

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **October 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (26,127)	\$ (39,794)	\$ (3,428)	\$ 13,667	34%	\$ (22,699)	-662%	Private Amenities	\$ 122,568	\$ 12,768	12%	\$ (4,667)	-4%	\$ (148,696)	\$ 898	1%	\$ (18,033)	-14%
(8,147)	(9,758)	(7,234)	1,611	17%	(913)	-13%	Trout Creek Rec Ctr	62,841	1,841	3%	4,849	8%	(70,987)	(229)	0%	(5,761)	-9%
6,359	(462)	134	6,821	1476%	6,224	4630%	Aquatics	12,000	-	0%	1,000	9%	(5,641)	6,821	55%	5,224	48%
(12,275)	(12,114)	9,607	(161)	-1%	(21,882)	-228%	Beach Club Marina	11,244	244	2%	(14,061)	-56%	(23,519)	(405)	-2%	(7,821)	-50%
(1,263)	(2,066)	3,810	803	39%	(5,073)	-133%	Tennis Center	17,524	2,524	17%	(818)	-4%	(18,787)	(1,721)	-10%	(4,255)	-29%
(6,441)	(5,780)	(5,345)	(661)	-11%	(1,095)	-20%	Day Camps	-	-	0%	(90)	-100%	(6,441)	(661)	-11%	(1,005)	-18%
(4,361)	(9,614)	(4,400)	5,253	55%	39	1%	Recreation Programs	18,959	8,159	76%	4,454	31%	(23,320)	(2,906)	-14%	(4,415)	-23%
(276,512)	(239,782)	(153,712)	(36,730)	-15%	(122,800)	-80%	Public Amenities	283,670	(830)	0%	(58,319)	-17%	(560,181)	(35,899)	-7%	(64,481)	-13%
(71,534)	(67,902)	(56,002)	(3,632)	-5%	(15,532)	-28%	Downhill Ski	1,075	1,075	0%	922	603%	(72,609)	(4,707)	-7%	(16,454)	-29%
(37,771)	(23,430)	(40,358)	(14,341)	-61%	2,587	6%	Cross Country Ski	620	620	0%	158	34%	(38,391)	(14,961)	-64%	2,429	6%
(2,223)	(2,284)	(2,198)	61	3%	(25)	-1%	Snowplay	-	-	0%	-	0%	(2,223)	61	3%	(25)	-1%
(60,558)	(37,734)	(46,423)	(22,824)	-60%	(14,135)	-30%	Golf	58,952	(23,748)	-29%	(11,163)	-16%	(119,510)	924	1%	(2,972)	-3%
(4,869)	(3,677)	(2,957)	(1,192)	-32%	(1,911)	-65%	Campground	-	-	0%	-	0%	(4,869)	(1,192)	-32%	(1,911)	-65%
(29,341)	(21,823)	(26,144)	(7,518)	-34%	(3,197)	-12%	Equestrian	369	369	0%	(1,145)	-76%	(29,709)	(7,886)	-36%	(2,052)	-7%
(753)	1,100	1,850	(1,853)	-168%	(2,603)	-141%	Bikeworks	4,701	(899)	-16%	(3,076)	-40%	(5,454)	(954)	-21%	474	8%
(21,094)	(10,088)	34,539	(11,006)	-109%	(55,633)	-161%	Trails	32	32	0%	(67)	-68%	(21,126)	(11,038)	-109%	(55,566)	-161%
(16,893)	(29,367)	21,543	12,474	42%	(38,436)	-178%	The Lodge	158,903	15,603	11%	(38,463)	-19%	(175,796)	(3,129)	-2%	27	0%
(16,406)	(21,430)	(21,505)	5,024	23%	5,099	24%	Summer Food and Bev	3,811	(5,189)	-58%	(5,731)	-60%	(20,217)	10,213	34%	10,830	35%
(4,515)	(9,434)	(6,220)	4,919	52%	1,705	27%	Pizza on the Hill	33,223	4,723	17%	(2,037)	-6%	(37,738)	196	1%	3,742	9%
(10,556)	(13,713)	(9,837)	3,157	23%	(719)	-7%	Alder Creek Café	21,984	6,584	43%	2,283	12%	(32,540)	(3,427)	-12%	(3,002)	-10%
(302,639)	(279,576)	(157,140)	(23,063)	-8%	(145,500)	-93%	Amenities Total	406,238	11,938	3%	(62,986)	-13%	(708,877)	(35,001)	-5%	(82,514)	-13%
(567,437)	(564,424)	(559,961)	(3,013)	-1%	(7,476)	-1%	HOA & Amenities Support Services	48,038	2,338	5%	4,210	10%	(615,475)	(5,351)	-1%	(11,686)	-2%
(89,642)	(72,491)	(67,972)	(17,151)	-24%	(21,670)	-32%	General	-	-	0%	-	0%	(89,642)	(17,151)	-24%	(21,670)	-32%
(46,138)	(68,132)	(178,517)	21,994	32%	132,380	74%	Administration	13,660	3,660	37%	4,539	50%	(59,797)	18,335	23%	127,841	68%
(40,645)	(42,132)	(40,662)	1,487	4%	18	0%	Communications	15,000	(2,000)	-12%	5,010	50%	(55,645)	3,487	6%	(4,992)	-10%
(50,424)	(54,468)	(51,589)	4,044	7%	1,166	2%	Information Tech	-	-	0%	-	0%	(50,424)	4,044	7%	1,166	2%
(64,777)	(67,826)	(66,211)	3,049	4%	1,434	2%	Accounting	910	410	82%	408	81%	(65,687)	2,639	4%	1,026	2%
(31,702)	(31,827)	(34,879)	125	0%	3,178	9%	Human Resources	-	-	0%	-	0%	(31,702)	125	0%	3,178	9%
(16,759)	(22,582)	(11,583)	5,823	26%	(5,176)	-45%	Architectural Standards	16,812	912	6%	1,821	12%	(33,571)	4,911	13%	(6,997)	-26%
(16,664)	(17,082)	(19,092)	418	2%	2,428	13%	Member Services	1,233	(67)	-5%	(347)	-22%	(17,897)	485	3%	2,775	13%
(34,932)	(28,415)	(28,447)	(6,517)	-23%	(6,485)	-23%	Risk & Facility Admin	-	-	0%	-	0%	(34,932)	(6,517)	-23%	(6,485)	-23%
(107,486)	(93,629)	259	(13,857)	-15%	(107,746)	#####	Forestry	423	(577)	-58%	(7,221)	-94%	(107,910)	(13,281)	-14%	(100,525)	#####
(68,269)	(65,840)	(61,267)	(2,429)	-4%	(7,002)	-11%	Maintenance	-	-	0%	-	0%	(68,269)	(2,429)	-4%	(7,002)	-11%
\$ (870,076)	\$ (844,000)	\$ (717,100)	\$ (26,076)	3%	\$ (152,976)	-21%	TDA Operating Fund	\$ 454,276	\$ 14,276	3%	\$ (58,776)	-11%	\$ (1,324,352)	\$ (40,352)	-3%	\$ (94,200)	-8%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the ten months ending October 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
\$	\$	\$	\$	Pctg	\$	Pctg	\$	\$	Pctg	\$	Pctg	\$	\$	Pctg	\$	Pctg	
416,953	250,203	460,810	166,750	67%	(43,857)	-10%	Private Amenities	2,442,406	82,306	3%	82,707	4%	(2,025,453)	84,444	4%	(126,564)	-7%
150,031	48,710	141,477	101,321	208%	8,555	6%	Trout Creek Rec Ctr	905,971	68,271	8%	48,186	6%	(755,940)	33,050	4%	(39,631)	-6%
17,757	(63,800)	(11,997)	81,557	128%	29,753	248%	Aquatics	202,025	8,025	4%	18,704	10%	(184,268)	73,532	29%	11,049	6%
256,365	247,095	303,595	9,270	4%	(47,230)	-16%	Beach Club Marina	678,416	(7,584)	-1%	(7,872)	-1%	(422,051)	16,854	4%	(39,358)	-10%
(17,165)	25,927	2,921	(43,092)	-166%	(20,086)	-688%	Tennis Center	222,645	(12,355)	-5%	(2,874)	-1%	(239,810)	(30,737)	-15%	(17,212)	-8%
30,872	29,940	34,134	932	3%	(3,261)	-10%	Day Camps	256,667	22,667	10%	31,952	14%	(225,795)	(21,735)	-11%	(35,213)	-18%
(20,907)	(37,669)	(9,319)	16,762	44%	(11,588)	-124%	Recreation Programs	176,683	3,283	2%	(5,388)	-3%	(197,590)	13,479	6%	(6,199)	-3%
25,441	51,523	543,524	(26,082)	-51%	(518,083)	-95%	Public Amenities	7,869,653	51,453	1%	(954,940)	-11%	(7,844,212)	(77,535)	-1%	436,857	5%
281,377	466,915	803,074	(185,538)	-40%	(521,696)	-65%	Downhill Ski	2,354,312	(69,588)	-3%	(768,316)	-25%	(2,072,935)	(115,950)	-6%	246,620	11%
111,401	120,953	230,536	(9,552)	-8%	(119,135)	-52%	Cross Country Ski	633,863	(86,137)	-12%	(277,186)	-30%	(522,462)	76,585	13%	158,051	23%
37,482	73,383	143,643	(35,901)	-49%	(106,161)	-74%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(91,461)	23,156	20%	13,814	13%
(55,933)	(19,752)	(163,856)	(36,181)	-183%	107,923	66%	Golf	1,099,143	(49,857)	-4%	107,971	11%	(1,155,076)	13,676	1%	(48)	0%
13,940	(4,967)	(7,532)	18,907	381%	21,472	285%	Campground	86,757	25,757	42%	28,034	48%	(72,817)	(6,850)	-10%	(6,562)	-10%
(73,396)	(75,755)	(90,337)	2,359	3%	16,940	19%	Equestrian	227,394	5,394	2%	31,122	16%	(300,790)	(3,035)	-1%	(14,182)	-5%
1,508	1,200	(2,357)	308	26%	3,865	164%	Bikeworks	106,887	(2,113)	-2%	(1,149)	-1%	(105,379)	2,421	2%	5,015	5%
(154,091)	(134,758)	(90,592)	(19,333)	-14%	(63,500)	-70%	Trails	504	(496)	-50%	305	153%	(154,595)	(18,837)	-14%	(63,805)	-70%
75,790	(100,764)	(11,186)	176,554	175%	86,976	778%	The Lodge	2,168,825	198,925	10%	16,412	1%	(2,093,035)	(22,371)	-1%	70,564	3%
(57,555)	(140,924)	(128,243)	83,369	59%	70,687	55%	Summer Food and Bev	257,717	15,717	6%	19,824	8%	(315,272)	67,652	18%	50,864	14%
(49,527)	(46,953)	(52,191)	(2,574)	-5%	2,664	5%	Pizza on the Hill	519,341	67,241	15%	66,836	15%	(568,868)	(69,815)	-14%	(64,172)	-13%
(105,555)	(87,055)	(87,436)	(18,500)	-21%	(18,119)	-21%	Alder Creek Café	285,967	5,667	2%	(58,818)	-17%	(391,522)	(24,167)	-7%	40,699	9%
442,394	301,726	1,004,334	140,668	47%	(561,940)	-56%	Amenities Total	10,312,059	133,759	1%	(872,233)	-8%	(9,869,665)	6,909	0%	310,293	3%
(5,281,706)	(5,164,726)	(4,874,387)	(116,980)	-2%	(407,320)	-8%	HOA & Amenities Support Services	692,499	121,799	21%	96,454	16%	(5,974,206)	(238,780)	-4%	(503,773)	-9%
(807,810)	(710,886)	(708,819)	(96,924)	-14%	(98,991)	-14%	General	-	-	0%	-	0%	(807,810)	(96,924)	-14%	(98,991)	-14%
(540,861)	(449,639)	(511,662)	(91,222)	-20%	(29,199)	-6%	Administration	224,157	42,357	23%	(4,370)	-2%	(765,018)	(133,579)	-21%	(24,829)	-3%
(404,453)	(414,854)	(337,185)	10,401	3%	(67,268)	-20%	Communications	173,722	(8,278)	-5%	17,298	11%	(578,175)	18,679	3%	(84,566)	-17%
(529,373)	(545,726)	(515,144)	16,353	3%	(14,229)	-3%	Information Tech	-	-	0%	-	0%	(529,373)	16,353	3%	(14,229)	-3%
(643,234)	(660,731)	(581,241)	17,497	3%	(61,993)	-11%	Accounting	5,414	914	20%	(62)	-1%	(648,648)	16,583	2%	(61,931)	-11%
(302,756)	(303,171)	(297,330)	415	0%	(5,426)	-2%	Human Resources	-	-	0%	-	0%	(302,756)	415	0%	(5,426)	-2%
(136,968)	(189,598)	(106,211)	52,630	28%	(30,756)	-29%	Architectural Standards	173,483	5,183	3%	24,192	16%	(310,451)	47,447	13%	(54,948)	-22%
(177,559)	(190,065)	(165,232)	12,506	7%	(12,327)	-7%	Member Services	28,878	(222)	-1%	(2,148)	-7%	(206,437)	12,728	6%	(10,179)	-5%
(283,514)	(275,560)	(226,359)	(7,954)	-3%	(57,155)	-25%	Risk & Facility Admin	-	-	0%	-	0%	(283,514)	(7,954)	-3%	(57,155)	-25%
(840,798)	(766,502)	(834,940)	(74,296)	-10%	(5,859)	-1%	Forestry	86,845	81,845	1637%	61,544	243%	(927,644)	(156,142)	-20%	(67,403)	-8%
(614,379)	(657,994)	(590,264)	43,615	7%	(24,115)	-4%	Maintenance	-	-	0%	-	0%	(614,379)	43,615	7%	(24,115)	-4%
\$ (4,839,312)	\$ (4,863,000)	\$ (3,870,052)	\$ 23,688	0%	\$ (969,260)	-25%	TDA Operating Fund	\$ 11,004,559	\$ 255,559	2%	\$ (775,780)	-7%	\$ (15,843,871)	\$ (231,871)	-1%	\$ (193,480)	-1%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Summer Months (May-Oct) 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 467,284	\$ 371,548	\$ 519,937	\$ 95,736	26%	\$ (52,653)	-10%	Private Amenities	\$ 2,100,444	\$ 45,144	2%	\$ 49,380	2%	\$ (1,633,160)	\$ 50,592	3%	\$ (102,033)	-7%
134,658	106,547	101,401	28,111	26%	33,256	33%	Trout Creek Rec Ctr	590,376	8,076	1%	45,880	8%	(455,718)	20,035	4%	(12,623)	-3%
(5,493)	(57,790)	(18,133)	52,297	90%	12,641	70%	Aquatics	132,923	(13,077)	-9%	7,771	6%	(138,416)	65,374	32%	4,870	3%
285,194	271,341	338,627	13,853	5%	(53,433)	-16%	Beach Club Marina	681,743	(4,257)	-1%	(18,646)	-3%	(396,549)	18,110	4%	(34,787)	-10%
30,726	32,215	58,081	(1,489)	-5%	(27,354)	-47%	Tennis Center	262,353	27,353	12%	(11,963)	-4%	(231,627)	(28,842)	-14%	(15,391)	-7%
31,223	30,250	35,234	973	3%	(4,011)	-11%	Day Camps	256,652	22,652	10%	32,012	14%	(225,429)	(21,679)	-11%	(36,023)	-19%
(9,024)	(11,015)	4,727	1,991	18%	(13,751)	-291%	Recreation Programs	176,397	4,397	3%	(5,674)	-3%	(185,421)	(2,406)	-1%	(8,077)	-5%
(396,433)	(605,599)	(698,915)	209,166	35%	302,482	43%	Public Amenities	3,929,351	245,151	7%	351,123	10%	(4,325,784)	(35,985)	-1%	(48,642)	-1%
(344,936)	(336,564)	(341,293)	(8,372)	-2%	(3,643)	-1%	Downhill Ski	3,483	3,483	0%	414	13%	(348,419)	(11,855)	-4%	(4,056)	-1%
(127,454)	(117,253)	(131,404)	(10,201)	-9%	3,951	3%	Cross Country Ski	821	821	0%	359	78%	(128,275)	(11,022)	-9%	3,592	3%
(15,131)	(14,704)	(13,343)	(427)	-3%	(1,788)	-13%	Snowplay	-	-	0%	-	0%	(15,131)	(427)	-3%	(1,788)	-13%
97,410	165,182	7,995	(67,772)	-41%	89,414	1118%	Golf	1,097,118	(49,882)	-4%	107,328	11%	(999,709)	(17,891)	-2%	(17,914)	-2%
23,395	4,771	2,220	18,624	390%	21,174	954%	Campground	86,757	25,757	42%	28,034	48%	(63,362)	(7,133)	-13%	(6,859)	-12%
(45,980)	(53,667)	(69,172)	7,687	14%	23,193	34%	Equestrian	227,379	5,379	2%	31,427	16%	(273,359)	2,308	1%	(8,235)	-3%
1,391	1,200	178	191	16%	1,213	681%	Bikeworks	103,006	(5,994)	-5%	(5,030)	-5%	(101,615)	6,185	6%	6,243	6%
(131,527)	(113,028)	(73,208)	(18,499)	-16%	(58,319)	-80%	Trails	504	(496)	-50%	305	153%	(132,031)	(18,003)	-16%	(58,624)	-80%
270,580	63,767	123,158	206,813	324%	147,423	120%	The Lodge	1,603,638	184,738	13%	111,065	7%	(1,333,057)	22,076	2%	36,358	3%
(52,620)	(135,248)	(123,926)	82,628	61%	71,306	58%	Summer Food and Bev	257,717	15,717	6%	19,824	8%	(310,337)	66,911	18%	51,482	14%
(14,135)	(12,876)	(25,405)	(1,259)	-10%	11,269	44%	Pizza on the Hill	379,438	48,038	14%	58,307	18%	(393,573)	(49,297)	-14%	(47,038)	-14%
(57,426)	(57,179)	(54,714)	(247)	0%	(2,712)	-5%	Alder Creek Café	169,491	17,591	12%	(909)	-1%	(226,917)	(17,838)	-9%	(1,803)	-1%
70,851	(234,051)	(178,978)	304,902	130%	249,829	140%	Amenities Total	6,029,795	290,295	5%	400,503	7%	(5,958,944)	14,607	0%	(150,674)	-3%
(3,436,039)	(3,304,949)	(3,100,626)	(131,090)	-4%	(335,414)	-11%	HOA & Amenities Support Services	481,531	137,031	40%	105,023	28%	(3,917,571)	(268,122)	-7%	(440,436)	-13%
(493,336)	(428,266)	(406,738)	(65,070)	-15%	(86,599)	-21%	General	-	-	0%	-	0%	(493,336)	(65,070)	-15%	(86,599)	-21%
(421,059)	(298,037)	(415,163)	(123,022)	-41%	(5,897)	-1%	Administration	113,909	27,809	32%	14,930	15%	(534,969)	(150,832)	-39%	(20,827)	-4%
(221,710)	(243,331)	(206,357)	21,621	9%	(15,353)	-7%	Communications	127,309	13,309	12%	20,082	19%	(349,019)	8,312	2%	(35,435)	-11%
(308,526)	(324,880)	(312,873)	16,354	5%	4,347	1%	Information Tech	-	-	0%	-	0%	(308,526)	16,354	5%	4,347	1%
(378,683)	(398,031)	(344,919)	19,348	5%	(33,764)	-10%	Accounting	3,527	627	22%	172	5%	(382,210)	18,721	5%	(33,936)	-10%
(180,143)	(184,459)	(200,771)	4,316	2%	20,628	10%	Human Resources	-	-	0%	-	0%	(180,143)	4,316	2%	20,628	10%
(68,788)	(115,424)	(45,400)	46,636	40%	(23,388)	-52%	Architectural Standards	126,565	13,165	12%	11,469	10%	(195,354)	33,470	15%	(34,858)	-22%
(97,798)	(111,205)	(93,518)	13,407	12%	(4,280)	-5%	Member Services	23,376	276	1%	(3,175)	-12%	(121,174)	13,131	10%	(1,105)	-1%
(165,205)	(164,882)	(140,736)	(323)	0%	(24,468)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(165,205)	(323)	0%	(24,468)	-17%
(719,629)	(640,503)	(579,370)	(79,126)	-12%	(140,259)	-24%	Forestry	86,845	81,845	1637%	61,544	243%	(806,474)	(160,971)	-25%	(201,802)	-33%
(381,161)	(395,931)	(354,781)	14,770	4%	(26,381)	-7%	Maintenance	-	-	0%	-	0%	(381,161)	14,770	4%	(26,381)	-7%
\$ (3,365,188)	\$ (3,539,000)	\$ (3,279,604)	\$ 173,812	5%	\$ (85,585)	-3%	TDA Operating Fund	\$ 6,511,327	\$ 427,327	7%	\$ 505,526	8%	\$ (9,876,515)	\$ (253,515)	-3%	\$ (591,110)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities Support Services	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%