



Tahoe Donner Association

Finance Reports

July 2017

Table of Contents

Page#	
F-1	Finance Memorandum - Operating Fund Results
F-2	Charts - Revenue, Expense and NOR
F-3	Historical Results for Month and Visitation Report
F-4	Op Fund - Variance Reports - MTH vs Budget, YTD vs Budget
F-5	Operating Fund P&L Summary - Month
F-6	Operating Fund P&L Summary - Year to Date
F-7	Operating Fund P&L Summary by Dept, for the following periods: Month, Year to Date, Summer Season To Date, and Winter Season to Date (Nov'16 to Apr'17)
F-8	Financial Performance per Owner - Year to Date
F-9	Hourly Payroll - Hours, FTEs, and Overtime Reports
F-10	Statement of Financial Position - Consolidated
F-11	Statement of Financial Position - by Fund
F-12	Cash and Investments Summary Report
F-13	Inventory Balances Report
F-14	Capital Funds Summary Report
F-15	Operating Fund Consolidated P&L Detail - Month and YTD

MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: August 25, 2017
Re: **July 2017 Financial Results, Operating Fund**



Month - July

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$78,000) which was favorable to budget by \$18,000/19%. Month's operating revenues of \$1,971,000 were \$119,000/6% favorable to budget and total expenses of \$2,049,000 were \$101,000/5% unfavorable to budget. Compared to last year same month, revenues are up \$123,000/7% and NOR is unfavorable \$92,000/654%.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,192,000) which is favorable to budget by \$1,076,000/33%. YTD operating revenues of \$9,003,000 are \$1,994,000/28% favorable to budget and total expenses of \$11,195,000 are \$918,000/9% unfavorable to budget. Compared to last year to date, revenues are up \$644,000/8%, expenses are up unfavorably \$719,000/7% and resulting NOR is unfavorable \$75,000/4%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLK holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,121,000 were favorable \$1,223,000/64% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,166,000 were unfavorable \$642k/42% to budget and unfavorable \$194k/10% to prior year. YTD NOR of \$955,000 is favorable \$581k/155% to budget and favorable \$175k/22% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$302,000 is favorable \$223k/283% to budget and favorable \$105k/54% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$1,330,000 were favorable \$141k/12% to budget and favorable \$22k/2% to prior year. YTD NOR loss of (\$152,000) is favorable \$17k/10% to budget and unfavorable \$79k/106% to prior year. YTD cogs of 33% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of \$278,000 are favorable \$2k/1% to budget and unfavorable \$43k/13% to prior year. YTD NOR loss of (\$66,000) is unfavorable \$19k/40% to budget and unfavorable \$62k/1575% to prior year. YTD cogs of 35% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of \$280,000 are favorable \$138k/97% to budget and favorable \$54k/24% to prior year. YTD total expenses of \$325,000 are unfavorable \$150k/86% to budget and unfavorable \$84k/35% to prior year. YTD NOR loss of (\$45,000) is unfavorable \$13k to budget and unfavorable \$29k to prior year. YTD cogs of 33% compares to budget 33% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- 7/31/2017 – **2017/2018** – sold 4,168, revenues of \$1,005,000, (vs py; volume up 2%, revenue up 1%)
- 7/31/2016 – 2016/2017 – sold 4,102, revenues of \$990,000

- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 7/31/xx:

7/31/17 - 2017 - 53 or 0.8% of units
7/31/16 - 2016 - 61 or 0.9% of units
7/31/15 - 2015 - 61 or 0.9% of units
7/31/14 - 2014 - 67 or 1.0% of units

as of 6/30/xx:

6/30/17 - 2017 - 64 or 1.0% of units
6/30/16 - 2016 - 73 or 1.1% of units
6/30/15 - 2015 - 68 or 1.1% of units
6/30/14 - 2014 - 82 or 1.3% of units

as of 5/31/xx:

5/31/17 - 2017 - 80 or 1.2% of units
5/31/16 - 2016 - 87 or 1.3% of units
5/31/15 - 2015 - 85 or 1.3% of units
5/31/14 - 2014 - 93 or 1.4% of units

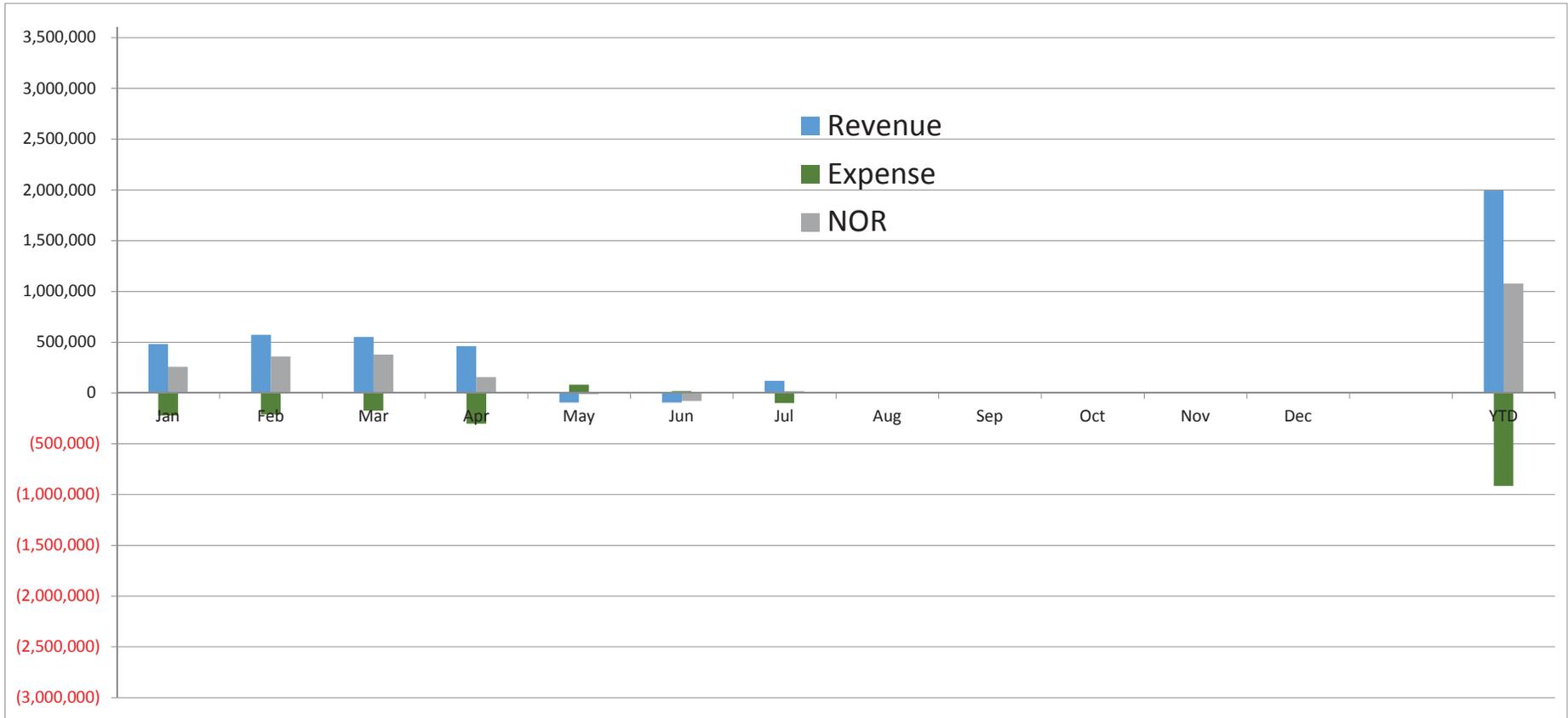
as of 4/30/xx:

4/30/17 - 2017 - 116 or 4% of units
4/30/16 - 2016 - 112 or 3% of units
4/30/15 - 2015 - 109 or 3% of units
4/30/14 - 2014 - 114 or 3% of units

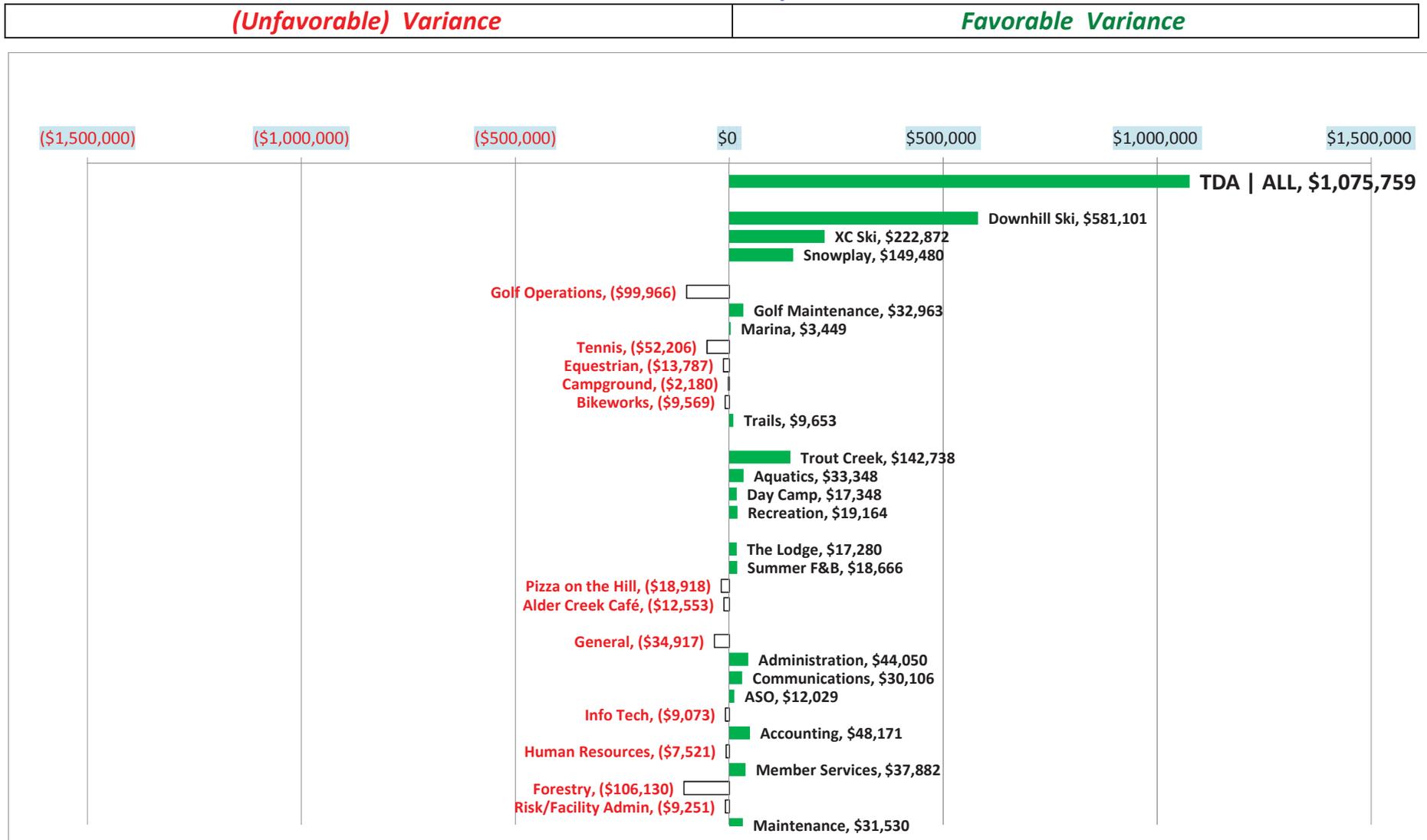
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the seven months ending July 2017

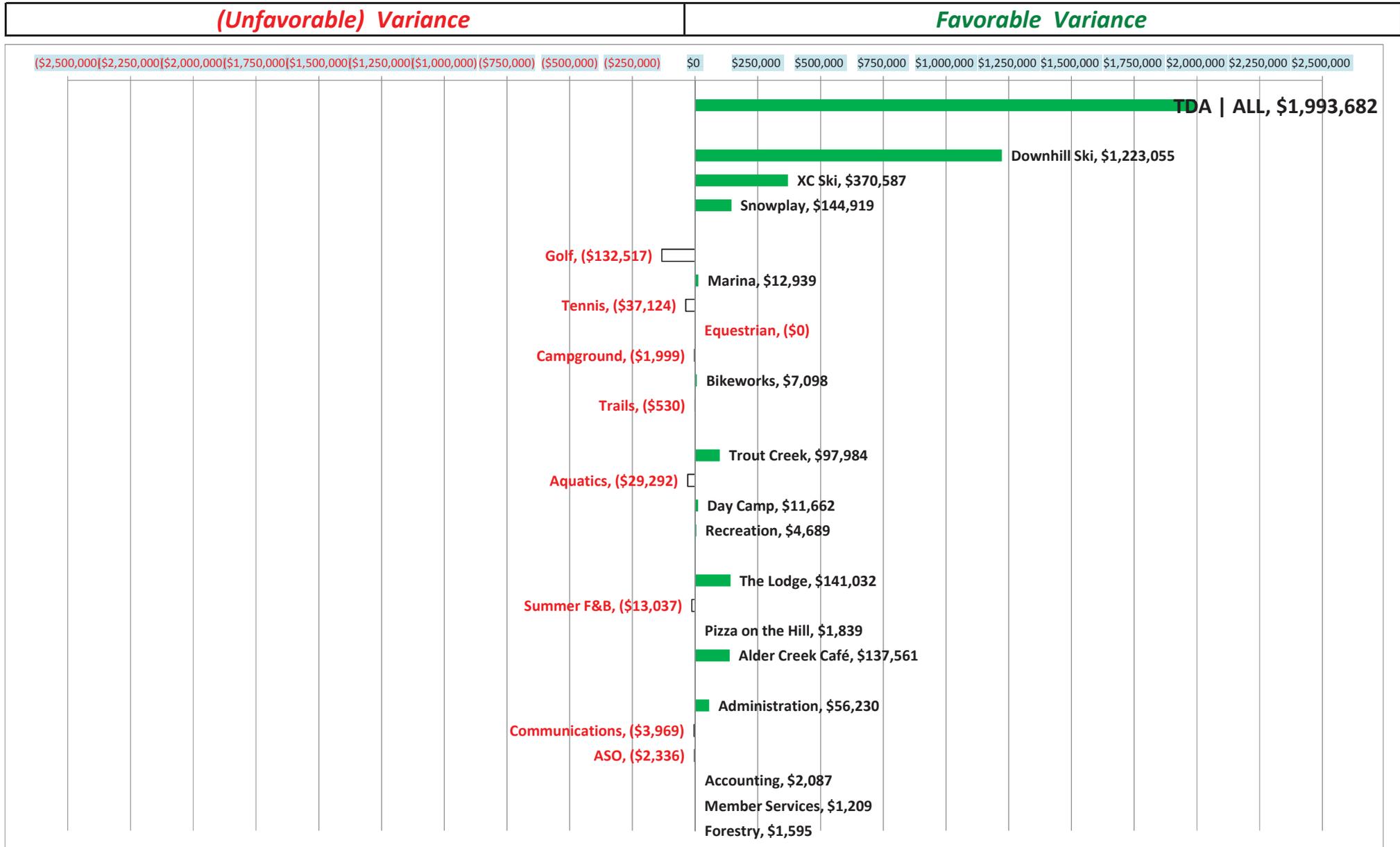
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	0	0	0	0	0	1,993,682
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,806)	0	0	0	0	0	(917,923)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,971	0	0	0	0	0	1,075,759



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date July 2017



Tahoe Donner Association Operating Revenue Variances Report Year to Date July 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date July 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ 17,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,075,759
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(17,952)	(5,516)	-	-	-	-	-	581,101
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(7,418)	(4,592)	-	-	-	-	-	222,872
Snowplay	29,066	42,072	44,923	34,608	(673)	(667)	150	-	-	-	-	-	149,480
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(58,822)	(26,197)	-	-	-	-	-	(99,966)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	-	-	-	-	-	32,963
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(5,690)	25,782	-	-	-	-	-	3,449
Tennis	(310)	109	(23)	(49,104)	(816)	(1,335)	(726)	-	-	-	-	-	(52,206)
Equestrian	(1,221)	(356)	(665)	(572)	(227)	(10,140)	(605)	-	-	-	-	-	(13,787)
Campground	(137)	71	(338)	(400)	167	(2,056)	513	-	-	-	-	-	(2,180)
Bikeworks	(2,536)	-	-	-	(1,306)	(2,201)	(3,527)	-	-	-	-	-	(9,569)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	-	-	-	-	-	9,653
Trout Creek	5,238	8,132	10,343	89,847	5,322	4,642	19,215	-	-	-	-	-	142,738
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	-	-	-	-	-	33,348
Day Camp	(249)	44	59	235	1,220	15,578	461	-	-	-	-	-	17,348
Recreation	2,518	3,681	6,086	780	4,256	(2,331)	4,173	-	-	-	-	-	19,164
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	-	-	-	-	-	17,280
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	-	-	-	-	-	18,666
Pizza on the Hill	3,069	7,148	3,965	(8,676)	1,299	(15,162)	(10,562)	-	-	-	-	-	(18,918)
Alder Creek Café	(11,320)	(6,815)	2,424	8,257	(4,102)	(5,155)	4,158	-	-	-	-	-	(12,553)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	-	-	-	-	-	(34,917)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	-	-	-	-	-	44,050
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	-	-	-	-	-	30,106
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	-	-	-	-	-	12,029
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	-	-	-	-	-	(9,073)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	-	-	-	-	-	48,171
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	-	-	-	-	-	(7,521)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	-	-	-	-	-	37,882
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	-	-	-	-	-	(106,130)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	-	-	-	-	-	(9,251)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	-	-	-	-	-	31,530

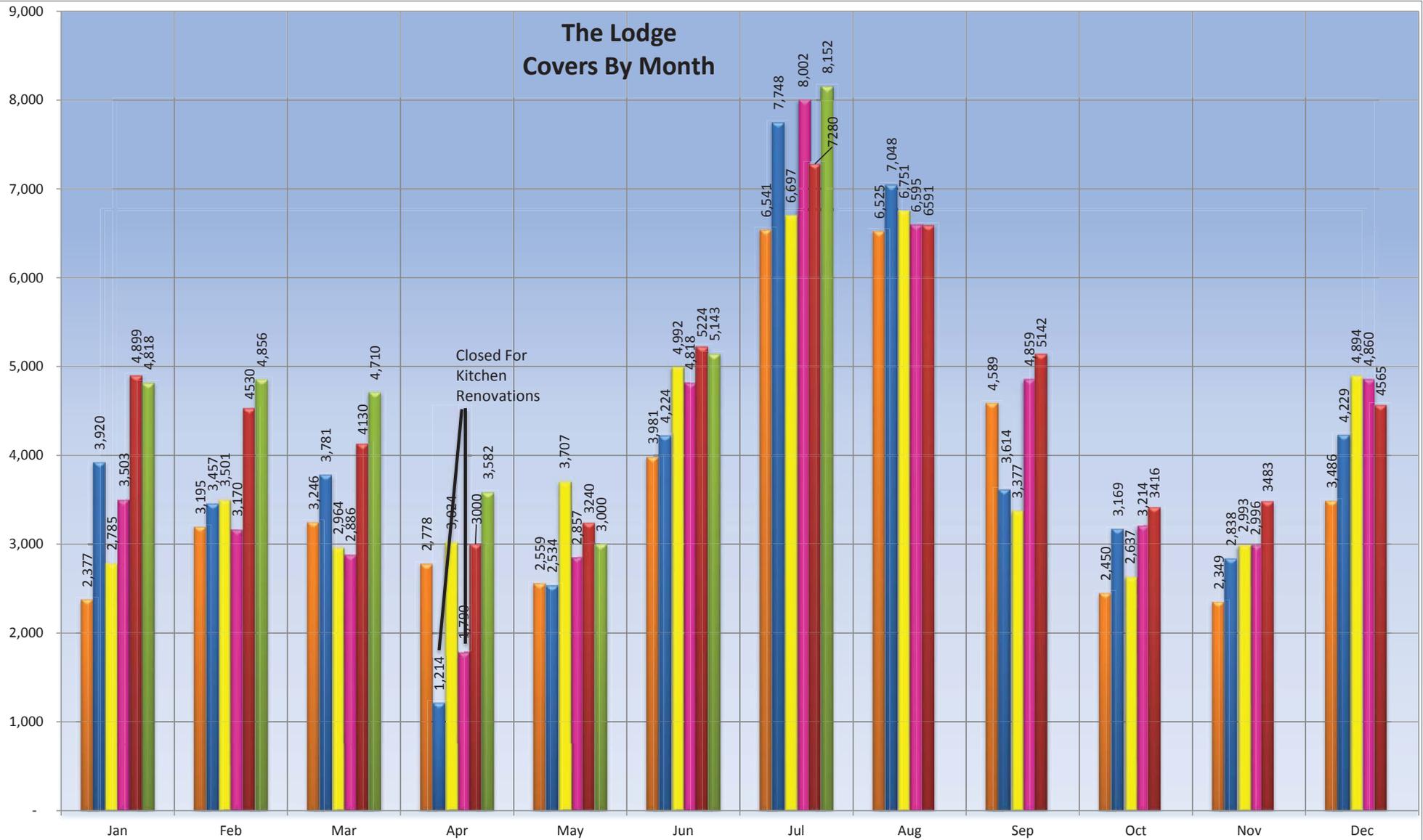
Tahoe Donner Association Operating Revenue Variances Report

Year to Date July 2017

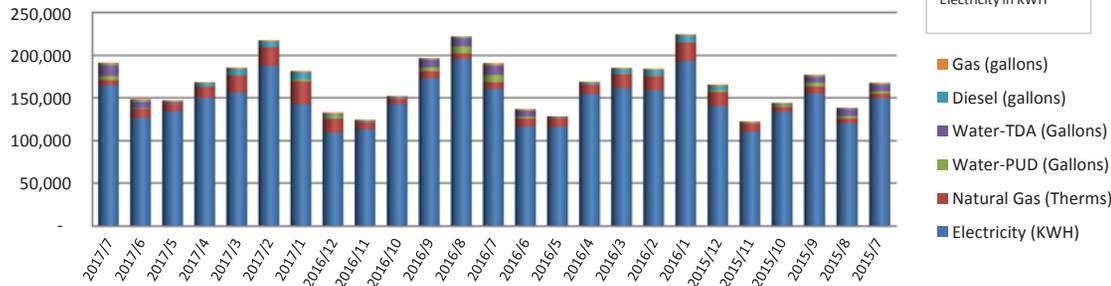
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ 118,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,993,682
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	-	-	-	-	-	1,223,055
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	-	-	-	-	-	(132,517)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	-	-	-	-	-	12,939
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	-	-	-	-	-	(37,124)
Equestrian	320	-	-	-	64	(4,959)	4,575	-	-	-	-	-	(0)
Campground	-	-	-	-	-	(1,395)	(605)	-	-	-	-	-	(1,999)
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	-	-	-	-	-	7,098
Trails	-	-	-	-	-	(220)	(310)	-	-	-	-	-	(530)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	-	-	-	-	-	97,984
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	-	-	-	-	-	(29,292)
Day Camp	-	-	15	60	105	10,415	1,067	-	-	-	-	-	11,662
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	-	-	-	-	-	4,689
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	-	-	-	-	-	141,032
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	-	-	-	-	-	(13,037)
Pizza on the Hill	7,751	12,425	6,142	(2,360)	4,039	(27,346)	1,188	-	-	-	-	-	1,839
Alder Creek Café	16,641	22,528	23,024	36,721	5,191	10,375	23,082	-	-	-	-	-	137,561
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	-	-	-	-	-	56,230
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	-	-	-	-	-	(3,969)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	-	-	-	-	-	(2,336)
Accounting	401	354	296	171	91	221	554	-	-	-	-	-	2,087
Member Services	(339)	(556)	(353)	(276)	989	859	885	-	-	-	-	-	1,209
Forestry	-	-	-	-	1,645	(350)	300	-	-	-	-	-	1,595

The Lodge Covers By Month



Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

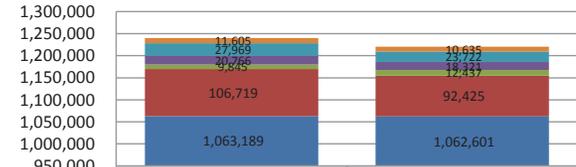
2017 07

▲ ▲

▼ ▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.68 8% 1%	\$2.88 22% 17%	\$2.21 40% -20%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD



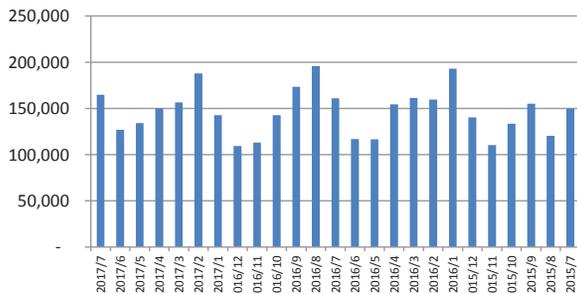
Gasoline (gallons)	11,605	10,635
Diesel (gallons)	27,969	23,722
Water-TDA (Gallons)	20,766	18,321
Water-PUD (Gallons)	9,845	12,437
Natural Gas (Therms)	106,719	92,425
Electricity (KWH)	1,063,189	1,062,601

Data Available thru (yyyy/mm) - 2017/07

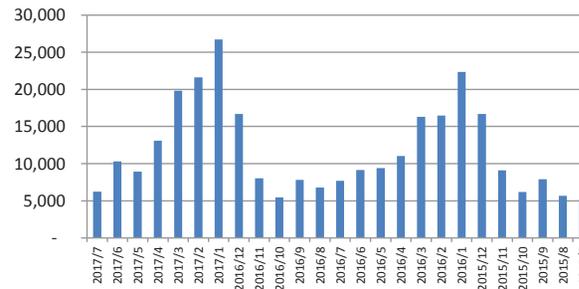
This Report is volumes not dollars

Note the scale varies with each Chart presented.

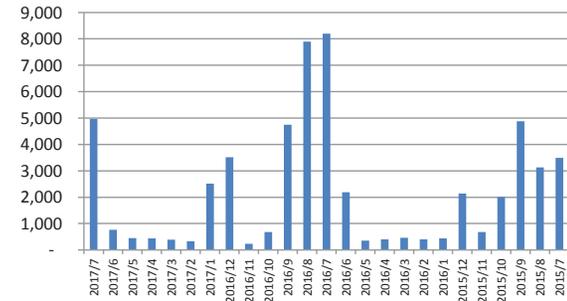
Electricity (KWH)



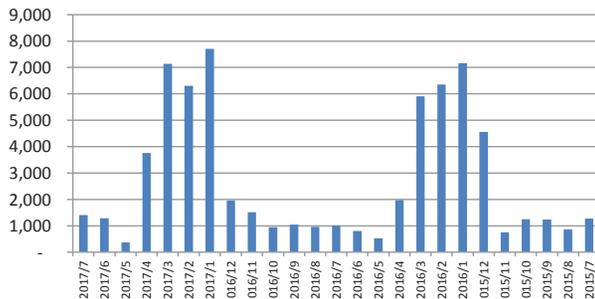
Natural Gas (Therms)



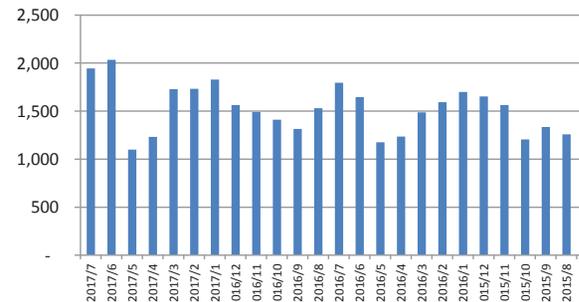
Water-PUD (000 Gallons)



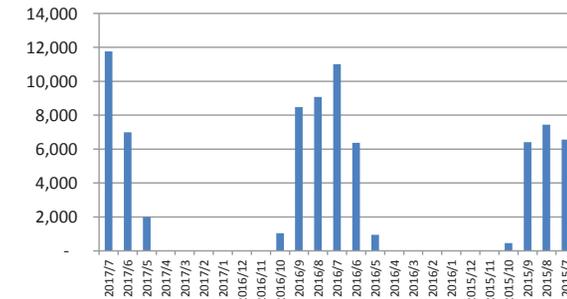
Diesel (gallons)



Gasoline (gallons)

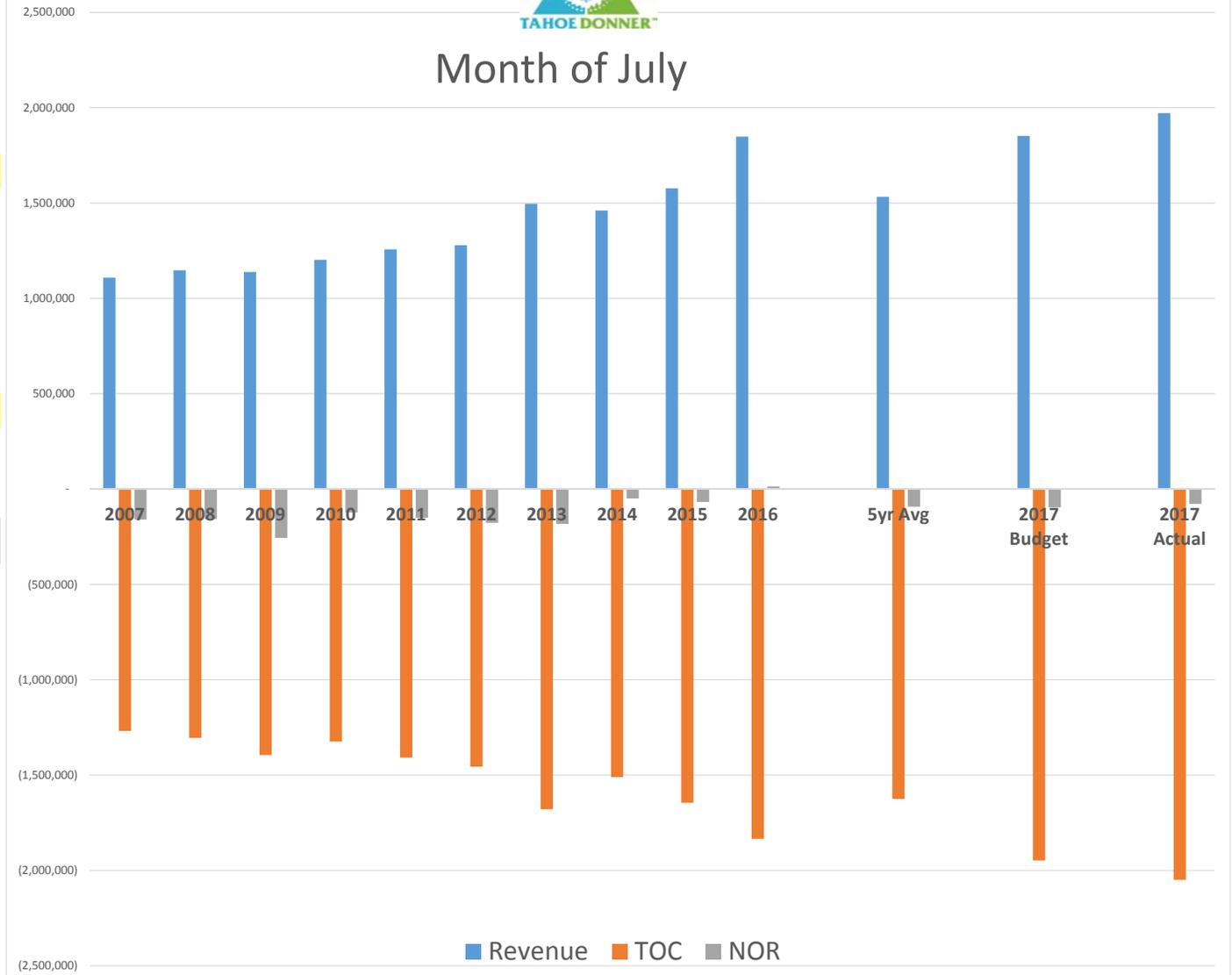


Water-TDA (000 Gallons)





Month of July



	Revenue	TOC	NOR
2007	1,108,584	(1,268,503)	(159,918)
2008	1,147,585	(1,304,396)	(156,812)
2009	1,138,164	(1,394,178)	(256,014)
2010	1,202,003	(1,324,144)	(122,142)
2011	1,257,456	(1,407,522)	(150,065)
2012	1,278,533	(1,454,774)	(176,242)
2013	1,496,134	(1,678,623)	(182,488)
2014	1,460,553	(1,509,971)	(49,418)
2015	1,577,601	(1,645,002)	(67,400)
2016	1,848,599	(1,834,505)	14,093
5yr Avg	1,532,284	(1,624,575)	(92,291)
2017 Budget	1,852,423	(1,948,423)	(96,000)
2017 Actual	1,971,200	(2,049,214)	(78,014)
Var to Bdg	118,777 6%	(100,791) -5%	17,986 19%
Var to PY	122,601 7%	(214,709) -12%	(92,108) 654%

PY Records
New Record(s) *if applicable*

**Tahoe Donner Association
Visitation Report
for the month of July 2017**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
54,081	46,750	50,820	7,331	16%	3,261	6%	Private Amenities	127,123	129,500	130,286	(2,377)	-2%	(3,163)	-2%	176,740
25,279	22,120	25,508	3,159	14%	(229)	-1%	Trout Creek Rec Ctr	84,394	89,250	91,456	(4,856)	-5%	(7,062)	-8%	129,490
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
19,849	16,300	16,926	3,549	22%	2,923	17%	Beach Club Marina	28,308	26,200	24,829	2,108	8%	3,479	14%	29,500
5,763	5,200	5,786	563	11%	(23)	0%	Tennis Center	10,421	10,300	10,761	121	1%	(340)	-3%	14,000
3,190	3,130	2,600	60	2%	590	23%	Day Camps	4,000	3,750	3,240	250	7%	760	23%	3,750
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
32,482	30,308	33,949	2,174	7%	(1,467)	-4%	Public Amenities	152,453	126,328	164,433	26,125	21%	(11,980)	-7%	177,418
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
5,041	5,300	5,333	(259)	-5%	(292)	-5%	Golf Rounds	7,312	10,300	10,011	(2,988)	-29%	(2,699)	-27%	14,900
699	600	711	99	17%	(12)	-2%	Campground Campers	964	900	1,084	64	7%	(120)	-11%	1,050
1,758	1,943	1,741	(185)	-10%	17	1%	Equestrian Visitors	2,533	2,498	2,399	35	1%	134	6%	3,093
732	1,100	996	(368)	-33%	(264)	-27%	Bikeworks Rentals	909	1,600	1,448	(691)	-43%	(539)	-37%	1,970
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
8,152	6,790	8,351	1,362	20%	(199)	-2%	The Lodge Covers	34,261	27,210	35,080	7,051	26%	(819)	-2%	41,110
6,935	6,605	6,588	330	5%	347	5%	Summer Food and Bev	9,277	10,520	9,879	(1,243)	-12%	(602)	-6%	14,505
9,165	7,970	10,229	1,195	15%	(1,064)	-10%	Pizza on the Hill Covers	19,080	21,500	26,284	(2,420)	-11%	(7,204)	-27%	31,790
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
86,563	77,058	84,769	9,505	12%	1,794	2%	Amenities Total	279,576	255,828	294,719	23,748	9%	(15,143)	-5%	354,158
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of July 2017
variances presented as | Favorable -Unfavorable

8/18/2017

Revenue \$ 1,971,200 | 118,800 / 6% to Budget
| 122,600 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	38,700	15%	Marina. Timing of 4th of July led to longer holiday weekend resulting in an increase in visits.
r2	38,200	13%	The Lodge. Increase in banquets revenue up \$20k to budget.
r3	-23,900	-7%	Golf. Lack of momentum due to delayed start to season.
r4	23,100	79%	Alder Creek Café. Good business levels and banquet events.
r5	-22,100	-33%	Aquatics. Usage is down 26% to budget and 16% to PY.
r6	8,900	10%	Summer F&B. Good volume despite golf vol decline, pool service up 13% to py.
r7	8,700	6%	Recreation. Concert sales \$4,000/3% over budget (down 11k to/7% to py)
r8	8,700	50%	Architectural Standards Office. Volume of permits up significantly due to delayed start of construction due to snow.
r9	8,500	6%	Trout Creek. Budget spread soft in July. Up \$1200/1% to py July. ASO YTD revenue is off 2% to Budget.
r10	30,000	-	all other variances, net
tl	118,800	6%	

Expense \$ 2,049,200 | -100,800 / -5% to Budget
| -214,700 / -12% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-28,000	-20%	Forestry. Delayed start to forestry work due to snow conditions , timing between months
e2	-22,100	-8%	The Lodge. Increased revenue increases cost of goods sold and payroll to service
e3	-18,900	-28%	Alder Creek Café. Increased revenue increases cost of goods sold and payroll to service.
e4	17,800	29%	Aquatics. Decrease in visitation decreases payroll to service. Payroll down 35% to budget.
e5	-17,100	-71%	Human Resources. Recruitment services costs for open positions.
e6	-15,900	-8%	Golf. Timing of Repair and Maintenance, \$12k over budget (fertilizer and snowcat maintenance).
e7	14,900	23%	Accounting. Unfilled positions resulting in decreased payroll.
e8	-12,900	13%	Marina. Increased revenue increases payroll to service.
e9	-11,800	-13%	Pizza. Increase in revenue (8% over budget), increases cost of goods sold and payroll.
e10	-6,800	-	all other variances, net (primarily timing variances between months)
tl	-100,800	-5%	

(100,800) Expense Variances to BDG co-wide recap

-21,100	-9%	Cogs
-42,100	-4%	Payroll Direct
28,600	-5%	Payroll Burden
-66,200	-13%	Expenses

(214,700) Expense Variances to Prior Year, co-wide

-12,200	-5%	Cogs
-90,200	-10%	Payroll Direct
-11,700	-5%	Payroll Burden
-100,600	-21%	Expenses

NOR \$ (78,000) | 18,000 / 19% to Budget
| -92,100 / -654% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date July 2017 { 7 of 12 months }

variances presented as | Favorable -Unfavorable

8/18/2017

Revenue \$ 9,002,800 | 1,993,700 / 28% to Budget
| 644,000 / 8% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,223,100	64%	Downhill Ski. Strong season and excellent peak period business levels. Up \$369,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r4	141,000	12%	The Lodge. Benefiting from the above, down \$22,000/2% to pytd. Banquets down \$25k/13% to pytd due primarily to timing b/w months.
r5	137,600	97%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$31,000/14% to pytd.
r6	-132,500	-23%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season.
r7	98,000	19%	Trout Creek. \$65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by passholders.
r8	56,200	40%	Administration. Delinquency Fees \$31k over budget and \$20k/39% over py. Interest income up \$25k, misc other minor off variances.
r9	-37,100	-26%	Tennis. \$49k unfavorable due to recreation fee allocation impact due to lower visitations in 16/17 cycle.
r10	-8,100	-	all other variances, net
tl	1,993,700	28%	

Expense \$ 11,195,100 | -917,900 / -9% to Budget
| -719,200 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-642,000	-42%	Downhill Ski. Increased costs with increased volume. Up \$195,000/10% to pytd with revenue up \$369k/13% pytd.
e2	-150,100	-86%	Alder Creek Café. Good business levels and banquet events.
e3	-147,700	-32%	Cross Country. Record Revenues & increased operating expenses. Up \$68,000/14% to pytd.
e4	-123,800	-9%	The Lodge. Increased costs with increased volume/revenues. Up \$77k/8% to pytd with sales down 2% (\$57k payroll, min wage/other) Cogs at 33.8% compares unfavorably to 31.6% pytd.
e5	-107,700	-24%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. To reverse and charge reserves at YE. Timing remaining variance
e6	65,500	9%	Golf. Savings due primarily to delayed opening.
e7	62,600	30%	Aquatics. Savings due to timing of program starts delayed summer, remainder of saving due primarily to lower utility costs than budgeted.
e8	46,100	10%	Accounting. Unfilled positions. Payroll down \$44k/11% to budget.
e9	44,800	8%	Trout Creek. Payroll savings of \$41k/11% of budget.
e10	34,400	0%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	-917,900	-9%	

(917,900) Expense Variances to BDG co-wide recap

-217,600	-27%	Cogs
-441,300	-9%	Payroll Direct
119,800	-2%	Payroll Burden
-378,800	-14%	Expenses

(719,200) Expense Variances to Prior Year, co-wide

-65,200	-7%	Cogs
-315,600	-6%	Payroll Direct
-38,100	-2%	Payroll Burden
-300,300	-11%	Expenses

NOR \$ (2,192,200) | 1,075,800 / 33% to Budget
| -75,200 / -4% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of July 2017



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,971,200	\$ 1,852,423	\$ 1,848,599	\$ 118,777	6%	\$ 122,601	7%	Revenue	\$ 1,904,103	\$ 98,980	5%	\$ 106,423	6%	\$ 67,097	\$ 19,797	42%	\$ 16,178	32%
166,000	166,000	166,000	-	0%	-	0%	Recreation Fee	166,000	-	0%	-	0%	-	-	0%	-	0%
582,956	573,660	598,680	9,296	2%	(15,724)	-3%	Access & Use Fees	582,956	9,296	2%	(15,724)	-3%	-	-	0%	-	0%
668,285	580,063	625,831	88,222	15%	42,455	7%	Food and Beverage	668,285	88,022	15%	42,455	7%	-	200	-100%	-	0%
89,597	71,800	79,109	17,797	25%	10,488	13%	Retail Product	85,816	17,016	25%	12,521	17%	3,781	781	26%	(2,033)	-35%
382,571	399,300	321,296	(16,729)	-4%	61,275	19%	Lessons & Rentals	382,571	(16,729)	-4%	61,275	19%	-	-	0%	-	0%
81,791	61,600	57,684	20,191	33%	24,107	42%	Other	18,475	1,375	8%	5,896	47%	63,315	18,815	42%	18,211	40%
(244,985)	(223,850)	(232,766)	(21,135)	-9%	(12,219)	-5%	Cost of Goods Sold	(244,985)	(21,135)	-9%	(12,219)	-5%	-	-	0%	-	0%
(981,165)	(939,040)	(891,005)	(42,125)	-4%	(90,159)	-10%	Payroll Direct	(689,745)	(47,814)	-7%	(74,299)	-12%	(291,419)	5,690	2%	(15,860)	-6%
(247,690)	(276,274)	(235,955)	28,584	10%	(11,735)	-5%	Payroll Burden	(174,944)	11,242	6%	(8,102)	-5%	(72,747)	17,341	19%	(3,634)	-5%
(1,228,855)	(1,215,314)	(1,126,960)	(13,541)	-1%	(101,895)	-9%	Payroll Total	(864,689)	(36,572)	-4%	(82,401)	-11%	(364,166)	23,031	6%	(19,494)	-6%
(575,390)	(509,259)	(474,779)	(66,131)	-13%	(100,611)	-21%	Expenses	(337,806)	(35,047)	-12%	(16,760)	-5%	(237,584)	(31,084)	-15%	(83,851)	-55%
(43,905)	(27,133)	(14,284)	(16,772)	-62%	(29,621)	-207%	Personnel Costs	(12,910)	2,143	14%	(5,219)	-68%	(30,995)	(18,915)	-157%	(24,402)	-370%
(85,641)	(82,885)	(88,591)	(2,756)	-3%	2,951	3%	Utilities	(64,126)	(1,391)	-2%	8,473	12%	(21,515)	(1,365)	-7%	(5,522)	-35%
(9,344)	(11,000)	(6,853)	1,656	15%	(2,491)	-36%	Fuel Costs	(5,441)	(961)	-21%	(1,638)	-43%	(3,903)	2,617	40%	(853)	-28%
(234,533)	(233,115)	(207,932)	(1,418)	-1%	(26,601)	-13%	Supplies	(140,501)	(904)	-1%	17,672	11%	(94,031)	(513)	-1%	(44,273)	-89%
(74,522)	(45,059)	(39,294)	(29,463)	-65%	(35,228)	-90%	Repairs & Maintenance	(60,689)	(30,809)	-103%	(33,537)	-124%	(13,834)	1,345	9%	(1,691)	-14%
(74,046)	(74,900)	(30,000)	854	1%	(44,046)	-147%	Forestry Land Maint	-	100	100%	-	0%	(74,046)	754	1%	(44,046)	-147%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(33,187)	(31,650)	(29,928)	(1,537)	-5%	(3,259)	-11%	Credit Card Fees	(28,951)	1,649	5%	(89)	0%	(4,236)	(3,186)	-303%	(3,170)	-297%
(11,024)	(7,400)	(10,806)	(3,624)	-49%	(219)	-2%	Licenses Permits Fees	(4,331)	(2,331)	-117%	1,743	29%	(6,693)	(1,293)	-24%	(1,961)	-41%
36,759	49,233	(3,079)	(12,474)	25%	39,838	1294%	All other expenses	(7,958)	(2,544)	-47%	(3,664)	-85%	44,717	(9,930)	18%	43,503	#####
\$ (78,029)	\$ (96,000)	\$ 14,093	\$ 17,971	19%	\$ (92,123)	-654%	Net Operating Result	\$ 456,624	\$ 6,227	-1%	\$ (4,956)	-1%	\$ (534,653)	\$ 11,744	-2%	\$ (87,166)	-19%
(2,049,229)	(1,948,423)	(1,834,505)	(100,806)	-5%	(214,724)	-12%	Total Operating Costs	(1,447,479)	(92,753)	-7%	(111,379)	-8%	(601,750)	(8,053)	-1%	(103,345)	-21%
96,000	96,000	185,000	-	0%	(89,000)	-48%	Assessment Revenue					96,000	-	0%	(89,000)	-48%	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
96,000	96,000	185,000	-	0%	(89,000)	-48%	Net, Operating Fund Portion					96,000	-	0%	(89,000)	-48%	
\$ 17,971	\$ -	\$ 199,093	\$ 17,971	NA	\$ (181,123)	-91%	Net Result	\$ 456,624	\$ 6,227	1%	\$ (4,956)	-1%	\$ (438,653)	\$ 11,744	-3%	\$ (176,166)	-67%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the seven months ending July 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 9,002,818	\$ 7,009,136	\$ 8,358,824	\$ 1,993,682	28%	\$ 643,994	8%	Revenue	\$ 8,556,602	\$ 1,938,866	29%	\$ 609,181	8%	\$ 446,216	\$ 54,816	14%	\$ 34,813	8%
584,288	545,000	568,084	39,288	7%	16,204	3%	Recreation Fee	584,288	39,288	7%	16,204	3%	-	-	0%	-	0%
2,866,527	2,040,525	2,605,901	826,002	40%	260,626	10%	Access & Use Fees	2,866,527	826,002	40%	260,626	10%	-	-	0%	-	0%
2,517,267	2,058,121	2,460,913	459,146	22%	56,353	2%	Food and Beverage	2,517,267	457,946	22%	56,353	2%	-	1,200	-100%	-	0%
373,965	261,450	334,559	112,515	43%	39,406	12%	Retail Product	363,850	111,900	44%	43,006	13%	10,115	615	6%	(3,600)	-26%
2,122,190	1,637,440	1,946,400	484,750	30%	175,790	9%	Lessons & Rentals	2,122,190	484,750	30%	175,790	9%	-	-	0%	-	0%
538,582	466,600	442,967	71,982	15%	95,615	22%	Other	102,480	18,980	23%	57,201	126%	436,101	53,001	14%	38,413	10%
(1,024,044)	(806,410)	(958,799)	(217,634)	-27%	(65,245)	-7%	Cost of Goods Sold	(1,024,044)	(217,634)	-27%	(65,245)	-7%	-	-	0%	-	0%
(5,481,301)	(5,040,036)	(5,165,736)	(441,265)	-9%	(315,565)	-6%	Payroll Direct	(3,559,312)	(467,660)	-15%	(355,445)	-11%	(1,921,988)	26,396	1%	39,881	2%
(1,582,510)	(1,702,263)	(1,544,429)	119,753	7%	(38,082)	-2%	Payroll Burden	(1,078,479)	4,942	0%	(47,794)	-5%	(504,031)	114,811	19%	9,712	2%
(7,063,811)	(6,742,299)	(6,710,165)	(321,512)	-5%	(353,646)	-5%	Payroll Total	(4,637,791)	(462,718)	-11%	(403,239)	-10%	(2,426,019)	141,207	6%	49,593	2%
(3,107,205)	(2,728,427)	(2,806,900)	(378,778)	-14%	(300,305)	-11%	Expenses	(1,856,426)	(219,630)	-13%	(46,595)	-3%	(1,250,778)	(159,147)	-15%	(253,709)	-25%
(265,125)	(253,477)	(157,210)	(11,648)	-5%	(107,915)	-69%	Personnel Costs	(168,472)	3,705	2%	(84,513)	-101%	(96,653)	(15,353)	-19%	(23,402)	-32%
(530,861)	(541,595)	(527,538)	10,734	2%	(3,323)	-1%	Utilities	(378,195)	20,180	5%	838	0%	(152,665)	(9,445)	-7%	(4,161)	-3%
(114,214)	(88,810)	(83,121)	(25,404)	-29%	(31,093)	-37%	Fuel Costs	(80,873)	(24,253)	-43%	(18,075)	-29%	(33,341)	(1,151)	-4%	(13,018)	-64%
(860,371)	(710,561)	(756,912)	(149,810)	-21%	(103,459)	-14%	Supplies	(519,657)	(64,331)	-14%	44,443	8%	(340,714)	(85,479)	-33%	(147,902)	-77%
(457,691)	(332,598)	(364,846)	(125,093)	-38%	(92,845)	-25%	Repairs & Maintenance	(305,085)	(81,250)	-36%	(46,750)	-18%	(152,606)	(43,843)	-40%	(46,095)	-43%
(233,213)	(134,800)	(92,687)	(98,413)	-73%	(140,526)	-152%	Forestry Land Maint	-	1,300	100%	263	100%	(233,213)	(99,713)	-75%	(140,790)	-152%
(273,000)	(248,000)	(274,200)	(25,000)	-10%	1,200	0%	Insurance	(186,900)	(25,000)	-15%	500	0%	(86,100)	-	0%	700	1%
(145,236)	(141,050)	(134,484)	(4,186)	-3%	(10,752)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(145,236)	(4,186)	-3%	(10,752)	-8%
(187,012)	(129,780)	(175,922)	(57,232)	-44%	(11,090)	-6%	Credit Card Fees	(175,212)	(51,982)	-42%	(6,391)	-4%	(11,800)	(5,250)	-80%	(4,698)	-66%
(52,069)	(51,720)	(61,404)	(349)	-1%	9,335	15%	Licenses Permits Fees	(19,010)	2,040	10%	9,088	32%	(33,059)	(2,389)	-8%	247	1%
11,587	(96,036)	(178,576)	107,623	112%	190,163	106%	All other expenses	(23,022)	(39)	0%	54,001	70%	34,609	107,662	147%	136,162	134%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ 1,038,341	\$ 1,038,884	#####	\$ 94,101	-10%	\$ (3,230,581)	\$ 36,876	-1%	\$ (169,303)	-6%
(11,195,059)	(10,277,136)	(10,475,864)	(917,923)	-9%	(719,195)	-7%	<i>Total Operating Costs</i>	(7,518,262)	(899,983)	-14%	(515,079)	-7%	(3,676,798)	(17,941)	0%	(204,116)	-6%
9,256,000	9,256,000	9,259,000	-	0%	(3,000)	0%	Assessment Revenue						9,256,000	-	0%	(3,000)	0%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
3,268,000	3,268,000	3,913,000	-	0%	(645,000)	-16%	Net, Operating Fund Portion						3,268,000	-	0%	(645,000)	-16%
\$ 1,075,759	\$ -	\$ 1,795,960	\$ 1,075,759	NA	\$ (720,201)	-40%	Net Result	\$ 1,038,341	\$ 1,038,884	#####	\$ 94,101	-10%	\$ 37,419	\$ 36,876	6791%	\$ (814,303)	96%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of July 2017

Net Operating Results (NOR)								Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 391,869	\$ 347,356	\$ 322,200	\$ 44,513	13%	\$ 69,669	22%	Private Amenities	\$ 856,747	\$ 40,747	5%	\$ 76,486	10%	\$ (464,878)	\$ 3,766	1%	\$ (6,817)	-1%
59,082	39,867	56,081	19,215	48%	3,001	5%	Trout Creek Rec Ctr	139,352	8,452	6%	1,262	1%	(80,271)	10,762	12%	1,739	2%
370	4,762	(13,882)	(4,392)	-92%	14,253	103%	Aquatics	44,657	(22,143)	-33%	(2,347)	-5%	(44,287)	17,751	29%	16,600	27%
181,276	155,494	147,655	25,782	17%	33,621	23%	Beach Club Marina	295,666	38,666	15%	41,495	16%	(114,390)	(12,884)	-13%	(7,874)	-7%
20,385	21,111	22,219	(726)	-3%	(1,834)	-8%	Tennis Center	69,052	6,052	10%	790	1%	(48,668)	(6,779)	-16%	(2,624)	-6%
77,448	76,987	53,818	461	1%	23,630	44%	Day Camps	152,567	1,067	1%	41,444	37%	(75,119)	(606)	-1%	(17,814)	-31%
53,308	49,135	56,309	4,173	8%	(3,001)	-5%	Recreation Programs	155,452	8,652	6%	(6,158)	-4%	(102,143)	(4,478)	-5%	3,157	3%
64,755	103,041	139,381	(38,286)	-37%	(74,626)	-54%	Public Amenities	1,047,357	58,234	6%	29,937	3%	(982,602)	(96,520)	-11%	(104,562)	-12%
(52,827)	(47,311)	(54,234)	(5,516)	-12%	1,407	3%	Downhill Ski	299	299	0%	(264)	-47%	(53,126)	(5,815)	-12%	1,671	3%
(25,127)	(20,535)	(12,511)	(4,592)	-22%	(12,616)	-101%	Cross Country Ski	-	-	0%	(792)	-100%	(25,127)	(4,592)	-22%	(11,824)	-89%
(1,957)	(2,107)	(1,296)	150	7%	(661)	-51%	Snowplay	-	-	0%	-	0%	(1,957)	150	7%	(661)	-51%
89,063	128,799	131,792	(39,736)	-31%	(42,729)	-32%	Golf	301,319	(23,881)	-7%	(23,403)	-7%	(212,256)	(15,855)	-8%	(19,326)	-10%
9,905	9,392	12,579	513	5%	(2,674)	-21%	Campground	22,995	(605)	-3%	(3,513)	-13%	(13,091)	1,117	8%	839	6%
25,519	26,124	17,714	(605)	-2%	7,805	44%	Equestrian	90,775	4,575	5%	13,663	18%	(65,256)	(5,180)	-9%	(5,858)	-10%
7,239	10,766	8,118	(3,527)	-33%	(878)	-11%	Bikeworks	37,580	6,780	22%	8,991	31%	(30,340)	(10,306)	-51%	(9,869)	-48%
(27,561)	(24,520)	(14,672)	(3,041)	-12%	(12,889)	-88%	Trails	-	(310)	-100%	(20)	-100%	(27,561)	(2,731)	-11%	(12,869)	-88%
47,788	31,722	38,862	16,066	51%	8,926	23%	The Lodge	342,178	38,178	13%	40,568	13%	(294,390)	(22,112)	-8%	(31,642)	-12%
(6,452)	(14,858)	(4,554)	8,406	57%	(1,898)	-42%	Summer Food and Bev	96,628	8,928	10%	5,810	6%	(103,081)	(523)	-1%	(7,709)	-8%
(1,416)	9,146	25,720	(10,562)	-115%	(27,136)	-106%	Pizza on the Hill	103,388	1,188	1%	(19,933)	-16%	(104,804)	(11,750)	-13%	(7,203)	-7%
581	(3,577)	(8,137)	4,158	116%	8,718	107%	Alder Creek Café	52,195	23,082	79%	8,828	20%	(51,613)	(18,923)	-58%	(110)	0%
456,624	450,397	461,581	6,227	1%	(4,956)	-1%	Amenities Total	1,904,103	98,980	5%	106,423	6%	(1,447,479)	(92,753)	-7%	(111,379)	-8%
(534,653)	(546,397)	(447,487)	11,744	2%	(87,166)	-19%	HOA & Amenities Support Services	67,097	19,797	42%	16,178	32%	(601,750)	(8,053)	-1%	(103,345)	-21%
(53,683)	(60,748)	(52,557)	7,065	12%	(1,127)	-2%	General	-	-	0%	-	0%	(53,683)	7,065	12%	(1,127)	-2%
(41,123)	(52,223)	(22,149)	11,100	21%	(18,974)	-86%	Administration	16,626	7,626	85%	469	3%	(57,749)	3,474	6%	(19,443)	-51%
(30,481)	(30,526)	(48,558)	45	0%	18,077	37%	Communications	18,752	1,752	10%	3,742	25%	(49,233)	(1,707)	-4%	14,336	23%
(50,835)	(51,468)	(44,081)	633	1%	(6,754)	-15%	Information Tech	-	-	0%	-	0%	(50,835)	633	1%	(6,754)	-15%
(47,940)	(63,326)	(60,575)	15,386	24%	12,635	21%	Accounting	854	554	185%	124	17%	(48,794)	14,832	23%	12,511	20%
(40,953)	(23,886)	(22,483)	(17,067)	-71%	(18,470)	-82%	Human Resources	-	-	0%	-	0%	(40,953)	(17,067)	-71%	(18,470)	-82%
2,797	(10,450)	(12,633)	13,247	127%	15,431	122%	Architectural Standards	25,979	8,679	50%	14,574	128%	(23,182)	4,569	16%	856	4%
(20,044)	(24,732)	(13,928)	4,688	19%	(6,116)	-44%	Member Services	3,585	885	33%	(2,205)	-38%	(23,629)	3,803	14%	(3,911)	-20%
(23,883)	(21,506)	(21,257)	(2,377)	-11%	(2,626)	-12%	Risk & Facility Admin	-	-	0%	-	0%	(23,883)	(2,377)	-11%	(2,626)	-12%
(168,845)	(141,184)	(96,672)	(27,661)	-20%	(72,173)	-75%	Forestry	1,300	300	30%	(525)	-29%	(170,145)	(27,961)	-20%	(71,648)	-73%
(59,665)	(66,348)	(52,595)	6,683	10%	(7,070)	-13%	Maintenance	-	-	0%	-	0%	(59,665)	6,683	10%	(7,070)	-13%
\$ (78,029)	\$ (96,000)	\$ 14,093	\$ 17,971	19%	\$ (92,123)	-654%	Net Operating Result	\$ 1,971,200	\$ 118,777	6%	\$ 122,601	7%	\$ (2,049,229)	\$ (100,806)	-5%	\$ (214,724)	-12%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the seven months ending July 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ 309,985	\$ 146,144	\$ 196,940	\$ 163,841	112%	\$ 113,045	57%	Private Amenities	\$ 1,606,418	\$ 60,858	4%	\$ 100,377	7%	\$ (1,296,433)	\$ 102,983	7%	\$ 12,668	1%
110,835	(31,903)	12,440	142,738	447%	98,395	791%	Trout Creek Rec Ctr	611,884	97,984	19%	64,503	12%	(501,049)	44,754	8%	33,892	6%
(13,514)	(46,862)	(38,418)	33,348	71%	24,905	65%	Aquatics	133,108	(29,292)	-18%	(628)	0%	(146,621)	62,641	30%	25,533	15%
168,706	165,257	165,024	3,449	2%	3,682	2%	Beach Club Marina	404,939	12,939	3%	21,075	5%	(236,233)	(9,490)	-4%	(17,393)	-8%
(24,359)	27,847	19,058	(52,206)	-187%	(43,417)	-228%	Tennis Center	103,776	(37,124)	-26%	(30,054)	-22%	(128,135)	(15,082)	-13%	(13,364)	-12%
52,859	35,511	28,225	17,348	49%	24,634	87%	Day Camps	193,462	11,662	6%	54,414	39%	(140,603)	5,686	4%	(29,780)	-27%
15,458	(3,706)	10,612	19,164	517%	4,846	46%	Recreation Programs	159,249	4,689	3%	(8,933)	-5%	(143,791)	14,475	9%	13,779	9%
728,356	(146,687)	747,299	875,043	597%	(18,943)	-3%	Public Amenities	6,950,184	1,878,008	37%	508,804	8%	(6,221,829)	(1,002,966)	-19%	(527,747)	-9%
954,825	373,724	779,597	581,101	155%	175,229	22%	Downhill Ski	3,120,900	1,223,055	64%	368,882	13%	(2,166,075)	(641,954)	-42%	(193,653)	-10%
301,743	78,871	196,409	222,872	283%	105,334	54%	Cross Country Ski	404,587	370,587	69%	177,566	24%	(608,844)	(147,715)	-32%	(72,332)	-13%
149,476	(4)	126,331	149,480	#####	23,145	18%	Snowplay	248,919	144,919	139%	34,370	16%	(99,443)	4,561	4%	(11,225)	-13%
(225,406)	(158,403)	(132,908)	(67,003)	-42%	(92,498)	-70%	Golf	442,683	(132,517)	-23%	(120,379)	-21%	(668,089)	65,514	9%	27,881	4%
(6,742)	(4,562)	56	(2,180)	-48%	(6,799)	#####	Campground	32,401	(1,999)	-6%	(3,759)	-10%	(39,143)	(181)	0%	(3,039)	-8%
(52,842)	(39,055)	(43,868)	(13,787)	-35%	(8,974)	-20%	Equestrian	117,800	(0)	0%	12,364	12%	(170,642)	(13,787)	-9%	(21,338)	-14%
(3,090)	6,479	1,061	(9,569)	-148%	(4,151)	-391%	Bikeworks	62,798	7,098	13%	10,007	19%	(65,888)	(16,667)	-34%	(14,158)	-27%
(72,725)	(82,378)	(44,804)	9,653	12%	(27,921)	-62%	Trails	-	(530)	-100%	(210)	-100%	(72,725)	10,183	12%	(27,711)	-62%
(152,218)	(169,498)	(73,717)	17,280	10%	(78,501)	-106%	The Lodge	1,330,032	141,032	12%	21,903	2%	(1,482,250)	(123,752)	-9%	(100,404)	-7%
(53,507)	(72,173)	(40,650)	18,666	26%	(12,858)	-32%	Summer Food and Bev	126,863	(13,037)	-9%	(3,716)	-3%	(180,371)	31,702	15%	(9,141)	-5%
(65,971)	(47,053)	(3,939)	(18,918)	-40%	(62,032)	#####	Pizza on the Hill	277,839	1,839	1%	(43,068)	-13%	(343,810)	(20,757)	-6%	(18,964)	-6%
(45,188)	(32,635)	(16,270)	(12,553)	-38%	(28,918)	-178%	Alder Creek Café	279,362	137,561	97%	54,845	24%	(324,550)	(150,114)	-86%	(83,763)	-35%
1,038,341	(543)	944,239	1,038,884	#####	94,101	10%	Amenities Total	8,556,602	1,938,866	29%	609,181	8%	(7,518,262)	(899,983)	-14%	(515,079)	-7%
(3,230,581)	(3,267,457)	(3,061,279)	36,876	1%	(169,303)	-6%	HOA & Amenities										
							Support Services	446,216	54,816	14%	34,813	8%	(3,676,798)	(17,941)	0%	(204,116)	-6%
(503,939)	(469,022)	(427,498)	(34,917)	-7%	(76,441)	-18%	General	-	-	0%	-	0%	(503,939)	(34,917)	-7%	(76,441)	-18%
(242,797)	(286,847)	(328,258)	44,050	15%	85,461	26%	Administration	195,930	56,230	40%	(1,616)	-1%	(438,727)	(12,180)	-3%	87,077	17%
(212,342)	(242,448)	(264,219)	30,106	12%	51,877	20%	Communications	118,031	(3,969)	-3%	11,481	11%	(330,373)	34,075	9%	40,396	11%
(363,792)	(354,719)	(342,320)	(9,073)	-3%	(21,472)	-6%	Information Tech	-	-	0%	-	0%	(363,792)	(9,073)	-3%	(21,472)	-6%
(398,199)	(446,370)	(423,308)	48,171	11%	25,109	6%	Accounting	3,787	2,087	123%	714	23%	(401,986)	46,084	10%	24,395	6%
(187,542)	(180,021)	(168,049)	(7,521)	-4%	(19,493)	-12%	Human Resources	-	-	0%	-	0%	(187,542)	(7,521)	-4%	(19,493)	-12%
(77,602)	(89,631)	(81,291)	12,029	13%	3,689	5%	Architectural Standards	99,264	(2,336)	-2%	26,003	35%	(176,866)	14,365	8%	(22,314)	-14%
(112,235)	(150,117)	(106,229)	37,882	25%	(6,006)	-6%	Member Services	25,609	1,209	5%	(1,769)	-6%	(137,844)	36,673	21%	(4,237)	-3%
(159,253)	(150,002)	(135,902)	(9,251)	-6%	(23,351)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(159,253)	(9,251)	-6%	(23,351)	-17%
(550,382)	(444,252)	(388,354)	(106,130)	-24%	(162,027)	-42%	Forestry	3,595	1,595	80%	-	0%	(553,977)	(107,725)	-24%	(162,027)	-41%
(422,498)	(454,028)	(395,850)	31,530	7%	(26,648)	-7%	Maintenance	-	-	0%	-	0%	(422,498)	31,530	7%	(26,648)	-7%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ 9,002,818	\$ 1,993,682	28%	\$ 643,994	8%	\$ (11,195,059)	\$ (917,923)	-9%	\$ (719,195)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)								Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%	
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Private Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,365)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(39,702)	(45,209)	(20,586)	5,507	12%	(19,116)	-93%	Pizza on the Hill	118,458	23,958	25%	(7,761)	-6%	(158,160)	(18,451)	-13%	(11,355)	-8%
(19,806)	(12,352)	9,016	(7,454)	-60%	(28,822)	-320%	Alder Creek Café	187,300	98,913	112%	38,624	26%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	Support Services	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	General	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Administration	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Summer Months (May-Jul) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ 369,112	\$ 307,968	\$ 291,682	\$ 61,144	20%	\$ 77,429	27%	Private Amenities	\$ 1,297,783	\$ 24,623	2%	\$ 85,656	7%	\$ (928,671)	\$ 36,521	4%	\$ (8,227)	-1%
70,760	41,581	48,403	29,179	70%	22,357	46%	Trout Creek Rec Ctr	298,594	11,694	4%	7,256	2%	(227,835)	17,484	7%	15,100	6%
(19,650)	(12,811)	(41,464)	(6,839)	-53%	21,815	53%	Aquatics	74,939	(43,461)	-37%	(10,404)	-12%	(94,589)	36,622	28%	32,219	25%
203,738	185,413	173,320	18,325	10%	30,418	18%	Beach Club Marina	419,041	27,041	7%	39,446	10%	(215,303)	(8,716)	-4%	(9,028)	-4%
30,801	33,679	44,448	(2,878)	-9%	(13,647)	-31%	Tennis Center	152,573	11,673	8%	1,619	1%	(121,772)	(14,551)	-14%	(15,266)	-14%
53,960	36,701	30,945	17,259	47%	23,015	74%	Day Camps	193,387	11,587	6%	54,459	39%	(139,427)	5,672	4%	(31,444)	-29%
29,503	23,405	36,031	6,098	26%	(6,528)	-18%	Recreation Programs	159,249	6,089	4%	(6,720)	-4%	(129,746)	9	0%	192	0%
(514,084)	(307,443)	(264,642)	(206,641)	-67%	(249,441)	-94%	Public Amenities	1,703,818	(140,626)	-8%	(141,409)	-8%	(2,217,902)	(66,015)	-3%	(108,032)	-5%
(189,541)	(156,655)	(219,699)	(32,886)	-21%	30,158	14%	Downhill Ski	1,341	1,341	0%	(1,784)	-57%	(190,883)	(34,228)	-22%	31,942	14%
(60,197)	(46,778)	(40,508)	(13,419)	-29%	(19,689)	-49%	Cross Country Ski	-	-	0%	(792)	-100%	(60,197)	(13,419)	-29%	(18,897)	-46%
(7,511)	(6,321)	(2,088)	(1,190)	-19%	(5,423)	-260%	Snowplay	-	-	0%	-	0%	(7,511)	(1,190)	-19%	(5,423)	-260%
(53,555)	40,129	47,308	(93,684)	-233%	(100,863)	-213%	Golf	441,301	(131,899)	-23%	(117,568)	-21%	(494,856)	38,215	7%	16,705	3%
3,010	4,386	7,464	(1,376)	-31%	(4,454)	-60%	Campground	32,401	(1,999)	-6%	(3,759)	-10%	(29,391)	623	2%	(695)	-2%
(31,678)	(20,705)	(22,356)	(10,973)	-53%	(9,321)	-42%	Equestrian	117,480	(320)	0%	12,044	11%	(149,157)	(10,652)	-8%	(21,365)	-17%
(554)	6,479	1,061	(7,033)	-109%	(1,615)	-152%	Bikeworks	62,798	7,098	13%	10,007	19%	(63,352)	(14,131)	-29%	(11,622)	-22%
(55,341)	(60,748)	(36,901)	5,407	9%	(18,440)	-50%	Trails	-	(530)	-100%	(210)	-100%	(55,341)	5,937	10%	(18,230)	-49%
(17,875)	22,776	50,343	(40,651)	-178%	(68,218)	-136%	The Lodge	670,191	(17,809)	-3%	(16,544)	-2%	(688,066)	(22,842)	-3%	(51,674)	-8%
(49,191)	(67,879)	(40,628)	18,688	28%	(8,563)	-21%	Summer Food and Bev	126,863	(13,037)	-9%	(3,716)	-3%	(176,054)	31,725	15%	(4,847)	-3%
(26,268)	(1,844)	16,648	(24,424)	#####	(42,916)	-258%	Pizza on the Hill	159,381	(22,119)	-12%	(35,307)	-18%	(185,650)	(2,306)	-1%	(7,609)	-4%
(25,382)	(20,283)	(25,286)	(5,099)	-25%	(96)	0%	Alder Creek Café	92,062	38,648	72%	16,220	21%	(117,444)	(43,747)	-59%	(16,316)	-16%
(144,972)	525	27,040	(145,497)	#####	(172,012)	-636%	Amenities Total	3,001,601	(116,003)	-4%	(55,753)	-2%	(3,146,573)	(29,494)	-1%	(116,259)	-4%
(1,456,820)	(1,528,525)	(1,464,030)	71,705	5%	7,210	0%	HOA & Amenities										
							Support Services	226,680	44,680	25%	36,447	19%	(1,683,500)	27,025	2%	(29,237)	-2%
(201,858)	(204,024)	(185,820)	2,166	1%	(16,038)	-9%	General	-	-	0%	-	0%	(201,858)	2,166	1%	(16,038)	-9%
(146,298)	(131,776)	(213,755)	(14,522)	-11%	67,458	32%	Administration	66,382	14,882	29%	4,163	7%	(212,680)	(29,404)	-16%	63,295	23%
(81,514)	(97,083)	(115,767)	15,569	16%	34,253	30%	Communications	68,834	10,834	19%	8,458	14%	(150,347)	4,736	3%	25,795	15%
(161,521)	(149,414)	(139,357)	(12,107)	-8%	(22,164)	-16%	Information Tech	-	-	0%	-	0%	(161,521)	(12,107)	-8%	(22,164)	-16%
(161,877)	(192,278)	(179,326)	30,401	16%	17,449	10%	Accounting	1,666	866	108%	353	27%	(163,543)	29,535	15%	17,097	9%
(90,983)	(78,441)	(70,443)	(12,542)	-16%	(20,540)	-29%	Human Resources	-	-	0%	-	0%	(90,983)	(12,542)	-16%	(20,540)	-29%
(16,791)	(32,968)	(33,592)	16,177	49%	16,800	50%	Architectural Standards	65,069	13,769	27%	25,451	64%	(81,860)	2,408	3%	(8,650)	-12%
(40,521)	(62,733)	(38,547)	22,212	35%	(1,974)	-5%	Member Services	21,134	2,734	15%	(1,977)	-9%	(61,655)	19,478	24%	3	0%
(73,630)	(64,090)	(62,805)	(9,540)	-15%	(10,826)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(73,630)	(9,540)	-15%	(10,826)	-17%
(294,813)	(325,577)	(263,865)	30,764	9%	(30,948)	-12%	Forestry	3,595	1,595	80%	-	0%	(298,408)	29,169	9%	(30,948)	-12%
(187,015)	(190,141)	(160,754)	3,126	2%	(26,261)	-16%	Maintenance	-	-	0%	-	0%	(187,015)	3,126	2%	(26,261)	-16%
\$ (1,601,792)	\$ (1,528,000)	\$ (1,436,990)	\$ (73,792)	5%	\$ (164,802)	11%	Net Operating Result	\$ 3,228,281	\$ (71,323)	-2%	\$ (19,306)	-1%	\$ (4,830,073)	\$ (2,469)	0%	\$ (145,495)	-3%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(45,533)	(56,338)	(27,398)	10,805	19%	(18,134)	-66%	Pizza on the Hill	181,610	33,110	22%	(12,074)	-6%	(227,143)	(22,305)	-11%	(6,060)	-3%
(27,778)	(23,638)	(2,443)	(4,140)	-18%	(25,335)	#####	Alder Creek Café	248,750	148,963	149%	33,448	16%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

F7.5 N/A

Operating Fund - Summary PnL by Department - WINTER SEASON (nov-apr)
crosses fiscal years

F07.6

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the seven months ending July 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 309,985	\$ 146,144	\$ 196,940	\$ 163,841	112%	\$ 113,045	57%	Private Amenities	\$ 47.89	\$ 22.58	\$ 30.42	\$ 25	112%	\$ 17	57%
110,835	(31,903)	12,440	142,738	447%	98,395	791%	Trout Creek Rec Ctg	17.12	(4.93)	1.92	22	447%	15	791%
(13,514)	(46,862)	(38,418)	33,348	71%	24,905	65%	Aquatics	(2.09)	(7.24)	(5.94)	5	71%	4	65%
168,706	165,257	165,024	3,449	2%	3,682	2%	Beach Club Marina	26.06	25.53	25.49	1	2%	1	2%
(24,359)	27,847	19,058	(52,206)	-187%	(43,417)	-228%	Tennis Center	(3.76)	4.30	2.94	(8)	-187%	(7)	-228%
52,859	35,511	28,225	17,348	49%	24,634	87%	Day Camps	8.17	5.49	4.36	3	49%	4	87%
15,458	(3,706)	10,612	19,164	517%	4,846	46%	Recreation Programs	2.39	(0.57)	1.64	3	517%	1	46%
728,356	(146,687)	747,299	875,043	597%	(18,943)	-3%	Public Amenities	\$ 112.52	\$ (22.66)	\$ 115.45	135	597%	(3)	-3%
954,825	373,724	779,597	581,101	155%	175,229	22%	Downhill Ski	147.51	57.74	120.44	90	155%	27	22%
301,743	78,871	196,409	222,872	283%	105,334	54%	Cross Country Ski	46.62	12.18	30.34	34	283%	16	54%
149,476	(4)	126,331	149,480	#####	23,145	18%	Snowplay	23.09	(0.00)	19.52	23	#####	4	18%
(225,406)	(158,403)	(132,908)	(67,003)	-42%	(92,498)	-70%	Golf	(34.82)	(24.47)	(20.53)	(10)	-42%	(14)	-70%
(6,742)	(4,562)	56	(2,180)	-48%	(6,799)	#####	Campground	(1.04)	(0.70)	0.01	(0)	-48%	(1)	#####
(52,842)	(39,055)	(43,868)	(13,787)	-35%	(8,974)	-20%	Equestrian	(8.16)	(6.03)	(6.78)	(2)	-35%	(1)	-20%
(3,090)	6,479	1,061	(9,569)	-148%	(4,151)	-391%	Bikeworks	(0.48)	1.00	0.16	(1)	-148%	(1)	-391%
(72,725)	(82,378)	(44,804)	9,653	12%	(27,921)	-62%	Trails	(11.24)	(12.73)	(6.92)	1	12%	(4)	-62%
(152,218)	(169,498)	(73,717)	17,280	10%	(78,501)	-106%	The Lodge	(23.52)	(26.19)	(11.39)	3	10%	(12)	-106%
(53,507)	(72,173)	(40,650)	18,666	26%	(12,858)	-32%	Summer Food and Bev	(8.27)	(11.15)	(6.28)	3	26%	(2)	-32%
(65,971)	(47,053)	(3,939)	(18,918)	-40%	(62,032)	#####	Pizza on the Hill	(10.19)	(7.27)	(0.61)	(3)	-40%	(10)	#####
(45,188)	(32,635)	(16,270)	(12,553)	-38%	(28,918)	-178%	Alder Creek Café	(6.98)	(5.04)	(2.51)	(2)	-38%	(4)	-178%
1,038,341	(543)	944,239	1,038,884	#####	94,101	10%	Amenities Total	\$ 160.41	\$ (0.08)	\$ 145.87	160	#####	15	10%
(3,230,581)	(3,267,457)	(3,061,279)	36,876	1%	(169,303)	-6%	HOA & Amenities Support Services	\$ (499.09)	\$ (504.78)	\$ (472.93)	6	1%	(26)	-6%
(503,939)	(469,022)	(427,498)	(34,917)	-7%	(76,441)	-18%	General	(77.85)	(72.46)	(66.04)	(5)	-7%	(12)	-18%
(242,797)	(286,847)	(328,258)	44,050	15%	85,461	26%	Administration	(37.51)	(44.31)	(50.71)	7	15%	13	26%
(212,342)	(242,448)	(264,219)	30,106	12%	51,877	20%	Communications	(32.80)	(37.46)	(40.82)	5	12%	8	20%
(363,792)	(354,719)	(342,320)	(9,073)	-3%	(21,472)	-6%	Information Tech	(56.20)	(54.80)	(52.88)	(1)	-3%	(3)	-6%
(398,199)	(446,370)	(423,308)	48,171	11%	25,109	6%	Accounting	(61.52)	(68.96)	(65.40)	7	11%	4	6%
(187,542)	(180,021)	(168,049)	(7,521)	-4%	(19,493)	-12%	Human Resources	(28.97)	(27.81)	(25.96)	(1)	-4%	(3)	-12%
(77,602)	(89,631)	(81,291)	12,029	13%	3,689	5%	Architectural Standards	(11.99)	(13.85)	(12.56)	2	13%	1	5%
(112,235)	(150,117)	(106,229)	37,882	25%	(6,006)	-6%	Member Services	(17.34)	(23.19)	(16.41)	6	25%	(1)	-6%
(159,253)	(150,002)	(135,902)	(9,251)	-6%	(23,351)	-17%	Risk & Facility Admin	(24.60)	(23.17)	(21.00)	(1)	-6%	(4)	-17%
(550,382)	(444,252)	(388,354)	(106,130)	-24%	(162,027)	-42%	Forestry	(85.03)	(68.63)	(60.00)	(16)	-24%	(25)	-42%
(422,498)	(454,028)	(395,850)	31,530	7%	(26,648)	-7%	Maintenance	(65.27)	(70.14)	(61.15)	5	7%	(4)	-7%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ (338.67)	\$ (504.87)	\$ (327.06)	\$ 166.19	33%	\$ (11.62)	-4%

**Tahoe Donner Association
Payroll Hours Report
for the month of July 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
13,100	14,292	14,427	1,192	8%	1,328	9%	Private Amenities	29,135	35,183	33,002	6,048	17%	3,867	12%
1,147	1,879	1,466	732	39%	319	22%	Trout Creek Rec Ctr	9,421	12,146	10,283	2,725	22%	861	8%
1,797	2,979	2,711	1,183	40%	915	34%	Aquatics	2,698	5,087	4,566	2,390	47%	1,868	41%
4,031	3,290	3,727	(741)	-23%	(304)	-8%	Beach Club Marina	5,847	6,013	6,629	166	3%	782	12%
1,086	1,167	1,207	81	7%	121	10%	Tennis Center	2,345	2,303	2,273	(42)	-2%	(71)	-3%
3,667	3,812	3,685	146	4%	18	0%	Day Camps	6,101	6,732	5,661	631	9%	(440)	-8%
1,373	1,164	1,633	(209)	-18%	260	16%	Recreation Programs	2,722	2,901	3,590	179	6%	868	24%
24,427	22,402	23,418	(2,024)	-9%	(1,009)	-4%	Public Amenities	141,472	117,529	138,434	(23,943)	-20%	(3,038)	-2%
521	366	276	(155)	-42%	(245)	-89%	Downhill Ski Area	53,818	36,651	48,658	(17,167)	-47%	(5,161)	-11%
147	-	159	(147)	0%	12	8%	Cross Country Ski Area	15,019	10,004	13,624	(5,015)	-50%	(1,395)	-10%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
2,626	2,543	2,379	(82)	-3%	(246)	-10%	Golf Operations	4,242	5,878	5,715	1,636	28%	1,474	26%
3,737	4,398	3,971	661	15%	234	6%	Golf Maintenance	11,394	14,646	13,651	3,252	22%	2,258	17%
220	266	236	46	17%	16	7%	Campground	435	474	513	39	8%	78	15%
1,895	1,730	1,697	(165)	-10%	(198)	-12%	Equestrian	3,403	3,032	3,051	(370)	-12%	(352)	-12%
379	277	408	(102)	-37%	30	7%	Bikeworks	622	596	675	(26)	-4%	53	8%
829	776	295	(53)	-7%	(535)	-181%	Trails	1,280	1,624	615	344	21%	(665)	-108%
7,161	5,180	6,374	(1,982)	-38%	(788)	-12%	The Lodge	30,176	24,741	28,714	(5,435)	-22%	(1,462)	-5%
2,731	3,437	3,197	706	21%	465	15%	Summer Food and Bev	4,032	6,381	5,690	2,349	37%	1,657	29%
2,926	2,725	2,836	(201)	-7%	(89)	-3%	Pizza on the Hill	7,124	6,841	7,138	(283)	-4%	14	0%
1,255	705	1,590	(550)	-78%	335	21%	Alder Creek Café	7,543	3,471	7,769	(4,072)	-117%	226	3%
37,526	36,694	37,845	(832)	-2%	319	1%	Amenities Total	170,606	152,711	171,436	(17,895)	-12%	829	0%
8,880	8,273	7,922	(607)	-7%	(958)	-12%	HOA & Amenities Support Services	46,550	50,646	43,958	4,096	8%	(2,592)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
509	571	506	62	11%	(4)	-1%	Administration	3,528	3,962	3,304	435	11%	(224)	-7%
751	640	621	(111)	-17%	(130)	-21%	Communications	4,215	4,480	4,017	266	6%	(198)	-5%
440	552	492	112	20%	52	10%	Information Tech	3,340	4,064	3,049	724	18%	(291)	-10%
823	1,024	1,015	201	20%	193	19%	Accounting	5,956	6,985	6,503	1,030	15%	548	8%
158	12	120	(146)	#####	(38)	-31%	Human Resources	1,136	827	607	(309)	-37%	(529)	-87%
591	744	612	154	21%	22	4%	Architectural Standards	3,962	4,864	3,592	902	19%	(370)	-10%
430	896	550	466	52%	119	22%	Member Services	2,987	5,320	2,899	2,333	44%	(87)	-3%
347	401	364	55	14%	18	5%	Risk & Facility Admin	2,312	2,709	2,023	397	15%	(290)	-14%
3,219	1,636	2,036	(1,583)	-97%	(1,182)	-58%	Forestry	6,815	5,959	6,664	(856)	-14%	(151)	-2%
1,612	1,796	1,605	184	10%	(7)	0%	Maintenance	12,299	11,475	11,299	(825)	-7%	(1,001)	-9%
46,406	44,967	45,767	(1,439)	-3%	(639)	-1%	Total Payroll Hours	217,157	203,357	215,393	(13,799)	-7%	(1,763)	-1%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of July 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	9	9	10	47	76	-	-	-	-	-	10	10	10	9	20	48	83	59	18	11	10	11	24	27	Amount	Pctg	
9	8	8	8	6	8	7	-	-	-	-	-	9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.7	8%	
-	-	0	-	0	5	10	-	-	-	-	-	-	-	-	0	2	8	16	10	1	-	-	-	2	4	1.5	41%	
-	-	-	0	0	10	23	-	-	-	-	-	-	-	-	-	5	12	21	14	5	0	-	-	5	5	0.6	12%	
-	-	-	-	1	6	6	-	-	-	-	-	-	-	-	-	2	5	7	5	3	1	-	-	2	2	(0.1)	-3%	
-	-	-	-	0	14	21	-	-	-	-	-	-	-	-	0	1	10	21	16	1	0	-	-	5	5	(0.4)	-8%	
1	0	0	1	1	4	8	-	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	2	3	0.7	24%	
162	156	140	85	38	94	141	-	-	-	-	-	167	155	122	61	59	98	135	119	89	54	45	146	117	114	(2.5)	-2%	
94	91	80	35	4	4	3	-	-	-	-	-	93	88	67	25	3	3	2	2	2	4	8	85	44	40	(4.3)	-11%	
27	25	22	11	0	1	1	-	-	-	-	-	28	24	19	6	0	0	1	0	2	4	10	20	12	11	(1.1)	-10%	
4	5	3	2	-	0	-	-	-	-	-	-	6	6	3	1	-	-	-	-	-	-	0	4	2	2	0.2	9%	
0	0	0	0	-	9	15	-	-	-	-	-	1	1	1	1	5	11	14	13	10	3	0	0	3	5	1.2	26%	
1	1	3	6	12	21	22	-	-	-	-	-	1	1	3	7	21	24	23	24	20	11	2	1	9	11	1.9	17%	
-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	0	0	0.1	15%	
0	0	0	0	0	8	11	-	-	-	-	-	0	0	0	0	0	7	10	7	4	0	0	0	3	3	(0.3)	-12%	
-	-	-	-	0	1	2	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.0	8%	
-	-	-	-	-	3	5	-	-	-	-	-	-	-	-	-	0	2	2	3	2	2	1	-	1	1	(0.5)	-108%	
23	22	22	22	15	29	41	-	-	-	-	-	25	23	20	17	19	25	37	34	27	20	19	22	25	24	(1.2)	-5%	
-	-	-	-	0	7	16	-	-	-	-	-	-	-	-	-	4	10	18	15	9	4	-	-	3	5	1.4	29%	
4	4	4	4	3	6	17	-	-	-	-	-	5	5	3	2	2	7	16	12	6	3	2	5	6	6	0.0	0%	
9	8	7	5	3	4	7	-	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.2	3%	
171	165	149	94	48	141	216	-	-	-	-	-	177	165	132	71	79	146	218	178	107	65	55	157	141	141	0.7	0%	
34	32	35	34	35	48	51	-	-	-	-	-	32	32	33	30	38	43	46	50	45	41	42	36	38	36	(2.1)	-6%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	3	3	3	3	-	-	-	-	-	3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.2)	-7%	
3	3	4	3	3	4	4	-	-	-	-	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.2)	-5%	
2	3	3	3	3	2	3	-	-	-	-	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	(0.2)	-10%	
5	5	6	4	5	5	5	-	-	-	-	-	6	6	6	4	4	6	6	7	6	6	6	5	5	5	0.5	8%	
1	1	1	1	1	1	1	-	-	-	-	-	1	0	0	0	1	1	1	0	0	1	1	1	1	1	(0.4)	-87%	
3	3	3	3	3	4	3	-	-	-	-	-	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.3)	-10%	
2	2	2	3	2	3	2	-	-	-	-	-	2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.1)	-3%	
2	2	2	2	2	2	2	-	-	-	-	-	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-14%	
1	1	1	1	1	4	14	19	-	-	-	-	2	3	2	2	7	10	12	15	13	11	10	5	6	5	(0.1)	-2%	
12	10	10	10	10	10	9	-	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-9%	
205	197	184	128	83	189	268	-	-	-	-	-	210	197	166	100	117	189	264	228	152	106	97	193	179	178	(1.5)	-1%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of July 2017

Month			Variance Last Month		Variance to PriorYr		Department	Year to Date			
Actual	Last Month	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Prior Yr	Amount	Pctg
746	382	469	(363)	-95%	(277)	-59%	Private Amenities	1,522	1,016	(506)	-50%
115	136	60	22	16%	(55)	-91%	Trout Creek Rec Ctr	596	384	(211)	-55%
270	106	181	(164)	-155%	(89)	-49%	Aquatics	377	270	(107)	-39%
134	16	139	(118)	-762%	5	4%	Beach Club Marina	173	150	(22)	-15%
27	39	8	12	30%	(19)	-225%	Tennis Center	75	38	(37)	-98%
80	43	10	(37)	-87%	(71)	-740%	Day Camps	124	15	(109)	-721%
120	42	71	(78)	-184%	(49)	-69%	Recreation Programs	178	158	(20)	-12%
1,663	1,013	1,146	(650)	-64%	(517)	-45%	Public Amenities	8,879	8,641	(239)	-3%
14	4	0	(10)	-256%	(14)	-3438%	Downhill Ski Area	3,675	4,562	887	19%
-	-	-	-	0%	-	0%	Cross Country Ski Area	1,207	1,280	72	6%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	49	72	24	33%
71	54	54	(17)	-31%	(17)	-32%	Golf Operations	125	94	(31)	-33%
495	511	120	16	3%	(375)	-314%	Golf Maintenance	1,391	557	(834)	-150%
45	32	64	(13)	-41%	19	30%	Campground	77	96	19	19%
75	20	29	(55)	-278%	(46)	-161%	Equestrian	107	58	(48)	-82%
4	-	29	(4)	0%	25	85%	Bikeworks	4	34	29	87%
5	18	14	13	71%	9	62%	Trails	23	15	(8)	-56%
315	209	180	(106)	-51%	(135)	-75%	The Lodge	1,072	678	(395)	-58%
126	64	179	(63)	-98%	53	29%	Summer Food and Bev	191	248	57	23%
331	28	246	(302)	#####	(84)	-34%	Pizza on the Hill	451	413	(38)	-9%
182	74	232	(108)	-147%	50	22%	Alder Creek Café	508	535	27	5%
2,409	1,395	1,615	(1,014)	-73%	(794)	-49%	Amenities Total	10,402	9,657	(745)	-8%
320	262	219	(58)	-22%	(102)	-46%	HOA & Amenities Support Services	1,351	983	(368)	-37%
-	-	-	-	0%	-	0%	General	-	-	-	0%
24	25	26	1	4%	2	8%	Administration	110	121	11	9%
18	6	7	(12)	-216%	(11)	-163%	Communications	41	41	0	1%
0	4	4	4	91%	3	89%	Information Tech	17	33	16	47%
12	19	20	7	36%	8	39%	Accounting	85	137	52	38%
0	11	1	11	97%	0	31%	Human Resources	14	3	(11)	-447%
14	15	4	1	6%	(10)	-246%	Architectural Standards	53	28	(25)	-91%
7	6	5	(0)	-7%	(2)	-49%	Member Services	29	32	3	11%
19	7	8	(13)	-188%	(11)	-143%	Risk & Facility Admin	49	34	(15)	-44%
128	119	47	(9)	-8%	(81)	-172%	Forestry	280	121	(159)	-131%
98	50	99	(48)	-95%	0	0%	Maintenance	673	433	(240)	-56%
2,729	1,657	1,834	(1,072)	-65%	(895)	-49%	Total Payroll Hours	11,753	10,640	(1,113)	-10%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,095	\$ 296,834	\$ 295,291	\$ 321,289	261	0%	1,803	1%	(24,194)	-8%
Cash & Investments, non-Restricted	23,767,115	24,125,557	18,293,136	18,955,973	(358,442)	-1%	5,473,979	30%	4,811,142	25%
Cash and Investments total	24,064,209	24,422,390	18,588,427	19,277,262	(358,181)	-1%	5,475,782	29%	4,786,948	25%
Member's Dues & Receivables, Net	263,137	292,968	253,661	340,668	(29,831)	-10%	9,476	4%	(77,531)	-23%
Other Receivables	109,459	108,477	164,330	73,416	983	1%	(54,870)	-33%	36,043	49%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	272,036	295,214	335,337	278,741	(23,177)	-8%	(63,301)	-19%	(6,705)	-2%
Prepaid Expenses & Other Assets	168,677	312,375	687,119	133,787	(143,698)	-46%	(518,441)	-75%	34,891	26%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,204,575)	(34,940,775)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,846,600)	-6%	(4,464,056)	-15%
NBV of Property & Equipment	39,023,052	39,286,852	40,869,652	40,338,429	(263,800)	-1%	(1,846,600)	-5%	(1,315,377)	-3%
Construction In Progress	1,557,033	1,377,256	136,529	2,133,107	179,777	13%	1,420,504	1040%	(576,074)	-27%
Net Property and Equipment	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Assets	\$ 65,457,604	\$ 66,095,532	\$ 61,035,054	\$ 62,575,410	(637,928)	-1%	4,422,550	7%	2,882,194	5%
Liabilities										
Accounts Payable	\$ 602,493	\$ 550,683	\$ 726,946	\$ 288,396	51,810	9%	(124,453)	-17%	314,097	109%
Accrued Liabilities	1,525,338	1,311,617	1,304,450	1,401,436	213,722	16%	220,888	17%	123,903	9%
Deferred Revenue, Annual Assessment	3,042,700	3,138,700	3,694,679	3,038,925	(96,000)	-3%	(651,979)	-18%	3,775	0%
Deferred Revenue, Recreation Fee	641,080	746,500	496,389	624,074	(105,420)	-14%	144,692	29%	17,007	3%
Deferred Revenue, All Other	450,651	822,830	540,627	485,528	(372,179)	-45%	(89,976)	-17%	(34,877)	-7%
Deposits	460,479	506,851	383,996	410,805	(46,372)	-9%	76,483	20%	49,674	12%
Total Liabilities	6,722,742	7,077,181	7,147,086	6,249,163	(354,439)	-5%	(424,344)	-6%	473,579	8%
Members' Equity	58,734,862	59,018,351	53,887,968	56,326,247	(283,488)	0%	4,846,894	9%	2,408,615	4%
Total Liabilities and Members' Equity	\$ 65,457,604	\$ 66,095,532	\$ 61,035,054	\$ 62,575,410	(637,928)	-1%	4,422,550	7%	2,882,194	5%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ 297,095	\$ 296,834	\$ 295,291	\$ 321,289	261	0%	1,803	1%	(24,194)	-8%	
Cash & Investments, non-Restricted	7,811,455	7,181,749	7,905,020	8,395,143	629,707	9%	(93,565)	-1%	(583,688)	-7%	
Cash and Investments total	8,108,550	7,478,582	8,200,311	8,716,432	629,968	8%	(91,761)	-1%	(607,882)	-7%	
Member's Dues & Receivables, Net	262,422	292,253	252,729	339,469	(29,831)	-10%	9,693	4%	(77,047)	-23%	
Other Receivables	55,434	55,823	152,679	58,846	(390)	-1%	(97,245)	-64%	(3,413)	-6%	
Due From (To) Other Funds	32,227	797,593	(154,745)	469,276	(765,366)	-96%	186,972	121%	(437,049)	-93%	
Inventory	272,036	295,178	335,337	278,741	(23,141)	-8%	(63,301)	-19%	(6,705)	-2%	
Prepaid Expenses & Other Assets	168,677	312,375	687,119	133,787	(143,698)	-46%	(518,441)	-75%	34,891	26%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 8,899,346	\$ 9,231,805	\$ 9,473,429	\$ 9,996,552	(332,458)	-4%	(574,083)	-6%	(1,097,205)	-11%	
Liabilities											
Accounts Payable	\$ 600,804	\$ 544,870	\$ 457,522	\$ 286,707	55,935	10%	143,282	31%	314,097	110%	
Accrued Liabilities	1,522,501	1,310,621	1,290,215	1,400,274	211,881	16%	232,287	18%	122,228	9%	
Deferred Revenue, Annual Assessment	3,042,700	3,138,700	1,900,968	3,038,925	(96,000)	-3%	1,141,732	60%	3,775	0%	
Deferred Revenue, Recreation Fee	641,080	746,500	496,389	624,074	(105,420)	-14%	144,692	29%	17,007	3%	
Deferred Revenue, All Other	450,651	822,830	540,627	485,528	(372,179)	-45%	(89,976)	-17%	(34,877)	-7%	
Deposits	460,479	506,851	383,996	410,805	(46,372)	-9%	76,483	20%	49,674	12%	
Total Liabilities	6,718,216	7,070,372	5,069,715	6,246,312	(352,155)	-5%	1,648,501	33%	471,904	8%	
Members' Equity	2,181,130	2,161,433	4,403,714	3,750,239	19,697	1%	(2,222,584)	-50%	(1,569,109)	-42%	
							(A)				
Total Liabilities and Members' Equity	\$ 8,899,346	\$ 9,231,805	\$ 9,473,429	\$ 9,996,552	(332,458)	-4%	(574,083)	-6%	(1,097,205)	-11%	
Balance Check	-	-	-	-							
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%	
Members' Equity variance to target	1,081,130	1,061,433	3,483,714	2,830,239	19,697	2%	(2,402,584)	-69%	(1,749,109)	-62%	

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	1,075,689 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,224,311) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	11,924,613	12,913,821	9,161,356	9,410,644	(989,208)	-8%	2,763,257	30%	2,513,969	27%	
Cash and Investments total	11,924,613	12,913,821	9,161,356	9,410,644	(989,208)	-8%	2,763,257	30%	2,513,969	27%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	48,504	48,324	11,355	13,351	180	0%	37,150	327%	35,153	263%	
Due From (To) Other Funds	(106,877)	(933,066)	135,652	(171,938)	826,189	89%	(242,529)	-179%	65,061	38%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 11,866,241	\$ 12,029,079	\$ 9,308,363	\$ 9,252,057	(162,838)	-1%	2,557,878	27%	2,614,183	28%	
Liabilities											
Accounts Payable	\$ (0)	\$ (0)	\$ 240,801	\$ -	-	0%	(240,801)	-100%	(0)	0%	
Accrued Liabilities	581	498	10,535	581	83	17%	(9,954)	-94%	-	0%	
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	581	498	1,405,129	581	83	17%	(1,404,548)	-100%	-	0%	
Members' Equity	11,865,660	12,028,581	7,903,234	9,251,476	(162,921)	-1%	3,962,426	50%	2,614,183	28%	
							(A)				
Total Liabilities and Members' Equity	\$ 11,866,241	\$ 12,029,079	\$ 9,308,363	\$ 9,252,057	(162,838)	-1%	2,557,878	27%	2,614,183	28%	
Balance Check	-	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,462,427	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	3,962,427	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	3,882,203	3,881,144	1,078,299	1,005,730	1,059	0%	2,803,904	260%	2,876,472	286%	
Cash and Investments total	3,882,203	3,881,144	1,078,299	1,005,730	1,059	0%	2,803,904	260%	2,876,472	286%	
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%	
Other Receivables	5,332	4,203	296	1,219	1,129	27%	5,036	1700%	4,114	338%	
Due From (To) Other Funds	83,373	136,816	13,958	(331,666)	(53,443)	-39%	69,415	497%	415,039	125%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 3,971,623	\$ 4,022,878	\$ 1,093,485	\$ 676,482	(51,255)	-1%	2,878,138	263%	3,295,141	487%	
Liabilities											
Accounts Payable	\$ 1,689	\$ 5,814	\$ 8,989	\$ 1,689	(4,125)	-71%	(7,300)	-81%	0	0%	
Accrued Liabilities	581	498	3,700	581	83	17%	(3,119)	-84%	-	0%	
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	2,270	6,312	594,433	2,270	(4,042)	-64%	(592,163)	-100%	0	0%	
Members' Equity	3,969,353	4,016,566	499,052	674,212	(47,213)	-1%	3,470,301	695%	3,295,141	489%	
							(A)				
Total Liabilities and Members' Equity	\$ 3,971,623	\$ 4,022,878	\$ 1,093,485	\$ 676,482	(51,255)	-1%	2,878,138	263%	3,295,141	487%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	1,670,301 F14
Members' Equity Transfers In (Out)	1,800,000 Board approved June 2017
Net Change in Members Equity	3,470,301 (A)

**Financial Position (Balance Sheet)
DEVELOPMENT FUND**

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,844	148,843	148,461	144,455	0	0%	382	0%	4,388	3%	4,388	3%
Cash and Investments total	148,844	148,843	148,461	144,455	0	0%	382	0%	4,388	3%	4,388	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	189	127	-	-	62	49%	189	0%	189	0%	189	0%
Due From (To) Other Funds	(8,723)	(1,343)	5,136	34,328	(7,380)	-550%	(13,859)	-270%	(43,051)	-125%	(43,051)	-125%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 140,310	\$ 147,627	\$ 153,597	\$ 178,783	(7,317)	-5%	(13,288)	-9%	(38,474)	-22%	(38,474)	-22%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%	-	0%
Members' Equity	140,310	147,627	75,788	178,783	(7,317)	-5%	64,521	85%	(38,474)	-22%	(38,474)	-22%
Total Liabilities and Members' Equity	\$ 140,310	\$ 147,627	\$ 153,597	\$ 178,783	(7,317)	-5%	(13,288)	-9%	(38,474)	-22%	(38,474)	-22%
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,204,575)	(34,940,775)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,846,600)	-6%	(4,464,056)	-15%
NBV of Property & Equipment	39,023,052	39,286,852	40,869,652	40,338,429	(263,800)	-1%	(1,846,600)	-5%	(1,315,377)	-3%
Construction In Progress	1,557,033	1,377,256	136,529	2,133,107	179,777	13%	1,420,504	1040%	(576,074)	-27%
Net Property and Equipment	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Assets	\$ 40,580,085	\$ 40,664,108	\$ 41,006,181	\$ 42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Liabilities and Members' Equity	\$ 40,580,085	\$ 40,664,108	\$ 41,006,181	\$ 42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,846,600									

Tahoe Donner Association
Cash and Investments Summary Report

as of 07/31/2017

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>	<i>as of 07/31/2017 Balance Mix</i>		
	7/31/2017	6/30/2017	12/31/2016			
Consolidated TDA Total	24,064,209	24,422,390	18,588,427	297,095	Restricted OF (ASO/457)	
Cash/Money Market	3,367,225	3,993,602	1,742,964	297,095	Restricted, all funds	
Certificates of Deposit	3,588,211	3,588,211	1,337,951	23,767,115	Unrestricted, all funds	
US Treasuries/GovOblig	14,064,662	13,815,029	15,427,462	24,064,209	Total	
Bonds	2,962,310	2,943,998	-			
Other/Trusts	81,801	81,551	80,051			
Operating Fund	8,108,550	7,478,582	8,200,311			
Cash/Money Market	1,956,691	1,326,973	1,549,376			Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.
Certificates of Deposit	588,211	588,211	337,951			
US Treasuries/GovOblig	5,481,848	5,481,848	6,232,933			
Trusts	81,801	81,551	80,051			
Replacement Reserve Fund	11,924,613	12,913,821	9,161,356			Stifel, AssetMark & Wells Fargo Securities
Cash/Money Market	1,324,793	2,581,946	116,810			
Certificates of Deposit	2,000,000	2,000,000	1,000,000			
US Treasuries/GovOblig	5,637,510	5,387,876	8,044,546			
Bonds	2,962,310	2,943,998	-			
Other	-	-	-			
Development Fund	3,882,203	3,881,144	1,078,299			Stifel (all funds)
Cash/Money Market	36,773	35,715	28,563			
Certificates of Deposit	1,000,000	1,000,000	-			
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736			
Other	-	-	-			
New Machinery & Equipment Fund	148,844	148,843	148,461			Stifel (all funds)
Cash/Money Market	48,968	48,968	48,215			
Certificates of Deposit	-	-	-			
US Treasuries/GovOblig	99,875	99,875	100,246			
Other	-	-	-			
	7/31/2017	6/30/2017	5/31/2017	12/31/16	12/31/15	12/31/14
DJIA	21,891	21,350	21,009	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.00%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$2.95	\$3.02	\$3.04	\$2.68	\$2.72	\$2.87
\$2.88 June 2016						

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
July 2017**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	May 31, 2017	Jun 30, 2017	Jul 31, 2017	Jul 31, 2016	Dec 31, 2016
Total, ALL	255,512	295,178	272,036	278,741	335,337
subtotal Food and Beverage accounts (F&B)	102,080	128,083	111,430	106,793	127,904
subtotal Retail Merchandise accounts	153,432	167,095	160,607	171,948	207,433
subtotal The Lodge F&B accounts	62,501	69,204	61,977	58,746	71,037
Inventory Account					
11412 Inv Retail Trout Creek	14,686	14,820	14,106	16,575	11,664
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	20,777	19,482	20,804	18,150	19,524
11415 Inv Retail Bikeworks	7,549	13,136	13,336	13,889	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	38	19	(21)	161	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	29,946	29,946	29,946	36,117	79,541
11422 Inv Retail Cross Country	8,053	8,053	8,053	15,980	39,883
11423 Inv Retail Snowplay	(21)	(21)	(21)	0	793
11424 Inv Retail Golf Pro Shop	51,336	56,714	53,655	53,698	31,094
11425 Inv Retail Tennis	17,558	17,425	13,012	13,352	13,992
11426 Inv Retail Marina	492	915	885	867	408
11427 Inv Retail Equestrian	3,018	5,899	5,978	933	1,650
11428 Inv Retail Recreation	(1)	587	547	247	(0)
11429 Inv Retail Golf Special Order	-	119	327	1,980	99
11611 Inv DHS Food Meat	585	585	585	781	2,605
11612 Inv DHS Food Seafood	(0)	(0)	(0)	10	91
11613 Inv DHS Food Produce	91	91	91	53	486
11614 Inv DHS Food Dairy	153	153	153	78	800
11615 Inv DHS Food NABev	1,287	1,142	1,142	(0)	3,555
11616 Inv DHS Food Other	1,582	1,342	1,342	154	8,557
11617 Inv DHS Bev Beer	191	191	191	292	2,507
11618 Inv DHS Bev Liquor	6,459	6,459	6,459	7,029	8,059
11619 Inv DHS Bev Wine	968	833	735	0	1,084
11621 Inv Trailer Food Meat	0	0	0	287	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	159
11624 Inv Trailer Food Dairy	0	0	0	20	73
11625 Inv Trailer Food NABev	-	-	-	58	(0)
11626 Inv Trailer Food Other	108	108	108	-	236
11631 Inv ACAC Food Meat	504	1,115	670	467	1,563
11632 Inv ACAC Food Seafood	101	305	455	135	370
11633 Inv ACAC Food Produce	412	655	473	406	905
11634 Inv ACAC Food Dairy	335	371	492	237	651
11635 Inv ACAC Food NABev	430	607	607	513	364
11636 Inv ACAC Food Other	2,439	3,236	3,256	2,855	3,748
11637 Inv ACAC Bev Beer	631	1,447	1,607	1,425	1,326
11639 Inv ACAC Bev Wine	2,528	2,723	2,178	2,025	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	May 31, 2017	Jun 30, 2017	Jul 31, 2017	Jul 31, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	1,119	1,986	1,429	1,580	-
11642 Inv Marina Food Seafood	-	165	126	206	-
11643 Inv Marina Food Produce	-	407	410	606	-
11644 Inv Marina Food Dairy	121	502	409	524	4
11645 Inv Marina Food NABev	1,184	1,593	1,024	1,503	272
11646 Inv Marina Food Other	2,161	4,190	2,756	3,368	629
11647 Inv Marina Bev Beer	547	1,442	696	677	(0)
11648 Inv Marina Bev Liquor	1,094	1,072	1,266	1,273	1,124
11649 Inv Marina Bev Wine	49	196	835	268	110
11661 Inv Pizza Food Meat	797	2,038	1,050	1,813	1,528
11663 Inv Pizza Food Produce	722	1,283	561	1,164	1,000
11664 Inv Pizza Food Dairy	1,747	2,663	3,139	1,944	2,732
11665 Inv Pizza Food NABev	979	1,280	715	768	1,173
11666 Inv Pizza Food Other	2,697	5,317	2,528	3,814	3,662
11667 Inv Pizza Bev Beer	1,243	1,012	1,096	954	866
11669 Inv Pizza Bev Wine	3,053	2,644	3,404	2,992	3,339
11671 Inv SMRFaB Food Meat	489	1,224	677	1,157	(0)
11672 Inv SMRFaB Food Seafood	-	120	45	-	(0)
11673 Inv SMRFaB Food Produce	34	79	41	103	0
11674 Inv SMRFaB Food Dairy	151	346	259	247	0
11675 Inv SMRFaB Food NABev	193	1,879	949	1,068	-
11676 Inv SMRFaB Food Other	1,967	2,447	1,528	1,965	260
11677 Inv SMRFaB Bev Beer	209	2,050	1,101	1,379	(0)
11678 Inv SMRFaB Bev Liquor	-	634	319	1,399	-
11679 Inv SMRFaB Bev Wine	-	390	2,045	75	-
11681 Inv Lodge Food Meat	3,940	5,524	3,594	3,466	4,244
11682 Inv Lodge Food Seafood	770	2,020	924	1,136	3,498
11683 Inv Lodge Food Produce	1,549	1,940	2,331	1,836	1,688
11684 Inv Lodge Food Dairy	1,088	1,622	1,421	1,183	1,609
11685 Inv Lodge Food NABev	796	1,398	1,108	852	1,260
11686 Inv Lodge Food Other	7,057	7,139	7,671	6,012	7,476
11687 Inv Lodge Bev Beer	2,410	3,014	2,440	2,659	3,638
11688 Inv Lodge Bev Liquor	17,265	17,362	16,695	13,207	16,845
11689 Inv Lodge Bev Wine	27,626	29,185	25,794	28,394	30,779
11695 Inventory-Tennis Beverage	146	282	241	163	34
11696 Inventory-Tennis Food	52	99	194	213	18
11411 Inv Transfer	21	175	63	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Seven Months Ending July 31, 2017

		7-month YTD	12-months		12-months w/Actual FBCF		
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233	5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	-	0%
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000	na
INTEREST INCOME		73,643	51,000	22,643	125,000	74,000	145%
SALVAGE RECEIPTS		8,499	30,000	(21,501)	30,000	-	0%
INCOME TAX EXPENSE		(581)	(1,000)	419	(10,000)	(9,000)	900%
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,012,819)	(2,941,000)	1,928,181	(2,465,072)	475,928	-16%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(455,316)	(760,000)	304,684	(1,226,161)	(466,161)	61%
Replacement Reserve Fund Balance		\$ 11,865,660	\$ 7,722,000	\$ 4,143,660	\$ 9,700,000	\$ 1,978,000	26%
NEW MACHINERY AND EQUIPMENT FUND (905)							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788	52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	-	0%
INTEREST INCOME		639	-	639	1,000	1,000	na
INCOME TAX EXPENSE		-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(130,117)	(180,000)	49,883	(206,788)	(26,788)	15%
NM&E Fund Balance		\$ 140,309	\$ 64,000	\$ 76,309	\$ 64,000	\$ (0)	0%
DEVELOPMENT FUND (903) -							
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	-	0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000	na
INTEREST INCOME		8,950	2,000	6,950	11,000	9,000	450%
SALVAGE RECEIPTS		-	-	-	-	-	na
INCOME TAX EXPENSE		(581)	(1,000)	419	(1,000)	-	0%
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(277,567)	(532,000)	254,433	(1,019,052)	(487,052)	92%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	-	na
Development Fund Balance		\$ 3,969,353	\$ 1,764,000	\$ 2,205,353	\$ 3,225,000	\$ 1,461,000	83%
Development Fund Balance Components:							
Combined CAPITAL FUNDS ACTIVITY - Year to Date							
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,420,504)	(3,653,000)	2,232,496	(3,690,912)	(37,912)	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(455,316)	(760,000)	304,684	(1,226,161)	(466,161)	
YTD CAPITAL FUNDS TOTAL		(1,875,820)	(4,413,000)	2,537,180	(4,917,073)	(504,073)	

CIP beginning balance (@ 1/1/2017)	\$	136,529
Net, CIP YTD Activity	C	\$ 1,420,504
Less Capitalized/place in service to Property Fund - PP&E		-
CIP Balance (g/l # 904-16510)	\$	1,557,033

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Seven Months Ending July 31, 2017
201707

	7-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 7	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
					<i>w/Actual FBCF</i>
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	8,950 ii	2,000	11,000	9,000	450%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(581)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (277,567)	(532,000)	(1,019,052)	(487,052)	92%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 3,969,353	\$ 1,764,000	\$ 3,225,000 (F)	\$ 1,461,000	83%

Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below	277,567	532,000	1,019,052		5,354,109	5,631,676	741,485	1,053,264	6,748,161	6,748,161	1	0%
Association Master Plan (AMP) 2016 C	23,833	12,000	60,367	631-010-817 b/w yr timer	21,418	45,251	36,534	-	81,785	81,785	1	0%
Mailbox Consolidation & Improvements (feasability study) 2017 C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan 2017 C	14,031	50,000	50,000	731-210-268	-	14,031	35,969	-	50,000	50,000	0	0%
FORESTRY storage feasability study 2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts 2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion 2017 C	7,571	67,000	67,000	431-051-251	48,824	56,395	59,429	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability) 2017 C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%
TDA Capital Payroll Allocation 2017 C	105,000	180,000	180,000	731-165-251	-	105,000	75,000	-	180,000	180,000	0	0%
TDA Contingency 2017 C	-	118,000	35,435		-	-	35,435	-	35,435	35,435	0	0%
Carry-Over Projects (not budgeted to carry-over) and Added Projects:												
Back-Up Power Generator - Lodge 2017 C	6,110	-	115,000	731-128-269 Board Approved 4/2017	-	6,110	108,890	-	115,000	115,000	0	0%
Back-Up Power Generator - ACAC 2017 C	15	-	115,000	731-110-270 Board Approved 4/2017	-	15	114,986	-	115,000	115,000	0	0%
Back-Up Power Generator - DHS 2017 C	6,154	-	115,000	731-210-271 Board Approved 4/2017	-	6,154	108,846	-	115,000	115,000	0	0%
TCRC Dev Feasability Study 2016 C	19,602	-	66,250	631-132-823 +50k June 17	3,750	23,352	46,648	-	70,000	70,000	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add) 2012 C	95,252	-	110,000 (R)	231-110-554 3/25 Board appv	5,280,117	5,375,369	14,748	678,264	5,390,117	5,390,117	0	0%

(D) Development Fund portion
 Project Budget Includes Inflation Factor, as appl

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
 B) - Budget as approved in fall and published in Budget Report
 F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 07
2017	07	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Scl 64,000
 New Machinery & Equipment Fund

Act>Forc

:Date Last Modified
 8/18/17

0	NM&E Fund TL, Capital	180,000	286,876	206,788	80,088	130,117	164,460	76,671	60,000
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	35,762	2,214	23,378	57,720	12,384	-
1	2017 NMEF-CAP	178,000	160,000	82,450	77,550	21,047	21,047	61,403	60,000
0	2017 NMEF-ADD	2,000	88,900	88,576	324	85,692	85,692	2,884	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	4,984	14,592	3,416	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roc	MIS	C	01	-	4,600	4,600	-	3,139	25,564	1,461	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	5,700	-	192	1,539	5,508	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	2,000	2,000	2,000	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	2,000	-	1,908	1,908	92	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,318	682	9,318	9,318	0	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	10,000	10,000	-	-	-	10,000	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,564	436	5,564	5,564	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	5,128	2,872	-	-	5,128	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	4,700	4,700	-	1,817	1,817	2,884	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	4,000	4,000	-	-	-	4,000	-
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	40,182	4,818	-	-	40,182	-

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$\$ Reset in Study	Notes
# of Projects														
by Project Yr/Fund Type														
303														
1	2015 RR-CAP					-	527	3,252	(2,725)	3,252	222,480	-	-	
0	2015 RR-EXP					-	-	-	-	-	-	-	-	
25	2016 RR-CAP					-	253,039	129,154	(1,011)	116,881	997,031	12,273	-	carry-over projects
3	2016 RR-EXP					-	1,855	1,795	60	1,795	7,383	-	-	carry-over projects
0	2016 RR-ACC-CAP					-	-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP					-	-	-	-	-	-	-	-	carry-over projects
171	2017 RR-CAP					2,927,587	2,888,827	2,219,576	669,250	782,198	782,013	1,437,381	528,945	Budget 2017 projects
63	2017 RR-EXP					773,412	829,786	736,621	93,164	368,435	368,435	368,186	33,379	Budget 2017 projects
12	2017 RR-ACC-CAP					-	144,134	113,090	4,943	110,489	110,489	2,600	-	2017 projects added in 2017
28	2017 RR-ACC-EXP					-	497,021	487,744	8,706	85,085	85,085	402,660	-	2017 projects added in 2017

by Location														
303														
49	MIS													
		460,780	520,116	510,009	10,107	272,255	420,656	237,754	12,564					

2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance
2017 RR Expenditures Total, per 2017 Budget Report 3,701,000

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	3,252	(2,725)	3,252	222,480	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BLJ	C	01	-	131,065	6,169	-	6,169	396,923	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,368	69,909	5,091	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BLJ	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(508)	58,509	381	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	2,066	-	2,066	10,405	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	MIS	C	01	-	2,053	3,063	(1,011)	3,063	48,000	1	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	9,960	9,960	10,040	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd W	The Lodge	E	04		11,000	10,000	1,000	7,671	7,671	2,329	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	-	-	2,600	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	3,000	-	-	-	3,000	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	7,000	2,000	3,500	3,500	3,500	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	28,232	28,232	(13,521)	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	52,482	3,412	41,135	41,135	11,347	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	14,711	(4,882)	(3,692)	(3,692)	18,403	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	41,405	-	36,300	36,300	5,105	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	2,939	2,710	5,282	5,282	(2,343)	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	357,172	22,170	369,012	369,012	(11,840)	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	8,603	8,603	2,344	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	3,708	192	4,315	4,315	(607)	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,971	1,971	-	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,710	21,710	-	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	5,054	2,342	5,856	5,856	(802)	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	3,528	2,521	3,739	3,739	(211)	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,929	120	3,962	3,962	(33)	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,137	1,431	3,169	3,169	(32)	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-	-	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	06	5,049	5,049	5,049	-	-	-	5,049	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	72,000	-	-	-	72,000	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	46,183	9,817	-	-	46,183	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	3,281	-	2,713	2,713	568	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	-	-	6,623	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	10,000	10,347	6,677	6,677	3,323	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	5,503	14,743	5,503	5,503	-	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	-	-	6,995	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	634	634	2,895	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLJ	C	06	6,034	6,034	6,034	-	44	44	5,989	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	4,611	20,886	4,611	4,611	-	-	
723 090 080	2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	-	-	1,027	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	-	-	10,123	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLJ	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and S	Trout Creek BLJ	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	1,425	-	925	925	500	-	

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	-	-	48,950	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	333	333	114,667	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	-	-	150,000	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-EXP	Roll up door motor replacement	Golf Course	E	07		2,200	2,200	-	-	-	2,200	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,266	121	3,266	3,266	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,887	-	5,407	5,407	480	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	07		1,300	1,300	-	-	-	1,300	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	07		2,700	2,700	-	-	-	2,700	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	07		6,700	6,700	-	-	-	6,700	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BLJ	E	07		7,100	7,100	-	-	-	7,100	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	07		9,700	9,700	-	-	-	9,700	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	07	2,020	2,020	2,020	-	1,102	1,102	918	-	
721 150 022	2017 RR-CAP	Awning	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	07	10,123	10,123	10,123	-	-	-	10,123	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	07	8,685	8,685	2,000	6,685	-	-	2,000	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	12,148	12,148	-	-	-	12,148	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-	
721 050 096	2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	6,074	3,000	3,074	-	-	3,000	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	-	-	59,715	-	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	2,383	2,383	-	-	-	2,383	-	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	09	2,044	2,044	2,044	-	-	-	2,044	-	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	09	4,087	4,087	4,087	-	-	-	4,087	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
721 128 283	2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	-	-	9,622	-	

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	40,492	40,492	-	-	-	40,492	-	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	3,185	3,185	39,792	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	-	-	56,762	-	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	10	11,886	11,886	11,886	-	-	-	11,886	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,531	3,061	4,531	4,531	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	-	-	2,792	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	23,283	23,283	-	-	-	23,283	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
721 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	10	90,140	96,500	3,369	93,131	3,369	3,369	-	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing	Trails	E	10		23,414	23,414	-	6,268	6,268	17,147	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Forestry	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	76,477	-	-	-	76,477	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	7,138	-	-	-	7,138	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,621	(262)	529	529	7,092	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	7,594	7,594	17,911	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	7,731	7,731	17,774	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	51,010	-	-	-	51,010	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	30,744	-	-	-	30,744	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	5,124	-	-	-	5,124	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	46,117	-	-	-	46,117	-	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	12	25,307	25,307	25,307	-	-	-	25,307	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	3,060	3,060	-	-	-	3,060	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	5,201	-	-	-	5,201	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	4,939	-	-	-	4,939	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-	

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	11,135	11,135	-	-	-	11,135	-	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	2,206	2,206	1,890	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	18,202	18,202	15,668	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	72,917	72,917	52,083	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	2,400	2,400	2	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	-	-	6,391	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,329	(3,328)	9,329	9,329	-	-	
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	1,165	1,165	6,489	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	21,895	21,895	20,993	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	2,684	2,684	10,475	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,115	1,209	7,115	7,115	-	-	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	13	81,556	81,556	81,556	-	-	-	81,556	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	665	665	1,473	-	
721 025 212	2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	7,637	7,695	(58)	7,458	7,458	237	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	1,595	1,595	4,515	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	24,959	24,959	502	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	1,386	1,386	9,856	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	15,306	15,306	4,961	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	10,402	10,402	27,294	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	18,900	-	6,853	6,853	12,047	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasant Board Book Software	MIS	E	13	-	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	99	3,543	3,543	-	3,543	-	-	-	3,543	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	99	20,404	20,404	-	20,404	-	-	-	20,404	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	99	8,487	8,487	-	8,487	-	-	-	8,487	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	99	10,285	10,285	-	10,285	-	-	-	10,285	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	to reclass below row
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF

2017	07	< Report Month
------	----	----------------

Replacement Reserve Fund **9,700,000**

8/18/17 8/18/2017

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	- Vs 621020533
	2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	(10,883)	135,640	(146,523)	184	-	135,456	-	estimated project deferrals/timing impacts
	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	22,000	(11,447)	-	-	22,000	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Seven Months Ending July 31, 2017
 Operating Fund Consolidated

July 2017

Year-to-Date July 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
1,300	1,000	1,825	300	30%	-525	-29%	36015	Sales - Firewood	1,950	2,000	3,595	-50	-3%	-1,645	-46%	5,000
99,854	80,230	87,068	19,624	24%	12,786	15%	36030	Sales - Retail	428,839	306,410	376,590	122,429	40%	52,249	14%	484,703
-3,249	-1,800	-1,612	-1,449	-80%	-1,637	-102%	38015	Employee Discounts	-14,920	-7,300	-10,288	-7,620	-104%	-4,632	-45%	-11,400
-1,780	-700	-1,631	-1,080	-154%	-149	-9%	38017	Homeowner Discounts	-3,085	-1,400	-2,699	-1,685	-120%	-386	-14%	-2,500
-6,528	-6,930	-6,541	402	6%	13	0%	38020	Discounts - Retail	-38,822	-38,260	-32,644	-562	-1%	-6,178	-19%	-59,500
0	-500	0	500	100%	0	0%	38025	Promotion Discounts	-2,212	-6,000	-2,474	3,788	63%	262	11%	-8,800
89,597	71,300	79,109	18,297	26%	10,488	13%		Total Retail Product Reven	371,750	255,450	332,081	116,300	46%	39,669	12%	407,503
52,569	57,700	55,640	-5,131	-9%	-3,071	-6%	(350...	Golf Cart Rentals	74,287	96,400	91,518	-22,113	-23%	-17,231	-19%	185,000
11,892	14,000	14,797	-2,108	-15%	-2,905	-20%	35020	Golf - Driving Range	16,707	29,200	29,200	-12,493	-43%	-13,792	-45%	48,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	426%	2,300
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
68,367	63,900	55,515	4,467	7%	12,852	23%	3604...	Rentals	887,831	581,340	861,687	306,491	53%	26,144	3%	754,500
12,385	15,000	14,667	-2,615	-17%	-2,283	-16%	36043	Rentals, Bikes	15,331	21,000	20,599	-5,670	-27%	-5,263	-26%	37,000
2,028	2,000	1,583	28	1%	445	28%	3604...	Child Care	10,702	11,100	9,468	-398	-4%	1,234	13%	18,000
10,185	9,800	10,913	385	4%	-728	-7%	36050	Aerobics	47,761	43,300	51,812	4,461	10%	-4,050	-8%	77,000
270	300	500	-30	-10%	-230	-46%	36056	Fitness/Training	1,800	1,100	2,094	700	64%	-294	-14%	2,000
5,300	1,000	4,720	4,300	430%	580	12%	36058	Rec Programs	7,380	2,500	7,730	4,880	195%	-350	-5%	6,000
152,042	151,500	110,523	542	0%	41,519	38%	36059	Day Camps	192,292	181,800	138,013	10,492	6%	54,279	39%	243,000
2,252	2,500	2,375	-249	-10%	-123	-5%	36051	Massage	10,662	9,800	10,889	862	9%	-227	-2%	17,000
340	100	380	240	240%	-40	-11%	36057	Towels/Lockers	879	600	608	279	47%	271	45%	1,000
549	2,400	518	-1,851	-77%	32	6%	36060	Lessons - Public	806	2,850	560	-2,044	-72%	246	44%	4,000
21,385	40,500	25,148	-19,115	-47%	-3,763	-15%	36070	Lessons - P.O.	32,242	62,550	37,476	-30,308	-48%	-5,234	-14%	92,000
19,133	19,600	14,002	-467	-2%	5,131	37%	36080	Lessons - Guest	27,240	35,000	26,804	-7,760	-22%	436	2%	45,700
8,218	11,000	8,045	-2,782	-25%	173	2%	37090	Equestrian - Boarding	10,821	17,000	13,354	-6,179	-36%	-2,533	-19%	33,000
27,550	22,000	16,768	5,550	25%	10,782	64%	37095	Equestrian - Camps	36,414	32,000	24,952	4,414	14%	11,462	46%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
394,463	413,300	336,092	-18,837	-5%	58,371	17%		Total Lessons & Rental Re	2,138,897	1,666,640	1,976,900	472,257	28%	161,998	8%	2,289,502
10,340	6,500	4,725	3,840	59%	5,615	119%	32010	Aso - Fees	38,960	39,500	44,130	-540	-1%	-5,170	-12%	57,500
3,890	4,000	5,230	-110	-3%	-1,340	-26%	32020	Inspection Fees	13,050	16,000	20,775	-2,950	-18%	-7,725	-37%	30,000
3,250	500	200	2,750	550%	3,050	1525%	32030	Fines	3,583	3,500	2,000	83	2%	1,583	79%	6,000
3,883	510	1,880	3,373	661%	2,003	107%	34010	Interest	32,776	3,570	13,845	29,206	818%	18,931	137%	6,120
2,782	3,500	3,549	-718	-21%	-767	-22%	34020	Late Charges	22,147	26,000	25,369	-3,853	-15%	-3,222	-13%	38,000
-185	-2,500	0	2,315	93%	-185	0%	34030	Lien Fees	17,205	16,700	12,025	505	3%	5,180	43%	15,000
-190	-500	0	310	62%	-190	-1899900%	34040	Delinquency Fees	71,355	39,900	51,319	31,455	79%	20,036	39%	38,000
15,785	11,200	8,085	4,585	41%	7,700	95%	34050	Transfer Fees	80,080	76,300	75,485	3,780	5%	4,595	6%	133,500
0	0	-10	0	0%	10	100%	34060	NSF Charges	90	0	-60	90	0%	150	250%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	3	0	4	3	0%	-1	-25%	0
18,752	17,000	15,010	1,752	10%	3,742	25%	34080	Communications Ad Revenue	118,031	122,000	106,550	-3,969	-3%	11,481	11%	203,000
2,341	2,500	2,666	-159	-6%	-324	-12%	37018	Lease Revenue	12,725	17,500	18,596	-4,775	-27%	-5,871	-32%	30,000
15,688	13,890	16,348	1,798	13%	-660	-4%	37020	Other Revenue	70,344	59,130	75,408	11,214	19%	-5,064	-7%	85,783
5,454	5,500	0	-46	-1%	5,454	0%	38005	Employee Housing Revenue	58,804	52,500	0	6,304	12%	58,804	0%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0
81,791	62,100	57,684	19,691	32%	24,107	42%		Total Other Revenue	540,797	472,600	445,445	68,197	14%	95,351	21%	723,903
1,971,200	1,852,423	1,848,599	118,777	6%	122,601	7%		GROSS REVENUE (GREV)	9,002,818	7,009,136	8,358,824	1,993,682	28%	643,994	8%	11,000,000
								COST OF GOODS SOLD (COGS)								
-43,438	-45,630	-38,560	2,192	5%	-4,878	-13%	43110	Meat	-174,551	-161,100	-170,129	-13,451	-8%	-4,422	-3%	-272,880
-22,146	-30,310	-22,077	8,164	27%	-69	0%	43120	Seafood	-107,476	-102,470	-91,267	-5,006	-5%	-16,209	-18%	-181,510
-35,089	-21,900	-32,907	-13,189	-60%	-2,183	-7%	43130	Produce	-129,151	-77,980	-123,699	-51,171	-66%	-5,452	-4%	-136,190
-15,386	-19,730	-17,756	4,344	22%	2,371	13%	43140	Dairy	-68,488	-66,700	-67,462	-1,788	-3%	-1,026	-2%	-112,750
-9,418	-6,840	-9,928	-2,578	-38%	510	5%	43150	NA Beverage	-38,360	-29,070	-36,134	-9,290	-32%	-2,226	-6%	-44,610
-42,356	-29,908	-41,672	-12,448	-42%	-684	-2%	43160	Food Other	-201,430	-124,772	-186,183	-76,658	-61%	-15,247	-8%	-209,220
8,769	12,450	7,248	-3,681	-30%	1,521	21%	43190	Mktg Discounts credit	49,636	42,980	44,442	6,656	15%	5,193	12%	77,400
3,885	3,688	3,937	197	5%	-53	-1%	43192	EE Meals credit	21,436	20,712	18,125	724	3%	3,311	18%	36,160
-155,179	-138,180	-151,715	-16,999	-12%	-3,464	-2%		Food Cogs	-648,386	-498,400	-612,308	-149,986	-30%	-36,078	-6%	-843,600
-14,517	-12,980	-14,256	-1,537	-12%	-261	-2%	43270	Beer	-55,445	-41,610	-54,497	-13,835	-33%	-948	-2%	-70,100
-9,589	-8,280	-7,103	-1,309	-16%	-2,486	-35%	43280	Liquor	-36,935	-28,620	-35,084	-8,315	-29%	-1,852	-5%	-50,100
-15,101	-19,310	-17,046	4,209	22%	1,945	11%	43290	Wine	-70,694	-71,170	-70,194	476	1%	-500	-1%	-127,100
-39,206	-40,570	-38,405	1,364	3%	-801	-2%		Beverage Cogs	-163,075	-141,400	-159,775	-21,675	-15%	-3,300	-2%	-247,300
-50,600	-45,100	-42,646	-5,500	-12%	-7,954	-19%		Retail Product Cogs	-212,583	-166,610	-186,716	-45,973	-28%	-25,867	-14%	-269,100
-244,985	-223,850	-232,766	-21,135	-9%	-12,219	-5%		Total COGS	-1,024,044	-806,410	-958,799	-217,634	-27%	-65,245	-7%	-1,360,000
-12.4%	-12.1%	-12.6%	-00.3%	-02.8%	00.2%	01.3%		Total Cogs / GREV %	-11.4%	-11.5%	-11.5%	00.1%	01.1%	00.1%	00.8%	-12.4%

Tahoe Donner Association
Department P&L Detail (D01)
 For the Seven Months Ending July 31, 2017
 Operating Fund Consolidated

July 2017

Year-to-Date July 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-56.5%	-63.3%	-53.9%	06.8%	10.7%	-02.6%	-04.8%		Retail Product Cogs / Retail R	-57.2%	-65.2%	-56.2%	08.0%	12.3%	-01.0%	-01.7%	-66.0%
-50.0%	-55.5%	-48.0%	05.5%	09.9%	-02.0%	-04.3%		Retail Product Cogs / Retail R	-49.3%	-54.0%	-49.1%	04.7%	08.7%	-00.2%	-00.5%	-55.0%
-29.1%	-30.8%	-30.4%	01.7%	05.6%	01.3%	04.3%		F&B Cogs / F&B Rev %	-32.2%	-31.1%	-31.4%	-01.1%	-03.7%	-00.9%	-02.7%	-30.6%
-31.4%	-30.2%	-33.0%	-01.2%	-04.0%	01.6%	04.8%		Food %, preDiscounts	-32.6%	-30.1%	-32.0%	-02.5%	-08.3%	-00.5%	-01.7%	-30.0%
-33.3%	-33.8%	-34.6%	00.5%	01.5%	01.3%	03.7%		Food %, postDiscounts	-35.7%	-34.1%	-34.8%	-01.6%	-04.6%	-00.9%	-02.5%	-33.8%
-31.4%	-27.5%	-31.1%	-04.0%	-14.4%	-00.4%	-01.2%		Food NA Beverage %	-27.4%	-33.6%	-25.4%	06.2%	18.4%	-02.0%	-07.9%	-33.7%
-22.2%	-26.1%	-23.5%	03.9%	15.0%	01.3%	05.6%		COGS % Beverage, incld CF,ne	-25.5%	-26.0%	-25.5%	00.4%	01.6%	00.0%	00.0%	-26.0%
-22.8%	-25.0%	-23.7%	02.2%	08.6%	00.9%	03.8%		COGS % Beer,net	-24.7%	-25.4%	-25.2%	00.7%	02.9%	00.5%	02.1%	-25.4%
-17.4%	-22.0%	-17.3%	04.6%	20.9%	-00.1%	-00.5%		COGS % Liquor,net	-19.4%	-20.8%	-20.0%	01.4%	06.7%	00.6%	03.0%	-20.9%
-26.3%	-29.4%	-27.8%	03.0%	10.4%	01.5%	05.4%		COGS % Wine,net	-32.2%	-29.2%	-30.5%	-02.9%	-09.9%	-01.6%	-05.3%	-29.2%
1,726,216	1,628,573	1,615,833	97,643	6%	110,383	7%		Gross Margin (GREV-COG)	7,978,775	6,202,726	7,400,025	1,776,049	29%	578,750	8%	9,640,000
PAYROLL																
SALARIES & WAGES																
-265,439	-290,653	-276,584	25,214	9%	11,145	4%	5110...	Salaries - Exempt - Regular	-1,895,777	-1,957,811	-1,847,540	62,034	3%	-48,238	-3%	-3,370,000
-7,351	-4,500	-6,712	-2,851	-63%	-639	-10%	51106	Salaries - Exempt - Commissions	-14,802	-10,000	-13,081	-4,802	-48%	-1,721	-13%	-20,000
-155,128	-191,514	-106,572	36,386	19%	-48,556	-46%	5122...	Wages - FTRRegular	-1,061,340	-1,233,622	-786,218	172,282	14%	-275,122	-35%	-2,102,802
-551,130	-449,230	-502,302	-101,900	-23%	-48,828	-10%	5124...	Wages - Seasonal	-2,439,664	-1,849,560	-2,362,784	-590,104	-32%	-76,880	-3%	-3,019,198
-3,634	-4,000	-4,212	366	9%	578	14%	5122...	Wages-FTR-Commissions	-7,953	-16,000	-8,202	8,047	50%	67	1%	-30,000
-8,854	-11,500	-11,218	2,646	23%	2,364	21%	51246	Wages-Seasonal-Commissions	-56,931	-54,500	-52,021	-2,431	-4%	-4,729	-9%	-88,000
-7,830	-7,830	-1,529	0	0%	-6,301	-412%	5110...	Incentive Program, Exempt	-91,030	-54,830	-170,163	-36,200	-66%	79,133	47%	-94,000
-3,224	-1,830	-1,354	-1,394	-76%	-1,870	-138%	51227	Incentive Program, FTR, NonExe	-28,371	-12,830	-12,830	-15,541	-121%	5,705	17%	-22,000
-3,034	0	-1,804	-3,034	0%	-1,230	-68%	51247	Incentive Program, Seasonal, N	-37,078	-5,000	-39,017	-32,078	-642%	1,939	5%	-10,000
24,460	22,017	21,283	2,443	11%	3,177	15%	51299	Capitalized Payroll Direct S&W	151,643	154,117	147,363	-2,474	-2%	4,280	3%	264,200
-981,165	-939,040	-891,005	-42,125	-4%	-90,159	-10%		Total Salaries & Wages, DIRECT	-5,481,301	-5,040,036	-5,165,736	-441,265	-9%	-315,565	-6%	-8,491,800
-256,160	-280,966	-263,543	24,806	9%	7,383	3%		Salaries sub-total	-1,849,965	-1,868,524	-1,883,420	18,559	1%	33,455	2%	-3,219,800
-725,005	-658,074	-627,463	-66,931	-10%	-97,542	-16%		Wage sub-total	-3,631,335	-3,171,512	-3,282,316	-459,823	-14%	-349,020	-11%	-5,272,000
-161,986	-197,344	-112,138	35,358	18%	-49,848	-44%		Wage-FTR subsubtotal	-1,097,663	-1,262,452	-828,314	164,789	13%	-269,349	-33%	-2,154,802
-563,018	-460,730	-515,324	-102,288	-22%	-47,694	-9%		Wage-Seasonal subsubto	-2,533,672	-1,909,060	-2,454,002	-624,612	-33%	-79,670	-3%	-3,117,198
-49.8%	-50.7%	-48.2%	00.9%	01.8%	-01.6%	-03.3%		Payroll Direct as a % of	-60.9%	-71.9%	-61.8%	11.0%	15.3%	00.9%	01.5%	-77.2%
PAYROLL BURDEN, Taxes & Benefits																
-110,198	-106,350	-99,833	-3,848	-4%	-10,364	-10%	5130...	Payroll Taxes	-612,773	-564,720	-572,237	-48,053	-9%	-40,535	-7%	-950,000
-55,101	-87,479	-44,182	32,378	37%	-10,918	-25%	5130...	Group Insurance	-392,362	-612,363	-332,556	220,001	36%	-59,806	-18%	-1,050,000
-11,227	-12,625	-10,995	1,398	11%	-232	-2%	5130...	Retirement Plan	-81,798	-87,250	-83,898	5,452	6%	2,100	3%	-150,000
3,840	3,400	3,300	440	13%	540	16%	51499	Capitalized Payroll Burden	29,157	23,800	24,720	5,357	23%	4,437	18%	40,800
-172,686	-203,054	-151,711	30,368	15%	-20,975	-14%		Total Payroll Taxes & Benefits	-1,057,776	-1,240,533	-963,971	182,757	15%	-93,805	-10%	-2,109,200
-75,005	-73,220	-84,245	-1,785	-2%	9,240	11%	5130...	PAYBDN, Workers Comp Insura	-524,734	-461,730	-580,457	-63,004	-14%	55,723	10%	-107,000
-247,690	-276,274	-235,955	28,584	10%	-11,735	-5%		PAYROLL BURDEN Total	-1,582,510	-1,702,263	-1,544,429	119,753	7%	-38,082	-2%	-2,859,200
-76,305	-91,090	-76,492	14,785	16%	187	0%	(513...	subtotal, Burden-Salary	-538,560	-639,545	-561,421	100,985	16%	22,861	4%	-1,096,000
-52,123	-87,194	-34,755	35,071	40%	-17,368	-50%	(514...	subtotal, Burden-Wage-FTR	-395,460	-599,668	-286,826	204,208	34%	-108,634	-38%	-1,022,390
-123,103	-101,390	-128,008	-21,713	-21%	4,905	4%	(514...	subtotal, Burden-Wage-Seasonal	-677,647	-486,850	-720,901	-190,797	-39%	43,255	6%	-781,610
25.2%	29.4%	26.5%	-04.2%	-14.2%	-01.2%	-04.7%		Burden % - on all Payroll	28.9%	33.8%	29.9%	-04.9%	-14.5%	-01.0%	-03.4%	33.7%
29.8%	32.4%	29.0%	-02.6%	-08.1%	00.8%	02.6%		Burden % - Salary	29.1%	34.2%	29.8%	-05.1%	-14.9%	-00.7%	-02.3%	34.0%
32.2%	44.2%	31.0%	-12.0%	-27.2%	01.2%	03.8%		Burden % - Wage-FTR	36.0%	47.5%	34.6%	-11.5%	-24.2%	01.4%	04.0%	47.4%
21.9%	22.0%	24.8%	-00.1%	-00.6%	-03.0%	-12.0%		Burden % - Wage-Season	26.7%	25.5%	29.4%	01.2%	04.9%	-02.6%	-09.0%	25.1%
24.2%	28.7%	25.9%	-04.5%	-15.7%	-01.8%	-06.8%		Burden % - Wage-FTR&Se	29.6%	34.3%	30.7%	-04.7%	-13.7%	-01.2%	-03.7%	34.2%
-1,228,855	-1,215,314	-1,126,960	-13,541	-1%	-101,895	-9%		PAYROLL TOTAL (Direct&Bur	-7,063,811	-6,742,299	-6,710,165	-321,512	-5%	-353,646	-5%	-11,351,000
OPERATING EXPENSES (OE)																
-4,448	-3,988	-4,237	-460	-12%	-211	-5%	50530	Employee Meals	-25,274	-22,212	-20,520	-3,062	-14%	-4,754	-23%	-38,510
-4,874	-7,700	0	2,826	37%	-4,874	0%	50605	Employee Housing expenses	-75,920	-83,100	0	7,180	9%	-75,920	0%	-136,000
-15,895	-200	-210	-15,695	-7848%	-15,685	-7469%	50615	Employee Recruiting	-17,852	-2,300	-4,316	-15,552	-676%	-13,536	-314%	-6,000
-283	-4,687	-261	4,404	94%	-22	-8%	50620	Employee Dev/Training	-16,222	-25,609	-12,669	9,387	37%	-3,553	-28%	-37,594
-2,871	-1,974	-2,428	-897	-45%	-443	-18%	50625	Employee Relations	-30,907	-26,018	-31,458	-4,889	-19%	551	2%	-51,638
-1,470	-2,650	-1,507	1,180	45%	37	2%	50626	PreEmployment Testing	-5,938	-10,750	-8,528	4,812	45%	2,589	30%	-19,000
0	-1,150	-1,136	1,150	100%	1,136	100%	50627	EAP Services	-6,451	-7,150	-7,003	699	10%	552	8%	-12,000
-314	-1,300	-1,331	986	76%	1,017	76%	50628	Benefit Administration Services	-6,601	-9,300	-10,770	2,699	29%	4,169	39%	-16,000
-2,475	-694	-3,325	-1,781	-257%	850	26%	50630	Uniforms	-25,654	-28,158	-27,889	2,504	9%	2,235	8%	-49,528
0	-1,300	770	1,300	100%	-770	-100%	51080	Seminars & Conferences	-6,875	-19,550	-6,224	12,675	65%	-631	-10%	-27,450
-478	-1,490	-619	1,012	68%	141	23%	51095	Travel/Meeting Expense	-20,760	-19,330	-27,813	-1,430	-7%	7,053	25%	-26,790
-33,108	-27,133	-14,284	-5,975	-22%	-18,825	-132%		Total Staff Expense	-238,454	-253,477	-157,210	15,023	6%	-81,244	-52%	-420,510
-15,095	-13,415	-9,570	-1,680	-13%	-5,525	-58%	51090	Telephone	-100,539	-94,645	-98,816	-5,894	-6%	-1,723	-2%	-162,120
-1,827	-2,030	-1,754	203	10%	-74	-4%	55003	Cable/Sat TV Service	-12,298	-14,030	-11,047	1,732	12%	-1,251	-11%	-24,100
-11,463	-9,650	-10,756	-1,813	-19%	-706	-7%	55005	Disposal Fees	-55,087	-48,700	-49,217	-6,387	-13%	-5,870	-12%	-84,400
-24,872	-24,030	-24,000	-842	-4%	-872	-4%	5501...	Electricity	-159,252	-143,500	-153,983	-16,202	-11%	-5,270	-3%	-264,280
-3,145	-3,600	-4,727	455	13%	1,581	33%	55020	Natural Gas - Pools	-46,002	-70,750	-43,721	24,748	35%	-2,281	-5%	-106,000
-3,050	-3,600	-4,046	550	15%	996	25%	55025	Natural Gas - Buildings	-58,619	-57,000	-59,347	-1,619	-3%	727	1%	-84,570

Tahoe Donner Association
Department P&L Detail (D01)
 For the Seven Months Ending July 31, 2017
 Operating Fund Consolidated

July 2017

Year-to-Date July 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-9,344	-11,000	-6,853	1,656	15%	-2,491	-36%	(530...	Fuel & Oil	-114,214	-88,810	-83,121	-25,404	-29%	-31,093	-37%	-139,300
-221	-270	-206	49	18%	-15	-7%	55027	Propane (LPG)	-2,896	-2,880	-2,757	-16	-1%	-139	-5%	-4,870
-7,165	-8,090	-7,031	925	11%	-134	-2%	55030	Sewer Fees	-49,350	-54,510	-49,216	5,160	9%	-134	0%	-94,780
-4,495	-4,150	-3,630	-345	-8%	-866	-24%	5503...	Water - Building/Facility	-22,371	-22,180	-20,186	-191	-1%	-2,186	-11%	-38,610
-14,308	-14,500	-22,872	-258	-2%	8,565	37%	55040	Water - Grounds	-24,446	-33,850	-39,250	9,404	28%	14,803	38%	-86,500
-94,985	-93,885	-95,444	-1,100	-1%	460	0%		TOTAL UTILITIES	-645,075	-630,405	-610,659	-14,670	-2%	-34,416	-6%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-2,019	-410	-165	-1,609	-392%	-1,854	-1122%	56010	Security Exp	-10,232	-7,150	-6,665	-3,082	-43%	-3,567	-54%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-14,418	-12,180	-13,018	-2,238	-18%	-1,400	-11%	56520	Linen Service	-69,011	-59,050	-65,014	-9,961	-17%	-3,997	-6%	-102,560
-6,280	-10,175	-18,646	3,895	38%	12,367	66%	56530	Janitorial Services & Supplies	-58,008	-59,425	-106,636	1,417	2%	48,628	46%	-100,600
-961	-1,043	-1,364	82	8%	403	30%	56535	Pest Control	-6,258	-5,504	-6,232	-754	-14%	-25	0%	-8,655
-517	-680	-474	163	24%	-43	-9%	52020	Contract Fees	-3,293	-9,120	-7,836	5,827	64%	4,542	58%	-14,280
-10,797	0	0	-10,797	0%	-10,797	0%	50201	Contract Labor	-26,671	0	0	-26,671	0%	-26,671	0%	0
-86	-650	-83	564	87%	-3	-4%	52022	Veterinary Services	-3,577	-3,820	-750	243	6%	-2,827	-377%	-5,720
-17	-700	-560	683	98%	542	97%	52023	Equine Care Services	-3,954	-3,480	-5,084	-474	-14%	1,131	22%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-9,633	-8,400	-6,886	-1,233	-15%	-2,747	-40%	-13,440
-1,034	-620	-623	-414	-67%	-411	-66%	53705	Equipment Rental	-5,305	-8,530	-7,004	3,225	38%	1,699	24%	-18,870
-3,829	-4,000	-5,803	171	4%	1,973	34%	57035	Rental Property Expense	0	-950	-556	556	100%	556	100%	-2,100
-1,382	-1,200	-2,186	-182	-15%	804	37%	56505	Feed Hay Grain	-9,024	-10,000	-9,666	976	10%	642	7%	-13,500
-1,066	-40	0	-1,026	-2566%	-1,066	0%	51560	Mbr Srv - Retail COGS	-4,415	-4,600	-6,342	185	4%	1,926	30%	-7,400
-394	-400	-344	6	2%	-50	-15%	56503	Printed Forms/Ticket Stock	-12,742	-11,400	-16,327	-1,342	-12%	3,585	22%	-22,060
0	-200	0	200	100%	0	0%	51037	Computer Software	-3,558	-3,000	-3,168	-558	-19%	-390	-12%	-5,300
-725	-270	-1,732	-455	-169%	1,007	58%	51038	Computer Hardware	0	-1,600	-368	1,600	100%	368	100%	-2,200
-1,739	-2,890	-2,164	1,151	40%	424	20%	51050	Furniture and Office Equip	-9,016	-7,565	-10,842	-1,451	-19%	1,827	17%	-13,515
-4,521	-1,660	-5,564	-2,861	-172%	1,043	19%	51060	Office Supplies	-12,101	-19,250	-13,927	7,149	37%	1,826	13%	-31,640
-299	-150	-3,228	-149	-99%	2,929	91%	51061	Toner Cartridges	-14,381	-11,220	-18,152	-3,161	-28%	3,771	21%	-19,320
-8,127	-5,178	-6,229	-2,949	-57%	-1,898	-30%	53530	Signs	-7,860	-5,830	-8,049	-2,030	-35%	190	2%	-11,820
-11,308	-10,500	-11,965	-808	-8%	657	5%	56501	Operating Supplies	-46,358	-43,675	-36,417	-2,683	-6%	-9,941	-27%	-64,370
-435	-50	0	-385	-769%	-435	0%	56502	Paper Products - Restaurant	-50,240	-40,920	-53,373	-9,320	-23%	3,133	6%	-67,670
-3,602	-2,450	-3,442	-1,152	-47%	-159	-5%	56504	Candle & TableTop Supplies	-1,363	-350	-491	-1,013	-289%	-871	-177%	-600
-2,198	-1,180	-3,023	-1,018	-86%	825	27%	56511	Cleaning Supplies - Restaurant	-19,502	-13,300	-17,453	-6,202	-47%	-2,049	-12%	-22,750
-3,086	-1,325	-2,805	-1,761	-133%	281	20%	56540	Small Tools & Equipment	-24,403	-18,395	-34,789	-6,008	-33%	10,386	30%	-27,300
-361	0	-105	-361	0%	-256	-245%	56545	Safety Equipment	-12,399	-13,720	-15,124	1,321	10%	2,725	18%	-22,495
							56550	Spoilage	-8,705	0	-2,704	-8,705	0%	-6,001	-222%	0
-200	-1,350	-1,100	1,150	85%	900	82%	51025	Entertainment	-3,553	-7,400	-6,750	3,848	52%	3,198	47%	-14,450
-7,282	-10,929	-6,275	3,647	33%	-1,007	-16%	55530	Recreation Programs	-8,963	-17,402	-14,803	8,439	48%	5,840	39%	-24,670
-7,289	-2,855	-5,710	-4,434	-155%	-1,579	-28%	55532	Special Programs	-24,815	-14,995	-22,080	-9,820	-65%	-2,736	-12%	-37,110
-451	-400	-1,910	-51	-13%	1,460	76%	55537	Catering Rentals	-1,814	-800	-3,617	-1,014	-127%	1,803	50%	-1,600
-67,518	-73,600	-72,483	6,082	8%	4,965	7%	56013	Concert Expenses	-67,518	-73,600	-73,567	6,082	8%	6,049	8%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-3,490	-1,195	-4,302	-2,295	-192%	813	19%	54210	General/PM	-30,999	-9,165	-27,834	-21,834	-238%	-3,165	-11%	-17,140
-251	-120	-656	-131	-109%	405	62%	54220	Plumbing	-1,416	-1,790	-1,872	374	21%	456	24%	-3,090
-751	-225	-64	-526	-234%	-687	-1066%	54240	Lighting and Electrical	-2,701	-2,140	-4,282	-561	-26%	1,581	37%	-4,080
0	-250	-137	250	100%	137	100%	54250	HVAC	-67	-900	-368	833	93%	301	82%	-1,600
0	0	-913	913	100%	913	100%	54252	Carpentry	-121	-1,750	-1,247	1,629	93%	1,126	90%	-3,300
-551	-250	-533	-301	-120%	-17	-3%	54254	Elevators	-4,405	-2,000	-3,733	-2,405	-120%	-672	-18%	-3,500
-2,390	-350	-578	-2,040	-583%	-1,812	-314%	54256	Fire Suppression	-13,218	-3,850	-5,617	-9,368	-243%	-7,601	-135%	-8,050
0	0	-18	18	100%	18	100%	54274	Painting	-63	-400	-63	337	84%	0	1%	-900
-597	-2,267	-263	1,670	74%	-334	-127%	54290	Other Building	-7,105	-14,879	-2,165	7,774	52%	-4,940	-228%	-25,120
-8,029	-4,657	-7,464	-3,372	-72%	-565	-8%		R&M Building	-60,096	-36,874	-47,181	-23,222	-63%	-12,914	-27%	-66,780
0	0	-56	56	100%	56	100%	54310	Asphalt	-3,521	0	-245	-3,521	0%	-3,276	-1337%	0
-272	0	0	-272	0%	-272	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
0	-50	0	50	100%	0	0%	54340	GrassFlowersSeedFertilizers	-62	-2,850	-397	2,788	98%	335	84%	-3,050
-4,940	0	-61	61	100%	61	100%	54350	Ski Trails	-222	0	-1,690	-222	0%	1,468	87%	-5,000
-5,166	-5,250	-5,256	84	2%	90	2%	54380	Snow Removal	-107,954	-47,760	-58,803	-60,194	-126%	-49,151	-84%	-66,900
-10,378	-5,300	-5,374	-5,078	-96%	-5,004	-93%	54390	Other Grounds Maint	-23,455	-20,550	-22,006	-2,905	-14%	-1,449	-7%	-37,300
-866	-1,000	-2,644	134	13%	1,777	67%		R&M Grounds (nonGolf)	-135,494	-71,160	-83,141	-64,334	-90%	-52,353	-63%	-112,250
0	-100	0	100	100%	0	0%	54412	Ski Lifts, Fixed Grip	-7,482	-4,200	-12,424	-3,292	-78%	4,932	40%	-8,700
0	0	0	0	0%	0	0%	54416	Ski Lifts, Surface	-2,448	-1,500	0	-948	-63%	-2,448	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
-1,000	-372	0	1,000	100%	372	100%	54419	Snowmaking	0	-2,000	-423	2,000	100%	423	100%	-4,400
-20,345	-9,500	0	-10,845	-114%	-20,345	0%	54421	Snowcats	-60,480	-34,300	-44,918	-26,180	-76%	-15,562	-35%	-73,100
0	-400	0	400	100%	0	0%	54426	Snowmobiles	-8,524	-3,350	-3,769	-5,174	-154%	-4,755	-126%	-5,700
-379	-500	-1,176	121	24%	796	68%	54434	Golf Maint Eq	-3,466	-9,000	-6,654	5,534	61%	3,188	48%	-15,750
-132	-400	-1,327	268	67%	1,195	90%	54438	Golf Carts Fleet	-327	-800	-1,845	473	59%	1,518	82%	-1,400
-4,509	-4,300	-989	-209	-5%	-3,520	-356%	54443	Rolling, Heavy	-26,217	-26,530	-17,850	313	1%	-8,367	-47%	-47,730
-4,609	-4,545	-4,463	-64	-1%	-146	-3%	54448	Rolling, Car/Truck/Bus/Van	-38,645	-26,975	-32,307	-11,670	-43%	-6,337	-20%	-46,050

Tahoe Donner Association
Department P&L Detail (D01)
 For the Seven Months Ending July 31, 2017
 Operating Fund Consolidated

July 2017

Year-to-Date July 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-1,733	-300	-500	-1,433	-478%	-1,233	-247%	54452	F&B Kitchen Equip	-10,509	-7,250	-11,484	-3,259	-45%	975	8%	-11,670
-54	-250	0	196	78%	-54	0%	54454	F&B GlassSilverChina	-345	-2,290	-506	1,945	85%	161	32%	-4,070
-149	-50	0	-99	-197%	-149	0%	54461	Bicycles	-1,012	-350	-687	-662	-189%	-325	-47%	-500
0	-300	-291	300	100%	291	100%	54463	Fitness Equipment	-1,555	-2,750	-1,134	1,195	43%	-422	-37%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-780	-187	780	100%	187	100%	-1,580
-5,793	-4,167	-4,427	-1,626	-39%	-1,367	-31%	54481	Computer Software Maint	-33,113	-29,539	-31,994	-3,574	-12%	-1,119	-3%	-51,970
-152	-500	-796	348	70%	644	81%	54483	Computer Hardware Maint	-3,950	-4,140	-3,046	190	5%	-904	-30%	-7,250
-1,608	-950	-1,119	-658	-69%	-1,490	-1257%	54499	Other Operating Equip R&M	-4,031	-6,850	-2,884	2,819	41%	-1,147	-40%	-10,650
-40,330	-28,312	-17,102	-12,018	-42%	-23,228	-136%		R&M Equipment	-203,350	-162,604	-172,275	-40,746	-25%	-31,075	-18%	-298,920
0	-1,000	0	1,000	100%	0	0%	54510	Seed & Sod	-3,452	-6,500	-5,425	3,048	47%	1,973	36%	-8,500
-8,661	-1,400	-4,877	-7,261	-519%	-3,784	-78%	54520	Fertilizer	-17,591	-10,600	-14,932	-6,991	-66%	-2,659	-18%	-20,000
-1,624	-600	-3	-1,024	-171%	-1,621	-54038%	54530	Top Dressing	-8,156	-7,900	-4,934	-256	-3%	-3,222	-65%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	-2,000	-4,000	-5,903	2,000	50%	3,903	66%	-4,000
0	-200	0	200	100%	0	0%	54560	Pesticides	-4,453	-8,100	-6,219	3,647	45%	1,766	28%	-11,000
-1,343	-540	-18	-803	-149%	-1,324	-7220%	54570	Irrigation and Drainage	-2,237	-1,960	-2,766	-277	-14%	529	19%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-250	0	-1,875	-750%	-2,125	0%	-500
-11,628	-3,740	-4,898	-7,888	-211%	-6,730	-137%		R&M Golf Course	-40,014	-39,310	-40,179	-704	-2%	165	0%	-59,000
-4,158	-2,900	-4,422	-1,258	-43%	264	6%	54710	chemicals	-17,565	-21,600	-21,715	4,035	19%	4,150	19%	-36,200
0	-150	-35	150	100%	35	100%	54720	equipment	0	-1,050	-35	1,050	100%	35	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
-4,158	-3,050	-4,457	-1,108	-36%	299	7%		R&M Pool Spa	-18,738	-22,650	-22,070	3,912	17%	3,333	15%	-38,000
-74,046	-74,900	-30,000	854	1%	-44,046	-147%	(575...	Forestry Management	-233,213	-134,800	-92,687	-98,413	-73%	-140,526	-152%	-235,500
-74,046	-74,900	-30,000	854	1%	-44,046	-147%		R&M Forestry	-233,213	-134,800	-92,687	-98,413	-73%	-140,526	-152%	-235,500
18,126	16,116	12,966	2,010	12%	5,160	40%	59010	Contra - Inter-Dept. Charges	158,880	110,952	112,155	47,928	43%	46,725	42%	192,280
-130,442	-103,843	-56,328	-26,599	-26%	-74,114	-132%		R&M subtotal	-532,024	-356,446	-345,379	-175,578	-49%	-186,646	-54%	-618,170
-292,381	-251,058	-227,407	-41,323	-16%	-64,974	-29%		TOTAL SUPPLIES & MAIN	-1,071,639	-843,397	-926,483	-228,242	-27%	-145,156	-16%	-1,390,265
								ADMINISTRATIVE & OTHER EXPENSE								
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-22,277	-22,000	-28,750	-277	-1%	6,474	23%	-27,000
0	-1,943	-1,200	1,943	100%	1,200	100%	52015	Consulting Expense	-12,276	-12,803	-3,185	527	4%	-9,091	-285%	-22,820
-168	-300	-168	132	44%	0	0%	52016	Environmental Services / Fees	-1,176	-900	-1,008	-276	-31%	-168	-17%	-1,200
-8,749	-9,200	-6,933	452	5%	-1,816	-26%	52030	Legal Services	-53,173	-64,400	-44,632	11,227	17%	-8,541	-19%	-110,000
-2,000	-400	-171	-1,600	-400%	-1,829	-1070%	51070	Public Relations	-4,673	-7,300	-3,800	2,627	36%	-874	-23%	-12,650
0	0	0	0	0%	0	0%	55520	Promotion Expense	-1,923	-4,500	-1,283	2,577	57%	-640	-50%	-7,500
-13,627	-4,700	-8,862	-8,927	-190%	-4,765	-54%	55540	Resort Advertising	-61,239	-69,050	-115,732	7,811	11%	54,493	47%	-127,000
-697	-500	-910	-197	-39%	213	23%	55545	Brochure Distribution	-4,651	-6,000	-5,025	1,349	22%	374	7%	-10,100
-133	0	-350	-133	0%	217	62%	55560	Sales specific	-3,687	0	-2,770	-3,687	0%	-918	-33%	0
-325	-350	-150	-25	7%	-175	-117%	51520	Charitable Contributions	-3,070	-2,950	-6,102	-120	-4%	3,032	50%	-4,700
-126	-500	-909	374	75%	783	86%	51530	Community Relations	-1,001	-1,500	-5,384	499	33%	4,383	81%	-2,000
-1,293	-1,000	-1,286	-293	-29%	-7	-1%	55538	Reservation Services	-7,291	-4,600	-6,402	-2,691	-59%	-889	-14%	-8,300
-8,769	-12,450	-7,248	3,681	30%	-1,521	-21%	55525	Marketing Discounts CoGS	-49,636	-42,980	-44,442	-6,656	-15%	-5,193	-12%	-77,400
-463	-1,710	-927	1,247	73%	464	50%	51020	Dues & Subscriptions	-8,831	-13,865	-10,395	5,034	36%	1,564	15%	-22,160
-11,024	-7,400	-10,806	-3,624	-49%	-219	-2%	51035	Licenses, Permits, Fees	-52,069	-51,720	-61,404	-349	-1%	9,335	15%	-102,120
-935	-1,270	-662	335	26%	-273	-41%	51096	Mileage Reimbursement	-4,760	-4,590	-4,442	-170	-4%	-318	-7%	-7,760
-378	-2,400	-382	2,022	84%	4	1%	51515	Board Expense	-34,460	-6,000	-4,558	-28,460	-474%	-29,903	-656%	-12,500
-3,355	0	-4,307	-3,355	0%	952	22%	51516	Annual Meeting Expense	-38,674	-25,000	-36,575	-13,674	-55%	-2,099	-6%	-25,000
-2,180	-2,200	-2,262	20	1%	82	4%	51063	Postage - TDNews	-19,495	-17,450	-18,982	-2,045	-12%	-513	-3%	-30,450
-724	-1,310	-946	586	45%	222	24%	51065	Postage - General	-6,102	-8,460	-8,157	2,358	28%	2,055	25%	-14,565
0	0	0	0	0%	0	0%	51510	Assessment Billing	-2,568	0	-1,502	-2,568	0%	-1,065	-71%	-9,000
-2,403	-1,000	0	-1,403	-140%	-2,403	0%	51535	Newsletter	-5,111	-6,000	-1,150	889	15%	-3,961	-344%	-10,000
-9,197	-8,650	-8,583	-547	-6%	-614	-7%	51545	Printing - TD News	-69,351	-64,750	-64,205	-4,601	-7%	-5,146	-8%	-111,850
-5,809	0	-5,088	-5,809	0%	-721	-14%	51546	Printing - Brochures	-37,088	-19,900	-27,028	-17,188	-86%	-10,060	-37%	-35,000
0	0	0	0	0%	0	0%	51547	Printing - Other	-1,391	-100	-1,608	-1,291	-1291%	218	14%	-100
0	-400	-399	400	100%	399	100%	56601	Claims Expense	-21,055	-3,000	-8,162	-18,055	-602%	-12,893	-158%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-13,000	-5,000	-10,000	-8,000	-160%	-3,000	-30%	-15,000
-33,187	-31,650	-29,928	-1,537	-5%	-3,259	-11%	52220	Credit Card Expense	-187,012	-129,780	-175,922	-57,232	-44%	-11,090	-6%	-206,920
-3,426	0	-1,157	-3,426	0%	-2,269	-196%	52225	Over/Short	-6,760	0	-1,258	-6,760	0%	-5,502	-437%	0
0	200	0	-200	-100%	0	0%	57009	Inter-Department Food Costs	0	1,200	0	-1,200	-100%	0	0%	2,000
0	-2,700	0	2,700	100%	0	0%	59999	Contingency	0	-18,700	0	18,700	100%	0	0%	-32,000
-25,200	-25,200	-24,800	0	0%	-400	-2%	52025	Insurance Expense	-273,000	-248,000	-274,200	-25,000	-10%	1,200	0%	-409,800
-16,998	-16,400	-15,462	-598	-4%	-1,536	-10%	57030	Taxes - Property	-118,986	-114,800	-108,234	-4,186	-4%	-10,752	-10%	-196,800
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-26,250	-26,250	-26,250	0	0%	0	0%	-45,000
-154,915	-137,183	-137,644	-17,732	-13%	-17,272	-13%		TOTAL ADMINISTRATIVE & OT	-1,152,037	-1,001,148	-1,112,549	-150,889	-15%	-39,488	-4%	-1,699,695
-575,390	-509,259	-474,779	-66,131	-13%	-100,611	-21%		TOTAL OPERATING EXPENSES	-3,107,205	-2,728,427	-2,806,900	-378,778	-14%	-300,305	-11%	-4,600,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Seven Months Ending July 31, 2017
 Operating Fund Consolidated

July 2017							Year-to-Date July 2017							Full Year Budget \$	
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %			
-1,804,245	-1,724,573	-1,601,739	-79,672	-5%	-202,505	-13%	TOTAL PAYROLL AND OPERATI	-10,171,016	-9,470,726	-9,517,065	-700,290	-7%	-653,951	-7%	-15,951,000
-78,029	-96,000	14,093	17,971	19%	-92,123	-654%	N O R 1, before OH	-2,192,241	-3,268,000	-2,117,040	1,075,759	33%	-75,201	-4%	-6,311,000
-78,029	-96,000	14,093	17,971	19%	-92,123	-654%	N O R 2, after OH	-2,192,241	-3,268,000	-2,117,040	1,075,759	33%	-75,201	-4%	-6,311,000
-2,049,229	-1,948,423	-1,834,505	-100,806	-5%	-214,724	-12%	T O C	-11,195,059	-10,277,136	-10,475,864	-917,923	-9%	-719,195	-7%	-17,311,000
		-100.8%	-01.1%	-01.2%	04.6%	04.5%	REV to TOC (CRR%)	-80.4%	-68.2%	-79.8%	-12.2%	-17.9%	-00.6%	-00.8%	-63.5%
96,000	96,000	185,000	0	0%	-89,000	-48%	Assessment Revenue, Operatin	3,268,000	3,268,000	3,913,000	0	0%	-645,000	-16%	6,311,000
17,971	0	199,093	17,971	0%	-181,123	-91%	NOR AFTER Assessment Reven	1,075,759	0	1,795,960	1,075,759	0%	-720,201	-40%	0