



Tahoe Donner Association

Finance Reports

October 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: November 17, 2017
Re: **October 2017 Financial Results, Operating Fund**



Month - October

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$717,000) which was favorable to budget by \$63,000/8%. Month's operating revenues of \$513,000 were \$88,000/21% favorable to budget and total expenses of \$1,230,000 were \$25,000/2% unfavorable to budget. Compared to last year same month, revenues are up \$56,000/12% and NOR is unfavorable \$42,000/6%.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$3,870,000) which is favorable to budget by \$1,151,000/23%. YTD operating revenues of \$11,780,000 are \$2,163,000/22% favorable to budget and total expenses of \$15,650,000 are \$1,012,000/7% unfavorable to budget. Compared to last year to date, revenues are up \$785,000/7%, expenses are up unfavorably \$1,011,000/7% and resulting NOR is unfavorable \$226,000/6%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures. **September** weather conditions were summerlike for the first half of the month making for a strong Labor Day weekend with good visitation that carried over into the following weekend. **October** had favorable weekend weather, benefiting amenities that were still operating and helping to make the Fall Festival successful.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,123,000 were favorable \$1,225,000/65% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,320,000 were unfavorable \$607k/35% to budget and unfavorable \$140k/6% to prior year. YTD NOR of \$803,000 is favorable \$617k/332% to budget and favorable \$229k/40% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$231,000 is favorable \$211k/1105% to budget and favorable \$83k/57% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$2,151,000 were favorable \$289k/16% to budget and favorable \$153k/8% to prior year. YTD NOR loss of (\$13,000) is favorable \$128k/91% to budget and unfavorable \$10k/45% to prior year. YTD cogs of 30% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of \$453,000 are favorable \$47k/12% to budget and unfavorable \$2k/1% to prior year. YTD NOR loss of (\$52,000) is favorable \$10k/16% to budget and unfavorable \$30k/138% to prior year. YTD cogs of 32% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of \$346,000 are favorable \$158k/84% to budget and favorable \$54k/18% to prior year. YTD total expenses of \$432,000 are unfavorable \$171k/65% to budget and unfavorable \$106k/32% to prior year. YTD NOR loss of (\$86,000) is unfavorable \$13k to budget and unfavorable \$52k to prior year. YTD cogs of 36% compares to budget 34% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- 10/31/2017 – **2017/2018** – sold 4,337, revenues of \$1,036,000, (vs py; volume up 2%, revenue up 1%)
- 10/31/2016 – 2016/2017 – sold 4,271, revenues of \$1,024,000

- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 10/31/xx:

10/31/17 - 2017 - 31 or 0.5% of units
10/31/16 - 2016 - 44 or 0.7% of units
10/31/15 - 2015 - 46 or 0.7% of units
10/31/14 - 2014 - 50 or 0.8% of units

as of 9/30/xx:

9/30/17 - 2017 - 37 or 0.6% of units
9/30/16 - 2016 - 54 or 0.8% of units
9/30/15 - 2015 - 54 or 0.8% of units
9/30/14 - 2014 - 59 or 0.9% of units

as of 8/31/xx:

8/31/17 - 2017 - 47 or 0.7% of units
8/31/16 - 2016 - 54 or 0.8% of units
8/31/15 - 2015 - 54 or 0.8% of units
8/31/14 - 2014 - 59 or 0.9% of units

as of 7/31/xx:

7/31/17 - 2017 - 53 or 0.8% of units
7/31/16 - 2016 - 61 or 0.9% of units
7/31/15 - 2015 - 61 or 0.9% of units
7/31/14 - 2014 - 67 or 1.0% of units

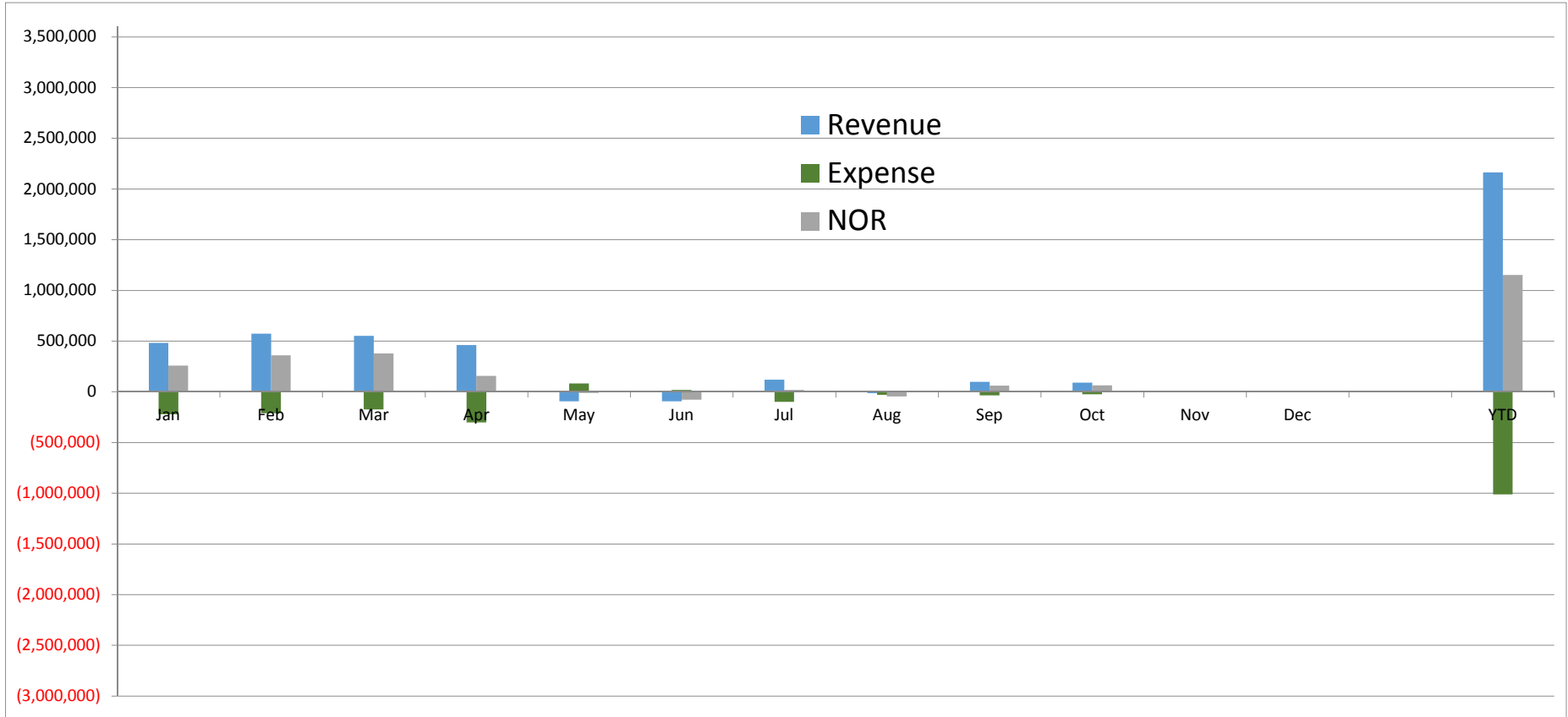
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

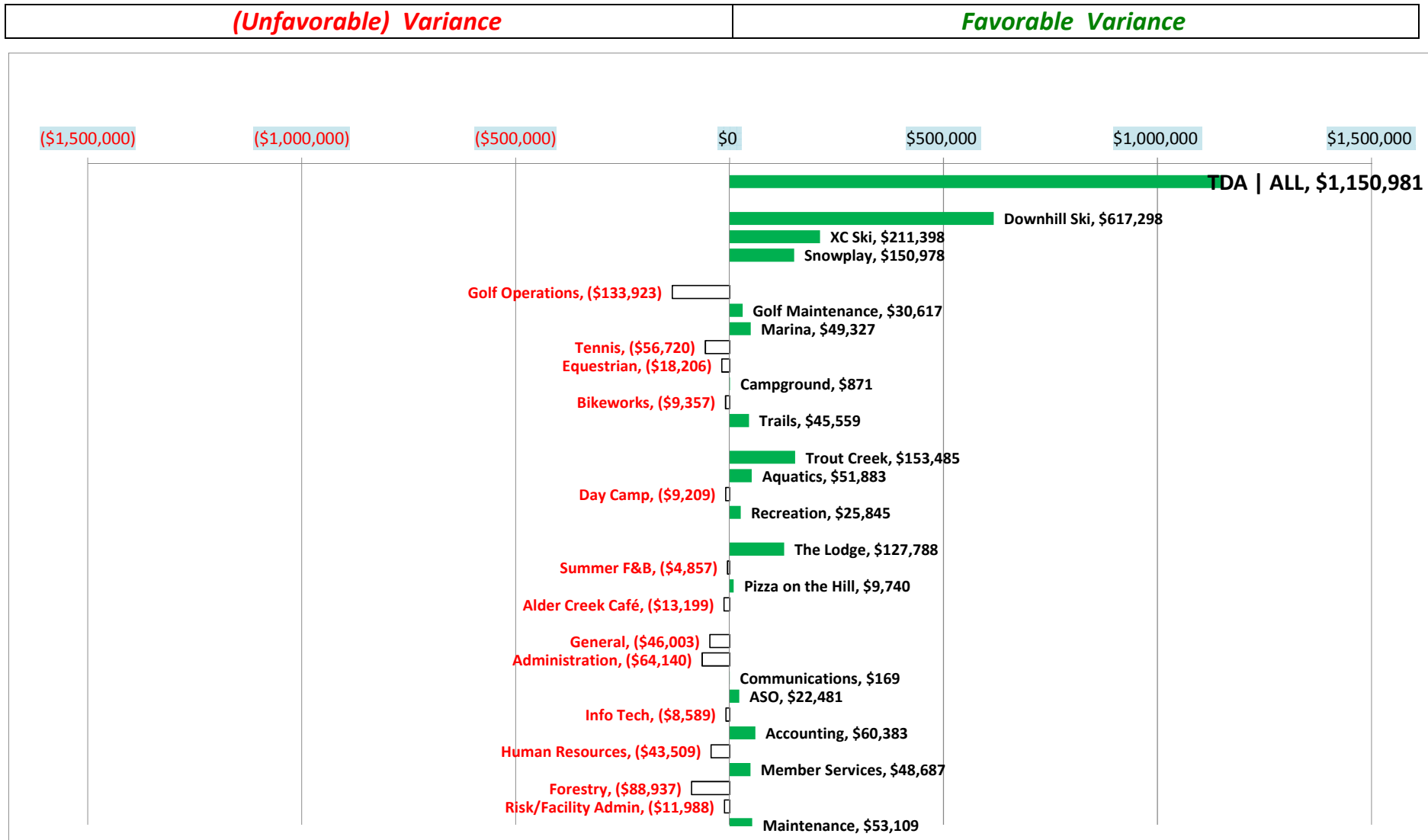
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the ten months ending October 2017

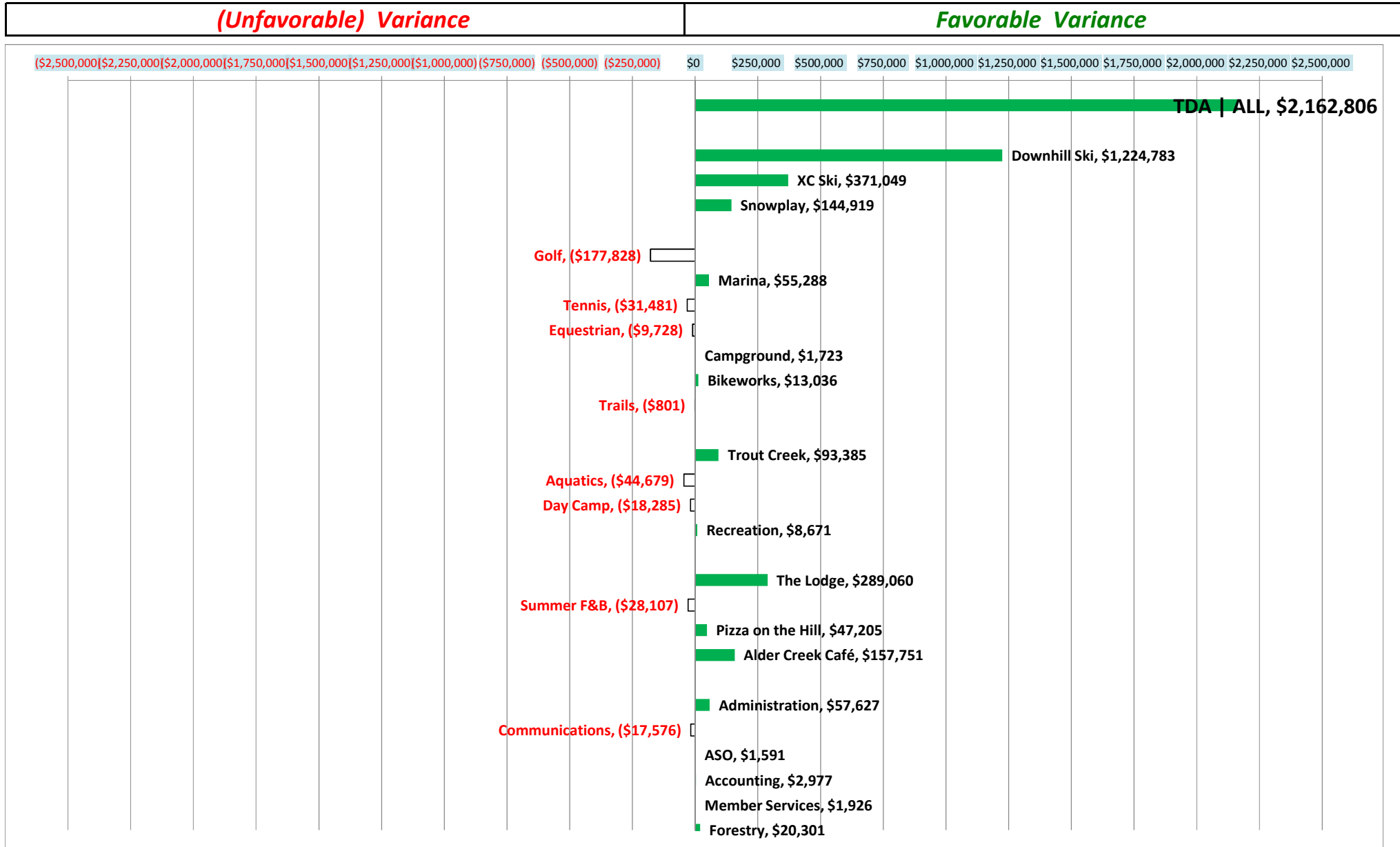
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	96,014	88,417	0	0	2,162,806
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,791)	(31,585)	(36,816)	(25,517)	0	0	(1,011,825)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,986	(46,891)	59,198	62,900	0	0	1,150,981



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **October 2017**



Tahoe Donner Association Operating Revenue Variances Report Year to Date October 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date October 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ 17,986	\$ (46,891)	\$ 59,198	\$ 62,900	\$ -	\$ -	\$ 1,150,981
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	12,502	14,504	-	-	617,298
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	5,707	(19,821)	-	-	211,398
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	1,292	(81)	-	-	150,978
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	(5,754)	(7,292)	-	-	(133,923)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	(5,710)	4,776	-	-	30,617
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	24,756	19,541	-	-	49,327
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	(523)	2,524	-	-	(56,720)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	5,664	(5,080)	-	-	(18,206)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	1,290	410	-	-	871
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	940	1,150	-	-	(9,357)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	(1,687)	43,757	-	-	45,559
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	10,649	7,257	-	-	153,485
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	14,892	1,810	-	-	51,883
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	(446)	(3,368)	-	-	(9,209)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	870	3,336	-	-	25,845
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	17,749	42,498	50,261	-	-	127,788
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	(138)	(5,989)	-	-	(4,857)
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	4,441	1,641	-	-	9,740
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(2,330)	12,839	(1,057)	10,726	-	-	(13,199)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	376	226	-	-	(46,003)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	(5,724)	(116,883)	-	-	(64,140)
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	(16,767)	(5,395)	-	-	169
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	4,040	2,594	-	-	22,481
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	(1,463)	(340)	-	-	(8,589)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	6,520	6,837	(1,145)	-	-	60,383
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	(19,816)	(9,819)	-	-	(43,509)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	4,853	(936)	-	-	48,687
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	(33,492)	78,731	-	-	(88,937)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	1,955	(6,032)	-	-	(11,988)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	8,211	1,837	-	-	53,109

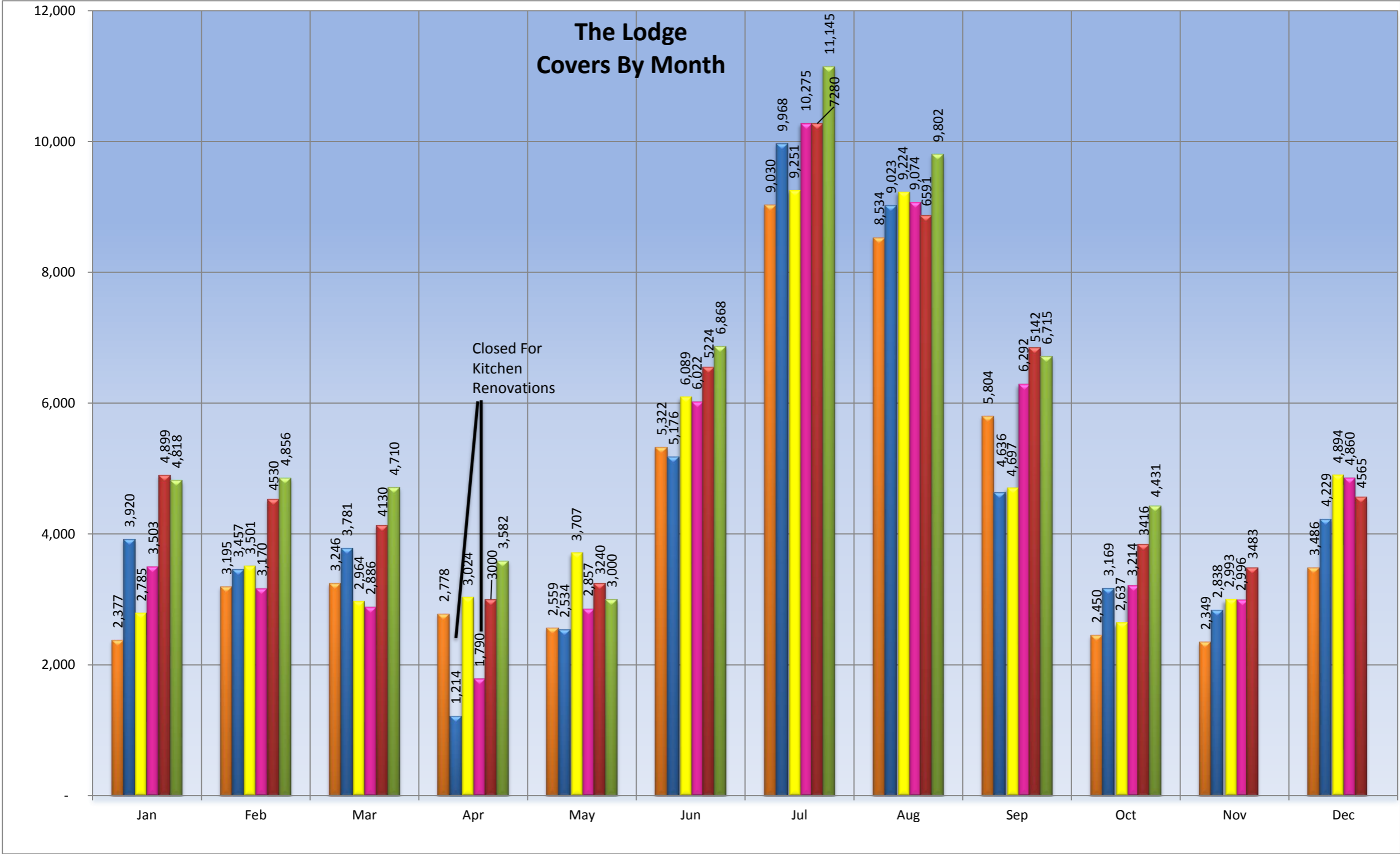
Tahoe Donner Association
Operating Revenue Variances Report

Year to Date October 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ 118,777	\$ (15,307)	\$ 96,014	\$ 88,417	\$ -	\$ -	\$ 2,162,806
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	450	153	-	-	1,224,783
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	462	-	-	371,049
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	(17,540)	(10,585)	-	-	(177,828)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	26,210	14,306	-	-	55,288
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	3,744	(558)	-	-	(31,481)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	(1,799)	1,514	-	-	(9,728)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	1,944	-	-	-	1,723
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	3,347	4,777	-	-	13,036
Trails	-	-	-	-	-	(220)	(310)	(210)	(160)	99	-	-	(801)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	4,061	892	-	-	93,385
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	695	-	-	-	(44,679)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	495	90	-	-	(18,285)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	(1,438)	3,706	-	-	8,671
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	25,463	70,199	52,366	-	-	289,060
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	(4,017)	(4,158)	-	-	(28,107)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	9,150	8,860	-	-	47,205
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	16,496	31,884	(828)	12,566	-	-	157,751
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	(6,270)	121	-	-	57,627
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	(4,985)	(5,010)	-	-	(17,576)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	1,148	1,591	-	-	1,591
Accounting	401	354	296	171	91	221	554	423	165	302	-	-	2,977
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	406	280	-	-	1,926
Forestry	-	-	-	-	1,645	(350)	300	1,025	11,037	6,644	-	-	20,301

The Lodge Covers By Month



Closed For Kitchen Renovations

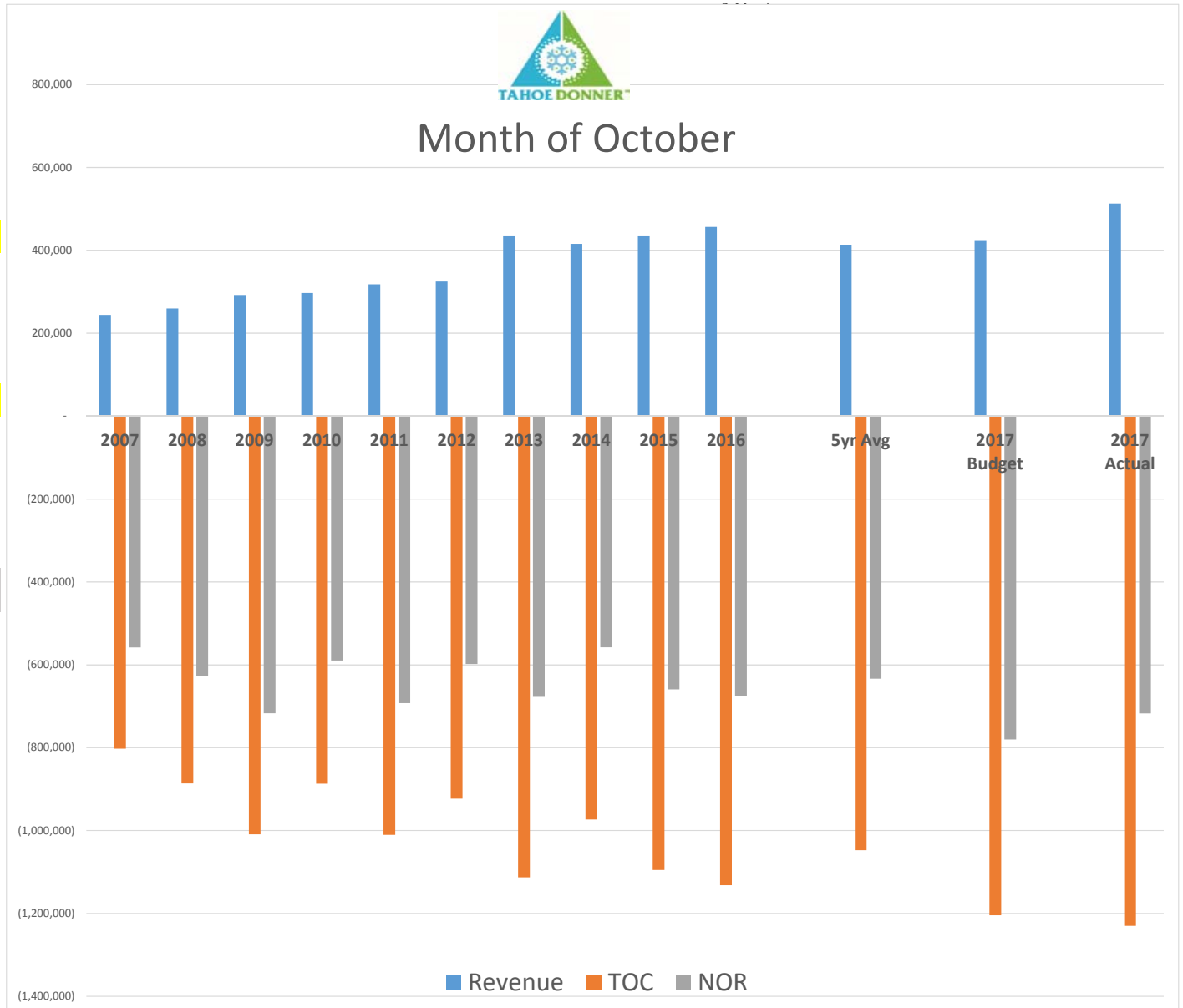
* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)



Month of October

	Revenue	TOC	NOR
2007	244,069	(802,129)	(558,059)
2008	259,702	(885,968)	(626,266)
2009	292,030	(1,008,824)	(716,795)
2010	296,982	(886,622)	(589,641)
2011	317,860	(1,010,207)	(692,347)
2012	324,709	(922,695)	(597,986)
2013	435,831	(1,112,876)	(677,045)
2014	415,638	(973,211)	(557,572)
2015	436,015	(1,095,197)	(659,182)
2016	456,612	(1,131,895)	(675,283)
5yr Avg	413,761	(1,047,175)	(633,414)
2017 Budget	424,635	(1,204,635)	(780,000)
2017 Actual	513,052	(1,230,152)	(717,100)
Var to Bdg	88,417 21%	(25,517) -2%	62,900 8%
Var to PY	56,440 12%	(98,257) -9%	(41,817) -6%

PY Records
New Record(s) *if applicable*



**Tahoe Donner Association
Visitation Report
for the month of October 2017**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,337	9,500	8,364	(163)	-2%	973	12%	Private Amenities	188,425	188,450	191,173	(25)	0%	(2,748)	-1%	211,000
8,109	8,100	7,250	9	0%	859	12%	Trout Creek Rec Ctr	121,061	124,450	126,447	(3,389)	-3%	(5,386)	-4%	147,000
208	300	32	(92)	-31%	176	550%	Beach Club Marina	44,059	41,000	40,406	3,059	7%	3,653	9%	41,000
1,020	1,100	1,082	(80)	-7%	(62)	-6%	Tennis Center	18,675	18,000	19,530	675	4%	(855)	-4%	18,000
-	-	-	-	0%	-	0%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
8,341	7,615	7,328	726	10%	1,013	14%	Public Amenities	204,035	172,265	213,576	31,770	18%	(9,541)	-4%	201,600
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
1,309	1,400	829	(91)	-7%	480	58%	Golf Rounds	17,010	20,000	19,104	(2,990)	-15%	(2,094)	-11%	20,000
-	-	-	-	0%	-	0%	Campground Campers	1,681	1,500	1,743	181	12%	(62)	-4%	1,500
27	-	-	27	0%	27	0%	Equestrian Visitors	4,524	4,500	4,555	24	1%	(31)	-1%	4,500
61	100	50	(39)	-39%	11	22%	Bikeworks Rentals	1,983	2,600	2,316	(617)	-24%	(333)	-14%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	
3,524	3,035	3,416	489	16%	108	3%	The Lodge Covers	51,455	40,285	52,344	11,170	28%	(889)	-2%	47,000
699	1,040	536	(341)	-33%	163	30%	Summer Food and Bev	17,841	20,000	17,829	(2,159)	-11%	12	0%	20,000
2,721	2,040	2,497	681	33%	224	9%	Pizza on the Hill Covers	31,424	31,580	37,437	(156)	0%	(6,013)	-16%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	
17,678	17,115	15,692	563	3%	1,986	13%	Amenities Total	392,460	360,715	404,749	31,745	9%	(12,289)	-3%	412,600
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	

Tahoe Donner Association
Financial Highlights
for the Month of October 2017
variances presented as | Favorable -Unfavorable

11/17/2017

Revenue \$ 513,100 | 88,400 / 21% to Budget
| 56,400 / 12% to Prior Year

Variance amount & % versus Budget for the Dept

r1	52,400	36%	The Lodge. Strong sales throughout month. Banquets revenue up \$27k to budget.
r2	14,000	130%	Marina. Recognition of Kayak/SUP storage revenue.
r3	12,600	176%	ACAC. Solid month with food sales up \$11k/211% to budget.
r4	-10,600	13%	Golf. Passes down \$5k/28% to budget. Retail sales down \$3k/21% to budget.
r5	8,900	34%	POTH. Fall Festival driving sales up \$9k, up 17% to PY.
r6	4,800	159%	Bikeworks. Retail sales up \$5k to budget, \$6k to PY.
r7	-4,200	-30%	Summer F&B. Employee Housing revenue down \$4k to budget.
r8	3,700	34%	Recreation Programs. Special Events revenue up \$7k/91% to budget.
r9	1,500	100%	Equestrian. No revenue budgeted for October, operated on Sunday the 1st.
r10	5,300	-	all other variances, net
tl	88,400	21%	

Expense \$ 1,230,200 | -25,500 / -2% to Budget
| -98,300 / -9% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-117,000	-166%	Administration. Payroll Incentive Accrual, summer season nor favorable to budget.
e2	72,100	91%	Forestry. Benefiting from reclass of \$53k in labor to capital projects and \$20k in prior months accrual reversal.
e3	-20,300	-99%	Cross Country. Snowcat maintenance unfavorable to budget \$16k timing between months.
e4	14,400	20%	Downhill Ski. Timing of R&M.
e5	-9,800	-39%	Human Resources. \$10k Benefit Administration Services, catchup on several months invoices.
e6	8,100	6%	Golf. Miscellaneous areas of savings at end of season.
e7	-7,200	-21%	POTH. Increased sales from Fall Festival, increased cost to service.
e8	-6,600	-31%	Equestrian. Payroll unfavorable to budget \$3k/21%. Offsite pasturing \$1k/69% unfavorable to budget.
e9	6,400	9%	Trout Creek. Payroll down \$6k/11%, 20% to PY. Position vacancies.
e10	34,400	-	all other variances, net (primarily timing variances between months)
tl	-25,500	-2%	

(25,500) Expense Variances to BDG co-wide recap

-12,100	-18%	Cogs
-65,500	-11%	Payroll Direct
49,700	2%	Payroll Burden
2,400	1%	Expenses

(98,300) Expense Variances to Prior Year, co-wide

-13,400	-20%	Cogs
-87,600	-15%	Payroll Direct
2,900	2%	Payroll Burden
-200	0%	Expenses

NOR \$ (717,100) | 62,900 / 8% to Budget
| -41,800 / -6% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date October 2017 { 10 of 12 months }

variances presented as | Favorable -Unfavorable

11/17/2017

Revenue \$ 11,780,300 | 2,162,800 / 22% to Budget
| 785,400 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,224,700	65%	Downhill Ski. Strong season and excellent peak period business levels. Up \$369,000/13% to pytd
r2	371,000	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	289,100	16%	The Lodge. Benefiting from the above as well as strong banquet sales, up \$153,000/8% to pytd.
r4	-177,800	-15%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 11% to py.
r5	157,800	84%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$54,000/18% to pytd.
r6	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r7	93,400	12%	Trout Creek. \$65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r8	57,600	34%	Administration. Delinquency Fees \$32k over budget and \$20k/40% over py. Interest income up \$38k, misc other minor off variances.
r9	55,300	9%	Marina. Guest usage fee favorable to budget \$25k/22%, and \$25k/22% pytd.
r10	-53,200	-	all other variances, net
tl	2,162,800	22%	

Expense \$ 15,650,400 | -1,011,800 / -7% to Budget
| -1,011,500 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-607,500	-35%	Downhill Ski. Increased costs with increased volume. Up \$140,000/6% to pytd with revenue up \$369k/13% pytd.
e2	-170,100	-65%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e3	-161,300	8%	The Lodge. Increased costs with increased volume/revenues. Up \$143k/7% to pytd with sales up 8% (\$35k payroll, min wage/other)
e4	-159,700	-31%	Cross Country. Record Revenues & increased operating expenses. Up \$95,000/16% to pytd.
e5	-121,800	-20%	Administration. Payroll Incentive Accrual.
e6	-109,200	-15%	Forestry. Winter storm damage.
e7	96,600	33%	Aquatics. Savings due to lower lessons summer, lifeguards shortage, remainder of saving due primarily to lower utility costs than budgeted.
e8	74,500	6%	Golf. Majority of savings due to delayed opening. No variance to prior year.
e9	57,400	9%	Accounting. Payroll savings of \$56k/9% due to unfilled positions.
e10	89,300	1%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	-1,011,800	-7%	

(1,011,800) Expense Variances to BDG co-wide recap

-252,500	-21%	Cogs
-558,600	-8%	Payroll Direct
252,400	-2%	Payroll Burden
-453,100	-12%	Expenses

(1,011,500) Expense Variances to Prior Year, co-wide

-98,100	-7%	Cogs
-547,700	-8%	Payroll Direct
-46,100	-2%	Payroll Burden
-319,600	-8%	Expenses

NOR \$ (3,870,000) | 1,151,000 / 23% to Budget
| -226,100 / -6% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of **October 2017**



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 513,052	\$ 424,635	\$ 456,612	\$ 88,417	21%	\$ 56,440	12%	Revenue	\$ 469,224	\$ 84,489	22%	\$ 105,176	29%	\$ 43,828	\$ 3,928	10%	\$ (48,736)	-53%
76,000	76,000	76,000	-	0%	-	0%	Recreation Fee	76,000	-	0%	-	0%	-	-	0%	-	0%
72,578	77,780	65,638	(5,202)	-7%	6,939	11%	Access & Use Fees	72,578	(5,202)	-7%	6,939	11%	-	-	0%	-	0%
254,238	186,827	192,024	67,411	36%	62,213	32%	Food and Beverage	260,772	73,745	39%	68,747	36%	(6,534)	(6,334)	3167%	(6,534)	0%
26,166	16,753	15,979	9,413	56%	10,186	64%	Retail Product	17,466	2,513	17%	6,039	53%	8,699	6,899	383%	4,147	91%
39,742	22,572	18,013	17,170	76%	21,729	121%	Lessons & Rentals	39,742	17,170	76%	21,729	121%	-	-	0%	-	0%
44,328	44,703	88,957	(375)	-1%	(44,629)	-50%	Other	2,665	(3,738)	-58%	1,721	182%	41,663	3,363	9%	(46,349)	-53%
(81,280)	(69,140)	(67,848)	(12,140)	-18%	(13,432)	-20%	Cost of Goods Sold	(81,280)	(12,140)	-18%	(13,432)	-20%	-	-	0%	-	0%
(671,936)	(606,392)	(584,361)	(65,544)	-11%	(87,575)	-15%	Payroll Direct	(286,137)	25,945	8%	14,880	5%	(385,799)	(91,489)	-31%	(102,455)	-36%
(154,259)	(203,971)	(157,185)	49,712	24%	2,926	2%	Payroll Burden	(77,070)	37,218	33%	6,299	8%	(77,189)	12,494	14%	(3,373)	-5%
(826,195)	(810,363)	(741,546)	(15,832)	-2%	(84,649)	-11%	Payroll Total	(363,207)	63,163	15%	21,179	6%	(462,988)	(78,995)	-21%	(105,827)	-30%
(322,676)	(325,132)	(322,501)	2,456	1%	(176)	0%	Expenses	(181,875)	(15,448)	-9%	(20,247)	-13%	(140,801)	17,904	11%	20,072	12%
(27,998)	(29,558)	(21,525)	1,560	5%	(6,473)	-30%	Personnel Costs	(9,896)	4,717	32%	4,756	32%	(18,102)	(3,157)	-21%	(11,229)	-163%
(68,783)	(67,965)	(63,367)	(818)	-1%	(5,416)	-9%	Utilities	(47,863)	(98)	0%	(4,796)	-11%	(20,921)	(721)	-4%	(620)	-3%
(7,595)	(8,720)	(5,723)	1,125	13%	(1,872)	-33%	Fuel Costs	(3,288)	112	3%	(592)	-22%	(4,307)	1,013	19%	(1,281)	-42%
(59,463)	(70,333)	(110,058)	10,870	15%	50,595	46%	Supplies	(52,204)	(12,179)	-30%	(4,476)	-9%	(7,259)	23,049	76%	55,071	88%
(58,272)	(42,504)	(37,581)	(15,768)	-37%	(20,691)	-55%	Repairs & Maintenance	(44,079)	(15,654)	-55%	(16,511)	-60%	(14,193)	(114)	-1%	(4,180)	-42%
11,415	(12,400)	(49,145)	23,815	192%	60,560	123%	Forestry Land Maint	-	100	100%	-	0%	11,415	23,715	193%	60,560	123%
(25,200)	(25,200)	(34,800)	-	0%	9,600	28%	Insurance	(12,900)	-	0%	8,500	40%	(12,300)	-	0%	1,100	8%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(8,242)	(8,970)	(6,974)	728	8%	(1,268)	-18%	Credit Card Fees	(7,630)	(210)	-3%	(1,364)	-22%	(612)	938	61%	97	14%
(15,555)	(10,720)	(16,065)	(4,835)	-45%	510	3%	Licenses Permits Fees	(9,376)	(7,826)	-505%	1,719	15%	(6,180)	2,990	33%	(1,209)	-24%
(42,234)	(28,612)	41,951	(13,622)	-48%	(84,184)	201%	All other expenses	5,360	15,589	152%	(7,483)	58%	(47,594)	(29,211)	-159%	(76,701)	264%
\$ (717,100)	\$ (780,000)	\$ (675,283)	\$ 62,900	8%	\$ (41,817)	6%	Net Operating Result	\$ (157,139)	\$ 120,063	43%	\$ 92,675	37%	\$ (559,961)	\$ (57,163)	-11%	\$ (134,492)	-32%
<i>(1,230,152)</i>	<i>(1,204,635)</i>	<i>(1,131,895)</i>	<i>(25,516)</i>	<i>-2%</i>	<i>(98,257)</i>	<i>-9%</i>	<i>Total Operating Costs</i>	<i>(626,363)</i>	<i>35,574</i>	<i>5%</i>	<i>(12,501)</i>	<i>-2%</i>	<i>(603,789)</i>	<i>(61,091)</i>	<i>-11%</i>	<i>(85,755)</i>	<i>-17%</i>
780,000	780,000	718,000	-	0%	62,000	9%	Assessment Revenue					780,000	-	0%	62,000	9%	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
780,000	780,000	718,000	-	0%	62,000	9%	Net, Operating Fund Portion					780,000	-	0%	62,000	9%	
\$ 62,900	\$ -	\$ 42,717	\$ 62,900	NA	\$ 20,183	-47%	Net Result	\$ (157,139)	\$ 120,063	-43%	\$ 92,675	37%	\$ 220,039	\$ (57,163)	21%	\$ (72,492)	25%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the ten months ending October 2017

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 11,780,338	\$ 9,617,532	\$ 10,994,979	\$ 2,162,806	22%	\$ 785,359	7%	Revenue	\$ 11,184,292	\$ 2,095,960	23%	\$ 806,666	8%	\$ 596,046	\$ 66,846	13%	\$ (21,307)	-3%
924,288	885,000	908,084	39,288	4%	16,204	2%	Recreation Fee	924,288	39,288	4%	16,204	2%	-	-	0%	-	0%
3,495,922	2,705,625	3,236,030	790,297	29%	259,892	8%	Access & Use Fees	3,495,922	790,297	29%	259,892	8%	-	-	0%	-	0%
3,738,384	3,075,799	3,502,531	662,585	22%	235,853	7%	Food and Beverage	3,744,918	667,319	22%	242,387	7%	(6,534)	(4,734)	263%	(6,534)	0%
514,270	375,803	447,295	138,467	37%	66,975	15%	Retail Product	478,332	117,929	33%	57,078	14%	35,937	20,537	133%	9,897	38%
2,414,852	1,947,702	2,251,894	467,150	24%	162,958	7%	Lessons & Rentals	2,414,852	467,150	24%	162,958	7%	-	-	0%	-	0%
692,623	627,603	649,146	65,020	10%	43,477	7%	Other	125,980	13,977	12%	68,146	118%	566,642	51,042	10%	(24,670)	-4%
(1,443,133)	(1,190,600)	(1,345,073)	(252,533)	-21%	(98,060)	-7%	Cost of Goods Sold	(1,443,133)	(252,533)	-21%	(98,060)	-7%	-	-	0%	-	0%
(7,792,065)	(7,233,503)	(7,244,332)	(558,562)	-8%	(547,733)	-8%	Payroll Direct	(4,864,244)	(468,762)	-11%	(422,499)	-10%	(2,927,821)	(89,800)	-3%	(125,234)	-4%
(2,142,327)	(2,394,723)	(2,096,266)	252,396	11%	(46,062)	-2%	Payroll Burden	(1,409,318)	96,453	6%	(42,620)	-3%	(733,009)	155,943	18%	(3,441)	0%
(9,934,392)	(9,628,226)	(9,340,598)	(306,166)	-3%	(593,794)	-6%	Payroll Total	(6,273,562)	(372,309)	-6%	(465,119)	-8%	(3,660,830)	66,143	2%	(128,675)	-4%
(4,272,832)	(3,819,706)	(3,953,219)	(453,126)	-12%	(319,613)	-8%	Expenses	(2,463,263)	(241,801)	-11%	(62,129)	-3%	(1,809,569)	(211,325)	-13%	(257,484)	-17%
(361,717)	(330,087)	(206,733)	(31,630)	-10%	(154,984)	-75%	Personnel Costs	(201,262)	13,770	6%	(89,046)	-79%	(160,455)	(45,400)	-39%	(65,938)	-70%
(775,117)	(776,100)	(779,888)	983	0%	4,771	1%	Utilities	(557,131)	13,829	2%	3,189	1%	(217,986)	(12,846)	-6%	1,582	1%
(139,276)	(115,050)	(102,572)	(24,226)	-21%	(36,704)	-36%	Fuel Costs	(91,730)	(25,230)	-38%	(20,118)	-28%	(47,546)	1,004	2%	(16,586)	-54%
(1,185,688)	(1,001,486)	(1,188,067)	(184,202)	-18%	2,380	0%	Supplies	(685,706)	(95,091)	-16%	65,106	9%	(499,981)	(89,110)	-22%	(62,726)	-14%
(612,836)	(485,555)	(512,069)	(127,281)	-26%	(100,768)	-20%	Repairs & Maintenance	(414,274)	(82,799)	-25%	(53,719)	-15%	(198,562)	(44,482)	-29%	(47,049)	-31%
(332,416)	(235,000)	(295,551)	(97,416)	-41%	(36,865)	-12%	Forestry Land Maint	-	1,600	100%	547	100%	(332,416)	(99,016)	-42%	(37,411)	-13%
(348,600)	(323,600)	(358,600)	(25,000)	-8%	10,000	3%	Insurance	(225,600)	(25,000)	-12%	8,000	3%	(123,000)	-	0%	2,000	2%
(207,480)	(201,500)	(192,105)	(5,980)	-3%	(15,375)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(207,480)	(5,980)	-3%	(15,375)	-8%
(237,431)	(176,900)	(218,210)	(60,531)	-34%	(19,221)	-9%	Credit Card Fees	(223,759)	(56,109)	-33%	(14,078)	-7%	(13,672)	(4,422)	-48%	(5,142)	-60%
(87,430)	(86,030)	(89,605)	(1,400)	-2%	2,175	2%	Licenses Permits Fees	(33,448)	3,502	9%	8,912	21%	(53,982)	(4,902)	-10%	(6,737)	-14%
15,158	(88,398)	(9,819)	103,556	117%	24,977	254%	All other expenses	(30,351)	9,729	24%	29,078	49%	45,510	93,828	194%	(4,101)	8%
\$ (3,870,019)	\$ (5,021,000)	\$ (3,643,911)	\$ 1,150,981	23%	\$ (226,108)	6%	Net Operating Result	\$ 1,004,335	\$ 1,229,318	546%	\$ 181,357	-22%	\$ (4,874,354)	\$ (78,337)	-2%	\$ (407,465)	-9%
(15,650,357)	(14,638,532)	(14,638,890)	(1,011,825)	-7%	(1,011,467)	-7%	<i>Total Operating Costs</i>	(10,179,958)	(866,643)	-9%	(625,308)	-7%	(5,470,399)	(145,182)	-3%	(386,158)	-8%
11,009,000	11,009,000	10,946,000	-	0%	63,000	1%	Assessment Revenue					11,009,000	-	0%	63,000	1%	
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund					(3,852,000)	-	0%	(318,000)	9%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund					(1,942,000)	-	0%	(324,000)	20%	
5,021,000	5,021,000	5,600,000	-	0%	(579,000)	-10%	Net, Operating Fund Portion					5,021,000	-	0%	(579,000)	-10%	
\$ 1,150,981	\$ -	\$ 1,956,089	\$ 1,150,981	NA	\$ (805,108)	-41%	Net Result	\$ 1,004,335	\$ 1,229,318	-546%	\$ 181,357	-22%	\$ 146,646	\$ (78,337)	35%	\$ (986,465)	87%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **October 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (3,428)	\$ (34,528)	\$ (14,679)	\$ 31,100	90%	\$ 11,251	77%	Private Amenities	\$ 127,235	\$ 18,435	17%	\$ 25,506	25%	\$ (130,663)	\$ 12,665	9%	\$ (14,255)	-12%
(7,234)	(14,491)	(3,630)	7,257	50%	(3,605)	-99%	Trout Creek Rec Ctr	57,992	892	2%	1,719	3%	(65,226)	6,365	9%	(5,324)	-9%
134	(1,676)	1,869	1,810	108%	(1,735)	-93%	Aquatics	11,000	-	0%	-	0%	(10,866)	1,810	14%	(1,735)	-19%
9,607	(9,934)	(2,929)	19,541	197%	12,536	428%	Beach Club Marina	25,306	14,306	130%	15,148	149%	(15,699)	5,235	25%	(2,612)	-20%
3,810	1,286	370	2,524	196%	3,440	931%	Tennis Center	18,342	(558)	-3%	1,476	9%	(14,532)	3,082	17%	1,964	12%
(5,345)	(1,977)	(1,805)	(3,368)	-170%	(3,540)	-196%	Day Camps	90	90	0%	90	0%	(5,435)	(3,458)	-175%	(3,630)	-201%
(4,400)	(7,736)	(8,554)	3,336	43%	4,154	49%	Recreation Programs	14,506	3,706	34%	7,073	95%	(18,906)	(370)	-2%	(2,918)	-18%
(153,711)	(242,674)	(235,135)	88,963	37%	81,424	35%	Public Amenities	341,989	66,054	24%	79,671	30%	(495,700)	22,909	4%	1,753	0%
(56,002)	(70,506)	(83,628)	14,504	21%	27,627	33%	Downhill Ski	153	153	0%	(823)	-84%	(56,155)	14,351	20%	28,449	34%
(40,358)	(20,537)	(22,806)	(19,821)	-97%	(17,551)	-77%	Cross Country Ski	462	462	0%	462	0%	(40,820)	(20,283)	-99%	(18,013)	-79%
(2,198)	(2,117)	(65)	(81)	-4%	(2,132)	#####	Snowplay	-	-	0%	-	0%	(2,198)	(81)	-4%	(2,132)	#####
(46,423)	(43,907)	(33,242)	(2,516)	-6%	(13,181)	-40%	Golf	70,115	(10,585)	-13%	2,585	4%	(116,537)	8,070	6%	(15,766)	-16%
(2,957)	(3,367)	(3,081)	410	12%	123	4%	Campground	-	-	0%	(807)	-100%	(2,957)	410	12%	931	24%
(26,144)	(21,064)	(16,534)	(5,080)	-24%	(9,609)	-58%	Equestrian	1,514	1,514	0%	2,277	298%	(27,657)	(6,593)	-31%	(11,887)	-75%
1,850	700	(3,170)	1,150	164%	5,019	158%	Bikeworks	7,777	4,777	159%	5,760	285%	(5,928)	(3,628)	-158%	(741)	-14%
34,539	(9,218)	(14,581)	43,757	475%	49,120	337%	Trails	99	99	0%	99	0%	34,440	43,658	474%	49,021	336%
21,543	(28,718)	(29,821)	50,261	175%	51,364	172%	The Lodge	197,366	52,366	36%	52,779	37%	(175,823)	(2,105)	-1%	(1,415)	-1%
(21,505)	(15,516)	(12,378)	(5,989)	-39%	(9,127)	-74%	Summer Food and Bev	9,542	(4,158)	-30%	3,124	49%	(31,047)	(1,831)	-6%	(12,251)	-65%
(6,220)	(7,861)	(6,071)	1,641	21%	(148)	-2%	Pizza on the Hill	35,260	8,860	34%	5,110	17%	(41,479)	(7,218)	-21%	(5,258)	-15%
(9,837)	(20,563)	(9,757)	10,726	52%	(80)	-1%	Alder Creek Café	19,701	12,566	176%	9,105	86%	(29,538)	(1,840)	-7%	(9,185)	-45%
(157,139)	(277,202)	(249,814)	120,063	43%	92,675	37%	Amenities Total	469,224	84,489	22%	105,176	29%	(626,363)	35,574	5%	(12,501)	-2%
(559,961)	(502,798)	(425,469)	(57,163)	-11%	(134,492)	-32%	HOA & Amenities Support Services	43,828	3,928	10%	(48,736)	-53%	(603,789)	(61,091)	-11%	(85,755)	-17%
(67,972)	(68,198)	(51,304)	226	0%	(16,668)	-32%	General	-	-	0%	-	0%	(67,972)	226	0%	(16,668)	-32%
(178,517)	(61,634)	(34,134)	(116,883)	-190%	(144,383)	-423%	Administration	9,121	121	1%	(15,574)	-63%	(187,639)	(117,005)	-166%	(128,809)	-219%
(40,662)	(35,267)	(39,974)	(5,395)	-15%	(689)	-2%	Communications	9,990	(5,010)	-33%	(717)	-7%	(50,652)	(385)	-1%	29	0%
(51,589)	(51,249)	(51,132)	(340)	-1%	(458)	-1%	Information Tech	-	-	0%	-	0%	(51,589)	(340)	-1%	(458)	-1%
(66,211)	(65,066)	(56,551)	(1,145)	-2%	(9,660)	-17%	Accounting	502	302	151%	109	28%	(66,712)	(1,446)	-2%	(9,768)	-17%
(34,879)	(25,060)	(25,170)	(9,819)	-39%	(9,710)	-39%	Human Resources	-	-	0%	-	0%	(34,879)	(9,819)	-39%	(9,710)	-39%
(11,583)	(14,177)	(15,775)	2,594	18%	4,192	27%	Architectural Standards	14,991	1,591	12%	6,938	86%	(26,574)	1,003	4%	(2,746)	-12%
(19,092)	(18,156)	(14,562)	(936)	-5%	(4,530)	-31%	Member Services	1,580	280	22%	493	45%	(20,672)	(1,216)	-6%	(5,024)	-32%
(28,447)	(22,415)	(19,955)	(6,032)	-27%	(8,492)	-43%	Risk & Facility Admin	-	-	0%	-	0%	(28,447)	(6,032)	-27%	(8,492)	-43%
259	(78,472)	(61,518)	78,731	100%	61,778	100%	Forestry	7,644	6,644	664%	(39,986)	-84%	(7,384)	72,088	91%	101,764	93%
(61,267)	(63,104)	(55,394)	1,837	3%	(5,873)	-11%	Maintenance	-	-	0%	-	0%	(61,267)	1,837	3%	(5,873)	-11%
\$ (717,100)	\$ (780,000)	\$ (675,283)	\$ 62,900	8%	\$ (41,817)	-6%	Net Operating Result	\$ 513,052	\$ 88,417	21%	\$ 56,440	12%	\$ (1,230,152)	\$ (25,517)	-2%	\$ (98,257)	-9%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the ten months ending October 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ 460,810	\$ 246,200	\$ 348,877	\$ 214,610	87%	\$ 111,933	32%	Private Amenities	\$ 2,359,699	\$ 62,899	3%	\$ 107,541	5%	\$ (1,898,889)	\$ 151,711	7%	\$ 4,392	0%
141,477	(12,008)	47,269	153,485	1278%	94,207	199%	Trout Creek Rec Ctr	857,785	93,385	12%	68,949	9%	(716,309)	60,099	8%	25,258	3%
(11,997)	(63,880)	(46,791)	51,883	81%	34,794	74%	Aquatics	183,321	(44,679)	-20%	(7,976)	-4%	(195,318)	96,562	33%	42,770	18%
303,595	254,268	277,383	49,327	19%	26,212	9%	Beach Club Marina	686,288	55,288	9%	58,690	9%	(382,692)	(5,960)	-2%	(32,479)	-9%
2,921	59,641	55,560	(56,720)	-95%	(52,639)	-95%	Tennis Center	225,519	(31,481)	-12%	(27,955)	-11%	(222,598)	(25,239)	-13%	(24,684)	-12%
34,134	43,343	34,019	(9,209)	-21%	115	0%	Day Camps	224,715	(18,285)	-8%	18,864	9%	(190,581)	9,076	5%	(18,749)	-11%
(9,319)	(35,164)	(18,564)	25,845	73%	9,245	50%	Recreation Programs	182,071	8,671	5%	(3,031)	-2%	(191,390)	17,174	8%	12,277	6%
543,525	(471,183)	474,101	1,014,708	215%	69,424	15%	Public Amenities	8,824,594	2,033,062	30%	699,124	9%	(8,281,069)	(1,018,354)	-14%	(629,700)	-8%
803,074	185,776	574,216	617,298	332%	228,858	40%	Downhill Ski	3,122,628	1,224,783	65%	368,734	13%	(2,319,554)	(607,485)	-35%	(139,877)	-6%
230,536	19,138	147,176	211,398	1105%	83,360	57%	Cross Country Ski	911,049	371,049	69%	178,028	24%	(682,513)	(159,651)	-31%	(94,669)	-16%
143,643	(7,335)	126,227	150,978	2058%	17,417	14%	Snowplay	248,919	144,919	139%	34,370	16%	(105,276)	6,059	5%	(16,953)	-19%
(163,855)	(60,549)	(36,337)	(103,306)	-171%	(127,518)	-351%	Golf	991,172	(177,828)	-15%	(127,011)	-11%	(1,155,027)	74,522	6%	(507)	0%
(7,532)	(8,403)	(2,689)	871	10%	(4,843)	-180%	Campground	58,723	1,723	3%	(319)	-1%	(66,255)	(852)	-1%	(4,524)	-7%
(90,337)	(72,131)	(70,889)	(18,206)	-25%	(19,448)	-27%	Equestrian	196,272	(9,728)	-5%	9,492	5%	(286,609)	(8,478)	-3%	(28,939)	-11%
(2,357)	7,000	(7,225)	(9,357)	-134%	4,868	67%	Bikeworks	108,036	13,036	14%	21,662	25%	(110,394)	(22,394)	-25%	(16,795)	-18%
(90,592)	(136,151)	(91,597)	45,559	33%	1,006	1%	Trails	199	(801)	-80%	(108)	-35%	(90,791)	46,360	34%	1,114	1%
(12,540)	(140,328)	(22,810)	127,788	91%	10,270	45%	The Lodge	2,151,060	289,060	16%	152,888	8%	(2,163,600)	(161,272)	-8%	(142,617)	-7%
(128,243)	(123,386)	(85,678)	(4,857)	-4%	(42,565)	-50%	Summer Food and Bev	237,893	(28,107)	-11%	9,901	4%	(366,136)	23,250	6%	(52,466)	-17%
(52,191)	(61,931)	(21,913)	9,740	16%	(30,278)	-138%	Pizza on the Hill	452,505	47,205	12%	(2,403)	-1%	(504,695)	(37,464)	-8%	(27,875)	-6%
(86,082)	(72,883)	(34,381)	(13,199)	-18%	(51,701)	-150%	Alder Creek Café	346,138	157,751	84%	53,891	18%	(432,220)	(170,950)	-65%	(105,592)	-32%
1,004,335	(224,983)	822,978	1,229,318	546%	181,357	22%	Amenities Total	11,184,292	2,095,960	23%	806,666	8%	(10,179,958)	(866,643)	-9%	(625,308)	-7%
(4,874,354)	(4,796,017)	(4,466,888)	(78,337)	-2%	(407,465)	-9%	HOA & Amenities	596,046	66,846	13%	(21,307)	-3%	(5,470,399)	(145,182)	-3%	(386,158)	-8%
(708,819)	(662,816)	(582,786)	(46,003)	-7%	(126,032)	-22%	Support Services	-	-	0%	-	0%	(708,819)	(46,003)	-7%	(126,032)	-22%
(511,662)	(447,522)	(422,772)	(64,140)	-14%	(88,890)	-21%	General	228,527	57,627	34%	(43,107)	-16%	(740,189)	(121,767)	-20%	(45,783)	-7%
(337,185)	(337,354)	(363,813)	169	0%	26,627	7%	Administration	156,424	(17,576)	-10%	9,978	7%	(493,610)	17,744	3%	16,649	3%
(515,144)	(506,555)	(501,589)	(8,589)	-2%	(13,554)	-3%	Communications	-	-	0%	-	0%	(515,144)	(8,589)	-2%	(13,554)	-3%
(581,208)	(641,591)	(590,924)	60,383	9%	9,716	2%	Information Tech	5,477	2,977	119%	892	19%	(586,684)	57,407	9%	8,824	1%
(297,330)	(253,821)	(230,323)	(43,509)	-17%	(67,008)	-29%	Accounting	-	-	0%	-	0%	(297,330)	(43,509)	-17%	(67,008)	-29%
(106,211)	(128,692)	(125,626)	22,481	17%	19,415	15%	Human Resources	149,291	1,591	1%	42,739	40%	(255,502)	20,890	8%	(23,325)	-10%
(165,232)	(213,919)	(151,465)	48,687	23%	(13,767)	-9%	Architectural Standards	31,026	1,926	7%	(1,347)	-4%	(196,258)	46,761	19%	(12,419)	-7%
(226,359)	(214,371)	(194,234)	(11,988)	-6%	(32,125)	-17%	Member Services	-	-	0%	-	0%	(226,359)	(11,988)	-6%	(32,125)	-17%
(834,940)	(746,003)	(750,662)	(88,937)	-12%	(84,278)	-11%	Risk & Facility Admin	25,301	20,301	406%	(30,462)	-55%	(860,241)	(109,238)	-15%	(53,816)	-7%
(590,264)	(643,373)	(552,696)	53,109	8%	(37,568)	-7%	Forestry	-	-	0%	-	0%	(590,264)	53,109	8%	(37,568)	-7%
							Maintenance	-	-	0%	-	0%					
\$ (3,870,019)	\$ (5,021,000)	\$ (3,643,911)	\$ 1,150,981	23%	\$ (226,108)	-6%	Net Operating Result	\$ 11,780,338	\$ 2,162,806	22%	\$ 785,359	7%	\$ (15,650,357)	\$ (1,011,825)	-7%	\$ (1,011,467)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%	
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Public Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities Support Services	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Summer Months (May-Oct) 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 519,937	\$ 408,024	\$ 443,619	\$ 111,913	27%	\$ 76,318	17%	Private Amenities	\$ 2,051,064	\$ 26,664	1%	\$ 92,821	5%	\$ (1,531,127)	\$ 85,249	5%	\$ (16,503)	-1%
101,401	61,476	83,232	39,925	65%	18,169	22%	Trout Creek Rec Ctr	544,496	7,096	1%	11,703	2%	(443,095)	32,829	7%	6,466	1%
(18,133)	(29,829)	(49,837)	11,696	39%	31,704	64%	Aquatics	125,152	(58,848)	-32%	(17,752)	-12%	(143,285)	70,544	33%	49,455	26%
338,627	274,424	285,679	64,203	23%	52,948	19%	Beach Club Marina	700,389	69,389	11%	77,061	12%	(361,762)	(5,186)	-1%	(24,114)	-7%
58,081	65,473	80,950	(7,392)	-11%	(22,869)	-28%	Tennis Center	274,316	17,316	7%	3,717	1%	(216,235)	(24,708)	-13%	(26,587)	-14%
35,234	44,533	36,739	(9,299)	-21%	(1,505)	-4%	Day Camps	224,640	(18,360)	-8%	18,909	9%	(189,406)	9,061	5%	(20,414)	-12%
4,727	(8,053)	6,855	12,780	159%	(2,128)	-31%	Recreation Programs	182,071	10,071	6%	(818)	0%	(177,344)	2,709	2%	(1,310)	-1%
(698,914)	(631,939)	(537,840)	(66,975)	-11%	(161,074)	-30%	Public Amenities	3,578,228	14,428	0%	48,911	1%	(4,277,142)	(81,403)	-2%	(209,985)	-5%
(341,293)	(344,603)	(425,080)	3,310	1%	83,787	20%	Downhill Ski	3,069	3,069	0%	(1,932)	-39%	(344,362)	241	0%	85,718	20%
(131,404)	(106,511)	(89,741)	(24,893)	-23%	(41,663)	-46%	Cross Country Ski	462	462	0%	(330)	-42%	(131,866)	(25,355)	-24%	(41,333)	-46%
(13,343)	(13,652)	(2,192)	309	2%	(11,151)	-509%	Snowplay	-	-	0%	-	0%	(13,343)	309	2%	(11,151)	-509%
7,996	137,983	143,880	(129,987)	-94%	(135,884)	-94%	Golf	989,791	(177,209)	-15%	(124,201)	-11%	(981,794)	47,223	5%	(11,683)	-1%
2,220	545	4,719	1,675	307%	(2,499)	-53%	Campground	58,723	1,723	3%	(319)	-1%	(56,503)	(48)	0%	(2,180)	-4%
(69,172)	(53,781)	(49,378)	(15,391)	-29%	(19,795)	-40%	Equestrian	195,952	(10,048)	-5%	9,172	5%	(265,124)	(5,343)	-2%	(28,966)	-12%
178	7,000	(7,225)	(6,822)	-97%	7,403	102%	Bikeworks	108,036	13,036	14%	21,662	25%	(107,858)	(19,858)	-23%	(14,259)	-15%
(73,208)	(114,521)	(83,694)	41,313	36%	10,486	13%	Trails	199	(801)	-80%	(108)	-35%	(73,407)	42,114	36%	10,594	13%
121,804	51,946	101,250	69,858	134%	20,554	20%	The Lodge	1,491,218	130,218	10%	114,441	8%	(1,369,415)	(60,361)	-5%	(93,888)	-7%
(123,926)	(119,092)	(85,656)	(4,834)	-4%	(38,270)	-45%	Summer Food and Bev	237,893	(28,107)	-11%	9,901	4%	(361,819)	23,273	6%	(48,172)	-15%
(25,405)	(16,722)	(1,327)	(8,683)	-52%	(24,078)	#####	Pizza on the Hill	321,131	10,331	3%	(7,558)	-2%	(346,535)	(19,013)	-6%	(16,520)	-5%
(53,360)	(60,531)	(43,397)	7,171	12%	(9,963)	-23%	Alder Creek Café	171,754	71,754	72%	28,182	20%	(225,114)	(64,583)	-40%	(38,146)	-20%
(178,977)	(223,915)	(94,221)	44,938	20%	(84,756)	-90%	Amenities Total	5,629,292	41,092	1%	141,732	3%	(5,808,269)	3,846	0%	(226,488)	-4%
(3,100,593)	(3,057,085)	(2,869,640)	(43,508)	-1%	(230,953)	-8%	HOA & Amenities	376,509	56,709	18%	(19,674)	-5%	(3,477,102)	(100,217)	-3%	(211,279)	-6%
(406,738)	(397,818)	(341,109)	(8,920)	-2%	(65,629)	-19%	Support Services	-	-	0%	-	0%	(406,738)	(8,920)	-2%	(65,629)	-19%
(415,163)	(292,451)	(308,269)	(122,712)	-42%	(106,894)	-35%	General	-	-	0%	-	0%	(514,142)	(138,991)	-37%	(69,566)	-16%
(206,357)	(191,989)	(215,360)	(14,368)	-7%	9,003	4%	Administration	98,979	16,279	20%	(37,328)	-27%	(313,584)	(11,595)	-4%	2,049	1%
(312,873)	(301,250)	(298,627)	(11,623)	-4%	(14,247)	-5%	Communications	107,227	(2,773)	-3%	6,954	7%	(312,873)	(11,623)	-4%	(14,247)	-5%
(344,886)	(387,499)	(346,942)	42,613	11%	2,056	1%	Information Tech	-	-	0%	-	0%	(348,241)	40,858	11%	1,525	0%
(200,771)	(152,241)	(132,716)	(48,530)	-32%	(68,054)	-51%	Accounting	3,355	1,755	110%	531	19%	(200,771)	(48,530)	-32%	(68,054)	-51%
(45,400)	(72,029)	(77,926)	26,629	37%	32,526	42%	Human Resources	-	-	0%	-	0%	(160,496)	8,933	5%	(9,661)	-6%
(93,518)	(126,535)	(83,783)	33,017	26%	(9,735)	-12%	Architectural Standards	115,096	17,696	18%	42,187	58%	(120,069)	29,566	20%	(8,180)	-7%
(140,736)	(128,459)	(121,136)	(12,277)	-10%	(19,600)	-16%	Member Services	26,551	3,451	15%	(1,555)	-6%	(140,736)	(12,277)	-10%	(19,600)	-16%
(579,370)	(627,328)	(626,172)	47,958	8%	46,801	7%	Risk & Facility Admin	-	-	0%	-	0%	(604,672)	27,656	4%	77,264	11%
(354,781)	(379,486)	(317,600)	24,705	7%	(37,181)	-12%	Forestry	25,301	20,301	406%	(30,462)	-55%	(354,781)	24,705	7%	(37,181)	-12%
							Maintenance	-	-	0%	-	0%					
\$ (3,279,570)	\$ (3,281,000)	\$ (2,963,861)	\$ 1,430	0%	\$ (315,709)	-11%	Net Operating Result	\$ 6,005,801	\$ 97,801	2%	\$ 122,058	2%	\$ (9,285,371)	\$ (96,371)	-1%	\$ (437,767)	-5%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	#####	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	-6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the ten months ending October 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 460,810	\$ 246,200	\$ 348,877	\$ 214,610	87%	\$ 111,933	32%	Private Amenities	\$ 71.19	\$ 38.03	\$ 53.90	\$ 33	87%	\$ 17	32%
141,477	(12,008)	47,269	153,485	1278%	94,207	199%	Trout Creek Rec Ctg	21.86	(1.86)	7.30	24	1278%	15	199%
(11,997)	(63,880)	(46,791)	51,883	81%	34,794	74%	Aquatics	(1.85)	(9.87)	(7.23)	8	81%	5	74%
303,595	254,268	277,383	49,327	19%	26,212	9%	Beach Club Marina	46.90	39.28	42.85	8	19%	4	9%
2,921	59,641	55,560	(56,720)	-95%	(52,639)	-95%	Tennis Center	0.45	9.21	8.58	(9)	-95%	(8)	-95%
34,134	43,343	34,019	(9,209)	-21%	115	0%	Day Camps	5.27	6.70	5.26	(1)	-21%	0	0%
(9,319)	(35,164)	(18,564)	25,845	73%	9,245	50%	Recreation Programs	(1.44)	(5.43)	(2.87)	4	73%	1	50%
543,525	(471,183)	474,101	1,014,708	215%	69,424	15%	Public Amenities	\$ 83.97	\$ (72.79)	\$ 73.24	157	215%	11	15%
803,074	185,776	574,216	617,298	332%	228,858	40%	Downhill Ski	124.07	28.70	88.71	95	332%	35	40%
230,536	19,138	147,176	211,398	1105%	83,360	57%	Cross Country Ski	35.62	2.96	22.74	33	1105%	13	57%
143,643	(7,335)	126,227	150,978	2058%	17,417	14%	Snowplay	22.19	(1.13)	19.50	23	2058%	3	14%
(163,855)	(60,549)	(36,337)	(103,306)	-171%	(127,518)	-351%	Golf	(25.31)	(9.35)	(5.61)	(16)	-171%	(20)	-351%
(7,532)	(8,403)	(2,689)	871	10%	(4,843)	-180%	Campground	(1.16)	(1.30)	(0.42)	0	10%	(1)	-180%
(90,337)	(72,131)	(70,889)	(18,206)	-25%	(19,448)	-27%	Equestrian	(13.96)	(11.14)	(10.95)	(3)	-25%	(3)	-27%
(2,357)	7,000	(7,225)	(9,357)	-134%	4,868	67%	Bikeworks	(0.36)	1.08	(1.12)	(1)	-134%	1	67%
(90,592)	(136,151)	(91,597)	45,559	33%	1,006	1%	Trails	(14.00)	(21.03)	(14.15)	7	33%	0	1%
(12,540)	(140,328)	(22,810)	127,788	91%	10,270	45%	The Lodge	(1.94)	(21.68)	(3.52)	20	91%	2	45%
(128,243)	(123,386)	(85,678)	(4,857)	-4%	(42,565)	-50%	Summer Food and Bev	(19.81)	(19.06)	(13.24)	(1)	-4%	(7)	-50%
(52,191)	(61,931)	(21,913)	9,740	16%	(30,278)	-138%	Pizza on the Hill	(8.06)	(9.57)	(3.39)	2	16%	(5)	-138%
(86,082)	(72,883)	(34,381)	(13,199)	-18%	(51,701)	-150%	Alder Creek Café	(13.30)	(11.26)	(5.31)	(2)	-18%	(8)	-150%
1,004,335	(224,983)	822,978	1,229,318	546%	181,357	22%	Amenities Total	\$ 155.16	\$ (34.76)	\$ 127.14	190	546%	28	22%
(4,874,354)	(4,796,017)	(4,466,888)	(78,337)	-2%	(407,465)	-9%	HOA & Amenities Support Services	\$ (753.03)	\$ (740.93)	\$ (690.08)	(12)	-2%	(63)	-9%
(708,819)	(662,816)	(582,786)	(46,003)	-7%	(126,032)	-22%	General	(109.50)	(102.40)	(90.03)	(7)	-7%	(19)	-22%
(511,662)	(447,522)	(422,772)	(64,140)	-14%	(88,890)	-21%	Administration	(79.05)	(69.14)	(65.31)	(10)	-14%	(14)	-21%
(337,185)	(337,354)	(363,813)	169	0%	26,627	7%	Communications	(52.09)	(52.12)	(56.20)	0	0%	4	7%
(515,144)	(506,555)	(501,589)	(8,589)	-2%	(13,554)	-3%	Information Tech	(79.58)	(78.26)	(77.49)	(1)	-2%	(2)	-3%
(581,208)	(641,591)	(590,924)	60,383	9%	9,716	2%	Accounting	(89.79)	(99.12)	(91.29)	9	9%	2	2%
(297,330)	(253,821)	(230,323)	(43,509)	-17%	(67,008)	-29%	Human Resources	(45.93)	(39.21)	(35.58)	(7)	-17%	(10)	-29%
(106,211)	(128,692)	(125,626)	22,481	17%	19,415	15%	Architectural Standards	(16.41)	(19.88)	(19.41)	3	17%	3	15%
(165,232)	(213,919)	(151,465)	48,687	23%	(13,767)	-9%	Member Services	(25.53)	(33.05)	(23.40)	8	23%	(2)	-9%
(226,359)	(214,371)	(194,234)	(11,988)	-6%	(32,125)	-17%	Risk & Facility Admin	(34.97)	(33.12)	(30.01)	(2)	-6%	(5)	-17%
(834,940)	(746,003)	(750,662)	(88,937)	-12%	(84,278)	-11%	Forestry	(128.99)	(115.25)	(115.97)	(14)	-12%	(13)	-11%
(590,264)	(643,373)	(552,696)	53,109	8%	(37,568)	-7%	Maintenance	(91.19)	(99.39)	(85.38)	8	8%	(6)	-7%
\$ (3,870,019)	\$ (5,021,000)	\$ (3,643,911)	\$ 1,150,981	23%	\$ (226,108)	6%	Net Operating Result	\$ (597.87)	\$ (775.68)	\$ (562.94)	\$ 177.81	23%	\$ (34.93)	-6%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **October 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,958	2,477	1,838	519	21%	(119)	-6%	Private Amenities	38,973	52,720	48,175	13,747	26%	9,202	19%
1,375	1,767	1,299	392	22%	(76)	-6%	Trout Creek Rec Ctr	13,297	17,422	14,350	4,125	24%	1,053	7%
14	160	-	146	91%	(14)	0%	Aquatics	3,119	8,187	6,574	5,067	62%	3,455	53%
61	99	23	38	39%	(38)	-169%	Beach Club Marina	8,729	9,913	9,889	1,184	12%	1,159	12%
17	105	112	88	84%	96	85%	Tennis Center	3,332	3,818	3,738	486	13%	407	11%
142	18	34	(124)	-691%	(108)	-318%	Day Camps	6,866	9,279	8,553	2,414	26%	1,687	20%
348	328	370	(20)	-6%	22	6%	Recreation Programs	3,630	4,101	5,070	471	11%	1,440	28%
10,023	9,134	9,409	(889)	-10%	(614)	-7%	Public Amenities	184,693	162,440	183,870	(22,253)	-14%	(823)	0%
648	683	613	36	5%	(34)	-6%	Downhill Ski Area	55,256	38,323	49,951	(16,933)	-44%	(5,305)	-11%
559	29	738	(530)	#####	179	24%	Cross Country Ski Area	16,295	10,043	14,806	(6,253)	-62%	(1,489)	-10%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
704	790	605	86	11%	(100)	-16%	Golf Operations	8,935	10,992	10,204	2,057	19%	1,269	12%
2,340	2,352	1,847	12	0%	(493)	-27%	Golf Maintenance	21,347	25,075	23,090	3,728	15%	1,743	8%
-	-	-	-	0%	-	0%	Campground	663	808	848	145	18%	185	22%
53	49	69	(4)	-8%	17	24%	Equestrian	4,717	5,786	5,060	1,070	18%	344	7%
46	-	79	(46)	0%	33	42%	Bikeworks	1,064	991	1,207	(73)	-7%	143	12%
410	16	290	(394)	#####	(119)	-41%	Trails	3,211	2,985	1,668	(226)	-8%	(1,543)	-93%
3,468	3,327	3,431	(141)	-4%	(37)	-1%	The Lodge	42,951	36,663	42,848	(6,287)	-17%	(103)	0%
606	493	699	(114)	-23%	93	13%	Summer Food and Bev	8,475	11,540	10,566	3,065	27%	2,090	20%
679	394	552	(285)	-72%	(127)	-23%	Pizza on the Hill	9,751	10,007	10,777	255	3%	1,025	10%
510	1,002	485	492	49%	(25)	-5%	Alder Creek Café	9,645	6,037	10,227	(3,608)	-60%	582	6%
11,981	11,611	11,247	(369)	-3%	(733)	-7%	Amenities Total	223,666	215,160	232,045	(8,506)	-4%	8,379	4%
8,209	7,758	7,126	(450)	-6%	(1,083)	-15%	HOA & Amenities Support Services	71,899	75,059	67,562	3,160	4%	(4,337)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
341	571	533	230	40%	192	36%	Administration	4,868	5,632	4,916	764	14%	47	1%
360	648	380	288	44%	21	5%	Communications	5,562	6,472	5,649	910	14%	87	2%
442	620	516	178	29%	75	14%	Information Tech	4,688	5,930	4,772	1,242	21%	84	2%
960	1,010	1,037	50	5%	77	7%	Accounting	8,652	10,099	9,733	1,447	14%	1,080	11%
163	4	107	(159)	#####	(56)	-52%	Human Resources	1,652	840	780	(812)	-97%	(872)	-112%
643	732	633	89	12%	(10)	-2%	Architectural Standards	5,884	7,180	5,666	1,296	18%	(218)	-4%
548	424	330	(124)	-29%	(217)	-66%	Member Services	4,522	7,352	4,179	2,830	38%	(343)	-8%
358	399	345	42	10%	(13)	-4%	Risk & Facility Admin	3,338	3,886	3,046	548	14%	(292)	-10%
2,928	1,694	1,886	(1,234)	-73%	(1,042)	-55%	Forestry	15,958	11,188	13,374	(4,770)	-43%	(2,583)	-19%
1,467	1,656	1,357	189	11%	(110)	-8%	Maintenance	16,776	16,479	15,448	(296)	-2%	(1,328)	-9%
20,189	19,370	18,373	(820)	-4%	(1,816)	-10%	Total Payroll Hours	295,566	290,220	299,607	(5,346)	-2%	4,041	1%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **October 2017**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	9	9	10	47	76	30	15	11	-	-	10	10	10	9	20	48	83	59	18	11	10	11	22	28	Amount	Pctg	
9	8	8	8	6	8	7	7	8	8	-	-	9	8	9	8	9	8	8	8	8	7	8	10	8	8	5.3	19%	
-	-	0	-	0	5	10	2	0	0	-	-	-	-	-	0	2	8	16	10	1	-	-	-	2	4	0.6	7%	
-	-	-	0	0	10	23	12	4	0	-	-	-	-	-	-	5	12	21	14	5	0	-	-	5	6	2.0	53%	
-	-	-	-	1	6	6	4	2	0	-	-	-	-	-	-	2	5	7	5	3	1	-	-	2	2	0.7	12%	
-	-	-	-	0	14	21	3	1	1	-	-	-	-	-	0	1	10	21	16	1	0	-	-	2	2	0.2	11%	
1	0	0	1	1	4	8	2	1	2	-	-	1	2	2	1	1	5	9	5	1	2	2	1	4	5	1.0	20%	
																								2	3	0.8	28%	
162	156	140	85	38	94	141	117	75	58	-	-	167	155	122	61	59	98	135	119	89	54	45	146	107	106	(0.5)	0%	
94	91	80	35	4	4	3	2	2	4	-	-	93	88	67	25	3	3	2	2	2	4	8	85	32	29	(3.1)	-11%	
27	25	22	11	0	1	1	1	3	3	-	-	28	24	19	6	0	0	1	0	2	4	10	20	9	9	(0.9)	-10%	
4	5	3	2	-	0	-	-	-	-	-	-	6	6	3	1	-	-	-	-	-	-	0	4	1	2	0.1	9%	
0	0	0	0	-	9	15	14	9	4	-	-	1	1	1	1	5	11	14	13	10	3	0	0	5	6	0.7	12%	
1	1	3	6	12	21	22	24	20	14	-	-	1	1	3	7	21	24	23	24	20	11	2	1	12	13	1.0	8%	
-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	0	0	0.1	22%	
0	0	0	0	0	8	11	6	1	0	-	-	0	0	0	0	0	7	10	7	4	0	0	0	3	3	0.2	7%	
-	-	-	-	0	1	2	2	1	0	-	-	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	12%	
-	-	-	-	-	3	5	5	4	2	-	-	-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.9)	-93%	
23	22	22	22	15	29	41	31	22	20	-	-	25	23	20	17	19	25	37	34	27	20	19	22	25	25	(0.1)	0%	
-	-	-	-	0	7	16	16	6	3	-	-	-	-	-	-	4	10	18	15	9	4	-	-	5	6	1.2	20%	
4	4	4	4	3	6	17	8	3	4	-	-	5	5	3	2	2	7	16	12	6	3	2	5	6	6	0.6	10%	
9	8	7	5	3	4	7	6	3	3	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.3	6%	
171	165	149	94	48	141	216	147	90	69	-	-	177	165	132	71	79	146	218	178	107	65	55	157	129	134	4.8	4%	
34	32	35	34	35	48	51	52	46	47	-	-	32	32	33	30	38	43	46	50	45	41	42	36	41	39	(2.5)	-6%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	3	3	3	3	3	3	2	-	-	3	2	3	3	3	3	3	3	3	3	3	3	3	3	0.0	1%	
3	3	4	3	3	4	4	4	2	2	-	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	0.1	2%	
2	3	3	3	3	2	3	3	2	3	-	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	0.0	2%	
5	5	6	4	5	5	5	5	5	6	-	-	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	11%	
1	1	1	1	1	1	1	1	1	1	-	-	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-112%	
3	3	3	3	3	4	3	4	4	4	-	-	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.1)	-4%	
2	2	2	3	2	3	2	3	3	3	-	-	2	2	2	1	3	3	3	3	2	2	2	2	3	2	(0.2)	-8%	
2	2	2	2	2	2	2	2	2	2	-	-	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-10%	
1	1	1	1	1	4	14	19	19	17	-	-	2	3	2	2	7	10	12	15	13	11	10	5	9	8	(1.5)	-19%	
12	10	10	10	10	10	9	9	9	8	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-9%	
205	197	184	128	83	189	268	199	137	116	-	-	210	197	166	100	117	189	264	228	152	106	97	193	171	173	2.3	1%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period October 2017

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
11.3	14.3	10.6	3.0	21%	(0.7)	-6%	Private Amenities	22	30	28	8	26%	5	19%
7.9	10.2	7.5	2	22%	(0)	-6%	Trout Creek Rec Ctr	8	10	8	2	24%	1	7%
0.1	0.9	-	1	91%	(0)	0%	Aquatics	2	5	4	3	62%	2	53%
0.4	0.6	0.1	0	39%	(0)	-169%	Beach Club Marina	5	6	6	1	12%	1	12%
0.1	0.6	0.6	1	84%	1	85%	Tennis Center	2	2	2	0	13%	0	11%
0.8	0.1	0.2	(1)	-691%	(1)	-318%	Day Camps	4	5	5	1	26%	1	20%
2.0	1.9	2.1	(0)	-6%	0	6%	Recreation Programs	2	2	3	0	11%	1	28%
57.8	52.7	54.3	(5.1)	-10%	(3.5)	-7%	Public Amenities	107	94	106	(13)	-14%	(0)	0%
3.7	3.9	3.5	0	5%	(0)	-6%	Downhill Ski Area	32	22	29	(10)	-44%	(3)	-11%
3.2	0.2	4.3	(3)	#####	1	24%	Cross Country Ski Area	9	6	9	(4)	-62%	(1)	-10%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1	2	2	0	25%	0	9%
4.1	4.6	3.5	0	11%	(1)	-16%	Golf Operations	5	6	6	1	19%	1	12%
13.5	13.6	10.7	0	0%	(3)	-27%	Golf Maintenance	12	14	13	2	15%	1	8%
-	-	-	-	0%	-	0%	Campground	0	0	0	0	18%	0	22%
0.3	0.3	0.4	(0)	-8%	0	24%	Equestrian	3	3	3	1	18%	0	7%
0.3	-	0.5	(0)	0%	0	42%	Bikeworks	1	1	1	(0)	-7%	0	12%
2.4	0.1	1.7	(2)	#####	(1)	-41%	Trails	2	2	1	(0)	-8%	(1)	-93%
20.0	19.2	19.8	(1)	-4%	(0)	-1%	The Lodge	25	21	25	(4)	-17%	(0)	0%
3.5	2.8	4.0	(1)	-23%	1	13%	Summer Food and Bev	5	7	6	2	27%	1	20%
3.9	2.3	3.2	(2)	-72%	(1)	-23%	Pizza on the Hill	6	6	6	0	3%	1	10%
2.9	5.8	2.8	3	49%	(0)	-5%	Alder Creek Café	6	3	6	(2)	-60%	0	6%
69.1	67.0	64.9	(2.1)	-3%	(4.2)	-7%	Amenities Total	129	124	134	(5)	-4%	5	4%
47.4	44.8	41.1	(3)	-6%	(6.2)	-15%	HOA & Amenities Support Services	41	43	39	2	4%	(3)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.0	3.3	3.1	1	40%	1	36%	Administration	3	3	3	0	14%	0	1%
2.1	3.7	2.2	2	44%	0	5%	Communications	3	4	3	1	14%	0	2%
2.5	3.6	3.0	1	29%	0	14%	Information Tech	3	3	3	1	21%	0	2%
5.5	5.8	6.0	0	5%	0	7%	Accounting	5	6	6	1	14%	1	11%
0.9	0.0	0.6	(1)	#####	(0)	-52%	Human Resources	1	0	0	(0)	-97%	(1)	-112%
3.7	4.2	3.7	1	12%	(0)	-2%	Architectural Standards	3	4	3	1	18%	(0)	-4%
3.2	2.4	1.9	(1)	-29%	(1)	-66%	Member Services	3	4	2	2	38%	(0)	-8%
2.1	2.3	2.0	0	10%	(0)	-4%	Risk & Facility Admin	2	2	2	0	14%	(0)	-10%
16.9	9.8	10.9	(7)	-73%	(6)	-55%	Forestry	9	6	8	(3)	-43%	(1)	-19%
8.5	9.6	7.8	1	11%	(1)	-8%	Maintenance	10	10	9	(0)	-2%	(1)	-9%
116.5	111.7	106.0	(4.7)	-4%	(10.5)	-10%	Total nonExempt FTEs	171	167	173	(3.1)	-1.8%	2.3	1.3%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **October 2017**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
80	107	20	27	26%	(60)	-307%	Private Amenities	1,928	1,298	(629)	-48%
68	96	13	28	29%	(55)	-408%	Trout Creek Rec Ctr	883	477	(406)	-85%
-	1	-	1	100%	-	0%	Aquatics	400	359	(41)	-11%
3	10	-	7	72%	(3)	0%	Beach Club Marina	200	200	(1)	0%
-	0	1	0	100%	1	100%	Tennis Center	96	51	(45)	-88%
2	-	-	(2)	0%	(2)	0%	Day Camps	143	19	(123)	-637%
7	-	5	(7)	0%	(2)	-35%	Recreation Programs	205	192	(13)	-7%
213	651	197	438	67%	(17)	-8%	Public Amenities	10,844	9,961	(883)	-9%
3	2	24	(1)	-53%	20	86%	Downhill Ski Area	3,681	4,587	906	20%
5	58	43	53	92%	38	89%	Cross Country Ski Area	1,270	1,346	76	6%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	49	72	24	33%
2	45	3	43	95%	1	32%	Golf Operations	243	165	(79)	-48%
70	304	37	234	77%	(33)	-88%	Golf Maintenance	2,067	971	(1,095)	-113%
-	-	-	-	0%	-	0%	Campground	121	171	50	29%
3	3	12	(0)	-1%	9	73%	Equestrian	128	117	(11)	-9%
-	1	-	1	100%	-	0%	Bikeworks	6	46	40	88%
6	4	3	(2)	-35%	(3)	-104%	Trails	49	30	(19)	-63%
77	172	42	95	55%	(35)	-82%	The Lodge	1,584	951	(633)	-67%
13	40	15	27	68%	3	17%	Summer Food and Bev	391	356	(35)	-10%
13	8	14	(5)	-62%	1	9%	Pizza on the Hill	552	506	(45)	-9%
22	14	3	(7)	-52%	(19)	-656%	Alder Creek Café	704	643	(61)	-10%
293	759	216	465	61%	(77)	-36%	Amenities Total	12,772	11,260	(1,512)	-13%
216	177	178	(39)	-22%	(38)	-22%	HOA & Amenities Support Services	2,058	1,524	(533)	-35%
-	-	-	-	0%	-	0%	General	-	-	-	0%
20	28	10	7	27%	(10)	-99%	Administration	168	152	(16)	-10%
20	15	1	(5)	-36%	(19)	-1436%	Communications	100	47	(52)	-111%
1	13	4	12	95%	3	82%	Information Tech	34	47	13	28%
6	7	10	1	8%	3	32%	Accounting	118	173	55	32%
1	0	0	(0)	-125%	(1)	-3050%	Human Resources	16	3	(14)	-522%
8	6	3	(1)	-22%	(4)	-125%	Architectural Standards	71	41	(30)	-74%
2	1	2	(0)	-27%	0	4%	Member Services	33	37	4	10%
11	5	2	(6)	-122%	(9)	-380%	Risk & Facility Admin	78	47	(31)	-65%
91	73	106	(17)	-24%	15	14%	Forestry	658	439	(219)	-50%
56	28	40	(28)	-102%	(17)	-42%	Maintenance	782	539	(243)	-45%
509	936	394	426	46%	(115)	-29%	Total Payroll Hours	14,830	12,784	(2,046)	-16%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
October 2017**

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 342,878	\$ 297,617	\$ 295,291	\$ 322,077	45,261	15%	47,586	16%	20,801	6%
Cash & Investments, non-Restricted	19,474,523	21,240,490	18,293,136	15,402,494	(1,765,967)	-8%	1,181,387	6%	4,072,029	26%
Cash and Investments total	19,817,401	21,538,107	18,588,427	15,724,571	(1,720,707)	-8%	1,228,973	7%	4,092,830	26%
Member's Dues & Receivables, Net	182,226	206,390	253,661	261,221	(24,164)	-12%	(71,435)	-28%	(78,994)	-30%
Other Receivables	119,051	119,027	164,330	107,905	24	0%	(45,279)	-28%	11,146	10%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	300,818	273,608	335,337	287,536	27,210	10%	(34,520)	-10%	13,282	5%
Prepaid Expenses & Other Assets	629,708	78,565	687,119	611,375	551,143	702%	(57,410)	-8%	18,333	3%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,995,975)	(35,732,175)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,638,000)	-8%	(5,255,456)	-17%
NBV of Property & Equipment	38,231,652	38,495,452	40,869,652	40,338,429	(263,800)	-1%	(2,638,000)	-6%	(2,106,777)	-5%
Construction In Progress	2,346,477	1,997,985	136,529	3,004,466	348,491	17%	2,209,948	1619%	(657,989)	-22%
Net Property and Equipment	40,578,129	40,493,437	41,006,181	43,342,894	84,691	0%	(428,052)	-1%	(2,764,766)	-6%
Total Assets	\$ 61,627,332	\$ 62,709,134	\$ 61,035,054	\$ 60,335,501	(1,081,802)	-2%	592,278	1%	1,291,831	2%
Liabilities										
Accounts Payable	\$ 351,860	\$ 303,463	\$ 726,946	\$ 498,188	48,397	16%	(375,086)	-52%	(146,328)	-29%
Accrued Liabilities	1,308,513	1,256,566	1,304,450	1,104,205	51,947	4%	4,063	0%	204,308	19%
Deferred Revenue, Annual Assessment	1,289,700	2,069,700	3,694,679	1,351,925	(780,000)	-38%	(2,404,979)	-65%	(62,225)	-5%
Deferred Revenue, Recreation Fee	332,160	402,680	496,389	318,509	(70,520)	-18%	(164,228)	-33%	13,652	4%
Deferred Revenue, All Other	327,209	345,858	540,627	296,943	(18,649)	-5%	(213,418)	-39%	30,265	10%
Deposits	408,621	397,901	383,996	347,083	10,720	3%	24,625	6%	61,538	18%
Total Liabilities	4,018,063	4,776,168	7,147,086	3,916,853	(758,105)	-16%	(3,129,023)	-44%	101,210	3%
Members' Equity	57,609,269	57,932,966	53,887,968	56,418,649	(323,697)	-1%	3,721,301	7%	1,190,621	2%
Total Liabilities and Members' Equity	\$ 61,627,332	\$ 62,709,134	\$ 61,035,054	\$ 60,335,501	(1,081,802)	-2%	592,278	1%	1,291,831	2%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

October 2017

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)								
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago				
					Amount	Pctg	Amount	Pctg	Amount	Pctg			
Assets													
Cash & Investments, Restricted	\$ 342,878	\$ 297,617	\$ 295,291	\$ 322,077	45,261	15%	47,586	16%	20,801	6%			
Cash & Investments, non-Restricted	4,006,481	5,753,593	7,905,020	5,528,120	(1,747,112)	-30%	(3,898,539)	-49%	(1,521,639)	-28%			
Cash and Investments total	4,349,359	6,051,210	8,200,311	5,850,197	(1,701,851)	-28%	(3,850,952)	-47%	(1,500,838)	-26%			
Member's Dues & Receivables, Net	181,511	205,675	252,729	260,022	(24,164)	-12%	(71,218)	-28%	(78,510)	-30%			
Other Receivables	50,211	56,857	152,679	89,308	(6,647)	-12%	(102,468)	-67%	(39,098)	-44%			
Due From (To) Other Funds	755,820	298,117	(154,745)	712,066	457,703	154%	910,565	588%	43,754	6%			
Inventory	300,818	273,608	335,337	287,536	27,210	10%	(34,520)	-10%	13,282	5%			
Prepaid Expenses & Other Assets	627,278	78,565	687,119	611,375	548,713	698%	(59,841)	-9%	15,903	3%			
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%			
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%			
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%			
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%			
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%			
Total Assets	\$ 6,264,996	\$ 6,964,032	\$ 9,473,429	\$ 7,810,503	(699,036)	-10%	(3,208,433)	-34%	(1,545,507)	-20%			
Liabilities													
Accounts Payable	\$ 345,791	\$ 301,059	\$ 457,522	\$ 483,130	44,732	15%	(111,730)	-24%	(137,339)	-28%			
Accrued Liabilities	1,306,853	1,255,072	1,290,215	1,102,545	51,781	4%	16,639	1%	204,308	19%			
Deferred Revenue, Annual Assessment	1,289,700	2,069,700	1,900,968	1,351,925	(780,000)	-38%	(611,268)	-32%	(62,225)	-5%			
Deferred Revenue, Recreation Fee	332,160	402,680	496,389	318,509	(70,520)	-18%	(164,228)	-33%	13,652	4%			
Deferred Revenue, All Other	327,209	345,858	540,627	296,943	(18,649)	-5%	(213,418)	-39%	30,265	10%			
Deposits	408,621	397,901	383,996	347,083	10,720	3%	24,625	6%	61,538	18%			
Total Liabilities	4,010,335	4,772,270	5,069,715	3,900,135	(761,936)	-16%	(1,059,381)	-21%	110,200	3%			
Members' Equity	2,254,661	2,191,761	4,403,714	3,910,368	62,900	3%	(2,149,053)	-49%	(1,655,707)	-42%			
Total Liabilities and Members' Equity	\$ 6,264,996	\$ 6,964,032	\$ 9,473,429	\$ 7,810,503	(699,036)	-10%	(3,208,433)	-34%	(1,545,507)	-20%			
Balance Check	-	-	-	-									
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%			
Members' Equity variance to target	1,154,661	1,091,761	3,483,714	2,990,368	62,900	6%	(2,329,053)	-67%	(1,835,707)	-61%			

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	1,149,225 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,150,775) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
October 2017

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	11,459,969	11,449,898	9,161,356	9,121,988	10,071	0%	2,298,613	25%	2,337,981	26%	
Cash and Investments total	11,459,969	11,449,898	9,161,356	9,121,988	10,071	0%	2,298,613	25%	2,337,981	26%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	60,319	55,898	11,355	17,754	4,421	8%	48,965	431%	42,565	240%	
Due From (To) Other Funds	(722,913)	(296,899)	135,652	(653,410)	(426,014)	-143%	(858,565)	-633%	(69,503)	-11%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	2,431	-	-	-	2,431	0%	2,431	0%	2,431	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 10,799,806	\$ 11,208,897	\$ 9,308,363	\$ 8,486,333	(409,092)	-4%	1,491,443	16%	2,313,473	27%	
Liabilities											
Accounts Payable	\$ 4,380	\$ 715	\$ 240,801	\$ 13,369	3,665	513%	(236,421)	-98%	(8,990)	-67%	
Accrued Liabilities	830	747	10,535	830	83	11%	(9,705)	-92%	-	0%	
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	5,210	1,462	1,405,129	14,199	3,748	256%	(1,399,919)	-100%	(8,990)	-63%	
Members' Equity	10,794,596	11,207,436	7,903,234	8,472,134	(412,840)	-4%	2,891,362	37%	2,322,463	27%	
							(A)				
Total Liabilities and Members' Equity	\$ 10,799,806	\$ 11,208,897	\$ 9,308,363	\$ 8,486,333	(409,092)	-4%	1,491,443	16%	2,313,473	27%	
Balance Check	-	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,391,362	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	2,891,362	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

October 2017

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	3,889,212	3,888,147	1,078,299	607,927	1,065	0%	2,810,914	261%	3,281,286	540%	
Cash and Investments total	3,889,212	3,888,147	1,078,299	607,927	1,065	0%	2,810,914	261%	3,281,286	540%	
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%	
Other Receivables	8,145	5,957	296	843	2,188	37%	7,848	2649%	7,302	867%	
Due From (To) Other Funds	(35,407)	24,885	13,958	(38,599)	(60,292)	-242%	(49,365)	-354%	3,192	8%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 3,862,665	\$ 3,919,704	\$ 1,093,485	\$ 571,369	(57,039)	-1%	2,769,180	253%	3,291,296	576%	
Liabilities											
Accounts Payable	\$ 1,689	\$ 1,689	\$ 8,989	\$ 1,689	-	0%	(7,300)	-81%	0	0%	
Accrued Liabilities	830	747	3,700	830	83	11%	(2,870)	-78%	-	0%	
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	2,519	2,436	594,433	2,519	83	3%	(591,914)	-100%	0	0%	
Members' Equity	3,860,146	3,917,268	499,052	568,851	(57,122)	-1%	3,361,094	673%	3,291,296	579%	
							(A)				
Total Liabilities and Members' Equity	\$ 3,862,665	\$ 3,919,704	\$ 1,093,485	\$ 571,369	(57,039)	-1%	2,769,180	253%	3,291,296	576%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	1,561,095 F14
Members' Equity Transfers In (Out)	1,800,000 Board approved June 2017
Net Change in Members Equity	3,361,095 (A)

**Financial Position (Balance Sheet)
DEVELOPMENT FUND**

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
October 2017

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	118,860	148,852	148,461	144,459	(29,992)	-20%	(29,601)	-20%	(25,599)	-18%	(25,599)	-18%
Cash and Investments total	118,860	148,852	148,461	144,459	(29,992)	-20%	(29,601)	-20%	(25,599)	-18%	(25,599)	-18%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	376	314	-	-	62	20%	376	0%	376	0%	376	0%
Due From (To) Other Funds	2,500	(26,103)	5,136	(20,056)	28,603	110%	(2,636)	-51%	22,556	112%	22,556	112%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 121,737	\$ 123,063	\$ 153,597	\$ 124,403	(1,327)	-1%	(31,860)	-21%	(2,666)	-2%	(2,666)	-2%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%	-	0%
Members' Equity	121,737	123,063	75,788	124,403	(1,327)	-1%	45,949	61%	(2,666)	-2%	(2,666)	-2%
Total Liabilities and Members' Equity	\$ 121,737	\$ 123,063	\$ 153,597	\$ 124,403	(1,327)	-1%	(31,860)	-21%	(2,666)	-2%	(2,666)	-2%
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

October 2017

	Current Month as of Oct 31, 2017	Last Month as of Sep 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Oct 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,995,975)	(35,732,175)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,638,000)	-8%	(5,255,456)	-17%
NBV of Property & Equipment	38,231,652	38,495,452	40,869,652	40,338,429	(263,800)	-1%	(2,638,000)	-6%	(2,106,777)	-5%
Construction In Progress	2,346,477	1,997,985	136,529	3,004,466	348,491	17%	2,209,948	1619%	(657,989)	-22%
Net Property and Equipment	40,578,129	40,493,437	41,006,181	43,342,894	84,691	0%	(428,052)	-1%	(2,764,766)	-6%
Total Assets	\$ 40,578,129	\$ 40,493,437	\$ 41,006,181	\$ 43,342,894	84,691	0%	(428,052)	-1%	(2,764,766)	-6%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,578,129	40,493,437	41,006,181	43,342,894	84,691	0%	(428,052)	-1%	(2,764,766)	-6%
Total Liabilities and Members' Equity	\$ 40,578,129	\$ 40,493,437	\$ 41,006,181	\$ 43,342,894	84,691	0%	(428,052)	-1%	(2,764,766)	-6%
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,638,000									

Tahoe Donner Association
Cash and Investments Summary Report
as of 10/31/2017

	<i>current month</i> 10/31/2017	<i>last month</i> 9/30/2017	<i>last year - audited</i> 12/31/2016
Consolidated TDA Total	19,832,915	21,538,107	18,588,427
Cash/Money Market	1,155,496	1,618,395	1,742,964
Certificates of Deposit	4,838,211	5,088,211	1,337,951
US Treasuries/GovOblig	10,790,016	11,787,954	15,427,462
Bonds	2,966,640	2,961,246	-
Other/Trusts	82,551	82,301	80,051
Operating Fund	4,364,873	6,051,210	8,200,311
Cash/Money Market	968,400	1,405,099	1,549,376
Certificates of Deposit	338,211	588,211	337,951
US Treasuries/GovOblig	2,975,711	3,975,599	6,232,933
Trusts	82,551	82,301	80,051
Replacement Reserve Fund	11,459,969	11,449,898	9,161,356
Cash/Money Market	124,329	121,601	116,810
Certificates of Deposit	3,500,000	3,500,000	1,000,000
US Treasuries/GovOblig	4,869,000	4,867,050	8,044,546
Bonds	2,966,640	2,961,246	-
Other	-	-	-
Development Fund	3,889,212	3,888,147	1,078,299
Cash/Money Market	43,783	42,718	28,563
Certificates of Deposit	1,000,000	1,000,000	-
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	118,860	148,852	148,461
Cash/Money Market	18,985	48,977	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,875	100,246
Other	-	-	-

as of 10/31/2017 Balance Mix	
297,617	Restricted OF (ASO/457)
297,617	Restricted, all funds
19,535,298	Unrestricted, all funds
19,832,915	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)

	10/31/2017	9/30/2017	8/31/2017	12/31/16	12/31/15	12/31/14
DJIA	22,398	22,398	21,948	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.25%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.08	\$3.16	\$3.02	\$2.68	\$2.72	\$2.87

\$2.81 Oct'16

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
October 2017**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Aug 31, 2017	Sep 30, 2017	Oct 31, 2017	Oct 31, 2016	Dec 31, 2016
Total, ALL	269,910	273,608	300,818	287,536	335,337
subtotal Food and Beverage accounts (F&B)	113,934	105,515	101,232	88,623	127,904
subtotal Retail Merchandise accounts	155,976	168,093	199,585	198,913	207,433
subtotal The Lodge F&B accounts	64,497	67,122	66,827	58,028	71,037
Inventory Account					
11412 Inv Retail Trout Creek	13,448	14,198	12,512	12,670	11,664
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	20,012	19,188	19,323	19,838	19,524
11415 Inv Retail Bikeworks	15,152	15,379	16,708	10,340	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	37	5	0	138	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	29,946	29,946	39,602	51,364	79,541
11422 Inv Retail Cross Country	8,053	30,205	52,478	59,567	39,883
11423 Inv Retail Snowplay	(21)	(21)	(0)	0	793
11424 Inv Retail Golf Pro Shop	44,244	36,290	34,418	31,981	31,094
11425 Inv Retail Tennis	9,854	7,618	9,045	14,433	13,992
11426 Inv Retail Marina	921	420	420	408	408
11427 Inv Retail Equestrian	4,001	3,217	2,636	(1,937)	1,650
11428 Inv Retail Recreation	437	361	70	(0)	(0)
11429 Inv Retail Golf Special Order	9,892	11,286	12,373	111	99
11611 Inv DHS Food Meat	585	585	585	1,753	2,605
11612 Inv DHS Food Seafood	(0)	903	903	164	91
11613 Inv DHS Food Produce	91	91	91	53	486
11614 Inv DHS Food Dairy	153	390	390	240	800
11615 Inv DHS Food NABev	1,142	1,311	1,311	164	3,555
11616 Inv DHS Food Other	1,317	2,085	2,085	900	8,557
11617 Inv DHS Bev Beer	191	191	229	431	2,507
11618 Inv DHS Bev Liquor	6,459	6,575	6,575	7,251	8,059
11619 Inv DHS Bev Wine	735	970	970	145	1,084
11621 Inv Trailer Food Meat	0	0	0	287	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	159
11624 Inv Trailer Food Dairy	0	0	0	20	73
11625 Inv Trailer Food NABev	-	-	-	58	(0)
11626 Inv Trailer Food Other	108	108	108	-	236
11631 Inv ACAC Food Meat	605	434	206	56	1,563
11632 Inv ACAC Food Seafood	128	101	-	-	370
11633 Inv ACAC Food Produce	411	283	212	268	905
11634 Inv ACAC Food Dairy	319	262	144	114	651
11635 Inv ACAC Food NABev	409	317	408	261	364
11636 Inv ACAC Food Other	2,908	2,225	1,736	1,964	3,748
11637 Inv ACAC Bev Beer	1,224	861	818	1,014	1,326
11639 Inv ACAC Bev Wine	1,335	1,508	1,636	1,459	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Aug 31, 2017	Sep 30, 2017	Oct 31, 2017	Oct 31, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	1,627	(0)	(0)	-	-
11642 Inv Marina Food Seafood	126	40	40	-	-
11643 Inv Marina Food Produce	213	0	0	-	-
11644 Inv Marina Food Dairy	371	-	-	4	4
11645 Inv Marina Food NABev	1,325	15	15	272	272
11646 Inv Marina Food Other	3,148	799	763	677	629
11647 Inv Marina Bev Beer	758	46	0	(0)	(0)
11648 Inv Marina Bev Liquor	1,502	1,008	1,008	1,124	1,124
11649 Inv Marina Bev Wine	656	159	159	110	110
11661 Inv Pizza Food Meat	2,270	1,463	1,484	1,243	1,528
11663 Inv Pizza Food Produce	1,118	874	1,002	463	1,000
11664 Inv Pizza Food Dairy	2,334	1,954	1,994	2,174	2,732
11665 Inv Pizza Food NABev	1,055	879	1,059	1,010	1,173
11666 Inv Pizza Food Other	3,781	4,195	2,885	2,575	3,662
11667 Inv Pizza Bev Beer	2,074	975	1,126	1,321	866
11669 Inv Pizza Bev Wine	3,140	2,859	3,181	2,709	3,339
11671 Inv SMRFaB Food Meat	1,148	563	178	(0)	(0)
11672 Inv SMRFaB Food Seafood	60	30	-	(0)	(0)
11673 Inv SMRFaB Food Produce	69	143	(0)	0	0
11674 Inv SMRFaB Food Dairy	323	127	56	0	0
11675 Inv SMRFaB Food NABev	697	656	473	-	-
11676 Inv SMRFaB Food Other	1,429	1,243	309	260	260
11677 Inv SMRFaB Bev Beer	1,102	596	229	(0)	(0)
11678 Inv SMRFaB Bev Liquor	419	349	-	-	-
11679 Inv SMRFaB Bev Wine	204	63	36	-	-
11681 Inv Lodge Food Meat	3,307	3,042	2,983	2,479	4,244
11682 Inv Lodge Food Seafood	1,119	1,286	569	1,034	3,498
11683 Inv Lodge Food Produce	1,922	1,593	1,425	1,337	1,688
11684 Inv Lodge Food Dairy	1,319	1,379	1,123	1,127	1,609
11685 Inv Lodge Food NABev	954	946	733	924	1,260
11686 Inv Lodge Food Other	7,027	7,021	6,557	6,259	7,476
11687 Inv Lodge Bev Beer	2,591	3,489	2,688	2,836	3,638
11688 Inv Lodge Bev Liquor	16,652	17,927	17,726	15,424	16,845
11689 Inv Lodge Bev Wine	29,605	30,439	33,023	26,608	30,779
11695 Inventory-Tennis Beverage	211	147	0	34	34
11696 Inventory-Tennis Food	91	14	(0)	18	18
11411 Inv Transfer	63	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Ten Months Ending October 31, 2017

		10-month YTD	12-months	12-months w/Actual FBCF		
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000 na
INTEREST INCOME		120,825	51,000	69,825	138,000	87,000 171%
SALVAGE RECEIPTS		36,974	30,000	6,974	38,000	8,000 27%
INCOME TAX EXPENSE		(830)	(1,000)	170	(11,000)	(10,000) 1000%
BAD DEBT EXPENSE		(7,000)	(9,000)	2,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,668,206)	(2,941,000)	1,272,794	(2,275,350)	665,650 -23%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(942,400)	(760,000)	(182,400)	(1,129,884)	(369,884) 49%
Replacement Reserve Fund Balance		\$ 10,794,596	\$ 7,722,000	\$ 3,072,596	\$ 10,006,000	F \$ 2,284,000 30%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%
INTEREST INCOME		843	-	843	1,000	1,000 na
INCOME TAX EXPENSE		-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(148,894)	(180,000)	31,106	(223,788)	(43,788) 24%
NM&E Fund Balance		\$ 121,737	\$ 64,000	\$ 57,737	\$ 47,000	\$ (17,000) -27%
DEVELOPMENT FUND (903) -						
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000 na
INTEREST INCOME		18,772	2,000	16,772	20,000	18,000 900%
SALVAGE RECEIPTS		-	-	-	-	- na
INCOME TAX EXPENSE		(830)	(1,000)	170	(1,000)	- 0%
BAD DEBT EXPENSE		(6,000)	(7,000)	1,000	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(392,848)	(532,000)	139,152	(653,051)	(121,051) 23%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na
Development Fund Balance		\$ 3,860,146	\$ 1,764,000	\$ 2,096,146	\$ 3,600,000	F \$ 1,836,000 104%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS	C	(2,209,948)	(3,653,000)	1,443,052	(3,152,190)	500,810
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(942,400)	(760,000)	(182,400)	(1,129,884)	(369,884)
YTD CAPITAL FUNDS TOTAL		(3,152,348)	(4,413,000)	1,260,652	(4,282,073)	130,927

CIP beginning balance (@ 1/1/2017)		\$ 136,529
Net, CIP YTD Activity	C	\$ 2,209,948
Less Capitalized/place in service to Property Fund - PP&E		-
CIP Balance (g/l # 904-16510)		\$ 2,346,477

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund

For the Ten Months Ending October 31, 2017
 201710

	10-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 10	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
					<i>w/Actual FBCF</i>
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	18,772 ii	2,000	20,000	18,000	900%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(830)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(6,000)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (392,848)	(532,000)	(653,051)	(121,051)	23%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 3,860,146	\$ 1,764,000	\$ 3,600,000 (F)	\$ 1,836,000	104%

Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below	392,848	532,000	653,051		5,354,109	5,746,957	260,204	1,053,264	6,382,160	6,397,528	15,368	0%
Association Master Plan (AMP) 2016 C	23,940	12,000	45,000	631-010-817 b/w yr timir	21,418	45,358	21,060	-	66,418	81,785	15,368	19%
Mailbox Consolidation & Improvements (feasability study) 2017 C	-	25,000	-		-	-	-	208,000	208,000	208,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan 2017 C	34,876	50,000	50,000	731-210-268	-	34,876	15,124	-	50,000	50,000	0	0%
FORESTRY storage feasability study 2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts 2017 C	-	50,000	-		-	-	-	-	-	-	0	#DIV/0!
TRAILS Specific Projects \$196k less \$129kRR portion 2017 C	28,437	67,000	67,000	431-051-251	48,824	77,261	38,563	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability) 2017 C	-	20,000	-		-	-	-	-	-	-	0	#DIV/0!
TDA Capital Payroll Allocation 2017 C	150,000	180,000	180,000	731-165-251	-	150,000	30,000	-	180,000	180,000	0	0%
TDA Contingency 2017 C	-	118,000	102,685		-	-	102,685	-	102,685	102,685	0	0%
Carry-Over Projects (not budgeted to carry-over) and Added Projects:												
Back-Up Power Generator - Lodge 2017 C	700	-	700	731-128-269 Board Appr4/2017 X9/19	-	700	-	-	700	700	0	0%
Back-Up Power Generator - ACAC 2017 C	638	-	638	731-110-270 Board Appr4/2017 X9/19	-	638	-	-	638	638	0	0%
Back-Up Power Generator - DHS 2017 C	6,777	-	6,777	731-210-271 Board Appr4/2017 X9/19	-	6,777	-	-	6,777	6,777	0	0%
Equestrian Improvements, Phase 3 2017 C	48	-	10,000	731-080-311 spend mostly in 2018	-	48	9,953	-	10,000	10,000	0	0%
TCRC Dev Feasability Study 2016 C	52,181	-	85,000	631-132-823 +50k June'17	3,750	55,931	32,819	-	88,750	88,750	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add) 2012 C	95,252	-	95,252 (R)	231-110-554 3/25 Board appv	5,280,117	5,375,369	-	678,264	5,375,369	5,375,369	0	0%

(D) Development Fund portion
 Project Budget Includes Inflation Factor, as applic

- R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
- B) - Budget as approved in fall and published in Budget Report
- F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 10
2017	10	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Scl 47,000
New Machinery & Equipment Fund

Act>Fore

:Date Last Modified
11/13/17

0	NM&E Fund TL, Capital	180,000	308,496	223,788	84,708	148,894	183,237	74,894	80,000
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	33,361	4,615	30,872	65,214	2,490	-
1	2017 NMEF-CAP	178,000	170,000	95,798	74,202	30,024	30,024	65,774	80,000
0	2017 NMEF-ADD	2,000	100,520	94,629	5,891	87,999	87,999	6,631	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	5,909	15,517	2,491	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roo	MIS	C	01	-	4,600	3,139	1,461	3,139	25,564	(0)	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	4,760	940	4,760	6,108	-	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	4,000	4,000	-	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	1,927	73	1,927	1,927	(0)	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,858	142	9,858	9,858	0	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,808	192	5,808	5,808	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	4,602	3,398	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	4,700	3,933	767	3,933	3,933	0	-
751 025 322	2017 NMEF-ADD	Zendesk Professional	MIS	C	11	-	11,620	6,820	4,800	190	190	6,630	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	11	4,000	4,000	3,571	429	3,571	3,571	0	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	20,000	-	20,000	-	-	-	20,000
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	63,774	(18,774)	-	-	63,774	-

Year	Month	2017 10
2017	10	< Report Month

Tahoe Donner Assoc 2017 Capital Spending Master Schedule
Replacement Reserve Fund 10,006,000

Act>Forc

:Date Last Modified :Date Last Modified
 11/13/17 11/13/2017

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type													
325			-	-	-	-	-	-	-	-	-	-	-
1	2015 RR-CAP		-	527	5,726	(5,199)	5,726	224,955	-	-	-	-	-
0	2015 RR-EXP		-	-	-	-	-	-	-	-	-	-	-
25	2016 RR-CAP		-	253,039	118,930	9,319	118,930	999,080	-	-	-	-	carry-over projects
3	2016 RR-EXP		-	1,855	1,795	60	1,795	7,383	-	-	-	-	carry-over projects
0	2016 RR-ACC-CAP		-	-	-	-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP		-	-	-	-	-	-	-	-	-	-	carry-over projects
170	2017 RR-CAP		2,921,275	2,910,980	1,723,483	1,187,497	1,290,980	1,293,468	432,499	835,960	-	-	Budget 2017 projects
65	2017 RR-EXP		781,964	841,081	645,137	195,945	527,507	527,507	117,630	30,383	-	-	Budget 2017 projects
29	2017 RR-ACC-CAP		-	496,620	427,211	69,409	252,570	171,568	174,641	-	-	-	2017 projects added in 2017
32	2017 RR-ACC-EXP		-	529,148	482,952	45,625	413,098	413,770	69,854	-	-	-	2017 projects added in 2017

by Location													
325			0	-	-	-	-	-	-	-	-	-	-
18	Administration		196,021	245,854	236,908	8,946	194,012	258,848	42,895	-	-	-	-
0	Asphalt Maintenance		-	-	-	-	-	-	-	-	-	-	-
2	Bikeworks		30,663	30,663	25,518	5,145	25,518	25,518	-	-	-	-	-
3	Campground		6,104	9,704	5,070	4,634	5,070	5,070	-	-	-	-	-
0	Chalet Record Storage Building		-	-	-	-	-	-	-	-	-	-	-
12	Cross Country		122,719	141,261	128,069	13,191	88,148	147,165	39,921	-	-	-	-
0	Day Camps		-	-	-	-	-	-	-	-	-	-	-
6	Equestrian Center		72,346	85,495	27,586	57,909	27,586	27,586	-	48,590	-	-	-
0	Facilities Administration		-	-	-	-	-	-	-	-	-	-	-
5	Forestry		68,172	221,982	211,525	10,457	110,819	110,819	100,706	8,457	-	-	-
2	General		(330)	(330)	164,909	(165,239)	(1,815)	-	166,724	-	-	-	-
3	General Maintenance		25,248	71,487	61,472	10,015	61,472	61,472	-	9,944	-	-	-
25	Golf Course		358,459	532,132	386,557	145,575	385,384	385,384	1,172	84,874	-	-	-
8	Golf Complex		416,524	420,887	404,496	16,391	404,496	449,670	-	5,906	-	-	-
18	Maintenance		42,668	97,506	98,914	(1,408)	58,655	59,327	40,260	-	-	-	-
15	Marina		68,121	71,421	59,819	11,602	55,803	55,803	4,015	-	-	-	-
50	MIS		463,020	527,539	335,665	191,874	330,949	434,414	4,716	96,359	-	-	-
8	No. Woods Pool-Bldg.		124,144	126,833	12,799	114,033	4,402	5,075	8,397	25,307	-	-	-
12	Northwoods		150,392	150,392	12,463	137,930	12,463	12,463	-	137,463	-	-	-
0	Northwoods Pool		-	-	-	-	-	-	-	-	-	-	-
5	Pizza		14,162	14,877	2,041	12,837	2,040	5,113	-	12,142	-	-	-
6	Recreation		20,221	24,521	5,312	19,209	5,312	5,312	-	16,692	-	-	-
17	Ski Area-Mtn Ops		267,941	405,047	288,250	116,797	244,077	359,803	44,171	15,936	-	-	-
3	Ski Area Rentl-Rtl		95,640	112,111	105,731	6,380	59,318	136,889	46,413	-	-	-	-
10	Ski Area - Lift Maintenance		114,731	121,856	85,220	36,065	56,616	56,616	28,604	23,283	-	-	-
3	Ski Area - Vehicle Maintenance		19,810	19,810	19,810	-	1,588	1,588	18,222	-	-	-	-
0	Ski-Ops		-	-	-	-	-	-	-	-	-	-	-
0	Snowplay		-	-	-	-	-	-	-	-	-	-	-

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
6		Tennis Complex				22,720	35,747	28,066	7,681	25,966	25,966	2,100	-	
15		The Lodge				57,395	125,518	112,156	13,362	101,162	111,524	10,993	5,280	
15		Trails				333,331	357,272	111,003	246,268	76,466	295,694	34,538	66,811	
15		Trout Creek BLDG				94,353	267,978	91,454	51,733	88,952	485,536	2,500	8,098	
37		Trout Creek POOLSPA				415,058	702,513	330,706	371,806	134,457	63,386	196,252	243,056	
0		Trout Creek FITNESSEQ				-	-	-	-	-	-	-	-	
1		Trout Creek OTHER				-	1,941	1,941	-	1,941	1,941	-	-	
0		Various				-	-	-	-	-	-	-	-	
0		Vehicle Maintenance				-	-	-	-	-	-	-	-	
2		Vehicle/Fleet				92,119	99,744	44,991	54,753	44,991	44,991	-	54,753	
3		Winter Food-Beverge				11,490	11,490	6,783	4,707	4,758	4,758	2,025	3,391	

2016 & prior Carryovers in 2017 RR Expenditures Total	-	-	0,000 carry-over variance
2017 RR Expenditures Total, per 2017 Budget Report	3,703,240		

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	5,726	(5,199)	5,726	224,955	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	-	500	-	45,174	-	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,274	-	6,274	397,028	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	63,487	4,972	63,487	70,028	-	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	3,811	6,300	3,811	81,383	-	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	3,135	(1,069)	3,135	11,473	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-F	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	12,447	7,553	12,447	12,447	-	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	5,000	0	5,000	5,000	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd W	The Lodge	E	04		11,000	9,677	1,323	9,677	9,677	-	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,590	10	2,590	2,590	-	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	2,025	975	2,025	2,025	-	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	6,795	2,205	6,795	6,795	-	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	1,012	1,012	-	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	1,588	1,588	-	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	15,995	968	15,995	15,995	-	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	14,711	14,711	-	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	3,135	6,694	3,135	3,135	-	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	9,225	1,722	9,225	9,225	-	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	3,651	3,651	-	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	3,037	3,037	-	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	2,483	554	2,483	2,483	-	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,969	56	1,969	1,969	-	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	

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Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,373	4,153	21,373	21,373	-	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	6,962	434	6,962	6,962	-	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	5,628	420	5,628	5,628	-	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	1,949	661	1,949	1,949	-	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	4,970	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	21,131	43,063	43,063	-	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	71,829	171	71,829	71,829	-	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	-	13,666	-	-	-	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	16,611	3,736	16,611	16,611	-	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	15,369	4,877	15,369	15,369	-	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	1,852	1,677	1,852	1,852	-	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	06	6,034	6,034	2,128	3,906	2,128	2,128	-	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	-	4,070	-	-	-	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	25,649	5,786	25,649	25,649	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	17,519	7,978	17,519	17,519	-	-	
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	10,123	10,123	-	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BL	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BL	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	925	500	925	925	-	-	
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	48,950	48,950	-	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	112,496	2,504	111,563	111,563	933	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	148,000	2,000	91,699	91,699	56,301	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-CAP	Roll up door motor replacement	Golf Course	C	07		2,200	2,026	174	2,026	2,026	-	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	09		1,300	1,152	148	1,152	1,152	-	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	4,078	(1,378)	4,078	4,078	-	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,400	300	6,400	6,400	-	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BL	E	09		7,100	6,700	400	6,700	6,700	-	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,217	483	9,217	9,217	-	-	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	09	8,487	8,800	8,720	80	8,720	8,720	-	-	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,961	1,324	8,961	8,961	-	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	1,325	695	1,325	1,325	-	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	8,685	0	-	-	8,685	-	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	09	3,543	3,543	3,543	0	-	-	3,543	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	24,221	24,221	-	2,500	2,500	21,721	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	856	1,216	(360)	1,216	1,216	-	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	273	273	4,828	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	263	263	1,762	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,064	736	500	500	16,564	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	10,162	10,162	14,089	-	
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09		3,810	3,810	-	3,810	3,810	-	-	
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09		3,127	3,517	(390)	3,517	3,517	-	-	
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09		2,070	2,070	-	2,070	2,070	-	-	
721 060 305	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Marina	C	09		3,300	3,300	-	1,310	1,310	1,990	-	
721 090 306	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Tennis Complex	C	09		2,100	2,100	-	-	-	2,100	-	
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Golf Course	C	09		2,300	2,300	-	1,128	1,128	1,172	-	
721 211 308	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Ski Area - Lift M	C	09		2,100	2,100	-	-	-	2,100	-	
721 211 309	2017 RR-ACC-CAP	Roll up door electric motor	Ski Area - Lift M	C	09		2,000	2,000	-	1,857	1,857	143	-	

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration		C	09		3,750	3,750	-	1,861	1,861	1,889	-	
723 132 313	2017 RR-ACC-EXP	Dry Sauna Repairs	Trout Creek BL	E	09		20,000	16,701	3,299	16,701	16,701	-	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	15,310	15,310	44,405	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
721 128 283	2017 RR-ACC-CAP	LED lights - the porch	The Lodge	C	10		3,800	3,800	-	33	33	3,767	-	
721 128 315	2017 RR-ACC-CAP	Appliance-Montague Range -Gas 72" D	The Lodge	C	10		14,997	13,517	1,480	13,517	13,517	-	-	
721 128 316	2017 RR-ACC-CAP	Appliance -Technostar Salamander Broil	The Lodge	C	10		5,000	4,213	787	4,213	4,213	-	-	
721 100 280	2017 RR-ACC-CAP	Pedestal Lighting	Campground	C	10		3,600	3,290	310	3,290	3,290	-	-	
721 210 314	2017 RR-ACC-CAP	Yurt Flooring	Ski Area-Mtn O	C	10		5,700	5,700	-	5,400	5,400	300	-	
721 160 318	2017 RR-ACC-CAP	HE 102 Winter Snow Chain Replacemen	Maintenance	C	10		5,500	5,500	-	5,304	5,304	196	-	
721 025 319	2017 RR-ACC-CAP	AC unit at the Lodge-Golf IT Closet	MIS	C	10		7,236	6,891	345	-	-	6,891	-	
723 160 317	2017 RR-ACC-EXP	Forestry vehicle 089 Repairs	Maintenance	E	10		3,000	2,879	121	2,879	2,879	-	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	8,896	8,896	726	-	
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	48,117	44,991	3,126	44,991	44,991	-	3,126	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	857	857	5,417	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	44,285	(1,308)	44,285	44,285	-	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	37,968	37,968	18,794	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,776	2,816	4,776	4,776	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	2,031	2,031	-	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	9,830	293	9,830	9,830	-	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	-	10,123	-	-	-	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	13,374	1,810	13,374	13,374	-	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
723 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,990	(400)	4,990	4,990	-	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	10	90,140	96,500	96,500	-	50,087	50,087	46,413	-	
721 128 266	2017 RR-ACC-CAP	Fire System	The Lodge	C	10		17,820	15,545	2,275	15,545	15,545	-	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing	Trails	E	10		23,414	8,795	14,619	8,795	8,795	-	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	-	2,025	-	-	-	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	-	20,246	-	-	-	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	-	21,414	-	-	-	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	14,652	61,825	-	-	14,652	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	1,495	5,643	-	-	1,495	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	2,562	2,562	1,008	-	

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723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	3,309	4,050	3,309	3,309	-	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	23,423	2,082	23,423	23,423	-	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	26,951	(1,446)	26,951	26,951	-	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	15,784	35,226	-	-	15,784	-	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	11	20,404	20,404	1,599	18,805	-	-	1,599	-	
721 132 320	2017 RR-ACC-CAP	Fire alarm and detection systems- contro	Trout Creek BL	C	11	-	2,500	2,500	-	-	1,203	2,500	-	
723 160 321	2017 RR-ACC-EXP	Fuel Tank Cleaning	Maintenance	E	11	-	6,120	6,120	-	-	673	6,120	-	
721 130 312	2017 RR-ACC-CAP	Pool repairs and improvements -phase 1	Trout Creek PO	C	11	-	268,583	235,000	33,583	83,407	1,203	151,593	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	-	30,744	-	673	-	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	-	5,124	-	-	-	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	-	46,117	-	-	-	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	5,748	5,748	-	-	-	5,748	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	-	5,201	-	-	-	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	3,400	1,539	751	751	2,649	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	5,730	5,730	-	-	-	5,730	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	5,514	5,514	-	1,203	1,203	4,311	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	5,514	5,514	-	673	673	4,841	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	-	12,124	-	-	-	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	10,079	10,079	-	-	-	10,079	-	
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,910	4,252	658	-	-	4,252	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	1,200	2,353	-	-	1,200	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	1,200	825	511	511	689	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	1,200	825	947	947	253	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	17,212	8,804	17,212	17,212	-	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	-	53,652	-	-	-	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	-	12,249	-	-	-	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,788	5,412	376	5,412	5,412	-	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	3,422	3,422	674	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	26,599	26,599	7,271	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	104,167	104,167	20,833	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,400	2	2,400	2,400	-	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	512	1,720	512	512	-	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,449	(507)	27,449	27,449	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	1,201	5,190	1,201	1,201	-	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	10,210	(4,209)	10,210	10,210	-	-	Over initial budget, volume driven
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	4,605	3,049	4,605	4,605	-	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	-	7,018	-	-	-	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	33,783	9,104	33,783	33,783	-	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	9,896	3,264	9,896	9,896	-	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	339	7,760	339	339	-	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,861	463	7,861	7,861	-	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	-	1,518	-	-	-	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	-	3,074	-	-	-	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	-	3,318	-	-	-	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	1,099	1,039	1,099	1,099	-	-	
721 025 212	2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,458	179	7,458	7,458	-	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	4,492	1,618	4,492	4,492	-	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	2,410	4,718	2,410	2,410	-	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	-	2,408	-	-	-	-	
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,268	193	25,268	25,268	-	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	-	2,240	-	-	-	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	-	1,665	-	-	-	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	-	1,581	-	-	-	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	3,297	7,945	3,297	3,297	-	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	7,056	1,153	7,056	7,056	-	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	17,128	3,139	17,128	17,128	-	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	21,758	15,939	21,758	21,758	-	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	795	747	795	795	-	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	14,079	4,821	14,079	14,079	-	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasive Board Book Software	MIS	E	13	-	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	81,556	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	99	2,240	2,240	-	2,240	-	-	-	2,240	
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	99	23,283	23,283	-	23,283	-	-	-	23,283	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	99	11,886	11,886	-	11,886	-	-	-	11,886	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	

Replacement Reserve TL	3,703,240	5,033,250	3,405,234	1,502,655	2,610,606	3,637,731	794,624	866,343
Capital	2,921,275	3,661,166	2,275,350	1,261,025	1,668,206	2,689,071	607,140	835,960
Expense	781,964	1,372,084	1,129,884	241,630	942,400	948,660	187,484	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repair	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	99	5,049	5,049	-	5,049	-	-	-	5,049	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
721 050 096	2017 RR-CAP	Gate: Fire Access Rd	Forestry	C	99	6,074	6,074	-	6,074	-	-	-	6,074	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	2,383	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	99	6,126	6,126	-	6,126	-	-	-	6,126	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	99	40,837	40,837	-	40,837	-	-	-	40,837	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	99	10,209	10,209	-	10,209	-	-	-	10,209	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	99	20,419	20,419	-	20,419	-	-	-	20,419	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	99	8,175	8,175	-	8,175	-	-	-	8,175	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	99	2,044	2,044	-	2,044	-	-	-	2,044	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	99	4,087	4,087	-	4,087	-	-	-	4,087	
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	99	25,307	25,307	-	25,307	-	-	-	25,307	
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	99	48,295	48,295	-	48,295	-	-	-	48,295	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	99	12,148	12,148	-	12,148	-	-	-	12,148	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	99	11,135	11,135	-	11,135	-	-	-	11,135	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Maintainer	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	to reclass below row
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	do not use - see 2016 BOD appr RRF
721 005 999	2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	159,909	(170,792)	(1,815)	-	161,724	-	estimated project deferrals/timing impacts
723 005 999	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	5,000	5,553	-	-	5,000	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2017
 Operating Fund Consolidated

October 2017

Year-to-Date October 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
76,000	76,000	76,000	0	0%	0	0%	36053	Revenue								
								ALLOCATED RECREATION FEES	924,288	885,000	908,084	39,288	4%	16,204	2%	1,000,000
12,482	17,400	16,782	-4,918	-28%	-4,299	-26%	(350...	Golf Passes	127,924	175,000	170,239	-47,076	-27%	-42,315	-25%	175,000
12,202	12,750	15,139	-548	-4%	-2,937	-19%	3502...	Golf Passes - Packs	71,489	85,000	83,649	-13,511	-16%	-12,160	-15%	85,000
11,246	11,000	7,110	246	2%	4,137	58%	35035	Golf Green Fees - Member	210,385	225,000	210,106	-14,615	-6%	280	0%	225,000
9,365	11,000	5,400	-1,636	-15%	3,965	73%	35025	Golf Green Fees - Guest	193,280	235,000	222,349	-41,721	-18%	-29,070	-13%	235,000
4,107	9,500	6,813	-5,394	-57%	-2,706	-40%	3503...	Golf Green Fees - Public	91,025	110,000	107,134	-18,975	-17%	-16,109	-15%	110,000
-56	0	0	-56	0%	-56	0%	35560	Ski Lift Revenue - Public	1,020,964	587,945	910,842	433,019	74%	110,121	12%	720,000
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596	Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595	Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
99	0	0	99	0%	99	0%	35615	Public Daily Trail Fee	227,476	113,000	189,440	114,476	101%	38,036	20%	146,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
702	0	0	702	0%	702	0%	37040	P.O. Trail Rides	40,922	53,000	51,788	-12,078	-23%	-10,866	-21%	53,000
59	0	0	59	0%	59	0%	37060	Guest Trail Rides	45,996	32,000	31,513	13,996	44%	14,483	46%	32,000
615	0	0	615	0%	615	0%	37080	Public Trail Rides	15,114	15,000	14,356	114	1%	758	5%	15,000
15,451	8,577	7,809	6,874	80%	7,642	98%	36012	Special Events Revenue	59,712	60,777	52,584	-1,065	-2%	7,128	14%	61,977
-820	0	0	-820	0%	-820	0%	36013	Concert Revenue	143,307	140,000	154,520	3,307	2%	-11,214	-7%	140,000
918	1,053	842	-135	-13%	76	9%	36054	Daily Usage Fee - Member	37,706	35,903	38,912	1,803	5%	-1,206	-3%	39,503
4,722	4,700	3,766	22	0%	956	25%	36055	Daily Usage Fee - Guest	357,296	309,500	321,852	47,796	15%	35,444	11%	331,800
0	0	807	0	0%	-807	-100%	38013	Campground Revenue	58,515	56,600	58,870	1,915	3%	-355	-1%	56,600
71,091	75,980	64,466	-4,889	-6%	6,624	10%		Total Direct Access & Use	3,463,377	2,657,625	3,187,824	805,752	30%	275,553	9%	3,015,680
174,457	139,905	129,886	34,552	25%	44,571	34%	3310...	Food	2,676,570	2,318,287	2,482,344	358,283	15%	194,226	8%	2,676,800
-24,508	-22,420	-17,031	-2,088	-9%	-7,477	-44%		Food Discounts	-247,050	-286,500	-213,758	39,450	14%	-33,292	-1%	-314,600
-5,840	-3,920	-4,777	-1,920	-49%	-1,063	-22%	33152	EE Discounts	-93,309	-72,650	-91,999	-20,659	-28%	-1,310	-1%	-81,200
-2,000	-2,700	-2,666	700	26%	666	25%	33154	Guest Relations aka Manager	-27,099	-39,500	-25,770	12,401	31%	-1,329	-5%	-43,900
-3,317	-300	0	-3,017	-1006%	-3,317	0%	33156	InterDept Discounts	-6,921	-7,850	-2,274	929	12%	-4,647	-204%	-10,200
-13,351	-15,500	-9,587	2,149	14%	-3,764	-39%	3316...	Marketing Discounts	-119,721	-166,500	-93,715	46,779	28%	-26,006	-28%	-179,300
4,640	3,753	4,052	887	24%	588	15%	33180	Food NA Beverage	174,965	116,903	178,875	58,062	50%	-3,910	-2%	132,503
154,589	121,238	116,906	33,351	28%	37,682	32%		Food subtotal	2,604,486	2,148,690	2,407,462	455,796	21%	157,024	6%	2,494,703
24,169	13,963	18,787	10,206	73%	5,382	29%	3322...	Beer	333,313	242,203	309,524	91,110	38%	23,789	8%	275,700
-404	0	-497	-404	0%	93	19%	3322...	Beer Discounts	-7,168	0	-6,096	-7,168	0%	-1,072	-18%	0
23,755	12,833	15,069	10,922	85%	8,686	58%	33242	Liquor	295,194	207,083	268,265	88,111	43%	26,928	10%	239,303
-1,159	0	-850	-1,159	0%	-309	-36%	3324...	Liquor Discounts	-10,488	0	-8,956	-10,488	0%	-1,532	-17%	0
30,084	26,893	26,549	3,191	12%	3,535	13%	33262	Wine	364,951	372,943	350,428	-7,992	-2%	14,523	4%	435,403
-1,102	0	-1,282	-1,102	0%	180	14%	3326...	Wine Discounts	-13,690	0	-13,203	-13,690	0%	-487	-4%	0
1,869	0	1,921	1,869	0%	-52	-3%	33268	Corkage Fees	17,520	0	17,272	17,520	0%	249	1%	0
-1,513	0	-1,530	-1,513	0%	17	1%	33269	Corkage Fee Discounts	-11,541	0	-11,076	-11,541	0%	-465	-4%	0
75,699	53,689	58,168	22,010	41%	17,531	30%		Beverage subtotal	968,090	822,229	906,158	145,861	18%	61,932	7%	950,409
27,217	12,000	16,950	15,217	127%	10,267	61%	3328...	Misc other F&B	169,076	102,880	148,911	66,196	64%	20,165	14%	116,500
-3,267	-100	0	-3,167	-3167%	-3,267	0%	33299	InterDept Food Sales	-3,267	2,000	0	-5,267	-263%	-3,267	0%	1,800
23,950	11,900	16,950	12,050	101%	7,000	41%		Other F&B subtotal	165,809	104,880	148,911	60,929	58%	16,898	11%	118,300
254,238	186,827	192,024	67,411	36%	62,213	32%		Total Food and Beverage	3,738,384	3,075,799	3,502,531	662,585	22%	235,853	7%	3,563,412
261,059	153,200	191,225	107,859	70%	69,835	37%		F&B Revenue by Segment:	3,177,749	2,095,000	2,982,047	1,082,749	52%	195,702	7%	2,427,000
110,088	52,100	77,531	57,988	111%	32,557	42%	33910	Lodge-Dining Room	1,461,557	887,000	1,353,051	574,557	65%	108,506	8%	1,060,000
60,659	45,900	47,710	14,759	32%	12,948	27%	33920	Lodge-Pub	688,352	603,000	689,625	85,352	14%	-1,172	0%	714,000
81,878	47,000	49,837	34,878	74%	32,041	64%	33930	Lodge-Banquets	556,212	372,000	463,916	184,212	50%	92,297	20%	420,000
3,065	1,200	2,003	1,865	155%	1,062	53%	33940	SmrF&B-Lunch	112,867	80,900	113,542	31,967	40%	-676	-1%	80,900
5,277	7,000	4,410	-1,723	-25%	867	20%	33950	SmrF&B-Snack Bar	85,284	99,100	91,705	-13,816	-14%	-6,420	-7%	99,100
0	0	0	0	0%	-6	-100%	33970	SmrF&B-Pool BBQ	54,531	51,000	50,186	3,531	7%	4,345	9%	51,000
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	11,741	2,000	17,914	9,741	487%	-6,172	-34%	2,000
93	0	9,728	93	0%	-9,635	-99%	33990	Cafeteria	207,205	0	202,209	207,205	0%	4,996	2%	0
-2,433	0	-2,868	-2,433	0%	435	15%	33163	Mkt Discounts, Happy Hour Foo	-29,195	0	-28,844	-29,195	0%	-352	-1%	0
-145	0	-105	-145	0%	-40	-38%	33226	Mkt Discounts, Happy Hour Bev	-1,193	0	-1,193	-1,193	0%	-82	-7%	0
-491	0	-366	-491	0%	-125	-34%	33246	Mkt Discounts, Happy Hour Bev	-3,279	0	-3,348	-3,279	0%	69	2%	0
-888	0	-1,103	-888	0%	215	19%	33266	Mkt Discounts, Happy Hour Bev	-7,414	0	-8,699	-7,414	0%	1,285	15%	0
-1,524	0	-1,574	-1,524	0%	50	3%		Mkt Discounts, Happy Hour Bev,	-11,885	0	-13,158	-11,885	0%	1,272	10%	0
-3,957	0	-4,442	-3,957	0%	485	11%		Mkt Discounts, Happy Hour F	-41,080	0	-42,001	-41,080	0%	921	2%	0

Tahoe Donner Association
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Year-to-Date October 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
550	1,000	745	-450	-45%	-195	-26%	36015	Sales - Firewood	4,325	5,000	6,040	-675	-14%	-1,715	-28%	5,000
0	0	2,885	0	0%	-2,885	-100%	36016	Sales - Timber	1,469	0	5,724	1,469	0%	-4,255	-74%	0
7,094	0	0	7,094	0%	7,094	0%	36017	Sales - Chips	17,863	0	0	17,863	0%	17,863	0%	0
23,415	21,853	15,690	1,562	7%	7,725	49%	36030	Sales - Retail	570,594	438,103	498,239	132,491	30%	72,355	15%	484,703
-1,721	-400	-659	-1,321	-330%	-1,063	-161%	38015	Employee Discounts	-20,770	-10,600	-14,086	-10,170	-96%	-6,684	-47%	-11,400
-76	-100	-82	24	24%	6	7%	38017	Homeowner Discounts	-6,586	-2,500	-4,564	-4,086	-163%	-2,021	-44%	-2,500
-3,096	-5,600	-2,600	2,504	45%	-496	-19%	38020	Discounts - Retail	-52,629	-54,200	-44,067	1,571	3%	-8,561	-19%	-59,500
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,212	-7,300	-2,474	5,088	70%	262	11%	-8,800
26,166	16,753	15,979	9,413	56%	10,186	64%		Total Retail Product Reven	512,054	368,503	444,810	143,551	39%	67,243	15%	407,503
10,124	8,500	8,616	1,624	19%	1,507	17%	(350...	Golf Cart Rentals	162,227	185,000	175,732	-22,773	-12%	-13,505	-8%	185,000
1,487	1,800	1,172	-313	-17%	315	27%	35020	Golf - Driving Range	32,545	48,000	48,206	-15,455	-32%	-15,661	-32%	48,000
382	0	0	382	0%	382	0%	35550	Lessons - Group	242,591	238,200	250,392	4,391	2%	-7,801	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	428%	2,300
-78	0	0	-78	0%	-78	0%	35590	Snowflakes	185,003	122,000	200,740	63,003	52%	-15,737	-8%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
14,929	240	130	14,689	6120%	14,799	11384%	3604...	Rentals	960,948	624,000	916,812	336,948	54%	44,135	5%	754,500
889	1,000	638	-112	-11%	251	39%	36043	Rentals, Bikes	32,725	37,000	34,245	-4,275	-12%	-1,520	-4%	37,000
1,365	1,200	916	165	14%	449	49%	3604...	Child Care	14,425	15,500	13,050	-1,075	-7%	1,375	11%	18,000
5,649	5,700	5,867	-51	-1%	-218	-4%	36050	Aerobics	66,376	62,000	71,320	4,376	7%	-4,944	-7%	77,000
70	100	20	-30	-30%	50	250%	36056	Fitness/Training	2,320	1,700	2,414	620	36%	-94	-4%	2,000
0	2,300	0	-2,300	-100%	0	0%	36058	Rec Programs	11,306	5,800	11,835	5,506	95%	-529	-4%	6,000
90	0	0	90	0%	90	0%	36059	Day Camps	223,485	243,000	204,726	-19,515	-8%	18,759	9%	243,000
1,233	800	738	433	54%	495	67%	36051	Massage	17,025	14,100	14,579	2,925	21%	2,447	17%	17,000
260	0	60	260	0%	200	333%	36057	Towels/Lockers	1,259	800	1,308	459	57%	-49	-4%	1,000
15	50	0	-35	-70%	15	0%	36060	Lessons - Public	1,244	4,000	470	-2,756	-69%	774	165%	4,000
4,157	2,382	1,652	1,775	75%	2,505	152%	36070	Lessons - P.O.	48,470	92,002	61,018	-43,532	-47%	-12,548	-21%	92,002
658	300	130	358	119%	529	407%	36080	Lessons - Guest	38,128	45,700	34,641	-7,572	-17%	3,488	10%	45,700
0	0	-754	0	0%	754	100%	37090	Equestrian - Boarding	24,318	33,000	26,068	-8,682	-26%	-1,750	-7%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	44,549	45,000	34,833	-451	-1%	9,716	28%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
41,229	24,372	19,185	16,857	69%	22,044	115%		Total Lessons & Rental Re	2,447,396	1,995,702	2,300,100	451,694	23%	147,297	6%	2,289,502
3,405	3,500	4,215	-95	-3%	-810	-19%	32010	Aso - Fees	49,080	53,000	61,260	-3,920	-7%	-12,180	-20%	57,500
1,585	3,000	1,920	-1,415	-47%	-335	-17%	32020	Inspection Fees	21,565	27,000	31,865	-5,435	-20%	-10,300	-32%	30,000
-1,650	500	1,600	-2,150	-430%	-3,250	-203%	32030	Fines	4,383	5,000	5,550	-618	-12%	-1,168	-21%	6,000
2,358	510	1,285	1,848	362%	1,073	84%	34010	Interest	42,945	5,100	18,393	37,845	742%	24,552	133%	6,120
2,310	1,500	3,010	810	54%	-701	-23%	34020	Late Charges	20,600	33,500	34,829	-12,900	-39%	-14,229	-41%	38,000
-185	-300	0	115	38%	-185	0%	34030	Lien Fees	16,650	15,700	11,840	950	6%	4,810	41%	15,000
-146	-500	0	354	71%	-146	0%	34040	Delinquency Fees	70,829	38,700	50,749	32,129	83%	20,080	40%	38,000
17,710	11,500	17,325	6,210	54%	385	2%	34050	Transfer Fees	130,130	112,300	126,305	17,830	16%	3,825	3%	133,500
0	0	0	0	0%	0	0%	34060	NSF Charges	100	0	-40	100	0%	140	350%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	4	0	10	4	0%	-6	-60%	0
9,990	15,000	10,707	-5,010	-33%	-717	-7%	34080	Communications Ad Revenue	156,424	174,000	146,446	-17,576	-10%	9,978	7%	203,000
2,389	2,500	2,712	-111	-4%	-323	-12%	37018	Lease Revenue	19,866	25,000	28,253	-5,134	-21%	-8,386	-30%	30,000
5,362	1,993	2,182	3,369	169%	3,180	146%	37020	Other Revenue	93,508	76,603	92,171	16,905	22%	1,337	1%	85,783
1,200	5,500	0	-4,300	-78%	1,200	0%	38005	Employee Housing Revenue	67,109	69,000	0	-1,891	-3%	67,109	0%	81,000
0	0	44,000	0	0%	-44,000	-100%	37030	Forestry Grant Revenue	1,645	0	44,000	1,645	0%	-42,355	-96%	0
44,328	44,703	88,957	-375	-1%	-44,629	-50%		Total Other Revenue	694,839	634,903	651,630	59,936	9%	43,208	7%	723,903
513,052	424,635	456,612	88,417	21%	56,440	12%		GROSS REVENUE (GREV)	11,780,338	9,617,532	10,994,979	2,162,806	22%	785,359	7%	11,000,000
COST OF GOODS SOLD (COGS)																
-16,980	-13,760	-13,159	-3,220	-23%	-3,820	-29%	43110	Meat	-257,632	-238,150	-235,389	-19,482	-8%	-22,243	-9%	-272,880
-10,207	-10,550	-11,486	343	3%	1,279	11%	43120	Seafood	-151,801	-158,690	-140,155	6,889	4%	-11,646	-8%	-181,510
-11,617	-7,880	-11,996	-3,737	-47%	379	3%	43130	Produce	-188,924	-118,080	-181,112	-70,844	-60%	-7,811	-4%	-136,190
-6,345	-5,590	-6,389	-755	-14%	44	1%	43140	Dairy	-98,508	-98,760	-97,184	252	0%	-1,324	-1%	-112,750
-1,963	-1,510	-1,034	-453	-30%	-929	-90%	43150	NA Beverage	-51,606	-38,420	-47,361	-13,186	-34%	-4,245	-9%	-44,610
-16,032	-11,238	-10,556	-4,794	-43%	-5,477	-52%	43160	Food Other	-271,735	-176,812	-250,832	-94,923	-54%	-20,903	-8%	-209,220
7,500	4,830	7,140	2,670	55%	361	5%	43190	Mktg Discounts credit	73,854	66,940	66,931	6,914	10%	6,922	10%	77,400
3,937	3,448	2,746	489	14%	1,191	43%	43192	EE Meals credit	33,067	31,212	28,618	1,855	6%	4,450	16%	36,160
-51,707	-42,250	-44,735	-9,457	-22%	-6,972	-16%		Food Cogs	-913,285	-730,760	-856,484	-182,525	-25%	-56,801	-7%	-843,600
-5,848	-3,580	-3,710	-2,268	-63%	-2,138	-58%	43270	Beer	-80,841	-61,530	-76,677	-19,311	-31%	-4,164	-5%	-70,100
-4,675	-2,710	-2,449	-1,965	-73%	-2,225	-91%	43280	Liquor	-54,462	-43,520	-52,011	-10,942	-25%	-2,451	-5%	-50,100
-10,055	-7,830	-6,540	-2,225	-28%	-3,515	-54%	43290	Wine	-112,436	-108,990	-102,866	-3,446	-3%	-9,569	-9%	-127,100
-20,577	-14,120	-12,699	-6,457	-46%	-7,878	-62%		Beverage Cogs	-247,739	-214,040	-231,554	-33,699	-16%	-16,184	-7%	-247,300
-8,997	-12,770	-10,414	3,773	30%	1,417	14%		Retail Product Cogs	-282,109	-245,800	-237,035	-36,309	-15%	-25,074	-10%	-269,100
-81,280	-69,140	-67,848	-12,140	-18%	-13,432	-20%		Total COGS	-1,443,133	-1,190,600	-1,345,073	-252,533	-21%	-98,060	-7%	-1,360,000

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-15,563	-13,465	-16,179	-2,098	-16%	616	4%	51090	Telephone	-147,326	-134,960	-149,948	-12,366	-9%	2,623	2%	-162,120
-2,326	-2,000	-1,511	-326	-16%	-815	-54%	55003	Cable/Sat TV Service	-18,097	-20,090	-16,140	1,993	10%	-1,958	-12%	-24,100
-8,206	-5,150	-5,139	-3,056	-59%	-3,066	-60%	55005	Disposal Fees	-83,349	-72,650	-77,033	-10,699	-15%	-6,316	-8%	-84,400
-20,832	-23,020	-21,444	2,188	10%	612	3%	5501...	Electricity	-234,913	-219,600	-229,322	-15,313	-7%	-5,591	-2%	-264,280
-4,005	-4,050	-2,617	45	1%	-1,388	-53%	55020	Natural Gas - Pools	-58,246	-81,700	-56,155	23,454	29%	-2,093	-4%	-106,000
-4,117	-3,290	-4,184	-827	-25%	67	2%	55025	Natural Gas - Buildings	-68,499	-66,420	-70,787	-2,079	-3%	2,288	3%	-84,570
-7,595	-8,720	-5,723	1,125	13%	-1,872	-33%	(530...	Fuel & Oil	-139,276	-115,050	-102,572	-24,226	-21%	-36,704	-36%	-139,300
-1,238	-820	-153	-418	-51%	-1,085	-710%	55027	Propane (LPG)	-5,236	-4,240	-3,709	-996	-23%	-1,527	-41%	-4,870
-7,165	-8,090	-7,031	925	11%	-134	-2%	55030	Sewer Fees	-70,845	-78,780	-70,309	7,935	10%	-536	-1%	-94,780
-3,120	-3,030	-2,902	-90	-3%	-218	-8%	5503...	Water - Building/Facility	-34,273	-33,160	-31,407	-1,113	-3%	-2,866	-9%	-38,610
-2,212	-5,050	-2,207	2,838	56%	-5	0%	55040	Water - Grounds	-54,334	-64,500	-75,080	10,166	16%	20,746	28%	-86,500
-76,379	-76,685	-69,090	306	0%	-7,288	-11%		TOTAL UTILITIES	-914,392	-891,150	-882,460	-23,242	-3%	-31,933	-4%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-842	-410	-1,515	-432	-105%	672	44%	56010	Security Exp	-14,787	-9,880	-11,779	-4,907	-50%	-3,008	-26%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-7,960	-7,430	-6,674	-530	-7%	-1,285	-19%	56520	Linen Service	-99,765	-86,290	-92,574	-13,475	-16%	-7,191	-8%	-102,560
-6,179	-7,125	-15,420	946	13%	9,241	60%	56530	Janitorial Services & Supplies	-81,673	-83,300	-151,415	1,627	2%	69,742	46%	-100,600
-823	-695	-771	-128	-18%	-51	-7%	56535	Pest Control	-8,597	-7,635	-9,090	-962	-13%	493	5%	-8,655
-2,141	-1,180	-303	-961	-81%	-1,838	-606%	52020	Contract Fees	-14,590	-12,220	-8,745	-2,370	-19%	-5,845	-67%	-14,280
0	0	0	0	0%	0	0%	52021	Contract Labor	-40,110	0	0	-40,110	0%	-40,110	0%	0
0	-150	0	150	100%	0	0%	52022	Veterinary Services	-4,250	-5,420	-1,567	1,170	22%	-2,683	-171%	-5,720
-880	0	0	-880	0%	-880	0%	52023	Equine Care Services	-7,090	-6,350	-8,037	-740	-12%	947	12%	-7,250
-2,834	-1,680	-1,680	-1,154	-69%	-1,154	-69%	52024	Offsite Pasturing	-12,467	-10,080	-8,566	-2,387	-24%	-3,901	-46%	-13,440
-6,541	-5,630	-5,767	-911	-16%	-775	-13%	53705	Equipment Rental	-15,575	-15,400	-13,987	-175	-1%	-1,588	-11%	-18,870
0	-130	-315	130	100%	315	100%	57035	Rental Property Expense	0	-1,340	1,034	1,340	100%	1,034	100%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	-13,397	-13,500	-16,847	103	1%	3,450	20%	-13,500
-644	-500	-325	-144	-29%	-319	-98%	51560	Mbr Srv - Retail COGS	-6,835	-6,400	-8,684	-435	-7%	1,849	21%	-7,400
0	-1,390	0	1,390	100%	0	0%	56503	Printed Forms/Ticket Stock	-12,742	-13,170	-16,389	428	3%	3,647	22%	-22,060
-394	-400	-344	6	2%	-50	-15%	51037	Computer Software	-4,740	-4,350	-4,249	-390	-9%	-491	-12%	-5,300
0	-200	0	200	100%	0	0%	51038	Computer Hardware	-210	-2,000	-368	1,790	89%	158	43%	-2,200
-973	-95	-579	-878	-924%	-394	-68%	51050	Furniture and Office Equip	-10,895	-8,675	-14,569	-2,220	-26%	3,674	25%	-13,515
-2,539	-2,150	-1,432	-389	-18%	-1,107	-77%	51060	Office Supplies	-17,241	-26,110	-18,802	8,869	34%	1,561	8%	-31,640
-1,021	-1,960	-1,610	939	48%	589	37%	51061	Toner Cartridges	-21,088	-16,300	-24,041	-4,788	-29%	2,954	12%	-19,320
-927	-50	-709	-877	-1754%	-219	-31%	53530	Signs	-9,146	-6,480	-9,972	-2,666	-41%	826	8%	-11,820
-4,233	-2,978	-2,285	-1,255	-42%	-1,949	-85%	56501	Operating Supplies	-57,903	-54,341	-47,173	-3,562	-7%	-10,725	-23%	-64,370
-3,495	-3,600	-2,623	105	3%	-872	-33%	56502	Paper Products - Restaurant	-69,010	-58,370	-69,393	-10,640	-18%	383	1%	-67,670
0	-50	-545	50	100%	545	100%	56504	Candle & TableTop Supplies	-1,363	-500	-1,403	-863	-173%	40	3%	-600
-2,172	-1,470	-1,877	-702	-48%	-294	-16%	56511	Cleaning Supplies - Restaurant	-28,382	-19,370	-25,922	-9,012	-47%	-2,460	-9%	-22,750
-2,368	-990	1,733	-1,378	-139%	-4,101	-237%	56540	Small Tools & Equipment	-31,232	-21,170	-41,847	-10,062	-48%	10,615	25%	-27,300
-2,543	-1,125	-744	-1,418	-126%	-1,799	-242%	56545	Safety Equipment	-17,268	-17,345	-20,724	77	0%	3,456	17%	-22,495
-254	0	-970	-254	0%	717	74%	56550	Spoilage	-11,156	0	-4,479	-11,156	0%	-6,677	-149%	0
0	-200	0	200	100%	0	0%	51025	Entertainment	-4,472	-9,950	-8,600	5,478	55%	4,128	48%	-14,450
-297	-100	-100	-197	-197%	-197	-197%	55530	Recreation Programs	-14,338	-24,170	-24,805	9,832	41%	10,467	42%	-24,670
-9,984	-7,525	-7,026	-2,459	-33%	-2,958	-42%	55532	Special Programs	-44,678	-33,620	-37,640	-11,058	-33%	-7,039	-19%	-37,110
-3,240	0	-3,309	-3,240	0%	69	2%	55537	Catering Rentals	-10,642	-1,600	-10,618	-9,042	-565%	-24	0%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	-67,518	-73,600	-76,188	6,082	8%	8,670	11%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-4,350	-1,195	-2,662	-3,155	-264%	-1,688	-63%	54210	General/PM	-45,314	-12,750	-39,383	-32,564	-255%	-5,931	-15%	-17,140
-118	-120	-16	2	2%	-102	-618%	54220	Plumbing	-2,081	-2,100	-2,332	19	1%	250	11%	-3,090
-299	-200	0	-99	-50%	-299	0%	54240	Lighting and Electrical	-3,907	-2,885	-4,672	-1,022	-35%	765	16%	-4,080
0	-500	-161	500	100%	161	100%	54250	HVAC	-67	-1,400	-529	1,333	95%	462	87%	-1,600
0	0	0	0	0%	0	0%	54252	Carpentry	-121	-1,750	-1,333	1,629	93%	1,212	91%	-3,300
-557	-500	-932	-57	-11%	376	40%	54254	Elevators	-6,069	-3,000	-5,733	-3,069	-102%	-337	-6%	-3,500
0	-850	-932	850	100%	932	100%	54256	Fire Suppression	-13,578	-4,800	-12,753	-8,778	-183%	-825	-6%	-8,050
0	-100	-267	100	100%	267	100%	54274	Painting	-132	-900	-330	768	85%	198	60%	-900
-591	-2,537	-829	1,946	77%	237	29%	54290	Other Building	-8,361	-21,990	-5,334	13,629	62%	-3,027	-57%	-25,120
-5,915	-6,002	-5,800	87	1%	-115	-2%		R&M Building	-79,631	-51,575	-72,399	-28,056	-54%	-7,232	-10%	-66,780
0	0	0	0	0%	0	0%	54310	Asphalt	-3,962	0	-410	-3,962	0%	-3,553	-867%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	-147	-3,050	-397	2,903	95%	250	63%	-3,050
-1,734	0	-420	108	100%	108	100%	54350	Ski Trails	-222	-5,000	-2,073	4,778	96%	1,851	89%	-5,000
-5,341	-5,250	-5,300	-91	-2%	-1,314	-313%	54380	Snow Removal	-109,767	-47,760	-59,249	-62,007	-130%	-50,517	-85%	-66,900
-7,075	-5,250	-5,828	-1,825	-35%	-1,247	-21%	54390	Other Grounds Maint	-39,128	-36,300	-38,667	-2,828	-8%	-461	-1%	-37,300
-1,866	-500	-2,626	-1,366	-273%	760	29%	54412	R&M Grounds (nonGolf)	-153,506	-92,110	-100,796	-61,396	-67%	-52,710	-52%	-112,250
0	-500	-1,061	500	100%	1,061	100%	54416	Ski Lifts, Fixed Grip	-17,050	-7,700	-23,906	6,856	-121%	6,856	29%	-8,700
0	0	0	0	0%	0	0%	54418	Ski Lifts, Surface	-4,317	-2,600	-1,061	-1,717	-66%	-3,257	-307%	-3,600
0	0	0	0	0%	0	0%	54419	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
0	-400	-878	400	100%	878	100%		Snowmaking	0	-4,400	-1,301	4,400	100%	1,301	100%	-4,400

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2017
 Operating Fund Consolidated

October 2017

Year-to-Date October 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-26,906	-4,200	-3,224	-22,706	-541%	-23,682	-735%	54421	Snowcats	-88,393	-61,000	-58,789	-27,393	-45%	-29,604	-50%	-73,100
0	-400	0	400	100%	0	0%	54426	Snowmobiles	-8,524	-4,550	-3,769	-3,974	-87%	-4,755	-126%	-5,700
-1,345	-2,000	-1,120	655	33%	-225	-20%	54434	Golf Maint Eq	-13,664	-13,500	-15,847	-164	-1%	2,183	14%	-15,750
-182	-100	-44	-82	-82%	-138	-317%	54438	Golf Carts Fleet	-991	-1,400	-2,282	409	29%	1,291	57%	-1,400
-3,401	-4,700	-302	1,299	28%	-3,099	-1027%	54443	Rolling, Heavy	-39,804	-39,800	-27,226	26	0%	-12,578	-46%	-47,730
-3,280	-3,745	-5,818	465	12%	2,538	44%	54448	Rolling, Car/Truck/Bus/Van	-54,734	-39,160	-49,079	-15,574	-40%	-5,655	-12%	-46,050
-731	-270	-731	-461	-171%	0	0%	54452	F&B Kitchen Equip	-12,253	-9,920	-14,551	-2,333	-24%	2,298	16%	-11,670
0	-370	-9	370	100%	9	100%	54454	F&B GlassSilverChina	-345	-3,280	-1,119	2,935	89%	774	69%	-4,070
0	-50	-18	50	100%	18	100%	54461	Bicycles	-1,128	-500	-1,311	-628	-126%	182	14%	-500
-409	-200	-121	-209	-104%	-287	-237%	54463	Fitness Equipment	-237	-3,700	-1,439	1,222	33%	-1,039	-72%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-1,180	-187	1,180	100%	187	100%	-1,580
-3,526	-4,167	-3,460	641	15%	-66	-2%	54481	Computer Software Maint	-44,728	-43,640	-44,448	-1,088	-2%	-280	-1%	-51,970
-472	-500	-36	28	6%	-437	-1221%	54483	Computer Hardware Maint	-4,991	-5,760	-4,345	769	13%	-646	-15%	-7,250
-45	-800	-211	755	94%	166	79%	54499	Other Operating Equip R&M	-5,246	-9,250	-3,802	4,004	43%	-1,444	-38%	-10,650
-42,163	-22,952	-19,657	-19,211	-84%	-22,506	-114%		R&M Equipment	-299,885	-251,370	-254,626	-48,515	-19%	-45,259	-18%	-298,920
0	-600	0	600	100%	0	0%	54510	Seed & Sod	-10,380	-8,500	-8,849	-1,880	-22%	-1,531	-17%	-8,500
0	-1,400	0	1,400	100%	0	0%	54520	Fertilizer	-18,630	-20,000	-16,060	1,370	7%	-2,571	-16%	-20,000
-1,313	0	-2,790	-1,313	0%	1,477	53%	54530	Top Dressing	-11,583	-12,000	-11,858	417	3%	275	2%	-12,000
0	0	-928	0	0%	928	100%	54540	Sand, Gravel, Rock	-2,021	-4,000	-6,830	1,979	49%	4,810	70%	-4,000
0	-2,900	-816	2,900	100%	816	100%	54560	Pesticides	-7,358	-11,000	-7,036	3,642	33%	-322	-5%	-11,000
-648	-400	0	-248	-62%	-648	0%	54570	Irrigation and Drainage	-3,396	-3,000	-4,086	-396	-13%	690	17%	-3,000
0	-250	0	250	100%	0	0%	54590	All Other Golf Course	-2,125	-500	0	-1,625	-325%	-2,125	0%	-500
-1,961	-5,550	-4,534	3,589	65%	2,573	57%		R&M Golf Course	-55,493	-59,000	-54,719	3,507	6%	-774	-1%	-59,000
-1,158	-2,600	-1,763	1,442	55%	604	34%	54710	chemicals	-23,150	-30,000	-29,012	6,850	23%	5,863	20%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,500	-196	1,500	100%	196	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
-1,158	-2,750	-1,763	1,592	58%	604	34%		R&M Pool Spa	-24,322	-31,500	-29,529	7,178	23%	5,207	18%	-38,000
11,415	-12,400	-49,145	23,815	192%	60,560	123%	(575...	Forestry Management	-332,416	-235,000	-295,551	-97,416	-41%	-36,865	-12%	-235,500
11,415	-12,400	-49,145	23,815	192%	60,560	123%		R&M Forestry	-332,416	-235,000	-295,551	-97,416	-41%	-36,865	-12%	-235,500
22,447	18,116	22,816	4,331	24%	-369	-2%	59010	Contra - Inter-Dept. Charges	208,061	161,300	170,598	46,761	29%	37,463	22%	192,280
-24,410	-36,788	-63,909	12,378	34%	39,499	62%		R&M subtotal	-737,191	-559,255	-637,022	-177,936	-32%	-100,169	-16%	-618,170
-87,693	-86,001	-119,100	-1,692	-2%	31,407	26%		TOTAL SUPPLIES & MAIN	-1,491,297	-1,210,691	-1,426,966	-280,606	-23%	-64,331	-5%	-1,390,265
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-27,027	-27,000	-28,750	-27	0%	1,724	6%	-27,000
0	-2,343	0	2,343	100%	0	0%	52015	Consulting Expense	-12,276	-19,033	-3,385	6,757	36%	-8,891	-263%	-22,820
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	-1,176	-1,200	-1,008	24	2%	-168	-17%	-1,200
-8,440	-9,200	-3,213	761	8%	-5,227	-163%	52030	Legal Services	-67,086	-92,000	-59,882	24,914	27%	-7,204	-12%	-110,000
-1,298	-3,700	-100	2,403	65%	-1,198	-1198%	51070	Public Relations	-6,524	-11,300	-14,602	4,776	42%	8,078	55%	-12,650
517	-1,000	-27	1,517	152%	544	2005%	55520	Promotion Expense	-2,406	-5,500	-9,974	3,094	56%	7,568	76%	-7,500
-6,233	-16,850	-3,956	10,617	63%	-2,277	-58%	55540	Resort Advertising	-74,534	-97,750	-104,051	23,216	24%	29,517	28%	-127,000
0	-200	0	200	100%	0	0%	55545	Brochure Distribution	-6,046	-6,900	-5,921	854	12%	-125	-2%	-10,100
-252	0	-671	-252	0%	418	62%	55560	Sales specific	-4,444	0	-5,001	-4,444	0%	557	11%	0
-4,699	-350	-1,100	-4,349	-1243%	-3,599	-327%	51520	Charitable Contributions	-8,192	-4,000	-8,035	-4,192	-105%	-157	-2%	-4,700
-483	0	-109	-483	0%	-374	-342%	51530	Community Relations	-1,534	-1,500	-8,075	-34	-2%	6,541	81%	-2,000
-1,000	-600	0	-400	-67%	-1,000	0%	55538	Reservation Services	-10,369	-6,900	-8,412	-3,469	-50%	-1,957	-23%	-8,300
-7,500	-4,830	-7,140	-2,670	-55%	-361	-5%	55525	Marketing Discounts CoGS	-73,854	-66,940	-66,931	-6,914	-10%	-6,922	-10%	-77,400
-1,419	-1,745	-3,233	326	19%	1,814	56%	51020	Dues & Subscriptions	-12,910	-18,145	-16,838	5,235	29%	3,928	23%	-22,160
-15,555	-10,720	-16,065	-4,835	-45%	510	3%	51035	Licenses, Permits, Fees	-87,430	-86,030	-89,605	-1,400	-2%	2,175	2%	-102,120
-322	-570	-773	248	43%	451	58%	51096	Mileage Reimbursement	-6,064	-6,630	-6,252	566	9%	188	3%	-7,760
-1,021	-1,900	-244	879	46%	-778	-319%	51515	Board Expense	-57,953	-11,700	-5,421	-46,253	-395%	-52,532	-969%	-12,500
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-39,068	-25,000	-36,575	-14,068	-56%	-2,493	-7%	-25,000
-2,010	-2,200	-2,265	190	9%	254	11%	51063	Postage - TDNews	-25,787	-24,050	-25,848	-1,737	-7%	61	0%	-30,450
-797	-1,210	-652	413	34%	-145	-22%	51065	Postage - General	-8,501	-12,200	-10,781	3,699	30%	2,279	21%	-14,565
-833	0	0	-833	0%	-833	0%	51510	Assessment Billing	-3,400	0	-1,502	-3,400	0%	-1,898	-126%	-9,000
-1,864	-500	0	-1,364	-273%	-1,864	0%	51535	Digital Content	-8,641	-8,000	-2,100	-641	-8%	-6,541	-311%	-10,000
-7,791	-8,650	-7,660	859	10%	-132	-2%	51545	Printing - TD News	-93,197	-90,700	-87,485	-2,497	-3%	-5,712	-7%	-111,850
0	-2,100	0	2,100	100%	0	0%	51546	Printing - Brochures	-37,088	-22,000	-27,028	-15,088	-69%	-10,060	-37%	-35,000
-568	0	0	-568	0%	-568	0%	51547	Printing - Other	-1,981	-100	-1,608	-1,881	-1881%	-373	-23%	-100
-10,301	-400	-36	-9,901	-2475%	-10,265	-2858%	56601	Claims Expense	-50,887	-4,200	-14,459	-46,687	-1112%	-36,427	-252%	-5,000
-7,000	-7,000	-7,000	0	0%	0	0%	52210	Bad Debt Expense	-20,000	-12,000	-17,000	-8,000	-67%	-3,000	-18%	-15,000
-8,242	-8,970	-6,974	728	8%	-1,268	-18%	52220	Credit Card Expense	-237,431	-176,900	-218,210	-60,531	-34%	-19,221	-9%	-206,920
-815	0	2,445	-815	0%	-3,260	-133%	52225	Over/Short	-6,915	0	-1,614	-6,915	0%	-5,301	-328%	0
3,267	200	0	3,067	1534%	3,267	0%	57009	Inter-Department Food Costs	3,267	1,800	0	1,467	82%	3,267	0%	2,000
0	-2,700	0	2,700	100%	0	0%	59999	Contingency	0	-26,800	0	26,800	100%	0	0%	-32,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2017
 Operating Fund Consolidated

October 2017						Year-to-Date October 2017						Full Year Budget \$				
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr			
			Variance \$	Var %	Variance \$	Var %					Variance \$		Var %	Variance \$	Var %	
-25,200	-25,200	-34,800	0	0%	9,600	28%	52025	-348,600	-323,600	-358,600	-25,000	-8%	10,000	3%	-409,800	
-16,998	-16,400	-15,462	-598	-4%	-1,536	-10%	57030	-169,980	-164,000	-154,620	-5,980	-4%	-15,360	-10%	-196,800	
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	-37,500	-37,500	-37,485	0	0%	-15	0%	-45,000	
-130,607	-132,888	-112,786	2,281	2%	-17,821	-16%		-1,545,535	-1,387,778	-1,437,060	-157,757	-11%	-108,475	-8%	-1,699,695	
-322,676	-325,132	-322,501	2,456	1%	-176	0%		-4,272,832	-3,819,706	-3,953,219	-453,126	-12%	-319,613	-8%	-4,600,000	
-1,148,871	-1,135,495	-1,064,047	-13,376	-1%	-84,824	-8%		-14,207,224	-13,447,932	-13,293,817	-759,292	-6%	-913,407	-7%	-15,951,000	
-717,100	-780,000	-675,283	62,900	8%	-41,817	-6%		-3,870,019	-5,021,000	-3,643,911	1,150,981	23%	-226,108	-6%	-6,311,000	
-717,100	-780,000	-675,283	62,900	8%	-41,817	-6%		-3,870,019	-5,021,000	-3,643,911	1,150,981	23%	-226,108	-6%	-6,311,000	
-1,230,152	-1,204,635	-1,131,895	-25,517	-2%	-98,257	-9%		-15,650,357	-14,638,532	-14,638,890	-1,011,825	-7%	-1,011,467	-7%	-17,311,000	
-41.7%	-35.3%	-40.3%	-06.5%	-18.3%	-01.4%	-03.4%		REV to TOC (CRR%)	-75.3%	-65.7%	-75.1%	-09.6%	-14.6%	-00.2%	-63.5%	
780,000	780,000	718,000	0	0%	62,000	9%		Assessment Revenue, Operatin	5,021,000	5,021,000	5,600,000	0	0%	-579,000	-10%	6,311,000
62,900	0	42,717	62,900	0%	20,183	47%		NOR AFTER Assessment Reven	1,150,981	0	1,956,089	1,150,981	0%	-805,108	-41%	0