



# Tahoe Donner Association

## Finance Reports

### May 2017

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: June 19, 2017  
Re: **May 2017 Financial Results, Operating Fund**



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## Month - May

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$834,000) which was unfavorable to budget by \$13,000/2%. Month's operating revenues of \$350,000 were \$94,000/21% unfavorable to budget and total expenses of \$1,184,000 were \$81,000/6% favorable to budget. Compared to last year same month, revenues are down \$101,000/22% and NOR is favorable \$36,000/4%. The golf course did not open in May due to the continued melt-off of a significant snowfall winter season.

## Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$1,424,000) which is favorable to budget by \$1,136,000/44%. YTD operating revenues of \$6,124,000 are \$1,971,000/47% favorable to budget and total expenses of \$7,549,000 are \$834,000/12% unfavorable to budget. Compared to last year to date, revenues are up \$562,000/10%, expenses are up unfavorably \$436,000/6% and resulting NOR is favorable \$126,000/8%.

**Winter 16/17** passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

**2017 Golf Passes/Packs** sold as of 6/19/2017 \$217,000/286 versus prior year \$266,000/347 passes/packs. Revenue down \$49,000/19% and passes/packs sold down 61/17%. Sales down due to approximately 2-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter.**

## Overall Operating Conditions

**January** experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May** was a typical mixed weather season transition month and golf course was not able to open due to the snowpack and wet snowmelt conditions.

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$3,120,000 were favorable \$1,222,000/64% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,048,000 were unfavorable \$618k/43% to budget and unfavorable \$210k/11% to prior year. YTD NOR of \$1,073,000 is favorable \$605k/129% to budget and favorable \$159k/17% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

**Cross Country Ski.** YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$348,000 is favorable \$235k/208% to budget and favorable \$126k/57% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2<sup>nd</sup> week of the month.

**The Lodge.** YTD revenues of \$766,000 were favorable \$117k/18% to budget and unfavorable \$9k/1% to prior year. YTD NOR loss of (\$194,000) is favorable \$18k/9% to budget and unfavorable \$59k/44% to prior year. YTD cogs of 35% compares to budget 31% and prior year 33%.

**Pizza.** YTD revenues of \$139,000 are favorable \$28k/25% to budget and unfavorable \$6k/4% to prior year. YTD NOR loss of (\$53,000) is favorable \$7k/11% to budget and unfavorable \$19k/56% to prior year. YTD cogs of 34% compares to budget 30% and prior year 33%.

**Alder Creek Café.** YTD revenues of \$200,000 are favorable \$104k/109% to budget and favorable \$41k/26% to prior year. YTD total expenses of \$235,000 are unfavorable \$116k/97% to budget and unfavorable \$76k/48% to prior year. YTD NOR loss of (\$35,000) is unfavorable \$12k to budget and unfavorable \$35k to prior year. YTD cogs of 36% compares to budget 31% and prior year 34%.

## Other

### a) Recreation Fee. New cycle started 5/1/2016.

- 5/31/2017 – **2017/2018** – sold 3,432, revenues of \$862,000, (vs py; volume down 1%, revenue down 0%)
- 5/31/2016 – 2016/2017 – sold 3,468, revenues of \$866,000
  
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1<sup>st</sup> time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

### b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 5/31/xx:

5/31/17 - 2017 - 80 or 1.2% of units

5/31/16 - 2016 - 87 or 1.3% of units

5/31/15 - 2015 - 85 or 1.3% of units

5/31/14 - 2014 - 93 or 1.4% of units

as of 4/30/xx:

4/30/17 - 2017 - 116 or 4% of units

4/30/16 - 2016 - 112 or 3% of units

4/30/15 - 2015 - 109 or 3% of units

4/30/14 - 2014 - 114 or 3% of units

as of 3/31/xx:

3/31/17 - 2017 - 228 or 4% of units

3/31/16 - 2016 - 194 or 3% of units

3/31/15 - 2015 - 162 or 3% of units

3/31/14 - 2014 - 205 or 3% of units

as of 2/28/xx:

2/28/17 - 2017 - 1243 or 19% of units

2/29/16 - 2016 - 813 or 13% of units

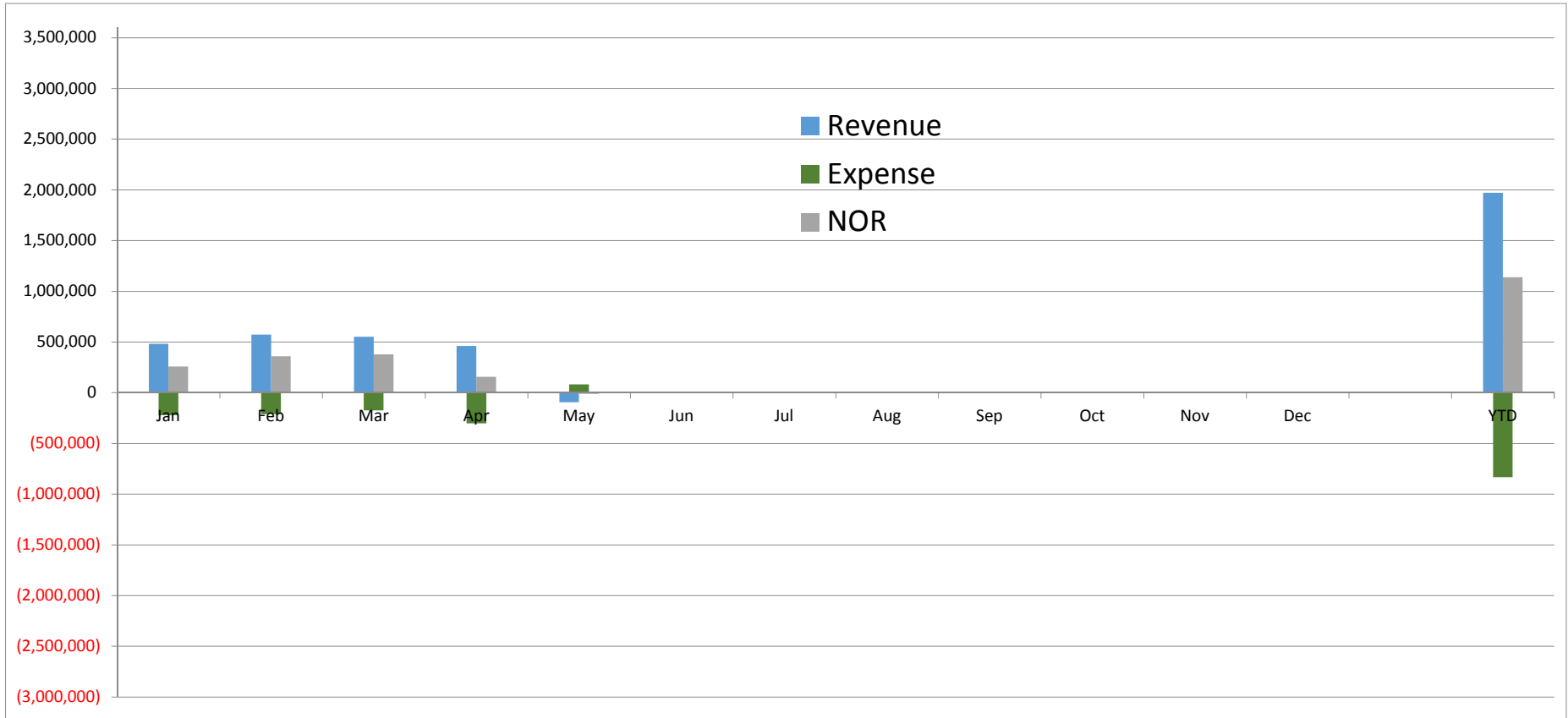
2/28/15 - 2015 - 888 or 14% of units

2/28/14 - 2014 - 982 or 15% of units

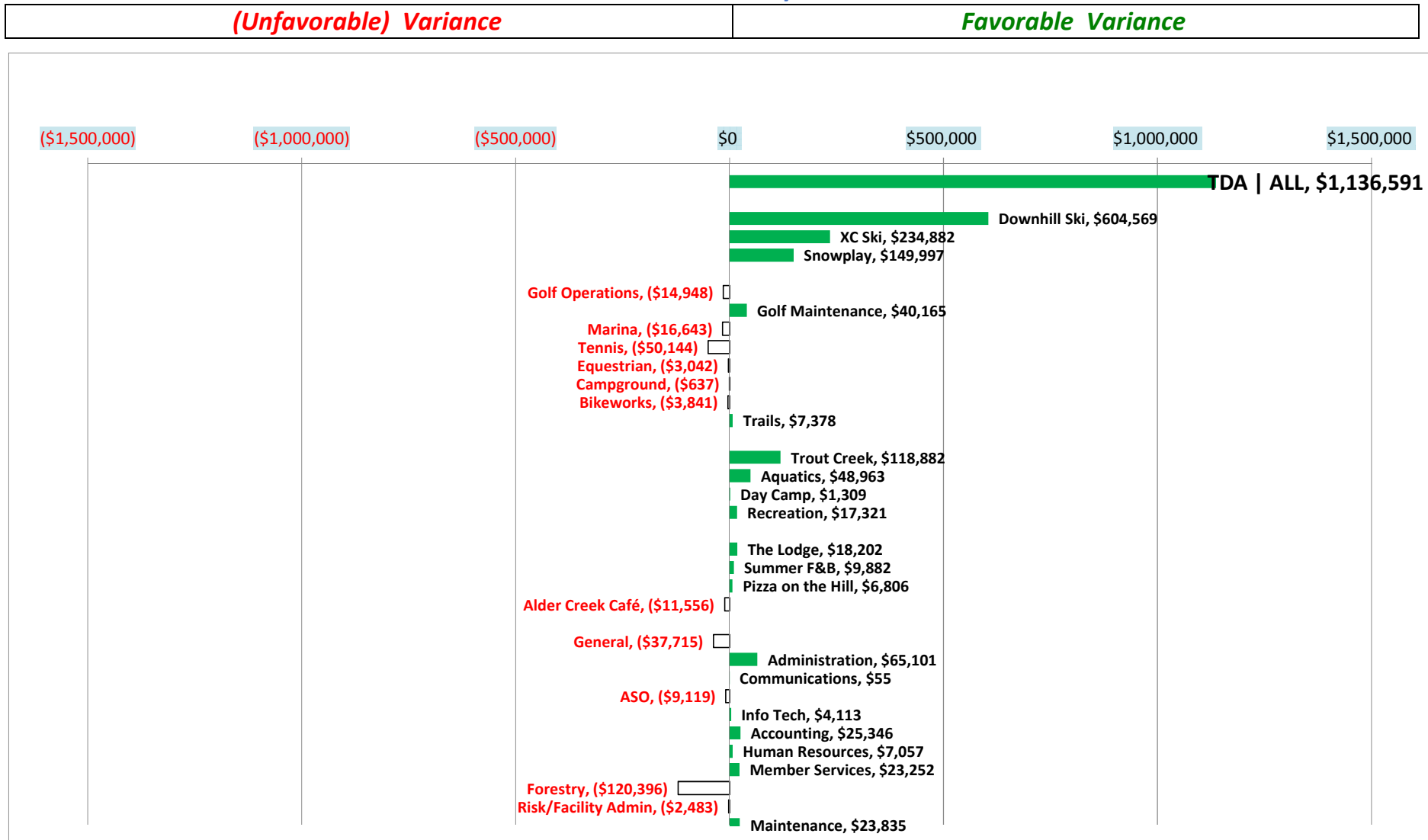
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

**Tahoe Donner Association**  
**Operating Fund - excluding Annual Assessment Revenues**  
**Variance to Budget - by Month - For the five months ending May 2017**

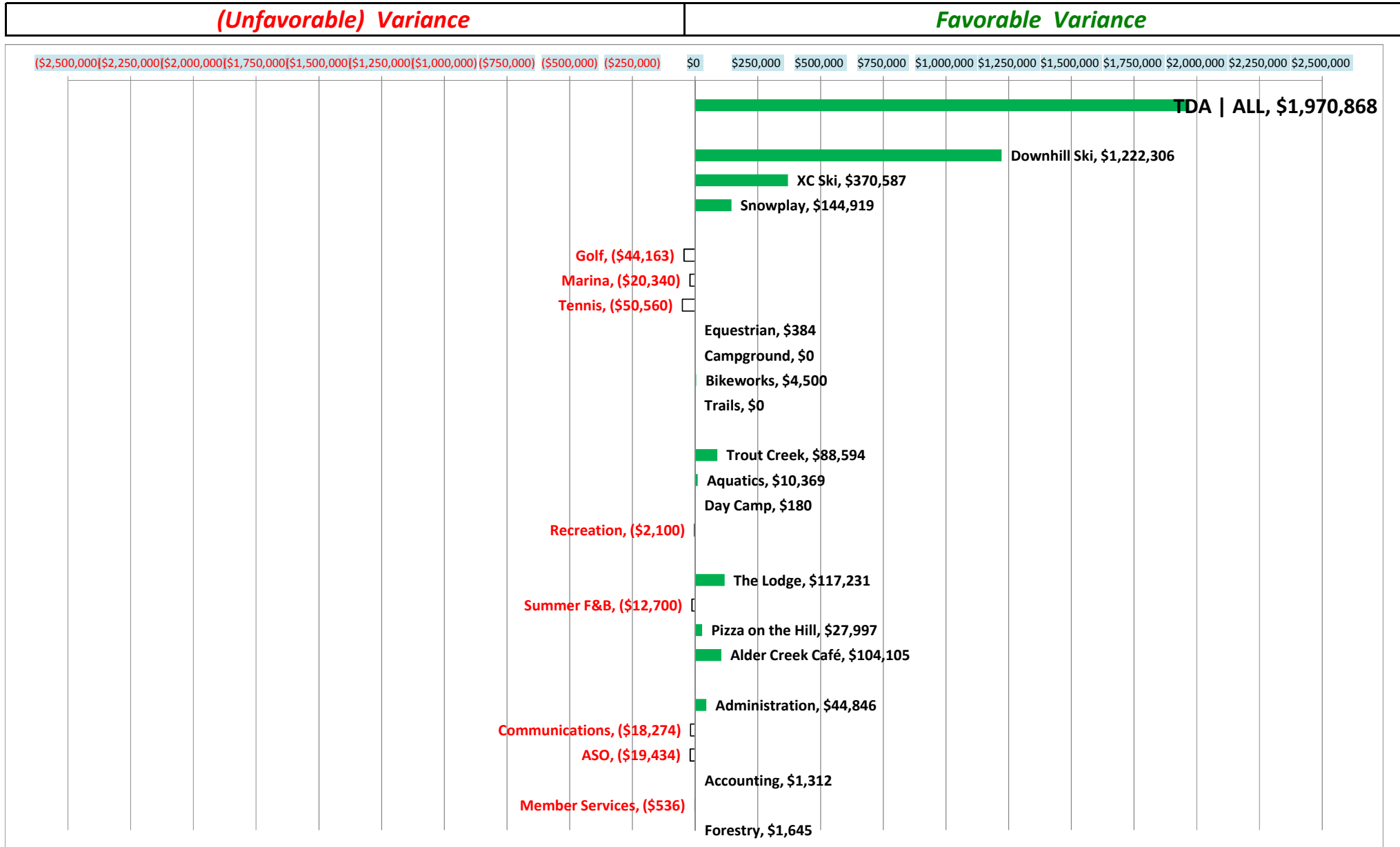
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	482,202	571,397	552,022	459,384	(94,138)	0	0	0	0	0	0	0	1,970,868
<b>Expense</b>	(223,773)	(212,797)	(175,686)	(303,198)	81,178	0	0	0	0	0	0	0	(834,276)
<b>NOR</b>	258,429	358,600	376,336	156,186	(12,960)	0	0	0	0	0	0	0	1,136,591



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date **May 2017**



# Tahoe Donner Association Operating Revenue Variances Report Year to Date May 2017



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date May 2017**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 258,429</b>	<b>\$ 358,600</b>	<b>\$ 376,336</b>	<b>\$ 156,186</b>	<b>\$ (12,960)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,136,591</b>
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	-	-	-	-	-	-	-	604,569
XC Ski	65,443	54,865	88,084	27,898	(1,409)	-	-	-	-	-	-	-	234,882
Snowplay	29,066	42,072	44,923	34,608	(673)	-	-	-	-	-	-	-	149,997
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	-	-	-	-	-	-	-	(14,948)
Golf Maintenance	339	5,121	2,039	11,976	20,689	-	-	-	-	-	-	-	40,165
Marina	(19)	(129)	(122)	(14,606)	(1,767)	-	-	-	-	-	-	-	(16,643)
Tennis	(310)	109	(23)	(49,104)	(816)	-	-	-	-	-	-	-	(50,144)
Equestrian	(1,221)	(356)	(665)	(572)	(227)	-	-	-	-	-	-	-	(3,042)
Campground	(137)	71	(338)	(400)	167	-	-	-	-	-	-	-	(637)
Bikeworks	(2,536)	-	-	-	(1,306)	-	-	-	-	-	-	-	(3,841)
Trails	1,916	449	1,143	738	3,132	-	-	-	-	-	-	-	7,378
Trout Creek	5,238	8,132	10,343	89,847	5,322	-	-	-	-	-	-	-	118,882
Aquatics	374	5,463	8,806	25,544	8,775	-	-	-	-	-	-	-	48,963
Day Camp	(249)	44	59	235	1,220	-	-	-	-	-	-	-	1,309
Recreation	2,518	3,681	6,086	780	4,256	-	-	-	-	-	-	-	17,321
The Lodge	13,866	6,594	15,589	21,882	(39,728)	-	-	-	-	-	-	-	18,202
Summer F&B	53	27	(15)	(87)	9,905	-	-	-	-	-	-	-	9,882
Pizza on the Hill	3,069	7,148	3,965	(8,676)	1,299	-	-	-	-	-	-	-	6,806
Alder Creek Café	(11,320)	(6,815)	2,424	8,257	(4,102)	-	-	-	-	-	-	-	(11,556)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	-	-	-	-	-	-	-	(37,715)
Administration	9,627	(2,755)	46,118	5,582	6,530	-	-	-	-	-	-	-	65,101
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	-	-	-	-	-	-	-	55
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	-	-	-	-	-	-	-	(9,119)
Info Tech	3,730	3,711	298	(4,704)	1,078	-	-	-	-	-	-	-	4,113
Accounting	4,502	849	3,811	8,608	7,576	-	-	-	-	-	-	-	25,346
Human Resources	1,634	3,332	(4,436)	4,491	2,037	-	-	-	-	-	-	-	7,057
Member Services	7,175	5,389	7,971	(4,864)	7,582	-	-	-	-	-	-	-	23,252
Forestry	(434)	3,089	5,909	(145,458)	16,498	-	-	-	-	-	-	-	(120,396)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	-	-	-	-	-	-	-	(2,483)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	-	-	-	-	-	-	-	23,835



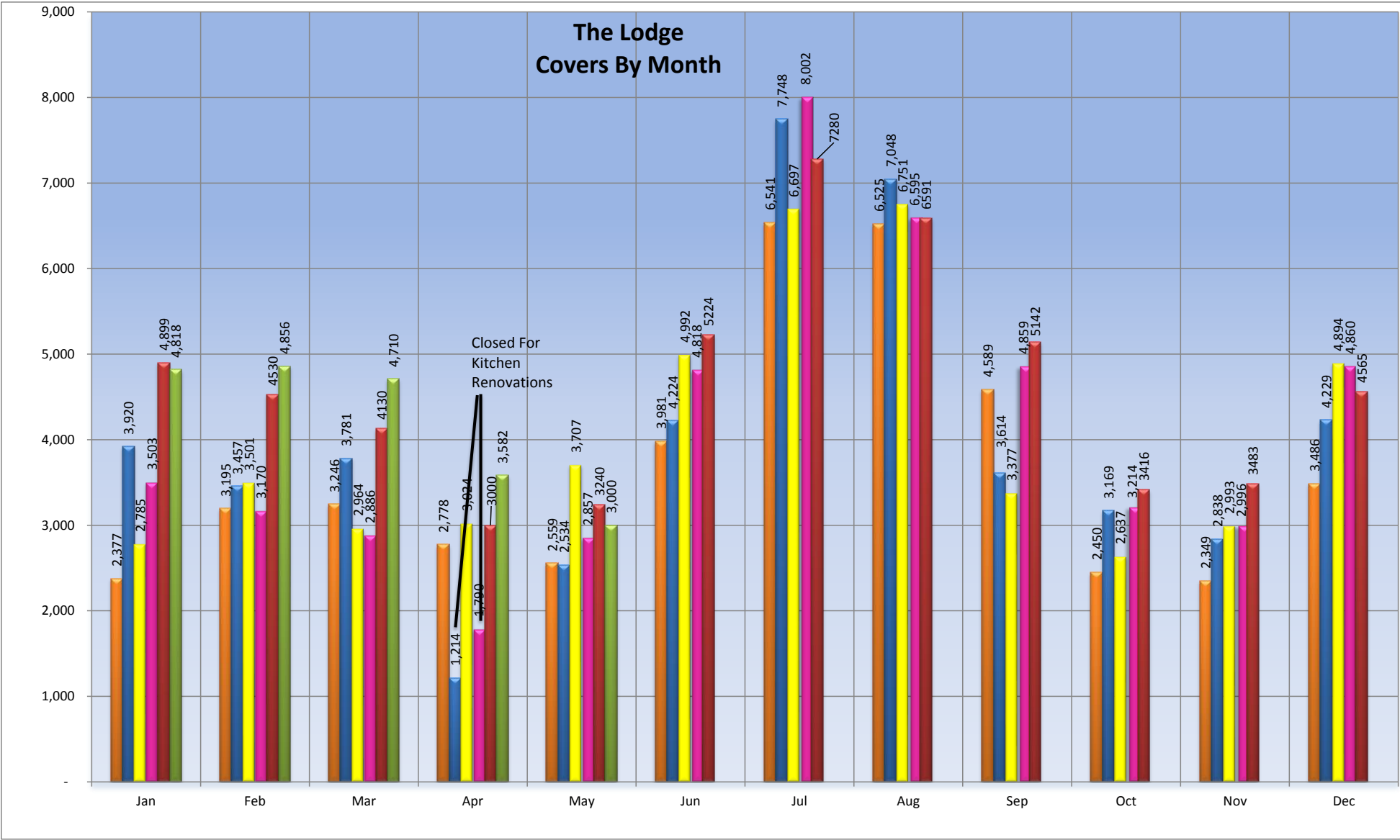
## Tahoe Donner Association Operating Revenue Variances Report

Year to Date May 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

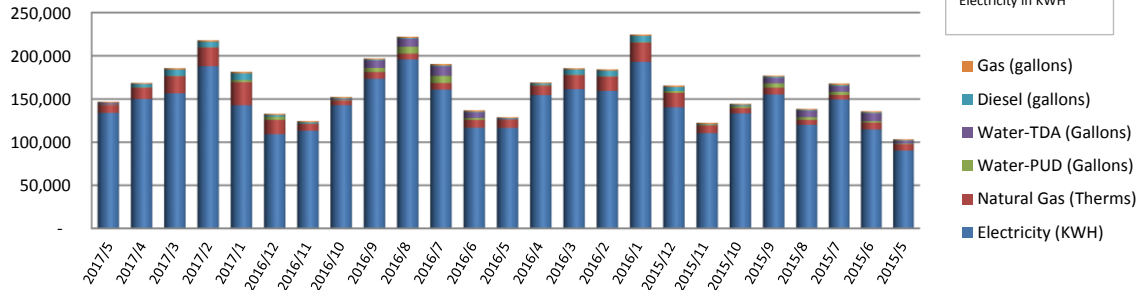
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 482,202</b>	<b>\$ 571,397</b>	<b>\$ 552,022</b>	<b>\$ 459,384</b>	<b>\$ (94,138)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,970,868</b>
Downhill Ski	292,109	400,212	287,529	241,864	593	-	-	-	-	-	-	-	1,222,306
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	-	-	-	-	-	-	-	(44,163)
Marina	-	-	-	(14,101)	(6,239)	-	-	-	-	-	-	-	(20,340)
Tennis	-	-	-	(48,797)	(1,763)	-	-	-	-	-	-	-	(50,560)
Equestrian	320	-	-	-	64	-	-	-	-	-	-	-	384
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	4,500	-	-	-	-	-	-	-	4,500
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	191	1,622	3,743	80,733	2,305	-	-	-	-	-	-	-	88,594
Aquatics	-	-	-	14,169	(3,800)	-	-	-	-	-	-	-	10,369
Day Camp	-	-	15	60	105	-	-	-	-	-	-	-	180
Recreation	(400)	(400)	(300)	(300)	(700)	-	-	-	-	-	-	-	(2,100)
The Lodge	47,724	24,045	43,561	43,511	(41,610)	-	-	-	-	-	-	-	117,231
Summer F&B	-	-	-	-	(12,700)	-	-	-	-	-	-	-	(12,700)
Pizza on the Hill	7,751	12,425	6,142	(2,360)	4,039	-	-	-	-	-	-	-	27,997
Alder Creek Café	16,641	22,528	23,024	36,721	5,191	-	-	-	-	-	-	-	104,105
Administration	7,320	(5,363)	41,749	(2,358)	3,498	-	-	-	-	-	-	-	44,846
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	-	-	-	-	-	-	-	(18,274)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	-	-	-	-	-	-	-	(19,434)
Accounting	401	354	296	171	91	-	-	-	-	-	-	-	1,312
Member Services	(339)	(556)	(353)	(276)	989	-	-	-	-	-	-	-	(536)
Forestry	-	-	-	-	1,645	-	-	-	-	-	-	-	1,645

# The Lodge Covers By Month






\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations  
 \*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations  
 \*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

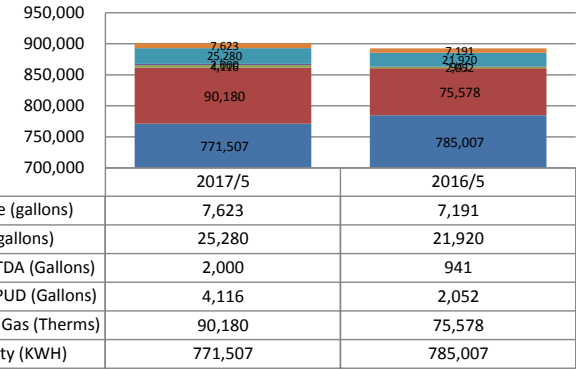
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

<b>Gasoline Cost / Gallon</b>  \$2.73   16%   1%	<b>Diesel Cost / Gallon</b>  \$2.65   16%   -11%	<b>Propane Cost / Gallon</b>  \$2.75   39%   6%
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

2017  
 ▲  
 ▼

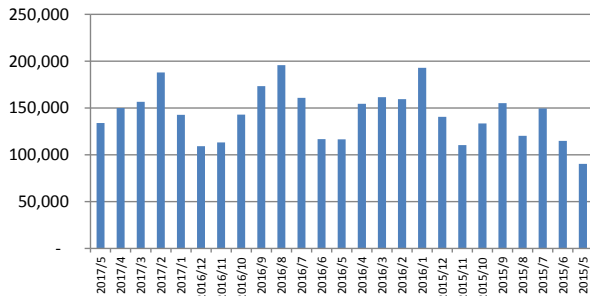
05  
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## Tahoe Donner Association Energy Consumption YTD

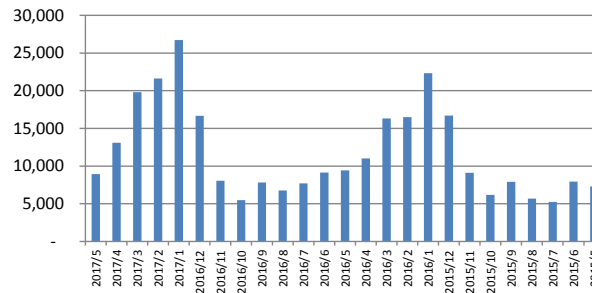


Data Available thru (yyyy/mm) - 2017/05  
This Report is volumes not dollars  
Note the scale varies with each Chart presented.

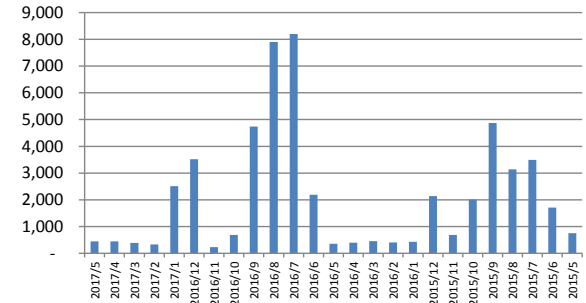
### Electricity (KWH)



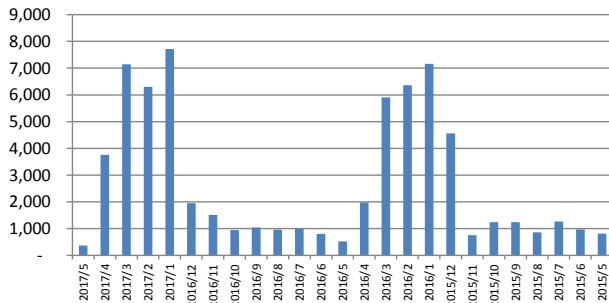
### Natural Gas (Therms)



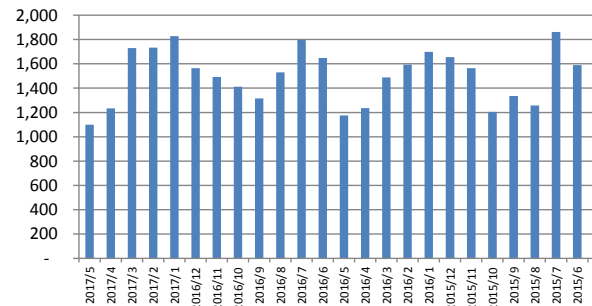
### Water-PUD (000 Gallons)



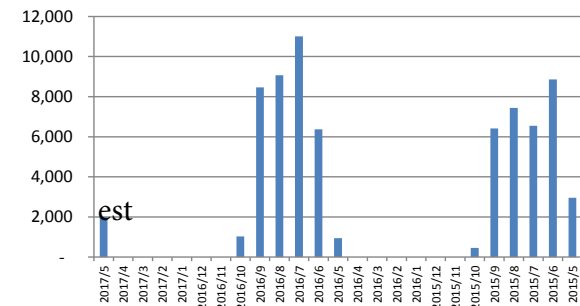
### Diesel (gallons)



### Gasoline (gallons)



### Water-TDA (000 Gallons)

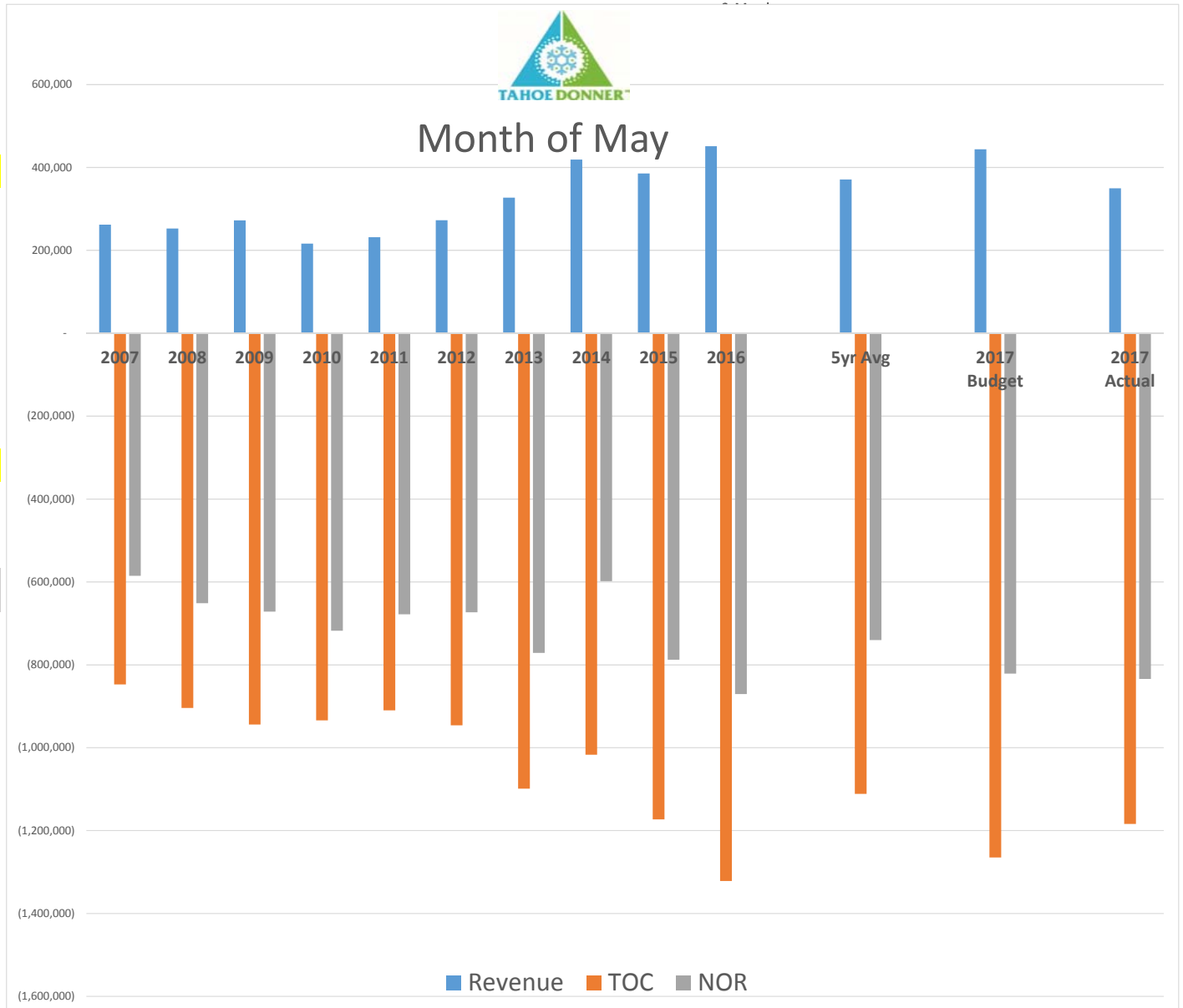




## Month of May

	Revenue	TOC	NOR
2007	261,891	(847,037)	(585,146)
2008	252,667	(903,784)	(651,117)
2009	272,302	(943,785)	(671,484)
2010	216,200	(933,752)	(717,552)
2011	231,863	(909,725)	(677,863)
2012	272,530	(945,773)	(673,243)
2013	327,312	(1,098,556)	(771,244)
2014	418,914	(1,016,785)	(597,871)
2015	385,401	(1,172,804)	(787,403)
2016	451,254	(1,321,670)	(870,416)
5yr Avg	371,082	(1,111,118)	(740,036)
2017 Budget	443,938	(1,264,938)	(821,000)
2017 Actual	349,800	(1,183,760)	(833,960)
Var to Bdg	(94,138) -21%	81,178 6%	(12,960) -2%
Var to PY	(101,454) -22%	137,910 10%	36,456 4%

PY Records  
New Record(s) *if applicable*



**Tahoe Donner Association  
Visitation Report  
for the month of May 2017**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
<b>10,071</b>	<b>12,280</b>	<b>12,554</b>	<b>(2,209)</b>	<b>-18%</b>	<b>(2,483)</b>	<b>-20%</b>	<b>Private Amenities</b>	<b>46,779</b>	<b>53,540</b>	<b>54,642</b>	<b>(6,761)</b>	<b>-13%</b>	<b>(7,863)</b>	<b>-14%</b>	<b>181,790</b>
7,636	9,680	9,323	(2,044)	-21%	(1,687)	-18%	Trout Creek Rec Ctr	44,344	50,940	51,411	(6,596)	-13%	(7,067)	-14%	130,810
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
1,299	900	1,338	399	44%	(39)	-3%	Beach Club Marina	1,299	900	1,338	399	44%	(39)	-3%	32,000
1,136	1,700	1,893	(564)	-33%	(757)	-40%	Tennis Center	1,136	1,700	1,893	(564)	-33%	(757)	-40%	14,600
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,380
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
<b>3,929</b>	<b>6,650</b>	<b>7,349</b>	<b>(2,721)</b>	<b>-41%</b>	<b>(3,420)</b>	<b>-47%</b>	<b>Public Amenities</b>	<b>105,920</b>	<b>77,580</b>	<b>112,884</b>	<b>28,340</b>	<b>37%</b>	<b>(6,964)</b>	<b>-6%</b>	<b>183,160</b>
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
-	1,000	1,113	(1,000)	-100%	(1,113)	-100%	Golf Rounds	-	1,000	1,113	(1,000)	-100%	(1,113)	-100%	16,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,200
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	3,945
24	130	116	(106)	-82%	(92)	-79%	Bikeworks Rentals	24	130	116	(106)	-82%	(92)	-79%	2,230
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,000	3,210	3,990	(210)	-7%	(990)	-25%	The Lodge Covers	20,966	14,970	21,015	5,996	40%	(49)	0%	41,550
-	1,010	655	(1,010)	-100%	(655)	-100%	Summer Food and Bev	-	1,010	655	(1,010)	-100%	(655)	-100%	17,095
905	1,300	1,475	(395)	-30%	(570)	-39%	Pizza on the Hill Covers	6,813	8,670	11,737	(1,857)	-21%	(4,924)	-42%	32,140
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
<b>14,000</b>	<b>18,930</b>	<b>19,903</b>	<b>(4,930)</b>	<b>-26%</b>	<b>(5,903)</b>	<b>-30%</b>	<b>Amenities Total</b>	<b>152,699</b>	<b>131,120</b>	<b>167,526</b>	<b>21,579</b>	<b>16%</b>	<b>(14,827)</b>	<b>-9%</b>	<b>364,950</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	<b>General - # of Assessments</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association  
Financial Highlights  
for the Month of May 2017  
variances presented as | Favorable -Unfavorable

6/16/2017

**Revenue \$ 349,800** | -94,100 / -21% to Budget  
| -101,500 / -22% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	-43,500	-82%	Golf. Course did not open in May due to the big winter season snowpack/melt. Course too wet and snowy.
r2	-41,600	-28%	The Lodge. Off banquets budget \$29,000 (timing), remainder of variance due to slow start of season and golf not open.
r3	-12,700	-93%	Summer F&B. Off due to golf not opening in May.
r4			
r5			
r6			
r7			
r8			
r9			
r10	3,700	-	all other variances, net
tl	-94,100	-21%	

**Expense \$ 1,183,800** | 81,200 / 6% to Budget  
| 137,900 / 10% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	42,100	26%	Golf. Cost savings due to not opening, mostly in payroll of pro shop/player services, and range.
e2	22,600	60%	Summer F&B. Cost savings due to golf not opening
e3	14,900	23%	Forestry. Payroll savings primarily, due to snow conditions. (timing)
e4	12,600	46%	Aquatics. Cost savings in expenses and payroll due to timing of program starts.
e5	-11,000	-19%	Communications. Overage due to timing between months of Summer Fun Guide printing/mailling.
e6	-10,000	-16%	Downhill Ski. Overage due primarily to timing between months.
e7			
e8			
e9			
e10	10,000	-	all other variances, net (primarily timing variances between months)
tl	81,200	6%	

81,200 Expense Variances to BDG co-wide recap

800	1%	Cogs
40,700	6%	Payroll Direct
42,000	10%	Payroll Burden
-2,300	-1%	Expenses

137,900 Expense Variances to Prior Year, co-wide

7,300	9%	Cogs
95,000	14%	Payroll Direct
17,700	10%	Payroll Burden
17,900	5%	Expenses

**NOR \$ (834,000)** | -13,000 / -2% to Budget  
| 36,500 / 4% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date May 2017 { 5 of 12 months }

variances presented as | Favorable -Unfavorable

6/16/2017

**Revenue \$ 6,124,300** | 1,970,900 / 47% to Budget  
| 561,800 / 10% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	1,222,300	64%	Downhill Ski. Strong season and excellent peak period business levels. Up \$369,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r4	117,200	18%	The Lodge. Benefiting from the above, down \$8,800/1% to pytd. Banquets down \$39k/55% to pytd due primarily to timing b/w months.
r5	104,100	109%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$41,000/26% to pytd.
r6	88,600	30%	Trout Creek. \$76k favorable recreation fee allocation based on increased sales and increased proportion of visitation by passholders.
r7	-50,600	-183%	Tennis. \$49k unfavorable due to recreation fee allocation impact due to lower visitations in 16/17 cycle.
r8	44,800	46%	Administration. Delinquency Fees \$30k over budget and \$19k/35% over py. Interest income up \$21k, misc other minor off variances.
r9	-44,200	-80%	Golf. Delayed opening, did not open for May.
r10	-26,800	-	all other variances, net
tl	1,970,900	47%	

**Expense \$ 7,548,700** | -834,300 / -12% to Budget  
| -435,800 / -6% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-617,700	-43%	Downhill Ski. Increased costs with increased volume. Up \$225,000/11% to pytd with revenue up \$369k/13% pytd.
e2	-135,700	-32%	Cross Country. Record Revenues & increased operating expenses. Up \$53,000/10% to pytd.
e3	-122,000	-67%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. May be insur claim or reserve charge.
e4	-115,700	-97%	Alder Creek Cafe. To Budget, Incr costs with increased vol/rev. ToPytd, revenue up 26%, expenses up \$76,000/48% to pytd, Cogs at 36.1% compares unfavorably to 33.6% pytd.
e5	-99,000	-11%	The Lodge. Increased costs with increased volume/revenues. Up \$51k/6% to pytd with sales down 1% (\$24k payroll, min wage/other) Cogs at 34.6% compares unfavorably to 32.5% pytd.
e6	69,400	19%	Golf. \$42k savings in May due to delayed opening, remainder of savings due to misc areas.
e7	38,600	37%	Aquatics. \$12k savings in May due to timing of program starts, remainder of saving due primarily to lower utility costs than budgeted.
e8	-37,700	-12%	General. \$22k over in snow removal, \$22k over in board expense, \$19k over in claims expense; partially offset by savings misc areas.
e9	30,300	8%	Trout Creek. Payroll savings (vacancies) \$14k/7%, burden savings \$14k, snow removal \$5k over budget, misc other net savings items.
e10	155,200	2%	all other variances, net < primarily timing between months
tl	-834,300	-12%	The Lodge. Increased costs with increased volume/revenues. Up \$48,000/7% to pytd with sales up 4% (\$20k payroll, min wage/other)

(834,300) Expense Variances to BDG co-wide recap		(435,400) Expense Variances to Prior Year, co-wide	
-207,400	-48%	Cogs	-43,800 -7%
-364,200	-11%	Payroll Direct	-172,700 -5%
70,600	-1%	Payroll Burden	-12,500 -1%
-333,300	-19%	Expenses	-206,400 -11%

**NOR \$ (1,424,400)** | 1,136,600 / 44% to Budget  
| 126,100 / 8% to Prior Year



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of **May 2017**



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 349,800	\$ 443,938	\$ 451,254	\$ (94,138)	-21%	\$ (101,454)	-22%	<b>Revenue</b>	\$ 291,279	\$ (93,559)	-24%	\$ (99,895)	-26%	\$ 58,522	\$ (578)	-1%	\$ (1,558)	-3%
76,000	76,000	76,000	-	0%	-	0%	Recreation Fee	76,000	-	0%	-	0%	-	-	0%	-	0%
25,194	55,550	56,830	(30,356)	-55%	(31,637)	-56%	Access & Use Fees	25,194	(30,356)	-55%	(31,637)	-56%	-	-	0%	-	0%
144,282	181,158	194,102	(36,876)	-20%	(49,820)	-26%	Food and Beverage	144,282	(37,076)	-20%	(49,820)	-26%	-	200	-100%	-	0%
23,302	23,650	22,821	(348)	-1%	482	2%	Retail Product	21,790	(860)	-4%	1,067	5%	1,513	513	51%	(585)	-28%
22,419	42,880	41,856	(20,461)	-48%	(19,436)	-46%	Lessons & Rentals	22,419	(20,461)	-48%	(19,436)	-46%	-	-	0%	-	0%
58,603	64,700	59,645	(6,097)	-9%	(1,042)	-2%	Other	1,594	(4,806)	-75%	(68)	-4%	57,009	(1,291)	-2%	(974)	-2%
<b>(70,945)</b>	<b>(71,760)</b>	<b>(78,207)</b>	<b>815</b>	<b>1%</b>	<b>7,262</b>	<b>9%</b>	<b>Cost of Goods Sold</b>	<b>(70,945)</b>	<b>815</b>	<b>1%</b>	<b>7,262</b>	<b>9%</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>(589,003)</b>	<b>(629,683)</b>	<b>(684,018)</b>	<b>40,680</b>	<b>6%</b>	<b>95,015</b>	<b>14%</b>	<b>Payroll Direct</b>	<b>(318,282)</b>	<b>20,568</b>	<b>6%</b>	<b>7,930</b>	<b>2%</b>	<b>(270,721)</b>	<b>20,112</b>	<b>7%</b>	<b>87,085</b>	<b>24%</b>
<b>(164,250)</b>	<b>(206,221)</b>	<b>(181,908)</b>	<b>41,971</b>	<b>20%</b>	<b>17,658</b>	<b>10%</b>	<b>Payroll Burden</b>	<b>(93,942)</b>	<b>23,211</b>	<b>20%</b>	<b>3,379</b>	<b>3%</b>	<b>(70,308)</b>	<b>18,760</b>	<b>21%</b>	<b>14,279</b>	<b>17%</b>
<b>(753,253)</b>	<b>(835,904)</b>	<b>(865,926)</b>	<b>82,651</b>	<b>10%</b>	<b>112,673</b>	<b>13%</b>	<b>Payroll Total</b>	<b>(412,224)</b>	<b>43,779</b>	<b>10%</b>	<b>11,308</b>	<b>3%</b>	<b>(341,029)</b>	<b>38,872</b>	<b>10%</b>	<b>101,364</b>	<b>23%</b>
<b>(359,561)</b>	<b>(357,274)</b>	<b>(377,536)</b>	<b>(2,287)</b>	<b>-1%</b>	<b>17,975</b>	<b>5%</b>	<b>Expenses</b>	<b>(199,311)</b>	<b>22,130</b>	<b>10%</b>	<b>21,876</b>	<b>10%</b>	<b>(160,251)</b>	<b>(24,418)</b>	<b>-18%</b>	<b>(3,901)</b>	<b>-2%</b>
(31,816)	(50,523)	(31,806)	18,707	37%	(10)	0%	Personnel Costs	(19,457)	18,436	49%	3,530	15%	(12,358)	272	2%	(3,540)	-40%
(58,099)	(65,865)	(55,738)	7,766	12%	(2,361)	-4%	Utilities	(43,506)	2,659	6%	(2,835)	-7%	(14,593)	5,107	26%	475	3%
(5,401)	(7,420)	(4,103)	2,019	27%	(1,298)	-32%	Fuel Costs	(2,584)	766	23%	(798)	-45%	(2,817)	1,253	31%	(500)	-22%
(60,206)	(79,304)	(100,910)	19,098	24%	40,704	40%	Supplies	(48,379)	13,604	22%	11,660	19%	(11,827)	5,494	32%	29,044	71%
(74,658)	(59,579)	(57,369)	(15,079)	-25%	(17,289)	-30%	Repairs & Maintenance	(50,631)	(5,721)	-13%	(5,893)	-13%	(24,027)	(9,358)	-64%	(11,397)	-90%
(1,221)	(400)	(29,888)	(821)	-205%	28,667	96%	Forestry Land Maint	-	100	100%	-	0%	(1,221)	(921)	-307%	28,667	96%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(14,603)	(13,080)	(22,651)	(1,523)	-12%	8,048	36%	Credit Card Fees	(12,635)	(1,585)	-14%	8,020	39%	(1,968)	62	3%	28	1%
(3,818)	(7,820)	(9,015)	4,002	51%	5,198	58%	Licenses Permits Fees	(1,737)	2,313	57%	2,711	61%	(2,081)	1,689	45%	2,487	54%
(63,792)	(27,933)	(22,045)	(35,859)	-128%	(41,747)	-189%	All other expenses	(7,482)	(8,442)	879%	5,982	44%	(56,310)	(27,417)	-95%	(47,729)	-556%
<b>\$ (833,960)</b>	<b>\$ (821,000)</b>	<b>\$ (870,416)</b>	<b>\$ (12,960)</b>	<b>2%</b>	<b>\$ 36,456</b>	<b>4%</b>	<b>Net Operating Result</b>	<b>\$ (391,202)</b>	<b>\$ (26,836)</b>	<b>7%</b>	<b>\$ (59,449)</b>	<b>18%</b>	<b>\$ (442,758)</b>	<b>\$ 13,876</b>	<b>-3%</b>	<b>\$ 95,905</b>	<b>-18%</b>
<i>(1,183,760)</i>	<i>(1,264,938)</i>	<i>(1,321,670)</i>	<i>81,178</i>	<i>6%</i>	<i>137,910</i>	<i>10%</i>	<i>Total Operating Costs</i>	<i>(682,480)</i>	<i>66,724</i>	<i>9%</i>	<i>40,447</i>	<i>6%</i>	<i>(501,280)</i>	<i>14,454</i>	<i>3%</i>	<i>97,463</i>	<i>16%</i>
<b>821,000</b>	<b>821,000</b>	<b>874,000</b>	-	0%	(53,000)	-6%	<b>Assessment Revenue</b>						<b>821,000</b>	-	0%	(53,000)	-6%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
<b>821,000</b>	<b>821,000</b>	<b>874,000</b>	-	0%	(53,000)	-6%	<b>Net, Operating Fund Portion</b>						<b>821,000</b>	-	0%	(53,000)	-6%
<b>\$ (12,960)</b>	<b>\$ -</b>	<b>\$ 3,584</b>	<b>\$ (12,960)</b>	<b>NA</b>	<b>\$ (16,544)</b>	<b>-462%</b>	<b>Net Result</b>	<b>\$ (391,202)</b>	<b>\$ (26,836)</b>	<b>7%</b>	<b>\$ (59,449)</b>	<b>18%</b>	<b>\$ 378,242</b>	<b>\$ 13,876</b>	<b>4%</b>	<b>\$ 42,905</b>	<b>13%</b>



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the five months ending May 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 6,124,338	\$ 4,153,470	\$ 5,562,491	\$ 1,970,868	47%	\$ 561,847	10%	<b>Revenue</b>	\$ 5,846,279	\$ 1,961,309	50%	\$ 565,039	11%	\$ 278,058	\$ 9,558	4%	\$ (3,192)	-1%
296,288	257,000	280,084	39,288	15%	16,204	6%	Recreation Fee	296,288	39,288	15%	16,204	6%	-	-	0%	-	0%
2,103,401	1,235,295	1,790,563	868,106	70%	312,838	17%	Access & Use Fees	2,103,401	868,106	70%	312,838	17%	-	-	0%	-	0%
1,513,575	1,103,345	1,478,509	410,230	37%	35,066	2%	Food and Beverage	1,513,575	409,430	37%	35,066	2%	-	800	-100%	-	0%
243,993	144,850	211,225	99,143	68%	32,768	16%	Retail Product	240,402	99,752	71%	33,818	16%	3,591	(609)	-14%	(1,050)	-23%
1,613,752	1,091,280	1,496,431	522,472	48%	117,320	8%	Lessons & Rentals	1,613,752	522,472	48%	117,320	8%	-	-	0%	-	0%
353,328	321,700	305,678	31,628	10%	47,650	16%	Other	78,861	22,261	39%	49,792	171%	274,467	9,367	4%	(2,142)	-1%
(641,010)	(433,660)	(597,165)	(207,350)	-48%	(43,845)	-7%	<b>Cost of Goods Sold</b>	(641,010)	(207,350)	-48%	(43,845)	-7%	-	-	0%	-	0%
(3,667,763)	(3,303,588)	(3,495,047)	(364,175)	-11%	(172,716)	-5%	<b>Payroll Direct</b>	(2,357,441)	(407,614)	-21%	(252,900)	-12%	(1,310,323)	43,438	3%	80,183	6%
(1,111,854)	(1,182,475)	(1,099,345)	70,621	6%	(12,510)	-1%	<b>Payroll Burden</b>	(766,378)	(22,439)	-3%	(38,028)	-5%	(345,476)	93,060	21%	25,518	7%
(4,779,618)	(4,486,063)	(4,594,392)	(293,555)	-7%	(185,226)	-4%	<b>Payroll Total</b>	(3,123,819)	(430,053)	-16%	(290,927)	-10%	(1,655,799)	136,498	8%	105,701	6%
(2,128,118)	(1,794,747)	(1,921,766)	(333,371)	-19%	(206,353)	-11%	<b>Expenses</b>	(1,289,339)	(166,361)	-15%	(23,602)	-2%	(838,779)	(167,010)	-25%	(182,750)	-28%
(184,536)	(191,475)	(117,241)	6,939	4%	(67,295)	-57%	Personnel Costs	(137,224)	(639)	0%	(70,637)	-106%	(47,313)	7,577	14%	3,342	7%
(369,819)	(380,365)	(370,525)	10,546	3%	705	0%	Utilities	(265,569)	10,996	4%	(9,402)	-4%	(104,250)	(450)	0%	10,107	9%
(95,500)	(68,750)	(68,312)	(26,750)	-39%	(27,188)	-40%	Fuel Costs	(70,876)	(22,476)	-46%	(16,714)	-31%	(24,625)	(4,275)	-21%	(10,474)	-74%
(536,111)	(344,686)	(432,355)	(191,425)	-56%	(103,756)	-24%	Supplies	(308,030)	(53,037)	-21%	27,917	8%	(228,082)	(138,389)	-154%	(131,673)	-137%
(318,437)	(245,235)	(274,785)	(73,202)	-30%	(43,652)	-16%	Repairs & Maintenance	(199,694)	(32,414)	-19%	(7,511)	-4%	(118,743)	(40,788)	-52%	(36,141)	-44%
(159,168)	(8,000)	(36,888)	(151,168) #####		(122,280)	-331%	Forestry Land Maint	-	100	100%	-	0%	(159,168)	(151,268) #####		(122,280)	-331%
(222,600)	(197,600)	(224,600)	(25,000)	-13%	2,000	1%	Insurance	(161,100)	(25,000)	-18%	1,500	1%	(61,500)	-	0%	500	1%
(103,740)	(100,750)	(96,060)	(2,990)	-3%	(7,680)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(103,740)	(2,990)	-3%	(7,680)	-8%
(133,954)	(77,850)	(129,606)	(56,104)	-72%	(4,348)	-3%	Credit Card Fees	(128,423)	(53,823)	-72%	(3,430)	-3%	(5,531)	(2,281)	-70%	(918)	-20%
(33,211)	(38,200)	(40,045)	4,989	13%	6,834	17%	Licenses Permits Fees	(11,120)	6,380	36%	6,137	36%	(22,090)	(1,390)	-7%	697	3%
28,958	(141,836)	(131,350)	170,794	120%	160,308	122%	All other expenses	(7,304)	3,551	33%	48,538	87%	36,262	167,243	128%	111,770	148%
\$ (1,424,409)	\$ (2,561,000)	\$ (1,550,832)	\$ 1,136,591	44%	\$ 126,423	8%	<b>Net Operating Result</b>	\$ 792,111	\$ 1,157,545	317%	\$ 206,664	-35%	\$ (2,216,519)	\$ (20,953)	-1%	\$ (80,241)	-4%
(7,548,746)	(6,714,470)	(7,113,323)	(834,276)	-12%	(435,423)	-6%	<i>Total Operating Costs</i>	(5,054,169)	(803,765)	-19%	(358,374)	-8%	(2,494,578)	(30,512)	-1%	(77,049)	-3%
8,549,000	8,549,000	8,486,000	-	0%	63,000	1%	<b>Assessment Revenue</b>						8,549,000	-	0%	63,000	1%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
2,561,000	2,561,000	3,140,000	-	0%	(579,000)	-18%	<b>Net, Operating Fund Portion</b>						2,561,000	-	0%	(579,000)	-18%
\$ 1,136,591	\$ -	\$ 1,589,168	\$ 1,136,591	NA	\$ (452,577)	-28%	<b>Net Result</b>	\$ 792,111	\$ 1,157,545	-317%	\$ 206,664	-35%	\$ 344,481	\$ (20,953)	6%	\$ (659,241)	66%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of **May 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (49,772)	\$ (66,762)	\$ (46,821)	\$ 16,990	25%	\$ (2,951)	-6%	<b>Private Amenities</b>	\$ 125,908	\$ (10,092)	-7%	\$ (11,792)	-9%	\$ (175,681)	\$ 27,081	13%	\$ 8,841	5%
(6,457)	(11,779)	(5,560)	5,322	45%	(896)	-16%	Trout Creek Rec Ctr	66,105	2,305	4%	1,714	3%	(72,562)	3,017	4%	(2,610)	-4%
(4,037)	(12,812)	(11,055)	8,775	68%	7,018	63%	Aquatics	11,000	(3,800)	-26%	(2,413)	-18%	(15,037)	12,575	46%	9,431	39%
(13,201)	(11,434)	(4,453)	(1,767)	-15%	(8,748)	-196%	Beach Club Marina	22,761	(6,239)	-22%	(9,533)	-30%	(35,963)	4,471	11%	785	2%
(2,969)	(2,153)	2,674	(816)	-38%	(5,643)	-211%	Tennis Center	25,937	(1,763)	-6%	(1,733)	-6%	(28,906)	947	3%	(3,910)	-16%
(15,880)	(17,100)	(22,305)	1,220	7%	6,425	29%	Day Camps	105	105	0%	303	153%	(15,985)	1,115	7%	6,122	28%
(7,228)	(11,484)	(6,122)	4,256	37%	(1,106)	-18%	Recreation Programs	-	(700)	-100%	(130)	-100%	(7,228)	4,956	41%	(976)	-16%
<b>(341,429)</b>	<b>(297,604)</b>	<b>(284,932)</b>	<b>(43,825)</b>	<b>-15%</b>	<b>(56,497)</b>	<b>-20%</b>	<b>Public Amenities</b>	<b>165,370</b>	<b>(83,468)</b>	<b>-34%</b>	<b>(88,103)</b>	<b>-35%</b>	<b>(506,800)</b>	<b>39,643</b>	<b>7%</b>	<b>31,606</b>	<b>6%</b>
(71,764)	(62,346)	(85,478)	(9,418)	-15%	13,713	16%	Downhill Ski	593	593	0%	(1,520)	-72%	(72,357)	(10,011)	-16%	15,233	17%
(14,094)	(12,685)	(14,691)	(1,409)	-11%	597	4%	Cross Country Ski	-	-	0%	-	0%	(14,094)	(1,409)	-11%	597	4%
(2,780)	(2,107)	(759)	(673)	-32%	(2,021)	-266%	Snowplay	-	-	0%	-	0%	(2,780)	(673)	-32%	(2,021)	-266%
(110,299)	(108,836)	(102,668)	(1,463)	-1%	(7,631)	-7%	Golf	9,656	(43,544)	-82%	(41,178)	-81%	(119,955)	42,081	26%	33,547	22%
(2,760)	(2,927)	(1,693)	167	6%	(1,067)	-63%	Campground	-	-	0%	(385)	-100%	(2,760)	167	6%	(682)	-33%
(26,752)	(26,525)	(23,675)	(227)	-1%	(3,078)	-13%	Equestrian	64	64	0%	26	67%	(26,816)	(291)	-1%	(3,103)	-13%
(893)	413	(331)	(1,306)	-316%	(562)	-170%	Bikeworks	14,500	4,500	45%	4,442	44%	(15,393)	(5,806)	-61%	(5,005)	-48%
(9,626)	(12,758)	(7,878)	3,132	25%	(1,748)	-22%	Trails	-	-	0%	(100)	-100%	(9,626)	3,132	25%	(1,648)	-21%
(60,186)	(20,458)	(11,052)	(39,728)	-194%	(49,134)	-445%	The Lodge	106,390	(41,610)	-28%	(47,180)	-31%	(166,576)	1,882	1%	(1,954)	-1%
(14,212)	(24,117)	(14,249)	9,905	41%	37	0%	Summer Food and Bev	900	(12,700)	-93%	(6,956)	-89%	(15,112)	22,605	60%	6,992	32%
(12,882)	(14,181)	(13,019)	1,299	9%	137	1%	Pizza on the Hill	20,839	4,039	24%	1,954	10%	(33,721)	(2,740)	-9%	(1,817)	-6%
(15,179)	(11,077)	(9,438)	(4,102)	-37%	(5,741)	-61%	Alder Creek Café	12,429	5,191	72%	2,794	29%	(27,608)	(9,293)	-51%	(8,535)	-45%
<b>(391,202)</b>	<b>(364,366)</b>	<b>(331,753)</b>	<b>(26,836)</b>	<b>-7%</b>	<b>(59,449)</b>	<b>-18%</b>	<b>Amenities Total</b>	<b>291,279</b>	<b>(93,559)</b>	<b>-24%</b>	<b>(99,895)</b>	<b>-26%</b>	<b>(682,480)</b>	<b>66,724</b>	<b>9%</b>	<b>40,447</b>	<b>6%</b>
<b>(442,758)</b>	<b>(456,634)</b>	<b>(538,663)</b>	<b>13,876</b>	<b>3%</b>	<b>95,905</b>	<b>18%</b>	<b>HOA &amp; Amenities</b>	<b>58,522</b>	<b>(578)</b>	<b>-1%</b>	<b>(1,558)</b>	<b>-3%</b>	<b>(501,280)</b>	<b>14,454</b>	<b>3%</b>	<b>97,463</b>	<b>16%</b>
(59,444)	(58,812)	(52,569)	(632)	-1%	(6,875)	-13%	Support Services	-	-	0%	-	0%	(59,444)	(632)	-1%	(6,875)	-13%
(44,102)	(50,632)	(133,799)	6,530	13%	89,696	67%	General	13,698	3,498	34%	(3,786)	-22%	(57,800)	3,032	5%	93,482	62%
(53,124)	(38,643)	(50,810)	(14,481)	-37%	(2,314)	-5%	Administration	14,528	(3,472)	-19%	3,280	29%	(67,653)	(11,010)	-19%	(5,594)	-9%
(48,094)	(49,172)	(47,258)	1,078	2%	(836)	-2%	Communications	-	-	0%	-	0%	(48,094)	1,078	2%	(836)	-2%
(56,757)	(64,333)	(56,616)	7,576	12%	(141)	0%	Information Tech	291	91	45%	113	64%	(57,048)	7,485	12%	(255)	0%
(23,141)	(25,178)	(21,434)	2,037	8%	(1,707)	-8%	Accounting	-	-	0%	-	0%	(23,141)	2,037	8%	(1,707)	-8%
(15,850)	(10,879)	(7,868)	(4,971)	-46%	(7,982)	-101%	Human Resources	13,671	(3,329)	-20%	(2,485)	-15%	(29,521)	(1,642)	-6%	(5,498)	-23%
(5,256)	(12,838)	(6,377)	7,582	59%	1,121	18%	Architectural Standards	14,689	989	7%	594	4%	(19,945)	6,593	25%	527	3%
(24,096)	(21,324)	(22,268)	(2,772)	-13%	(1,828)	-8%	Member Services	-	-	0%	-	0%	(24,096)	(2,772)	-13%	(1,828)	-8%
(46,830)	(63,328)	(80,467)	16,498	26%	33,637	42%	Risk & Facility Admin	1,645	1,645	0%	725	79%	(48,475)	14,853	23%	32,912	40%
(66,064)	(61,495)	(59,198)	(4,569)	-7%	(6,866)	-12%	Forestry	-	-	0%	-	0%	(66,064)	(4,569)	-7%	(6,866)	-12%
							Maintenance	-	-	0%	-	0%					
<b>\$ (833,960)</b>	<b>\$ (821,000)</b>	<b>\$ (870,416)</b>	<b>\$ (12,960)</b>	<b>-2%</b>	<b>\$ 36,456</b>	<b>4%</b>	<b>Net Operating Result</b>	<b>\$ 349,800</b>	<b>\$ (94,138)</b>	<b>-21%</b>	<b>\$ (101,454)</b>	<b>-22%</b>	<b>\$ (1,183,760)</b>	<b>\$ 81,178</b>	<b>6%</b>	<b>\$ 137,910</b>	<b>10%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the five months ending May 2017

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg		
\$ (108,899)	\$ (228,586)	\$ (141,563)	\$ 119,687	52%	\$ 32,664	23%	<b>Private Amenities</b>	\$ 434,543	\$ 26,143	6%	\$ 2,929	1%	\$ (543,442)	\$ 93,544	15%	\$ 29,735	5%	
33,619	(85,263)	(41,523)	118,882	139%	75,142	181%	Trout Creek Rec Ctr	379,394	88,594	30%	58,960	18%	(345,776)	30,287	8%	16,181	4%	
2,100	(46,863)	(8,008)	48,963	104%	10,108	126%	Aquatics	69,169	10,369	18%	7,363	12%	(67,069)	38,594	37%	2,745	4%	
(48,233)	(31,590)	(12,749)	(16,643)	-53%	(35,484)	-278%	Beach Club Marina	8,660	(20,340)	-70%	(27,904)	-76%	(56,893)	3,697	6%	(7,580)	-15%	
(58,129)	(7,985)	(22,716)	(50,144)	-628%	(35,413)	-156%	Tennis Center	(22,860)	(50,560)	-183%	(33,405)	-317%	(35,269)	416	1%	(2,008)	-6%	
(16,981)	(18,290)	(25,025)	1,309	7%	8,044	32%	Day Camps	180	180	0%	258	331%	(17,161)	1,129	6%	7,786	31%	
(21,274)	(38,595)	(31,541)	17,321	45%	10,267	33%	Recreation Programs	-	(2,100)	-100%	(2,343)	-100%	(21,274)	19,421	48%	12,610	37%	
<b>901,010</b>	<b>(136,848)</b>	<b>727,009</b>	<b>1,037,858</b>	<b>758%</b>	<b>174,001</b>	<b>24%</b>	<b>Public Amenities</b>	<b>5,411,736</b>	<b>1,935,166</b>	<b>56%</b>	<b>562,110</b>	<b>12%</b>	<b>(4,510,726)</b>	<b>(897,308)</b>	<b>-25%</b>	<b>(388,109)</b>	<b>-9%</b>	
1,072,602	468,033	913,818	604,569	129%	158,784	17%	Downhill Ski	3,120,151	1,222,306	64%	369,146	13%	(2,047,549)	(617,737)	-43%	(210,362)	-11%	
347,846	112,964	222,226	234,882	208%	125,620	57%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(562,741)	(135,705)	-32%	(52,739)	-10%	
154,207	4,210	127,660	149,997	3563%	26,547	21%	Snowplay	248,919	144,919	139%	34,370	16%	(94,713)	5,077	5%	(7,823)	-9%	
(282,150)	(307,368)	(282,885)	25,218	8%	734	0%	Golf	11,037	(44,163)	-80%	(43,989)	-80%	(293,188)	69,380	19%	44,723	13%	
(12,512)	(11,875)	(9,101)	(637)	-5%	(3,411)	-37%	Campground	-	-	0%	(385)	-100%	(12,512)	(637)	-5%	(3,026)	-32%	
(47,917)	(44,875)	(45,186)	(3,042)	-7%	(2,731)	-6%	Equestrian	384	384	0%	346	909%	(48,300)	(3,425)	-8%	(3,076)	-7%	
(3,428)	413	(331)	(3,841)	-930%	(3,098)	-937%	Bikeworks	14,500	4,500	45%	4,442	44%	(17,929)	(8,342)	-87%	(7,540)	-73%	
(27,010)	(34,388)	(15,782)	7,378	21%	(11,228)	-71%	Trails	-	-	0%	(100)	-100%	(27,010)	7,378	21%	(11,128)	-70%	
(194,530)	(212,732)	(135,113)	18,202	9%	(59,417)	-44%	The Lodge	766,231	117,231	18%	(8,734)	-1%	(960,761)	(99,029)	-11%	(50,683)	-6%	
(18,529)	(28,411)	(14,271)	9,882	35%	(4,258)	-30%	Summer Food and Bev	900	(12,700)	-93%	(6,956)	-89%	(19,429)	22,582	54%	2,697	12%	
(52,584)	(59,390)	(33,605)	6,806	11%	(18,979)	-56%	Pizza on the Hill	139,297	27,997	25%	(5,807)	-4%	(191,881)	(21,191)	-12%	(13,172)	-7%	
(34,985)	(23,429)	(422)	(11,556)	-49%	(34,563)	#####	Alder Creek Café	199,730	104,105	109%	41,418	26%	(234,715)	(115,661)	-97%	(75,981)	-48%	
<b>792,111</b>	<b>(365,434)</b>	<b>585,446</b>	<b>1,157,545</b>	<b>317%</b>	<b>206,664</b>	<b>35%</b>	<b>Amenities Total</b>	<b>5,846,279</b>	<b>1,961,309</b>	<b>50%</b>	<b>565,039</b>	<b>11%</b>	<b>(5,054,169)</b>	<b>(803,765)</b>	<b>-19%</b>	<b>(358,374)</b>	<b>-8%</b>	
<b>(2,216,519)</b>	<b>(2,195,566)</b>	<b>(2,135,911)</b>	<b>(20,953)</b>	<b>-1%</b>	<b>(80,608)</b>	<b>-4%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>278,058</b>	<b>9,558</b>	<b>4%</b>	<b>(3,192)</b>	<b>-1%</b>	<b>(2,494,578)</b>	<b>(30,512)</b>	<b>-1%</b>	<b>(77,416)</b>	<b>-3%</b>	
(361,525)	(323,810)	(294,246)	(37,715)	-12%	(67,279)	-23%	General	-	-	0%	-	0%	(361,525)	(37,715)	-12%	(67,279)	-23%	
(140,602)	(205,703)	(248,301)	65,101	32%	107,700	43%	Administration	143,246	44,846	46%	(9,565)	-6%	(283,847)	20,256	7%	117,265	29%	
(183,953)	(184,008)	(199,263)	55	0%	15,310	8%	Communications	63,726	(18,274)	-22%	6,304	11%	(247,679)	18,329	7%	9,007	4%	
(250,364)	(254,477)	(250,221)	4,113	2%	(143)	0%	Information Tech	-	-	0%	-	0%	(250,364)	4,113	2%	(143)	0%	
(293,079)	(318,425)	(300,598)	25,346	8%	7,519	3%	Accounting	2,412	1,312	119%	475	25%	(295,491)	24,034	8%	7,044	2%	
(119,701)	(126,758)	(119,040)	7,057	6%	(660)	-1%	Human Resources	-	-	0%	-	0%	(119,701)	7,057	6%	(660)	-1%	
(76,661)	(67,542)	(55,568)	(9,119)	-14%	(21,094)	-38%	Architectural Standards	47,866	(19,434)	-29%	(1,932)	-4%	(124,527)	10,315	8%	(19,162)	-18%	
(76,970)	(100,222)	(74,059)	23,252	23%	(2,911)	-4%	Member Services	19,164	(536)	-3%	802	4%	(96,133)	23,789	20%	(3,713)	-4%	
(109,719)	(107,236)	(95,365)	(2,483)	-2%	(14,353)	-15%	Risk & Facility Admin	-	-	0%	-	0%	(109,719)	(2,483)	-2%	(14,353)	-15%	
(302,399)	(182,003)	(204,957)	(120,396)	-66%	(97,442)	-48%	Forestry	1,645	1,645	0%	725	79%	(304,044)	(122,041)	-67%	(98,167)	-48%	
(301,547)	(325,382)	(294,293)	23,835	7%	(7,254)	-2%	Maintenance	-	-	0%	-	0%	(301,547)	23,835	7%	(7,254)	-2%	
<b>\$ (1,424,409)</b>	<b>\$ (2,561,000)</b>	<b>\$ (1,550,465)</b>	<b>\$ 1,136,591</b>	<b>44%</b>	<b>\$ 126,057</b>	<b>8%</b>	<b>Net Operating Result</b>	<b>\$ 6,124,338</b>	<b>\$ 1,970,868</b>	<b>47%</b>	<b>\$ 561,847</b>	<b>10%</b>	<b>\$ (7,548,746)</b>	<b>\$ (834,276)</b>	<b>-12%</b>	<b>\$ (435,790)</b>	<b>-6%</b>	

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2017**

Net Operating Results (NOR)								Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%	
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
<b>1,242,439</b>	<b>160,756</b>	<b>1,011,941</b>	<b>1,081,683</b>	<b>673%</b>	<b>230,498</b>	<b>23%</b>	<b>Private Amenities</b>	<b>5,246,366</b>	<b>2,018,634</b>	<b>63%</b>	<b>650,213</b>	<b>14%</b>	<b>(4,003,927)</b>	<b>(936,951)</b>	<b>-31%</b>	<b>(419,715)</b>	<b>-12%</b>
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,365)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(39,702)	(45,209)	(20,586)	5,507	12%	(19,116)	-93%	Pizza on the Hill	118,458	23,958	25%	(7,761)	-6%	(158,160)	(18,451)	-13%	(11,355)	-8%
(19,806)	(12,352)	9,016	(7,454)	-60%	(28,822)	-320%	Alder Creek Café	187,300	98,913	112%	38,624	26%	(207,106)	(106,367)	-106%	(67,446)	-48%
<b>1,183,312</b>	<b>(1,068)</b>	<b>917,199</b>	<b>1,184,380</b>	<b>#####</b>	<b>266,113</b>	<b>29%</b>	<b>Amenities Total</b>	<b>5,555,001</b>	<b>2,054,869</b>	<b>59%</b>	<b>664,934</b>	<b>14%</b>	<b>(4,371,688)</b>	<b>(870,488)</b>	<b>-25%</b>	<b>(398,821)</b>	<b>-10%</b>
<b>(1,773,761)</b>	<b>(1,738,932)</b>	<b>(1,597,248)</b>	<b>(34,829)</b>	<b>-2%</b>	<b>(176,513)</b>	<b>-11%</b>	<b>HOA &amp; Amenities</b>	<b>219,537</b>	<b>10,137</b>	<b>5%</b>	<b>(1,633)</b>	<b>-1%</b>	<b>(1,993,298)</b>	<b>(44,966)</b>	<b>-2%</b>	<b>(174,879)</b>	<b>-10%</b>
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	Support Services	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	General	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Administration	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
<b>\$ (590,449)</b>	<b>\$ (1,740,000)</b>	<b>\$ (680,049)</b>	<b>\$ 1,149,551</b>	<b>66%</b>	<b>\$ 89,601</b>	<b>13%</b>	<b>Net Operating Result</b>	<b>\$ 5,774,537</b>	<b>\$ 2,065,005</b>	<b>56%</b>	<b>\$ 663,301</b>	<b>13%</b>	<b>\$ (6,364,986)</b>	<b>\$ (915,454)</b>	<b>-17%</b>	<b>\$ (573,700)</b>	<b>-10%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	<b>Private Amenities</b>	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
<b>1,291,289</b>	<b>(229,827)</b>	<b>1,257,502</b>	<b>1,521,116</b>	<b>662%</b>	<b>33,787</b>	<b>3%</b>	<b>Public Amenities</b>	<b>6,755,439</b>	<b>2,673,407</b>	<b>65%</b>	<b>486,346</b>	<b>8%</b>	<b>(5,464,150)</b>	<b>(1,152,291)</b>	<b>-27%</b>	<b>(452,560)</b>	<b>-9%</b>
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(45,533)	(56,338)	(27,398)	10,805	19%	(18,134)	-66%	Pizza on the Hill	181,610	33,110	22%	(12,074)	-6%	(227,143)	(22,305)	-11%	(6,060)	-3%
(27,778)	(23,638)	(2,443)	(4,140)	-18%	(25,335)	#####	Alder Creek Café	248,750	148,963	149%	33,448	16%	(276,528)	(153,103)	-124%	(58,783)	-27%
<b>1,228,843</b>	<b>(419,916)</b>	<b>1,157,123</b>	<b>1,648,759</b>	<b>393%</b>	<b>71,720</b>	<b>6%</b>	<b>Amenities Total</b>	<b>7,235,728</b>	<b>2,714,996</b>	<b>60%</b>	<b>503,883</b>	<b>7%</b>	<b>(6,006,885)</b>	<b>(1,066,237)</b>	<b>-22%</b>	<b>(432,163)</b>	<b>-8%</b>
<b>(2,678,991)</b>	<b>(2,671,084)</b>	<b>(2,520,523)</b>	<b>(7,907)</b>	<b>0%</b>	<b>(158,468)</b>	<b>-6%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>314,862</b>	<b>35,062</b>	<b>13%</b>	<b>29,298</b>	<b>10%</b>	<b>(2,993,853)</b>	<b>(42,969)</b>	<b>-1%</b>	<b>(187,766)</b>	<b>-7%</b>
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
<b>\$ (1,450,148)</b>	<b>\$ (3,091,000)</b>	<b>\$ (1,363,400)</b>	<b>\$ 1,640,852</b>	<b>53%</b>	<b>\$ (86,748)</b>	<b>6%</b>	<b>Net Operating Result</b>	<b>\$ 7,550,590</b>	<b>\$ 2,750,058</b>	<b>57%</b>	<b>\$ 533,181</b>	<b>8%</b>	<b>\$ (9,000,738)</b>	<b>\$ (1,109,206)</b>	<b>-14%</b>	<b>\$ (619,929)</b>	<b>-7%</b>

pages 7.4 and 7.5 are currently not applicable

**Operating Fund - Summary PnL by Department - WINTER SEASON (nov-apr)**  
**crosses fiscal years**

F07.6

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the five months ending May 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ (108,899)</b>	<b>\$ (228,586)</b>	<b>\$ (141,563)</b>	<b>\$ 119,687</b>	<b>52%</b>	<b>\$ 32,664</b>	<b>23%</b>	<b>Private Amenities</b>	<b>\$ (16.82)</b>	<b>\$ (35.31)</b>	<b>\$ (21.87)</b>	<b>\$ 18</b>	<b>52%</b>	<b>\$ 5</b>	<b>23%</b>
33,619	(85,263)	(41,523)	118,882	139%	75,142	181%	Trout Creek Rec Ctg	5.19	(13.17)	(6.41)	18	139%	12	181%
2,100	(46,863)	(8,008)	48,963	104%	10,108	126%	Aquatics	0.32	(7.24)	(1.24)	8	104%	2	126%
(48,233)	(31,590)	(12,749)	(16,643)	-53%	(35,484)	-278%	Beach Club Marina	(7.45)	(4.88)	(1.97)	(3)	-53%	(5)	-278%
(58,129)	(7,985)	(22,716)	(50,144)	-628%	(35,413)	-156%	Tennis Center	(8.98)	(1.23)	(3.51)	(8)	-628%	(5)	-156%
(16,981)	(18,290)	(25,025)	1,309	7%	8,044	32%	Day Camps	(2.62)	(2.83)	(3.87)	0	7%	1	32%
(21,274)	(38,595)	(31,541)	17,321	45%	10,267	33%	Recreation Programs	(3.29)	(5.96)	(4.87)	3	45%	2	33%
<b>901,010</b>	<b>(136,848)</b>	<b>727,009</b>	<b>1,037,858</b>	<b>758%</b>	<b>174,001</b>	<b>24%</b>	<b>Public Amenities</b>	<b>\$ 139.20</b>	<b>\$ (21.14)</b>	<b>\$ 112.31</b>	<b>160</b>	<b>758%</b>	<b>27</b>	<b>24%</b>
1,072,602	468,033	913,818	604,569	129%	158,784	17%	Downhill Ski	165.70	72.31	141.17	93	129%	25	17%
347,846	112,964	222,226	234,882	208%	125,620	57%	Cross Country Ski	53.74	17.45	34.33	36	208%	19	57%
154,207	4,210	127,660	149,997	3563%	26,547	21%	Snowplay	23.82	0.65	19.72	23	3563%	4	21%
(282,150)	(307,368)	(282,885)	25,218	8%	734	0%	Golf	(43.59)	(47.48)	(43.70)	4	8%	0	0%
(12,512)	(11,875)	(9,101)	(637)	-5%	(3,411)	-37%	Campground	(1.93)	(1.83)	(1.41)	(0)	-5%	(1)	-37%
(47,917)	(44,875)	(45,186)	(3,042)	-7%	(2,731)	-6%	Equestrian	(7.40)	(6.93)	(6.98)	(0)	-7%	(0)	-6%
(3,428)	413	(331)	(3,841)	-930%	(3,098)	-937%	Bikeworks	(0.53)	0.06	(0.05)	(1)	-930%	(0)	-937%
(27,010)	(34,388)	(15,782)	7,378	21%	(11,228)	-71%	Trails	(4.17)	(5.31)	(2.44)	1	21%	(2)	-71%
(194,530)	(212,732)	(135,113)	18,202	9%	(59,417)	-44%	The Lodge	(30.05)	(32.86)	(20.87)	3	9%	(9)	-44%
(18,529)	(28,411)	(14,271)	9,882	35%	(4,258)	-30%	Summer Food and Bev	(2.86)	(4.39)	(2.20)	2	35%	(1)	-30%
(52,584)	(59,390)	(33,605)	6,806	11%	(18,979)	-56%	Pizza on the Hill	(8.12)	(9.18)	(5.19)	1	11%	(3)	-56%
(34,985)	(23,429)	(422)	(11,556)	-49%	(34,563)	#####	Alder Creek Café	(5.40)	(3.62)	(0.07)	(2)	-49%	(5)	#####
<b>792,111</b>	<b>(365,434)</b>	<b>585,446</b>	<b>1,157,545</b>	<b>317%</b>	<b>206,664</b>	<b>35%</b>	<b>Amenities Total</b>	<b>\$ 122.37</b>	<b>\$ (56.46)</b>	<b>\$ 90.44</b>	<b>179</b>	<b>317%</b>	<b>32</b>	<b>35%</b>
<b>(2,216,519)</b>	<b>(2,195,566)</b>	<b>(2,135,911)</b>	<b>(20,953)</b>	<b>-1%</b>	<b>(80,608)</b>	<b>-4%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (342.43)</b>	<b>\$ (339.19)</b>	<b>\$ (329.97)</b>	<b>(3)</b>	<b>-1%</b>	<b>(12)</b>	<b>-4%</b>
(361,525)	(323,810)	(294,246)	(37,715)	-12%	(67,279)	-23%	General	(55.85)	(50.02)	(45.46)	(6)	-12%	(10)	-23%
(140,602)	(205,703)	(248,301)	65,101	32%	107,700	43%	Administration	(21.72)	(31.78)	(38.36)	10	32%	17	43%
(183,953)	(184,008)	(199,263)	55	0%	15,310	8%	Communications	(28.42)	(28.43)	(30.78)	0	0%	2	8%
(250,364)	(254,477)	(250,221)	4,113	2%	(143)	0%	Information Tech	(38.68)	(39.31)	(38.66)	1	2%	(0)	0%
(293,079)	(318,425)	(300,598)	25,346	8%	7,519	3%	Accounting	(45.28)	(49.19)	(46.44)	4	8%	1	3%
(119,701)	(126,758)	(119,040)	7,057	6%	(660)	-1%	Human Resources	(18.49)	(19.58)	(18.39)	1	6%	(0)	-1%
(76,661)	(67,542)	(55,568)	(9,119)	-14%	(21,094)	-38%	Architectural Standards	(11.84)	(10.43)	(8.58)	(1)	-14%	(3)	-38%
(76,970)	(100,222)	(74,059)	23,252	23%	(2,911)	-4%	Member Services	(11.89)	(15.48)	(11.44)	4	23%	(0)	-4%
(109,719)	(107,236)	(95,365)	(2,483)	-2%	(14,353)	-15%	Risk & Facility Admin	(16.95)	(16.57)	(14.73)	(0)	-2%	(2)	-15%
(302,399)	(182,003)	(204,957)	(120,396)	-66%	(97,442)	-48%	Forestry	(46.72)	(28.12)	(31.66)	(19)	-66%	(15)	-48%
(301,547)	(325,382)	(294,293)	23,835	7%	(7,254)	-2%	Maintenance	(46.59)	(50.27)	(45.46)	4	7%	(1)	-2%
<b>\$ (1,424,409)</b>	<b>\$ (2,561,000)</b>	<b>\$ (1,550,465)</b>	<b>\$ 1,136,591</b>	<b>44%</b>	<b>\$ 126,057</b>	<b>8%</b>	<b>Net Operating Result</b>	<b>\$ (220.05)</b>	<b>\$ (395.64)</b>	<b>\$ (239.53)</b>	<b>\$ 175.59</b>	<b>44%</b>	<b>\$ 19.47</b>	<b>8%</b>

**Tahoe Donner Association**  
**Payroll Hours Report**  
for the month of **May 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
<b>1,759</b>	<b>3,799</b>	<b>3,389</b>	<b>2,040</b>	<b>54%</b>	<b>1,630</b>	<b>48%</b>	<b>Private Amenities</b>	<b>7,969</b>	<b>11,398</b>	<b>10,222</b>	<b>3,429</b>	<b>30%</b>	<b>2,253</b>	<b>22%</b>
1,121	1,787	1,510	666	37%	389	26%	Trout Creek Rec Ctr	6,869	8,542	7,405	1,673	20%	536	7%
58	390	417	332	85%	359	86%	Aquatics	75	428	440	353	83%	366	83%
68	818	855	750	92%	788	92%	Beach Club Marina	72	818	855	747	91%	784	92%
255	330	263	75	23%	8	3%	Tennis Center	255	330	263	75	23%	8	3%
83	214	163	131	61%	80	49%	Day Camps	83	244	191	161	66%	108	57%
174	260	180	86	33%	6	3%	Recreation Programs	616	1,036	1,067	420	41%	451	42%
<b>6,557</b>	<b>9,786</b>	<b>10,303</b>	<b>3,229</b>	<b>33%</b>	<b>3,746</b>	<b>36%</b>	<b>Public Amenities</b>	<b>100,734</b>	<b>78,773</b>	<b>97,983</b>	<b>(21,961)</b>	<b>-28%</b>	<b>(2,750)</b>	<b>-3%</b>
618	378	600	(240)	-63%	(18)	-3%	Downhill Ski Area	52,654	35,917	47,846	(16,737)	-47%	(4,808)	-10%
8	-	55	(8)	0%	47	85%	Cross Country Ski Area	14,751	10,004	13,407	(4,747)	-47%	(1,344)	-10%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,337	3,190	2,621	853	27%	283	11%
-	997	911	997	100%	911	100%	Golf Operations	32	1,477	1,400	1,445	98%	1,368	98%
2,158	3,556	3,575	1,398	39%	1,417	40%	Golf Maintenance	4,056	6,166	5,599	2,110	34%	1,543	28%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
46	-	43	(46)	0%	(4)	-9%	Equestrian	156	-	141	(156)	0%	(15)	-11%
22	120	50	98	81%	28	56%	Bikeworks	22	120	50	98	81%	28	56%
-	174	8	174	100%	8	100%	Trails	-	174	8	174	100%	8	100%
2,660	3,136	3,261	476	15%	601	18%	The Lodge	17,965	15,834	18,014	(2,131)	-13%	49	0%
28	697	688	669	96%	660	96%	Summer Food and Bev	28	697	688	669	96%	660	96%
437	405	427	(32)	-8%	(10)	-2%	Pizza on the Hill	3,191	2,786	3,025	(404)	-15%	(166)	-5%
580	323	685	(257)	-79%	106	15%	Alder Creek Café	5,543	2,408	5,184	(3,135)	-130%	(359)	-7%
<b>8,316</b>	<b>13,585</b>	<b>13,692</b>	<b>5,270</b>	<b>39%</b>	<b>5,377</b>	<b>39%</b>	<b>Amenities Total</b>	<b>108,703</b>	<b>90,171</b>	<b>108,205</b>	<b>(18,532)</b>	<b>-21%</b>	<b>(498)</b>	<b>0%</b>
<b>6,013</b>	<b>7,919</b>	<b>6,623</b>	<b>1,905</b>	<b>24%</b>	<b>610</b>	<b>9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>29,374</b>	<b>34,012</b>	<b>28,592</b>	<b>4,638</b>	<b>14%</b>	<b>(783)</b>	<b>-3%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
479	606	509	128	21%	31	6%	Administration	2,511	2,836	2,289	325	11%	(222)	-10%
540	672	647	132	20%	107	16%	Communications	2,788	3,160	2,730	372	12%	(58)	-2%
476	550	421	74	14%	(55)	-13%	Information Tech	2,493	2,984	2,123	491	16%	(370)	-17%
800	939	759	139	15%	(40)	-5%	Accounting	4,268	4,985	4,477	717	14%	209	5%
168	189	129	21	11%	(39)	-30%	Human Resources	792	651	355	(141)	-22%	(438)	-123%
525	736	579	211	29%	54	9%	Architectural Standards	2,728	3,336	2,346	608	18%	(382)	-16%
368	672	456	304	45%	88	19%	Member Services	2,093	3,576	1,860	1,483	41%	(233)	-13%
307	397	363	91	23%	56	15%	Risk & Facility Admin	1,613	1,920	1,321	307	16%	(292)	-22%
698	1,525	1,254	827	54%	556	44%	Forestry	1,179	2,525	2,831	1,346	53%	1,652	58%
1,652	1,632	1,505	(20)	-1%	(147)	-10%	Maintenance	8,908	8,039	8,259	(869)	-11%	(649)	-8%
<b>14,329</b>	<b>21,504</b>	<b>20,315</b>	<b>7,175</b>	<b>33%</b>	<b>5,986</b>	<b>29%</b>	<b>Total Payroll Hours</b>	<b>138,077</b>	<b>124,183</b>	<b>136,797</b>	<b>(13,894)</b>	<b>-11%</b>	<b>(1,280)</b>	<b>-1%</b>

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule**  
for the month of **May 2017**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12			Variance	
10	9	9	9	10	-	-	-	-	-	-	-	10	10	10	9	20	48	83	59	18	11	10	11	Actual	Prior Yr	Amount	Pctg	
9	8	8	8	6	-	-	-	-	-	-	-	Private Amenities	9	8	9	8	9	8	8	8	8	7	8	10	9	12	2.6	22%
-	-	0	-	0	-	-	-	-	-	-	-	Trout Creek Rec Ctr	-	-	-	0	2	8	16	10	1	-	-	-	8	9	0.6	7%
-	-	-	0	0	-	-	-	-	-	-	-	Aquatics	-	-	-	-	5	12	21	14	5	0	-	-	0	1	0.4	83%
-	-	-	-	1	-	-	-	-	-	-	-	Beach Club Marina	-	-	-	-	2	5	7	5	3	1	-	-	0	0	0.0	3%
-	-	-	-	0	-	-	-	-	-	-	-	Tennis Center	-	-	-	0	1	10	21	16	1	0	-	-	0	0	0.1	57%
1	0	0	1	1	-	-	-	-	-	-	-	Day Camps	1	2	2	1	1	5	9	5	1	2	2	1	0	0	0.5	42%
-	-	-	-	-	-	-	-	-	-	-	-	Recreation Programs	-	-	-	-	-	-	-	-	-	-	-	-	1	1	-	-
<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>38</b>	-	-	-	-	-	-	-	<b>Public Amenities</b>	<b>167</b>	<b>155</b>	<b>122</b>	<b>61</b>	<b>59</b>	<b>98</b>	<b>135</b>	<b>119</b>	<b>89</b>	<b>54</b>	<b>45</b>	<b>146</b>	<b>116</b>	<b>113</b>	<b>(3.2)</b>	<b>-3%</b>
94	91	80	35	4	-	-	-	-	-	-	-	Downhill Ski Area	93	88	67	25	3	3	2	2	2	4	8	85	61	55	(5.5)	-10%
27	25	22	11	0	-	-	-	-	-	-	-	Cross Country Ski Area	28	24	19	6	0	0	1	0	2	4	10	20	17	15	(1.6)	-10%
4	5	3	2	-	-	-	-	-	-	-	-	Snowplay	6	6	3	1	-	-	-	-	-	-	0	4	3	3	0.3	11%
0	0	0	0	-	-	-	-	-	-	-	-	Golf Operations	1	1	1	1	5	11	14	13	10	3	0	0	0	2	1.6	98%
1	1	3	6	12	-	-	-	-	-	-	-	Golf Maintenance	1	1	3	7	21	24	23	24	20	11	2	1	5	6	1.8	28%
-	-	-	-	-	-	-	-	-	-	-	-	Campground	-	-	-	-	-	2	1	1	1	-	-	-	-	-	-	0%
0	0	0	0	0	-	-	-	-	-	-	-	Equestrian	0	0	0	0	0	7	10	7	4	0	0	0	0	0	(0.0)	-11%
-	-	-	-	0	-	-	-	-	-	-	-	Bikeworks	-	-	-	-	0	1	2	2	1	0	-	0	0	0	0.0	56%
-	-	-	-	-	-	-	-	-	-	-	-	Trails	-	-	-	-	0	2	2	3	2	2	1	-	-	0	0.0	100%
23	22	22	22	15	-	-	-	-	-	-	-	The Lodge	25	23	20	17	19	25	37	34	27	20	19	22	21	21	0.1	0%
-	-	-	-	0	-	-	-	-	-	-	-	Summer Food and Bev	-	-	-	-	4	10	18	15	9	4	-	-	0	1	0.8	96%
4	4	4	4	3	-	-	-	-	-	-	-	Pizza on the Hill	5	5	3	2	2	7	16	12	6	3	2	5	4	3	(0.2)	-5%
9	8	7	5	3	-	-	-	-	-	-	-	Alder Creek Café	9	8	6	2	4	6	9	6	6	3	3	9	6	6	(0.4)	-7%
<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>48</b>	-	-	-	-	-	-	-	<b>Amenities Total</b>	<b>177</b>	<b>165</b>	<b>132</b>	<b>71</b>	<b>79</b>	<b>146</b>	<b>218</b>	<b>178</b>	<b>107</b>	<b>65</b>	<b>55</b>	<b>157</b>	<b>125</b>	<b>125</b>	<b>(0.6)</b>	<b>0%</b>
<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>35</b>	-	-	-	-	-	-	-	<b>HOA &amp; Amenities Support Services</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>30</b>	<b>38</b>	<b>43</b>	<b>46</b>	<b>50</b>	<b>45</b>	<b>41</b>	<b>42</b>	<b>36</b>	<b>34</b>	<b>33</b>	<b>(0.9)</b>	<b>-3%</b>
-	-	-	-	-	-	-	-	-	-	-	-	General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	3	3	3	3	-	-	-	-	-	-	-	Administration	3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.3)	-10%
3	3	4	3	3	-	-	-	-	-	-	-	Communications	3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.1)	-2%
2	3	3	3	3	-	-	-	-	-	-	-	Information Tech	3	3	3	2	2	3	3	4	3	3	3	2	3	2	(0.4)	-17%
5	5	6	4	5	-	-	-	-	-	-	-	Accounting	6	6	6	4	4	6	6	7	6	6	6	5	5	5	0.2	5%
1	1	1	1	1	-	-	-	-	-	-	-	Human Resources	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-123%
3	3	3	3	3	-	-	-	-	-	-	-	Architectural Standards	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.4)	-16%
2	2	2	3	2	-	-	-	-	-	-	-	Member Services	2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.3)	-13%
2	2	2	2	2	-	-	-	-	-	-	-	Risk & Facility Admin	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.3)	-22%
1	1	1	1	4	-	-	-	-	-	-	-	Forestry	2	3	2	2	7	10	12	15	13	11	10	5	1	3	1.9	58%
12	10	10	10	10	-	-	-	-	-	-	-	Maintenance	11	10	10	8	9	8	9	8	8	8	8	9	10	10	(0.7)	-8%
<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>83</b>	-	-	-	-	-	-	-	<b>Total Payroll Hours</b>	<b>210</b>	<b>197</b>	<b>166</b>	<b>100</b>	<b>117</b>	<b>189</b>	<b>264</b>	<b>228</b>	<b>152</b>	<b>106</b>	<b>97</b>	<b>193</b>	<b>159</b>	<b>158</b>	<b>(1.5)</b>	<b>-1%</b>



**Tahoe Donner Association  
Overtime Payroll Hours Report  
for the month of May 2017**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
<b>96</b>	<b>78</b>	<b>79</b>	<b>(18)</b>	<b>-24%</b>	<b>(17)</b>	<b>-21%</b>	<b>Private Amenities</b>	<b>395</b>	<b>346</b>	<b>(49)</b>	<b>-14%</b>
62	77	51	15	20%	(11)	-21%	Trout Creek Rec Ctr	345	265	(80)	-30%
2	-	15	(2)	0%	14	90%	Aquatics	2	15	14	90%
24	-	2	(24)	0%	(22)	-1121%	Beach Club Marina	24	2	(22)	-1121%
8	-	11	(8)	0%	2	20%	Tennis Center	8	11	2	20%
1	-	0	(1)	0%	(0)	-142%	Day Camps	1	0	(0)	-142%
-	1	0	1	100%	0	100%	Recreation Programs	15	53	37	71%
<b>490</b>	<b>719</b>	<b>402</b>	<b>229</b>	<b>32%</b>	<b>(88)</b>	<b>-22%</b>	<b>Public Amenities</b>	<b>6,204</b>	<b>7,097</b>	<b>893</b>	<b>13%</b>
7	439	1	432	99%	(5)	-343%	Downhill Ski Area	3,657	4,559	903	20%
3	131	-	128	98%	(3)	0%	Cross Country Ski Area	1,207	1,280	72	6%
0	0	-	0	65%	(0)	0%	Snowplay - Total Tubers	49	72	24	33%
-	-	18	-	0%	18	100%	Golf Operations	-	30	30	100%
335	18	305	(317)	#####	(30)	-10%	Golf Maintenance	385	350	(35)	-10%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
1	-	2	(1)	0%	1	55%	Equestrian	11	9	(2)	-27%
-	-	3	-	0%	3	100%	Bikeworks	-	3	3	100%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
127	91	43	(36)	-40%	(84)	-194%	The Lodge	549	383	(166)	-43%
1	-	13	(1)	0%	12	89%	Summer Food and Bev	1	13	12	89%
4	24	4	20	82%	(1)	-19%	Pizza on the Hill	92	140	48	34%
12	16	14	4	23%	1	10%	Alder Creek Café	252	257	5	2%
<b>587</b>	<b>797</b>	<b>482</b>	<b>210</b>	<b>26%</b>	<b>(105)</b>	<b>-22%</b>	<b>Amenities Total</b>	<b>6,598</b>	<b>7,442</b>	<b>844</b>	<b>11%</b>
<b>170</b>	<b>86</b>	<b>188</b>	<b>(84)</b>	<b>-98%</b>	<b>17</b>	<b>9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>768</b>	<b>608</b>	<b>(160)</b>	<b>-26%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
19	16	18	(3)	-21%	(1)	-5%	Administration	61	77	16	21%
3	1	5	(1)	-106%	2	47%	Communications	18	26	8	31%
3	5	6	2	47%	3	53%	Information Tech	13	25	12	49%
15	4	22	(11)	-265%	6	29%	Accounting	53	90	37	41%
2	0	0	(1)	-438%	(1)	-282%	Human Resources	2	1	(2)	-300%
7	8	4	0	5%	(4)	-89%	Architectural Standards	24	18	(5)	-29%
3	4	3	2	36%	0	7%	Member Services	15	25	9	38%
6	5	10	(1)	-28%	4	37%	Risk & Facility Admin	24	18	(5)	-28%
32	1	26	(31)	#####	(6)	-22%	Forestry	34	36	2	6%
80	41	93	(38)	-93%	13	14%	Maintenance	524	292	(232)	-80%
<b>757</b>	<b>883</b>	<b>669</b>	<b>126</b>	<b>14%</b>	<b>(87)</b>	<b>-13%</b>	<b>Total Payroll Hours</b>	<b>7,366</b>	<b>8,050</b>	<b>684</b>	<b>8%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated**

**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 296,584	\$ 296,334	\$ 295,291	\$ 320,639	250	0%	1,292	0%	(24,055)	-8%
Cash & Investments, non-Restricted	24,980,986	25,849,329	18,293,136	20,851,807	(868,343)	-3%	6,687,850	37%	4,129,179	20%
Cash and Investments total	<u>25,277,570</u>	<u>26,145,662</u>	<u>18,588,427</u>	<u>21,172,446</u>	<u>(868,093)</u>	<u>-3%</u>	<u>6,689,142</u>	<u>36%</u>	<u>4,105,124</u>	<u>19%</u>
Member's Dues & Receivables, Net	344,954	414,609	253,661	392,348	(69,655)	-17%	91,293	36%	(47,394)	-12%
Other Receivables	112,904	166,381	164,330	99,773	(53,477)	-32%	(51,425)	-31%	13,131	13%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	255,512	248,454	335,337	275,721	7,058	3%	(79,825)	-24%	(20,208)	-7%
Prepaid Expenses & Other Assets	361,497	384,988	687,119	303,809	(23,491)	-6%	(325,622)	-47%	57,688	19%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	<u>(34,676,975)</u>	<u>(34,413,175)</u>	<u>(33,357,975)</u>	<u>(30,740,519)</u>	<u>(263,800)</u>	<u>-1%</u>	<u>(1,319,000)</u>	<u>-4%</u>	<u>(3,936,456)</u>	<u>-13%</u>
NBV of Property & Equipment	<u>39,550,652</u>	<u>39,814,452</u>	<u>40,869,652</u>	<u>40,338,429</u>	<u>(263,800)</u>	<u>-1%</u>	<u>(1,319,000)</u>	<u>-3%</u>	<u>(787,777)</u>	<u>-2%</u>
Construction In Progress	1,159,453	575,610	136,529	1,090,979	583,843	101%	1,022,924	749%	68,474	6%
Net Property and Equipment	<u>40,710,105</u>	<u>40,390,062</u>	<u>41,006,181</u>	<u>41,429,408</u>	<u>320,043</u>	<u>1%</u>	<u>(296,076)</u>	<u>-1%</u>	<u>(719,303)</u>	<u>-2%</u>
<b>Total Assets</b>	<b>\$ 67,062,542</b>	<b>\$ 67,750,156</b>	<b>\$ 61,035,054</b>	<b>\$ 63,673,504</b>	<b>(687,614)</b>	<b>-1%</b>	<b>6,027,488</b>	<b>10%</b>	<b>3,389,038</b>	<b>5%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 295,129	\$ 77,387	\$ 726,946	\$ 291,274	217,742	281%	(431,817)	-59%	3,855	1%
Accrued Liabilities	1,386,396	1,293,348	1,304,450	1,334,448	93,049	7%	81,946	6%	51,948	4%
Deferred Revenue, Annual Assessment	3,749,700	4,570,700	3,694,679	3,834,230	(821,000)	-18%	55,021	1%	(84,530)	-2%
Deferred Revenue, Recreation Fee	785,680	730,485	496,389	787,884	55,195	8%	289,292	58%	(2,203)	0%
Deferred Revenue, All Other	812,827	731,482	540,627	755,937	81,345	11%	272,200	50%	56,890	8%
Deposits	<u>510,925</u>	<u>472,646</u>	<u>383,996</u>	<u>446,175</u>	<u>38,279</u>	<u>8%</u>	<u>126,930</u>	<u>33%</u>	<u>64,750</u>	<u>15%</u>
<b>Total Liabilities</b>	<u>7,540,658</u>	<u>7,876,048</u>	<u>7,147,086</u>	<u>7,449,948</u>	<u>(335,391)</u>	<u>-4%</u>	<u>393,572</u>	<u>6%</u>	<u>90,710</u>	<u>1%</u>
<b>Members' Equity</b>	<u>59,521,884</u>	<u>59,874,107</u>	<u>53,887,968</u>	<u>56,223,557</u>	<u>(352,223)</u>	<u>-1%</u>	<u>5,633,916</u>	<u>10%</u>	<u>3,298,328</u>	<u>6%</u>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 67,062,542</b>	<b>\$ 67,750,156</b>	<b>\$ 61,035,054</b>	<b>\$ 63,673,504</b>	<b>(687,614)</b>	<b>-1%</b>	<b>6,027,488</b>	<b>10%</b>	<b>3,389,038</b>	<b>5%</b>
Balance Check	-	-	-	-						

**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund**

**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 296,584	\$ 296,334	\$ 295,291	\$ 320,639	250	0%	1,292	0%	(24,055)	-8%
Cash & Investments, non-Restricted	11,357,815	11,466,528	7,905,020	10,311,200	(108,712)	-1%	3,452,796	44%	1,046,615	10%
Cash and Investments total	11,654,399	11,762,861	8,200,311	10,631,839	(108,462)	-1%	3,454,088	42%	1,022,560	10%
Member's Dues & Receivables, Net	344,239	413,894	252,729	391,149	(69,655)	-17%	91,510	36%	(46,910)	-12%
Other Receivables	52,654	110,876	152,679	83,588	(58,222)	-53%	(100,024)	-66%	(30,934)	-37%
Due From (To) Other Funds	407,093	505,287	(154,745)	(700,786)	(98,194)	-19%	561,838	363%	1,107,879	158%
Inventory	255,512	248,454	335,337	275,721	7,058	3%	(79,825)	-24%	(20,208)	-7%
Prepaid Expenses & Other Assets	361,497	384,988	687,119	303,809	(23,491)	-6%	(325,622)	-47%	57,688	19%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 13,075,394</b>	<b>\$ 13,426,360</b>	<b>\$ 9,473,429</b>	<b>\$ 10,985,320</b>	<b>(350,966)</b>	<b>-3%</b>	<b>3,601,965</b>	<b>38%</b>	<b>2,090,075</b>	<b>19%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 290,390	\$ 75,097	\$ 457,522	\$ 284,029	215,293	287%	(167,132)	-37%	6,361	2%
Accrued Liabilities	1,385,566	1,292,684	1,290,215	1,333,618	92,883	7%	95,352	7%	51,948	4%
Deferred Revenue, Annual Assessment	3,749,700	4,570,700	1,900,968	3,834,230	(821,000)	-18%	1,848,732	97%	(84,530)	-2%
Deferred Revenue, Recreation Fee	785,680	730,485	496,389	787,884	55,195	8%	289,292	58%	(2,203)	0%
Deferred Revenue, All Other	812,827	731,482	540,627	755,937	81,345	11%	272,200	50%	56,890	8%
Deposits	510,925	472,646	383,996	446,175	38,279	8%	126,930	33%	64,750	15%
<b>Total Liabilities</b>	<b>7,535,089</b>	<b>7,873,095</b>	<b>5,069,715</b>	<b>7,441,872</b>	<b>(338,006)</b>	<b>-4%</b>	<b>2,465,374</b>	<b>49%</b>	<b>93,217</b>	<b>1%</b>
<b>Members' Equity</b>	<b>5,540,305</b>	<b>5,553,265</b>	<b>4,403,714</b>	<b>3,543,448</b>	<b>(12,960)</b>	<b>0%</b>	<b>1,136,592</b>	<b>26%</b>	<b>1,996,858</b>	<b>56%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 13,075,394</b>	<b>\$ 13,426,360</b>	<b>\$ 9,473,429</b>	<b>\$ 10,985,320</b>	<b>(350,966)</b>	<b>-3%</b>	<b>3,601,965</b>	<b>38%</b>	<b>2,090,075</b>	<b>19%</b>
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	4,440,305	4,453,265	3,483,714	2,623,448	(12,960)	0%	956,592	27%	1,816,858	69%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

**Financial Position (Balance Sheet)**

**OPERATING FUND**

**F11.1**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	11,396,387	12,156,019	9,161,356	9,389,919	(759,632)	-6%	2,235,031	24%	2,006,467	21%		
Cash and Investments total	11,396,387	12,156,019	9,161,356	9,389,919	(759,632)	-6%	2,235,031	24%	2,006,467	21%		
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	54,151	50,822	11,355	16,192	3,328	7%	42,796	377%	37,958	234%		
Due From (To) Other Funds	(617,036)	(812,159)	135,652	333,824	195,123	24%	(752,688)	-555%	(950,860)	-285%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 10,833,501</b>	<b>\$ 11,394,682</b>	<b>\$ 9,308,363</b>	<b>\$ 9,739,936</b>	<b>(561,181)</b>	<b>-5%</b>	<b>1,525,139</b>	<b>16%</b>	<b>1,093,566</b>	<b>11%</b>		
<b>Liabilities</b>												
Accounts Payable	\$ (0)	\$ (149)	\$ 240,801	\$ -	149	100%	(240,801)	-100%	(0)	0%		
Accrued Liabilities	415	332	10,535	415	83	25%	(10,120)	-96%	-	0%		
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%		
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%		
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%		
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>415</b>	<b>183</b>	<b>1,405,129</b>	<b>415</b>	<b>232</b>	<b>127%</b>	<b>(1,404,714)</b>	<b>-100%</b>	<b>(0)</b>	<b>0%</b>		
<b>Members' Equity</b>	<b>10,833,086</b>	<b>11,394,499</b>	<b>7,903,234</b>	<b>9,739,521</b>	<b>(561,413)</b>	<b>-5%</b>	<b>2,929,853</b>	<b>37%</b>	<b>1,093,566</b>	<b>11%</b>		
<b>Total Liabilities and Members' Equity</b>	<b>\$ 10,833,501</b>	<b>\$ 11,394,682</b>	<b>\$ 9,308,363</b>	<b>\$ 9,739,936</b>	<b>(561,181)</b>	<b>-5%</b>	<b>1,525,139</b>	<b>16%</b>	<b>1,093,566</b>	<b>11%</b>		
Balance Check	-	-	-	-								

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Development Fund**  
**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	2,078,321	2,078,320	1,078,299	1,006,224	1	0%	1,000,022	93%	1,072,097	107%	1,072,097	107%
Cash and Investments total	2,078,321	2,078,320	1,078,299	1,006,224	1	0%	1,000,022	93%	1,072,097	107%	1,072,097	107%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%	(484)	-40%
Other Receivables	5,660	4,306	296	(7)	1,355	31%	5,364	1811%	5,667	81898%	5,667	81898%
Due From (To) Other Funds	185,178	245,530	13,958	298,591	(60,352)	-25%	171,220	1227%	(113,413)	-38%	(113,413)	-38%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 2,269,874</b>	<b>\$ 2,328,871</b>	<b>\$ 1,093,485</b>	<b>\$ 1,306,007</b>	<b>(58,997)</b>	<b>-3%</b>	<b>1,176,389</b>	<b>108%</b>	<b>963,867</b>	<b>74%</b>	<b>963,867</b>	<b>74%</b>
<b>Liabilities</b>												
Accounts Payable	\$ 4,739	\$ 2,439	\$ 8,989	\$ 7,246	2,300	94%	(4,250)	-47%	(2,507)	-35%	(2,507)	-35%
Accrued Liabilities	415	332	3,700	415	83	25%	(3,285)	-89%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>5,154</b>	<b>2,771</b>	<b>594,433</b>	<b>7,661</b>	<b>2,383</b>	<b>86%</b>	<b>(589,279)</b>	<b>-99%</b>	<b>(2,507)</b>	<b>-33%</b>	<b>(2,507)</b>	<b>-33%</b>
<b>Members' Equity</b>	<b>2,264,721</b>	<b>2,326,100</b>	<b>499,052</b>	<b>1,298,346</b>	<b>(61,380)</b>	<b>-3%</b>	<b>1,765,669</b>	<b>354%</b>	<b>966,374</b>	<b>74%</b>	<b>966,374</b>	<b>74%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 2,269,874</b>	<b>\$ 2,328,871</b>	<b>\$ 1,093,485</b>	<b>\$ 1,306,007</b>	<b>(58,997)</b>	<b>-3%</b>	<b>1,176,389</b>	<b>108%</b>	<b>963,867</b>	<b>74%</b>	<b>963,867</b>	<b>74%</b>
Balance Check	-	-	-	-	-							

**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,463	148,462	148,461	144,463	1	0%	1	0%	4,000	3%	4,000	3%
Cash and Investments total	148,463	148,462	148,461	144,463	1	0%	1	0%	4,000	3%	4,000	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	439	377	-	-	62	17%	439	0%	439	0%	439	0%
Due From (To) Other Funds	24,766	61,343	5,136	68,370	(36,577)	-60%	19,630	382%	(43,604)	-64%	(43,604)	-64%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 173,668</b>	<b>\$ 210,182</b>	<b>\$ 153,597</b>	<b>\$ 212,833</b>	<b>(36,514)</b>	<b>-17%</b>	<b>20,071</b>	<b>13%</b>	<b>(39,165)</b>	<b>-18%</b>	<b>(39,165)</b>	<b>-18%</b>
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>77,809</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(77,809)</b>	<b>-100%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>173,668</b>	<b>210,182</b>	<b>75,788</b>	<b>212,833</b>	<b>(36,514)</b>	<b>-17%</b>	<b>97,880</b>	<b>129%</b>	<b>(39,165)</b>	<b>-18%</b>	<b>(39,165)</b>	<b>-18%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 173,668</b>	<b>\$ 210,182</b>	<b>\$ 153,597</b>	<b>\$ 212,833</b>	<b>(36,514)</b>	<b>-17%</b>	<b>20,071</b>	<b>13%</b>	<b>(39,165)</b>	<b>-18%</b>	<b>(39,165)</b>	<b>-18%</b>
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association  
Statement of Financial Position**

**Property Fund**

**May 2017**

	Current Month as of May 31, 2017	Last Month as of Apr 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2016	12Mths Ago as of May 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(34,676,975)	(34,413,175)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,319,000)	-4%	(3,936,456)	-13%
NBV of Property & Equipment	39,550,652	39,814,452	40,869,652	40,338,429	(263,800)	-1%	(1,319,000)	-3%	(787,777)	-2%
Construction In Progress	1,159,453	575,610	136,529	1,090,979	583,843	101%	1,022,924	749%	68,474	6%
Net Property and Equipment	40,710,105	40,390,062	41,006,181	41,429,408	320,043	1%	(296,076)	-1%	(719,303)	-2%
<b>Total Assets</b>	<b>\$ 40,710,105</b>	<b>\$ 40,390,062</b>	<b>\$ 41,006,181</b>	<b>\$ 41,429,408</b>	<b>320,043</b>	<b>1%</b>	<b>(296,076)</b>	<b>-1%</b>	<b>(719,303)</b>	<b>-2%</b>
<b>Liabilities</b>										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,710,105</b>	<b>40,390,062</b>	<b>41,006,181</b>	<b>41,429,408</b>	<b>320,043</b>	<b>1%</b>	<b>(296,076)</b>	<b>-1%</b>	<b>(719,303)</b>	<b>-2%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,710,105</b>	<b>\$ 40,390,062</b>	<b>\$ 41,006,181</b>	<b>\$ 41,429,408</b>	<b>320,043</b>	<b>1%</b>	<b>(296,076)</b>	<b>-1%</b>	<b>(719,303)</b>	<b>-2%</b>
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,319,000									

**Tahoe Donner Association  
Cash and Investments Summary Report**

**as of 05/31/2017**

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	<b>5/31/2017</b>	<b>4/30/2017</b>	<b>12/31/2016</b>
<b>Consolidated TDA Total</b>	<b>25,277,570</b>	<b>26,148,465</b>	<b>18,588,427</b>
Cash/Money Market	1,114,861	1,274,155	1,742,964
Certificates of Deposit	2,588,211	2,838,083	1,337,951
US Treasuries/GovOblig	18,549,449	19,047,717	15,427,462
Bonds	2,943,998	2,907,459	-
Other/Trusts	81,051	81,051	80,051
<b>Operating Fund</b>	<b>11,654,399</b>	<b>11,765,336</b>	<b>8,200,311</b>
Cash/Money Market	970,085	1,082,166	1,549,376
Certificates of Deposit	588,211	588,083	337,951
US Treasuries/GovOblig	10,015,052	10,014,036	6,232,933
Trusts	81,051	81,051	80,051
<b>Replacement Reserve Fund</b>	<b>11,396,387</b>	<b>12,156,347</b>	<b>9,161,356</b>
Cash/Money Market	63,749	110,963	116,810
Certificates of Deposit	2,000,000	2,250,000	1,000,000
US Treasuries/GovOblig	6,388,640	6,887,924	8,044,546
Bonds	2,943,998	2,907,459	-
Other	-	-	-
<b>Development Fund - non-Restricted</b>	<b>2,078,321</b>	<b>2,078,320</b>	<b>1,078,299</b>
Cash/Money Market	32,434	32,434	28,563
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	2,045,887	2,045,887	1,049,736
Other	-	-	-
<b>New Machinery &amp; Equipment Fund</b>	<b>148,463</b>	<b>148,462</b>	<b>148,461</b>
Cash/Money Market	48,592	48,592	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,870	99,870	100,246
Other	-	-	-

<b>as of 05/31/2017 Balance Mix</b>	
296,334	Restricted OF (ASO/457)
296,334	Restricted, all funds
24,981,236	Unrestricted, all funds
25,277,570	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	5/31/2017	4/30/2017	3/31/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	21,009	20,941	20,663	19,763	17,425	17,823
<b>Prime Rate</b>	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.13	\$3.01	\$3.00	\$2.68	\$2.72	\$2.87

	5/31/2016	4/30/2016	2/28/2016
<b>DJIA</b>	17,873	17,774	16,517
<b>Prime Rate</b>	3.50%	3.50%	3.50%
	5/31/2015	4/30/2015	2/28/2015
<b>DJIA</b>	18,011	17,841	18,133
<b>Prime Rate</b>	3.25%	3.25%	3.25%
	5/31/2014	4/30/2014	2/28/2014
<b>DJIA</b>	16,717	16,581	16,322
<b>Prime Rate</b>	3.25%	3.25%	3.25%
	5/31/2013	4/30/2013	2/28/2013
<b>DJIA</b>	15,116	14,840	14,054
<b>Prime Rate</b>	3.25%	3.25%	3.25%

<b>Prime Rate (last 7):</b>	
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = www.eia.gov - regular



**Tahoe Donner Association**  
**Inventory Balances Report**  
**May 2017**

	Last Three Months			12Mths Ago	Last YE	
	as of	as of	as of	as of	as of	
	Mar 31, 2017	Apr 30, 2017	May 31, 2017	May 31, 2016	Dec 31, 2016	
<b>Total, ALL</b>	<b>255,798</b>	<b>248,454</b>	<b>255,512</b>	<b>275,721</b>	<b>335,337</b>	
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	111,706	104,857	102,080	94,196	127,904	
subtotal <b>Retail Merchandise accounts</b>	144,092	143,596	153,432	181,524	207,433	
subtotal <b>The Lodge F&amp;B accounts</b>	66,979	71,008	62,501	56,098	71,037	
<b>Inventory Account</b>						
11412	Inv Retail Trout Creek	11,072	11,036	14,686	22,292	11,664
11413	Inv Retail eStore	-	-	-	2,369	-
11414	Inv Retail Member Services	20,512	21,745	20,777	16,508	19,524
11415	Inv Retail Bikeworks	10,210	14,241	7,549	12,792	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	124	89	38	-	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	39,483	28,017	29,946	36,117	79,541
11422	Inv Retail Cross Country	14,744	8,327	8,053	16,028	39,883
11423	Inv Retail Snowplay	(245)	(0)	(21)	0	793
11424	Inv Retail Golf Pro Shop	31,857	43,804	51,336	49,632	31,094
11425	Inv Retail Tennis	13,992	13,992	17,558	24,040	13,992
11426	Inv Retail Marina	408	408	492	777	408
11427	Inv Retail Equestrian	1,650	1,650	3,018	870	1,650
11428	Inv Retail Recreation	-	-	(1)	25	(0)
11429	Inv Retail Golf Special Order	286	286	-	74	99
11611	Inv DHS Food Meat	2,054	585	585	1,477	2,605
11612	Inv DHS Food Seafood	44	(0)	(0)	121	91
11613	Inv DHS Food Produce	516	91	91	63	486
11614	Inv DHS Food Dairy	451	146	153	84	800
11615	Inv DHS Food NABev	2,571	1,333	1,287	(0)	3,555
11616	Inv DHS Food Other	2,579	2,015	1,582	1,057	8,557
11617	Inv DHS Bev Beer	1,876	443	191	292	2,507
11618	Inv DHS Bev Liquor	7,793	6,459	6,459	7,058	8,059
11619	Inv DHS Bev Wine	1,198	968	968	0	1,084
11621	Inv Trailer Food Meat	210	0	0	287	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	159
11624	Inv Trailer Food Dairy	0	0	0	20	73
11625	Inv Trailer Food NABev	125	-	-	58	(0)
11626	Inv Trailer Food Other	514	108	108	-	236
11631	Inv ACAC Food Meat	498	486	504	737	1,563
11632	Inv ACAC Food Seafood	201	50	101	112	370
11633	Inv ACAC Food Produce	582	637	412	263	905
11634	Inv ACAC Food Dairy	373	375	335	146	651
11635	Inv ACAC Food NABev	424	284	430	112	364
11636	Inv ACAC Food Other	3,320	2,372	2,439	3,002	3,748
11637	Inv ACAC Bev Beer	1,006	956	631	1,272	1,326
11639	Inv ACAC Bev Wine	1,962	2,967	2,528	1,576	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE	
	as of	as of	as of	as of	as of	
	Mar 31, 2017	Apr 30, 2017	May 31, 2017	May 31, 2016	Dec 31, 2016	
11641	Inv Marina Food Meat	-	-	1,119	378	-
11642	Inv Marina Food Seafood	-	-	-	-	-
11643	Inv Marina Food Produce	-	-	-	32	-
11644	Inv Marina Food Dairy	4	4	121	142	4
11645	Inv Marina Food NABev	272	272	1,184	1,085	272
11646	Inv Marina Food Other	629	629	2,161	1,103	629
11647	Inv Marina Bev Beer	-	-	547	539	(0)
11648	Inv Marina Bev Liquor	1,124	1,124	1,094	767	1,124
11649	Inv Marina Bev Wine	110	110	49	160	110
11661	Inv Pizza Food Meat	1,566	1,214	797	1,037	1,528
11663	Inv Pizza Food Produce	781	636	722	557	1,000
11664	Inv Pizza Food Dairy	1,904	1,769	1,747	17	2,732
11665	Inv Pizza Food NABev	1,145	990	979	1,115	1,173
11666	Inv Pizza Food Other	4,861	2,915	2,697	2,904	3,662
11667	Inv Pizza Bev Beer	1,783	1,254	1,243	864	866
11669	Inv Pizza Bev Wine	1,944	2,344	3,053	3,583	3,339
11671	Inv SMRFaB Food Meat	-	-	489	699	(0)
11672	Inv SMRFaB Food Seafood	-	-	-	69	(0)
11673	Inv SMRFaB Food Produce	-	-	34	26	0
11674	Inv SMRFaB Food Dairy	-	-	151	40	0
11675	Inv SMRFaB Food NABev	-	-	193	488	-
11676	Inv SMRFaB Food Other	260	260	1,967	1,535	260
11677	Inv SMRFaB Bev Beer	-	-	209	542	(0)
11678	Inv SMRFaB Bev Liquor	-	-	-	1,677	-
11679	Inv SMRFaB Bev Wine	-	-	-	-	-
11681	Inv Lodge Food Meat	5,009	3,866	3,940	3,172	4,244
11682	Inv Lodge Food Seafood	1,266	1,095	770	1,388	3,498
11683	Inv Lodge Food Produce	1,626	10,066	1,549	1,613	1,688
11684	Inv Lodge Food Dairy	1,148	941	1,088	1,198	1,609
11685	Inv Lodge Food NABev	1,177	1,127	796	931	1,260
11686	Inv Lodge Food Other	7,365	6,963	7,057	6,422	7,476
11687	Inv Lodge Bev Beer	2,916	2,730	2,410	2,059	3,638
11688	Inv Lodge Bev Liquor	17,441	17,243	17,265	11,077	16,845
11689	Inv Lodge Bev Wine	29,032	26,976	27,626	28,239	30,779
11695	Inventory-Tennis Beverage	34	34	146	844	34
11696	Inventory-Tennis Food	18	18	52	160	18
11411	Inv Transfer	-	-	21	-	-

# TAHOE DONNER ASSOCIATION

## Capital Funds Summary

For the Five Months Ending May 31, 2017

	5-month YTD	12-months		12-months w/Actual FBCF														
	2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget													
<b>REPLACEMENT RESERVE FUND (902)</b>																		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233	5%												
ASSESSMENT CONTRIBUTION	3,852,000	3,852,000	-	3,852,000	-	0%												
Operating Fund Balance Transfer - IN	-	-	-	-	-	na												
INTEREST INCOME	48,412	51,000	(2,588)	110,000	59,000	116%												
SALVAGE RECEIPTS	5,993	30,000	(24,007)	30,000	-	0%												
INCOME TAX EXPENSE	(415)	(1,000)	585	(7,000)	(6,000)	600%												
BAD DEBT EXPENSE	(3,000)	(9,000)	6,000	(9,000)	-	0%												
EXPENDITURES FOR CAPITAL ADDITIONS C	(747,482)	(2,941,000)	2,193,518	(3,282,584)	(341,584)	12%												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(225,655)	(760,000)	534,345	(874,649)	(114,649)	15%												
<b>Replacement Reserve Fund Balance</b>	<b>\$ 10,833,086</b>	<b>\$ 7,722,000</b>	<b>\$ 3,111,086</b>	<b>\$ 7,722,000</b>	<b>F \$ (0)</b>	<b>0%</b>												
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>																		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788	52%												
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%												
INTEREST INCOME	508	-	508	1,000	1,000	na												
INCOME TAX EXPENSE	-	-	-	-	-	na												
EXPENDITURES FOR CAPITAL ADDITIONS C	(96,629)	(180,000)	83,371	(220,788)	(40,788)	23%												
<b>NM&amp;E Fund Balance</b>	<b>\$ 173,668</b>	<b>\$ 64,000</b>	<b>\$ 109,668</b>	<b>\$ 50,000</b>	<b>\$ (14,000)</b>	<b>-22%</b>												
<b>DEVELOPMENT FUND (903) -</b>																		
	\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052	39%												
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	-	1,942,000	-	0%												
Operating Fund Balance Transfer - IN	-	-	-	-	-	na												
INTEREST INCOME	5,396	2,000	3,396	11,000	9,000	450%												
SALVAGE RECEIPTS	-	-	-	-	-	na												
INCOME TAX EXPENSE	(415)	(1,000)	585	(1,000)	-	0%												
BAD DEBT EXPENSE	(2,500)	(7,000)	4,500	(7,000)	-	0%												
EXPENDITURES FOR CAPITAL ADDITIONS C	(178,813)	(532,000)	353,187	(1,041,052)	(509,052)	96%												
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na												
<b>Development Fund Balance</b>	<b>\$ 2,264,720</b>	<b>\$ 1,764,000</b>	<b>\$ 500,720</b>	<b>\$ 1,403,000</b>	<b>F \$ (361,000)</b>	<b>-20%</b>												
<b>Development Fund Balance Components:</b>																		
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>																		
EXPENDITURES FOR CAPITAL ADDITIONS C	(1,022,924)	(3,653,000)	2,630,076	(4,544,424)	(891,424)													
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(225,655)	(760,000)	534,345	(874,649)	(114,649)													
<b>YTD CAPITAL FUNDS TOTAL</b>	<b>(1,248,579)</b>	<b>(4,413,000)</b>	<b>3,164,421</b>	<b>(5,419,074)</b>	<b>(1,006,074)</b>													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 10%;">\$</td> <td style="width: 40%;">136,529</td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td>\$</td> <td>1,022,924</td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&amp;E</td> <td></td> <td>-</td> </tr> <tr> <td><b>CIP Balance (g/l # 904-16510)</b></td> <td><b>\$</b></td> <td><b>1,159,453</b></td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$	136,529	Net, CIP YTD Activity C	\$	1,022,924	Less Capitalized/place in service to Property Fund - PP&E		-	<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,159,453</b>
CIP beginning balance (@ 1/1/2017)	\$	136,529																
Net, CIP YTD Activity C	\$	1,022,924																
Less Capitalized/place in service to Property Fund - PP&E		-																
<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,159,453</b>																

F - see Recon, next page  
D - see page 3 for Development Fund Activity Schedule

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Five Months Ending May 31, 2017**

<b>Replacement Reserve Fund</b>				
<u>Change</u>		<u>Budget</u>	<u>Actual</u>	<u>diff</u>
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		<u>Budget</u>	<u>Forecast</u>	<u>diff</u>
(3,252)	2015 projects, net, capital	-	3,252	(3,252)
(376,699)	2016 projects, net, capital	-	376,699	(376,699)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
83,251	2017 projects, net, capital	2,941,000	2,857,749	83,251
(22,996)	2017 projects, net, expense	760,000	782,996	(22,996)
(44,884)	2017 accelerations, capital	-	44,884	(44,884)
(89,858)	2017 accelerations, expense	-	89,858	(89,858)
-	projects to carry-over to 2017+, capital	-	-	-
-	projects to carry-over to 2017+, expense	-	-	-
-	<b>rounding/other</b>	-	-	-
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
59,000	Interest Income Forecast adjustment, 2017	51,000	110,000	59,000
(6,000)	Income Tax Forecast adjustment, 2017	(1,000)	(7,000)	(6,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
<hr/>				
(1)	Total, change schedule above			
<hr/>				
(0)	Variance of Ending Fund Balance 2017	7,722,000	7,722,000	(0)
<hr/>				
(0)	Reconciliation difference	<b>Above recons fund balance flux.</b>		

<b>Development Fund</b>				
<u>Change</u>		<u>Budget</u>	<u>Actual</u>	<u>diff</u>
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		<u>Budget</u>	<u>Forecast</u>	<u>diff</u>
(48,367)	Association Master Plan (AMP)	12,000	60,367	(48,367)
-	Mailbox Consolidation & Improvements (feasibility)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
10,565	TDA Contingency	118,000	107,435	10,565
-		-	-	-
<hr/>				
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(115,000)	Back-Up Power Generator - Lodge	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - ACAC	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - DHS	-	115,000	(115,000)
(16,250)	TCRC Dev Feasibility Study	-	16,250	(16,250)
(110,000)	XC Cross Country Facility (2017. trash enclosure bl	-	110,000	(110,000)
-		-	-	-
<hr/>				
<b>Timing between years</b>				
<b>Board Approved in 2017</b>				
<hr/>				
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
9,000	Interest Income Forecast adjustment, 2017	2,000	11,000	9,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item	-	-	-
(361,000)	Total, change schedule above			
<hr/>				
(361,000)	Variance of Ending Fund Balance 2017	1,764,000	1,403,000	(361,000)
<hr/>				
-	Reconciliation difference	<b>Above recons fund balance flux.</b>		

**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**

For the Five Months Ending May 31, 2017  
 201705

	YYYY Mo	5-months YTD	12-months	12-months	Forecast vs Budget
		2017	2017	2017	
	2017	YTD Actual	Budget (B)	FORECAST	
<b>DEVELOPMENT FUND (903) -</b>					
<i>w/Actual FBCF</i>					
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	- na
INTEREST INCOME	ii	5,396	2,000	11,000	9,000 450%
SALVAGE RECEIPTS		-	-	-	- na
INCOME TAX EXPENSE		(415)	(1,000)	(1,000)	- 0%
BAD DEBT EXPENSE		(2,500)	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(178,813)	(532,000)	(1,041,052)	(509,052) 96%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E	-	-	-	- na
<b>Development Fund Balance</b>		<b>\$ 2,264,720</b>	<b>\$ 1,764,000</b>	<b>\$ 1,403,000 (F)</b>	<b>\$ (361,000) -20%</b>

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
<b>Total, all below</b>		<b>178,813</b>	<b>532,000</b>	<b>1,041,052</b>		<b>5,354,109</b>	<b>5,532,922</b>	<b>862,239</b>	<b>1,053,264</b>	<b>7,448,425</b>	<b>7,448,425</b>	<b>1</b>	<b>0%</b>
Association Master Plan (AMP)	2016 C	23,833	12,000	60,367	631-010-817	21,418	45,251	36,534	-	81,785	81,785	1	0%
Mailbox Consolidation & Improvements (feasability study)	2017 C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	2,031	50,000	50,000	731-210-268	-	2,031	47,969	-	50,000	50,000	0	0%
FORESTRY storage feasability study	2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	1,340	67,000	67,000	431-051-251	48,824	50,164	65,660	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability)	2017 C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%
TDA Capital Payroll Allocation	2017 C	75,000	180,000	180,000	731-165-251	-	75,000	105,000	-	180,000	180,000	0	0%
TDA Contingency	2017 C	-	118,000	107,435		-	-	107,435	-	107,435	107,435	0	0%
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>													
Back-Up Power Generator - Lodge	2017 C	-	-	115,000	731-128-269	-	-	115,000	-	115,000	115,000	0	0%
Back-Up Power Generator - ACAC	2017 C	-	-	115,000	731-110-270	-	-	115,000	-	115,000	115,000	0	0%
Back-Up Power Generator - DHS	2017 C	-	-	115,000	731-210-271	-	-	115,000	-	115,000	115,000	0	0%
TCRC Dev Feasability Study	2016 C	15,994	-	16,250	631-132-823	3,750	19,744	256	-	20,000	20,000	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	60,615	-	110,000 (R)	231-110-554	5,280,117	5,340,732	49,385	678,264	6,068,381	6,068,381	0	0%

(D) Development Fund portion  
 Project Budget Includes Inflation Factor, as appl

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior  
 B) - Budget as approved in fall and published in Budget Report  
 F) - Forecast Spend and YE Balance Projection are current estimates.

0	<b>NM&amp;E Fund TL, Capital</b>	<b>180,000</b>	<b>278,176</b>	<b>220,788</b>	<b>57,388</b>	<b>96,629</b>	<b>130,971</b>	<b>124,159</b>	-
0	2016 NMEF-CAP	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-ADD	-	33,976	31,762	2,214	21,378	55,720	10,384	carry over projects
1	2017 NMEF-CAP	178,000	160,000	105,163	54,837	12,476	12,476	92,687	Budget 2017 projects
0	2017 NMEF-ADD	2,000	84,200	83,863	337	62,775	62,775	21,088	projects added (via contingency) in 2017

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$	Notes
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	8,400	8,400	-	4,984	14,592	3,416	-	project carryover from 2016 \$18k TL
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Rooms	MIS	C	01	-	-	4,600	4,600	-	3,139	25,564	1,461	-	project carryover from 2016 \$27k TL
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	-	5,700	5,700	-	192	1,539	5,508	-	project carryover from 2016 \$7k TL
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	-	4,800	4,618	182	4,618	4,618	(0)	-	project carryover from 2016 \$4.8k TL
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTH	C	01	-	-	3,000	2,703	297	2,703	2,703	-	-	project carryover from 2016 \$3k TL
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	-	6,700	4,965	1,735	4,965	4,965	(0)	-	project carryover from 2016 \$6.7k TL
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	-	776	776	-	776	1,739	0	-	project carryover from 2016 \$2.0k TLBdg
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	-	2,000	2,000	-	1,908	1,908	92	-	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	-	3,000	3,000	-	-	-	3,000	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	-	10,000	9,318	682	9,318	9,318	0	-	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	-	10,000	10,000	-	-	-	10,000	-	half in 2017 another half in 2018
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	-	6,000	6,000	-	-	-	6,000	-	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	-	4,000	4,000	-	-	-	4,000	-	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	-	3,600	3,546	54	3,546	3,546	-	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	-	7,500	7,412	88	7,412	7,412	-	-	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	-
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	06	10,000	-	10,000	10,000	-	-	-	10,000	-	-
751 050 240	2017 NMEF-CAP	Bullards for Electrical and Propane tanks	Forestry	C	12	8,000	-	8,000	8,000	-	-	-	8,000	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	-	10,000	10,000	-	1,251	1,251	8,749	-	-
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	-	33,000	33,000	-	-	-	33,000	-	status?
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	-	8,000	8,209	(209)	8,209	8,209	-	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	-	3,100	3,279	(179)	3,279	3,279	-	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	-	14,000	13,418	582	13,418	13,418	-	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Oj	C	02	-	-	6,000	6,000	-	5,498	5,498	502	-	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center		05	-	-	12,000	12,000	-	13,414	13,414	(1,414)	-	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina		06	-	-	30,000	30,000	-	8,000	8,000	22,000	-	-
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	-	15,000	-	15,000	-	-	-	-	-
	2017 NMEF-CAP	NME Contingency for ADDs Bdg17	Various	C	99	53,000	-	45,000	5,845	39,155	-	-	5,845	-	ADJUST H/I/J as new projects ADDED

2017 items being reviewed for potential 2017 spend via Contingency:  
cell signal booster for Adventure Center building, ~\$12,000

Replacement Reserve TL	3,701,000	4,425,542	4,157,234	84,882	973,138	2,146,484	3,201,586	-
Capital	2,941,000	3,518,484	3,282,584	53,045	747,482	1,915,242	2,552,590	-
Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

by Project Yr/Fund Type		-	-	-	-	-	-	-	-	-	-	-	
282													
1	2015 RR-CAP				-	527	3,252	(2,725)	3,252	222,480	-	-	
0	2015 RR-EXP				-	-	-	-	-	-	-	-	
26	2016 RR-CAP				-	501,595	376,699	-	106,420	986,570	270,279	-	carry-over projects
3	2016 RR-EXP				-	1,855	1,795	60	1,795	7,383	-	-	carry-over projects
0	2016 RR-ACC-CAP				-	-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP				-	-	-	-	-	-	-	-	carry-over projects
172	2017 RR-CAP				2,941,000	2,884,228	2,857,749	54,384	586,217	586,217	2,271,537	-	Budget 2017 projects
62	2017 RR-EXP				760,000	813,773	782,996	30,777	202,855	202,855	580,142	-	Budget 2017 projects
10	2017 RR-ACC-CAP				-	132,134	44,884	1,386	51,594	119,974	10,774	-	2017 projects added in 2017
8	2017 RR-ACC-EXP				-	91,429	89,858	1,000	21,005	21,005	68,854	-	2017 projects added in 2017

by Location		-	-	-	-	-	-	-	-	-	-	-	
282													
13	Administration				196,021	226,752	225,690	1,062	98,232	118,131	127,457	-	
2	Bikeworks				30,663	30,663	30,663	-	25,855	25,855	4,807	-	
2	Campground				6,104	6,104	6,104	-	-	-	6,105	-	
0	Chalet Record Storage Building				-	-	-	-	-	-	-	-	
11	Cross Country				122,719	131,561	130,761	800	9,728	68,745	121,034	-	
0	Day Camps				-	-	-	-	-	-	-	-	
6	Equestrian Center				72,346	84,346	84,346	-	19,469	19,469	64,877	-	
0	Facilities Administration				-	-	-	-	-	-	-	-	
4	Forestry				89,586	89,586	89,586	-	-	-	89,586	-	
3	General				(330)	248,226	255,106	(6,880)	-	-	255,106	-	
3	General Maintenance				25,248	68,887	58,789	10,098	2,895	2,895	55,894	-	
19	Golf Course				358,459	444,323	357,884	574	37,527	105,908	337,840	-	
8	Golf Complex				416,524	420,024	389,606	30,418	366,961	412,135	22,645	-	
8	Maintenance				42,668	42,668	42,631	37	15,964	15,964	26,669	-	
14	Marina				68,121	68,121	56,891	11,230	50,178	50,178	6,713	-	
49	MIS				460,780	520,116	523,711	(3,596)	215,175	363,577	308,536	-	
8	No.Woods Pool-Bldg.				124,144	124,144	124,144	-	-	-	124,143	-	
12	Northwoods				150,392	150,392	150,392	-	-	-	150,393	-	
0	Northwoods Pool				-	-	-	-	-	-	-	-	
5	Pizza				14,162	14,877	14,877	-	715	3,788	14,163	-	
6	Recreation				20,221	24,521	23,681	840	3,460	3,460	20,221	-	
15	Ski Area-Mtn Ops				267,941	278,105	278,105	-	20,629	136,355	257,475	-	
3	Ski Area Rentl-Rtl				95,640	112,111	112,111	-	13,480	91,052	98,631	-	
8	Ski Area - Lift Maintenance				114,731	116,846	116,275	-	1,544	1,544	114,730	-	
3	Ski Area - Vehicle Maintenance				19,810	19,810	19,810	-	-	-	19,810	-	
0	Ski-Ops				-	-	-	-	-	-	-	-	
0	Snowplay				-	-	-	-	-	-	-	-	
5	Tennis Complex				22,720	33,646	33,728	(82)	8,821	8,821	24,908	-	

Replacement Reserve TL	3,701,000	4,425,542	4,157,234	84,882	973,138	2,146,484	3,201,586	-
Capital	2,941,000	3,518,484	3,282,584	53,045	747,482	1,915,242	2,552,590	-
Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
10	The Lodge				57,395	77,401	74,804	2,597	40,828	51,189	33,976	-	
14	Trails				311,917	335,858	338,845	(2,987)	18,422	237,650	320,424	-	
10	Trout Creek BLDG				94,353	228,078	95,024	8,158	9,384	404,765	85,640	-	
35	Trout Creek POOLSPA				415,058	422,828	422,828	27,905	7,171	18,305	415,659	-	
0	Trout Creek FITNESSEQ				-	-	-	-	-	-	-	-	
1	Trout Creek OTHER				-	1,941	1,941	-	1,941	1,941	-	-	
2	Vehicle/Fleet				92,119	92,119	92,119	-	-	-	92,119	-	
3	Winter Food-Beverge				11,490	11,490	6,783	4,707	4,758	4,758	2,025	-	

2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance

2017 RR Expenditures Total, per 2017 Budget Report 3,701,000

2016 RR-CAP	Carryovers from 2016 (to list next month)	General	C	01	-	248,556	248,556	-	-	-	248,556	-	2016 project carryover into 2017, timing
2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	3,252	(2,725)	3,252	222,480	-	-	to research, project carryover?
2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,169	-	6,169	396,923	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	47,363	53,904	21,096	-	2016 project carryover into 2017, timing
2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Ski Area Rent-I	C	01	-	10,111	10,111	-	10,111	87,683	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(254)	58,764	127	-	2016 project carryover into 2017, timing
2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	2,066	-	2,066	10,405	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Land Management Plan	MIS	C	01	-	2,053	2,053	-	2,053	46,990	-	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,701,000	4,425,542	4,157,234	84,882	973,138	2,146,484	3,201,586	-
Capital	2,941,000	3,518,484	3,282,584	53,045	747,482	1,915,242	2,552,590	-
Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rent-I	E	02	5,500	5,500	5,500	-	-	-	5,500	-	
2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	6,476	6,476	13,524	-	
2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,516	(516)	3,516	3,516	-	-	
2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04		11,000	10,000	1,000	3,000	3,000	7,000	-	
2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,770	-	7,171	7,171	599	-	
2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,800	-	-	-	4,800	-	
2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	-	-	2,600	-	
2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	3,000	-	-	-	3,000	-	
2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	9,000	-	800	800	8,200	-	
2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	12,000	-	9,225	9,225	2,775	-	
2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	-	-	9,663	-	
2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-	
2017 RR-CAP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	10,555	2,858	-	-	10,555	-	
2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-	
2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-	
2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	-	-	14,711	-	
2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainter	E	05	12,255	55,894	55,894	-	-	-	55,894	-	
2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	9,829	-	-	-	9,829	-	
2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	05	10,285	10,285	10,285	-	-	-	10,285	-	
2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	41,405	-	-	-	41,405	-	
2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainter	E	05	3,049	3,049	2,895	154	2,895	2,895	-	-	
2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	357,172	22,170	357,172	357,172	-	-	
2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	6,273	6,273	4,674	-	
2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	3,879	-	-	-	3,879	-	
2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-	
2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	27,905	-	-	3,037	-	
2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	05	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,360	-	-	-	11,360	-	
2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	13,539	-	-	-	13,539	-	
2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	30,782	-	3,215	3,215	27,567	-	
2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	5,027	5,027	-	2,700	2,700	2,327	-	
2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,531	-	-	-	2,531	-	
2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	South Arena Footing	Equestrian Cent	C	05	48,590	48,590	48,590	-	-	-	48,590	-	



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Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	12,149	-	7,544	7,544	4,605	-	
2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	5,136	-	4,145	4,145	991	-	
2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	25,526	-	21,710	21,710	3,816	-	
2017 RR-CAP	Carpet - Dining Room	The Lodge	C	05	9,622	9,622	9,622	-	-	-	9,622	-	
2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	7,396	-	122	122	7,274	-	
2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	6,049	-	3,399	3,399	2,650	-	
2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,119	906	1,119	1,119	-	-	
2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,929	120	3,929	3,929	-	-	
2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	974	974	1,026	-	
2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,137	1,431	3,137	3,137	-	-	
2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	-	-	5,010	21,670	-	-	
2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	-	-	12,473	64,194	-	-	
2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	06	5,049	5,049	5,049	-	-	-	5,049	-	
2017 RR-CAP	Toro 5510D - 1	Golf Course	C	06	65,677	65,677	65,677	-	-	-	65,677	-	
2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	53,477	53,477	-	-	-	53,477	-	
2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	06	15,770	15,770	15,770	-	-	-	15,770	-	
2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	3,281	-	-	-	3,281	-	
2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,782	-	-	-	6,782	-	
2017 RR-CAP	Turfco Metermatic	Golf Course	C	06	6,377	6,377	6,377	-	-	-	6,377	-	
2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	20,347	-	-	-	20,347	-	
2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	20,246	-	-	-	20,246	-	
2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	06	42,010	42,010	42,010	-	-	-	42,010	-	
2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	06	8,487	8,487	8,487	-	-	-	8,487	-	
2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	06	15,668	15,668	15,668	-	-	-	15,668	-	
2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	9,313	-	-	-	9,313	-	
2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	5,642	-	-	-	5,642	-	
2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	06	6,629	6,629	6,629	-	-	-	6,629	-	
2017 RR-EXP	Bocce Courts Repair	Recreation	E	06	3,032	3,032	3,032	-	-	-	3,032	-	
2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	06	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	-	-	3,529	-	
2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	06	6,034	6,034	6,034	-	-	-	6,034	-	
2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	2,035	-	-	-	2,035	-	

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Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

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2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	31,435	-	6,256	6,256	25,179	-	
2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	25,497	-	4,611	4,611	20,885	-	
2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	6,312	-	-	-	6,312	-	
2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,252	-	4,021	4,021	231	-	
2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,042	(82)	4,000	4,000	42	-	
2017 RR-CAP	Smallwares / Flatware	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Awning	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Salad Bar	Pizza	C	07	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	07	5,006	5,006	5,006	-	-	-	5,006	-	
2017 RR-CAP	Radio Equipment -5-	Administration	C	07	3,543	3,543	3,543	-	-	-	3,543	-	
2017 RR-CAP	Handheld Radios -4-	Administration	C	07	8,685	8,685	8,685	-	-	-	8,685	-	
2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil Maintenance		C	09	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
2017 RR-CAP	Skidsteer - Sweeper - Replacement Brush	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-	
2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-	
2017 RR-CAP	Gate: Fire AccessRd	Forestry	C	09	6,074	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	-	-	59,715	-	
2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	2,383	2,383	-	-	-	2,383	-	
2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-	
2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-	
2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	3,267	-	-	-	3,267	-	
2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-	
2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-	
2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-	
2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	09	2,044	2,044	2,044	-	-	-	2,044	-	
2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	09	4,087	4,087	4,087	-	-	-	4,087	-	
2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	40,492	40,492	-	-	-	40,492	-	
2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	10	51,627	51,627	51,627	-	-	-	51,627	-	
2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	5,750	-	4,870	4,870	880	-	DP Approved for increase
2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	-	-	42,977	-	
2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	-	-	56,762	-	
2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	10	11,886	11,886	11,886	-	-	-	11,886	-	

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2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	7,592	-	4,531	4,531	3,061	-	
2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	10	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	117,809	-	8,147	8,147	109,662	-	
2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,269	-	1,531	1,531	3,738	-	
2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	3,899	3,899	-	-	-	3,899	-	
2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,838	-	-	-	2,838	-	
2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	23,283	23,283	-	-	-	23,283	-	
2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	48,590	48,590	-	-	-	48,590	-	
2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	96,500	-	3,369	3,369	93,131	-	
2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing Trails		E	10		23,414	23,414	-	37	37	23,378	-	
2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,868	-	4,512	4,512	1,356	-	
2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	10	66,811	66,811	66,811	-	-	-	66,811	-	
2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Forestry	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	76,477	-	-	-	76,477	-	
2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	7,138	-	-	-	7,138	-	
2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-	
2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,621	(262)	7,621	7,621	-	-	
2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	1,500	1,500	24,005	-	
2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	1,500	1,500	24,005	-	
2017 RR-CAP	Trail 31A-32A Remodel S Euer vally trai	Trails	C	10	51,010	51,010	51,010	-	-	-	51,010	-	
2017 RR-CAP	Trail 56-57 Remodel E Perimeter - North	Trails	C	10	20,404	20,404	20,404	-	-	-	20,404	-	
2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool-	C	12	30,744	30,744	30,744	-	-	-	30,744	-	
2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool-	C	12	5,124	5,124	5,124	-	-	-	5,124	-	
2017 RR-CAP	Pool Plaster	No.Woods Pool-	C	12	46,117	46,117	46,117	-	-	-	46,117	-	
2017 RR-CAP	Pool Slide	No.Woods Pool-	C	12	25,307	25,307	25,307	-	-	-	25,307	-	
2017 RR-CAP	Pool Filter - Sand	No.Woods Pool-	C	12	3,060	3,060	3,060	-	-	-	3,060	-	
2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool-	C	12	5,201	5,201	5,201	-	-	-	5,201	-	
2017 RR-CAP	Pool Pumps -2-	No.Woods Pool-	C	12	4,939	4,939	4,939	-	-	-	4,939	-	
2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-	
2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-	
2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	12	25,732	25,732	25,732	-	-	-	25,732	-	

Replacement Reserve TL	3,701,000	4,425,542	4,157,234	84,882	973,138	2,146,484	3,201,586	-
Capital	2,941,000	3,518,484	3,282,584	53,045	747,482	1,915,242	2,552,590	-
Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-	
2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-	
2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-	
2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	11,135	11,135	-	-	-	11,135	-	
2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-	
2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-	
2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	12	60,738	60,738	60,738	-	-	-	60,738	-	
2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	12	5,107	5,107	5,107	-	-	-	5,107	-	
2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	2,206	2,206	1,890	-	
2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	12,614	12,614	21,257	-	
2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	52,084	52,084	72,916	-	
2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	1,200	1,200	1,202	-	
2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	-	-	2,232	-	
2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	-	-	6,391	-	
2017 RR-EXP	Maintenance Work Order-M- Software	MIS	E	13	2,041	2,041	2,041	-	1,359	1,359	682	-	
2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,108	(3,107)	9,108	9,108	-	-	
2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	120	120	7,534	-	
2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	14,495	14,495	28,392	-	
2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	1,748	1,748	11,412	-	
2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	8,324	-	-	-	8,324	-	
2017 RR-CAP	Timeclocks	MIS	C	13	81,556	81,556	81,556	-	-	-	81,556	-	
2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	

Replacement Reserve TL	3,701,000	4,425,542	4,157,234	84,882	973,138	2,146,484	3,201,586	-
Capital	2,941,000	3,518,484	3,282,584	53,045	747,482	1,915,242	2,552,590	-
Expense	760,000	907,058	874,649	31,837	225,655	231,243	648,996	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ \$ Reset in Study	Notes
2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	-	-	2,138	-	
2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,637	-	3,735	3,735	3,903	-	
2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	20,028	-	18,530	18,530	1,498	-	
2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	1,595	1,595	4,515	-	
2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	388	388	6,740	-	
2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	
2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	13	12,564	12,564	12,564	-	-	-	12,564	-	
2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-	
2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	24,959	24,959	502	-	
2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	1,386	1,386	9,856	-	
2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	15,306	15,306	4,961	-	
2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	2,334	2,334	35,363	-	
2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	13	35,348	35,348	35,348	-	-	-	35,348	-	
2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	13	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Remote Condenser	The Lodge	C	13	3,260	3,260	3,260	-	-	-	3,260	-	
2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	18,900	-	5,148	5,148	13,752	-	replaces Kronos clock component
2017 RR-ACC-EXP	Pervasant Board Book Software	MIS	E	13	-	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
2017 RR-EXP	Boat Strg. Seal-Stripe	General Maintner	E	99	9,944	9,944	-	9,944	-	-	-	-	
2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	-	
2017 RR-EXP	Door Safety Upgrade	Trout Creek BL #####	99	99	8,098	8,098	-	8,098	-	-	-	-	
2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	-	to reclass below row
2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF
2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533
2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	(10,883)	4,550	(15,433)	-	-	4,550	-	estimated project deferrals/timing impacts
2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	2,000	8,553	-	-	2,000	-	estimated project deferrals/timing impacts













Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Five Months Ending May 31, 2017  
 Operating Fund Consolidated

May 2017							Year-to-Date May 2017							Full Year Budget	
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		
			Variance	Var	Variance	Var					Variance	Var			
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	
-833,960	-821,000	-870,416	-12,960	-2%	36,456	4%	N O R 1, before OH	-1,424,409	-2,561,000	-1,550,465	1,136,591	44%	126,057	8%	-6,311,000
-833,960	-821,000	-870,416	-12,960	-2%	36,456	4%	N O R 2, after OH	-1,424,409	-2,561,000	-1,550,465	1,136,591	44%	126,057	8%	-6,311,000
-1,183,760	-1,264,938	-1,321,670	81,178	6%	137,910	10%	TOC	-7,548,746	-6,714,470	-7,112,956	-834,276	-12%	-435,790	-6%	-17,311,000
-29.5%	-35.1%	-34.1%	05.5%	15.8%	04.6%	13.5%	REV to TOC (CRR%)	-81.1%	-61.9%	-78.2%	-19.3%	-31.2%	-02.9%	-03.7%	-63.5%
821,000	821,000	874,000	0	0%	-53,000	-6%	Assessment Revenue, Operatin	2,561,000	2,561,000	3,140,000	0	0%	-579,000	-18%	6,311,000
-12,960	0	3,584	-12,960	0%	-16,544	-462%	NOR AFTER Assessment Reven	1,136,591	0	1,589,535	1,136,591	0%	-452,943	-28%	0