



# Tahoe Donner Association

## Finance Reports

### August 2018

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: September 14, 2018  
Re: **August 2018 Financial Results**



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## 4 Financial Keynotes:

1. August results: Revenue of \$1,490,000 was favorable to Budget \$76,000/5%, NOR Loss of \$344,000 was favorable to Budget \$42,000.
2. YTD results: Revenue of \$9.5 million is favorable to Budget \$64,000/1%, NOR Loss of \$3 million is unfavorable to Budget \$98,000.
3. Operating Fund Members' Equity balance of \$2.2 million is \$947,000 over the policy peg balance.
4. The Replacement Reserve Fund and Development expenditures forecast for 2018 has been updated for current estimates, refer to F14.

## Month - August

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$344,000) which was favorable to budget by \$42,000/11%. Month's operating revenues of \$1,490,000 were \$76,000/5% favorable to budget and total expenses of \$1,834,000 were \$34,000/2% unfavorable to budget. Compared to last year same month, revenues are up \$117,000/9% and NOR is favorable \$44,000/11%.

## Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$3,447,000) which is unfavorable to budget by \$98,000/3%. YTD operating revenues of \$9,510,000 are \$64,000/1% favorable to budget and total expenses of \$12,958,000 are \$163,000/1% unfavorable to budget. Compared to last year to date, revenues are down \$866,000/8%, expenses are up unfavorably \$1,000/0% and resulting NOR is unfavorable \$867,000/34%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at [www.tahoedonner.com](http://www.tahoedonner.com). **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

## Overall Operating Conditions

**January** experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLKing holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23<sup>rd</sup>. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend. **June** saw below average temps and windy conditions the first half of the month, impacting some operations. **July** and **August** weather was average, with some smoky conditions impacting golf.

## SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$2,352,000 were unfavorable \$72,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$1,936,000 were unfavorable \$103k/6% to budget and favorable \$273k/12% to prior year. YTD NOR of \$416,000 is unfavorable \$175k/30% to budget and unfavorable \$497k/54% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

**Cross Country Ski.** YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$169,000 is favorable \$4k/3% to budget and unfavorable \$115k/41% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23<sup>rd</sup>. Season ending rain resulted in XC closing on 4/7/18.

**The Lodge.** YTD revenues of \$1,698,000 were favorable \$129k/8% to budget and favorable \$41k/2% to prior year. YTD NOR of \$11,000 is favorable \$117k/111% to budget and favorable \$104k/112% to prior year. YTD cogs of 29% compares to budget 31% and prior year 32%.

**Pizza.** YTD revenues of \$450,000 are favorable \$69k/18% to budget and favorable \$78k/21% to prior year. YTD NOR loss of (\$33,000) is favorable \$2k/5% to budget and favorable \$14k/29% to prior year. YTD cogs of 29% compares to budget 30% and prior year 32%.

**Alder Creek Café.** YTD revenues of \$224,000 are unfavorable \$17k/7% to budget and unfavorable \$81k/27% to prior year. YTD total expenses of \$315,000 are unfavorable \$11k/4% to budget and favorable \$54k/15% to prior year. YTD NOR loss of (\$91,000) is unfavorable \$28k to budget and unfavorable \$28k to prior year. YTD cogs of 36% compares to budget 34% and prior year 36%.

## Other

### a) Season Pass Products

**Winter 17/18** passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

**Golf 2018** pass/packs sold as of 8/31/2018, \$247,000/356 versus prior year \$217,000/295 passes/packs. Revenue up \$30,000/14% and passes/packs sold up 61/21%.

**Winter 18/19** passes sold as of 6/15/2018, \$89,000/359 versus prior year \$103,000/537 passes. Revenue down \$14,000/14% and passes sold down 105/23%. Passes went on sale 5/1/18 versus 3/1/17.

**b) Recreation Fee.** New cycle started 5/1/2018.

- 08/31/2018 – **2018/2019** – sold 4,385, revenues of \$1,035,000, (vs py; volume up 3%, revenue up 1%)
- 08/31/2017 – 2017/2018 – sold 4,263, revenues of \$1,023,000
  
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 131 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 117 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5<sup>th</sup> 6<sup>th</sup> | 101 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

**c) Assessment Receivable.**

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 08/31/xx:

08/31/18 - 2018 - 46 or 0.7% of units

08/31/17 - 2017 - 47 or 0.7% of units

08/31/16 - 2016 - 54 or 0.8% of units

08/31/15 - 2015 - 54 or 0.8% of units

as of 07/31/xx:

07/31/18 - 2018 - 51 or 0.8% of units

07/31/17 - 2017 - 53 or 0.8% of units

07/31/16 - 2016 - 61 or 0.9% of units

07/31/15 - 2015 - 61 or 0.9% of units

as of 06/30/xx:

06/30/18 - 2018 - 59 or 0.9% of units

06/30/17 - 2017 - 64 or 1.0% of units

06/30/16 - 2016 - 73 or 1.1% of units

06/30/15 - 2015 - 68 or 1.1% of units

as of 05/31/xx:

05/31/18 - 2018 - 64 or 1.0% of units

05/31/17 - 2017 - 116 or 1.8% of units

05/31/16 - 2016 - 112 or 1.7% of units

05/31/15 - 2015 - 109 or 1.7% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

**d) Guest Visitations –**

With the new guest pricing differentiation in 2018, below is subject information:

**Trout Creek Recreation Center**

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
Jan-Jun16	70,111	10,729	15%							\$ 78,398
Jan-Jun17	61,992	11,449	18%							\$ 86,308
Jan-Jun18	63,437	8,787	14%	3,744	6%	43%	5,043	8%	57%	\$ 88,870
Jul16	25,508	6,474	25%							\$ 49,024
Jul17	25,279	7,110	28%							\$ 48,388
Jul18	21,486	5,351	25%	1,841	9%	34%	3,510	16%	66%	\$ 55,790
Aug16	19,230	4,320	22%							\$ 31,174
Aug17	17,717	4,005	23%							\$ 27,842
Aug18	17,184	3,796	22%	1,309	8%	34%	2,487	14%	66%	\$ 38,970
YTD Aug16	114,849	21,523	19%							\$ 158,596
YTD Aug17	104,988	22,986	22%							\$ 162,538
YTD Aug18	102,107	17,934	18%	6,894	7%	38%	11,040	11%	62%	\$ 183,630
2018/day 243	420	74		28			45			\$ 756

**YTD - Trout Creek Visits Mix**

- 82% Member
- 7% Guests with Member
- 11% Guests on Guest Card

**Beach Club Marina**

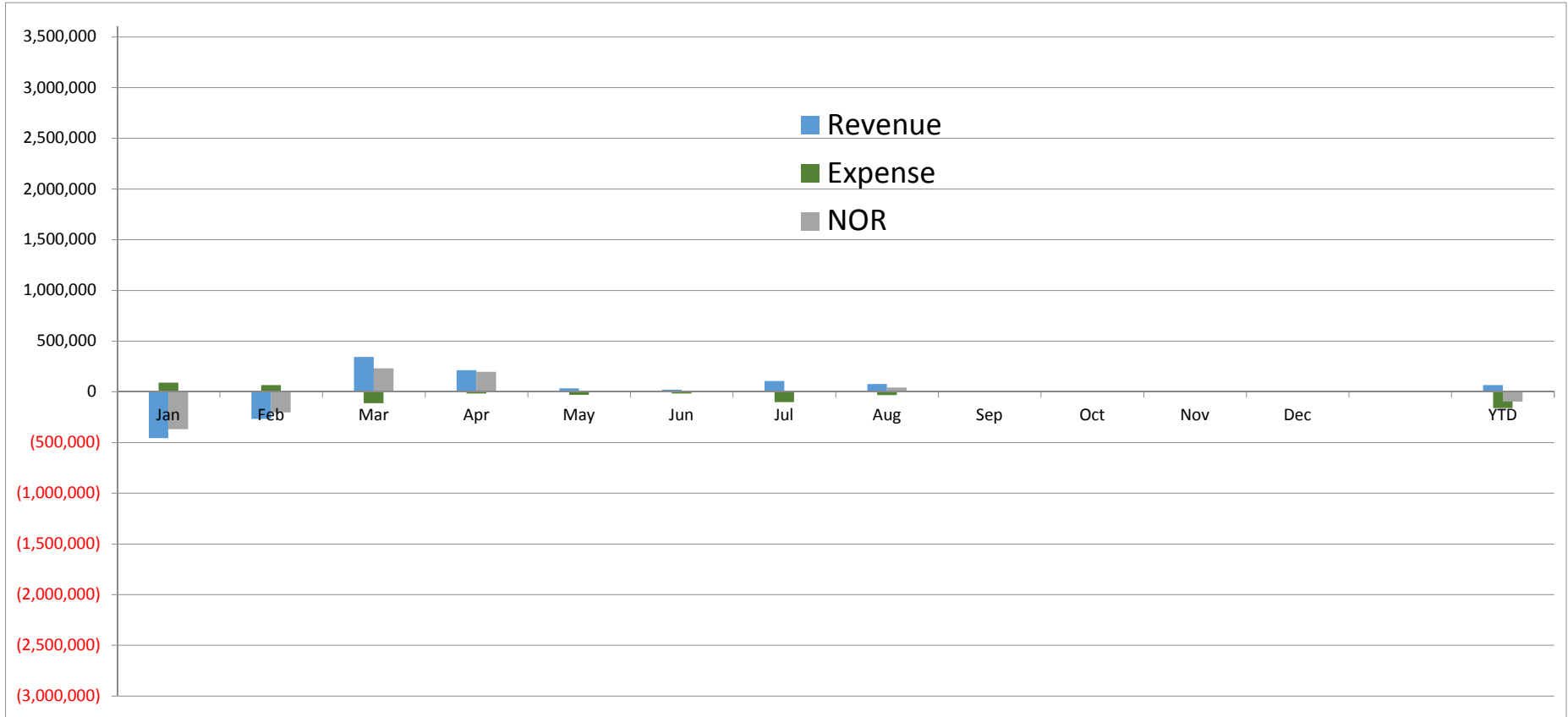
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May16	1,338	309	23%							\$ 2,636
May17	1,316	305	23%							\$ 2,374
May18	781	192	25%	170	22%	89%	22	3%	11%	\$ 1,814
Jun16	6,362	2,030	32%							\$ 17,090
Jun17	7,160	2,331	33%							\$ 18,660
Jun18	6,992	2,169	31%	1,217	17%	56%	952	14%	44%	\$ 22,034
Jul16	16,599	6,755	41%							\$ 53,428
Jul17	19,560	8,608	44%							\$ 68,520
Jul18	18,732	7,726	41%	4,191	22%	54%	3,535	19%	46%	\$ 75,274
Aug16	12,080	4,533	38%							\$ 35,844
Aug17	11,157	4,721	42%							\$ 37,706
Aug18	11,197	4,224	38%	1,939	17%	46%	2,285	20%	54%	\$ 42,612
YTD Aug16	36,379	13,627	37%							\$ 108,998
YTD Aug17	39,193	18,296	47%							\$ 127,260
YTD Aug18	37,702	14,311	38%	7,517	20%	53%	6,794	18%	47%	\$ 141,734
<b>2018/day</b> <b>99</b>	<b>381</b>	<b>145</b>		<b>76</b>			<b>69</b>			<b>\$ 1,432</b>
<i>opend May 25</i>		YTD								
	Member	62%								
	Guest w/member	20%								
	Guest on Guest Card	18%								

# Tahoe Donner Association

## Operating Fund - excluding Annual Assessment Revenues

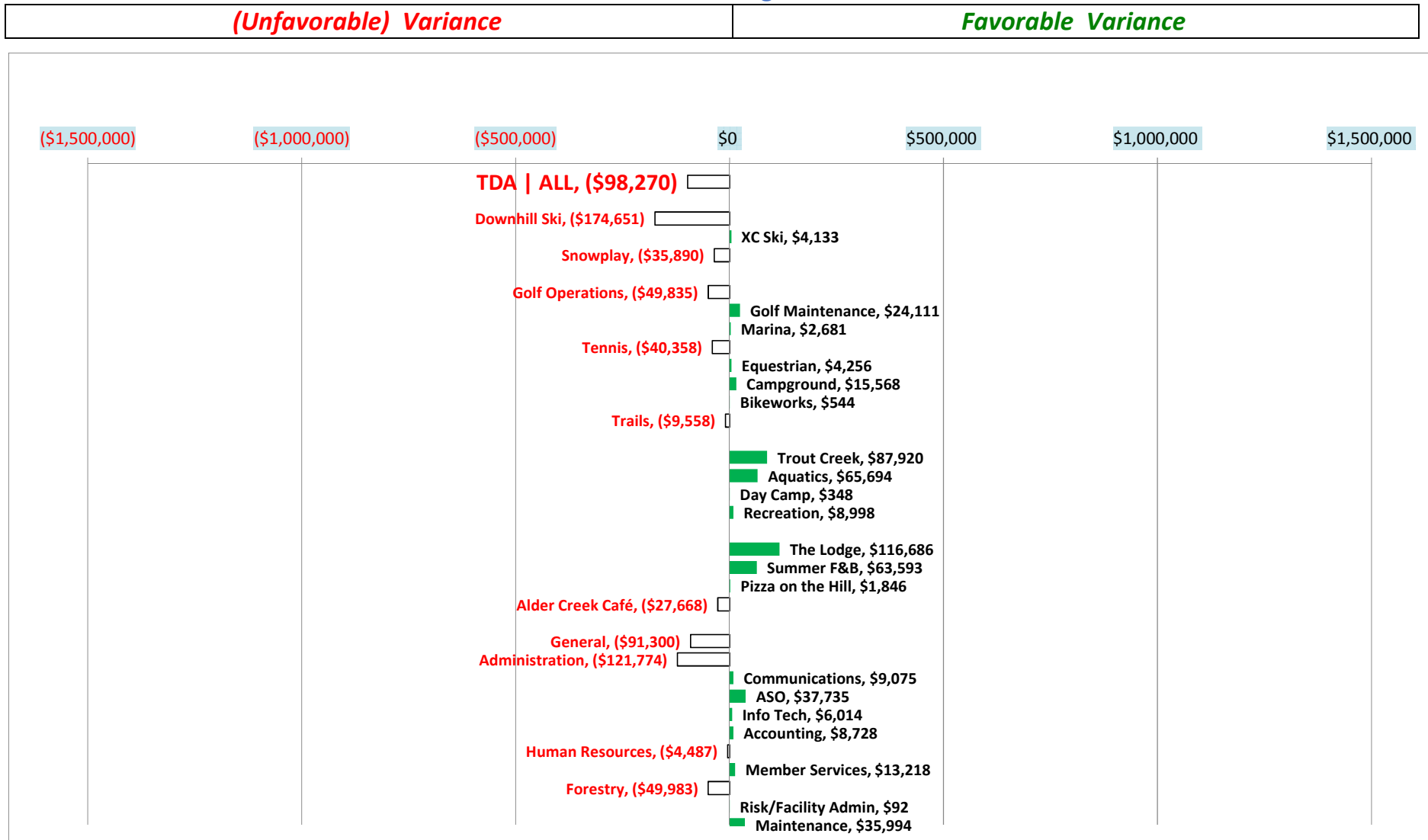
### Variance to Budget - by Month - For the eight months ending August 2018

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	(458,790)	(268,828)	343,492	212,358	34,273	20,899	104,520	76,375	0	0	0	0	64,300
<b>Expense</b>	89,073	64,254	(114,197)	(17,486)	(30,865)	(16,480)	(102,512)	(34,358)	0	0	0	0	(162,570)
<b>NOR</b>	(369,717)	(204,574)	229,295	194,872	3,409	4,419	2,008	42,017	0	0	0	0	(98,270)

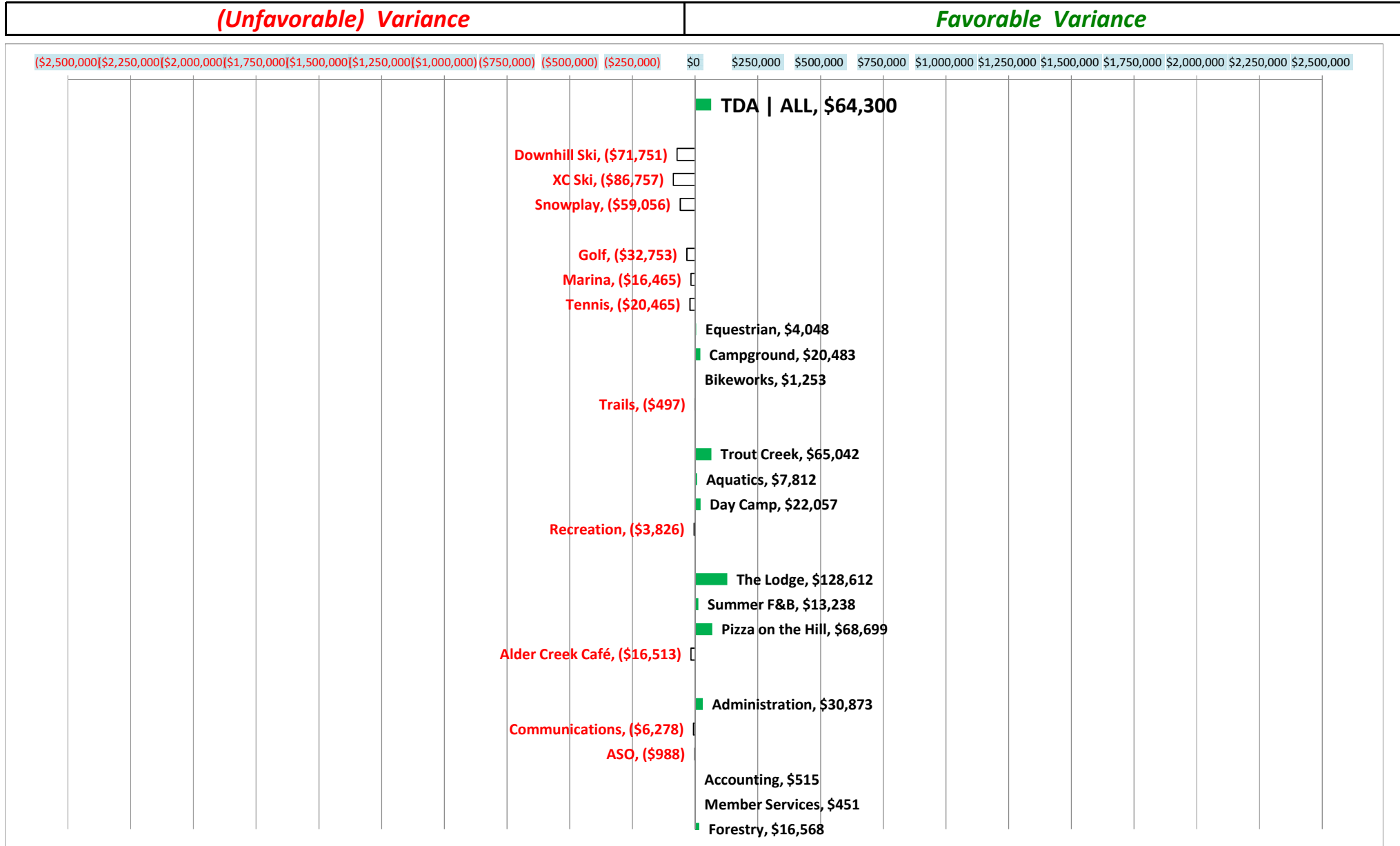




**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date August 2018



# Tahoe Donner Association Operating Revenue Variances Report Year to Date August 2018



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date August 2018**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

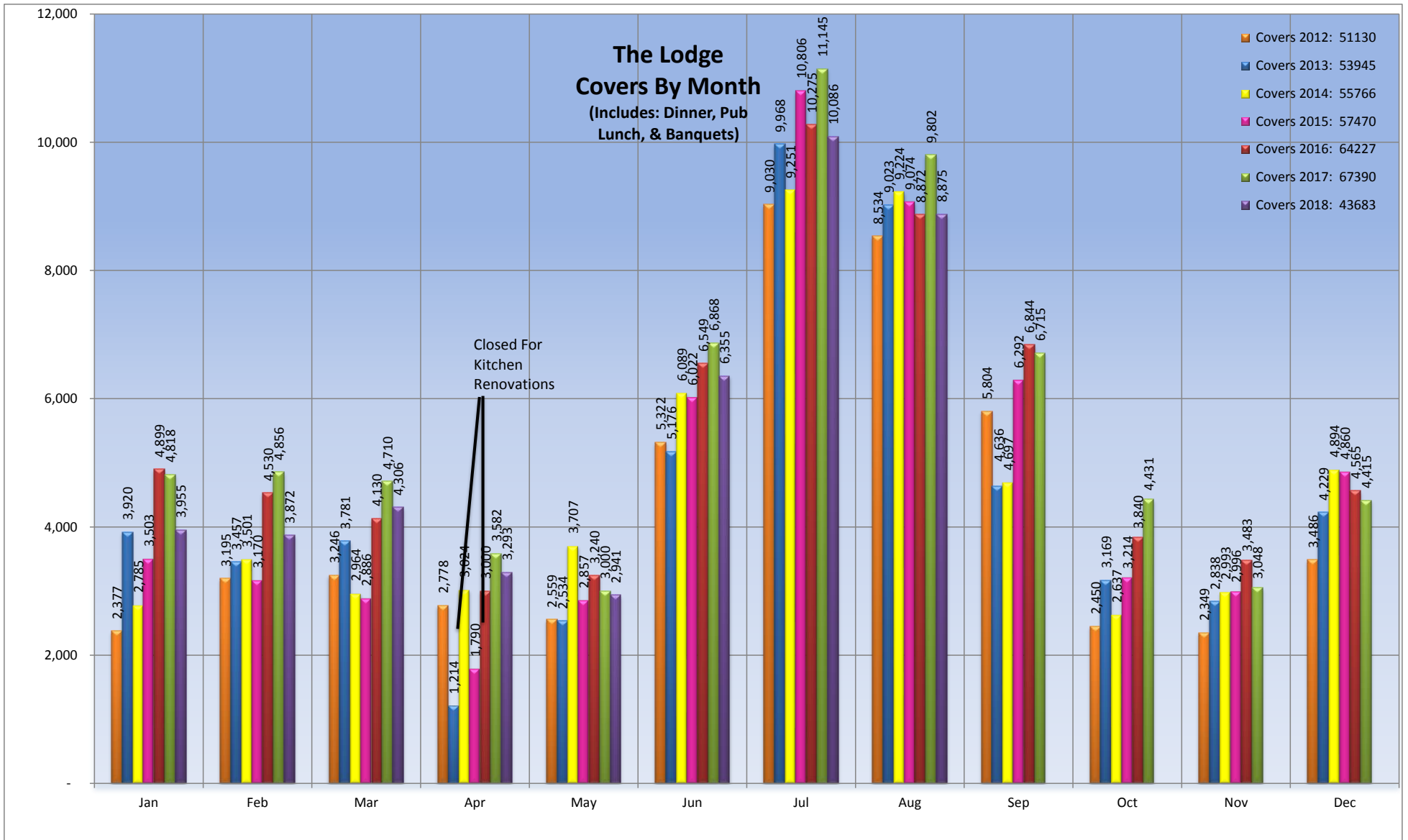
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ 3,409	\$ 4,419	\$ 2,008	\$ 42,017	\$ -	\$ -	\$ -	\$ -	\$ (98,270)
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	11,402	812	(5,652)	-	-	-	-	(174,651)
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	(6,334)	6,015	7,385	-	-	-	-	4,133
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	(1,025)	(8)	1,067	-	-	-	-	(35,890)
Golf Operations	322	(1,160)	(312)	2,056	3,609	3,754	(32,246)	(25,857)	-	-	-	-	(49,835)
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	(9,017)	1,430	(7,254)	-	-	-	-	24,111
Marina	(121)	(629)	(300)	(3,532)	(3,210)	409	13,473	(3,408)	-	-	-	-	2,681
Tennis	(24)	(375)	(360)	(40,844)	1,885	(868)	(141)	370	-	-	-	-	(40,358)
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	5,901	3,797	(3,801)	-	-	-	-	4,256
Campground	(29)	(45)	164	193	(412)	744	6,602	8,350	-	-	-	-	15,568
Bikeworks	-	(58)	-	175	(1,055)	3,449	1,967	(3,933)	-	-	-	-	544
Trails	41	(426)	(707)	257	(2,684)	(1,449)	(8,401)	3,811	-	-	-	-	(9,558)
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	6,792	5,569	4,442	-	-	-	-	87,920
Aquatics	2,649	3,285	(990)	24,315	10,483	6,904	6,774	12,274	-	-	-	-	65,694
Day Camp	(9)	(8)	(60)	37	4,637	(2,321)	(3,704)	1,778	-	-	-	-	348
Recreation	4,432	2,344	3,998	3,997	3,874	(2,018)	(18,599)	10,970	-	-	-	-	8,998
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	38,792	52,404	47,350	-	-	-	-	116,686
Summer F&B	125	148	188	280	10,832	17,269	21,562	13,189	-	-	-	-	63,593
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	(1,120)	9,482	(116)	-	-	-	-	1,846
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	(7,966)	(3,962)	(2,285)	-	-	-	-	(27,668)
General	11,671	4,706	(19,554)	(28,677)	(18,191)	(28,841)	(4,481)	(7,933)	-	-	-	-	(91,300)
Administration	7,226	1,606	9,391	13,578	(14,444)	(12,606)	(95,843)	(30,680)	-	-	-	-	(121,774)
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	(879)	843	6,954	-	-	-	-	9,075
ASO	(1,344)	6,463	1,848	(971)	6,734	8,887	8,223	7,896	-	-	-	-	37,735
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	(3,577)	10,162	3,406	-	-	-	-	6,014
Accounting	(7,641)	7,043	3,124	(4,376)	604	2,997	1,651	5,328	-	-	-	-	8,728
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	(2,286)	116	(354)	-	-	-	-	(4,487)
Member Services	3,330	1,826	(945)	(5,112)	(571)	4,677	6,994	3,019	-	-	-	-	13,218
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	(24,091)	4,697	(15,491)	-	-	-	-	(49,983)
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	(2,677)	4,228	2,142	-	-	-	-	92
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	(480)	2,595	9,050	-	-	-	-	35,994

## Tahoe Donner Association Operating Revenue Variances Report

Year to Date August 2018

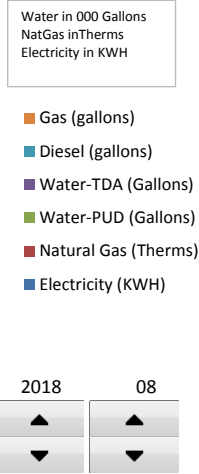
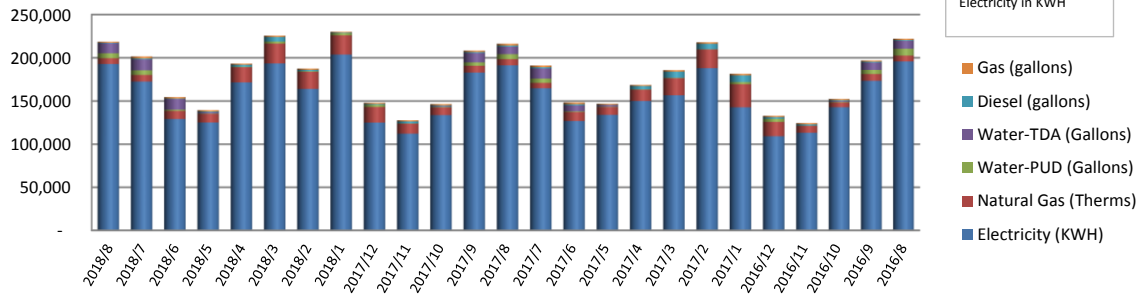
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ (458,790)</b>	<b>\$ (268,828)</b>	<b>\$ 343,492</b>	<b>\$ 212,358</b>	<b>\$ 34,273</b>	<b>\$ 20,899</b>	<b>\$ 104,520</b>	<b>\$ 76,375</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 64,300</b>
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	563	450	-	-	-	-	-	(71,751)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	-	-	-	(86,757)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	5,471	(24,287)	(19,261)	-	-	-	-	(32,753)
Marina	-	-	-	(3,327)	(5,012)	(7,297)	11,618	(12,447)	-	-	-	-	(16,465)
Tennis	-	-	-	(39,708)	(1,795)	6,672	6,836	7,530	-	-	-	-	(20,465)
Equestrian	-	-	-	15	196	5,073	2,622	(3,857)	-	-	-	-	4,048
Campground	-	-	-	-	-	3,443	8,065	8,976	-	-	-	-	20,483
Bikeworks	-	-	-	3,881	(2,272)	2,438	650	(3,444)	-	-	-	-	1,253
Trails	-	-	-	-	15	(175)	(111)	(226)	-	-	-	-	(497)
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	868	4,245	3,367	-	-	-	-	65,042
Aquatics	-	-	24	21,078	(1,788)	(2,744)	(4,724)	(4,034)	-	-	-	-	7,812
Day Camp	-	-	-	15	240	924	5,480	15,398	-	-	-	-	22,057
Recreation	(400)	(400)	(300)	(15)	(700)	(1,597)	(813)	399	-	-	-	-	(3,826)
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	22,130	41,782	48,054	-	-	-	-	128,612
Summer F&B	-	-	-	-	(3,194)	4,531	9,948	1,952	-	-	-	-	13,238
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	1,146	22,418	22,750	-	-	-	-	68,699
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	(2,970)	(3,464)	(128)	-	-	-	-	(16,513)
Administration	2,205	842	6,872	4,628	18,376	(15,204)	6,178	6,975	-	-	-	-	30,873
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	(3,423)	(3,049)	-	-	-	-	-	(6,278)
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	862	3,739	4,304	-	-	-	-	(988)
Accounting	56	4	87	140	(4)	14	63	155	-	-	-	-	515
Member Services	(135)	(339)	(349)	325	105	526	406	(88)	-	-	-	-	451
Forestry	-	-	-	-	450	(350)	16,468	-	-	-	-	-	16,568



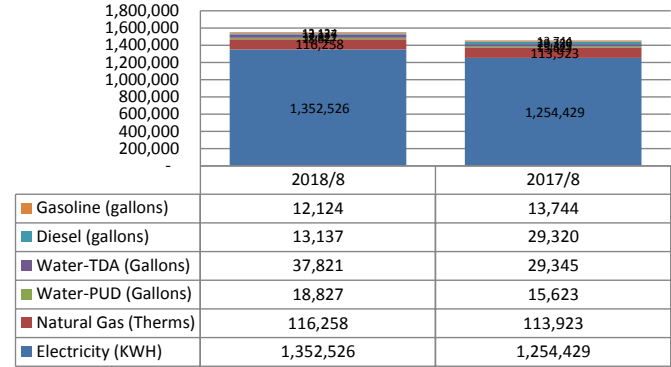
\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations  
 \*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations  
 \*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25 Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.25   12%   -1%	\$3.66   35%   -1%	\$2.87   30%   -2%
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

## Tahoe Donner Association Energy Consumption YTD

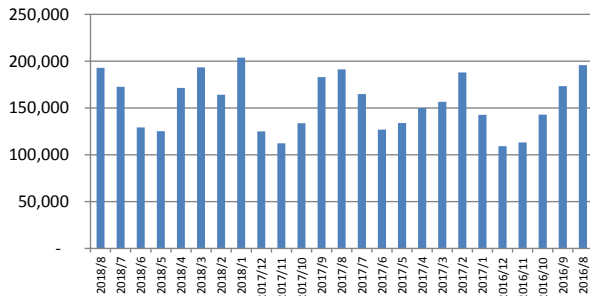


Data Available thru (yyyy/mm) - 2018/08

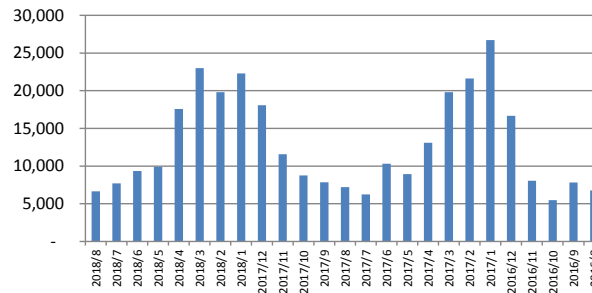
This Report is volumes not dollars

Note the scale varies with each Chart presented.

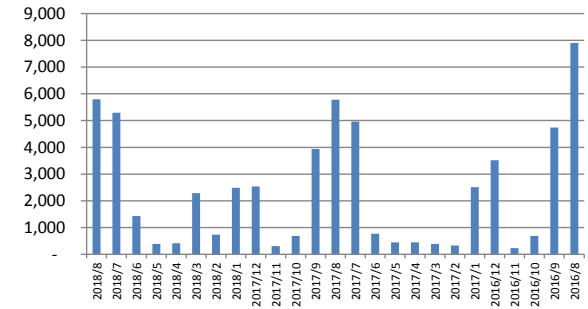
### Electricity (KWH)



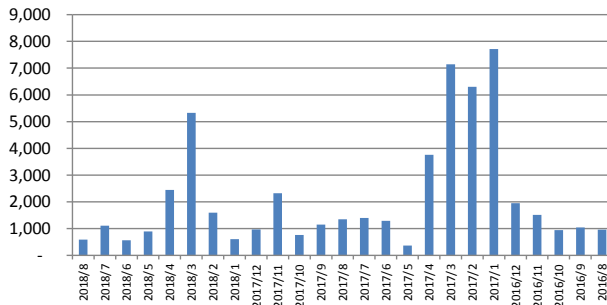
### Natural Gas (Therms)



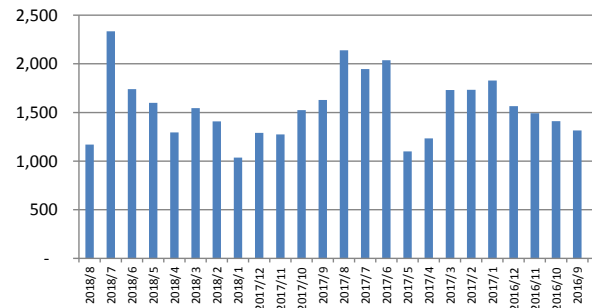
### Water-PUD (000 Gallons)



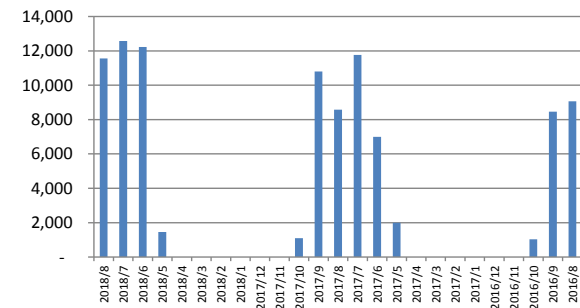
### Diesel (gallons)



### Gasoline (gallons)



### Water-TDA (000 Gallons)

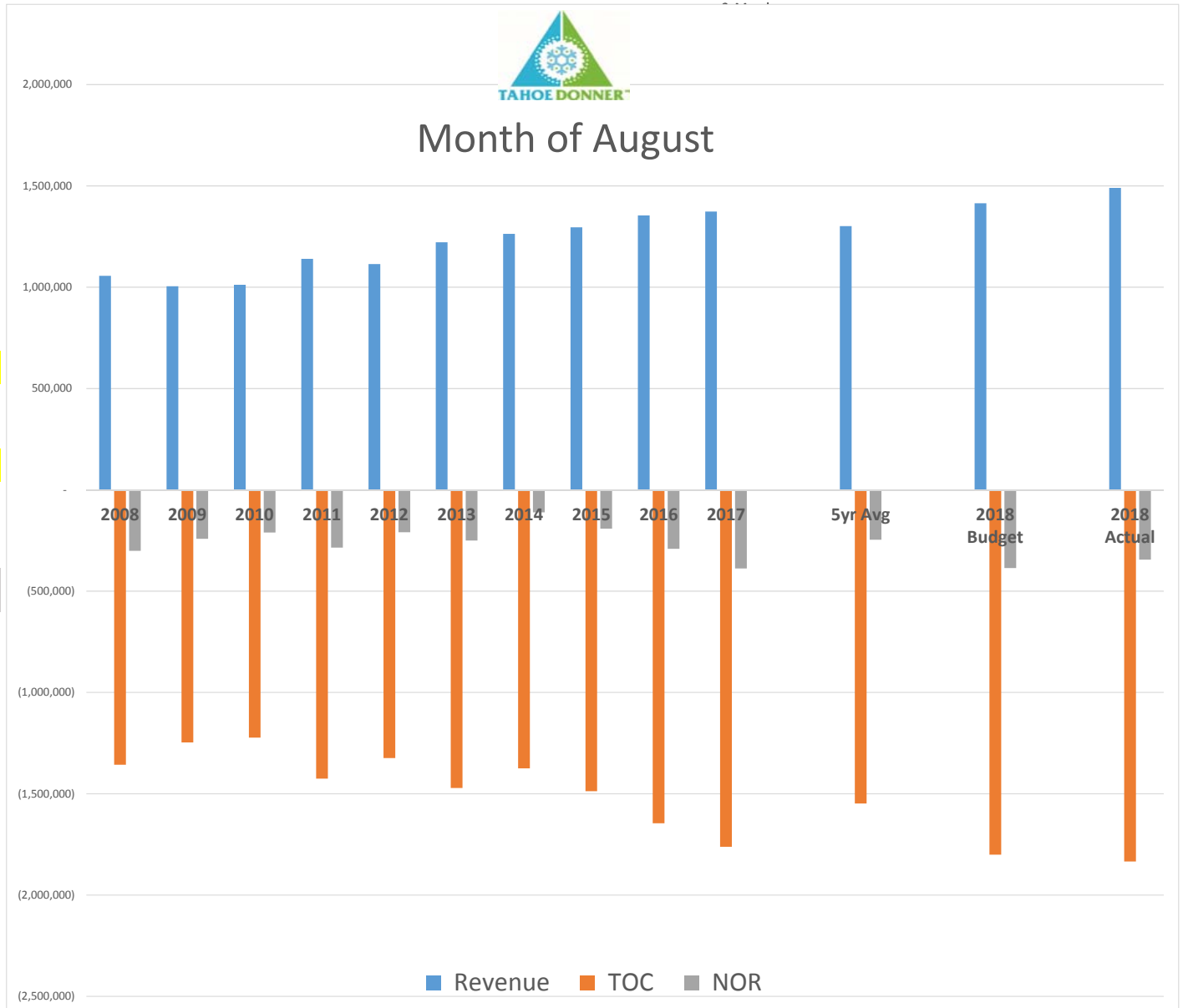




## Month of August

	Revenue	TOC	NOR
2008	1,056,186	(1,356,699)	(300,514)
2009	1,004,951	(1,246,283)	(241,332)
2010	1,012,126	(1,222,602)	(210,476)
2011	1,139,812	(1,424,878)	(285,067)
2012	1,114,250	(1,323,280)	(209,030)
2013	1,221,403	(1,471,268)	(249,866)
2014	1,262,936	(1,374,105)	(111,169)
2015	1,295,317	(1,486,767)	(191,450)
2016	1,354,026	(1,645,253)	(291,227)
2017	1,373,616	(1,761,508)	(387,891)
5yr Avg	1,301,460	(1,547,780)	(246,321)
2018 Budget	1,414,000	(1,800,000)	(386,000)
2018 Actual	1,490,375	(1,834,658)	(344,283)
Var to Bdg	76,375 5%	(34,658) -2%	41,717 11%
Var to PY	116,759 9%	(73,150) -4%	43,609 11%

PY Records  
New Record(s) *if applicable*



**Tahoe Donner Association  
Visitation Report  
for the month of August 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
<b>34,299</b>	<b>33,400</b>	<b>33,926</b>	<b>899</b>	<b>3%</b>	<b>373</b>	<b>1%</b>	<b>Private Amenities</b>	<b>160,106</b>	<b>163,900</b>	<b>165,169</b>	<b>(3,794)</b>	<b>-2%</b>	<b>(5,063)</b>	<b>-3%</b>	<b>210,800</b>
17,184	17,800	17,636	(616)	-3%	(452)	-3%	Trout Creek Rec Ctr	102,107	107,100	106,150	(4,993)	-5%	(4,043)	-4%	147,000
11,197	11,100	11,157	97	1%	40	0%	Beach Club Marina	37,702	38,000	39,465	(298)	-1%	(1,763)	-4%	41,600
5,008	3,900	4,503	1,108	28%	505	11%	Tennis Center	15,487	14,100	14,924	1,387	10%	563	4%	17,500
910	600	630	310	52%	280	44%	Day Camps	4,810	4,700	4,630	110	2%	180	4%	4,700
<b>29,346</b>	<b>29,469</b>	<b>30,584</b>	<b>(123)</b>	<b>0%</b>	<b>(1,238)</b>	<b>-4%</b>	<b>Public Amenities</b>	<b>183,820</b>	<b>196,434</b>	<b>214,558</b>	<b>(12,614)</b>	<b>-6%</b>	<b>(30,738)</b>	<b>-14%</b>	<b>259,960</b>
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
4,472	5,200	5,062	(728)	-14%	(590)	-12%	Golf Rounds	12,857	14,600	12,374	(1,743)	-12%	483	4%	19,200
653	540	534	113	21%	119	22%	Campground Campers	1,928	1,550	1,498	378	24%	430	29%	1,700
1,293	1,470	1,250	(177)	-12%	43	3%	Equestrian Visitors	3,539	4,290	3,783	(751)	-18%	(244)	-6%	5,000
536	675	762	(139)	-21%	(226)	-30%	Bikeworks Rentals	2,095	1,785	1,671	310	17%	424	25%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
6,245	6,960	6,955	(715)	-10%	(710)	-10%	The Lodge Covers	37,037	38,910	41,605	(1,873)	-5%	(4,568)	-11%	54,700
5,127	5,390	5,058	(263)	-5%	69	1%	Summer Food and Bev	14,850	16,650	14,335	(1,800)	-11%	515	4%	20,000
7,695	5,833	5,889	1,862	32%	1,806	31%	Pizza on the Hill Covers	37,335	31,850	29,829	5,485	17%	7,506	25%	43,700
3,325	3,401	5,074	(76)	-2%	(1,749)	-34%	Alder Creek Café Covers	22,085	24,104	30,732	(2,019)	-8%	(8,647)	-28%	31,300
<b>63,645</b>	<b>62,869</b>	<b>64,510</b>	<b>776</b>	<b>1%</b>	<b>(865)</b>	<b>-1%</b>	<b>Amenities Total</b>	<b>343,926</b>	<b>360,334</b>	<b>379,727</b>	<b>(16,408)</b>	<b>-5%</b>	<b>(35,801)</b>	<b>-9%</b>	<b>470,760</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-



Tahoe Donner Association  
 Financial Highlights  
 for the Month of August 2018  
 variances presented as | Favorable Unfavorable  
 9/14/2018

**Revenue \$ 1,490,400** | 76,400 / 5% to Budget  
 | 116,800 / 9% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	48,100	15%	The Lodge. Strong banquets and regular business, compares favorably to PY by \$46k/14%.
r2	22,800	32%	POTH. Benefitting from increased lunch sales and banquet events.
r3	-19,300	-6%	Golf. Access and usage unfavorable by \$35k/15%. Lessons favorable \$14k/26%. Smoky weather impacted.
r4	15,400	48%	Day Camps. Increased volume. Compares favorably to PY by \$17k/55%.
r5	-12,400	-6%	Marina. Rentals down \$13k, compares negatively to PY by \$7k/17%.
r6	8,900	48%	Campground. Increased usage attributed to Reserve America website.
r7	7,500	14%	Tennis. Retail up \$4k to budget, flat to PY. Lesson revenue up \$4k, compares favorably to PY by \$4k.
r8	7,000	62%	Administration. Interest up \$5k. Compares favorably to PY by \$2k/50%.
r9	-4,000	-12%	Aquatics. Usage down \$3k/32%, compares negatively to PY by \$1k/14%.
r10	2,400	-	all other variances, net
tl	<u>76,400</u>	5%	

**Expense \$ 1,834,400** | -34,400 / -2% to Budget  
 | -72,900 / -4% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-37,700	-62%	Administration. Incentive Program accrual, NOR exceeding Budget.
e2	-22,900	-32%	POTH. Increased revenue/volume increases cost of goods sold and payroll to service.
e3	16,300	-35%	Aquatics. Payroll savings due to reduced visitation. Down \$14k/40% to budget.
e4	-15,500	-13%	Forestry. Timing variances between months.
e5	-13,900	-7%	Golf. Timing variances between months.
e6	-13,600	-36%	Day Camps. Increased revenue increases payroll to service.
e7	11,200	13%	Summer F&B. Payroll savings of \$10k/21%, compares favorably to PY by \$17k/30%.
e8	10,600	56%	Recreation. Timing variances between months.
e9	9,100	14%	Maintenance. Timing of variances between months.
e10	22,000	-	all other variances, net (primarily timing variances between months)
tl	<u>-34,400</u>	-2%	

*(34,400) Expense Variances to BDG co-wide recap*

-100	0%	Cogs
-14,700	-2%	Payroll Direct
32,800	2%	Payroll Burden
-52,400	-13%	Expenses

*(73,200) Expense Variances to Prior Year, co-wide*

2,500	1%	Cogs
-45,400	-5%	Payroll Direct
3,700	2%	Payroll Burden
-34,000	-8%	Expenses

**NOR \$ (344,000)** | 42,000 / 11% to Budget  
 | 43,900 / 11% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date August 2018 { 8 of 12 months }

variances presented as | Favorable -Unfavorable

9/14/2018

**Revenue \$ 9,510,300** | 64,300 / 1% to Budget  
| -866,100 / -8% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	128,600	8%	The Lodge. Benefitting from strong banquet sales, up\$74k/26% to budget. Revenue up \$45k/3% to PY.
r2	-86,800	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r3	-72,800	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r4	68,700	18%	Pizza on the Hill. Good momentum throughout the winter season, continuing through summer.
r5	65,000	9%	Trout Creek. Benefitting from \$60k re-allocation of 17/18 Recreation Fee.
r6	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r7	-32,800	-4%	Golf. Access and usage down \$71k/11%. Compares favorably \$48k to PY. Lesson and Rental revenue favorable to budget \$36k/23%.
r8	30,100	19%	Administration. Interest income up \$49k to budget, offset by decrease in delinquency fees, lien fees, and late charges.
r9	22,100	9%	Day Camps. Increased volume. Compares favorably \$32k/14% to PY.
r10	1,300	-	all other variances, net
tl	64,300	1%	

**Expense \$ 12,957,600** | -162,600 / -1% to Budget  
| -1,000 / 0% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-152,600	-31%	Administration. Incentive Program accrual Summer 2018, NOR favorably over budget funding (not in Annual Assessment)
e2	-102,900	-6%	Downhill Ski. Payroll unfavorable to budget \$113k/12%, favorable \$53k/5% pytd.
e3	-91,300	-16%	General. Board expense up \$47k/398% to budget. Legal Services unfavorable to budget \$62k/84%.
e4	90,900	16%	Cross Country. Reduced costs due to limited operations. Down \$163,000/26% pytd.
e5	-66,900	-16%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e6	-66,600	-13%	Forestry. Timing variances between months.
e7	57,900	26%	Aquatics. Mix of payroll savings and timing of other expenses.
e8	50,400	17%	Summer F&B. Payroll savings of \$39k/23%. All other variances net.
e9	38,700	14%	ASO. Payroll favorable to budget \$40k/15%, position vacancies.
e10	79,800	1%	all other variances, net (mix of timing variances between months and real savings).
tl	-162,600	-1%	

*(162,600) Expense Variances to BDG co-wide recap*

10,400	1%	Cogs
-176,700	-3%	Payroll Direct
209,100	6%	Payroll Burden
-205,400	-6%	Expenses

*(1,300) Expense Variances to Prior Year, co-wide*

120,500	10%	Cogs
-311,400	-5%	Payroll Direct
114,000	6%	Payroll Burden
75,600	2%	Expenses

**NOR \$ (3,447,300)** | -98,300 / -3% to Budget  
| -867,100 / -34% to Prior Year



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of August 2018



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,490,375	\$ 1,414,000	\$ 1,373,616	\$ 76,375	5%	\$ 116,759	9%	<b>Revenue</b>	\$ 1,428,439	\$ 65,029	5%	\$ 110,923	8%	\$ 61,936	\$ 11,346	22%	\$ 5,836	10%
155,000	155,000	156,000	-	0%	(1,000)	-1%	Recreation Fee	155,000	-	0%	(1,000)	-1%	-	-	0%	-	0%
379,571	409,360	350,179	(29,789)	-7%	29,392	8%	Access & Use Fees	379,571	(29,789)	-7%	29,392	8%	-	-	0%	-	0%
609,406	541,020	554,258	68,386	13%	55,148	10%	Food and Beverage	609,406	68,186	13%	55,148	10%	-	200	-100%	-	0%
59,331	58,780	64,199	551	1%	(4,868)	-8%	Retail Product	57,166	686	1%	(3,446)	-6%	2,165	(135)	-6%	(1,422)	-40%
212,449	187,000	180,382	25,449	14%	32,067	18%	Lessons & Rentals	212,449	25,449	14%	32,067	18%	-	-	0%	-	0%
74,619	62,840	68,600	11,779	19%	6,019	9%	Other	14,848	498	3%	(1,238)	-8%	59,771	11,281	23%	7,258	14%
<b>(204,071)</b>	<b>(204,000)</b>	<b>(206,562)</b>	<b>(71)</b>	<b>0%</b>	<b>2,491</b>	<b>1%</b>	<b>Cost of Goods Sold</b>	<b>(204,071)</b>	<b>(71)</b>	<b>0%</b>	<b>2,491</b>	<b>1%</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>(954,244)</b>	<b>(939,585)</b>	<b>(908,826)</b>	<b>(14,659)</b>	<b>-2%</b>	<b>(45,418)</b>	<b>-5%</b>	<b>Payroll Direct</b>	<b>(599,829)</b>	<b>(4,467)</b>	<b>-1%</b>	<b>(7,218)</b>	<b>-1%</b>	<b>(354,415)</b>	<b>(10,192)</b>	<b>-3%</b>	<b>(38,200)</b>	<b>-12%</b>
<b>(217,549)</b>	<b>(250,376)</b>	<b>(221,249)</b>	<b>32,827</b>	<b>13%</b>	<b>3,700</b>	<b>2%</b>	<b>Payroll Burden</b>	<b>(138,270)</b>	<b>15,544</b>	<b>10%</b>	<b>8,000</b>	<b>5%</b>	<b>(79,279)</b>	<b>17,283</b>	<b>18%</b>	<b>(4,300)</b>	<b>-6%</b>
<b>(1,171,793)</b>	<b>(1,189,961)</b>	<b>(1,130,075)</b>	<b>18,168</b>	<b>2%</b>	<b>(41,718)</b>	<b>-4%</b>	<b>Payroll Total</b>	<b>(738,099)</b>	<b>11,077</b>	<b>1%</b>	<b>782</b>	<b>0%</b>	<b>(433,694)</b>	<b>7,091</b>	<b>2%</b>	<b>(42,500)</b>	<b>-11%</b>
<b>(458,794)</b>	<b>(406,039)</b>	<b>(424,871)</b>	<b>(52,755)</b>	<b>-13%</b>	<b>(33,923)</b>	<b>-8%</b>	<b>Expenses</b>	<b>(249,646)</b>	<b>(17,353)</b>	<b>-7%</b>	<b>(21,792)</b>	<b>-10%</b>	<b>(209,147)</b>	<b>(35,401)</b>	<b>-20%</b>	<b>(12,131)</b>	<b>-6%</b>
(37,085)	(20,698)	(26,807)	(16,387)	-79%	(10,278)	-38%	Personnel Costs	(12,019)	354	3%	(190)	-2%	(25,066)	(16,741)	-201%	(10,088)	-67%
(84,984)	(88,385)	(90,657)	3,401	4%	5,673	6%	Utilities	(70,168)	(1,603)	-2%	(1,290)	-2%	(14,816)	5,004	25%	6,963	32%
(16,617)	(9,420)	(9,645)	(7,197)	-76%	(6,973)	-72%	Fuel Costs	(7,490)	(4,010)	-115%	(3,496)	-88%	(9,127)	(3,187)	-54%	(3,477)	-62%
(140,079)	(114,992)	(128,610)	(25,087)	-22%	(11,469)	-9%	Supplies	(72,201)	(13,770)	-24%	(6,549)	-10%	(67,877)	(11,316)	-20%	(4,919)	-8%
(64,643)	(59,210)	(47,756)	(5,433)	-9%	(16,887)	-35%	Repairs & Maintenance	(39,751)	3,109	7%	(7,447)	-23%	(24,892)	(8,542)	-52%	(9,440)	-61%
(41,403)	(34,900)	(48,555)	(6,503)	-19%	7,152	15%	Forestry Land Maint	(272)	(172)	-172%	(272)	0%	(41,130)	(6,330)	-18%	7,425	15%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%	Insurance	(15,000)	(300)	-2%	(2,100)	-16%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(23,450)	(20,748)	512	2%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	512	2%	(2,190)	-11%
(30,101)	(25,270)	(26,169)	(4,831)	-19%	(3,933)	-15%	Credit Card Fees	(29,078)	(4,548)	-19%	(3,607)	-14%	(1,023)	(283)	-38%	(325)	-47%
(7,470)	(7,270)	(11,945)	(200)	-3%	4,476	37%	Licenses Permits Fees	(2,707)	(1,707)	-171%	(1,024)	-61%	(4,762)	1,508	24%	5,500	54%
16,025	6,756	11,220	9,269	-137%	4,805	-43%	All other expenses	(960)	5,294	85%	4,182	81%	16,985	3,975	-31%	622	-4%
<b>\$ (344,283)</b>	<b>\$ (386,000)</b>	<b>\$ (387,891)</b>	<b>\$ 41,717</b>	<b>11%</b>	<b>\$ 43,609</b>	<b>11%</b>	<b>Net Operating Result</b>	<b>\$ 236,623</b>	<b>\$ 58,682</b>	<b>-33%</b>	<b>\$ 92,404</b>	<b>-64%</b>	<b>\$ (580,906)</b>	<b>\$ (16,965)</b>	<b>-3%</b>	<b>\$ (48,795)</b>	<b>-9%</b>
<i>(1,834,658)</i>	<i>(1,800,000)</i>	<i>(1,761,508)</i>	<i>(34,658)</i>	<i>-2%</i>	<i>(73,150)</i>	<i>-4%</i>	<i>Total Operating Costs</i>	<i>(1,191,816)</i>	<i>(6,347)</i>	<i>-1%</i>	<i>(18,519)</i>	<i>-2%</i>	<i>(642,842)</i>	<i>(28,311)</i>	<i>-5%</i>	<i>(54,631)</i>	<i>-9%</i>
<b>386,000</b>	<b>386,000</b>	<b>341,000</b>	-	0%	<b>45,000</b>	<b>13%</b>	<b>Assessment Revenue</b>					<b>386,000</b>	-	0%	<b>45,000</b>	<b>13%</b>	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
<b>386,000</b>	<b>386,000</b>	<b>341,000</b>	-	0%	<b>45,000</b>	<b>13%</b>	<b>Net, Operating Fund Portion</b>					<b>386,000</b>	-	0%	<b>45,000</b>	<b>13%</b>	
<b>\$ 41,717</b>	<b>\$ -</b>	<b>\$ (46,891)</b>	<b>\$ 41,717</b>	<b>NA</b>	<b>\$ 88,609</b>	<b>189%</b>	<b>Net Result</b>	<b>\$ 236,623</b>	<b>\$ 58,682</b>	<b>33%</b>	<b>\$ 92,404</b>	<b>-64%</b>	<b>\$ (194,906)</b>	<b>\$ (16,965)</b>	<b>-10%</b>	<b>\$ (3,795)</b>	<b>-2%</b>

**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the eight months ending August 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 9,510,300	\$ 9,446,000	\$ 10,376,435	\$ 64,300	1%	\$ (866,135)	-8%	<b>Revenue</b>	\$ 8,998,760	\$ 23,160	0%	\$ (875,358)	-9%	\$ 511,540	\$ 41,140	9%	\$ 9,223	2%
751,610	726,000	740,288	25,610	4%	11,322	2%	Recreation Fee	751,610	25,610	4%	11,322	2%	-	-	0%	-	0%
2,660,629	2,940,740	3,216,706	(280,111)	-10%	(556,077)	-17%	Access & Use Fees	2,660,629	(280,111)	-10%	(556,077)	-17%	-	-	0%	-	0%
2,979,783	2,841,180	3,071,524	138,603	5%	(91,741)	-3%	Food and Beverage	2,987,767	145,187	5%	(83,757)	-3%	(7,985)	(6,585)	470%	(7,985)	0%
401,923	370,620	438,164	31,303	8%	(36,241)	-8%	Retail Product	372,424	13,604	4%	(52,038)	-12%	29,499	17,699	150%	15,797	115%
2,097,174	2,011,060	2,302,572	86,114	4%	(205,398)	-9%	Lessons & Rentals	2,084,524	73,464	4%	(218,048)	-9%	12,650	12,650	0%	12,650	0%
619,180	556,400	607,181	62,780	11%	11,999	2%	Other	141,805	45,405	47%	23,239	20%	477,375	17,375	4%	(11,240)	-2%
(1,110,137)	(1,120,586)	(1,230,605)	10,449	1%	120,468	10%	<b>Cost of Goods Sold</b>	(1,110,137)	10,449	1%	120,468	10%	-	-	0%	-	0%
(6,701,574)	(6,524,831)	(6,390,127)	(176,743)	-3%	(311,447)	-5%	<b>Payroll Direct</b>	(4,057,091)	(27,852)	-1%	94,833	2%	(2,644,483)	(148,891)	-6%	(406,280)	-18%
(1,689,740)	(1,898,887)	(1,803,760)	209,147	11%	114,019	6%	<b>Payroll Burden</b>	(1,039,708)	116,197	10%	185,041	15%	(650,033)	92,949	13%	(71,022)	-12%
(8,391,314)	(8,423,718)	(8,193,886)	32,404	0%	(197,428)	-2%	<b>Payroll Total</b>	(5,096,798)	88,346	2%	279,874	5%	(3,294,516)	(55,942)	-2%	(477,302)	-17%
(3,456,419)	(3,250,696)	(3,532,093)	(205,723)	-6%	75,675	2%	<b>Expenses</b>	(2,071,026)	(63,537)	-3%	13,240	1%	(1,385,393)	(142,186)	-11%	62,435	4%
(283,330)	(287,730)	(291,932)	4,400	2%	8,602	3%	Personnel Costs	(178,495)	15,420	8%	1,806	1%	(104,834)	(11,019)	-12%	6,796	6%
(623,710)	(615,020)	(621,517)	(8,690)	-1%	(2,193)	0%	Utilities	(473,983)	(16,893)	-4%	(26,909)	-6%	(149,728)	8,202	5%	24,716	14%
(102,308)	(102,920)	(123,844)	612	1%	21,535	17%	Fuel Costs	(65,058)	(408)	-1%	19,795	23%	(37,251)	1,019	3%	1,741	4%
(872,879)	(804,810)	(988,966)	(68,069)	-8%	116,087	12%	Supplies	(587,711)	(46,429)	-9%	(2,418)	0%	(285,168)	(21,640)	-8%	118,505	29%
(449,471)	(444,882)	(505,447)	(4,589)	-1%	55,976	11%	Repairs & Maintenance	(303,258)	11,012	4%	34,131	10%	(146,213)	(15,601)	-12%	21,845	13%
(111,696)	(94,700)	(281,768)	(16,996)	-18%	170,072	60%	Forestry Land Maint	(2,284)	(884)	-63%	(2,284)	0%	(109,412)	(16,112)	-17%	172,356	61%
(320,000)	(317,600)	(298,200)	(2,400)	-1%	(21,800)	-7%	Insurance	(204,000)	(2,400)	-1%	(4,200)	-2%	(116,000)	-	0%	(17,600)	-18%
(183,504)	(184,600)	(165,984)	1,096	1%	(17,520)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(183,504)	1,096	1%	(17,520)	-11%
(209,031)	(185,720)	(213,181)	(23,311)	-13%	4,150	2%	Credit Card Fees	(197,014)	(20,454)	-12%	3,669	2%	(12,017)	(2,857)	-31%	481	4%
(85,009)	(60,928)	(64,014)	(24,081)	-40%	(20,995)	-33%	Licenses Permits Fees	(27,236)	(4,586)	-20%	(6,542)	-32%	(57,774)	(19,496)	-51%	(14,453)	-33%
(215,481)	(151,786)	22,760	(63,695)	-42%	(238,240)	1047%	All other expenses	(31,988)	2,084	6%	(3,809)	-14%	(183,493)	(65,779)	-56%	(234,431)	460%
\$ (3,447,570)	\$ (3,349,000)	\$ (2,580,150)	\$ (98,570)	3%	\$ (867,420)	34%	<b>Net Operating Result</b>	\$ 720,799	\$ 58,418	-9%	\$ (461,776)	-39%	\$ (4,168,369)	\$ (156,988)	-4%	\$ (405,644)	-11%
(12,957,870)	(12,795,000)	(12,956,585)	(162,870)	-1%	(1,285)	0%	<i>Total Operating Costs</i>	(8,277,962)	35,257	0%	413,582	5%	(4,679,909)	(198,128)	-4%	(414,867)	-10%
9,563,000	9,563,000	9,597,000	-	0%	(34,000)	0%	<b>Assessment Revenue</b>					9,563,000	-	0%	(34,000)	0%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
3,349,000	3,349,000	3,609,000	-	0%	(260,000)	-7%	<b>Net, Operating Fund Portion</b>					3,349,000	-	0%	(260,000)	-7%	
\$ (98,570)	\$ -	\$ 1,028,850	\$ (98,570)	NA	\$ (1,127,420)	-110%	<b>Net Result</b>	\$ 720,799	\$ 58,418	9%	\$ (461,776)	-39%	\$ (819,369)	\$ (156,988)	-24%	\$ (665,644)	-433%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of **August 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 147,544	\$ 121,118	\$ 123,182	\$ 26,426	22%	\$ 24,362	20%	<b>Private Amenities</b>	\$ 459,113	\$ 10,213	2%	\$ 35,974	9%	\$ (311,569)	\$ 16,213	5%	\$ (11,612)	-4%
41,747	37,305	28,327	4,442	12%	13,420	47%	Trout Creek Rec Ctr	124,667	3,367	3%	16,718	15%	(82,920)	1,075	1%	(3,298)	-4%
(2,110)	(14,384)	(2,302)	12,274	85%	192	8%	Aquatics	28,266	(4,034)	-12%	2,448	9%	(30,376)	16,308	35%	(2,256)	-8%
100,448	103,856	103,653	(3,408)	-3%	(3,205)	-3%	Beach Club Marina	190,553	(12,447)	-6%	1,720	1%	(90,105)	9,039	9%	(4,926)	-6%
13,944	13,574	15,137	370	3%	(1,194)	-8%	Tennis Center	62,030	7,530	14%	(327)	-1%	(48,086)	(7,160)	-17%	(867)	-2%
(4,471)	(6,249)	(9,232)	1,778	28%	4,761	52%	Day Camps	47,398	15,398	48%	16,730	55%	(51,869)	(13,620)	-36%	(11,969)	-30%
(2,014)	(12,984)	(12,402)	10,970	84%	10,388	84%	Recreation Programs	6,199	399	7%	(1,316)	-18%	(8,212)	10,572	56%	11,704	59%
<b>89,079</b>	<b>56,823</b>	<b>21,038</b>	<b>32,256</b>	<b>57%</b>	<b>68,042</b>	<b>323%</b>	<b>Public Amenities</b>	<b>969,326</b>	<b>54,816</b>	<b>6%</b>	<b>74,949</b>	<b>8%</b>	<b>(880,247)</b>	<b>(22,560)</b>	<b>-3%</b>	<b>(6,907)</b>	<b>-1%</b>
(54,324)	(48,672)	(51,488)	(5,652)	-12%	(2,836)	-6%	Downhill Ski	-	-	0%	(1,125)	-100%	(54,324)	(5,652)	-12%	(1,711)	-3%
(14,709)	(22,094)	(16,156)	7,385	33%	1,447	9%	Cross Country Ski	27,576	8,976	48%	7,998	41%	(14,709)	7,385	33%	1,447	9%
(2,217)	(3,284)	(2,240)	1,067	33%	23	1%	Snowplay	-	-	0%	-	0%	(2,217)	1,067	33%	23	1%
80,883	113,994	80,797	(33,111)	-29%	85	0%	Golf	286,639	(19,261)	-6%	5,324	2%	(205,756)	(13,850)	-7%	(5,239)	-3%
12,632	4,282	5,473	8,350	195%	7,160	131%	Campground	27,576	8,976	48%	7,998	41%	(14,943)	(625)	-4%	(838)	-6%
3,884	7,685	2,991	(3,801)	-49%	893	30%	Equestrian	64,043	(3,857)	-6%	7,985	14%	(60,159)	56	0%	(7,093)	-13%
672	4,605	3,670	(3,933)	-85%	(2,998)	-82%	Bikeworks	22,356	(3,444)	-13%	(358)	-2%	(21,684)	(489)	-2%	(2,640)	-14%
(19,064)	(22,875)	(30,239)	3,811	17%	11,175	37%	Trails	84	(226)	-73%	(16)	-16%	(19,148)	4,037	17%	11,191	37%
100,603	53,253	61,103	47,350	89%	39,501	65%	The Lodge	375,054	48,054	15%	46,239	14%	(274,451)	(704)	0%	(6,739)	-3%
(9,057)	(22,246)	(32,161)	13,189	59%	23,104	72%	Summer Food and Bev	66,952	1,952	3%	748	1%	(76,009)	11,237	13%	22,355	23%
(955)	(839)	(3,983)	(116)	-14%	3,028	76%	Pizza on the Hill	92,750	22,750	32%	21,927	31%	(93,705)	(22,866)	-32%	(18,899)	-25%
(9,271)	(6,986)	3,269	(2,285)	-33%	(12,540)	-384%	Alder Creek Café	33,872	(128)	0%	(13,773)	-29%	(43,143)	(2,157)	-5%	1,233	3%
<b>236,623</b>	<b>177,941</b>	<b>144,219</b>	<b>58,682</b>	<b>33%</b>	<b>92,404</b>	<b>64%</b>	<b>Amenities Total</b>	<b>1,428,439</b>	<b>65,029</b>	<b>5%</b>	<b>110,923</b>	<b>8%</b>	<b>(1,191,816)</b>	<b>(6,347)</b>	<b>-1%</b>	<b>(18,519)</b>	<b>-2%</b>
<b>(580,606)</b>	<b>(563,941)</b>	<b>(532,111)</b>	<b>(16,665)</b>	<b>-3%</b>	<b>(48,495)</b>	<b>-9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>61,936</b>	<b>11,346</b>	<b>22%</b>	<b>5,836</b>	<b>10%</b>	<b>(642,542)</b>	<b>(28,011)</b>	<b>-5%</b>	<b>(54,331)</b>	<b>-9%</b>
(77,524)	(69,591)	(76,986)	(7,933)	-11%	(538)	-1%	General	-	-	0%	-	0%	(77,524)	(7,933)	-11%	(538)	-1%
(80,245)	(49,565)	(35,485)	(30,680)	-62%	(44,760)	-126%	Administration	18,165	6,975	62%	(381)	-2%	(98,410)	(37,655)	-62%	(44,380)	-82%
(31,042)	(37,996)	(36,204)	6,954	18%	5,162	14%	Communications	20,000	-	0%	3,612	22%	(51,042)	6,954	12%	1,550	3%
(50,477)	(53,883)	(47,578)	3,406	6%	(2,900)	-6%	Information Tech	-	-	0%	-	0%	(50,477)	3,406	6%	(2,900)	-6%
(62,187)	(67,515)	(58,472)	5,328	8%	(3,715)	-6%	Accounting	755	155	26%	32	4%	(62,942)	5,173	8%	(3,747)	-6%
(29,453)	(29,099)	(29,092)	(354)	-1%	(361)	-1%	Human Resources	-	-	0%	-	0%	(29,453)	(354)	-1%	(361)	-1%
(16,035)	(23,931)	(10,569)	7,896	33%	(5,466)	-52%	Architectural Standards	20,104	4,304	27%	3,716	23%	(36,139)	3,592	9%	(9,182)	-34%
(18,083)	(21,102)	(16,702)	3,019	14%	(1,381)	-8%	Member Services	1,912	(88)	-4%	(119)	-6%	(19,995)	3,107	13%	(1,262)	-7%
(24,707)	(26,849)	(19,346)	2,142	8%	(5,360)	-28%	Risk & Facility Admin	-	-	0%	-	0%	(24,707)	2,142	8%	(5,360)	-28%
(133,889)	(118,398)	(149,940)	(15,491)	-13%	16,051	11%	Forestry	1,000	-	0%	(1,025)	-51%	(134,889)	(15,491)	-13%	17,076	11%
(56,962)	(66,012)	(51,736)	9,050	14%	(5,227)	-10%	Maintenance	-	-	0%	-	0%	(56,962)	9,050	14%	(5,227)	-10%
<b>\$ (343,983)</b>	<b>\$ (386,000)</b>	<b>\$ (387,891)</b>	<b>\$ 42,017</b>	<b>11%</b>	<b>\$ 43,909</b>	<b>11%</b>	<b>TDA Operating Fund</b>	<b>\$ 1,490,375</b>	<b>\$ 76,375</b>	<b>5%</b>	<b>\$ 116,759</b>	<b>9%</b>	<b>\$ (1,834,358)</b>	<b>\$ (34,358)</b>	<b>-2%</b>	<b>\$ (72,850)</b>	<b>-4%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the eight months ending August 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 414,831	\$ 289,547	\$ 428,054	\$ 125,284	43%	\$ (13,223)	-3%	<b>Private Amenities</b>	\$ 2,111,514	\$ 54,154	3%	\$ 81,958	4%	\$ (1,696,684)	\$ 71,129	4%	\$ (95,181)	-6%
135,511	47,591	136,842	87,920	185%	(1,331)	-1%	Trout Creek Rec Ctr	757,542	65,042	9%	37,709	5%	(622,031)	22,878	4%	(39,040)	-7%
10,842	(54,852)	(15,815)	65,694	120%	26,657	169%	Aquatics	175,812	7,812	5%	16,886	11%	(164,970)	57,882	26%	9,771	6%
253,805	251,124	270,634	2,681	1%	(16,828)	-6%	Beach Club Marina	600,535	(16,465)	-3%	6,763	1%	(346,730)	19,146	5%	(23,592)	-7%
(17,801)	22,557	(9,801)	(40,358)	-179%	(7,999)	-82%	Tennis Center	165,035	(20,465)	-11%	(1,098)	-1%	(182,835)	(19,892)	-12%	(6,901)	-4%
42,088	41,740	43,719	348	1%	(1,631)	-4%	Day Camps	256,057	22,057	9%	31,927	14%	(213,968)	(21,708)	-11%	(33,558)	-19%
(9,615)	(18,613)	2,476	8,998	48%	(12,091)	-488%	Recreation Programs	156,534	(3,826)	-2%	(10,229)	-6%	(166,149)	12,824	7%	(1,861)	-1%
<b>305,968</b>	<b>372,834</b>	<b>754,521</b>	<b>(66,866)</b>	<b>-18%</b>	<b>(448,553)</b>	<b>-59%</b>	<b>Public Amenities</b>	<b>6,887,246</b>	<b>(30,994)</b>	<b>0%</b>	<b>(957,316)</b>	<b>-12%</b>	<b>(6,581,278)</b>	<b>(35,872)</b>	<b>-1%</b>	<b>508,763</b>	<b>7%</b>
416,487	591,138	913,197	(174,651)	-30%	(496,710)	-54%	Downhill Ski	2,352,149	(71,751)	-3%	(769,876)	-25%	(1,935,663)	(102,901)	-6%	273,165	12%
168,701	164,568	283,848	4,133	3%	(115,147)	-41%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(464,542)	90,890	16%	162,197	26%
42,061	77,951	146,656	(35,890)	-46%	(104,596)	-71%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(86,883)	23,166	21%	15,380	15%
(57,841)	(32,117)	(145,189)	(25,724)	-80%	87,348	60%	Golf	816,547	(32,753)	-4%	92,549	13%	(874,388)	7,029	1%	(5,201)	-1%
17,593	2,025	(1,850)	15,568	769%	19,443	1051%	Campground	75,883	20,483	37%	23,905	46%	(58,290)	(4,915)	-9%	(4,462)	-8%
(30,769)	(35,025)	(51,657)	4,256	12%	20,888	40%	Equestrian	201,148	4,048	2%	27,291	16%	(231,918)	207	0%	(6,403)	-3%
7,656	7,112	857	544	8%	6,799	793%	Bikeworks	91,553	1,253	1%	6,041	7%	(83,897)	(709)	-1%	758	1%
(114,383)	(104,825)	(102,964)	(9,558)	-9%	(11,419)	-11%	Trails	343	(497)	-59%	243	243%	(114,726)	(9,061)	-9%	(11,662)	-11%
11,302	(105,384)	(93,114)	116,686	111%	104,416	112%	The Lodge	1,698,212	128,612	8%	41,363	2%	(1,686,909)	(11,925)	-1%	63,053	4%
(31,327)	(94,920)	(85,668)	63,593	67%	54,341	63%	Summer Food and Bev	214,238	13,238	7%	21,170	11%	(245,565)	50,355	17%	33,170	12%
(32,886)	(34,732)	(46,521)	1,846	5%	13,635	29%	Pizza on the Hill	450,499	68,699	18%	78,404	21%	(483,385)	(66,853)	-16%	(64,769)	-15%
(90,625)	(62,957)	(63,075)	(27,668)	-44%	(27,550)	-44%	Alder Creek Café	224,487	(16,513)	-7%	(81,087)	-27%	(315,112)	(11,155)	-4%	53,536	15%
<b>720,799</b>	<b>662,381</b>	<b>1,182,575</b>	<b>58,418</b>	<b>9%</b>	<b>(461,776)</b>	<b>-39%</b>	<b>Amenities Total</b>	<b>8,998,760</b>	<b>23,160</b>	<b>0%</b>	<b>(875,358)</b>	<b>-9%</b>	<b>(8,277,962)</b>	<b>35,257</b>	<b>0%</b>	<b>413,582</b>	<b>5%</b>
<b>(4,168,069)</b>	<b>(4,011,381)</b>	<b>(3,762,725)</b>	<b>(156,688)</b>	<b>-4%</b>	<b>(405,344)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>511,540</b>	<b>41,140</b>	<b>9%</b>	<b>9,223</b>	<b>2%</b>	<b>(4,679,609)</b>	<b>(197,828)</b>	<b>-4%</b>	<b>(414,567)</b>	<b>-10%</b>
(665,104)	(573,804)	(580,925)	(91,300)	-16%	(84,180)	-14%	General	-	-	0%	-	0%	(665,104)	(91,300)	-16%	(84,180)	-14%
(454,458)	(332,684)	(278,282)	(121,774)	-37%	(176,176)	-63%	Administration	190,273	30,873	19%	(24,203)	-11%	(644,731)	(152,647)	-31%	(151,973)	-31%
(324,187)	(333,262)	(248,546)	9,075	3%	(75,641)	-30%	Communications	140,722	(6,278)	-4%	6,303	5%	(464,909)	15,353	3%	(81,944)	-21%
(431,208)	(437,222)	(411,370)	6,014	1%	(19,839)	-5%	Information Tech	-	-	0%	-	0%	(431,208)	6,014	1%	(19,839)	-5%
(519,491)	(528,219)	(456,704)	8,728	2%	(62,786)	-14%	Accounting	4,015	515	15%	(495)	-11%	(523,505)	8,214	2%	(62,291)	-14%
(244,046)	(239,559)	(216,634)	(4,487)	-2%	(27,412)	-13%	Human Resources	-	-	0%	-	0%	(244,046)	(4,487)	-2%	(27,412)	-13%
(114,162)	(151,897)	(88,172)	37,735	25%	(25,990)	-29%	Architectural Standards	130,112	(988)	-1%	14,460	13%	(244,273)	38,724	14%	(40,450)	-20%
(140,949)	(154,167)	(128,937)	13,218	9%	(12,013)	-9%	Member Services	26,851	451	2%	(789)	-3%	(167,800)	12,767	7%	(11,224)	-7%
(219,720)	(219,812)	(178,599)	92	0%	(41,120)	-23%	Risk & Facility Admin	-	-	0%	-	0%	(219,720)	92	0%	(41,120)	-23%
(564,277)	(514,294)	(700,322)	(49,983)	-10%	136,046	19%	Forestry	19,568	16,568	552%	13,948	248%	(583,844)	(66,550)	-13%	122,098	17%
(490,467)	(526,461)	(474,234)	35,994	7%	(16,233)	-3%	Maintenance	-	-	0%	-	0%	(490,467)	35,994	7%	(16,233)	-3%
<b>\$ (3,447,270)</b>	<b>\$ (3,349,000)</b>	<b>\$ (2,580,150)</b>	<b>\$ (98,270)</b>	<b>-3%</b>	<b>\$ (867,120)</b>	<b>-34%</b>	<b>TDA Operating Fund</b>	<b>\$ 9,510,300</b>	<b>\$ 64,300</b>	<b>1%</b>	<b>\$ (866,135)</b>	<b>-8%</b>	<b>\$ (12,957,570)</b>	<b>\$ (162,570)</b>	<b>-1%</b>	<b>\$ (985)</b>	<b>0%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2018**

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%	
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
<b>421,874</b>	<b>657,122</b>	<b>1,242,439</b>	<b>(235,248)</b>	<b>-36%</b>	<b>(820,565)</b>	<b>-66%</b>	<b>Public Amenities</b>	<b>3,940,302</b>	<b>(193,698)</b>	<b>-5%</b>	<b>(1,306,064)</b>	<b>-25%</b>	<b>(3,518,428)</b>	<b>(41,550)</b>	<b>-1%</b>	<b>485,499</b>	<b>12%</b>
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
<b>371,543</b>	<b>535,777</b>	<b>1,183,312</b>	<b>(164,234)</b>	<b>-31%</b>	<b>(811,769)</b>	<b>-69%</b>	<b>Amenities Total</b>	<b>4,282,264</b>	<b>(156,536)</b>	<b>-4%</b>	<b>(1,272,736)</b>	<b>-23%</b>	<b>(3,910,721)</b>	<b>(7,698)</b>	<b>0%</b>	<b>460,967</b>	<b>11%</b>
<b>(1,845,667)</b>	<b>(1,859,777)</b>	<b>(1,773,761)</b>	<b>14,110</b>	<b>1%</b>	<b>(71,906)</b>	<b>-4%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>210,968</b>	<b>(15,232)</b>	<b>-7%</b>	<b>(8,569)</b>	<b>-4%</b>	<b>(2,056,635)</b>	<b>29,342</b>	<b>1%</b>	<b>(63,337)</b>	<b>-3%</b>
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
<b>\$ (1,474,124)</b>	<b>\$ (1,324,000)</b>	<b>\$ (590,449)</b>	<b>\$ (150,124)</b>	<b>11%</b>	<b>\$ (883,675)</b>	<b>-150%</b>	<b>TDA Operating Fund</b>	<b>\$ 4,493,232</b>	<b>\$ (171,768)</b>	<b>-4%</b>	<b>\$ (1,281,305)</b>	<b>-22%</b>	<b>\$ (5,967,356)</b>	<b>\$ 21,644</b>	<b>0%</b>	<b>\$ 397,630</b>	<b>6%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Summer Months (May-Aug) 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 465,162	\$ 410,892	\$ 487,181	\$ 54,270	13%	\$ (20,019)	-5%	<b>Private Amenities</b>	\$ 1,769,552	\$ 16,992	1%	\$ 48,630	3%	\$ (1,304,391)	\$ 37,277	3%	\$ (70,649)	-6%
120,138	105,428	96,767	14,710	14%	23,371	24%	Trout Creek Rec Ctr	441,947	4,847	1%	35,403	9%	(321,809)	9,863	3%	(12,032)	-4%
(12,408)	(48,842)	(21,952)	36,434	75%	9,544	43%	Aquatics	106,710	(13,290)	-11%	5,953	6%	(119,118)	49,724	29%	3,591	3%
282,634	275,370	305,666	7,264	3%	(23,032)	-8%	Beach Club Marina	603,862	(13,138)	-2%	(4,011)	-1%	(321,229)	20,401	6%	(19,021)	-6%
30,091	28,845	45,359	1,246	4%	(15,268)	-34%	Tennis Center	204,743	19,243	10%	(10,187)	-5%	(174,652)	(17,997)	-11%	(5,081)	-3%
42,439	42,050	44,820	389	1%	(2,381)	-5%	Day Camps	256,042	22,042	9%	31,987	14%	(213,603)	(21,653)	-11%	(34,368)	-19%
2,268	8,041	16,521	(5,773)	-72%	(14,253)	-86%	Recreation Programs	156,248	(2,712)	-2%	(10,515)	-6%	(153,981)	(3,062)	-2%	(3,739)	-2%
<b>(115,907)</b>	<b>(284,288)</b>	<b>(487,918)</b>	<b>168,381</b>	<b>59%</b>	<b>372,012</b>	<b>76%</b>	<b>Public Amenities</b>	<b>2,946,943</b>	<b>162,703</b>	<b>6%</b>	<b>348,748</b>	<b>13%</b>	<b>(3,062,850)</b>	<b>5,678</b>	<b>0%</b>	<b>23,264</b>	<b>1%</b>
(209,826)	(212,341)	(231,170)	2,515	1%	21,343	9%	Downhill Ski	1,321	1,321	0%	(1,146)	-46%	(211,147)	1,194	1%	22,489	10%
(70,154)	(73,638)	(78,093)	3,484	5%	7,939	10%	Cross Country Ski	201	201	0%	201	0%	(70,355)	3,283	4%	7,738	10%
(10,553)	(10,136)	(10,331)	(417)	-4%	(222)	-2%	Snowplay	-	-	0%	-	0%	(10,553)	(417)	-4%	(222)	-2%
95,502	152,817	26,662	(57,315)	-38%	68,839	258%	Golf	814,522	(32,778)	-4%	91,906	13%	(719,020)	(24,537)	-4%	(23,066)	-3%
27,048	11,763	7,902	15,285	130%	19,145	242%	Campground	75,883	20,483	37%	23,905	46%	(48,836)	(5,199)	-12%	(4,759)	-11%
(3,353)	(12,937)	(30,493)	9,584	74%	27,140	89%	Equestrian	201,133	4,033	2%	27,596	16%	(204,486)	5,551	3%	(455)	0%
7,539	7,112	3,393	427	6%	4,147	122%	Bikeworks	87,672	(2,628)	-3%	2,160	3%	(80,132)	3,056	4%	1,987	2%
(91,818)	(83,095)	(85,580)	(8,723)	-10%	(6,238)	-7%	Trails	343	(497)	-59%	243	243%	(92,161)	(8,226)	-10%	(6,481)	-8%
206,093	59,147	41,230	146,946	248%	164,863	400%	The Lodge	1,133,024	114,424	11%	136,016	14%	(926,931)	32,522	3%	28,846	3%
(26,392)	(89,244)	(81,351)	62,852	70%	54,959	68%	Summer Food and Bev	214,238	13,238	7%	21,170	11%	(240,630)	49,614	17%	33,788	12%
2,505	(655)	(19,735)	3,160	483%	22,240	113%	Pizza on the Hill	310,595	49,495	19%	69,875	29%	(308,090)	(46,335)	-18%	(47,635)	-18%
(42,497)	(33,081)	(30,353)	(9,416)	-28%	(12,143)	-40%	Alder Creek Café	108,011	(4,589)	-4%	(23,178)	-18%	(150,508)	(4,827)	-3%	11,035	7%
<b>349,255</b>	<b>126,604</b>	<b>(737)</b>	<b>222,651</b>	<b>176%</b>	<b>349,993</b>	<b>#####</b>	<b>Amenities Total</b>	<b>4,716,496</b>	<b>179,696</b>	<b>4%</b>	<b>397,378</b>	<b>9%</b>	<b>(4,367,241)</b>	<b>42,955</b>	<b>1%</b>	<b>(47,386)</b>	<b>-1%</b>
<b>(2,322,402)</b>	<b>(2,151,604)</b>	<b>(1,988,964)</b>	<b>(170,798)</b>	<b>-8%</b>	<b>(333,438)</b>	<b>-17%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>300,572</b>	<b>56,372</b>	<b>23%</b>	<b>17,792</b>	<b>6%</b>	<b>(2,622,974)</b>	<b>(227,170)</b>	<b>-9%</b>	<b>(351,230)</b>	<b>-15%</b>
(350,631)	(291,184)	(278,844)	(59,447)	-20%	(71,787)	-26%	General	-	-	0%	-	0%	(350,631)	(59,447)	-20%	(71,787)	-26%
(334,656)	(181,082)	(181,783)	(153,574)	-85%	(152,873)	-84%	Administration	80,025	16,325	26%	(4,903)	-6%	(414,681)	(169,899)	-69%	(147,971)	-55%
(141,444)	(161,739)	(117,717)	20,295	13%	(23,726)	-20%	Communications	94,309	15,309	19%	9,087	11%	(235,753)	4,986	2%	(32,814)	-16%
(210,362)	(216,376)	(209,099)	6,014	3%	(1,263)	-1%	Information Tech	-	-	0%	-	0%	(210,362)	6,014	3%	(1,263)	-1%
(254,940)	(265,519)	(220,382)	10,579	4%	(34,557)	-16%	Accounting	2,128	228	12%	(261)	-11%	(257,067)	10,352	4%	(34,297)	-15%
(121,432)	(120,847)	(120,075)	(585)	0%	(1,358)	-1%	Human Resources	-	-	0%	-	0%	(121,432)	(585)	0%	(1,358)	-1%
(45,983)	(77,723)	(27,360)	31,740	41%	(18,622)	-68%	Architectural Standards	83,194	6,994	9%	1,737	2%	(129,176)	24,747	16%	(20,359)	-19%
(61,188)	(75,307)	(57,223)	14,119	19%	(3,965)	-7%	Member Services	21,349	949	5%	(1,816)	-8%	(82,537)	13,170	14%	(2,149)	-3%
(101,410)	(109,134)	(92,977)	7,724	7%	(8,433)	-9%	Risk & Facility Admin	-	-	0%	-	0%	(101,410)	7,724	7%	(8,433)	-9%
(443,107)	(388,295)	(444,753)	(54,812)	-14%	1,646	0%	Forestry	19,568	16,568	552%	13,948	248%	(462,675)	(71,380)	-18%	(12,302)	-3%
(257,249)	(264,398)	(238,750)	7,149	3%	(18,498)	-8%	Maintenance	-	-	0%	-	0%	(257,249)	7,149	3%	(18,498)	-8%
<b>\$ (1,973,147)</b>	<b>\$ (2,025,000)</b>	<b>\$ (1,989,701)</b>	<b>\$ 51,853</b>	<b>3%</b>	<b>\$ 16,555</b>	<b>1%</b>	<b>TDA Operating Fund</b>	<b>\$ 5,017,068</b>	<b>\$ 236,068</b>	<b>5%</b>	<b>\$ 415,170</b>	<b>9%</b>	<b>\$ (6,990,214)</b>	<b>\$ (184,214)</b>	<b>-3%</b>	<b>\$ (398,615)</b>	<b>-6%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	<b>Private Amenities</b>	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
<b>(8,289)</b>	<b>378,305</b>	<b>1,291,289</b>	<b>(386,594)</b>	<b>-102%</b>	<b>(1,299,578)</b>	<b>-101%</b>	<b>Public Amenities</b>	<b>5,018,855</b>	<b>(260,613)</b>	<b>-5%</b>	<b>(1,736,584)</b>	<b>-26%</b>	<b>(5,027,144)</b>	<b>(125,981)</b>	<b>-3%</b>	<b>437,007</b>	<b>8%</b>
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
<b>(102,675)</b>	<b>200,760</b>	<b>1,228,843</b>	<b>(303,435)</b>	<b>-151%</b>	<b>(1,331,518)</b>	<b>-108%</b>	<b>Amenities Total</b>	<b>5,527,024</b>	<b>(222,444)</b>	<b>-4%</b>	<b>(1,708,704)</b>	<b>-24%</b>	<b>(5,629,699)</b>	<b>(80,991)</b>	<b>-1%</b>	<b>377,186</b>	<b>6%</b>
<b>(2,624,251)</b>	<b>(2,814,760)</b>	<b>(2,678,991)</b>	<b>190,509</b>	<b>7%</b>	<b>54,740</b>	<b>2%</b>	<b>HOA &amp; Amenities</b>	<b>302,430</b>	<b>4,430</b>	<b>1%</b>	<b>(12,432)</b>	<b>-4%</b>	<b>(2,926,681)</b>	<b>186,079</b>	<b>6%</b>	<b>67,172</b>	<b>2%</b>
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	Support Services	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	General	-	-	0%	-	0%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Administration	142,744	27,944	24%	(30,873)	-18%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Information Tech	-	-	0%	-	0%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Accounting	2,320	220	10%	(316)	-12%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Human Resources	-	-	0%	-	0%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Risk & Facility Admin	-	-	0%	-	0%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Forestry	338	338	0%	(1,515)	-82%	(367,999)	27,791	7%	(29,770)	-9%
<b>\$ (2,726,926)</b>	<b>\$ (2,614,000)</b>	<b>\$ (1,450,148)</b>	<b>\$ (112,926)</b>	<b>4%</b>	<b>\$ (1,276,778)</b>	<b>-88%</b>	<b>TDA Operating Fund</b>	<b>\$ 5,829,454</b>	<b>\$ (218,014)</b>	<b>-4%</b>	<b>\$ (1,721,136)</b>	<b>-23%</b>	<b>\$ (8,556,380)</b>	<b>\$ 105,088</b>	<b>1%</b>	<b>\$ 444,358</b>	<b>5%</b>

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the eight months ending August 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ 414,831</b>	<b>\$ 289,547</b>	<b>\$ 428,054</b>	<b>\$ 125,284</b>	<b>43%</b>	<b>\$ (13,223)</b>	<b>-3%</b>	<b>Private Amenities</b>	<b>\$ 64.09</b>	<b>\$ 44.73</b>	<b>\$ 66.13</b>	<b>\$ 19</b>	<b>43%</b>	<b>\$ (2)</b>	<b>-3%</b>
135,511	47,591	136,842	87,920	185%	(1,331)	-1%	Trout Creek Rec Ctg	20.93	7.35	21.14	14	185%	(0)	-1%
10,842	(54,852)	(15,815)	65,694	120%	26,657	169%	Aquatics	1.67	(8.47)	(2.44)	10	120%	4	169%
253,805	251,124	270,634	2,681	1%	(16,828)	-6%	Beach Club Marina	39.21	38.80	41.81	0	1%	(3)	-6%
(17,801)	22,557	(9,801)	(40,358)	-179%	(7,999)	-82%	Tennis Center	(2.75)	3.48	(1.51)	(6)	-179%	(1)	-82%
42,088	41,740	43,719	348	1%	(1,631)	-4%	Day Camps	6.50	6.45	6.75	0	1%	(0)	-4%
(9,615)	(18,613)	2,476	8,998	48%	(12,091)	-488%	Recreation Programs	(1.49)	(2.88)	0.38	1	48%	(2)	-488%
<b>305,968</b>	<b>372,834</b>	<b>754,521</b>	<b>(66,866)</b>	<b>-18%</b>	<b>(448,553)</b>	<b>-59%</b>	<b>Public Amenities</b>	<b>\$ 47.27</b>	<b>\$ 57.60</b>	<b>\$ 116.56</b>	<b>(10)</b>	<b>-18%</b>	<b>(69)</b>	<b>-59%</b>
416,487	591,138	913,197	(174,651)	-30%	(496,710)	-54%	Downhill Ski	64.34	91.32	141.08	(27)	-30%	(77)	-54%
168,701	164,568	283,848	4,133	3%	(115,147)	-41%	Cross Country Ski	26.06	25.42	43.85	1	3%	(18)	-41%
42,061	77,951	146,656	(35,890)	-46%	(104,596)	-71%	Snowplay	6.50	12.04	22.66	(6)	-46%	(16)	-71%
(57,841)	(32,117)	(145,189)	(25,724)	-80%	87,348	60%	Golf	(8.94)	(4.96)	(22.43)	(4)	-80%	13	60%
17,593	2,025	(1,850)	15,568	769%	19,443	1051%	Campground	2.72	0.31	(0.29)	2	769%	3	1051%
(30,769)	(35,025)	(51,657)	4,256	12%	20,888	40%	Equestrian	(4.75)	(5.41)	(7.98)	1	12%	3	40%
7,656	7,112	857	544	8%	6,799	793%	Bikeworks	1.18	1.10	0.13	0	8%	1	793%
(114,383)	(104,825)	(102,964)	(9,558)	-9%	(11,419)	-11%	Trails	(17.67)	(16.19)	(15.91)	(1)	-9%	(2)	-11%
11,302	(105,384)	(93,114)	116,686	111%	104,416	112%	The Lodge	1.75	(16.28)	(14.38)	18	111%	16	112%
(31,327)	(94,920)	(85,668)	63,593	67%	54,341	63%	Summer Food and Bev	(4.84)	(14.66)	(13.23)	10	67%	8	63%
(32,886)	(34,732)	(46,521)	1,846	5%	13,635	29%	Pizza on the Hill	(5.08)	(5.37)	(7.19)	0	5%	2	29%
(90,625)	(62,957)	(63,075)	(27,668)	-44%	(27,550)	-44%	Alder Creek Café	(14.00)	(9.73)	(9.74)	(4)	-44%	(4)	-44%
<b>720,799</b>	<b>662,381</b>	<b>1,182,575</b>	<b>58,418</b>	<b>9%</b>	<b>(461,776)</b>	<b>-39%</b>	<b>Amenities Total</b>	<b>\$ 111.35</b>	<b>\$ 102.33</b>	<b>\$ 182.69</b>	<b>9</b>	<b>9%</b>	<b>(71)</b>	<b>-39%</b>
<b>(4,168,069)</b>	<b>(4,011,381)</b>	<b>(3,762,725)</b>	<b>(156,688)</b>	<b>-4%</b>	<b>(405,344)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (643.92)</b>	<b>\$ (619.71)</b>	<b>\$ (581.30)</b>	<b>(24)</b>	<b>-4%</b>	<b>(63)</b>	<b>-11%</b>
(665,104)	(573,804)	(580,925)	(91,300)	-16%	(84,180)	-14%	General	(102.75)	(88.65)	(89.75)	(14)	-16%	(13)	-14%
(454,458)	(332,684)	(278,282)	(121,774)	-37%	(176,176)	-63%	Administration	(70.21)	(51.40)	(42.99)	(19)	-37%	(27)	-63%
(324,187)	(333,262)	(248,546)	9,075	3%	(75,641)	-30%	Communications	(50.08)	(51.48)	(38.40)	1	3%	(12)	-30%
(431,208)	(437,222)	(411,370)	6,014	1%	(19,839)	-5%	Information Tech	(66.62)	(67.55)	(63.55)	1	1%	(3)	-5%
(519,491)	(528,219)	(456,704)	8,728	2%	(62,786)	-14%	Accounting	(80.25)	(81.60)	(70.56)	1	2%	(10)	-14%
(244,046)	(239,559)	(216,634)	(4,487)	-2%	(27,412)	-13%	Human Resources	(37.70)	(37.01)	(33.47)	(1)	-2%	(4)	-13%
(114,162)	(151,897)	(88,172)	37,735	25%	(25,990)	-29%	Architectural Standards	(17.64)	(23.47)	(13.62)	6	25%	(4)	-29%
(140,949)	(154,167)	(128,937)	13,218	9%	(12,013)	-9%	Member Services	(21.77)	(23.82)	(19.92)	2	9%	(2)	-9%
(219,720)	(219,812)	(178,599)	92	0%	(41,120)	-23%	Risk & Facility Admin	(33.94)	(33.96)	(27.59)	0	0%	(6)	-23%
(564,277)	(514,294)	(700,322)	(49,983)	-10%	136,046	19%	Forestry	(87.17)	(79.45)	(108.19)	(8)	-10%	21	19%
(490,467)	(526,461)	(474,234)	35,994	7%	(16,233)	-3%	Maintenance	(75.77)	(81.33)	(73.26)	6	7%	(3)	-3%
<b>\$ (3,447,270)</b>	<b>\$ (3,349,000)</b>	<b>\$ (2,580,150)</b>	<b>\$ (98,270)</b>	<b>3%</b>	<b>\$ (867,120)</b>	<b>34%</b>	<b>Net Operating Result</b>	<b>\$ (532.56)</b>	<b>\$ (517.38)</b>	<b>\$ (398.60)</b>	<b>\$ (15.18)</b>	<b>-3%</b>	<b>\$ (133.96)</b>	<b>-34%</b>

**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of **August 2018**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>5,414</b>	<b>10,163</b>	<b>8,881</b>	<b>4,750</b>	<b>47%</b>	<b>3,467</b>	<b>39%</b>	<b>Private Amenities</b>	<b>36,335</b>	<b>44,710</b>	<b>41,015</b>	<b>8,375</b>	<b>19%</b>	<b>4,680</b>	<b>11%</b>
1,529	1,760	1,400	231	13%	(129)	-9%	Trout Creek Rec Ctr	11,635	13,845	11,973	2,211	16%	338	3%
551	1,998	893	1,447	72%	342	38%	Aquatics	3,003	6,146	3,660	3,143	51%	658	18%
2,023	3,239	2,984	1,216	38%	961	32%	Beach Club Marina	8,878	10,211	9,715	1,332	13%	837	9%
828	934	917	107	11%	89	10%	Tennis Center	3,314	3,273	3,420	(41)	-1%	106	3%
330	1,557	1,951	1,226	79%	1,620	83%	Day Camps	7,303	7,656	8,761	353	5%	1,457	17%
153	676	736	523	77%	583	79%	Recreation Programs	2,202	3,580	3,486	1,378	38%	1,284	37%
<b>19,185</b>	<b>20,348</b>	<b>22,187</b>	<b>1,163</b>	<b>6%</b>	<b>3,002</b>	<b>14%</b>	<b>Public Amenities</b>	<b>150,193</b>	<b>146,527</b>	<b>166,997</b>	<b>(3,667)</b>	<b>-3%</b>	<b>16,803</b>	<b>10%</b>
556	368	447	(188)	-51%	(108)	-24%	Downhill Ski Area	49,716	41,855	54,591	(7,860)	-19%	4,875	9%
118	2	152	(116)	#####	35	23%	Cross Country Ski Area	8,660	11,336	15,205	2,676	24%	6,546	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,303	3,145	2,385	841	27%	81	3%
2,428	2,282	2,443	(146)	-6%	15	1%	Golf Operations	7,359	7,870	6,794	511	6%	(565)	-8%
3,792	3,628	4,194	(165)	-5%	401	10%	Golf Maintenance	16,784	15,751	16,589	(1,033)	-7%	(195)	-1%
221	248	228	27	11%	7	3%	Campground	671	713	663	42	6%	(8)	-1%
1,191	1,767	1,308	575	33%	116	9%	Equestrian	4,362	5,297	4,744	935	18%	382	8%
401	261	304	(140)	-54%	(97)	-32%	Bikeworks	1,309	948	941	(361)	-38%	(368)	-39%
839	757	886	(82)	-11%	47	5%	Trails	2,962	2,437	2,166	(526)	-22%	(796)	-37%
4,705	5,200	6,069	494	10%	1,364	22%	The Lodge	32,327	30,999	37,495	(1,328)	-4%	5,168	14%
2,041	2,829	3,053	788	28%	1,012	33%	Summer Food and Bev	6,134	8,610	7,136	2,476	29%	1,002	14%
2,137	1,900	1,985	(237)	-12%	(152)	-8%	Pizza on the Hill	10,401	9,100	9,472	(1,301)	-14%	(929)	-10%
755	1,107	1,117	352	32%	363	32%	Alder Creek Café	7,206	8,466	8,817	1,260	15%	1,612	18%
<b>24,599</b>	<b>30,511</b>	<b>31,068</b>	<b>5,912</b>	<b>19%</b>	<b>6,469</b>	<b>21%</b>	<b>Amenities Total</b>	<b>186,528</b>	<b>191,237</b>	<b>208,012</b>	<b>4,709</b>	<b>2%</b>	<b>21,484</b>	<b>10%</b>
<b>8,461</b>	<b>9,194</b>	<b>9,435</b>	<b>733</b>	<b>8%</b>	<b>974</b>	<b>10%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>57,742</b>	<b>59,380</b>	<b>57,203</b>	<b>1,638</b>	<b>3%</b>	<b>(539)</b>	<b>-1%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
415	377	515	(38)	-10%	100	19%	Administration	3,102	3,167	4,088	65	2%	986	24%
277	576	731	299	52%	454	62%	Communications	2,163	4,418	5,107	2,255	51%	2,944	58%
613	622	473	9	1%	(140)	-30%	Information Tech	4,790	4,820	3,881	30	1%	(908)	-23%
864	1,132	862	267	24%	(2)	0%	Accounting	7,860	8,408	6,918	549	7%	(942)	-14%
183	184	182	1	0%	(1)	-1%	Human Resources	1,448	1,392	1,325	(56)	-4%	(124)	-9%
964	1,150	685	186	16%	(279)	-41%	Architectural Standards	5,871	7,476	4,778	1,605	21%	(1,094)	-23%
443	696	479	253	36%	37	8%	Member Services	4,026	4,824	3,486	798	17%	(540)	-15%
320	360	346	39	11%	26	8%	Risk & Facility Admin	2,724	2,833	2,711	108	4%	(13)	0%
2,591	2,365	3,510	(226)	-10%	919	26%	Forestry	11,373	8,681	10,681	(2,692)	-31%	(692)	-6%
1,792	1,733	1,651	(59)	-3%	(141)	-9%	Maintenance	14,385	13,361	14,230	(1,024)	-8%	(155)	-1%
<b>33,060</b>	<b>39,705</b>	<b>40,502</b>	<b>6,645</b>	<b>17%</b>	<b>7,442</b>	<b>18%</b>	<b>Total Payroll Hours</b>	<b>244,271</b>	<b>250,617</b>	<b>265,215</b>	<b>6,346</b>	<b>3%</b>	<b>20,944</b>	<b>8%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**  
for the month of August 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12			Variance	
10	9	8	8	17	44	82	31	-	-	-	-	10	9	9	9	17	48	84	51	20	13	10	10	Actual	Prior Yr	Amount	Pctg	
-	-	-	-	-	-	-	-	-	-	-	-	Private Amenities	-	-	-	-	-	-	-	-	-	-	-	-	26	30	3.4	11%
10	9	7	8	8	7	9	9	-	-	-	-	Trout Creek Rec Ctr	9	8	8	8	9	9	9	8	8	9	10	9	8	9	0.2	3%
-	0	-	-	0	4	9	3	-	-	-	-	Aquatics	-	-	0	-	1	5	10	5	1	0	0	-	2	3	0.5	18%
-	-	-	-	5	11	23	12	-	-	-	-	Beach Club Marina	-	-	-	0	4	11	25	17	7	1	-	0	6	7	0.6	9%
-	-	-	-	2	5	7	5	-	-	-	-	Tennis Center	-	-	-	-	2	6	7	5	2	1	-	-	2	2	0.1	3%
-	-	-	-	0	14	25	2	-	-	-	-	Day Camps	-	-	-	-	1	14	25	11	1	1	-	-	5	6	1.1	17%
0	0	0	0	1	2	8	1	-	-	-	-	Recreation Programs	1	0	0	1	1	4	8	4	1	2	1	0	2	3	0.9	37%
<b>137</b>	<b>136</b>	<b>133</b>	<b>67</b>	<b>53</b>	<b>99</b>	<b>130</b>	<b>111</b>	-	-	-	-	Public Amenities	<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>51</b>	<b>96</b>	<b>145</b>	<b>128</b>	<b>92</b>	<b>63</b>	<b>44</b>	<b>136</b>	<b>108</b>	<b>120</b>	<b>12.1</b>	<b>10%</b>
86	89	72	28	3	3	3	3	-	-	-	-	Downhill Ski Area	94	91	80	35	5	4	3	3	2	4	9	86	36	39	3.5	9%
14	9	21	4	0	1	0	1	-	-	-	-	Cross Country Ski Area	27	25	22	11	0	1	1	1	3	3	5	9	6	11	4.7	43%
4	5	4	1	-	-	-	-	-	-	-	-	Snowplay	4	5	3	2	-	0	-	-	-	-	1	3	2	2	0.1	3%
-	-	-	-	3	11	15	14	-	-	-	-	Golf Operations	0	0	0	0	1	9	15	14	10	5	0	0	5	5	(0.4)	-8%
1	1	3	8	20	22	20	22	-	-	-	-	Golf Maintenance	1	1	3	6	18	21	22	24	21	16	5	1	12	12	(0.1)	-1%
-	-	-	-	-	1	1	1	-	-	-	-	Campground	-	-	-	-	-	1	1	1	1	-	-	-	0	0	(0.0)	-1%
-	0	0	0	1	6	11	7	-	-	-	-	Equestrian	0	0	0	0	0	8	11	8	4	1	0	0	3	3	0.3	8%
-	-	-	-	0	2	3	2	-	-	-	-	Bikeworks	-	-	-	-	0	1	2	2	1	0	-	-	1	1	(0.3)	-39%
0	-	-	-	2	6	5	5	-	-	-	-	Trails	-	-	-	-	-	3	5	5	4	3	0	-	2	2	(0.6)	-37%
22	20	22	18	16	29	33	27	-	-	-	-	The Lodge	23	22	22	22	19	30	44	35	27	21	19	23	23	27	3.7	14%
-	-	-	-	1	7	16	12	-	-	-	-	Summer Food and Bev	-	-	-	-	0	7	16	18	9	4	-	0	4	5	0.7	14%
5	6	5	4	4	8	17	12	-	-	-	-	Pizza on the Hill	4	4	4	4	3	6	18	11	6	4	4	6	8	7	(0.7)	-10%
7	6	7	4	2	5	7	4	-	-	-	-	Alder Creek Café	9	8	7	5	4	5	7	6	4	3	2	6	5	6	1.2	18%
<b>147</b>	<b>144</b>	<b>141</b>	<b>75</b>	<b>70</b>	<b>144</b>	<b>212</b>	<b>142</b>	-	-	-	-	Amenities Total	<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>68</b>	<b>145</b>	<b>229</b>	<b>179</b>	<b>112</b>	<b>77</b>	<b>55</b>	<b>145</b>	<b>135</b>	<b>150</b>	<b>15.5</b>	<b>10%</b>
<b>38</b>	<b>31</b>	<b>34</b>	<b>33</b>	<b>47</b>	<b>49</b>	<b>51</b>	<b>49</b>	-	-	-	-	HOA & Amenities Support Services	<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>40</b>	<b>48</b>	<b>52</b>	<b>54</b>	<b>48</b>	<b>49</b>	<b>45</b>	<b>41</b>	<b>42</b>	<b>41</b>	<b>(0.4)</b>	<b>-1%</b>
-	-	-	-	-	-	-	-	-	-	-	-	General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
2	2	2	2	2	2	2	2	-	-	-	-	Administration	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	24%
2	2	2	1	2	2	2	2	-	-	-	-	Communications	3	3	4	3	4	4	4	4	3	2	2	2	2	4	2.1	58%
3	3	3	3	4	3	3	4	-	-	-	-	Information Tech	2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.7)	-23%
6	5	5	5	6	6	6	5	-	-	-	-	Accounting	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.7)	-14%
1	1	1	1	1	1	1	1	-	-	-	-	Human Resources	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-9%
4	3	4	4	4	4	5	6	-	-	-	-	Architectural Standards	3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.8)	-23%
4	3	3	3	3	2	2	3	-	-	-	-	Member Services	2	2	2	3	2	3	2	3	3	3	3	3	3	3	(0.4)	-15%
2	2	2	2	2	2	2	2	-	-	-	-	Risk & Facility Admin	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.0)	0%
3	1	0	1	12	17	17	15	-	-	-	-	Forestry	1	1	1	1	5	15	19	20	17	17	12	7	8	8	(0.5)	-6%
11	10	11	10	10	10	11	10	-	-	-	-	Maintenance	12	10	10	10	11	10	9	10	9	9	10	11	10	10	(0.1)	-1%
<b>186</b>	<b>176</b>	<b>176</b>	<b>109</b>	<b>117</b>	<b>193</b>	<b>263</b>	<b>191</b>	-	-	-	-	Total Payroll Hours	<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>109</b>	<b>193</b>	<b>281</b>	<b>234</b>	<b>159</b>	<b>126</b>	<b>100</b>	<b>186</b>	<b>176</b>	<b>191</b>	<b>15.1</b>	<b>8%</b>

**Tahoe Donner Association**  
**FTE - NonExempt Employees** [note, this report excludes Exempt Employees (salaried)]  
for the period August 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>31.2</b>	<b>58.6</b>	<b>51.2</b>	<b>27.4</b>	<b>47%</b>	<b>20.0</b>	<b>39%</b>	<b>Private Amenities</b>	<b>26</b>	<b>32</b>	<b>30</b>	<b>6</b>	<b>19%</b>	<b>3</b>	<b>11%</b>
8.8	10.2	8.1	1	13%	(1)	-9%	Trout Creek Rec Ctr	8	10	9	2	16%	0	3%
3.2	11.5	5.2	8	72%	2	38%	Aquatics	2	4	3	2	51%	0	18%
11.7	18.7	17.2	7	38%	6	32%	Beach Club Marina	6	7	7	1	13%	1	9%
4.8	5.4	5.3	1	11%	1	10%	Tennis Center	2	2	2	(0)	-1%	0	3%
1.9	9.0	11.3	7	79%	9	83%	Day Camps	5	6	6	0	5%	1	17%
0.9	3.9	4.2	3	77%	3	79%	Recreation Programs	2	3	3	1	38%	1	37%
<b>110.7</b>	<b>117.4</b>	<b>128.0</b>	<b>6.7</b>	<b>6%</b>	<b>17.3</b>	<b>14%</b>	<b>Public Amenities</b>	<b>108</b>	<b>106</b>	<b>120</b>	<b>(3)</b>	<b>-3%</b>	<b>12</b>	<b>10%</b>
3.2	2.1	2.6	(1)	-51%	(1)	-24%	Downhill Ski Area	36	30	39	(6)	-19%	4	9%
0.7	0.0	0.9	(1)	#####	0	23%	Cross Country Ski Area	6	8	11	2	24%	5	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2	2	2	1	27%	0	3%
14.0	13.2	14.1	(1)	-6%	0	1%	Golf Operations	5	6	5	0	6%	(0)	-8%
21.9	20.9	24.2	(1)	-5%	2	10%	Golf Maintenance	12	11	12	(1)	-7%	(0)	-1%
1.3	1.4	1.3	0	11%	0	3%	Campground	0	1	0	0	6%	(0)	-1%
6.9	10.2	7.5	3	33%	1	9%	Equestrian	3	4	3	1	18%	0	8%
2.3	1.5	1.8	(1)	-54%	(1)	-32%	Bikeworks	1	1	1	(0)	-38%	(0)	-39%
4.8	4.4	5.1	(0)	-11%	0	5%	Trails	2	2	2	(0)	-22%	(1)	-37%
27.1	30.0	35.0	3	10%	8	22%	The Lodge	23	22	27	(1)	-4%	4	14%
11.8	16.3	17.6	5	28%	6	33%	Summer Food and Bev	4	6	5	2	29%	1	14%
12.3	11.0	11.5	(1)	-12%	(1)	-8%	Pizza on the Hill	8	7	7	(1)	-14%	(1)	-10%
4.4	6.4	6.4	2	32%	2	32%	Alder Creek Café	5	6	6	1	15%	1	18%
<b>141.9</b>	<b>176.0</b>	<b>179.2</b>	<b>34.1</b>	<b>19%</b>	<b>37.3</b>	<b>21%</b>	<b>Amenities Total</b>	<b>135</b>	<b>138</b>	<b>150</b>	<b>3</b>	<b>2%</b>	<b>15</b>	<b>10%</b>
<b>48.8</b>	<b>53.0</b>	<b>54.4</b>	<b>4</b>	<b>8%</b>	<b>5.6</b>	<b>10%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>42</b>	<b>43</b>	<b>41</b>	<b>1</b>	<b>3%</b>	<b>(0)</b>	<b>-1%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.4	2.2	3.0	(0)	-10%	1	19%	Administration	2	2	3	0	2%	1	24%
1.6	3.3	4.2	2	52%	3	62%	Communications	2	3	4	2	51%	2	58%
3.5	3.6	2.7	0	1%	(1)	-30%	Information Tech	3	3	3	0	1%	(1)	-23%
5.0	6.5	5.0	2	24%	(0)	0%	Accounting	6	6	5	0	7%	(1)	-14%
1.1	1.1	1.1	0	0%	(0)	-1%	Human Resources	1	1	1	(0)	-4%	(0)	-9%
5.6	6.6	4.0	1	16%	(2)	-41%	Architectural Standards	4	5	3	1	21%	(1)	-23%
2.6	4.0	2.8	1	36%	0	8%	Member Services	3	3	3	1	17%	(0)	-15%
1.8	2.1	2.0	0	11%	0	8%	Risk & Facility Admin	2	2	2	0	4%	(0)	0%
14.9	13.6	20.2	(1)	-10%	5	26%	Forestry	8	6	8	(2)	-31%	(0)	-6%
10.3	10.0	9.5	(0)	-3%	(1)	-9%	Maintenance	10	10	10	(1)	-8%	(0)	-1%
<b>190.7</b>	<b>229.1</b>	<b>233.7</b>	<b>38.3</b>	<b>17%</b>	<b>42.9</b>	<b>18%</b>	<b>Total nonExempt FTEs</b>	<b>176</b>	<b>181</b>	<b>191</b>	<b>4.6</b>	<b>2.5%</b>	<b>15.1</b>	<b>7.9%</b>

**Tahoe Donner Association**  
**Overtime Payroll Hours Report**  
for the month of **August 2018**

Month			Variance Last Month		Variance to PriorYr		Department	Year to Date			
Actual	Last Month	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Prior Yr	Amount	Pctg
<b>231</b>	<b>535</b>	<b>218</b>	<b>304</b>	<b>57%</b>	<b>(13)</b>	<b>-6%</b>	<b>Private Amenities</b>	<b>1,283</b>	<b>1,740</b>	<b>457</b>	<b>26%</b>
49	44	123	(6)	-13%	74	60%	Trout Creek Rec Ctr	452	719	266	37%
48	71	22	23	32%	(26)	-117%	Aquatics	150	399	249	62%
89	237	15	148	63%	(73)	-478%	Beach Club Marina	365	188	(177)	-94%
21	31	21	10	33%	0	1%	Tennis Center	89	96	7	7%
2	10	17	8	77%	15	86%	Day Camps	20	141	121	86%
22	143	20	121	85%	(2)	-10%	Recreation Programs	206	198	(8)	-4%
<b>850</b>	<b>840</b>	<b>1,100</b>	<b>(10)</b>	<b>-1%</b>	<b>251</b>	<b>23%</b>	<b>Public Amenities</b>	<b>7,416</b>	<b>9,980</b>	<b>2,564</b>	<b>26%</b>
15	3	1	(13)	-487%	(14)	-1087%	Downhill Ski Area	2,609	3,676	1,067	29%
1	0	-	(1)	-400%	(1)	0%	Cross Country Ski Area	426	1,207	782	65%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	152	49	(103)	-212%
55	33	71	(22)	-67%	16	23%	Golf Operations	100	196	96	49%
328	196	302	(131)	-67%	(25)	-8%	Golf Maintenance	1,692	1,693	1	0%
41	45	44	4	9%	4	8%	Campground	131	121	(10)	-8%
22	27	15	5	18%	(7)	-44%	Equestrian	90	122	32	26%
-	1	-	1	100%	-	0%	Bikeworks	3	4	1	29%
23	7	15	(16)	-218%	(8)	-53%	Trails	49	38	(11)	-29%
199	291	263	93	32%	64	24%	The Lodge	998	1,335	338	25%
23	85	147	62	73%	124	84%	Summer Food and Bev	144	338	194	57%
131	131	81	(0)	0%	(51)	-63%	Pizza on the Hill	887	532	(356)	-67%
12	21	160	9	43%	149	93%	Alder Creek Café	136	668	532	80%
<b>1,081</b>	<b>1,375</b>	<b>1,318</b>	<b>295</b>	<b>21%</b>	<b>238</b>	<b>18%</b>	<b>Amenities Total</b>	<b>8,699</b>	<b>11,720</b>	<b>3,021</b>	<b>26%</b>
<b>318</b>	<b>291</b>	<b>314</b>	<b>(28)</b>	<b>-9%</b>	<b>(4)</b>	<b>-1%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>1,898</b>	<b>1,665</b>	<b>(233)</b>	<b>-14%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
51	27	10	(24)	-88%	(41)	-400%	Administration	389	120	(269)	-224%
4	8	23	4	48%	19	83%	Communications	62	64	2	3%
2	1	3	(1)	-93%	1	22%	Information Tech	22	20	(2)	-11%
8	20	20	12	58%	11	57%	Accounting	121	104	(16)	-16%
1	2	1	1	52%	0	29%	Human Resources	67	15	(51)	-332%
47	15	4	(32)	-208%	(44)	-1151%	Architectural Standards	179	57	(123)	-217%
10	11	2	0	3%	(9)	-572%	Member Services	40	30	(9)	-31%
7	20	13	14	68%	6	49%	Risk & Facility Admin	71	62	(8)	-13%
135	97	214	(38)	-39%	79	37%	Forestry	385	494	110	22%
53	90	25	37	41%	(28)	-113%	Maintenance	564	698	134	19%
<b>1,399</b>	<b>1,666</b>	<b>1,632</b>	<b>267</b>	<b>16%</b>	<b>233</b>	<b>14%</b>	<b>Total Payroll Hours</b>	<b>10,597</b>	<b>13,385</b>	<b>2,788</b>	<b>21%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated**

**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 320,284	\$ 320,022	\$ 318,190	\$ 297,356	262	0%	2,094	1%	22,928	8%
Cash & Investments, non-Restricted	24,560,217	25,816,311	21,792,776	22,820,841	(1,256,094)	-5%	2,767,442	13%	1,739,377	8%
Cash and Investments total	24,880,501	26,136,333	22,110,966	23,118,196	(1,255,832)	-5%	2,769,536	13%	1,762,305	8%
Member's Dues & Receivables, Net	251,957	266,258	217,504	241,129	(14,301)	-5%	34,452	16%	10,827	4%
Other Receivables	143,381	160,085	327,219	104,257	(16,704)	-10%	(183,838)	-56%	39,123	38%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	292,472	299,479	346,433	269,910	(7,007)	-2%	(53,961)	-16%	22,562	8%
Prepaid Expenses & Other Assets	272,138	263,851	575,052	155,816	8,287	3%	(302,914)	-53%	116,322	75%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,824,708)	(37,554,608)	(35,663,908)	(35,468,375)	(270,100)	-1%	(2,160,800)	-6%	(2,356,333)	-7%
NBV of Property & Equipment	38,518,341	38,788,441	40,679,141	38,759,252	(270,100)	-1%	(2,160,800)	-5%	(240,910)	-1%
Construction In Progress	2,058,251	1,830,668	42,991	1,823,586	227,582	12%	2,015,260	4688%	234,665	13%
Net Property and Equipment	40,576,592	40,619,110	40,722,132	40,582,838	(42,518)	0%	(145,540)	0%	(6,246)	0%
<b>Total Assets</b>	<b>\$ 66,417,040</b>	<b>\$ 67,745,115</b>	<b>\$ 64,299,305</b>	<b>\$ 64,472,147</b>	<b>(1,328,075)</b>	<b>-2%</b>	<b>2,117,735</b>	<b>3%</b>	<b>1,944,894</b>	<b>3%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 316,077	\$ 575,517	\$ 680,252	\$ 768,570	(259,440)	-45%	(364,175)	-54%	(452,492)	-59%
Accrued Liabilities	1,470,471	1,564,922	1,302,143	1,391,792	(94,451)	-6%	168,327	13%	78,679	6%
Deferred Revenue, Annual Assessment	2,735,769	3,121,769	3,715,123	2,701,700	(386,000)	-12%	(979,354)	-26%	34,069	1%
Deferred Revenue, Recreation Fee	513,871	652,181	511,490	502,570	(138,310)	-21%	2,380	0%	11,300	2%
Deferred Revenue, All Other	280,642	405,562	486,733	376,460	(124,920)	-31%	(206,091)	-42%	(95,817)	-25%
Deposits	469,453	501,806	498,125	438,151	(32,353)	-6%	(28,672)	-6%	31,302	7%
<b>Total Liabilities</b>	<b>5,786,283</b>	<b>6,821,756</b>	<b>7,193,867</b>	<b>6,179,242</b>	<b>(1,035,473)</b>	<b>-15%</b>	<b>(1,407,584)</b>	<b>-20%</b>	<b>(392,959)</b>	<b>-6%</b>
<b>Members' Equity</b>	<b>60,630,757</b>	<b>60,923,359</b>	<b>57,105,439</b>	<b>58,292,904</b>	<b>(292,602)</b>	<b>0%</b>	<b>3,525,319</b>	<b>6%</b>	<b>2,337,853</b>	<b>4%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 66,417,040</b>	<b>\$ 67,745,115</b>	<b>\$ 64,299,305</b>	<b>\$ 64,472,147</b>	<b>(1,328,075)</b>	<b>-2%</b>	<b>2,117,735</b>	<b>3%</b>	<b>1,944,894</b>	<b>3%</b>
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,367	\$ 9,412	\$ 8,822	\$ 9,006	(45)	0%	545	6%	361	4%



**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund**

**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 320,284	\$ 320,022	\$ 318,190	\$ 297,356	262	0%	2,094	1%	22,928	8%
Cash & Investments, non-Restricted	6,122,515	7,429,063	5,896,952	6,841,799	(1,306,548)	-18%	225,562	4%	(719,285)	-11%
Cash and Investments total	6,442,798	7,749,084	6,215,142	7,139,155	(1,306,286)	-17%	227,656	4%	(696,357)	-10%
Member's Dues & Receivables, Net	251,242	265,543	216,789	240,414	(14,301)	-5%	34,452	16%	10,827	5%
Other Receivables	58,460	56,311	138,396	53,938	2,149	4%	(79,936)	-58%	4,522	8%
Due From (To) Other Funds	636,372	316,006	(138,138)	449,556	320,366	101%	774,510	561%	186,816	42%
Inventory	292,472	299,479	346,433	269,910	(7,007)	-2%	(53,961)	-16%	22,562	8%
Prepaid Expenses & Other Assets	270,935	261,445	575,052	155,816	9,490	4%	(304,117)	-53%	115,119	74%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 7,952,278</b>	<b>\$ 8,947,867</b>	<b>\$ 7,353,674</b>	<b>\$ 8,308,789</b>	<b>(995,589)</b>	<b>-11%</b>	<b>598,604</b>	<b>8%</b>	<b>(356,511)</b>	<b>-4%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 306,829	\$ 566,269	\$ 444,397	\$ 766,881	(259,440)	-46%	(137,567)	-31%	(460,051)	-60%
Accrued Liabilities	1,452,725	1,549,009	1,299,063	1,390,464	(96,284)	-6%	153,661	12%	62,261	4%
Deferred Revenue, Annual Assessment	2,735,769	3,121,769	1,822,306	2,701,700	(386,000)	-12%	913,464	50%	34,069	1%
Deferred Revenue, Recreation Fee	513,871	652,181	511,490	502,570	(138,310)	-21%	2,380	0%	11,300	2%
Deferred Revenue, All Other	280,642	405,562	486,733	376,460	(124,920)	-31%	(206,091)	-42%	(95,817)	-25%
Deposits	469,453	501,806	498,125	438,151	(32,353)	-6%	(28,672)	-6%	31,302	7%
<b>Total Liabilities</b>	<b>5,759,289</b>	<b>6,796,596</b>	<b>5,062,115</b>	<b>6,176,226</b>	<b>(1,037,306)</b>	<b>-15%</b>	<b>697,175</b>	<b>14%</b>	<b>(416,936)</b>	<b>-7%</b>
<b>Members' Equity</b>	<b>2,192,989</b>	<b>2,151,272</b>	<b>2,291,559</b>	<b>2,132,563</b>	<b>41,717</b>	<b>2%</b>	<b>(98,571)</b>	<b>-4%</b>	<b>60,426</b>	<b>3%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 7,952,278</b>	<b>\$ 8,947,867</b>	<b>\$ 7,353,674</b>	<b>\$ 8,308,789</b>	<b>(995,589)</b>	<b>-11%</b>	<b>598,604</b>	<b>8%</b>	<b>(356,511)</b>	<b>-4%</b>
Balance Check	-	-	-	-	(t) Operating Fund's policy target balance is 10% of budgeted revenues					
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	946,989	1,051,272	1,191,559	1,032,563	(104,283)	-10%	(244,571)	-21%	(85,574)	-8%

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	(98,269) F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	<b>(98,269) (A)</b>

**Financial Position (Balance Sheet)  
OPERATING FUND**



**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	12,695,133	12,662,285	11,380,557	11,943,149	32,849	0%	1,314,577	12%	751,984	6%	
Cash and Investments total	12,695,133	12,662,285	11,380,557	11,943,149	32,849	0%	1,314,577	12%	751,984	6%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	66,044	77,052	179,523	46,299	(11,008)	-14%	(113,479)	-63%	19,745	43%	
Due From (To) Other Funds	(589,686)	(277,171)	130,105	(479,576)	(312,515)	-113%	(719,791)	-553%	(110,110)	-23%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	1,203	2,406	-	-	(1,203)	-50%	1,203	0%	1,203	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 12,172,695</b>	<b>\$ 12,464,572</b>	<b>\$ 11,690,185</b>	<b>\$ 11,509,872</b>	<b>(291,878)</b>	<b>-2%</b>	<b>482,510</b>	<b>4%</b>	<b>662,823</b>	<b>6%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ (0)	\$ (0)	\$ 224,438	\$ (0)	-	0%	(224,438)	-100%	(0)	-4060%	
Accrued Liabilities	12,672	11,422	2,672	664	1,250	11%	10,000	374%	12,008	1808%	
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>12,672</b>	<b>11,422</b>	<b>1,451,874</b>	<b>664</b>	<b>1,250</b>	<b>11%</b>	<b>(1,439,202)</b>	<b>-99%</b>	<b>12,008</b>	<b>1808%</b>	
<b>Members' Equity</b>	<b>12,160,023</b>	<b>12,453,150</b>	<b>10,238,311</b>	<b>11,509,208</b>	<b>(293,128)</b>	<b>-2%</b>	<b>1,921,712</b>	<b>19%</b>	<b>650,815</b>	<b>6%</b>	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 12,172,695</b>	<b>\$ 12,464,572</b>	<b>\$ 11,690,185</b>	<b>\$ 11,509,872</b>	<b>(291,878)</b>	<b>-2%</b>	<b>482,510</b>	<b>4%</b>	<b>662,823</b>	<b>6%</b>	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	1,921,711 F14
Members' Equity Transfers In (Out)	(A)
<b>Net Change in Members Equity</b>	<b>1,921,711 (A)</b>

**Financial Position (Balance Sheet)**  
**REPLACEMENT RESERVE FUND**

**F11.2**

**Tahoe Donner Association  
Statement of Financial Position**

**Development Fund**

**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	5,546,203	5,529,752	4,346,399	3,887,047	16,451	0%	1,199,803	28%	1,659,156	43%	
Cash and Investments total	5,546,203	5,529,752	4,346,399	3,887,047	16,451	0%	1,199,803	28%	1,659,156	43%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	18,728	25,685	8,925	3,770	(6,957)	-27%	9,803	110%	14,958	397%	
Due From (To) Other Funds	(31,514)	(28,069)	(3,244)	50,553	(3,445)	-12%	(28,270)	-871%	(82,067)	-162%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 5,534,132</b>	<b>\$ 5,528,082</b>	<b>\$ 4,352,795</b>	<b>\$ 3,942,085</b>	<b>6,049</b>	<b>0%</b>	<b>1,181,336</b>	<b>27%</b>	<b>1,592,047</b>	<b>40%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ 9,248	\$ 9,248	\$ 5,549	\$ 1,689	-	0%	3,699	67%	7,559	448%	
Accrued Liabilities	5,074	4,491	408	664	583	13%	4,666	1144%	4,410	664%	
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>14,322</b>	<b>13,739</b>	<b>599,782</b>	<b>2,353</b>	<b>583</b>	<b>4%</b>	<b>(585,460)</b>	<b>-98%</b>	<b>11,969</b>	<b>509%</b>	
<b>Members' Equity</b>	<b>5,519,810</b>	<b>5,514,344</b>	<b>3,753,013</b>	<b>3,939,732</b>	<b>5,466</b>	<b>0%</b>	<b>1,766,797</b>	<b>47%</b>	<b>1,580,078</b>	<b>40%</b>	
							(A)				
<b>Total Liabilities and Members' Equity</b>	<b>\$ 5,534,132</b>	<b>\$ 5,528,082</b>	<b>\$ 4,352,795</b>	<b>\$ 3,942,085</b>	<b>6,049</b>	<b>0%</b>	<b>1,181,336</b>	<b>27%</b>	<b>1,592,047</b>	<b>40%</b>	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,766,797	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	<b>1,766,797</b>	(A)

**Financial Position (Balance Sheet)  
DEVELOPMENT FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	196,367	195,213	168,867	148,845	1,154	1%	27,500	16%	47,522	32%	
Cash and Investments total	196,367	195,213	168,867	148,845	1,154	1%	27,500	16%	47,522	32%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	149	1,037	375	252	(888)	-86%	(226)	-60%	(102)	-41%	
Due From (To) Other Funds	(15,172)	(10,766)	11,277	(20,533)	(4,406)	-41%	(26,449)	-235%	5,361	26%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 181,344</b>	<b>\$ 185,484</b>	<b>\$ 180,519</b>	<b>\$ 128,564</b>	<b>(4,140)</b>	<b>-2%</b>	<b>825</b>	<b>0%</b>	<b>52,780</b>	<b>41%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%	
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>80,096</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(80,096)</b>	<b>-100%</b>	<b>-</b>	<b>0%</b>	
<b>Members' Equity</b>	<b>181,344</b>	<b>185,484</b>	<b>100,423</b>	<b>128,564</b>	<b>(4,140)</b>	<b>-2%</b>	<b>80,921</b>	<b>81%</b>	<b>52,780</b>	<b>41%</b>	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 181,344</b>	<b>\$ 185,484</b>	<b>\$ 180,519</b>	<b>\$ 128,564</b>	<b>(4,140)</b>	<b>-2%</b>	<b>825</b>	<b>0%</b>	<b>52,780</b>	<b>41%</b>	
Balance Check	-	-	-	-							

**Tahoe Donner Association  
Statement of Financial Position**

**Property Fund**

**August 2018**

	Current Month as of Aug 31, 2018	Last Month as of Jul 31, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Aug 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,824,708)	(37,554,608)	(35,663,908)	(35,468,375)	(270,100)	-1%	(2,160,800)	-6%	(2,356,333)	-7%
NBV of Property & Equipment	38,518,341	38,788,441	40,679,141	38,759,252	(270,100)	-1%	(2,160,800)	-5%	(240,910)	-1%
Construction In Progress	2,058,251	1,830,668	42,991	1,823,586	227,582	12%	2,015,260	4688%	234,665	13%
Net Property and Equipment	40,576,592	40,619,110	40,722,132	40,582,838	(42,518)	0%	(145,540)	0%	(6,246)	0%
<b>Total Assets</b>	<b>\$ 40,576,592</b>	<b>\$ 40,619,110</b>	<b>\$ 40,722,132</b>	<b>\$ 40,582,838</b>	<b>(42,518)</b>	<b>0%</b>	<b>(145,540)</b>	<b>0%</b>	<b>(6,246)</b>	<b>0%</b>
<b>Liabilities</b>										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,576,592</b>	<b>40,619,110</b>	<b>40,722,132</b>	<b>40,582,838</b>	<b>(42,518)</b>	<b>0%</b>	<b>(145,540)</b>	<b>0%</b>	<b>(6,246)</b>	<b>0%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,576,592</b>	<b>\$ 40,619,110</b>	<b>\$ 40,722,132</b>	<b>\$ 40,582,838</b>	<b>(42,518)</b>	<b>0%</b>	<b>(145,540)</b>	<b>0%</b>	<b>(6,246)</b>	<b>0%</b>
Balance Check	-	-	-	-	-				-	
Depreciation Expense YTD	2,160,800	1,890,700	3,118,291	2,110,400	270,100	14%	(957,491)	-31%	50,400	2%
Retirement/disposal of Fixed Assets	-	-	-	-	-				-	
AD removal YTD	-	-	-	-	-				-	
Net Change in Accum Deprec YTD	2,160,800	-	-	-	-				-	

**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 8/31/2018**

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	<b>8/31/2018</b>	<b>7/31/2018</b>	<b>12/31/2017</b>
<b>Consolidated TDA Total</b>	24,880,538	26,136,333	22,110,966
Cash/Money Market	1,744,445	1,883,576	1,483,122
Certificates of Deposit	3,339,314	4,089,314	5,089,053
US Treasuries/GovOblig	13,857,636	14,275,526	12,471,136
Bonds, Corporate/Municipals	5,854,091	5,803,116	2,984,604
Other/Trusts	85,051	84,801	83,051
<b>Operating Fund</b>	<b>6,442,835</b>	<b>7,749,084</b>	<b>6,215,142</b>
Cash/Money Market	687,573	1,595,385	1,074,872
Certificates of Deposit	339,314	339,314	339,053
US Treasuries/GovOblig	5,330,897	5,729,584	4,718,167
Trusts	85,051	84,801	83,051
<b>Replacement Reserve Fund</b>	<b>12,695,133</b>	<b>12,662,285</b>	<b>11,380,557</b>
Cash/Money Market	951,249	200,173	281,658
Certificates of Deposit	2,750,000	3,500,000	3,500,000
US Treasuries/GovOblig	5,644,274	5,663,477	4,614,294
Bonds, Corporate/Municipals	3,349,610	3,298,635	2,984,604
<b>Development Fund</b>	<b>5,546,203</b>	<b>5,529,752</b>	<b>4,346,399</b>
Cash/Money Market	58,669	42,218	57,600
Certificates of Deposit	250,000	250,000	1,250,000
US Treasuries/GovOblig	2,733,053	2,733,053	3,038,799
Bonds, Corporate/Municipals	2,504,481	2,504,481	-
<b>New Machinery &amp; Equipment Fund</b>	<b>196,367</b>	<b>195,213</b>	<b>168,867</b>
Cash/Money Market	46,955	45,801	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	149,412	99,875

as of 08/31/2018 Balance Mix	
320,284	Restricted OF (ASO/457)
320,284	Restricted, all funds
24,560,254	Unrestricted, all funds
24,880,538	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)



	8/31/2018	7/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	25,965	25,415	24,719	19,763	17,425	17,823
<b>Prime Rate</b>	5.00%	5.00%	4.50%	3.75	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.48	\$3.53	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2017	YTD 2018	YTD 2017	YTD 2018	YTD 2017	YTD 2018	For the Month 2017	For the Month 2018	FED Prime Rate (last 13):
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %		
OP Fund	9,951,002	7,634,671	28,893	42,769	0.8%	1.1%	0.7%	1.2%	6/14/2018 5.00%
RR Fund	12,325,355	13,911,370	60,241	94,543	1.0%	1.4%	1.2%	1.6%	3/22/2018 4.75%
DEV Fund	2,212,589	5,525,820	6,762	30,719	0.6%	1.1%	0.5%	1.5%	12/14/2017 4.50%
NE Fund	148,546	256,925	576	1,744	0.8%	1.4%	0.5%	1.2%	6/15/2017 4.25%
Combined Totals	24,637,492	27,328,786	96,471	169,775	0.8%	1.2%	0.9%	1.5%	3/16/2017 4.00%

FED BLS - Monthly - CPI-U - August 2018 - 1yr : 2.7%, US City (2.9% last month)  
 FED BLS - Monthly - CPI-U - August 2018 - 1yr : 3.6%, West (3.6% last month)  
 FED BLS - Bi-Monthly CPI-U - August 2018 - 1yr : 4.3%, SF-Oak-Hay (3.9% in June)

Unemployment, USA - 3.9% (4.4%)  
 Unemployment, CA - 4.2% (4.7%)  
 USA Aug18 (Aug17) CA Jun18 (Jun17)  
 Source: Fed, BLS.gov

4/30/2008 5.00%  
 3/18/2008 5.25%  
 1/30/2008 6.00%

(S) source = average for month - regular  
[https://www.eia.gov/dnav/pet/pet\\_pri\\_gnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm)

**Tahoe Donner Association  
Inventory Balances Report  
August 2018**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jun 30, 2018	Jul 31, 2018	Aug 31, 2018	Aug 31, 2017	Dec 31, 2017
<b>Total, ALL</b>	<b>333,379</b>	<b>299,479</b>	<b>292,370</b>	<b>269,910</b>	<b>346,433</b>
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	129,656	114,194	114,534	113,934	121,572
subtotal <b>Retail Merchandise accounts</b>	203,722	185,285	177,836	155,976	224,860
subtotal <b>The Lodge F&amp;B accounts</b>	70,657	63,244	62,956	64,497	70,908
<b>Inventory Account</b>					
11412 Inv Retail Trout Creek	16,885	15,684	15,213	13,448	11,634
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	16,452	15,448	15,861	20,012	18,686
11415 Inv Retail Bikeworks	23,506	24,338	24,607	15,152	16,689
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	226	4	298	37	16
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	37,631	37,631	37,631	29,946	64,868
11422 Inv Retail Cross Country	28,397	28,397	28,397	8,053	66,429
11423 Inv Retail Snowplay	26	26	26	(21)	245
11424 Inv Retail Golf Pro Shop	59,823	48,615	44,846	44,244	34,048
11425 Inv Retail Tennis	11,568	10,072	7,069	9,854	9,124
11426 Inv Retail Marina	1,551	706	990	921	420
11427 Inv Retail Equestrian	7,083	4,078	2,733	4,001	2,636
11428 Inv Retail Recreation	575	285	157	437	64
11429 Inv Retail Golf Special Order	-	-	8	9,892	-
11611 Inv DHS Food Meat	396	396	396	585	3,181
11612 Inv DHS Food Seafood	97	97	97	(0)	190
11613 Inv DHS Food Produce	35	35	35	91	754
11614 Inv DHS Food Dairy	268	268	268	153	919
11615 Inv DHS Food NABev	1,041	1,041	1,041	1,142	3,109
11616 Inv DHS Food Other	2,019	2,005	2,005	1,317	8,243
11617 Inv DHS Bev Beer	841	841	841	191	1,973
11618 Inv DHS Bev Liquor	6,804	6,804	6,804	6,459	8,913
11619 Inv DHS Bev Wine	952	952	952	735	1,971
11621 Inv Trailer Food Meat	162	162	162	0	46
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	(0)	(0)	(0)	0	0
11625 Inv Trailer Food NABev	-	-	-	-	-
11626 Inv Trailer Food Other	320	320	320	108	108
11631 Inv ACAC Food Meat	1,838	1,465	1,539	605	1,496
11632 Inv ACAC Food Seafood	171	130	184	128	14
11633 Inv ACAC Food Produce	499	661	702	411	624
11634 Inv ACAC Food Dairy	473	561	475	319	287
11635 Inv ACAC Food NABev	837	817	1,008	409	357
11636 Inv ACAC Food Other	2,641	2,920	3,180	2,908	3,875
11637 Inv ACAC Bev Beer	1,126	1,235	1,230	1,224	619
11639 Inv ACAC Bev Wine	1,816	1,543	1,565	1,335	2,032

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jun 30, 2018	Jul 31, 2018	Aug 31, 2018	Aug 31, 2017	Dec 31, 2017
11641 Inv Marina Food Meat	2,080	1,334	1,608	1,627	(0)
11642 Inv Marina Food Seafood	262	162	119	126	40
11643 Inv Marina Food Produce	518	442	313	213	0
11644 Inv Marina Food Dairy	608	562	306	371	-
11645 Inv Marina Food NABev	1,907	1,005	1,242	1,325	15
11646 Inv Marina Food Other	4,277	3,725	2,749	3,148	763
11647 Inv Marina Bev Beer	1,252	822	933	758	0
11648 Inv Marina Bev Liquor	1,606	1,691	1,639	1,502	1,008
11649 Inv Marina Bev Wine	675	545	546	656	159
11661 Inv Pizza Food Meat	1,400	1,266	1,285	2,270	918
11663 Inv Pizza Food Produce	751	463	602	1,118	508
11664 Inv Pizza Food Dairy	2,167	1,647	1,692	2,334	1,297
11665 Inv Pizza Food NABev	1,239	1,159	1,332	1,055	1,087
11666 Inv Pizza Food Other	4,028	4,629	3,328	3,781	1,797
11667 Inv Pizza Bev Beer	1,741	1,463	1,808	2,074	916
11669 Inv Pizza Bev Wine	3,008	2,273	2,916	3,140	2,550
11671 Inv SMRFaB Food Meat	1,796	1,283	1,232	1,148	178
11672 Inv SMRFaB Food Seafood	151	60	45	60	-
11673 Inv SMRFaB Food Produce	211	121	139	69	(0)
11674 Inv SMRFaB Food Dairy	592	415	299	323	56
11675 Inv SMRFaB Food NABev	1,741	796	1,150	697	320
11676 Inv SMRFaB Food Other	2,496	1,343	1,407	1,429	309
11677 Inv SMRFaB Bev Beer	1,235	605	1,180	1,102	15
11678 Inv SMRFaB Bev Liquor	427	476	515	419	-
11679 Inv SMRFaB Bev Wine	116	79	25	204	18
11681 Inv Lodge Food Meat	3,406	3,301	3,361	3,307	4,490
11682 Inv Lodge Food Seafood	2,344	1,047	1,436	1,119	2,051
11683 Inv Lodge Food Produce	2,433	1,866	1,814	1,922	1,891
11684 Inv Lodge Food Dairy	1,800	1,397	1,732	1,319	1,803
11685 Inv Lodge Food NABev	1,366	942	866	954	955
11686 Inv Lodge Food Other	7,004	6,801	6,754	7,027	6,432
11687 Inv Lodge Bev Beer	2,548	2,156	2,594	2,591	3,753
11688 Inv Lodge Bev Liquor	17,966	19,563	20,416	16,652	18,669
11689 Inv Lodge Bev Wine	31,790	26,171	23,983	29,605	30,864
11695 Inventory-Tennis Beverage	269	209	276	211	0
11696 Inventory-Tennis Food	114	120	86	91	(0)
11411 Inv Transfer	-	-	-	63	-

**TAHOE DONNER ASSOCIATION**  
**Capital Funds Summary**  
**For the Eight Months Ending August 31, 2018**

	8-months YTD	12-months		12-months w/Actual FBCF		
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget	
<b>REPLACEMENT RESERVE FUND (902)</b>						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311	2%
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	135,190	155,000	(19,810)	200,000	45,000	29%
SALVAGE RECEIPTS	33,501	30,000	3,501	35,000	5,000	17%
INCOME TAX EXPENSE	(10,000)	(15,000)	5,000	(17,000)	(2,000)	13%
BAD DEBT EXPENSE	(3,000)	(9,000)	6,000	(9,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(1,617,263)	(5,419,000)	3,801,737	(4,824,273) F	594,727	-11%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(629,716)	(935,000)	305,284	(1,186,038)	(251,038)	27%
<b>Replacement Reserve Fund Balance</b>	<b>\$ 12,160,023</b>	<b>\$ 7,826,000</b>	<b>\$ 4,334,023</b>	<b>\$ 8,450,000</b> F	<b>\$ 624,000</b>	<b>8%</b>
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423	57%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	2,274	2,000	274	3,400	1,400	70%
INCOME TAX EXPENSE	-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(115,353)	(213,000)	97,647	(243,823)	(30,823)	14%
<b>NM&amp;E Fund Balance</b>	<b>\$ 181,344</b>	<b>\$ 47,000</b>	<b>\$ 134,344</b>	<b>\$ 54,000</b>	<b>\$ 7,000</b>	<b>15%</b>
<b>DEVELOPMENT FUND (903) -</b>						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014	4%
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	49,606	80,000	(30,394)	73,000	(7,000)	-9%
INCOME TAX EXPENSE	(4,666)	(7,000)	2,334	(6,000)	1,000	-14%
BAD DEBT EXPENSE	(2,500)	(7,000)	4,500	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(282,644)	(1,408,000)	1,125,356	(941,014) D	466,986	-33%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
<b>Development Fund Balance</b>	<b>\$ 5,519,810</b>	<b>\$ 4,265,000</b>	<b>\$ 1,254,810</b>	<b>\$ 4,879,000</b> F	<b>\$ 614,000</b>	<b>14%</b>
<b>Development Fund Balance Components:</b>						
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>						
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,015,259)	(7,040,000)	5,024,741	(6,009,109)	1,030,891	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(629,716)	(935,000)	305,284	(1,186,038)	(251,038)	
<b>YTD CAPITAL FUNDS TOTAL</b>	<b>(2,644,975)</b>	<b>(7,975,000)</b>	<b>5,330,025</b>	<b>(7,195,147)</b>	<b>779,853</b>	

CIP beginning balance (@ 1/1/2017)	\$ 42,991
Net, CIP YTD Activity C	\$ 2,015,259
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 2,058,250

\$ 2,058,250  
Pre-ye Capitz JE  
< downhill ski master plan and generators

F - see Recon, next page,  
RRF includes estimate of 2018 deferred projects.  
D - see page 3 for Development Fund Activity Schedule  
B'19 draft has \$500,000 transfer IN here in 2018.

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Eight Months Ending August 31, 2018**

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(792,103)	2018 projects, net, capital	5,419,000	6,211,103	(792,103) <b>S</b>
(169,909)	2018 projects, net, expense	935,000	1,104,909	(169,909)
(140,113)	2018 projects, net, capital, accelerations	-	140,113	(140,113)
(35,313)	2018 projects, net, expense, accelerations	-	35,313	(35,313)
(35,210)	2017 projects, net, capital	-	35,210	(35,210)
(154,191)	2017 projects, net, expense	-	154,191	(154,191)
(9,860)	2017 accelerations, capital	-	9,860	(9,860)
(2,486)	2017 accelerations, expense	-	2,486	(2,486)
(76,430)	2016 projects, net, capital	-	76,430	(76,430)
1,648,443	projects to carry-over to 2019+, capital	-	(1,648,443)	1,648,443
110,861	projects to carry-over to 2019+, expense	-	(110,861)	110,861
-	rounding/other			
5,000	Salvage Receipts Forecast adjustment, 2018	30,000	35,000	5,000
45,000	Interest Income Forecast adjustment, 2018	155,000	200,000	45,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
<b>S variance due to primarily to Snowbird lift replacement/scope greater</b>				
<b>624,000</b>	Total, change schedule above			
		Budget	Forecast	diff
<b>624,000</b>	Variance of Ending Fund Balance 2018	7,826,000	8,450,000	624,000

(0) Reconciliation difference

**Above recons fund balance flux.**

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
10,000	Employee Housing, planning	10,000	-	10,000
25,000	Association Wide, Member Surveys	25,000	-	25,000
109,000	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	91,000	109,000
250,000	TROUT CREEK REC CENTER, devfd expansion p	500,000	250,000	250,000
(36,000)	TRAILS Specific Projects df portion	20,000	56,000	(36,000)
150,000	Feasibility Studies for Priority 1 projects	150,000	-	150,000
-	TDA Capital Payroll Allocation	185,000	185,000	-
23,225	TDA Contingency	93,000	69,775	23,225
-	-	-	-	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
-	TCRC Dev Feasibility Study	-	-	-
6,617	Snowmaking Equipment	-	(6,617)	6,617
(90,000)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	90,000	(90,000)
(5,856)	Association Master Plan	-	5,856	(5,856)
-	CASP Feasibility Study	-	-	-
<b>Timing between years</b>				
<b>Board Approved in prior years</b>				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
(7,000)	Interest Income Forecast adjustment, 2018	80,000	73,000	(7,000)
1,000	Income Tax Forecast adjustment, 2018	(7,000)	(6,000)	1,000
-	other recon / rounding item			
<b>614,000</b>	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
<b>614,000</b>	Variance of Ending Fund Balance 2018	4,265,000	4,879,000	614,000

- Reconciliation difference

**Above recons fund balance flux.**



**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**  
**For the Eight Months Ending August 31, 2018**  
**201808**

	YYYY Mo	2018	8	8-months YTD	12-months	12-months	12-months	Forecast vs Budget
		2018	8	YTD Actual	2018 Budget (B)	2018 FORECAST	w/Actual FBCF	
<b>DEVELOPMENT FUND (903) -</b>								
2017 YEAR END 12/31/2017, Beginning Balance		\$	3,753,014	\$	3,600,000	\$	3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000		2,007,000		2,007,000	- 0%
Operating Fund Balance Transfer - IN			-		-		-	- na
INTEREST INCOME			49,606 ii		80,000		73,000	(7,000) -9%
INCOME TAX EXPENSE			(4,666)		(7,000)		(6,000)	1,000 -14%
BAD DEBT EXPENSE			(2,500)		(7,000)		(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(282,644)		(1,408,000)		(941,014)	466,986 -33%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-		-		-	- na
<b>Development Fund Balance</b>		<b>\$</b>	<b>5,519,810</b>	<b>\$</b>	<b>4,265,000</b>	<b>\$</b>	<b>4,879,000 (F)</b>	<b>\$ 614,000 14%</b>

		YEAR 2018 SPEND				
Project	YR	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
<b>Total, all below</b>		<b>282,644</b>	<b>1,408,000</b>	<b>941,014</b>		
Mailbox Consolidation & Improvements (feasibility study)	2018 C	-	25,000	-		
Employee Housing, planning	2018 C	-	10,000	-		
Association Wide, Member Surveys	2018 C	-	25,000	-		
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018 C	15,897	200,000	91,000	731-210-268	
TROUT CREEK REC CENTER, devfd expansion portion	2018 C	-	500,000	250,000 x		
Equestrian Improvements, Phase 3	2017 C	98,369	200,000	200,000	731-080-311	2017 project.
TRAILS Specific Projects df portion	2018 C	19,874	20,000	56,000	431-051-251	
Feasibility Studies for Priority 1 projects	2018 C	-	150,000	-		
TDA Capital Payroll Allocation	2018 C	123,334	185,000	185,000	831-165-313	
TDA Contingency	2018 C	-	93,000	69,775	contingency	
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>						
TCRC Dev Feasibility Study	2016 C	10,932	-	- x	631-132-823	recls to '1
Snowmaking Equipment	2015 C	(6,617)	-	(6,617)	531-210-480	deposit re
DHSki Eagle Rock Shrouding and Charlift Relocation	2018 C	15,000	-	90,000	831-211-311	board app
Association Master Plan	2016 C	5,856	-	5,856	631-010-817	
CASP Feasibility Study	2018 C	-	-	- r	831-010-340	reclass to

B) - Budget as approved in fall and published in Budget Report

**F) - Forecast Spend and YE Balance Projection are current estimates.**

0	<b>NM&amp;E Fund TL, Capital</b>		216,000	270,887	243,823	27,064	115,353	112,771	125,637	49,239	
1	2018 NMEF-CAP		216,000	218,976	191,094	27,882	85,793	85,793	105,300	49,239	Budget 2018 projects
0	2018 NMEF-ADD		-	51,911	51,971	(60)	28,802	10,543	20,336	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects
0	2016 NMEF-ADD		-	-	728	(728)	728	16,404	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryover\$	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	728	(728)	728	16,404	-	-	finishing project, project bdg TL \$18,000
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	36,476	36,476	-	2,279	2,279	34,197	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	99	8,000	8,000	-	8,000	-	-	-	8,000	Deferred to 2019
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	99	3,000	3,000	-	3,000	-	-	-	3,000	Deferred to 2019
851 210 297	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4 )	DHSKI	C	12	8,000	8,000	7,447	553	4,698	4,698	2,749	553	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,400	200	4,189	4,189	211	200	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to Marina	Marina	C	12	15,000	20,000	20,800	(800)	19,888	19,888	912	(800)	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	27,467	2,533	27,467	27,467	-	2,533	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al MIS	MIS	C	12	7,000	7,000	-	7,000	-	-	-	7,000	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	1,931	1,931	1,069	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	-	5,000	-	-	-	5,000	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/ Trails	Trails	C	12	15,000	15,000	15,246	(246)	15,246	15,246	-	(246)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter Trails	Trails	C	12	15,000	15,000	3,000	12,000	1,464	1,464	1,536	12,000	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	99	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	3,630	3,630	1,370	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03	-	7,500	7,500	-	7,222	7,222	278	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03	-	3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03	-	3,141	3,141	-	2,991	-	3,141	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03	-	2,500	2,500	-	826	826	1,674	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05	-	6,300	6,335	(35)	6,335	-	-	-	
851 025 328	2018 NMEF-ADD	Risk & ASO Laptop & Printer	Administration	C	05	-	2,000	2,000	-	-	-	2,000	-	
851 132 334	2018 NMEF-ADD	Cantilever Umbrellas - 5	Trout Creek	C	06	-	5,500	5,526	(26)	5,526	-	-	-	
851 051 338	2018 NMEF-ADD	Water Tank Sprayer	Trails	C	07	-	2,000	2,000	-	1,961	-	39	-	
851 155 342	2018 NMEF-ADD	Signage - Amenity - Interior	Alder Creek Cafe	C	07	-	2,200	2,200	-	-	-	2,200	-	
851 010 344	2018 NMEF-ADD	Administrative Storage Racking	Administration	C	08	-	2,500	2,500	-	1,446	-	2,500	-	
	2018 NMEF-ADD	Erskine Manual Rotating Grapple	Forestry	C	09	-	4,330	4,330	-	-	-	2,500	-	
	2018 NMEF-ADD	Tablesafe EMV CC Processing	MIS	C	09	-	8,440	8,440	-	-	-	2,500	-	
	2018 NMEF-ADD	Marketing Workstation	MIS	C	09	-	2,000	2,000	-	-	-	2,500	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	63,257	(21,357)	-	-	63,257	-	incls est for 2017 carry-overs to 2018

Replacement Reserve TL	6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
Capital	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
Expense	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

by Project Yr/Fund Type		(6,287,948)	(6,773,695)	(5,647,653)	(1,126,042)	(2,019,707)	#####	(3,627,942)	(1,755,219)
28	2016 RR-CAP	-	76,430	76,430	-	65,117	160,905	11,313	-
0	2016 RR-EXP	-	-	-	-	-	-	-	-
16	2017 RR-CAP	-	35,210	35,210	-	34,424	434,783	786	-
5	2017 RR-EXP	-	154,191	154,191	-	53,653	218,217	100,538	-
3	2017 RR-ACC-CAP	-	9,860	9,860	-	9,860	17,433	-	-
1	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-
203	2018 RR-CAP	5,419,000	5,600,317	4,562,660	1,037,657	1,425,357	1,430,802	3,137,304	1,648,443
96	2018 RR-EXP	935,000	1,086,685	994,048	92,637	546,911	558,323	447,134	110,861
23	2018 RR-ACC-CAP	-	138,669	140,113	(1,444)	82,506	82,506	57,606	-
5	2018 RR-ACC-EXP	-	32,505	35,313	(2,808)	29,152	29,152	6,160	-
-----									
by Location		(66,052)	(84,481)	(84,481)	-	(64,219)	(64,219)	(20,262)	(4,085)
15	Administration	192,413	245,207	248,099	(2,892)	162,009	168,454	86,090	-
0	Asphalt Maintenance	-	-	-	-	-	-	-	-
2	Bikeworks	26,095	26,095	26,095	-	18,263	18,263	7,832	-
5	Campground	8,316	2,599	2,599	-	2,599	5,118	-	7,113
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-
16	Cross Country	514,606	471,710	454,421	17,289	59,616	91,056	394,805	19,393
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0	Day Camps	-	-	-	-	-	-	-	-
7	Equestrian Center	92,303	92,303	43,960	48,343	26,686	26,686	17,274	48,590
0	Facilities Administration	-	-	-	-	-	-	-	-
8	Forestry	127,789	361,820	373,550	(11,730)	132,492	263,711	241,057	-
2	General	(191)	(191)	44,455	(44,646)	(5,445)	-	49,900	-
4	General Maintenance	113,293	15,455	12,469	2,986	12,469	12,469	-	100,888
16	Golf Course	182,145	184,542	175,635	8,907	127,280	128,407	48,356	8,907
0	Golf Complex	-	-	-	-	-	-	-	-
12	Maintenance	60,976	74,364	68,503	5,861	43,450	47,459	25,054	6,587
16	Marina	72,487	75,958	72,470	3,488	51,952	51,952	20,515	3,571
45	MIS	312,412	346,580	350,385	(3,806)	253,117	398,800	97,268	6,852
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3	No. Woods Pool-Bldg.	18,645	18,645	19,690	(1,045)	13,900	13,900	5,790	-
6	Northwoods	26,326	26,326	26,326	-	19,012	19,012	7,314	-
0	Northwoods Pool	-	-	-	-	-	-	-	-
10	Pizza	25,362	34,673	35,478	(805)	21,941	21,941	13,537	-
4	Recreation	16,263	16,263	10,313	5,950	8,103	8,103	2,211	8,086
24	Ski Area-Mtn Ops	556,219	572,100	507,319	64,781	100,669	138,636	406,649	57,310
1	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-
28	Ski Area - Lift Maintenance	1,545,952	1,924,469	1,899,265	25,203	790,173	831,737	1,109,094	26,058
1	Ski Area - Vehicle Maintenance	19,074	19,074	19,074	-	15,637	15,637	3,437	-
0	Ski-Ops	-	-	-	-	-	-	-	-
0	Snowplay	-	-	-	-	-	-	-	-
8	Tennis Complex	56,160	63,660	58,596	5,065	52,984	52,984	5,612	5,065
10	The Lodge	58,728	128,428	125,498	2,930	83,625	83,625	41,873	2,931
18	Trails	382,253	454,663	208,943	245,720	50,329	89,374	158,614	193,909
52	Trout Creek BLDG	1,250,186	1,256,186	580,640	675,546	13,028	13,028	567,612	1,177,991
22	Trout Creek POOLSPA	352,257	349,564	351,991	(2,427)	22,041	278,482	329,948	-
5	Trout Creek FITNESSSEQ	81,969	95,469	14,146	81,323	14,146	14,146	-	81,969
0	Trout Creek OTHER	-	-	-	-	-	-	-	-
0	Various	-	-	-	-	-	-	-	-
0	Vehicle Maintenance	-	-	-	-	-	-	-	-
2	Vehicle/Fleet	98,760	98,760	98,760	-	92,687	92,687	6,073	-
0	Winter Food-Beverge	-	-	-	-	-	-	-	-
<b>2017 &amp; prior Carryovers in 2018 RR Expenditures Total</b>						-	156,677	156,677	carry-over variance

Replacement Reserve TL

Capital	6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
Expense	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report 5,172,483

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	7,131	7,131	-	7,131	30,598	-	-	carryover, project budget \$31,000
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope
821 128 314	2016 RR-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	65,000	-	53,687	53,687	11,313	-	2015 project, deferred to 2018...
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-	\$
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	3,418	3,418	-	3,418	250,179	-	-	Needs reclass to 2018 project
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	01	-	4,165	4,165	-	4,165	42,133	-	-	Needs reclass to 2018 project
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-	\$
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	12,808	(2,808)	12,808	12,808	-	-	Posting adjustment needed see 823-210-289
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	3,425	-	(2,068)	(2,068)	5,493	-	Posting adjustment needed see 823-210-288
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	9,491	9,491	509	-	\$
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-	\$
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-	\$
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-	\$
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-	\$
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	15,374	15,374	6,538	-	\$
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	2,890	2,890	1,294	-	\$
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,078	2,078	(28)	2,078	2,078	-	-	\$
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,750	-	7,401	7,401	349	-	\$
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	2,100	-	1,721	1,721	379	-	\$
821 060 329	2018 RR-ACC-CAP	Exit Traffic Spikes	Marina	C	04	-	3,470	3,470	-	-	-	3,470	-	\$
821 150 330	2018 RR-ACC-CAP	Kegeerator	Pizza	C	05	-	2,000	2,000	-	1,160	1,160	840	-	\$
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	5,000	-	4,991	4,991	9	-	\$
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	54,480	(11,730)	50,546	50,546	3,934	-	disposal acg separate
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSEQ	C	05	-	13,500	14,146	(646)	14,146	14,146	-	-	\$
821 090 332	2018 RR-ACC-CAP	Window Coverings	Tennis Complex	C	06	-	2,500	2,500	-	2,077	2,077	423	-	\$
821 180 333	2018 RR-ACC-CAP	Range	Winter F&B	C	06	-	10,245	10,245	-	9,798	9,798	447	-	\$
821 025 335	2018 RR-ACC-CAP	Milestone Security Camera Licenses	MIS	C	06	-	8,100	8,100	-	-	-	8,100	-	\$
821 050 337	2018 RR-ACC-CAP	Truck Mounted Water Tank & Spraye	Forestry	C	07	-	12,000	12,000	-	-	-	12,000	-	\$
821 160 339	2018 RR-ACC-CAP	Signage - Monument	Maintenance	C	07	-	2,900	2,900	-	2,474	2,474	427	-	\$
821 150 343	2018 RR-ACC-CAP	Signage - Complex	Pizza	C	07	-	2,200	2,382	(182)	2,382	2,382	-	-	\$
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	4,000	-	3,213	3,213	787	-	\$
821 110 026	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	330,500	330,500	-	-	-	330,500	-	Board approved 7/21/2018
821 110 027	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	992	992	14,192	-	\$
821 110 028	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	8,982	8,982	3,166	-	\$
821 110 023	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-	\$
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	271	271	12,196	-	\$
821 110 029	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,063	(26)	3,063	3,063	-	-	\$

Replacement Reserve TL

Capital	6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
Expense	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resett in Study	Notes
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	9,061	9,061	14,252	-	
821 110 029	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	99	20,405	20,405	3,063	17,343	3,063	3,063	-	17,343	Defer majority to 2019
821 080 030	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	3,200	3,200	2,548	-	
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,827	(247)	6,827	6,827	-	-	
821 080 031	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	3,041	3,041	-	-	
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	48,590	Defer to 2020, potentially relocating as well, more tim
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Rep	General Maintenance	C	99	13,818	-	-	-	-	-	-	13,818	Defer to 2019
	2018 RR-CAP	Boat Strg.-Remove-Rep	General Maintenance	C	99	84,020	-	-	-	-	-	-	84,020	Defer to 2019
821 120 047	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	2,556	2,556	1,106	-	
821 120 048	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	23	23	15,018	-	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	3,026	3,026	11	-	
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	13,336	13,336	388	-	
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	2,415	2,415	637	-	
821 125 067	2018 RR-CAP	Bridges Year 1	Golf Course	C	10	21,258	21,258	21,258	-	20,694	20,694	564	-	
821 125 060	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-	
821 125 057	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	10,702	10,702	18,114	-	
821 125 061	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	4,386	4,386	699	-	
821 125 058	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	99	8,907	8,907	-	8,907	-	-	-	8,907	Defer to 2019 for additional planning
821 125 063	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	872	872	14,898	-	
821 125 064	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	20,749	20,749	122	-	
821 125 062	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	99	3,712	3,712	-	3,712	-	-	-	3,712	Defer to 2019 for additional planning
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,828	(726)	23,828	23,828	-	-	
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	99	3,571	3,571	-	3,571	-	-	-	3,571	Reclassified as NMEF
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	1,943	1,943	108	-	
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	28,008	28,008	336	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row
823 060 087	2018 RR-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	1,386	-	
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	1,087	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
823 025 107	2018 RR-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	6,495	6,495	1,159	-	changed from C to E
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	2,061	2,061	1,684	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	3,448	3,448	4,600	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
823 025 118	2018 RR-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-	
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	5,627	5,627	2,534	3,000	
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	2,234	2,234	2,344	-	
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,541	(309)	2,541	2,541	-	-	
821 025 122	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	2,245	2,245	286	-	
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	5,660	5,660	451	700	
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	3,582	3,582	2,809	1,652	
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	46,684	(1,676)	46,684	46,684	-	-	
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	536	536	1,580	300	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,575	2,575	831	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	19,982	19,982	6,385	1,200	

Replacement Reserve TL

Capital	6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
Expense	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	4,080	(226)	4,080	4,080	-	-	
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
823 025 119	2018 RR-EXP	Zendesk-Member Services	MIS	C	12	-	2,183	2,183	-	2,183	2,183	-	-	needs reclass to C
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	4,048	(1,045)	4,048	4,048	-	-	researching, may be mis-coding or revised budget
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
823 010 128	2018 RR-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	-	574	changed from C to E
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	3,193	(769)	2,045	2,045	1,148	-	overrun? Research
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	1,354	1,354	686	-	
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	3,799	3,799	2,882	-	
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	557	557	1,483	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	99	11,886	11,886	-	11,886	-	-	-	11,886	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	99	14,172	14,172	-	14,172	-	-	-	14,172	Deferred to 2019 for DHSki planning
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	779,086	779,086	1,081,265	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lv wlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	8,098	8,098	-	8,098	-	-	-	8,098	Deferred to 2019 for DHSki planning
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	99	23,571	23,571	-	23,571	-	-	-	23,571	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	371,500	371,500	-	-	-	371,500	-	Board Approved 7/21/2018
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	99	15,518	15,518	-	15,518	-	-	-	15,518	Deferred to 2019 for DHSki planning
821 210 184	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 185	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	48,870	10,679	39,120	39,120	9,751	-	\$10,269 moved to 2019
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	99	10,123	10,123	-	10,123	-	-	-	10,123	Deferred to 2019 for DHSki planning
821 090 191	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	18,200	18,200	224	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas The Lodge		C	99	2,931	2,931	-	2,931	-	-	-	2,931	Deferred to 2019



Replacement Reserve TL

Capital	6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
Expense	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,051	(1)	2,051	2,051	-	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,942	1,942	83	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	3,837	3,837	1,938	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	99	38,354	38,354	-	38,354	-	-	-	38,354	Deferred to 2019 for additional planning
821 051 205	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	2,380	2,380	164	-	
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel ( Trails	Trails	C	99	40,808	40,808	-	40,808	-	-	-	40,808	Deferred to 2019 for additional planning
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signa	Trails	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Deferred to 2019 for additional planning
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-	
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	9,526	9,526	66,988	-	
821 051 208	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	99	20,404	20,404	4,560	15,844	4,560	4,560	-	15,844	Deferred to 2019 for additional planning
821 051 209	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	5,521	5,521	19,974	-	
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	99	15,303	15,303	-	15,303	-	-	-	15,303	Deferred to 2019 for additional planning
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	15,000	51,811	-	-	15,000	-	requesting \$15,000
821 132 322	2018 RR-CAP	TCRC Expansion & Casp Improvements	Trout Creek BLDG	C	12	-	-	450,000	(450,000)	3,614	3,614	446,386	-	est of 2018 spend for the project in '18 & '19
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	99	2,627	2,627	-	2,627	-	-	-	2,627	
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	99	397,028	397,028	-	397,028	-	-	-	397,028	
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	99	5,637	5,637	-	5,637	-	-	-	5,637	
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	99	15,146	15,146	-	15,146	-	-	-	15,146	
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	99	20,246	20,246	-	20,246	-	-	-	20,246	
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	99	7,086	7,086	-	7,086	-	-	-	7,086	
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	99	14,577	14,577	-	14,577	-	-	-	14,577	
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	99	76,304	76,304	-	76,304	-	-	-	76,304	
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	99	45,782	45,782	-	45,782	-	-	-	45,782	
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, B	Trout Creek BLDG	C	99	6,074	6,074	-	6,074	-	-	-	6,074	
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	99	12,779	12,779	-	12,779	-	-	-	12,779	
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	99	3,543	3,543	-	3,543	-	-	-	3,543	
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSEQ	C	99	53,652	53,652	-	53,652	-	-	-	53,652	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1-	Trout Creek FITNESSEQ	C	99	9,483	9,483	-	9,483	-	-	-	9,483	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSEQ	C	99	13,623	13,623	-	13,623	-	-	-	13,623	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSEQ	C	99	5,211	5,211	-	5,211	-	-	-	5,211	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	99	25,507	25,507	-	25,507	-	-	-	25,507	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	99	8,562	8,562	-	8,562	-	-	-	8,562	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	99	6,571	6,571	-	6,571	-	-	-	6,571	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	99	10,574	10,574	-	10,574	-	-	-	10,574	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	99	9,508	9,508	-	9,508	-	-	-	9,508	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	99	35,430	35,430	-	35,430	-	-	-	35,430	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	99	40,492	40,492	-	40,492	-	-	-	40,492	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	99	4,049	4,049	-	4,049	-	-	-	4,049	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	99	45,553	45,553	-	45,553	-	-	-	45,553	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Counters	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Doors	Trout Creek BLDG	C	99	4,000	4,000	-	4,000	-	-	-	4,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Epoxy Flooring	Trout Creek BLDG	C	99	20,000	20,000	-	20,000	-	-	-	20,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside FF&E	Trout Creek BLDG	C	99	41,000	41,000	-	41,000	-	-	-	41,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside HVAC	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Lighting & Electric	Trout Creek BLDG	C	99	35,000	35,000	-	35,000	-	-	-	35,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Mirrors	Trout Creek BLDG	C	99	6,500	6,500	-	6,500	-	-	-	6,500	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Partitions	Trout Creek BLDG	C	99	12,000	12,000	-	12,000	-	-	-	12,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Plumbing & Fixtur	Trout Creek BLDG	C	99	40,000	40,000	-	40,000	-	-	-	40,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Structural Remode	Trout Creek BLDG	C	99	32,000	32,000	-	32,000	-	-	-	32,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG	C	99	80,000	80,000	-	80,000	-	-	-	80,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG	C	99	15,000	15,000	-	15,000	-	-	-	15,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	99	15,315	15,315	-	15,315	-	-	-	15,315	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	99	7,651	7,651	-	7,651	-	-	-	7,651	Deferred to 2019 due to TC expans/remodel project

Replacement Reserve TL

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Expense	5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
	935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
821 132 226	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,723	(31)	3,723	3,723	-	-	
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	99	35,736	35,736	35,736	-	-	-	35,736	35,736	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	99	5,287	5,287	5,287	-	-	-	5,287	5,287	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	99	6,074	6,074	6,074	-	-	-	6,074	6,074	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	99	2,278	2,278	2,278	-	-	-	2,278	2,278	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	99	3,040	3,040	3,040	-	-	-	3,040	3,040	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-	
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-	
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-	
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-	
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-	
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-	
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-	
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
	2018 RR-CAP	Rec Pool - Plaster - Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	96,509	96,509	-	-	-	96,509	-	
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-	TL \$314,000 Budget, Approved was \$292,445
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-	
821 130 285	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	12,187	12,187	14,614	(2,427)	11,498	11,498	3,116	-	
821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	45,358	45,358	3,738	-	
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-	
821 150 343	2018 RR-ACC-CAP	Signage - Complex	Administration	C	12	-	2,200	2,382	(182)	2,382	2,382	-	-	
821 010 345	2018 RR-ACC-CAP	NW Monument Sign Landscape	Administration	C	12	-	6,269	6,269	-	1,269	1,269	5,000	-	
821 128 346	2018 RR-ACC-CAP	Remote Condenser Refrigeration Unit	The Lodge	C	12	-	4,700	4,700	-	4,546	4,546	154	-	
821 010 350	2018 RR-ACC-CAP	Fire Signs	Administration	C	12	-	5,150	5,150	-	222	222	4,928	-	
821 010 340	2018 RR-ACC-CAP	CASP Feasibility Study	Administration	C	12	-	15,000	15,000	-	15,000	15,000	-	-	
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-	
821 210 331	2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-	
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	6,000	-	5,690	5,690	310	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	25,129	46,862	33,779	-	work not completed in 2017
723 160 053	2017 RR-EXP	Stormwater Dis System Containment Rep	Maintenance	E	13	-	5,240	5,240	-	5,240	5,240	-	-	carryover
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	25,661	(2,422)	25,661	25,661	-	-	
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-	
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	3,311	3,311	786	-	
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	86,666	86,666	43,334	-	
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs
823 100 010	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	1,203	1,203	-	-	
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	99	2,025	-	-	-	-	-	-	2,025	Defer to 2019 for additional planning
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	99	4,085	-	-	-	-	-	-	4,085	Defer to 2019
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	15,304	-	13,785	13,785	1,519	-	changed from E to C
823 110 016	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	18,802	18,802	6	-	
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-	
823 110 017	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	10,799	10,799	-	-	
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	99	2,050	-	-	-	-	-	-	2,050	Defer to 2019
823 080 033	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	5,061	5,061	-	-	
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	7,175	7,175	8,009	-	
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	1,382	1,382	6,717	-	
823 050 037	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	15,184	15,184	-	-	



Replacement Reserve TL  
Capital  
Expense

6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
823 050 039	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	153,929	153,929	-	10,137	10,137	143,792	-	Board Approved Increase 6/26/2018
823 050 041	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	33,395	33,395	-	-	
823 050 040	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-	
723 050 288	2017 RR-EXP	Storm Damage Forestry	Forestry	E	10	-	75,601	75,601	-	20,590	94,989	55,011	-	apprv bdg in '17 of \$150,000 total
723 050 097	2017 RR-EXP	Mastication	Forestry	E	10	-	2,640	2,640	-	2,640	59,460	-	-	apprv bdg in '17 of \$59,715 total
823 160 044	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	99	3,049	3,049	-	3,049	-	-	-	3,049	Defer to 2019 - No repairs needed
823 120 046	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-	
823 120 052	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	5,925	5,925	-	-	
823 125 053	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved
823 125 054	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	10,391	10,391	10	-	
823 125 055	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	1,787	1,787	-	-	
823 125 056	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	25,307	25,307	-	-	
823 125 056	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-	
823 125 066	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	6,074	6,074	-	-	
823 125 059	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	3,750	3,750	5,867	-	
823 160 072	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	20,171	20,171	426	-	
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-	
823 160 068	2018 RR-EXP	Fencing- Repair	Maintenance	E	99	2,875	2,875	-	2,875	-	-	-	2,875	Deferred to 2019 - No repairs needed
823 060 084	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	8,167	8,167	3,820	-	
823 060 085	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	2,072	2,072	4,036	-	
823 060 076	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	208	208	4,882	-	
823 060 077	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	5,794	5,794	-	-	
823 060 088	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	255	255	-	-	
823 025 108	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-	
723 025 197	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-	needs reclass to x109 project#
823 025 091	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	10,892	10,892	1,108	-	
823 025 117	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	32,952	32,952	9,935	-	
823 025 093	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
823 025 111	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E
823 025 112	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	6,000	6,000	222	-	
823 025 097	2018 RR-EXP	Maintenance Work Order-M+ Software	IMIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
823 025 098	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-	
823 025 115	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	2,400	2,400	603	-	
823 025 098	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-	
823 025 115	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	15,200	15,200	3,835	-	
823 130 124	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
823 010 127	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
823 010 126	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	9,852	9,852	352	-	
823 010 126	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	6,440	6,440	645	-	
823 010 126	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	11,121	11,121	-	-	
823 210 168	2018 RR-EXP	Bocce Courts Repair	Recreation	E	99	8,086	8,086	-	8,086	-	-	-	8,086	Deferred to 2019 for NWCH planning
823 210 169	2018 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-	
823 210 170	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-	
823 210 171	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-	
823 210 171	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-	
823 210 170	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-	
823 210 170	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,766	(46)	1,766	1,766	-	-	
823 210 171	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	3,006	3,006	4,013	-	
823 210 171	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,802	(101)	3,802	3,802	-	-	
823 210 172	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,949	(51)	1,949	1,949	-	-	
823 210 172	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-	
823 090 187	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-	
823 090 188	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	8,074	8,074	3,046	-	
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	11,941	11,941	206	-	
823 090 190	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	6,200	6,200	151	-	

Replacement Reserve TL  
Capital  
Expense

6,354,000	7,136,352	6,010,311	1,126,042	2,246,979	2,949,885	3,763,327	1,759,304
5,419,000	5,860,485	4,824,273	1,036,212	1,617,263	2,126,428	3,207,009	1,648,443
935,000	1,275,867	1,186,038	89,829	629,716	823,457	556,318	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
823 090 189	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	99	5,065	5,065	-	5,065	-	-	-	5,065	Deferred to 2019 - No repairs needed
823 128 196	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	1,500	1,500	1,553	-	
823 128 197	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	5,308	5,308	9,682	-	
	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	6,156	6,156	8,468	-	
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
723 051 258	2017 RR-EXP	Trails 28- 30	Trails	E	10	-	11,802	11,802	-	54	11,666	11,748	-	apprv bdg in '17 of \$23,414 total
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	40,808	40,808	-	40,808	-	-	-	40,808	Defer to 2019 for additional planning
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	99	35,707	35,707	-	35,707	-	-	-	35,707	Defer to 2019 for additional planning
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	1,126	1,126	6,233	-	
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	99	2,025	2,025	-	2,025	-	-	-	2,025	Defer to 2019 for additional planning
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-	
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-	
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-EXP	Restrooms - Gynside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
823 130 269	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	2,996	2,996	2,483	-	
823 025 336	2018 RR-ACC-EXP	Management Software-ConnectWise	MIS	E	06	-	5,405	5,405	-	142	142	5,263	-	
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	44,044	(43,916)	(5,445)	-	49,489	-	estproject deferrals/timing impacts, 2xup research \$51
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	411	(730)	-	-	411	-	estimated project deferrals/timing impacts

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eight Months Ending August 31, 2018  
 Operating Fund Consolidated

August 2018

Year-to-Date August 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$	
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %	Variance \$	Var %		
<b>155,000</b>	<b>155,000</b>	<b>156,000</b>	<b>0</b>	<b>0%</b>	<b>-1,000</b>	<b>-1%</b>	<b>36053</b>	<b>Revenue</b>								
								<b>ALLOCATED RECREATION FEES</b>	<b>751,610</b>	<b>726,000</b>	<b>740,288</b>	<b>25,610</b>	<b>4%</b>	<b>11,322</b>	<b>2%</b>	<b>1,040,000</b>
28,489	36,200	27,318	-7,711	-21%	1,171	4%	(350...	Golf Passes	94,340	114,700	90,397	-20,360	-18%	3,943	4%	162,900
20,580	17,650	19,442	2,930	17%	1,138	6%	3502...	Golf Passes - Packs	63,965	52,000	49,083	11,965	23%	14,882	30%	83,000
56,468	61,500	58,605	-5,032	-8%	-2,137	-4%	35035	Golf Green Fees - Member	166,470	185,100	163,490	-18,630	-10%	2,974	2%	236,000
48,850	77,000	62,638	-28,150	-37%	-13,788	-22%	35025	Golf Green Fees - Guest	138,140	176,500	136,239	-38,361	-22%	1,901	1%	233,000
40,149	37,100	28,834	3,049	8%	11,316	39%	3503...	Golf Green Fees - Public	87,498	92,700	62,947	-5,202	-6%	24,552	39%	135,100
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	620,729	816,400	1,021,020	-195,671	-24%	-400,291	-39%	1,040,800
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	160,026	88,400	159,889	71,626	81%	138	0%	119,900
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	201,216	145,200	196,419	56,016	39%	4,798	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
0	0	0	0	0%	0	0%	35600	Cross Country Season Pass	332	0	0	332	0%	332	0%	0
0	0	0	0	0%	0	0%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
0	0	0	0	0%	0	0%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
0	0	0	0	0%	0	0%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-60,018	-43%	160,600
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	19,632	32,500	35,665	-12,868	-40%	-16,033	-45%	46,000
84	310	100	-226	-73%	-16	-16%	35615	Public Daily Trail Fee	128,297	198,740	227,377	-70,443	-35%	-99,080	-44%	252,200
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
13,574	16,500	13,869	-2,926	-18%	-295	-2%	37040	P.O. Trail Rides	34,856	43,500	35,759	-8,644	-20%	-903	-3%	50,000
15,245	13,800	12,506	1,445	10%	2,739	22%	37060	Guest Trail Rides	44,353	36,000	40,008	8,353	23%	4,345	11%	41,000
3,795	5,200	5,488	-1,405	-27%	-1,693	-31%	37080	Public Trail Rides	10,770	13,300	12,910	-2,530	-19%	-2,140	-17%	16,000
10,597	15,900	11,010	-5,303	-33%	-413	-4%	36012	Special Events Revenue	29,379	43,800	35,873	-14,421	-33%	-6,493	-18%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	127,370	140,000	144,127	-12,630	-9%	-16,757	-12%	140,000
7,216	8,100	7,196	-884	-11%	20	0%	36054	Daily Usage Fee - Member	32,210	33,000	32,948	-790	-2%	-738	-2%	41,501
90,990	90,400	74,026	590	1%	16,964	23%	36055	Daily Usage Fee - Guest	359,344	354,800	324,128	4,544	1%	35,216	11%	414,203
27,035	18,500	19,498	8,535	46%	7,537	39%	38013	Campground Revenue	75,268	55,100	51,771	20,168	37%	23,497	45%	60,600
<b>363,072</b>	<b>398,160</b>	<b>340,529</b>	<b>-35,088</b>	<b>-9%</b>	<b>22,543</b>	<b>7%</b>		<b>Total Direct Access &amp; Use</b>	<b>2,607,926</b>	<b>2,902,240</b>	<b>3,190,349</b>	<b>-294,314</b>	<b>-10%</b>	<b>-582,423</b>	<b>-18%</b>	<b>3,727,698</b>
401,439	401,600	392,225	-161	0%	9,214	2%	3310...	Food	2,126,307	2,151,950	2,241,574	-25,643	-1%	-115,267	-5%	2,944,900
-23,900	-44,930	-30,323	21,030	47%	6,424	21%		Food Discounts	-179,719	-264,070	-201,134	84,351	32%	21,414	11%	-354,401
-9,795	-12,930	-10,776	3,135	24%	981	9%	33152	EE Discounts	-63,473	-79,520	-81,490	16,047	20%	18,017	22%	-107,901
-3,270	-7,600	-4,115	4,330	57%	845	21%	33154	Guest Relations aka Manager	-19,194	-33,200	-22,846	14,006	42%	3,652	16%	-45,000
-387	-500	-645	113	23%	258	40%	33156	InterDept Discounts	-5,948	-7,250	-2,669	1,302	18%	-3,278	-123%	-10,200
-10,447	-23,900	-14,788	13,453	56%	4,340	29%	3316...	Marketing Discounts	-91,105	-144,100	-94,128	52,995	37%	3,023	3%	-191,300
21,283	21,600	20,102	-317	-1%	1,181	6%	33180	Food NA Beverage	133,119	138,700	160,092	-5,581	-4%	-26,973	-17%	178,800
<b>398,822</b>	<b>378,270</b>	<b>382,004</b>	<b>20,552</b>	<b>5%</b>	<b>16,818</b>	<b>4%</b>		<b>Food subtotal</b>	<b>2,079,706</b>	<b>2,026,580</b>	<b>2,200,532</b>	<b>53,126</b>	<b>3%</b>	<b>-120,826</b>	<b>-5%</b>	<b>2,769,299</b>
49,617	41,440	45,001	8,177	20%	4,616	10%	3322...	Beer	254,759	240,540	275,133	14,219	6%	-20,374	-7%	326,200
-1,052	0	-677	-1,052	0%	-374	-55%	3322...	Beer Discounts	-5,419	0	-6,264	-5,419	0%	845	13%	0
54,059	33,570	38,999	20,489	61%	15,060	39%	33242	Liquor	244,908	182,340	236,697	62,568	34%	8,211	3%	254,400
-1,613	0	-1,044	-1,613	0%	-569	-55%	3324...	Liquor Discounts	-7,762	0	-8,352	-7,762	0%	590	7%	0
56,224	59,830	57,047	-3,606	-6%	-823	-1%	33262	Wine	281,274	308,870	286,812	-27,596	-9%	-5,537	-2%	444,100
-1,302	0	-1,517	-1,302	0%	215	14%	3326...	Wine Discounts	-9,378	0	-11,407	-9,378	0%	2,028	18%	0
3,989	0	3,080	3,989	0%	909	30%	33268	Corkage Fees	12,607	0	13,820	12,607	0%	-1,213	-9%	0
-720	0	-1,785	-720	0%	1,065	60%	33269	Corkage Fee Discounts	-5,043	0	-8,770	-5,043	0%	3,727	43%	0
<b>159,202</b>	<b>134,840</b>	<b>139,104</b>	<b>24,362</b>	<b>18%</b>	<b>20,098</b>	<b>14%</b>		<b>Beverage subtotal</b>	<b>765,947</b>	<b>731,750</b>	<b>777,670</b>	<b>34,197</b>	<b>5%</b>	<b>-11,723</b>	<b>-2%</b>	<b>1,024,700</b>
51,382	27,910	33,150	23,472	84%	18,232	55%	3328...	Misc other F&B	138,122	80,750	93,322	57,372	71%	44,800	48%	130,300
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	-3,992	2,100	0	-6,092	-290%	-3,992	0%	1,800
<b>51,382</b>	<b>27,910</b>	<b>33,150</b>	<b>23,472</b>	<b>84%</b>	<b>18,232</b>	<b>55%</b>		<b>Other F&amp;B subtotal</b>	<b>134,129</b>	<b>82,850</b>	<b>93,322</b>	<b>51,279</b>	<b>62%</b>	<b>40,807</b>	<b>44%</b>	<b>132,100</b>
<b>609,406</b>	<b>541,020</b>	<b>554,258</b>	<b>68,386</b>	<b>13%</b>	<b>55,148</b>	<b>10%</b>		<b>Total Food and Beverage</b>	<b>2,979,783</b>	<b>2,841,180</b>	<b>3,071,524</b>	<b>138,603</b>	<b>5%</b>	<b>-91,741</b>	<b>-3%</b>	<b>3,926,099</b>
<b>587,834</b>	<b>392,000</b>	<b>507,727</b>	<b>195,834</b>	<b>50%</b>	<b>80,107</b>	<b>16%</b>		<b>F&amp;B Revenue by Segment:</b>	<b>2,592,321</b>	<b>1,770,600</b>	<b>2,523,901</b>	<b>821,721</b>	<b>46%</b>	<b>68,420</b>	<b>3%</b>	<b>2,542,000</b>
220,795	148,800	220,247	71,995	48%	548	0%	33910	Lodge-Dining Room	1,181,564	801,300	1,227,366	380,264	47%	-45,802	-4%	1,130,000
85,032	73,200	78,536	11,832	16%	6,495	8%	33920	Lodge-Pub	513,606	485,200	552,703	28,406	6%	-39,098	-7%	710,000
158,904	105,000	120,427	53,904	51%	38,477	32%	33930	F&B-Banquets	420,898	283,100	327,435	137,798	49%	93,463	29%	460,000
36,980	21,000	32,767	15,980	76%	4,212	13%	33940	SmrF&B-Lunch	119,133	64,500	99,416	54,633	85%	19,716	20%	74,000
24,963	21,000	20,022	3,963	19%	4,941	25%	33950	SmrF&B-Snack Bar	81,539	68,000	60,952	13,539	20%	20,587	34%	92,000
33,546	17,000	15,804	16,546	97%	17,742	112%	33970	SmrF&B-Pool BBQ	69,057	50,000	50,288	19,057	38%	18,770	37%	53,000
0	500	0	-500	-100%	0	0%	33980	Snowplay Food Truck	7,392	4,000	14,560	3,392	85%	-7,169	-49%	4,000
27,615	0	19,923	27,615	0%	7,692	39%	33990	Cafeteria	199,133	0	191,181	199,133	0%	7,952	4%	0
0	5,500	0	-5,500	-100%	0	0%	33989	Employee Housing	0	14,500	0	-14,500	-100%	0	0%	19,000
-2,004	0	-2,026	-2,004	0%	22	1%	33163	Mkt Discounts, Happy Hour Foo	-20,787	0	-24,239	-20,787	0%	3,452	14%	0
-596	0	-198	-596	0%	-399	-202%	33226	Mkt Discounts, Happy Hour Bev	-2,419	0	-897	-1,522	0%	-1,522	-170%	0
-661	0	-389	-661	0%	-272	-70%	33246	Mkt Discounts, Happy Hour Bev	-2,797	0	-2,477	-2,477	0%	-320	-13%	0
-809	0	-763	-809	0%	-46	-6%	33266	Mkt Discounts, Happy Hour Bev	-5,310	0	-5,769	-5,769	0%	459	8%	0
-2,066	0	-1,349	-2,066	0%	-717	-53%		Mkt Discounts, Happy Hour Bev,	-10,526	0	-9,143	-10,526	0%	-1,383	-15%	0



Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eight Months Ending August 31, 2018  
 Operating Fund Consolidated

August 2018

Year-to-Date August 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-15,457	-17,560	-19,930	2,103	12%	4,473	22%	43290	Wine	-85,702	-90,370	-90,625	4,668	5%	4,922	5%	-129,770
-37,717	-34,950	-38,436	-2,767	-8%	719	2%		Beverage Cogs	-197,199	-188,520	-201,511	-8,679	-5%	4,312	2%	-264,120
-37,197	-38,400	-35,191	1,203	3%	-2,005	-6%		Retail Product Cogs	-226,102	-233,180	-247,774	7,078	3%	21,672	9%	-305,130
<b>-204,071</b>	<b>-204,000</b>	<b>-206,562</b>	<b>-71</b>	<b>0%</b>	<b>2,491</b>	<b>1%</b>		<b>Total COGS</b>	<b>-1,110,137</b>	<b>-1,120,586</b>	<b>-1,230,605</b>	<b>10,449</b>	<b>1%</b>	<b>120,468</b>	<b>10%</b>	<b>-1,520,000</b>
-13.7%	-14.4%	-15.0%	00.7%	05.1%	01.3%	08.9%		Total Cogs / GREV %	-11.7%	-11.9%	-11.9%	00.2%	01.6%	00.2%	01.6%	-12.2%
-60.0%	-65.3%	-54.8%	05.3%	08.1%	-05.2%	-09.5%		Retail Product Cogs / Retail R	-56.6%	-63.3%	-56.8%	06.6%	10.5%	00.2%	00.4%	-63.3%
-54.9%	-57.1%	-48.2%	02.2%	03.9%	-06.7%	-13.9%		Retail Product Cogs / Retail R	-47.9%	-55.1%	-49.2%	07.3%	13.2%	01.3%	02.7%	-55.0%
-27.4%	-30.6%	-30.9%	03.2%	10.5%	03.5%	11.4%		F&B Cogs / F&B Rev %	-29.7%	-31.2%	-32.0%	01.6%	05.0%	02.3%	07.3%	-30.9%
-30.6%	-30.9%	-32.2%	00.3%	01.0%	01.7%	05.2%		Food %, preDiscounts	-30.4%	-30.5%	-32.5%	00.1%	00.4%	02.1%	06.6%	-30.4%
-32.4%	-34.5%	-34.8%	02.2%	06.2%	02.4%	06.9%		Food %, postDiscounts	-33.0%	-34.5%	-35.5%	01.5%	04.2%	02.5%	07.0%	-34.3%
-40.4%	-35.2%	-35.7%	-05.2%	-14.8%	-04.7%	-13.2%		Food Na Beverage %	-32.2%	-32.3%	-28.4%	00.2%	00.2%	-03.7%	-13.1%	-32.7%
-23.7%	-25.9%	-27.6%	02.2%	08.6%	03.9%	14.3%		COGS % Beverage, incld CF,ne	-25.7%	-25.8%	-25.9%	00.0%	00.1%	00.2%	00.6%	-25.8%
-28.5%	-24.9%	-24.1%	-03.5%	-14.2%	-04.4%	-18.3%		COGS % Beer,net	-25.4%	-25.2%	-24.6%	-00.3%	-01.0%	-00.9%	-03.5%	-25.1%
-16.1%	-21.0%	-20.7%	04.9%	23.5%	04.6%	22.1%		COGS % Liquor,net	-20.3%	-20.6%	-19.6%	00.3%	01.7%	-00.7%	-03.3%	-20.6%
-28.1%	-29.3%	-35.9%	01.2%	04.1%	07.7%	21.6%		COGS % Wine,net	-31.5%	-29.3%	-32.9%	-02.3%	-07.7%	01.4%	04.2%	-29.2%
<b>1,286,304</b>	<b>1,210,000</b>	<b>1,167,055</b>	<b>76,304</b>	<b>6%</b>	<b>119,250</b>	<b>10%</b>		<b>Gross Margin (GREV-COG)</b>	<b>8,400,162</b>	<b>8,325,414</b>	<b>9,145,830</b>	<b>74,748</b>	<b>1%</b>	<b>-745,667</b>	<b>-8%</b>	<b>10,940,000</b>
<b>PAYROLL</b>																
<b>SALARIES &amp; WAGES</b>																
-315,436	-319,157	-282,317	3,721	1%	-33,119	-12%	5110...	Salaries - Exempt - Regular	-2,473,132	-2,477,313	-2,178,094	4,181	0%	-295,038	-14%	-3,713,000
-6,058	-4,600	-5,147	-1,458	-32%	-911	-18%	51106	Salaries - Exempt - Commissions	-22,105	-16,700	-19,948	-5,405	-32%	-2,157	-11%	-23,000
-169,258	-172,422	-158,823	3,164	2%	-10,435	-7%	5122...	Wages - FTRRegular	-1,269,475	-1,361,012	-1,220,163	91,537	7%	-49,312	-4%	-2,015,978
-440,193	-439,156	-447,605	-1,037	0%	7,412	2%	5124...	Wages - Seasonal	-2,746,348	-2,648,906	-2,887,269	-97,442	-4%	140,920	5%	-3,622,122
-10,339	-4,000	-6,296	-6,339	-158%	-4,043	-64%	5122...	Wages-FTR-Commissions	-22,657	-20,000	-14,249	-2,657	-13%	-8,408	-59%	-30,000
-7,756	-9,000	-8,662	1,244	14%	906	10%	51246	Wages-Seasonal-Commissions	-70,354	-65,900	-65,592	-4,454	-7%	-4,762	-7%	-93,900
-25,417	-11,000	-7,830	-14,417	-131%	-17,587	-225%	5110...	Incentive Program, Exempt	-206,841	-88,000	-98,860	-118,841	-135%	-107,981	-109%	-132,000
-8,723	-3,000	-4,181	-5,723	-191%	-4,542	-109%	51227	Incentive Program, FTR, NonExe	-64,463	-24,000	-32,552	-40,463	-169%	-31,911	-98%	-36,000
-6,153	0	-9,983	-6,153	0%	3,830	38%	51247	Incentive Program, Seasonal, N	-30,678	-5,000	-47,061	-25,678	-514%	16,383	35%	-10,000
35,090	22,750	22,017	12,340	54%	13,073	59%	51299	Capitalized Payroll Direct S&W	204,479	182,000	173,660	22,479	12%	30,819	18%	273,000
<b>-954,244</b>	<b>-939,585</b>	<b>-908,826</b>	<b>-14,659</b>	<b>-2%</b>	<b>-45,418</b>	<b>-5%</b>		<b>Total Salaries &amp; Wages, DIRECT</b>	<b>-6,701,574</b>	<b>-6,524,831</b>	<b>-6,390,127</b>	<b>-176,743</b>	<b>-3%</b>	<b>-311,447</b>	<b>-5%</b>	<b>-9,403,000</b>
-311,821	-312,007	-273,276	186	0%	-38,545	-14%		Salaries sub-total	-2,497,600	-2,400,013	-2,123,242	-97,587	-4%	-374,358	-18%	-3,595,000
-642,423	-627,578	-635,550	-14,845	-2%	-6,873	-1%		Wage sub-total	-4,203,974	-4,124,818	-4,266,885	-79,156	-2%	62,911	1%	-5,808,000
-188,321	-179,422	-169,300	-8,999	-5%	-19,020	-11%		Wage-FTR subsubtotal	-1,356,594	-1,405,012	-1,266,963	48,418	3%	-89,631	-7%	-2,081,978
-454,102	-448,156	-466,250	-5,946	-1%	12,148	3%		Wage-Seasonal subsubtotal	-2,847,380	-2,719,806	-2,999,922	-127,574	-5%	152,542	5%	-3,726,022
-64.0%	-66.4%	-66.2%	02.4%	03.6%	02.1%	03.2%		Payroll Direct as a % of	-70.5%	-69.1%	-61.6%	-01.4%	-02.0%	-08.9%	-14.4%	-75.5%
7,008	-1,300	5,682	8,308	639%	1,326	23%	51108	PTO net\$ accrual, in Salaries	-16,574	-13,000	-22,406	-3,574	-27%	5,833	26%	-17,349
-54	-1,000	-1,466	946	95%	1,412	96%	51228	PTO net\$ accrual, in Wages FTR	-7,539	-8,000	-20,451	461	6%	12,912	63%	-12,000
6,954	-2,300	4,215	9,254	402%	2,739	65%		PTO net accrual, in PD Total	-24,112	-21,000	-42,857	-3,112	-15%	18,745	44%	-29,349
-1398.9	0.0	-1632.3	-1398.9	0.0	233.4	0.1		Wage Overtime Hours	-10597.4	0.0	-13384.4	-10597.4	0.0	2787.6	0.2	0.0
-33060.0	-39705.3	-40502.4	6645.3	0.2	7442.4	0.2		Wage Total Hours	-244270.5	-250617.0	-265214.9	6346.5	0.0	20944.4	0.1	-346622.0
19.43	15.78	15.66	3.65	0.23	3.77	0.24		Wage ROP avg	17.18	16.43	16.01	0.75	0.05	1.17	0.07	16.72
<b>PAYROLL BURDEN</b>																
-98,257	-105,369	-93,510	7,112	7%	-4,747	-5%	5130...	Payroll Taxes	-718,235	-743,650	-706,283	25,415	3%	-11,952	-2%	-1,060,000
-49,878	-52,660	-65,714	2,782	5%	15,836	24%	5130...	Workers Compensation	-377,880	-420,260	-590,448	42,380	10%	212,568	36%	-595,000
-61,996	-78,768	-55,640	16,772	21%	-6,357	-11%	5130...	Group Insurance	-521,862	-626,480	-448,002	104,618	17%	-73,860	-16%	-940,000
-13,139	-17,079	-9,786	3,940	23%	-3,353	-34%	5130...	Retirement Plan	-103,810	-136,497	-91,584	32,687	24%	-12,226	-13%	-205,000
5,721	3,500	3,400	2,221	63%	2,321	68%	51499	Capitalized Payroll Burden	32,046	28,000	32,557	4,046	14%	-511	-2%	42,000
<b>-217,549</b>	<b>-250,376</b>	<b>-221,249</b>	<b>32,827</b>	<b>13%</b>	<b>3,700</b>	<b>2%</b>		<b>PAYROLL BURDEN Total</b>	<b>-1,689,740</b>	<b>-1,898,887</b>	<b>-1,803,760</b>	<b>209,147</b>	<b>11%</b>	<b>114,019</b>	<b>6%</b>	<b>-2,758,000</b>
-82,594	-93,346	-73,322	10,752	12%	-9,272	-13%	(513...	subtotal, Burden-Salary	-679,571	-741,343	-611,882	61,772	8%	-67,688	-11%	-1,106,400
-53,864	-71,200	-53,641	17,336	24%	-223	0%	(514...	subtotal, Burden-Wage-FTR	-450,314	-581,514	-449,101	131,200	23%	-1,214	0%	-861,400
-86,812	-89,330	-97,687	2,518	3%	10,875	11%	(514...	subtotal, Burden-Wage-Seasonal	-591,901	-604,030	-775,333	12,129	2%	183,432	24%	-832,200
<b>22.8%</b>	<b>26.6%</b>	<b>24.3%</b>	<b>-03.8%</b>	<b>-14.4%</b>	<b>-01.5%</b>	<b>-06.4%</b>		<b>Burden % - on all Payroll</b>	<b>25.2%</b>	<b>29.1%</b>	<b>28.2%</b>	<b>-03.9%</b>	<b>-13.4%</b>	<b>-31.0%</b>	<b>-10.7%</b>	<b>29.3%</b>
26.5%	29.9%	26.8%	-03.4%	-11.5%	-00.3%	-01.3%		Burden % - Salary	27.2%	30.9%	28.8%	-03.7%	-11.9%	-01.6%	-05.6%	30.8%
28.6%	39.7%	31.7%	-11.1%	-27.9%	-03.1%	-09.7%		Burden % - Wage-FTR	33.2%	41.4%	35.4%	-08.2%	-19.8%	-02.3%	-06.4%	41.4%
19.1%	19.9%	21.0%	-00.8%	-04.1%	-01.8%	-08.8%		Burden % - Wage-Seasonal	20.8%	22.2%	25.8%	-01.4%	-06.4%	-05.1%	-19.6%	22.3%
21.9%	25.6%	23.8%	-03.7%	-14.4%	-01.9%	-08.0%		Burden % - Wage-FTR&Se	24.8%	28.7%	28.7%	-04.0%	-13.7%	-03.9%	-13.6%	29.2%
<b>-1,171,793</b>	<b>-1,189,961</b>	<b>-1,130,075</b>	<b>18,168</b>	<b>2%</b>	<b>-41,718</b>	<b>-4%</b>		<b>PAYROLL TOTAL (Direct&amp;Burde</b>	<b>-8,391,314</b>	<b>-8,423,718</b>	<b>-8,193,886</b>	<b>32,404</b>	<b>0%</b>	<b>-197,428</b>	<b>-2%</b>	<b>-12,161,000</b>
<b>22.8%</b>	<b>26.6%</b>	<b>24.3%</b>	<b>-3.8%</b>	<b>-14.4%</b>	<b>-1.5%</b>	<b>-6.4%</b>		<b>Burden % TL</b>	<b>25.2%</b>	<b>29.1%</b>	<b>28.2%</b>	<b>-3.9%</b>	<b>-13.4%</b>	<b>-3.0%</b>	<b>-10.7%</b>	<b>29.3%</b>
10.3%	11.2%	10.3%	-0.9%	-8.2%	0.0%	0.1%		Payroll Taxes %	10.7%	11.4%	11.1%	-0.7%	-6.0%	-0.3%	-3.0%	11.3%
5.2%	5.6%	7.2%	-0.4%	-6.7%	-2.0%	-27.7%		Workers Comp %	5.6%	6.4%	9.2%	-0.8%	-12.5%	-3.6%	-39.0%	6.3%
6.5%	8.4%	6.1%	-1.9%	-22.5%	0.4%	6.1%		Group Insurance %	7.8%	9.6%	7.0%	-1.8%	-18.9%	0.8%	11.1%	10.0%
1.4%	1.8%	1.1%	-0.4%	-24.3%	0.3%	27.9%		Retirement %	1.5%	2.1%	1.4%	-0.5%	-26.0%	0.1%	8.1%	2.2%



Tahoe Donner Association  
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August 2018

Year-to-Date August 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var					Variance	Var			
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
-0.6%	-0.4%	-0.4%	-0.2%	-60.9%	-0.2%	-60.3%					0.0%	-11.4%	0.0%	6.1%	-0.4%
							Capz PB %	-0.5%	-0.4%	-0.5%					
							<b>OPERATING EXPENSES (OE)</b>								
-4,349	-4,108	-4,287	-241	-6%	-62	-1%	50530 Employee Meals	-29,583	-29,725	-29,561	142	0%	-21	0%	-43,211
-5,402	-6,000	-5,079	598	10%	-323	-6%	50605 Employee Housing expenses	-102,876	-94,000	-80,999	-8,876	-9%	-21,877	-27%	-141,000
-1,100	-1,000	-286	-100	-10%	-814	-284%	50615 Employee Recruiting	-9,709	-5,600	-18,138	-4,109	-73%	8,430	46%	-11,000
-16,143	-1,537	-598	-14,606	-950%	-15,545	-2600%	50620 Employee Dev/Training	-33,451	-26,346	-16,820	-7,105	-27%	-16,631	-99%	-36,794
-3,517	-2,169	-2,816	-1,348	-62%	-700	-25%	50625 Employee Relations	-28,203	-29,717	-33,723	1,514	5%	5,520	16%	-58,868
-562	-1,150	-1,522	589	51%	961	63%	50626 PreEmployment Testing	-15,186	-11,900	-7,460	-3,286	-28%	-7,726	-104%	-19,000
-370	-600	-954	230	38%	584	61%	50627 EAP Services	-5,238	-4,600	-7,405	-638	-14%	2,167	29%	-6,600
-2,101	-1,300	0	-801	-62%	-2,101	0%	50628 Benefit Administration Services	-22,375	-10,600	-6,601	-11,775	-111%	-15,773	-239%	-16,000
-1,013	-544	-711	-469	-86%	-302	-43%	50630 Uniforms	-22,249	-27,472	-26,365	5,223	19%	4,116	16%	-50,248
-880	-950	-1,447	70	7%	567	39%	51080 Seminars & Conferences	-4,256	-23,150	-8,322	18,894	82%	4,066	49%	-32,820
-208	-1,340	-990	1,132	84%	782	79%	51095 Travel/Meeting Expense	-7,111	-24,620	-21,749	17,509	71%	14,638	67%	-33,040
<b>-35,645</b>	<b>-20,698</b>	<b>-18,690</b>	<b>-14,947</b>	<b>-72%</b>	<b>-16,954</b>	<b>-91%</b>	<b>Total Staff Expense</b>	<b>-280,236</b>	<b>-287,730</b>	<b>-257,145</b>	<b>7,494</b>	<b>3%</b>	<b>-23,091</b>	<b>-9%</b>	<b>-448,581</b>
-8,023	-12,635	-15,320	4,612	37%	7,297	48%	51090 Telephone	-95,929	-102,380	-115,859	6,451	6%	19,930	17%	-153,500
-1,826	-2,120	-1,737	294	14%	-90	-5%	55003 Cable/Sat TV Service	-14,269	-17,240	-14,034	2,971	17%	-235	-2%	-25,840
-9,835	-10,390	-10,479	555	5%	644	6%	55005 Disposal Fees	-67,083	-64,590	-65,565	-2,493	-4%	-1,517	-2%	-92,590
-29,262	-28,660	-28,041	-602	-2%	-1,222	-4%	5501... Electricity	-197,294	-182,470	-187,293	-14,824	-8%	-10,001	-5%	-278,750
-3,099	-4,200	-3,781	1,101	26%	682	18%	55020 Natural Gas - Pools	-44,332	-53,300	-49,783	8,968	17%	5,451	11%	-78,000
-2,771	-3,170	-3,022	399	13%	251	8%	55025 Natural Gas - Buildings	-50,357	-62,630	-61,642	12,273	20%	11,285	18%	-87,900
<b>-16,617</b>	<b>-9,420</b>	<b>-9,645</b>	<b>-7,197</b>	<b>-76%</b>	<b>-6,973</b>	<b>-72%</b>	<b>(530... Fuel &amp; Oil</b>	<b>-102,308</b>	<b>-102,920</b>	<b>-123,844</b>	<b>612</b>	<b>1%</b>	<b>21,535</b>	<b>17%</b>	<b>-145,290</b>
-459	-220	-230	-239	-109%	-229	-100%	55027 Propane (LPG)	-5,256	-3,000	-3,126	-2,256	-75%	-2,130	-68%	-4,650
-7,343	-8,140	-7,165	797	10%	-178	-2%	55030 Sewer Fees	-57,675	-62,750	-56,515	5,075	8%	-1,160	-2%	-95,030
-4,549	-4,700	-4,549	151	3%	0	0%	5503... Water - Building/Facility	-27,520	-27,360	-26,920	-160	-1%	-600	-2%	-40,380
-17,816	-14,150	-16,333	-3,666	-26%	-1,483	-9%	55040 Water - Grounds	-63,995	-39,300	-40,779	-24,695	-63%	-23,215	-57%	-75,000
<b>-101,601</b>	<b>-97,805</b>	<b>-100,301</b>	<b>-3,796</b>	<b>-4%</b>	<b>-1,300</b>	<b>-1%</b>	<b>TOTAL UTILITIES</b>	<b>-726,019</b>	<b>-717,940</b>	<b>-745,361</b>	<b>-8,079</b>	<b>-1%</b>	<b>19,343</b>	<b>3%</b>	<b>-1,076,930</b>
							<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>								
-177	-410	-615	233	57%	438	71%	56010 Security Exp	-7,910	-7,560	-10,847	-350	-5%	2,937	27%	-12,250
-120	0	0	-120	0%	-120	0%	52505 Hazardous Waste Clean Up	-120	-1,000	0	880	88%	-120	0%	-1,500
-14,538	-12,900	-12,611	-1,638	-13%	-1,927	-15%	56520 Linen Service	-92,819	-82,640	-81,621	-10,179	-12%	-11,197	-14%	-119,159
-8,586	-7,875	-10,751	-711	-9%	2,165	20%	56530 Janitorial Services & Supplies	-68,033	-60,800	-68,759	-7,233	-12%	726	1%	-88,450
-748	-788	-736	40	5%	-12	-2%	56535 Pest Control	-6,809	-7,422	-6,994	613	8%	185	3%	-10,455
-8,055	-4,366	-318	-3,689	-84%	-7,737	-2433%	52020 Contract Fees	-55,835	-36,888	-3,611	-18,947	-51%	-52,223	-1446%	-53,592
-1,440	0	-8,116	6,676	82%	52021 Contract Labor	-3,094	0	-3,787	-3,094	0	31,693	91%	0	0	
-3,721	-650	-673	-3,071	-473%	-3,048	-453%	52022 Veterinary Services	-10,098	-4,470	-4,250	-5,628	-126%	-5,848	-138%	-5,720
-2,185	-1,880	-2,000	-305	-16%	-185	-9%	52023 Equine Care Services	-6,916	-5,360	-5,954	-1,556	-29%	-963	-16%	-7,250
0	0	0	0	0%	0	0%	52024 Offsite Pasturing	-8,937	-12,500	-9,633	3,563	29%	696	7%	-20,000
-533	-710	-528	177	25%	-5	-1%	53705 Equipment Rental	-11,471	-10,170	-5,833	-1,301	-13%	-5,638	-97%	-20,650
-639	-130	0	-509	-392%	-639	0%	57035 Rental Property Expense	-639	-1,080	0	441	41%	-639	0%	-2,100
-3,047	-2,500	-3,383	-547	-22%	337	10%	56505 Feed Hay Grain	-10,882	-12,500	-12,407	1,618	13%	1,526	12%	-13,500
-708	-800	-900	92	11%	192	21%	51560 Mbr Srv - Retail COGS	-5,430	-5,400	-5,315	-30	-1%	-115	-2%	-7,400
0	-340	0	340	100%	0	0%	56503 Printed Forms/Ticket Stock	-8,651	-10,740	-12,742	2,089	19%	4,091	32%	-21,460
-394	-400	-394	6	2%	0	0%	51037 Computer Software	-2,858	-3,400	-3,952	542	16%	1,094	28%	-5,300
0	-100	-210	100	100%	210	100%	51038 Computer Hardware	-394	-1,700	-210	1,306	77%	-184	-88%	-2,200
-556	-320	-355	-236	-74%	-201	-57%	51050 Furniture and Office Equip	-7,300	-7,735	-9,370	435	6%	2,070	22%	-13,415
-3,040	-2,255	-1,056	-785	-35%	-1,984	-188%	51060 Office Supplies	-14,434	-20,505	-13,157	6,071	30%	-1,277	-10%	-30,040
-1,725	-1,830	-1,302	105	6%	-423	-33%	51061 Toner Cartridges	-14,066	-15,040	-15,683	974	6%	1,617	10%	-22,960
-1,384	-350	-359	-1,034	-295%	-1,024	-285%	53530 Signs	-7,250	-8,300	-8,219	1,050	13%	969	12%	-14,190
<b>-4,749</b>	<b>-4,245</b>	<b>-4,569</b>	<b>-504</b>	<b>-12%</b>	<b>-180</b>	<b>-4%</b>	<b>Operating Supplies</b>	<b>-61,145</b>	<b>-50,520</b>	<b>-50,927</b>	<b>-10,625</b>	<b>-21%</b>	<b>-10,218</b>	<b>-20%</b>	<b>-66,860</b>
-9,776	-9,300	-9,613	-476	-5%	-163	-2%	56502 Paper Products - Restaurant	-60,373	-54,960	-59,853	-5,413	-10%	-520	-1%	-77,360
0	-50	0	50	100%	0	0%	56504 Candle & TableTop Supplies	-1,372	-400	-972	-243%	-9	-1%	-600	
-3,588	-3,700	-3,962	112	3%	374	9%	56511 Cleaning Supplies - Restaurant	-23,509	-21,550	-23,464	-1,959	-9%	-45	0%	-32,750
-4,089	-930	-2,052	-3,159	-340%	-2,037	-99%	56540 Small Tools & Equipment	-20,424	-19,405	-26,455	-1,019	-5%	6,031	23%	-27,380
-1,093	-1,150	-1,384	57	5%	291	21%	56545 Safety Equipment	-8,034	-15,055	-13,783	7,021	47%	5,749	42%	-22,680
-326	0	-360	-326	0%	34	9%	56550 Spoilage	-4,292	0	-9,065	-4,292	0%	4,773	53%	0
-38	-650	-720	612	94%	682	95%	51025 Entertainment	-288	-6,950	-4,272	6,662	96%	3,985	93%	-12,150
-6,787	-6,468	-5,079	-319	-5%	-1,709	-34%	55530 Recreation Programs	-23,495	-23,070	-14,042	-425	-2%	-9,453	-67%	-23,370
-7,286	-5,175	-5,463	-2,111	-41%	-1,823	-33%	55532 Special Programs	-31,800	-23,770	-30,278	-8,030	-34%	-1,522	-5%	-40,710
-1,867	-400	-1,018	-1,467	-367%	-848	-83%	55537 Catering Rentals	-6,449	-1,200	-2,832	-5,249	-437%	-3,617	-128%	-1,600
7,695	0	0	7,695	0%	7,695	0%	56013 Concert Expenses	-75,114	-73,600	-67,518	-1,514	-2%	-7,596	-11%	-73,600
0	0	0	0	0%	0	0%	55550 Ski Team Expense	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
							<b>Repairs &amp; Maintenance</b>								
-5,308	-2,350	-5,344	-2,958	-126%	36	1%	54210 General/PM	-39,833	-22,300	-36,343	-17,533	-79%	-3,490	-10%	-33,400
-2,449	-120	-179	-2,329	-1941%	-2,270	-1265%	54220 Plumbing	-7,666	-1,910	-1,596	-5,756	-301%	-6,070	-380%	-3,090
-534	-200	-683	-334	-167%	149	22%	54240 Lighting and Electrical	-1,316	-2,340	-3,385	1,024	44%	2,069	61%	-4,080
0	0	0	0	0%	0	0%	54250 HVAC	-444	-300	-67	-144	-48%	-377	-563%	-800
0	0	0	0	0%	0	0%	54252 Carpentry	0	-1,750	-121	1,750	100%	121	100%	-3,300

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eight Months Ending August 31, 2018  
 Operating Fund Consolidated

August 2018

Year-to-Date August 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-3,478	-350	-551	-3,128	-894%	-2,927	-532%	54254	Elevators	-7,885	-2,800	-4,956	-5,085	-182%	-2,929	-59%	-4,200
-1,260	-200	0	-1,060	-530%	-1,260	0%	54256	Fire Suppression	-8,873	-6,500	-13,218	-2,373	-37%	4,345	33%	-11,450
-183	0	0	-183	0%	-183	0%	54274	Painting	-218	-400	-63	182	45%	-156	-248%	-900
-767	-1,817	-485	1,050	58%	-283	-58%	54290	Other Building	-7,632	-14,596	-7,590	6,964	48%	-42	-1%	-21,450
<b>-13,981</b>	<b>-5,037</b>	<b>-7,243</b>	<b>-8,944</b>	<b>-178%</b>	<b>-6,738</b>	<b>-93%</b>		<b>R&amp;M Building</b>	<b>-73,867</b>	<b>-52,896</b>	<b>-67,338</b>	<b>-20,971</b>	<b>-40%</b>	<b>-6,529</b>	<b>-10%</b>	<b>-82,670</b>
0	0	-293	0	0%	293	100%	54310	Asphalt	-876	0	-3,814	-876	0%	2,938	77%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-270	0	-280	-270	0%	10	4%	0
0	-150	-85	150	100%	85	100%	54340	GrassFlowersSeedFertilizers	-883	-3,030	-147	2,147	71%	-736	-502%	-3,080
0	0	0	0	0%	0	0%	54350	Ski Trails	-206	0	-222	-206	0%	16	7%	0
0	0	-80	0	0%	80	100%	54380	Snow Removal	-90,084	-81,160	-108,033	-8,924	-11%	17,949	17%	-119,800
-5,519	-5,250	-5,166	-269	-5%	-353	-7%	54390	Other Grounds Maint	-31,887	-26,000	-28,621	-5,887	-23%	-3,266	-11%	-37,900
<b>-5,519</b>	<b>-5,400</b>	<b>-5,623</b>	<b>-119</b>	<b>-2%</b>	<b>105</b>	<b>2%</b>		<b>R&amp;M Grounds (nonGolf)</b>	<b>-124,206</b>	<b>-110,190</b>	<b>-141,117</b>	<b>-14,016</b>	<b>-13%</b>	<b>16,911</b>	<b>12%</b>	<b>-160,780</b>
-97	-1,500	-2,211	1,403	94%	2,113	96%	54412	Ski Lifts, Fixed Grip	-3,481	-5,700	-9,703	2,219	39%	6,221	64%	-9,300
0	-100	-1,869	100	100%	1,869	100%	54416	Ski Lifts, Surface	-414	-1,600	-4,317	1,186	74%	3,904	90%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-141	0	-1,239	-141	0%	1,097	89%	-500
-736	-1,000	0	264	26%	-736	0%	54419	Snowmaking	-901	-3,000	0	2,099	70%	-901	0%	-4,400
-747	-14,500	-224	13,753	95%	-523	-233%	54421	Snowcats	-26,195	-53,300	-60,704	27,105	51%	34,509	57%	-80,100
-179	-400	0	221	55%	-179	0%	54426	Snowmobiles	-5,696	-3,750	-8,524	-1,946	-52%	2,828	33%	-5,700
-4,926	-2,000	-4,038	-2,926	-146%	-888	-22%	54434	Golf Maint Eq	-6,869	-11,000	-7,504	4,131	38%	635	8%	-15,750
-719	-200	-237	-519	-260%	-483	-204%	54438	Golf Carts Fleet	-2,099	-700	-563	-1,399	-200%	-1,536	-273%	-900
-3,341	-4,825	-5,609	1,484	31%	2,268	40%	54443	Rolling, Heavy	-24,321	-28,130	-31,826	3,809	14%	7,505	24%	-44,830
-11,771	-4,295	-6,200	-7,476	-174%	-5,570	-90%	54448	Rolling, Car/Truck/Bus/Van	-61,720	-32,970	-44,845	-28,750	-87%	-16,876	-38%	-49,450
-1,476	-700	-81	-1,395	-111%	-1,395	-1722%	54452	F&B Kitchen Equip	-10,579	-9,950	-10,590	-629	-6%	11	0%	-15,170
-162	-350	0	188	54%	-162	0%	54454	F&B GlassSilverChina	-382	-2,600	-345	2,218	85%	-37	-11%	-3,900
-242	-50	0	-192	-384%	-242	0%	54461	Bicycles	-1,478	-900	-1,012	-578	-64%	-466	-46%	-1,500
-626	-500	-514	-126	-25%	-112	-22%	54463	Fitness Equipment	-1,958	-3,250	-2,070	1,292	40%	112	5%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-830	0	830	100%	0	0%	-1,580
-4,464	-5,213	-3,411	749	14%	-1,053	-31%	54481	Computer Software Maint	-32,965	-42,276	-36,524	9,311	22%	3,559	10%	-63,330
-427	-500	-92	73	15%	-335	-363%	54483	Computer Hardware Maint	-3,357	-4,640	-4,042	1,283	28%	685	17%	-7,250
-2,371	-800	-313	-1,571	-196%	-2,058	-657%	54499	Other Operating Equip R&M	-5,669	-7,550	-4,344	1,881	25%	-1,325	-31%	-10,400
<b>-32,286</b>	<b>-36,983</b>	<b>-24,800</b>	<b>4,697</b>	<b>13%</b>	<b>-7,486</b>	<b>-30%</b>		<b>R&amp;M Equipment</b>	<b>-188,226</b>	<b>-212,146</b>	<b>-228,150</b>	<b>23,920</b>	<b>11%</b>	<b>39,925</b>	<b>17%</b>	<b>-321,960</b>
0	-700	0	700	100%	3,464	100%	54510	Seed & Sod	-4,163	-6,200	-6,916	2,037	33%	2,753	40%	-7,900
-8,497	-6,100	-1,039	-2,397	-39%	-7,458	-718%	54520	Fertilizer	-16,054	-16,200	-18,630	146	1%	2,576	14%	-19,000
0	-600	-1,057	600	100%	1,057	100%	54530	Top Dressing	-7,053	-8,500	-9,213	1,447	17%	2,160	23%	-12,000
1	0	-21	1	0%	22	105%	54540	Sand, Gravel, Rock	-5,361	-4,000	-2,021	-1,361	-34%	-3,341	-165%	-4,000
-1,111	0	0	-1,111	0%	-1,111	0%	54560	Pesticides	-7,895	-7,400	-4,453	-495	-7%	-3,442	-77%	-10,000
-51	-240	-511	189	79%	460	90%	54570	Irrigation and Drainage	-1,455	-2,200	-2,748	745	34%	1,293	47%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	-250	-2,125	250	100%	2,125	100%	-500
<b>-9,659</b>	<b>-7,640</b>	<b>-6,092</b>	<b>-2,019</b>	<b>-26%</b>	<b>-3,567</b>	<b>-59%</b>		<b>R&amp;M Golf Course</b>	<b>-41,982</b>	<b>-44,750</b>	<b>-46,106</b>	<b>2,768</b>	<b>6%</b>	<b>4,125</b>	<b>9%</b>	<b>-56,000</b>
-3,199	-4,000	-3,998	801	20%	799	20%	54710	chemicals	-21,105	-23,700	-21,563	2,595	11%	458	2%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,200	0	1,200	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
0	0	0	0	0%	0	0%	54790	other	-86	-230	-86	-86	0%	144	63%	0
<b>-3,199</b>	<b>-4,150</b>	<b>-3,998</b>	<b>951</b>	<b>23%</b>	<b>799</b>	<b>20%</b>		<b>R&amp;M Pool Spa</b>	<b>-21,191</b>	<b>-24,900</b>	<b>-22,735</b>	<b>3,709</b>	<b>15%</b>	<b>1,545</b>	<b>7%</b>	<b>-31,500</b>
-41,403	-34,900	-48,555	-6,503	-19%	7,152	15%	(575...	Forestry Management	-111,696	-94,700	-281,768	-16,996	-18%	170,072	60%	-191,100
<b>-41,403</b>	<b>-34,900</b>	<b>-48,555</b>	<b>-6,503</b>	<b>-19%</b>	<b>7,152</b>	<b>15%</b>		<b>R&amp;M Forestry</b>	<b>-111,696</b>	<b>-94,700</b>	<b>-281,768</b>	<b>-16,996</b>	<b>-18%</b>	<b>170,072</b>	<b>60%</b>	<b>-191,100</b>
14,775	16,116	15,136	-1,341	-8%	-361	-2%	59010	Contra - Inter-Dept. Charges	137,738	127,068	174,016	10,670	8%	-36,278	-21%	192,280
<b>-91,270</b>	<b>-77,994</b>	<b>-81,175</b>	<b>-13,276</b>	<b>-17%</b>	<b>-10,095</b>	<b>-12%</b>		<b>R&amp;M subtotal</b>	<b>-423,429</b>	<b>-412,514</b>	<b>-613,199</b>	<b>-10,915</b>	<b>-3%</b>	<b>189,770</b>	<b>31%</b>	<b>-651,730</b>
<b>-174,769</b>	<b>-148,666</b>	<b>-159,701</b>	<b>-26,103</b>	<b>-18%</b>	<b>-15,068</b>	<b>-9%</b>		<b>TOTAL SUPPLIES &amp; MAIN</b>	<b>-1,085,398</b>	<b>-1,019,704</b>	<b>-1,231,340</b>	<b>-65,694</b>	<b>-6%</b>	<b>145,942</b>	<b>12%</b>	<b>-1,503,881</b>
								<b>ADMINISTRATIVE &amp; OTHER EXPENSE</b>								
-5,450	-5,000	-4,000	-450	-9%	-1,450	-36%	52010	Audit & Tax Services	-27,450	-27,000	-26,277	-450	-2%	-1,174	-4%	-27,000
0	-1,893	0	1,893	100%	0	0%	52015	Consulting Expense	-4,857	-18,346	-12,276	13,489	74%	7,419	60%	-26,220
0	-300	0	300	100%	0	0%	52016	Environmental Services / Fees	0	-1,200	-1,176	1,200	100%	1,176	100%	-1,200
-408	-833	0	425	51%	-408	0%	52017	Po Survey	-3,267	-6,666	-5,903	3,399	51%	-3,267	0%	-10,000
-42,584	-9,200	-2,731	-33,384	-363%	-39,853	-1460%	52030	Legal Services	-141,180	-73,600	-55,903	-67,580	-92%	-85,277	-153%	-110,000
-5,196	-100	-178	-5,096	-5096%	-5,018	-2819%	51070	Public Relations	-22,539	-4,500	-4,851	-18,039	-401%	-17,688	-365%	-7,150
-300	0	0	-300	0%	-300	0%	55520	Promotion Expense	-5,262	-4,500	-1,923	-762	-17%	-3,339	-174%	-7,500
-5,094	-4,800	-6,036	-294	-6%	942	16%	55540	Resort Advertising	-44,362	-70,950	-67,275	26,588	37%	22,913	34%	-121,950
0	-500	-697	500	100%	697	100%	55545	Brochure Distribution	-3,000	-6,500	-5,348	3,500	54%	2,348	44%	-9,100
-203	0	-252	-203	0%	49	19%	55560	Sales specific	-1,783	0	-3,940	-1,783	0%	2,157	55%	0
-1,125	-350	-275	-775	-221%	-850	-309%	51520	Charitable Contributions	-10,540	-3,300	-3,345	-7,240	-219%	-7,194	-215%	-4,700
0	0	-50	0	0%	50	100%	51530	Community Relations	-723	-1,260	-1,051	537	43%	328	31%	-11,660
-1,084	-1,200	-1,134	116	10%	50	4%	55538	Reservation Services	-7,539	-8,000	-8,425	461	6%	887	11%	-11,500
-6,862	-12,920	-9,801	6,058	47%	2,939	30%	55525	Marketing Discounts CoGS	-49,851	-60,940	-59,437	11,089	18%	9,586	16%	-86,410
-1,995	-1,140	-770	-855	-75%	-1,224	-159%	51020	Dues & Subscriptions	-16,669	-16,045	-9,635	-624	-4%	-7,034	-73%	-23,280

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Eight Months Ending August 31, 2018  
 Operating Fund Consolidated

August 2018

Year-to-Date August 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-7,470	-7,270	-11,945	-200	-3%	4,476	37%	51035	Licenses, Permits, Fees	-85,009	-60,928	-64,014	-24,081	-40%	-20,995	-33%	-106,810
-176	-1,030	-528	854	83%	352	67%	51096	Mileage Reimbursement	-4,009	-5,620	-5,288	1,611	29%	1,279	24%	-7,760
19,366	-1,900	-8,140	21,266	1119%	27,506	338%	51515	Board Expense	-59,959	-11,800	-42,600	-48,159	-408%	-17,359	-41%	-16,400
0	0	-394	0	0%	394	100%	51516	Annual Meeting Expense	-39,011	-30,000	-39,068	-9,011	-30%	57	0%	-30,000
-2,136	-2,200	-2,153	64	3%	17	1%	51063	Postage - TDNews	-26,711	-19,650	-21,648	-7,061	-36%	-5,063	-23%	-30,450
-931	-1,290	-897	359	28%	-34	-4%	51065	Postage - General	-6,614	-9,755	-6,999	3,141	32%	386	6%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-798	-524	-833	-274	-52%	35	4%	51535	Digital Content	-13,213	-4,192	-5,944	-9,021	-215%	-7,269	-122%	-6,288
0	-6,200	-8,301	6,200	100%	8,301	100%	51545	Printing - TD News	-43,584	-54,600	-77,652	11,016	20%	34,068	44%	-84,400
0	0	0	0	0%	0	0%	51546	Printing - Brochures	-15,350	-14,350	-37,088	-1,000	-7%	21,738	59%	-24,900
-828	0	0	-828	0%	-828	0%	51547	Printing - Other	-2,969	-100	-1,391	-2,869	-2869%	-1,579	-114%	-100
-1,242	-400	-19,530	-842	-211%	18,288	94%	56601	Claims Expense	-10,801	-3,400	-40,586	-7,401	-218%	29,785	73%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
0	0	0	0	0%	0	0%	52215	Collection Expense	-701	0	0	-701	0%	-701	0%	0
-30,101	-25,270	-26,169	-4,831	-19%	-3,933	-15%	52220	Credit Card Expense	-209,031	-185,720	-213,181	-23,311	-13%	4,150	2%	-249,060
899	0	4,586	899	0%	-3,686	-80%	52225	Over/Short	1,195	0	-2,174	1,195	0%	3,369	155%	0
-325	100	0	-425	-425%	-325	0%	57009	Inter-Department Food Costs	3,507	800	0	2,707	338%	3,507	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-16,000	0	16,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-320,000	-317,600	-298,200	-2,400	-1%	-21,800	-7%	-476,400
-19,188	-19,700	-16,998	512	3%	-2,190	-13%	57030	Taxes - Property	-153,504	-154,600	-135,984	1,096	1%	-17,520	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-30,000	-30,000	-30,000	0	0%	0	0%	-45,000
<b>-146,479</b>	<b>-138,870</b>	<b>-146,177</b>	<b>-7,609</b>	<b>-5%</b>	<b>-302</b>	<b>0%</b>		<b>TOTAL ADMINISTRATIVE &amp; OT</b>	<b>-1,364,467</b>	<b>-1,225,322</b>	<b>-1,298,247</b>	<b>-139,145</b>	<b>-11%</b>	<b>-66,219</b>	<b>-5%</b>	<b>-1,834,608</b>
<b>-458,494</b>	<b>-406,039</b>	<b>-424,871</b>	<b>-52,455</b>	<b>-13%</b>	<b>-33,623</b>	<b>-8%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-3,456,119</b>	<b>-3,250,696</b>	<b>-3,532,093</b>	<b>-205,423</b>	<b>-6%</b>	<b>75,975</b>	<b>2%</b>	<b>-4,864,000</b>
<b>-1,630,287</b>	<b>-1,596,000</b>	<b>-1,554,946</b>	<b>-34,287</b>	<b>-2%</b>	<b>-75,341</b>	<b>-5%</b>		<b>TOTAL PAYROLL AND OPERATI</b>	<b>-11,847,433</b>	<b>-11,674,414</b>	<b>-11,725,980</b>	<b>-173,019</b>	<b>-1%</b>	<b>-121,453</b>	<b>-1%</b>	<b>-17,025,000</b>
<b>-343,983</b>	<b>-386,000</b>	<b>-387,891</b>	<b>42,017</b>	<b>11%</b>	<b>43,909</b>	<b>11%</b>		<b>N O R 1, before OH</b>	<b>-3,447,270</b>	<b>-3,349,000</b>	<b>-2,580,150</b>	<b>-98,270</b>	<b>-3%</b>	<b>-867,120</b>	<b>-34%</b>	<b>-6,085,000</b>
<b>-343,983</b>	<b>-386,000</b>	<b>-387,891</b>	<b>42,017</b>	<b>11%</b>	<b>43,909</b>	<b>11%</b>		<b>N O R 2, after OH</b>	<b>-3,447,270</b>	<b>-3,349,000</b>	<b>-2,580,150</b>	<b>-98,270</b>	<b>-3%</b>	<b>-867,120</b>	<b>-34%</b>	<b>-6,085,000</b>
<b>-1,834,358</b>	<b>-1,800,000</b>	<b>-1,761,508</b>	<b>-34,358</b>	<b>-2%</b>	<b>-72,850</b>	<b>-4%</b>		<b>T O C</b>	<b>-12,957,570</b>	<b>-12,795,000</b>	<b>-12,956,585</b>	<b>-162,570</b>	<b>-1%</b>	<b>-985</b>	<b>0%</b>	<b>-18,545,000</b>
-81.2%	-78.6%	-78.0%	-02.7%	-03.4%	-03.3%	-04.2%		REV to TOC (CRR%)	-73.4%	-73.8%	-80.1%	00.4%	00.6%	06.7%	08.4%	-67.2%
<b>386,000</b>	<b>386,000</b>	<b>341,000</b>	<b>0</b>	<b>0%</b>	<b>45,000</b>	<b>13%</b>		Assessment Revenue, Operatin	<b>3,349,000</b>	<b>3,349,000</b>	<b>3,609,000</b>	<b>0</b>	<b>0%</b>	<b>-260,000</b>	<b>-7%</b>	<b>6,085,000</b>
<b>42,017</b>	<b>0</b>	<b>-46,891</b>	<b>42,017</b>	<b>0%</b>	<b>88,909</b>	<b>190%</b>		NOR AFTER Assessment Reven	<b>-98,270</b>	<b>0</b>	<b>1,028,850</b>	<b>-98,270</b>	<b>0%</b>	<b>-1,127,120</b>	<b>-110%</b>	<b>0</b>