#### **DECISION PAPER**



### 2018 / 2019 Winter Season – Fall Sale Prices

## Downhill Ski (DH) & Cross Country Ski (XC) - Season Passes and Group Rates Snowplay (SP) - Group Rates

August 10, 2018

#### **ISSUE:**

Management desires to launch the Fall season sale of winter 2018/2019 season pass rates on September 1<sup>st</sup>, to be on sale September 1<sup>st</sup> through November 30th. Group business rates for DH XC and SP also need to establish due to the typically longer-range planning by groups. These 2018/2019 winter prices need to be review and approved by the Board.

#### **BACKGROUND:**

Pricing tiers based upon how early the customer purchases the pass product is an industry and regional standard. Spring sale is complete, this Decision Paper is for Fall sale, and pricing for inseason, starting December 1<sup>st</sup>, we will seek Board approval at the October Board meeting.

Season Passes and season programs represent as a % of operation's total revenues, per 2018 Budget 2018 are as follows:

\$ 88,000 / 3% Downhill Ski - to increase to ~\$120,000 for B2019 \$240,000 / 26% Cross Country Ski - to increase to ~300,000 for B2019

Group business in minor for both, as well as, for Snowplay.

Total pass/program sales for winter:

\$194,000 for 14/15

\$212,000 for 15/16

\$452,000 for 16/17 record pass sales, large snow year

\$467,000 for 17/18 new record pass sales, despite low snow year

% of Pass Sales Dollars in 17/18 and the variance of 17/18 versus 16/17:

25% XC Member passes down 9% quantity, down 8% sales

27% XC Public passes down 17% quantity, down 13% sales

17% XC/DH Combo passes up 23% quantity, up 27% sales (majority Member)

18% DH Member passes up 10% quantity, up 11% sales

13% DH Public passes up 20% quantity, up 44% sales

100%

In the spring of 2018, we sold \$89,000 in 2018/2019 season pass sale promotion, coming out of a lackluster season. In the spring of 2017, we sold \$103,000 in 2017/2018 season pass sale promotion, coming off a record season. We sold \$65,000 in spring 2016. These spring customers locking in the lowest price being offered.

The Spring/Fall/Winter pass sales mix varies by season, on average: 20% S / 35% F / 45% W

All Member prices are less than Public, and the mix (Member or Public, child/adult/senior) influences the yield (Revenue/Quantity) at each location.





We have researched our competitive set offerings, estimated cost increases, as well as, our product suite. We have proposed changes to pass rates to address rising cost pressures, while keeping pass rates competitive, and choosing to more aggressively increase Public **Daily** rates (forthcoming in Fall for approval). Raising public daily rates will also directly address peak period demand pressures. Further, passholders are our most loyal customers and are precommitting for the season.

Competitive set notables include:

#### 1. CURRENTLY:

Royal Gorge XC Adult (23-64) \$239 currently on website through 10/31

Tahoe Donner XC Public Adult (18-59) \$329 fall price (17/18)

Tahoe Donner XC Public Adult (18-59) \$339 Fall price (18/19 recommended)

Tahoe Donner XC Member Adult (18-59) \$244 Fall price (17/18)

Tahoe Donner XC Member Adult (18-59) \$254 Fall price (18/19 recommended)

Royal Gorge XC Senior (65-74) \$219 currently on website through 10/31

Tahoe Donner XC Public Senior (60-69) \$284 Fall price (17/18)

Tahoe Donner XC Public Senior (60-69) \$294 Fall price (18/19 recommended)

Tahoe Donner XC Member Senior (60-69) \$209 Fall price (17/18)

Tahoe Donner XC Member Senior (60-69) \$219 Fall price (18/19 recommended)

#### 2. IN THE SPRING:

Royal Gorge XC Adult (23-64) \$219 currently on website through 5/31

Tahoe Donner XC Public Adult (18-59) \$314 spring price (17/18)

Tahoe Donner XC Public Adult (18-59) \$314 spring price (18/19 recommended)

Tahoe Donner XC Member Adult (18-59) \$239 spring price (17/18)

Tahoe Donner XC Member Adult (18-59) \$239 spring price (18/19 recommended)

Royal Gorge XC Senior (65-74) \$199 currently on website through 5/31

Tahoe Donner XC Public Senior (60-69) \$269 spring price (17/18)

Tahoe Donner XC Public Senior (60-69) \$269 spring price (18/19 recommended)

Tahoe Donner XC Member Senior (60-69) \$204 spring price (17/18)

Tahoe Donner XC Member Senior (60-69) \$204 spring price (18/19 recommended)

Lots of pro/cons to be higher/lower could be discuss here. TD and RG had challenging 17/18 season and competitor RG has reduced price by 30% for 18/19. Certainly, some customers purchase at TD or RG more independent of price, with location, convenience,

grooming, trails system being several other decision factors. Recommendation is to hold TD pricing flat to last season's spring rate, for the spring sale period.

- 3. Royal Gorge charges a \$25 processing fee for child/super senior free passes
  Tahoe Donner does not charge any fee. We do have over 500 between over age 70 and 6
  and under comps. At \$20 this would generate ~\$10,000 in revenue.
  The Board approved a service fee of \$20 in April 2018.
- 4. Tahoe Donner XC grooming targets quality grooming of trail system every night (marketing/quality of service product offering). Tahoe Donner has a strong loyal midweek passholder customer base. Royal Gorges' grooming has not been considered on par to TD the last few seasons.

The Finance Committee (FC) has been provided a copy of this decision paper and will review at FC August meeting; providing any feedback at the August Board meeting.

Season Pass rate recommendations are presented as **Attachment A** for Board review and approval. We estimate the net impact of these recommended season pass Fall price changes to generate an incremental \$20,000 in revenues for 2018/2019 season. This is in addition to the \$14,000 estimated for Spring sale (which includes comp service fee \$10,000).

Detailed pass sales report for 2017/2018 Season **Attachment B** provided separately to the Board, due to confidential nature of details.

Competitor information is presented as **Attachment** C for reference.

#### **RECOMMENDATION:**

Resolve for Tahoe Donner Association to establish 2018/2019 winter season pass pricing for Fall Sale (9/1/2018 to 11/30/2018) as indicated on Attachment A.

Prepared by: Michael R. Salman, Director of Finance 8/10/2018

Reviewed by: *Miguel Sloane*, Director of Operations 8/10/2018

Board Meeting Date: <u>8/18/2018</u>

General Manager Approval to Place on the Agenda: Robb Etuyre, General Manager

#### 2018 2019 Season Pass Products - CROSS COUNTRY 2017 / 2018 Season 2018 / 2019 Season Price Change by Sale TimeFrame Spring'18 versus Fall'18 versus Fall Win'18 versus Spring (3/1 to 4/30) Fall (9/1 to 11/30) Winter (12/1+) Spring (5/1 to 6/15) Fall (9/1 to 11/30) Winter (12/1+) Spring '17 '17 Win '17 RTP Product Numbers By Date By Date By Date By Date Winter Fall **Product** Price Price Price Ś % % % REF Price Price **Price** Online Change Change Change Change na = not available in Spring sale **XC Member Pass Products** XC Unlim, CH Pass (Ages 6 & Under) 20 26497 24809 0 0 0 29715 29714 XC Unlim, CH Pass (7-12) 49 49 10 59 49 10 -59 0% 20% 66% Ω 66% 59 10 29711 29712 XC Unlim, Jr Pass (13-17) 204 76% 5 209 15 224 204 76% 15 219 -219 0% 10 5% 239 264 26442 10067 XC Unlim, AD (18-59) Pass 76% 5 244 20 239 76% 15 254 -254 0% 10 4% 26443 XC Unlim, SR Pass (60-69) 76% 15 224 15 -219 10 5% 10069 76% 0% 26498 20096 XC Unlim, Super Senior (70+) NA 0 0 20 5 -25 20 25 0 0 0 25 Snowshoe Only 150 4 154 25 179 150 9 159 -159 0% 5 3% 150 154 179 150 159 -159 0% 5 3% atbike Only 4 25 9 -49 0% 11% atbike Add-On 5 5 TPDS TPDS Dog Season Pass 50 4 54 5 59 50 9 59 -59 0% 5 9% 29730 29731 CH (7-12) Combined Pass 174 83% 179 15 194 174 83% 15 189 -189 0% 10 6% 20 4% 29732 29733 JR (13-17) Combined Pass 76% 2// 76% 15 -254 0% 10 Adult (18-59) Combined Pass 81% 50 81% 15 -349 3% 26448 10115 0% 10 4% 26448 10117 Senior (60-69) Combined Pass 239 76% 5 244 20 264 239 76% 15 254 -254 0% 10 XC Public Pass Products 29745 XC Unlim. 6 & Under Pass 20 29742 0 Ω 0 Ω 0 20 25 -25 25 74 84 94 74 94 -94 0% 10 12% 29743 29746 XC Unlim, CH Pass (7-12) 10 10 20 269 304 29744 10109 XC Unlim, JR Pass (13-17) 15 284 20 269 25 294 -294 0% 10 4% XC Unlim. AD Pass (18-59) 15 25 26445 10108 314 329 30 359 314 339 -339 0% 10 3% 26446 10110 XC Unlim, SR Pass (60-69) 269 15 284 20 304 269 25 294 -294 0% 10 4% 29751 C Unlim, Super Senior (70+) Pass 79 5 84 10 94 269 25 294 -294 190 241% 210 250% 200 4 204 30 234 200 9 209 -209 2% Snowshoe Only 0% atbike Only 200 4 30 234 200 9 -209 0% 5 2% Fathike Add-On 60 -69 0% 4 64 5 69 60 9 69 na TPDS **TPDS** Dog Season Pass 50 14 64 5 69 50 19 69 -69 0% 5 8% 209 214 209 7% 30 20 -229 0% 15 29747 29748 CH (7-12) Combined Pass 29749 29750 IR (13-17) Combined Pass 30 20 -334 0% 15 5% Adult (18-59) Combined Pass 15 20 -434 26450 10118 414 429 40 469 414 434 0% 5 1% 26451 10120 Senior (60-69) Combined Pass 314 319 30 349 314 20 334 -334 0% 15 5% **XC Programs / Other** Youth Programs: After School Wed or Thu, AS Biathlon, AS Junior Racers, and Weekend Jr Racers - MEM 129 139 includes rental & skiing 139 0 139 10 8% outh Programs: After School Wed or Thu, AS Biathlon, AS Junior Racers, and Weekend Jr Racers - PUBL includes rental & skiing 139 149 149 20 16% Masters Program ( 4 week) - MEMBER 104 120 139 0 139 35 34% 4 sessions 104 120 149 0 149 45 43% Masters Program ( 4 week) - PUBLIC 4 sessions MPG1 MPG Masters Program 1 day/week 169 180 R sessions 179 11 190 10 6% MPG2 MPG2 Masters Program 2 day/week 274 280 294 25 319 20 7% MPG3 MPG3 Masters Program 3 day/week 359 360 sessions 379 20 399 20 6% Woman's skating group 169 180 179 10 189 10 6% Learn to skate group 169 180 179 10 189 10 6% Daily Program drop in rate - all programs 34 40 na 39 Race Team Pass - MEMBER 54 59 69 0 69 15 28% 94 94 Race Team Pass - PUBLIC 0 94 Senior Learn to Ski - Member 59 69 69 10 4 lessons, ticket, and rentals in Feb ? Mar Senior Learn to Ski - Public 79 89 89 10 99 4?5 lessons, ticket, and rentals in Feb ? Mar Season Locker, Individual (qty 36 to sell) 169 179 179 10 189 OFFERED TO MEMBERS ONLY to 12/1 Member 239 Member Season Locker, Family (qty 17 to sell) 229 239 10 249 OFFERED TO MEMBERS ONLY to 12/1

Deferral Calendar: all season pass products listed above 17/18: Dec 9, 2017 to Apr 8, 2018, 18/19: Dec 8, 2018 to Apr 7, 2019

189

249

199

259

Snowshoeing is included in regular passes.

Season Locker, Individual (qty 36 to sell)

Season Locker, Family (qty 17 to sell)

Public

Pricing approvals Plan: Spring (February) Fall (august) and Winter (october).

Spring was approved in April 2018, typical is set in February for 3/1 launch.

199

259

10

10

to offer to Public only if by Dec1, not sold out

to offer to Public only if by Dec1, not sold out

				2	2018	2019	Seaso	on Pas	s Prod	lucts	- DOV	WNHIL	L SKI								
		Season >		20	017 / 2	2018 Seaso	on			20	018 / 20	019 Seas	on			Price Cl	nange by	Sale Time	Frame		
		Sale Date Range >	Spring	(3/1 to 4/3	0) Fall	(9/1 to 11/30)	Winter	(12/1 +)	/1+) Spring (5/1 to 6/15) Fall (9/1 to 11/30) Winter (12/1+) Spring '18 versus Spring '17 Fall' 18 versus Spring '17 '17				Win'18 versus Win '17								
RTP Produc	ct Numbers House	Product	Spring Price	Ratio of Member to Public	By Date Price Change	Fall Price	By Date Price Change	Winter Price	Spring Price	Ratio of Member to Public	By Date Price Change	Fall Price	By Date Price Change	Winter Price	\$	%	\$	%	\$	%	REF
		Member, Unlimited								<u> </u>									<u> </u>		
26493	24954	6 &Under Comp Pass	0			0		0	20	service fee	0	20			20	-	20	-			
26431	10025	CH Pass (7-12)	134	84%	0	134	15	149	149	83%	15	164			15	11%	30	22%			
29663	29664	Jr Pass (13-17)	169	83%	0	169	15	184	184	80%	15	199			15	9%	30	18%			
26426	10024	AD (18-59) Pass	189	61%	5	194	10	204	204	60%	15	219			15	8%	25	13%			
26432	10026	SR Pass (60-69)	139	85%	0	139	15	154	159	84%	15	174			20	14%	35	25%			
26494	10027	Super Senior (70+) Pass	0	NA	0	0	0	0	20	service fee	0	20			20	-	20	-			
	Mem	nber, Combo (DH and XC)																			
tbd	tbd	CH (1-6) Combined Pass	0	#DIV/0!	0	0	0	0	20	100%	0	20			20	-	20	-			
29730	29731	CH (7-12) Combined Pass	174	83%	5	179	15	194	174	83%	15	189			-	0%	10	6%			
29732	29733	JR (13-17) Combined Pass	239	76%	5	244	20	264	239	76%	15	254			-	0%	10	4%			
26448	10115	Adult (18-59) Combined Pass	334	81%	5	339	50	389	334	81%	15	349			-	0%	10	3%			
26448	10117	Senior (60-69) Combined Pass	239	76%	5	244	20	264	239	76%	15	254			-	0%	10	4%			
		Public, Unlimited																			
26495	21732	6 & Under Pass	0		0	0	0	0	20	service fee	5	25			20	-	25	-			
26437	10065	CH Pass (7-12)	159		5	164	15	179	179	,	20	199			20	13%	35	21%			
29735	29736	JR Pass (13-17)	204		5	209	30	239	229		20	249			25	12%	40	19%		-	
26436	10064	AD Pass (18-59)	309		5	314	30	344	339		20	359			30	10%	45	14%			
26438	10066	SR Pass (60-69)	164		5	169	15	184	189		20	209			25	15%	40	24%			
26496	22976	Super Senior (70+) Pass	0		0	0	0	0	189	new for	20	209			189	-	209	-			
	Puh	olic, Combo (DH and XC)																			
tbd	tbd	CH (1-6) Combined Pass	0		0	0	0	0	20		5	25			20	_	25	-			
29747	29748	CH (7-12) Combined Pass	209		5	214	30	244	209		20	229			_	0%	15	7%			
29749	29750	JR (13-17) Combined Pass	314		5	319	30	349	314		20	334			_	0%	15	5%			
26450	10118	Adult (18-59) Combined Pass	414		15	429	40	469	414		20	434			_	0%	5	1%			
26451	10120	Senior (60-69) Combined Pass	314		5	319	30	349	314		20	334			_	0%	15	5%			
		HSki Member Programs								for 18/19 -		Senior (age 6	0+) (ie no	SS rate)							
26475, 26477	10112,	DSL Member Rec Ski & Snowboard Team	489	T		499		499				514					15	3%	T		
20409,	21598,	DSL Member TD Tykes	349			359		359				374					15	4%			-
26478,	25811,	DSE Member 1D Tykes	1,029			1,039		1,039				1.054					15	1%			_
26473	26427	<del>DSC:WhenroldTxnrttergarterrTD</del>	349			359		359				374					15	4%			$\vdash$
26474		DSL Member Speedster	489			499		499				514					15	3%			$\vdash$
20474	20423	·	403		<u> </u>	433		433		<u> </u>		314				<u> </u>	13	3/0			
		DHSki Public Programs				•			•												
26488, 26489 26480,		DSL Public Rec Ski & Snowboard Team	539			549		549				569					20	4%			
26481,	21615, 26466, 26467	DSL Public TD Tykes	409			419		419				439					20	5%			
26486, 26487		DSL Public Race Ski and Snowboard Team	1,249			1,259		1,259				1,279					20	2%			
26484	26428	Tykes	409			419		419				439					20	5%			
26485	26430	DSL Public Speedster	539			549		549				569					20	4%			

Deferral Calendar: all season pass products listed above 17/18: Dec 9, 2017 to Apr 8, 2018, 18/19: Dec 8, 2018 to Apr 7, 2019

Programs have separate, unique deferall calendars by program.

Pricing approvals Plan: Spring (February) Fall (august) and Winter (october).

Spring was approved in April 2018, typical is set in February for 3/1 launch

2018 2019 GROUP BUSINESS											
			draft 7/31/2018	Ch							
RTP Product Numbers	Products	2016/2017 Rate	2017/2018 Rate	2018/2019 Rate	\$	%	Comments				

Group Business = 20p+, other restrictions apply, including Blackout Dates: Dec 21 - Jan 5, Jan 18 to 20, and Feb 15 to 23, 2019 Must single pay (ie not handling payments by each individual). Must pre-book in advance and subject to availablity.

		Downhill Ski	Group DH Ski - \$8800 in 16/1	17 season					
	Tickets	Jr/Adult 13-59	23	25	29	4	16%		
	Tickets	Child 7-12 / Senior 60-69	12	13	15	2	15%		
	Tickets	Child 6 and Under and Seniors 70+	Free	Free	Free				
Rental (s	ski or board)	Jr/Adult/Senior (13-69)	23	25	29	4	16%		
Rental (s	ski or board)	Child 6 and Under and Seniors 70+	17	19	22	3	16%		
Learn to Sk	ki/Board Pkg	Jr/Adult/Senior (13-69)	47	49	54	5	10%	split	
Learn to Sk	ki/Board Pkg	Child 6 and Under and Seniors 70+	35	37	39	2	5%	split	
Ski and R	ide Children	ALL DAY, age 4-12, 10am to 3:15, inclds Lunch	99	109	119	10	9%	split	
Ski and R	ide Children	AM day, age 4-12, 10:00am to 11:45am	59	64	69	5	8%	split	
Ski and R	tide Children	PM day, age 4-12, 1:30pm to 3:15pm	59	64	69	5	8%	split	
		Cross Country Ski	Group XC Ski - \$3400 in 16/1	7 season					
		Adult 18-59	21	23	26		120/		
		Junior 13-17 and Senior 60-69		_	22	3	13% 16%		
			17 5	19 7	9	3			
		Child 7-12 and Super Senior 70+ Children age 6 and under	Free	Free	Free		29%		
		Junior/Adult/Senior - 13+	22	24	27	3	13%		
ı	Rental Equip	Child, 12 and under	11	12	14	2	17%		
Learn t	to Ski Lesson	any age	21	23	25	2	9%		
earn to Ski Pa	ackage (LLR)	Junior/Adult/Senior - 13+	47	51	55	4	8%	split	
Learn to Ski Pa	ackage (LLR)	Child, 12 and under	25	27	29	2	7%	split	
		Snowplay	Group Snowplay - in 16/						
			16/17 MON-FRI	17/18 MON-FRI *	18/19 MON-FRI	18/19 SAT-SUN/HOL	< Snowplay has capacity con	straints, even nonPeak dates already restricted	
		Adult 18-59	12	13	13	Public Rate			
		Junior 13-17 and Senior 60-69	8	9	9	Public Rate			
		Children 4 - 12	6	7	7	Public Rate			
1		Child, under 4 and Senior 70+	Free	Free	4	Public Rate	1	Beg. 17/18, no group discount on Sat/Sun/Holidays	

XC / DSL Passes Sale

Source: RTP | Customer Product Listing Complete

XC / DSL Passes Sale	Source: RT	P   Customer Prod		omplete					
Page 1		as of 02/25/2018					of 02/25/2		
Spring Sale started 3/15/17		2017/2018 Seasor		%Pass	-		5/ 2017 Se		%Pass
DSL Member Season Passes	Qty	Net Amount	Yield	Issued	Qty		Amount	Yield	Issued
DSL Member AD Pass (169/174)10024   26426 DSL Member AD Midweek Pass 20361   26433	198	\$ 38,173	\$ 192.79		183	\$	34,338	\$ 187.64	
DSL Member AD Midweek Pass 20361   26433 DSL Member CH Pass (7-12) (119/124)10025   26431	77	10,733	139.39		70		9,370	133.86	
* * * * * * * * * * * * * * * * * * * *	12				11				
DSL Member Junior Pass 29663 29664 DSL Member SR Pass (119/124) 10026   26432	36	2,043 5,029	170.25 139.69		25		1,879 3,400	170.82 136.00	
DSL Member CH Midweek Pass	30	5,029	139.09		23		3,400	130.00	
DSL Member CH Midweek Pass DSL Member SR Midweek Pass			-					-	
DSL Member JR Midweek Pass DSL Member JR Midweek Pass			-					-	
Ski and Ride Super Pass			-					-	
DSL Member Recreational Ski Team Pass (460) 26475	13	6.113	470.21		15		7,335	489.00	
DSL Member Recreational SR Team Pass (460) 26473  DSL Member Recreational SB Team Pass 26477	2	998	470.21		13		1,333	489.00	
Member Snowflakes Speedsters (460) 26474	11	5,479	498.09		7		3,423	489.00	
DSL Member TD Tykes Wed AM (325) 26469   20928	6	2,154	359.00		11		3,839	349.00	
DSL Member TD Tykes Wed AM (323) 20409   20928 DSL Member TD Tykes Wed PM 26470	3	1,077	359.00		2		611	305.38	
DSL Member TD Tykes Wed FM 26470 DSL Member TD Tykes Thu AM 26471  26462	5	1,606	321.10		5		1,650	330.05	
DSL Member TD Tykes Thu AM 20471 20402 DSL Member TD Tykes Thu PM 26472	6	1,965	327.42		2		698	349.00	
DSL Member Kindergarten TD Tykes 26473	2				4		1,222	305.38	
DSL Member Reidergarten TD Tykes 20473  DSL MemberRec Ski Team Pass 6&Under	2	718	359.00		4		1,222	303.36	
DSL Member Rec Ski Team 26478	4	3,896	974.06		4		4,116	1,029.00	
DSL Emp Rec Ski Team Pass	4	3,690	974.00		*		4,110	1,029.00	
-			-					-	
DSL Emp Rec Snowboard Team Pass			-					-	
DSL Midweek Junior Racers	_		-					-	
Member Masters Race Program Season Long 25652	7	1,975	282.14		6		1,650	275.00	
Member Masters Race Program Drop in 25656	9	319	35.44		10		350	35.00	
Total	391	\$ 82,277	\$ 210.43	14%	355	\$	73,881	\$ 208.11	13%
DSL Public Season Passes									•
DSL Public AD Pass (279/289) 10064   26436	79	\$ 24,633	\$ 311.81		65	\$	19,617	\$ 301.80	
DSL Public CH(7-12) Pass (139/144) 10065   26437	49	7,834	159.88		42		6,248	148.76	
DSL Public Junior Pass 29735   29736	7	1,548	221.14		10		1,851	185.10	
DSL Public SR Pass (139) 10066   26438	4	666	166.50		6		954	159.00	
DSL Public AD Midweek/Non-holiday Pass	•		-		-			#DIV/0!	
DSL Public CH Midweek/Non-holiday Pass			_					_	
DSL Public SR Midweek/Non-holiday Pass			_					_	
DSL Public Rec Ski Team Pass			_					_	
DSL Public Rec SB Team Pass			_						
DSL Public Rec Ski Team Pass 6 & Under			-					-	
DSL Public AD Midweek/Non-holiday Pass			-					-	
DSL Public CH Midweek/Non-holiday Pass			-					_	
DSL Public TD Tykes Wed AM (375) 21615 26480	11	4,609	419.00		4		1,636	409.00	
DSL Public TD Tykes Wed PM (375) 26481	6	2,504	417.33		6		2,454	409.00	
DSL Public TD Tykes Thu AM 26482	11	4,589	417.18		9		3,681	409.00	
DSL Public TD Tykes Thu PM (375) 26483	13	5,447	419.00		8		3,272	409.00	
DSL Public TD Tykes Kindergarten 26484	7	2,933	419.00		1		409	409.00	
DSL Public Snowflakes Speedsters 26485	2	1,098	549.00		1		539	539.00	
Ski Skate Week Program Plus Pass		,	_					-	
Public Masters Race Program Season Long 25654	4	1,540	385.00		1		375	375	
Promo Race Fee	9	135	15.00		15		75	5	
Public Rec Ski Team 26486	3	1,647	549.00		5		2,695	539	
DSL Public Ski Race Team 26488	3	3,777	1,259.00					-	
Total	208	\$ 62,960	\$ 302.69	8%	173	\$	43,806	\$ 253.21	6%
DSL Comp Season Passes								_	
DSL Member 70+ Pass 10027  26494	156	-	-		142	\$	-	\$ -	
DSL Member Comp Pass 23087	7	-	-		9	\$	-	\$ -	
DSL Member 6Under Comp Pass 24954 26493	80	-	-		64	\$	-	\$ -	
DSL Public 6Under Pass 21732  26495	197	-	-		154	\$	-	\$ -	
DSL 14/15 Rollerover Comp Pass 31143					2				
DSL Public 70+ Pass 22976  26496	64	_	_		45	s	_	\$ -	
Total	504	_	_	18%	416	Ÿ	_	-	15%
10441	204			10 /0	710				137

Summary 1 - Quantity											
Pace as of:	as of 02/25/2018	as of 02/25/2017	Var 17/18 vs 16/17								
DSL Member Passes	391	355	36 10%								
DSL Member Comps	243	217	26 12%								
DSL Public Passes	208	173	35 20%								
DSL Public Comps	261	199	62 31%								
XC Member Passes	529	581	(52) -9%								
XC Member Comps	224	232	(8) -3%								
XC Public Passes	575	695	(120) -17%								
XC Public Comps	30	25	5 20%								
DSL/XC Member Passes	196	175	21 12%								
DSL/XC Public Passes	70	41	29 71%								
TOTAL:	2727	2693	<b>34</b> 1%								
DSL Passes:	599	528	71 13%								
DSL Comps:	504	416	88 21%								
XC Passes:	1104	1276	(172) -13%								
XC Comps:	254	257	(3) -1%								
DSL/XC Passes:	266	216	50 23%								
TOTAL:	2727	2693	<b>34</b> 1%								

Summary 2 - Excludes Comps (Q/S/Y)											
Pace as of:	as of 02/25/2018	as of 02/25/2017	Var 17/18 vs 16/17								
Quantity											
DSL	599	528	71 13%								
XC	1104	1276	(172) -13%								
DSL/XC Combo	266	216	50 23%								
Total:	1,969	2020	(51) -3%								
Sales \$											
DSL	145,237	117,687	27,551 23%								
XC	241,566	270,575	(29,009) -11%								
DSL/XC Combo	80,316	63,454	16,862 27%								
Total:	\$ 467,119	\$ 451,715	\$ 15,404 3%								
Yield \$											
DSL	242	223	20 9%								
XC	219	212	7 3%								
DSL/XC Combo	302	293.77	8 3%								
Total:	\$ 237	\$ 224	\$ 14 6%								

	Member	Public	Total	% of Total Passes	% of Total Revenue
Combo (DH&XC) Passes	196 74%	70 26%	266 100%	10%	17%
Cross Country Passes	753 55%	605 45%	1358 100%	50%	52%
Downhill Passes	634 57%	469 43%	1103 100%	40%	31%
TOTAL	1583 58%	1144 42%	2727 100%	100%	100%

Page 2		20	017/2018							2016/2017					
Cross Country Member Season Passes			4.500					0.00		4.505		44.05			
XC Member CH Pass 29715   29714	32	\$	1,790	\$	55.94			37	\$	1,705		46.08			
XC Member Junior 29711   29712	6		1,254		209.00			8		1,643		205.38			
XC Member AD Pass (209/214)10067   26442	351		85,459		243.47			412		97,174		235.86			
XC Member SR Pass (189/194)10069   26443	118		24,449		207.19			116		23,558	2	203.09			
Dog Season Pass TPDSM	10		516		51.60										
Youth & Junior Biathlon - Tuesdays					-							-			
Member Fatbike Season Pass 32217   32374	2		308		154.00			5		770	1	154.00			
Public Fatbike Season Pass 32233					-										
Member Snowshoe Season Pass 32373   32216	10		1,553		155.30			3		450	1	150.00		Qty Sold, 17/18 excld comps	1969
Total	529	\$	115,329	\$	218.01	19%	_	581	\$	125,300	\$ 2	215.66	22%	Qty Sold, 16/17 excld comps	2020
							_							Qty Sold Difference	-51
Cross Country Public Season Passes														Year to Year Change, Qty	-3%
XC Public CH Pass 29743   29746	16	\$	1,304	\$	81.50			21	\$	1,652	\$	78.67		Year to Year Change, Price	5.93%
XC Public Junior Pass 10109  29744	2		617		308.50			4		1,012	2	253.00			
XC Public AD Pass (279/289) 10108   26445	254		82,726		325.69			309		98,552	3	318.94			
XC Public SR Pass 10110   26446	83		23,297		280.69			82		22,843	2	278.57			
XC Public SR Pass +70 29759   29751	56		4,699		83.91			42		3,328		79.24			
XC Public Race Pass 10121	99		5,517		55.73			103		5,667		55.02			
XC 14/15 Rollover Public Race Pass					-										
Member Season Long Individual Ski Locker Rental 31123	13		2,207		169.77			20		3,200	1	160.00			
Member Season Long Family Ski Locker Rental 31122	17		3,893		229.00			19		3,971	2	209.00			
Public Snowshoe Pass 32232	1		204		204.00			1		200	2	200.00			
Public Dog Season Pass TPDS	29		1,453		50.10			91		4,250		47			
Public Fatbike Season Pass 32233   32372	5		320		64.00			3		600		200			
TD Nordic Kids Wed					-							-			
TD Nordic Kids Thur					_					_		_		\$ Ttl Sold 17/18 STD: \$	467,119
Total	575	\$	126,237	\$	219.54	21%		695	\$	145,275	\$ 2	209.03	26%	\$ Ttl Sold 16/17 STD: \$	451,715
							_							\$Var. 17/18 vs 16/17 STD: \$	15,404
Cross Country Comp Season Passes														\$Var. % 17/18 vs 16/17 STD:	3.41%
XC Member Adult Complimentary Pass 24801   35575	12							21							
XC Member Senior 70+ Comp Pass 20096   26498	191							176							
XC 14/15 Rollover Comp Pass								2							
XC Member 6 and under pass 26497   24809	21							33						# Passes Issued 17/18 STD:	2727
XC Public 6 and under pass 29745   31371	30							25						# Passes Issued 16/17 STD:	2693
Total	254	\$		\$	-	9%		257	\$		\$		10%	#Var. 17/18 vs 16/17 STD:	34
							_							#Var. % 17/18 vs 16/17 STD:	1.26%
XC/DSL Combo Season Pass															
Member CH Comb Pass 29731   29730	13	\$	2,332	\$	179.38			15	\$	2,595	\$ 1	173.00			
Member Junior Comb Pass 29733   29732	4		976		244.00			2		468		234.00			
Member AD Comb Pass (299/309) 10115   26448	108		36,772		340.48			98		33,412		340.94			
Member SR Combo Pass (219/226) 10117   26449	71		17,150		241.55			60		14,350		239.17			
DSL/XC Public AD Pass 10118   26450	40		17,060		426.50			21		9,059		131.38			
DSL/XC Public CH Pass 29747   29748	9		1,682		186.89			4		821		205.25			
DSL/XC Public SR Pass 10120   26451	11		3,489		317.18			6		1,944		324.00			
DSL/XC Public SR 75+ Pass 29786   29785	10		855		85.50			10		805		80.50			
Total	266	s	80,316	¢	301.94	10%		216	\$	63,454		80.50 293.77	8%		
1 Utai	200	φ	00,310	Φ	301.94	10%	-	410	Ψ	03,434	<b>P</b> 2	93.11	0%		
Passes Total (includes COMPS)	2727	\$	467,119	\$	171.29	100%	Г	2693	\$	451,715	<b>\$</b> 1	67.74	100%		
Paid Passes Total (excludes COMPS)	1969	\$	467,119	_		100 /6	-		_			_	100 /8		
				\$	237.24	_		2020	\$	451,715	\$ 2				

103% of Total passes sold for 16/17

100%



"Really the best, largest area around to do track x-country skiing."

Bill F. - MARTINEZ, CA

2019/18 Season Passes										
Adult	Young Adult	Senior	Child	Super Senior						
(13-64)	(13-22)	(65-74)	(0-12)	(75+)						
\$239	\$219	\$219	Free	Free						
			Daily Pass*	Daily Pass*						

Rates above will increase after October 31, 2018. Buy your pass now to get the lowest available rate.

- \*\$25 processing fee for printed season pass.
- All <u>paid</u> Royal Gorge passholders receive 1 lift ticket/lesson/rental package at Sugar Bowl (valid beginning opening day of 2018/2019 season)
- Combo passes are also available for downhill skiing at Sugar Bowl Resort, learn more at sugarbowl.com.

Royal Gorge season passes may be purchased on our sister resort's online shop. Click the link below to purchase your pass on Sugar Bowl's estore. Existing passholders can now simply renew their pass by clicking "Renew Current Pass". This allows you to keep the same card so you can head straight to the lifts next season.



attachment C

# "Loved our blue bird day on the perfectly groomed trails in the woods! Wonderful friendly staff to boot!"

Royal Gorge Royal Gorge Activities Trail Condition

Royal Gorge has reduced season pass prices by 30% this spring to reward our loyal followers to purchase next year's pass by May 31 and to attract more local and regional Nordic skiers to our wonderful facility. ---RG

	2019/18	Season F	asses	
Adult	Young Adult	Senior	Child	Super Senior
(13-64)	(13-22)	(65-74)	(0-12)	(75+)
\$219	\$199	\$199	Free	Free
			Daily Pass*	Daily Pass*

Rates above will increase after May 31, 2018. Buy your pass now to get the guaranteed lowest rate.

- \*\$25 processing fee for printed season pass.
- All <u>paid</u> Royal Gorge passholders receive 1 lift ticket/lesson/rental package at Sugar Bowl (valid beginning opening day of 2018/2019 season)
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FIRST TIME PASS PURCHASE

RENEW CURRENT PASS