



# Tahoe Donner Association

## Finance Reports

### November 2017

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: December 19, 2017  
Re: **November 2017 Financial Results, Operating Fund**



## Month - November

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$866,000) which was favorable to budget by \$2,000/0%. Month's operating revenues of \$271,000 were \$12,000/5% favorable to budget and total expenses of \$1,136,000 were \$10,000/1% unfavorable to budget. Compared to last year same month, revenues are down \$31,000/10% and NOR is unfavorable \$100,000/13%.

## Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$4,736,000) which is favorable to budget by \$1,153,000/20%. YTD operating revenues of \$12,051,000 are \$2,175,000/22% favorable to budget and total expenses of \$16,787,000 are \$1,022,000/6% unfavorable to budget. Compared to last year to date, revenues are up \$754,000/7%, expenses are up unfavorably \$1,080,000/7% and resulting NOR is unfavorable \$326,000/7%.

**Members' Equity Transfer** – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

**Winter 16/17** passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

**2017 Golf Passes/Packs** sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter.**

## Overall Operating Conditions

**January** experienced record snowfalls and rain events! The MLK holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures. **September** weather conditions were summerlike for the first half of the month making for a strong Labor Day weekend with good visitation that carried over into the following weekend. **October** had favorable weekend weather, benefiting amenities that were still operating and helping to make the Fall Festival successful. **November** was a transitional month with insufficient snowfall to open Downhill, XC, or Snowplay.

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$3,123,000 were favorable \$1,225,000/65% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,470,000 were unfavorable \$599k/32% to budget and unfavorable \$147k/6% to prior year. YTD NOR of \$653,000 is favorable \$626k/2310% to budget and favorable \$222k/51% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

**Cross Country Ski.** YTD revenues of \$914,000 were favorable \$374k/69% to budget and favorable \$158k/21% to prior year. YTD NOR of \$173,000 is favorable \$200k/750% to budget and favorable \$80k/86% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2<sup>nd</sup> week of the month.

**The Lodge.** YTD revenues of \$2,265,000 were favorable \$282k/14% to budget and favorable \$140k/7% to prior year. YTD NOR loss of (\$64,000) is favorable \$128k/67% to budget and favorable \$4k/6% to prior year. YTD cogs of 30% compares to budget 31% and prior year 31%.

**Pizza.** YTD revenues of \$474,000 are favorable \$49k/11% to budget and favorable \$5k/1% to prior year. YTD NOR loss of (\$65,000) is favorable \$8k/11% to budget and unfavorable \$32k/100% to prior year. YTD cogs of 32% compares to budget 30% and prior year 30%.

**Alder Creek Café.** YTD revenues of \$352,000 are favorable \$163k/86% to budget and favorable \$51k/17% to prior year. YTD total expenses of \$453,000 are unfavorable \$175k/63% to budget and unfavorable \$107k/31% to prior year. YTD NOR loss of (\$101,000) is unfavorable \$13k to budget and unfavorable \$56k to prior year. YTD cogs of 37% compares to budget 34% and prior year 35%.

**Other**

**a) Recreation Fee.** New cycle started 5/1/2017.

- 11/30/2017 – **2017/2018** – sold 4,374, revenues of \$1,042,000, (vs py; volume up 2%, revenue up 2%)
- 11/30/2016 – 2016/2017 – sold 4,271, revenues of \$1,025,000
  
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041.889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1<sup>st</sup> time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.  
 For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.  
 For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.  
 For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.  
 For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

**b) Assessment Receivable.**

For the Current Year's Assessment Only, Assessment Receivable balances:

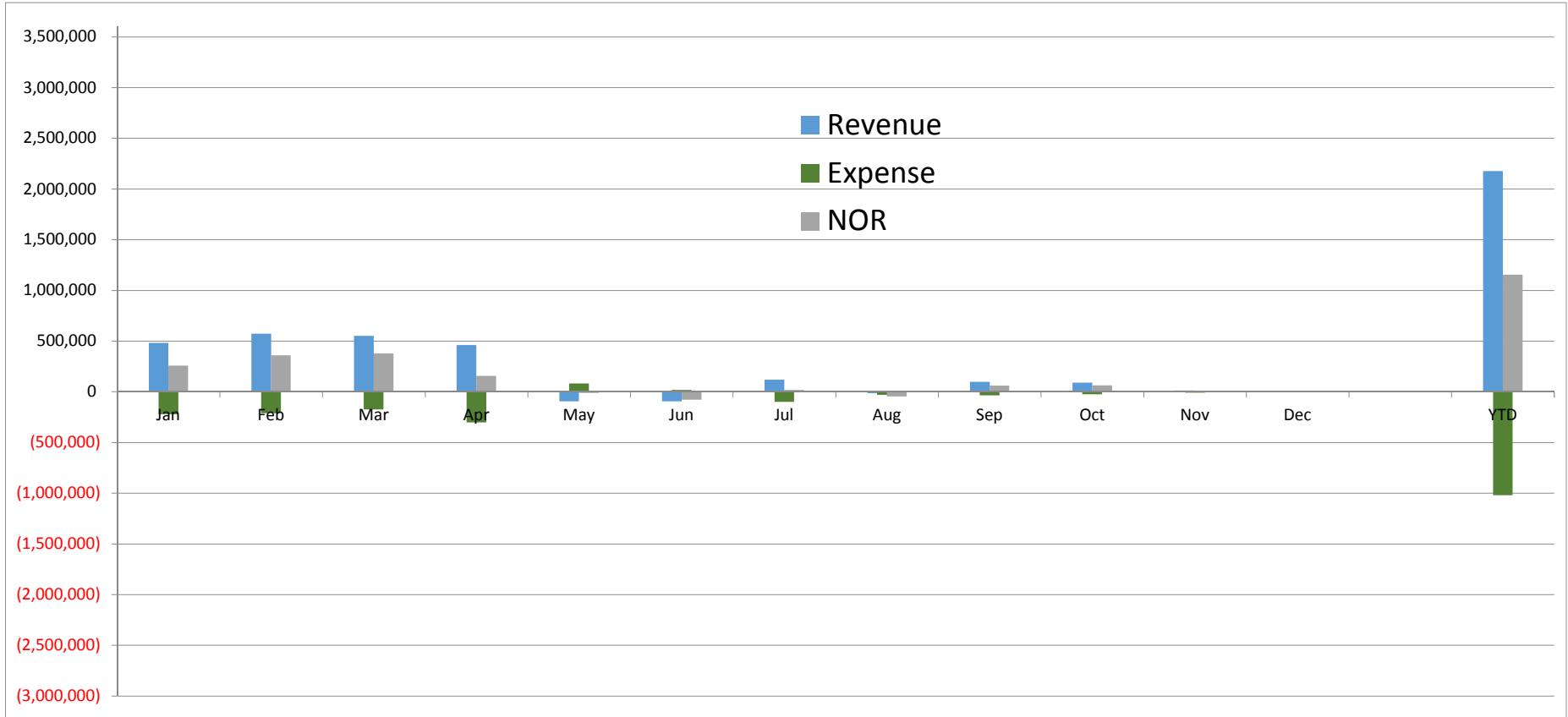
as of 11/30/xx:		as of 10/31/xx:	
11/30/17 - 2017 -	28 or 0.4% of units	10/31/17 - 2017 -	31 or 0.5% of units
11/30/16 - 2016 -	39 or 0.6% of units	10/31/16 - 2016 -	44 or 0.7% of units
11/30/15 - 2015 -	43 or 0.7% of units	10/31/15 - 2015 -	46 or 0.7% of units
11/30/14 - 2014 -	46 or 0.7% of units	10/31/14 - 2014 -	50 or 0.8% of units
as of 9/30/xx:		as of 8/31/xx:	
9/30/17 - 2017 -	37 or 0.6% of units	8/31/17 - 2017 -	47 or 0.7% of units
9/30/16 - 2016 -	54 or 0.8% of units	8/31/16 - 2016 -	54 or 0.8% of units
9/30/15 - 2015 -	54 or 0.8% of units	8/31/15 - 2015 -	54 or 0.8% of units
9/30/14 - 2014 -	59 or 0.9% of units	8/31/14 - 2014 -	59 or 0.9% of units

Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

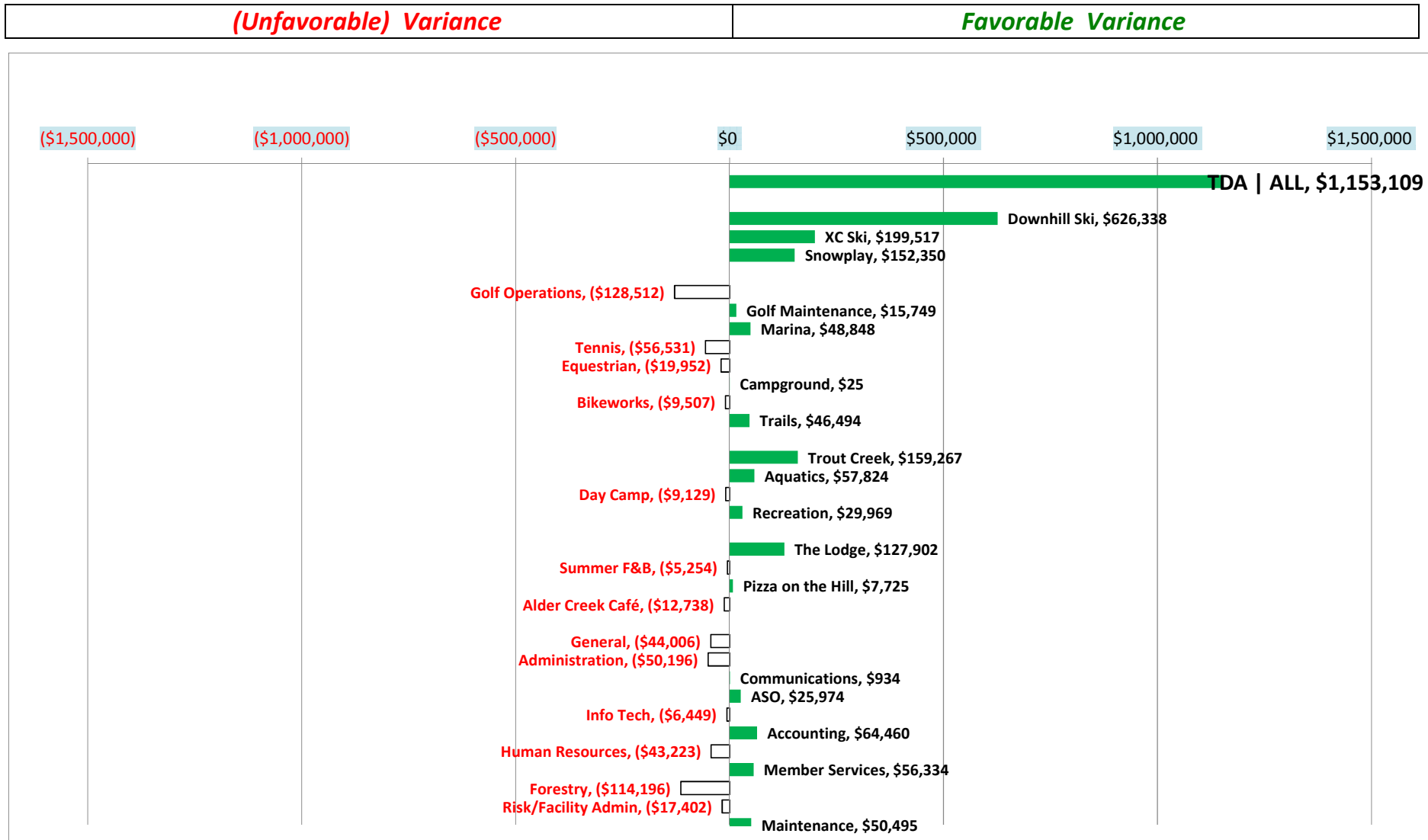
## Tahoe Donner Association Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the eleven months ending November 2017

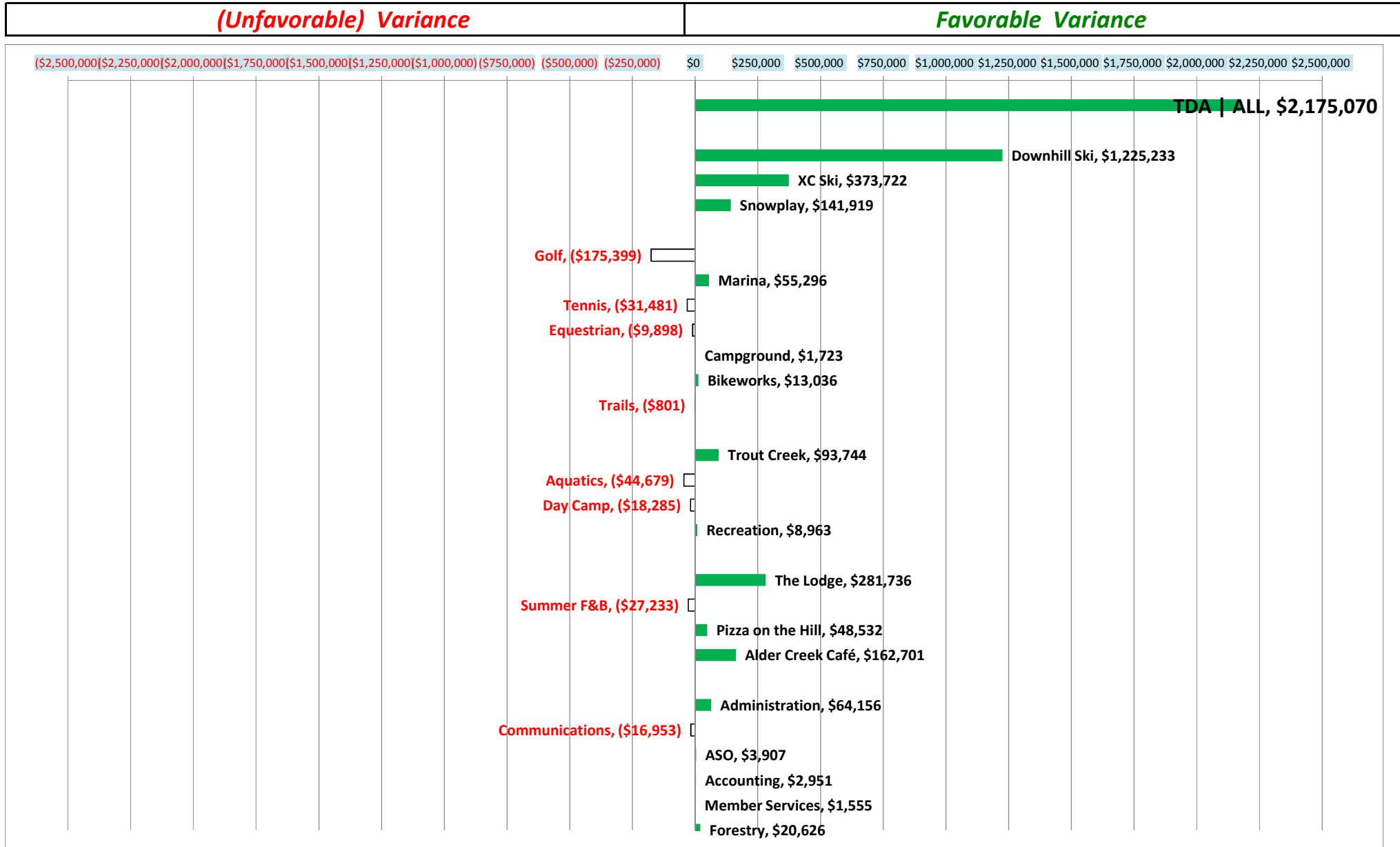
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	96,014	88,417	12,264	0	2,175,070
<b>Expense</b>	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,791)	(31,585)	(36,816)	(25,517)	(10,136)	0	(1,021,961)
<b>NOR</b>	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,986	(46,891)	59,198	62,900	2,128	0	1,153,109



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date November 2017



# Tahoe Donner Association Operating Revenue Variances Report Year to Date November 2017



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date November 2017**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 258,429</b>	<b>\$ 358,600</b>	<b>\$ 376,336</b>	<b>\$ 156,186</b>	<b>\$ (12,960)</b>	<b>\$ (78,803)</b>	<b>\$ 17,986</b>	<b>\$ (46,891)</b>	<b>\$ 59,198</b>	<b>\$ 62,900</b>	<b>\$ 2,128</b>	<b>-</b>	<b>\$ 1,153,109</b>
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	12,502	14,504	9,041	-	626,338
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	5,707	(19,821)	(11,881)	-	199,517
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	1,292	(81)	1,371	-	152,350
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	(5,754)	(7,293)	5,411	-	(128,512)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	(5,710)	4,776	(14,867)	-	15,749
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	24,756	19,541	(479)	-	48,848
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	(523)	2,524	189	-	(56,531)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	5,664	(5,080)	(1,746)	-	(19,952)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	1,290	410	(846)	-	25
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	940	1,150	(150)	-	(9,507)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	(1,687)	43,757	935	-	46,494
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	10,649	7,257	5,783	-	159,267
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	14,892	1,810	5,941	-	57,824
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	(446)	(3,368)	81	-	(9,129)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	870	3,336	4,124	-	29,969
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	14,068	21,101	42,498	50,261	(1,240)	-	127,902
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	(138)	(5,989)	(398)	-	(5,254)
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	4,441	1,641	(2,015)	-	7,725
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(332)	9,487	(1,057)	10,726	1,815	-	(12,738)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	376	226	1,996	-	(44,006)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	(5,724)	(116,883)	13,944	-	(50,196)
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	(16,767)	(5,395)	765	-	934
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	4,040	2,594	3,493	-	25,974
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	(1,463)	(340)	2,139	-	(6,449)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	6,520	6,837	(1,145)	4,076	-	64,460
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	(19,816)	(9,819)	286	-	(43,223)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	4,853	(936)	7,647	-	56,334
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	(33,492)	78,731	(25,259)	-	(114,196)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	1,955	(6,032)	(5,414)	-	(17,402)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	8,211	1,837	(2,614)	-	50,495



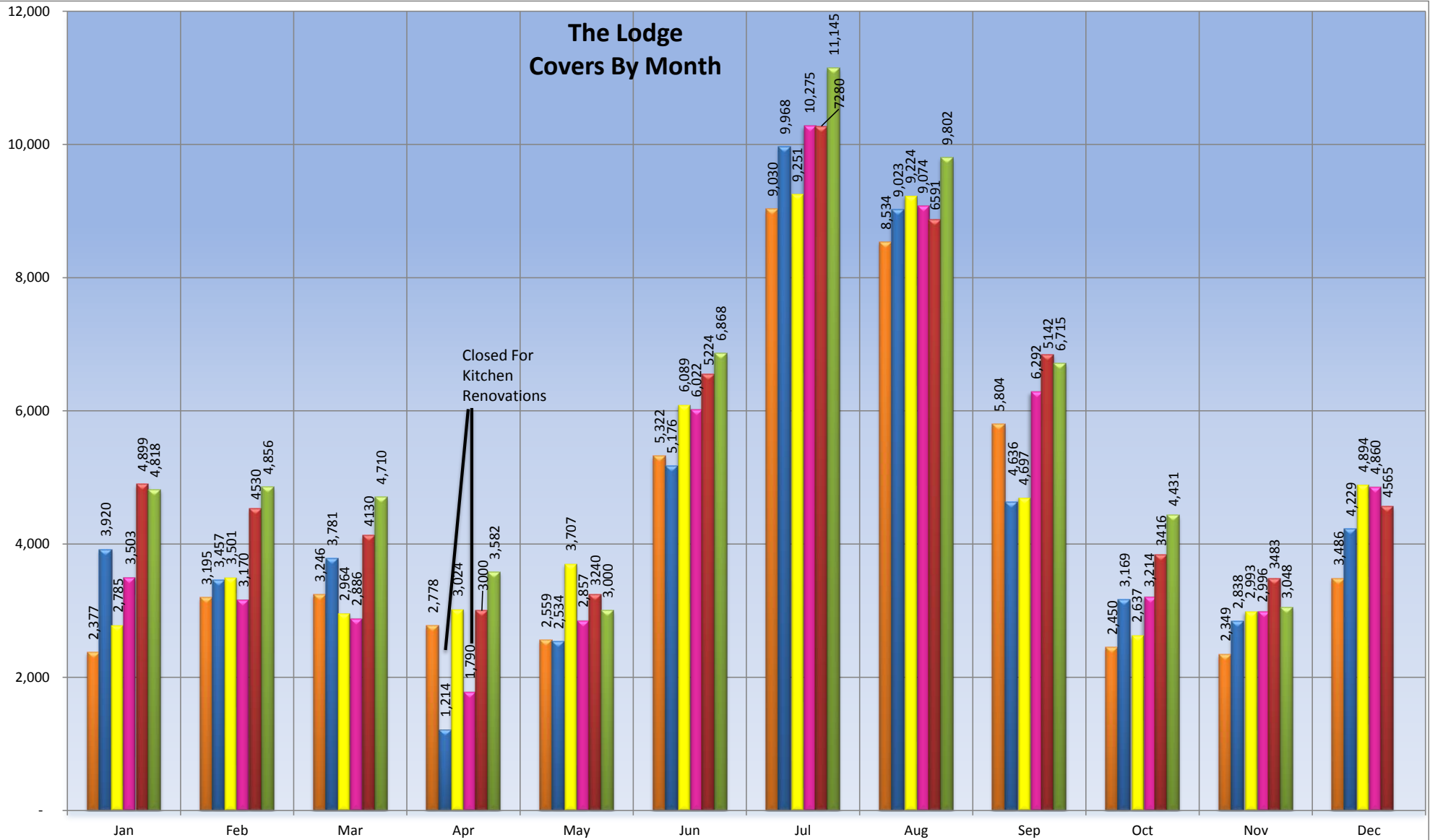
## Tahoe Donner Association Operating Revenue Variances Report

Year to Date November 2017

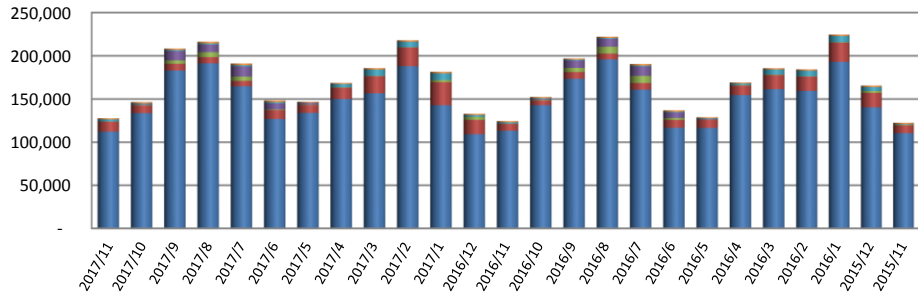
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 482,202</b>	<b>\$ 571,397</b>	<b>\$ 552,022</b>	<b>\$ 459,384</b>	<b>\$ (94,138)</b>	<b>\$ (95,962)</b>	<b>\$ 118,777</b>	<b>\$ (15,307)</b>	<b>\$ 96,014</b>	<b>\$ 88,417</b>	<b>\$ 12,264</b>	<b>\$ -</b>	<b>\$ 2,175,070</b>
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	450	153	450	-	1,225,233
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	462	2,673	-	373,722
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	(3,000)	-	141,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	(17,540)	(10,585)	2,429	-	(175,399)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	26,210	14,306	8	-	55,296
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	3,744	(558)	-	-	(31,481)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	(1,799)	1,514	(170)	-	(9,898)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	1,944	-	-	-	1,723
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	3,347	4,777	-	-	13,036
Trails	-	-	-	-	-	(220)	(310)	(210)	(160)	99	-	-	(801)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	4,061	892	359	-	93,744
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	695	-	-	-	(44,679)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	495	90	-	-	(18,285)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	(1,438)	3,706	292	-	8,963
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	36,180	28,815	70,199	52,366	(8,678)	-	281,736
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	(4,017)	(4,158)	874	-	(27,233)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	9,150	8,860	1,327	-	48,532
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	18,494	28,532	(828)	12,566	6,304	-	162,701
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	(6,270)	121	6,530	-	64,156
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	(4,985)	(5,010)	623	-	(16,953)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	1,148	1,591	2,316	-	3,907
Accounting	401	354	296	171	91	221	554	423	165	302	(26)	-	2,951
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	406	280	(371)	-	1,555
Forestry	-	-	-	-	1,645	(350)	300	1,025	11,037	6,644	325	-	20,626

## The Lodge Covers By Month

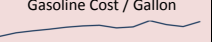




## Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

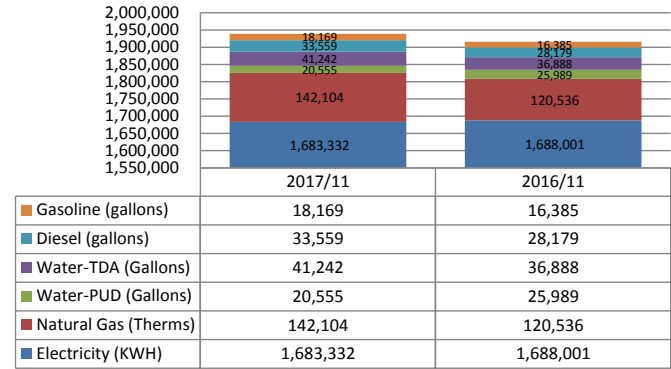
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

<b>Gasoline Cost / Gallon</b>  \$2.87   23%   7%	<b>Diesel Cost / Gallon</b>  \$3.31   31%   11%	<b>Propane Cost / Gallon</b>  \$2.59   17%   0%
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

2017  
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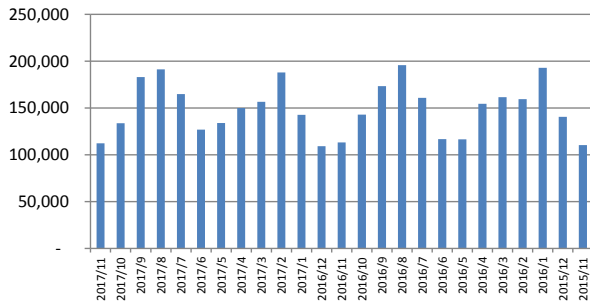
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## Tahoe Donner Association Energy Consumption YTD

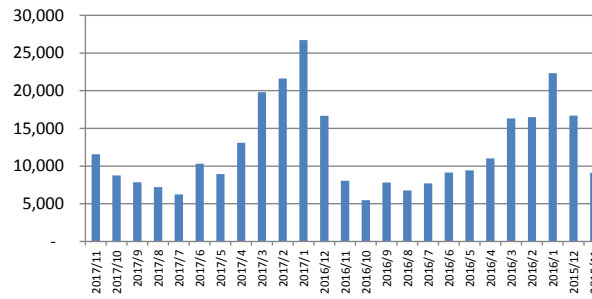


Data Available thru (yyyy/mm) - 2017/11  
 This Report is volumes not dollars  
 Note the scale varies with each Chart presented.

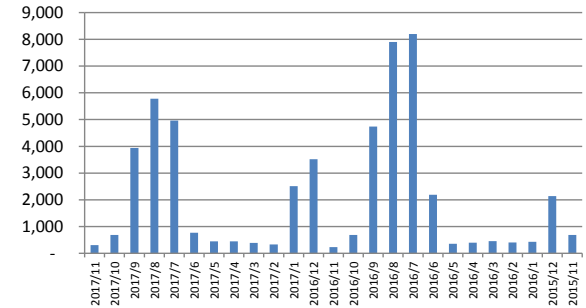
### Electricity (KWH)



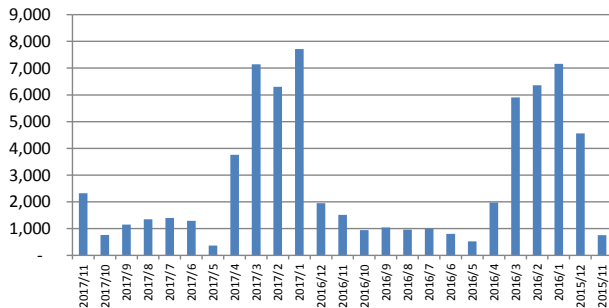
### Natural Gas (Therms)



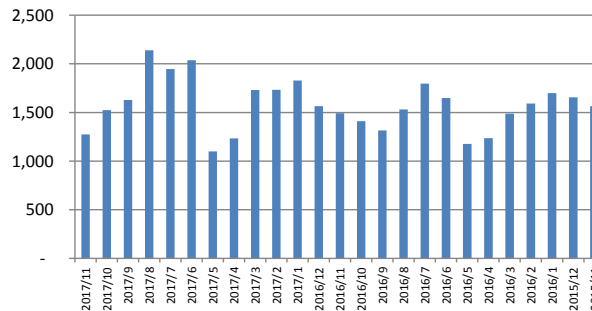
### Water-PUD (000 Gallons)



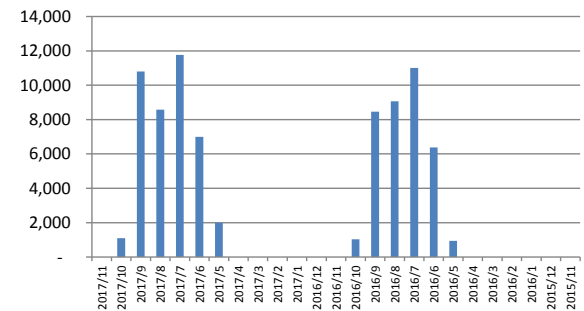
### Diesel (gallons)



### Gasoline (gallons)

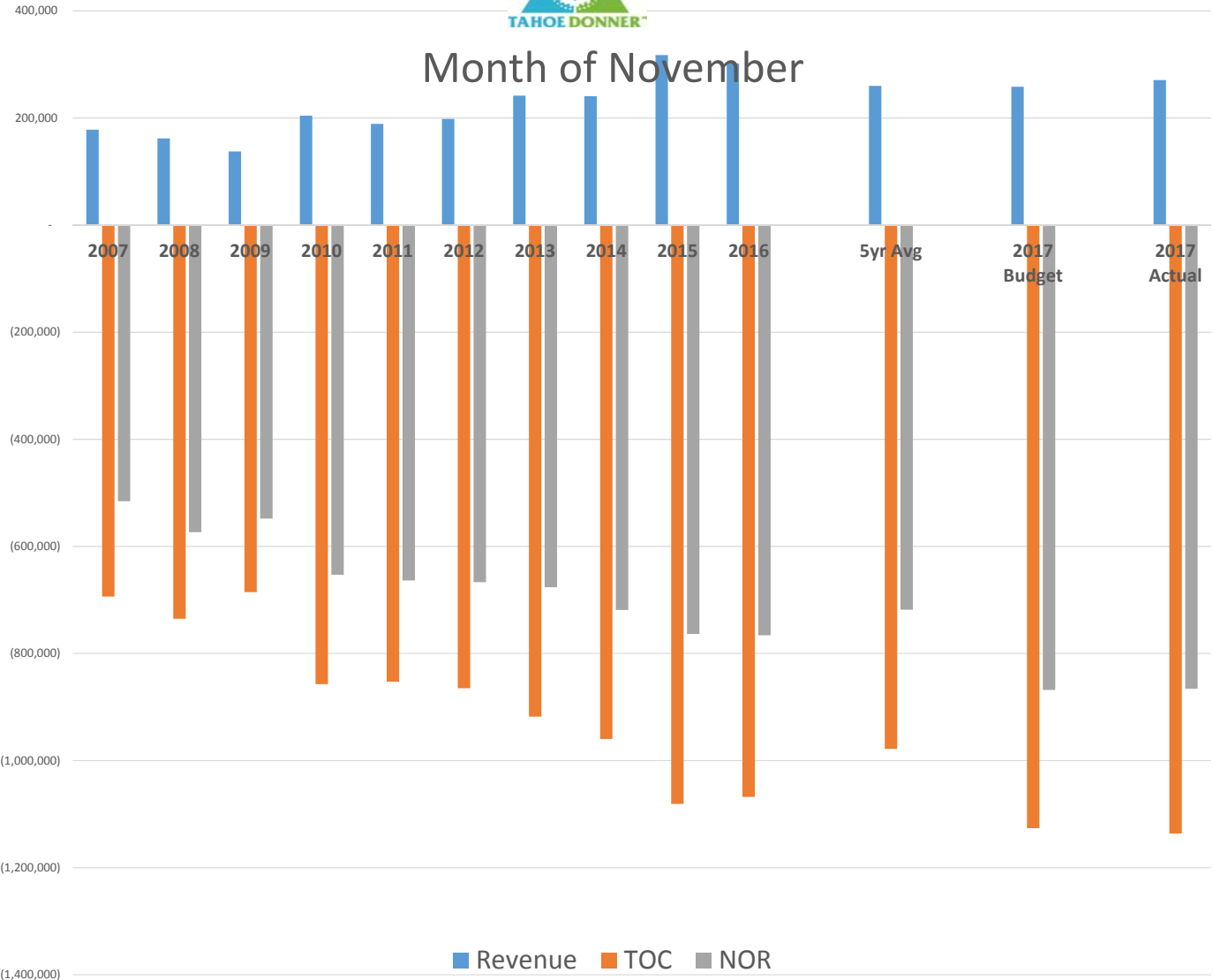


### Water-TDA (000 Gallons)





## Month of November



	Revenue	TOC	NOR
2007	177,991	(693,471)	(515,480)
2008	161,688	(735,007)	(573,319)
2009	137,420	(685,436)	(548,016)
2010	204,147	(857,111)	(652,964)
2011	188,978	(852,533)	(663,556)
2012	198,039	(864,687)	(666,648)
2013	241,575	(917,717)	(676,142)
2014	240,624	(959,376)	(718,752)
2015	317,306	(1,080,731)	(763,424)
2016	301,666	(1,067,597)	(765,931)
5yr Avg	259,842	(978,022)	(718,179)
2017 Budget	258,288	(1,126,288)	(868,000)
2017 Actual	270,552	(1,136,424)	(865,872)
Var to Bdg	12,264 5%	(10,136) -1%	2,128 0%
Var to PY	(31,114) -10%	(68,827) -6%	(99,941) -13%

PY Records  
 New Record(s) *if applicable*

**Tahoe Donner Association  
Visitation Report  
for the month of November 2017**

Month			Variance to Budget		Variance to Prior Yr		Department	Year to Date			Variance to Budget		Variance to Prior Yr		ANNUAL BUDGET
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	
<b>9,978</b>	<b>9,350</b>	<b>9,493</b>	<b>628</b>	<b>7%</b>	<b>485</b>	<b>5%</b>	<b>Private Amenities</b>	<b>198,403</b>	<b>197,800</b>	<b>200,666</b>	<b>603</b>	<b>0%</b>	<b>(2,263)</b>	<b>-1%</b>	<b>197,800</b>
9,978	9,350	9,493	628	7%	485	5%	Trout Creek Rec Ctr	131,039	133,800	135,940	(2,761)	-2%	(4,901)	-4%	133,800
-	-	-	-	0%	-	0%	Beach Club Marina	44,059	41,000	40,406	3,059	7%	3,653	9%	41,000
-	-	-	-	0%	-	0%	Tennis Center	18,675	18,000	19,530	675	4%	(855)	-4%	18,000
-	-	-	-	0%	-	0%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
<b>4,870</b>	<b>4,265</b>	<b>6,031</b>	<b>605</b>	<b>14%</b>	<b>(1,161)</b>	<b>-19%</b>	<b>Public Amenities</b>	<b>208,905</b>	<b>176,530</b>	<b>219,607</b>	<b>32,375</b>	<b>18%</b>	<b>(10,702)</b>	<b>-5%</b>	<b>176,530</b>
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	26,000
-	-	935	-	0%	(935)	-100%	XC Ski - Total Skier Visits	20,799	17,000	23,174	3,799	22%	(2,375)	-10%	17,000
-	-	642	-	0%	(642)	-100%	Snowplay - Total Tubers	17,030	8,800	17,617	8,230	94%	(587)	-3%	8,800
-	-	-	-	0%	-	0%	Golf Rounds	17,010	20,000	19,104	(2,990)	-15%	(2,094)	-11%	20,000
-	-	-	-	0%	-	0%	Campground Campers	1,681	1,500	1,743	181	12%	(62)	-4%	1,500
-	-	-	-	0%	-	0%	Equestrian Visitors	4,524	4,500	4,555	24	1%	(31)	-1%	4,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	1,983	2,600	2,316	(617)	-24%	(333)	-14%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,048	2,675	3,483	373	14%	(435)	-12%	The Lodge Covers	54,503	42,960	55,827	11,543	27%	(1,324)	-2%	42,960
-	-	-	-	0%	-	0%	Summer Food and Bev	17,841	20,000	17,829	(2,159)	-11%	12	0%	20,000
1,822	1,590	971	232	15%	851	88%	Pizza on the Hill Covers	33,246	33,170	38,408	76	0%	(5,162)	-13%	33,170
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
<b>14,848</b>	<b>13,615</b>	<b>15,524</b>	<b>1,233</b>	<b>9%</b>	<b>(676)</b>	<b>-4%</b>	<b>Amenities Total</b>	<b>407,308</b>	<b>374,330</b>	<b>420,273</b>	<b>32,978</b>	<b>9%</b>	<b>(12,965)</b>	<b>-3%</b>	<b>374,330</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	<b>General - # of Assessments</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association  
Financial Highlights  
for the Month of November 2017  
variances presented as | Favorable -Unfavorable

12/19/2017

**Revenue \$ 270,600** | 12,300 / 5% to Budget  
| -31,100 / -10% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	-8,700	-7%	The Lodge. Banquet sales down \$6k to budget .
r2	6,500	72%	Administration. Transfer fees up \$5k to budget .
r3	6,300	638%	ACAC. Solid month with food sales up \$5k/837% to budget.
r4	-3,000	-100%	Snowplay. Conditions did not allow for November opening.
r5	2,700	0%	Cross Country. Unbudgeted retail sales of \$3k.
r6	2,400	486%	Golf. Late recognition of green fees.
r7	2,300	21%	ASO. Transfer fees up \$5k to budget, all other variances net.
r8	1,327	6%	POTH. Food sales 10% over budget.
r9	874	0%	Summer F&B. Employee housing revenue not budgeted.
r10	1,599	-	all other variances, net
tl	12,300	5%	

**Expense \$ 1,136,400** | -10,100 / -1% to Budget  
| -68,800 / -6% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-25,600	-49%	Forestry. Payroll unfavorable to budget \$18k/42%, \$9k/17% to PY.
e2	-14,600	-32%	Cross Country. Seasonal payroll unfavorable \$13k to budget.
e3	-11,900	-25%	Golf. Equipment rental \$4k over budget. All other variances net.
e4	8,600	5%	Downhill Ski. Employee Housing Expense favorable to budget \$10k, unfavorable \$3k to PY.
e5	8,000	30%	Member Services. Seasonal payroll favorable to budget \$5k/68%.
e6	7,400	4%	The Lodge. Payroll favorable to budget \$7k/28%.
e7	7,400	13%	Administration. Direct payroll favorable to budget \$7k/17%, \$17k/34% to PY.
e8	5,900	39%	Aquatics. Utilities \$6k/47% favorable to budget.
e9	5,400	7%	Trout Creek. Utilities under budget by \$2k/23%. All other variances net.
e10	-700	-	all other variances, net (primarily timing variances between months)
tl	-10,100	-1%	

*(10,100) Expense Variances to BDG co-wide recap*

-10,000	-22%	Cogs
-29,800	-5%	Payroll Direct
48,900	3%	Payroll Burden
-19,200	-6%	Expenses

*(68,800) Expense Variances to Prior Year, co-wide*

4,900	8%	Cogs
-27,300	-5%	Payroll Direct
5,000	3%	Payroll Burden
-51,400	-17%	Expenses

**NOR \$ (865,900)** | 2,100 / 0% to Budget  
| -99,900 / -13% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date November 2017 { 11 of 12 months }

variances presented as | Favorable -Unfavorable

12/19/2017

**Revenue \$ 12,050,900** | 2,175,100 / 22% to Budget  
| 754,200 / 7% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	1,225,200	65%	Downhill Ski. Strong season and excellent peak period business levels. Up \$368,000/13% to pytd
r2	373,700	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$158,000/21% to pytd
r3	281,700	14%	The Lodge. Benefiting from the above as well as strong banquet sales, up \$140,000/7% to pytd.
r4	-175,400	-15%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 11% to py.
r5	162,700	86%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$51,000/17% to pytd.
r6	141,900	133%	Snowplay. Strong season and excellent peak period business levels. Up \$29,000/13% to pytd.
r7	93,700	11%	Trout Creek. \$76k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r8	64,200	36%	Administration. Delinquency Fees \$33k over budget and \$20k/41% over py. Interest income up \$40k, misc other minor off variances.
r9	55,300	9%	Marina. Guest usage fee favorable to budget \$25k/22%, and \$25k/22% pytd.
r10	-47,900	-	all other variances, net
tl	<u>2,175,100</u>	<u>22%</u>	

**Expense \$ 16,786,800** | -1,022,000 / -6% to Budget  
| -1,080,300 / -7% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-598,900	-32%	Downhill Ski. Increased costs with increased volume. Up \$132,000/6% to pytd with revenue up \$368k/13% pytd.
e2	-175,400	-63%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e3	-174,200	31%	Cross Country. Record Revenues & increased operating expenses. Up \$80,000/13% to pytd.
e4	-153,800	-7%	The Lodge. Increased costs with increased volume/revenues. Up \$103k/7% to pytd.
e5	-134,800	-17%	Forestry. Winter storm damage.
e6	-114,300	-17%	Administration. Payroll Incentive Accrual.
e7	102,500	33%	Aquatics. Savings due to lower lessons summer, lifeguards shortage, remainder of saving due primarily to lower utility costs than budgeted.
e8	74,500	6%	Golf. Majority of savings due to delayed opening. No variance to prior year.
e9	65,500	8%	Trout Creek. Payroll savings due to position vacancies.
e10	86,900	1%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	<u>-1,022,000</u>	<u>-6%</u>	

*(1,022,000) Expense Variances to BDG co-wide recap*

-262,500	-21%	Cogs
-588,400	-8%	Payroll Direct
301,300	-2%	Payroll Burden
-472,400	-11%	Expenses

*(1,080,300) Expense Variances to Prior Year, co-wide*

-93,200	-7%	Cogs
-575,000	-7%	Payroll Direct
-41,100	-2%	Payroll Burden
-371,000	-9%	Expenses

**NOR \$ (4,735,900)** | 1,153,100 / 20% to Budget  
| -326,000 / -7% to Prior Year



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of November 2017



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 270,552	\$ 258,288	\$ 301,666	\$ 12,264	5%	\$ (31,114)	-10%	<b>Revenue</b>	\$ 224,656	\$ 2,868	1%	\$ (31,200)	-12%	\$ 45,896	\$ 9,396	26%	\$ 86	0%
56,000	56,000	56,000	-	0%	-	0%	Recreation Fee	56,000	-	0%	-	0%	-	-	0%	-	0%
9,694	11,300	18,483	(1,606)	-14%	(8,789)	-48%	Access & Use Fees	9,694	(1,606)	-14%	(8,789)	-48%	-	-	0%	-	0%
141,523	142,588	149,427	(1,065)	-1%	(7,904)	-5%	Food and Beverage	141,523	(1,165)	-1%	(7,904)	-5%	-	100	-100%	-	0%
5,996	2,200	13,826	3,796	173%	(7,831)	-57%	Retail Product	4,882	3,482	249%	(8,108)	-62%	1,114	314	39%	277	33%
11,453	9,800	16,694	1,653	17%	(5,241)	-31%	Lessons & Rentals	11,453	1,653	17%	(5,241)	-31%	-	-	0%	-	0%
45,886	36,400	47,236	9,486	26%	(1,350)	-3%	Other	1,104	504	84%	(1,158)	-51%	44,782	8,982	25%	(191)	0%
<b>(55,191)</b>	<b>(45,200)</b>	<b>(60,089)</b>	<b>(9,991)</b>	<b>-22%</b>	<b>4,898</b>	<b>8%</b>	<b>Cost of Goods Sold</b>	<b>(55,191)</b>	<b>(9,991)</b>	<b>-22%</b>	<b>4,898</b>	<b>8%</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>(573,392)</b>	<b>(543,587)</b>	<b>(546,136)</b>	<b>(29,805)</b>	<b>-5%</b>	<b>(27,256)</b>	<b>-5%</b>	<b>Payroll Direct</b>	<b>(278,618)</b>	<b>(20,926)</b>	<b>-8%</b>	<b>(16,071)</b>	<b>-6%</b>	<b>(294,774)</b>	<b>(8,879)</b>	<b>-3%</b>	<b>(11,185)</b>	<b>-4%</b>
<b>(145,683)</b>	<b>(194,581)</b>	<b>(150,664)</b>	<b>48,898</b>	<b>25%</b>	<b>4,981</b>	<b>3%</b>	<b>Payroll Burden</b>	<b>(77,568)</b>	<b>28,831</b>	<b>27%</b>	<b>4,394</b>	<b>5%</b>	<b>(68,115)</b>	<b>20,067</b>	<b>23%</b>	<b>587</b>	<b>1%</b>
<b>(719,075)</b>	<b>(738,168)</b>	<b>(696,800)</b>	<b>19,093</b>	<b>3%</b>	<b>(22,275)</b>	<b>-3%</b>	<b>Payroll Total</b>	<b>(356,185)</b>	<b>7,906</b>	<b>2%</b>	<b>(11,677)</b>	<b>-3%</b>	<b>(362,889)</b>	<b>11,188</b>	<b>3%</b>	<b>(10,598)</b>	<b>-3%</b>
<b>(362,159)</b>	<b>(342,920)</b>	<b>(310,709)</b>	<b>(19,239)</b>	<b>-6%</b>	<b>(51,450)</b>	<b>-17%</b>	<b>Expenses</b>	<b>(199,840)</b>	<b>285</b>	<b>0%</b>	<b>(20,874)</b>	<b>-12%</b>	<b>(162,318)</b>	<b>(19,523)</b>	<b>-14%</b>	<b>(30,576)</b>	<b>-23%</b>
(39,900)	(41,940)	(32,547)	2,040	5%	(7,353)	-23%	Personnel Costs	(19,447)	7,488	28%	(4,146)	-27%	(20,452)	(5,447)	-36%	(3,207)	-19%
(58,734)	(68,665)	(61,079)	9,931	14%	2,344	4%	Utilities	(39,010)	9,405	19%	(1,690)	-5%	(19,725)	525	3%	4,034	17%
(5,292)	(7,830)	(8,643)	2,538	32%	3,350	39%	Fuel Costs	(1,883)	917	33%	3,257	63%	(3,410)	1,620	32%	93	3%
(74,099)	(64,933)	(68,324)	(9,166)	-14%	(5,775)	-8%	Supplies	(49,558)	(618)	-1%	(1,844)	-4%	(24,541)	(8,548)	-53%	(3,931)	-19%
(53,019)	(33,814)	(50,863)	(19,205)	-57%	(2,156)	-4%	Repairs & Maintenance	(32,482)	(12,347)	-61%	5,283	14%	(20,536)	(6,857)	-50%	(7,439)	-57%
(4,902)	(300)	(1,200)	(4,602) #####		(3,702)	-309%	Forestry Land Maint	-	-	0%	-	0%	(4,902)	(4,602) #####		(3,702)	-309%
(43,100)	(43,100)	(43,700)	-	0%	600	1%	Insurance	(30,800)	-	0%	500	2%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(5,264)	(7,700)	(9,709)	2,436	32%	4,445	46%	Credit Card Fees	(4,595)	1,905	29%	3,251	41%	(669)	531	44%	1,194	64%
(13,598)	(5,600)	(8,844)	(7,998)	-143%	(4,754)	-54%	Licenses Permits Fees	(8,706)	(5,906)	-211%	(5,617)	-182%	(4,893)	(2,093)	-75%	862	15%
(43,502)	(48,888)	(6,589)	5,386	11%	(36,913)	-560%	All other expenses	(13,359)	(559)	-4%	(19,869)	305%	(30,143)	5,945	16%	(17,045)	-130%
<b>\$ (865,872)</b>	<b>\$ (868,000)</b>	<b>\$ (765,931)</b>	<b>\$ 2,128</b>	<b>0%</b>	<b>\$ (99,941)</b>	<b>13%</b>	<b>Net Operating Result</b>	<b>\$ (386,561)</b>	<b>\$ 1,067</b>	<b>0%</b>	<b>\$ (58,853)</b>	<b>18%</b>	<b>\$ (479,311)</b>	<b>\$ 1,061</b>	<b>0%</b>	<b>\$ (41,088)</b>	<b>-9%</b>
<i>(1,136,424)</i>	<i>(1,126,288)</i>	<i>(1,067,597)</i>	<i>(10,136)</i>	<i>-1%</i>	<i>(68,827)</i>	<i>-6%</i>	<i>Total Operating Costs</i>	<i>(611,216)</i>	<i>(1,800)</i>	<i>0%</i>	<i>(27,653)</i>	<i>-5%</i>	<i>(525,207)</i>	<i>(8,335)</i>	<i>-2%</i>	<i>(41,174)</i>	<i>-9%</i>
<b>868,000</b>	<b>868,000</b>	<b>772,000</b>	-	0%	<b>96,000</b>	<b>12%</b>	<b>Assessment Revenue</b>						<b>868,000</b>	-	0%	<b>96,000</b>	<b>12%</b>
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
<b>868,000</b>	<b>868,000</b>	<b>772,000</b>	-	0%	<b>96,000</b>	<b>12%</b>	<b>Net, Operating Fund Portion</b>						<b>868,000</b>	-	0%	<b>96,000</b>	<b>12%</b>
<b>\$ 2,128</b>	<b>\$ -</b>	<b>\$ 6,069</b>	<b>\$ 2,128</b>	<b>NA</b>	<b>\$ (3,941)</b>	<b>-65%</b>	<b>Net Result</b>	<b>\$ (386,561)</b>	<b>\$ 1,067</b>	<b>0%</b>	<b>\$ (58,853)</b>	<b>18%</b>	<b>\$ 388,689</b>	<b>\$ 1,061</b>	<b>0%</b>	<b>\$ 54,912</b>	<b>16%</b>



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the eleven months ending November 2017

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 12,050,890	\$ 9,875,820	\$ 11,296,646	\$ 2,175,070	22%	\$ 754,245	7%	<b>Revenue</b>	\$ 11,408,948	\$ 2,098,828	23%	\$ 775,465	7%	\$ 641,942	\$ 76,242	13%	\$ (21,221)	-3%
980,288	941,000	964,084	39,288	4%	16,204	2%	Recreation Fee	980,288	39,288	4%	16,204	2%	-	-	0%	-	0%
3,505,616	2,716,925	3,254,513	788,691	29%	251,104	8%	Access & Use Fees	3,505,616	788,691	29%	251,104	8%	-	-	0%	-	0%
3,879,907	3,218,387	3,651,958	661,520	21%	227,949	6%	Food and Beverage	3,886,441	666,154	21%	234,483	6%	(6,534)	(4,634)	244%	(6,534)	0%
520,266	378,003	461,121	142,263	38%	59,145	13%	Retail Product	483,214	121,411	34%	48,970	11%	37,052	20,852	129%	10,174	38%
2,426,304	1,957,502	2,268,588	468,802	24%	157,717	7%	Lessons & Rentals	2,426,304	468,802	24%	157,717	7%	-	-	0%	-	0%
738,509	664,003	696,382	74,506	11%	42,127	6%	Other	127,084	14,481	13%	66,988	111%	611,424	60,024	11%	(24,861)	-4%
(1,498,324)	(1,235,800)	(1,405,162)	(262,524)	-21%	(93,162)	-7%	<b>Cost of Goods Sold</b>	(1,498,324)	(262,524)	-21%	(93,162)	-7%	-	-	0%	-	0%
(8,365,457)	(7,777,090)	(7,790,469)	(588,367)	-8%	(574,988)	-7%	<b>Payroll Direct</b>	(5,142,861)	(489,687)	-11%	(438,570)	-9%	(3,222,596)	(98,680)	-3%	(136,419)	-4%
(2,288,010)	(2,589,304)	(2,246,929)	301,294	12%	(41,080)	-2%	<b>Payroll Burden</b>	(1,486,886)	125,284	8%	(38,227)	-3%	(801,124)	176,010	18%	(2,854)	0%
(10,653,467)	(10,366,394)	(10,037,398)	(287,073)	-3%	(616,069)	-6%	<b>Payroll Total</b>	(6,629,748)	(364,404)	-6%	(476,796)	-8%	(4,023,719)	77,331	2%	(139,273)	-4%
(4,634,991)	(4,162,626)	(4,263,927)	(472,365)	-11%	(371,063)	-9%	<b>Expenses</b>	(2,663,104)	(241,517)	-10%	(83,004)	-3%	(1,971,887)	(230,848)	-13%	(288,060)	-17%
(401,617)	(372,027)	(239,280)	(29,590)	-8%	(162,337)	-68%	Personnel Costs	(220,710)	21,257	9%	(93,192)	-73%	(180,907)	(50,847)	-39%	(69,145)	-62%
(833,851)	(844,765)	(840,966)	10,914	1%	7,115	1%	Utilities	(596,140)	23,235	4%	1,500	0%	(237,711)	(12,321)	-5%	5,616	2%
(144,568)	(122,880)	(111,215)	(21,688)	-18%	(33,354)	-30%	Fuel Costs	(93,612)	(24,312)	-35%	(16,861)	-22%	(50,956)	2,624	5%	(16,493)	-48%
(1,259,786)	(1,066,419)	(1,256,391)	(193,367)	-18%	(3,395)	0%	Supplies	(735,265)	(95,710)	-15%	63,262	8%	(524,522)	(97,658)	-23%	(66,657)	-15%
(665,855)	(519,369)	(562,932)	(146,486)	-28%	(102,923)	-18%	Repairs & Maintenance	(446,756)	(95,146)	-27%	(48,436)	-12%	(219,098)	(51,339)	-31%	(54,488)	-33%
(337,318)	(235,300)	(296,751)	(102,018)	-43%	(40,567)	-14%	Forestry Land Maint	-	1,600	100%	547	100%	(337,318)	(103,618)	-44%	(41,113)	-14%
(391,700)	(366,700)	(402,300)	(25,000)	-7%	10,600	3%	Insurance	(256,400)	(25,000)	-11%	8,500	3%	(135,300)	-	0%	2,100	2%
(228,228)	(221,650)	(211,317)	(6,578)	-3%	(16,911)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(228,228)	(6,578)	-3%	(16,911)	-8%
(242,695)	(184,600)	(227,919)	(58,095)	-31%	(14,777)	-6%	Credit Card Fees	(228,355)	(54,205)	-31%	(10,828)	-5%	(14,340)	(3,890)	-37%	(3,949)	-38%
(101,029)	(91,630)	(98,449)	(9,399)	-10%	(2,580)	-3%	Licenses Permits Fees	(42,154)	(2,404)	-6%	3,295	7%	(58,875)	(6,995)	-13%	(5,874)	-11%
(28,344)	(137,286)	(16,408)	108,942	79%	(11,936)	-73%	All other expenses	(43,711)	9,169	17%	9,210	17%	15,367	99,773	118%	(21,146)	58%
\$ (4,735,891)	\$ (5,889,000)	\$ (4,409,842)	\$ 1,153,109	20%	\$ (326,049)	7%	<b>Net Operating Result</b>	\$ 617,774	\$ 1,230,385	201%	\$ 122,504	-25%	\$ (5,353,665)	\$ (77,276)	-1%	\$ (448,553)	-9%
(16,786,781)	(15,764,820)	(15,706,487)	(1,021,961)	-6%	(1,080,294)	-7%	<i>Total Operating Costs</i>	(10,791,175)	(868,444)	-9%	(652,962)	-6%	(5,995,607)	(153,518)	-3%	(427,332)	-8%
11,877,000	11,877,000	11,718,000	-	0%	159,000	1%	<b>Assessment Revenue</b>						11,877,000	-	0%	159,000	1%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
5,889,000	5,889,000	6,372,000	-	0%	(483,000)	-8%	<b>Net, Operating Fund Portion</b>						5,889,000	-	0%	(483,000)	-8%
\$ 1,153,109	\$ -	\$ 1,962,158	\$ 1,153,109	NA	\$ (809,049)	-41%	<b>Net Result</b>	\$ 617,774	\$ 1,230,385	-201%	\$ 122,504	-25%	\$ 535,335	\$ (77,276)	13%	\$ (931,553)	64%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of **November 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (19,046)	\$ (34,684)	\$ (12,706)	\$ 15,638	45%	\$ (6,340)	-50%	<b>Private Amenities</b>	\$ 76,358	\$ 658	1%	\$ 162	0%	\$ (95,404)	\$ 14,980	14%	\$ (6,502)	-7%
(6,348)	(12,131)	(2,861)	5,783	48%	(3,487)	-122%	Trout Creek Rec Ctr	64,259	359	1%	(222)	0%	(70,607)	5,424	7%	(3,266)	-5%
1,781	(4,160)	5,752	5,941	143%	(3,972)	-69%	Aquatics	11,000	-	0%	(66)	-1%	(9,219)	5,941	39%	(3,906)	-74%
(5,513)	(5,034)	(2,439)	(479)	-10%	(3,074)	-126%	Beach Club Marina	8	8	0%	(47)	-85%	(5,521)	(487)	-10%	(3,207)	-121%
(1,624)	(1,813)	(2,562)	189	10%	939	37%	Tennis Center	-	-	0%	-	0%	(1,624)	189	10%	939	37%
(77)	(157)	(345)	81	51%	268	78%	Day Camps	-	-	0%	-	0%	(77)	81	51%	268	78%
(7,265)	(11,389)	(10,251)	4,124	36%	2,986	29%	Recreation Programs	1,092	292	36%	497	83%	(8,357)	3,832	31%	2,489	23%
<b>(367,515)</b>	<b>(352,944)</b>	<b>(315,002)</b>	<b>(14,571)</b>	<b>-4%</b>	<b>(52,513)</b>	<b>-17%</b>	<b>Public Amenities</b>	<b>148,297</b>	<b>2,209</b>	<b>2%</b>	<b>(31,362)</b>	<b>-17%</b>	<b>(515,812)</b>	<b>(16,780)</b>	<b>-3%</b>	<b>(21,151)</b>	<b>-4%</b>
(149,620)	(158,661)	(142,269)	9,041	6%	(7,351)	-5%	Downhill Ski	450	450	0%	(543)	-55%	(150,070)	8,591	5%	(6,808)	-5%
(57,632)	(45,751)	(54,326)	(11,881)	-26%	(3,306)	-6%	Cross Country Ski	2,673	2,673	0%	(20,058)	-88%	(60,305)	(14,554)	-32%	16,752	22%
(7,582)	(8,953)	2,327	1,371	15%	(9,909)	-426%	Snowplay	-	(3,000)	-100%	(5,437)	-100%	(7,582)	4,371	37%	(4,471)	-144%
(56,862)	(47,406)	(37,970)	(9,456)	-20%	(18,892)	-50%	Golf	2,929	2,429	486%	2,543	659%	(59,791)	(11,885)	-25%	(21,435)	-56%
(3,083)	(2,237)	(2,187)	(846)	-38%	(896)	-41%	Campground	-	-	0%	-	0%	(3,083)	(846)	-38%	(896)	-41%
(5,781)	(4,035)	(4,469)	(1,746)	-43%	(1,312)	-29%	Equestrian	(170)	(170)	0%	(170)	0%	(5,611)	(1,576)	-39%	(1,142)	-26%
(150)	-	(100)	(150)	0%	(50)	-50%	Bikeworks	-	-	0%	(325)	-100%	(150)	(150)	0%	275	65%
(7,037)	(7,972)	(10,323)	935	12%	3,286	32%	Trails	-	-	0%	-	0%	(7,037)	935	12%	3,286	32%
(52,668)	(51,428)	(45,149)	(1,240)	-2%	(7,519)	-17%	The Lodge	112,322	(8,678)	-7%	(13,800)	-11%	(164,990)	7,438	4%	6,281	4%
(1,459)	(1,061)	(199)	(398)	-37%	(1,260)	-634%	Summer Food and Bev	874	874	0%	874	0%	(2,333)	(1,272)	-120%	(2,134)	#####
(12,465)	(10,450)	(10,430)	(2,015)	-19%	(2,035)	-20%	Pizza on the Hill	21,927	1,327	6%	7,540	52%	(34,392)	(3,342)	-11%	(9,574)	-39%
(13,175)	(14,990)	(9,906)	1,815	12%	(3,269)	-33%	Alder Creek Café	7,292	6,304	638%	(1,986)	-21%	(20,466)	(4,488)	-28%	(1,283)	-7%
<b>(386,561)</b>	<b>(387,628)</b>	<b>(327,708)</b>	<b>1,067</b>	<b>0%</b>	<b>(58,853)</b>	<b>-18%</b>	<b>Amenities Total</b>	<b>224,656</b>	<b>2,868</b>	<b>1%</b>	<b>(31,200)</b>	<b>-12%</b>	<b>(611,216)</b>	<b>(1,800)</b>	<b>0%</b>	<b>(27,653)</b>	<b>-5%</b>
<b>(479,311)</b>	<b>(480,372)</b>	<b>(438,224)</b>	<b>1,061</b>	<b>0%</b>	<b>(41,088)</b>	<b>-9%</b>	<b>HOA &amp; Amenities</b>	<b>45,896</b>	<b>9,396</b>	<b>26%</b>	<b>86</b>	<b>0%</b>	<b>(525,207)</b>	<b>(8,335)</b>	<b>-2%</b>	<b>(41,174)</b>	<b>-9%</b>
(64,262)	(66,258)	(48,557)	1,996	3%	(15,704)	-32%	Support Services	-	-	0%	-	0%	(64,262)	1,996	3%	(15,704)	-32%
(35,013)	(48,957)	(44,037)	13,944	28%	9,024	20%	General	-	-	0%	-	0%	(50,642)	7,415	13%	18,628	27%
(43,456)	(44,221)	(35,183)	765	2%	(8,273)	-24%	Administration	15,630	6,530	72%	(9,604)	-38%	(59,079)	142	0%	(11,217)	-23%
(48,919)	(51,058)	(53,497)	2,139	4%	4,579	9%	Communications	15,623	623	4%	2,944	23%	(48,919)	2,139	4%	4,579	9%
(58,797)	(62,873)	(56,152)	4,076	6%	(2,645)	-5%	Information Tech	-	-	0%	-	0%	(58,971)	4,102	7%	(2,646)	-5%
(30,644)	(30,930)	(33,077)	286	1%	2,433	7%	Accounting	174	(26)	-13%	1	1%	(30,644)	286	1%	2,433	7%
(11,489)	(14,982)	(17,371)	3,493	23%	5,883	34%	Human Resources	-	-	0%	-	0%	(11,489)	3,493	23%	5,883	34%
(17,875)	(25,522)	(15,676)	7,647	30%	(2,198)	-14%	Architectural Standards	13,216	2,316	21%	7,101	116%	(24,705)	1,177	5%	(1,219)	-5%
(26,051)	(20,637)	(19,715)	(5,414)	-26%	(6,337)	-32%	Member Services	929	(371)	-29%	(632)	-40%	(18,803)	8,019	30%	(1,567)	-9%
(77,189)	(51,930)	(61,495)	(25,259)	-49%	(15,695)	-26%	Risk & Facility Admin	-	-	0%	-	0%	(26,051)	(5,414)	-26%	(6,337)	-32%
(65,618)	(63,004)	(53,464)	(2,614)	-4%	(12,153)	-23%	Forestry	325	325	0%	275	550%	(77,514)	(25,584)	-49%	(15,970)	-26%
							Maintenance	-	-	0%	-	0%	(65,618)	(2,614)	-4%	(12,153)	-23%
<b>\$ (865,872)</b>	<b>\$ (868,000)</b>	<b>\$ (765,931)</b>	<b>\$ 2,128</b>	<b>0%</b>	<b>\$ (99,941)</b>	<b>-13%</b>	<b>Net Operating Result</b>	<b>\$ 270,552</b>	<b>\$ 12,264</b>	<b>5%</b>	<b>\$ (31,114)</b>	<b>-10%</b>	<b>\$ (1,136,424)</b>	<b>\$ (10,136)</b>	<b>-1%</b>	<b>\$ (68,827)</b>	<b>-6%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the eleven months ending November 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ 441,764	\$ 211,516	\$ 336,171	\$ 230,248	109%	\$ 105,593	31%	<b>Private Amenities</b>	\$ 2,436,057	\$ 63,557	3%	\$ 107,703	5%	\$ (1,994,293)	\$ 166,691	8%	\$ (2,110)	0%
135,128	(24,139)	44,409	159,267	660%	90,720	204%	Trout Creek Rec Ctr	922,044	93,744	11%	68,727	8%	(786,916)	65,523	8%	21,992	3%
(10,216)	(68,040)	(41,038)	57,824	85%	30,822	75%	Aquatics	194,321	(44,679)	-19%	(8,042)	-4%	(204,537)	102,503	33%	38,864	16%
298,082	249,234	274,945	48,848	20%	23,138	8%	Beach Club Marina	686,296	55,296	9%	58,643	9%	(388,213)	(6,447)	-2%	(35,506)	-10%
1,297	57,828	52,997	(56,531)	-98%	(51,701)	-98%	Tennis Center	225,519	(31,481)	-12%	(27,955)	-11%	(224,222)	(25,050)	-13%	(23,746)	-12%
34,057	43,186	33,674	(9,129)	-21%	383	1%	Day Camps	224,715	(18,285)	-8%	18,864	9%	(190,658)	9,156	5%	(18,481)	-11%
(16,584)	(46,553)	(28,816)	29,969	64%	12,231	42%	Recreation Programs	183,163	8,963	5%	(2,534)	-1%	(199,747)	21,006	10%	14,766	7%
<b>176,009</b>	<b>(824,127)</b>	<b>159,099</b>	<b>1,000,136</b>	<b>121%</b>	<b>16,910</b>	<b>11%</b>	<b>Public Amenities</b>	<b>8,972,891</b>	<b>2,035,271</b>	<b>29%</b>	<b>667,762</b>	<b>8%</b>	<b>(8,796,882)</b>	<b>(1,035,135)</b>	<b>-13%</b>	<b>(650,852)</b>	<b>-8%</b>
653,453	27,115	431,947	626,338	2310%	221,506	51%	Downhill Ski	3,123,078	1,225,233	65%	368,191	13%	(2,469,625)	(598,895)	-32%	(146,684)	-6%
172,904	(26,613)	92,850	199,517	750%	80,054	86%	Cross Country Ski	913,722	373,722	69%	157,971	21%	(790,818)	(174,205)	-31%	(77,917)	-12%
136,062	(16,288)	128,554	152,350	935%	7,508	6%	Snowplay	248,919	141,919	133%	28,933	13%	(112,858)	10,430	8%	(21,425)	-23%
(220,718)	(107,955)	(74,307)	(112,763)	-104%	(146,411)	-197%	Golf	994,101	(175,399)	-15%	(124,468)	-11%	(1,214,819)	62,636	5%	(21,943)	-2%
(10,615)	(10,640)	(4,876)	25	0%	(5,739)	-118%	Campground	58,723	(5,739)	3%	(319)	-1%	(69,338)	(1,698)	-3%	(5,420)	-8%
(96,118)	(76,166)	(75,358)	(19,952)	-26%	(20,760)	-28%	Equestrian	196,102	(9,898)	-5%	9,322	5%	(292,220)	(10,054)	-4%	(30,082)	-11%
(2,507)	7,000	(7,325)	(9,507)	-136%	4,817	66%	Bikeworks	108,036	13,036	14%	21,337	25%	(110,544)	(22,544)	-26%	(16,520)	-18%
(97,629)	(144,123)	(101,920)	46,494	32%	4,291	4%	Trails	199	(801)	-80%	(108)	-35%	(97,828)	47,295	33%	4,400	4%
(63,854)	(191,756)	(67,959)	127,902	67%	4,105	6%	The Lodge	2,264,736	281,736	14%	140,442	7%	(2,328,590)	(153,834)	-7%	(136,337)	-6%
(129,701)	(124,447)	(85,876)	(5,254)	-4%	(43,825)	-51%	Summer Food and Bev	238,767	(27,233)	-10%	10,775	5%	(368,468)	21,979	6%	(54,601)	-17%
(64,656)	(72,381)	(32,343)	7,725	11%	(32,312)	-100%	Pizza on the Hill	474,432	48,532	11%	5,136	1%	(539,087)	(40,806)	-8%	(37,449)	-7%
(100,611)	(87,873)	(44,287)	(12,738)	-14%	(56,324)	-127%	Alder Creek Café	352,076	162,701	86%	50,551	17%	(452,687)	(175,439)	-63%	(106,875)	-31%
<b>617,774</b>	<b>(612,611)</b>	<b>495,270</b>	<b>1,230,385</b>	<b>201%</b>	<b>122,504</b>	<b>25%</b>	<b>Amenities Total</b>	<b>11,408,948</b>	<b>2,098,828</b>	<b>23%</b>	<b>775,465</b>	<b>7%</b>	<b>(10,791,175)</b>	<b>(868,444)</b>	<b>-9%</b>	<b>(652,962)</b>	<b>-6%</b>
<b>(5,353,665)</b>	<b>(5,276,389)</b>	<b>(4,905,112)</b>	<b>(77,276)</b>	<b>-1%</b>	<b>(448,553)</b>	<b>-9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>641,942</b>	<b>76,242</b>	<b>13%</b>	<b>(21,221)</b>	<b>-3%</b>	<b>(5,995,607)</b>	<b>(153,518)</b>	<b>-3%</b>	<b>(427,332)</b>	<b>-8%</b>
(773,080)	(729,074)	(631,344)	(44,006)	-6%	(141,737)	-22%	General	-	-	0%	-	0%	(773,080)	(44,006)	-6%	(141,737)	-22%
(546,675)	(496,479)	(466,808)	(50,196)	-10%	(79,866)	-17%	Administration	244,156	64,156	36%	(52,711)	-18%	(790,831)	(114,352)	-17%	(27,156)	-4%
(380,641)	(381,575)	(398,995)	934	0%	18,354	5%	Communications	172,047	(16,953)	-9%	12,922	8%	(552,689)	17,886	3%	5,432	1%
(564,062)	(557,613)	(555,087)	(6,449)	-1%	(8,976)	-2%	Information Tech	-	-	0%	-	0%	(564,062)	(6,449)	-1%	(8,976)	-2%
(640,004)	(704,464)	(647,075)	64,460	9%	7,071	1%	Accounting	5,651	2,951	109%	894	19%	(645,655)	61,509	9%	6,178	1%
(327,974)	(284,751)	(263,399)	(43,223)	-15%	(64,575)	-25%	Human Resources	-	-	0%	-	0%	(327,974)	(43,223)	-15%	(64,575)	-25%
(117,700)	(143,674)	(142,997)	25,974	18%	25,297	18%	Architectural Standards	162,507	3,907	2%	49,840	44%	(280,207)	22,067	7%	(24,543)	-10%
(183,107)	(239,441)	(167,141)	56,334	24%	(15,965)	-10%	Member Services	31,955	1,555	5%	(1,979)	-6%	(215,061)	54,780	20%	(13,986)	-7%
(252,410)	(235,008)	(213,948)	(17,402)	-7%	(38,462)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(252,410)	(17,402)	-7%	(38,462)	-18%
(912,129)	(797,933)	(812,156)	(114,196)	-14%	(99,973)	-12%	Forestry	25,626	20,626	413%	(30,187)	-54%	(937,755)	(134,822)	-17%	(69,785)	-8%
(655,882)	(706,377)	(606,160)	50,495	7%	(49,722)	-8%	Maintenance	-	-	0%	-	0%	(655,882)	50,495	7%	(49,722)	-8%
<b>\$ (4,735,891)</b>	<b>\$ (5,889,000)</b>	<b>\$ (4,409,842)</b>	<b>\$ 1,153,109</b>	<b>20%</b>	<b>\$ (326,049)</b>	<b>-7%</b>	<b>Net Operating Result</b>	<b>\$ 12,050,890</b>	<b>\$ 2,175,070</b>	<b>22%</b>	<b>\$ 754,245</b>	<b>7%</b>	<b>\$ (16,786,781)</b>	<b>\$ (1,021,961)</b>	<b>-6%</b>	<b>\$ (1,080,294)</b>	<b>-7%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Department	Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	<b>Private Amenities</b>	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
<b>1,242,439</b>	<b>160,756</b>	<b>1,011,941</b>	<b>1,081,683</b>	<b>673%</b>	<b>230,498</b>	<b>23%</b>	<b>Public Amenities</b>	<b>5,246,366</b>	<b>2,018,634</b>	<b>63%</b>	<b>650,213</b>	<b>14%</b>	<b>(4,003,927)</b>	<b>(936,951)</b>	<b>-31%</b>	<b>(419,715)</b>	<b>-12%</b>
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
<b>1,183,312</b>	<b>(1,068)</b>	<b>917,199</b>	<b>1,184,380</b>	<b>#####</b>	<b>266,113</b>	<b>29%</b>	<b>Amenities Total</b>	<b>5,555,001</b>	<b>2,054,869</b>	<b>59%</b>	<b>664,934</b>	<b>14%</b>	<b>(4,371,688)</b>	<b>(870,488)</b>	<b>-25%</b>	<b>(398,821)</b>	<b>-10%</b>
<b>(1,773,761)</b>	<b>(1,738,932)</b>	<b>(1,597,248)</b>	<b>(34,829)</b>	<b>-2%</b>	<b>(176,513)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>219,537</b>	<b>10,137</b>	<b>5%</b>	<b>(1,633)</b>	<b>-1%</b>	<b>(1,993,298)</b>	<b>(44,966)</b>	<b>-2%</b>	<b>(174,879)</b>	<b>-10%</b>
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
<b>\$ (590,449)</b>	<b>\$ (1,740,000)</b>	<b>\$ (680,049)</b>	<b>\$ 1,149,551</b>	<b>66%</b>	<b>\$ 89,601</b>	<b>13%</b>	<b>Net Operating Result</b>	<b>\$ 5,774,537</b>	<b>\$ 2,065,005</b>	<b>56%</b>	<b>\$ 663,301</b>	<b>13%</b>	<b>\$ (6,364,986)</b>	<b>\$ (915,454)</b>	<b>-17%</b>	<b>\$ (573,700)</b>	<b>-10%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Summer Months (May-Oct) 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 519,937	\$ 408,024	\$ 443,619	\$ 111,913	27%	\$ 76,318	17%	<b>Private Amenities</b>	\$ 2,051,064	\$ 26,664	1%	\$ 92,821	5%	\$ (1,531,127)	\$ 85,249	5%	\$ (16,503)	-1%
101,401	61,476	83,232	39,925	65%	18,169	22%	Trout Creek Rec Ctr	544,496	7,096	1%	11,703	2%	(443,095)	32,829	7%	6,466	1%
(18,133)	(29,829)	(49,837)	11,696	39%	31,704	64%	Aquatics	125,152	(58,848)	-32%	(17,752)	-12%	(143,285)	70,544	33%	49,455	26%
338,627	274,424	285,679	64,203	23%	52,948	19%	Beach Club Marina	700,389	69,389	11%	77,061	12%	(361,762)	(5,186)	-1%	(24,114)	-7%
58,081	65,473	80,950	(7,392)	-11%	(22,869)	-28%	Tennis Center	274,316	17,316	7%	3,717	1%	(216,235)	(24,708)	-13%	(26,587)	-14%
35,234	44,533	36,739	(9,299)	-21%	(1,505)	-4%	Day Camps	224,640	(18,360)	-8%	18,909	9%	(189,406)	9,061	5%	(20,414)	-12%
4,727	(8,053)	6,855	12,780	159%	(2,128)	-31%	Recreation Programs	182,071	10,071	6%	(818)	0%	(177,344)	2,709	2%	(1,310)	-1%
<b>(698,915)</b>	<b>(631,939)</b>	<b>(537,840)</b>	<b>(66,976)</b>	<b>-11%</b>	<b>(161,075)</b>	<b>-30%</b>	<b>Public Amenities</b>	<b>3,578,228</b>	<b>14,428</b>	<b>0%</b>	<b>48,911</b>	<b>1%</b>	<b>(4,277,143)</b>	<b>(81,404)</b>	<b>-2%</b>	<b>(209,986)</b>	<b>-5%</b>
(341,293)	(344,603)	(425,080)	3,310	1%	83,787	20%	Downhill Ski	3,069	3,069	0%	(1,932)	-39%	(344,362)	241	0%	85,718	20%
(131,404)	(106,511)	(89,741)	(24,893)	-23%	(41,663)	-46%	Cross Country Ski	462	462	0%	(330)	-42%	(131,866)	(25,355)	-24%	(41,333)	-46%
(13,343)	(13,652)	(2,192)	309	2%	(11,151)	-509%	Snowplay	-	-	0%	-	0%	(13,343)	309	2%	(11,151)	-509%
7,995	137,983	143,880	(129,988)	-94%	(135,884)	-94%	Golf	989,791	(177,209)	-15%	(124,201)	-11%	(981,795)	47,222	5%	(11,683)	-1%
2,220	545	4,719	1,675	307%	(2,499)	-53%	Campground	58,723	1,723	3%	(319)	-1%	(56,503)	(48)	0%	(2,180)	-4%
(69,172)	(53,781)	(49,378)	(15,391)	-29%	(19,795)	-40%	Equestrian	195,952	(10,048)	-5%	9,172	5%	(265,124)	(5,343)	-2%	(28,966)	-12%
178	7,000	(7,225)	(6,822)	-97%	7,403	102%	Bikeworks	108,036	13,036	14%	21,662	25%	(107,858)	(19,858)	-23%	(14,259)	-15%
(73,208)	(114,521)	(83,694)	41,313	36%	10,486	13%	Trails	199	(801)	-80%	(108)	-35%	(73,407)	42,114	36%	10,594	13%
123,158	51,946	101,250	71,212	137%	21,908	22%	The Lodge	1,492,572	131,572	10%	115,795	8%	(1,369,415)	(60,361)	-5%	(93,888)	-7%
(123,926)	(119,092)	(85,656)	(4,834)	-4%	(38,270)	-45%	Summer Food and Bev	237,893	(28,107)	-11%	9,901	4%	(361,819)	23,273	6%	(48,172)	-15%
(25,405)	(16,722)	(1,327)	(8,683)	-52%	(24,078)	#####	Pizza on the Hill	321,131	10,331	3%	(7,558)	-2%	(346,535)	(19,013)	-6%	(16,520)	-5%
(54,714)	(60,531)	(43,397)	5,817	10%	(11,317)	-26%	Alder Creek Café	170,400	70,400	70%	26,828	19%	(225,114)	(64,583)	-40%	(38,146)	-20%
<b>(178,978)</b>	<b>(223,915)</b>	<b>(94,221)</b>	<b>44,937</b>	<b>20%</b>	<b>(84,757)</b>	<b>-90%</b>	<b>Amenities Total</b>	<b>5,629,292</b>	<b>41,092</b>	<b>1%</b>	<b>141,732</b>	<b>3%</b>	<b>(5,808,270)</b>	<b>3,845</b>	<b>0%</b>	<b>(226,488)</b>	<b>-4%</b>
<b>(3,100,593)</b>	<b>(3,057,085)</b>	<b>(2,869,640)</b>	<b>(43,508)</b>	<b>-1%</b>	<b>(230,953)</b>	<b>-8%</b>	<b>HOA &amp; Amenities</b>	<b>376,509</b>	<b>56,709</b>	<b>18%</b>	<b>(19,674)</b>	<b>-5%</b>	<b>(3,477,102)</b>	<b>(100,217)</b>	<b>-3%</b>	<b>(211,279)</b>	<b>-6%</b>
(406,738)	(397,818)	(341,109)	(8,920)	-2%	(65,629)	-19%	Support Services	-	-	0%	-	0%	(406,738)	(8,920)	-2%	(65,629)	-19%
(415,163)	(292,451)	(308,269)	(122,712)	-42%	(106,894)	-35%	General	-	-	0%	-	0%	(514,142)	(138,991)	-37%	(69,566)	-16%
(206,357)	(191,989)	(215,360)	(14,368)	-7%	9,003	4%	Administration	98,979	16,279	20%	(37,328)	-27%	(313,584)	(11,595)	-4%	2,049	1%
(312,873)	(301,250)	(298,627)	(11,623)	-4%	(14,247)	-5%	Communications	107,227	(2,773)	-3%	6,954	7%	(312,873)	(11,623)	-4%	(14,247)	-5%
(344,886)	(387,499)	(346,942)	42,613	11%	2,056	1%	Information Tech	-	-	0%	-	0%	(348,241)	40,858	11%	1,525	0%
(200,771)	(152,241)	(132,716)	(48,530)	-32%	(68,054)	-51%	Accounting	3,355	1,755	110%	531	19%	(200,771)	(48,530)	-32%	(68,054)	-51%
(45,400)	(72,029)	(77,926)	26,629	37%	32,526	42%	Human Resources	-	-	0%	-	0%	(160,496)	8,933	5%	(9,661)	-6%
(93,518)	(126,535)	(83,783)	33,017	26%	(9,735)	-12%	Architectural Standards	115,096	17,696	18%	42,187	58%	(120,069)	29,566	20%	(8,180)	-7%
(140,736)	(128,459)	(121,136)	(12,277)	-10%	(19,600)	-16%	Member Services	26,551	3,451	15%	(1,555)	-6%	(140,736)	(12,277)	-10%	(19,600)	-16%
(579,370)	(627,328)	(626,172)	47,958	8%	46,801	7%	Risk & Facility Admin	-	-	0%	-	0%	(604,672)	27,656	4%	77,264	11%
(354,781)	(379,486)	(317,600)	24,705	7%	(37,181)	-12%	Forestry	25,301	20,301	406%	(30,462)	-55%	(354,781)	24,705	7%	(37,181)	-12%
							Maintenance	-	-	0%	-	0%					
<b>\$ (3,279,571)</b>	<b>\$ (3,281,000)</b>	<b>\$ (2,963,861)</b>	<b>\$ 1,429</b>	<b>0%</b>	<b>\$ (315,709)</b>	<b>-11%</b>	<b>Net Operating Result</b>	<b>\$ 6,005,801</b>	<b>\$ 97,801</b>	<b>2%</b>	<b>\$ 122,058</b>	<b>2%</b>	<b>\$ (9,285,371)</b>	<b>\$ (96,371)</b>	<b>-1%</b>	<b>\$ (437,767)</b>	<b>-5%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the One Winter Month (Nov) 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
\$			Amount	Pctg	Amount	Pctg	\$	Amount	Pctg	Amount	Pctg	\$	Amount	Pctg	Amount	Pctg	
<b>(19,046)</b>	<b>(34,684)</b>	<b>(12,706)</b>	<b>15,638</b>	<b>45%</b>	<b>(6,340)</b>	<b>-50%</b>	<b>Private Amenities</b>	<b>76,358</b>	<b>658</b>	<b>1%</b>	<b>162</b>	<b>0%</b>	<b>(95,404)</b>	<b>14,980</b>	<b>14%</b>	<b>(6,502)</b>	<b>-7%</b>
(6,348)	(12,131)	(2,861)	5,783	48%	(3,487)	-122%	Trout Creek Rec Ctr	64,259	359	1%	(222)	0%	(70,607)	5,424	7%	(3,266)	-5%
1,781	(4,160)	5,752	5,941	143%	(3,972)	-69%	Aquatics	11,000	-	0%	(66)	-1%	(9,219)	5,941	39%	(3,906)	-74%
(5,513)	(5,034)	(2,439)	(479)	-10%	(3,074)	-126%	Beach Club Marina	8	8	0%	(47)	-85%	(5,521)	(487)	-10%	(3,207)	-121%
(1,624)	(1,813)	(2,562)	189	10%	939	37%	Tennis Center	-	-	0%	-	0%	(1,624)	189	10%	939	37%
(77)	(157)	(345)	81	51%	268	78%	Day Camps	-	-	0%	-	0%	(77)	81	51%	268	78%
(7,265)	(11,389)	(10,251)	4,124	36%	2,986	29%	Recreation Programs	1,092	292	36%	497	83%	(8,357)	3,832	31%	2,489	23%
<b>(367,515)</b>	<b>(352,944)</b>	<b>(315,002)</b>	<b>(14,571)</b>	<b>-4%</b>	<b>(52,513)</b>	<b>-17%</b>	<b>Public Amenities</b>	<b>148,297</b>	<b>2,209</b>	<b>2%</b>	<b>(31,362)</b>	<b>-17%</b>	<b>(515,812)</b>	<b>(16,780)</b>	<b>-3%</b>	<b>(21,151)</b>	<b>-4%</b>
(149,620)	(158,661)	(142,269)	9,041	6%	(7,351)	-5%	Downhill Ski	450	450	0%	(543)	-55%	(150,070)	8,591	5%	(6,808)	-5%
(57,632)	(45,751)	(54,326)	(11,881)	-26%	(3,306)	-6%	Cross Country Ski	2,673	2,673	0%	(20,058)	-88%	(60,305)	(14,554)	-32%	16,752	22%
(7,582)	(8,953)	2,327	1,371	15%	(9,909)	-426%	Snowplay	-	(3,000)	-100%	(5,437)	-100%	(7,582)	4,371	37%	(4,471)	-144%
(56,862)	(47,406)	(37,970)	(9,456)	-20%	(18,892)	-50%	Golf	2,929	2,429	486%	2,543	659%	(59,791)	(11,885)	-25%	(21,435)	-56%
(3,083)	(2,237)	(2,187)	(846)	-38%	(896)	-41%	Campground	-	-	0%	-	0%	(3,083)	(846)	-38%	(896)	-41%
(5,781)	(4,035)	(4,469)	(1,746)	-43%	(1,312)	-29%	Equestrian	(170)	(170)	0%	(170)	0%	(5,611)	(1,576)	-39%	(1,142)	-26%
(150)	-	(100)	(150)	#####	(50)	-50%	Bikeworks	-	-	0%	(325)	-100%	(150)	(150)	#####	275	65%
(7,037)	(7,972)	(10,323)	935	12%	3,286	32%	Trails	-	-	0%	-	0%	(7,037)	935	12%	3,286	32%
(52,668)	(51,428)	(45,149)	(1,240)	-2%	(7,519)	-17%	The Lodge	112,322	(8,678)	-7%	(13,800)	-11%	(164,990)	7,438	4%	6,281	4%
(1,459)	(1,061)	(199)	(398)	-37%	(1,260)	-634%	Summer Food and Bev	874	874	0%	874	0%	(2,333)	(1,272)	-120%	(2,134)	#####
(12,465)	(10,450)	(10,430)	(2,015)	-19%	(2,035)	-20%	Pizza on the Hill	21,927	1,327	6%	7,540	52%	(34,392)	(3,342)	-11%	(9,574)	-39%
(13,175)	(14,990)	(9,906)	1,815	12%	(3,269)	-33%	Alder Creek Café	7,292	6,304	638%	(1,986)	-21%	(20,466)	(4,488)	-28%	(1,283)	-7%
<b>(386,561)</b>	<b>(387,628)</b>	<b>(327,708)</b>	<b>1,067</b>	<b>0%</b>	<b>(58,853)</b>	<b>-18%</b>	<b>Amenities Total</b>	<b>224,656</b>	<b>2,868</b>	<b>1%</b>	<b>(31,200)</b>	<b>-12%</b>	<b>(611,216)</b>	<b>(1,800)</b>	<b>0%</b>	<b>(27,653)</b>	<b>-5%</b>
<b>(479,311)</b>	<b>(480,372)</b>	<b>(438,224)</b>	<b>1,061</b>	<b>0%</b>	<b>(41,088)</b>	<b>-9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>45,896</b>	<b>9,396</b>	<b>26%</b>	<b>86</b>	<b>0%</b>	<b>(525,207)</b>	<b>(8,335)</b>	<b>-2%</b>	<b>(41,174)</b>	<b>-9%</b>
(64,262)	(66,258)	(48,557)	1,996	3%	(15,704)	-32%	General	-	-	0%	-	0%	(64,262)	1,996	3%	(15,704)	-32%
(35,013)	(48,957)	(44,037)	13,944	28%	9,024	20%	Administration	15,630	6,530	72%	(9,604)	-38%	(50,642)	7,415	13%	18,628	27%
(43,456)	(44,221)	(35,183)	765	2%	(8,273)	-24%	Communications	15,623	623	4%	2,944	23%	(59,079)	142	0%	(11,217)	-23%
(48,919)	(51,058)	(53,497)	2,139	4%	4,579	9%	Information Tech	-	-	0%	-	0%	(48,919)	2,139	4%	4,579	9%
(58,797)	(62,873)	(56,152)	4,076	6%	(2,645)	-5%	Accounting	174	(26)	-13%	1	1%	(58,971)	4,102	7%	(2,646)	-5%
(30,644)	(30,930)	(33,077)	286	1%	2,433	7%	Human Resources	-	-	0%	-	0%	(30,644)	286	1%	2,433	7%
(11,489)	(14,982)	(17,371)	3,493	23%	5,883	34%	Architectural Standards	13,216	2,316	21%	7,101	116%	(24,705)	1,177	5%	(1,219)	-5%
(17,875)	(25,522)	(15,676)	7,647	30%	(2,198)	-14%	Member Services	929	(371)	-29%	(632)	-40%	(18,803)	8,019	30%	(1,567)	-9%
(26,051)	(20,637)	(19,715)	(5,414)	-26%	(6,337)	-32%	Risk & Facility Admin	-	-	0%	-	0%	(26,051)	(5,414)	-26%	(6,337)	-32%
(77,189)	(51,930)	(61,495)	(25,259)	-49%	(15,695)	-26%	Forestry	325	325	0%	275	550%	(77,514)	(25,584)	-49%	(15,970)	-26%
(65,618)	(63,004)	(53,464)	(2,614)	-4%	(12,153)	-23%	Maintenance	-	-	0%	-	0%	(65,618)	(2,614)	-4%	(12,153)	-23%
<b>\$ (865,872)</b>	<b>\$ (868,000)</b>	<b>\$ (765,931)</b>	<b>\$ 2,128</b>	<b>0%</b>	<b>\$ (99,941)</b>	<b>-13%</b>	<b>Net Operating Result</b>	<b>\$ 270,552</b>	<b>\$ 12,264</b>	<b>5%</b>	<b>\$ (31,114)</b>	<b>-10%</b>	<b>\$ (1,136,424)</b>	<b>\$ (10,136)</b>	<b>-1%</b>	<b>\$ (68,827)</b>	<b>-6%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	<b>Private Amenities</b>	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
<b>1,291,289</b>	<b>(229,827)</b>	<b>1,257,502</b>	<b>1,521,116</b>	<b>662%</b>	<b>33,787</b>	<b>3%</b>	<b>Public Amenities</b>	<b>6,755,439</b>	<b>2,673,407</b>	<b>65%</b>	<b>486,346</b>	<b>8%</b>	<b>(5,464,150)</b>	<b>(1,152,291)</b>	<b>-27%</b>	<b>(452,560)</b>	<b>-9%</b>
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	#####	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
<b>1,228,843</b>	<b>(419,916)</b>	<b>1,157,123</b>	<b>1,648,759</b>	<b>393%</b>	<b>71,720</b>	<b>6%</b>	<b>Amenities Total</b>	<b>7,235,728</b>	<b>2,714,996</b>	<b>60%</b>	<b>503,883</b>	<b>7%</b>	<b>(6,006,885)</b>	<b>(1,066,237)</b>	<b>-22%</b>	<b>(432,163)</b>	<b>-8%</b>
<b>(2,678,991)</b>	<b>(2,671,084)</b>	<b>(2,520,523)</b>	<b>(7,907)</b>	<b>0%</b>	<b>(158,468)</b>	<b>-6%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>314,862</b>	<b>35,062</b>	<b>13%</b>	<b>29,298</b>	<b>10%</b>	<b>(2,993,853)</b>	<b>(42,969)</b>	<b>-1%</b>	<b>(187,766)</b>	<b>-7%</b>
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
<b>\$ (1,450,148)</b>	<b>\$ (3,091,000)</b>	<b>\$ (1,363,400)</b>	<b>\$ 1,640,852</b>	<b>53%</b>	<b>\$ (86,748)</b>	<b>-6%</b>	<b>Net Operating Result</b>	<b>\$ 7,550,590</b>	<b>\$ 2,750,058</b>	<b>57%</b>	<b>\$ 533,181</b>	<b>8%</b>	<b>\$ (9,000,738)</b>	<b>\$ (1,109,206)</b>	<b>-14%</b>	<b>\$ (619,929)</b>	<b>-7%</b>

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the eleven months ending November 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ 441,764</b>	<b>\$ 211,516</b>	<b>\$ 336,171</b>	<b>\$ 230,248</b>	<b>109%</b>	<b>\$ 105,593</b>	<b>31%</b>	<b>Private Amenities</b>	<b>\$ 68.25</b>	<b>\$ 32.68</b>	<b>\$ 51.93</b>	<b>\$ 36</b>	<b>109%</b>	<b>\$ 16</b>	<b>31%</b>
135,128	(24,139)	44,409	159,267	660%	90,720	204%	Trout Creek Rec Ctg	20.88	(3.73)	6.86	25	660%	14	204%
(10,216)	(68,040)	(41,038)	57,824	85%	30,822	75%	Aquatics	(1.58)	(10.51)	(6.34)	9	85%	5	75%
298,082	249,234	274,945	48,848	20%	23,138	8%	Beach Club Marina	46.05	38.50	42.48	8	20%	4	8%
1,297	57,828	52,997	(56,531)	-98%	(51,701)	-98%	Tennis Center	0.20	8.93	8.19	(9)	-98%	(8)	-98%
34,057	43,186	33,674	(9,129)	-21%	383	1%	Day Camps	5.26	6.67	5.20	(1)	-21%	0	1%
(16,584)	(46,553)	(28,816)	29,969	64%	12,231	42%	Recreation Programs	(2.56)	(7.19)	(4.45)	5	64%	2	42%
<b>176,009</b>	<b>(824,127)</b>	<b>159,099</b>	<b>1,000,136</b>	<b>121%</b>	<b>16,910</b>	<b>11%</b>	<b>Public Amenities</b>	<b>\$ 27.19</b>	<b>\$ (127.32)</b>	<b>\$ 24.58</b>	<b>155</b>	<b>121%</b>	<b>3</b>	<b>11%</b>
653,453	27,115	431,947	626,338	2310%	221,506	51%	Downhill Ski	100.95	4.19	66.73	97	2310%	34	51%
172,904	(26,613)	92,850	199,517	750%	80,054	86%	Cross Country Ski	26.71	(4.11)	14.34	31	750%	12	86%
136,062	(16,288)	128,554	152,350	935%	7,508	6%	Snowplay	21.02	(2.52)	19.86	24	935%	1	6%
(220,718)	(107,955)	(74,307)	(112,763)	-104%	(146,411)	-197%	Golf	(34.10)	(16.68)	(11.48)	(17)	-104%	(23)	-197%
(10,615)	(10,640)	(4,876)	25	0%	(5,739)	-118%	Campground	(1.64)	(1.64)	(0.75)	0	0%	(1)	-118%
(96,118)	(76,166)	(75,358)	(19,952)	-26%	(20,760)	-28%	Equestrian	(14.85)	(11.77)	(11.64)	(3)	-26%	(3)	-28%
(2,507)	7,000	(7,325)	(9,507)	-136%	4,817	66%	Bikeworks	(0.39)	1.08	(1.13)	(1)	-136%	1	66%
(97,629)	(144,123)	(101,920)	46,494	32%	4,291	4%	Trails	(15.08)	(22.27)	(15.75)	7	32%	1	4%
(63,854)	(191,756)	(67,959)	127,902	67%	4,105	6%	The Lodge	(9.86)	(29.62)	(10.50)	20	67%	1	6%
(129,701)	(124,447)	(85,876)	(5,254)	-4%	(43,825)	-51%	Summer Food and Bev	(20.04)	(19.23)	(13.27)	(1)	-4%	(7)	-51%
(64,656)	(72,381)	(32,343)	7,725	11%	(32,312)	-100%	Pizza on the Hill	(9.99)	(11.18)	(5.00)	1	11%	(5)	-100%
(100,611)	(87,873)	(44,287)	(12,738)	-14%	(56,324)	-127%	Alder Creek Café	(15.54)	(13.58)	(6.84)	(2)	-14%	(9)	-127%
<b>617,774</b>	<b>(612,611)</b>	<b>495,270</b>	<b>1,230,385</b>	<b>201%</b>	<b>122,504</b>	<b>25%</b>	<b>Amenities Total</b>	<b>\$ 95.44</b>	<b>\$ (94.64)</b>	<b>\$ 76.51</b>	<b>190</b>	<b>201%</b>	<b>19</b>	<b>25%</b>
<b>(5,353,665)</b>	<b>(5,276,389)</b>	<b>(4,905,112)</b>	<b>(77,276)</b>	<b>-1%</b>	<b>(448,553)</b>	<b>-9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (827.08)</b>	<b>\$ (815.14)</b>	<b>\$ (757.78)</b>	<b>(12)</b>	<b>-1%</b>	<b>(69)</b>	<b>-9%</b>
(773,080)	(729,074)	(631,344)	(44,006)	-6%	(141,737)	-22%	General	(119.43)	(112.63)	(97.53)	(7)	-6%	(22)	-22%
(546,675)	(496,479)	(466,808)	(50,196)	-10%	(79,866)	-17%	Administration	(84.45)	(76.70)	(72.12)	(8)	-10%	(12)	-17%
(380,641)	(381,575)	(398,995)	934	0%	18,354	5%	Communications	(58.80)	(58.95)	(61.64)	0	0%	3	5%
(564,062)	(557,613)	(555,087)	(6,449)	-1%	(8,976)	-2%	Information Tech	(87.14)	(86.14)	(85.75)	(1)	-1%	(1)	-2%
(640,004)	(704,464)	(647,075)	64,460	9%	7,071	1%	Accounting	(98.87)	(108.83)	(99.97)	10	9%	1	1%
(327,974)	(284,751)	(263,399)	(43,223)	-15%	(64,575)	-25%	Human Resources	(50.67)	(43.99)	(40.69)	(7)	-15%	(10)	-25%
(117,700)	(143,674)	(142,997)	25,974	18%	25,297	18%	Architectural Standards	(18.18)	(22.20)	(22.09)	4	18%	4	18%
(183,107)	(239,441)	(167,141)	56,334	24%	(15,965)	-10%	Member Services	(28.29)	(36.99)	(25.82)	9	24%	(2)	-10%
(252,410)	(235,008)	(213,948)	(17,402)	-7%	(38,462)	-18%	Risk & Facility Admin	(38.99)	(36.31)	(33.05)	(3)	-7%	(6)	-18%
(912,129)	(797,933)	(812,156)	(114,196)	-14%	(99,973)	-12%	Forestry	(140.91)	(123.27)	(125.47)	(18)	-14%	(15)	-12%
(655,882)	(706,377)	(606,160)	50,495	7%	(49,722)	-8%	Maintenance	(101.33)	(109.13)	(93.64)	8	7%	(8)	-8%
<b>\$ (4,735,891)</b>	<b>\$ (5,889,000)</b>	<b>\$ (4,409,842)</b>	<b>\$ 1,153,109</b>	<b>20%</b>	<b>\$ (326,049)</b>	<b>7%</b>	<b>Net Operating Result</b>	<b>\$ (731.64)</b>	<b>\$ (909.78)</b>	<b>\$ (681.27)</b>	<b>\$ 178.14</b>	<b>20%</b>	<b>\$ (50.37)</b>	<b>-7%</b>



**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of **November 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>1,521</b>	<b>1,942</b>	<b>1,713</b>	<b>421</b>	<b>22%</b>	<b>192</b>	<b>11%</b>	<b>Private Amenities</b>	<b>40,494</b>	<b>54,662</b>	<b>49,888</b>	<b>14,168</b>	<b>26%</b>	<b>9,394</b>	<b>19%</b>
1,381	1,716	1,408	335	20%	27	2%	Trout Creek Rec Ctr	14,678	19,138	15,758	4,460	23%	1,080	7%
-	-	-	-	0%	-	0%	Aquatics	3,119	8,187	6,574	5,067	62%	3,455	53%
-	-	-	-	0%	-	0%	Beach Club Marina	8,729	9,913	9,889	1,184	12%	1,159	12%
-	-	-	-	0%	-	0%	Tennis Center	3,332	3,818	3,738	486	13%	407	11%
-	2	-	2	100%	-	0%	Day Camps	6,866	9,281	8,553	2,416	26%	1,687	20%
140	224	305	84	37%	165	54%	Recreation Programs	3,770	4,325	5,375	555	13%	1,606	30%
<b>7,300</b>	<b>6,630</b>	<b>7,769</b>	<b>(671)</b>	<b>-10%</b>	<b>469</b>	<b>6%</b>	<b>Public Amenities</b>	<b>191,994</b>	<b>169,070</b>	<b>191,639</b>	<b>(22,924)</b>	<b>-14%</b>	<b>(355)</b>	<b>0%</b>
1,531	1,388	1,315	(142)	-10%	(216)	-16%	Downhill Ski Area	56,786	39,711	51,266	(17,075)	-43%	(5,521)	-11%
840	80	1,788	(760)	-950%	948	53%	Cross Country Ski Area	17,135	10,123	16,594	(7,012)	-69%	(541)	-3%
164	275	82	111	40%	(82)	-99%	Snowplay - Total Tubers	2,549	3,465	2,703	916	26%	154	6%
8	120	11	112	93%	2	23%	Golf Operations	8,943	11,112	10,214	2,169	20%	1,271	12%
431	631	381	200	32%	(50)	-13%	Golf Maintenance	21,777	25,706	23,470	3,929	15%	1,693	7%
-	-	-	-	0%	-	0%	Campground	663	808	848	145	18%	185	22%
24	-	6	(24)	0%	(18)	-292%	Equestrian	4,741	5,786	5,067	1,045	18%	325	6%
-	-	-	-	0%	-	0%	Bikeworks	1,064	991	1,207	(73)	-7%	143	12%
19	-	104	(19)	0%	85	82%	Trails	3,230	2,985	1,771	(245)	-8%	(1,459)	-82%
3,194	3,345	3,282	150	4%	88	3%	The Lodge	46,145	40,008	46,130	(6,137)	-15%	(15)	0%
-	-	-	-	0%	-	0%	Summer Food and Bev	8,475	11,540	10,566	3,065	27%	2,090	20%
709	407	362	(301)	-74%	(346)	-96%	Pizza on the Hill	10,460	10,414	11,139	(46)	0%	679	6%
381	383	438	3	1%	58	13%	Alder Creek Café	10,025	6,420	10,665	(3,606)	-56%	640	6%
<b>8,822</b>	<b>8,572</b>	<b>9,482</b>	<b>(250)</b>	<b>-3%</b>	<b>660</b>	<b>7%</b>	<b>Amenities Total</b>	<b>232,488</b>	<b>223,732</b>	<b>241,527</b>	<b>(8,756)</b>	<b>-4%</b>	<b>9,039</b>	<b>4%</b>
<b>7,114</b>	<b>7,707</b>	<b>7,302</b>	<b>593</b>	<b>8%</b>	<b>188</b>	<b>3%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>79,014</b>	<b>82,767</b>	<b>74,864</b>	<b>3,753</b>	<b>5%</b>	<b>(4,149)</b>	<b>-6%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
339	535	539	196	37%	200	37%	Administration	5,207	6,168	5,455	960	16%	248	5%
205	672	378	467	70%	174	46%	Communications	5,767	7,144	6,028	1,378	19%	261	4%
456	658	489	202	31%	33	7%	Information Tech	5,143	6,588	5,261	1,445	22%	117	2%
981	1,048	1,120	67	6%	138	12%	Accounting	9,634	11,147	10,852	1,513	14%	1,218	11%
214	165	170	(49)	-29%	(43)	-25%	Human Resources	1,866	1,005	950	(861)	-86%	(915)	-96%
679	640	623	(39)	-6%	(56)	-9%	Architectural Standards	6,563	7,820	6,289	1,257	16%	(274)	-4%
495	848	355	353	42%	(140)	-40%	Member Services	5,017	8,200	4,534	3,183	39%	(483)	-11%
356	378	390	22	6%	34	9%	Risk & Facility Admin	3,693	4,264	3,436	571	13%	(257)	-7%
1,585	1,081	1,780	(504)	-47%	195	11%	Forestry	17,543	12,269	15,154	(5,273)	-43%	(2,388)	-16%
1,806	1,682	1,457	(124)	-7%	(348)	-24%	Maintenance	18,581	18,161	16,905	(420)	-2%	(1,676)	-10%
<b>15,936</b>	<b>16,279</b>	<b>16,784</b>	<b>343</b>	<b>2%</b>	<b>848</b>	<b>5%</b>	<b>Total Payroll Hours</b>	<b>311,502</b>	<b>306,499</b>	<b>316,391</b>	<b>(5,003)</b>	<b>-2%</b>	<b>4,890</b>	<b>2%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**  
for the month of **November 2017**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	9	9	10	47	76	30	15	11	9	-	10	10	10	9	20	48	83	59	18	11	10	11	21	26	Amount	Pctg	
9	8	8	8	6	8	7	7	8	8	8	-	9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.6	7%	
-	-	0	-	0	5	10	2	0	0	-	-	-	-	-	0	2	8	16	10	1	-	-	-	2	3	1.8	53%	
-	-	-	0	0	10	23	12	4	0	-	-	-	-	-	-	5	12	21	14	5	0	-	-	5	5	0.6	12%	
-	-	-	-	1	6	6	4	2	0	-	-	-	-	-	-	2	5	7	5	3	1	-	-	2	2	0.2	11%	
-	-	-	-	0	14	21	3	1	1	-	-	-	-	-	0	1	10	21	16	1	0	-	-	4	4	0.9	20%	
1	0	0	1	1	4	8	2	1	2	1	-	1	2	2	1	1	5	9	5	1	2	2	1	2	3	0.8	30%	
<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>38</b>	<b>94</b>	<b>141</b>	<b>117</b>	<b>75</b>	<b>58</b>	<b>42</b>	<b>-</b>	<b>167</b>	<b>155</b>	<b>122</b>	<b>61</b>	<b>59</b>	<b>98</b>	<b>135</b>	<b>119</b>	<b>89</b>	<b>54</b>	<b>45</b>	<b>146</b>	<b>101</b>	<b>101</b>	<b>(0.2)</b>	<b>0%</b>	
94	91	80	35	4	4	3	2	2	4	9	-	93	88	67	25	3	3	2	2	2	4	8	85	30	27	(2.9)	-11%	
27	25	22	11	0	1	1	1	3	3	5	-	28	24	19	6	0	0	1	0	2	4	10	20	9	9	(0.3)	-3%	
4	5	3	2	-	0	-	-	-	-	1	-	6	6	3	1	-	-	-	-	-	-	0	4	1	1	0.1	6%	
0	0	0	0	-	9	15	14	9	4	0	-	1	1	1	1	5	11	14	13	10	3	0	0	5	5	0.7	12%	
1	1	3	6	12	21	22	24	20	14	2	-	1	1	3	7	21	24	23	24	20	11	2	1	11	12	0.9	7%	
-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	0	0	0.1	22%	
0	0	0	0	0	8	11	6	1	0	0	-	0	0	0	0	0	7	10	7	4	0	0	0	2	3	0.2	6%	
-	-	-	-	0	1	2	2	1	0	-	-	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	12%	
-	-	-	-	-	3	5	5	4	2	0	-	-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.8)	-82%	
23	22	22	22	15	29	41	31	22	20	18	-	25	23	20	17	19	25	37	34	27	20	19	22	24	24	(0.0)	0%	
-	-	-	-	0	7	16	16	6	3	-	-	-	-	-	-	4	10	18	15	9	4	-	-	4	6	1.1	20%	
4	4	4	4	3	6	17	8	3	4	4	-	5	5	3	2	2	7	16	12	6	3	2	5	5	6	0.4	6%	
9	8	7	5	3	4	7	6	3	3	2	-	9	8	6	2	4	6	9	6	6	3	3	9	5	6	0.3	6%	
<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>48</b>	<b>141</b>	<b>216</b>	<b>147</b>	<b>90</b>	<b>69</b>	<b>51</b>	<b>-</b>	<b>177</b>	<b>165</b>	<b>132</b>	<b>71</b>	<b>79</b>	<b>146</b>	<b>218</b>	<b>178</b>	<b>107</b>	<b>65</b>	<b>55</b>	<b>157</b>	<b>122</b>	<b>127</b>	<b>4.7</b>	<b>4%</b>	
<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>35</b>	<b>48</b>	<b>51</b>	<b>52</b>	<b>46</b>	<b>47</b>	<b>41</b>	<b>-</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>30</b>	<b>38</b>	<b>43</b>	<b>46</b>	<b>50</b>	<b>45</b>	<b>41</b>	<b>42</b>	<b>36</b>	<b>41</b>	<b>39</b>	<b>(2.2)</b>	<b>-6%</b>	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	3	3	3	3	3	3	2	2	-	3	2	3	3	3	3	3	3	3	3	3	3	3	3	0.1	5%	
3	3	4	3	3	4	4	4	2	2	1	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	0.1	4%	
2	3	3	3	3	2	3	3	2	3	3	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	0.1	2%	
5	5	6	4	5	5	5	5	5	6	6	-	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	11%	
1	1	1	1	1	1	1	1	1	1	1	-	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-96%	
3	3	3	3	3	4	3	4	4	4	4	-	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.1)	-4%	
2	2	2	3	2	3	2	3	3	3	3	-	2	2	2	1	3	3	3	3	2	2	2	2	3	2	(0.3)	-11%	
2	2	2	2	2	2	2	2	2	2	2	-	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-7%	
1	1	1	1	1	4	14	19	19	17	17	-	2	3	2	2	7	10	12	15	13	11	10	5	9	8	(1.3)	-16%	
12	10	10	10	10	10	9	9	9	8	10	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.9)	-10%	
<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>83</b>	<b>189</b>	<b>268</b>	<b>199</b>	<b>137</b>	<b>116</b>	<b>92</b>	<b>-</b>	<b>210</b>	<b>197</b>	<b>166</b>	<b>100</b>	<b>117</b>	<b>189</b>	<b>264</b>	<b>228</b>	<b>152</b>	<b>106</b>	<b>97</b>	<b>193</b>	<b>163</b>	<b>166</b>	<b>2.6</b>	<b>2%</b>	

**Tahoe Donner Association**  
**FTE - NonExempt Employees** [note, this report excludes Exempt Employees (salaried)]  
for the period November 2017

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>8.8</b>	<b>11.2</b>	<b>9.9</b>	<b>2.4</b>	<b>22%</b>	<b>1.1</b>	<b>11%</b>	<b>Private Amenities</b>	<b>21</b>	<b>29</b>	<b>26</b>	<b>7</b>	<b>26%</b>	<b>5</b>	<b>19%</b>
8.0	9.9	8.1	2	20%	0	2%	Trout Creek Rec Ctr	8	10	8	2	23%	1	7%
-	-	-	-	0%	-	0%	Aquatics	2	4	3	3	62%	2	53%
-	-	-	-	0%	-	0%	Beach Club Marina	5	5	5	1	12%	1	12%
-	-	-	-	0%	-	0%	Tennis Center	2	2	2	0	13%	0	11%
-	0.0	-	0	100%	-	0%	Day Camps	4	5	4	1	26%	1	20%
0.8	1.3	1.8	0	37%	1	54%	Recreation Programs	2	2	3	0	13%	1	30%
<b>42.1</b>	<b>38.2</b>	<b>44.8</b>	<b>(3.9)</b>	<b>-10%</b>	<b>2.7</b>	<b>6%</b>	<b>Public Amenities</b>	<b>101</b>	<b>89</b>	<b>101</b>	<b>(12)</b>	<b>-14%</b>	<b>(0)</b>	<b>0%</b>
8.8	8.0	7.6	(1)	-10%	(1)	-16%	Downhill Ski Area	30	21	27	(9)	-43%	(3)	-11%
4.8	0.5	10.3	(4)	-950%	5	53%	Cross Country Ski Area	9	5	9	(4)	-69%	(0)	-3%
0.9	1.6	0.5	1	40%	(0)	-99%	Snowplay - Total Tubers	1	2	1	0	26%	0	6%
0.0	0.7	0.1	1	93%	0	23%	Golf Operations	5	6	5	1	20%	1	12%
2.5	3.6	2.2	1	32%	(0)	-13%	Golf Maintenance	11	13	12	2	15%	1	7%
-	-	-	-	0%	-	0%	Campground	0	0	0	0	18%	0	22%
0.1	-	0.0	(0)	0%	(0)	-292%	Equestrian	2	3	3	1	18%	0	6%
-	-	-	-	0%	-	0%	Bikeworks	1	1	1	(0)	-7%	0	12%
0.1	-	0.6	(0)	0%	0	82%	Trails	2	2	1	(0)	-8%	(1)	-82%
18.4	19.3	18.9	1	4%	1	3%	The Lodge	24	21	24	(3)	-15%	(0)	0%
-	-	-	-	0%	-	0%	Summer Food and Bev	4	6	6	2	27%	1	20%
4.1	2.4	2.1	(2)	-74%	(2)	-96%	Pizza on the Hill	5	5	6	(0)	0%	0	6%
2.2	2.2	2.5	0	1%	0	13%	Alder Creek Café	5	3	6	(2)	-56%	0	6%
<b>50.9</b>	<b>49.5</b>	<b>54.7</b>	<b>(1.4)</b>	<b>-3%</b>	<b>3.8</b>	<b>7%</b>	<b>Amenities Total</b>	<b>122</b>	<b>117</b>	<b>127</b>	<b>(5)</b>	<b>-4%</b>	<b>5</b>	<b>4%</b>
<b>41.0</b>	<b>44.5</b>	<b>42.1</b>	<b>3</b>	<b>8%</b>	<b>1.1</b>	<b>3%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>41</b>	<b>43</b>	<b>39</b>	<b>2</b>	<b>5%</b>	<b>(2)</b>	<b>-6%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.0	3.1	3.1	1	37%	1	37%	Administration	3	3	3	1	16%	0	5%
1.2	3.9	2.2	3	70%	1	46%	Communications	3	4	3	1	19%	0	4%
2.6	3.8	2.8	1	31%	0	7%	Information Tech	3	3	3	1	22%	0	2%
5.7	6.0	6.5	0	6%	1	12%	Accounting	5	6	6	1	14%	1	11%
1.2	1.0	1.0	(0)	-29%	(0)	-25%	Human Resources	1	1	0	(0)	-86%	(0)	-96%
3.9	3.7	3.6	(0)	-6%	(0)	-9%	Architectural Standards	3	4	3	1	16%	(0)	-4%
2.9	4.9	2.0	2	42%	(1)	-40%	Member Services	3	4	2	2	39%	(0)	-11%
2.1	2.2	2.2	0	6%	0	9%	Risk & Facility Admin	2	2	2	0	13%	(0)	-7%
9.1	6.2	10.3	(3)	-47%	1	11%	Forestry	9	6	8	(3)	-43%	(1)	-16%
10.4	9.7	8.4	(1)	-7%	(2)	-24%	Maintenance	10	10	9	(0)	-2%	(1)	-10%
<b>91.9</b>	<b>93.9</b>	<b>96.8</b>	<b>2.0</b>	<b>2%</b>	<b>4.9</b>	<b>5%</b>	<b>Total nonExempt FTEs</b>	<b>163</b>	<b>161</b>	<b>166</b>	<b>(2.6)</b>	<b>-1.6%</b>	<b>2.6</b>	<b>1.5%</b>

**Tahoe Donner Association**  
**Overtime Payroll Hours Report**  
for the month of **November 2017**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
<b>59</b>	<b>80</b>	<b>61</b>	<b>21</b>	<b>26%</b>	<b>2</b>	<b>3%</b>	<b>Private Amenities</b>	<b>1,987</b>	<b>1,359</b>	<b>(628)</b>	<b>-46%</b>
59	68	53	9	13%	(6)	-12%	Trout Creek Rec Ctr	943	530	(412)	-78%
-	-	-	-	0%	-	0%	Aquatics	400	359	(41)	-11%
-	3	-	3	100%	-	0%	Beach Club Marina	200	200	(1)	0%
-	-	-	-	0%	-	0%	Tennis Center	96	51	(45)	-88%
-	2	-	2	100%	-	0%	Day Camps	143	19	(123)	-637%
-	7	8	7	100%	8	100%	Recreation Programs	205	199	(5)	-3%
<b>91</b>	<b>213</b>	<b>185</b>	<b>122</b>	<b>57%</b>	<b>94</b>	<b>51%</b>	<b>Public Amenities</b>	<b>10,936</b>	<b>10,147</b>	<b>(789)</b>	<b>-8%</b>
11	3	35	(8)	-241%	24	68%	Downhill Ski Area	3,692	4,622	930	20%
5	5	56	(0)	-3%	51	91%	Cross Country Ski Area	1,275	1,402	128	9%
2	-	2	(2)	0%	1	32%	Snowplay - Total Tubers	50	75	25	33%
-	2	-	2	100%	-	0%	Golf Operations	243	165	(79)	-48%
10	70	2	59	85%	(9)	-533%	Golf Maintenance	2,077	973	(1,104)	-113%
-	-	-	-	0%	-	0%	Campground	121	171	50	29%
-	3	-	3	100%	-	0%	Equestrian	128	117	(11)	-9%
-	-	-	-	0%	-	0%	Bikeworks	6	46	40	88%
-	6	1	6	100%	1	100%	Trails	49	31	(18)	-59%
58	77	32	19	25%	(26)	-79%	The Lodge	1,642	983	(659)	-67%
-	13	-	13	100%	-	0%	Summer Food and Bev	391	356	(35)	-10%
3	13	42	9	73%	39	92%	Pizza on the Hill	555	549	(6)	-1%
2	22	15	20	92%	13	88%	Alder Creek Café	706	658	(48)	-7%
<b>150</b>	<b>293</b>	<b>246</b>	<b>143</b>	<b>49%</b>	<b>96</b>	<b>39%</b>	<b>Amenities Total</b>	<b>12,922</b>	<b>11,506</b>	<b>(1,417)</b>	<b>-12%</b>
<b>216</b>	<b>216</b>	<b>366</b>	<b>(0)</b>	<b>0%</b>	<b>150</b>	<b>41%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>2,274</b>	<b>1,891</b>	<b>(383)</b>	<b>-20%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
14	20	23	6	30%	9	39%	Administration	182	175	(7)	-4%
9	20	9	12	57%	(0)	0%	Communications	108	56	(52)	-94%
6	1	12	(5)	-754%	6	52%	Information Tech	39	59	19	33%
10	6	5	(4)	-58%	(5)	-87%	Accounting	128	178	50	28%
25	1	0	(24)	#####	(24)	#####	Human Resources	41	3	(38)	-1362%
8	8	4	(0)	0%	(4)	-103%	Architectural Standards	79	45	(34)	-76%
1	2	6	1	58%	5	88%	Member Services	34	43	9	21%
5	11	4	6	52%	(2)	-41%	Risk & Facility Admin	83	51	(32)	-63%
61	91	181	29	32%	119	66%	Forestry	719	620	(100)	-16%
77	56	123	(21)	-38%	45	37%	Maintenance	859	661	(198)	-30%
<b>366</b>	<b>509</b>	<b>612</b>	<b>143</b>	<b>28%</b>	<b>246</b>	<b>40%</b>	<b>Total Payroll Hours</b>	<b>15,196</b>	<b>13,396</b>	<b>(1,800)</b>	<b>-13%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated  
November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 343,139	\$ 342,878	\$ 295,291	\$ 322,338	261	0%	47,847	16%	20,800	6%
Cash & Investments, non-Restricted	19,670,402	19,474,523	18,293,136	15,420,695	195,879	1%	1,377,266	8%	4,249,707	28%
Cash and Investments total	20,013,541	19,817,401	18,588,427	15,743,033	196,140	1%	1,425,114	8%	4,270,508	27%
Member's Dues & Receivables, Net	11,633,302	182,226	253,661	11,823,611	11,451,076	6284%	11,379,642	4486%	(190,309)	-2%
Other Receivables	112,956	119,051	164,330	112,022	(6,095)	-5%	(51,373)	-31%	935	1%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	343,196	300,818	335,337	333,019	42,378	14%	7,859	2%	10,177	3%
Prepaid Expenses & Other Assets	542,651	629,708	687,119	584,714	(87,058)	-14%	(144,468)	-21%	(42,064)	-7%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(36,259,775)	(35,995,975)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,901,800)	-9%	(5,519,256)	-18%
NBV of Property & Equipment	37,967,852	38,231,652	40,869,652	40,338,429	(263,800)	-1%	(2,901,800)	-7%	(2,370,577)	-6%
Construction In Progress	2,806,984	2,346,477	136,529	3,209,335	460,507	20%	2,670,455	1956%	(402,352)	-13%
Net Property and Equipment	40,774,836	40,578,129	41,006,181	43,547,764	196,707	0%	(231,345)	-1%	(2,772,929)	-6%
<b>Total Assets</b>	<b>\$ 73,420,481</b>	<b>\$ 61,627,332</b>	<b>\$ 61,035,054</b>	<b>\$ 72,144,163</b>	11,793,149	19%	12,385,427	20%	1,276,318	2%
<b>Liabilities</b>										
Accounts Payable	\$ 945,117	\$ 351,860	\$ 726,946	\$ 549,997	593,257	169%	218,171	30%	395,119	72%
Accrued Liabilities	1,243,790	1,308,513	1,304,450	1,109,313	(64,724)	-5%	(60,660)	-5%	134,477	12%
Deferred Revenue, Annual Assessment	12,720,400	1,289,700	3,694,679	12,878,625	11,430,700	886%	9,025,721	244%	(158,225)	-1%
Deferred Revenue, Recreation Fee	356,270	332,160	496,389	314,219	24,110	7%	(140,118)	-28%	42,052	13%
Deferred Revenue, All Other	384,727	327,209	540,627	444,171	57,518	18%	(155,900)	-29%	(59,445)	-13%
Deposits	526,662	408,621	383,996	434,655	118,041	29%	142,667	37%	92,007	21%
<b>Total Liabilities</b>	16,176,965	4,018,063	7,147,086	15,730,980	12,158,902	303%	9,029,879	126%	445,985	3%
<b>Members' Equity</b>	57,243,516	57,609,269	53,887,968	56,413,183	(365,754)	-1%	3,355,548	6%	830,333	1%
<b>Total Liabilities and Members' Equity</b>	<b>\$ 73,420,481</b>	<b>\$ 61,627,332</b>	<b>\$ 61,035,054</b>	<b>\$ 72,144,163</b>	11,793,149	19%	12,385,427	20%	1,276,318	2%
Balance Check	-	-	-	-						

**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund  
November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 343,139	\$ 342,878	\$ 295,291	\$ 322,338	261	0%	47,847	16%	20,800	6%
Cash & Investments, non-Restricted	4,988,174	4,006,481	7,905,020	5,705,783	981,693	25%	(2,916,845)	-37%	(717,609)	-13%
Cash and Investments total	5,331,313	4,349,359	8,200,311	6,028,121	981,954	23%	(2,868,998)	-35%	(696,808)	-12%
Member's Dues & Receivables, Net	11,632,587	181,511	252,729	11,822,412	11,451,076	6309%	11,379,859	4503%	(189,825)	-2%
Other Receivables	41,489	50,211	152,679	89,367	(8,722)	-17%	(111,189)	-73%	(47,878)	-54%
Due From (To) Other Funds	528,144	755,820	(154,745)	772,900	(227,676)	-30%	682,889	441%	(244,756)	-32%
Inventory	343,196	300,818	335,337	333,019	42,378	14%	7,859	2%	10,177	3%
Prepaid Expenses & Other Assets	541,435	627,278	687,119	584,714	(85,842)	-14%	(145,683)	-21%	(43,279)	-7%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 18,418,164</b>	<b>\$ 6,264,996</b>	<b>\$ 9,473,429</b>	<b>\$ 19,630,533</b>	<b>12,153,168</b>	<b>194%</b>	<b>8,944,735</b>	<b>94%</b>	<b>(1,212,369)</b>	<b>-6%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 931,352	\$ 345,791	\$ 457,522	\$ 534,940	585,560	169%	473,830	104%	396,412	74%
Accrued Liabilities	1,241,964	1,306,853	1,290,215	1,107,487	(64,890)	-5%	(48,251)	-4%	134,477	12%
Deferred Revenue, Annual Assessment	12,720,400	1,289,700	1,900,968	12,878,625	11,430,700	886%	10,819,432	569%	(158,225)	-1%
Deferred Revenue, Recreation Fee	356,270	332,160	496,389	314,219	24,110	7%	(140,118)	-28%	42,052	13%
Deferred Revenue, All Other	384,727	327,209	540,627	444,171	57,518	18%	(155,900)	-29%	(59,445)	-13%
Deposits	526,662	408,621	383,996	434,655	118,041	29%	142,667	37%	92,007	21%
<b>Total Liabilities</b>	<b>16,161,374</b>	<b>4,010,335</b>	<b>5,069,715</b>	<b>15,714,096</b>	<b>12,151,040</b>	<b>303%</b>	<b>11,091,659</b>	<b>219%</b>	<b>447,278</b>	<b>3%</b>
<b>Members' Equity</b>	<b>2,256,790</b>	<b>2,254,661</b>	<b>4,403,714</b>	<b>3,916,437</b>	<b>2,129</b>	<b>0%</b>	<b>(2,146,924)</b>	<b>-49%</b>	<b>(1,659,647)</b>	<b>-42%</b>
							(A)			
<b>Total Liabilities and Members' Equity</b>	<b>\$ 18,418,164</b>	<b>\$ 6,264,996</b>	<b>\$ 9,473,429</b>	<b>\$ 19,630,533</b>	<b>12,153,168</b>	<b>194%</b>	<b>8,944,735</b>	<b>94%</b>	<b>(1,212,369)</b>	<b>-6%</b>
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	1,156,790	1,154,661	3,483,714	2,996,437	2,129	0%	(2,326,924)	-67%	(1,839,647)	-61%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	1,153,076 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,146,924) (A)

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	10,670,959	11,459,969	9,161,356	9,122,157	(789,010)	-7%	1,509,603	16%	1,548,802	17%	
Cash and Investments total	10,670,959	11,459,969	9,161,356	9,122,157	(789,010)	-7%	1,509,603	16%	1,548,802	17%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	62,738	60,319	11,355	22,176	2,418	4%	51,383	453%	40,562	183%	
Due From (To) Other Funds	(400,169)	(722,913)	135,652	(813,978)	322,744	45%	(535,821)	-395%	413,809	51%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	1,215	2,431	-	-	(1,215)	-50%	1,215	0%	1,215	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 10,334,743</b>	<b>\$ 10,799,806</b>	<b>\$ 9,308,363</b>	<b>\$ 8,330,354</b>	<b>(465,063)</b>	<b>-4%</b>	<b>1,026,380</b>	<b>11%</b>	<b>2,004,388</b>	<b>24%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ 8,268	\$ 4,380	\$ 240,801	\$ 13,369	3,889	89%	(232,533)	-97%	(5,101)	-38%	
Accrued Liabilities	913	830	10,535	913	83	10%	(9,622)	-91%	-	0%	
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>9,181</b>	<b>5,210</b>	<b>1,405,129</b>	<b>14,282</b>	<b>3,972</b>	<b>76%</b>	<b>(1,395,948)</b>	<b>-99%</b>	<b>(5,101)</b>	<b>-36%</b>	
<b>Members' Equity</b>	<b>10,325,562</b>	<b>10,794,596</b>	<b>7,903,234</b>	<b>8,316,072</b>	<b>(469,034)</b>	<b>-4%</b>	<b>2,422,328</b>	<b>31%</b>	<b>2,009,489</b>	<b>24%</b>	
							(A)				
<b>Total Liabilities and Members' Equity</b>	<b>\$ 10,334,743</b>	<b>\$ 10,799,806</b>	<b>\$ 9,308,363</b>	<b>\$ 8,330,354</b>	<b>(465,063)</b>	<b>-4%</b>	<b>1,026,380</b>	<b>11%</b>	<b>2,004,388</b>	<b>24%</b>	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	922,328 F14
Members' Equity Transfers In (Out)	1,500,000 Board approved June 2017
Net Change in Members Equity	2,422,328 (A)

**Financial Position (Balance Sheet)**  
**REPLACEMENT RESERVE FUND**

**Tahoe Donner Association  
Statement of Financial Position**

**Development Fund**

**November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,892,405	3,889,212	1,078,299	508,295	3,193	0%	2,814,106	261%	3,384,110	666%	3,384,110	666%
Cash and Investments total	3,892,405	3,889,212	1,078,299	508,295	3,193	0%	2,814,106	261%	3,384,110	666%	3,384,110	666%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%	(484)	-40%
Other Receivables	8,291	8,145	296	479	146	2%	7,994	2698%	7,812	1632%	7,812	1632%
Due From (To) Other Funds	(130,315)	(35,407)	13,958	17,105	(94,908)	-268%	(144,273)	-1034%	(147,420)	-862%	(147,420)	-862%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 3,771,096</b>	<b>\$ 3,862,665</b>	<b>\$ 1,093,485</b>	<b>\$ 527,078</b>	<b>(91,569)</b>	<b>-2%</b>	<b>2,677,611</b>	<b>245%</b>	<b>3,244,018</b>	<b>615%</b>	<b>3,244,018</b>	<b>615%</b>
<b>Liabilities</b>												
Accounts Payable	\$ 5,497	\$ 1,689	\$ 8,989	\$ 1,689	3,808	225%	(3,492)	-39%	3,808	225%	3,808	225%
Accrued Liabilities	913	830	3,700	913	83	10%	(2,787)	-75%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>6,410</b>	<b>2,519</b>	<b>594,433</b>	<b>2,602</b>	<b>3,891</b>	<b>154%</b>	<b>(588,023)</b>	<b>-99%</b>	<b>3,808</b>	<b>146%</b>	<b>3,808</b>	<b>146%</b>
<b>Members' Equity</b>	<b>3,764,686</b>	<b>3,860,146</b>	<b>499,052</b>	<b>524,476</b>	<b>(95,460)</b>	<b>-2%</b>	<b>3,265,634</b>	<b>654%</b>	<b>3,240,210</b>	<b>618%</b>	<b>3,240,210</b>	<b>618%</b>
							(A)					
<b>Total Liabilities and Members' Equity</b>	<b>\$ 3,771,096</b>	<b>\$ 3,862,665</b>	<b>\$ 1,093,485</b>	<b>\$ 527,078</b>	<b>(91,569)</b>	<b>-2%</b>	<b>2,677,611</b>	<b>245%</b>	<b>3,244,018</b>	<b>615%</b>	<b>3,244,018</b>	<b>615%</b>
Balance Check	-	-	-	-	-				-		-	

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,465,634	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	<b>3,265,634</b>	<b>(A)</b>

**Financial Position (Balance Sheet)  
DEVELOPMENT FUND**



**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	118,864	118,860	148,461	84,460	3	0%	(29,598)	-20%	34,404	41%	34,404	41%
Cash and Investments total	118,864	118,860	148,461	84,460	3	0%	(29,598)	-20%	34,404	41%	34,404	41%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	439	376	-	-	62	17%	439	0%	439	0%	439	0%
Due From (To) Other Funds	2,341	2,500	5,136	23,973	(159)	-6%	(2,795)	-54%	(21,632)	-90%	(21,632)	-90%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 121,643</b>	<b>\$ 121,737</b>	<b>\$ 153,597</b>	<b>\$ 108,433</b>	<b>(93)</b>	<b>0%</b>	<b>(31,954)</b>	<b>-21%</b>	<b>13,210</b>	<b>12%</b>	<b>13,210</b>	<b>12%</b>
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>77,809</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(77,809)</b>	<b>-100%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>121,643</b>	<b>121,737</b>	<b>75,788</b>	<b>108,433</b>	<b>(93)</b>	<b>0%</b>	<b>45,855</b>	<b>61%</b>	<b>13,210</b>	<b>12%</b>	<b>13,210</b>	<b>12%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 121,643</b>	<b>\$ 121,737</b>	<b>\$ 153,597</b>	<b>\$ 108,433</b>	<b>(93)</b>	<b>0%</b>	<b>(31,954)</b>	<b>-21%</b>	<b>13,210</b>	<b>12%</b>	<b>13,210</b>	<b>12%</b>
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association  
Statement of Financial Position**

**Property Fund**

**November 2017**

	Current Month as of Nov 30, 2017	Last Month as of Oct 31, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Nov 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(36,259,775)	(35,995,975)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,901,800)	-9%	(5,519,256)	-18%
NBV of Property & Equipment	37,967,852	38,231,652	40,869,652	40,338,429	(263,800)	-1%	(2,901,800)	-7%	(2,370,577)	-6%
Construction In Progress	2,806,984	2,346,477	136,529	3,209,335	460,507	20%	2,670,455	1956%	(402,352)	-13%
Net Property and Equipment	40,774,836	40,578,129	41,006,181	43,547,764	196,707	0%	(231,345)	-1%	(2,772,929)	-6%
<b>Total Assets</b>	<b>\$ 40,774,836</b>	<b>\$ 40,578,129</b>	<b>\$ 41,006,181</b>	<b>\$ 43,547,764</b>	<b>196,707</b>	<b>0%</b>	<b>(231,345)</b>	<b>-1%</b>	<b>(2,772,929)</b>	<b>-6%</b>
<b>Liabilities</b>										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,774,836</b>	<b>40,578,129</b>	<b>41,006,181</b>	<b>43,547,764</b>	<b>196,707</b>	<b>0%</b>	<b>(231,345)</b>	<b>-1%</b>	<b>(2,772,929)</b>	<b>-6%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,774,836</b>	<b>\$ 40,578,129</b>	<b>\$ 41,006,181</b>	<b>\$ 43,547,764</b>	<b>196,707</b>	<b>0%</b>	<b>(231,345)</b>	<b>-1%</b>	<b>(2,772,929)</b>	<b>-6%</b>
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,901,800									

**Financial Position (Balance Sheet)  
PROPERTY FUND**

**F11.5**

**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 11/30/2017**

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>	<i>as of 11/30/2017 Balance Mix</i>		
	<b>11/30/2017</b>	<b>10/31/2017</b>	<b>12/31/2016</b>			
<b>Consolidated TDA Total</b>	20,013,541	19,817,401	18,588,427	343,139	Restricted OF (ASO/457)	
Cash/Money Market	3,071,783	1,139,982	1,742,964	343,139	Restricted, all funds	
Certificates of Deposit	5,088,211	4,838,211	1,337,951	19,670,402	Unrestricted, all funds	
US Treasuries/GovOblig	8,802,616	10,790,016	15,427,462	20,013,541	Total	
Bonds	2,968,130	2,966,640	-			
Other/Trusts	82,801	82,551	80,051			
<b>Operating Fund</b>	5,331,313	4,349,359	8,200,311			
Cash/Money Market	2,773,851	952,886	1,549,376			Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.
Certificates of Deposit	338,211	338,211	337,951			
US Treasuries/GovOblig	2,136,450	2,975,711	6,232,933			
Trusts	82,801	82,551	80,051			
<b>Replacement Reserve Fund</b>	10,670,959	11,459,969	9,161,356			Stifel, AssetMark & Wells Fargo Securities
Cash/Money Market	184,046	124,329	116,810			
Certificates of Deposit	3,500,000	3,500,000	1,000,000			
US Treasuries/GovOblig	4,018,783	4,869,000	8,044,546			
Bonds	2,968,130	2,966,640	-			
Other	-	-	-			
<b>Development Fund</b>	3,892,405	3,889,212	1,078,299			Stifel (all accounts)
Cash/Money Market	94,898	43,783	28,563			
Certificates of Deposit	1,250,000	1,000,000	-			
US Treasuries/GovOblig	2,547,507	2,845,429	1,049,736			
Other	-	-	-			
<b>New Machinery &amp; Equipment Fund</b>	118,864	118,860	148,461			Stifel (all accounts)
Cash/Money Market	18,988	18,985	48,215			
Certificates of Deposit	-	-	-			
US Treasuries/GovOblig	99,875	99,875	100,246			
Other	-	-	-			
	11/30/2017	10/31/2017	9/30/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	22,398	22,398	22,398	19,763	17,425	17,823
<b>Prime Rate</b>	4.25%	4.25%	4.25%	3.75	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.08	\$3.08	\$3.16	\$2.68	\$2.72	\$2.87
	\$2.81 Oct'16					

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular [https://www.eia.gov/dnav/pet/pet\\_pri\\_gnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm)

**Tahoe Donner Association  
Inventory Balances Report  
November 2017**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Sep 30, 2017	Oct 31, 2017	Nov 30, 2017	Nov 30, 2016	Dec 31, 2016
<b>Total, ALL</b>	<b>273,608</b>	<b>300,818</b>	<b>343,196</b>	<b>333,019</b>	<b>335,337</b>
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	105,515	101,232	106,002	108,538	127,904
subtotal <b>Retail Merchandise accounts</b>	168,093	199,585	237,193	224,480	207,433
subtotal <b>The Lodge F&amp;B accounts</b>	67,122	66,827	66,000	63,577	71,037
<b>Inventory Account</b>					
11412 Inv Retail Trout Creek	14,198	12,512	11,911	12,021	11,664
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	19,188	19,323	19,188	19,216	19,524
11415 Inv Retail Bikeworks	15,379	16,708	16,708	10,545	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	5	0	66	118	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	29,946	39,602	61,805	84,831	79,541
11422 Inv Retail Cross Country	30,205	52,478	69,185	53,656	39,883
11423 Inv Retail Snowplay	(21)	(0)	177	400	793
11424 Inv Retail Golf Pro Shop	36,290	34,418	33,429	31,230	31,094
11425 Inv Retail Tennis	7,618	9,045	9,124	13,992	13,992
11426 Inv Retail Marina	420	420	420	408	408
11427 Inv Retail Equestrian	3,217	2,636	2,740	(1,937)	1,650
11428 Inv Retail Recreation	361	70	67	(0)	(0)
11429 Inv Retail Golf Special Order	11,286	12,373	12,373	-	99
11611 Inv DHS Food Meat	585	585	884	2,170	2,605
11612 Inv DHS Food Seafood	903	903	903	164	91
11613 Inv DHS Food Produce	91	91	91	114	486
11614 Inv DHS Food Dairy	390	390	802	548	800
11615 Inv DHS Food NABev	1,311	1,311	3,240	1,702	3,555
11616 Inv DHS Food Other	2,085	2,085	3,939	3,819	8,557
11617 Inv DHS Bev Beer	191	229	1,006	1,765	2,507
11618 Inv DHS Bev Liquor	6,575	6,575	6,725	9,057	8,059
11619 Inv DHS Bev Wine	970	970	970	1,560	1,084
11621 Inv Trailer Food Meat	0	0	0	287	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	159
11624 Inv Trailer Food Dairy	0	0	0	20	73
11625 Inv Trailer Food NABev	-	-	-	58	(0)
11626 Inv Trailer Food Other	108	108	108	-	236
11631 Inv ACAC Food Meat	434	206	718	285	1,563
11632 Inv ACAC Food Seafood	101	-	200	93	370
11633 Inv ACAC Food Produce	283	212	718	568	905
11634 Inv ACAC Food Dairy	262	144	352	289	651
11635 Inv ACAC Food NABev	317	408	492	414	364
11636 Inv ACAC Food Other	2,225	1,736	2,203	2,729	3,748
11637 Inv ACAC Bev Beer	861	818	1,206	1,380	1,326
11639 Inv ACAC Bev Wine	1,508	1,636	1,441	2,891	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Sep 30, 2017	Oct 31, 2017	Nov 30, 2017	Nov 30, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	(0)	(0)	(0)	-	-
11642 Inv Marina Food Seafood	40	40	40	-	-
11643 Inv Marina Food Produce	0	0	0	-	-
11644 Inv Marina Food Dairy	-	-	-	4	4
11645 Inv Marina Food NABev	15	15	15	272	272
11646 Inv Marina Food Other	799	763	763	677	629
11647 Inv Marina Bev Beer	46	0	0	(0)	(0)
11648 Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,124
11649 Inv Marina Bev Wine	159	159	159	110	110
11661 Inv Pizza Food Meat	1,463	1,484	1,181	1,849	1,528
11663 Inv Pizza Food Produce	874	1,002	720	853	1,000
11664 Inv Pizza Food Dairy	1,954	1,994	1,520	1,854	2,732
11665 Inv Pizza Food NABev	879	1,059	1,206	937	1,173
11666 Inv Pizza Food Other	4,195	2,885	2,308	3,355	3,662
11667 Inv Pizza Bev Beer	975	1,126	1,036	1,096	866
11669 Inv Pizza Bev Wine	2,859	3,181	3,152	2,606	3,339
11671 Inv SMRFaB Food Meat	563	178	178	(0)	(0)
11672 Inv SMRFaB Food Seafood	30	-	-	(0)	(0)
11673 Inv SMRFaB Food Produce	143	(0)	(0)	0	0
11674 Inv SMRFaB Food Dairy	127	56	56	0	0
11675 Inv SMRFaB Food NABev	656	473	320	-	-
11676 Inv SMRFaB Food Other	1,243	309	309	260	260
11677 Inv SMRFaB Bev Beer	596	229	15	(0)	(0)
11678 Inv SMRFaB Bev Liquor	349	-	-	-	-
11679 Inv SMRFaB Bev Wine	63	36	18	-	-
11681 Inv Lodge Food Meat	3,042	2,983	3,902	3,581	4,244
11682 Inv Lodge Food Seafood	1,286	569	871	2,094	3,498
11683 Inv Lodge Food Produce	1,593	1,425	1,300	1,612	1,688
11684 Inv Lodge Food Dairy	1,379	1,123	1,429	1,595	1,609
11685 Inv Lodge Food NABev	946	733	970	758	1,260
11686 Inv Lodge Food Other	7,021	6,557	6,782	6,153	7,476
11687 Inv Lodge Bev Beer	3,489	2,688	2,637	2,648	3,638
11688 Inv Lodge Bev Liquor	17,927	17,726	17,448	15,601	16,845
11689 Inv Lodge Bev Wine	30,439	33,023	30,662	29,535	30,779
11695 Inventory-Tennis Beverage	147	0	0	34	34
11696 Inventory-Tennis Food	14	(0)	(0)	18	18
11411 Inv Transfer	-	-	-	-	-

# TAHOE DONNER ASSOCIATION

## Capital Funds Summary

For the Eleven Months Ending November 30, 2017

	11-month YTD	12-months		12-months w/Actual FBCF										
	2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget									
<b>REPLACEMENT RESERVE FUND (902)</b>														
2016 YEAR END 12/31/2016, Beginning Balance	\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233	5%								
ASSESSMENT CONTRIBUTION	3,852,000	3,852,000	-	3,852,000	-	0%								
Operating Fund Balance Transfer - IN	1,500,000	-	1,500,000	1,500,000	1,500,000	na								
INTEREST INCOME	134,808	51,000	83,808	145,000	94,000	184%								
SALVAGE RECEIPTS	37,112	30,000	7,112	38,000	8,000	27%								
INCOME TAX EXPENSE	(913)	(1,000)	87	(12,000)	(11,000)	1100%								
BAD DEBT EXPENSE	(7,000)	(9,000)	2,000	(9,000)	-	0%								
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,029,837)	(2,941,000)	911,163	(2,144,236)	F 796,764	-27%								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(1,063,842)	(760,000)	(303,842)	(1,022,998)	(262,998)	35%								
<b>Replacement Reserve Fund Balance</b>	<b>\$ 10,325,562</b>	<b>\$ 7,722,000</b>	<b>\$ 2,603,562</b>	<b>\$ 10,250,000</b>	<b>F \$ 2,528,000</b>	<b>33%</b>								
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>														
2016 YEAR END 12/31/2016, Beginning Balance	\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788	52%								
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%								
INTEREST INCOME	909	-	909	1,000	1,000	na								
INCOME TAX EXPENSE	-	-	-	-	-	na								
EXPENDITURES FOR CAPITAL ADDITIONS C	(149,053)	(180,000)	30,947	(200,788)	(20,788)	12%								
<b>NM&amp;E Fund Balance</b>	<b>\$ 121,643</b>	<b>\$ 64,000</b>	<b>\$ 57,643</b>	<b>\$ 70,000</b>	<b>\$ 6,000</b>	<b>9%</b>								
<b>DEVELOPMENT FUND (903) -</b>														
	\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052	39%								
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	-	1,942,000	-	0%								
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	1,800,000	na								
INTEREST INCOME	22,111	2,000	20,111	25,000	23,000	1150%								
SALVAGE RECEIPTS	-	-	-	-	-	na								
INCOME TAX EXPENSE	(913)	(1,000)	87	(2,000)	(1,000)	100%								
BAD DEBT EXPENSE	(6,000)	(7,000)	1,000	(7,000)	-	0%								
EXPENDITURES FOR CAPITAL ADDITIONS C	(491,564)	(532,000)	40,436	(657,052)	D (125,052)	24%								
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na								
<b>Development Fund Balance</b>	<b>\$ 3,764,686</b>	<b>\$ 1,764,000</b>	<b>\$ 2,000,686</b>	<b>\$ 3,600,000</b>	<b>F \$ 1,836,000</b>	<b>104%</b>								
<b>Development Fund Balance Components:</b>														
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>														
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,670,455)	(3,653,000)	982,545	(3,002,076)	650,924									
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(1,063,842)	(760,000)	(303,842)	(1,022,998)	(262,998)									
<b>YTD CAPITAL FUNDS TOTAL</b>	<b>(3,734,297)</b>	<b>(4,413,000)</b>	<b>678,703</b>	<b>(4,025,075)</b>	<b>387,925</b>									
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 50%; text-align: right;">\$ 136,529</td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td style="text-align: right;">\$ 2,670,455</td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&amp;E</td> <td style="text-align: right;">-</td> </tr> <tr> <td><b>CIP Balance (g/l # 904-16510)</b></td> <td style="text-align: right;"><b>\$ 2,806,984</b></td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$ 136,529	Net, CIP YTD Activity C	\$ 2,670,455	Less Capitalized/place in service to Property Fund - PP&E	-	<b>CIP Balance (g/l # 904-16510)</b>	<b>\$ 2,806,984</b>
CIP beginning balance (@ 1/1/2017)	\$ 136,529													
Net, CIP YTD Activity C	\$ 2,670,455													
Less Capitalized/place in service to Property Fund - PP&E	-													
<b>CIP Balance (g/l # 904-16510)</b>	<b>\$ 2,806,984</b>													

F - see Recon, next page  
D - see page 3 for Development Fund Activity Schedule

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Eleven Months Ending November 30, 2017**

<b>Replacement Reserve Fund</b>				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(5,726)	2015 projects, net, capital	-	5,726	(5,726)
(118,930)	2016 projects, net, capital	-	118,930	(118,930)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
491,457	2017 projects, net, capital	2,921,275	2,429,819	491,457
165,096	2017 projects, net, expense	781,964	616,868	165,096
(425,721)	2017 accelerations, capital	-	425,721	(425,721)
(434,718)	2017 accelerations, expense	-	434,718	(434,718)
 <b>(2,240) researching</b>				
835,960	projects to carry-over to 2017+, capital	-	(835,960)	835,960
30,383	projects to carry-over to 2017+, expense	-	(30,383)	30,383
-	<b>rounding/other</b>			
8,000	Salvage Receipts Forecast adjustment, 2017	30,000	38,000	8,000
94,000	Interest Income Forecast adjustment, 2017	51,000	145,000	94,000
(11,000)	Income Tax Forecast adjustment, 2017	(1,000)	(12,000)	(11,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
 <hr/>				
2,527,999	Total, change schedule above			
		Budget	Forecast	diff
2,528,000	Variance of Ending Fund Balance 2017	7,722,000	10,250,000	2,528,000
 <i>(0) Reconciliation difference</i>				
<b>Above recons fund balance flux.</b>				

<b>Development Fund</b>				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(11,940)	Association Master Plan (AMP)	12,000	23,940	(11,940)
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
10,000	FORESTRY storage feasibility study	10,000	-	10,000
50,000	CROSS COUNTRY two(2) new warming huts/yurts	50,000	-	50,000
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
20,000	TRAILS Glacier Way Trailhead parking improv (f	20,000	-	20,000
-	TDA Capital Payroll Allocation	180,000	180,000	-
46,459	TDA Contingency	118,000	71,541	46,459
-		-	-	-
 <i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(700)	Back-Up Power Generator - Lodge	-	700	(700)
(638)	Back-Up Power Generator - ACAC	-	638	(638)
(6,777)	Back-Up Power Generator - DHS	-	6,777	(6,777)
(76,205)	Equestrian Improvements, Phase 3	-	76,205	(76,205)
(85,000)	TCRC Dev Feasibility Study	-	85,000	(85,000)
(95,252)	XC Cross Country Facility (2017. trash enclosure bl	-	95,252	(95,252)
 <b>Timing between years</b>				
<b>Board Approved in 2017</b>				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
23,000	Interest Income Forecast adjustment, 2017	2,000	25,000	23,000
(1,000)	Income Tax Forecast adjustment, 2017	(1,000)	(2,000)	(1,000)
-	other recon / rounding item			
1,836,000	Total, change schedule above			
 <i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
1,836,000	Variance of Ending Fund Balance 2017	1,764,000	3,600,000	1,836,000
 <i>(0) Reconciliation difference</i>				
<b>Above recons fund balance flux.</b>				

**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**

For the Eleven Months Ending November 30, 2017  
 201711

	11-months YTD	12-months	12-months		
	YYYY Mo	2017	2017	2017	Forecast
	2017 11	YTD Actual	Budget (B)	FORECAST	vs Budget
<b>DEVELOPMENT FUND (903) -</b>					
				w/Actual FBCF	
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000	- 0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000 na
INTEREST INCOME		22,111 ii	2,000	25,000	23,000 1150%
SALVAGE RECEIPTS		-	-	-	- na
INCOME TAX EXPENSE		(913)	(1,000)	(2,000)	(1,000) 100%
BAD DEBT EXPENSE		(6,000)	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C (491,564)	(532,000)	(657,052)	(125,052) 24%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E -	-	-	- na
<b>Development Fund Balance</b>		<b>\$ 3,764,686</b>	<b>\$ 1,764,000</b>	<b>\$ 3,600,000 (F)</b>	<b>\$ 1,836,000 104%</b>

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)		
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg	
<b>Total, all below</b>		<b>491,564</b>	<b>532,000</b>	<b>657,052</b>		<b>5,354,109</b>	<b>5,845,673</b>	<b>165,489</b>	<b>1,053,264</b>	<b>6,386,161</b>	<b>6,422,588</b>	<b>36,427</b>	<b>1%</b>	
Association Master Plan (AMP)	2016 C	23,940	12,000	23,940	631-010-817	b/w yr timir	21,418	45,358	-	-	45,358	81,785	36,427	45%
Mailbox Consolidation & Improvements (feasability study)	2017 C	-	25,000	-			-	-	208,000	208,000	208,000	0	0%	
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	34,876	50,000	50,000	731-210-268		-	34,876	15,124	-	50,000	50,000	0	0%
FORESTRY storage feasability study	2017 C	-	10,000	-			-	-	167,000	167,000	167,000	0	0%	
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	-			-	-	-	-	-	0	#DIV/0!	
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	28,437	67,000	67,000	431-051-251		48,824	77,261	38,563	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability)	2017 C	-	20,000	-			-	-	-	-	-	0	#DIV/0!	
TDA Capital Payroll Allocation	2017 C	165,000	180,000	180,000	731-165-251		-	165,000	15,000	-	180,000	180,000	0	0%
TDA Contingency	2017 C	-	118,000	71,541			-	-	71,541	-	71,541	71,541	0	0%
							-	-	-	-	-	0	#DIV/0!	
							-	-	-	-	-	0	#DIV/0!	
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>														
Back-Up Power Generator - Lodge	2017 C	700	-	700	731-128-269	Board Appr4/2017 X9/19	700	-	-	700	700	0	0%	
Back-Up Power Generator - ACAC	2017 C	638	-	638	731-110-270	Board Appr4/2017 X9/19	638	-	-	638	638	0	0%	
Back-Up Power Generator - DHS	2017 C	6,777	-	6,777	731-210-271	Board Appr4/2017 X9/19	6,777	-	-	6,777	6,777	0	0%	
Equestrian Improvements, Phase 3	2017 C	76,205	-	76,205	731-080-311	spend mostly in 2018	-	76,205	-	76,205	76,205	0	0%	
TCRC Dev Feasability Study	2016 C	64,241	-	85,000	631-132-823	+50k June'17	3,750	67,991	20,759	-	88,750	88,750	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	90,751	-	95,252 (R)	231-110-554	3/25 Board appv	5,280,117	5,370,868	4,501	678,264	5,375,369	5,375,369	0	0%

(D) Development Fund portion  
 Project Budget Includes Inflation Factor, as applic

- R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
- B) - Budget as approved in fall and published in Budget Report
- F) - Forecast Spend and YE Balance Projection are current estimates.

0	<b>NM&amp;E Fund TL, Capital</b>	<b>180,000</b>	<b>322,296</b>	<b>200,788</b>	<b>121,508</b>	<b>149,053</b>	<b>183,396</b>	<b>51,735</b>	<b>80,000</b>
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	33,361	4,615	31,031	65,374	2,330	-
1	2017 NMEF-CAP	178,000	170,000	59,498	110,502	30,024	30,024	29,474	80,000
0	2017 NMEF-ADD	2,000	114,320	107,929	6,391	87,999	87,999	19,931	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	6,069	15,677	2,331	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Ro	MIS	C	01	-	4,600	3,139	1,461	3,139	25,564	(0)	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	4,760	940	4,760	6,108	-	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	4,000	4,000	-	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	1,927	73	1,927	1,927	(0)	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,858	142	9,858	9,858	0	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,808	192	5,808	5,808	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	1,800	200	-	-	1,800	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	4,602	3,398	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	4,700	3,933	767	3,933	3,933	0	-
751 025 322	2017 NMEF-ADD	Zendesf Professional	MIS	C	11	-	11,620	6,820	4,800	190	190	6,630	-
751 110 325	2017 NMEF-ADD	Laser Biathlon Rifles	Cross Country	C	12	-	3,000	2,800	200	-	-	2,800	-
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	12	-	5,700	5,400	300	-	-	5,400	-
751 010 328	2017 NMEF-ADD	Rental House Furniture II	Administration	C	12	-	5,100	5,100	-	-	-	5,100	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	11	4,000	4,000	3,571	429	3,571	3,571	0	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	20,000	-	20,000	-	-	-	20,000
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	27,674	17,326	-	-	27,674	-



Year	Month	2017 11
2017	11	< Report Month

Tahoe Donner Assoc 2017 Capital Spending Master Schedule

Act>Forc

:Date Last Modified :Date Last Modified

Replacement Reserve Fund 10,250,000

12/16/17 12/16/2017

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

by Project Yr/Fund Type													
327													
0	2010 RR-CAP												
0	2010 RR-EXP												
0	2011 RR-CAP												
0	2011 RR-EXP												
1	2015 RR-CAP						527	5,726	(5,199)	5,883	225,112	(157)	
0	2015 RR-EXP												
25	2016 RR-CAP						253,039	118,930	9,319	118,990	999,140	(60)	
3	2016 RR-EXP						1,855	1,795	60	1,795	7,383		carry-over projects
0	2016 RR-ACC-CAP												carry-over projects
0	2016 RR-ACC-EXP												carry-over projects
170	2017 RR-CAP					2,921,275	2,910,980	1,593,858	1,317,121	1,563,528	1,573,158	36,571	835,960
65	2017 RR-EXP					781,964	841,081	586,485	254,596	588,873	581,730	(2,386)	30,383
30	2017 RR-ACC-CAP						504,120	425,721	78,399	341,436	182,604	84,284	
33	2017 RR-ACC-EXP						538,973	434,718	103,684	473,174	459,390	(38,457)	

carry-over projects  
 carry-over projects  
 carry-over projects  
 carry-over projects  
 Budget 2017 projects  
 Budget 2017 projects  
 2017 projects added in 2017  
 2017 projects added in 2017

by Location													
327			0										
19	Administration		196,021	253,354	242,519	10,835	209,474	274,310		33,044			
0	Asphalt Maintenance												
2	Bikeworks		30,663	30,663	25,518	5,145	25,518	25,518					
3	Campground		6,104	9,704	5,070	4,634	5,070	5,070					
0	Chalet Record Storage Building												
12	Cross Country		122,719	141,261	113,980	27,280	122,321	181,339		(8,342)			
0	Day Camps												
6	Equestrian Center		72,346	85,495	27,586	57,909	27,586	27,586					48,590
0	Facilities Administration												
5	Forestry		68,172	221,982	110,819	111,163	184,504	184,504		(73,685)			8,457
2	General		(330)	(330)	92,790	(93,120)	(1,815)			94,605			
3	General Maintenance		25,248	71,487	61,472	10,015	61,472	61,472					9,944
25	Golf Course		358,459	532,132	385,385	146,747	385,384	385,384					84,874
8	Golf Complex		416,524	420,887	404,496	16,391	404,496	449,670					5,906
19	Maintenance		42,668	107,331	107,718	(387)	73,112	59,327		34,607			
15	Marina		68,121	71,421	57,829	13,592	55,803	55,803		2,025			
50	MIS		463,020	527,539	335,665	191,874	357,005	460,470		(21,340)			96,359
8	No.Woods Pool-Bldg.		124,144	126,833	8,455	118,377	8,455	9,128					25,307
12	Northwoods		150,392	150,392	12,463	137,930	12,463	12,463					137,463
0	Northwoods Pool												
5	Pizza		14,162	14,877	2,041	12,837	2,699	5,772		(658)			12,142
6	Recreation		20,221	24,521	5,312	19,209	5,312	5,312					16,692
17	Ski Area-Mtn Ops		267,941	405,047	268,223	136,824	407,347	523,073		(132,883)			15,936
3	Ski Area Rentl-Rtl		95,640	112,111	105,731	6,380	84,104	161,675		21,628			
10	Ski Area - Lift Maintenance		114,731	121,856	85,077	36,208	56,616	56,616		28,461			23,283

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
	3	Ski Area - Vehicle Maintenance				19,810	19,810	19,810	-	14,813	14,813	4,997	-	
	0	Ski-Ops				-	-	-	-	-	-	-	-	
	0	Snowplay				-	-	-	-	-	-	-	-	
	6	Tennis Complex				22,720	35,747	28,066	7,681	25,966	25,966	2,100	-	
	15	The Lodge				57,395	125,518	108,130	17,388	110,390	120,751	(2,260)	5,280	
	15	Trails				333,331	357,272	95,344	261,927	76,614	302,985	18,730	66,811	
	15	Trout Creek BLDG				94,353	267,978	91,454	51,733	88,952	485,536	2,500	8,098	
	37	Trout Creek POOLSPA				415,058	702,513	312,567	389,945	237,761	81,717	74,808	243,056	
	0	Trout Creek FITNESSQ				-	-	-	-	-	-	-	-	
	1	Trout Creek OTHER				-	1,941	1,941	-	1,941	1,941	-	-	
	0	Various				-	-	-	-	-	-	-	-	
	0	Vehicle Maintenance				-	-	-	-	-	-	-	-	
	2	Vehicle/Fleet				92,119	99,744	44,991	54,753	45,493	45,493	(502)	54,753	
	3	Winter Food-Beverge				11,490	11,490	6,783	4,707	4,822	4,822	1,960	3,391	

2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance

2017 RR Expenditures Total, per 2017 Budget Report 3,703,240

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	5,726	(5,199)	5,883	225,112	(157)	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintar Golf Complex	C	01	-	500	-	-	500	-	45,174	-	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BLDG	C	01	-	131,065	6,274	-	6,274	397,028	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	63,487	4,972	63,547	70,088	(60)	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek POOLSPA	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek POOLSPA	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BLDG	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	01	-	10,111	3,811	6,300	3,811	81,383	-	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	3,135	(1,069)	3,135	11,473	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-F	E	02	5,500	5,500	5,420	80	3,419	3,419	2,001	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift N	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	12,447	7,553	12,447	12,447	-	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	5,000	0	5,000	5,000	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd We	The Lodge	E	04		11,000	9,677	1,323	9,677	9,677	-	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,590	10	2,590	2,590	-	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	2,025	975	2,025	2,025	-	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	6,795	2,205	6,795	6,795	-	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	1,012	1,012	-	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	1,588	1,588	-	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	15,995	968	15,995	15,995	-	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	14,711	14,711	-	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	3,135	6,694	3,135	3,135	-	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	9,225	1,722	9,225	9,225	-	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	3,651	3,651	-	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	3,037	3,037	-	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	2,483	554	2,483	2,483	-	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,969	56	1,969	1,969	-	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	YTD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,373	4,153	21,373	21,373	-	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	6,962	434	6,985	6,985	(22)	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	5,628	420	5,628	5,628	-	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	1,949	661	1,949	1,949	-	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	4,970	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	21,131	43,063	43,063	-	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	71,829	171	71,829	71,829	-	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	-	13,666	-	-	-	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	16,611	3,736	16,611	16,611	-	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	15,369	4,877	15,369	15,369	-	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	1,852	1,677	1,852	1,852	-	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLI	C	06	6,034	6,034	2,128	3,906	2,128	2,128	-	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	-	4,070	-	-	-	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	25,649	5,786	26,324	26,324	(675)	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	17,519	7,978	17,519	17,519	-	-	
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	10,123	10,123	-	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLJ	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BLJ	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	925	500	925	925	-	-	
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	48,950	48,950	-	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	111,563	3,437	111,563	111,563	-	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	91,699	58,301	129,399	129,399	(37,700)	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-CAP	Roll up door motor replacement	Golf Course	C	07		2,200	2,026	175	2,026	2,026	-	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader rep	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repair	Administration	E	09		1,300	1,152	148	1,152	1,152	-	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	4,078	(1,378)	4,078	4,078	-	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,400	300	6,400	6,400	-	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BLJ	E	09		7,100	6,700	400	6,700	6,700	-	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,217	483	9,217	9,217	-	-	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	09	8,487	8,800	8,720	80	8,720	8,720	-	-	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,961	1,324	8,961	8,961	-	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	1,325	695	1,983	1,983	(658)	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	8,685	0	-	-	8,685	-	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	09	3,543	3,543	3,543	0	-	-	3,543	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	09	2,025	2,025	2,025	-	65	65	1,960	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	24,221	24,221	-	2,500	2,500	21,721	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brush	Maintenance	C	09	2,025	856	1,216	(360)	1,216	1,216	-	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	273	273	4,828	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	263	263	1,762	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,064	736	17,139	17,139	(75)	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	10,162	14,089	24,025	24,025	(13,863)	-	
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09		3,810	3,810	-	3,810	3,810	-	-	
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09		3,127	3,517	(390)	3,517	3,517	-	-	
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09		2,070	2,070	-	2,070	2,070	-	-	
721 060 305	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Marina	C	09		3,300	1,310	1,990	1,310	1,310	-	-	
721 090 306	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Tennis Complex	C	09		2,100	2,100	-	-	-	2,100	-	
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Golf Course	C	09		2,300	1,128	1,172	1,128	1,128	-	-	
721 211 308	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Ski Area - Lift M	C	09		2,100	2,100	-	-	-	2,100	-	
721 211 309	2017 RR-ACC-CAP	Roll up door electric motor	Ski Area - Lift M	C	09		2,000	1,857	143	1,857	1,857	-	-	
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09		3,750	1,861	1,889	1,861	1,861	-	-	
723 132 313	2017 RR-ACC-EXP	Dry Sauna Repairs	Trout Creek BLJ	E	09		20,000	16,701	3,299	16,701	16,701	-	-	

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	15,310	44,405	51,295	51,295	(35,985)	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	6,100	6,100	400	-	
721 128 283	2017 RR-ACC-CAP	LED lights - the porch	The Lodge	C	10		3,800	500	3,300	882	882	(382)	-	
721 128 315	2017 RR-ACC-CAP	Appliance-Montague Range -Gas 72" D	The Lodge	C	10		14,997	13,517	1,480	13,642	13,642	(125)	-	
721 128 316	2017 RR-ACC-CAP	Appliance -Technostar Salamander Broil	The Lodge	C	10		5,000	4,213	787	6,344	6,344	(2,131)	-	
721 100 280	2017 RR-ACC-CAP	Pedestal Lighting	Campground	C	10		3,600	3,290	310	3,290	3,290	-	-	
721 210 314	2017 RR-ACC-CAP	Yurt Flooring	Ski Area-Mtn O	C	10		5,700	5,400	300	5,400	5,400	-	-	
721 160 318	2017 RR-ACC-CAP	HE 102 Winter Snow Chain Replacem	Maintenance	C	10		5,500	5,304	196	5,304	5,304	-	-	
721 025 319	2017 RR-ACC-CAP	AC unit at the Lodge-Golf IT Closet	MIS	C	10		7,236	6,891	345	6,891	6,891	-	-	
723 160 317	2017 RR-ACC-EXP	Forestry vehicle 089 Repairs	Maintenance	E	10		3,000	2,879	121	2,879	2,879	-	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	8,896	726	8,896	8,896	-	-	
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	48,117	44,991	3,126	45,493	45,493	(502)	3,126	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	4,529	4,529	1,745	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	44,285	(1,308)	44,285	44,285	-	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	37,968	18,794	37,968	37,968	-	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,776	2,816	4,776	4,776	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	197,771	197,771	(162,594)	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	2,031	2,031	-	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	10,141	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	9,830	293	9,830	9,830	-	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	-	10,123	-	-	-	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	13,374	1,810	13,374	13,374	-	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
723 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,990	(400)	4,990	4,990	-	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	13,225	13,225	2,972	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	10	90,140	96,500	96,500	-	76,873	76,873	19,627	-	
721 128 266	2017 RR-ACC-CAP	Fire System	The Lodge	C	10		17,820	15,545	2,275	15,545	15,545	-	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sin	Trails	E	10		23,414	8,795	14,619	8,812	8,812	(17)	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	-	2,025	-	-	-	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	-	20,246	-	-	-	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	-	21,414	-	-	-	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	-	76,477	19	19	(19)	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	1,495	5,643	-	-	1,495	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	2,562	1,007	2,511	2,511	51	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	3,309	4,050	3,315	3,315	(6)	-	
721 051 152	2017 RR-EXP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	23,423	2,082	23,423	23,423	-	-	
721 051 153	2017 RR-CAP	Trail 67-67A remodel - E Mustang Sally	Trails	C	10	25,505	25,505	26,951	(1,446)	26,951	26,951	-	-	



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Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra Trails		C	10	51,010	51,010	15,784	35,226	-	-	15,784	-	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl Trails		C	11	20,404	20,404	1,599	18,805	-	7,142	1,599	-	
721 132 320	2017 RR-ACC-CAP	Fire alarm and detection systems- contro	Trout Creek BLI	C	11		2,500	2,500	-	-	1,203	2,500	-	
723 160 321	2017 RR-ACC-EXP	Fuel Tank Cleaning	Maintenance	E	11		6,120	6,120	-	5,830	673	290	-	
723 160 323	2017 RR-ACC-EXP	Sand Oil Seperator Service	Maintenance	E	11		9,825	9,000	825	8,627	-	373	-	
721 130 312	2017 RR-ACC-CAP	Pool repairs and improvements -phase 1	Trout Creek PO	C	11		268,583	235,000	33,583	161,238	1,203	73,762	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	-	30,744	-	673	-	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	-	5,124	-	-	-	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	-	46,117	-	-	-	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	5,748	4,053	1,695	4,053	4,053	-	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	-	5,201	-	-	-	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	751	4,188	751	751	-	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	5,730	7,143	(1,413)	7,142	-	1	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	5,514	1,203	4,311	1,203	1,203	-	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	5,514	673	4,841	673	673	-	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	-	12,124	-	-	-	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	10,079	6,657	3,422	6,657	6,657	-	-	
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,910	4,844	66	4,844	4,844	-	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	1,200	2,353	511	511	689	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	511	1,514	511	511	-	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	1,200	825	1,533	1,533	(333)	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	1,200	825	511	511	689	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	947	1,078	947	947	-	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	4,275	2,791	4,275	4,275	-	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	17,212	8,804	17,212	17,212	-	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	-	53,652	-	-	-	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	-	12,249	-	-	-	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	5,737	1,919	5,737	5,737	-	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	5,737	1,919	5,737	5,737	-	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,788	5,412	376	5,412	5,412	-	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	4,501	4,501	(405)	-	
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	7,500	7,500	-	1,040	1,040	6,460	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	29,526	29,526	4,345	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	114,584	114,584	10,416	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,400	2	2,400	2,400	-	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	512	1,720	774	774	(262)	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,449	(507)	27,449	27,449	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	1,201	5,190	1,201	1,201	-	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	10,210	(4,209)	11,413	11,413	(1,203)	-	Over initial budget, volume driven
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	4,605	3,049	4,605	4,605	-	-	

Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	-	7,018	1,036	1,036	(1,036)	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	33,783	9,104	37,682	37,682	(3,899)	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	9,896	3,264	12,786	12,786	(2,889)	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	339	7,760	339	339	-	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,861	463	7,861	7,861	-	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	-	1,518	-	-	-	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	-	3,074	-	-	-	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	-	3,318	2,975	2,975	(2,975)	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	1,099	1,039	1,650	1,650	(551)	-	
721 025 212	2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,458	179	7,458	7,458	-	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	4,492	1,618	4,492	4,492	-	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	2,410	4,718	6,117	6,117	(3,707)	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	-	2,408	-	-	-	-	
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,268	193	25,268	25,268	-	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	-	2,240	-	-	-	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	-	1,665	-	-	-	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	-	1,581	-	-	-	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	3,297	7,945	3,297	3,297	-	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	7,056	1,153	7,056	7,056	-	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	17,128	3,139	17,128	17,128	-	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	21,758	15,939	22,538	22,538	(780)	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	795	747	795	795	-	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	18,900	18,900	14,079	4,821	15,882	15,882	(1,803)	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasive Board Book Software	MIS	E	13	4,000	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	81,556	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	99	2,240	2,240	-	2,240	-	-	-	2,240	
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	99	23,283	23,283	-	23,283	-	-	-	23,283	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	99	11,886	11,886	-	11,886	-	-	-	11,886	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	



Replacement Reserve TL	3,703,240	5,050,575	3,167,234	1,757,980	3,093,680	4,028,517	79,795	866,343
Capital	2,921,275	3,668,666	2,144,236	1,399,639	2,029,837	2,980,014	120,638	835,960
Expense	781,964	1,381,909	1,022,998	358,340	1,063,842	1,048,503	(40,843)	30,383

Project #	Category	Component	Location	Type	Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	99	5,049	5,049	-	5,049	-	-	-	5,049	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
721 050 096	2017 RR-CAP	Gate: Fire AccessRd	Forestry	C	99	6,074	6,074	-	6,074	-	-	-	6,074	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	2,383	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	99	6,126	6,126	-	6,126	-	-	-	6,126	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	99	40,837	40,837	-	40,837	-	-	-	40,837	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	99	10,209	10,209	-	10,209	-	-	-	10,209	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	99	20,419	20,419	-	20,419	-	-	-	20,419	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	99	8,175	8,175	-	8,175	-	-	-	8,175	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	99	2,044	2,044	-	2,044	-	-	-	2,044	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	99	4,087	4,087	-	4,087	-	-	-	4,087	
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	99	25,307	25,307	-	25,307	-	-	-	25,307	
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	99	48,295	48,295	-	48,295	-	-	-	48,295	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	99	12,148	12,148	-	12,148	-	-	-	12,148	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	99	11,135	11,135	-	11,135	-	-	-	11,135	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Maintner	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BLI	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	MIS	-	2,175	2,175	(2,175)	-	to reclass below row do not use - see 2016 BOD appr RRF
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533
721 005 999	2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	87,790	(98,673)	(1,815)	-	89,605	-	estimated project deferrals/timing impacts
723 005 999	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	5,000	5,553	-	-	5,000	-	estimated project deferrals/timing impacts





Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eleven Months Ending November 30, 2017  
 Operating Fund Consolidated

November 2017

Year-to-Date November 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
			\$	%	\$	%					\$	%	\$	%		
-20.4%	-17.5%	-19.9%	-02.9%	-16.6%	-00.5%	-02.4%					00.1%	00.6%	00.0%	00.0%	-12.4%	
-42.2%	-50.0%	-65.9%	07.8%	15.7%	23.8%	36.1%					11.7%	17.5%	03.1%	05.3%	-66.0%	
-35.4%	-37.9%	-50.5%	02.5%	06.7%	15.1%	29.9%					08.0%	14.5%	03.1%	06.1%	-55.0%	
-37.3%	-30.9%	-34.1%	-06.4%	-20.6%	-03.2%	-09.3%					-00.6%	-01.8%	-00.1%	-00.3%	-30.6%	
-34.6%	-29.6%	-32.2%	-04.9%	-16.6%	-02.3%	-07.2%					-02.1%	-07.1%	00.1%	00.2%	-30.0%	
-38.9%	-33.7%	-36.0%	-05.2%	-15.3%	-02.9%	-07.9%					-01.2%	-03.6%	-00.2%	-00.5%	-33.8%	
-27.4%	-42.5%	-55.4%	15.1%	35.5%	28.0%	50.5%					03.6%	10.9%	-02.6%	-09.5%	-33.7%	
-33.3%	-26.3%	-29.7%	-07.1%	-26.8%	-03.6%	-12.2%					00.2%	00.6%	-00.2%	-00.6%	-26.0%	
-34.7%	-25.9%	-31.6%	-08.8%	-34.0%	-03.1%	-09.9%					00.4%	01.4%	00.4%	01.6%	-25.4%	
-22.8%	-20.5%	-28.5%	-02.3%	-11.4%	05.7%	19.9%					01.7%	08.1%	01.2%	05.7%	-20.9%	
-40.7%	-29.1%	-30.6%	-11.6%	-39.8%	-10.1%	-33.0%					-03.2%	-11.0%	-01.9%	-06.3%	-29.2%	
<b>215,361</b>	<b>213,088</b>	<b>241,577</b>	<b>2,273</b>	<b>1%</b>	<b>-26,216</b>	<b>-11%</b>					<b>1,912,547</b>	<b>22%</b>	<b>661,083</b>	<b>7%</b>	<b>9,640,000</b>	
<b>Gross Margin (GREV-COG)</b>																
								<b>10,552,567</b>	<b>8,640,020</b>	<b>9,891,484</b>						
<b>PAYROLL</b>																
<b>SALARIES &amp; WAGES</b>																
			2,258	1%	-26,669	-11%	5110...	-3,039,041	-3,096,738	-2,902,816	57,697	2%	-136,226	-5%	-3,370,000	
			0	0%	0	0%	51106	-30,222	-20,000	-23,126	-10,222	-51%	-7,096	-31%	-20,000	
			32,906	19%	5,092	4%	5122...	-1,643,788	-1,928,012	-1,275,521	284,224	15%	-368,267	-29%	-2,102,802	
			-61,150	-58%	-24,257	-17%	5124...	-3,555,432	-2,750,184	-3,393,798	-805,248	-29%	-161,634	-5%	-3,019,198	
			1,900	95%	2,893	97%	5122...	-27,448	-28,000	-25,280	552	2%	-2,169	-9%	-30,000	
			-1,018	-17%	-661	-10%	51246	-80,918	-80,000	-78,357	-918	-1%	-2,561	-3%	-88,000	
			13,313	63%	13,313	63%	5110...	-219,900	-86,170	-213,806	-133,730	-155%	-6,094	-3%	-94,000	
			2,026	34%	2,026	34%	51227	-60,250	-20,170	-40,080	-40,080	-199%	-12,734	-27%	-22,000	
			273	9%	273	9%	51247	-65,287	-10,000	-62,746	-55,287	-553%	-2,541	-4%	-10,000	
			0	0%	734	3%	51299	356,829	242,184	232,496	114,645	47%	124,333	53%	264,200	
								<b>Total Salaries &amp; Wages, DIRECT</b>	<b>-8,365,457</b>	<b>-7,777,090</b>	<b>-7,790,469</b>	<b>-588,367</b>	<b>-8%</b>	<b>-574,988</b>	<b>-7%</b>	<b>-8,491,800</b>
			2,258	1%	-12,622	-5%		-2,932,333	-2,960,724	-2,907,252	28,391	1%	-25,082	-1%	-3,219,800	
			-32,063	-11%	-14,634	-5%		-5,433,124	-4,816,366	-4,883,217	-616,758	-13%	-549,907	-11%	-5,272,000	
			32,728	19%	10,011	7%		-1,731,487	-1,976,182	-1,348,317	244,695	12%	-383,170	-28%	-2,154,802	
			-64,792	-58%	-24,645	-16%		-3,701,637	-2,840,184	-3,534,900	-861,453	-30%	-166,737	-5%	-3,117,198	
			-01.5%	-00.7%	-30.9%	-17.1%		-69.4%	-78.7%	-69.0%	09.3%	11.8%	-00.5%	-00.7%	-77.2%	
			343	2%	848	5%		-311,502	-306,499	-316,391	-5,003	-2%	4,890	2%	-306,499	
			2.39	0.14	1.88	0.10		17.44	15.71	15.43	1.73	0.11	2.01	0.13	17.20	
			4,569	8%	-2,108	-4%	5130...	-891,713	-853,820	-820,422	-37,893	-4%	-71,291	-9%	-950,000	
			27,345	31%	-5,594	-10%	5130...	-622,811	-962,384	-534,648	339,573	35%	-88,163	-16%	-1,050,000	
			1,048	8%	116	1%	5130...	-132,272	-137,300	-130,420	5,028	4%	-1,852	-1%	-150,000	
			0	0%	100	3%	51499	63,796	37,400	37,920	26,396	71%	25,876	68%	40,800	
								<b>Total Payroll Taxes &amp; Benefits</b>	<b>-1,582,999</b>	<b>-1,916,104</b>	<b>-1,447,570</b>	<b>333,105</b>	<b>17%</b>	<b>-135,429</b>	<b>-9%</b>	<b>-2,109,200</b>
			32,962	22%	-7,486	-7%	5130...	-705,011	-673,200	-799,360	-31,811	-5%	94,349	12%	-750,000	
			15,936	36%	12,467	31%										
								<b>PAYROLL BURDEN Total</b>	<b>-2,288,010</b>	<b>-2,589,304</b>	<b>-2,246,929</b>	<b>301,294</b>	<b>12%</b>	<b>-41,080</b>	<b>-2%</b>	<b>-2,859,200</b>
			22,973	26%	6,531	9%	(513...	-840,950	-1,003,180	-865,389	162,230	16%	24,438	3%	-1,096,000	
			30,653	37%	-3,925	-8%	(514...	-608,847	-931,914	-455,000	323,067	35%	-153,847	-34%	-1,022,300	
			-4,728	-19%	2,275	7%	(514...	-902,008	-691,610	-964,461	-210,398	-30%	62,452	6%	-781,610	
			<b>25.4%</b>	<b>35.8%</b>	<b>27.6%</b>	<b>-10.4%</b>	<b>-29.0%</b>	<b>27.4%</b>	<b>33.3%</b>	<b>28.8%</b>	<b>-05.9%</b>	<b>-17.9%</b>	<b>-01.5%</b>	<b>-05.2%</b>	<b>33.7%</b>	
			26.0%	34.6%	30.0%	-04.0%	-13.4%	Burden % - Salary	28.7%	33.9%	29.8%	-05.2%	-15.4%	-01.1%	-03.7%	34.0%
			37.3%	48.0%	32.2%	-10.6%	-22.2%	Burden % - Wage-FTR	35.2%	47.2%	33.7%	-12.0%	-25.4%	01.4%	04.2%	47.4%
			17.0%	22.7%	21.3%	-05.6%	-24.9%	Burden % - Wage-Season	24.4%	24.4%	27.3%	00.0%	00.1%	-02.9%	-10.7%	25.1%
			26.0%	38.0%	26.7%	-12.0%	-31.6%	Burden % - Wage-FTR&Se	27.8%	33.7%	29.1%	-05.9%	-17.5%	-01.3%	-04.3%	34.2%
			<b>-719,075</b>	<b>-738,168</b>	<b>-696,800</b>	<b>19,093</b>	<b>3%</b>	<b>-22,275</b>	<b>-3%</b>	<b>-10,653,467</b>	<b>-10,366,394</b>	<b>-10,037,398</b>	<b>-287,073</b>	<b>-3%</b>	<b>-11,351,000</b>	
<b>OPERATING EXPENSES (OE)</b>																
			185	8%	630	23%	50530	-39,525	-35,497	-34,100	-4,028	-11%	-5,425	-16%	-38,510	
			9,567	64%	-3,608	-198%	50605	-97,176	-121,000	-139,970	23,824	20%	-83,207	-59%	-136,000	
			-497	-50%	-1,220	-440%	50615	-37,453	-5,500	-6,237	-31,953	-581%	-31,216	-501%	-6,000	
			-31	-1%	6,134	61%	50620	-22,135	-35,327	-25,618	13,192	37%	3,483	14%	-37,594	
			-6,016	-123%	-6,802	-166%	50625	-51,388	-40,729	-42,317	-10,659	-26%	-9,071	-21%	-51,638	
			-694	-93%	-1,844	-461%	50626	-9,441	-14,550	-10,226	5,109	35%	785	8%	-19,000	
			-89	-11%	-96	-11%	50627	-11,162	-10,950	-10,877	-212	-2%	-285	-3%	-12,000	
			206	16%	-259	-31%	50628	-19,027	-14,600	-16,158	-4,427	-30%	-2,870	-18%	-16,000	
			47	0%	-162	-2%	50630	-35,996	-41,184	-40,779	5,188	13%	4,783	12%	-49,528	
			720	96%	-30	0%	51080	-8,801	-26,850	-6,694	18,049	67%	-2,107	-31%	-27,450	
			-1,357	-124%	-95	-4%	51095	-29,401	-25,840	-32,305	-3,561	-14%	2,904	9%	-26,790	
			<b>2,040</b>	<b>5%</b>	<b>-7,353</b>	<b>-23%</b>		<b>-361,507</b>	<b>-372,027</b>	<b>-239,280</b>	<b>10,520</b>	<b>3%</b>	<b>-122,227</b>	<b>-51%</b>	<b>-420,510</b>	



Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eleven Months Ending November 30, 2017  
 Operating Fund Consolidated

November 2017

Year-to-Date November 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-12,779	-13,575	-15,929	796	6%	3,150	20%	51090	Telephone	-160,105	-148,535	-165,878	-11,570	-8%	5,773	3%	-162,120
-1,696	-2,000	-1,530	304	15%	-166	-11%	55003	Cable/Sat TV Service	-19,794	-22,090	-17,670	2,296	10%	-2,124	-12%	-24,100
-3,846	-5,250	-5,211	1,404	27%	1,365	26%	55005	Disposal Fees	-87,195	-77,900	-82,243	-9,295	-12%	-4,952	-6%	-84,400
-17,731	-18,220	-17,189	489	3%	-542	-3%	5501...	Electricity	-252,644	-237,820	-246,511	-14,824	-6%	-6,133	-2%	-264,280
-5,325	-10,450	-3,600	5,125	49%	-1,725	-48%	55020	Natural Gas - Pools	-63,571	-92,150	-59,753	28,579	31%	-3,818	-6%	-106,000
-5,201	-6,720	-6,519	1,519	23%	1,318	20%	55025	Natural Gas - Buildings	-73,699	-73,140	-77,306	-559	-1%	3,606	5%	-84,570
<b>-5,292</b>	<b>-7,830</b>	<b>-8,643</b>	<b>2,538</b>	<b>32%</b>	<b>3,350</b>	<b>39%</b>	(530...	<b>Fuel &amp; Oil</b>	<b>-144,568</b>	<b>-122,880</b>	<b>-111,215</b>	<b>-21,688</b>	<b>-18%</b>	<b>-33,354</b>	<b>-30%</b>	<b>-139,300</b>
-774	-230	-229	-544	-236%	-545	-238%	55027	Propane (LPG)	-6,009	-4,470	-3,938	-1,539	-34%	-2,072	-53%	-4,870
-7,165	-7,990	-7,031	825	10%	-134	-2%	55030	Sewer Fees	-78,010	-86,770	-77,340	8,760	10%	-670	-1%	-94,780
-2,463	-2,680	-2,316	217	8%	-147	-6%	5503...	Water - Building/Facility	-36,736	-35,840	-33,723	-896	-3%	-3,013	-9%	-38,610
-1,754	-1,550	-1,525	-204	-13%	-229	-15%	55040	Water - Grounds	-56,088	-66,050	-76,605	9,962	15%	20,517	27%	-86,500
<b>-64,027</b>	<b>-76,495</b>	<b>-69,721</b>	<b>12,468</b>	<b>16%</b>	<b>5,694</b>	<b>8%</b>		<b>TOTAL UTILITIES</b>	<b>-978,419</b>	<b>-967,645</b>	<b>-952,181</b>	<b>-10,774</b>	<b>-1%</b>	<b>-26,238</b>	<b>-3%</b>	<b>-1,089,530</b>
								<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>								
-411	-430	-1,163	19	4%	752	65%	56010	Security Exp	-15,198	-10,310	-12,942	-4,888	-47%	-2,256	-17%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-1,250	0	1,250	100%	0	0%	-1,500
-8,691	-7,780	-7,537	-911	-12%	-1,155	-15%	56520	Linen Service	-108,456	-94,070	-100,111	-14,386	-15%	-8,345	-8%	-102,560
-9,286	-8,770	-11,835	-516	-6%	2,548	22%	56530	Janitorial Services & Supplies	-90,959	-92,070	-163,250	1,111	1%	72,291	44%	-100,600
-448	-510	-603	62	12%	155	26%	56535	Pest Control	-9,045	-8,145	-9,693	-900	-11%	648	7%	-8,655
-6,072	-680	-1,848	-5,392	-793%	-4,224	-229%	52020	Contract Fees	-20,662	-12,900	-10,593	-7,762	-60%	-10,069	-95%	-14,280
0	0	0	0	0%	0	0%	52021	Contract Labor	-40,110	0	0	-40,110	0%	-40,110	0%	0
0	-150	0	150	100%	0	0%	52022	Veterinary Services	-4,250	-5,570	-1,567	1,320	24%	-2,683	-171%	-5,720
0	0	0	0	0%	0	0%	52023	Equine Care Services	-7,090	-6,350	-8,037	-740	-12%	947	12%	-7,250
-2,234	-1,680	-1,680	-554	-33%	-554	-33%	52024	Offsite Pasturing	-14,702	-11,760	-10,246	-2,942	-25%	-4,456	-43%	-13,440
-6,691	-2,480	-6,678	-4,211	-170%	-13	0%	53705	Equipment Rental	-22,266	-17,880	-20,665	-4,386	-25%	-1,601	-8%	-18,870
0	-140	-108	140	100%	108	100%	57035	Rental Property Expense	0	-1,480	0	1,480	100%	1,142	100%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	-13,397	-13,500	-16,847	103	1%	3,450	20%	-13,500
-410	-500	-657	90	18%	247	38%	51560	Mbr Srv - Retail COGS	-7,245	-6,900	-9,341	-345	-5%	2,095	22%	-7,400
0	-5,300	-244	5,300	100%	244	100%	56503	Printed Forms/Ticket Stock	-12,742	-18,470	-16,633	5,728	31%	3,891	23%	-22,060
-394	-400	-413	6	2%	19	5%	51037	Computer Software	-5,134	-4,750	-4,862	-384	-8%	-472	-10%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-210	-2,100	-368	1,890	90%	158	43%	-2,200
-1,615	-2,445	-759	830	34%	-857	-113%	51050	Furniture and Office Equip	-12,511	-11,120	-15,328	-1,391	-13%	2,817	18%	-13,515
-3,961	-2,440	-2,373	-1,521	-62%	-1,588	-67%	51060	Office Supplies	-21,202	-28,550	-21,175	7,348	26%	-27	0%	-31,640
-1,469	-1,460	-2,507	-9	-1%	1,038	41%	51061	Toner Cartridges	-22,557	-17,760	-26,549	-4,797	-27%	3,992	15%	-19,320
-774	-1,300	-158	526	40%	-616	-390%	53530	Signs	-9,920	-7,780	-10,131	-2,140	-28%	211	2%	-11,820
<b>-5,071</b>	<b>-4,908</b>	<b>-3,652</b>	<b>-163</b>	<b>-3%</b>	<b>-1,419</b>	<b>-39%</b>	56501	<b>Operating Supplies</b>	<b>-62,974</b>	<b>-59,249</b>	<b>-50,830</b>	<b>-3,725</b>	<b>-6%</b>	<b>-12,144</b>	<b>-24%</b>	<b>-64,370</b>
-3,150	-2,700	-3,495	-450	-17%	345	10%	56502	Paper Products - Restaurant	-72,160	-61,070	-72,888	-11,090	-18%	728	1%	-67,670
-213	-50	0	-163	-327%	-213	0%	56504	Candle & TableTop Supplies	-1,576	-550	-1,403	-1,026	-187%	-173	-12%	-600
-2,546	-1,100	-2,376	-1,446	-131%	-170	-7%	56511	Cleaning Supplies - Restaurant	-30,928	-20,470	-28,298	-10,458	-51%	-2,630	-9%	-22,750
-1,589	-2,530	-2,499	941	37%	909	36%	56540	Small Tools & Equipment	-32,821	-23,700	-44,345	-9,121	-38%	11,525	28%	-27,300
-2,289	-1,775	-680	-514	-29%	-1,608	-236%	56545	Safety Equipment	-19,557	-19,120	-21,405	-437	-2%	1,848	9%	-22,495
-65	0	-232	-65	0%	167	72%	56550	Spoilage	-11,221	0	-4,711	-11,221	0%	-6,509	-138%	0
0	-3,200	-1,819	3,200	100%	1,819	100%	51025	Entertainment	-4,472	-13,150	-10,419	8,678	66%	5,946	57%	-14,450
0	-300	0	300	100%	0	0%	55530	Recreation Programs	-14,338	-24,470	-24,805	10,132	41%	10,467	42%	-24,670
-6,489	-3,425	-4,624	-3,064	-89%	-1,865	-40%	55532	Special Programs	-51,167	-37,045	-42,264	-14,122	-38%	-8,904	-21%	-37,110
-35	0	0	-35	0%	-35	0%	55537	Catering Rentals	-10,677	-1,600	-10,618	-9,077	-567%	-59	-1%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	-67,518	-73,600	-76,188	6,082	8%	8,670	11%	-73,600
0	0	-542	0	0%	542	100%	55550	Ski Team Expense	-945	-1,500	-974	555	37%	29	3%	-1,500
								<b>Repairs &amp; Maintenance</b>								
-6,534	-1,995	-4,904	-4,539	-227%	-1,629	-33%	54210	General/PM	-51,848	-14,745	-44,287	-37,103	-252%	-7,561	-17%	-17,140
-1,070	-120	-110	-950	-792%	-960	-873%	54220	Plumbing	-3,152	-2,220	-2,442	-932	-42%	-710	-29%	-3,090
-690	-725	-33	35	5%	-658	-1997%	54240	Lighting and Electrical	-4,597	-3,610	-4,705	-987	-27%	108	2%	-4,080
0	-50	0	50	100%	0	0%	54250	HVAC	-67	-1,450	-529	1,383	95%	462	87%	-1,600
0	-1,150	0	1,150	100%	0	0%	54252	Carpentry	-121	-2,900	-1,333	2,779	96%	1,212	91%	-3,300
-1,092	-250	-533	-842	-337%	-559	-105%	54254	Elevators	-7,162	-3,250	-6,266	-3,912	-120%	-896	-14%	-3,500
-1,557	-2,900	-1,251	1,343	46%	-306	-24%	54256	Fire Suppression	-15,135	-7,700	-14,004	-7,435	-97%	-1,131	-8%	-8,050
0	0	0	0	0%	0	0%	54274	Painting	-132	-900	-330	768	85%	198	60%	-900
403	-1,317	-1,909	914	69%	1,505	79%	54290	Other Building	-8,764	-23,307	-7,243	14,543	62%	-1,521	-21%	-25,120
<b>-11,347</b>	<b>-8,507</b>	<b>-8,740</b>	<b>-2,840</b>	<b>-33%</b>	<b>-2,607</b>	<b>-30%</b>		<b>R&amp;M Building</b>	<b>-90,978</b>	<b>-60,082</b>	<b>-81,139</b>	<b>-30,896</b>	<b>-51%</b>	<b>-9,839</b>	<b>-12%</b>	<b>-66,780</b>
-115	0	0	-115	0%	-115	0%	54310	Asphalt	-4,077	0	-410	-4,077	0%	-3,668	-895%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	-147	-3,050	-397	2,903	95%	250	63%	-3,050
0	0	0	0	0%	0	0%	54350	Ski Trails	-222	-0,000	-2,073	4,778	96%	1,851	89%	-5,000
-1,220	-3,015	-7,750	1,795	60%	6,530	84%	54380	Snow Removal	-110,987	-50,775	-66,999	-60,212	-119%	-43,987	-66%	-66,900
-1,112	0	-329	-1,112	0%	-783	-238%	54390	Other Grounds Maint	-40,240	-36,390	-38,996	-3,940	-11%	-1,244	-3%	-37,300
<b>-2,447</b>	<b>-3,015</b>	<b>-8,079</b>	<b>568</b>	<b>19%</b>	<b>5,632</b>	<b>70%</b>		<b>R&amp;M Grounds (nonGolf)</b>	<b>-155,953</b>	<b>-95,125</b>	<b>-108,875</b>	<b>-60,828</b>	<b>-64%</b>	<b>-47,078</b>	<b>-43%</b>	<b>-112,250</b>
-2,884	-500	0	-2,384	-477%	-2,884	0%	54412	Ski Lifts, Fixed Grip	-19,934	-8,200	-23,906	-11,734	-143%	3,972	17%	-8,700
-750	-500	-208	-250	-50%	-542	-260%	54416	Ski Lifts, Surface	-5,067	-3,100	-1,269	-1,967	-63%	-3,798	-299%	-3,600
-18	0	0	-18	0%	-18	0%	54418	Terrain Parks	-1,257	0	-1,65	-1,257</				

Tahoe Donner Association  
Department P&L Detail (D01)  
For the Eleven Months Ending November 30, 2017  
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November 2017

Year-to-Date November 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%	\$	%	
-5,744	-3,600	-17,633	-2,144	-60%	11,890	67%	54421	Snowcats	-94,137	-64,600	-76,422	-29,537	-46%	-17,715	-23%	-73,100
-1,299	-500	-1,907	-799	-160%	609	32%	54426	Snowmobiles	-9,822	-5,050	-5,676	-4,772	-94%	-4,146	-73%	-5,700
-643	-500	-796	-143	-29%	153	19%	54434	Golf Maint Eq	-14,307	-14,000	-16,643	-307	-2%	2,336	14%	-15,750
0	0	-87	0	0%	87	100%	54438	Golf Carts Fleet	-991	-1,400	-2,370	409	29%	1,379	58%	-1,400
-7,422	-4,200	-2,145	-3,222	-77%	-5,277	-246%	54443	Rolling, Heavy	-47,226	-44,030	-29,371	-3,196	-7%	-17,855	-61%	-47,730
-8,243	-2,595	-5,213	-5,648	-218%	-3,031	-58%	54448	Rolling, Car/Truck/Bus/Van	-62,977	-41,755	-54,291	-21,222	-51%	-8,686	-16%	-46,050
-859	-300	-2,237	-559	-186%	1,378	62%	54452	F&B Kitchen Equip	-13,112	-10,220	-16,788	-2,892	-28%	3,676	22%	-11,670
0	-520	0	520	100%	0	0%	54454	F&B GlassSilverChina	-345	-3,800	-1,119	3,455	91%	774	69%	-4,070
0	0	-1,815	0	0%	1,815	100%	54461	Bicycles	-1,128	-500	-3,126	-628	-126%	1,998	64%	-500
0	-200	-419	200	100%	419	100%	54463	Fitness Equipment	-2,478	-3,900	-1,859	1,422	36%	-620	-33%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-1,230	-187	1,230	100%	187	100%	-1,580
-3,872	-4,167	-3,613	295	7%	-260	-7%	54481	Computer Software Maint	-48,600	-47,807	-48,060	-793	-2%	-540	-1%	-51,970
-675	-810	-471	135	17%	-204	-43%	54483	Computer Hardware Maint	-5,666	-6,570	-4,816	904	14%	-850	-18%	-7,250
-210	-550	0	340	62%	-210	0%	54499	Other Operating Equip R&M	-5,456	-9,800	-3,802	4,344	44%	-1,654	-44%	-10,650
<b>-33,365</b>	<b>-18,992</b>	<b>-36,544</b>	<b>-14,373</b>	<b>-76%</b>	<b>3,179</b>	<b>9%</b>		<b>R&amp;M Equipment</b>	<b>-333,250</b>	<b>-270,362</b>	<b>-291,170</b>	<b>-62,888</b>	<b>-23%</b>	<b>-42,080</b>	<b>-14%</b>	<b>-298,920</b>
0	0	2,000	0	0%	-2,000	-100%	54510	Seed & Sod	-10,380	-8,500	-6,849	-1,880	-22%	-3,531	-52%	-8,500
0	0	0	0	0%	0	0%	54520	Fertilizer	-18,630	-20,000	-16,060	1,370	7%	-2,571	-16%	-20,000
0	0	-1,417	0	0%	1,417	100%	54530	Top Dressing	-11,583	-12,000	-13,276	417	3%	1,693	13%	-12,000
-1,683	0	3,000	-1,683	0%	-4,683	-156%	54540	Sand, Gravel, Rock	-3,703	-4,000	-3,830	297	7%	127	3%	-4,000
0	0	-1,916	0	0%	1,916	100%	54560	Pesticides	-7,358	-11,000	-8,951	3,642	33%	1,594	18%	-11,000
-2,476	0	2,000	-2,476	0%	-4,476	-224%	54570	Irrigation and Drainage	-5,872	-3,000	-2,086	-2,872	-96%	-3,786	-182%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-500	0	-1,625	-325%	-2,125	0%	-500
<b>-4,158</b>	<b>0</b>	<b>3,667</b>	<b>-4,158</b>	<b>0%</b>	<b>-7,825</b>	<b>-213%</b>		<b>R&amp;M Golf Course</b>	<b>-59,651</b>	<b>-59,000</b>	<b>-51,052</b>	<b>-651</b>	<b>-1%</b>	<b>-8,598</b>	<b>-17%</b>	<b>-59,000</b>
-1,701	-3,150	-1,167	1,449	46%	-535	-46%	54710	chemicals	-24,851	-33,150	-30,179	8,299	25%	5,328	18%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,650	-196	1,650	100%	196	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
<b>-1,701</b>	<b>-3,300</b>	<b>-1,167</b>	<b>1,599</b>	<b>48%</b>	<b>-535</b>	<b>-46%</b>		<b>R&amp;M Pool Spa</b>	<b>-26,023</b>	<b>-34,800</b>	<b>-30,695</b>	<b>8,777</b>	<b>25%</b>	<b>4,672</b>	<b>15%</b>	<b>-38,000</b>
-4,902	-300	-1,200	-4,602	-1534%	-3,702	-309%	(575...	Forestry Management	-337,318	-235,300	-296,751	-102,018	-43%	-40,567	-14%	-235,500
<b>-4,902</b>	<b>-300</b>	<b>-1,200</b>	<b>-4,602</b>	<b>-1534%</b>	<b>-3,702</b>	<b>-309%</b>		<b>R&amp;M Forestry</b>	<b>-337,318</b>	<b>-235,300</b>	<b>-296,751</b>	<b>-102,018</b>	<b>-43%</b>	<b>-40,567</b>	<b>-14%</b>	<b>-235,500</b>
18,645	13,250	29,201	5,395	41%	-10,556	-36%	59010	Contra - Inter-Dept. Charges	226,706	174,550	199,799	52,156	30%	26,907	13%	192,280
<b>-39,275</b>	<b>-20,864</b>	<b>-22,862</b>	<b>-18,411</b>	<b>-88%</b>	<b>-16,413</b>	<b>-72%</b>		<b>R&amp;M subtotal</b>	<b>-776,467</b>	<b>-580,119</b>	<b>-659,884</b>	<b>-196,348</b>	<b>-34%</b>	<b>-116,583</b>	<b>-18%</b>	<b>-618,170</b>
<b>-103,179</b>	<b>-77,667</b>	<b>-81,343</b>	<b>-25,512</b>	<b>-33%</b>	<b>-21,836</b>	<b>-27%</b>		<b>TOTAL SUPPLIES &amp; MAIN</b>	<b>-1,594,477</b>	<b>-1,288,358</b>	<b>-1,508,309</b>	<b>-306,119</b>	<b>-24%</b>	<b>-86,167</b>	<b>-6%</b>	<b>-1,390,265</b>
0	0	0	0	0%	0	0%	52010	<b>ADMINISTRATIVE &amp; OTHER EXPENSE</b>	-27,027	-27,000	-28,750	-27	0%	1,724	6%	-27,000
0	-1,843	-2,542	1,843	100%	2,542	100%	52015	Audit & Tax Services	-12,276	-20,876	-5,927	8,600	41%	-6,348	-107%	-22,820
0	0	0	0	0%	0	0%	52016	Consulting Expense	-1,176	-1,200	-1,008	24	2%	-168	-17%	-1,200
-10,958	-9,200	0	-1,758	-19%	-10,958	0%	52030	Environmental Services / Fees	-78,044	-101,200	-59,882	23,156	23%	-18,162	-30%	-110,000
-699	-500	-2,021	-199	-40%	1,322	65%	51070	Legal Services	-7,223	-11,800	-16,623	4,577	39%	9,400	57%	-12,650
0	0	0	0	0%	0	0%	55520	Public Relations	-2,406	-5,500	-9,974	3,094	56%	7,568	76%	-7,500
-13,962	-13,450	-4,135	-512	-4%	-9,827	-238%	55540	Promotion Expense	-88,496	-111,200	-108,186	22,704	20%	19,690	18%	-127,000
-850	-1,600	0	750	47%	-850	0%	55545	Resort Advertising	-6,896	-8,500	-9,974	1,604	19%	-975	-16%	-10,100
-252	0	-443	-252	0%	190	43%	55560	Brochure Distribution	0	-5,444	0	-4,697	0%	747	14%	0
-325	-350	-1,007	25	7%	682	68%	51520	Sales specific	-4,697	0	-5,444	-4,167	-96%	525	6%	-4,700
0	-500	-1,250	500	100%	1,250	100%	51530	Charitable Contributions	-8,517	-4,350	-9,042	4,627	53%	7,919	84%	-2,000
-689	-600	-869	-89	-15%	180	21%	55538	Community Relations	-1,534	-2,000	-9,325	466	23%	1,771	19%	-8,300
-4,954	-3,950	-5,364	-1,004	-25%	411	8%	55539	Reservation Services	-11,058	-7,500	-9,281	-3,558	-47%	-1,777	-19%	-77,400
-6,281	-1,370	-913	-4,911	-358%	-5,368	-588%	55525	Marketing Discounts CoGS	-78,807	-70,890	-72,296	-7,917	-11%	-6,512	-9%	-22,160
-13,598	-5,600	-8,844	-7,998	-143%	-4,754	-54%	51020	Dues & Subscriptions	-19,192	-19,515	-17,752	323	2%	-1,440	-8%	-102,120
-453	-460	-342	7	2%	-111	-32%	51035	Licenses, Permits, Fees	-101,029	-91,630	-98,449	-9,399	-10%	-2,580	-3%	-7,760
-4,740	-400	-1,286	-4,340	-1085%	-3,454	-269%	51096	Mileage Reimbursement	-6,517	-7,090	-6,595	573	8%	77	1%	-12,500
0	0	-150	0	0%	150	100%	51515	Board Expense	-62,693	-12,100	-6,707	-50,986	-418%	-55,986	-835%	-25,000
-2,048	-2,200	-2,275	152	7%	227	10%	51063	Annual Meeting Expense	-39,068	-25,000	-36,725	-14,068	-56%	-2,343	-6%	-30,450
-547	-1,195	-628	648	54%	81	13%	51065	Postage - TDNews	-27,835	-26,250	-28,123	-1,585	-6%	288	1%	-14,565
-4,528	-9,000	-5,857	4,472	50%	1,328	23%	51510	Postage - General	-9,048	-13,995	-11,409	4,347	32%	2,360	21%	-15,000
-3,312	-1,000	-450	-2,312	-231%	-2,862	-636%	51510	Assessment Billing	-7,928	-9,000	-7,359	1,072	12%	-570	-8%	-9,000
-7,792	-8,650	-9,091	858	10%	1,299	14%	51535	Digital Content	-11,953	-9,000	-2,550	-2,953	-33%	-9,403	-369%	-10,000
-8,550	-11,000	-5,401	2,450	22%	-3,149	-58%	51545	Printing - TD News	-100,989	-99,350	-96,576	-1,639	-2%	-4,413	-5%	-111,850
-827	0	0	-827	0%	-827	0%	51546	Printing - Brochures	-45,638	-33,000	-32,429	-12,638	-38%	-13,209	-41%	-35,000
-180	-400	-1,360	220	55%	1,180	87%	51547	Printing - Other	-2,808	-100	-1,608	-2,708	-2708%	-1,200	-75%	-100
0	0	0	0	0%	0	0%	56601	Claims Expense	-51,067	-4,600	-15,819	-46,467	-1010%	-35,247	-223%	-5,000
-5,264	-7,700	-9,709	2,436	32%	4,445	46%	52210	Bad Debt Expense	-20,000	-12,000	-17,000	-8,000	-67%	-3,000	-18%	-15,000
-395	0	-248	-395	0%	-147	-59%	52220	Credit Card Expense	-242,695	-184,600	-227,919	-58,095	-31%	-14,777	-6%	-206,920
0	100	0	-100	-100%	0	0%	52225	Over/Short	-7,311	0	-1,863	-7,311	0%	-5,448	-293%	0
0	-2,700	0	2,700	100%	0	0%	57009	Inter-Department Food Costs	3,267	1,900	0	3,267	72%	3,267	0%	2,000
							59999	Contingency	0	-29,500	0	29,500	100%	0	0%	-32,000

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eleven Months Ending November 30, 2017  
 Operating Fund Consolidated

November 2017

Year-to-Date November 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-43,100	-43,100	-43,700	0	0%	600	1%	52025	Insurance Expense	-391,700	-366,700	-402,300	-25,000	-7%	10,600	3%	-409,800
-16,998	-16,400	-15,462	-598	-4%	-1,536	-10%	57030	Taxes - Property	-186,978	-180,400	-170,082	-6,578	-4%	-16,896	-10%	-196,800
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-41,250	-41,250	-41,235	0	0%	-15	0%	-45,000
<b>-155,053</b>	<b>-146,818</b>	<b>-127,097</b>	<b>-8,235</b>	<b>-6%</b>	<b>-27,955</b>	<b>-22%</b>		<b>TOTAL ADMINISTRATIVE &amp; OT</b>	<b>-1,700,588</b>	<b>-1,534,596</b>	<b>-1,564,157</b>	<b>-165,992</b>	<b>-11%</b>	<b>-136,431</b>	<b>-9%</b>	<b>-1,699,695</b>
<b>-362,159</b>	<b>-342,920</b>	<b>-310,709</b>	<b>-19,239</b>	<b>-6%</b>	<b>-51,450</b>	<b>-17%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-4,634,991</b>	<b>-4,162,626</b>	<b>-4,263,927</b>	<b>-472,365</b>	<b>-11%</b>	<b>-371,063</b>	<b>-9%</b>	<b>-4,600,000</b>
<b>-1,081,233</b>	<b>-1,081,088</b>	<b>-1,007,509</b>	<b>-145</b>	<b>0%</b>	<b>-73,725</b>	<b>-7%</b>		<b>TOTAL PAYROLL AND OPERATI</b>	<b>-15,288,458</b>	<b>-14,529,020</b>	<b>-14,301,326</b>	<b>-759,438</b>	<b>-5%</b>	<b>-987,132</b>	<b>-7%</b>	<b>-15,951,000</b>
<b>-865,872</b>	<b>-868,000</b>	<b>-765,931</b>	<b>2,128</b>	<b>0%</b>	<b>-99,941</b>	<b>-13%</b>		<b>N O R 1, before OH</b>	<b>-4,735,891</b>	<b>-5,889,000</b>	<b>-4,409,842</b>	<b>1,153,109</b>	<b>20%</b>	<b>-326,049</b>	<b>-7%</b>	<b>-6,311,000</b>
<b>-865,872</b>	<b>-868,000</b>	<b>-765,931</b>	<b>2,128</b>	<b>0%</b>	<b>-99,941</b>	<b>-13%</b>		<b>N O R 2, after OH</b>	<b>-4,735,891</b>	<b>-5,889,000</b>	<b>-4,409,842</b>	<b>1,153,109</b>	<b>20%</b>	<b>-326,049</b>	<b>-7%</b>	<b>-6,311,000</b>
<b>-1,136,424</b>	<b>-1,126,288</b>	<b>-1,067,597</b>	<b>-10,136</b>	<b>-1%</b>	<b>-68,827</b>	<b>-6%</b>		<b>T O C</b>	<b>-16,786,781</b>	<b>-15,764,820</b>	<b>-15,706,487</b>	<b>-1,021,961</b>	<b>-6%</b>	<b>-1,080,294</b>	<b>-7%</b>	<b>-17,311,000</b>
-23.8%	-22.9%	-28.3%	-00.9%	-03.8%	04.4%	15.7%		REV to TOC (CRR%)	-71.8%	-62.6%	-71.9%	-09.1%	-14.6%	00.1%	00.2%	-63.5%
868,000	868,000	772,000	0	0%	96,000	12%		Assessment Revenue, Operatin	5,889,000	5,889,000	6,372,000	0	0%	-483,000	-8%	6,311,000
2,128	0	6,069	2,128	0%	-3,941	-65%		NOR AFTER Assessment Reven	1,153,109	0	1,962,158	1,153,109	0%	-809,049	-41%	0