



Tahoe Donner Association

Finance Reports

September 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: October 17, 2017
Re: **September 2017 Financial Results, Operating Fund**



Month - September

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$573,000) which was favorable to budget by \$59,000/9%. Month's operating revenues of \$891,000 were \$96,000/12% favorable to budget and total expenses of \$1,464,000 were \$37,000/3% unfavorable to budget. Compared to last year same month, revenues are up \$65,000/8% and NOR is unfavorable \$12,000/2%.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$3,153,000) which is favorable to budget by \$1,088,000/26%. YTD operating revenues of \$11,267,000 are \$2,074,000/23% favorable to budget and total expenses of \$14,420,000 are \$986,000/7% unfavorable to budget. Compared to last year to date, revenues are up \$729,000/7%, expenses are up unfavorably \$913,000/7% and resulting NOR is unfavorable \$184,000/6%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures. **September** weather conditions were summerlike for the first half of the month making for a strong Labor Day weekend with good visitation that carried over into the following weekend.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,122,000 were favorable \$1,225,000/65% to budget and favorable \$370,000/13% to prior year. YTD total expenses of \$2,263,000 were unfavorable \$622k/38% to budget and unfavorable \$168k/8% to prior year. YTD NOR of \$859,000 is favorable \$603k/235% to budget and favorable \$201k/31% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$271,000 is favorable \$231k/583% to budget and favorable \$101k/59% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$1,954,000 were favorable \$237k/14% to budget and favorable \$100k/5% to prior year. YTD NOR loss of (\$34,000) is favorable \$78k/69% to budget and unfavorable \$41k/5867% to prior year. YTD cogs of 31% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of \$417,000 are favorable \$38k/10% to budget and unfavorable \$8k/2% to prior year. YTD NOR loss of (\$46,000) is favorable \$8k/15% to budget and unfavorable \$30k/190% to prior year. YTD cogs of 31% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of \$326,000 are favorable \$145k/80% to budget and favorable \$45k/16% to prior year. YTD total expenses of \$403,000 are unfavorable \$169k/72% to budget and unfavorable \$96k/31% to prior year. YTD NOR loss of (\$76,000) is unfavorable \$24k to budget and unfavorable \$52k to prior year. YTD cogs of 36% compares to budget 34% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- 9/30/2017 – **2017/2018** – sold 4,305, revenues of \$1,031,000, (vs py; volume up 1%, revenue up 1%)
- 9/30/2016 – 2016/2017 – sold 4,248, revenues of \$1,020,000

- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041.889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 9/30/xx:

8/31/17 - 2017 - 37 or 0.6% of units

8/31/16 - 2016 - 54 or 0.8% of units

8/31/15 - 2015 - 54 or 0.8% of units

8/31/14 - 2014 - 59 or 0.9% of units

as of 8/31/xx:

8/31/17 - 2017 - 47 or 0.7% of units

8/31/16 - 2016 - 54 or 0.8% of units

8/31/15 - 2015 - 54 or 0.8% of units

8/31/14 - 2014 - 59 or 0.9% of units

as of 7/31/xx:

7/31/17 - 2017 - 53 or 0.8% of units

7/31/16 - 2016 - 61 or 0.9% of units

7/31/15 - 2015 - 61 or 0.9% of units

7/31/14 - 2014 - 67 or 1.0% of units

as of 6/30/xx:

6/30/17 - 2017 - 64 or 1.0% of units

6/30/16 - 2016 - 73 or 1.1% of units

6/30/15 - 2015 - 68 or 1.1% of units

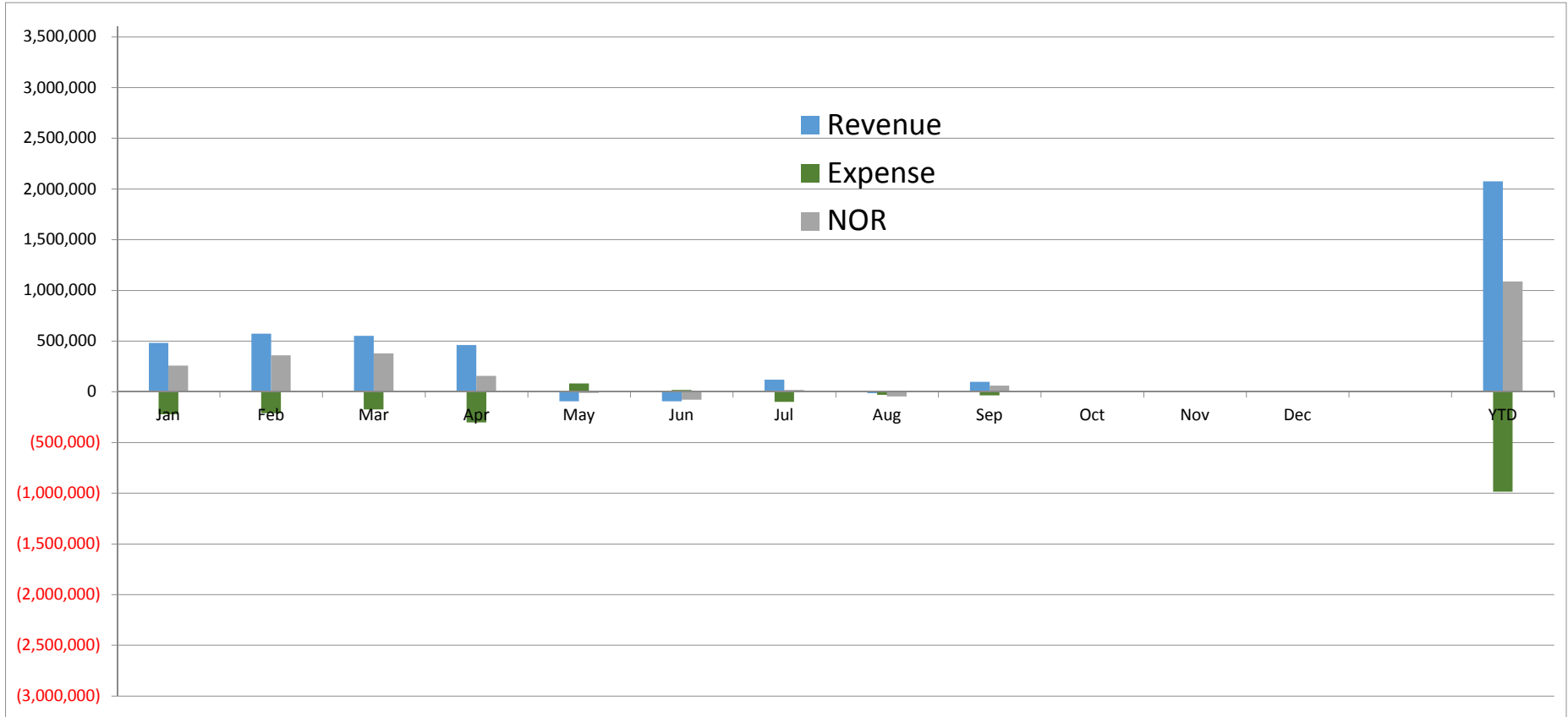
6/30/14 - 2014 - 82 or 1.3% of units

Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

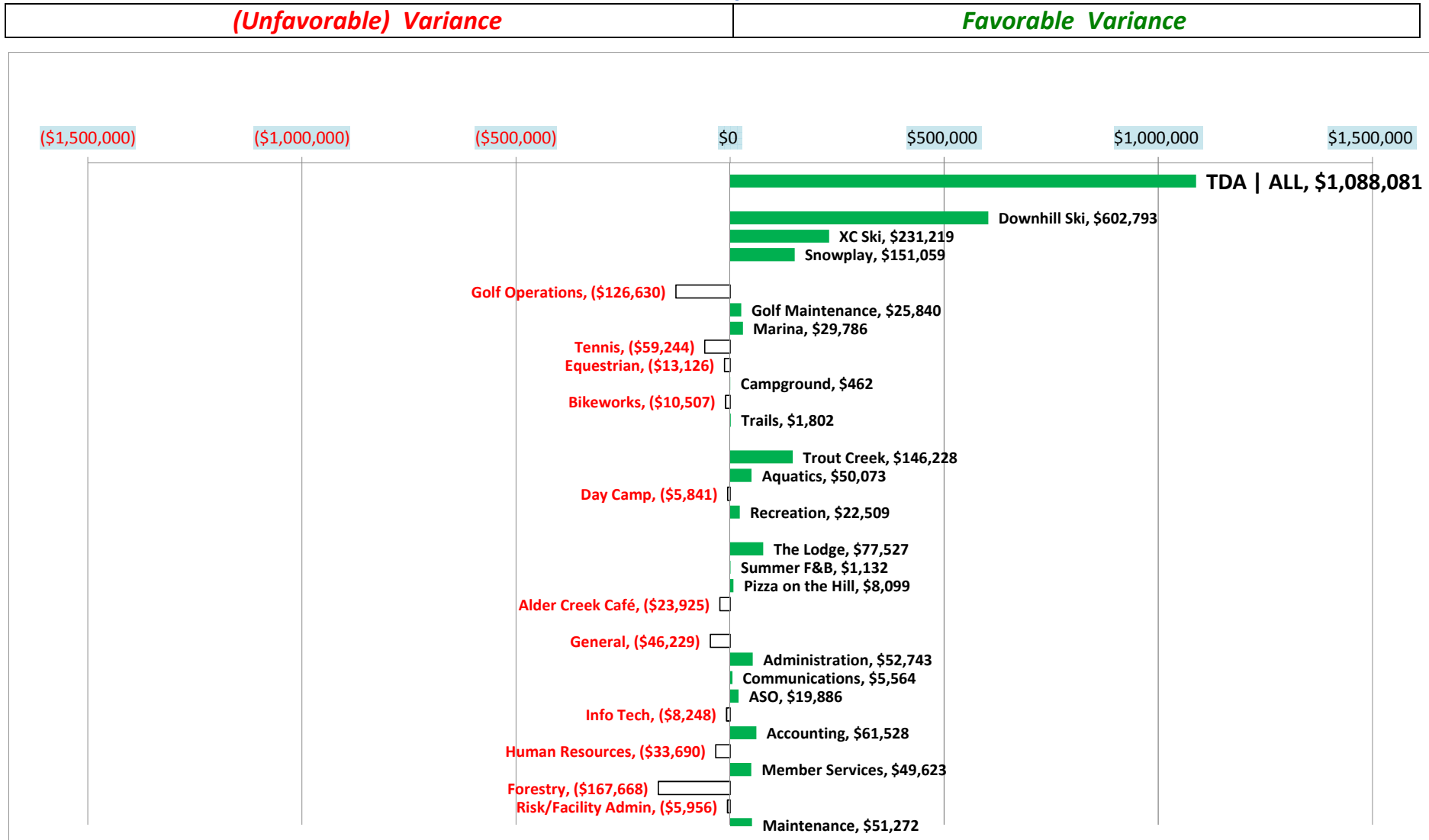
Tahoe Donner Association Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the nine months ending September 2017

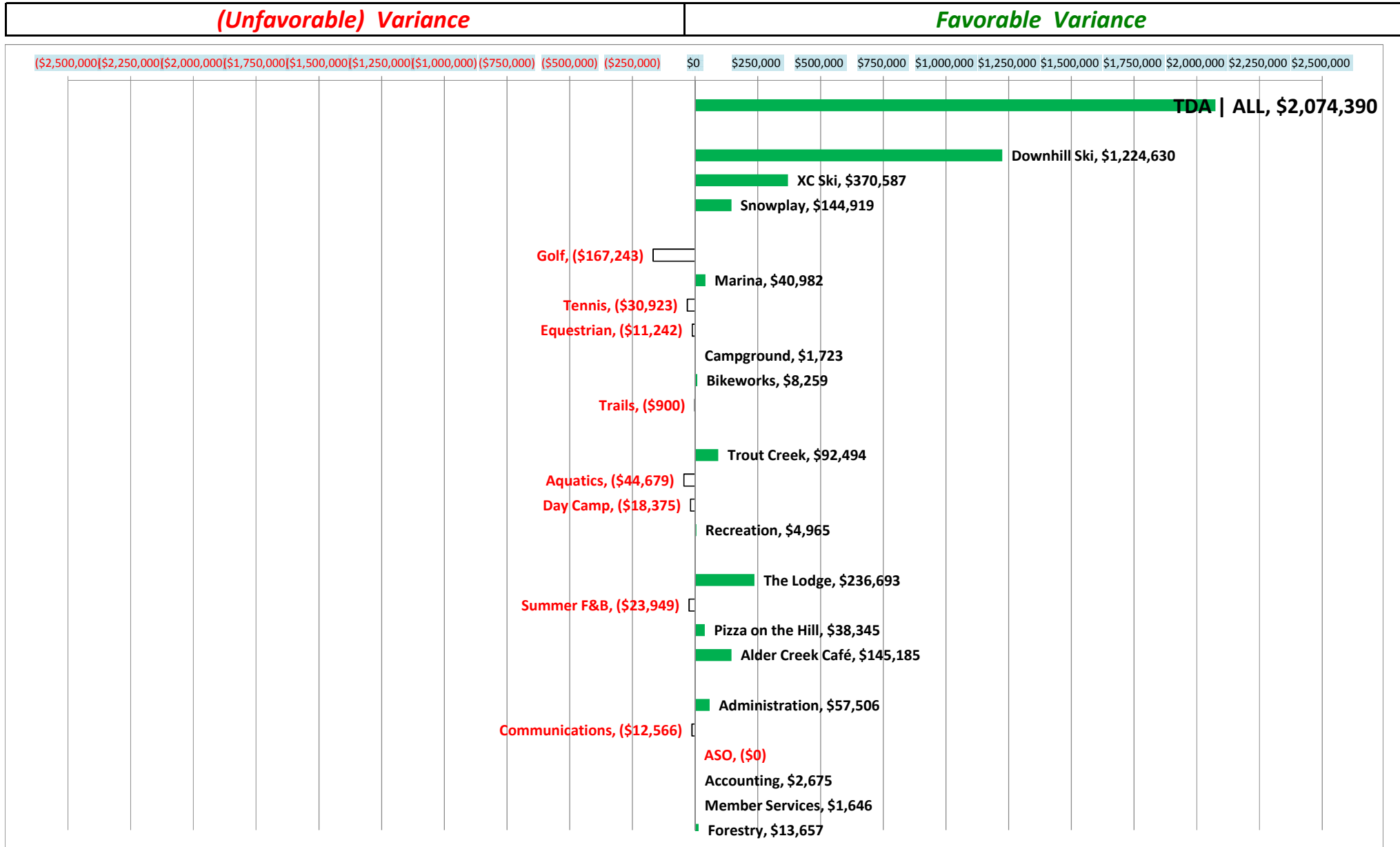
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	96,014	0	0	0	2,074,390
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,791)	(31,585)	(36,816)	0	0	0	(986,308)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,986	(46,891)	59,198	0	0	0	1,088,081



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **September 2017**



Tahoe Donner Association Operating Revenue Variances Report Year to Date September 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date September 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

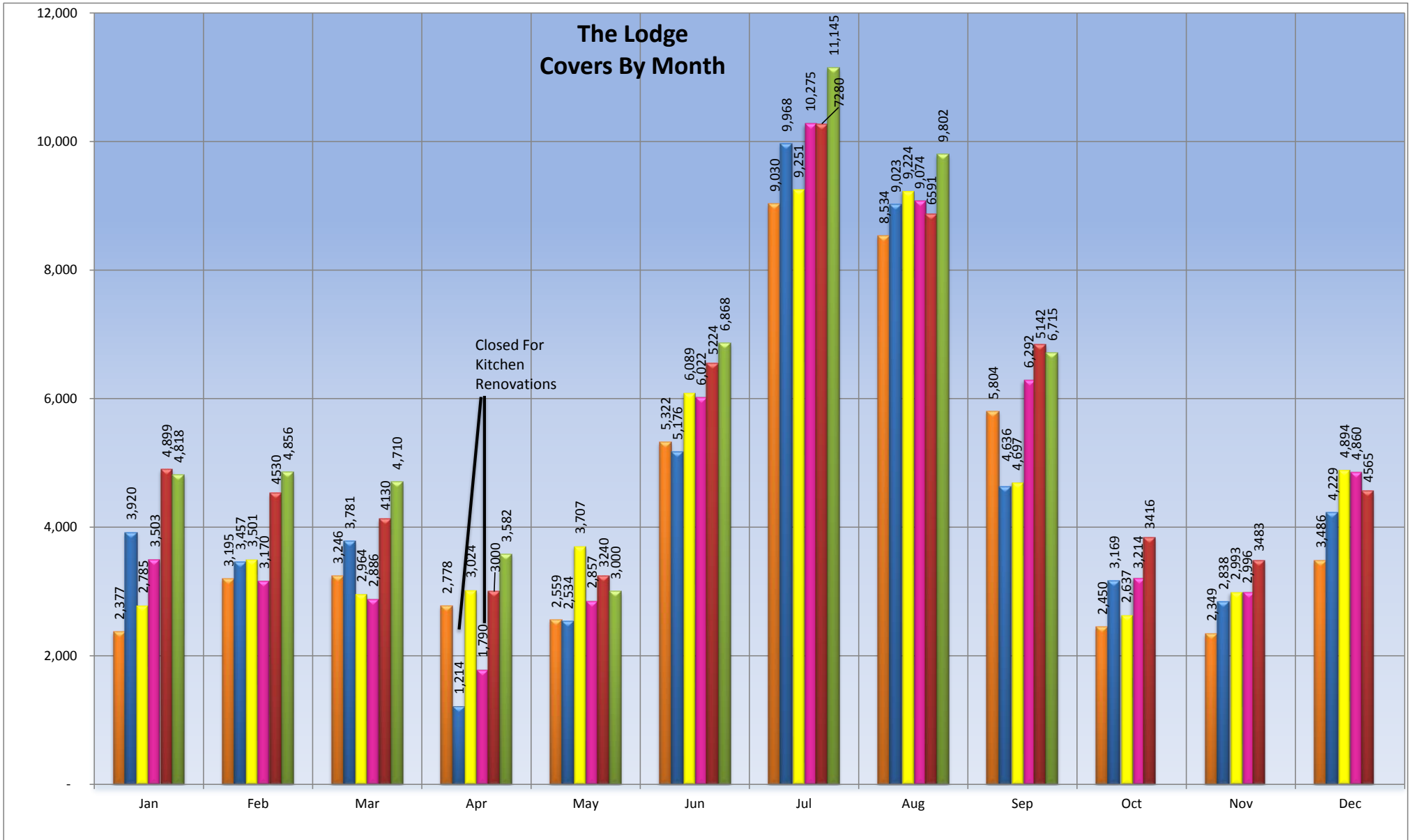
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ 17,986	\$ (46,891)	\$ 59,198	\$ -	\$ -	\$ -	\$ 1,088,081
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	12,502	-	-	-	602,793
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	5,707	-	-	-	231,219
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	1,292	-	-	-	151,059
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	(5,754)	-	-	-	(126,630)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	(5,710)	-	-	-	25,840
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	24,756	-	-	-	29,786
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	(523)	-	-	-	(59,244)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	5,664	-	-	-	(13,126)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	1,290	-	-	-	462
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	940	-	-	-	(10,507)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	(1,687)	-	-	-	1,802
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	10,649	-	-	-	146,228
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	14,892	-	-	-	50,073
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	(446)	-	-	-	(5,841)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	870	-	-	-	22,509
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	17,749	42,498	-	-	-	77,527
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	(138)	-	-	-	1,132
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	4,441	-	-	-	8,099
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(2,330)	12,839	(1,057)	-	-	-	(23,925)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	376	-	-	-	(46,229)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	(5,724)	-	-	-	52,743
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	(16,767)	-	-	-	5,564
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	4,040	-	-	-	19,886
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	(1,463)	-	-	-	(8,248)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	6,520	6,837	-	-	-	61,528
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	(19,816)	-	-	-	(33,690)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	4,853	-	-	-	49,623
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	(33,492)	-	-	-	(167,668)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	1,955	-	-	-	(5,956)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	8,211	-	-	-	51,272

Tahoe Donner Association
Operating Revenue Variances Report

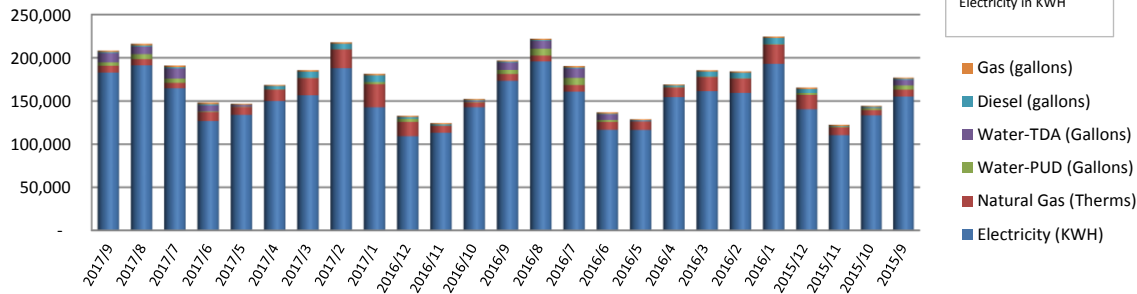
Year to Date September 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ 118,777	\$ (15,307)	\$ 96,014	\$ -	\$ -	\$ -	\$ 2,074,390
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	450	-	-	-	1,224,630
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	(17,540)	-	-	-	(167,243)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	26,210	-	-	-	40,982
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	3,744	-	-	-	(30,923)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	(1,799)	-	-	-	(11,242)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	1,944	-	-	-	1,723
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	3,347	-	-	-	8,259
Trails	-	-	-	-	-	(220)	(310)	(210)	(160)	-	-	-	(900)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	4,061	-	-	-	92,494
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	695	-	-	-	(44,679)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	495	-	-	-	(18,375)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	(1,438)	-	-	-	4,965
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	25,463	70,199	-	-	-	236,693
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	(4,017)	-	-	-	(23,949)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	9,150	-	-	-	38,345
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	16,496	31,884	(828)	-	-	-	145,185
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	(6,270)	-	-	-	57,506
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	(4,985)	-	-	-	(12,566)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	1,148	-	-	-	(0)
Accounting	401	354	296	171	91	221	554	423	165	-	-	-	2,675
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	406	-	-	-	1,646
Forestry	-	-	-	-	1,645	(350)	300	1,025	11,037	-	-	-	13,657



Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2017

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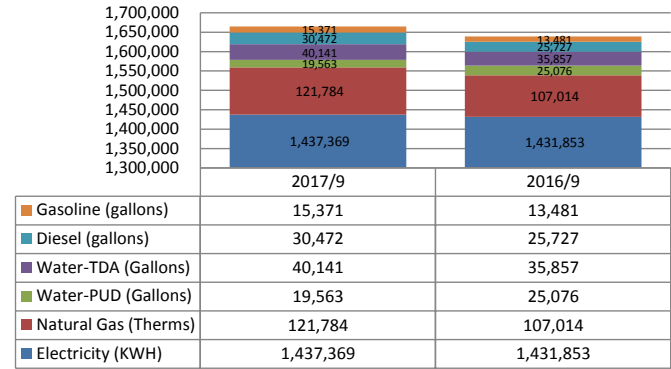
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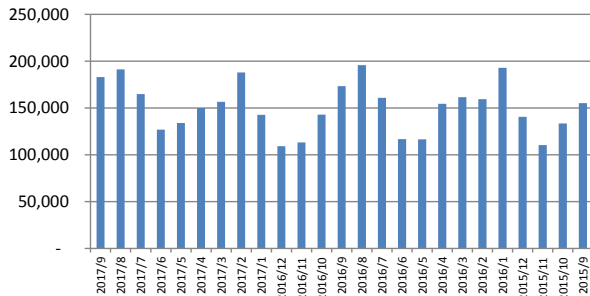
Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
 \$2.76 18% -5%	 \$2.92 20% 7%	 \$2.59 33% 17%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

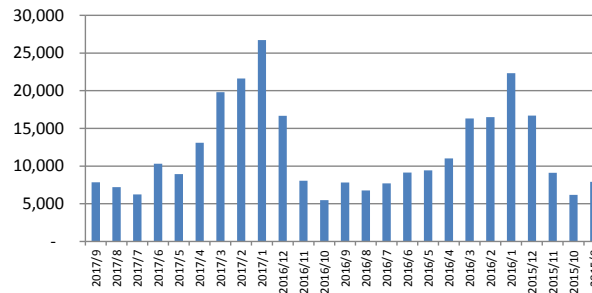


Data Available thru (yyyy/mm) - 2017/09
This Report is volumes not dollars
Note the scale varies with each Chart presented.

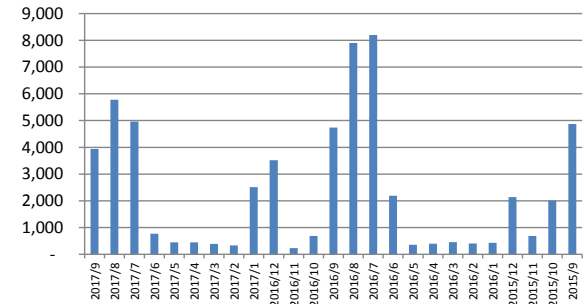
Electricity (KWH)



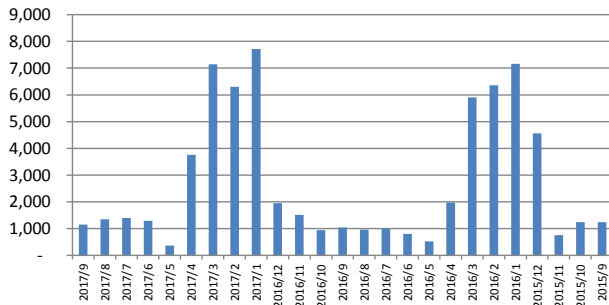
Natural Gas (Therms)



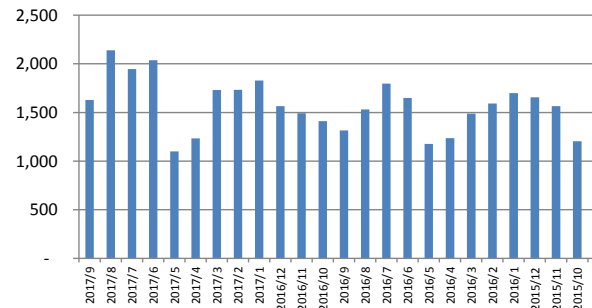
Water-PUD (000 Gallons)



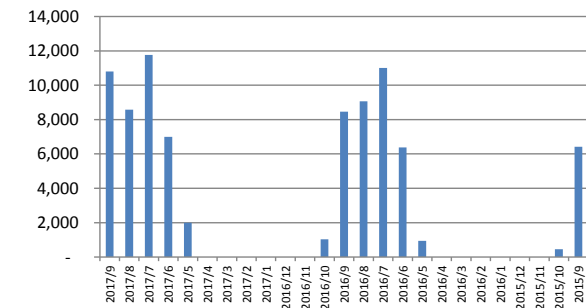
Diesel (gallons)



Gasoline (gallons)



Water-TDA (000 Gallons)

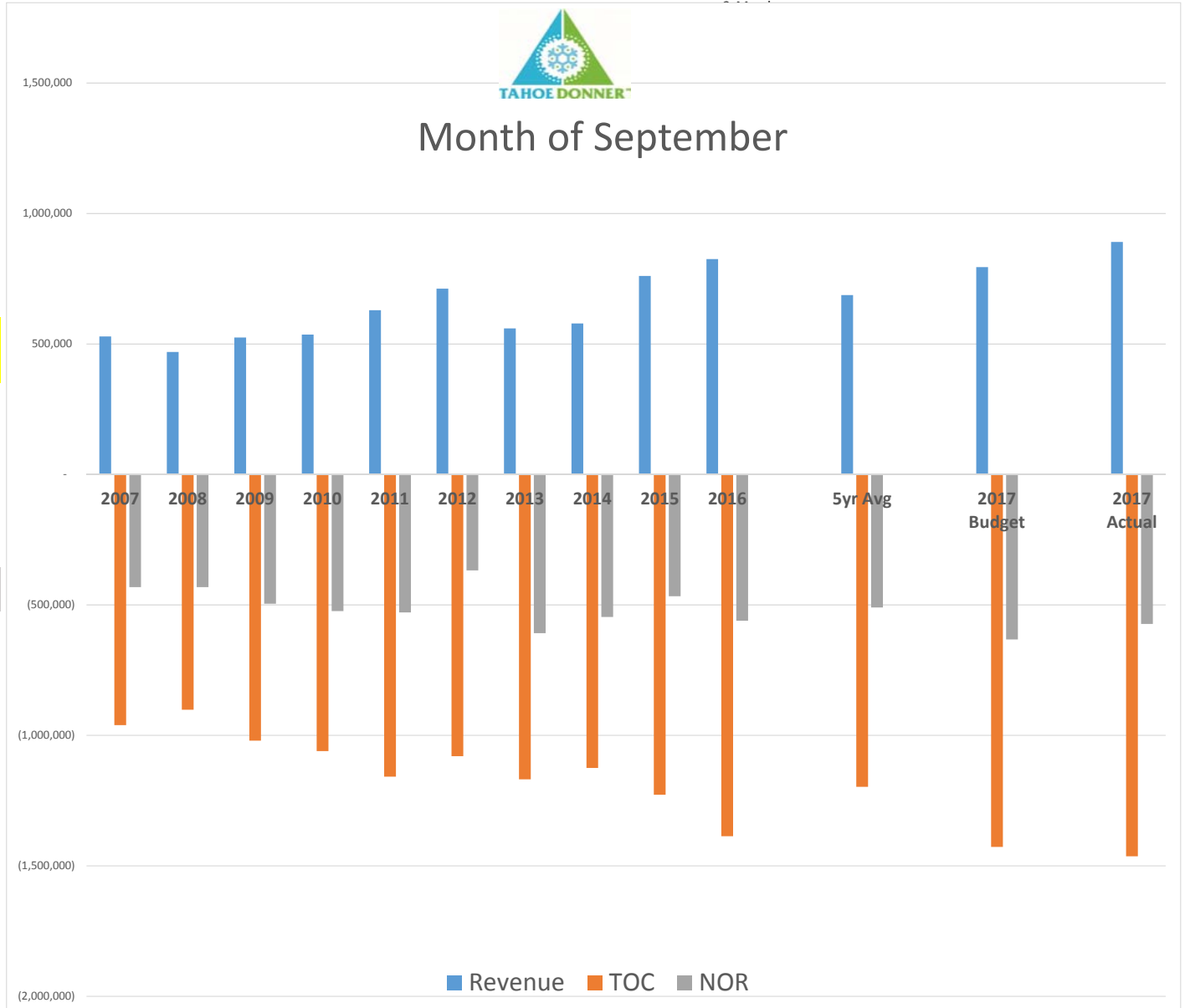




Month of September

	Revenue	TOC	NOR
2007	528,944	(960,515)	(431,571)
2008	469,737	(901,168)	(431,432)
2009	524,721	(1,019,972)	(495,252)
2010	536,194	(1,059,683)	(523,489)
2011	629,305	(1,157,548)	(528,242)
2012	711,832	(1,079,166)	(367,335)
2013	559,953	(1,168,137)	(608,184)
2014	578,758	(1,124,601)	(545,843)
2015	760,707	(1,227,119)	(466,412)
2016	825,518	(1,385,879)	(560,361)
5yr Avg	687,354	(1,196,980)	(509,627)
2017 Budget	794,838	(1,426,838)	(632,000)
2017 Actual	890,852	(1,463,654)	(572,802)
Var to Bdg	96,014 12%	(36,816) -3%	59,198 9%
Var to PY	65,334 8%	(77,775) -6%	(12,441) -2%

PY Records
New Record(s) *if applicable*



**Tahoe Donner Association
Visitation Report
for the month of September 2017**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
17,958	15,190	15,671	2,768	18%	2,287	15%	Private Amenities	179,088	178,950	182,809	138	0%	(3,721)	-2%	211,000
10,841	9,590	9,330	1,251	13%	1,511	16%	Trout Creek Rec Ctr	112,952	116,350	119,197	(3,398)	-3%	(6,245)	-5%	147,000
4,386	3,000	3,367	1,386	46%	1,019	30%	Beach Club Marina	43,851	40,700	40,374	3,151	8%	3,477	9%	41,000
2,731	2,600	2,974	131	5%	(243)	-8%	Tennis Center	17,655	16,900	18,448	755	4%	(793)	-4%	18,000
-	-	-	-	0%	-	0%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
17,731	14,140	16,538	3,591	25%	1,193	7%	Public Amenities	195,694	164,650	206,248	31,044	19%	(10,554)	-5%	201,600
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
3,327	3,200	3,613	127	4%	(286)	-8%	Golf Rounds	15,701	18,600	18,275	(2,899)	-16%	(2,574)	-14%	20,000
183	150	208		0%	(25)	-12%	Campground Campers	1,681	1,500	1,743	181	12%	(62)	-4%	1,500
714	595	684	119	20%	30	4%	Equestrian Visitors	4,497	4,500	4,555	(3)	0%	(58)	-1%	4,500
251	270	246	(19)	-7%	5	2%	Bikeworks Rentals	1,922	2,500	2,266	(578)	-23%	(344)	-15%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
6,715	4,150	6,347	2,565	62%	368	6%	The Lodge Covers	47,931	37,250	48,928	10,681	29%	(997)	-2%	47,000
2,807	2,945	2,403	(138)	-5%	404	17%	Summer Food and Bev	17,142	18,960	17,293	(1,818)	-10%	(151)	-1%	20,000
3,734	2,830	3,037	904	32%	697	23%	Pizza on the Hill Covers	28,703	29,540	34,940	(837)	-3%	(6,237)	-18%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
35,689	29,330	32,209	6,359	22%	3,480	11%	Amenities Total	374,782	343,600	389,057	31,182	9%	(14,275)	-4%	412,600
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of September 2017
variances presented as | Favorable -Unfavorable

10/17/2017

Revenue \$ 890,900 | 96,000 / 12% to Budget
| 65,300 / 8% to Prior Year

Variance amount & % versus Budget for the Dept

r1	70,200	31%	The Lodge. Strong banquets revenue up \$60k to budget.
r2	26,200	64%	Marina. Combination of increased guest visitation and rental demand.
r3	-17,500	8%	Golf. Passes down \$11k/30% to budget. Retail Sales down \$5k/25% to budget.
r4	11,000	1104%	Forestry. Wood chip sales.
r5	9,200	25%	POTH. Solid month with food sales favorable to budget \$8k/28%, up 30% to PY.
r6	-6,300	56%	Administration. Write down of late fees.
r7	-5,000	-29%	Communications. Timing of Ad revenue.
r8	4,100	5%	Trout Creek. Guest access up \$3k to budget, up \$2k to PY.
r9	3,300	29%	Bikeworks. Retail sales up 50% to budget, 75% to PY.
r10	800	-	all other variances, net
tl	96,000	12%	

Expense \$ 1,463,700 | -36,800 / -3% to Budget
| -77,800 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-44,500	-43%	Forestry. Delayed start to forestry work due to snow conditions , timing between months
e2	-27,700	13%	The Lodge. Increased revenue increases cost of goods sold and payroll to service.
e3	-19,800	76%	Human Resources. Employee recruiting costs up \$16k to budget and PY.
e4	14,200	59%	Aquatics. Payroll \$10k/90% favorable to budget and 63% favorable to PY.
e5	12,100	18%	Downhill Ski. Timing of R&M.
e6	-11,800	24%	Communications. Contract fees unfavorable \$8k to budget.
e7	8,200	13%	Maintenance. Payroll favorable \$6k/10% to budget.
e8	7,500	18%	Equestrian. Payroll down \$5K/17% to budget. 0% to PY.
e9	6,700	10%	Accounting. Payroll \$10k/17% below budget (payroll direct fav 5%, burden fav 55%).
e10	18,300	-	all other variances, net (primarily timing variances between months)
tl	-36,800	-3%	

(36,800) Expense Variances to BDG co-wide recap

-5,700	-5%	Cogs
-16,100	-2%	Payroll Direct
42,400	-4%	Payroll Burden
-57,400	-16%	Expenses

(77,800) Expense Variances to Prior Year, co-wide

-3,400	-3%	Cogs
-66,800	-10%	Payroll Direct
-7,300	-4%	Payroll Burden
-300	0%	Expenses

NOR \$ (572,800) | 59,200 / 9% to Budget
| -12,400 / -2% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date September 2017 { 9 of 12 months }

variances presented as | Favorable -Unfavorable

10/17/2017

Revenue \$ 11,267,300 | 2,074,400 / 23% to Budget
| 728,900 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,224,600	65%	Downhill Ski. Strong season and excellent peak period business levels. Up \$370,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	236,700	14%	The Lodge. Benefiting from the above as well as strong banquet sales, up \$100,000/5% to pytd.
r4	-167,200	-15%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 12% to py.
r5	145,200	80%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$45,000/16% to pytd.
r6	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r7	92,500	13%	Trout Creek. \$65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r8	57,500	36%	Administration. Delinquency Fees \$32k over budget and \$20k/40% over py. Interest income up \$36k, misc other minor off variances.
r9	-44,700	-21%	Aquatics. Lessons down, lack of instructors part of issue. Down \$8k/4% to prior year.
r10	14,300	-	all other variances, net
tl	<u>2,074,400</u>	23%	

Expense \$ 14,420,200 | -986,300 / -7% to Budget
| -913,200 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-621,800	-38%	Downhill Ski. Increased costs with increased volume. Up \$168,000/8% to pytd with revenue up \$370k/13% pytd.
e2	-181,300	-27%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. To reverse and charge reserves at YE. Timing remaining variance
e3	-169,100	72%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e4	-159,200	-9%	The Lodge. Increased costs with increased volume/revenues. Up \$141k/8% to pytd with sales up 5% (\$46k payroll, min wage/other)
e5	-139,400	-28%	Cross Country. Record Revenues & increased operating expenses. Up \$77,000/14% to pytd.
e6	94,800	34%	Aquatics. Savings due lower lessons summer, lifeguards shortage, remainder of saving due primarily to lower utility costs than budgeted.
e7	66,500	6%	Golf. Savings due primarily to delayed opening. Savings to py \$15,000/1%.
e8	58,900	10%	Accounting. Payroll savings of \$61k/11% of budget due to unfilled positions.
e9	53,700	8%	Trout Creek. Payroll savings of \$52k/11% of budget, in part due to vacancies in Janitorial and Hosts positions.
e10	10,600	0%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	<u>-986,300</u>	-7%	

(986,300) Expense Variances to BDG co-wide recap

-240,400	-21%	Cogs
-493,000	-7%	Payroll Direct
202,700	-3%	Payroll Burden
-455,600	-13%	Expenses

(913,200) Expense Variances to Prior Year, co-wide

-84,600	-7%	Cogs
-460,200	-7%	Payroll Direct
-49,000	-3%	Payroll Burden
-319,400	-9%	Expenses

NOR \$ (3,152,900) | 1,088,100 / 26% to Budget
| -184,300 / -6% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of **September 2017**



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 890,852	\$ 794,838	\$ 825,518	\$ 96,014	12%	\$ 65,334	8%	Revenue	\$ 840,950	\$ 94,512	13%	\$ 75,415	10%	\$ 49,901	\$ 1,501	3%	\$ (10,081)	-17%
108,000	108,000	108,000	-	0%	-	0%	Recreation Fee	108,000	-	0%	-	0%	-	-	0%	-	0%
206,638	201,810	206,282	4,828	2%	356	0%	Access & Use Fees	206,638	4,828	2%	356	0%	-	-	0%	-	0%
412,622	325,788	353,056	86,834	27%	59,566	17%	Food and Beverage	412,622	86,634	27%	59,566	17%	-	200	-100%	-	0%
49,940	39,900	36,161	10,040	25%	13,779	38%	Retail Product	36,404	(1,696)	-4%	5,053	16%	13,536	11,736	652%	8,726	181%
72,538	64,690	64,185	7,848	12%	8,353	13%	Lessons & Rentals	72,538	7,848	12%	8,353	13%	-	-	0%	-	0%
41,114	54,650	57,834	(13,536)	-25%	(16,720)	-29%	Other	4,749	(3,101)	-40%	2,086	78%	36,365	(10,435)	-22%	(18,807)	-34%
(131,247)	(125,500)	(127,806)	(5,747)	-5%	(3,441)	-3%	Cost of Goods Sold	(131,247)	(5,747)	-5%	(3,441)	-3%	-	-	0%	-	0%
(730,003)	(713,947)	(663,153)	(16,056)	-2%	(66,849)	-10%	Payroll Direct	(426,183)	(4,533)	-1%	(35,474)	-9%	(303,819)	(11,522)	-4%	(31,375)	-12%
(184,309)	(226,745)	(177,043)	42,436	19%	(7,266)	-4%	Payroll Burden	(107,499)	29,887	22%	(576)	-1%	(76,810)	12,549	14%	(6,690)	-10%
(914,311)	(940,692)	(840,196)	26,381	3%	(74,115)	-9%	Payroll Total	(533,682)	25,354	5%	(36,050)	-7%	(380,629)	1,027	0%	(38,065)	-11%
(418,095)	(360,646)	(417,877)	(57,449)	-16%	(218)	0%	Expenses	(197,122)	(3,931)	-2%	(22,832)	-13%	(220,973)	(53,518)	-32%	22,614	9%
(41,787)	(25,134)	(13,543)	(16,653)	-66%	(28,244)	-209%	Personnel Costs	(11,065)	3,064	22%	(3,441)	-45%	(30,722)	(19,717)	-179%	(24,803)	-419%
(84,816)	(81,115)	(88,746)	(3,701)	-5%	3,931	4%	Utilities	(62,195)	(2,250)	-4%	1,760	3%	(22,621)	(1,451)	-7%	2,171	9%
(7,837)	(8,120)	(7,650)	283	3%	(187)	-2%	Fuel Costs	(3,589)	(589)	-20%	(411)	-13%	(4,248)	872	17%	224	5%
(137,259)	(91,415)	(194,209)	(45,844)	-50%	56,950	29%	Supplies	(48,209)	(13,296)	-38%	6,516	12%	(89,050)	(32,548)	-58%	50,435	36%
(49,117)	(55,599)	(42,762)	6,482	12%	(6,355)	-15%	Repairs & Maintenance	(32,806)	5,934	15%	(7,220)	-28%	(16,311)	548	3%	865	5%
(62,063)	(36,900)	(123,405)	(25,163)	-68%	61,343	50%	Forestry Land Maint	-	100	100%	283	100%	(62,063)	(25,263)	-69%	61,059	50%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,197)	(598)	-3%	(1,551)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,551)	-8%
(16,008)	(14,290)	(12,327)	(1,718)	-12%	(3,681)	-30%	Credit Card Fees	(15,446)	(1,806)	-13%	(3,379)	-28%	(562)	88	14%	(302)	-116%
(7,860)	(17,120)	(5,424)	9,260	54%	(2,437)	-45%	Licenses Permits Fees	(3,379)	9,971	75%	(1,451)	-75%	(4,481)	(711)	-19%	(986)	-28%
34,600	14,397	114,187	20,203	-140%	(79,587)	70%	All other expenses	(7,533)	(5,059)	-204%	(14,989)	201%	42,132	25,261	-150%	(64,598)	61%
\$ (572,802)	\$ (632,000)	\$ (560,361)	\$ 59,198	9%	\$ (12,441)	2%	Net Operating Result	\$ (21,101)	\$ 110,188	84%	\$ 13,092	38%	\$ (551,701)	\$ (50,990)	-10%	\$ (25,532)	-5%
<i>(1,463,654)</i>	<i>(1,426,838)</i>	<i>(1,385,879)</i>	<i>(36,816)</i>	<i>-3%</i>	<i>(77,775)</i>	<i>-6%</i>	<i>Total Operating Costs</i>	<i>(862,051)</i>	<i>15,676</i>	<i>2%</i>	<i>(62,323)</i>	<i>-8%</i>	<i>(601,602)</i>	<i>(52,491)</i>	<i>-10%</i>	<i>(15,451)</i>	<i>-3%</i>
632,000	632,000	661,000	-	0%	(29,000)	-4%	Assessment Revenue					632,000	-	0%	(29,000)	-4%	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
632,000	632,000	661,000	-	0%	(29,000)	-4%	Net, Operating Fund Portion					632,000	-	0%	(29,000)	-4%	
\$ 59,198	\$ -	\$ 100,639	\$ 59,198	NA	\$ (41,441)	-41%	Net Result	\$ (21,101)	\$ 110,188	-84%	\$ 13,092	38%	\$ 80,299	\$ (50,990)	39%	\$ (54,532)	40%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the nine months ending September 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 11,267,287	\$ 9,192,897	\$ 10,538,367	\$ 2,074,390	23%	\$ 728,919	7%	Revenue	\$ 10,715,069	\$ 2,011,472	23%	\$ 701,490	7%	\$ 552,218	\$ 62,918	13%	\$ 27,430	5%
848,288	809,000	832,084	39,288	5%	16,204	2%	Recreation Fee	848,288	39,288	5%	16,204	2%	-	-	0%	-	0%
3,423,344	2,627,845	3,170,391	795,499	30%	252,953	8%	Access & Use Fees	3,423,344	795,499	30%	252,953	8%	-	-	0%	-	0%
3,484,146	2,888,972	3,310,507	595,174	21%	173,639	5%	Food and Beverage	3,484,146	593,574	21%	173,639	5%	-	1,600	-100%	-	0%
488,104	359,050	431,315	129,054	36%	56,789	13%	Retail Product	460,866	115,416	33%	51,039	12%	27,238	13,638	100%	5,750	27%
2,375,109	1,925,130	2,233,881	449,979	23%	141,229	6%	Lessons & Rentals	2,375,109	449,979	23%	141,229	6%	-	-	0%	-	0%
648,295	582,900	560,190	65,395	11%	88,106	16%	Other	123,315	17,715	17%	66,426	117%	524,980	47,680	10%	21,680	4%
(1,361,852)	(1,121,460)	(1,277,225)	(240,392)	-21%	(84,627)	-7%	Cost of Goods Sold	(1,361,852)	(240,392)	-21%	(84,627)	-7%	-	-	0%	-	0%
(7,120,129)	(6,627,111)	(6,659,971)	(493,018)	-7%	(460,158)	-7%	Payroll Direct	(4,578,107)	(494,707)	-12%	(437,379)	-11%	(2,542,023)	1,688	0%	(22,779)	-1%
(1,988,068)	(2,190,752)	(1,939,081)	202,684	9%	(48,988)	-3%	Payroll Burden	(1,332,248)	59,235	4%	(48,919)	-4%	(655,820)	143,449	18%	(69)	0%
(9,108,198)	(8,817,863)	(8,599,052)	(290,335)	-3%	(509,146)	-6%	Payroll Total	(5,910,355)	(435,472)	-8%	(486,298)	-9%	(3,197,843)	145,137	4%	(22,848)	-1%
(3,950,155)	(3,494,574)	(3,630,718)	(455,581)	-13%	(319,437)	-9%	Expenses	(2,281,387)	(226,352)	-11%	(41,882)	-2%	(1,668,768)	(229,229)	-16%	(277,555)	-20%
(333,719)	(300,529)	(185,208)	(33,190)	-11%	(148,511)	-80%	Personnel Costs	(191,366)	9,053	5%	(93,803)	-96%	(142,353)	(42,243)	-42%	(54,708)	-62%
(706,333)	(708,135)	(716,520)	1,802	0%	10,187	1%	Utilities	(509,268)	13,927	3%	7,986	2%	(197,065)	(12,125)	-7%	2,201	1%
(131,681)	(106,330)	(96,849)	(25,351)	-24%	(34,831)	-36%	Fuel Costs	(88,441)	(25,341)	-40%	(19,526)	-28%	(43,239)	(9)	0%	(15,305)	-55%
(1,126,225)	(931,153)	(1,078,009)	(195,072)	-21%	(48,215)	-4%	Supplies	(633,503)	(82,913)	-15%	69,582	10%	(492,722)	(112,159)	-29%	(117,798)	-31%
(554,564)	(443,051)	(474,488)	(111,513)	-25%	(80,076)	-17%	Repairs & Maintenance	(370,196)	(67,146)	-22%	(37,208)	-11%	(184,369)	(44,368)	-32%	(42,868)	-30%
(343,831)	(222,600)	(246,406)	(121,231)	-54%	(97,425)	-40%	Forestry Land Maint	-	1,500	100%	547	100%	(343,831)	(122,731)	-56%	(97,971)	-40%
(323,400)	(298,400)	(323,800)	(25,000)	-8%	400	0%	Insurance	(212,700)	(25,000)	-13%	(500)	0%	(110,700)	-	0%	900	1%
(186,732)	(181,350)	(172,893)	(5,382)	-3%	(13,839)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(186,732)	(5,382)	-3%	(13,839)	-8%
(229,189)	(167,930)	(211,236)	(61,259)	-36%	(17,953)	-8%	Credit Card Fees	(216,129)	(55,899)	-35%	(12,714)	-6%	(13,060)	(5,360)	-70%	(5,239)	-67%
(71,875)	(75,310)	(73,540)	3,435	5%	1,665	2%	Licenses Permits Fees	(24,073)	11,327	32%	7,193	23%	(47,802)	(7,892)	-20%	(5,528)	-13%
57,392	(59,786)	(51,769)	117,178	196%	109,161	211%	All other expenses	(35,712)	(5,861)	-20%	36,562	51%	93,104	123,039	411%	72,600	-354%
\$ (3,152,919)	\$ (4,241,000)	\$ (2,968,628)	\$ 1,088,081	26%	\$ (184,291)	6%	Net Operating Result	\$ 1,161,474	\$ 1,109,255	-2124%	\$ 88,682	-8%	\$ (4,314,393)	\$ (21,174)	0%	\$ (272,973)	-7%
(14,420,205)	(13,433,897)	(13,506,995)	(986,308)	-7%	(913,210)	-7%	<i>Total Operating Costs</i>	(9,553,595)	(902,217)	-10%	(612,807)	-7%	(4,866,611)	(84,092)	-2%	(300,403)	-7%
10,229,000	10,229,000	10,228,000	-	0%	1,000	0%	Assessment Revenue						10,229,000	-	0%	1,000	0%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
4,241,000	4,241,000	4,882,000	-	0%	(641,000)	-13%	Net, Operating Fund Portion						4,241,000	-	0%	(641,000)	-13%
\$ 1,088,081	\$ -	\$ 1,913,372	\$ 1,088,081	NA	\$ (825,291)	-43%	Net Result	\$ 1,161,474	\$ 1,109,255	2124%	\$ 88,682	-8%	\$ (73,393)	\$ (21,174)	-41%	\$ (913,973)	109%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **September 2017**

Net Operating Results (NOR)								Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ 36,184	\$ (14,015)	\$ 15,803	\$ 50,199	358%	\$ 20,381	129%	Private Amenities	\$ 202,907	\$ 33,767	20%	\$ 29,737	17%	\$ (166,723)	\$ 16,432	9%	\$ (9,356)	-6%
11,869	1,220	6,944	10,649	873%	4,925	71%	Trout Creek Rec Ctr	79,961	4,061	5%	6,097	8%	(68,092)	6,588	9%	(1,171)	-2%
3,684	(11,208)	(59)	14,892	133%	3,744	6295%	Aquatics	13,395	695	5%	878	7%	(9,711)	14,197	59%	2,866	23%
23,354	(1,402)	6,933	24,756	1766%	16,422	237%	Beach Club Marina	67,210	26,210	64%	22,361	50%	(43,856)	(1,454)	-3%	(5,939)	-16%
8,912	9,435	13,203	(523)	-6%	(4,291)	-33%	Tennis Center	41,044	3,744	10%	319	1%	(32,132)	(4,267)	-15%	(4,610)	-17%
(4,241)	(3,795)	(4,621)	(446)	-12%	381	8%	Day Camps	495	495	0%	495	0%	(4,736)	(941)	-25%	(114)	-2%
(7,395)	(8,265)	(6,596)	870	11%	(799)	-12%	Recreation Programs	802	(1,438)	-64%	(412)	-34%	(8,197)	2,308	22%	(387)	-5%
(57,285)	(117,274)	(49,995)	59,989	51%	(7,290)	-15%	Public Amenities	638,043	60,745	11%	45,678	8%	(695,328)	(756)	0%	(52,967)	-8%
(54,122)	(66,624)	(59,884)	12,502	19%	5,762	10%	Downhill Ski	450	450	0%	-	0%	(54,572)	12,052	18%	5,762	10%
(12,954)	(18,661)	(10,621)	5,707	31%	(2,333)	-22%	Cross Country Ski	-	-	0%	-	0%	(12,954)	5,707	31%	(2,333)	-22%
(815)	(2,107)	(39)	1,292	61%	(776)	#####	Snowplay	-	-	0%	-	0%	(815)	1,292	61%	(776)	#####
27,757	39,221	53,348	(11,464)	-29%	(25,591)	-48%	Golf	197,060	(17,540)	-8%	(9,381)	-5%	(169,303)	6,076	3%	(16,210)	-11%
(2,725)	(4,015)	(2,143)	1,290	32%	(582)	-27%	Campground	6,744	1,944	41%	694	11%	(9,469)	(654)	-7%	(1,276)	-16%
(12,536)	(18,200)	(17,740)	5,664	31%	5,204	29%	Equestrian	20,901	(1,799)	-8%	(2,509)	-11%	(33,437)	7,463	18%	7,713	19%
(5,064)	(6,004)	(7,223)	940	16%	2,158	30%	Bikeworks	14,747	3,347	29%	5,176	54%	(19,811)	(2,407)	-14%	(3,017)	-18%
(22,167)	(20,480)	(14,611)	(1,687)	-8%	(7,556)	-52%	Trails	-	(160)	-100%	(60)	-100%	(22,167)	(1,527)	-7%	(7,496)	-51%
60,384	17,886	35,903	42,498	238%	24,481	68%	The Lodge	298,199	70,199	31%	48,498	19%	(237,814)	(27,700)	-13%	(24,017)	-11%
(21,070)	(20,932)	(16,733)	(138)	-1%	(4,336)	-26%	Summer Food and Bev	35,283	(4,017)	-10%	5,027	17%	(56,353)	3,879	6%	(9,363)	-20%
550	(3,891)	(7,402)	4,441	114%	7,952	107%	Pizza on the Hill	45,150	9,150	25%	8,624	24%	(44,600)	(4,709)	-12%	(672)	-2%
(14,524)	(13,467)	(2,851)	(1,057)	-8%	(11,672)	-409%	Alder Creek Café	19,510	(828)	-4%	(10,391)	-35%	(34,033)	(228)	-1%	(1,281)	-4%
(21,101)	(131,289)	(34,192)	110,188	84%	13,092	38%	Amenities Total	840,950	94,512	13%	75,415	10%	(862,051)	15,676	2%	(62,323)	-8%
(551,701)	(500,711)	(526,169)	(50,990)	-10%	(25,532)	-5%	HOA & Amenities	49,901	1,501	3%	(10,081)	-17%	(601,602)	(52,491)	-10%	(15,451)	-3%
(59,922)	(60,298)	(50,171)	376	1%	(9,751)	-19%	Support Services	-	-	0%	-	0%	(59,922)	376	1%	(9,751)	-19%
(54,862)	(49,138)	(29,813)	(5,724)	-12%	(25,049)	-84%	General	4,930	(6,270)	-56%	(23,698)	-83%	(59,792)	546	1%	(1,351)	-2%
(47,978)	(31,211)	(32,826)	(16,767)	-54%	(15,151)	-46%	Administration	12,015	(4,985)	-29%	356	3%	(59,993)	(11,782)	-24%	(15,508)	-35%
(52,185)	(50,722)	(51,923)	(1,463)	-3%	(262)	-1%	Communications	-	-	0%	-	0%	(52,185)	(1,463)	-3%	(262)	-1%
(58,326)	(65,163)	(54,220)	6,837	10%	(4,105)	-8%	Information Tech	465	165	55%	4	1%	(58,791)	6,672	10%	(4,109)	-8%
(45,816)	(26,000)	(16,704)	(19,816)	-76%	(29,112)	-174%	Accounting	-	-	0%	-	0%	(45,816)	(19,816)	-76%	(29,112)	-174%
(6,457)	(10,497)	(12,633)	4,040	38%	6,176	49%	Human Resources	18,648	1,148	7%	4,444	31%	(25,105)	2,892	10%	1,731	6%
(17,203)	(22,056)	(14,873)	4,853	22%	(2,330)	-16%	Architectural Standards	1,806	406	29%	389	27%	(19,009)	4,447	19%	(2,718)	-17%
(19,312)	(21,267)	(20,844)	1,955	9%	1,532	7%	Member Services	-	-	0%	-	0%	(19,312)	1,955	9%	1,532	7%
(134,877)	(101,385)	(193,104)	(33,492)	-33%	58,227	30%	Risk & Facility Admin	12,037	11,037	1104%	8,424	233%	(146,914)	(44,529)	-43%	49,803	25%
(54,763)	(62,974)	(49,058)	8,211	13%	(5,705)	-12%	Forestry	-	-	0%	-	0%	(54,763)	8,211	13%	(5,705)	-12%
							Maintenance	-	-	0%	-	0%					
\$ (572,802)	\$ (632,000)	\$ (560,361)	\$ 59,198	9%	\$ (12,441)	-2%	Net Operating Result	\$ 890,852	\$ 96,014	12%	\$ 65,334	8%	\$ (1,463,654)	\$ (36,816)	-3%	\$ (77,775)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the nine months ending September 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget			Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg		Amount	Pctg	
\$ 464,238	\$ 280,728	\$ 363,556	\$ 183,510	65%	\$ 100,682	28%	Private Amenities	\$ 2,232,464	\$ 44,464	2%	\$ 82,036	4%	\$ (1,768,226)	\$ 139,046	7%	\$ 18,647	1%
148,711	2,483	50,899	146,228	5889%	97,812	192%	Trout Creek Rec Ctr	799,794	92,494	13%	67,230	9%	(651,083)	53,734	8%	30,582	4%
(12,131)	(62,204)	(48,660)	50,073	80%	36,529	75%	Aquatics	172,321	(44,679)	-21%	(7,976)	-4%	(184,452)	94,752	34%	44,504	19%
293,988	264,202	280,312	29,786	11%	13,676	5%	Beach Club Marina	660,982	40,982	7%	43,543	7%	(666,994)	(11,196)	-3%	(29,867)	-9%
(889)	58,355	55,190	(59,244)	-102%	(56,079)	-102%	Tennis Center	207,177	(30,923)	-13%	(29,431)	-12%	(208,066)	(28,321)	-16%	(26,648)	-15%
39,479	45,320	35,824	(5,841)	-13%	3,654	10%	Day Camps	224,625	(18,375)	-8%	18,774	9%	(185,146)	12,534	6%	(15,120)	-9%
(4,919)	(27,428)	(10,010)	22,509	82%	5,091	51%	Recreation Programs	167,565	4,965	3%	(10,104)	-6%	(172,485)	17,543	9%	15,195	8%
697,236	(228,509)	709,236	925,745	405%	(12,000)	-2%	Public Amenities	8,482,605	1,967,008	30%	619,454	8%	(7,785,369)	(1,041,263)	-15%	(631,454)	-9%
859,075	256,282	657,844	602,793	235%	201,231	31%	Downhill Ski	3,122,475	1,224,630	65%	369,557	13%	(2,263,400)	(621,837)	-38%	(168,326)	-8%
270,894	39,675	280,983	231,219	583%	100,911	59%	Cross Country Ski	100,587	370,587	69%	177,566	24%	(636,693)	(139,368)	-28%	(76,655)	-14%
145,841	(5,218)	126,292	151,059	2895%	19,549	15%	Snowplay	248,919	144,919	139%	34,370	16%	(103,078)	6,140	6%	(14,821)	-17%
(117,432)	(16,642)	(3,095)	(100,790)	-606%	(114,337)	#####	Golf	921,057	(167,243)	-15%	(129,596)	-12%	(1,038,490)	66,452	6%	15,259	1%
(4,574)	(5,036)	392	462	9%	(4,966)	#####	Campground	58,723	1,723	3%	488	1%	(63,297)	(1,261)	-2%	(5,455)	-9%
(64,193)	(51,067)	(54,355)	(13,126)	-26%	(9,839)	-18%	Equestrian	194,758	(11,242)	-5%	7,214	4%	(258,951)	(1,884)	-1%	(17,053)	-7%
(4,207)	6,300	(4,055)	(10,507)	-167%	(152)	-4%	Bikeworks	100,259	8,259	9%	15,902	19%	(104,466)	(18,766)	-22%	(16,054)	-18%
(125,131)	(126,933)	(77,016)	1,802	1%	(48,115)	-62%	Trails	100	(900)	-90%	(207)	-67%	(125,231)	2,702	2%	(47,907)	-62%
(34,083)	(111,610)	7,011	77,527	69%	(41,094)	-586%	The Lodge	1,953,693	236,693	14%	100,109	5%	(1,987,776)	(159,166)	-9%	(141,203)	-8%
(106,738)	(107,870)	(73,300)	1,132	1%	(33,438)	-46%	Summer Food and Bev	228,351	(23,949)	-9%	6,778	3%	(335,089)	25,081	7%	(40,215)	-14%
(45,971)	(54,070)	(15,842)	8,099	15%	(30,129)	-190%	Pizza on the Hill	417,245	38,345	10%	(7,513)	-2%	(463,216)	(30,246)	-7%	(22,617)	-5%
(76,245)	(52,320)	(24,624)	(23,925)	-46%	(51,621)	-210%	Alder Creek Café	326,437	145,185	80%	44,786	16%	(402,682)	(169,110)	-72%	(96,407)	-31%
1,161,474	52,219	1,072,792	1,109,255	2124%	88,682	8%	Amenities Total	10,715,069	2,011,472	23%	701,490	7%	(9,553,595)	(902,217)	-10%	(612,807)	-7%
(4,314,393)	(4,293,219)	(4,041,420)	(21,174)	0%	(272,973)	-7%	HOA & Amenities										
							Support Services	552,218	62,918	13%	27,430	5%	(4,866,611)	(84,092)	-2%	(300,403)	-7%
(640,847)	(594,618)	(531,482)	(46,229)	-8%	(109,365)	-21%	General	-	-	0%	-	0%	(640,847)	(46,229)	-8%	(109,365)	-21%
(333,145)	(385,888)	(388,637)	52,743	14%	55,493	14%	Administration	219,406	57,506	36%	(27,533)	-11%	(552,550)	(4,762)	-1%	83,026	13%
(296,523)	(302,087)	(323,839)	5,564	2%	27,316	8%	Communications	146,434	(12,566)	-8%	10,695	8%	(442,958)	18,129	4%	16,621	4%
(463,554)	(455,306)	(450,458)	(8,248)	-2%	(13,097)	-3%	Information Tech	-	-	0%	-	0%	(463,554)	(8,248)	-2%	(13,097)	-3%
(514,997)	(576,525)	(534,372)	61,528	11%	19,376	4%	Accounting	4,975	2,675	116%	784	19%	(519,972)	58,853	10%	18,592	3%
(262,451)	(228,761)	(205,153)	(33,690)	-15%	(57,298)	-28%	Human Resources	-	-	0%	-	0%	(262,451)	(33,690)	-15%	(57,298)	-28%
(94,629)	(114,515)	(109,851)	19,886	17%	15,222	14%	Architectural Standards	134,300	(0)	0%	35,801	36%	(228,928)	19,887	8%	(20,579)	-10%
(146,140)	(195,763)	(136,904)	49,623	25%	(9,236)	-7%	Member Services	29,446	1,646	6%	(1,841)	-6%	(175,585)	47,978	21%	(7,396)	-4%
(197,912)	(191,956)	(174,278)	(5,956)	-3%	(23,634)	-14%	Risk & Facility Admin	-	-	0%	-	0%	(197,912)	(5,956)	-3%	(23,634)	-14%
(835,199)	(667,531)	(689,143)	(167,668)	-25%	(146,056)	-21%	Forestry	17,657	13,657	341%	9,524	117%	(852,856)	(181,325)	-27%	(155,580)	-22%
(528,997)	(580,269)	(497,302)	51,272	9%	(31,695)	-6%	Maintenance	-	-	0%	-	0%	(528,997)	51,272	9%	(31,695)	-6%
\$ (3,152,919)	\$ (4,241,000)	\$ (2,968,628)	\$ 1,088,081	26%	\$ (184,291)	-6%	Net Operating Result	\$ 11,267,287	\$ 2,074,390	23%	\$ 728,919	7%	\$ (14,420,205)	\$ (986,308)	-7%	\$ (913,210)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	Private Amenities	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Public Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities Support Services	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Summer Months (May-Sep) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ 523,365	\$ 442,552	\$ 458,298	\$ 80,813	18%	\$ 65,067	14%	Private Amenities	\$ 1,923,829	\$ 8,229	0%	\$ 67,315	4%	\$ (1,400,464)	\$ 72,584	5%	\$ (2,248)	0%
108,636	75,967	86,862	32,669	43%	21,774	25%	Trout Creek Rec Ctr	486,504	6,204	1%	9,983	2%	(377,869)	26,464	7%	11,790	3%
(18,268)	(28,153)	(51,706)	9,885	35%	33,438	65%	Aquatics	114,152	(58,848)	-34%	(17,752)	-13%	(132,420)	68,733	34%	51,190	28%
329,020	284,358	288,608	44,662	16%	40,412	14%	Beach Club Marina	675,083	55,083	9%	61,914	10%	(346,063)	(10,421)	-3%	(21,502)	-7%
54,271	64,187	80,580	(9,916)	-15%	(26,309)	-33%	Tennis Center	255,974	17,874	8%	2,241	1%	(201,703)	(27,790)	-16%	(28,551)	-16%
40,580	46,510	38,545	(5,930)	-13%	2,035	5%	Day Camps	224,550	(18,450)	-8%	18,819	9%	(183,970)	12,520	6%	(16,784)	-10%
9,126	(317)	15,409	9,443	2979%	(6,282)	-41%	Recreation Programs	167,565	6,365	4%	(7,890)	-4%	(158,439)	3,078	2%	1,608	1%
(545,203)	(389,265)	(302,705)	(155,938)	-40%	(242,498)	-80%	Public Amenities	3,236,239	(51,626)	-2%	(30,759)	-1%	(3,781,442)	(104,312)	-3%	(211,739)	-6%
(285,291)	(274,097)	(341,452)	(11,194)	-4%	56,160	16%	Downhill Ski	2,916	2,916	0%	(1,109)	-28%	(288,208)	(14,111)	-5%	57,269	17%
(91,046)	(85,974)	(66,935)	(5,072)	-6%	(24,112)	-36%	Cross Country Ski	-	-	0%	(792)	-100%	(91,046)	(5,072)	-6%	(23,320)	-34%
(11,146)	(11,535)	(2,127)	389	3%	(9,019)	-424%	Snowplay	-	-	0%	-	0%	(11,146)	389	3%	(9,019)	-424%
54,419	181,890	177,122	(127,471)	-70%	(122,703)	-69%	Golf	919,676	(166,624)	-15%	(126,786)	-12%	(865,257)	39,153	4%	4,083	0%
5,178	3,912	7,800	1,266	32%	(2,622)	-34%	Campground	58,723	1,723	3%	488	1%	(53,545)	(457)	-1%	(3,111)	-6%
(43,029)	(32,717)	(32,844)	(10,312)	-32%	(10,185)	-31%	Equestrian	194,438	(11,562)	-6%	6,894	4%	(237,467)	1,250	1%	(17,080)	-8%
(1,671)	6,300	(4,055)	(7,971)	-127%	2,384	59%	Bikeworks	100,259	8,259	9%	15,902	19%	(101,930)	(16,230)	-19%	(13,519)	-15%
(107,747)	(105,303)	(69,113)	(2,444)	-2%	(38,634)	-56%	Trails	100	(900)	-90%	(207)	-67%	(107,847)	(1,544)	-1%	(38,427)	-55%
100,260	80,664	131,071	19,596	24%	(30,810)	-24%	The Lodge	1,293,852	77,852	6%	61,662	5%	(1,193,592)	(58,256)	-5%	(92,473)	-8%
(102,421)	(103,576)	(73,278)	1,155	1%	(29,143)	-40%	Summer Food and Bev	228,351	(23,949)	-9%	6,778	3%	(330,772)	25,104	7%	(35,921)	-12%
(19,185)	(8,861)	4,745	(10,324)	-117%	(23,930)	-504%	Pizza on the Hill	285,871	1,471	1%	(12,668)	-4%	(305,056)	(11,795)	-4%	(11,262)	-4%
(43,523)	(39,968)	(33,640)	(3,555)	-9%	(9,883)	-29%	Alder Creek Café	152,053	59,188	64%	19,078	14%	(195,576)	(62,743)	-47%	(28,961)	-17%
(21,838)	53,287	155,593	(75,125)	-141%	(177,431)	-114%	Amenities Total	5,160,068	(43,397)	-1%	36,556	1%	(5,181,906)	(31,728)	-1%	(213,987)	-4%
(2,540,632)	(2,554,287)	(2,444,171)	13,655	1%	(96,461)	-4%	HOA & Amenities	332,681	52,781	19%	29,063	10%	(2,873,313)	(39,126)	-1%	(125,524)	-5%
(338,766)	(329,620)	(289,805)	(9,146)	-3%	(48,961)	-17%	Support Services	-	-	0%	-	0%	(338,766)	(9,146)	-3%	(48,961)	-17%
(236,645)	(230,817)	(274,135)	(5,828)	-3%	37,489	14%	General	89,858	16,158	22%	(21,754)	-19%	(326,503)	(21,986)	-7%	59,243	15%
(165,695)	(156,722)	(175,387)	(8,973)	-6%	9,692	6%	Administration	97,237	2,237	2%	7,671	9%	(262,931)	(11,209)	-4%	2,020	1%
(261,284)	(250,001)	(247,495)	(11,283)	-5%	(13,789)	-6%	Communications	-	-	0%	-	0%	(261,284)	(11,283)	-5%	(13,789)	-6%
(278,675)	(322,433)	(290,390)	43,758	14%	11,716	4%	Information Tech	2,854	1,454	104%	422	17%	(281,529)	42,304	13%	11,294	4%
(165,891)	(127,181)	(107,547)	(38,710)	-30%	(58,345)	-54%	Accounting	-	-	0%	-	0%	(165,891)	(38,710)	-30%	(58,345)	-54%
(33,817)	(57,852)	(62,151)	24,035	42%	28,334	46%	Human Resources	-	-	0%	-	0%	(112,289)	(6,245)	-6%	(11,108)	-11%
(74,426)	(108,379)	(69,222)	33,953	31%	(5,204)	-8%	Architectural Standards	100,105	16,105	19%	35,248	54%	(133,922)	7,930	6%	(6,915)	-5%
(112,289)	(106,044)	(101,181)	(6,245)	-6%	(11,108)	-11%	Member Services	24,970	3,170	15%	(2,049)	-8%	(99,397)	30,782	24%	(3,156)	-3%
(579,630)	(548,856)	(564,653)	(30,774)	-6%	(14,977)	-3%	Risk & Facility Admin	-	-	0%	-	0%	(597,287)	(44,431)	-8%	(24,500)	-4%
(293,514)	(316,382)	(262,206)	22,868	7%	(31,307)	-12%	Forestry	17,657	13,657	341%	9,524	117%	(293,514)	22,868	7%	(31,307)	-12%
							Maintenance	-	-	0%	-	0%					
\$ (2,562,470)	\$ (2,501,000)	\$ (2,288,579)	\$ (61,470)	2%	\$ (273,892)	-12%	Net Operating Result	\$ 5,492,749	\$ 9,384	0%	\$ 65,619	1%	\$ (8,055,219)	\$ (70,854)	-1%	\$ (339,510)	-4%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	#####	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	-6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

F7.5 N/A

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the nine months ending September 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 464,238	\$ 280,728	\$ 363,556	\$ 183,510	65%	\$ 100,682	28%	Private Amenities	\$ 71.72	\$ 43.37	\$ 56.16	\$ 28	65%	\$ 16	28%
148,711	2,483	50,899	146,228	5889%	97,812	192%	Trout Creek Rec Ctg	22.97	0.38	7.86	23	5889%	15	192%
(12,131)	(62,204)	(48,660)	50,073	80%	36,529	75%	Aquatics	(1.87)	(9.61)	(7.52)	8	80%	6	75%
293,988	264,202	280,312	29,786	11%	13,676	5%	Beach Club Marina	45.42	40.82	43.30	5	11%	2	5%
(889)	58,355	55,190	(59,244)	-102%	(56,079)	-102%	Tennis Center	(0.14)	9.02	8.53	(9)	-102%	(9)	-102%
39,479	45,320	35,824	(5,841)	-13%	3,654	10%	Day Camps	6.10	7.00	5.53	(1)	-13%	1	10%
(4,919)	(27,428)	(10,010)	22,509	82%	5,091	51%	Recreation Programs	(0.76)	(4.24)	(1.55)	3	82%	1	51%
697,236	(228,509)	709,236	925,745	405%	(12,000)	-2%	Public Amenities	\$ 107.71	\$ (35.30)	\$ 109.57	143	405%	(2)	-2%
859,075	256,282	657,844	602,793	235%	201,231	31%	Downhill Ski	132.72	39.59	101.63	93	235%	31	31%
270,894	39,675	169,983	231,219	583%	100,911	59%	Cross Country Ski	41.85	6.13	26.26	36	583%	16	59%
145,841	(5,218)	126,292	151,059	2895%	19,549	15%	Snowplay	22.53	(0.81)	19.51	23	2895%	3	15%
(117,432)	(16,642)	(3,095)	(100,790)	-606%	(114,337)	-3695%	Golf	(18.14)	(2.57)	(0.48)	(16)	-606%	(18)	#####
(4,574)	(5,036)	392	462	9%	(4,966)	-1267%	Campground	(0.71)	(0.78)	0.06	0	9%	(1)	#####
(64,193)	(51,067)	(54,355)	(13,126)	-26%	(9,839)	-18%	Equestrian	(9.92)	(7.89)	(8.40)	(2)	-26%	(2)	-18%
(4,207)	6,300	(4,055)	(10,507)	-167%	(152)	-4%	Bikeworks	(0.65)	0.97	(0.63)	(2)	-167%	(0)	-4%
(125,131)	(126,933)	(77,016)	1,802	1%	(48,115)	-62%	Trails	(19.33)	(19.61)	(11.90)	0	1%	(7)	-62%
(34,083)	(111,610)	7,011	77,527	69%	(41,094)	-586%	The Lodge	(5.27)	(17.24)	1.08	12	69%	(6)	-586%
(106,738)	(107,870)	(73,300)	1,132	1%	(33,438)	-46%	Summer Food and Bev	(16.49)	(16.66)	(11.32)	0	1%	(5)	-46%
(45,971)	(54,070)	(15,842)	8,099	15%	(30,129)	-190%	Pizza on the Hill	(7.10)	(8.35)	(2.45)	1	15%	(5)	-190%
(76,245)	(52,320)	(24,624)	(23,925)	-46%	(51,621)	-210%	Alder Creek Café	(11.78)	(8.08)	(3.80)	(4)	-46%	(8)	-210%
1,161,474	52,219	1,072,792	1,109,255	2124%	88,682	8%	Amenities Total	\$ 179.43	\$ 8.07	\$ 165.73	171	2124%	14	8%
(4,314,393)	(4,293,219)	(4,041,420)	(21,174)	0%	(272,973)	-7%	HOA & Amenities Support Services	\$ (666.52)	\$ (663.25)	\$ (624.35)	(3)	0%	(42)	-7%
(640,847)	(594,618)	(531,482)	(46,229)	-8%	(109,365)	-21%	General	(99.00)	(91.86)	(82.11)	(7)	-8%	(17)	-21%
(333,145)	(385,888)	(388,637)	52,743	14%	55,493	14%	Administration	(51.47)	(59.62)	(60.04)	8	14%	9	14%
(296,523)	(302,087)	(323,839)	5,564	2%	27,316	8%	Communications	(45.81)	(46.67)	(50.03)	1	2%	4	8%
(463,554)	(455,306)	(450,458)	(8,248)	-2%	(13,097)	-3%	Information Tech	(71.61)	(70.34)	(69.59)	(1)	-2%	(2)	-3%
(514,997)	(576,525)	(534,372)	61,528	11%	19,376	4%	Accounting	(79.56)	(89.07)	(82.55)	10	11%	3	4%
(262,451)	(228,761)	(205,153)	(33,690)	-15%	(57,298)	-28%	Human Resources	(40.55)	(35.34)	(31.69)	(5)	-15%	(9)	-28%
(94,629)	(114,515)	(109,851)	19,886	17%	15,222	14%	Architectural Standards	(14.62)	(17.69)	(16.97)	3	17%	2	14%
(146,140)	(195,763)	(136,904)	49,623	25%	(9,236)	-7%	Member Services	(22.58)	(30.24)	(21.15)	8	25%	(1)	-7%
(197,912)	(191,956)	(174,278)	(5,956)	-3%	(23,634)	-14%	Risk & Facility Admin	(30.57)	(29.65)	(26.92)	(1)	-3%	(4)	-14%
(835,199)	(667,531)	(689,143)	(167,668)	-25%	(146,056)	-21%	Forestry	(129.03)	(103.13)	(106.46)	(26)	-25%	(23)	-21%
(528,997)	(580,269)	(497,302)	51,272	9%	(31,695)	-6%	Maintenance	(81.72)	(89.64)	(76.83)	8	9%	(5)	-6%
\$ (3,152,919)	\$ (4,241,000)	\$ (2,968,628)	\$ 1,088,081	26%	\$ (184,291)	6%	Net Operating Result	\$ (487.09)	\$ (655.18)	\$ (458.62)	\$ 168.10	26%	\$ (28.47)	-6%

**Tahoe Donner Association
Payroll Hours Report
for the month of September 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
2,667	4,258	3,186	1,591	37%	519	16%	Private Amenities	37,015	50,243	46,336	13,228	26%	9,321	20%
1,311	1,733	1,342	422	24%	31	2%	Trout Creek Rec Ctr	11,922	15,655	13,051	3,733	24%	1,129	9%
59	782	230	723	92%	171	74%	Aquatics	3,105	8,027	6,574	4,922	61%	3,469	53%
664	973	788	310	32%	125	16%	Beach Club Marina	8,669	9,814	9,866	1,145	12%	1,197	12%
280	462	460	182	39%	180	39%	Tennis Center	3,315	3,713	3,626	398	11%	311	9%
160	90	110	(70)	-78%	(50)	-46%	Day Camps	6,724	9,261	8,519	2,538	27%	1,795	21%
193	218	256	25	11%	63	24%	Recreation Programs	3,281	3,773	4,700	492	13%	1,419	30%
12,973	15,467	15,351	2,494	16%	2,378	15%	Public Amenities	174,671	153,306	174,461	(21,364)	-14%	(209)	0%
408	546	313	138	25%	(95)	-30%	Downhill Ski Area	54,608	37,640	49,338	(16,968)	-45%	(5,270)	-11%
565	10	371	(555)	#####	(194)	-52%	Cross Country Ski Area	15,736	10,014	14,068	(5,722)	-57%	(1,668)	-12%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
1,638	1,881	1,657	243	13%	19	1%	Golf Operations	8,230	10,202	9,599	1,972	19%	1,368	14%
3,419	3,795	3,385	376	10%	(34)	-1%	Golf Maintenance	19,006	22,723	21,242	3,717	16%	2,236	11%
-	86	101	86	100%	101	100%	Campground	663	808	848	145	18%	185	22%
223	958	712	735	77%	489	69%	Equestrian	4,664	5,737	4,991	1,073	19%	327	7%
92	165	119	73	44%	27	23%	Bikeworks	1,018	991	1,128	(27)	-3%	110	10%
635	588	297	(47)	-8%	(338)	-114%	Trails	2,801	2,969	1,377	168	6%	(1,424)	-103%
3,863	3,815	4,760	(48)	-1%	897	19%	The Lodge	39,483	33,337	39,417	(6,146)	-18%	(66)	0%
1,106	1,838	1,605	732	40%	499	31%	Summer Food and Bev	7,869	11,048	9,866	3,179	29%	1,997	20%
549	740	1,031	191	26%	482	47%	Pizza on the Hill	9,073	9,613	10,225	540	6%	1,153	11%
475	1,046	999	571	55%	524	52%	Alder Creek Café	9,135	5,035	9,742	(4,100)	-81%	607	6%
15,640	19,725	18,537	4,085	21%	2,897	16%	Amenities Total	211,686	203,549	220,797	(8,136)	-4%	9,112	4%
8,059	8,032	7,759	(27)	0%	(300)	-4%	HOA & Amenities Support Services	63,691	67,301	60,437	3,610	5%	(3,254)	-5%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
484	546	483	62	11%	(1)	0%	Administration	4,527	5,061	4,382	535	11%	(145)	-3%
315	656	604	341	52%	290	48%	Communications	5,202	5,824	5,269	622	11%	67	1%
432	646	574	214	33%	142	25%	Information Tech	4,246	5,310	4,255	1,064	20%	9	0%
874	1,016	1,063	142	14%	188	18%	Accounting	7,692	9,089	8,695	1,397	15%	1,003	12%
171	4	31	(167)	#####	(140)	-446%	Human Resources	1,489	836	673	(653)	-78%	(816)	-121%
610	756	703	146	19%	93	13%	Architectural Standards	5,242	6,448	5,033	1,206	19%	(209)	-4%
508	728	379	220	30%	(130)	-34%	Member Services	3,974	6,928	3,849	2,954	43%	(126)	-3%
321	390	336	69	18%	15	4%	Risk & Facility Admin	2,980	3,487	2,702	507	15%	(278)	-10%
2,867	1,644	2,247	(1,223)	-74%	(620)	-28%	Forestry	13,030	9,494	11,488	(3,536)	-37%	(1,542)	-13%
1,476	1,646	1,339	170	10%	(138)	-10%	Maintenance	15,309	14,823	14,090	(485)	-3%	(1,218)	-9%
23,699	27,757	26,296	4,058	15%	2,597	10%	Total Payroll Hours	275,376	270,850	281,234	(4,526)	-2%	5,857	2%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of September 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	9	9	10	47	76	30	15	-	-	-	10	10	10	9	20	48	83	59	18	11	10	11	24	30	Amount	Pctg	
9	8	8	8	6	8	7	7	8	-	-	-	9	8	9	8	9	8	8	8	8	7	8	10	8	8	6.0	20%	
-	-	0	-	0	5	10	2	0	-	-	-	-	-	-	0	2	8	16	10	1	-	-	-	2	4	0.7	9%	
-	-	-	0	0	10	23	12	4	-	-	-	-	-	-	-	5	12	21	14	5	0	-	-	2	4	2.2	53%	
-	-	-	-	1	6	6	4	2	-	-	-	-	-	-	-	2	5	7	5	3	1	-	-	6	6	0.8	12%	
-	-	-	-	0	14	21	3	1	-	-	-	-	-	-	0	1	10	21	16	1	0	-	-	2	2	0.2	9%	
1	0	0	1	1	4	8	2	1	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	4	5	1.2	21%	
																								2	3	0.9	30%	
162	156	140	85	38	94	141	117	75	-	-	-	167	155	122	61	59	98	135	119	89	54	45	146	112	112	(0.1)	0%	
94	91	80	35	4	4	3	2	2	-	-	-	93	88	67	25	3	3	2	2	2	4	8	85	35	32	(3.4)	-11%	
27	25	22	11	0	1	1	1	3	-	-	-	28	24	19	6	0	0	1	0	2	4	10	20	10	9	(1.1)	-12%	
4	5	3	2	-	0	-	-	-	-	-	-	6	6	3	1	-	-	-	-	-	-	0	4	2	2	0.2	9%	
0	0	0	0	-	9	15	14	9	-	-	-	1	1	1	1	5	11	14	13	10	3	0	0	5	6	0.9	14%	
1	1	3	6	12	21	22	24	20	-	-	-	1	1	3	7	21	24	23	24	20	11	2	1	12	14	1.4	11%	
-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	-	2	1	1	-	-	-	-	0	1	0.1	22%	
0	0	0	0	0	8	11	6	1	-	-	-	0	0	0	0	0	7	10	7	4	0	0	0	3	3	0.2	7%	
-	-	-	-	0	1	2	2	1	-	-	-	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	10%	
-	-	-	-	-	3	5	5	4	-	-	-	-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.9)	-103%	
23	22	22	22	15	29	41	31	22	-	-	-	25	23	20	17	19	25	37	34	27	20	19	22	25	25	(0.0)	0%	
-	-	-	-	0	7	16	16	6	-	-	-	-	-	-	-	4	10	18	15	9	4	-	-	5	6	1.3	20%	
4	4	4	4	3	6	17	8	3	-	-	-	5	5	3	2	2	7	16	12	6	3	2	5	6	7	0.7	11%	
9	8	7	5	3	4	7	6	3	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.4	6%	
171	165	149	94	48	141	216	147	90	-	-	-	177	165	132	71	79	146	218	178	107	65	55	157	136	142	5.8	4%	
34	32	35	34	35	48	51	52	46	-	-	-	32	32	33	30	38	43	46	50	45	41	42	36	41	39	(2.1)	-5%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	3	3	3	3	3	3	-	-	-	3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.1)	-3%	
3	3	4	3	3	4	4	4	2	-	-	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	0.0	1%	
2	3	3	3	3	2	3	3	2	-	-	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	0.0	0%	
5	5	6	4	5	5	5	5	5	-	-	-	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	12%	
1	1	1	1	1	1	1	1	1	-	-	-	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-121%	
3	3	3	3	3	4	3	4	4	-	-	-	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.1)	-4%	
2	2	2	3	2	3	2	3	3	-	-	-	2	2	2	1	3	3	3	3	2	2	2	2	3	2	(0.1)	-3%	
2	2	2	2	2	2	2	2	2	-	-	-	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-10%	
1	1	1	1	1	4	14	19	19	-	-	-	2	3	2	2	7	10	12	15	13	11	10	5	8	7	(1.0)	-13%	
12	10	10	10	10	10	9	9	9	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-9%	
205	197	184	128	83	189	268	199	137	-	-	-	210	197	166	100	117	189	264	228	152	106	97	193	177	180	3.8	2%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **September 2017**

Month						Department	Year to Date				
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
107	218	50	111	51%	(57)	-114%	Private Amenities	1,848	1,279	(569)	-45%
96	123	34	27	22%	(63)	-186%	Trout Creek Rec Ctr	815	464	(351)	-76%
1	22	9	21	97%	8	92%	Aquatics	400	359	(41)	-11%
10	15	3	6	38%	(7)	-276%	Beach Club Marina	198	200	2	1%
0	21	1	20	98%	1	62%	Tennis Center	96	51	(46)	-91%
-	17	1	17	100%	1	100%	Day Camps	141	19	(122)	-627%
-	20	3	20	100%	3	100%	Recreation Programs	198	186	(11)	-6%
651	1,100	407	449	41%	(245)	-60%	Public Amenities	10,631	9,765	(866)	-9%
2	1	0	(1)	-63%	(2)	#####	Downhill Ski Area	3,678	4,564	885	19%
58	-	23	(58)	0%	(34)	-146%	Cross Country Ski Area	1,265	1,303	38	3%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	49	72	24	33%
45	71	9	26	36%	(36)	-395%	Golf Operations	241	161	(80)	-49%
304	302	150	(1)	0%	(154)	-103%	Golf Maintenance	1,997	934	(1,063)	-114%
-	44	28	44	100%	28	100%	Campground	121	171	50	29%
3	15	18	12	79%	15	82%	Equestrian	125	105	(20)	-19%
1	-	6	(1)	0%	5	80%	Bikeworks	6	46	40	88%
4	15	0	11	71%	(4)	-1390%	Trails	43	27	(16)	-58%
172	263	88	91	35%	(84)	-96%	The Lodge	1,507	908	(599)	-66%
40	147	30	107	73%	(11)	-36%	Summer Food and Bev	378	340	(38)	-11%
8	81	5	73	90%	(3)	-54%	Pizza on the Hill	539	493	(47)	-9%
14	160	49	146	91%	35	71%	Alder Creek Café	682	640	(42)	-7%
759	1,318	457	560	42%	(302)	-66%	Amenities Total	12,479	11,043	(1,435)	-13%
177	314	219	137	44%	42	19%	HOA & Amenities Support Services	1,842	1,347	(495)	-37%
-	-	-	-	0%	-	0%	General	-	-	-	0%
28	10	7	(17)	-172%	(21)	-316%	Administration	148	142	(6)	-4%
15	23	3	8	35%	(12)	-484%	Communications	79	46	(33)	-73%
13	3	4	(10)	-395%	(9)	-235%	Information Tech	33	43	10	23%
7	20	9	13	64%	2	24%	Accounting	111	163	52	32%
0	1	-	1	81%	(0)	0%	Human Resources	16	3	(13)	-503%
6	4	4	(3)	-70%	(2)	-45%	Architectural Standards	63	37	(26)	-69%
1	2	2	0	8%	0	7%	Member Services	32	35	4	10%
5	13	7	8	61%	2	32%	Risk & Facility Admin	67	45	(22)	-49%
73	214	154	141	66%	81	53%	Forestry	567	334	(234)	-70%
28	25	29	(3)	-11%	1	3%	Maintenance	726	499	(227)	-45%
936	1,632	676	697	43%	(260)	-38%	Total Payroll Hours	14,320	12,390	(1,930)	-16%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
September 2017**

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,617	\$ 297,356	\$ 295,291	\$ 321,814	261	0%	2,325	1%	(24,197)	-8%
Cash & Investments, non-Restricted	21,240,490	22,820,841	18,293,136	17,258,485	(1,580,350)	-7%	2,947,354	16%	3,982,005	23%
Cash and Investments total	21,538,107	23,118,196	18,588,427	17,580,299	(1,580,089)	-7%	2,949,680	16%	3,957,808	23%
Member's Dues & Receivables, Net	206,390	241,129	253,661	296,435	(34,739)	-14%	(47,270)	-19%	(90,045)	-30%
Other Receivables	119,027	104,257	164,330	59,203	14,769	14%	(45,303)	-28%	59,824	101%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	273,608	269,910	335,337	268,233	3,698	1%	(61,730)	-18%	5,375	2%
Prepaid Expenses & Other Assets	78,565	155,816	687,119	19,263	(77,251)	-50%	(608,554)	-89%	59,302	308%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,732,175)	(35,468,375)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,374,200)	-7%	(4,991,656)	-16%
NBV of Property & Equipment	38,495,452	38,759,252	40,869,652	40,338,429	(263,800)	-1%	(2,374,200)	-6%	(1,842,977)	-5%
Construction In Progress	1,997,985	1,823,586	136,529	2,449,263	174,400	10%	1,861,456	1363%	(451,278)	-18%
Net Property and Equipment	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Assets	\$ 62,709,134	\$ 64,472,147	\$ 61,035,054	\$ 61,011,125	(1,763,013)	-3%	1,674,080	3%	1,698,009	3%
Liabilities										
Accounts Payable	\$ 303,463	\$ 768,570	\$ 726,946	\$ 249,160	(465,107)	-61%	(423,483)	-58%	54,303	22%
Accrued Liabilities	1,256,566	1,391,792	1,304,450	1,227,063	(135,226)	-10%	(47,884)	-4%	29,503	2%
Deferred Revenue, Annual Assessment	2,069,700	2,701,700	3,694,679	2,069,925	(632,000)	-23%	(1,624,979)	-44%	(225)	0%
Deferred Revenue, Recreation Fee	402,680	502,570	496,389	389,359	(99,890)	-20%	(93,708)	-19%	13,322	3%
Deferred Revenue, All Other	345,858	376,460	540,627	315,655	(30,602)	-8%	(194,769)	-36%	30,203	10%
Deposits	397,901	438,151	383,996	362,808	(40,250)	-9%	13,905	4%	35,093	10%
Total Liabilities	4,776,168	6,179,242	7,147,086	4,613,969	(1,403,075)	-23%	(2,370,918)	-33%	162,198	4%
Members' Equity	57,932,966	58,292,904	53,887,968	56,397,156	(359,938)	-1%	4,044,998	8%	1,535,810	3%
Total Liabilities and Members' Equity	\$ 62,709,134	\$ 64,472,147	\$ 61,035,054	\$ 61,011,125	(1,763,013)	-3%	1,674,080	3%	1,698,009	3%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
September 2017**

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,617	\$ 297,356	\$ 295,291	\$ 321,814	261	0%	2,325	1%	(24,197)	-8%
Cash & Investments, non-Restricted	5,753,593	6,841,799	7,905,020	7,085,634	(1,088,207)	-16%	(2,151,427)	-27%	(1,332,042)	-19%
Cash and Investments total	6,051,210	7,139,155	8,200,311	7,407,448	(1,087,946)	-15%	(2,149,102)	-26%	(1,356,239)	-18%
Member's Dues & Receivables, Net	205,675	240,414	252,729	295,236	(34,739)	-14%	(47,053)	-19%	(89,561)	-30%
Other Receivables	56,857	53,938	152,679	46,199	2,920	5%	(95,821)	-63%	10,658	23%
Due From (To) Other Funds	298,117	449,556	(154,745)	438,577	(151,439)	-34%	452,862	293%	(140,460)	-32%
Inventory	273,608	269,910	335,337	268,233	3,698	1%	(61,730)	-18%	5,375	2%
Prepaid Expenses & Other Assets	78,565	155,816	687,119	19,263	(77,251)	-50%	(608,554)	-89%	59,302	308%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 6,964,032	\$ 8,308,789	\$ 9,473,429	\$ 8,474,957	(1,344,757)	-16%	(2,509,397)	-26%	(1,510,925)	-18%
Liabilities										
Accounts Payable	\$ 301,059	\$ 766,881	\$ 457,522	\$ 243,991	(465,821)	-61%	(156,462)	-34%	57,068	23%
Accrued Liabilities	1,255,072	1,390,464	1,290,215	1,225,569	(135,392)	-10%	(35,143)	-3%	29,503	2%
Deferred Revenue, Annual Assessment	2,069,700	2,701,700	1,900,968	2,069,925	(632,000)	-23%	168,732	9%	(225)	0%
Deferred Revenue, Recreation Fee	402,680	502,570	496,389	389,359	(99,890)	-20%	(93,708)	-19%	13,322	3%
Deferred Revenue, All Other	345,858	376,460	540,627	315,655	(30,602)	-8%	(194,769)	-36%	30,203	10%
Deposits	397,901	438,151	383,996	362,808	(40,250)	-9%	13,905	4%	35,093	10%
Total Liabilities	4,772,270	6,176,226	5,069,715	4,607,306	(1,403,955)	-23%	(297,445)	-6%	164,964	4%
Members' Equity	2,191,761	2,132,563	4,403,714	3,867,651	59,198	3%	(2,211,953)	-50%	(1,675,889)	-43%
							(A)			
Total Liabilities and Members' Equity	\$ 6,964,032	\$ 8,308,789	\$ 9,473,429	\$ 8,474,957	(1,344,757)	-16%	(2,509,397)	-26%	(1,510,925)	-18%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	1,091,761	1,032,563	3,483,714	2,947,651	59,198	6%	(2,391,953)	-69%	(1,855,889)	-63%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	1,088,048 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,211,952) (A)

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	11,449,898	11,943,149	9,161,356	9,420,467	(493,251)	-4%	2,288,542	25%	2,029,431	22%	
Cash and Investments total	11,449,898	11,943,149	9,161,356	9,420,467	(493,251)	-4%	2,288,542	25%	2,029,431	22%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	55,898	46,299	11,355	12,283	9,600	21%	44,544	392%	43,616	355%	
Due From (To) Other Funds	(296,899)	(479,576)	135,652	(440,653)	182,677	38%	(432,551)	-319%	143,754	33%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 11,208,897	\$ 11,509,872	\$ 9,308,363	\$ 8,992,097	(300,975)	-3%	1,900,534	20%	2,216,801	25%	
Liabilities											
Accounts Payable	\$ 715	\$ (0)	\$ 240,801	\$ 3,480	715	#####	(240,086)	-100%	(2,766)	-79%	
Accrued Liabilities	747	664	10,535	747	83	13%	(9,788)	-93%	-	0%	
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	1,462	664	1,405,129	4,227	798	120%	(1,403,667)	-100%	(2,766)	-65%	
Members' Equity	11,207,436	11,509,208	7,903,234	8,987,869	(301,772)	-3%	3,304,202	42%	2,219,567	25%	
Total Liabilities and Members' Equity	\$ 11,208,897	\$ 11,509,872	\$ 9,308,363	\$ 8,992,097	(300,975)	-3%	1,900,534	20%	2,216,801	25%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,804,203	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	3,304,203	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

Tahoe Donner Association
Statement of Financial Position
Development Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,888,147	3,887,047	1,078,299	607,926	1,100	0%	2,809,848	261%	3,280,221	540%		
Cash and Investments total	3,888,147	3,887,047	1,078,299	607,926	1,100	0%	2,809,848	261%	3,280,221	540%		
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%		
Other Receivables	5,957	3,770	296	721	2,188	58%	5,661	1911%	5,236	726%		
Due From (To) Other Funds	24,885	50,553	13,958	3,474	(25,668)	-51%	10,927	78%	21,411	616%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%		
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%		
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%		
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%		
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%		
Total Assets	\$ 3,919,704	\$ 3,942,085	\$ 1,093,485	\$ 613,320	(22,381)	-1%	2,826,219	258%	3,306,384	539%		
Liabilities												
Accounts Payable	\$ 1,689	\$ 1,689	\$ 8,989	\$ 1,689	-	0%	(7,300)	-81%	0	0%		
Accrued Liabilities	747	664	3,700	747	83	13%	(2,953)	-80%	-	0%		
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%		
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%		
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%		
Deposits	-	-	-	-	-	0%	-	0%	-	0%		
Total Liabilities	2,436	2,353	594,433	2,436	83	4%	(591,997)	-100%	0	0%		
Members' Equity	3,917,268	3,939,732	499,052	610,884	(22,464)	-1%	3,418,216	685%	3,306,384	541%		
Total Liabilities and Members' Equity	\$ 3,919,704	\$ 3,942,085	\$ 1,093,485	\$ 613,320	(22,381)	-1%	2,826,219	258%	3,306,384	539%		
Balance Check	-	-	-	-								

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	1,618,216 F14
Members' Equity Transfers In (Out)	1,800,000 Board approved June 2017
Net Change in Members Equity	3,418,216 (A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,852	148,845	148,461	144,458	8	0%	391	0%	4,395	3%	4,395	3%
Cash and Investments total	148,852	148,845	148,461	144,458	8	0%	391	0%	4,395	3%	4,395	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	314	252	-	-	62	25%	314	0%	314	0%	314	0%
Due From (To) Other Funds	(26,103)	(20,533)	5,136	(1,398)	(5,570)	-27%	(31,239)	-608%	(24,705)	-1767%	(24,705)	-1767%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 123,063	\$ 128,564	\$ 153,597	\$ 143,060	(5,500)	-4%	(30,534)	-20%	(19,996)	-14%	(19,996)	-14%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%	-	0%
Members' Equity	123,063	128,564	75,788	143,060	(5,500)	-4%	47,275	62%	(19,996)	-14%	(19,996)	-14%
Total Liabilities and Members' Equity	\$ 123,063	\$ 128,564	\$ 153,597	\$ 143,060	(5,500)	-4%	(30,534)	-20%	(19,996)	-14%	(19,996)	-14%
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association
Statement of Financial Position**

**Property Fund
September 2017**

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,732,175)	(35,468,375)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,374,200)	-7%	(4,991,656)	-16%
NBV of Property & Equipment	38,495,452	38,759,252	40,869,652	40,338,429	(263,800)	-1%	(2,374,200)	-6%	(1,842,977)	-5%
Construction In Progress	1,997,985	1,823,586	136,529	2,449,263	174,400	10%	1,861,456	1363%	(451,278)	-18%
Net Property and Equipment	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Assets	\$ 40,493,437	\$ 40,582,838	\$ 41,006,181	\$ 42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Liabilities and Members' Equity	\$ 40,493,437	\$ 40,582,838	\$ 41,006,181	\$ 42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,374,200									

**Tahoe Donner Association
Cash and Investments Summary Report**

as of 09/30/2017

	current month 9/30/2017	last month 8/31/2017	last year - audited 12/31/2016
Consolidated TDA Total	21,540,084	23,118,196	18,588,427
Cash/Money Market	1,620,372	2,946,852	1,742,964
Certificates of Deposit	5,088,211	4,338,211	1,337,951
US Treasuries/GovOblig	11,787,954	12,786,662	15,427,462
Bonds	2,961,246	2,964,420	-
Other/Trusts	82,301	82,051	80,051
Operating Fund	6,053,187	7,139,155	8,200,311
Cash/Money Market	1,407,076	1,494,586	1,549,376
Certificates of Deposit	588,211	588,211	337,951
US Treasuries/GovOblig	3,975,599	4,974,307	6,232,933
Trusts	82,301	82,051	80,051
Replacement Reserve Fund	11,449,898	11,943,149	9,161,356
Cash/Money Market	121,601	1,361,678	116,810
Certificates of Deposit	3,500,000	2,750,000	1,000,000
US Treasuries/GovOblig	4,867,050	4,867,050	8,044,546
Bonds	2,961,246	2,964,420	-
Other	-	-	-
Development Fund	3,888,147	3,887,047	1,078,299
Cash/Money Market	42,718	41,618	28,563
Certificates of Deposit	1,000,000	1,000,000	-
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,852	148,845	148,461
Cash/Money Market	48,977	48,970	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,875	100,246
Other	-	-	-

-\$1,977 in cash
adj post report
prep.(minor)

as of 09/30/2017 Balance Mix	
297,617	Restricted OF (ASO/457)
297,617	Restricted, all funds
21,242,468	Unrestricted, all funds
21,540,084	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)

	9/30/2017	8/31/2017	7/31/2017	12/31/16	12/31/15	12/31/14
DJIA	22,398	21,948	21,891	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.25%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.16	\$3.02	\$2.95	\$2.68	\$2.72	\$2.87

\$2.78 Sep16

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
September 2017**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jul 31, 2017	Aug 31, 2017	Sep 30, 2017	Sep 30, 2016	Dec 31, 2016
Total, ALL	272,036	269,910	273,608	268,233	335,337
subtotal Food and Beverage accounts (F&B)	111,430	113,934	105,515	95,063	127,904
subtotal Retail Merchandise accounts	160,607	155,976	168,093	173,170	207,433
subtotal The Lodge F&B accounts	61,977	64,497	67,122	58,475	71,037
Inventory Account					
11412 Inv Retail Trout Creek	14,106	13,448	14,198	13,330	11,664
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	20,804	20,012	19,188	17,057	19,524
11415 Inv Retail Bikeworks	13,336	15,152	15,379	11,077	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	(21)	37	5	135	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	29,946	29,946	29,946	36,310	79,541
11422 Inv Retail Cross Country	8,053	8,053	30,205	41,778	39,883
11423 Inv Retail Snowplay	(21)	(21)	(21)	0	793
11424 Inv Retail Golf Pro Shop	53,655	44,244	36,290	39,131	31,094
11425 Inv Retail Tennis	13,012	9,854	7,618	15,038	13,992
11426 Inv Retail Marina	885	921	420	515	408
11427 Inv Retail Equestrian	5,978	4,001	3,217	(1,225)	1,650
11428 Inv Retail Recreation	547	437	361	25	(0)
11429 Inv Retail Golf Special Order	327	9,892	11,286	-	99
11611 Inv DHS Food Meat	585	585	585	1,753	2,605
11612 Inv DHS Food Seafood	(0)	(0)	903	164	91
11613 Inv DHS Food Produce	91	91	91	53	486
11614 Inv DHS Food Dairy	153	153	390	240	800
11615 Inv DHS Food NABev	1,142	1,142	1,311	149	3,555
11616 Inv DHS Food Other	1,342	1,317	2,085	892	8,557
11617 Inv DHS Bev Beer	191	191	191	404	2,507
11618 Inv DHS Bev Liquor	6,459	6,459	6,575	7,250	8,059
11619 Inv DHS Bev Wine	735	735	970	0	1,084
11621 Inv Trailer Food Meat	0	0	0	287	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	159
11624 Inv Trailer Food Dairy	0	0	0	20	73
11625 Inv Trailer Food NABev	-	-	-	58	(0)
11626 Inv Trailer Food Other	108	108	108	-	236
11631 Inv ACAC Food Meat	670	605	434	142	1,563
11632 Inv ACAC Food Seafood	455	128	101	130	370
11633 Inv ACAC Food Produce	473	411	283	475	905
11634 Inv ACAC Food Dairy	492	319	262	206	651
11635 Inv ACAC Food NABev	607	409	317	267	364
11636 Inv ACAC Food Other	3,256	2,908	2,225	2,012	3,748
11637 Inv ACAC Bev Beer	1,607	1,224	861	1,567	1,326
11639 Inv ACAC Bev Wine	2,178	1,335	1,508	1,496	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jul 31, 2017	Aug 31, 2017	Sep 30, 2017	Sep 30, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	1,429	1,627	(0)	-	-
11642 Inv Marina Food Seafood	126	126	40	-	-
11643 Inv Marina Food Produce	410	213	0	-	-
11644 Inv Marina Food Dairy	409	371	-	23	4
11645 Inv Marina Food NABev	1,024	1,325	15	671	272
11646 Inv Marina Food Other	2,756	3,148	799	709	629
11647 Inv Marina Bev Beer	696	758	46	166	(0)
11648 Inv Marina Bev Liquor	1,266	1,502	1,008	1,126	1,124
11649 Inv Marina Bev Wine	835	656	159	110	110
11661 Inv Pizza Food Meat	1,050	2,270	1,463	1,842	1,528
11663 Inv Pizza Food Produce	561	1,118	874	796	1,000
11664 Inv Pizza Food Dairy	3,139	2,334	1,954	2,301	2,732
11665 Inv Pizza Food NABev	715	1,055	879	967	1,173
11666 Inv Pizza Food Other	2,528	3,781	4,195	2,770	3,662
11667 Inv Pizza Bev Beer	1,096	2,074	975	1,311	866
11669 Inv Pizza Bev Wine	3,404	3,140	2,859	3,320	3,339
11671 Inv SMRFaB Food Meat	677	1,148	563	481	(0)
11672 Inv SMRFaB Food Seafood	45	60	30	28	(0)
11673 Inv SMRFaB Food Produce	41	69	143	19	0
11674 Inv SMRFaB Food Dairy	259	323	127	20	0
11675 Inv SMRFaB Food NABev	949	697	656	327	-
11676 Inv SMRFaB Food Other	1,528	1,429	1,243	794	260
11677 Inv SMRFaB Bev Beer	1,101	1,102	596	455	(0)
11678 Inv SMRFaB Bev Liquor	319	419	349	649	-
11679 Inv SMRFaB Bev Wine	2,045	204	63	-	-
11681 Inv Lodge Food Meat	3,594	3,307	3,042	3,433	4,244
11682 Inv Lodge Food Seafood	924	1,119	1,286	2,184	3,498
11683 Inv Lodge Food Produce	2,331	1,922	1,593	1,949	1,688
11684 Inv Lodge Food Dairy	1,421	1,319	1,379	1,273	1,609
11685 Inv Lodge Food NABev	1,108	954	946	888	1,260
11686 Inv Lodge Food Other	7,671	7,027	7,021	6,764	7,476
11687 Inv Lodge Bev Beer	2,440	2,591	3,489	2,617	3,638
11688 Inv Lodge Bev Liquor	16,695	16,652	17,927	12,898	16,845
11689 Inv Lodge Bev Wine	25,794	29,605	30,439	26,468	30,779
11695 Inventory-Tennis Beverage	241	211	147	108	34
11696 Inventory-Tennis Food	194	91	14	30	18
11411 Inv Transfer	63	63	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
 For the Nine Months Ending September 30, 2017

		9-month YTD	12-months		12-months w/Actual FBCF																																		
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget																																	
REPLACEMENT RESERVE FUND (902)																																							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233	5%																																
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	-	0%																																
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000	na																																
INTEREST INCOME		103,902	51,000	52,902	138,000	87,000	171%																																
SALVAGE RECEIPTS		36,905	30,000	6,905	38,000	8,000	27%																																
INCOME TAX EXPENSE		(747)	(1,000)	253	(11,000)	(10,000)	1000%																																
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	-	0%																																
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,377,903)	(2,941,000)	1,563,097	(2,225,725)	715,275	-24%																																
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(806,955)	(760,000)	(46,955)	(1,179,509)	(419,509)	55%																																
Replacement Reserve Fund Balance		\$ 11,207,436	\$ 7,722,000	\$ 3,485,436	\$ 10,006,000	\$ 2,284,000	30%																																
NEW MACHINERY AND EQUIPMENT FUND (905)																																							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788	52%																																
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	-	0%																																
INTEREST INCOME		703	-	703	1,000	1,000	na																																
INCOME TAX EXPENSE		-	-	-	-	-	na																																
EXPENDITURES FOR CAPITAL ADDITIONS	C	(147,497)	(180,000)	32,503	(206,788)	(26,788)	15%																																
NM&E Fund Balance		\$ 122,993	\$ 64,000	\$ 58,993	\$ 64,000	\$ (0)	0%																																
DEVELOPMENT FUND (903) -																																							
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052	39%																																
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	-	0%																																
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000	na																																
INTEREST INCOME		15,519	2,000	13,519	20,000	18,000	900%																																
SALVAGE RECEIPTS		-	-	-	-	-	na																																
INCOME TAX EXPENSE		(747)	(1,000)	253	(1,000)	-	0%																																
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	-	0%																																
EXPENDITURES FOR CAPITAL ADDITIONS	C	(336,056)	(532,000)	195,944	(653,051)	(121,051)	23%																																
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	-	na																																
Development Fund Balance		\$ 3,917,268	\$ 1,764,000	\$ 2,153,268	\$ 3,600,000	\$ 1,836,000	104%																																
Development Fund Balance Components:																																							
Combined CAPITAL FUNDS ACTIVITY - Year to Date																																							
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,861,456)	(3,653,000)	1,791,544	(3,085,565)	567,435																																	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(806,955)	(760,000)	(46,955)	(1,179,509)	(419,509)																																	
YTD CAPITAL FUNDS TOTAL		(2,668,411)	(4,413,000)	1,744,589	(4,265,073)	147,927																																	
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 5%;"></td> <td style="width: 15%;">\$ 136,529</td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> </tr> <tr> <td>Net, CIP YTD Activity</td> <td>C</td> <td>\$ 1,861,456</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td></td> <td>\$ 1,997,985</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </table>								CIP beginning balance (@ 1/1/2017)		\$ 136,529						Net, CIP YTD Activity	C	\$ 1,861,456						Less Capitalized/place in service to Property Fund - PP&E		-						CIP Balance (g/l # 904-16510)		\$ 1,997,985					
CIP beginning balance (@ 1/1/2017)		\$ 136,529																																					
Net, CIP YTD Activity	C	\$ 1,861,456																																					
Less Capitalized/place in service to Property Fund - PP&E		-																																					
CIP Balance (g/l # 904-16510)		\$ 1,997,985																																					

F - see Recon, next page
 D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Nine Months Ending September 30, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(4,921)	2015 projects, net, capital	-	4,921	(4,921)
(130,597)	2016 projects, net, capital	-	130,597	(130,597)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
399,129	2017 projects, net, capital	2,921,275	2,522,147	399,129
70,843	2017 projects, net, expense	781,964	711,121	70,843
(407,563)	2017 accelerations, capital	-	407,563	(407,563)
(496,975)	2017 accelerations, expense	-	496,975	(496,975)
 (2,240) researching				
839,503	projects to carry-over to 2017+, capital	-	(839,503)	839,503
30,383	projects to carry-over to 2017+, expense	-	(30,383)	30,383
-		-	-	-
- rounding/other				
8,000	Salvage Receipts Forecast adjustment, 2017	30,000	38,000	8,000
87,000	Interest Income Forecast adjustment, 2017	51,000	138,000	87,000
(10,000)	Income Tax Forecast adjustment, 2017	(1,000)	(11,000)	(10,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
2,283,999	Total, change schedule above			
		Budget	Forecast	diff
2,284,000	Variance of Ending Fund Balance 2017	7,722,000	10,006,000	2,284,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(33,000)	Association Master Plan (AMP)	12,000	45,000	(33,000)
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
20,000	TRAILS Glacier Way Trailhead parking improv (f	20,000	-	20,000
-	TDA Capital Payroll Allocation	180,000	180,000	-
71,354	TDA Contingency	118,000	46,646	71,354
-		-	-	-
 <i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(6,739)	Back-Up Power Generator - Lodge	-	6,739	(6,739)
(638)	Back-Up Power Generator - ACAC	-	638	(638)
(6,777)	Back-Up Power Generator - DHS	-	6,777	(6,777)
(10,000)	Equestrian Improvements, Phase 3	-	10,000	(10,000)
(85,000)	TCRC Dev Feasibility Study	-	85,000	(85,000)
(95,252)	XC Cross Country Facility (2017. trash enclosure bl	-	95,252	(95,252)
Timing between years				
Board Approved in 2017				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
18,000	Interest Income Forecast adjustment, 2017	2,000	20,000	18,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
1,836,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
1,836,000	Variance of Ending Fund Balance 2017	1,764,000	3,600,000	1,836,000

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Nine Months Ending September 30, 2017
201709

	9-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 9	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
					<i>w/Actual FBCF</i>
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	15,519 ii	2,000	20,000	18,000	900%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(747)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (336,056)	(532,000)	(653,051)	(121,051)	23%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 3,917,268	\$ 1,764,000	\$ 3,600,000 (F)	\$ 1,836,000	104%

Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below	336,056	532,000	653,051		5,354,109	5,690,165	316,995	1,053,264	6,382,160	6,397,528	15,368	0%
Association Master Plan (AMP) 2016 C	23,940	12,000	45,000	631-010-817 b/w yr timer	21,418	45,358	21,060	-	66,418	81,785	15,368	19%
Mailbox Consolidation & Improvements (feasability study) 2017 C	-	25,000	-		-	-	-	208,000	208,000	208,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan 2017 C	34,876	50,000	50,000	731-210-268	-	34,876	15,124	-	50,000	50,000	0	0%
FORESTRY storage feasability study 2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts 2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion 2017 C	7,817	67,000	67,000	431-051-251	48,824	56,641	59,183	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability) 2017 C	-	20,000	-		-	-	-	-	-	-	0	#DIV/0!
TDA Capital Payroll Allocation 2017 C	135,000	180,000	180,000	731-165-251	-	135,000	45,000	-	180,000	180,000	0	0%
TDA Contingency 2017 C	-	118,000	46,646		-	-	46,646	-	46,646	46,646	0	0%
Carry-Over Projects (not budgeted to carry-over) and Added Projects:												
Back-Up Power Generator - Lodge 2017 C	700	-	6,739	731-128-269 Board Appr4/2017 X9/19	-	700	6,039	-	6,739	6,739	0	0%
Back-Up Power Generator - ACAC 2017 C	638	-	638	731-110-270 Board Appr4/2017 X9/19	-	638	-	-	638	638	0	0%
Back-Up Power Generator - DHS 2017 C	6,777	-	6,777	731-210-271 Board Appr4/2017 X9/19	-	6,777	-	-	6,777	6,777	0	0%
Equestrian Improvements, Phase 3 2017 C	48	-	10,000	731-080-311 spend mostly in 2018	-	48	9,953	-	10,000	10,000	0	0%
TCRC Dev Feasability Study 2016 C	31,009	-	85,000	631-132-823 +50k June'17	3,750	34,759	53,991	-	88,750	88,750	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add) 2012 C	95,252	-	95,252 (R)	231-110-554 3/25 Board appv	5,280,117	5,375,369	-	678,264	5,375,369	5,375,369	0	0%

(D) Development Fund portion
 Project Budget Includes Inflation Factor, as applic

- R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
- B) - Budget as approved in fall and published in Budget Report
- F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 09
2017	09	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Scl 64,000
 New Machinery & Equipment Fund

Act>Forc

:Date Last Modified
 10/17/17

0	NM&E Fund TL, Capital	180,000	296,876	206,788	90,088	147,497	181,840	59,291	80,000
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	33,080	4,896	29,665	64,008	3,415	-
1	2017 NMEF-CAP	178,000	170,000	85,899	84,101	30,024	30,024	55,875	80,000
0	2017 NMEF-ADD	2,000	88,900	87,809	1,091	87,809	87,809	0	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	4,984	14,592	3,416	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roc	MIS	C	01	-	4,600	3,139	1,461	3,139	25,564	(0)	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	4,479	1,221	4,479	5,826	0	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	4,000	4,000	-	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	2,000	-	1,927	1,927	73	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,858	142	9,858	9,858	0	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,808	192	5,808	5,808	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	4,602	3,398	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	4,700	3,933	767	3,933	3,933	0	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	10	4,000	4,000	4,000	-	3,571	3,571	429	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	20,000	-	20,000	-	-	-	20,000
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	53,373	(8,373)	-	-	53,373	-

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type

322						-	-	-	-	-	-	-	-	
1		2015 RR-CAP				-	527	4,921	(4,394)	4,921	224,150	-	-	
0		2015 RR-EXP				-	-	-	-	-	-	-	-	
25		2016 RR-CAP				-	253,039	130,597	(2,454)	118,766	998,916	11,831	-	carry-over projects
3		2016 RR-EXP				-	1,855	1,795	60	1,795	7,383	-	-	carry-over projects
0		2016 RR-ACC-CAP				-	-	-	-	-	-	-	-	carry-over projects
0		2016 RR-ACC-EXP				-	-	-	-	-	-	-	-	carry-over projects
170		2017 RR-CAP				2,921,275	2,912,148	1,682,643	1,229,505	1,124,328	1,126,143	558,313	839,503	Budget 2017 projects
65		2017 RR-EXP				781,964	841,081	680,738	160,343	478,262	478,262	202,476	30,383	Budget 2017 projects
26		2017 RR-ACC-CAP				-	472,500	407,563	38,836	129,887	120,212	277,675	-	2017 projects added in 2017
32		2017 RR-ACC-EXP				-	526,828	496,975	29,281	326,898	326,898	170,077	-	2017 projects added in 2017

by Location

322						0	-	-	-	-	-	-	-	
50	MIS					463,020	527,539	434,115	93,424	300,474	403,938	133,641	96,359	

2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance
2017 RR Expenditures Total, per 2017 Budget Report 3,703,240

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	4,921	(4,394)	4,921	224,150	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BLJ	C	01	-	131,065	6,169	-	6,169	396,923	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,428	69,969	5,031	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BLJ	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-F	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	3,135	(1,069)	3,135	11,473	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-F	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	12,447	12,447	7,553	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd W	The Lodge	E	04		11,000	10,000	1,000	9,373	9,373	627	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	2,590	2,590	10	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	2,025	975	2,025	2,025	-	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	6,795	2,205	6,795	6,795	-	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	1,012	1,012	-	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	1,588	1,588	-	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	15,995	968	15,995	15,995	-	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	14,711	14,711	-	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	3,135	6,694	3,135	3,135	-	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	9,253	1,694	9,225	9,225	28	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	3,651	3,651	-	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	3,037	3,037	-	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	2,483	2,483	554	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,969	1,969	2	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,373	21,373	337	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	6,962	434	6,962	6,962	-	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	5,628	420	5,628	5,628	-	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	6,350	182	5,362	5,362	988	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	71,829	171	71,829	71,829	-	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	16,611	3,736	16,611	16,611	-	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	15,370	4,876	15,369	15,369	1	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	1,852	1,852	1,677	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLJ	C	06	6,034	6,034	6,034	-	2,128	2,128	3,906	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	17,519	7,978	17,519	17,519	-	-	
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	10,123	10,123	-	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLJ	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BLJ	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	925	500	925	925	-	-	
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	48,950	48,950	-	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	102,723	102,723	12,277	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	29,000	29,000	121,000	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-CAP	Roll up door motor replacement	Golf Course	C	07		2,200	2,200	-	2,007	2,007	193	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	09		1,300	1,300	-	-	-	1,300	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	2,700	-	-	-	2,700	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,400	300	6,400	6,400	-	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BL	E	09		7,100	6,700	400	6,700	6,700	-	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,217	483	9,217	9,217	-	-	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	09	8,487	8,800	8,720	80	8,720	8,720	-	-	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,000	2,285	-	-	8,000	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	1,325	695	1,325	1,325	-	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	2,000	6,685	-	-	2,000	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	24,221	24,221	-	-	-	24,221	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	2,025	2,025	-	856	856	1,168	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	273	273	4,828	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	263	263	1,762	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	9,022	9,022	15,229	-	
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09		3,810	3,810	-	3,810	3,810	-	-	
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09		3,127	3,517	(390)	3,517	3,517	-	-	
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09		2,070	2,070	-	2,070	2,070	-	-	
721 060 305	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Marina	C	09		3,300	3,300	-	-	-	3,300	-	
721 090 306	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Tennis Complex	C	09		2,100	2,100	-	-	-	2,100	-	
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Golf Course	C	09		2,300	2,300	-	-	-	2,300	-	
721 211 308	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Ski Area - Lift M	C	09		2,100	2,100	-	-	-	2,100	-	
721 211 309	2017 RR-ACC-CAP	Roll up door electric motor	Ski Area - Lift M	C	09		2,000	2,000	-	-	-	2,000	-	
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09		3,750	3,750	-	1,836	1,836	1,914	-	
723 132 313	2017 RR-ACC-EXP	Dry Sauna Repairs	Trout Creek BL	E	09		20,000	18,000	2,000	15,848	15,848	2,152	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	6,880	6,880	52,835	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
721 128 283	2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-	
721 128 315	2017 RR-ACC-CAP	Appliance-Montague Range -Gas 72" Df	The Lodge	C	10		14,997	14,997	-	-	-	14,997	-	
721 128 316	2017 RR-ACC-CAP	Appliance -Technostar Salamander Broil	The Lodge	C	10		5,000	5,000	-	-	-	5,000	-	
721 100 280	2017 RR-ACC-CAP	Pedestal Lighting	Campground	C	10		3,600	3,290	310	3,290	3,290	-	-	

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 210 314	2017 RR-ACC-CAP	Yurt Flooring	Ski Area-Mtn O	C	10		5,700	5,700	-	-	-	5,700	-	
721 160 318	2017 RR-ACC-CAP	HE 102 Winter Snow Chain Replacement	Maintenance	C	10		5,500	5,500	-	-	-	5,500	-	
721 025 319	2017 RR-ACC-CAP	AC unit at the Lodge-Golf IT Closet	MIS	C	10		7,236	7,236	-	-	-	7,236	-	
723 160 317	2017 RR-ACC-EXP	Forestry vehicle 089 Repairs	Maintenance	E	10		3,000	3,000	-	2,879	2,879	121	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	4,448	4,448	5,174	-	
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	99	40,492	48,117	44,991	3,126	-	-	44,991	3,126	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	31,838	31,838	11,139	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	24,943	24,943	31,819	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,756	2,836	4,756	4,756	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	9,503	9,503	620	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	13,374	1,810	13,374	13,374	-	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
721 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	96,500	-	24,124	24,124	72,376	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing	Trails	E	10		23,414	7,748	15,666	7,748	7,748	-	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	14,652	61,825	-	-	14,652	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	1,495	5,643	-	-	1,495	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	1,463	1,463	2,106	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	3,083	4,276	3,083	3,083	-	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	8,888	16,617	8,888	8,888	-	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	9,119	16,386	9,119	9,119	-	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	15,784	35,226	-	-	15,784	-	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	11	20,404	20,404	1,599	18,805	-	-	1,599	-	
721 130 312	2017 RR-ACC-CAP	Pool repairs and improvements -phase 1	Trout Creek PO	C	11		268,583	235,000	33,583	9,675	-	225,325	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	-	30,744	-	-	-	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	-	5,124	-	-	-	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	-	46,117	-	-	-	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	5,748	5,748	-	-	-	5,748	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	-	5,201	-	-	-	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	3,400	1,539	-	-	3,400	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	5,730	5,730	-	-	-	5,730	-	

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Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	5,514	5,514	-	-	-	5,514	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	5,514	5,514	-	-	-	5,514	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	-	12,124	-	-	-	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	10,079	10,079	-	-	-	10,079	-	
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,910	4,252	658	-	-	4,252	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	1,200	2,353	-	-	1,200	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	17,212	17,212	8,804	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	-	53,652	-	-	-	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	-	12,249	-	-	-	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,788	5,109	679	-	-	5,109	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	3,285	3,285	812	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	23,967	23,967	9,903	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	93,750	93,750	31,250	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	2,400	2,400	2	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	1,201	1,201	5,189	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,749	(3,748)	9,749	9,749	-	-	Over initial budget, volume driven
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	4,525	4,525	3,129	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	29,884	29,884	13,003	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	7,669	7,669	5,491	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,115	1,209	7,115	7,115	-	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	1,032	1,032	1,106	-	
721 025 212	2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,695	(58)	7,458	7,458	237	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	2,738	2,738	3,372	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	25,268	25,268	194	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	2,788	2,788	8,455	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	16,800	16,800	3,467	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	17,886	17,886	19,811	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	18,900	-	6,853	6,853	12,047	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasant Board Book Software	MIS	E	13	-	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	81,556	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	99	2,240	2,240	-	2,240	-	-	-	2,240	
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	99	3,543	3,543	-	3,543	-	-	-	3,543	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	99	23,283	23,283	-	23,283	-	-	-	23,283	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	99	11,886	11,886	-	11,886	-	-	-	11,886	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repair	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	99	5,049	5,049	-	5,049	-	-	-	5,049	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
721 050 096	2017 RR-CAP	Gate: Fire AccessRd	Forestry	C	99	6,074	6,074	-	6,074	-	-	-	6,074	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	2,383	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	99	6,126	6,126	-	6,126	-	-	-	6,126	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	99	40,837	40,837	-	40,837	-	-	-	40,837	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	99	10,209	10,209	-	10,209	-	-	-	10,209	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	99	20,419	20,419	-	20,419	-	-	-	20,419	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	99	8,175	8,175	-	8,175	-	-	-	8,175	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	99	2,044	2,044	-	2,044	-	-	-	2,044	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	99	4,087	4,087	-	4,087	-	-	-	4,087	

Replacement Reserve TL	3,703,240	5,007,979	3,405,234	1,451,177	2,184,857	3,281,963	1,220,372	869,886
Capital	2,921,275	3,638,214	2,225,725	1,261,492	1,377,903	2,469,421	847,819	839,503
Expense	781,964	1,369,764	1,179,509	189,685	806,955	812,542	372,553	30,383

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	99	25,307	25,307	-	25,307	-	-	-	25,307	-
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	99	48,295	48,295	-	48,295	-	-	-	48,295	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	99	12,148	12,148	-	12,148	-	-	-	12,148	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	99	11,135	11,135	-	11,135	-	-	-	11,135	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Maint	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	to reclass below row
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533
721 005 999	2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	29,086	(39,969)	(1,815)	-	30,901	-	estimated project deferrals/timing impacts
723 005 999	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	5,000	5,553	-	-	5,000	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2017
 Operating Fund Consolidated

September 2017

Year-to-Date September 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
108,000	108,000	108,000	0	0%	0	0%	36053	Revenue	848,288	809,000	832,084	39,288	5%	16,204	2%	1,000,000
								ALLOCATED RECREATION FEES								
25,045	36,000	35,082	-10,955	-30%	-10,037	-29%	(350...	Golf Passes	115,442	157,600	153,457	-42,158	-27%	-38,015	-25%	175,000
10,204	15,250	11,549	-5,046	-33%	-1,345	-12%	3502...	Golf Passes - Packs	59,287	72,250	68,510	-12,963	-18%	-9,223	-13%	85,000
35,643	35,000	34,966	643	2%	677	2%	35035	Golf Green Fees - Member	199,139	214,000	202,996	-14,861	-7%	-3,857	-2%	225,000
47,676	41,000	43,452	6,676	16%	4,225	10%	35025	Golf Green Fees - Guest	183,915	224,000	216,950	-40,085	-18%	-33,035	-15%	235,000
23,972	25,600	26,791	-1,628	-6%	-2,819	-11%	3503...	Golf Green Fees - Public	86,919	100,500	100,321	-13,581	-14%	-13,402	-13%	110,000
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	1,021,020	587,945	910,842	433,075	74%	110,177	12%	720,000
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596	Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595	Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
0	160	60	-160	-100%	-60	-100%	35615	Public Daily Trail Fee	227,377	113,000	189,440	114,377	101%	37,937	20%	146,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
4,461	7,300	7,203	-2,839	-39%	-2,742	-38%	37040	P.O. Trail Rides	40,220	53,000	51,788	-12,780	-24%	-11,568	-22%	53,000
5,929	3,300	3,351	2,629	80%	2,578	77%	37060	Guest Trail Rides	45,937	32,000	31,513	13,937	44%	14,424	46%	32,000
1,589	2,600	2,605	-1,011	-39%	-1,016	-39%	37080	Public Trail Rides	14,499	15,000	14,356	-501	-3%	143	1%	15,000
8,388	8,150	7,481	238	3%	908	12%	36012	Special Events Revenue	44,261	52,200	44,775	-7,939	-15%	-514	-1%	61,977
0	0	0	0	0%	0	0%	36013	Concert Revenue	144,127	140,000	154,520	4,127	3%	-10,393	-7%	140,000
3,840	2,750	2,840	1,090	40%	1,000	35%	36054	Daily Usage Fee - Member	36,788	34,850	38,070	1,938	6%	-1,282	-3%	39,503
28,446	14,100	18,408	14,346	102%	10,038	55%	36055	Daily Usage Fee - Guest	352,574	304,800	318,086	47,774	16%	34,488	11%	331,800
6,744	4,700	6,045	2,044	43%	699	12%	38013	Campground Revenue	58,515	56,600	58,062	1,915	3%	453	1%	56,600
201,938	195,910	199,833	6,028	3%	2,104	1%		Total Direct Access & Use	3,392,286	2,581,645	3,123,357	810,641	31%	268,929	9%	3,015,680
260,540	232,408	234,511	28,132	12%	26,029	11%	3310...	Food	2,502,114	2,178,382	2,352,459	323,732	15%	149,655	6%	2,676,800
-21,409	-26,950	-23,759	5,541	21%	2,350	10%		<i>Food Discounts</i>	-222,542	-264,080	-196,727	41,538	16%	-25,815	-13%	-314,600
-5,979	-7,050	-9,229	1,071	15%	3,250	35%	33152	EE Discounts	-87,469	-68,730	-87,221	-18,739	-27%	-247	0%	-81,200
-2,253	-4,400	-1,027	2,147	49%	-1,226	-119%	33154	Guest Relations aka Manager	-25,099	-36,800	-23,104	11,701	32%	-1,996	-9%	-43,900
-934	-300	0	-634	-211%	-934	0%	33156	InterDept Discounts	-3,604	-7,550	-2,274	3,946	52%	-1,330	-58%	-10,200
-12,242	-15,200	-13,502	2,958	19%	1,260	9%	3316...	Marketing Discounts	-106,370	-151,000	-84,128	44,630	30%	-22,242	-26%	-179,300
10,233	7,700	10,334	2,533	33%	-101	-1%	33180	Food NA Beverage	170,325	113,150	174,824	57,175	51%	-4,498	-3%	132,503
249,365	213,158	221,087	36,207	17%	28,278	13%		Food subtotal	2,449,897	2,027,452	2,330,555	422,445	21%	119,342	5%	2,494,703
34,011	24,870	29,690	4,321	15%	3,322	15%	3322...	Beer	309,144	228,240	290,737	80,904	35%	18,407	6%	275,703
-501	0	-687	-501	0%	187	27%	3322...	Beer Discounts	-6,765	0	-5,599	-6,765	0%	-1,166	-21%	0
34,742	22,360	29,856	12,382	55%	4,886	16%	33242	Liquor	271,439	194,250	253,196	77,189	40%	18,243	7%	239,303
-977	0	-1,427	-977	0%	450	32%	3324...	Liquor Discounts	-9,329	0	-8,106	-9,329	0%	-1,223	-15%	0
48,054	44,770	36,890	3,284	7%	11,164	30%	33262	Wine	334,866	346,050	323,878	-11,184	-3%	10,988	3%	435,403
-1,182	0	-1,509	-1,182	0%	328	22%	3326...	Wine Discounts	-12,588	0	-11,921	-12,588	0%	-667	-6%	0
1,831	0	2,311	1,831	0%	-480	-21%	33268	Corkage Fees	15,652	0	15,351	15,652	0%	301	2%	0
-1,258	0	-1,666	-1,258	0%	408	24%	33269	Corkage Fee Discounts	-10,028	0	-9,546	-10,028	0%	-482	-5%	0
114,721	92,000	93,457	22,721	25%	21,264	23%		Beverage subtotal	892,391	768,540	847,990	123,851	16%	44,401	5%	950,409
48,536	20,630	38,512	27,906	135%	10,024	26%	3328...	Misc other F&B	141,858	90,880	131,961	50,978	56%	9,897	8%	116,500
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
48,536	20,630	38,512	27,906	135%	10,024	26%		Other F&B subtotal	141,858	92,980	131,961	48,878	53%	9,897	8%	118,300
412,622	325,788	353,056	86,834	27%	59,566	17%		Total Food and Beverage	3,484,146	2,888,972	3,310,507	595,174	21%	173,639	5%	3,563,412
394,949	261,800	344,451	133,149	51%	50,488	15%		F&B Revenue by Segment:	2,916,689	1,941,800	2,790,823	974,889	50%	125,867	5%	2,427,000
124,788	89,300	127,077	35,488	40%	-2,289	-2%	33910	<i>Lodge-Dining Room</i>	1,351,469	834,900	1,275,520	516,569	62%	75,949	6%	1,060,000
74,990	64,700	74,088	10,290	16%	903	1%	33920	<i>Lodge-Pub</i>	627,694	557,100	641,814	70,594	13%	-14,121	-2%	714,000
146,899	74,000	100,180	72,899	99%	46,720	47%	33930	<i>Lodge-Banquets</i>	474,335	325,000	414,079	149,335	46%	60,256	15%	420,000
10,385	13,800	12,032	-3,415	-25%	-1,647	-14%	33940	<i>SmrF&B-Lunch</i>	109,801	79,700	111,539	30,101	38%	-1,738	-2%	80,900
19,056	17,000	14,775	2,056	12%	4,211	29%	33950	<i>SmrF&B-Snack Bar</i>	80,007	92,100	87,295	-12,093	-13%	-7,288	-8%	99,100
4,243	3,000	2,029	1,243	41%	2,214	109%	33970	<i>SmrF&B-Pool BBQ</i>	54,531	51,000	50,180	3,531	7%	4,350	9%	51,000
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	11,741	2,000	17,914	9,741	487%	-6,172	-34%	2,000
14,587	0	14,270	14,587	0%	317	2%	33990	Cafeteria	207,112	0	192,482	207,112	0%	14,631	8%	0
-2,523	0	-3,604	-2,523	0%	1,080	30%	33163	<i>Mkt Discounts, Happy Hour Foo</i>	-26,762	0	-25,976	-26,762	0%	-786	-3%	0
-150	0	-208	-150	0%	57	28%	33226	<i>Mkt Discounts, Happy Hour Bev</i>	-1,047	0	-1,006	-1,047	0%	-42	-4%	0
-311	0	-647	-311	0%	336	52%	33246	<i>Mkt Discounts, Happy Hour Bev</i>	-2,788	0	-2,982	-2,788	0%	194	7%	0
-757	0	-1,241	-757	0%	485	39%	33266	<i>Mkt Discounts, Happy Hour Bev</i>	-6,526	0	-7,596	-6,526	0%	1,070	14%	0
-1,218	0	-2,096	-1,218	0%	878	42%		<i>Mkt Discounts, Happy Hour Bev,</i>	-10,361	0	-11,583	-10,361	0%	1,222	11%	0
-3,741	0	-5,699	-3,741	0%	1,958											

Tahoe Donner Association
Department P&L Detail (D01)
For the Nine Months Ending September 30, 2017
Operating Fund Consolidated

September 2017

Year-to-Date September 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-200	1,000	775	-1,200	-120%	-975	-126%	36015	Sales - Firewood	3,775	4,000	5,295	-225	-6%	-1,520	-29%	5,000
1,469	0	2,839	1,469	0%	-1,370	-48%	36016	Sales - Timber	1,469	0	2,839	1,469	0%	-1,370	-48%	0
10,769	0	0	10,769	0%	10,769	0%	36017	Sales - Chips	10,769	0	0	10,769	0%	10,769	0%	0
47,357	46,020	38,996	1,337	3%	8,361	21%	36030	Sales - Retail	547,179	416,250	482,549	130,929	31%	64,629	13%	484,703
-2,812	-1,100	-1,899	-1,712	-156%	-913	-48%	38015	Employee Discounts	-19,048	-10,200	-13,427	-8,848	-87%	-5,621	-42%	-11,400
-1,966	-300	-368	-1,666	-555%	-1,598	-434%	38017	Homeowner Discounts	-6,510	-2,400	-4,483	-4,110	-171%	-2,027	-45%	-2,500
-4,676	-5,720	-4,185	1,044	18%	-491	-12%	38020	Discounts - Retail	-49,533	-48,600	-41,467	-933	-2%	-8,065	-19%	-59,500
0	-400	0	400	100%	0	0%	38025	Promotion Discounts	-2,212	-7,300	-2,474	5,088	70%	262	11%	-8,800
49,940	39,500	36,158	10,440	26%	13,782	38%		Total Retail Product Reven	485,888	351,750	428,831	134,138	38%	57,057	13%	407,503
33,270	34,600	32,220	-1,330	-4%	1,050	3%	(350...)	Golf Cart Rentals	152,103	176,500	167,116	-24,397	-14%	-15,013	-9%	185,000
4,701	5,900	6,449	-1,200	-20%	-1,749	-27%	35020	Golf - Driving Range	31,058	46,200	47,034	-15,142	-33%	-15,976	-34%	48,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	428%	2,300
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000
0	0	0	0	0%	0	0%	(355...)	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
15,043	8,490	9,843	6,553	77%	5,200	53%	3604...)	Rentals	946,019	623,760	916,682	322,259	52%	29,336	3%	754,500
4,376	4,000	3,331	376	9%	1,046	31%	36043	Rentals, Bikes	31,837	36,000	33,608	-4,163	-12%	-1,771	-5%	37,000
335	1,200	932	-865	-72%	-597	-64%	3604...)	Child Care	13,060	14,300	12,134	-1,240	-9%	926	8%	18,000
5,008	3,500	4,406	1,508	43%	602	14%	36050	Aerobics	60,727	56,300	65,453	4,427	8%	-4,726	-7%	77,000
380	200	260	180	90%	120	46%	36056	Fitness/Training	2,250	1,600	2,394	650	41%	-144	-6%	2,000
1	200	0	-199	-100%	1	0%	36058	Rec Programs	11,306	3,500	11,835	7,806	223%	-529	-4%	6,000
495	0	0	495	0%	495	0%	36059	Day Camps	223,395	243,000	204,726	-19,605	-8%	18,669	9%	243,000
2,166	1,200	849	966	81%	1,317	155%	36051	Massage	15,792	13,300	13,841	2,492	19%	1,952	14%	17,000
60	100	120	-40	-40%	-60	-50%	36057	Towels/Lockers	999	800	1,248	199	25%	-249	-20%	1,000
0	400	62	-400	-100%	-62	-100%	36060	Lessons - Public	1,229	3,950	470	-2,721	-69%	759	162%	4,000
3,710	4,500	6,164	-790	-18%	-2,454	-40%	36070	Lessons - P.O.	44,313	89,620	59,366	-45,307	-51%	-15,053	-25%	92,002
1,884	1,300	906	584	45%	978	108%	36080	Lessons - Guest	37,470	45,400	34,511	-7,930	-17%	2,959	9%	45,700
5,810	5,000	5,092	810	16%	718	14%	37090	Equestrian - Boarding	24,318	33,000	26,822	-8,682	-26%	-2,504	-9%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	44,549	45,000	34,833	-451	-1%	9,716	28%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
77,238	70,590	70,634	6,648	9%	6,604	9%		Total Lessons & Rental Re	2,406,167	1,971,330	2,280,915	434,837	22%	125,252	5%	2,289,502
5,890	5,500	7,990	390	7%	-2,100	-26%	32010	Aso - Fees	45,675	49,500	57,045	-3,825	-8%	-11,370	-20%	57,500
3,900	4,000	4,525	-100	-3%	-625	-14%	32020	Inspection Fees	19,980	24,000	29,945	-4,020	-17%	-9,965	-33%	30,000
1,375	500	950	875	175%	425	45%	32030	Fines	6,033	4,500	3,950	1,533	34%	2,083	53%	6,000
3,497	510	1,470	2,987	586%	2,027	138%	34010	Interest	40,587	4,590	17,108	35,997	784%	23,479	137%	6,120
-6,490	3,000	3,251	-9,490	-316%	-9,741	-300%	34020	Late Charges	18,291	32,000	31,819	-13,709	-43%	-13,528	-43%	38,000
-185	-500	0	315	63%	-185	0%	34030	Lien Fees	16,835	16,000	11,840	835	5%	4,995	42%	15,000
-190	-200	0	10	5%	-190	0%	34040	Delinquency Fees	70,975	39,200	50,789	31,775	81%	20,226	40%	38,000
12,320	13,100	18,095	-780	-6%	-5,775	-32%	34050	Transfer Fees	112,420	100,800	108,980	11,620	12%	3,440	3%	133,500
10	0	0	10	0%	10	0%	34060	NSF Charges	100	0	-40	100	0%	140	350%	0
0	0	3	0	0%	-3	-100%	34070	Shopping Bags	4	0	10	4	0%	-6	-60%	0
12,015	17,000	11,659	-4,985	-29%	356	3%	34080	Communications Ad Revenue	146,434	159,000	135,739	-12,566	-8%	10,695	8%	203,000
2,389	2,500	5,824	-111	-4%	-3,435	-59%	37018	Lease Revenue	17,477	22,500	25,540	-5,023	-22%	-8,063	-32%	30,000
4,983	4,140	4,070	843	20%	913	22%	37020	Other Revenue	88,147	74,610	89,989	13,577	18%	-1,842	-2%	85,783
1,600	5,500	0	-3,900	-71%	1,600	0%	38005	Employee Housing Revenue	65,909	63,500	0	2,409	4%	65,909	0%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0
41,114	55,050	57,837	-13,936	-25%	-16,723	-29%		Total Other Revenue	650,511	590,200	562,674	60,311	10%	87,837	16%	723,903
890,852	794,838	825,518	96,014	12%	65,334	8%		GROSS REVENUE (GREV)	11,267,287	9,192,897	10,538,367	2,074,390	23%	728,919	7%	11,000,000
COST OF GOODS SOLD (COGS)																
-27,202	-23,970	-21,483	-3,232	-13%	-5,718	-27%	43110	Meat	-240,652	-224,390	-222,229	-16,262	-7%	-18,423	-8%	-272,880
-13,335	-17,550	-16,162	4,215	24%	2,827	17%	43120	Seafood	-141,595	-148,140	-128,669	6,545	4%	-12,926	-10%	-181,510
-18,065	-12,720	-17,859	-5,345	-42%	-206	-1%	43130	Produce	-177,306	-110,200	-169,116	-67,106	-61%	-8,191	-5%	-136,190
-8,206	-10,050	-8,466	1,844	18%	260	3%	43140	Dairy	-92,163	-93,170	-90,794	1,007	1%	-1,369	-2%	-112,750
-4,112	-2,810	-3,117	-1,302	-46%	-994	-32%	43150	NA Beverage	-49,643	-46,327	-46,327	-12,733	-34%	-3,316	-7%	-44,610
-20,066	-15,254	-20,217	-4,812	-32%	151	1%	43160	Food Other	-255,703	-165,574	-240,276	-90,129	-54%	-15,426	-6%	-209,220
6,916	7,620	7,222	-704	-9%	-305	-4%	43190	Mktg Discounts credit	66,353	62,110	59,791	4,243	7%	6,562	11%	77,400
3,810	3,404	3,810	406	12%	0	0%	43192	EE Meals credit	29,130	27,764	25,872	1,366	5%	3,259	13%	36,160
-80,259	-71,330	-76,274	-8,929	-13%	-3,985	-5%		Food Cogs	-861,579	-688,510	-811,749	-173,069	-25%	-49,830	-6%	-843,600
-8,882	-6,340	-8,009	-2,542	-40%	-873	-11%	43270	Beer	-74,994	-57,950	-72,968	-17,044	-29%	-2,026	-3%	-70,100
-5,012	-4,770	-5,584	-242	-5%	572	10%	43280	Liquor	-49,787	-40,810	-49,561	-8,977	-22%	-225	0%	-50,100
-11,757	-13,050	-12,684	1,293	10%	927	7%	43290	Wine	-102,381	-101,160	-96,326	-1,221	-1%	-6,055	-6%	-127,100
-25,650	-24,160	-26,277	-1,490	-6%	626	2%		Beverage Cogs	-227,162	-199,920	-218,855	-27,242	-14%	-8,306	-4%	-247,300
-25,338	-30,010	-25,255	4,672	16%	-83	0%		Retail Product Cogs	-273,112	-233,030	-246,621	-40,082	-17%	-26,491	-11%	-269,100
-131,247	-125,500	-127,806	-5,747	-5%	-3,441	-3%		Total COGS	-1,361,852	-1,121,460	-1,277,225	-240,392	-21%	-84,627	-7%	-1,360,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2017
 Operating Fund Consolidated

September 2017							Year-to-Date September 2017								
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var					Variance	Var			
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
-418,095	-360,646	-417,877	-57,449	-16%	-218	0%									
							TOTAL OPERATING EXPENSES	-3,950,155	-3,494,574	-3,630,718	-455,581	-13%	-319,437	-9%	-4,600,000
-1,332,406	-1,301,338	-1,258,073	-31,068	-2%	-74,334	-6%									
							TOTAL PAYROLL AND OPERATI	-13,058,353	-12,312,437	-12,229,770	-745,916	-6%	-828,583	-7%	-15,951,000
-572,802	-632,000	-560,361	59,198	9%	-12,441	-2%	N O R 1, before OH	-3,152,919	-4,241,000	-2,968,628	1,088,081	26%	-184,291	-6%	-6,311,000
-572,802	-632,000	-560,361	59,198	9%	-12,441	-2%	N O R 2, after OH	-3,152,919	-4,241,000	-2,968,628	1,088,081	26%	-184,291	-6%	-6,311,000
-1,463,654	-1,426,838	-1,385,879	-36,816	-3%	-77,775	-6%	T O C	-14,420,205	-13,433,897	-13,506,995	-986,308	-7%	-913,210	-7%	-17,311,000
-60.9%	-55.7%	-59.6%	-05.2%	-09.3%	-01.3%	-02.2%	REV to TOC (CRR%)	-78.1%	-68.4%	-78.0%	-09.7%	-14.2%	-00.1%	-00.1%	-63.5%
632,000	632,000	661,000	0	0%	-29,000	-4%	Assessment Revenue, Operatin	4,241,000	4,241,000	4,882,000	0	0%	-641,000	-13%	6,311,000
59,198	0	100,639	59,198	0%	-41,441	-41%	NOR AFTER Assessment Reven	1,088,081	0	1,913,372	1,088,081	0%	-825,291	-43%	0