



# Tahoe Donner Association

## Finance Reports

### February 2019

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: March 15, 2019  
Re: **February 2019 – Operating Fund Financial Results**



## Keynotes

1. February NOR of \$224,000 was favorable \$60,000 or 36% to Budget. Record Revenue and record costs for the month of February.
2. Operating Fund Members' Equity balance of \$2.7 million is \$1,316,000 over the policy peg balance of 10% of revenue budget.
3. New for 2019; section F06 which is Net Operating Results, including Allocated Overhead.
4. New in F01; see next page matrix of financial indicators, section d) Personnel Metrics added, and TCRC Guest metrics last page.

## Month

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a gain of \$208,000 which was favorable to budget by \$60,000/40%. Month's operating revenues of \$1,973,000 were \$112,000/6% favorable to budget and total expenses of \$1,765,000 were \$52,000/3% unfavorable to budget. Compared to last year same month, revenues are up \$671,000/51% and NORBO is favorable \$420,000/198%.

## Year to Date

Two months in, the NORBO of \$294,000 is favorable \$295,000 or 295%. These results are driven by excellent winter skiing conditions, with record snowfall for month of February for the region. Compared to 1<sup>st</sup> two months of last year, revenue is up \$1.6 million and NORBO is up \$1.0 million. The weather tapered just enough over the Presidents holiday week to have very strong visitations and record revenues.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at [www.tahoedonner.com](http://www.tahoedonner.com). **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

## 10 KEY FINANCIAL Related METRICS

	for the month of February 2019			For the two months ending February 2019		
	Value	Variance to Budget		Value	Variance to Budget	
1 Operating Revenue	\$ 1,972,765	\$ 111,765	6%	\$ 3,950,264	\$ 466,264	13%
2 Operating Costs	\$ (1,749,251)	\$ (52,251)	-3%	\$ (3,622,933)	\$ (170,933)	-5%
3 Net Operating Result	\$ 223,514	\$ 59,514	36%	\$ 327,331	\$ 295,331	923%
4 Operating Expenses	\$ (459,394)	\$ (45,818)	-11%	\$ (909,121)	\$ (64,698)	-8%
5 Payroll Direct	\$ (904,663)	\$ (23,139)	-3%	\$ (1,897,831)	\$ (95,254)	-5%
6 Payroll Direct % of Rev	-46%	0.015	3%	-48%	0.037	7%
7 Non-Exempt FTEs	194	(2.3)	-1%	210	(12.5)	-6%
8 F&B COGS % of F&B Rev	-30.7%	(0.019)	-7%	-31.1%	(0.022)	-8%
9 Downhill Skier Visits	11,529	(1,671)	-13%	23,106	(794)	-3%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 2,737,224	\$ 1,315,724	93%

## Overall Operating Conditions

**January** saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking.

**February** was inundated with powerful storms that brought record snowfall as well as some challenges for operations.

### DEEP SNOWPACK CAUSES HEADACHES IN SIERRA NEVADA

While much media has focused on the avalanches in Colorado, snowfall in the Truckee-Lake Tahoe area of the Sierra Nevada has been both a thrill and a curse, says the San Jose Mercury News. February was a month for the history books. It wasn't just the whitest February on record. It was the whitest month, period. There have been bigger winters, but not bigger months - ever. Driving is difficult to impossible, and high wind and avalanches limit terrain access. Blissful conditions come with major headaches - nearly buried homes, unsafe driving, high avalanche danger, collapsed roofs and elevated risk of carbon monoxide poisoning due to clogged vents. And near constant shoveling. That shoveling includes roofs that are so loaded with snow that windows are shattering from stress. It seeps into cracks, then freezes, ripping roofs apart," said Tim Smith of Mountain Valley Roofing in Lake Tahoe. "These are the worst conditions that I've seen in 30 to 40 years," he added. But the snowpack will be good for California's reservoirs, which had not fully recovered from extended drought, despite a big, big winter just two years ago.

.....THE SNOW INDUSTRY LETTER March 12, 2019

## Financial Notables of Operating Units

**Downhill Ski.** YTD NORBO of \$1,286,000 is favorable \$331k/35% to budget and favorable \$960k/294% to prior year. This was driven by excellent snow conditions and momentum for 18/19 winter season. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue. For 18/19 season, Downhill Ski managed to open on December 7<sup>th</sup> as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail.

**Cross Country Ski.** YTD NORBO of \$250,000 is favorable \$68k/37% to budget and favorable \$135k/117% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23<sup>rd</sup>. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30<sup>th</sup> with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations.

**The Lodge.** YTD NORBO loss of (\$89,000) is unfavorable \$45k/101% to budget and favorable \$11k/11% to prior year. YTD cogs of 34% compares to budget 29% and prior year 33%. Results versus budget driven primarily by unfavorable cogs \$20,000, payroll cost \$9,000, weather impacts of ~\$10,000 (snow removal primarily). The cogs and payroll are being researched and addressed with management, with a portion of both these fluxes attributable to budget spread, which should offset in future months.

**Pizza.** YTD NORBO loss of (\$17,000) is unfavorable \$16k/nm% to budget and unfavorable \$2k/12% to prior year. YTD cogs of 24% compares to budget 28% and prior year 28%. Results versus budget driven primarily by the severe weather impacting customer volume (cannot see restaurant from Northwoods).

**Alder Creek Café.** YTD NORBO loss of (\$18,000) is unfavorable \$1k/4% to budget and favorable \$10k/36% to prior year. YTD cogs of 37% compares to budget 32% and prior year 35%.

## Other

### a) Season Pass Products

Winter 18/19 passes sold as of 02/25/2019, \$628,000/2587 versus prior year \$452,000/1914 passes. Revenue up \$176,000/39% and passes sold up 8599/22%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

### b) Recreation Fee.

- 02/28/2019 – **2019/2020** – sold 2,507 revenues of \$701,000, (vs py; volume up 4%, revenue up 12%)
- 02/28/2019 – **2018/2019** – sold 4,577 revenues of \$1,068,000, (vs py; volume up 3%, revenue up 2%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3593/56% (3581/55%) Base up to 4p | 842/13% (712/10%) 5<sup>th</sup> 6<sup>th</sup> | 142/2% (132/2%) 6<sup>th</sup> 7<sup>th</sup>
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +12/0.3% for Base up to 4p, +131/18% for 5<sup>th</sup> 6<sup>th</sup>, +10/8% for 7<sup>th</sup> 8<sup>th</sup>
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 131 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 117 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5<sup>th</sup> 6<sup>th</sup> | 101 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

**c) Assessment Receivable.**

as of 02/28/xx:

02/28/19 - 2019 793 or 12.3% of units  
02/28/18 - 2018 781 or 12.1% of units  
02/28/17 - 2017 1243 or 19.2% of units  
02/28/16 - 2016 813 or 12.6% of units

as of 01/31/xx:

01/31/19 - 2019 3114 or 48.1% of units  
01/31/18 - 2018 2944 or 45.5% of units  
01/31/17 - 2017 3283 or 50.7% of units  
01/31/16 - 2016 3402 or 52.6% of units

as of 12/31/xx:

12/31/18 - 2018 26 or 0.4% of units  
12/31/17 - 2017 24 or 0.4% of units  
12/31/16 - 2016 31 or 0.5% of units  
12/31/15 - 2015 36 or 0.6% of units

as of 11/30/xx:

11/30/18 - 2018 28 or 0.4% of units  
11/30/17 - 2017 28 or 0.4% of units  
11/30/16 - 2016 39 or 0.6% of units  
11/30/15 - 2015 43 or 0.7% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

**d) Personnel Metrics**

Tahoe Donner Association  
Personnel Report March 2019

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2018 February		2019 February	
	Status	3/7/2018	2/7/2019	3/7/2019	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
<b>Exempt</b>	101	40	42	42	2	5%	0	0%	0	0	0	0
<b>NonExempt</b>	102	44	43	42	-2	-5%	-1	-2%	2	0	0	1
<b>NonExempt</b>	103	300	338	307	7	2%	-31	-9%	17	3	13	7
<b>NonExempt</b>	104	19	19	19	0	0%	0	0%	0	1	0	0
<b>Totals</b>		403	442	410	7	2%	-32	-7%	19	4	13	8
<b>Totals (FTYR)</b>	<b>101 + 102</b>	<b>84</b>	<b>85</b>	<b>84</b>	<b>0</b>	<b>0%</b>	<b>-1</b>	<b>-1%</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1</b>

101 - FT Exempt

102 - FT NonExempt

103 - PT/Seasonal/Temp

103 - PT/Seasonal/Temp

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information.

	Trout Creek Recreation Center	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
					w/Mbr			onGCard			
<b>2018</b>		144,626	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242
<b>Jan17</b>		9,623	1,924	20%							\$ 14,474
<b>Jan18</b>		12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430
<b>Jan19</b>		12,102	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828
<b>Feb17</b>		10,182	2,344	23%							\$ 17,312
<b>Feb18</b>		10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870
<b>Feb19</b>		8,274	1,482	18%	581	7%	39%	901	11%	61%	\$ 19,084
			A								
<b>YTD Feb17</b>		19,805	4,268	22%							\$ 31,786
<b>YTD Feb18</b>		22,789	3,595	16%	1,396	6%	39%	2,199	10%	61%	\$ 37,300
<b>YTD Feb19</b>		20,376	3,505	17%	1,438	7%	41%	2,067	10%	59%	\$ 44,912
<b>2018/day</b>	<b>59</b>	345	59		24			35			\$ 761

#### YTD - Trout Creek Visits Mix

67% Member

7% Guests with Member

10% Guests on Guest Card

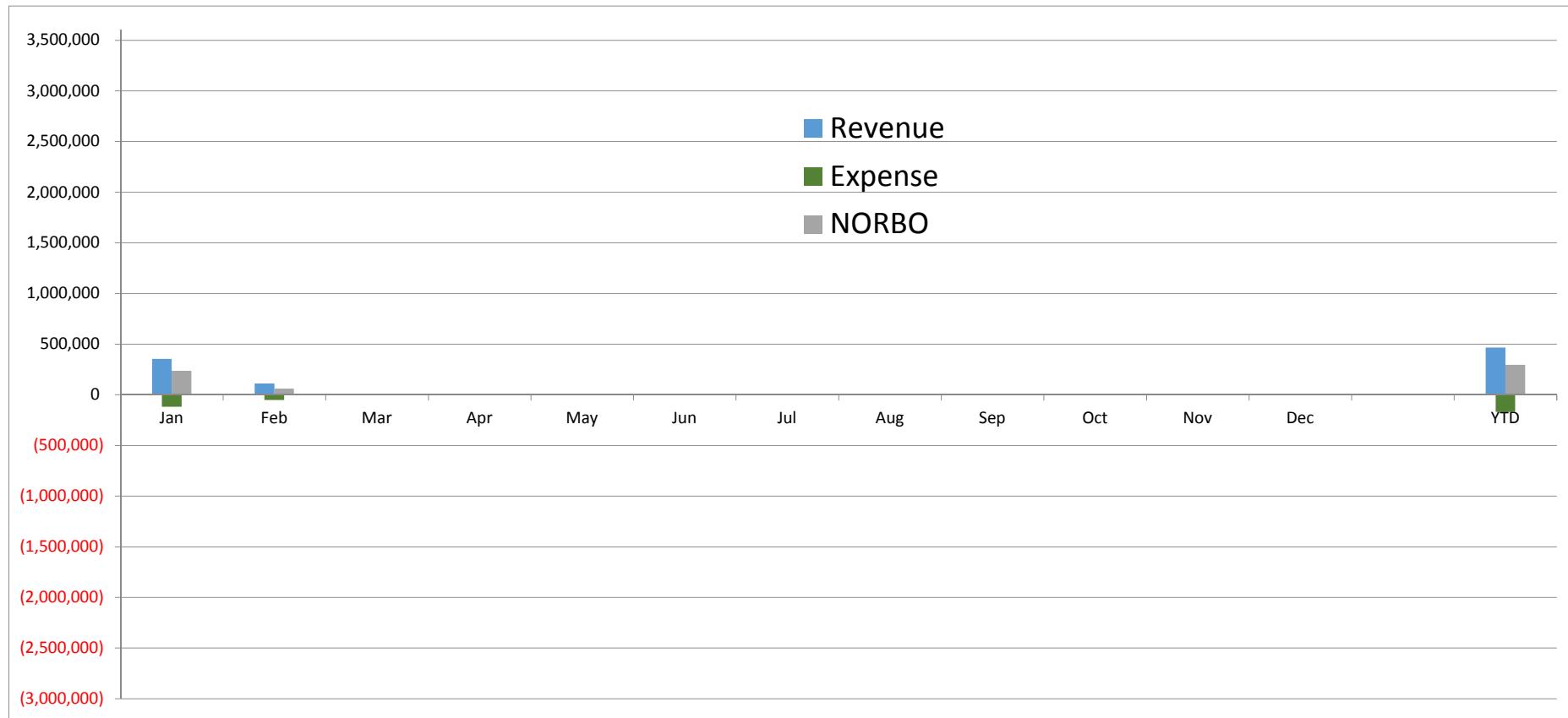
8% Employee

8% Fitness/Childcare/Massage

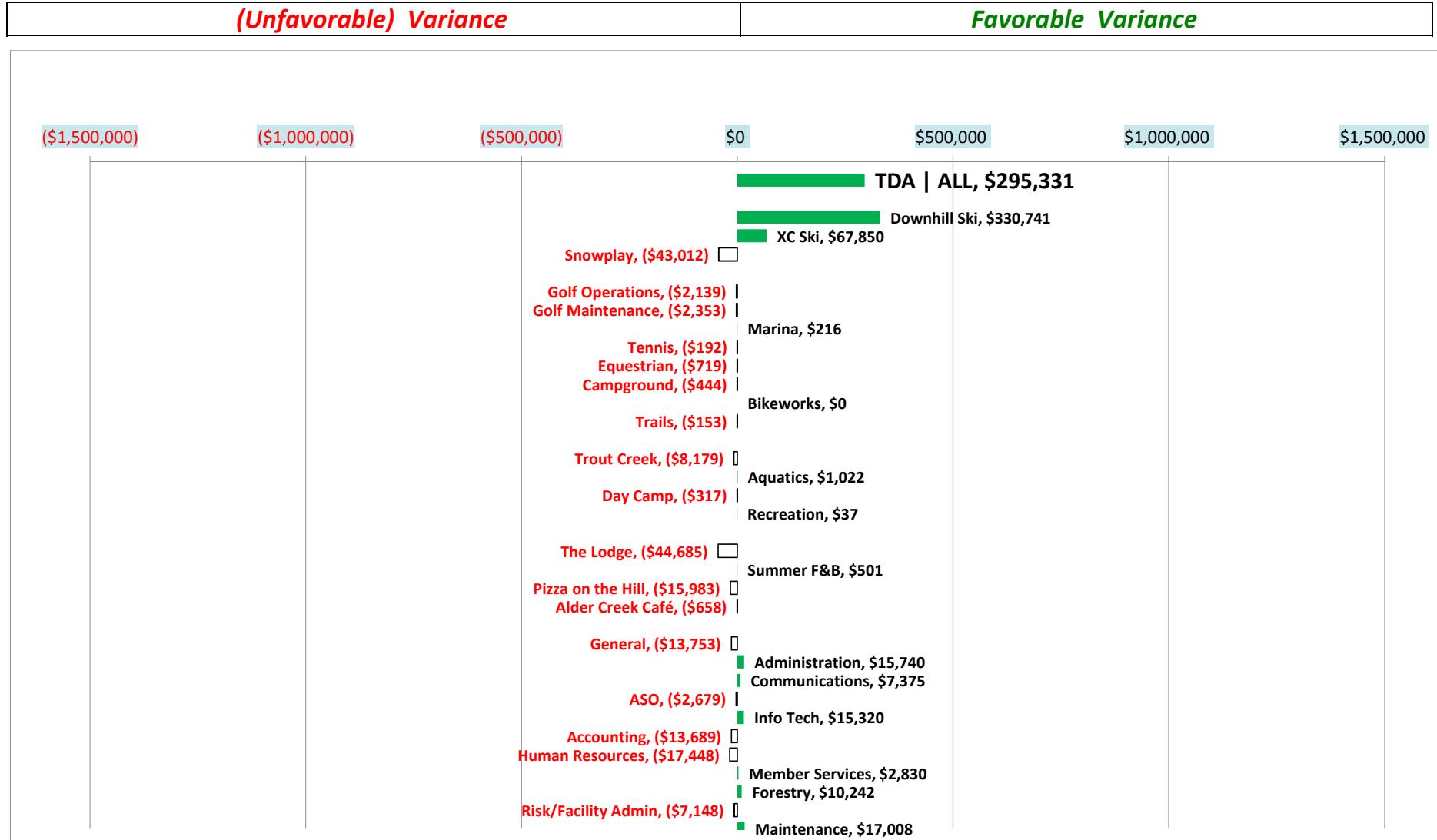
A - February volume decrease attributed to the severe weather.

**Tahoe Donner Association**  
**Operating Fund - excluding Annual Assessment Revenues**  
**Variance to Budget - by Month - For the two months ending February 2019**

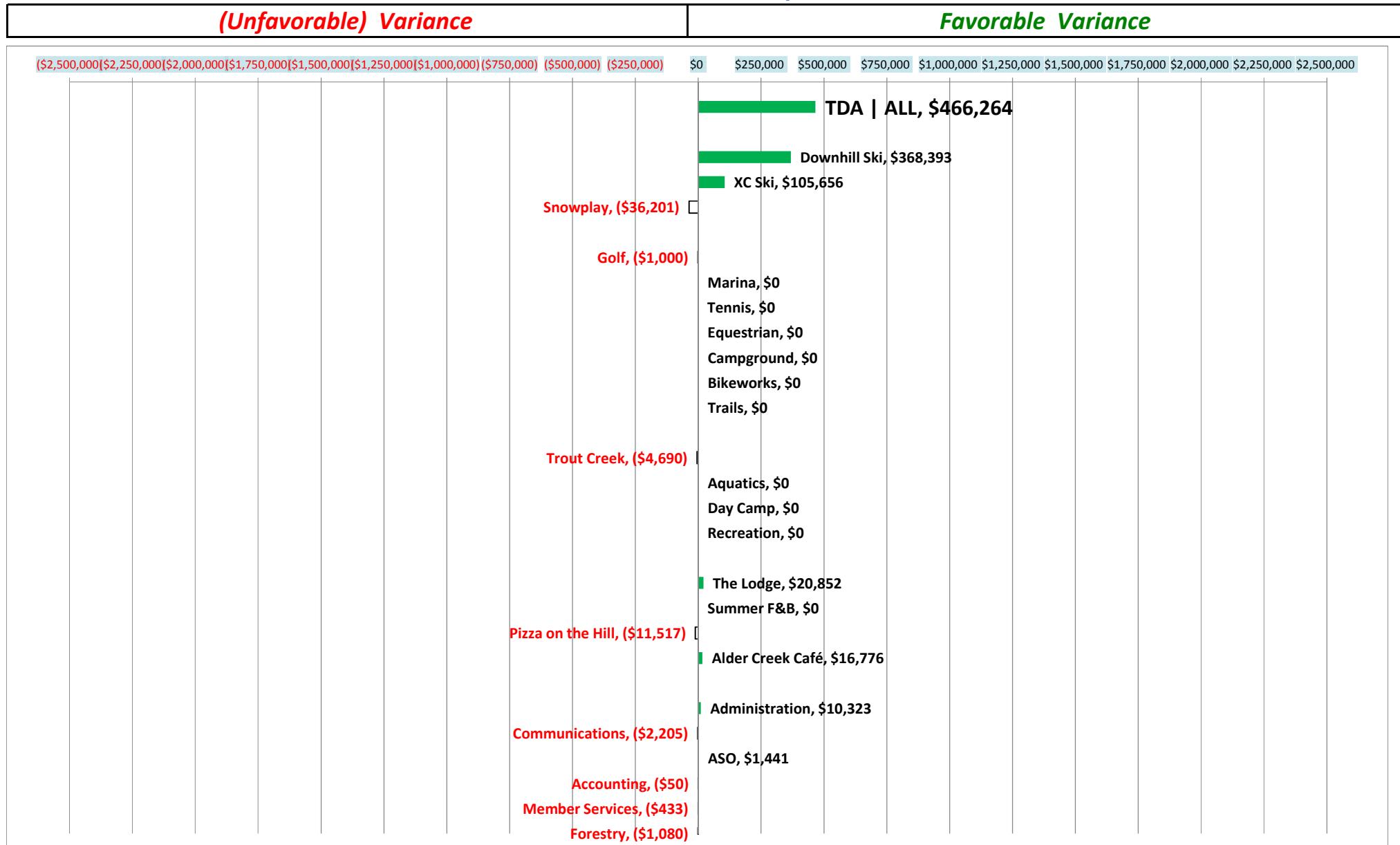
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	354,499	111,765	0	0	0	0	0	0	0	0	0	0	466,264
<b>Expense</b>	(118,682)	(52,251)	0	0	0	0	0	0	0	0	0	0	(170,933)
<b>NORBO</b>	235,817	59,514	0	0	0	0	0	0	0	0	0	0	295,331



**Tahoe Donner Association**  
**Net Operating Results Before Overhead (NORBO) Variances Report      (operating revenue - operating costs = NORBO)**  
**Year to Date February 2019**



**Tahoe Donner Association**  
**Operating Revenue Variances Report**  
**Year to Date February 2019**



**Tahoe Donner Association**  
**Net Operating Results Before Overhead (NORBO) Variances Report**      (operating revenue - operating costs = NORBO)

**Year to Date February 2019**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	\$ 235,817	\$ 59,514	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,331
Downhill Ski	198,348	132,393	-	-	-	-	-	-	-	-	-	-	330,741
XC Ski	57,449	10,401	-	-	-	-	-	-	-	-	-	-	67,850
Snowplay	(13,502)	(29,511)	-	-	-	-	-	-	-	-	-	-	(43,012)
Golf Operations	(404)	(1,736)	-	-	-	-	-	-	-	-	-	-	(2,139)
Golf Maintenance	602	(2,954)	-	-	-	-	-	-	-	-	-	-	(2,353)
Marina	(125)	342	-	-	-	-	-	-	-	-	-	-	216
Tennis	(285)	93	-	-	-	-	-	-	-	-	-	-	(192)
Equestrian	(646)	(72)	-	-	-	-	-	-	-	-	-	-	(719)
Campground	(391)	(53)	-	-	-	-	-	-	-	-	-	-	(444)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	(364)	211	-	-	-	-	-	-	-	-	-	-	(153)
Trout Creek	3,414	(11,593)	-	-	-	-	-	-	-	-	-	-	(8,179)
Aquatics	564	458	-	-	-	-	-	-	-	-	-	-	1,022
Day Camp	(307)	(11)	-	-	-	-	-	-	-	-	-	-	(317)
Recreation	(245)	282	-	-	-	-	-	-	-	-	-	-	37
The Lodge	(13,596)	(31,089)	-	-	-	-	-	-	-	-	-	-	(44,685)
Summer F&B	173	329	-	-	-	-	-	-	-	-	-	-	501
Pizza on the Hill	(5,388)	(10,596)	-	-	-	-	-	-	-	-	-	-	(15,983)
Alder Creek Café	2,178	(2,836)	-	-	-	-	-	-	-	-	-	-	(658)
General	8,948	(22,701)	-	-	-	-	-	-	-	-	-	-	(13,753)
Administration	4,798	10,942	-	-	-	-	-	-	-	-	-	-	15,740
Communications	1,521	5,854	-	-	-	-	-	-	-	-	-	-	7,375
ASO	(3,569)	890	-	-	-	-	-	-	-	-	-	-	(2,679)
Info Tech	2,748	12,572	-	-	-	-	-	-	-	-	-	-	15,320
Accounting	(8,128)	(5,560)	-	-	-	-	-	-	-	-	-	-	(13,689)
Human Resources	29	(17,477)	-	-	-	-	-	-	-	-	-	-	(17,448)
Member Services	2,657	172	-	-	-	-	-	-	-	-	-	-	2,830
Forestry	3,144	7,098	-	-	-	-	-	-	-	-	-	-	10,242
Risk/Facility Admin	(5,727)	(1,421)	-	-	-	-	-	-	-	-	-	-	(7,148)
Maintenance	1,920	15,087	-	-	-	-	-	-	-	-	-	-	17,008

**Tahoe Donner Association**  
**Operating Revenue Variances Report**

**Year to Date February 2019**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

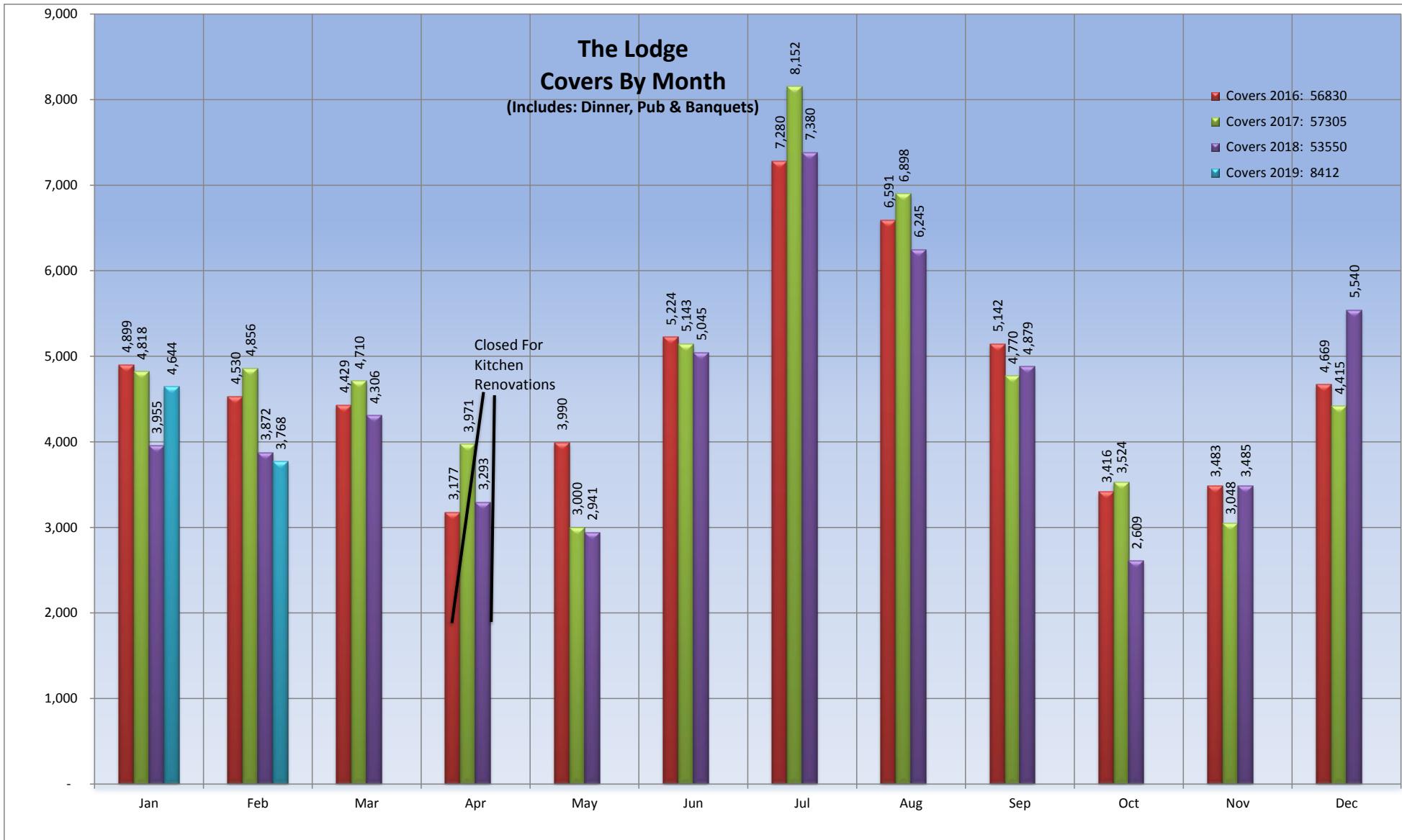
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	\$ 354,499	\$ 111,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 466,264
Downhill Ski	245,612	122,781	-	-	-	-	-	-	-	-	-	-	368,393
XC Ski	73,149	32,507	-	-	-	-	-	-	-	-	-	-	105,656
Snowplay	(12,291)	(23,910)	-	-	-	-	-	-	-	-	-	-	(36,201)
Golf	(500)	(500)	-	-	-	-	-	-	-	-	-	-	(1,000)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,140	(8,830)	-	-	-	-	-	-	-	-	-	-	(4,690)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	30,180	(9,329)	-	-	-	-	-	-	-	-	-	-	20,852
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	(1,706)	(9,811)	-	-	-	-	-	-	-	-	-	-	(11,517)
Alder Creek Café	16,978	(202)	-	-	-	-	-	-	-	-	-	-	16,776
Administration	3,471	6,852	-	-	-	-	-	-	-	-	-	-	10,323
Communications	(4,178)	1,973	-	-	-	-	-	-	-	-	-	-	(2,205)
ASO	(47)	1,488	-	-	-	-	-	-	-	-	-	-	1,441
Accounting	3	(53)	-	-	-	-	-	-	-	-	-	-	(50)
Member Services	57	(490)	-	-	-	-	-	-	-	-	-	-	(433)
Forestry	(370)	(710)	-	-	-	-	-	-	-	-	-	-	(1,080)

# The Lodge

## Covers By Month

(Includes: Dinner, Pub & Banquets)

■ Covers 2016: 56830  
■ Covers 2017: 57305  
■ Covers 2018: 53550  
■ Covers 2019: 8412

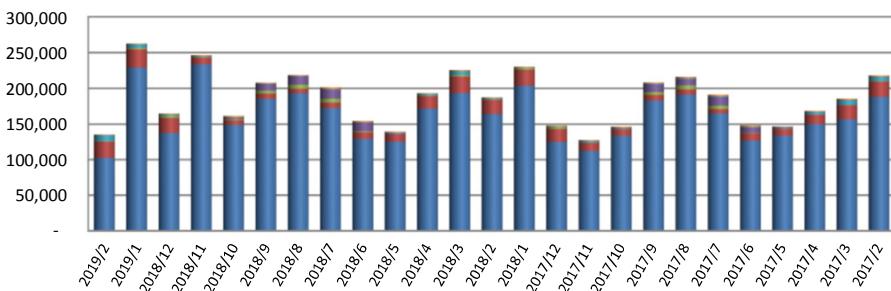


\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations

\*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations

\*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25 Months



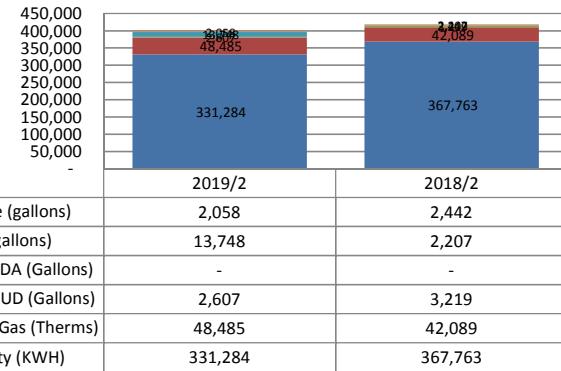
Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2019      02

▲      ▲  
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## Tahoe Donner Association Energy Consumption YTD

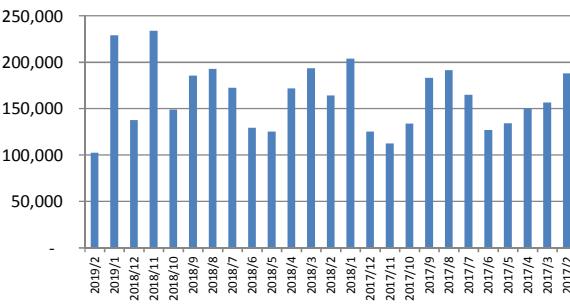


Data Available thru (yyyy/mm) - 2019/02

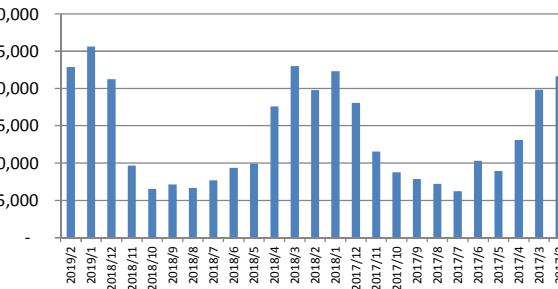
This Report is volumes not dollars

Note the scale varies with each Chart presented.

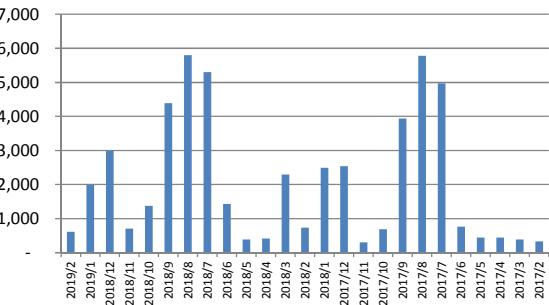
### Electricity (KWH)



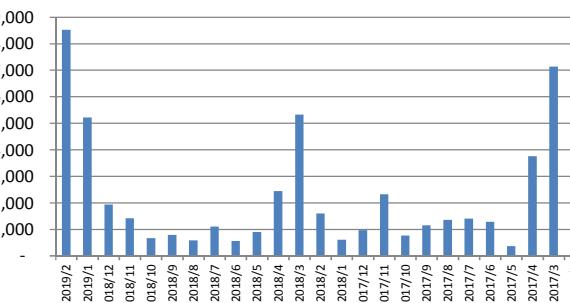
### Natural Gas (Therms)



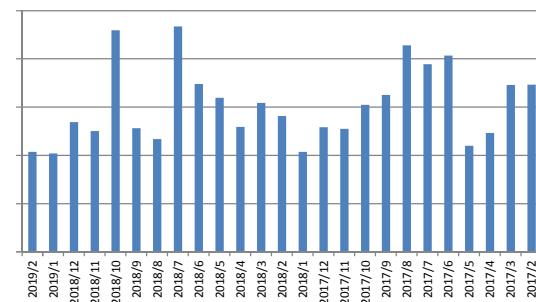
### Water-PUD (000 Gallons)



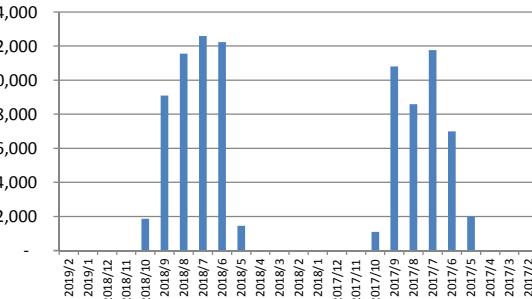
### Diesel (gallons)



### Gasoline (gallons)



### Water-TDA (000 Gallons)



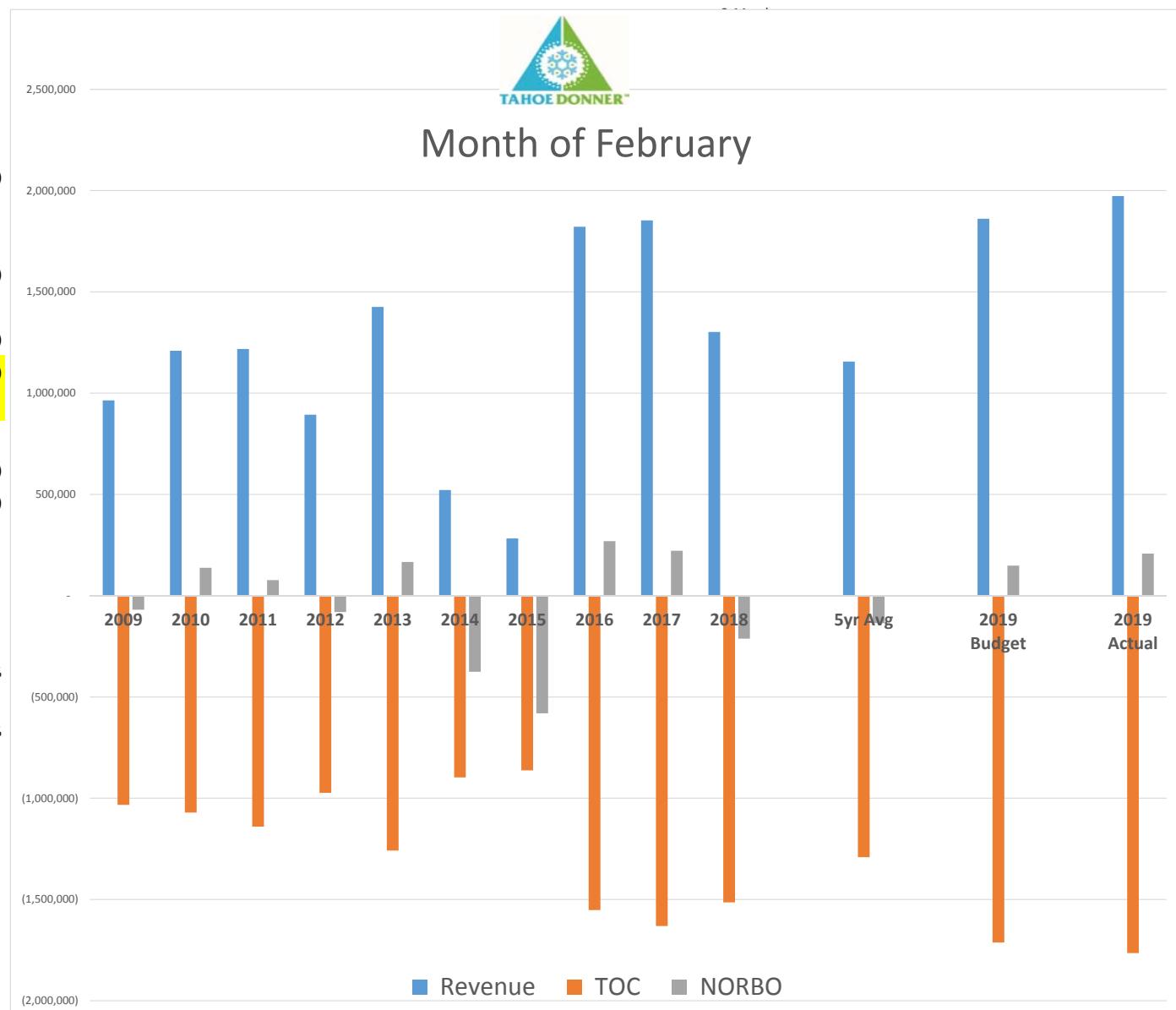


## Month of February

### Month of February

	Revenue	TOC	NORBO
2009	963,858	(1,033,345)	(69,487)
2010	1,208,950	(1,071,509)	137,440
2011	1,217,482	(1,140,614)	76,868
2012	893,078	(973,866)	(80,788)
2013	1,425,375	(1,259,130)	166,245
2014	521,297	(897,424)	(376,127)
2015	282,166	(863,000)	(580,834)
2016	1,821,398	(1,552,639)	268,758
2017	1,852,787	(1,631,187)	221,600
2018	1,302,172	(1,514,746)	(212,574)
5yr Avg	1,155,964	(1,291,799)	(135,835)
2019 Budget	1,861,000	(1,713,000)	148,000
2019 Actual	1,972,765	(1,765,251)	207,514
Var to Bdg	111,765 6%	(52,251) -3%	59,514 -40%
Var to PY	670,593 51%	(250,504) -17%	420,088 198%

PY Records  
New Record(s) if applicable



**Tahoe Donner Association**  
**Visitation Report**  
**February 2019**

Month						Department	Year to Date						ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		ANNUAL BUDGET
			Amount	Pctg	Amount	Pctg	Amount				Pctg		
<b>8,274</b>	<b>10,100</b>	<b>10,170</b>	<b>(1,826)</b>	<b>-18%</b>	<b>(1,896)</b>	<b>-19%</b>	<b>Private Amenities</b>	<b>20,376</b>	<b>20,800</b>	<b>22,789</b>	<b>(424)</b>	<b>-2%</b>	<b>216,300</b>
8,274	10,100	10,170	(1,826)	-18%	(1,896)	-19%	Trout Creek Rec Ctr	20,376	20,800	22,789	(424)	-2%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	4,700
<b>31,630</b>	<b>36,195</b>	<b>24,337</b>	<b>(4,565)</b>	<b>-13%</b>	<b>7,293</b>	<b>30%</b>	<b>Public Amenities</b>	<b>68,465</b>	<b>68,110</b>	<b>44,549</b>	<b>355</b>	<b>1%</b>	<b>270,000</b>
11,529	13,200	8,454	(1,671)	-13%	3,075	36%	DH Ski - Total Skier Visits	23,106	23,900	14,442	(794)	-3%	45,000
6,439	6,300	2,132	139	2%	4,307	202%	XC Ski - Total Skier Visits	16,272	12,600	5,257	3,672	29%	22,000
3,115	5,245	3,145	(2,130)	-41%	(30)	-1%	Snowplay - Total Tubers	5,979	9,425	4,561	(3,446)	-37%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-
3,768	3,895	3,872	(127)	-3%	(104)	-3%	The Lodge Covers	8,412	7,940	7,827	472	6%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	20,800
2,712	3,430	3,836	(718)	-21%	(1,124)	-29%	Pizza on the Hill Covers	5,631	6,480	6,684	(849)	-13%	43,000
4,067	4,125	2,898	(58)	-1%	1,169	40%	Alder Creek Café Covers	9,065	7,765	5,778	1,300	17%	37,700
<b>39,904</b>	<b>46,295</b>	<b>34,507</b>	<b>(6,391)</b>	<b>-14%</b>	<b>5,397</b>	<b>16%</b>	<b>Amenities Total</b>	<b>88,841</b>	<b>88,910</b>	<b>67,338</b>	<b>(69)</b>	<b>0%</b>	<b>486,300</b>
<b>255</b>	<b>300</b>	-	<b>(45)</b>	<b>-15%</b>	<b>255</b>	<b>0%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>7,126</b>	<b>7,173</b>	<b>6,473</b>	<b>(47)</b>	<b>-1%</b>	<b>7,173</b>
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-
255	300	-	(45)	-15%	255	0%	<b>STR Registrants</b>	653	700	-	(47)	-7%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-

Tahoe Donner Association  
Financial Highlights

for the Month of February 2019

variances presented as | Favorable -Unfavorable

3/14/2019

**Revenue \$ 1,972,800** | 111,800 / 6% to Budget

| 670,600 / 51% to Prior Year

Variance amount & % versus Budget for the Dept

r1	122,800	11%	Downhill Ski. Access up \$104k/24% to budget, \$320k/145% to PY. Lessons and Rentals up \$21k/4% to budget, comparing favorably to PY by \$144k/28%.
r2	32,500	13%	Cross Country. Strong sales across all segments. Access up \$15k/10% to budget, \$74k/83% to PY. Lessons and Rentals up \$8k/10% to budget, \$52k/183% to PY. Retail up \$9k/42% to budget, \$15k to PY.
r3	-23,900	-30%	Snowplay. Strongly impacted by weather events. Access down \$23k/32%. Up \$8k/21% to PY.
r4	-9,300	-5%	The Lodge. Directly impacted by poor weather conditions, resulting in decreased volume. Compares favorably to PY by \$18k/12%.
r5	-9,800	-20%	POTH. See above. Compares unfavorably to PY by \$8k/18%.
r6	-8,800	-12%	Trout Creek. Access revenue down \$3k/12%. Fitness classes, training, etc., down \$4k/51%. Overall compares negatively to PY by \$3k/4%. Visits down 18% to Budget and 19% to PY, due to the extreme weather.
r7	6,900	67%	Administration. Interest up \$8k/155% to budget, \$9k/317% to PY. Yields up and fully invested most of month.
r8	2,000	15%	Communications. Increased ad revenue. Compares favorably to PY by \$4k.
r9	1,500	21%	ASO. Compares negatively to PY by \$2k/21%.
r10	-2,100	-	all other variances, net
tl	111,800	6%	

**Expense \$ 1,749,300** | -52,300 / -3% to Budget

| -234,500 / -15% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-22,700	-13%	General. Legal services up \$12k/142% to budget. Claims expense up \$10k. Overall compares negatively to PY by \$43k/72%
e2	-22,100	-14%	Cross Country. Excessive snowfall contributing to snow removal expense up \$9k/198% to budget. Diesel \$4k/73% to budget. All other variances net.
e3	-21,800	-10%	The Lodge. Snow removal up \$6k/282% to budget. COGS unfavorable by \$8k/16%. Overall compares negatively to PY by \$25k/13%.
e4	-17,500	-60%	Human Resources. Cost timing due to personnel reorg \$14k timing.
e5	15,100	23%	Maintenance. Benefiting from snow removal cost allocation to other departments, as well as timing between months.
e6	12,600	21%	Information Tech. Payroll favorable \$6k/15% due to vacancies. Compares favorably to PY by \$5k/13%.
e7	9,600	2%	Downhill Ski. Payroll down \$7k/2% to budget. Compares favorably to PY by \$17k/5%.
e8	7,800	15%	Forestry. Payroll savings of \$10k due to vacancies. All other variance net.
e9	-5,600	-18%	Snowplay. Payroll up \$4k/24% to budget, up \$5k/26% to PY.
e10	-5,500	-8%	Accounting. Payroll up \$3k/4%. Payroll processing fees up \$3k, budget spread timing primarily.
e11	-2,200	-	all other variances, net (primarily timing variances between months)
tl	-52,300	-3%	

(52,300) Expense Variances to BDG co-wide recap

-2,800	-2%	Cogs
-23,100	-3%	Payroll Direct
19,500	-8%	Payroll Burden
-45,900	-11%	Expenses

(234,500) Expense Variances to Prior Year, co-wide

-34,700	-29%	Cogs
-111,400	-14%	Payroll Direct
-16,200	-8%	Payroll Burden
-72,200	-19%	Expenses

**N O R \$ 223,500** | 59,500 / 36% to Budget

| 436,100 / 205% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date February 2019 {2 of 12 months }

variances presented as | Favorable -Unfavorable

3/14/2019

<b>Revenue</b> \$ 3,950,300	<span style="color: green;">466,300 / 13% to Budget</span> <span style="color: green;">  1,570,900 / 66% to Prior Year</span>
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*Variance amount & % versus Budget for the Dept*

r1	<b>368,400</b>	<b>18%</b>	Downhill Ski. Access and usage up \$233k/29% to budget, comparing favorably \$645k/170% to PY. Lessons & Rentals favorable \$117k/13% to budget, favorable \$348k to PY.
r2	<b>105,700</b>	<b>22%</b>	Cross Country . Access and usage up \$47k/16% to budget, up \$140k/68% to PY. Lessons and Rentals favorable to budget by \$41k/29%, compares favorably to PY by \$119k/189%.
r3	<b>-36,200</b>	<b>-24%</b>	Snowplay. Continuing to see weather challenges resulting in reduced visitation. Compares favorably to PY by \$35k/46%.
r4	<b>20,900</b>	<b>6%</b>	The Lodge. Holding steady despite weather related challenges in February. Up \$70k/24% to PYTD.
r5	<b>16,800</b>	<b>18%</b>	Alder Creek Café. Benefiting from increased access and usage at Cross Country. Compares positively to PY by \$50k.
r6	<b>-11,500</b>	<b>-13%</b>	POTH. Slight decline to PYTD, with decreased revenue of \$1k/2%.
r7	<b>10,300</b>	<b>47%</b>	Administration. Interest income up \$10k to budget, \$11k PYTD. Yields improving.
r8	<b>-4,700</b>	<b>-3%</b>	Trout Creek. Decline in revenue from fitness classes. Overall compares favorably to PY by \$3k/2%.
r9	<b>-2,200</b>	<b>-8%</b>	Communications. Ad revenue down. Up \$3k/15% PYTD.
r10	<b>-1,200</b>	-	all other variances, net
tl	<b>466,300</b>	<b>13%</b>	

<b>Expense</b> \$ 3,622,900	<span style="color: red;">-170,900 / -5% to Budget</span> <span style="color: red;">  -525,300 / -17% to Prior Year</span>
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*Variance amount & % versus Budget for the Dept*

e1	<b>-65,500</b>	<b>-14%</b>	The Lodge. Payroll up \$22k to budget. COGS unfavorable to budget by \$25k/26%.
e2	<b>-37,800</b>	<b>-11%</b>	Cross Country. Payroll up \$13k/7% to budget due to increased visitation. Snow removal up \$8k to budget, \$16k PYTD.
e3	<b>-37,700</b>	<b>-3%</b>	Downhill Ski. Increased costs with increased volumes/revenues. Payroll up \$36k, compares favorably to PY by \$99k/15%.
e4	<b>-17,500</b>	<b>-27%</b>	Human Resources. Payroll unfavorable to budget by \$14k/29% due to personnel reorg timing.
e5	<b>-17,400</b>	<b>-16%</b>	Alder Creek Café. Increased costs with increased volumes/revenues.
e6	<b>17,000</b>	<b>13%</b>	Maintenance. Timing variances between months.
e7	<b>15,300</b>	<b>13%</b>	Information Tech. Payroll savings of \$7k/8% due to vacancies. All other variances timing between months.
e8	<b>-13,800</b>	<b>-8%</b>	General. Legal expenses unfavorable to budget by \$13k, compares negatively to PYTD by \$20k.
e9	<b>-13,700</b>	<b>-10%</b>	Accounting. Payroll processing service up \$9k, budget spread variance primarily.
e10	<b>200</b>	-	all other variances, net (mix of timing variances between months and real savings).
tl	<b>-170,900</b>	<b>-5%</b>	

**(170,900) Expense Variances to BDG co-wide recap**

-30,800	-11%	Cogs
.95,300	-5%	Payroll Direct
19,800	-11%	Payroll Burden
-64,600	-8%	Expenses

**(525,300) Expense Variances to Prior Year, co-wide**

-84,100	-36%	Cogs
-271,300	-17%	Payroll Direct
-51,200	-11%	Payroll Burden
-118,700	-15%	Expenses

<b>N O R</b> \$ 327,300	<span style="color: green;">295,300 / 923% to Budget</span> <span style="color: green;">  1,045,600 / 146% to Prior Year</span>
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YTD

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**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of February 2019



**Total Operating Fund - Month**

			Variance to Budget		Variance to PriorYr		Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ 1,972,765	\$ 1,861,000	\$ 1,302,172	\$ 111,765	6%	\$ 670,593	51%	<b>Revenue</b>	\$ 1,928,206	\$ 102,706	6%	\$ 663,015	52%	\$ 44,559	\$ 9,059	26%	\$ 7,578	20%
54,000	54,000	54,000	-	0%	-	0%	Recreation Fee	54,000	-	0%	-	0%	-	-	0%	-	0%
773,402	680,600	368,524	92,802	14%	404,878	110%	Access & Use Fees	773,402	92,802	14%	404,878	110%	-	-	0%	-	0%
370,924	415,500	309,102	(44,577)	-11%	61,821	20%	Food and Beverage	371,482	(44,118)	-11%	62,380	20%	(559)	(459)	459%	(559)	0%
77,620	64,700	47,547	12,920	20%	30,073	63%	Retail Product	77,197	13,297	21%	30,524	65%	423	(377)	-47%	(451)	-52%
613,425	589,300	450,978	24,125	4%	162,447	36%	Lessons & Rentals	613,425	24,125	4%	162,447	36%	-	-	0%	-	0%
83,394	56,900	72,021	26,494	47%	11,374	16%	Other	38,700	16,600	75%	2,786	8%	44,695	9,895	28%	8,587	24%
(153,695)	(150,900)	(119,010)	(2,795)	-2%	(34,685)	-29%	<b>Cost of Goods Sold</b>	(153,695)	(2,795)	-2%	(34,685)	-29%	-	-	0%	-	0%
(904,663)	(881,524)	(793,272)	(23,139)	-3%	(111,391)	-14%	<b>Payroll Direct</b>	(591,630)	(12,438)	-2%	(71,234)	-14%	(313,033)	(10,701)	-4%	(40,157)	-15%
(231,499)	(251,000)	(215,251)	19,501	8%	(16,248)	-8%	<b>Payroll Burden</b>	(147,150)	12,818	8%	(7,430)	-5%	(84,349)	6,683	7%	(8,818)	-12%
(1,136,162)	(1,132,524)	(1,008,523)	(3,638)	0%	(127,639)	-13%	<b>Payroll Total</b>	(738,779)	381	0%	(78,665)	-12%	(397,382)	(4,018)	-1%	(48,974)	-14%
(459,394)	(413,576)	(387,214)	(45,818)	-11%	(72,180)	-19%	<b>Expenses</b>	(553,785)	(46,232)	-9%	(288,138)	-108%	94,392	415	0%	215,958	178%
(47,038)	(37,108)	(43,987)	(9,930)	-27%	(3,051)	-7%	Personnel Costs	(34,234)	(6,726)	-24%	3,002	8%	(12,804)	(3,204)	-33%	(6,053)	-90%
(85,257)	(79,025)	(84,527)	(6,232)	-8%	(730)	-1%	Utilities	(66,756)	(8,511)	-15%	(2,634)	-4%	(18,501)	2,279	11%	1,904	9%
(30,994)	(17,690)	(9,996)	(13,304)	-75%	(20,998)	-210%	Fuel Costs	(22,574)	(9,174)	-68%	(15,433)	-216%	(8,421)	(4,131)	-96%	(5,565)	-195%
(90,089)	(80,621)	(65,192)	(9,468)	-12%	(24,897)	-38%	Supplies	(70,391)	(7,821)	-13%	(21,455)	-44%	(19,697)	(1,646)	-9%	(3,442)	-21%
(90,217)	(58,893)	(45,574)	(31,324)	-53%	(44,644)	-98%	Repairs & Maintenance	(60,332)	(23,387)	-63%	(33,422)	-124%	(29,885)	(7,937)	-36%	(11,222)	-60%
(1,213)	(50)	-	(1,163)	#####	(1,213)	0%	Forestry Land Maint	(49)	(49)	0%	(49)	0%	(1,164)	(1,114)	#####	(1,164)	0%
(60,500)	(60,500)	(50,500)	-	0%	(10,000)	-20%	Insurance	(38,100)	-	0%	(2,100)	-6%	(22,400)	-	0%	(7,900)	-54%
(23,463)	(23,800)	(22,938)	337	1%	(525)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(23,463)	337	1%	(525)	-2%
(43,568)	(41,680)	(26,239)	(1,888)	-5%	(17,329)	-66%	Credit Card Fees	(42,912)	(1,522)	-4%	(17,029)	-66%	(656)	(366)	-126%	(300)	-84%
(13,160)	(10,517)	(11,965)	(2,643)	-25%	(1,195)	-10%	Licenses Permits Fees	(2,607)	1,093	30%	1,482	36%	(10,553)	(3,736)	-55%	(2,678)	-34%
10,105	(19,692)	(26,297)	29,797	151%	36,402	138%	All other expenses	5,931	9,866	251%	21,260	139%	4,175	19,932	126%	15,142	138%
16,000	16,000	-	-	0%	16,000	#####	<b>Allocated Overhead</b>	(221,760)	-	0%	(221,760)	0%	237,760	-	0%	237,760	#####
\$ 223,514	\$ 164,000	\$ (212,574)	\$ 59,514	-36%	\$ 436,088	205%	<b>Net Operating Result</b>	\$ 481,946	\$ 54,059	-13%	\$ 261,527	-119%	\$ (258,432)	\$ 5,455	-2%	\$ 174,562	-40%
(1,749,251)	(1,697,000)	(1,514,746)	(52,251)	-3%	(234,504)	-15%	<b>Total Operating Costs</b>	(1,446,260)	(48,647)	-3%	(401,488)	-38%	(302,991)	(3,604)	-1%	166,984	36%
(164,000)	(164,000)	8,000	-	0%	(172,000)	#####	<b>Assessment Revenue</b>						(164,000)	-	0%	(172,000)	#####
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
(164,000)	(164,000)	8,000	-	0%	(172,000)	#####	<b>Net, Operating Fund Portion</b>						(164,000)	-	0%	(172,000)	#####
\$ 59,514	\$ -	\$ (204,574)	\$ 59,514	NA	\$ 264,088	129%	<b>Net Result</b>	\$ 481,946	\$ 54,059	13%	\$ 261,527	-119%	\$ (422,432)	\$ 5,455	-1%	\$ 2,562	-1%

**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the two months ending February 2019

Total Operating Fund - YTD						Component	Amenities - YTD				Homeowners Association - YTD						
Variance to Budget			Variance to PriorYr				Variance to Budget		Variance to PriorYr		Variance to Budget		Variance to PriorYr		Variance to Budget		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ 3,950,264	\$ 3,484,000	\$ 2,379,382	\$ 466,264	13%	\$ 1,570,881	66%	<b>Revenue</b>	\$ 3,867,167	\$ 458,267	13%	\$ 1,557,955	67%	\$ 83,096	\$ 7,996	11%	\$ 12,926	18%
108,000	108,000	107,000	-	0%	1,000	1%	Recreation Fee	108,000	-	0%	1,000	1%	-	-	0%	-	0%
1,516,355	1,269,900	688,172	246,455	19%	828,182	120%	Access & Use Fees	1,516,355	246,455	19%	828,182	120%	-	-	0%	-	0%
792,563	786,900	583,238	5,663	1%	209,326	36%	Food and Beverage	793,122	6,022	1%	209,884	36%	(559)	(359)	179%	(559)	0%
142,532	124,500	88,752	18,032	14%	53,780	61%	Retail Product	141,281	18,281	15%	54,499	63%	1,251	(249)	-17%	(719)	-36%
1,231,672	1,077,800	770,443	153,872	14%	461,229	60%	Lessons & Rentals	1,231,672	153,872	14%	461,229	60%	-	-	0%	-	0%
159,142	116,900	141,777	42,242	36%	17,365	12%	Other	76,737	33,637	78%	3,160	4%	82,404	8,604	12%	14,204	21%
(317,683)	(286,900)	(233,551)	(30,783)	-11%	(84,132)	-36%	<b>Cost of Goods Sold</b>	(317,683)	(30,783)	-11%	(84,132)	-36%	-	-	0%	-	0%
(1,897,831)	(1,802,577)	(1,626,492)	(95,254)	-5%	(271,339)	-17%	<b>Payroll Direct</b>	(1,262,244)	(90,470)	-8%	(221,044)	-21%	(635,588)	(4,785)	-1%	(50,296)	-9%
(498,298)	(518,100)	(447,129)	19,802	4%	(51,169)	-11%	<b>Payroll Burden</b>	(322,286)	7,150	2%	(37,823)	-13%	(176,012)	12,652	7%	(13,345)	-8%
(2,396,129)	(2,320,677)	(2,073,621)	(75,452)	-3%	(322,508)	-16%	<b>Payroll Total</b>	(1,584,530)	(83,320)	-6%	(258,867)	-20%	(811,600)	7,867	1%	(63,641)	-9%
(909,121)	(844,423)	(790,501)	(64,698)	-8%	(118,620)	-15%	<b>Expenses</b>	(1,109,553)	(62,632)	-6%	(565,512)	-104%	200,432	(2,066)	1%	446,892	181%
(102,529)	(80,328)	(96,285)	(22,201)	-28%	(6,244)	-6%	Personnel Costs	(71,272)	(13,344)	-23%	4,835	6%	(31,257)	(8,857)	-40%	(11,079)	-55%
(170,034)	(163,140)	(170,853)	(6,894)	-4%	819	0%	Utilities	(132,458)	(11,728)	-10%	(2,691)	-2%	(37,576)	4,834	11%	3,510	9%
(61,225)	(39,380)	(19,855)	(21,845)	-55%	(41,370)	-208%	Fuel Costs	(46,929)	(17,429)	-59%	(33,019)	-237%	(14,296)	(4,416)	-45%	(8,351)	-140%
(184,191)	(174,517)	(131,977)	(9,674)	-6%	(52,214)	-40%	Supplies	(141,333)	(7,938)	-6%	(41,959)	-42%	(42,859)	(1,737)	-4%	(10,255)	-31%
(162,716)	(127,305)	(102,508)	(35,411)	-28%	(60,209)	-59%	Repairs & Maintenance	(105,456)	(23,441)	-29%	(37,840)	-56%	(57,261)	(11,971)	-26%	(22,368)	-64%
(2,717)	(100)	(334)	(2,617)	#####	(2,383)	-714%	Forestry Land Maint	(580)	(580)	0%	(580)	0%	(2,137)	(2,037)	#####	(1,803)	-540%
(121,000)	(121,000)	(101,000)	-	0%	(20,000)	-20%	Insurance	(76,200)	-	0%	(4,200)	-6%	(44,800)	-	0%	(15,800)	-54%
(46,926)	(47,600)	(45,876)	674	1%	(1,050)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(46,926)	674	1%	(1,050)	-2%
(94,905)	(77,680)	(51,629)	(17,225)	-22%	(43,275)	-84%	Credit Card Fees	(93,938)	(16,988)	-22%	(43,142)	-85%	(967)	(237)	-32%	(134)	-16%
(24,781)	(16,077)	(26,513)	(8,704)	-54%	1,732	7%	Licenses Permits Fees	(4,662)	738	14%	2,248	33%	(20,119)	(9,442)	-88%	(515)	-3%
28,904	(30,296)	(43,670)	59,200	195%	72,574	166%	All other expenses	18,531	28,078	294%	46,091	167%	10,372	31,121	150%	26,482	164%
33,000	33,000	-	-	0%	33,000	#####	<b>Allocated Overhead</b>	(455,256)	-	0%	(455,256)	0%	488,256	-	0%	488,256	#####
\$ 327,331	\$ 32,000	\$ (718,291)	\$ 295,331	-923%	\$ 1,045,622	146%	<b>Net Operating Result</b>	\$ 855,403	\$ 281,534	-49%	\$ 649,445	-315%	\$ (528,072)	\$ 13,797	-3%	\$ 396,177	-43%
(3,622,933)	(3,452,000)	(3,097,673)	(170,933)	-5%	(525,259)	-17%	Total Operating Costs	(3,011,765)	(176,734)	-6%	(908,510)	-43%	(611,168)	5,801	1%	383,251	39%
6,991,000	6,991,000	6,358,000	-	0%	633,000	10%	<b>Assessment Revenue</b>						6,991,000	-	0%	633,000	10%
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%	Replacement Reserve Fund	(4,661,000)	-	0%	(648,000)	16%					
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund	(194,000)	-	0%	-	0%					
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%	New Equipment Fund	(2,168,000)	-	0%	(161,000)	8%					
(32,000)	(32,000)	144,000	-	0%	(176,000)	-122%	<b>Net, Operating Fund Portion</b>	(32,000)	-	0%	(176,000)	-122%					
\$ 295,331	\$ -	\$ (574,291)	\$ 295,331	NA	\$ 869,622	151%	<b>Net Result</b>	\$ 855,403	\$ 281,534	49%	\$ 649,445	-315%	\$ (560,072)	\$ 13,797	-2%	\$ 220,177	-28%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH**  
for the month of February 2019

Including Allocated Overhead				Including Allocated Overhead									
Net Operating Results (NOR)				Department		Revenue				Total Operating Expenses			
Variance to Budget						Variance to Budget				Variance to Budget			
Actual	Budget	Amount	Pctg			Actual	Budget	Amount	Pctg	Actual	Budget	Amount	Pctg
\$ (103,126)	\$ (92,698)	\$ (10,428)	-11%	<b>Private Amenities</b>		\$ 74,370	\$ 83,200	\$ (8,830)	-11%	\$ (177,497)	\$ (175,898)	\$ (1,599)	-1%
(44,759)	(33,166)	(11,593)	-35%		Trout Creek Rec Ctr	62,370	71,200	(8,830)	-12%	(107,129)	(104,366)	(2,763)	-3%
(15,143)	(15,601)	458	3%		Aquatics	12,000	12,000	-	0%	(27,143)	(27,601)	458	2%
(16,144)	(16,486)	342	2%		Beach Club Marina	-	-	-	0%	(16,144)	(16,486)	342	2%
(8,825)	(8,918)	93	1%		Tennis Center	-	-	-	0%	(8,825)	(8,918)	93	1%
(5,450)	(5,439)	(11)	0%		Day Camps	-	-	-	0%	(5,450)	(5,439)	(11)	0%
(12,806)	(13,088)	282	2%		Recreation Programs	-	-	-	0%	(12,806)	(13,088)	282	2%
<b>585,072</b>	<b>520,585</b>	<b>64,487</b>	<b>12%</b>	<b>Public Amenities</b>		<b>1,853,835</b>	<b>\$ 1,742,300</b>	<b>111,535</b>	<b>6%</b>	<b>(1,268,763)</b>	<b>\$ (1,221,715)</b>	<b>(47,048)</b>	<b>-4%</b>
678,629	546,236	132,393	24%		Downhill Ski	1,271,781	1,149,000	122,781	11%	(593,152)	(602,764)	9,612	2%
90,878	80,477	10,401	13%		Cross Country Ski	274,207	241,700	32,507	13%	(183,329)	(161,223)	(22,106)	-14%
19,695	49,206	(29,511)	-60%		Snowplay	57,090	81,000	(23,910)	-30%	(37,395)	(31,794)	(5,601)	-18%
(51,347)	(46,657)	(4,690)	-10%		Golf	-	500	(500)	-100%	(51,347)	(47,157)	(4,190)	-9%
(5,424)	(5,371)	(53)	-1%		Campground	-	-	-	0%	(5,424)	(5,371)	(53)	-1%
(11,317)	(11,245)	(72)	-1%		Equestrian	-	-	-	0%	(11,317)	(11,245)	(72)	-1%
(2,709)	(2,709)	-	0%		Bikeworks	-	-	-	0%	(2,709)	(2,709)	-	0%
(12,590)	(12,801)	211	2%		Trails	-	-	-	0%	(12,590)	(12,801)	211	2%
(81,336)	(50,247)	(31,089)	-62%		The Lodge	163,771	173,100	(9,329)	-5%	(245,107)	(223,347)	(21,760)	-10%
(5,295)	(5,624)	329	6%		Summer Food and Bev	-	-	-	0%	(5,295)	(5,624)	329	6%
(18,778)	(8,182)	(10,596)	-130%		Pizza on the Hill	38,189	48,000	(9,811)	-20%	(56,967)	(56,182)	(785)	-1%
(15,334)	(12,498)	(2,836)	-23%		Alder Creek Café	48,798	49,000	(202)	0%	(64,132)	(61,498)	(2,634)	-4%
<b>481,946</b>	<b>427,887</b>	<b>54,059</b>	<b>13%</b>	<b>Amenities Total</b>		<b>1,928,206</b>	<b>\$ 1,825,500</b>	<b>102,706</b>	<b>6%</b>	<b>(1,446,260)</b>	<b>\$ (1,397,613)</b>	<b>(48,647)</b>	<b>-3%</b>
<b>(258,432)</b>	<b>(263,887)</b>	<b>5,455</b>	<b>2%</b>	<b>HOA &amp; Amenities</b>		<b>44,559</b>	<b>\$ 35,500</b>	<b>9,059</b>	<b>26%</b>	<b>(302,991)</b>	<b>\$ (299,387)</b>	<b>(3,604)</b>	<b>-1%</b>
(200,050)	(177,349)	(22,701)	-13%		Support Services	-	-	-	0%	(200,050)	(177,349)	(22,701)	-13%
10,942	-	10,942	#####		General	17,052	10,200	6,852	67%	(6,110)	(10,200)	4,090	40%
5,854	-	5,854	#####		Administration	15,473	13,500	1,973	15%	(9,618)	(13,500)	3,882	29%
12,572	-	12,572	#####		Communications	-	-	-	0%	12,572	-	12,572	#####
(5,560)	-	(5,560)	#####		Information Tech	-	-	-	0%	(6,107)	(600)	(5,507)	-918%
(17,477)	-	(17,477)	#####		Accounting	547	600	(53)	-9%	(17,477)	-	(17,477)	#####
(35,117)	(36,007)	890	2%		Human Resources	-	-	-	0%	(43,705)	(43,107)	(598)	-1%
172	-	172	#####		Architectural Standards	8,588	7,100	1,488	21%	(838)	(1,500)	662	44%
(1,421)	-	(1,421)	#####		Member Services	1,010	1,500	(490)	-33%	(45,323)	(53,131)	7,808	15%
(43,433)	(50,531)	7,098	14%		Risk & Facility Admin	-	-	-	0%	15,087	-	15,087	#####
15,087	-	15,087	#####		Forestry	1,890	2,600	(710)	-27%				
					Maintenance	-	-	-	0%				
\$ 223,514	\$ 164,000	\$ 59,514	36%	<b>TDA Operating Fund</b>		\$ 1,972,765	\$ 1,861,000	\$ 111,765	6%	\$ (1,749,251)	\$ (1,697,000)	\$ (52,251)	-3%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD**  
For the two months ending February 2019

Including Allocated Overhead												Including Allocated Overhead			Including Allocated Overhead		
Net Operating Results (NOR)				Department	Revenue				Total Operating Expenses				ANNUAL BUDGET AMOUNTS				
Variance to Budget					Variance to Budget				Variance to Budget				Revenue	TO E	NOR		
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg	Actual	Budget	Amount	Pctg	BUDGET	BUDGET	BUDGET		
\$ (201,945)	\$ (194,533)	\$ (7,412)	-4%	Private Amenities	\$ 163,910	\$ 168,600	\$ (4,690)	-3%	\$ (365,855)	\$ (363,133)	\$ (2,722)	-1%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)		
(78,676)	(70,497)	(8,179)	-12%	Trout Creek Rec Ctr	139,910	144,600	(4,690)	-3%	(218,585)	(215,097)	(3,488)	-2%	1,094,000	(1,281,600)	(187,600)		
(33,819)	(34,841)	1,022	3%	Aquatics	24,000	24,000	-	0%	(57,819)	(58,841)	1,022	2%	241,000	(450,200)	(209,200)		
(33,354)	(33,570)	216	1%	Beach Club Marina	-	-	-	0%	(33,354)	(33,570)	216	1%	750,000	(602,700)	147,300		
(18,420)	(18,228)	(192)	-1%	Tennis Center	-	-	-	0%	(18,420)	(18,228)	(192)	-1%	213,000	(306,300)	(93,300)		
(11,479)	(11,162)	(317)	-3%	Day Camps	-	-	-	0%	(11,479)	(11,162)	(317)	-3%	275,000	(305,900)	(30,900)		
(26,198)	(26,235)	37	0%	Recreation Programs	-	-	-	0%	(26,198)	(26,235)	37	0%	180,000	(364,100)	(184,100)		
<b>1,057,348</b>	<b>768,402</b>	<b>288,946</b>	<b>38%</b>	Public Amenities	<b>3,703,258</b>	<b>\$ 3,240,300</b>	<b>462,958</b>	<b>14%</b>	<b>(2,645,910)</b>	<b>\$ (2,471,898)</b>	<b>(174,012)</b>	<b>-7%</b>	<b>10,776,000</b>	<b>(12,017,300)</b>	<b>(1,241,300)</b>		
1,206,789	876,048	330,741	38%	Downhill Ski	2,445,393	2,077,000	368,393	18%	(1,238,604)	(1,200,952)	(37,652)	-3%	3,895,000	(3,600,900)	294,100		
214,234	146,384	67,850	46%	Cross Country Ski	595,556	489,900	105,656	22%	(381,322)	(343,516)	(37,806)	-11%	1,043,000	(1,065,600)	(22,600)		
40,000	83,012	(43,012)	-52%	Snowplay	111,799	148,000	(36,201)	-24%	(71,799)	(64,988)	(6,811)	-10%	282,000	(222,600)	59,400		
(100,287)	(95,795)	(4,492)	-5%	Golf	-	1,000	(1,000)	-100%	(100,287)	(96,795)	(3,492)	-4%	1,160,000	(1,487,300)	(327,300)		
(11,349)	(10,905)	(444)	-4%	Campground	-	-	-	0%	(11,349)	(10,905)	(444)	-4%	70,000	(111,600)	(41,600)		
(23,149)	(22,430)	(719)	-3%	Equestrian	-	-	-	0%	(23,149)	(22,430)	(719)	-3%	255,000	(395,500)	(140,500)		
(5,561)	(5,561)	-	0%	Bikeworks	-	-	-	0%	(5,561)	(5,561)	-	0%	117,000	(146,500)	(29,500)		
(26,197)	(26,044)	(153)	-1%	Trails	-	-	-	0%	(26,197)	(26,044)	(153)	-1%	1,000	(234,700)	(233,700)		
(157,564)	(112,879)	(44,685)	-40%	The Lodge	362,252	341,400	20,852	6%	(519,815)	(454,279)	(65,536)	-14%	2,630,000	(2,967,000)	(337,000)		
(10,974)	(11,475)	501	4%	Summer Food and Bev	-	-	-	0%	(10,974)	(11,475)	501	4%	270,000	(409,200)	(139,200)		
(36,551)	(20,568)	(15,983)	-78%	Pizza on the Hill	79,483	91,000	(11,517)	-13%	(116,034)	(111,568)	(4,466)	-4%	603,000	(754,700)	(151,700)		
(32,043)	(31,385)	(658)	-2%	Alder Creek Café	108,776	92,000	16,776	18%	(140,819)	(123,385)	(17,434)	-14%	450,000	(621,700)	(171,700)		
<b>855,403</b>	<b>573,869</b>	<b>281,534</b>	<b>49%</b>	Amenities Total	<b>3,867,167</b>	<b>\$ 3,408,900</b>	<b>458,267</b>	<b>13%</b>	<b>(3,011,765)</b>	<b>\$ (2,835,031)</b>	<b>(176,734)</b>	<b>-6%</b>	<b>13,529,000</b>	<b>(15,328,100)</b>	<b>(1,799,100)</b>		
<b>(528,072)</b>	<b>(541,869)</b>	<b>13,797</b>	<b>3%</b>	HOA & Amenities													
(376,322)	(362,569)	(13,753)	-4%	Support Services	<b>83,096</b>	<b>\$ 75,100</b>	<b>7,996</b>	<b>11%</b>	<b>(611,168)</b>	<b>\$ (616,969)</b>	<b>5,801</b>	<b>1%</b>	<b>686,000</b>	<b>(4,582,900)</b>	<b>(3,896,900)</b>		
15,740	-	15,740	#####	General	-	-	-	0%	(376,322)	(362,569)	(13,753)	-4%	-	(2,267,800)	(2,267,800)		
7,375	-	7,375	#####	Administration	32,223	21,900	10,323	47%	(16,483)	(21,900)	5,417	25%	184,000	(184,000)	-		
				Communications	25,795	28,000	(2,205)	-8%	(18,420)	(28,000)	9,580	34%	210,000	(210,000)	-		
15,320	-	15,320	#####	Information Tech	-	-	-	0%	15,320	-	15,320	#####	-	-	-		
(13,689)	-	(13,689)	#####	Accounting	1,150	1,200	(50)	-4%	(14,838)	(1,200)	(13,638)	#####	6,000	(6,000)	-		
(17,448)	-	(17,448)	#####	Human Resources	-	-	-	0%	(17,448)	-	(17,448)	#####	-	-	-		
(76,164)	(73,485)	(2,679)	-4%	Architectural Standards	17,141	15,700	1,441	9%	(93,305)	(89,185)	(4,120)	-5%	196,000	(561,700)	(365,700)		
2,830	-	2,830	#####	Member Services	2,467	2,900	(433)	-15%	362	(2,900)	3,262	112%	34,000	(34,000)	-		
(7,148)	-	(7,148)	#####	Risk & Facility Admin	-	-	-	0%	(7,148)	-	(7,148)	#####	-	-	-		
(95,574)	(105,815)	10,242	10%	Forestry	4,320	5,400	(1,080)	-20%	(99,894)	(111,215)	11,322	10%	56,000	(1,319,400)	(1,263,400)		
17,008	-	17,008	#####	Maintenance	-	-	-	0%	17,008	-	17,008	#####	-	-	-		
\$ 327,331	\$ 32,000	\$ 295,331	923%	TDA Operating Fund	\$ 3,950,264	\$ 3,484,000	\$ 466,264	13%	\$ (3,622,933)	\$ (3,452,000)	\$ (170,933)	-5%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)		

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department - NORBO - MONTH**  
for the month of February 2019

Net Operating Results Before Allocated Overhead (NORBO)										Before Allocated Overhead											
			Variance to Budget				Variance to PriorYr				Department			Revenue				Total Operating Expenses			
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Variance to PriorYr	
\$ (30,788)	\$ (20,360)	\$ (22,349)	\$ (10,428)	-51%	\$ (8,439)	-38%											\$ (105,159)	\$ (1,599)	-2%	\$ (5,637)	-6%
(22,265)	(10,672)	(13,013)	(11,593)	-109%	(9,252)	-71%	<b>Private Amenities</b>	<b>\$ 74,370</b>	<b>\$ (8,830)</b>	<b>-11%</b>	<b>\$ (2,802)</b>	<b>-4%</b>					(84,635)	(2,763)	-3%	(6,450)	-8%
708	250	2,045	458	183%	(1,337)	-65%	Trout Creek Rec Ctr	62,370	(8,830)	-12%	(2,802)	-4%					(11,292)	458	4%	(1,337)	-13%
(5,422)	(5,764)	(6,668)	342	6%	1,246	19%	Aquatics	12,000	-	0%	-	0%					(5,422)	342	6%	1,246	19%
(1,605)	(1,698)	(1,922)	93	5%	317	16%	Beach Club Marina	-	-	0%	-	0%					(1,605)	93	5%	317	16%
(81)	(70)	(78)	(11)	-15%	(2)	-3%	Tennis Center	-	-	0%	-	0%					(81)	(11)	-15%	(2)	-3%
(2,124)	(2,406)	(2,713)	282	12%	589	22%	Day Camps	-	-	0%	-	0%					(2,124)	282	12%	589	22%
							Recreation Programs	-	-	0%	-	0%									
<b>734,494</b>	<b>670,007</b>	<b>242,769</b>	<b>64,487</b>	<b>10%</b>	<b>491,726</b>	<b>203%</b>	<b>Public Amenities</b>	<b>1,853,835</b>	<b>111,535</b>	<b>6%</b>	<b>665,817</b>	<b>56%</b>					<b>(1,119,341)</b>	<b>(47,048)</b>	<b>-4%</b>	<b>(174,091)</b>	<b>-18%</b>
717,327	584,934	271,624	132,393	23%	445,703	164%	Downhill Ski	1,271,781	122,781	11%	487,183	62%					(554,454)	9,612	2%	(41,481)	-8%
108,532	98,131	45,426	10,401	11%	63,106	139%	Cross Country Ski	274,207	32,507	13%	142,274	108%					(165,675)	(22,106)	-15%	(79,168)	-92%
24,239	53,750	22,825	(29,511)	-55%	1,414	6%	Snowplay	57,090	(23,910)	-30%	7,889	16%					(32,851)	(5,601)	-21%	(6,475)	-25%
(33,485)	(28,795)	(23,982)	(4,690)	-16%	(9,502)	-40%	Golf	-	(500)	-100%	(183)	-100%					(33,485)	(4,190)	-14%	(9,319)	-39%
(2,531)	(2,478)	(2,482)	(53)	-2%	(49)	-2%	Campground	-	-	0%	-	0%					(2,531)	(53)	-2%	(49)	-2%
(5,267)	(5,195)	(6,074)	(72)	-1%	807	13%	Equestrian	-	-	0%	-	0%					(5,267)	(72)	-1%	807	13%
-	-	(58)	-	0%	58	100%	Bikeworks	-	-	0%	-	0%					-	-	0%	58	100%
(7,654)	(7,865)	(4,716)	211	3%	(2,939)	-62%	Trails	-	-	0%	-	0%					(7,654)	211	3%	(2,939)	-62%
(47,919)	(16,830)	(41,239)	(31,089)	-185%	(6,680)	-16%	The Lodge	163,771	(9,329)	-5%	17,886	12%					(211,690)	(21,760)	-11%	(24,566)	-13%
(1,192)	(1,521)	(1,271)	329	22%	79	6%	Summer Food and Bev	-	-	0%	-	0%					(1,192)	329	22%	79	6%
(9,282)	1,314	(5,957)	(10,596)	-806%	(3,325)	-56%	Pizza on the Hill	38,189	(9,811)	-20%	(8,141)	-18%					(47,471)	(785)	-2%	4,816	9%
(8,274)	(5,438)	(11,328)	(2,836)	-52%	3,053	27%	Alder Creek Café	48,798	(202)	0%	18,908	63%					(57,072)	(2,634)	-5%	(15,854)	-38%
<b>703,706</b>	<b>649,647</b>	<b>220,419</b>	<b>54,059</b>	<b>8%</b>	<b>483,287</b>	<b>219%</b>	<b>Amenities Total</b>	<b>1,928,206</b>	<b>102,706</b>	<b>6%</b>	<b>663,015</b>	<b>52%</b>					<b>(1,224,500)</b>	<b>(48,647)</b>	<b>-4%</b>	<b>(179,728)</b>	<b>-17%</b>
<b>(496,192)</b>	<b>(501,647)</b>	<b>(432,993)</b>	<b>5,455</b>	<b>1%</b>	<b>(63,198)</b>	<b>-15%</b>	<b>HOA &amp; Amenities</b>														
(103,524)	(80,823)	(60,289)	(22,701)	-28%	(43,235)	-72%	<b>Support Services</b>	<b>44,559</b>	<b>9,059</b>	<b>26%</b>	<b>7,578</b>	<b>20%</b>					<b>(540,751)</b>	<b>(3,604)</b>	<b>-1%</b>	<b>(70,776)</b>	<b>-15%</b>
(39,682)	(50,624)	(45,374)	10,942	22%	5,692	13%	General	-	-	0%	-	0%					(103,524)	(22,701)	-28%	(43,235)	-72%
(37,232)	(43,086)	(41,993)	5,854	14%	4,761	11%	Administration	17,052	6,852	67%	3,909	30%					(56,734)	4,090	7%	1,783	3%
							Communications	15,473	1,973	15%	4,205	37%					(52,704)	3,882	7%	557	1%
(45,935)	(58,507)	(57,337)	12,572	21%	11,402	20%	Information Tech	-	-	0%	-	0%					(45,935)	12,572	21%	11,402	20%
(70,628)	(65,068)	(56,419)	(5,560)	-9%	(14,210)	-25%	Accounting	547	(53)	-9%	43	9%					(71,175)	(5,507)	-8%	(14,253)	-25%
(46,538)	(29,061)	(25,816)	(17,477)	-60%	(20,722)	-80%	Human Resources	-	-	0%	-	0%					(46,538)	(17,477)	-60%	(20,722)	-80%
(25,172)	(26,062)	(16,168)	890	3%	(9,004)	-56%	Architectural Standards	8,588	1,488	21%	(2,218)	-21%					(33,760)	(598)	-2%	(6,786)	-25%
(20,073)	(20,245)	(18,418)	172	1%	(1,654)	-9%	Member Services	1,010	(490)	-33%	(251)	-20%					(21,083)	662	3%	(1,403)	-7%
(29,008)	(27,587)	(27,442)	(1,421)	-5%	(1,566)	-6%	Risk & Facility Admin	-	-	0%	-	0%					(29,008)	(1,421)	-5%	(1,566)	-6%
(28,664)	(35,762)	(32,144)	7,098	20%	3,480	11%	Forestry	1,890	(710)	-27%	1,890	0%					(30,554)	7,808	20%	1,590	5%
(49,735)	(64,822)	(51,593)	15,087	23%	1,858	4%	Maintenance	-	-	0%	-	0%					(49,735)	15,087	23%	1,858	4%
\$ 207,514	\$ 148,000	\$ (212,574)	\$ 59,514	40%	\$ 420,088	198%	<b>TDA Operating Fund</b>	<b>\$ 1,972,765</b>	<b>\$ 111,765</b>	<b>6%</b>	<b>\$ 670,593</b>	<b>51%</b>					<b>\$ (1,765,251)</b>	<b>\$ (52,251)</b>	<b>-3%</b>	<b>\$ (250,504)</b>	<b>-17%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the two months ending February 2019

Net Operating Results Before Allocated Overhead (NORBO)						Revenue						Total Operating Expenses								
			Variance to Budget			Variance to PriorYr			Department			Variance to Budget			Variance to PriorYr			Variance to Budget		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	
\$ (53,440)	\$ (46,028)	\$ (44,404)	\$ (7,412)	-16%	\$ (9,036)	-20%	<b>Private Amenities</b>	\$ 163,910	\$ (4,690)	-3%	\$ 2,812	2%	\$ (217,350)	\$ (2,722)	-1%	\$ (11,848)	-6%			
(32,497)	(24,318)	(22,642)	(8,179)	-34%	(9,855)	-44%	Trout Creek Rec Ctr	139,910	(4,690)	-3%	2,812	2%	(172,406)	(3,488)	-2%	(12,666)	-8%			
(1,278)	(2,300)	(596)	1,022	44%	(682)	-114%	Aquatics	24,000	-	0%	-	0%	(25,278)	1,022	4%	(682)	-3%			
(11,342)	(11,558)	(12,858)	216	2%	1,517	12%	Beach Club Marina	-	-	0%	-	0%	(11,342)	216	2%	1,517	12%			
(3,598)	(3,406)	(3,503)	(192)	-6%	(95)	-3%	Tennis Center	-	-	0%	-	0%	(3,598)	(192)	-6%	(95)	-3%			
(457)	(140)	(157)	(317)	-227%	(300)	-191%	Day Camps	-	-	0%	-	0%	(457)	(317)	-227%	(300)	-191%			
(4,269)	(4,306)	(4,648)	37	1%	379	8%	Recreation Programs	-	-	0%	-	0%	(4,269)	37	1%	379	8%			
<b>1,364,099</b>	<b>1,075,153</b>	<b>250,362</b>	<b>288,946</b>	<b>27%</b>	<b>1,113,737</b>	<b>445%</b>	<b>Public Amenities</b>	<b>3,703,258</b>	<b>462,958</b>	<b>14%</b>	<b>1,555,143</b>	<b>72%</b>	<b>(2,339,159)</b>	<b>(174,012)</b>	<b>-8%</b>	<b>(441,406)</b>	<b>-23%</b>			
1,286,233	955,492	326,274	330,741	35%	959,959	294%	Downhill Ski	2,445,393	368,393	18%	1,113,119	84%	(1,159,160)	(37,652)	-3%	(153,160)	-15%			
250,476	182,626	115,575	67,850	37%	134,901	117%	Cross Country Ski	595,556	105,656	22%	288,813	94%	(345,080)	(37,806)	-12%	(153,912)	-81%			
49,328	92,340	29,697	(43,012)	-47%	19,631	66%	Snowplay	111,799	(36,201)	-24%	35,169	46%	(62,471)	(6,811)	-12%	(15,538)	-33%			
(63,618)	(59,126)	(49,885)	(4,492)	-8%	(13,733)	-28%	Golf	-	(1,000)	-100%	(258)	-100%	(63,618)	(3,492)	-6%	(13,474)	-27%			
(5,410)	(4,966)	(4,958)	(444)	-9%	(452)	-9%	Campground	-	-	0%	-	0%	(5,410)	(444)	-9%	(452)	-9%			
(10,729)	(10,010)	(12,133)	(719)	-7%	1,404	12%	Equestrian	-	-	0%	-	0%	(10,729)	(719)	-7%	1,404	12%			
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	-	-	-	#####	58	100%			
(16,063)	(15,910)	(9,554)	(153)	-1%	(6,509)	-68%	Trails	-	-	0%	-	0%	(16,063)	(153)	-1%	(6,509)	-68%			
(88,962)	(44,277)	(99,530)	(44,685)	-101%	10,569	11%	The Lodge	362,252	20,852	6%	69,781	24%	(451,213)	(65,536)	-17%	(59,213)	-15%			
(2,551)	(3,052)	(2,576)	501	16%	25	1%	Summer Food and Bev	-	-	0%	-	0%	(2,551)	501	16%	25	1%			
(17,056)	(1,073)	(15,170)	(15,983)	#####	(1,887)	-12%	Pizza on the Hill	79,483	(11,517)	-13%	(1,217)	-2%	(96,539)	(4,466)	-5%	(670)	-1%			
(17,549)	(16,891)	(27,320)	(658)	-4%	9,771	36%	Alder Creek Café	108,776	16,776	18%	49,736	84%	(126,325)	(17,434)	-16%	(39,965)	-46%			
<b>1,310,659</b>	<b>1,029,125</b>	<b>205,958</b>	<b>281,534</b>	<b>27%</b>	<b>1,104,701</b>	<b>536%</b>	<b>Amenities Total</b>	<b>3,867,167</b>	<b>458,267</b>	<b>13%</b>	<b>1,557,955</b>	<b>67%</b>	<b>(2,556,509)</b>	<b>(176,734)</b>	<b>-7%</b>	<b>(453,254)</b>	<b>-22%</b>			
<b>(1,016,328)</b>	<b>(1,030,125)</b>	<b>(924,249)</b>	<b>13,797</b>	<b>1%</b>	<b>(92,079)</b>	<b>-10%</b>	<b>HOA &amp; Amenities</b>													
(178,314)	(164,561)	(114,103)	(13,753)	-8%	(64,211)	-56%	<b>Support Services</b>	<b>83,096</b>	<b>7,996</b>	<b>11%</b>	<b>12,926</b>	<b>18%</b>	<b>(1,099,424)</b>	<b>5,801</b>	<b>1%</b>	<b>(105,005)</b>	<b>-11%</b>			
(86,335)	(102,075)	(87,170)	15,740	15%	835	1%	General	-	-	0%	-	0%	(178,314)	(13,753)	-8%	(64,211)	-56%			
(81,729)	(89,104)	(86,070)	7,375	8%	4,341	5%	Administration	32,223	10,323	47%	5,676	21%	(118,558)	5,417	4%	(4,840)	-4%			
(99,739)	(115,059)	(114,207)	15,320	13%	14,469	13%	Communications	25,795	(2,205)	-8%	3,408	15%	(107,524)	9,580	8%	933	1%			
(149,000)	(135,311)	(132,494)	(13,689)	-10%	(16,505)	-12%	Information Tech	-	-	0%	-	0%	(99,739)	15,320	13%	14,469	13%			
(80,971)	(63,523)	(60,550)	(17,448)	-27%	(20,422)	-34%	Accounting	1,150	(50)	-4%	90	9%	(150,149)	(13,638)	-10%	(16,595)	-12%			
(55,748)	(53,069)	(40,298)	(2,679)	-5%	(15,450)	-38%	Human Resources	-	-	0%	-	0%	(80,971)	(17,448)	-27%	(20,422)	-34%			
(39,345)	(42,175)	(37,363)	2,830	7%	(1,983)	-5%	Architectural Standards	17,141	1,441	9%	(308)	-2%	(72,889)	(4,120)	-6%	(15,142)	-26%			
(2,467)							Member Services	2,467	(433)	-15%	(259)	-10%	(41,813)	3,262	7%	(1,723)	-4%			
(63,150)	(56,002)	(63,618)	(7,148)	-13%	468	1%	Risk & Facility Admin	-	-	0%	-	0%	(63,150)	(7,148)	-13%	468	1%			
(65,254)	(75,495)	(66,268)	10,242	14%	1,014	2%	Forestry	4,320	(1,080)	-20%	4,320	0%	(69,574)	11,322	14%	(3,306)	-5%			
(116,743)	(133,751)	(122,109)	17,008	13%	5,365	4%	Maintenance	-	-	0%	-	0%	(116,743)	17,008	13%	5,365	4%			
\$ 294,331	\$ (1,000)	\$ (718,291)	\$ 295,331	29533%	\$ 1,012,622	141%	<b>TDA Operating Fund</b>	\$ 3,950,264	\$ 466,264	13%	\$ 1,570,881	66%	\$ (3,655,933)	\$ (170,933)	-5%	\$ (558,259)	-18%			

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the Two Winter Months (Jan-Feb) 2019

Net Operating Results Before Allocated Overhead (NORBO)								Revenue								Total Operating Expenses							
				Variance to Budget		Variance to PriorYr		Department				Variance to Budget		Variance to PriorYr		Department				Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ (53,440)	\$ (46,028)	\$ (44,404)		\$ (7,412)	-16%	\$ (9,036)	-20%	<b>Private Amenities</b>	\$ 163,910	\$ (4,690)	-3%	\$ 2,812	2%	\$ (217,350)	\$ (2,722)	-1%	\$ (11,848)	-6%					
(32,497)	(24,318)	(22,642)		(8,179)	-34%	(9,855)	-44%		139,910	(4,690)	-3%	2,812	2%	(172,406)	(3,488)	-2%	(12,666)	-8%					
(1,278)	(2,300)	(596)		1,022	44%	(682)	-114%		24,000	-	0%	-	0%	(25,278)	1,022	4%	(682)	-3%					
(11,342)	(11,558)	(12,858)		216	2%	1,517	12%		Beach Club Marina	-	0%	-	0%	(11,342)	216	2%	1,517	12%					
(3,598)	(3,406)	(3,503)		(192)	-6%	(95)	-3%		Tennis Center	-	0%	-	0%	(3,598)	(192)	-6%	(95)	-3%					
(457)	(140)	(157)		(317)	-227%	(300)	-191%		Day Camps	-	0%	-	0%	(457)	(317)	-227%	(300)	-191%					
(4,269)	(4,306)	(4,648)		37	1%	379	8%		Recreation Programs	-	0%	-	0%	(4,269)	37	1%	379	8%					
<b>1,364,099</b>	<b>1,075,153</b>	<b>250,362</b>		<b>288,946</b>	<b>27%</b>	<b>1,113,737</b>	<b>445%</b>																
1,286,233	955,492	326,274		330,741	35%	959,959	294%	<b>Public Amenities</b>	<b>3,703,258</b>	<b>462,958</b>	<b>14%</b>	<b>1,555,143</b>	<b>72%</b>	<b>(2,339,159)</b>	<b>(174,012)</b>	<b>-8%</b>	<b>(441,406)</b>	<b>-23%</b>					
250,476	182,626	115,575		67,850	37%	134,901	117%		Downhill Ski	2,445,393	368,393	18%	1,113,119	84%	(1,159,160)	(37,652)	-3%	(153,160)	-15%				
49,328	92,340	29,697		(43,012)	-47%	19,631	66%		Cross Country Ski	595,556	105,656	22%	288,813	94%	(345,080)	(37,806)	-12%	(153,912)	-81%				
(63,618)	(59,126)	(49,885)		(4,492)	-8%	(13,733)	-28%		Snowplay	111,799	(36,201)	-24%	35,169	46%	(62,471)	(6,811)	-12%	(15,538)	-33%				
(5,410)	(4,966)	(4,958)		(444)	-9%	(452)	-9%		Golf	-	(1,000)	-100%	(258)	-100%	(63,618)	(3,492)	-6%	(13,474)	-27%				
(10,729)	(10,010)	(12,133)		(719)	-7%	1,404	12%		Campground	-	-	0%	-	0%	(5,410)	(444)	-9%	(452)	-9%				
-	-	(58)		- #####		58	100%		Equestrian	-	-	0%	-	0%	(10,729)	(719)	-7%	1,404	12%				
(16,063)	(15,910)	(9,554)		(153)	-1%	(6,509)	-68%		Bikeworks	-	-	0%	-	0%	- #####	- #####		58	100%				
(88,962)	(44,277)	(99,530)		(44,685)	-101%	10,569	11%	<b>The Lodge</b>	Trails	362,252	20,852	6%	69,781	24%	(451,213)	(65,536)	-17%	(59,213)	-15%				
(2,551)	(3,052)	(2,576)		501	16%	25	1%		Summer Food and Bev	-	-	0%	-	0%	(2,551)	501	16%	25	1%				
(17,056)	(1,073)	(15,170)		(15,983)	#####	(1,887)	-12%		Pizza on the Hill	79,483	(11,517)	-13%	(1,217)	-2%	(96,539)	(4,466)	-5%	(670)	-1%				
(17,549)	(16,891)	(27,320)		(658)	-4%	9,771	36%		Alder Creek Café	108,776	16,776	18%	49,736	84%	(126,325)	(17,434)	-16%	(39,965)	-46%				
<b>1,310,659</b>	<b>1,029,125</b>	<b>205,958</b>		<b>281,534</b>	<b>27%</b>	<b>1,104,701</b>	<b>536%</b>		<b>Amenities Total</b>	<b>3,867,167</b>	<b>458,267</b>	<b>13%</b>	<b>1,557,955</b>	<b>67%</b>	<b>(2,556,509)</b>	<b>(176,734)</b>	<b>-7%</b>	<b>(453,254)</b>	<b>-22%</b>				
<b>(1,016,328)</b>	<b>(1,030,125)</b>	<b>(924,249)</b>		<b>13,797</b>	<b>1%</b>	<b>(92,079)</b>	<b>-10%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>83,096</b>	<b>7,996</b>	<b>11%</b>	<b>12,926</b>	<b>18%</b>	<b>(1,099,424)</b>	<b>5,801</b>	<b>1%</b>	<b>(105,005)</b>	<b>-11%</b>					
(178,314)	(164,561)	(114,103)		(13,753)	-8%	(64,211)	-56%		General	-	-	0%	-	0%	(178,314)	(13,753)	-8%	(64,211)	-56%				
(86,335)	(102,075)	(87,170)		15,740	15%	835	1%		Administration	32,223	10,323	47%	5,676	21%	(118,558)	5,417	4%	(4,840)	-4%				
(81,729)	(89,104)	(86,070)		7,375	8%	4,341	5%		Communications	25,795	(2,205)	-8%	3,408	15%	(107,524)	9,580	8%	933	1%				
(99,739)	(115,059)	(114,207)		15,320	13%	14,469	13%		Information Tech	-	-	0%	-	0%	(99,739)	15,320	13%	14,469	13%				
(149,000)	(135,311)	(132,494)		(13,689)	-10%	(16,505)	-12%		Accounting	1,150	(50)	-4%	90	9%	(150,149)	(13,638)	-10%	(16,595)	-12%				
(80,971)	(63,523)	(60,550)		(17,448)	-27%	(20,422)	-34%		Human Resources	-	-	0%	-	0%	(80,971)	(17,448)	-27%	(20,422)	-34%				
(55,748)	(53,069)	(40,298)		(2,679)	-5%	(15,450)	-38%		Architectural Standards	17,141	1,441	9%	(308)	-2%	(72,889)	(4,120)	-6%	(15,142)	-26%				
(39,345)	(42,175)	(37,363)		2,830	7%	(1,983)	-5%		Member Services	2,467	(433)	-15%	(259)	-10%	(41,813)	3,262	7%	(1,723)	-4%				
(63,150)	(56,002)	(63,618)		(7,148)	-13%	468	1%	<b>Risk &amp; Facility Admin</b>	-	-	0%	-	0%	(63,150)	(7,148)	-13%	468	1%					
(65,254)	(75,495)	(66,268)		10,242	14%	1,014	2%		Forestry	4,320	(1,080)	-20%	4,320	0%	(69,574)	11,322	14%	(3,306)	-5%				
(116,743)	(133,751)	(122,109)		17,008	13%	5,365	4%		Maintenance	-	-	0%	-	0%	(116,743)	17,008	13%	5,365	4%				
\$ 294,331	\$ (1,000)	\$ (718,291)		\$ 295,331	29533%	\$ 1,012,622	141%		<b>TDA Operating Fund</b>	\$ 3,950,264	\$ 466,264	13%	\$ 1,570,881	66%	\$ (3,655,933)	\$ (170,933)	-5%	\$ (558,259)	-18%				

**Tahoe Donner Association  
Operating Fund - Summary P&L by Department  
For the Four Months (Nov-Feb) 2019**

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses					
Variance to Budget			Variance to PriorYr				Variance to Budget		Variance to PriorYr		Variance to Budget		Variance to PriorYr			
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Private Amenities	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg		
\$ (86,401)	\$ (80,231)	\$ (88,459)	\$ (6,170)	-8%	\$ 2,058		\$ 358,802	\$ 8,302	2%	\$ 31,497	10%	\$ (445,203)	\$ (14,472)	-3%		
(34,446)	(27,328)	(37,534)	(7,118)	-26%	3,088		310,559	9,659	3%	30,634	11%	(345,005)	(16,777)	-5%		
1,106	100	108	1,006	1006%	997		48,000	-	0%	2,000	4%	(46,894)	1,006	2%		
(22,276)	(23,953)	(27,629)	1,677	7%	5,353		-	-	0%	(8)	-100%	(22,276)	1,677	7%		
(7,582)	(7,133)	(7,047)	(449)	-6%	(536)		-	-	0%	(258)	-100%	(7,582)	(449)	-6%		
(96)	(280)	(603)	184	66%	507		-	-	0%	-	0%	(96)	184	66%		
(23,108)	(21,637)	(15,756)	(1,471)	-7%	(7,352)		243	(1,357)	-85%	(870)	-78%	(23,351)	(114)	0%		
<b>1,707,403</b>	<b>912,630</b>	<b>(179,801)</b>	<b>794,773</b>	<b>87%</b>	<b>1,887,204</b>	<b>1050%</b>	Public Amenities	<b>5,719,211</b>	<b>1,029,111</b>	<b>22%</b>	<b>2,492,544</b>	<b>77%</b>	<b>(4,011,808)</b>	<b>(234,338)</b>	<b>-6%</b>	
1,655,147	959,577	201,417	695,570	72%	1,453,730	722%		3,522,102	717,002	26%	1,644,852	88%	(1,866,954)	(21,431)	-1%	
334,741	188,673	58,064	146,068	77%	276,677	477%		918,856	223,956	32%	517,764	129%	(584,115)	(77,888)	-15%	
84,412	123,157	15,762	(38,745)	-31%	68,650	436%		184,427	(44,573)	-19%	93,176	102%	(100,015)	5,828	6%	
(120,462)	(137,374)	(140,051)	16,912	12%	19,589	14%		3,681	1,681	84%	395	12%	(124,143)	15,231	11%	
(9,287)	(9,899)	(5,115)	612	6%	(4,171)	-82%		-	-	0%	(5,510)	-100%	(9,287)	612	6%	
(21,898)	(21,255)	(24,945)	(643)	-3%	3,048	12%		-	-	0%	510	100%	(21,898)	(643)	-3%	
(190)	-	(434)	(190)	#####	244	56%		-	-	0%	(2,119)	-100%	(190)	(190)	#####	
(9,772)	(28,752)	(20,430)	18,980	66%	10,658	52%		-	-	0%	(752)	-100%	(9,772)	18,980	66%	
(135,930)	(97,513)	(180,234)	(38,417)	-39%	44,304	25%		The Lodge	728,068	56,568	8%	143,159	24%	(863,998)	(94,985)	-12%
(5,780)	(5,928)	(4,808)	148	2%	(972)	-20%		Summer Food and Bev	500	500	0%	(374)	-43%	(6,280)	(352)	-6%
(42,126)	(11,920)	(34,240)	(30,206)	-253%	(7,886)	-23%		Pizza on the Hill	150,876	(12,024)	-7%	4,679	3%	(193,002)	(18,182)	-10%
(21,454)	(46,136)	(44,786)	24,682	53%	23,332	52% <th data-kind="ghost"></th> <td>Alder Creek Café</td> <td>210,701</td> <td>86,001</td> <td>69%</td> <td>96,764</td> <td>85%</td> <td>(232,155)</td> <td>(61,319)</td> <td>-36%</td>		Alder Creek Café	210,701	86,001	69%	96,764	85%	(232,155)	(61,319)	-36%
<b>1,621,002</b>	<b>832,399</b>	<b>(268,261)</b>	<b>788,603</b>	<b>95%</b>	<b>1,889,262</b>	<b>704%</b>	Amenities Total	<b>6,078,013</b>	<b>1,037,413</b>	<b>21%</b>	<b>2,524,041</b>	<b>71%</b>	<b>(4,457,011)</b>	<b>(248,810)</b>	<b>-6%</b>	
<b>(1,924,733)</b>	<b>(2,055,399)</b>	<b>(1,702,833)</b>	<b>130,666</b>	<b>6%</b>	<b>(221,900)</b>	<b>-13%</b>		<b>211,267</b>	<b>56,867</b>	<b>37%</b>	<b>49,636</b>	<b>31%</b>	<b>(2,136,001)</b>	<b>73,798</b>	<b>3%</b>	
(202,964)	(301,475)	(185,237)	98,511	33%	(17,727)	-10%	HOA & Amenities Support Services	General	-	-	0%	-	0%	(202,964)	98,511	33%
(314,514)	(205,336)	(174,074)	(109,178)	-53%	(140,440)	-81%	Administration	48,624	6,524	15%	(10,420)	-18%	(363,139)	(115,703)	-47%	
(169,789)	(184,850)	(176,700)	15,061	8%	6,911	4%	Communications	54,439	(4,561)	-8%	3,542	7%	(224,228)	19,622	8%	
(202,172)	(224,333)	(218,172)	22,161	10%	15,999	7%	Information Tech	-	-	0%	-	0%	(202,172)	22,161	10%	
(266,683)	(266,980)	(256,545)	297	0%	(10,138)	-4%	Accounting	2,022	322	19%	529	35%	(268,705)	(25)	0%	
(152,179)	(142,552)	(135,723)	(9,627)	-7%	(16,456)	-12%	Human Resources	-	-	0%	-	0%	(152,179)	(9,627)	-7%	
(93,675)	(91,071)	(64,979)	(2,604)	-3%	(28,696)	-44%	Architectural Standards	45,329	4,929	12%	509	1%	(139,004)	(7,533)	-6%	
(74,077)	(86,110)	(76,350)	12,033	14%	2,273	3%	Member Services	5,968	168	3%	928	18%	(80,045)	11,865	13%	
(108,389)	(110,742)	(117,104)	2,353	2%	8,715	7%	Risk & Facility Admin	-	-	0%	-	0%	(108,389)	2,353	2%	
(101,783)	(174,193)	(41,058)	72,410	42%	(60,724)	-148%	Forestry	54,885	49,485	916%	54,547	#####	(156,667)	22,926	13%	
(238,509)	(267,757)	(256,890)	29,248	11%	18,382	7%	Maintenance	-	-	0%	-	0%	(238,509)	29,248	11%	
\$ (303,732)	\$ (1,223,000)	\$ (1,971,094)	\$ 919,268	75%	\$ 1,667,362	85%	TDA Operating Fund	\$ 6,289,280	\$ 1,094,280	21%	\$ 2,573,676	69%	\$ (6,593,012)	\$ (175,012)	-3%	
												\$ (906,315)	-16%			

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the two months ending February 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
					Variance to Budget			
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (201,945)	\$ (194,533)	\$ (7,412)	-4%	Private Amenities	\$ (31.20)	\$ (30.05)	\$ (1)	-4%
(78,676)	(70,497)	(8,179)	-12%	Trout Creek Rec Ctg	(12.15)	(10.89)	(1)	-12%
(33,819)	(34,841)	1,022	3%	Aquatics	(5.22)	(5.38)	0	3%
(33,354)	(33,570)	216	1%	Beach Club Marina	(5.15)	(5.19)	0	1%
(18,420)	(18,228)	(192)	-1%	Tennis Center	(2.85)	(2.82)	(0)	-1%
(11,479)	(11,162)	(317)	-3%	Day Camps	(1.77)	(1.72)	(0)	-3%
(26,198)	(26,235)	37	0%	Recreation Programs	(4.05)	(4.05)	0	0%
<b>1,057,348</b>	<b>768,402</b>	<b>288,946</b>	<b>38%</b>	Public Amenities	<b>\$ 163.35</b>	<b>\$ 118.71</b>	<b>45</b>	<b>38%</b>
1,206,789	876,048	330,741	38%	Downhill Ski	186.43	135.34	51	38%
214,234	146,384	67,850	46%	Cross Country Ski	33.10	22.61	10	46%
40,000	83,012	(43,012)	-52%	Snowplay	6.18	12.82	(7)	-52%
(100,287)	(95,795)	(4,492)	-5%	Golf	(15.49)	(14.80)	(1)	-5%
(11,349)	(10,905)	(444)	-4%	Campground	(1.75)	(1.68)	(0)	-4%
(23,149)	(22,430)	(719)	-3%	Equestrian	(3.58)	(3.47)	(0)	-3%
(5,561)	(5,561)	-	0%	Bikeworks	(0.86)	(0.86)	-	0%
(26,197)	(26,044)	(153)	-1%	Trails	(4.05)	(4.02)	(0)	-1%
(157,564)	(112,879)	(44,685)	-40%	The Lodge	(24.34)	(17.44)	(7)	-40%
(10,974)	(11,475)	501	4%	Summer Food and Bev	(1.70)	(1.77)	0	4%
(36,551)	(20,568)	(15,983)	-78%	Pizza on the Hill	(5.65)	(3.18)	(2)	-78%
(32,043)	(31,385)	(658)	-2%	Alder Creek Café	(4.95)	(4.85)	(0)	-2%
<b>855,403</b>	<b>573,869</b>	<b>281,534</b>	<b>49%</b>	Amenities Total	<b>\$ 132.15</b>	<b>\$ 88.66</b>	<b>43</b>	<b>49%</b>
<b>(528,072)</b>	<b>(541,869)</b>	<b>13,797</b>	<b>3%</b>	HOA & Amenities				
(376,322)	(362,569)	(13,753)	-4%	Support Services	\$ (81.58)	\$ (83.71)	2	3%
15,740	-	15,740	#####	General	(58.14)	(56.01)	(2)	-4%
7,375	-	7,375	#####	Administration	2.43	-	2	0%
15,320	-	15,320	#####	Communications	1.14	-	1	0%
(13,689)	-	(13,689)	#####	Information Tech	2.37	-	2	0%
(17,448)	-	(17,448)	#####	Accounting	(2.11)	-	(2)	0%
(76,164)	(73,485)	(2,679)	-4%	Human Resources	(2.70)	-	(3)	0%
2,830	-	2,830	#####	Architectural Standards	(11.77)	(11.35)	(0)	-4%
(7,148)	-	(7,148)	#####	Member Services	0.44	-	0	0%
(95,574)	(105,815)	10,242	10%	Risk & Facility Admin	(1.10)	-	(1)	0%
17,008	-	17,008	#####	Forestry	(14.76)	(16.35)	2	10%
				Maintenance	2.63	-	3	0%
<b>\$ 327,331</b>	<b>\$ 32,000</b>	<b>\$ 295,331</b>	<b>-923%</b>	Net Operating Result	<b>\$ 50.57</b>	<b>\$ 4.94</b>	<b>\$ 45.63</b>	<b>923%</b>

**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of February 2019

Month						Department	Year to Date							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Amount				Pctg				
<b>1,485</b>	<b>1,521</b>	<b>1,542</b>	<b>36</b>	<b>2%</b>	<b>56</b>	<b>4%</b>	<b>3,335</b>	<b>3,139</b>	<b>3,307</b>	<b>(196)</b>	<b>-6%</b>	<b>(28)</b>	<b>-1%</b>	
1,482	1,503	1,526	21	1%	44	3%	3,315	3,109	3,268	(206)	-7%	(46)	-1%	
-	-	5	-	0%	5	100%	-	-	5	-	0%	5	100%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
3	18	11	15	82%	8	72%	20	30	34	10	33%	14	40%	
<b>26,563</b>	<b>25,741</b>	<b>23,498</b>	<b>(822)</b>	<b>-3%</b>	<b>(3,064)</b>	<b>-13%</b>	<b>57,381</b>	<b>52,289</b>	<b>47,272</b>	<b>(5,093)</b>	<b>-10%</b>	<b>(10,109)</b>	<b>-21%</b>	
15,794	15,155	15,343	(639)	-4%	(451)	-3%	33,667	30,323	30,170	(3,344)	-11%	(3,497)	-12%	
3,892	3,681	1,576	(211)	-6%	(2,316)	-147%	8,889	7,931	3,927	(958)	-12%	(4,963)	-126%	
1,064	905	887	(159)	-18%	(176)	-20%	2,187	1,785	1,508	(403)	-23%	(679)	-45%	
7	52	-	45	87%	(7)	0%	7	88	-	81	93%	(7)	0%	
172	148	136	(24)	-16%	(36)	-26%	343	300	296	(43)	-14%	(46)	-16%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
-	10	5	10	100%	5	100%	14	20	5	6	30%	(9)	-200%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	-	-	4	-	0%	4	100%	
3,297	3,600	3,513	304	8%	216	6%	7,119	7,400	7,304	280	4%	184	3%	
-	-	-	-	0%	-	0%	-	-	-	-	0%	-	0%	
1,028	778	1,017	(250)	-32%	(12)	-1%	2,186	1,553	1,892	(633)	-41%	(294)	-16%	
1,310	1,412	1,022	102	7%	(288)	-28%	2,970	2,889	2,166	(81)	-3%	(804)	-37%	
<b>28,048</b>	<b>27,262</b>	<b>25,040</b>	<b>(786)</b>	<b>-3%</b>	<b>(3,008)</b>	<b>-12%</b>	<b>Amenities Total</b>	<b>60,716</b>	<b>55,427</b>	<b>50,579</b>	<b>(5,289)</b>	<b>-10%</b>	<b>(10,138)</b>	<b>-20%</b>
<b>5,531</b>	<b>5,911</b>	<b>5,448</b>	<b>380</b>	<b>6%</b>	<b>(83)</b>	<b>-2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>11,941</b>	<b>12,895</b>	<b>12,095</b>	<b>953</b>	<b>7%</b>	<b>154</b>	<b>1%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
332	348	356	16	4%	23	7%	Administration	786	775	730	(11)	-1%	(56)	-8%
337	296	262	(41)	-14%	(75)	-29%	Communications	598	641	549	42	7%	(50)	-9%
344	566	565	222	39%	221	39%	Information Tech	928	1,200	1,167	272	23%	240	21%
949	991	922	42	4%	(27)	-3%	Accounting	2,032	2,120	2,007	88	4%	(25)	-1%
112	160	161	48	30%	49	31%	Human Resources	298	364	359	66	18%	61	17%
768	720	557	(48)	-7%	(211)	-38%	Architectural Standards	1,671	1,540	1,275	(131)	-8%	(396)	-31%
473	487	462	14	3%	(11)	-2%	Member Services	844	1,018	1,074	174	17%	230	21%
164	160	320	(4)	-2%	156	49%	Risk & Facility Admin	436	336	686	(100)	-30%	249	36%
136	488	150	352	72%	15	10%	Forestry	474	1,296	602	822	63%	128	21%
1,916	1,694	1,692	(221)	-13%	(224)	-13%	Maintenance	3,874	3,605	3,646	(270)	-7%	(228)	-6%
<b>33,579</b>	<b>33,173</b>	<b>30,488</b>	<b>(406)</b>	<b>-1%</b>	<b>(3,091)</b>	<b>-10%</b>	<b>Total Payroll Hours</b>	<b>72,657</b>	<b>68,322</b>	<b>62,674</b>	<b>(4,336)</b>	<b>-6%</b>	<b>(9,984)</b>	<b>-16%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**  
for the month of February 2019

Current Year Actual - by month											
1	2	3	4	5	6	7	8	9	10	11	12
11	9	-	-	-	-	-	-	-	-	-	-
11	9	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
0	0	-	-	-	-	-	-	-	-	-	-
<b>178</b>	<b>153</b>	-	-	-	-	-	-	-	-	-	-
103	91	-	-	-	-	-	-	-	-	-	-
29	22	-	-	-	-	-	-	-	-	-	-
6	6	-	-	-	-	-	-	-	-	-	-
-	0	-	-	-	-	-	-	-	-	-	-
1	1	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
22	19	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
7	6	-	-	-	-	-	-	-	-	-	-
10	8	-	-	-	-	-	-	-	-	-	-
<b>188</b>	<b>162</b>	-	-	-	-	-	-	-	-	-	-

Department	Prior Year Actual - by month												Year to Date - Averages			
	1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	Amount
<b>Private Amenities</b>	<b>10</b>	<b>9</b>	<b>8</b>	<b>8</b>	<b>17</b>	<b>44</b>	<b>82</b>	<b>54</b>	<b>20</b>	<b>13</b>	<b>12</b>	<b>12</b>	<b>10</b>	<b>10</b>	<b>(0.1)</b>	<b>-1%</b>
Trout Creek Rec Ctr	10	9	7	8	8	7	9	9	8	9	11	11	10	9	(0.1)	-1%
Aquatics	-	0	-	-	0	4	9	6	1	0	-	-	-	0	0.0	100%
Beach Club Marina	-	-	-	-	5	11	23	16	7	1	-	0	-	-	-	0%
Tennis Center	-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	0%
Day Camps	-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	0%
Recreation Programs	0	0	0	0	1	2	8	3	1	2	2	1	0	0	0.0	40%
<b>Public Amenities</b>	<b>137</b>	<b>136</b>	<b>133</b>	<b>67</b>	<b>53</b>	<b>99</b>	<b>130</b>	<b>120</b>	<b>83</b>	<b>58</b>	<b>47</b>	<b>160</b>	<b>166</b>	<b>136</b>	<b>(29.2)</b>	<b>-21%</b>
Downhill Ski Area	86	89	72	28	3	3	3	3	3	4	8	90	97	87	(10.1)	-12%
Cross Country Ski Area	14	9	21	4	0	1	0	1	0	2	8	27	26	11	(14.3)	-126%
Snowplay	4	5	4	1	-	-	-	-	-	-	0	6	6	4	(2.0)	-45%
Golf Operations	-	-	-	-	3	11	15	14	11	4	-	-	0	-	(0.0)	0%
Golf Maintenance	1	1	3	8	20	22	20	22	17	15	4	1	1	1	(0.1)	-16%
Campground	-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	0%
Equestrian	-	0	0	0	1	6	11	8	4	1	0	0	0	0	(0.0)	-200%
Bikeworks	-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	0%
Trails	0	-	-	-	2	6	5	5	4	3	0	-	-	0	0.0	100%
The Lodge	22	20	22	18	16	29	33	31	26	19	19	22	21	21	0.5	3%
Summer Food and Bev	-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	0%
Pizza on the Hill	5	6	5	4	4	8	17	14	5	6	4	7	6	5	(0.8)	-16%
Alder Creek Café	7	6	7	4	2	5	7	5	5	3	4	9	9	6	(2.3)	-37%
<b>Amenities Total</b>	<b>147</b>	<b>144</b>	<b>141</b>	<b>75</b>	<b>70</b>	<b>144</b>	<b>212</b>	<b>174</b>	<b>103</b>	<b>72</b>	<b>59</b>	<b>172</b>	<b>175</b>	<b>146</b>	<b>(29.2)</b>	<b>-20%</b>
<b>HOA &amp; Amenities Support Services</b>	<b>38</b>	<b>31</b>	<b>34</b>	<b>33</b>	<b>47</b>	<b>49</b>	<b>51</b>	<b>51</b>	<b>45</b>	<b>53</b>	<b>49</b>	<b>37</b>	<b>34</b>	<b>35</b>	<b>0.4</b>	<b>1%</b>
General Administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
Communications	2	2	2	2	2	2	2	2	2	3	3	3	2	2	(0.2)	-8%
Information Tech	3	3	3	3	4	3	3	4	3	2	3	4	3	3	0.7	21%
Accounting	6	5	5	5	6	6	6	6	5	6	6	6	6	6	(0.1)	-1%
Human Resources	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0.2	17%
Architectural Standards	4	3	4	4	4	4	5	6	5	5	4	5	5	4	(1.1)	-31%
Member Services	4	3	3	3	3	2	2	3	3	3	3	2	2	3	0.7	21%
Risk & Facility Admin	2	2	2	2	2	2	2	2	2	2	2	2	1	2	0.7	36%
Forestry	3	1	0	1	12	17	17	16	15	19	14	3	1	2	0.4	21%
Maintenance	11	10	11	10	10	11	10	9	10	11	11	11	11	11	(0.7)	-6%
<b>Total Payroll Hours</b>	<b>186</b>	<b>176</b>	<b>176</b>	<b>109</b>	<b>117</b>	<b>193</b>	<b>263</b>	<b>224</b>	<b>148</b>	<b>125</b>	<b>108</b>	<b>209</b>	<b>210</b>	<b>181</b>	<b>(28.8)</b>	<b>-16%</b>

### FTE - NonExempt Employees

### Tahoe Donner Association

[note, this report excludes Exempt Employees (salaried)]

for the period February 2019

#### Month - FTEs

			Variance Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg
8.6	8.8	8.9	0.2	2%	0.3	4%
8.6	8.7	8.8	0	1%	0	3%
-	-	0.0	-	0%	0	100%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
0.0	0.1	0.1	0	82%	0	72%

#### Department

Private Amenities
Trout Creek Rec Ctr
Aquatics
Beach Club Marina
Tennis Center
Day Camps
Recreation Programs

#### Year to Date - FTEs

			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg
10	9	10	(1)	-6%	(0)	-1%
10	9	9	(1)	-7%	(0)	-1%
-	-	0	-	0%	0	100%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
0	0	0	0	33%	0	40%

#### 153.2      148.5      135.6      (4.7)      -3%      (17.7)      -13%

91.1	87.4	88.5	(4)	-4%	(3)	-3%
22.5	21.2	9.1	(1)	-6%	(13)	-147%
6.1	5.2	5.1	(1)	-18%	(1)	-20%

0.0	0.3	-	0	87%	(0)	0%
1.0	0.9	0.8	(0)	-16%	(0)	-26%
-	-	-	-	0%	-	0%
-	0.1	0.0	0	100%	0	100%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%

19.0	20.8	20.3	2	8%	1	6%
-	-	-	-	0%	-	0%
5.9	4.5	5.9	(1)	-32%	(0)	-1%
7.6	8.1	5.9	1	7%	(2)	-28%

#### 161.8      157.3      144.5      (4.5)      -3%      (17.4)      -12%

#### Public Amenities

Downhill Ski Area
Cross Country Ski Area
Snowplay - Total Tubers

Golf Operations
Golf Maintenance
Campground
Equestrian
Bikeworks
Trails

The Lodge
Summer Food and Bev
Pizza on the Hill
Alder Creek Café

#### Amenities Total

175	160	146	(15)	-10%	(29)	-20%
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#### 31.9      34.1      31.4      2      6%      (0.5)      -2%

-	-	-	-	0%	-	0%
1.9	2.0	2.1	0	4%	0	7%
1.9	1.7	1.5	(0)	-14%	(0)	-29%

2.0	3.3	3.3	1	39%	1	39%
5.5	5.7	5.3	0	4%	(0)	-3%
0.6	0.9	0.9	0	30%	0	31%

4.4	4.2	3.2	(0)	-7%	(1)	-38%
2.7	2.8	2.7	0	3%	(0)	-2%

0.9	0.9	1.8	(0)	-2%	1	49%
0.8	2.8	0.9	2	72%	0	10%
11.1	9.8	9.8	(1)	-13%	(1)	-13%

#### 193.7      191.4      175.9      (2.3)      -1%      (17.8)      -10%

#### HOA & Amenities Support Services

General
Administration
Communications
Information Tech
Accounting
Human Resources
Architectural Standards
Member Services
Risk & Facility Admin
Forestry
Maintenance

#### Total nonExempt FTEs

34	37	35	3	7%	0	1%
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210	197	181	(12.5)	-6.3%	(28.8)	-15.9%
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**Tahoe Donner Association**  
**Overtime Payroll Hours Report**  
for the month of February 2019

Month						Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg
<b>19</b>	<b>49</b>	<b>97</b>	<b>30</b>	<b>61%</b>	<b>78</b>	<b>80%</b>				
19	49	97	30	61%	78	80%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
<b>2,017</b>	<b>1,936</b>	<b>1,387</b>	<b>(81)</b>	<b>-4%</b>	<b>(630)</b>	<b>-45%</b>				
1,348	1,312	890	(35)	-3%	(458)	-52%				
239	269	52	30	11%	(186)	-356%				
114	75	69	(39)	-52%	(45)	-65%				
-	-	-	-	0%	-	0%				
19	2	1	(17)	-804%	(18)	-1963%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
-	-	-	-	0%	-	0%				
115	131	143	16	12%	28	19%				
-	-	-	-	0%	-	0%				
94	29	201	(65)	-223%	107	53%				
89	118	32	29	25%	(57)	-179%				
<b>2,037</b>	<b>1,985</b>	<b>1,484</b>	<b>(52)</b>	<b>-3%</b>	<b>(552)</b>	<b>-37%</b>				
<b>Amenities Total</b>							<b>4,021</b>	<b>2,477</b>	<b>(1,544)</b>	<b>-62%</b>
<b>365</b>	<b>349</b>	<b>137</b>	<b>(16)</b>	<b>-5%</b>	<b>(228)</b>	<b>-167%</b>				
-	-	-	-	0%	-	0%				
68	89	43	22	24%	(25)	-59%				
1	2	6	1	68%	6	91%				
-	1	5	1	100%	5	100%				
26	23	15	(3)	-11%	(11)	-75%				
1	3	2	2	77%	1	66%				
47	64	15	17	26%	(33)	-222%				
6	5	1	(1)	-28%	(4)	-314%				
6	9	3	3	35%	(3)	-90%				
1	15	0	14	93%	(1)	-155%				
210	139	47	(72)	-52%	(163)	-349%				
<b>Total Payroll Hours</b>							<b>4,735</b>	<b>2,778</b>	<b>(1,957)</b>	<b>-70%</b>
<b>2,401</b>	<b>2,333</b>	<b>1,621</b>	<b>(68)</b>	<b>-3%</b>	<b>(780)</b>	<b>-48%</b>				

**Tahoe Donner Association  
Statement of Financial Position  
Consolidated  
February 2019**

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited Last Year End as of Dec 31, 2018		12Mths Ago as of Feb 28, 2018	Variance of Current Month		Increase (Decrease)		
						to Last Month		to Last Year End		
			Amount	Pctg		Amount	Pctg	Amount	Pctg	
<b>Assets</b>										
Cash & Investments, Restricted	\$ 338,142	\$ 337,878	\$ 337,615	\$ 318,713		263	0%	526	0%	
Cash & Investments, non-Restricted	31,396,713	26,730,119	23,669,418	27,754,813		4,666,594	17%	7,727,295	33%	
Cash and Investments total	31,734,854	27,067,997	24,007,033	28,073,526		4,666,857	17%	7,727,821	32%	
Member's Dues & Receivables, Net	1,718,084	6,274,573	241,528	1,663,411	(4,556,489)	-73%	1,476,556	611%	54,673	3%
Other Receivables	230,808	263,919	259,249	231,629	(33,112)	-13%	(28,441)	-11%	(821)	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	285,884	312,428	314,923	311,324	(26,544)	-8%	(29,039)	-9%	(25,440)	-8%
Prepaid Expenses & Other Assets	695,186	751,673	748,910	550,044	(56,487)	-8%	(53,724)	-7%	145,142	26%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(38,814,352)	(38,539,352)	(38,264,352)	(36,204,108)	(275,000)	-1%	(550,000)	-1%	(2,610,244)	-7%
NBV of Property & Equipment	40,986,706	41,261,706	41,536,706	40,138,941	(275,000)	-1%	(550,000)	-1%	847,765	2%
Construction In Progress	241,822	88,610	18,147	401,350	153,212	173%	223,675	1233%	(159,528)	-40%
Net Property and Equipment	41,228,528	41,350,316	41,554,854	40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%
<b>Total Assets</b>	<b>\$ 75,893,344</b>	<b>\$ 76,020,906</b>	<b>\$ 67,126,497</b>	<b>\$ 71,370,226</b>	(127,562)	0%	8,766,848	13%	4,523,119	6%
<b>Liabilities</b>										
Accounts Payable	\$ 416,633	\$ 404,841	\$ 487,502	\$ 616,175	11,792	3%	(70,870)	-15%	(199,542)	-32%
Accrued Liabilities	1,499,197	1,473,456	1,488,616	1,191,474	25,740	2%	10,581	1%	307,723	26%
Deferred Revenue, Annual Assessment	5,721,334	5,554,120	3,653,015	5,942,159	167,215	3%	2,068,319	57%	(220,825)	-4%
Deferred Revenue, Recreation Fee	826,990	674,360	529,630	751,480	152,630	23%	297,360	56%	75,510	10%
Deferred Revenue, All Other	439,253	595,838	619,597	351,538	(156,586)	-26%	(180,345)	-29%	87,715	25%
Deposits	480,088	555,022	532,931	395,822	(74,934)	-14%	(52,842)	-10%	84,266	21%
<b>Total Liabilities</b>	<b>9,383,495</b>	<b>9,257,637</b>	<b>7,311,291</b>	<b>9,248,648</b>	125,858	1%	2,072,203	28%	134,847	1%
<b>Members' Equity</b>										
<b>Total Liabilities and Members' Equity</b>	<b>\$ 75,893,344</b>	<b>\$ 76,020,906</b>	<b>\$ 67,126,497</b>	<b>\$ 71,370,226</b>	(253,420)	0%	6,694,644	11%	4,388,272	7%
Balance Check	-	-	-	-	(127,562)	0%	8,766,848	13%	4,523,119	6%
Members Equity Per Owner (#6473)	\$ 10,275	\$ 10,314	\$ 9,241	\$ 9,597	(39)	0%	1,034	11%	678	7%

Financial Position (Balance Sheet)

TDA CONSOLIDATED

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**Tahoe Donner Association  
Statement of Financial Position  
Operating Fund  
February 2019**

	TB REF	Audited				Variance of Current Month							
		Current Month		Last Month		Last Year End		12Mths Ago		to Last Month		to Last Year End	
		as of	Feb 28, 2019	as of	Jan 31, 2019	as of	Dec 31, 2018	as of	Feb 28, 2018	Amount	Pctg	Amount	Pctg
<b>Assets</b>													
Cash & Investments, Restricted	2	\$ 338,142	\$ 337,878	\$ 337,615	\$ 318,713					263	0%	526	0%
Cash & Investments, non-Restricted	1	8,667,665	8,054,225	5,619,298	5,520,462					613,439	8%	3,048,367	54%
Cash and Investments total		<u>9,005,806</u>	<u>8,392,104</u>	<u>5,956,913</u>	<u>5,839,175</u>					<u>613,703</u>	<u>7%</u>	<u>3,048,893</u>	<u>51%</u>
Member's Dues & Receivables, Net	3	1,717,369	6,273,858	240,813	1,662,696					(4,556,489)	-73%	1,476,556	613%
Other Receivables	4	149,127	165,858	165,962	74,839					(16,731)	-10%	(16,835)	-10%
Due From (To) Other Funds	5	234,888	(3,986,829)	130,684	2,506,887					4,221,717	106%	104,204	80%
Inventory	6	285,884	312,428	314,923	311,324					(26,544)	-8%	(29,039)	-9%
Prepaid Expenses & Other Assets	7	693,996	749,292	748,910	548,863					(55,297)	-7%	(54,914)	-7%
Gross, Property & Equipment		-	-	-	-					-	0%	-	0%
Less Accumulated Depreciation		-	-	-	-					-	0%	-	0%
NBV of Property & Equipment		-	-	-	-					-	0%	-	0%
Construction In Progress		-	-	-	-					-	0%	-	0%
Net Property and Equipment		-	-	-	-					-	0%	-	0%
<b>Total Assets</b>		<b>\$ 12,087,070</b>	<b>\$ 11,906,710</b>	<b>\$ 7,558,205</b>	<b>\$ 10,943,784</b>					180,360	2%	4,528,865	60%
<b>Liabilities</b>													
Accounts Payable	11	\$ 400,083	\$ 391,553	\$ 315,280	\$ 600,789					8,530	2%	84,803	27%
Accrued Liabilities	12	1,482,098	1,458,107	1,475,017	1,184,728					23,990	2%	7,081	0%
Deferred Revenue, Annual Assessment	13	5,721,334	5,554,120	1,643,857	5,942,159					167,215	3%	4,077,478	248%
Deferred Revenue, Recreation Fee	14	826,990	674,360	529,630	751,480					152,630	23%	297,360	56%
Deferred Revenue, All Other	15	439,253	595,838	619,597	351,538					(156,586)	-26%	(180,345)	-29%
Deposits	16	480,088	555,022	532,931	395,822					(74,934)	-14%	(52,842)	-10%
<b>Total Liabilities</b>		<b>9,349,846</b>	<b>9,229,000</b>	<b>5,116,312</b>	<b>9,226,516</b>					120,846	1%	4,233,534	83%
<b>Members' Equity</b>	17	2,737,224	2,677,710	2,441,893	1,717,267					59,514	2%	295,331	12%
<b>Total Liabilities and Members' Equity</b>		<b>\$ 12,087,070</b>	<b>\$ 11,906,710</b>	<b>\$ 7,558,205</b>	<b>\$ 10,943,784</b>					(A)			
Balance Check		-	-	-	-					180,360	2%	4,528,865	60%
Members' Equity policy target(t) balance		1,421,500	1,100,000	1,100,000	1,100,000					321,500	29%	321,500	29%
Members' Equity variance to target		1,315,724	1,577,710	1,341,893	617,267					(261,986)	-17%	(26,169)	-2%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	295,331 F06.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	_____
Net Change in Members Equity	295,331 (A)

**Financial Position (Balance Sheet)**

**OPERATING FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**February 2019**

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month		Increase (Decrease)	
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month	Amount	to Last Year End	Amount
					Pctg		Pctg	
<b>Assets</b>								
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%
Cash & Investments, non-Restricted	\$ 14,793,338	\$ 12,504,155	\$ 11,879,903	\$ 16,181,661	2,289,183	18%	2,913,434	25%
Cash and Investments total	<u>\$ 14,793,338</u>	<u>\$ 12,504,155</u>	<u>\$ 11,879,903</u>	<u>\$ 16,181,661</u>	<u>2,289,183</u>	<u>18%</u>	<u>2,913,434</u>	<u>25%</u>
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%
Other Receivables	54,905	64,618	68,988	155,213	(9,713)	-15%	(14,083)	-20%
Due From (To) Other Funds	20,816	2,435,894	(23,640)	(2,454,056)	(2,415,078)	-99%	44,456	188%
Inventory	-	-	-	-	-	0%	-	0%
Prepaid Expenses & Other Assets	1,190	2,381	(0)	1,182	(1,190)	-50%	1,190	###
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 14,870,249</b>	<b>\$ 15,007,048</b>	<b>\$ 11,925,251</b>	<b>\$ 13,883,999</b>	<b>(136,799)</b>	<b>-1%</b>	<b>2,944,998</b>	<b>25%</b>
<b>Liabilities</b>								
Accounts Payable	\$ 16,550	\$ 13,288	\$ 162,533	\$ 11,578	3,262	25%	(145,983)	-90%
Accrued Liabilities	12,788	11,621	10,454	5,172	1,167	10%	2,334	22%
Deferred Revenue, Annual Assessment	-	-	1,351,616	-	-	0%	(1,351,616)	-100%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%
<b>Total Liabilities</b>	<b>\$ 29,338</b>	<b>\$ 24,909</b>	<b>\$ 1,524,603</b>	<b>\$ 16,750</b>	<b>4,429</b>	<b>18%</b>	<b>(1,495,265)</b>	<b>-98%</b>
<b>Members' Equity</b>								
	14,840,911	14,982,139	10,400,648	13,867,250	(141,228)	-1%	4,440,262	43%
							(A)	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 14,870,249</b>	<b>\$ 15,007,048</b>	<b>\$ 11,925,251</b>	<b>\$ 13,883,999</b>	<b>(136,799)</b>	<b>-1%</b>	<b>2,944,998</b>	<b>25%</b>
Balance Check	-	-	-	-	-	-	-	-

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	4,440,262	F14
Members' Equity Transfers In (Out)	500,000	Board approved 10/28/2018 from OPF
Net Change in Members Equity	<b>4,940,262</b>	(A)

**Financial Position (Balance Sheet)**

**REPLACEMENT RESERVE FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Development Fund**  
**February 2019**

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month		Increase (Decrease)	
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month	Amount	to Last Year End	Amount
					Pctg		Pctg	
<b>Assets</b>								
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%
Cash & Investments, non-Restricted	7,561,475	5,993,248	5,991,735	5,758,418	1,568,226	26%	1,569,740	26%
Cash and Investments total	<u>7,561,475</u>	<u>5,993,248</u>	<u>5,991,735</u>	<u>5,758,418</u>	<u>1,568,226</u>	<u>26%</u>	<u>1,569,740</u>	<u>26%</u>
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%
Other Receivables	26,753	32,442	23,535	1,292	(5,689)	-18%	3,218	14%
Due From (To) Other Funds	(177,869)	1,430,042	(77,349)	(39,577)	(1,607,911)	-112%	(100,520)	-130%
Inventory	-	-	-	-	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 7,411,073</b>	<b>\$ 7,456,448</b>	<b>\$ 5,938,635</b>	<b>\$ 5,720,848</b>	<b>(45,374)</b>	<b>-1%</b>	<b>1,472,438</b>	<b>25%</b>
<b>Liabilities</b>								
Accounts Payable	\$ -	\$ -	\$ 9,689	\$ 3,808	-	0%	(9,689)	-100%
Accrued Liabilities	4,311	3,728	3,145	1,574	583	16%	1,166	37%
Deferred Revenue, Annual Assessment	-	-	621,013	-	-	0%	(621,013)	-100%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%
<b>Total Liabilities</b>	<b>4,311</b>	<b>3,728</b>	<b>633,847</b>	<b>5,382</b>	<b>583</b>	<b>16%</b>	<b>(629,536)</b>	<b>-99%</b>
<b>Members' Equity</b>								
	7,406,762	7,452,720	5,304,789	5,715,466	(45,957)	-1%	2,101,974	40%
							(A)	
<b>Total Liabilities and Members' Equity</b>	<b>\$ 7,411,073</b>	<b>\$ 7,456,448</b>	<b>\$ 5,938,635</b>	<b>\$ 5,720,848</b>	<b>(45,374)</b>	<b>-1%</b>	<b>1,472,438</b>	<b>25%</b>
Balance Check	-	-	-	-				

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,101,974 F14
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	2,101,974 (A)

**Financial Position (Balance Sheet)**

**DEVELOPMENT FUND**

**Tahoe Donner Association  
Statement of Financial Position  
New Equipment Fund  
February 2019**

	Audited					Variance of Current Month								
	Current Month		Last Month		Last Year End	12Mths Ago	to Last Month		to Last Year End		Increase (Decrease)			
	as of	Feb 28, 2019	as of	Jan 31, 2019	as of	Dec 31, 2018	as of	Feb 28, 2018	Amount	Pctg	Amount	Pctg		
<b>Assets</b>														
Cash & Investments, Restricted	\$	-	\$	-	\$	-	\$	-	-	0%	-	0%		
Cash & Investments, non-Restricted		374,236		178,491		178,482		294,272	195,745	110%	195,754	110%	79,964	27%
Cash and Investments total		374,236		178,491		178,482		294,272	195,745	110%	195,754	110%	79,964	27%
Member's Dues & Receivables, Net	-		-		-		-		-	0%	-	0%		
Other Receivables		23		1,001		765		285	(978)	-98%	(742)	-97%	(262)	-92%
Due From (To) Other Funds		(77,834)		120,893		(29,695)		(13,255)	(198,727)	-164%	(48,139)	-162%	(64,579)	-487%
Inventory	-		-		-		-		-	0%	-	0%		
Prepaid Expenses & Other Assets	-		-		-		-		-	0%	-	0%		
Gross, Property & Equipment	-		-		-		-		-	0%	-	0%		
Less Accumulated Depreciation	-		-		-		-		-	0%	-	0%		
NBV of Property & Equipment	-		-		-		-		-	0%	-	0%		
Construction In Progress	-		-		-		-		-	0%	-	0%		
Net Property and Equipment	-		-		-		-		-	0%	-	0%		
<b>Total Assets</b>	<b>\$</b>	<b>296,425</b>	<b>\$</b>	<b>300,385</b>	<b>\$</b>	<b>149,551</b>	<b>\$</b>	<b>281,302</b>	<b>(3,960)</b>	<b>-1%</b>	<b>146,873</b>	<b>98%</b>	<b>15,123</b>	<b>5%</b>
<b>Liabilities</b>														
Accounts Payable	\$	-	\$	-	\$	-	\$	-	-	0%	-	0%		
Accrued Liabilities	-		-		-		-		-	0%	-	0%		
Deferred Revenue, Annual Assessment	-		-		36,530		-		-	0%	(36,530)	-100%		
Deferred Revenue, Recreation Fee	-		-		-		-		-	0%	-	0%		
Deferred Revenue, All Other	-		-		-		-		-	0%	-	0%		
Deposits	-		-		-		-		-	0%	-	0%		
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36,530</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(36,530)</b>	<b>-100%</b>		
<b>Members' Equity</b>		296,425		300,385		113,021		281,302	(3,960)	-1%	183,403	162%	15,123	5%
<b>Total Liabilities and Members' Equity</b>	<b>\$</b>	<b>296,425</b>	<b>\$</b>	<b>300,385</b>	<b>\$</b>	<b>149,551</b>	<b>\$</b>	<b>281,302</b>	<b>(3,960)</b>	<b>-1%</b>	<b>146,873</b>	<b>98%</b>	<b>15,123</b>	<b>5%</b>
Balance Check	-		-		-		-		-	-	-	-		

**Tahoe Donner Association**  
**Statement of Financial Position**  
**Property Fund**  
**February 2019**

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month		Increase (Decrease)	
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month	Amount	to Last Year End	Amount
					Pctg		Pctg	
<b>Assets</b>								
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%
Less Accumulated Depreciation	(38,814,352)	(38,539,352)	(38,264,352)	(36,204,108)	(275,000)	-1%	(550,000)	-1%
NBV of Property & Equipment	<u>40,986,706</u>	<u>41,261,706</u>	<u>41,536,706</u>	<u>40,138,941</u>	(275,000)	-1%	(550,000)	-1%
Construction In Progress	241,822	88,610	18,147	401,350	153,212	173%	223,675	1233%
Net Property and Equipment	<u>41,228,528</u>	<u>41,350,316</u>	<u>41,554,854</u>	<u>40,540,291</u>	(121,788)	0%	(326,325)	-1%
<b>Total Assets</b>	<b>\$ 41,228,528</b>	<b>\$ 41,350,316</b>	<b>\$ 41,554,854</b>	<b>\$ 40,540,291</b>	<b>(121,788)</b>	<b>0%</b>	<b>(326,325)</b>	<b>-1%</b>
<b>Liabilities</b>								
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>								
	41,228,528	41,350,316	41,554,854	40,540,291	(121,788)	0%	(326,325)	-1%
<b>Total Liabilities and Members' Equity</b>	<b>\$ 41,228,528</b>	<b>\$ 41,350,316</b>	<b>\$ 41,554,854</b>	<b>\$ 40,540,291</b>	<b>(121,788)</b>	<b>0%</b>	<b>(326,325)</b>	<b>-1%</b>
Balance Check	-	-	-	-	-	0%	-	0%
Depreciation Expense YTD	550,000	275,000	3,284,225	540,200	275,000	100%	(2,734,225)	-83%
Retirement/disposal of Fixed Assets	-	-	-	-	-	-	-	-
AD removal YTD	-	-	-	-	-	-	-	-
Net Change in Accum Deprec YTD	<u>550,000</u>							

**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 2/28/2019**

	current month	last month	last year - audited
	<u>2/28/2019</u>	<u>1/31/2019</u>	<u>12/31/2018</u>
<b>Consolidated TDA Total</b>	31,734,854	27,067,997	24,007,033
Cash/Money Market	2,254,081	2,473,397	2,032,633
Certificates of Deposit	1,629,239	2,590,160	2,340,160
US Treasuries/GovOblig	21,892,621	16,051,574	13,681,624
Bonds, Corporate/Municipals	5,877,362	5,871,566	5,871,566
Other/Trusts	81,551	81,301	81,051
<b>Operating Fund</b>	9,005,806	8,392,104	5,956,913
Cash/Money Market	1,658,873	2,419,189	1,761,046
Certificates of Deposit	129,239	340,160	340,160
US Treasuries/GovOblig	7,136,144	5,551,455	3,774,657
Trusts	81,551	81,301	81,051
<b>Replacement Reserve Fund</b>	14,793,338	12,504,155	11,879,903
Cash/Money Market	458,967	(87,442)	131,459
Certificates of Deposit	1,250,000	2,000,000	1,750,000
US Treasuries/GovOblig	9,711,489	7,224,511	6,631,359
Bonds, Corporate/Municipals	3,372,881	3,367,085	3,367,085
<b>Development Fund</b>	7,561,475	5,993,248	5,991,735
Cash/Money Market	108,787	112,572	111,058
Certificates of Deposit	250,000	250,000	250,000
US Treasuries/GovOblig	4,698,206	3,126,196	3,126,196
Bonds, Corporate/Municipals	2,504,481	2,504,481	2,504,481
<b>New Machinery &amp; Equipment Fund</b>	374,236	178,491	178,482
Cash/Money Market	27,454	29,079	29,070
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	346,782	149,412	149,412
	2/28/2019	1/31/2019	12/31/2018
<b>DJIA</b>	25,916	25,000	23,327
<b>Prime Rate</b>	5.50%	5.50%	5.50%
<b>CA Avg, Reg Unleaded (\$)</b>	\$3.16	\$3.16	\$3.29

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019	FED Prime Rate (last 15):
	AVG ME BALANCE	INT INCOME	Earnings %		Earnings %		2018	2019	12/20/2018 5.50%
OP Fund	6,244,784	7,849,521	8,346	19,746	0.8%	1.5%	0.6%	1.6%	9/27/2018 5.25%
RR Fund	13,588,625	13,059,132	26,220	44,542	1.2%	2.0%	0.9%	2.0%	6/14/2018 5.00%
DEV Fund	4,819,112	6,515,486	4,386	22,958	0.5%	2.1%	0.8%	2.2%	3/22/2018 4.75%
NE Fund	210,800	243,736	315	1,012	0.9%	2.5%	0.7%	3.3%	12/14/2017 4.50%
Combined Totals	24,863,322	27,667,875	39,267	88,259	0.9%	1.9%	0.8%	1.9%	6/15/2017 4.25%
									3/16/2017 4.00%
									12/15/2016 3.75%
									12/17/2015 3.50%
									12/16/2008 3.25%
									10/29/2008 4.00%
									10/8/2008 4.50%
									4/30/2008 5.00%
									3/18/2008 5.25%
									1/30/2008 6.00%

FED BLS - Monthly - CPI-U - February 2019 - 1yr : 1.5%, US City (1.6% last month)  
FED BLS - Monthly - CPI-U - February 2019 - 1yr : 2.4%, West (2.7% last month)  
FED BLS - Bi-Monthly CPI-U - February 2019 - 1yr : 3.5%, SF-Oak-Hay (4.5% Dec)

(S) source = average for month - regular

[https://www.eia.gov/dnav/pet/pet\\_pri\\_gnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm)

as of 02/28/2019 Balance Mix		
338,142	Restricted OF (ASO/457)	
338,142	Restricted, all funds	
31,396,713	Unrestricted, all funds	
31,734,854	Total	

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities  
*Jan19, had investment purchase in transit at month end*

Stifel (all accounts)



Stifel (all accounts)

### CASH FLOW RECON

	\$ Thousands	
	Month	YTD
OPF NOR Gain (Loss)	224	327
CurrAssets Decr (incr)	99	101
CurrLiab Incr (decr)	(52)	150
CapFds Expenditures	(227)	(365)
CapFds IntInc/Taxes	34	66
CapFds Asset Sales	1	3
CapFds AA Rev	-	7,023
OPFds AA Rev	(164)	(32)
AR/DefRevAA change	4,723	591
AA 3rows subtotal	4,559	7,582
Other	29	(136)
Net Change in Cash and Investments	4,667	7,728

### Cash & Investments - Current Balance Flow Thru:

Current Month End Balance	31,735
OPF NOR Loss (remaining Mths @ Bdg)	(5,728)
RRF Spend 2019	(5,331)
NEF Spend 2019	(189)
DVF Spend 2019	(2,023)
All other cash flow changes, net	(108)
Raw Ending Balance *	<b>18,356</b>

### Distribution of Raw Ending Balance:

YE Forecasted Members Equity, RRF	9,947
YE Forecasted Members Equity, NEF	121
YE Forecasted Members Equity, DVF	5,546
PYE Members Equity, OPF	2,442
YTD NOR Performance to Bdg, OPF	300
* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY	<b>18,356</b>

\* Raw Ending Balance \* - excludes misc working capital items and AA pmts FNY

Director of Finance and Accounting

Board Treasurer

**Tahoe Donner Association**  
**Inventory Balances Report**  
**February 2019**

		Last Three Months		12Mths Ago		Last YE			Last Three Months		12Mths Ago		Last YE	
		as of	as of	as of	as of	as of	as of		as of	as of	as of	as of	as of	as of
		Dec 31, 2018	Jan 31, 2019	Feb 28, 2019	Feb 28, 2018	Dec 31, 2018	Feb 28, 2018	Dec 31, 2018	Feb 28, 2019	Dec 31, 2018	Jan 31, 2019	Feb 28, 2019	Feb 28, 2018	Dec 31, 2018
<b>Total, ALL</b>		<b>314,822</b>	<b>312,326</b>	<b>285,783</b>	<b>311,324</b>	<b>314,822</b>								
subtotal	<b>Food and Beverage accounts (F&amp;B)</b>	119,438	121,492	123,039	117,134	119,438								
subtotal	<b>Retail Merchandise accounts</b>	195,383	190,835	162,744	194,190	195,383								
subtotal	<b>The Lodge F&amp;B accounts</b>	64,590	66,084	63,070	66,208	64,590								
	<b>Inventory Account</b>								<b>Inventory Account</b>					
11412	Inv Retail Trout Creek	13,154	13,506	13,800	11,512	13,154			11641	Inv Marina Food Meat	-	-	-	-
11413	Inv Retail eStore	-	-	-	-	-			11642	Inv Marina Food Seafood	0	-	-	40
11414	Inv Retail Member Services	13,510	14,884	14,446	19,062	13,510			11643	Inv Marina Food Produce	(0)	-	-	(0)
11415	Inv Retail Bikeworks	21,105	21,105	21,105	16,689	21,105			11644	Inv Marina Food Dairy	(0)	-	-	(0)
11416	Inv Retail The Lodge	-	-	-	-	-			11645	Inv Marina Food NABev	0	-	-	15
11417	Inv Retail Alder Creek Cafe	155	219	225	134	155			11646	Inv Marina Food Other	346	346	346	346
11418	Inv Retail Vending Machine	-	-	-	-	-			11647	Inv Marina Bev Beer	0	-	-	0
11419	Inv Retail DHSki Shop	60,043	64,552	47,603	51,714	60,043			11648	Inv Marina Bev Liquor	524	524	524	1,008
11422	Inv Retail Cross Country	46,281	34,126	23,051	49,158	46,281			11649	Inv Marina Bev Wine	328	328	328	524
11423	Inv Retail Snowplay	370	297	369	284	370			11661	Inv Pizza Food Meat	2,057	1,579	1,579	1,407
11424	Inv Retail Golf Pro Shop	30,915	32,294	32,294	33,341	30,915			11663	Inv Pizza Food Produce	642	548	547	2,057
11425	Inv Retail Tennis	6,801	6,801	6,801	9,124	6,801			11664	Inv Pizza Food Dairy	1,481	1,193	931	1,184
11426	Inv Retail Marina	514	514	514	420	514			11665	Inv Pizza Food NABev	1,123	1,290	1,273	642
11427	Inv Retail Equestrian	2,379	2,379	2,379	2,636	2,379			11666	Inv Pizza Food Other	4,169	5,486	6,104	1,481
11428	Inv Retail Recreation	158	158	158	64	158			11667	Inv Pizza Bev Beer	1,671	1,662	1,824	3,336
11429	Inv Retail Golf Special Order	-	-	-	51	-			11669	Inv Pizza Bev Wine	2,984	2,407	2,509	4,169
11611	Inv DHS Food Meat	2,340	2,210	3,500	2,795	2,340			11671	Inv SMRFaB Food Meat	185	185	185	1,662
11612	Inv DHS Food Seafood	241	184	118	147	241			11672	Inv SMRFaB Food Seafood	0	-	-	185
11613	Inv DHS Food Produce	290	422	270	550	290			11673	Inv SMRFaB Food Produce	-	-	-	0
11614	Inv DHS Food Dairy	983	1,041	638	914	983			11674	Inv SMRFaB Food Dairy	100	100	100	56
11615	Inv DHS Food NABev	2,745	3,278	3,272	3,385	2,745			11675	Inv SMRFaB Food NABev	93	93	93	100
11616	Inv DHS Food Other	8,518	7,284	7,403	5,204	8,518			11676	Inv SMRFaB Food Other	226	226	226	320
11617	Inv DHS Bev Beer	1,191	1,665	1,294	1,932	1,191			11677	Inv SMRFaB Bev Beer	(0)	-	-	93
11618	Inv DHS Bev Liquor	8,346	7,875	10,351	8,841	8,346			11678	Inv SMRFaB Bev Liquor	-	-	-	309
11619	Inv DHS Bev Wine	1,910	1,821	2,548	1,396	1,910			11679	Inv SMRFaB Bev Wine	(0)	-	-	226
11621	Inv Trailer Food Meat	161	146	221	60	161			11681	Inv Lodge Food Meat	5,766	3,127	3,335	1,624
11622	Inv Trailer Food Seafood	-	-	-	-	-			11682	Inv Lodge Food Seafood	3,004	1,041	832	1,269
11623	Inv Trailer Food Produce	-	-	-	-	-			11683	Inv Lodge Food Produce	1,895	1,429	1,687	1,388
11624	Inv Trailer Food Dairy	97	104	98	38	97			11684	Inv Lodge Food Dairy	1,636	1,623	1,511	1,636
11625	Inv Trailer Food NABev	76	121	144	83	76			11685	Inv Lodge Food NABev	972	710	103	1,388
11626	Inv Trailer Food Other	359	350	343	373	359			11686	Inv Lodge Food Other	6,124	8,008	7,156	972
11631	Inv ACAC Food Meat	1,239	1,600	1,592	1,551	1,239			11687	Inv Lodge Bev Beer	2,672	2,757	2,943	6,124
11632	Inv ACAC Food Seafood	518	557	449	40	518			11688	Inv Lodge Bev Liquor	17,282	18,488	17,497	2,343
11633	Inv ACAC Food Produce	1,306	899	1,124	841	1,306			11689	Inv Lodge Bev Wine	25,239	28,900	28,006	2,672
11634	Inv ACAC Food Dairy	667	650	667	546	667			11695	Inventory-Tennis Beverage	28	28	28	2,943
11635	Inv ACAC Food NABev	672	935	988	656	672			11696	Inventory-Tennis Food	-	-	-	6,124
11636	Inv ACAC Food Other	4,621	4,487	4,510	3,512	4,621			11411	Inv Transfer	-	-	-	2,672
11637	Inv ACAC Bev Beer	1,232	1,034	1,427	1,130	1,232								2,343
11639	Inv ACAC Bev Wine	1,377	2,748	2,414	1,368	1,377								2,672

**TAHOE DONNER ASSOCIATION**
**Capital Funds Summary**
**For the Two Months Ending February 28, 2019**

	2-months YTD		12-months		12-months w/Actual FBCF		Forecast vs Budget
	2019 YTD Actual	2019 Budget	YTD Actual vs Budget	2019 FORECAST			
<b>REPLACEMENT RESERVE FUND (902)</b>							
2018 YEAR END 12/31/2018, Beginning Balance	\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649	\$ 500,649	5%	
ASSESSMENT CONTRIBUTION	4,661,000	4,661,000	-	4,661,000	-	0%	
<i>Operating Fund Balance Transfer - IN</i>	-	-	-	-	-	na	
INTEREST INCOME	44,542	172,000	(127,458)	200,000	28,000	16%	
SALVAGE RECEIPTS	3,247	30,000	(26,753)	30,000	-	0%	
INCOME TAX EXPENSE	(2,334)	(14,000)	11,666	(2,000)	12,000	-86%	
BAD DEBT EXPENSE	-	(12,000)	12,000	(12,000)	-	0%	
ALLOCATED OVERHEAD	(12,667)	(77,000)	64,333	(77,000)	-	0%	
EXPENDITURES FOR CAPITAL ADDITIONS	C (144,580)	(3,721,000)	3,576,420	(3,929,000)	F (208,000)	6%	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M (108,946)	(1,319,000)	1,210,054	(1,321,649)	(2,649)	0%	
<b>Replacement Reserve Fund Balance</b>	<b>\$ 14,840,911</b>	<b>\$ 9,620,000</b>	<b>\$ 5,220,911</b>	<b>\$ 9,950,000</b>	<b>F \$ 330,000</b>	<b>3%</b>	
<b>NEW EQUIPMENT FUND (905)</b>							
2018 YEAR END 12/31/2018, Beginning Balance	\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021	\$ 59,021	109%	
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%	
INTEREST INCOME	1,012	3,000	(1,988)	3,000	-	0%	
INCOME TAX EXPENSE	-	-	-	-	-	na	
EXPENDITURES FOR CAPITAL ADDITIONS	C (11,609)	(187,000)	175,391	(245,021)	(58,021)	31%	
<b>NM&amp;E Fund Balance</b>	<b>\$ 296,424</b>	<b>\$ 64,000</b>	<b>\$ 232,424</b>	<b>\$ 65,000</b>	<b>\$ 1,000</b>	<b>2%</b>	
<b>DEVELOPMENT FUND (903) -</b>							
2018 YEAR END 12/31/2018, Beginning Balance	\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788	\$ 354,788	7%	
ASSESSMENT CONTRIBUTION - Regular	2,168,000	2,168,000	-	2,168,000	-	0%	
<i>Operating Fund Balance Transfer - IN</i>	-	-	-	-	-	na	
INTEREST INCOME	22,958	86,000	(63,042)	110,000	24,000	28%	
INCOME TAX EXPENSE	(1,166)	(7,000)	5,834	(9,000)	(2,000)	29%	
BAD DEBT EXPENSE	-	(5,000)	5,000	(5,000)	-	0%	
ALLOCATED OVERHEAD	(20,333)	(120,000)	99,667	(120,000)	-	0%	
EXPENDITURES FOR CAPITAL ADDITIONS	C (67,486)	(1,900,000)	1,832,514	(2,168,788)	D (268,788)	14%	
MAJOR R&M, PROJECTS & LEASE EXPENSES	M -	-	-	-	-	na	
<b>Development Fund Balance</b>	<b>\$ 7,406,762</b>	<b>\$ 5,172,000</b>	<b>\$ 2,234,762</b>	<b>\$ 5,280,000</b>	<b>F \$ 108,000</b>	<b>2%</b>	
DHSki Lodge replacement designed savings \$ 1,875,000 < \$2,075-200kBspend'19							
All other DVF Projects designed savings \$ 3,405,000 subject to review							
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>							
EXPENDITURES FOR CAPITAL ADDITIONS	C (223,675)	(5,808,000)	5,584,325	(6,342,810)	(534,810)		
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M (108,946)	(1,319,000)	1,210,054	(1,321,649)	(2,649)		
<b>YTD CAPITAL FUNDS TOTAL</b>	<b>(332,620)</b>	<b>(7,127,000)</b>	<b>6,794,380</b>	<b>(7,664,458)</b>	<b>(537,458)</b>		
CIP beginning balance (@ 1/1/2019)	\$ 18,147						
Net, CIP YTD Activity	C \$ 223,675						
Less Capitalized/place in service to Property Fund - PP&E	-						
CIP Balance (g/l # 904-16510)	\$ 241,822						

CIP beginning balance (@ 1/1/2019) \$ 18,147

F - see Recon, next page,

Net, CIP YTD Activity C \$ 223,675

D - see page 3 for Development Fund Activity Schedule

Less Capitalized/place in service to Property Fund - PP&amp;E -

D Forecast to updated in March for February Reporting

Tahoe Donner Association  
Capital Funds Ending Balance Reconciliation - Budget versus Forecast  
For the Two Months Ending February 28, 2019

Replacement Reserve Fund				
Change	Budget	Actual	diff	
500,649 2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649	
	Budget	Forecast	diff	
- 2019 projects, net, capital	-	-	-	
(25,335) 2018 projects, net, capital	3,721,000	3,746,335	(25,335)	
(24,517) 2018 projects, net, expense	1,319,000	1,343,517	(24,517)	
(13,735) 2018 projects, net, capital, acclerations	-	13,735	(13,735)	
- 2018 projects, net, expense, acclerations	-	-	-	
(180,577) 2017 projects, net, capital	-	180,577	(180,577)	S
- 2017 projects, net, expense	-	-	-	
- 2017 acclerations, capital	-	-	-	
- 2017 acclerations, expense	-	-	-	
- 2016 projects, net, capital	-	-	-	
11,647 projects to carry-over to 2019+, capital	-	(11,647)	11,647	
21,868 projects to carry-over to 2019+, expense	-	(21,868)	21,868	
<b>- rounding/other</b>				
- Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-	
28,000 Interest Income Forecast adjustment, 2019	172,000	200,000	28,000	
12,000 Income Tax Forecast adjustment, 2019	(14,000)	(2,000)	12,000	
- Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-	
- Transfer in from Operating Fund	-	-	-	
<b>S 2018 carryovers, TBD refine for February Reporting, rough estimate currently</b>				
<b>329,999 Total, change schedule above</b>				
	Budget	Forecast	diff	
<b>330,000 Variance of Ending Fund Balance 2019</b>	9,620,000	9,950,000	330,000	

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change	Budget	Actual	diff	
354,788 2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788	
	Budget	Forecast	diff	
- Association, New Accessability ImprovementSS	50,000	50,000	-	
- Association, Member Surveys	50,000	50,000	-	
- Cross Country Ski, Snowmaking	100,000	100,000	-	
- Downhill Ski - Daylodge/SkierServices/Lifts, soft co	200,000	200,000	-	
- Downhill Ski - Snowmaking phase 2	600,000	600,000	-	
- Downhill Ski - regrading mile run, soft costs	50,000	50,000	-	
<b>WIP scope change</b>				
(50,000) The Lodge, covered walkway in parking lot	75,000	125,000	(50,000)	
- Trails, new trail(s) per trails master plan	100,000	100,000	-	
(122,000) Trout Creek Recreation Facility, Remodel 2019 DF ]	275,000	397,000	(122,000)	
- Snowplay, snowmaking	100,000	100,000	-	
- Association, Feasibility Studies	50,000	50,000	-	
- Direct Payroll Charge	191,000	191,000	-	
(59,984) Land Acquisition, Other Projects, Contingency	59,000	118,984	(59,984)	
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>				
(7,304) DHSki Eagle Rock Shrouding and Charlift Relocati	-	7,304	(7,304)	
(4,500) Alder Creek Adv Center, Building (PUD deposit mi	-	4,500	(4,500)	
(25,000) Equestrian Campus (addtl code items, to close perm	-	25,000	(25,000)	
	Timing between years			
	Board Approved in prior years			
- Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-	
- Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-	
24,000 Interest Income Forecast adjustment, 2019	86,000	110,000	24,000	
(2,000) Income Tax Forecast adjustment, 2019	(7,000)	(9,000)	(2,000)	
<b>- other recon / rounding item</b>				
<b>108,000 Total, change schedule above</b>				
	<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>			
	Budget	Forecast	diff	
<b>108,000 Variance of Ending Fund Balance 2019</b>	5,172,000	5,280,000	108,000	

0 Reconciliation difference

Above recons fund balance flux.

# TAHOE DONNER ASSOCIATION

## Capital Projection Schedule- Development Fund

For the Two Months Ending February 28, 2019

2019Q2

2-months YTD

12-months

12-months

YYYY	Mo
2019	2

2019  
YTD Actual

2019  
Budget (B)

2019  
Forecast

Forecast  
vs Budget

### DEVELOPMENT FUND (903) -

				w/Actual FBCF		
2018 YEAR END 12/31/2018, Beginning Balance		\$ 5,304,788	\$ 4,950,000	\$ 5,304,788	\$ 354,788	7%
ASSESSMENT CONTRIBUTION - Regular		2,168,000	2,168,000	2,168,000	-	0%
<i>Operating Fund Balance Transfer - IN</i>		-	-	-	-	na
INTEREST INCOME		22,958	86,000	110,000	24,000	28%
INCOME TAX EXPENSE		(1,166)	(7,000)	(9,000)	(2,000)	29%
BAD DEBT EXPENSE		-	(5,000)	(5,000)	-	0%
ALLOCATED OVERHEAD		(20,333)	(120,000)	(120,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(67,486)	(1,900,000)	(2,168,788)	(268,788)	14%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E	-	-	-	-	na
<b>Development Fund Balance</b>		<b>\$ 7,406,762</b>	<b>\$ 5,172,000</b>	<b>\$ 5,280,000 (F)</b>	<b>\$ 108,000</b>	<b>2%</b>

	Project YR	YEAR 2019 SPEND			
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
<b>Total, all below</b>		<b>67,486</b>	<b>1,900,000</b>	<b>2,168,788</b>	
Association, New Accessibility ImprovementSS	2019 C	-	50,000	50,000	
Association, Member Surveys	2019 C	-	50,000	50,000	
Cross Country Ski, Snowmaking	2019 C	-	100,000	100,000	
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2019 C	-	200,000	200,000	
Downhill Ski - Snowmaking phase 2	2019 C	-	600,000	600,000	
Downhill Ski - regrading mile run, soft costs	2019 C	-	50,000	50,000	
The Lodge, covered walkway in parking lot	2019 C	-	75,000	125,000 < project scope WIP	
Trails, new trail(s) per trails master plan	2019 C	-	100,000	100,000	
Trout Creek Recreation Facility, Remodel 2019 DF portion	2019 C	23,425	275,000	397,000	931-132-256
Snowplay, snowmaking	2019 C	-	100,000	100,000	
Association, Feasability Studies	2019 C	422	50,000	50,000	831-132-323 xOut
Direct Payroll Charge	2019 C	31,834	191,000	191,000	931-165-267
Land Acquisition, Other Projects, Contingency	2019 C	-	59,000	118,984	
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>					
DHSki Eagle Rock Shrouding and Charlifit Relocation	2018 C	7,304	-	7,304	831-211-311
Alder Creek Adv Center, Building (PUD deposit misapplied)	2012 C	4,500	-	4,500	231-110-554
Equestrian Campus (addtl code items, to close permit)	2017 C	-	-	25,000	731-080-311

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2019 02	Tahoe Donner Association	2019 Capital Spending Master Scl	65,000	Act>Forc	:Date Last Modified	:Date Last Modified						
2019	02	< Report Month		New Machinery & Equipment Fund			3/14/19	3/14/2019						
0		<b>NEF Fund TL, Capital</b>			<b>240,800</b>	<b>241,266</b>	<b>245,021</b>	<b>(3,755)</b>						
1		2019 NMEF-CAP		240,800	240,800	244,555	(3,755)	11,143						
0		2019 NMEF-ADD		-	-	-	-	-						
0		2018 NMEF-CAP		-	466	466	-	466						
0		2017 NMEF-CAP		-	-	-	-	-						
0		2016 NMEF-CAP		-	-	-	-	-						
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryover\$	Notes
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	271	271	-	271	2,766	-	-	carryover project from py
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	ASO	C	12	-	196	196	-	196	29,612	-	-	carryover project from py
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	10,198	10,198	19,802	-	
951 025 258	2019 NMEF-CAP	Cellphone Booster - Trout Creek	Trout Creek	C	12	30,000	30,000	30,000	-	-	-	30,000	-	Changed from The Lodge during TCRC remc
951 025 259	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	2,800	2,800	2,800	-	-	-	2,800	-	
951 050 260	2019 NMEF-CAP	Chipper Brush Bandit Model 250XP	Forestry	C	03	54,000	54,000	54,000	-	-	-	54,000	-	
951 051 261	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
951 080 262	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	-	-	31,000	-	
951 090 263	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
951 100 264	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
951 145 265	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	945	945	2,055	-	
	2019 NMEF-CAP			C	12	-	-	-	-	-	-	-	-	
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	78,755	(3,755)	-	-	78,755	-	

Year	Month	2019 02	Tahoe Donner Association	2019 Capital Spending Master Schedule							Act>Forc		:Date Last Modified :Date Last Modified		
2019	02	< Report Month		Replacement Reserve Fund				9,950,000					3/14/19	3/14/2019	
		Replacement Reserve TL						5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
		Capital Expense						3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
								1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryovers\$ Reset in Study	Notes	
# of Projects															
12	by Project Yr/Fund Type					(4,513,471)	(4,368,969)	(4,381,088)	12,119	(120,354)	(166,545)	(4,260,733)	(26,663)		
0	2016 RR-CAP					-	-	-	-	-	-	-	-		carry-over projects
0	2017 RR-CAP					-	-	-	-	-	-	-	-		carry-over projects
11	2018 RR-CAP					-	180,577	180,577	-	22,340	1,555,531	158,237	-		carry-over projects
1	2018 RR-EXP					-	-	-	-	-	13,156	-	-		carry-over projects
0	2018 RR-ACC-CAP					-	-	-	-	-	-	-	-		carry-over projects
0	2018 RR-ACC-EXP					-	-	-	-	-	-	-	-		carry-over projects
206	2019 RR-CAP					3,721,000	3,720,999	3,734,688	(13,689)	122,240	131,388	3,612,451	11,647		Budget 2018 projects
102	2019 RR-EXP					1,319,000	1,322,919	1,321,649	1,270	108,946	145,989	1,212,702	21,868		Budget 2018 projects
2	2019 RR-ACC-CAP					-	13,735	13,735	-	-	-	13,735	-		2018 projects added in 2018
0	2019 RR-ACC-EXP					-	-	-	-	-	-	-	-		2018 projects added in 2018
265	by Location					(526,528)	(688,684)	(688,984)	300	(110,832)	(110,832)	(578,155)	(6,852)		
15	Administration					880,499	880,499	880,499	-	33,687	86,425	846,812	-		
0	Asphalt Maintenance					-	-	-	-	-	-	-	-		
2	Bikeworks					26,187	26,187	26,187	-	-	-	26,187	-		
4	Campground					28,549	28,549	28,549	-	-	-	28,549	-		
0	Chalet Record Storage Building					-	-	-	-	-	-	-	-		
14	Cross Country					113,583	125,400	125,400	-	16,661	43,406	108,739	-		
0	Day Camps					-	-	-	-	-	-	-	-		
4	Equestrian Center					17,660	17,660	17,660	-	-	-	17,659	-		
0	Facilities Administration					-	-	-	-	-	-	-	-		
8	Forestry					382,264	382,264	392,954	(10,690)	-	-	392,954	-		
2	General					1,849	1,849	524	1,325	-	-	524	-		
6	General Maintenance					30,382	30,382	30,382	-	1,283	1,283	29,100	-		
17	Golf Course					736,358	741,358	741,358	-	5,000	15,366	736,356	-		
0	Golf Complex					-	-	-	-	-	-	-	-		
10	Maintenance					101,435	101,435	101,435	-	-	-	101,434	-		
17	Marina					109,542	109,542	109,542	-	1,299	1,299	108,243	-		
0	MIS					-	-	-	-	-	-	-	-		
3	No.Woods Pool-Bldg.					59,134	59,134	59,134	-	-	-	59,134	-		
6	Northwoods					46,470	46,470	49,224	(2,754)	-	-	49,224	-		
0	Northwoods Pool					-	-	-	-	-	-	-	-		
9	Pizza					38,430	42,026	42,026	-	4,694	5,579	37,332	-		
3	Recreation					29,100	29,100	29,100	-	5,102	5,102	23,998	-		
12	Ski Area-Mtn Ops					114,667	115,749	115,749	-	1,081	3,594	114,667	-		
8	Ski Area Rent-Rtl					84,428	84,428	84,428	-	-	-	84,429	-		
7	Ski Area - Lift Maintenance					92,531	92,984	92,984	-	453	1,425,918	92,531	-		
3	Ski Area - Vehicle Maintenance					43,806	43,806	43,806	-	-	-	43,807	-		
0	Ski-Ops					-	-	-	-	-	-	-	-		
3	Snowplay					31,303	31,303	31,303	-	-	-	31,304	-		
7	Tennis Complex					48,882	48,882	48,882	-	8,461	8,461	49,421	-		
20	The Lodge					85,425	95,457	95,457	-	8,345	63,782	87,109	5,099		
18	Trails					348,456	352,551	352,551	-	4,095	22,485	348,457	2,547		
52	Trout Creek BLDG					869,002	869,002	869,002	-	52,531	52,531	816,470	19,016		
15	Trout Creek POOLSPA					193,530	193,530	193,530	-	-	-	193,530	-		
0	Trout Creek FITNESSEQ					-	-	-	-	-	-	-	-		
0	Trout Creek OTHER					-	-	-	-	-	-	-	-		
0	Various					-	-	-	-	-	-	-	-		
0	Vehicle Maintenance					-	-	-	-	-	-	-	-		
0	Vehicle/Fleet					-	-	-	-	-	-	-	-		
0	Winter Food-Beverge					-	-	-	-	-	-	-	-		
2018 & prior Carryovers in 2019 RR Expenditures Total				-	-	-	-	-	0,000 carry-over variance						

2019	02	< Report Month
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Replacement Reserve Fund

9,950,000

3/14/19 3/14/2019

Replacement Reserve TL  
Capital  
Expense

5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
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2019 RR Expenditures Total, per 2019 Budget Report

5,040,000

821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-	
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-	
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-	
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-	
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	1,081	1,081	-	1,081	3,594	-	-	
821 150 364	2018 RR-CAP	Prep sink and refurbish - Ice Machine Rot Pizza		C	12	-	1,063	1,063	-	1,063	1,947	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	2,533	2,533	-	2,533	2,533	-	-	
	2018 RR-CAP	Placeholder Estimate	various, need to review with reserves manager	C	12	-	158,237	158,237	-	-	-	158,237	-	need to review carryovers with Capital Projects
821 125 359	2018 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course		C	12	-	5,000	5,000	-	5,000	15,366	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift	Ski Area - Lift Maintenance	C	12	-	453	453	-	453	1,425,918	-	-	
921 010 001	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	509,930	509,930	-	-	-	509,930	-	
921 010 002	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-	
921 010 003	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-	
921 010 004	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	-	-	5,027	-	
921 010 005	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-	
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
921 010 013	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7K	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-	
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	-	457	457	-	
921 155 015	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	32	32	2,002	-	
921 141 016	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	-	-	21,989	-	
921 141 017	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	-	-	4,198	-	
921 100 019	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 010 023	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-	
923 010 024	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 110 027	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	-	-	28,786	-	
921 110 030	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-	
921 110 031	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	503	503	2,551	-	
921 110 032	2019 RR-CAP	Ski- Boot Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	-	-	20,243	-	
921 110 033	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	9,148	9,224	-	
921 110 034	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-	
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	15,575	15,575	2,175	-	
921 110 269	2019 RR-ACC-CAP	Building-Rental Room-Exterior Doors	Cross Country	C	06	11,235	11,235	11,235	-	-	-	11,235	-	DP-Accel
921 080 036	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-	
921 080 037	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	-	-	5,817	-	
921 080 038	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-	
921 050 040	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-	
921 050 041	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-	
921 050 042	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
921 050 047	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	87,827	(10,690)	-	-	87,827	-	DP-Increase
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	1,283	1,283	752	-	
921 125 057	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-	
921 125 058	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-	
921 125 059	2019 RR-CAP	Mower Walk Blnd Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 060	2019 RR-CAP	Mower Walk Blnd Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 061	2019 RR-CAP	Mower Walk Blnd Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 062	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-	
921 125 063	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-	
921 125 064	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	-	-	30,605	-	
921 125 065	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	-	-	21,126	-	
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course		C	12	500,207	500,207	500,207	-	-	-	500,207	-	
921 125 069	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
921 125 070	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-	

2019	02	< Report Month
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Replacement Reserve Fund

**9,950,000**

3/14/19 3/14/2019

Replacement Reserve TL  
Capital  
Expense

5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$& Reset in Study	Notes
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921 025 071	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	-	1,245	1,245	1,971	-		
921 025 075	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	-	3,615	3,615	722	-		
921 025 076	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	-	-	-	11,331	-		
921 025 077	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	-	487	487	1,772	-		
921 025 078	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	-	-	-	8,098	-		
921 025 079	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	-	1,127	1,127	4,909	-		
921 025 082	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	-	-	-	6,470	-		
921 025 083	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	-	866	866	2,578	-		
921 025 085	2019 RR-CAP	Workstations- Communics.	IT	C	12	9,596	9,596	-	791	791	8,806	-		
921 025 086	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	-	14,081	14,081	11,226	-		
921 025 087	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	-	-	-	2,025	-		
921 025 088	2019 RR-CAP	AV Systems Amenities - Meadow Room	IT	C	12	10,629	10,629	-	-	-	10,629	-		
921 025 089	2019 RR-CAP	Digital Signage - TVs	IT	C	12	20,424	20,424	-	-	-	20,424	-		
921 025 090	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	-	1,459	1,459	34,984	-		
921 025 091	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	-	-	-	2,100	-		
921 025 092	2019 RR-CAP	Workstations- Laptop (B)	IT	C	12	3,387	3,387	-	2,012	2,012	1,375	-		
921 025 093	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	-	-	-	10,123	-		
921 025 096	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	-	973	973	4,029	-		
923 025 103	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	-	-	-	12,510	-		
921 025 107	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	-	-	-	4,112	-		
923 025 108	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	-	-	-	2,596	-		
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	-	1,494	1,494	1,590	3,000		
921 025 111	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	-	3,646	3,646	14,878	-		
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	-	3,288	3,288	20,768	700		
921 025 116	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	-	-	-	6,087	-		
923 025 117	2019 RR-CAP	Zendesk - Member Services	IT	C	12	11,743	11,743	-	-	-	11,743	300		
921 025 118	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	-	-	-	3,847	-		
921 160 122	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	-	-	-	48,084	-		
921 160 123	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	-	-	-	7,971	-		
921 160 124	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	-	-	-	2,834	-		
921 160 125	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	-	-	-	2,039	-		
923 160 126	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	-	-	-	10,123	-		
923 160 127	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	-	-	-	11,190	-		
921 160 128	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	-	-	-	5,281	-		
923 160 129	2019 RR-CAP	SnApOn Software Upgrade	Maintenance	C	12	1,130	1,130	-	-	-	1,130	-		
921 060 132	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	-	-	-	2,025	-		
921 060 133	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	-	-	-	2,610	-		
921 060 134	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	-	-	-	2,227	-		
921 060 135	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	-	-	-	2,733	-		
921 060 136	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	-	-	-	2,030	-		
921 060 138	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	-	-	-	2,024	-		
921 060 139	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	-	-	-	2,050	-		
923 060 142	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	2,300	-	-	-	2,300	-		
923 060 143	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	3,527	-	-	-	3,527	-		
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	12	45,605	45,605	-	540	540	45,065	-		
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	12	15,202	15,202	-	759	759	14,443	-		
921 130 147	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No Woods Pool-Bldg.	C	12	35,798	35,798	-	-	-	35,798	-		
921 130 148	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables & No Woods Pool-Bldg.	No Woods Pool-Bldg.	C	12	17,898	17,898	-	-	-	17,898	-		
921 130 149	2019 RR-CAP	Pool Cover - Winter	No Woods Pool-Bldg.	C	12	5,438	5,438	-	-	-	5,438	-		
921 005 153	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	-	-	-	6,074	-		
921 005 154	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	4,800	(2,754)	-	4,800	-	DP - Increase	
923 005 155	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	-	-	-	14,265	-		
921 150 156	2019 RR-CAP	Flooring Kitchen	Pizza	C	12	20,346	20,346	-	-	-	20,346	-		
921 150 157	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma	Pizza	C	12	3,087	3,087	-	-	-	3,087	-		
921 150 158	2019 RR-CAP	Cold Box Sandwch Prp - Medium	Pizza	C	12	2,025	2,025	-	-	-	2,025	-		
921 150 159	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	-	-	-	1,316	-		

2019	02	< Report Month
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Replacement Reserve Fund

9,950,000

3/14/19 3/14/2019

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Expense

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3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
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Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes	
921 150 160	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	905	905	1,134	-	or is this China and Glassware? ACC	
921 150 161	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	194	194	7,399	-		
921 150 162	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-		
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,061	-	-	5,102	5,102	958	-	
921 140 164	2019 RR-CAP	EZ Up - Log'd Event Equipment - incl Umbrellas/Stands - Bocce courts	Recreation	C	12	21,003	21,003	21,003	-	-	-	-	21,003	-	
921 140 165	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	2,037	2,037	2,037	-	-	-	-	2,037	-	
921 211 167	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	-	16,277	-	
921 211 168	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	-	15,271	-	
921 211 169	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	-	-	-	10,195	-	
921 211 171	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	-	16,197	-	
921 210 173	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	-	12,307	-	
921 215 175	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019)	Ski Area Rent-Rtl	C	12	16,096	16,096	16,096	-	-	-	-	16,096	-	
921 215 176	2019 RR-CAP	Child Skis & Bindings - A (Starting 2015)	Ski Area Rent-Rtl	C	12	9,786	9,786	9,786	-	-	-	-	9,786	-	
921 215 177	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	10,244	10,244	10,244	-	-	-	-	10,244	-	
921 215 178	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	4,122	4,122	4,122	-	-	-	-	4,122	-	
921 215 179	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	12,926	12,926	12,926	-	-	-	-	12,926	-	
921 215 180	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	16,584	16,584	16,584	-	-	-	-	16,584	-	
921 215 181	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	5,220	5,220	5,220	-	-	-	-	5,220	-	
921 215 182	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cycle)	Ski Area Rent-Rtl	C	12	9,451	9,451	9,451	-	-	-	-	9,451	-	
923 210 183	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	-	10,085	-	
921 210 190	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	-	39,915	-	
921 210 192	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	-	5,087	-	
921 210 193	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	-	20,246	-	
921 216 194	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	-	2,648	-	
921 216 196	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	-	3,473	-	
921 090 199	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	5,463	5,463	3,648	-		
921 090 200	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	-	3,044	-	
921 090 201	2019 RR-CAP	Outdoor Patio and Deck Furniture Repair	Tennis Complex	C	12	3,037	3,037	3,037	-	2,998	2,998	38	-		
923 090 203	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	-	18,930	-	
921 128 204	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	12	3,454	3,454	3,454	-	-	-	-	3,454	-	
921 128 205	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	-	3,242	-	
921 128 206	2019 RR-CAP	Appliance - Remote Condenser - Reff	The Lodge	C	12	4,792	4,792	4,792	-	-	-	-	4,792	-	
see notes	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	-	4,079	-	Accelerated in 2018
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banque	The Lodge	C	12	5,649	5,649	5,649	-	384	384	5,264	-		
921 128 209	2019 RR-CAP	Bar - Mahogany	The Lodge	C	99	5,099	5,099	5,099	-	-	-	-	5,099	5,099	Defer to 2020
923 128 211	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	-	11,167	-	
921 128 213	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	12	4,186	4,186	4,186	-	-	-	-	4,186	-	
923 128 214	2019 RR-CAP	Landscape Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	-	5,087	-	
921 128 216	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	-	2,061	-	
921 128 218	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	-	2,200	-	
921 128 219	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	430	430	6,975	-		
921 128 220	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	-	-	-	2,528	-	
921 128 226	2019 RR-ACC-CAP	Wine Rack - The Pub	The Lodge	C	06	2,500	2,500	2,500	-	-	-	-	2,500	-	DP
923 051 222	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	-	45,553	-	
921 051 224	2019 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	99	2,547	2,547	2,547	-	-	-	-	2,547	2,547	Defer to 2020
923 051 225	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	12	48,530	48,530	48,530	-	-	-	-	48,530	-	
923 051 226	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	35,430	35,430	35,430	-	-	-	-	35,430	-	
923 051 227	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel	Trails	C	12	15,303	15,303	15,303	-	-	-	-	15,303	-	
923 051 228	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	12	76,465	76,465	76,465	-	-	-	-	76,465	-	
923 051 229	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel - Trails	Trails	C	12	20,404	20,404	20,404	-	-	-	-	20,404	-	
923 051 233	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S	Trails	C	12	5,101	5,101	5,101	-	-	-	-	5,101	-	
923 051 235	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft	Trails	C	12	15,303	15,303	15,303	-	-	-	-	15,303	-	
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	52,531	52,531	707,816	-	need to group the projects using this code in Feb'19	
921 051 222	2019 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	-	-	-	-	-	-	-		
2019 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	Trout Creek BLDG	C	12	5,637	-	-	-	-	-	-	-		

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Replacement Reserve Fund

**9,950,000**

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Replacement Reserve TL  
Capital  
Expense

5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
2019 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG		C	12	20,246			-	-	-	-	-	-
2019 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG		C	12	7,086			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Doors	Trout Creek BLDG		C	12	4,001			-	-	-	-	-	-
2019 RR-CAP	Parking Lot Post Lamps - 10-	Trout Creek BLDG		C	12	45,553			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Lighting & Electric	Trout Creek BLDG		C	12	35,430			-	-	-	-	-	-
2019 RR-CAP	Building Lighting	Trout Creek BLDG		C	12	14,577			-	-	-	-	-	-
2019 RR-CAP	Audio System - Fitness Classroom	Trout Creek BLDG		C	12	2,746			-	-	-	-	-	-
2019 RR-CAP	Fence Repairs	Trout Creek BLDG		C	12	25,507			-	-	-	-	-	-
2019 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG		C	12	40,492			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Epoxy Flooring	Trout Creek BLDG		C	12	20,246			-	-	-	-	-	-
2019 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG		C	12	8,562			-	-	-	-	-	-
2019 RR-CAP	Flooring- Mateflex	Trout Creek BLDG		C	12	6,571			-	-	-	-	-	-
2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, Br	Trout Creek BLDG		C	12	5,082			-	-	-	-	-	-
2019 RR-CAP	Furniture - Lounge	Trout Creek BLDG		C	12	10,574			-	-	-	-	-	-
2019 RR-CAP	Office Furniture	Trout Creek BLDG		C	12	4,049			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside HVAC	Trout Creek BLDG		C	12	10,123			-	-	-	-	-	-
2019 RR-CAP	HVAC	Trout Creek BLDG		C	12	9,508			-	-	-	-	-	-
2019 RR-CAP	Landscapeing-Lawns-Ir - Phase 1	Trout Creek BLDG		C	12	17,715			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside FF&E	Trout Creek BLDG		C	12	41,504			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Partitions	Trout Creek BLDG		C	12	12,148			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Counters	Trout Creek BLDG		C	12	10,123			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Mirrors	Trout Creek BLDG		C	12	6,580			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Plumbing & Fixtur	Trout Creek BLDG		C	12	40,492			-	-	-	-	-	-
2019 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG		C	12	6,074			-	-	-	-	-	-
2019 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG		C	12	2,627			-	-	-	-	-	-
2019 RR-CAP	Retail Fixtures	Trout Creek BLDG		C	12	2,035			-	-	-	-	-	-
2019 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG		C	12	7,651			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG		C	12	2,025			-	-	-	-	-	-
2019 RR-CAP	Building Siding (new)	Trout Creek BLDG		C	12	76,304			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Structural Remode	Trout Creek BLDG		C	12	32,393			-	-	-	-	-	-
2019 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG		C	12	12,779			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG		C	12	80,984			-	-	-	-	-	-
2019 RR-CAP	Building - Int Trim	Trout Creek BLDG		C	12	15,184			-	-	-	-	-	-
2019 RR-CAP	Window Screens	Trout Creek BLDG		C	12	2,278			-	-	-	-	-	-
2019 RR-CAP	Building Windows - (new)	Trout Creek BLDG		C	12	45,553			-	-	-	-	-	-
2019 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG		C	12	35,736			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG		C	12	15,315			-	-	-	-	-	-
2019 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG		C	12	15,315			-	-	-	-	-	-
921 132 239	2019 RR-CAP	Playground Furniture & Umbrellas	Trout Creek BLDG	C	12	9,920	9,920	9,920	-	-	-	9,920	-	-
921 132 242	2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl	Trout Creek POOLSPA	C	12	7,850	7,850	7,850	-	-	-	7,850	-	-
921 132 244	2019 RR-CAP	Contrller- Chem Spas	Trout Creek POOLSPA	C	12	2,952	2,952	2,952	-	-	-	2,952	-	-
921 132 245	2019 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	12	3,133	3,133	3,133	-	-	-	3,133	-	-
921 132 246	2019 RR-CAP	Furniture - Patio - Lap -	Trout Creek POOLSPA	C	12	27,332	27,332	27,332	-	-	-	27,332	-	-
921 132 247	2019 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA	C	12	45,553	45,553	45,553	-	-	-	45,553	-	-
921 132 248	2019 RR-CAP	Furniture - Patio - Rec - Tables & Chair	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	-
921 132 249	2019 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA	C	12	5,519	5,519	5,519	-	-	-	5,519	-	-
921 132 250	2019 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	-
see notes	2019 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	Accelerated in 2018
921 132 251	2019 RR-CAP	Filters Sand - Rec- Hdwr Replace	Trout Creek POOLSPA	C	12	20,246	20,246	20,246	-	-	-	20,246	-	-
921 132 252	2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-	Trout Creek POOLSPA	C	12	5,445	5,445	5,445	-	-	-	5,445	-	-
921 132 253	2019 RR-CAP	Heater - Rec Pool -4-	Trout Creek POOLSPA	C	12	29,589	29,589	29,589	-	-	-	29,589	-	-
921 132 254	2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	8,125	8,125	8,125	-	-	-	8,125	-	-
921 132 255	2019 RR-CAP	Pool Cover - Rec Pool	Trout Creek POOLSPA	C	12	6,627	6,627	6,627	-	-	-	6,627	-	-
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	-	13,156	-	-	to reclass in Feb to 2019 Project
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	-	37,044	-	-	to reclass in Feb to 2019 Project
923 025 096	2019 RR-EXP	Annual Conference Room Improvements IT		E	12	-	-	-	-	2,431	2,431	(2,431)	-	to reclass in Feb to 2019 Project 'C'

2019	02	< Report Month
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Replacement Reserve Fund **9,950,000**

3/14/19 3/14/2019

Replacement Reserve TL  
Capital  
Expense

5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
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923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	-	5,574	5,574	28,334	-		
923 010 007	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	-	1,078	1,078	3,039	-		
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	-	22,334	22,334	114,316	-		
921 010 009	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	101,230	-	-	-	101,230	-		
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	-	4,700	4,700	1,350	-		
923 100 018	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	-	-	-	8,429	-		
923 100 020	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	-	-	-	2,885	-		
923 100 021	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	-	-	-	12,148	-		
923 010 022	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	-	-	-	4,697	-		
923 110 025	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	-	-	-	2,045	-		
923 110 026	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	-	-	-	10,969	-		
923 110 028	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	2,096	-	-	-	2,096	-		
923 110 029	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	-	-	-	2,050	-		
923 080 039	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	-	-	-	4,049	-		
923 050 043	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	-	-	-	10,286	-		
923 050 044	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	-	-	-	84,893	-		
923 050 045	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	-	-	-	26,793	-		
923 050 046	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	-	-	-	153,276	-		
923 005 048	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	-	-	-	2,970	-		
923 005 049	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	-	-	-	12,516	-		
923 005 050	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	-	-	-	4,657	-		
923 005 051	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	-	-	-	3,116	-		
923 005 052	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	-	-	-	5,089	-		
923 120 054	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	-	-	-	13,675	-		
923 125 055	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	-	-	-	11,565	-		
923 125 056	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	-	-	-	20,855	-		
923 125 067	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	-	-	-	6,144	-		
923 125 068	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	-	-	-	2,064	-		
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	-	7,819	7,819	35,595	-		
923 025 073	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	-	-	-	1,685	-		
923 025 074	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	-	-	-	6,298	-		
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	-	28,613	28,613	5,299	-		
923 025 081	2019 RR-EXP	Timeclocks - Paychex - Lease	IT	E	12	19,269	19,269	-	5,423	5,423	13,846	-		
923 025 084	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	-	-	-	1,600	-		
923 025 094	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	-	362	362	4,725	-		
923 025 095	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	-	120	120	7,553	-		
923 025 097	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	-	-	-	1,100	-		
923 025 098	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	-	1,185	1,185	6,028	-		
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	-	8,000	8,000	-	-		
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	-	3,776	3,776	23,556	-		
923 025 101	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	-	-	-	1,537	-		
923 025 102	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	-	-	-	13,223	-		
923 025 104	2019 RR-EXP	LPMS - Risk - Cas Mngmnt	IT	E	12	6,937	6,937	-	6,780	6,780	157	-		
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	2,070	2,070	-	1,631	1,631	439	-		
923 025 106	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	-	119	119	3,032	-		
923 025 110	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	-	-	-	8,351	-		
923 025 112	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	-	1,200	1,200	1,840	-		
923 025 114	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	-	-	-	14,548	-		
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652	
923 025 119	2019 RR-EXP	IT Wiring Upgrades - Amenities Non Fit IT	IT	E	12	5,037	5,037	-	-	-	5,037	1,200		
923 160 120	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	-	-	-	5,087	-		
923 160 121	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	-	-	-	7,695	-		
923 060 130	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	-	-	-	5,087	-		
923 060 131	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	-	-	-	1,524	-		
923 060 137	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	-	-	-	6,188	-		
923 060 140	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	-	-	-	2,026	-		

2019	02	< Report Month
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## Replacement Reserve Fund

**9,950,000**

3/14/19 3/14/2019

Replacement Reserve TL  
Capital  
Expense

5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$& Reset in Study	Notes
923 060 141	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	-	-	-	-	8,138	-	
923 060 144	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-	
923 005 150	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 005 151	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	-	-	11,844	-	
923 005 152	2019 RR-EXP	Deck-Pavers Repair	Northwoods	E	12	7,154	7,154	7,154	-	-	-	7,154	-	
923 211 166	2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance	E	12	12,208	12,208	12,208	-	-	-	12,208	-	
923 211 170	2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance	E	12	20,359	20,359	20,359	-	-	-	20,359	-	
923 210 172	2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance	E	12	15,303	15,303	15,303	-	-	-	15,303	-	
923 210 184	2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	12	1,711	1,711	1,711	-	-	-	1,711	-	
923 210 185	2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	12	17,294	17,294	17,294	-	-	-	17,294	-	
923 210 186	2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops	E	12	4,733	4,733	4,733	-	-	-	4,733	-	
923 210 187	2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops	E	12	5,438	5,438	5,438	-	-	-	5,438	-	
923 210 188	2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	12	3,038	3,038	3,038	-	-	-	3,038	-	
923 210 189	2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	12	2,059	2,059	2,059	-	-	-	2,059	-	
923 210 191	2019 RR-EXP	Stormwater - Containment- Clean out Lo Ski Area-Mtn Ops	Ski Area-Mtn Ops	E	12	5,061	5,061	5,061	-	-	-	5,061	-	
923 216 195	2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway Snowplay	Ski Area-Mtn Ops	E	12	25,183	25,183	25,183	-	-	-	25,183	-	
923 090 197	2019 RR-EXP	Tennis Access Rd. - Parking - Seal -Strip Tennis Complex	Tennis Complex	E	12	6,309	6,309	6,309	-	-	-	6,309	-	
923 090 198	2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex	E	12	2,035	2,035	2,035	-	-	-	2,035	-	
923 090 202	2019 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	6,417	6,417	6,417	-	-	-	6,417	-	
923 128 207	2019 RR-EXP	Appliance - Walk-in Refrigeration Re The Lodge	The Lodge	E	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 128 210	2019 RR-EXP	Concrete Repairs	The Lodge	E	12	10,087	10,087	10,087	-	-	-	10,087	-	
923 128 212	2019 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	8,078	8,078	8,078	-	-	-	8,078	-	
923 128 215	2019 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 128 217	2019 RR-EXP	Paint - Exterior Deck, Railing & West El/The Lodge	The Lodge	E	12	2,216	2,216	2,216	-	-	-	2,216	-	
923 051 221	2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 051 229	2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons Trails	Trails	E	12	3,061	3,061	3,061	-	-	-	3,061	-	
923 051 230	2019 RR-EXP	Trail 25-26 Repair - Const	Trails	E	12	2,041	2,041	2,041	-	-	-	2,041	-	
923 051 231	2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const Trails	Trails	E	12	2,040	2,040	2,040	-	-	-	2,040	-	
923 051 232	2019 RR-EXP	Trail 42-43 repair - E. Perimeter near Mt	Trails	E	12	3,569	3,569	3,569	-	-	-	3,569	-	
923 051 234	2019 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 236	2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So Trails	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 237	2019 RR-EXP	Trail Repair/Improvement	Trails	E	12	20,050	20,050	20,050	-	-	-	20,050	-	
923 132 241	2019 RR-EXP	TCRC Expansion Project	Trout Creek BLDG	E	12	-	77,663	77,663	-	-	-	77,663	-	
	2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	12	11,092			-	-	-	-	-	
	2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	12	10,218			-	-	-	-	-	
	2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	12	8,098			-	-	-	-	-	
	2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	12	17,855			-	-	-	-	-	
	2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	12	10,123			-	-	-	-	-	
	2019 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	12	10,123			-	-	-	-	-	
	2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	12	10,152			-	-	-	-	-	
	2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	99	19,016	19,016	19,016	-	-	-	19,016	19,016	Defer to 2020
923 132 238	2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 132 243	2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	5,577	5,577	5,577	-	-	-	5,577	-	
	2019 RR-CAP	Contingency, capex	General	C	12	(38)	(38)	207	(245)	-	-	207	-	rounding in Forecast
	2019 RR-EXP	Contingency, expense	General	E	12	1,887	1,887	317	1,570	-	-	317	-	rounding in Forecast

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
Operating Fund Consolidated

**February 2019**

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number
			Variance \$	Var %	Variance \$	Var %	
<b>54,000</b>	<b>54,000</b>	<b>54,000</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>36053</b>
0	0	0	0	0%	0	0%	(350...
0	0	0	0	0%	0	0%	3502...
0	0	0	0	0%	0	0%	35035
0	0	0	0	0%	0	0%	35025
0	0	0	0	0%	0	0%	3503...
420,825	388,100	177,313	32,725	8%	243,512	137%	35560
16,495	0	0	16,495	0%	16,495	0%	35562
44,690	27,000	13,940	17,690	66%	30,750	221%	35565
66,405	33,800	41,003	32,605	96%	25,402	62%	35570
61,760	50,100	50,485	11,660	23%	11,275	22%	35575
2,731	1,300	1,403	1,431	110%	1,328	95%	35597
3,483	3,000	3,059	483	16%	425	14%	35598
672	1,500	243	-828	-55%	429	177%	35594
23,013	19,500	12,691	3,513	18%	10,323	81%	35596
24,896	50,300	27,271	-25,404	-51%	-2,375	-9%	35595
11,365	10,200	2,537	1,165	11%	8,828	348%	35610
53,493	61,400	17,731	-7,908	-13%	35,762	202%	35615
22,353	9,500	2,112	12,853	135%	20,241	958%	35620
0	0	0	0	0%	0	0%	37040
0	0	0	0	0%	0	0%	37060
0	0	0	0	0%	0	0%	37080
160	600	0	-440	-73%	160	0%	36012
0	0	0	0	0%	0	0%	36013
2,280	2,300	1,836	-20	-1%	444	24%	36054
19,084	22,000	16,902	-2,916	-13%	2,182	13%	36055
0	0	0	0	0%	0	0%	38013
<b>773,704</b>	<b>680,600</b>	<b>368,524</b>	<b>93,104</b>	<b>14%</b>	<b>405,180</b>	<b>110%</b>	
							<b>Total Direct Access &amp; Use</b>
							<b>1,517,064</b>
							<b>1,269,900</b>
							<b>688,172</b>
							<b>247,164</b>
							<b>19%</b>
							<b>828,891</b>
							<b>120%</b>
							<b>4,135,800</b>

Account Number	Revenue ALLOCATED RECREATION FEES	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Full Year Budget
					Variance \$	Var %	
36053	Golf Passes	0	0	0	0	0%	135,000
	Golf Passes - Packs	0	0	0	0	0%	85,000
	Golf Green Fees - Member	0	0	0	0	0%	229,000
	Golf Green Fees - Guest	0	0	0	0	0%	238,000
	Golf Green Fees - Public	0	0	0	0	0%	154,000
	Ski Lift Revenue - Public	778,800	685,000	289,330	93,800	14%	1,271,800
	Ski Lift Revenue - Guest	29,420	0	0	29,420	0%	0
	Ski Lift Revenue - P.O.	92,945	59,000	27,685	33,945	58%	65,260
	Ski Passes - Public	133,745	70,700	87,752	63,045	89%	156,000
	Ski Team - Public	127,904	105,000	106,083	22,904	22%	224,000
	Ski Team - P.O.	5,610	2,600	2,935	3,010	116%	4,000
	Snowplay Member	1,089	2,700	432	-1,611	-60%	657
	Snowplay Guest	36,908	35,400	17,671	1,508	4%	19,238
	Snowplay Public	56,708	91,100	41,821	-34,392	-38%	14,887
	P.O. Daily Trail Fee	27,169	20,100	5,888	7,069	35%	21,281
	Public Daily Trail Fee	120,252	125,600	57,026	-5,348	-4%	63,226
	Guest Daily Trail Fee	47,739	17,700	4,352	30,039	170%	42,000
	P.O. Trail Rides	0	0	0	0	0%	50,000
	Guest Trail Rides	0	0	0	0	0%	52,000
	Public Trail Rides	0	0	0	0	0%	17,000
	Special Events Revenue	160	700	0	-540	-77%	160
	Concert Revenue	0	0	0	0	0%	135,000
	Daily Usage Fee - Member	5,504	4,300	3,660	1,204	28%	53,950
	Daily Usage Fee - Guest	44,912	44,000	37,380	912	2%	7,532
	Campground Revenue	0	0	0	0	0%	69,300
	<b>Total Direct Access &amp; Use</b>	<b>1,517,064</b>	<b>1,269,900</b>	<b>688,172</b>	<b>247,164</b>	<b>19%</b>	<b>828,891</b>
							<b>120%</b>
							<b>4,135,800</b>
	<b>Food</b>	<b>589,984</b>	<b>571,895</b>	<b>449,540</b>	<b>18,089</b>	<b>3%</b>	<b>140,444</b>
	<b>Food Discounts</b>	<b>-45,743</b>	<b>-38,000</b>	<b>-45,935</b>	<b>-7,743</b>	<b>-20%</b>	<b>191</b>
	<b>EE Discounts</b>	<b>-22,306</b>	<b>-23,900</b>	<b>-18,620</b>	<b>1,594</b>	<b>7%</b>	<b>-3,686</b>
	<b>Guest Relations aka Manager</b>	<b>-1,516</b>	<b>-3,700</b>	<b>-3,549</b>	<b>2,184</b>	<b>59%</b>	<b>2,032</b>
	<b>InterDept Discounts</b>	<b>-559</b>	<b>-100</b>	<b>-320</b>	<b>-459</b>	<b>-459%</b>	<b>-239</b>
	<b>Marketing Discounts</b>	<b>-21,362</b>	<b>-10,300</b>	<b>-23,446</b>	<b>-11,062</b>	<b>-107%</b>	<b>2,084</b>
	<b>Food NA Beverage</b>	<b>52,655</b>	<b>58,100</b>	<b>35,194</b>	<b>-5,445</b>	<b>-9%</b>	<b>17,462</b>
	<b>Food subtotal</b>	<b>596,896</b>	<b>591,995</b>	<b>438,799</b>	<b>4,901</b>	<b>1%</b>	<b>158,097</b>
	<b>Beer</b>	<b>67,085</b>	<b>68,545</b>	<b>45,145</b>	<b>-1,460</b>	<b>-2%</b>	<b>21,939</b>
	<b>Beer Discounts</b>	<b>-970</b>	<b>0</b>	<b>-813</b>	<b>970</b>	<b>0%</b>	<b>-157</b>
	<b>Liquor</b>	<b>63,016</b>	<b>51,650</b>	<b>43,455</b>	<b>11,366</b>	<b>22%</b>	<b>19,561</b>
	<b>Liquor Discounts</b>	<b>-1,314</b>	<b>0</b>	<b>-1,427</b>	<b>-1,314</b>	<b>0%</b>	<b>113</b>
	<b>Wine</b>	<b>64,839</b>	<b>69,950</b>	<b>53,653</b>	<b>-5,111</b>	<b>-7%</b>	<b>11,185</b>
	<b>Wine Discounts</b>	<b>-1,568</b>	<b>0</b>	<b>-2,304</b>	<b>-1,568</b>	<b>0%</b>	<b>737</b>
	<b>Corkage Fees</b>	<b>3,295</b>	<b>0</b>	<b>2,483</b>	<b>3,295</b>	<b>0%</b>	<b>813</b>
	<b>Corkage Fee Discounts</b>	<b>-2,100</b>	<b>0</b>	<b>-1,528</b>	<b>-2,100</b>	<b>0%</b>	<b>-573</b>
	<b>Beverage subtotal</b>	<b>192,283</b>	<b>190,145</b>	<b>138,665</b>	<b>2,138</b>	<b>1%</b>	<b>53,618</b>
	<b>Misc other F&amp;B</b>	<b>3,384</b>	<b>3,960</b>	<b>5,774</b>	<b>-576</b>	<b>-15%</b>	<b>-2,389</b>
	<b>InterDept Food Sales</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>-800</b>	<b>-100%</b>	<b>0</b>
	<b>Other F&amp;B subtotal</b>	<b>3,384</b>	<b>4,760</b>	<b>5,774</b>	<b>-1,376</b>	<b>-29%</b>	<b>-2,389</b>
	<b>Total Food and Beverage</b>	<b>792,563</b>	<b>786,900</b>	<b>583,238</b>	<b>5,663</b>	<b>1%</b>	<b>209,326</b>
							<b>36%</b>
							<b>4,593,800</b>
	<b>F&amp;B Revenue by Segment:</b>	<b>554,069</b>	<b>433,400</b>	<b>435,981</b>	<b>120,669</b>	<b>28%</b>	<b>118,089</b>
	<b>F&amp;B-Dining Room</b>	<b>296,469</b>	<b>204,800</b>	<b>245,738</b>	<b>91,669</b>	<b>45%</b>	<b>50,731</b>
	<b>F&amp;B-Pub</b>	<b>139,745</b>	<b>125,600</b>	<b>111,623</b>	<b>14,145</b>	<b>11%</b>	<b>28,122</b>
	<b>F&amp;B-Banquets</b>	<b>5,968</b>	<b>17,100</b>	<b>16,747</b>	<b>-11,132</b>	<b>-65%</b>	<b>-10,779</b>
	<b>F&amp;B-Lunch</b>	<b>2,558</b>	<b>0</b>	<b>4,287</b>	<b>2,558</b>	<b>0%</b>	<b>-1,729</b>
	<b>Smrf&amp;B-Snack Bar</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>
	<b>Smrf&amp;B-Pool BBQ</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>
	<b>Snowplay Food Truck</b>	<b>4,542</b>	<b>0</b>	<b>4,350</b>	<b>4,542</b>	<b>0%</b>	<b>192</b>
	<b>Cafeteria</b>	<b>104,788</b>	<b>85,900</b>	<b>53,236</b>	<b>18,888</b>	<b>22%</b>	<b>51,552</b>
	<b>Employee Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>
	<b>Mkt Discounts, Happy Hour Foo</b>	<b>-3,918</b>	<b>0</b>	<b>-5,221</b>	<b>-3,918</b>	<b>0%</b>	<b>1,303</b>
	<b>Mkt Discounts, Happy Hour Bev</b>	<b>-519</b>	<b>0</b>	<b>-89</b>	<b>-519</b>	<b>0%</b>	<b>-430</b>
	<b>Mkt Discounts, Happy Hour Bev</b>	<b>-95</b>	<b>0</b>	<b>-464</b>	<b>-95</b>	<b>0%</b>	<b>369</b>
	<b>Mkt Discounts, Happy Hour Bev</b>	<b>-686</b>	<b>0</b>	<b>-1,260</b>	<b>-686</b>	<b>0%</b>	<b>574</b>
	<b>Mkt Discounts, Happy Hour Bev</b>	<b>-1,301</b>	<b>0</b>	<b>-1,814</b>	<b>-1,301</b>	<b>0%</b>	<b>513</b>
	<b>Mkt Discounts, Happy Hour F</b>	<b>-5,219</b>	<b>0</b>	<b>-7,035</b>	<b>-5,219</b>	<b>0%</b>	<b>1,816</b>

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
Operating Fund Consolidated

February 2019									Year-to-Date February 2019								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$		
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %	Variance \$	Var %			
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0%	0	0%	5,000		
87,420	71,500	55,408	15,920	22%	32,012	58%	36030	Sales - Retail	158,372	138,300	101,160	20,072	15%	57,212	57%	605,400	
-1,115	-700	-632	-415	-59%	-483	-76%	38015	Employee Discounts	-2,466	-1,800	-1,946	-666	-37%	-520	-27%	-12,900	
0	0	0	0	0%	0	0%	38017	Homeowner Discounts	0	0	0	0	0%	0	0%	-4,000	
-8,685	-6,100	-7,229	-2,585	-42%	-1,456	-20%	38020	Discounts - Retail	-13,374	-12,000	-10,462	-1,374	-11%	-2,912	-28%	-62,000	
-232	-500	-456	268	54%	224	49%	38025	Promotion Discounts	-349	-1,000	-575	651	65%	226	39%	-2,000	
<b>77,388</b>	<b>64,200</b>	<b>47,092</b>	<b>13,188</b>	<b>21%</b>	<b>30,296</b>	<b>64%</b>	<b>Total Retail Product Reven</b>		<b>142,183</b>	<b>123,500</b>	<b>88,177</b>	<b>18,683</b>	<b>15%</b>	<b>54,006</b>	<b>61%</b>	<b>529,500</b>	
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	161,000	
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	53,000	
103,567	101,000	71,159	2,567	3%	32,408	46%	(355...	Lessons - Group	207,594	193,300	121,446	14,294	7%	86,147	71%	370,800	
137,302	108,400	112,187	28,902	27%	25,115	22%	(355...	Lessons - Private	280,197	188,000	185,746	92,197	49%	94,451	51%	360,500	
1,292	700	1,295	592	85%	-4	0%	35585	Lessons - Masters Program	3,014	1,400	2,369	1,614	115%	645	27%	2,500	
111,496	79,400	80,806	32,096	40%	30,690	38%	35590	Snowflakes	195,448	142,000	134,667	53,448	38%	60,781	45%	260,800	
14,805	7,600	10,237	7,205	95%	4,569	45%	(355...	TD Tykes	34,546	15,900	20,638	18,646	117%	13,908	67%	26,400	
240,527	283,700	166,925	43,174	15%	73,602	44%	3604...	Rentals	494,819	517,300	283,734	22,481	-4%	211,085	74%	1,145,000	
0	0	0	0	0%	0	0%	36042	Rentals, Storage	0	0	0	0	0%	0	0%	12,000	
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	44,000	
-31	1,100	1,174	-1,131	-103%	-1,205	-103%	3604...	Child Care	-358	2,300	3,041	-2,658	-116%	-3,399	-112%	14,000	
2,862	5,300	4,880	-2,438	-46%	-2,018	-41%	36050	Aerobics	12,238	13,300	13,740	-1,062	-8%	-1,502	-11%	87,000	
0	300	470	-300	-100%	-470	-100%	36056	Fitness/Training	420	700	1,080	-280	-40%	-660	-61%	5,000	
0	0	0	0	0%	0	0%	36058	Rec Programs	0	0	0	0	0%	0	0%	11,000	
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	275,000	
1,137	1,700	1,784	-563	-33%	-647	-36%	36051	Massage	2,823	3,400	3,823	-577	-17%	-1,000	-26%	18,000	
165	100	60	65	65%	105	175%	36057	Towels/Lockers	225	200	160	25	13%	65	41%	1,000	
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	2,300	
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	0	0	0%	0	0%	48,500	
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	38,000	
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	27,000	
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	67,000	
<b>613,123</b>	<b>589,300</b>	<b>450,978</b>	<b>23,823</b>	<b>4%</b>	<b>162,145</b>	<b>36%</b>	<b>Total Lessons &amp; Rental Re</b>		<b>1,230,963</b>	<b>1,077,800</b>	<b>770,443</b>	<b>153,163</b>	<b>14%</b>	<b>460,520</b>	<b>60%</b>	<b>3,029,800</b>	
3,180	1,300	1,825	1,880	145%	1,355	74%	32010	Aso - Fees	4,155	3,700	4,675	455	12%	-520	-11%	79,000	
1,240	1,000	2,410	240	24%	-1,171	-49%	32020	Inspection Fees	1,510	2,500	3,490	-991	-40%	-1,981	-57%	30,000	
1,013	500	820	513	103%	193	23%	32030	Fines	2,663	1,000	33	1,663	166%	2,630	8092%	6,000	
12,011	4,710	2,886	7,301	155%	9,125	316%	34010	Interest	19,746	9,920	8,346	9,826	99%	11,400	137%	49,120	
2,306	2,100	2,153	206	10%	153	7%	34020	Late Charges	4,717	5,100	4,247	-383	-8%	470	11%	34,000	
0	-100	0	100	100%	0	0%	34030	Lien Fees	0	-200	0	200	100%	0	0%	9,000	
-2	0	0	-2	0%	-2	0%	34040	Delinquency Fees	-2	0	0	0	-2%	-2	0%	42,000	
5,670	7,600	11,455	-1,930	-25%	-5,785	-51%	34050	Transfer Fees	16,120	15,400	17,705	720	5%	-1,585	-9%	148,000	
30	0	10	30	0%	20	200%	34060	NSF Charges	30	0	30	30	0%	0	0%	0	
0	0	0	0	0%	0	0%	34075	Sponsorships	0	0	0	0	0%	0	0%	5,000	
15,473	13,500	11,268	1,973	15%	4,205	37%	34080	Communications Ad Revenue	25,795	28,000	22,387	-2,205	-8%	3,408	15%	210,000	
2,438	2,500	2,389	-62	-2%	49	2%	37018	Lease Revenue	4,877	5,000	4,778	-123	-2%	98	2%	30,000	
9,306	10,290	4,987	-984	-10%	4,319	87%	37020	Other Revenue	19,487	19,480	10,593	7	0%	8,894	84%	104,980	
30,962	14,000	32,273	16,962	121%	-1,311	-4%	38005	Employee Housing Revenue	60,394	28,000	66,068	32,394	116%	-5,674	-9%	69,000	
<b>83,626</b>	<b>57,400</b>	<b>72,476</b>	<b>26,226</b>	<b>46%</b>	<b>11,150</b>	<b>15%</b>	<b>Total Other Revenue</b>		<b>159,491</b>	<b>117,900</b>	<b>142,352</b>	<b>41,591</b>	<b>35%</b>	<b>17,139</b>	<b>12%</b>	<b>816,100</b>	
<b>1,972,765</b>	<b>1,861,000</b>	<b>1,302,172</b>	<b>111,765</b>	<b>6%</b>	<b>670,593</b>	<b>51%</b>	<b>GROSS REVENUE (GREV)</b>		<b>3,950,264</b>	<b>3,484,000</b>	<b>2,379,382</b>	<b>466,264</b>	<b>13%</b>	<b>1,570,881</b>	<b>66%</b>	<b>14,215,000</b>	
<b>COST OF GOODS SOLD (COGS)</b>																	
-24,801	-29,950	-24,208	5,149	17%	-592	-2%	43110	Meat	-55,381	-57,350	-42,936	1,969	3%	-12,445	-29%	-321,400	
-10,671	-11,430	-8,095	759	7%	-2,576	-32%	43120	Seafood	-26,961	-23,110	-20,010	-3,851	-17%	-6,952	-35%	-205,270	
-15,852	-12,850	-12,237	-3,002	-23%	-3,615	-30%	43130	Produce	-32,590	-24,890	-25,137	-7,700	-31%	-7,452	-30%	-154,280	
-8,780	-12,680	-9,121	3,900	31%	341	4%	43140	Dairy	-19,062	-24,290	-17,191	5,228	22%	-1,871	-11%	-143,250	
-7,019	-8,230	-4,683	1,211	15%	-2,337	-50%	43150	NA Beverage	-13,990	-14,770	-9,758	780	5%	-4,233	-43%	-68,010	
-30,221	-27,258	-23,510	-2,963	-11%	-6,710	-29%	43160	Food Other	-62,416	-50,300	-49,368	-12,116	-24%	-13,049	-26%	-226,891	
4,014	4,430	5,215	-416	-9%	-1,201	-23%	43190	Mktg Discounts credit	9,526	9,832	11,297	-306	-3%	-1,771	-16%	76,200	
2,706	3,188	2,548	-483	-15%	158	6%	43192	EE Meals credit	5,527	6,748	5,369	-1,222	-18%	158	3%	41,951	
<b>-90,623</b>	<b>-94,780</b>	<b>-74,091</b>	<b>4,157</b>	<b>4%</b>	<b>-16,532</b>	<b>-22%</b>	<b>Food Cogs</b>		<b>-195,348</b>	<b>-178,130</b>	<b>-147,733</b>	<b>-17,218</b>	<b>-10%</b>	<b>-47,615</b>	<b>-32%</b>	<b>-1,000,950</b>	
-7,279	-8,980	-6,984	1,701	19%	-295	-4%	43270	Beer	-15,875	-17,420	-13,023	1,545	9%	-2,852	-22%	-92,070	
-6,324	-5,580	-4,813	-744	-13%	-1,511	-31%	43280	Liquor	-12,912	-10,230	-10,061	-2,682	-26%	-2,851	-28%	-60,190	
-9,917	-10,560	-8,326	643	6%	-1,591	-19%	43290	Wine	-21,705	-21,320	-17,392	-385	-2%	-4,313	-25%	-151,980	
<b>-23,520</b>	<b>-25,120</b>	<b>-20,122</b>	<b>1,600</b>	<b>6%</b>	<b>-3,398</b>	<b>-17%</b>	<b>Beverage Cogs</b>		<b>-50,492</b>	<b>-48,970</b>	<b>-40,476</b>	<b>-1,522</b>	<b>-3%</b>	<b>-10,016</b>	<b>-25%</b>	<b>-304,240</b>	
<b>-39,552</b>	<b>-31,000</b>	<b>-24,797</b>	<b>-8,552</b>	<b>-28%</b>	<b>-14,755</b>	<b>-60%</b>	<b>Retail Product Cogs</b>		<b>-71,842</b>	<b>-59,800</b>	<b>-45,342</b>	<b>-12,042</b>	<b>-20%</b>	<b>-26,500</b>	<b>-58%</b>	<b>-307,810</b>	
<b>-153,695</b>	<b>-150,900</b>	<b>-119,010</b>	<b>-2,795</b>	<b>-2%</b>	<b>-34,685</b>	<b>-29%</b>	<b>Total COGS</b>		<b>-317,683</b>	<b>-286,900</b>	<b>-233,551</b>	<b>-30,783</b>	<b>-11%</b>	<b>-84,132</b>	<b>-36%</b>	<b>-1,613,000</b>	
-0.78%	-08.1%	-09.1%	00.3%	03.9%	01.3%	14.8%	Total Cogs / GREV %		-08.0%	-08.2%	-09.8%	00.2%	02.3%	01.8%	18.1%	-11.3%	

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
Operating Fund Consolidated

February 2019										Year-to-Date February 2019									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget				
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %					
-51.1%	-48.3%	-52.7%	-02.8%	-05.8%	01.5%	02.9%		Retail Product Cogs / Retail R	-50.5%	-48.4%	-51.4%	-02.1%	-04.4%	00.9%	01.7%	-58.1%			
-45.2%	-43.4%	-44.8%	-01.9%	-04.4%	-00.5%	-01.1%		Retail Product Cogs / Retail R	-45.4%	-43.2%	-44.8%	-02.1%	-04.9%	-00.5%	-01.2%	-50.4%			
-30.8%	-28.9%	-30.5%	-01.9%	-06.6%	-00.3%	-01.0%		F&B Cogs / F&B Rev %	-31.0%	-28.9%	-32.3%	-02.2%	-07.5%	01.3%	03.9%	-28.4%			
-30.2%	-28.5%	-28.9%	-01.7%	-05.9%	-01.3%	-04.5%		Food %, preDiscounts	-30.4%	-28.3%	-30.5%	-02.1%	-07.5%	00.1%	00.3%	-28.1%			
-32.4%	-30.2%	-31.6%	-02.2%	-07.2%	-00.7%	-02.3%		Food %, postDiscounts	-32.7%	-30.1%	-33.7%	-02.6%	-08.8%	00.9%	02.8%	-30.7%			
-27.7%	-26.4%	-23.8%	-01.3%	-05.0%	-03.9%	-16.4%		Food NA Beverage %	-26.6%	-25.4%	-27.7%	-01.1%	-04.5%	01.2%	04.2%	-33.7%			
-26.6%	-25.3%	-28.3%	-01.3%	-05.0%	01.8%	06.3%		COGS % Beverage, incld CF,ne	-26.3%	-25.8%	-29.2%	-00.5%	-02.0%	02.9%	10.0%	-25.9%			
-24.0%	-24.8%	-31.4%	00.8%	03.2%	07.4%	23.7%		COGS % Beer.net	-24.0%	-25.4%	-29.4%	01.4%	05.5%	05.4%	18.3%	-24.5%			
-21.6%	-20.2%	-22.2%	-01.3%	-06.6%	00.7%	03.0%		COGS % Liquor.net	-20.9%	-19.8%	-23.9%	-01.1%	-05.7%	03.0%	12.6%	-20.6%			
-34.8%	-29.7%	-31.2%	-05.1%	-17.0%	-03.6%	-11.6%		COGS % Wine.net	-34.3%	-30.5%	-33.9%	-03.8%	-12.6%	-00.4%	-01.3%	-30.1%			
<b>1,819,070</b>	<b>1,710,100</b>	<b>1,183,162</b>	<b>108,970</b>	<b>6%</b>	<b>635,907</b>	<b>54%</b>		<b>Gross Margin (GREV-COG)</b>	<b>3,632,581</b>	<b>3,197,100</b>	<b>2,145,831</b>	<b>435,481</b>	<b>14%</b>	<b>1,486,750</b>	<b>69%</b>	<b>12,602,000</b>			
								<b>PAYROLL SALARIES &amp; WAGES</b>											
								Salaries - Exempt - Regular	-657,343	-638,092	-620,429	-19,251	-3%	-36,914	-6%	-3,918,000			
								Salaries - Exempt - Commissions	0	0	0	0	0%	0	0%	-23,000			
								Wages - FTRRegular	-360,182	-347,457	-304,691	-12,725	-4%	-55,491	-18%	-2,107,637			
								Wages - Seasonal	-858,911	-816,294	-684,549	-42,617	-5%	-174,362	-25%	-4,163,463			
								Wages-FTR-Commissions	-398	-200	-3,595	-198	-99%	3,197	89%	-30,000			
								Wages-Seasonal-Commissions	-21,450	-18,700	-25,035	-2,750	-15%	3,585	14%	-89,900			
								Incentive Program, Exempt	-24,929	-23,834	-22,000	-1,095	-5%	-2,929	-13%	-143,000			
								Incentive Program, FTR, NonExe	-11,322	-5,000	-8,409	-6,322	-126%	-2,913	-35%	-30,000			
								Incentive Program, Seasonal, N	-10,296	0	-4,526	-10,296	0%	-5,770	-127%	-10,000			
								Capitalized Payroll Direct S&W	47,000	47,000	46,742	0	0%	258	1%	282,000			
								<b>Total Salaries &amp; Wages, DIRECT</b>	<b>-1,897,831</b>	<b>-1,802,577</b>	<b>-1,626,492</b>	<b>-95,254</b>	<b>-5%</b>	<b>-271,339</b>	<b>-17%</b>	<b>-10,233,000</b>			
								Salaries sub-total	-635,272	-614,926	-595,687	-20,346	-3%	-39,585	-7%	-3,802,000			
								Wage sub-total	-1,262,559	-1,187,651	-1,030,805	-74,908	-6%	-231,755	-22%	-6,431,000			
								Wage-FTR subtotal	-371,902	-352,657	-316,695	-19,245	-5%	-55,208	-17%	-2,167,637			
								Wage-Seasonal subtotal	-890,657	-834,994	-714,110	-55,663	-7%	-176,547	-25%	-4,263,363			
								Payroll Direct as a % of	-48.0%	-51.7%	-68.4%	03.7%	07.1%	20.3%	29.7%	-72.0%			
								PTO net\$ accrual, in Salaries	-27,716	-5,300	-19,922	-22,416	-423%	-7,794	-39%	-17,909			
								PTO net\$ accrual, in Wages FTR	-9,194	-2,000	-3,032	-7,194	-360%	-6,162	-203%	-12,000			
								PTO net accrual, in PD Total	-36,910	-7,300	-22,954	-29,610	-406%	-13,956	-61%	-29,909			
								<b>Wage Overtime Hours</b>	<b>-4734.7</b>	<b>0.0</b>	<b>-2777.9</b>	<b>-4734.7</b>	<b>0.0</b>	<b>-1956.8</b>	<b>-0.7</b>	<b>0.0</b>			
								<b>Wage Total Hours</b>	<b>70917.4</b>	<b>-68321.7</b>	<b>-62673.6</b>	<b>-2595.7</b>	<b>0.0</b>	<b>-8243.8</b>	<b>-0.1</b>	<b>-362184.4</b>			
								<b>Wage ROP avg</b>	<b>17.67</b>	<b>17.35</b>	<b>16.40</b>	<b>0.32</b>	<b>0.02</b>	<b>1.27</b>	<b>0.08</b>	<b>17.72</b>			
								<b>PAYROLL BURDEN</b>											
								Payroll Taxes	-216,961	-221,110	-189,946	4,149	2%	-27,015	-14%	-1,149,000			
								Workers Compensation	-106,981	-114,710	-109,202	7,729	7%	2,221	2%	-569,000			
								Group Insurance	-153,776	-155,564	-130,853	1,788	1%	-22,923	-18%	-937,000			
								Retirement Plan	-27,747	-33,884	-24,351	6,137	18%	-3,396	-14%	-205,000			
								Capitalized Payroll Burden	7,168	7,168	7,224	0	0%	-56	-1%	43,000			
								<b>PAYROLL BURDEN Total</b>	<b>-498,298</b>	<b>-518,100</b>	<b>-447,129</b>	<b>19,802</b>	<b>4%</b>	<b>-51,169</b>	<b>-11%</b>	<b>-2,817,000</b>			
								subtotal, Burden-Salary	-185,569	-190,198	-173,124	4,629	2%	-12,444	-7%	-1,130,000			
								subtotal, Burden-Wage-FTR	-134,204	-147,010	-122,218	12,806	9%	-11,986	-10%	-853,700			
								subtotal, Burden-Burden-Seasonal	-185,693	-188,060	-159,010	2,367	1%	-26,683	-17%	-876,300			
								Burden % - on all Payroll	26.3%	28.7%	27.5%	-0.25%	-08.6%	-01.2%	-04.5%	27.5%			
								Burden % - Salary	29.2%	30.9%	29.1%	-0.17%	-05.6%	00.1%	00.5%	29.7%			
								Burden % - Wage-FTR	36.1%	41.7%	38.6%	-0.56%	-13.4%	-02.5%	-06.5%	39.4%			
								Burden % - Wage-Season	20.8%	22.5%	22.3%	-0.17%	-07.4%	-01.4%	-06.4%	20.6%			
								Burden % - Wage-FTR&Se	25.3%	28.2%	27.3%	-0.29%	-10.2%	-01.9%	-07.1%	26.9%			
								<b>PAYROLL TOTAL (Direct&amp;Burde</b>	<b>-2,396,129</b>	<b>-2,320,677</b>	<b>-2,073,621</b>	<b>-75,452</b>	<b>-3%</b>	<b>-322,508</b>	<b>-16%</b>	<b>-13,050,000</b>			
								<b>Burden % TL</b>	<b>26.3%</b>	<b>28.7%</b>	<b>27.5%</b>	<b>-2.5%</b>	<b>-8.6%</b>	<b>-1.2%</b>	<b>-4.5%</b>	<b>27.5%</b>			
								Payroll Taxes %	11.4%	12.3%	11.7%	-0.8%	-6.8%	-0.2%	-2.1%	11.2%			
								Workers Comp %	5.6%	6.4%	6.7%	-0.7%	-11.4%	-1.1%	-16.0%	5.6%			
								Group Insurance %	8.1%	8.6%	8.0%	-0.5%	-6.1%	0.1%	0.7%	9.2%			
								Retirement %	1.5%	1.9%	1.5%	-0.4%	-22.2%	0.0%	-2.3%	2.0%			
								Capz PB %	-0.4%	-0.4%	-0.4%	0.0%	5.0%	0.1%	15.0%	-0.4%			
								<b>OPERATING EXPENSES (OE)</b>											
								Employee Meals	-7,614	-7,248	-7,190	-366	-5%	-425	-6%	-44,301			
								Employee Housing expenses	-47,160	-35,000	-58,900	-12,160	-35%	11,741	20%	-137,400			
								Employee Recruiting	-2,108	-400	-753	-1,708	-427%	-1,356	-180%	-10,100			

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
Operating Fund Consolidated

**February 2019**

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number
			Variance	Var %	Variance	Var %	
-3,849	-775	-1,363	-3,074	-397%	-2,486	-182%	50620 Employee Dev/Training
-8,765	-5,235	-5,204	-3,530	-67%	-3,561	-68%	50625 Employee Relations
-925	-1,000	-236	75	8%	-689	-292%	50626 PreEmployment Testing
-370	-600	-939	230	38%	569	61%	50627 EAP Services
-2,405	-1,800	-2,057	-605	-34%	-348	-17%	50628 Benefit Adminstration Services
-988	-530	-346	-458	-86%	-642	-185%	50630 Uniforms
-1,350	-2,450	-966	1,100	45%	-384	-40%	51080 Seminars & Conferences
-1,166	-3,580	-814	2,414	67%	-352	-43%	51095 Travel/Meeting Expense
<b>-47,038</b>	<b>-37,108</b>	<b>-43,987</b>	<b>-9,930</b>	<b>-27%</b>	<b>-3,051</b>	<b>-7%</b>	<b>Total Staff Expense</b>
-9,268	-12,215	-12,838	2,947	24%	3,569	28%	51090 Telephone
-1,778	-2,185	-1,538	407	19%	-240	-16%	55003 Cable/Sat TV Service
-9,412	-8,125	-7,623	-1,287	-16%	-1,789	-23%	55005 Disposal Fees
-29,988	-25,070	-24,973	-4,918	-20%	-5,015	-20%	5501... Electricity
-9,709	-8,100	-7,466	-1,609	-20%	-2,243	-30%	55020 Natural Gas - Pools
-11,943	-11,150	-8,744	-793	-7%	-3,200	-37%	55025 Natural Gas - Buildings
<b>-30,994</b>	<b>-17,690</b>	<b>-9,996</b>	<b>-13,304</b>	<b>-75%</b>	<b>-20,998</b>	<b>-210%</b>	<b>Fuel &amp; Oil</b>
-46	-410	-877	364	89%	831	95%	55027 Propane (LPG)
-7,343	-7,400	-7,165	57	1%	-178	-2%	55030 Sewer Fees
-3,991	-3,000	-3,039	-991	-33%	-952	-31%	5503... Water - Building/Facility
-1,779	-1,370	-10,264	-409	-30%	8,485	83%	55040 Water - Grounds
<b>-116,251</b>	<b>-96,715</b>	<b>-94,523</b>	<b>-19,536</b>	<b>-20%</b>	<b>-21,729</b>	<b>-23%</b>	<b>TOTAL UTILITIES</b>
-42	-430	-294	388	90%	251	86%	<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>
-98	-250	0	152	61%	-98	0%	56010 Security Exp
-9,516	-9,450	-9,866	-66	-1%	350	4%	52505 Hazardous Waste Clean Up
-7,532	-7,275	-6,975	-257	-4%	-557	-8%	56520 Linen Service
-592	-580	-558	-12	-2%	-34	-6%	56530 Janitorial Services & Supplies
-3,570	-5,071	-5,043	1,501	30%	1,473	29%	52020 Contract Fees
0	0	0	0	0%	0	0%	52022 Veterinary Services
-106	-400	0	294	73%	-106	0%	52023 Equine Care Services
-2,380	-2,000	-2,234	-380	-19%	-146	-7%	52024 Offsite Pasturing
-669	-1,120	-765	451	40%	97	13%	53705 Equipment Rental
0	0	0	0	0%	0	0%	56505 Feed Hay Grain
-254	-500	-883	246	49%	629	71%	51560 Mbr Srv - Retail COGS
-1,459	-3,540	-1,957	2,081	59%	499	25%	56503 Printed Forms/Ticket Stock
-538	-400	-394	-138	-34%	-144	-37%	51037 Computer Software
0	-100	0	100	100%	0	0%	51038 Computer Hardware
-851	-695	-206	-156	-22%	-645	-313%	51050 Furniture and Office Equip
-1,971	-2,165	-747	194	9%	-1,224	-164%	51060 Office Supplies
-2,969	-2,455	-2,492	-514	-21%	-477	-19%	51061 Toner Cartridges
-1,990	-400	0	-1,590	-398%	-1,990	0%	53530 Signs
<b>-4,556</b>	<b>-5,030</b>	<b>-4,139</b>	<b>474</b>	<b>9%</b>	<b>-417</b>	<b>-10%</b>	<b>Operating Supplies</b>
-9,553	-8,700	-7,915	-853	-10%	-1,638	-21%	56501 Paper Products - Restaurant
0	-300	-309	300	100%	309	100%	56502 Candle & TableTop Supplies
-2,016	-2,750	-3,176	734	27%	1,160	37%	56511 Cleaning Supplies - Restaurant
-1,893	-3,070	-1,641	1,177	38%	-252	-15%	56540 Small Tools & Equipment
-1,035	-1,425	-556	390	27%	-479	-86%	56545 Safety Equipment
-2,011	0	-659	-2,011	0%	-1,352	-205%	56550 Spoilage
0	-1,000	0	1,000	100%	0	0%	51025 Entertainment
0	0	0	0	0%	0	0%	55530 Recreation Programs
-1,681	-3,275	-3,179	1,594	49%	1,499	47%	55532 Special Programs
0	0	-143	0	0%	143	100%	55537 Catering Rentals
0	0	-500	0	0%	500	100%	56013 Concert Expenses
-600	-500	-565	-100	-20%	-35	-6%	55550 Ski Team Expense
<b>-1,311</b>	<b>-2,400</b>	<b>-2,557</b>	<b>1,089</b>	<b>45%</b>	<b>1,246</b>	<b>49%</b>	<b>Repairs &amp; Maintenance</b>
-158	-370	-587	212	57%	428	73%	54210 General/PM
-288	-300	-53	12	4%	-235	-446%	54220 Plumbing
-164	0	0	-164	0%	-164	0%	54240 Lighting and Electrical
0	-200	0	200	100%	0	0%	54250 HVAC
-592	-550	-621	-42	-8%	29	5%	54252 Carpentry
-467	0	0	-467	0%	-467	0%	54254 Elevators
0	0	0	0	0%	0	0%	54256 Fire Suppression
-235	-917	-665	682	74%	430	65%	54274 Painting
<b>-3,215</b>	<b>-4,737</b>	<b>-4,482</b>	<b>1,522</b>	<b>32%</b>	<b>1,267</b>	<b>28%</b>	<b>Other Building</b>
-38	0	0	-38	0%	-38	0%	54290 <b>R&amp;M Building</b>
0	0	0	0	0%	0	0%	54310 Asphalt
0	-200	0	200	100%	0	0%	54340 GrassFlowersSeedFertilizers
							54350 Ski Trails

Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %	
-11,311	-12,215	-12,838	-3,600	-27%	-2,120	-270%	-56,900
-16,126	-11,550	-9,599	-4,576	-40%	-6,527	-68%	-61,750
-1,994	-2,200	-791	207	9%	-1,203	-152%	-22,400
-740	-1,300	-1,879	560	43%	1,138	61%	-6,600
-4,667	-5,600	-7,432	933	17%	2,765	37%	-33,200
-2,455	-2,430	-2,062	-25	-1%	-392	-19%	-47,050
-1,840	-3,880	-2,132	2,040	53%	291	14%	-30,520
-4,514	-7,120	-3,428	2,606	37%	-1,086	-32%	-32,090
<b>-102,529</b>	<b>-80,328</b>	<b>-96,285</b>	<b>-22,201</b>	<b>-28%</b>	<b>-6,244</b>	<b>-6%</b>	<b>-482,311</b>
-18,110	-24,430	-25,840	6,320	26%	7,730	30%	-144,760
-3,602	-4,370	-3,419	768	18%	-183	-5%	-25,900
-17,158	-16,650	-13,729	-508	-3%	-3,429	-25%	-105,200
-56,300	-49,490	-50,963	-6,810	-14%	-5,337	-10%	-299,410
-20,513	-18,100	-16,622	-2,413	-13%	-3,892	-23%	-70,000
-26,578	-25,490	-18,785	-1,088	-4%	-7,793	-41%	-83,750
<b>-61,225</b>	<b>-39,380</b>	<b>-19,855</b>	<b>-21,845</b>	<b>-55%</b>	<b>-41,370</b>	<b>-208%</b>	<b>-158,740</b>
-1,262	-920	-1,177	-342	-37%	-85	-7%	-6,750
-14,686	-14,800	-14,330	114	1%	-356	-2%	-91,570
-8,408	-6,150	-6,325	-2,258	-37%	-2,083	-33%	-43,090
-3,417	-2,740	-19,664	-677	-25%	16,247	83%	-97,170
<b>-231,259</b>	<b>-202,520</b>	<b>-190,708</b>	<b>-28,739</b>	<b>-14%</b>	<b>-40,551</b>	<b>-21%</b>	<b>-1,126,340</b>
-3,185	-860	-609	-2,325	-270%	-2,576	-423%	-12,250
-133	-500	0	367	73%	-133	0%	-1,500
-19,986	-19,900	-23,290	-86	0%	3,304	14%	-128,159
-17,697	-15,150	-16,066	-2,547	-17%	-1,631	-10%	-94,050
-1,236	-1,545	-1,187	309	20%	-49	-4%	-10,575
-8,178	-11,962	-9,554	3,785	32%	1,377	14%	-70,852
0	0	0	0	0%	0	0%	-5,800
-106	-400	0	294	73%	-106	0%	-9,300
-4,760	-4,000	-4,469	-760	-19%	-291	-7%	-17,100
-1,499	-2,340	-1,531	841	36%	32	2%	-20,650
-253	0	0	-253	0%	-253	0%	-13,500
-741	-1,000	-844	259	26%	104	12%	-8,400
-3,099	-7,430	-4,423	4,331	58%	1,323	30%	-19,860
-1,677	-800	-394	-877	-110%	-1,283	-326%	-5,300
0	-850	-394	850	100%	394	100%	-2,200
-1,194	-2,840	-1,299	1,646	58%	104	8%	-13,115
-4,263	-5,080	-2,632	817	16%	-1,631	-62%	-28,510
-4,095	-4,910	-3,633	815	17%	-461	-13%	-27,360
-2,104	-1,450	-1,742	-654	-45%	-362	-21%	-12,290
<b>-7,994</b>	<b>-10,430</b>	<b>-8,039</b>	<b>2,436</b>	<b>23%</b>	<b>45</b>	<b>1%</b>	<b>-71,770</b>
-17,962	-16,300	-14,437	-1,662	-10%	-3,525	-24%	-83,520
-242	-400	-309	158	39%	66	21%	-2,000
-5,358	-4,950	-4,272	1,412	29%	734	17%	-56,070
0	0	-143	0	0%	143	100%	-7,400
0	0	-500	0	0%	500	100%	-77,000
-1,426	-1,000	-787	-426	-43%	-639	-81%	-1,500
-3,923	-5,900	-8,060	1,977	34%	4,137	51%	-46,500
-616	-840	-1,327	224	27%	711	54%	-3,520
-665	-625	-299	-40	-6%	-366	-122%	-4,080
-628	-100	0	-528	-528%	-628	0%	-800
-35	-650	0	615	95%	-35	0%	-3,000
-1,967	-1,200	-1,550	-767	-64%	-416	-27%	-7,200
-574	-1,400	-822	826	59%	249	30%	-12,000
-47	0	0	-47	0%	-47	0%	-900
-420	-1,734	-856	1,314	76%	436	51%	-19,730
<b>-8,876</b>	<b>-12,449</b>	<b>-12,915</b>	<b>3,573</b>	<b>29%</b>	<b>4,039</b>	<b>31%</b>	<b>-97,730</b>
-38	0	0	-38	0%	-38	0%	0
0	0	0	0	0%	0	0%	-2,500
0	-200	0	200	100%	400	100%	113
							100%

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
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**February 2019**

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number
			Variance	Var %	Variance	Var %	
-67,644	-25,315	-19,750	-42,329	-167%	-47,894	-242%	54380
-1,137	-1,000	-1,000	-137	-14%	-137	-14%	54390
<b>-68,820</b>	<b>-26,515</b>	<b>-20,750</b>	<b>-42,305</b>	<b>-160%</b>	<b>-48,069</b>	<b>-232%</b>	<b>R&amp;M Grounds (nonGolf)</b>
-1,109	-500	-267	-609	-122%	-843	-316%	54412
-237	-100	0	-137	-137%	-237	0%	54416
0	0	0	0	0%	0	0%	54418
0	0	0	0	0%	0	0%	54419
-6,623	-8,200	-2,254	1,577	19%	-4,368	-194%	54421
-266	-1,300	-580	1,034	80%	314	54%	54426
0	0	0	0	0%	0	0%	54434
0	0	0	0	0%	0	0%	54438
-2,205	-1,700	-939	-505	-30%	-1,266	-135%	54443
-2,340	-6,168	-10,517	3,828	62%	8,176	78%	54448
-63	-1,200	-63	1,137	95%	0	0%	54452
0	-175	0	175	100%	0	0%	54454
0	-200	-109	200	100%	109	100%	54461
0	-100	-76	100	100%	76	100%	54463
0	-50	0	50	100%	0	0%	54470
-4,977	-5,738	-3,525	761	13%	-1,452	-41%	54481
-156	-560	-77	404	72%	-79	-103%	54483
-206	-400	-495	194	48%	288	58%	54499
<b>-18,183</b>	<b>-26,391</b>	<b>-18,901</b>	<b>8,208</b>	<b>31%</b>	<b>718</b>	<b>4%</b>	<b>R&amp;M Equipment</b>
0	0	0	0	0%	0	0%	54510
0	0	0	0	0%	0	0%	54520
0	0	0	0	0%	0	0%	54530
0	0	0	0	0%	0	0%	54540
0	0	0	0	0%	0	0%	54560
0	0	0	0	0%	0	0%	54570
0	0	0	0	0%	0	0%	54590
0	0	0	0	0%	0	0%	<b>R&amp;M Golf Course</b>
0	0	0	0	0%	0	0%	54710
0	-1,100	-1,355	1,100	100%	1,355	100%	54720
0	-150	0	150	100%	0	0%	54790
0	0	-86	0	0%	86	100%	<b>R&amp;M Pool Spa</b>
0	<b>-1,250</b>	<b>-1,441</b>	<b>1,250</b>	<b>100%</b>	<b>1,441</b>	<b>100%</b>	<b>R&amp;M Forestry</b>
-1,213	-50	0	-1,163	-2326%	-1,213	0%	(575...
<b>-1,213</b>	<b>-50</b>	<b>0</b>	<b>-1,163</b>	<b>-2326%</b>	<b>-1,213</b>	<b>0%</b>	Contra - Inter-Dept. Charges
43,250	18,900	18,546	24,350	129%	24,703	133%	59010
<b>-48,181</b>	<b>-40,043</b>	<b>-27,027</b>	<b>-8,138</b>	<b>-20%</b>	<b>-21,153</b>	<b>-78%</b>	<b>R&amp;M subtotal</b>
<b>-106,062</b>	<b>-102,924</b>	<b>-82,223</b>	<b>-3,138</b>	<b>-3%</b>	<b>-23,839</b>	<b>-29%</b>	<b>TOTAL SUPPLIES &amp; MAIN</b>

Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %		
-103,624	-53,430	-37,955	-50,194	-94%	-65,668	-173%	-134,100	
-2,137	-2,000	-2,000	-137	-7%	-137	-7%	-37,700	
<b>-105,799</b>	<b>-55,830</b>	<b>-40,069</b>	<b>-49,969</b>	<b>-90%</b>	<b>-65,730</b>	<b>-164%</b>	<b>-175,300</b>	
-2,300	-1,000	-1,141	-1,300	-130%	-1,159	-102%	-9,300	
-466	-200	-77	-266	-133%	-389	-505%	-2,400	
0	0	-26	0	0%	26	100%	-500	
-379	-500	0	121	24%	-379	0%	-5,400	
-15,576	-16,400	-4,274	824	5%	-11,302	-264%	-92,000	
-503	-2,450	-2,789	1,947	79%	2,286	82%	-12,600	
-85	-200	-241	115	57%	156	65%	-14,000	
-135	0	-135	-135	0%	-135	0%	-2,000	
-7,117	-4,700	-3,240	-2,417	-51%	-3,877	-120%	-40,400	
-6,490	-12,130	-20,269	5,640	46%	13,779	68%	-67,840	
-1,952	-3,150	-4,414	1,199	38%	2,462	56%	-16,200	
0	-350	-138	350	100%	138	100%	-2,100	
0	-500	-673	500	100%	673	100%	-1,400	
0	-400	-632	400	100%	632	100%	-3,000	
0	-100	0	100	100%	0	0%	-1,580	
-9,832	-11,426	-7,161	1,594	14%	-2,671	-37%	-69,730	
552	-1,170	-195	1,722	147%	747	383%	-7,250	
-2,250	-1,050	-1,387	-1,200	-114%	-863	-62%	-8,600	
<b>-46,533</b>	<b>-55,726</b>	<b>-46,656</b>	<b>9,193</b>	<b>16%</b>	<b>123</b>	<b>0%</b>	<b>-356,300</b>	
0	0	0	0	0%	0	0%	-7,500	
0	0	0	0	0%	0	0%	-16,500	
0	0	0	0	0%	0	0%	-9,000	
0	0	0	0	0%	0	0%	-3,000	
0	0	0	0	0%	0	0%	-9,300	
0	0	0	0	0%	0	0%	-3,000	
0	0	0	0	0%	0	0%	-500	
0	0	0	0	0%	0	0%	-48,800	
0	-1,509	-3,000	-2,783	1,491	50%	1,274	46%	-28,000
0	0	-300	0	300	100%	0	0%	-1,800
0	0	0	-86	0	0%	86	100%	0
<b>-1,509</b>	<b>-3,300</b>	<b>-2,868</b>	<b>1,791</b>	<b>54%</b>	<b>1,360</b>	<b>47%</b>	<b>-29,800</b>	
-2,717	-100	-334	-2,617	-2617%	2,383	-714%	-264,160	
<b>-2,717</b>	<b>-100</b>	<b>-334</b>	<b>-2,617</b>	<b>-2617%</b>	<b>-2,383</b>	<b>-714%</b>	<b>-264,160</b>	
75,149	43,100	33,045	32,049	74%	42,104	127%	187,910	
<b>-90,285</b>	<b>-84,305</b>	<b>-69,797</b>	<b>-5,980</b>	<b>-7%</b>	<b>-20,488</b>	<b>-29%</b>	<b>-784,180</b>	
<b>-210,534</b>	<b>-219,342</b>	<b>-181,586</b>	<b>8,808</b>	<b>4%</b>	<b>-28,948</b>	<b>-16%</b>	<b>-1,713,841</b>	
<b>52010</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>-27,000</b>	
Audit & Tax Services	0	0	0	0%	3,028	75%	-56,100	
Consulting Expense	-997	-7,650	-4,025	6,653	87%	817	100%	-10,000
Po Survey	0	-1,666	-817	1,666	100%	0	0%	-105,000
Legal Services	-30,514	-17,500	-10,243	-13,014	-74%	-20,271	-198%	-11,950
Public Relations	-2,386	-1,300	-8,430	-1,086	-84%	6,044	72%	-6,500
Promotion Expense	-975	-3,000	-1,745	2,025	67%	769	44%	-119,130
Resort Advertising	-15,270	-23,300	-22,545	8,030	34%	7,276	32%	-11,200
Brochure Distribution	0	-3,200	-2,000	3,200	100%	2,000	100%	-7,000
Sales specific	-407	-400	-505	-7	-2%	98	19%	-3,700
Charitable Contributions	-540	-400	-315	-140	-35%	-225	-71%	-12,400
Community Relations	0	0	-215	0	0%	215	100%	-20,000
Reservation Services	-2,503	-2,300	-2,196	-203	-9%	-307	-14%	-11,200
Marketing Discounts CoGS	-9,526	-9,832	-11,297	306	3%	1,771	16%	-76,200
Dues & Subscriptions	-4,024	-5,450	-5,563	1,426	26%	1,539	28%	-27,840
Licenses, Permits, Fees	-24,781	-16,077	-26,513	-8,704	-54%	1,732	7%	-119,050
Mileage Reimbursement	-1,041	-910	-982	-131	-14%	-59	-6%	-8,010
Board Expense	-3,820	-5,800	-1,152	1,980	34%	-2,667	-231%	-36,000
Annual Meeting Expense	0	0	-83	0	0%	83	100%	-41,000
Postage - TDNews	-4,233	-4,400	-5,969	167	4%	1,736	29%	-30,450
Postage - General	-1,530	-2,325	-1,284	795	34%	-245	-19%	-15,450
Assessment Billing	-2,445	0	-3,296	-2,445	0%	851	26%	-10,400
Digital Content	-3,419	-1,548	-2,664	-1,871	-121%	-755	-28%	-9,288
Printing - TD News	-12,391	-12,400	-11,964	9	0%	-427	-4%	-84,400
Printing - Brochures	-2,915	-2,000	0	-915	-46%	-2,915	0%	-28,400
Printing - Other	-441	0	-244	-441	0%	-197	-81%	-100
Claims Expense	-10,000	-800	724	-9,200	-1150%	-10,724	-1481%	-5,000

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Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Two Months Ending February 28, 2019  
Operating Fund Consolidated

**February 2019**

**Year-to-Date February 2019**

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number				Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$	
			Variance \$	Var %	Variance \$	Var %		Actual \$	Budget \$	Prior Year \$	Variance \$	Var %	Variance \$	Var %		
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0%	0	0%	-14,000	
0	-833	-22	833	100%	22	100%	52215	Collection Expense	-81	-1,666	-22	1,585	95%	-60	-276%	-10,000
-43,568	-41,680	-26,239	-1,888	-5%	-17,329	-66%	52220	Credit Card Expense	-94,905	-77,680	-51,629	-17,225	-22%	-43,275	-84%	-307,140
-1,040	0	39	-1,040	0%	-1,078	-2780%	52225	Over/Short	-730	0	-73	-730	0%	-657	-895%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	200	0	-200	-100%	0	0%	1,200
0	-2,997	0	2,997	100%	0	0%	59999	Contingency	0	-5,229	0	5,229	100%	0	0%	-30,000
-60,500	-60,500	-50,500	0	0%	-10,000	-20%	52025	Insurance Expense	-121,000	-121,000	-101,000	0	0%	-20,000	-20%	-590,000
-19,713	-20,050	-19,188	337	2%	-525	-3%	57030	Taxes - Property	-39,426	-40,100	-38,376	674	2%	-1,050	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-7,500	-7,500	-7,500	0	0%	0	0%	-45,000
<b>206,043</b>	<b>-192,829</b>	<b>-166,481</b>	<b>-13,214</b>	<b>-7%</b>	<b>-39,562</b>	<b>-24%</b>		<b>TOTAL ADMINISTRATIVE &amp; OT</b>	<b>-397,799</b>	<b>-375,233</b>	<b>-321,922</b>	<b>-22,566</b>	<b>-6%</b>	<b>-75,877</b>	<b>-24%</b>	<b>-2,122,508</b>
<b>-475,394</b>	<b>-429,576</b>	<b>-387,214</b>	<b>-45,818</b>	<b>-11%</b>	<b>-88,180</b>	<b>-23%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-942,121</b>	<b>-877,423</b>	<b>-790,501</b>	<b>-64,698</b>	<b>-7%</b>	<b>-151,620</b>	<b>-19%</b>	<b>-5,445,000</b>
<b>-1,611,555</b>	<b>-1,562,100</b>	<b>-1,395,736</b>	<b>-49,455</b>	<b>-3%</b>	<b>-215,819</b>	<b>-15%</b>		<b>TOTAL PAYROLL AND OPERATI</b>	<b>-3,338,250</b>	<b>-3,198,100</b>	<b>-2,864,122</b>	<b>-140,150</b>	<b>-4%</b>	<b>-474,128</b>	<b>-17%</b>	<b>-18,495,000</b>
<b>207,514</b>	<b>148,000</b>	<b>-212,574</b>	<b>59,514</b>	<b>40%</b>	<b>420,088</b>	<b>198%</b>		<b>NORBO (before AO)</b>	<b>294,331</b>	<b>-1,000</b>	<b>-718,291</b>	<b>295,331</b>	<b>29533%</b>	<b>1,012,622</b>	<b>141%</b>	<b>-5,893,000</b>
16,000	16,000	0	0	0%	16,000	0%	59025	ALLOCATED OVERHEAD (AO)	33,000	33,000	0	0	0%	33,000	0%	197,000
<b>223,514</b>	<b>164,000</b>	<b>-212,574</b>	<b>59,514</b>	<b>36%</b>	<b>436,088</b>	<b>205%</b>		<b>NOR (after AO)</b>	<b>327,331</b>	<b>32,000</b>	<b>-718,291</b>	<b>295,331</b>	<b>923%</b>	<b>1,045,622</b>	<b>146%</b>	<b>-5,696,000</b>
-1,749,251	-1,697,000	-1,514,746	-52,251	-3%	-234,504	-15%		T O C post AO	-3,622,933	-3,452,000	-3,097,673	-170,933	-5%	-525,259	-17%	-19,911,000
<b>-1,765,251</b>	<b>-1,713,000</b>	<b>-1,514,746</b>	<b>-52,251</b>	<b>-3%</b>	<b>-250,504</b>	<b>-17%</b>		T O C pre AO	<b>-3,655,933</b>	<b>-3,485,000</b>	<b>-3,097,673</b>	<b>-170,933</b>	<b>-5%</b>	<b>-558,259</b>	<b>-18%</b>	<b>-20,108,000</b>
-112.8%	-109.7%	-86.0%	-03.1%	-02.8%	-26.8%	-31.2%		REV to TOC (CRR%)	-109.0%	-100.9%	-76.8%	-08.1%	-08.0%	-32.2%	-42.0%	-71.4%
-164,000	-164,000	8,000	0	0%	-172,000	-2150%		Assessment Revenue, Operatin	-32,000	-32,000	144,000	0	0%	-176,000	-122%	5,696,000
59,514	0	-204,574	59,514	0%	264,088	129%		NOR AFTER Assessment Reven	295,331	0	-574,291	295,331	0%	869,622	151%	0