



Tahoe Donner Association

Finance Reports

January 2018

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: March 7, 2018
Re: **January 2018 Financial Results**



Month -

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$506,000) which was unfavorable to budget by \$370,000/272%. Month's operating revenues of \$1,077,000 were \$459,000/30% unfavorable to budget and total expenses of \$1,583,000 were \$89,000/5% favorable to budget. Compared to last year same month, revenues are down \$578,000/35% and NOR is unfavorable \$463,000/1088%. There was nominal natural snowfall in January 2018 and Downhill Ski operated the Snowbird lift due to snowmaking efforts primarily in December. *Note, while no changes are anticipated, for all references to 12/31/2017 Audited' amounts, the audit is in progress with final report released in mid-March 2017.*

Year to Date

January is the first month of the year.

Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

	January 2016	January 2017	January 2018
Total Visits	12,207	9,623	12,619
Guests	2,077 / 17%	1924 / 20%	2,000 / 16%
Guests with Member			849 / 7% / 42%
Guests on Guest Card			1151 / 9% / 58%
Guests Access Revenue	\$ 15,740	\$14,474	\$20,430

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%. **Winter 17/18** passes sold as of 1/28/2018, \$465,000/1953 versus prior year \$436,000/1942 passes. Revenue up \$29,000/7% and passes sold up 11/1%.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLKing holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/6/2017, Downhill ski's snowmaking snow held up, despite the above average warm temps. February 2017 was an extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$548,000 were unfavorable \$302,000/36% to budget and unfavorable \$371,000/40% to prior year. YTD total expenses of \$493,000 were favorable \$19k/4% to budget and favorable \$83k/14% to prior year. YTD NOR of \$55,000 is unfavorable \$282k/84% to budget and unfavorable \$288k/84% to prior year. For the 17/18 season, skiing opened on Friday 12/8/2017 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted.

Cross Country Ski. YTD revenues of \$175,000 were unfavorable \$90k/34% to budget and unfavorable \$106k/38% to prior year. YTD NOR of \$70,000 is unfavorable \$34k/33% to budget and unfavorable \$48k/41% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions the first three weeks of January resulted in extremely limited operations.

The Lodge. YTD revenues of \$147,000 were unfavorable \$9k/6% to budget and unfavorable \$36k/20% to prior year. YTD NOR loss of (\$58,000) is unfavorable \$16k/39% to budget and unfavorable \$20k/52% to prior year. YTD cogs of 34% compares to budget 32% and prior year 34%.

Pizza. YTD revenues of \$34,000 are favorable \$2k/6% to budget and unfavorable \$3k/9% to prior year. YTD NOR loss of (\$9,000) is unfavorable \$2k/28% to budget and unfavorable \$5k/108% to prior year. YTD cogs of 27% compares to budget 28% and prior year 37%.

Alder Creek Café. YTD revenues of \$29,000 are unfavorable \$15k/33% to budget and unfavorable \$18k/38% to prior year. YTD total expenses of \$45,000 are favorable \$3k/6% to budget and favorable \$14k/23% to prior year. YTD NOR loss of (\$16,000) is unfavorable \$12k to budget and unfavorable \$4k to prior year. YTD cogs of 39% compares to budget 30% and prior year 36%. In the winter months, the café volume and revenues are heavily

impacted by the Cross Country Ski volumes, note café revenue off 33% to budget and cross country ski revenue off budget 34%, both off 38% to prior year.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- 01/31/2018 – **2017/2018** – sold 4,419, revenues of \$1,050,000, (vs py; volume up 1%, revenue up 1%)
- 01/31/2017 – 2016/2017 – sold 4,358, revenues of \$1,041,000

- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 1%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

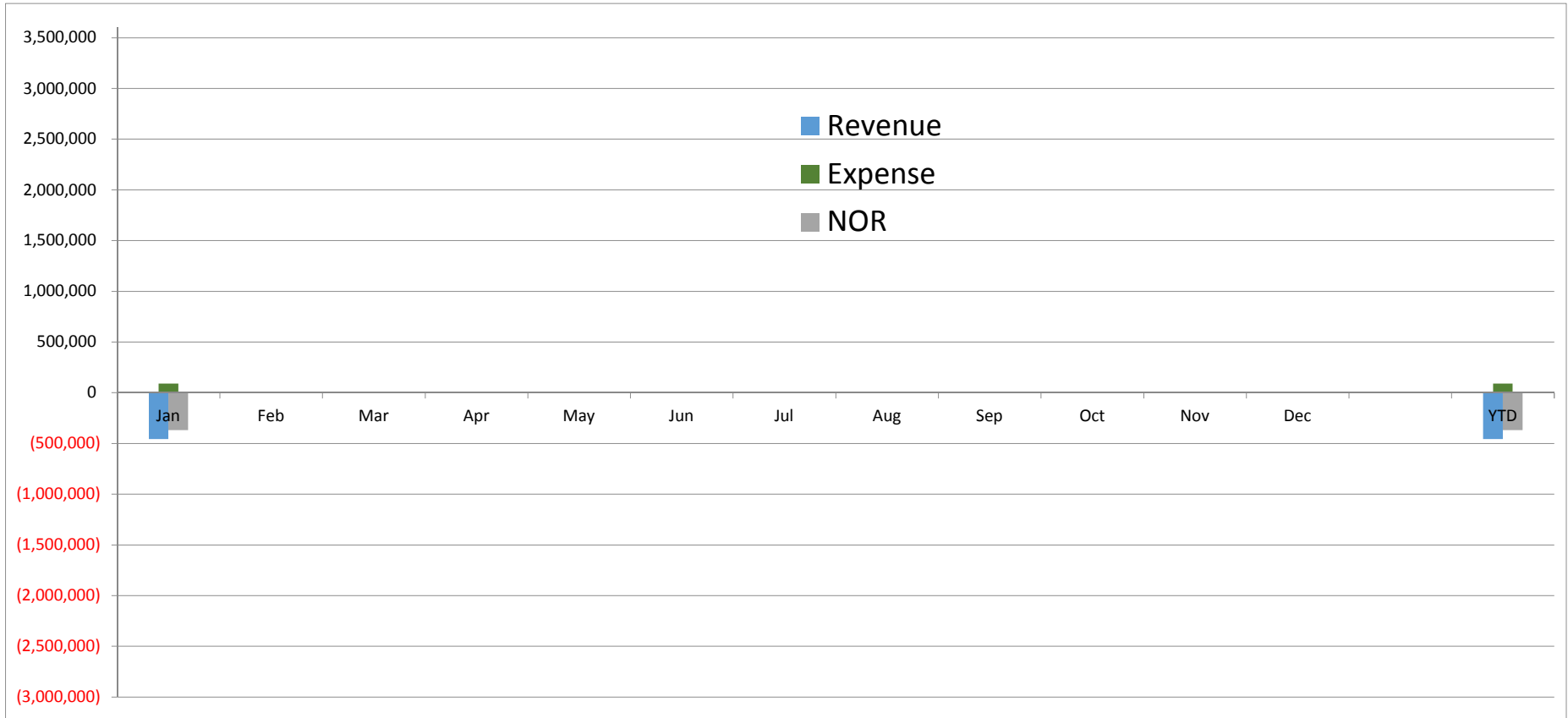
For the Current Year's Assessment Only, Assessment Receivable balances:

as of 01/31/xx:		as of 12/31/xx:	
01/31/18 - 2018 -	2944 or 45.5% of units	12/31/17 - 2017 -	24 or 0.4% of units
01/31/17 - 2017 -	3283 or 50.7% of units	12/31/16 - 2016 -	31 or 0.5% of units
01/31/16 - 2016 -	3402 or 52.6% of units	12/31/15 - 2015 -	36 or 0.6% of units
01/31/15 - 2015 -	2840 or 43.9% of units	12/31/14 - 2014 -	41 or 0.6% of units
as of 11/30/xx:		as of 10/31/xx:	
11/30/17 - 2017 -	28 or 0.4% of units	10/31/17 - 2017 -	31 or 0.5% of units
11/30/16 - 2016 -	39 or 0.6% of units	10/31/16 - 2016 -	44 or 0.7% of units
11/30/15 - 2015 -	43 or 0.7% of units	10/31/15 - 2015 -	46 or 0.7% of units
11/30/14 - 2014 -	46 or 0.7% of units	10/31/14 - 2014 -	50 or 0.8% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the one month ending January 2018

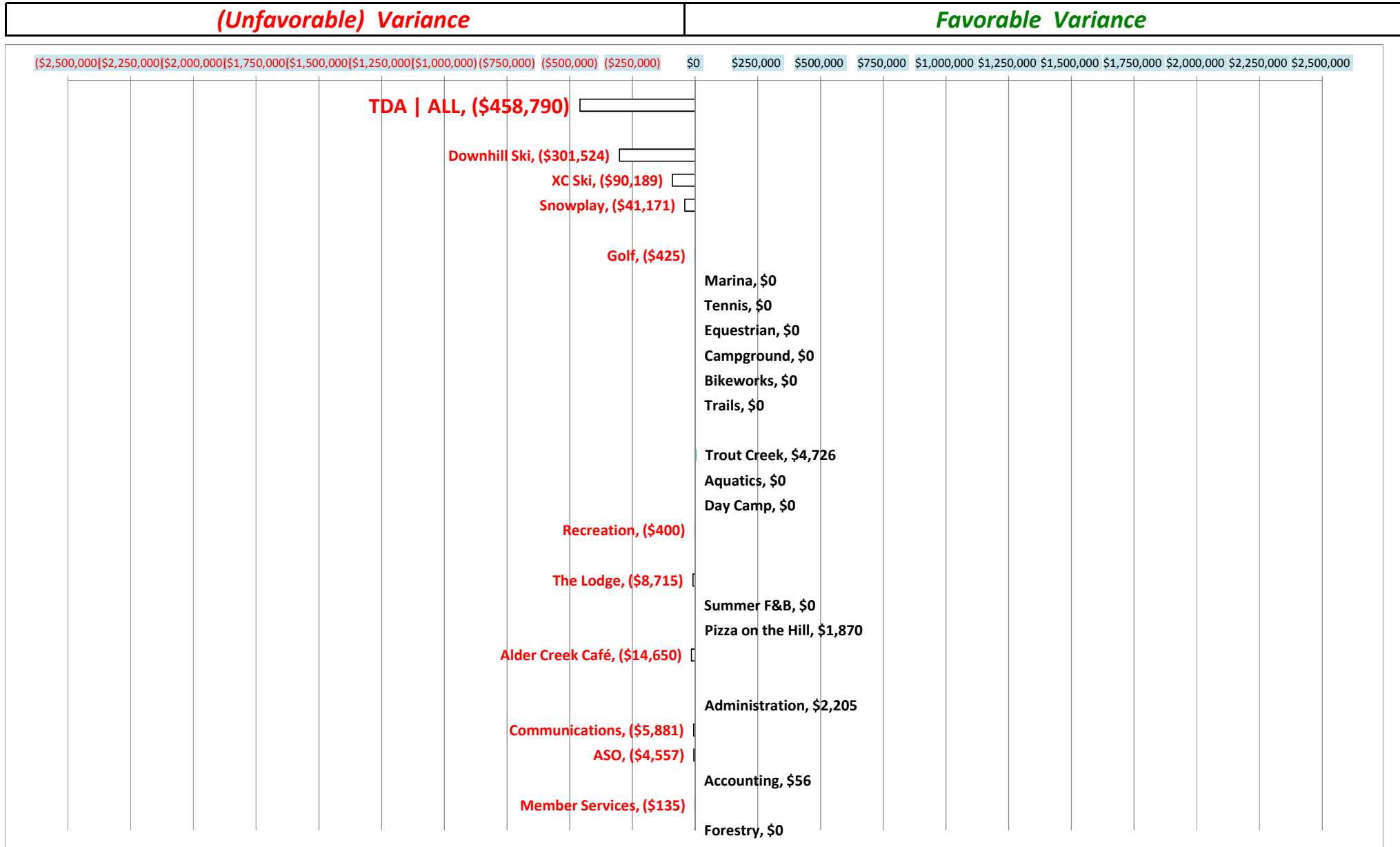
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	0	0	0	0	0	0	0	0	0	0	0	(458,790)
Expense	89,073	0	0	0	0	0	0	0	0	0	0	0	89,073
NOR	(369,717)	0	0	0	0	0	0	0	0	0	0	0	(369,717)



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date January 2018

(Unfavorable) Variance	Favorable Variance
(\$1,500,000)	\$1,500,000
(\$1,000,000)	
(\$500,000)	
\$0	
\$500,000	
\$1,000,000	
\$1,500,000	
<p style="color: red;">TDA ALL, (\$369,717)</p> <p style="color: red;">Downhill Ski, (\$282,324)</p> <p style="color: red;"> XC Ski, (\$34,019)</p> <p style="color: red;"> Snowplay, (\$30,424)</p> <p style="color: red;">Marina, (\$121)</p> <p style="color: red;">Tennis, (\$24)</p> <p style="color: red;">Equestrian, (\$1,057)</p> <p style="color: red;">Campground, (\$29)</p> <p style="color: red;">Day Camp, (\$9)</p> <p style="color: red;">The Lodge, (\$16,319)</p> <p style="color: red;">Pizza on the Hill, (\$2,036)</p> <p style="color: red;">Alder Creek Café, (\$11,927)</p> <p style="color: red;">Communications, (\$1,549)</p> <p style="color: red;"> ASO, (\$1,344)</p> <p style="color: red;"> Info Tech, (\$2,633)</p> <p style="color: red;">Accounting, (\$7,641)</p> <p style="color: red;">Human Resources, (\$5,507)</p> <p style="color: red;">Forestry, (\$5,378)</p> <p style="color: red;">Risk/Facility Admin, (\$8,046)</p> <p style="color: red;">Maintenance, (\$4,334)</p>	<p>Golf Operations, \$1,994</p> <p>Golf Maintenance, \$8,907</p> <p>Bikeworks, \$0</p> <p>Trails, \$41</p> <p>Trout Creek, \$4,629</p> <p>Aquatics, \$2,649</p> <p>Recreation, \$4,432</p> <p>Summer F&B, \$125</p> <p>General, \$11,671</p> <p>Administration, \$7,226</p> <p>Member Services, \$3,330</p>

Tahoe Donner Association Operating Revenue Variances Report Year to Date January 2018



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date January 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

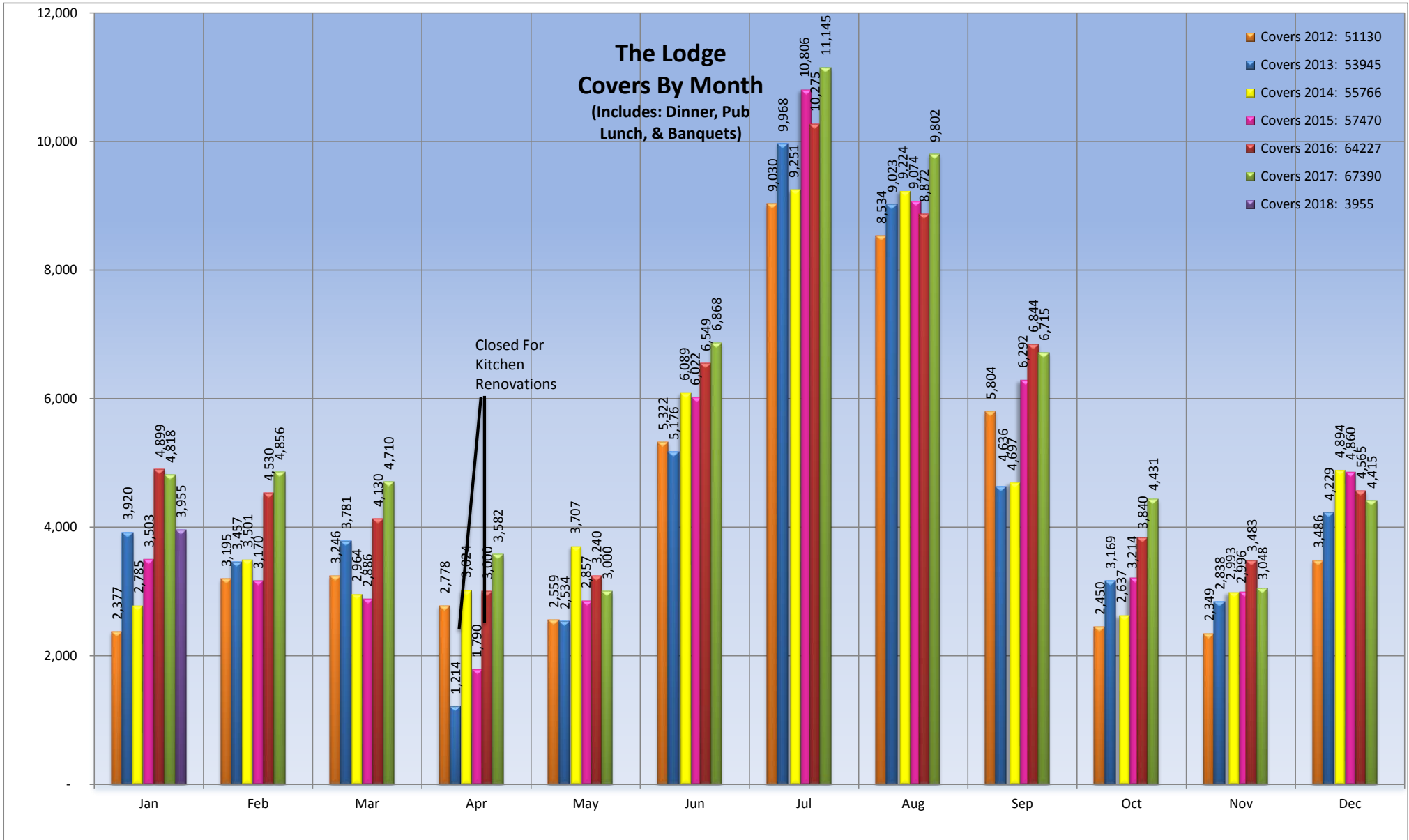
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (369,717)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (369,717)
Downhill Ski	(282,324)	-	-	-	-	-	-	-	-	-	-	-	(282,324)
XC Ski	(34,019)	-	-	-	-	-	-	-	-	-	-	-	(34,019)
Snowplay	(30,424)	-	-	-	-	-	-	-	-	-	-	-	(30,424)
Golf Operations	1,994	-	-	-	-	-	-	-	-	-	-	-	1,994
Golf Maintenance	8,907	-	-	-	-	-	-	-	-	-	-	-	8,907
Marina	(121)	-	-	-	-	-	-	-	-	-	-	-	(121)
Tennis	(24)	-	-	-	-	-	-	-	-	-	-	-	(24)
Equestrian	(1,057)	-	-	-	-	-	-	-	-	-	-	-	(1,057)
Campground	(29)	-	-	-	-	-	-	-	-	-	-	-	(29)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	41	-	-	-	-	-	-	-	-	-	-	-	41
Trout Creek	4,629	-	-	-	-	-	-	-	-	-	-	-	4,629
Aquatics	2,649	-	-	-	-	-	-	-	-	-	-	-	2,649
Day Camp	(9)	-	-	-	-	-	-	-	-	-	-	-	(9)
Recreation	4,432	-	-	-	-	-	-	-	-	-	-	-	4,432
The Lodge	(16,319)	-	-	-	-	-	-	-	-	-	-	-	(16,319)
Summer F&B	125	-	-	-	-	-	-	-	-	-	-	-	125
Pizza on the Hill	(2,036)	-	-	-	-	-	-	-	-	-	-	-	(2,036)
Alder Creek Café	(11,927)	-	-	-	-	-	-	-	-	-	-	-	(11,927)
General	11,671	-	-	-	-	-	-	-	-	-	-	-	11,671
Administration	7,226	-	-	-	-	-	-	-	-	-	-	-	7,226
Communications	(1,549)	-	-	-	-	-	-	-	-	-	-	-	(1,549)
ASO	(1,344)	-	-	-	-	-	-	-	-	-	-	-	(1,344)
Info Tech	(2,633)	-	-	-	-	-	-	-	-	-	-	-	(2,633)
Accounting	(7,641)	-	-	-	-	-	-	-	-	-	-	-	(7,641)
Human Resources	(5,507)	-	-	-	-	-	-	-	-	-	-	-	(5,507)
Member Services	3,330	-	-	-	-	-	-	-	-	-	-	-	3,330
Forestry	(5,378)	-	-	-	-	-	-	-	-	-	-	-	(5,378)
Risk/Facility Admin	(8,046)	-	-	-	-	-	-	-	-	-	-	-	(8,046)
Maintenance	(4,334)	-	-	-	-	-	-	-	-	-	-	-	(4,334)

Tahoe Donner Association
Operating Revenue Variances Report

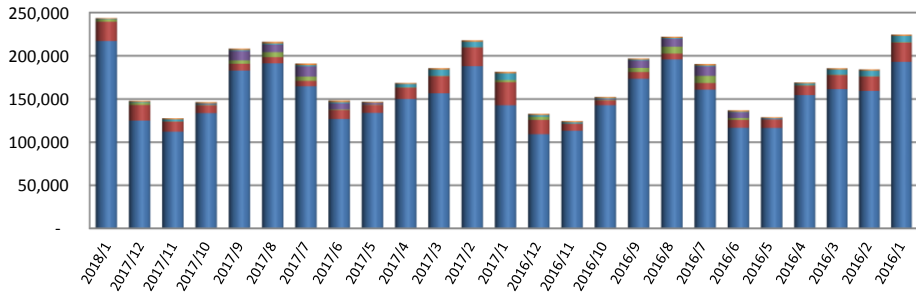
Year to Date January 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (458,790)
Downhill Ski	(301,524)	-	-	-	-	-	-	-	-	-	-	-	(301,524)
XC Ski	(90,189)	-	-	-	-	-	-	-	-	-	-	-	(90,189)
Snowplay	(41,171)	-	-	-	-	-	-	-	-	-	-	-	(41,171)
Golf	(425)	-	-	-	-	-	-	-	-	-	-	-	(425)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,726	-	-	-	-	-	-	-	-	-	-	-	4,726
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	(400)	-	-	-	-	-	-	-	-	-	-	-	(400)
The Lodge	(8,715)	-	-	-	-	-	-	-	-	-	-	-	(8,715)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	1,870	-	-	-	-	-	-	-	-	-	-	-	1,870
Alder Creek Café	(14,650)	-	-	-	-	-	-	-	-	-	-	-	(14,650)
Administration	2,205	-	-	-	-	-	-	-	-	-	-	-	2,205
Communications	(5,881)	-	-	-	-	-	-	-	-	-	-	-	(5,881)
ASO	(4,557)	-	-	-	-	-	-	-	-	-	-	-	(4,557)
Accounting	56	-	-	-	-	-	-	-	-	-	-	-	56
Member Services	(135)	-	-	-	-	-	-	-	-	-	-	-	(135)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-



Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

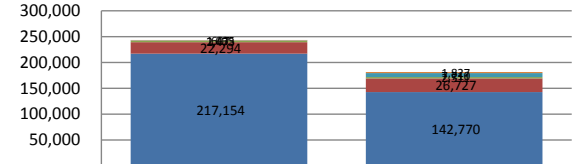
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

Gasoline Cost / Gallon \$2.83 12% -1%	Diesel Cost / Gallon \$3.46 17% 5%	Propane Cost / Gallon \$2.59 17% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

2018
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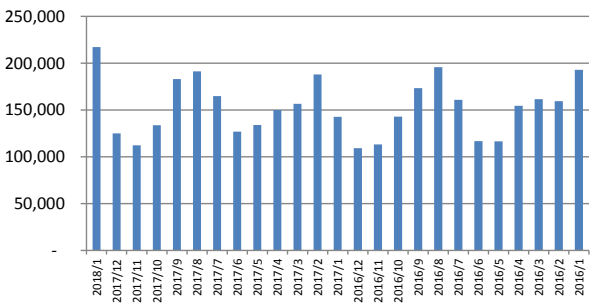
Tahoe Donner Association Energy Consumption YTD



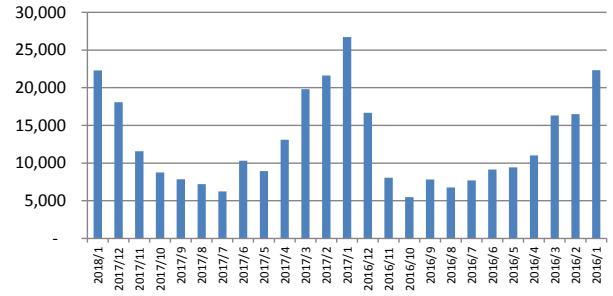
	2018/1	2017/1
Gasoline (gallons)	1,035	1,827
Diesel (gallons)	607	7,710
Water-TDA (Gallons)	-	-
Water-PUD (Gallons)	2,473	2,511
Natural Gas (Therms)	22,294	26,727
Electricity (KWH)	217,154	142,770

Data Available thru (yyyy/mm) - 2018/01
 This Report is volumes not dollars
 Note the scale varies with each Chart presented.

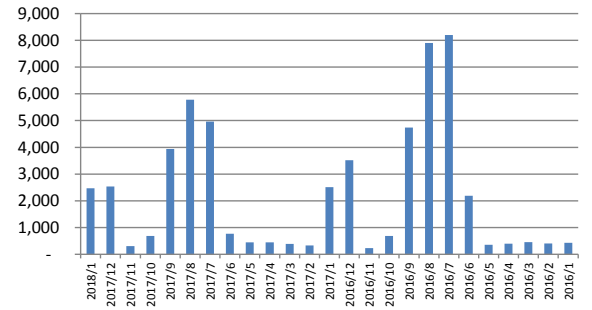
Electricity (KWH)



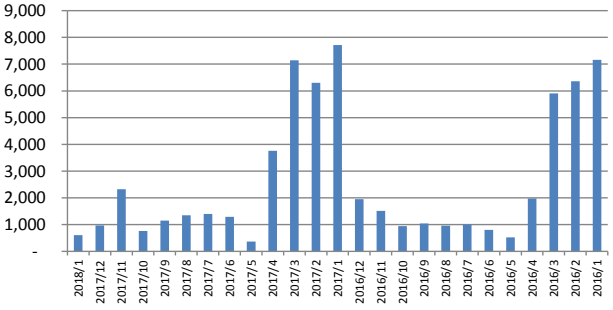
Natural Gas (Therms)



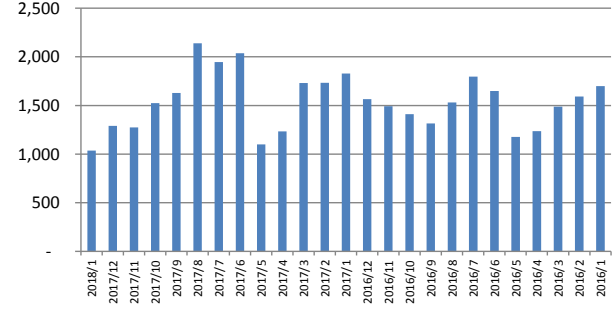
Water-PUD (000 Gallons)



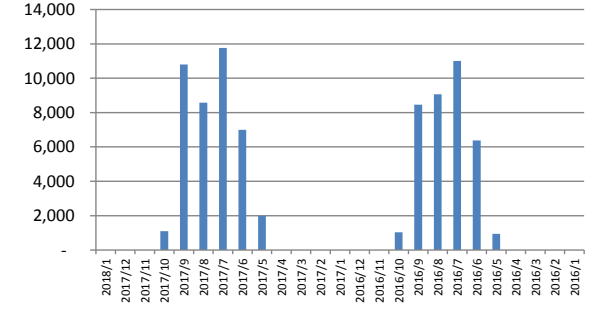
Diesel (gallons)



Gasoline (gallons)

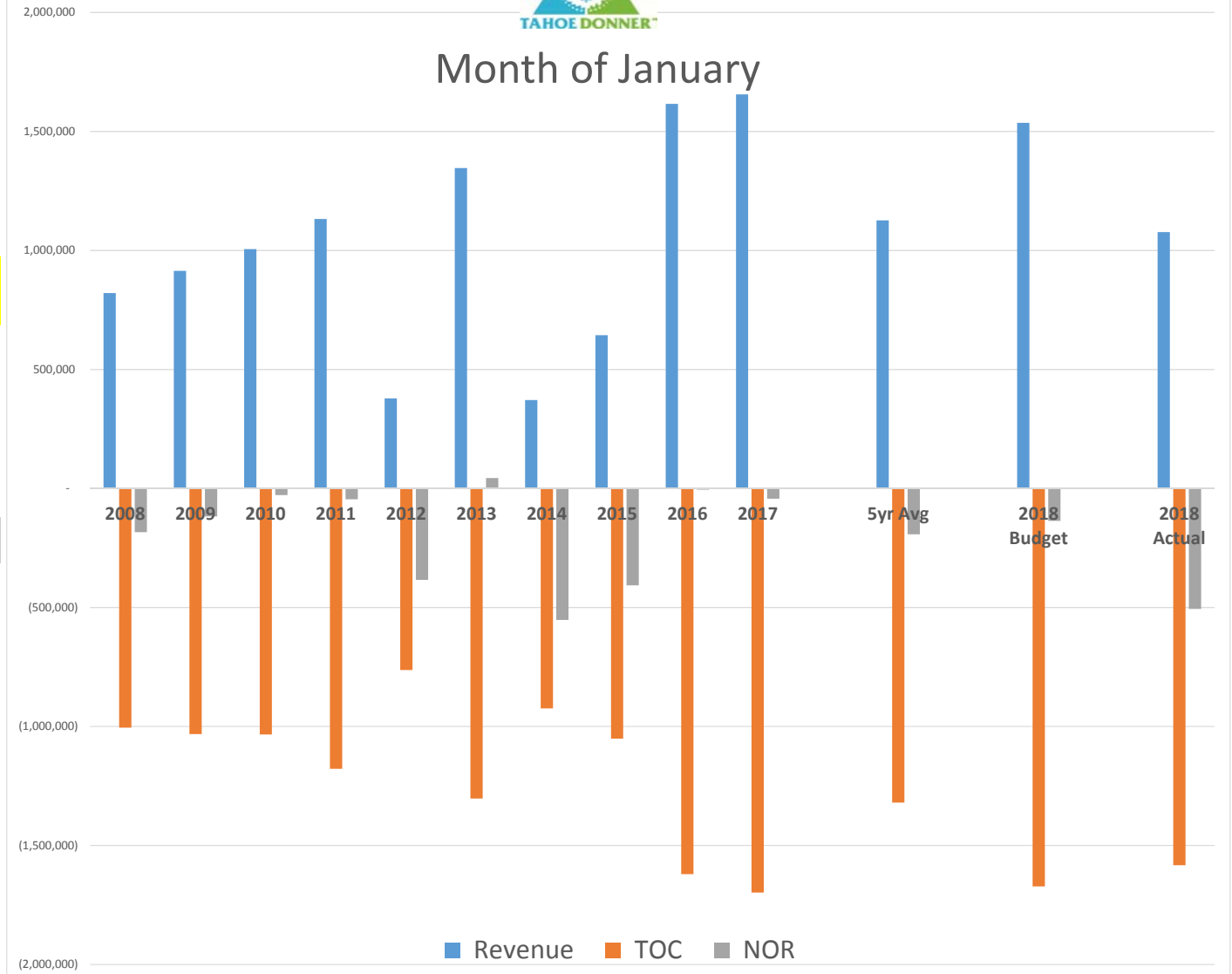


Water-TDA (000 Gallons)





Month of January



	Revenue	TOC	NOR
2008	821,285	(1,004,550)	(183,265)
2009	914,370	(1,031,500)	(117,130)
2010	1,005,643	(1,033,088)	(27,445)
2011	1,132,494	(1,177,703)	(45,209)
2012	378,791	(762,430)	(383,639)
2013	1,346,145	(1,302,360)	43,785
2014	371,611	(923,663)	(552,052)
2015	643,920	(1,050,636)	(406,716)
2016	1,615,742	(1,620,727)	(4,985)
2017	1,655,656	(1,698,227)	(42,571)
5yr Avg	1,126,615	(1,319,123)	(192,508)
2018 Budget	1,536,000	(1,672,000)	(136,000)
2018 Actual	1,077,210	(1,582,927)	(505,717)
Var to Bdg	(458,790) -30%	89,073 5%	(369,717) -272%
Var to PY	(578,446) -35%	115,300 7%	(463,146) -1088%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of January 2018**

Month			Variance to Budget		Variance to Prior Yr		Department	Year to Date			Variance to Budget		Variance to Prior Yr		ANNUAL BUDGET
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	
12,619	10,600	9,600	2,019	19%	3,019	31%	Private Amenities	12,619	10,600	9,600	2,019	19%	3,019	31%	210,800
12,619	10,600	9,600	2,019	19%	3,019	31%	Trout Creek Rec Ctr	12,619	10,600	9,600	2,019	19%	3,019	31%	147,000
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,600
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	17,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
23,268	33,165	35,383	(9,897)	-30%	(12,115)	-34%	Public Amenities	23,268	33,165	35,383	(9,897)	-30%	(12,115)	-34%	259,960
9,044	10,400	11,983	(1,356)	-13%	(2,939)	-25%	DH Ski - Total Skier Visits	9,044	10,400	11,983	(1,356)	-13%	(2,939)	-25%	40,000
3,125	6,500	5,838	(3,375)	-52%	(2,713)	-46%	XC Ski - Total Skier Visits	3,125	6,500	5,838	(3,375)	-52%	(2,713)	-46%	22,300
1,416	5,000	5,160	(3,584)	-72%	(3,744)	-73%	Snowplay - Total Tubers	1,416	5,000	5,160	(3,584)	-72%	(3,744)	-73%	20,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	19,200
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,955	4,175	4,818	(220)	-5%	(863)	-18%	The Lodge Covers	3,955	4,175	4,818	(220)	-5%	(863)	-18%	54,700
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
2,848	2,708	2,864	140	5%	(16)	-1%	Pizza on the Hill Covers	2,848	2,708	2,864	140	5%	(16)	-1%	43,700
2,880	4,382	4,720	(1,502)	-34%	(1,840)	-39%	Alder Creek Café Covers	2,880	4,382	4,720	(1,502)	-34%	(1,840)	-39%	31,300
35,887	43,765	44,983	(7,878)	-18%	(9,096)	-20%	Amenities Total	35,887	43,765	44,983	(7,878)	-18%	(9,096)	-20%	470,760
6,473	6,473	6,473	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
6,473	6,473	6,473	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of January 2018
variances presented as | Favorable -Unfavorable

3/7/2018

Revenue \$ 1,077,200 | -458,800 / -30% to Budget
| -578,400 / -35% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-301,500	-36%	Downhill Ski. Access down \$184k/54% to budget. Lessons and Rentals unfavorable to budget \$83k/23%. Nominal natural snow, operated on Snowbird only with snowmaking provided conditions.
r2	-90,200	34%	Cross Country Ski. Access down \$33k/22% to budget. Lessons and Rentals down \$53k/60% to budget.
r3	-41,200	-60%	Snowplay. Lack of snow contributing to limited opening. Access down 66% to budget/70% to PY.
r4	-14,700	-33%	ACAC. Negatively impacted by lack of XC business. Unfavorable \$18k/39% to PY.
r5	-8,715	-6%	The Lodge. Effected by lower visitation at other amenities. Down \$36k/20% to PY.
r6	-5,900	35%	Communications. Ad revenue down \$6k/35% to budget.
r7	4,700	7%	Trout Creek. Guest access up \$3k to budget, \$6k to PY. Not great snow for skiing, TC visits up 31% to Jan'17.
r8			
r9			
r10	-1,285	-	all other variances, net
tl	-458,800	-30%	

Expense \$ 1,582,900 | 89,100 / 5% to Budget
| 115,300 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	56,200	35%	Cross Country. Limited operations reducing payroll, down \$36k/\$40k to PY.
e2	19,200	4%	Downhill Ski. Costs down due to decrease in volume. Payroll favorable \$13k to budget, COGS down \$15k to budget.
e3	11,700	18%	General. Timing between months of expense items.
e4	10,700	34%	Snowplay. Limited opening resulting in decreased costs.
e5	11,300	32%	Golf. Payroll favorable to budget \$7k/26%, expense timing variances.
e6	11,300	32%	Golf. Payroll favorable to budget \$7k/26%, expense timing variances.
e7	-8,000	-29%	Risk/FacAdmin. Variances primarily timing between months.
e8	-7,600	-4%	The Lodge. CA Min wage and compression continues to negatively impact labor costs in order to hold service levels.
e9	-5,300	-19%	Forestry. Variances primarily timing between months.
e10	-10,400	-	all other variances, net (primarily timing variances between months)
tl	89,100	5%	

89,100 Expense Variances to BDG co-wide recap		
23,300	17%	Cogs
16,000	2%	Payroll Direct
41,200	15%	Payroll Burden
8,600	2%	Expenses

115,300 Expense Variances to Prior Year, co-wide		
51,900	31%	Cogs
10,200	1%	Payroll Direct
39,900	15%	Payroll Burden
13,300	3%	Expenses

NOR \$ (505,700) | -369,700 / -272% to Budget
| -463,100 / -1088% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of January 2018



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Component	Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,077,210	\$ 1,536,000	\$ 1,655,656	\$ (458,790)	-30%	\$ (578,446)	-35%	Revenue	\$ 1,044,022	\$ (450,478)	-30%	\$ (568,666)	-35%	\$ 33,188	\$ (8,312)	-20%	\$ (9,780)	-23%
53,000	53,000	46,000	-	0%	7,000	15%	Recreation Fee	53,000	-	0%	7,000	15%	-	-	0%	-	0%
319,739	572,000	622,673	(252,261)	-44%	(302,933)	-49%	Access & Use Fees	319,739	(252,261)	-44%	(302,933)	-49%	-	-	0%	-	0%
274,136	336,700	385,686	(62,564)	-19%	(111,550)	-29%	Food and Beverage	274,136	(62,664)	-19%	(111,550)	-29%	-	100	-100%	-	0%
41,113	59,900	68,122	(18,787)	-31%	(27,009)	-40%	Retail Product	40,017	(19,083)	-32%	(27,576)	-41%	1,096	296	37%	567	107%
319,466	453,400	462,671	(133,934)	-30%	(143,206)	-31%	Lessons & Rentals	319,466	(133,934)	-30%	(143,206)	-31%	-	-	0%	-	0%
69,756	61,000	70,504	8,756	14%	(748)	-1%	Other	37,664	17,464	86%	9,599	34%	32,093	(8,707)	-21%	(10,347)	-24%
(114,541)	(137,846)	(166,454)	23,305	17%	51,913	31%	Cost of Goods Sold	(114,541)	23,305	17%	51,913	31%	-	-	0%	-	0%
(834,665)	(850,676)	(844,872)	16,011	2%	10,207	1%	Payroll Direct	(522,249)	28,871	5%	48,789	9%	(312,415)	(12,859)	-4%	(38,582)	-14%
(230,434)	(271,614)	(270,340)	41,180	15%	39,906	15%	Payroll Burden	(143,299)	32,934	19%	53,559	27%	(87,135)	8,246	9%	(13,653)	-19%
(1,065,098)	(1,122,290)	(1,115,212)	57,192	5%	50,113	4%	Payroll Total	(665,548)	61,805	8%	102,348	13%	(399,550)	(4,613)	-1%	(52,235)	-15%
(403,288)	(411,864)	(416,562)	8,576	2%	13,274	3%	Expenses	(276,721)	9,857	3%	29,356	10%	(126,566)	(1,280)	-1%	(16,082)	-15%
(52,299)	(38,411)	(39,304)	(13,888)	-36%	(12,995)	-33%	Personnel Costs	(38,871)	(9,810)	-34%	(4,983)	-15%	(13,428)	(4,078)	-44%	(8,011)	-148%
(86,327)	(85,325)	(82,921)	(1,002)	-1%	(3,405)	-4%	Utilities	(63,973)	782	1%	(4,629)	-8%	(22,353)	(1,783)	-9%	1,224	5%
(9,859)	(19,140)	(28,305)	9,281	48%	18,446	65%	Fuel Costs	(6,770)	7,630	53%	13,261	66%	(3,089)	1,651	35%	5,185	63%
(66,785)	(83,776)	(92,101)	16,991	20%	25,315	27%	Supplies	(50,437)	12,098	19%	23,863	32%	(16,348)	4,893	23%	1,453	8%
(56,934)	(57,570)	(83,442)	636	1%	26,507	32%	Repairs & Maintenance	(40,705)	1,415	3%	11,069	21%	(16,229)	(779)	-5%	15,438	49%
(334)	(50)	(327)	(284)	-568%	(7)	-2%	Forestry Land Maint	-	-	0%	-	0%	(334)	(284)	-568%	(7)	-2%
(50,500)	(50,200)	(43,200)	(300)	-1%	(7,300)	-17%	Insurance	(36,000)	(300)	-1%	(5,100)	-17%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(25,390)	(30,630)	(36,484)	5,240	17%	11,094	30%	Credit Card Fees	(24,913)	5,267	17%	10,986	31%	(477)	(27)	-6%	107	18%
(14,549)	(6,160)	(5,436)	(8,389)	-136%	(9,113)	-168%	Licenses Permits Fees	(2,821)	179	6%	(1,046)	-59%	(11,728)	(8,568)	-271%	(8,067)	-220%
(17,373)	(17,652)	15,705	279	2%	(33,078)	211%	All other expenses	(12,231)	(7,404)	-153%	(14,065)	767%	(5,142)	7,683	60%	(19,013)	137%
\$ (505,717)	\$ (136,000)	\$ (42,571)	\$ (369,717)	272%	\$ (463,146)	1088%	Net Operating Result	\$ (12,789)	\$ (355,512)	-104%	\$ (385,048)	-103%	\$ (492,928)	\$ (14,205)	-3%	\$ (78,097)	-19%
(1,582,927)	(1,672,000)	(1,698,227)	89,073	5%	115,300	7%	Total Operating Costs	(1,056,811)	94,966	8%	183,617	15%	(526,116)	(5,893)	-1%	(68,317)	-15%
6,350,000	6,350,000	6,289,000	-	0%	61,000	1%	Assessment Revenue						6,350,000	-	0%	61,000	1%
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund						(4,013,000)	-	0%	(161,000)	4%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund						(2,007,000)	-	0%	(65,000)	3%
136,000	136,000	301,000	-	0%	(165,000)	-55%	Net, Operating Fund Portion						136,000	-	0%	(165,000)	-55%
\$ (369,717)	\$ -	\$ 258,429	\$ (369,717)	NA	\$ (628,146)	-243%	Net Result	\$ (12,789)	\$ (355,512)	-104%	\$ (385,048)	-103%	\$ (356,928)	\$ (14,205)	-4%	\$ (243,097)	-214%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the one month ending January 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,077,210	\$ 1,536,000	\$ 1,655,656	\$ (458,790)	-30%	\$ (578,446)	-35%	Revenue	\$ 1,044,022	\$ (450,478)	-30%	\$ (568,666)	-35%	\$ 33,188	\$ (8,312)	-20%	\$ (9,780)	-23%
53,000	53,000	46,000	-	0%	7,000	15%	Recreation Fee	53,000	-	0%	7,000	15%	-	-	0%	-	0%
319,739	572,000	622,673	(252,261)	-44%	(302,933)	-49%	Access & Use Fees	319,739	(252,261)	-44%	(302,933)	-49%	-	-	0%	-	0%
274,136	336,700	385,686	(62,564)	-19%	(111,550)	-29%	Food and Beverage	274,136	(62,664)	-19%	(111,550)	-29%	-	100	-100%	-	0%
41,113	59,900	68,122	(18,787)	-31%	(27,009)	-40%	Retail Product	40,017	(19,083)	-32%	(27,576)	-41%	1,096	296	37%	567	107%
319,466	453,400	462,671	(133,934)	-30%	(143,206)	-31%	Lessons & Rentals	319,466	(133,934)	-30%	(143,206)	-31%	-	-	0%	-	0%
69,756	61,000	70,504	8,756	14%	(748)	-1%	Other	37,664	17,464	86%	9,599	34%	32,093	(8,707)	-21%	(10,347)	-24%
(114,541)	(137,846)	(166,454)	23,305	17%	51,913	31%	Cost of Goods Sold	(114,541)	23,305	17%	51,913	31%	-	-	0%	-	0%
(834,665)	(850,676)	(844,872)	16,011	2%	10,207	1%	Payroll Direct	(522,249)	28,871	5%	48,789	9%	(312,415)	(12,859)	-4%	(38,582)	-14%
(230,434)	(271,614)	(270,340)	41,180	15%	39,906	15%	Payroll Burden	(143,299)	32,934	19%	53,559	27%	(87,135)	8,246	9%	(13,653)	-19%
(1,065,098)	(1,122,290)	(1,115,212)	57,192	5%	50,113	4%	Payroll Total	(665,548)	61,805	8%	102,348	13%	(399,550)	(4,613)	-1%	(52,235)	-15%
(403,288)	(411,864)	(416,562)	8,576	2%	13,274	3%	Expenses	(276,721)	9,857	3%	29,356	10%	(126,566)	(1,280)	-1%	(16,082)	-15%
(52,299)	(38,411)	(39,304)	(13,888)	-36%	(12,995)	-33%	Personnel Costs	(38,871)	(9,810)	-34%	(4,983)	-15%	(13,428)	(4,078)	-44%	(8,011)	-148%
(86,327)	(85,325)	(82,921)	(1,002)	-1%	(3,405)	-4%	Utilities	(63,973)	782	1%	(4,629)	-8%	(22,353)	(1,783)	-9%	1,224	5%
(9,859)	(19,140)	(28,305)	9,281	48%	18,446	65%	Fuel Costs	(6,770)	7,630	53%	13,261	66%	(3,089)	1,651	35%	5,185	63%
(66,785)	(83,776)	(92,101)	16,991	20%	25,315	27%	Supplies	(50,437)	12,098	19%	23,863	32%	(16,348)	4,893	23%	1,453	8%
(56,934)	(57,570)	(83,442)	636	1%	26,507	32%	Repairs & Maintenance	(40,705)	1,415	3%	11,069	21%	(16,229)	(779)	-5%	15,438	49%
(334)	(50)	(327)	(284)	-568%	(7)	-2%	Forestry Land Maint	-	-	0%	-	0%	(334)	(284)	-568%	(7)	-2%
(50,500)	(50,200)	(43,200)	(300)	-1%	(7,300)	-17%	Insurance	(36,000)	(300)	-1%	(5,100)	-17%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(25,390)	(30,630)	(36,484)	5,240	17%	11,094	30%	Credit Card Fees	(24,913)	5,267	17%	10,986	31%	(477)	(27)	-6%	107	18%
(14,549)	(6,160)	(5,436)	(8,389)	-136%	(9,113)	-168%	Licenses Permits Fees	(2,821)	179	6%	(1,046)	-59%	(11,728)	(8,568)	-271%	(8,067)	-220%
(17,373)	(17,652)	15,705	279	2%	(33,078)	211%	All other expenses	(12,231)	(7,404)	-153%	(14,065)	767%	(5,142)	7,683	60%	(19,013)	137%
\$ (505,717)	\$ (136,000)	\$ (42,571)	\$ (369,717)	272%	\$ (463,146)	1088%	Net Operating Result	\$ (12,789)	\$ (355,512)	-104%	\$ (385,048)	-103%	\$ (492,928)	\$ (14,205)	-3%	\$ (78,097)	-19%
(1,582,927)	(1,672,000)	(1,698,227)	89,073	5%	115,300	7%	<i>Total Operating Costs</i>	(1,056,811)	94,966	8%	183,617	15%	(526,116)	(5,893)	-1%	(68,317)	-15%
6,350,000	6,350,000	6,289,000	-	0%	61,000	1%	Assessment Revenue					6,350,000	-	0%	61,000	1%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
136,000	136,000	301,000	-	0%	(165,000)	-55%	Net, Operating Fund Portion					136,000	-	0%	(165,000)	-55%	
\$ (369,717)	\$ -	\$ 258,429	\$ (369,717)	NA	\$ (628,146)	-243%	Net Result	\$ (12,789)	\$ (355,512)	-104%	\$ (385,048)	-103%	\$ (356,928)	\$ (14,205)	-4%	\$ (243,097)	-214%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **January 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (22,055)	\$ (33,611)	\$ (28,509)	\$ 11,556	34%	\$ 6,454	23%	Private Amenities	\$ 83,926	\$ 4,326	5%	\$ 12,335	17%	\$ (105,981)	\$ 7,231	6%	\$ (5,881)	-6%
(9,629)	(14,258)	(10,191)	4,629	32%	562	6%	Trout Creek Rec Ctr	71,926	4,726	7%	11,335	19%	(81,555)	(97)	0%	(10,773)	-15%
(2,641)	(5,290)	(7,526)	2,649	50%	4,885	65%	Aquatics	12,000	-	0%	1,000	9%	(14,641)	2,649	15%	3,885	21%
(6,190)	(6,069)	(5,083)	(121)	-2%	(1,107)	-22%	Beach Club Marina	-	-	0%	-	0%	(6,190)	(121)	-2%	(1,107)	-22%
(1,581)	(1,557)	(1,773)	(24)	-2%	192	11%	Tennis Center	-	-	0%	-	0%	(1,581)	(24)	-2%	192	11%
(79)	(70)	(369)	(9)	-13%	290	79%	Day Camps	-	-	0%	-	0%	(79)	(9)	-13%	290	79%
(1,935)	(6,367)	(3,567)	4,432	70%	1,632	46%	Recreation Programs	-	(400)	-100%	-	0%	(1,935)	4,832	71%	1,632	46%
9,266	376,334	400,768	(367,068)	-98%	(391,503)	-98%	Public Amenities	960,096	(454,804)	-32%	(581,001)	-38%	(950,830)	87,736	8%	189,498	17%
54,650	336,974	342,285	(282,324)	-84%	(287,635)	-84%	Downhill Ski	547,676	(301,524)	-36%	(370,613)	-40%	(493,026)	19,200	4%	82,978	14%
70,149	104,168	118,358	(34,019)	-33%	(48,209)	-41%	Cross Country Ski	174,811	(90,189)	-34%	(105,796)	-38%	(104,662)	56,170	35%	57,587	35%
6,872	37,296	44,124	(30,424)	-82%	(37,252)	-84%	Snowplay	27,429	(41,171)	-60%	(46,376)	-63%	(20,557)	10,747	34%	9,124	31%
(24,230)	(35,131)	(34,816)	10,901	31%	10,585	30%	Golf	75	(425)	-85%	(210)	-74%	(24,305)	11,326	32%	10,795	31%
(2,476)	(2,447)	(2,384)	(29)	-1%	(92)	-4%	Campground	-	-	0%	-	0%	(2,476)	(29)	-1%	(92)	-4%
(6,059)	(5,002)	(5,286)	(1,057)	-21%	(773)	-15%	Equestrian	-	-	0%	(320)	-100%	(6,059)	(1,057)	-21%	(453)	-8%
-	-	(2,536)	-	0%	2,536	100%	Bikeworks	-	-	0%	-	0%	-	-	0%	2,536	100%
(4,839)	(4,880)	(3,710)	41	1%	(1,129)	-30%	Trails	-	-	0%	-	0%	(4,839)	41	1%	(1,129)	-30%
(58,292)	(41,973)	(38,227)	(16,319)	-39%	(20,064)	-52%	The Lodge	146,585	(8,715)	-6%	(36,139)	-20%	(204,877)	(7,604)	-4%	16,075	7%
(1,304)	(1,429)	(1,028)	125	9%	(276)	-27%	Summer Food and Bev	-	-	0%	-	0%	(1,304)	125	9%	(276)	-27%
(9,213)	(7,177)	(4,421)	(2,036)	-28%	(4,792)	-108%	Pizza on the Hill	34,370	1,870	6%	(3,381)	-9%	(43,583)	(3,906)	-10%	(1,411)	-3%
(15,992)	(4,065)	(11,592)	(11,927)	-293%	(4,400)	-38%	Alder Creek Café	29,150	(14,650)	-33%	(18,165)	-38%	(45,142)	2,723	6%	13,765	23%
(12,789)	342,723	372,259	(355,512)	-104%	(385,048)	-103%	Amenities Total	1,044,022	(450,478)	-30%	(568,666)	-35%	(1,056,811)	94,966	8%	183,617	15%
(492,928)	(478,723)	(414,831)	(14,205)	-3%	(78,097)	-19%	HOA & Amenities Support Services	33,188	(8,312)	-20%	(9,780)	-23%	(526,116)	(5,893)	-1%	(68,317)	-15%
(53,814)	(65,485)	(77,762)	11,671	18%	23,948	31%	General	-	-	0%	-	0%	(53,814)	11,671	18%	23,948	31%
(41,796)	(49,022)	(37,711)	7,226	15%	(4,085)	-11%	Administration	13,405	2,205	20%	(5,016)	-27%	(55,201)	5,021	8%	931	2%
(44,077)	(42,528)	(29,139)	(1,549)	-4%	(14,937)	-51%	Communications	11,119	(5,881)	-35%	(2,891)	-21%	(55,196)	4,332	7%	(12,046)	-28%
(56,870)	(54,237)	(47,977)	(2,633)	-5%	(8,893)	-19%	Information Tech	-	-	0%	-	0%	(56,870)	(2,633)	-5%	(8,893)	-19%
(76,076)	(68,435)	(60,645)	(7,641)	-11%	(15,431)	-25%	Accounting	556	56	11%	(46)	-8%	(76,632)	(7,697)	-11%	(15,386)	-25%
(34,734)	(29,227)	(24,274)	(5,507)	-19%	(10,460)	-43%	Human Resources	-	-	0%	-	0%	(34,734)	(5,507)	-19%	(10,460)	-43%
(24,129)	(22,785)	(14,169)	(1,344)	-6%	(9,960)	-70%	Architectural Standards	6,643	(4,557)	-41%	(2,032)	-23%	(30,773)	3,212	9%	(7,928)	-35%
(18,944)	(22,274)	(17,303)	3,330	15%	(1,641)	-9%	Member Services	1,465	(135)	-8%	205	16%	(20,409)	3,465	15%	(1,846)	-10%
(36,176)	(28,130)	(25,021)	(8,046)	-29%	(11,156)	-45%	Risk & Facility Admin	-	-	0%	-	0%	(36,176)	(8,046)	-29%	(11,156)	-45%
(34,124)	(28,746)	(24,440)	(5,378)	-19%	(9,684)	-40%	Forestry	-	-	0%	-	0%	(34,124)	(5,378)	-19%	(9,684)	-40%
(72,188)	(67,854)	(56,391)	(4,334)	-6%	(15,797)	-28%	Maintenance	-	-	0%	-	0%	(72,188)	(4,334)	-6%	(15,797)	-28%
\$ (505,717)	\$ (136,000)	\$ (42,571)	\$ (369,717)	272%	\$ (463,146)	-1088%	Net Operating Result	\$ 1,077,210	\$ (458,790)	-30%	\$ (578,446)	-35%	\$ (1,582,927)	\$ 89,073	5%	\$ 115,300	7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Months (Nov-Jan) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (66,110)	\$ (89,811)	\$ (31,828)	\$ 23,701	26%	\$ (34,282)	-108%	Private Amenities	\$ 250,133	\$ 5,333	2%	\$ 6,888	3%	\$ (316,243)	\$ 18,368	5%	\$ (41,170)	-15%
(24,521)	(27,050)	3,605	2,529	9%	(28,126)	-780%	Trout Creek Rec Ctr	214,753	5,953	3%	5,225	2%	(239,275)	(3,425)	-1%	(33,351)	-16%
(1,937)	(17,010)	562	15,073	89%	(2,499)	-445%	Aquatics	34,000	-	0%	934	3%	(35,937)	15,073	30%	(3,433)	-11%
(20,961)	(17,637)	(8,825)	(3,324)	-19%	(12,135)	-138%	Beach Club Marina	8	8	0%	(47)	-85%	(20,969)	(3,332)	-19%	(12,088)	-136%
(5,125)	(4,898)	(5,503)	(227)	-5%	379	7%	Tennis Center	258	258	0%	258	0%	(5,383)	(485)	-10%	121	2%
(524)	(313)	(324)	(211)	-67%	(200)	-62%	Day Camps	-	-	0%	-	0%	(524)	(211)	-67%	(200)	-62%
(13,043)	(22,903)	(21,342)	9,860	43%	8,299	39%	Recreation Programs	1,113	(887)	-44%	518	87%	(14,156)	10,747	43%	7,781	35%
(420,897)	97,517	449,618	(518,414)	-532%	(870,515)	-194%	Public Amenities	2,038,649	(521,719)	-20%	(1,011,521)	-33%	(2,459,546)	3,305	0%	141,006	5%
(70,207)	236,198	435,862	(306,405)	-130%	(506,069)	-116%	Downhill Ski	1,092,652	(245,703)	-18%	(573,911)	-34%	(1,162,860)	(60,703)	-6%	67,842	6%
12,638	103,130	175,430	(90,492)	-88%	(162,792)	-93%	Cross Country Ski	269,159	(155,841)	-37%	(256,515)	-49%	(256,522)	65,348	20%	93,723	27%
(7,063)	58,531	92,838	(65,594)	-112%	(99,901)	-108%	Snowplay	42,051	(97,549)	-70%	(107,371)	-72%	(49,114)	31,955	39%	7,470	13%
(114,396)	(119,382)	(97,024)	4,986	4%	(17,372)	-18%	Golf	3,102	1,602	107%	1,892	156%	(117,498)	3,384	3%	(19,264)	-20%
(2,634)	(7,044)	(6,423)	4,410	63%	3,790	59%	Campground	5,510	5,510	0%	5,510	0%	(8,144)	(1,100)	-16%	(1,721)	-27%
(18,871)	(14,971)	(17,846)	(3,900)	-26%	(1,025)	-6%	Equestrian	(510)	(510)	0%	(830)	-259%	(18,361)	(3,390)	-23%	(195)	-1%
(376)	-	(1,312)	(376)	#####	936	71%	Bikeworks	2,119	2,119	0%	1,605	312%	(2,494)	(2,494)	#####	(668)	-37%
(15,714)	(17,329)	(21,273)	1,615	9%	5,559	26%	Trails	752	752	0%	752	0%	(16,466)	863	5%	4,807	23%
(138,995)	(99,645)	(79,322)	(39,350)	-39%	(59,673)	-75%	The Lodge	439,024	(48,276)	-10%	(57,774)	-12%	(578,020)	8,926	2%	(1,899)	0%
(3,537)	(3,543)	(1,496)	6	0%	(2,041)	-136%	Summer Food and Bev	874	874	0%	874	0%	(4,411)	(868)	-25%	(2,915)	-195%
(28,283)	(11,046)	(10,251)	(17,237)	-156%	(18,032)	-176%	Pizza on the Hill	99,867	(3,333)	-3%	(1,036)	-1%	(128,151)	(13,905)	-12%	(16,997)	-15%
(33,458)	(27,382)	(19,564)	(6,076)	-22%	(13,894)	-71%	Alder Creek Café	84,047	18,634	28%	(24,718)	-23%	(117,505)	(24,710)	-27%	10,824	8%
(487,007)	7,706	417,790	(494,713)	#####	(904,797)	-217%	Amenities Total	2,288,781	(516,387)	-18%	(1,004,633)	-31%	(2,775,789)	21,673	1%	99,836	3%
(1,271,512)	(1,433,706)	(1,320,061)	162,194	11%	48,549	4%	HOA & Amenities Support Services	124,650	11,350	10%	(13,644)	-10%	(1,396,162)	150,844	10%	62,192	4%
(124,948)	(193,969)	(133,635)	69,021	36%	8,687	7%	General	-	-	0%	-	0%	(124,948)	69,021	36%	8,687	7%
(128,700)	(152,900)	(236,362)	24,200	16%	107,661	46%	Administration	45,902	15,602	51%	(16,589)	-27%	(174,602)	8,598	5%	124,250	42%
(134,707)	(129,474)	(91,599)	(5,233)	-4%	(43,108)	-47%	Communications	39,629	(6,371)	-14%	(6,213)	-14%	(174,336)	1,138	1%	(36,895)	-27%
(160,834)	(158,382)	(125,882)	(2,452)	-2%	(34,952)	-28%	Information Tech	-	-	0%	-	0%	(160,834)	(2,452)	-2%	(34,952)	-28%
(200,126)	(197,844)	(192,833)	(2,282)	-1%	(7,293)	-4%	Accounting	989	(11)	-1%	(128)	-11%	(201,115)	(2,271)	-1%	(7,165)	-4%
(109,908)	(95,406)	(101,757)	(14,502)	-15%	(8,150)	-8%	Human Resources	-	-	0%	-	0%	(109,908)	(14,502)	-15%	(8,150)	-8%
(48,811)	(53,993)	(45,733)	5,182	10%	(3,077)	-7%	Architectural Standards	34,014	2,514	8%	12,652	59%	(82,825)	2,668	3%	(15,729)	-23%
(57,932)	(73,155)	(49,734)	15,223	21%	(8,197)	-16%	Member Services	3,779	(721)	-16%	(1,851)	-33%	(61,711)	15,944	21%	(6,346)	-11%
(89,663)	(71,259)	(65,571)	(18,404)	-26%	(24,091)	-37%	Risk & Facility Admin	-	-	0%	-	0%	(89,663)	(18,404)	-26%	(24,091)	-37%
(8,914)	(105,743)	(117,815)	96,829	92%	108,901	92%	Forestry	338	338	0%	(1,515)	-82%	(9,252)	96,491	91%	110,416	92%
(206,969)	(201,581)	(159,137)	(5,388)	-3%	(47,832)	-30%	Maintenance	-	-	0%	-	0%	(206,969)	(5,388)	-3%	(47,832)	-30%
\$ (1,758,520)	\$ (1,426,000)	\$ (902,271)	\$ (332,520)	23%	\$ (856,249)	-95%	Net Operating Result	\$ 2,413,432	\$ (505,037)	-17%	\$ (1,018,277)	-30%	\$ (4,171,951)	\$ 172,517	4%	\$ 162,028	4%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the one month ending January 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ (22,055)	\$ (33,611)	\$ (28,509)	\$ 11,556	34%	\$ 6,454	23%	Private Amenities	\$ (3.41)	\$ (5.19)	\$ (4.40)	\$ 2	34%	\$ 1	23%
(9,629)	(14,258)	(10,191)	4,629	32%	562	6%	Trout Creek Rec Ctg	(1.49)	(2.20)	(1.57)	1	32%	0	6%
(2,641)	(5,290)	(7,526)	2,649	50%	4,885	65%	Aquatics	(0.41)	(0.82)	(1.16)	0	50%	1	65%
(6,190)	(6,069)	(5,083)	(121)	-2%	(1,107)	-22%	Beach Club Marina	(0.96)	(0.94)	(0.79)	(0)	-2%	(0)	-22%
(1,581)	(1,557)	(1,773)	(24)	-2%	192	11%	Tennis Center	(0.24)	(0.24)	(0.27)	(0)	-2%	0	11%
(79)	(70)	(369)	(9)	-13%	290	79%	Day Camps	(0.01)	(0.01)	(0.06)	(0)	-13%	0	79%
(1,935)	(6,367)	(3,567)	4,432	70%	1,632	46%	Recreation Programs	(0.30)	(0.98)	(0.55)	1	70%	0	46%
9,266	376,334	400,768	(367,068)	-98%	(391,503)	-98%	Public Amenities	\$ 1.43	\$ 58.14	\$ 61.91	(57)	-98%	(60)	-98%
54,650	336,974	342,285	(282,324)	-84%	(287,635)	-84%	Downhill Ski	8.44	52.06	52.88	(44)	-84%	(44)	-84%
70,149	104,168	118,358	(34,019)	-33%	(48,209)	-41%	Cross Country Ski	10.84	16.09	18.28	(5)	-33%	(7)	-41%
6,872	37,296	44,124	(30,424)	-82%	(37,252)	-84%	Snowplay	1.06	5.76	6.82	(5)	-82%	(6)	-84%
(24,230)	(35,131)	(34,816)	10,901	31%	10,585	30%	Golf	(3.74)	(5.43)	(5.38)	2	31%	2	30%
(2,476)	(2,447)	(2,384)	(29)	-1%	(92)	-4%	Campground	(0.38)	(0.38)	(0.37)	(0)	-1%	(0)	-4%
(6,059)	(5,002)	(5,286)	(1,057)	-21%	(773)	-15%	Equestrian	(0.94)	(0.77)	(0.82)	(0)	-21%	(0)	-15%
-	-	(2,536)	-	#####	2,536	100%	Bikeworks	-	-	(0.39)	-	0%	0	100%
(4,839)	(4,880)	(3,710)	41	1%	(1,129)	-30%	Trails	(0.75)	(0.75)	(0.57)	0	1%	(0)	-30%
(58,292)	(41,973)	(38,227)	(16,319)	-39%	(20,064)	-52%	The Lodge	(9.01)	(6.48)	(5.91)	(3)	-39%	(3)	-52%
(1,304)	(1,429)	(1,028)	125	9%	(276)	-27%	Summer Food and Bev	(0.20)	(0.22)	(0.16)	0	9%	(0)	-27%
(9,213)	(7,177)	(4,421)	(2,036)	-28%	(4,792)	-108%	Pizza on the Hill	(1.42)	(1.11)	(0.68)	(0)	-28%	(1)	-108%
(15,992)	(4,065)	(11,592)	(11,927)	-293%	(4,400)	-38%	Alder Creek Café	(2.47)	(0.63)	(1.79)	(2)	-293%	(1)	-38%
(12,789)	342,723	372,259	(355,512)	-104%	(385,048)	-103%	Amenities Total	\$ (1.98)	\$ 52.95	\$ 57.51	(55)	-104%	(59)	-103%
(492,928)	(478,723)	(414,831)	(14,205)	-3%	(78,097)	-19%	HOA & Amenities Support Services	\$ (76.15)	\$ (73.96)	\$ (64.09)	(2)	-3%	(12)	-19%
(53,814)	(65,485)	(77,762)	11,671	18%	23,948	31%	General	(8.31)	(10.12)	(12.01)	2	18%	4	31%
(41,796)	(49,022)	(37,711)	7,226	15%	(4,085)	-11%	Administration	(6.46)	(7.57)	(5.83)	1	15%	(1)	-11%
(44,077)	(42,528)	(29,139)	(1,549)	-4%	(14,937)	-51%	Communications	(6.81)	(6.57)	(4.50)	(0)	-4%	(2)	-51%
(56,870)	(54,237)	(47,977)	(2,633)	-5%	(8,893)	-19%	Information Tech	(8.79)	(8.38)	(7.41)	(0)	-5%	(1)	-19%
(76,076)	(68,435)	(60,645)	(7,641)	-11%	(15,431)	-25%	Accounting	(11.75)	(10.57)	(9.37)	(1)	-11%	(2)	-25%
(34,734)	(29,227)	(24,274)	(5,507)	-19%	(10,460)	-43%	Human Resources	(5.37)	(4.52)	(3.75)	(1)	-19%	(2)	-43%
(24,129)	(22,785)	(14,169)	(1,344)	-6%	(9,960)	-70%	Architectural Standards	(3.73)	(3.52)	(2.19)	(0)	-6%	(2)	-70%
(18,944)	(22,274)	(17,303)	3,330	15%	(1,641)	-9%	Member Services	(2.93)	(3.44)	(2.67)	1	15%	(0)	-9%
(36,176)	(28,130)	(25,021)	(8,046)	-29%	(11,156)	-45%	Risk & Facility Admin	(5.59)	(4.35)	(3.87)	(1)	-29%	(2)	-45%
(34,124)	(28,746)	(24,440)	(5,378)	-19%	(9,684)	-40%	Forestry	(5.27)	(4.44)	(3.78)	(1)	-19%	(1)	-40%
(72,188)	(67,854)	(56,391)	(4,334)	-6%	(15,797)	-28%	Maintenance	(11.15)	(10.48)	(8.71)	(1)	-6%	(2)	-28%
\$ (505,717)	\$ (136,000)	\$ (42,571)	\$ (369,717)	272%	\$ (463,146)	1088%	Net Operating Result	\$ (78.13)	\$ (21.01)	\$ (6.58)	\$ (57.12)	-272%	\$ (71.55)	-1088%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **January 2018**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,595	1,848	1,719	252	14%	123	7%	Private Amenities	1,595	1,848	1,719	252	14%	123	7%
1,573	1,658	1,488	85	5%	(85)	-6%	Trout Creek Rec Ctr	1,573	1,658	1,488	85	5%	(85)	-6%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
22	190	231	168	88%	208	90%	Recreation Programs	22	190	231	168	88%	208	90%
23,239	25,031	28,003	1,792	7%	4,763	17%	Public Amenities	23,239	25,031	28,003	1,792	7%	4,763	17%
14,709	13,642	16,288	(1,067)	-8%	1,579	10%	Downhill Ski Area	14,709	13,642	16,288	(1,067)	-8%	1,579	10%
2,349	4,273	4,749	1,924	45%	2,400	51%	Cross Country Ski Area	2,349	4,273	4,749	1,924	45%	2,400	51%
621	977	679	356	36%	58	9%	Snowplay - Total Tubers	621	977	679	356	36%	58	9%
-	124	6	124	100%	6	100%	Golf Operations	-	124	6	124	100%	6	100%
160	139	161	(22)	-16%	1	1%	Golf Maintenance	160	139	161	(22)	-16%	1	1%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	-	42	-	0%	42	100%	Equestrian	-	-	42	-	0%	42	100%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
4	-	-	(4)	0%	(4)	0%	Trails	4	-	-	(4)	0%	(4)	0%
3,501	3,700	3,925	198	5%	423	11%	The Lodge	3,501	3,700	3,925	198	5%	423	11%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
756	700	670	(56)	-8%	(86)	-13%	Pizza on the Hill	756	700	670	(56)	-8%	(86)	-13%
1,139	1,477	1,483	338	23%	344	23%	Alder Creek Café	1,139	1,477	1,483	338	23%	344	23%
24,835	26,879	29,721	2,044	8%	4,887	16%	Amenities Total	24,835	26,879	29,721	2,044	8%	4,887	16%
6,366	6,674	5,893	308	5%	(473)	-8%	HOA & Amenities Support Services	6,366	6,674	5,893	308	5%	(473)	-8%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
375	408	510	33	8%	135	27%	Administration	375	408	510	33	8%	135	27%
286	554	521	268	48%	235	45%	Communications	286	554	521	268	48%	235	45%
603	608	381	5	1%	(222)	-58%	Information Tech	603	608	381	5	1%	(222)	-58%
1,084	1,130	870	46	4%	(214)	-25%	Accounting	1,084	1,130	870	46	4%	(214)	-25%
198	176	142	(22)	-13%	(56)	-39%	Human Resources	198	176	142	(22)	-13%	(56)	-39%
717	812	554	95	12%	(164)	-30%	Architectural Standards	717	812	554	95	12%	(164)	-30%
612	712	390	100	14%	(221)	-57%	Member Services	612	712	390	100	14%	(221)	-57%
366	372	331	6	2%	(34)	-10%	Risk & Facility Admin	366	372	331	6	2%	(34)	-10%
339	184	126	(155)	-84%	(213)	-170%	Forestry	339	184	126	(155)	-84%	(213)	-170%
1,786	1,718	2,068	(68)	-4%	282	14%	Maintenance	1,786	1,718	2,068	(68)	-4%	282	14%
31,201	33,553	35,614	2,352	7%	4,414	12%	Total Payroll Hours	31,201	33,553	35,614	2,352	7%	4,414	12%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **January 2018**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
9	8	-	-	-	-	-	-	-	-	-	-	10	9	9	9	11	47	76	30	15	11	9	9	9	10	0.7	7%	
9	8	-	-	-	-	-	-	-	-	-	-	9	8	8	8	7	8	7	7	8	8	8	9	9	9	(0.5)	-6%	
-	0	-	-	-	-	-	-	-	-	-	-	-	-	0	-	0	5	10	2	0	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	10	23	12	4	0	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	6	6	4	2	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	14	21	3	1	1	-	-	-	-	-	0%	
0	0	-	-	-	-	-	-	-	-	-	-	1	0	0	1	1	4	8	2	1	2	1	0	0	1	1.2	90%	
134	131	-	-	-	-	-	-	-	-	-	-	162	156	140	85	41	94	141	117	75	58	42	134	134	162	27.5	17%	
85	84	-	-	-	-	-	-	-	-	-	-	94	91	80	35	4	4	3	2	2	4	9	85	85	94	9.1	10%	
14	9	-	-	-	-	-	-	-	-	-	-	27	25	22	11	0	1	1	1	3	3	5	9	14	27	13.8	51%	
4	5	-	-	-	-	-	-	-	-	-	-	4	5	3	2	0	0	-	-	-	-	1	3	4	4	0.3	9%	
-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	0	-	9	15	14	9	4	0	0	-	0	0.0	100%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	3	6	14	21	22	24	20	14	2	1	1	1	0.0	1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	0%	
-	0	-	-	-	-	-	-	-	-	-	-	0	0	0	0	0	8	11	6	1	0	0	0	-	0	0.2	100%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	5	5	4	2	0	-	0	-	(0.0)	0%	
20	20	-	-	-	-	-	-	-	-	-	-	23	22	22	22	16	29	41	31	22	20	18	23	20	23	2.4	11%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	7	16	16	6	3	-	0	-	-	-	0%	
4	6	-	-	-	-	-	-	-	-	-	-	4	4	4	4	3	6	17	8	3	4	4	6	4	4	(0.5)	-13%	
7	6	-	-	-	-	-	-	-	-	-	-	9	8	7	5	3	4	7	6	3	3	2	6	7	9	2.0	23%	
143	139	-	-	-	-	-	-	-	-	-	-	171	165	149	94	51	141	216	147	90	69	51	143	143	171	28.2	16%	
37	31	-	-	-	-	-	-	-	-	-	-	34	32	35	34	36	48	51	52	46	47	41	34	37	34	(2.7)	-8%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
2	2	-	-	-	-	-	-	-	-	-	-	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.8	27%	
2	2	-	-	-	-	-	-	-	-	-	-	3	3	4	3	3	4	4	4	2	2	1	2	2	3	1.4	45%	
3	3	-	-	-	-	-	-	-	-	-	-	2	3	3	3	3	2	3	3	2	3	3	3	3	2	(1.3)	-58%	
6	5	-	-	-	-	-	-	-	-	-	-	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(1.2)	-25%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.3)	-39%	
4	3	-	-	-	-	-	-	-	-	-	-	3	3	3	3	3	4	3	4	4	4	4	4	4	3	(0.9)	-30%	
4	3	-	-	-	-	-	-	-	-	-	-	2	2	2	3	2	3	2	3	3	3	3	3	4	2	(1.3)	-57%	
2	2	-	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-10%	
2	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	4	14	19	19	17	17	9	1	2	1	(1.2)	-170%	
10	9	-	-	-	-	-	-	-	-	-	-	12	10	10	10	10	10	9	9	9	8	10	11	10	12	1.6	14%	
180	170	-	-	-	-	-	-	-	-	-	-	205	197	184	128	87	189	268	199	137	116	92	177	180	205	25.5	12%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period January 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
9.2	10.6	9.9	1.4	13%	0.7	7%	Private Amenities	9	11	10	1	13%	1	7%
9.1	9.5	8.6	0	4%	(0)	-6%	Trout Creek Rec Ctr	9	9	9	0	4%	(0)	-6%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.1	1.1	1.3	1	88%	1	90%	Recreation Programs	0	1	1	1	88%	1	90%
134.1	123.4	161.6	(10.7)	-9%	27.5	17%	Public Amenities	134	123	162	(11)	-9%	27	17%
84.9	65.1	94.0	(20)	-30%	9	10%	Downhill Ski Area	85	65	94	(20)	-30%	9	10%
13.6	22.6	27.4	9	40%	14	51%	Cross Country Ski Area	14	23	27	9	40%	14	51%
3.6	5.7	3.9	2	37%	0	9%	Snowplay - Total Tubers	4	6	4	2	37%	0	9%
-	0.7	0.0	1	100%	0	100%	Golf Operations	-	1	0	1	100%	0	100%
0.9	1.0	0.9	0	5%	0	1%	Golf Maintenance	1	1	1	0	5%	0	1%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	-	0.2	-	0%	0	100%	Equestrian	-	-	0	-	0%	0	100%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
0.0	-	-	(0)	0%	(0)	0%	Trails	0	-	-	(0)	0%	(0)	0%
20.2	20.6	22.6	0	2%	2	11%	The Lodge	20	21	23	0	2%	2	11%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
4.4	3.7	3.9	(1)	-19%	(0)	-13%	Pizza on the Hill	4	4	4	(1)	-19%	(0)	-13%
6.6	4.1	8.6	(3)	-62%	2	23%	Alder Creek Café	7	4	9	(3)	-62%	2	23%
143.3	133.9	171.5	(9.4)	-7%	28.2	16%	Amenities Total	143	134	171	(9)	-7%	28	16%
36.7	40.1	34.0	3	8%	(2.7)	-8%	HOA & Amenities Support Services	37	40	34	3	8%	(3)	-8%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.2	3.3	2.9	1	34%	1	27%	Administration	2	3	3	1	34%	1	27%
1.7	3.3	3.0	2	51%	1	45%	Communications	2	3	3	2	51%	1	45%
3.5	3.9	2.2	0	11%	(1)	-58%	Information Tech	3	4	2	0	11%	(1)	-58%
6.3	6.0	5.0	(0)	-4%	(1)	-25%	Accounting	6	6	5	(0)	-4%	(1)	-25%
1.1	1.1	0.8	(0)	-3%	(0)	-39%	Human Resources	1	1	1	(0)	-3%	(0)	-39%
4.1	3.6	3.2	(1)	-16%	(1)	-30%	Architectural Standards	4	4	3	(1)	-16%	(1)	-30%
3.5	5.0	2.3	2	30%	(1)	-57%	Member Services	4	5	2	2	30%	(1)	-57%
2.1	2.3	1.9	0	8%	(0)	-10%	Risk & Facility Admin	2	2	2	0	8%	(0)	-10%
2.0	1.7	0.7	(0)	-18%	(1)	-170%	Forestry	2	2	1	(0)	-18%	(1)	-170%
10.3	9.9	11.9	(0)	-4%	2	14%	Maintenance	10	10	12	(0)	-4%	2	14%
180.0	174.0	205.5	(6.0)	-3%	25.5	12%	Total nonExempt FTEs	180	174	205	(6.0)	-3.5%	25.5	12.4%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **January 2018**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
41	93	94	52	56%	53	57%	Private Amenities	41	94	53	57%
41	93	79	52	56%	38	49%	Trout Creek Rec Ctr	41	79	38	49%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	15	-	0%	15	100%	Recreation Programs	-	15	15	100%
948	1,060	1,539	112	11%	591	38%	Public Amenities	948	1,539	591	38%
551	826	946	275	33%	395	42%	Downhill Ski Area	551	946	395	42%
162	22	376	(140)	-632%	215	57%	Cross Country Ski Area	162	376	215	57%
20	7	12	(13)	-177%	(8)	-64%	Snowplay - Total Tubers	20	12	(8)	-64%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
0	1	3	1	78%	3	95%	Golf Maintenance	0	3	3	95%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
1	2	3	1	62%	3	78%	Equestrian	1	3	3	78%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
57	116	90	59	51%	33	37%	The Lodge	57	90	33	37%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
151	63	13	(88)	-140%	(138)	-1040%	Pizza on the Hill	151	13	(138)	-1040%
7	23	94	17	72%	88	93%	Alder Creek Café	7	94	88	93%
989	1,154	1,633	165	14%	644	39%	Amenities Total	989	1,633	644	39%
163	171	242	8	5%	79	33%	HOA & Amenities Support Services	163	242	79	33%
-	-	-	-	0%	-	0%	General	-	-	-	0%
55	30	5	(25)	-83%	(49)	-934%	Administration	55	5	(49)	-934%
5	11	6	5	51%	1	16%	Communications	5	6	1	16%
1	9	0	8	90%	(1)	-3167%	Information Tech	1	0	(1)	-3167%
13	8	6	(5)	-68%	(7)	-120%	Accounting	13	6	(7)	-120%
24	44	0	20	45%	(24)	#####	Human Resources	24	0	(24)	#####
23	18	2	(5)	-30%	(21)	-952%	Architectural Standards	23	2	(21)	-952%
2	2	2	(0)	-13%	(0)	-11%	Member Services	2	2	(0)	-11%
5	7	1	2	31%	(3)	-225%	Risk & Facility Admin	5	1	(3)	-225%
12	0	-	(12)	#####	(12)	0%	Forestry	12	-	(12)	0%
23	43	219	20	46%	196	89%	Maintenance	23	219	196	89%
1,152	1,325	1,875	173	13%	723	39%	Total Payroll Hours	1,152	1,875	723	39%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
January 2018**

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,452	\$ 318,190	\$ 318,190	\$ 295,552	262	0%	262	0%	22,900	8%
Cash & Investments, non-Restricted	24,087,023	21,792,776	21,792,776	20,555,815	2,294,247	11%	2,294,247	11%	3,531,208	17%
Cash and Investments total	24,405,475	22,110,966	22,110,966	20,851,367	2,294,509	10%	2,294,509	10%	3,554,108	17%
Member's Dues & Receivables, Net	5,765,499	217,504	217,504	6,440,839	5,547,994	2551%	5,547,994	2551%	(675,341)	-10%
Other Receivables	280,914	327,219	327,219	124,591	(46,305)	-14%	(46,305)	-14%	156,324	125%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	323,661	346,433	346,433	293,377	(22,772)	-7%	(22,772)	-7%	30,283	10%
Prepaid Expenses & Other Assets	644,325	575,052	575,052	678,148	69,273	12%	69,273	12%	(33,823)	-5%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(35,934,008)	(35,663,908)	(35,663,908)	(33,357,975)	(270,100)	-1%	(270,100)	-1%	(2,576,033)	-8%
NBV of Property & Equipment	40,409,041	40,679,141	40,679,141	40,869,652	(270,100)	-1%	(270,100)	-1%	(460,610)	-1%
Construction In Progress	120,927	42,991	42,991	204,876	77,936	181%	77,936	181%	(83,949)	-41%
Net Property and Equipment	40,529,968	40,722,132	40,722,132	41,074,528	(192,164)	0%	(192,164)	0%	(544,560)	-1%
Total Assets	\$ 71,949,841	\$ 64,299,305	\$ 64,299,305	\$ 69,462,850	7,650,536	12%	7,650,536	12%	2,486,991	4%
Liabilities										
Accounts Payable	\$ 614,272	\$ 680,252	\$ 680,252	\$ 605,763	(65,980)	-10%	(65,980)	-10%	8,509	1%
Accrued Liabilities	1,156,273	1,302,143	1,302,143	1,253,956	(145,870)	-11%	(145,870)	-11%	(97,683)	-8%
Deferred Revenue, Annual Assessment	5,956,524	3,715,123	3,715,123	5,983,116	2,241,401	60%	2,241,401	60%	(26,592)	0%
Deferred Revenue, Recreation Fee	637,730	511,490	511,490	595,599	126,240	25%	126,240	25%	42,132	7%
Deferred Revenue, All Other	455,626	486,733	486,733	491,328	(31,107)	-6%	(31,107)	-6%	(35,702)	-7%
Deposits	484,991	498,125	498,125	407,614	(13,134)	-3%	(13,134)	-3%	77,377	19%
Total Liabilities	9,305,416	7,193,867	7,193,867	9,337,376	2,111,550	29%	2,111,550	29%	(31,960)	0%
Members' Equity	62,644,425	57,105,439	57,105,439	60,125,474	5,538,986	10%	5,538,986	10%	2,518,951	4%
Total Liabilities and Members' Equity	\$ 71,949,841	\$ 64,299,305	\$ 64,299,305	\$ 69,462,850	7,650,536	12%	7,650,536	12%	2,486,991	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,678	\$ 8,822	\$ 8,822	\$ 9,289	856	10%	856	10%	389	4%

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
January 2018**

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,452	\$ 318,190	\$ 318,190	\$ 295,552	262	0%	262	0%	22,900	8%
Cash & Investments, non-Restricted	6,361,583	5,896,952	5,896,952	7,160,592	464,630	8%	464,630	8%	(799,010)	-11%
Cash and Investments total	6,680,035	6,215,142	6,215,142	7,456,145	464,892	7%	464,892	7%	(776,110)	-10%
Member's Dues & Receivables, Net	5,764,784	216,789	216,789	6,439,907	5,547,994	2559%	5,547,994	2559%	(675,124)	-10%
Other Receivables	107,416	138,396	138,396	108,417	(30,980)	-22%	(30,980)	-22%	(1,001)	-1%
Due From (To) Other Funds	(2,310,897)	(138,138)	(138,138)	(997,869)	(2,172,759)	-1573%	(2,172,759)	-1573%	(1,313,028)	-132%
Inventory	323,661	346,433	346,433	293,377	(22,772)	-7%	(22,772)	-7%	30,283	10%
Prepaid Expenses & Other Assets	641,962	575,052	575,052	678,148	66,910	12%	66,910	12%	(36,186)	-5%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 11,206,960	\$ 7,353,674	\$ 7,353,674	\$ 13,978,125	3,853,286	52%	3,853,286	52%	(2,771,165)	-20%
Liabilities										
Accounts Payable	\$ 598,886	\$ 444,397	\$ 444,397	\$ 584,536	154,490	35%	154,490	35%	14,350	2%
Accrued Liabilities	1,151,360	1,299,063	1,299,063	1,253,790	(147,703)	-11%	(147,703)	-11%	(102,430)	-8%
Deferred Revenue, Annual Assessment	5,956,524	1,822,306	1,822,306	5,983,116	4,134,218	227%	4,134,218	227%	(26,592)	0%
Deferred Revenue, Recreation Fee	637,730	511,490	511,490	595,599	126,240	25%	126,240	25%	42,132	7%
Deferred Revenue, All Other	455,626	486,733	486,733	491,328	(31,107)	-6%	(31,107)	-6%	(35,702)	-7%
Deposits	484,991	498,125	498,125	407,614	(13,134)	-3%	(13,134)	-3%	77,377	19%
Total Liabilities	9,285,118	5,062,115	5,062,115	9,315,984	4,223,003	83%	4,223,003	83%	(30,866)	0%
Members' Equity	1,921,842	2,291,559	2,291,559	4,662,142	(369,717)	-16%	(369,717)	-16%	(2,740,299)	-59%
Total Liabilities and Members' Equity	\$ 11,206,960	\$ 7,353,674	\$ 7,353,674	\$ 13,978,125	3,853,286	52%	3,853,286	52%	(2,771,165)	-20%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	675,842	1,191,559	1,191,559	3,562,142	(515,717)	-43%	(515,717)	-43%	(2,886,299)	-81%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	(369,716) F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	(369,716) (A)

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
January 2018

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	13,203,659	11,380,557	11,380,557	12,165,586	1,823,102	16%	1,823,102	16%	1,038,072	9%	
Cash and Investments total	13,203,659	11,380,557	11,380,557	12,165,586	1,823,102	16%	1,823,102	16%	1,038,072	9%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	169,420	179,523	179,523	15,234	(10,103)	-6%	(10,103)	-6%	154,185	1012%	
Due From (To) Other Funds	806,251	130,105	130,105	(452,547)	676,146	520%	676,146	520%	1,258,798	278%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	2,363	-	-	-	2,363	0%	2,363	0%	2,363	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 14,181,693	\$ 11,690,185	\$ 11,690,185	\$ 11,728,274	2,491,508	21%	2,491,508	21%	2,453,419	21%	
Liabilities											
Accounts Payable	\$ 11,578	\$ 224,438	\$ 224,438	\$ 19,538	(212,860)	-95%	(212,860)	-95%	(7,960)	-41%	
Accrued Liabilities	3,922	2,672	2,672	83	1,250	47%	1,250	47%	3,839	4625%	
Deferred Revenue, Annual Assessment	-	1,224,764	1,224,764	-	(1,224,764)	-100%	(1,224,764)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	15,500	1,451,874	1,451,874	19,621	(1,436,374)	-99%	(1,436,374)	-99%	(4,121)	-21%	
Members' Equity	14,166,193	10,238,311	10,238,311	11,708,653	3,927,882	38%	3,927,882	38%	2,457,540	21%	
Total Liabilities and Members' Equity	\$ 14,181,693	\$ 11,690,185	\$ 11,690,185	\$ 11,728,274	2,491,508	21%	2,491,508	21%	2,453,419	21%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	3,927,882	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	3,927,882	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

January 2018

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	4,352,520	4,346,399	4,346,399	1,081,112	6,121	0%	6,121	0%	3,271,408	303%	
Cash and Investments total	4,352,520	4,346,399	4,346,399	1,081,112	6,121	0%	6,121	0%	3,271,408	303%	
Member's Dues & Receivables, Net	715	715	715	932	-	0%	-	0%	(217)	-23%	
Other Receivables	3,925	8,925	8,925	939	(5,000)	-56%	(5,000)	-56%	2,986	318%	
Due From (To) Other Funds	1,379,496	(3,244)	(3,244)	1,348,049	1,382,740	42625%	1,382,740	42625%	31,447	2%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 5,736,656	\$ 4,352,795	\$ 4,352,795	\$ 2,431,032	1,383,861	32%	1,383,861	32%	3,305,624	136%	
Liabilities											
Accounts Payable	\$ 3,808	\$ 5,549	\$ 5,549	\$ 1,689	(1,741)	-31%	(1,741)	-31%	2,119	125%	
Accrued Liabilities	991	408	408	83	583	143%	583	143%	908	1094%	
Deferred Revenue, Annual Assessment	-	593,825	593,825	-	(593,825)	-100%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	4,799	599,782	599,782	1,772	(594,983)	-99%	(594,983)	-99%	3,027	171%	
Members' Equity	5,731,857	3,753,013	3,753,013	2,429,260	1,978,844	53%	1,978,844	53%	3,302,597	136%	
Total Liabilities and Members' Equity	\$ 5,736,656	\$ 4,352,795	\$ 4,352,795	\$ 2,431,032	1,383,861	32%	1,383,861	32%	3,305,624	136%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,978,843	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	1,978,843	(A)

**Financial Position (Balance Sheet)
DEVELOPMENT FUND**

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
January 2018

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	169,261	168,867	168,867	148,524	394	0%	394	0%	20,737	14%	
Cash and Investments total	169,261	168,867	168,867	148,524	394	0%	394	0%	20,737	14%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	154	375	375	-	(221)	-59%	(221)	-59%	154	0%	
Due From (To) Other Funds	125,151	11,277	11,277	102,366	113,874	1010%	113,874	1010%	22,785	22%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 294,566	\$ 180,519	\$ 180,519	\$ 250,890	114,047	63%	114,047	63%	43,676	17%	
Liabilities											
Accounts Payable	\$ -	\$ 5,868	\$ 5,868	\$ -	(5,868)	-100%	(5,868)	-100%	-	0%	
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, Annual Assessment	-	74,228	74,228	-	(74,228)	-100%	(74,228)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	-	80,096	80,096	-	(80,096)	-100%	(80,096)	-100%	-	0%	
Members' Equity	294,566	100,423	100,423	250,890	194,143	193%	194,143	193%	43,676	17%	
Total Liabilities and Members' Equity	\$ 294,566	\$ 180,519	\$ 180,519	\$ 250,890	114,047	63%	114,047	63%	43,676	17%	
Balance Check	-	-	-	-							

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

January 2018

	Current Month as of Jan 31, 2018	Last Month as of Dec 31, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jan 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%		
Less Accumulated Depreciation	(35,934,008)	(35,663,908)	(35,663,908)	(33,357,975)	(270,100)	-1%	(270,100)	-1%	(2,576,033)	-8%		
NBV of Property & Equipment	40,409,041	40,679,141	40,679,141	40,869,652	(270,100)	-1%	(270,100)	-1%	(460,610)	-1%		
Construction In Progress	120,927	42,991	42,991	204,876	77,936	181%	77,936	181%	(83,949)	-41%		
Net Property and Equipment	40,529,968	40,722,132	40,722,132	41,074,528	(192,164)	0%	(192,164)	0%	(544,560)	-1%		
Total Assets	\$ 40,529,968	\$ 40,722,132	\$ 40,722,132	\$ 41,074,528	(192,164)	0%	(192,164)	0%	(544,560)	-1%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Members' Equity	40,529,968	40,722,132	40,722,132	41,074,528	(192,164)	0%	(192,164)	0%	(544,560)	-1%		
Total Liabilities and Members' Equity	\$ 40,529,968	\$ 40,722,132	\$ 40,722,132	\$ 41,074,528	(192,164)	0%	(192,164)	0%	(544,560)	-1%		
Balance Check	-	-	-	-								
Depreciation Expense YTD	270,100	3,118,291	3,118,291	-	(2,848,191)	-91%	(2,848,191)	-91%	270,100	0%		
Retirement/disposal of Fixed Assets AD removal YTD	-											
Net Change in Accum Deprec YTD	270,100											

**Financial Position (Balance Sheet)
PROPERTY FUND**

Tahoe Donner Association
Cash and Investments Summary Report
as of 1/31/2018

	<i>current month</i> 1/31/2018	<i>last month</i> 12/31/2017	<i>last year - audited</i> 12/31/2016	as of 01/31/2018 Balance Mix		
Consolidated TDA Total	24,405,475	22,110,966	18,588,427	318,452	Restricted OF (ASO/457)	
Cash/Money Market	2,413,123	1,483,122	1,742,964	318,452	Restricted, all funds	
Certificates of Deposit	5,839,053	5,089,053	1,337,951	24,087,023	Unrestricted, all funds	
US Treasuries/GovOblig	13,305,710	12,471,136	15,427,462	24,405,475	Total	
Bonds	2,764,288	2,984,604	-			
Other/Trusts	83,301	83,051	80,051			
Operating Fund	6,680,035	6,215,142	8,200,311			
Cash/Money Market	1,539,514	1,074,872	1,549,376		Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.	
Certificates of Deposit	339,053	339,053	337,951			
US Treasuries/GovOblig	4,718,167	4,718,167	6,232,933			
Trusts	83,301	83,051	80,051			
Replacement Reserve Fund	13,203,659	11,380,557	9,161,356		Stifel, AssetMark & Wells Fargo Securities	
Cash/Money Market	780,524	281,658	116,810			
Certificates of Deposit	4,250,000	3,500,000	1,000,000			
US Treasuries/GovOblig	5,408,847	4,614,294	8,044,546			
Bonds	2,764,288	2,984,604	-			
Other	-	-	-			
Development Fund	4,352,520	4,346,399	1,078,299		Stifel (all accounts)	
Cash/Money Market	63,720	57,600	28,563			
Certificates of Deposit	1,250,000	1,250,000	-			
US Treasuries/GovOblig	3,038,799	3,038,799	1,049,736			
Other	-	-	-			
New Machinery & Equipment Fund	169,261	168,867	148,461		Stifel (all accounts)	
Cash/Money Market	29,364	68,992	48,215			
Certificates of Deposit	-	-	-			
US Treasuries/GovOblig	139,898	99,875	100,246			
Other	-	-	-			

	1/31/2018	12/31/2017	11/30/2017	12/31/16	12/31/15	12/31/14
DJIA	26,149	24,719	24,272	19,763	17,425	17,823
Prime Rate	4.50%	4.50%	4.25%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.21	\$3.13	\$3.24	\$2.68	\$2.72	\$2.87

FED Prime Rate (last 12):	
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_qnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
January 2018**

	Last Three Months			12Mths Ago	Last YE	
	as of	as of	as of	as of	as of	
	Nov 30, 2017	Dec 31, 2017	Jan 31, 2018	Jan 31, 2017	Dec 31, 2017	
Total, ALL	343,196	346,433	323,661	293,377	346,433	
subtotal Food and Beverage accounts (F&B)	106,002	121,572	111,536	107,040	121,572	
subtotal Retail Merchandise accounts	237,193	224,860	212,125	186,337	224,860	
subtotal The Lodge F&B accounts	66,000	70,908	64,132	62,137	70,908	
Inventory Account						
11412	Inv Retail Trout Creek	11,911	11,634	10,785	12,175	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	19,188	18,686	18,965	20,379	18,686
11415	Inv Retail Bikeworks	16,708	16,689	16,689	8,725	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	66	16	60	64	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	61,805	64,868	61,416	64,511	64,868
11422	Inv Retail Cross Country	69,185	66,429	57,777	33,212	66,429
11423	Inv Retail Snowplay	177	245	142	184	245
11424	Inv Retail Golf Pro Shop	33,429	34,048	34,048	30,903	34,048
11425	Inv Retail Tennis	9,124	9,124	9,124	13,992	9,124
11426	Inv Retail Marina	420	420	420	408	420
11427	Inv Retail Equestrian	2,740	2,636	2,636	1,650	2,636
11428	Inv Retail Recreation	67	64	64	-	64
11429	Inv Retail Golf Special Order	12,373	-	-	136	-
11611	Inv DHS Food Meat	884	3,181	3,863	2,260	3,181
11612	Inv DHS Food Seafood	903	190	218	103	190
11613	Inv DHS Food Produce	91	754	275	332	754
11614	Inv DHS Food Dairy	802	919	684	902	919
11615	Inv DHS Food NABev	3,240	3,109	2,488	2,805	3,109
11616	Inv DHS Food Other	3,939	8,243	5,622	3,908	8,243
11617	Inv DHS Bev Beer	1,006	1,973	1,689	1,077	1,973
11618	Inv DHS Bev Liquor	6,725	8,913	9,433	8,260	8,913
11619	Inv DHS Bev Wine	970	1,971	1,613	1,064	1,971
11621	Inv Trailer Food Meat	0	46	96	77	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	85	-
11624	Inv Trailer Food Dairy	0	0	19	63	0
11625	Inv Trailer Food NABev	-	-	20	-	-
11626	Inv Trailer Food Other	108	108	245	389	108
11631	Inv ACAC Food Meat	718	1,496	1,421	575	1,496
11632	Inv ACAC Food Seafood	200	14	-	-	14
11633	Inv ACAC Food Produce	718	624	589	816	624
11634	Inv ACAC Food Dairy	352	287	484	360	287
11635	Inv ACAC Food NABev	492	357	587	382	357
11636	Inv ACAC Food Other	2,203	3,875	3,332	2,993	3,875
11637	Inv ACAC Bev Beer	1,206	619	815	829	619
11639	Inv ACAC Bev Wine	1,441	2,032	1,261	2,482	2,032

Inventory Account	Last Three Months			12Mths Ago	Last YE	
	as of	as of	as of	as of	as of	
	Nov 30, 2017	Dec 31, 2017	Jan 31, 2018	Jan 31, 2017	Dec 31, 2017	
11641	Inv Marina Food Meat	(0)	(0)	-	-	(0)
11642	Inv Marina Food Seafood	40	40	40	-	40
11643	Inv Marina Food Produce	0	0	-	-	0
11644	Inv Marina Food Dairy	-	-	-	4	-
11645	Inv Marina Food NABev	15	15	15	272	15
11646	Inv Marina Food Other	763	763	763	629	763
11647	Inv Marina Bev Beer	0	0	-	-	0
11648	Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,008
11649	Inv Marina Bev Wine	159	159	159	110	159
11661	Inv Pizza Food Meat	1,181	918	899	1,430	918
11663	Inv Pizza Food Produce	720	508	730	810	508
11664	Inv Pizza Food Dairy	1,520	1,297	1,916	1,991	1,297
11665	Inv Pizza Food NABev	1,206	1,087	1,213	948	1,087
11666	Inv Pizza Food Other	2,308	1,797	1,822	3,686	1,797
11667	Inv Pizza Bev Beer	1,036	916	1,240	986	916
11669	Inv Pizza Bev Wine	3,152	2,550	1,949	2,841	2,550
11671	Inv SMRFaB Food Meat	178	178	178	-	178
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	(0)	(0)	-	-	(0)
11674	Inv SMRFaB Food Dairy	56	56	56	-	56
11675	Inv SMRFaB Food NABev	320	320	320	-	320
11676	Inv SMRFaB Food Other	309	309	309	260	309
11677	Inv SMRFaB Bev Beer	15	15	15	-	15
11678	Inv SMRFaB Bev Liquor	-	-	-	-	-
11679	Inv SMRFaB Bev Wine	18	18	18	-	18
11681	Inv Lodge Food Meat	3,902	4,490	2,889	3,361	4,490
11682	Inv Lodge Food Seafood	871	2,051	778	678	2,051
11683	Inv Lodge Food Produce	1,300	1,891	1,478	1,427	1,891
11684	Inv Lodge Food Dairy	1,429	1,803	1,611	1,202	1,803
11685	Inv Lodge Food NABev	970	955	895	1,123	955
11686	Inv Lodge Food Other	6,782	6,432	6,515	6,326	6,432
11687	Inv Lodge Bev Beer	2,637	3,753	2,656	2,379	3,753
11688	Inv Lodge Bev Liquor	17,448	18,669	19,850	18,188	18,669
11689	Inv Lodge Bev Wine	30,662	30,864	27,460	27,452	30,864
11695	Inventory-Tennis Beverage	0	0	-	34	0
11696	Inventory-Tennis Food	(0)	(0)	-	18	(0)
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the One Month Ending January 31, 2018

	1-month YTD	12-months	12-months w/Actual FBCF																										
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget																								
REPLACEMENT RESERVE FUND (902)																													
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%																								
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	- 0%																								
Operating Fund Balance Transfer - IN	-	-	-	-	- na																								
INTEREST INCOME	15,362	155,000	(139,638)	155,000	- 0%																								
SALVAGE RECEIPTS	170	30,000	(29,830)	30,000	- 0%																								
INCOME TAX EXPENSE	(1,250)	(15,000)	13,750	(15,000)	- 0%																								
BAD DEBT EXPENSE	-	(9,000)	9,000	(9,000)	- 0%																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(49,211)	(5,419,000)	5,369,789	(5,529,033) F	(110,033) 2%																								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(50,189)	(935,000)	884,811	(1,007,278)	(72,278) 8%																								
Replacement Reserve Fund Balance	\$ 14,166,193	\$ 7,826,000	\$ 6,340,193	\$ 7,876,000 F	\$ 50,000 1%																								
NEW MACHINERY AND EQUIPMENT FUND (905)																													
2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%																								
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	- 0%																								
INTEREST INCOME	173	2,000	(1,827)	2,000	- 0%																								
INCOME TAX EXPENSE	-	-	-	-	- na																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(30)	(213,000)	212,970	(239,423)	(26,423) 12%																								
NM&E Fund Balance	\$ 294,566	\$ 47,000	\$ 247,566	\$ 57,000	\$ 10,000 21%																								
DEVELOPMENT FUND (903) -																													
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%																								
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	- 0%																								
Operating Fund Balance Transfer - IN	-	-	-	-	- na																								
INTEREST INCOME	1,121	80,000	(78,879)	80,000	- 0%																								
INCOME TAX EXPENSE	(583)	(7,000)	6,417	(7,000)	- 0%																								
BAD DEBT EXPENSE	-	(7,000)	7,000	(7,000)	- 0%																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(28,695)	(1,408,000)	1,379,306	(1,461,014) D	(53,014) 4%																								
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	- na																								
Development Fund Balance	\$ 5,731,857	\$ 4,265,000	\$ 1,466,857	\$ 4,365,000 F	\$ 100,000 2%																								
Development Fund Balance Components:																													
Combined CAPITAL FUNDS ACTIVITY - Year to Date																													
EXPENDITURES FOR CAPITAL ADDITIONS C	(77,936)	(7,040,000)	6,962,064	(7,229,470)	(189,470)																								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(50,189)	(935,000)	884,811	(1,007,278)	(72,278)																								
YTD CAPITAL FUNDS TOTAL	(128,124)	(7,975,000)	7,846,876	(8,236,748)	(261,748)																								
<table border="1" style="width: 100%;"> <tr> <td>CIP beginning balance (@ 1/1/2017)</td> <td>\$ 42,991</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td>\$ 77,936</td> <td></td> <td>\$ 120,927</td> <td></td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td> <td>-</td> <td></td> <td>Pre-ye Capitiz JE</td> <td></td> <td></td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td>\$ 120,927</td> <td></td> <td></td> <td></td> <td></td> </tr> </table>						CIP beginning balance (@ 1/1/2017)	\$ 42,991					Net, CIP YTD Activity C	\$ 77,936		\$ 120,927			Less Capitalized/place in service to Property Fund - PP&E	-		Pre-ye Capitiz JE			CIP Balance (g/l # 904-16510)	\$ 120,927				
CIP beginning balance (@ 1/1/2017)	\$ 42,991																												
Net, CIP YTD Activity C	\$ 77,936		\$ 120,927																										
Less Capitalized/place in service to Property Fund - PP&E	-		Pre-ye Capitiz JE																										
CIP Balance (g/l # 904-16510)	\$ 120,927																												
F - see Recon, next page																													
D - see page 3 for Development Fund Activity Schedule																													
< downhill ski master plan and generators																													

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund

For the One Month Ending January 31, 2018
 201801

1-months YTD

12-months

12-months

	YYYY	Mo	2018	2018	2018	Forecast
	2018	1	YTD Actual	Budget (B)	FORECAST	vs Budget
DEVELOPMENT FUND (903) -						
					w/Actual FBCF	
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			1,121 ii	80,000	80,000	- 0%
INCOME TAX EXPENSE			(583)	(7,000)	(7,000)	- 0%
BAD DEBT EXPENSE			-	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C	(28,695)	(1,408,000)	(1,461,014)	(53,014) 4%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E	-	-	-	- na
Development Fund Balance			\$ 5,731,857	\$ 4,265,000	\$ 4,365,000 (F)	\$ 100,000 2%

YEAR 2017 SPEND

	Project	YR	YEAR 2017 SPEND			PROJECT #
			YTD Actual	BUDGET (B)	FORECAST (F)	
Total, all below			28,695	1,408,000	1,461,014	
Mailbox Consolidation & Improvements (feasibility study)	2018	C	-	25,000	25,000	
Employee Housing, planning	2018	C	-	10,000	10,000	
Association Wide, Member Surveys	2018	C	-	25,000	25,000	
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018	C	10,400	200,000	200,000	731-210-268
TROUT CREEK REC CENTER, devfd expansion portion	2018	C	-	500,000	500,000	
Equestrian Improvements, Phase 3	2017	C	-	200,000	200,000	731-080-311 2017 project.
TRAILS Specific Projects df portion	2018	C	-	20,000	20,000	
Feasibility Studies for Priority 1 projects	2018	C	-	150,000	150,000	
TDA Capital Payroll Allocation	2018	C	15,417	185,000	185,000	831-165-313
TDA Contingency	2018	C	-	93,000	143,137	addedcontingency to hold
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
TCRC Dev Feasibility Study	2016	C	2,878	-	2,878	631-132-823 +50k June

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B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital		213,000	213,000	239,423	(26,423)	30	30	239,393	-	
1	2018 NMEF-CAP		213,000	213,000	239,393	(26,393)	-	-	239,393	-	Budget 2018 projects
0	2018 NMEF-ADD		-	-	-	-	-	-	-	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryovers	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	
	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	25,000	-	-	-	25,000	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	half in 2017 another half in 2018
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	-	-	4,600	-	
	2018 NMEF-CAP	Artificial Turf - Complete along fence to	Marina	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	27,000	27,000	27,000	-	-	-	27,000	-	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-	
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	55,400	55,400	81,793	(26,393)	-	-	81,793	-	incls est for 2017 carry-overs to 2018

Replacement Reserve TL	6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
Capital	5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
Expense	935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type		(6,287,948)	(6,291,411)	(6,377,832)	86,421	(54,771)	(54,771)	(6,159,512)	-					
16	2016 RR-CAP	-	3,966	3,966	-	3,966	27,433	-	-	-	-	-	carry-over projects	
0	2016 RR-EXP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects	
10	2017 RR-CAP	-	20,413	20,413	-	20,413	103,210	14,211	-	-	-	-	carry-over projects	
1	2017 RR-EXP	-	58,908	58,908	-	11,110	32,843	47,798	-	-	-	-	carry-over projects	
3	2017 RR-ACC-CAP	-	6,654	6,654	-	6,654	14,227	-	-	-	-	-	carry-over projects	
1	2017 RR-ACC-EXP	-	2,486	2,486	-	2,486	20,250	-	-	-	-	-	carry-over projects	
201	2018 RR-CAP	5,419,000	5,419,000	5,498,000	(79,000)	18,178	18,178	5,316,274	-	-	-	-	Budget 2018 projects	
90	2018 RR-EXP	935,000	938,463	945,884	(7,421)	36,592	36,592	909,290	-	-	-	-	Budget 2018 projects	
0	2018 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018	
0	2018 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018	
by Location		(66,052)	(66,052)	(66,052)	-	-	-	(66,052)	-					
9	Administration	192,413	200,133	200,133	-	22,244	28,689	177,888	-	-	-	-	-	
0	Asphalt Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	
2	Bikeworks	26,095	26,095	26,095	-	-	-	26,094	-	-	-	-	-	
5	Campground	8,316	9,712	9,712	-	1,396	3,915	12,386	-	-	-	-	-	
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-	-	-	-	-	
16	Cross Country	514,606	517,112	517,112	-	2,506	33,946	514,605	-	-	-	-	-	
0	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-	
7	Equestrian Center	92,303	92,303	92,303	-	-	-	92,302	-	-	-	-	-	
0	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-	
5	Forestry	127,789	127,789	127,789	-	-	-	127,789	-	-	-	-	-	
2	General	(191)	(191)	86,230	(86,421)	-	-	86,230	-	-	-	-	-	
4	General Maintenance	113,293	113,293	113,293	-	-	-	113,293	-	-	-	-	-	
16	Golf Course	182,145	184,542	184,542	-	2,397	3,525	182,146	-	-	-	-	-	
0	Golf Complex	-	-	-	-	-	-	-	-	-	-	-	-	
10	Maintenance	60,976	64,147	64,147	-	3,209	7,218	60,938	-	-	-	-	-	
14	Marina	72,487	72,487	72,487	-	-	-	66,526	-	-	-	-	-	
37	MIS	312,412	320,614	320,614	-	35,440	79,937	282,854	-	-	-	-	-	
3	No. Woods Pool-Bldg.	18,645	18,645	18,645	-	-	-	18,645	-	-	-	-	-	
5	Northwoods	26,326	26,326	26,326	-	-	-	26,326	-	-	-	-	-	
0	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-	
6	Pizza	25,362	25,362	25,362	-	1,148	1,148	24,215	-	-	-	-	-	
4	Recreation	16,263	16,263	16,263	-	6,765	6,765	9,499	-	-	-	-	-	
19	Ski Area-Mtn Ops	556,219	566,360	566,360	-	10,141	10,141	566,359	-	-	-	-	-	
1	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-	-	-	-	-	
28	Ski Area - Lift Maintenance	1,545,952	1,545,952	1,545,952	-	1,595	43,158	1,544,359	-	-	-	-	-	
1	Ski Area - Vehicle Maintenance	19,074	19,074	19,074	-	-	-	19,074	-	-	-	-	-	
0	Ski-Ops	-	-	-	-	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	-	-	-	-	
6	Tennis Complex	56,160	56,160	56,160	-	-	-	56,161	-	-	-	-	-	
8	The Lodge	58,728	58,728	58,728	-	-	-	58,728	-	-	-	-	-	
16	Trails	382,253	442,611	442,611	-	12,560	34,293	430,051	-	-	-	-	-	
54	Trout Creek BLDG	1,332,154	1,332,154	1,332,154	-	-	-	1,176,888	-	-	-	-	-	
18	Trout Creek POOLSPA	352,257	352,257	352,257	-	-	-	352,255	-	-	-	-	-	
0	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	-	-	-	-	
0	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-	
0	Various	-	-	-	-	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	
2	Vehicle/Fleet	98,760	98,760	98,760	-	-	-	98,760	-	-	-	-	-	
0	Winter Food-Beverge	-	-	-	-	-	-	-	-	-	-	-	-	
2017 & prior Carryovers in 2018 RR Expenditures Total		-	61,394	61,394	61,394	-	-	-	-	-	-	-	-	61,394 carry-over variance

Replacement Reserve TL

Capital
Expense

6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report

5,172,483

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	3,966	3,966	-	3,966	27,433	-	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration	Administration	C	09	-	32	32	-	32	3,136	-	-	\$
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control panel	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	4,224	4,224	-	4,224	7,566	-	-	\$
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	4,070	-	\$
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	769	769	-	769	1,660	-	-	\$
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	10,141	-	\$
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$
821 010 002	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	-	-	18,424	-	-
	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	4,424	4,424	-	1,960	1,960	2,464	-	-
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-	-
	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	-	-	21,911	-	-
	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	-	-	4,183	-	-
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-	-
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-	-
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-	-
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-	-
	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	-	-	12,466	-	-
	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-	-
	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	-	-	23,313	-	-
	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,050	2,050	2,050	-	-	-	2,050	-	-
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	12	20,405	20,405	20,405	-	-	-	20,405	-	-
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-	-
	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,580	-	-	-	6,580	-	-
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-	-
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	12	48,590	48,590	48,590	-	-	-	48,590	-	-
	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	12	42,751	42,751	42,751	-	-	-	42,751	-	-
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	12	13,818	13,818	13,818	-	-	-	13,818	-	-
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	12	84,020	84,020	84,020	-	-	-	84,020	-	-
	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	-	-	3,662	-	-
	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-	-
	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-	-
	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	-	-	13,725	-	-
	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	-	-	3,052	-	-
	2018 RR-CAP	Bridges Year 1	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	-
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-	-
	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	-	-	28,816	-	-
	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-	-
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	12	8,907	8,907	8,907	-	-	-	8,907	-	-
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-	-
	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-	-
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-	-
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	12	3,712	3,712	3,712	-	-	-	3,712	-	-
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	21,046	21,046	-	39	39	21,007	-	-
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-	-
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	-
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	-
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	12	3,571	3,571	3,571	-	-	-	3,571	-	-

Replacement Reserve TL

Capital	6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
Expense	5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
	935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resnet in Study	Notes
	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	-	-	2,051	-	
	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	-	-	28,344	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	3,508	3,508	-	-	-	3,508	-	
	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	-	-	-	-	
	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	-	-	-	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	7,654	7,654	-	-	-	7,654	-	
	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	-	-	3,745	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	1,637	1,637	6,411	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	4,032	4,032	-	-	-	4,032	-	
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	13,062	13,062	-	-	-	13,062	-	
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	-	-	7,026	-	
	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	-	-	8,161	-	
	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	-	-	4,578	-	
	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	-	-	2,232	-	
	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	-	-	2,531	-	
	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	-	-	6,111	-	
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
821 025 101	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	-	-	4,070	-	
	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	718	718	44,291	-	
	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	-	-	2,116	-	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	47	47	3,359	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	4,271	4,271	22,096	-	
	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	3,854	-	-	-	3,854	-	
	2018 RR-CAP	Zendesck-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	3,003	-	-	-	3,003	-	
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
821 150 132	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,423	-	1,148	1,148	1,276	-	
	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	-	-	2,040	-	
	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	-	-	6,681	-	
	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	-	-	2,040	-	
	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,059	6,059	-	-	-	6,059	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
821 140 140	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	2,546	-	-	-	2,546	-	
	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	6,765	6,765	(3,170)	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	11,886	11,886	11,886	-	-	-	11,886	-	
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	14,172	14,172	14,172	-	-	-	14,172	-	
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,595	1,595	-	1,595	1,595	-	-	
	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	23,510	23,510	-	-	-	23,510	-	
	2018 RR-CAP	Snowbird Bullwhl - 2 -	Ski Area - Lift Maintenance	C	12	314,824	314,824	314,824	-	-	-	314,824	-	
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	5,705	5,705	-	-	-	5,705	-	
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	134,437	134,437	-	-	-	134,437	-	
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	18,829	18,829	-	-	-	18,829	-	
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	18,829	18,829	-	-	-	18,829	-	
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	4,541	4,541	-	-	-	4,541	-	
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	42,683	42,683	-	-	-	42,683	-	

Replacement Reserve TL

Capital	6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
Expense	5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
	935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
2018 RR-CAP		Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	41,423	41,423	-	-	-	41,423	-	
2018 RR-CAP		Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	6,276	6,276	-	-	-	6,276	-	
2018 RR-CAP		Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	62,302	62,302	-	-	-	62,302	-	
2018 RR-CAP		Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	728,043	728,043	-	-	-	728,043	-	
2018 RR-CAP		Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	4,087	4,087	-	-	-	4,087	-	
2018 RR-CAP		Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	28,871	28,871	-	-	-	28,871	-	
2018 RR-CAP		Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	12,552	12,552	-	-	-	12,552	-	
2018 RR-CAP		Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	38,219	38,219	-	-	-	38,219	-	
2018 RR-CAP		Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	5,341	5,341	-	-	-	5,341	-	
2018 RR-CAP		Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	-	-	19,074	-	
2018 RR-CAP		Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
2018 RR-CAP		Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
2018 RR-CAP		Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	-	-	2,036	-	
2018 RR-CAP		Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	12	23,571	23,571	23,571	-	-	-	23,571	-	
2018 RR-CAP		Groomer Prinoth 2010 Bison X no. 217	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-	
2018 RR-CAP		Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
2018 RR-CAP		Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	12	15,518	15,518	15,518	-	-	-	15,518	-	
2018 RR-CAP		Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
2018 RR-CAP		Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
2018 RR-CAP		Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2018 RR-CAP		Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	-	-	59,549	-	
2018 RR-CAP		Trail Map Signage (4)	Ski Area-Mtn Ops	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
2018 RR-CAP		Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	-	-	18,424	-	
2018 RR-CAP		Appliance - Griddle - Counter Unit - Gas	The Lodge	C	12	2,931	2,931	2,931	-	-	-	2,931	-	
2018 RR-CAP		Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	-	-	2,050	-	
2018 RR-CAP		Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2018 RR-CAP		Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	-	-	14,278	-	
2018 RR-CAP		Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	-	-	5,775	-	
2018 RR-CAP		Glacier Way Prkg R-R	Trails	C	12	38,354	38,354	38,354	-	-	-	38,354	-	
2018 RR-CAP		Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-	
2018 RR-CAP		Trail - Glacier Way Trailhead Remodel (Trails	C	12	40,808	40,808	40,808	-	-	-	40,808	-	
2018 RR-CAP		Trail - Nature Loop - Interpretive Signa	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
2018 RR-CAP		Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
2018 RR-CAP		Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-	
2018 RR-CAP		Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-	
2018 RR-CAP		Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-	
2018 RR-CAP		Trail 7-12 Remodel - Alder Creek	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
2018 RR-CAP		Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	66,811	-	-	-	66,811	-	
2018 RR-CAP		Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-	
2018 RR-CAP		Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-	
2018 RR-CAP		Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-	
2018 RR-CAP		Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-	
2018 RR-CAP		Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
2018 RR-CAP		Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	10,141	-	
2018 RR-CAP		Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-	
2018 RR-CAP		Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-	
2018 RR-CAP		Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-	
2018 RR-CAP		Carpet Trout Crk - Kids Club, Office, B	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
2018 RR-CAP		Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	-	-	
2018 RR-CAP		Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-	
2018 RR-CAP		Exercise Equip- Strength	Trout Creek BLDG	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
2018 RR-CAP		Exercise Equipment - Recumbent Bike-1-	Trout Creek BLDG	C	12	9,483	9,483	9,483	-	-	-	9,483	-	
2018 RR-CAP		Exercise Equipment - Treadmills -2-	Trout Creek BLDG	C	12	13,623	13,623	13,623	-	-	-	13,623	-	
2018 RR-CAP		Exercise Equipment - Upright Bicycle	Trout Creek BLDG	C	12	5,211	5,211	5,211	-	-	-	5,211	-	
2018 RR-CAP		Fence Repairs	Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-	
2018 RR-CAP		Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-	

Replacement Reserve TL
Capital
Expense

6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
2018 RR-CAP	Flooring- Mateflex		Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-	
2018 RR-CAP	Furniture - Lounge		Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-	
2018 RR-CAP	HVAC		Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-	
2018 RR-CAP	Landscaping-Lawns-Ir		Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
2018 RR-CAP	Lobby-Hallway Flooring		Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	-	-	
2018 RR-CAP	Office Furniture		Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	-	-	
2018 RR-CAP	Parking Lot Post Lamps -10-		Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
2018 RR-CAP	Restrooms - Gymside Counters		Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
2018 RR-CAP	Restrooms - Gymside Doors		Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-	
2018 RR-CAP	Restrooms - Gymside Epoxy Flooring		Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	-	-	
2018 RR-CAP	Restrooms - Gymside FF&E		Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	-	-	
2018 RR-CAP	Restrooms - Gymside HVAC		Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
2018 RR-CAP	Restrooms - Gymside Lighting & Electric		Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-	
2018 RR-CAP	Restrooms - Gymside Mirrors		Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-	
2018 RR-CAP	Restrooms - Gymside Partitions		Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-	
2018 RR-CAP	Restrooms - Gymside Plumbing & Fixtur		Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	-	-	
2018 RR-CAP	Restrooms - Gymside Signage		Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
2018 RR-CAP	Restrooms - Gymside Structural Remode		Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-	
2018 RR-CAP	Restrooms - Gymside Tile		Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-	
2018 RR-CAP	Restrooms - Gymside Windows		Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
2018 RR-CAP	Restrooms - Poolside Windows		Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-	
2018 RR-CAP	Retail Fixtures		Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
2018 RR-CAP	Signage - Facility Int and Ext		Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-	
2018 RR-CAP	Snowblower		Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-	
2018 RR-CAP	Steam Room/Sauna Area - Windows & T		Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-	
2018 RR-CAP	Storage Shed		Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-	
2018 RR-CAP	Water Fountain and Bottle Filler - 2 -		Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
2018 RR-CAP	Window Screens		Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-	
2018 RR-CAP	Windscreen Fencing		Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-	
2018 RR-CAP	Cover Wheel Asmb Lap		Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
2018 RR-CAP	Covered Spa - Coping + Tile		Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-	
2018 RR-CAP	Covered Spa - Entry Rails		Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-	
2018 RR-CAP	Covered Spa - Lighting		Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-	
2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr		Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2018 RR-CAP	Covered Spa - Skimmers		Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-	
2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I		Trout Creek POOLSPA	C	12	12,187	12,187	12,187	-	-	-	12,187	-	
2018 RR-CAP	Kiddy Pool - Coping + Tile		Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-	
2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra		Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
2018 RR-CAP	Kiddy Pool - Skimmers		Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
2018 RR-CAP	Pool Paver Repairs		Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-	
2018 RR-CAP	Rec Pool - Coping + Tile		Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-	
2018 RR-CAP	Rec Pool - Grabrails (4)		Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
2018 RR-CAP	Rec Pool - Handrails (5)		Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-	
2018 RR-CAP	Rec Pool - Lighting		Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
2018 RR-CAP	Rec Pool - Plaster- Permit - VGB Drain		Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-	
2018 RR-CAP	Rec Pool - Skimmers		Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-	
2018 RR-CAP	No. 128 - Ford F-150 - Forestry		Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-	
2018 RR-CAP	No. 138 - Ford 07 F150 - Maint		Vehicle/Fleet	C	12	49,664	49,664	49,664	-	-	-	49,664	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	11,110	32,843	47,798	-	work not completed in 2017
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	2,486	20,250	-	-	need to reclass to 2018 project #
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	5,194	5,194	18,045	-	
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-	
	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	-	-	4,096	-	
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	10,833	10,833	119,167	-	
	2018 RR-EXP	Bath House - Ext Paint	Campground	E	13	2,544	2,544	2,544	-	-	-	2,544	-	
	2018 RR-EXP	Bath House - Int. Paint	Campground	E	13	2,544	2,544	2,544	-	-	-	2,544	-	

Replacement Reserve TL

Capital	6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
Expense	5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
	935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	-	-	1,203	-	
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	13	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	13	4,085	4,085	4,085	-	-	-	4,085	-	
	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	15,304	15,304	-	-	-	15,304	-	
	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	-	-	18,808	-	
	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-	
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-	
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	13	2,050	2,050	2,050	-	-	-	2,050	-	
	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	10,139	10,139	-	-	-	10,139	-	
	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-	
	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-	
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	13	3,049	3,049	3,049	-	-	-	3,049	-	
	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,406	-	-	-	12,406	-	
	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	-	-	5,925	-	
	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,221	2,221	-	-	-	2,221	-	
	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	-	-	10,401	-	
	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	-	-	1,787	-	
	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	-	-	25,307	-	
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-	
	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	-	-	9,617	-	
	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	-	-	20,597	-	
	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	-	-	15,478	-	
	2018 RR-EXP	Fencing- Repair	Maintenance	E	13	2,875	2,875	2,875	-	-	-	2,875	-	
	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	-	-	11,987	-	
	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-	
	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-	
	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	-	-	5,794	-	
	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	-	-	255	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	-	-	4,235	-	
	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	-	-	1,087	-	
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	1,575	1,575	10,425	-	
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	7,800	7,800	35,088	-	
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-	
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	-	-	3,112	-	
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-	
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	27,329	-	1,632	1,632	25,697	-	
	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	-	-	19,035	-	
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	-	-	10,204	-	
	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	-	-	7,085	-	
	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	-	-	11,121	-	
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	13	8,086	8,086	8,086	-	-	-	8,086	-	
	2018 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-	
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-	
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-	

Replacement Reserve TL

6,354,000	6,449,890	6,536,311	(86,421)	99,400	252,735	6,287,573	-
5,419,000	5,450,033	5,529,033	(79,000)	49,211	163,049	5,330,485	-
935,000	999,857	1,007,278	(7,421)	50,189	89,686	957,088	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops		E	13	3,038	3,038	3,038	-	-	-	3,038	-	
2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops		E	13	1,720	1,720	1,720	-	-	-	1,720	-	
2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops		E	13	7,020	7,020	7,020	-	-	-	7,020	-	
2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops		E	13	3,701	3,701	3,701	-	-	-	3,701	-	
2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops		E	13	1,898	1,898	1,898	-	-	-	1,898	-	
2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops		E	13	5,061	5,061	5,061	-	-	-	5,061	-	
2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops		E	13	2,031	2,031	2,031	-	-	-	2,031	-	
2018 RR-EXP	Building Paint-Exter.	Tennis Complex		E	13	11,120	11,120	11,120	-	-	-	11,120	-	
2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex		E	13	12,148	12,148	12,148	-	-	-	12,148	-	
2018 RR-EXP	Court Crack Repairs	Tennis Complex		E	13	6,351	6,351	6,351	-	-	-	6,351	-	
2018 RR-EXP	Fence Perim Repairs	Tennis Complex		E	13	5,065	5,065	5,065	-	-	-	5,065	-	
2018 RR-EXP	Handrail Repairs	Tennis Complex		E	13	3,053	3,053	3,053	-	-	-	3,053	-	
2018 RR-EXP	Paint - Bar-Dining	The Lodge		E	13	14,990	14,990	14,990	-	-	-	14,990	-	
2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge		E	13	14,624	14,624	14,624	-	-	-	14,624	-	
2018 RR-EXP	Stormwater - Containment- Repair	The Lodge		E	13	2,055	2,055	2,055	-	-	-	2,055	-	
2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails		E	13	40,808	40,808	40,808	-	-	-	40,808	-	
2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails		E	13	35,707	35,707	35,707	-	-	-	35,707	-	
2018 RR-EXP	Trail Repair/Improvement	Trails		E	13	7,359	7,359	7,359	-	-	-	7,359	-	
2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails		E	13	2,025	2,025	2,025	-	-	-	2,025	-	
2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG		E	13	17,855	17,855	17,855	-	-	-	17,855	-	
2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG		E	13	10,123	10,123	10,123	-	-	-	10,123	-	
2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG		E	13	10,218	10,218	10,218	-	-	-	10,218	-	
2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG		E	13	8,098	8,098	8,098	-	-	-	8,098	-	
2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG		E	13	10,000	10,000	10,000	-	-	-	10,000	-	
2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG		E	13	10,152	10,152	10,152	-	-	-	10,152	-	
2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG		E	13	2,055	2,055	2,055	-	-	-	2,055	-	
2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA		E	13	5,479	5,479	5,479	-	-	-	5,479	-	
2018 RR-CAP	Contingency, capex	General		C	13	128	128	79,128	(79,000)	-	-	79,128	-	estimated project deferrals/timing impacts
2018 RR-EXP	Contingency, expen	General		E	13	(319)	(319)	7,102	(7,421)	-	-	7,102	-	estimated project deferrals/timing impacts

Tahoe Donner Association
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var					Variance	Var			
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
53,000	53,000	46,000	0	0%	7,000	15%	36053	53,000	53,000	46,000	0	0%	7,000	15%	1,040,000
112,017	285,900	294,330	-173,883	-61%	-182,313	-62%	35560	112,017	285,900	294,330	-173,883	-61%	-182,313	-62%	1,040,800
13,745	32,000	40,156	-18,255	-57%	-26,411	-66%	35565	13,745	32,000	40,156	-18,255	-57%	-26,411	-66%	117,000
46,749	27,600	48,438	19,149	69%	-1,690	-3%	35570	46,749	27,600	48,438	19,149	69%	-1,690	-3%	119,900
55,598	46,700	63,185	8,898	19%	-7,587	-12%	35575	55,598	46,700	63,185	8,898	19%	-7,587	-12%	194,000
1,532	1,300	927	232	18%	605	65%	35597	1,532	1,300	927	232	18%	605	65%	3,500
3,100	3,000	3,816	100	3%	-717	-19%	35598	3,100	3,000	3,816	100	3%	-717	-19%	10,000
189	1,300	426	-1,111	-85%	-237	-56%	35594	189	1,300	426	-1,111	-85%	-237	-56%	4,900
4,980	16,300	19,628	-11,320	-69%	-14,648	-75%	35596	4,980	16,300	19,628	-11,320	-69%	-14,648	-75%	64,300
14,642	40,600	45,461	-25,958	-64%	-30,819	-68%	35595	14,642	40,600	45,461	-25,958	-64%	-30,819	-68%	160,600
3,351	13,000	11,820	-9,649	-74%	-8,469	-72%	35610	3,351	13,000	11,820	-9,649	-74%	-8,469	-72%	46,000
39,295	73,600	68,911	-34,305	-47%	-29,616	-43%	35615	39,295	73,600	68,911	-34,305	-47%	-29,616	-43%	252,200
2,240	11,000	9,947	-8,760	-80%	-7,707	-77%	35620	2,240	11,000	9,947	-8,760	-80%	-7,707	-77%	39,500
0	0	0	0	0%	0	0%	37040	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	0	0	0	0	0%	0	0%	41,000
0	0	0	0	0%	0	0%	37080	0	0	0	0	0%	0	0%	16,000
0	600	0	-600	-100%	0	0%	36012	0	600	0	-600	-100%	0	0%	61,694
0	0	0	0	0%	0	0%	36013	0	0	0	0	0%	0	0%	140,000
1,824	1,400	1,152	424	30%	672	58%	36054	1,824	1,400	1,152	424	30%	672	58%	41,501
20,478	17,700	14,474	2,778	16%	6,004	41%	36055	20,478	17,700	14,474	2,778	16%	6,004	41%	414,203
0	0	0	0	0%	0	0%	38013	0	0	0	0	0%	0	0%	60,600
319,739	572,000	622,673	-252,261	-44%	-302,933	-49%		319,739	572,000	622,673	-252,261	-44%	-302,933	-49%	3,727,698
212,682	248,980	286,131	-36,298	-15%	-73,449	-26%	3310...	212,682	248,980	286,131	-36,298	-15%	-73,449	-26%	2,944,900
-23,659	-22,650	-23,779	-1,009	-4%	120	1%		-23,659	-22,650	-23,779	-1,009	-4%	120	1%	-354,401
-9,989	-11,100	-10,716	1,111	10%	727	7%	33152	-9,989	-11,100	-10,716	1,111	10%	727	7%	-107,901
-1,576	-2,400	-1,892	824	34%	316	17%	33154	-1,576	-2,400	-1,892	824	34%	316	17%	-45,000
-20	-150	-2	130	87%	-18	-984%	33156	-20	-150	-2	130	87%	-18	-984%	-10,200
-12,074	-9,000	-11,169	-3,074	-34%	-905	-8%	3316...	-12,074	-9,000	-11,169	-3,074	-34%	-905	-8%	-191,300
15,515	23,800	27,023	-8,285	-35%	-11,508	-43%	33180	15,515	23,800	27,023	-8,285	-35%	-11,508	-43%	178,800
204,538	250,130	289,376	-45,592	-18%	-84,837	-29%		204,538	250,130	289,376	-45,592	-18%	-84,837	-29%	2,769,299
22,517	30,700	34,885	-8,183	-27%	-12,367	-35%	3322...	22,517	30,700	34,885	-8,183	-27%	-12,367	-35%	326,200
-397	0	-1,054	-397	0%	657	62%	3322...	-397	0	-1,054	-397	0%	657	62%	0
21,009	22,350	28,714	-1,341	-6%	-7,705	-27%	33242	21,009	22,350	28,714	-1,341	-6%	-7,705	-27%	254,400
-633	0	-1,072	-633	0%	439	41%	3324...	-633	0	-1,072	-633	0%	439	41%	0
25,639	31,490	32,123	-5,851	-19%	-6,484	-20%	33262	25,639	31,490	32,123	-5,851	-19%	-6,484	-20%	444,100
-986	0	-1,313	-986	0%	326	25%	3326...	-986	0	-1,313	-986	0%	326	25%	0
1,448	0	1,812	1,448	0%	-364	-20%	33268	1,448	0	1,812	1,448	0%	-364	-20%	0
-935	0	-1,147	-935	0%	212	18%	33269	-935	0	-1,147	-935	0%	212	18%	0
67,661	84,540	92,947	-16,879	-20%	-25,286	-27%		67,661	84,540	92,947	-16,879	-20%	-25,286	-27%	1,024,700
1,937	1,130	3,363	807	71%	-1,427	-42%	3328...	1,937	1,130	3,363	807	71%	-1,427	-42%	130,300
0	900	0	-900	-100%	0	0%	33299	0	900	0	-900	-100%	0	0%	1,800
1,937	2,030	3,363	-93	-5%	-1,427	-42%		1,937	2,030	3,363	-93	-5%	-1,427	-42%	132,100
274,136	336,700	385,686	-62,564	-19%	-111,550	-29%		274,136	336,700	385,686	-62,564	-19%	-111,550	-29%	3,926,099
211,233	155,300	272,042	55,933	36%	-60,810	-22%		211,233	155,300	272,042	55,933	36%	-60,810	-22%	2,523,000
119,499	94,500	140,726	24,999	26%	-21,227	-15%	33910	119,499	94,500	140,726	24,999	26%	-21,227	-15%	1,130,000
55,557	58,300	79,242	-2,743	-5%	-23,685	-30%	33920	55,557	58,300	79,242	-2,743	-5%	-23,685	-30%	710,000
4,910	2,500	11,302	2,410	96%	-6,391	-57%	33930	4,910	2,500	11,302	2,410	96%	-6,391	-57%	460,000
1,004	0	2,455	1,004	0%	-1,452	-59%	33940	1,004	0	2,455	1,004	0%	-1,452	-59%	74,000
0	0	0	0	0%	0	0%	33950	0	0	0	0	0%	0	0%	92,000
0	0	0	0	0%	0	0%	33970	0	0	0	0	0%	0	0%	53,000
1,475	0	4,366	1,475	0%	-2,892	-66%	33980	1,475	0	4,366	1,475	0%	-2,892	-66%	4,000
28,788	0	33,951	28,788	0%	-5,163	-15%	33990	28,788	0	33,951	28,788	0%	-5,163	-15%	0
-3,166	0	-3,120	-3,166	0%	-47	-1%	33163	-3,166	0	-3,120	-3,166	0%	-47	-1%	0
-45	0	-167	-45	0%	122	73%	33226	-45	0	-167	-45	0%	122	73%	0
-176	0	-214	-176	0%	39	18%	33246	-176	0	-214	-176	0%	39	18%	0
-630	0	-659	-630	0%	29	4%	33266	-630	0	-659	-630	0%	29	4%	0
-850	0	-1,040	-850	0%	190	18%		-850	0	-1,040	-850	0%	190	18%	0
-4,017	0	-4,160	-4,017	0%	143	3%		-4,017	0	-4,160	-4,017	0%	143	3%	0
0	0	0	0	0%	0	0%	36015	0	0	0	0	0%	0	0%	5,000

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
45,752	65,700	74,763	-19,948	-30%	-29,011	-39%	36030	Sales - Retail	45,752	65,700	74,763	-19,948	-30%	-29,011	-39%	549,300
-1,405	-1,000	-1,285	-405	-41%	-120	-9%	38015	Employee Discounts	-1,405	-1,000	-1,285	-405	-41%	-120	-9%	-20,300
0	0	0	0	0%	0	0%	38017	Homeowner Discounts	0	0	0	0	0%	0	0%	-3,000
-3,234	-4,800	-5,358	1,566	33%	2,125	40%	38020	Discounts - Retail	-3,234	-4,800	-5,358	1,566	33%	2,125	40%	-47,300
-120	-500	-152	381	76%	32	21%	38025	Promotion Discounts	-120	-500	-152	381	76%	32	21%	-2,000
40,993	59,400	67,968	-18,407	-31%	-26,975	-40%		Total Retail Product Reven	40,993	59,400	67,968	-18,407	-31%	-26,975	-40%	481,700
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	152,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	46,000
50,287	74,200	73,932	-23,913	-32%	-23,645	-32%	35550	Lessons - Group	50,287	74,200	73,932	-23,913	-32%	-23,645	-32%	238,600
73,559	72,600	92,217	959	1%	-18,658	-20%	35580	Lessons - Private	73,559	72,600	92,217	959	1%	-18,658	-20%	297,300
1,074	700	818	374	53%	256	31%	35585	Lessons - Masters Program	1,074	700	818	374	53%	256	31%	2,500
53,861	52,400	57,031	1,461	3%	-3,170	-6%	35590	Snowflakes	53,861	52,400	57,031	1,461	3%	-3,170	-6%	197,000
10,401	6,400	6,587	4,001	63%	3,815	58%	(355...	TD Tykes	10,401	6,400	6,587	4,001	63%	3,815	58%	21,000
116,809	236,100	221,540	-119,291	-51%	-104,731	-47%	3604...	Rentals	116,809	236,100	221,540	-119,291	-51%	-104,731	-47%	998,300
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	33,000
1,867	1,200	1,439	667	56%	428	30%	3604...	Child Care	1,867	1,200	1,439	667	56%	428	30%	15,000
8,860	7,700	7,364	1,160	15%	1,496	20%	36050	Aerobics	8,860	7,700	7,364	1,160	15%	1,496	20%	85,700
610	200	80	410	205%	530	663%	36056	Fitness/Training	610	200	80	410	205%	530	663%	2,900
0	100	0	-100	-100%	0	0%	36058	Rec Programs	0	100	0	-100	-100%	0	0%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	234,000
2,039	1,700	1,424	339	20%	615	43%	36051	Massage	2,039	1,700	1,424	339	20%	615	43%	17,900
100	100	240	0	0%	-140	-58%	36057	Towels/Lockers	100	100	240	0	0%	-140	-58%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	2,000
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	0	0	0%	0	0%	57,503
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	34,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	49,000
319,466	453,400	462,671	-133,934	-30%	-143,206	-31%		Total Lessons & Rental Re	319,466	453,400	462,671	-133,934	-30%	-143,206	-31%	2,524,603
2,850	2,800	1,700	50	2%	1,150	68%	32010	Aso - Fees	2,850	2,800	1,700	50	2%	1,150	68%	77,000
1,080	1,500	395	-420	-28%	685	173%	32020	Inspection Fees	1,080	1,500	395	-420	-28%	685	173%	30,000
-788	500	1,300	-1,288	-258%	-2,088	-161%	32030	Fines	-788	500	1,300	-1,288	-258%	-2,088	-161%	6,000
5,460	1,010	6,482	4,450	441%	-1,021	-16%	34010	Interest	5,460	1,010	6,482	4,450	441%	-1,021	-16%	12,120
2,094	3,000	4,014	-906	-30%	-1,920	-48%	34020	Late Charges	2,094	3,000	4,014	-906	-30%	-1,920	-48%	38,000
0	0	0	0	0%	0	0%	34030	Lien Fees	0	0	0	0	0%	0	0%	15,000
0	0	0	0	0%	0	0%	34040	Delinquency Fees	0	0	0	0	0%	0	0%	44,000
6,250	10,800	10,010	-4,550	-42%	-3,760	-38%	34050	Transfer Fees	6,250	10,800	10,010	-4,550	-42%	-3,760	-38%	139,000
20	0	20	20	0%	0	0%	34060	NSF Charges	20	0	20	20	0%	0	0%	0
0	0	2	0	0%	-2	-100%	34070	Shopping Bags	0	0	2	0	0%	-2	-100%	0
11,119	17,000	14,010	-5,881	-35%	-2,891	-21%	34080	Communications Ad Revenue	11,119	17,000	14,010	-5,881	-35%	-2,891	-21%	213,000
2,389	2,500	2,712	-111	-4%	-323	-12%	37018	Lease Revenue	2,389	2,500	2,712	-111	-4%	-323	-12%	30,000
5,606	8,390	9,414	-2,784	-33%	-3,809	-40%	37020	Other Revenue	5,606	8,390	9,414	-2,784	-33%	-3,809	-40%	86,780
33,795	14,000	20,599	19,795	141%	13,197	64%	38005	Employee Housing Revenue	33,795	14,000	20,599	19,795	141%	13,197	64%	69,000
69,876	61,500	70,658	8,376	14%	-782	-1%		Total Other Revenue	69,876	61,500	70,658	8,376	14%	-782	-1%	759,900
1,077,210	1,536,000	1,655,656	-458,790	-30%	-578,446	-35%		GROSS REVENUE (GREV)	1,077,210	1,536,000	1,655,656	-458,790	-30%	-578,446	-35%	12,460,000
								COST OF GOODS SOLD (COGS)								
-18,727	-25,380	-25,960	6,653	26%	7,233	28%	43110	Meat	-18,727	-25,380	-25,960	6,653	26%	7,233	28%	-301,880
-11,915	-11,340	-14,550	-575	-5%	2,635	18%	43120	Seafood	-11,915	-11,340	-14,550	-575	-5%	2,635	18%	-188,810
-12,900	-12,300	-16,337	-600	-5%	3,436	21%	43130	Produce	-12,900	-12,300	-16,337	-600	-5%	3,436	21%	-153,180
-8,071	-10,380	-11,930	2,309	22%	3,859	32%	43140	Dairy	-8,071	-10,380	-11,930	2,309	22%	3,859	32%	-125,210
-5,075	-6,130	-6,231	1,055	17%	1,156	19%	43150	NA Beverage	-5,075	-6,130	-6,231	1,055	17%	1,156	19%	-58,380
-25,857	-24,809	-37,253	-1,048	-4%	11,396	31%	43160	Food Other	-25,857	-24,809	-37,253	-1,048	-4%	11,396	31%	-250,561
6,082	4,852	5,957	1,230	25%	124	2%	43190	Mktg Discounts credit	6,082	4,852	5,957	1,230	25%	124	2%	86,410
2,821	3,491	2,821	-670	-19%	0	0%	43192	EE Meals credit	2,821	3,491	2,821	-670	-19%	0	0%	40,861
-73,642	-81,996	-103,481	8,354	10%	29,839	29%		Food Cogs	-73,642	-81,996	-103,481	8,354	10%	29,839	29%	-950,750
-6,039	-8,260	-9,135	2,221	27%	3,095	34%	43270	Beer	-6,039	-8,260	-9,135	2,221	27%	3,095	34%	-82,010
-5,248	-4,320	-5,605	-928	-21%	356	6%	43280	Liquor	-5,248	-4,320	-5,605	-928	-21%	356	6%	-52,340
-9,066	-9,170	-12,221	104	1%	3,155	26%	43290	Wine	-9,066	-9,170	-12,221	104	1%	3,155	26%	-129,770
-20,354	-21,750	-26,960	1,396	6%	6,607	25%		Beverage Cogs	-20,354	-21,750	-26,960	1,396	6%	6,607	25%	-264,120
-20,545	-34,100	-36,012	13,555	40%	15,467	43%		Retail Product Cogs	-20,545	-34,100	-36,012	13,555	40%	15,467	43%	-305,130
-114,541	-137,846	-166,454	23,305	17%	51,913	31%		Total COGS	-114,541	-137,846	-166,454	23,305	17%	51,913	31%	-1,520,000
-10.6%	-09.0%	-10.1%	-01.7%	-18.5%	-00.6%	-05.8%		Total Cogs / GREV %	-10.6%	-09.0%	-10.1%	-01.7%	-18.5%	-00.6%	-05.8%	-12.2%
-50.1%	-57.4%	-53.0%	07.3%	12.7%	02.9%	05.4%		Retail Product Cogs / Retail R	-50.1%	-57.4%	-53.0%	07.3%	12.7%	02.9%	05.4%	-63.3%
-44.9%	-51.9%	-48.2%	07.0%	13.5%	03.3%	06.8%		Retail Product Cogs / Retail R	-44.9%	-51.9%	-48.2%	07.0%	13.5%	03.3%	06.8%	-55.0%
-34.3%	-30.8%	-33.8%	-03.5%	-11.3%	-00.5%	-01.4%		F&B Cogs / F&B Rev %	-34.3%	-30.8%	-33.8%	-03.5%	-11.3%	-00.5%	-01.4%	-30.9%

Tahoe Donner Association
Department P&L Detail (D01)
For the Month Ending January 31, 2018
Operating Fund Consolidated

January 2018

Year-to-Date January 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-32.3%	-30.1%	-33.0%	-02.2%	-07.4%	00.8%	02.3%		Food % , preDiscounts	-32.3%	-30.1%	-33.0%	-02.2%	-07.4%	00.8%	02.3%	-30.4%
-36.0%	-32.8%	-35.8%	-03.2%	-09.8%	-00.2%	-00.7%		Food % , postDiscounts	-36.0%	-32.8%	-35.8%	-03.2%	-09.8%	-00.2%	-00.7%	-34.3%
-32.7%	-25.8%	-23.1%	-07.0%	-27.0%	-09.7%	-41.9%		Food NA Beverage %	-32.7%	-25.8%	-23.1%	-07.0%	-27.0%	-09.7%	-41.9%	-32.7%
-30.1%	-25.7%	-29.0%	-04.4%	-16.9%	-01.1%	-03.7%		COGS % Beverage, incld CF,ne	-30.1%	-25.7%	-29.0%	-04.4%	-16.9%	-01.1%	-03.7%	-25.8%
-27.3%	-26.9%	-27.0%	-00.4%	-01.5%	-00.3%	-01.1%		COGS % Beer,net	-27.3%	-26.9%	-27.0%	-00.4%	-01.5%	-00.3%	-01.1%	-25.1%
-25.8%	-19.3%	-20.3%	-06.4%	-33.3%	-05.5%	-27.0%		COGS % Liquor,net	-25.8%	-19.3%	-20.3%	-06.4%	-33.3%	-05.5%	-27.0%	-20.6%
-36.8%	-29.1%	-39.7%	-07.7%	-26.3%	02.9%	07.3%		COGS % Wine,net	-36.8%	-29.1%	-39.7%	-07.7%	-26.3%	02.9%	07.3%	-29.2%
962,669	1,398,154	1,489,202	-435,485	-31%	-526,533	-35%		Gross Margin (GREV-COG)	962,669	1,398,154	1,489,202	-435,485	-31%	-526,533	-35%	10,940,000
PAYROLL																
SALARIES & WAGES																
-318,572	-303,541	-289,210	-15,031	-5%	-29,362	-10%	5110...	Salaries - Exempt - Regular	-318,572	-303,541	-289,210	-15,031	-5%	-29,362	-10%	-3,713,000
0	0	-849	0	0%	849	100%	51106	Salaries - Exempt - Commissions	0	0	-849	0	0%	849	100%	-23,000
-160,970	-176,299	-154,159	15,329	9%	-6,811	-4%	5122...	Wages - FTRRegular	-160,970	-176,299	-154,159	15,329	9%	-6,811	-4%	-2,015,978
-348,917	-368,886	-395,987	19,969	5%	47,070	12%	5124...	Wages - Seasonal	-348,917	-368,886	-395,987	19,969	5%	47,070	12%	-3,622,122
-225	-2,000	0	1,775	89%	-225	0%	5122...	Wages-FTR-Commissions	-225	-2,000	0	1,775	89%	-225	0%	-30,000
-10,842	-8,700	-8,021	-2,142	-25%	-2,821	-35%	51246	Wages-Seasonal-Commissions	-10,842	-8,700	-8,021	-2,142	-25%	-2,821	-35%	-93,900
-11,000	-11,000	-7,830	0	0%	-3,170	-40%	5110...	Incentive Program, Exempt	-11,000	-11,000	-7,830	0	0%	-3,170	-40%	-132,000
-4,560	-3,000	-3,744	-1,560	-52%	-817	-22%	51227	Incentive Program, FTR, NonExe	-4,560	-3,000	-3,744	-1,560	-52%	-817	-22%	-36,000
-2,329	0	-4,073	-2,329	0%	1,744	43%	51247	Incentive Program, Seasonal, N	-2,329	0	-4,073	-2,329	0%	1,744	43%	-10,000
22,750	22,750	19,000	0	0%	3,750	20%	51299	Capitalized Payroll Direct S&W	22,750	22,750	19,000	0	0%	3,750	20%	273,000
-834,665	-850,676	-844,872	16,011	2%	10,207	1%		Total Salaries & Wages, DIRECT	-834,665	-850,676	-844,872	16,011	2%	10,207	1%	-9,403,000
-306,822	-291,791	-278,889	-15,031	-5%	-27,933	-10%		Salaries sub-total	-306,822	-291,791	-278,889	-15,031	-5%	-27,933	-10%	-3,595,000
-527,843	-558,885	-565,983	31,042	6%	38,140	7%		Wage sub-total	-527,843	-558,885	-565,983	31,042	6%	38,140	7%	-5,808,000
-165,755	-181,299	-157,902	15,544	9%	-7,853	-5%		Wage-FTR subsubtotal	-165,755	-181,299	-157,902	15,544	9%	-7,853	-5%	-2,081,978
-362,088	-377,586	-408,081	15,498	4%	45,993	11%		Wage-Seasonal subsubto	-362,088	-377,586	-408,081	15,498	4%	45,993	11%	-3,726,022
-77.5%	-55.4%	-51.0%	-22.1%	-39.9%	-26.5%	-51.8%		Payroll Direct as a % of	-77.5%	-55.4%	-51.0%	-22.1%	-39.9%	-26.5%	-51.8%	-75.5%
-31,201	-33,553	-35,614	2,352	7%	4,414	12%		Wage HOURS	-31,201	-33,553	-35,614	2,352	7%	4,414	12%	-346,622
16.92	16.66	15.89	0.26	0.02	1.03	0.06		Wage ROP avg	16.92	16.66	15.89	0.26	0.02	1.03	0.06	16.76
PAYROLL BURDEN, Taxes & Benefits																
-103,552	-110,270	-110,849	6,718	6%	7,297	7%	5130...	Payroll Taxes	-103,552	-110,270	-110,849	6,718	6%	7,297	7%	-1,060,000
-66,301	-77,852	-56,227	11,551	15%	-10,073	-18%	5130...	Group Insurance	-66,301	-77,852	-56,227	11,551	15%	-10,073	-18%	-940,000
-11,882	-17,032	-10,315	5,150	30%	-1,567	-15%	5130...	Retirement Plan	-11,882	-17,032	-10,315	5,150	30%	-1,567	-15%	-205,000
3,500	3,500	6,417	0	0%	-2,917	-45%	51499	Capitalized Payroll Burden	3,500	3,500	6,417	0	0%	-2,917	-45%	42,000
-178,234	-201,654	-170,974	23,420	12%	-7,260	-4%		Total Payroll Taxes & Benefits	-178,234	-201,654	-170,974	23,420	12%	-7,260	-4%	-2,163,000
-52,200	-69,960	-99,366	17,760	25%	47,167	47%	5130...	PAYBDN, Workers Comp Insura	-52,200	-69,960	-99,366	17,760	25%	47,167	47%	-595,000
PAYROLL BURDEN Total																
-230,434	-271,614	-270,340	41,180	15%	39,906	15%		subtotal, Burden-Salary	-230,434	-271,614	-270,340	41,180	15%	39,906	15%	-2,758,000
-88,559	-95,314	-82,070	6,755	7%	-6,489	-8%	(513...	subtotal, Burden-Wage-FTR	-88,559	-95,314	-82,070	6,755	7%	-6,489	-8%	-1,106,400
-65,237	-77,790	-64,482	12,553	16%	-755	-1%	(514...	subtotal, Burden-Wage-Seasonal	-65,237	-77,790	-64,482	12,553	16%	-755	-1%	-861,400
-80,137	-102,010	-130,204	21,873	21%	50,067	38%	(514...	subtotal, Burden-Wage-Seasonal	-80,137	-102,010	-130,204	21,873	21%	50,067	38%	-832,200
27.6%	31.9%	32.0%	-04.3%	-13.5%	-04.4%	-13.7%		Burden % - on all Payroll	27.6%	31.9%	32.0%	-04.3%	-13.5%	-04.4%	-13.7%	29.3%
28.9%	32.7%	29.4%	-03.8%	-11.6%	-00.6%	-01.9%		Burden % - Salary	28.9%	32.7%	29.4%	-03.8%	-11.6%	-00.6%	-01.9%	30.8%
39.4%	42.9%	40.8%	-03.5%	-08.3%	-01.5%	-03.6%		Burden % - Wage-FTR	39.4%	42.9%	40.8%	-03.5%	-08.3%	-01.5%	-03.6%	41.4%
22.1%	27.0%	31.9%	-04.9%	-18.1%	-09.8%	-30.6%		Burden % - Wage-Season	22.1%	27.0%	31.9%	-04.9%	-18.1%	-09.8%	-30.6%	22.3%
27.5%	32.2%	34.4%	-04.6%	-14.4%	-06.9%	-19.9%		Burden % - Wage-FTR&Se	27.5%	32.2%	34.4%	-04.6%	-14.4%	-06.9%	-19.9%	29.2%
-1,065,098	-1,122,290	-1,115,212	57,192	5%	50,113	4%		PAYROLL TOTAL (Direct&Bur	-1,065,098	-1,122,290	-1,115,212	57,192	5%	50,113	4%	-12,161,000
OPERATING EXPENSES (OE)																
-3,797	-3,741	-3,172	-56	-2%	-625	-20%	50530	Employee Meals	-3,797	-3,741	-3,172	-56	-2%	-625	-20%	-43,211
-30,463	-17,500	-16,904	-12,963	-74%	-13,558	-80%	50605	Employee Housing expenses	-30,463	-17,500	-16,904	-12,963	-74%	-13,558	-80%	-141,000
-521	-600	-135	79	13%	-386	-286%	50615	Employee Recruiting	-521	-600	-135	79	13%	-386	-286%	-11,000
-757	-837	-2,851	80	10%	2,094	73%	50620	Employee Dev/Training	-757	-837	-2,851	80	10%	2,094	73%	-36,794
-4,395	-5,599	-7,719	1,204	21%	3,324	43%	50625	Employee Relations	-4,395	-5,599	-7,719	1,204	21%	3,324	43%	-58,868
-555	-1,550	-828	995	64%	273	33%	50626	PreEmployment Testing	-555	-1,550	-828	995	64%	273	33%	-19,000
-939	-700	-1,179	-239	-34%	240	20%	50627	EAP Services	-939	-700	-1,179	-239	-34%	240	20%	-6,600
-5,375	-1,300	-1,094	-4,075	-313%	-4,281	-391%	50628	Benefit Administration Services	-5,375	-1,300	-1,094	-4,075	-313%	-4,281	-391%	-16,000
-1,716	-1,194	-2,384	-522	-44%	667	28%	50630	Uniforms	-1,716	-1,194	-2,384	-522	-44%	667	28%	-50,248
-1,166	-1,850	-723	684	37%	-443	-61%	51080	Seminars & Conferences	-1,166	-1,850	-723	684	37%	-443	-61%	-32,820
-2,614	-3,540	-2,315	926	26%	-299	-13%	51095	Travel/Meeting Expense	-2,614	-3,540	-2,315	926	26%	-299	-13%	-33,040
-52,299	-38,411	-39,304	-13,888	-36%	-12,995	-33%		Total Staff Expense	-52,299	-38,411	-39,304	-13,888	-36%	-12,995	-33%	-448,581
-13,002	-12,935	-13,818	-67	-1%	816	6%	51090	Telephone	-13,002	-12,935	-13,818	-67	-1%	816	6%	-153,500
-1,881	-2,190	-2,296	309	14%	415	18%	55003	Cable/Sat TV Service	-1,881	-2,190	-2,296	309	14%	415	18%	-25,840
-6,107	-7,900	-5,577	1,793	23%	-5,729	-9%	55005	Disposal Fees	-6,107	-7,900	-5,577	1,793	23%	-5,729	-9%	-92,590
-25,990	-23,140	-22,229	-2,850	-12%	-3,761	-17%	5501...	Electricity	-25,990	-23,140	-22,229	-2,850	-12%	-3,761	-17%	-278,750
-9,155	-12,500	-13,231	3,345	27%	4,075	31%	55020	Natural Gas - Pools	-9,155	-12,500	-13,231	3,345	27%	4,075	31%	-78,000

Tahoe Donner Association
Department P&L Detail (D01)
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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-10,041	-14,560	-14,483	4,519	31%	4,442	31%	55025	Natural Gas - Buildings	-10,041	-14,560	-14,483	4,519	31%	4,442	31%	-87,900
-9,859	-19,140	-28,305	9,281	48%	18,446	65%	(530...	Fuel & Oil	-9,859	-19,140	-28,305	9,281	48%	18,446	65%	-145,290
-300	-410	-84	110	27%	-215	-255%	55027	Propane (LPG)	-300	-410	-84	110	27%	-215	-255%	-4,650
-7,165	-7,700	-7,031	535	7%	-134	-2%	55030	Sewer Fees	-7,165	-7,700	-7,031	535	7%	-134	-2%	-95,030
-3,286	-2,840	-2,871	-446	-16%	-415	-14%	55030...	Water - Building/Facility	-3,286	-2,840	-2,871	-446	-16%	-415	-14%	-40,380
-9,400	-1,150	-1,301	-8,250	-717%	-8,099	-623%	55040	Water - Grounds	-9,400	-1,150	-1,301	-8,250	-717%	-8,099	-623%	-75,000
-96,185	-104,465	-111,226	8,280	8%	15,041	14%		TOTAL UTILITIES	-96,185	-104,465	-111,226	8,280	8%	15,041	14%	-1,076,930
								SUPPLIES & MAINTENANCE EXPENSE								
-315	-430	-217	115	27%	-98	-45%	56010	Security Exp	-315	-430	-217	115	27%	-98	-45%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-250	0	250	100%	0	0%	-1,500
-13,423	-9,350	-8,268	-4,073	-44%	-5,155	-62%	56520	Linen Service	-13,423	-9,350	-8,268	-4,073	-44%	-5,155	-62%	-119,159
-9,091	-7,550	-9,154	-1,541	-20%	64	1%	56530	Janitorial Services & Supplies	-9,091	-7,550	-9,154	-1,541	-20%	64	1%	-88,450
-628	-965	-448	337	35%	-180	-40%	56535	Pest Control	-628	-965	-448	337	35%	-180	-40%	-10,455
-4,512	-5,586	-535	1,075	19%	-3,976	-743%	52020	Contract Fees	-4,512	-5,586	-535	1,075	19%	-3,976	-743%	-53,592
0	-150	0	150	100%	0	0%	52022	Veterinary Services	0	-150	0	150	100%	0	0%	-5,720
0	0	-88	0	0%	88	100%	52023	Equine Care Services	0	0	-88	0	0%	88	100%	-7,250
-2,234	-2,500	-1,680	266	11%	-554	-33%	52024	Offsite Pasturing	-2,234	-2,500	-1,680	266	11%	-554	-33%	-20,000
-766	-1,070	-773	304	28%	7	1%	53705	Equipment Rental	-766	-1,070	-773	304	28%	7	1%	-20,650
0	-140	0	140	100%	0	0%	57035	Rental Property Expense	0	-140	0	140	100%	0	0%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	0	0	0	0%	0	0%	-13,500
39	-500	-231	539	108%	269	117%	51560	Mbr Srv - Retail COGS	39	-500	-231	539	108%	269	117%	-7,400
-2,465	-3,390	-1,687	925	27%	-778	-46%	56503	Printed Forms/Ticket Stock	-2,465	-3,390	-1,687	925	27%	-778	-46%	-21,460
0	-400	-394	400	100%	394	100%	51037	Computer Software	0	-400	-394	400	100%	394	100%	-5,300
-394	-750	0	356	47%	-394	0%	51038	Computer Hardware	-394	-750	0	356	47%	-394	0%	-2,200
-1,093	-2,045	-2,093	952	47%	1,000	48%	51050	Furniture and Office Equip	-1,093	-2,045	-2,093	952	47%	1,000	48%	-13,415
-1,885	-2,990	-1,693	1,105	37%	-191	-11%	51060	Office Supplies	-1,885	-2,990	-1,693	1,105	37%	-191	-11%	-30,040
-1,142	-2,130	-2,567	988	46%	1,426	56%	51061	Toner Cartridges	-1,142	-2,130	-2,567	988	46%	1,426	56%	-22,960
-1,742	-1,100	-1,614	-642	-58%	-128	-8%	53530	Signs	-1,742	-1,100	-1,614	-642	-58%	-128	-8%	-14,190
-3,899	-4,510	-5,685	611	14%	1,785	31%	56501	Operating Supplies	-3,899	-4,510	-5,685	611	14%	1,785	31%	-66,860
-6,522	-7,100	-7,930	578	8%	1,408	18%	56502	Paper Products - Restaurant	-6,522	-7,100	-7,930	578	8%	1,408	18%	-77,360
0	-50	0	50	100%	0	0%	56504	Candle & TableTop Supplies	0	-50	0	50	100%	0	0%	-600
-2,219	-2,500	-3,000	281	11%	782	26%	56511	Cleaning Supplies - Restaurant	-2,219	-2,500	-3,000	281	11%	782	26%	-32,750
-1,509	-4,530	-6,427	3,021	67%	4,918	77%	56540	Small Tools & Equipment	-1,509	-4,530	-6,427	3,021	67%	4,918	77%	-27,380
-754	-2,475	-1,879	1,721	70%	1,125	60%	56545	Safety Equipment	-754	-2,475	-1,879	1,721	70%	1,125	60%	-22,680
-723	0	-4,650	-723	0%	3,926	84%	56550	Spoilage	-723	0	-4,650	-723	0%	3,926	84%	0
0	-1,100	-825	1,100	100%	825	100%	51025	Entertainment	0	-1,100	-825	1,100	100%	825	100%	-12,150
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-23,370
-1,093	-525	-934	-568	-108%	-159	-17%	55532	Special Programs	-1,093	-525	-934	-568	-108%	-159	-17%	-40,710
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	0	0	0%	0	0%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	0	0	0	0%	0	0%	-73,600
-222	-500	-696	278	56%	474	68%	55550	Ski Team Expense	-222	-500	-696	278	56%	474	68%	-1,500
								Repairs & Maintenance								
-5,503	-2,550	-4,124	-2,953	-116%	-1,379	-33%	54210	General/PM	-5,503	-2,550	-4,124	-2,953	-116%	-1,379	-33%	-33,400
-740	-270	-345	-470	-174%	-395	-115%	54220	Plumbing	-740	-270	-345	-470	-174%	-395	-115%	-3,090
-246	-325	-84	79	24%	-162	-192%	54240	Lighting and Electrical	-246	-325	-84	79	24%	-162	-192%	-4,080
0	-100	0	100	100%	0	0%	54250	HVAC	0	-100	0	100	100%	0	0%	-800
0	-450	0	450	100%	0	0%	54252	Carpentry	0	-450	0	450	100%	0	0%	-3,300
-929	-350	-1,101	-579	-165%	172	16%	54254	Elevators	-929	-350	-1,101	-579	-165%	172	16%	-4,200
-822	-1,100	-847	278	25%	25	3%	54256	Fire Suppression	-822	-1,100	-847	278	25%	25	3%	-11,450
0	0	0	0	0%	0	0%	54274	Painting	0	0	0	0	0%	0	0%	-900
-192	-1,367	-1,331	1,175	86%	1,140	86%	54290	Other Building	-192	-1,367	-1,331	1,175	86%	1,140	86%	-21,450
-8,433	-6,512	-7,833	-1,921	-29%	-599	-8%		R&M Building	-8,433	-6,512	-7,833	-1,921	-29%	-599	-8%	-82,670
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,080
-113	0	0	-113	0%	-113	0%	54350	Ski Trails	-113	0	0	-113	0%	-113	0%	0
-18,205	-22,715	-41,052	4,510	20%	22,846	56%	54380	Snow Removal	-18,205	-22,715	-41,052	4,510	20%	22,846	56%	-119,800
-1,000	-1,000	-1,559	0	0%	559	36%	54390	Other Grounds Maint	-1,000	-1,000	-1,559	0	0%	559	36%	-37,900
-19,319	-23,715	-42,611	4,396	19%	23,292	55%		R&M Grounds (nonGolf)	-19,319	-23,715	-42,611	4,396	19%	23,292	55%	-160,780
-874	-500	-3,588	-374	-75%	2,714	76%	54412	Ski Lifts, Fixed Grip	-874	-500	-3,588	-374	-75%	2,714	76%	-9,300
-77	-500	-2,448	423	85%	2,371	97%	54416	Ski Lifts, Surface	-77	-500	-2,448	423	85%	2,371	97%	-3,600
-26	0	0	-26	0%	-26	0%	54418	Terrain Parks	-26	0	0	-26	0%	-26	0%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	0	0	0	0	0%	0	0%	-4,400
-2,020	-7,200	-7,187	5,180	72%	5,167	72%	54421	Snowcats	-2,020	-7,200	-7,187	5,180	72%	5,167	72%	-80,100
-2,209	-550	-1,131	-1,659	-302%	-1,077	-95%	54426	Snowmobiles	-2,209	-550	-1,131	-1,659	-302%	-1,077	-95%	-5,700
-241	-500	-238	259	52%	-4	-2%	54434	Golf Maint Eq	-241	-500	-238	259	52%	-4	-2%	-15,750
0	0	0	0	0%	0	0%	54438	Golf Carts Fleet	0	0	0	0	0%	0	0%	-900
-2,301	-2,475	-5,038	174	7%	2,737	54%	54443	Rolling, Heavy	-2,301	-2,475	-5,038	174	7%	2,737	54%	-44,830
-9,752	-2,745	-4,837	-7,007	-255%	-4,915	-102%	54448	Rolling, Car/Truck/Bus/Van	-9,752	-2,745	-4,837	-7,007	-255%	-4,915	-102%	-49,450
-4,351	-2,550	-94	-1,801	-71%	-4,256	-451%	54452	F&B Kitchen Equip	-4,351	-2,550	-94	-1,801	-71%	-4,256	-451%	-15,170
-138	-150	0	12	8%	-138	0%	54454	F&B GlassSilverChina	-138	-150	0	12	8%	-138	0%	-3,900

Tahoe Donner Association
Department P&L Detail (D01)
 For the Month Ending January 31, 2018
 Operating Fund Consolidated

January 2018

Year-to-Date January 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-564	-300	0	-264	-88%	-564	0%	54461	Bicycles	-564	-300	0	-264	-88%	-564	0%	-1,500
-556	-950	-227	394	41%	-329	-145%	54463	Fitness Equipment	-556	-950	-227	394	41%	-329	-145%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-50	0	50	100%	0	0%	-1,580
-3,636	-5,163	-3,718	1,527	30%	82	2%	54481	Computer Software Maint	-3,636	-5,163	-3,718	1,527	30%	82	2%	-63,330
-118	-610	-1,063	492	81%	944	89%	54483	Computer Hardware Maint	-118	-610	-1,063	492	81%	944	89%	-7,250
-893	-650	-267	-243	-37%	-625	-234%	54499	Other Operating Equip R&M	-893	-650	-267	-243	-37%	-625	-234%	-10,400
-27,755	-24,893	-29,837	-2,862	-11%	2,081	7%		R&M Equipment	-27,755	-24,893	-29,837	-2,862	-11%	2,081	7%	-321,960
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-7,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-19,000
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	0	0	0	0	0%	0	0%	-4,000
0	0	0	0	0%	0	0%	54560	Pesticides	0	0	0	0	0%	0	0%	-10,000
0	0	0	0	0%	0	0%	54570	Irrigation and Drainage	0	0	0	0	0%	0	0%	-3,000
0	0	-550	0	0%	550	100%	54590	All Other Golf Course	0	0	-550	0	0%	550	100%	-500
0	0	-550	0	0%	550	100%		R&M Golf Course	0	0	-550	0	0%	550	100%	-56,000
-1,428	-2,300	-1,669	872	38%	241	14%	54710	chemicals	-1,428	-2,300	-1,669	872	38%	241	14%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-150	0	150	100%	0	0%	-1,800
0	0	-46	46	100%	0	0%	54730	service, regular	0	0	-46	46	100%	0	0%	0
0	0	-897	897	100%	0	0%	54740	service, special	0	0	-897	897	100%	0	0%	0
-1,428	-2,450	-2,611	1,022	42%	1,183	45%		R&M Pool Spa	-1,428	-2,450	-2,611	1,022	42%	1,183	45%	-31,500
-334	-50	-284	-284	-568%	-7	-2%	(575...	Forestry Management	-334	-50	-327	-327	-568%	-7	-2%	-191,100
-334	-50	-327	-284	-568%	-7	-2%		R&M Forestry	-334	-50	-327	-284	-568%	-7	-2%	-191,100
14,499	16,450	45,272	-1,951	-12%	-30,774	-68%	59010	Contra - Inter-Dept. Charges	14,499	16,450	45,272	-1,951	-12%	-30,774	-68%	192,280
-42,770	-41,170	-38,496	-1,600	-4%	-4,273	-11%		R&M subtotal	-42,770	-41,170	-38,496	-1,600	-4%	-4,273	-11%	-651,730
-99,362	-105,756	-101,965	6,394	6%	2,603	3%		TOTAL SUPPLIES & MAIN	-99,362	-105,756	-101,965	6,394	6%	2,603	3%	-1,503,881
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	0	0	0	0	0%	0	0%	-27,000
0	-1,693	-511	1,693	100%	511	100%	52015	Consulting Expense	0	-1,693	-511	1,693	100%	511	100%	-26,220
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	0	0	0	0%	0	0%	-1,200
-408	-833	0	425	51%	-408	0%	52017	Po Survey	-408	-833	0	425	51%	-408	0%	-10,000
-1,243	-9,200	-9,200	7,958	86%	7,958	86%	52030	Legal Services	-1,243	-9,200	-9,200	7,958	86%	7,958	86%	-110,000
-3,237	-650	-55	-2,587	-398%	-3,182	-5797%	51070	Public Relations	-3,237	-650	-55	-2,587	-398%	-3,182	-5797%	-7,150
-1,525	-2,000	-1,232	475	24%	-293	-24%	55520	Promotion Expense	-1,525	-2,000	-1,232	475	24%	-293	-24%	-7,500
-10,450	-12,050	-10,015	1,600	13%	-435	-4%	55540	Resort Advertising	-10,450	-12,050	-10,015	1,600	13%	-435	-4%	-121,950
-1,000	-1,600	0	600	38%	-1,000	0%	55545	Brochure Distribution	-1,000	-1,600	0	600	38%	-1,000	0%	-9,100
-252	0	-133	-252	0%	-119	-89%	55560	Sales specific	-252	0	-133	-252	0%	-119	-89%	0
-100	-350	-50	250	71%	-50	-100%	51520	Charitable Contributions	-100	-350	-50	250	71%	-50	-100%	-4,700
0	0	0	0	0%	0	0%	51530	Community Relations	0	0	0	0	0%	0	0%	-11,660
-1,096	-1,100	-1,138	4	0%	42	4%	55538	Reservation Services	-1,096	-1,100	-1,138	4	0%	42	4%	-11,500
-6,082	-4,852	-5,957	-1,230	-25%	-124	-2%	55525	Marketing Discounts CoGS	-6,082	-4,852	-5,957	-1,230	-25%	-124	-2%	-86,410
-3,140	-3,790	-3,307	650	17%	167	5%	51020	Dues & Subscriptions	-3,140	-3,790	-3,307	650	17%	167	5%	-23,280
-14,549	-6,160	-5,436	-8,389	-136%	-9,113	-168%	51035	Licenses, Permits, Fees	-14,549	-6,160	-5,436	-8,389	-136%	-9,113	-168%	-106,810
-445	-410	-500	-35	-8%	55	11%	51096	Mileage Reimbursement	-445	-410	-500	-35	-8%	55	11%	-7,760
-193	-1,400	-3,193	1,207	86%	3,000	94%	51515	Board Expense	-193	-1,400	-3,193	1,207	86%	3,000	94%	-16,400
-83	0	0	-83	0%	-83	0%	51516	Annual Meeting Expense	-83	0	0	-83	0%	-83	0%	-30,000
-2,973	-2,200	-2,275	-773	-35%	-698	-31%	51063	Postage - TDNews	-2,973	-2,200	-2,275	-773	-35%	-698	-31%	-30,450
-647	-1,140	-820	493	43%	173	21%	51065	Postage - General	-647	-1,140	-820	493	43%	173	21%	-14,570
-2,064	0	-1,436	-2,064	0%	-628	-44%	51510	Assessment Billing	-2,064	0	-1,436	-2,064	0%	-628	-44%	-9,000
-1,032	-524	0	-508	-97%	-1,032	0%	51535	Digital Content	-1,032	-524	0	-508	-97%	-1,032	0%	-6,288
-5,982	-6,200	-7,788	218	4%	1,806	23%	51545	Printing - TD News	-5,982	-6,200	-7,788	218	4%	1,806	23%	-84,400
0	-1,000	-311	1,000	100%	311	100%	51546	Printing - Brochures	0	-1,000	-311	1,000	100%	311	100%	-24,900
0	0	0	0	0%	0	0%	51547	Printing - Other	0	0	0	0	0%	0	0%	-100
0	-400	-10,000	400	100%	10,000	100%	56601	Claims Expense	0	-400	-10,000	400	100%	10,000	100%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-25,390	-30,630	-36,484	5,240	17%	11,094	30%	52220	Credit Card Expense	-25,390	-30,630	-36,484	5,240	17%	11,094	30%	-249,060
-112	0	-276	-112	0%	164	59%	52225	Over/Short	-112	0	-276	-112	0%	164	59%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	100	0	-100	-100%	0	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-2,000	0	2,000	100%	0	0%	-24,000
-50,500	-50,200	-43,200	-300	-1%	-7,300	-17%	52025	Insurance Expense	-50,500	-50,200	-43,200	-300	-1%	-7,300	-17%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-19,188	-19,200	-16,998	12	0%	-2,190	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-3,750	-3,750	-3,750	0	0%	0	0%	-45,000
-155,441	-163,232	-164,066	7,791	5%	8,625	5%		TOTAL ADMINISTRATIVE & OT	-155,441	-163,232	-164,066	7,791	5%	8,625	5%	-1,834,608
-403,288	-411,864	-416,562	8,576	2%	13,274	3%		TOTAL OPERATING EXPENSES	-403,288	-411,864	-416,562	8,576	2%	13,274	3%	-4,864,000
-1,468,386	-1,534,154	-1,531,774	65,768	4%	63,388	4%		TOTAL PAYROLL AND OPERATI	-1,468,386	-1,534,154	-1,531,774	65,768	4%	63,388	4%	-17,025,000

Tahoe Donner Association
Department P&L Detail (D01)
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January 2018						Year-to-Date January 2018									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var					Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
-505,717	-136,000	-42,571	-369,717	-272%	-463,146	-1088%	N O R 1, before OH	-505,717	-136,000	-42,571	-369,717	-272%	-463,146	-1088%	-6,085,000
-505,717	-136,000	-42,571	-369,717	-272%	-463,146	-1088%	N O R 2, after OH	-505,717	-136,000	-42,571	-369,717	-272%	-463,146	-1088%	-6,085,000
-1,582,927	-1,672,000	-1,698,227	89,073	5%	115,300	7%	T O C	-1,582,927	-1,672,000	-1,698,227	89,073	5%	115,300	7%	-18,545,000
-68.1%	-91.9%	-97.5%	23.8%	25.9%	29.4%	30.2%	REV to TOC (CRR%)	-68.1%	-91.9%	-97.5%	23.8%	25.9%	29.4%	30.2%	-67.2%
136,000	136,000	301,000	0	0%	-165,000	-55%	Assessment Revenue, Operatin	136,000	136,000	301,000	0	0%	-165,000	-55%	6,085,000
-369,717	0	258,429	-369,717	0%	-628,146	-243%	NOR AFTER Assessment Reven	-369,717	0	258,429	-369,717	0%	-628,146	-243%	0