



Tahoe Donner Association

Finance Reports

August 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: September 15, 2017
Re: **August 2017 Financial Results, Operating Fund**



Month - August

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$388,000) which was unfavorable to budget by \$47,000/14%. Month's operating revenues of \$1,374,000 were \$15,000/1% unfavorable to budget and total expenses of \$1,762,000 were \$32,000/2% unfavorable to budget. Compared to last year same month, revenues are up \$20,000/1% and NOR is unfavorable \$97,000/33%.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,580,000) which is favorable to budget by \$1,029,000/29%. YTD operating revenues of \$10,376,000 are \$1,978,000/24% favorable to budget and total expenses of \$12,956,000 are \$949,000/8% unfavorable to budget. Compared to last year to date, revenues are up \$664,000/7%, expenses are up unfavorably \$835,000/7% and resulting NOR is unfavorable \$172,000/7%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,121,000 were favorable \$1,223,000/64% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,209,000 were unfavorable \$634k/40% to budget and unfavorable \$174k/9% to prior year. YTD NOR of \$913,000 is favorable \$590k/183% to budget and favorable \$195k/27% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$284,000 is favorable \$225k/387% to budget and favorable \$103k/57% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$1,655,000 were favorable \$166k/11% to budget and favorable \$52k/3% to prior year. YTD NOR loss of (\$94,000) is favorable \$35k/27% to budget and unfavorable \$66k/227% to prior year. YTD cogs of 32% compares to budget 32% and prior year 32%.

Pizza. YTD revenues of \$372,000 are favorable \$30k/9% to budget and unfavorable \$16k/4% to prior year. YTD NOR loss of (\$47,000) is favorable \$4k/7% to budget and unfavorable \$38k/451% to prior year. YTD cogs of 32% compares to budget 30% and prior year 31%.

Alder Creek Café. YTD revenues of \$307,000 are favorable \$146k/91% to budget and favorable \$55k/22% to prior year. YTD total expenses of \$369,000 are unfavorable \$169k/85% to budget and unfavorable \$95k/35% to prior year. YTD NOR loss of (\$62,000) is unfavorable \$23k to budget and unfavorable \$39k to prior year. YTD cogs of 36% compares to budget 33% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- o 8/31/2017 – **2017/2018** – sold 4,263, revenues of \$1,023,000, (vs py; volume up 1%, revenue up 1%)
- o 8/31/2016 – 2016/2017 – sold 4,214, revenues of \$1,013,000

- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 8/31/xx:

8/31/17 - 2017 - 47 or 0.7% of units
8/31/16 - 2016 - 54 or 0.8% of units
8/31/15 - 2015 - 54 or 0.8% of units
8/31/14 - 2014 - 59 or 0.9% of units

as of 7/31/xx:

7/31/17 - 2017 - 53 or 0.8% of units
7/31/16 - 2016 - 61 or 0.9% of units
7/31/15 - 2015 - 61 or 0.9% of units
7/31/14 - 2014 - 67 or 1.0% of units

as of 6/30/xx:

6/30/17 - 2017 - 64 or 1.0% of units
6/30/16 - 2016 - 73 or 1.1% of units
6/30/15 - 2015 - 68 or 1.1% of units
6/30/14 - 2014 - 82 or 1.3% of units

as of 5/31/xx:

5/31/17 - 2017 - 80 or 1.2% of units
5/31/16 - 2016 - 87 or 1.3% of units
5/31/15 - 2015 - 85 or 1.3% of units
5/31/14 - 2014 - 93 or 1.4% of units

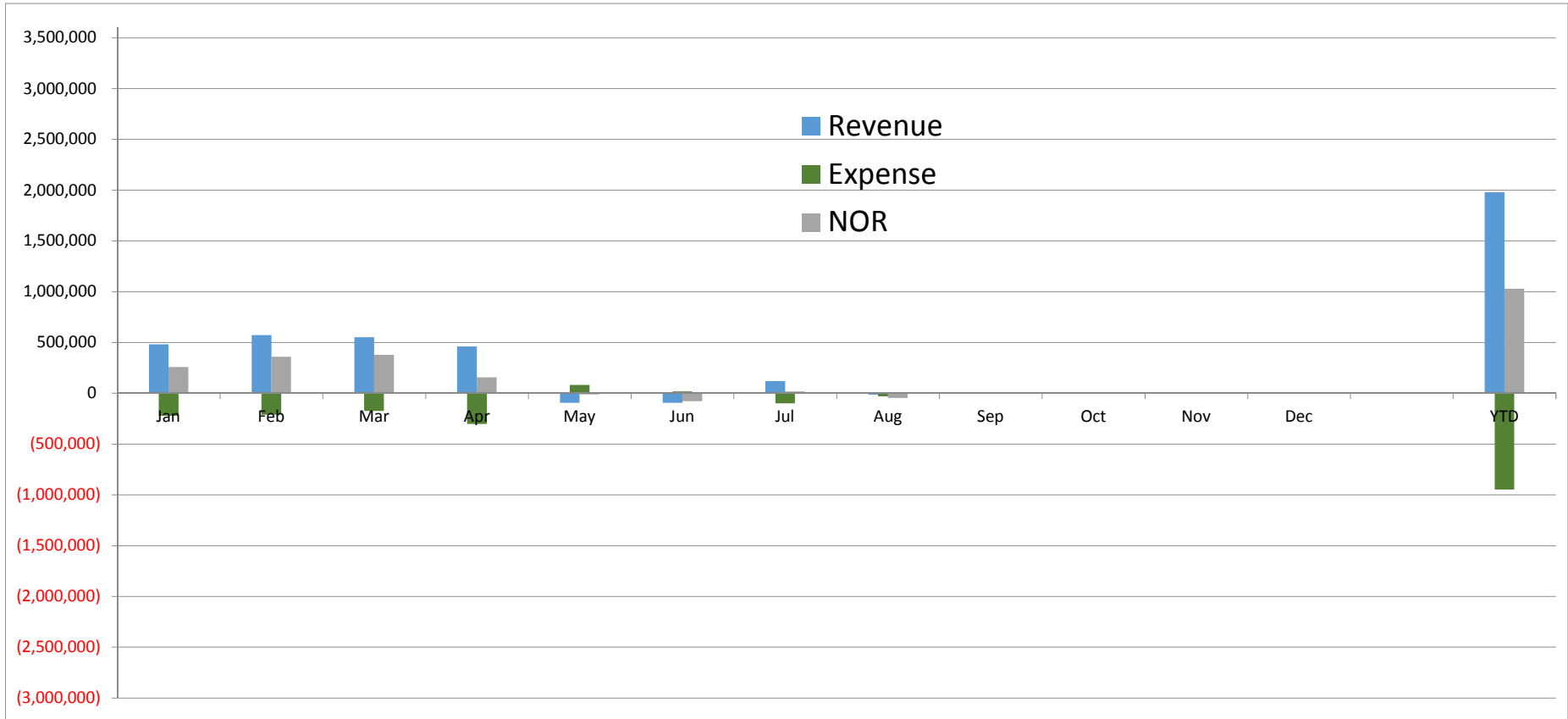
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

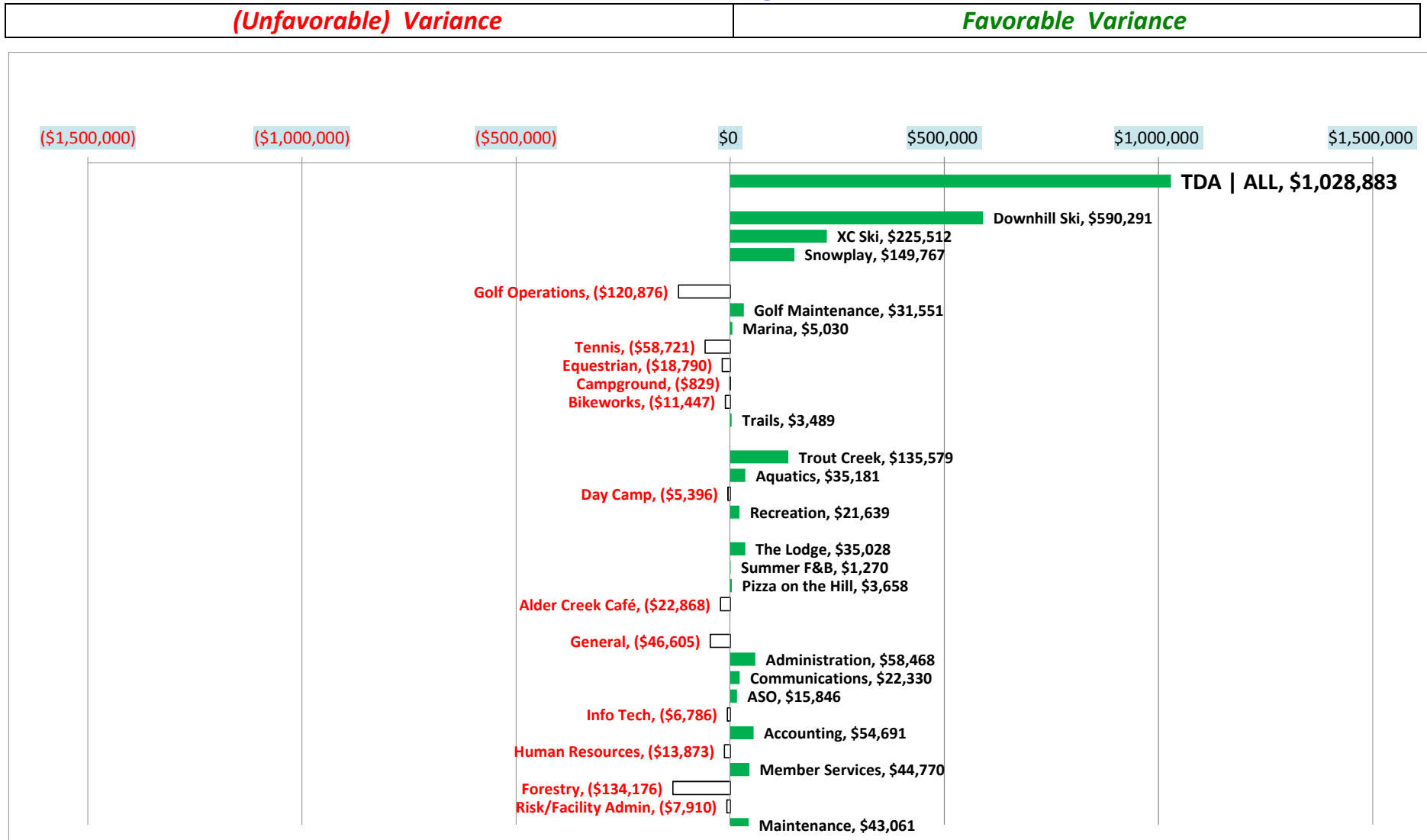
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the eight months ending August 2017

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	0	0	0	0	1,978,376
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,791)	(31,585)	0	0	0	0	(949,493)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,986	(46,891)	0	0	0	0	1,028,883



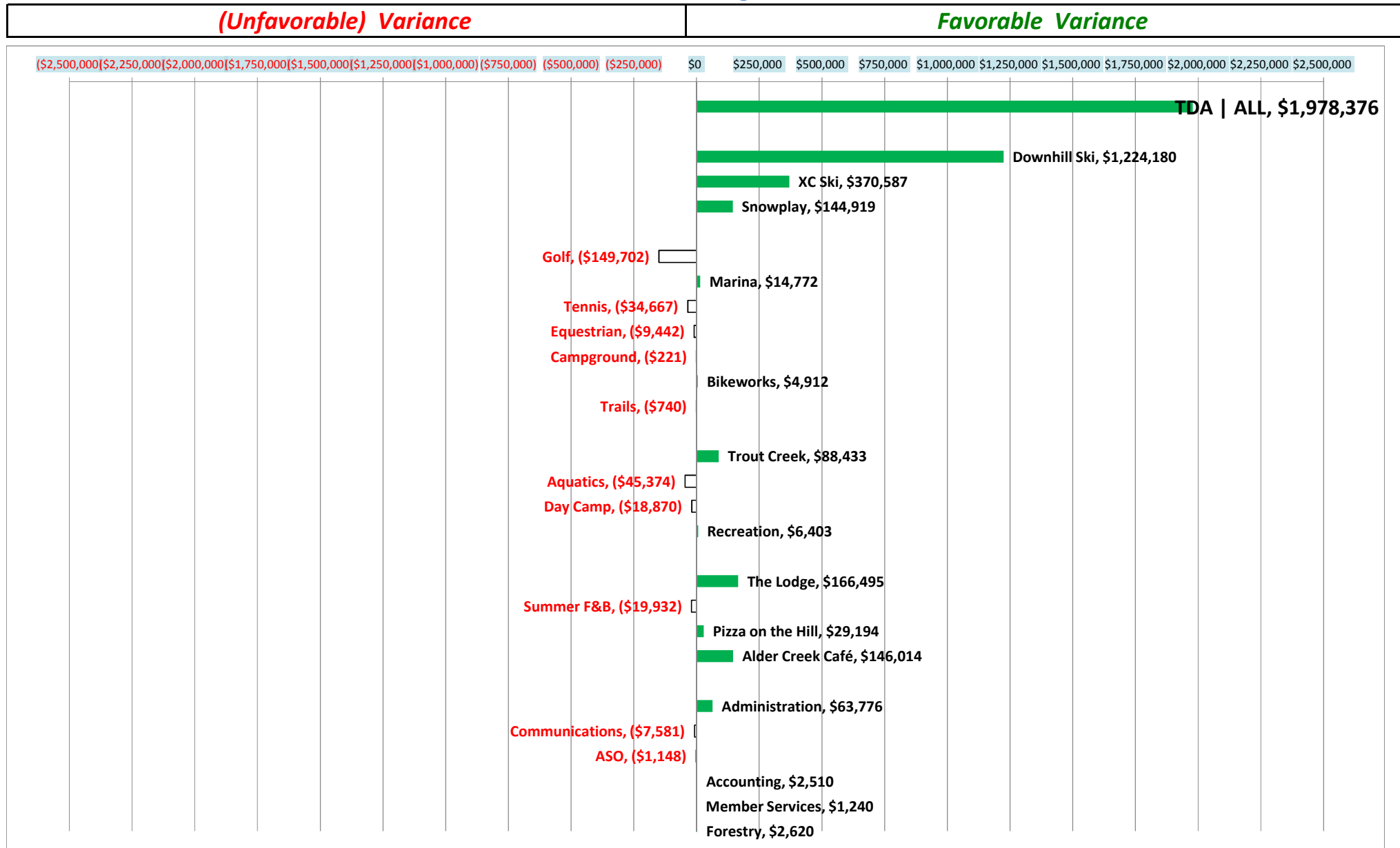
Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date August 2017



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date August 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date August 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ 17,986	\$ (46,891)	\$ -	\$ -	\$ -	\$ -	\$ 1,028,883
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	-	-	-	-	590,291
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	-	-	-	-	225,512
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	-	-	-	-	149,767
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	-	-	-	-	(120,876)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	-	-	-	-	31,551
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	-	-	-	-	5,030
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	-	-	-	-	(58,721)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	-	-	-	-	(18,790)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	-	-	-	-	(829)
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	-	-	-	-	(11,447)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	-	-	-	-	3,489
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	-	-	-	-	135,579
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	-	-	-	-	35,181
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	-	-	-	-	(5,396)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	-	-	-	-	21,639
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	17,749	-	-	-	-	35,028
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	-	-	-	-	1,270
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	-	-	-	-	3,658
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(2,330)	12,839	-	-	-	-	(22,868)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	-	-	-	-	(46,605)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	-	-	-	-	58,468
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	-	-	-	-	22,330
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	-	-	-	-	15,846
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	-	-	-	-	(6,786)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	6,520	-	-	-	-	54,691
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	-	-	-	-	(13,873)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	-	-	-	-	44,770
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	-	-	-	-	(134,176)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	-	-	-	-	(7,910)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	-	-	-	-	43,061

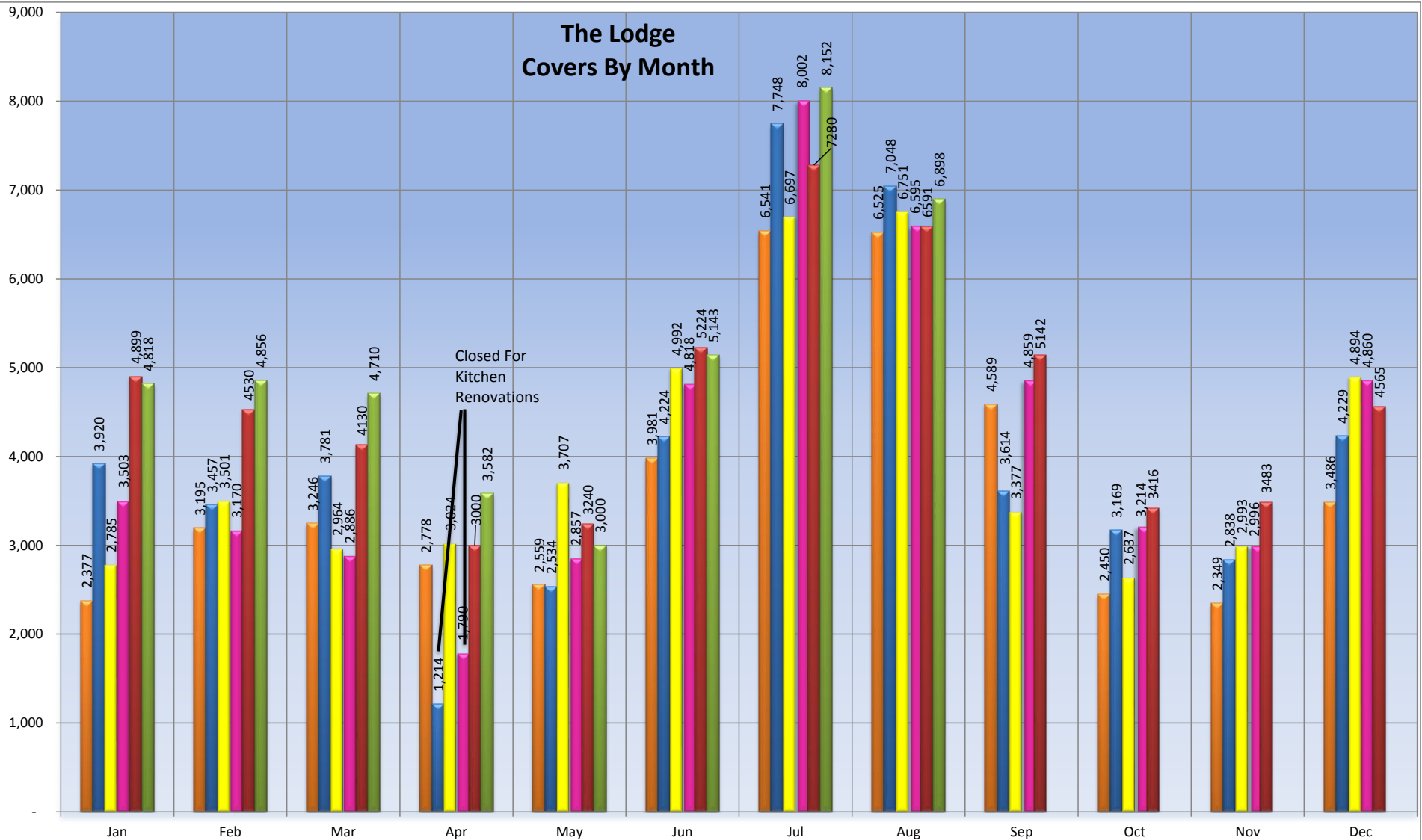
Tahoe Donner Association Operating Revenue Variances Report

Year to Date August 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ 118,777	\$ (15,307)	\$ -	\$ -	\$ -	\$ -	\$ 1,978,376
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	-	-	-	-	1,224,180
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	-	-	-	-	(149,702)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	-	-	-	-	14,772
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	-	-	-	-	(34,667)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	-	-	-	-	(9,442)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	-	-	-	-	(221)
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	-	-	-	-	4,912
Trails	-	-	-	-	-	(220)	(310)	(210)	-	-	-	-	(740)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	-	-	-	-	88,433
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	-	-	-	-	(45,374)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	-	-	-	-	(18,870)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	-	-	-	-	6,403
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	25,463	-	-	-	-	166,495
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	-	-	-	-	(19,932)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	-	-	-	-	29,194
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	16,496	31,884	-	-	-	-	146,014
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	-	-	-	-	63,776
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	-	-	-	-	(7,581)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	-	-	-	-	(1,148)
Accounting	401	354	296	171	91	221	554	423	-	-	-	-	2,510
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	-	-	-	-	1,240
Forestry	-	-	-	-	1,645	(350)	300	1,025	-	-	-	-	2,620

The Lodge Covers By Month

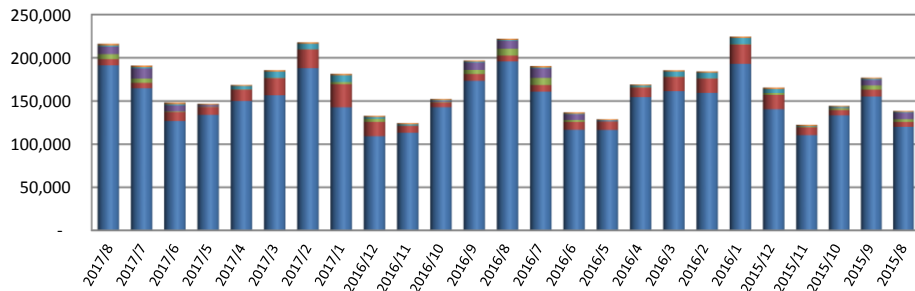


* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations

** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations

*** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas inTherms
Electricity in KWH

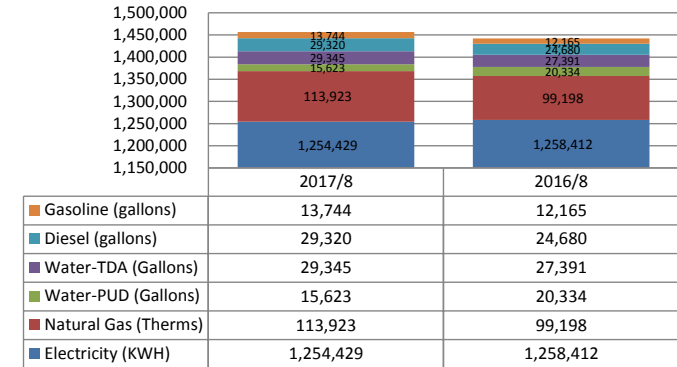
Gas (gallons)
Diesel (gallons)
Water-TDA (Gallons)
Water-PUD (Gallons)
Natural Gas (Therms)
Electricity (KWH)

2017
▲
▼

08
▲
▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.90 24% 8%	\$2.72 14% -6%	\$2.21 40% 0%
LTM Trend Sparkline	\$Cost Current Mth %Chg Same Mth PY %Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

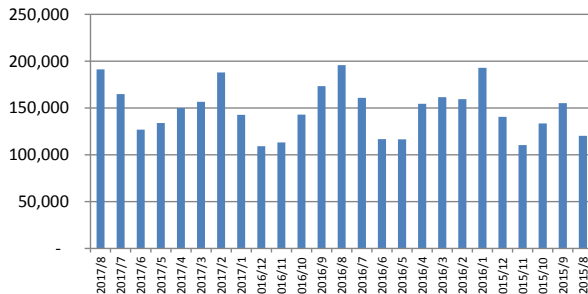


Data Available thru (yyyy/mm) - 2017/08

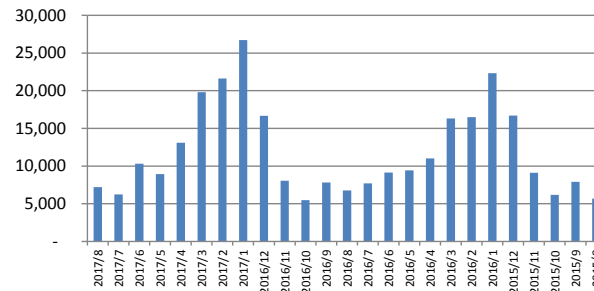
This Report is volumes not dollars

Note the scale varies with each Chart presented.

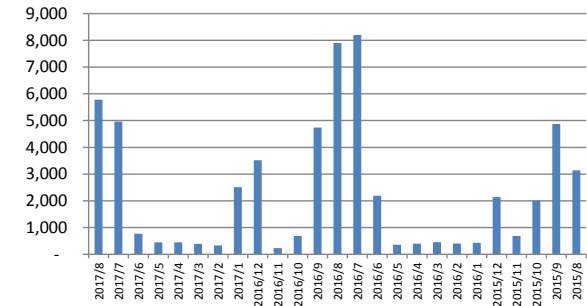
Electricity (KWH)



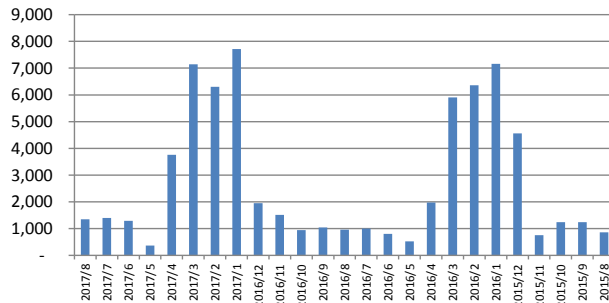
Natural Gas (Therms)



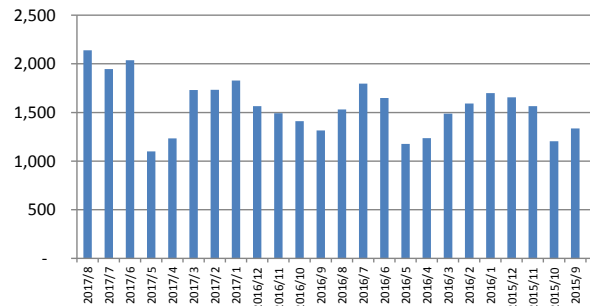
Water-PUD (000 Gallons)



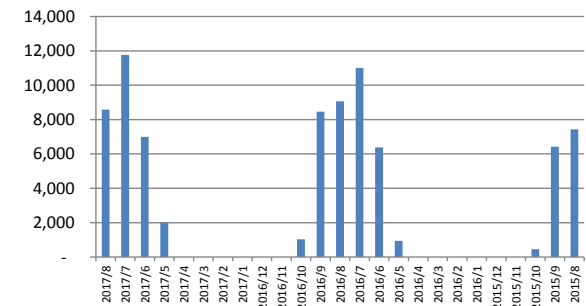
Diesel (gallons)



Gasoline (gallons)

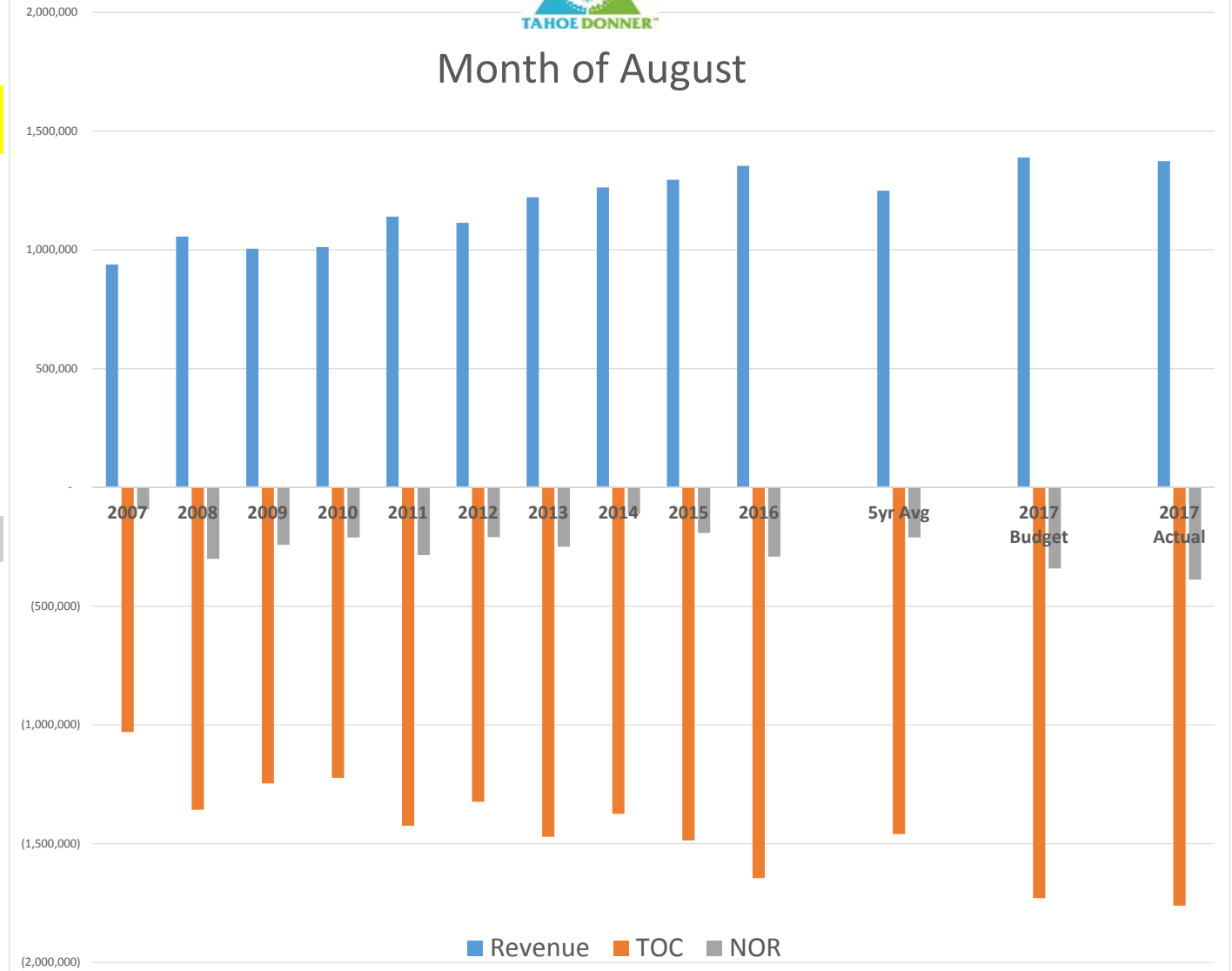


Water-TDA (000 Gallons)





Month of August



Month of August			
	Revenue	TOC	NOR
2007	938,315	(1,029,805)	(91,490)
2008	1,056,186	(1,356,699)	(300,514)
2009	1,004,951	(1,246,283)	(241,332)
2010	1,012,126	(1,222,602)	(210,476)
2011	1,139,812	(1,424,878)	(285,067)
2012	1,114,250	(1,323,280)	(209,030)
2013	1,221,403	(1,471,268)	(249,866)
2014	1,262,936	(1,374,105)	(111,169)
2015	1,295,317	(1,486,767)	(191,450)
2016	1,354,026	(1,645,253)	(291,227)
5yr Avg	1,249,586	(1,460,135)	(210,548)
2017 Budget	1,388,923	(1,729,923)	(341,000)
2017 Actual	1,373,616	(1,761,508)	(387,891)
Var to Bdg	(15,307) -1%	(31,585) -2%	(46,891) -14%
Var to PY	19,591 1%	(116,255) -7%	(96,664) -33%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of August 2017**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
34,007	34,260	36,852	(253)	-1%	(2,845)	-8%	Private Amenities	161,130	163,760	167,138	(2,630)	-2%	(6,008)	-4%	195,810
17,717	17,510	18,411	207	1%	(694)	-4%	Trout Creek Rec Ctr	102,111	106,760	109,867	(4,649)	-4%	(7,756)	-7%	137,410
11,157	11,500	12,178	(343)	-3%	(1,021)	-8%	Beach Club Marina	39,465	37,700	37,007	1,765	5%	2,458	7%	38,000
4,503	4,000	4,713	503	13%	(210)	-4%	Tennis Center	14,924	14,300	15,474	624	4%	(550)	-4%	15,400
630	1,250	1,550	(620)	-50%	(920)	-59%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
25,510	24,182	25,277	1,328	5%	233	1%	Public Amenities	177,963	150,510	189,710	27,453	18%	(11,747)	-6%	187,460
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
5,062	5,100	4,651	(38)	-1%	411	9%	Golf Rounds	12,374	15,400	14,662	(3,026)	-20%	(2,288)	-16%	16,800
534	450	451		0%	83	18%	Campground Campers	1,498	1,350	1,535	148	11%	(37)	-2%	1,350
1,250	1,407	1,472	(157)	-11%	(222)	-15%	Equestrian Visitors	3,783	3,905	3,871	(122)	-3%	(88)	-2%	3,905
762	630	572	132	21%	190	33%	Bikeworks Rentals	1,671	2,230	2,020	(559)	-25%	(349)	-17%	2,330
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
6,955	5,890	7,501	1,065	18%	(546)	-7%	The Lodge Covers	41,216	33,100	42,581	8,116	25%	(1,365)	-3%	42,850
5,058	5,495	5,011	(437)	-8%	47	1%	Summer Food and Bev	14,335	16,015	14,890	(1,680)	-10%	(555)	-4%	17,055
5,889	5,210	5,619	679	13%	270	5%	Pizza on the Hill Covers	24,969	26,710	31,903	(1,741)	-7%	(6,934)	-22%	34,170
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
59,517	58,442	62,129	1,075	2%	(2,612)	-4%	Amenities Total	339,093	314,270	356,848	24,823	8%	(17,755)	-5%	383,270
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of August 2017
variances presented as | Favorable Unfavorable
9/13/2017

Revenue \$ 1,373,600 | -15,300 / -1% to Budget
| 19,600 / 1% to Prior Year

Variance amount & % versus Budget for the Dept

r1	31,900	167%	Alder Creek Cafe. Good business levels and banquet events.
r2	-30,500	-50%	Day Camps. Budget spread didn't mirror timing of actual camps.
r3	25,500	8%	The Lodge. Strong banquets revenue up \$20k to budget.
r4	-17,200	-6%	Golf. Continued lack of momentum. Rev down \$17k/6% to budget and 0% to PY.
r5	-16,100	-38%	Aquatics. Down 24% to PY. Lack of instructors part of issue.
r6	-9,600	-8%	Trout Creek. Versus PY August. Member visits down 8%, Guest visits down 7%.
r7	-9,400	-14%	Equestrian. Combination of reduced Special Events, Boarding, and Camp revenue to Budget. Rev down 4% to py.
r8	7,500	69%	Administration. Transfer fees \$4k/38% over budget. Interest up \$4k to budget.
r9	-6,900	-9%	Summer F&B. Pool down \$4k/21% to bdg and 0% to py. Lunch/Snack down 5% to bdg. F&B rev, 0% to py august.
r10	9,500	-	all other variances, net
tl	-15,300	-1%	

Revenue Golf - August:
Pass & Guests down to Budget. Pass & Guest play down to PY. Packs and MbrDaily up to PY

Expense \$ 1,761,500 | -31,600 / -2% to Budget
| -116,300 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-29,100	-20%	Forestry. Delayed start to forestry work due to snow conditions , timing between months
e2	-19,000	-75%	Alder Creek Café. Increased revenue increases cost of goods sold and payroll to service.
e3	18,000	39%	Aquatics. Decrease in visitation decreases payroll to service. Payroll down 55% to budget.
e4	-11,700	-18%	General. Claims expense \$18k over budget. Legal services \$6k/70% under budget.
e5	11,500	18%	Maintenance. Payroll \$6k/10% below budget (payroll direct fav 5%, burden fav 28%)
e6	-10,500	-12%	Summer F&B. Payroll up \$9k/19% to budget and 32% to PY. Ca min wage and ACA impacts.
e7	-8,400	-22%	Tennis. Payroll up \$4k/16% to budget. Researching.
e8	-7,800	-3%	The Lodge. Increased revenue increases cost of goods sold and payroll to service.
e9	7,700	16%	Day Camps. Payroll down \$6k/16% to budget related to decreased revenue. Favorable 24% to prior year.
e10	17,700	-	all other variances, net (primarily timing variances between months)
tl	-31,600	-2%	

(31,600) Expense Variances to BDG co-wide recap

-17,000	-9%	Cogs
-35,700	-4%	Payroll Direct
40,500	-2%	Payroll Burden
-19,400	-5%	Expenses

(116,300) Expense Variances to Prior Year, co-wide

-15,900	-8%	Cogs
-77,700	-9%	Payroll Direct
-3,600	-2%	Payroll Burden
-19,100	-5%	Expenses

NOR \$ (387,900) | -46,900 / -14% to Budget
| -96,700 / -33% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date August 2017 { 8 of 12 months }

variances presented as | Favorable -Unfavorable

9/13/2017

Revenue \$ 10,376,400 | 1,978,400 / 24% to Budget
| 663,600 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,224,200	65%	Downhill Ski. Strong season and excellent peak period business levels. Up \$370,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	166,500	11%	The Lodge. Benefiting from the above, up \$52,000/3% to pytd.
r4	-149,700	-17%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 14% to py.
r5	146,000	91%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$55,000/22% to pytd.
r6	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r7	88,400	14%	Trout Creek. \$65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r8	63,800	42%	Administration. Delinquency Fees \$32k over budget and \$20k/40% over py. Interest income up \$21k, misc other minor off variances.
r9	-45,400	-22%	Aquatics. Lessons down, lack of instructors part of issue. Down \$9k/5% to prior year.
r10	-30,900	-	all other variances, net
tl	1,978,400	24%	

Expense \$ 12,956,600 | -949,500 / -8% to Budget
| -835,400 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-633,900	-40%	Downhill Ski. Increased costs with increased volume. Up \$174,000/9% to pytd with revenue up \$370k/13% pytd.
e2	-168,900	-85%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e3	-145,000	30%	Cross Country. Record Revenues & increased operating expenses. Up \$74,000/13% to pytd.
e4	-136,800	-24%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. To reverse and charge reserves at YE. Timing remaining variance
e5	-131,500	-8%	The Lodge. Increased costs with increased volume/revenues. Up \$117k/7% to pytd with sales up 3% (\$78k payroll, min wage/other) COGS at 31.9% compares unfavorably to 31.1% pytd.
e6	80,600	32%	Aquatics. Savings due lower lessons summer, lifeguards shortage, remainder of saving due primarily to lower utility costs than budgeted.
e7	60,400	6%	Golf. Savings due primarily to delayed opening. Savings to py \$31,000/3%.
e8	47,100	7%	Trout Creek. Payroll savings of \$44k/10% of budget, in part due to vacancies in Janitorial and Hosts positions.
e9	-46,600	-9%	General. Claims expense \$36k over budget, up \$30k pytd. Large winter impacts and fuel spill remediation costs.
e10	125,100	1%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	-949,500	-8%	

(949,500) ExpenseVariances to BDG co-wide recap

-234,600	-24%	Cogs
-477,000	-8%	Payroll Direct
160,200	-2%	Payroll Burden
-398,100	-13%	Expenses

(835,400) ExpenseVariances to Prior Year, co-wide

-81,200	-7%	Cogs
-393,300	-7%	Payroll Direct
-41,700	-2%	Payroll Burden
-319,200	-10%	Expenses

NOR \$ (2,580,100) | 1,028,900 / 29% to Budget
| -171,900 / -7% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of August 2017



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,373,616	\$ 1,388,923	\$ 1,354,026	\$ (15,307)	-1%	\$ 19,591	1%	Revenue	\$ 1,317,516	\$ (21,907)	-2%	\$ 16,894	1%	\$ 56,100	\$ 6,600	13%	\$ 2,697	5%
156,000	156,000	156,000	-	0%	-	0%	Recreation Fee	156,000	-	0%	-	0%	-	-	0%	-	0%
350,179	385,510	358,208	(35,331)	-9%	(8,030)	-2%	Access & Use Fees	350,179	(35,331)	-9%	(8,030)	-2%	-	-	0%	-	0%
554,258	505,063	496,537	49,195	10%	57,720	12%	Food and Beverage	554,258	48,995	10%	57,720	12%	-	200	-100%	-	0%
64,199	57,700	60,596	6,499	11%	3,603	6%	Retail Product	60,612	5,212	9%	2,979	5%	3,587	1,287	56%	624	21%
180,382	223,000	223,296	(42,618)	-19%	(42,914)	-19%	Lessons & Rentals	180,382	(42,618)	-19%	(42,914)	-19%	-	-	0%	-	0%
68,600	61,650	59,388	6,950	11%	9,211	16%	Other	16,086	1,836	13%	7,138	80%	52,513	5,113	11%	2,073	4%
(206,562)	(189,550)	(190,620)	(17,012)	-9%	(15,942)	-8%	Cost of Goods Sold	(206,562)	(17,012)	-9%	(15,942)	-8%	-	-	0%	-	0%
(908,826)	(873,128)	(831,082)	(35,698)	-4%	(77,744)	-9%	Payroll Direct	(592,611)	(22,513)	-4%	(46,459)	-9%	(316,215)	(13,185)	-4%	(31,285)	-11%
(221,249)	(261,744)	(217,609)	40,495	15%	(3,640)	-2%	Payroll Burden	(146,270)	24,406	14%	(550)	0%	(74,979)	16,089	18%	(3,090)	-4%
(1,130,075)	(1,134,872)	(1,048,691)	4,797	0%	(81,384)	-8%	Payroll Total	(738,881)	1,893	0%	(47,009)	-7%	(391,194)	2,904	1%	(34,375)	-10%
(424,871)	(405,501)	(405,941)	(19,370)	-5%	(18,929)	-5%	Expenses	(227,854)	(2,806)	-1%	27,531	11%	(197,016)	(16,563)	-9%	(46,460)	-31%
(26,807)	(21,918)	(14,455)	(4,889)	-22%	(12,352)	-85%	Personnel Costs	(11,829)	2,284	16%	(5,849)	-98%	(14,978)	(7,173)	-92%	(6,503)	-77%
(90,657)	(85,425)	(100,236)	(5,232)	-6%	9,579	10%	Utilities	(68,878)	(4,003)	-6%	5,388	7%	(21,778)	(1,228)	-6%	4,191	16%
(9,645)	(9,400)	(6,078)	(245)	-3%	(3,566)	-59%	Fuel Costs	(3,994)	(514)	-15%	(1,055)	-36%	(5,650)	270	5%	(2,511)	-80%
(128,610)	(129,177)	(126,888)	567	0%	(1,722)	-1%	Supplies	(65,652)	(5,301)	-9%	18,609	22%	(62,958)	5,868	9%	(20,330)	-48%
(47,756)	(54,854)	(66,880)	7,098	13%	19,124	29%	Repairs & Maintenance	(32,304)	8,171	20%	16,762	34%	(15,451)	(1,072)	-7%	2,361	13%
(48,555)	(50,900)	(30,315)	2,345	5%	(18,241)	-60%	Forestry Land Maint	-	100	100%	-	0%	(48,555)	2,245	4%	(18,241)	-60%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(26,169)	(23,860)	(22,986)	(2,309)	-10%	(3,182)	-14%	Credit Card Fees	(25,471)	(2,111)	-9%	(2,944)	-13%	(698)	(198)	-40%	(238)	-52%
(11,945)	(6,470)	(6,712)	(5,475)	-85%	(5,234)	-78%	Licenses Permits Fees	(1,683)	(683)	-68%	(444)	-36%	(10,262)	(4,792)	-88%	(4,789)	-88%
11,220	21,853	12,620	(10,633)	49%	(1,400)	11%	All other expenses	(5,142)	(748)	-17%	(2,435)	-90%	16,363	(9,884)	38%	1,035	-7%
\$ (387,891)	\$ (341,000)	\$ (291,227)	\$ (46,891)	14%	\$ (96,664)	33%	Net Operating Result	\$ 144,219	\$ (39,832)	-22%	\$ (18,526)	-11%	\$ (532,111)	\$ (7,060)	-1%	\$ (78,139)	-17%
(1,761,508)	(1,729,923)	(1,645,253)	(31,585)	-2%	(116,255)	-7%	<i>Total Operating Costs</i>	(1,173,297)	(17,925)	-2%	(35,420)	-3%	(588,211)	(13,660)	-2%	(80,835)	-16%
341,000	341,000	308,000	-	0%	33,000	11%	Assessment Revenue						341,000	-	0%	33,000	11%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
341,000	341,000	308,000	-	0%	33,000	11%	Net, Operating Fund Portion						341,000	-	0%	33,000	11%
\$ (46,891)	\$ -	\$ 16,773	\$ (46,891)	NA	\$ (63,664)	-380%	Net Result	\$ 144,219	\$ (39,832)	-22%	\$ (18,526)	-11%	\$ (191,111)	\$ (7,060)	-4%	\$ (45,139)	-31%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the eight months ending August 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 10,376,435	\$ 8,398,059	\$ 9,712,850	\$ 1,978,376	24%	\$ 663,585	7%	Revenue	\$ 9,874,118	\$ 1,916,959	24%	\$ 626,075	7%	\$ 502,317	\$ 61,417	14%	\$ 37,510	8%
740,288	701,000	724,084	39,288	6%	16,204	2%	Recreation Fee	740,288	39,288	6%	16,204	2%	-	-	0%	-	0%
3,216,706	2,426,035	2,964,109	790,671	33%	252,597	9%	Access & Use Fees	3,216,706	790,671	33%	252,597	9%	-	-	0%	-	0%
3,071,524	2,563,184	2,957,451	508,340	20%	114,073	4%	Food and Beverage	3,071,524	506,940	20%	114,073	4%	-	1,400	-100%	-	0%
438,164	319,150	395,155	119,014	37%	43,009	11%	Retail Product	424,462	117,112	38%	45,985	12%	13,702	1,902	16%	(2,976)	-18%
2,302,572	1,860,440	2,169,696	442,132	24%	132,876	6%	Lessons & Rentals	2,302,572	442,132	24%	132,876	6%	-	-	0%	-	0%
607,181	528,250	502,355	78,931	15%	104,826	21%	Other	118,566	20,816	21%	64,339	119%	488,615	58,115	13%	40,487	9%
(1,230,605)	(995,960)	(1,149,419)	(234,645)	-24%	(81,186)	-7%	Cost of Goods Sold	(1,230,605)	(234,645)	-24%	(81,186)	-7%	-	-	0%	-	0%
(6,390,127)	(5,913,164)	(5,996,818)	(476,963)	-8%	(393,309)	-7%	Payroll Direct	(4,151,923)	(490,173)	-13%	(401,905)	-11%	(2,238,203)	13,211	1%	8,596	0%
(1,803,760)	(1,964,007)	(1,762,038)	160,247	8%	(41,722)	-2%	Payroll Burden	(1,224,749)	29,348	2%	(48,343)	-4%	(579,010)	130,900	18%	6,622	1%
(8,193,886)	(7,877,171)	(7,758,856)	(316,715)	-4%	(435,030)	-6%	Payroll Total	(5,376,673)	(460,826)	-9%	(450,248)	-9%	(2,817,214)	144,110	5%	15,218	1%
(3,532,060)	(3,133,928)	(3,212,841)	(398,132)	-13%	(319,219)	-10%	Expenses	(2,084,266)	(222,422)	-12%	(19,050)	-1%	(1,447,795)	(175,711)	-14%	(300,169)	-26%
(291,932)	(275,395)	(171,665)	(16,537)	-6%	(120,267)	-70%	Personnel Costs	(180,301)	5,989	3%	(90,362)	-100%	(111,630)	(22,525)	-25%	(29,905)	-37%
(621,517)	(627,020)	(627,774)	5,503	1%	6,257	1%	Utilities	(447,073)	16,177	3%	6,226	1%	(174,444)	(10,674)	-7%	31	0%
(123,844)	(98,210)	(89,199)	(25,634)	-26%	(34,644)	-39%	Fuel Costs	(84,852)	(24,752)	-41%	(19,115)	-29%	(38,992)	(882)	-2%	(15,529)	-66%
(988,966)	(839,738)	(883,800)	(149,228)	-18%	(105,166)	-12%	Supplies	(585,293)	(69,616)	-14%	63,067	10%	(403,672)	(79,611)	-25%	(168,232)	-71%
(505,447)	(387,452)	(431,726)	(117,995)	-30%	(73,721)	-17%	Repairs & Maintenance	(337,389)	(73,079)	-28%	(29,987)	-10%	(168,058)	(44,916)	-36%	(43,734)	-35%
(281,768)	(185,700)	(123,001)	(96,068)	-52%	(158,767)	-129%	Forestry Land Maint	-	1,400	100%	263	100%	(281,768)	(97,468)	-53%	(159,030)	-130%
(298,200)	(273,200)	(299,000)	(25,000)	-9%	800	0%	Insurance	(199,800)	(25,000)	-14%	-	0%	(98,400)	-	0%	800	1%
(165,984)	(161,200)	(153,696)	(4,784)	-3%	(12,288)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(165,984)	(4,784)	-3%	(12,288)	-8%
(213,181)	(153,640)	(198,909)	(59,541)	-39%	(14,272)	-7%	Credit Card Fees	(200,683)	(54,093)	-37%	(9,336)	-5%	(12,498)	(5,448)	-77%	(4,937)	-65%
(64,014)	(58,190)	(68,116)	(5,824)	-10%	4,101	6%	Licenses Permits Fees	(20,694)	1,356	6%	8,643	29%	(43,321)	(7,181)	-20%	(4,542)	-12%
22,793	(74,183)	(165,956)	96,976	131%	188,748	114%	All other expenses	(28,179)	(802)	-3%	51,551	65%	50,972	97,778	209%	137,197	159%
\$ (2,580,117)	\$ (3,609,000)	\$ (2,408,267)	\$ 1,028,883	29%	\$ (171,850)	7%	Net Operating Result	\$ 1,182,575	\$ 999,067	-544%	\$ 75,591	-7%	\$ (3,762,692)	\$ 29,816	-1%	\$ (247,441)	-7%
(12,956,552)	(12,007,059)	(12,121,117)	(949,493)	-8%	(835,435)	-7%	Total Operating Costs	(8,691,543)	(917,892)	-12%	(550,484)	-7%	(4,265,009)	(31,601)	-1%	(284,952)	-7%
9,597,000	9,597,000	9,567,000	-	0%	30,000	0%	Assessment Revenue						9,597,000	-	0%	30,000	0%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
3,609,000	3,609,000	4,221,000	-	0%	(612,000)	-14%	Net, Operating Fund Portion						3,609,000	-	0%	(612,000)	-14%
\$ 1,028,883	\$ -	\$ 1,812,733	\$ 1,028,883	NA	\$ (783,850)	-43%	Net Result	\$ 1,182,575	\$ 999,067	544%	\$ 75,591	-7%	\$ (153,692)	\$ 29,816	-16%	\$ (859,441)	122%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **August 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 123,182	\$ 148,599	\$ 150,813	\$ (25,417)	-17%	\$ (27,631)	-18%	Private Amenities	\$ 423,139	\$ (50,161)	-11%	\$ (48,078)	-10%	\$ (299,957)	\$ 24,744	8%	\$ 20,447	6%
28,327	33,166	31,515	(4,839)	-15%	(3,188)	-10%	Trout Creek Rec Ctr	107,949	(9,551)	-8%	(3,370)	-3%	(79,622)	4,712	6%	182	0%
(2,302)	(4,134)	(10,182)	1,832	44%	7,880	77%	Aquatics	25,818	(16,082)	-38%	(8,226)	-24%	(28,120)	17,914	39%	16,106	36%
103,653	100,347	108,356	3,306	3%	(4,703)	-4%	Beach Club Marina	188,833	1,833	1%	107	0%	(85,180)	1,473	2%	(4,810)	-6%
15,137	21,073	22,929	(5,936)	-28%	(7,791)	-34%	Tennis Center	62,357	2,457	4%	303	0%	(47,219)	(8,392)	-22%	(8,094)	-21%
(9,232)	13,604	12,221	(22,836)	-168%	(21,453)	-176%	Day Camps	30,668	(30,532)	-50%	(36,135)	-54%	(39,900)	7,696	16%	14,682	27%
(12,402)	(15,457)	(14,026)	3,055	20%	1,624	12%	Recreation Programs	7,514	1,714	30%	(758)	-9%	(19,916)	1,341	6%	2,382	11%
21,038	35,452	11,932	(14,414)	-41%	9,105	76%	Public Amenities	894,377	28,254	3%	64,972	8%	(873,340)	(42,669)	-5%	(55,867)	-7%
(51,488)	(50,818)	(61,868)	(670)	-1%	10,380	17%	Downhill Ski	1,125	1,125	0%	675	150%	(52,613)	(1,795)	-4%	9,705	16%
(16,156)	(20,535)	(15,806)	4,379	21%	(350)	-2%	Cross Country Ski	-	-	0%	-	0%	(16,156)	4,379	21%	(350)	-2%
(2,240)	(3,107)	-	867	28%	(2,240)	#####	Snowplay	-	-	0%	-	0%	(2,240)	867	28%	(2,240)	#####
80,797	102,540	76,466	(21,743)	-21%	4,331	6%	Golf	281,315	(17,185)	-6%	163	0%	(200,518)	(4,558)	-2%	4,168	2%
5,473	3,541	2,479	1,932	55%	2,994	121%	Campground	19,578	1,778	10%	3,553	22%	(14,105)	154	1%	(559)	-4%
2,991	6,188	7,253	(3,197)	-52%	(4,261)	-59%	Equestrian	56,058	(9,442)	-14%	(2,641)	-4%	(53,066)	6,246	11%	(1,621)	-3%
3,670	5,825	2,107	(2,155)	-37%	1,563	74%	Bikeworks	22,714	(2,186)	-9%	720	3%	(19,044)	31	0%	843	4%
(30,239)	(24,075)	(17,601)	(6,164)	-26%	(12,638)	-72%	Trails	100	(210)	-68%	63	170%	(30,339)	(5,954)	-24%	(12,701)	-72%
57,751	40,002	44,825	17,749	44%	12,926	29%	The Lodge	325,463	25,463	8%	29,708	10%	(267,712)	(7,714)	-3%	(16,782)	-7%
(32,161)	(14,765)	(15,917)	(17,396)	-118%	(16,244)	-102%	Summer Food and Bev	66,204	(6,896)	-9%	5,467	9%	(98,365)	(10,500)	-12%	(21,711)	-28%
(3,983)	(3,126)	(4,501)	(857)	-27%	519	12%	Pizza on the Hill	70,823	3,923	6%	3,499	5%	(74,806)	(4,780)	-7%	(2,981)	-4%
6,621	(6,218)	(5,503)	12,839	206%	12,124	220%	Alder Creek Café	50,997	31,884	167%	23,764	87%	(44,376)	(19,045)	-75%	(11,640)	-36%
144,219	184,051	162,745	(39,832)	-22%	(18,526)	-11%	Amenities Total	1,317,516	(21,907)	-2%	16,894	1%	(1,173,297)	(17,925)	-2%	(35,420)	-3%
532,111	525,051	453,972	(7,060)	-1%	(78,139)	-17%	HOA & Amenities Support Services	56,100	6,600	13%	2,697	5%	(588,211)	(13,660)	-2%	(80,835)	-16%
(76,986)	(65,298)	(53,814)	(11,688)	-18%	(23,172)	-43%	General	-	-	0%	-	0%	(76,986)	(11,688)	-18%	(23,172)	-43%
(35,485)	(49,903)	(30,566)	14,418	29%	(4,919)	-16%	Administration	18,546	7,546	69%	(2,219)	-11%	(54,031)	6,872	11%	(2,700)	-5%
(36,204)	(28,428)	(26,794)	(7,776)	-27%	(9,410)	-35%	Communications	16,388	(3,612)	-18%	(1,142)	-7%	(52,592)	(4,164)	-9%	(8,268)	-19%
(47,578)	(49,865)	(56,215)	2,287	5%	8,638	15%	Information Tech	-	-	0%	-	0%	(47,578)	2,287	5%	8,638	15%
(58,472)	(64,992)	(56,844)	6,520	10%	(1,629)	-3%	Accounting	723	423	141%	65	10%	(59,195)	6,097	9%	(1,694)	-3%
(29,092)	(22,740)	(20,399)	(6,352)	-28%	(8,693)	-43%	Human Resources	-	-	0%	-	0%	(29,092)	(6,352)	-28%	(8,693)	-43%
(10,569)	(14,387)	(15,927)	3,818	27%	5,358	34%	Architectural Standards	16,388	1,188	8%	5,353	49%	(26,957)	2,630	9%	4	0%
(16,702)	(23,590)	(15,801)	6,888	29%	(900)	-6%	Member Services	2,031	31	2%	(460)	-18%	(18,733)	6,857	27%	(440)	-2%
(19,346)	(20,687)	(17,532)	1,341	6%	(1,814)	-10%	Risk & Facility Admin	-	-	0%	-	0%	(19,346)	1,341	6%	(1,814)	-10%
(149,940)	(121,894)	(107,685)	(28,046)	-23%	(42,255)	-39%	Forestry	2,025	1,025	103%	1,100	119%	(151,965)	(29,071)	-24%	(43,355)	-40%
(51,736)	(63,267)	(52,394)	11,531	18%	658	1%	Maintenance	-	-	0%	-	0%	(51,736)	11,531	18%	658	1%
\$ (387,891)	\$ (341,000)	\$ (291,227)	\$ (46,891)	-14%	\$ (96,664)	-33%	Net Operating Result	\$ 1,373,616	\$ (15,307)	-1%	\$ 19,591	1%	\$ (1,761,508)	\$ (31,585)	-2%	\$ (116,255)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the eight months ending August 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 428,054	\$ 294,743	\$ 347,753	\$ 133,311	45%	\$ 80,301	23%	Private Amenities	\$ 2,029,557	\$ 10,697	1%	\$ 52,299	3%	\$ (1,601,503)	\$ 122,614	7%	\$ 28,003	2%
136,842	1,263	43,955	135,579	#####	92,887	211%	Trout Creek Rec Ctr	719,833	88,433	14%	61,133	9%	(582,991)	47,146	7%	31,754	5%
(15,815)	(50,996)	(48,600)	35,181	69%	32,785	67%	Aquatics	158,926	(45,374)	-22%	(8,854)	-5%	(174,741)	80,555	32%	41,639	19%
270,634	265,604	273,379	5,030	2%	(2,746)	-1%	Beach Club Marina	593,772	14,772	3%	21,182	4%	(323,138)	(9,742)	-3%	(23,928)	-8%
(9,801)	48,920	41,987	(58,721)	-120%	(51,788)	-123%	Tennis Center	166,133	(34,667)	-17%	(29,750)	-15%	(175,934)	(24,054)	-16%	(22,038)	-14%
43,719	49,115	40,446	(5,396)	-11%	3,273	8%	Day Camps	224,130	(18,870)	-8%	18,279	9%	(180,411)	13,474	7%	(15,006)	-9%
2,476	(19,163)	(3,415)	21,639	113%	5,890	172%	Recreation Programs	166,763	6,403	4%	(9,691)	-5%	(164,288)	15,235	8%	15,582	9%
754,521	(111,235)	759,231	865,756	778%	(4,710)	-1%	Public Amenities	7,844,561	1,906,262	32%	573,776	8%	(7,090,041)	(1,040,507)	-17%	(578,486)	-9%
913,197	322,906	717,728	590,291	183%	195,469	27%	Downhill Ski	3,122,025	1,224,180	65%	369,557	13%	(2,208,828)	(633,889)	-40%	(174,088)	-9%
283,848	58,336	180,604	225,512	387%	103,244	57%	Cross Country Ski	910,587	370,587	69%	177,566	24%	(626,739)	(145,075)	-30%	(74,322)	-13%
146,656	(3,111)	126,331	149,767	4814%	20,325	16%	Snowplay	248,919	144,919	139%	34,370	16%	(102,263)	4,848	5%	(14,045)	-16%
(145,189)	(55,863)	(56,442)	(89,326)	-160%	(88,746)	-157%	Golf	723,998	(149,702)	-17%	(120,216)	-14%	(869,187)	60,376	6%	31,469	3%
(1,850)	(1,021)	2,535	(829)	-81%	(4,384)	-173%	Campground	51,979	(221)	0%	(206)	0%	(53,829)	(608)	-1%	(4,178)	-8%
(51,657)	(32,867)	(36,615)	(18,790)	-57%	(15,042)	-41%	Equestrian	173,858	(9,442)	-5%	9,723	6%	(225,515)	(9,348)	-4%	(24,765)	-12%
857	12,304	3,167	(11,447)	-93%	(2,310)	-73%	Bikeworks	85,512	4,912	6%	10,727	14%	(84,654)	(16,358)	-24%	(13,037)	-18%
(102,964)	(106,453)	(62,405)	3,489	3%	(40,558)	-65%	Trails	100	(740)	-88%	(147)	-60%	(103,064)	4,229	4%	(40,411)	-65%
(94,468)	(129,496)	(28,893)	35,028	27%	(65,575)	-227%	The Lodge	1,655,495	166,495	11%	51,611	3%	(1,749,962)	(131,466)	-8%	(117,186)	-7%
(85,668)	(86,938)	(56,567)	1,270	1%	(29,101)	-51%	Summer Food and Bev	193,068	(19,932)	-9%	1,751	1%	(278,735)	21,203	7%	(30,852)	-12%
(46,521)	(50,179)	(8,440)	3,658	7%	(38,081)	-451%	Pizza on the Hill	372,094	29,194	9%	(16,136)	-4%	(418,616)	(25,537)	-6%	(21,945)	-6%
(61,721)	(38,853)	(21,773)	(22,868)	-59%	(39,949)	-183%	Alder Creek Café	306,928	146,014	91%	55,177	22%	(368,649)	(168,882)	-85%	(95,125)	-35%
1,182,575	183,508	1,106,984	999,067	544%	75,591	7%	Amenities Total	9,874,118	1,916,959	24%	626,075	7%	(8,691,543)	(917,892)	-12%	(550,484)	-7%
(3,762,692)	(3,792,508)	(3,515,251)	29,816	1%	(247,441)	-7%	HOA & Amenities Support Services	502,317	61,417	14%	37,510	8%	(4,265,009)	(31,601)	-1%	(284,952)	-7%
(580,925)	(534,320)	(481,311)	(46,605)	-9%	(99,613)	-21%	General	-	-	0%	-	0%	(580,925)	(46,605)	-9%	(99,613)	-21%
(278,282)	(336,750)	(358,824)	58,468	17%	80,542	22%	Administration	214,476	63,776	42%	(3,835)	-2%	(492,758)	(5,308)	-1%	84,377	15%
(248,546)	(270,876)	(291,013)	22,330	8%	42,467	15%	Communications	134,419	(7,581)	-5%	10,339	8%	(382,965)	29,911	7%	32,128	8%
(411,370)	(404,584)	(398,535)	(6,786)	-2%	(12,834)	-3%	Information Tech	-	-	0%	-	0%	(411,370)	(6,786)	-2%	(12,834)	-3%
(456,671)	(511,362)	(480,152)	54,691	11%	23,481	5%	Accounting	4,510	2,510	125%	780	21%	(461,181)	52,181	10%	22,701	5%
(216,634)	(202,761)	(188,449)	(13,873)	-7%	(28,186)	-15%	Human Resources	-	-	0%	-	0%	(216,634)	(13,873)	-7%	(28,186)	-15%
(88,172)	(104,018)	(97,218)	15,846	15%	9,046	9%	Architectural Standards	115,652	(1,148)	-1%	31,356	37%	(203,824)	16,994	8%	(22,310)	-12%
(128,937)	(173,707)	(122,030)	44,770	26%	(6,907)	-6%	Member Services	27,640	1,240	5%	(2,229)	-7%	(156,577)	43,530	22%	(4,677)	-3%
(178,599)	(170,689)	(153,434)	(7,910)	-5%	(25,165)	-16%	Risk & Facility Admin	-	-	0%	-	0%	(178,599)	(7,910)	-5%	(25,165)	-16%
(700,322)	(566,146)	(496,040)	(134,176)	-24%	(204,283)	-41%	Forestry	5,620	2,620	87%	1,100	24%	(705,942)	(136,796)	-24%	(205,383)	-41%
(474,234)	(517,295)	(448,244)	43,061	8%	(25,990)	-6%	Maintenance	-	-	0%	-	0%	(474,234)	43,061	8%	(25,990)	-6%
\$ (2,580,117)	\$ (3,609,000)	\$ (2,408,267)	\$ 1,028,883	29%	\$ (171,850)	-7%	Net Operating Result	\$ 10,376,435	\$ 1,978,376	24%	\$ 663,585	7%	\$ (12,956,552)	\$ (949,493)	-8%	\$ (835,435)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	Private Amenities	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Public Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-1956%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities Support Services	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Summer Months (May-Aug) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 487,181	\$ 456,567	\$ 442,495	\$ 30,614	7%	\$ 44,686	10%	Private Amenities	\$ 1,720,922	\$ (25,538)	-1%	\$ 37,578	2%	\$ (1,233,741)	\$ 56,152	4%	\$ 7,108	1%
96,767	74,747	79,918	22,020	29%	16,849	21%	Trout Creek Rec Ctr	406,544	2,144	1%	3,887	1%	(309,777)	19,876	6%	12,962	4%
(21,952)	(16,945)	(51,646)	(5,007)	-30%	29,695	57%	Aquatics	100,757	(59,543)	-37%	(18,630)	-16%	(122,709)	54,536	31%	48,324	28%
305,666	285,760	281,675	19,906	7%	23,990	9%	Beach Club Marina	607,873	28,873	5%	39,553	7%	(302,208)	(8,968)	-3%	(15,563)	-5%
45,359	54,752	67,377	(9,393)	-17%	(22,018)	-33%	Tennis Center	214,930	14,130	7%	1,922	1%	(169,571)	(23,523)	-16%	(23,940)	-16%
44,820	50,305	43,166	(5,485)	-11%	1,654	4%	Day Camps	224,055	(18,945)	-8%	18,324	9%	(179,235)	13,460	7%	(16,670)	-10%
16,521	7,948	22,004	8,573	108%	(5,483)	-25%	Recreation Programs	166,763	7,803	5%	(7,478)	-4%	(150,242)	770	1%	1,995	1%
(487,918)	(271,991)	(252,710)	(215,927)	-79%	(235,208)	-93%	Public Amenities	2,598,195	(112,372)	-4%	(76,437)	-3%	(3,086,114)	(103,556)	-3%	(158,771)	-5%
(231,170)	(207,473)	(281,567)	(23,697)	-11%	50,398	18%	Downhill Ski	2,466	2,466	0%	(1,109)	-31%	(233,636)	(26,163)	-13%	51,507	18%
(78,093)	(67,313)	(56,314)	(10,780)	-16%	(21,779)	-39%	Cross Country Ski	-	-	0%	(792)	-100%	(78,093)	(10,780)	-16%	(20,987)	-37%
(10,331)	(9,428)	(2,088)	(903)	-10%	(8,243)	-395%	Snowplay	-	-	0%	-	0%	(10,331)	(903)	-10%	(8,243)	-395%
26,662	142,669	123,774	(116,007)	-81%	(97,112)	-78%	Golf	722,616	(149,084)	-17%	(117,405)	-14%	(695,954)	33,077	5%	20,293	3%
7,902	7,927	9,943	(25)	0%	(2,040)	-21%	Campground	51,979	(221)	0%	(206)	0%	(44,076)	197	0%	(1,834)	-4%
(30,493)	(14,517)	(15,104)	(15,976)	-110%	(15,389)	-102%	Equestrian	173,538	(9,762)	-5%	9,403	6%	(204,031)	(6,214)	-3%	(24,792)	-14%
3,393	12,304	3,167	(8,911)	-72%	225	7%	Bikeworks	85,512	4,912	6%	10,727	14%	(82,119)	(13,823)	-20%	(10,501)	-15%
(85,580)	(84,823)	(54,502)	(757)	-1%	(31,078)	-57%	Trails	100	(740)	-88%	(147)	-60%	(85,680)	(17)	0%	(30,931)	-56%
39,876	62,778	95,168	(22,902)	-36%	(55,292)	-58%	The Lodge	995,654	7,654	1%	13,164	1%	(955,778)	(30,556)	-3%	(68,456)	-8%
(81,351)	(82,644)	(56,545)	1,293	2%	(24,807)	-44%	Summer Food and Bev	193,068	(19,932)	-9%	1,751	1%	(274,419)	21,225	7%	(26,558)	-11%
(19,735)	(4,970)	12,146	(14,765)	-297%	(31,881)	-262%	Pizza on the Hill	240,721	(7,679)	-3%	(21,291)	-8%	(260,455)	(7,085)	-3%	(10,590)	-4%
(28,999)	(26,501)	(30,789)	(2,498)	-9%	1,789	6%	Alder Creek Café	132,543	60,016	83%	29,468	29%	(161,543)	(62,515)	-63%	(27,679)	-21%
(737)	184,576	189,785	(185,313)	-100%	(190,522)	-100%	Amenities Total	4,319,118	(137,909)	-3%	(38,859)	-1%	(4,319,855)	(47,404)	-1%	(151,663)	-4%
(1,988,931)	(2,053,576)	(1,918,003)	64,645	3%	(70,928)	-4%	HOA & Amenities Support Services	282,780	51,280	22%	39,144	16%	(2,271,711)	13,365	1%	(110,072)	-5%
(278,844)	(269,322)	(239,634)	(9,522)	-4%	(39,210)	-16%	General	-	-	0%	-	0%	(278,844)	(9,522)	-4%	(39,210)	-16%
(181,783)	(181,679)	(244,322)	(104)	0%	62,539	26%	Administration	84,928	22,428	36%	1,944	2%	(266,711)	(22,532)	-9%	60,595	19%
(117,717)	(125,511)	(142,560)	7,794	6%	24,843	17%	Communications	85,222	7,222	9%	7,315	9%	(202,939)	572	0%	17,528	8%
(209,099)	(199,279)	(195,573)	(9,820)	-5%	(13,527)	-7%	Information Tech	-	-	0%	-	0%	(209,099)	(9,820)	-5%	(13,527)	-7%
(220,349)	(257,270)	(236,170)	36,921	14%	15,821	7%	Accounting	2,389	1,289	117%	418	21%	(222,738)	35,632	14%	15,403	6%
(120,075)	(101,181)	(90,842)	(18,894)	-19%	(29,233)	-32%	Human Resources	-	-	0%	-	0%	(120,075)	(18,894)	-19%	(29,233)	-32%
(27,360)	(47,355)	(49,518)	19,995	42%	22,158	45%	Architectural Standards	81,457	14,957	22%	30,804	61%	(108,817)	5,038	4%	(8,646)	-9%
(57,223)	(86,323)	(54,348)	29,100	34%	(2,875)	-5%	Member Services	23,165	2,765	14%	(2,437)	-10%	(80,388)	26,335	25%	(437)	-1%
(92,977)	(84,777)	(80,337)	(8,200)	-10%	(12,640)	-16%	Risk & Facility Admin	-	-	0%	-	0%	(92,977)	(8,200)	-10%	(12,640)	-16%
(444,753)	(447,471)	(371,550)	2,718	1%	(73,203)	-20%	Forestry	5,620	2,620	87%	1,100	24%	(450,373)	98	0%	(74,303)	-20%
(238,750)	(253,408)	(213,148)	14,658	6%	(25,602)	-12%	Maintenance	-	-	0%	-	0%	(238,750)	14,658	6%	(25,602)	-12%
\$ (1,989,668)	\$ (1,869,000)	\$ (1,728,218)	\$ (120,668)	6%	\$ (261,451)	15%	Net Operating Result	\$ 4,601,897	\$ (86,630)	-2%	\$ 284	0%	\$ (6,591,566)	\$ (34,039)	-1%	\$ (261,735)	-4%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	#####	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

F7.5 N/A

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the eight months ending August 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 428,054	\$ 294,743	\$ 347,753	\$ 133,311	45%	\$ 80,301	23%	Private Amenities	\$ 66.13	\$ 45.53	\$ 53.72	\$ 21	45%	\$ 12	23%
136,842	1,263	43,955	135,579	#####	92,887	211%	Trout Creek Rec Ctg	21.14	0.20	6.79	21	#####	14	211%
(15,815)	(50,996)	(48,600)	35,181	69%	32,785	67%	Aquatics	(2.44)	(7.88)	(7.51)	5	69%	5	67%
270,634	265,604	273,379	5,030	2%	(2,746)	-1%	Beach Club Marina	41.81	41.03	42.23	1	2%	(0)	-1%
(9,801)	48,920	41,987	(58,721)	-120%	(51,788)	-123%	Tennis Center	(1.51)	7.56	6.49	(9)	-120%	(8)	-123%
43,719	49,115	40,446	(5,396)	-11%	3,273	8%	Day Camps	6.75	7.59	6.25	(1)	-11%	1	8%
2,476	(19,163)	(3,415)	21,639	113%	5,890	172%	Recreation Programs	0.38	(2.96)	(0.53)	3	113%	1	172%
754,521	(111,235)	759,231	865,756	778%	(4,710)	-1%	Public Amenities	\$ 116.56	\$ (17.18)	\$ 117.29	134	778%	(1)	-1%
913,197	322,906	717,728	590,291	183%	195,469	27%	Downhill Ski	141.08	49.89	110.88	91	183%	30	27%
283,848	58,336	180,604	225,512	387%	103,244	57%	Cross Country Ski	43.85	9.01	27.90	35	387%	16	57%
146,656	(3,111)	126,331	149,767	4814%	20,325	16%	Snowplay	22.66	(0.48)	19.52	23	4814%	3	16%
(145,189)	(55,863)	(56,442)	(89,326)	-160%	(88,746)	-157%	Golf	(22.43)	(8.63)	(8.72)	(14)	-160%	(14)	-157%
(1,850)	(1,021)	2,535	(829)	-81%	(4,384)	-173%	Campground	(0.29)	(0.16)	0.39	(0)	-81%	(1)	-173%
(51,657)	(32,867)	(36,615)	(18,790)	-57%	(15,042)	-41%	Equestrian	(7.98)	(5.08)	(5.66)	(3)	-57%	(2)	-41%
857	12,304	3,167	(11,447)	-93%	(2,310)	-73%	Bikeworks	0.13	1.90	0.49	(2)	-93%	(0)	-73%
(102,964)	(106,453)	(62,405)	3,489	3%	(40,558)	-65%	Trails	(15.91)	(16.45)	(9.64)	1	3%	(6)	-65%
(94,468)	(129,496)	(28,893)	35,028	27%	(65,575)	-227%	The Lodge	(14.59)	(20.01)	(4.46)	5	27%	(10)	-227%
(85,668)	(86,938)	(56,567)	1,270	1%	(29,101)	-51%	Summer Food and Bev	(13.23)	(13.43)	(8.74)	0	1%	(4)	-51%
(46,521)	(50,179)	(8,440)	3,658	7%	(38,081)	-451%	Pizza on the Hill	(7.19)	(7.75)	(1.30)	1	7%	(6)	-451%
(61,721)	(38,853)	(21,773)	(22,868)	-59%	(39,949)	-183%	Alder Creek Café	(9.54)	(6.00)	(3.36)	(4)	-59%	(6)	-183%
1,182,575	183,508	1,106,984	999,067	544%	75,591	7%	Amenities Total	\$ 182.69	\$ 28.35	\$ 171.02	154	544%	12	7%
(3,762,692)	(3,792,508)	(3,515,251)	29,816	1%	(247,441)	-7%	HOA & Amenities Support Services	\$ (581.29)	\$ (585.90)	\$ (543.06)	5	1%	(38)	-7%
(580,925)	(534,320)	(481,311)	(46,605)	-9%	(99,613)	-21%	General	(89.75)	(82.55)	(74.36)	(7)	-9%	(15)	-21%
(278,282)	(336,750)	(358,824)	58,468	17%	80,542	22%	Administration	(42.99)	(52.02)	(55.43)	9	17%	12	22%
(248,546)	(270,876)	(291,013)	22,330	8%	42,467	15%	Communications	(38.40)	(41.85)	(44.96)	3	8%	7	15%
(411,370)	(404,584)	(398,535)	(6,786)	-2%	(12,834)	-3%	Information Tech	(63.55)	(62.50)	(61.57)	(1)	-2%	(2)	-3%
(456,671)	(511,362)	(480,152)	54,691	11%	23,481	5%	Accounting	(70.55)	(79.00)	(74.18)	8	11%	4	5%
(216,634)	(202,761)	(188,449)	(13,873)	-7%	(28,186)	-15%	Human Resources	(33.47)	(31.32)	(29.11)	(2)	-7%	(4)	-15%
(88,172)	(104,018)	(97,218)	15,846	15%	9,046	9%	Architectural Standards	(13.62)	(16.07)	(15.02)	2	15%	1	9%
(128,937)	(173,707)	(122,030)	44,770	26%	(6,907)	-6%	Member Services	(19.92)	(26.84)	(18.85)	7	26%	(1)	-6%
(178,599)	(170,689)	(153,434)	(7,910)	-5%	(25,165)	-16%	Risk & Facility Admin	(27.59)	(26.37)	(23.70)	(1)	-5%	(4)	-16%
(700,322)	(566,146)	(496,040)	(134,176)	-24%	(204,283)	-41%	Forestry	(108.19)	(87.46)	(76.63)	(21)	-24%	(32)	-41%
(474,234)	(517,295)	(448,244)	43,061	8%	(25,990)	-6%	Maintenance	(73.26)	(79.92)	(69.25)	7	8%	(4)	-6%
\$ (2,580,117)	\$ (3,609,000)	\$ (2,408,267)	\$ 1,028,883	29%	\$ (171,850)	7%	Net Operating Result	\$ (398.60)	\$ (557.55)	\$ (372.05)	\$ 158.95	29%	\$ (26.55)	-7%

Tahoe Donner Association
Payroll Hours Report
for the month of **August 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
5,214	10,802	10,149	5,589	52%	4,935	49%	Private Amenities	34,348	45,985	43,150	11,637	25%	8,802	20%
1,189	1,775	1,426	586	33%	237	17%	Trout Creek Rec Ctr	10,610	13,922	11,709	3,311	24%	1,098	9%
349	2,158	1,779	1,809	84%	1,430	80%	Aquatics	3,046	7,245	6,345	4,199	58%	3,298	52%
2,158	2,828	2,449	670	24%	291	12%	Beach Club Marina	8,005	8,841	9,078	836	9%	1,073	12%
690	948	893	258	27%	203	23%	Tennis Center	3,035	3,251	3,167	216	7%	132	4%
462	2,439	2,748	1,977	81%	2,286	83%	Day Camps	6,564	9,171	8,409	2,608	28%	1,846	22%
366	654	854	288	44%	489	57%	Recreation Programs	3,088	3,555	4,444	467	13%	1,356	31%
20,226	20,311	20,677	85	0%	450	2%	Public Amenities	161,698	137,839	159,110	(23,858)	-17%	(2,588)	-2%
381	443	367	62	14%	(15)	-4%	Downhill Ski Area	54,200	37,094	49,024	(17,106)	-46%	(5,176)	-11%
152	-	74	(152)	0%	(79)	-107%	Cross Country Ski Area	15,171	10,004	13,697	(5,167)	-52%	(1,474)	-11%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
2,351	2,444	2,226	93	4%	(125)	-6%	Golf Operations	6,593	8,321	7,941	1,729	21%	1,349	17%
4,194	4,283	4,206	89	2%	13	0%	Golf Maintenance	15,587	18,928	17,858	3,341	18%	2,270	13%
228	248	234	20	8%	6	2%	Campground	663	722	747	59	8%	84	11%
1,038	1,747	1,228	709	41%	190	15%	Equestrian	4,441	4,779	4,279	339	7%	(162)	-4%
304	230	333	(74)	-32%	29	9%	Bikeworks	927	826	1,009	(100)	-12%	82	8%
886	757	465	(129)	-17%	(421)	-91%	Trails	2,166	2,381	1,080	215	9%	(1,086)	-101%
5,444	4,781	5,943	(663)	-14%	499	8%	The Lodge	35,620	29,522	34,657	(6,098)	-21%	(963)	-3%
2,730	2,829	2,572	98	3%	(158)	-6%	Summer Food and Bev	6,763	9,210	8,261	2,447	27%	1,499	18%
1,400	2,032	2,057	632	31%	657	32%	Pizza on the Hill	8,524	8,873	9,194	349	4%	670	7%
1,117	518	973	(599)	-116%	(144)	-15%	Alder Creek Café	8,660	3,989	8,742	(4,671)	-117%	82	1%
25,440	31,113	30,825	5,673	18%	5,386	17%	Amenities Total	196,046	183,824	202,261	(12,222)	-7%	6,215	3%
9,081	8,622	8,720	(459)	-5%	(362)	-4%	HOA & Amenities Support Services	55,631	59,269	52,677	3,637	6%	(2,954)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
515	553	595	38	7%	80	14%	Administration	4,043	4,515	3,899	473	10%	(143)	-4%
673	688	648	15	2%	(25)	-4%	Communications	4,888	5,168	4,664	281	5%	(223)	-5%
473	600	632	127	21%	159	25%	Information Tech	3,814	4,664	3,681	850	18%	(132)	-4%
862	1,088	1,129	226	21%	267	24%	Accounting	6,818	8,073	7,633	1,256	16%	815	11%
182	5	34	(177)	#####	(148)	-432%	Human Resources	1,318	832	642	(486)	-58%	(677)	-105%
669	828	738	159	19%	68	9%	Architectural Standards	4,632	5,692	4,330	1,060	19%	(302)	-7%
479	880	570	401	46%	91	16%	Member Services	3,466	6,200	3,470	2,734	44%	4	0%
346	387	343	41	11%	(3)	-1%	Risk & Facility Admin	2,659	3,097	2,366	438	14%	(293)	-12%
3,348	1,891	2,577	(1,457)	-77%	(771)	-30%	Forestry	10,163	7,850	9,242	(2,313)	-29%	(922)	-10%
1,533	1,702	1,453	169	10%	(80)	-6%	Maintenance	13,832	13,177	12,752	(655)	-5%	(1,081)	-8%
34,521	39,735	39,545	5,214	13%	5,024	13%	Total Payroll Hours	251,678	243,093	254,938	(8,585)	-4%	3,261	1%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of August 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance	
																											Amount	Pctg
10	9	9	9	10	47	76	30	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	10	10	9	20	48	83	59	18	11	10	11	25	31	6.3	20%
9	8	8	8	6	8	7	7	-	-	-	-		9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.8	9%
-	-	0	-	0	5	10	2	-	-	-	-		-	-	-	0	2	8	16	10	1	-	-	-	2	5	2.4	52%
-	-	-	0	0	10	23	12	-	-	-	-		-	-	-	-	5	12	21	14	5	0	-	-	6	7	0.8	12%
-	-	-	-	1	6	6	4	-	-	-	-		-	-	-	-	2	5	7	5	3	1	-	-	2	2	0.1	4%
-	-	-	-	0	14	21	3	-	-	-	-		-	-	-	-	0	1	10	21	16	1	0	-	-	5	6	1.3
1	0	0	1	1	4	8	2	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	2	3	1.0	31%	
162	156	140	85	38	94	141	117	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	167	155	122	61	59	98	135	119	89	54	45	146	117	115	(1.9)	-2%
94	91	80	35	4	4	3	2	-	-	-	-		93	88	67	25	3	3	2	2	2	4	8	85	39	35	(3.7)	-11%
27	25	22	11	0	1	1	1	-	-	-	-		28	24	19	6	0	0	1	0	2	4	10	20	11	10	(1.1)	-11%
4	5	3	2	-	0	-	-	-	-	-	-		6	6	3	1	-	-	-	-	-	-	0	4	2	2	0.2	9%
0	0	0	0	-	9	15	14	-	-	-	-		1	1	1	1	5	11	14	13	10	3	0	0	5	6	1.0	17%
1	1	3	6	12	21	22	24	-	-	-	-		1	1	3	7	21	24	23	24	20	11	2	1	11	13	1.6	13%
-	-	-	-	-	1	1	1	-	-	-	-		-	-	-	-	2	1	1	1	1	-	-	-	0	1	0.1	11%
0	0	0	0	0	8	11	6	-	-	-	-		0	0	0	0	0	7	10	7	4	0	0	0	3	3	(0.1)	-4%
-	-	-	-	0	1	2	2	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	8%
-	-	-	-	-	3	5	5	-	-	-	-		-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.8)	-101%
23	22	22	22	15	29	41	31	-	-	-	-		25	23	20	17	19	25	37	34	27	20	19	22	26	25	(0.7)	-3%
-	-	-	-	0	7	16	16	-	-	-	-		-	-	-	-	4	10	18	15	9	4	-	-	5	6	1.1	18%
4	4	4	4	3	6	17	8	-	-	-	-		5	5	3	2	2	7	16	12	6	3	2	5	6	7	0.5	7%
9	8	7	5	3	4	7	6	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.1	1%	
171	165	149	94	48	141	216	147	-	-	-	-	Amenities Total	177	165	132	71	79	146	218	178	107	65	55	157	141	146	4.5	3%
34	32	35	34	35	48	51	52	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	32	32	33	30	38	43	46	50	45	41	42	36	40	38	(2.1)	-6%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	3	3	3	3	3	3	3	-	-	-	-		3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.1)	-4%
3	3	4	3	3	4	4	4	-	-	-	-		3	3	3	3	4	4	4	4	3	2	2	2	4	3	(0.2)	-5%
2	3	3	3	3	2	3	3	-	-	-	-		3	3	3	2	2	3	3	4	3	3	3	2	3	3	(0.1)	-4%
5	5	6	4	5	5	5	5	-	-	-	-		6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	11%
1	1	1	1	1	1	1	1	-	-	-	-		1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-105%
3	3	3	3	3	4	3	4	-	-	-	-		2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.2)	-7%
2	2	2	3	2	3	2	3	-	-	-	-		2	2	2	1	3	3	3	3	2	2	2	2	2	3	0.0	0%
2	2	2	2	2	2	2	2	-	-	-	-		1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-12%
1	1	1	1	1	4	14	19	-	-	-	-		2	3	2	2	7	10	12	15	13	11	10	5	7	7	(0.7)	-10%
12	10	10	10	10	10	9	9	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-8%	
205	197	184	128	83	189	268	199	-	-	-	-	Total Payroll Hours	210	197	166	100	117	189	264	228	152	106	97	193	181	184	2.4	1%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **August 2017**

Month							Department	Year to Date				
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	
218	746	212	528	71%	(6)	-3%	Private Amenities	1,740	1,229	(512)	-42%	
123	115	46	(8)	-7%	(77)	-169%		Trout Creek Rec Ctr	719	430	(289)	-67%
22	270	80	247	92%	58	72%		Aquatics	399	350	(49)	-14%
15	134	47	118	88%	31	67%		Beach Club Marina	188	197	9	5%
21	27	11	7	24%	(9)	-82%		Tennis Center	96	49	(47)	-95%
17	80	4	64	79%	(13)	-367%		Day Camps	141	19	(122)	-653%
20	120	25	100	83%	5	21%		Recreation Programs	198	183	(14)	-8%
1,100	1,663	717	563	34%	(383)	-53%		Public Amenities	9,980	9,358	(621)	-7%
1	14	2	13	91%	1	31%	Downhill Ski Area Cross Country Ski Area Snowplay - Total Tubers	3,676	4,564	888	19%	
-	-	-	-	0%	-	0%		3,676	4,564	888	19%	
-	-	-	-	0%	-	0%		1,207	1,280	72	6%	
71	71	59	(0)	0%	(13)	-21%		49	72	24	33%	
302	495	227	193	39%	(75)	-33%		Golf Operations	196	152	(44)	-29%
44	45	48	1	2%	4	7%		Golf Maintenance	1,693	784	(909)	-116%
15	75	28	60	80%	13	46%		Campground	121	143	22	15%
-	4	6	4	100%	6	100%		Equestrian	122	87	(35)	-40%
15	5	12	(10)	-191%	(3)	-27%	Bikeworks	4	39	35	89%	
263	315	143	52	16%	(120)	-84%	Trails	38	27	(12)	-43%	
147	126	62	(21)	-17%	(85)	-136%	The Lodge	1,335	821	(515)	-63%	
81	331	75	250	76%	(6)	-8%	Summer Food and Bev	338	311	(27)	-9%	
160	182	56	22	12%	(104)	-186%	Pizza on the Hill	532	488	(44)	-9%	
1,318	2,409	930	1,090	45%	(388)	-42%	Alder Creek Café	668	591	(77)	-13%	
							Amenities Total	11,720	10,587	(1,133)	-11%	
							HOA & Amenities Support Services	1,665	1,128	(537)	-48%	
314	320	145	6	2%	(169)	-117%		General	-	-	-	0%
-	-	-	-	0%	-	0%		Administration	120	135	15	11%
10	24	14	14	57%	4	29%		Communications	64	43	(21)	-48%
23	18	2	(6)	-32%	(21)	-1137%		Information Tech	20	40	19	49%
3	0	6	(2)	-563%	4	59%		Accounting	104	154	49	32%
20	12	17	(7)	-60%	(3)	-18%		Human Resources	15	3	(13)	-492%
1	0	0	(1)	-282%	(1)	-2800%		Architectural Standards	57	33	(24)	-72%
4	14	5	10	73%	1	26%	Member Services	30	34	4	10%	
2	7	2	5	78%	0	3%	Risk & Facility Admin	62	38	(24)	-64%	
13	19	4	6	33%	(9)	-258%	Forestry	494	179	(315)	-176%	
214	128	58	(86)	-68%	(156)	-270%	Maintenance	698	470	(228)	-48%	
25	98	38	73	75%	13	34%						
1,632	2,729	1,075	1,097	40%	(558)	-52%	Total Payroll Hours	13,385	11,715	(1,670)	-14%	

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

August 2017

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,356	\$ 297,095	\$ 295,291	\$ 321,551	261	0%	2,064	1%	(24,196)	-8%
Cash & Investments, non-Restricted	22,820,841	23,767,115	18,293,136	18,398,548	(946,274)	-4%	4,527,705	25%	4,422,292	24%
Cash and Investments total	23,118,196	24,064,209	18,588,427	18,720,100	(946,013)	-4%	4,529,769	24%	4,398,097	23%
Member's Dues & Receivables, Net	241,129	263,137	253,661	313,008	(22,008)	-8%	(12,531)	-5%	(71,879)	-23%
Other Receivables	104,257	109,459	164,330	70,433	(5,202)	-5%	(60,072)	-37%	33,824	48%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	269,910	272,036	335,337	268,682	(2,127)	-1%	(65,428)	-20%	1,228	0%
Prepaid Expenses & Other Assets	155,816	168,677	687,119	110,116	(12,861)	-8%	(531,302)	-77%	45,700	42%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,468,375)	(35,204,575)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,110,400)	-6%	(4,727,856)	-15%
NBV of Property & Equipment	38,759,252	39,023,052	40,869,652	40,338,429	(263,800)	-1%	(2,110,400)	-5%	(1,579,177)	-4%
Construction In Progress	1,823,586	1,557,033	136,529	2,245,203	266,553	17%	1,687,057	1236%	(421,617)	-19%
Net Property and Equipment	40,582,838	40,580,085	41,006,181	42,583,632	2,753	0%	(423,343)	-1%	(2,000,794)	-5%
Total Assets	\$ 64,472,147	\$ 65,457,604	\$ 61,035,054	\$ 62,065,970	(985,458)	-2%	3,437,092	6%	2,406,176	4%
Liabilities										
Accounts Payable	\$ 768,570	\$ 602,493	\$ 726,946	\$ 390,632	166,077	28%	41,624	6%	377,938	97%
Accrued Liabilities	1,391,792	1,525,338	1,304,450	1,362,165	(133,547)	-9%	87,342	7%	29,627	2%
Deferred Revenue, Annual Assessment	2,701,700	3,042,700	3,694,679	2,730,925	(341,000)	-11%	(992,979)	-27%	(29,225)	-1%
Deferred Revenue, Recreation Fee	502,570	641,080	496,389	490,084	(138,510)	-22%	6,182	1%	12,487	3%
Deferred Revenue, All Other	376,460	450,651	540,627	347,585	(74,192)	-16%	(164,167)	-30%	28,874	8%
Deposits	438,151	460,479	383,996	417,158	(22,328)	-5%	54,155	14%	20,993	5%
Total Liabilities	6,179,242	6,722,742	7,147,086	5,738,548	(543,500)	-8%	(967,844)	-14%	440,694	8%
Members' Equity	58,292,904	58,734,862	53,887,968	56,327,422	(441,958)	-1%	4,404,936	8%	1,965,482	3%
Total Liabilities and Members' Equity	\$ 64,472,147	\$ 65,457,604	\$ 61,035,054	\$ 62,065,970	(985,458)	-2%	3,437,092	6%	2,406,176	4%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

August 2017

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount Pctg		to Last Year End Amount Pctg		to 12 Months Ago Amount Pctg	
Assets										
Cash & Investments, Restricted	\$ 297,356	\$ 297,095	\$ 295,291	\$ 321,551	261 0%		2,064 1%		(24,196) -8%	
Cash & Investments, non-Restricted	6,841,799	7,811,455	7,905,020	8,229,073	(969,656) -12%		(1,063,220) -13%		(1,387,274) -17%	
Cash and Investments total	7,139,155	8,108,550	8,200,311	8,550,624	(969,395) -12%		(1,061,156) -13%		(1,411,469) -17%	
Member's Dues & Receivables, Net	240,414	262,422	252,729	311,809	(22,008) -8%		(12,314) -5%		(71,395) -23%	
Other Receivables	53,938	55,434	152,679	58,757	(1,496) -3%		(98,741) -65%		(4,819) -8%	
Due From (To) Other Funds	449,556	32,227	(154,745)	202,555	417,329 1295%		604,301 391%		247,001 122%	
Inventory	269,910	272,036	335,337	268,682	(2,127) -1%		(65,428) -20%		1,228 0%	
Prepaid Expenses & Other Assets	155,816	168,677	687,119	110,116	(12,861) -8%		(531,302) -77%		45,700 42%	
Gross, Property & Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Less Accumulated Depreciation	-	-	-	-	- 0%		- 0%		- 0%	
NBV of Property & Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Construction In Progress	-	-	-	-	- 0%		- 0%		- 0%	
Net Property and Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Total Assets	\$ 8,308,789	\$ 8,899,346	\$ 9,473,429	\$ 9,502,543	(590,558) -7%		(1,164,640) -12%		(1,193,754) -13%	
Liabilities										
Accounts Payable	\$ 766,881	\$ 600,804	\$ 457,522	\$ 388,943	166,077 28%		309,359 68%		377,938 97%	
Accrued Liabilities	1,390,464	1,522,501	1,290,215	1,360,837	(132,038) -9%		100,249 8%		29,627 2%	
Deferred Revenue, Annual Assessment	2,701,700	3,042,700	1,900,968	2,730,925	(341,000) -11%		800,732 42%		(29,225) -1%	
Deferred Revenue, Recreation Fee	502,570	641,080	496,389	490,084	(138,510) -22%		6,182 1%		12,487 3%	
Deferred Revenue, All Other	376,460	450,651	540,627	347,585	(74,192) -16%		(164,167) -30%		28,874 8%	
Deposits	438,151	460,479	383,996	417,158	(22,328) -5%		54,155 14%		20,993 5%	
Total Liabilities	6,176,226	6,718,216	5,069,715	5,735,531	(541,991) -8%		1,106,510 22%		440,694 8%	
Members' Equity	2,132,563	2,181,130	4,403,714	3,767,012	(48,567) -2%		(2,271,150) -52%		(1,634,448) -43%	
Total Liabilities and Members' Equity	\$ 8,308,789	\$ 8,899,346	\$ 9,473,429	\$ 9,502,543	(590,558) -7%		(1,164,640) -12%		(1,193,754) -13%	
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	- 0%		180,000 20%		180,000 20%	
Members' Equity variance to target	1,032,563	1,081,130	3,483,714	2,847,012	(48,567) -4%		(2,451,150) -70%		(1,814,448) -64%	

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:

YTD NOR results Favorable (Unfavorable)	1,028,850 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,271,150) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
August 2017

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	11,943,149	11,924,613	9,161,356	9,417,094	18,536	0%	2,781,793	30%	2,526,055	27%
Cash and Investments total	11,943,149	11,924,613	9,161,356	9,417,094	18,536	0%	2,781,793	30%	2,526,055	27%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	46,299	48,504	11,355	11,164	(2,206)	-5%	34,944	308%	35,134	315%
Due From (To) Other Funds	(479,576)	(106,877)	135,652	(260,347)	(372,699)	-349%	(615,228)	-454%	(219,229)	-84%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 11,509,872	\$ 11,866,241	\$ 9,308,363	\$ 9,167,911	(356,369)	-3%	2,201,509	24%	2,341,961	26%
Liabilities										
Accounts Payable	\$ (0)	\$ (0)	\$ 240,801	\$ -	-	0%	(240,801)	-100%	(0)	0%
Accrued Liabilities	664	581	10,535	664	83	14%	(9,871)	-94%	-	0%
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	664	581	1,405,129	664	83	14%	(1,404,465)	-100%	-	0%
Members' Equity	11,509,208	11,865,660	7,903,234	9,167,247	(356,452)	-3%	3,605,974	46%	2,341,961	26%
Total Liabilities and Members' Equity	\$ 11,509,872	\$ 11,866,241	\$ 9,308,363	\$ 9,167,911	(356,369)	-3%	2,201,509	24%	2,341,961	26%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	2,105,974	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	3,605,974	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
August 2017

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,887,047	3,882,203	1,078,299	607,925	4,845	0%	2,808,748	260%	3,279,122	539%
Cash and Investments total	3,887,047	3,882,203	1,078,299	607,925	4,845	0%	2,808,748	260%	3,279,122	539%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%
Other Receivables	3,770	5,332	296	512	(1,562)	-29%	3,473	1172%	3,258	636%
Due From (To) Other Funds	50,553	83,373	13,958	52,003	(32,820)	-39%	36,595	262%	(1,450)	-3%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 3,942,085	\$ 3,971,623	\$ 1,093,485	\$ 661,639	(29,538)	-1%	2,848,600	261%	3,280,446	496%
Liabilities										
Accounts Payable	\$ 1,689	\$ 1,689	\$ 8,989	\$ 1,689	-	0%	(7,300)	-81%	0	0%
Accrued Liabilities	664	581	3,700	664	83	14%	(3,036)	-82%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	2,353	2,270	594,433	2,353	83	4%	(592,080)	-100%	0	0%
Members' Equity	3,939,732	3,969,353	499,052	659,286	(29,621)	-1%	3,440,680	689%	3,280,446	498%
							(A)			
Total Liabilities and Members' Equity	\$ 3,942,085	\$ 3,971,623	\$ 1,093,485	\$ 661,639	(29,538)	-1%	2,848,600	261%	3,280,446	496%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,640,680	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	3,440,680	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
August 2017

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,845	148,844	148,461	144,457	1	0%	384	0%	4,388	3%
Cash and Investments total	148,845	148,844	148,461	144,457	1	0%	384	0%	4,388	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	252	189	-	-	62	33%	252	0%	252	0%
Due From (To) Other Funds	(20,533)	(8,723)	5,136	5,789	(11,810)	-135%	(25,669)	-500%	(26,322)	-455%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 128,564	\$ 140,310	\$ 153,597	\$ 150,246	(11,746)	-8%	(25,034)	-16%	(21,682)	-14%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%
Members' Equity	128,564	140,310	75,788	150,246	(11,746)	-8%	52,775	70%	(21,682)	-14%
Total Liabilities and Members' Equity	\$ 128,564	\$ 140,310	\$ 153,597	\$ 150,246	(11,746)	-8%	(25,034)	-16%	(21,682)	-14%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

**Property Fund
August 2017**

	Current Month as of Aug 31, 2017	Last Month as of Jul 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Aug 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,468,375)	(35,204,575)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,110,400)	-6%	(4,727,856)	-15%
NBV of Property & Equipment	38,759,252	39,023,052	40,869,652	40,338,429	(263,800)	-1%	(2,110,400)	-5%	(1,579,177)	-4%
Construction In Progress	1,823,586	1,557,033	136,529	2,245,203	266,553	17%	1,687,057	1236%	(421,617)	-19%
Net Property and Equipment	40,582,838	40,580,085	41,006,181	42,583,632	2,753	0%	(423,343)	-1%	(2,000,794)	-5%
Total Assets	\$ 40,582,838	\$ 40,580,085	\$ 41,006,181	\$ 42,583,632	2,753	0%	(423,343)	-1%	(2,000,794)	-5%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,582,838	40,580,085	41,006,181	42,583,632	2,753	0%	(423,343)	-1%	(2,000,794)	-5%
Total Liabilities and Members' Equity	\$ 40,582,838	\$ 40,580,085	\$ 41,006,181	\$ 42,583,632	2,753	0%	(423,343)	-1%	(2,000,794)	-5%
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,110,400									

Tahoe Donner Association
Cash and Investments Summary Report
as of 08/31/2017

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	8/31/2017	7/31/2017	12/31/2016
Consolidated TDA Total	23,115,254	24,064,209	18,588,427
Cash/Money Market	2,943,910	3,367,225	1,742,964
Certificates of Deposit	4,338,211	3,588,211	1,337,951
US Treasuries/GovOblig	12,786,662	14,064,662	15,427,462
Bonds	2,964,420	2,962,310	-
Other/Trusts	82,051	81,801	80,051
Operating Fund	7,136,213	8,108,550	8,200,311
Cash/Money Market	1,491,644	1,956,691	1,549,376
Certificates of Deposit	588,211	588,211	337,951
US Treasuries/GovOblig	4,974,307	5,481,848	6,232,933
Trusts	82,051	81,801	80,051
Replacement Reserve Fund	11,943,149	11,924,613	9,161,356
Cash/Money Market	1,361,678	1,324,793	116,810
Certificates of Deposit	2,750,000	2,000,000	1,000,000
US Treasuries/GovOblig	4,867,050	5,637,510	8,044,546
Bonds	2,964,420	2,962,310	-
Other	-	-	-
Development Fund	3,887,047	3,882,203	1,078,299
Cash/Money Market	41,618	36,773	28,563
Certificates of Deposit	1,000,000	1,000,000	-
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,845	148,844	148,461
Cash/Money Market	48,970	48,968	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,875	100,246
Other	-	-	-

as of 08/31/2017 Balance Mix	
297,356	Restricted OF (ASO/457)
297,356	Restricted, all funds
22,817,898	Unrestricted, all funds
23,115,254	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	8/31/2017	7/31/2017	6/30/2017	12/31/16	12/31/15	12/31/14
DJIA	21,948	21,891	21,350	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.25%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.02	\$2.95	\$3.02	\$2.68	\$2.72	\$2.87
\$2.87 Aug2016						

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

August 2017

		Last Three Months			12Mths Ago	Last YE
		as of Jun 30, 2017	as of Jul 31, 2017	as of Aug 31, 2017	as of Aug 31, 2016	as of Dec 31, 2016
Total, ALL		295,178	272,036	269,910	268,682	335,337
subtotal	Food and Beverage accounts (F&B)	128,083	111,430	113,934	105,675	127,904
subtotal	Retail Merchandise accounts	167,095	160,607	155,976	163,007	207,433
subtotal	The Lodge F&B accounts	69,204	61,977	64,497	59,449	71,037
Inventory Account						
11412	Inv Retail Trout Creek	14,820	14,106	13,448	13,616	11,664
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	19,482	20,804	20,012	17,442	19,524
11415	Inv Retail Bikeworks	13,136	13,336	15,152	13,752	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	19	(21)	37	115	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	29,946	29,946	29,946	36,117	79,541
11422	Inv Retail Cross Country	8,053	8,053	8,053	15,980	39,883
11423	Inv Retail Snowplay	(21)	(21)	(21)	0	793
11424	Inv Retail Golf Pro Shop	56,714	53,655	44,244	44,588	31,094
11425	Inv Retail Tennis	17,425	13,012	9,854	17,912	13,992
11426	Inv Retail Marina	915	885	921	527	408
11427	Inv Retail Equestrian	5,899	5,978	4,001	(467)	1,650
11428	Inv Retail Recreation	587	547	437	20	(0)
11429	Inv Retail Golf Special Order	119	327	9,892	3,405	99
11611	Inv DHS Food Meat	585	585	585	781	2,605
11612	Inv DHS Food Seafood	(0)	(0)	(0)	10	91
11613	Inv DHS Food Produce	91	91	91	53	486
11614	Inv DHS Food Dairy	153	153	153	78	800
11615	Inv DHS Food NABev	1,142	1,142	1,142	(0)	3,555
11616	Inv DHS Food Other	1,342	1,342	1,317	154	8,557
11617	Inv DHS Bev Beer	191	191	191	292	2,507
11618	Inv DHS Bev Liquor	6,459	6,459	6,459	7,029	8,059
11619	Inv DHS Bev Wine	833	735	735	0	1,084
11621	Inv Trailer Food Meat	0	0	0	287	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	159
11624	Inv Trailer Food Dairy	0	0	0	20	73
11625	Inv Trailer Food NABev	-	-	-	58	(0)
11626	Inv Trailer Food Other	108	108	108	-	236
11631	Inv ACAC Food Meat	1,115	670	605	220	1,563
11632	Inv ACAC Food Seafood	305	455	128	60	370
11633	Inv ACAC Food Produce	655	473	411	371	905
11634	Inv ACAC Food Dairy	371	492	319	204	651
11635	Inv ACAC Food NABev	607	607	409	425	364
11636	Inv ACAC Food Other	3,236	3,256	2,908	2,762	3,748
11637	Inv ACAC Bev Beer	1,447	1,607	1,224	1,157	1,326
11639	Inv ACAC Bev Wine	2,723	2,178	1,335	2,029	2,880

		Last Three Months			12Mths Ago	Last YE
		as of Jun 30, 2017	as of Jul 31, 2017	as of Aug 31, 2017	as of Aug 31, 2016	as of Dec 31, 2016
Inventory Account						
11641	Inv Marina Food Meat	1,986	1,429	1,627	1,445	-
11642	Inv Marina Food Seafood	165	126	126	224	-
11643	Inv Marina Food Produce	407	410	213	281	-
11644	Inv Marina Food Dairy	502	409	371	330	4
11645	Inv Marina Food NABev	1,593	1,024	1,325	1,434	272
11646	Inv Marina Food Other	4,190	2,756	3,148	2,266	629
11647	Inv Marina Bev Beer	1,442	696	758	847	(0)
11648	Inv Marina Bev Liquor	1,072	1,266	1,502	1,460	1,124
11649	Inv Marina Bev Wine	196	835	656	262	110
11661	Inv Pizza Food Meat	2,038	1,050	2,270	1,827	1,528
11663	Inv Pizza Food Produce	1,283	561	1,118	831	1,000
11664	Inv Pizza Food Dairy	2,663	3,139	2,334	2,552	2,732
11665	Inv Pizza Food NABev	1,280	715	1,055	1,136	1,173
11666	Inv Pizza Food Other	5,317	2,528	3,781	3,427	3,662
11667	Inv Pizza Bev Beer	1,012	1,096	2,074	1,374	866
11669	Inv Pizza Bev Wine	2,644	3,404	3,140	3,743	3,339
11671	Inv SMRFaB Food Meat	1,224	677	1,148	876	(0)
11672	Inv SMRFaB Food Seafood	120	45	60	69	(0)
11673	Inv SMRFaB Food Produce	79	41	69	105	0
11674	Inv SMRFaB Food Dairy	346	259	323	119	0
11675	Inv SMRFaB Food NABev	1,879	949	697	1,144	-
11676	Inv SMRFaB Food Other	2,447	1,528	1,429	1,699	260
11677	Inv SMRFaB Bev Beer	2,050	1,101	1,102	1,079	(0)
11678	Inv SMRFaB Bev Liquor	634	319	419	1,236	-
11679	Inv SMRFaB Bev Wine	390	2,045	204	170	-
11681	Inv Lodge Food Meat	5,524	3,594	3,307	2,853	4,244
11682	Inv Lodge Food Seafood	2,020	924	1,119	1,348	3,498
11683	Inv Lodge Food Produce	1,940	2,331	1,922	2,167	1,688
11684	Inv Lodge Food Dairy	1,622	1,421	1,319	1,301	1,609
11685	Inv Lodge Food NABev	1,398	1,108	954	991	1,260
11686	Inv Lodge Food Other	7,139	7,671	7,027	6,829	7,476
11687	Inv Lodge Bev Beer	3,014	2,440	2,591	2,648	3,638
11688	Inv Lodge Bev Liquor	17,362	16,695	16,652	12,686	16,845
11689	Inv Lodge Bev Wine	29,185	25,794	29,605	28,625	30,779
11695	Inventory-Tennis Beverage	282	241	211	186	34
11696	Inventory-Tennis Food	99	194	91	114	18
11411	Inv Transfer	175	63	63	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Eight Months Ending August 31, 2017

		8-month YTD	12-months	12-months w/Actual FBCF																														
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget																												
REPLACEMENT RESERVE FUND (902)																																		
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%																												
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%																												
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000 na																												
INTEREST INCOME		88,764	51,000	37,764	125,000	74,000 145%																												
SALVAGE RECEIPTS		11,329	30,000	(18,671)	30,000	- 0%																												
INCOME TAX EXPENSE		(664)	(1,000)	336	(10,000)	(9,000) 900%																												
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	- 0%																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,234,742)	(2,941,000)	1,706,258	(2,206,358)	734,642 -25%																												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(607,712)	(760,000)	152,288	(1,178,875)	(418,875) 55%																												
Replacement Reserve Fund Balance		\$ 11,509,207	\$ 7,722,000	\$ 3,787,207	\$ 10,006,000	F \$ 2,284,000 30%																												
NEW MACHINERY AND EQUIPMENT FUND (905)																																		
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%																												
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%																												
INTEREST INCOME		703	-	703	1,000	1,000 na																												
INCOME TAX EXPENSE		-	-	-	-	- na																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(141,927)	(180,000)	38,073	(206,788)	(26,788) 15%																												
NM&E Fund Balance		\$ 128,564	\$ 64,000	\$ 64,564	\$ 64,000	\$ (0) 0%																												
DEVELOPMENT FUND (903) -																																		
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%																												
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%																												
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000 na																												
INTEREST INCOME		12,232	2,000	10,232	11,000	9,000 450%																												
SALVAGE RECEIPTS		-	-	-	-	- na																												
INCOME TAX EXPENSE		(664)	(1,000)	336	(1,000)	- 0%																												
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	- 0%																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(310,388)	(532,000)	221,612	(722,052)	(190,052) 36%																												
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na																												
Development Fund Balance		\$ 3,939,732	\$ 1,764,000	\$ 2,175,732	\$ 3,522,000	F \$ 1,758,000 100%																												
Development Fund Balance Components:																																		
Combined CAPITAL FUNDS ACTIVITY - Year to Date																																		
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,687,057)	(3,653,000)	1,965,943	(3,135,198)	517,802																												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(607,712)	(760,000)	152,288	(1,178,875)	(418,875)																												
YTD CAPITAL FUNDS TOTAL		(2,294,769)	(4,413,000)	2,118,231	(4,314,073)	98,927																												
<table border="1"> <tr> <td>CIP beginning balance (@ 1/1/2017)</td><td></td><td>\$ 136,529</td><td></td><td></td><td></td><td></td></tr> <tr> <td>Net, CIP YTD Activity</td><td>C</td><td>\$ 1,687,057</td><td></td><td></td><td></td><td></td></tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td><td></td><td>-</td><td></td><td></td><td></td><td></td></tr> <tr> <td>CIP Balance (g/l # 904-16510)</td><td></td><td>\$ 1,823,586</td><td></td><td></td><td></td><td></td></tr> </table>							CIP beginning balance (@ 1/1/2017)		\$ 136,529					Net, CIP YTD Activity	C	\$ 1,687,057					Less Capitalized/place in service to Property Fund - PP&E		-					CIP Balance (g/l # 904-16510)		\$ 1,823,586				
CIP beginning balance (@ 1/1/2017)		\$ 136,529																																
Net, CIP YTD Activity	C	\$ 1,687,057																																
Less Capitalized/place in service to Property Fund - PP&E		-																																
CIP Balance (g/l # 904-16510)		\$ 1,823,586																																

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Eight Months Ending August 31, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(4,847)	2015 projects, net, capital	-	4,847	(4,847)
(130,597)	2016 projects, net, capital	-	130,597	(130,597)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accellerations	-	-	-
-	2016 projects, net, expense, accellerations	-	-	-
234,578	2017 projects, net, capital	2,921,275	2,686,697	234,578
75,364	2017 projects, net, expense	779,724	704,360	75,364
(113,090)	2017 accellerations, capital	-	113,090	(113,090)
(495,814)	2017 accellerations, expense	-	495,814	(495,814)
728,873	projects to carry-over to 2017+, capital	-	(728,873)	728,873
23,094	projects to carry-over to 2017+, expense	-	(23,094)	23,094
-			-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
74,000	Interest Income Forecast adjustment, 2017	51,000	125,000	74,000
(9,000)	Income Tax Forecast adjustment, 2017	(1,000)	(10,000)	(9,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
2,283,999	Total, change schedule above			
		Budget	Forecast	diff
2,284,000	Variance of Ending Fund Balance 2017	7,722,000	10,006,000	2,284,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(48,367)	Association Master Plan (AMP)	12,000	60,367	(48,367)
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
48,719	TDA Contingency	118,000	69,281	48,719
-		-	-	-
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(6,739)	Back-Up Power Generator - Lodge	-	6,739	(6,739)
(638)	Back-Up Power Generator - ACAC	-	638	(638)
(6,777)	Back-Up Power Generator - DHS	-	6,777	(6,777)
(66,250)	TCRC Dev Feasability Study	-	66,250	(66,250)
(110,000)	XC Cross Country Facility (2017. trash enclosure bl	-	110,000	(110,000)
-		-	-	-
Timing between years				
Board Approved in 2017				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
9,000	Interest Income Forecast adjustment, 2017	2,000	11,000	9,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
1,758,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
1,758,000	Variance of Ending Fund Balance 2017	1,764,000	3,522,000	1,758,000

- Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Eight Months Ending August 31, 2017
201708

	8-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 8	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
			w/Actual FBCF		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	12,232 ii	2,000	11,000	9,000	450%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(664)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (310,388)	(532,000)	(722,052)	(190,052)	36%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 3,939,732	\$ 1,764,000	\$ 3,522,000 (F)	\$ 1,758,000	100%

							YEAR 2017 SPEND					PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
Project YR			YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg					
Total, all below			310,388	532,000	722,052		5,354,109	5,664,497	411,664	1,053,264	6,451,161	6,451,161	1	0%					
Association Master Plan (AMP)	2016	C	23,833	12,000	60,367	631-010-817 b/w yr timir	21,418	45,251	36,534	-	81,785	81,785	1	0%					
Mailbox Consolidation & Improvements (feasability study)	2017	C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%					
DOWNHILL SKI Facility & Lifts - Master Plan	2017	C	24,431	50,000	50,000	731-210-268	-	24,431	25,569	-	50,000	50,000	0	0%					
FORESTRY storage feasability study	2017	C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%					
CROSS COUNTRY two(2) new warming huts/yurts	2017	C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%					
TRAILS Specific Projects \$196k less \$129kRRR portion	2017	C	7,817	67,000	67,000	431-051-251	48,824	56,641	59,183	-	115,824	115,824	0	0%					
TRAILS Glacier Way Trailhead parking improv (feasability)	2017	C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%					
TDA Capital Payroll Allocation	2017	C	120,000	180,000	180,000	731-165-251	-	120,000	60,000	-	180,000	180,000	0	0%					
TDA Contingency	2017	C	-	118,000	69,281		-	-	69,281	-	69,281	69,281	0	0%					
							-	-	-	-	-	-	0	#DIV/0!					
Carry-Over Projects (not budgeted to carry-over) and Added Projects:							-	-	-	-	-	-	0	#DIV/0!					
Back-Up Power Generator - Lodge	2017	C	6,739	-	6,739	731-128-269 Board Appr4/2017 X9/19	6,739	-	-	-	6,739	6,739	0	0%					
Back-Up Power Generator - ACAC	2017	C	638	-	638	731-110-270 Board Appr4/2017 X9/19	638	-	-	-	638	638	0	0%					
Back-Up Power Generator - DHS	2017	C	6,777	-	6,777	731-210-271 Board Appr4/2017 X9/19	6,777	-	-	-	6,777	6,777	0	0%					
TCRC Dev Feasability Study	2016	C	24,901	-	66,250	631-132-823 +50k June'17	3,750	28,651	41,349	-	70,000	70,000	0	0%					
XC Cross Country Facility (2017. trash enclosure bldg add)	2012	C	95,252	-	110,000 (R)	231-110-554 3/25 Board appv	5,280,117	5,375,369	14,748	678,264	5,390,117	5,390,117	0	0%					

(D) Development Fund portion
Project Budget Includes Inflation Factor, as applc

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 08
2017	08	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Scl 64,000
New Machinery & Equipment Fund

Act>Forc

:Date Last Modified
9/13/17

0	NM&E Fund TL, Capital	180,000	296,876	206,788	90,088	141,927	176,269	64,861	80,000
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	33,080	4,896	27,665	62,008	5,415	-
1	2017 NMEF-CAP	178,000	170,000	86,198	83,802	26,453	26,453	59,745	80,000
0	2017 NMEF-ADD	2,000	88,900	87,510	1,390	87,809	87,809	(299)	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	4,984	14,592	3,416	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roc	MIS	C	01	-	4,600	3,139	1,461	3,139	25,564	(0)	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	4,479	1,221	4,479	5,826	0	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	2,000	2,000	2,000	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	2,000	-	1,927	1,927	73	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,318	682	9,858	9,858	(540)	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,564	436	5,808	5,808	(244)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06		7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	4,602	3,398	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02		8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02		3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02		14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02		6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05		12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06		30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06		4,700	3,634	1,066	3,933	3,933	(299)	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	4,000	4,000	-	-	-	4,000	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	20,000		20,000	-	-	-	20,000
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	54,456	(9,456)	-	-	54,456	-

Year	Month	2017 08
2017	08	< Report Month

Tahoe Donner Assoc 2017 Capital Spending Master Schedule

Act>Forc

:Date Last Modified

Replacement Reserve Fund

10,006,000

9/13/17

Replacement Reserve TL	3,701,000	4,624,196	3,385,234	1,087,394	1,842,454	2,946,337	1,542,776	751,967
Capital	2,921,275	3,280,215	2,206,358	922,860	1,234,742	2,333,037	971,613	728,873
Expense	779,724	1,343,981	1,178,875	164,534	607,712	613,300	571,163	23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
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of Projects

306

by Project Yr/Fund Type

1	2015 RR-CAP	-	527	4,847	(4,320)	4,847	224,075	-	-
0	2015 RR-EXP	-	-	-	-	-	-	-	-
25	2016 RR-CAP	-	253,039	130,597	(2,454)	118,385	998,535	12,212	-
3	2016 RR-EXP	-	1,855	1,795	60	1,795	7,383	-	-
0	2016 RR-ACC-CAP	-	-	-	-	-	-	-	-
0	2016 RR-ACC-EXP	-	-	-	-	-	-	-	-
170	2017 RR-CAP	2,921,275	2,882,515	1,957,824	924,690	998,432	997,349	959,391	728,873
64	2017 RR-EXP	779,724	836,098	681,266	154,832	403,252	403,252	278,014	23,094
12	2017 RR-ACC-CAP	-	144,134	113,090	4,943	113,079	113,079	10	-
31	2017 RR-ACC-EXP	-	506,028	495,814	9,642	202,665	202,665	293,149	-

306

by Location

48	MIS	460,780	518,063	426,716	91,347	288,636	392,101	138,079	94,119
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2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance

2017 RR Expenditures Total, per 2017 Budget Report 3,701,000

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	4,847	(4,320)	4,847	224,075	-	-
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,169	-	6,169	396,923	-	-
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,428	69,969	5,031	-
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-

Replacement Reserve TL

Capital

Expense

3,701,000

2,921,275

779,724

4,624,196

3,280,215

1,343,981

3,385,234

2,206,358

1,178,875

1,087,394

922,860

164,534

1,842,454

1,234,742

607,712

2,946,337

2,333,037

613,300

1,542,776

971,613

571,163

751,967

728,873

23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(508)	58,509	381	-
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	3,135	(1,069)	3,135	11,473	-	-
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom DesignA	Administration	E	04		20,000	20,000	-	11,135	11,135	8,865	-
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04		11,000	10,000	1,000	8,251	8,251	1,749	-
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	2,590	2,590	10	-
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	3,000	-	-	-	3,000	-
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	7,000	2,000	6,795	6,795	205	-
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	14,711	14,711	-	-
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	14,711	(4,882)	2,445	2,445	12,266	-

2017	08	< Report Month
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Replacement Reserve Fund

10,006,000

9/13/17

Replacement Reserve TL

Capital

Expense

3,701,000

2,921,275

779,724

4,624,196

3,280,215

1,343,981

3,385,234

2,206,358

1,178,875

1,087,394

922,860

164,534

1,842,454

1,234,742

607,712

2,946,337

2,333,037

613,300

1,542,776

971,613

571,163

751,967

728,873

23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	8,603	8,603	2,344	-
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-
721 130 019	2017 RR-CAP	Pool Cover Summer	No. Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,971	1,971	-	-
721 080 032	2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,373	21,373	337	-
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	6,962	434	6,962	6,962	-	-
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	4,641	1,408	4,641	4,641	-	-
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	6,350	182	5,362	5,362	988	-
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-	-
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-	-

Replacement Reserve TL

Capital

Expense

3,701,000

2,921,275

779,724

4,624,196

3,280,215

1,343,981

3,385,234

2,206,358

1,178,875

1,087,394

922,860

164,534

1,842,454

1,234,742

607,712

2,946,337

2,333,037

613,300

1,542,776

971,613

571,163

751,967

728,873

23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	06	5,049	5,049	5,049	-	-	-	5,049	-
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	72,000	-	71,829	71,829	171	-
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	6,677	13,670	6,677	6,677	-	-
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	5,503	14,743	5,503	5,503	-	-
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	634	634	2,895	-
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	06	6,034	6,034	6,034	-	44	44	5,989	-
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	4,611	20,886	4,611	4,611	-	-
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	10,123	10,123	-	-
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BL	E	07		7,000	6,186	814	6,186	6,186	-	-
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BL	E	07		3,300	3,085	215	3,085	3,085	-	-
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	925	500	925	925	-	-
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	-	-	48,950	-
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	102,333	102,333	12,667	-
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	-	-	150,000	-
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-
721 125 291	2017 RR-ACC-EXP	Roll up door motor replacement	Golf Course	E	07		2,200	2,200	-	-	-	2,200	-
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repair	Administration	E	09		1,300	1,300	-	-	-	1,300	-

Replacement Reserve TL	3,701,000	4,624,196	3,385,234	1,087,394	1,842,454	2,946,337	1,542,776	751,967
Capital	2,921,275	3,280,215	2,206,358	922,860	1,234,742	2,333,037	971,613	728,873
Expense	779,724	1,343,981	1,178,875	164,534	607,712	613,300	571,163	23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	2,700	-	-	-	2,700	-
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,700	-	-	-	6,700	-
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BL	E	09		7,100	7,100	-	-	-	7,100	-
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,700	-	-	-	9,700	-
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,000	2,285	-	-	8,000	-
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	2,020	-	1,325	1,325	695	-
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	2,000	6,685	-	-	2,000	-
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	09	2,025	2,025	2,025	-	-	-	2,025	-
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	12,148	12,148	-	-	-	12,148	-
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brush	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	263	263	1,762	-
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-
721 050 096	2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	6,074	3,810	2,264	-	-	3,810	-
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09	-	3,810	3,810	-	3,810	3,810	-	-
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09	-	3,127	3,127	-	3,127	3,127	-	-
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09	-	2,070	2,070	-	2,070	2,070	-	-
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	6,880	6,880	52,835	-
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	09	2,044	2,044	2,044	-	-	-	2,044	-
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	09	4,087	4,087	4,087	-	-	-	4,087	-
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-
721 128 283	2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	4,448	4,448	5,174	-
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-

Replacement Reserve TL	3,701,000	4,624,196	3,385,234	1,087,394	1,842,454	2,946,337	1,542,776	751,967
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Expense	779,724	1,343,981	1,178,875	164,534	607,712	613,300	571,163	23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	5,403	5,403	37,574	-
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	24,943	24,943	31,819	-
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,756	2,836	4,756	4,756	-	-
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	9,079	9,079	6,105	-
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-
721 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	3,369	93,131	3,369	3,369	-	-
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sin	Trails	E	10		23,414	23,414	-	7,748	7,748	15,666	-
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Forestry	E	10	21,414	21,414	21,414	-	-	-	21,414	-
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	14,652	61,825	-	-	14,652	-
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	1,495	5,643	-	-	1,495	-
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,621	(262)	785	785	6,837	-
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	8,888	8,888	16,616	-
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	9,119	9,119	16,386	-
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	15,784	35,226	-	-	15,784	-
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - North	Trails	C	99	20,404	20,404	1,599	18,805	-	-	1,599	-
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool-	C	12	30,744	30,744	30,744	-	-	-	30,744	-
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool-	C	12	5,124	5,124	5,124	-	-	-	5,124	-
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool-	C	12	46,117	46,117	46,117	-	-	-	46,117	-
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool-	C	12	3,060	3,060	3,060	-	-	-	3,060	-
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool-	C	12	5,201	5,201	5,201	-	-	-	5,201	-
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool-	C	12	4,939	4,939	4,939	-	-	-	4,939	-

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Expense	779,724	1,343,981	1,178,875	164,534	607,712	613,300	571,163	23,094

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723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	3,285	3,285	812	-
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	20,797	20,797	13,073	-
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	83,334	83,334	41,666	-
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	2,400	2,400	2	-
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	1,201	1,201	5,189	-
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,586	(3,585)	9,586	9,586	-	-
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	4,525	4,525	3,129	-
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	25,366	25,366	17,521	-
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	3,835	3,835	9,325	-
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-

2017	08	< Report Month
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Replacement Reserve Fund

10,006,000

9/13/17

Replacement Reserve TL

Capital

Expense

3,701,000

2,921,275

779,724

4,624,196

3,280,215

1,343,981

3,385,234

2,206,358

1,178,875

1,087,394

922,860

164,534

1,842,454

1,234,742

607,712

2,946,337

2,333,037

613,300

1,542,776

971,613

571,163

751,967

728,873

23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,115	1,209	7,115	7,115	-	-
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	950	950	1,188	-
721 025 212	2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	7,637	7,695	(58)	7,458	7,458	237	-
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	1,810	1,810	4,299	-
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	25,268	25,268	194	-
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	2,788	2,788	8,455	-
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	15,711	15,711	4,556	-
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	16,661	16,661	21,035	-
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13		18,900	18,900	-	6,853	6,853	12,047	-
723 025 263	2017 RR-ACC-EXP	Pervasant Board Book Software	MIS	E	13		4,000	4,000	-	4,000	4,000	-	-
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020		2,020	-	-	-	2,020
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123		10,123	-	-	-	10,123
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	81,556
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	99	40,492	40,492	-	40,492	-	-	-	40,492
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	99	3,543	3,543	-	3,543	-	-	-	3,543
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	99	23,283	23,283	-	23,283	-	-	-	23,283
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	99	11,886	11,886	-	11,886	-	-	-	11,886
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025

2017	08	< Report Month
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Replacement Reserve Fund

10,006,000

9/13/17

Replacement Reserve TL

Capital

Expense

3,701,000

2,921,275

779,724

4,624,196

3,280,215

1,343,981

3,385,234

2,206,358

1,178,875

1,087,394

922,860

164,534

1,842,454

1,234,742

607,712

2,946,337

2,333,037

613,300

1,542,776

971,613

571,163

751,967

728,873

23,094

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	99	8,487	8,487	-	8,487	-	-	-	8,487
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	2,383
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool-	C	99	25,307	25,307	-	25,307	-	-	-	25,307
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	99	12,148	12,148	-	12,148	-	-	-	12,148
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	99	11,135	11,135	-	11,135	-	-	-	11,135
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	99	9,944	9,944	-	9,944	-	-	-	9,944
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	8,098
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-
	2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	(10,883)	107,473	(118,356)	1,083	-	106,390	-
	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	20,000	(9,447)	-	-	20,000	-

Tahoe Donner Association
Department P&L Detail (D01)
 For the Eight Months Ending August 31, 2017
 Operating Fund Consolidated

August 2017					Year-to-Date August 2017											
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
156,000	156,000	156,000	0	0%	0	0%	36053	Revenue	740,288	701,000	724,084	39,288	6%	16,204	2%	1,000,000
								ALLOCATED RECREATION FEES								
27,318	38,800	37,050	-11,482	-30%	-9,733	-26%	(350...	Golf Passes	90,397	121,600	118,375	-31,203	-26%	-27,978	-24%	175,000
19,442	20,250	15,457	-808	-4%	3,985	26%	3502...	Golf Passes - Packs	49,083	57,000	56,961	-7,917	-14%	-7,878	-14%	85,000
58,605	58,000	51,186	605	1%	7,419	14%	35035	Golf Green Fees - Member	163,496	179,000	168,030	-15,504	-9%	-4,534	-3%	225,000
62,638	77,000	67,731	-14,363	-19%	-5,094	-8%	35025	Golf Green Fees - Guest	136,239	183,000	173,498	-46,761	-26%	-37,259	-21%	235,000
28,834	25,600	30,877	3,234	13%	-2,043	-7%	3503...	Golf Green Fees - Public	62,947	74,900	73,530	-11,953	-16%	-10,583	-14%	110,000
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	1,021,020	587,945	910,842	433,075	74%	110,177	12%	720,000
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596	Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595	Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
100	310	37	-210	-68%	63	170%	35615	Public Daily Trail Fee	227,377	112,840	189,380	114,537	102%	37,997	20%	146,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
13,869	15,500	15,036	-1,631	-11%	-1,167	-8%	37040	P.O. Trail Rides	35,759	45,700	44,585	-9,941	-22%	-8,826	-20%	53,000
12,506	11,400	11,103	1,106	10%	1,403	13%	37060	Guest Trail Rides	40,008	28,700	28,162	11,308	39%	11,846	42%	32,000
5,488	4,400	4,227	1,088	25%	1,261	30%	37080	Public Trail Rides	12,910	12,400	11,751	510	4%	1,159	10%	15,000
11,010	16,150	14,412	-5,140	-32%	-3,402	-24%	36012	Special Events Revenue	35,873	44,050	37,294	-8,177	-19%	-1,421	-4%	61,977
0	0	-418	0	0%	418	100%	36013	Concert Revenue	144,127	140,000	154,520	4,127	3%	-10,393	-7%	140,000
7,196	8,100	8,842	-904	-11%	-1,646	-19%	36054	Daily Usage Fee - Member	32,948	32,100	35,230	848	3%	-2,282	-6%	39,503
74,026	81,200	76,598	-7,174	-9%	-2,572	-3%	36055	Daily Usage Fee - Guest	324,128	290,700	299,678	33,428	11%	24,450	8%	331,800
19,498	17,700	15,985	1,798	10%	3,513	22%	38013	Campground Revenue	51,771	51,900	52,017	-129	0%	-246	0%	56,600
340,529	374,410	348,123	-33,881	-9%	-7,594	-2%		Total Direct Access & Use	3,190,349	2,385,735	2,923,524	804,614	34%	266,825	9%	3,015,680
392,225	377,163	349,686	15,062	4%	42,539	12%	3310...	Food	2,241,574	1,945,974	2,117,948	295,600	15%	123,626	6%	2,676,800
-30,323	-43,350	-22,788	13,027	30%	-7,535	-33%		Food Discounts	-201,134	-237,130	-172,968	35,996	15%	-28,165	-16%	-314,600
-10,776	-11,850	-12,119	1,074	9%	1,343	11%	33152	EE Discounts	-81,490	-61,680	-77,992	-19,810	-32%	-3,498	-4%	-81,200
-4,115	-7,500	-6,609	3,385	45%	2,495	38%	33154	Guest Relations aka Manager	-22,846	-32,400	-22,077	9,554	29%	-769	-3%	-43,900
-645	-500	-6	-145	-29%	-639	-10221%	33156	InterDept Discounts	-2,669	-7,250	-2,274	4,581	63%	-395	-17%	-10,200
-14,788	-23,500	-4,053	8,712	37%	-10,734	-265%	3316...	Marketing Discounts	-94,128	-135,800	-70,626	41,672	31%	-23,503	-33%	-179,300
20,102	18,900	22,150	1,202	6%	-2,049	-9%	33180	Food NA Beverage	160,092	105,450	164,490	54,642	52%	-4,397	-3%	132,503
382,004	352,713	349,049	29,291	8%	32,955	9%		Food subtotal	2,200,532	1,814,294	2,109,469	386,238	21%	91,063	4%	2,494,703
45,001	39,710	40,875	5,291	13%	4,126	10%	3322...	Beer	275,133	203,370	261,047	71,763	35%	14,086	5%	275,703
-677	0	-714	-677	0%	37	5%	3322...	Beer Discounts	-6,264	0	-4,912	-6,264	0%	-1,352	-28%	0
38,999	34,230	42,738	4,769	14%	-3,739	-9%	33242	Liquor	236,697	171,890	223,340	64,807	38%	13,357	6%	239,303
-1,044	0	-1,465	-1,044	0%	421	29%	3324...	Liquor Discounts	-8,352	0	-6,678	-8,352	0%	-1,673	-25%	0
57,047	57,960	47,990	-913	-2%	9,056	19%	33262	Wine	286,812	301,280	286,988	-14,468	-5%	-176	0%	435,403
-1,517	0	-1,408	-1,517	0%	-109	-8%	3326...	Wine Discounts	-11,407	0	-10,412	-11,407	0%	-995	-10%	0
3,080	0	2,193	3,080	0%	887	40%	33268	Corkage Fees	13,820	0	13,040	13,820	0%	781	6%	0
-1,785	0	-1,088	-1,785	0%	-697	-64%	33269	Corkage Fee Discounts	-8,770	0	-7,880	-8,770	0%	-890	-11%	0
139,104	131,900	129,121	7,204	5%	9,983	8%		Beverage subtotal	777,670	676,540	754,533	101,130	15%	23,137	3%	950,409
33,150	20,450	18,367	12,700	62%	14,783	80%	3328...	Misc other F&B	93,322	70,250	93,449	23,072	33%	-127	0%	116,500
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
33,150	20,450	18,367	12,700	62%	14,783	80%		Other F&B subtotal	93,322	72,350	93,449	20,972	29%	-127	0%	118,300
554,258	505,063	496,537	49,195	10%	57,720	12%		Total Food and Beverage	3,071,524	2,563,184	2,957,451	508,340	20%	114,073	4%	3,563,412
508,064	367,600	450,060	140,464	38%	58,003	13%		F&B Revenue by Segment:	2,521,740	1,680,000	2,446,372	841,740	50%	75,369	3%	2,427,000
220,328	143,700	204,323	76,628	53%	16,005	8%	33910	Lodge-Dining Room	1,226,680	745,600	1,148,443	481,080	65%	78,238	7%	1,060,000
78,536	77,300	81,877	1,236	2%	-3,341	-4%	33920	Lodge-Pub	552,703	492,400	567,727	60,303	12%	-15,024	-3%	714,000
110,118	79,000	77,327	31,118	39%	32,791	42%	33930	Lodge-Banquets	306,260	251,000	313,899	55,260	22%	-7,639	-2%	420,000
32,767	26,100	29,556	6,667	26%	3,212	11%	33940	SmrF&B-Lunch	99,416	65,900	99,507	33,516	51%	-91	0%	80,900
20,022	21,000	20,766	-978	-5%	-743	-4%	33950	SmrF&B-Snack Bar	60,952	75,100	72,520	-14,148	-19%	-11,568	-16%	99,100
15,804	20,000	16,871	-4,196	-21%	-1,067	-6%	33970	SmrF&B-Pool BBQ	50,288	48,000	48,151	2,288	5%	2,136	4%	51,000
0	500	601	-500	-100%	-601	-100%	33980	Snowplay Food Truck	11,741	2,000	17,914	9,741	487%	-6,172	-34%	2,000
30,487	0	18,740	30,487	0%	11,747	63%	33990	Cafeteria	213,700	0	178,211	213,700	0%	35,489	20%	0
-2,026	0	-2,224	-2,026	0%	199	9%	33163	Mkt Discounts, Happy Hour Foo	-24,239	0	-22,372	-24,239	0%	-1,867	-8%	0
-198	0	-190	-198	0%	-8	-4%	33226	Mkt Discounts, Happy Hour Bev	-897	0	-798	-897	0%	-99	-12%	0
-389	0	-558	-389	0%	170	30%	33246	Mkt Discounts, Happy Hour Bev	-2,477	0	-2,336	-2,477	0%	-142	-6%	0
-763	0	-973	-763	0%	210	22%	33266	Mkt Discounts, Happy Hour Bev	-5,769	0	-6,354	-5,769	0%	585	9%	0
-1,349	0	-1,721	-1,349	0%	372	22%		Mkt Discounts, Happy Hour Bev,	-9,143	0	-9,488	-9,143	0%	344	4%	0
-3,375	0	-3,945	-3,375	0%	570	14%		Mkt Discounts, Happy Hour F	-33,382	0	-31,860	-33,382	0%	-1,522	-5%	0

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August 2017

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
2,025	1,000	925	1,025	103%	1,100	119%	36015	Sales - Firewood	3,975	3,000	4,520	975	33%	-545	-12%	5,000
70,983	63,820	66,963	7,163	11%	4,020	6%	36030	Sales - Retail	499,822	370,230	443,553	129,592	35%	56,269	13%	484,703
-1,316	-1,800	-1,241	484	27%	-76	-6%	38015	Employee Discounts	-16,236	-9,100	-11,528	-7,136	-78%	-4,708	-41%	-11,400
-1,459	-700	-1,415	-759	-108%	-43	-3%	38017	Homeowner Discounts	-4,544	-2,100	-4,115	-2,444	-116%	-429	-10%	-2,500
-6,035	-4,620	-4,639	-1,415	-31%	-1,396	-30%	38020	Discounts - Retail	-44,857	-42,880	-37,283	-1,977	-5%	-7,574	-20%	-59,500
0	-900	0	900	100%	0	0%	38025	Promotion Discounts	-2,212	-6,900	-2,474	4,688	68%	262	11%	-8,800
64,198	56,800	60,593	7,398	13%	3,605	6%		Total Retail Product Reven	435,948	312,250	392,674	123,698	40%	43,274	11%	407,503
44,546	45,500	43,377	-954	-2%	1,169	3%	(350...	Golf Cart Rentals	118,834	141,900	134,896	-23,066	-16%	-16,062	-12%	185,000
9,650	11,100	10,086	-1,450	-13%	-436	-4%	35020	Golf - Driving Range	26,357	40,300	40,585	-13,943	-35%	-14,228	-35%	48,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	426%	2,300
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
43,145	33,930	45,153	9,215	27%	-2,007	-4%	3604...	Rentals	930,976	615,270	906,839	315,706	51%	24,137	3%	754,500
12,130	11,000	9,683	1,130	10%	2,447	25%	36043	Rentals, Bikes	27,461	32,000	30,277	-4,540	-14%	-2,816	-9%	37,000
2,023	2,000	1,734	23	1%	289	17%	3604...	Child Care	12,725	13,100	11,202	-375	-3%	1,523	14%	18,000
7,958	9,500	9,236	-1,542	-16%	-1,278	-14%	36050	Aerobics	55,719	52,800	61,048	2,919	6%	-5,328	-9%	77,000
70	300	40	-230	-77%	30	75%	36056	Fitness/Training	1,870	1,400	2,134	470	34%	-264	-12%	2,000
3,925	800	4,105	3,125	391%	-180	-4%	36058	Rec Programs	11,305	3,300	11,835	8,005	243%	-530	-4%	6,000
30,608	61,200	66,713	-30,592	-50%	-36,105	-54%	36059	Day Camps	222,900	243,000	204,726	-20,100	-8%	18,174	9%	243,000
2,964	2,300	2,103	664	29%	861	41%	36051	Massage	13,626	12,100	12,992	1,526	13%	635	5%	17,000
60	100	520	-40	-40%	-460	-88%	36057	Towels/Lockers	939	700	1,128	239	34%	-189	-17%	1,000
423	700	-152	-277	-40%	575	378%	36060	Lessons - Public	1,229	3,550	408	-2,321	-65%	821	202%	4,000
8,361	22,570	15,726	-14,209	-63%	-7,365	-47%	36070	Lessons - P.O.	40,603	85,120	53,202	-44,517	-52%	-12,599	-24%	92,002
8,346	9,100	6,801	-754	-8%	1,545	23%	36080	Lessons - Guest	35,586	44,100	33,605	-8,514	-19%	1,981	6%	45,700
7,687	11,000	8,376	-3,313	-30%	-689	-8%	37090	Equestrian - Boarding	18,508	28,000	21,730	-9,492	-34%	-3,222	-15%	33,000
8,135	13,000	9,881	-4,865	-37%	-1,746	-18%	37095	Equestrian - Camps	44,549	45,000	34,833	-451	-1%	9,716	28%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
190,032	234,100	233,381	-44,068	-19%	-43,350	-19%		Total Lessons & Rental Re	2,328,929	1,900,740	2,210,281	428,189	23%	118,648	5%	2,289,502
825	4,500	4,925	-3,675	-82%	-4,100	-83%	32010	Aso - Fees	39,785	44,000	49,055	-4,215	-10%	-9,270	-19%	57,500
3,030	4,000	4,645	-970	-24%	-1,615	-35%	32020	Inspection Fees	16,080	20,000	25,420	-3,920	-20%	-9,340	-37%	30,000
1,075	500	1,000	575	115%	75	8%	32030	Fines	4,658	4,000	3,000	658	16%	1,658	55%	6,000
4,314	510	1,793	3,804	746%	2,521	141%	34010	Interest	37,090	4,080	15,637	33,010	809%	21,452	137%	6,120
2,634	3,000	3,199	-366	-12%	-565	-18%	34020	Late Charges	24,781	29,000	28,567	-4,219	-15%	-3,787	-13%	38,000
-185	-200	-185	15	8%	0	0%	34030	Lien Fees	17,020	16,500	11,840	520	3%	5,180	44%	15,000
-190	-500	-570	310	62%	380	67%	34040	Delinquency Fees	71,165	39,400	50,749	31,765	81%	20,416	40%	38,000
20,020	11,400	15,400	8,620	76%	4,620	30%	34050	Transfer Fees	100,100	87,700	90,885	12,400	14%	9,215	10%	133,500
0	0	20	0	0%	-20	-100%	34060	NSF Charges	90	0	-40	90	0%	130	325%	0
1	0	3	1	0%	-2	-67%	34070	Shopping Bags	4	0	7	4	0%	-3	-43%	0
16,388	20,000	17,530	-3,612	-18%	-1,142	-7%	34080	Communications Ad Revenue	134,419	142,000	124,080	-7,581	-5%	10,339	8%	203,000
2,364	2,500	1,121	-136	-5%	1,243	111%	37018	Lease Revenue	15,088	20,000	19,717	-4,912	-25%	-4,628	-23%	30,000
12,820	11,340	10,511	1,480	13%	2,309	22%	37020	Other Revenue	83,164	70,470	85,919	12,694	18%	-2,755	-3%	85,783
5,505	5,500	0	5	0%	5,505	0%	38005	Employee Housing Revenue	64,309	58,000	0	6,309	11%	64,309	0%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0
68,601	62,550	59,391	6,051	10%	9,209	16%		Total Other Revenue	609,397	535,150	504,837	74,247	14%	104,561	21%	723,903
1,373,616	1,388,923	1,354,026	-15,307	-1%	19,591	1%		GROSS REVENUE (GREV)	10,376,435	8,398,059	9,712,850	1,978,376	24%	663,585	7%	11,000,000
								COST OF GOODS SOLD (COGS)								
-38,899	-39,320	-30,617	421	1%	-8,282	-27%	43110	Meat	-213,451	-200,420	-200,746	-13,031	-7%	-12,704	-6%	-272,880
-20,783	-28,120	-21,240	7,337	26%	457	2%	43120	Seafood	-128,260	-130,590	-112,507	2,330	2%	-15,753	-14%	-181,510
-30,090	-19,500	-27,557	-10,590	-54%	-2,533	-9%	43130	Produce	-159,242	-97,480	-151,257	-61,762	-63%	-7,985	-5%	-136,190
-15,469	-16,420	-14,866	951	6%	-603	-4%	43140	Dairy	-83,957	-83,120	-82,328	-837	-1%	-1,629	-2%	-112,750
-7,171	-5,030	-7,076	-2,141	-43%	-95	-1%	43150	NA Beverage	-45,531	-34,100	-43,210	-11,431	-34%	-2,321	-5%	-44,610
-34,206	-25,548	-33,876	-8,658	-34%	-331	-1%	43160	Food Other	-235,637	-150,320	-220,059	-85,317	-57%	-15,578	-7%	-209,220
9,801	11,510	8,127	1,674	15%	1,674	21%	43190	Mktg Discounts credit	59,437	54,490	52,570	4,947	9%	6,867	13%	77,400
3,885	3,648	3,937	237	6%	-53	-1%	43192	EE Meals credit	25,320	24,360	22,062	960	4%	3,259	15%	36,160
-132,934	-118,780	-123,167	-14,154	-12%	-9,767	-8%		Food Cogs	-781,320	-617,180	-735,475	-164,140	-27%	-45,845	-6%	-843,600
-10,667	-10,000	-10,461	-667	-7%	-205	-2%	43270	Beer	-66,112	-51,610	-64,959	-14,502	-28%	-1,153	-2%	-70,100
-7,839	-7,420	-8,894	-419	-6%	1,055	12%	43280	Liquor	-44,775	-36,040	-43,978	-8,735	-24%	-797	-2%	-50,100
-19,930	-16,940	-13,448	-2,990	-18%	-6,482	-48%	43290	Wine	-90,625	-88,110	-83,643	-2,515	-3%	-6,982	-8%	-127,100
-38,436	-34,360	-32,803	-4,076	-12%	-5,633	-17%		Beverage Cogs	-201,511	-175,760	-192,579	-25,751	-15%	-8,932	-5%	-247,300
-35,191	-36,410	-34,650	1,219	3%	-542	-2%		Retail Product Cogs	-247,774	-203,020	-221,366	-44,754	-22%	-26,409	-12%	-269,100
-206,562	-189,550	-190,620	-17,012	-9%	-15,942	-8%		Total COGS	-1,230,605	-995,960	-1,149,419	-234,645	-24%	-81,186	-7%	-1,360,000
-15.0%	-13.6%	-14.1%	-01.4%	-10.2%	-01.0%	-06.8%		Total Cogs / GREV %	-11.9%	-11.9%	-11.8%	00.0%	00.0%	00.0%	-00.2%	-12.4%

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-54.8%	-64.1%	-57.2%	09.3%	14.5%	02.4%	04.1%		Retail Product Cogs / Retail R	-56.8%	-65.0%	-56.4%	08.2%	12.6%	-00.5%	-00.8%	-66.0%
-48.2%	-56.2%	-51.0%	08.0%	14.2%	02.8%	05.6%		Retail Product Cogs / Retail R	-49.2%	-54.4%	-49.4%	05.2%	09.6%	00.2%	00.5%	-55.0%
-30.9%	-30.3%	-31.4%	-00.6%	-02.0%	00.5%	01.6%		F&B Cogs / F&B Rev %	-32.0%	-30.9%	-31.4%	-01.1%	-03.4%	-00.6%	-02.0%	-30.6%
-32.2%	-30.0%	-33.1%	-02.2%	-07.5%	00.9%	02.7%		Food %, preDiscounts	-32.5%	-30.1%	-32.2%	-02.4%	-08.1%	-00.3%	-01.0%	-30.0%
-34.8%	-33.7%	-35.3%	-01.1%	-03.3%	00.5%	01.4%		Food %, postDiscounts	-35.5%	-34.0%	-34.9%	-01.5%	-04.4%	-00.6%	-01.8%	-33.8%
-35.7%	-26.6%	-31.9%	-09.1%	-34.0%	-03.7%	-11.7%		Food NA Beverage %	-28.4%	-32.3%	-26.3%	03.9%	12.1%	-02.2%	-08.3%	-33.7%
-27.6%	-26.1%	-25.4%	-01.6%	-06.1%	-02.2%	-08.8%		COGS % Beverage, incld CF,ne	-25.9%	-26.0%	-25.5%	00.1%	00.3%	-00.4%	-01.5%	-26.0%
-24.1%	-25.2%	-26.0%	01.1%	04.4%	02.0%	07.6%		COGS % Beer,net	-24.6%	-25.4%	-25.4%	00.8%	03.1%	00.8%	03.0%	-25.4%
-20.7%	-21.7%	-21.5%	01.0%	04.7%	00.9%	04.2%		COGS % Liquor,net	-19.6%	-21.0%	-20.3%	01.4%	06.5%	00.7%	03.4%	-20.9%
-35.9%	-29.2%	-28.9%	-06.7%	-22.8%	-07.0%	-24.3%		COGS % Wine,net	-32.9%	-29.2%	-30.2%	-03.7%	-12.5%	-02.7%	-08.8%	-29.2%
1,167,055	1,199,373	1,163,405	-32,318	-3%	3,649	0%		Gross Margin (GREV-COG)	9,145,830	7,402,099	8,563,431	1,743,731	24%	582,399	7%	9,640,000
PAYROLL																
SALARIES & WAGES																
-282,317	-290,653	-267,774	8,336	3%	-14,543	-5%	5110...	Salaries - Exempt - Regular	-2,178,094	-2,248,464	-2,115,313	70,370	3%	-62,781	-3%	-3,370,000
-5,147	-4,500	-4,769	-647	-14%	-377	-8%	51106	Salaries - Exempt - Commissions	-19,948	-14,500	-17,850	-5,448	-38%	-2,098	-12%	-20,000
-158,823	-187,420	-109,212	28,597	15%	-49,612	-45%	5122...	Wages - FTRRegular	-1,220,163	-1,421,042	-895,430	200,879	14%	-324,733	-36%	-2,102,802
-447,605	-389,912	-441,303	-57,693	-15%	-6,302	-1%	5124...	Wages - Seasonal	-2,887,269	-2,239,472	-2,804,087	-647,797	-29%	-83,182	-3%	-3,019,198
-6,296	-4,000	-3,447	-2,296	-57%	-2,849	-83%	5122...	Wages-FTR-Commissions	-14,249	-20,000	-11,467	5,751	29%	-2,782	-24%	-30,000
-8,662	-9,000	-9,999	339	4%	1,337	13%	51246	Wages-Seasonal-Commissions	-65,592	-63,500	-62,200	-2,092	-3%	-3,392	-5%	-88,000
-7,830	-7,830	-7,500	0	0%	-330	-4%	5110...	Incentive Program, Exempt	-98,860	-62,660	-177,663	-36,200	-58%	78,803	44%	-94,000
-4,181	-1,830	-2,047	-2,351	-128%	-2,134	-104%	51227	Incentive Program, FTR, NonExe	-32,552	-14,660	-36,123	-17,892	-122%	3,571	10%	-22,000
-9,983	0	-6,315	-9,983	0%	-3,669	-58%	51247	Incentive Program, Seasonal, N	-47,061	-5,000	-45,331	-42,061	-841%	-1,730	-4%	-10,000
22,017	22,017	21,283	0	0%	734	3%	51299	Capitalized Payroll Direct S&W	173,660	176,134	168,646	-2,474	-1%	5,014	3%	264,200
-908,826	-873,128	-831,082	-35,698	-4%	-77,744	-9%		Total Salaries & Wages, DIRECT	-6,390,127	-5,913,164	-5,996,818	-476,963	-8%	-393,309	-7%	-8,491,800
-273,276	-280,966	-258,760	7,690	3%	-14,516	-6%		Salaries sub-total	-2,123,242	-2,149,490	-2,142,180	26,248	1%	18,939	1%	-3,219,800
-635,550	-592,162	-572,322	-43,388	-7%	-63,228	-11%		Wage sub-total	-4,266,885	-3,763,674	-3,854,638	-503,211	-13%	-412,247	-11%	-5,272,000
-169,300	-193,250	-114,706	23,950	12%	-54,594	-48%		Wage-FTR subsubtotal	-1,266,963	-1,455,702	-943,020	188,739	13%	-323,944	-34%	-2,154,802
-466,250	-398,912	-457,616	-67,338	-17%	-8,633	-2%		Wage-Seasonal subsubto	-2,999,922	-2,307,972	-2,911,618	-691,950	-30%	-88,304	-3%	-3,117,198
-66.2%	-62.9%	-61.4%	-03.3%	-05.2%	-04.8%	-07.8%		Payroll Direct as a % of	-61.6%	-70.4%	-61.7%	08.8%	12.5%	00.2%	00.3%	-77.2%
PAYROLL BURDEN, Taxes & Benefits																
-93,510	-97,280	-87,473	3,770	4%	-6,037	-7%	5130...	Payroll Taxes	-706,283	-662,000	-659,710	-44,283	-7%	-46,573	-7%	-950,000
-55,640	-87,479	-44,881	31,839	36%	-10,759	-24%	5130...	Group Insurance	-448,002	-699,842	-377,437	251,840	36%	-70,565	-19%	-1,050,000
-9,786	-12,625	-11,181	2,839	22%	1,395	12%	5130...	Retirement Plan	-91,584	-99,875	-95,078	8,291	8%	3,495	4%	-150,000
3,400	3,400	3,300	0	0%	100	3%	51499	Capitalized Payroll Burden	32,557	27,200	28,020	5,357	20%	4,537	16%	40,800
-155,535	-193,984	-140,235	38,449	20%	-15,301	-11%		Total Payroll Taxes & Benefits	-1,213,311	-1,434,517	-1,104,206	221,206	15%	-109,106	-10%	-2,109,200
-65,714	-67,760	-77,375	2,046	3%	11,661	15%	5130...	PAYBDN, Workers Comp Insura	-590,448	-529,490	-657,832	-60,958	-12%	67,384	10%	-750,000
-221,249	-261,744	-217,609	40,495	15%	-3,640	-2%		PAYROLL BURDEN Total	-1,803,760	-1,964,007	-1,762,038	160,247	8%	-41,722	-2%	-2,859,200
-73,322	-91,090	-75,952	17,768	20%	2,630	3%	(513...	subtotal, Burden-Salary	-611,882	-730,635	-637,373	118,753	16%	25,491	4%	-1,096,000
-53,641	-85,794	-36,245	32,153	37%	-17,396	-48%	(514...	subtotal, Burden-Wage-FTR	-449,101	-685,462	-323,071	236,362	34%	-126,029	-39%	-1,022,390
-97,687	-88,260	-108,712	-9,427	-11%	11,026	10%	(514...	subtotal, Burden-Wage-Seasonal	-775,333	-575,110	-829,614	-200,223	-35%	54,280	7%	-781,610
24.3%	30.0%	26.2%	-05.6%	-18.8%	-01.8%	-07.0%		Burden % - on all Payroll	28.2%	33.2%	29.4%	-05.0%	-15.0%	-01.2%	-03.9%	33.7%
26.8%	32.4%	29.4%	-05.6%	-17.2%	-02.5%	-08.6%		Burden % - Salary	28.8%	34.0%	29.8%	-05.2%	-15.2%	-00.9%	-03.1%	34.0%
31.7%	44.4%	31.6%	-12.7%	-28.6%	00.1%	00.3%		Burden % - Wage-FTR	35.4%	47.1%	34.3%	-11.6%	-24.7%	01.2%	03.5%	47.4%
21.0%	22.1%	23.8%	-01.2%	-05.3%	-02.8%	-11.8%		Burden % - Wage-Season	25.8%	24.9%	28.5%	00.9%	03.7%	-02.6%	-09.3%	25.1%
23.8%	29.4%	25.3%	-05.6%	-19.0%	-01.5%	-06.0%		Burden % - Wage-FTR&Se	28.7%	33.5%	29.9%	-04.8%	-14.3%	-01.2%	-04.0%	34.2%
-1,130,075	-1,134,872	-1,048,691	4,797	0%	-81,384	-8%		PAYROLL TOTAL (Direct&Bur	-8,193,886	-7,877,171	-7,758,856	-316,715	-4%	-435,030	-6%	-11,351,000
OPERATING EXPENSES (OE)																
-4,287	-3,948	-4,237	-339	-9%	-50	-1%	50530	Employee Meals	-29,561	-26,160	-24,757	-3,401	-13%	-4,805	-19%	-38,510
-5,079	-7,700	0	2,621	34%	-5,079	0%	50605	Employee Housing expenses	-80,999	-90,800	0	9,801	11%	-80,999	0%	-136,000
-286	-500	-392	214	43%	106	27%	50615	Employee Recruiting	-18,138	-2,800	-4,708	-15,338	-548%	-13,430	-285%	-6,000
-598	-1,537	-1,450	939	61%	852	59%	50620	Employee Dev/Training	-16,820	-27,146	-14,119	10,326	38%	-2,701	-19%	-37,594
-2,816	-2,149	-3,695	-667	-31%	879	24%	50625	Employee Relations	-33,723	-28,167	-35,153	-5,556	-20%	1,430	4%	-51,638
-1,522	-1,150	-222	-372	-32%	-1,300	-586%	50626	PreEmployment Testing	-7,460	-11,900	-8,750	4,440	37%	1,289	15%	-19,000
-954	-1,050	-1,096	96	9%	142	13%	50627	EAP Services	-7,405	-8,200	-8,099	795	10%	694	9%	-12,000
0	-1,300	-1,244	1,300	100%	1,244	100%	50628	Benefit Administration Services	-6,601	-10,600	-12,015	3,999	38%	5,413	45%	-16,000
-711	-744	-1,498	33	4%	787	53%	50630	Uniforms	-26,365	-28,902	-29,387	2,537	9%	3,023	10%	-49,528
-1,447	-850	0	-597	-70%	-1,447	0%	51080	Seminars & Conferences	-8,322	-20,400	-6,244	12,078	59%	-2,078	-33%	-27,450
-990	-990	-621	0	0%	-369	-59%	51095	Travel/Meeting Expense	-21,749	-20,320	-28,434	-1,429	-7%	6,684	24%	-26,790
-18,690	-21,918	-14,455	3,228	15%	-4,236	-29%		Total Staff Expense	-257,145	-275,395	-171,665	18,250	7%	-85,480	-50%	-420,510
-15,320	-13,415	-18,973	1,905	-14%	3,652	19%	51090	Telephone	-115,859	-108,060	-117,788	-7,799	-7%	1,929	2%	-162,120
-1,737	-2,030	-1,721	293	14%	-16	-1%	55003	Cable/Sat TV Service	-14,034	-16,060	-12,768	2,026	13%	-1,267	-10%	-24,100
-10,479	-9,450	-10,618	-1,029	-11%	139	1%	55005	Disposal Fees	-65,565	-58,150	-59,835	-7,415	-13%	-5,731	-10%	-84,400
-28,041	-27,580	-28,090	-461	-2%	49	0%	5501...	Electricity	-187,293	-170,630	-182,073	-16,663	-10%	-5,220	-3%	-264,280
-3,781	-3,250	-4,310	-531	-16%	529	12%	55020	Natural Gas - Pools	-49,783	-74,000	-48,031	24,217	33%	-1,752	-4%	-106,000
-3,022	-3,190	-3,794	168	5%	771	20%	55025	Natural Gas - Buildings	-61,642	-60,190	-63,140	-1,452	-2%	1,498	2%	-84,570

Tahoe Donner Association
Department P&L Detail (D01)
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Operating Fund Consolidated

August 2017

Year-to-Date August 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-9,645	-9,400	-6,078	-245	-3%	-3,566	-59%	(530...	Fuel & Oil	-123,844	-98,210	-89,199	-25,634	-26%	-34,644	-39%	-139,300
-230	-270	-86	40	15%	-143	-166%	55027	Propane (LPG)	-3,126	-3,150	-2,843	24	1%	-283	-10%	-4,870
-7,165	-8,090	-7,031	925	11%	-134	-2%	55030	Sewer Fees	-56,515	-62,600	-56,247	6,085	10%	-268	0%	-94,780
-4,549	-4,100	-4,327	-449	-11%	-223	-5%	5503...	Water - Building/Facility	-26,920	-26,280	-24,512	-640	-2%	-2,408	-10%	-38,610
-16,333	-14,050	-21,287	-2,283	-16%	4,954	23%	55040	Water - Grounds	-40,779	-47,900	-60,536	7,121	15%	19,757	33%	-86,500
-100,301	-94,825	-106,314	-5,476	-6%	6,013	6%		TOTAL UTILITIES	-745,361	-725,230	-716,973	-20,131	-3%	-28,388	-4%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-615	-410	-42	-205	-50%	-573	-1351%	56010	Security Exp	-10,847	-7,560	-6,707	-3,287	-43%	-4,140	-62%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-12,611	-11,480	-12,072	-1,131	-10%	-539	-4%	56520	Linen Service	-81,621	-70,530	-77,086	-11,091	-16%	-4,536	-6%	-102,560
-10,751	-9,175	-17,427	-1,576	-17%	6,677	38%	56530	Janitorial Services & Supplies	-68,759	-68,600	-124,063	-159	0%	55,304	45%	-100,600
-736	-718	-1,154	-18	-3%	418	36%	56535	Pest Control	-6,994	-6,222	-7,387	-772	-12%	393	5%	-8,655
-318	-680	-303	362	53%	-15	-5%	52020	Contract Fees	-3,611	-9,800	-8,139	6,189	63%	4,527	56%	-14,280
-8,116	0	0	-8,116	0%	-8,116	0%	50201	Contract Labor	-34,787	0	0	-34,787	0%	-34,787	0%	0
-673	-650	-817	-23	-4%	143	18%	52022	Veterinary Services	-4,250	-4,470	-1,567	220	5%	-2,683	-171%	-5,720
-2,000	-1,880	-2,043	-120	-6%	43	2%	52023	Equine Care Services	-5,954	-5,360	-7,128	-594	-11%	1,174	16%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-9,633	-8,400	-6,886	-1,233	-15%	-2,747	-40%	-13,440
-528	-620	-598	92	15%	70	12%	53705	Equipment Rental	-5,833	-9,150	-7,602	3,317	36%	1,769	23%	-18,870
0	-130	-79	130	100%	79	100%	57035	Rental Property Expense	0	-1,080	-635	1,080	100%	635	100%	-2,100
-3,383	-2,500	-3,878	-883	-35%	495	13%	56505	Feed Hay Grain	-12,407	-12,500	-13,545	93	1%	1,137	8%	-13,500
-900	-800	-1,246	-100	-13%	346	28%	51560	Mbr Srv - Retail COGS	-5,315	-5,400	-7,588	85	2%	2,273	30%	-7,400
0	-340	-62	340	100%	62	100%	56503	Printed Forms/Ticket Stock	-12,742	-11,740	-16,389	-1,002	-9%	3,647	22%	-22,060
-394	-400	-393	6	2%	-1	0%	51037	Computer Software	-3,952	-3,400	-3,561	-552	-16%	-391	-11%	-5,300
-210	-100	0	-110	-110%	-210	0%	51038	Computer Hardware	-210	-1,700	-368	1,490	88%	158	43%	-2,200
-355	-420	-2,425	65	16%	2,070	85%	51050	Furniture and Office Equip	-9,370	-7,985	-13,267	-1,385	-17%	3,897	29%	-13,515
-1,056	-2,455	-1,893	1,399	57%	837	44%	51060	Office Supplies	-13,157	-21,705	-15,820	8,548	39%	2,663	17%	-31,640
-1,302	-1,660	-1,431	358	22%	129	9%	51061	Toner Cartridges	-15,683	-12,880	-19,583	-2,803	-22%	3,900	20%	-19,320
-359	-250	-1,214	-109	-44%	855	70%	53530	Signs	-8,219	-6,080	-9,264	-2,139	-35%	1,045	11%	-11,820
-4,569	-4,236	-6,193	-333	-8%	1,624	26%	56501	Operating Supplies	-50,927	-47,911	-42,610	-3,016	-6%	-8,317	-20%	-64,370
-9,613	-8,500	-8,983	-1,113	-13%	-629	-7%	56502	Paper Products - Restaurant	-59,853	-49,420	-62,356	-10,433	-21%	2,504	4%	-67,670
0	-50	0	50	100%	0	0%	56504	Candle & TableTop Supplies	-1,363	-400	-491	-963	-241%	-871	-177%	-600
-3,962	-2,450	-3,774	-1,512	-62%	-188	-5%	56511	Cleaning Supplies - Restaurant	-23,464	-15,750	-21,226	-7,714	-49%	-2,237	-11%	-22,750
-2,052	-930	-3,122	-1,122	-121%	1,071	34%	56540	Small Tools & Equipment	-26,455	-19,325	-37,911	-7,130	-37%	11,456	30%	-27,300
-1,384	-1,150	-2,846	-234	-20%	1,462	51%	56545	Safety Equipment	-13,783	-14,870	-17,970	1,087	7%	4,187	23%	-22,495
-360	0	-243	-360	0%	-116	-48%	56550	Spoilage	-9,065	0	-2,947	-9,065	0%	-6,117	-208%	0
-720	-1,150	-1,300	430	37%	580	45%	51025	Entertainment	-4,272	-8,550	-8,050	4,278	50%	3,778	47%	-14,450
-5,079	-6,268	-9,654	1,189	19%	4,575	47%	55530	Recreation Programs	-14,042	-23,670	-24,457	9,628	41%	10,415	43%	-24,670
-5,463	-9,075	-4,681	3,612	40%	-782	-17%	55532	Special Programs	-30,278	-24,070	-26,761	-6,208	-26%	-3,517	-13%	-37,110
-1,018	-400	0	-618	-155%	-1,018	0%	55537	Catering Rentals	-2,832	-1,200	-3,617	-1,632	-136%	785	22%	-1,600
0	0	-2,621	0	0%	2,621	100%	56013	Concert Expenses	-67,518	-73,600	-76,188	6,082	8%	8,670	11%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-5,344	-1,195	-4,508	-4,149	-347%	-836	-19%	54210	General/PM	-36,343	-10,360	-32,342	-25,983	-251%	-4,001	-12%	-17,140
-179	-120	-117	-59	-50%	-63	-54%	54220	Plumbing	-1,596	-1,910	-1,989	314	16%	393	20%	-3,090
-683	-200	-373	-483	-242%	-310	-83%	54240	Lighting and Electrical	-3,385	-2,340	-4,655	-1,045	-45%	1,271	27%	-4,080
0	0	0	0	0%	0	0%	54250	HVAC	-67	-900	-368	833	93%	301	82%	-1,600
0	0	-86	0	0%	86	100%	54252	Carpentry	-121	-1,750	-1,333	1,629	93%	1,212	91%	-3,300
-551	-250	-533	-301	-120%	-17	-3%	54254	Elevators	-4,956	-2,250	-4,267	-2,706	-120%	-689	-16%	-3,500
0	-50	-5,687	50	100%	5,687	100%	54256	Fire Suppression	-13,218	-3,900	-11,303	-9,318	-239%	-1,914	-17%	-8,050
0	0	0	0	0%	0	0%	54274	Painting	-63	-400	-63	337	84%	0	1%	-900
-485	-2,267	-1,119	1,782	79%	634	57%	54290	Other Building	-7,590	-17,146	-3,284	9,556	56%	-4,306	-131%	-25,120
-7,243	-4,082	-12,423	-3,161	-77%	5,180	42%		R&M Building	-67,338	-40,956	-59,604	-26,382	-64%	-7,734	-13%	-66,780
-293	0	-71	-293	0%	-222	-314%	54310	Asphalt	-3,814	0	-316	-3,498	0%	-3,498	-1108%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
-85	-150	0	65	43%	-85	0%	54340	Grass/FlowersSeedFertilizers	-147	-3,000	-397	2,853	95%	250	63%	-3,050
0	0	-146	0	0%	146	100%	54350	Ski Trails	-222	0	-1,836	-222	0%	1,614	88%	-5,000
-80	0	-21	-80	0%	-59	-287%	54380	Snow Removal	-108,033	-47,760	-58,824	-60,273	-126%	-49,210	-84%	-66,900
-5,166	-5,250	-5,166	84	2%	0	0%	54390	Other Grounds Maint	-28,621	-25,800	-27,172	-2,821	-11%	-1,449	-5%	-37,300
-5,623	-5,400	-5,403	-223	-4%	-220	-4%		R&M Grounds (nonGolf)	-141,117	-76,560	-88,544	-64,557	-84%	-52,573	-59%	-112,250
-2,211	-1,500	-2,157	-711	-47%	-54	-2%	54412	Ski Lifts, Fixed Grip	-9,703	-5,700	-14,581	-4,003	-70%	4,878	33%	-8,700
-1,869	-100	0	-1,769	-1769%	-1,869	0%	54416	Ski Lifts, Surface	-4,317	-1,600	0	-2,717	-170%	-4,317	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
0	-1,000	0	1,000	100%	0	0%	54419	Snowmaking	0	-3,000	-423	3,000	100%	423	100%	-4,400
-224	-13,500	-10,000	13,276	98%	9,776	98%	54421	Snowcats	-60,704	-47,800	-54,918	-12,904	-27%	-5,786	-11%	-73,100
0	-400	0	400	100%	0	0%	54426	Snowmobiles	-8,524	-3,750	-3,769	-4,774	-127%	-4,755	-126%	-5,700
-4,038	-2,000	-7,021	-2,038	-102%	2,983	42%	54434	Golf Maint Eq	-7,504	-11,000	-13,675	3,496	32%	6,171	45%	-15,750
-237	-300	-262	63	21%	26	10%	54438	Golf Carts Fleet	-563	-1,100	-2,107	537	49%	1,544	73%	-1,400
-5,609	-4,300	-3,718	-1,309	-30%	-1,891	-51%	54443	Rolling, Heavy	-31,826	-30,830	-21,568	-996	-3%	-10,258	-48%	-47,730
-6,200	-3,895	-5,633	-2,305	-59%	-567	-10%	54448	Rolling, Car/Truck/Bus/Van	-44,845	-30,870	-37,940	-13,975	-45%	-6,904	-18%	-46,050

Tahoe Donner Association
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-81	-700	-1,755	619	88%	1,674	95%	54452	F&B Kitchen Equip	-10,590	-7,950	-13,239	-2,640	-33%	2,649	20%	-11,670
0	-370	-204	370	100%	204	100%	54454	F&B GlassSilverChina	-345	-2,660	-710	2,315	87%	365	51%	-4,070
0	-50	-273	50	100%	273	100%	54461	Bicycles	-1,012	-400	-960	-612	-153%	-51	-5%	-500
-514	-500	-45	-14	-3%	-469	-1039%	54463	Fitness Equipment	-2,070	-3,250	-1,179	1,180	36%	-891	-76%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-830	-187	830	100%	187	100%	-1,580
-3,411	-4,167	-4,449	756	18%	1,038	23%	54481	Computer Software Maint	-36,524	-33,706	-36,443	-2,818	-8%	-81	0%	-51,970
-92	-500	-616	408	82%	524	85%	54483	Computer Hardware Maint	-4,042	-4,640	-3,662	598	13%	-380	-10%	-7,250
-313	-850	-707	537	63%	394	56%	54499	Other Operating Equip R&M	-4,344	-7,700	-3,591	3,356	44%	-753	-21%	-10,650
<u>-24,800</u>	<u>-34,182</u>	<u>-36,841</u>	<u>9,382</u>	<u>27%</u>	<u>12,041</u>	<u>33%</u>		<u>R&M Equipment</u>	<u>-228,150</u>	<u>-196,786</u>	<u>-209,117</u>	<u>-31,364</u>	<u>-16%</u>	<u>-19,034</u>	<u>-9%</u>	<u>-298,920</u>
-3,464	-700	-3,425	-2,764	-395%	-39	-1%	54510	Seed & Sod	-6,916	-7,200	-8,849	284	4%	1,933	22%	-8,500
-1,039	-6,600	-1,127	5,561	84%	88	8%	54520	Fertilizer	-18,630	-17,200	-16,060	-1,430	-8%	-2,571	-16%	-20,000
-1,057	-600	-1,441	-457	-76%	384	27%	54530	Top Dressing	-9,213	-8,500	-6,375	-713	-8%	-2,838	-45%	-12,000
-21	0	0	-21	0%	-21	0%	54540	Sand, Gravel, Rock	-2,021	-4,000	-5,903	1,979	49%	3,882	66%	-4,000
0	0	0	0	0%	0	0%	54560	Pesticides	-4,453	-8,100	-6,219	3,647	45%	1,766	28%	-11,000
-511	-240	-1,320	-271	-113%	808	61%	54570	Irrigation and Drainage	-2,748	-2,200	-4,086	-548	-25%	1,337	33%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-250	0	-1,875	-750%	-2,125	0%	-500
<u>-6,092</u>	<u>-8,140</u>	<u>-7,312</u>	<u>2,048</u>	<u>25%</u>	<u>1,220</u>	<u>17%</u>		<u>R&M Golf Course</u>	<u>-46,106</u>	<u>-47,450</u>	<u>-47,492</u>	<u>1,344</u>	<u>3%</u>	<u>1,385</u>	<u>3%</u>	<u>-59,000</u>
-3,998	-2,900	-4,738	-1,098	-38%	741	16%	54710	chemicals	-21,563	-24,500	-26,454	2,937	12%	4,890	18%	-36,200
0	-150	-161	150	100%	161	100%	54720	equipment	0	-1,200	-196	1,200	100%	196	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
<u>-3,998</u>	<u>-3,050</u>	<u>-4,900</u>	<u>-948</u>	<u>-31%</u>	<u>902</u>	<u>18%</u>		<u>R&M Pool Spa</u>	<u>-22,735</u>	<u>-25,700</u>	<u>-26,970</u>	<u>2,965</u>	<u>12%</u>	<u>4,235</u>	<u>16%</u>	<u>-38,000</u>
-48,555	-50,900	-30,315	2,345	5%	-18,241	-60%	(575...	Forestry Management	-281,768	-185,700	-123,001	-96,068	-52%	-158,767	-129%	-235,500
<u>-48,555</u>	<u>-50,900</u>	<u>-30,315</u>	<u>2,345</u>	<u>5%</u>	<u>-18,241</u>	<u>-60%</u>		<u>R&M Forestry</u>	<u>-281,768</u>	<u>-185,700</u>	<u>-123,001</u>	<u>-96,068</u>	<u>-52%</u>	<u>-158,767</u>	<u>-129%</u>	<u>-235,500</u>
15,136	16,116	15,345	-980	-6%	-209	-1%	59010	Contra - Inter-Dept. Charges	174,016	127,068	127,499	46,948	37%	46,516	36%	192,280
<u>-81,175</u>	<u>-89,638</u>	<u>-81,849</u>	<u>8,463</u>	<u>9%</u>	<u>674</u>	<u>1%</u>		<u>R&M subtotal</u>	<u>-613,199</u>	<u>-446,084</u>	<u>-427,228</u>	<u>-167,115</u>	<u>-37%</u>	<u>-185,972</u>	<u>-44%</u>	<u>-618,170</u>
<u>-159,701</u>	<u>-158,515</u>	<u>-172,345</u>	<u>-1,186</u>	<u>-1%</u>	<u>12,643</u>	<u>7%</u>	-	<u>TOTAL SUPPLIES & MAIN</u>	<u>-1,231,340</u>	<u>-1,001,912</u>	<u>-1,098,827</u>	<u>-229,428</u>	<u>-23%</u>	<u>-132,513</u>	<u>-12%</u>	<u>-1,390,265</u>
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Tahoe Donner Association
Department P&L Detail (D01)
 For the Eight Months Ending August 31, 2017
 Operating Fund Consolidated

August 2017							Year-to-Date August 2017								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var					Variance	Var			
			\$	%	\$	%					\$	%			
-1,554,946	-1,540,373	-1,454,632	-14,573	-1%	-100,313	-7%	TOTAL PAYROLL AND OPERATI	-11,725,947	-11,011,099	-10,971,697	-714,848	-6%	-754,249	-7%	-15,951,000
-387,891	-341,000	-291,227	-46,891	-14%	-96,664	-33%	N O R 1, before OH	-2,580,117	-3,609,000	-2,408,267	1,028,883	29%	-171,850	-7%	-6,311,000
-387,891	-341,000	-291,227	-46,891	-14%	-96,664	-33%	N O R 2, after OH	-2,580,117	-3,609,000	-2,408,267	1,028,883	29%	-171,850	-7%	-6,311,000
-1,761,508	-1,729,923	-1,645,253	-31,585	-2%	-116,255	-7%	T O C	-12,956,552	-12,007,059	-12,121,117	-949,493	-8%	-835,435	-7%	-17,311,000
-78.0%	-80.3%	-82.3%	02.3%	02.9%	04.3%	05.2%	REV to TOC (CRR%)	-80.1%	-69.9%	-80.1%	-10.1%	-14.5%	00.0%	00.1%	-63.5%
341,000	341,000	308,000	0	0%	33,000	11%	Assessment Revenue, Operatin	3,609,000	3,609,000	4,221,000	0	0%	-612,000	-14%	6,311,000
-46,891	0	16,773	-46,891	0%	-63,664	-380%	NOR AFTER Assessment Reven	1,028,883	0	1,812,733	1,028,883	0%	-783,850	-43%	0