



Tahoe Donner Association

Finance Reports

January 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: February 22, 2017
Re: **January 2017 Financial Results, Operating Fund**



Month - January

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$43,000) which was favorable to budget by \$258,000/86%. Month's operating revenues of \$1,656,000 were \$482,000/41% favorable to budget and total expenses of \$1,698,000 were \$224,000/15% unfavorable to budget. Compared to last year same month, revenues are up \$40,000/2% and NOR is unfavorable \$38,000.

Year to Date – January is the 1st month of the fiscal year

Winter 16/17 passes sold as of 1/26/2017, \$425,000/1865 versus prior year \$208,000/912 passes. Revenue up \$217,000/104% and passes sold up 953/104%.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$918,000 were favorable \$292,000/47% to budget and favorable \$27,000/3% to prior year. YTD total expenses of \$576,000 were unfavorable \$167k/41% to budget and unfavorable \$32k/6% to prior year. YTD NOR of \$342,000 is favorable \$125k/58% to budget and unfavorable \$5k/1% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events, as well as, record Martin Luther King

Cross Country Ski. YTD revenues of \$281,000 were favorable \$88k/45% to budget and unfavorable \$22k/16% to prior year. YTD NOR of \$118,000 is favorable \$65k/124% to budget and favorable \$18k/7% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$183,000 were favorable \$48k/35% to budget and favorable \$3k/2% to prior year. YTD NOR loss of (\$38,000) is favorable \$14k/27% to budget and unfavorable \$11k/39% to prior year. YTD cogs of 34% compares to budget 31% and prior year 34%.

Pizza. YTD revenues of \$38,000 are favorable \$8k/26% to budget and unfavorable \$3k/7% to prior year. YTD NOR loss of (\$4,000) is favorable \$3k/41% to budget and unfavorable \$1k/40% to prior year. YTD cogs of 37% compares to budget 29% and prior year 30%. We estimate an inventory count or other error in costs of goods processing, expect to correct itself in February.

Alder Creek Café. YTD revenues of \$47,000 are favorable \$17k/54% to budget and unfavorable \$4k/8% to prior year. YTD total expenses of \$59,000 are unfavorable \$28k/90% to budget and unfavorable \$10k/21% to prior year. YTD NOR loss of (\$12,000) is unfavorable \$11k to budget and unfavorable \$14k to prior year. YTD cogs of 36% compares to budget 31% and prior year 34%.

Other

a) Recreation Fee. New cycle started 5/1/2016.

- o 1/31/2017 – **2016/2017** – sold 4,358, revenues of **\$1,041,000**, (vs py; volume up 5%, revenue up 7%)
- o 1/31/2016 – 2015/2016 – sold 4,147, revenues of \$971,000 RecFee Revenue over \$1m for 1st time

- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 (vs py; volume down 0.1%, revenue up 5%)
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 1/31/xx:

1/31/17 - 2017 - 3283 or 51% of units

1/31/16 - 2016 - 3402 or 53% of units

1/31/15 - 2015 - 2840 or 44% of units

1/31/14 - 2014 - 3059 or 47% of units

as of 12/31/xx:

12/31/16 - 2016 - 31 or 0.5% of units

12/31/15 - 2015 - 36 or 0.6% of units

12/31/14 - 2014 - 41 or 0.6% of units

12/31/13 - 2013 - 53 or 0.8% of units

as of 11/30/xx:

11/30/16 - 2016 - 39 or 0.7% of units

11/30/15 - 2015 - 43 or 0.7% of units

11/30/14 - 2014 - 46 or 0.7% of units

11/30/13 - 2013 - 57 or 0.9% of units

as of 10/31/xx:

10/31/16 - 2016 - 44 or 0.7% of units

10/31/15 - 2015 - 46 or 0.7% of units

10/31/14 - 2014 - 50 or 0.8% of units

10/31/13 - 2013 - 61 or 0.9% of units

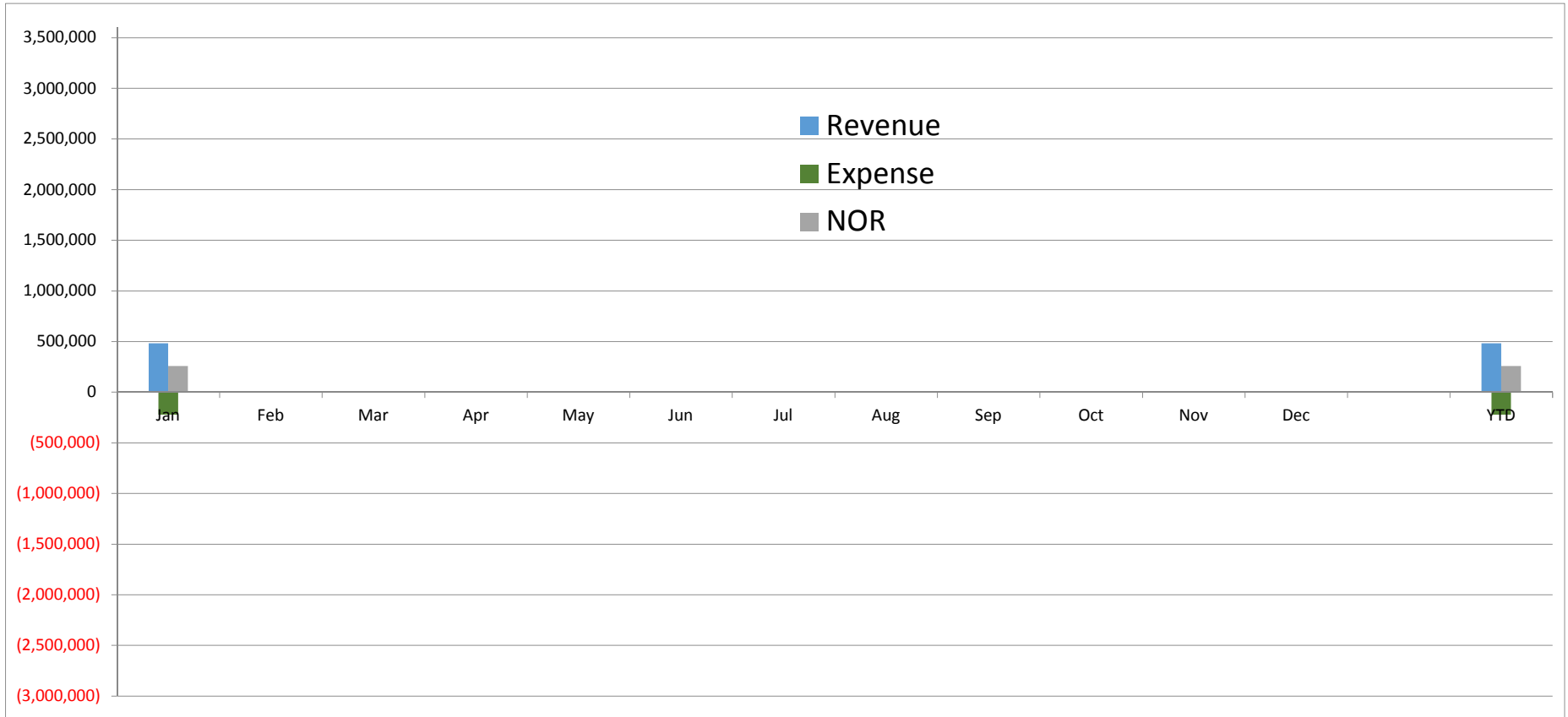
Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

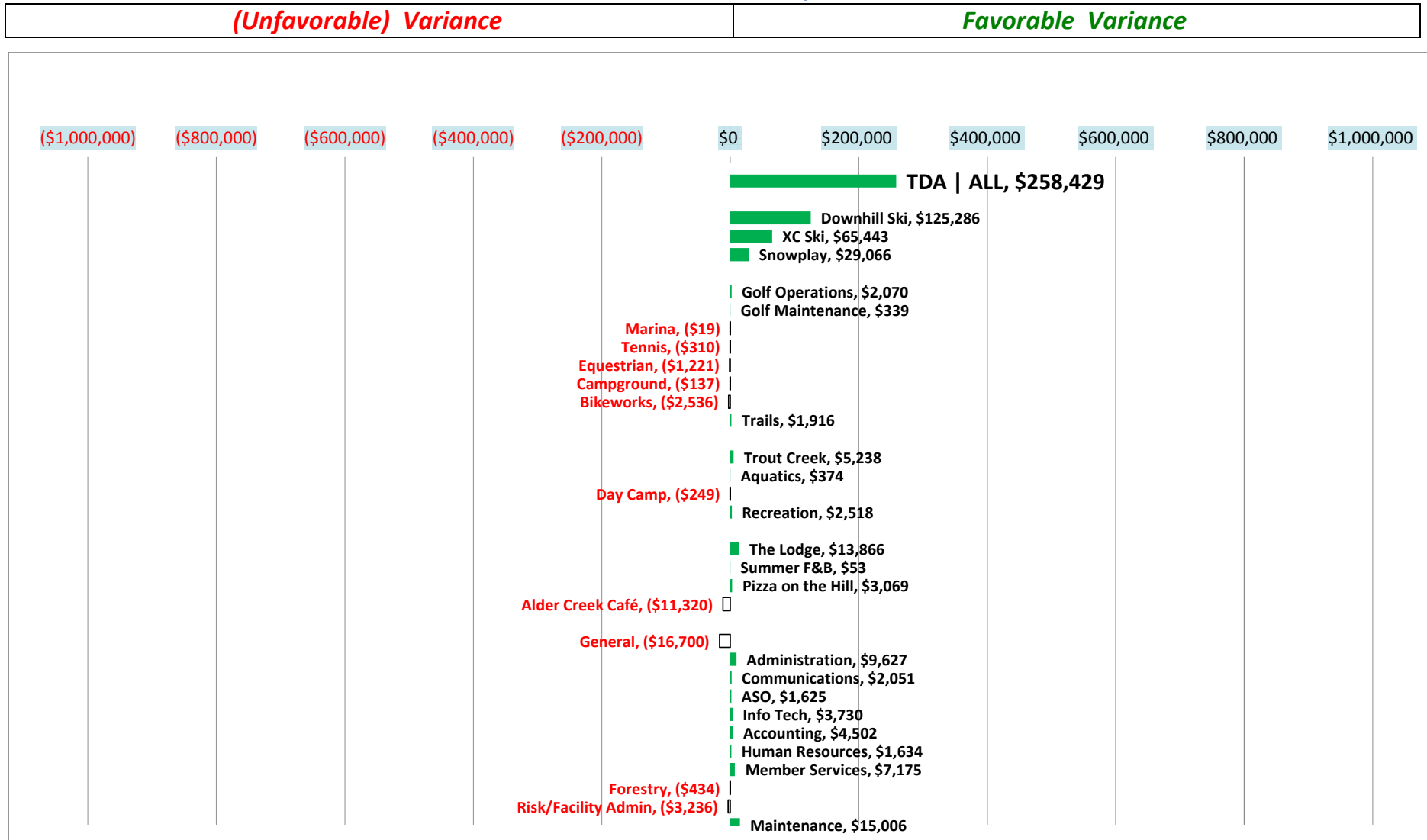
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the one month ending January 2017

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	0	0	0	0	0	0	0	0	0	0	0	482,202
Expense	(223,773)	0	0	0	0	0	0	0	0	0	0	0	(223,773)
NOR	258,429	0	0	0	0	0	0	0	0	0	0	0	258,429



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date January 2017



Tahoe Donner Association

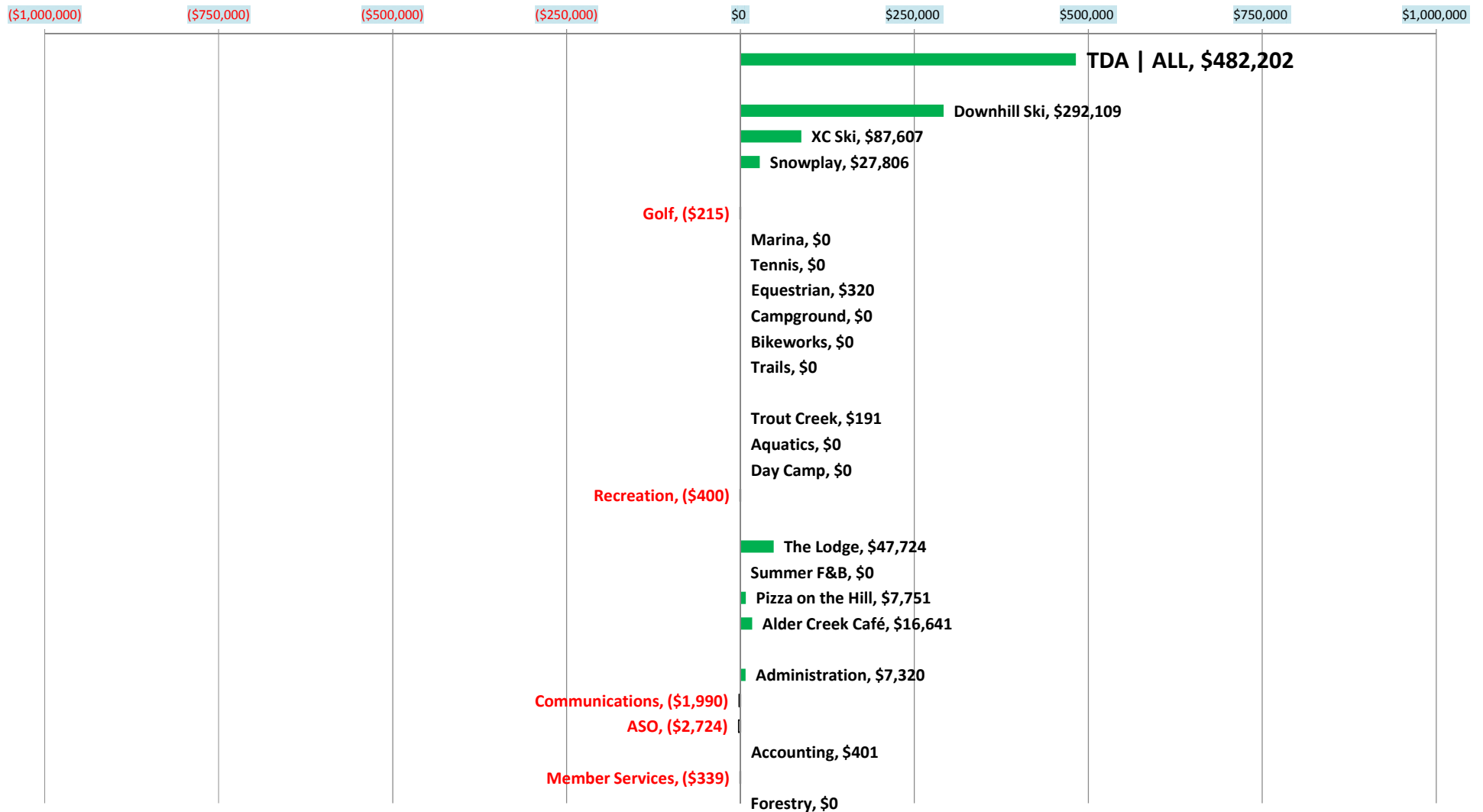
Operating Revenue Variances Report

Year to Date January 2017

(Unfavorable) Variance

Favorable Variance

Variance to Budget - REVENUE - For the Twelve Months Ending December 31, 2016



Tahoe Donner Association
Net Operating Results (NOR) Variances Report **(operating revenue - operating costs = NOR)**

Year to Date January 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,429
Downhill Ski	125,286	-	-	-	-	-	-	-	-	-	-	-	125,286
XC Ski	65,443	-	-	-	-	-	-	-	-	-	-	-	65,443
Snowplay	29,066	-	-	-	-	-	-	-	-	-	-	-	29,066
Golf Operations	2,070	-	-	-	-	-	-	-	-	-	-	-	2,070
Golf Maintenance	339	-	-	-	-	-	-	-	-	-	-	-	339
Marina	(19)	-	-	-	-	-	-	-	-	-	-	-	(19)
Tennis	(310)	-	-	-	-	-	-	-	-	-	-	-	(310)
Equestrian	(1,221)	-	-	-	-	-	-	-	-	-	-	-	(1,221)
Campground	(137)	-	-	-	-	-	-	-	-	-	-	-	(137)
Bikeworks	(2,536)	-	-	-	-	-	-	-	-	-	-	-	(2,536)
Trails	1,916	-	-	-	-	-	-	-	-	-	-	-	1,916
Trout Creek	5,238	-	-	-	-	-	-	-	-	-	-	-	5,238
Aquatics	374	-	-	-	-	-	-	-	-	-	-	-	374
Day Camp	(249)	-	-	-	-	-	-	-	-	-	-	-	(249)
Recreation	2,518	-	-	-	-	-	-	-	-	-	-	-	2,518
The Lodge	13,866	-	-	-	-	-	-	-	-	-	-	-	13,866
Summer F&B	53	-	-	-	-	-	-	-	-	-	-	-	53
Pizza on the Hill	3,069	-	-	-	-	-	-	-	-	-	-	-	3,069
Alder Creek Café	(11,320)	-	-	-	-	-	-	-	-	-	-	-	(11,320)
General	(16,700)	-	-	-	-	-	-	-	-	-	-	-	(16,700)
Administration	9,627	-	-	-	-	-	-	-	-	-	-	-	9,627
Communications	2,051	-	-	-	-	-	-	-	-	-	-	-	2,051
ASO	1,625	-	-	-	-	-	-	-	-	-	-	-	1,625
Info Tech	3,730	-	-	-	-	-	-	-	-	-	-	-	3,730
Accounting	4,502	-	-	-	-	-	-	-	-	-	-	-	4,502
Human Resources	1,634	-	-	-	-	-	-	-	-	-	-	-	1,634
Member Services	7,175	-	-	-	-	-	-	-	-	-	-	-	7,175
Forestry	(434)	-	-	-	-	-	-	-	-	-	-	-	(434)
Risk/Facility Admin	(3,236)	-	-	-	-	-	-	-	-	-	-	-	(3,236)
Maintenance	15,006	-	-	-	-	-	-	-	-	-	-	-	15,006

Tahoe Donner Association

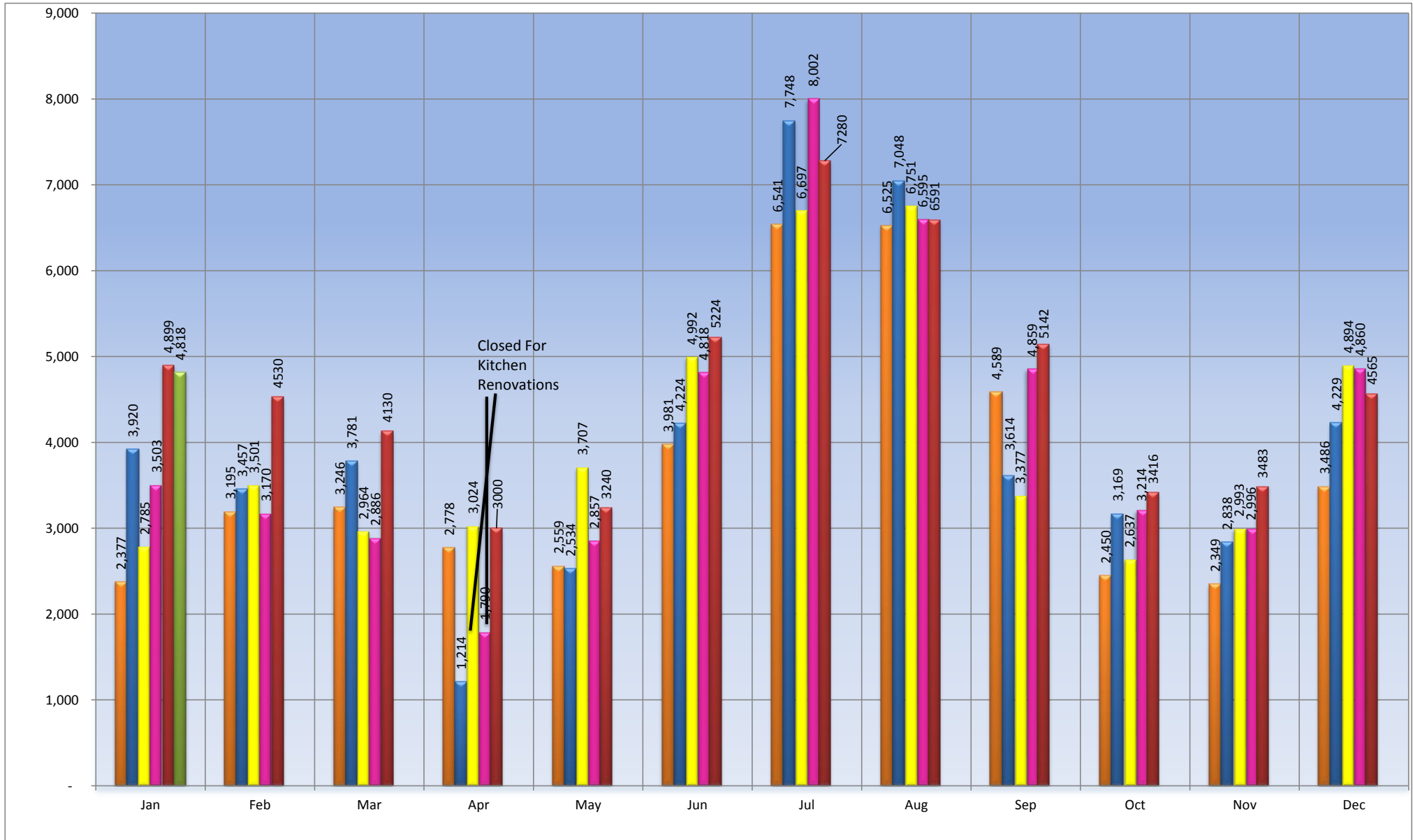
Operating Revenue Variances Report

Year to Date January 2017

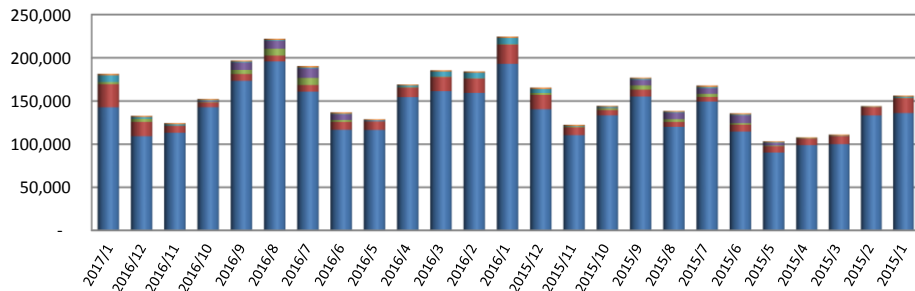
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 482,202
Downhill Ski	292,109	-	-	-	-	-	-	-	-	-	-	-	292,109
XC Ski	87,607	-	-	-	-	-	-	-	-	-	-	-	87,607
Snowplay	27,806	-	-	-	-	-	-	-	-	-	-	-	27,806
Golf	(215)	-	-	-	-	-	-	-	-	-	-	-	(215)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	320	-	-	-	-	-	-	-	-	-	-	-	320
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	191	-	-	-	-	-	-	-	-	-	-	-	191
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	(400)	-	-	-	-	-	-	-	-	-	-	-	(400)
The Lodge	47,724	-	-	-	-	-	-	-	-	-	-	-	47,724
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	7,751	-	-	-	-	-	-	-	-	-	-	-	7,751
Alder Creek Café	16,641	-	-	-	-	-	-	-	-	-	-	-	16,641
	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration	7,320	-	-	-	-	-	-	-	-	-	-	-	7,320
Communications	(1,990)	-	-	-	-	-	-	-	-	-	-	-	(1,990)
ASO	(2,724)	-	-	-	-	-	-	-	-	-	-	-	(2,724)
Accounting	401	-	-	-	-	-	-	-	-	-	-	-	401
Member Services	(339)	-	-	-	-	-	-	-	-	-	-	-	(339)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-

The Lodge - Covers by Month



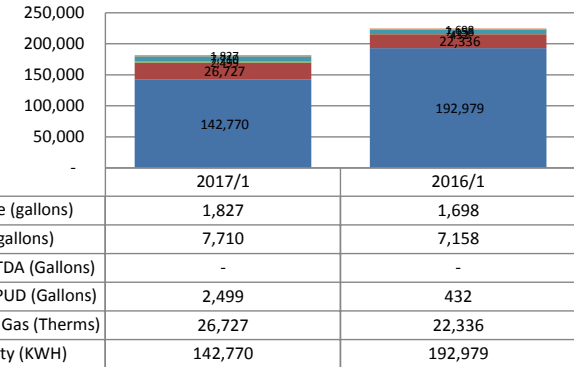
Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.53 3% 3%	\$2.96 25% 6%	\$2.21 6% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

2017 01
▲ ▼

Tahoe Donner Association Energy Consumption YTD

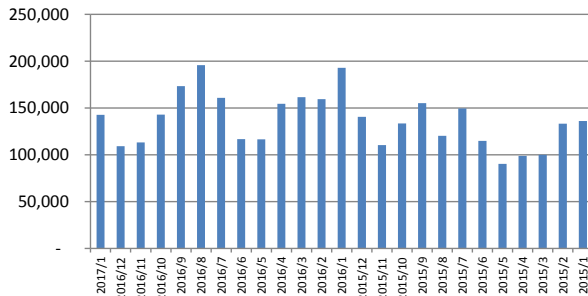


Data Available thru (yyyy/mm) - 2017/01

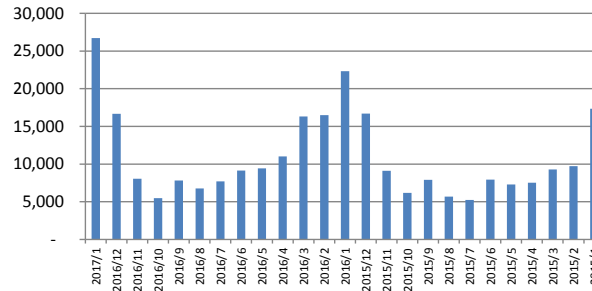
This Report is volumes not dollars

Note the scale varies with each Chart presented.

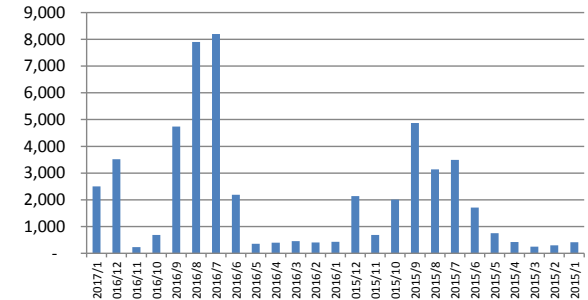
Electricity (KWH)



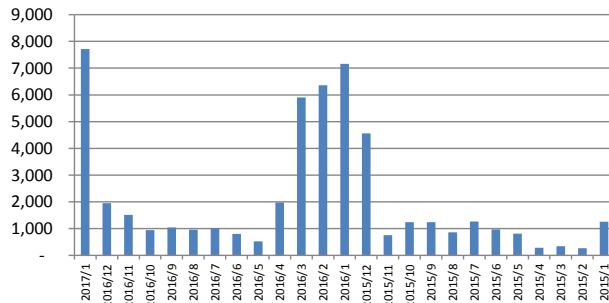
Natural Gas (Therms)



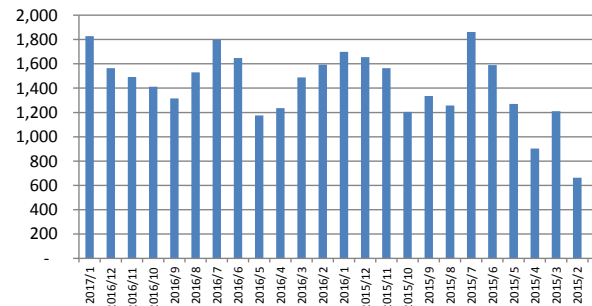
Water-PUD (000 Gallons)



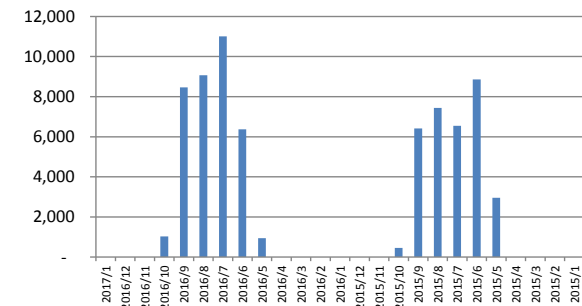
Diesel (gallons)



Gasoline (gallons)

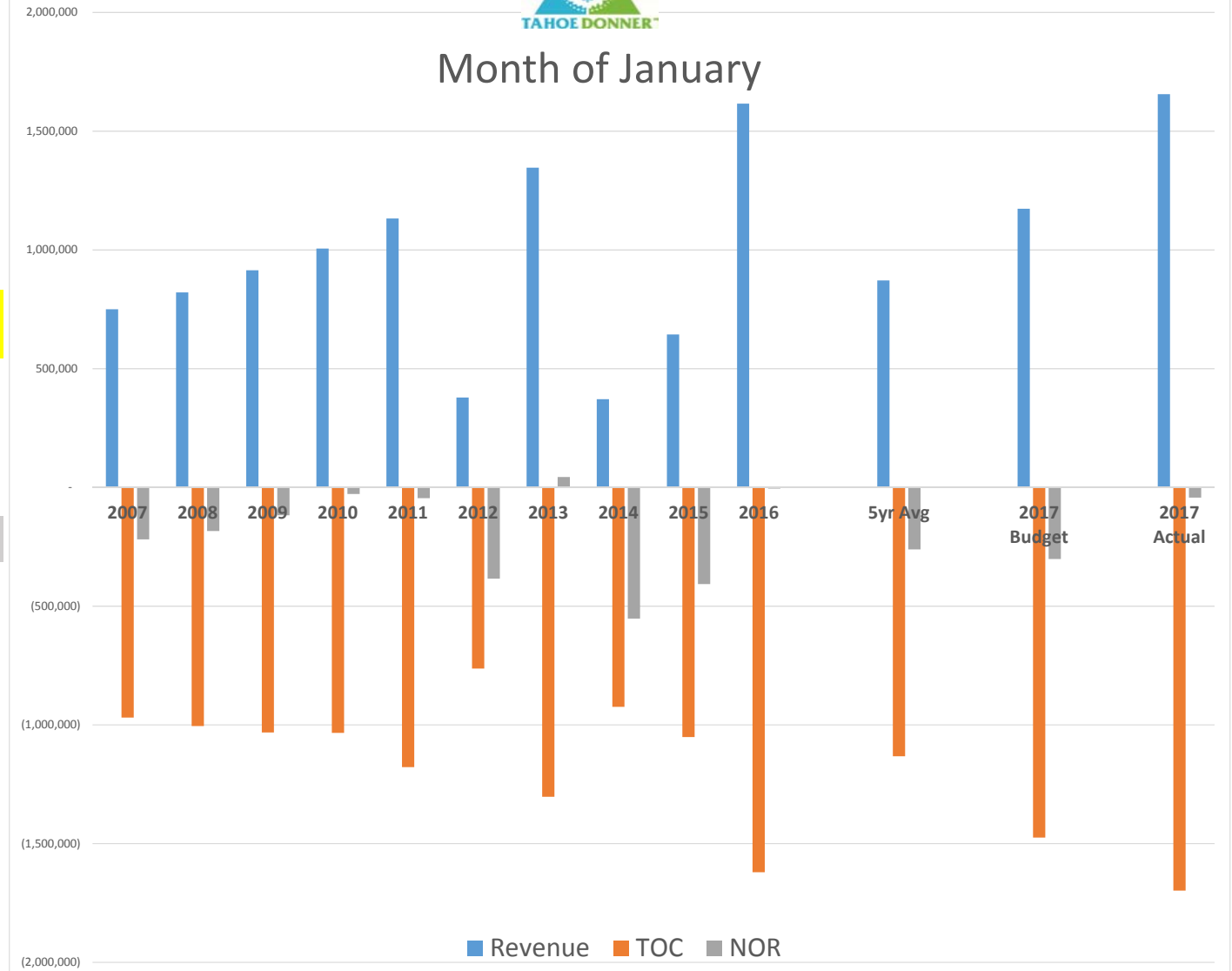


Water-TDA (000 Gallons)





Month of January



Month of January

	Revenue	TOC	NOR
2007	750,305	(969,005)	(218,700)
2008	821,285	(1,004,550)	(183,265)
2009	914,370	(1,031,500)	(117,130)
2010	1,005,643	(1,033,088)	(27,445)
2011	1,132,494	(1,177,703)	(45,209)
2012	378,791	(762,430)	(383,639)
2013	1,346,145	(1,302,360)	43,785
2014	371,611	(923,663)	(552,052)
2015	643,920	(1,050,636)	(406,716)
2016	1,615,742	(1,620,727)	(4,985)
5yr Avg	871,242	(1,131,963)	(260,722)
2017 Budget	1,173,454	(1,474,454)	(301,000)
2017 Actual	1,655,656	(1,698,227)	(42,571)
Var to Bdg	482,202 41%	(223,773) -15%	258,429 86%
Var to PY	39,914 2%	(77,500) -5%	(37,586) -754%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of January 2017**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
8,975	10,860	11,393	(1,885)	-17%	(2,418)	-21%	Private Amenities	8,975	10,860	11,393	(1,885)	-17%	(2,418)	-21%	211,000
8,975	10,860	11,393	(1,885)	-17%	(2,418)	-21%	Trout Creek Rec Ctr	8,975	10,860	11,393	(1,885)	-17%	(2,418)	-21%	147,000
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
28,991	23,420	35,068	5,571	24%	(6,077)	-17%	Public Amenities	28,991	23,420	35,068	5,571	24%	(6,077)	-17%	201,600
11,983	8,000	12,237	3,983	50%	(254)	-2%	DH Ski - Total Skier Visits	11,983	8,000	12,237	3,983	50%	(254)	-2%	33,000
5,838	6,000	7,870	(162)	-3%	(2,032)	-26%	XC Ski - Total Skier Visits	5,838	6,000	7,870	(162)	-3%	(2,032)	-26%	21,000
5,160	3,900	6,851	1,260	32%	(1,691)	-25%	Snowplay - Total Tubers	5,160	3,900	6,851	1,260	32%	(1,691)	-25%	15,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	20,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,500
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	4,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,818	3,180	4,889	1,638	52%	(71)	-1%	The Lodge Covers	4,818	3,180	4,889	1,638	52%	(71)	-1%	47,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
1,192	2,340	3,221	(1,148)	-49%	(2,029)	-63%	Pizza on the Hill Covers	1,192	2,340	3,221	(1,148)	-49%	(2,029)	-63%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
37,966	34,280	46,461	3,686	11%	(8,495)	-18%	Amenities Total	37,966	34,280	46,461	3,686	11%	(8,495)	-18%	412,600
6,473	6,473	6,473	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
6,473	6,473	6,473	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of January 2017
variances presented as | Favorable Unfavorable
2/20/2017

Revenue \$ 1,655,700 | 482,200 / 41% to Budget
| 39,900 / 2% to Prior Year

Variance amount & % versus Budget for the Dept			
r1	292,100	47%	DH Ski. Strong 1st week, then storm impacted, then record MLKing holiday, great snow pack. Up \$27k/3% to prior year.
r2	87,600	45%	XC Ski. Strong 1st week, then storm impacted, then record MLKing holiday, great snow pack. Up \$21k/8% to prior year.
r3	47,700	35%	The Lodge. See above comments. Up \$3k/2% to prior year.
r4	27,800	60%	Snowplay. See above comments. Off \$7k/9% to prior year.
r5	16,600	54%	Alder Creek Cafe. See above comments. Off \$4k/8% to prior year.
r6	7,800	26%	Pizza. See above comments. Off \$3k/7% to prior year.
r7			
r8			
r9	0	0%	
r10	2,600	-	all other variances, net
tl	482,200	41%	

Expense \$ 1,698,200 | -223,800 / -15% to Budget
| -77,500 / -5% to Prior Year

Variance amount & % versus Budget for the Dept			
e1	-167,000	-41%	DH Ski. Costs driven up by the volume increase and major snow storm impacts. Costs up \$32k5% to py.
e2	-33,900	-18%	The Lodge. Costs driven up by the volume increase and major snow storm impacts. Costs up \$3k2% to py.
e3	-28,000	-90%	Alder Creek Cafe. Costs driven up by the volume increase and major snow storm impacts. Costs up \$10k21% to py.
e4	-22,200	-16%	XC Ski. Costs driven up by the volume increase and major snow storm impacts. Costs up \$3k2% to py.
e5	-16,700	-27%	General. Snow Removal \$10k over budget
e6	15,000	21%	Maintenance. Timing between months of expense items.
e7	7,500	29%	Member Services. Vacant position and misc timing between months expense items.
e8	5,000	7%	Trout Creek. Vacant position and misc timing between months expense items, offset by \$3300 overage in snow removal costs
e9	-4,700	-12%	Pizza. Cost of goods sold of 37% off budget 29% and prior year's 30%. Probable count or timing error. To monitor in Feb.
e10	21,200	-	all other variances, net
tl	-223,800	-15%	

(223,800) Expense Variances to BDG co-wide recap			
-58,700	-54%	Cogs	
-110,200	-15%	Payroll Direct	
-2,000	1%	Payroll Burden	
-52,900	-15%	Expenses	

(77,500) Expense Variances to Prior Year, co-wide			
4,600	3%	Cogs	
-54,300	-7%	Payroll Direct	
1,800	1%	Payroll Burden	
-29,600	-8%	Expenses	

NOR \$ (42,600) | 258,400 / 86% to Budget
| -37,600 / -754% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of January 2017



Total Operating Fund - Month								Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr				Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,655,656	\$ 1,173,454	\$ 1,615,742	\$ 482,202	41%	\$ 39,914	2%	Revenue		\$ 1,612,687	\$ 479,533	42%	\$ 31,162	2%	\$ 42,969	\$ 2,669	7%	\$ 8,752	26%
46,000	46,000	46,000	-	0%	-	0%	Recreation Fee		46,000	-	0%	-	0%	-	-	0%	-	0%
622,673	425,680	586,899	196,993	46%	35,773	6%	Access & Use Fees		622,673	196,993	46%	35,773	6%	-	-	0%	-	0%
385,686	270,774	395,613	114,912	42%	(9,928)	-3%	Food and Beverage		385,686	114,812	42%	(9,928)	-3%	-	100	-100%	-	0%
68,122	42,500	69,153	25,622	60%	(1,031)	-1%	Retail Product		67,593	25,893	62%	(825)	-1%	529	(271)	-34%	(206)	-28%
462,671	332,300	475,399	130,371	39%	(12,728)	-3%	Lessons & Rentals		462,671	130,371	39%	(12,728)	-3%	-	-	0%	-	0%
70,504	56,200	42,678	14,304	25%	27,827	65%	Other		28,065	11,465	69%	18,869	205%	42,440	2,840	7%	8,958	27%
(166,454)	(107,800)	(171,055)	(58,654)	-54%	4,602	3%	Cost of Goods Sold		(166,454)	(58,654)	-54%	4,602	3%	-	-	0%	-	0%
(841,855)	(731,627)	(787,530)	(110,228)	-15%	(54,324)	-7%	Payroll Direct		(571,039)	(113,053)	-25%	(35,588)	-7%	(270,816)	2,825	1%	(18,736)	-7%
(273,357)	(271,311)	(275,183)	(2,046)	-1%	1,826	1%	Payroll Burden		(196,858)	(16,804)	-9%	1,540	1%	(76,499)	14,758	16%	285	0%
(1,115,212)	(1,002,938)	(1,062,713)	(112,274)	-11%	(52,499)	-5%	Payroll Total		(767,896)	(129,856)	-20%	(34,048)	-5%	(347,315)	17,583	5%	(18,451)	-6%
(416,562)	(363,716)	(386,959)	(52,846)	-15%	(29,603)	-8%	Expenses		(306,078)	(57,576)	-23%	(27,018)	-10%	(110,484)	4,730	4%	(2,585)	-2%
(39,304)	(34,300)	(25,005)	(5,004)	-15%	(14,300)	-57%	Personnel Costs		(33,888)	(7,818)	-30%	(21,392)	-171%	(5,416)	2,814	34%	7,092	57%
(82,921)	(82,085)	(89,289)	(836)	-1%	6,368	7%	Utilities		(59,345)	1,441	2%	2,585	4%	(23,577)	(2,277)	-11%	3,783	14%
(28,305)	(17,670)	(22,656)	(10,635)	-60%	(5,648)	-25%	Fuel Costs		(20,031)	(7,081)	-55%	(1,799)	-10%	(8,274)	(3,554)	-75%	(3,850)	-87%
(92,101)	(73,612)	(91,956)	(18,489)	-25%	(144)	0%	Supplies		(74,300)	(16,325)	-28%	3,387	4%	(17,800)	(2,163)	-14%	(3,531)	-25%
(83,442)	(46,944)	(55,132)	(36,498)	-78%	(28,310)	-51%	Repairs & Maintenance		(51,774)	(19,809)	-62%	(17,088)	-49%	(31,667)	(16,688)	-111%	(11,221)	-55%
(327)	(50)	-	(277)	-554%	(327)	0%	Forestry Land Maint		-	-	0%	-	0%	(327)	(277)	-554%	(327)	0%
(43,200)	(43,100)	(43,700)	(100)	0%	500	1%	Insurance		(30,900)	(100)	0%	400	1%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income		-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(36,484)	(21,300)	(36,737)	(15,184)	-71%	253	1%	Credit Card Fees		(35,899)	(14,929)	-71%	341	1%	(584)	(254)	-77%	(88)	-18%
(5,436)	(5,730)	(8,857)	294	5%	3,421	39%	Licenses Permits Fees		(1,775)	1,225	41%	1,638	48%	(3,661)	(931)	-34%	1,783	33%
15,705	(18,775)	5,584	34,480	184%	10,120	-181%	All other expenses		1,834	5,821	146%	4,910	160%	13,871	28,659	194%	5,210	-60%
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result		\$ 372,259	\$ 233,447	-168%	\$ (25,303)	-6%	\$ (414,831)	\$ 24,981	-6%	\$ (12,284)	-3%
(1,698,227)	(1,474,454)	(1,620,727)	(223,773)	-15%	(77,500)	-5%	Total Operating Costs		(1,240,428)	(246,086)	-25%	(56,464)	-5%	(457,800)	22,312	5%	(21,036)	-5%
6,289,000	6,289,000	5,862,000	-	0%	427,000	7%	Assessment Revenue							6,289,000	-	0%	427,000	7%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund							(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund							(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund							(1,942,000)	-	0%	(324,000)	20%
301,000	301,000	516,000	-	0%	(215,000)	-42%	Net, Operating Fund Portion							301,000	-	0%	(215,000)	-42%
\$ 258,429	\$ -	\$ 511,015	\$ 258,429	NA	\$ (252,586)	-49%	Net Result		\$ 372,259	\$ 233,447	168%	\$ (25,303)	-6%	\$ (113,831)	\$ 24,981	-18%	\$ (227,284)	200%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the one month ending January 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ 1,655,656	\$ 1,173,454	\$ 1,615,742	\$ 482,202	41%	\$ 39,914	2%	Revenue	\$ 1,612,687	\$ 479,533	42%	\$ 31,162	2%	\$ 42,969	\$ 2,669	7%	\$ 8,752	26%
46,000	46,000	46,000	-	0%	-	0%	Recreation Fee	46,000	-	0%	-	0%	-	-	0%	-	0%
622,673	425,680	586,899	196,993	46%	35,773	6%	Access & Use Fees	622,673	196,993	46%	35,773	6%	-	-	0%	-	0%
385,686	270,774	395,613	114,912	42%	(9,928)	-3%	Food and Beverage	385,686	114,812	42%	(9,928)	-3%	-	100	-100%	-	0%
68,122	42,500	69,153	25,622	60%	(1,031)	-1%	Retail Product	67,593	25,893	62%	(825)	-1%	529	(271)	-34%	(206)	-28%
462,671	332,300	475,399	130,371	39%	(12,728)	-3%	Lessons & Rentals	462,671	130,371	39%	(12,728)	-3%	-	-	0%	-	0%
70,504	56,200	42,678	14,304	25%	27,827	65%	Other	28,065	11,465	69%	18,869	205%	42,440	2,840	7%	8,958	27%
(166,454)	(107,800)	(171,055)	(58,654)	-54%	4,602	3%	Cost of Goods Sold	(166,454)	(58,654)	-54%	4,602	3%	-	-	0%	-	0%
(841,855)	(731,627)	(787,530)	(110,228)	-15%	(54,324)	-7%	Payroll Direct	(571,039)	(113,053)	-25%	(35,588)	-7%	(270,816)	2,825	1%	(18,736)	-7%
(273,357)	(271,311)	(275,183)	(2,046)	-1%	1,826	1%	Payroll Burden	(196,858)	(16,804)	-9%	1,540	1%	(76,499)	14,758	16%	285	0%
(1,115,212)	(1,002,938)	(1,062,713)	(112,274)	-11%	(52,499)	-5%	Payroll Total	(767,896)	(129,856)	-20%	(34,048)	-5%	(347,315)	17,583	5%	(18,451)	-6%
(416,562)	(363,716)	(386,959)	(52,846)	-15%	(29,603)	-8%	Expenses	(306,078)	(57,576)	-23%	(27,018)	-10%	(110,484)	4,730	4%	(2,585)	-2%
(39,304)	(34,300)	(25,005)	(5,004)	-15%	(14,300)	-57%	Personnel Costs	(33,888)	(7,818)	-30%	(21,392)	-171%	(5,416)	2,814	34%	7,092	57%
(82,921)	(82,085)	(89,289)	(836)	-1%	6,368	7%	Utilities	(59,345)	1,441	2%	2,585	4%	(23,577)	(2,277)	-11%	3,783	14%
(28,305)	(17,670)	(22,656)	(10,635)	-60%	(5,648)	-25%	Fuel Costs	(20,031)	(7,081)	-55%	(1,799)	-10%	(8,274)	(3,554)	-75%	(3,850)	-87%
(92,101)	(73,612)	(91,956)	(18,489)	-25%	(144)	0%	Supplies	(74,300)	(16,325)	-28%	3,387	4%	(17,800)	(2,163)	-14%	(3,531)	-25%
(83,442)	(46,944)	(55,132)	(36,498)	-78%	(28,310)	-51%	Repairs & Maintenance	(51,774)	(19,809)	-62%	(17,088)	-49%	(31,667)	(16,688)	-111%	(11,221)	-55%
(327)	(50)	-	(277)	-554%	(327)	0%	Forestry Land Maint	-	-	0%	-	0%	(327)	(277)	-554%	(327)	0%
(43,200)	(43,100)	(43,700)	(100)	0%	500	1%	Insurance	(30,900)	(100)	0%	400	1%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(36,484)	(21,300)	(36,737)	(15,184)	-71%	253	1%	Credit Card Fees	(35,899)	(14,929)	-71%	341	1%	(584)	(254)	-77%	(88)	-18%
(5,436)	(5,730)	(8,857)	294	5%	3,421	39%	Licenses Permits Fees	(1,775)	1,225	41%	1,638	48%	(3,661)	(931)	-34%	1,783	33%
15,705	(18,775)	5,584	34,480	184%	10,120	-181%	All other expenses	1,834	5,821	146%	4,910	160%	13,871	28,659	194%	5,210	-60%
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result	\$ 372,259	\$ 233,447	-168%	\$ (25,303)	-6%	\$ (414,831)	\$ 24,981	-6%	\$ (12,284)	-3%
(1,698,227)	(1,474,454)	(1,620,727)	(223,773)	-15%	(77,500)	-5%	Total Operating Costs	(1,240,428)	(246,086)	-25%	(56,464)	-5%	(457,800)	22,312	5%	(21,036)	-5%
6,289,000	6,289,000	5,862,000	-	0%	427,000	7%	Assessment Revenue						6,289,000	-	0%	427,000	7%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
301,000	301,000	516,000	-	0%	(215,000)	-42%	Net, Operating Fund Portion						301,000	-	0%	(215,000)	-42%
\$ 258,429	\$ -	\$ 511,015	\$ 258,429	NA	\$ (252,586)	-49%	Net Result	\$ 372,259	\$ 233,447	168%	\$ (25,303)	-6%	\$ (113,831)	\$ 24,981	-18%	\$ (227,284)	200%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of January 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (28,509)	\$ (36,061)	\$ (26,499)	\$ 7,552	21%	\$ (2,010)	-8%	Private Amenities	\$ 71,591	\$ (209)	0%	\$ (3,695)	-5%	\$ (100,099)	\$ 7,762	7%	\$ 1,685	2%				
(10,191)	(15,429)	(13,982)	5,238	34%	3,791	27%	Trout Creek Rec Ctr	60,591	191	0%	(2,998)	-5%	(70,782)	5,047	7%	6,788	9%				
(7,526)	(7,900)	(1,978)	374	5%	(5,548)	-281%	Aquatics	11,000	-	0%	-	0%	(18,526)	374	2%	(5,548)	-43%				
(5,083)	(5,064)	(2,644)	(19)	0%	(2,439)	-92%	Beach Club Marina	-	-	0%	-	0%	(5,083)	(19)	0%	(2,439)	-92%				
(1,773)	(1,463)	(1,352)	(310)	-21%	(421)	-31%	Tennis Center	-	-	0%	-	0%	(1,773)	(310)	-21%	(421)	-31%				
(369)	(120)	(283)	(249)	-208%	(86)	-31%	Day Camps	-	-	0%	-	0%	(369)	(249)	-208%	(86)	-31%				
(3,567)	(6,085)	(6,261)	2,518	41%	2,694	43%	Recreation Programs	-	(400)	-100%	(698)	-100%	(3,567)	2,918	45%	3,392	49%				
400,768	174,873	424,061	225,895	129%	(23,293)	-5%	Public Amenities	1,541,097	479,743	45%	34,857	2%	(1,140,328)	(253,847)	-29%	(58,149)	-5%				
342,285	216,999	347,409	125,286	58%	(5,124)	-1%	Downhill Ski	918,289	292,109	47%	26,722	3%	(576,004)	(166,823)	-41%	(31,846)	-6%				
118,358	52,915	100,788	65,443	124%	17,571	17%	Cross Country Ski	280,607	87,607	45%	20,553	8%	(162,248)	(22,163)	-16%	(2,982)	-2%				
44,124	15,058	50,414	29,066	193%	(6,290)	-12%	Snowplay	73,806	27,806	60%	(7,171)	-9%	(29,682)	1,260	4%	881	3%				
(34,816)	(37,225)	(36,694)	2,409	6%	1,879	5%	Golf	285	(215)	-43%	(2,122)	-88%	(35,100)	2,625	7%	4,000	10%				
(2,384)	(2,247)	(1,760)	(137)	-6%	(624)	-35%	Campground	-	-	0%	-	0%	(2,384)	(137)	-6%	(624)	-35%				
(5,286)	(4,065)	(4,172)	(1,221)	-30%	(1,114)	-27%	Equestrian	320	320	0%	320	0%	(5,606)	(1,541)	-38%	(1,434)	-34%				
(2,536)	-	-	(2,536)	0%	(2,536)	0%	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	0%	(2,536)	0%				
(3,710)	(5,626)	(4,099)	1,916	34%	389	9%	Trails	-	-	0%	-	0%	(3,710)	1,916	34%	389	9%				
(38,227)	(52,093)	(27,431)	13,866	27%	(10,796)	-39%	The Lodge	182,724	47,724	35%	3,488	2%	(220,952)	(33,859)	-18%	(14,285)	-7%				
(1,028)	(1,081)	-	53	5%	(1,028)	0%	Summer Food and Bev	-	-	0%	-	0%	(1,028)	53	5%	(1,028)	0%				
(4,421)	(7,490)	(3,161)	3,069	41%	(1,259)	-40%	Pizza on the Hill	37,751	7,751	26%	(2,884)	-7%	(42,171)	(4,681)	-12%	1,625	4%				
(11,592)	(272)	2,767	(11,320)	#####	(14,360)	-519%	Alder Creek Café	47,315	16,641	54%	(4,050)	-8%	(58,908)	(27,962)	-90%	(10,310)	-21%				
372,259	138,812	397,562	233,447	168%	(25,303)	-6%	Amenities Total	1,612,687	479,533	42%	31,162	2%	(1,240,428)	(246,086)	-25%	(56,464)	-5%				
(414,831)	(439,812)	(402,547)	24,981	6%	(12,284)	-3%	HOA & Amenities Support Services	42,969	2,669	7%	8,752	26%	(457,800)	22,312	5%	(21,036)	-5%				
(77,762)	(61,062)	(52,665)	(16,700)	-27%	(25,096)	-48%	General	-	-	0%	-	0%	(77,762)	(16,700)	-27%	(25,096)	-48%				
(37,711)	(47,338)	(33,628)	9,627	20%	(4,084)	-12%	Administration	18,420	7,320	66%	2,203	14%	(56,132)	2,306	4%	(6,286)	-13%				
(29,139)	(31,190)	(33,333)	2,051	7%	4,194	13%	Communications	14,010	(1,990)	-12%	1,010	8%	(43,150)	4,040	9%	3,184	7%				
(47,977)	(51,707)	(52,510)	3,730	7%	4,533	9%	Information Tech	-	-	0%	-	0%	(47,977)	3,730	7%	4,533	9%				
(60,645)	(65,147)	(64,759)	4,502	7%	4,115	6%	Accounting	601	401	201%	30	5%	(61,246)	4,101	6%	4,084	6%				
(24,274)	(25,908)	(26,949)	1,634	6%	2,675	10%	Human Resources	-	-	0%	-	0%	(24,274)	1,634	6%	2,675	10%				
(14,169)	(15,794)	(16,486)	1,625	10%	2,316	14%	Architectural Standards	8,676	(2,724)	-24%	6,204	251%	(22,845)	4,349	16%	(3,887)	-21%				
(17,303)	(24,478)	(18,708)	7,175	29%	1,405	8%	Member Services	1,261	(339)	-21%	(695)	-36%	(18,564)	7,514	29%	2,101	10%				
(25,021)	(21,785)	(19,194)	(3,236)	-15%	(5,827)	-30%	Risk & Facility Admin	-	-	0%	-	0%	(25,021)	(3,236)	-15%	(5,827)	-30%				
(24,440)	(24,006)	(24,374)	(434)	-2%	(65)	0%	Forestry	-	-	0%	-	0%	(24,440)	(434)	-2%	(65)	0%				
(56,391)	(71,397)	(59,940)	15,006	21%	3,549	6%	Maintenance	-	-	0%	-	0%	(56,391)	15,006	21%	3,549	6%				
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result	\$ 1,655,656	\$ 482,202	41%	\$ 39,914	2%	\$ (1,698,227)	\$ (223,773)	-15%	\$ (77,500)	-5%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the one month ending January 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (28,509)	\$ (36,061)	\$ (26,499)	\$ 7,552	21%	\$ (2,010)	-8%	Private Amenities	\$ 71,591	\$ (209)	0%	\$ (3,695)	-5%	\$ (100,099)	\$ 7,762	7%	\$ 1,685	2%
(10,191)	(15,429)	(13,982)	5,238	34%	3,791	27%	Trout Creek Rec Ctr	60,591	191	0%	(2,998)	-5%	(70,782)	5,047	7%	6,788	9%
(7,526)	(7,900)	(1,978)	374	5%	(5,548)	-281%	Aquatics	11,000	-	0%	-	0%	(18,526)	374	2%	(5,548)	-43%
(5,083)	(5,064)	(2,644)	(19)	0%	(2,439)	-92%	Beach Club Marina	-	-	0%	-	0%	(5,083)	(19)	0%	(2,439)	-92%
(1,773)	(1,463)	(1,352)	(310)	-21%	(421)	-31%	Tennis Center	-	-	0%	-	0%	(1,773)	(310)	-21%	(421)	-31%
(369)	(120)	(283)	(249)	-208%	(86)	-31%	Day Camps	-	-	0%	-	0%	(369)	(249)	-208%	(86)	-31%
(3,567)	(6,085)	(6,261)	2,518	41%	2,694	43%	Recreation Programs	-	(400)	-100%	(698)	-100%	(3,567)	2,918	45%	3,392	49%
400,768	174,873	424,061	225,895	129%	(23,293)	-5%	Public Amenities	1,541,097	479,743	45%	34,857	2%	(1,140,328)	(253,847)	-29%	(58,149)	-5%
342,285	216,999	347,409	125,286	58%	(5,124)	-1%	Downhill Ski	918,289	292,109	47%	26,722	3%	(576,004)	(166,823)	-41%	(31,846)	-6%
118,358	52,915	100,788	65,443	124%	17,571	17%	Cross Country Ski	280,607	87,607	45%	20,553	8%	(162,248)	(22,163)	-16%	(2,982)	-2%
44,124	15,058	50,414	29,066	193%	(6,290)	-12%	Snowplay	73,806	27,806	60%	(7,171)	-9%	(29,682)	1,260	4%	881	3%
(34,816)	(37,225)	(36,694)	2,409	6%	1,879	5%	Golf	285	(215)	-43%	(2,122)	-88%	(35,100)	2,625	7%	4,000	10%
(2,384)	(2,247)	(1,760)	(137)	-6%	(624)	-35%	Campground	-	-	0%	-	0%	(2,384)	(137)	-6%	(624)	-35%
(5,286)	(4,065)	(4,172)	(1,221)	-30%	(1,114)	-27%	Equestrian	320	320	0%	320	0%	(5,606)	(1,541)	-38%	(1,434)	-34%
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(3,710)	(5,626)	(4,099)	1,916	34%	389	9%	Trails	-	-	0%	-	0%	(3,710)	1,916	34%	389	9%
(38,227)	(52,093)	(27,431)	13,866	27%	(10,796)	-39%	The Lodge	182,724	47,724	35%	3,488	2%	(220,952)	(33,859)	-18%	(14,285)	-7%
(1,028)	(1,081)	-	53	5%	(1,028)	#####	Summer Food and Bev	-	-	0%	-	0%	(1,028)	53	5%	(1,028)	#####
(4,421)	(7,490)	(3,161)	3,069	41%	(1,259)	-40%	Pizza on the Hill	37,751	7,751	26%	(2,884)	-7%	(42,171)	(4,681)	-12%	1,625	4%
(11,592)	(272)	2,767	(11,320)	#####	(14,360)	-519%	Alder Creek Café	47,315	16,641	54%	(4,050)	-8%	(58,908)	(27,962)	-90%	(10,310)	-21%
372,259	138,812	397,562	233,447	168%	(25,303)	-6%	Amenities Total	1,612,687	479,533	42%	31,162	2%	(1,240,428)	(246,086)	-25%	(56,464)	-5%
(414,831)	(439,812)	(402,547)	24,981	6%	(12,284)	-3%	HOA & Amenities Support Services	42,969	2,669	7%	8,752	26%	(457,800)	22,312	5%	(21,036)	-5%
(77,762)	(61,062)	(52,665)	(16,700)	-27%	(25,096)	-48%	General	-	-	0%	-	0%	(77,762)	(16,700)	-27%	(25,096)	-48%
(37,711)	(47,338)	(33,628)	9,627	20%	(4,084)	-12%	Administration	18,420	7,320	66%	2,203	14%	(56,132)	2,306	4%	(6,286)	-13%
(29,139)	(31,190)	(33,333)	2,051	7%	4,194	13%	Communications	14,010	(1,990)	-12%	1,010	8%	(43,150)	4,040	9%	3,184	7%
(47,977)	(51,707)	(52,510)	3,730	7%	4,533	9%	Information Tech	-	-	0%	-	0%	(47,977)	3,730	7%	4,533	9%
(60,645)	(65,147)	(64,759)	4,502	7%	4,115	6%	Accounting	601	401	201%	30	5%	(61,246)	4,101	6%	4,084	6%
(24,274)	(25,908)	(26,949)	1,634	6%	2,675	10%	Human Resources	-	-	0%	-	0%	(24,274)	1,634	6%	2,675	10%
(14,169)	(15,794)	(16,486)	1,625	10%	2,316	14%	Architectural Standards	8,676	(2,724)	-24%	6,204	251%	(22,845)	4,349	16%	(3,887)	-21%
(17,303)	(24,478)	(18,708)	7,175	29%	1,405	8%	Member Services	1,261	(339)	-21%	(695)	-36%	(18,564)	7,514	29%	2,101	10%
(25,021)	(21,785)	(19,194)	(3,236)	-15%	(5,827)	-30%	Risk & Facility Admin	-	-	0%	-	0%	(25,021)	(3,236)	-15%	(5,827)	-30%
(24,440)	(24,006)	(24,374)	(434)	-2%	(65)	0%	Forestry	-	-	0%	-	0%	(24,440)	(434)	-2%	(65)	0%
(56,391)	(71,397)	(59,940)	15,006	21%	3,549	6%	Maintenance	-	-	0%	-	0%	(56,391)	15,006	21%	3,549	6%
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result	\$ 1,655,656	\$ 482,202	41%	\$ 39,914	2%	\$ (1,698,227)	\$ (223,773)	-15%	\$ (77,500)	-5%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the One Winter Month (Jan) 2017

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (28,509)	\$ (36,061)	\$ (26,499)	\$ 7,552	21%	\$ (2,010)	-8%	Private Amenities	\$ 71,591	\$ (209)	0%	\$ (3,695)	-5%	\$ (100,099)	\$ 7,762	7%	\$ 1,685	2%				
(10,191)	(15,429)	(13,982)	5,238	34%	3,791	27%	Trout Creek Rec Ctr	60,591	191	0%	(2,998)	-5%	(70,782)	5,047	7%	6,788	9%				
(7,526)	(7,900)	(1,978)	374	5%	(5,548)	-281%	Aquatics	11,000	-	0%	-	0%	(18,526)	374	2%	(5,548)	-43%				
(5,083)	(5,064)	(2,644)	(19)	0%	(2,439)	-92%	Beach Club Marina	-	-	0%	-	0%	(5,083)	(19)	0%	(2,439)	-92%				
(1,773)	(1,463)	(1,352)	(310)	-21%	(421)	-31%	Tennis Center	-	-	0%	-	0%	(1,773)	(310)	-21%	(421)	-31%				
(369)	(120)	(283)	(249)	-208%	(86)	-31%	Day Camps	-	-	0%	-	0%	(369)	(249)	-208%	(86)	-31%				
(3,567)	(6,085)	(6,261)	2,518	41%	2,694	43%	Recreation Programs	-	(400)	-100%	(698)	-100%	(3,567)	2,918	45%	3,392	49%				
400,768	174,873	424,061	225,895	129%	(23,293)	-5%	Public Amenities	1,541,097	479,743	45%	34,857	2%	(1,140,328)	(253,847)	-29%	(58,149)	-5%				
342,285	216,999	347,409	125,286	58%	(5,124)	-1%	Downhill Ski	918,289	292,109	47%	26,722	3%	(576,004)	(166,823)	-41%	(31,846)	-6%				
118,358	52,915	100,788	65,443	124%	17,571	17%	Cross Country Ski	280,607	87,607	45%	20,553	8%	(162,248)	(22,163)	-16%	(2,982)	-2%				
44,124	15,058	50,414	29,066	193%	(6,290)	-12%	Snowplay	73,806	27,806	60%	(7,171)	-9%	(29,682)	1,260	4%	881	3%				
(34,816)	(37,225)	(36,694)	2,409	6%	1,879	5%	Golf	285	(215)	-43%	(2,122)	-88%	(35,100)	2,625	7%	4,000	10%				
(2,384)	(2,247)	(1,760)	(137)	-6%	(624)	-35%	Campground	-	-	0%	-	0%	(2,384)	(137)	-6%	(624)	-35%				
(5,286)	(4,065)	(4,172)	(1,221)	-30%	(1,114)	-27%	Equestrian	320	320	0%	320	0%	(5,606)	(1,541)	-38%	(1,434)	-34%				
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####				
(3,710)	(5,626)	(4,099)	1,916	34%	389	9%	Trails	-	-	0%	-	0%	(3,710)	1,916	34%	389	9%				
(38,227)	(52,093)	(27,431)	13,866	27%	(10,796)	-39%	The Lodge	182,724	47,724	35%	3,488	2%	(220,952)	(33,859)	-18%	(14,285)	-7%				
(1,028)	(1,081)	-	53	5%	(1,028)	#####	Summer Food and Bev	-	-	0%	-	0%	(1,028)	53	5%	(1,028)	#####				
(4,421)	(7,490)	(3,161)	3,069	41%	(1,259)	-40%	Pizza on the Hill	37,751	7,751	26%	(2,884)	-7%	(42,171)	(4,681)	-12%	1,625	4%				
(11,592)	(272)	2,767	(11,320)	#####	(14,360)	-519%	Alder Creek Café	47,315	16,641	54%	(4,050)	-8%	(58,908)	(27,962)	-90%	(10,310)	-21%				
372,259	138,812	397,562	233,447	168%	(25,303)	-6%	Amenities Total	1,612,687	479,533	42%	31,162	2%	(1,240,428)	(246,086)	-25%	(56,464)	-5%				
(414,831)	(439,812)	(402,547)	24,981	6%	(12,284)	-3%	HOA & Amenities Support Services	42,969	2,669	7%	8,752	26%	(457,800)	22,312	5%	(21,036)	-5%				
(77,762)	(61,062)	(52,665)	(16,700)	-27%	(25,096)	-48%	General	-	-	0%	-	0%	(77,762)	(16,700)	-27%	(25,096)	-48%				
(37,711)	(47,338)	(33,628)	9,627	20%	(4,084)	-12%	Administration	18,420	7,320	66%	2,203	14%	(56,132)	2,306	4%	(6,286)	-13%				
(29,139)	(31,190)	(33,333)	2,051	7%	4,194	13%	Communications	14,010	(1,990)	-12%	1,010	8%	(43,150)	4,040	9%	3,184	7%				
(47,977)	(51,707)	(52,510)	3,730	7%	4,533	9%	Information Tech	-	-	0%	-	0%	(47,977)	3,730	7%	4,533	9%				
(60,645)	(65,147)	(64,759)	4,502	7%	4,115	6%	Accounting	601	401	201%	30	5%	(61,246)	4,101	6%	4,084	6%				
(24,274)	(25,908)	(26,949)	1,634	6%	2,675	10%	Human Resources	-	-	0%	-	0%	(24,274)	1,634	6%	2,675	10%				
(14,169)	(15,794)	(16,486)	1,625	10%	2,316	14%	Architectural Standards	8,676	(2,724)	-24%	6,204	251%	(22,845)	4,349	16%	(3,887)	-21%				
(17,303)	(24,478)	(18,708)	7,175	29%	1,405	8%	Member Services	1,261	(339)	-21%	(695)	-36%	(18,564)	7,514	29%	2,101	10%				
(25,021)	(21,785)	(19,194)	(3,236)	-15%	(5,827)	-30%	Risk & Facility Admin	-	-	0%	-	0%	(25,021)	(3,236)	-15%	(5,827)	-30%				
(24,440)	(24,006)	(24,374)	(434)	-2%	(65)	0%	Forestry	-	-	0%	-	0%	(24,440)	(434)	-2%	(65)	0%				
(56,391)	(71,397)	(59,940)	15,006	21%	3,549	6%	Maintenance	-	-	0%	-	0%	(56,391)	15,006	21%	3,549	6%				
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result	\$ 1,655,656	\$ 482,202	41%	\$ 39,914	2%	\$ (1,698,227)	\$ (223,773)	-15%	\$ (77,500)	-5%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Months (Nov-Jan) 2017

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (31,828)	\$ (64,326)	\$ (32,136)	\$ 32,498	51%	\$ 308	1%	Private Amenities	\$ 243,245	\$ 5,145	2%	\$ (879)	0%	\$ (275,072)	\$ 27,354	9%	\$ 1,187	0%	
3,605	(26,901)	(6,154)	30,506	113%	9,759	159%	Trout Creek Rec Ctr	209,528	6,428	3%	2,410	1%	(205,923)	24,078	10%	7,349	3%	
562	(900)	4,637	1,462	162%	(4,075)	-88%	Aquatics	33,066	66	0%	66	0%	(32,504)	1,396	4%	(4,141)	-15%	
(8,825)	(9,816)	(7,274)	991	10%	(1,551)	-21%	Beach Club Marina	55	55	0%	47	588%	(8,880)	936	10%	(1,598)	-22%	
(5,503)	(4,858)	(3,003)	(645)	-13%	(2,501)	-83%	Tennis Center	-	-	0%	(412)	-100%	(5,503)	(645)	-13%	(2,089)	-61%	
(324)	(426)	194	102	24%	(519)	-267%	Day Camps	-	-	0%	-	0%	(324)	102	24%	(519)	-267%	
(21,342)	(21,425)	(20,536)	83	0%	(805)	-4%	Recreation Programs	595	(1,405)	-70%	(2,990)	-83%	(21,937)	1,488	6%	2,185	9%	
449,618	(215,710)	669,622	665,328	308%	(220,004)	-33%	Public Amenities	3,050,170	1,134,516	59%	(129,010)	-4%	(2,600,552)	(469,188)	-22%	(90,994)	-4%	
435,862	(46,058)	603,728	481,920	1046%	(167,866)	-28%	Downhill Ski	1,666,563	756,483	83%	(42,756)	-3%	(1,230,701)	(274,563)	-29%	(125,110)	-11%	
175,430	45,450	162,272	129,980	286%	13,157	8%	Cross Country Ski	525,674	202,674	63%	(34,778)	-6%	(350,244)	(72,694)	-26%	47,935	12%	
92,838	48,176	113,823	44,662	93%	(20,984)	-18%	Snowplay	149,422	46,422	45%	(28,173)	-16%	(56,584)	(1,760)	-3%	7,189	11%	
(97,024)	(119,293)	(114,243)	22,269	19%	17,219	15%	Golf	1,210	710	142%	5,506	128%	(98,234)	21,559	18%	11,713	11%	
(6,423)	(5,656)	(5,676)	(767)	-14%	(747)	-13%	Campground	-	-	0%	-	0%	(6,423)	(767)	-14%	(747)	-13%	
(17,846)	(13,002)	(12,268)	(4,844)	-37%	(5,578)	-45%	Equestrian	320	320	0%	320	0%	(18,166)	(5,164)	-40%	(5,898)	-48%	
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%	
(21,273)	(15,547)	(11,196)	(5,726)	-37%	(10,077)	-90%	Trails	-	-	0%	-	0%	(21,273)	(5,726)	-37%	(10,077)	-90%	
(79,322)	(78,293)	(50,400)	(1,029)	-1%	(28,922)	-57%	The Lodge	496,798	43,798	10%	(13,079)	-3%	(576,121)	(44,828)	-8%	(15,843)	-3%	
(1,496)	(1,321)	1,372	(175)	-13%	(2,868)	-209%	Summer Food and Bev	-	-	0%	-	0%	(1,496)	(175)	-13%	(2,868)	-209%	
(10,251)	(18,619)	(9,973)	8,368	45%	(278)	-3%	Pizza on the Hill	100,903	16,903	20%	(7,198)	-7%	(111,154)	(8,535)	-8%	6,920	6%	
(19,564)	(11,558)	(8,691)	(8,006)	-69%	(10,873)	-125%	Alder Creek Café	108,765	66,691	159%	(9,226)	-8%	(128,329)	(74,697)	-139%	(1,647)	-1%	
417,790	(280,036)	637,486	697,826	249%	(219,696)	-34%	Amenities Total	3,293,414	1,139,660	53%	(129,889)	-4%	(2,875,624)	(441,834)	-18%	(89,807)	-3%	
(1,320,061)	(1,371,964)	(1,325,821)	51,903	4%	5,761	0%	HOA & Amenities Support Services	138,294	27,594	25%	39,683	40%	(1,458,355)	24,309	2%	(33,922)	-2%	
(133,635)	(185,432)	(166,702)	51,797	28%	33,066	20%	General	-	-	0%	-	0%	(133,635)	51,797	28%	33,066	20%	
(236,362)	(141,574)	(273,489)	(94,788)	-67%	37,128	14%	Administration	62,490	24,590	65%	16,630	36%	(298,852)	(119,378)	-67%	20,497	6%	
(91,599)	(123,860)	(115,436)	32,261	26%	23,836	21%	Communications	45,842	842	2%	9,350	26%	(137,441)	31,419	19%	14,486	10%	
(125,882)	(144,832)	(133,770)	18,950	13%	7,888	6%	Information Tech	-	-	0%	-	0%	(125,882)	18,950	13%	7,888	6%	
(192,833)	(195,988)	(182,773)	3,155	2%	(10,061)	-6%	Accounting	1,117	817	272%	119	12%	(193,950)	2,338	1%	(10,179)	-6%	
(101,757)	(89,387)	(84,715)	(12,370)	-14%	(17,043)	-20%	Human Resources	-	-	0%	-	0%	(101,757)	(12,370)	-14%	(17,043)	-20%	
(45,733)	(53,681)	(41,731)	7,948	15%	(4,002)	-10%	Architectural Standards	21,362	(1,838)	-8%	11,176	110%	(67,095)	9,786	13%	(15,178)	-29%	
(49,734)	(72,833)	(52,174)	23,099	32%	2,439	5%	Member Services	5,630	1,330	31%	715	15%	(55,365)	21,768	28%	1,724	3%	
(65,571)	(66,092)	(53,213)	521	1%	(12,358)	-23%	Risk & Facility Admin	-	-	0%	-	0%	(65,571)	521	1%	(12,358)	-23%	
(117,815)	(89,771)	(72,430)	(28,044)	-31%	(45,385)	-63%	Forestry	1,853	1,853	0%	1,693	1058%	(119,668)	(29,897)	-33%	(47,078)	-65%	
(159,137)	(208,514)	(149,391)	49,377	24%	(9,747)	-7%	Maintenance	-	-	0%	-	0%	(159,137)	49,377	24%	(9,747)	-7%	
\$ (902,271)	\$ (1,652,000)	\$ (688,336)	\$ 749,729	45%	\$ (213,935)	31%	Net Operating Result	\$ 3,431,708	\$ 1,167,254	52%	\$ (90,207)	-3%	\$ (4,333,979)	\$ (417,525)	-11%	\$ (123,729)	-3%	

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the one month ending January 2017

Net Operating Results (NOR)							Department	Per Property Metrics								
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr				Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg						Amount	Pctg	Amount	Pctg	
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%		
\$ (28,509)	\$ (36,061)	\$ (26,499)	\$ 7,552	21%	\$ (2,010)	-8%	Private Amenities	\$ (4.40)	\$ (5.57)	\$ (4.09)	\$ 1	21%	\$ (0)	-8%		
(10,191)	(15,429)	(13,982)	5,238	34%	3,791	27%	Trout Creek Rec Ctg	(1.57)	(2.38)	(2.16)	1	34%	1	27%		
(7,526)	(7,900)	(1,978)	374	5%	(5,548)	-281%	Aquatics	(1.16)	(1.22)	(0.31)	0	5%	(1)	-281%		
(5,083)	(5,064)	(2,644)	(19)	0%	(2,439)	-92%	Beach Club Marina	(0.79)	(0.78)	(0.41)	(0)	0%	(0)	-92%		
(1,773)	(1,463)	(1,352)	(310)	-21%	(421)	-31%	Tennis Center	(0.27)	(0.23)	(0.21)	(0)	-21%	(0)	-31%		
(369)	(120)	(283)	(249)	-208%	(86)	-31%	Day Camps	(0.06)	(0.02)	(0.04)	(0)	-208%	(0)	-31%		
(3,567)	(6,085)	(6,261)	2,518	41%	2,694	43%	Recreation Programs	(0.55)	(0.94)	(0.97)	0	41%	0	43%		
400,768	174,873	424,061	225,895	129%	(23,293)	-5%	Public Amenities	\$ 71.42	\$ 37.30	\$ 70.44	34	91%	1	1%		
342,285	216,999	347,409	125,286	58%	(5,124)	-1%	Downhill Ski	52.88	33.52	53.67	19	58%	(1)	-1%		
118,358	52,915	100,788	65,443	124%	17,571	17%	Cross Country Ski	18.28	8.17	15.57	10	124%	3	17%		
44,124	15,058	50,414	29,066	193%	(6,290)	-12%	Snowplay	6.82	2.33	7.79	4	193%	(1)	-12%		
(34,816)	(37,225)	(36,694)	2,409	6%	1,879	5%	Golf	(5.38)	(5.75)	(5.67)	0	6%	0	5%		
(2,384)	(2,247)	(1,760)	(137)	-6%	(624)	-35%	Campground	(0.37)	(0.35)	(0.27)	(0)	-6%	(0)	-35%		
(5,286)	(4,065)	(4,172)	(1,221)	-30%	(1,114)	-27%	Equestrian	(0.82)	(0.63)	(0.64)	(0)	-30%	(0)	-27%		
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	(0.39)	-	-	(0)	0%	(0)	0%		
(3,710)	(5,626)	(4,099)	1,916	34%	389	9%	Trails	(0.57)	(0.87)	(0.63)	0	34%	0	9%		
(38,227)	(52,093)	(27,431)	13,866	27%	(10,796)	-39%	The Lodge	(5.91)	(8.05)	(4.24)	2	27%	(2)	-39%		
(1,028)	(1,081)	-	53	5%	(1,028)	#####	Summer Food and Bev	(0.16)	(0.17)	-	0	5%	(0)	0%		
(4,421)	(7,490)	(3,161)	3,069	41%	(1,259)	-40%	Pizza on the Hill	(0.68)	(1.16)	(0.49)	0	41%	(0)	-40%		
(11,592)	(272)	2,767	(11,320)	#####	(14,360)	-519%	Alder Creek Café	(1.79)	(0.04)	0.43	(2)	#####	(2)	-519%		
372,259	138,812	397,562	233,447	168%	(25,303)	-6%	Amenities Total	\$ (72.62)	\$ (73.17)	\$ (67.35)	1	1%	(5)	-8%		
(414,831)	(439,812)	(402,547)	24,981	6%	(12,284)	-3%	HOA & Amenities Support Services	\$ (42.87)	\$ (43.62)	\$ (40.76)	1	2%	(2)	-5%		
(77,762)	(61,062)	(52,665)	(16,700)	-27%	(25,096)	-48%	General	(12.01)	(9.43)	(8.14)	(3)	-27%	(4)	-48%		
(37,711)	(47,338)	(33,628)	9,627	20%	(4,084)	-12%	Administration	(5.83)	(7.31)	(5.20)	1	20%	(1)	-12%		
(29,139)	(31,190)	(33,333)	2,051	7%	4,194	13%	Communications	(4.50)	(4.82)	(5.15)	0	7%	1	13%		
(47,977)	(51,707)	(52,510)	3,730	7%	4,533	9%	Information Tech	(7.41)	(7.99)	(8.11)	1	7%	1	9%		
(60,645)	(65,147)	(64,759)	4,502	7%	4,115	6%	Accounting	(9.37)	(10.06)	(10.00)	1	7%	1	6%		
(24,274)	(25,908)	(26,949)	1,634	6%	2,675	10%	Human Resources	(3.75)	(4.00)	(4.16)	0	6%	0	10%		
(14,169)	(15,794)	(16,486)	1,625	10%	2,316	14%	Architectural Standards	(2.19)	(2.44)	(2.55)	0	10%	0	14%		
(17,303)	(24,478)	(18,708)	7,175	29%	1,405	8%	Member Services	(2.67)	(3.78)	(2.89)	1	29%	0	8%		
(25,021)	(21,785)	(19,194)	(3,236)	-15%	(5,827)	-30%	Risk & Facility Admin	(3.87)	(3.37)	(2.97)	(0)	-15%	(1)	-30%		
(24,440)	(24,006)	(24,374)	(434)	-2%	(65)	0%	Forestry	(3.78)	(3.71)	(3.77)	(0)	-2%	(0)	0%		
(56,391)	(71,397)	(59,940)	15,006	21%	3,549	6%	Maintenance	(8.71)	(11.03)	(9.26)	2	21%	1	6%		
\$ (42,571)	\$ (301,000)	\$ (4,985)	\$ 258,429	86%	\$ (37,586)	754%	Net Operating Result	\$ (115.50)	\$ (116.79)	\$ (108.11)	\$ 1.30	1%	\$ (7.38)	-7%		

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

F08

Tahoe Donner Association
Payroll Hours Report
for the month of January 2017

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
1,719	1,831	1,717	112	6%	(2)	0%	Private Amenities	1,719	1,831	1,717	112	6%	(2)	0%
1,488	1,641	1,540	153	9%	52	3%		1,488	1,641	1,540	153	9%	52	3%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
231	190	177	(41)	-21%	(54)	-31%		231	190	177	(41)	-21%	(54)	-31%
28,003	21,382	29,020	(6,620)	-31%	1,017	4%	Public Amenities	28,003	21,382	29,020	(6,620)	-31%	1,017	4%
16,288	11,280	16,139	(5,008)	-44%	(149)	-1%		16,288	11,280	16,139	(5,008)	-44%	(149)	-1%
4,749	3,913	4,770	(836)	-21%	21	0%		4,749	3,913	4,770	(836)	-21%	21	0%
679	988	954	309	31%	275	29%		679	988	954	309	31%	275	29%
6	124	151	118	95%	145	96%		6	124	151	118	95%	145	96%
161	168	168	7	4%	7	4%		161	168	168	7	4%	7	4%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
42	-	11	(42)	0%	(31)	-296%		42	-	11	(42)	0%	(31)	-296%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
3,925	3,571	4,383	(354)	-10%	458	10%		3,925	3,571	4,383	(354)	-10%	458	10%
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%
670	637	884	(33)	-5%	214	24%		670	637	884	(33)	-5%	214	24%
1,483	702	1,560	(781)	-111%	77	5%		1,483	702	1,560	(781)	-111%	77	5%
29,721	23,213	30,737	(6,508)	-28%	1,015	3%	Amenities Total	29,721	23,213	30,737	(6,508)	-28%	1,015	3%
5,893	6,945	5,584	1,052	15%	(309)	-6%		HOA & Amenities Support Services	5,893	6,945	5,584	1,052	15%	(309)
-	-	-	-	0%	-	0%	-		-	-	-	0%	-	0%
510	564	439	54	10%	(71)	-16%	510		564	439	54	10%	(71)	-16%
521	580	440	59	10%	(81)	-18%	521		580	440	59	10%	(81)	-18%
381	674	471	293	44%	91	19%	381		674	471	293	44%	91	19%
870	1,040	994	170	16%	124	13%	870		1,040	994	170	16%	124	13%
142	193	89	51	26%	(53)	-60%	142		193	89	51	26%	(53)	-60%
554	616	361	62	10%	(192)	-53%	554		616	361	62	10%	(192)	-53%
390	872	428	482	55%	38	9%	390		872	428	482	55%	38	9%
331	399	194	68	17%	(137)	-71%	331		399	194	68	17%	(137)	-71%
126	288	314	162	56%	189	60%	126		288	314	162	56%	189	60%
2,068	1,718	1,852	(350)	-20%	(215)	-12%	2,068		1,718	1,852	(350)	-20%	(215)	-12%
35,614	30,158	36,321	(5,456)	-18%	706	2%	Total Payroll Hours	35,614	30,158	36,321	(5,456)	-18%	706	2%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of January 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12			Variance	
																									Actual	Prior Yr	Amount	Pctg
10	-	-	-	-	-	-	-	-	-	-	-	Private Amenities	10	10	10	9	20	48	83	59	18	11	10	11	10	10	(0.0)	0%
9	-	-	-	-	-	-	-	-	-	-	-	Trout Creek Rec Ctr	9	8	9	8	9	8	8	8	8	7	8	10	9	9	0.3	3%
-	-	-	-	-	-	-	-	-	-	-	-	Aquatics	-	-	-	0	2	8	16	10	1	-	-	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-	Beach Club Marina	-	-	-	-	5	12	21	14	5	0	-	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-	Tennis Center	-	-	-	-	2	5	7	5	3	1	-	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-	Day Camps	-	-	-	0	1	10	21	16	1	0	-	-	-	-	-	0%
1	-	-	-	-	-	-	-	-	-	-	-	Recreation Programs	1	2	2	1	1	5	9	5	1	2	2	1	1	1	(0.3)	-31%
162	-	-	-	-	-	-	-	-	-	-	-	Public Amenities	167	155	122	61	59	98	135	119	89	54	45	146	162	167	5.9	4%
94	-	-	-	-	-	-	-	-	-	-	-	Downhill Ski Area	93	88	67	25	3	3	2	2	2	4	8	85	94	93	(0.9)	-1%
27	-	-	-	-	-	-	-	-	-	-	-	Cross Country Ski Area	28	24	19	6	0	0	1	0	2	4	10	20	27	28	0.1	0%
4	-	-	-	-	-	-	-	-	-	-	-	Snowplay	6	6	3	1	-	-	-	-	-	-	0	4	4	6	1.6	29%
0	-	-	-	-	-	-	-	-	-	-	-	Golf Operations	1	1	1	1	5	11	14	13	10	3	0	0	0	1	0.8	96%
1	-	-	-	-	-	-	-	-	-	-	-	Golf Maintenance	1	1	3	7	21	24	23	24	20	11	2	1	1	1	0.0	4%
-	-	-	-	-	-	-	-	-	-	-	-	Campground	-	-	-	-	-	2	1	1	1	-	-	-	-	-	-	0%
0	-	-	-	-	-	-	-	-	-	-	-	Equestrian	0	0	0	0	0	7	10	7	4	0	0	0	0	0	(0.2)	-296%
-	-	-	-	-	-	-	-	-	-	-	-	Bikeworks	-	-	-	-	0	1	2	2	1	0	-	0	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-	Trails	-	-	-	-	0	2	2	3	2	2	1	-	-	-	-	0%
23	-	-	-	-	-	-	-	-	-	-	-	The Lodge	25	23	20	17	19	25	37	34	27	20	19	22	23	25	2.6	10%
-	-	-	-	-	-	-	-	-	-	-	-	Summer Food and Bev	-	-	-	-	4	10	18	15	9	4	-	-	-	-	-	0%
4	-	-	-	-	-	-	-	-	-	-	-	Pizza on the Hill	5	5	3	2	2	7	16	12	6	3	2	5	4	5	1.2	24%
9	-	-	-	-	-	-	-	-	-	-	-	Alder Creek Café	9	8	6	2	4	6	9	6	6	3	3	9	9	9	0.4	5%
171	-	-	-	-	-	-	-	-	-	-	-	Amenities Total	177	165	132	71	79	146	218	178	107	65	55	157	171	177	5.9	3%
34	-	-	-	-	-	-	-	-	-	-	-	HOA & Amenities Support Services	32	32	33	30	38	43	46	50	45	41	42	36	34	32	(1.8)	-6%
-	-	-	-	-	-	-	-	-	-	-	-	General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	-	-	-	-	-	-	-	-	-	-	-	Administration	3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.4)	-16%
3	-	-	-	-	-	-	-	-	-	-	-	Communications	3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.5)	-18%
2	-	-	-	-	-	-	-	-	-	-	-	Information Tech	3	3	3	2	2	3	3	4	3	3	3	2	2	3	0.5	19%
5	-	-	-	-	-	-	-	-	-	-	-	Accounting	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.7	13%
1	-	-	-	-	-	-	-	-	-	-	-	Human Resources	1	0	0	0	1	1	1	0	0	1	1	1	1	1	(0.3)	-60%
3	-	-	-	-	-	-	-	-	-	-	-	Architectural Standards	2	2	3	3	3	4	4	4	4	4	4	4	3	2	(1.1)	-53%
2	-	-	-	-	-	-	-	-	-	-	-	Member Services	2	2	2	1	3	3	3	3	2	2	2	2	2	2	0.2	9%
2	-	-	-	-	-	-	-	-	-	-	-	Risk & Facility Admin	1	1	1	2	2	2	2	2	2	2	2	2	2	1	(0.8)	-71%
1	-	-	-	-	-	-	-	-	-	-	-	Forestry	2	3	2	2	7	10	12	15	13	11	10	5	1	2	1.1	60%
12	-	-	-	-	-	-	-	-	-	-	-	Maintenance	11	10	10	8	9	8	9	8	8	8	8	9	12	11	(1.2)	-12%
205	-	-	-	-	-	-	-	-	-	-	-	Total Payroll Hours	210	197	166	100	117	189	264	228	152	106	97	193	205	210	4.1	2%

Tahoe Donner Association
Statement of Financial Position
Consolidated

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Cash and Investments, Restricted	295,552	295,291	295,291	311,792
Cash and Investments, non-Restricted	20,555,815	18,293,136	18,293,136	16,056,302
Member's Dues & Receivables, Net	6,440,839	253,661	253,661	6,663,847
Other Receivables	124,591	164,330	164,330	80,694
Inventory	293,377	335,337	335,337	270,724
Prepaid Expenses & Other Assets	678,148	687,119	687,119	567,196
 Gross, Property & Equipment	 74,227,627	 74,227,627	 74,227,627	 71,078,948
Less Accumulated Depreciation	(33,357,975)	(33,357,975)	(33,357,975)	(30,740,519)
NBV of InService Property & Equip	40,869,652	40,869,652	40,869,652	40,338,429
Construction In Progress	204,876	136,529	136,529	217,678
Net Property and Equipment	41,074,528	41,006,181	41,006,181	40,556,107
 Total Assets	 69,462,850	 61,035,054	 61,035,054	 64,506,662
 Liabilities and Members' Equity				
Liabilities				
Accounts Payable	605,763	726,946	726,946	230,931
Accrued Liabilities	1,253,956	1,304,450	1,304,450	1,182,736
Deferred Revenue, Annual Assessment	5,983,116	3,694,679	3,694,679	6,429,876
Deferred Revenue, Recreation Fee	595,599	496,389	496,389	577,554
Deferred Revenue, All Other	491,328	540,627	540,627	350,706
Deposits	407,614	383,996	383,996	378,956
 Total Liabilities	 9,337,376	 7,147,086	 7,147,086	 9,150,758
 Members' Equity	 60,125,474	 53,887,968	 53,887,968	 55,355,904
 Total Liabilities and Members' Equity	 69,462,850	 61,035,054	 61,035,054	 64,506,662

Tahoe Donner Association
Statement of Financial Position
Operating Fund (901+)

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Cash and Investments, Restricted	295,552	295,291	295,291	311,792
Cash and Investments, non-Restricted	7,160,592	7,905,020	7,905,020	6,176,341
Member's Dues & Receivables, Net	6,439,907	252,729	252,729	6,662,648
Other Receivables	108,417	152,679	152,679	71,128
Due From (To) Other Funds	(997,869)	(154,745)	(154,745)	(2,514,768)
Inventory	293,377	335,337	335,337	270,724
Prepaid Expenses & Other Assets	678,148	687,119	687,119	567,196
Total Assets	13,978,126	9,473,429	9,473,429	11,545,061
Liabilities and Members' Equity				
Liabilities				
Accounts Payable	584,536	457,522	457,522	205,929
Accrued Liabilities	1,253,790	1,290,215	1,290,215	1,136,748
Deferred Revenue, Annual Assessment	5,983,116	1,900,968	1,900,968	6,429,876
Deferred Revenue, Recreation Fee	595,599	496,389	496,389	577,554
Deferred Revenue, All Other	491,328	540,627	540,627	350,706
Deposits	407,614	383,996	383,996	378,956
Total Liabilities	9,315,984	5,069,715	5,069,715	9,079,768
Members' Equity	4,662,142	4,403,714	4,403,714	2,465,294
Total Liabilities and Members' Equity	13,978,126	9,473,429	9,473,429	11,545,061

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund (902)

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Cash and Investments, non-Restricted	12,165,586	9,161,356	9,161,356	8,981,296
Other Receivables	15,234	11,355	11,355	9,477
Due From (To) Other Funds	(452,547)	135,652	135,652	1,319,608
Total Assets	11,728,274	9,308,362	9,308,362	10,310,381
 Liabilities and Members' Equity				
Liabilities				
Accounts Payable	19,538	240,801	240,801	0
Accrued Liabilities	83	10,535	10,535	83
Deferred Revenue, Annual Assessment	0	1,153,793	1,153,793	0
Total Liabilities	19,621	1,405,129	1,405,129	83
 Members' Equity	 11,708,653	 7,903,233	 7,903,233	 10,310,298
Total Liabilities and Members' Equity	11,728,274	9,308,362	9,308,362	10,310,381

Tahoe Donner Association
Statement of Financial Position
Development Fund (903)

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Cash and Investments, non-Restricted	1,081,112	1,078,299	1,078,299	894,215
Member's Dues & Receivables, Net	932	932	932	1,199
Other Receivables	939	296	296	89
Due From (To) Other Funds	1,348,049	13,958	13,958	949,009
Total Assets	2,431,032	1,093,485	1,093,485	1,844,512
Liabilities and Members' Equity				
Liabilities				
Accounts Payable	1,689	8,989	8,989	25,002
Accrued Liabilities	83	3,700	3,700	45,905
Deferred Revenue, Annual Assessment	0	581,744	581,744	0
Total Liabilities	1,772	594,433	594,433	70,907
Members' Equity	2,429,260	499,052	499,052	1,773,604
Total Liabilities and Members' Equity	2,431,032	1,093,485	1,093,485	1,844,512

Tahoe Donner Association
Statement of Financial Position
New Machinery & Equipment Fund (905)

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Cash and Investments, non-Restricted	148,524	148,461	148,461	4,450
Due From (To) Other Funds	102,366	5,136	5,136	246,151
Total Assets	250,891	153,597	153,597	250,602
 Liabilities and Members' Equity				
Liabilities				
Accounts Payable	0	19,635	19,635	0
Deferred Revenue, Annual Assessment	0	58,174	58,174	0
Total Liabilities	0	77,809	77,809	0
Members' Equity	250,891	75,788	75,788	250,602
Total Liabilities and Members' Equity	250,891	153,597	153,597	250,602

Tahoe Donner Association
Statement of Financial Position
Property Fund (904)

as of end of month:	2017 January	2016 December	<i>(Unaudited)</i> 2016 December	2016 January
Assets				
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948
Less Accumulated Depreciation	(33,357,975)	(33,357,975)	(33,357,975)	(30,740,519)
NBV of InService Property & Equip	40,869,652	40,869,652	40,869,652	40,338,429
Construction In Progress	204,876	136,529	136,529	217,678
Net Property and Equipment	41,074,528	41,006,181	41,006,181	40,556,107
Total Assets	41,074,528	41,006,181	41,006,181	40,556,107
Liabilities and Members' Equity				
Liabilities				
Members' Equity	41,074,528	41,006,181	41,006,181	40,556,107
Total Liabilities and Members' Equity	41,074,528	41,006,181	41,006,181	40,556,107

Tahoe Donner Association
Cash and Investments Summary Report
as of 01/31/2017

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	1/31/2017	12/31/2016	12/31/2015
Consolidated TDA Total	20,851,367	18,588,427	14,173,139
Cash/Money Market	2,004,639	1,742,964	1,254,568
Certificates of Deposit	1,587,951	1,337,951	542,198
US Treasuries/GovOblig	14,178,476	15,427,462	12,305,125
Bonds	3,000,000	-	-
Other/Trusts	80,301	80,051	71,253
Operating Fund	7,456,145	8,200,311	5,290,671
Cash/Money Market	1,803,251	1,549,376	832,963
Certificates of Deposit	337,951	337,951	542,198
US Treasuries/GovOblig	5,234,643	6,232,933	3,844,256
Trusts	80,301	80,051	71,253
Replacement Reserve Fund	12,165,586	9,161,356	8,113,738
Cash/Money Market	121,736	116,810	21,904
Certificates of Deposit	1,250,000	1,000,000	-
US Treasuries/GovOblig	7,793,851	8,044,546	8,091,834
Bonds	3,000,000	-	-
Other	-	-	-
Development Fund - non-Restricted	1,081,112	1,078,299	644,682
Cash/Money Market	31,375	28,563	395,251
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	1,049,736	1,049,736	249,431
Other	-	-	-
New Machinery & Equipment Fund	148,524	148,461	124,054
Cash/Money Market	48,278	48,215	4,450
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	100,246	100,246	119,604
Other	-	-	-

as of 01/31/2017 Balance Mix	
295,552	Restricted OF (ASO/457)
295,552	Restricted, all funds
20,555,815	Unrestricted, all funds
20,851,367	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	1/31/2017	12/31/2016	11/30/2016	12/31/16	12/31/15	12/31/14
DJIA	19,864	19,763	19,124	19,763	17,425	17,823
Prime Rate	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$2.85	\$2.68	\$2.73	\$2.68	\$2.72	\$2.87

	1/31/2016	12/31/2015	11/30/2015
DJIA	16,466	17,425	17,720
Prime Rate	3.25%	3.25%	3.25%
	1/31/2015	12/31/2014	11/30/2014
DJIA	17,165	17,823	17,828
Prime Rate	3.25%	3.25%	3.25%
	1/31/2014	12/31/2013	11/30/2013
DJIA	15,699	16,577	16,086
Prime Rate	3.25%	3.25%	3.25%
	1/31/2013	12/31/2012	11/30/2012
DJIA	13,861	13,104	13,026
Prime Rate	3.25%	3.25%	3.25%

Prime Rate (last 7):	
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = www.eia.gov

Tahoe Donner Association

Inventory Balances Report

January 2017

		Last Three Months			12Mths Ago	Last YE
		as of Nov 30, 2016	as of Dec 31, 2016	as of Jan 31, 2017	as of Jan 31, 2016	as of Dec 31, 2016
Total, ALL		333,019	335,337	293,377	270,763	335,337
subtotal	Food and Beverage accounts (F&B)	108,538	127,904	107,040	96,018	127,904
subtotal	Retail Merchandise accounts	224,480	207,433	186,337	174,744	207,433
subtotal	The Lodge F&B accounts	63,577	71,037	62,137	52,670	71,037
Inventory Account						
11412	Inv Retail Trout Creek	12,021	11,664	12,175	11,331	11,664
11413	Inv Retail eStore	-	-	-	1,290	-
11414	Inv Retail Member Services	19,216	19,524	20,379	18,439	19,524
11415	Inv Retail Bikeworks	10,545	8,725	8,725	7,600	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	118	60	64	-	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	84,831	79,541	64,511	47,153	79,541
11422	Inv Retail Cross Country	53,656	39,883	33,212	36,552	39,883
11423	Inv Retail Snowplay	400	793	184	266	793
11424	Inv Retail Golf Pro Shop	31,230	31,094	30,903	31,843	31,094
11425	Inv Retail Tennis	13,992	13,992	13,992	16,227	13,992
11426	Inv Retail Marina	408	408	408	260	408
11427	Inv Retail Equestrian	(1,937)	1,650	1,650	2,927	1,650
11428	Inv Retail Recreation	(0)	(0)	-	32	(0)
11429	Inv Retail Golf Special Order	-	99	136	824	99
11611	Inv DHS Food Meat	2,170	2,605	2,260	1,957	2,605
11612	Inv DHS Food Seafood	164	91	103	51	91
11613	Inv DHS Food Produce	114	486	332	563	486
11614	Inv DHS Food Dairy	548	800	902	633	800
11615	Inv DHS Food NABev	1,702	3,555	2,805	3,573	3,555
11616	Inv DHS Food Other	3,819	8,557	3,908	3,921	8,557
11617	Inv DHS Bev Beer	1,765	2,507	1,077	1,594	2,507
11618	Inv DHS Bev Liquor	9,057	8,059	8,260	8,415	8,059
11619	Inv DHS Bev Wine	1,560	1,084	1,064	2,270	1,084
11621	Inv Trailer Food Meat	287	97	77	323	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	159	85	-	159
11624	Inv Trailer Food Dairy	20	73	63	32	73
11625	Inv Trailer Food NABev	58	(0)	-	(38)	(0)
11626	Inv Trailer Food Other	-	236	389	286	236
11631	Inv ACAC Food Meat	285	1,563	575	548	1,563
11632	Inv ACAC Food Seafood	93	370	-	53	370
11633	Inv ACAC Food Produce	568	905	816	462	905
11634	Inv ACAC Food Dairy	289	651	360	370	651
11635	Inv ACAC Food NABev	414	364	382	743	364
11636	Inv ACAC Food Other	2,729	3,748	2,993	849	3,748
11637	Inv ACAC Bev Beer	1,380	1,326	829	1,711	1,326
11639	Inv ACAC Bev Wine	2,891	2,880	2,482	2,018	2,880

		Last Three Months			12Mths Ago	Last YE
		as of Nov 30, 2016	as of Dec 31, 2016	as of Jan 31, 2017	as of Jan 31, 2016	as of Dec 31, 2016
Inventory Account						
11641	Inv Marina Food Meat	-	-	-	-	-
11642	Inv Marina Food Seafood	-	-	-	-	-
11643	Inv Marina Food Produce	-	-	-	70	-
11644	Inv Marina Food Dairy	4	4	4	-	4
11645	Inv Marina Food NABev	272	272	272	100	272
11646	Inv Marina Food Other	677	629	629	567	629
11647	Inv Marina Bev Beer	(0)	(0)	-	-	(0)
11648	Inv Marina Bev Liquor	1,124	1,124	1,124	708	1,124
11649	Inv Marina Bev Wine	110	110	110	217	110
11661	Inv Pizza Food Meat	1,849	1,528	1,430	1,366	1,528
11663	Inv Pizza Food Produce	853	1,000	810	390	1,000
11664	Inv Pizza Food Dairy	1,854	2,732	1,991	1,546	2,732
11665	Inv Pizza Food NABev	937	1,173	948	1,071	1,173
11666	Inv Pizza Food Other	3,355	3,662	3,686	3,389	3,662
11667	Inv Pizza Bev Beer	1,096	866	986	911	866
11669	Inv Pizza Bev Wine	2,606	3,339	2,841	2,475	3,339
11671	Inv SMRFaB Food Meat	(0)	(0)	-	76	(0)
11672	Inv SMRFaB Food Seafood	(0)	(0)	-	-	(0)
11673	Inv SMRFaB Food Produce	0	0	-	-	0
11674	Inv SMRFaB Food Dairy	0	0	-	-	0
11675	Inv SMRFaB Food NABev	-	-	-	-	-
11676	Inv SMRFaB Food Other	260	260	260	102	260
11677	Inv SMRFaB Bev Beer	(0)	(0)	-	-	(0)
11678	Inv SMRFaB Bev Liquor	-	-	-	-	-
11679	Inv SMRFaB Bev Wine	-	-	-	-	-
11681	Inv Lodge Food Meat	3,581	4,244	3,361	2,615	4,244
11682	Inv Lodge Food Seafood	2,094	3,498	678	672	3,498
11683	Inv Lodge Food Produce	1,612	1,688	1,427	1,146	1,688
11684	Inv Lodge Food Dairy	1,595	1,609	1,202	1,132	1,609
11685	Inv Lodge Food NABev	758	1,260	1,123	1,004	1,260
11686	Inv Lodge Food Other	6,153	7,476	6,326	6,456	7,476
11687	Inv Lodge Bev Beer	2,648	3,638	2,379	3,042	3,638
11688	Inv Lodge Bev Liquor	15,601	16,845	18,188	12,605	16,845
11689	Inv Lodge Bev Wine	29,535	30,779	27,452	23,999	30,779
11695	Inventory-Tennis Beverage	34	34	34	-	34
11696	Inventory-Tennis Food	18	18	18	26	18

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the One Month Ending January 31, 2017

TAHOE DONNER ASSOCIATION			1-month YTD	12-months	12-months		
Capital Funds Summary						w/Actual FBCF	
For the One Month Ending January 31, 2017							
		2017	2017	YTD Actual	2017	Forecast	
		YTD Actual	Budget	vs Budget	FORECAST	vs Budget	
REPLACEMENT RESERVE FUND (902)							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233	5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	-	0%
Operating Fund Balance Transfer - IN		-	-	-	-	-	na
INTEREST INCOME		8,110	51,000	(42,890)	51,000	-	0%
SALVAGE RECEIPTS		150	30,000	(29,850)	30,000	-	0%
INCOME TAX EXPENSE		(83)	(1,000)	917	(1,000)	-	0%
BAD DEBT EXPENSE		-	(9,000)	9,000	(9,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(34,222)	(2,941,000)	2,906,778	(3,206,933)	F (265,933)	9%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(20,535)	(760,000)	739,465	(761,855)	(1,855)	0%
Replacement Reserve Fund Balance		\$ 11,708,653	\$ 7,722,000	\$ 3,986,653	\$ 7,857,446	F \$ 135,446	2%
NEW MACHINERY AND EQUIPMENT FUND (905)							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788	52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	-	0%
INTEREST INCOME		63	-	63	15	15	na
INCOME TAX EXPENSE		-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(18,961)	(180,000)	161,039	(205,803)	(25,803)	14%
NM&E Fund Balance		\$ 250,891	\$ 64,000	\$ 186,891	\$ 64,000	\$ (0)	0%
DEVELOPMENT FUND (903) -							
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	-	0%
Operating Fund Balance Transfer - IN		-	-	-	-	-	na
INTEREST INCOME		3,456	2,000	1,456	2,000	-	0%
SALVAGE RECEIPTS		-	-	-	-	-	na
INCOME TAX EXPENSE		(83)	(1,000)	917	(1,000)	-	0%
BAD DEBT EXPENSE		-	(7,000)	7,000	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(15,164)	(532,000)	516,836	(557,000)	D (25,000)	5%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	-	na
Development Fund Balance		\$ 2,429,260	\$ 1,764,000	\$ 665,260	\$ 1,878,052	F \$ 114,052	6%
Development Fund Balance Components:							
Combined CAPITAL FUNDS ACTIVITY - Year to Date							
EXPENDITURES FOR CAPITAL ADDITIONS	C	(68,347)	(3,653,000)	3,584,653	(3,969,736)	(316,736)	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(20,535)	(760,000)	739,465	(761,855)	(1,855)	
YTD CAPITAL FUNDS TOTAL		(88,882)	(4,413,000)	4,324,118	(4,731,590)	(318,590)	
CIP beginning balance (@ 1/1/2017) \$ 136,529							
Net, CIP YTD Activity	C	\$ 68,347					
Less Capitalized/place in service to Property Fund - PP&E		-					
CIP Balance (g/l # 904-16510)		\$ 204,876					
F - see Recon, next page							
D - see page 3 for Development Fund Activity Schedule							

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the One Month Ending January 31, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(265,933)	2016 projects, net, capital	-	265,933	(265,933)
(1,855)	2016 projects, net, expense	-	1,855	(1,855)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
-	2017 projects, net, capital	2,941,000	2,941,000	-
-	2017 projects, net, expense	760,000	760,000	-
-	2017 accelerations, capital	-	-	-
-	2017 accelerations, expense	-	-	-
-	projects to carry-over to 2017+, capital	-	-	-
-	projects to carry-over to 2017+, expense	-	-	-
-			-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
-	Interest Income Forecast adjustment, 2017	51,000	51,000	-
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
135,446	Total, change schedule above			
		Budget	Forecast	diff
135,446	Variance of Ending Fund Balance 2017	7,722,000	7,857,446	135,446

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
-	Association Master Plan (AMP)	12,000	12,000	-
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
-	TDA Contingency	118,000	118,000	-
-		-	-	-
-	Carry-Over Projects (not budgeted to carry-over) and Added P	-	-	-
-		-	-	-
-		-	-	-
(25,000)	XC Cross Country Facility (2017. trash enclosure bl	-	25,000	(25,000)
-		-	-	-
Timing between years (approved in 2016)				
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
-	Interest Income Forecast adjustment, 2017	2,000	2,000	-
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
114,052	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
114,052	Variance of Ending Fund Balance 2017	1,764,000	1,878,052	114,052

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the One Month Ending January 31, 2017
201701

	1-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 1	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
			w/Actual FBCF		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	na
INTEREST INCOME	3,456 ii	2,000	2,000	-	0%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(83)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	-	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (15,164)	(532,000)	(557,000)	(25,000)	5%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 2,429,260	\$ 1,764,000	\$ 1,878,052 (F)	\$ 114,052	6%

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)	
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below		15,164	532,000	557,000		5,301,535	5,316,699	541,836	1,053,264	6,911,799	6,911,799	0	0%
Association Master Plan (AMP)	2016 C	-	12,000	12,000	631-010-817	21,418	21,418	12,000	-	33,418	33,418	0	0%
Mailbox Consolidation & Improvements (feasability study)	2017 C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
FORESTRY storage feasability study	2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	-	67,000	67,000		-	-	67,000	-	67,000	67,000	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability)	2017 C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%
TDA Capital Payroll Allocation	2017 C	15,000	180,000	180,000	731-165-251	-	15,000	165,000	-	180,000	180,000	0	0%
TDA Contingency	2017 C	-	118,000	118,000		-	-	118,000	-	118,000	118,000	0	0%
						-	-	-	-	-	-	0	#DIV/0!
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						-	-	-	-	-	-	0	#DIV/0!
	C	-	-	-		-	-	-	-	-	-	0	#DIV/0!
	C	-	-	-		-	-	-	-	-	-	0	#DIV/0!
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	164	-	25,000 (R)	231-110-554 timing b/w yrs	5,280,117	5,280,282	24,836	678,264	5,983,381	5,983,381	0	0%

(D) Development Fund portion
Project Budget Includes Inflation Factor, as applic

R) preliminary figure, constuction bids forthcoming in February; subject to Board review and approval.
B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 01		Tahoe Donner Associati				2017 Capital Spending Master Schedule				64,000		Act>Forc		:Date Last Modified :Date Last Modified	
2017	01	< Report Month						New Machinery & Equipment Fund						2/21/17 2/21/2017			
0		NM&E Fund TL, Capital				180,000		206,500	205,803	697	18,961	52,340	186,842	-			
0		2016 NMEF-CAP				-		-	-	-	-	-	-	-	carry over projects		
0		2016 NMEF-ADD				-		26,500	26,500	-	11,229	44,608	15,271	-	carry over projects		
1		2017 NMEF-CAP				180,000		172,000	171,303	697	-	-	171,303	-	Budget 2017 projects		
0		2017 NMEF-ADD				-		8,000	8,000	-	7,732	7,732	268	-	projects added (via contingency) in 2017		
Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$	Notes		
651 025 775	2016 NMEF-ADD	651025775 Amenity Security Cameras	MIS	C	01	-	-	8,400	8,400	-	2,239	11,847	6,161	-	project carryover from 2016 \$18k TL		
651 025 804	2016 NMEF-ADD	651025804 Audio Video Equipment for	MIS	C	01	-	-	4,600	4,600	-	2,929	25,354	1,671	-	project carryover from 2016 \$27k TL		
651 210 821	2016 NMEF-ADD	651210821 Power to Yurt	Ski Area-Mtn Ops	C	01	-	-	5,700	5,700	-	192	1,539	5,508	-	project carryover from 2016 \$7k TL		
651 141 830	2016 NMEF-ADD	651141830 Fat Bikes - 6	Bikeworks	C	01	-	-	4,800	4,800	-	4,618	4,618	182	-	project carryover from 2016 \$4.8k TL		
651 132 836	2016 NMEF-ADD	651132836 ATM - Trout Creek	Trout Creek OTH	C	01	-	-	3,000	3,000	-	1,250	1,250	1,750	-	project carryover from 2016 \$3k TL		
751 050 240	2017 NMEF-CAP	Bullards for Electrical and Propoane tank	Forestry	C	12	8,000	-	8,000	8,000	-	-	-	8,000	-			
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	12	20,000	-	20,000	20,000	-	-	-	20,000	-			
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	12	2,000	-	2,000	2,000	-	-	-	2,000	-			
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	12	6,000	-	6,000	6,000	-	-	-	6,000	-			
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	12	4,000	-	4,000	4,000	-	-	-	4,000	-			
751 090 223	2017 NMEF-CAP	Pickleball Nets	Tennis	C	12	2,000	-	2,000	2,000	-	-	-	2,000	-			
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	12	3,000	-	3,000	3,000	-	-	-	3,000	-			
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	12	10,000	-	10,000	10,000	-	-	-	10,000	-			
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	12	2,000	-	2,000	2,000	-	-	-	2,000	-			
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	12	2,000	-	2,000	2,000	-	-	-	2,000	-			
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	12	10,000	-	10,000	10,000	-	-	-	10,000	-			
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional	Rowing	C	12	10,000	-	10,000	10,000	-	-	-	10,000	-			
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	12	15,000	-	15,000	15,000	-	-	-	15,000	-			
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	-	33,000	33,000	-	-	-	33,000	-			
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	01	-	-	8,000	8,000	-	7,732	7,732	268	-			
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	-	45,000	44,303	697	-	-	44,303	-	ADJUST H/I/J as new projects ADDED		
2017 items being reviewed for potential 2017 spend via Contingency: cell signal booster for Adventure Center building, ~\$12,000																	

Month	2017 01
01	< Report Month

Tahoe Donner Assoc 2017 Capital Spending Master Schedule

Act>Forc

:Date Last Modified :Date Last Modified

Replacement Reserve Fund

7,857,446

2/21/17 2/21/2017

Replacement Reserve TL	3,701,000		3,968,787	3,968,787	27,905	54,757	633,945	3,914,036
Capital	2,941,000	-	3,206,933	3,206,933	27,905	34,222	607,822	3,172,715
Expense	760,000	-	761,855	761,855	-	20,535	26,123	741,321

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formula s	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

253	by Project Yr/Fund Type				25,248	-	25,248	25,248	-	-	-	25,248	-	
16	2016 RR-CAP				-		265,933	265,933	-	15,933	589,533	250,000	-	carry-over projects
3	2016 RR-EXP				-		1,855	1,855	-	1,855	7,443	-	-	carry-over projects
0	2016 RR-ACC-CAP				-		-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP				-		-	-	-	-	-	-	-	carry-over projects
172	2017 RR-CAP				2,941,000		2,941,000	2,941,000	27,905	18,289	18,289	2,922,715	-	Budget 2017 projects
62	2017 RR-EXP				760,000		760,000	760,000	-	18,680	18,680	741,321	-	Budget 2017 projects
0	2017 RR-ACC-CAP				-		-	-	-	-	-	-	-	2017 projects added in 2017
0	2017 RR-ACC-EXP				-		-	-	-	-	-	-	-	2017 projects added in 2017
250	by Location				(25,248)		(25,248)	(25,248)	-	-	-	(25,248)	-	
7	Administration				190,380		190,380	190,380	-	12,905	12,905	177,474	-	
2	Bikeworks				30,663		30,663	30,663	-	-	-	30,662	-	
2	Campground				6,104		6,104	6,104	-	-	-	6,105	-	
0	Chalet Record Storage Building				-		-	-	-	-	-	-	-	
9	Cross Country				122,719		122,719	122,719	-	-	-	122,721	-	
0	Day Camps				-		-	-	-	-	-	-	-	
5	Equestrian Center				72,346		72,346	72,346	-	-	-	72,346	-	
0	Facilities Administration				-		-	-	-	-	-	-	-	
3	Forestry				68,172		68,172	68,172	-	-	-	68,172	-	
3	General				(330)		249,670	249,670	-	-	-	249,670	-	
17	Golf Course				358,459		358,459	358,459	-	-	-	358,458	-	
7					416,524		417,024	417,024	-	500	45,674	416,524	-	
8	Maintenance				42,668		42,668	42,668	-	14,882	14,882	27,787	-	
14	Marina				68,121		68,121	68,121	-	-	-	68,121	-	
43	MIS				460,780		472,044	472,044	-	20,446	78,760	451,598	-	
8	No.Woods Pool-Bldg.				124,144		124,144	124,144	-	-	-	124,143	-	
13	Northwoods				156,034		156,034	156,034	-	-	-	156,035	-	
0	Northwoods Pool				-		-	-	-	-	-	-	-	
5	Pizza				14,162		15,014	15,014	-	852	3,925	14,163	-	
5	Recreation				20,221		20,221	20,221	-	-	-	20,221	-	
14	Ski Area-Mtn Ops				267,941		268,126	268,126	-	184	61,436	267,940	-	
2	Ski Area Rentl-Rtl				95,640		95,640	95,640	-	-	-	95,640	-	
7	Ski Area - Lift Maintenance				114,731		114,731	114,731	-	-	-	114,730	-	
3	Ski Area - Vehicle Maintenance				19,810		19,810	19,810	-	-	-	19,810	-	
0	Ski-Ops				-		-	-	-	-	-	-	-	
0	Snowplay				-		-	-	-	-	-	-	-	
4	Tennis Complex				22,720		22,720	22,720	-	-	-	22,720	-	
7	The Lodge				57,395		57,799	57,799	-	404	5,266	57,395	-	
13	Trails				333,331		333,331	333,331	-	-	-	333,331	-	
9	Trout Creek BLDG				94,353		96,996	96,996	-	2,643	398,024	94,353	-	
34	Trout Creek POOLSPA				415,058		415,058	415,058	27,905	-	11,134	415,060	-	
0	Trout Creek FITNESSEQ				-		-	-	-	-	-	-	-	
1	Trout Creek OTHER				-		1,941	1,941	-	1,941	1,941	-	-	

Replacement Reserve TL

3,701,000

3,968,787

3,968,787

27,905

54,757

633,945

3,914,036

-

Capital

2,941,000

-

3,206,933

3,206,933

27,905

34,222

607,822

3,172,715

-

Expense

760,000

-

761,855

761,855

-

20,535

26,123

741,321

-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formula s	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2	Vehicle/Fleet				92,119		92,119	92,119	-	-	-	92,119	-	
3	Winter Food-Beverge				11,490		11,490	11,490	-	-	-	11,490	-	

2016 & prior Carryovers in 2017 RR Expenditures Total

-

6

-

0,000 carry-over variance

2017 RR Expenditures Total, per 2017 Budget Report

3,701,000

45

2016 RR-CAP	Carryovers from 2016 (to list next mont	General	C	01	-	6	250,000	250,000	-	-	-	250,000	-	2016 project carryover into 2017, timing
2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	6	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	6	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintar	Golf Complex	C	01	-	6	500	500	-	500	45,674	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	6	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	6	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	6	2,583	2,583	-	2,583	393,337	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	6	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	China	Pizza	C	01	-	6	311	311	-	311	1,905	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Glassware	Pizza	C	01	-	6	541	541	-	541	2,020	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Cell Phones	MIS	C	01	-	6	471	471	-	471	7,116	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	6	4,823	4,823	-	4,823	11,364	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	6	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	6	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	6	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Gold Mine Software	MIS	E	01	-	6	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	6	60	60	-	60	4,686	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	6	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
2017 RR-CAP	Snowmobile Skandic Wide Track - 2005	Cross Country	C	01	15,010	45	15,010	15,010	-	-	-	15,010	-	
2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	01	24,251	45	24,251	24,251	-	-	-	24,251	-	
2017 RR-CAP	Skidsteer - Sweeper - Replacement Brus	Maintenance	C	01	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Tool Inventory	Maintenance	C	01	5,101	45	5,101	5,101	-	-	-	5,101	-	
2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	45	7,404	7,404	-	7,382	7,382	22	-	
2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	45	7,515	7,515	-	7,500	7,500	15	-	
2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rent-l	E	01	5,500	45	5,500	5,500	-	-	-	5,500	-	
2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	02	379,342	45	379,342	379,342	-	-	-	379,342	-	
2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	02	5,906	45	5,906	5,906	-	-	-	5,906	-	
2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	02	9,944	45	9,944	9,944	-	-	-	9,944	-	
2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	02	12,255	45	12,255	12,255	-	-	-	12,255	-	
2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	02	10,947	45	10,947	10,947	-	-	-	10,947	-	
2017 RR-CAP	GC Pking Seal-Stripe	Golf Complex	E	02	13,413	45	13,413	13,413	-	-	-	13,413	-	
2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	02	3,879	45	3,879	3,879	-	-	-	3,879	-	
2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	03	10,285	45	10,285	10,285	-	-	-	10,285	-	
2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	03	41,405	45	41,405	41,405	-	-	-	41,405	-	
2017 RR-EXP	Dock Repairs	Marina	E	03	6,049	45	6,049	6,049	-	-	-	6,049	-	
2017 RR-EXP	State Land Commission Lease	Marina	E	03	8,753	45	8,753	8,753	-	-	-	8,753	-	
2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	03	3,651	45	3,651	3,651	-	-	-	3,651	-	
2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	03	9,663	45	9,663	9,663	-	-	-	9,663	-	
2017 RR-CAP	Smallwares / Flatware	Pizza	C	03	2,020	45	2,020	2,020	-	-	-	2,020	-	

Replacement Reserve TL

Capital	3,701,000	-	3,968,787	3,968,787	27,905	54,757	633,945	3,914,036	-
Expense	2,941,000	-	3,206,933	3,206,933	27,905	34,222	607,822	3,172,715	-
	760,000	-	761,855	761,855	-	20,535	26,123	741,321	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formula s	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Awning	Pizza	C	03	2,020	45	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Salad Bar	Pizza	C	04	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	04	5,006	45	5,006	5,006	-	-	-	5,006	-	
2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	04	1,588	45	1,588	1,588	-	-	-	1,588	-	
2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	04	16,963	45	16,963	16,963	-	-	-	16,963	-	
2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	04	9,829	45	9,829	9,829	-	-	-	9,829	-	
2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	45	14,711	14,711	-	-	-	14,711	-	
2017 RR-CAP	Radio Equipment -5-	Administration	C	05	3,543	45	3,543	3,543	-	-	-	3,543	-	
2017 RR-CAP	Handheld Radios -4-	Administration	C	05	8,685	45	8,685	8,685	-	-	-	8,685	-	
2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	45	5,027	5,027	-	-	-	5,027	-	
2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	45	2,531	2,531	-	-	-	2,531	-	
2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	South Arena Footing	Equestrian Cent	C	05	48,590	45	48,590	48,590	-	-	-	48,590	-	
2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	45	12,149	12,149	-	-	-	12,149	-	
2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	05	5,049	45	5,049	5,049	-	-	-	5,049	-	
2017 RR-CAP	Toro 5510D - 1	Golf Course	C	05	65,677	45	65,677	65,677	-	-	-	65,677	-	
2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	05	53,477	45	53,477	53,477	-	-	-	53,477	-	
2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	05	13,666	45	13,666	13,666	-	-	-	13,666	-	
2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	05	15,770	45	15,770	15,770	-	-	-	15,770	-	
2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	05	3,281	45	3,281	3,281	-	-	-	3,281	-	
2017 RR-CAP	Spreader Lely	Golf Course	C	05	6,782	45	6,782	6,782	-	-	-	6,782	-	
2017 RR-CAP	Turfco Metermatic	Golf Course	C	05	6,377	45	6,377	6,377	-	-	-	6,377	-	
2017 RR-EXP	Sod Repair	Golf Course	E	05	20,347	45	20,347	20,347	-	-	-	20,347	-	
2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	05	20,246	45	20,246	20,246	-	-	-	20,246	-	
2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	05	42,010	45	42,010	42,010	-	-	-	42,010	-	
2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	05	8,487	45	8,487	8,487	-	-	-	8,487	-	
2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	05	15,668	45	15,668	15,668	-	-	-	15,668	-	
2017 RR-CAP	Irrigation Heads	Golf Course	C	05	20,618	45	20,618	20,618	-	-	-	20,618	-	
2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	05	9,313	45	9,313	9,313	-	-	-	9,313	-	
2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	05	12,148	45	12,148	12,148	-	-	-	12,148	-	
2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	05	3,600	45	3,600	3,600	-	-	-	3,600	-	
2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	05	3,768	45	3,768	3,768	-	-	-	3,768	-	
2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	45	6,822	6,822	-	-	-	6,822	-	
2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	45	13,464	13,464	-	-	-	13,464	-	
2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Marina Pkg-Stripe	Marina	E	06	1,012	45	1,012	1,012	-	-	-	1,012	-	
2017 RR-CAP	Boat - Rescue Motor	Marina	C	06	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	06	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	06	5,061	45	5,061	5,061	-	-	-	5,061	-	
2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	06	2,610	45	2,610	2,610	-	-	-	2,610	-	
2017 RR-CAP	Boat - Rescue - Hull	Marina	C	06	4,568	45	4,568	4,568	-	-	-	4,568	-	
2017 RR-CAP	Windsurfer Rigs	Marina	C	06	2,072	45	2,072	2,072	-	-	-	2,072	-	
2017 RR-CAP	Windsurfer (2)	Marina	C	06	3,079	45	3,079	3,079	-	-	-	3,079	-	
2017 RR-EXP	Furniture beach - repair	Marina	E	07	6,532	45	6,532	6,532	-	-	-	6,532	-	
2017 RR-EXP	Bocce Courts Repair	Recreation	E	07	3,032	45	3,032	3,032	-	-	-	3,032	-	

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2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	07	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	07	3,529	45	3,529	3,529	-	-	-	3,529	-	
2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	07	11,886	45	11,886	11,886	-	-	-	11,886	-	
2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	07	7,592	45	7,592	7,592	-	-	-	7,592	-	
2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	07	4,049	45	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	07	107,809	45	107,809	107,809	-	-	-	107,809	-	
2017 RR-EXP	Stormwater - Containment- Clean out L	Ski Area-Mtn O	E	07	5,061	45	5,061	5,061	-	-	-	5,061	-	
2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 -	Ski Area-Mtn O	C	07	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	07	5,269	45	5,269	5,269	-	-	-	5,269	-	
2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	07	56,762	45	56,762	56,762	-	-	-	56,762	-	
2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	07	2,031	45	2,031	2,031	-	-	-	2,031	-	
2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	07	3,899	45	3,899	3,899	-	-	-	3,899	-	
2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	07	6,312	45	6,312	6,312	-	-	-	6,312	-	
2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	07	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	07	4,252	45	4,252	4,252	-	-	-	4,252	-	
2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	07	2,033	45	2,033	2,033	-	-	-	2,033	-	
2017 RR-CAP	Carpet - Dining Room	The Lodge	C	07	9,622	45	9,622	9,622	-	-	-	9,622	-	
2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	07	3,037	45	3,037	3,037	27,905	-	-	3,037	-	
2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	07	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	07	3,037	45	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	07	3,391	45	3,391	3,391	-	-	-	3,391	-	
2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	07	6,074	45	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	09	5,136	45	5,136	5,136	-	-	-	5,136	-	
2017 RR-CAP	Bike Rentals	Bikeworks	C	09	25,526	45	25,526	25,526	-	-	-	25,526	-	
2017 RR-CAP	Ping Pong Table	Campground	C	09	2,035	45	2,035	2,035	-	-	-	2,035	-	
2017 RR-CAP	Facility Signage	Campground	C	09	4,070	45	4,070	4,070	-	-	-	4,070	-	
2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	09	25,497	45	25,497	25,497	-	-	-	25,497	-	
2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	45	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Mastication	Forestry	E	09	59,715	45	59,715	59,715	-	-	-	59,715	-	
2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	45	2,383	2,383	-	-	-	2,383	-	
2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	09	3,037	45	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	45	6,126	6,126	-	-	-	6,126	-	
2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	45	40,837	40,837	-	-	-	40,837	-	
2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	45	3,267	3,267	-	-	-	3,267	-	
2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	45	10,209	10,209	-	-	-	10,209	-	
2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	45	20,419	20,419	-	-	-	20,419	-	
2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	45	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	45	8,175	8,175	-	-	-	8,175	-	
2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	45	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	10	2,044	45	2,044	2,044	-	-	-	2,044	-	
2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	10	4,087	45	4,087	4,087	-	-	-	4,087	-	
2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	10	31,435	45	31,435	31,435	-	-	-	31,435	-	
2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	10	33,072	45	33,072	33,072	-	-	-	33,072	-	
2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	10	11,360	45	11,360	11,360	-	-	-	11,360	-	

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2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	10	6,034	45	6,034	6,034	-	-	-	6,034	-	
2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	10	13,539	45	13,539	13,539	-	-	-	13,539	-	
2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	10	30,782	45	30,782	30,782	-	-	-	30,782	-	
2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	45	40,492	40,492	-	-	-	40,492	-	
2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	10	51,627	45	51,627	51,627	-	-	-	51,627	-	
2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	45	2,572	2,572	-	-	-	2,572	-	
2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	45	6,275	6,275	-	-	-	6,275	-	
2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	45	42,977	42,977	-	-	-	42,977	-	
2017 RR-EXP	Deck-Pavers Repair	Northwoods	E	10	5,642	45	5,642	5,642	-	-	-	5,642	-	
2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	10	6,629	45	6,629	6,629	-	-	-	6,629	-	
2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	10	30,744	45	30,744	30,744	-	-	-	30,744	-	
2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	10	5,124	45	5,124	5,124	-	-	-	5,124	-	
2017 RR-CAP	Pool Plaster	No.Woods Pool	C	10	46,117	45	46,117	46,117	-	-	-	46,117	-	
2017 RR-CAP	Pool Slide	No.Woods Pool	C	10	25,307	45	25,307	25,307	-	-	-	25,307	-	
2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	10	3,060	45	3,060	3,060	-	-	-	3,060	-	
2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	10	5,201	45	5,201	5,201	-	-	-	5,201	-	
2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	10	4,939	45	4,939	4,939	-	-	-	4,939	-	
2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	45	2,838	2,838	-	-	-	2,838	-	
2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	45	23,283	23,283	-	-	-	23,283	-	
2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	45	48,590	48,590	-	-	-	48,590	-	
2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	45	4,589	4,589	-	-	-	4,589	-	
2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	45	16,197	16,197	-	-	-	16,197	-	
2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	45	90,140	90,140	-	-	-	90,140	-	
2017 RR-CAP	China and Glassware	The Lodge	C	10	7,396	45	7,396	7,396	-	-	-	7,396	-	
2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	45	5,868	5,868	-	-	-	5,868	-	
2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	10	66,811	45	66,811	66,811	-	-	-	66,811	-	
2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	45	20,246	20,246	-	-	-	20,246	-	
2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never s	Trails	E	10	21,414	45	21,414	21,414	-	-	-	21,414	-	
2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	45	76,477	76,477	-	-	-	76,477	-	
2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	45	7,138	7,138	-	-	-	7,138	-	
2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	45	3,569	3,569	-	-	-	3,569	-	
2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	45	7,359	7,359	-	-	-	7,359	-	
2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	45	25,505	25,505	-	-	-	25,505	-	
2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sall	Trails	C	10	25,505	45	25,505	25,505	-	-	-	25,505	-	
2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	45	51,010	51,010	-	-	-	51,010	-	
2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	10	20,404	45	20,404	20,404	-	-	-	20,404	-	
2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	10	2,987	45	2,987	2,987	-	-	-	2,987	-	
2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	10	4,039	45	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	10	4,039	45	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	10	12,124	45	12,124	12,124	-	-	-	12,124	-	

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2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	12	12,836	45	12,836	12,836	-	-	-	12,836	-	
2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	12	25,732	45	25,732	25,732	-	-	-	25,732	-	
2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	45	7,432	7,432	-	-	-	7,432	-	
2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	45	4,252	4,252	-	-	-	4,252	-	
2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	45	3,553	3,553	-	-	-	3,553	-	
2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	45	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	45	7,066	7,066	-	-	-	7,066	-	
2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	45	11,135	11,135	-	-	-	11,135	-	
2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	12	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	12	10,123	45	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	45	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	45	48,295	48,295	-	-	-	48,295	-	
2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	45	26,016	26,016	-	-	-	26,016	-	
2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	45	53,652	53,652	-	-	-	53,652	-	
2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	12	60,738	45	60,738	60,738	-	-	-	60,738	-	
2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	45	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	45	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	45	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	12	12,249	45	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	12	5,107	45	5,107	5,107	-	-	-	5,107	-	
2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	45	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	12	14,325	45	14,325	14,325	-	-	-	14,325	-	
2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	45	4,096	4,096	-	-	-	4,096	-	
2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	45	-	-	-	-	-	-	-	
2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	45	33,870	33,870	-	2,488	2,488	31,383	-	
2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	45	125,000	125,000	-	10,417	10,417	114,583	-	
2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	45	2,089	2,089	-	-	-	2,089	-	
2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	13	3,049	45	3,049	3,049	-	-	-	3,049	-	
2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	45	1,108	1,108	-	-	-	1,108	-	
2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	45	2,402	2,402	-	1,200	1,200	1,202	-	
2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	45	2,232	2,232	-	-	-	2,232	-	
2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	45	24,113	24,113	-	-	-	24,113	-	
2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	45	6,391	6,391	-	-	-	6,391	-	
2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	45	2,041	2,041	-	-	-	2,041	-	
2017 RR-EXP	E-Store	MIS	E	13	6,001	45	6,001	6,001	-	1,648	1,648	4,353	-	
2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	45	7,654	7,654	-	-	-	7,654	-	
2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	45	7,018	7,018	-	-	-	7,018	-	
2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	45	1,048	1,048	-	-	-	1,048	-	
2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	45	42,887	42,887	-	2,590	2,590	40,297	-	
2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	45	13,160	13,160	-	62	62	13,098	-	
2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	45	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	45	8,324	8,324	-	-	-	8,324	-	
2017 RR-CAP	Timeclocks	MIS	C	13	81,556	45	81,556	81,556	-	-	-	81,556	-	

Replacement Reserve TL

3,701,000

3,968,787

3,968,787

27,905

54,757

633,945

3,914,036

-

Capital

2,941,000

-

3,206,933

3,206,933

27,905

34,222

607,822

3,172,715

-

Expense

760,000

-

761,855

761,855

-

20,535

26,123

741,321

-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	45	1,518	1,518	-	-	-	1,518	-	
2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	13	60,738	45	60,738	60,738	-	-	-	60,738	-	
2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	45	3,074	3,074	-	-	-	3,074	-	
2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	45	5,068	5,068	-	337	337	4,731	-	
2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	45	3,318	3,318	-	-	-	3,318	-	
2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	45	2,138	2,138	-	-	-	2,138	-	
2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	45	7,637	7,637	-	971	971	6,666	-	
2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	45	20,028	20,028	-	1,521	1,521	18,507	-	
2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	45	6,110	6,110	-	-	-	6,110	-	
2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	45	7,128	7,128	-	-	-	7,128	-	
2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	45	2,408	2,408	-	-	-	2,408	-	
2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	13	12,564	45	12,564	12,564	-	-	-	12,564	-	
2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	45	6,222	6,222	-	-	-	6,222	-	
2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	45	25,461	25,461	-	59	59	25,402	-	
2017 RR-EXP	Kronos User License	MIS	E	13	2,240	45	2,240	2,240	-	-	-	2,240	-	
2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	45	1,665	1,665	-	-	-	1,665	-	
2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	45	1,581	1,581	-	-	-	1,581	-	
2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	45	11,243	11,243	-	-	-	11,243	-	
2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	45	8,209	8,209	-	-	-	8,209	-	
2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	45	20,267	20,267	-	-	-	20,267	-	
2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	45	37,697	37,697	-	-	-	37,697	-	
2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	45	1,542	1,542	-	795	795	747	-	
2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	13	35,348	45	35,348	35,348	-	-	-	35,348	-	
2017 RR-EXP	Appliance - Walk-in Refrigeration Repa	The Lodge	E	13	2,020	45	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Remote Condenser	The Lodge	C	13	3,260	45	3,260	3,260	-	-	-	3,260	-	
2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	13	8,098	45	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	13	15,184	45	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	45	(10,883)	(10,883)	-	-	-	(10,883)	-	estimated project deferrals/timing impacts
2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	45	10,553	10,553	-	-	-	10,553	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
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January 2017

Year-to-Date January 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr	Var	Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr	Var	Full Year Budget
			Variance	Var								Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
46,000	46,000	46,000	0	0%	0	0%	36053	Revenue	46,000	46,000	46,000	0	0%	0	0%	1,000,000
								ALLOCATED RECREATION FEES								
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	175,000
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	85,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	225,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	235,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	110,000
294,330	214,580	292,666	79,750	37%	1,665	1%	35560	Ski Lift Revenue - Public	294,330	214,580	292,666	79,750	37%	1,665	1%	720,000
40,156	21,000	37,576	19,156	91%	2,580	7%	35565	Ski Lift Revenue - P.O.	40,156	21,000	37,576	19,156	91%	2,580	7%	96,000
48,438	23,400	21,997	25,038	107%	26,441	120%	35570	Ski Passes - Public	48,438	23,400	21,997	25,038	107%	26,441	120%	97,000
63,185	39,200	50,789	23,985	61%	12,397	24%	35575	Ski Passes - P.O.	63,185	39,200	50,789	23,985	61%	12,397	24%	166,000
927	1,000	1,196	-73	-7%	-269	-22%	35597	Ski Team - Public	927	1,000	1,196	-73	-7%	-269	-22%	2,500
3,816	3,000	2,886	816	27%	930	32%	35598	Ski Team - P.O.	3,816	3,000	2,886	816	27%	930	32%	10,000
0	7,000	22	-7,000	-100%	-22	-100%	35599	Race Events	0	7,000	22	-7,000	-100%	-22	-100%	7,000
426	900	577	-474	-53%	-151	-26%	35594	Snowplay Member	426	900	577	-474	-53%	-151	-26%	3,300
19,628	10,800	19,668	8,828	82%	-40	0%	35596	Snowplay Guest	19,628	10,800	19,668	8,828	82%	-40	0%	40,900
45,461	26,600	49,980	18,861	71%	-4,519	-9%	35595	Snowplay Public	45,461	26,600	49,980	18,861	71%	-4,519	-9%	101,100
11,820	10,000	13,254	1,820	18%	-1,434	-11%	35610	P.O. Daily Trail Fee	11,820	10,000	13,254	1,820	18%	-1,434	-11%	35,000
68,911	43,000	66,986	25,911	60%	1,925	3%	35615	Public Daily Trail Fee	68,911	43,000	66,986	25,911	60%	1,925	3%	146,000
9,947	9,000	11,275	947	11%	-1,328	-12%	35620	Guest Daily Trail Fee	9,947	9,000	11,275	947	11%	-1,328	-12%	31,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	53,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	32,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	15,000
0	600	610	-600	-100%	-610	-100%	36012	Special Events Revenue	0	600	610	-600	-100%	-610	-100%	61,977
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,152	1,400	1,662	-248	-18%	-510	-31%	36054	Daily Usage Fee - Member	1,152	1,400	1,662	-248	-18%	-510	-31%	39,503
14,474	14,200	15,756	274	2%	-1,282	-8%	36055	Daily Usage Fee - Guest	14,474	14,200	15,756	274	2%	-1,282	-8%	331,800
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	56,600
622,673	425,680	586,899	196,993	46%	35,773	6%		Total Direct Access & Use	622,673	425,680	586,899	196,993	46%	35,773	6%	3,015,680
286,131	203,754	297,151	82,377	40%	-11,020	-4%	3310...	Food	286,131	203,754	297,151	82,377	40%	-11,020	-4%	2,676,800
-23,779	-16,150	-26,380	-7,629	-47%	2,601	10%		Food Discounts	-23,779	-16,150	-26,380	-7,629	-47%	2,601	10%	-314,600
-10,716	-6,700	-12,163	-4,016	-60%	1,447	12%	33152	EE Discounts	-10,716	-6,700	-12,163	-4,016	-60%	1,447	12%	-81,200
-1,892	-2,100	-1,578	208	10%	-314	-20%	33154	Guest Relations aka Manager	-1,892	-2,100	-1,578	208	10%	-314	-20%	-43,900
-2	-150	-993	148	99%	991	100%	33156	InterDept Discounts	-2	-150	-993	148	99%	991	100%	-10,200
-11,169	-7,200	-11,646	-3,969	-55%	477	4%	3316...	Marketing Discounts	-11,169	-7,200	-11,646	-3,969	-55%	477	4%	-179,300
27,023	14,200	32,827	12,823	90%	-5,804	-18%	33180	Food NA Beverage	27,023	14,200	32,827	12,823	90%	-5,804	-18%	132,503
289,376	201,804	303,599	87,572	43%	-14,223	-5%		Food subtotal	289,376	201,804	303,599	87,572	43%	-14,223	-5%	2,494,703
34,885	20,790	32,635	14,095	68%	2,249	7%	3322...	Beer	34,885	20,790	32,635	14,095	68%	2,249	7%	275,703
-1,054	0	-456	-1,054	0%	-598	-131%	3322...	Beer Discounts	-1,054	0	-456	-1,054	0%	-598	-131%	0
28,714	17,350	25,394	11,364	65%	3,320	13%	33242	Liquor	28,714	17,350	25,394	11,364	65%	3,320	13%	239,303
-1,072	0	-511	-1,072	0%	-561	-110%	3324...	Liquor Discounts	-1,072	0	-511	-1,072	0%	-561	-110%	0
32,123	28,140	35,007	3,983	14%	-2,884	-8%	33262	Wine	32,123	28,140	35,007	3,983	14%	-2,884	-8%	435,403
-1,313	0	-1,464	-1,313	0%	152	10%	3326...	Wine Discounts	-1,313	0	-1,464	-1,313	0%	152	10%	0
1,812	0	2,598	1,812	0%	-787	-30%	33268	Corkage Fees	1,812	0	2,598	1,812	0%	-787	-30%	0
-1,147	0	-1,751	-1,147	0%	604	34%	33269	Corkage Fee Discounts	-1,147	0	-1,751	-1,147	0%	604	34%	0
92,947	66,280	91,452	26,667	40%	1,495	2%		Beverage subtotal	92,947	66,280	91,452	26,667	40%	1,495	2%	950,409
3,363	1,790	563	1,573	88%	2,801	498%	3328...	Misc other F&B	3,363	1,790	563	1,573	88%	2,801	498%	116,500
0	900	0	-900	-100%	0	0%	33299	InterDept Food Sales	0	900	0	-900	-100%	0	0%	1,800
3,363	2,690	563	673	25%	2,801	498%		Other F&B subtotal	3,363	2,690	563	673	25%	2,801	498%	118,300
385,686	270,774	395,613	114,912	42%	-9,928	-3%		Total Food and Beverage	385,686	270,774	395,613	114,912	42%	-9,928	-3%	3,563,412
272,399	135,000	276,900	137,399	102%	-4,501	-2%		F&B Revenue by Segment:	272,399	135,000	276,900	137,399	102%	-4,501	-2%	2,427,000
141,083	75,900	144,685	65,183	86%	-3,603	-2%	33910	Lodge-Dining Room	141,083	75,900	144,685	65,183	86%	-3,603	-2%	1,060,000
79,242	55,100	77,410	24,142	44%	1,833	2%	33920	Lodge-Pub	79,242	55,100	77,410	24,142	44%	1,833	2%	714,000
11,302	4,000	7,440	7,302	183%	3,861	52%	33930	Lodge-Banquets	11,302	4,000	7,440	7,302	183%	3,861	52%	420,000
2,455	0	2,138	2,455	0%	317	15%	33940	SmrF&B-Lunch	2,455	0	2,138	2,455	0%	317	15%	80,900
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	99,100
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	51,000
4,366	0	6,040	4,366	0%	-1,674	-28%	33980	Snowplay Food Truck	4,366	0	6,040	4,366	0%	-1,674	-28%	2,000
33,951	0	39,187	33,951	0%	-5,236	-13%	33990	Cafeteria	33,951	0	39,187	33,951	0%	-5,236	-13%	0
-3,120	0	-2,935	-3,120	0%	-184	-6%	33163	Mkt Discounts, Happy Hour Foo	-3,120	0	-2,935	-3,120	0%	-184	-6%	0
-167	0	-26	-167	0%	-141	-536%	33262	Mkt Discounts, Happy Hour Bev	-167	0	-26	-167	0%	-141	-536%	0
-214	0	-147	-214	0%	-68	-46%	33246	Mkt Discounts, Happy Hour Bev	-214	0	-147	-214	0%	-68	-46%	0
-659	0	-826	-659	0%	167	20%	33266	Mkt Discounts, Happy Hour Bev	-659	0	-826	-659	0%	167	20%	0
-1,040	0	-999	-1,040	0%	-42	-4%		Mkt Discounts, Happy Hour Bev,	-1,040	0	-999	-1,040	0%	-42	-4%	0
-4,160	0	-3,934	-4,160	0%	-226	-6%		Mkt Discounts, Happy Hour F	-4,160	0	-3,934	-4,160	0%	-226	-6%	0

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
74,763	47,200	77,486	27,563	58%	-2,723	-4%	36030	Sales - Retail	74,763	47,200	77,486	27,563	58%	-2,723	-4%	484,703
-1,285	-900	-1,408	-385	-43%	123	9%	38015	Employee Discounts	-1,285	-900	-1,408	-385	-43%	123	9%	-11,400
0	0	-28	0	0%	28	100%	38017	Homeowner Discounts	0	0	-28	0	0%	28	100%	-2,500
-5,358	-3,800	-6,897	-1,558	-41%	1,539	22%	38020	Discounts - Retail	-5,358	-3,800	-6,897	-1,558	-41%	1,539	22%	-59,500
-152	-1,500	-344	1,348	90%	192	56%	38025	Promotion Discounts	-152	-1,500	-344	1,348	90%	192	56%	-8,800
67,968	41,000	68,809	26,968	66%	-841	-1%		Total Retail Product Reven	67,968	41,000	68,809	26,968	66%	-841	-1%	407,503
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	185,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	48,000
73,932	85,000	82,161	-11,068	-13%	-8,229	-10%	35550	Lessons - Group	73,932	85,000	82,161	-11,068	-13%	-8,229	-10%	317,500
92,217	35,600	61,537	56,617	159%	30,680	50%	35580	Lessons - Private	92,217	35,600	61,537	56,617	159%	30,680	50%	175,000
818	500	0	318	64%	818	0%	35585	Lessons - Masters Program	818	500	0	318	64%	818	0%	2,300
57,031	40,000	67,965	17,031	43%	-10,934	-16%	35590	Snowflakes	57,031	40,000	67,965	17,031	43%	-10,934	-16%	152,000
6,587	11,000	6,607	-4,413	-40%	-20	0%	(355...	TD Tykes	6,587	11,000	6,607	-4,413	-40%	-20	0%	34,500
221,540	150,000	245,784	71,540	48%	-24,244	-10%	3604...	Rentals	221,540	150,000	245,784	71,540	48%	-24,244	-10%	754,500
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	37,000
1,439	1,400	1,199	39	3%	240	20%	3604...	Child Care	1,439	1,400	1,199	39	3%	240	20%	18,000
7,364	7,000	7,795	364	5%	-431	-6%	36050	Aerobics	7,364	7,000	7,795	364	5%	-431	-6%	77,000
80	100	360	-20	-20%	-280	-78%	36056	Fitness/Training	80	100	360	-20	-20%	-280	-78%	2,000
0	100	143	-100	-100%	-143	-100%	36058	Rec Programs	0	100	143	-100	-100%	-143	-100%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	243,000
1,424	1,500	1,842	-77	-5%	-419	-23%	36051	Massage	1,424	1,500	1,842	-77	-5%	-419	-23%	17,000
240	100	7	140	140%	233	3329%	36057	Towels/Lockers	240	100	7	140	140%	233	3329%	1,000
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	4,000
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	0	0	0%	0	0%	92,002
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	45,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	45,000
462,671	332,300	475,399	130,371	39%	-12,728	-3%		Total Lessons & Rental Re	462,671	332,300	475,399	130,371	39%	-12,728	-3%	2,289,502
1,700	3,500	1,075	-1,800	-51%	625	58%	32010	Aso - Fees	1,700	3,500	1,075	-1,800	-51%	625	58%	57,500
395	1,500	485	-1,105	-74%	-90	-19%	32020	Inspection Fees	395	1,500	485	-1,105	-74%	-90	-19%	30,000
1,300	500	300	800	160%	1,000	333%	32030	Fines	1,300	500	300	800	160%	1,000	333%	6,000
6,482	510	1,525	5,972	1171%	4,957	325%	34010	Interest	6,482	510	1,525	5,972	1171%	4,957	325%	6,120
4,014	3,000	2,908	1,014	34%	1,107	38%	34020	Late Charges	4,014	3,000	2,908	1,014	34%	1,107	38%	38,000
0	0	-185	0	0%	185	100%	34030	Lien Fees	0	0	-185	0	0%	185	100%	15,000
0	0	0	0	0%	0	0%	34040	Delinquency Fees	0	0	0	0	0%	0	0%	38,000
10,010	10,700	8,980	-690	-6%	1,030	11%	34050	Transfer Fees	10,010	10,700	8,980	-690	-6%	1,030	11%	133,500
20	0	0	20	0%	20	0%	34060	NSF Charges	20	0	0	20	0%	20	0%	0
2	0	0	2	0%	2	0%	34070	Shopping Bags	2	0	0	2	0%	2	0%	0
14,010	16,000	13,000	-1,990	-12%	1,010	8%	34080	Communications Ad Revenue	14,010	16,000	13,000	-1,990	-12%	1,010	8%	203,000
2,712	2,500	2,655	212	8%	57	2%	37018	Lease Revenue	2,712	2,500	2,655	212	8%	57	2%	30,000
9,414	7,490	12,279	1,924	26%	-2,865	-23%	37020	Other Revenue	9,414	7,490	12,279	1,924	26%	-2,865	-23%	85,783
20,599	12,000	0	8,599	72%	20,599	0%	38005	Employee Housing Revenue	20,599	12,000	0	8,599	72%	20,599	0%	81,000
70,658	57,700	43,022	12,958	22%	27,637	64%		Total Other Revenue	70,658	57,700	43,022	12,958	22%	27,637	64%	723,903
1,655,656	1,173,454	1,615,742	482,202	41%	39,914	2%		GROSS REVENUE (GREV)	1,655,656	1,173,454	1,615,742	482,202	41%	39,914	2%	11,000,000
COST OF GOODS SOLD (COGS)																
-25,960	-21,220	-29,787	-4,740	-22%	3,827	13%	43110	Meat	-25,960	-21,220	-29,787	-4,740	-22%	3,827	13%	-272,880
-14,550	-10,950	-12,969	-3,600	-33%	-1,581	-12%	43120	Seafood	-14,550	-10,950	-12,969	-3,600	-33%	-1,581	-12%	-181,510
-16,337	-9,230	-17,744	-7,107	-77%	1,407	8%	43130	Produce	-16,337	-9,230	-17,744	-7,107	-77%	1,407	8%	-136,190
-11,930	-8,750	-11,904	-3,180	-36%	-26	0%	43140	Dairy	-11,930	-8,750	-11,904	-3,180	-36%	-26	0%	-112,750
-6,231	-4,850	-7,513	-1,381	-28%	1,282	17%	43150	NA Beverage	-6,231	-4,850	-7,513	-1,381	-28%	1,282	17%	-44,610
-37,253	-18,262	-38,374	-18,991	-104%	1,122	3%	43160	Food Other	-37,253	-18,262	-38,374	-18,991	-104%	1,122	3%	-209,220
5,957	4,082	6,178	1,875	46%	-220	-4%	43190	Mktg Discounts credit	5,957	4,082	6,178	1,875	46%	-220	-4%	77,400
2,821	2,790	2,030	31	1%	791	39%	43192	EE Meals credit	2,821	2,790	2,030	31	1%	791	39%	36,160
-103,481	-66,390	-110,083	-37,091	-56%	6,601	6%		Food Cogs	-103,481	-66,390	-110,083	-37,091	-56%	6,601	6%	-843,600
-9,135	-5,470	-8,528	-3,665	-67%	-607	-7%	43270	Beer	-9,135	-5,470	-8,528	-3,665	-67%	-607	-7%	-70,100
-5,605	-3,200	-4,441	-2,405	-75%	-1,164	-26%	43280	Liquor	-5,605	-3,200	-4,441	-2,405	-75%	-1,164	-26%	-50,100
-12,221	-8,540	-11,363	-3,681	-43%	-858	-8%	43290	Wine	-12,221	-8,540	-11,363	-3,681	-43%	-858	-8%	-127,100
-26,960	-17,210	-24,332	-9,750	-57%	-2,629	-11%		Beverage Cogs	-26,960	-17,210	-24,332	-9,750	-57%	-2,629	-11%	-247,300
-36,012	-24,200	-36,641	-11,812	-49%	629	2%		Retail Product Cogs	-36,012	-24,200	-36,641	-11,812	-49%	629	2%	-269,100
-166,454	-107,800	-171,055	-58,654	-54%	4,602	3%		Total COGS	-166,454	-107,800	-171,055	-58,654	-54%	4,602	3%	-1,360,000
-10.1%	-09.2%	-10.6%	-00.9%	-09.4%	00.5%	05.0%		Total Cogs / GREV %	-10.1%	-09.2%	-10.6%	-00.9%	-09.4%	00.5%	05.0%	-12.4%
-53.0%	-59.0%	-53.3%	06.0%	10.2%	00.3%	00.5%		Retail Product Cogs / Retail R	-53.0%	-59.0%	-53.3%	06.0%	10.2%	00.3%	00.5%	-66.0%
-48.2%	-51.3%	-47.3%	03.1%	06.1%	-00.9%	-01.9%		Retail Product Cogs / Retail R	-48.2%	-51.3%	-47.3%	03.1%	06.1%	-00.9%	-01.9%	-55.0%

Tahoe Donner Association
Department P&L Detail (D01)
For the Month Ending January 31, 2017
Operating Fund Consolidated

January 2017

Year-to-Date January 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-33.8%	-30.9%	-34.0%	-02.9%	-09.5%	00.2%	00.5%		F&B Cogs / F&B Rev %	-33.8%	-30.9%	-34.0%	-02.9%	-09.5%	00.2%	00.5%	-30.6%
-33.0%	-30.5%	-33.4%	-02.6%	-08.5%	00.3%	00.9%		Food %, preDiscounts	-33.0%	-30.5%	-33.4%	-02.6%	-08.5%	00.3%	00.9%	-30.0%
-35.8%	-32.9%	-36.3%	-02.9%	-08.7%	00.5%	01.4%		Food %, postDiscounts	-35.8%	-32.9%	-36.3%	-02.9%	-08.7%	00.5%	01.4%	-33.8%
-23.1%	-34.2%	-22.9%	11.1%	32.5%	-00.2%	-00.8%		Food NA Beverage %	-23.1%	-34.2%	-22.9%	11.1%	32.5%	-00.2%	-00.8%	-33.7%
-29.0%	-26.0%	-26.6%	-03.0%	-11.7%	-02.4%	-09.0%		COGS % Beverage, incld CF,ne	-29.0%	-26.0%	-26.6%	-03.0%	-11.7%	-02.4%	-09.0%	-26.0%
-27.0%	-26.3%	-26.5%	-00.7%	-02.6%	-00.5%	-01.9%		COGS % Beer,net	-27.0%	-26.3%	-26.5%	-00.7%	-02.6%	-00.5%	-01.9%	-25.4%
-20.3%	-18.4%	-17.8%	-01.8%	-09.9%	-02.4%	-13.6%		COGS % Liquor,net	-20.3%	-18.4%	-17.8%	-01.8%	-09.9%	-02.4%	-13.6%	-20.9%
-39.7%	-30.3%	-33.9%	-09.3%	-30.7%	-05.8%	-17.1%		COGS % Wine,net	-39.7%	-30.3%	-33.9%	-09.3%	-30.7%	-05.8%	-17.1%	-29.2%
1,489,202	1,065,654	1,444,687	423,548	40%	44,515	3%		Gross Margin (GREV-COG)	1,489,202	1,065,654	1,444,687	423,548	40%	44,515	3%	9,640,000
PAYROLL																
SALARIES & WAGES																
-289,210	-274,896	-249,991	-14,314	-5%	-39,219	-16%	5110...	Salaries - Exempt - Regular	-289,210	-274,896	-249,991	-14,314	-5%	-39,219	-16%	-3,370,000
-849	0	0	-849	0%	-849	0%	51106	Salaries - Exempt - Commissions	-849	0	0	-849	0%	-849	0%	-20,000
-154,159	-178,940	-119,960	24,781	14%	-34,199	-29%	5122...	Wages - FTRRegular	-154,159	-178,940	-119,960	24,781	14%	-34,199	-29%	-2,102,802
-395,987	-280,148	-414,735	-115,839	-41%	18,749	5%	5124...	Wages - Seasonal	-395,987	-280,148	-414,735	-115,839	-41%	18,749	5%	-3,019,198
0	-2,000	0	2,000	100%	0	0%	5122...	Wages-FTR-Commissions	0	-2,000	0	2,000	100%	0	0%	-30,000
-8,021	-8,000	-7,527	-21	0%	-494	-7%	51246	Wages-Seasonal-Commissions	-8,021	-8,000	-7,527	-21	0%	-494	-7%	-88,000
-7,830	-7,830	-7,500	0	0%	-330	-4%	5110...	Incentive Program, Exempt	-7,830	-7,830	-7,500	0	0%	-330	-4%	-94,000
-3,744	-1,830	-3,277	-1,914	-105%	-467	-14%	51227	Incentive Program, FTR, NonExe	-3,744	-1,830	-3,277	-1,914	-105%	-467	-14%	-22,000
-4,073	0	-4,204	-4,073	0%	131	3%	51247	Incentive Program, Seasonal, N	-4,073	0	-4,204	-4,073	0%	131	3%	-10,000
22,017	22,017	19,663	0	0%	2,354	12%	51299	Capitalized Payroll Direct S&W	22,017	22,017	19,663	0	0%	2,354	12%	264,200
-841,855	-731,627	-787,530	-110,228	-15%	-54,324	-7%		Total Salaries & Wages, DIRECT	-841,855	-731,627	-787,530	-110,228	-15%	-54,324	-7%	-8,491,800
-275,872	-260,709	-237,828	-15,163	-6%	-38,044	-16%		Salaries sub-total	-275,872	-260,709	-237,828	-15,163	-6%	-38,044	-16%	-3,219,800
-565,983	-470,918	-549,703	-95,065	-20%	-16,280	-3%		Wage sub-total	-565,983	-470,918	-549,703	-95,065	-20%	-16,280	-3%	-5,272,000
-157,902	-182,770	-123,237	24,868	14%	-34,665	-28%		Wage-FTR subsubtotal	-157,902	-182,770	-123,237	24,868	14%	-34,665	-28%	-2,154,802
-408,081	-288,148	-426,466	-119,933	-42%	18,385	4%		Wage-Seasonal subsubto	-408,081	-288,148	-426,466	-119,933	-42%	18,385	4%	-3,117,198
-50.8%	-62.3%	-48.7%	11.5%	18.4%	-02.1%	-04.3%		Payroll Direct as a % of	-50.8%	-62.3%	-48.7%	11.5%	18.4%	-02.1%	-04.3%	-77.2%
-110,849	-93,040	-106,553	-17,809	-19%	-4,295	-4%	5130...	PAYROLL BURDEN, Taxes & Benefits	-110,849	-93,040	-106,553	-17,809	-19%	-4,295	-4%	-950,000
-56,227	-87,481	-49,141	31,254	36%	-7,087	-14%	5130...	Payroll Taxes	-56,227	-87,481	-49,141	31,254	36%	-7,087	-14%	-1,050,000
-10,315	-12,400	-11,564	2,085	17%	1,249	11%	5130...	Group Insurance	-10,315	-12,400	-11,564	2,085	17%	1,249	11%	-150,000
3,400	3,400	4,920	0	0%	-1,520	-31%	51499	Retirement Plan	3,400	3,400	4,920	0	0%	-1,520	-31%	40,800
-173,991	-189,521	-162,338	15,530	8%	-11,652	-7%		Total Payroll Taxes & Benefits	-173,991	-189,521	-162,338	15,530	8%	-11,652	-7%	-2,109,200
-99,366	-81,790	-112,844	-17,576	-21%	13,478	12%	5130...	PAYBDN, Workers Comp Insura	-99,366	-81,790	-112,844	-17,576	-21%	13,478	12%	-750,000
-273,357	-271,311	-275,183	-2,046	-1%	1,826	1%		PAYROLL BURDEN Total	-273,357	-271,311	-275,183	-2,046	-1%	1,826	1%	-2,859,200
-82,070	-94,317	-84,833	12,247	13%	2,762	3%	(513...	subtotal, Burden-Salary	-82,070	-94,317	-84,833	12,247	13%	2,762	3%	-1,096,000
-64,482	-90,634	-48,767	26,152	29%	-15,716	-32%	(514...	subtotal, Burden-Wage-FTR	-64,482	-90,634	-48,767	26,152	29%	-15,716	-32%	-1,022,390
-130,204	-89,760	-146,503	-40,444	-45%	16,299	11%	(514...	subtotal, Burden-Wage-Seasonal	-130,204	-89,760	-146,503	-40,444	-45%	16,299	11%	-781,610
32.5%	37.1%	34.9%	-04.6%	-12.4%	-02.5%	-07.1%		Burden % - on all Payroll	32.5%	37.1%	34.9%	-04.6%	-12.4%	-02.5%	-07.1%	33.7%
29.7%	36.2%	35.7%	-06.4%	-17.8%	-05.9%	-16.6%		Burden % - Salary	29.7%	36.2%	35.7%	-06.4%	-17.8%	-05.9%	-16.6%	34.0%
40.8%	49.6%	39.6%	-08.8%	-17.6%	01.3%	03.2%		Burden % - Wage-FTR	40.8%	49.6%	39.6%	-08.8%	-17.6%	01.3%	03.2%	47.4%
31.9%	31.2%	34.4%	00.8%	02.4%	-02.4%	-07.1%		Burden % - Wage-Season	31.9%	31.2%	34.4%	00.8%	02.4%	-02.4%	-07.1%	25.1%
34.4%	38.3%	35.5%	-03.9%	-10.2%	-01.1%	-03.2%		Burden % - Wage-FTR&Se	34.4%	38.3%	35.5%	-03.9%	-10.2%	-01.1%	-03.2%	34.2%
-1,115,212	-1,002,938	-1,062,713	-112,274	-11%	-52,499	-5%		PAYROLL TOTAL (Direct&Bur	-1,115,212	-1,002,938	-1,062,713	-112,274	-11%	-52,499	-5%	-11,351,000
OPERATING EXPENSES (OE)																
-3,172	-3,040	-2,311	-132	-4%	-861	-37%	50530	Employee Meals	-3,172	-3,040	-2,311	-132	-4%	-861	-37%	-38,510
-16,904	-15,000	0	-1,904	-13%	-16,904	0%	50605	Employee Housing expenses	-16,904	-15,000	0	-1,904	-13%	-16,904	0%	-136,000
-135	-300	-128	165	55%	-7	-5%	50615	Employee Recruiting	-135	-300	-128	165	55%	-7	-5%	-6,000
-2,851	-837	-257	-2,014	-241%	-2,594	-1011%	50620	Employee Dev/Training	-2,851	-837	-257	-2,014	-241%	-2,594	-1011%	-37,594
-7,719	-4,689	-11,348	-3,030	-65%	3,628	32%	50625	Employee Relations	-7,719	-4,689	-11,348	-3,030	-65%	3,628	32%	-51,638
-828	-1,550	-685	722	47%	-143	-21%	50626	PreEmployment Testing	-828	-1,550	-685	722	47%	-143	-21%	-19,000
-1,179	-1,150	-1,000	-29	-3%	-179	-18%	50627	EAP Services	-1,179	-1,150	-1,000	-29	-3%	-179	-18%	-12,000
-1,094	-1,300	-3,848	206	16%	2,754	72%	50628	Benefit Administration Services	-1,094	-1,300	-3,848	206	16%	2,754	72%	-16,000
-2,384	-1,294	-4,718	-1,090	-84%	2,334	49%	50630	Uniforms	-2,384	-1,294	-4,718	-1,090	-84%	2,334	49%	-49,528
-723	-2,350	-241	1,627	69%	-482	-200%	51080	Seminars & Conferences	-723	-2,350	-241	1,627	69%	-482	-200%	-27,450
-2,315	-2,790	-469	475	17%	-1,846	-393%	51095	Travel/Meeting Expense	-2,315	-2,790	-469	475	17%	-1,846	-393%	-26,790
-39,304	-34,300	-25,005	-5,004	-15%	-14,300	-57%		Total Staff Expense	-39,304	-34,300	-25,005	-5,004	-15%	-14,300	-57%	-420,510
-13,818	-13,575	-17,874	-243	-2%	4,056	23%	51090	Telephone	-13,818	-13,575	-17,874	-243	-2%	4,056	23%	-162,120
-2,296	-2,000	-1,421	-296	-15%	-875	-62%	55003	Cable/Sat TV Service	-2,296	-2,000	-1,421	-296	-15%	-875	-62%	-24,100
-5,577	-6,500	-6,791	923	14%	1,214	18%	55005	Disposal Fees	-5,577	-6,500	-6,791	923	14%	1,214	18%	-84,400
-22,229	-20,560	-26,652	-1,669	-8%	4,423	17%	5501...	Electricity	-22,229	-20,560	-26,652	-1,669	-8%	4,423	17%	-264,280
-13,231	-14,150	-8,587	919	6%	-4,643	-54%	55020	Natural Gas - Pools	-13,231	-14,150	-8,587	919	6%	-4,643	-54%	-106,000
-14,483	-13,360	-15,480	-1,123	-8%	997	6%	55025	Natural Gas - Buildings	-14,483	-13,360	-15,480	-1,123	-8%	997	6%	-84,570
-28,305	-17,670	-22,656	-10,635	-60%	-5,648	-25%	(530...	Fuel & Oil	-28,305	-17,670	-22,656	-10,635	-60%	-5,648	-25%	-139,300
-84	-410	-900	326	79%	815	91%	55027	Propane (LPG)	-84	-410	-900	326	79%	815	91%	-4,870
-7,031	-7,700	-7,031	669	9%	0	0%	55030	Sewer Fees	-7,031	-7,700	-7,031	669	9%	0	0%	-94,780

Tahoe Donner Association
Department P&L Detail (D01)
For the Month Ending January 31, 2017
Operating Fund Consolidated

January 2017

Year-to-Date January 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-2,871	-2,780	-2,924	-91	-3%	52	2%	5503...	Water - Building/Facility	-2,871	-2,780	-2,924	-91	-3%	52	2%	-38,610
-1,301	-1,050	-1,631	-251	-24%	330	20%	55040	Water - Grounds	-1,301	-1,050	-1,631	-251	-24%	330	20%	-86,500
-111,226	-99,755	-111,945	-11,471	-11%	719	1%		TOTAL UTILITIES	-111,226	-99,755	-111,945	-11,471	-11%	719	1%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-217	-430	-162	213	49%	-55	-34%	56010	Security Exp	-217	-430	-162	213	49%	-55	-34%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-250	0	250	100%	0	0%	-1,500
-8,268	-8,430	-8,936	162	2%	668	7%	56520	Linen Service	-8,268	-8,430	-8,936	162	2%	668	7%	-102,560
-9,154	-8,050	-13,443	-1,104	-14%	4,289	32%	56530	Janitorial Services & Supplies	-9,154	-8,050	-13,443	-1,104	-14%	4,289	32%	-100,600
-448	-735	-776	287	39%	328	42%	56535	Pest Control	-448	-735	-776	287	39%	328	42%	-8,655
-535	-680	-830	145	21%	295	36%	52020	Contract Fees	-535	-680	-830	145	21%	295	36%	-14,280
0	-150	0	150	100%	0	0%	52022	Veterinary Services	0	-150	0	150	100%	0	0%	-5,720
-88	0	0	-88	0%	-88	0%	52023	Equine Care Services	-88	0	0	-88	0%	-88	0%	-7,250
-1,680	-1,680	-1,420	0	0%	-260	-18%	52024	Offsite Pasturing	-1,680	-1,680	-1,420	0	0%	-260	-18%	-13,440
-773	-980	-613	207	21%	-160	-26%	53705	Equipment Rental	-773	-980	-613	207	21%	-160	-26%	-18,870
0	-140	-83	140	100%	83	100%	57035	Rental Property Expense	0	-140	-83	140	100%	83	100%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	0	0	0	0%	0	0%	-13,500
-231	-500	-352	269	54%	122	35%	51560	Mbr Srv - Retail COGS	-231	-500	-352	269	54%	122	35%	-7,400
-1,687	-3,890	-1,335	2,203	57%	-352	-26%	56503	Printed Forms/Ticket Stock	-1,687	-3,890	-1,335	2,203	57%	-352	-26%	-22,060
-394	-400	-344	6	2%	-50	-15%	51037	Computer Software	-394	-400	-344	6	2%	-50	-15%	-5,300
0	-750	0	750	100%	0	0%	51038	Computer Hardware	0	-750	0	750	100%	0	0%	-2,200
-2,093	-2,045	-1,002	-48	-2%	-1,091	-109%	51050	Furniture and Office Equip	-2,093	-2,045	-1,002	-48	-2%	-1,091	-109%	-13,515
-1,693	-3,140	-2,695	1,447	46%	1,002	37%	51060	Office Supplies	-1,693	-3,140	-2,695	1,447	46%	1,002	37%	-31,640
-2,567	-1,460	-3,369	-1,107	-76%	801	24%	51061	Toner Cartridges	-2,567	-1,460	-3,369	-1,107	-76%	801	24%	-19,320
-1,614	-1,050	-1,276	-564	-54%	-338	-26%	53530	Signs	-1,614	-1,050	-1,276	-564	-54%	-338	-26%	-11,820
-5,685	-4,002	-5,180	-1,683	-42%	-505	-10%	56501	Operating Supplies	-5,685	-4,002	-5,180	-1,683	-42%	-505	-10%	-64,370
-7,930	-6,100	-8,142	-1,830	-30%	212	3%	56502	Paper Products - Restaurant	-7,930	-6,100	-8,142	-1,830	-30%	212	3%	-67,670
0	-50	-245	50	100%	245	100%	56504	Candle & TableTop Supplies	0	-50	-245	50	100%	245	100%	-600
-3,000	-2,050	-2,465	-950	-46%	-535	-22%	56511	Cleaning Supplies - Restaurant	-3,000	-2,050	-2,465	-950	-46%	-535	-22%	-22,750
-6,427	-4,530	-11,681	-1,897	-42%	5,254	45%	56540	Small Tools & Equipment	-6,427	-4,530	-11,681	-1,897	-42%	5,254	45%	-27,300
-1,879	-2,475	-2,693	596	24%	814	30%	56545	Safety Equipment	-1,879	-2,475	-2,693	596	24%	814	30%	-22,495
-4,650	0	-101	-4,650	0%	-4,549	-4516%	56550	Spoilage	-4,650	0	-101	-4,650	0%	-4,549	-4516%	0
-825	-1,000	-725	175	18%	-100	-14%	51025	Entertainment	-825	-1,000	-725	175	18%	-100	-14%	-14,450
0	-100	-219	100	100%	219	100%	55530	Recreation Programs	0	-100	-219	100	100%	219	100%	-24,670
-934	-325	-1,092	-609	-188%	158	14%	55532	Special Programs	-934	-325	-1,092	-609	-188%	158	14%	-37,110
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	0	0	0%	0	0%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	0	0	0	0%	0	0%	-73,600
-696	-500	-120	-196	-39%	-576	-480%	55550	Ski Team Expense	-696	-500	-120	-196	-39%	-576	-480%	-1,500
								Repairs & Maintenance								
-4,124	-1,195	-2,885	-2,929	-245%	-1,239	-43%	54210	General/PM	-4,124	-1,195	-2,885	-2,929	-245%	-1,239	-43%	-17,140
-345	-270	-550	-75	-28%	205	37%	54220	Plumbing	-345	-270	-550	-75	-28%	205	37%	-3,090
-84	-325	-175	241	74%	90	52%	54240	Lighting and Electrical	-84	-325	-175	241	74%	90	52%	-4,080
0	-300	0	300	100%	0	0%	54250	HVAC	0	-300	0	300	100%	0	0%	-1,600
0	-450	0	450	100%	0	0%	54252	Carpentry	0	-450	0	450	100%	0	0%	-3,300
-1,101	-250	-533	-851	-341%	-568	-106%	54254	Elevators	-1,101	-250	-533	-851	-341%	-568	-106%	-3,500
-847	-350	-1,555	-497	-142%	708	46%	54256	Fire Suppression	-847	-350	-1,555	-497	-142%	708	46%	-8,050
0	0	0	0	0%	0	0%	54274	Painting	0	0	0	0	0%	0	0%	-900
-1,331	-1,567	-171	236	15%	-1,161	-680%	54290	Other Building	-1,331	-1,567	-171	236	15%	-1,161	-680%	-25,120
-7,833	-4,707	-5,868	-3,126	-66%	-1,965	-33%		R&M Building	-7,833	-4,707	-5,868	-3,126	-66%	-1,965	-33%	-66,780
0	0	0	0	0%	0	0%	54340	Grass/FlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,050
0	0	-202	0	0%	202	100%	54350	Ski Trails	0	0	-202	0	0%	202	100%	-5,000
-41,052	-14,915	-26,539	-26,137	-175%	-14,513	-55%	54380	Snow Removal	-41,052	-14,915	-26,539	-26,137	-175%	-14,513	-55%	-66,900
-1,559	-1,000	-1,763	-559	-56%	204	12%	54390	Other Grounds Maint	-1,559	-1,000	-1,763	-559	-56%	204	12%	-37,300
-42,611	-15,915	-28,503	-26,696	-168%	-14,108	-49%		R&M Grounds (nonGolf)	-42,611	-15,915	-28,503	-26,696	-168%	-14,108	-49%	-112,250
-3,588	-500	-557	-3,088	-618%	-3,031	-545%	54412	Ski Lifts, Fixed Grip	-3,588	-500	-557	-3,088	-618%	-3,031	-545%	-8,700
-2,448	-500	0	-1,948	-390%	-2,448	0%	54416	Ski Lifts, Surface	-2,448	-500	0	-1,948	-390%	-2,448	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	0	0	0	0	0%	0	0%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	0	0	0	0	0%	0	0%	-4,400
-7,187	-6,200	-4,412	-987	-16%	-2,774	-63%	54421	Snowcats	-7,187	-6,200	-4,412	-987	-16%	-2,774	-63%	-73,100
-1,131	-550	-843	-581	-106%	-288	-34%	54426	Snowmobiles	-1,131	-550	-843	-581	-106%	-288	-34%	-5,700
-238	-500	-168	262	52%	-70	-42%	54434	Golf Maint Eq	-238	-500	-168	262	52%	-70	-42%	-15,750
0	0	0	0	0%	0	0%	54438	Golf Carts Fleet	0	0	0	0	0%	0	0%	-1,400
-5,038	-3,050	-2,211	-1,988	-65%	-2,827	-128%	54443	Rolling, Heavy	-5,038	-3,050	-2,211	-1,988	-65%	-2,827	-128%	-47,730
-4,837	-2,745	-2,578	-2,092	-76%	-2,259	-88%	54448	Rolling, Car/Truck/Bus/Van	-4,837	-2,745	-2,578	-2,092	-76%	-2,259	-88%	-46,050
-94	-2,550	-45	2,456	96%	-49	-110%	54452	F&B Kitchen Equip	-94	-2,550	-45	2,456	96%	-49	-110%	-11,670
0	-150	0	150	100%	0	0%	54454	F&B GlassSilverChina	0	-150	0	150	100%	0	0%	-4,070
0	0	0	0	0%	0	0%	54461	Bicycles	0	0	0	0	0%	0	0%	-500
-227	-950	-24	723	76%	-203	-831%	54463	Fitness Equipment	-227	-950	-24	723	76%	-203	-831%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-50	0	50	100%	0	0%	-1,580
-3,718	-4,117	-4,514	399	10%	796	18%	54481	Computer Software Maint	-3,718	-4,117	-4,514	399	10%	796	18%	-51,970

Operating Fund Consolidated

Year-to-Date January 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-1,063	-610	-679	-453	-74%	-384	-56%	54483	Computer Hardware Maint	-1,063	-610	-679	-453	-74%	-384	-56%	-7,250
-267	-650	-1,739	383	59%	1,472	85%	54499	Other Operating Equip R&M	-267	-650	-1,739	383	59%	1,472	85%	-10,650
<u>-29,837</u>	<u>-23,122</u>	<u>-17,770</u>	<u>-6,715</u>	<u>-29%</u>	<u>-12,067</u>	<u>-68%</u>		<u>R&M Equipment</u>	<u>-29,837</u>	<u>-23,122</u>	<u>-17,770</u>	<u>-6,715</u>	<u>-29%</u>	<u>-12,067</u>	<u>-68%</u>	<u>-298,920</u>
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-8,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-20,000
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	0	0	0	0	0%	0	0%	-4,000
0	0	0	0	0%	0	0%	54560	Pesticides	0	0	0	0	0%	0	0%	-11,000
0	0	0	0	0%	0	0%	54570	Irrigation and Drainage	0	0	0	0	0%	0	0%	-3,000
-550	0	0	-550	0%	-550	0%	54590	All Other Golf Course	-550	0	0	-550	0%	-550	0%	-500
<u>-550</u>	<u>0</u>	<u>0</u>	<u>-550</u>	<u>0%</u>	<u>-550</u>	<u>0%</u>		<u>R&M Golf Course</u>	<u>-550</u>	<u>0</u>	<u>0</u>	<u>-550</u>	<u>0%</u>	<u>-550</u>	<u>0%</u>	<u>-59,000</u>
-1,669	-3,050	-2,708	1,381	45%	1,039	38%	54710	chemicals	-1,669	-3,050	-2,708	1,381	45%	1,039	38%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-150	0	150	100%	0	0%	-1,800
-46	0	-157	-46	0%	111	71%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
-897	0	-125	-897	0%	-772	-617%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
<u>-2,611</u>	<u>-3,200</u>	<u>-2,990</u>	<u>589</u>	<u>18%</u>	<u>379</u>	<u>13%</u>		<u>R&M Pool Spa</u>	<u>-2,611</u>	<u>-3,200</u>	<u>-2,990</u>	<u>589</u>	<u>18%</u>	<u>379</u>	<u>13%</u>	<u>-38,000</u>
-327	-50	0	-277	-554%	-327	0%	(575...	Forestry Management	-327	-50	0	-277	-554%	-327	0%	-235,500
<u>-327</u>	<u>-50</u>	<u>0</u>	<u>-277</u>	<u>-554%</u>	<u>-327</u>	<u>0%</u>		<u>R&M Forestry</u>	<u>-327</u>	<u>-50</u>	<u>0</u>	<u>-277</u>	<u>-554%</u>	<u>-327</u>	<u>0%</u>	<u>-235,500</u>
45,272	16,450	30,105	28,822	175%	15,167	50%	59010	Contra - Inter-Dept. Charges	45,272	16,450	30,105	28,822	175%	15,167	50%	192,280
<u>-38,496</u>	<u>-30,544</u>	<u>-25,027</u>	<u>-7,952</u>	<u>-26%</u>	<u>-13,469</u>	<u>-54%</u>		<u>R&M subtotal</u>	<u>-38,496</u>	<u>-30,544</u>	<u>-25,027</u>	<u>-7,952</u>	<u>-26%</u>	<u>-13,469</u>	<u>-54%</u>	<u>-618,170</u>
<u>-101,965</u>	<u>-86,436</u>	<u>-94,327</u>	<u>-15,529</u>	<u>-18%</u>	<u>-7,638</u>	<u>-8%</u>		<u>TOTAL SUPPLIES & MAIN</u>	<u>-101,965</u>	<u>-86,436</u>	<u>-94,327</u>	<u>-15,529</u>	<u>-18%</u>	<u>-7,638</u>	<u>-8%</u>	<u>-1,390,265</u>
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	0	0	0	0	0%	0	0%	-27,000
-511	-1,743	0	1,232	71%	-511	0%	52015	Consulting Expense	-511	-1,743	0	1,232	71%	-511	0%	-22,820
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	0	0	0	0%	0	0%	-1,200
-9,200	-9,200	-6,807	0	0%	-2,393	-35%	52030	Legal Services	-9,200	-9,200	-6,807	0	0%	-2,393	-35%	-110,000
-55	-850	-733	795	94%	679	93%	51070	Public Relations	-55	-850	-733	795	94%	679	93%	-12,650
-1,232	-2,000	0	768	38%	-1,232	0%	55520	Promotion Expense	-1,232	-2,000	0	768	38%	-1,232	0%	-7,500
-10,015	-12,550	-15,276	2,535	20%	5,261	34%	55540	Resort Advertising	-10,015	-12,550	-15,276	2,535	20%	5,261	34%	-127,000
0	-1,600	-534	1,600	100%	534	100%	55545	Brochure Distribution	0	-1,600	-534	1,600	100%	534	100%	-10,100
-133	0	-403	-133	0%	270	67%	55560	Sales specific	-133	0	-403	-133	0%	270	67%	0
-50	-350	-150	300	86%	100	67%	51520	Charitable Contributions	-50	-350	-150	300	86%	100	67%	-4,700
0	0	0	0	0%	0	0%	51530	Community Relations	0	0	0	0	0%	0	0%	-2,000
-1,138	-600	-1,083	-538	-90%	-55	-5%	55538	Reservation Services	-1,138	-600	-1,083	-538	-90%	-55	-5%	-8,300
-5,957	-4,082	-6,178	-1,875	-46%	220	4%	55525	Marketing Discounts CoGS	-5,957	-4,082	-6,178	-1,875	-46%	220	4%	-77,400
-3,307	-3,057	-3,057	463	12%	-251	-8%	51020	Dues & Subscriptions	-3,307	-3,770	-3,057	463	12%	-251	-8%	-22,160
-5,436	-5,730	-8,857	294	5%	3,421	39%	51035	Licenses, Permits, Fees	-5,436	-5,730	-8,857	294	5%	3,421	39%	-102,120
-500	-410	-824	-90	-22%	325	39%	51096	Mileage Reimbursement	-500	-410	-824	-90	-22%	325	39%	-7,760
-3,193	-400	-482	-2,793	-698%	-2,710	-562%	51515	Board Expense	-3,193	-400	-482	-2,793	-698%	-2,710	-562%	-12,500
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	0	0	0	0	0%	0	0%	-25,000
-2,275	-2,200	-2,281	-75	-3%	6	0%	51063	Postage - TDNews	-2,275	-2,200	-2,281	-75	-3%	6	0%	-30,450
-820	-1,140	-668	320	28%	-152	-23%	51065	Postage - General	-820	-1,140	-668	320	28%	-152	-23%	-14,565
-1,436	0	0	-1,436	0%	-1,436	0%	51510	Assessment Billing	-1,436	0	0	-1,436	0%	-1,436	0%	-9,000
0	-500	0	500	100%	0	0%	51535	Newsletter	0	-500	0	500	100%	0	0%	-10,000
-7,788	-8,650	-7,802	862	10%	14	0%	51545	Printing - TD News	-7,788	-8,650	-7,802	862	10%	14	0%	-111,850
-311	0	-709	-311	0%	398	56%	51546	Printing - Brochures	-311	0	-709	-311	0%	398	56%	-35,000
0	0	-662	0	0%	662	100%	51547	Printing - Other	0	0	-662	0	0%	662	100%	-100
-10,000	-400	0	-9,600	-2400%	-10,000	0%	56601	Claims Expense	-10,000	-400	0	-9,600	-2400%	-10,000	0%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-36,484	-21,300	-36,737	-15,184	-71%	253	1%	52220	Credit Card Expense	-36,484	-21,300	-36,737	-15,184	-71%	253	1%	-206,920
-276	0	474	-276	0%	-750	-158%	52225	Over/Short	-276	0	474	-276	0%	-750	-158%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	100	0	-100	-100%	0	0%	2,000
0	-2,600	0	2,600	100%	0	0%	59999	Contingency	0	-2,600	0	2,600	100%	0	0%	-32,000
-43,200	-43,100	-43,700	-100	0%	500	1%	52025	Insurance Expense	-43,200	-43,100	-43,700	-100	0%	500	1%	-409,800
-16,998	-16,400	-15,462	-15,462	-99%	-1,536	-10%	57030	Taxes - Property	-16,998	-16,400	-15,462	-15,462	-99%	-1,536	-10%	-196,800
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-3,750	-3,750	-3,750	0	0%	0	0%	-45,000
<u>-164,066</u>	<u>-143,225</u>	<u>-155,683</u>	<u>-20,841</u>	<u>-15%</u>	<u>-8,384</u>	<u>-5%</u>		<u>TOTAL ADMINISTRATIVE & OT</u>	<u>-164,066</u>	<u>-143,225</u>	<u>-155,683</u>	<u>-20,841</u>	<u>-15%</u>	<u>-8,384</u>	<u>-5%</u>	<u>-1,699,695</u>
<u>-416,562</u>	<u>-363,716</u>	<u>-386,959</u>	<u>-52,846</u>	<u>-15%</u>	<u>-29,603</u>	<u>-8%</u>		<u>TOTAL OPERATING EXPENSES</u>	<u>-416,562</u>	<u>-363,716</u>	<u>-386,959</u>	<u>-52,846</u>	<u>-15%</u>	<u>-29,603</u>	<u>-8%</u>	<u>-4,600,000</u>
<u>-1,531,774</u>	<u>-1,366,654</u>	<u>-1,449,672</u>	<u>-165,120</u>	<u>-12%</u>	<u>-82,102</u>	<u>-6%</u>		<u>TOTAL PAYROLL AND OPERATI</u>	<u>-1,531,774</u>	<u>-1,366,654</u>	<u>-1,449,672</u>	<u>-165,120</u>	<u>-12%</u>	<u>-82,102</u>	<u>-6%</u>	<u>-15,951,000</u>
-42,571	-301,000	-4,985	258,429	86%	-37,586	-754%	N O R 1, before OH		-42,571	-301,000	-4,985	258,429	86%	-37,586	-754%	-6,311,000
<u>-42,571</u>	<u>-301,000</u>	<u>-4,985</u>	<u>258,429</u>	<u>86%</u>	<u>-37,586</u>	<u>-754%</u>	N O R 2, after OH		<u>-42,571</u>	<u>-301,000</u>	<u>-4,985</u>	<u>258,429</u>	<u>86%</u>	<u>-37,586</u>	<u>-754%</u>	<u>-6,311,000</u>
-1,698,227	-1,474,454	-1,620,727	-223,773	-15%	-77,500	-5%	T O C		-1,698,227	-1,474,454	-1,620,727	-223,773	-15%	-77,500	-5%	-17,311,000
-97.5%	-79.6%	-99.7%	-17.9%	-22.5%	02.2%	02.2%	REV to TOC (CRR%)		-97.5%	-79.6%	-99.7%	-17.9%	-22.5%	02.2%	02.2%	-63.5%