



Tahoe Donner Association

Finance Reports

June 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: July 17, 2017
Re: **June 2017 Financial Results, Operating Fund**



Month - June

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$699,000) which was unfavorable to budget by \$79,000/13%. Month's operating revenues of \$907,000 were \$96,000/10% unfavorable to budget and total expenses of \$1,597,000 were \$17,000/1% favorable to budget. Compared to last year same month, revenues are down \$40,000/4% and NOR is unfavorable \$109,000/19%. The golf course did not open until mid-June due to the continued melt-off of a significant snowfall winter season.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,114,000) which is favorable to budget by \$1,058,000/33%. YTD operating revenues of \$7,032,000 are \$1,875,000/36% favorable to budget and total expenses of \$9,146,000 are \$817,000/10% unfavorable to budget. Compared to last year to date, revenues are up \$521,000/8%, expenses are up unfavorably \$504,000/6% and resulting NOR is favorable \$17,000/1%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 6/22/2017 \$217,000/289 versus prior year \$268,000/361 passes/packs. Revenue down \$50,000/19% and passes/packs sold down 72/20%. Sales down due to approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,121,000 were favorable \$1,223,000/64% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,113,000 were unfavorable \$636k/43% to budget and unfavorable \$195k/10% to prior year. YTD NOR of \$1,008,000 is favorable \$587k/139% to budget and favorable \$174k/21% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$327,000 is favorable \$227k/229% to budget and favorable \$118k/56% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$988,000 were favorable \$103k/12% to budget and unfavorable \$19k/2% to prior year. YTD NOR loss of (\$200,000) is favorable \$1k/1% to budget and unfavorable \$87k/78% to prior year. YTD cogs of 34% compares to budget 31% and prior year 32%.

Pizza. YTD revenues of \$174,000 are favorable \$1k/0% to budget and unfavorable \$23k/12% to prior year. YTD NOR loss of (\$65,000) is unfavorable \$8k/15% to budget and unfavorable \$35k/118% to prior year. YTD cogs of 33% compares to budget 30% and prior year 31%.

Alder Creek Café. YTD revenues of \$227,000 are favorable \$114k/102% to budget and favorable \$46k/25% to prior year. YTD total expenses of \$273,000 are unfavorable \$131k/93% to budget and unfavorable \$84k/44% to prior year. YTD NOR loss of (\$46,000) is unfavorable \$17k to budget and unfavorable \$37k to prior year. YTD cogs of 39% compares to budget 32% and prior year 34%.

Other

a) Recreation Fee. New cycle started 5/1/2016.

- o 6/30/2017 – **2017/2018** – sold 3,841, revenues of \$945,000, (vs py; volume up 0%, revenue up 0%)
- o 6/30/2016 – 2016/2017 – sold 3,838, revenues of \$943,000

- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 6/30/xx:

6/30/17 - 2017 - 64 or 1.0% of units
6/30/16 - 2016 - 73 or 1.1% of units
6/30/15 - 2015 - 68 or 1.1% of units
6/30/14 - 2014 - 82 or 1.3% of units

as of 5/31/xx:

5/31/17 - 2017 - 80 or 1.2% of units
5/31/16 - 2016 - 87 or 1.3% of units
5/31/15 - 2015 - 85 or 1.3% of units
5/31/14 - 2014 - 93 or 1.4% of units

as of 4/30/xx:

4/30/17 - 2017 - 116 or 4% of units
4/30/16 - 2016 - 112 or 3% of units
4/30/15 - 2015 - 109 or 3% of units
4/30/14 - 2014 - 114 or 3% of units

as of 3/31/xx:

3/31/17 - 2017 - 228 or 4% of units
3/31/16 - 2016 - 194 or 3% of units
3/31/15 - 2015 - 162 or 3% of units
3/31/14 - 2014 - 205 or 3% of units

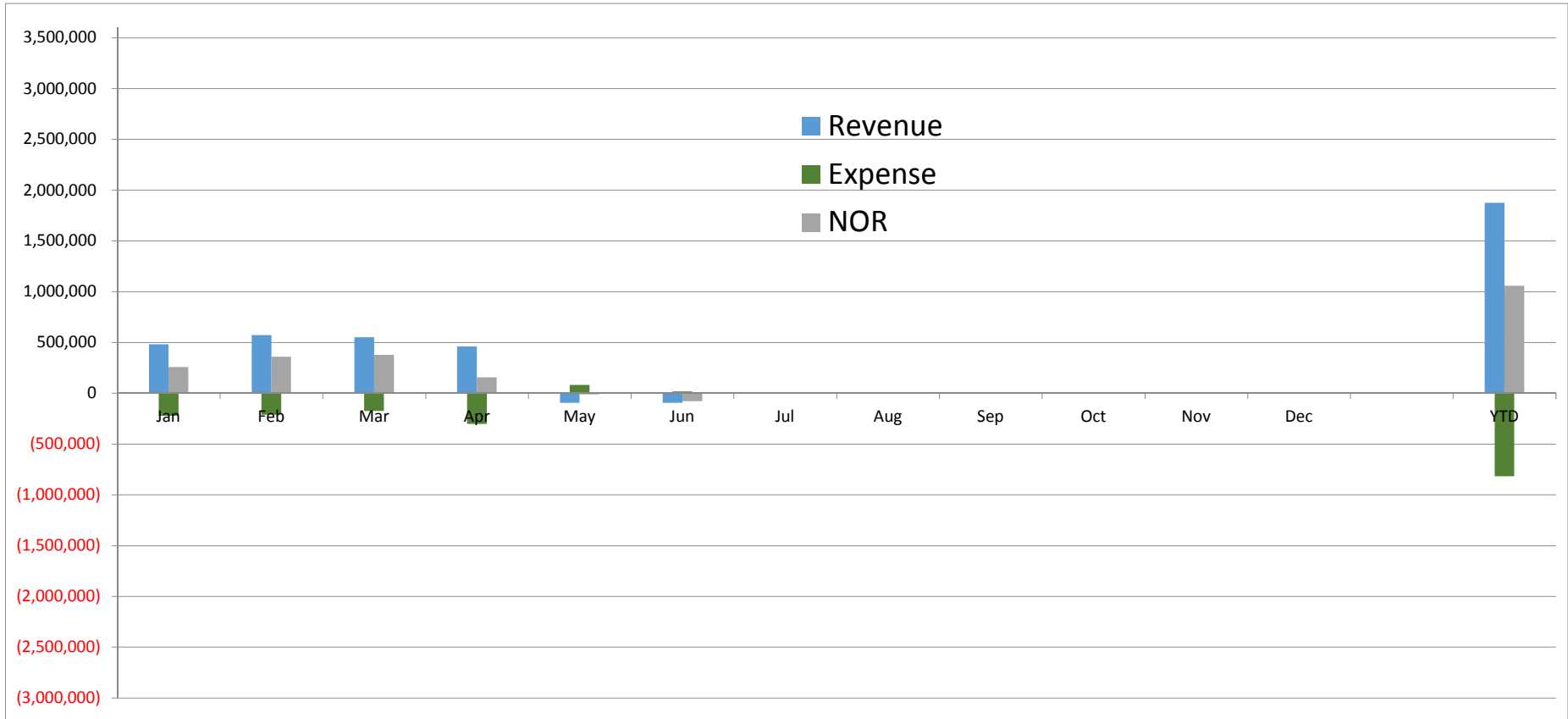
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

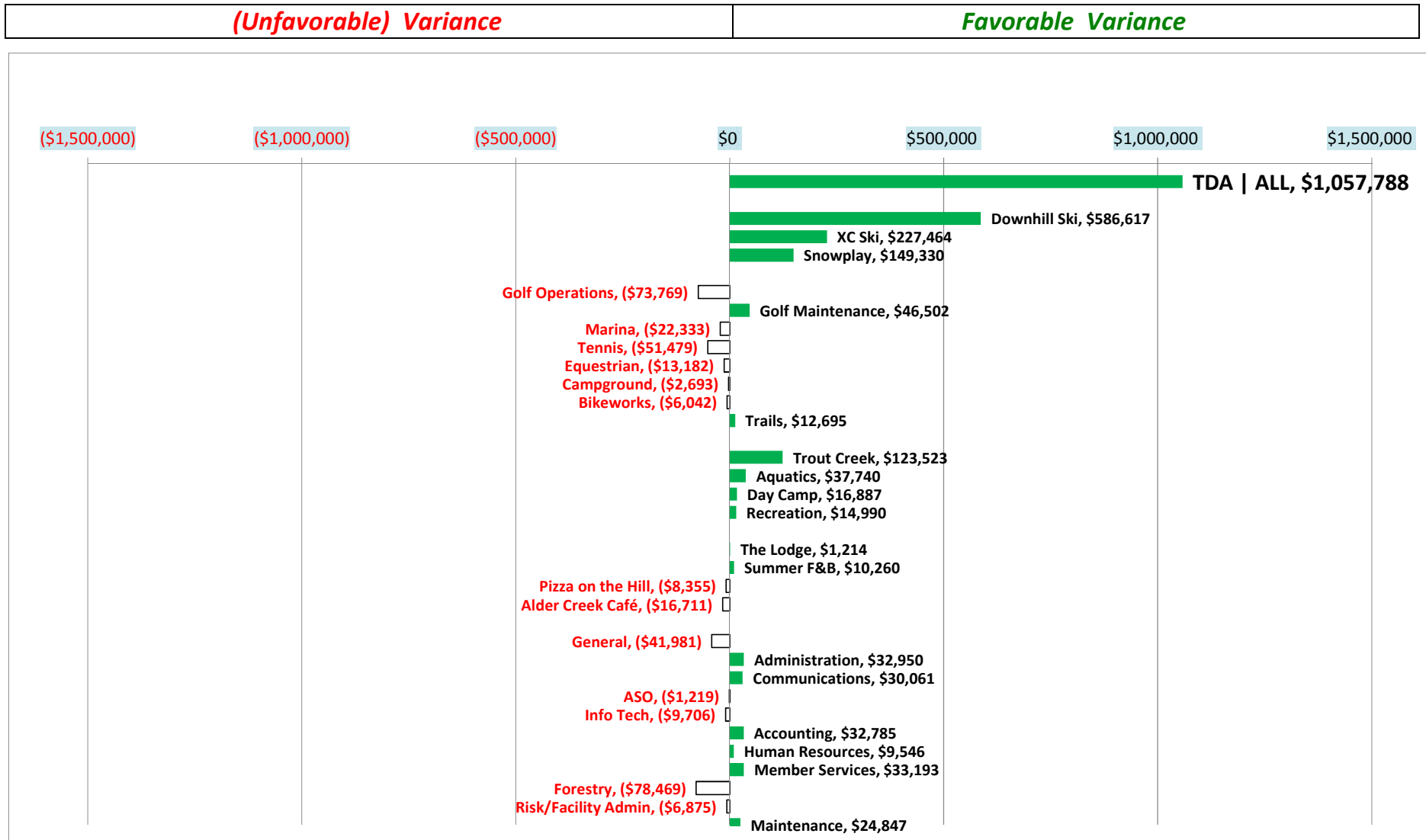
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the six months ending June 2017

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	0	0	0	0	0	0	1,874,905
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	0	0	0	0	0	0	(817,117)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	0	0	0	0	0	0	1,057,788



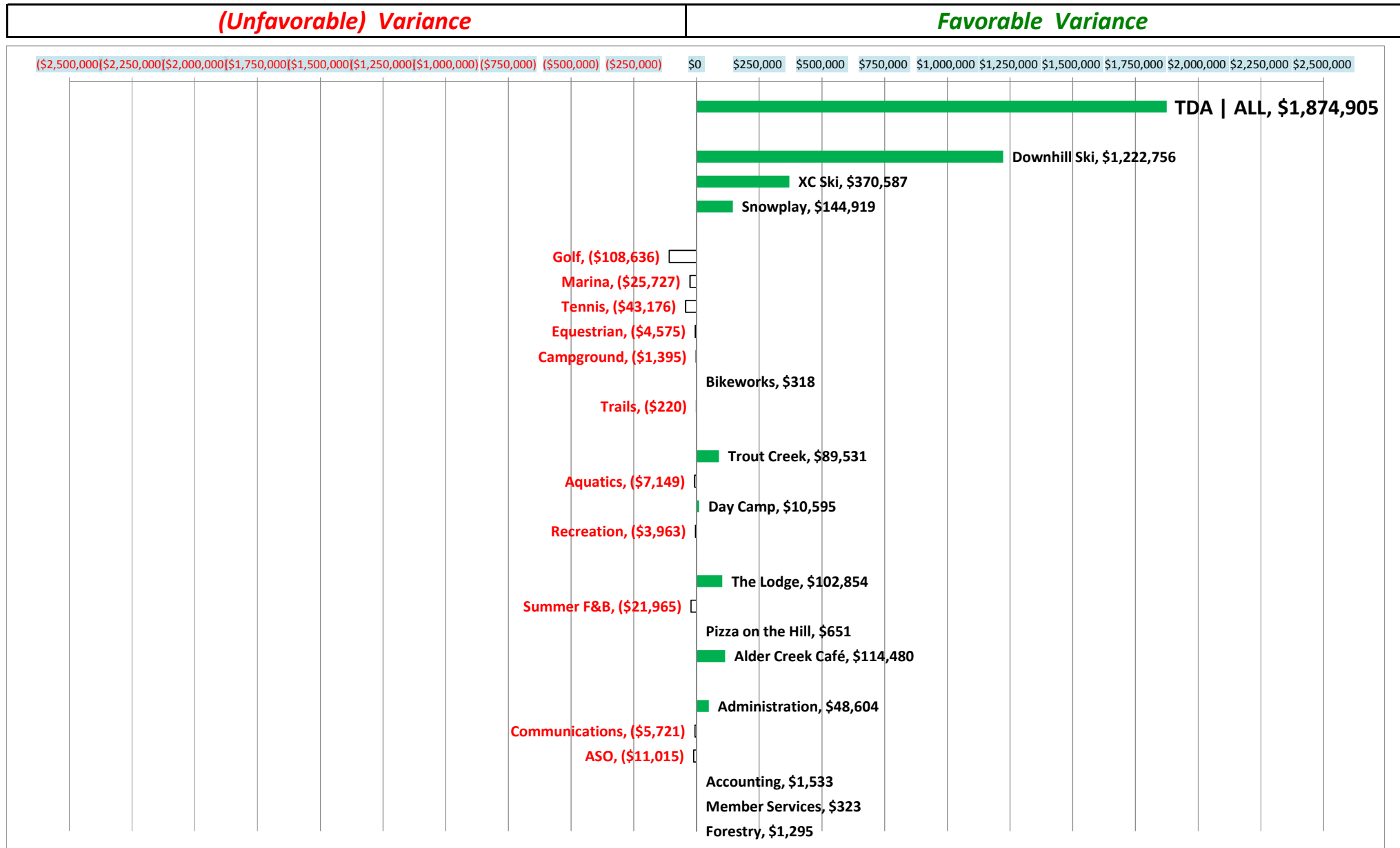
Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date June 2017



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date June 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report **(operating revenue - operating costs = NOR)**

Year to Date June 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

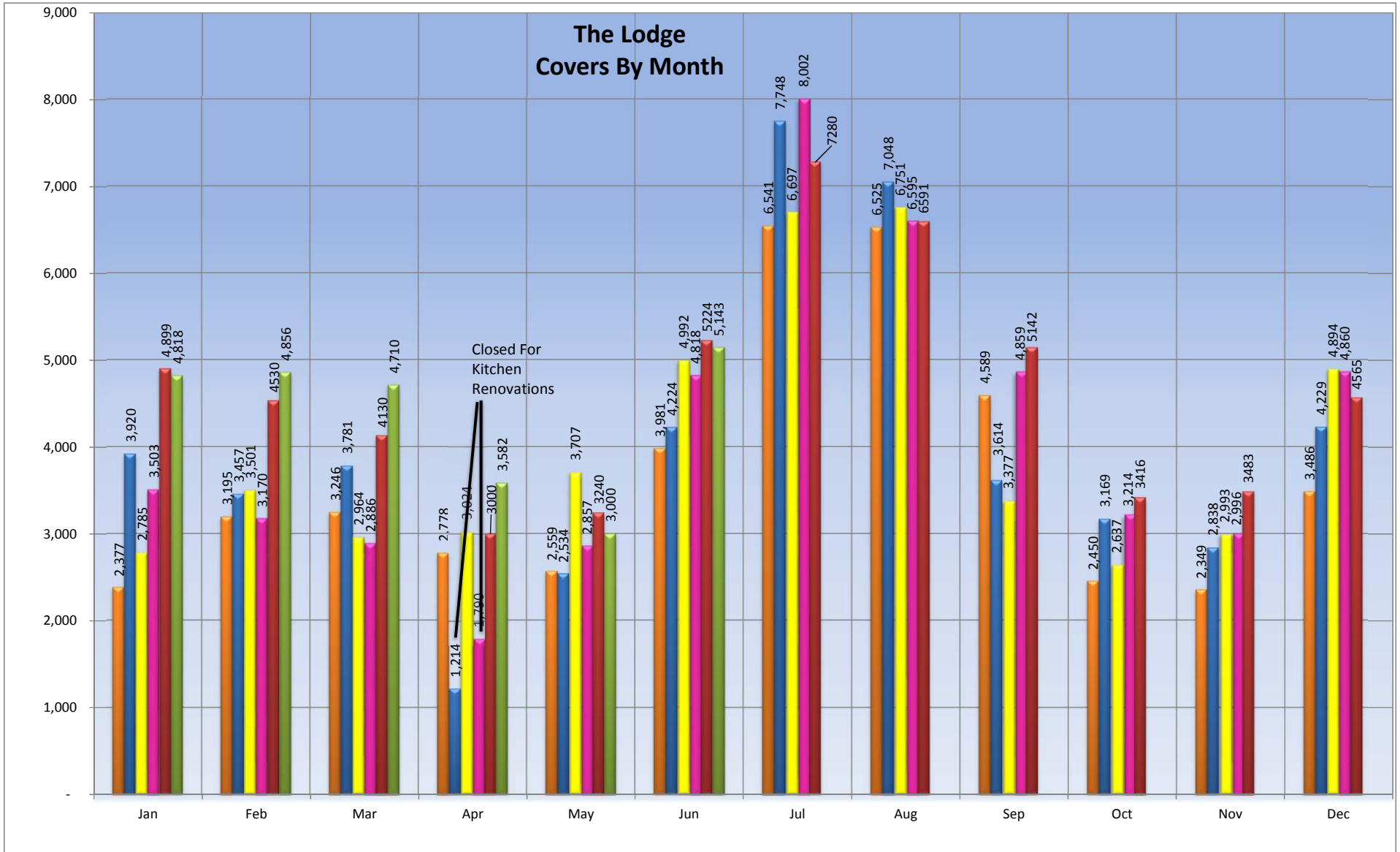
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,057,788
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(17,952)	-	-	-	-	-	-	586,617
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(7,418)	-	-	-	-	-	-	227,464
Snowplay	29,066	42,072	44,923	34,608	(673)	(667)	-	-	-	-	-	-	149,330
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(58,822)	-	-	-	-	-	-	(73,769)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	-	-	-	-	-	-	46,502
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(5,690)	-	-	-	-	-	-	(22,333)
Tennis	(310)	109	(23)	(49,104)	(816)	(1,335)	-	-	-	-	-	-	(51,479)
Equestrian	(1,221)	(356)	(665)	(572)	(227)	(10,140)	-	-	-	-	-	-	(13,182)
Campground	(137)	71	(338)	(400)	167	(2,056)	-	-	-	-	-	-	(2,693)
Bikeworks	(2,536)	-	-	-	(1,306)	(2,201)	-	-	-	-	-	-	(6,042)
Trails	1,916	449	1,143	738	3,132	5,316	-	-	-	-	-	-	12,695
Trout Creek	5,238	8,132	10,343	89,847	5,322	4,642	-	-	-	-	-	-	123,523
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	-	-	-	-	-	-	37,740
Day Camp	(249)	44	59	235	1,220	15,578	-	-	-	-	-	-	16,887
Recreation	2,518	3,681	6,086	780	4,256	(2,331)	-	-	-	-	-	-	14,990
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	-	-	-	-	-	-	1,214
Summer F&B	53	27	(15)	(87)	9,905	378	-	-	-	-	-	-	10,260
Pizza on the Hill	3,069	7,148	3,965	(8,676)	1,299	(15,162)	-	-	-	-	-	-	(8,355)
Alder Creek Café	(11,320)	(6,815)	2,424	8,257	(4,102)	(5,155)	-	-	-	-	-	-	(16,711)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	-	-	-	-	-	-	(41,981)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	-	-	-	-	-	-	32,950
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	-	-	-	-	-	-	30,061
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	-	-	-	-	-	-	(1,219)
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	-	-	-	-	-	-	(9,706)
Accounting	4,502	849	3,811	8,608	7,576	7,439	-	-	-	-	-	-	32,785
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	-	-	-	-	-	-	9,546
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	-	-	-	-	-	-	33,193
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	-	-	-	-	-	-	(78,469)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	-	-	-	-	-	-	(6,875)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	-	-	-	-	-	-	24,847

Tahoe Donner Association Operating Revenue Variances Report

Year to Date June 2017

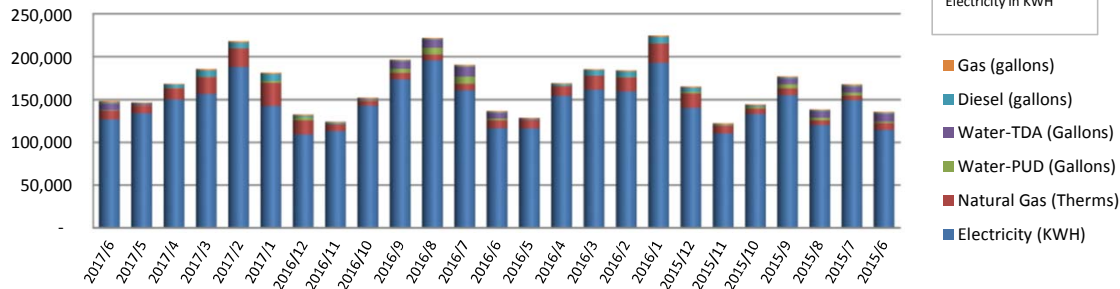
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,874,905
Downhill Ski	292,109	400,212	287,529	241,864	593	450	-	-	-	-	-	-	1,222,756
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	-	-	-	-	-	-	(108,636)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	-	-	-	-	-	-	(25,727)
Tennis	-	-	-	(48,797)	(1,763)	7,384	-	-	-	-	-	-	(43,176)
Equestrian	320	-	-	-	64	(4,959)	-	-	-	-	-	-	(4,575)
Campground	-	-	-	-	-	(1,395)	-	-	-	-	-	-	(1,395)
Bikeworks	-	-	-	-	4,500	(4,182)	-	-	-	-	-	-	318
Trails	-	-	-	-	-	(220)	-	-	-	-	-	-	(220)
Trout Creek	191	1,622	3,743	80,733	2,305	937	-	-	-	-	-	-	89,531
Aquatics	-	-	-	14,169	(3,800)	(17,518)	-	-	-	-	-	-	(7,149)
Day Camp	-	-	15	60	105	10,415	-	-	-	-	-	-	10,595
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	-	-	-	-	-	-	(3,963)
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	-	-	-	-	-	-	102,854
Summer F&B	-	-	-	-	(12,700)	(9,265)	-	-	-	-	-	-	(21,965)
Pizza on the Hill	7,751	12,425	6,142	(2,360)	4,039	(27,346)	-	-	-	-	-	-	651
Alder Creek Café	16,641	22,528	23,024	36,721	5,191	10,375	-	-	-	-	-	-	114,480
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	-	-	-	-	-	-	48,604
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	-	-	-	-	-	-	(5,721)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	-	-	-	-	-	-	(11,015)
Accounting	401	354	296	171	91	221	-	-	-	-	-	-	1,533
Member Services	(339)	(556)	(353)	(276)	989	859	-	-	-	-	-	-	323
Forestry	-	-	-	-	1,645	(350)	-	-	-	-	-	-	1,295



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

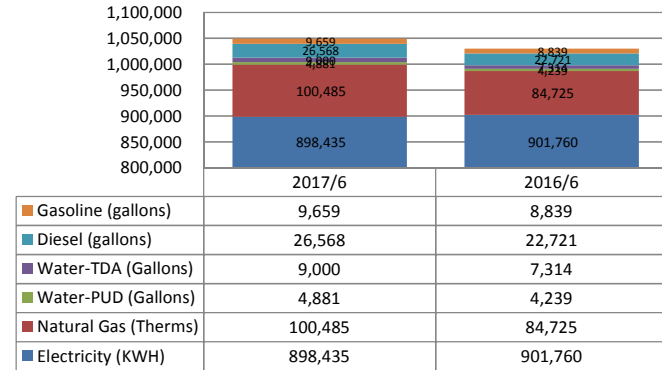
Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.64 6% -3%	\$2.46 5% -7%	\$2.75 74% 0%
LTM Trend Sparkline	\$Cost Current Mth	%Chg Same Mth PY
	%Chg Last Month	



Tahoe Donner Association Energy Consumption YTD

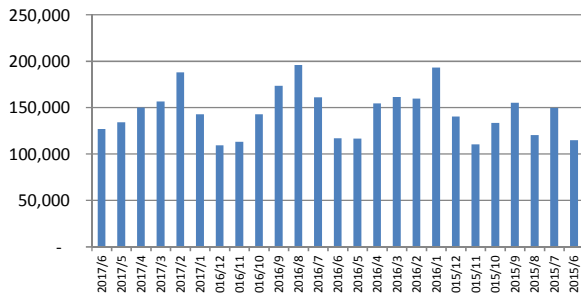


Data Available thru (yyyy/mm) - 2017/06

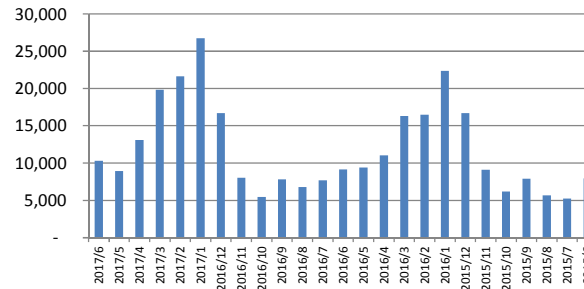
This Report is volumes not dollars

Note the scale varies with each Chart presented.

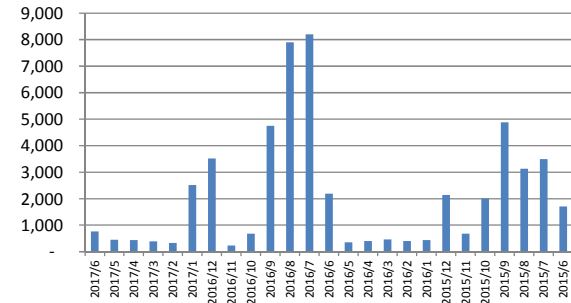
Electricity (KWH)



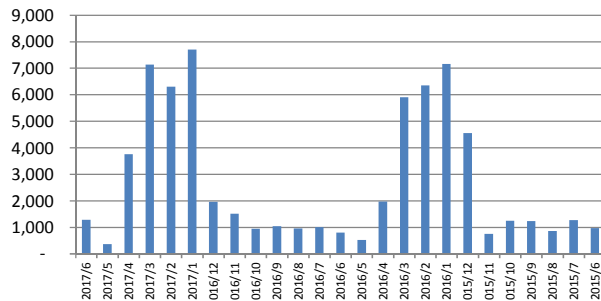
Natural Gas (Therms)



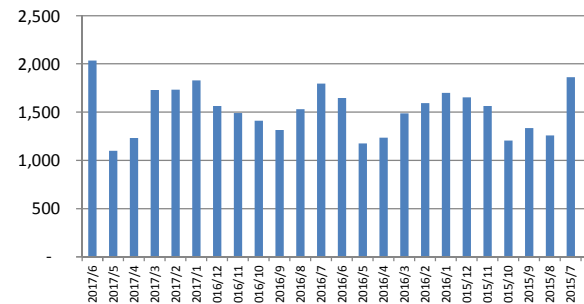
Water-PUD (000 Gallons)



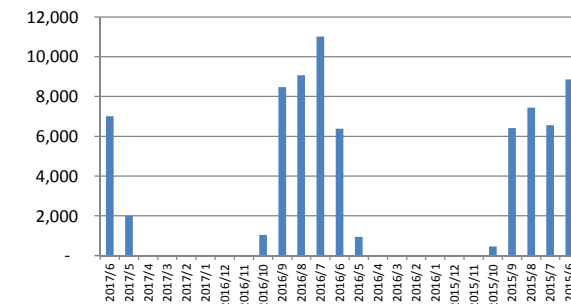
Diesel (gallons)



Gasoline (gallons)

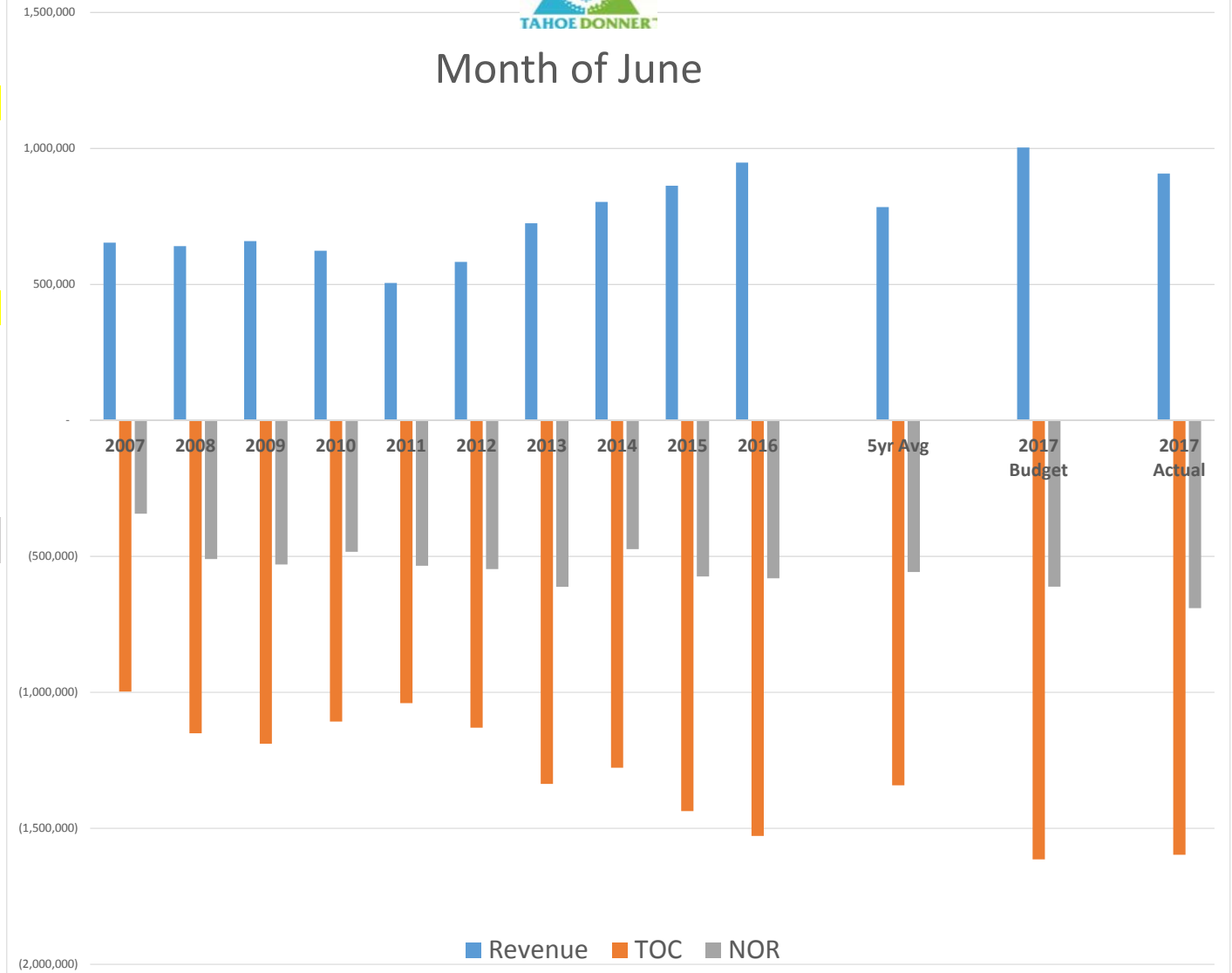


Water-TDA (000 Gallons)





Month of June



PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of June 2017**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
26,263	29,210	24,824	(2,947)	-10%	1,439	6%	Private Amenities	73,042	82,750	79,466	(9,708)	-12%	(6,424)	-8%	211,000
14,771	16,190	14,537	(1,419)	-9%	234	2%	Trout Creek Rec Ctr	59,115	67,130	65,948	(8,015)	-12%	(6,833)	-10%	147,000
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
7,160	9,000	6,565	(1,840)	-20%	595	9%	Beach Club Marina	8,459	9,900	7,903	(1,441)	-15%	556	7%	41,000
3,522	3,400	3,082	122	4%	440	14%	Tennis Center	4,658	5,100	4,975	(442)	-9%	(317)	-6%	18,000
810	620	640	190	31%	170	27%	Day Camps	810	620	640	190	31%	170	27%	5,000
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
14,051	18,440	17,600	(4,389)	-24%	(3,549)	-20%	Public Amenities	119,971	96,020	130,484	23,951	25%	(10,513)	-8%	201,600
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
2,271	4,000	3,565	(1,729)	-43%	(1,294)	-36%	Golf Rounds	2,271	5,000	4,678	(2,729)	-55%	(2,407)	-51%	20,000
265	300	373	(35)	-12%	(108)	-29%	Campground Campers	265	300	373	(35)	-12%	(108)	-29%	1,500
775	555	658	220	40%	117	18%	Equestrian Visitors	775	555	658	220	40%	117	18%	4,500
153	370	336	(217)	-59%	(183)	-54%	Bikeworks Rentals	177	500	452	(323)	-65%	(275)	-61%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
5,143	5,450	5,714	(307)	-6%	(571)	-10%	The Lodge Covers	26,109	20,420	26,729	5,689	28%	(620)	-2%	47,000
2,342	2,905	2,636	(563)	-19%	(294)	-11%	Summer Food and Bev	2,342	3,915	3,291	(1,573)	-40%	(949)	-29%	20,000
3,102	4,860	4,318	(1,758)	-36%	(1,216)	-28%	Pizza on the Hill Covers	9,915	13,530	16,055	(3,615)	-27%	(6,140)	-38%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
40,314	47,650	42,424	(7,336)	-15%	(2,110)	-5%	Amenities Total	193,013	178,770	209,950	14,243	8%	(16,937)	-8%	412,600
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of June 2017
variances presented as | Favorable -Unfavorable
7/17/2017

Revenue \$ 907,300 | -96,000 / -10% to Budget
| -40,500 / -4% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-64,500	-33%	Golf. Course did not open in May due to the big winter season snowpack/melt. Course too wet and snowy.
r2	-27,300	-44%	Pizza. Impacted by slow start to summer season.
r3	-17,500	-48%	Aquatics. Slow start to summer and lessons.
r4	-14,400	-6%	The Lodge. Off banquets budget \$5,000/7% (timing), remainder of variance due to slow start of season and golf not open.
r5	12,600	55%	Marketing/Communications. Strong advertising sales in both TDNews June and Summer Fun Guide.
r6	10,400	34%	Day Camps. Strong demand 1/2 and timing of camp weeks over the summer 1/2.
r7	10,300	61%	Alder Creek Café. Good business levels and banquet events. Revenue \$4600/20% over last year June.
r8			
r9			
r10	-5,600	-	all other variances, net
tl	-96,000	-10%	

Expense \$ 1,597,100 | 17,200 / 1% to Budget
| -68,700 / -4% to Prior Year

Variance amount & % versus Budget for the Dept

e1	42,300	35%	Forestry. Delayed start to forestry work due to snow conditions. (timing)
e2	-35,900	-59%	Administration. General Manager annual bonus including burden cost. Consistent with prior years, not a budgeted item.
e3	-18,400	-39%	Downhill Ski. Overage due primarily to timing between months.
e4	-15,500	-68%	Alder Creek Café. Increased revenue increases cost of goods sold and payroll to service.
e5	17,500	34%	Marketing/Communications. \$12,000 savings in payroll due to vacant positions, remaining savings expense timing.
e6	-13,800	-28%	Information Technology. \$9000 annual expense amortization accounting error correction, remaining variance timing.
e7	12,200	21%	Pizza. Lower revenue drove lower cost of goods sold and payroll to service.
e8	12,000	7%	Golf. Lower revenue drove lower cost of goods sold and payroll to service.
e9			
e10	16,800	-	all other variances, net (primarily timing variances between months)
tl	17,200	1%	

17,200 Expense Variances to BDG co-wide recap

10,900	7%	Cogs
-27,700	-3%	Payroll Direct
13,200	-10%	Payroll Burden
20,800	5%	Expenses

(69,000) Expense Variances to Prior Year, co-wide

-9,200	-7%	Cogs
-45,400	-6%	Payroll Direct
-21,100	-10%	Payroll Burden
6,700	2%	Expenses

NOR \$ (689,800) | -78,800 / -13% to Budget
| -109,100 / -19% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date June 2017 { 6 of 12 months }

variances presented as | Favorable -Unfavorable

7/17/2017

Revenue \$ 7,031,600 | 1,874,900 / 36% to Budget
| 521,400 / 8% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,222,800	64%	Downhill Ski. Strong season and excellent peak period business levels. Up \$369,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r4	114,500	102%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$46,000/25% to pytd.
r5	-108,600	-43%	Golf. Delayed opening, did not open until mid-June.
r6	102,900	12%	The Lodge. Benefiting from the above, down \$8,800/1% to pytd. Banquets down \$50k/35% to pytd due primarily to timing b/w months.
r7	89,500	23%	Trout Creek. \$76k favorable recreation fee allocation based on increased sales and increased proportion of visitation by passholders.
r8	48,600	37%	Administration. Delinquency Fees \$31k over budget and \$20k/39% over py. Interest income up \$20k, misc other minor off variances.
r9	-43,200	-55%	Tennis. \$49k unfavorable due to recreation fee allocation impact due to lower visitations in 16/17 cycle.
r10	-67,100	-	all other variances, net
tl	1,874,900	36%	

Expense \$ 9,145,800 | -817,100 / -10% to Budget
| -504,500 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-636,100	-43%	Downhill Ski. Increased costs with increased volume. Up \$195,000/10% to pytd with revenue up \$369k/13% pytd.
e2	-143,100	-32%	Cross Country. Record Revenues & increased operating expenses. Up \$60,000/12% to pytd.
e3	-131,200	-93%	Alder Creek Café. Good business levels and banquet events.
e4	-79,800	-26%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. To reverse and charge reserves at YE. Timing remaining variance
e5	-101,600	-9%	The Lodge. Increased costs with increased volume/revenues. Up \$69k/6% to pytd with sales down 2% (\$42k payroll, min wage/other) Cogs at 33.8% compares unfavorably to 31.6% pytd.
e6	81,400	15%	Golf. Savings due primarily to delayed opening.
e7	44,900	30%	Aquatics. Savings due to timing of program starts delayed summer, remainder of saving due primarily to lower utility costs than budgeted.
e8	-42,000	-10%	General. \$22k over in snow removal, \$28k over in board expense, \$19k over in claims expense; partially offset by savings misc areas.
e9	35,800	8%	Marketing/Communications. \$30,000 in payroll savings due to position vacancies, remaining timing variances between months.
e10	154,600	2%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	-817,100	-10%	

(817,100) ExpenseVariances to BDG co-wide recap

-196,500	-34%	Cogs
-391,800	-10%	Payroll Direct
83,900	-3%	Payroll Burden
-312,700	-14%	Expenses

(504,500) ExpenseVariances to Prior Year, co-wide

-53,000	-7%	Cogs
-218,100	-5%	Payroll Direct
-33,600	-3%	Payroll Burden
-199,800	-9%	Expenses

NOR \$ (2,114,200) | 1,057,800 / 33% to Budget
| 16,900 / 1% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of June 2017



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
		Variance to Budget			Variance to PriorYr			Variance to Budget			Variance to PriorYr		Variance to Budget			Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ 907,281	\$ 1,003,243	\$ 947,735	\$ (95,962)	-10%	\$ (40,454)	-4%	Revenue	\$ 806,219	\$ (121,424)	-13%	\$ (62,281)	-7%	\$ 101,061	\$ 25,461	34%	\$ 21,827	28%
122,000	122,000	122,000	-	0%	-	0%	Recreation Fee	122,000	-	0%	-	0%	-	-	0%	-	0%
180,170	231,570	216,658	(51,400)	-22%	(36,488)	-17%	Access & Use Fees	180,170	(51,400)	-22%	(36,488)	-17%	-	-	0%	-	0%
335,406	374,713	356,574	(39,307)	-10%	(21,167)	-6%	Food and Beverage	335,406	(39,507)	-11%	(21,167)	-6%	-	200	-100%	-	0%
40,374	44,800	44,225	(4,426)	-10%	(3,850)	-9%	Retail Product	37,632	(4,868)	-11%	(3,333)	-8%	2,743	443	19%	(518)	-16%
125,867	146,860	128,673	(20,993)	-14%	(2,806)	-2%	Lessons & Rentals	125,867	(20,993)	-14%	(2,806)	-2%	-	-	0%	-	0%
103,463	83,300	79,605	20,163	24%	23,858	30%	Other	5,144	(4,656)	-48%	1,514	42%	98,319	24,819	34%	22,344	29%
(138,049)	(148,900)	(128,868)	10,851	7%	(9,181)	-7%	Cost of Goods Sold	(138,049)	10,851	7%	(9,181)	-7%	-	-	0%	-	0%
(825,073)	(797,408)	(779,684)	(27,665)	-3%	(45,389)	-6%	Payroll Direct	(504,826)	(4,932)	-1%	(20,947)	-4%	(320,246)	(22,732)	-8%	(24,442)	-8%
(230,265)	(243,514)	(209,129)	13,249	5%	(21,137)	-10%	Payroll Burden	(144,457)	8,839	6%	(8,965)	-7%	(85,808)	4,410	5%	(12,172)	-17%
(1,055,338)	(1,040,922)	(988,813)	(14,416)	-1%	(66,525)	-7%	Payroll Total	(649,283)	3,907	1%	(29,911)	-5%	(406,055)	(18,323)	-5%	(36,614)	-10%
(403,697)	(424,421)	(410,355)	20,724	5%	6,659	2%	Expenses	(229,281)	(18,222)	-9%	(6,233)	-3%	(174,415)	38,947	18%	12,892	7%
(36,684)	(34,869)	(25,685)	(1,815)	-5%	(10,998)	-43%	Personnel Costs	(18,339)	2,200	11%	(8,656)	-89%	(18,345)	(4,015)	-28%	(2,342)	-15%
(75,401)	(78,345)	(68,422)	2,944	4%	(6,979)	-10%	Utilities	(48,500)	10,575	18%	1,767	4%	(26,900)	(7,630)	-40%	(8,745)	-48%
(9,370)	(9,060)	(7,956)	(310)	-3%	(1,414)	-18%	Fuel Costs	(4,557)	(817)	-22%	277	6%	(4,813)	507	10%	(1,691)	-54%
(89,727)	(132,760)	(116,625)	43,033	32%	26,898	23%	Supplies	(71,126)	(10,390)	-17%	(1,146)	-2%	(18,601)	53,423	74%	28,044	60%
(64,732)	(42,304)	(50,767)	(22,428)	-53%	(13,965)	-28%	Repairs & Maintenance	(44,702)	(18,027)	-68%	(5,702)	-15%	(20,029)	(4,400)	-28%	(8,263)	-70%
-	(51,900)	(25,799)	51,900	100%	25,799	100%	Forestry Land Maint	-	1,100	100%	263	100%	-	50,800	100%	25,535	100%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(19,871)	(20,280)	(16,388)	409	2%	(3,483)	-21%	Credit Card Fees	(17,839)	191	1%	(2,872)	-19%	(2,033)	217	10%	(610)	-43%
(7,834)	(6,120)	(10,554)	(1,714)	-28%	2,719	26%	Licenses Permits Fees	(3,559)	(2,009)	-130%	1,208	25%	(4,276)	294	6%	1,512	26%
(54,130)	(3,433)	(44,147)	(50,697)	#####	(9,982)	-23%	All other expenses	(7,760)	(1,046)	-16%	9,128	54%	(46,370)	(49,651)	1513%	(19,110)	-70%
\$ (689,803)	\$ (611,000)	\$ (580,301)	\$ (78,803)	13%	\$ (109,502)	19%	Net Operating Result	\$ (210,394)	\$ (124,888)	146%	\$ (107,607)	105%	\$ (479,409)	\$ 46,085	-9%	\$ (1,895)	0%
(1,597,084)	(1,614,243)	(1,528,036)	17,159	1%	(69,048)	-5%	Total Operating Costs	(1,016,614)	(3,465)	0%	(45,326)	-5%	(580,470)	20,624	3%	(23,722)	-4%
611,000	611,000	588,000	-	0%	23,000	4%	Assessment Revenue						611,000	-	0%	23,000	4%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
611,000	611,000	588,000	-	0%	23,000	4%	Net, Operating Fund Portion						611,000	-	0%	23,000	4%
\$ (78,803)	\$ -	\$ 7,699	\$ (78,803)	NA	\$ (86,502)	-1124%	Net Result	\$ (210,394)	\$ (124,888)	146%	\$ (107,607)	105%	\$ 131,591	\$ 46,085	54%	\$ 21,105	19%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the six months ending June 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 7,031,618	\$ 5,156,713	\$ 6,510,225	\$ 1,874,905	36%	\$ 521,393	8%	Revenue	\$ 6,652,499	\$ 1,839,886	38%	\$ 502,758	8%	\$ 379,120	\$ 35,020	10%	\$ 18,635	5%
418,288	379,000	402,084	39,288	10%	16,204	4%	Recreation Fee	418,288	39,288	10%	16,204	4%	-	-	0%	-	0%
2,283,572	1,466,865	2,007,221	816,707	56%	276,351	14%	Access & Use Fees	2,283,572	816,707	56%	276,351	14%	-	-	0%	-	0%
1,848,981	1,478,058	1,835,083	370,923	25%	13,898	1%	Food and Beverage	1,848,981	369,923	25%	13,898	1%	-	1,000	-100%	-	0%
284,368	189,650	255,450	94,718	50%	28,918	11%	Retail Product	278,034	94,884	52%	30,486	12%	6,334	(166)	-3%	(1,567)	-20%
1,739,619	1,238,140	1,625,104	501,479	41%	114,514	7%	Lessons & Rentals	1,739,619	501,479	41%	114,514	7%	-	-	0%	-	0%
456,791	405,000	385,283	51,791	13%	71,508	19%	Other	84,005	17,605	27%	51,305	157%	372,786	34,186	10%	20,202	6%
(779,059)	(582,560)	(726,033)	(196,499)	-34%	(53,026)	-7%	Cost of Goods Sold	(779,059)	(196,499)	-34%	(53,026)	-7%	-	-	0%	-	0%
(4,492,836)	(4,100,996)	(4,274,731)	(391,840)	-10%	(218,105)	-5%	Payroll Direct	(2,862,267)	(412,546)	-17%	(273,846)	-11%	(1,630,569)	20,706	1%	55,741	3%
(1,342,120)	(1,425,989)	(1,308,473)	83,869	6%	(33,646)	-3%	Payroll Burden	(910,835)	(13,600)	-2%	(46,992)	-5%	(431,285)	97,469	18%	13,346	3%
(5,834,956)	(5,526,985)	(5,583,204)	(307,971)	-6%	(251,751)	-5%	Payroll Total	(3,773,103)	(426,147)	-13%	(320,839)	-9%	(2,061,853)	118,176	5%	69,087	3%
(2,531,815)	(2,219,168)	(2,332,121)	(312,647)	-14%	(199,694)	-9%	Expenses	(1,518,621)	(184,584)	-14%	(29,835)	-2%	(1,013,194)	(128,063)	-14%	(169,859)	-20%
(221,220)	(226,344)	(142,926)	5,124	2%	(78,294)	-55%	Personnel Costs	(155,563)	1,561	1%	(79,293)	-104%	(65,658)	3,562	5%	999	1%
(445,220)	(458,710)	(438,946)	13,490	3%	(6,274)	-1%	Utiliites	(314,069)	21,571	6%	(7,635)	-2%	(131,151)	(8,081)	-7%	1,362	1%
(104,870)	(77,810)	(76,268)	(27,060)	-35%	(28,602)	-38%	Fuel Costs	(75,432)	(23,292)	-45%	(16,437)	-28%	(29,438)	(3,768)	-15%	(12,166)	-70%
(625,838)	(477,446)	(548,980)	(148,392)	-31%	(76,858)	-14%	Supplies	(379,155)	(63,426)	-20%	26,771	7%	(246,683)	(84,966)	-53%	(103,630)	-72%
(383,169)	(287,539)	(325,552)	(95,630)	-33%	(57,617)	-18%	Repairs & Maintenance	(244,396)	(50,441)	-26%	(13,213)	-6%	(138,773)	(45,189)	-48%	(44,404)	-47%
(159,168)	(59,900)	(62,687)	(99,268)	-166%	(96,481)	-154%	Forestry Land Maint	-	1,200	100%	263	100%	(159,168)	(100,468)	-171%	(96,744)	-155%
(247,800)	(222,800)	(249,400)	(25,000)	-11%	1,600	1%	Insurance	(174,000)	(25,000)	-17%	1,000	1%	(73,800)	-	0%	600	1%
(124,488)	(120,900)	(115,272)	(3,588)	-3%	(9,216)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(124,488)	(3,588)	-3%	(9,216)	-8%
(153,825)	(98,130)	(145,994)	(55,695)	-57%	(7,831)	-5%	Credit Card Fees	(146,262)	(53,632)	-58%	(6,302)	-5%	(7,564)	(2,064)	-38%	(1,529)	-25%
(41,045)	(44,320)	(50,598)	3,275	7%	9,554	19%	Licenses Permits Fees	(14,679)	4,371	23%	7,345	33%	(26,366)	(1,096)	-4%	2,209	8%
(25,172)	(145,269)	(175,497)	120,097	83%	150,325	86%	All other expenses	(15,064)	2,505	14%	57,666	79%	(10,108)	117,592	92%	92,660	90%
\$ (2,114,212)	\$ (3,172,000)	\$ (2,131,133)	\$ 1,057,788	33%	\$ 16,921	1%	Net Operating Result	\$ 581,716	\$ 1,032,656	229%	\$ 99,058	-21%	\$ (2,695,928)	\$ 25,132	-1%	\$ (82,136)	-3%
(9,145,830)	(8,328,713)	(8,641,359)	(817,117)	-10%	(504,472)	-6%	Total Operating Costs	(6,070,782)	(807,229)	-15%	(403,700)	-7%	(3,075,048)	(9,888)	0%	(100,771)	-3%
9,160,000	9,160,000	9,074,000	-	0%	86,000	1%	Assessment Revenue						9,160,000	-	0%	86,000	1%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
3,172,000	3,172,000	3,728,000	-	0%	(556,000)	-15%	Net, Operating Fund Portion						3,172,000	-	0%	(556,000)	-15%
\$ 1,057,788	\$ -	\$ 1,596,867	\$ 1,057,788	NA	\$ (539,079)	-34%	Net Result	\$ 581,716	\$ 1,032,656	-229%	\$ 99,058	-21%	\$ 476,072	\$ 25,132	6%	\$ (638,136)	57%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **June 2017**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 27,015	\$ 27,374	\$ 16,303	\$ (359)	-1%	\$ 10,712	66%	Private Amenities	\$ 315,128	\$ (6,032)	-2%	\$ 20,962	7%	\$ (288,113)	\$ 5,673	2%	\$ (10,251)	-4%
18,135	13,493	(2,118)	4,642	34%	20,252	956%	Trout Creek Rec Ctr	93,137	937	1%	4,280	5%	(75,002)	3,705	5%	15,972	18%
(15,984)	(4,761)	(16,528)	(11,223)	-236%	544	3%	Aquatics	19,282	(17,518)	-48%	(5,644)	-23%	(35,266)	6,295	15%	6,188	15%
35,663	41,353	30,118	(5,690)	-14%	5,545	18%	Beach Club Marina	100,613	(5,387)	-5%	7,484	8%	(64,950)	(303)	0%	(1,939)	-3%
13,386	14,721	19,556	(1,335)	-9%	(6,170)	-32%	Tennis Center	57,584	7,384	15%	2,562	5%	(44,198)	(8,719)	-25%	(8,732)	-25%
(7,608)	(23,186)	(569)	15,578	67%	(7,039)	#####	Day Camps	40,715	10,415	34%	12,712	45%	(48,323)	5,163	10%	(19,751)	-69%
(16,577)	(14,246)	(14,156)	(2,331)	-16%	(2,420)	-17%	Recreation Programs	3,797	(1,863)	-33%	(432)	-10%	(20,374)	(468)	-2%	(1,988)	-11%
(237,409)	(112,880)	(119,091)	(124,529)	-110%	(118,318)	-99%	Public Amenities	491,091	(115,392)	-19%	(83,243)	-14%	(728,501)	(9,138)	-1%	(35,075)	-5%
(64,950)	(46,998)	(79,987)	(17,952)	-38%	15,038	19%	Downhill Ski	450	450	0%	-	0%	(65,400)	(18,402)	-39%	15,038	19%
(20,976)	(13,558)	(13,306)	(7,418)	-55%	(7,669)	-58%	Cross Country Ski	-	-	0%	-	0%	(20,976)	(7,418)	-55%	(7,669)	-58%
(2,774)	(2,107)	(33)	(667)	-32%	(2,741)	#####	Snowplay	-	-	0%	-	0%	(2,774)	(667)	-32%	(2,741)	#####
(32,319)	20,166	18,185	(52,485)	-260%	(50,504)	-278%	Golf	130,327	(64,473)	-33%	(52,987)	-29%	(162,645)	11,989	7%	2,484	2%
(4,135)	(2,079)	(3,422)	(2,056)	-99%	(714)	-21%	Campground	9,405	(1,395)	-13%	139	2%	(13,540)	(661)	-5%	(853)	-7%
(30,444)	(20,304)	(16,396)	(10,140)	-50%	(14,048)	-86%	Equestrian	26,641	(4,959)	-16%	(1,645)	-6%	(57,086)	(5,182)	-10%	(12,403)	-28%
(6,901)	(4,700)	(6,726)	(2,201)	-47%	(175)	-3%	Bikeworks	10,718	(4,182)	-28%	(3,427)	-24%	(17,619)	1,981	10%	3,252	16%
(18,154)	(23,470)	(14,351)	5,316	23%	(3,803)	-27%	Trails	-	(220)	-100%	(90)	-100%	(18,154)	5,536	23%	(3,713)	-26%
(5,476)	11,512	22,534	(16,988)	-148%	(28,010)	-124%	The Lodge	221,624	(14,376)	-6%	(9,932)	-4%	(227,100)	(2,612)	-1%	(18,078)	-9%
(28,526)	(28,904)	(21,825)	378	1%	(6,701)	-31%	Summer Food and Bev	29,335	(9,265)	-24%	(2,571)	-8%	(57,861)	9,643	14%	(4,130)	-8%
(11,971)	3,191	3,947	(15,162)	-475%	(15,917)	-403%	Pizza on the Hill	35,154	(27,346)	-44%	(17,328)	-33%	(47,124)	12,185	21%	1,411	3%
(10,784)	(5,629)	(7,711)	(5,155)	-92%	(3,074)	-40%	Alder Creek Café	27,438	10,375	61%	4,598	20%	(38,222)	(15,530)	-68%	(7,672)	-25%
(210,394)	(85,506)	(102,788)	(124,888)	-146%	(107,607)	-105%	Amenities Total	806,219	(121,424)	-13%	(62,281)	-7%	(1,016,614)	(3,465)	0%	(45,326)	-5%
(479,409)	(525,494)	(477,880)	46,085	9%	(1,529)	0%	HOA & Amenities Support Services	101,061	25,461	34%	21,827	28%	(580,470)	20,624	3%	(23,355)	-4%
(88,730)	(84,464)	(80,695)	(4,266)	-5%	(8,036)	-10%	General	-	-	0%	-	0%	(88,730)	(4,266)	-5%	(8,036)	-10%
(61,072)	(28,921)	(57,807)	(32,151)	-111%	(3,265)	-6%	Administration	36,058	3,758	12%	7,480	26%	(97,130)	(35,909)	-59%	(10,745)	-12%
2,091	(27,914)	(16,398)	30,005	107%	18,490	113%	Communications	35,553	12,553	55%	1,436	4%	(33,462)	17,452	34%	17,054	34%
(62,592)	(48,774)	(48,017)	(13,818)	-28%	(14,575)	-30%	Information Tech	-	-	0%	-	0%	(62,592)	(13,818)	-28%	(14,575)	-30%
(57,180)	(64,619)	(62,136)	7,439	12%	4,956	8%	Accounting	521	221	74%	116	29%	(57,701)	7,218	11%	4,840	8%
(26,889)	(29,377)	(26,526)	2,488	8%	(363)	-1%	Human Resources	-	-	0%	-	0%	(26,889)	2,488	8%	(363)	-1%
(3,738)	(11,639)	(13,090)	7,901	68%	9,352	71%	Architectural Standards	25,419	8,419	50%	13,361	111%	(29,157)	(518)	-2%	(4,009)	-16%
(15,222)	(25,163)	(18,243)	9,941	40%	3,021	17%	Member Services	2,859	859	43%	(366)	-11%	(18,082)	9,081	33%	3,387	16%
(25,652)	(21,260)	(19,280)	(4,392)	-21%	(6,372)	-33%	Risk & Facility Admin	-	-	0%	-	0%	(25,652)	(4,392)	-21%	(6,372)	-33%
(79,139)	(121,065)	(86,726)	41,926	35%	7,588	9%	Forestry	650	(350)	-35%	(200)	-24%	(79,789)	42,276	35%	7,788	9%
(61,286)	(62,298)	(48,961)	1,012	2%	(12,325)	-25%	Maintenance	-	-	0%	-	0%	(61,286)	1,012	2%	(12,325)	-25%
\$ (689,803)	\$ (611,000)	\$ (580,668)	\$ (78,803)	-13%	\$ (109,135)	-19%	Net Operating Result	\$ 907,281	\$ (95,962)	-10%	\$ (40,454)	-4%	\$ (1,597,084)	\$ 17,159	1%	\$ (68,681)	-4%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the six months ending June 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (81,884)	\$ (201,212)	\$ (125,260)	\$ 119,328	59%	\$ 43,375	35%	Private Amenities	\$ 749,671	\$ 20,111	3%	\$ 23,891	3%	\$ (831,555)	\$ 99,217	11%	\$ 19,485	2%
51,753	(71,770)	(43,641)	123,523	172%	95,394	219%	Trout Creek Rec Ctr	472,531	89,531	23%	63,241	15%	(420,778)	33,992	7%	32,153	7%
(13,884)	(51,624)	(24,536)	37,740	73%	10,652	43%	Aquatics	88,451	(7,149)	-7%	1,719	2%	(102,335)	44,889	30%	8,933	8%
(12,570)	9,763	17,369	(22,333)	-229%	(29,939)	-172%	Beach Club Marina	109,273	(25,727)	-19%	(20,420)	-16%	(121,843)	3,394	3%	(9,519)	-8%
(44,743)	6,736	(3,161)	(51,479)	-764%	(41,583)	#####	Tennis Center	34,724	(43,176)	-55%	(30,843)	-47%	(79,467)	(8,303)	-12%	(10,739)	-16%
(24,589)	(41,476)	(25,594)	16,887	41%	1,005	4%	Day Camps	40,895	10,595	35%	12,970	46%	(65,484)	6,292	9%	(11,965)	-22%
(37,851)	(52,841)	(45,697)	14,990	28%	7,847	17%	Recreation Programs	3,797	(3,963)	-51%	(2,775)	-42%	(41,648)	18,953	31%	10,622	20%
663,601	(249,728)	607,918	913,329	366%	55,682	9%	Public Amenities	5,902,828	1,819,775	45%	478,867	9%	(5,239,227)	(906,446)	-21%	(423,185)	-9%
1,007,652	421,035	833,831	586,617	139%	173,822	21%	Downhill Ski	3,120,601	1,222,756	64%	369,146	13%	(2,112,949)	(636,139)	-43%	(195,324)	-10%
326,870	99,406	208,920	227,464	229%	117,950	56%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(583,717)	(143,123)	-32%	(60,408)	-12%
151,433	2,103	127,627	149,330	7101%	23,806	19%	Snowplay	248,919	144,919	139%	34,370	16%	(97,486)	4,411	4%	(10,564)	-12%
(314,469)	(287,202)	(264,700)	(27,267)	-9%	(49,769)	-19%	Golf	141,364	(108,636)	-43%	(96,976)	-41%	(455,833)	81,369	15%	47,207	9%
(16,647)	(13,954)	(12,523)	(2,693)	-19%	(4,125)	-33%	Campground	9,405	(1,395)	-13%	(246)	-3%	(26,052)	(1,298)	-5%	(3,879)	-17%
(78,361)	(65,179)	(61,582)	(13,182)	-20%	(16,779)	-27%	Equestrian	27,025	(4,575)	-14%	(1,299)	-5%	(105,386)	(8,607)	-9%	(15,480)	-17%
(10,329)	(4,287)	(7,057)	(6,042)	-141%	(3,273)	-46%	Bikeworks	25,218	318	1%	1,016	4%	(35,548)	(6,361)	-22%	(4,288)	-14%
(45,163)	(57,858)	(30,132)	12,695	22%	(15,031)	-50%	Trails	-	(220)	-100%	(190)	-100%	(45,163)	12,915	22%	(14,841)	-49%
(200,006)	(201,220)	(112,579)	1,214	1%	(87,427)	-78%	The Lodge	987,854	102,854	12%	(18,666)	-2%	(1,187,860)	(101,640)	-9%	(68,762)	-6%
(47,055)	(57,315)	(36,096)	10,260	18%	(10,959)	-30%	Summer Food and Bev	30,235	(21,965)	-42%	(9,527)	-24%	(77,290)	32,225	29%	(1,433)	-2%
(64,554)	(56,199)	(29,658)	(8,355)	-15%	(34,896)	-118%	Pizza on the Hill	174,451	651	0%	(23,135)	-12%	(239,005)	(9,006)	-4%	(11,761)	-5%
(45,769)	(29,058)	(8,133)	(16,711)	-58%	(37,636)	-463%	Alder Creek Café	227,168	114,480	102%	46,016	25%	(272,937)	(131,191)	-93%	(83,653)	-44%
581,716	(450,940)	482,658	1,032,656	229%	99,058	21%	Amenities Total	6,652,499	1,839,886	38%	502,758	8%	(6,070,782)	(807,229)	-15%	(403,700)	-7%
(2,695,928)	(2,721,060)	(2,613,792)	25,132	1%	(82,136)	-3%	HOA & Amenities Support Services	379,120	35,020	10%	18,635	5%	(3,075,048)	(9,888)	0%	(100,771)	-3%
(450,255)	(408,274)	(374,941)	(41,981)	-10%	(75,314)	-20%	General	-	-	0%	-	0%	(450,255)	(41,981)	-10%	(75,314)	-20%
(201,674)	(234,624)	(306,109)	32,950	14%	104,435	34%	Administration	179,304	48,604	37%	(2,085)	-1%	(380,978)	(15,654)	-4%	106,520	22%
(181,861)	(211,922)	(215,661)	30,061	14%	33,800	16%	Communications	99,279	(5,721)	-5%	7,740	8%	(281,141)	35,781	11%	26,060	8%
(312,957)	(303,251)	(298,238)	(9,706)	-3%	(14,718)	-5%	Information Tech	-	-	0%	-	0%	(312,957)	(9,706)	-3%	(14,718)	-5%
(350,259)	(383,044)	(362,734)	32,785	9%	12,475	3%	Accounting	2,933	1,533	110%	591	25%	(353,192)	31,252	8%	11,884	3%
(146,589)	(156,135)	(145,566)	9,546	6%	(1,023)	-1%	Human Resources	-	-	0%	-	0%	(146,589)	9,546	6%	(1,023)	-1%
(80,400)	(79,181)	(68,658)	(1,219)	-2%	(11,742)	-17%	Architectural Standards	73,285	(11,015)	-13%	11,429	18%	(153,685)	9,796	6%	(23,171)	-18%
(92,192)	(125,385)	(92,301)	33,193	26%	110	0%	Member Services	22,023	323	1%	436	2%	(114,215)	32,870	22%	(326)	0%
(135,371)	(128,496)	(114,646)	(6,875)	-5%	(20,725)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(135,371)	(6,875)	-5%	(20,725)	-18%
(381,537)	(303,068)	(291,683)	(78,469)	-26%	(89,854)	-31%	Forestry	2,295	1,295	130%	525	30%	(383,832)	(79,764)	-26%	(90,379)	-31%
(362,833)	(387,680)	(343,254)	24,847	6%	(19,578)	-6%	Maintenance	-	-	0%	-	0%	(362,833)	24,847	6%	(19,578)	-6%
\$ (2,114,212)	\$ (3,172,000)	\$ (2,131,133)	\$ 1,057,788	33%	\$ 16,921	1%	Net Operating Result	\$ 7,031,618	\$ 1,874,905	36%	\$ 521,393	8%	\$ (9,145,830)	\$ (817,117)	-10%	\$ (504,472)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	Private Amenities	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Public Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(39,702)	(45,209)	(20,586)	5,507	12%	(19,116)	-93%	Pizza on the Hill	118,458	23,958	25%	(7,761)	-6%	(158,160)	(18,451)	-13%	(11,355)	-8%
(19,806)	(12,352)	9,016	(7,454)	-60%	(28,822)	-320%	Alder Creek Café	187,300	98,913	112%	38,624	26%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities Support Services	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Summer Months (May-Jun) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (22,757)	\$ (39,388)	\$ (30,518)	\$ 16,631	42%	\$ 7,760	25%	Private Amenities	\$ 441,037	\$ (16,124)	-4%	\$ 9,170	2%	\$ (463,794)	\$ 32,754	7%	\$ (1,410)	0%
11,678	1,714	(7,678)	9,964	581%	19,356	252%	Trout Creek Rec Ctr	159,242	3,242	2%	5,994	4%	(147,564)	6,722	4%	13,361	8%
(20,020)	(17,573)	(27,582)	(2,447)	-14%	7,562	27%	Aquatics	30,282	(21,318)	-41%	(8,057)	-21%	(50,302)	18,871	27%	15,619	24%
22,462	29,919	25,665	(7,457)	-25%	(3,203)	-12%	Beach Club Marina	123,374	(11,626)	-9%	(2,049)	-2%	(100,913)	4,168	4%	(1,154)	-1%
10,417	12,568	22,229	(2,151)	-17%	(11,813)	-53%	Tennis Center	83,521	5,621	7%	829	1%	(73,104)	(7,772)	-12%	(12,642)	-21%
(23,488)	(40,286)	(22,873)	16,798	42%	(615)	-3%	Day Camps	40,820	10,520	35%	13,015	47%	(64,308)	6,278	9%	(13,630)	-27%
(23,805)	(25,730)	(20,278)	1,925	7%	(3,527)	-17%	Recreation Programs	3,797	(2,563)	-40%	(562)	-13%	(27,602)	4,488	14%	(2,965)	-12%
(578,839)	(410,484)	(404,023)	(168,355)	-41%	(174,816)	-43%	Public Amenities	656,462	(198,859)	-23%	(171,346)	-21%	(1,235,300)	30,505	2%	(3,469)	0%
(136,714)	(109,344)	(165,465)	(27,370)	-25%	28,751	17%	Downhill Ski	1,043	1,043	0%	(1,520)	-59%	(137,757)	(28,413)	-26%	30,271	18%
(35,070)	(26,243)	(27,997)	(8,827)	-34%	(7,073)	-25%	Cross Country Ski	-	-	0%	-	0%	(35,070)	(8,827)	-34%	(7,073)	-25%
(5,554)	(4,214)	(792)	(1,340)	-32%	(4,762)	-601%	Snowplay	-	-	0%	-	0%	(5,554)	(1,340)	-32%	(4,762)	-601%
(142,618)	(88,670)	(84,483)	(53,948)	-61%	(58,135)	-69%	Golf	139,982	(108,018)	-44%	(94,166)	-40%	(282,601)	54,069	16%	36,031	11%
(6,895)	(5,006)	(5,115)	(1,889)	-38%	(1,780)	-35%	Campground	9,405	(1,395)	-13%	(246)	-3%	(16,300)	(494)	-3%	(1,534)	-10%
(57,197)	(46,829)	(40,071)	(10,368)	-22%	(17,126)	-43%	Equestrian	26,705	(4,895)	-15%	(1,619)	-6%	(83,902)	(5,473)	-7%	(15,506)	-23%
(7,794)	(4,287)	(7,057)	(3,507)	-82%	(737)	-10%	Bikeworks	25,218	318	1%	1,016	4%	(33,012)	(3,825)	-13%	(1,753)	-6%
(27,780)	(36,228)	(22,229)	8,448	23%	(5,551)	-25%	Trails	-	(220)	-100%	(190)	-100%	(27,780)	8,668	24%	(5,361)	-24%
(65,663)	(8,946)	11,481	(56,717)	-634%	(77,144)	-672%	The Lodge	328,013	(55,987)	-15%	(57,112)	-15%	(393,676)	(730)	0%	(20,032)	-5%
(42,738)	(53,021)	(36,074)	10,283	19%	(6,665)	-18%	Summer Food and Bev	30,235	(21,965)	-42%	(9,527)	-24%	(72,973)	32,248	31%	2,862	4%
(24,852)	(10,990)	(9,072)	(13,862)	-126%	(15,780)	-174%	Pizza on the Hill	55,993	(23,307)	-29%	(15,374)	-22%	(80,845)	9,445	10%	(406)	-1%
(25,963)	(16,706)	(17,149)	(9,257)	-55%	(8,814)	-51%	Alder Creek Café	39,867	15,566	64%	7,392	23%	(65,830)	(24,823)	-61%	(16,206)	-33%
(601,596)	(449,872)	(434,541)	(151,724)	-34%	(167,055)	-38%	Amenities Total	1,097,498	(214,983)	-16%	(162,176)	-13%	(1,699,094)	63,259	4%	(4,879)	0%
(922,167)	(982,128)	(1,016,543)	59,961	6%	94,376	9%	HOA & Amenities Support Services	159,583	24,883	18%	20,268	15%	(1,081,750)	35,078	3%	74,108	6%
(148,174)	(143,276)	(133,264)	(4,898)	-3%	(14,911)	-11%	General	-	-	0%	-	0%	(148,174)	(4,898)	-3%	(14,911)	-11%
(105,175)	(79,553)	(191,606)	(25,622)	-32%	86,432	45%	Administration	49,756	7,256	17%	3,694	8%	(154,931)	(32,878)	-27%	82,737	35%
(51,033)	(66,557)	(67,209)	15,524	23%	16,176	24%	Communications	50,082	9,082	22%	4,716	10%	(101,115)	6,442	6%	11,460	10%
(110,686)	(97,946)	(95,276)	(12,740)	-13%	(15,410)	-16%	Information Tech	-	-	0%	-	0%	(110,686)	(12,740)	-13%	(15,410)	-16%
(113,937)	(128,952)	(118,752)	15,015	12%	4,815	4%	Accounting	812	312	62%	229	39%	(114,749)	14,703	11%	4,586	4%
(50,030)	(54,555)	(47,960)	4,525	8%	(2,070)	-4%	Human Resources	-	-	0%	-	0%	(50,030)	4,525	8%	(2,070)	-4%
(19,589)	(22,518)	(20,958)	2,929	13%	1,370	7%	Architectural Standards	39,090	5,090	15%	10,876	39%	(58,679)	(2,161)	-4%	(9,506)	-19%
(20,478)	(38,001)	(24,620)	17,523	46%	4,142	17%	Member Services	17,548	1,848	12%	228	1%	(38,026)	15,675	29%	3,914	9%
(49,748)	(42,584)	(41,548)	(7,164)	-17%	(8,200)	-20%	Risk & Facility Admin	-	-	0%	-	0%	(49,748)	(7,164)	-17%	(8,200)	-20%
(125,968)	(184,393)	(167,193)	58,425	32%	41,225	25%	Forestry	2,295	1,295	130%	525	30%	(128,263)	57,130	31%	40,700	24%
(127,350)	(123,793)	(108,159)	(3,557)	-3%	(19,191)	-18%	Maintenance	-	-	0%	-	0%	(127,350)	(3,557)	-3%	(19,191)	-18%
\$ (1,523,763)	\$ (1,432,000)	\$ (1,451,084)	\$ (91,763)	6%	\$ (72,679)	5%	Net Operating Result	\$ 1,257,081	\$ (190,100)	-13%	\$ (141,908)	-10%	\$ (2,780,844)	\$ 98,337	3%	\$ 69,229	2%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(45,533)	(56,338)	(27,398)	10,805	19%	(18,134)	-66%	Pizza on the Hill	181,610	33,110	22%	(12,074)	-6%	(227,143)	(22,305)	-11%	(6,060)	-3%
(27,778)	(23,638)	(2,443)	(4,140)	-18%	(25,335)	#####	Alder Creek Café	248,750	148,963	149%	33,448	16%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the six months ending June 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ (81,884)	\$ (201,212)	\$ (125,260)	\$ 119,328	59%	\$ 43,375	35%	Private Amenities	\$ (12.65)	\$ (31.08)	\$ (19.35)	\$ 18	59%	\$ 7	35%
51,753	(71,770)	(43,641)	123,523	172%	95,394	219%	Trout Creek Rec Ctg	8.00	(11.09)	(6.74)	19	172%	15	219%
(13,884)	(51,624)	(24,536)	37,740	73%	10,652	43%	Aquatics	(2.14)	(7.98)	(3.79)	6	73%	2	43%
(12,570)	9,763	17,369	(22,333)	-229%	(29,939)	-172%	Beach Club Marina	(1.94)	1.51	2.68	(3)	-229%	(5)	-172%
(44,743)	6,736	(3,161)	(51,479)	-764%	(41,583)	#####	Tennis Center	(6.91)	1.04	(0.49)	(8)	-764%	(6)	#####
(24,589)	(41,476)	(25,594)	16,887	41%	1,005	4%	Day Camps	(3.80)	(6.41)	(3.95)	3	41%	0	4%
(37,851)	(52,841)	(45,697)	14,990	28%	7,847	17%	Recreation Programs	(5.85)	(8.16)	(7.06)	2	28%	1	17%
663,601	(249,728)	607,918	913,329	366%	55,682	9%	Public Amenities	\$ 102.52	\$ (38.58)	\$ 93.92	141	366%	9	9%
1,007,652	421,035	833,831	586,617	139%	173,822	21%	Downhill Ski	155.67	65.04	128.82	91	139%	27	21%
326,870	99,406	208,920	227,464	229%	117,950	56%	Cross Country Ski	50.50	15.36	32.28	35	229%	18	56%
151,433	2,103	127,627	149,330	7101%	23,806	19%	Snowplay	23.39	0.32	19.72	23	7101%	4	19%
(314,469)	(287,202)	(264,700)	(27,267)	-9%	(49,769)	-19%	Golf	(48.58)	(44.37)	(40.89)	(4)	-9%	(8)	-19%
(16,647)	(13,954)	(12,523)	(2,693)	-19%	(4,125)	-33%	Campground	(2.57)	(2.16)	(1.93)	(0)	-19%	(1)	-33%
(78,361)	(65,179)	(61,582)	(13,182)	-20%	(16,779)	-27%	Equestrian	(12.11)	(10.07)	(9.51)	(2)	-20%	(3)	-27%
(10,329)	(4,287)	(7,057)	(6,042)	-141%	(3,273)	-46%	Bikeworks	(1.60)	(0.66)	(1.09)	(1)	-141%	(1)	-46%
(45,163)	(57,858)	(30,132)	12,695	22%	(15,031)	-50%	Trails	(6.98)	(8.94)	(4.66)	2	22%	(2)	-50%
(200,006)	(201,220)	(112,579)	1,214	1%	(87,427)	-78%	The Lodge	(30.90)	(31.09)	(17.39)	0	1%	(14)	-78%
(47,055)	(57,315)	(36,096)	10,260	18%	(10,959)	-30%	Summer Food and Bev	(7.27)	(8.85)	(5.58)	2	18%	(2)	-30%
(64,554)	(56,199)	(29,658)	(8,355)	-15%	(34,896)	-118%	Pizza on the Hill	(9.97)	(8.68)	(4.58)	(1)	-15%	(5)	-118%
(45,769)	(29,058)	(8,133)	(16,711)	-58%	(37,636)	-463%	Alder Creek Café	(7.07)	(4.49)	(1.26)	(3)	-58%	(6)	-463%
581,716	(450,940)	482,658	1,032,656	229%	99,058	21%	Amenities Total	\$ 89.87	\$ (69.66)	\$ 74.56	160	229%	15	21%
(2,695,928)	(2,721,060)	(2,613,792)	25,132	1%	(82,136)	-3%	HOA & Amenities Support Services	\$ (416.49)	\$ (420.37)	\$ (403.80)	4	1%	(13)	-3%
(450,255)	(408,274)	(374,941)	(41,981)	-10%	(75,314)	-20%	General	(69.56)	(63.07)	(57.92)	(6)	-10%	(12)	-20%
(201,674)	(234,624)	(306,109)	32,950	14%	104,435	34%	Administration	(31.16)	(36.25)	(47.29)	5	14%	16	34%
(181,861)	(211,922)	(215,661)	30,061	14%	33,800	16%	Communications	(28.10)	(32.74)	(33.32)	5	14%	5	16%
(312,957)	(303,251)	(298,238)	(9,706)	-3%	(14,718)	-5%	Information Tech	(48.35)	(46.85)	(46.07)	(1)	-3%	(2)	-5%
(350,259)	(383,044)	(362,734)	32,785	9%	12,475	3%	Accounting	(54.11)	(59.18)	(56.04)	5	9%	2	3%
(146,589)	(156,135)	(145,566)	9,546	6%	(1,023)	-1%	Human Resources	(22.65)	(24.12)	(22.49)	1	6%	(0)	-1%
(80,400)	(79,181)	(68,658)	(1,219)	-2%	(11,742)	-17%	Architectural Standards	(12.42)	(12.23)	(10.61)	(0)	-2%	(2)	-17%
(92,192)	(125,385)	(92,301)	33,193	26%	110	0%	Member Services	(14.24)	(19.37)	(14.26)	5	26%	0	0%
(135,371)	(128,496)	(114,646)	(6,875)	-5%	(20,725)	-18%	Risk & Facility Admin	(20.91)	(19.85)	(17.71)	(1)	-5%	(3)	-18%
(381,537)	(303,068)	(291,683)	(78,469)	-26%	(89,854)	-31%	Forestry	(58.94)	(46.82)	(45.06)	(12)	-26%	(14)	-31%
(362,833)	(387,680)	(343,254)	24,847	6%	(19,578)	-6%	Maintenance	(56.05)	(59.89)	(53.03)	4	6%	(3)	-6%
\$ (2,114,212)	\$ (3,172,000)	\$ (2,131,133)	\$ 1,057,788	33%	\$ 16,921	1%	Net Operating Result	\$ (326.62)	\$ (490.04)	\$ (329.23)	\$ 163.42	33%	\$ 2.61	1%

Tahoe Donner Association
Payroll Hours Report
for the month of June 2017

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
8,065	9,493	8,352	1,428	15%	287	3%	Private Amenities	16,035	20,891	18,574	4,856	23%	2,540	14%
1,405	1,725	1,412	320	19%	7	0%	Trout Creek Rec Ctr	8,275	10,267	8,817	1,992	19%	542	6%
826	1,680	1,414	854	51%	588	42%	Aquatics	901	2,108	1,855	1,207	57%	954	51%
1,745	1,905	2,047	160	8%	302	15%	Beach Club Marina	1,816	2,723	2,902	907	33%	1,086	37%
1,004	806	804	(198)	-25%	(200)	-25%	Tennis Center	1,259	1,136	1,067	(123)	-11%	(192)	-18%
2,352	2,676	1,785	324	12%	(567)	-32%	Day Camps	2,435	2,920	1,976	485	17%	(459)	-23%
734	701	891	(33)	-5%	157	18%	Recreation Programs	1,349	1,737	1,957	388	22%	608	31%
16,312	16,354	17,033	42	0%	721	4%	Public Amenities	117,045	95,126	115,016	(21,919)	-23%	(2,029)	-2%
644	368	536	(276)	-75%	(107)	-20%	Downhill Ski Area	53,297	36,285	48,382	(17,012)	-47%	(4,915)	-10%
121	-	58	(121)	0%	(63)	-110%	Cross Country Ski Area	14,871	10,004	13,464	(4,868)	-49%	(1,407)	-10%
47	-	-	(47)	0%	(47)	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
1,584	1,858	1,936	274	15%	352	18%	Golf Operations	1,616	3,335	3,336	1,719	52%	1,720	52%
3,601	4,082	4,081	481	12%	480	12%	Golf Maintenance	7,657	10,248	9,680	2,591	25%	2,023	21%
215	208	277	(8)	-4%	62	22%	Campground	215	208	277	(8)	-4%	62	22%
1,352	1,302	1,213	(50)	-4%	(139)	-11%	Equestrian	1,508	1,302	1,354	(206)	-16%	(154)	-11%
222	200	217	(22)	-11%	(5)	-2%	Bikeworks	244	320	267	76	24%	23	9%
451	674	312	223	33%	(138)	-44%	Trails	451	848	320	398	47%	(130)	-41%
5,050	3,727	4,326	(1,323)	-35%	(723)	-17%	The Lodge	23,015	19,561	22,340	(3,453)	-18%	(674)	-3%
1,273	2,247	1,805	974	43%	532	29%	Summer Food and Bev	1,301	2,944	2,493	1,643	56%	1,192	48%
1,008	1,330	1,276	322	24%	269	21%	Pizza on the Hill	4,198	4,116	4,301	(82)	-2%	103	2%
745	358	995	(387)	-108%	250	25%	Alder Creek Café	6,288	2,766	6,179	(3,522)	-127%	(109)	-2%
24,377	25,847	25,385	1,470	6%	1,008	4%	Amenities Total	133,080	116,017	133,590	(17,063)	-15%	510	0%
8,296	8,361	7,444	65	1%	(852)	-11%	HOA & Amenities Support Services	37,671	42,373	36,036	4,703	11%	(1,635)	-5%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
507	555	510	48	9%	2	0%	Administration	3,018	3,391	2,798	373	11%	(220)	-8%
675	680	665	5	1%	(10)	-1%	Communications	3,463	3,840	3,396	377	10%	(68)	-2%
407	528	434	121	23%	27	6%	Information Tech	2,900	3,512	2,557	612	17%	(343)	-13%
865	976	1,011	111	11%	145	14%	Accounting	5,133	5,961	5,488	828	14%	355	6%
185	164	132	(21)	-13%	(53)	-40%	Human Resources	978	815	487	(163)	-20%	(491)	-101%
643	784	633	141	18%	(10)	-2%	Architectural Standards	3,372	4,120	2,980	748	18%	(392)	-13%
463	848	490	385	45%	27	5%	Member Services	2,556	4,424	2,350	1,868	42%	(206)	-9%
353	388	337	35	9%	(16)	-5%	Risk & Facility Admin	1,966	2,308	1,658	342	15%	(307)	-19%
2,417	1,798	1,797	(619)	-34%	(621)	-35%	Forestry	3,596	4,323	4,628	727	17%	1,032	22%
1,780	1,640	1,435	(140)	-9%	(345)	-24%	Maintenance	10,688	9,679	9,694	(1,009)	-10%	(994)	-10%
32,673	34,208	32,829	1,535	4%	156	0%	Total Payroll Hours	170,751	158,391	169,626	(12,360)	-8%	(1,124)	-1%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of June 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance	
10	9	9	9	10	47	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	10	10	9	20	48	83	59	18	11	10	11	15	18	2.4	14%
9	8	8	8	6	8	-	-	-	-	-	-		9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.5	6%
-	-	0	-	0	5	-	-	-	-	-	-		-	-	-	0	2	8	16	10	1	-	-	-	1	2	0.9	51%
-	-	-	0	0	10	-	-	-	-	-	-		-	-	-	-	5	12	21	14	5	0	-	-	2	3	1.0	37%
-	-	-	-	1	6	-	-	-	-	-	-		-	-	-	-	2	5	7	5	3	1	-	-	1	1	(0.2)	-18%
-	-	-	-	0	14	-	-	-	-	-	-		-	-	-	0	1	10	21	16	1	0	-	-	2	2	(0.4)	-23%
1	0	0	1	1	4	-	-	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	1	2	0.6	31%	
162	156	140	85	38	94	-	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	167	155	122	61	59	98	135	119	89	54	45	146	113	111	(2.0)	-2%
94	91	80	35	4	4	-	-	-	-	-	-		93	88	67	25	3	3	2	2	2	4	8	85	51	47	(4.7)	-10%
27	25	22	11	0	1	-	-	-	-	-	-		28	24	19	6	0	0	1	0	2	4	10	20	14	13	(1.4)	-10%
4	5	3	2	-	0	-	-	-	-	-	-		6	6	3	1	-	-	-	-	-	-	0	4	2	3	0.2	9%
0	0	0	0	-	9	-	-	-	-	-	-		1	1	1	1	5	11	14	13	10	3	0	0	2	3	1.7	52%
1	1	3	6	12	21	-	-	-	-	-	-		1	1	3	7	21	24	23	24	20	11	2	1	7	9	1.9	21%
-	-	-	-	-	1	-	-	-	-	-	-		-	-	-	-	-	2	1	1	1	-	-	-	0	0	0.1	22%
0	0	0	0	0	8	-	-	-	-	-	-		0	0	0	0	0	7	10	7	4	0	0	0	1	1	(0.1)	-11%
-	-	-	-	0	1	-	-	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	0	0	0	0.0	9%
-	-	-	-	-	3	-	-	-	-	-	-		-	-	-	-	0	2	2	3	2	2	1	-	0	0	(0.1)	-41%
23	22	22	22	15	29	-	-	-	-	-	-		25	23	20	17	19	25	37	34	27	20	19	22	22	21	(0.6)	-3%
-	-	-	-	0	7	-	-	-	-	-	-		-	-	-	-	4	10	18	15	9	4	-	-	1	2	1.1	48%
4	4	4	4	3	6	-	-	-	-	-	-		5	5	3	2	2	7	16	12	6	3	2	5	4	4	0.1	2%
9	8	7	5	3	4	-	-	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	(0.1)	-2%	
171	165	149	94	48	141	-	-	-	-	-	-	Amenities Total	177	165	132	71	79	146	218	178	107	65	55	157	128	128	0.5	0%
34	32	35	34	35	48	-	-	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	32	32	33	30	38	43	46	50	45	41	42	36	36	35	(1.6)	-5%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	3	3	3	3	3	-	-	-	-	-	-		3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.2)	-8%
3	3	4	3	3	4	-	-	-	-	-	-		3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.1)	-2%
2	3	3	3	3	2	-	-	-	-	-	-		3	3	3	2	2	3	3	4	3	3	3	2	3	2	(0.3)	-13%
5	5	6	4	5	5	-	-	-	-	-	-		6	6	6	4	4	6	6	7	6	6	6	5	5	5	0.3	6%
1	1	1	1	1	1	-	-	-	-	-	-		1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-101%
3	3	3	3	3	4	-	-	-	-	-	-		2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.4)	-13%
2	2	2	3	2	3	-	-	-	-	-	-		2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.2)	-9%
2	2	2	2	2	2	-	-	-	-	-	-		1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.3)	-19%
1	1	1	1	1	4	14	-	-	-	-	-		2	3	2	2	7	10	12	15	13	11	10	5	3	4	1.0	22%
12	10	10	10	10	10	-	-	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(1.0)	-10%	
205	197	184	128	83	189	-	-	-	-	-	-	Total Payroll Hours	210	197	166	100	117	189	264	228	152	106	97	193	164	163	(1.1)	-1%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **June 2017**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to Prior Yr			Actual	Prior Yr	Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
382	96	202	(286)	-298%	(181)	-90%	Private Amenities	777	547	(229)	-42%
136	62	60	(74)	-120%	(77)	-129%	Trout Creek Rec Ctr	481	324	(157)	-48%
106	2	74	(104)	#####	(32)	-43%	Aquatics	107	89	(18)	-20%
16	24	10	8	34%	(6)	-59%	Beach Club Marina	39	12	(27)	-235%
39	8	19	(31)	-365%	(20)	-108%	Tennis Center	48	30	(18)	-62%
43	1	5	(42)	#####	(38)	-721%	Day Camps	44	6	(38)	-687%
42	-	34	(42)	0%	(8)	-24%	Recreation Programs	58	87	29	34%
1,013	490	398	(522)	-106%	(615)	-154%	Public Amenities	7,216	7,495	278	4%
4	7	2	3	39%	(2)	-109%	Downhill Ski Area	3,661	4,561	901	20%
-	3	-	3	100%	-	0%	Cross Country Ski Area	1,207	1,280	72	6%
-	0	-	0	100%	-	0%	Snowplay - Total Tubers	49	72	24	33%
54	-	11	(54)	0%	(43)	-399%	Golf Operations	54	40	(14)	-34%
511	335	87	(176)	-53%	(424)	-487%	Golf Maintenance	896	437	(459)	-105%
32	-	32	(32)	0%	(1)	-2%	Campground	32	32	(1)	-2%
20	1	21	(19)	#####	1	4%	Equestrian	31	30	(2)	-5%
-	-	2	-	0%	2	100%	Bikeworks	-	4	4	100%
18	-	1	(18)	0%	(17)	-1641%	Trails	18	1	(17)	-1641%
209	127	115	(82)	-64%	(94)	-82%	The Lodge	758	498	(260)	-52%
64	1	56	(62)	#####	(7)	-13%	Summer Food and Bev	65	70	5	7%
28	4	27	(24)	-557%	(2)	-6%	Pizza on the Hill	120	167	46	28%
74	12	46	(61)	-498%	(28)	-62%	Alder Creek Café	325	303	(23)	-8%
1,395	587	600	(808)	-138%	(795)	-133%	Amenities Total	7,993	8,042	49	1%
262	170	156	(92)	-54%	(106)	-68%	HOA & Amenities Support Services	1,030	764	(266)	-35%
-	-	-	-	0%	-	0%	General	-	-	-	0%
25	19	17	(5)	-28%	(7)	-41%	Administration	86	95	9	9%
6	3	9	(3)	-112%	3	38%	Communications	23	35	11	33%
4	3	5	(2)	-71%	0	8%	Information Tech	17	29	12	42%
19	15	27	(4)	-24%	8	29%	Accounting	72	117	45	38%
11	2	1	(9)	-544%	(10)	-703%	Human Resources	14	2	(12)	-578%
15	7	5	(8)	-100%	(10)	-188%	Architectural Standards	39	24	(15)	-64%
6	3	3	(4)	-124%	(4)	-140%	Member Services	22	27	6	21%
7	6	8	(0)	-3%	1	16%	Risk & Facility Admin	30	26	(4)	-15%
119	32	38	(87)	-273%	(81)	-211%	Forestry	153	74	(78)	-105%
50	80	42	29	37%	(8)	-20%	Maintenance	574	334	(241)	-72%
1,657	757	756	(900)	-119%	(901)	-119%	Total Payroll Hours	9,023	8,806	(218)	-2%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 296,834	\$ 296,584	\$ 295,291	\$ 321,026	250	0%	1,542	1%	(24,192)	-8%
Cash & Investments, non-Restricted	24,125,557	24,980,986	18,293,136	19,350,333	(855,429)	-3%	5,832,421	32%	4,775,224	25%
Cash and Investments total	24,422,390	25,277,570	18,588,427	19,671,359	(855,179)	-3%	5,833,963	31%	4,751,032	24%
Member's Dues & Receivables, Net	292,968	344,954	253,661	372,886	(51,986)	-15%	39,307	15%	(79,918)	-21%
Other Receivables	108,477	112,904	164,330	85,400	(4,427)	-4%	(55,853)	-34%	23,077	27%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	295,214	255,512	335,337	308,848	39,702	16%	(40,123)	-12%	(13,634)	-4%
Prepaid Expenses & Other Assets	312,375	361,497	687,119	265,991	(49,122)	-14%	(374,744)	-55%	46,384	17%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(34,940,775)	(34,676,975)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,582,800)	-5%	(4,200,256)	-14%
NBV of Property & Equipment	39,286,852	39,550,652	40,869,652	40,338,429	(263,800)	-1%	(1,582,800)	-4%	(1,051,577)	-3%
Construction In Progress	1,377,256	1,159,453	136,529	1,948,625	217,803	19%	1,240,727	909%	(571,370)	-29%
Net Property and Equipment	40,664,108	40,710,105	41,006,181	42,287,054	(45,997)	0%	(342,073)	-1%	(1,622,947)	-4%
Total Assets	\$ 66,095,532	\$ 67,062,542	\$ 61,035,054	\$ 62,991,537	(967,010)	-1%	5,060,478	8%	3,103,995	5%
Liabilities										
Accounts Payable	\$ 550,683	\$ 295,129	\$ 726,946	\$ 463,293	255,554	87%	(176,263)	-24%	87,391	19%
Accrued Liabilities	1,311,617	1,386,396	1,304,450	1,291,728	(74,780)	-5%	7,167	1%	19,889	2%
Deferred Revenue, Annual Assessment	3,138,700	3,749,700	3,694,679	3,246,230	(611,000)	-16%	(555,979)	-15%	(107,530)	-3%
Deferred Revenue, Recreation Fee	746,500	785,680	496,389	742,864	(39,180)	-5%	250,112	50%	3,637	0%
Deferred Revenue, All Other	822,830	812,827	540,627	689,821	10,003	1%	282,203	52%	133,008	19%
Deposits	506,851	510,925	383,996	413,585	(4,074)	-1%	122,855	32%	93,266	23%
Total Liabilities	7,077,181	7,540,658	7,147,086	6,847,520	(463,476)	-6%	(69,905)	-1%	229,662	3%
Members' Equity	59,018,351	59,521,884	53,887,968	56,144,017	(503,534)	-1%	5,130,383	10%	2,874,333	5%
Total Liabilities and Members' Equity	\$ 66,095,532	\$ 67,062,542	\$ 61,035,054	\$ 62,991,537	(967,010)	-1%	5,060,478	8%	3,103,995	5%
Balance Check	-	-	-	-						

**Financial Position (Balance Sheet)
TDA CONSOLIDATED**

F10

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount Pctg		to Last Year End Amount Pctg		to 12 Months Ago Amount Pctg	
Assets										
Cash & Investments, Restricted	\$ 296,834	\$ 296,584	\$ 295,291	\$ 321,026	250 0%		1,542 1%		(24,192) -8%	
Cash & Investments, non-Restricted	7,181,749	11,357,815	7,905,020	8,789,506	(4,176,067) -37%		(723,271) -9%		(1,607,757) -18%	
Cash and Investments total	7,478,582	11,654,399	8,200,311	9,110,532	(4,175,817) -36%		(721,729) -9%		(1,631,950) -18%	
Member's Dues & Receivables, Net	292,253	344,239	252,729	371,687	(51,986) -15%		39,524 16%		(79,434) -21%	
Other Receivables	55,823	52,654	152,679	75,418	3,169 6%		(96,855) -63%		(19,595) -26%	
Due From (To) Other Funds	797,593	407,093	(154,745)	263,505	390,500 96%		952,338 615%		534,088 203%	
Inventory	295,178	255,512	335,337	308,848	39,666 16%		(40,159) -12%		(13,670) -4%	
Prepaid Expenses & Other Assets	312,375	361,497	687,119	265,991	(49,122) -14%		(374,744) -55%		46,384 17%	
Gross, Property & Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Less Accumulated Depreciation	-	-	-	-	- 0%		- 0%		- 0%	
NBV of Property & Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Construction In Progress	-	-	-	-	- 0%		- 0%		- 0%	
Net Property and Equipment	-	-	-	-	- 0%		- 0%		- 0%	
Total Assets	\$ 9,231,805	\$ 13,075,394	\$ 9,473,429	\$ 10,395,981	(3,843,590) -29%		(241,624) -3%		(1,164,176) -11%	
Liabilities										
Accounts Payable	\$ 544,870	\$ 290,390	\$ 457,522	\$ 461,604	254,479 88%		87,348 19%		83,266 18%	
Accrued Liabilities	1,310,621	1,385,566	1,290,215	1,290,732	(74,946) -5%		20,406 2%		19,889 2%	
Deferred Revenue, Annual Assessment	3,138,700	3,749,700	1,900,968	3,246,230	(611,000) -16%		1,237,732 65%		(107,530) -3%	
Deferred Revenue, Recreation Fee	746,500	785,680	496,389	742,864	(39,180) -5%		250,112 50%		3,637 0%	
Deferred Revenue, All Other	822,830	812,827	540,627	689,821	10,003 1%		282,203 52%		133,008 19%	
Deposits	506,851	510,925	383,996	413,585	(4,074) -1%		122,855 32%		93,266 23%	
Total Liabilities	7,070,372	7,535,089	5,069,715	6,844,835	(464,717) -6%		2,000,656 39%		225,537 3%	
Members' Equity	2,161,433	5,540,305	4,403,714	3,551,146	(3,378,872) -61%		(2,242,281) -51%		(1,389,712) -39%	
Total Liabilities and Members' Equity	\$ 9,231,805	\$ 13,075,394	\$ 9,473,429	\$ 10,395,981	(3,843,590) -29%		(241,624) -3%		(1,164,176) -11%	
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	- 0%		180,000 20%		180,000 20%	
Members' Equity variance to target	1,061,433	4,440,305	3,483,714	2,631,146	(3,378,872) -76%		(2,422,281) -70%		(1,569,712) -60%	

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:

YTD NOR results Favorable (Unfavorable)	1,057,718 F07.2
Members' Equity Transfers In (Out)	(3,300,000) Board approved June 2017
Net Change in Members Equity	(2,242,282) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	12,913,821	11,396,387	9,161,356	9,410,643	1,517,434	13%	3,752,465	41%	3,503,178	37%
Cash and Investments total	12,913,821	11,396,387	9,161,356	9,410,643	1,517,434	13%	3,752,465	41%	3,503,178	37%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	48,324	54,151	11,355	9,129	(5,826)	-11%	36,969	326%	39,195	429%
Due From (To) Other Funds	(933,066)	(617,036)	135,652	27,441	(316,030)	-51%	(1,068,718)	-788%	(960,507)	-3500%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 12,029,079	\$ 10,833,501	\$ 9,308,363	\$ 9,447,213	1,195,578	11%	2,720,716	29%	2,581,866	27%
Liabilities										
Accounts Payable	\$ (0)	\$ (0)	\$ 240,801	\$ -	-	0%	(240,801)	-100%	(0)	0%
Accrued Liabilities	498	415	10,535	498	83	20%	(10,037)	-95%	-	0%
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	498	415	1,405,129	498	83	20%	(1,404,631)	-100%	(0)	0%
Members' Equity	12,028,581	10,833,086	7,903,234	9,446,715	1,195,495	11%	4,125,347	52%	2,581,866	27%
Total Liabilities and Members' Equity	\$ 12,029,079	\$ 10,833,501	\$ 9,308,363	\$ 9,447,213	1,195,578	11%	2,720,716	29%	2,581,866	27%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	2,625,347	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	4,125,347	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,881,144	2,078,321	1,078,299	1,005,730	1,802,823	87%	2,802,845	260%	2,875,414	286%
Cash and Investments total	3,881,144	2,078,321	1,078,299	1,005,730	1,802,823	87%	2,802,845	260%	2,875,414	286%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%
Other Receivables	4,203	5,660	296	853	(1,458)	-26%	3,906	1319%	3,350	393%
Due From (To) Other Funds	136,816	185,178	13,958	(349,808)	(48,362)	-26%	122,858	880%	486,624	139%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 4,022,878	\$ 2,269,874	\$ 1,093,485	\$ 657,974	1,753,003	77%	2,929,393	268%	3,364,904	511%
Liabilities										
Accounts Payable	\$ 5,814	\$ 4,739	\$ 8,989	\$ 1,689	1,075	23%	(3,175)	-35%	4,125	244%
Accrued Liabilities	498	415	3,700	498	83	20%	(3,202)	-87%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	6,312	5,154	594,433	2,187	1,158	22%	(588,121)	-99%	4,125	189%
Members' Equity	4,016,566	2,264,721	499,052	655,787	1,751,845	77%	3,517,514	705%	3,360,779	512%
Total Liabilities and Members' Equity	\$ 4,022,878	\$ 2,269,874	\$ 1,093,485	\$ 657,974	1,753,003	77%	2,929,393	268%	3,364,904	511%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,717,514	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	3,517,514	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,843	148,463	148,461	144,454	380	0%	382	0%	4,389	3%
Cash and Investments total	148,843	148,463	148,461	144,454	380	0%	382	0%	4,389	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	127	439	-	-	(313)	-71%	127	0%	127	0%
Due From (To) Other Funds	(1,343)	24,766	5,136	58,862	(26,109)	-105%	(6,479)	-126%	(60,205)	-102%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 147,627	\$ 173,668	\$ 153,597	\$ 203,316	(26,041)	-15%	(5,970)	-4%	(55,689)	-27%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%
Members' Equity	147,627	173,668	75,788	203,316	(26,041)	-15%	71,839	95%	(55,689)	-27%
Total Liabilities and Members' Equity	\$ 147,627	\$ 173,668	\$ 153,597	\$ 203,316	(26,041)	-15%	(5,970)	-4%	(55,689)	-27%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

June 2017

	Current Month as of Jun 30, 2017	Last Month as of May 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jun 30, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(34,940,775)	(34,676,975)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,582,800)	-5%	(4,200,256)	-14%
NBV of Property & Equipment	39,286,852	39,550,652	40,869,652	40,338,429	(263,800)	-1%	(1,582,800)	-4%	(1,051,577)	-3%
Construction In Progress	1,377,256	1,159,453	136,529	1,948,625	217,803	19%	1,240,727	909%	(571,370)	-29%
Net Property and Equipment	40,664,108	40,710,105	41,006,181	42,287,054	(45,997)	0%	(342,073)	-1%	(1,622,947)	-4%
Total Assets	\$ 40,664,108	\$ 40,710,105	\$ 41,006,181	\$ 42,287,054	(45,997)	0%	(342,073)	-1%	(1,622,947)	-4%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,664,108	40,710,105	41,006,181	42,287,054	(45,997)	0%	(342,073)	-1%	(1,622,947)	-4%
Total Liabilities and Members' Equity	\$ 40,664,108	\$ 40,710,105	\$ 41,006,181	\$ 42,287,054	(45,997)	0%	(342,073)	-1%	(1,622,947)	-4%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,582,800									

Tahoe Donner Association
Cash and Investments Summary Report

as of 06/30/2017

	current month <u>6/30/2017</u>	last month <u>5/31/2017</u>	last year - audited <u>12/31/2016</u>
Consolidated TDA Total	24,422,390	25,277,570	18,588,427
Cash/Money Market	3,993,602	1,114,861	1,742,964
Certificates of Deposit	3,588,211	2,588,211	1,337,951
US Treasuries/GovOblig	13,815,029	18,549,449	15,427,462
Bonds	2,943,998	2,943,998	-
Other/Trusts	81,551	81,051	80,051
Operating Fund	7,478,582	11,654,399	8,200,311
Cash/Money Market	1,326,973	970,085	1,549,376
Certificates of Deposit	588,211	588,211	337,951
US Treasuries/GovOblig	5,481,848	10,015,052	6,232,933
Trusts	81,551	81,051	80,051
Replacement Reserve Fund	12,913,821	11,396,387	9,161,356
Cash/Money Market	2,581,946	63,749	116,810
Certificates of Deposit	2,000,000	2,000,000	1,000,000
US Treasuries/GovOblig	5,387,876	6,388,640	8,044,546
Bonds	2,943,998	2,943,998	-
Other	-	-	-
Development Fund	3,881,144	2,078,321	1,078,299
Cash/Money Market	35,715	32,434	28,563
Certificates of Deposit	1,000,000	-	-
US Treasuries/GovOblig	2,845,429	2,045,887	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,843	148,463	148,461
Cash/Money Market	48,968	48,592	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,870	100,246
Other	-	-	-

as of 06/30/2017 Balance Mix	
296,834	Restricted OF (ASO/457)
296,834	Restricted, all funds
24,125,557	Unrestricted, all funds
24,422,390	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	6/30/2017	5/31/2017	4/30/2017	12/31/16	12/31/15	12/31/14
DJIA	21,350	21,009	20,941	19,763	17,425	17,823
Prime Rate	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.02	\$3.04	\$3.01	\$2.68	\$2.72	\$2.87
\$2.88 June'2016						

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

June 2017

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2017	as of May 31, 2017	as of Jun 30, 2017	as of Jun 30, 2016	as of Dec 31, 2016
Total, ALL		248,454	255,512	295,178	308,848	335,337
subtotal	Food and Beverage accounts (F&B)	104,857	102,080	128,083	121,104	127,904
subtotal	Retail Merchandise accounts	143,596	153,432	167,095	187,743	207,433
subtotal	The Lodge F&B accounts	71,008	62,501	69,204	66,202	71,037
Inventory Account						
11412	Inv Retail Trout Creek	11,036	14,686	14,820	20,984	11,664
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	21,745	20,777	19,482	20,000	19,524
11415	Inv Retail Bikeworks	14,241	7,549	13,136	12,974	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	89	38	19	277	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	28,017	29,946	29,946	36,117	79,541
11422	Inv Retail Cross Country	8,327	8,053	8,053	15,980	39,883
11423	Inv Retail Snowplay	(0)	(21)	(21)	0	793
11424	Inv Retail Golf Pro Shop	43,804	51,336	56,714	58,092	31,094
11425	Inv Retail Tennis	13,992	17,558	17,425	20,374	13,992
11426	Inv Retail Marina	408	492	915	696	408
11427	Inv Retail Equestrian	1,650	3,018	5,899	1,874	1,650
11428	Inv Retail Recreation	-	(1)	587	202	(0)
11429	Inv Retail Golf Special Order	286	-	119	173	99
11611	Inv DHS Food Meat	585	585	585	781	2,605
11612	Inv DHS Food Seafood	(0)	(0)	(0)	10	91
11613	Inv DHS Food Produce	91	91	91	53	486
11614	Inv DHS Food Dairy	146	153	153	78	800
11615	Inv DHS Food NABev	1,333	1,287	1,142	(0)	3,555
11616	Inv DHS Food Other	2,015	1,582	1,342	154	8,557
11617	Inv DHS Bev Beer	443	191	191	292	2,507
11618	Inv DHS Bev Liquor	6,459	6,459	6,459	7,029	8,059
11619	Inv DHS Bev Wine	968	968	833	0	1,084
11621	Inv Trailer Food Meat	0	0	0	287	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	159
11624	Inv Trailer Food Dairy	0	0	0	20	73
11625	Inv Trailer Food NABev	-	-	-	58	(0)
11626	Inv Trailer Food Other	108	108	108	-	236
11631	Inv ACAC Food Meat	486	504	1,115	575	1,563
11632	Inv ACAC Food Seafood	50	101	305	362	370
11633	Inv ACAC Food Produce	637	412	655	404	905
11634	Inv ACAC Food Dairy	375	335	371	232	651
11635	Inv ACAC Food NABev	284	430	607	579	364
11636	Inv ACAC Food Other	2,372	2,439	3,236	3,178	3,748
11637	Inv ACAC Bev Beer	956	631	1,447	1,445	1,326
11639	Inv ACAC Bev Wine	2,967	2,528	2,723	2,867	2,880

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2017	as of May 31, 2017	as of Jun 30, 2017	as of Jun 30, 2016	as of Dec 31, 2016
Inventory Account						
11641	Inv Marina Food Meat	-	1,119	1,986	3,309	-
11642	Inv Marina Food Seafood	-	-	165	76	-
11643	Inv Marina Food Produce	-	-	407	464	-
11644	Inv Marina Food Dairy	4	121	502	234	4
11645	Inv Marina Food NABev	272	1,184	1,593	1,717	272
11646	Inv Marina Food Other	629	2,161	4,190	4,103	629
11647	Inv Marina Bev Beer	-	547	1,442	1,143	(0)
11648	Inv Marina Bev Liquor	1,124	1,094	1,072	1,474	1,124
11649	Inv Marina Bev Wine	110	49	196	433	110
11661	Inv Pizza Food Meat	1,214	797	2,038	1,957	1,528
11663	Inv Pizza Food Produce	636	722	1,283	998	1,000
11664	Inv Pizza Food Dairy	1,769	1,747	2,663	2,463	2,732
11665	Inv Pizza Food NABev	990	979	1,280	1,255	1,173
11666	Inv Pizza Food Other	2,915	2,697	5,317	3,469	3,662
11667	Inv Pizza Bev Beer	1,254	1,243	1,012	598	866
11669	Inv Pizza Bev Wine	2,344	3,053	2,644	2,399	3,339
11671	Inv SMRFaB Food Meat	-	489	1,224	1,501	(0)
11672	Inv SMRFaB Food Seafood	-	-	120	138	(0)
11673	Inv SMRFaB Food Produce	-	34	79	77	0
11674	Inv SMRFaB Food Dairy	-	151	346	237	0
11675	Inv SMRFaB Food NABev	-	193	1,879	907	-
11676	Inv SMRFaB Food Other	260	1,967	2,447	2,190	260
11677	Inv SMRFaB Bev Beer	-	209	2,050	3,394	(0)
11678	Inv SMRFaB Bev Liquor	-	-	634	1,440	-
11679	Inv SMRFaB Bev Wine	-	-	390	219	-
11681	Inv Lodge Food Meat	3,866	3,940	5,524	5,026	4,244
11682	Inv Lodge Food Seafood	1,095	770	2,020	1,989	3,498
11683	Inv Lodge Food Produce	10,066	1,549	1,940	1,794	1,688
11684	Inv Lodge Food Dairy	941	1,088	1,622	1,951	1,609
11685	Inv Lodge Food NABev	1,127	796	1,398	1,071	1,260
11686	Inv Lodge Food Other	6,963	7,057	7,139	6,555	7,476
11687	Inv Lodge Bev Beer	2,730	2,410	3,014	2,941	3,638
11688	Inv Lodge Bev Liquor	17,243	17,265	17,362	14,646	16,845
11689	Inv Lodge Bev Wine	26,976	27,626	29,185	30,229	30,779
11695	Inventory-Tennis Beverage	34	146	282	163	34
11696	Inventory-Tennis Food	18	52	99	141	18
11411	Inv Transfer	-	21	175	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Six Months Ending June 30, 2017

Capital Funds Summary		6-month YTD	12-months	12-months w/Actual FBCF		
For the Six Months Ending June 30, 2017		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000 na
INTEREST INCOME		60,241	51,000	9,241	125,000	74,000 145%
SALVAGE RECEIPTS		6,203	30,000	(23,797)	30,000	- 0%
INCOME TAX EXPENSE		(498)	(1,000)	502	(10,000)	(9,000) 900%
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C		(889,740)	(2,941,000)	2,051,260	(2,876,495) F	64,505 -2%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M		(399,859)	(760,000)	360,141	(1,206,739)	(446,739) 59%
Replacement Reserve Fund Balance		\$ 12,028,581	\$ 7,722,000	\$ 4,306,581	\$ 9,308,000 F	\$ 1,586,000 21%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%
INTEREST INCOME		576	-	576	1,000	1,000 na
INCOME TAX EXPENSE		-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS C		(122,737)	(180,000)	57,263	(206,788)	(26,788) 15%
NM&E Fund Balance		\$ 147,627	\$ 64,000	\$ 83,627	\$ 64,000	\$ (0) 0%
DEVELOPMENT FUND (903) -						
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000 na
INTEREST INCOME		6,762	2,000	4,762	11,000	9,000 450%
SALVAGE RECEIPTS		-	-	-	-	- na
INCOME TAX EXPENSE		(498)	(1,000)	502	(1,000)	- 0%
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C		(228,250)	(532,000)	303,750	(1,041,052) D	(509,052) 96%
MAJOR R&M, PROJECTS & LEASE EXPENSES M		-	-	-	-	- na
Development Fund Balance		\$ 4,016,566	\$ 1,764,000	\$ 2,252,566	\$ 3,203,000 F	\$ 1,439,000 82%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C		(1,240,727)	(3,653,000)	2,412,273	(4,124,335)	(471,335)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M		(399,859)	(760,000)	360,141	(1,206,739)	(446,739)
YTD CAPITAL FUNDS TOTAL		(1,640,586)	(4,413,000)	2,772,414	(5,331,073)	(918,073)
CIP beginning balance (@ 1/1/2017)		\$ 136,529				
Net, CIP YTD Activity C		\$ 1,240,727				
Less Capitalized/place in service to Property Fund - PP&E		-				
CIP Balance (g/l # 904-16510)		\$ 1,377,256				

F - see Recon, next page

D - see page 3 for Development Fund Activity Schedule

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Six Months Ending June 30, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(3,252)	2015 projects, net, capital	-	3,252	(3,252)
(377,710)	2016 projects, net, capital	-	377,710	(377,710)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accellerations	-	-	-
-	2016 projects, net, expense, accellerations	-	-	-
533,358	2017 projects, net, capital	2,927,587	2,394,229	533,358
31,048	2017 projects, net, expense	773,412	742,364	31,048
(101,304)	2017 accellerations, capital	-	101,304	(101,304)
(462,579)	2017 accellerations, expense	-	462,579	(462,579)
-	projects to carry-over to 2017+, capital	-	-	-
-	projects to carry-over to 2017+, expense	-	-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
74,000	Interest Income Forecast adjustment, 2017	51,000	125,000	74,000
(9,000)	Income Tax Forecast adjustment, 2017	(1,000)	(10,000)	(9,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
1,586,000	Total, change schedule above			
		Budget	Forecast	diff
1,586,000	Variance of Ending Fund Balance 2017	7,722,000	9,308,000	1,586,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(48,367)	Association Master Plan (AMP)	12,000	60,367	(48,367)
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
60,565	TDA Contingency	118,000	57,435	60,565
-		-	-	-
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(115,000)	Back-Up Power Generator - Lodge	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - ACAC	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - DHS	-	115,000	(115,000)
(66,250)	TCRC Dev Feasability Study	-	66,250	(66,250)
(110,000)	XC Cross Country Facility (2017. trash enclosure bl	-	110,000	(110,000)
-		-	-	-
Timing between years				
Board Approved in 2017				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
9,000	Interest Income Forecast adjustment, 2017	2,000	11,000	9,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
1,439,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
1,439,000	Variance of Ending Fund Balance 2017	1,764,000	3,203,000	1,439,000

- Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Six Months Ending June 30, 2017
201706

	6-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 6	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
			w/Actual FBCF		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	6,762 ii	2,000	11,000	9,000	450%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(498)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (228,250)	(532,000)	(1,041,052)	(509,052)	96%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 4,016,566	\$ 1,764,000	\$ 3,203,000 (F)	\$ 1,439,000	82%

							PROJECT TOTALS by Spend Year - all active DF Projects					Project	Variance Fav (Unfav)					
YEAR 2017 SPEND												Project						
Project YR							YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below							228,250	532,000	1,041,052		5,354,109	5,582,359	812,802	1,053,264	7,448,425	7,448,425	1	0%
Association Master Plan (AMP)	2016	C	23,833	12,000	60,367	631-010-817	b/w yr timir	21,418	45,251	36,534	-	81,785	81,785	1	0%			
Mailbox Consolidation & Improvements (feasability study)	2017	C	-	25,000	25,000			-	-	25,000	208,000	233,000	233,000	0	0%			
DOWNHILL SKI Facility & Lifts - Master Plan	2017	C	14,031	50,000	50,000	731-210-268		-	14,031	35,969	-	50,000	50,000	0	0%			
FORESTRY storage feasability study	2017	C	-	10,000	10,000			-	-	10,000	167,000	177,000	177,000	0	0%			
CROSS COUNTRY two(2) new warming huts/yurts	2017	C	-	50,000	50,000			-	-	50,000	-	50,000	50,000	0	0%			
TRAILS Specific Projects \$196k less \$129kRR portion	2017	C	1,340	67,000	67,000	431-051-251		48,824	50,164	65,660	-	115,824	115,824	0	0%			
TRAILS Glacier Way Trailhead parking improv (feasability)	2017	C	-	20,000	20,000			-	-	20,000	-	20,000	20,000	0	0%			
TDA Capital Payroll Allocation	2017	C	90,000	180,000	180,000	731-165-251		-	90,000	90,000	-	180,000	180,000	0	0%			
TDA Contingency	2017	C	-	118,000	57,435			-	-	57,435	-	57,435	57,435	0	0%			
Carry-Over Projects (not budgeted to carry-over) and Added Projects:								-	-	-	-	-	-	0	#DIV/0!			
Back-Up Power Generator - Lodge	2017	C	-	-	115,000	731-128-269	Board Approved 4/2017	-	115,000	-	115,000	115,000	0	0%				
Back-Up Power Generator - ACAC	2017	C	15	-	115,000	731-110-270	Board Approved 4/2017	15	114,986	-	115,000	115,000	0	0%				
Back-Up Power Generator - DHS	2017	C	238	-	115,000	731-210-271	Board Approved 4/2017	238	114,762	-	115,000	115,000	0	0%				
TCRC Dev Feasability Study	2016	C	15,994	-	66,250	631-132-823	+50k June'17	3,750	19,744	50,256	-	70,000	70,000	0	0%			
XC Cross Country Facility (2017. trash enclosure bldg add)	2012	C	82,800	-	110,000 (R)	231-110-554	3/25 Board appv	5,280,117	5,362,917	27,200	678,264	6,068,381	6,068,381	0	0%			

(D) Development Fund portion
Project Budget Includes Inflation Factor, as applc

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 06	Tahoe Donner Associati 2017 Capital Spending Master Schedule					64,000	Act>Forc		:Date Last Modified :Date Last Modified				
2017	06	< Report Month	New Machinery & Equipment Fund								7/17/17	7/17/2017			
0		NM&E Fund TL, Capital		180,000				282,176	206,788	75,388	122,737	157,079	84,051	-	
0		2016 NMEF-CAP		-				-	-	-	-	-	-	-	carry over projects
0		2016 NMEF-ADD		-				37,976	33,762	4,214	23,378	57,720	10,384	-	carry over projects
1		2017 NMEF-CAP		178,000				160,000	89,150	70,850	15,483	15,483	73,667	-	Budget 2017 projects
0		2017 NMEF-ADD		2,000				84,200	83,876	324	83,876	83,876	0	-	projects added (via contingency) in 2017
Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$	Notes
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	8,400	8,400	-	4,984	14,592	3,416	-	project carryover from 2016 \$18k TL
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Ro	MIS	C	01	-	-	4,600	4,600	-	3,139	25,564	1,461	-	project carryover from 2016 \$27k TL
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	-	5,700	5,700	-	192	1,539	5,508	-	project carryover from 2016 \$7k TL
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	-	4,800	4,618	182	4,618	4,618	(0)	-	project carryover from 2016 \$4.8k TL
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTH	C	01	-	-	3,000	2,703	297	2,703	2,703	-	-	project carryover from 2016 \$3k TL
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	-	6,700	4,965	1,735	4,965	4,965	(0)	-	project carryover from 2016 \$6.7k TL
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	-	776	776	-	776	1,739	0	-	project carryover from 2016 \$2.0k TLBdg
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	-	4,000	2,000	2,000	2,000	2,000	-	-	project carryover from 2016 \$2.0k TLBdg
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	-	2,000	2,000	-	1,908	1,908	92	-	
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	-	3,000	3,007	(7)	3,007	3,007	-	-	
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	-	10,000	9,318	682	9,318	9,318	0	-	
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	-	10,000	10,000	-	-	-	10,000	-	half in 2017 another half in 2018
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	-	6,000	6,000	-	-	-	6,000	-	
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	-	3,600	3,546	54	3,546	3,546	-	-	
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	-	7,500	7,412	88	7,412	7,412	-	-	
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	-	10,000	1,251	8,749	1,251	1,251	0	-	
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	-	2,000	2,000	-	-	-	2,000	-	
751 050 240	2017 NMEF-CAP	Bullards for Electrical and Propane tanks	Forestry	C	08	8,000	-	8,000	5,128	2,872	-	-	5,128	-	
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	-	8,000	8,209	(209)	8,209	8,209	-	-	
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	-	3,100	3,279	(179)	3,279	3,279	-	-	
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	-	14,000	13,418	582	13,418	13,418	-	-	
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Oj	C	02	-	-	6,000	5,498	502	5,498	5,498	(0)	-	
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center		05	-	-	12,000	13,414	(1,414)	13,414	13,414	0	-	
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina		06	-	-	30,000	29,101	899	29,101	29,101	-	-	
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	-	4,000	4,000	-	-	-	4,000	-	
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	-	33,000	33,000	-	-	-	33,000	-	
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	-	2,000	-	2,000	-	-	-	-	
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	-	10,000	-	10,000	-	-	-	-	
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	-	15,000	-	15,000	-	-	-	-	
	2017 NMEF-CAP	NME Contingency for ADDs Bdg17	Various	C	99	53,000	-	45,000	13,446	31,554	-	-	13,446	-	ADJUST H/I/J as new projects ADDED
2017 items being reviewed for potential 2017 spend via Contingency: cell signal booster for Adventure Center building, ~\$12,000															

Month	2017 06
06	< Report Month

Tahoe Donner Assoc2017 Capital Spending Master Schedule

Act>Forc

:Date Last Modified :Date Last Modified

Replacement Reserve Fund 9,308,000

7/17/17 7/17/2017

Replacement Reserve TL

Capital

Expense

3,701,000 4,814,494 4,083,233 579,692 1,289,599 2,394,565 2,793,637 -
2,927,587 3,515,931 2,876,495 488,440 889,740 1,989,119 1,986,756 -
773,412 1,298,562 1,206,739 91,253 399,859 405,446 806,881 -

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

297	by Project Yr/Fund Type	(0)	-	-	-	-	-	-	-	-	-	-	
1	2015 RR-CAP	-	527	3,252	(2,725)	3,252	222,480	-	-	-	-	-	
0	2015 RR-EXP	-	-	-	-	-	-	-	-	-	-	-	
26	2016 RR-CAP	-	501,595	377,710	(1,011)	117,018	997,168	260,692	-	-	-	-	carry-over projects
3	2016 RR-EXP	-	1,855	1,795	60	1,795	7,383	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
0	2016 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
171	2017 RR-CAP	2,927,587	2,881,675	2,394,229	487,446	675,567	675,567	1,718,664	-	-	-	-	Budget 2017 projects
63	2017 RR-EXP	773,412	827,186	742,364	84,822	342,064	342,064	400,301	-	-	-	-	Budget 2017 projects
10	2017 RR-ACC-CAP	-	132,134	101,304	4,729	93,903	93,903	7,400	-	-	-	-	2017 projects added in 2017
23	2017 RR-ACC-EXP	-	469,521	462,579	6,371	56,000	56,000	406,580	-	-	-	-	2017 projects added in 2017

297	by Location	0	-	-	-	-	-	-	-	-	-	-	
13	Administration	196,021	226,752	223,550	3,202	114,769	134,668	108,779	-	-	-	-	
2	Bikeworks	30,663	30,663	25,855	4,808	25,855	25,855	-	-	-	-	-	
2	Campground	6,104	6,104	5,850	255	1,780	1,780	4,070	-	-	-	-	
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-	-	-	-	
12	Cross Country	122,719	141,261	114,766	26,494	17,524	76,541	97,244	-	-	-	-	
0	Day Camps	-	-	-	-	-	-	-	-	-	-	-	
6	Equestrian Center	72,346	85,495	27,586	57,909	27,586	27,586	-	-	-	-	-	
0	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	
5	Forestry	89,586	239,586	239,586	-	-	-	239,586	-	-	-	-	
3	General	(330)	248,226	300,273	(52,047)	-	-	300,273	-	-	-	-	
3	General Maintenance	25,248	68,887	55,421	13,466	55,421	55,421	1	-	-	-	-	
23	Golf Course	358,459	522,819	469,956	26,763	102,649	102,649	367,305	-	-	-	-	
8	Golf Complex	416,524	420,887	389,241	31,647	384,067	429,240	5,174	-	-	-	-	
11	Maintenance	42,668	54,385	54,227	158	19,230	19,230	34,999	-	-	-	-	
14	Marina	68,121	68,121	54,389	13,732	51,300	51,300	3,088	-	-	-	-	
49	MIS	460,780	520,116	523,656	(3,540)	246,924	395,325	276,733	-	-	-	-	
8	No.Woods Pool-Bldg.	124,144	124,144	124,144	-	-	-	124,143	-	-	-	-	
12	Northwoods	150,392	150,392	114,578	35,815	12,463	12,463	102,115	-	-	-	-	
0	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	
5	Pizza	14,162	14,877	14,877	-	715	3,788	14,163	-	-	-	-	
6	Recreation	20,221	24,521	18,675	5,846	4,025	4,025	14,650	-	-	-	-	
16	Ski Area-Mtn Ops	267,941	393,105	292,045	101,060	61,209	176,935	230,835	-	-	-	-	
3	Ski Area Rentl-Rtl	95,640	112,111	18,900	93,211	12,600	90,171	6,300	-	-	-	-	
8	Ski Area - Lift Maintenance	114,731	116,846	116,275	-	1,544	1,544	114,730	-	-	-	-	
3	Ski Area - Vehicle Maintenance	19,810	19,810	19,810	-	-	-	19,810	-	-	-	-	
0	Ski-Ops	-	-	-	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	-	-	-	
5	Tennis Complex	22,720	33,647	28,644	5,003	11,521	11,521	17,123	-	-	-	-	

Replacement Reserve TL

Capital	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Expense	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
12	The Lodge				57,395	87,701	77,482	10,219	45,885	56,246	31,598	-	
14	Trails				311,917	335,858	338,677	(2,819)	25,140	244,368	313,537	-	
12	Trout Creek BLDG				94,353	238,378	81,753	31,729	52,597	447,978	29,155	-	
36	Trout Creek POOLSPA				415,058	424,253	252,175	172,078	8,096	19,230	244,082	-	
0	Trout Creek FITNESSEQ				-	-	-	-	-	-	-	-	
1	Trout Creek OTHER				-	1,941	1,941	-	1,941	1,941	-	-	
2	Vehicle/Fleet				92,119	92,119	92,119	-	-	-	92,119	-	
3	Winter Food-Beverge				11,490	11,490	6,783	4,707	4,758	4,758	2,025	-	

2016 & prior Carryovers in 2017 RR Expenditures Total - - 0,000 carry-over variance

2017 RR Expenditures Total, per 2017 Budget Report 3,701,000

2016 RR-CAP	Carryovers from 2016 (to list next montl	General	C	01	-	248,556	248,556	-	-	-	248,556	-	2016 project carryover into 2017, timing
2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	3,252	(2,725)	3,252	222,480	-	-	to research, project carryover?
2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,169	-	6,169	396,923	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,251	69,792	5,208	-	2016 project carryover into 2017, timing
2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(254)	58,764	127	-	2016 project carryover into 2017, timing
2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	2,066	-	2,066	10,405	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Land Management Plan	MIS	C	01	-	2,053	3,063	(1,011)	3,063	48,000	1	-	2016 project carryover into 2017, timing

Replacement Reserve TL	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Capital	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	6,501	6,501	13,499	-	
2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04		11,000	10,000	1,000	3,124	3,124	6,876	-	
2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,800	-	-	-	4,800	-	
2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	-	-	2,600	-	
2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	3,000	-	-	-	3,000	-	
2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	9,000	-	3,500	3,500	5,500	-	
2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cent	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-	
2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	10,555	2,858	10,555	10,555	-	-	
2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-	
2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-	
2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	1,190	1,190	13,521	-	
2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	52,482	3,412	52,482	52,482	-	-	
2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	14,711	(4,882)	14,711	14,711	-	-	
2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	41,405	-	-	-	41,405	-	
2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	3,049	2,939	110	2,939	2,939	1	-	
2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	357,172	22,170	357,172	357,172	-	-	
2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	6,273	6,273	4,674	-	
2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	3,708	192	3,708	3,708	-	-	
2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-	
2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,971	1,971	-	-	
2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	
2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,710	21,710	-	-	

Replacement Reserve TL	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Capital	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	5,054	2,342	5,054	5,054	-	-	
2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	3,528	2,521	3,528	3,528	-	-	
2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,929	120	3,929	3,929	-	-	
2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-	
2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,137	1,431	3,137	3,137	-	-	
2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-	-	
2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-	-	
2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	06	5,049	5,049	5,049	-	-	-	5,049	-	
2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	72,000	-	-	-	72,000	-	
2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	56,000	-	-	-	56,000	-	
2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	06	15,770	15,770	15,770	-	-	-	15,770	-	
2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	3,281	-	-	-	3,281	-	
2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,782	-	-	-	6,782	-	
2017 RR-CAP	Turfco Metermatic	Golf Course	C	06	6,377	6,377	6,377	-	-	-	6,377	-	
2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	20,347	-	-	-	20,347	-	
2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	5,503	14,743	5,503	5,503	-	-	
2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	06	42,010	42,010	42,010	-	-	-	42,010	-	
2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	06	8,487	8,487	8,487	-	-	-	8,487	-	
2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	06	15,668	15,668	15,668	-	-	-	15,668	-	
2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	9,313	-	-	-	9,313	-	
2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	06	6,629	6,629	6,629	-	-	-	6,629	-	
2017 RR-EXP	Bocce Courts Repair	Recreation	E	06	3,032	3,032	3,032	-	-	-	3,032	-	
2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	06	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	565	565	2,964	-	
2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	06	6,034	6,034	6,034	-	-	-	6,034	-	
2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-	
2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	4,611	20,886	4,611	4,611	-	-	
2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,500	4,812	-	-	1,500	-	

Replacement Reserve TL	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Capital	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	-	-	10,123	-	
2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BL	E	07		7,000	7,000	-	-	-	7,000	-	
2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BL	E	07		3,300	3,085	215	3,085	3,085	-	-	
2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	1,425	-	925	925	500	-	
2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	-	-	48,950	-	
2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	-	-	115,000	-	
2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	-	-	150,000	-	
2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
2017 RR-ACC-EXP	Roll up door motor replacement	Golf Course	E	07		2,200	2,200	-	-	-	2,200	-	
2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,266	121	3,266	3,266	-	-	
2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,887	-	-	-	5,887	-	
2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,443	-	-	-	2,443	-	
2017 RR-CAP	Smallwares / Flatware	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Awning	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Salad Bar	Pizza	C	07	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Radio Equipment -5-	Administration	C	07	3,543	3,543	3,543	-	-	-	3,543	-	
2017 RR-CAP	Handheld Radios -4-	Administration	C	07	8,685	8,685	8,685	-	-	-	8,685	-	
2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-	
2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-	
2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	-	-	59,715	-	
2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	2,383	2,383	-	-	-	2,383	-	
2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-	
2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-	
2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-	
2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-	
2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-	
2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	09	2,044	2,044	2,044	-	-	-	2,044	-	

Replacement Reserve TL	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Capital	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	09	4,087	4,087	4,087	-	-	-	4,087	-	
2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-	
2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	-	-	9,622	-	
2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	40,492	40,492	-	-	-	40,492	-	
2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	10	51,627	51,627	51,627	-	-	-	51,627	-	
2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	-	-	42,977	-	
2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	-	-	56,762	-	
2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	10	11,886	11,886	11,886	-	-	-	11,886	-	
2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,531	3,061	4,531	4,531	-	-	
2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	10	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	1,531	3,738	1,531	1,531	-	-	
2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	3,899	3,899	-	-	-	3,899	-	
2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,838	-	-	-	2,838	-	
2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	23,283	23,283	-	-	-	23,283	-	
2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	48,590	48,590	-	-	-	48,590	-	
2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	3,369	93,131	3,369	3,369	-	-	
2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing Trails	Trails	E	10		23,414	23,414	-	37	37	23,378	-	
2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	10	66,811	66,811	66,811	-	-	-	66,811	-	
2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Forestry	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	76,477	-	-	-	76,477	-	
2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	7,138	-	-	-	7,138	-	
2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-	
2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,621	(262)	7,621	7,621	-	-	
2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	1,500	1,500	24,005	-	
2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	7,030	7,030	18,474	-	
2017 RR-CAP	Trail 31A-32A Remodel S Euer vally trai	Trails	C	10	51,010	51,010	51,010	-	-	-	51,010	-	
2017 RR-CAP	Trail 56-57 Remodel E Perimeter - North	Trails	C	10	20,404	20,404	20,404	-	-	-	20,404	-	
2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool-	C	12	30,744	30,744	30,744	-	-	-	30,744	-	
2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool-	C	12	5,124	5,124	5,124	-	-	-	5,124	-	

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Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	46,117	-	-	-	46,117	-	
2017 RR-CAP	Pool Slide	No.Woods Pool	C	12	25,307	25,307	25,307	-	-	-	25,307	-	
2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	3,060	3,060	-	-	-	3,060	-	
2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	5,201	-	-	-	5,201	-	
2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	4,939	-	-	-	4,939	-	
2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-	
2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-	
2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-	
2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-	
2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-	
2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	11,135	11,135	-	-	-	11,135	-	
2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-	
2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-	
2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	2,206	2,206	1,890	-	
2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	15,209	15,209	18,662	-	
2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	62,500	62,500	62,500	-	
2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	1,200	1,200	1,202	-	
2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-	
2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	-	-	6,391	-	
2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,329	(3,328)	9,329	9,329	-	-	
2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	151	151	7,503	-	
2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	18,423	18,423	24,464	-	
2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	2,684	2,684	10,475	-	
2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	

Replacement Reserve TL	3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-
Capital	2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-
Expense	773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	8,324	-	543	543	7,781	-	
2017 RR-CAP	Timeclocks	MIS	C	13	81,556	81,556	81,556	-	-	-	81,556	-	
2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	155	155	1,983	-	
2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	7,637	7,695	(58)	7,695	7,695	-	-	
2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,365	663	19,365	19,365	-	-	
2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	1,595	1,595	4,515	-	
2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-	
2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	
2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	13	12,564	12,564	12,564	-	-	-	12,564	-	
2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-	
2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	24,959	24,959	502	-	
2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	1,386	1,386	9,856	-	
2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	15,306	15,306	4,961	-	
2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	4,066	4,066	33,631	-	
2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	13	5,006	5,006	-	5,006	-	-	-	-	
2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	13	2,020	2,020	-	2,020	-	-	-	-	
2017 RR-CAP	Remote Condenser	The Lodge	C	13	3,260	3,260	-	3,260	-	-	-	-	
2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	18,900	-	6,853	6,853	12,047	-	replaces Kronos clock component
2017 RR-ACC-EXP	Pervasent Board Book Software	MIS	E	13	-	4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	99	10,285	10,285	-	10,285	-	-	-	-	
2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	-	
2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	-	
2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	-	
2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	-	
2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	-	
2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	-	
2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	-	
2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	-	
2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	-	
2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	-	
2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	-	
2017 RR-EXP	Boat Strg. Seal-Stripe	General Maintainer	E	99	9,944	9,944	-	9,944	-	-	-	-	
2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	-	
2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	-	
2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	-	to reclass below row

06	< Report Month	Replacement Reserve Fund							9,308,000	7/17/17 7/17/2017				
Replacement Reserve TL					3,701,000	4,814,494	4,083,233	579,692	1,289,599	2,394,565	2,793,637	-		
Capital					2,927,587	3,515,931	2,876,495	488,440	889,740	1,989,119	1,986,756	-		
Expense					773,412	1,298,562	1,206,739	91,253	399,859	405,446	806,881	-		
Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes	
2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF	
2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533	
2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	34,717	(45,600)	-	-	34,717	-	estimated project deferrals/timing impacts	
2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	17,000	(6,447)	-	-	17,000	-	estimated project deferrals/timing impacts	

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2017
 Operating Fund Consolidated

June 2017					Year-to-Date June 2017											
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
122,000	122,000	122,000	0	0%	0	0%	36053	Revenue	418,288	379,000	402,084	39,288	10%	16,204	4%	1,000,000
								ALLOCATED RECREATION FEES								
28,948	37,200	37,041	-8,252	-22%	-8,093	-22%	(350...	Golf Passes	37,494	46,400	47,142	-8,906	-19%	-9,648	-20%	175,000
9,155	15,000	14,688	-5,845	-39%	-5,533	-38%	3502...	Golf Passes - Packs	9,155	15,500	16,697	-6,345	-41%	-7,542	-45%	85,000
22,557	36,000	36,045	-13,443	-37%	-13,488	-37%	35035	Golf Green Fees - Member	22,557	49,000	47,977	-26,443	-54%	-25,420	-53%	225,000
11,800	31,000	31,067	-19,201	-62%	-19,267	-62%	35025	Golf Green Fees - Guest	11,800	37,000	35,935	-25,201	-68%	-24,136	-67%	235,000
20,044	20,700	11,277	-656	-3%	8,767	78%	3503...	Golf Green Fees - Public	20,044	24,800	15,267	-4,756	-19%	4,777	31%	110,000
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	1,021,020	587,945	910,842	433,075	74%	110,177	12%	720,000
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596	Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595	Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
0	220	90	-220	-100%	-90	-100%	35615	Public Daily Trail Fee	227,277	112,220	190,021	115,057	103%	37,256	20%	146,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
5,232	5,500	5,196	-268	-5%	36	1%	37040	P.O. Trail Rides	5,232	5,500	5,196	-268	-5%	36	1%	53,000
5,207	2,900	2,774	2,307	80%	2,433	88%	37060	Guest Trail Rides	5,207	2,900	2,774	2,307	80%	2,433	88%	32,000
2,474	3,000	2,859	-526	-18%	-385	-13%	37080	Public Trail Rides	2,474	3,000	2,859	-526	-18%	-385	-13%	15,000
11,763	12,150	12,832	-387	-3%	-1,069	-8%	36012	Special Events Revenue	15,479	18,150	18,586	-2,671	-15%	-3,108	-17%	61,977
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
4,662	5,200	4,510	-538	-10%	152	3%	36054	Daily Usage Fee - Member	12,830	13,050	13,936	-220	-2%	-1,106	-8%	39,503
44,108	42,900	38,228	1,208	3%	5,880	15%	36055	Daily Usage Fee - Guest	116,516	101,600	105,004	14,916	15%	11,512	11%	331,800
9,405	10,700	9,611	-1,295	-12%	-205	-2%	38013	Campground Revenue	9,405	10,700	9,611	-1,295	-12%	-205	-2%	56,600
175,355	222,470	206,218	-47,115	-21%	-30,863	-15%		Total Direct Access & Use	2,278,756	1,451,665	1,991,518	827,091	57%	287,238	14%	3,015,680
238,438	297,033	240,748	-58,595	-20%	-2,310	-1%	3310...	Food	1,385,199	1,136,208	1,340,109	248,991	22%	45,090	3%	2,676,800
-28,266	-55,200	-23,743	26,934	49%	-4,522	-19%		Food Discounts	-142,298	-144,780	-128,450	2,482	2%	-13,848	-11%	-314,600
-10,543	-9,300	-10,448	-1,243	-13%	-95	-1%	33152	EE Discounts	-58,209	-36,830	-53,129	-21,379	-58%	-5,080	-10%	-81,200
-4,450	-6,200	-2,323	1,750	28%	-2,127	-92%	33154	Guest Relations aka Manager	-13,257	-16,900	-10,051	3,643	22%	-3,206	-32%	-43,900
-781	-4,500	-675	3,719	83%	-106	-16%	33156	InterDept Discounts	-1,840	-6,250	-2,256	4,410	71%	416	18%	-10,200
-12,492	-35,200	-10,298	22,708	65%	-2,194	-21%	3316...	Marketing Discounts	-68,992	-84,800	-63,014	15,808	19%	-5,978	-9%	-179,300
11,591	11,100	12,829	491	4%	-1,238	-10%	33180	Food NA Beverage	110,019	61,650	110,367	48,369	78%	-347	0%	132,503
221,764	252,933	229,833	-31,169	-12%	-8,070	-4%		Food subtotal	1,352,920	1,053,078	1,322,026	299,842	28%	30,894	2%	2,494,703
29,983	30,190	33,226	-207	-1%	-3,243	-10%	3322...	Beer	165,491	111,700	159,312	53,791	48%	6,178	4%	275,703
-680	0	-604	-680	0%	-75	-12%	3322...	Beer Discounts	-4,532	0	-3,433	-4,532	0%	-1,099	-32%	0
29,102	24,890	34,132	4,212	17%	-5,029	-15%	33242	Liquor	141,381	100,050	138,167	41,331	41%	3,215	2%	239,303
-939	0	-1,250	-939	0%	310	25%	3324...	Liquor Discounts	-6,058	0	-3,754	-6,058	0%	-2,304	-61%	0
34,175	48,650	36,030	-14,475	-30%	-1,855	-5%	33262	Wine	171,267	177,600	176,749	-6,333	-4%	-5,482	-3%	435,403
-1,314	0	-1,179	-1,314	0%	-136	-12%	3326...	Wine Discounts	-8,724	0	-8,008	-8,724	0%	-716	-9%	0
1,282	0	1,121	1,282	0%	161	14%	33268	Corkage Fees	9,397	0	8,913	9,397	0%	485	5%	0
-841	0	-663	-841	0%	-178	-27%	33269	Corkage Fee Discounts	-6,220	0	-5,806	-6,220	0%	-414	-7%	0
90,768	103,730	100,813	-12,962	-12%	-10,045	-10%		Beverage subtotal	462,002	389,350	462,140	72,652	19%	-138	0%	950,409
22,874	18,150	25,927	4,724	26%	-3,052	-12%	3328...	Misc other F&B	34,059	33,530	50,917	529	2%	-16,859	-33%	116,500
0	-100	0	100	100%	0	0%	33299	InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
22,874	18,050	25,927	4,824	27%	-3,052	-12%		Other F&B subtotal	34,059	35,630	50,917	-1,571	-4%	-16,859	-33%	118,300
335,406	374,713	356,574	-39,307	-10%	-21,167	-6%		Total Food and Beverage	1,848,981	1,478,058	1,835,083	370,923	25%	13,898	1%	3,563,412
310,601	269,100	338,755	41,501	15%	-28,153	-8%		F&B Revenue by Segment:	1,427,261	926,200	1,438,175	501,061	54%	-10,914	-1%	2,427,000
138,394	98,000	134,817	40,394	41%	3,577	3%	33910	Lodge-Dining Room	732,879	438,100	687,673	294,779	67%	45,206	7%	1,060,000
63,271	74,000	71,282	-10,729	-14%	-8,011	-11%	33920	Lodge-Pub	388,186	330,900	394,321	57,286	17%	-6,135	-2%	714,000
63,864	64,000	86,728	-136	0%	-22,864	-26%	33930	Lodge-Banquets	113,111	116,000	163,065	-2,889	-2%	-49,953	-31%	420,000
12,940	11,600	13,757	1,340	12%	-817	-6%	33940	SmrF&B-Lunch	18,748	11,600	23,728	7,148	62%	-4,980	-21%	80,900
10,851	16,000	15,131	-5,149	-32%	-4,280	-28%	33950	SmrF&B-Snack Bar	10,851	24,100	19,727	-13,249	-55%	-8,876	-45%	99,100
4,368	5,000	4,542	-632	-13%	-174	-4%	33970	SmrF&B-Pool BBQ	4,368	5,000	4,542	-632	-13%	-174	-4%	51,000
0	500	277	-500	-100%	-277	-100%	33980	Snowplay Food Truck	11,741	500	14,158	11,241	2248%	-2,417	-17%	2,000
16,914	0	12,221	16,914	0%	4,693	38%	33990	Cafeteria	147,377	0	130,961	147,377	0%	16,416	13%	0
-2,838	0	-3,374	-2,838	0%	536	16%	33163	Mkt Discounts, Happy Hour Foo	-20,417	0	-18,559	-20,417	0%	-1,858	-10%	0
-127	0	-178	-127	0%	50	28%	33226	Mkt Discounts, Happy Hour Bev	-493	0	-416	-493	0%	-77	-18%	0
-344	0	-467	-344	0%	123	26%	33246	Mkt Discounts, Happy Hour Bev	-1,704	0	-1,287	-1,704	0%	-417	-32%	0
-611	0	-863	-611	0%	253	29%	33266	Mkt Discounts, Happy Hour Bev	-4,619	0	-4,899	-4,619	0%	280	6%	0
-1,082	0	-1,508	-1,082	0%	426	28%		Mkt Discounts, Happy Hour Bev,	-6,815	0	-6,602	-6,815	0%	-213	-3%	0
-3,920	0	-4,882	-3,920	0%	962	20%		Mkt Discounts, Happy Hour F	-27,233	0	-25,161	-27,233	0%	-2,072	-8%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2017
Operating Fund Consolidated

June 2017							Year-to-Date June 2017									
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
650	1,000	850	-350	-35%	-200	-24%	36015	Sales - Firewood	650	1,000	1,770	-350	-35%	-1,120	-63%	5,000
46,511	49,630	49,196	-3,119	-6%	-2,685	-5%	36030	Sales - Retail	328,985	226,180	289,523	102,805	45%	39,462	14%	484,703
-2,281	-1,600	-1,931	-681	-43%	-351	-18%	38015	Employee Discounts	-11,671	-5,500	-8,676	-6,171	-112%	-2,996	-35%	-11,400
-1,185	-400	-781	-785	-196%	-404	-52%	38017	Homeowner Discounts	-1,305	-700	-1,068	-605	-86%	-237	-22%	-2,500
-3,320	-3,830	-3,112	510	13%	-209	-7%	38020	Discounts - Retail	-32,294	-31,330	-26,103	-964	-3%	-6,191	-24%	-59,500
0	-100	0	100	100%	0	0%	38025	Promotion Discounts	-2,212	-5,500	-2,474	3,288	60%	262	11%	-8,800
40,374	44,700	44,222	-4,326	-10%	-3,847	-9%		Total Retail Product Reven	282,153	184,150	252,971	98,003	53%	29,181	12%	407,503
20,857	30,700	28,268	-9,843	-32%	-7,411	-26%	(350...	Golf Cart Rentals	21,719	38,700	35,879	-16,981	-44%	-14,160	-39%	185,000
4,815	9,100	10,440	-4,285	-47%	-5,625	-54%	35020	Golf - Driving Range	4,815	15,200	15,703	-10,385	-68%	-10,888	-69%	48,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	426%	2,300
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
24,445	25,360	25,654	-915	-4%	-1,209	-5%	3604...	Rentals	819,464	517,440	806,172	302,024	58%	13,292	2%	754,500
2,248	4,000	3,977	-1,752	-44%	-1,729	-43%	36043	Rentals, Bikes	2,946	6,000	5,927	-3,054	-51%	-2,981	-50%	37,000
1,598	1,600	1,351	-2	0%	247	18%	3604...	Child Care	8,674	9,100	7,885	-426	-5%	789	10%	18,000
7,063	5,700	5,985	1,363	24%	1,078	18%	36050	Aerobics	37,576	33,500	40,899	4,076	12%	-3,323	-8%	77,000
270	100	340	170	170%	-70	-21%	36056	Fitness/Training	1,530	800	1,594	730	91%	-64	-4%	2,000
2,080	1,000	2,325	1,080	108%	-245	-11%	36058	Rec Programs	2,080	1,500	3,010	580	39%	-930	-31%	6,000
40,250	30,300	27,748	9,950	33%	12,502	45%	36059	Day Camps	40,250	30,300	27,490	9,950	33%	12,760	46%	243,000
1,238	1,100	1,383	138	13%	-146	-11%	36051	Massage	8,411	7,300	8,514	1,111	15%	-104	-1%	17,000
239	100	0	139	139%	239	0%	36057	Towels/Lockers	539	500	228	39	8%	311	136%	1,000
257	400	5	-143	-36%	252	5036%	36060	Lessons - Public	257	450	42	-193	-43%	215	511%	4,000
6,623	17,700	7,390	-11,077	-63%	-767	-10%	36070	Lessons - P.O.	10,857	22,050	12,328	-11,193	-51%	-1,471	-12%	92,002
7,233	12,800	10,921	-5,567	-43%	-3,689	-34%	36080	Lessons - Guest	8,107	15,400	12,802	-7,293	-47%	-4,696	-37%	45,700
2,603	6,000	5,309	-3,397	-57%	-2,706	-51%	37090	Equestrian - Boarding	2,603	6,000	5,309	-3,397	-57%	-2,706	-51%	33,000
8,864	10,000	8,184	-1,136	-11%	680	8%	37095	Equestrian - Camps	8,864	10,000	8,184	-1,136	-11%	680	8%	45,000
0	0	-167	0	0%	167	100%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
130,682	155,960	139,113	-25,278	-16%	-8,431	-6%		Total Lessons & Rental Re	1,744,434	1,253,340	1,640,807	491,094	39%	103,627	6%	2,289,502
8,135	6,500	6,385	1,635	25%	1,750	27%	32010	Aso - Fees	25,770	33,000	39,405	-7,230	-22%	-13,635	-35%	57,500
7,265	3,000	3,900	4,265	142%	3,365	86%	32020	Inspection Fees	12,010	12,000	15,545	10	0%	-3,535	-23%	30,000
1,425	500	1,000	925	185%	425	43%	32030	Fines	333	3,000	1,800	-2,668	-89%	-1,468	-82%	6,000
5,613	510	2,195	5,103	1001%	3,418	156%	34010	Interest	28,893	3,060	11,964	25,833	844%	16,928	141%	6,120
3,409	4,000	3,798	-591	-15%	-390	-10%	34020	Late Charges	19,365	22,500	21,820	-3,135	-14%	-2,455	-11%	38,000
17,390	20,500	12,395	-3,110	-15%	4,995	40%	34030	Lien Fees	17,390	19,200	12,025	-1,810	-9%	5,365	45%	15,000
-280	-900	-1,710	620	69%	1,430	84%	34040	Delinquency Fees	71,545	40,400	51,319	31,145	77%	20,226	39%	38,000
15,785	12,400	8,470	3,385	27%	7,315	86%	34050	Transfer Fees	64,295	65,100	67,400	-805	-1%	-3,105	-5%	133,500
10	0	0	10	0%	10	0%	34060	NSF Charges	90	0	-50	90	0%	140	280%	0
0	0	3	0	0%	-3	-100%	34070	Shopping Bags	3	0	4	3	0%	-1	-25%	0
35,553	23,000	34,117	12,553	55%	1,436	4%	34080	Communications Ad Revenue	99,279	105,000	91,540	-5,721	-5%	7,740	8%	203,000
2,341	2,500	2,700	-159	-6%	-359	-13%	37018	Lease Revenue	10,383	15,000	15,930	-4,617	-31%	-5,547	-35%	30,000
5,640	5,890	6,354	-250	-4%	-714	-11%	37020	Other Revenue	54,655	45,240	59,060	9,415	21%	-4,404	-7%	85,783
1,176	5,500	0	-4,324	-79%	1,176	0%	38005	Employee Housing Revenue	53,350	47,000	0	6,350	14%	53,350	0%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0
103,463	83,400	79,608	20,063	24%	23,855	30%		Total Other Revenue	459,006	410,500	387,761	48,506	12%	71,245	18%	723,903
907,281	1,003,243	947,735	-95,962	-10%	-40,454	-4%		GROSS REVENUE (GREV)	7,031,618	5,156,713	6,510,225	1,874,905	36%	521,393	8%	11,000,000
COST OF GOODS SOLD (COGS)																
-23,456	-30,220	-20,651	6,764	22%	-2,804	-14%	43110	Meat	-131,113	-115,470	-131,569	-15,643	-14%	456	0%	-272,880
-19,673	-21,800	-15,871	2,127	10%	-3,801	-24%	43120	Seafood	-85,331	-72,160	-69,190	-13,171	-18%	-16,140	-23%	-181,510
-19,587	-15,740	-19,343	-3,847	-24%	-244	-1%	43130	Produce	-94,062	-56,080	-90,793	-37,982	-68%	-3,269	-4%	-136,190
-8,538	-12,570	-6,211	4,032	32%	-2,327	-37%	43140	Dairy	-53,102	-46,970	-49,705	-6,132	-13%	-3,397	-7%	-112,750
-5,184	-3,760	-3,487	-1,424	-38%	-1,696	-49%	43150	NA Beverage	-28,942	-22,230	-26,206	-6,712	-30%	-2,736	-10%	-44,610
-25,291	-21,634	-21,077	-3,657	-17%	-4,214	-20%	43160	Food Other	-159,075	-94,864	-144,511	-64,211	-68%	-14,563	-10%	-209,220
10,394	9,280	8,079	1,114	12%	2,315	29%	43190	Mktg Discounts credit	40,866	30,530	37,195	10,336	34%	3,672	10%	77,400
3,810	3,464	3,810	346	10%	0	0%	43192	EE Meals credit	17,551	17,024	14,188	527	3%	3,364	24%	36,160
-87,524	-92,980	-74,752	5,456	6%	-12,772	-17%		Food Cogs	-493,207	-360,220	-460,593	-132,987	-37%	-32,614	-7%	-843,600
-7,471	-7,630	-8,746	159	2%	1,276	15%	43270	Beer	-40,928	-28,630	-40,241	-12,298	-43%	-687	-2%	-70,100
-5,418	-5,310	-6,748	-108	-2%	1,330	20%	43280	Liquor	-27,347	-20,340	-27,981	-7,007	-34%	634	2%	-50,100
-10,836	-14,210	-12,149	3,374	24%	1,313	11%	43290	Wine	-55,594	-51,860	-53,149	-3,734	-7%	-2,445	-5%	-127,100
-23,724	-27,150	-27,644	3,426	13%	3,919	14%		Beverage Cogs	-123,869	-100,830	-121,370	-23,039	-23%	-2,498	-2%	-247,300
-26,800	-28,770	-26,472	1,970	7%	-329	-1%		Retail Product Cogs	-161,983	-121,510	-144,070	-40,473	-33%	-17,913	-12%	-269,100
-138,049	-148,900	-128,868	10,851	7%	-9,181	-7%		Total COGS	-779,059	-582,560	-726,033	-196,499	-34%	-53,026	-7%	-1,360,000
-15.2%	-14.8%	-13.6%	-00.4%	-02.5%	-01.6%	-11.9%		Total Cogs / GREV %	-11.1%	-11.3%	-11.2%	00.2%	01.9%	00.1%	00.7%	-12.4%

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2017
Operating Fund Consolidated

June 2017						Year-to-Date June 2017											
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$	
			Variance	Var	Variance	Var						Variance	Var				
			\$	%	\$	%						\$	%				
-66.4%	-64.4%	-59.9%	-02.0%	-03.1%	-06.5%	-10.9%		Retail Product Cogs / Retail R	-57.4%	-66.0%	-57.0%	08.6%	13.0%	-00.5%	-00.8%	-66.0%	
-56.8%	-56.8%	-52.9%	00.0%	00.0%	-03.9%	-07.4%		Retail Product Cogs / Retail R	-49.1%	-53.5%	-49.5%	04.3%	08.1%	00.3%	00.6%	-55.0%	
-33.2%	-32.1%	-28.7%	-01.1%	-03.5%	-04.5%	-15.5%		F&B Cogs / F&B Rev %	-33.4%	-31.2%	-31.7%	-02.2%	-07.0%	-01.7%	-05.2%	-30.6%	
-35.0%	-30.2%	-29.5%	-04.8%	-16.0%	-05.5%	-18.7%		Food %, preDiscounts	-33.0%	-30.1%	-31.8%	-02.9%	-09.7%	-01.2%	-03.9%	-30.0%	
-39.5%	-36.8%	-32.5%	-02.7%	-07.4%	-06.9%	-21.3%		Food %, postDiscounts	-36.5%	-34.2%	-34.8%	-02.2%	-06.6%	-01.6%	-04.6%	-33.8%	
-44.7%	-33.9%	-27.2%	-10.8%	-32.0%	-17.5%	-64.5%		Food NA Beverage %	-26.3%	-36.1%	-23.7%	09.8%	27.0%	-02.6%	-10.8%	-33.7%	
-26.1%	-26.2%	-27.4%	00.0%	00.1%	01.3%	04.7%		COGS % Beverage, incld CF,ne	-26.8%	-25.9%	-26.3%	-00.9%	-03.5%	-00.5%	-02.1%	-26.0%	
-25.5%	-25.3%	-26.8%	-00.2%	-00.9%	01.3%	04.9%		COGS % Beer,net	-25.4%	-25.6%	-25.8%	00.2%	00.8%	00.4%	01.5%	-25.4%	
-19.2%	-21.3%	-20.5%	02.1%	09.8%	01.3%	06.3%		COGS % Liquor,net	-20.2%	-20.3%	-20.8%	00.1%	00.6%	00.6%	02.9%	-20.9%	
-33.0%	-29.2%	-34.9%	-03.8%	-12.9%	01.9%	05.4%		COGS % Wine,net	-34.2%	-29.2%	-31.5%	-05.0%	-17.1%	-02.7%	-08.6%	-29.2%	
769,232	854,343	818,867	-85,111	-10%	-49,635	-6%		Gross Margin (GREV-COG)	6,252,559	4,574,153	5,784,192	1,678,406	37%	468,367	8%	9,640,000	
PAYROLL																	
SALARIES & WAGES																	
-264,911	-289,650	-297,930	24,739	9%	33,019	11%	5110...	Salaries - Exempt - Regular	-1,630,338	-1,667,158	-1,570,955	36,820	2%	-59,383	-4%	-3,370,000	
-1,988	-3,000	-2,554	1,012	34%	566	22%	51106	Salaries - Exempt - Commissions	-7,450	-5,500	-6,369	-1,950	-35%	-1,082	-17%	-20,000	
-157,618	-185,376	-112,835	27,758	15%	-44,782	-40%	5122...	Wages - FTRRegular	-906,211	-1,042,108	-679,646	135,897	13%	-226,565	-33%	-2,102,802	
-362,587	-322,238	-350,064	-40,349	-13%	-12,523	-4%	5124...	Wages - Seasonal	-1,881,234	-1,400,330	-1,860,482	-480,904	-34%	-20,752	-1%	-3,019,198	
-2,146	-2,000	-3,044	-146	-7%	898	29%	5122...	Wages-FTR-Commissions	-4,319	-12,000	-3,807	7,681	64%	-511	-13%	-30,000	
-7,905	-7,500	-4,300	-405	-5%	-3,605	-84%	51246	Wages-Seasonal-Commissions	-48,077	-43,000	-40,983	-5,077	-12%	-7,093	-17%	-88,000	
-44,030	-7,830	-22,220	-36,200	-462%	-21,810	-98%	5110...	Incentive Program, Exempt	-83,200	-47,000	-168,634	-36,200	-77%	85,434	51%	-94,000	
-4,222	-1,830	5,858	-2,392	-131%	1,637	28%	51227	Incentive Program, FTR, NonExe	-25,147	-11,000	-32,722	-14,147	-129%	7,575	23%	-22,000	
-1,683	0	-2,163	-1,683	0%	480	22%	51247	Incentive Program, Seasonal, N	-34,044	-5,000	-37,213	-29,044	-581%	3,169	9%	-10,000	
22,016	22,016	21,284	0	0%	732	3%	51299	Capitalized Payroll Direct S&W	127,183	132,100	126,080	-4,917	-4%	1,103	1%	264,200	
-825,073	-797,408	-779,684	-27,665	-3%	-45,389	-6%		Total Salaries & Wages, DIRECT	-4,492,836	-4,100,996	-4,274,731	-391,840	-10%	-218,105	-5%	-8,491,800	
-288,913	-278,464	-301,420	-10,449	-4%	12,507	4%		Salaries sub-total	-1,593,806	-1,587,558	-1,619,878	-6,248	0%	26,072	2%	-3,219,800	
-536,160	-518,944	-478,264	-17,216	-3%	-57,896	-12%		Wage sub-total	-2,899,030	-2,513,438	-2,654,853	-385,592	-15%	-244,177	-9%	-5,272,000	
-163,985	-189,206	-121,737	-25,221	13%	-42,248	-35%		Wage-FTR subsubtotal	-935,677	-1,065,108	-716,175	129,431	12%	-219,501	-31%	-2,154,802	
-372,175	-329,738	-356,527	-42,437	-13%	-15,648	-4%		Wage-Seasonal subsubto	-1,963,354	-1,448,330	-1,938,678	-515,024	-36%	-24,676	-1%	-3,117,198	
-90.9%	-79.5%	-82.3%	-11.5%	-14.4%	-08.7%	-10.5%		Payroll Direct as a % of	-63.9%	-79.5%	-65.7%	15.6%	19.7%	01.8%	02.7%	-77.2%	
PAYROLL BURDEN, Taxes & Benefits																	
-93,453	-86,980	-84,080	-6,473	-7%	-9,373	-11%	5130...	Payroll Taxes	-502,575	-458,370	-472,404	-44,205	-10%	-30,171	-6%	-950,000	
-64,895	-87,479	-46,155	22,584	26%	-18,740	-41%	5130...	Group Insurance	-344,562	-524,884	-288,374	180,322	34%	-56,188	-19%	-1,050,000	
-14,479	-12,625	-12,017	-1,854	-15%	-2,462	-20%	5130...	Retirement Plan	-70,571	-74,625	-72,903	4,054	5%	2,332	3%	-150,000	
3,400	3,400	3,300	0	0%	100	3%	51499	Capitalized Payroll Burden	25,317	20,400	21,420	4,917	24%	3,897	18%	40,800	
-169,426	-183,684	-138,952	14,258	8%	-30,475	-22%		Total Payroll Taxes & Benefits	-892,391	-1,037,479	-812,261	145,088	14%	-80,130	-10%	-2,109,200	
-60,839	-59,830	-70,177	-1,009	-2%	9,338	13%	5130...	PAYBDN, Workers Comp Insura	-449,729	-388,510	-496,213	-61,219	-16%	46,484	9%	-750,000	
PAYROLL BURDEN Total																	
-230,265	-243,514	-209,129	13,249	5%	-21,137	-10%		subtotal, Burden-Salary	-1,342,120	-1,425,989	-1,308,473	83,869	6%	-33,646	-3%	-2,859,200	
-91,472	-90,740	-82,004	-732	-1%	-9,468	-12%	(513...	subtotal, Burden-Wage-FTR	-469,556	-548,455	-484,930	78,899	14%	15,374	3%	-1,096,000	
-57,137	-84,994	-39,844	27,857	33%	-17,294	-43%	(514...	subtotal, Burden-Wage-Seasonal	-343,337	-512,474	-252,071	169,137	33%	-91,266	-36%	-1,022,390	
-85,056	-71,180	-90,581	-13,876	-19%	5,525	6%	(514...	Burden % - on all Payroll	-554,544	-385,460	-592,893	-169,084	-44%	38,349	6%	-781,610	
27.9%	30.5%	26.8%	-02.6%	-08.6%	01.1%	04.0%		Burden % - Salary	29.9%	34.8%	30.6%	-04.9%	-14.1%	-00.7%	-02.4%	33.7%	
31.7%	32.6%	27.2%	-00.9%	-02.8%	04.5%	16.4%		Burden % - Wage-FTR	29.5%	34.5%	29.9%	-05.1%	-14.7%	-00.5%	-01.6%	34.0%	
34.8%	44.9%	32.7%	-10.1%	-22.4%	02.1%	06.5%		Burden % - Wage-Season	36.7%	48.1%	35.2%	-11.4%	-23.7%	01.5%	04.3%	47.4%	
22.9%	21.6%	25.4%	01.3%	05.9%	-02.6%	-10.0%		Burden % - Wage-FTR&Se	28.2%	26.6%	30.6%	01.6%	06.1%	-02.3%	-07.6%	25.1%	
26.5%	30.1%	27.3%	-03.6%	-11.9%	-00.7%	-02.7%		PAYROLL TOTAL (Direct&Bur	31.0%	35.7%	31.8%	-04.8%	-13.3%	-00.9%	-02.7%	34.2%	
-1,055,338	-1,040,922	-988,813	-14,416	-1%	-66,525	-7%		OPERATING EXPENSES (OE)	-5,834,956	-5,526,985	-5,583,204	-307,971	-6%	-251,751	-5%	-11,351,000	
Employee Meals																	
-4,070	-3,714	-4,142	-356	-10%	72	2%	50530	Employee Housing expenses	-20,826	-18,224	-16,283	-2,602	-14%	-4,543	-28%	-38,510	
-4,788	-7,700	0	2,912	38%	-4,788	0%	50605	Employee Recruiting	-71,046	-75,400	0	4,354	6%	-71,046	0%	-136,000	
-925	-600	-762	-325	-54%	-163	-21%	50615	Employee Dev/Training	-1,957	-2,100	-4,106	143	7%	2,149	52%	-6,000	
-6,204	-7,737	-2,354	1,533	20%	-3,850	-164%	50620	Employee Relations	-15,939	-20,922	-12,408	4,983	24%	-3,531	-28%	-37,594	
-1,700	-1,734	-2,469	34	2%	769	31%	50625	PreEmployment Testing	-28,036	-24,044	-29,030	-3,992	-17%	995	3%	-51,638	
-960	-1,950	-1,620	991	51%	661	41%	50626	EAP Services	-4,469	-8,100	-7,021	3,632	45%	2,553	36%	-19,000	
-939	-1,050	-988	111	11%	49	5%	50627	Benefit Administration Services	-6,451	-6,000	-5,867	-451	-8%	-584	-10%	-12,000	
-662	-1,400	-1,107	738	53%	445	40%	50628	Uniforms	-6,288	-8,000	-9,439	1,712	21%	3,152	33%	-16,000	
-2,672	-3,494	-1,844	822	24%	-829	-45%	50630	Seminars & Conferences	-23,179	-27,464	-24,564	4,285	16%	1,385	6%	-49,528	
0	-2,300	-128	2,300	100%	128	100%	51080	Travel/Meeting Expense	-6,875	-18,250	-7,014	11,375	62%	139	2%	-27,450	
-2,874	-3,190	-10,273	316	10%	7,398	72%	51095	Total Staff Expense	-20,281	-17,840	-27,194	-2,441	-14%	6,912	25%	-26,790	
-25,793	-34,869	-25,685	9,076	26%	-107	0%		Telephone	-205,346	-226,344	-142,926	20,998	9%	-62,420	-44%	-420,510	
-21,740	-13,425	-13,103	-8,315	-62%	-8,636	-66%	51090	Cable/Sat TV Service	-85,444	-81,230	-89,246	-4,214	-5%	3,802	4%	-162,120	
-1,839	-2,030	-1,696	191	9%	-143	-8%	55003	Disposal Fees	-10,470	-12,000	-9,293	1,530	13%	-1,177	-13%	-24,100	
-10,036	-9,700	-9,388	-336	-3%	-648	-7%	55005	Electricity	-43,624	-39,050	-38,461	-4,574	-12%	-5,163	-13%	-84,400	
-19,391	-20,430	-18,419	1,039	5%	-973	-5%	5501...	Natural Gas - Pools	-134,381	-119,020	-129,982	-15,361	-13%	-4,398	-3%	-264,280	
-5,613	-5,500	-5,527	-113	-2%	-86	-2%	55020	Natural Gas - Buildings	-42,857	-67,150	-38,994	24,293	36%	-3,862	-10%	-106,000	
-4,179	-3,640	-4,345	-539	-15%	166	4%	55025		-55,569	-53,400	-55,301	-2,169	-4%	-268	0%	-84,570	

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2017
Operating Fund Consolidated

June 2017

Year-to-Date June 2017

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-9,370	-9,060	-7,956	-310	-3%	-1,414	-18%	(530...	Fuel & Oil	-104,870	-77,810	-76,268	-27,060	-35%	-28,602	-38%	-139,300
-143	-270	-71	127	47%	-72	-101%	55027	Propane (LPG)	-2,675	-2,610	-2,551	-65	-3%	-125	-5%	-4,870
-7,031	-7,810	-7,031	779	10%	0	0%	55030	Sewer Fees	-42,186	-46,420	-42,186	4,234	9%	0	0%	-94,780
-3,462	-3,490	-2,327	28	1%	-1,135	-49%	5503...	Water - Building/Facility	-17,876	-18,030	-16,556	154	1%	-1,320	-8%	-38,610
-1,968	-12,050	-6,883	10,082	84%	4,915	71%	55040	Water - Grounds	-10,139	-19,800	-16,377	9,662	49%	6,239	38%	-86,500
-84,771	-87,405	-76,745	2,635	3%	-8,026	-10%		TOTAL UTILITIES	-550,090	-536,520	-515,214	-13,570	-3%	-34,876	-7%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-2,557	-2,910	-3,230	353	12%	673	21%	56010	Security Exp	-8,213	-6,740	-6,499	-1,473	-22%	-1,714	-26%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-11,443	-8,680	-10,203	-2,763	-32%	-1,240	-12%	56520	Linen Service	-54,592	-46,870	-51,996	-7,722	-16%	-2,597	-5%	-102,560
-10,682	-8,425	-15,854	-2,257	-27%	5,172	33%	56530	Janitorial Services & Supplies	-51,728	-49,250	-87,990	-2,478	-5%	36,261	41%	-100,600
-1,115	-918	-1,039	-197	-21%	-76	-7%	56535	Pest Control	-5,297	-4,461	-4,868	-836	-19%	-428	-9%	-8,655
-353	-1,100	-1,838	747	68%	1,485	81%	52020	Contract Fees	-2,776	-8,440	-7,361	5,664	67%	4,585	62%	-14,280
-10,891	0	0	-10,891	0%	-10,891	0%	50201	Contract Labor	-15,874	0	0	-15,874	0%	-15,874	0%	0
-3,369	-900	-668	-2,469	-274%	-2,701	-404%	52022	Veterinary Services	-3,491	-3,170	-668	-321	-10%	-2,823	-423%	-5,720
-2,056	-1,880	-2,306	-176	-9%	250	11%	52023	Equine Care Services	-3,936	-2,780	-4,525	-1,156	-42%	588	13%	-7,250
0	0	1,224	0	0%	-1,224	-100%	52024	Offsite Pasturing	-9,633	-8,400	-6,886	-1,233	-15%	-2,747	-40%	-13,440
-649	-620	-1,016	-29	-5%	367	36%	53705	Equipment Rental	-4,271	-7,910	-6,381	3,639	46%	2,110	33%	-18,870
0	-130	-79	130	100%	79	100%	57035	Rental Property Expense	0	-820	-477	820	100%	477	100%	-2,100
-1,195	-2,000	516	805	40%	-1,711	-332%	56505	Feed Hay Grain	-5,195	-6,000	-3,864	805	13%	-1,331	-34%	-13,500
-1,210	-800	-1,644	-410	-51%	434	26%	51560	Mbr Srv - Retail COGS	-3,033	-3,400	-3,155	367	11%	1,122	27%	-7,400
-656	-340	-319	-316	-93%	-337	-106%	56503	Printed Forms/Ticket Stock	-11,676	-11,360	-16,327	-316	-3%	4,652	28%	-22,060
-394	-500	-344	106	21%	-50	-15%	51037	Computer Software	-3,164	-2,600	-2,824	-564	-22%	-340	-12%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	0	-1,400	-368	1,400	100%	368	100%	-2,200
-1,692	-1,145	-3,023	-547	-48%	1,331	44%	51050	Furniture and Office Equip	-8,291	-7,295	-9,110	-996	-14%	820	9%	-13,515
-2,875	-2,825	-1,708	-50	-2%	-1,167	-68%	51060	Office Supplies	-10,361	-16,360	-11,763	5,999	37%	1,402	12%	-31,640
-2,079	-1,560	-2,475	-519	-33%	396	16%	51061	Toner Cartridges	-9,860	-9,560	-12,588	-300	-3%	2,728	22%	-19,320
-1,269	-1,300	-625	31	2%	-644	-103%	53530	Signs	-7,561	-5,680	-4,822	-1,881	-33%	-2,739	-57%	-11,820
-10,395	-7,874	-6,497	-2,521	-32%	-3,898	-60%	56501	Operating Supplies	-38,231	-38,497	-30,188	266	1%	-8,043	-27%	-64,370
-8,184	-6,450	-7,971	-1,734	-27%	-213	-3%	56502	Paper Products - Restaurant	-38,932	-30,420	-41,408	-8,512	-28%	2,476	6%	-67,670
0	-50	0	50	100%	0	0%	56504	Candle & TableTop Supplies	-928	-300	-491	-628	-209%	-437	-89%	-600
-3,689	-2,050	-2,869	-1,639	-80%	-820	-29%	56511	Cleaning Supplies - Restaurant	-15,900	-10,850	-14,010	-5,050	-47%	-1,890	-13%	-22,750
-3,771	-2,705	-7,149	-1,066	-39%	3,379	47%	56540	Small Tools & Equipment	-22,205	-17,215	-31,765	-4,990	-29%	9,560	30%	-27,300
-2,159	-2,250	-3,159	91	4%	1,000	32%	56545	Safety Equipment	-9,313	-12,395	-12,319	3,082	25%	3,006	24%	-22,495
-315	0	-330	-315	0%	15	5%	56550	Spoilage	-8,344	0	-2,600	-8,344	0%	-5,745	-221%	0
-250	-1,300	-1,150	1,050	81%	900	78%	51025	Entertainment	-3,353	-6,050	-5,650	2,698	45%	2,298	41%	-14,450
-1,427	-5,473	-736	4,046	74%	-691	-94%	55530	Recreation Programs	-1,681	-6,473	-8,527	6,847	74%	6,847	80%	-24,670
-6,200	-7,115	-6,348	915	13%	148	2%	55532	Special Programs	-17,526	-12,140	-16,370	-5,386	-44%	-1,156	-7%	-37,110
-374	-400	-1,018	26	6%	644	63%	55537	Catering Rentals	-1,363	-400	-1,706	-963	-241%	343	20%	-1,600
0	0	-1,013	0	0%	1,013	100%	56013	Concert Expenses	0	0	-1,085	0	0%	1,085	100%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-7,178	-1,195	-7,528	-5,983	-501%	350	5%	54210	General/PM	-27,509	-7,970	-23,531	-19,539	-245%	-3,978	-17%	-17,140
-79	-720	-195	641	89%	116	59%	54220	Plumbing	-1,165	-1,670	-1,216	505	30%	51	4%	-3,090
-46	-320	-70	274	86%	24	34%	54240	Lighting and Electrical	-1,950	-1,915	-4,218	-35	-2%	2,267	54%	-4,080
0	0	0	0	0%	0	0%	54250	HVAC	-67	-650	-231	583	90%	164	71%	-1,600
-121	-300	0	179	60%	-121	0%	54252	Carpentry	-121	-1,750	-334	1,629	93%	213	64%	-3,300
-551	-250	-533	-301	-120%	-17	-3%	54254	Elevators	-3,855	-1,750	-3,200	-2,105	-120%	-655	-20%	-3,500
-607	-50	-1,716	-557	-1113%	1,109	65%	54256	Fire Suppression	-10,828	-3,500	-5,039	-7,328	-209%	-5,789	-115%	-8,050
0	0	-8	0	0%	8	100%	54274	Painting	-63	-400	-45	337	84%	-18	-40%	-900
-2,162	-2,647	-172	485	18%	-1,990	-1157%	54290	Other Building	-6,508	-12,612	-1,903	6,104	48%	-4,605	-242%	-25,120
-10,743	-5,482	-10,222	-5,261	-96%	-522	-5%		R&M Building	-52,066	-32,217	-39,717	-19,849	-62%	-12,349	-31%	-66,780
-1,001	0	-64	-1,001	0%	-937	-1466%	54310	Asphalt	-3,521	0	-189	-3,332	0%	-3,333	-1767%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-9	0	0	-9	0%	-9	0%	0
0	-1,150	-132	1,150	100%	132	100%	54340	GrassFlowersSeedFertilizers	-62	-2,800	-397	2,738	98%	335	84%	-3,050
-157	0	0	-157	0%	-157	0%	54350	Ski Trails	-222	0	-1,629	-222	0%	1,407	86%	-5,000
0	0	0	0	0%	0	0%	54380	Snow Removal	-103,014	-47,760	-58,803	-55,254	-116%	-44,211	-75%	-66,900
-6,790	-5,550	-5,595	-1,240	-22%	-1,196	-21%	54390	Other Grounds Maint	-18,289	-15,300	-16,750	-2,989	-20%	-1,539	-9%	-37,300
-7,948	-6,700	-5,791	-1,248	-19%	-2,158	-37%		R&M Grounds (nonGolf)	-125,116	-65,860	-77,767	-59,256	-90%	-47,349	-61%	-112,250
-1,430	-1,000	-3,216	-430	-43%	1,786	56%	54412	Ski Lifts, Fixed Grip	-6,626	-3,200	-9,780	-3,426	-107%	3,154	32%	-8,700
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Surface	-2,448	-1,400	0	-1,048	-75%	-2,448	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
0	-1,000	-51	1,000	100%	51	100%	54419	Snowmaking	0	-1,000	-51	1,000	100%	51	100%	-4,400
-10,893	-1,000	-4,361	-9,893	-989%	-6,532	-150%	54421	Snowcats	-40,134	-24,800	-44,918	-15,334	-62%	4,784	11%	-73,100
-1,551	-400	0	-1,151	-288%	-1,551	0%	54426	Snowmobiles	-8,524	-2,950	-3,769	-5,574	-189%	-4,755	-126%	-5,700
-419	-2,000	-4,634	1,581	79%	4,216	91%	54434	Golf Maint Eq	-3,086	-8,500	-5,479	5,414	64%	2,392	44%	-15,750
-194	-300	-180	106	35%	-14	-8%	54438	Golf Carts Fleet	-194	-400	-518	206	51%	324	62%	-1,400
-2,173	-3,800	-3,250	1,627	43%	1,077	33%	54443	Rolling, Heavy	-21,708	-22,230	-16,861	522	2%	-4,847	-29%	-47,730
-5,429	-4,345	-3,129	-1,084	-25%	-2,300	-73%	54448	Rolling, Car/Truck/Bus/Van	-34,036	-22,430	-27,844	-11,606	-52%	-6,192	-22%	-46,050

Tahoe Donner Association
Department P&L Detail (I
For the Six Months Ending June 30, 2017
Operating Fund Consolidated

Year-to-Date June 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-3,086	-200	-3,599	-2,886	-1443%	513	14%	54452	F&B Kitchen Equip	-8,776	-6,950	-10,984	-1,826	-26%	2,208	20%	-11,670
0	-470	-163	470	100%	163	100%	54454	F&B GlassSilverChina	-291	-2,040	-506	1,749	86%	215	43%	-4,070
-302	-100	-436	-202	-202%	135	31%	54461	Bicycles	-863	-300	-687	-563	-188%	-176	-26%	-500
-19	-350	-136	331	94%	116	86%	54463	Fitness Equipment	-1,555	-2,450	-843	895	37%	-713	-85%	-4,300
0	-220	-41	220	100%	41	100%	54470	Office Equip R&M	0	-730	-187	730	100%	187	100%	-1,580
-10,421	-4,167	-4,788	-6,254	-150%	-5,633	-118%	54481	Computer Software Maint	-27,320	-25,372	-27,568	-1,948	-8%	248	1%	-51,970
-144	-730	-13	586	80%	-130	-972%	54483	Computer Hardware Maint	-3,798	-3,640	-2,250	-158	-4%	-1,548	-69%	-7,250
-612	-1,750	-672	1,138	65%	60	9%	54499	Other Operating Equip R&M	-2,423	-5,900	-2,765	3,477	59%	343	12%	-10,650
<u>-36,672</u>	<u>-21,932</u>	<u>-28,670</u>	<u>-14,740</u>	<u>-67%</u>	<u>-8,002</u>	<u>-28%</u>		<u>R&M Equipment</u>	<u>-163,021</u>	<u>-134,292</u>	<u>-155,173</u>	<u>-28,729</u>	<u>-21%</u>	<u>-7,847</u>	<u>-5%</u>	<u>-298,920</u>
0	-1,500	0	1,500	100%	0	0%	54510	Seed & Sod	-3,452	-5,500	-5,425	2,048	37%	1,973	36%	-8,500
-2,098	-1,400	-1,356	-698	-50%	-743	-55%	54520	Fertilizer	-8,930	-9,200	-10,056	270	3%	1,126	11%	-20,000
-737	-1,300	588	563	43%	-1,325	-225%	54530	Top Dressing	-6,532	-7,300	-4,931	768	11%	-1,601	-32%	-12,000
0	-500	-1,772	500	100%	1,772	100%	54540	Sand, Gravel, Rock	-2,000	-4,000	-5,903	2,000	50%	3,903	66%	-4,000
-865	-200	855	-665	-332%	-1,720	-201%	54560	Pesticides	-4,453	-7,900	-6,219	3,447	44%	1,766	28%	-11,000
-232	-240	-578	8	3%	346	60%	54570	Irrigation and Drainage	-894	-1,420	-2,748	526	37%	1,853	67%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-250	0	-1,875	-750%	-2,125	0%	-500
<u>-3,932</u>	<u>-5,140</u>	<u>-2,262</u>	<u>1,208</u>	<u>23%</u>	<u>-1,670</u>	<u>-74%</u>		<u>R&M Golf Course</u>	<u>-28,386</u>	<u>-35,570</u>	<u>-35,281</u>	<u>7,184</u>	<u>20%</u>	<u>6,895</u>	<u>20%</u>	<u>-59,000</u>
-5,205	-2,900	-3,822	-2,305	-79%	-1,383	-36%	54710	chemicals	-13,408	-18,700	-17,294	5,292	28%	3,886	22%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-900	0	900	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
-230	0	0	-230	0%	-230	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
<u>-5,435</u>	<u>-3,050</u>	<u>-3,822</u>	<u>-2,385</u>	<u>-78%</u>	<u>-1,613</u>	<u>-42%</u>		<u>R&M Pool Spa</u>	<u>-14,580</u>	<u>-19,600</u>	<u>-17,614</u>	<u>5,020</u>	<u>26%</u>	<u>3,034</u>	<u>17%</u>	<u>-38,000</u>
0	-51,900	-25,799	51,900	100%	25,799	100%	(575...	Forestry Management	-159,168	-59,900	-62,687	-99,268	-166%	-96,481	-154%	-235,500
0	<u>-51,900</u>	<u>-25,799</u>	<u>51,900</u>	<u>100%</u>	<u>25,799</u>	<u>100%</u>		<u>R&M Forestry</u>	<u>-159,168</u>	<u>-59,900</u>	<u>-62,687</u>	<u>-99,268</u>	<u>-166%</u>	<u>-96,481</u>	<u>-154%</u>	<u>-235,500</u>
14,428	16,116	16,810	-1,688	-10%	-2,383	-14%	59010	Contra - Inter-Dept. Charges	140,754	94,836	99,188	45,918	48%	41,565	42%	192,280
<u>-50,304</u>	<u>-78,088</u>	<u>-59,755</u>	<u>27,784</u>	<u>36%</u>	<u>9,451</u>	<u>16%</u>		<u>R&M subtotal</u>	<u>-401,582</u>	<u>-252,603</u>	<u>-289,050</u>	<u>-148,979</u>	<u>-59%</u>	<u>-112,532</u>	<u>-39%</u>	<u>-618,170</u>
<u>-141,552</u>	<u>-149,888</u>	<u>-142,626</u>	<u>8,336</u>	<u>6%</u>	<u>1,073</u>	<u>1%</u>		<u>TOTAL SUPPLIES & MAIN</u>	<u>-779,257</u>	<u>-592,339</u>	<u>-699,076</u>	<u>-186,918</u>	<u>-32%</u>	<u>-80,182</u>	<u>-11%</u>	<u>-1,390,265</u>
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-22,277	-22,000	-28,750	-277	-1%	6,474	23%	-27,000
-365	-1,944	-458	1,579	81%	93	20%	52015	Consulting Expense	-12,276	-10,860	-1,985	-1,416	-13%	-10,291	-518%	-22,820
-504	-300	-336	-204	-68%	-168	-50%	52016	Environmental Services / Fees	-1,008	-600	-840	-408	-68%	-168	-20%	-1,200
-830	-9,200	-2,967	8,371	91%	2,138	72%	52030	Legal Services	-44,424	-55,200	-37,700	10,776	20%	-6,725	-18%	-110,000
-50	-300	-299	250	83%	249	83%	51070	Public Relations	-2,673	-6,900	-3,629	4,227	61%	955	26%	-12,650
0	0	0	0	0%	0	0%	55520	Promotion Expense	-1,923	-4,500	-1,283	2,577	57%	-640	-50%	-7,500
-1,680	-9,700	-23,247	8,020	83%	21,568	93%	55540	Resort Advertising	-47,612	-64,350	-106,870	16,738	26%	59,258	55%	-127,000
-697	-500	-1,444	-197	-39%	747	52%	55545	Brochure Distribution	-3,954	-5,500	-4,115	1,546	28%	161	4%	-10,100
-1,614	0	-538	-1,614	0%	-1,077	-200%	55560	Sales specific	-3,554	0	-2,420	-3,554	0%	-1,135	-47%	0
-175	-350	-1,886	175	50%	1,711	91%	51520	Charitable Contributions	-2,745	-2,600	-5,952	-145	-6%	3,207	54%	-4,700
-480	0	-3,500	-480	0%	3,020	86%	51530	Community Relations	-875	-1,000	-4,475	125	13%	3,600	80%	-2,000
-941	-600	-814	-341	-57%	-127	-16%	55538	Reservation Services	-5,999	-3,600	-5,117	-2,399	-67%	-881	-17%	-8,300
-10,394	-9,280	-8,079	-1,114	-12%	-2,315	-29%	55525	Marketing Discounts CoGS	-40,866	-30,530	-37,195	-10,336	-34%	-3,672	-10%	-77,400
-882	-3,280	-1,462	2,398	73%	579	40%	51020	Dues & Subscriptions	-8,368	-12,155	-9,468	3,787	31%	1,099	12%	-22,160
-7,834	-6,120	-10,554	-1,714	-28%	2,719	26%	51035	Licenses, Permits, Fees	-41,045	-44,320	-50,598	3,275	7%	9,554	19%	-102,120
-682	-960	-613	278	29%	-69	-11%	51096	Mileage Reimbursement	-3,825	-3,320	-3,780	-505	-15%	-45	-1%	-7,760
-8,357	-400	-1,626	-7,957	-1989%	-6,731	-414%	51515	Board Expense	-34,082	-3,600	-4,176	-30,482	-847%	-29,907	-716%	-12,500
-35,319	-25,000	-32,269	-10,319	-41%	-3,051	-9%	51516	Annual Meeting Expense	-35,319	-25,000	-32,269	-10,319	-41%	-3,051	-9%	-25,000
-5,823	-2,200	-2,276	-3,623	-165%	-3,547	-156%	51063	Postage - TDNews	-17,315	-15,250	-16,720	-2,065	-14%	-595	-4%	-30,450
-839	-1,245	-915	406	33%	76	8%	51065	Postage - General	-5,379	-7,150	-7,211	1,771	25%	1,833	25%	-14,565
0	0	0	0	0%	0	0%	51510	Assessment Billing	-2,568	0	-1,502	-2,568	0%	-1,065	-71%	-9,000
0	-1,000	0	1,000	100%	0	0%	51535	Newsletter	-2,708	-5,000	-1,150	2,292	46%	-1,558	-135%	-10,000
-5,915	-8,650	-9,588	2,735	32%	3,673	38%	51545	Printing - TD News	-60,154	-56,100	-55,622	-4,054	-7%	-4,532	-8%	-111,850
-537	-2,100	0	1,563	74%	-537	0%	51546	Printing - Brochures	-31,279	-19,900	-21,940	-11,379	-57%	-9,339	-43%	-35,000
0	-100	0	100	100%	0	0%	51547	Printing - Other	-1,391	-100	-1,608	-1,291	-1291%	218	14%	-100
19	-400	-1,857	419	105%	1,875	101%	56601	Claims Expense	-21,055	-2,600	-7,763	-18,455	-710%	-13,293	-171%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-13,000	-5,000	-10,000	-8,000	-160%	-3,000	-30%	-15,000
-19,871	-20,280	-16,388	409	2%	-3,483	-21%	52220	Credit Card Expense	-153,825	-98,130	-145,994	-55,695	-57%	-7,831	-5%	-206,920
-1,862	0	-540	-1,862	0%	-1,322	-245%	52225	Over/Short	-3,334	0	-102	-3,334	0%	-3,232	-3176%	0
0	200	0	-200	-100%	0	0%	57009	Inter-Department Food Costs	0	1,000	0	-1,000	-100%	0	0%	2,000
0	-3,200	0	3,200	100%	0	0%	59999	Contingency	0	-16,000	0	16,000	100%	0	0%	-32,000
-25,200	-25,200	-24,800	0	0%	-400	-2%	52025	Insurance Expense	-247,800	-222,800	-249,400	-25,000	-11%	1,600	1%	-409,800
-16,998	-16,400	-15,462	-598	-4%	-1,536	-10%	57030	Taxes - Property	-101,988	-98,400	-92,772	-3,588	-4%	9,216	-10%	-196,800
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-22,500	-22,500	-22,500	0	0%	0	0%	-45,000
<u>-151,581</u>	<u>-152,259</u>	<u>-165,667</u>	<u>678</u>	<u>0%</u>	<u>14,085</u>	<u>9%</u>		<u>TOTAL ADMINISTRATIVE & OT</u>	<u>-997,122</u>	<u>-863,965</u>	<u>-974,905</u>	<u>-133,157</u>	<u>-15%</u>	<u>-22,217</u>	<u>-2%</u>	<u>-1,699,695</u>
<u>-403,697</u>	<u>-424,241</u>	<u>-410,722</u>	<u>20,724</u>	<u>5%</u>	<u>7,025</u>	<u>2%</u>		<u>TOTAL OPERATING EXPENSES</u>	<u>-2,531,815</u>	<u>-2,219,168</u>	<u>-2,332,121</u>	<u>-312,647</u>	<u>-14%</u>	<u>-199,694</u>	<u>-9%</u>	<u>-4,600,000</u>

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2017
Operating Fund Consolidated

June 2017							Year-to-Date June 2017								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var					Variance	Var			
			\$	%	\$	%					\$	%			
-1,459,035	-1,465,343	-1,399,535	6,308	0%	-59,500	-4%	TOTAL PAYROLL AND OPERATI	-8,366,771	-7,746,153	-7,915,325	-620,618	-8%	-451,445	-6%	-15,951,000
-689,803	-611,000	-580,668	-78,803	-13%	-109,135	-19%	N O R 1, before OH	-2,114,212	-3,172,000	-2,131,133	1,057,788	33%	16,921	1%	-6,311,000
-689,803	-611,000	-580,668	-78,803	-13%	-109,135	-19%	N O R 2, after OH	-2,114,212	-3,172,000	-2,131,133	1,057,788	33%	16,921	1%	-6,311,000
-1,597,084	-1,614,243	-1,528,403	17,159	1%	-68,681	-4%	T O C	-9,145,830	-8,328,713	-8,641,359	-817,117	-10%	-504,472	-6%	-17,311,000
-56.8%	-62.1%	-62.0%	05.3%	08.6%	05.2%	08.4%	REV to TOC (CRR%)	-76.9%	-61.9%	-75.3%	-15.0%	-24.2%	-01.5%	-02.1%	-63.5%
611,000	611,000	588,000	0	0%	23,000	4%	Assessment Revenue, Operatin	3,172,000	3,172,000	3,728,000	0	0%	-556,000	-15%	6,311,000
-78,803	0	7,332	-78,803	0%	-86,135	-1175%	NOR AFTER Assessment Reven	1,057,788	0	1,596,867	1,057,788	0%	-539,079	-34%	0