



# Tahoe Donner Association

## Finance Reports

### December 2017

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: February 5, 2018  
Re: **December 2017 Financial Results - unaudited (audit in progress)**



## Month -

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$359,000) which was favorable to budget by \$63,000/15%. Month's operating revenues of \$1,066,000 were \$59,000/5% unfavorable to budget and total expenses of \$1,425,000 were \$121,000/8% favorable to budget. Compared to last year same month, revenues are down \$409,000/28% and NOR is unfavorable \$266,000/283%.

## Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$5,095,000) which is favorable to budget by \$1,216,000/19%. YTD operating revenues of \$13,117,000 are \$2,117,000/19% favorable to budget and total expenses of \$18,212,000 are \$901,000/5% unfavorable to budget. Compared to last year to date, revenues are up \$346,000/3%, expenses are up unfavorably \$937,000/5% and resulting NOR is unfavorable \$592,000/13%.

**Members' Equity Transfer** – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

## Consolidated Balance Sheet as of 12/31/2017, as compared to 12/31/2016 –

\$8,826 members equity per owner, increased \$501 / 6%

\$40.7 million net book value of fixed assets, decreased \$284,000 / 1% (capital additions less than depreciation expense)

\$64.3 million in total assets, an increase of \$3.3 million / 5%

\$1.2 million – operating fund NOR favorable to budget

\$0.7 million – replacement reserve fund expenditures less than assessment contribution

\$1.4 million – development fund expenditures less than assessment contribution

\$0.0 million – all other financial results, net

\$3.3 million – increase in total assets

**Notable Year-End Non-Routine Financial Adjustments (recorded in December 2017) - Favorable (Unfavorable) :**

Operating Fund –

- \$ 150,000 Forestry damage accrual reversal 'credit' (initially recorded 'charge' to Forestry P&L in April 2017)
- \$ 41,000 Income tax expense/liability/receivable ye true-up credit (prior year over-accrual primary driver)
- \$ 40,000 Insurance Claims receivable / P&L 'credit' related to costs incurred for hazardous waste cleanup
- \$ 22,000 Allowance for Doubtful Accounts/Bad Debt Expense ye true-up (less overall AR and less loss to foreclosures in 2017)
- (\$ 20,000) Claims Expense/Reserve Accrued Liability ye true-up 'charge'
- (\$ 18,000) FUTA tax liability (CA/FED annual charge) ye true-up 'charge'
- (\$ 12,000) Golf inventory for special orders ye true-up 'charge' (accounting error)

Replacement Reserves Fund –

- \$ 117,000 Insurance Claims receivable related to Forestry damage costs incurred (credit to RRF expense expenditures)
- (\$ 15,000) Income tax expense/liability/receivable ye true-up
- \$ 11,000 Insurance Claims receivable related to Sauna fire damage costs incurred (credit to RRF expense expenditures)

**Winter 16/17** passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%. **Winter 17/18** passes sold as of 1/28/2018, \$465,000/1953 versus prior year \$436,000/1942 passes. Revenue up \$29,000/7% and passes sold up 11/1%.

**2017 Golf Passes/Packs** sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

## Overall Operating Conditions

**January** experienced record snowfalls and rain events! The MLK holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures. **September** weather conditions were summerlike for the first half of the month making for a strong Labor Day weekend with good visitation that carried over into the following weekend. **October** had favorable weekend weather, benefiting amenities that were still operating and helping to make the Fall Festival successful. **November** was a transitional month with insufficient snowfall to open Downhill, XC, or Snowplay. **December** experienced unseasonably warm and dry conditions resulting in limited operations at Downhill (open due to snowmaking efforts), XC, and Snowplay.

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$3,668,000 were favorable \$1,281,000/54% to budget and favorable \$165,000/5% to prior year. YTD total expenses of \$2,985,000 were unfavorable \$683k/30% to budget and unfavorable \$151k/5% to prior year. YTD NOR of \$682,000 is favorable \$597k/703% to budget and favorable \$15k/2% to prior year. For the 17/18 season, skiing opened on Friday 12/8/2017 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking.

**Cross Country Ski.** YTD revenues of \$1,005,000 were favorable \$305k/44% to budget and favorable \$27k/3% to prior year. YTD NOR of \$177,000 is favorable \$158k/875% to budget and unfavorable \$28k/14% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain.

**The Lodge.** YTD revenues of \$2,445,000 were favorable \$251k/11% to budget and favorable \$133k/6% to prior year. YTD NOR loss of (\$88,000) is favorable \$110k/56% to budget and unfavorable \$24k/38% to prior year. YTD cogs of 31% compares to budget 30% and prior year 31%.

**Pizza.** YTD revenues of \$518,000 are favorable \$42k/9% to budget and favorable \$0k/0% to prior year. YTD NOR loss of (\$71,000) is unfavorable \$5k/8% to budget and unfavorable \$43k/156% to prior year. YTD cogs of 33% compares to budget 30% and prior year 30%.

**Alder Creek Café.** YTD revenues of \$400,000 are favorable \$190k/90% to budget and favorable \$46k/13% to prior year. YTD total expenses of \$504,000 are unfavorable \$197k/64% to budget and unfavorable \$107k/27% to prior year. YTD NOR loss of (\$104,000) is unfavorable \$8k to budget and unfavorable \$61k to prior year. YTD cogs of 36% compares to budget 33% and prior year 34%.

## Other

### a) Recreation Fee. New cycle started 5/1/2017.

- 12/31/2017 – **2017/2018** – sold 4,406, revenues of \$1,048,000, (vs py; volume up 1%, revenue up 1%)
- 12/31/2016 – 2016/2017 – sold 4,342, revenues of \$1,038,000
  
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 1%, revenue up 7%) RecFee Revenue over \$1m for 1<sup>st</sup> time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle; \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

### b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 12/31/xx:

12/31/17 - 2017 - 24 or 0.4% of units

12/31/16 - 2016 - 31 or 0.5% of units

12/31/15 - 2015 - 36 or 0.6% of units

12/31/14 - 2014 - 41 or 0.6% of units

as of 11/30/xx:

11/30/17 - 2017 - 28 or 0.4% of units

11/30/16 - 2016 - 39 or 0.6% of units

11/30/15 - 2015 - 43 or 0.7% of units

11/30/14 - 2014 - 46 or 0.7% of units

as of 10/31/xx:

10/31/17 - 2017 - 31 or 0.5% of units

10/31/16 - 2016 - 44 or 0.7% of units

10/31/15 - 2015 - 46 or 0.7% of units

10/31/14 - 2014 - 50 or 0.8% of units

as of 9/30/xx:

9/30/17 - 2017 - 37 or 0.6% of units

9/30/16 - 2016 - 54 or 0.8% of units

9/30/15 - 2015 - 54 or 0.8% of units

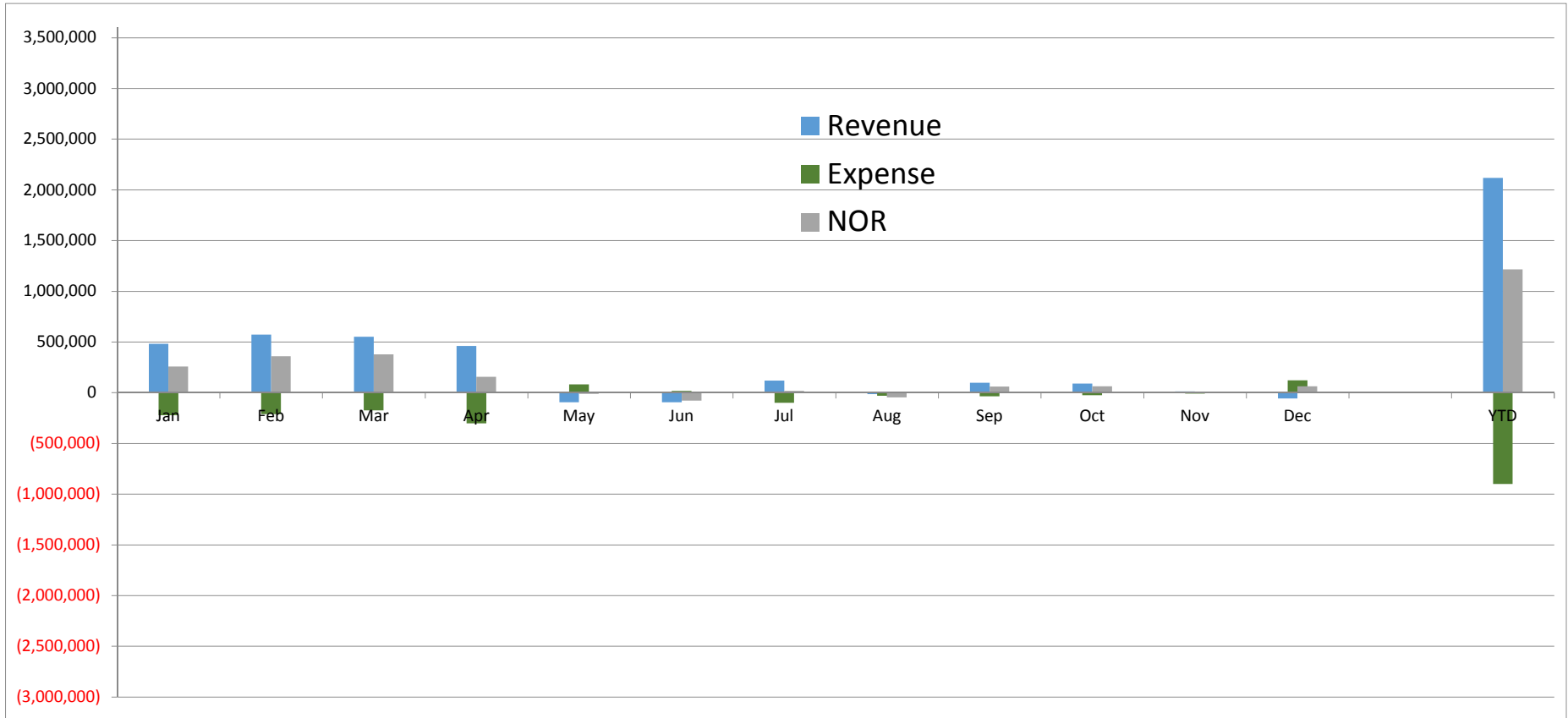
9/30/14 - 2014 - 59 or 0.9% of units

Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

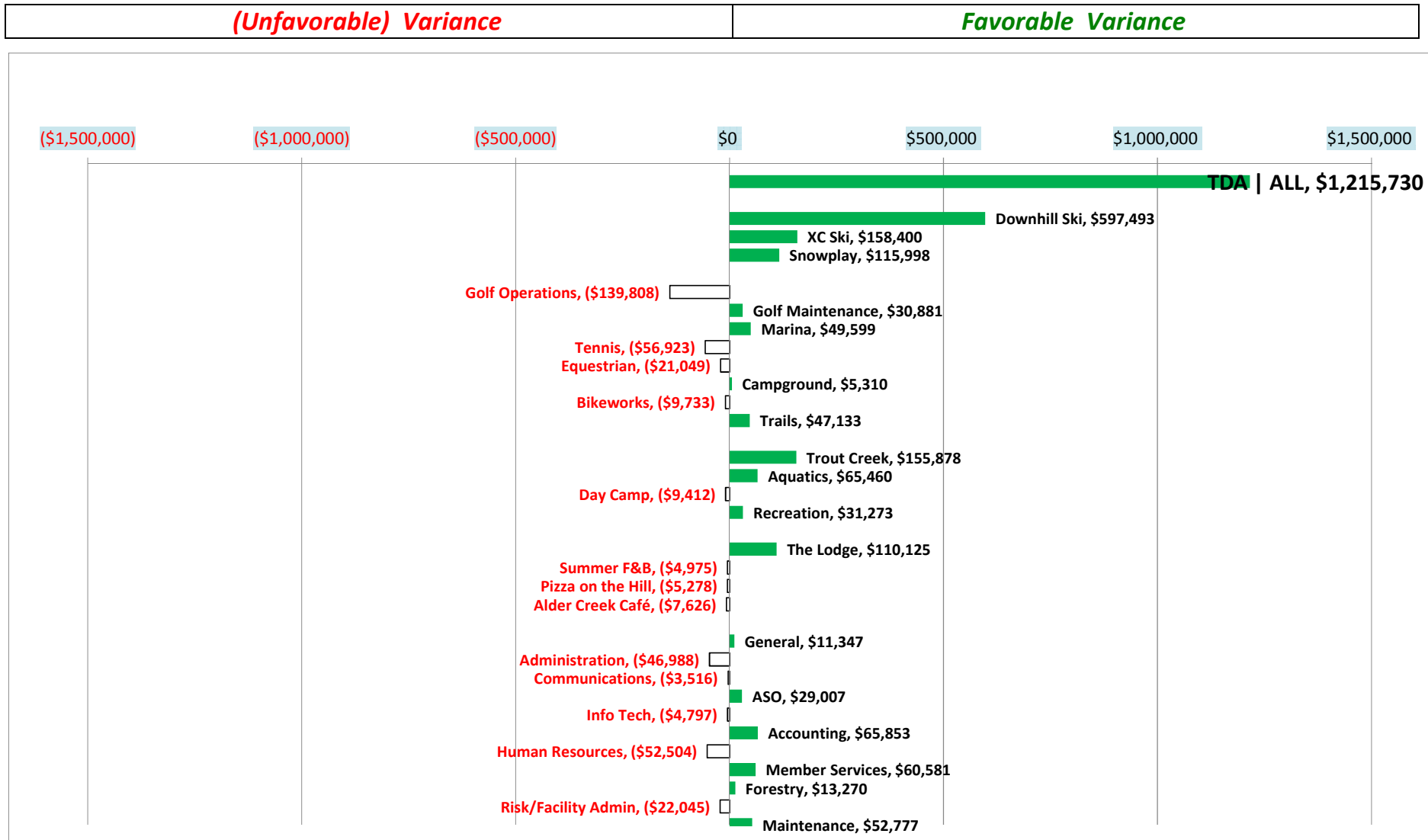
## Tahoe Donner Association Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the twelve months ending December 2017

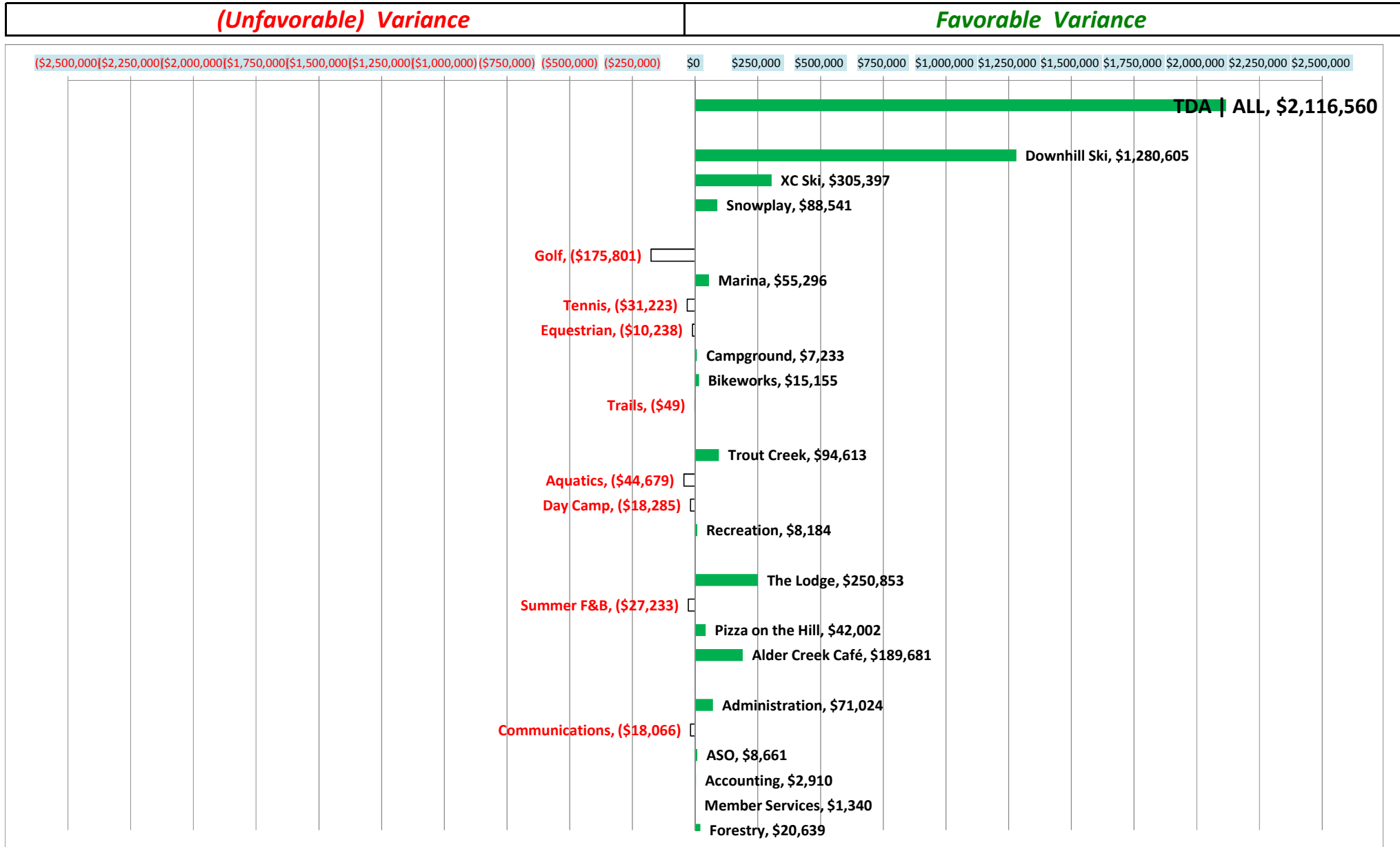
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	96,014	88,417	12,264	(58,511)	2,116,560
<b>Expense</b>	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,126	(100,791)	(31,585)	(36,816)	(25,517)	(10,136)	121,165	(900,829)
<b>NOR</b>	258,429	358,600	376,336	156,186	(12,960)	(78,836)	17,986	(46,891)	59,198	62,900	2,128	62,654	1,215,730



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date December 2017



# Tahoe Donner Association Operating Revenue Variances Report Year to Date December 2017





**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date December 2017**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 258,429</b>	<b>\$ 358,600</b>	<b>\$ 376,336</b>	<b>\$ 156,186</b>	<b>\$ (12,960)</b>	<b>\$ (78,836)</b>	<b>\$ 17,986</b>	<b>\$ (46,891)</b>	<b>\$ 59,198</b>	<b>\$ 62,900</b>	<b>\$ 2,128</b>	<b>\$ 62,654</b>	<b>\$ 1,215,730</b>
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	12,502	14,504	9,041	(28,846)	597,493
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	5,707	(19,821)	(11,881)	(41,118)	158,400
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	1,292	(81)	1,371	(36,351)	115,998
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	(5,754)	(7,293)	5,411	(11,296)	(139,808)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	(5,710)	4,776	(14,867)	15,132	30,881
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	24,756	19,541	(479)	751	49,599
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	(523)	2,524	189	(392)	(56,923)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	5,664	(5,080)	(1,746)	(1,097)	(21,049)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	1,290	410	(846)	5,286	5,310
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	940	1,150	(150)	(226)	(9,733)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	(1,687)	43,757	935	639	47,133
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	10,649	7,257	5,783	(3,390)	155,878
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	14,892	1,810	5,941	7,636	65,460
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	(446)	(3,368)	81	(283)	(9,412)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	870	3,336	4,124	1,305	31,273
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	14,068	21,101	42,498	50,261	(1,240)	(17,777)	110,125
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	(138)	(5,989)	(398)	279	(4,975)
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	4,441	1,641	(2,015)	(13,004)	(5,278)
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(332)	9,487	(1,057)	10,726	1,815	5,112	(7,626)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	376	226	1,996	55,353	11,347
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	(5,724)	(116,883)	13,944	3,208	(46,988)
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	(16,767)	(5,395)	765	(4,449)	(3,516)
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	4,040	2,594	3,493	3,034	29,007
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	(1,463)	(340)	2,139	1,652	(4,797)
Accounting	4,502	849	3,811	8,608	7,576	7,406	15,386	6,520	6,837	(1,145)	4,076	1,426	65,853
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	(19,816)	(9,819)	286	(9,281)	(52,504)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	4,853	(936)	7,647	4,246	60,581
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	(33,492)	78,731	(25,259)	127,466	13,270
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	1,955	(6,032)	(5,414)	(4,643)	(22,045)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	8,211	1,837	(2,614)	2,281	52,777

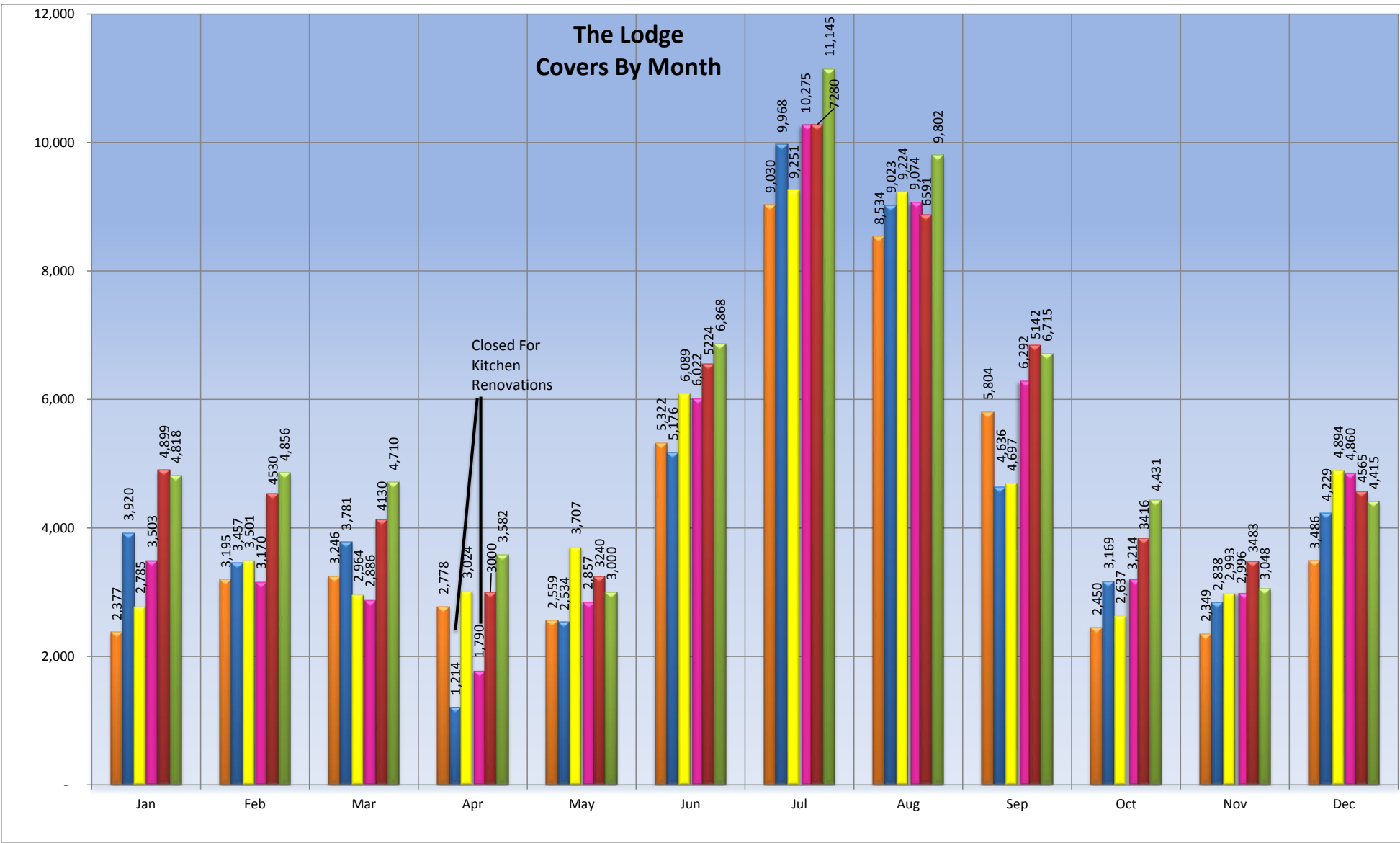
**Tahoe Donner Association**  
**Operating Revenue Variances Report**

**Year to Date December 2017**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

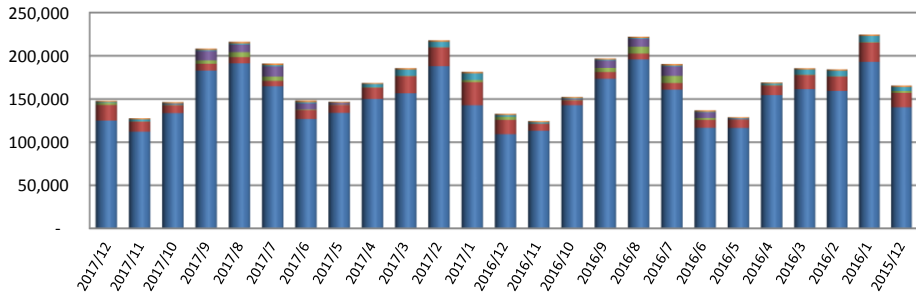
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ 482,202</b>	<b>\$ 571,397</b>	<b>\$ 552,022</b>	<b>\$ 459,384</b>	<b>\$ (94,138)</b>	<b>\$ (95,962)</b>	<b>\$ 118,777</b>	<b>\$ (15,307)</b>	<b>\$ 96,014</b>	<b>\$ 88,417</b>	<b>\$ 12,264</b>	<b>\$ (58,511)</b>	<b>\$ 2,116,560</b>
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	450	153	450	55,372	1,280,605
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	462	2,673	(68,325)	305,397
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	(3,000)	(53,379)	88,541
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	(17,540)	(10,585)	2,429	(402)	(175,801)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	26,210	14,306	8	-	55,296
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	3,744	(558)	-	258	(31,223)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	(1,799)	1,514	(170)	(340)	(10,238)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	1,944	-	-	5,510	7,233
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	3,347	4,777	-	2,119	15,155
Trails	-	-	-	-	-	(220)	(310)	(210)	(160)	99	-	752	(49)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	4,061	892	359	869	94,613
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	695	-	-	-	(44,679)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	495	90	-	-	(18,285)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	(1,438)	3,706	292	(779)	8,184
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	36,180	28,815	70,199	52,366	(8,678)	(30,883)	250,853
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	(4,017)	(4,158)	874	-	(27,233)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	9,150	8,860	1,327	(6,530)	42,002
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	18,494	28,532	(828)	12,566	6,304	26,981	189,681
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	(6,270)	121	6,530	6,867	71,024
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	(4,985)	(5,010)	623	(1,113)	(18,066)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	1,148	1,591	2,316	4,755	8,661
Accounting	401	354	296	171	91	221	554	423	165	302	(26)	(41)	2,910
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	406	280	(371)	(215)	1,340
Forestry	-	-	-	-	1,645	(350)	300	1,025	11,037	6,644	325	13	20,639

## The Lodge Covers By Month



\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations  
 \*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations  
 \*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

<p>Gasoline Cost / Gallon</p> <p>\$2.87   17%   0%</p>	<p>Diesel Cost / Gallon</p> <p>\$3.30   19%   0%</p>	<p>Propane Cost / Gallon</p> <p>\$2.59   17%   0%</p>
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

2017

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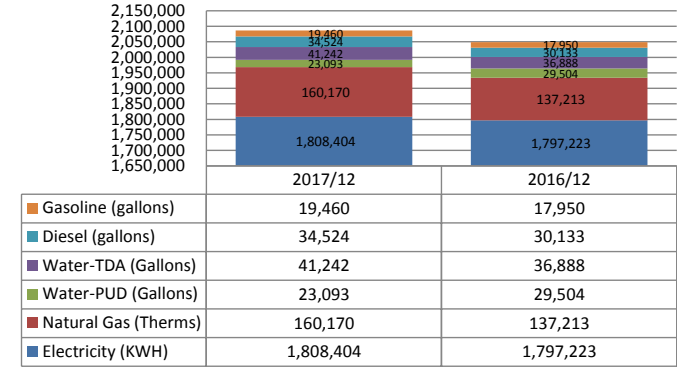
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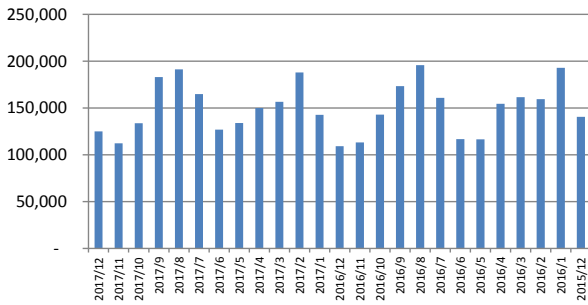
▼

## Tahoe Donner Association Energy Consumption YTD

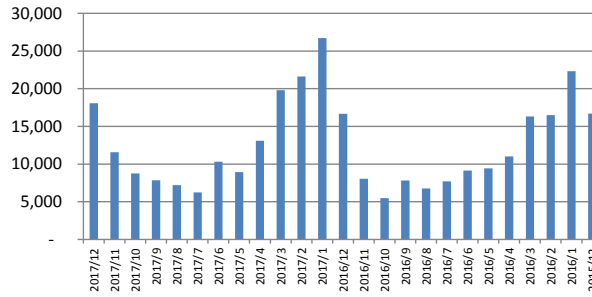


Data Available thru (yyyy/mm) - 2017/12  
This Report is volumes not dollars  
Note the scale varies with each Chart presented.

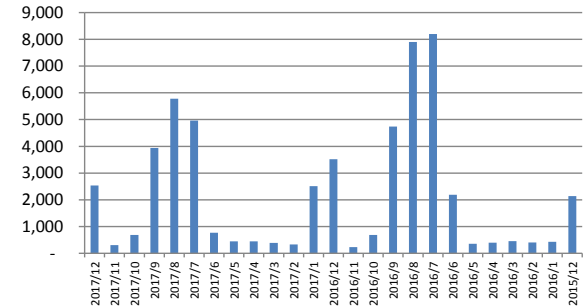
### Electricity (KWH)



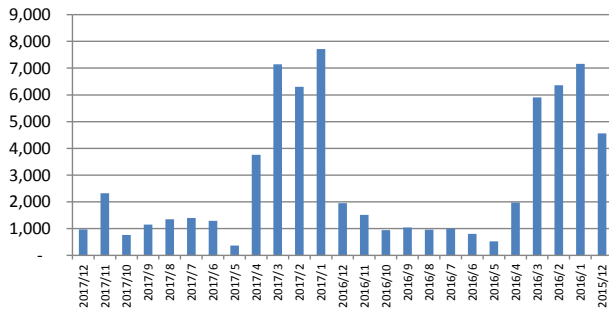
### Natural Gas (Therms)



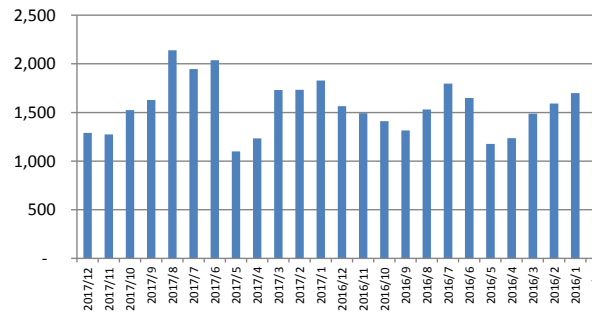
### Water-PUD (000 Gallons)



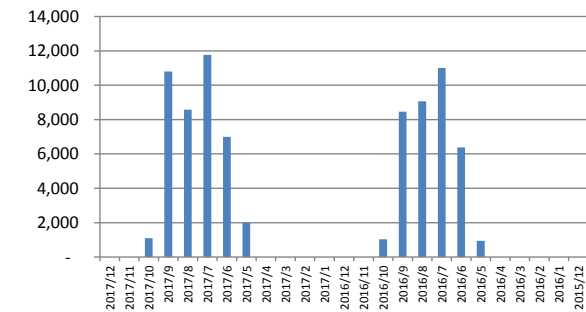
### Diesel (gallons)



### Gasoline (gallons)



### Water-TDA (000 Gallons)

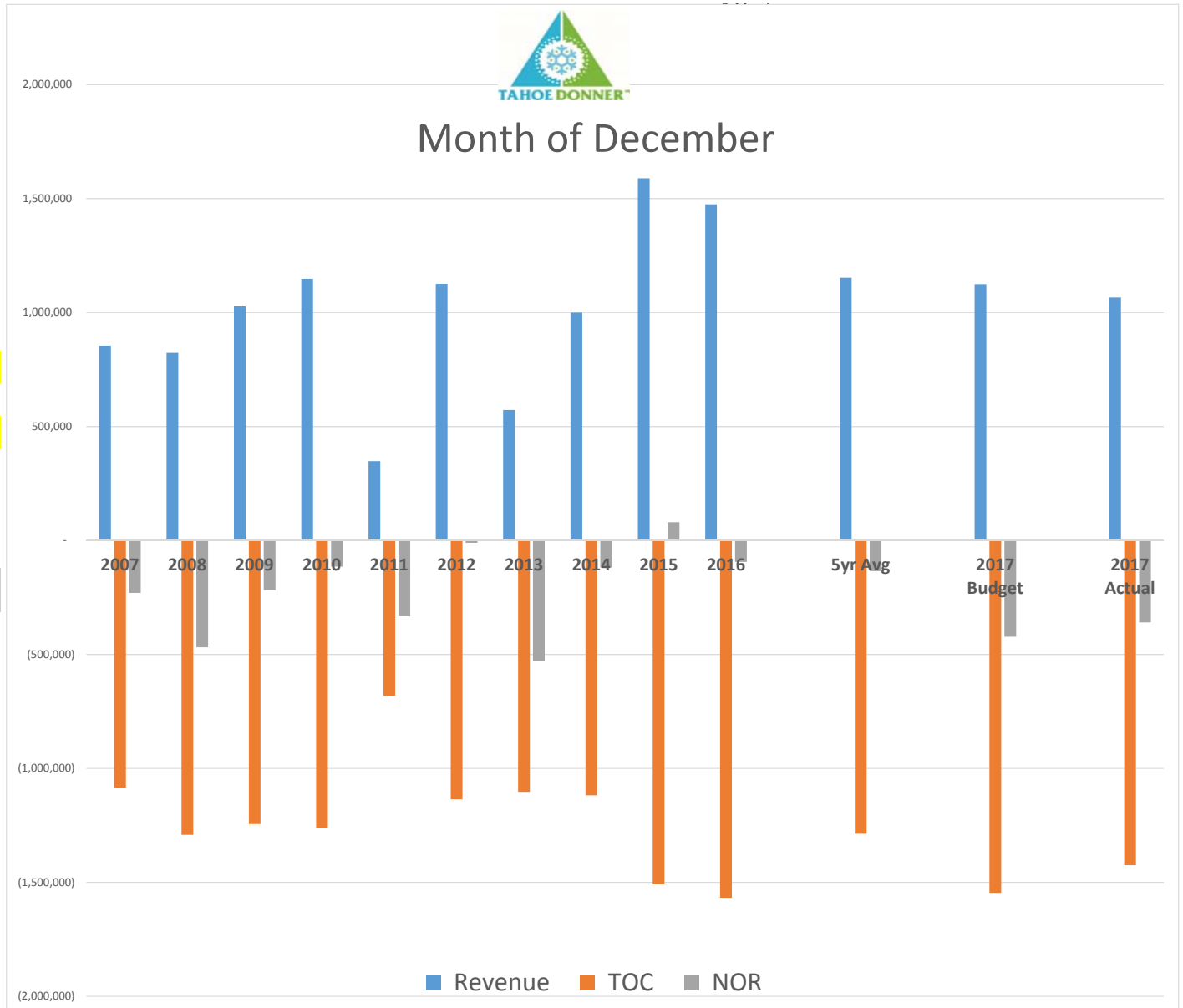




## Month of December

	Revenue	TOC	NOR
2007	854,268	(1,083,969)	(229,701)
2008	822,724	(1,291,107)	(468,382)
2009	1,026,681	(1,243,862)	(217,182)
2010	1,147,464	(1,262,000)	(114,536)
2011	348,233	(680,562)	(332,328)
2012	1,125,263	(1,135,119)	(9,856)
2013	572,800	(1,102,539)	(529,739)
2014	999,022	(1,117,700)	(118,677)
2015	1,588,866	(1,508,792)	80,074
2016	1,474,386	(1,568,154)	(93,768)
5yr Avg	1,152,068	(1,286,461)	(134,393)
2017 Budget	1,124,180	(1,546,180)	(422,000)
2017 Actual	1,065,670	(1,425,015)	(359,346)
Var to Bdg	(58,511) -5%	121,165 8%	62,654 15%
Var to PY	(408,717) -28%	143,139 9%	(265,577) -283%

PY Records  
New Record(s) *if applicable*



**Tahoe Donner Association  
Visitation Report  
for the month of December 2017**

Month			Variance to Budget		Variance to Prior Yr		Department	Year to Date			Variance to Budget		Variance to Prior Yr		ANNUAL BUDGET
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	
<b>12,726</b>	<b>13,200</b>	<b>13,132</b>	<b>(474)</b>	<b>-4%</b>	<b>(406)</b>	<b>-3%</b>	<b>Private Amenities</b>	<b>215,162</b>	<b>211,000</b>	<b>220,239</b>	<b>4,162</b>	<b>2%</b>	<b>(5,077)</b>	<b>-2%</b>	<b>211,000</b>
12,726	13,200	13,132	(474)	-4%	(406)	-3%	Trout Creek Rec Ctr	147,798	147,000	155,513	798	1%	(7,715)	-5%	147,000
-	-	-	-	0%	-	0%	Beach Club Marina	44,059	41,000	40,406	3,059	7%	3,653	9%	41,000
-	-	-	-	0%	-	0%	Tennis Center	18,675	18,000	19,530	675	4%	(855)	-4%	18,000
-	-	-	-	0%	-	0%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
<b>16,211</b>	<b>25,070</b>	<b>26,781</b>	<b>(8,859)</b>	<b>-35%</b>	<b>(10,570)</b>	<b>-39%</b>	<b>Public Amenities</b>	<b>225,116</b>	<b>201,600</b>	<b>246,388</b>	<b>23,516</b>	<b>12%</b>	<b>(21,272)</b>	<b>-9%</b>	<b>201,600</b>
5,515	7,000	9,118	(1,485)	-21%	(3,603)	-40%	DH Ski - Total Skier Visits	45,803	33,000	48,152	12,803	39%	(2,349)	-5%	33,000
1,144	4,000	5,054	(2,856)	-71%	(3,910)	-77%	XC Ski - Total Skier Visits	21,943	21,000	28,228	943	4%	(6,285)	-22%	21,000
1,523	6,200	5,204	(4,677)	-75%	(3,681)	-71%	Snowplay - Total Tubers	18,553	15,000	22,821	3,553	24%	(4,268)	-19%	15,000
-	-	-	-	0%	-	0%	Golf Rounds	17,010	20,000	19,104	(2,990)	-15%	(2,094)	-11%	20,000
-	-	-	-	0%	-	0%	Campground Campers	1,681	1,500	1,743	181	12%	(62)	-4%	1,500
-	-	-	-	0%	-	0%	Equestrian Visitors	4,524	4,500	4,555	24	1%	(31)	-1%	4,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	1,983	2,600	2,316	(617)	-24%	(333)	-14%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,415	4,040	4,669	375	9%	(254)	-5%	The Lodge Covers	58,918	47,000	60,496	11,918	25%	(1,578)	-3%	47,000
-	-	-	-	0%	-	0%	Summer Food and Bev	17,841	20,000	17,829	(2,159)	-11%	12	0%	20,000
3,614	3,830	2,736	(216)	-6%	878	32%	Pizza on the Hill Covers	36,860	37,000	41,144	(140)	0%	(4,284)	-10%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
<b>28,937</b>	<b>38,270</b>	<b>39,913</b>	<b>(9,333)</b>	<b>-24%</b>	<b>(10,976)</b>	<b>-27%</b>	<b>Amenities Total</b>	<b>440,278</b>	<b>412,600</b>	<b>466,627</b>	<b>27,678</b>	<b>7%</b>	<b>(26,349)</b>	<b>-6%</b>	<b>412,600</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	-	0%	-	0%	<b>6,473</b>
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association  
Financial Highlights  
for the Month of December 2017  
variances presented as | Favorable -Unfavorable

2/5/2018

**Revenue \$ 1,065,700** | -58,500 / -5% to Budget  
| -408,700 / -28% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	-68,300	-43%	Cross Country. Poor conditions driving access revenue down \$46k/47% to budget. Lesson and rental revenue down \$23k/52% to budget.
r2	55,400	11%	Downhill Ski. Lesson and rentals up \$58k/25% to budget.
r3	-53,400	-78%	Snowplay. Lack of snow contributing to limited opening. Access down 62% to budget/65% to PY.
r4	-30,900	-15%	The Lodge. Banquet sales down \$22k to budget/\$8k to PY.
r5	27,000	131%	ACAC. Depsite lack of snow, maintaining momentum. Down only \$5k to PY.
r6	6,900	69%	Administration. Interest up \$5k to budget, Transfer fees \$2k over budget.
r7	-6,500	-13%	POTH. F&B revenue down 13% to budget/11% to PY.
r8	4,800	51%	ASO. Transfer fees up \$3k/46% to budget. Overall revenue up \$8k/115% to PY.
r9	2,100	100%	Bikeworks. Unbudgeted demo sales.
r10	4,400	-	all other variances, net
tl	-58,500	-5%	

**Expense \$ 1,425,000** | 121,200 / 8% to Budget  
| 143,100 / 9% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	127,500	508%	Forestry. Release of April accrual of winter storm damage cost estimate, change with Board approval to RRF expenditure
e2	-84,200	-20%	Downhill Ski. Payroll up \$68k/25% to budget, down 2% to PY.
e3	55,400	89%	General. Combination of legal, bad debt, and income taxes year-end fav adjustments. Overall down 6% to PY.
e4	27,200	24%	Cross Country. Limited operations reducing payroll, down 19% to budget/28% to PY.
e5	-21,900	-76%	ACAC. Costs up due to volume increase. COGS \$8k/128% unfavorable to budget. Payroll up 28% to budget, 3% to PY.
e6	17,000	45%	Snowplay. Payroll favorable to budget \$9K/38%. Limited operating schedule due to lack of snow, creating additional cost savings.
e7	13,000	6%	The Lodge. Decreased volume producing cost savings. Payroll favorable to budget \$5k/4%.
e8	-9,281	26%	Human Resources. Benefit Administration services unfavorable to budget \$10k (multiple months ye trueup)
e9	-6,500	-15%	POTH. Payroll up \$6k/26% to budget, 24% to PY.
e10	2,981	-	all other variances, net (primarily timing variances between months)
tl	121,200	8%	

*121,200 Expense Variances to BDG co-wide recap*

-12,100	-10%	Cogs
-103,200	-14%	Payroll Direct
-38,900	-20%	Payroll Burden
197,600	45%	Expenses

*143,100 Expense Variances to Prior Year, co-wide*

11,500	8%	Cogs
68,000	8%	Payroll Direct
-37,700	-20%	Payroll Burden
101,300	30%	Expenses

**NOR \$ (359,300)** | 62,700 / 15% to Budget  
| -265,600 / -283% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date December 2017 { 12 of 12 months }

variances presented as | Favorable -Unfavorable

2/5/2018

**Revenue \$ 13,116,600** | 2,116,600 / 19% to Budget  
| 345,500 / 3% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	1,280,600	54%	Downhill Ski. Strong season and excellent peak period business levels. Up \$165,000/5% to pytd
r2	305,400	44%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$27,000/3% to pytd
r3	250,900	11%	The Lodge. Benefiting from the above as well as strong banquet sales, up \$133,000/6% to pytd.
r4	189,700	90%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$46,000/13% to pytd.
r5	-175,800	15%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 11% to PY.
r6	94,600	10%	Trout Creek. \$76k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r7	88,500	51%	Snowplay. Strong season and excellent peak period business levels.
r8	71,000	37%	Administration. Delinquency Fees \$32k over budget and \$20k/40% over py. Interest income up \$44k, misc other minor off variances.
r9	55,300	9%	Marina. Guest usage fee favorable to budget \$25k/22%, and \$25k/22% pytd.
r10	-43,600	-	all other variances, net
tl	2,116,600	19%	

**Expense \$ 18,211,800** | -900,800 / -5% to Budget  
| -937,200 / -5% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-683,100	30%	Downhill Ski. Increased costs with increased volume. Up \$151,000/5% to pytd with revenue up \$165k/5% pytd.
e2	-197,300	-64%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e3	-147,000	22%	Cross Country. Record Revenues & increased operating expenses. Up \$55,000/7% to pytd.
e4	-140,700	-6%	The Lodge. Increased costs with increased volume/revenues. Up \$157k/7% to pytd.
e5	-118,000	-16%	Administration. Payroll Incentive Accrual.
e6	110,100	34%	Aquatics. Savings due to lower lessons summer, lifeguards shortage, remainder of saving due primarily to lower utility costs than budgeted.
e7	66,900	5%	Golf. Majority of savings due to delayed opening. No variance to prior year.
e8	62,900	8%	Accounting. Payroll savings due to unfilled positions.
e9	59,200	20%	Member Services. Payroll savings due to unfilled positions.
e10	86,200	0%	all other variances, net
tl	-900,800	-5%	

*(900,800) Expense Variances to BDG co-wide recap*

-274,600	-20%	Cogs
-691,500	-8%	Payroll Direct
340,200	-3%	Payroll Burden
-274,900	-6%	Expenses

*(937,200) Expense Variances to Prior Year, co-wide*

-81,600	-5%	Cogs
-507,000	-6%	Payroll Direct
-78,800	-3%	Payroll Burden
-269,800	-6%	Expenses

**NOR \$ (5,095,300)** | 1,215,700 / 19% to Budget  
| -591,700 / -13% to Prior Year





**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of December 2017



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,065,670	\$ 1,124,180	\$ 1,474,386	\$ (58,511)	-5%	\$ (408,717)	-28%	<b>Revenue</b>	\$ 1,020,104	\$ (68,776)	-6%	\$ (404,767)	-28%	\$ 45,566	\$ 10,266	29%	\$ (3,949)	-8%
59,000	59,000	59,000	-	0%	-	0%	Recreation Fee	59,000	-	0%	-	0%	-	-	0%	-	0%
258,185	346,755	462,639	(88,570)	-26%	(204,454)	-44%	Access & Use Fees	258,185	(88,570)	-26%	(204,454)	-44%	-	-	0%	-	0%
333,385	345,025	382,626	(11,640)	-3%	(49,241)	-13%	Food and Beverage	333,385	(11,740)	-3%	(49,241)	-13%	-	100	-100%	-	0%
32,056	38,300	68,901	(6,244)	-16%	(36,845)	-53%	Retail Product	31,203	(6,297)	-17%	(33,794)	-52%	853	53	7%	(3,051)	-78%
318,714	284,000	437,293	34,714	12%	(118,579)	-27%	Lessons & Rentals	318,714	34,714	12%	(118,579)	-27%	-	-	0%	-	0%
64,329	51,100	63,926	13,229	26%	403	1%	Other	19,616	3,116	19%	1,301	7%	44,713	10,113	29%	(898)	-2%
<b>(136,289)</b>	<b>(124,200)</b>	<b>(147,810)</b>	<b>(12,089)</b>	<b>-10%</b>	<b>11,521</b>	<b>8%</b>	<b>Cost of Goods Sold</b>	<b>(136,289)</b>	<b>(12,089)</b>	<b>-10%</b>	<b>11,521</b>	<b>8%</b>	-	-	<b>0%</b>	-	<b>0%</b>
<b>(817,879)</b>	<b>(714,710)</b>	<b>(885,888)</b>	<b>(103,169)</b>	<b>-14%</b>	<b>68,010</b>	<b>8%</b>	<b>Payroll Direct</b>	<b>(509,218)</b>	<b>(66,392)</b>	<b>-15%</b>	<b>19,195</b>	<b>4%</b>	<b>(308,661)</b>	<b>(36,777)</b>	<b>-14%</b>	<b>48,815</b>	<b>14%</b>
<b>(231,023)</b>	<b>(269,896)</b>	<b>(193,301)</b>	<b>38,873</b>	<b>14%</b>	<b>(37,722)</b>	<b>-20%</b>	<b>Payroll Burden</b>	<b>(146,838)</b>	<b>32,292</b>	<b>18%</b>	<b>(36,320)</b>	<b>-33%</b>	<b>(84,185)</b>	<b>6,581</b>	<b>7%</b>	<b>(1,402)</b>	<b>-2%</b>
<b>(1,048,902)</b>	<b>(984,606)</b>	<b>(1,079,190)</b>	<b>(64,296)</b>	<b>-7%</b>	<b>30,288</b>	<b>3%</b>	<b>Payroll Total</b>	<b>(656,056)</b>	<b>(34,100)</b>	<b>-5%</b>	<b>(17,125)</b>	<b>-3%</b>	<b>(392,846)</b>	<b>(30,196)</b>	<b>-8%</b>	<b>47,412</b>	<b>11%</b>
<b>(239,824)</b>	<b>(437,374)</b>	<b>(341,155)</b>	<b>197,550</b>	<b>45%</b>	<b>101,330</b>	<b>30%</b>	<b>Expenses</b>	<b>(292,787)</b>	<b>(2,674)</b>	<b>-1%</b>	<b>(27,896)</b>	<b>-11%</b>	<b>52,963</b>	<b>200,224</b>	<b>136%</b>	<b>129,226</b>	<b>169%</b>
(85,520)	(48,483)	(57,868)	(37,037)	-76%	(27,652)	-48%	Personnel Costs	(56,168)	(25,115)	-81%	(27,601)	-97%	(29,352)	(11,922)	-68%	(51)	0%
(73,301)	(105,465)	(73,626)	32,164	30%	325	0%	Utilities	(57,295)	26,610	32%	13,508	19%	(16,006)	5,554	26%	(13,182)	-467%
(10,602)	(16,420)	(9,236)	5,818	35%	(1,366)	-15%	Fuel Costs	(5,929)	5,521	48%	397	6%	(4,673)	297	6%	(1,763)	-61%
55,460	(80,476)	(87,479)	135,936	169%	142,940	163%	Supplies	(69,098)	(7,838)	-13%	10,822	14%	124,558	143,774	748%	132,118	1748%
(59,093)	(55,581)	(35,733)	(3,512)	-6%	(23,360)	-65%	Repairs & Maintenance	(40,805)	(2,185)	-6%	(20,097)	-97%	(18,289)	(1,328)	-8%	(3,263)	-22%
150,000	(200)	10,819	150,200	#####	139,181	#####	Forestry Land Maint	-	-	0%	-	0%	150,000	150,200	#####	139,181	#####
(40,835)	(43,100)	(10,154)	2,265	5%	(30,681)	-302%	Insurance	(30,800)	-	0%	(15,750)	-105%	(10,035)	2,265	18%	(14,931)	305%
9,195	(20,150)	(3,552)	29,345	146%	12,747	359%	Taxes-Property&Income	-	-	0%	-	0%	9,195	29,345	146%	12,747	359%
(23,542)	(22,320)	(31,230)	(1,222)	-5%	7,688	25%	Credit Card Fees	(22,820)	(1,550)	-7%	7,305	24%	(722)	328	31%	382	35%
(7,242)	(10,490)	(18,627)	3,248	31%	11,386	61%	Licenses Permits Fees	(1,401)	1,759	56%	3,521	72%	(5,841)	1,489	20%	7,865	57%
(154,345)	(34,689)	(24,468)	(119,656)	-345%	(129,877)	-531%	All other expenses	(8,472)	123	1%	(0)	0%	(145,873)	(119,779)	-459%	(129,876)	-812%
<b>\$ (359,346)</b>	<b>\$ (422,000)</b>	<b>\$ (93,768)</b>	<b>\$ 62,654</b>	<b>15%</b>	<b>\$ (265,577)</b>	<b>283%</b>	<b>Net Operating Result</b>	<b>\$ (65,028)</b>	<b>\$ (117,639)</b>	<b>-224%</b>	<b>\$ (438,266)</b>	<b>-117%</b>	<b>\$ (294,318)</b>	<b>\$ 180,293</b>	<b>-38%</b>	<b>\$ 172,689</b>	<b>-37%</b>
<i>(1,425,015)</i>	<i>(1,546,180)</i>	<i>(1,568,154)</i>	<i>121,165</i>	<i>8%</i>	<i>143,139</i>	<i>9%</i>	<i>Total Operating Costs</i>	<i>(1,085,132)</i>	<i>(48,863)</i>	<i>-5%</i>	<i>(33,499)</i>	<i>-3%</i>	<i>(339,884)</i>	<i>170,027</i>	<i>33%</i>	<i>176,638</i>	<i>34%</i>
<b>421,700</b>	<b>422,000</b>	<b>581,045</b>	<b>(300)</b>	<b>0%</b>	<b>(159,345)</b>	<b>-27%</b>	<b>Assessment Revenue</b>						<b>421,700</b>	<b>(300)</b>	<b>0%</b>	<b>(159,345)</b>	<b>-27%</b>
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
<b>421,700</b>	<b>422,000</b>	<b>581,045</b>	<b>(300)</b>	<b>0%</b>	<b>(159,345)</b>	<b>-27%</b>	<b>Net, Operating Fund Portion</b>						<b>421,700</b>	<b>(300)</b>	<b>0%</b>	<b>(159,345)</b>	<b>-27%</b>
<b>\$ 62,354</b>	<b>\$ -</b>	<b>\$ 487,277</b>	<b>\$ 62,354</b>	<b>NA</b>	<b>\$ (424,922)</b>	<b>-87%</b>	<b>Net Result</b>	<b>\$ (65,028)</b>	<b>\$ (117,639)</b>	<b>-224%</b>	<b>\$ (438,266)</b>	<b>-117%</b>	<b>\$ 127,382</b>	<b>\$ 179,993</b>	<b>-342%</b>	<b>\$ 13,344</b>	<b>12%</b>

**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the twelve months ending December 2017

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 13,116,560	\$ 11,000,000	\$ 12,771,032	\$ 2,116,560	19%	\$ 345,528	3%	<b>Revenue</b>	\$ 12,429,052	\$ 2,030,052	20%	\$ 370,698	3%	\$ 687,508	\$ 86,508	14%	\$ (25,170)	-4%
1,039,288	1,000,000	1,023,084	39,288	4%	16,204	2%	Recreation Fee	1,039,288	39,288	4%	16,204	2%	-	-	0%	-	0%
3,763,802	3,063,680	3,717,152	700,122	23%	46,650	1%	Access & Use Fees	3,763,802	700,122	23%	46,650	1%	-	-	0%	-	0%
4,213,292	3,563,412	4,034,585	649,880	18%	178,707	4%	Food and Beverage	4,219,826	654,414	18%	185,241	5%	(6,534)	(4,534)	227%	(6,534)	0%
552,321	416,303	530,022	136,018	33%	22,299	4%	Retail Product	514,417	115,114	29%	15,176	3%	37,904	20,904	123%	7,123	23%
2,745,018	2,241,502	2,705,881	503,516	22%	39,138	1%	Lessons & Rentals	2,745,018	503,516	22%	39,138	1%	-	-	0%	-	0%
802,838	715,103	760,308	87,735	12%	42,530	6%	Other	146,701	17,598	14%	68,289	87%	656,137	70,137	12%	(25,759)	-4%
(1,634,612)	(1,360,000)	(1,552,972)	(274,612)	-20%	(81,640)	-5%	<b>Cost of Goods Sold</b>	(1,634,612)	(274,612)	-20%	(81,640)	-5%	-	-	0%	-	0%
(9,183,336)	(8,491,800)	(8,676,357)	(691,536)	-8%	(506,979)	-6%	<b>Payroll Direct</b>	(5,652,079)	(556,079)	-11%	(419,375)	-8%	(3,531,257)	(135,457)	-4%	(87,604)	-3%
(2,519,033)	(2,859,200)	(2,440,231)	340,167	12%	(78,802)	-3%	<b>Payroll Burden</b>	(1,633,724)	157,576	9%	(74,546)	-5%	(885,309)	182,591	17%	(4,256)	0%
(11,702,369)	(11,351,000)	(11,116,588)	(351,369)	-3%	(585,781)	-5%	<b>Payroll Total</b>	(7,285,803)	(398,503)	-6%	(493,921)	-7%	(4,416,566)	47,134	1%	(91,860)	-2%
(4,874,848)	(4,600,000)	(4,605,082)	(274,848)	-6%	(269,766)	-6%	<b>Expenses</b>	(2,955,891)	(244,191)	-9%	(110,899)	-4%	(1,918,957)	(30,657)	-2%	(158,867)	-9%
(487,136)	(420,510)	(297,148)	(66,626)	-16%	(189,989)	-64%	Personnel Costs	(276,878)	(3,858)	-1%	(120,793)	-77%	(210,259)	(62,769)	-43%	(69,196)	-49%
(907,152)	(950,230)	(914,593)	43,078	5%	7,441	1%	Utilities	(653,435)	49,845	7%	15,007	2%	(253,717)	(6,767)	-3%	(7,566)	-3%
(155,171)	(139,300)	(120,451)	(15,871)	-11%	(34,720)	-29%	Fuel Costs	(99,542)	(18,792)	-23%	(16,464)	-20%	(55,629)	2,921	5%	(18,256)	-49%
(1,204,326)	(1,146,895)	(1,343,871)	(57,431)	-5%	139,545	10%	Supplies	(804,362)	(103,547)	-15%	74,084	8%	(399,963)	46,117	10%	65,461	14%
(724,948)	(574,950)	(598,664)	(149,998)	-26%	(126,283)	-21%	Repairs & Maintenance	(487,561)	(97,331)	-25%	(68,532)	-16%	(237,387)	(52,667)	-29%	(57,751)	-32%
(187,318)	(235,500)	(285,932)	48,182	20%	98,614	34%	Forestry Land Maint	-	1,600	100%	547	100%	(187,318)	46,582	20%	98,068	34%
(432,535)	(409,800)	(412,454)	(22,735)	-6%	(20,081)	-5%	Insurance	(287,200)	(25,000)	-10%	(7,250)	-3%	(145,335)	2,265	2%	(12,831)	-10%
(219,033)	(241,800)	(214,869)	22,767	9%	(4,164)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(219,033)	22,767	9%	(4,164)	-2%
(266,238)	(206,920)	(259,149)	(59,318)	-29%	(7,089)	-3%	Credit Card Fees	(251,175)	(55,755)	-29%	(3,523)	-1%	(15,062)	(3,562)	-31%	(3,566)	-31%
(108,270)	(102,120)	(117,076)	(6,150)	-6%	8,806	8%	Licenses Permits Fees	(43,555)	(645)	-2%	6,816	14%	(64,715)	(5,505)	-9%	1,990	3%
(182,722)	(171,975)	(40,876)	(10,747)	-6%	(141,846)	-347%	All other expenses	(52,183)	9,292	15%	9,209	15%	(130,539)	(20,039)	-18%	(151,055)	736%
\$ (5,095,270)	\$ (6,311,000)	\$ (4,503,610)	\$ 1,215,730	19%	\$ (591,660)	13%	<b>Net Operating Result</b>	\$ 552,746	\$ 1,112,746	199%	\$ (315,762)	-36%	\$ (5,648,015)	\$ 102,985	-2%	\$ (275,897)	-5%
(18,211,829)	(17,311,000)	(17,274,642)	(900,829)	-5%	(937,188)	-5%	<i>Total Operating Costs</i>	(11,876,306)	(917,306)	-8%	(686,461)	-6%	(6,335,523)	16,477	0%	(250,727)	-4%
12,298,700	12,299,000	12,299,045	(300)	0%	(345)	0%	<b>Assessment Revenue</b>					12,298,700	(300)	0%	(345)	0%	
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund					(3,852,000)	-	0%	(318,000)	9%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund					(1,942,000)	-	0%	(324,000)	20%	
6,310,700	6,311,000	6,953,045	(300)	0%	(642,345)	-9%	<b>Net, Operating Fund Portion</b>					6,310,700	(300)	0%	(642,345)	-9%	
\$ 1,215,430	\$ -	\$ 2,449,435	\$ 1,215,430	NA	\$ (1,234,005)	-50%	<b>Net Result</b>	\$ 552,746	\$ 1,112,746	-199%	\$ (315,762)	-36%	\$ 662,685	\$ 102,685	18%	\$ (918,242)	58%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of **December 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (15,889)	\$ (21,516)	\$ 9,387	\$ 5,627	26%	\$ (25,275)	-269%	<b>Private Amenities</b>	\$ 89,848	\$ 348	0%	\$ (5,609)	-6%	\$ (105,737)	\$ 5,279	5%	\$ (19,666)	-23%
(4,051)	(661)	16,657	(3,390)	-513%	(20,707)	-124%	Trout Creek Rec Ctr	78,569	869	1%	(5,888)	-7%	(82,620)	(4,259)	-5%	(14,819)	-22%
76	(7,560)	2,335	7,636	101%	(2,259)	-97%	Aquatics	11,000	-	0%	-	0%	(10,924)	7,636	41%	(2,259)	-26%
(5,783)	(6,534)	(1,304)	751	11%	(4,479)	-344%	Beach Club Marina	-	-	0%	-	0%	(5,783)	751	11%	(4,479)	-344%
(1,920)	(1,528)	(1,168)	(392)	-26%	(752)	-64%	Tennis Center	258	258	0%	258	0%	(2,178)	(650)	-43%	(1,010)	-86%
(369)	(86)	389	(283)	-329%	(758)	-195%	Day Camps	-	-	0%	-	0%	(369)	(283)	-329%	(758)	-195%
(3,842)	(5,147)	(7,523)	1,305	25%	3,681	49%	Recreation Programs	21	(779)	-97%	21	0%	(3,863)	2,084	35%	3,660	49%
<b>(49,139)</b>	<b>74,127</b>	<b>363,852</b>	<b>(123,266)</b>	<b>-166%</b>	<b>(412,991)</b>	<b>-114%</b>	<b>Public Amenities</b>	<b>930,255</b>	<b>(69,125)</b>	<b>-7%</b>	<b>(399,158)</b>	<b>-30%</b>	<b>(979,395)</b>	<b>(54,142)</b>	<b>-6%</b>	<b>(13,833)</b>	<b>-1%</b>
29,039	57,885	235,846	(28,846)	-50%	(206,806)	-88%	Downhill Ski	544,527	55,372	11%	(202,754)	-27%	(515,487)	(84,217)	-20%	(4,053)	-1%
3,595	44,713	111,398	(41,118)	-92%	(107,802)	-97%	Cross Country Ski	91,675	(68,325)	-43%	(130,661)	-59%	(88,080)	27,207	24%	22,859	21%
(6,163)	30,188	46,388	(36,351)	-120%	(52,551)	-113%	Snowplay	14,621	(53,379)	-78%	(55,558)	-79%	(20,785)	17,027	45%	3,007	13%
(33,009)	(36,845)	(24,238)	3,836	10%	(8,771)	-36%	Golf	98	(402)	-80%	(441)	-82%	(33,108)	4,237	11%	(8,330)	-34%
2,926	(2,360)	(1,852)	5,286	224%	4,777	258%	Campground	5,510	5,510	0%	5,510	0%	(2,585)	(225)	-10%	(733)	-40%
(7,031)	(5,934)	(8,092)	(1,097)	-18%	1,060	13%	Equestrian	(340)	(340)	0%	(340)	0%	(6,691)	(757)	-13%	1,400	17%
(226)	-	1,323	(226)	0%	(1,549)	-117%	Bikeworks	2,119	2,119	0%	1,930	1021%	(2,344)	(2,344)	0%	(3,479)	-307%
(3,838)	(4,477)	(7,240)	639	14%	3,402	47%	Trails	752	752	0%	752	0%	(4,590)	(113)	-3%	2,650	37%
(24,021)	(6,244)	4,054	(17,777)	-285%	(28,074)	-693%	The Lodge	180,117	(30,883)	-15%	(7,835)	-4%	(204,138)	13,106	6%	(20,239)	-11%
(774)	(1,053)	(269)	279	26%	(505)	-188%	Summer Food and Bev	-	-	0%	-	0%	(774)	279	26%	(505)	-188%
(6,423)	6,581	4,600	(13,004)	-198%	(11,023)	-240%	Pizza on the Hill	43,570	(6,530)	-13%	(5,194)	-11%	(49,993)	(6,474)	-15%	(5,828)	-13%
(3,215)	(8,327)	1,934	5,112	61%	(5,149)	-266%	Alder Creek Café	47,606	26,981	131%	(4,567)	-9%	(50,821)	(21,869)	-76%	(582)	-1%
<b>(65,028)</b>	<b>52,611</b>	<b>373,238</b>	<b>(117,639)</b>	<b>-224%</b>	<b>(438,266)</b>	<b>-117%</b>	<b>Amenities Total</b>	<b>1,020,104</b>	<b>(68,776)</b>	<b>-6%</b>	<b>(404,767)</b>	<b>-28%</b>	<b>(1,085,132)</b>	<b>(48,863)</b>	<b>-5%</b>	<b>(33,499)</b>	<b>-3%</b>
<b>(294,318)</b>	<b>(474,611)</b>	<b>(467,006)</b>	<b>180,293</b>	<b>38%</b>	<b>172,689</b>	<b>37%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>45,566</b>	<b>10,266</b>	<b>29%</b>	<b>(3,949)</b>	<b>-8%</b>	<b>(339,884)</b>	<b>170,027</b>	<b>33%</b>	<b>176,638</b>	<b>34%</b>
(6,873)	(62,226)	(7,316)	55,353	89%	443	6%	General	-	-	0%	-	0%	(6,873)	55,353	89%	443	6%
(51,713)	(54,921)	(154,614)	3,208	6%	102,901	67%	Administration	16,867	6,867	69%	(1,970)	-10%	(68,580)	(3,659)	-6%	104,870	60%
(47,174)	(42,725)	(27,277)	(4,449)	-10%	(19,897)	-73%	Communications	12,887	(1,113)	-8%	(6,265)	-33%	(60,061)	(3,336)	-6%	(13,632)	-29%
(51,435)	(53,087)	(24,408)	1,652	3%	(27,027)	-111%	Information Tech	-	-	0%	-	0%	(51,435)	1,652	3%	(27,027)	-111%
(65,110)	(66,536)	(76,037)	1,426	2%	10,927	14%	Accounting	259	(41)	-14%	(83)	-24%	(65,369)	1,467	2%	11,011	14%
(44,530)	(35,249)	(44,407)	(9,281)	-26%	(123)	0%	Human Resources	-	-	0%	-	0%	(44,530)	(9,281)	-26%	(123)	0%
(13,192)	(16,226)	(14,193)	3,034	19%	1,000	7%	Architectural Standards	14,155	4,755	51%	7,583	115%	(27,347)	(1,721)	-7%	(6,583)	-32%
(21,113)	(25,359)	(16,755)	4,246	17%	(4,358)	-26%	Member Services	1,385	(215)	-13%	(1,424)	-51%	(22,498)	4,461	17%	(2,933)	-15%
(27,135)	(22,492)	(20,836)	(4,643)	-21%	(6,299)	-30%	Risk & Facility Admin	-	-	0%	-	0%	(27,135)	(4,643)	-21%	(6,299)	-30%
102,399	(25,067)	(31,881)	127,466	509%	134,280	421%	Forestry	13	13	0%	(1,790)	-99%	102,387	127,454	508%	136,070	404%
(68,442)	(70,723)	(49,282)	2,281	3%	(19,160)	-39%	Maintenance	-	-	0%	-	0%	(68,442)	2,281	3%	(19,160)	-39%
<b>\$ (359,346)</b>	<b>\$ (422,000)</b>	<b>\$ (93,768)</b>	<b>\$ 62,654</b>	<b>15%</b>	<b>\$ (265,577)</b>	<b>-283%</b>	<b>Net Operating Result</b>	<b>\$ 1,065,670</b>	<b>\$ (58,511)</b>	<b>-5%</b>	<b>\$ (408,717)</b>	<b>-28%</b>	<b>\$ (1,425,015)</b>	<b>\$ 121,165</b>	<b>8%</b>	<b>\$ 143,139</b>	<b>9%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the twelve months ending December 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 425,876	\$ 190,000	\$ 345,558	\$ 235,876	124%	\$ 80,318	23%	<b>Private Amenities</b>	\$ 2,525,906	\$ 63,906	3%	\$ 102,094	4%	\$ (2,100,030)	\$ 171,970	8%	\$ (21,776)	-1%
131,078	(24,800)	61,065	155,878	629%	70,012	115%	Trout Creek Rec Ctr	1,000,613	94,613	10%	62,839	7%	(869,535)	61,265	7%	7,173	1%
(10,140)	(75,600)	(38,703)	65,460	87%	28,563	74%	Aquatics	205,321	(44,679)	-18%	(8,042)	-4%	(215,461)	110,139	34%	36,605	15%
292,299	242,700	273,641	49,599	20%	18,658	7%	Beach Club Marina	686,296	55,296	9%	58,643	9%	(393,996)	(5,696)	-1%	(39,985)	-11%
(623)	56,300	51,830	(56,923)	-101%	(52,453)	-101%	Tennis Center	225,777	(31,223)	-12%	(27,697)	-11%	(226,400)	(25,700)	-13%	(24,756)	-12%
33,688	43,100	34,064	(9,412)	-22%	(375)	-1%	Day Camps	224,715	(18,285)	-8%	18,864	9%	(191,027)	8,873	4%	(19,239)	-11%
(20,427)	(51,700)	(36,339)	31,273	60%	15,912	44%	Recreation Programs	183,184	8,184	5%	(2,513)	-1%	(203,611)	23,089	10%	18,426	8%
<b>126,870</b>	<b>(750,000)</b>	<b>522,951</b>	<b>876,870</b>	<b>117%</b>	<b>(396,080)</b>	<b>-76%</b>	<b>Public Amenities</b>	<b>9,903,146</b>	<b>1,966,146</b>	<b>25%</b>	<b>268,604</b>	<b>3%</b>	<b>(9,776,276)</b>	<b>(1,089,276)</b>	<b>-13%</b>	<b>(664,684)</b>	<b>-7%</b>
682,493	85,000	667,793	597,493	703%	14,700	2%	Downhill Ski	3,667,605	1,280,605	54%	165,437	5%	(2,985,112)	(683,112)	-30%	(150,737)	-5%
176,500	18,100	204,248	158,400	875%	(27,748)	-14%	Cross Country Ski	1,005,397	305,397	44%	27,309	3%	(828,898)	(146,998)	-22%	(55,058)	-7%
129,898	13,900	174,941	115,998	835%	(45,043)	-26%	Snowplay	263,541	88,541	51%	(26,625)	-9%	(133,642)	27,458	17%	(18,418)	-16%
(253,727)	(144,800)	(98,545)	(108,927)	-75%	(155,182)	-157%	Golf	994,199	(175,801)	-15%	(124,909)	-11%	(1,247,926)	66,874	5%	(30,273)	-2%
(7,690)	(13,000)	(6,728)	5,310	41%	(961)	-14%	Campground	64,233	7,233	13%	5,192	9%	(71,923)	(1,923)	-3%	(6,153)	-9%
(103,149)	(82,100)	(83,449)	(21,049)	-26%	(19,700)	-24%	Equestrian	195,762	(10,238)	-5%	8,982	5%	(298,911)	(10,811)	-4%	(28,682)	-11%
(2,733)	7,000	(6,001)	(9,733)	-139%	3,268	54%	Bikeworks	110,155	15,155	16%	23,267	27%	(112,888)	(24,888)	-28%	(19,999)	-22%
(101,467)	(148,600)	(109,161)	47,133	32%	7,694	7%	Trails	951	(49)	-5%	644	209%	(102,418)	47,182	32%	7,050	6%
(87,875)	(198,000)	(63,905)	110,125	56%	(23,970)	-38%	The Lodge	2,444,853	250,853	11%	132,607	6%	(2,532,728)	(140,728)	-6%	(156,576)	-7%
(130,475)	(125,500)	(86,145)	(4,975)	-4%	(44,330)	-51%	Summer Food and Bev	238,767	(27,233)	-10%	10,775	5%	(369,243)	22,257	6%	(55,105)	-18%
(71,078)	(65,800)	(27,743)	(5,278)	-8%	(43,335)	-156%	Pizza on the Hill	518,002	42,002	9%	(58)	0%	(589,080)	(47,280)	-9%	(43,277)	-8%
(103,826)	(96,200)	(42,353)	(7,626)	-8%	(61,473)	-145%	Alder Creek Café	399,681	189,681	90%	45,984	13%	(503,507)	(197,307)	-64%	(107,457)	-27%
<b>552,746</b>	<b>(560,000)</b>	<b>868,508</b>	<b>1,112,746</b>	<b>199%</b>	<b>(315,762)</b>	<b>-36%</b>	<b>Amenities Total</b>	<b>12,429,052</b>	<b>2,030,052</b>	<b>20%</b>	<b>370,698</b>	<b>3%</b>	<b>(11,876,306)</b>	<b>(917,306)</b>	<b>-8%</b>	<b>(686,460)</b>	<b>-6%</b>
<b>(5,648,015)</b>	<b>(5,751,000)</b>	<b>(5,372,118)</b>	<b>102,985</b>	<b>2%</b>	<b>(275,897)</b>	<b>-5%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>687,508</b>	<b>86,508</b>	<b>14%</b>	<b>(25,170)</b>	<b>-4%</b>	<b>(6,335,523)</b>	<b>16,477</b>	<b>0%</b>	<b>(250,727)</b>	<b>-4%</b>
(779,953)	(791,300)	(638,660)	11,347	1%	(141,293)	-22%	General	-	-	0%	-	0%	(779,953)	11,347	1%	(141,293)	-22%
(598,388)	(551,400)	(621,422)	(46,988)	-9%	23,034	4%	Administration	261,024	71,024	37%	(54,680)	-17%	(859,411)	(118,011)	-16%	77,714	8%
(427,816)	(424,300)	(426,273)	(3,516)	-1%	(1,543)	0%	Communications	184,934	(18,066)	-9%	6,657	4%	(612,750)	14,550	2%	(8,200)	-1%
(615,497)	(610,700)	(579,495)	(4,797)	-1%	(36,002)	-6%	Information Tech	-	-	0%	-	0%	(615,497)	(4,797)	-1%	(36,002)	-6%
(705,147)	(771,000)	(723,113)	65,853	9%	17,965	2%	Accounting	5,910	2,910	97%	810	16%	(711,057)	62,943	8%	17,155	2%
(372,504)	(320,000)	(307,806)	(52,504)	-16%	(64,698)	-21%	Human Resources	-	-	0%	-	0%	(372,504)	(52,504)	-16%	(64,698)	-21%
(130,893)	(159,900)	(157,190)	29,007	18%	26,297	17%	Architectural Standards	176,661	8,661	5%	57,424	48%	(307,554)	20,346	6%	(31,126)	-11%
(204,219)	(264,800)	(183,897)	60,581	23%	(20,323)	-11%	Member Services	33,340	1,340	4%	(3,403)	-9%	(237,559)	59,241	20%	(16,919)	-8%
(279,545)	(257,500)	(234,784)	(22,045)	-9%	(44,761)	-19%	Risk & Facility Admin	-	-	0%	-	0%	(279,545)	(22,045)	-9%	(44,761)	-19%
(809,730)	(823,000)	(844,037)	13,270	2%	34,307	4%	Forestry	25,639	20,639	413%	(31,977)	-56%	(835,369)	(7,369)	-1%	66,285	7%
(724,323)	(777,100)	(655,442)	52,777	7%	(68,881)	-11%	Maintenance	-	-	0%	-	0%	(724,323)	52,777	7%	(68,881)	-11%
<b>\$ (5,095,270)</b>	<b>\$ (6,311,000)</b>	<b>\$ (4,503,610)</b>	<b>\$ 1,215,730</b>	<b>19%</b>	<b>\$ (591,660)</b>	<b>-13%</b>	<b>Net Operating Result</b>	<b>\$ 13,116,560</b>	<b>\$ 2,116,560</b>	<b>19%</b>	<b>\$ 345,528</b>	<b>3%</b>	<b>\$ (18,211,829)</b>	<b>\$ (900,829)</b>	<b>-5%</b>	<b>\$ (937,188)</b>	<b>-5%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	<b>Private Amenities</b>	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
<b>1,242,439</b>	<b>160,756</b>	<b>1,011,941</b>	<b>1,081,683</b>	<b>673%</b>	<b>230,498</b>	<b>23%</b>	<b>Public Amenities</b>	<b>5,246,366</b>	<b>2,018,634</b>	<b>63%</b>	<b>650,213</b>	<b>14%</b>	<b>(4,003,927)</b>	<b>(936,951)</b>	<b>-31%</b>	<b>(419,715)</b>	<b>-12%</b>
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
<b>1,183,312</b>	<b>(1,068)</b>	<b>917,199</b>	<b>1,184,380</b>	<b>#####</b>	<b>266,113</b>	<b>29%</b>	<b>Amenities Total</b>	<b>5,555,001</b>	<b>2,054,869</b>	<b>59%</b>	<b>664,934</b>	<b>14%</b>	<b>(4,371,688)</b>	<b>(870,488)</b>	<b>-25%</b>	<b>(398,821)</b>	<b>-10%</b>
<b>(1,773,761)</b>	<b>(1,738,932)</b>	<b>(1,597,248)</b>	<b>(34,829)</b>	<b>-2%</b>	<b>(176,513)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>219,537</b>	<b>10,137</b>	<b>5%</b>	<b>(1,633)</b>	<b>-1%</b>	<b>(1,993,298)</b>	<b>(44,966)</b>	<b>-2%</b>	<b>(174,879)</b>	<b>-10%</b>
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
<b>\$ (590,449)</b>	<b>\$ (1,740,000)</b>	<b>\$ (680,049)</b>	<b>\$ 1,149,551</b>	<b>66%</b>	<b>\$ 89,601</b>	<b>13%</b>	<b>Net Operating Result</b>	<b>\$ 5,774,537</b>	<b>\$ 2,065,005</b>	<b>56%</b>	<b>\$ 663,301</b>	<b>13%</b>	<b>\$ (6,364,986)</b>	<b>\$ (915,454)</b>	<b>-17%</b>	<b>\$ (573,700)</b>	<b>-10%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Summer Months (May-Oct) 2017**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 519,937	\$ 408,024	\$ 443,619	\$ 111,913	27%	\$ 76,318	17%	<b>Private Amenities</b>	\$ 2,051,064	\$ 26,664	1%	\$ 92,821	5%	\$ (1,531,127)	\$ 85,249	5%	\$ (16,503)	-1%
101,401	61,476	83,232	39,925	65%	18,169	22%	Trout Creek Rec Ctr	544,496	7,096	1%	11,703	2%	(443,095)	32,829	7%	6,466	1%
(18,133)	(29,829)	(49,837)	11,696	39%	31,704	64%	Aquatics	125,152	(58,848)	-32%	(17,752)	-12%	(143,285)	70,544	33%	49,455	26%
338,627	274,424	285,679	64,203	23%	52,948	19%	Beach Club Marina	700,389	69,389	11%	77,061	12%	(361,762)	(5,186)	-1%	(24,114)	-7%
58,081	65,473	80,950	(7,392)	-11%	(22,869)	-28%	Tennis Center	274,316	17,316	7%	3,717	1%	(216,235)	(24,708)	-13%	(26,587)	-14%
35,234	44,533	36,739	(9,299)	-21%	(1,505)	-4%	Day Camps	224,640	(18,360)	-8%	18,909	9%	(189,406)	9,061	5%	(20,414)	-12%
4,727	(8,053)	6,855	12,780	159%	(2,128)	-31%	Recreation Programs	182,071	10,071	6%	(818)	0%	(177,344)	2,709	2%	(1,310)	-1%
<b>(698,915)</b>	<b>(631,939)</b>	<b>(537,840)</b>	<b>(66,976)</b>	<b>-11%</b>	<b>(161,075)</b>	<b>-30%</b>	<b>Public Amenities</b>	<b>3,578,228</b>	<b>14,428</b>	<b>0%</b>	<b>48,911</b>	<b>1%</b>	<b>(4,277,143)</b>	<b>(81,404)</b>	<b>-2%</b>	<b>(209,986)</b>	<b>-5%</b>
(341,293)	(344,603)	(425,080)	3,310	1%	83,787	20%	Downhill Ski	3,069	3,069	0%	(1,932)	-39%	(344,362)	241	0%	85,718	20%
(131,404)	(106,511)	(89,741)	(24,893)	-23%	(41,663)	-46%	Cross Country Ski	462	462	0%	(330)	-42%	(131,866)	(25,355)	-24%	(41,333)	-46%
(13,343)	(13,652)	(2,192)	309	2%	(11,151)	-509%	Snowplay	-	-	0%	-	0%	(13,343)	309	2%	(11,151)	-509%
7,995	137,983	143,880	(129,988)	-94%	(135,884)	-94%	Golf	989,791	(177,209)	-15%	(124,201)	-11%	(981,795)	47,222	5%	(11,683)	-1%
2,220	545	4,719	1,675	307%	(2,499)	-53%	Campground	58,723	1,723	3%	(319)	-1%	(56,503)	(48)	0%	(2,180)	-4%
(69,172)	(53,781)	(49,378)	(15,391)	-29%	(19,795)	-40%	Equestrian	195,952	(10,048)	-5%	9,172	5%	(265,124)	(5,343)	-2%	(28,966)	-12%
178	7,000	(7,225)	(6,822)	-97%	7,403	102%	Bikeworks	108,036	13,036	14%	21,662	25%	(107,858)	(19,858)	-23%	(14,259)	-15%
(73,208)	(114,521)	(83,694)	41,313	36%	10,486	13%	Trails	199	(801)	-80%	(108)	-35%	(73,407)	42,114	36%	10,594	13%
123,158	51,946	101,250	71,212	137%	21,908	22%	The Lodge	1,492,572	131,572	10%	115,795	8%	(1,369,415)	(60,361)	-5%	(93,888)	-7%
(123,926)	(119,092)	(85,656)	(4,834)	-4%	(38,270)	-45%	Summer Food and Bev	237,893	(28,107)	-11%	9,901	4%	(361,819)	23,273	6%	(48,172)	-15%
(25,405)	(16,722)	(1,327)	(8,683)	-52%	(24,078)	#####	Pizza on the Hill	321,131	10,331	3%	(7,558)	-2%	(346,535)	(19,013)	-6%	(16,520)	-5%
(54,714)	(60,531)	(43,397)	5,817	10%	(11,317)	-26%	Alder Creek Café	170,400	70,400	70%	26,828	19%	(225,114)	(64,583)	-40%	(38,146)	-20%
<b>(178,978)</b>	<b>(223,915)</b>	<b>(94,221)</b>	<b>44,937</b>	<b>20%</b>	<b>(84,757)</b>	<b>-90%</b>	<b>Amenities Total</b>	<b>5,629,292</b>	<b>41,092</b>	<b>1%</b>	<b>141,732</b>	<b>3%</b>	<b>(5,808,270)</b>	<b>3,845</b>	<b>0%</b>	<b>(226,488)</b>	<b>-4%</b>
<b>(3,100,626)</b>	<b>(3,057,085)</b>	<b>(2,869,640)</b>	<b>(43,541)</b>	<b>-1%</b>	<b>(230,986)</b>	<b>-8%</b>	<b>HOA &amp; Amenities</b>	<b>376,509</b>	<b>56,709</b>	<b>18%</b>	<b>(19,674)</b>	<b>-5%</b>	<b>(3,477,135)</b>	<b>(100,250)</b>	<b>-3%</b>	<b>(211,312)</b>	<b>-6%</b>
(406,738)	(397,818)	(341,109)	(8,920)	-2%	(65,629)	-19%	Support Services	-	-	0%	-	0%	(406,738)	(8,920)	-2%	(65,629)	-19%
(415,163)	(292,451)	(308,269)	(122,712)	-42%	(106,894)	-35%	General	-	-	0%	-	0%	(514,142)	(138,991)	-37%	(69,566)	-16%
(206,357)	(191,989)	(215,360)	(14,368)	-7%	9,003	4%	Administration	98,979	16,279	20%	(37,328)	-27%	(313,584)	(11,595)	-4%	2,049	1%
(312,873)	(301,250)	(298,627)	(11,623)	-4%	(14,247)	-5%	Communications	107,227	(2,773)	-3%	6,954	7%	(312,873)	(11,623)	-4%	(14,247)	-5%
(344,919)	(387,499)	(346,942)	42,580	11%	2,023	1%	Information Tech	-	-	0%	-	0%	(348,274)	40,825	10%	1,492	0%
(200,771)	(152,241)	(132,716)	(48,530)	-32%	(68,054)	-51%	Accounting	3,355	1,755	110%	531	19%	(200,771)	(48,530)	-32%	(68,054)	-51%
(45,400)	(72,029)	(77,926)	26,629	37%	32,526	42%	Human Resources	-	-	0%	-	0%	(160,496)	8,933	5%	(9,661)	-6%
(93,518)	(126,535)	(83,783)	33,017	26%	(9,735)	-12%	Architectural Standards	115,096	17,696	18%	42,187	58%	(120,069)	29,566	20%	(8,180)	-7%
(140,736)	(128,459)	(121,136)	(12,277)	-10%	(19,600)	-16%	Member Services	26,551	3,451	15%	(1,555)	-6%	(140,736)	(12,277)	-10%	(19,600)	-16%
(579,370)	(627,328)	(626,172)	47,958	8%	46,801	7%	Risk & Facility Admin	-	-	0%	-	0%	(604,672)	27,656	4%	77,264	11%
(354,781)	(379,486)	(317,600)	24,705	7%	(37,181)	-12%	Forestry	25,301	20,301	406%	(30,462)	-55%	(354,781)	24,705	7%	(37,181)	-12%
							Maintenance	-	-	0%	-	0%					
<b>\$ (3,279,604)</b>	<b>\$ (3,281,000)</b>	<b>\$ (2,963,861)</b>	<b>\$ 1,396</b>	<b>0%</b>	<b>\$ (315,742)</b>	<b>-11%</b>	<b>Net Operating Result</b>	<b>\$ 6,005,801</b>	<b>\$ 97,801</b>	<b>2%</b>	<b>\$ 122,058</b>	<b>2%</b>	<b>\$ (9,285,404)</b>	<b>\$ (96,404)</b>	<b>-1%</b>	<b>\$ (437,800)</b>	<b>-5%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Two Winter Months (Nov-Dec) 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (34,934)	\$ (56,200)	\$ (3,319)	\$ 21,266	38%	\$ (31,615)	-953%	<b>Private Amenities</b>	\$ 166,207	\$ 1,007	1%	\$ (5,447)	-3%	\$ (201,141)	\$ 20,259	9%	\$ (26,168)	-15%
(10,399)	(12,792)	13,796	2,393	19%	(24,195)	-175%	Trout Creek Rec Ctr	142,828	1,228	1%	(6,110)	-4%	(153,226)	1,166	1%	(18,085)	-13%
1,857	(11,720)	8,088	13,577	116%	(6,231)	-77%	Aquatics	22,000	-	0%	(66)	0%	(20,143)	13,577	40%	(6,165)	-44%
(11,296)	(11,568)	(3,742)	272	2%	(7,553)	-202%	Beach Club Marina	8	8	0%	(47)	-85%	(11,304)	264	2%	(7,506)	-198%
(3,544)	(3,341)	(3,730)	(203)	-6%	187	5%	Tennis Center	258	258	0%	258	0%	(3,802)	(461)	-14%	(71)	-2%
(445)	(243)	45	(202)	-83%	(490)	#####	Day Camps	-	-	0%	-	0%	(445)	(202)	-83%	(490)	#####
(11,108)	(16,536)	(17,775)	5,428	33%	6,667	38%	Recreation Programs	1,113	(487)	-30%	518	87%	(12,221)	5,915	33%	6,149	33%
<b>(416,654)</b>	<b>(278,817)</b>	<b>48,850</b>	<b>(137,837)</b>	<b>-49%</b>	<b>(465,504)</b>	<b>-953%</b>	<b>Public Amenities</b>	<b>1,078,553</b>	<b>(66,915)</b>	<b>-6%</b>	<b>(430,520)</b>	<b>-29%</b>	<b>(1,495,207)</b>	<b>(70,922)</b>	<b>-5%</b>	<b>(34,983)</b>	<b>-2%</b>
(120,581)	(100,776)	93,577	(19,805)	-20%	(214,158)	-229%	Downhill Ski	544,977	55,822	11%	(203,297)	-27%	(665,558)	(75,627)	-13%	(10,860)	-2%
(54,037)	(1,038)	57,071	(52,999)	#####	(111,108)	-195%	Cross Country Ski	94,348	(65,652)	-41%	(150,719)	-62%	(148,385)	12,653	8%	39,611	21%
(13,745)	21,235	48,714	(34,980)	-165%	(62,459)	-128%	Snowplay	14,621	(56,379)	-79%	(60,995)	-81%	(28,366)	21,399	43%	(1,464)	-5%
(89,871)	(84,251)	(62,208)	(5,620)	-7%	(27,663)	-44%	Golf	3,027	2,027	203%	2,102	227%	(92,899)	(7,648)	-9%	(29,765)	-47%
(158)	(4,597)	(4,039)	4,439	97%	3,882	96%	Campground	5,510	5,510	0%	5,510	0%	(5,668)	(1,071)	-23%	(1,629)	-40%
(12,812)	(9,969)	(12,560)	(2,843)	-29%	(252)	-2%	Equestrian	(510)	(510)	0%	(510)	0%	(12,302)	(2,333)	-23%	258	2%
(376)	-	1,224	(376)	#####	(1,599)	-131%	Bikeworks	2,119	2,119	0%	1,605	312%	(2,494)	(2,494)	#####	(3,204)	-451%
(10,875)	(12,449)	(17,563)	1,574	13%	6,688	38%	Trails	752	752	0%	752	0%	(11,627)	822	7%	5,936	34%
(76,689)	(57,672)	(41,095)	(19,017)	-33%	(35,594)	-87%	The Lodge	292,439	(39,561)	-12%	(21,635)	-7%	(369,128)	20,544	5%	(13,959)	-4%
(2,233)	(2,114)	(468)	(119)	-6%	(1,765)	-377%	Summer Food and Bev	874	874	0%	874	0%	(3,107)	(993)	-47%	(2,639)	-564%
(18,888)	(3,869)	(5,830)	(15,019)	-388%	(13,057)	-224%	Pizza on the Hill	65,497	(5,203)	-7%	2,345	4%	(84,385)	(9,816)	-13%	(15,402)	-22%
(16,390)	(23,317)	(7,972)	6,927	30%	(8,418)	-106%	Alder Creek Café	54,897	33,284	154%	(6,553)	-11%	(71,287)	(26,357)	-59%	(1,865)	-3%
<b>(451,588)</b>	<b>(335,017)</b>	<b>45,531</b>	<b>(116,571)</b>	<b>-35%</b>	<b>(497,119)</b>	<b>#####</b>	<b>Amenities Total</b>	<b>1,244,760</b>	<b>(65,908)</b>	<b>-5%</b>	<b>(435,968)</b>	<b>-26%</b>	<b>(1,696,348)</b>	<b>(50,663)</b>	<b>-3%</b>	<b>(61,151)</b>	<b>-4%</b>
<b>(773,629)</b>	<b>(954,983)</b>	<b>(905,230)</b>	<b>181,354</b>	<b>19%</b>	<b>131,601</b>	<b>15%</b>	<b>HOA &amp; Amenities</b>	<b>91,462</b>	<b>19,662</b>	<b>27%</b>	<b>(3,863)</b>	<b>-4%</b>	<b>(865,091)</b>	<b>161,692</b>	<b>16%</b>	<b>135,464</b>	<b>14%</b>
(71,135)	(128,484)	(55,874)	57,349	45%	(15,261)	-27%	Support Services	-	-	0%	-	0%	(71,135)	57,349	45%	(15,261)	-27%
(86,726)	(103,878)	(198,650)	17,152	17%	111,924	56%	General	32,497	13,397	70%	(11,573)	-26%	(119,223)	3,755	3%	123,498	51%
(90,630)	(86,946)	(62,460)	(3,684)	-4%	(28,170)	-45%	Administration	28,510	(490)	-2%	(3,321)	-10%	(119,140)	(3,194)	-3%	(24,849)	-26%
(100,353)	(104,145)	(77,905)	3,792	4%	(22,448)	-29%	Communications	-	-	0%	-	0%	(100,353)	3,792	4%	(22,448)	-29%
(123,907)	(129,409)	(132,189)	5,502	4%	8,282	6%	Information Tech	433	(67)	-13%	(82)	-16%	(124,340)	5,569	4%	8,365	6%
(75,174)	(66,179)	(77,483)	(8,995)	-14%	2,310	3%	Accounting	-	-	0%	-	0%	(75,174)	(8,995)	-14%	2,310	3%
(24,681)	(31,208)	(31,564)	6,527	21%	6,883	22%	Human Resources	-	-	0%	-	0%	(52,052)	(544)	-1%	(7,802)	-18%
(38,987)	(50,881)	(32,432)	11,894	23%	(6,556)	-20%	Architectural Standards	27,371	7,071	35%	14,684	116%	(41,301)	12,480	23%	(4,500)	-12%
(53,186)	(43,129)	(40,551)	(10,057)	-23%	(12,636)	-31%	Member Services	2,314	(586)	-20%	(2,056)	-47%	(53,186)	(10,057)	-23%	(12,636)	-31%
25,210	(76,997)	(93,376)	102,207	133%	118,585	127%	Risk & Facility Admin	-	-	0%	-	0%	24,872	101,869	132%	120,100	126%
(134,059)	(133,727)	(102,746)	(332)	0%	(31,313)	-30%	Forestry	338	338	0%	(1,515)	-82%	(134,059)	(332)	0%	(31,313)	-30%
							Maintenance	-	-	0%	-	0%					
<b>\$ (1,225,217)</b>	<b>\$ (1,290,000)</b>	<b>\$ (859,699)</b>	<b>\$ 64,783</b>	<b>5%</b>	<b>\$ (365,518)</b>	<b>-43%</b>	<b>Net Operating Result</b>	<b>\$ 1,336,222</b>	<b>\$ (46,246)</b>	<b>-3%</b>	<b>\$ (439,831)</b>	<b>-25%</b>	<b>\$ (2,561,439)</b>	<b>\$ 111,029</b>	<b>4%</b>	<b>\$ 74,313</b>	<b>3%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	<b>Private Amenities</b>	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
<b>1,291,289</b>	<b>(229,827)</b>	<b>1,257,502</b>	<b>1,521,116</b>	<b>662%</b>	<b>33,787</b>	<b>3%</b>	<b>Public Amenities</b>	<b>6,755,439</b>	<b>2,673,407</b>	<b>65%</b>	<b>486,346</b>	<b>8%</b>	<b>(5,464,150)</b>	<b>(1,152,291)</b>	<b>-27%</b>	<b>(452,560)</b>	<b>-9%</b>
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	#####	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
<b>1,228,843</b>	<b>(419,916)</b>	<b>1,157,123</b>	<b>1,648,759</b>	<b>393%</b>	<b>71,720</b>	<b>6%</b>	<b>Amenities Total</b>	<b>7,235,728</b>	<b>2,714,996</b>	<b>60%</b>	<b>503,883</b>	<b>7%</b>	<b>(6,006,885)</b>	<b>(1,066,237)</b>	<b>-22%</b>	<b>(432,163)</b>	<b>-8%</b>
<b>(2,678,991)</b>	<b>(2,671,084)</b>	<b>(2,520,523)</b>	<b>(7,907)</b>	<b>0%</b>	<b>(158,468)</b>	<b>-6%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>314,862</b>	<b>35,062</b>	<b>13%</b>	<b>29,298</b>	<b>10%</b>	<b>(2,993,853)</b>	<b>(42,969)</b>	<b>-1%</b>	<b>(187,766)</b>	<b>-7%</b>
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
<b>\$ (1,450,148)</b>	<b>\$ (3,091,000)</b>	<b>\$ (1,363,400)</b>	<b>\$ 1,640,852</b>	<b>53%</b>	<b>\$ (86,748)</b>	<b>-6%</b>	<b>Net Operating Result</b>	<b>\$ 7,550,590</b>	<b>\$ 2,750,058</b>	<b>57%</b>	<b>\$ 533,181</b>	<b>8%</b>	<b>\$ (9,000,738)</b>	<b>\$ (1,109,206)</b>	<b>-14%</b>	<b>\$ (619,929)</b>	<b>-7%</b>



**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the twelve months ending December 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ 425,876</b>	<b>\$ 190,000</b>	<b>\$ 345,558</b>	<b>\$ 235,876</b>	<b>124%</b>	<b>\$ 80,318</b>	<b>23%</b>	<b>Private Amenities</b>	<b>\$ 65.79</b>	<b>\$ 29.35</b>	<b>\$ 53.38</b>	<b>\$ 36</b>	<b>124%</b>	<b>\$ 12</b>	<b>23%</b>
131,078	(24,800)	61,065	155,878	629%	70,012	115%	Trout Creek Rec Ctg	20.25	(3.83)	9.43	24	629%	11	115%
(10,140)	(75,600)	(38,703)	65,460	87%	28,563	74%	Aquatics	(1.57)	(11.68)	(5.98)	10	87%	4	74%
292,299	242,700	273,641	49,599	20%	18,658	7%	Beach Club Marina	45.16	37.49	42.27	8	20%	3	7%
(623)	56,300	51,830	(56,923)	-101%	(52,453)	-101%	Tennis Center	(0.10)	8.70	8.01	(9)	-101%	(8)	-101%
33,688	43,100	34,064	(9,412)	-22%	(375)	-1%	Day Camps	5.20	6.66	5.26	(1)	-22%	(0)	-1%
(20,427)	(51,700)	(36,339)	31,273	60%	15,912	44%	Recreation Programs	(3.16)	(7.99)	(5.61)	5	60%	2	44%
<b>126,870</b>	<b>(750,000)</b>	<b>522,951</b>	<b>876,870</b>	<b>117%</b>	<b>(396,080)</b>	<b>-76%</b>	<b>Public Amenities</b>	<b>\$ 19.60</b>	<b>\$ (115.87)</b>	<b>\$ 80.79</b>	<b>135</b>	<b>117%</b>	<b>(61)</b>	<b>-76%</b>
682,493	85,000	667,793	597,493	703%	14,700	2%	Downhill Ski	105.44	13.13	103.17	92	703%	2	2%
176,500	18,100	204,248	158,400	875%	(27,748)	-14%	Cross Country Ski	27.27	2.80	31.55	24	875%	(4)	-14%
129,898	13,900	174,941	115,998	835%	(45,043)	-26%	Snowplay	20.07	2.15	27.03	18	835%	(7)	-26%
(253,727)	(144,800)	(98,545)	(108,927)	-75%	(155,182)	-157%	Golf	(39.20)	(22.37)	(15.22)	(17)	-75%	(24)	-157%
(7,690)	(13,000)	(6,728)	5,310	41%	(961)	-14%	Campground	(1.19)	(2.01)	(1.04)	1	41%	(0)	-14%
(103,149)	(82,100)	(83,449)	(21,049)	-26%	(19,700)	-24%	Equestrian	(15.94)	(12.68)	(12.89)	(3)	-26%	(3)	-24%
(2,733)	7,000	(6,001)	(9,733)	-139%	3,268	54%	Bikeworks	(0.42)	1.08	(0.93)	(2)	-139%	1	54%
(101,467)	(148,600)	(109,161)	47,133	32%	7,694	7%	Trails	(15.68)	(22.96)	(16.86)	7	32%	1	7%
(87,875)	(198,000)	(63,905)	110,125	56%	(23,970)	-38%	The Lodge	(13.58)	(30.59)	(9.87)	17	56%	(4)	-38%
(130,475)	(125,500)	(86,145)	(4,975)	-4%	(44,330)	-51%	Summer Food and Bev	(20.16)	(19.39)	(13.31)	(1)	-4%	(7)	-51%
(71,078)	(65,800)	(27,743)	(5,278)	-8%	(43,335)	-156%	Pizza on the Hill	(10.98)	(10.17)	(4.29)	(1)	-8%	(7)	-156%
(103,826)	(96,200)	(42,353)	(7,626)	-8%	(61,473)	-145%	Alder Creek Café	(16.04)	(14.86)	(6.54)	(1)	-8%	(9)	-145%
<b>552,746</b>	<b>(560,000)</b>	<b>868,508</b>	<b>1,112,746</b>	<b>199%</b>	<b>(315,762)</b>	<b>-36%</b>	<b>Amenities Total</b>	<b>\$ 85.39</b>	<b>\$ (86.51)</b>	<b>\$ 134.17</b>	<b>172</b>	<b>199%</b>	<b>(49)</b>	<b>-36%</b>
<b>(5,648,015)</b>	<b>(5,751,000)</b>	<b>(5,372,118)</b>	<b>102,985</b>	<b>2%</b>	<b>(275,897)</b>	<b>-5%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (872.55)</b>	<b>\$ (888.46)</b>	<b>\$ (829.93)</b>	<b>16</b>	<b>2%</b>	<b>(43)</b>	<b>-5%</b>
(779,953)	(791,300)	(638,660)	11,347	1%	(141,293)	-22%	General	(120.49)	(122.25)	(98.67)	2	1%	(22)	-22%
(598,388)	(551,400)	(621,422)	(46,988)	-9%	23,034	4%	Administration	(92.44)	(85.18)	(96.00)	(7)	-9%	4	4%
(427,816)	(424,300)	(426,273)	(3,516)	-1%	(1,543)	0%	Communications	(66.09)	(65.55)	(65.85)	(1)	-1%	(0)	0%
(615,497)	(610,700)	(579,495)	(4,797)	-1%	(36,002)	-6%	Information Tech	(95.09)	(94.35)	(89.52)	(1)	-1%	(6)	-6%
(705,147)	(771,000)	(723,113)	65,853	9%	17,965	2%	Accounting	(108.94)	(119.11)	(111.71)	10	9%	3	2%
(372,504)	(320,000)	(307,806)	(52,504)	-16%	(64,698)	-21%	Human Resources	(57.55)	(49.44)	(47.55)	(8)	-16%	(10)	-21%
(130,893)	(159,900)	(157,190)	29,007	18%	26,297	17%	Architectural Standards	(20.22)	(24.70)	(24.28)	4	18%	4	17%
(204,219)	(264,800)	(183,897)	60,581	23%	(20,323)	-11%	Member Services	(31.55)	(40.91)	(28.41)	9	23%	(3)	-11%
(279,545)	(257,500)	(234,784)	(22,045)	-9%	(44,761)	-19%	Risk & Facility Admin	(43.19)	(39.78)	(36.27)	(3)	-9%	(7)	-19%
(809,730)	(823,000)	(844,037)	13,270	2%	34,307	4%	Forestry	(125.09)	(127.14)	(130.39)	2	2%	5	4%
(724,323)	(777,100)	(655,442)	52,777	7%	(68,881)	-11%	Maintenance	(111.90)	(120.05)	(101.26)	8	7%	(11)	-11%
<b>\$ (5,095,270)</b>	<b>\$ (6,311,000)</b>	<b>\$ (4,503,610)</b>	<b>\$ 1,215,730</b>	<b>19%</b>	<b>\$ (591,660)</b>	<b>13%</b>	<b>Net Operating Result</b>	<b>\$ (787.16)</b>	<b>\$ (974.97)</b>	<b>\$ (695.75)</b>	<b>\$ 187.82</b>	<b>19%</b>	<b>\$ (91.40)</b>	<b>-13%</b>

**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of **December 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>1,517</b>	<b>2,050</b>	<b>1,893</b>	<b>533</b>	<b>26%</b>	<b>376</b>	<b>20%</b>	<b>Private Amenities</b>	<b>42,107</b>	<b>56,712</b>	<b>51,781</b>	<b>14,605</b>	<b>26%</b>	<b>9,674</b>	<b>19%</b>
1,480	1,874	1,647	394	21%	167	10%	Trout Creek Rec Ctr	16,220	21,012	17,405	4,792	23%	1,185	7%
-	-	-	-	0%	-	0%	Aquatics	3,121	8,187	6,574	5,066	62%	3,453	53%
12	-	-	(12)	0%	(12)	0%	Beach Club Marina	8,765	9,913	9,889	1,149	12%	1,124	11%
-	-	-	-	0%	-	0%	Tennis Center	3,340	3,818	3,738	478	13%	398	11%
-	-	-	-	0%	-	0%	Day Camps	6,867	9,281	8,553	2,415	26%	1,686	20%
25	176	246	151	86%	221	90%	Recreation Programs	3,795	4,501	5,622	706	16%	1,827	32%
<b>23,256</b>	<b>19,565</b>	<b>25,382</b>	<b>(3,691)</b>	<b>-19%</b>	<b>2,126</b>	<b>8%</b>	<b>Public Amenities</b>	<b>215,740</b>	<b>188,635</b>	<b>217,022</b>	<b>(27,105)</b>	<b>-14%</b>	<b>1,281</b>	<b>1%</b>
14,743	10,210	14,664	(4,533)	-44%	(79)	-1%	Downhill Ski Area	71,536	49,921	65,930	(21,615)	-43%	(5,606)	-9%
1,564	2,605	3,485	1,041	40%	1,921	55%	Cross Country Ski Area	18,702	12,728	20,079	(5,975)	-47%	1,377	7%
602	1,176	751	573	49%	148	20%	Snowplay - Total Tubers	3,152	4,641	3,454	1,489	32%	302	9%
5	124	17	119	96%	12	71%	Golf Operations	8,948	11,236	10,231	2,288	20%	1,283	13%
247	184	153	(63)	-34%	(94)	-62%	Golf Maintenance	22,359	25,890	23,623	3,531	14%	1,264	5%
-	-	-	-	0%	-	0%	Campground	663	808	848	145	18%	185	22%
28	-	27	(28)	0%	(1)	-3%	Equestrian	4,770	5,786	5,094	1,016	18%	324	6%
-	-	10	-	0%	10	100%	Bikeworks	1,064	991	1,217	(73)	-7%	153	13%
-	-	-	-	0%	-	0%	Trails	3,230	2,985	1,771	(245)	-8%	(1,459)	-82%
3,974	3,844	3,840	(130)	-3%	(134)	-3%	The Lodge	50,246	43,852	49,970	(6,394)	-15%	(276)	-1%
18	-	-	(18)	0%	(18)	0%	Summer Food and Bev	8,494	11,540	10,566	3,046	26%	2,071	20%
1,064	599	925	(465)	-78%	(139)	-15%	Pizza on the Hill	11,528	11,013	12,064	(515)	-5%	536	4%
1,011	824	1,511	(187)	-23%	500	33%	Alder Creek Café	11,049	7,244	12,176	(3,805)	-53%	1,128	9%
<b>24,773</b>	<b>21,615</b>	<b>27,276</b>	<b>(3,158)</b>	<b>-15%</b>	<b>2,503</b>	<b>9%</b>	<b>Amenities Total</b>	<b>257,848</b>	<b>245,347</b>	<b>268,803</b>	<b>(12,500)</b>	<b>-5%</b>	<b>10,955</b>	<b>4%</b>
<b>5,948</b>	<b>6,938</b>	<b>6,232</b>	<b>990</b>	<b>14%</b>	<b>284</b>	<b>5%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>85,132</b>	<b>89,705</b>	<b>81,096</b>	<b>4,573</b>	<b>5%</b>	<b>(4,035)</b>	<b>-5%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
357	642	513	285	44%	156	30%	Administration	5,583	6,809	5,967	1,226	18%	384	6%
262	632	428	369	58%	165	39%	Communications	6,032	7,776	6,455	1,744	22%	424	7%
573	738	418	165	22%	(155)	-37%	Information Tech	5,719	7,326	5,679	1,607	22%	(40)	-1%
969	1,046	936	77	7%	(34)	-4%	Accounting	10,618	12,194	11,788	1,575	13%	1,169	10%
217	173	181	(44)	-26%	(36)	-20%	Human Resources	2,085	1,178	1,132	(907)	-77%	(953)	-84%
656	585	617	(71)	-12%	(39)	-6%	Architectural Standards	7,227	8,405	6,906	1,178	14%	(321)	-5%
529	885	427	356	40%	(102)	-24%	Member Services	5,548	9,085	4,960	3,537	39%	(588)	-12%
336	395	394	59	15%	58	15%	Risk & Facility Admin	4,036	4,659	3,831	623	13%	(205)	-5%
171	152	811	(19)	-13%	640	79%	Forestry	17,746	12,421	15,966	(5,324)	-43%	(1,780)	-11%
1,878	1,691	1,508	(186)	-11%	(370)	-25%	Maintenance	20,539	19,853	18,413	(686)	-3%	(2,126)	-12%
<b>30,721</b>	<b>28,553</b>	<b>33,508</b>	<b>(2,168)</b>	<b>-8%</b>	<b>2,787</b>	<b>8%</b>	<b>Total Payroll Hours</b>	<b>342,979</b>	<b>335,052</b>	<b>349,899</b>	<b>(7,927)</b>	<b>-2%</b>	<b>6,920</b>	<b>2%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**

for the month of **December 2017**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	9	9	11	47	76	30	15	11	9	9	10	10	10	9	20	48	83	59	18	11	10	11	20	25	Amount	Pctg	
9	8	8	8	7	8	7	7	8	8	8	9	9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.6	7%	
-	-	0	-	0	5	10	2	0	0	-	-	-	-	-	0	2	8	16	10	1	-	-	-	2	3	1.7	53%	
-	-	-	0	1	10	23	12	4	0	-	0	-	-	-	-	5	12	21	14	5	0	-	-	4	5	0.5	11%	
-	-	-	-	2	6	6	4	2	0	-	-	-	-	-	-	2	5	7	5	3	1	-	-	2	2	0.2	11%	
-	-	-	-	0	14	21	3	1	1	-	-	-	-	-	0	1	10	21	16	1	0	-	-	3	4	0.8	20%	
1	0	0	1	1	4	8	2	1	2	1	0	1	2	2	1	1	5	9	5	1	2	2	1	2	3	0.9	32%	
<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>41</b>	<b>94</b>	<b>141</b>	<b>117</b>	<b>75</b>	<b>58</b>	<b>42</b>	<b>134</b>	<b>167</b>	<b>155</b>	<b>122</b>	<b>61</b>	<b>59</b>	<b>98</b>	<b>135</b>	<b>119</b>	<b>89</b>	<b>54</b>	<b>45</b>	<b>146</b>	<b>104</b>	<b>104</b>	<b>0.6</b>	<b>1%</b>	
94	91	80	35	4	4	3	2	2	4	9	85	93	88	67	25	3	3	2	2	2	4	8	85	34	32	(2.7)	-9%	
27	25	22	11	0	1	1	1	3	3	5	9	28	24	19	6	0	0	1	0	2	4	10	20	9	10	0.7	7%	
4	5	3	2	0	0	-	-	-	-	1	3	6	6	3	1	-	-	-	-	-	0	4	2	2	0.1	9%		
0	0	0	0	-	9	15	14	9	4	0	0	1	1	1	1	5	11	14	13	10	3	0	0	4	5	0.6	13%	
1	1	3	6	14	21	22	24	20	14	2	1	1	1	3	7	21	24	23	24	20	11	2	1	11	11	0.6	5%	
-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	-	0	0	0.1	22%	
0	0	0	0	0	8	11	6	1	0	0	0	0	0	0	0	0	7	10	7	4	0	0	0	2	2	0.2	6%	
-	-	-	-	0	1	2	2	1	0	-	0	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	13%	
-	-	-	-	-	3	5	5	4	2	0	-	-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.7)	-82%	
23	22	22	22	16	29	41	31	22	20	18	23	25	23	20	17	19	25	37	34	27	20	19	22	24	24	(0.1)	-1%	
-	-	-	-	0	7	16	16	6	3	-	0	-	-	-	-	4	10	18	15	9	4	-	-	4	5	1.0	20%	
4	4	4	4	3	6	17	8	3	4	4	6	5	5	3	2	2	7	16	12	6	3	2	5	6	6	0.3	4%	
9	8	7	5	3	4	7	6	3	3	2	6	9	8	6	2	4	6	9	6	6	3	3	9	5	6	0.5	9%	
<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>51</b>	<b>141</b>	<b>216</b>	<b>147</b>	<b>90</b>	<b>69</b>	<b>51</b>	<b>143</b>	<b>177</b>	<b>165</b>	<b>132</b>	<b>71</b>	<b>79</b>	<b>146</b>	<b>218</b>	<b>178</b>	<b>107</b>	<b>65</b>	<b>55</b>	<b>157</b>	<b>124</b>	<b>129</b>	<b>5.3</b>	<b>4%</b>	
<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>36</b>	<b>48</b>	<b>51</b>	<b>52</b>	<b>46</b>	<b>47</b>	<b>41</b>	<b>34</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>30</b>	<b>38</b>	<b>43</b>	<b>46</b>	<b>50</b>	<b>45</b>	<b>41</b>	<b>42</b>	<b>36</b>	<b>41</b>	<b>39</b>	<b>(1.9)</b>	<b>-5%</b>	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	3	3	3	3	3	3	2	2	2	3	2	3	3	3	3	3	3	3	3	3	3	3	3	0.2	6%	
3	3	4	3	3	4	4	4	2	2	1	2	3	3	3	3	4	4	4	4	3	2	2	2	3	3	0.2	7%	
2	3	3	3	3	2	3	3	2	3	3	3	3	3	3	2	2	3	3	4	3	3	3	2	3	3	(0.0)	-1%	
5	5	6	4	5	5	5	5	5	6	6	6	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	10%	
1	1	1	1	1	1	1	1	1	1	1	1	1	0	0	0	1	1	1	0	0	1	1	1	1	1	(0.5)	-84%	
3	3	3	3	3	4	3	4	4	4	4	4	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.2)	-5%	
2	2	2	3	2	3	2	3	3	3	3	3	2	2	2	1	3	3	3	3	2	2	2	2	3	2	(0.3)	-12%	
2	2	2	2	2	2	2	2	2	2	2	2	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-5%	
1	1	1	1	1	4	14	19	19	17	17	9	1	2	3	2	2	7	10	12	15	13	11	10	5	9	8	(0.9)	-11%
12	10	10	10	10	10	9	9	9	8	10	11	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(1.0)	-12%	
<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>87</b>	<b>189</b>	<b>268</b>	<b>199</b>	<b>137</b>	<b>116</b>	<b>92</b>	<b>177</b>	<b>210</b>	<b>197</b>	<b>166</b>	<b>100</b>	<b>117</b>	<b>189</b>	<b>264</b>	<b>228</b>	<b>152</b>	<b>106</b>	<b>97</b>	<b>193</b>	<b>165</b>	<b>168</b>	<b>3.3</b>	<b>2%</b>	

**Tahoe Donner Association**  
**FTE - NonExempt Employees** [note, this report excludes Exempt Employees (salaried)]  
for the period December 2017

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>8.8</b>	<b>11.8</b>	<b>10.9</b>	<b>3.1</b>	<b>26%</b>	<b>2.2</b>	<b>20%</b>	<b>Private Amenities</b>	<b>20</b>	<b>27</b>	<b>25</b>	<b>7</b>	<b>26%</b>	<b>5</b>	<b>19%</b>
8.5	10.8	9.5	2	21%	1	10%	Trout Creek Rec Ctr	8	10	8	2	23%	1	7%
-	-	-	-	0%	-	0%	Aquatics	2	4	3	2	62%	2	53%
0.1	-	-	(0)	0%	(0)	0%	Beach Club Marina	4	5	5	1	12%	1	11%
-	-	-	-	0%	-	0%	Tennis Center	2	2	2	0	13%	0	11%
-	-	-	-	0%	-	0%	Day Camps	3	4	4	1	26%	1	20%
0.1	1.0	1.4	1	86%	1	90%	Recreation Programs	2	2	3	0	16%	1	32%
<b>134.2</b>	<b>112.9</b>	<b>146.4</b>	<b>(21.3)</b>	<b>-19%</b>	<b>12.3</b>	<b>8%</b>	<b>Public Amenities</b>	<b>104</b>	<b>91</b>	<b>104</b>	<b>(13)</b>	<b>-14%</b>	<b>1</b>	<b>1%</b>
85.1	58.9	84.6	(26)	-44%	(0)	-1%	Downhill Ski Area	34	24	32	(10)	-43%	(3)	-9%
9.0	15.0	20.1	6	40%	11	55%	Cross Country Ski Area	9	6	10	(3)	-47%	1	7%
3.5	6.8	4.3	3	49%	1	20%	Snowplay - Total Tubers	2	2	2	1	32%	0	9%
0.0	0.7	0.1	1	96%	0	71%	Golf Operations	4	5	5	1	20%	1	13%
1.4	1.1	0.9	(0)	-34%	(1)	-62%	Golf Maintenance	11	12	11	2	14%	1	5%
-	-	-	-	0%	-	0%	Campground	0	0	0	0	18%	0	22%
0.2	-	0.2	(0)	0%	(0)	-3%	Equestrian	2	3	2	0	18%	0	6%
-	-	0.1	-	0%	0	100%	Bikeworks	1	0	1	(0)	-7%	0	13%
-	-	-	-	0%	-	0%	Trails	2	1	1	(0)	-8%	(1)	-82%
22.9	22.2	22.2	(1)	-3%	(1)	-3%	The Lodge	24	21	24	(3)	-15%	(0)	-1%
0.1	-	-	(0)	0%	(0)	0%	Summer Food and Bev	4	6	5	1	26%	1	20%
6.1	3.5	5.3	(3)	-78%	(1)	-15%	Pizza on the Hill	6	5	6	(0)	-5%	0	4%
5.8	4.8	8.7	(1)	-23%	3	33%	Alder Creek Café	5	3	6	(2)	-53%	1	9%
<b>142.9</b>	<b>124.7</b>	<b>157.4</b>	<b>(18.2)</b>	<b>-15%</b>	<b>14.4</b>	<b>9%</b>	<b>Amenities Total</b>	<b>124</b>	<b>118</b>	<b>129</b>	<b>(6)</b>	<b>-5%</b>	<b>5</b>	<b>4%</b>
<b>34.3</b>	<b>40.0</b>	<b>36.0</b>	<b>6</b>	<b>14%</b>	<b>1.6</b>	<b>5%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>41</b>	<b>43</b>	<b>39</b>	<b>2</b>	<b>5%</b>	<b>(2)</b>	<b>-5%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.1	3.7	3.0	2	44%	1	30%	Administration	3	3	3	1	18%	0	6%
1.5	3.6	2.5	2	58%	1	39%	Communications	3	4	3	1	22%	0	7%
3.3	4.3	2.4	1	22%	(1)	-37%	Information Tech	3	4	3	1	22%	(0)	-1%
5.6	6.0	5.4	0	7%	(0)	-4%	Accounting	5	6	6	1	13%	1	10%
1.3	1.0	1.0	(0)	-26%	(0)	-20%	Human Resources	1	1	1	(0)	-77%	(0)	-84%
3.8	3.4	3.6	(0)	-12%	(0)	-6%	Architectural Standards	3	4	3	1	14%	(0)	-5%
3.0	5.1	2.5	2	40%	(1)	-24%	Member Services	3	4	2	2	39%	(0)	-12%
1.9	2.3	2.3	0	15%	0	15%	Risk & Facility Admin	2	2	2	0	13%	(0)	-5%
1.0	0.9	4.7	(0)	-13%	4	79%	Forestry	9	6	8	(3)	-43%	(1)	-11%
10.8	9.8	8.7	(1)	-11%	(2)	-25%	Maintenance	10	10	9	(0)	-3%	(1)	-12%
<b>177.2</b>	<b>164.7</b>	<b>193.3</b>	<b>(12.5)</b>	<b>-8%</b>	<b>16.1</b>	<b>8%</b>	<b>Total nonExempt FTEs</b>	<b>165</b>	<b>161</b>	<b>168</b>	<b>(3.8)</b>	<b>-2.4%</b>	<b>3.3</b>	<b>2.0%</b>

**Tahoe Donner Association  
Overtime Payroll Hours Report  
for the month of December 2017**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
<b>93</b>	<b>59</b>	<b>109</b>	<b>(34)</b>	<b>-57%</b>	<b>16</b>	<b>15%</b>	<b>Private Amenities</b>	<b>2,080</b>	<b>1,468</b>	<b>(612)</b>	<b>-42%</b>
93	59	87	(34)	-57%	(6)	-7%	Trout Creek Rec Ctr	1,036	617	(419)	-68%
-	-	-	-	0%	-	0%	Aquatics	400	359	(41)	-11%
-	-	-	-	0%	-	0%	Beach Club Marina	200	200	(1)	0%
-	-	-	-	0%	-	0%	Tennis Center	96	51	(45)	-88%
-	-	-	-	0%	-	0%	Day Camps	143	19	(123)	-637%
-	-	22	-	0%	22	100%	Recreation Programs	205	222	17	8%
<b>1,060</b>	<b>91</b>	<b>1,933</b>	<b>(969)</b>	<b>#####</b>	<b>873</b>	<b>45%</b>	<b>Public Amenities</b>	<b>11,996</b>	<b>12,080</b>	<b>84</b>	<b>1%</b>
826	11	1,320	(815)	#####	494	37%	Downhill Ski Area	4,519	5,942	1,424	24%
22	5	278	(17)	-359%	256	92%	Cross Country Ski Area	1,297	1,681	384	23%
7	2	26	(6)	-344%	19	72%	Snowplay - Total Tubers	57	101	43	43%
-	-	-	-	0%	-	0%	Golf Operations	243	165	(79)	-48%
1	10	-	10	93%	(1)	0%	Golf Maintenance	2,078	973	(1,105)	-114%
-	-	-	-	0%	-	0%	Campground	121	171	50	29%
2	-	7	(2)	0%	5	72%	Equestrian	130	124	(6)	-5%
-	-	-	-	0%	-	0%	Bikeworks	6	46	40	88%
-	-	-	-	0%	-	0%	Trails	49	31	(18)	-59%
116	58	109	(58)	-100%	(7)	-6%	The Lodge	1,758	1,092	(666)	-61%
-	-	-	-	0%	-	0%	Summer Food and Bev	391	356	(35)	-10%
63	3	100	(60)	#####	37	37%	Pizza on the Hill	618	649	31	5%
23	2	93	(22)	#####	70	75%	Alder Creek Café	729	751	21	3%
<b>1,154</b>	<b>150</b>	<b>2,042</b>	<b>(1,003)</b>	<b>-668%</b>	<b>889</b>	<b>44%</b>	<b>Amenities Total</b>	<b>14,076</b>	<b>13,548</b>	<b>(528)</b>	<b>-4%</b>
<b>171</b>	<b>216</b>	<b>175</b>	<b>45</b>	<b>21%</b>	<b>4</b>	<b>2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>2,445</b>	<b>2,066</b>	<b>(379)</b>	<b>-18%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
30	14	13	(16)	-111%	(17)	-134%	Administration	212	188	(24)	-13%
11	9	6	(2)	-22%	(4)	-66%	Communications	119	62	(57)	-91%
9	6	5	(4)	-69%	(4)	-88%	Information Tech	49	64	15	23%
8	10	3	2	24%	(4)	-131%	Accounting	136	181	45	25%
44	25	1	(19)	-79%	(43)	-3669%	Human Resources	85	4	(81)	-2042%
18	8	5	(10)	-125%	(13)	-261%	Architectural Standards	96	49	(47)	-95%
2	1	12	(1)	-160%	10	84%	Member Services	36	55	19	34%
7	5	4	(2)	-31%	(3)	-70%	Risk & Facility Admin	90	55	(35)	-64%
0	61	73	61	100%	73	100%	Forestry	720	693	(27)	-4%
43	77	53	35	45%	10	20%	Maintenance	902	714	(187)	-26%
<b>1,325</b>	<b>366</b>	<b>2,218</b>	<b>(959)</b>	<b>-262%</b>	<b>893</b>	<b>40%</b>	<b>Total Payroll Hours</b>	<b>16,521</b>	<b>15,614</b>	<b>(906)</b>	<b>-6%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated  
December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 318,190	\$ 343,139	\$ 295,291	\$ 295,291	(24,949)	-7%	22,899	8%	22,899	8%
Cash & Investments, non-Restricted	21,792,776	19,670,402	18,293,136	18,293,136	2,122,374	11%	3,499,640	19%	3,499,640	19%
Cash and Investments total	22,110,966	20,013,541	18,588,427	18,588,427	2,097,425	10%	3,522,538	19%	3,522,538	19%
Member's Dues & Receivables, Net	217,504	11,633,302	253,661	253,661	(11,415,798)	-98%	(36,156)	-14%	(36,156)	-14%
Other Receivables	327,219	112,956	164,330	164,330	214,263	190%	162,890	99%	162,890	99%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	346,433	343,196	335,337	335,337	3,237	1%	11,095	3%	11,095	3%
Prepaid Expenses & Other Assets	575,052	542,651	687,119	687,119	32,401	6%	(112,067)	-16%	(112,067)	-16%
Gross, Property & Equipment	76,343,050	74,227,627	74,227,627	74,227,627	2,115,423	3%	2,115,423	3%	2,115,423	3%
Less Accumulated Depreciation	(35,663,908)	(36,259,775)	(33,357,975)	(33,357,975)	595,867	2%	(2,305,933)	-7%	(2,305,933)	-7%
NBV of Property & Equipment	40,679,141	37,967,852	40,869,652	40,869,652	2,711,290	7%	(190,510)	0%	(190,510)	0%
Construction In Progress	42,991	2,806,984	136,529	136,529	(2,763,993)	-98%	(93,539)	-69%	(93,539)	-69%
Net Property and Equipment	40,722,132	40,774,836	41,006,181	41,006,181	(52,704)	0%	(284,049)	-1%	(284,049)	-1%
<b>Total Assets</b>	<b>\$ 64,299,305</b>	<b>\$ 73,420,481</b>	<b>\$ 61,035,054</b>	<b>\$ 61,035,054</b>	<b>(9,121,176)</b>	<b>-12%</b>	<b>3,264,251</b>	<b>5%</b>	<b>3,264,251</b>	<b>5%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 680,252	\$ 945,117	\$ 726,946	\$ 726,946	(264,865)	-28%	(46,694)	-6%	(46,694)	-6%
Accrued Liabilities	1,274,558	1,243,790	1,304,450	1,304,450	30,769	2%	(29,892)	-2%	(29,892)	-2%
Deferred Revenue, Annual Assessment	3,715,123	12,720,400	3,694,679	3,694,679	(9,005,277)	-71%	20,444	1%	20,444	1%
Deferred Revenue, Recreation Fee	511,490	356,270	496,389	496,389	155,220	44%	15,102	3%	15,102	3%
Deferred Revenue, All Other	486,733	384,727	540,627	540,627	102,007	27%	(53,894)	-10%	(53,894)	-10%
Deposits	498,125	526,662	383,996	383,996	(28,537)	-5%	114,130	30%	114,130	30%
<b>Total Liabilities</b>	<b>7,166,282</b>	<b>16,176,965</b>	<b>7,147,086</b>	<b>7,147,086</b>	<b>(9,010,684)</b>	<b>-56%</b>	<b>19,195</b>	<b>0%</b>	<b>19,195</b>	<b>0%</b>
<b>Members' Equity</b>	<b>57,133,024</b>	<b>57,243,516</b>	<b>53,887,968</b>	<b>53,887,968</b>	<b>(110,492)</b>	<b>0%</b>	<b>3,245,056</b>	<b>6%</b>	<b>3,245,056</b>	<b>6%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 64,299,305</b>	<b>\$ 73,420,481</b>	<b>\$ 61,035,054</b>	<b>\$ 61,035,054</b>	<b>(9,121,176)</b>	<b>-12%</b>	<b>3,264,251</b>	<b>5%</b>	<b>3,264,251</b>	<b>5%</b>
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 8,826	\$ 8,843	\$ 8,325	\$ 8,325	(17)	0%	501	6%	501	6%

**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund**

**December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 318,190	\$ 343,139	\$ 295,291	\$ 295,291	(24,949)	-7%	22,899	8%	22,899	8%
Cash & Investments, non-Restricted	5,896,952	4,988,174	7,905,020	7,905,020	908,778	18%	(2,008,067)	-25%	(2,008,067)	-25%
Cash and Investments total	6,215,142	5,331,313	8,200,311	8,200,311	883,829	17%	(1,985,169)	-24%	(1,985,169)	-24%
Member's Dues & Receivables, Net	216,789	11,632,587	252,729	252,729	(11,415,798)	-98%	(35,939)	-14%	(35,939)	-14%
Other Receivables	138,396	41,489	152,679	152,679	96,907	234%	(14,283)	-9%	(14,283)	-9%
Due From (To) Other Funds	(138,138)	528,144	(154,745)	(154,745)	(666,282)	-126%	16,607	11%	16,607	11%
Inventory	346,433	343,196	335,337	335,337	3,237	1%	11,095	3%	11,095	3%
Prepaid Expenses & Other Assets	575,052	541,435	687,119	687,119	33,617	6%	(112,067)	-16%	(112,067)	-16%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 7,353,674</b>	<b>\$ 18,418,164</b>	<b>\$ 9,473,429</b>	<b>\$ 9,473,429</b>	<b>(11,064,490)</b>	<b>-60%</b>	<b>(2,119,755)</b>	<b>-22%</b>	<b>(2,119,755)</b>	<b>-22%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 444,397	\$ 931,352	\$ 457,522	\$ 457,522	(486,955)	-52%	(13,125)	-3%	(13,125)	-3%
Accrued Liabilities	1,271,478	1,241,964	1,290,215	1,290,215	29,515	2%	(18,736)	-1%	(18,736)	-1%
Deferred Revenue, Annual Assessment	1,822,306	12,720,400	1,900,968	1,900,968	(10,898,094)	-86%	(78,662)	-4%	(78,662)	-4%
Deferred Revenue, Recreation Fee	511,490	356,270	496,389	496,389	155,220	44%	15,102	3%	15,102	3%
Deferred Revenue, All Other	486,733	384,727	540,627	540,627	102,007	27%	(53,894)	-10%	(53,894)	-10%
Deposits	498,125	526,662	383,996	383,996	(28,537)	-5%	114,130	30%	114,130	30%
<b>Total Liabilities</b>	<b>5,034,530</b>	<b>16,161,374</b>	<b>5,069,715</b>	<b>5,069,715</b>	<b>(11,126,845)</b>	<b>-69%</b>	<b>(35,186)</b>	<b>-1%</b>	<b>(35,186)</b>	<b>-1%</b>
<b>Members' Equity</b>	<b>2,319,144</b>	<b>2,256,790</b>	<b>4,403,714</b>	<b>4,403,714</b>	<b>62,354</b>	<b>3%</b>	<b>(2,084,569)</b>	<b>-47%</b>	<b>(2,084,569)</b>	<b>-47%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 7,353,674</b>	<b>\$ 18,418,164</b>	<b>\$ 9,473,429</b>	<b>\$ 9,473,429</b>	<b>(11,064,490)</b>	<b>-60%</b>	<b>(2,119,755)</b>	<b>-22%</b>	<b>(2,119,755)</b>	<b>-22%</b>
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	1,219,144	1,156,790	3,483,714	3,483,714	62,354	5%	(2,264,569)	-65%	(2,264,569)	-65%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	1,215,731	F06 / F07.2
Annual Assessment revenue variance to Budget	(300)	F06
Members' Equity Transfers In (Out)	(3,300,000)	Board approved June 2017
<b>Net Change in Members Equity</b>	<b>(2,084,569)</b>	<b>(A)</b>

**Financial Position (Balance Sheet)  
OPERATING FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	11,380,557	10,670,959	9,161,356	9,161,356	709,598	7%	2,219,201	24%	2,219,201	24%	2,219,201
Cash and Investments total	11,380,557	10,670,959	9,161,356	9,161,356	709,598	7%	2,219,201	24%	2,219,201	24%	2,219,201
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-
Other Receivables	179,523	62,738	11,355	11,355	116,786	186%	168,168	1481%	168,168	1481%	168,168
Due From (To) Other Funds	130,105	(400,169)	135,652	135,652	530,274	133%	(5,547)	-4%	(5,547)	-4%	(5,547)
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	-	1,215	-	-	(1,215)	-100%	-	0%	-	0%	-
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
<b>Total Assets</b>	<b>\$ 11,690,185</b>	<b>\$ 10,334,743</b>	<b>\$ 9,308,363</b>	<b>\$ 9,308,363</b>	<b>1,355,442</b>	<b>13%</b>	<b>2,381,822</b>	<b>26%</b>	<b>2,381,822</b>	<b>26%</b>	<b>2,381,822</b>
<b>Liabilities</b>											
Accounts Payable	\$ 224,438	\$ 8,268	\$ 240,801	\$ 240,801	216,170	2614%	(16,363)	-7%	(16,363)	-7%	(16,363)
Accrued Liabilities	2,672	913	10,535	10,535	1,759	193%	(7,863)	-75%	(7,863)	-75%	(7,863)
Deferred Revenue, Annual Assessment	1,224,764	-	1,153,793	1,153,793	1,224,764	0%	70,971	6%	70,971	6%	70,971
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-
<b>Total Liabilities</b>	<b>1,451,874</b>	<b>9,181</b>	<b>1,405,129</b>	<b>1,405,129</b>	<b>1,442,693</b>	<b>15713%</b>	<b>46,745</b>	<b>3%</b>	<b>46,745</b>	<b>3%</b>	<b>46,745</b>
<b>Members' Equity</b>	<b>10,238,311</b>	<b>10,325,562</b>	<b>7,903,234</b>	<b>7,903,234</b>	<b>(87,251)</b>	<b>-1%</b>	<b>2,335,077</b>	<b>30%</b>	<b>2,335,077</b>	<b>30%</b>	<b>2,335,077</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 11,690,185</b>	<b>\$ 10,334,743</b>	<b>\$ 9,308,363</b>	<b>\$ 9,308,363</b>	<b>1,355,442</b>	<b>13%</b>	<b>2,381,822</b>	<b>26%</b>	<b>2,381,822</b>	<b>26%</b>	<b>2,381,822</b>
Balance Check	-	-	-	-	-		-		-		-

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	835,078	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	<b>2,335,078</b>	<b>(A)</b>

**Financial Position (Balance Sheet)**  
**REPLACEMENT RESERVE FUND**



**Tahoe Donner Association**  
**Statement of Financial Position**  
**Development Fund**  
**December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	4,346,399	3,892,405	1,078,299	1,078,299	453,994	12%	3,268,100	303%	3,268,100	303%	3,268,100	303%
Cash and Investments total	4,346,399	3,892,405	1,078,299	1,078,299	453,994	12%	3,268,100	303%	3,268,100	303%	3,268,100	303%
Member's Dues & Receivables, Net	715	715	932	932	-	0%	(217)	-23%	(217)	-23%	(217)	-23%
Other Receivables	8,925	8,291	296	296	634	8%	8,629	2913%	8,629	2913%	8,629	2913%
Due From (To) Other Funds	(3,244)	(130,315)	13,958	13,958	127,071	98%	(17,202)	-123%	(17,202)	-123%	(17,202)	-123%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 4,352,795</b>	<b>\$ 3,771,096</b>	<b>\$ 1,093,485</b>	<b>\$ 1,093,485</b>	<b>581,699</b>	<b>15%</b>	<b>3,259,310</b>	<b>298%</b>	<b>3,259,310</b>	<b>298%</b>	<b>3,259,310</b>	<b>298%</b>
<b>Liabilities</b>												
Accounts Payable	\$ 5,549	\$ 5,497	\$ 8,989	\$ 8,989	52	1%	(3,440)	-38%	(3,440)	-38%	(3,440)	-38%
Accrued Liabilities	408	913	3,700	3,700	(505)	-55%	(3,292)	-89%	(3,292)	-89%	(3,292)	-89%
Deferred Revenue, Annual Assessment	593,825	-	581,744	581,744	593,825	0%	12,081	2%	12,081	2%	12,081	2%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>599,782</b>	<b>6,410</b>	<b>594,433</b>	<b>594,433</b>	<b>593,372</b>	<b>9257%</b>	<b>5,349</b>	<b>1%</b>	<b>5,349</b>	<b>1%</b>	<b>5,349</b>	<b>1%</b>
<b>Members' Equity</b>	<b>3,753,013</b>	<b>3,764,686</b>	<b>499,052</b>	<b>499,052</b>	<b>(11,673)</b>	<b>0%</b>	<b>3,253,961</b>	<b>652%</b>	<b>3,253,961</b>	<b>652%</b>	<b>3,253,961</b>	<b>652%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 4,352,795</b>	<b>\$ 3,771,096</b>	<b>\$ 1,093,485</b>	<b>\$ 1,093,485</b>	<b>581,699</b>	<b>15%</b>	<b>3,259,310</b>	<b>298%</b>	<b>3,259,310</b>	<b>298%</b>	<b>3,259,310</b>	<b>298%</b>
Balance Check	-	-	-	-								

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,453,962	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	<b>3,253,962</b>	<b>(A)</b>

**Financial Position (Balance Sheet)**  
**DEVELOPMENT FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	168,867	118,864	148,461	148,461	50,004	42%	20,406	14%	20,406	14%	20,406	14%
Cash and Investments total	168,867	118,864	148,461	148,461	50,004	42%	20,406	14%	20,406	14%	20,406	14%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	375	439	-	-	(64)	-15%	375	0%	375	0%	375	0%
Due From (To) Other Funds	11,277	2,341	5,136	5,136	8,936	382%	6,141	120%	6,141	120%	6,141	120%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 180,519</b>	<b>\$ 121,643</b>	<b>\$ 153,597</b>	<b>\$ 153,597</b>	<b>58,876</b>	<b>48%</b>	<b>26,922</b>	<b>18%</b>	<b>26,922</b>	<b>18%</b>	<b>26,922</b>	<b>18%</b>
<b>Liabilities</b>												
Accounts Payable	\$ 5,868	\$ -	\$ 19,635	\$ 19,635	5,868	0%	(13,767)	-70%	(13,767)	-70%	(13,767)	-70%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	74,228	-	58,174	58,174	74,228	0%	16,054	28%	16,054	28%	16,054	28%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>80,096</b>	<b>-</b>	<b>77,809</b>	<b>77,809</b>	<b>80,096</b>	<b>0%</b>	<b>2,287</b>	<b>3%</b>	<b>2,287</b>	<b>3%</b>	<b>2,287</b>	<b>3%</b>
<b>Members' Equity</b>	<b>100,423</b>	<b>121,643</b>	<b>75,788</b>	<b>75,788</b>	<b>(21,220)</b>	<b>-17%</b>	<b>24,635</b>	<b>33%</b>	<b>24,635</b>	<b>33%</b>	<b>24,635</b>	<b>33%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 180,519</b>	<b>\$ 121,643</b>	<b>\$ 153,597</b>	<b>\$ 153,597</b>	<b>58,876</b>	<b>48%</b>	<b>26,922</b>	<b>18%</b>	<b>26,922</b>	<b>18%</b>	<b>26,922</b>	<b>18%</b>
Balance Check	-	-	-	-	-		-		-		-	

**Tahoe Donner Association  
Statement of Financial Position**

**Property Fund**

**December 2017**

	Current Month as of Dec 31, 2017	Last Month as of Nov 30, 2017	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Dec 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	74,227,627	74,227,627	74,227,627	2,115,423	3%	2,115,423	3%	2,115,423	3%	2,115,423	3%
Less Accumulated Depreciation	(35,663,908)	(36,259,775)	(33,357,975)	(33,357,975)	595,867	2%	(2,305,933)	-7%	(2,305,933)	-7%	(2,305,933)	-7%
NBV of Property & Equipment	40,679,141	37,967,852	40,869,652	40,869,652	2,711,290	7%	(190,510)	0%	(190,510)	0%	(190,510)	0%
Construction In Progress	42,991	2,806,984	136,529	136,529	(2,763,993)	-98%	(93,539)	-69%	(93,539)	-69%	(93,539)	-69%
Net Property and Equipment	40,722,132	40,774,836	41,006,181	41,006,181	(52,704)	0%	(284,049)	-1%	(284,049)	-1%	(284,049)	-1%
<b>Total Assets</b>	<b>\$ 40,722,132</b>	<b>\$ 40,774,836</b>	<b>\$ 41,006,181</b>	<b>\$ 41,006,181</b>	(52,704)	0%	(284,049)	-1%	(284,049)	-1%	(284,049)	-1%
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,722,132</b>	<b>40,774,836</b>	<b>41,006,181</b>	<b>41,006,181</b>	(52,704)	0%	(284,049)	-1%	(284,049)	-1%	(284,049)	-1%
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,722,132</b>	<b>\$ 40,774,836</b>	<b>\$ 41,006,181</b>	<b>\$ 41,006,181</b>	(52,704)	0%	(284,049)	-1%	(284,049)	-1%	(284,049)	-1%
Balance Check	-	-	-	-								
Depreciation Expense YTD	3,118,291	2,901,800	2,971,287	2,971,287	216,491	7%	147,004	5%	147,004	5%	147,004	5%
Retirement/disposal of Fixed Assets AD removal YTD	(812,358)											
Net Change in Accum Deprec YTD	2,305,933											

**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 12/31/2017**

	<i>current month</i> <b>12/31/2017</b>	<i>last month</i> <b>11/30/2017</b>	<i>last year - audited</i> <b>12/31/2016</b>
<b>Consolidated TDA Total</b>	<b>22,110,966</b>	<b>20,013,541</b>	<b>18,588,427</b>
Cash/Money Market	1,483,122	3,071,783	1,742,964
Certificates of Deposit	5,089,053	5,088,211	1,337,951
US Treasuries/GovOblig	12,471,136	8,802,616	15,427,462
Bonds	2,984,604	2,968,130	-
Other/Trusts	83,051	82,801	80,051
<b>Operating Fund</b>	<b>6,215,142</b>	<b>5,331,313</b>	<b>8,200,311</b>
Cash/Money Market	1,074,872	2,773,851	1,549,376
Certificates of Deposit	339,053	338,211	337,951
US Treasuries/GovOblig	4,718,167	2,136,450	6,232,933
Trusts	83,051	82,801	80,051
<b>Replacement Reserve Fund</b>	<b>11,380,557</b>	<b>10,670,959</b>	<b>9,161,356</b>
Cash/Money Market	281,658	184,046	116,810
Certificates of Deposit	3,500,000	3,500,000	1,000,000
US Treasuries/GovOblig	4,614,294	4,018,783	8,044,546
Bonds	2,984,604	2,968,130	-
Other	-	-	-
<b>Development Fund</b>	<b>4,346,399</b>	<b>3,892,405</b>	<b>1,078,299</b>
Cash/Money Market	57,600	94,898	28,563
Certificates of Deposit	1,250,000	1,250,000	-
US Treasuries/GovOblig	3,038,799	2,547,507	1,049,736
Other	-	-	-
<b>New Machinery &amp; Equipment Fund</b>	<b>168,867</b>	<b>118,864</b>	<b>148,461</b>
Cash/Money Market	68,992	18,988	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,875	100,246
Other	-	-	-

<u>as of 12/31/2017 Balance Mix</u>	
318,190	Restricted OF (ASO/457)
318,190	Restricted, all funds
21,792,776	Unrestricted, all funds
22,110,966	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)

	12/30/2017	11/30/2017	9/30/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	24,719	22,398	22,398	19,763	17,425	17,823
<b>Prime Rate</b>	4.50%	4.25%	4.25%	3.75	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.13	\$3.24	\$3.16	\$2.68	\$2.72	\$2.87

\$2.81 Oct'16

FED Prime Rate (last 12):	
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular [https://www.eia.gov/dnav/pet/pet\\_pri\\_gnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm)

**Tahoe Donner Association  
Inventory Balances Report  
December 2017**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Oct 31, 2017	Nov 30, 2017	Dec 31, 2017	Dec 31, 2016	Dec 31, 2016
<b>Total, ALL</b>	<b>300,818</b>	<b>343,196</b>	<b>346,433</b>	<b>335,337</b>	<b>335,337</b>
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	101,232	106,002	121,572	127,904	127,904
subtotal <b>Retail Merchandise accounts</b>	199,585	237,193	224,860	207,433	207,433
subtotal <b>The Lodge F&amp;B accounts</b>	66,827	66,000	70,908	71,037	71,037
<b>Inventory Account</b>					
11412 Inv Retail Trout Creek	12,512	11,911	11,634	11,664	11,664
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	19,323	19,188	18,686	19,524	19,524
11415 Inv Retail Bikeworks	16,708	16,708	16,689	8,725	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	0	66	16	60	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	39,602	61,805	64,868	79,541	79,541
11422 Inv Retail Cross Country	52,478	69,185	66,429	39,883	39,883
11423 Inv Retail Snowplay	(0)	177	245	793	793
11424 Inv Retail Golf Pro Shop	34,418	33,429	34,048	31,094	31,094
11425 Inv Retail Tennis	9,045	9,124	9,124	13,992	13,992
11426 Inv Retail Marina	420	420	420	408	408
11427 Inv Retail Equestrian	2,636	2,740	2,636	1,650	1,650
11428 Inv Retail Recreation	70	67	64	(0)	(0)
11429 Inv Retail Golf Special Order	12,373	12,373	-	99	99
11611 Inv DHS Food Meat	585	884	3,181	2,605	2,605
11612 Inv DHS Food Seafood	903	903	190	91	91
11613 Inv DHS Food Produce	91	91	754	486	486
11614 Inv DHS Food Dairy	390	802	919	800	800
11615 Inv DHS Food NABev	1,311	3,240	3,109	3,555	3,555
11616 Inv DHS Food Other	2,085	3,939	8,243	8,557	8,557
11617 Inv DHS Bev Beer	229	1,006	1,973	2,507	2,507
11618 Inv DHS Bev Liquor	6,575	6,725	8,913	8,059	8,059
11619 Inv DHS Bev Wine	970	970	1,971	1,084	1,084
11621 Inv Trailer Food Meat	0	0	46	97	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	159	159
11624 Inv Trailer Food Dairy	0	0	0	73	73
11625 Inv Trailer Food NABev	-	-	-	(0)	(0)
11626 Inv Trailer Food Other	108	108	108	236	236
11631 Inv ACAC Food Meat	206	718	1,496	1,563	1,563
11632 Inv ACAC Food Seafood	-	200	14	370	370
11633 Inv ACAC Food Produce	212	718	624	905	905
11634 Inv ACAC Food Dairy	144	352	287	651	651
11635 Inv ACAC Food NABev	408	492	357	364	364
11636 Inv ACAC Food Other	1,736	2,203	3,875	3,748	3,748
11637 Inv ACAC Bev Beer	818	1,206	619	1,326	1,326
11639 Inv ACAC Bev Wine	1,636	1,441	2,032	2,880	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Oct 31, 2017	Nov 30, 2017	Dec 31, 2017	Dec 31, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	(0)	(0)	(0)	-	-
11642 Inv Marina Food Seafood	40	40	40	-	-
11643 Inv Marina Food Produce	0	0	0	-	-
11644 Inv Marina Food Dairy	-	-	-	4	4
11645 Inv Marina Food NABev	15	15	15	272	272
11646 Inv Marina Food Other	763	763	763	629	629
11647 Inv Marina Bev Beer	0	0	0	(0)	(0)
11648 Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,124
11649 Inv Marina Bev Wine	159	159	159	110	110
11661 Inv Pizza Food Meat	1,484	1,181	918	1,528	1,528
11663 Inv Pizza Food Produce	1,002	720	508	1,000	1,000
11664 Inv Pizza Food Dairy	1,994	1,520	1,297	2,732	2,732
11665 Inv Pizza Food NABev	1,059	1,206	1,087	1,173	1,173
11666 Inv Pizza Food Other	2,885	2,308	1,797	3,662	3,662
11667 Inv Pizza Bev Beer	1,126	1,036	916	866	866
11669 Inv Pizza Bev Wine	3,181	3,152	2,550	3,339	3,339
11671 Inv SMRFaB Food Meat	178	178	178	(0)	(0)
11672 Inv SMRFaB Food Seafood	-	-	-	(0)	(0)
11673 Inv SMRFaB Food Produce	(0)	(0)	(0)	0	0
11674 Inv SMRFaB Food Dairy	56	56	56	0	0
11675 Inv SMRFaB Food NABev	473	320	320	-	-
11676 Inv SMRFaB Food Other	309	309	309	260	260
11677 Inv SMRFaB Bev Beer	229	15	15	(0)	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	36	18	18	-	-
11681 Inv Lodge Food Meat	2,983	3,902	4,490	4,244	4,244
11682 Inv Lodge Food Seafood	569	871	2,051	3,498	3,498
11683 Inv Lodge Food Produce	1,425	1,300	1,891	1,688	1,688
11684 Inv Lodge Food Dairy	1,123	1,429	1,803	1,609	1,609
11685 Inv Lodge Food NABev	733	970	955	1,260	1,260
11686 Inv Lodge Food Other	6,557	6,782	6,432	7,476	7,476
11687 Inv Lodge Bev Beer	2,688	2,637	3,753	3,638	3,638
11688 Inv Lodge Bev Liquor	17,726	17,448	18,669	16,845	16,845
11689 Inv Lodge Bev Wine	33,023	30,662	30,864	30,779	30,779
11695 Inventory-Tennis Beverage	0	0	0	34	34
11696 Inventory-Tennis Food	(0)	(0)	(0)	18	18
11411 Inv Transfer	-	-	-	-	-

**TAHOE DONNER ASSOCIATION**  
**Capital Funds Summary**  
**For the Twelve Months Ending December 31, 2017**

		12-month YTD	12-months	12-months w/Actual FBCF	Forecast																										
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget																									
<b>REPLACEMENT RESERVE FUND (902)</b>																															
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%																									
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%																									
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000 na																									
INTEREST INCOME		137,726	51,000	86,726	137,726	86,726 170%																									
SALVAGE RECEIPTS		34,880	30,000	4,880	34,880	4,880 16%																									
INCOME TAX EXPENSE		(15,563)	(1,000)	(14,563)	(15,563)	(14,563) 1456%																									
BAD DEBT EXPENSE		611	(9,000)	9,611	611	9,611 -107%																									
EXPENDITURES FOR CAPITAL ADDITIONS	C	(2,170,731)	(2,941,000)	770,269	(2,170,731)	770,269 -26%																									
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(1,003,845)	(760,000)	(243,845)	(1,003,845)	(243,845) 32%																									
<b>Replacement Reserve Fund Balance</b>		<b>\$ 10,238,311</b>	<b>\$ 7,722,000</b>	<b>\$ 2,516,311</b>	<b>\$ 10,238,311</b>	<b>F \$ 2,516,311 33%</b>																									
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>																															
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%																									
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%																									
INTEREST INCOME		848	-	848	848	848 na																									
INCOME TAX EXPENSE		-	-	-	-	- na																									
EXPENDITURES FOR CAPITAL ADDITIONS	C	(170,213)	(180,000)	9,787	(170,213)	9,787 -5%																									
<b>NM&amp;E Fund Balance</b>		<b>\$ 100,423</b>	<b>\$ 64,000</b>	<b>\$ 36,423</b>	<b>\$ 100,423</b>	<b>\$ 36,423 57%</b>																									
<b>DEVELOPMENT FUND (903) -</b>																															
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%																									
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%																									
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000 na																									
INTEREST INCOME		26,848	2,000	24,848	26,848	24,848 1242%																									
SALVAGE RECEIPTS		-	-	-	-	- na																									
INCOME TAX EXPENSE		(2,373)	(1,000)	(1,373)	(2,373)	(1,373) 137%																									
BAD DEBT EXPENSE		(2,599)	(7,000)	4,401	(2,599)	4,401 -63%																									
EXPENDITURES FOR CAPITAL ADDITIONS	C	(509,915)	(532,000)	22,085	(509,915)	22,085 -4%																									
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na																									
<b>Development Fund Balance</b>		<b>\$ 3,753,014</b>	<b>\$ 1,764,000</b>	<b>\$ 1,989,014</b>	<b>\$ 3,753,014</b>	<b>F \$ 1,989,014 113%</b>																									
<b>Development Fund Balance Components:</b>																															
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>																															
EXPENDITURES FOR CAPITAL ADDITIONS	C	(2,850,859)	(3,653,000)	802,141	(2,850,859)	802,141																									
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(1,003,845)	(760,000)	(243,845)	(1,003,845)	(243,845)																									
<b>YTD CAPITAL FUNDS TOTAL</b>		<b>(3,854,705)</b>	<b>(4,413,000)</b>	<b>558,295</b>	<b>(3,854,705)</b>	<b>558,295</b>																									
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 10%;">\$</td> <td style="width: 15%;">136,529</td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 5%;"></td> </tr> <tr> <td>Net, CIP YTD Activity</td> <td>C \$</td> <td>2,850,859</td> <td>\$</td> <td>2,987,388</td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&amp;E</td> <td></td> <td>(2,944,398)</td> <td></td> <td>Pre-ye Capitz JE</td> <td></td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td>\$</td> <td>42,991</td> <td colspan="4">&lt; downhill ski master plan and generators</td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$	136,529				Net, CIP YTD Activity	C \$	2,850,859	\$	2,987,388		Less Capitalized/place in service to Property Fund - PP&E		(2,944,398)		Pre-ye Capitz JE		CIP Balance (g/l # 904-16510)	\$	42,991	< downhill ski master plan and generators			
CIP beginning balance (@ 1/1/2017)	\$	136,529																													
Net, CIP YTD Activity	C \$	2,850,859	\$	2,987,388																											
Less Capitalized/place in service to Property Fund - PP&E		(2,944,398)		Pre-ye Capitz JE																											
CIP Balance (g/l # 904-16510)	\$	42,991	< downhill ski master plan and generators																												

F - see Recon, next page  
D - see page 3 for Development Fund Activity Schedule

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Twelve Months Ending December 31, 2017**

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(210)	2015 projects, net, capital	-	210	(210)
(131,402)	2016 projects, net, capital	-	131,402	(131,402)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
363,850	2017 projects, net, capital	2,921,275	2,557,426	363,850
28,329	2017 projects, net, expense	781,964	753,636	28,329
(463,103)	2017 accelerations, capital	-	463,103	(463,103)
(386,729)	2017 accelerations, expense	-	386,729	(386,729)
 <b>(2,240) researching</b>				
981,409	projects to carry-over to 2017+, capital	-	(981,409)	981,409
138,315	projects to carry-over to 2017+, expense	-	(138,315)	138,315
-	<b>rounding/other</b>			
4,880	Salvage Receipts Forecast adjustment, 2017	30,000	34,880	4,880
86,726	Interest Income Forecast adjustment, 2017	51,000	137,726	86,726
(14,563)	Income Tax Forecast adjustment, 2017	(1,000)	(15,563)	(14,563)
9,611	Bad Debt Exp Forecast adjustment, 2017	(9,000)	611	9,611
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
2,516,311	Total, change schedule above			
		Budget	Forecast	diff
<b>2,516,311</b>	Variance of Ending Fund Balance 2017	7,722,000	10,238,311	2,516,311
<i>(0) Reconciliation difference</i>		<b>Above recons fund balance flux.</b>		

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(11,940)	Association Master Plan (AMP)	12,000	23,940	(11,940)
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
15,124	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	34,876	15,124
10,000	FORESTRY storage feasibility study	10,000	-	10,000
50,000	CROSS COUNTRY two(2) new warming huts/yurts	50,000	-	50,000
32,680	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	34,320	32,680
20,000	TRAILS Glacier Way Trailhead parking improv (f	20,000	-	20,000
-	TDA Capital Payroll Allocation	180,000	180,000	-
118,000	TDA Contingency	118,000	-	118,000
-		-	-	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(700)	Back-Up Power Generator - Lodge	-	700	(700)
(638)	Back-Up Power Generator - ACAC	-	638	(638)
(6,777)	Back-Up Power Generator - DHS	-	6,777	(6,777)
2,598	Marina Improvements Project	-	(2,598)	2,598
(76,205)	Equestrian Improvements, Phase 3	-	76,205	(76,205)
(65,995)	TCRC Dev Feasibility Study	-	65,995	(65,995)
(89,062)	XC Cross Country Facility (2017. trash enclosure bl	-	89,062	(89,062)
<b>Timing between years</b>				
<b>Board Approved in 2017</b>				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
4,401	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(2,599)	4,401
24,848	Interest Income Forecast adjustment, 2017	2,000	26,848	24,848
(1,373)	Income Tax Forecast adjustment, 2017	(1,000)	(2,373)	(1,373)
-	other recon / rounding item			
1,989,014	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
<b>1,989,014</b>	Variance of Ending Fund Balance 2017	1,764,000	3,753,014	1,989,014
<i>- Reconciliation difference</i>		<b>Above recons fund balance flux.</b>		

**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**

For the Twelve Months Ending December 31, 2017  
 201712

	12-months YTD		12-months		12-months		Forecast vs Budget
	YYYY Mo	2017	2017	2017	2017	Forecast	
	2017 12	YTD Actual	Budget (B)	FORECAST	w/Actual FBCF		
<b>DEVELOPMENT FUND (903) -</b>							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 499,052		\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000		-	0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000		1,800,000	na
INTEREST INCOME		26,848 ii	2,000	26,848		24,848	1242%
SALVAGE RECEIPTS		-	-	-		-	na
INCOME TAX EXPENSE		(2,373)	(1,000)	(2,373)		(1,373)	137%
BAD DEBT EXPENSE		(2,599)	(7,000)	(2,599)		4,401	-63%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(509,915)	(532,000)	(509,915)		22,085	-4%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E	-	-	-		-	na
<b>Development Fund Balance</b>		<b>\$ 3,753,014</b>	<b>\$ 1,764,000</b>	<b>\$ 3,753,014 (F)</b>		<b>\$ 1,989,014</b>	<b>113%</b>

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project		Variance Fav (Unfav)	
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg	
<b>Total, all below</b>		<b>509,915</b>	<b>532,000</b>	<b>509,915</b>		<b>5,354,109</b>	<b>5,866,621</b>	-	<b>1,053,264</b>	<b>6,241,621</b>	<b>6,278,048</b>	<b>36,427</b>	<b>1%</b>	
Association Master Plan (AMP)	2016 C	23,940	12,000	23,940	631-010-817 b/w yr timir	21,418	45,358	-	-	45,358	81,785	36,427	45%	
Mailbox Consolidation & Improvements (feasability study)	2017 C	-	25,000	-		-	-	-	208,000	208,000	208,000	0	0%	
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	34,876	50,000	34,876	731-210-268	-	34,876	-	-	34,876	34,876	0	0%	
FORESTRY storage feasability study	2017 C	-	10,000	-		-	-	-	167,000	167,000	167,000	0	0%	
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	-		-	-	-	-	-	-	0	#DIV/0!	
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	34,320	67,000	34,320	431-051-251	48,824	83,144	-	-	83,144	83,144	0	0%	
TRAILS Glacier Way Trailhead parking improv (feasability)	2017 C	-	20,000	-		-	-	-	-	-	-	0	#DIV/0!	
TDA Capital Payroll Allocation	2017 C	180,000	180,000	180,000	731-165-251	-	180,000	-	-	180,000	180,000	0	0%	
TDA Contingency	2017 C	-	118,000	-		-	-	-	-	-	-	0	#DIV/0!	
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>														
Back-Up Power Generator - Lodge	2017 C	700	-	700	731-128-269 Board Appr4/2017 X9/19	-	700	-	-	700	700	0	0%	
Back-Up Power Generator - ACAC	2017 C	638	-	638	731-110-270 Board Appr4/2017 X9/19	-	638	-	-	638	638	0	0%	
Back-Up Power Generator - DHS	2017 C	6,777	-	6,777	731-210-271 Board Appr4/2017 X9/19	-	6,777	-	-	6,777	6,777	0	0%	
Marina Improvements Project	2012 C	(2,598)	-	(2,598)	231-060-579 permit refund past project	-	-	-	-	-	-	0	0%	
Equestrian Improvements, Phase 3	2017 C	76,205	-	76,205	731-080-311 spend mostly in 2018	-	76,205	-	-	76,205	76,205	0	0%	
TCRC Dev Feasability Study	2016 C	65,995	-	65,995	631-132-823 +50k June '17	3,750	69,745	-	-	69,745	69,745	0	0%	
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	89,062	-	89,062 (R)	231-110-554 3/25 Board appv	5,280,117	5,369,179	-	678,264	5,369,179	5,369,179	0	0%	

(D) Development Fund portion  
 Project Budget Includes Inflation Factor, as appl

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior  
 B) - Budget as approved in fall and published in Budget Report  
 F) - Forecast Spend and YE Balance Projection are current estimates.



Year	Month	2017 12
2017	12	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Sc 100,423  
New Machinery & Equipment Fund

Act>Fore

:Date Last Modified  
2/5/18

0	<b>NM&amp;E Fund TL, Capital</b>	<b>180,000</b>	<b>170,213</b>	<b>170,213</b>	-	<b>170,213</b>	<b>204,556</b>	-	-
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	31,031	31,031	-	31,031	65,374	-	-
1	2017 NMEF-CAP	178,000	31,470	31,470	-	31,470	31,470	-	-
0	2017 NMEF-ADD	2,000	107,713	107,713	-	107,713	107,713	-	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	6,069	6,069	-	6,069	15,677	-	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Ro	MIS	C	01	-	3,139	3,139	-	3,139	25,564	-	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	4,760	4,760	-	4,760	6,108	-	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,618	4,618	-	4,618	4,618	-	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	2,703	2,703	-	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	4,965	4,965	-	4,965	4,965	-	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	-	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	4,000	4,000	-	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	1,927	1,927	-	1,927	1,927	-	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,007	3,007	-	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	9,858	9,858	-	9,858	9,858	-	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	5,808	5,808	-	5,808	5,808	-	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,546	3,546	-	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,412	7,412	-	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	1,251	1,251	-	1,251	1,251	-	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	1,446	1,446	-	1,446	1,446	-	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	4,602	4,602	-	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,209	8,209	-	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,279	3,279	-	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	13,418	13,418	-	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	5,498	5,498	-	5,498	5,498	-	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	13,414	13,414	-	13,414	13,414	-	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	29,101	29,101	-	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	3,933	3,933	-	3,933	3,933	-	-
751 025 322	2017 NMEF-ADD	Zendesck Professional	MIS	C	11	-	12,235	12,235	-	12,235	12,235	-	-
751 110 325	2017 NMEF-ADD	Laser Biathlon Rifles	Cross Country	C	12	-	2,600	2,600	-	2,600	2,600	-	-
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC I	MIS	C	12	-	-	-	-	-	-	-	-
751 010 328	2017 NMEF-ADD	Rental House Furniture II	Administration	C	12	-	5,069	5,069	-	5,069	5,069	-	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	11	4,000	3,571	3,571	-	3,571	3,571	-	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	-	-	-	-	-	-	-
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	-	-	-	-	-	-	-
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	-	-	-	-	-	-	-
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	-	-	-	-	-	-	-
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	-	-	-	-	-	-	-
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	-	-	-	-	-	-	-

Year	Month	2017 12
2017	12	< Report Month

Tahoe Donner Association

2017 Capital Spending Master Schedule  
Replacement Reserve Fund 10,238,311

Act-Forc

:Date Last Modified :Date Last Modified  
2/5/18 2/5/2018

Replacement Reserve TL	3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
Capital	2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
Expense	781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

# of Projects		by Project Yr/Fund Type												
331														
0		2010 RR-CAP												
0		2010 RR-EXP												
0		2011 RR-CAP												
0		2011 RR-EXP												
1		2015 RR-CAP				527		210	317	210	219,438			
0		2015 RR-EXP												
27		2016 RR-CAP					251,224	131,402	(4,969)	131,402	1,087,376			carry-over projects
3		2016 RR-EXP					1,855	1,795	60	1,795	7,383			carry-over projects
0		2016 RR-ACC-CAP												carry-over projects
0		2016 RR-ACC-EXP												carry-over projects
170		2017 RR-CAP				2,921,275	2,910,980	1,599,778	1,311,201	1,599,778	1,609,301	14,211	957,647	Budget 2017 projects
65		2017 RR-EXP				781,964	841,081	635,922	205,160	635,922	628,779		117,714	Budget 2017 projects
30		2017 RR-ACC-CAP					504,120	439,341	64,779	439,341	196,317		23,762	2017 projects added in 2017
35		2017 RR-ACC-EXP					558,323	366,128	191,623	366,128	346,845		20,601	2017 projects added in 2017
331		by Location												
19		Administration				196,021	253,354	235,536	17,818	235,536	300,373			
0		Asphalt Maintenance												
2		Bikeworks				30,663	30,663	25,518	5,145	25,518	25,518			
3		Campground				6,104	9,704	7,589	2,115	7,589	7,589	4,070	1,550	
0		Chalet Record Storage Building												
12		Cross Country				122,719	141,261	125,208	16,053	125,208	184,225			
0		Day Camps												
6		Equestrian Center				72,346	85,495	27,586	57,910	27,586	27,586		48,590	
0		Facilities Administration												
6		Forestry				68,172	222,148	135,195	86,953	135,195	153,327		31,953	
2		General				(330)	(330)	-	(330)	-	-			
3		General Maintenance				25,248	71,487	61,472	10,015	61,472	61,472		9,944	
26		Golf Course				358,459	541,702	336,304	205,398	336,304	326,734		79,826	
8		Golf Complex				416,524	420,887	404,496	16,391	404,496	449,670		5,906	
19		Maintenance				42,668	107,331	96,384	10,947	96,384	86,670			
15		Marina				68,121	71,421	57,941	13,480	57,941	57,941			
51		MIS				463,020	537,319	398,791	138,528	398,791	502,256		96,359	
8		No.Woods Pool-Bldg.				124,144	126,833	11,433	115,399	11,433	13,814		25,307	
12		Northwoods				150,392	150,392	12,463	137,929	12,463	12,463		137,463	
0		Northwoods Pool												
5		Pizza				14,162	14,877	2,699	12,179	2,699	5,772		12,142	
6		Recreation				20,221	24,521	5,312	19,209	5,312	5,312		16,692	
17		Ski Area-Mtn Ops				267,941	405,047	338,157	66,890	338,157	453,883	10,141	26,111	
4		Ski Area Rentl-Rtl				95,640	110,130	97,173	12,957	97,173	232,438			
10		Ski Area - Lift Maintenance				114,731	121,856	78,140	43,145	78,140	78,140		50,554	
3		Ski Area - Vehicle Maintenance				19,810	19,810	14,813	4,997	14,813	14,813			
0		Ski-Ops												
0		Snowplay												
6		Tennis Complex				22,720	35,747	28,170	7,577	28,170	28,170			
15		The Lodge				57,395	125,518	110,774	14,745	110,774	121,135		5,280	
15		Trails				333,331	357,272	100,573	256,698	100,573	326,944		240,814	
15		Trout Creek BLDG				94,353	267,978	79,558	63,629	79,558	475,654		8,098	
37		Trout Creek POOLSPA				415,058	702,513	326,830	375,682	326,830	87,083		266,818	
0		Trout Creek FITNESSSEQ												
1		Trout Creek OTHER					1,941	1,941		1,941	1,941			
0		Various												
0		Vehicle Maintenance												

Replacement Reserve TL

Capital	3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
Expense	2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
	781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$\$ Reset in Study	Notes
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	2	Vehicle/Fleet				92,119	99,744	46,818	52,926	46,818	46,818	-	52,926	
	3	Winter Food-Beverage				11,490	11,490	7,701	3,789	7,701	7,701	-	3,391	

<b>2016 &amp; prior Carryovers in 2017 RR Expenditures Total</b>	-	-	0,000 carry-over variance
<b>2017 RR Expenditures Total, per 2017 Budget Report</b>	3,703,240		

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	210	317	210	219,438	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	-	500	-	45,174	-	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BLDG	C	01	-	131,065	6,274	-	6,274	397,028	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn Ops	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn Ops	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	0	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	65,780	2,679	65,780	72,321	-	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn Ops	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek POOLSPA	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek POOLSPA	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OTHER	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BLDG	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	01	-	10,111	3,811	6,300	3,811	81,383	-	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	15,129	(13,063)	15,129	23,467	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-	2016 project carryover into 2017, timing
621 050 555	2016 RR-CAP	Building - Water Service Line Ski Slope	Forestry	C	01	-	166	166	-	166	18,298	-	-	2016 project carryover into 2017, timing
621 215 663	2016 RR-CAP	Tuner - Edger	Ski Area Rentl-Rtl	C	01	-	(1,981)	(1,981)	-	(1,981)	55,711	-	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-Rtl	E	02	5,500	5,500	3,894	1,606	3,894	3,894	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift Maintenance	E	02	-	2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02	-	4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom DesignA	Administration	E	04	-	20,000	12,447	7,553	12,447	12,447	-	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04	-	5,000	5,000	0	5,000	5,000	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04	-	6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04	-	3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04	-	11,000	9,677	1,323	9,677	9,677	-	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek POOLSPA	C	04	-	7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	The Lodge	C	05	-	4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Trout Creek BLDG	C	05	-	2,600	2,590	10	2,590	2,590	-	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05	-	3,000	2,025	975	2,025	2,025	-	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05	-	9,000	6,795	2,205	6,795	6,795	-	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Center	C	05	-	12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	(0)	9,663	9,663	-	-	

Replacement Reserve TL

Capital	3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
Expense	2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
	781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Resnet in Study	Notes
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	0	1,012	1,012	-	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehicle Maintenance	E	05	1,588	1,588	1,588	0	1,588	1,588	-	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	05	16,963	16,963	15,995	968	15,995	15,995	-	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	05	14,711	14,711	14,711	0	14,711	14,711	-	-	
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-	Research, coding issue?
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	05	9,829	9,829	3,135	6,694	3,135	3,135	-	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	9,225	1,722	9,225	9,225	-	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool-Bldg.	C	05	3,651	3,651	3,651	0	3,651	3,651	-	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek POOLSPA	C	05	3,037	3,037	3,037	(0)	3,037	3,037	-	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek POOLSPA	C	05	3,037	3,037	2,483	554	2,483	2,483	-	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BLDG	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BLDG	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BLDG	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,969	55	1,969	1,969	-	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Center	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Center	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Center	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Center	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,373	4,154	21,373	21,373	-	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	7,368	28	7,368	7,368	-	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Beverge	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	5,628	420	5,628	5,628	-	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	886	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	1,949	661	1,949	1,949	-	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	136	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	4,970	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	21,132	43,063	43,063	-	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	71,829	171	71,829	71,829	-	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	-	13,666	-	-	-	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	16,611	3,736	16,611	16,611	-	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	15,369	4,877	15,369	15,369	-	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	575	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	1,852	1,677	1,852	1,852	-	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLDG	C	06	6,034	6,034	2,128	3,906	2,128	2,128	-	-	

Replacement Reserve TL

Capital

Expense

3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reser in Study	Notes
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	2,519	1,550	2,519	2,519	4,070	1,550	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn Ops	E	06	31,435	31,435	26,324	5,111	26,324	26,324	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	17,519	7,978	17,519	17,519	-	-	
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	-	10,123	10,123	-	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLDG	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BLDG	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek POOLSPA	E	07		1,425	925	500	925	925	-	-	
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	900	14,100	900	900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	950	48,000	950	950	-	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn Ops	E	07		115,000	110,234	4,766	110,234	110,234	-	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	74,399	75,601	74,399	74,399	-	20,601	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-CAP	Roll up door motor replacement	Golf Course	C	07		2,200	2,026	175	2,026	2,026	-	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheelled Loader repa	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	09		1,300	1,152	148	1,152	1,152	-	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	4,078	(1,378)	4,078	4,078	-	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,400	300	6,400	6,400	-	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BLDG	E	09		7,100	6,700	400	6,700	6,700	-	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,217	483	9,217	9,217	-	-	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	09	8,487	8,800	8,720	80	8,720	8,720	-	-	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,961	1,324	8,961	8,961	-	-	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	09	5,049	5,049	3,350	1,698	3,350	3,350	-	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	1,983	36	1,983	1,983	-	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	8,467	218	8,467	8,467	-	-	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	09	3,543	3,543	3,543	0	3,543	3,543	-	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Beverge	E	09	2,025	2,025	2,943	(918)	2,943	2,943	-	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	24,221	22,019	2,202	22,019	22,019	-	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	891	2,878	891	891	-	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brush	Maintenance	C	09	2,025	856	1,216	(360)	1,216	1,216	-	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	3,118	1,982	3,118	3,118	-	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment -	Maintenance	E	09	3,600	3,600	-	3,600	-	-	-	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	09	5,061	5,061	-	5,061	-	-	-	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	-	2,025	-	-	-	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	263	1,762	263	263	-	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,139	661	17,139	17,139	-	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	25,783	(1,532)	25,783	25,783	-	-	
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09		3,810	3,810	-	3,810	3,810	-	-	
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09		3,127	3,517	(390)	3,517	3,517	-	-	
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09		2,070	2,070	-	2,070	2,070	-	-	
721 060 305	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Marina	C	09	3,300	3,300	3,448	(148)	3,448	3,448	-	-	
721 090 306	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Tennis Complex	C	09	2,100	2,204	2,204	(104)	2,204	2,204	-	-	
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	2,300	1,128	1,128	1,172	1,128	1,128	-	-	
721 211 308	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Ski Area - Lift Maintenance	C	09	2,100	2,189	(89)	2,189	2,189	2,189	-	-	
721 211 309	2017 RR-ACC-CAP	Roll up door electric motor	Ski Area - Lift Maintenance	C	09	2,000	1,857	143	1,857	1,857	1,857	-	-	
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	3,750	3,103	647	3,103	3,103	3,103	-	-	
723 132 313	2017 RR-ACC-EXP	Dry Sauna Repairs	Trout Creek BLDG	E	09		20,000	5,000	15,000	5,000	5,000	-	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	56,820	2,895	56,820	56,820	-	2,895	

Replacement Reserve TL

Capital	3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
Expense	2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
	781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reser in Study	Notes
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,100	400	6,100	6,100	-	-	
721 128 283	2017 RR-ACC-CAP	LED lights - the porch	The Lodge	C	10		3,800	882	2,918	882	882	-	-	
721 128 315	2017 RR-ACC-CAP	Appliance-Montague Range -Gas 72" Dt	The Lodge	C	10		14,997	13,642	1,355	13,642	13,642	-	-	
721 128 316	2017 RR-ACC-CAP	Appliance -Technostar Salamander Broil	The Lodge	C	10		5,000	6,344	(1,344)	6,344	6,344	-	-	
721 100 280	2017 RR-ACC-CAP	Pedestal Lighting	Campground	C	10		3,600	3,290	310	3,290	3,290	-	-	
721 210 314	2017 RR-ACC-CAP	Yurt Flooring	Ski Area-Mtn Ops	C	10		5,700	5,400	300	5,400	5,400	-	-	
721 160 318	2017 RR-ACC-CAP	HE 102 Winter Snow Chain Replacemen	Maintenance	C	10		5,500	5,304	196	5,304	5,304	-	-	
721 025 319	2017 RR-ACC-CAP	AC unit at the Lodge-Golf IT Closet	MIS	C	10		7,236	6,891	345	6,891	6,891	-	-	
723 160 317	2017 RR-ACC-EXP	Forestry vehicle 089 Repairs	Maintenance	E	10		3,000	2,879	121	2,879	2,879	-	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	8,896	726	8,896	8,896	-	-	
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	48,117	46,818	1,299	46,818	46,818	-	1,299	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	5,657	618	5,657	5,657	-	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	44,285	(1,308)	44,285	44,285	-	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	10	56,762	56,762	37,968	18,794	37,968	37,968	-	10,175	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn Ops	C	10	7,592	7,592	4,776	2,816	4,776	4,776	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn Ops	C	10	107,809	117,809	116,681	1,128	116,681	116,681	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn Ops	C	10	15,184	15,184	13,229	1,955	13,229	13,229	-	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn Ops	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	10	2,031	2,031	2,031	(0)	2,031	2,031	-	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	3,899	10,141	-	10,141	-	-	10,141	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift Maintenance	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	10	10,123	10,123	9,830	293	9,830	9,830	-	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	10	10,123	10,123	-	10,123	-	-	-	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	10	15,184	15,184	13,374	1,810	13,374	13,374	-	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	48,590	49,500	41,564	7,936	41,564	41,564	-	27,271	
723 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift Maintenance	E	10	4,589	4,589	4,990	(400)	4,990	4,990	-	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehicle Maintenance	C	10	2,025	2,025	-	2,025	-	-	-	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehicle Maintenance	C	10	16,197	16,197	13,225	2,972	13,225	13,225	-	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	10	90,140	96,500	91,450	5,050	91,450	91,450	-	-	
721 128 266	2017 RR-ACC-CAP	Fire System	The Lodge	C	10		17,820	15,545	2,275	15,545	15,545	-	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing	Trails	E	10		23,414	11,612	11,802	11,612	11,612	-	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	-	2,025	-	-	-	2,025	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	-	20,246	-	-	-	20,246	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	-	21,414	-	-	-	21,414	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	21,733	54,744	21,733	21,733	-	58,908	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	-	7,138	-	-	-	7,138	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,417	152	3,417	3,417	-	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	5,008	2,351	5,008	5,008	-	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	24,683	822	24,683	24,683	-	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	28,211	(2,706)	28,211	28,211	-	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	-	51,010	-	-	-	51,010	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	11	20,404	20,404	-	20,404	-	7,142	-	13,262	
721 132 320	2017 RR-ACC-CAP	Fire alarm and detection systems- control	Trout Creek BLDG	C	11		2,500	2,307	193	2,307	3,023	-	-	
723 160 321	2017 RR-ACC-EXP	Fuel Tank Cleaning	Maintenance	E	11		6,120	5,847	273	5,847	2,380	-	-	
723 160 323	2017 RR-ACC-EXP	Sand Oil Separator Service	Maintenance	E	11		9,825	8,627	1,198	8,627	2,380	-	-	
723 125 329	2017 RR-ACC-EXP	Hole #5 Drainage repairs	Golf Course	E	11		9,570	9,570	-	9,570	-	-	-	
721 130 312	2017 RR-ACC-CAP	Pool repairs and improvements -phase 1	Trout Creek POOLSPA	C	11		268,583	246,761	21,822	246,761	3,023	-	23,762	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool-Bldg.	C	12	30,744	30,744	-	30,744	-	2,380	-	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool-Bldg.	C	12	5,124	5,124	-	5,124	-	-	-	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool-Bldg.	C	12	46,117	46,117	-	46,117	-	-	-	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool-Bldg.	C	12	3,060	5,748	7,031	(1,283)	7,031	7,031	-	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool-Bldg.	C	12	5,201	5,201	-	5,201	-	-	-	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool-Bldg.	C	12	4,939	4,939	751	4,188	751	751	-	-	



Replacement Reserve TL  
Capital  
Expense

3,703,240 5,068,110 3,174,577 1,768,172 3,174,577 4,095,440 14,211 1,119,725  
2,921,275 3,666,851 2,170,731 1,371,329 2,170,731 3,112,433 14,211 981,409  
781,964 1,401,259 1,003,845 396,843 1,003,845 983,007 - 138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reser in Study	Notes
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	2,987	5,730	7,142	(1,412)	7,142	-	-	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	12	4,039	5,514	3,023	2,491	3,023	3,023	-	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	12	4,039	5,514	2,380	3,134	2,380	2,380	-	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek POOLSPA	C	12	12,124	12,124	-	12,124	-	-	-	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	12	7,432	10,079	6,657	3,422	6,657	6,657	-	-	
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek POOLSPA	C	12	4,252	4,910	4,844	66	4,844	4,844	-	-	
721 130 164	2017 RR-CAP	Pumps - Chem-3- Spas	Trout Creek POOLSPA	C	12	3,553	3,553	511	3,042	511	511	-	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek POOLSPA	C	12	2,025	2,025	511	1,514	511	511	-	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek POOLSPA	C	12	2,025	2,025	1,533	492	1,533	1,533	-	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek POOLSPA	C	12	2,025	2,025	511	1,514	511	511	-	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek POOLSPA	C	12	2,025	2,025	947	1,077	947	947	-	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek POOLSPA	C	12	7,066	7,066	4,275	2,790	4,275	4,275	-	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek POOLSPA	C	12	26,016	26,016	17,212	8,804	17,212	17,212	-	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek POOLSPA	C	12	53,652	53,652	-	53,652	-	-	-	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek POOLSPA	C	12	12,249	12,249	-	12,249	-	-	-	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek POOLSPA	C	12	7,656	7,656	5,737	1,919	5,737	5,737	-	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek POOLSPA	C	12	7,656	7,656	5,737	1,919	5,737	5,737	-	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA	C	12	5,109	5,788	5,431	357	5,431	5,431	-	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,501	(405)	4,501	4,501	-	-	
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	7,500	7,500	3,342	4,158	3,342	3,342	-	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	29,618	4,253	29,618	29,618	-	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	0	125,000	125,000	-	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	-	2,089	-	-	-	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,081	27	1,081	1,081	-	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,400	2	2,400	2,400	-	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	774	1,458	774	774	-	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,449	(507)	27,449	27,449	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	1,201	5,189	1,201	1,201	-	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	11,413	(5,412)	11,413	11,413	-	-	Over initial budget, volume driven
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	4,605	3,049	4,605	4,605	-	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	2,594	4,424	2,594	2,594	-	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	37,682	5,205	37,682	37,682	-	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	12,786	374	12,786	12,786	-	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	616	7,482	616	616	-	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,861	463	7,861	7,861	-	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	-	1,518	-	-	-	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	-	3,074	-	-	-	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	2,975	343	2,975	2,975	-	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,064	74	2,064	2,064	-	-	
721 025 212	2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	7,637	9,385	(1,748)	9,385	9,385	-	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	4,592	1,518	4,592	4,592	-	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	6,519	609	6,519	6,519	-	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,327	81	2,327	2,327	-	-	
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,268	194	25,268	25,268	-	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	-	2,240	-	-	-	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	-	1,665	-	-	-	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	-	1,581	-	-	-	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	7,785	3,457	7,785	7,785	-	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	7,056	1,153	7,056	7,056	-	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	17,453	2,814	17,453	17,453	-	-	

Replacement Reserve TL  
Capital  
Expense

3,703,240 5,068,110 3,174,577 1,768,172 3,174,577 4,095,440 14,211 1,119,725  
2,921,275 3,666,851 2,170,731 1,371,329 2,170,731 3,112,433 14,211 981,409  
781,964 1,401,259 1,003,845 396,843 1,003,845 983,007 - 138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Resett in Study	Notes
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	29,857	7,840	29,857	29,857	-	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	795	747	795	795	-	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13		18,900	17,764	1,136	17,764	17,764	-	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasive Board Book Software	MIS	E	13		4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
723 025 324	2017 RR-ACC-EXP	LP Software - Incident Reporting	MIS	E	13		9,780	8,715	1,065	8,715	8,715	-	-	
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020	-	2,020	-	-	-	-	2,020
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123	-	10,123	-	-	-	-	10,123
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	-	81,556
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	99	2,240	2,240	-	2,240	-	-	-	-	2,240
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	-	12,564
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	-	51,627
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	4,049	4,049	-	4,049	-	-	-	-	4,049
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift Maintenance	C	99	23,283	23,283	-	23,283	-	-	-	-	23,283
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn Ops	C	99	11,886	11,886	-	11,886	-	-	-	-	11,886
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	-	66,811
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	-	6,629
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	-	3,032
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	-	2,025
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	-	5,006
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repair	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	-	2,020
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	-	3,260
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	-	15,668
721 125 044	2017 RR-CAP	Turfo Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	-	6,377
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	-	42,010
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	-	15,770
721 050 096	2017 RR-CAP	Gate: Fire AccessRd	Forestry	C	99	6,074	6,074	-	6,074	-	-	-	-	6,074
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	-	2,383
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	-	48,590
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	99	6,126	6,126	-	6,126	-	-	-	-	6,126
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	99	40,837	40,837	-	40,837	-	-	-	-	40,837
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	99	10,209	10,209	-	10,209	-	-	-	-	10,209
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	99	20,419	20,419	-	20,419	-	-	-	-	20,419
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	-	5,109
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	99	8,175	8,175	-	8,175	-	-	-	-	8,175
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	-	5,109
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	99	2,044	2,044	-	2,044	-	-	-	-	2,044
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	99	4,087	4,087	-	4,087	-	-	-	-	4,087
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	-	35,348
721 130 128	2017 RR-CAP	Pool Slide	No. Woods Pool-Bldg.	C	99	25,307	25,307	-	25,307	-	-	-	-	25,307
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek POOLSPA	C	99	48,295	48,295	-	48,295	-	-	-	-	48,295
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek POOLSPA	C	99	12,148	12,148	-	12,148	-	-	-	-	12,148
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek POOLSPA	C	99	11,135	11,135	-	11,135	-	-	-	-	11,135
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek POOLSPA	C	99	15,184	15,184	-	15,184	-	-	-	-	15,184
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek POOLSPA	C	99	14,325	14,325	-	14,325	-	-	-	-	14,325
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek POOLSPA	C	99	12,249	12,249	-	12,249	-	-	-	-	12,249
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek POOLSPA	C	99	5,107	5,107	-	5,107	-	-	-	-	5,107
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek POOLSPA	C	99	60,738	60,738	-	60,738	-	-	-	-	60,738
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek POOLSPA	C	99	15,184	15,184	-	15,184	-	-	-	-	15,184
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek POOLSPA	C	99	10,123	10,123	-	10,123	-	-	-	-	10,123
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	99	12,836	12,836	-	12,836	-	-	-	-	12,836
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek POOLSPA	C	99	25,732	25,732	-	25,732	-	-	-	-	25,732
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Maintenance	E	99	9,944	9,944	-	9,944	-	-	-	-	9,944
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Beverge	C	99	3,391	3,391	-	3,391	-	-	-	-	3,391
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	99	8,098	8,098	-	8,098	-	-	-	-	8,098
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	-	5,906
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	-	-	-	-	to reclass below row do not use - see 2016 BOD appr RRF



Replacement Reserve Fund

10,238,311

2/5/18 2/5/2018

Replacement Reserve TL  
 Capital  
 Expense

3,703,240	5,068,110	3,174,577	1,768,172	3,174,577	4,095,440	14,211	1,119,725
2,921,275	3,666,851	2,170,731	1,371,329	2,170,731	3,112,433	14,211	981,409
781,964	1,401,259	1,003,845	396,843	1,003,845	983,007	-	138,315

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533
721 005 999	2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	-	(10,883)	-	-	-	-	estimated project deferrals/timing impacts
723 005 999	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	-	10,553	-	-	-	-	estimated project deferrals/timing impacts

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Twelve Months Ending December 31, 2017  
 Operating Fund Consolidated

December 2017

Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
<b>59,000</b>	<b>59,000</b>	<b>59,000</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>36053</b>	<b>1,039,288</b>	<b>1,000,000</b>	<b>1,023,084</b>	<b>39,288</b>	<b>4%</b>	<b>16,204</b>	<b>2%</b>	<b>1,000,000</b>	
0	0	0	0	0%	0	0%	(350...	Golf Passes	127,924	175,000	170,239	-47,076	-27%	-42,315	-25%	175,000
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	71,489	85,000	83,649	-13,511	-16%	-12,160	-15%	85,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	210,385	225,000	210,106	-14,615	-6%	280	0%	225,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	193,280	235,000	222,349	-41,721	-18%	-29,070	-13%	235,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	93,412	110,000	107,134	-16,588	-15%	-13,722	-13%	110,000
126,727	132,055	213,126	-5,328	-4%	-86,399	-41%	35560	Ski Lift Revenue - Public	1,147,691	720,000	1,123,968	427,691	59%	23,722	2%	720,000
13,012	28,000	30,033	-14,988	-54%	-17,021	-57%	35565	Ski Lift Revenue - P.O.	121,222	96,000	129,925	25,222	26%	-8,703	-7%	96,000
21,916	21,900	26,433	16	0%	-4,517	-17%	35570	Ski Passes - Public	181,804	97,000	88,380	84,804	87%	93,425	106%	97,000
31,517	38,300	35,758	-6,783	-18%	-4,241	-12%	35575	Ski Passes - P.O.	227,936	166,000	194,369	61,936	37%	33,567	17%	166,000
507	0	0	507	0%	507	0%	35597	Ski Team - Public	3,482	2,500	2,870	982	39%	612	21%	2,500
417	1,000	703	-583	-58%	-286	-41%	35598	Ski Team - P.O.	10,897	10,000	7,472	897	9%	3,425	46%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
128	1,300	485	-1,172	-90%	-357	-74%	35594	Snowplay Member	1,865	3,300	2,544	-1,435	-43%	-679	-27%	3,300
5,713	16,300	15,369	-10,587	-65%	-9,656	-63%	35596	Snowplay Guest	75,538	40,900	71,363	34,638	85%	4,175	6%	40,900
16,030	40,300	45,948	-24,270	-60%	-29,918	-65%	35595	Snowplay Public	157,003	101,100	164,512	55,903	55%	-7,509	-5%	101,100
1,379	8,500	13,109	-7,121	-84%	-11,730	-89%	35610	P.O. Daily Trail Fee	37,044	35,000	52,018	2,044	6%	-14,974	-29%	35,000
13,092	33,000	46,175	-19,908	-60%	-33,083	-72%	35615	Public Daily Trail Fee	240,568	146,000	239,706	94,568	65%	862	0%	146,000
288	7,500	12,673	-7,212	-96%	-12,385	-98%	35620	Guest Daily Trail Fee	36,248	31,000	43,757	5,248	17%	-7,509	-17%	31,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	40,922	53,000	51,788	-12,078	-23%	-10,866	-21%	53,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	45,996	32,000	31,513	13,996	44%	14,483	46%	32,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	15,114	15,000	14,356	114	1%	758	5%	15,000
1,352	600	20	752	125%	1,332	6660%	36012	Special Events Revenue	61,064	61,977	52,604	-913	-1%	8,460	16%	61,977
0	0	0	0	0%	0	0%	36013	Concert Revenue	143,307	140,000	154,520	3,307	2%	-11,214	-7%	140,000
2,622	2,200	3,090	422	19%	-468	-15%	36054	Daily Usage Fee - Member	41,438	39,503	43,148	1,935	5%	-1,710	-4%	39,503
17,974	15,800	19,718	2,174	14%	-1,744	-9%	36055	Daily Usage Fee - Guest	381,468	331,800	347,580	49,668	15%	33,888	10%	331,800
5,510	0	0	5,510	0%	5,510	0%	38013	Campground Revenue	64,025	56,600	58,870	7,425	13%	5,156	9%	56,600
<b>258,185</b>	<b>346,755</b>	<b>462,639</b>	<b>-88,570</b>	<b>-26%</b>	<b>-204,454</b>	<b>-44%</b>		<b>Total Direct Access &amp; Use</b>	<b>3,731,257</b>	<b>3,015,680</b>	<b>3,668,946</b>	<b>715,577</b>	<b>24%</b>	<b>62,311</b>	<b>2%</b>	<b>3,015,680</b>
251,055	249,045	284,349	2,010	1%	-33,294	-12%	3310...	Food	3,040,002	2,676,800	2,884,662	363,202	14%	155,339	5%	2,676,800
-15,848	-14,550	-18,441	-1,298	-9%	2,594	14%		Food Discounts	-275,734	-314,600	-244,943	38,866	12%	-30,792	-13%	-314,600
-7,256	-5,600	-10,718	-1,656	-30%	3,462	32%	33152	EE Discounts	-104,237	-81,200	-106,006	-23,037	-28%	1,768	2%	-81,200
-1,526	-2,600	-1,452	1,074	41%	-74	-5%	33154	Guest Relations aka Manager	-30,388	-43,900	-31,775	13,512	31%	1,387	4%	-43,900
-357	-2,150	-471	1,793	83%	114	24%	33156	InterDept Discounts	-7,468	-10,200	-2,745	2,732	27%	-4,723	-172%	-10,200
-6,708	-4,200	-5,800	-2,508	-60%	-909	-16%	3316...	Marketing Discounts	-133,641	-179,300	-104,417	45,659	25%	-29,224	-28%	-179,300
15,321	13,200	23,768	2,121	16%	-8,447	-36%	33180	Food NA Beverage	192,925	132,503	205,377	60,422	46%	-12,451	-6%	132,503
<b>250,529</b>	<b>247,695</b>	<b>289,676</b>	<b>2,834</b>	<b>1%</b>	<b>-39,147</b>	<b>-14%</b>		<b>Food subtotal</b>	<b>2,957,192</b>	<b>2,494,703</b>	<b>2,854,096</b>	<b>462,489</b>	<b>19%</b>	<b>112,096</b>	<b>4%</b>	<b>2,494,703</b>
29,529	24,380	31,495	5,149	21%	-1,966	-6%	3322...	Beer	372,373	275,703	350,909	96,670	35%	21,464	6%	275,703
-405	0	-777	-405	0%	372	48%	3322...	Beer Discounts	-7,943	0	-7,227	-7,943	0%	-717	-10%	0
23,271	21,980	28,081	1,291	6%	-4,810	-17%	33242	Liquor	331,492	239,300	310,001	92,189	39%	21,490	7%	239,300
-549	0	-972	-549	0%	422	43%	3324...	Liquor Discounts	-11,855	0	-11,075	-11,855	0%	-780	-7%	0
30,669	40,160	35,038	-9,491	-24%	-4,369	-12%	33262	Wine	413,851	435,403	405,018	-21,553	-5%	8,833	2%	435,403
-684	0	-981	-684	0%	297	30%	3326...	Wine Discounts	-15,243	0	-15,765	-15,243	0%	523	3%	0
1,029	0	1,477	1,029	0%	-449	-30%	33268	Corkage Fees	19,688	0	20,551	19,688	0%	-862	-4%	0
-306	0	-629	-306	0%	323	51%	33269	Corkage Fee Discounts	-12,629	0	-12,895	-12,629	0%	266	2%	0
<b>82,553</b>	<b>86,520</b>	<b>92,732</b>	<b>-3,967</b>	<b>-5%</b>	<b>-10,180</b>	<b>-11%</b>		<b>Beverage subtotal</b>	<b>1,089,733</b>	<b>950,409</b>	<b>1,039,517</b>	<b>139,324</b>	<b>15%</b>	<b>50,216</b>	<b>5%</b>	<b>950,409</b>
304	10,910	218	-10,606	-97%	86	39%	3328...	Misc other F&B	169,634	116,500	149,972	53,134	46%	19,663	13%	116,500
0	-100	0	100	100%	0	0%	33299	InterDept Food Sales	-3,267	1,800	0	-5,067	-282%	-3,267	0%	1,800
<b>304</b>	<b>10,810</b>	<b>218</b>	<b>-10,506</b>	<b>-97%</b>	<b>86</b>	<b>39%</b>		<b>Other F&amp;B subtotal</b>	<b>166,367</b>	<b>118,300</b>	<b>149,972</b>	<b>48,067</b>	<b>41%</b>	<b>16,396</b>	<b>11%</b>	<b>118,300</b>
<b>333,385</b>	<b>345,025</b>	<b>382,626</b>	<b>-11,640</b>	<b>-3%</b>	<b>-49,241</b>	<b>-13%</b>		<b>Total Food and Beverage</b>	<b>4,213,292</b>	<b>3,563,412</b>	<b>4,034,585</b>	<b>649,880</b>	<b>18%</b>	<b>178,707</b>	<b>4%</b>	<b>3,563,412</b>
271,191	211,000	294,541	60,191	29%	-23,350	-8%		<b>F&amp;B Revenue by Segment:</b>	<b>3,593,593</b>	<b>2,427,000</b>	<b>3,426,362</b>	<b>1,166,593</b>	<b>48%</b>	<b>167,232</b>	<b>5%</b>	<b>2,427,000</b>
176,468	105,400	144,480	71,068	67%	31,988	22%	33910	Lodge-Dining Room	1,729,813	1,060,000	1,591,350	669,813	63%	138,463	9%	1,060,000
56,602	67,600	73,052	-10,998	-16%	-16,450	-23%	33920	Lodge-Pub	788,473	714,000	804,140	74,473	10%	-15,667	-2%	714,000
37,923	38,000	33,951	-78	0%	3,971	12%	33930	Lodge-Banquets	602,145	420,000	505,629	182,145	43%	96,516	19%	420,000
0	0	6,678	0	0%	-6,678	-100%	33940	SmrF&B-Lunch	112,867	80,900	120,220	31,967	40%	-7,353	-6%	80,900
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	85,284	99,100	91,705	-13,816	-14%	-6,420	-7%	99,100
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	54,531	51,000	50,186	3,531	7%	4,345	9%	51,000
0	0	4,824	0	0%	-4,824	-100%	33980	Snowplay Food Truck	14,560	2,000	22,737	12,560	628%	-8,177	-36%	2,000
199	0	31,556	199	0%	-31,358	-99%	33990	Cafeteria	205,921	0	240,396	205,921	0%	-34,475	-14%	0
-1,302	0	-1,667	-1,302	0%	365	22%	33163	Mkt Discounts, Happy Hour Foo	-32,683	0	-33,759	-32,683	0%	1,076	3%	0
-53	0	-56	-53	0%	3	5%	33226	Mkt Discounts, Happy Hour Bev	-1,309	0	-1,203	-1,309	0%	-106	-9%	0
-168	0	-148	-168	0%	-20	-14%	33246	Mkt Discounts, Happy Hour Bev	-3,630	0	-3,740	-3,630	0%	111	3%	0
-426	0	-521	-426	0%	95	18%	33266	Mkt Discounts, Happy Hour Bev	-8,405	0	-10,366	-8,405	0%	1,961	19%	0
-646	0	-724	-646	0%	78	11%		Mkt Discounts, Happy Hour Bev,	-13,344	0	-15,310	-13,344	0%	1,966	13%	0
-1,948	0	-2,391	-1,948	0%	443	19%		Mkt Discounts, Happy Hour F	-46,027	0	-49,069	-46,027	0%	3,042</		

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Twelve Months Ending December 31, 2017  
 Operating Fund Consolidated

December 2017

Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
13	0	0	13	0%	13	0%	36015	Sales - Firewood	4,663	5,000	6,090	-338	-7%	-1,428	-23%	5,000
0	0	0	0	0%	0	0%	36016	Sales - Timber	1,469	0	5,724	1,469	0%	-4,255	-74%	0
0	0	1,803	0	0%	-1,803	-100%	36017	Sales - Chips	17,863	0	1,803	17,863	0%	16,060	891%	0
47,787	43,700	73,438	4,087	9%	-25,651	-35%	36030	Sales - Retail	624,896	484,703	589,685	140,193	29%	35,211	6%	484,703
-12,762	-500	-2,491	-12,262	-2452%	-10,271	-412%	38015	Employee Discounts	-33,968	-11,400	-17,258	-22,568	-198%	-16,710	-97%	-11,400
-2	0	-39	-2	0%	38	96%	38017	Homeowner Discounts	-6,591	-2,500	-4,614	-4,091	-164%	-1,977	-43%	-2,500
-2,981	-4,900	-3,810	1,919	39%	829	22%	38020	Discounts - Retail	-56,013	-59,500	-51,417	3,487	6%	-4,596	-9%	-59,500
-8	-1,500	-108	1,492	99%	100	93%	38025	Promotion Discounts	-2,475	-8,800	-2,582	6,325	72%	107	4%	-8,800
<b>32,048</b>	<b>36,800</b>	<b>68,793</b>	<b>-4,752</b>	<b>-13%</b>	<b>-36,745</b>	<b>-53%</b>		<b>Total Retail Product Reven</b>	<b>549,842</b>	<b>407,503</b>	<b>527,430</b>	<b>142,339</b>	<b>35%</b>	<b>22,412</b>	<b>4%</b>	<b>407,503</b>
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	162,227	185,000	175,732	-22,773	-12%	-13,505	-8%	185,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	32,545	48,000	48,206	-15,455	-32%	-15,661	-32%	48,000
53,126	79,300	68,295	-26,174	-33%	-15,169	-22%	35550	Lessons - Group	295,948	317,500	318,837	-21,552	-7%	-22,889	-7%	317,500
72,560	32,900	95,733	39,660	121%	-23,173	-24%	35580	Lessons - Private	382,789	175,000	275,861	207,789	119%	106,929	39%	175,000
266	0	194	266	0%	72	37%	35585	Lessons - Masters Program	2,897	2,300	694	597	26%	2,202	317%	2,300
58,635	30,000	54,816	28,635	95%	3,819	7%	35590	Snowflakes	243,638	152,000	255,556	91,638	60%	-11,918	-5%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
123,366	130,500	204,887	-7,134	-5%	-81,521	-40%	3604...	Rentals	1,084,928	754,500	1,127,035	330,428	44%	-42,107	-4%	754,500
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	32,725	37,000	34,245	-4,275	-12%	-1,520	-4%	37,000
1,510	1,300	2,588	210	16%	-1,078	-42%	3604...	Child Care	17,226	18,000	16,740	-774	-4%	486	3%	18,000
7,987	7,800	8,528	187	2%	-541	-6%	36050	Aerobics	81,855	77,000	88,129	4,855	6%	-6,274	-7%	77,000
190	100	460	90	90%	-270	-59%	36056	Fitness/Training	2,760	2,000	3,144	760	38%	-384	-12%	2,000
0	100	0	-100	-100%	0	0%	36058	Rec Programs	11,306	6,000	11,835	5,306	88%	-529	-4%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	223,485	243,000	204,726	-19,515	-8%	18,759	9%	243,000
1,415	1,900	1,793	-486	-26%	-378	-21%	36051	Massage	19,907	17,000	17,271	2,907	17%	2,636	15%	17,000
0	100	0	-100	-100%	0	0%	36057	Towels/Lockers	1,579	1,000	1,368	579	58%	211	15%	1,000
0	0	0	0	0%	0	0%	36060	Lessons - Public	1,244	4,000	470	-2,756	-69%	774	165%	4,000
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	48,427	92,002	61,084	-43,575	-47%	-12,657	-21%	92,002
0	0	0	0	0%	0	0%	36080	Lessons - Guest	38,128	45,700	34,641	-7,572	-17%	3,488	10%	45,700
-340	0	0	-340	0%	-340	0%	37090	Equestrian - Boarding	23,808	33,000	26,068	-9,192	-28%	-2,260	-9%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	44,549	45,000	34,833	-451	-1%	9,716	28%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
<b>318,714</b>	<b>284,000</b>	<b>437,293</b>	<b>34,714</b>	<b>12%</b>	<b>-118,579</b>	<b>-27%</b>		<b>Total Lessons &amp; Rental Re</b>	<b>2,777,563</b>	<b>2,289,502</b>	<b>2,754,087</b>	<b>488,061</b>	<b>21%</b>	<b>23,477</b>	<b>1%</b>	<b>2,289,502</b>
3,385	2,000	1,995	1,385	69%	1,390	70%	32010	Aso - Fees	54,430	57,500	67,185	-3,070	-5%	-12,755	-19%	57,500
1,380	1,000	715	380	38%	665	93%	32020	Inspection Fees	24,135	30,000	33,700	-5,865	-20%	-9,565	-28%	30,000
213	500	3,515	-288	-58%	-3,303	-94%	32030	Fines	3,745	6,000	8,365	-2,255	-38%	-4,620	-55%	6,000
5,760	510	3,941	5,250	1029%	1,819	46%	34010	Interest	50,433	6,120	24,515	44,313	724%	25,918	106%	6,120
1,886	2,500	2,371	-614	-25%	-484	-20%	34020	Late Charges	24,205	38,000	39,631	-13,795	-36%	-15,427	-39%	38,000
-370	-300	-185	-70	-23%	-185	-100%	34030	Lien Fees	16,465	15,000	11,470	1,465	10%	4,995	44%	15,000
-380	-200	0	-180	-90%	-380	0%	34040	Delinquency Fees	70,449	38,000	50,374	32,449	85%	20,075	40%	38,000
15,785	10,600	10,010	5,185	49%	5,775	58%	34050	Transfer Fees	165,935	133,500	154,795	32,435	24%	11,140	7%	133,500
10	0	0	10	0%	10	0%	34060	NSF Charges	110	0	-40	110	0%	150	375%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	4	0	10	4	0%	-6	-60%	0
12,887	14,000	19,153	-1,113	-8%	-6,265	-33%	34080	Communications Ad Revenue	184,934	203,000	178,278	-18,066	-9%	6,657	4%	203,000
2,389	2,500	2,712	-111	-4%	-323	-12%	37018	Lease Revenue	24,645	30,000	33,677	-5,355	-18%	-9,032	-27%	30,000
5,102	7,490	6,725	-2,388	-32%	-1,623	-24%	37020	Other Revenue	99,909	85,783	103,858	14,126	16%	-3,949	-4%	85,783
16,290	12,000	13,082	4,290	36%	3,208	25%	38005	Employee Housing Revenue	84,273	81,000	13,082	3,273	4%	71,191	544%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	44,000	1,645	0%	-42,355	-96%	0
<b>64,337</b>	<b>52,600</b>	<b>64,034</b>	<b>11,737</b>	<b>22%</b>	<b>303</b>	<b>0%</b>		<b>Total Other Revenue</b>	<b>805,317</b>	<b>723,903</b>	<b>762,900</b>	<b>81,414</b>	<b>11%</b>	<b>42,417</b>	<b>6%</b>	<b>723,903</b>
<b>1,065,670</b>	<b>1,124,180</b>	<b>1,474,386</b>	<b>-58,511</b>	<b>-5%</b>	<b>-408,717</b>	<b>-28%</b>		<b>GROSS REVENUE (GREV)</b>	<b>13,116,560</b>	<b>11,000,000</b>	<b>12,771,032</b>	<b>2,116,560</b>	<b>19%</b>	<b>345,528</b>	<b>3%</b>	<b>11,000,000</b>
<b>COST OF GOODS SOLD (COGS)</b>																
-24,461	-24,430	-27,093	-31	0%	2,632	10%	43110	Meat	-295,015	-272,880	-276,480	-22,135	-8%	-18,534	-7%	-272,880
-12,744	-14,360	-13,180	1,616	11%	435	3%	43120	Seafood	-171,634	-181,510	-160,335	9,876	5%	-11,299	-7%	-181,510
-17,749	-11,850	-16,892	-5,899	-50%	-436	-5%	43130	Produce	-215,720	-136,190	-207,369	-79,530	-58%	-8,351	-4%	-136,190
-10,335	-10,030	-10,359	-305	-3%	23	0%	43140	Dairy	-113,733	-112,750	-112,163	-983	-1%	-1,571	-1%	-112,750
-4,746	-5,170	-4,829	424	8%	84	2%	43150	NA Beverage	-57,075	-44,610	-53,705	-12,465	-28%	-3,371	-6%	-44,610
-20,674	-23,023	-24,869	2,349	10%	4,195	17%	43160	Food Other	-304,530	-209,220	-286,192	-95,310	-46%	-18,338	-6%	-209,220
3,086	6,510	3,711	-3,424	-53%	-624	-17%	43190	Mktg Discounts credit	81,894	77,400	76,006	4,494	6%	5,888	8%	77,400
3,451	2,663	2,821	788	30%	630	22%	43192	EE Meals credit	38,618	36,160	34,169	2,458	7%	4,450	13%	36,160
<b>-84,171</b>	<b>-79,690</b>	<b>-90,690</b>	<b>-4,481</b>	<b>-6%</b>	<b>6,519</b>	<b>7%</b>		<b>Food Cogs</b>	<b>-1,037,195</b>	<b>-843,600</b>	<b>-986,069</b>	<b>-193,595</b>	<b>-23%</b>	<b>-51,126</b>	<b>-5%</b>	<b>-843,600</b>
-5,463	-6,210	-7,781	747	12%	2,318	30%	43270	Beer	-89,482	-70,100	-87,469	-19,382	-28%	-2,013	-2%	-70,100
-4,999	-4,480	-6,078	-519	-12%	1,080	18%	43280	Liquor	-62,250	-50,100	-61,658	-12,150	-24%	-592	-1%	-50,100
-11,423	-11,620	-11,702	197	2%	279	2%	43290	Wine	-130,924	-127,100	-120,065	-3,824	-3%	-10,858	-9%	-127,100
<b>-21,884</b>	<b>-22,310</b>	<b>-25,561</b>	<b>426</b>	<b>2%</b>	<b>3,677</b>	<b>14%</b>		<b>Beverage Cogs</b>	<b>-282,655</b>	<b>-247,300</b>	<b>-269,192</b>	<b>-35,355</b>	<b>-14%</b>	<b>-13,463</b>	<b>-5%</b>	<b>-247,300</b>
<b>-30,233</b>	<b>-22,200</b>	<b>-31,559</b>	<b>-8,033</b>	<b>-36%</b>	<b>1,326</b>	<b>4%</b>		<b>Retail Product Cogs</b>	<b>-314,762</b>	<b>-269,100</b>	<b>-297,711</b>	<b>-45,662</b>	<b>-17%</b>	<b>-17,051</b>	<b>-6%</b>	<b>-269,100</b>
<b>-136,289</b>	<b>-124,200</b>	<b>-147,810</b>	<b>-12,089</b>	<b>-10%</b>	<b>11,521</b>	<b>8%</b>		<b>Total COGS</b>	<b>-1,634,612</b>	<b>-1,360,000</b>	<b>-1,552,972</b>	<b>-274,612</b>	<b>-20%</b>	<b>-81,640</b>	<b>-5%</b>	<b>-1,360,000</b>

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Twelve Months Ending December 31, 2017  
 Operating Fund Consolidated

December 2017

Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
-12.8%	-11.0%	-10.0%	-01.7%	-15.8%	-02.8%	-27.6%		-12.5%	-12.4%	-12.2%	-00.1%	-00.8%	-00.3%	-02.5%	-12.4%
-94.3%	-60.3%	-45.9%	-34.0%	-56.4%	-48.5%	-105.6%		-57.2%	-66.0%	-56.4%	08.8%	13.3%	-00.8%	-01.4%	-66.0%
-63.2%	-50.8%	-41.9%	-12.4%	-24.5%	-21.3%	-50.8%		-48.5%	-55.0%	-49.3%	06.4%	11.7%	00.8%	01.7%	-55.0%
-31.8%	-29.6%	-30.4%	-02.2%	-07.6%	-01.4%	-04.7%		-31.3%	-30.6%	-31.1%	-00.7%	-02.3%	-00.2%	-00.7%	-30.6%
-31.6%	-30.4%	-29.4%	-01.2%	-04.0%	-02.2%	-07.4%		-32.1%	-30.0%	-31.9%	-02.1%	-06.8%	-00.2%	-00.5%	-30.0%
-33.6%	-32.2%	-31.3%	-01.4%	-04.4%	-02.3%	-07.3%		-35.1%	-33.8%	-34.7%	-01.3%	-03.7%	-00.4%	-01.2%	-33.8%
-31.0%	-39.2%	-20.3%	08.2%	20.9%	-10.7%	-52.4%		-29.6%	-33.7%	-26.1%	04.1%	12.1%	-00.4%	-13.1%	-33.7%
-26.5%	-25.8%	-27.6%	-00.7%	-02.8%	01.1%	03.8%		-25.9%	-26.0%	-25.9%	00.1%	00.3%	00.0%	-00.2%	-26.0%
-18.8%	-25.5%	-25.3%	06.7%	26.4%	06.6%	26.0%		-24.6%	-25.4%	-25.5%	00.9%	03.4%	00.9%	03.5%	-25.4%
-22.0%	-20.4%	-22.4%	-01.6%	-07.9%	00.4%	01.9%		-19.5%	-20.9%	-20.6%	01.5%	07.0%	01.2%	05.6%	-20.9%
-38.1%	-28.9%	-34.4%	-09.2%	-31.7%	-03.7%	-10.9%		-32.8%	-29.2%	-30.8%	-03.7%	-12.5%	-02.0%	-06.5%	-29.2%
<b>929,381</b>	<b>999,980</b>	<b>1,326,576</b>	<b>-70,599</b>	<b>-7%</b>	<b>-397,195</b>	<b>-30%</b>		<b>11,481,948</b>	<b>9,640,000</b>	<b>11,218,060</b>	<b>1,841,948</b>	<b>19%</b>	<b>263,888</b>	<b>2%</b>	<b>9,640,000</b>
<b>Gross Margin (GREV-COG)</b>															
<b>PAYROLL</b>															
<b>SALARIES &amp; WAGES</b>															
-297,685	-273,262	-263,368	-24,423	-9%	-34,317	-13%	5110...	-3,336,726	-3,370,000	-3,166,183	33,274	1%	-170,543	-5%	-3,370,000
-342	0	-170	-342	0%	-172	-101%	51106	-30,564	-20,000	-23,297	-10,564	-53%	-7,267	-31%	-20,000
-170,118	-174,790	-152,536	4,672	3%	-17,582	-12%	5122...	-1,813,906	-2,102,802	-1,428,058	288,896	14%	-385,848	-27%	-2,102,802
-349,717	-269,014	-363,328	-80,703	-30%	13,611	4%	5124...	-3,905,149	-3,019,198	-3,757,125	-885,951	-29%	-148,024	-4%	-3,019,198
516	-2,000	2,000	2,516	126%	-1,484	-74%	5122...	-26,933	-30,000	-23,280	3,067	10%	-3,653	-16%	-30,000
-9,993	-8,000	-11,228	-1,993	-25%	1,235	11%	51246	-90,911	-88,000	-89,584	-2,911	-3%	-1,326	-1%	-88,000
-6,602	-7,830	-94,812	1,228	16%	88,210	93%	5110...	-226,502	-94,000	-308,618	-132,502	-141%	82,116	27%	-94,000
-5,213	-1,830	-21,134	-3,383	-185%	15,921	75%	51227	-65,463	-22,000	-68,650	-43,463	-198%	3,187	5%	-22,000
-5,010	0	-2,597	-5,010	0%	-2,413	-93%	51247	-70,297	-10,000	-65,343	-60,297	-603%	-4,954	-8%	-10,000
26,285	22,016	21,284	4,269	19%	5,001	23%	51299	383,114	264,200	253,780	118,914	45%	129,334	51%	264,200
<b>-817,879</b>	<b>-714,710</b>	<b>-885,888</b>	<b>-103,169</b>	<b>-14%</b>	<b>68,010</b>	<b>8%</b>		<b>-9,183,336</b>	<b>-8,491,800</b>	<b>-8,676,357</b>	<b>-691,536</b>	<b>-8%</b>	<b>-506,979</b>	<b>-6%</b>	<b>-8,491,800</b>
-278,344	-259,076	-337,066	-19,268	-7%	58,722	17%		-3,210,677	-3,219,800	-3,244,318	9,123	0%	33,640	1%	-3,219,800
-539,535	-455,634	-548,823	-83,901	-18%	9,287	2%		-5,972,659	-5,272,000	-5,432,040	-700,659	-13%	-540,619	-10%	-5,272,000
-174,815	-178,620	-171,670	3,805	2%	-3,145	-2%		-1,906,302	-2,154,802	-1,519,987	248,500	12%	-386,315	-25%	-2,154,802
-364,720	-277,014	-377,152	-87,706	-32%	12,433	3%		-4,066,357	-3,117,198	-3,912,052	-949,159	-30%	-154,304	-4%	-3,117,198
-76.7%	-63.6%	-60.1%	-13.2%	-20.7%	-16.7%	-27.7%		-70.0%	-77.2%	-67.9%	07.2%	09.3%	-02.1%	-03.1%	-77.2%
-30,721	-28,553	-33,508	-2,168	-8%	2,787	8%		-342,979	-335,052	-349,899	-7,927	-2%	6,920	2%	-335,052
17.56	15.96	16.38	1.61	0.10	1.18	0.07		17.41	15.73	15.52	1.68	0.11	1.89	0.12	15.73
<b>PAYROLL BURDEN, Taxes &amp; Benefits</b>															
-97,596	-96,180	-116,027	-1,416	-1%	18,432	16%	5130...	-989,308	-950,000	-936,449	-39,308	-4%	-52,859	-6%	-950,000
-74,455	-87,616	-54,858	13,161	15%	-19,597	-36%	5130...	-697,265	-1,050,000	-589,506	352,735	34%	-107,760	-18%	-1,050,000
-7,960	-12,700	-13,975	4,740	37%	6,016	43%	5130...	-140,232	-150,000	-144,395	9,768	7%	4,164	3%	-150,000
4,168	3,400	3,300	768	23%	868	26%	51499	67,965	40,800	41,220	27,165	67%	26,745	65%	40,800
<b>-175,842</b>	<b>-193,096</b>	<b>-181,560</b>	<b>17,254</b>	<b>9%</b>	<b>5,719</b>	<b>3%</b>		<b>-1,758,841</b>	<b>-2,109,200</b>	<b>-1,629,130</b>	<b>350,359</b>	<b>17%</b>	<b>-129,711</b>	<b>-8%</b>	<b>-2,109,200</b>
<b>-55,181</b>	<b>-76,800</b>	<b>-11,741</b>	<b>21,619</b>	<b>28%</b>	<b>-43,441</b>	<b>-370%</b>	<b>5130...</b>	<b>-760,192</b>	<b>-750,000</b>	<b>-811,101</b>	<b>-10,192</b>	<b>-1%</b>	<b>50,908</b>	<b>6%</b>	<b>-750,000</b>
<b>-231,023</b>	<b>-269,896</b>	<b>-193,301</b>	<b>38,873</b>	<b>14%</b>	<b>-37,722</b>	<b>-20%</b>		<b>-2,519,033</b>	<b>-2,859,200</b>	<b>-2,440,231</b>	<b>340,167</b>	<b>12%</b>	<b>-78,802</b>	<b>-3%</b>	<b>-2,859,200</b>
-85,572	-92,820	-83,800	7,248	8%	-1,772	-2%	(513...	-926,523	-1,096,000	-949,189	169,477	15%	22,666	2%	-1,096,000
-67,514	-90,476	-54,496	22,962	25%	-13,017	-24%	(514...	-676,361	-1,022,390	-509,496	346,029	34%	-166,864	-33%	-1,022,390
-82,106	-90,000	-58,305	7,894	9%	-23,801	-41%	(514...	-984,114	-781,610	-1,022,766	-202,504	-26%	38,651	4%	-781,610
<b>28.2%</b>	<b>37.8%</b>	<b>21.8%</b>	<b>-09.5%</b>	<b>-25.2%</b>	<b>06.4%</b>	<b>29.5%</b>		<b>27.4%</b>	<b>33.7%</b>	<b>28.1%</b>	<b>-06.2%</b>	<b>-18.5%</b>	<b>-00.7%</b>	<b>-02.5%</b>	<b>33.7%</b>
30.7%	35.8%	24.9%	-05.1%	-14.2%	05.9%	23.7%		28.9%	34.0%	29.3%	-05.2%	-15.2%	-00.4%	-01.4%	34.0%
38.6%	50.7%	31.7%	-12.0%	-23.8%	06.9%	21.7%		35.5%	47.4%	33.5%	-12.0%	-25.2%	02.0%	05.8%	47.4%
22.5%	32.5%	15.5%	-10.0%	-30.7%	07.1%	45.6%		24.2%	25.1%	26.1%	-00.9%	-03.5%	-01.9%	-07.4%	25.1%
27.7%	39.6%	20.6%	-11.9%	-30.0%	07.2%	34.9%		27.8%	34.2%	28.2%	-06.4%	-18.8%	-00.4%	-01.4%	34.2%
<b>-1,048,902</b>	<b>-984,606</b>	<b>-1,079,190</b>	<b>-64,296</b>	<b>-7%</b>	<b>30,288</b>	<b>3%</b>		<b>-11,702,369</b>	<b>-11,351,000</b>	<b>-11,116,588</b>	<b>-351,369</b>	<b>-3%</b>	<b>-585,781</b>	<b>-5%</b>	<b>-11,351,000</b>
<b>OPERATING EXPENSES (OE)</b>															
-4,223	-3,013	-2,941	-1,210	-40%	-1,282	-44%	50530	-43,748	-38,510	-37,041	-5,238	-14%	-6,707	-18%	-38,510
-44,024	-15,000	-14,926	-29,024	-193%	-29,097	-195%	50605	-141,200	-136,000	-28,896	-5,200	-4%	-112,304	-389%	-136,000
0	0	-6,000	0	0%	6,000	100%	50610	0	0	-6,000	0	0%	6,000	100%	0
-2,024	-500	-1,633	-1,524	-305%	-391	-24%	50615	-39,477	-6,000	-7,870	-33,477	-558%	-31,608	-402%	-6,000
-1,577	-2,267	1,756	690	30%	-3,333	-190%	50620	-23,712	-37,594	-23,862	13,882	37%	150	1%	-37,594
-15,630	-10,909	-16,310	-4,721	-43%	680	4%	50625	-67,019	-51,638	-58,627	-15,381	-30%	-8,392	-14%	-51,638
-2,643	-4,450	-3,671	1,807	41%	1,027	28%	50626	-12,084	-19,000	-13,896	6,916	36%	1,812	13%	-19,000
-939	-1,050	-1,066	111	11%	127	12%	50627	-12,101	-12,000	-11,944	-101	-1%	-158	-1%	-12,000
-11,529	-1,400	-5,473	-10,129	-724%	-6,056	-111%	50628	-30,557	-16,000	-12,600	-14,557	-91%	-8,926	-41%	-16,000
-2,256	-8,344	-7,452	6,088	73%	5,195	70%	50630	-38,253	-49,528	-48,231	11,275	23%	9,978	21%	-49,528
-26	-600	371	574	96%	-397	-107%	51080	-8,827	-27,450	-6,323	18,623	68%	-2,504	-40%	-27,450
-647	-950	-523	303	32%	-124	-24%	51095	-30,048	-26,790	-32,827	-3,258	-12%	2,779	8%	-26,790

Tahoe Donner Association  
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Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
<b>-85,520</b>	<b>-48,483</b>	<b>-57,868</b>	<b>-37,037</b>	<b>-76%</b>	<b>-27,652</b>	<b>-48%</b>		<b>Total Staff Expense</b>	<b>-447,027</b>	<b>-420,510</b>	<b>-297,148</b>	<b>-26,517</b>	<b>-6%</b>	<b>-149,879</b>	<b>-50%</b>	<b>-420,510</b>
-7,830	-13,585	5,333	5,755	42%	-13,163	-247%	51090	Telephone	-167,935	-162,120	-160,545	-5,815	-4%	-7,390	-5%	-162,120
-935	-2,010	-1,542	1,075	53%	607	39%	55003	Cable/Sat TV Service	-20,728	-24,100	-19,212	3,372	14%	-1,517	-8%	-24,100
-5,117	-6,500	-5,576	1,383	21%	460	8%	55005	Disposal Fees	-92,312	-84,400	-87,820	-7,912	-9%	-4,492	-5%	-84,400
-23,667	-26,460	-21,536	2,793	11%	-2,132	-10%	5501...	Electricity	-276,311	-264,280	-268,047	-12,031	-5%	-8,264	-3%	-264,280
-7,796	-13,850	-8,389	6,054	44%	593	7%	55020	Natural Gas - Pools	-71,367	-106,000	-68,142	34,633	33%	-3,226	-5%	-106,000
-8,478	-11,430	-11,349	2,952	26%	2,872	25%	55025	Natural Gas - Buildings	-82,177	-84,570	-88,655	2,393	3%	6,478	7%	-84,570
<b>-10,602</b>	<b>-16,420</b>	<b>-9,236</b>	<b>5,818</b>	<b>35%</b>	<b>-1,366</b>	<b>-15%</b>	<b>(530...)</b>	<b>Fuel &amp; Oil</b>	<b>-155,171</b>	<b>-139,300</b>	<b>-120,451</b>	<b>-15,871</b>	<b>-11%</b>	<b>-34,720</b>	<b>-29%</b>	<b>-139,300</b>
-126	-400	-1,105	274	68%	978	89%	55027	Propane (LPG)	-6,136	-4,870	-5,042	-1,266	-26%	-1,093	-22%	-4,870
-7,165	-8,010	-7,031	845	11%	-134	-2%	55030	Sewer Fees	-85,175	-94,780	-84,371	9,605	10%	-804	-1%	-94,780
-3,004	-2,770	-2,396	-234	-8%	-608	-25%	5503...	Water - Building/Facility	-39,740	-38,610	-36,119	-1,130	-3%	-3,621	-10%	-38,610
-9,183	-20,450	-20,036	11,267	55%	10,853	54%	55040	Water - Grounds	-65,271	-86,500	-96,641	21,279	25%	31,370	32%	-86,500
<b>-83,903</b>	<b>-121,885</b>	<b>-82,863</b>	<b>37,982</b>	<b>31%</b>	<b>-1,041</b>	<b>-1%</b>		<b>TOTAL UTILITIES</b>	<b>-1,062,323</b>	<b>-1,089,530</b>	<b>-1,035,044</b>	<b>27,208</b>	<b>2%</b>	<b>-27,279</b>	<b>-3%</b>	<b>-1,089,530</b>
								<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>								
-2,899	-1,940	-2,767	-959	-49%	-132	-5%	56010	Security Exp	-18,097	-12,250	-15,709	-5,847	-48%	-2,388	-15%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-1,500	0	1,500	100%	0	0%	-1,500
-11,218	-8,490	-10,895	-2,728	-32%	-323	-3%	56520	Linen Service	-119,674	-102,560	-111,005	-17,114	-17%	-8,668	-8%	-102,560
-8,132	-8,530	-11,543	398	5%	3,410	30%	56530	Janitorial Services & Supplies	-99,091	-100,600	-174,792	1,509	1%	75,701	43%	-100,600
-558	-510	-558	-48	-10%	0	0%	56535	Pest Control	-9,603	-8,655	-10,251	-948	-11%	648	6%	-8,655
-4,838	-1,380	-308	-3,458	-251%	-4,530	-147%	52020	Contract Fees	-25,500	-14,280	-10,901	-11,220	-79%	-14,599	-134%	-14,280
0	0	0	0	0%	0	0%	50201	Contract Labor	-40,110	0	0	-40,110	0%	-40,110	0%	0
0	-150	0	150	100%	0	0%	52022	Veterinary Services	-4,250	-5,720	-1,567	1,470	26%	-2,683	-171%	-5,720
-990	-900	-800	-90	-10%	-190	-24%	52023	Equine Care Services	-8,080	-7,250	-8,837	-830	-11%	757	9%	-7,250
-2,234	-1,680	-1,680	-554	-33%	-554	-33%	52024	Offsite Pasturing	-16,936	-13,440	-11,926	-3,496	-26%	-5,010	-42%	-13,440
-1,400	-990	-670	-410	-41%	-730	-109%	53705	Equipment Rental	-23,665	-18,870	-21,335	-4,795	-25%	-2,330	-11%	-18,870
0	-620	0	620	100%	0	0%	57035	Rental Property Expense	0	-2,100	-1,142	2,100	100%	1,142	100%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	-13,397	-13,500	-16,847	103	1%	3,450	20%	-13,500
-391	-500	-922	109	22%	531	58%	51560	Mbr Srv - Retail COGS	-7,637	-7,400	-10,263	-237	-3%	2,626	26%	-7,400
-2,472	-3,590	-2,784	1,118	31%	312	11%	56503	Printed Forms/Ticket Stock	-15,214	-22,060	-19,417	6,846	31%	4,203	22%	-22,060
-601	-550	-49	-51	-9%	-552	-1126%	51037	Computer Software	-5,735	-5,300	-4,711	-435	-8%	-1,024	-22%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-210	-2,200	-368	1,990	90%	158	43%	-2,200
-1,942	-2,395	-2,879	453	19%	937	33%	51050	Furniture and Office Equip	-14,452	-13,515	-18,207	-937	-7%	3,754	21%	-13,515
-6,389	-3,090	-6,319	-3,299	-107%	-70	-1%	51060	Office Supplies	-27,591	-31,640	-27,494	4,049	13%	-97	0%	-31,640
-2,843	-1,560	-1,451	-1,283	-82%	-1,392	-96%	51061	Toner Cartridges	-25,400	-19,320	-27,999	-6,080	-31%	2,599	9%	-19,320
-855	-4,040	-4,228	3,185	79%	3,374	80%	53530	Signs	-10,775	-11,820	-14,359	1,045	9%	3,584	25%	-11,820
<b>-5,554</b>	<b>-5,121</b>	<b>-5,199</b>	<b>-433</b>	<b>-8%</b>	<b>-356</b>	<b>-7%</b>	<b>56501</b>	<b>Operating Supplies</b>	<b>-68,528</b>	<b>-64,370</b>	<b>-56,029</b>	<b>-4,158</b>	<b>-6%</b>	<b>-12,500</b>	<b>-22%</b>	<b>-64,370</b>
-7,583	-6,600	-9,781	-983	-15%	2,198	22%	56502	Paper Products - Restaurant	-79,743	-67,670	-82,669	-12,073	-18%	2,926	4%	-67,670
-713	-50	-492	-663	-1326%	-221	-45%	56504	Candle & TableTop Supplies	-2,289	-600	-1,895	-1,689	-282%	-394	-21%	-600
-2,378	-2,280	-3,942	-98	-4%	1,565	40%	56511	Cleaning Supplies - Restaurant	-33,306	-22,750	-32,240	-10,556	-46%	-1,065	-3%	-22,750
-5,391	-3,600	-6,199	-1,791	-50%	808	13%	56540	Small Tools & Equipment	-38,211	-27,300	-50,544	-10,911	-40%	12,333	24%	-27,300
-4,225	-3,375	-7,881	-850	-25%	3,657	46%	56545	Safety Equipment	-23,781	-22,495	-29,286	-1,286	-6%	5,505	19%	-22,495
-820	0	-747	-820	0%	-73	-10%	56550	Spoilage	-12,041	0	-5,458	-12,041	0%	-6,582	-121%	0
0	-1,300	-4,800	1,300	100%	4,800	100%	51025	Entertainment	-4,472	-14,450	-15,219	9,978	69%	10,746	71%	-14,450
0	-200	0	200	100%	0	0%	55530	Recreation Programs	-14,338	-24,670	-24,805	10,332	42%	10,467	42%	-24,670
-7,301	-65	-1,189	-7,236	-11132%	-6,112	-514%	55532	Special Programs	-58,468	-37,110	-43,453	-21,358	-58%	-15,016	-35%	-37,110
-706	0	0	-706	0%	-706	0%	55537	Catering Rentals	-11,383	-1,600	-10,618	-9,783	-61%	-765	-7%	-1,600
-1,053	0	-980	-1,053	0%	-74	-8%	56013	Concert Expenses	-68,572	-73,600	-77,168	5,028	7%	8,596	11%	-73,600
-452	0	0	-452	0%	-452	0%	55550	Ski Team Expense	-1,397	-1,500	-974	103	7%	-423	-43%	-1,500
								<b>Repairs &amp; Maintenance</b>								
-4,171	-2,395	-5,078	-1,776	-74%	908	18%	54210	General/PM	-56,018	-17,140	-49,365	-38,878	-227%	-6,653	-13%	-17,140
0	-870	-807	870	100%	807	100%	54220	Plumbing	-3,152	-3,090	-3,249	-62	-2%	97	3%	-3,090
-1,041	-470	-288	-571	-121%	-752	-261%	54240	Lighting and Electrical	-5,638	-4,080	-4,993	-1,558	-38%	-645	-13%	-4,080
0	-150	-394	394	100%	394	100%	54250	HVAC	-67	-1,600	-923	1,533	96%	856	93%	-1,600
0	-400	0	400	100%	0	0%	54252	Carpentry	-121	-3,300	-1,333	3,179	96%	1,212	91%	-3,300
-539	-250	0	-289	-115%	-539	0%	54254	Elevators	-7,701	-3,500	-6,266	-4,201	-120%	-1,435	-23%	-3,500
0	-350	-195	350	100%	195	100%	54256	Fire Suppression	-15,135	-8,050	-14,199	-7,085	-88%	-936	-7%	-8,050
0	0	-26	26	100%	26	100%	54274	Painting	-132	-900	-356	768	85%	224	63%	-900
-4,481	-1,813	-1,982	-2,668	-147%	-2,499	-126%	54290	Other Building	-13,245	-25,120	-9,225	11,875	47%	-4,020	-44%	-25,120
<b>-10,231</b>	<b>-6,698</b>	<b>-8,771</b>	<b>-3,533</b>	<b>-53%</b>	<b>-1,460</b>	<b>-17%</b>		<b>R&amp;M Building</b>	<b>-101,209</b>	<b>-66,780</b>	<b>-89,909</b>	<b>-34,429</b>	<b>-52%</b>	<b>-11,299</b>	<b>-13%</b>	<b>-66,780</b>
0	0	0	0	0%	0	0%	54310	Asphalt	-4,077	0	0	-4,077	0%	-3,668	-895%	0
0	-315	0	315	100%	315	100%	54320	Irrigation and Drainage	-280	0	-315	-280	0%	35	11%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	-147	-3,050	-397	2,903	95%	250	63%	-3,050
0	-179	0	179	100%	179	100%	54350	Ski Trails	-222	-5,000	-2,252	4,778	96%	2,030	90%	-5,000
-26,311	-16,125	-9,397	-10,186	-63%	-16,913	-180%	54380	Snow Removal	-137,298	-66,900	-76,397	-70,398	-105%	-60,901	-80%	-66,900
-1,115	-1,000	-1,023	-115	-11%	-91	-9%	54390	Other Grounds Maint	-41,355	-37,300	-40,019	-4,055	-11%	-1,335	-3%	-37,300
<b>-27,425</b>	<b>-17,125</b>	<b>-10,915</b>	<b>-10,300</b>	<b>-60%</b>	<b>-16,511</b>	<b>-151%</b>		<b>R&amp;M Grounds (nonGolf)</b>	<b>-183,379</b>	<b>-112,250</b>	<b>-119,790</b>	<b>-71,129</b>	<b>-63%</b>	<b>-63,589</b>	<b>-53%</b>	<b>-112,250</b>
-1,081	-500	-651	-581	-116%	-430	-66%	54412	Ski Lifts, Fixed Grip								



Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Twelve Months Ending December 31, 2017  
 Operating Fund Consolidated

December 2017

Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
0	-500	0	500	100%	0	0%	54418	Terrain Parks	-1,257	-500	-165	-757	-151%	-1,092	-664%	-500
-58	0	-45	-58	0%	-13	-29%	54419	Snowmaking	-805	-4,400	-1,346	3,595	82%	541	40%	-4,400
-1,178	-8,500	6,498	7,322	86%	-7,676	-118%	54421	Snowcats	-95,315	-73,100	-69,924	-22,215	-30%	-25,391	-36%	-73,100
-366	-650	-2,322	284	44%	1,957	84%	54426	Snowmobiles	-10,188	-5,700	-7,999	-4,488	-79%	-2,189	-27%	-5,700
-378	-1,750	-139	1,372	78%	-240	-173%	54434	Golf Maint Eq	-14,685	-15,750	-16,782	1,065	7%	2,097	12%	-15,750
0	0	-134	0	0%	134	100%	54438	Golf Carts Fleet	-991	-1,400	-2,503	409	29%	1,513	60%	-1,400
-4,497	-3,700	-1,092	-797	-22%	-3,405	-312%	54443	Rolling, Heavy	-51,722	-47,730	-30,463	-3,992	-8%	-21,259	-70%	-47,730
-8,539	-4,295	-8,689	-4,244	-99%	150	2%	54448	Rolling, Car/Truck/Bus/Van	-71,517	-46,050	-62,980	-25,467	-55%	-8,537	-14%	-46,050
-2,889	-1,450	-3,179	-1,439	-99%	290	9%	54452	F&B Kitchen Equip	-16,001	-11,670	-19,967	-4,331	-37%	3,966	20%	-11,670
-206	-270	0	64	24%	-206	0%	54454	F&B Glass/Silver/China	-550	-4,070	-1,119	3,520	86%	568	51%	-4,070
0	0	0	0	0%	0	0%	54461	Bicycles	-1,128	-500	-3,126	-628	-126%	1,998	64%	-500
-353	-400	-130	47	12%	-222	-170%	54463	Fitness Equipment	-2,831	-4,300	-1,989	1,469	34%	-842	-42%	-4,300
0	-350	0	350	100%	0	0%	54470	Office Equip R&M	0	-1,580	-187	1,580	100%	187	100%	-1,580
-4,497	-4,163	-3,668	-334	-8%	-829	-23%	54481	Computer Software Maint	-53,097	-51,970	-51,728	-1,127	-2%	-1,369	-3%	-51,970
-217	-680	-522	463	68%	305	58%	54483	Computer Hardware Maint	-5,883	-7,250	-5,338	1,367	19%	-545	-10%	-7,250
-476	-850	-271	375	44%	-204	-75%	54499	Other Operating Equip R&M	-5,931	-10,650	-4,073	4,719	44%	-1,858	-46%	-10,650
<b>-24,758</b>	<b>-28,558</b>	<b>-14,537</b>	<b>3,800</b>	<b>13%</b>	<b>-10,221</b>	<b>-70%</b>		<b>R&amp;M Equipment</b>	<b>-358,009</b>	<b>-298,920</b>	<b>-305,707</b>	<b>-59,089</b>	<b>-20%</b>	<b>-52,302</b>	<b>-17%</b>	<b>-298,920</b>
0	0	0	0	0%	0	0%	54510	Seed & Sod	-10,380	-8,500	-6,849	-1,880	-22%	-3,531	-52%	-8,500
0	0	0	0	0%	0	0%	54520	Fertilizer	-18,630	-20,000	-18,630	1,370	7%	-2,571	-16%	-20,000
0	0	-1,409	0	0%	1,409	100%	54530	Top Dressing	-11,583	-12,000	-14,685	417	3%	3,102	21%	-12,000
2,683	0	0	2,683	0%	2,683	0%	54540	Sand, Gravel, Rock	-1,021	-4,000	-3,830	2,979	74%	2,810	73%	-4,000
0	0	0	0	0%	0	0%	54560	Pesticides	-7,358	-11,000	-8,951	3,642	33%	1,594	18%	-11,000
1,850	0	0	1,850	0%	1,850	0%	54570	Irrigation and Drainage	-4,021	-3,000	-2,086	-1,021	-34%	-1,936	-93%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-500	0	-1,625	-325%	-2,125	0%	-500
<b>4,533</b>	<b>0</b>	<b>-1,409</b>	<b>4,533</b>	<b>0%</b>	<b>5,942</b>	<b>422%</b>		<b>R&amp;M Golf Course</b>	<b>-55,118</b>	<b>-59,000</b>	<b>-52,462</b>	<b>3,882</b>	<b>7%</b>	<b>-2,656</b>	<b>-5%</b>	<b>-59,000</b>
-1,211	-3,050	-101	1,839	60%	-1,110	-1097%	54710	chemicals	-26,062	-36,200	-30,280	10,138	28%	4,218	14%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,800	-196	1,800	100%	196	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
<b>-1,211</b>	<b>-3,200</b>	<b>-101</b>	<b>1,989</b>	<b>62%</b>	<b>-1,110</b>	<b>-1097%</b>		<b>R&amp;M Pool Spa</b>	<b>-27,234</b>	<b>-38,000</b>	<b>-30,797</b>	<b>10,766</b>	<b>28%</b>	<b>3,562</b>	<b>12%</b>	<b>-38,000</b>
150,000	-200	10,819	150,200	75100%	139,181	1286%	(575...	Forestry Management	-187,318	-235,500	-285,932	48,182	20%	98,614	34%	-235,500
<b>150,000</b>	<b>-200</b>	<b>10,819</b>	<b>150,200</b>	<b>75100%</b>	<b>139,181</b>	<b>1286%</b>		<b>R&amp;M Forestry</b>	<b>-187,318</b>	<b>-235,500</b>	<b>-285,932</b>	<b>48,182</b>	<b>20%</b>	<b>98,614</b>	<b>34%</b>	<b>-235,500</b>
14,832	17,730	14,640	-2,898	-16%	193	1%	59010	Contra - Inter-Dept. Charges	192,280	241,538	49,258	214,438	26%	27,100	13%	192,280
<b>105,739</b>	<b>-38,051</b>	<b>-10,274</b>	<b>143,790</b>	<b>378%</b>	<b>116,014</b>	<b>1129%</b>		<b>R&amp;M subtotal</b>	<b>-670,728</b>	<b>-618,170</b>	<b>-670,158</b>	<b>-52,558</b>	<b>-9%</b>	<b>-569</b>	<b>0%</b>	<b>-618,170</b>
<b>21,802</b>	<b>-101,907</b>	<b>-99,336</b>	<b>123,709</b>	<b>121%</b>	<b>121,138</b>	<b>122%</b>		<b>TOTAL SUPPLIES &amp; MAIN</b>	<b>-1,572,674</b>	<b>-1,390,265</b>	<b>-1,607,646</b>	<b>-182,409</b>	<b>-13%</b>	<b>34,971</b>	<b>2%</b>	<b>-1,390,265</b>
<b>ADMINISTRATIVE &amp; OTHER EXPENSE</b>																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-27,027	-27,000	-28,750	-27	0%	1,724	6%	-27,000
0	-1,944	175	1,944	100%	-175	-100%	52015	Consulting Expense	-12,276	-22,820	-5,752	10,544	46%	-6,523	-113%	-22,820
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	-1,176	-1,200	-1,008	24	2%	-168	-17%	-1,200
-408	0	0	-408	0%	-408	0%	52017	Po Survey	-408	0	0	-408	0%	-408	0%	0
10,734	-8,800	11,530	19,534	222%	-796	-7%	52030	Legal Services	-67,310	-110,000	-48,352	42,690	39%	-18,958	-39%	-110,000
-173	-850	-1,392	677	80%	1,219	88%	51070	Public Relations	-7,397	-12,650	-18,015	5,253	42%	10,619	59%	-12,650
-550	-2,000	-30	1,450	73%	-520	-1732%	55520	Promotion Expense	-2,955	-7,500	-10,004	4,545	61%	7,049	70%	-7,500
-7,811	-15,800	-11,676	7,989	51%	3,865	33%	55540	Resort Advertising	-96,308	-127,000	-119,863	30,692	24%	23,555	20%	-127,000
-1,000	-1,600	0	600	38%	-1,000	0%	55545	Brochure Distribution	-7,896	-10,100	-5,921	2,204	22%	-1,975	-33%	-10,100
-374	0	-328	-374	0%	-46	-14%	55560	Sales specific	-5,071	0	-5,772	-5,071	0%	701	12%	0
-122	-350	-97	228	65%	-25	-25%	51520	Charitable Contributions	-8,639	-4,700	-9,139	-3,939	-84%	500	5%	-4,700
-10,041	0	-2,619	-10,041	0%	-7,422	-283%	51530	Community Relations	-11,575	-2,000	-11,943	-9,575	-479%	369	3%	-2,000
-1,069	-800	-1,080	-269	-34%	11	1%	55538	Reservation Services	-12,127	-8,300	-12,127	-3,827	-46%	-1,766	-17%	-8,300
-3,446	-6,510	-3,711	3,064	47%	264	7%	55525	Marketing Discounts CoGS	-82,254	-77,400	-76,006	-4,854	-6%	-6,248	-8%	-77,400
-5,209	-2,645	-6,238	-2,564	-97%	1,029	17%	51020	Dues & Subscriptions	-24,434	-22,160	-23,990	-2,274	-10%	-444	-2%	-22,160
-7,242	-10,490	-18,627	3,248	31%	11,386	61%	51035	Licenses, Permits, Fees	-108,270	-102,120	-117,076	-6,150	-6%	8,806	8%	-102,120
-565	-670	-529	105	16%	-36	-7%	51096	Mileage Reimbursement	-7,082	-7,760	-7,123	678	9%	41	1%	-7,760
-337	-400	-3,444	63	16%	3,107	90%	51515	Board Expense	-63,030	-12,500	-10,152	-50,530	-404%	-52,878	-521%	-12,500
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-39,068	-25,000	-36,725	-14,068	-56%	-2,343	-6%	-25,000
-2,046	-4,200	-2,269	2,154	51%	222	10%	51063	Postage - TDNews	-29,881	-30,450	-30,392	569	2%	510	2%	-30,450
-735	-1,170	-631	435	37%	-104	-17%	51065	Postage - General	-9,783	-14,565	-12,039	4,782	33%	2,256	19%	-14,565
0	0	0	0	0%	0	0%	51510	Assessment Billing	-7,928	-9,000	-7,359	1,072	12%	-570	-8%	-9,000
-1,690	-1,000	-4,000	-690	-69%	2,310	58%	51535	Digital Content	-13,643	-10,000	-6,550	-3,643	-36%	-7,093	-108%	-10,000
-8,104	-12,500	-14,045	4,396	35%	5,941	42%	51545	Printing - TD News	-109,093	-111,850	-110,620	2,757	2%	1,528	1%	-111,850
-3,831	-2,000	2,423	-1,831	-92%	-6,254	-258%	51546	Printing - Brochures	-49,468	-35,000	-30,006	-14,468	-41%	-19,463	-65%	-35,000
-625	0	0	-625	0%	-625	0%	51547	Printing - Other	-3,433	-100	-1,608	-3,333	-3333%	-1,825	-113%	-100
-14,543	-400	-256	-14,143	-3536%	-14,287	-5581%	56601	Claims Expense	-65,610	-5,000	-16,075	-60,610	-1212%	-49,535	-308%	-5,000
19,179	-3,000	256	22,179	739%	18,923	7392%	52210	Bad Debt Expense	-822	-15,000	-16,744	14,179	95%	15,923	95%	-15,000
-23,542	-22,320	-31,230	-1,222	-5%	7,688	25%	52220	Credit Card Expense	-266,238	-206,920	-259,149	-59,318	-29%	-7,089	-3%	-206,920

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Twelve Months Ending December 31, 2017  
 Operating Fund Consolidated

December 2017

Year-to-Date December 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
2,988	0	436	2,988	0%	2,552	585%	52225	Over/Short	-4,323	0	-1,427	-4,323	0%	-2,896	-203%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	3,267	2,000	0	1,267	63%	3,267	0%	2,000
0	-2,500	0	2,500	100%	0	0%	59999	Contingency	0	-32,000	0	32,000	100%	0	0%	-32,000
-40,835	-43,100	-10,154	2,265	5%	-30,681	-302%	52025	Insurance Expense	-432,535	-409,800	-412,454	-22,735	-6%	-20,081	-5%	-409,800
-31,390	-16,400	-14,679	-14,990	-91%	-16,711	-114%	57030	Taxes - Property	-218,368	-196,800	-184,761	-21,568	-11%	-33,607	-18%	-196,800
40,585	-3,750	11,127	44,335	1182%	29,458	265%	5702...	Taxes - Income	-665	-45,000	-30,108	44,335	99%	29,443	98%	-45,000
<b>-92,204</b>	<b>-165,099</b>	<b>-101,088</b>	<b>72,895</b>	<b>44%</b>	<b>8,885</b>	<b>9%</b>		<b>TOTAL ADMINISTRATIVE &amp; OT</b>	<b>-1,792,825</b>	<b>-1,699,695</b>	<b>-1,665,245</b>	<b>-93,130</b>	<b>-5%</b>	<b>-127,579</b>	<b>-8%</b>	<b>-1,699,695</b>
<b>-239,824</b>	<b>-437,374</b>	<b>-341,155</b>	<b>197,550</b>	<b>45%</b>	<b>101,330</b>	<b>30%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-4,874,848</b>	<b>-4,600,000</b>	<b>-4,605,082</b>	<b>-274,848</b>	<b>-6%</b>	<b>-269,766</b>	<b>-6%</b>	<b>-4,600,000</b>
<b>-1,288,726</b>	<b>-1,421,980</b>	<b>-1,420,344</b>	<b>133,254</b>	<b>9%</b>	<b>131,618</b>	<b>9%</b>		<b>TOTAL PAYROLL AND OPERATI</b>	<b>-16,577,217</b>	<b>-15,951,000</b>	<b>-15,721,670</b>	<b>-626,217</b>	<b>-4%</b>	<b>-855,548</b>	<b>-5%</b>	<b>-15,951,000</b>
<b>-359,346</b>	<b>-422,000</b>	<b>-93,768</b>	<b>62,654</b>	<b>15%</b>	<b>-265,577</b>	<b>-283%</b>		<b>N O R 1, before OH</b>	<b>-5,095,270</b>	<b>-6,311,000</b>	<b>-4,503,610</b>	<b>1,215,730</b>	<b>19%</b>	<b>-591,660</b>	<b>-13%</b>	<b>-6,311,000</b>
<b>-359,346</b>	<b>-422,000</b>	<b>-93,768</b>	<b>62,654</b>	<b>15%</b>	<b>-265,577</b>	<b>-283%</b>		<b>N O R 2, after OH</b>	<b>-5,095,270</b>	<b>-6,311,000</b>	<b>-4,503,610</b>	<b>1,215,730</b>	<b>19%</b>	<b>-591,660</b>	<b>-13%</b>	<b>-6,311,000</b>
<b>-1,425,015</b>	<b>-1,546,180</b>	<b>-1,568,154</b>	<b>121,165</b>	<b>8%</b>	<b>143,139</b>	<b>9%</b>		<b>T O C</b>	<b>-18,211,829</b>	<b>-17,311,000</b>	<b>-17,274,642</b>	<b>-900,829</b>	<b>-5%</b>	<b>-937,188</b>	<b>-5%</b>	<b>-17,311,000</b>
-74.8%	-72.7%	-94.0%	-02.1%	-02.9%	19.2%	20.5%		REV to TOC (CRR%)	-72.0%	-63.5%	-73.9%	-08.5%	-13.3%	01.9%	02.6%	-63.5%
<b>421,700</b>	<b>422,000</b>	<b>581,045</b>	<b>-300</b>	<b>0%</b>	<b>-159,345</b>	<b>-27%</b>		<b>Assessment Revenue, Operatin</b>	<b>6,310,700</b>	<b>6,311,000</b>	<b>6,953,045</b>	<b>-300</b>	<b>0%</b>	<b>-642,345</b>	<b>-9%</b>	<b>6,311,000</b>
62,354	0	487,277	62,354	0%	-424,922	-87%		<b>NOR AFTER Assessment Reven</b>	<b>1,215,430</b>	<b>0</b>	<b>2,449,435</b>	<b>1,215,430</b>	<b>0%</b>	<b>-1,234,005</b>	<b>-50%</b>	<b>0</b>