



# Tahoe Donner Association

## Finance Reports

### May 2018

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: June 15, 2018  
Re: **May 2018 Financial Results**



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## 5 Financial Keynotes:

1. May a benign seasonal transition month. Golf opened on schedule, the holiday weekend weather cooler/rain compared to warm sunny last year.
2. May results: Revenue of \$451,000 was favorable to Budget \$34,000/8%, NOR Loss of \$889,000 was favorable to Budget \$3,000.
3. YTD results: Revenue of \$4.9 million is unfavorable to Budget \$137,000/3%, NOR Loss of \$2.4 million is unfavorable to Budget \$147,000.
4. Operating Fund Members' Equity balance of \$2.1 million is \$899,000 over the policy peg balance.
5. June MTD as of 14<sup>th</sup> is trending favorable to budget with good business volumes across all amenities.

## Month - May

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$889,000) which was favorable to budget by \$3,000/0%. Month's operating revenues of \$451,000 were \$34,000/8% favorable to budget and total expenses of \$1,340,000 were \$31,000/2% unfavorable to budget. Compared to last year same month, revenues are up \$101,000/29% and NOR is unfavorable \$55,000/7%.

## Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,363,000) which is unfavorable to budget by \$147,000/7%. YTD operating revenues of \$4,945,000 are \$137,000/3% unfavorable to budget and total expenses of \$7,307,000 are \$9,000/0% unfavorable to budget. Compared to last year to date, revenues are down \$1,180,000/19%, expenses are down favorably \$242,000/3% and resulting NOR is unfavorable \$938,000/66%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at [www.tahoedonner.com](http://www.tahoedonner.com). **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

## Overall Operating Conditions

**January** experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLK holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23<sup>rd</sup>. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend.

## SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$2,351,000 were unfavorable \$73,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$1,792,000 were unfavorable \$108k/6% to budget and favorable \$256k/12% to prior year. YTD NOR of \$559,000 is unfavorable \$181k/24% to budget and unfavorable \$513k/48% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

**Cross Country Ski.** YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$221,000 is unfavorable \$3k/1% to budget and unfavorable \$127k/36% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23<sup>rd</sup>. Season ending rain resulted in XC closing on 4/7/18.

**The Lodge.** YTD revenues of \$697,000 were favorable \$17k/2% to budget and unfavorable \$69k/9% to prior year. YTD NOR loss of (\$218,000) is unfavorable \$22k/11% to budget and unfavorable \$23k/12% to prior year. YTD cogs of 33% compares to budget 32% and prior year 35%.

**Pizza.** YTD revenues of \$163,000 are favorable \$22k/16% to budget and favorable \$11k/7% to prior year. YTD NOR loss of (\$53,000) is unfavorable \$6k/14% to budget and unfavorable \$14k/35% to prior year. YTD cogs of 32% compares to budget 30% and prior year 34%.

**Alder Creek Café.** YTD revenues of \$130,000 are unfavorable \$10k/7% to budget and unfavorable \$56k/30% to prior year. YTD total expenses of \$187,000 are unfavorable \$4k/2% to budget and favorable \$48k/20% to prior year. YTD NOR loss of (\$48,000) is unfavorable \$18k to budget and unfavorable \$15k to prior year. YTD cogs of 34% compares to budget 31% and prior year 36%.

## Other

### a) Season Pass Products

**Winter 17/18** passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$2,000/0% and passes sold down 16/1%.

**Golf 2018** pass/packs sold as of 5/31/2018, \$224,000/307 versus prior year \$162,000/201 passes/packs. Revenue up \$62,000/38% and passes/packs sold up 106/190%.

**Winter 18/19** passes sold as of 5/31/2018, \$54,000/218 versus prior year \$103,000/537 passes. Revenue down \$50,000/48% and passes sold down 319/59%. Passes went on sale 5/1/18 versus 3/1/17.

**b) Recreation Fee.** New cycle started 5/1/2018.

- 05/31/2018 – **2018/2019** – sold 3,544, revenues of \$873,000, (vs py; volume up 3%, revenue up 1%)
- 05/31/2017 – 2017/2018 – sold 3,432, revenues of \$862,000

- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 131 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 117 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5<sup>th</sup> 6<sup>th</sup> | 101 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

**c) Assessment Receivable.**

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 05/31/xx:

05/31/18 - 2018 - 64 or 1.0% of units  
05/31/17 - 2017 - 116 or 1.8% of units  
05/31/16 - 2016 - 112 or 1.7% of units  
05/31/15 - 2015 - 109 or 1.7% of units

as of 04/30/xx:

04/30/18 - 2018 - 84 or 1.3% of units  
04/30/17 - 2017 - 116 or 1.8% of units  
04/30/16 - 2016 - 112 or 1.7% of units  
04/30/15 - 2015 - 109 or 1.7% of units

as of 03/31/xx:

03/31/18 - 2018 - 154 or 2.4% of units  
03/31/17 - 2017 - 228 or 3.5% of units  
03/31/16 - 2016 - 194 or 3.0% of units  
03/31/15 - 2015 - 162 or 2.5% of units

as of 02/28/xx:

02/28/18 - 2018 - 781 or 12.1% of units  
02/28/17 - 2017 - 1243 or 19.2% of units  
02/28/16 - 2016 - 813 or 12.6% of units  
02/28/15 - 2015 - 888 or 13.7% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

**d) Guest Visitations –**

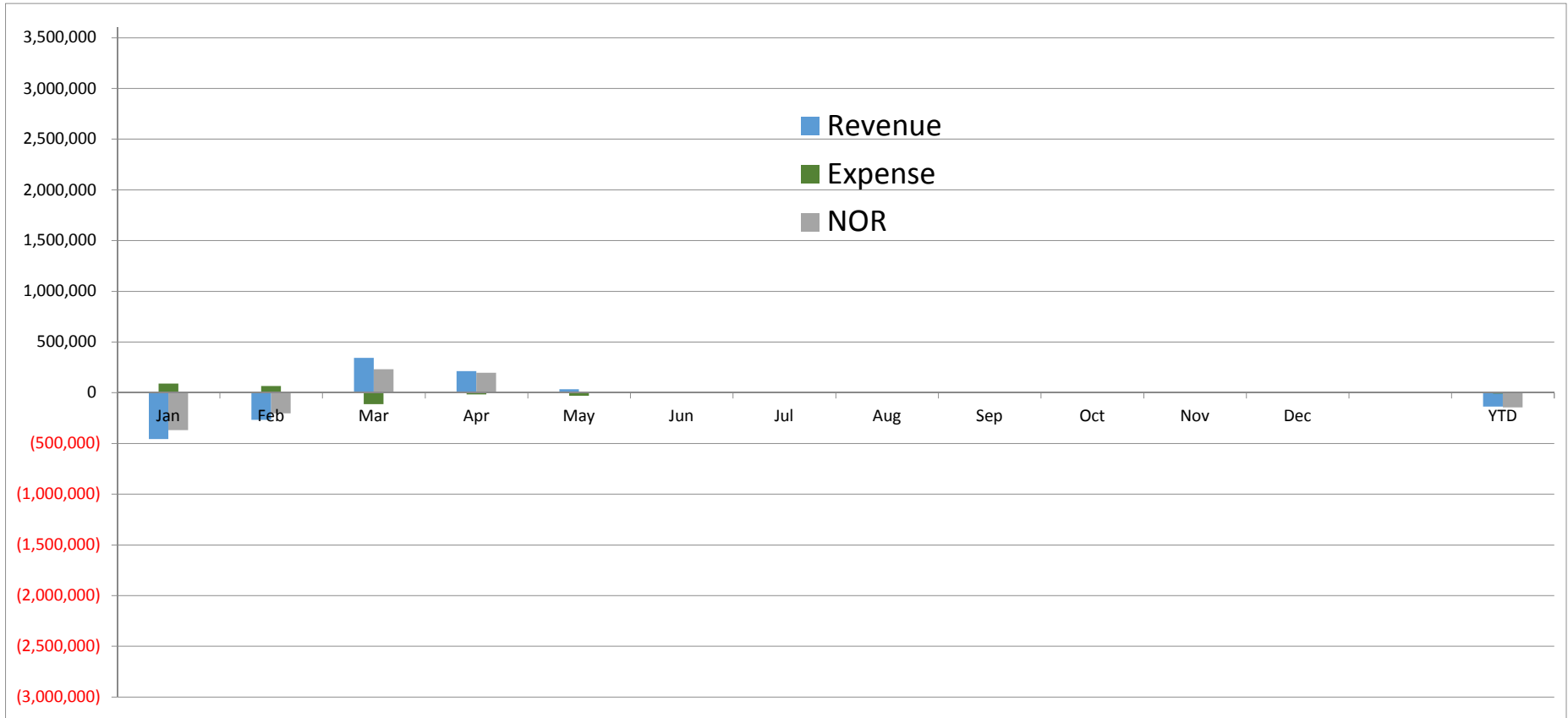
With the new guest pricing differentiation in 2018, below is subject information:

**Trout Creek Recreation Center**

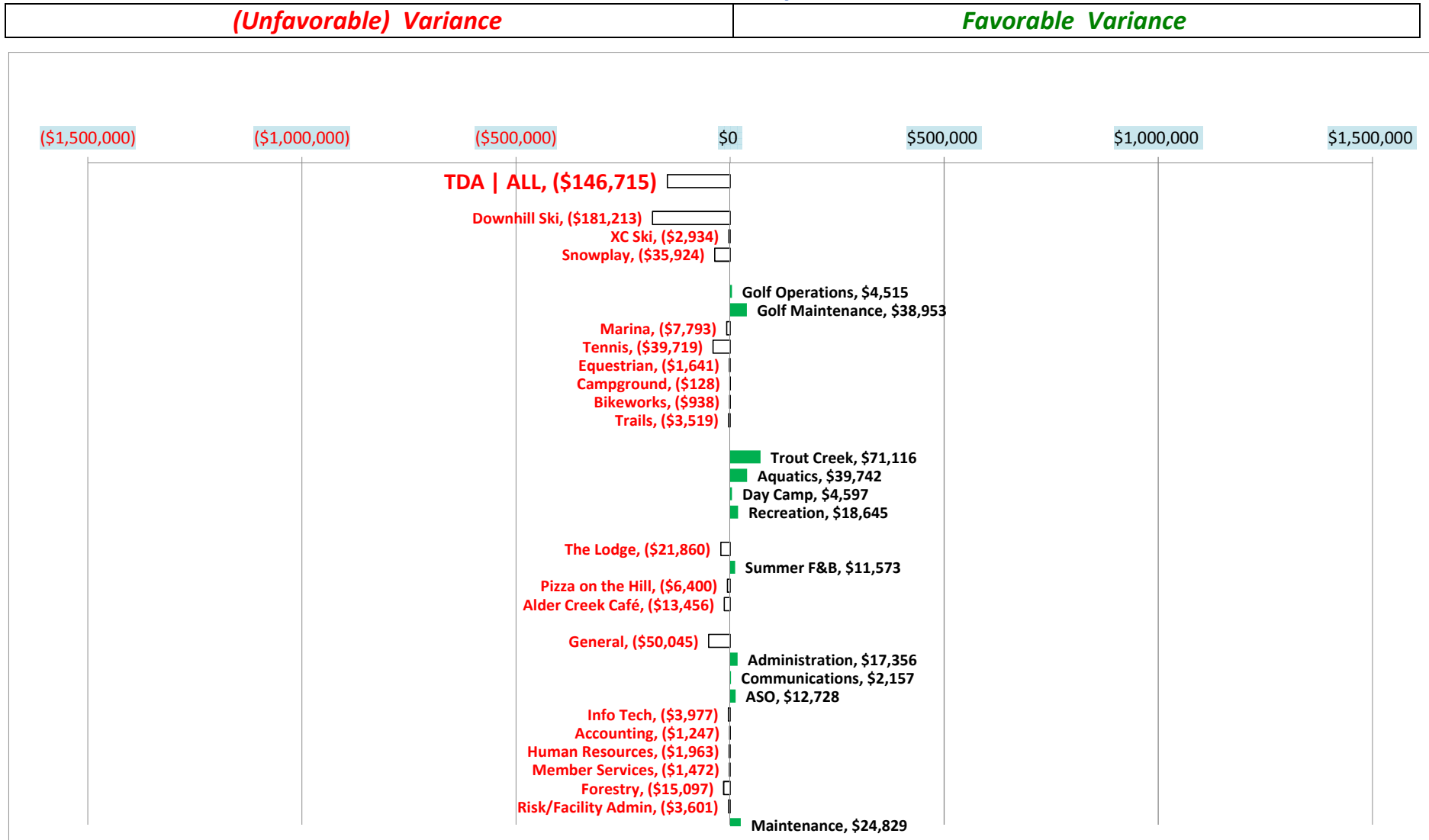
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
Jan16	12,207	2,077	17%							\$ 15,740
Jan17	9,600	1,924	20%							\$ 14,474
Jan18	12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430
Feb16	11,255	2,197	20%							\$ 16,478
Feb17	10,174	2,344	23%							\$ 17,312
Feb18	10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870
Mar16	12,230	1,889	15%							\$ 13,802
Mar17	10,202	1,930	19%							\$ 14,338
Mar18	9,915	1,501	15%	639	6%	43%	862	9%	57%	\$ 15,174
Apr16	9,805	1,128	12%							\$ 8,048
Apr17	9,858	1,692	17%							\$ 12,824
Apr18	8,893	1,012	11%	420	5%	42%	592	7%	58%	\$ 10,346
May16	10,183	1,014	10%							\$ 6,894
May17	8,396	1,135	14%							\$ 8,196
May18	8,414	683	8%	378	4%	55%	305	4%	45%	\$ 6,424
YTD May16	55,680	8,305	15%							\$ 60,962
YTD May17	48,230	9,025	19%							\$ 67,144
YTD May18	50,011	6,791	14%	2,833	6%	42%	3,958	8%	58%	\$ 69,244
2018/day 151	331	45		19			26			\$ 459

**Tahoe Donner Association**  
**Operating Fund - excluding Annual Assessment Revenues**  
**Variance to Budget - by Month - For the five months ending May 2018**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	(458,790)	(268,828)	343,492	212,358	34,273	0	0	0	0	0	0	0	(137,495)
<b>Expense</b>	89,073	64,254	(114,197)	(17,486)	(30,865)	0	0	0	0	0	0	0	(9,221)
<b>NOR</b>	(369,717)	(204,574)	229,295	194,872	3,409	0	0	0	0	0	0	0	(146,715)

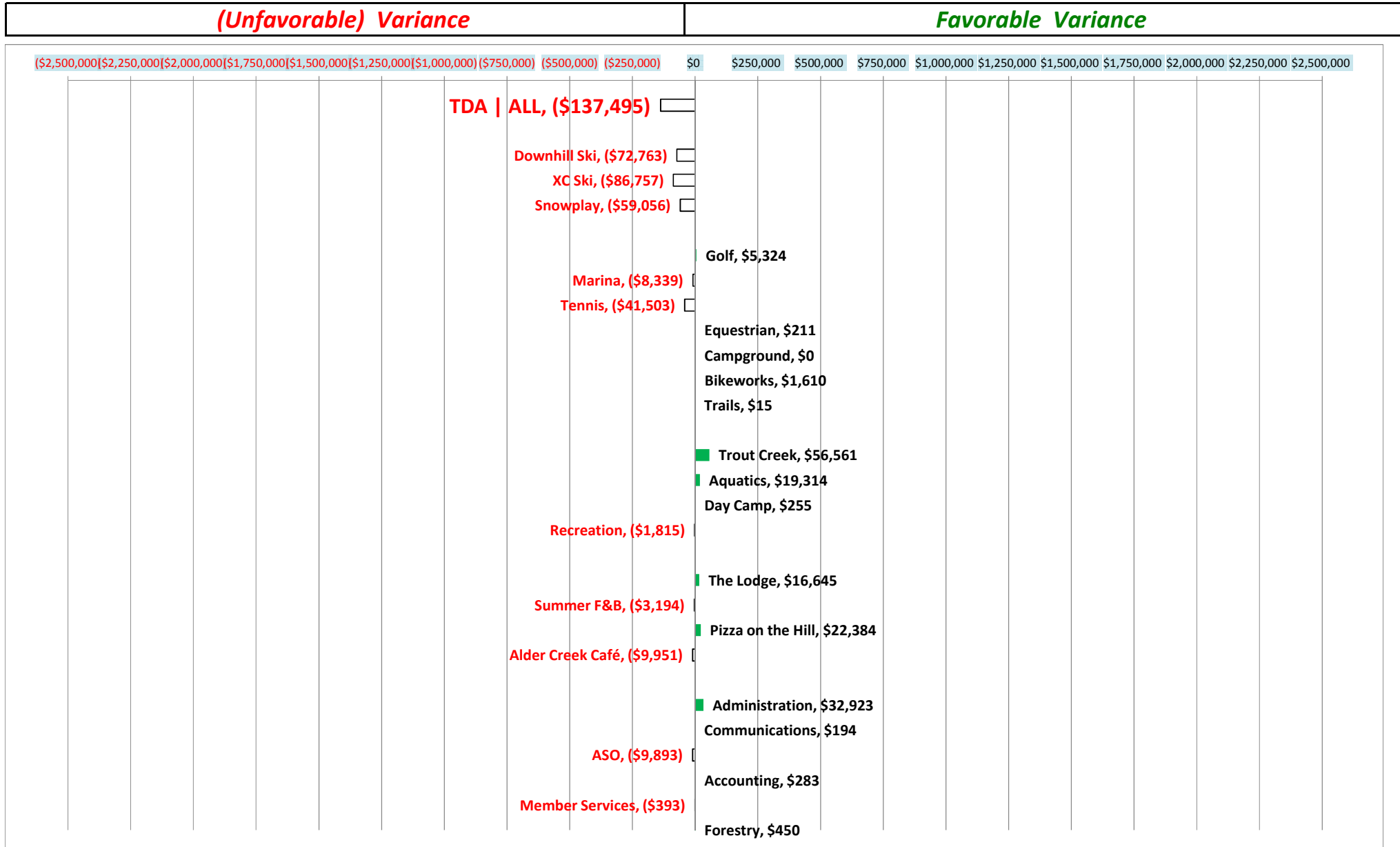


**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date **May 2018**





# Tahoe Donner Association Operating Revenue Variances Report Year to Date May 2018



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date May 2018**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

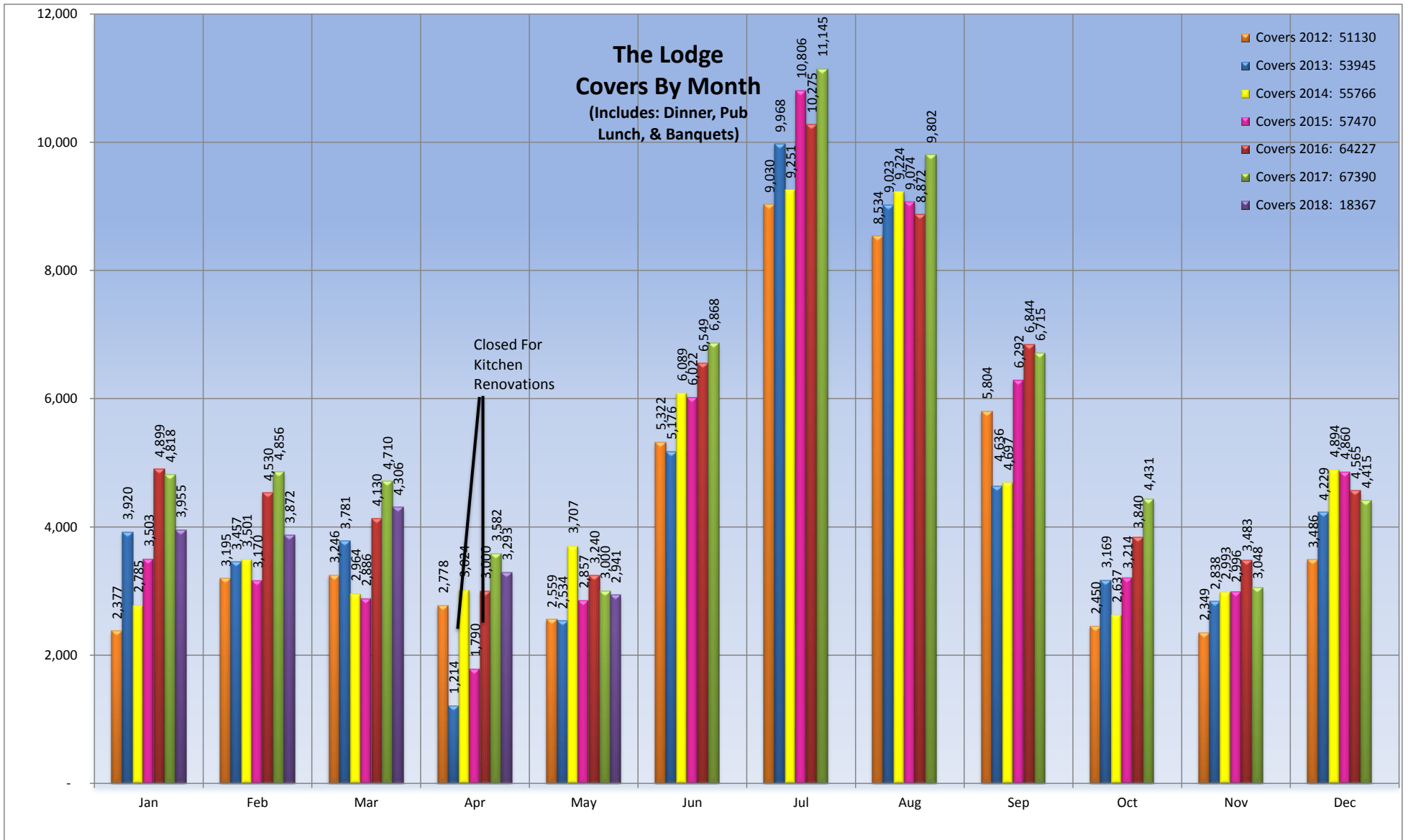
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ (369,717)</b>	<b>\$ (204,574)</b>	<b>\$ 229,295</b>	<b>\$ 194,872</b>	<b>\$ 3,409</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (146,715)</b>
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	-	-	-	-	-	-	-	(181,213)
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	-	-	-	-	-	-	-	(2,934)
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	-	-	-	-	-	-	-	(35,924)
Golf Operations	322	(1,160)	(312)	2,056	3,609	-	-	-	-	-	-	-	4,515
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	-	-	-	-	-	-	-	38,953
Marina	(121)	(629)	(300)	(3,532)	(3,210)	-	-	-	-	-	-	-	(7,793)
Tennis	(24)	(375)	(360)	(40,844)	1,885	-	-	-	-	-	-	-	(39,719)
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	-	-	-	-	-	-	-	(1,641)
Campground	(29)	(45)	164	193	(412)	-	-	-	-	-	-	-	(128)
Bikeworks	-	(58)	-	175	(1,055)	-	-	-	-	-	-	-	(938)
Trails	41	(426)	(707)	257	(2,684)	-	-	-	-	-	-	-	(3,519)
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	-	-	-	-	-	-	-	71,116
Aquatics	2,649	3,285	(990)	24,315	10,483	-	-	-	-	-	-	-	39,742
Day Camp	(9)	(8)	(60)	37	4,637	-	-	-	-	-	-	-	4,597
Recreation	4,432	2,344	3,998	3,997	3,874	-	-	-	-	-	-	-	18,645
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	-	-	-	-	-	-	-	(21,860)
Summer F&B	125	148	188	280	10,832	-	-	-	-	-	-	-	11,573
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	-	-	-	-	-	-	-	(6,400)
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	-	-	-	-	-	-	-	(13,456)
General	11,671	4,706	(19,554)	(28,677)	(18,191)	-	-	-	-	-	-	-	(50,045)
Administration	7,226	1,606	9,391	13,578	(14,444)	-	-	-	-	-	-	-	17,356
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	-	-	-	-	-	-	-	2,157
ASO	(1,344)	6,463	1,848	(971)	6,734	-	-	-	-	-	-	-	12,728
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	-	-	-	-	-	-	-	(3,977)
Accounting	(7,641)	7,043	3,124	(4,376)	604	-	-	-	-	-	-	-	(1,247)
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	-	-	-	-	-	-	-	(1,963)
Member Services	3,330	1,826	(945)	(5,112)	(571)	-	-	-	-	-	-	-	(1,472)
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	-	-	-	-	-	-	-	(15,097)
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	-	-	-	-	-	-	-	(3,601)
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	-	-	-	-	-	-	-	24,829

## Tahoe Donner Association Operating Revenue Variances Report

Year to Date May 2018

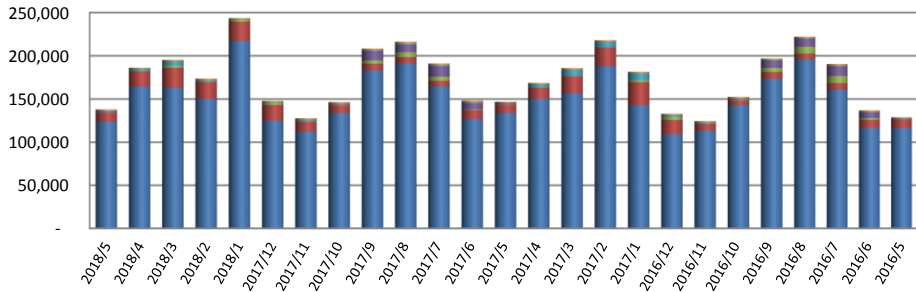
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ (458,790)</b>	<b>\$ (268,828)</b>	<b>\$ 343,492</b>	<b>\$ 212,358</b>	<b>\$ 34,273</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (137,495)</b>
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	-	-	-	-	-	-	-	(72,763)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	-	-	-	(86,757)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	-	-	-	-	-	-	-	5,324
Marina	-	-	-	(3,327)	(5,012)	-	-	-	-	-	-	-	(8,339)
Tennis	-	-	-	(39,708)	(1,795)	-	-	-	-	-	-	-	(41,503)
Equestrian	-	-	-	15	196	-	-	-	-	-	-	-	211
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	3,881	(2,272)	-	-	-	-	-	-	-	1,610
Trails	-	-	-	-	15	-	-	-	-	-	-	-	15
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	-	-	-	-	-	-	-	56,561
Aquatics	-	-	24	21,078	(1,788)	-	-	-	-	-	-	-	19,314
Day Camp	-	-	-	15	240	-	-	-	-	-	-	-	255
Recreation	(400)	(400)	(300)	(15)	(700)	-	-	-	-	-	-	-	(1,815)
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	-	-	-	-	-	-	-	16,645
Summer F&B	-	-	-	-	(3,194)	-	-	-	-	-	-	-	(3,194)
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	-	-	-	-	-	-	-	22,384
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	-	-	-	-	-	-	-	(9,951)
Administration	2,205	842	6,872	4,628	18,376	-	-	-	-	-	-	-	32,923
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	-	-	-	-	-	-	-	194
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	-	-	-	-	-	-	-	(9,893)
Accounting	56	4	87	140	(4)	-	-	-	-	-	-	-	283
Member Services	(135)	(339)	(349)	325	105	-	-	-	-	-	-	-	(393)
Forestry	-	-	-	-	450	-	-	-	-	-	-	-	450



\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations  
 \*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations  
 \*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25Months



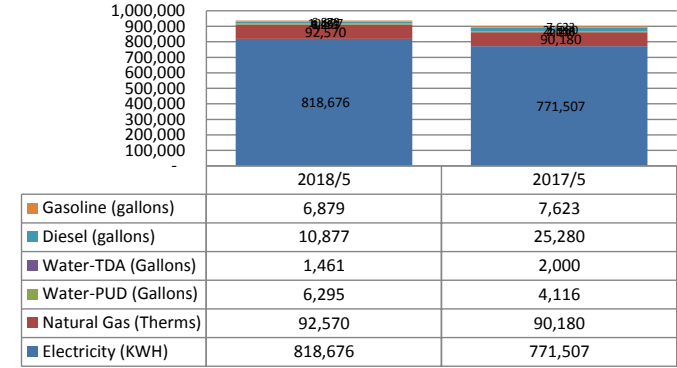
Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2018 05  
▲ ▼ ▲ ▼

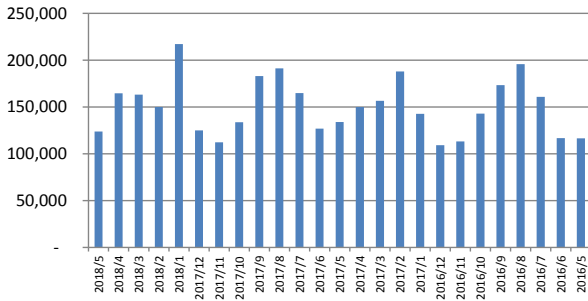
Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.10   13%   4%	\$3.55   34%   -2%	\$3.66   33%   41%
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

## Tahoe Donner Association Energy Consumption YTD

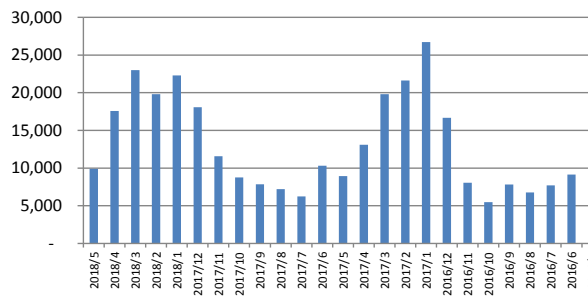


Data Available thru (yyyy/mm) - 2018/05  
This Report is volumes not dollars  
Note the scale varies with each Chart presented.

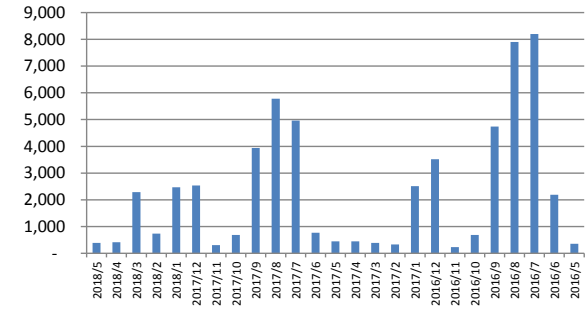
### Electricity (KWH)



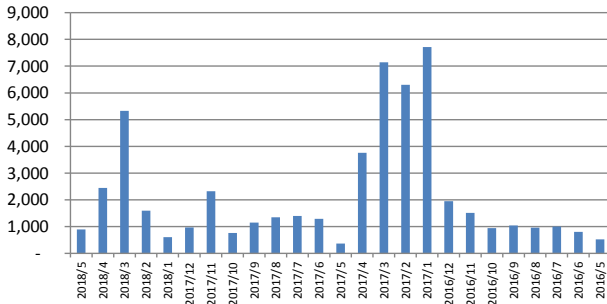
### Natural Gas (Therms)



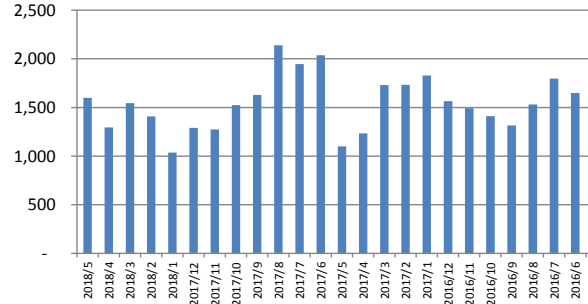
### Water-PUD (000 Gallons)



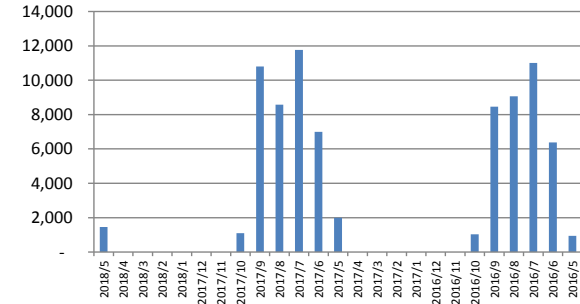
### Diesel (gallons)



### Gasoline (gallons)

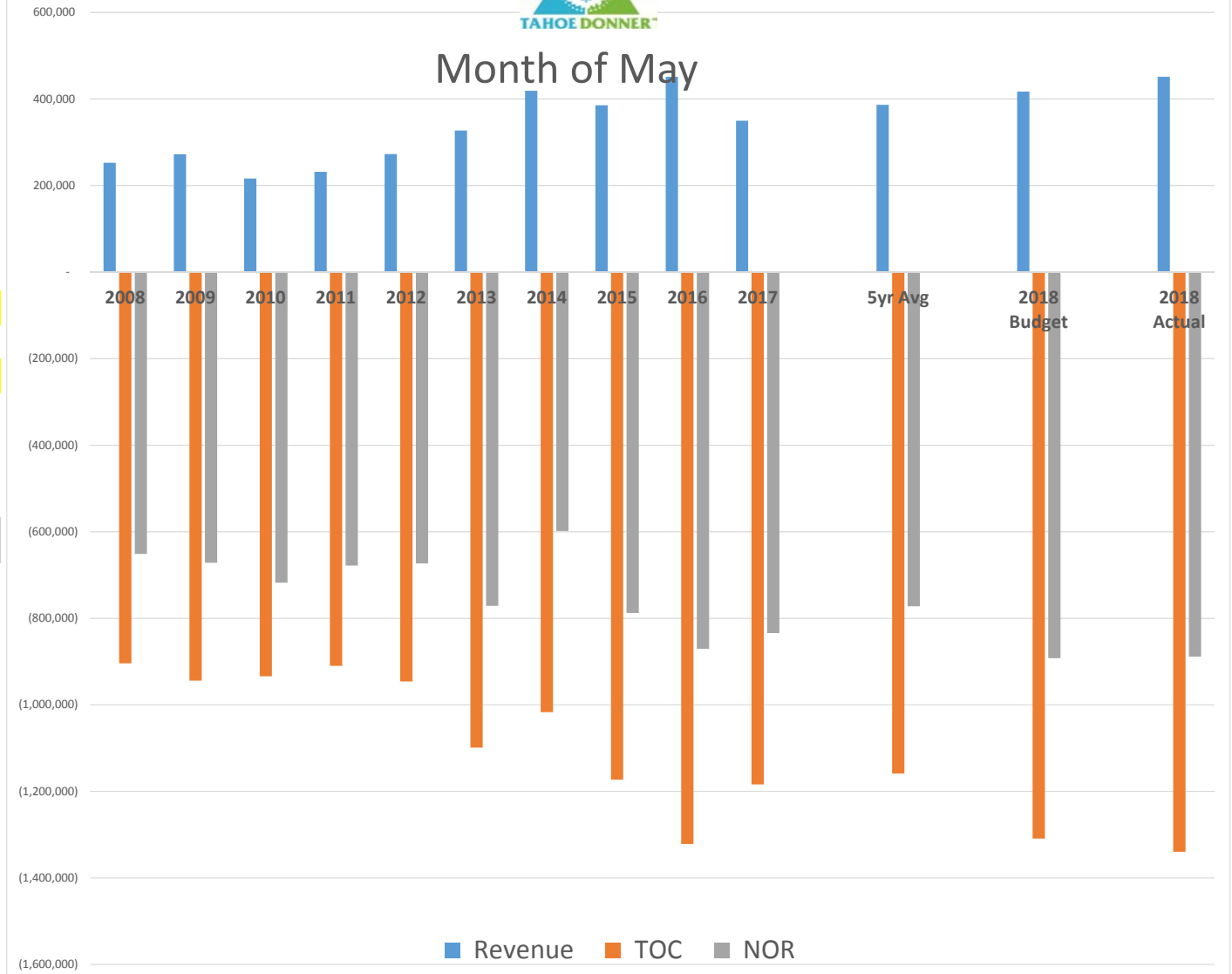


### Water-TDA (000 Gallons)





## Month of May



	Revenue	TOC	NOR
2008	252,667	(903,784)	(651,117)
2009	272,302	(943,785)	(671,484)
2010	216,200	(933,752)	(717,552)
2011	231,863	(909,725)	(677,863)
2012	272,530	(945,773)	(673,243)
2013	327,312	(1,098,556)	(771,244)
2014	418,914	(1,016,785)	(597,871)
2015	385,401	(1,172,804)	(787,403)
2016	451,254	(1,321,670)	(870,416)
2017	349,800	(1,183,760)	(833,960)
5yr Avg	386,536	(1,158,715)	(772,179)
2018 Budget	417,000	(1,309,000)	(892,000)
2018 Actual	451,273	(1,339,865)	(888,591)
Var to Bdg	34,273 8%	(30,865) -2%	3,409 0%
Var to PY	101,473 29%	(156,105) -13%	(54,631) -7%

PY Records  
New Record(s) *if applicable*

**Tahoe Donner Association  
Visitation Report  
for the month of May 2018**

Month			Variance to Budget		Variance to Prior Yr		Department	Year to Date			Variance to Budget		Variance to Prior Yr		ANNUAL BUDGET
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	
<b>10,623</b>	<b>11,800</b>	<b>11,094</b>	<b>(1,177)</b>	<b>-10%</b>	<b>(471)</b>	<b>-4%</b>	<b>Private Amenities</b>	<b>52,220</b>	<b>52,600</b>	<b>50,922</b>	<b>(380)</b>	<b>-1%</b>	<b>1,298</b>	<b>3%</b>	<b>210,800</b>
8,414	9,100	8,659	(686)	-8%	(245)	-3%	Trout Creek Rec Ctr	50,011	49,900	48,487	111	0%	1,524	3%	147,000
781	1,200	1,299	(419)	-35%	(518)	-40%	Beach Club Marina	781	1,200	1,299	(419)	-35%	(518)	-40%	41,600
1,428	1,500	1,136	(72)	-5%	292	26%	Tennis Center	1,428	1,500	1,136	(72)	-5%	292	26%	17,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
<b>6,926</b>	<b>7,363</b>	<b>5,996</b>	<b>(437)</b>	<b>-6%</b>	<b>930</b>	<b>16%</b>	<b>Public Amenities</b>	<b>97,506</b>	<b>107,756</b>	<b>130,361</b>	<b>(10,250)</b>	<b>-10%</b>	<b>(32,855)</b>	<b>-25%</b>	<b>259,960</b>
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
585	650	-	(65)	-10%	585	0%	Golf Rounds	585	650	-	(65)	-10%	585	0%	19,200
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,000
111	80	24	31	39%	87	363%	Bikeworks Rentals	111	80	24	31	39%	87	363%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
2,941	3,190	3,000	(249)	-8%	(59)	-2%	The Lodge Covers	18,367	17,990	21,355	377	2%	(2,988)	-14%	54,700
-	550	-	(550)	-100%	-	0%	Summer Food and Bev	-	550	-	(550)	-100%	-	0%	20,000
1,965	1,700	1,737	265	16%	228	13%	Pizza on the Hill Covers	13,560	11,758	11,673	1,802	15%	1,887	16%	43,700
1,324	1,193	1,235	131	11%	89	7%	Alder Creek Café Covers	12,789	14,033	18,578	(1,244)	-9%	(5,789)	-31%	31,300
<b>17,549</b>	<b>19,163</b>	<b>17,090</b>	<b>(1,614)</b>	<b>-8%</b>	<b>459</b>	<b>3%</b>	<b>Amenities Total</b>	<b>149,726</b>	<b>160,356</b>	<b>181,283</b>	<b>(10,630)</b>	<b>-7%</b>	<b>(31,557)</b>	<b>-17%</b>	<b>470,760</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	<b>General - # of Assessments</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association  
Financial Highlights  
for the Month of May 2018  
variances presented as | Favorable Unfavorable  
6/15/2018

**Revenue \$ 451,300** | 34,300 / 8% to Budget  
| 101,500 / 29% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	21,800	115%	Communications. Timing of ad revenue from Summer Fun Guide.
r2	18,400	177%	Administration. Lien Fees up \$10k, Transfer Fees favorable \$2k and Interest up \$8k to budget.
r3	5,300	13%	Golf. Retail sales up \$4k to budget/\$7k to PY. Lessons and rentals up \$1k/13%, compares favorably \$5k/592% to PY. Last year course didn't open until June.
r4	-5,000	-23%	Marina. F&B down \$2k/57% to budget, Lessons and Rentals unfavorable \$2k/41%. Directly related to poor weather over Memorial Day weekend.
r5	-3,600	5%	Trout Creek. Access down \$3k/25% to budget, compares unfavorably \$2k/21% to PY.
r6			
r7			
r8			
r9			
r10	-2,600	-	all other variances, net
tl	<u>34,300</u>	8%	

**Expense \$ 1,339,900** | -30,900 / -2% to Budget  
| -156,100 / -13% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-32,800	-54%	Administration. Payroll up \$27k/50%, Incentive accrual.
e2	-20,400	-33%	Forestry. Payroll up \$16k/31% to budget. Timing variance due to crews being able to get an early start.
e3	-18,200	-28%	General. Legal services up \$10k/106% to budget. Board expense unfavorable \$12k to budget/\$7k to PY.
e4	14,000	40%	Summer F&B. Payroll favorable \$8k/44% to budget. All other variances net.
e5	12,300	47%	Aquatics. Payroll favorable \$4k/86%. Compares to PY. All other variances timing between months.
e6	8,600	22%	ASO. Payroll favorable \$10k/26%, due to position vacancies.
e7	-8,400	-13%	Communications. Expenses related to Summer Fun Guide.
e8			
e9			
e10	14,000	-	all other variances, net (primarily timing variances between months)
tl	<u>-30,900</u>	-2%	

*(30,900) Expense Variances to BDG co-wide recap*

3,000	4%	Cogs
-29,000	-4%	Payroll Direct
16,000	-9%	Payroll Burden
-20,900	-6%	Expenses

*(156,100) Expense Variances to Prior Year, co-wide*

-2,900	-4%	Cogs
-109,900	-19%	Payroll Direct
-15,200	-9%	Payroll Burden
-28,100	-8%	Expenses

**NOR \$ (888,600)** | 3,400 / 0% to Budget  
| -54,600 / -7% to Prior Year



## Tahoe Donner Association Financial Highlights

Year to Date May 2018 { 5 of 12 months }

variances presented as | Favorable -Unfavorable

6/15/2018

**Revenue \$ 4,944,500** | -137,500 / -3% to Budget  
| -1,179,800 / -19% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	-86,800	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and Rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r2	-72,800	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r3	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r4	56,600	17%	Trout Creek. Benefitting from \$60k re-allocation of 17/18 Recreation Fee.
r5	-41,500	-169%	Tennis. Negatively impacted by re-allocation of 17/18 Recreation Fee.
r6	32,900	31%	Administration. Payroll incentive accrual, all other variances net.
r7	22,400	16%	Pizza on the Hill. Good momentum throughout the winter season.
r8	19,300	31%	Aquatics. Benefitting from re-allocation of 17/18 Recreation Fee.
r9	16,600	2%	The Lodge. Holding steady to budget, but compares negatively \$70k/9% to PY.
r10	-25,100	-	all other variances, net
tl	-137,500	-3%	

**Expense \$ 7,307,200** | -9,200 / 0% to Budget  
| 241,500 / 3% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-108,400	-6%	Downhill Ski. Payroll unfavorable to budget \$89k/8%, favorable \$185k/13% pytd.
e2	83,800	17%	Cross Country. Reduced costs due to limited operations. Down \$151,000/27% pytd.
e3	-50,000	-14%	General. Board expense up \$46k to budget. Compares negatively \$28/108% pytd.
e4	-38,500	-4%	The Lodge. Combination of timing variances and real cost savings. Compares favorably \$46k/5% pytd.
e5	38,100	11%	Golf. Payroll favorable to budget \$38k/16%, \$13k/6% pytd. Position vacancy primary driver.
e6	-28,800	-15%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e7	24,800	8%	Maintenance. Expense timing variances.
e8	23,100	23%	Snowplay. Reduced costs due to minimal operations. Compares to \$16k/17% pytd.
e9	22,600	13%	ASO. Payroll favorable to budget \$22k/14%, position vacancies.
e10	24,100	0%	all other variances, net (mix of timing variances between months and real savings).
tl	-9,200	0%	

*(9,200) Expense Variances to BDG co-wide recap*

-14,300	-3%	Cogs
-73,500	-2%	Payroll Direct
134,400	9%	Payroll Burden
-55,800	-3%	Expenses

*241,500 Expense Variances to Prior Year, co-wide*

111,900	17%	Cogs
-99,500	-3%	Payroll Direct
102,000	9%	Payroll Burden
127,100	6%	Expenses

**NOR \$ (2,362,700)** | -146,700 / -7% to Budget  
| -938,300 / -66% to Prior Year



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of **May 2018**



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 451,273	\$ 417,000	\$ 349,800	\$ 34,273	8%	\$ 101,473	29%	<b>Revenue</b>	\$ 349,777	\$ (4,523)	-1%	\$ 58,499	20%	\$ 101,496	\$ 38,796	62%	\$ 42,974	73%
78,000	78,000	76,000	-	0%	2,000	3%	Recreation Fee	78,000	-	0%	2,000	3%	-	-	0%	-	0%
45,827	49,700	25,194	(3,873)	-8%	20,633	82%	Access & Use Fees	45,827	(3,873)	-8%	20,633	82%	-	-	0%	-	0%
173,965	170,500	144,282	3,465	2%	29,684	21%	Food and Beverage	173,965	3,265	2%	29,684	21%	-	200	-100%	-	0%
26,065	26,900	23,302	(835)	-3%	2,763	12%	Retail Product	24,365	(1,535)	-6%	2,575	12%	1,701	701	70%	188	12%
38,901	27,750	22,419	11,151	40%	16,481	74%	Lessons & Rentals	26,626	(1,124)	-4%	4,206	19%	12,275	12,275	0%	12,275	0%
88,515	64,150	58,603	24,365	38%	29,912	51%	Other	995	(1,255)	-56%	(599)	-38%	87,520	25,620	41%	30,511	54%
<b>(73,856)</b>	<b>(76,830)</b>	<b>(70,945)</b>	<b>2,974</b>	<b>4%</b>	<b>(2,910)</b>	<b>-4%</b>	<b>Cost of Goods Sold</b>	<b>(73,856)</b>	<b>2,974</b>	<b>4%</b>	<b>(2,910)</b>	<b>-4%</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>(698,918)</b>	<b>(669,890)</b>	<b>(589,003)</b>	<b>(29,028)</b>	<b>-4%</b>	<b>(109,914)</b>	<b>-19%</b>	<b>Payroll Direct</b>	<b>(342,935)</b>	<b>10,535</b>	<b>3%</b>	<b>(24,653)</b>	<b>-8%</b>	<b>(355,982)</b>	<b>(39,562)</b>	<b>-13%</b>	<b>(85,261)</b>	<b>-31%</b>
<b>(179,439)</b>	<b>(195,393)</b>	<b>(164,250)</b>	<b>15,954</b>	<b>8%</b>	<b>(15,189)</b>	<b>-9%</b>	<b>Payroll Burden</b>	<b>(94,250)</b>	<b>9,061</b>	<b>9%</b>	<b>(308)</b>	<b>0%</b>	<b>(85,189)</b>	<b>6,893</b>	<b>7%</b>	<b>(14,881)</b>	<b>-21%</b>
<b>(878,357)</b>	<b>(865,283)</b>	<b>(753,253)</b>	<b>(13,074)</b>	<b>-2%</b>	<b>(125,103)</b>	<b>-17%</b>	<b>Payroll Total</b>	<b>(437,186)</b>	<b>19,595</b>	<b>4%</b>	<b>(24,962)</b>	<b>-6%</b>	<b>(441,171)</b>	<b>(32,669)</b>	<b>-8%</b>	<b>(100,142)</b>	<b>-29%</b>
<b>(387,652)</b>	<b>(366,887)</b>	<b>(359,561)</b>	<b>(20,765)</b>	<b>-6%</b>	<b>(28,091)</b>	<b>-8%</b>	<b>Expenses</b>	<b>(202,303)</b>	<b>19,803</b>	<b>9%</b>	<b>(2,993)</b>	<b>-2%</b>	<b>(185,349)</b>	<b>(40,568)</b>	<b>-28%</b>	<b>(25,098)</b>	<b>-16%</b>
(27,238)	(48,993)	(31,816)	21,755	44%	4,578	14%	Personnel Costs	(18,104)	16,739	48%	1,353	7%	(9,134)	5,016	35%	3,224	26%
(64,073)	(63,420)	(58,099)	(653)	-1%	(5,974)	-10%	Utilities	(45,795)	(1,345)	-3%	(2,290)	-5%	(18,278)	692	4%	(3,685)	-25%
(8,477)	(7,440)	(5,401)	(1,037)	-14%	(3,076)	-57%	Fuel Costs	(3,977)	(627)	-19%	(1,394)	-54%	(4,499)	(409)	-10%	(1,682)	-60%
(86,841)	(84,799)	(60,206)	(2,042)	-2%	(26,634)	-44%	Supplies	(54,832)	7,866	13%	(6,453)	-13%	(32,009)	(9,908)	-45%	(20,181)	-171%
(65,821)	(64,185)	(74,658)	(1,636)	-3%	8,837	12%	Repairs & Maintenance	(45,752)	2,393	5%	4,879	10%	(20,070)	(4,030)	-25%	3,957	16%
(3,796)	(400)	(1,221)	(3,396)	-849%	(2,575)	-211%	Forestry Land Maint	(835)	(735)	-735%	(835)	0%	(2,961)	(2,661)	-887%	(1,740)	-143%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%	Insurance	(15,000)	(300)	-2%	(2,100)	-16%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(19,126)	(12,840)	(14,603)	(6,286)	-49%	(4,523)	-31%	Credit Card Fees	(15,957)	(5,497)	-53%	(3,323)	-26%	(3,169)	(789)	-33%	(1,201)	-61%
(16,131)	(7,920)	(3,818)	(8,211)	-104%	(12,313)	-323%	Licenses Permits Fees	(4,248)	(198)	-5%	(2,511)	-145%	(11,883)	(8,013)	-207%	(9,802)	-471%
(43,712)	(24,740)	(63,792)	(18,972)	-77%	20,080	31%	All other expenses	2,197	1,507	-218%	9,679	129%	(45,909)	(20,479)	-81%	10,401	18%
<b>\$ (888,591)</b>	<b>\$ (892,000)</b>	<b>\$ (833,960)</b>	<b>\$ 3,409</b>	<b>0%</b>	<b>\$ (54,631)</b>	<b>7%</b>	<b>Net Operating Result</b>	<b>\$ (363,568)</b>	<b>\$ 37,849</b>	<b>9%</b>	<b>\$ 27,634</b>	<b>7%</b>	<b>\$ (525,024)</b>	<b>\$ (34,441)</b>	<b>-7%</b>	<b>\$ (82,265)</b>	<b>-19%</b>
<i>(1,339,865)</i>	<i>(1,309,000)</i>	<i>(1,183,760)</i>	<i>(30,865)</i>	<i>-2%</i>	<i>(156,105)</i>	<i>-13%</i>	<i>Total Operating Costs</i>	<i>(713,345)</i>	<i>42,372</i>	<i>6%</i>	<i>(30,865)</i>	<i>-5%</i>	<i>(626,520)</i>	<i>(73,237)</i>	<i>-13%</i>	<i>(125,240)</i>	<i>-25%</i>
<b>892,000</b>	<b>892,000</b>	<b>821,000</b>	<b>-</b>	<b>0%</b>	<b>71,000</b>	<b>9%</b>	<b>Assessment Revenue</b>					<b>892,000</b>	<b>-</b>	<b>0%</b>	<b>71,000</b>	<b>9%</b>	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
<b>892,000</b>	<b>892,000</b>	<b>821,000</b>	<b>-</b>	<b>0%</b>	<b>71,000</b>	<b>9%</b>	<b>Net, Operating Fund Portion</b>					<b>892,000</b>	<b>-</b>	<b>0%</b>	<b>71,000</b>	<b>9%</b>	
<b>\$ 3,409</b>	<b>\$ -</b>	<b>\$ (12,960)</b>	<b>\$ 3,409</b>	<b>NA</b>	<b>\$ 16,369</b>	<b>126%</b>	<b>Net Result</b>	<b>\$ (363,568)</b>	<b>\$ 37,849</b>	<b>-9%</b>	<b>\$ 27,634</b>	<b>7%</b>	<b>\$ 366,976</b>	<b>\$ (34,441)</b>	<b>9%</b>	<b>\$ (11,265)</b>	<b>3%</b>

**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the five months ending May 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 4,944,505	\$ 5,082,000	\$ 6,124,338	\$ (137,495)	-3%	\$ (1,179,832)	-19%	<b>Revenue</b>	\$ 4,632,042	\$ (161,058)	-3%	\$ (1,214,238)	-21%	\$ 312,464	\$ 23,564	8%	\$ 34,405	12%
309,610	284,000	296,288	25,610	9%	13,322	4%	Recreation Fee	309,610	25,610	9%	13,322	4%	-	-	0%	-	0%
1,459,539	1,681,900	2,103,401	(222,361)	-13%	(643,863)	-31%	Access & Use Fees	1,459,539	(222,361)	-13%	(643,863)	-31%	-	-	0%	-	0%
1,274,175	1,280,900	1,513,575	(6,725)	-1%	(239,400)	-16%	Food and Beverage	1,274,175	(7,525)	-1%	(239,400)	-16%	-	800	-100%	-	0%
198,934	191,100	243,993	7,834	4%	(45,059)	-18%	Retail Product	193,436	6,536	3%	(46,966)	-20%	5,498	1,298	31%	1,907	53%
1,315,487	1,299,350	1,613,752	16,137	1%	(298,265)	-18%	Lessons & Rentals	1,302,837	3,487	0%	(310,915)	-19%	12,650	12,650	0%	12,650	0%
386,761	344,750	353,328	42,011	12%	33,432	9%	Other	92,445	33,195	56%	13,584	17%	294,316	8,816	3%	19,848	7%
(529,079)	(514,786)	(641,010)	(14,293)	-3%	111,931	17%	<b>Cost of Goods Sold</b>	(529,079)	(14,293)	-3%	111,931	17%	-	-	0%	-	0%
(3,767,275)	(3,693,773)	(3,667,763)	(73,502)	-2%	(99,511)	-3%	<b>Payroll Direct</b>	(2,246,425)	(31,391)	-1%	111,016	5%	(1,520,850)	(42,111)	-3%	(210,528)	-16%
(1,009,843)	(1,144,288)	(1,111,854)	134,445	12%	102,011	9%	<b>Payroll Burden</b>	(611,196)	77,366	11%	155,183	20%	(398,648)	57,078	13%	(53,172)	-15%
(4,777,118)	(4,838,061)	(4,779,618)	60,943	1%	2,500	0%	<b>Payroll Total</b>	(2,857,620)	45,976	2%	266,199	9%	(1,919,498)	14,967	1%	(263,699)	-16%
(2,001,023)	(1,945,153)	(2,128,118)	(55,870)	-3%	127,095	6%	<b>Expenses</b>	(1,237,367)	2,991	0%	51,973	4%	(763,657)	(58,862)	-8%	75,122	9%
(193,642)	(206,290)	(184,536)	12,648	6%	(9,105)	-5%	Personnel Costs	(138,464)	10,086	7%	(1,241)	-1%	(55,177)	2,563	4%	(7,864)	-17%
(387,291)	(369,290)	(369,819)	(18,001)	-5%	(17,471)	-5%	Utilities	(286,580)	(17,440)	-6%	(21,011)	-8%	(100,711)	(561)	-1%	3,539	3%
(64,870)	(73,400)	(95,500)	8,530	12%	30,630	32%	Fuel Costs	(46,922)	6,028	11%	23,954	34%	(17,948)	2,502	12%	6,677	27%
(365,512)	(380,003)	(536,111)	14,491	4%	170,599	32%	Supplies	(257,896)	14,132	5%	50,134	16%	(107,617)	358	0%	120,465	53%
(284,044)	(288,176)	(318,437)	4,132	1%	34,393	11%	Repairs & Maintenance	(192,490)	14,375	7%	7,204	4%	(91,554)	(10,243)	-13%	27,189	23%
(4,801)	(8,000)	(159,168)	3,199	40%	154,366	97%	Forestry Land Maint	(835)	(735)	-735%	(835)	0%	(3,967)	3,933	50%	155,201	98%
(231,500)	(230,000)	(222,600)	(1,500)	-1%	(8,900)	-4%	Insurance	(159,000)	(1,500)	-1%	2,100	1%	(72,500)	-	0%	(11,000)	-18%
(114,690)	(114,750)	(103,740)	60	0%	(10,950)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(114,690)	60	0%	(10,950)	-11%
(113,976)	(106,040)	(133,954)	(7,936)	-7%	19,978	15%	Credit Card Fees	(107,112)	(5,452)	-5%	21,311	17%	(6,864)	(2,484)	-57%	(1,333)	-24%
(54,844)	(39,472)	(33,211)	(15,372)	-39%	(21,633)	-65%	Licenses Permits Fees	(16,869)	1,231	7%	(5,749)	-52%	(37,975)	(16,603)	-78%	(15,885)	-72%
(185,854)	(129,732)	28,958	(56,122)	-43%	(214,812)	742%	All other expenses	(31,199)	(17,734)	-132%	(23,895)	-327%	(154,655)	(38,388)	-33%	(190,917)	526%
\$ (2,362,715)	\$ (2,216,000)	\$ (1,424,409)	\$ (146,715)	7%	\$ (938,307)	66%	<b>Net Operating Result</b>	\$ 7,976	\$ (126,384)	-94%	\$ (784,135)	-99%	\$ (2,370,691)	\$ (20,331)	-1%	\$ (154,172)	-7%
(7,307,221)	(7,298,000)	(7,548,746)	(9,221)	0%	241,526	3%	<i>Total Operating Costs</i>	(4,624,066)	34,674	1%	430,103	9%	(2,683,155)	(43,895)	-2%	(188,577)	-8%
8,430,000	8,430,000	8,549,000	-	0%	(119,000)	-1%	<b>Assessment Revenue</b>					8,430,000	-	0%	(119,000)	-1%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
2,216,000	2,216,000	2,561,000	-	0%	(345,000)	-13%	<b>Net, Operating Fund Portion</b>					2,216,000	-	0%	(345,000)	-13%	
\$ (146,715)	\$ -	\$ 1,136,591	\$ (146,715)	NA	\$ (1,283,307)	-113%	<b>Net Result</b>	\$ 7,976	\$ (126,384)	-94%	\$ (784,135)	-99%	\$ (154,691)	\$ (20,331)	-15%	\$ (499,172)	145%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of **May 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (63,793)	\$ (79,368)	\$ (49,742)	\$ 15,575	20%	\$ (14,051)	-28%	<b>Private Amenities</b>	\$ 117,012	\$ (12,688)	-10%	\$ (8,897)	-7%	\$ (180,805)	\$ 28,263	14%	\$ (5,154)	-3%
(8,432)	(6,338)	(6,457)	(2,094)	-33%	(1,975)	-31%	Trout Creek Rec Ctr	65,066	(3,634)	-5%	(1,039)	-2%	(73,498)	1,540	2%	(936)	-1%
(1,743)	(12,226)	(4,037)	10,483	86%	2,294	57%	Aquatics	12,012	(1,788)	-13%	1,012	9%	(13,755)	12,271	47%	1,282	9%
(27,902)	(24,692)	(13,201)	(3,210)	-13%	(14,701)	-111%	Beach Club Marina	16,988	(5,012)	-23%	(5,773)	-25%	(44,891)	1,801	4%	(8,928)	-25%
(3,368)	(5,253)	(2,969)	1,885	36%	(399)	-13%	Tennis Center	22,705	(1,795)	-7%	(3,232)	-12%	(26,073)	3,680	12%	2,833	10%
(14,831)	(19,468)	(15,850)	4,637	24%	1,019	6%	Day Camps	240	240	0%	135	129%	(15,071)	4,397	23%	884	6%
(7,517)	(11,391)	(7,228)	3,874	34%	(289)	-4%	Recreation Programs	-	(700)	-100%	-	0%	(7,517)	4,574	38%	(289)	-4%
<b>(299,774)</b>	<b>(322,049)</b>	<b>(341,459)</b>	<b>22,275</b>	<b>7%</b>	<b>41,685</b>	<b>12%</b>	<b>Public Amenities</b>	<b>232,766</b>	<b>8,166</b>	<b>4%</b>	<b>67,396</b>	<b>41%</b>	<b>(532,540)</b>	<b>14,109</b>	<b>3%</b>	<b>(25,711)</b>	<b>-5%</b>
(67,052)	(63,006)	(71,764)	(4,046)	-6%	4,712	7%	Downhill Ski	308	308	0%	(285)	-48%	(67,360)	(4,354)	-7%	4,996	7%
(17,789)	(14,207)	(14,094)	(3,582)	-25%	(3,695)	-26%	Cross Country Ski	201	201	0%	201	0%	(17,990)	(3,783)	-27%	(3,896)	-28%
(2,735)	(2,284)	(2,780)	(451)	-20%	46	2%	Snowplay	-	-	0%	-	0%	(2,735)	(451)	-20%	46	2%
(98,852)	(110,728)	(110,299)	11,876	11%	11,447	10%	Golf	45,599	5,299	13%	35,943	372%	(144,451)	6,577	4%	(24,496)	-20%
(3,729)	(3,317)	(2,760)	(412)	-12%	(969)	-35%	Campground	-	-	0%	-	0%	(3,729)	(412)	-12%	(969)	-35%
(25,934)	(29,621)	(26,962)	3,687	12%	1,029	4%	Equestrian	196	196	0%	132	208%	(26,130)	3,491	12%	896	3%
(392)	663	(803)	(1,055)	-159%	411	51%	Bikeworks	13,528	(2,272)	-14%	(972)	-7%	(13,921)	1,216	8%	1,383	9%
(16,602)	(13,918)	(9,626)	(2,684)	-19%	(6,976)	-72%	Trails	15	15	0%	15	0%	(16,617)	(2,699)	-19%	(6,991)	-73%
(22,818)	(31,217)	(60,186)	8,399	27%	37,369	62%	The Lodge	131,658	2,458	2%	25,268	24%	(154,475)	5,942	4%	12,101	7%
(17,295)	(28,127)	(14,212)	10,832	39%	(3,083)	-22%	Summer Food and Bev	3,806	(3,194)	-46%	2,906	323%	(21,102)	14,025	40%	(5,989)	-40%
(18,022)	(12,937)	(12,882)	(5,085)	-39%	(5,141)	-40%	Pizza on the Hill	23,581	3,181	16%	2,742	13%	(41,603)	(8,266)	-25%	(7,883)	-23%
(8,553)	(13,350)	(15,089)	4,797	36%	6,536	43%	Alder Creek Café	13,873	1,973	17%	1,444	12%	(22,426)	2,824	11%	5,092	19%
<b>(363,568)</b>	<b>(401,417)</b>	<b>(391,202)</b>	<b>37,849</b>	<b>9%</b>	<b>27,634</b>	<b>7%</b>	<b>Amenities Total</b>	<b>349,777</b>	<b>(4,523)</b>	<b>-1%</b>	<b>58,499</b>	<b>20%</b>	<b>(713,345)</b>	<b>42,372</b>	<b>6%</b>	<b>(30,865)</b>	<b>-5%</b>
<b>(525,024)</b>	<b>(490,583)</b>	<b>(442,758)</b>	<b>(34,441)</b>	<b>-7%</b>	<b>(82,265)</b>	<b>-19%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>101,496</b>	<b>38,796</b>	<b>62%</b>	<b>42,974</b>	<b>73%</b>	<b>(626,520)</b>	<b>(73,237)</b>	<b>-13%</b>	<b>(125,240)</b>	<b>-25%</b>
(82,086)	(63,895)	(59,444)	(18,191)	-28%	(22,643)	-38%	General	-	-	0%	-	0%	(82,086)	(18,191)	-28%	(22,643)	-38%
(64,539)	(50,095)	(44,102)	(14,444)	-29%	(20,437)	-46%	Administration	28,776	18,376	177%	15,078	110%	(93,315)	(32,820)	-54%	(35,515)	-61%
(33,618)	(46,996)	(53,124)	13,378	28%	19,506	37%	Communications	40,781	21,781	115%	26,253	181%	(74,399)	(8,403)	-13%	(6,747)	-10%
(57,539)	(53,562)	(48,094)	(3,977)	-7%	(9,445)	-20%	Information Tech	-	-	0%	-	0%	(57,539)	(3,977)	-7%	(9,445)	-20%
(65,728)	(66,332)	(56,757)	604	1%	(8,971)	-16%	Accounting	196	(4)	-2%	(95)	-33%	(65,924)	608	1%	(8,876)	-16%
(26,900)	(28,839)	(23,141)	1,939	7%	(3,759)	-16%	Human Resources	-	-	0%	-	0%	(26,900)	1,939	7%	(3,759)	-16%
(12,639)	(19,373)	(15,850)	6,734	35%	3,211	20%	Architectural Standards	17,489	(1,911)	-10%	3,818	28%	(30,128)	8,645	22%	(607)	-2%
(9,617)	(9,046)	(5,256)	(571)	-6%	(4,361)	-83%	Member Services	13,805	105	1%	(884)	-6%	(23,422)	(676)	-3%	(3,477)	-17%
(23,312)	(27,343)	(24,096)	4,031	15%	784	3%	Risk & Facility Admin	-	-	0%	-	0%	(23,312)	4,031	15%	784	3%
(80,799)	(60,873)	(46,830)	(19,926)	-33%	(33,969)	-73%	Forestry	450	450	0%	(1,195)	-73%	(81,249)	(20,376)	-33%	(32,774)	-68%
(68,245)	(64,229)	(66,064)	(4,016)	-6%	(2,181)	-3%	Maintenance	-	-	0%	-	0%	(68,245)	(4,016)	-6%	(2,181)	-3%
<b>\$ (888,591)</b>	<b>\$ (892,000)</b>	<b>\$ (833,960)</b>	<b>\$ 3,409</b>	<b>0%</b>	<b>\$ (54,631)</b>	<b>-7%</b>	<b>TDA Operating Fund</b>	<b>\$ 451,273</b>	<b>\$ 34,273</b>	<b>8%</b>	<b>\$ 101,473</b>	<b>29%</b>	<b>\$ (1,339,865)</b>	<b>\$ (30,865)</b>	<b>-2%</b>	<b>\$ (156,105)</b>	<b>-13%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the five months ending May 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (114,124)	\$ (200,713)	\$ (108,869)	\$ 86,589	43%	\$ (5,255)	-5%	<b>Private Amenities</b>	\$ 458,973	\$ 24,473	6%	\$ 24,430	6%	\$ (573,098)	\$ 62,115	10%	\$ (29,686)	-5%
6,941	(64,175)	33,619	71,116	111%	(26,677)	-79%	Trout Creek Rec Ctr	380,661	56,561	17%	1,267	0%	(373,720)	14,555	4%	(27,944)	-8%
21,506	(18,236)	2,100	39,742	218%	19,406	924%	Aquatics	81,114	19,314	31%	11,945	17%	(59,608)	20,428	26%	7,462	11%
(56,731)	(48,938)	(48,233)	(7,793)	-16%	(8,498)	-18%	Beach Club Marina	13,661	(8,339)	-38%	5,001	58%	(70,392)	546	1%	(13,499)	-24%
(51,260)	(11,541)	(58,129)	(39,719)	-344%	6,870	12%	Tennis Center	(17,003)	(41,503)	-169%	5,857	26%	(34,256)	1,785	5%	1,013	3%
(15,181)	(19,778)	(16,951)	4,597	23%	1,770	10%	Day Camps	255	255	0%	75	42%	(15,436)	4,342	22%	1,695	10%
(19,400)	(38,045)	(21,274)	18,645	49%	1,874	9%	Recreation Programs	285	(1,815)	-86%	285	0%	(19,686)	20,459	51%	1,588	7%
<b>122,100</b>	<b>335,073</b>	<b>900,980</b>	<b>(212,973)</b>	<b>-64%</b>	<b>(778,880)</b>	<b>-86%</b>	<b>Public Amenities</b>	<b>4,173,068</b>	<b>(185,532)</b>	<b>-4%</b>	<b>(1,238,668)</b>	<b>-23%</b>	<b>(4,050,968)</b>	<b>(27,441)</b>	<b>-1%</b>	<b>459,788</b>	<b>10%</b>
559,260	740,473	1,072,602	(181,213)	-24%	(513,342)	-48%	Downhill Ski	2,351,137	(72,763)	-3%	(769,014)	-25%	(1,791,876)	(108,449)	-6%	255,673	12%
221,065	223,999	347,846	(2,934)	-1%	(126,780)	-36%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(412,178)	83,823	17%	150,563	27%
49,879	85,803	154,207	(35,924)	-42%	(104,328)	-68%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(79,065)	23,132	23%	15,647	17%
(252,195)	(295,662)	(282,150)	43,467	15%	29,956	11%	Golf	47,624	5,324	13%	36,587	331%	(299,818)	38,144	11%	(6,631)	-2%
(13,183)	(13,055)	(12,512)	(128)	-1%	(671)	-5%	Campground	-	-	0%	-	0%	(13,183)	(128)	-1%	(671)	-5%
(53,350)	(51,709)	(48,127)	(1,641)	-3%	(5,224)	-11%	Equestrian	211	211	0%	(173)	-45%	(53,561)	(1,852)	-4%	(5,051)	-10%
(275)	663	(3,338)	(938)	-142%	3,063	92%	Bikeworks	17,410	1,610	10%	2,909	20%	(17,685)	(2,548)	-17%	154	1%
(39,167)	(35,648)	(27,010)	(3,519)	-10%	(12,157)	-45%	Trails	15	15	0%	15	0%	(39,182)	(3,534)	-10%	(12,172)	-45%
(217,608)	(195,748)	(194,530)	(21,860)	-11%	(23,078)	-12%	The Lodge	696,845	16,645	2%	(69,385)	-9%	(914,453)	(38,505)	-4%	46,307	5%
(22,230)	(33,803)	(18,529)	11,573	34%	(3,701)	-20%	Summer Food and Bev	3,806	(3,194)	-46%	2,906	323%	(26,036)	14,767	36%	(6,608)	-34%
(53,414)	(47,014)	(39,668)	(6,400)	-14%	(13,746)	-35%	Pizza on the Hill	163,484	22,384	16%	11,271	7%	(216,898)	(28,784)	-15%	(25,018)	-13%
(56,682)	(43,226)	(47,811)	(13,456)	-31%	(8,871)	-19%	Alder Creek Café	130,349	(9,951)	-7%	(56,465)	-30%	(187,031)	(3,505)	-2%	47,594	20%
<b>7,976</b>	<b>134,360</b>	<b>792,111</b>	<b>(126,384)</b>	<b>-94%</b>	<b>(784,135)</b>	<b>-99%</b>	<b>Amenities Total</b>	<b>4,632,042</b>	<b>(161,058)</b>	<b>-3%</b>	<b>(1,214,238)</b>	<b>-21%</b>	<b>(4,624,066)</b>	<b>34,674</b>	<b>1%</b>	<b>430,103</b>	<b>9%</b>
<b>(2,370,691)</b>	<b>(2,350,360)</b>	<b>(2,216,519)</b>	<b>(20,331)</b>	<b>-1%</b>	<b>(154,172)</b>	<b>-7%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>312,464</b>	<b>23,564</b>	<b>8%</b>	<b>34,405</b>	<b>12%</b>	<b>(2,683,155)</b>	<b>(43,895)</b>	<b>-2%</b>	<b>(188,577)</b>	<b>-8%</b>
(396,560)	(346,515)	(361,525)	(50,045)	-14%	(35,035)	-10%	General	-	-	0%	-	0%	(396,560)	(50,045)	-14%	(35,035)	-10%
(184,341)	(201,697)	(140,602)	17,356	9%	(43,740)	-31%	Administration	139,023	32,923	31%	(4,222)	-3%	(323,365)	(15,568)	-5%	(39,517)	-14%
(216,362)	(218,519)	(183,953)	2,157	1%	(32,409)	-18%	Communications	87,194	194	0%	23,468	37%	(303,556)	1,963	1%	(55,877)	-23%
(278,385)	(274,408)	(250,364)	(3,977)	-1%	(28,020)	-11%	Information Tech	-	-	0%	-	0%	(278,385)	(3,977)	-1%	(28,020)	-11%
(330,279)	(329,032)	(293,079)	(1,247)	0%	(37,200)	-13%	Accounting	2,083	283	16%	(329)	-14%	(332,362)	(1,530)	0%	(36,871)	-12%
(149,514)	(147,551)	(119,701)	(1,963)	-1%	(29,813)	-25%	Human Resources	-	-	0%	-	0%	(149,514)	(1,963)	-1%	(29,813)	-25%
(80,819)	(93,547)	(76,661)	12,728	14%	(4,157)	-5%	Architectural Standards	64,407	(9,893)	-13%	16,541	35%	(145,225)	22,622	13%	(20,698)	-17%
(89,378)	(87,906)	(76,970)	(1,472)	-2%	(12,409)	-16%	Member Services	19,307	(393)	-2%	143	1%	(108,685)	(1,079)	-1%	(12,552)	-13%
(141,622)	(138,021)	(109,719)	(3,601)	-3%	(31,903)	-29%	Risk & Facility Admin	-	-	0%	-	0%	(141,622)	(3,601)	-3%	(31,903)	-29%
(201,969)	(186,872)	(302,399)	(15,097)	-8%	100,430	33%	Forestry	450	450	0%	(1,195)	-73%	(202,419)	(15,547)	-8%	101,625	33%
(301,463)	(326,292)	(301,547)	24,829	8%	85	0%	Maintenance	-	-	0%	-	0%	(301,463)	24,829	8%	85	0%
<b>\$ (2,362,715)</b>	<b>\$ (2,216,000)</b>	<b>\$ (1,424,409)</b>	<b>\$ (146,715)</b>	<b>-7%</b>	<b>\$ (938,307)</b>	<b>-66%</b>	<b>TDA Operating Fund</b>	<b>\$ 4,944,505</b>	<b>\$ (137,495)</b>	<b>-3%</b>	<b>\$ (1,179,832)</b>	<b>-19%</b>	<b>\$ (7,307,221)</b>	<b>\$ (9,221)</b>	<b>0%</b>	<b>\$ 241,526</b>	<b>3%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2018**

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%	
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
<b>421,874</b>	<b>657,122</b>	<b>1,242,439</b>	<b>(235,248)</b>	<b>-36%</b>	<b>(820,565)</b>	<b>-66%</b>	<b>Public Amenities</b>	<b>3,940,302</b>	<b>(193,698)</b>	<b>-5%</b>	<b>(1,306,064)</b>	<b>-25%</b>	<b>(3,518,428)</b>	<b>(41,550)</b>	<b>-1%</b>	<b>485,499</b>	<b>12%</b>
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
<b>371,543</b>	<b>535,777</b>	<b>1,183,312</b>	<b>(164,234)</b>	<b>-31%</b>	<b>(811,769)</b>	<b>-69%</b>	<b>Amenities Total</b>	<b>4,282,264</b>	<b>(156,536)</b>	<b>-4%</b>	<b>(1,272,736)</b>	<b>-23%</b>	<b>(3,910,721)</b>	<b>(7,698)</b>	<b>0%</b>	<b>460,967</b>	<b>11%</b>
<b>(1,845,667)</b>	<b>(1,859,777)</b>	<b>(1,773,761)</b>	<b>14,110</b>	<b>1%</b>	<b>(71,906)</b>	<b>-4%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>210,968</b>	<b>(15,232)</b>	<b>-7%</b>	<b>(8,569)</b>	<b>-4%</b>	<b>(2,056,635)</b>	<b>29,342</b>	<b>1%</b>	<b>(63,337)</b>	<b>-3%</b>
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
<b>\$ (1,474,124)</b>	<b>\$ (1,324,000)</b>	<b>\$ (590,449)</b>	<b>\$ (150,124)</b>	<b>11%</b>	<b>\$ (883,675)</b>	<b>-150%</b>	<b>TDA Operating Fund</b>	<b>\$ 4,493,232</b>	<b>\$ (171,768)</b>	<b>-4%</b>	<b>\$ (1,281,305)</b>	<b>-22%</b>	<b>\$ (5,967,356)</b>	<b>\$ 21,644</b>	<b>0%</b>	<b>\$ 397,630</b>	<b>6%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	<b>Private Amenities</b>	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
<b>(8,289)</b>	<b>378,305</b>	<b>1,291,289</b>	<b>(386,594)</b>	<b>-102%</b>	<b>(1,299,578)</b>	<b>-101%</b>	<b>Public Amenities</b>	<b>5,018,855</b>	<b>(260,613)</b>	<b>-5%</b>	<b>(1,736,584)</b>	<b>-26%</b>	<b>(5,027,144)</b>	<b>(125,981)</b>	<b>-3%</b>	<b>437,007</b>	<b>8%</b>
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
<b>(102,675)</b>	<b>200,760</b>	<b>1,228,843</b>	<b>(303,435)</b>	<b>-151%</b>	<b>(1,331,518)</b>	<b>-108%</b>	<b>Amenities Total</b>	<b>5,527,024</b>	<b>(222,444)</b>	<b>-4%</b>	<b>(1,708,704)</b>	<b>-24%</b>	<b>(5,629,699)</b>	<b>(80,991)</b>	<b>-1%</b>	<b>377,186</b>	<b>6%</b>
<b>(2,624,251)</b>	<b>(2,814,760)</b>	<b>(2,678,991)</b>	<b>190,509</b>	<b>7%</b>	<b>54,740</b>	<b>2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>302,430</b>	<b>4,430</b>	<b>1%</b>	<b>(12,432)</b>	<b>-4%</b>	<b>(2,926,681)</b>	<b>186,079</b>	<b>6%</b>	<b>67,172</b>	<b>2%</b>
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
<b>\$ (2,726,926)</b>	<b>\$ (2,614,000)</b>	<b>\$ (1,450,148)</b>	<b>\$ (112,926)</b>	<b>4%</b>	<b>\$ (1,276,778)</b>	<b>-88%</b>	<b>TDA Operating Fund</b>	<b>\$ 5,829,454</b>	<b>\$ (218,014)</b>	<b>-4%</b>	<b>\$ (1,721,136)</b>	<b>-23%</b>	<b>\$ (8,556,380)</b>	<b>\$ 105,088</b>	<b>1%</b>	<b>\$ 444,358</b>	<b>5%</b>

F07.4-F07.5 n/a

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the five months ending May 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ (114,124)</b>	<b>\$ (200,713)</b>	<b>\$ (108,869)</b>	<b>\$ 86,589</b>	<b>43%</b>	<b>\$ (5,255)</b>	<b>-5%</b>	<b>Private Amenities</b>	<b>\$ (17.63)</b>	<b>\$ (31.01)</b>	<b>\$ (16.82)</b>	<b>\$ 13</b>	<b>43%</b>	<b>\$ (1)</b>	<b>-5%</b>
6,941	(64,175)	33,619	71,116	111%	(26,677)	-79%	Trout Creek Rec Ctg	1.07	(9.91)	5.19	11	111%	(4)	-79%
21,506	(18,236)	2,100	39,742	218%	19,406	924%	Aquatics	3.32	(2.82)	0.32	6	218%	3	924%
(56,731)	(48,938)	(48,233)	(7,793)	-16%	(8,498)	-18%	Beach Club Marina	(8.76)	(7.56)	(7.45)	(1)	-16%	(1)	-18%
(51,260)	(11,541)	(58,129)	(39,719)	-344%	6,870	12%	Tennis Center	(7.92)	(1.78)	(8.98)	(6)	-344%	1	12%
(15,181)	(19,778)	(16,951)	4,597	23%	1,770	10%	Day Camps	(2.35)	(3.06)	(2.62)	1	23%	0	10%
(19,400)	(38,045)	(21,274)	18,645	49%	1,874	9%	Recreation Programs	(3.00)	(5.88)	(3.29)	3	49%	0	9%
<b>122,100</b>	<b>335,073</b>	<b>900,980</b>	<b>(212,973)</b>	<b>-64%</b>	<b>(778,880)</b>	<b>-86%</b>	<b>Public Amenities</b>	<b>\$ 18.86</b>	<b>\$ 51.76</b>	<b>\$ 139.19</b>	<b>(33)</b>	<b>-64%</b>	<b>(120)</b>	<b>-86%</b>
559,260	740,473	1,072,602	(181,213)	-24%	(513,342)	-48%	Downhill Ski	86.40	114.39	165.70	(28)	-24%	(79)	-48%
221,065	223,999	347,846	(2,934)	-1%	(126,780)	-36%	Cross Country Ski	34.15	34.61	53.74	(0)	-1%	(20)	-36%
49,879	85,803	154,207	(35,924)	-42%	(104,328)	-68%	Snowplay	7.71	13.26	23.82	(6)	-42%	(16)	-68%
(252,195)	(295,662)	(282,150)	43,467	15%	29,956	11%	Golf	(38.96)	(45.68)	(43.59)	7	15%	5	11%
(13,183)	(13,055)	(12,512)	(128)	-1%	(671)	-5%	Campground	(2.04)	(2.02)	(1.93)	(0)	-1%	(0)	-5%
(53,350)	(51,709)	(48,127)	(1,641)	-3%	(5,224)	-11%	Equestrian	(8.24)	(7.99)	(7.43)	(0)	-3%	(1)	-11%
(275)	663	(3,338)	(938)	-142%	3,063	92%	Bikeworks	(0.04)	0.10	(0.52)	(0)	-142%	0	92%
(39,167)	(35,648)	(27,010)	(3,519)	-10%	(12,157)	-45%	Trails	(6.05)	(5.51)	(4.17)	(1)	-10%	(2)	-45%
(217,608)	(195,748)	(194,530)	(21,860)	-11%	(23,078)	-12%	The Lodge	(33.62)	(30.24)	(30.05)	(3)	-11%	(4)	-12%
(22,230)	(33,803)	(18,529)	11,573	34%	(3,701)	-20%	Summer Food and Bev	(3.43)	(5.22)	(2.86)	2	34%	(1)	-20%
(53,414)	(47,014)	(39,668)	(6,400)	-14%	(13,746)	-35%	Pizza on the Hill	(8.25)	(7.26)	(6.13)	(1)	-14%	(2)	-35%
(56,682)	(43,226)	(47,811)	(13,456)	-31%	(8,871)	-19%	Alder Creek Café	(8.76)	(6.68)	(7.39)	(2)	-31%	(1)	-19%
<b>7,976</b>	<b>134,360</b>	<b>792,111</b>	<b>(126,384)</b>	<b>-94%</b>	<b>(784,135)</b>	<b>-99%</b>	<b>Amenities Total</b>	<b>\$ 1.23</b>	<b>\$ 20.76</b>	<b>\$ 122.37</b>	<b>(20)</b>	<b>-94%</b>	<b>(121)</b>	<b>-99%</b>
<b>(2,370,691)</b>	<b>(2,350,360)</b>	<b>(2,216,519)</b>	<b>(20,331)</b>	<b>-1%</b>	<b>(154,172)</b>	<b>-7%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (366.24)</b>	<b>\$ (363.10)</b>	<b>\$ (342.43)</b>	<b>(3)</b>	<b>-1%</b>	<b>(24)</b>	<b>-7%</b>
(396,560)	(346,515)	(361,525)	(50,045)	-14%	(35,035)	-10%	General	(61.26)	(53.53)	(55.85)	(8)	-14%	(5)	-10%
(184,341)	(201,697)	(140,602)	17,356	9%	(43,740)	-31%	Administration	(28.48)	(31.16)	(21.72)	3	9%	(7)	-31%
(216,362)	(218,519)	(183,953)	2,157	1%	(32,409)	-18%	Communications	(33.43)	(33.76)	(28.42)	0	1%	(5)	-18%
(278,385)	(274,408)	(250,364)	(3,977)	-1%	(28,020)	-11%	Information Tech	(43.01)	(42.39)	(38.68)	(1)	-1%	(4)	-11%
(330,279)	(329,032)	(293,079)	(1,247)	0%	(37,200)	-13%	Accounting	(51.02)	(50.83)	(45.28)	(0)	0%	(6)	-13%
(149,514)	(147,551)	(119,701)	(1,963)	-1%	(29,813)	-25%	Human Resources	(23.10)	(22.79)	(18.49)	(0)	-1%	(5)	-25%
(80,819)	(93,547)	(76,661)	12,728	14%	(4,157)	-5%	Architectural Standards	(12.49)	(14.45)	(11.84)	2	14%	(1)	-5%
(89,378)	(87,906)	(76,970)	(1,472)	-2%	(12,409)	-16%	Member Services	(13.81)	(13.58)	(11.89)	(0)	-2%	(2)	-16%
(141,622)	(138,021)	(109,719)	(3,601)	-3%	(31,903)	-29%	Risk & Facility Admin	(21.88)	(21.32)	(16.95)	(1)	-3%	(5)	-29%
(201,969)	(186,872)	(302,399)	(15,097)	-8%	100,430	33%	Forestry	(31.20)	(28.87)	(46.72)	(2)	-8%	16	33%
(301,463)	(326,292)	(301,547)	24,829	8%	85	0%	Maintenance	(46.57)	(50.41)	(46.59)	4	8%	0	0%
<b>\$ (2,362,715)</b>	<b>\$ (2,216,000)</b>	<b>\$ (1,424,409)</b>	<b>\$ (146,715)</b>	<b>7%</b>	<b>\$ (938,307)</b>	<b>66%</b>	<b>Net Operating Result</b>	<b>\$ (365.01)</b>	<b>\$ (342.35)</b>	<b>\$ (220.05)</b>	<b>\$ (22.67)</b>	<b>-7%</b>	<b>\$ (144.96)</b>	<b>-66%</b>



**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of **May 2018**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>2,938</b>	<b>3,633</b>	<b>2,988</b>	<b>695</b>	<b>19%</b>	<b>50</b>	<b>2%</b>	<b>Private Amenities</b>	<b>9,002</b>	<b>11,138</b>	<b>9,198</b>	<b>2,136</b>	<b>19%</b>	<b>196</b>	<b>2%</b>
1,382	1,772	1,626	390	22%	244	15%	Trout Creek Rec Ctr	7,301	8,512	7,374	1,211	14%	73	1%
39	230	128	191	83%	88	69%	Aquatics	44	230	145	186	81%	101	70%
853	961	609	108	11%	(244)	-40%	Beach Club Marina	853	961	612	108	11%	(240)	-39%
365	322	323	(43)	-13%	(41)	-13%	Tennis Center	365	322	323	(43)	-13%	(41)	-13%
85	88	103	3	4%	18	18%	Day Camps	85	88	103	3	4%	18	18%
215	261	199	46	18%	(16)	-8%	Recreation Programs	355	1,026	641	671	65%	285	45%
<b>9,256</b>	<b>9,378</b>	<b>8,828</b>	<b>122</b>	<b>1%</b>	<b>(428)</b>	<b>-5%</b>	<b>Public Amenities</b>	<b>91,328</b>	<b>86,787</b>	<b>103,005</b>	<b>(4,542)</b>	<b>-5%</b>	<b>11,677</b>	<b>11%</b>
597	386	841	(211)	-55%	244	29%	Downhill Ski Area	48,162	40,570	52,877	(7,591)	-19%	4,715	9%
30	-	36	(30)	0%	6	16%	Cross Country Ski Area	8,387	11,334	14,778	2,947	26%	6,392	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,303	3,145	2,337	841	27%	34	1%
538	958	110	420	44%	(428)	-391%	Golf Operations	538	1,438	141	900	63%	(397)	-281%
3,485	3,099	3,141	(386)	-12%	(344)	-11%	Golf Maintenance	5,692	5,104	5,039	(587)	-12%	(653)	-13%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
186	48	80	(138)	-288%	(107)	-134%	Equestrian	284	48	189	(236)	-491%	(95)	-50%
73	140	36	66	48%	(37)	-102%	Bikeworks	73	140	36	66	48%	(37)	-102%
278	230	-	(48)	-21%	(278)	0%	Trails	282	230	-	(53)	-23%	(282)	0%
2,838	2,800	3,268	(38)	-1%	430	13%	The Lodge	16,969	15,600	18,573	(1,370)	-9%	1,604	9%
222	697	65	474	68%	(158)	-244%	Summer Food and Bev	222	697	65	474	68%	(158)	-244%
616	450	588	(165)	-37%	(27)	-5%	Pizza on the Hill	3,954	3,100	3,342	(854)	-28%	(612)	-18%
392	571	664	179	31%	272	41%	Alder Creek Café	4,462	5,381	5,628	919	17%	1,166	21%
<b>12,194</b>	<b>13,011</b>	<b>11,816</b>	<b>817</b>	<b>6%</b>	<b>(378)</b>	<b>-3%</b>	<b>Amenities Total</b>	<b>100,330</b>	<b>97,925</b>	<b>112,204</b>	<b>(2,406)</b>	<b>-2%</b>	<b>11,873</b>	<b>11%</b>
<b>8,133</b>	<b>7,624</b>	<b>7,009</b>	<b>(508)</b>	<b>-7%</b>	<b>(1,124)</b>	<b>-16%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>31,946</b>	<b>32,639</b>	<b>30,370</b>	<b>693</b>	<b>2%</b>	<b>(1,576)</b>	<b>-5%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
418	422	524	4	1%	106	20%	Administration	1,977	2,000	2,556	23	1%	579	23%
276	568	696	292	51%	420	60%	Communications	1,348	2,730	2,944	1,382	51%	1,596	54%
618	596	543	(22)	-4%	(75)	-14%	Information Tech	2,976	3,012	2,561	36	1%	(415)	-16%
1,079	975	900	(104)	-11%	(179)	-20%	Accounting	4,970	5,213	4,368	244	5%	(602)	-14%
187	184	174	(3)	-2%	(13)	-7%	Human Resources	898	864	799	(34)	-4%	(99)	-12%
674	1,096	656	422	38%	(19)	-3%	Architectural Standards	3,276	4,184	2,859	908	22%	(417)	-15%
579	416	388	(163)	-39%	(191)	-49%	Member Services	2,765	2,728	2,113	(37)	-1%	(652)	-31%
382	354	359	(28)	-8%	(23)	-6%	Risk & Facility Admin	1,753	1,754	1,665	1	0%	(88)	-5%
2,153	1,351	850	(802)	-59%	(1,302)	-153%	Forestry	2,975	2,023	1,331	(953)	-47%	(1,644)	-124%
1,768	1,663	1,919	(105)	-6%	151	8%	Maintenance	9,009	8,131	9,174	(878)	-11%	166	2%
<b>20,327</b>	<b>20,636</b>	<b>18,825</b>	<b>309</b>	<b>1%</b>	<b>(1,502)</b>	<b>-8%</b>	<b>Total Payroll Hours</b>	<b>132,276</b>	<b>130,563</b>	<b>142,574</b>	<b>(1,713)</b>	<b>-1%</b>	<b>10,297</b>	<b>7%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**  
for the month of **May 2018**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	8	8	17	-	-	-	-	-	-	-	10	9	9	9	17	48	84	51	20	13	10	10	10	11	Amount	Pctg	
10	9	7	8	8	-	-	-	-	-	-	-	9	8	8	8	9	9	9	8	8	9	10	9	8	9	0.2	2%	
-	0	-	-	0	-	-	-	-	-	-	-	-	-	0	-	1	5	10	5	1	0	0	-	0	0	0.1	1%	
-	-	-	-	5	-	-	-	-	-	-	-	-	-	-	0	4	11	25	17	7	1	-	0	1	1	(0.3)	-39%	
-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	2	6	7	5	2	1	-	-	0	0	(0.0)	-13%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	14	25	11	1	1	-	-	0	0	0.0	18%	
0	0	0	0	1	-	-	-	-	-	-	-	1	0	0	1	1	4	8	4	1	2	1	0	0	1	0.3	45%	
<b>137</b>	<b>136</b>	<b>133</b>	<b>67</b>	<b>53</b>	-	-	-	-	-	-	-	<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>51</b>	<b>96</b>	<b>145</b>	<b>128</b>	<b>92</b>	<b>63</b>	<b>44</b>	<b>136</b>	<b>105</b>	<b>119</b>	<b>13.5</b>	<b>11%</b>	
86	89	72	28	3	-	-	-	-	-	-	-	94	91	80	35	5	4	3	3	2	4	9	86	56	61	5.4	9%	
14	9	21	4	0	-	-	-	-	-	-	-	27	25	22	11	0	1	1	1	3	3	5	9	10	17	7.4	43%	
4	5	4	1	-	-	-	-	-	-	-	-	4	5	3	2	-	0	-	-	-	-	1	3	3	3	0.0	1%	
-	-	-	-	3	-	-	-	-	-	-	-	0	0	0	0	1	9	15	14	10	5	0	0	1	0	(0.5)	-281%	
1	1	3	8	20	-	-	-	-	-	-	-	1	1	3	6	18	21	22	24	21	16	5	1	7	6	(0.8)	-13%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	0%	
-	0	0	0	1	-	-	-	-	-	-	-	0	0	0	0	0	8	11	8	4	1	0	0	0	0	(0.1)	-50%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	-	0	0	(0.0)	-102%	
0	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	-	3	5	5	4	3	0	-	0	-	(0.3)	0%	
22	20	22	18	16	-	-	-	-	-	-	-	23	22	22	22	19	30	44	35	27	21	19	23	20	21	1.9	9%	
-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	0	7	16	18	9	4	-	0	0	0	(0.2)	-244%	
5	6	5	4	4	-	-	-	-	-	-	-	4	4	4	4	3	6	18	11	6	4	4	6	5	4	(0.7)	-18%	
7	6	7	4	2	-	-	-	-	-	-	-	9	8	7	5	4	5	7	6	4	3	2	6	5	6	1.3	21%	
<b>147</b>	<b>144</b>	<b>141</b>	<b>75</b>	<b>70</b>	-	-	-	-	-	-	-	<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>68</b>	<b>145</b>	<b>229</b>	<b>179</b>	<b>112</b>	<b>77</b>	<b>55</b>	<b>145</b>	<b>116</b>	<b>129</b>	<b>13.7</b>	<b>11%</b>	
<b>38</b>	<b>31</b>	<b>34</b>	<b>33</b>	<b>47</b>	-	-	-	-	-	-	-	<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>40</b>	<b>48</b>	<b>52</b>	<b>54</b>	<b>48</b>	<b>49</b>	<b>45</b>	<b>41</b>	<b>37</b>	<b>35</b>	<b>(1.8)</b>	<b>-5%</b>	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
2	2	2	2	2	-	-	-	-	-	-	-	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	23%	
2	2	2	1	2	-	-	-	-	-	-	-	3	3	4	3	4	4	4	4	3	2	2	2	2	3	1.8	54%	
3	3	3	3	4	-	-	-	-	-	-	-	2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.5)	-16%	
6	5	5	5	6	-	-	-	-	-	-	-	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.7)	-14%	
1	1	1	1	1	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-12%	
4	3	4	4	4	-	-	-	-	-	-	-	3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.5)	-15%	
4	3	3	3	3	-	-	-	-	-	-	-	2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.8)	-31%	
2	2	2	2	2	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-5%	
3	1	0	1	12	-	-	-	-	-	-	-	1	1	1	1	5	15	19	20	17	17	12	7	3	2	(1.9)	-124%	
11	10	11	10	10	-	-	-	-	-	-	-	12	10	10	10	11	10	9	10	9	9	10	11	10	11	0.2	2%	
<b>186</b>	<b>176</b>	<b>176</b>	<b>109</b>	<b>117</b>	-	-	-	-	-	-	-	<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>109</b>	<b>193</b>	<b>281</b>	<b>234</b>	<b>159</b>	<b>126</b>	<b>100</b>	<b>186</b>	<b>153</b>	<b>165</b>	<b>11.9</b>	<b>7%</b>	

**Tahoe Donner Association**  
**FTE - NonExempt Employees** [note, this report excludes Exempt Employees (salaried)]  
for the period May 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>16.9</b>	<b>21.0</b>	<b>17.2</b>	<b>4.0</b>	<b>19%</b>	<b>0.3</b>	<b>2%</b>	<b>Private Amenities</b>	<b>10</b>	<b>13</b>	<b>11</b>	<b>2</b>	<b>19%</b>	<b>0</b>	<b>2%</b>
8.0	10.2	9.4	2	22%	1	15%	Trout Creek Rec Ctr	8	10	9	1	14%	0	1%
0.2	1.3	0.7	1	83%	1	69%	Aquatics	0	0	0	0	81%	0	70%
4.9	5.5	3.5	1	11%	(1)	-40%	Beach Club Marina	1	1	1	0	11%	(0)	-39%
2.1	1.9	1.9	(0)	-13%	(0)	-13%	Tennis Center	0	0	0	(0)	-13%	(0)	-13%
0.5	0.5	0.6	0	4%	0	18%	Day Camps	0	0	0	0	4%	0	18%
1.2	1.5	1.1	0	18%	(0)	-8%	Recreation Programs	0	1	1	1	65%	0	45%
<b>53.4</b>	<b>54.1</b>	<b>50.9</b>	<b>0.7</b>	<b>1%</b>	<b>(2.5)</b>	<b>-5%</b>	<b>Public Amenities</b>	<b>105</b>	<b>100</b>	<b>119</b>	<b>(5)</b>	<b>-5%</b>	<b>13</b>	<b>11%</b>
3.4	2.2	4.9	(1)	-55%	1	29%	Downhill Ski Area	56	47	61	(9)	-19%	5	9%
0.2	-	0.2	(0)	0%	0	16%	Cross Country Ski Area	10	13	17	3	26%	7	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	3	4	3	1	27%	0	1%
3.1	5.5	0.6	2	44%	(2)	-391%	Golf Operations	1	2	0	1	63%	(0)	-281%
20.1	17.9	18.1	(2)	-12%	(2)	-11%	Golf Maintenance	7	6	6	(1)	-12%	(1)	-13%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
1.1	0.3	0.5	(1)	-288%	(1)	-134%	Equestrian	0	0	0	(0)	-491%	(0)	-50%
0.4	0.8	0.2	0	48%	(0)	-102%	Bikeworks	0	0	0	0	48%	(0)	-102%
1.6	1.3	-	(0)	-21%	(2)	0%	Trails	0	0	-	(0)	-23%	(0)	0%
16.4	16.2	18.9	(0)	-1%	2	13%	The Lodge	20	18	21	(2)	-9%	2	9%
1.3	4.0	0.4	3	68%	(1)	-244%	Summer Food and Bev	0	1	0	1	68%	(0)	-244%
3.6	2.6	3.4	(1)	-37%	(0)	-5%	Pizza on the Hill	5	4	4	(1)	-28%	(0)	-18%
2.3	3.3	3.8	1	31%	2	41%	Alder Creek Café	5	6	6	1	17%	1	21%
<b>70.4</b>	<b>75.1</b>	<b>68.2</b>	<b>4.7</b>	<b>6%</b>	<b>(2.2)</b>	<b>-3%</b>	<b>Amenities Total</b>	<b>116</b>	<b>113</b>	<b>129</b>	<b>(3)</b>	<b>-2%</b>	<b>14</b>	<b>11%</b>
<b>46.9</b>	<b>44.0</b>	<b>40.4</b>	<b>(3)</b>	<b>-7%</b>	<b>(6.5)</b>	<b>-16%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>37</b>	<b>38</b>	<b>35</b>	<b>1</b>	<b>2%</b>	<b>(2)</b>	<b>-5%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.4	2.4	3.0	0	1%	1	20%	Administration	2	2	3	0	1%	1	23%
1.6	3.3	4.0	2	51%	2	60%	Communications	2	3	3	2	51%	2	54%
3.6	3.4	3.1	(0)	-4%	(0)	-14%	Information Tech	3	3	3	0	1%	(0)	-16%
6.2	5.6	5.2	(1)	-11%	(1)	-20%	Accounting	6	6	5	0	5%	(1)	-14%
1.1	1.1	1.0	(0)	-2%	(0)	-7%	Human Resources	1	1	1	(0)	-4%	(0)	-12%
3.9	6.3	3.8	2	38%	(0)	-3%	Architectural Standards	4	5	3	1	22%	(0)	-15%
3.3	2.4	2.2	(1)	-39%	(1)	-49%	Member Services	3	3	2	(0)	-1%	(1)	-31%
2.2	2.0	2.1	(0)	-8%	(0)	-6%	Risk & Facility Admin	2	2	2	0	0%	(0)	-5%
12.4	7.8	4.9	(5)	-59%	(8)	-153%	Forestry	3	2	2	(1)	-47%	(2)	-124%
10.2	9.6	11.1	(1)	-6%	1	8%	Maintenance	10	9	11	(1)	-11%	0	2%
<b>117.3</b>	<b>119.1</b>	<b>108.6</b>	<b>1.8</b>	<b>1%</b>	<b>(8.7)</b>	<b>-8%</b>	<b>Total nonExempt FTEs</b>	<b>153</b>	<b>151</b>	<b>165</b>	<b>(2.0)</b>	<b>-1.3%</b>	<b>11.9</b>	<b>7.2%</b>

**Tahoe Donner Association**  
**Overtime Payroll Hours Report**  
for the month of **May 2018**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
<b>55</b>	<b>72</b>	<b>96</b>	<b>17</b>	<b>24%</b>	<b>41</b>	<b>43%</b>	<b>Private Amenities</b>	<b>334</b>	<b>395</b>	<b>61</b>	<b>15%</b>
46	72	62	26	36%	16	26%	Trout Creek Rec Ctr	325	345	20	6%
-	-	2	-	0%	2	100%	Aquatics	-	2	2	100%
2	-	24	(2)	0%	21	91%	Beach Club Marina	2	24	21	91%
7	-	8	(7)	0%	2	20%	Tennis Center	7	8	2	20%
0	-	1	(0)	0%	1	75%	Day Camps	0	1	1	75%
-	-	-	-	0%	-	0%	Recreation Programs	-	15	15	100%
<b>536</b>	<b>555</b>	<b>490</b>	<b>19</b>	<b>3%</b>	<b>(45)</b>	<b>-9%</b>	<b>Public Amenities</b>	<b>4,818</b>	<b>6,204</b>	<b>1,386</b>	<b>22%</b>
13	297	7	283	96%	(7)	-102%	Downhill Ski Area	2,586	3,657	1,070	29%
-	20	3	20	100%	3	100%	Cross Country Ski Area	424	1,207	784	65%
-	1	0	1	100%	0	100%	Snowplay - Total Tubers	152	49	(103)	-212%
1	-	-	(1)	0%	(1)	0%	Golf Operations	1	-	(1)	0%
460	89	335	(371)	-415%	(125)	-37%	Golf Maintenance	628	385	(243)	-63%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
10	5	1	(5)	-106%	(9)	-946%	Equestrian	22	11	(10)	-90%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
1	-	-	(1)	0%	(1)	0%	Trails	1	-	(1)	0%
24	37	127	13	34%	103	81%	The Lodge	345	549	204	37%
2	-	1	(2)	0%	(1)	-57%	Summer Food and Bev	2	1	(1)	-57%
24	87	4	63	73%	(19)	-450%	Pizza on the Hill	572	92	(480)	-521%
-	19	12	19	100%	12	100%	Alder Creek Café	85	252	167	66%
<b>591</b>	<b>626</b>	<b>587</b>	<b>36</b>	<b>6%</b>	<b>(4)</b>	<b>-1%</b>	<b>Amenities Total</b>	<b>5,152</b>	<b>6,598</b>	<b>1,446</b>	<b>22%</b>
<b>246</b>	<b>157</b>	<b>170</b>	<b>(89)</b>	<b>-57%</b>	<b>(76)</b>	<b>-44%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>944</b>	<b>768</b>	<b>(176)</b>	<b>-23%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
39	54	19	15	28%	(20)	-102%	Administration	266	61	(205)	-334%
11	8	3	(3)	-42%	(9)	-335%	Communications	42	18	(24)	-132%
6	2	3	(3)	-143%	(3)	-121%	Information Tech	18	13	(5)	-38%
32	9	15	(23)	-263%	(17)	-107%	Accounting	76	53	(23)	-43%
4	9	2	6	59%	(2)	-122%	Human Resources	42	2	(39)	-1579%
18	32	7	14	44%	(10)	-136%	Architectural Standards	98	24	(74)	-311%
1	2	3	1	35%	2	52%	Member Services	11	15	4	27%
9	6	6	(3)	-52%	(3)	-45%	Risk & Facility Admin	29	24	(5)	-23%
56	2	32	(53)	#####	(24)	-74%	Forestry	70	34	(36)	-106%
70	32	80	(38)	-117%	10	12%	Maintenance	293	524	231	44%
<b>836</b>	<b>783</b>	<b>757</b>	<b>(53)</b>	<b>-7%</b>	<b>(80)</b>	<b>-11%</b>	<b>Total Payroll Hours</b>	<b>6,096</b>	<b>7,366</b>	<b>1,271</b>	<b>17%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated**

**May 2018**

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 319,498	\$ 319,236	\$ 318,190	\$ 296,584	262	0%	1,308	0%	22,915	8%
Cash & Investments, non-Restricted	27,315,318	27,632,397	21,792,776	24,980,986	(317,079)	-1%	5,522,543	25%	2,334,333	9%
Cash and Investments total	27,634,817	27,951,633	22,110,966	25,277,570	(316,817)	-1%	5,523,851	25%	2,357,247	9%
Member's Dues & Receivables, Net	302,624	356,961	217,504	344,954	(54,336)	-15%	85,120	39%	(42,329)	-12%
Other Receivables	232,166	271,287	327,219	112,904	(39,121)	-14%	(95,053)	-29%	119,262	106%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	302,960	271,141	346,433	255,512	31,819	12%	(43,473)	-13%	47,448	19%
Prepaid Expenses & Other Assets	412,139	501,966	575,052	361,497	(89,827)	-18%	(162,913)	-28%	50,642	14%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,014,408)	(36,744,308)	(35,663,908)	(34,676,975)	(270,100)	-1%	(1,350,500)	-4%	(2,337,433)	-7%
NBV of Property & Equipment	39,328,641	39,598,741	40,679,141	39,550,652	(270,100)	-1%	(1,350,500)	-3%	(222,010)	-1%
Construction In Progress	1,055,308	821,283	42,991	1,159,453	234,024	28%	1,012,317	2355%	(104,145)	-9%
Net Property and Equipment	40,383,949	40,420,025	40,722,132	40,710,105	(36,076)	0%	(338,183)	-1%	(326,156)	-1%
<b>Total Assets</b>	<b>\$ 69,268,655</b>	<b>\$ 69,773,012</b>	<b>\$ 64,299,305</b>	<b>\$ 67,062,542</b>	<b>(504,358)</b>	<b>-1%</b>	<b>4,969,349</b>	<b>8%</b>	<b>2,206,113</b>	<b>3%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 504,055	\$ 280,726	\$ 680,252	\$ 295,129	223,329	80%	(176,197)	-26%	208,926	71%
Accrued Liabilities	1,177,852	1,054,792	1,302,143	1,386,396	123,061	12%	(124,291)	-10%	(208,544)	-15%
Deferred Revenue, Annual Assessment	3,868,769	4,760,769	3,715,123	3,749,700	(892,000)	-19%	153,646	4%	119,069	3%
Deferred Revenue, Recreation Fee	795,401	734,291	511,490	785,680	61,110	8%	283,910	56%	9,720	1%
Deferred Revenue, All Other	804,438	600,676	486,733	812,827	203,762	34%	317,705	65%	(8,389)	-1%
Deposits	483,370	383,263	498,125	510,925	100,107	26%	(14,755)	-3%	(27,555)	-5%
<b>Total Liabilities</b>	<b>7,633,886</b>	<b>7,814,517</b>	<b>7,193,867</b>	<b>7,540,658</b>	<b>(180,631)</b>	<b>-2%</b>	<b>440,019</b>	<b>6%</b>	<b>93,228</b>	<b>1%</b>
<b>Members' Equity</b>	<b>61,634,769</b>	<b>61,958,495</b>	<b>57,105,439</b>	<b>59,521,884</b>	<b>(323,726)</b>	<b>-1%</b>	<b>4,529,330</b>	<b>8%</b>	<b>2,112,885</b>	<b>4%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 69,268,655</b>	<b>\$ 69,773,012</b>	<b>\$ 64,299,305</b>	<b>\$ 67,062,542</b>	<b>(504,358)</b>	<b>-1%</b>	<b>4,969,349</b>	<b>8%</b>	<b>2,206,113</b>	<b>3%</b>
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,522	\$ 9,572	\$ 8,822	\$ 9,195	(50)	-1%	700	8%	326	4%

**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund**

**May 2018**

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 319,498	\$ 319,236	\$ 318,190	\$ 296,584	262	0%	1,308	0%	22,915	8%
Cash & Investments, non-Restricted	8,015,643	7,779,143	5,896,952	11,357,815	236,499	3%	2,118,690	36%	(3,342,173)	-29%
Cash and Investments total	8,335,141	8,098,379	6,215,142	11,654,399	236,761	3%	2,119,999	34%	(3,319,258)	-28%
Member's Dues & Receivables, Net	301,909	356,246	216,789	344,239	(54,336)	-15%	85,120	39%	(42,329)	-12%
Other Receivables	62,138	108,332	138,396	52,654	(46,194)	-43%	(76,258)	-55%	9,484	18%
Due From (To) Other Funds	333,639	596,464	(138,138)	407,093	(262,825)	-44%	471,777	342%	(73,454)	-18%
Inventory	302,960	271,141	346,433	255,512	31,819	12%	(43,473)	-13%	47,448	19%
Prepaid Expenses & Other Assets	410,952	499,592	575,052	361,497	(88,640)	-18%	(164,100)	-29%	49,454	14%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 9,746,738</b>	<b>\$ 9,930,154</b>	<b>\$ 7,353,674</b>	<b>\$ 13,075,394</b>	<b>(183,415)</b>	<b>-2%</b>	<b>2,393,065</b>	<b>33%</b>	<b>(3,328,656)</b>	<b>-25%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 484,410	\$ 265,341	\$ 444,397	\$ 290,390	219,069	83%	40,013	9%	194,020	67%
Accrued Liabilities	1,165,606	1,044,379	1,299,063	1,385,566	121,228	12%	(133,457)	-10%	(219,960)	-16%
Deferred Revenue, Annual Assessment	3,868,769	4,760,769	1,822,306	3,749,700	(892,000)	-19%	2,046,464	112%	119,069	3%
Deferred Revenue, Recreation Fee	795,401	734,291	511,490	785,680	61,110	8%	283,910	56%	9,720	1%
Deferred Revenue, All Other	804,438	600,676	486,733	812,827	203,762	34%	317,705	65%	(8,389)	-1%
Deposits	483,270	383,263	498,125	510,925	100,007	26%	(14,855)	-3%	(27,655)	-5%
<b>Total Liabilities</b>	<b>7,601,894</b>	<b>7,788,718</b>	<b>5,062,115</b>	<b>7,535,089</b>	<b>(186,824)</b>	<b>-2%</b>	<b>2,539,780</b>	<b>50%</b>	<b>66,805</b>	<b>1%</b>
<b>Members' Equity</b>	<b>2,144,844</b>	<b>2,141,435</b>	<b>2,291,559</b>	<b>5,540,305</b>	<b>3,409</b>	<b>0%</b>	<b>(146,715)</b>	<b>-6%</b>	<b>(3,395,461)</b>	<b>-61%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 9,746,738</b>	<b>\$ 9,930,154</b>	<b>\$ 7,353,674</b>	<b>\$ 13,075,394</b>	<b>(183,415)</b>	<b>-2%</b>	<b>2,393,065</b>	<b>33%</b>	<b>(3,328,656)</b>	<b>-25%</b>
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	898,844	1,041,435	1,191,559	4,440,305	(142,591)	-14%	(292,715)	-25%	(3,541,461)	-80%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	(146,714) F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	-
<b>Net Change in Members Equity</b>	<b>(146,714) (A)</b>

**Financial Position (Balance Sheet)  
OPERATING FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**May 2018**

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	13,237,783	13,801,991	11,380,557	11,396,387	(564,208)	-4%	1,857,226	16%	1,841,396	16%	
Cash and Investments total	13,237,783	13,801,991	11,380,557	11,396,387	(564,208)	-4%	1,857,226	16%	1,841,396	16%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	157,117	146,961	179,523	54,151	10,156	7%	(22,406)	-12%	102,966	190%	
Due From (To) Other Funds	(53,756)	(466,256)	130,105	(617,036)	412,500	88%	(183,861)	-141%	563,280	91%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	1,187	2,374	-	-	(1,187)	-50%	1,187	0%	1,187	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 13,342,331</b>	<b>\$ 13,485,070</b>	<b>\$ 11,690,185</b>	<b>\$ 10,833,501</b>	(142,739)	-1%	1,652,146	14%	2,508,830	23%	
<b>Liabilities</b>											
Accounts Payable	\$ 11,578	\$ 11,578	\$ 224,438	\$ (0)	-	0%	(212,860)	-95%	11,578	#####	
Accrued Liabilities	8,922	7,672	2,672	415	1,250	16%	6,250	234%	8,507	2050%	
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	100	-	-	-	100	0%	100	0%	100	0%	
<b>Total Liabilities</b>	<b>20,600</b>	<b>19,250</b>	<b>1,451,874</b>	<b>415</b>	1,350	7%	(1,431,274)	-99%	20,185	4864%	
<b>Members' Equity</b>	<b>13,321,731</b>	<b>13,465,820</b>	<b>10,238,311</b>	<b>10,833,086</b>	(144,089)	-1%	3,083,421	30%	2,488,645	23%	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 13,342,331</b>	<b>\$ 13,485,070</b>	<b>\$ 11,690,185</b>	<b>\$ 10,833,501</b>	(142,739)	-1%	1,652,146	14%	2,508,830	23%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	3,083,420	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	<b>3,083,420</b>	(A)

**Financial Position (Balance Sheet)**  
**REPLACEMENT RESERVE FUND**

**Tahoe Donner Association  
Statement of Financial Position**

**Development Fund**

**May 2018**

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	5,767,613	5,756,986	4,346,399	2,078,321	10,627	0%	1,421,214	33%	3,689,293	178%	
Cash and Investments total	5,767,613	5,756,986	4,346,399	2,078,321	10,627	0%	1,421,214	33%	3,689,293	178%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	11,457	14,930	8,925	5,660	(3,472)	-23%	2,532	28%	5,797	102%	
Due From (To) Other Funds	(185,997)	(79,722)	(3,244)	185,178	(106,275)	-133%	(182,753)	-5634%	(371,175)	-200%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 5,593,789</b>	<b>\$ 5,692,909</b>	<b>\$ 4,352,795</b>	<b>\$ 2,269,874</b>	<b>(99,120)</b>	<b>-2%</b>	<b>1,240,994</b>	<b>29%</b>	<b>3,323,915</b>	<b>146%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ 8,068	\$ 3,808	\$ 5,549	\$ 4,739	4,260	112%	2,518	45%	3,329	70%	
Accrued Liabilities	3,324	2,741	408	415	583	21%	2,916	715%	2,909	701%	
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>11,392</b>	<b>6,549</b>	<b>599,782</b>	<b>5,154</b>	<b>4,843</b>	<b>74%</b>	<b>(588,391)</b>	<b>-98%</b>	<b>6,238</b>	<b>121%</b>	
<b>Members' Equity</b>	<b>5,582,397</b>	<b>5,686,360</b>	<b>3,753,013</b>	<b>2,264,721</b>	<b>(103,963)</b>	<b>-2%</b>	<b>1,829,384</b>	<b>49%</b>	<b>3,317,677</b>	<b>146%</b>	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 5,593,789</b>	<b>\$ 5,692,909</b>	<b>\$ 4,352,795</b>	<b>\$ 2,269,874</b>	<b>(99,120)</b>	<b>-2%</b>	<b>1,240,994</b>	<b>29%</b>	<b>3,323,915</b>	<b>146%</b>	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,829,384	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	<b>1,829,384</b>	(A)

**Financial Position (Balance Sheet)  
DEVELOPMENT FUND**



**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**May 2018**

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	294,280	294,277	168,867	148,463	3	0%	125,412	74%	145,817	98%		
Cash and Investments total	294,280	294,277	168,867	148,463	3	0%	125,412	74%	145,817	98%		
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	1,454	1,064	375	439	390	37%	1,079	288%	1,015	231%		
Due From (To) Other Funds	(93,886)	(50,487)	11,277	24,766	(43,399)	-86%	(105,163)	-933%	(118,652)	-479%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 201,848</b>	<b>\$ 244,854</b>	<b>\$ 180,519</b>	<b>\$ 173,668</b>	<b>(43,007)</b>	<b>-18%</b>	<b>21,328</b>	<b>12%</b>	<b>28,180</b>	<b>16%</b>		
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>80,096</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(80,096)</b>	<b>-100%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>201,848</b>	<b>244,854</b>	<b>100,423</b>	<b>173,668</b>	<b>(43,007)</b>	<b>-18%</b>	<b>101,424</b>	<b>101%</b>	<b>28,180</b>	<b>16%</b>		
<b>Total Liabilities and Members' Equity</b>	<b>\$ 201,848</b>	<b>\$ 244,854</b>	<b>\$ 180,519</b>	<b>\$ 173,668</b>	<b>(43,007)</b>	<b>-18%</b>	<b>21,328</b>	<b>12%</b>	<b>28,180</b>	<b>16%</b>		
Balance Check	-	-	-	-	-							

Tahoe Donner Association  
Statement of Financial Position

Property Fund

May 2018

	Current Month as of May 31, 2018	Last Month as of Apr 30, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>							
			Last Year End as of Dec 31, 2017	12Mths Ago as of May 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%		
Less Accumulated Depreciation	(37,014,408)	(36,744,308)	(35,663,908)	(34,676,975)	(270,100)	-1%	(1,350,500)	-4%	(2,337,433)	-7%		
NBV of Property & Equipment	39,328,641	39,598,741	40,679,141	39,550,652	(270,100)	-1%	(1,350,500)	-3%	(222,010)	-1%		
Construction In Progress	1,055,308	821,283	42,991	1,159,453	234,024	28%	1,012,317	2355%	(104,145)	-9%		
Net Property and Equipment	40,383,949	40,420,025	40,722,132	40,710,105	(36,076)	0%	(338,183)	-1%	(326,156)	-1%		
<b>Total Assets</b>	<b>\$ 40,383,949</b>	<b>\$ 40,420,025</b>	<b>\$ 40,722,132</b>	<b>\$ 40,710,105</b>	<b>(36,076)</b>	<b>0%</b>	<b>(338,183)</b>	<b>-1%</b>	<b>(326,156)</b>	<b>-1%</b>		
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,383,949</b>	<b>40,420,025</b>	<b>40,722,132</b>	<b>40,710,105</b>	<b>(36,076)</b>	<b>0%</b>	<b>(338,183)</b>	<b>-1%</b>	<b>(326,156)</b>	<b>-1%</b>		
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,383,949</b>	<b>\$ 40,420,025</b>	<b>\$ 40,722,132</b>	<b>\$ 40,710,105</b>	<b>(36,076)</b>	<b>0%</b>	<b>(338,183)</b>	<b>-1%</b>	<b>(326,156)</b>	<b>-1%</b>		
Balance Check	-	-	-	-								
Depreciation Expense YTD	1,350,500	1,080,400	3,118,291	1,319,000	270,100	25%	(1,767,791)	-57%	31,500	2%		
Retirement/disposal of Fixed Assets AD removal YTD	-	-	-	-								
Net Change in Accum Deprec YTD	1,350,500											

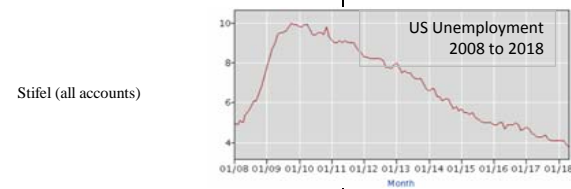
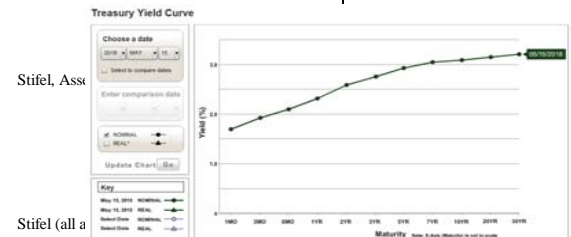
**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 5/31/2018**

	<i>current month</i> <b>5/31/2018</b>	<i>last month</i> <b>4/30/2018</b>	<i>last year - audited</i> <b>12/31/2017</b>
<b>Consolidated TDA Total</b>	<b>27,634,817</b>	<b>27,951,633</b>	<b>22,110,966</b>
Cash/Money Market	2,221,126	1,043,713	1,483,122
Certificates of Deposit	4,839,314	5,339,053	5,089,053
US Treasuries/GovOblig	16,199,467	17,201,357	12,471,136
Bonds, Corporate/Municipals	4,290,608	4,283,459	2,984,604
Other/Trusts	84,301	84,051	83,051
<b>Operating Fund</b>	<b>8,335,141</b>	<b>8,098,379</b>	<b>6,215,142</b>
Cash/Money Market	1,685,892	855,567	1,074,872
Certificates of Deposit	339,314	339,053	339,053
US Treasuries/GovOblig	6,225,634	6,819,709	4,718,167
Trusts	84,301	84,051	83,051
<b>Replacement Reserve Fund</b>	<b>13,237,783</b>	<b>13,801,991</b>	<b>11,380,557</b>
Cash/Money Market	179,697	93,240	281,658
Certificates of Deposit	3,500,000	3,750,000	3,500,000
US Treasuries/GovOblig	6,259,970	6,667,785	4,614,294
Bonds, Corporate/Municipals	3,298,116	3,290,966	2,984,604
<b>Development Fund</b>	<b>5,767,613</b>	<b>5,756,986</b>	<b>4,346,399</b>
Cash/Money Market	350,567	89,940	57,600
Certificates of Deposit	1,000,000	1,250,000	1,250,000
US Treasuries/GovOblig	3,424,554	3,424,554	3,038,799
Bonds, Corporate/Municipals	992,493	992,493	-
<b>New Machinery &amp; Equipment Fund</b>	<b>294,280</b>	<b>294,277</b>	<b>168,867</b>
Cash/Money Market	4,970	4,967	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	289,310	289,310	99,875

**as of 05/31/2018 Balance Mix**

319,498	Restricted OF (ASO/457)
319,498	Restricted, all funds
27,315,318	Unrestricted, all funds
<b>27,634,817</b>	<b>Total</b>

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.



	5/31/2018	4/30/2018	12/31/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	24,416	24,163	24,719	19,763	17,425	17,823
<b>Prime Rate</b>	4.75%	4.75%	4.50%	3.75	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.62	\$3.56	\$3.13	\$2.68	\$2.72	\$2.87

	YTD		YTD		YTD		For the Month		FED Prime Rate (last 13):	
	2017	2018	2017	2018	2017	2018	2017	2018		
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %		6/14/2018	5.00%
OP Fund	10,445,486	7,626,127	23,279	34,646	0.5%	1.1%	0.6%	1.3%	3/22/2018	4.75%
RR Fund	12,207,661	14,043,634	48,412	76,639	1.0%	1.3%	1.3%	1.8%	12/14/2017	4.50%
DEV Fund	1,878,879	5,478,278	5,396	23,747	0.7%	1.0%	0.8%	1.5%	6/15/2017	4.25%
NE Fund	148,487	269,273	508	1,491	0.8%	1.3%	0.5%	1.6%	3/16/2017	4.00%
Combined Totals	24,680,513	27,417,312	77,596	136,523	0.8%	1.2%	0.9%	1.6%	12/15/2016	3.75%
<p>FED BLS - Monthly - CPI-U - May 2018 - 1yr : 2.8%, US City [2.4% Mar'18, 2.5 Apr'18]            FED BLS - Monthly - CPI-U - May 2018 - 1yr : 3.5%, West [3.2% Mar'18, 3.2% Mar'18]            FED BLS - Bi-Monthly CPI-U - April 2018 - 1yr : 3.2%, SF-Oak-Hay [3.6% Feb'18]</p>										
<p>Unemployment, USA - 3.8% (4.3%)            Unemployment, CA - 4.2% (5.0%)            USA May'18 (May'17) CA Apr'18 (Apr'17)</p>										

Source: Fed, BLS.gov

(S) source = average for month - regular  
[https://www.eia.gov/dnav/pet/pet\\_pri\\_qnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_qnd_dcus_sca_m.htm)

**Tahoe Donner Association  
Inventory Balances Report  
May 2018**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Mar 31, 2018	Apr 30, 2018	May 31, 2018	May 31, 2017	Dec 31, 2017
<b>Total, ALL</b>	<b>277,563</b>	<b>271,141</b>	<b>302,960</b>	<b>255,512</b>	<b>346,433</b>
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	106,196	97,226	108,715	102,080	121,572
subtotal <b>Retail Merchandise accounts</b>	171,368	173,915	194,245	153,432	224,860
subtotal <b>The Lodge F&amp;B accounts</b>	65,299	61,437	64,701	62,501	70,908
<b>Inventory Account</b>					
11412 Inv Retail Trout Creek	12,015	17,738	17,046	14,686	11,634
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	19,240	19,713	17,120	20,777	18,686
11415 Inv Retail Bikeworks	16,689	17,352	17,986	7,549	16,689
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	159	92	123	38	16
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	44,559	37,631	37,631	29,946	64,868
11422 Inv Retail Cross Country	32,736	28,397	28,397	8,053	66,429
11423 Inv Retail Snowplay	209	8	26	(21)	245
11424 Inv Retail Golf Pro Shop	33,341	40,740	56,589	51,336	34,048
11425 Inv Retail Tennis	9,124	9,124	14,258	17,558	9,124
11426 Inv Retail Marina	420	420	468	492	420
11427 Inv Retail Equestrian	2,636	2,636	4,422	3,018	2,636
11428 Inv Retail Recreation	64	64	179	(1)	64
11429 Inv Retail Golf Special Order	176	-	-	-	-
11611 Inv DHS Food Meat	1,714	1,310	396	585	3,181
11612 Inv DHS Food Seafood	190	190	97	(0)	190
11613 Inv DHS Food Produce	224	35	35	91	754
11614 Inv DHS Food Dairy	560	332	268	153	919
11615 Inv DHS Food NABev	1,939	1,108	1,041	1,287	3,109
11616 Inv DHS Food Other	3,902	2,590	2,023	1,582	8,243
11617 Inv DHS Bev Beer	1,245	841	841	191	1,973
11618 Inv DHS Bev Liquor	7,231	6,885	6,847	6,459	8,913
11619 Inv DHS Bev Wine	1,048	952	952	968	1,971
11621 Inv Trailer Food Meat	81	103	162	0	46
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	11	(0)	(0)	0	0
11625 Inv Trailer Food NABev	80	-	-	-	-
11626 Inv Trailer Food Other	353	182	320	108	108
11631 Inv ACAC Food Meat	1,653	1,477	1,156	504	1,496
11632 Inv ACAC Food Seafood	156	191	179	101	14
11633 Inv ACAC Food Produce	791	485	507	412	624
11634 Inv ACAC Food Dairy	494	449	589	335	287
11635 Inv ACAC Food NABev	662	884	784	430	357
11636 Inv ACAC Food Other	3,061	2,874	4,145	2,439	3,875
11637 Inv ACAC Bev Beer	1,030	572	1,079	631	619
11639 Inv ACAC Bev Wine	1,669	1,644	1,608	2,528	2,032

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Mar 31, 2018	Apr 30, 2018	May 31, 2018	May 31, 2017	Dec 31, 2017
11641 Inv Marina Food Meat	-	-	1,119	1,119	(0)
11642 Inv Marina Food Seafood	40	40	110	-	40
11643 Inv Marina Food Produce	-	-	3	-	0
11644 Inv Marina Food Dairy	-	-	165	121	-
11645 Inv Marina Food NABev	15	15	1,148	1,184	15
11646 Inv Marina Food Other	763	763	2,507	2,161	763
11647 Inv Marina Bev Beer	-	-	489	547	0
11648 Inv Marina Bev Liquor	1,008	1,008	1,420	1,094	1,008
11649 Inv Marina Bev Wine	159	159	427	49	159
11661 Inv Pizza Food Meat	670	949	942	797	918
11663 Inv Pizza Food Produce	1,010	333	640	722	508
11664 Inv Pizza Food Dairy	1,904	1,182	1,288	1,747	1,297
11665 Inv Pizza Food NABev	1,209	1,041	936	979	1,087
11666 Inv Pizza Food Other	2,190	3,116	2,293	2,697	1,797
11667 Inv Pizza Bev Beer	936	881	1,069	1,243	916
11669 Inv Pizza Bev Wine	2,004	2,241	3,043	3,053	2,550
11671 Inv SMRFaB Food Meat	178	224	505	489	178
11672 Inv SMRFaB Food Seafood	-	-	15	-	-
11673 Inv SMRFaB Food Produce	-	-	63	34	(0)
11674 Inv SMRFaB Food Dairy	56	56	242	151	56
11675 Inv SMRFaB Food NABev	320	320	304	193	320
11676 Inv SMRFaB Food Other	309	324	1,444	1,967	309
11677 Inv SMRFaB Bev Beer	15	15	307	209	15
11678 Inv SMRFaB Bev Liquor	-	-	168	-	-
11679 Inv SMRFaB Bev Wine	18	18	18	-	18
11681 Inv Lodge Food Meat	3,978	2,961	2,914	3,940	4,490
11682 Inv Lodge Food Seafood	2,671	752	967	770	2,051
11683 Inv Lodge Food Produce	2,082	1,518	1,374	1,549	1,891
11684 Inv Lodge Food Dairy	1,813	1,197	1,428	1,088	1,803
11685 Inv Lodge Food NABev	1,015	993	1,239	796	955
11686 Inv Lodge Food Other	6,876	6,613	6,318	7,057	6,432
11687 Inv Lodge Bev Beer	2,352	2,942	2,663	2,410	3,753
11688 Inv Lodge Bev Liquor	18,433	18,232	19,562	17,265	18,669
11689 Inv Lodge Bev Wine	26,079	26,228	28,236	27,626	30,864
11695 Inventory-Tennis Beverage	-	-	174	146	0
11696 Inventory-Tennis Food	-	-	145	52	(0)
11411 Inv Transfer	-	-	-	21	-

# TAHOE DONNER ASSOCIATION

## Capital Funds Summary

For the Five Months Ending May 31, 2018

		5-months YTD	12-months	12-months w/Actual FBCF																										
		2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget																								
<b>REPLACEMENT RESERVE FUND (902)</b>																														
2017 YEAR END 12/31/2017, Beginning Balance		\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%																								
ASSESSMENT CONTRIBUTION		4,013,000	4,013,000	-	4,013,000	- 0%																								
Operating Fund Balance Transfer - IN		-	-	-	-	- na																								
INTEREST INCOME		76,639	155,000	(78,361)	180,000	25,000 16%																								
SALVAGE RECEIPTS		4,966	30,000	(25,034)	30,000	- 0%																								
INCOME TAX EXPENSE		(6,250)	(15,000)	8,750	(17,000)	(2,000) 13%																								
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	- 0%																								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(722,303)	(5,419,000)	4,696,697	(5,979,650)	F (560,650) 10%																								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(279,631)	(935,000)	655,369	(1,055,661)	(120,661) 13%																								
<b>Replacement Reserve Fund Balance</b>		<b>\$ 13,321,731</b>	<b>\$ 7,826,000</b>	<b>\$ 5,495,731</b>	<b>\$ 7,400,000</b>	<b>F \$ (426,000) -5%</b>																								
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>																														
2017 YEAR END 12/31/2017, Beginning Balance		\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%																								
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%																								
INTEREST INCOME		1,491	2,000	(509)	3,000	1,000 50%																								
INCOME TAX EXPENSE		-	-	-	-	- na																								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(94,067)	(213,000)	118,933	(250,423)	(37,423) 18%																								
<b>NM&amp;E Fund Balance</b>		<b>\$ 201,848</b>	<b>\$ 47,000</b>	<b>\$ 154,848</b>	<b>\$ 47,000</b>	<b>\$ 0 0%</b>																								
<b>DEVELOPMENT FUND (903) -</b>																														
2017 YEAR END 12/31/2017, Beginning Balance		\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%																								
ASSESSMENT CONTRIBUTION - Regular		2,007,000	2,007,000	-	2,007,000	- 0%																								
Operating Fund Balance Transfer - IN		-	-	-	-	- na																								
INTEREST INCOME		23,747	80,000	(56,253)	80,000	- 0%																								
INCOME TAX EXPENSE		(2,916)	(7,000)	4,084	(7,000)	- 0%																								
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	- 0%																								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(195,947)	(1,408,000)	1,212,053	(1,463,658)	D (55,658) 4%																								
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na																								
<b>Development Fund Balance</b>		<b>\$ 5,582,397</b>	<b>\$ 4,265,000</b>	<b>\$ 1,317,397</b>	<b>\$ 4,362,356</b>	<b>F \$ 97,356 2%</b>																								
<b>Development Fund Balance Components:</b>																														
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>																														
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,012,317)	(7,040,000)	6,027,683	(7,693,730)	(653,730)																								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(279,631)	(935,000)	655,369	(1,055,661)	(120,661)																								
<b>YTD CAPITAL FUNDS TOTAL</b>		<b>(1,291,948)</b>	<b>(7,975,000)</b>	<b>6,683,052</b>	<b>(8,749,391)</b>	<b>(774,391)</b>																								
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 10%;">\$</td> <td style="width: 10%;">42,991</td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> </tr> <tr> <td>Net, CIP YTD Activity</td> <td>C \$</td> <td>1,012,317</td> <td></td> <td>\$ 1,055,308</td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&amp;E</td> <td></td> <td>-</td> <td></td> <td>Pre-ye Capitz JE</td> <td></td> </tr> <tr> <td><b>CIP Balance (g/l # 904-16510)</b></td> <td><b>\$</b></td> <td><b>1,055,308</b></td> <td></td> <td></td> <td></td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$	42,991				Net, CIP YTD Activity	C \$	1,012,317		\$ 1,055,308		Less Capitalized/place in service to Property Fund - PP&E		-		Pre-ye Capitz JE		<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,055,308</b>			
CIP beginning balance (@ 1/1/2017)	\$	42,991																												
Net, CIP YTD Activity	C \$	1,012,317		\$ 1,055,308																										
Less Capitalized/place in service to Property Fund - PP&E		-		Pre-ye Capitz JE																										
<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,055,308</b>																												
<p>F - see Recon, next page</p> <p>D - see page 3 for Development Fund Activity Schedule</p>																														
<p>&lt; downhill ski master plan and generators</p>																														

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Five Months Ending May 31, 2018**

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(384,570)	2018 projects, net, capital	5,419,000	5,803,570	(384,570)
(9,500)	2018 projects, net, expense	940,479	949,979	(9,500)
(129,371)	2018 projects, net, capital, accelerations	-	129,371	(129,371)
(44,288)	2018 projects, net, expense, accelerations	-	44,288	(44,288)
(27,777)	2017 projects, net, capital	-	27,777	(27,777)
(58,908)	2017 projects, net, expense	-	58,908	(58,908)
(9,860)	2017 accelerations, capital	-	9,860	(9,860)
(2,486)	2017 accelerations, expense	-	2,486	(2,486)
(9,073)	2016 projects, net, capital	-	9,073	(9,073)
-	projects to carry-over to 2018+, capital	-	-	-
-	projects to carry-over to 2018+, expense	-	-	-
(5,479)	rounding/other			
-	Salvage Receipts Forecast adjustment, 2018	30,000	30,000	-
25,000	Interest Income Forecast adjustment, 2018	155,000	180,000	25,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
	<b>S variance due to primarily to Snowbird lift replacement/scope greater</b>			
(426,000)	Total, change schedule above			
		Budget	Forecast	diff
(426,000)	Variance of Ending Fund Balance 2018	7,826,000	7,400,000	(426,000) <b>S</b>
	(0) Reconciliation difference		<b>Above recons fund balance flux.</b>	

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
-	Mailbox Consolidation & Improvements (feasibility)	25,000	25,000	-
-	Employee Housing, planning	10,000	10,000	-
-	Association Wide, Member Surveys	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	200,000	-
-	TROUT CREEK REC CENTER, devfd expansion p	500,000	500,000	-
-	TRAILS Specific Projects df portion	20,000	20,000	-
-	Feasibility Studies for Priority 1 projects	150,000	150,000	-
-	TDA Capital Payroll Allocation	185,000	185,000	-
(47,158)	TDA Contingency	93,000	140,158	(47,158)
-		-	-	-
	<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>			
(9,261)	TCRC Dev Feasibility Study	-	9,261	(9,261)
6,617	Snowmaking Equipment	-	(6,617)	6,617
(5,856)	Association Master Plan	-	5,856	(5,856)
			<b>Timing between years</b>	
			<b>Board Approved in prior years</b>	
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
-	Interest Income Forecast adjustment, 2018	80,000	80,000	-
-	Income Tax Forecast adjustment, 2018	(7,000)	(7,000)	-
-	other recon / rounding item			
97,356	Total, change schedule above			
	<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>			
		Budget	Forecast	diff
97,356	Variance of Ending Fund Balance 2018	4,265,000	4,362,356	97,356
	(0) Reconciliation difference		<b>Above recons fund balance flux.</b>	

**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**  
**For the Five Months Ending May 31, 2018**  
**201805**

	YYYY	Mo	5-months YTD	12-months	12-months	
	2018	5	2018 YTD Actual	2018 Budget (B)	2018 FORECAST	Forecast vs Budget
<b>DEVELOPMENT FUND (903) -</b>					<b>w/Actual FBCF</b>	
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			23,747 ii	80,000	80,000	- 0%
INCOME TAX EXPENSE			(2,916)	(7,000)	(7,000)	- 0%
BAD DEBT EXPENSE			(2,500)	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C	(195,947)	(1,408,000)	(1,463,658)	(55,658) 4%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E	-	-	-	- na
<b>Development Fund Balance</b>			<b>\$ 5,582,397</b>	<b>\$ 4,265,000</b>	<b>\$ 4,362,356 (F)</b>	<b>\$ 97,356 2%</b>

		YEAR 2018 SPEND				
		Project YR	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
<b>Total, all below</b>			<b>195,947</b>	<b>1,408,000</b>	<b>1,463,658</b>	
Mailbox Consolidation & Improvements (feasability study)		2018 C	-	25,000	25,000	
Employee Housing, planning		2018 C	-	10,000	10,000	
Association Wide, Member Surveys		2018 C	-	25,000	25,000	
DOWNHILL SKI Facility & Lifts - Master Plan/Planning		2018 C	15,897	200,000	200,000	731-210-268
TROUT CREEK REC CENTER, devfd expansion portion		2018 C	-	500,000	500,000	
Equestrian Improvements, Phase 3		2017 C	86,977	200,000	200,000	731-080-311 2017 project.
TRAILS Specific Projects df portion		2018 C	7,490	20,000	20,000	431-051-251
Feasibility Studies for Priority 1 projects		2018 C	-	150,000	150,000	
TDA Capital Payroll Allocation		2018 C	77,084	185,000	185,000	831-165-313
TDA Contingency		2018 C	-	93,000	140,158	addedcontingency to hold
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>						
TCRC Dev Feasibility Study		2016 C	9,261	-	9,261	631-132-823 +50k June
Snowmaking Equipment		2015 C	(6,617)	-	(6,617)	531-210-480 deposit re
Association Master Plan		2016 C	5,856	-	5,856	631-010-817
						-

B) - Budget as approved in fall and published in Budget Report  
**F) - Forecast Spend and YE Balance Projection are current estimates.**

Year	Month	2018 05
2018	05	< Report Month

Tahoe Donner Association 2018 Capital Spending Master Schedule 47,000  
New Machinery & Equipment Fund

Act>Fore

:Date Last Modified :Date Last Modified  
6/15/18 6/15/2018

0	<b>NM&amp;E Fund TL, Capital</b>		216,000	230,441	250,423	(19,982)	94,067	85,466	158,622	(61)	
1	2018 NMEF-CAP		216,000	207,500	227,915	(20,415)	74,388	75,113	152,802	(61)	Budget 2018 projects
0	2018 NMEF-ADD		-	22,941	22,477	464	19,648	10,323	5,820	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryovers	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost
	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	25,000	-	-	-	25,000	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	half in 2017 another half in 2018
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4 )	DHSKI	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	4,189	4,189	411	-	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to	Marina	C	12	15,000	20,000	19,815	185	19,815	19,815	-	185	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	30,000	-	27,467	27,467	2,533	-	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Alk)	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	1,931	1,931	1,069	-	
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	-	-	-	-	(725)	-	-	-	miscode, to reclass back in June
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/W	Trails	C	12	15,000	15,000	15,246	(246)	15,246	15,246	-	(246)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	1,464	1,464	13,536	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03	-	7,500	7,001	499	7,001	7,001	-	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03	-	3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03	-	3,141	3,141	-	2,991	-	3,141	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03	-	2,500	2,500	-	826	826	1,674	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05	-	6,300	6,335	(35)	6,335	-	-	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	62,254	(20,354)	-	-	62,254	-	inclds est for 2017 carry-overs to 2018



Replacement Reserve TL	6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
Capital	5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
Expense	940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

by Project Yr/Fund Type		(6,293,427)	(6,826,981)	(6,848,886)	21,905	(911,464)	(898,352)	(5,938,137)	-	
22	2016 RR-CAP	-	9,073	9,073	-	11,430	107,218	(2,357)	-	carry-over projects
0	2016 RR-EXP	-	-	-	-	-	-	-	-	carry-over projects
15	2017 RR-CAP	-	27,777	27,777	-	26,991	389,382	786	-	carry-over projects
1	2017 RR-EXP	-	58,908	58,908	-	13,562	35,295	45,346	-	carry-over projects
3	2017 RR-ACC-CAP	-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects
1	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
202	2018 RR-CAP	5,419,000	5,789,457	5,803,570	(14,113)	606,116	606,116	5,197,446	-	Budget 2018 projects
92	2018 RR-EXP	940,479	942,591	949,979	(7,388)	237,791	237,791	712,187	-	Budget 2018 projects
13	2018 RR-ACC-CAP	-	128,935	129,371	(436)	67,907	49,158	62,188	-	2018 projects added in 2018
8	2018 RR-ACC-EXP	-	44,319	44,288	31	28,279	23,324	16,009	-	2018 projects added in 2018
325	by Location	(66,052)	(78,321)	(78,321)	-	(28,628)	(18,037)	(49,693)	-	
12	Administration	192,413	218,788	219,258	(470)	101,714	108,159	117,544	-	
0	Asphalt Maintenance	-	-	-	-	-	-	-	-	
2	Bikeworks	26,095	26,095	26,095	-	18,263	18,263	7,832	-	
5	Campground	8,316	10,083	10,083	-	1,396	3,915	8,688	-	
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-	
16	Cross Country	514,606	517,112	517,140	(28)	6,876	38,316	510,263	-	
0	Day Camps	-	-	-	-	-	-	-	-	
7	Equestrian Center	92,303	92,303	92,303	-	8,568	8,568	83,735	-	
0	Facilities Administration	-	-	-	-	-	-	-	-	
5	Forestry	127,789	127,789	127,789	-	-	-	127,789	-	
2	General	(191)	(191)	16,632	(16,823)	-	-	16,632	-	
4	General Maintenance	113,293	113,293	113,356	(63)	12,469	12,469	100,887	-	
16	Golf Course	182,145	184,542	184,542	-	6,147	7,275	178,396	-	
0	Golf Complex	-	-	-	-	-	-	-	-	
10	Maintenance	60,976	66,224	66,224	-	31,560	35,569	34,664	-	
15	Marina	72,487	72,488	72,570	(83)	44,091	44,091	28,478	-	
42	MIS	312,412	328,535	330,160	(1,625)	163,861	298,132	166,296	-	
3	No. Woods Pool-Bldg.	18,645	18,645	18,645	-	4,048	4,048	14,597	-	
6	Northwoods	26,326	26,326	26,326	-	7,891	7,891	18,435	-	
0	Northwoods Pool	-	-	-	-	-	-	-	-	
8	Pizza	25,362	30,273	29,946	327	15,146	13,986	14,799	-	
4	Recreation	16,263	16,263	18,399	(2,136)	8,103	8,103	10,297	-	
23	Ski Area-Mtn Ops	556,219	593,885	594,034	(150)	43,538	43,538	550,495	-	
1	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-	
28	Ski Area - Lift Maintenance	1,545,952	1,924,469	1,925,324	(855)	328,899	370,463	1,596,425	-	
1	Ski Area - Vehicle Maintenance	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
0	Ski-Ops	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	
8	Tennis Complex	56,160	61,160	61,160	-	21,571	15,891	40,314	-	
9	The Lodge	58,728	123,728	123,728	-	44,405	44,405	79,321	-	
17	Trails	382,253	442,861	442,861	-	15,929	43,362	426,933	-	
51	Trout Creek BLDG	1,250,186	1,256,186	1,256,186	-	5,690	5,690	1,250,494	-	
23	Trout Creek POOLSPA	357,736	373,775	373,775	-	13,903	270,344	359,870	-	
5	Trout Creek FITNESSSEQ	81,969	95,469	95,469	-	6,273	-	89,196	-	
0	Trout Creek OTHER	-	-	-	-	-	-	-	-	
0	Various	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	
2	Vehicle/Fleet	98,760	98,760	98,760	-	47,328	47,328	51,431	-	
0	Winter Food-Beverge	-	-	-	-	-	-	-	-	
<b>2017 &amp; prior Carryovers in 2018 RR Expenditures Total</b>		-	61,394	61,394	61,394 carry-over variance	-	-	-	-	

Replacement Reserve TL

Capital  
Expense

6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report 5,177,962

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	4,774	4,774	-	7,131	30,598	(2,357)	-	
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$ 6,390.92
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$ 3,750.00
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$ 5,100.54
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$ 24,250.97
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$ 2,300.00
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$ 6,274.66
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$ 7,500.00
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$ 4,069.55
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$ 3,768.29
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$ 10,141.00
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$ 51,009.51
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	150	150	-	150	246,911	-	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-	
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	2,068	2,068	7,932	-	Posting adjustment needed see 823-210-289
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	3,425	-	8,671	8,671	(5,246)	-	Posting adjustment needed see 823-210-288
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	9,491	9,491	509	-	
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-	
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-	
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-	
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-	
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	15,374	15,374	6,538	-	
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	2,890	2,890	1,294	-	
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,078	2,078	(28)	2,078	2,078	-	-	
821 128 314	2018 RR-ACC-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	65,000	-	21,980	21,980	43,020	-	
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,750	-	7,378	-	372	-	
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	2,100	-	1,721	1,721	379	-	
821 150 330	2018 RR-ACC-CAP	Kegeerator	Pizza	C	05	-	2,000	2,000	-	1,160	-	840	-	
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	5,000	-	4,955	-	45	-	
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	42,751	-	-	-	42,751	-	
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSEQ	C	05	-	13,500	13,500	-	6,273	-	7,227	-	
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	4,000	-	3,213	-	787	-	
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-	
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-	
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	271	271	12,196	-	
	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-	
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	2,021	2,021	21,291	-	
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	12	20,405	20,405	20,405	-	-	-	20,405	-	
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-	
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,580	-	65	65	6,515	-	
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-	
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	12	48,590	48,590	48,590	-	-	-	48,590	-	
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	12	13,818	13,818	13,818	-	-	-	13,818	-	Defer to 2019
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	12	84,020	84,020	84,020	-	-	-	84,020	-	Defer to 2019

Replacement Reserve TL  
Capital  
Expense

6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover/Reset in Study	Notes
	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	-	-	3,662	-	
	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-	
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	7,578	7,578	6,147	-	
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	2,415	2,415	637	-	
	2018 RR-CAP	Bridges Year 1	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-	
	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	-	-	28,816	-	
	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-	
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	12	8,907	8,907	8,907	-	-	-	8,907	-	
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-	
	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-	
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	12	3,712	3,712	3,712	-	-	-	3,712	-	
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,102	-	23,828	23,828	(726)	-	
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	12	3,571	3,571	3,571	-	-	-	3,571	-	Reclassified as NMEF
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	1,910	1,910	141	-	
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	28,008	28,008	336	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row
823 060 087	2018 RR-ACC-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	1,386	-	
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	1,087	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
823 025 107	2018 RR-ACC-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	1,116	1,116	6,538	-	changed from C to E
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	1,476	1,476	2,270	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	2,661	2,661	5,387	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
823 025 118	2018 RR-ACC-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-	
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	400	400	7,761	-	
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	1,587	1,587	2,991	-	
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	1,263	1,263	968	-	
	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	-	-	2,531	-	
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	1,736	1,736	4,374	-	
	2018 RR-CAP	Server Room AC - Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	644	644	5,747	-	
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	13,910	13,910	31,098	-	
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	59	59	2,057	-	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,477	2,477	929	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	16,723	16,723	9,644	-	
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	3,884	(30)	4,080	4,080	(196)	-	
	2018 RR-CAP	Zendesck-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
821 130 123	2018 RR-CAP	Furniture-patio- Umb Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	3,003	-	4,048	4,048	(1,045)	-	researching, may be mis-coding or revised budget
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
823 010 128	2018 RR-ACC-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	

Replacement Reserve TL

Capital	6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
Expense	5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
	940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,423	-	1,148	1,148	1,276	-	
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	541	541	1,498	-	
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	3,799	3,799	2,882	-	
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	234	234	1,805	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	11,886	11,886	11,886	-	-	-	11,886	-	
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	14,172	14,172	14,172	-	-	-	14,172	-	
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	317,813	317,813	1,542,538	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	12	23,571	23,571	23,571	-	-	-	23,571	-	
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-	
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	12	15,518	15,518	15,518	-	-	-	15,518	-	
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	-	-	59,549	-	
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	-	-	18,424	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	12	2,931	2,931	2,931	-	-	-	2,931	-	
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	2,003	2,003	47	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,677	1,677	347	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	1,184	1,184	4,591	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	12	38,354	38,354	38,354	-	-	-	38,354	-	
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-	
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (	Trails	C	12	40,808	40,808	40,808	-	-	-	40,808	-	
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signa	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-	

Replacement Reserve TL  
Capital  
Expense

6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-	
	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - North	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-	
	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan Trails	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-	
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	66,811	-	-	-	66,811	-	
	2018 RR-CAP	Alarm Detection Control Panel - Trout Creek	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-	
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-	
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-	
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-	
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	7,086	-	
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-	
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-	
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-	
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bldg	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	12,779	-	
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-	
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSSEQ	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1	Trout Creek FITNESSSEQ	C	12	9,483	9,483	9,483	-	-	-	9,483	-	
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSSEQ	C	12	13,623	13,623	13,623	-	-	-	13,623	-	
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSSEQ	C	12	5,211	5,211	5,211	-	-	-	5,211	-	
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-	
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-	
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-	
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-	
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-	
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	40,492	-	
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
	2018 RR-CAP	Restrooms - Gymside Counters	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-CAP	Restrooms - Gymside Doors	Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-	
	2018 RR-CAP	Restrooms - Gymside Epoxy Flooring	Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	20,000	-	
	2018 RR-CAP	Restrooms - Gymside FF&E	Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	41,000	-	
	2018 RR-CAP	Restrooms - Gymside HVAC	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-CAP	Restrooms - Gymside Lighting & Electric	Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-	
	2018 RR-CAP	Restrooms - Gymside Mirrors	Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-	
	2018 RR-CAP	Restrooms - Gymside Partitions	Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-	
	2018 RR-CAP	Restrooms - Gymside Plumbing & Fixture	Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	40,000	-	
	2018 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
	2018 RR-CAP	Restrooms - Gymside Structural Remodel	Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-	
	2018 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-	
	2018 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-	
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-	
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-	
	2018 RR-CAP	Steam Room/Sauna Area - Windows & Tiling	Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-	
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-	
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-	
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-	
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-	
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-	
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-	

Replacement Reserve TL

6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-	
Capital	5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
Expense	940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resett in Study	Notes	
821 130 285	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-		
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-		
	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	12,187	12,187	12,187	-	9,624	9,624	2,563	-		
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-		
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-		
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-		
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-		
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-		
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-		
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-		
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-		
	2018 RR-CAP	Rec Pool - Plaster - Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-		
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-		
	821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-	
	821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-	
821 090 302	2018 RR-ACC-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis Complex	C	12	-	-	-	-	725	-	-	-	miss code, to reclass to NEF in June	
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-		
821 210 331	2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-		
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	6,000	-	5,690	5,690	310	-		
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	13,562	35,295	45,346	-	work not completed in 2017	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #	
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	16,564	16,564	6,675	-		
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-		
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	1,104	1,104	2,993	-		
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	54,166	54,166	75,834	-		
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	13	2,544	2,835	2,835	-	-	-	2,835	-		
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	13	2,544	2,625	2,625	-	-	-	2,625	-		
	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	-	-	1,203	-		
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	13	2,025	2,025	2,025	-	-	-	2,025	-	Defer to 2019	
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	13	4,085	4,085	4,085	-	-	-	4,085	-	Defer to 2019	
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C	
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	15,304	-	5,304	5,304	10,000	-	changed from E to C	
	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	-	-	18,808	-		
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-		
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-		
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-		
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	13	2,050	2,050	2,050	-	-	-	2,050	-	Defer to 2019	
	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	-	-	5,061	-		
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	7,175	7,175	8,009	-		
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	1,328	1,328	6,771	-		
	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	-	-	15,184	-		
	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	10,139	10,139	-	-	-	10,139	-		
	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-		
	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-		
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	13	3,049	3,049	3,049	-	-	-	3,049	-		
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-		
	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	-	-	5,925	-		
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved	
	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	-	-	10,401	-		
	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	-	-	1,787	-		
	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	-	-	25,307	-		
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-		
	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	-	-	6,074	-		
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	3,750	3,750	5,867	-		
	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	-	-	20,597	-		
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-		



Replacement Reserve TL

6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
823 160 068	2018 RR-EXP	Fencing- Repair	Maintenance	E	13	2,875	2,875	2,875	-	-	-	2,875	-	
	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	3,991	3,991	7,996	-	
	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-	
	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-	
823 060 076	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	500	500	5,294	-	
	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	-	-	255	-	
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-	
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-	
723 025 197	2018 RR-EXP	E-Store	MIS	E	13				-	-	-		-	needs reclass to x109 project#
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	8,173	8,173	3,827	-	
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	21,162	21,162	21,725	-	
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
823 025 117	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-	
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
823 025 112	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-	
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-	
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-	
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	9,597	9,597	9,438	-	
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	-	-	10,204	-	
823 010 127	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	6,440	6,440	645	-	
	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	-	-	11,121	-	
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	13	8,086	8,086	8,086	-	-	-	8,086	-	
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-	
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-	
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-	
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-	
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-	
823 210 169	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	3,006	3,006	4,013	-	
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-	
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-	
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-	
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	3,750	3,750	7,370	-	
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	11,941	11,941	206	-	
	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	-	-	6,351	-	
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	13	5,065	5,065	5,065	-	-	-	5,065	-	
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	200	200	2,853	-	
823 128 196	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	5,308	5,308	9,682	-	
823 128 197	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	6,156	6,156	8,468	-	
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	13	40,808	40,808	40,808	-	-	-	40,808	-	
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	13	35,707	35,707	35,707	-	-	-	35,707	-	
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-	
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	13	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-	
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-	
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-	

Replacement Reserve Fund

7,400,000

6/15/18 6/15/2018

Replacement Reserve TL

Capital	6,359,479	7,013,406	7,035,311	(21,905)	1,001,935	1,483,481	6,034,091	-
Expense	5,419,000	5,965,102	5,979,650	(14,548)	722,303	1,169,307	5,258,063	-
	940,479	1,048,304	1,055,661	(7,357)	279,631	314,174	776,028	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
2018 RR-EXP	Chemical Probes (12)		Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-	
2018 RR-CAP	Contingency, capex		General	C	13	128	128	11,221	(11,093)	-	-	11,221	-	estimated project deferrals/timing impacts
2018 RR-EXP	Contingency, expen		General	E	13	(319)	(319)	5,411	(5,730)	-	-	5,411	-	estimated project deferrals/timing impacts





Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Five Months Ending May 31, 2018  
 Operating Fund Consolidated

May 2018

Year-to-Date May 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-3,737	0	-5,929	-3,737	0%	2,192	37%										
450	0	0	450	0%	450	0%	36015	450	0	0	450	0%	450	0%	5,000	
34,235	33,200	28,863	1,035	3%	5,372	19%	36030	241,168	217,400	282,474	23,768	11%	-41,306	-15%	549,300	
-3,257	-4,500	-4,954	1,243	28%	1,697	34%	38015	-7,296	-7,700	-9,390	404	5%	2,094	22%	-20,300	
-259	-500	-63	241	48%	-196	-312%	38017	-259	-500	-120	241	48%	-139	-116%	-3,000	
-5,103	-1,300	-543	-3,803	-293%	-4,560	-839%	38020	-35,129	-18,100	-28,974	-17,029	-94%	-6,155	-21%	-47,300	
-399	0	0	-399	0%	-399	0%	38025	-2,920	-2,000	-2,212	-920	-46%	-708	-32%	-2,000	
<b>25,666</b>	<b>26,900</b>	<b>23,302</b>	<b>-1,234</b>	<b>-5%</b>	<b>2,364</b>	<b>10%</b>		<b>196,014</b>	<b>189,100</b>	<b>241,778</b>	<b>6,914</b>	<b>4%</b>	<b>-45,765</b>	<b>-19%</b>	<b>481,700</b>	
5,969	4,400	862	1,569	36%	5,107	592%	(350...	6,394	4,400	862	1,994	45%	5,532	642%	152,000	
420	0	0	420	0%	420	0%	35018	420	0	0	420	0%	420	0%	0	
4,388	5,000	0	-612	-12%	4,388	0%	35020	4,388	5,000	0	-612	-12%	4,388	0%	46,000	
179	0	412	179	0%	-233	-57%	35550	183,505	203,000	242,209	-19,495	-10%	-58,704	-24%	238,600	
0	0	-269	0	0%	269	100%	35580	285,564	206,100	310,229	79,464	39%	-24,665	-8%	297,300	
0	0	0	0	0%	0	0%	35585	2,699	2,300	2,631	399	17%	68	3%	2,500	
0	0	0	0	0%	0	0%	35590	181,873	141,900	185,081	39,973	28%	-3,208	-2%	197,000	
0	0	0	0	0%	0	0%	(355...	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000	
4,555	6,200	6,292	-1,646	-27%	-1,738	-28%	3604...	556,162	665,900	795,019	-109,738	-16%	-238,857	-30%	998,300	
13,310	0	0	13,310	0%	13,310	0%	36042	13,685	0	0	13,685	0%	13,685	0%	0	
1,253	1,300	698	-48	-4%	555	80%	36043	1,253	1,300	698	-48	-4%	555	80%	33,000	
799	1,100	680	-301	-27%	119	18%	3604...	6,178	6,400	7,076	-222	-3%	-898	-13%	15,000	
6,978	7,400	7,691	-422	-6%	-713	-9%	36050	31,119	32,600	30,513	-1,481	-5%	607	2%	85,700	
970	100	0	870	870%	970	0%	36056	3,490	1,100	1,260	2,390	217%	2,230	177%	2,900	
0	100	0	-100	-100%	0	0%	36058	0	500	0	-500	-100%	0	0%	6,000	
0	0	0	0	0%	0	0%	36059	0	0	0	0	0%	0	0%	234,000	
1,154	1,100	1,485	54	5%	-332	-22%	36051	7,831	6,500	7,173	1,331	20%	658	9%	17,900	
120	100	0	20	20%	120	0%	36057	340	400	300	-60	-15%	40	13%	1,200	
8	50	0	-42	-84%	8	0%	36060	8	50	0	-42	-84%	8	0%	2,000	
903	4,100	3,694	-3,197	-78%	-2,792	-76%	36070	903	4,100	4,234	-3,197	-78%	-3,332	-79%	57,503	
2,675	1,800	874	875	49%	1,801	206%	36080	2,675	1,800	874	875	49%	1,801	206%	34,700	
0	0	0	0	0%	0	0%	37090	0	0	0	0	0%	0	0%	33,000	
30	0	0	30	0%	30	0%	37095	45	0	0	45	0%	45	0%	49,000	
<b>43,709</b>	<b>32,750</b>	<b>22,419</b>	<b>10,959</b>	<b>33%</b>	<b>21,289</b>	<b>95%</b>		<b>1,320,295</b>	<b>1,304,350</b>	<b>1,613,752</b>	<b>15,945</b>	<b>1%</b>	<b>-293,457</b>	<b>-18%</b>	<b>2,524,603</b>	
6,920	9,400	5,190	-2,480	-26%	1,730	33%	32010	23,545	31,500	17,635	-7,955	-25%	5,910	34%	77,000	
3,240	3,000	1,740	240	8%	1,500	86%	32020	9,920	9,000	4,745	920	10%	5,175	109%	30,000	
175	500	425	-325	-65%	-250	-59%	32030	1,408	2,500	-1,093	-1,093	-44%	2,500	229%	6,000	
8,714	1,010	5,779	7,704	763%	2,935	51%	34010	34,646	5,050	23,279	29,596	586%	11,367	49%	12,120	
3,315	4,000	3,521	-685	-17%	-206	-6%	34020	13,799	18,500	15,957	-4,701	-25%	-2,158	-14%	38,000	
9,620	-300	0	9,920	3307%	9,620	0%	34030	9,620	-1,300	0	10,920	840%	9,620	0%	15,000	
-950	-200	-1,900	-750	-375%	950	50%	34040	42,101	47,300	71,825	-5,199	-11%	-29,725	-41%	44,000	
11,850	9,600	10,780	2,250	23%	1,070	10%	34050	53,255	53,900	48,510	-645	-1%	4,745	10%	139,000	
0	0	10	0	0%	-10	-100%	34060	30	0	80	30	0%	-50	-63%	0	
0	0	0	0	0%	0	0%	34070	0	0	3	0	0%	-3	-100%	0	
40,781	19,000	14,528	21,781	115%	26,253	181%	34080	87,194	87,000	63,726	194	0%	23,468	37%	213,000	
2,389	2,500	1,118	-111	-4%	1,271	114%	37018	11,945	12,500	8,042	-555	-4%	3,904	49%	30,000	
2,485	14,140	14,867	-11,655	-82%	-12,382	-83%	37020	28,495	43,300	49,015	-14,805	-34%	-20,520	-42%	86,780	
375	1,500	900	-1,125	-75%	-525	-58%	38005	73,722	37,500	52,174	36,222	97%	21,549	41%	69,000	
0	0	1,645	0	0%	-1,645	-100%	37030	0	0	1,645	0	0%	-1,645	-100%	0	
<b>88,914</b>	<b>64,150</b>	<b>58,603</b>	<b>24,764</b>	<b>39%</b>	<b>30,311</b>	<b>52%</b>		<b>389,681</b>	<b>346,750</b>	<b>355,543</b>	<b>42,931</b>	<b>12%</b>	<b>34,138</b>	<b>10%</b>	<b>759,900</b>	
<b>451,273</b>	<b>417,000</b>	<b>349,800</b>	<b>34,273</b>	<b>8%</b>	<b>101,473</b>	<b>29%</b>		<b>4,944,505</b>	<b>5,082,000</b>	<b>6,124,338</b>	<b>-137,495</b>	<b>-3%</b>	<b>-1,179,832</b>	<b>-19%</b>	<b>12,460,000</b>	
<b>COST OF GOODS SOLD (COGS)</b>																
-13,872	-13,770	-12,361	-102	-1%	-1,511	-12%	43110	-96,618	-97,540	-107,658	922	1%	11,040	10%	-301,880	
-9,310	-10,550	-9,671	1,240	12%	361	4%	43120	-49,477	-50,230	-65,658	753	1%	16,182	25%	-188,810	
-9,783	-7,690	-18,920	-2,093	-27%	9,137	48%	43130	-62,430	-49,404	-74,476	-13,390	-27%	12,046	16%	-153,180	
-4,181	-5,560	-4,487	1,379	25%	306	7%	43140	-36,138	-39,650	-44,564	3,512	9%	8,425	19%	-125,210	
-1,420	-1,880	-1,090	460	24%	-330	-30%	43150	-19,419	-22,030	-23,758	2,611	12%	4,339	18%	-58,380	
-11,973	-12,918	-8,901	945	7%	-3,072	-35%	43160	-104,619	-97,491	-133,783	-7,128	-7%	29,164	22%	-250,561	
5,305	4,710	7,644	595	13%	-2,339	-31%	43190	27,648	23,960	30,473	3,688	15%	-2,824	-9%	86,410	
3,109	3,328	2,821	-219	-7%	288	10%	43192	14,029	16,725	13,741	-2,696	-16%	288	2%	40,861	
<b>-42,126</b>	<b>-44,330</b>	<b>-44,965</b>	<b>2,204</b>	<b>5%</b>	<b>2,839</b>	<b>6%</b>		<b>-327,023</b>	<b>-315,296</b>	<b>-405,683</b>	<b>-11,727</b>	<b>-4%</b>	<b>78,660</b>	<b>19%</b>	<b>-950,750</b>	
-3,170	-3,270	-2,754	100	3%	-416	-15%	43270	-27,273	-28,140	-33,458	867	3%	6,185	18%	-82,010	
-3,436	-2,430	-2,644	-1,006	-41%	-792	-30%	43280	-21,988	-17,060	-21,929	-4,928	-29%	-59	0%	-52,340	
-5,311	-7,300	-4,879	1,989	27%	-433	-9%	43290	-38,509	-38,990	-44,758	481	1%	6,249	14%	-129,770	
<b>-11,918</b>	<b>-13,000</b>	<b>-10,278</b>	<b>1,082</b>	<b>8%</b>	<b>-1,640</b>	<b>-16%</b>		<b>-87,769</b>	<b>-84,190</b>	<b>-100,144</b>	<b>-3,579</b>	<b>-4%</b>	<b>12,375</b>	<b>12%</b>	<b>-264,120</b>	
<b>-19,813</b>	<b>-19,500</b>	<b>-15,703</b>	<b>-313</b>	<b>-2%</b>	<b>-4,109</b>	<b>-26%</b>		<b>-114,286</b>	<b>-115,300</b>	<b>-135,183</b>	<b>1,014</b>	<b>1%</b>	<b>20,896</b>	<b>15%</b>	<b>-305,130</b>	



Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Five Months Ending May 31, 2018  
 Operating Fund Consolidated

May 2018

Year-to-Date May 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-3,109	-3,378	-2,879	269	8%	-230	-8%	50530	Employee Meals	-16,899	-17,675	-16,757	776	4%	-142	-1%	-43,211
-1,472	-6,000	-55	4,528	75%	-1,418	-2595%	50605	Employee Housing expenses	-87,977	-76,000	-66,258	-11,977	-16%	-21,719	-33%	-141,000
-591	-1,000	-255	409	41%	-336	-132%	50615	Employee Recruiting	-8,176	-3,000	-1,032	-5,176	-173%	-7,144	-692%	-11,000
-2,286	-3,687	-2,460	1,401	38%	174	7%	50620	Employee Dev/Training	-12,548	-12,685	-9,735	137	1%	-2,812	-29%	-36,794
-1,395	-1,534	-1,873	139	9%	478	26%	50625	Employee Relations	-20,830	-23,800	-26,335	2,970	12%	5,505	21%	-58,868
-1,537	-1,050	-457	-487	-46%	-1,080	-237%	50626	PreEmployment Testing	-3,652	-6,150	-3,509	2,498	41%	-143	-4%	-19,000
-939	-400	-949	-539	-135%	10	1%	50627	EAP Services	-4,127	-2,700	-5,512	-1,427	-53%	1,384	25%	-6,600
-1,821	-1,300	-667	-521	-40%	-1,155	-173%	50628	Benefit Administration Services	-15,511	-6,600	-5,626	-8,911	-135%	-9,885	-176%	-16,000
-10,601	-19,454	-14,093	8,853	46%	3,492	25%	50630	Uniforms	-13,828	-22,180	-20,507	8,352	38%	6,679	33%	-50,248
-890	-6,500	-500	5,610	86%	-390	-78%	51080	Seminars & Conferences	-3,377	-18,000	-6,875	14,623	81%	3,499	51%	-32,820
-2,597	-4,690	-2,646	2,093	45%	49	2%	51095	Travel/Meeting Expense	-6,718	-17,500	-17,407	10,782	62%	10,690	61%	-33,040
<b>-27,238</b>	<b>-48,993</b>	<b>-26,833</b>	<b>21,755</b>	<b>44%</b>	<b>-405</b>	<b>-2%</b>		<b>Total Staff Expense</b>	<b>-193,642</b>	<b>-206,290</b>	<b>-179,553</b>	<b>12,648</b>	<b>6%</b>	<b>-14,088</b>	<b>-8%</b>	<b>-448,581</b>
-12,437	-12,685	-8,614	248	2%	-3,823	-44%	51090	Telephone	-65,206	-64,465	-63,704	-741	-1%	-1,502	-2%	-153,500
-1,590	-2,120	-1,669	530	25%	79	5%	55003	Cable/Sat TV Service	-8,362	-10,880	-8,631	2,518	23%	269	3%	-25,840
-8,765	-6,800	-6,149	-1,965	-29%	-2,615	-43%	55005	Disposal Fees	-37,775	-33,450	-33,588	-4,325	-13%	-4,187	-12%	-92,590
-19,863	-18,390	-19,882	-1,473	-8%	19	0%	5501...	Electricity	-120,978	-107,550	-114,989	-13,428	-12%	-5,989	-5%	-278,750
-3,355	-5,000	-3,515	1,645	33%	159	5%	55020	Natural Gas - Pools	-33,995	-39,300	-37,244	5,305	13%	3,248	9%	-78,000
-4,532	-4,840	-5,407	308	6%	875	16%	55025	Natural Gas - Buildings	-41,526	-51,740	-51,391	10,214	20%	9,865	19%	-87,900
<b>-8,477</b>	<b>-7,440</b>	<b>-5,401</b>	<b>-1,037</b>	<b>-14%</b>	<b>-3,076</b>	<b>-57%</b>		<b>Fuel &amp; Oil</b>	<b>-64,870</b>	<b>-73,400</b>	<b>-95,500</b>	<b>8,530</b>	<b>12%</b>	<b>30,630</b>	<b>32%</b>	<b>-145,290</b>
-1,543	-900	-1,198	-643	-71%	-345	-29%	55027	Propane (LPG)	-3,315	-2,320	-2,533	-995	-43%	-782	-31%	-4,650
-7,165	-7,835	-7,031	670	9%	-134	-2%	55030	Sewer Fees	-35,824	-38,635	-35,155	2,811	7%	-670	-2%	-95,030
-2,865	-3,200	-2,819	335	10%	-47	-2%	5503...	Water - Building/Facility	-15,367	-14,500	-14,415	-867	-6%	-952	-7%	-40,380
-1,958	-1,650	-1,815	-308	-19%	-142	-8%	55040	Water - Grounds	-24,943	-6,450	-8,171	-18,493	-287%	-18,772	-205%	-75,000
<b>-72,550</b>	<b>-70,860</b>	<b>-63,499</b>	<b>-1,690</b>	<b>-2%</b>	<b>-9,050</b>	<b>-14%</b>		<b>TOTAL UTILITIES</b>	<b>-452,161</b>	<b>-442,690</b>	<b>-465,320</b>	<b>-9,471</b>	<b>-2%</b>	<b>13,159</b>	<b>3%</b>	<b>-1,076,930</b>
								<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>								
-148	-410	-302	262	64%	154	51%	56010	Security Exp	-3,897	-3,830	-5,656	-67	-2%	1,759	31%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-8,663	-7,650	-7,355	-1,013	-13%	-1,309	-18%	56520	Linen Service	-51,312	-43,940	-43,149	-7,372	-17%	-8,163	-19%	-119,159
-8,117	-7,025	-8,652	-1,092	-16%	534	6%	56530	Janitorial Services & Supplies	-38,191	-36,325	-41,047	-1,866	-5%	2,856	7%	-88,450
-1,165	-1,283	-1,788	118	9%	622	35%	56535	Pest Control	-3,789	-4,373	-4,182	584	13%	393	9%	-10,455
-14,898	-4,386	-614	-10,512	-240%	-14,283	-2325%	52020	Contract Fees	-38,702	-22,570	-2,423	-16,132	-71%	-36,279	-1497%	-53,592
0	0	-4,983	0	0%	4,983	100%	50201	Contract Labor	0	0	-4,983	0	0%	4,983	100%	0
-858	-500	-122	-358	-72%	-736	-602%	52022	Veterinary Services	-2,266	-2,270	-122	4	0%	-2,144	-1753%	-5,720
-473	0	0	-473	0%	-473	0%	52023	Equine Care Services	-1,590	-900	-1,881	-690	-77%	290	15%	-7,250
0	-2,500	-2,780	2,500	100%	2,780	100%	52024	Offsite Pasturing	-8,937	-12,500	-9,633	3,563	29%	696	7%	-20,000
-3,127	-3,560	-649	433	12%	-2,478	-382%	53705	Equipment Rental	-6,429	-7,840	-3,623	1,411	18%	-2,806	-77%	-20,650
0	-130	0	130	100%	0	0%	57035	Rental Property Expense	0	-690	0	690	100%	0	0%	-2,100
-1,335	-4,000	-4,000	2,665	67%	2,665	67%	56505	Feed Hay Grain	-1,335	-4,000	-4,000	2,665	67%	2,665	67%	-13,500
-881	-600	-765	-281	-47%	-116	-15%	51560	Mbr Srv - Retail COGS	-2,764	-2,600	-1,823	-164	-6%	-941	-52%	-7,400
0	-1,210	0	1,210	100%	0	0%	56503	Printed Forms/Ticket Stock	-8,337	-10,020	-11,020	1,683	17%	2,682	24%	-21,460
-394	-400	-394	6	2%	0	0%	51037	Computer Software	-1,576	-2,100	-2,770	524	25%	1,194	43%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-394	-1,300	0	906	70%	-394	0%	-2,200
-1,609	-2,320	-1,067	711	31%	-542	-51%	51050	Furniture and Office Equip	-4,750	-6,200	-6,599	1,450	23%	1,848	28%	-13,415
-1,648	-2,825	-841	1,177	42%	-807	-96%	51060	Office Supplies	-7,386	-12,835	-7,486	5,449	42%	100	1%	-30,040
-973	-1,630	-641	657	40%	-332	-52%	51061	Toner Cartridges	-8,094	-9,650	-7,781	1,556	16%	-312	-4%	-22,960
-956	-2,550	0	1,594	63%	-956	0%	53530	Signs	-3,018	-4,550	-6,292	1,532	34%	3,273	52%	-14,190
<b>-14,353</b>	<b>-16,395</b>	<b>-12,952</b>	<b>2,042</b>	<b>12%</b>	<b>-1,401</b>	<b>-11%</b>	<b>56501</b>	<b>Operating Supplies</b>	<b>-31,215</b>	<b>-33,295</b>	<b>-27,836</b>	<b>2,080</b>	<b>6%</b>	<b>-3,379</b>	<b>-12%</b>	<b>-66,860</b>
-4,832	-3,800	-2,101	-1,032	-27%	-2,731	-130%	56502	Paper Products - Restaurant	-29,027	-27,100	-30,748	-1,927	-7%	1,721	6%	-77,360
0	-50	0	50	100%	0	0%	56504	Candle & TableTop Supplies	-813	-250	-928	-563	-225%	115	12%	-600
-3,057	-2,100	-1,869	-957	-46%	-1,188	-64%	56511	Cleaning Supplies - Restaurant	-13,538	-11,250	-12,211	-2,288	-20%	-1,327	-11%	-32,750
-3,395	-5,255	-2,762	1,860	35%	-633	-23%	56540	Small Tools & Equipment	-10,284	-14,410	-18,435	4,126	29%	8,151	44%	-27,380
-1,704	-3,955	-1,161	2,251	57%	-543	-47%	56545	Safety Equipment	-4,101	-10,330	-7,154	6,229	60%	3,053	43%	-22,680
-409	0	-424	-409	0%	15	4%	56550	Spoilage	-3,080	0	-8,030	-3,080	0%	4,949	62%	0
0	-600	-678	600	100%	678	100%	51025	Entertainment	0	-4,750	-3,103	4,750	100%	3,103	100%	-12,150
-319	0	0	-319	0%	-319	0%	55530	Recreation Programs	-319	-100	-254	-65	-219%	-65	-25%	-23,370
-1,210	-1,725	-1,419	515	30%	209	15%	55532	Special Programs	-7,932	-6,125	-11,326	-1,807	-30%	3,394	30%	-40,710
-673	0	0	-673	0%	-673	0%	55537	Catering Rentals	-817	0	-989	-817	0%	172	17%	-1,600
628	0	0	628	0%	628	0%	56013	Concert Expenses	-219	0	0	-219	0%	-219	0%	-73,600
0	0	-249	0	0%	249	100%	55550	Ski Team Expense	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
								<b>Repairs &amp; Maintenance</b>								
-4,862	-3,950	-5,668	-912	-23%	807	14%	54210	General/PM	-19,944	-13,050	-20,331	-6,894	-53%	387	2%	-33,400
-34	-70	-20	36	51%	-14	-68%	54220	Plumbing	-2,108	-950	-1,086	-1,158	-122%	-1,022	-94%	-3,090
-183	-225	-134	42	19%	-49	-36%	54240	Lighting and Electrical	-603	-1,595	-1,904	992	62%	1,301	68%	-4,800
-97	0	0	-97	0%	-97	0%	54250	HVAC	-310	-250	-67	-60	-24%	-243	-363%	-800
0	-600	0	600	100%	0	0%	54252	Carpentry	0	-1,450	0	1,450	100%	0	0%	-3,300
-571	-350	-551	-221	-63%	-21	-4%	54254	Elevators	-3,264	-1,750	-3,304	-1,514	-87%	40	1%	-4,200
-5,931	-2,950	-7,290	-2,981	-101%	1,359	19%	54256	Fire Suppression	-7,108	-5,400	-10,222	-1,708	-32%	3,114	30%	-11,450
0	-300	-63	300	100%	63	100%	54274	Painting	0	-400	-63	400	100%	63	100%	-900





Tahoe Donner Association  
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Year-to-Date May 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-163	0	0	-163	0%	-163	0%	51516	Annual Meeting Expense	-328	0	0	-328	0%	-328	0%	-30,000
-7,110	-4,250	-2,318	-2,860	-67%	-4,792	-207%	51063	Postage - TDNews	-19,091	-13,050	-11,492	-6,041	-46%	-7,599	-66%	-30,450
-1,021	-1,240	-1,077	219	18%	56	5%	51065	Postage - General	-3,743	-5,905	-4,539	2,162	37%	796	18%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-1,641	-524	0	-1,117	-213%	-1,641	0%	51535	Digital Content	-9,986	-2,620	-2,708	-7,366	-281%	-7,277	-269%	-6,288
-8,524	-11,200	-19,619	2,676	24%	11,095	57%	51545	Printing - TD News	-32,012	-36,000	-54,239	3,988	11%	22,227	41%	-84,400
-2,319	-1,000	-17,218	-1,319	-132%	14,900	87%	51546	Printing - Brochures	-11,619	-13,300	-30,742	1,681	13%	19,123	62%	-24,900
-1,078	0	0	-1,078	0%	-1,078	0%	51547	Printing - Other	-1,322	0	-1,391	-1,322	0%	69	5%	-100
-4,150	-400	-492	-3,750	-937%	-3,657	-743%	56601	Claims Expense	-9,477	-2,200	-21,074	-7,277	-331%	11,597	55%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
0	0	0	0	0%	0	0%	52215	Collection Expense	-338	0	0	-338	0%	-338	0%	0
-19,126	-12,840	-14,603	-6,286	-49%	-4,523	-31%	52220	Credit Card Expense	-113,976	-106,040	-133,954	-7,936	-7%	19,978	15%	-249,060
-89	0	723	-89	0%	-812	-112%	52225	Over/Short	-261	0	-1,472	-261	0%	1,211	82%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	500	0	-500	-100%	0	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-10,000	0	10,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-231,500	-230,000	-222,600	-1,500	-1%	-8,900	-4%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-95,940	-96,000	-84,990	60	0%	-10,950	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-18,750	-18,750	-18,750	0	0%	0	0%	-45,000
<b>-157,667</b>	<b>-123,610</b>	<b>-146,733</b>	<b>-34,057</b>	<b>-28%</b>	<b>-10,933</b>	<b>-7%</b>		<b>TOTAL ADMINISTRATIVE &amp; OT</b>	<b>-859,817</b>	<b>-780,114</b>	<b>-845,541</b>	<b>-79,703</b>	<b>-10%</b>	<b>-14,277</b>	<b>-2%</b>	<b>-1,834,608</b>
<b>-387,652</b>	<b>-366,887</b>	<b>-359,561</b>	<b>-20,765</b>	<b>-6%</b>	<b>-28,091</b>	<b>-8%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-2,001,023</b>	<b>-1,945,153</b>	<b>-2,128,118</b>	<b>-55,870</b>	<b>-3%</b>	<b>127,095</b>	<b>6%</b>	<b>-4,864,000</b>
<b>-1,266,009</b>	<b>-1,232,170</b>	<b>-1,112,815</b>	<b>-33,839</b>	<b>-3%</b>	<b>-153,194</b>	<b>-14%</b>		<b>TOTAL PAYROLL AND OPERATI</b>	<b>-6,778,142</b>	<b>-6,783,214</b>	<b>-6,907,736</b>	<b>5,072</b>	<b>0%</b>	<b>129,594</b>	<b>2%</b>	<b>-17,025,000</b>
<b>-888,591</b>	<b>-892,000</b>	<b>-833,960</b>	<b>3,409</b>	<b>0%</b>	<b>-54,631</b>	<b>-7%</b>		<b>N O R 1, before OH</b>	<b>-2,362,715</b>	<b>-2,216,000</b>	<b>-1,424,409</b>	<b>-146,715</b>	<b>-7%</b>	<b>-938,307</b>	<b>-66%</b>	<b>-6,085,000</b>
<b>-888,591</b>	<b>-892,000</b>	<b>-833,960</b>	<b>3,409</b>	<b>0%</b>	<b>-54,631</b>	<b>-7%</b>		<b>N O R 2, after OH</b>	<b>-2,362,715</b>	<b>-2,216,000</b>	<b>-1,424,409</b>	<b>-146,715</b>	<b>-7%</b>	<b>-938,307</b>	<b>-66%</b>	<b>-6,085,000</b>
<b>-1,339,865</b>	<b>-1,309,000</b>	<b>-1,183,760</b>	<b>-30,865</b>	<b>-2%</b>	<b>-156,105</b>	<b>-13%</b>		<b>T O C</b>	<b>-7,307,221</b>	<b>-7,298,000</b>	<b>-7,548,746</b>	<b>-9,221</b>	<b>0%</b>	<b>241,526</b>	<b>3%</b>	<b>-18,545,000</b>
-33.7%	-31.9%	-29.5%	-01.8%	-05.7%	-04.1%	-14.0%		REV to TOC (CRR%)	-67.7%	-69.6%	-81.1%	02.0%	02.8%	13.5%	16.6%	-67.2%
<b>892,000</b>	<b>892,000</b>	<b>821,000</b>	<b>0</b>	<b>0%</b>	<b>71,000</b>	<b>9%</b>		<b>Assessment Revenue, Operatin</b>	<b>2,216,000</b>	<b>2,216,000</b>	<b>2,561,000</b>	<b>0</b>	<b>0%</b>	<b>-345,000</b>	<b>-13%</b>	<b>6,085,000</b>
<b>3,409</b>	<b>0</b>	<b>-12,960</b>	<b>3,409</b>	<b>0%</b>	<b>16,369</b>	<b>126%</b>		<b>NOR AFTER Assessment Reven</b>	<b>-146,715</b>	<b>0</b>	<b>1,136,591</b>	<b>-146,715</b>	<b>0%</b>	<b>-1,283,307</b>	<b>-113%</b>	<b>0</b>