



**TAHOE DONNER ASSOCIATION  
COMMITTEE APPLICATION FORM**

Name: Edward Melia

**New Applicant**

**Current Committee Member**

Years of Service: \_\_\_\_\_

**Committee of Interest:** (choose one)

- Architectural Standards Committee
- Covenants Committee
- Elections Committee
- Finance Committee
- General Plan Committee
- Member Engagement Committee
- Tahoe Donner Giving Fund Committee

The information below is for administration purposes.

**Tahoe Donner Address:** 10948 Innsbruck  
Street Address City State ZIP

Unit / Lot Number: 1 / 58

Full-Time Resident of Tahoe Donner

Part-Time Resident of Tahoe Donner

**Home Phone:** 916-489-0620  
(000) 000 - 0000

**Mobile Phone:** \_\_\_\_\_  
(000) 000 - 0000

**Email Address:** ed@edmelia.com

**NOTE:** Please submit this **APPLICATION**, along with a brief **bio** describing your talents/experience related to the function of your chosen committee and, if you wish a **resume**, to the **executive assistant** at executiveassistant@tahoedonner.com. Applications and supporting documents must be received in PDF format.

I submit this application and supporting documentation to be considered as a candidate for the above chosen Tahoe Donner Association Committee.

**Signature:** 

Date: 11-15-2018

Tahoe Donner Association  
Finance Committee Application  
Brief Bio for Edward Melia  
2018

- I have been a California licensed attorney since June 1970.
- I have been a California licensed Certified Public Accountant since January 1971.
- I was employed by one of the Big 8 CPA firms in San Francisco, Oakland and Sacramento. In March 1981 I left that firm and established my CPA firm in Sacramento.
- I am familiar with not-for-profit entities as a Director for several Board of Directors and an Audit Committee for those non profits and a Sacramento High School.
- I was active in the California Society of Certified Public Accountants as a Director for the California Society and as an officer/committee member for the Sacramento Chapter of the California CPA Society.
- I have been an officer/director for a corporation operating in California, Oregon & Arizona.
- My clients included local businesses (such as medical offices, construction contractors, manufacturer of medical equipment, horse racing/training entity) and larger entities (such as a public traded partnership and a group of hotels/casinos).
- My family uses most of Tahoe Donner Association's amenities every year.
- We are in Tahoe Donner most "weekends" for 3-4 days. Although I am not retired, I'm not working full time therefore, I can devote the time required to me a productive member of the finance committee.
- Having served one term on TDA's Board of Directors as a board member, treasurer and president, I'm familiar with Tahoe Donner Association's operations.

# Stephen M. Mahoney

## Background Information

December 2018

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### Professional Experience

Bank of America Merrill Lynch (and predecessor entities): September 1978 - November 2018

Retired effective November 2018 as a Managing Director within the Global Banking and Markets business unit after a 40+ year career in Corporate Banking and Debt Capital Markets. I was based in the San Francisco office from February 1995; prior assignments with the firm were conducted in Chicago, Miami and Philadelphia. From 1989 onward I specialized in originating, structuring and completing private, unregistered debt offerings for clients located in North America and Australasia. The debt offerings were placed with large institutional investors, principally global insurance companies. I specialized in debt offerings for clients in the real estate, business services, natural resources, and energy sectors. My responsibilities included sales and marketing activities, comprehensive credit and financial analysis, and transaction execution team management. I currently hold General Securities broker and Principal licenses.

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### Education

Middlebury College, Middlebury, VT. BA In Environmental Studies & Economics (1978)  
University of Miami Graduate School of Business, Coral Gables, FL. MBA (Finance) (1984)

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### Family Information

I have been married to Carole (Duggan) Mahoney for over 36 years. Carole is in the process of winding down a not-for-profit called *Project Grace* which over the past 10 years organized and sponsored international service trips for bereaved parents. She was a co-founder of *Project Grace*. Our primary residence is in Mill Valley, CA where we have lived since 1995. With my retirement we expect to spend considerably more time in Tahoe Donner with a longer term goal to become full time residents in the next 5 years. Our son, Brendan (29), lives with his wife, Alyson, in New York, NY and our daughter, Erin (27), lives in San Francisco, CA. I am a member of the Olympic Club in San Francisco and the University Club in Chicago, IL.

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### Tahoe Donner History

We have been homeowners in Tahoe Donner since 2002. We regularly use a number of the amenities including the golf course, Trout Creek pool and fitness center, the nordic skiing and snowshoeing trails and summer hiking trails.

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### Previous Volunteer and Community Experience

In my adult life I have served as a Little League baseball coach and girls' youth basketball coach in Mill Valley, CA and a youth hockey coach and instructor. in Wilmette, IL Many years ago I briefly served on the finance committee of the McGaw/Evanston YMCA in Evanston, IL. (A job transfer to California cut short my involvement.)

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### Contact Details

My mobile phone number is (415) 866 8525; our Tahoe Donner home phone number is (530) 536 3637. My email address is mahoney902@gmail.com.



TAHOE DONNER ASSOCIATION
COMMITTEE APPLICATION FORM

Name: Steve Mahoney

[X] New Applicant

[ ] Current Committee Member

Years of Service: \_\_\_\_\_

Committee of Interest: (choose one)

- [ ] Architectural Standards Committee
[ ] Covenants Committee
[ ] Elections Committee
[X] Finance Committee
[ ] General Plan Committee
[ ] Member Engagement Committee
[ ] Tahoe Donner Giving Fund Committee

The information below is for administration purposes.

Tahoe Donner Address: 12830 Solvang Way Truckee CA 96161
Street Address City State ZIP

Unit / Lot Number: 7 / 275

[ ] Full-Time Resident of Tahoe Donner

[X] Part-Time Resident of Tahoe Donner

Home Phone: (415) 381-4980
(000) 000 - 0000

Mobile Phone: (415) 866-8525
(000) 000 - 0000

Email Address: mahoney902@gmail.com

NOTE: Please submit this APPLICATION, along with a brief bio describing your talents/experience related to the function of your chosen committee and, if you wish a resume, to the executive assistant at executiveassistant@tahoedonner.com. Applications and supporting documents must be received in PDF format.

I submit this application and supporting documentation to be considered as a candidate for the above chosen Tahoe Donner Association Committee.

Signature: [Handwritten Signature]
Date: December 7, 2018



## Tahoe Donner Association Committee Application Form

Name: <u>Steve McClure</u>	
Committee of Interest: <u>FINANCE</u>	
Current Committee Member: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	New Applicant: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Years of Service: _____	
If your term is expiring, would you like to renew your membership? <input type="checkbox"/> Yes <input type="checkbox"/> No	
Statement of Interest to renew membership:  <p style="text-align: center;"><i>*Note: Not required if you are a new applicant.</i></p>	
Current Task Force Member: <input type="checkbox"/> Yes <input type="checkbox"/> No	
If so, which Task Force: _____	Years of Service: _____

Tahoe Donner Address:		Unit/ Lot Number: _____	
<del>11640</del> 11640 Baden			
Full-Time Resident:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Part-Time Resident:	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Phone: (415) 492-92119	Email: ststmcc@gmail.com		

**Additional Information:**

- **Current Committee Member**
  - All current committee members desiring reappointment, shall submit to the respective Committee Chair, a written request stating their interest in serving on a specific committee, and this Committee Application Form.
  - Reappointment requests will be review and approved by the Board of Directors.
  
- **New Applicant**
  - All new applicants to a committee shall include a yes brief overview of the applicant's talents or experience which are relevant to the contribution that the applicant can bring to that particular committee's function.
  - Please submit either a bio and/or resume with this Committee Application Form to the respective Committee Chair, for review and approval from the Board of Directors.

**For more information on each Tahoe Donner Association Committee, please visit:**

<http://www.tahoedonner.com/members/committees/>

Thank you for your interest in either wishing to continue to serve on a committee or your interest in joining a committee!

Signature: 

Date: 9/29/18



I am requesting an application to become a member of the T.D. Finance Committee. I have followed T.D.'s financial and operational events, methodology and decisions making process over the last two years via attendance at Board meetings and direct communications with Board Members, Staff and Committee Members. The focus of my involvement has been balancing financial and operational choices to produce the best overall outcome for Members.

I can add value due to my ability to reason effectively, creatively and objectively, bolstered by a 33 year combined stretch in finance; both corporate and municipal. Specifically, while employed at Fireman's Fund (1976-1985) I created and coordinated studies and recommendations to top management regarding cash flow, earnings, shareholder dividend policy, asset distribution, tax policy and special projects.

My municipal experience (1985-2009, Financial Security Assurance, "FSA") stems from credit analysis re insurance evaluation for all sectors within the public domain. This included financial statement analysis, field evaluations, product development, deal structuring, pricing, marketing, training, and interaction with bond counsel, investment bankers and consultants.

I hold a M.A. in Economics from San Francisco State University (1976).



**TAHOE DONNER ASSOCIATION  
COMMITTEE APPLICATION FORM**

Name: TERRENCE WATSON

**New Applicant**

**Current Committee Member**

Years of Service: \_\_\_\_\_

**Committee of Interest:** (choose one)

- Architectural Standards Committee
- Covenants Committee
- Elections Committee
- Finance Committee
- General Plan Committee
- Member Engagement Committee
- Tahoe Donner Giving Fund Committee

The information below is for administration purposes.

**Tahoe Donner Address:** 11530 Bennett Flat Rd Truckee CA 96161  
Street Address City State ZIP

Unit / Lot Number: 08 / 063000

Full-Time Resident of Tahoe Donner

Part-Time Resident of Tahoe Donner

**Home Phone:** \_\_\_\_\_  
(000) 000 - 0000

**Mobile Phone:** (510) 381-7944  
(000) 000 - 0000

**Email Address:** terryawatson@gmail.com

**NOTE:** Please submit this **APPLICATION**, along with a brief **bio** describing your talents/experience related to the function of your chosen committee and, if you wish a **resume**, to the **executive assistant** at [executiveassistant@tahoedonner.com](mailto:executiveassistant@tahoedonner.com). Applications and supporting documents must be received in PDF format.

I submit this application and supporting documentation to be considered as a candidate for the above chosen Tahoe Donner Association Committee.

**Signature:** T. Watson

**Date:** 12/7/18



## Brief Bio

### **Terry Watson**

My wife and I have been 2nd home owners in Tahoe Donner for 14 years and are in the process of building a new home here and transitioning to full time residency. I am keen to find ways to participate in the life of this community. Given my professional background, getting involved in the Finance Committee seems to be the best fit.

My career was in the financial services sector. I worked for Bank of America in London, Paris, New York, San Francisco and Charlotte for 31 years. For the first half of my time at BofA, I worked in corporate banking and then transitioned across to the risk management function. I then worked for Barclays Global Investors in San Francisco for 5 years as their Chief Risk Officer, and finally for Allianz Asset Management in Munich as the Chief Risk Officer of their asset management division.

I volunteered for 20 years as a board member for a microfinance non-profit network, serving in a variety of capacities (board member, treasurer, chair of risk committee, chairman) on several boards within the network (US, UK, MicroEnsure, Uganda, Malawi).

Currently I serve as board chair of an international impact investing network, as board member and treasurer of a non-profit serving disconnected youth in the Bay Area, and as a board member and chair of the investment committee of the foundation of a seminary.

My interests and skills are very much in helping entities succeed in meeting their obligations to diverse stakeholder groups through high standards of both performance and governance. By personality, I incline to wanting to understand other people's perspectives and views, and to being a mediator. My background also makes me very attuned to risk issues and vulnerabilities, and to seeking practical ways to remediate them.

My other volunteering activities are as an usher at the San Francisco Opera and Ballet, and with the Truckee Emergency Warming Center.

11530 Bennett Flat Road  
Truckee, CA 96161

## TERRENCE A. WATSON

[terryawatson@gmail.com](mailto:terryawatson@gmail.com)

+1 (510) 381-7944 (Cell)

### CURRENT ACTIVITIES

**THE FULLER FOUNDATION**, Pasadena, CA

2017 - current

#### ***Trustee and Chair of Investment Committee***

The Fuller Foundation has AUM of \$224 million and assets under administration of \$659 million. The foundation fund is split across equities, fixed income and alternatives and in 2017 achieved a return of 15.8%. As Chair of the Investment Committee, I have been driving improvements to governance and transitioning the portfolio allocations and manager selections.

**TRANSFORMATIONAL BUSINESS NETWORK**, London

2015 - current

#### ***Non-executive director and Board Chair***

TBN is a network of business and professional people that support locally owned, small / medium enterprises (SMEs) through mentoring and training, and investing in transformational projects or businesses. As Board Chair since December 2017, I have expanded the Board, started a US non-profit arm and challenged staff to grow fundraising, expand the existing programme in Kenya and prepare to expand into Uganda as a second site.

**NEW DOOR VENTURES**, San Francisco, CA

2017 - current

#### ***Trustee and Treasurer***

New Door provides paid jobs, skills training, education and support to youth aged 16-24 who are disconnected from education and employment. The current annual budget is \$6.5 million from which we help 260 youth yearly and run two social enterprises.

### PROFESSIONAL EXPERIENCE

**ALLIANZ ASSET MANAGEMENT**, Munich, Germany

2010 - 2013

The second largest global asset management company with EUR1.9 trillion in assets under management, managed through two distinct businesses, PIMCO and Allianz Global Investors.

#### ***Chief Risk Officer***

Mandated to upgrade and build out the firm's enterprise risk management capabilities, prepare for the proposed Solvency 2 regime, and ensure that the firm was using best risk management practices.

- Expanded the use of Risk Committees throughout the firm to promote local management awareness and ownership of business risks.
- Developed a written risk strategy and risk appetite for the firm as a whole.
- Enhanced the risk reporting to monitor the firm's risk profile against the approved risk appetite.
- Expanded the use of stress testing for all legal entities within the group as an early warning system for potential P&L and capital shortfalls.
- Built up and strengthened the risk team within Allianz Global Investors.
- Successfully avoided any major negative surprises during a volatile period in the markets and very high organic growth (assets 53% higher in 3 years, revenues nearly 80% higher and operating earnings more than doubling).
- Chaired the AAM Risk Committee.

**BARCLAYS GLOBAL INVESTORS, San Francisco, CA**

2004-2009

One of the world's largest institutional asset management company with a peak of over \$2 trillion in assets under management, operating in five continents and across all major asset classes.

***Managing Director, Global Risk Director***

Built out the firm's risk management capabilities in each of the credit, market and operational risk functional areas, enabling the firm to continue to grow rapidly while controlling risk exposures.

- Prepared for and managed counterparty credit risk through the financial crisis – successfully minimised client losses.
- Established a market risk function to oversee the risks in various hedge funds, provided independent reporting to clients, oversaw the securities lending-related investment portfolios and ensured that redemption liquidity was allocated fairly and transparently to all clients.
- Enhanced the operational risk function commensurate with the growth in the company (approx. 100% growth in just over three years) with particular focus on making growth-critical processes more robust– new products and instruments, change management, supplier management, prolific use of spreadsheets – as well as managing tail risks, such as insurance, business continuity, and liquidity.
- Achieved Advanced Management Approach treatment for operational risk under the Basel II capital accord; Barclays was one of the first institutions worldwide to secure regulatory approval.
- Increased the transparency and reporting of risk to management, boards and regulators with the use of risk dashboards and other metrics.
- From 2004-2007, was also the Chief Compliance Officer and managed regulatory relationships globally and upgraded and repositioned the compliance function.

**BANK OF AMERICA**

1973-2004

***Executive Vice President (1997 - 2004)***

***Risk Executive, Asset Management Division (2002-2004)***

- Managed the investment risk management team responsible for overseeing the investment portfolios (approx. \$350 billion) and for independent risk reporting to the Chief Investment Officer, the investment committee and the board of trustees.
- Planned and implemented the risk management approach for the combined Bank of America and Fleet BankBoston asset management business following the merger.
- Designed and built a daily portfolio guideline compliance monitoring application
- Implemented the remediation plan in response to the market timing/late trading scandal as part of a cross-functional management team.

**OTHER RELEVANT EXPERIENCE**

**Bank of America**

- Managed the risk management function within the Technology & Operations Division
- Team member tasked with re-designing the end-to-end credit process within the Global Corporate and Investment Bank
- Managed the counterparty and securities issuer risk management globally for the Capital Markets Division
- Managed the market risk management function within Bank of America,
- Managed the credit card portfolio securitization activities of Bank of America.
- 13 years of corporate lending experience with Bank of America in Europe and North America.

**Opportunity International**

- Trustee of leading microfinance network from 1997 - 2016, including terms as chairman of US and UK entities, and chair of the network's Risk Committee
- Non-Executive Director of two Opportunity-owned banks in Malawi and Uganda from 2013/14 - 2016, and chair of their Risk Committees

**MicroEnsure LLC**

- Non-Executive Director of micro insurance company from 2009 - 2015 and board chair from 2012 - 2015. Originally a non-profit venture of Opportunity International, ownership was progressively sold to commercial investors (AXA, IFC, Omidyar Foundation, and Sanlam). Engaged as a consultant to the Executive Committee 2016 - 2017 after Opportunity sold the last of its shares. As Board Chair, drove growth in customers as the key metric; currently serving over 59 million.

**London Wall Partners LLP**

- Member of Advisory Board from 2014 - present and limited partner. London Wall is an independent private wealth management advisory firm based in London.

**EDUCATION**

B.A., Modern Languages, Jesus College, Oxford University

**PERSONAL**

UK citizen with US Green Card; married with three children; interests include, opera, cycling and birdwatching.