



Tahoe Donner Association

Finance Reports

February 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: March 20, 2017
Re: **February 2017 Financial Results, Operating Fund**



Month - February

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a positive \$221,000 which was favorable to budget by \$358,000/262%. Month's operating revenues of \$1,853,000 were \$571,000/45% favorable to budget and total expenses of \$1,631,000 were \$213,000/15% unfavorable to budget. Compared to last year same month, revenues are up \$31,000/2% and NOR is unfavorable \$47,000/18%. February 2017 was record revenues and record operating costs, for the month of February.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a positive \$179,000 which is favorable to budget by \$617,000/141%. YTD operating revenues of \$3,508,000 are \$1,054,000/43% favorable to budget and total expenses of \$3,330,000 are \$437,000/15% unfavorable to budget. Compared to last year to date, revenues are up \$71,000/2%, expenses are up unfavorably \$156,000/5% and resulting NOR is unfavorable \$85,000/32%.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%. The spring sale of Winter 17/18 passes and Summer 2017 golf pass sales launched online March 15th, 2017.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,030,000 were favorable \$692,000/52% to budget and favorable \$61,000/3% to prior year. YTD total expenses of \$1,134,000 were unfavorable \$330k/41% to budget and unfavorable \$67k/6% to prior year. YTD NOR of \$896,000 is favorable \$362k/68% to budget and unfavorable \$6k/1% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month, however President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$569,000 were favorable \$174k/44% to budget and favorable \$33k/6% to prior year. YTD NOR of \$252,000 is favorable \$120k/92% to budget and favorable \$17k/7% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$357,000 were favorable \$72k/25% to budget and favorable \$8k/2% to prior year. YTD NOR loss of (\$65,000) is favorable \$20k/24% to budget and unfavorable \$7k/13% to prior year. YTD cogs of 34% compares to budget 31% and prior year 34%.

Pizza. YTD revenues of \$78,000 are favorable \$20k/35% to budget and unfavorable \$5k/6% to prior year. YTD NOR loss of (\$5,000) is favorable \$11k/69% to budget and unfavorable \$2k/62% to prior year. YTD cogs of 34% compares to budget 30% and prior year 31%.

Alder Creek Café. YTD revenues of \$103,000 are favorable \$39k/61% to budget and unfavorable \$4k/3% to prior year. YTD total expenses of \$118,000 are unfavorable \$57k/95% to budget and unfavorable \$25k/27% to prior year. YTD NOR loss of (\$14,000) is unfavorable \$18k to budget and unfavorable \$28k to prior year. YTD cogs of 35% compares to budget 31% and prior year 31%.

Other

a) Recreation Fee. New cycle started 5/1/2016.

- 2/28/2017 – **2016/2017** – sold 4,365, revenues of **\$1,042,000**, (vs py; volume up 5%, revenue up 7%)
- 2/29/2016 – 2015/2016 – sold 4,156, revenues of \$972,000 RecFee Revenue over \$1m for 1st time

- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 (vs py; volume down 0.1%, revenue up 5%)
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 2/28/xx:

2/28/17 - 2017 - 1243 or 19% of units
2/29/16 - 2016 - 813 or 13% of units
2/28/15 - 2015 - 888 or 14% of units
2/28/14 - 2014 - 982 or 15% of units

as of 1/31/xx:

1/31/17 - 2017 - 3283 or 51% of units
1/31/16 - 2016 - 3402 or 53% of units
1/31/15 - 2015 - 2840 or 44% of units
1/31/14 - 2014 - 3059 or 47% of units

as of 12/31/xx:

12/31/16 - 2016 - 31 or 0.5% of units
12/31/15 - 2015 - 36 or 0.6% of units
12/31/14 - 2014 - 41 or 0.6% of units
12/31/13 - 2013 - 53 or 0.8% of units

as of 11/30/xx:

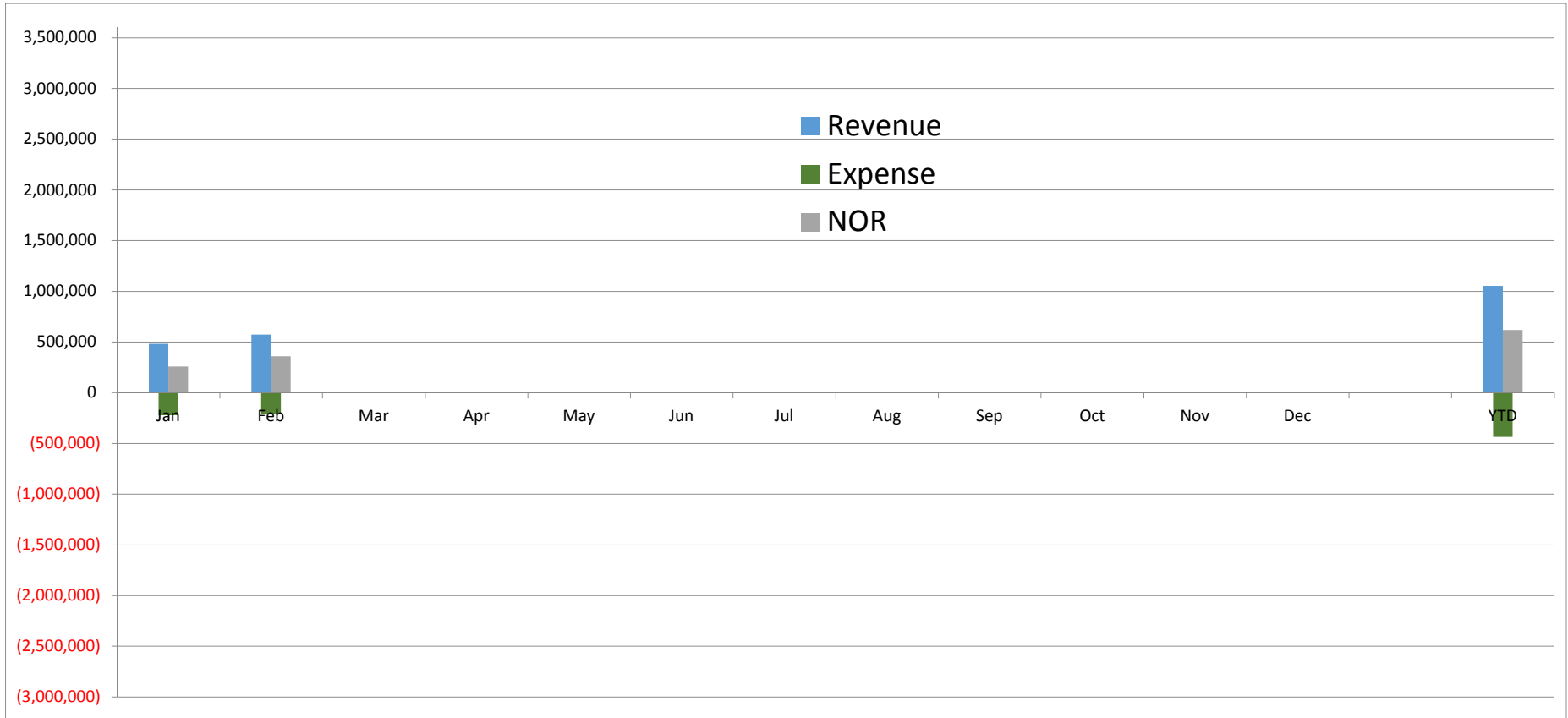
11/30/16 - 2016 - 39 or 0.7% of units
11/30/15 - 2015 - 43 or 0.7% of units
11/30/14 - 2014 - 46 or 0.7% of units
11/30/13 - 2013 - 57 or 0.9% of units

Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

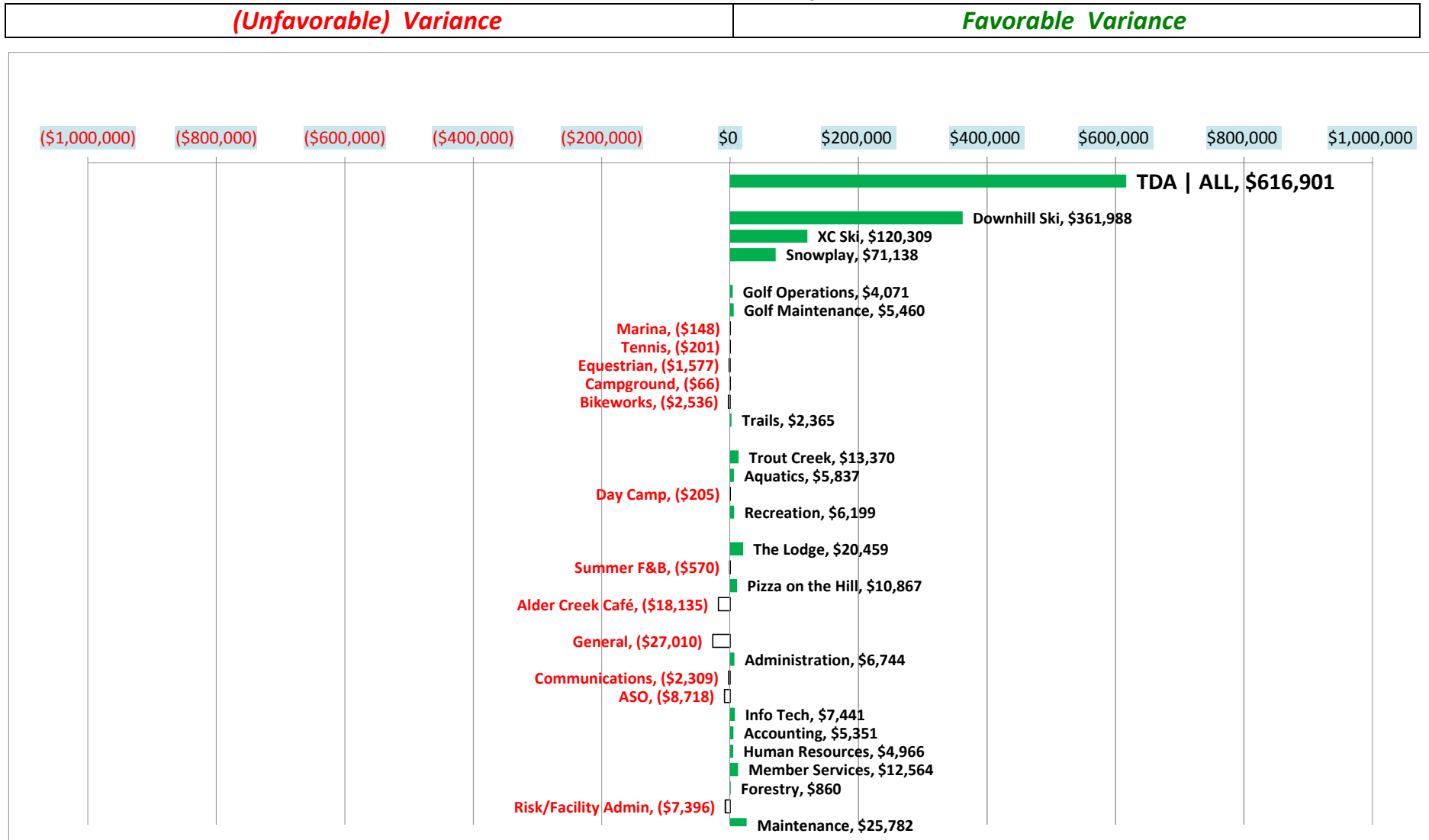
Tahoe Donner Association Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the two months ending February 2017

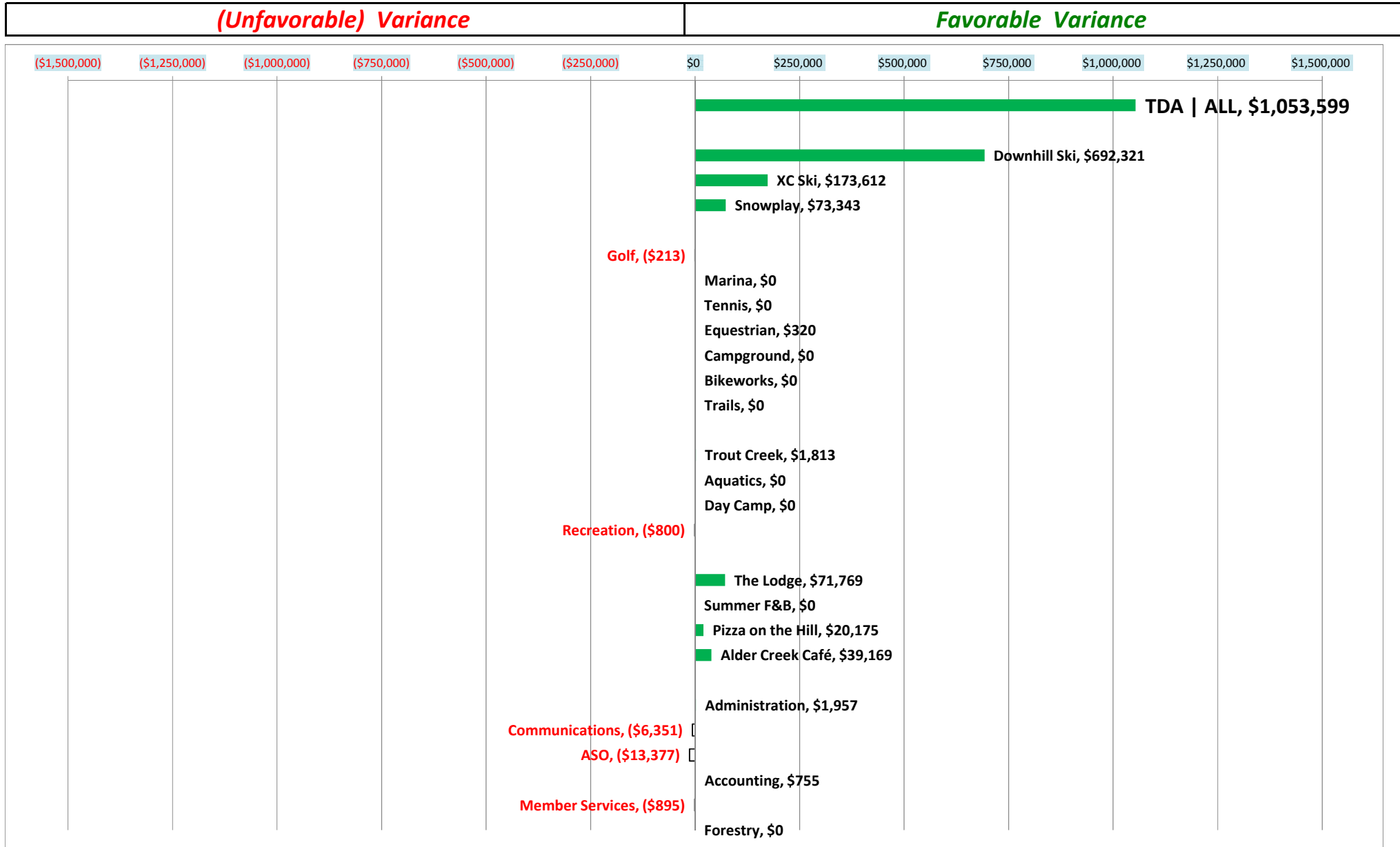
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	0	0	0	0	0	0	0	0	0	0	1,053,599
Expense	(223,773)	(212,925)	0	0	0	0	0	0	0	0	0	0	(436,698)
NOR	258,429	358,472	0	0	0	0	0	0	0	0	0	0	616,901



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date February 2017



Tahoe Donner Association Operating Revenue Variances Report Year to Date February 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date February 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 616,901
Downhill Ski	125,286	236,702	-	-	-	-	-	-	-	-	-	-	361,988
XC Ski	65,443	54,865	-	-	-	-	-	-	-	-	-	-	120,309
Snowplay	29,066	42,072	-	-	-	-	-	-	-	-	-	-	71,138
Golf Operations	2,070	2,001	-	-	-	-	-	-	-	-	-	-	4,071
Golf Maintenance	339	5,121	-	-	-	-	-	-	-	-	-	-	5,460
Marina	(19)	(129)	-	-	-	-	-	-	-	-	-	-	(148)
Tennis	(310)	109	-	-	-	-	-	-	-	-	-	-	(201)
Equestrian	(1,221)	(356)	-	-	-	-	-	-	-	-	-	-	(1,577)
Campground	(137)	71	-	-	-	-	-	-	-	-	-	-	(66)
Bikeworks	(2,536)	-	-	-	-	-	-	-	-	-	-	-	(2,536)
Trails	1,916	449	-	-	-	-	-	-	-	-	-	-	2,365
Trout Creek	5,238	8,132	-	-	-	-	-	-	-	-	-	-	13,370
Aquatics	374	5,463	-	-	-	-	-	-	-	-	-	-	5,837
Day Camp	(249)	44	-	-	-	-	-	-	-	-	-	-	(205)
Recreation	2,518	3,681	-	-	-	-	-	-	-	-	-	-	6,199
The Lodge	13,866	6,594	-	-	-	-	-	-	-	-	-	-	20,459
Summer F&B	53	(623)	-	-	-	-	-	-	-	-	-	-	(570)
Pizza on the Hill	3,069	7,798	-	-	-	-	-	-	-	-	-	-	10,867
Alder Creek Café	(11,320)	(6,815)	-	-	-	-	-	-	-	-	-	-	(18,135)
General	(16,700)	(10,310)	-	-	-	-	-	-	-	-	-	-	(27,010)
Administration	9,627	(2,883)	-	-	-	-	-	-	-	-	-	-	6,744
Communications	2,051	(4,360)	-	-	-	-	-	-	-	-	-	-	(2,309)
ASO	1,625	(10,343)	-	-	-	-	-	-	-	-	-	-	(8,718)
Info Tech	3,730	3,711	-	-	-	-	-	-	-	-	-	-	7,441
Accounting	4,502	849	-	-	-	-	-	-	-	-	-	-	5,351
Human Resources	1,634	3,332	-	-	-	-	-	-	-	-	-	-	4,966
Member Services	7,175	5,389	-	-	-	-	-	-	-	-	-	-	12,564
Forestry	(434)	1,294	-	-	-	-	-	-	-	-	-	-	860
Risk/Facility Admin	(3,236)	(4,161)	-	-	-	-	-	-	-	-	-	-	(7,396)
Maintenance	15,006	10,776	-	-	-	-	-	-	-	-	-	-	25,782

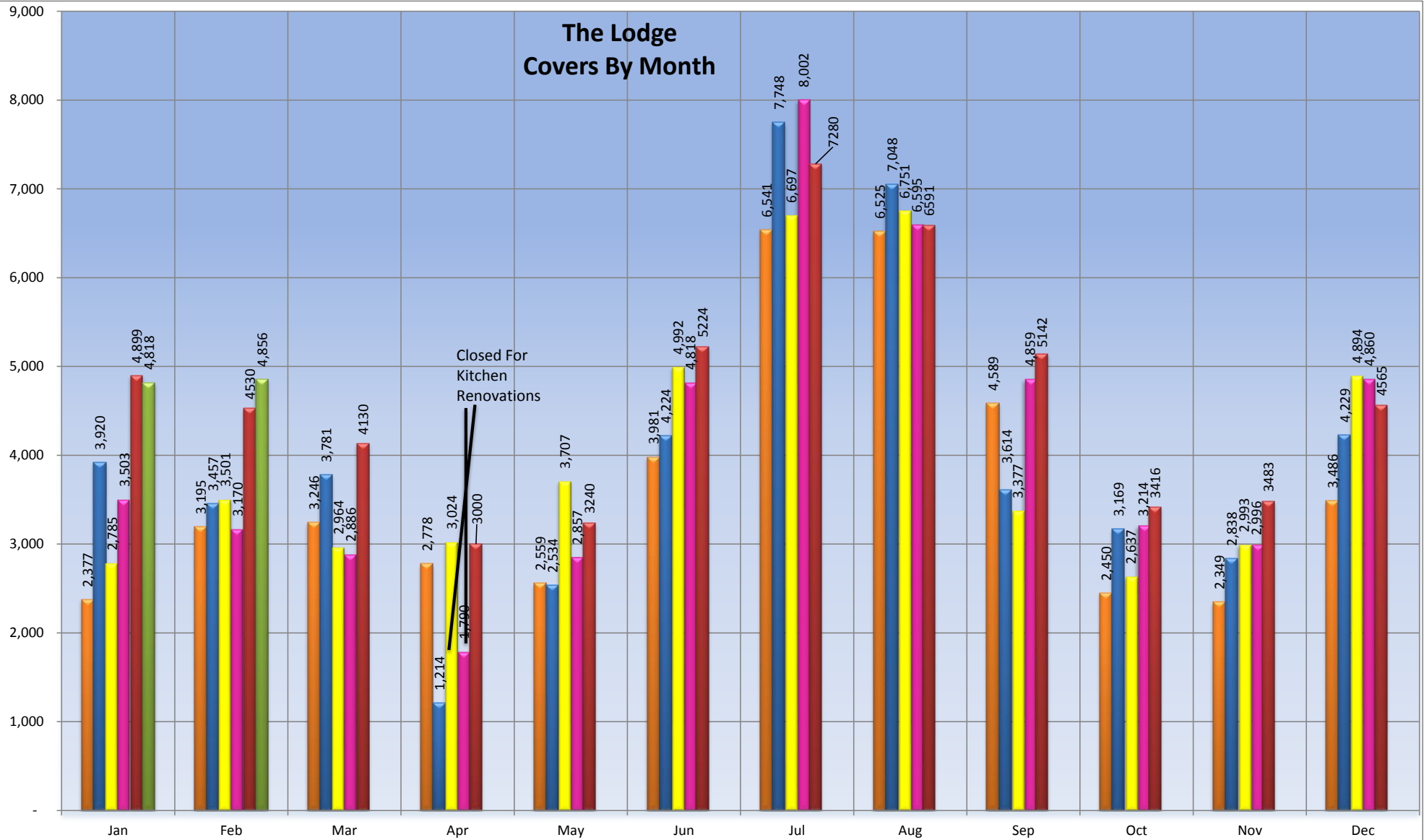
Tahoe Donner Association Operating Revenue Variances Report

Year to Date February 2017

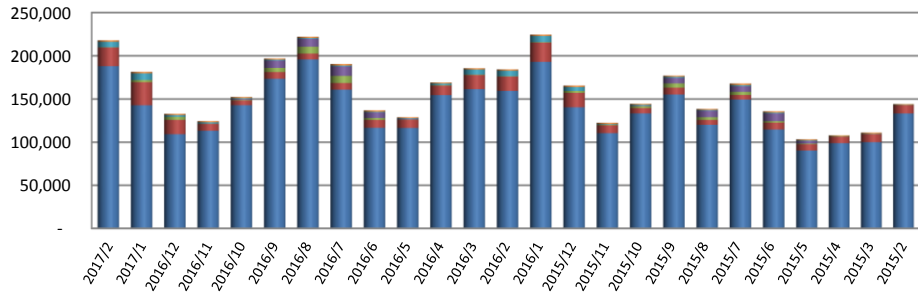
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,053,599
Downhill Ski	292,109	400,212	-	-	-	-	-	-	-	-	-	-	692,321
XC Ski	87,607	86,006	-	-	-	-	-	-	-	-	-	-	173,612
Snowplay	27,806	45,537	-	-	-	-	-	-	-	-	-	-	73,343
Golf	(215)	3	-	-	-	-	-	-	-	-	-	-	(213)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	320	-	-	-	-	-	-	-	-	-	-	-	320
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	191	1,622	-	-	-	-	-	-	-	-	-	-	1,813
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	(400)	(400)	-	-	-	-	-	-	-	-	-	-	(800)
The Lodge	47,724	24,045	-	-	-	-	-	-	-	-	-	-	71,769
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	7,751	12,425	-	-	-	-	-	-	-	-	-	-	20,175
Alder Creek Café	16,641	22,528	-	-	-	-	-	-	-	-	-	-	39,169
Administration	7,320	(5,363)	-	-	-	-	-	-	-	-	-	-	1,957
Communications	(1,990)	(4,362)	-	-	-	-	-	-	-	-	-	-	(6,351)
ASO	(2,724)	(10,653)	-	-	-	-	-	-	-	-	-	-	(13,377)
Accounting	401	354	-	-	-	-	-	-	-	-	-	-	755
Member Services	(339)	(556)	-	-	-	-	-	-	-	-	-	-	(895)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-

The Lodge Covers By Month



Tahoe Donner Association Energy Consumption - Last 25 Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

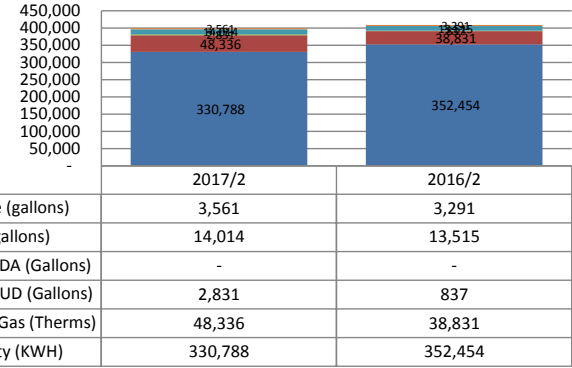
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2017 02

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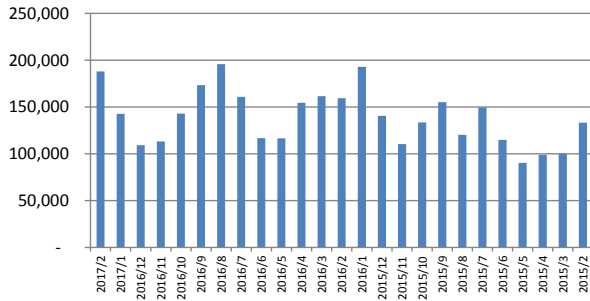
Gasoline Cost / Gallon \$2.59 15% 2%	Diesel Cost / Gallon \$2.92 38% -1%	Propane Cost / Gallon \$2.21 6% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

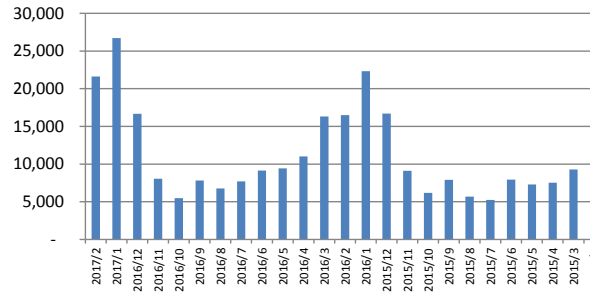


Data Available thru (yyyy/mm) - 2017/02
This Report is volumes not dollars
Note the scale varies with each Chart presented.

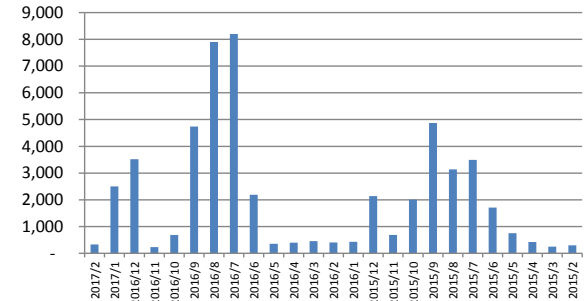
Electricity (KWH)



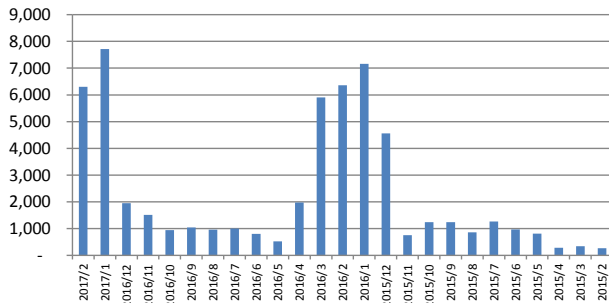
Natural Gas (Therms)



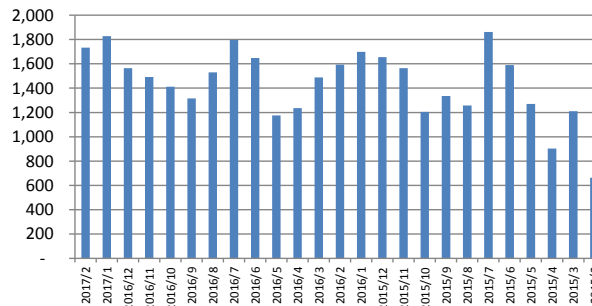
Water-PUD (000 Gallons)



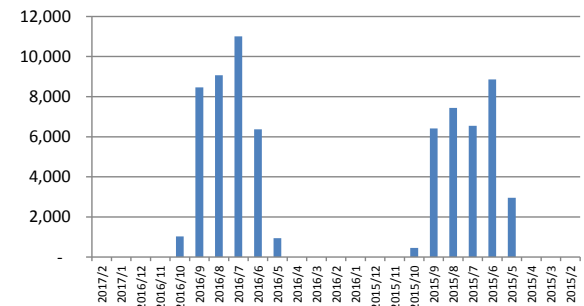
Diesel (gallons)



Gasoline (gallons)

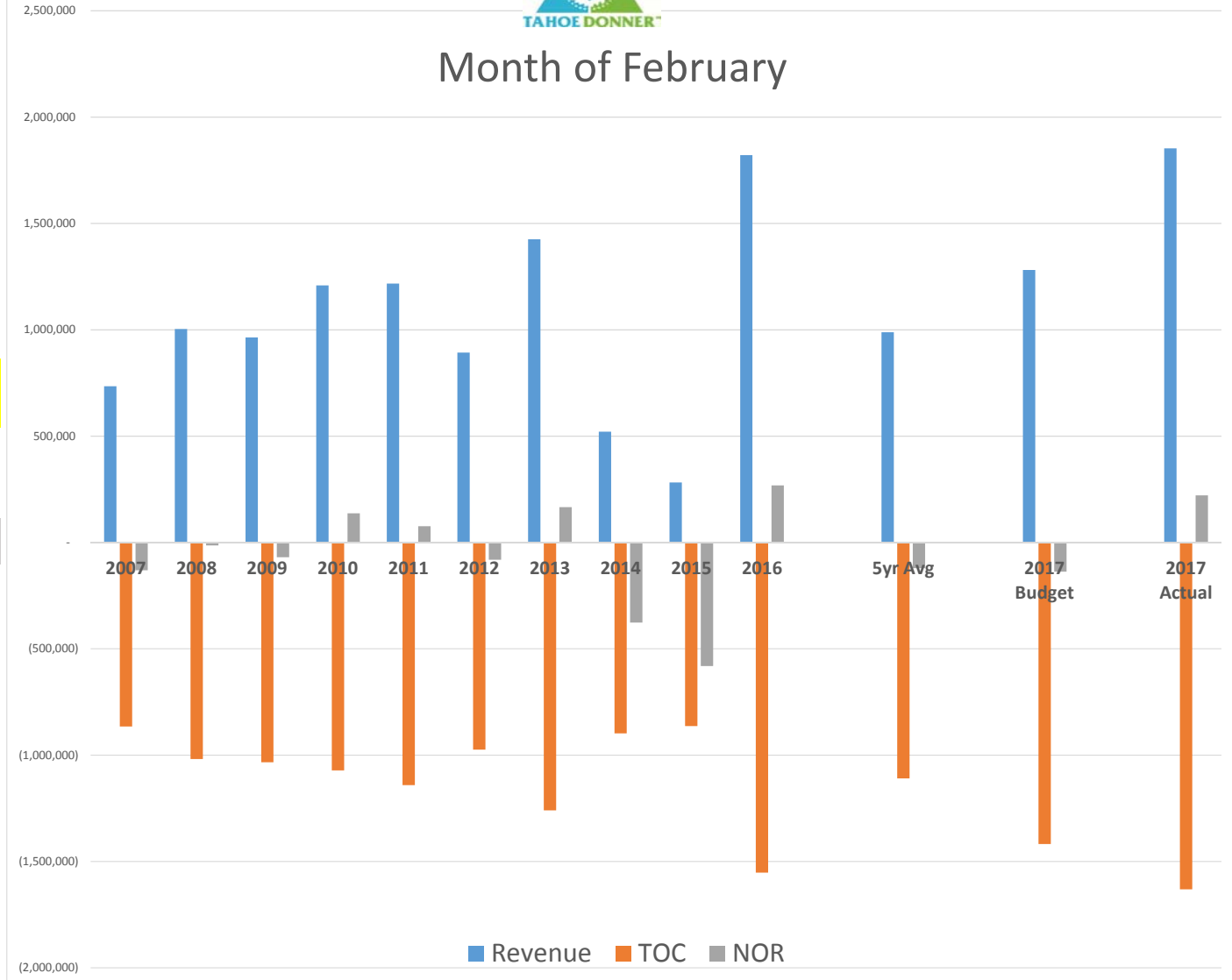


Water-TDA (000 Gallons)





Month of February



	Revenue	TOC	NOR
2007	734,375	(864,911)	(130,535)
2008	1,003,864	(1,017,918)	(14,053)
2009	963,858	(1,033,345)	(69,487)
2010	1,208,950	(1,071,509)	137,440
2011	1,217,482	(1,140,614)	76,868
2012	893,078	(973,866)	(80,788)
2013	1,425,375	(1,259,130)	166,245
2014	521,297	(897,424)	(376,127)
2015	282,166	(863,000)	(580,834)
2016	1,821,398	(1,552,639)	268,758
5yr Avg	988,663	(1,109,212)	(120,549)
2017 Budget	1,281,390	(1,418,390)	(137,000)
2017 Actual	1,852,787	(1,631,315)	221,472
Var to Bdg	571,397 45%	(212,925) -15%	358,472 262%
Var to PY	31,389 2%	(78,676) -5%	(47,286) 18%

PY Records
New Record(s) *if applicable*

**Tahoe Donner Association
Visitation Report
for the month of February 2017**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,379	10,870	10,499	(1,491)	-14%	(1,120)	-11%	Private Amenities	18,354	21,730	21,892	(3,376)	-16%	(3,538)	-16%	211,000
9,379	10,870	10,499	(1,491)	-14%	(1,120)	-11%	Trout Creek Rec Ctr	18,354	21,730	21,892	(3,376)	-16%	(3,538)	-16%	147,000
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
32,626	25,825	40,186	6,801	26%	(7,560)	-19%	Public Amenities	61,617	49,245	75,254	12,372	25%	(13,637)	-18%	201,600
13,748	10,000	15,583	3,748	37%	(1,835)	-12%	DH Ski - Total Skier Visits	25,731	18,000	27,820	7,731	43%	(2,089)	-8%	33,000
6,040	6,400	8,482	(360)	-6%	(2,442)	-29%	XC Ski - Total Skier Visits	11,878	12,400	16,352	(522)	-4%	(4,474)	-27%	21,000
6,314	3,800	8,106	2,514	66%	(1,792)	-22%	Snowplay - Total Tubers	11,474	7,700	14,957	3,774	49%	(3,483)	-23%	15,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	20,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,500
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	4,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,856	3,475	4,530	1,381	40%	326	7%	The Lodge Covers	9,674	6,655	9,419	3,019	45%	255	3%	47,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
1,668	2,150	3,485	(482)	-22%	(1,817)	-52%	Pizza on the Hill Covers	2,860	4,490	6,706	(1,630)	-36%	(3,846)	-57%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
42,005	36,695	50,685	5,310	14%	(8,680)	-17%	Amenities Total	79,971	70,975	97,146	8,996	13%	(17,175)	-18%	412,600
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of February 2017
variances presented as | Favorable -Unfavorable

3/17/2017

Revenue \$ 1,852,800 | 571,400 / 45% to Budget
| 31,400 / 2% to Prior Year

Variance amount & % versus Budget for the Dept

r1	400,200	56%	DH Ski. Strong President's holiday week, a stormy winter month. Up \$34k/3% to prior year with 1 less day in mth.
r2	86,000	43%	XC Ski. Strong President's holiday week, a stormy winter month. Up \$13k/5% to prior year with 1 less day in mth.
r3	45,500	104%	Snowplay. See above comments. Off \$3k/4% to prior year.
r4	24,000	16%	The Lodge. See above comments. Up \$4k/2% to prior year.
r5	22,500	67%	Alder Creek Cafe. See above comments. up \$1k/1% to prior year.
r6	12,400	45%	Pizza. See above comments. Off \$3k/6% to prior year.
r7	-10,600	98%	Archictecural Standards Office. Fines reserve charge, two months.
r8			
r9			
r10	-8,600	-	all other variances, net
tl	571,400	45%	

Expense \$ 1,631,300 | -212,900 / -15% to Budget
| -78,700 / -5% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-163,500	-41%	DH Ski. Costs driven up by the volume incr & major snow storm impacts. Costs up \$35k/7% to py (storms impact, Caminwage increase and , EE Housing)
e2	-31,100	-25%	XC Ski. Costs driven up by the volume incr & major snow storm impacts. Costs up \$14k/10% to py (storms impact, Caminwage increase)
e3	-29,300	-99%	Alder Creek Cafe. Costs driven up by the volume increase and major snow storm impacts. Costs up \$15k/33% to py (labor regulatory impacts \$5000, accounting allocation change \$2000, cogs % increase of 7% \$4000 (researching)
e4	-17,500	-10%	The Lodge. Costs driven up by the volume increase and major snow storm impacts. Costs up \$1k/0% to py.
e5	10,800	16%	Maintenance. Timing between months of expense items.
e6	-10,300	-17%	General. Snow Removal \$6k over budget, \$13,000 in claims expense accrual for property damage incidents, storm relatd
e7			
e8			Snow Removal direct costs TDAwide of \$36,000 (budget \$15,000, prior year \$14,000)
e9			Fuel costs TDAwide of \$23,000 (budget \$17,000, prior year \$17,000) (increase driven by storm impacts on grooming/snow removal efforts)
e10	28,000	-	all other variances, net (primarily timing variances between months)
tl	-212,900	-15%	

(212,900) Expense Variances to BDG co-wide recap

-53,800	-46%	Cogs
-113,300	-16%	Payroll Direct
2,700	0%	Payroll Burden
-48,500	-14%	Expenses

(78,700) Expense Variances to Prior Year, co-wide

-7,300	-4%	Cogs
-49,900	-7%	Payroll Direct
700	0%	Payroll Burden
-22,200	-6%	Expenses

NOR \$ 221,500 | 358,500 / 262% to Budget
| -47,300 / -18% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date February 2017 { 2 of 12 months }

variances presented as | Favorable -Unfavorable

3/20/2017

Revenue \$ 3,508,400 | 1,053,600 / 43% to Budget
| 71,300 / 2% to Prior Year

Variance amount & % versus Budget for the Dept

r1	692,300	52%	Downhill Ski. Strong season and excellent peak period business levels. Up \$61,000/3% to pytd
r2	173,600	44%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$33,000/6% to pytd
r3	73,300	82%	Snowplay. Strong season and excellent peak period business levels. Down \$11,000/6% to pytd (to research, peak pricing working?)
r4	71,800	25%	The Lodge. Benefiting from the above, up \$8,000/2% to pytd.
r5	39,200	61%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Down \$3500/3% to pytd due to storms impact.
r6	20,200	35%	Pizza. Benefiting from the strong levels of business overall. Down \$5400/6% to pytd due primarily to the storms impact.
r7	-13,400	-60%	Architectural Standards Office. Nominal revenue activity due to winter storms, and fines contingency charge. Up \$3400 to pytd.
r8	0	0%	
r9	0	0%	
r10	-3,400	-	all other variances, net
tl	<u>1,053,600</u>	<u>43%</u>	

Expense \$ 3,329,500 | -436,700 / -15% to Budget
| -156,200 / -5% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-330,300	-41%	Downhill Ski. Increased costs with increased volume/revenues. Up \$67,000/6% to pytd (\$47,000/9% payroll, \$4,000/6%burden, \$24k exp)
e2	-57,300	-95%	Alder Creek Cafe. To Budget, Incr costs with increased vol/rev. ToPytd, on flat rev, expenses up \$25,000/27% to pytd (\$11k/28% payroll, \$4k/38%burden, \$6k exp, \$4k cogs). Cogs at 35.4% compares unfavorably to 30.8% pytd.
e3	-53,300	-20%	Cross Country. Record Revenues & increased operating expenses. Up \$17,000/6% to pytd.
e4	-51,300	-14%	The Lodge. Increased costs with increased volume/revenues. Up \$15,000/4% to pytd with sales up 2% (\$9k payroll, min wage impact)
e5	-27,000	-22%	General. Snow removal \$16,000, property damage claims reserve \$23,000.
e6	25,800	19%	Maintenance. Snow removal net credit due to the heavy storms.
e7	13,500	27%	Member Services. Payroll Savings (vacancy) \$11k/31% direct + burden.
e8	11,600	8%	Trout Creek. Payroll savings (vacancies) \$6k/7%, burden savings \$6k.
e9	9,700	12%	Golf. Payroll savings \$3k in golf shop, less academy labor required. \$3k in golf maint, less work hours required, \$3k in burden savings.
e10	21,900	1%	all other variances, net < primarily timing between months
tl	<u>-436,700</u>	<u>-15%</u>	

(436,700) Expense Variances to BDG co-wide recap

-112,500	-50%	Cogs
-226,600	-16%	Payroll Direct
3,600	1%	Payroll Burden
-101,200	-14%	Expenses

(156,200) Expense Variances to Prior Year, co-wide

-2,700	-1%	Cogs
-107,200	-7%	Payroll Direct
5,600	1%	Payroll Burden
-51,900	-7%	Expenses

NOR \$ 178,900 | 616,900 / 141% to Budget
| -84,900 / -32% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of February 2017



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,852,787	\$ 1,281,390	\$ 1,821,398	\$ 571,397	45%	\$ 31,389	2%	Revenue	\$ 1,832,667	\$ 591,977	48%	\$ 42,612	2%	\$ 20,120	\$ (20,580)	-51%	\$ (11,223)	-36%
46,000	46,000	46,000	-	0%	-	0%	Recreation Fee	46,000	-	0%	-	0%	-	-	0%	-	0%
701,418	426,115	690,225	275,303	65%	11,193	2%	Access & Use Fees	701,418	275,303	65%	11,193	2%	-	-	0%	-	0%
404,827	303,775	420,673	101,052	33%	(15,846)	-4%	Food and Beverage	404,827	100,952	33%	(15,846)	-4%	-	100	-100%	-	0%
76,269	43,500	61,595	32,769	75%	14,674	24%	Retail Product	75,856	33,156	78%	15,062	25%	413	(387)	-48%	(388)	-48%
571,061	404,900	563,693	166,161	41%	7,368	1%	Lessons & Rentals	571,061	166,161	41%	7,368	1%	-	-	0%	-	0%
53,211	57,100	39,211	(3,889)	-7%	14,000	36%	Other	33,504	16,404	96%	24,835	286%	19,707	(20,293)	-51%	(10,835)	-35%
(171,534)	(117,700)	(164,194)	(53,834)	-46%	(7,340)	-4%	Cost of Goods Sold	(171,534)	(53,834)	-46%	(7,340)	-4%	-	-	0%	-	0%
(803,518)	(690,169)	(753,620)	(113,349)	-16%	(49,899)	-7%	Payroll Direct	(550,762)	(120,345)	-28%	(44,309)	-9%	(252,756)	6,996	3%	(5,589)	-2%
(251,039)	(253,701)	(251,753)	2,662	1%	713	0%	Payroll Burden	(182,317)	(15,853)	-10%	(2,155)	-1%	(68,722)	18,515	21%	2,869	4%
(1,054,558)	(943,870)	(1,005,372)	(110,688)	-12%	(49,185)	-5%	Payroll Total	(733,080)	(136,199)	-23%	(46,465)	-7%	(321,478)	25,511	7%	(2,721)	-1%
(405,224)	(356,820)	(383,073)	(48,404)	-14%	(22,151)	-6%	Expenses	(273,660)	(36,765)	-16%	(2,780)	-1%	(131,563)	(11,638)	-10%	(19,371)	-17%
(39,050)	(34,970)	(17,822)	(4,080)	-12%	(21,229)	-119%	Personnel Costs	(28,636)	(3,996)	-16%	(19,094)	-200%	(10,414)	(84)	-1%	(2,135)	-26%
(83,111)	(81,185)	(78,028)	(1,926)	-2%	(5,083)	-7%	Utilities	(60,477)	(5,083)	-1%	(7,554)	-14%	(22,635)	(1,335)	-6%	2,471	10%
(22,808)	(17,070)	(17,016)	(5,738)	-34%	(5,792)	-34%	Fuel Costs	(16,337)	(3,537)	-28%	(1,997)	-14%	(6,471)	(2,201)	-52%	(3,796)	-142%
(85,016)	(65,708)	(85,881)	(19,308)	-29%	865	1%	Supplies	(70,282)	(18,932)	-37%	5,075	7%	(14,734)	(376)	-3%	(4,210)	-40%
(59,154)	(45,989)	(53,406)	(13,165)	-29%	(5,747)	-11%	Repairs & Maintenance	(30,528)	(618)	-2%	6,183	17%	(28,626)	(12,547)	-78%	(11,930)	-71%
(620)	(50)	-	(570)	#####	(620)	0%	Forestry Land Maint	-	-	0%	-	0%	(620)	(570)	#####	(620)	0%
(43,200)	(43,100)	(43,700)	(100)	0%	500	1%	Insurance	(30,900)	(100)	0%	400	1%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(36,774)	(22,560)	(37,858)	(14,214)	-63%	1,083	3%	Credit Card Fees	(36,314)	(13,984)	-63%	1,117	3%	(461)	(231)	-100%	(34)	-8%
(9,336)	(10,520)	(9,947)	1,184	11%	611	6%	Licenses Permits Fees	(3,118)	1,582	34%	811	21%	(6,218)	(398)	-7%	(199)	-3%
(5,407)	(15,518)	(20,204)	10,111	65%	14,797	73%	All other expenses	2,931	3,411	711%	12,279	131%	(8,338)	6,700	45%	2,518	23%
\$ 221,472	\$ (137,000)	\$ 268,758	\$ 358,472	262%	\$ (47,286)	-18%	Net Operating Result	\$ 654,393	\$ 365,179	-126%	\$ (13,972)	-2%	\$ (432,921)	\$ (6,707)	-2%	\$ (33,314)	-8%
<i>(1,631,315)</i>	<i>(1,418,390)</i>	<i>(1,552,639)</i>	<i>(212,925)</i>	<i>-15%</i>	<i>(78,676)</i>	<i>-5%</i>	<i>Total Operating Costs</i>	<i>(1,178,274)</i>	<i>(226,798)</i>	<i>-24%</i>	<i>(56,584)</i>	<i>-5%</i>	<i>(453,041)</i>	<i>13,873</i>	<i>3%</i>	<i>(22,092)</i>	<i>-5%</i>
137,000	137,000	346,000	-	0%	(209,000)	-60%	Assessment Revenue						137,000	-	0%	(209,000)	-60%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
137,000	137,000	346,000	-	0%	(209,000)	-60%	Net, Operating Fund Portion						137,000	-	0%	(209,000)	-60%
\$ 358,472	\$ -	\$ 614,758	\$ 358,472	NA	\$ (256,286)	-42%	Net Result	\$ 654,393	\$ 365,179	126%	\$ (13,972)	-2%	\$ (295,921)	\$ (6,707)	-2%	\$ (242,314)	-452%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the two months ending February 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 3,508,443	\$ 2,454,844	\$ 3,437,140	\$ 1,053,599	43%	\$ 71,303	2%	Revenue	\$ 3,445,354	\$ 1,071,510	45%	\$ 73,774	2%	\$ 63,089	\$ (17,911)	-22%	\$ (2,471)	-4%
92,000	92,000	92,000	-	0%	-	0%	Recreation Fee	92,000	-	0%	-	0%	-	-	0%	-	0%
1,324,091	851,795	1,277,125	472,296	55%	46,966	4%	Access & Use Fees	1,324,091	472,296	55%	46,966	4%	-	-	0%	-	0%
790,513	574,549	816,287	215,964	38%	(25,774)	-3%	Food and Beverage	790,513	215,764	38%	(25,774)	-3%	-	200	-100%	-	0%
144,392	86,000	130,749	58,392	68%	13,643	10%	Retail Product	143,449	59,049	70%	14,237	11%	942	(658)	-41%	(594)	-39%
1,033,733	737,200	1,039,092	296,533	40%	(5,359)	-1%	Lessons & Rentals	1,033,733	296,533	40%	(5,359)	-1%	-	-	0%	-	0%
123,715	113,300	81,888	10,415	9%	41,827	51%	Other	61,569	27,869	83%	43,704	245%	62,146	(17,454)	-22%	(1,877)	-3%
(337,987)	(225,500)	(335,249)	(112,487)	-50%	(2,738)	-1%	Cost of Goods Sold	(337,987)	(112,487)	-50%	(2,738)	-1%	-	-	0%	-	0%
(1,648,390)	(1,421,796)	(1,541,150)	(226,594)	-16%	(107,240)	-7%	Payroll Direct	(1,121,801)	(233,398)	-26%	(79,898)	-8%	(526,590)	6,803	1%	(27,343)	-5%
(521,379)	(525,012)	(526,935)	3,633	1%	5,556	1%	Payroll Burden	(379,175)	(32,657)	-9%	(615)	0%	(142,204)	36,290	20%	6,171	4%
(2,169,769)	(1,946,808)	(2,068,085)	(222,961)	-11%	(101,684)	-5%	Payroll Total	(1,500,976)	(266,055)	-22%	(80,513)	-6%	(668,794)	43,093	6%	(21,172)	-3%
(821,786)	(720,536)	(770,032)	(101,250)	-14%	(51,753)	-7%	Expenses	(579,738)	(94,341)	-19%	(29,798)	-5%	(242,047)	(6,908)	-3%	(21,956)	-10%
(78,355)	(69,270)	(42,826)	(9,085)	-13%	(35,529)	-83%	Personnel Costs	(62,524)	(11,814)	-23%	(40,486)	-184%	(15,830)	2,730	15%	4,957	24%
(166,033)	(163,270)	(167,317)	(2,763)	-2%	1,284	1%	Utilities	(119,821)	849	1%	(4,969)	-4%	(46,212)	(3,612)	-8%	6,253	12%
(51,113)	(34,740)	(39,672)	(16,373)	-47%	(11,441)	-29%	Fuel Costs	(36,367)	(10,617)	-41%	(3,795)	-12%	(14,745)	(5,755)	-64%	(7,646)	-108%
(177,116)	(139,320)	(177,837)	(37,796)	-27%	721	0%	Supplies	(144,582)	(35,257)	-32%	8,462	6%	(32,534)	(2,539)	-8%	(7,741)	-31%
(142,595)	(92,933)	(108,538)	(49,662)	-53%	(34,057)	-31%	Repairs & Maintenance	(82,302)	(20,427)	-33%	(10,906)	-15%	(60,293)	(29,235)	-94%	(23,151)	-62%
(947)	(100)	-	(847)	-847%	(947)	0%	Forestry Land Maint	-	-	0%	-	0%	(947)	(847)	-847%	(947)	0%
(86,400)	(86,200)	(87,400)	(200)	0%	1,000	1%	Insurance	(61,800)	(200)	0%	800	1%	(24,600)	-	0%	200	1%
(41,496)	(40,300)	(38,424)	(1,196)	-3%	(3,072)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(41,496)	(1,196)	-3%	(3,072)	-8%
(73,258)	(43,860)	(74,595)	(29,398)	-67%	1,336	2%	Credit Card Fees	(72,213)	(28,913)	-67%	1,458	2%	(1,045)	(485)	-87%	(122)	-13%
(14,772)	(16,250)	(18,804)	1,478	9%	4,033	21%	Licenses Permits Fees	(4,893)	2,807	36%	2,449	33%	(9,879)	(1,329)	-16%	1,584	14%
10,298	(34,293)	(14,619)	44,591	130%	24,917	170%	All other expenses	4,765	9,232	207%	17,189	138%	5,533	35,359	119%	7,728	352%
\$ 178,901	\$ (438,000)	\$ 263,773	\$ 616,901	141%	\$ (84,873)	-32%	Net Operating Result	\$ 1,026,653	\$ 598,627	-140%	\$ (39,274)	-4%	\$ (847,752)	\$ 18,274	-2%	\$ (45,598)	-6%
(3,329,542)	(2,892,844)	(3,173,367)	(436,698)	-15%	(156,176)	-5%	<i>Total Operating Costs</i>	(2,418,701)	(472,883)	-24%	(113,048)	-5%	(910,841)	36,185	4%	(43,127)	-5%
6,426,000	6,426,000	6,208,000	-	0%	218,000	4%	Assessment Revenue						6,426,000	-	0%	218,000	4%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
438,000	438,000	862,000	-	0%	(424,000)	-49%	Net, Operating Fund Portion						438,000	-	0%	(424,000)	-49%
\$ 616,901	\$ -	\$ 1,125,773	\$ 616,901	NA	\$ (508,873)	-45%	Net Result	\$ 1,026,653	\$ 598,627	140%	\$ (39,274)	-4%	\$ (409,752)	\$ 18,274	-4%	\$ (469,598)	785%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of February 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (16,647)	\$ (33,947)	\$ (18,006)	\$ 17,300	51%	\$ 1,359	8%	Private Amenities	\$ 72,622	\$ 1,222	2%	\$ (3,017)	-4%	\$ (89,269)	\$ 16,078	15%	\$ 4,376	5%
(5,679)	(13,811)	(7,313)	8,132	59%	1,634	22%	Trout Creek Rec Ctr	61,622	1,622	3%	(2,172)	-3%	(67,301)	6,510	9%	3,806	5%
(2,887)	(8,350)	206	5,463	65%	(3,093)	#####	Aquatics	11,000	-	0%	-	0%	(13,887)	5,463	28%	(3,093)	-29%
(5,163)	(5,034)	(2,679)	(129)	-3%	(2,483)	-93%	Beach Club Marina	-	-	0%	-	0%	(5,163)	(129)	-3%	(2,483)	-93%
(1,354)	(1,463)	(1,493)	109	7%	139	9%	Tennis Center	-	-	0%	-	0%	(1,354)	109	7%	139	9%
(76)	(120)	(114)	44	37%	38	33%	Day Camps	-	-	0%	-	0%	(76)	44	37%	38	33%
(1,488)	(5,169)	(6,613)	3,681	71%	5,125	77%	Recreation Programs	-	(400)	-100%	(845)	-100%	(1,488)	4,081	73%	5,970	80%
671,041	323,161	686,371	347,880	108%	(15,331)	-2%	Public Amenities	1,760,045	590,755	51%	45,630	3%	(1,089,004)	(242,875)	-29%	(60,960)	-6%
553,915	317,213	554,458	236,702	75%	(543)	0%	Downhill Ski	1,111,927	400,212	56%	34,409	3%	(558,012)	(163,510)	-41%	(34,952)	-7%
133,206	78,341	134,172	54,865	70%	(965)	-1%	Cross Country Ski	288,006	86,006	43%	12,807	5%	(154,799)	(31,140)	-25%	(13,773)	-10%
59,343	17,271	61,936	42,072	244%	(2,593)	-4%	Snowplay	89,437	45,537	104%	(3,414)	-4%	(30,094)	(3,465)	-13%	821	3%
(33,781)	(40,903)	(36,370)	7,122	17%	2,589	7%	Golf	503	3	1%	(461)	-48%	(34,283)	7,120	17%	3,050	8%
(2,166)	(2,237)	(1,925)	71	3%	(241)	-13%	Campground	-	-	0%	-	0%	(2,166)	71	3%	(241)	-13%
(4,401)	(4,045)	(5,616)	(356)	-9%	1,215	22%	Equestrian	-	-	0%	-	0%	(4,401)	(356)	-9%	1,215	22%
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%
(3,607)	(4,056)	(1,791)	449	11%	(1,816)	-101%	Trails	-	-	0%	-	0%	(3,607)	449	11%	(1,816)	-101%
(26,429)	(33,023)	(29,835)	6,594	20%	3,406	11%	The Lodge	174,045	24,045	16%	4,244	2%	(200,474)	(17,451)	-10%	(839)	0%
(1,694)	(1,071)	-	(623)	-58%	(1,694)	0%	Summer Food and Bev	-	-	0%	-	0%	(1,694)	(623)	-58%	(1,694)	0%
(489)	(8,287)	133	7,798	94%	(622)	-467%	Pizza on the Hill	40,025	12,425	45%	(2,505)	-6%	(40,514)	(4,627)	-13%	1,883	4%
(2,857)	3,958	11,209	(6,815)	-172%	(14,066)	-125%	Alder Creek Café	56,103	22,528	67%	549	1%	(58,960)	(29,343)	-99%	(14,615)	-33%
654,393	289,214	668,365	365,179	126%	(13,972)	-2%	Amenities Total	1,832,667	591,977	48%	42,612	2%	(1,178,274)	(226,798)	-24%	(56,584)	-5%
(432,921)	(426,214)	(399,607)	(6,707)	-2%	(33,314)	-8%	HOA & Amenities	20,120	(20,580)	-51%	(11,223)	-36%	(453,041)	13,873	3%	(22,092)	-5%
(70,902)	(60,592)	(54,801)	(10,310)	-17%	(16,101)	-29%	Support Services	-	-	0%	-	0%	(70,902)	(10,310)	-17%	(16,101)	-29%
(49,052)	(46,169)	(35,963)	(2,883)	-6%	(13,089)	-36%	General	6,537	(5,363)	-45%	(7,892)	-55%	(55,589)	2,480	4%	(5,197)	-10%
(35,577)	(31,217)	(31,225)	(4,360)	-14%	(4,352)	-14%	Administration	11,638	(4,362)	-27%	(766)	-6%	(47,215)	2	0%	(3,585)	-8%
(45,796)	(49,507)	(51,741)	3,711	7%	5,945	11%	Communications	-	-	0%	-	0%	(45,796)	3,711	7%	5,945	11%
(60,962)	(61,811)	(59,537)	849	1%	(1,425)	-2%	Information Tech	654	354	118%	88	16%	(61,616)	495	1%	(1,513)	-3%
(22,754)	(26,086)	(22,470)	3,332	13%	(284)	-1%	Accounting	-	-	0%	-	0%	(22,754)	3,332	13%	(284)	-1%
(25,131)	(14,788)	(17,151)	(10,343)	-70%	(7,980)	-47%	Human Resources	248	(10,653)	-98%	(2,748)	-92%	(25,378)	310	1%	(5,232)	-26%
(17,019)	(22,408)	(17,902)	5,389	24%	883	5%	Architectural Standards	1,044	(556)	-35%	96	10%	(18,063)	5,945	25%	787	4%
(24,648)	(20,487)	(17,351)	(4,161)	-20%	(7,297)	-42%	Member Services	-	-	0%	-	0%	(24,648)	(4,161)	-20%	(7,297)	-42%
(24,884)	(26,178)	(28,705)	1,294	5%	3,821	13%	Risk & Facility Admin	-	-	0%	-	0%	(24,884)	1,294	5%	3,821	13%
(56,195)	(66,971)	(62,761)	10,776	16%	6,565	10%	Forestry	-	-	0%	-	0%	(56,195)	10,776	16%	6,565	10%
							Maintenance	-	-	0%	-	0%					
\$ 221,472	\$ (137,000)	\$ 268,758	\$ 358,472	262%	\$ (47,286)	-18%	Net Operating Result	\$ 1,852,787	\$ 571,397	45%	\$ 31,389	2%	\$ (1,631,315)	\$ (212,925)	-15%	\$ (78,676)	-5%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the two months ending February 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (45,156)	\$ (70,008)	\$ (44,505)	\$ 24,852	35%	\$ (651)	-1%	Private Amenities	\$ 144,213	\$ 1,013	1%	\$ (6,713)	-4%	\$ (189,369)	\$ 23,839	11%	\$ 6,061	3%
(15,870)	(29,240)	(21,294)	13,370	46%	5,424	25%	Trout Creek Rec Ctr	122,213	1,813	2%	(5,170)	-4%	(138,083)	11,557	8%	10,594	7%
(10,413)	(16,250)	(1,772)	5,837	36%	(8,642)	-488%	Aquatics	22,000	-	0%	-	0%	(32,413)	5,837	15%	(8,642)	-36%
(10,246)	(10,098)	(5,323)	(148)	-1%	(4,923)	-92%	Beach Club Marina	-	-	0%	-	0%	(10,246)	(148)	-1%	(4,923)	-92%
(3,127)	(2,926)	(2,845)	(201)	-7%	(282)	-10%	Tennis Center	-	-	0%	-	0%	(3,127)	(201)	-7%	(282)	-10%
(445)	(240)	(397)	(205)	-85%	(48)	-12%	Day Camps	-	-	0%	-	0%	(445)	(205)	-85%	(48)	-12%
(5,055)	(11,254)	(12,874)	6,199	55%	7,819	61%	Recreation Programs	-	(800)	-100%	(1,543)	-100%	(5,055)	6,999	58%	9,362	65%
1,071,809	498,034	1,110,432	573,775	115%	(38,623)	-3%	Public Amenities	3,301,141	1,070,497	48%	80,486	2%	(2,229,333)	(496,723)	-29%	(119,110)	-6%
896,200	534,212	901,867	361,988	68%	(5,667)	-1%	Downhill Ski	2,030,216	692,321	52%	61,131	3%	(1,134,016)	(330,333)	-41%	(66,798)	-6%
251,565	131,256	234,959	120,309	92%	16,605	7%	Cross Country Ski	568,612	173,612	44%	33,360	6%	(317,048)	(53,304)	-20%	(16,754)	-6%
103,467	32,329	112,350	71,138	220%	(8,883)	-8%	Snowplay	163,243	73,343	82%	(10,585)	-6%	(59,776)	(2,205)	-4%	1,702	3%
(68,596)	(78,128)	(73,064)	9,532	12%	4,468	6%	Golf	787	(213)	-21%	(2,583)	-77%	(69,384)	9,744	12%	7,050	9%
(4,550)	(4,484)	(3,685)	(66)	-1%	(865)	-23%	Campground	-	-	0%	-	0%	(4,550)	(66)	-1%	(865)	-23%
(9,687)	(8,110)	(9,788)	(1,577)	-19%	102	1%	Equestrian	320	320	0%	320	0%	(10,007)	(1,897)	-23%	(218)	-2%
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(7,317)	(9,682)	(5,890)	2,365	24%	(1,427)	-24%	Trails	-	-	0%	-	0%	(7,317)	2,365	24%	(1,427)	-24%
(64,657)	(85,116)	(57,266)	20,459	24%	(7,391)	-13%	The Lodge	356,769	71,769	25%	7,733	2%	(421,426)	(51,310)	-14%	(15,123)	-4%
(2,722)	(2,152)	-	(570)	-26%	(2,722)	#####	Summer Food and Bev	-	-	0%	-	0%	(2,722)	(570)	-26%	(2,722)	#####
(4,910)	(15,777)	(3,028)	10,867	69%	(1,882)	-62%	Pizza on the Hill	77,775	20,175	35%	(5,389)	-6%	(82,685)	(9,308)	-13%	3,507	4%
(14,449)	3,686	13,977	(18,135)	-492%	(28,426)	-203%	Alder Creek Café	103,418	39,169	61%	(3,501)	-3%	(117,867)	(57,304)	-95%	(24,925)	-27%
1,026,653	428,026	1,065,927	598,627	140%	(39,274)	-4%	Amenities Total	3,445,354	1,071,510	45%	73,774	2%	(2,418,701)	(472,883)	-24%	(113,048)	-5%
(847,752)	(866,026)	(802,154)	18,274	2%	(45,598)	-6%	HOA & Amenities										
							Support Services	63,089	(17,911)	-22%	(2,471)	-4%	(910,841)	36,185	4%	(43,127)	-5%
(148,664)	(121,654)	(107,466)	(27,010)	-22%	(41,197)	-38%	General	-	-	0%	-	0%	(148,664)	(27,010)	-22%	(41,197)	-38%
(86,763)	(93,507)	(69,591)	6,744	7%	(17,172)	-25%	Administration	24,957	1,957	9%	(5,690)	-19%	(111,720)	4,787	4%	(11,483)	-11%
(64,716)	(62,407)	(64,558)	(2,309)	-4%	(158)	0%	Communications	25,649	(6,351)	-20%	244	1%	(90,364)	4,043	4%	(402)	0%
(93,773)	(101,214)	(104,252)	7,441	7%	10,478	10%	Information Tech	-	-	0%	-	0%	(93,773)	7,441	7%	10,478	10%
(121,607)	(126,958)	(124,296)	5,351	4%	2,689	2%	Accounting	1,255	755	151%	118	10%	(122,862)	4,596	4%	2,571	2%
(47,028)	(51,994)	(49,419)	4,966	10%	2,391	5%	Human Resources	-	-	0%	-	0%	(47,028)	4,966	10%	2,391	5%
(39,300)	(30,582)	(33,636)	(8,718)	-29%	(5,664)	-17%	Architectural Standards	8,923	(13,377)	-60%	3,456	63%	(48,224)	4,659	9%	(9,119)	-23%
(34,322)	(46,886)	(36,610)	12,564	27%	2,288	6%	Member Services	2,305	(895)	-28%	(600)	-21%	(36,627)	13,459	27%	2,888	7%
(49,668)	(42,272)	(36,545)	(7,396)	-17%	(13,124)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(49,668)	(7,396)	-17%	(13,124)	-36%
(49,324)	(50,184)	(53,079)	860	2%	3,756	7%	Forestry	-	-	0%	-	0%	(49,324)	860	2%	3,756	7%
(112,586)	(138,368)	(122,701)	25,782	19%	10,114	8%	Maintenance	-	-	0%	-	0%	(112,586)	25,782	19%	10,114	8%
\$ 178,901	\$ (438,000)	\$ 263,773	\$ 616,901	141%	\$ (84,873)	-32%	Net Operating Result	\$ 3,508,443	\$ 1,053,599	43%	\$ 71,303	2%	\$ (3,329,542)	\$ (436,698)	-15%	\$ (156,176)	-5%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Months (Nov-Feb) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (48,475)	\$ (98,273)	\$ (50,142)	\$ 49,798	51%	\$ 1,667	3%	Private Amenities	\$ 315,866	\$ 6,366	2%	\$ (3,897)	-1%	\$ (364,342)	\$ 43,431	11%	\$ 5,563	2%
(2,074)	(40,712)	(13,466)	38,638	95%	11,392	85%	Trout Creek Rec Ctr	271,150	8,050	3%	237	0%	(273,224)	30,588	10%	11,155	4%
(2,326)	(9,250)	4,843	6,925	75%	(7,168)	-148%	Aquatics	44,066	66	0%	66	0%	(46,392)	6,859	13%	(7,234)	-18%
(13,988)	(14,850)	(9,954)	862	6%	(4,034)	-41%	Beach Club Marina	55	55	0%	47	588%	(14,043)	807	5%	(4,081)	-41%
(6,857)	(6,321)	(4,496)	(536)	-8%	(2,362)	-53%	Tennis Center	-	-	0%	(412)	-100%	(6,857)	(536)	-8%	(1,950)	-40%
(401)	(546)	80	145	27%	(481)	-598%	Day Camps	-	-	0%	-	0%	(401)	145	27%	(481)	-598%
(22,830)	(26,594)	(27,149)	3,764	14%	4,319	16%	Recreation Programs	595	(1,805)	-75%	(3,835)	-87%	(23,425)	5,569	19%	8,155	26%
1,120,658	107,451	1,355,993	1,013,207	943%	(235,334)	-17%	Public Amenities	4,810,215	1,725,271	56%	(83,381)	-2%	(3,689,556)	(712,063)	-24%	(151,954)	-4%
989,777	271,155	1,158,186	718,622	265%	(168,409)	-15%	Downhill Ski	2,778,490	1,156,695	71%	(8,347)	0%	(1,788,713)	(438,073)	-32%	(160,062)	-10%
308,636	123,791	296,444	184,845	149%	12,192	4%	Cross Country Ski	813,680	288,680	55%	(21,970)	-3%	(505,044)	(103,835)	-26%	34,162	6%
152,182	65,447	175,759	86,735	133%	(23,577)	-13%	Snowplay	238,859	91,959	63%	(31,587)	-12%	(86,678)	(5,225)	-6%	8,010	8%
(130,804)	(160,196)	(150,612)	29,392	18%	19,808	13%	Golf	1,713	713	71%	5,045	151%	(132,517)	28,679	18%	14,763	10%
(8,589)	(7,893)	(7,601)	(696)	-9%	(988)	-13%	Campground	-	-	0%	-	0%	(8,589)	(696)	-9%	(988)	-13%
(22,247)	(17,047)	(17,884)	(5,200)	-31%	(4,363)	-24%	Equestrian	320	320	0%	320	0%	(22,567)	(5,520)	-32%	(4,683)	-26%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(24,880)	(19,603)	(12,988)	(5,277)	-27%	(11,893)	-92%	Trails	-	-	0%	-	0%	(24,880)	(5,277)	-27%	(11,893)	-92%
(105,752)	(111,316)	(80,236)	5,564	5%	(25,516)	-32%	The Lodge	670,843	67,843	11%	(8,835)	-1%	(776,595)	(62,279)	-9%	(16,681)	-2%
(3,190)	(2,392)	1,372	(798)	-33%	(4,562)	-333%	Summer Food and Bev	-	-	0%	-	0%	(3,190)	(798)	-33%	(4,562)	-333%
(10,740)	(26,906)	(9,840)	16,166	60%	(900)	-9%	Pizza on the Hill	140,928	29,328	26%	(9,703)	-6%	(151,668)	(13,162)	-10%	8,802	5%
(22,421)	(7,600)	2,518	(14,821)	-195%	(24,939)	-990%	Alder Creek Café	164,868	89,219	118%	(8,677)	-5%	(187,289)	(104,040)	-125%	(16,262)	-10%
1,072,183	9,178	1,305,851	1,063,005	#####	(233,668)	-18%	Amenities Total	5,126,081	1,731,637	51%	(87,277)	-2%	(4,053,898)	(668,632)	-20%	(146,391)	-4%
(1,752,982)	(1,798,178)	(1,725,428)	45,196	3%	(27,554)	-2%	HOA & Amenities Support Services	158,414	7,014	5%	28,460	22%	(1,911,396)	38,182	2%	(56,014)	-3%
(204,537)	(246,024)	(221,503)	41,487	17%	16,965	8%	General	-	-	0%	-	0%	(204,537)	41,487	17%	16,965	8%
(285,414)	(187,743)	(309,452)	(97,671)	-52%	24,039	8%	Administration	69,027	19,227	39%	8,738	14%	(354,441)	(116,898)	-49%	15,301	4%
(127,176)	(155,077)	(146,660)	27,901	18%	19,484	13%	Communications	57,480	(3,520)	-6%	8,584	18%	(184,656)	31,421	15%	10,900	6%
(171,678)	(194,339)	(185,511)	22,661	12%	13,833	7%	Information Tech	-	-	0%	-	0%	(171,678)	22,661	12%	13,833	7%
(253,796)	(257,799)	(242,310)	4,003	2%	(11,486)	-5%	Accounting	1,771	1,171	195%	207	13%	(255,566)	2,833	1%	(11,693)	-5%
(124,512)	(115,473)	(107,185)	(9,039)	-8%	(17,327)	-16%	Human Resources	-	-	0%	-	0%	(124,512)	(9,039)	-8%	(17,327)	-16%
(70,864)	(68,469)	(58,882)	(2,395)	-3%	(11,982)	-20%	Architectural Standards	21,610	(12,490)	-37%	8,428	64%	(92,474)	10,095	10%	(20,410)	-28%
(66,754)	(95,241)	(70,076)	28,487	30%	3,322	5%	Member Services	6,674	774	13%	810	14%	(73,428)	27,713	27%	2,512	3%
(90,219)	(86,579)	(70,563)	(3,640)	-4%	(19,656)	-28%	Risk & Facility Admin	-	-	0%	-	0%	(90,219)	(3,640)	-4%	(19,656)	-28%
(142,700)	(115,949)	(101,135)	(26,751)	-23%	(41,564)	-41%	Forestry	1,853	1,853	0%	1,693	1058%	(144,552)	(28,603)	-25%	(43,257)	-43%
(215,333)	(275,485)	(212,152)	60,152	22%	(3,181)	-1%	Maintenance	-	-	0%	-	0%	(215,333)	60,152	22%	(3,181)	-1%
\$ (680,799)	\$ (1,789,000)	\$ (419,577)	\$ 1,108,201	62%	\$ (261,221)	62%	Net Operating Result	\$ 5,284,495	\$ 1,738,651	49%	\$ (58,817)	-1%	\$ (5,965,294)	\$ (630,450)	-12%	\$ (202,404)	-4%

F7.3 to F7.5 n/a

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the two months ending February 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		# of Assessed Lots	Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
								6473	6473	6473	-	0%	-	0%
\$ (45,156)	\$ (70,008)	\$ (44,505)	\$ 24,852	35%	\$ (651)	-1%	Private Amenities	\$ (6.98)	\$ (10.82)	\$ (6.88)	\$ 4	35%	\$ (0)	-1%
(15,870)	(29,240)	(21,294)	13,370	46%	5,424	25%	Trout Creek Rec Ctg	(2.45)	(4.52)	(3.29)	2	46%	1	25%
(10,413)	(16,250)	(1,772)	5,837	36%	(8,642)	-488%	Aquatics	(1.61)	(2.51)	(0.27)	1	36%	(1)	-488%
(10,246)	(10,098)	(5,323)	(148)	-1%	(4,923)	-92%	Beach Club Marina	(1.58)	(1.56)	(0.82)	(0)	-1%	(1)	-92%
(3,127)	(2,926)	(2,845)	(201)	-7%	(282)	-10%	Tennis Center	(0.48)	(0.45)	(0.44)	(0)	-7%	(0)	-10%
(445)	(240)	(397)	(205)	-85%	(48)	-12%	Day Camps	(0.07)	(0.04)	(0.06)	(0)	-85%	(0)	-12%
(5,055)	(11,254)	(12,874)	6,199	55%	7,819	61%	Recreation Programs	(0.78)	(1.74)	(1.99)	1	55%	1	61%
1,071,809	498,034	1,110,432	573,775	115%	(38,623)	-3%	Public Amenities	\$ 165.58	\$ 76.94	\$ 171.55	89	115%	(6)	-3%
896,200	534,212	901,867	361,988	68%	(5,667)	-1%	Downhill Ski	138.45	82.53	139.33	56	68%	(1)	-1%
251,565	131,256	234,959	120,309	92%	16,605	7%	Cross Country Ski	38.86	20.28	36.30	19	92%	3	7%
103,467	32,329	112,350	71,138	220%	(8,883)	-8%	Snowplay	15.98	4.99	17.36	11	220%	(1)	-8%
(68,596)	(78,128)	(73,064)	9,532	12%	4,468	6%	Golf	(10.60)	(12.07)	(11.29)	1	12%	1	6%
(4,550)	(4,484)	(3,685)	(66)	-1%	(865)	-23%	Campground	(0.70)	(0.69)	(0.57)	(0)	-1%	(0)	-23%
(9,687)	(8,110)	(9,788)	(1,577)	-19%	102	1%	Equestrian	(1.50)	(1.25)	(1.51)	(0)	-19%	0	1%
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	(0.39)	-	-	(0)	0%	(0)	0%
(7,317)	(9,682)	(5,890)	2,365	24%	(1,427)	-24%	Trails	(1.13)	(1.50)	(0.91)	0	24%	(0)	-24%
(64,657)	(85,116)	(57,266)	20,459	24%	(7,391)	-13%	The Lodge	(9.99)	(13.15)	(8.85)	3	24%	(1)	-13%
(2,722)	(2,152)	-	(570)	-26%	(2,722)	#####	Summer Food and Bev	(0.42)	(0.33)	-	(0)	-26%	(0)	0%
(4,910)	(15,777)	(3,028)	10,867	69%	(1,882)	-62%	Pizza on the Hill	(0.76)	(2.44)	(0.47)	2	69%	(0)	-62%
(14,449)	3,686	13,977	(18,135)	-492%	(28,426)	-203%	Alder Creek Café	(2.23)	0.57	2.16	(3)	-492%	(4)	-203%
1,026,653	428,026	1,065,927	598,627	140%	(39,274)	-4%	Amenities Total	\$ 158.61	\$ 66.12	\$ 164.67	92	140%	(6)	-4%
(847,752)	(866,026)	(802,154)	18,274	2%	(45,598)	-6%	HOA & Amenities Support Services	\$ (130.97)	\$ (133.79)	\$ (123.92)	3	2%	(7)	-6%
(148,664)	(121,654)	(107,466)	(27,010)	-22%	(41,197)	-38%	General	(22.97)	(18.79)	(16.60)	(4)	-22%	(6)	-38%
(86,763)	(93,507)	(69,591)	6,744	7%	(17,172)	-25%	Administration	(13.40)	(14.45)	(10.75)	1	7%	(3)	-25%
(64,716)	(62,407)	(64,558)	(2,309)	-4%	(158)	0%	Communications	(10.00)	(9.64)	(9.97)	(0)	-4%	(0)	0%
(93,773)	(101,214)	(104,252)	7,441	7%	10,478	10%	Information Tech	(14.49)	(15.64)	(16.11)	1	7%	2	10%
(121,607)	(126,958)	(124,296)	5,351	4%	2,689	2%	Accounting	(18.79)	(19.61)	(19.20)	1	4%	0	2%
(47,028)	(51,994)	(49,419)	4,966	10%	2,391	5%	Human Resources	(7.27)	(8.03)	(7.63)	1	10%	0	5%
(39,300)	(30,582)	(33,636)	(8,718)	-29%	(5,664)	-17%	Architectural Standards	(6.07)	(4.72)	(5.20)	(1)	-29%	(1)	-17%
(34,322)	(46,886)	(36,610)	12,564	27%	2,288	6%	Member Services	(5.30)	(7.24)	(5.66)	2	27%	0	6%
(49,668)	(42,272)	(36,545)	(7,396)	-17%	(13,124)	-36%	Risk & Facility Admin	(7.67)	(6.53)	(5.65)	(1)	-17%	(2)	-36%
(49,324)	(50,184)	(53,079)	860	2%	3,756	7%	Forestry	(7.62)	(7.75)	(8.20)	0	2%	1	7%
(112,586)	(138,368)	(122,701)	25,782	19%	10,114	8%	Maintenance	(17.39)	(21.38)	(18.96)	4	19%	2	8%
\$ 178,901	\$ (438,000)	\$ 263,773	\$ 616,901	141%	\$ (84,873)	-32%	Net Operating Result	\$ 27.64	\$ (67.67)	\$ 40.75	\$ 95.30	141%	\$ (13.11)	-32%

**Tahoe Donner Association
Payroll Hours Report
for the month of February 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
1,485	1,781	1,729	297	17%	244	14%	Private Amenities	3,204	3,612	3,446	409	11%	242	7%
1,442	1,603	1,435	161	10%	(7)	-1%	Trout Creek Rec Ctr	2,930	3,244	2,975	314	10%	45	2%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
43	178	294	136	76%	251	86%	Recreation Programs	273	368	470	95	26%	197	42%
27,053	19,461	26,908	(7,592)	-39%	(146)	-1%	Public Amenities	55,056	40,843	55,927	(14,213)	-35%	871	2%
15,793	10,623	15,178	(5,170)	-49%	(615)	-4%	Downhill Ski Area	32,080	21,902	31,317	(10,178)	-46%	(764)	-2%
4,287	3,174	4,165	(1,113)	-35%	(122)	-3%	Cross Country Ski Area	9,036	7,087	8,935	(1,950)	-28%	(101)	-1%
845	844	1,040	(2)	0%	195	19%	Snowplay - Total Tubers	1,524	1,831	1,994	307	17%	470	24%
9	112	134	103	92%	125	94%	Golf Operations	15	236	285	221	94%	271	95%
144	252	161	108	43%	17	11%	Golf Maintenance	305	420	329	115	27%	24	7%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
12	-	16	(12)	0%	4	23%	Equestrian	54	-	26	(54)	0%	(28)	-106%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	-	0%	-	0%
3,778	3,276	3,926	(502)	-15%	148	4%	The Lodge	7,702	6,847	8,308	(855)	-12%	606	7%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
772	609	842	(163)	-27%	70	8%	Pizza on the Hill	1,441	1,246	1,726	(195)	-16%	285	16%
1,415	572	1,447	(843)	-147%	32	2%	Alder Creek Café	2,898	1,274	3,007	(1,624)	-127%	109	4%
28,538	21,242	28,636	(7,296)	-34%	98	0%	Amenities Total	58,260	44,456	59,373	(13,804)	-31%	1,113	2%
5,574	6,394	5,480	820	13%	(94)	-2%	HOA & Amenities Support Services	11,467	13,339	11,064	1,872	14%	(403)	-4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
503	500	378	(3)	-1%	(126)	-33%	Administration	1,013	1,064	817	51	5%	(197)	-24%
489	572	491	83	14%	2	0%	Communications	1,011	1,152	932	142	12%	(79)	-8%
545	574	456	29	5%	(89)	-20%	Information Tech	926	1,248	927	323	26%	1	0%
846	960	954	114	12%	108	11%	Accounting	1,716	2,000	1,949	284	14%	233	12%
135	92	31	(43)	-46%	(104)	-335%	Human Resources	277	285	120	8	3%	(157)	-131%
535	608	422	73	12%	(113)	-27%	Architectural Standards	1,089	1,224	784	135	11%	(305)	-39%
408	800	369	392	49%	(39)	-10%	Member Services	798	1,672	797	874	52%	(1)	0%
299	359	202	60	17%	(98)	-48%	Risk & Facility Admin	631	759	396	128	17%	(235)	-59%
103	368	485	265	72%	382	79%	Forestry	228	656	799	428	65%	571	71%
1,711	1,561	1,692	(150)	-10%	(19)	-1%	Maintenance	3,779	3,279	3,544	(500)	-15%	(235)	-7%
34,112	27,636	34,117	(6,476)	-23%	4	0%	Total Payroll Hours	69,726	57,794	70,437	(11,932)	-21%	711	1%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of February 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
																											Amount	Pctg
10	9	-	-	-	-	-	-	-	-	-	-	10	10	10	9	20	48	83	59	18	11	10	11	9	10	0.7	7%	
9	8	-	-	-	-	-	-	-	-	-	-	9	8	9	8	9	8	8	8	8	7	8	10	8	9	0.1	2%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	8	16	10	1	-	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	12	21	14	5	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	5	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	10	21	16	1	0	-	-	-	-	-	0%	
1	0	-	-	-	-	-	-	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	1	1	0.6	42%	
162	156	-	-	-	-	-	-	-	-	-	-	167	155	122	61	59	98	135	119	89	54	45	146	159	161	2.5	2%	
94	91	-	-	-	-	-	-	-	-	-	-	93	88	67	25	3	3	2	2	2	4	8	85	93	90	(2.2)	-2%	
27	25	-	-	-	-	-	-	-	-	-	-	28	24	19	6	0	0	1	0	2	4	10	20	26	26	(0.3)	-1%	
4	5	-	-	-	-	-	-	-	-	-	-	6	6	3	1	-	-	-	-	-	-	0	4	4	6	1.4	24%	
0	0	-	-	-	-	-	-	-	-	-	-	1	1	1	1	5	11	14	13	10	3	0	0	0	1	0.8	95%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	3	7	21	24	23	24	20	11	2	1	1	1	0.1	7%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	-	-	-	0%	
0	0	-	-	-	-	-	-	-	-	-	-	0	0	0	0	0	7	10	7	4	0	0	0	0	0	(0.1)	-106%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	2	3	2	2	1	-	-	-	-	0%	
23	22	-	-	-	-	-	-	-	-	-	-	25	23	20	17	19	25	37	34	27	20	19	22	22	24	1.7	7%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4	10	18	15	9	4	-	-	-	-	-	0%	
4	4	-	-	-	-	-	-	-	-	-	-	5	5	3	2	2	7	16	12	6	3	2	5	4	5	0.8	16%	
9	8	-	-	-	-	-	-	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	8	9	0.3	4%	
171	165	-	-	-	-	-	-	-	-	-	-	177	165	132	71	79	146	218	178	107	65	55	157	168	171	3.2	2%	
34	32	-	-	-	-	-	-	-	-	-	-	32	32	33	30	38	43	46	50	45	41	42	36	33	32	(1.2)	-4%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	-	-	-	-	-	-	-	-	-	-	3	2	3	3	3	3	3	3	3	3	3	3	3	2	(0.6)	-24%	
3	3	-	-	-	-	-	-	-	-	-	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.2)	-8%	
2	3	-	-	-	-	-	-	-	-	-	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	0.0	0%	
5	5	-	-	-	-	-	-	-	-	-	-	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.7	12%	
1	1	-	-	-	-	-	-	-	-	-	-	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-131%	
3	3	-	-	-	-	-	-	-	-	-	-	2	2	3	3	3	4	4	4	4	4	4	4	3	2	(0.9)	-39%	
2	2	-	-	-	-	-	-	-	-	-	-	2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.0)	0%	
2	2	-	-	-	-	-	-	-	-	-	-	1	1	1	2	2	2	2	2	2	2	2	2	2	1	(0.7)	-59%	
1	1	-	-	-	-	-	-	-	-	-	-	2	3	2	2	7	10	12	15	13	11	10	5	1	2	1.6	71%	
12	10	-	-	-	-	-	-	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	11	10	(0.7)	-7%	
205	197	-	-	-	-	-	-	-	-	-	-	210	197	166	100	117	189	264	228	152	106	97	193	201	203	2.1	1%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of February 2017

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
53	94	81	41	43%	28	35%	Private Amenities	147	190	43	23%
53	79	52	26	33%	(1)	-1%	Trout Creek Rec Ctr	132	145	13	9%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	15	29	15	100%	29	100%	Recreation Programs	15	45	30	67%
2,035	1,539	2,246	(496)	-32%	211	9%	Public Amenities	3,574	4,661	1,087	23%
1,341	946	1,564	(395)	-42%	223	14%	Downhill Ski Area	2,287	3,080	793	26%
402	376	371	(26)	-7%	(31)	-8%	Cross Country Ski Area	779	891	113	13%
31	12	46	(19)	-156%	15	32%	Snowplay - Total Tubers	43	60	17	28%
-	-	-	-	0%	-	0%	Golf Operations	-	12	12	100%
-	3	3	3	100%	3	100%	Golf Maintenance	3	3	(0)	-7%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
-	3	-	3	100%	-	0%	Equestrian	3	-	(3)	0%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
137	90	125	(47)	-51%	(12)	-9%	The Lodge	227	271	43	16%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
34	13	71	(21)	-159%	37	52%	Pizza on the Hill	48	136	89	65%
89	94	65	5	5%	(24)	-36%	Alder Creek Café	183	208	24	12%
2,088	1,633	2,327	(455)	-28%	239	10%	Amenities Total	3,721	4,851	1,130	23%
137	242	116	105	43%	(21)	-18%	HOA & Amenities Support Services	379	223	(156)	-70%
-	-	-	-	0%	-	0%	General	-	-	-	0%
6	5	17	(0)	-7%	11	66%	Administration	11	31	20	65%
2	6	5	4	62%	3	56%	Communications	9	9	1	9%
3	0	4	(3)	#####	1	20%	Information Tech	3	6	3	52%
14	6	31	(8)	-143%	16	53%	Accounting	20	43	23	53%
0	0	-	-	0%	(0)	0%	Human Resources	0	-	(0)	0%
2	2	3	1	23%	1	42%	Architectural Standards	4	5	1	16%
2	2	6	(0)	-1%	4	68%	Member Services	4	8	4	53%
6	1	2	(5)	-310%	(4)	-206%	Risk & Facility Admin	7	3	(5)	-151%
-	-	1	-	0%	1	100%	Forestry	-	1	1	100%
102	219	47	117	53%	(55)	-116%	Maintenance	321	116	(205)	-177%
2,225	1,875	2,443	(351)	-19%	218	9%	Total Payroll Hours	4,100	5,074	974	19%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 295,812	\$ 295,552	\$ 295,291	\$ 298,876	260	0%	521	0%	(3,063)	-1%
Cash & Investments, non-Restricted	24,511,480	20,555,815	18,293,136	21,348,726	3,955,665	19%	6,218,344	34%	3,162,754	15%
Cash and Investments total	24,807,292	20,851,367	18,588,427	21,647,602	3,955,925	19%	6,218,865	33%	3,159,690	15%
Member's Dues & Receivables, Net	2,548,794	6,440,839	253,661	1,738,666	(3,892,046)	-60%	2,295,133	905%	810,127	47%
Other Receivables	109,816	124,591	164,330	84,093	(14,775)	-12%	(54,513)	-33%	25,723	31%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	268,432	293,377	335,337	277,529	(24,945)	-9%	(66,905)	-20%	(9,097)	-3%
Prepaid Expenses & Other Assets	561,339	678,148	687,119	457,788	(116,809)	-17%	(125,779)	-18%	103,551	23%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(33,885,575)	(33,357,975)	(33,357,975)	(30,740,519)	(527,600)	-2%	(527,600)	-2%	(3,145,056)	-10%
NBV of Property & Equipment	40,342,052	40,869,652	40,869,652	40,338,429	(527,600)	-1%	(527,600)	-1%	3,623	0%
Construction In Progress	281,416	204,876	136,529	373,426	76,540	37%	144,886	106%	(92,011)	-25%
Net Property and Equipment	40,623,467	41,074,528	41,006,181	40,711,855	(451,060)	-1%	(382,714)	-1%	(88,388)	0%
Total Assets	\$ 68,919,141	\$ 69,462,850	\$ 61,035,054	\$ 64,917,534	(543,709)	-1%	7,884,087	13%	4,001,607	6%
Liabilities										
Accounts Payable	\$ 390,365	\$ 605,763	\$ 726,946	\$ 382,092	(215,398)	-36%	(336,581)	-46%	8,273	2%
Accrued Liabilities	1,282,227	1,253,956	1,304,450	1,122,412	28,271	2%	(22,223)	-2%	159,815	14%
Deferred Revenue, Annual Assessment	5,850,099	5,983,116	3,694,679	6,086,650	(133,018)	-2%	2,155,419	58%	(236,551)	-4%
Deferred Revenue, Recreation Fee	714,899	595,599	496,389	743,904	119,300	20%	218,510	44%	(29,005)	-4%
Deferred Revenue, All Other	386,118	491,328	540,627	292,860	(105,210)	-21%	(154,508)	-29%	93,258	32%
Deposits	353,697	407,614	383,996	332,815	(53,917)	-13%	(30,299)	-8%	20,882	6%
Total Liabilities	8,977,405	9,337,376	7,147,086	8,960,732	(359,972)	-4%	1,830,318	26%	16,672	0%
Members' Equity	59,941,737	60,125,474	53,887,968	55,956,801	(183,737)	0%	6,053,769	11%	3,984,935	7%
Total Liabilities and Members' Equity	\$ 68,919,141	\$ 69,462,850	\$ 61,035,054	\$ 64,917,534	(543,709)	-1%	7,884,087	13%	4,001,607	6%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 295,812	\$ 295,552	\$ 295,291	\$ 298,876	260	0%	521	0%	(3,063)	-1%
Cash & Investments, non-Restricted	9,119,539	7,160,592	7,905,020	7,670,478	1,958,946	27%	1,214,519	15%	1,449,061	19%
Cash and Investments total	9,415,351	7,456,145	8,200,311	7,969,353	1,959,206	26%	1,215,040	15%	1,445,998	18%
Member's Dues & Receivables, Net	2,547,862	6,439,907	252,729	1,737,467	(3,892,046)	-60%	2,295,133	908%	810,394	47%
Other Receivables	85,700	108,417	152,679	70,174	(22,718)	-21%	(66,979)	-44%	15,525	22%
Due From (To) Other Funds	1,097,776	(997,869)	(154,745)	1,526,451	2,095,645	210%	1,252,521	809%	(428,675)	-28%
Inventory	268,432	293,377	335,337	277,529	(24,945)	-9%	(66,905)	-20%	(9,097)	-3%
Prepaid Expenses & Other Assets	561,339	678,148	687,119	457,788	(116,809)	-17%	(125,779)	-18%	103,551	23%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 13,976,460	\$ 13,978,125	\$ 9,473,429	\$ 12,038,763	(1,666)	0%	4,503,031	48%	1,937,697	16%
Liabilities										
Accounts Payable	\$ 369,139	\$ 584,536	\$ 457,522	\$ 380,403	(215,398)	-37%	(88,383)	-19%	(11,264)	-3%
Accrued Liabilities	1,281,895	1,253,790	1,290,215	1,122,080	28,105	2%	(8,320)	-1%	159,815	14%
Deferred Revenue, Annual Assessment	5,850,099	5,983,116	1,900,968	6,086,650	(133,018)	-2%	3,949,130	208%	(236,551)	-4%
Deferred Revenue, Recreation Fee	714,899	595,599	496,389	743,904	119,300	20%	218,510	44%	(29,005)	-4%
Deferred Revenue, All Other	386,118	491,328	540,627	292,860	(105,210)	-21%	(154,508)	-29%	93,258	32%
Deposits	353,697	407,614	383,996	332,815	(53,917)	-13%	(30,299)	-8%	20,882	6%
Total Liabilities	8,955,846	9,315,984	5,069,715	8,958,712	(360,138)	-4%	3,886,131	77%	(2,866)	0%
Members' Equity	5,020,614	4,662,142	4,403,714	3,080,052	358,472	8%	616,900	14%	1,940,562	63%
Total Liabilities and Members' Equity	\$ 13,976,460	\$ 13,978,125	\$ 9,473,429	\$ 12,038,763	(1,666)	0%	4,503,031	48%	1,937,697	16%
Balance Check	-	-	-	-						

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	13,165,160	12,165,586	9,161,356	11,779,311	999,574	8%	4,003,804	44%	1,385,849	12%	1,385,849	12%
Cash and Investments total	13,165,160	12,165,586	9,161,356	11,779,311	999,574	8%	4,003,804	44%	1,385,849	12%	1,385,849	12%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	22,206	15,234	11,355	13,971	6,972	46%	10,851	96%	8,235	59%	8,235	59%
Due From (To) Other Funds	(1,509,023)	(452,547)	135,652	(1,624,778)	(1,056,476)	-233%	(1,644,675)	-1212%	115,755	7%	115,755	7%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 11,678,343	\$ 11,728,274	\$ 9,308,363	\$ 10,168,504	(49,931)	0%	2,369,980	25%	1,509,839	15%	1,509,839	15%
Liabilities												
Accounts Payable	\$ 19,538	\$ 19,538	\$ 240,801	\$ -	-	0%	(221,263)	-92%	19,538	0%	19,538	0%
Accrued Liabilities	166	83	10,535	166	83	100%	(10,369)	-98%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	19,704	19,621	1,405,129	166	83	0%	(1,385,425)	-99%	19,538	11770%	19,538	11770%
Members' Equity	11,658,639	11,708,653	7,903,234	10,168,338	(50,014)	0%	3,755,406	48%	1,490,302	15%	1,490,302	15%
Total Liabilities and Members' Equity	\$ 11,678,343	\$ 11,728,274	\$ 9,308,363	\$ 10,168,504	(49,931)	0%	2,369,980	25%	1,509,839	15%	1,509,839	15%
Balance Check	-	-	-	-	-				-		-	

Tahoe Donner Association
Statement of Financial Position
Development Fund
February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%		
Cash & Investments, non-Restricted	2,078,320	1,081,112	1,078,299	1,894,487	997,208	92%	1,000,021	93%	183,833	10%		
Cash and Investments total	2,078,320	1,081,112	1,078,299	1,894,487	997,208	92%	1,000,021	93%	183,833	10%		
Member's Dues & Receivables, Net	932	932	932	1,199	-	0%	-	0%	(267)	-22%		
Other Receivables	1,596	939	296	(52)	657	70%	1,300	439%	1,648	3182%		
Due From (To) Other Funds	320,380	1,348,049	13,958	(138,841)	(1,027,669)	-76%	306,422	2195%	459,221	331%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%		
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%		
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%		
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%		
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Total Assets	\$ 2,401,228	\$ 2,431,032	\$ 1,093,485	\$ 1,756,793	(29,804)	-1%	1,307,743	120%	644,435	37%		
Liabilities												
Accounts Payable	\$ 1,689	\$ 1,689	\$ 8,989	\$ 1,689	-	0%	(7,300)	-81%	0	0%		
Accrued Liabilities	166	83	3,700	166	83	100%	(3,534)	-96%	-	0%		
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%		
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%		
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%		
Deposits	-	-	-	-	-	0%	-	0%	-	0%		
Total Liabilities	1,855	1,772	594,433	1,855	83	5%	(592,578)	-100%	0	0%		
Members' Equity	2,399,373	2,429,260	499,052	1,754,938	(29,887)	-1%	1,900,321	381%	644,435	37%		
Total Liabilities and Members' Equity	\$ 2,401,228	\$ 2,431,032	\$ 1,093,485	\$ 1,756,793	(29,804)	-1%	1,307,743	120%	644,435	37%		
Balance Check	-	-	-	-								

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,461	148,524	148,461	4,450	(63)	0%	(0)	0%	144,011	3236%	144,011	3236%
Cash and Investments total	148,461	148,524	148,461	4,450	(63)	0%	(0)	0%	144,011	3236%	144,011	3236%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	314	-	-	-	314	0%	314	0%	314	0%	314	0%
Due From (To) Other Funds	90,866	102,366	5,136	237,168	(11,500)	-11%	85,730	1669%	(146,302)	-62%	(146,302)	-62%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 239,642	\$ 250,890	\$ 153,597	\$ 241,618	(11,249)	-4%	86,044	56%	(1,977)	-1%	(1,977)	-1%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%	-	0%
Members' Equity	239,642	250,890	75,788	241,618	(11,249)	-4%	163,853	216%	(1,977)	-1%	(1,977)	-1%
Total Liabilities and Members' Equity	\$ 239,642	\$ 250,890	\$ 153,597	\$ 241,618	(11,249)	-4%	86,044	56%	(1,977)	-1%	(1,977)	-1%
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

February 2017

	Current Month as of Feb 28, 2017	Last Month as of Jan 31, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Feb 28, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%	
Less Accumulated Depreciation	(33,885,575)	(33,357,975)	(33,357,975)	(30,740,519)	(527,600)	-2%	(527,600)	-2%	(3,145,056)	-10%	
NBV of Property & Equipment	40,342,052	40,869,652	40,869,652	40,338,429	(527,600)	-1%	(527,600)	-1%	3,623	0%	
Construction In Progress	281,416	204,876	136,529	373,426	76,540	37%	144,886	106%	(92,011)	-25%	
Net Property and Equipment	40,623,467	41,074,528	41,006,181	40,711,855	(451,060)	-1%	(382,714)	-1%	(88,388)	0%	
Total Assets	\$ 40,623,467	\$ 41,074,528	\$ 41,006,181	\$ 40,711,855	(451,060)	-1%	(382,714)	-1%	(88,388)	0%	
Liabilities											
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	
Members' Equity	40,623,467	41,074,528	41,006,181	40,711,855	(451,060)	-1%	(382,714)	-1%	(88,388)	0%	
Total Liabilities and Members' Equity	\$ 40,623,467	\$ 41,074,528	\$ 41,006,181	\$ 40,711,855	(451,060)	-1%	(382,714)	-1%	(88,388)	0%	
Balance Check	-	-	-	-							
Depreciation Expense YTD	527,600										

Tahoe Donner Association
Cash and Investments Summary Report
as of 02/28/2017

	<i>current month</i> 2/28/2017	<i>last month</i> 1/31/2017	<i>last year - unaudited</i> 12/31/2016
Consolidated TDA Total	24,807,292	20,851,367	18,588,427
Cash/Money Market	2,579,666	2,004,639	1,742,964
Certificates of Deposit	2,838,083	1,587,951	1,337,951
US Treasuries/GovOblig	16,308,987	14,178,476	15,427,462
Bonds	3,000,005	3,000,000	-
Other/Trusts	80,551	80,301	80,051
Operating Fund	9,415,351	7,456,145	8,200,311
Cash/Money Market	2,470,790	1,803,251	1,549,376
Certificates of Deposit	588,083	337,951	337,951
US Treasuries/GovOblig	6,275,928	5,234,643	6,232,933
Trusts	80,551	80,301	80,051
Replacement Reserve Fund	13,165,160	12,165,586	9,161,356
Cash/Money Market	27,853	121,736	116,810
Certificates of Deposit	2,250,000	1,250,000	1,000,000
US Treasuries/GovOblig	7,887,302	7,793,851	8,044,546
Bonds	3,000,005	3,000,000	-
Other	-	-	-
Development Fund - non-Restricted	2,078,320	1,081,112	1,078,299
Cash/Money Market	32,433	31,375	28,563
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	2,045,887	1,049,736	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,461	148,524	148,461
Cash/Money Market	48,591	48,278	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,870	100,246	100,246
Other	-	-	-

as of 02/28/2017 Balance Mix	
295,812	Restricted OF (ASO/457)
295,812	Restricted, all funds
24,511,480	Unrestricted, all funds
24,807,292	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	2/28/2017	1/31/2017	12/31/2016	12/31/16	12/31/15	12/31/14
DJIA	20,812	19,864	19,763	19,763	17,425	17,823
Prime Rate	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$2.89	\$2.85	\$2.68	\$2.68	\$2.72	\$2.87

	2/28/2016	1/31/2016	12/31/2015
DJIA	16,517	16,466	17,425
Prime Rate	3.25%	3.25%	3.25%
	2/28/2015	1/31/2015	12/31/2014
DJIA	18,133	17,165	17,823
Prime Rate	3.25%	3.25%	3.25%
	2/28/2014	1/31/2014	12/31/2013
DJIA	16,322	15,699	16,577
Prime Rate	3.25%	3.25%	3.25%
	2/28/2013	1/31/2013	12/31/2012
DJIA	14,054	13,861	13,104
Prime Rate	3.25%	3.25%	3.25%

Prime Rate (last 7):	
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = www.eia.gov - regular

Tahoe Donner Association
Inventory Balances Report
February 2017

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Dec 31, 2016	Jan 31, 2017	Feb 28, 2017	Feb 28, 2016	Dec 31, 2016
Total, ALL	335,337	293,377	268,432	277,568	335,337
subtotal Food and Beverage accounts (F&B)	127,904	107,040	109,680	97,846	127,904
subtotal Retail Merchandise accounts	207,433	186,337	158,753	179,722	207,433
subtotal The Lodge F&B accounts	71,037	62,137	60,701	53,062	71,037
Inventory Account					
11412 Inv Retail Trout Creek	11,664	12,175	11,214	23,122	11,664
11413 Inv Retail eStore	-	-	-	1,290	-
11414 Inv Retail Member Services	19,524	20,379	20,836	18,442	19,524
11415 Inv Retail Bikeworks	8,725	8,725	8,725	7,600	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	60	64	135	-	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	79,541	64,511	49,058	49,710	79,541
11422 Inv Retail Cross Country	39,883	33,212	23,604	26,086	39,883
11423 Inv Retail Snowplay	793	184	(10)	360	793
11424 Inv Retail Golf Pro Shop	31,094	30,903	28,992	32,841	31,094
11425 Inv Retail Tennis	13,992	13,992	13,992	16,227	13,992
11426 Inv Retail Marina	408	408	408	260	408
11427 Inv Retail Equestrian	1,650	1,650	1,650	2,927	1,650
11428 Inv Retail Recreation	(0)	-	-	32	(0)
11429 Inv Retail Golf Special Order	99	136	149	824	99
11611 Inv DHS Food Meat	2,605	2,260	2,385	1,917	2,605
11612 Inv DHS Food Seafood	91	103	74	51	91
11613 Inv DHS Food Produce	486	332	656	407	486
11614 Inv DHS Food Dairy	800	902	770	513	800
11615 Inv DHS Food NABev	3,555	2,805	2,667	3,008	3,555
11616 Inv DHS Food Other	8,557	3,908	3,775	4,239	8,557
11617 Inv DHS Bev Beer	2,507	1,077	2,802	2,028	2,507
11618 Inv DHS Bev Liquor	8,059	8,260	7,545	9,299	8,059
11619 Inv DHS Bev Wine	1,084	1,064	1,112	2,056	1,084
11621 Inv Trailer Food Meat	97	77	244	319	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	159	85	-	-	159
11624 Inv Trailer Food Dairy	73	63	5	44	73
11625 Inv Trailer Food NABev	(0)	-	-	58	(0)
11626 Inv Trailer Food Other	236	389	999	316	236
11631 Inv ACAC Food Meat	1,563	575	518	432	1,563
11632 Inv ACAC Food Seafood	370	-	23	18	370
11633 Inv ACAC Food Produce	905	816	773	220	905
11634 Inv ACAC Food Dairy	651	360	482	358	651
11635 Inv ACAC Food NABev	364	382	810	490	364
11636 Inv ACAC Food Other	3,748	2,993	3,899	3,070	3,748
11637 Inv ACAC Bev Beer	1,326	829	1,912	1,705	1,326
11639 Inv ACAC Bev Wine	2,880	2,482	2,953	1,830	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Dec 31, 2016	Jan 31, 2017	Feb 28, 2017	Feb 28, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	-	-	-	-	-
11643 Inv Marina Food Produce	-	-	-	70	-
11644 Inv Marina Food Dairy	4	4	4	-	4
11645 Inv Marina Food NABev	272	272	272	100	272
11646 Inv Marina Food Other	629	629	629	567	629
11647 Inv Marina Bev Beer	(0)	-	-	-	(0)
11648 Inv Marina Bev Liquor	1,124	1,124	1,124	708	1,124
11649 Inv Marina Bev Wine	110	110	110	217	110
11661 Inv Pizza Food Meat	1,528	1,430	1,643	1,505	1,528
11663 Inv Pizza Food Produce	1,000	810	901	469	1,000
11664 Inv Pizza Food Dairy	2,732	1,991	2,023	1,603	2,732
11665 Inv Pizza Food NABev	1,173	948	1,045	997	1,173
11666 Inv Pizza Food Other	3,662	3,686	2,932	2,662	3,662
11667 Inv Pizza Bev Beer	866	986	1,102	836	866
11669 Inv Pizza Bev Wine	3,339	2,841	2,477	2,466	3,339
11671 Inv SMRFaB Food Meat	(0)	-	-	76	(0)
11672 Inv SMRFaB Food Seafood	(0)	-	-	-	(0)
11673 Inv SMRFaB Food Produce	0	-	-	-	0
11674 Inv SMRFaB Food Dairy	0	-	-	-	0
11675 Inv SMRFaB Food NABev	-	-	-	-	-
11676 Inv SMRFaB Food Other	260	260	260	102	260
11677 Inv SMRFaB Bev Beer	(0)	-	-	-	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	-	-	-	-	-
11681 Inv Lodge Food Meat	4,244	3,361	3,361	2,548	4,244
11682 Inv Lodge Food Seafood	3,498	678	678	880	3,498
11683 Inv Lodge Food Produce	1,688	1,427	1,427	1,487	1,688
11684 Inv Lodge Food Dairy	1,609	1,202	1,202	1,205	1,609
11685 Inv Lodge Food NABev	1,260	1,123	281	1,136	1,260
11686 Inv Lodge Food Other	7,476	6,326	6,326	6,434	7,476
11687 Inv Lodge Bev Beer	3,638	2,379	2,694	2,474	3,638
11688 Inv Lodge Bev Liquor	16,845	18,188	16,576	11,789	16,845
11689 Inv Lodge Bev Wine	30,779	27,452	28,156	25,110	30,779
11695 Inventory-Tennis Beverage	34	34	34	-	34
11696 Inventory-Tennis Food	18	18	18	26	18

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Two Months Ending February 28, 2017

		2-month YTD	12-months	12-months w/Actual FBCF										
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget								
REPLACEMENT RESERVE FUND (902)														
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%								
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%								
Operating Fund Balance Transfer - IN		-	-	-	-	- na								
INTEREST INCOME		14,665	51,000	(36,335)	85,000	34,000 67%								
SALVAGE RECEIPTS		409	30,000	(29,591)	30,000	- 0%								
INCOME TAX EXPENSE		(166)	(1,000)	834	(7,000)	(6,000) 600%								
BAD DEBT EXPENSE		-	(9,000)	9,000	(9,000)	- 0%								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(71,577)	(2,941,000)	2,869,423	(3,245,230)	(304,230) 10%								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(39,925)	(760,000)	720,075	(784,003)	(24,003) 3%								
Replacement Reserve Fund Balance		\$ 11,658,640	\$ 7,722,000	\$ 3,936,640	\$ 7,825,000	F \$ 103,000 1%								
NEW MACHINERY AND EQUIPMENT FUND (905)														
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%								
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%								
INTEREST INCOME		319	-	319	500	500 na								
INCOME TAX EXPENSE		-	-	-	-	- na								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(30,465)	(180,000)	149,535	(206,288)	(26,288) 15%								
NM&E Fund Balance		\$ 239,642	\$ 64,000	\$ 175,642	\$ 64,000	\$ 0 0%								
DEVELOPMENT FUND (903) -														
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%								
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%								
Operating Fund Balance Transfer - IN		-	-	-	-	- na								
INTEREST INCOME		1,331	2,000	(669)	8,000	6,000 300%								
SALVAGE RECEIPTS		-	-	-	-	- na								
INCOME TAX EXPENSE		(166)	(1,000)	834	(1,000)	- 0%								
BAD DEBT EXPENSE		-	(7,000)	7,000	(7,000)	- 0%								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(42,844)	(532,000)	489,156	(563,250)	(31,250) 6%								
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na								
Development Fund Balance		\$ 2,399,373	\$ 1,764,000	\$ 635,373	\$ 1,877,802	F \$ 113,802 6%								
Development Fund Balance Components:														
Combined CAPITAL FUNDS ACTIVITY - Year to Date														
EXPENDITURES FOR CAPITAL ADDITIONS	C	(144,886)	(3,653,000)	3,508,114	(4,014,768)	(361,768)								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(39,925)	(760,000)	720,075	(784,003)	(24,003)								
YTD CAPITAL FUNDS TOTAL		(184,811)	(4,413,000)	4,228,189	(4,798,771)	(385,771)								
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 50%; text-align: right;">\$ 136,529</td> </tr> <tr> <td>Net, CIP YTD Activity</td> <td style="text-align: right;">C \$ 144,886</td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td> <td style="text-align: right;">-</td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td style="text-align: right;">\$ 281,416</td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$ 136,529	Net, CIP YTD Activity	C \$ 144,886	Less Capitalized/place in service to Property Fund - PP&E	-	CIP Balance (g/l # 904-16510)	\$ 281,416
CIP beginning balance (@ 1/1/2017)	\$ 136,529													
Net, CIP YTD Activity	C \$ 144,886													
Less Capitalized/place in service to Property Fund - PP&E	-													
CIP Balance (g/l # 904-16510)	\$ 281,416													

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Two Months Ending February 28, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(527)	2015 projects, net, capital	-	527	(527)
(299,403)	2016 projects, net, capital	-	299,403	(299,403)
(1,855)	2016 projects, net, expense	-	1,855	(1,855)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
-	2017 projects, net, capital	2,941,000	2,941,000	-
(33)	2017 projects, net, expense	760,000	760,033	(33)
(4,300)	2017 accelerations, capital	-	4,300	(4,300)
(22,115)	2017 accelerations, expense	-	22,115	(22,115)
-	projects to carry-over to 2017+, capital	-	-	-
-	projects to carry-over to 2017+, expense	-	-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
34,000	Interest Income Forecast adjustment, 2017	51,000	85,000	34,000
(6,000)	Income Tax Forecast adjustment, 2017	(1,000)	(7,000)	(6,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
102,999	Total, change schedule above			
		Budget	Forecast	diff
103,000	Variance of Ending Fund Balance 2017	7,722,000	7,825,000	103,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
-	Association Master Plan (AMP)	12,000	12,000	-
-	Mailbox Consolidation & Improvements (feasibility)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
10,000	TDA Contingency	118,000	108,000	10,000
-		-	-	-
-	Carry-Over Projects (not budgeted to carry-over) and Added P	-	-	-
-		-	-	-
(16,250)	TCRC Dev Feasibility Study	-	16,250	(16,250)
(25,000)	XC Cross Country Facility (2017. trash enclosure bl	-	25,000	(25,000)
-		-	-	-
	Timing between years (approved in 2016)			
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
6,000	Interest Income Forecast adjustment, 2017	2,000	8,000	6,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
113,802	Total, change schedule above			
		Budget	Forecast	diff
113,802	Variance of Ending Fund Balance 2017	1,764,000	1,877,802	113,802

note - not all DF projects listed above, only this with flux. See next page for full DF spend report.

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund

For the Two Months Ending February 28, 2017
 201702

	YYYY Mo	2-months YTD	12-months	12-months	Forecast vs Budget
		2017	2017	2017	
		YTD Actual	Budget (B)	FORECAST	
DEVELOPMENT FUND (903) -					
<i>w/Actual FBCF</i>					
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	- na
INTEREST INCOME	1,331 ii	2,000	8,000	6,000	300%
SALVAGE RECEIPTS		-	-	-	- na
INCOME TAX EXPENSE	(166)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	-	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (42,844)	(532,000)	(563,250)	(31,250)	6%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	- na
Development Fund Balance		\$ 2,399,373	\$ 1,764,000	\$ 1,877,802 (F)	\$ 113,802 6%

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project Budget (D)	Variance Fav (Unfav)	
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL		Amount	Pctg
Total, all below		42,844	532,000	563,250		5,305,285	5,348,129	520,406	1,053,264	6,921,799	6,921,799	0	0%
Association Master Plan (AMP)	2016 C	7,179	12,000	12,000	631-010-817	21,418	28,597	4,821	-	33,418	33,418	0	0%
Mailbox Consolidation & Improvements (feasibility study)	2017 C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
FORESTRY storage feasibility study	2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	-	67,000	67,000		-	-	67,000	-	67,000	67,000	0	0%
TRAILS Glacier Way Trailhead parking improv (feasibility)	2017 C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%
TDA Capital Payroll Allocation	2017 C	30,000	180,000	180,000	731-165-251	-	30,000	150,000	-	180,000	180,000	0	0%
TDA Contingency	2017 C	-	118,000	108,000		-	-	108,000	-	108,000	108,000	0	0%
Carry-Over Projects (not budgeted to carry-over) and Added Projects:													
	C	-	-	-		-	-	-	-	-	-	0	#DIV/0!
TCRC Dev Feasibility Study	2016 C	5,500	-	16,250	631-132-823	3,750	9,250	10,750	-	20,000	20,000	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	164	-	25,000 (R)	231-110-554 timing b/w yrs	5,280,117	5,280,282	24,836	678,264	5,983,381	5,983,381	0	0%

(D) Development Fund portion
 Project Budget Includes Inflation Factor, as applc

R) preliminary figure, constuction bids forthcoming in February; subject to Board review and approval.
 B) - Budget as approved in fall and published in Budget Report
 F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital	180,000	236,300	206,288	30,012	30,465	63,845	175,822	-	
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-ADD	-	33,200	30,969	2,231	17,629	51,009	13,339	-	carry over projects
1	2017 NMEF-CAP	180,000	172,000	144,696	27,304	1,908	1,908	142,788	-	Budget 2017 projects
0	2017 NMEF-ADD	-	31,100	30,623	477	10,928	10,928	19,695	-	projects added (via contingency) in 2017

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$	Notes
651 025 775	2016 NMEF-ADD	651025775 Amenity Security Cameras	MIS	C	01	-	-	8,400	8,400	-	2,239	11,847	6,161	-	project carryover from 2016 \$18k TL
651 025 804	2016 NMEF-ADD	651025804 Audio Video Equipment for	MIS	C	01	-	-	4,600	4,600	-	2,929	25,354	1,671	-	project carryover from 2016 \$27k TL
651 210 821	2016 NMEF-ADD	651210821 Power to Yurt	Ski Area-Mtn Ops	C	01	-	-	5,700	5,700	-	192	1,539	5,508	-	project carryover from 2016 \$7k TL
651 141 830	2016 NMEF-ADD	651141830 Fat Bikes - 6	Bikeworks	C	01	-	-	4,800	4,618	182	4,618	4,618	(0)	-	project carryover from 2016 \$4.8k TL
651 132 836	2016 NMEF-ADD	651132836 ATM - Trout Creek	Trout Creek OTH	C	01	-	-	3,000	2,703	297	2,703	2,703	-	-	project carryover from 2016 \$3k TL
651 110 827	2016 NMEF-ADD	651110827 Rental Boot Shelves	Cross Country	C	01	-	-	6,700	4,948	1,752	4,948	4,948	-	-	project carryover from 2016 \$6.7k TL
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	-	2,000	2,000	-	1,908	1,908	92	-	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	-	3,000	3,000	-	-	-	3,000	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	-	10,000	10,000	-	-	-	10,000	-	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	-	20,000	20,000	-	-	-	20,000	-	-
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	-	6,000	6,000	-	-	-	6,000	-	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	-	4,000	4,000	-	-	-	4,000	-	-
751 090 223	2017 NMEF-CAP	Pickleball Nets	Tennis	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	-
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	06	10,000	-	10,000	10,000	-	-	-	10,000	-	-
751 050 240	2017 NMEF-CAP	Bullards for Electrical and Propane tanks	Forestry	C	12	8,000	-	8,000	8,000	-	-	-	8,000	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	-	10,000	10,000	-	-	-	10,000	-	-
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	-	33,000	33,000	-	-	-	33,000	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	-	8,000	8,209	(209)	8,209	8,209	-	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	-	3,100	3,100	-	2,719	2,719	381	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	-	14,000	13,314	686	-	-	13,314	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Oj	C	02	-	-	6,000	6,000	-	-	-	6,000	-	-
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	-	15,000	-	15,000	-	-	-	-	-
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	-	45,000	32,696	12,304	-	-	32,696	-	ADJUST H/I/J as new projects ADDED

2017 items being reviewed for potential 2017 spend via Contingency:
cell signal booster for Adventure Center building, ~\$12,000

Month	2017 02	Tahoe Donner Assoc 2017 Capital Spending Master Schedule							Act>Fore	:Date Last Modified :Date Last Modified				
02	< Report Month	Replacement Reserve Fund			7,825,000			3/17/17 3/17/2017						
Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
Replacement Reserve TL					3,701,000		4,029,200	4,029,234	27,872	111,502	1,066,028	3,917,738	-	
Capital					2,941,000	-	3,245,230	3,245,230	27,905	71,577	1,020,516	3,173,658	-	
Expense					760,000	-	783,970	784,003	(33)	39,925	45,512	744,080	-	
# of Projects														
by Project Yr/Fund Type														
261					25,248	-	25,248	25,248	-	-	-	25,248	-	
1	2015 RR-CAP				-		527	527	-	527	219,755	-	-	
0	2015 RR-EXP				-		-	-	-	-	-	-	-	
20	2016 RR-CAP				-		299,403	299,403	-	38,411	768,121	260,992	-	carry-over projects
3	2016 RR-EXP				-		1,855	1,855	-	1,855	7,443	-	-	carry-over projects
0	2016 RR-ACC-CAP				-		-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP				-		-	-	-	-	-	-	-	carry-over projects
172	2017 RR-CAP				2,941,000		2,941,000	2,941,000	27,905	29,179	29,179	2,911,826	-	Budget 2017 projects
62	2017 RR-EXP				760,000		760,000	760,033	(33)	38,069	38,069	721,965	-	Budget 2017 projects
1	2017 RR-ACC-CAP				-		4,300	4,300	-	3,460	3,460	840	-	2017 projects added in 2017
2	2017 RR-ACC-EXP				-		22,115	22,115	-	-	-	22,115	-	2017 projects added in 2017
by Location														
258					(25,248)		(25,248)	(25,248)	-	-	-	(25,248)	-	
9	Administration				190,380		222,816	222,816	-	27,079	45,643	195,736	-	
2	Bikeworks				30,663		30,663	30,663	-	-	-	30,662	-	
2	Campground				6,104		6,104	6,104	-	-	-	6,105	-	
0	Chalet Record Storage Building				-		-	-	-	-	-	-	-	
9	Cross Country				122,719		122,719	122,719	-	-	-	122,721	-	
0	Day Camps				-		-	-	-	-	-	-	-	
5	Equestrian Center				72,346		72,346	72,346	-	-	-	72,346	-	
0	Facilities Administration				-		-	-	-	-	-	-	-	
3	Forestry				68,172		68,172	68,172	-	-	-	68,172	-	
3	General				(330)		248,226	248,226	-	-	-	248,226	-	
17	Golf Course				358,459		358,459	358,459	-	-	-	358,458	-	
7					416,524		417,024	417,024	-	500	45,674	416,524	-	
8	Maintenance				42,668		42,668	42,668	-	14,882	14,882	27,787	-	
14	Marina				68,121		68,121	68,121	-	4,822	4,822	63,299	-	
43	MIS				460,780		480,635	480,669	(33)	40,321	98,634	440,349	-	
8	No.Woods Pool-Bldg.				124,144		124,144	124,144	-	-	-	124,143	-	
13	Northwoods				156,034		156,034	156,034	-	-	-	156,035	-	
0	Northwoods Pool				-		-	-	-	-	-	-	-	
5	Pizza				14,162		15,106	15,106	-	944	4,017	14,163	-	
6	Recreation				20,221		24,521	24,521	-	3,460	3,460	21,061	-	
15	Ski Area-Mtn Ops				267,941		268,106	268,106	-	164	115,890	267,940	-	
3	Ski Area Rentl-Rtl				95,640		103,623	103,623	-	7,983	85,555	95,640	-	
8	Ski Area - Lift Maintenance				114,731		116,846	116,846	-	-	-	116,845	-	
3	Ski Area - Vehicle Maintenance				19,810		19,810	19,810	-	-	-	19,810	-	
0	Ski-Ops				-		-	-	-	-	-	-	-	
0	Snowplay				-		-	-	-	-	-	-	-	
4	Tennis Complex				22,720		22,720	22,720	-	-	-	22,720	-	
8	The Lodge				57,395		60,760	60,760	-	3,365	13,727	57,395	-	
14	Trails				333,331		333,858	333,858	-	527	219,755	333,331	-	
9	Trout Creek BLDG				94,353		99,866	99,866	-	5,513	400,894	94,353	-	
34	Trout Creek POOLSPA				415,058		415,058	415,058	27,905	-	11,134	415,060	-	

Replacement Reserve TL	3,701,000	4,029,200	4,029,234	27,872	111,502	1,066,028	3,917,738	-
Capital	2,941,000	3,245,230	3,245,230	27,905	71,577	1,020,516	3,173,658	-
Expense	760,000	783,970	784,003	(33)	39,925	45,512	744,080	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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0	Trout Creek FITNESSEQ				-		-	-	-	-	-	-	-	
1	Trout Creek OTHER				-		1,941	1,941	-	1,941	1,941	-	-	
2	Vehicle/Fleet				92,119		92,119	92,119	-	-	-	92,119	-	
3	Winter Food-Beverge				11,490		11,490	11,490	-	-	-	11,490	-	

2016 & prior Carryovers in 2017 RR Expenditures Total	-	6	-	0,000 carry-over variance
2017 RR Expenditures Total, per 2017 Budget Report	3,701,000	45		

2016 RR-CAP	Carryovers from 2016 (to list next mont	General	C	01	-	6	248,556	248,556	-	-	-	248,556	-	2016 project carryover into 2017, timing
2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	6	527	527	-	527	219,755	-	-	to research, project carryover?
2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	6	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	6	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintar	Golf Complex	C	01	-	6	500	500	-	500	45,674	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	6	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	6	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	6	5,453	5,453	-	5,453	396,207	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	6	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	6	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	China	Pizza	C	01	-	6	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Glassware	Pizza	C	01	-	6	541	541	-	541	2,020	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Cell Phones	MIS	C	01	-	6	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	6	13,182	13,182	-	13,182	19,723	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	6	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	6	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	6	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Gold Mine Software	MIS	E	01	-	6	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	6	60	60	-	60	4,686	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	6	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	6	12,436	12,436	-	-	18,564	12,436	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Ski Area Rentl	C	01	-	6	7,983	7,983	-	7,983	85,555	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	6	2,961	2,961	-	2,961	8,461	-	-	2016 project carryover into 2017, timing
2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	45	7,404	7,404	-	7,382	7,382	22	-	
2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	45	7,515	7,515	-	7,500	7,500	15	-	
2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl	E	02	5,500	45	5,500	5,500	-	-	-	5,500	-	
2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02	-		2,115	2,115	-	-	-	2,115	-	
2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02	-		4,300	4,300	-	3,460	3,460	840	-	
2017 RR-ACC-EXP	Northwoods Poolside Restroom Design/	Administration	E	04	-		20,000	20,000	-	-	-	20,000	-	
2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	45	9,663	9,663	-	-	-	9,663	-	
2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	45	1,012	1,012	-	-	-	1,012	-	
2017 RR-CAP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	45	13,413	13,413	-	-	-	13,413	-	
2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	45	1,588	1,588	-	-	-	1,588	-	
2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	45	16,963	16,963	-	-	-	16,963	-	
2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	05	9,944	45	9,944	9,944	-	-	-	9,944	-	
2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	45	14,711	14,711	-	-	-	14,711	-	

Replacement Reserve TL	3,701,000	4,029,200	4,029,234	27,872	111,502	1,066,028	3,917,738	-
Capital	2,941,000	3,245,230	3,245,230	27,905	71,577	1,020,516	3,173,658	-
Expense	760,000	783,970	784,003	(33)	39,925	45,512	744,080	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover/\$s Reset in Study	Notes
2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	45	12,255	12,255	-	-	-	12,255	-	
2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	45	9,829	9,829	-	-	-	9,829	-	
2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	05	10,285	45	10,285	10,285	-	-	-	10,285	-	
2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	45	41,405	41,405	-	-	-	41,405	-	
2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	45	379,342	379,342	-	-	-	379,342	-	
2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	45	10,947	10,947	-	-	-	10,947	-	
2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	45	3,879	3,879	-	-	-	3,879	-	
2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	45	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	45	3,651	3,651	-	-	-	3,651	-	
2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	07	3,037	45	3,037	3,037	27,905	-	-	3,037	-	
2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	07	3,037	45	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	07	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Smallwares / Flatware	Pizza	C	05	2,020	45	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Awning	Pizza	C	05	2,020	45	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Salad Bar	Pizza	C	05	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	05	5,006	45	5,006	5,006	-	-	-	5,006	-	
2017 RR-CAP	Radio Equipment -5-	Administration	C	05	3,543	45	3,543	3,543	-	-	-	3,543	-	
2017 RR-CAP	Handheld Radios -4-	Administration	C	05	8,685	45	8,685	8,685	-	-	-	8,685	-	
2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	45	5,027	5,027	-	-	-	5,027	-	
2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	45	2,531	2,531	-	-	-	2,531	-	
2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	South Arena Footing	Equestrian Cent	C	05	48,590	45	48,590	48,590	-	-	-	48,590	-	
2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	45	12,149	12,149	-	-	-	12,149	-	
2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	05	5,049	45	5,049	5,049	-	-	-	5,049	-	
2017 RR-CAP	Toro 5510D - 1	Golf Course	C	05	65,677	45	65,677	65,677	-	-	-	65,677	-	
2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	05	53,477	45	53,477	53,477	-	-	-	53,477	-	
2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	05	13,666	45	13,666	13,666	-	-	-	13,666	-	
2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	05	15,770	45	15,770	15,770	-	-	-	15,770	-	
2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	05	3,281	45	3,281	3,281	-	-	-	3,281	-	
2017 RR-CAP	Spreader Lely	Golf Course	C	05	6,782	45	6,782	6,782	-	-	-	6,782	-	
2017 RR-CAP	Turfco Metermatic	Golf Course	C	05	6,377	45	6,377	6,377	-	-	-	6,377	-	
2017 RR-EXP	Sod Repair	Golf Course	E	05	20,347	45	20,347	20,347	-	-	-	20,347	-	
2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	05	20,246	45	20,246	20,246	-	-	-	20,246	-	
2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	05	42,010	45	42,010	42,010	-	-	-	42,010	-	
2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	05	8,487	45	8,487	8,487	-	-	-	8,487	-	
2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	05	15,668	45	15,668	15,668	-	-	-	15,668	-	
2017 RR-CAP	Irrigation Heads	Golf Course	C	05	20,618	45	20,618	20,618	-	-	-	20,618	-	
2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	05	9,313	45	9,313	9,313	-	-	-	9,313	-	
2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	45	5,136	5,136	-	-	-	5,136	-	
2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	45	25,526	25,526	-	-	-	25,526	-	
2017 RR-CAP	Carpet - Dining Room	The Lodge	C	05	9,622	45	9,622	9,622	-	-	-	9,622	-	
2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	45	7,396	7,396	-	-	-	7,396	-	
2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Ping Pong Table	Campground	C	05	2,035	45	2,035	2,035	-	-	-	2,035	-	
2017 RR-CAP	Facility Signage	Campground	C	05	4,070	45	4,070	4,070	-	-	-	4,070	-	

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Expense	760,000	783,970	784,003	(33)	39,925	45,512	744,080	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover/\$s Reset in Study	Notes
2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	45	6,049	6,049	-	-	-	6,049	-	
2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	45	8,753	8,753	-	-	-	8,753	-	
2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	45	6,822	6,822	-	-	-	6,822	-	
2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	45	13,464	13,464	-	-	-	13,464	-	
2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Boat - Rescue Motor	Marina	C	06	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	06	5,061	45	5,061	5,061	-	-	-	5,061	-	
2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	06	2,610	45	2,610	2,610	-	-	-	2,610	-	
2017 RR-CAP	Boat - Rescue - Hull	Marina	C	06	4,568	45	4,568	4,568	-	-	-	4,568	-	
2017 RR-CAP	Windsurfer Rigs	Marina	C	06	2,072	45	2,072	2,072	-	4,822	4,822	(2,750)	-	see next row, reclass required
2017 RR-CAP	Windsurfer (2)	Marina	C	06	3,079	45	3,079	3,079	-	-	-	3,079	-	
2017 RR-EXP	Furniture beach - repair	Marina	E	06	6,532	45	6,532	6,532	-	-	-	6,532	-	
2017 RR-EXP	Deck-Pavers Repair	Northwoods	E	06	5,642	45	5,642	5,642	-	-	-	5,642	-	
2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	06	6,629	45	6,629	6,629	-	-	-	6,629	-	
2017 RR-EXP	Bocce Courts Repair	Recreation	E	06	3,032	45	3,032	3,032	-	-	-	3,032	-	
2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	06	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	45	3,529	3,529	-	-	-	3,529	-	
2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	06	33,072	45	33,072	33,072	-	-	-	33,072	-	
2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	45	31,435	31,435	-	-	-	31,435	-	
2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	45	25,497	25,497	-	-	-	25,497	-	
2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	45	6,312	6,312	-	-	-	6,312	-	
2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	45	4,252	4,252	-	-	-	4,252	-	
2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	45	2,033	2,033	-	-	-	2,033	-	
2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	07	3,391	45	3,391	3,391	-	-	-	3,391	-	
2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	07	6,074	45	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	45	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	45	3,768	3,768	-	-	-	3,768	-	
2017 RR-CAP	Skidsteer - Sweeper - Replacement Brus	Maintenance	C	09	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	45	5,101	5,101	-	-	-	5,101	-	
2017 RR-EXP	Stormwater Dis. System - Containment- Maintenance	Maintenance	E	09	3,600	45	3,600	3,600	-	-	-	3,600	-	
2017 RR-EXP	Stormwater - Containment- Clean out L	Ski Area-Mtn O	E	09	5,061	45	5,061	5,061	-	-	-	5,061	-	
2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Snowmobile Skandic Wide Track - 2005	Cross Country	C	09	15,010	45	15,010	15,010	-	-	-	15,010	-	
2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	45	24,251	24,251	-	-	-	24,251	-	
2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	45	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Mastication	Forestry	E	09	59,715	45	59,715	59,715	-	-	-	59,715	-	
2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	45	2,383	2,383	-	-	-	2,383	-	
2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	45	6,126	6,126	-	-	-	6,126	-	
2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	45	40,837	40,837	-	-	-	40,837	-	
2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	45	3,267	3,267	-	-	-	3,267	-	
2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	45	10,209	10,209	-	-	-	10,209	-	
2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	45	20,419	20,419	-	-	-	20,419	-	
2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	45	5,109	5,109	-	-	-	5,109	-	

Replacement Reserve TL	3,701,000	4,029,200	4,029,234	27,872	111,502	1,066,028	3,917,738	-
Capital	2,941,000	3,245,230	3,245,230	27,905	71,577	1,020,516	3,173,658	-
Expense	760,000	783,970	784,003	(33)	39,925	45,512	744,080	-

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2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	45	8,175	8,175	-	-	-	8,175	-	
2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	45	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	10	2,044	45	2,044	2,044	-	-	-	2,044	-	
2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	10	4,087	45	4,087	4,087	-	-	-	4,087	-	
2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	10	11,360	45	11,360	11,360	-	-	-	11,360	-	
2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	10	6,034	45	6,034	6,034	-	-	-	6,034	-	
2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	10	13,539	45	13,539	13,539	-	-	-	13,539	-	
2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	10	30,782	45	30,782	30,782	-	-	-	30,782	-	
2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	45	40,492	40,492	-	-	-	40,492	-	
2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	10	51,627	45	51,627	51,627	-	-	-	51,627	-	
2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	45	2,572	2,572	-	-	-	2,572	-	
2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	45	6,275	6,275	-	-	-	6,275	-	
2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	45	42,977	42,977	-	-	-	42,977	-	
2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	07	56,762	45	56,762	56,762	-	-	-	56,762	-	
2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	07	11,886	45	11,886	11,886	-	-	-	11,886	-	
2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	07	7,592	45	7,592	7,592	-	-	-	7,592	-	
2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	07	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	07	107,809	45	107,809	107,809	-	-	-	107,809	-	
2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 -	Ski Area-Mtn O	C	07	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	07	5,269	45	5,269	5,269	-	-	-	5,269	-	
2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	07	2,031	45	2,031	2,031	-	-	-	2,031	-	
2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	07	3,899	45	3,899	3,899	-	-	-	3,899	-	
2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	45	2,838	2,838	-	-	-	2,838	-	
2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	45	23,283	23,283	-	-	-	23,283	-	
2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	45	48,590	48,590	-	-	-	48,590	-	
2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	45	4,589	4,589	-	-	-	4,589	-	
2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	45	16,197	16,197	-	-	-	16,197	-	
2017 RR-CAP	Rental Equipment	Ski Area Rentl-l	C	10	90,140	45	90,140	90,140	-	-	-	90,140	-	
2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	45	5,868	5,868	-	-	-	5,868	-	
2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	10	66,811	45	66,811	66,811	-	-	-	66,811	-	
2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	45	20,246	20,246	-	-	-	20,246	-	
2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never s	Trails	E	10	21,414	45	21,414	21,414	-	-	-	21,414	-	
2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	45	76,477	76,477	-	-	-	76,477	-	
2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	45	7,138	7,138	-	-	-	7,138	-	
2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	45	3,569	3,569	-	-	-	3,569	-	
2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	45	7,359	7,359	-	-	-	7,359	-	
2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	45	25,505	25,505	-	-	-	25,505	-	
2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sall	Trails	C	10	25,505	45	25,505	25,505	-	-	-	25,505	-	
2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	45	51,010	51,010	-	-	-	51,010	-	
2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	10	20,404	45	20,404	20,404	-	-	-	20,404	-	
2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	45	30,744	30,744	-	-	-	30,744	-	

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2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	45	5,124	5,124	-	-	-	5,124	-	
2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	45	46,117	46,117	-	-	-	46,117	-	
2017 RR-CAP	Pool Slide	No.Woods Pool	C	12	25,307	45	25,307	25,307	-	-	-	25,307	-	
2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	45	3,060	3,060	-	-	-	3,060	-	
2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	45	5,201	5,201	-	-	-	5,201	-	
2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	45	4,939	4,939	-	-	-	4,939	-	
2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	45	2,987	2,987	-	-	-	2,987	-	
2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	45	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	45	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	45	12,124	12,124	-	-	-	12,124	-	
2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	12	12,836	45	12,836	12,836	-	-	-	12,836	-	
2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	12	25,732	45	25,732	25,732	-	-	-	25,732	-	
2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	45	7,432	7,432	-	-	-	7,432	-	
2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	45	4,252	4,252	-	-	-	4,252	-	
2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	45	3,553	3,553	-	-	-	3,553	-	
2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	45	7,066	7,066	-	-	-	7,066	-	
2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	45	11,135	11,135	-	-	-	11,135	-	
2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	12	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	12	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	45	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	45	48,295	48,295	-	-	-	48,295	-	
2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	45	26,016	26,016	-	-	-	26,016	-	
2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	45	53,652	53,652	-	-	-	53,652	-	
2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	12	60,738	45	60,738	60,738	-	-	-	60,738	-	
2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	45	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	45	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	45	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	12	12,249	45	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	12	5,107	45	5,107	5,107	-	-	-	5,107	-	
2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	45	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	12	14,325	45	14,325	14,325	-	-	-	14,325	-	
2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	45	4,096	4,096	-	1,102	1,102	2,994	-	
2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	45	-	-	-	-	-	-	-	
2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	45	33,870	33,870	-	5,142	5,142	28,728	-	
2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	45	125,000	125,000	-	20,834	20,834	104,166	-	
2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	45	2,089	2,089	-	-	-	2,089	-	
2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	13	3,049	45	3,049	3,049	-	-	-	3,049	-	
2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	45	1,108	1,108	-	-	-	1,108	-	
2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	45	2,402	2,402	-	1,200	1,200	1,202	-	
2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	45	2,232	2,232	-	-	-	2,232	-	
2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	45	24,113	24,113	-	-	-	24,113	-	
2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	45	6,391	6,391	-	-	-	6,391	-	

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2017 RR-EXP	Maintenance Work Order-M- Software	MIS	E	13	2,041	45	2,041	2,041	-	1,359	1,359	682	-	
2017 RR-EXP	E-Store	MIS	E	13	6,001	45	6,001	6,001	-	1,648	1,648	4,353	-	
2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	45	7,654	7,654	-	-	-	7,654	-	
2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	45	7,018	7,018	-	-	-	7,018	-	
2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	45	1,048	1,081	(33)	1,081	1,081	-	-	
2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	45	42,887	42,887	-	5,365	5,365	37,522	-	
2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	45	13,160	13,160	-	1,477	1,477	11,682	-	
2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	45	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	45	8,324	8,324	-	-	-	8,324	-	
2017 RR-CAP	Timeclocks	MIS	C	13	81,556	45	81,556	81,556	-	-	-	81,556	-	
2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	45	1,518	1,518	-	-	-	1,518	-	
2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	13	60,738	45	60,738	60,738	-	-	-	60,738	-	
2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	45	3,074	3,074	-	-	-	3,074	-	
2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	45	5,068	5,068	-	337	337	4,731	-	
2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	45	3,318	3,318	-	-	-	3,318	-	
2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	45	2,138	2,138	-	-	-	2,138	-	
2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	45	7,637	7,637	-	1,656	1,656	5,981	-	
2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	45	20,028	20,028	-	2,017	2,017	18,011	-	
2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	45	6,110	6,110	-	-	-	6,110	-	
2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	45	7,128	7,128	-	-	-	7,128	-	
2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	45	2,408	2,408	-	-	-	2,408	-	
2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	13	12,564	45	12,564	12,564	-	-	-	12,564	-	
2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	45	6,222	6,222	-	-	-	6,222	-	
2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	45	25,461	25,461	-	3,323	3,323	22,139	-	
2017 RR-EXP	Kronos User License	MIS	E	13	2,240	45	2,240	2,240	-	-	-	2,240	-	
2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	45	1,665	1,665	-	-	-	1,665	-	
2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	45	1,581	1,581	-	-	-	1,581	-	
2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	45	11,243	11,243	-	-	-	11,243	-	
2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	45	8,209	8,209	-	-	-	8,209	-	
2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	45	20,267	20,267	-	-	-	20,267	-	
2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	45	37,697	37,697	-	207	207	37,490	-	
2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	45	1,542	1,542	-	795	795	747	-	
2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	13	35,348	45	35,348	35,348	-	-	-	35,348	-	
2017 RR-EXP	Appliance - Walk-in Refrigeration Repa	The Lodge	E	13	2,020	45	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Remote Condenser	The Lodge	C	13	3,260	45	3,260	3,260	-	-	-	3,260	-	
2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	45	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	45	5,906	5,906	-	-	-	5,906	-	
2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	45	(10,883)	(10,883)	-	-	-	(10,883)	-	estimated project deferrals/timing impacts
2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	45	10,553	10,553	-	-	-	10,553	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Two Months Ending February 28, 2017
 Operating Fund Consolidated

<u>February 2017</u>							<u>Year-to-Date February 2017</u>										
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget		
			Variance	Var	Variance	Var					Variance	Var					
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$		
-1,631,315	-1,418,390	-1,552,639	-212,925	-15%	-78,676	-5%	T O C	-3,329,542	-2,892,844	-3,173,367	-436,698	-15%	-156,176	-5%	-17,311,000		
			-23.2%	-25.7%	03.7%	03.2%	REV to TOC (CRR%)	-105.4%	-84.9%	-108.3%	-20.5%	-24.2%	02.9%	02.7%	-63.5%		
137,000	137,000	346,000	0	0%	-209,000	-60%	Assessment Revenue, Operatin	438,000	438,000	862,000	0	0%	-424,000	-49%	6,311,000		
358,472	0	614,758	358,472	0%	-256,286	-42%	NOR AFTER Assessment Reven	616,901	0	1,125,773	616,901	0%	-508,873	-45%	0		