



Tahoe Donner Association

Finance Reports

July 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: August 25, 2017
Re: **July 2017 Financial Results, Operating Fund**



Month - July

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$78,000) which was favorable to budget by \$18,000/19%. Month's operating revenues of \$1,971,000 were \$119,000/6% favorable to budget and total expenses of \$2,049,000 were \$101,000/5% unfavorable to budget. Compared to last year same month, revenues are up \$123,000/7% and NOR is unfavorable \$92,000/654%.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,192,000) which is favorable to budget by \$1,076,000/33%. YTD operating revenues of \$9,003,000 are \$1,994,000/28% favorable to budget and total expenses of \$11,195,000 are \$918,000/9% unfavorable to budget. Compared to last year to date, revenues are up \$644,000/8%, expenses are up unfavorably \$719,000/7% and resulting NOR is unfavorable \$75,000/4%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of \$3,300,000 from Operating Fund members' equity, transferring \$1,500,000 to the Replacement Reserve Fund and \$1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 \$224,000/299 versus prior year \$271,000/359 passes/packs. Revenue down \$48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$3,121,000 were favorable \$1,223,000/64% to budget and favorable \$369,000/13% to prior year. YTD total expenses of \$2,166,000 were unfavorable \$642k/42% to budget and unfavorable \$194k/10% to prior year. YTD NOR of \$955,000 is favorable \$581k/155% to budget and favorable \$175k/22% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$911,000 were favorable \$371k/69% to budget and favorable \$178k/24% to prior year. YTD NOR of \$302,000 is favorable \$223k/283% to budget and favorable \$105k/54% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$1,330,000 were favorable \$141k/12% to budget and favorable \$22k/2% to prior year. YTD NOR loss of (\$152,000) is favorable \$17k/10% to budget and unfavorable \$79k/106% to prior year. YTD cogs of 33% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of \$278,000 are favorable \$2k/1% to budget and unfavorable \$43k/13% to prior year. YTD NOR loss of (\$66,000) is unfavorable \$19k/40% to budget and unfavorable \$62k/1575% to prior year. YTD cogs of 35% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of \$280,000 are favorable \$138k/97% to budget and favorable \$54k/24% to prior year. YTD total expenses of \$325,000 are unfavorable \$150k/86% to budget and unfavorable \$84k/35% to prior year. YTD NOR loss of (\$45,000) is unfavorable \$13k to budget and unfavorable \$29k to prior year. YTD cogs of 33% compares to budget 33% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- o 7/31/2017 – **2017/2018** – sold 4,168, revenues of \$1,005,000, (vs py; volume up 2%, revenue up 1%)
- o 7/31/2016 – 2016/2017 – sold 4,102, revenues of \$990,000

- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 7/31/xx:

7/31/17 - 2017 - 53 or 0.8% of units
7/31/16 - 2016 - 61 or 0.9% of units
7/31/15 - 2015 - 61 or 0.9% of units
7/31/14 - 2014 - 67 or 1.0% of units

as of 6/30/xx:

6/30/17 - 2017 - 64 or 1.0% of units
6/30/16 - 2016 - 73 or 1.1% of units
6/30/15 - 2015 - 68 or 1.1% of units
6/30/14 - 2014 - 82 or 1.3% of units

as of 5/31/xx:

5/31/17 - 2017 - 80 or 1.2% of units
5/31/16 - 2016 - 87 or 1.3% of units
5/31/15 - 2015 - 85 or 1.3% of units
5/31/14 - 2014 - 93 or 1.4% of units

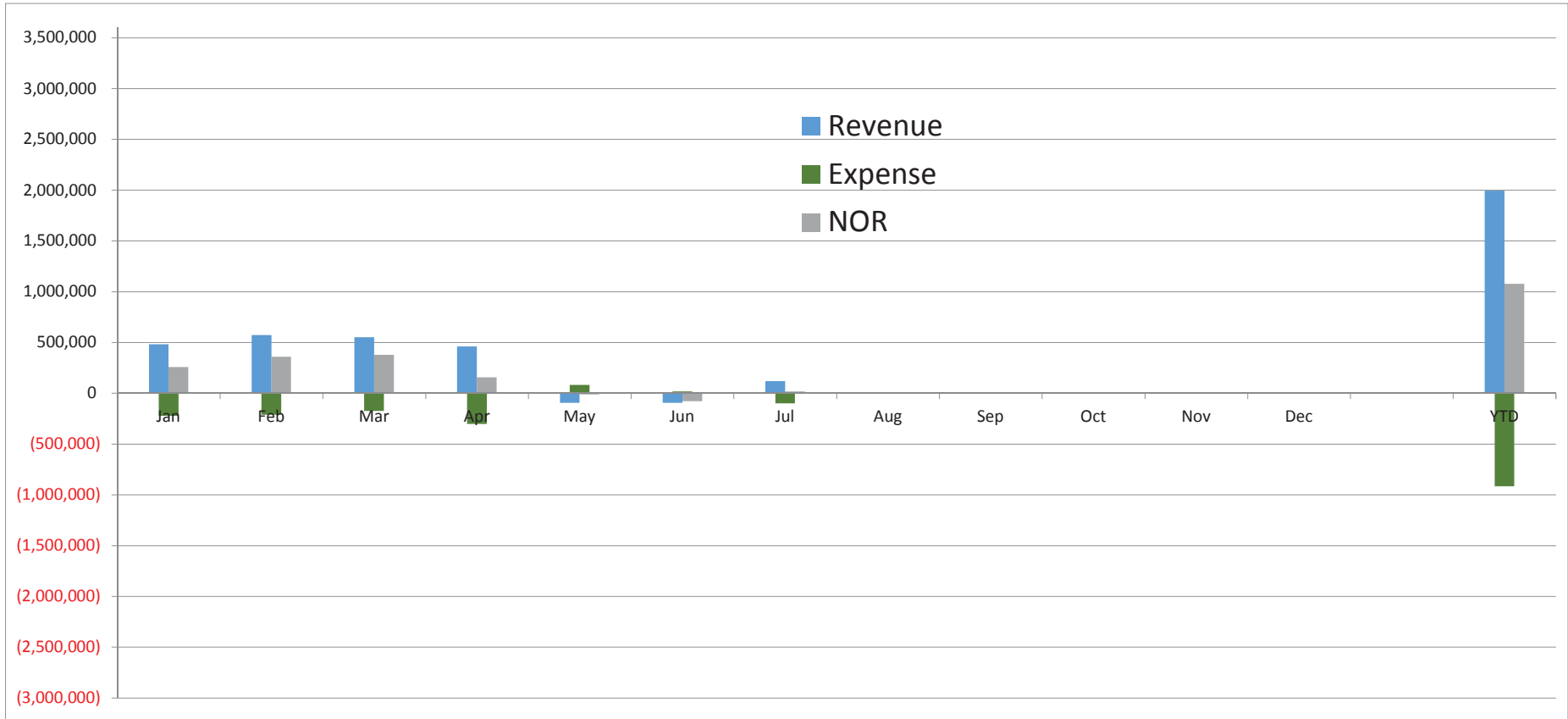
as of 4/30/xx:

4/30/17 - 2017 - 116 or 4% of units
4/30/16 - 2016 - 112 or 3% of units
4/30/15 - 2015 - 109 or 3% of units
4/30/14 - 2014 - 114 or 3% of units

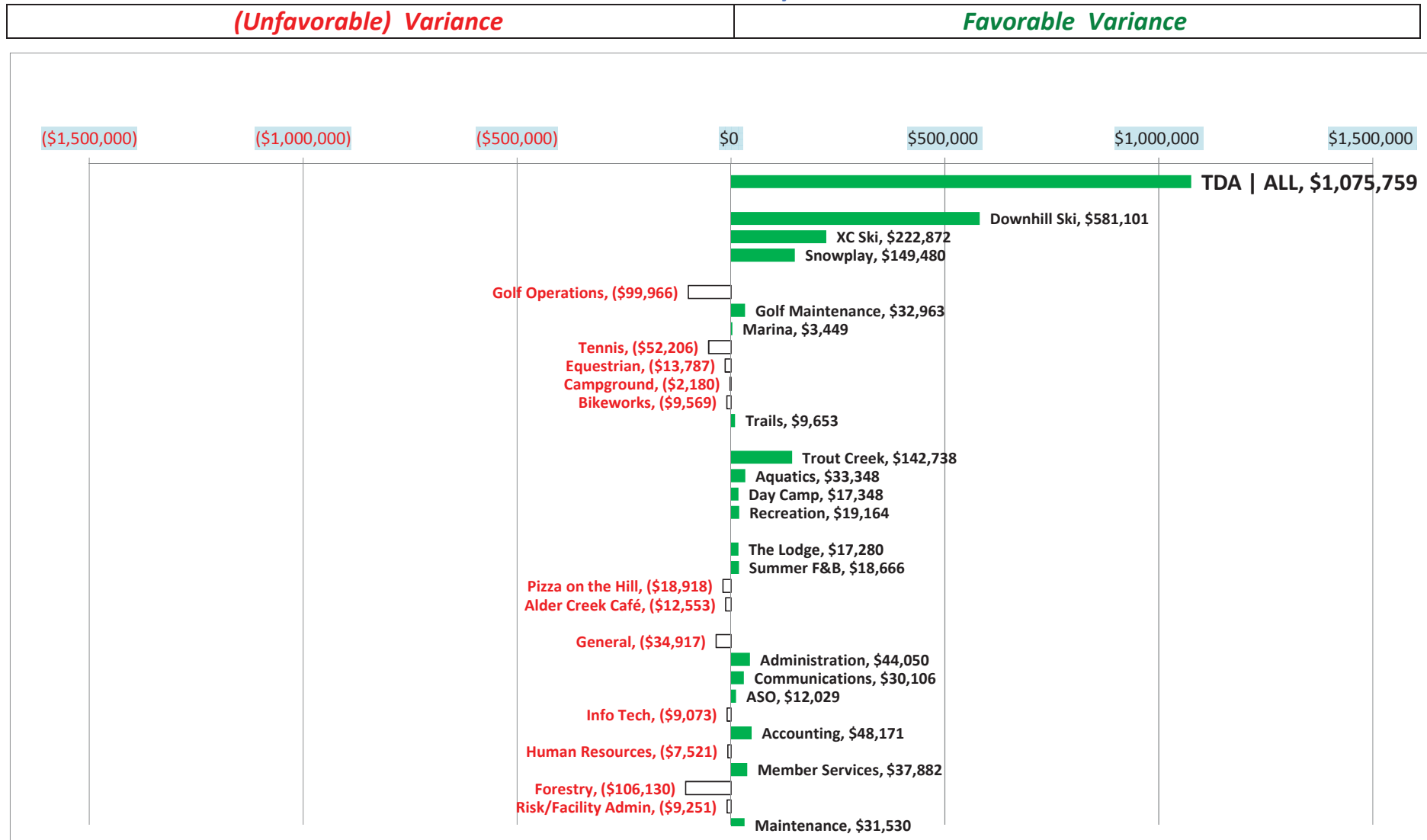
Year to Date assessment lost to foreclosures amounts to \$12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the seven months ending July 2017

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	0	0	0	0	0	1,993,682
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,806)	0	0	0	0	0	(917,923)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,971	0	0	0	0	0	1,075,759



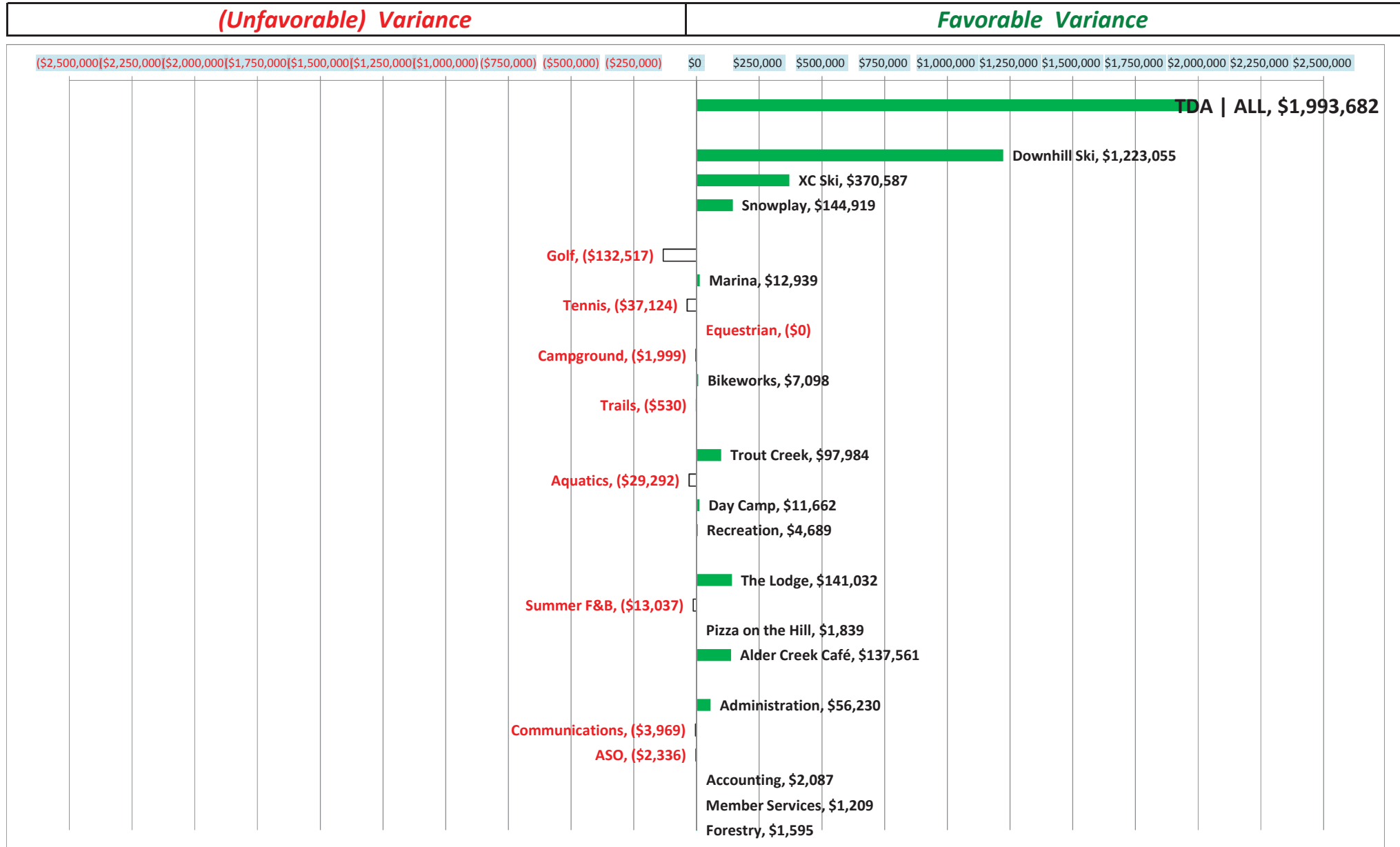
Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date July 2017



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date July 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date July 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ 156,186	\$ (12,960)	\$ (78,803)	\$ 17,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,075,759
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(17,952)	(5,516)	-	-	-	-	-	581,101
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(7,418)	(4,592)	-	-	-	-	-	222,872
Snowplay	29,066	42,072	44,923	34,608	(673)	(667)	150	-	-	-	-	-	149,480
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(58,822)	(26,197)	-	-	-	-	-	(99,966)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	-	-	-	-	-	32,963
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(5,690)	25,782	-	-	-	-	-	3,449
Tennis	(310)	109	(23)	(49,104)	(816)	(1,335)	(726)	-	-	-	-	-	(52,206)
Equestrian	(1,221)	(356)	(665)	(572)	(227)	(10,140)	(605)	-	-	-	-	-	(13,787)
Campground	(137)	71	(338)	(400)	167	(2,056)	513	-	-	-	-	-	(2,180)
Bikeworks	(2,536)	-	-	-	(1,306)	(2,201)	(3,527)	-	-	-	-	-	(9,569)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	-	-	-	-	-	9,653
Trout Creek	5,238	8,132	10,343	89,847	5,322	4,642	19,215	-	-	-	-	-	142,738
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	-	-	-	-	-	33,348
Day Camp	(249)	44	59	235	1,220	15,578	461	-	-	-	-	-	17,348
Recreation	2,518	3,681	6,086	780	4,256	(2,331)	4,173	-	-	-	-	-	19,164
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	-	-	-	-	-	17,280
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	-	-	-	-	-	18,666
Pizza on the Hill	3,069	7,148	3,965	(8,676)	1,299	(15,162)	(10,562)	-	-	-	-	-	(18,918)
Alder Creek Café	(11,320)	(6,815)	2,424	8,257	(4,102)	(5,155)	4,158	-	-	-	-	-	(12,553)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	-	-	-	-	-	(34,917)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	-	-	-	-	-	44,050
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	-	-	-	-	-	30,106
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	-	-	-	-	-	12,029
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	-	-	-	-	-	(9,073)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	-	-	-	-	-	48,171
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	-	-	-	-	-	(7,521)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	-	-	-	-	-	37,882
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	-	-	-	-	-	(106,130)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	-	-	-	-	-	(9,251)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	-	-	-	-	-	31,530

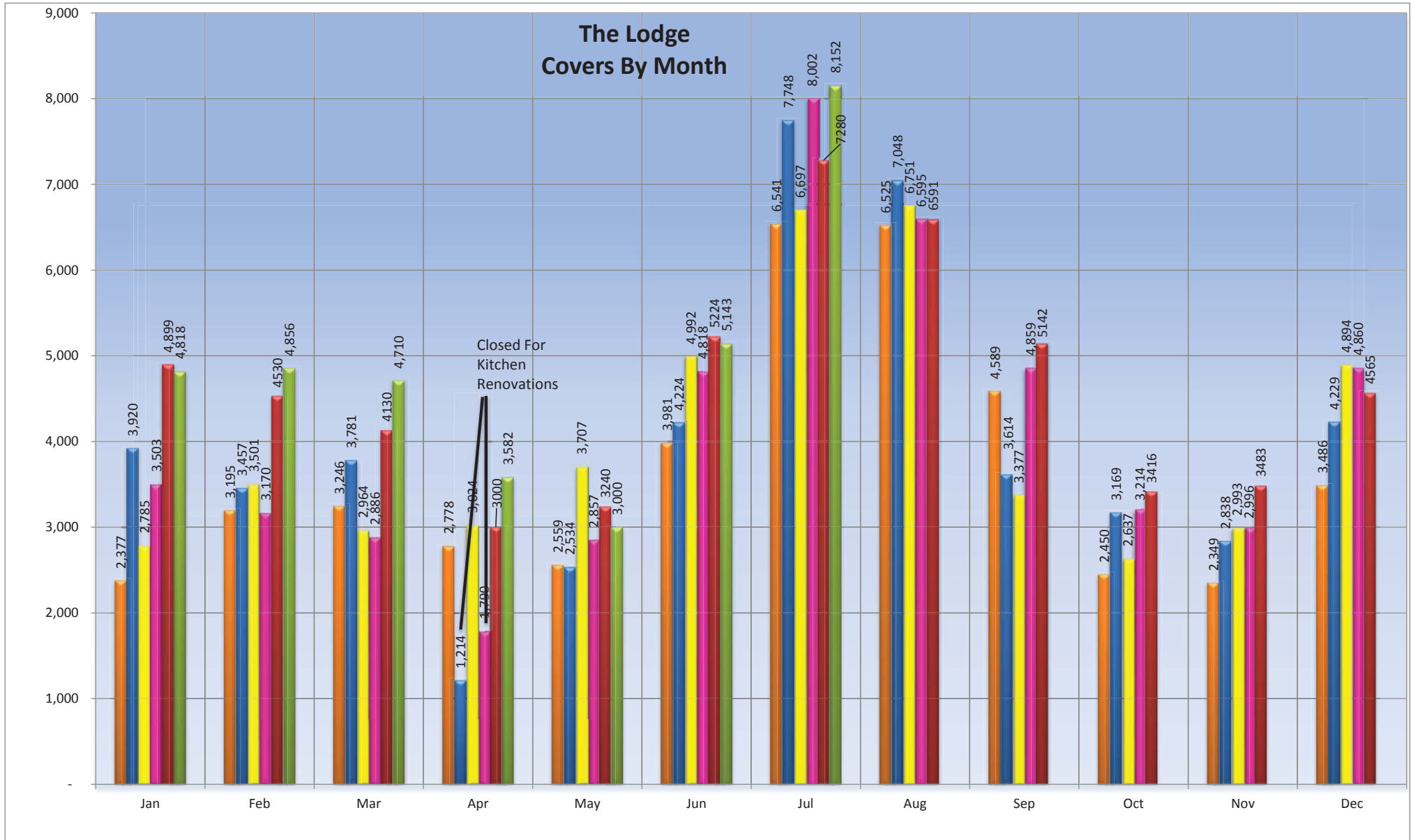
Tahoe Donner Association

Operating Revenue Variances Report

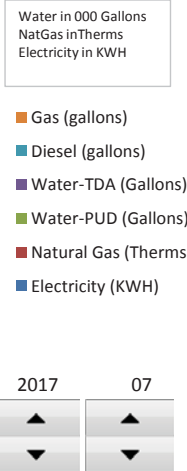
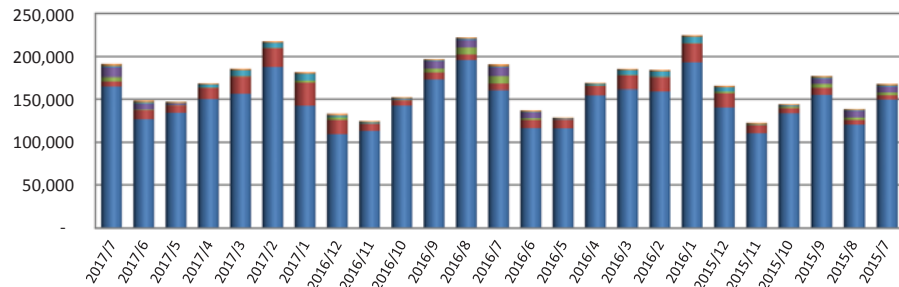
Year to Date July 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ 459,384	\$ (94,138)	\$ (95,962)	\$ 118,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,993,682
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	-	-	-	-	-	1,223,055
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	-	-	-	-	-	(132,517)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	-	-	-	-	-	12,939
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	-	-	-	-	-	(37,124)
Equestrian	320	-	-	-	64	(4,959)	4,575	-	-	-	-	-	(0)
Campground	-	-	-	-	-	(1,395)	(605)	-	-	-	-	-	(1,999)
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	-	-	-	-	-	7,098
Trails	-	-	-	-	-	(220)	(310)	-	-	-	-	-	(530)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	-	-	-	-	-	97,984
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	-	-	-	-	-	(29,292)
Day Camp	-	-	15	60	105	10,415	1,067	-	-	-	-	-	11,662
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	-	-	-	-	-	4,689
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	-	-	-	-	-	141,032
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	-	-	-	-	-	(13,037)
Pizza on the Hill	7,751	12,425	6,142	(2,360)	4,039	(27,346)	1,188	-	-	-	-	-	1,839
Alder Creek Café	16,641	22,528	23,024	36,721	5,191	10,375	23,082	-	-	-	-	-	137,561
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	-	-	-	-	-	56,230
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	-	-	-	-	-	(3,969)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	-	-	-	-	-	(2,336)
Accounting	401	354	296	171	91	221	554	-	-	-	-	-	2,087
Member Services	(339)	(556)	(353)	(276)	989	859	885	-	-	-	-	-	1,209
Forestry	-	-	-	-	1,645	(350)	300	-	-	-	-	-	1,595

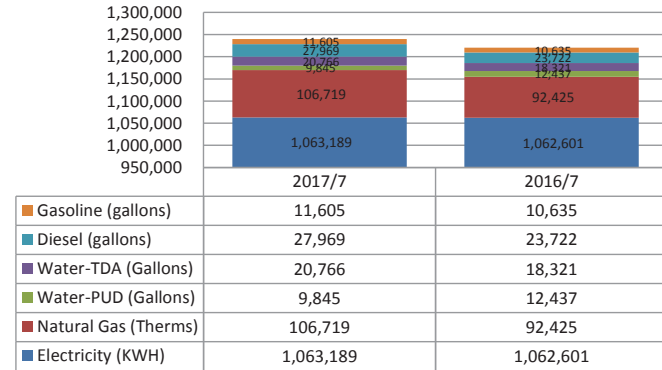


Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.68 8% 1%	\$2.88 22% 17%	\$2.21 40% -20%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

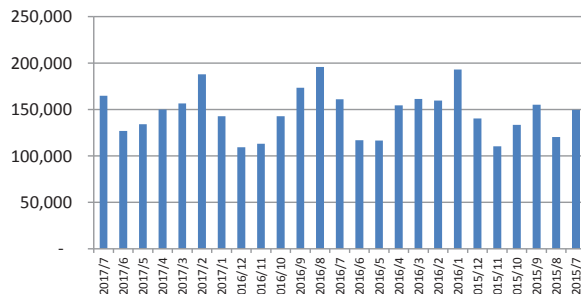


Data Available thru (yyyy/mm) - 2017/07

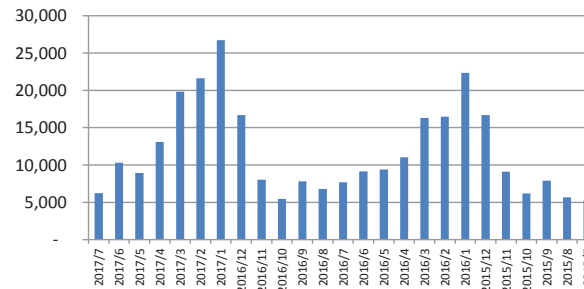
This Report is volumes not dollars

Note the scale varies with each Chart presented.

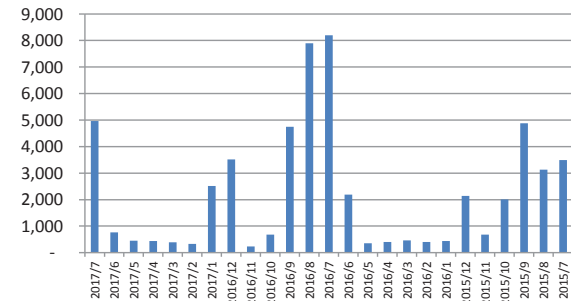
Electricity (KWH)



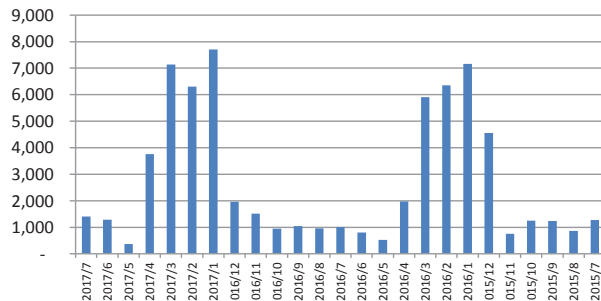
Natural Gas (Therms)



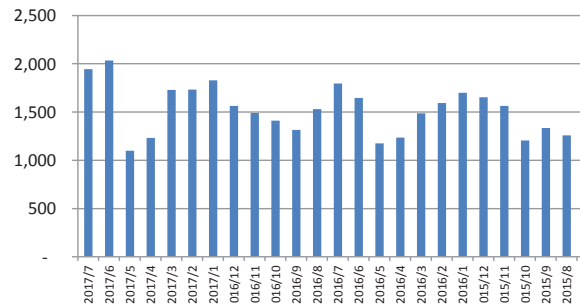
Water-PUD (000 Gallons)



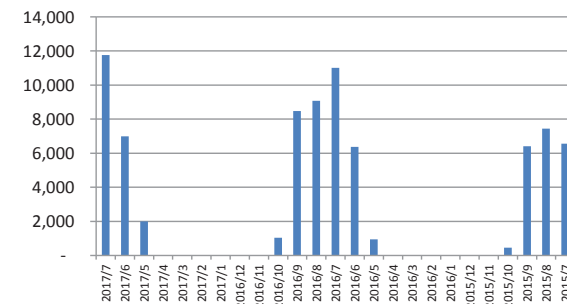
Diesel (gallons)



Gasoline (gallons)

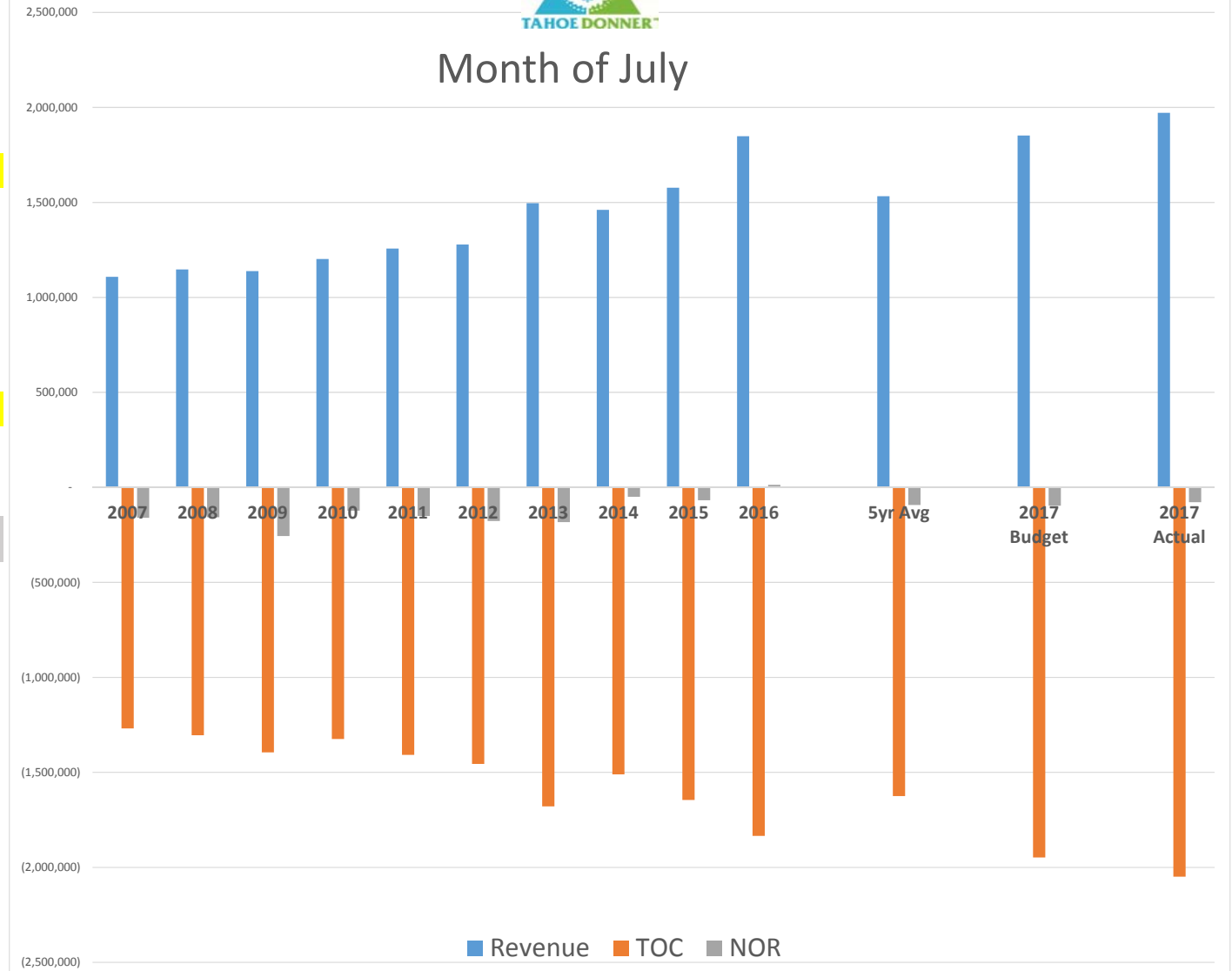


Water-TDA (000 Gallons)





Month of July



Month of July			
	Revenue	TOC	NOR
2007	1,108,584	(1,268,503)	(159,918)
2008	1,147,585	(1,304,396)	(156,812)
2009	1,138,164	(1,394,178)	(256,014)
2010	1,202,003	(1,324,144)	(122,142)
2011	1,257,456	(1,407,522)	(150,065)
2012	1,278,533	(1,454,774)	(176,242)
2013	1,496,134	(1,678,623)	(182,488)
2014	1,460,553	(1,509,971)	(49,418)
2015	1,577,601	(1,645,002)	(67,400)
2016	1,848,599	(1,834,505)	14,093
5yr Avg	1,532,284	(1,624,575)	(92,291)
2017 Budget	1,852,423	(1,948,423)	(96,000)
2017 Actual	1,971,200	(2,049,214)	(78,014)
Var to Bdg	118,777 6%	(100,791) -5%	17,986 19%
Var to PY	122,601 7%	(214,709) -12%	(92,108) 654%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of July 2017**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
45,756	46,750	49,258	(994)	-2%	(3,502)	-7%	Private Amenities	118,798	129,500	128,724	(10,702)	-8%	(9,926)	-8%	176,740
22,002	22,120	24,667	(118)	-1%	(2,665)	-11%	Trout Creek Rec Ctr	81,117	89,250	90,615	(8,133)	-9%	(9,498)	-10%	129,490
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
19,725	16,300	16,862	3,425	21%	2,863	17%	Beach Club Marina	28,184	26,200	24,765	1,984	8%	3,419	14%	29,500
4,029	5,200	5,129	(1,171)	-23%	(1,100)	-21%	Tennis Center	8,687	10,300	10,104	(1,613)	-16%	(1,417)	-14%	14,000
-	3,130	2,600	(3,130)	-100%	(2,600)	-100%	Day Camps	810	3,750	3,240	(2,940)	-78%	(2,430)	-75%	3,750
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
27,153	30,308	33,769	(3,155)	-10%	(6,616)	-20%	Public Amenities	147,124	126,328	164,253	20,796	16%	(17,129)	-10%	177,418
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
2,635	5,300	5,220	(2,665)	-50%	(2,585)	-50%	Golf Rounds	4,906	10,300	9,898	(5,394)	-52%	(4,992)	-50%	14,900
516	600	711	(84)	-14%	(195)	-27%	Campground Campers	781	900	1,084	(119)	-13%	(303)	-28%	1,050
721	1,943	1,674	(1,222)	-63%	(953)	-57%	Equestrian Visitors	1,496	2,498	2,332	(1,002)	-40%	(836)	-36%	3,093
732	1,100	996	(368)	-33%	(264)	-27%	Bikeworks Rentals	909	1,600	1,448	(691)	-43%	(539)	-37%	1,970
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
8,152	6,790	8,351	1,362	20%	(199)	-2%	The Lodge Covers	34,261	27,210	35,080	7,051	26%	(819)	-2%	41,110
6,935	6,605	6,588	330	5%	347	5%	Summer Food and Bev	9,277	10,520	9,879	(1,243)	-12%	(602)	-6%	14,505
7,462	7,970	10,229	(508)	-6%	(2,767)	-27%	Pizza on the Hill Covers	17,377	21,500	26,284	(4,123)	-19%	(8,907)	-34%	31,790
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
72,909	77,058	83,027	(4,149)	-5%	(10,118)	-12%	Amenities Total	265,922	255,828	292,977	10,094	4%	(27,055)	-9%	354,158
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of July 2017
variances presented as | Favorable -Unfavorable
8/18/2017

Revenue \$ 1,971,200 | 118,800 / 6% to Budget
| 122,600 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	38,700	15%	Marina. Timing of 4th of July led to longer holiday weekend resulting in an increase in visits.	
r2	38,200	13%	The Lodge. Increase in banquets revenue up \$20k to budget.	
r3	-23,900	-7%	Golf. Lack of momentum due to delayed start to season.	
r4	23,100	79%	Alder Creek Café. Good business levels and banquet events.	
r5	-22,100	-33%	Aquatics. Uage is down 26% to budget and 16% to PY.	
r6	8,900	10%	Summer F&B. Good volume despite golf vol decline, pool service up 13% to py.	
r7	8,700	6%	Recreation. Concert sales \$4,000/3% over budget (down 11k to/7% to py)	
r8	8,700	50%	Architectural Standards Office. Volume of permits up significantly due to delayed start of construction due to snow.	
r9	8,500	6%	Trout Creek. Budget spread soft in July. Up \$1200/1% to py July.	ASO YTD revenue is off 2% to Budget.
r10	30,000	-	all other variances, net	
tl	118,800	6%		

Expense \$ 2,049,200 | -100,800 / -5% to Budget
| -214,700 / -12% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-28,000	-20%	Forestry. Delayed start to forestry work due to snow conditions , timing between months	
e2	-22,100	-8%	The Lodge. Increased revenue increases cost of goods sold and payroll to service	
e3	-18,900	-28%	Alder Creek Café. Increased revenue increases cost of goods sold and payroll to service.	
e4	17,800	29%	Aquatics. Decrease in visitation decreases payroll to service. Payroll down 35% to budget.	
e5	-17,100	-71%	Human Resources. Recruitment services costs for open positions.	
e6	-15,900	-8%	Golf. Timing of Repair and Maintenance, \$12k over budget (fertilizer and snowcat maintenance).	
e7	14,900	23%	Accounting. Unfilled positions resulting in decreased payroll.	
e8	-12,900	13%	Marina. Increased revenue increases payroll to service.	
e9	-11,800	-13%	Pizza. Increase in revenue (8% over budget), increases cost of goods sold and payroll.	
e10	-6,800	-	all other variances, net (primarily timing variances between months)	
tl	-100,800	-5%		

(100,800) Expense Variances to BDG co-wide recap

-21,100	-9%	Cogs
-42,100	-4%	Payroll Direct
28,600	-5%	Payroll Burden
-66,200	-13%	Expenses

(214,700) Expense Variances to Prior Year, co-wide

-12,200	-5%	Cogs
-90,200	-10%	Payroll Direct
-11,700	-5%	Payroll Burden
-100,600	-21%	Expenses

NOR \$ (78,000) | 18,000 / 19% to Budget
| -92,100 / -654% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date July 2017 { 7 of 12 months }

variances presented as | Favorable -Unfavorable

8/18/2017

Revenue \$ 9,002,800 | 1,993,700 / 28% to Budget
| 644,000 / 8% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,223,100	64%	Downhill Ski. Strong season and excellent peak period business levels. Up \$369,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$178,000/24% to pytd
r3	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up \$34,000/16% to pytd.
r4	141,000	12%	The Lodge. Benefiting from the above, down \$22,000/2% to pytd. Banquets down \$25k/13% to pytd due primarily to timing b/w months.
r5	137,600	97%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$31,000/14% to pytd.
r6	-132,500	-23%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season.
r7	98,000	19%	Trout Creek. \$65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by passholders.
r8	56,200	40%	Administration. Delinquency Fees \$31k over budget and \$20k/39% over py. Interest income up \$25k, misc other minor off variances.
r9	-37,100	-26%	Tennis. \$49k unfavorable due to recreation fee allocation impact due to lower visitations in 16/17 cycle.
r10	-8,100	-	all other variances, net
tl	1,993,700	28%	

Expense \$ 11,195,100 | -917,900 / -9% to Budget
| -719,200 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-642,000	-42%	Downhill Ski. Increased costs with increased volume. Up \$195,000/10% to pytd with revenue up \$369k/13% pytd.
e2	-150,100	-86%	Alder Creek Café. Good business levels and banquet events.
e3	-147,700	-32%	Cross Country. Record Revenues & increased operating expenses. Up \$68,000/14% to pytd.
e4	-123,800	-9%	The Lodge. Increased costs with increased volume/revenues. Up \$77k/8% to pytd with sales down 2% (\$57k payroll, min wage/other) Cogs at 33.8% compares unfavorably to 31.6% pytd.
e5	-107,700	-24%	Forestry. Winter storm damage to (downed trees) est liability, accrued expense of \$150,000. To reverse and charge reserves at YE. Timing remaining variance
e6	65,500	9%	Golf. Savings due primarily to delayed opening.
e7	62,600	30%	Aquatics. Savings due to timing of program starts delayed summer, remainder of saving due primarily to lower utility costs than budgeted.
e8	46,100	10%	Accounting. Unfilled positions. Payroll down \$44k/11% to budget.
e9	44,800	8%	Trout Creek. Payroll savings of \$41k/11% of budget.
e10	34,400	0%	all other variances, net < approximately 50% real savings and 50% timing between months savings
tl	-917,900	-9%	

(917,900) ExpenseVariances to BDG co-wide recap

-217,600	-27%	Cogs
-441,300	-9%	Payroll Direct
119,800	-2%	Payroll Burden
-378,800	-14%	Expenses

(719,200) ExpenseVariances to Prior Year, co-wide

-65,200	-7%	Cogs
-315,600	-6%	Payroll Direct
-38,100	-2%	Payroll Burden
-300,300	-11%	Expenses

NOR \$ (2,192,200) | 1,075,800 / 33% to Budget
| -75,200 / -4% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of July 2017



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,971,200	\$ 1,852,423	\$ 1,848,599	\$ 118,777	6%	\$ 122,601	7%	Revenue	\$ 1,904,103	\$ 98,980	5%	\$ 106,423	6%	\$ 67,097	\$ 19,797	42%	\$ 16,178	32%
166,000	166,000	166,000	-	0%	-	0%	Recreation Fee	166,000	-	0%	-	0%	-	-	0%	-	0%
582,956	573,660	598,680	9,296	2%	(15,724)	-3%	Access & Use Fees	582,956	9,296	2%	(15,724)	-3%	-	-	0%	-	0%
668,285	580,063	625,831	88,222	15%	42,455	7%	Food and Beverage	668,285	88,022	15%	42,455	7%	-	200	-100%	-	0%
89,597	71,800	79,109	17,797	25%	10,488	13%	Retail Product	85,816	17,016	25%	12,521	17%	3,781	781	26%	(2,033)	-35%
382,571	399,300	321,296	(16,729)	-4%	61,275	19%	Lessons & Rentals	382,571	(16,729)	-4%	61,275	19%	-	-	0%	-	0%
81,791	61,600	57,684	20,191	33%	24,107	42%	Other	18,475	1,375	8%	5,896	47%	63,315	18,815	42%	18,211	40%
(244,985)	(223,850)	(232,766)	(21,135)	-9%	(12,219)	-5%	Cost of Goods Sold	(244,985)	(21,135)	-9%	(12,219)	-5%	-	-	0%	-	0%
(981,165)	(939,040)	(891,005)	(42,125)	-4%	(90,159)	-10%	Payroll Direct	(689,745)	(47,814)	-7%	(74,299)	-12%	(291,419)	5,690	2%	(15,860)	-6%
(247,690)	(276,274)	(235,955)	28,584	10%	(11,735)	-5%	Payroll Burden	(174,944)	11,242	6%	(8,102)	-5%	(72,747)	17,341	19%	(3,634)	-5%
(1,228,855)	(1,215,314)	(1,126,960)	(13,541)	-1%	(101,895)	-9%	Payroll Total	(864,689)	(36,572)	-4%	(82,401)	-11%	(364,166)	23,031	6%	(19,494)	-6%
(575,390)	(509,259)	(474,779)	(66,131)	-13%	(100,611)	-21%	Expenses	(337,806)	(35,047)	-12%	(16,760)	-5%	(237,584)	(31,084)	-15%	(83,851)	-55%
(43,905)	(27,133)	(14,284)	(16,772)	-62%	(29,621)	-207%	Personnel Costs	(12,910)	2,143	14%	(5,219)	-68%	(30,995)	(18,915)	-157%	(24,402)	-370%
(85,641)	(82,885)	(88,591)	(2,756)	-3%	2,951	3%	Utilities	(64,126)	(1,391)	-2%	8,473	12%	(21,515)	(1,365)	-7%	(5,522)	-35%
(9,344)	(11,000)	(6,853)	1,656	15%	(2,491)	-36%	Fuel Costs	(5,441)	(961)	-21%	(1,638)	-43%	(3,903)	2,617	40%	(853)	-28%
(234,533)	(233,115)	(207,932)	(1,418)	-1%	(26,601)	-13%	Supplies	(140,501)	(904)	-1%	17,672	11%	(94,031)	(513)	-1%	(44,273)	-89%
(74,522)	(45,059)	(39,294)	(29,463)	-65%	(35,228)	-90%	Repairs & Maintenance	(60,689)	(30,809)	-103%	(33,537)	-124%	(13,834)	1,345	9%	(1,691)	-14%
(74,046)	(74,900)	(30,000)	854	1%	(44,046)	-147%	Forestry Land Maint	-	100	100%	-	0%	(74,046)	754	1%	(44,046)	-147%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(33,187)	(31,650)	(29,928)	(1,537)	-5%	(3,259)	-11%	Credit Card Fees	(28,951)	1,649	5%	(89)	0%	(4,236)	(3,186)	-303%	(3,170)	-297%
(11,024)	(7,400)	(10,806)	(3,624)	-49%	(219)	-2%	Licenses Permits Fees	(4,331)	(2,331)	-117%	1,743	29%	(6,693)	(1,293)	-24%	(1,961)	-41%
36,759	49,233	(3,079)	(12,474)	25%	39,838	1294%	All other expenses	(7,958)	(2,544)	-47%	(3,664)	-85%	44,717	(9,930)	18%	43,503	#####
\$ (78,029)	\$ (96,000)	\$ 14,093	\$ 17,971	19%	\$ (92,123)	-654%	Net Operating Result	\$ 456,624	\$ 6,227	-1%	\$ (4,956)	-1%	\$ (534,653)	\$ 11,744	-2%	\$ (87,166)	-19%
(2,049,229)	(1,948,423)	(1,834,505)	(100,806)	-5%	(214,724)	-12%	Total Operating Costs	(1,447,479)	(92,753)	-7%	(111,379)	-8%	(601,750)	(8,053)	-1%	(103,345)	-21%
96,000	96,000	185,000	-	0%	(89,000)	-48%	Assessment Revenue						96,000	-	0%	(89,000)	-48%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
96,000	96,000	185,000	-	0%	(89,000)	-48%	Net, Operating Fund Portion						96,000	-	0%	(89,000)	-48%
\$ 17,971	\$ -	\$ 199,093	\$ 17,971	NA	\$ (181,123)	-91%	Net Result	\$ 456,624	\$ 6,227	1%	\$ (4,956)	-1%	\$ (438,653)	\$ 11,744	-3%	\$ (176,166)	-67%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the seven months ending July 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 9,002,818	\$ 7,009,136	\$ 8,358,824	\$ 1,993,682	28%	\$ 643,994	8%	Revenue	\$ 8,556,602	\$ 1,938,866	29%	\$ 609,181	8%	\$ 446,216	\$ 54,816	14%	\$ 34,813	8%
584,288	545,000	568,084	39,288	7%	16,204	3%	Recreation Fee	584,288	39,288	7%	16,204	3%	-	-	0%	-	0%
2,866,527	2,040,525	2,605,901	826,002	40%	260,626	10%	Access & Use Fees	2,866,527	826,002	40%	260,626	10%	-	-	0%	-	0%
2,517,267	2,058,121	2,460,913	459,146	22%	56,353	2%	Food and Beverage	2,517,267	457,946	22%	56,353	2%	-	1,200	-100%	-	0%
373,965	261,450	334,559	112,515	43%	39,406	12%	Retail Product	363,850	111,900	44%	43,006	13%	10,115	615	6%	(3,600)	-26%
2,122,190	1,637,440	1,946,400	484,750	30%	175,790	9%	Lessons & Rentals	2,122,190	484,750	30%	175,790	9%	-	-	0%	-	0%
538,582	466,600	442,967	71,982	15%	95,615	22%	Other	102,480	18,980	23%	57,201	126%	436,101	53,001	14%	38,413	10%
(1,024,044)	(806,410)	(958,799)	(217,634)	-27%	(65,245)	-7%	Cost of Goods Sold	(1,024,044)	(217,634)	-27%	(65,245)	-7%	-	-	0%	-	0%
(5,481,301)	(5,040,036)	(5,165,736)	(441,265)	-9%	(315,565)	-6%	Payroll Direct	(3,559,312)	(467,660)	-15%	(355,445)	-11%	(1,921,988)	26,396	1%	39,881	2%
(1,582,510)	(1,702,263)	(1,544,429)	119,753	7%	(38,082)	-2%	Payroll Burden	(1,078,479)	4,942	0%	(47,794)	-5%	(504,031)	114,811	19%	9,712	2%
(7,063,811)	(6,742,299)	(6,710,165)	(321,512)	-5%	(353,646)	-5%	Payroll Total	(4,637,791)	(462,718)	-11%	(403,239)	-10%	(2,426,019)	141,207	6%	49,593	2%
(3,107,205)	(2,728,427)	(2,806,900)	(378,778)	-14%	(300,305)	-11%	Expenses	(1,856,426)	(219,630)	-13%	(46,595)	-3%	(1,250,778)	(159,147)	-15%	(253,709)	-25%
(265,125)	(253,477)	(157,210)	(11,648)	-5%	(107,915)	-69%	Personnel Costs	(168,472)	3,705	2%	(84,513)	-101%	(96,653)	(15,353)	-19%	(23,402)	-32%
(530,861)	(541,595)	(527,538)	10,734	2%	(3,323)	-1%	Utilities	(378,195)	20,180	5%	838	0%	(152,665)	(9,445)	-7%	(4,161)	-3%
(114,214)	(88,810)	(83,121)	(25,404)	-29%	(31,093)	-37%	Fuel Costs	(80,873)	(24,253)	-43%	(18,075)	-29%	(33,341)	(1,151)	-4%	(13,018)	-64%
(860,371)	(710,561)	(756,912)	(149,810)	-21%	(103,459)	-14%	Supplies	(519,657)	(64,331)	-14%	44,443	8%	(340,714)	(85,479)	-33%	(147,902)	-77%
(457,691)	(332,598)	(364,846)	(125,093)	-38%	(92,845)	-25%	Repairs & Maintenance	(305,085)	(81,250)	-36%	(46,750)	-18%	(152,606)	(43,843)	-40%	(46,095)	-43%
(233,213)	(134,800)	(92,687)	(98,413)	-73%	(140,526)	-152%	Forestry Land Maint	-	1,300	100%	263	100%	(233,213)	(99,713)	-75%	(140,790)	-152%
(273,000)	(248,000)	(274,200)	(25,000)	-10%	1,200	0%	Insurance	(186,900)	(25,000)	-15%	500	0%	(86,100)	-	0%	700	1%
(145,236)	(141,050)	(134,484)	(4,186)	-3%	(10,752)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(145,236)	(4,186)	-3%	(10,752)	-8%
(187,012)	(129,780)	(175,922)	(57,232)	-44%	(11,090)	-6%	Credit Card Fees	(175,212)	(51,982)	-42%	(6,391)	-4%	(11,800)	(5,250)	-80%	(4,698)	-66%
(52,069)	(51,720)	(61,404)	(349)	-1%	9,335	15%	Licenses Permits Fees	(19,010)	2,040	10%	9,088	32%	(33,059)	(2,389)	-8%	247	1%
11,587	(96,036)	(178,576)	107,623	112%	190,163	106%	All other expenses	(23,022)	(39)	0%	54,001	70%	34,609	107,662	147%	136,162	134%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ 1,038,341	\$ 1,038,884	#####	\$ 94,101	-10%	\$ (3,230,581)	\$ 36,876	-1%	\$ (169,303)	-6%
(11,195,059)	(10,277,136)	(10,475,864)	(917,923)	-9%	(719,195)	-7%	Total Operating Costs	(7,518,262)	(899,983)	-14%	(515,079)	-7%	(3,676,798)	(17,941)	0%	(204,116)	-6%
9,256,000	9,256,000	9,259,000	-	0%	(3,000)	0%	Assessment Revenue						9,256,000	-	0%	(3,000)	0%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
3,268,000	3,268,000	3,913,000	-	0%	(645,000)	-16%	Net, Operating Fund Portion						3,268,000	-	0%	(645,000)	-16%
\$ 1,075,759	\$ -	\$ 1,795,960	\$ 1,075,759	NA	\$ (720,201)	-40%	Net Result	\$ 1,038,341	\$ 1,038,884	#####	\$ 94,101	-10%	\$ 37,419	\$ 36,876	6791%	\$ (814,303)	96%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of July 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses					
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ 391,869	\$ 347,356	\$ 322,200	\$ 44,513	13%	\$ 69,669	22%	Private Amenities	\$ 856,747	\$ 40,747	5%	\$ 76,486	10%	\$ (464,878)	\$ 3,766	1%	\$ (6,817)	-1%	
59,082	39,867	56,081	19,215	48%	3,001	5%		Trout Creek Rec Ctr	139,352	8,452	6%	1,262	1%	(80,271)	10,762	12%	1,739	2%
370	4,762	(13,882)	(4,392)	-92%	14,253	103%		Aquatics	44,657	(22,143)	-33%	(2,347)	-5%	(44,287)	17,751	29%	16,600	27%
181,276	155,494	147,655	25,782	17%	33,621	23%		Beach Club Marina	295,666	38,666	15%	41,495	16%	(114,390)	(12,884)	-13%	(7,874)	-7%
20,385	21,111	22,219	(726)	-3%	(1,834)	-8%		Tennis Center	69,052	6,052	10%	790	1%	(48,668)	(6,779)	-16%	(2,624)	-6%
77,448	76,987	53,818	461	1%	23,630	44%		Day Camps	152,567	1,067	1%	41,444	37%	(75,119)	(606)	-1%	(17,814)	-31%
53,308	49,135	56,309	4,173	8%	(3,001)	-5%		Recreation Programs	155,452	8,652	6%	(6,158)	-4%	(102,143)	(4,478)	-5%	3,157	3%
64,755	103,041	139,381	(38,286)	-37%	(74,626)	-54%		Public Amenities	1,047,357	58,234	6%	29,937	3%	(982,602)	(96,520)	-11%	(104,562)	-12%
(52,827)	(47,311)	(54,234)	(5,516)	-12%	1,407	3%	Downhill Ski	299	299	0%	(264)	-47%	(53,126)	(5,815)	-12%	1,671	3%	
(25,127)	(20,535)	(12,511)	(4,592)	-22%	(12,616)	-101%	Cross Country Ski	-	-	0%	(792)	-100%	(25,127)	(4,592)	-22%	(11,824)	-89%	
(1,957)	(2,107)	(1,296)	150	7%	(661)	-51%	Snowplay	-	-	0%	-	0%	(1,957)	150	7%	(661)	-51%	
89,063	128,799	131,792	(39,736)	-31%	(42,729)	-32%	Golf	301,319	(23,881)	-7%	(23,403)	-7%	(212,256)	(15,855)	-8%	(19,326)	-10%	
9,905	9,392	12,579	513	5%	(2,674)	-21%	Campground	22,995	(605)	-3%	(3,513)	-13%	(13,091)	1,117	8%	839	6%	
25,519	26,124	17,714	(605)	-2%	7,805	44%	Equestrian	90,775	4,575	5%	13,663	18%	(65,256)	(5,180)	-9%	(5,858)	-10%	
7,239	10,766	8,118	(3,527)	-33%	(878)	-11%	Bikeworks	37,580	6,780	22%	8,991	31%	(30,340)	(10,306)	-51%	(9,869)	-48%	
(27,561)	(24,520)	(14,672)	(3,041)	-12%	(12,889)	-88%	Trails	-	(310)	-100%	(20)	-100%	(27,561)	(2,731)	-11%	(12,869)	-88%	
47,788	31,722	38,862	16,066	51%	8,926	23%	The Lodge	342,178	38,178	13%	40,568	13%	(294,390)	(22,112)	-8%	(31,642)	-12%	
(6,452)	(14,858)	(4,554)	8,406	57%	(1,898)	-42%	Summer Food and Bev	96,628	8,928	10%	5,810	6%	(103,081)	(523)	-1%	(7,709)	-8%	
(1,416)	9,146	25,720	(10,562)	-115%	(27,136)	-106%	Pizza on the Hill	103,388	1,188	1%	(19,933)	-16%	(104,804)	(11,750)	-13%	(7,203)	-7%	
581	(3,577)	(8,137)	4,158	116%	8,718	107%	Alder Creek Café	52,195	23,082	79%	8,828	20%	(51,613)	(18,923)	-58%	(110)	0%	
456,624	450,397	461,581	6,227	1%	(4,956)	-1%	Amenities Total	1,904,103	98,980	5%	106,423	6%	(1,447,479)	(92,753)	-7%	(111,379)	-8%	
(534,653)	(546,397)	(447,487)	11,744	2%	(87,166)	-19%	HOA & Amenities Support Services	67,097	19,797	42%	16,178	32%	(601,750)	(8,053)	-1%	(103,345)	-21%	
(53,683)	(60,748)	(52,557)	7,065	12%	(1,127)	-2%	General	-	-	0%	-	0%	(53,683)	7,065	12%	(1,127)	-2%	
(41,123)	(52,223)	(22,149)	11,100	21%	(18,974)	-86%	Administration	16,626	7,626	85%	469	3%	(57,749)	3,474	6%	(19,443)	-51%	
(30,481)	(30,526)	(48,558)	45	0%	18,077	37%	Communications	18,752	1,752	10%	3,742	25%	(49,233)	(1,707)	-4%	14,336	23%	
(50,835)	(51,468)	(44,081)	633	1%	(6,754)	-15%	Information Tech	-	-	0%	-	0%	(50,835)	633	1%	(6,754)	-15%	
(47,940)	(63,326)	(60,575)	15,386	24%	12,635	21%	Accounting	854	554	185%	124	17%	(48,794)	14,832	23%	12,511	20%	
(40,953)	(23,886)	(22,483)	(17,067)	-71%	(18,470)	-82%	Human Resources	-	-	0%	-	0%	(40,953)	(17,067)	-71%	(18,470)	-82%	
2,797	(10,450)	(12,633)	13,247	127%	15,431	122%	Architectural Standards	25,979	8,679	50%	14,574	128%	(23,182)	4,569	16%	856	4%	
(20,044)	(24,732)	(13,928)	4,688	19%	(6,116)	-44%	Member Services	3,585	885	33%	(2,205)	-38%	(23,629)	3,803	14%	(3,911)	-20%	
(23,883)	(21,506)	(21,257)	(2,377)	-11%	(2,626)	-12%	Risk & Facility Admin	-	-	0%	-	0%	(23,883)	(2,377)	-11%	(2,626)	-12%	
(168,845)	(141,184)	(96,672)	(27,661)	-20%	(72,173)	-75%	Forestry	1,300	300	30%	(525)	-29%	(170,145)	(27,961)	-20%	(71,648)	-73%	
(59,665)	(66,348)	(52,595)	6,683	10%	(7,070)	-13%	Maintenance	-	-	0%	-	0%	(59,665)	6,683	10%	(7,070)	-13%	
\$ (78,029)	\$ (96,000)	\$ 14,093	\$ 17,971	19%	\$ (92,123)	-654%	Net Operating Result	\$ 1,971,200	\$ 118,777	6%	\$ 122,601	7%	\$ (2,049,229)	\$ (100,806)	-5%	\$ (214,724)	-12%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the seven months ending July 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 309,985	\$ 146,144	\$ 196,940	\$ 163,841	112%	\$ 113,045	57%	Private Amenities	\$ 1,606,418	\$ 60,858	4%	\$ 100,377	7%	\$ (1,296,433)	\$ 102,983	7%	\$ 12,668	1%
110,835	(31,903)	12,440	142,738	447%	98,395	791%	Trout Creek Rec Ctr	611,884	97,984	19%	64,503	12%	(501,049)	44,754	8%	33,892	6%
(13,514)	(46,862)	(38,418)	33,348	71%	24,905	65%	Aquatics	133,108	(29,292)	-18%	(628)	0%	(146,621)	62,641	30%	25,533	15%
168,706	165,257	165,024	3,449	2%	3,682	2%	Beach Club Marina	404,939	12,939	3%	21,075	5%	(236,233)	(9,490)	-4%	(17,393)	-8%
(24,359)	27,847	19,058	(52,206)	-187%	(43,417)	-228%	Tennis Center	103,776	(37,124)	-26%	(30,054)	-22%	(128,135)	(15,082)	-13%	(13,364)	-12%
52,859	35,511	28,225	17,348	49%	24,634	87%	Day Camps	193,462	11,662	6%	54,414	39%	(140,603)	5,686	4%	(29,780)	-27%
15,458	(3,706)	10,612	19,164	517%	4,846	46%	Recreation Programs	159,249	4,689	3%	(8,933)	-5%	(143,791)	14,475	9%	13,779	9%
728,356	(146,687)	747,299	875,043	597%	(18,943)	-3%	Public Amenities	6,950,184	1,878,008	37%	508,804	8%	(6,221,829)	(1,002,966)	-19%	(527,747)	-9%
954,825	373,724	779,597	581,101	155%	175,229	22%	Downhill Ski	3,120,900	1,223,055	64%	368,882	13%	(2,166,075)	(641,954)	-42%	(193,653)	-10%
301,743	78,871	196,409	222,872	283%	105,334	54%	Cross Country Ski	910,587	370,587	69%	177,566	24%	(608,844)	(147,715)	-32%	(72,232)	-13%
149,476	(4)	126,331	149,480	#####	23,145	18%	Snowplay	248,919	144,919	139%	34,370	16%	(99,443)	4,561	4%	(11,225)	-13%
(225,406)	(158,403)	(132,908)	(67,003)	-42%	(92,498)	-70%	Golf	442,683	(132,517)	-23%	(120,379)	-21%	(668,089)	65,514	9%	27,881	4%
(6,742)	(4,562)	56	(2,180)	-48%	(6,799)	#####	Campground	32,401	(1,999)	-6%	(3,759)	-10%	(39,143)	(181)	0%	(3,039)	-8%
(52,842)	(39,055)	(43,868)	(13,787)	-35%	(8,974)	-20%	Equestrian	117,800	(0)	0%	12,364	12%	(170,642)	(13,787)	-9%	(21,338)	-14%
(3,090)	6,479	1,061	(9,569)	-148%	(4,151)	-391%	Bikeworks	62,798	7,098	13%	10,007	19%	(65,888)	(16,667)	-34%	(14,158)	-27%
(72,725)	(82,378)	(44,804)	9,653	12%	(27,921)	-62%	Trails	-	(530)	-100%	(210)	-100%	(72,725)	10,183	12%	(27,711)	-62%
(152,218)	(169,498)	(73,717)	17,280	10%	(78,501)	-106%	The Lodge	1,330,032	141,032	12%	21,903	2%	(1,482,250)	(123,752)	-9%	(100,404)	-7%
(53,507)	(72,173)	(40,650)	18,666	26%	(12,858)	-32%	Summer Food and Bev	126,863	(13,037)	-9%	(3,716)	-3%	(180,371)	31,702	15%	(9,141)	-5%
(65,971)	(47,053)	(3,939)	(18,918)	-40%	(62,032)	#####	Pizza on the Hill	277,839	1,839	1%	(43,068)	-13%	(343,810)	(20,757)	-6%	(18,964)	-6%
(45,188)	(32,635)	(16,270)	(12,553)	-38%	(28,918)	-178%	Alder Creek Café	279,362	137,561	97%	54,845	24%	(324,550)	(150,114)	-86%	(83,763)	-35%
1,038,341	(543)	944,239	1,038,884	#####	94,101	10%	Amenities Total	8,556,602	1,938,866	29%	609,181	8%	(7,518,262)	(899,983)	-14%	(515,079)	-7%
3,230,581	(3,267,457)	(3,061,279)	36,876	1%	(169,303)	-6%	HOA & Amenities Support Services	446,216	54,816	14%	34,813	8%	(3,676,798)	(17,941)	0%	(204,116)	-6%
(503,939)	(469,022)	(427,498)	(34,917)	-7%	(76,441)	-18%	General	-	-	0%	-	0%	(503,939)	(34,917)	-7%	(76,441)	-18%
(242,797)	(286,847)	(328,258)	44,050	15%	85,461	26%	Administration	195,930	56,230	40%	(1,616)	-1%	(438,727)	(12,180)	-3%	87,077	17%
(212,342)	(242,448)	(264,219)	30,106	12%	51,877	20%	Communications	118,031	(3,969)	-3%	11,481	11%	(330,373)	34,075	9%	40,396	11%
(363,792)	(354,719)	(342,320)	(9,073)	-3%	(21,472)	-6%	Information Tech	-	-	0%	-	0%	(363,792)	(9,073)	-3%	(21,472)	-6%
(398,199)	(446,370)	(423,308)	48,171	11%	25,109	6%	Accounting	3,787	2,087	123%	714	23%	(401,986)	46,084	10%	24,395	6%
(187,542)	(180,021)	(168,049)	(7,521)	-4%	(19,493)	-12%	Human Resources	-	-	0%	-	0%	(187,542)	(7,521)	-4%	(19,493)	-12%
(77,602)	(89,631)	(81,291)	12,029	13%	3,689	5%	Architectural Standards	99,264	(2,336)	-2%	26,003	35%	(176,866)	14,365	8%	(22,314)	-14%
(112,235)	(150,117)	(106,229)	37,882	25%	(6,006)	-6%	Member Services	25,609	1,209	5%	(1,769)	-6%	(137,844)	36,673	21%	(4,237)	-3%
(159,253)	(150,002)	(135,902)	(9,251)	-6%	(23,351)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(159,253)	(9,251)	-6%	(23,351)	-17%
(550,382)	(444,252)	(388,354)	(106,130)	-24%	(162,027)	-42%	Forestry	3,595	1,595	80%	-	0%	(553,977)	(107,725)	-24%	(162,027)	-41%
(422,498)	(454,028)	(395,850)	31,530	7%	(26,648)	-7%	Maintenance	-	-	0%	-	0%	(422,498)	31,530	7%	(26,648)	-7%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ 9,002,818	\$ 1,993,682	28%	\$ 643,994	8%	\$ (11,195,059)	\$ (917,923)	-9%	\$ (719,195)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (59,127)	\$ (161,824)	\$ (94,742)	\$ 102,697	63%	\$ 35,615	38%	Private Amenities	\$ 308,634	\$ 36,234	13%	\$ 14,721	5%	\$ (367,761)	\$ 66,463	15%	\$ 20,895	5%
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	160,756	1,011,941	1,081,683	673%	230,498	23%	Public Amenities	5,246,366	2,018,634	63%	650,213	14%	(4,003,927)	(936,951)	-31%	(419,715)	-12%
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	#####	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	#####
(39,702)	(45,209)	(20,586)	5,507	12%	(19,116)	-93%	Pizza on the Hill	118,458	23,958	25%	(7,761)	-6%	(158,160)	(18,451)	-13%	(11,355)	-8%
(19,806)	(12,352)	9,016	(7,454)	-60%	(28,822)	-320%	Alder Creek Café	187,300	98,913	112%	38,624	26%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	(1,068)	917,199	1,184,380	#####	266,113	29%	Amenities Total	5,555,001	2,054,869	59%	664,934	14%	(4,371,688)	(870,488)	-25%	(398,821)	-10%
(1,773,761)	(1,738,932)	(1,597,248)	(34,829)	-2%	(176,513)	-11%	HOA & Amenities Support Services	219,537	10,137	5%	(1,633)	-1%	(1,993,298)	(44,966)	-2%	(174,879)	-10%
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
\$ (590,449)	\$ (1,740,000)	\$ (680,049)	\$ 1,149,551	66%	\$ 89,601	13%	Net Operating Result	\$ 5,774,537	\$ 2,065,005	56%	\$ 663,301	13%	\$ (6,364,986)	\$ (915,454)	-17%	\$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Summer Months (May-Jul) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 369,112	\$ 307,968	\$ 291,682	\$ 61,144	20%	\$ 77,429	27%	Private Amenities	\$ 1,297,783	\$ 24,623	2%	\$ 85,656	7%	\$ (928,671)	\$ 36,521	4%	\$ (8,227)	-1%
70,760	41,581	48,403	29,179	70%	22,357	46%	Trout Creek Rec Ctr	298,594	11,694	4%	7,256	2%	(227,835)	17,484	7%	15,100	6%
(19,650)	(12,811)	(41,464)	(6,839)	-53%	21,815	53%	Aquatics	74,939	(43,461)	-37%	(10,404)	-12%	(94,589)	36,622	28%	32,219	25%
203,738	185,413	173,320	18,325	10%	30,418	18%	Beach Club Marina	419,041	27,041	7%	39,446	10%	(215,303)	(8,716)	-4%	(9,028)	-4%
30,801	33,679	44,448	(2,878)	-9%	(13,647)	-31%	Tennis Center	152,573	11,673	8%	1,619	1%	(121,772)	(14,551)	-14%	(15,266)	-14%
53,960	36,701	30,945	17,259	47%	23,015	74%	Day Camps	193,387	11,587	6%	54,459	39%	(139,427)	5,672	4%	(31,444)	-29%
29,503	23,405	36,031	6,098	26%	(6,528)	-18%	Recreation Programs	159,249	6,089	4%	(6,720)	-4%	(129,746)	9	0%	192	0%
(514,084)	(307,443)	(264,642)	(206,641)	-67%	(249,441)	-94%	Public Amenities	1,703,818	(140,626)	-8%	(141,409)	-8%	(2,217,902)	(66,015)	-3%	(108,032)	-5%
(189,541)	(156,655)	(219,699)	(32,886)	-21%	30,158	14%	Downhill Ski	1,341	1,341	0%	(1,784)	-57%	(190,883)	(34,228)	-22%	31,942	14%
(60,197)	(46,778)	(40,508)	(13,419)	-29%	(19,689)	-49%	Cross Country Ski	-	-	0%	(792)	-100%	(60,197)	(13,419)	-29%	(18,897)	-46%
(7,511)	(6,321)	(2,088)	(1,190)	-19%	(5,423)	-260%	Snowplay	-	-	0%	-	0%	(7,511)	(1,190)	-19%	(5,423)	-260%
(53,555)	40,129	47,308	(93,684)	-233%	(100,863)	-213%	Golf	441,301	(131,899)	-23%	(117,568)	-21%	(494,856)	38,215	7%	16,705	3%
3,010	4,386	7,464	(1,376)	-31%	(4,454)	-60%	Campground	32,401	(1,999)	-6%	(3,759)	-10%	(29,391)	623	2%	(695)	-2%
(31,678)	(20,705)	(22,356)	(10,973)	-53%	(9,321)	-42%	Equestrian	117,480	(320)	0%	12,044	11%	(149,157)	(10,652)	-8%	(21,365)	-17%
(554)	6,479	1,061	(7,033)	-109%	(1,615)	-152%	Bikeworks	62,798	7,098	13%	10,007	19%	(63,352)	(14,131)	-29%	(11,622)	-22%
(55,341)	(60,748)	(36,901)	5,407	9%	(18,440)	-50%	Trails	-	(530)	-100%	(210)	-100%	(55,341)	5,937	10%	(18,230)	-49%
(17,875)	22,776	50,343	(40,651)	-178%	(68,218)	-136%	The Lodge	670,191	(17,809)	-3%	(16,544)	-2%	(688,066)	(22,842)	-3%	(51,674)	-8%
(49,191)	(67,879)	(40,628)	18,688	28%	(8,563)	-21%	Summer Food and Bev	126,863	(13,037)	-9%	(3,716)	-3%	(176,054)	31,725	15%	(4,847)	-3%
(26,268)	(1,844)	16,648	(24,424)	#####	(42,916)	-258%	Pizza on the Hill	159,381	(22,119)	-12%	(35,307)	-18%	(185,650)	(2,306)	-1%	(7,609)	-4%
(25,382)	(20,283)	(25,286)	(5,099)	-25%	(96)	0%	Alder Creek Café	92,062	38,648	72%	16,220	21%	(117,444)	(43,747)	-59%	(16,316)	-16%
(144,972)	525	27,040	(145,497)	#####	(172,012)	-636%	Amenities Total	3,001,601	(116,003)	-4%	(55,753)	-2%	(3,146,573)	(29,494)	-1%	(116,259)	-4%
(1,456,820)	(1,528,525)	(1,464,030)	71,705	5%	7,210	0%	HOA & Amenities Support Services	226,680	44,680	25%	36,447	19%	(1,683,500)	27,025	2%	(29,237)	-2%
(201,858)	(204,024)	(185,820)	2,166	1%	(16,038)	-9%	General	-	-	0%	-	0%	(201,858)	2,166	1%	(16,038)	-9%
(146,298)	(131,776)	(213,755)	(14,522)	-11%	67,458	32%	Administration	66,382	14,882	29%	4,163	7%	(212,680)	(29,404)	-16%	63,295	23%
(81,514)	(97,083)	(115,767)	15,569	16%	34,253	30%	Communications	68,834	10,834	19%	8,458	14%	(150,347)	4,736	3%	25,795	15%
(161,521)	(149,414)	(139,357)	(12,107)	-8%	(22,164)	-16%	Information Tech	-	-	0%	-	0%	(161,521)	(12,107)	-8%	(22,164)	-16%
(161,877)	(192,278)	(179,326)	30,401	16%	17,449	10%	Accounting	1,666	866	108%	353	27%	(163,543)	29,535	15%	17,097	9%
(90,983)	(78,441)	(70,443)	(12,542)	-16%	(20,540)	-29%	Human Resources	-	-	0%	-	0%	(90,983)	(12,542)	-16%	(20,540)	-29%
(16,791)	(32,968)	(33,592)	16,177	49%	16,800	50%	Architectural Standards	65,069	13,769	27%	25,451	64%	(81,860)	2,408	3%	(8,650)	-12%
(40,521)	(62,733)	(38,547)	22,212	35%	(1,974)	-5%	Member Services	21,134	2,734	15%	(1,977)	-9%	(61,655)	19,478	24%	3	0%
(73,630)	(64,090)	(62,805)	(9,540)	-15%	(10,826)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(73,630)	(9,540)	-15%	(10,826)	-17%
(294,813)	(325,577)	(263,865)	30,764	9%	(30,948)	-12%	Forestry	3,595	1,595	80%	-	0%	(298,408)	29,169	9%	(30,948)	-12%
(187,015)	(190,141)	(160,754)	3,126	2%	(26,261)	-16%	Maintenance	-	-	0%	-	0%	(187,015)	3,126	2%	(26,261)	-16%
\$ (1,601,792)	\$ (1,528,000)	\$ (1,436,990)	\$ (73,792)	5%	\$ (164,802)	11%	Net Operating Result	\$ 3,228,281	\$ (71,323)	-2%	\$ (19,306)	-1%	\$ (4,830,073)	\$ (2,469)	0%	\$ (145,495)	-3%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (62,446)	\$ (190,089)	\$ (100,379)	\$ 127,643	67%	\$ 37,933	38%	Private Amenities	\$ 480,288	\$ 41,588	9%	\$ 17,537	4%	\$ (542,734)	\$ 86,055	14%	\$ 20,397	4%
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	(229,827)	1,257,502	1,521,116	662%	33,787	3%	Public Amenities	6,755,439	2,673,407	65%	486,346	8%	(5,464,150)	(1,152,291)	-27%	(452,560)	-9%
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(45,533)	(56,338)	(27,398)	10,805	19%	(18,134)	-66%	Pizza on the Hill	181,610	33,110	22%	(12,074)	-6%	(227,143)	(22,305)	-11%	(6,060)	-3%
(27,778)	(23,638)	(2,443)	(4,140)	-18%	(25,335)	#####	Alder Creek Café	248,750	148,963	149%	33,448	16%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	(419,916)	1,157,123	1,648,759	393%	71,720	6%	Amenities Total	7,235,728	2,714,996	60%	503,883	7%	(6,006,885)	(1,066,237)	-22%	(432,163)	-8%
(2,678,991)	(2,671,084)	(2,520,523)	(7,907)	0%	(158,468)	-6%	HOA & Amenities Support Services	314,862	35,062	13%	29,298	10%	(2,993,853)	(42,969)	-1%	(187,766)	-7%
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
\$ (1,450,148)	\$ (3,091,000)	\$ (1,363,400)	\$ 1,640,852	53%	\$ (86,748)	6%	Net Operating Result	\$ 7,550,590	\$ 2,750,058	57%	\$ 533,181	8%	\$ (9,000,738)	\$ (1,109,206)	-14%	\$ (619,929)	-7%

F7.5 N/A

Operating Fund - Summary PnL by Department - WINTER SEASON (nov-apr)
crosses fiscal years

F07.6

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the seven months ending July 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 309,985	\$ 146,144	\$ 196,940	\$ 163,841	112%	\$ 113,045	57%	Private Amenities	\$ 47.89	\$ 22.58	\$ 30.42	\$ 25	112%	\$ 17	57%
110,835	(31,903)	12,440	142,738	447%	98,395	791%	Trout Creek Rec Ctg	17.12	(4.93)	1.92	22	447%	15	791%
(13,514)	(46,862)	(38,418)	33,348	71%	24,905	65%	Aquatics	(2.09)	(7.24)	(5.94)	5	71%	4	65%
168,706	165,257	165,024	3,449	2%	3,682	2%	Beach Club Marina	26.06	25.53	25.49	1	2%	1	2%
(24,359)	27,847	19,058	(52,206)	-187%	(43,417)	-228%	Tennis Center	(3.76)	4.30	2.94	(8)	-187%	(7)	-228%
52,859	35,511	28,225	17,348	49%	24,634	87%	Day Camps	8.17	5.49	4.36	3	49%	4	87%
15,458	(3,706)	10,612	19,164	517%	4,846	46%	Recreation Programs	2.39	(0.57)	1.64	3	517%	1	46%
728,356	(146,687)	747,299	875,043	597%	(18,943)	-3%	Public Amenities	\$ 112.52	\$ (22.66)	\$ 115.45	135	597%	(3)	-3%
954,825	373,724	779,597	581,101	155%	175,229	22%	Downhill Ski	147.51	57.74	120.44	90	155%	27	22%
301,743	78,871	196,409	222,872	283%	105,334	54%	Cross Country Ski	46.62	12.18	30.34	34	283%	16	54%
149,476	(4)	126,331	149,480	#####	23,145	18%	Snowplay	23.09	(0.00)	19.52	23	#####	4	18%
(225,406)	(158,403)	(132,908)	(67,003)	-42%	(92,498)	-70%	Golf	(34.82)	(24.47)	(20.53)	(10)	-42%	(14)	-70%
(6,742)	(4,562)	56	(2,180)	-48%	(6,799)	#####	Campground	(1.04)	(0.70)	0.01	(0)	-48%	(1)	#####
(52,842)	(39,055)	(43,868)	(13,787)	-35%	(8,974)	-20%	Equestrian	(8.16)	(6.03)	(6.78)	(2)	-35%	(1)	-20%
(3,090)	6,479	1,061	(9,569)	-148%	(4,151)	-391%	Bikeworks	(0.48)	1.00	0.16	(1)	-148%	(1)	-391%
(72,725)	(82,378)	(44,804)	9,653	12%	(27,921)	-62%	Trails	(11.24)	(12.73)	(6.92)	1	12%	(4)	-62%
(152,218)	(169,498)	(73,717)	17,280	10%	(78,501)	-106%	The Lodge	(23.52)	(26.19)	(11.39)	3	10%	(12)	-106%
(53,507)	(72,173)	(40,650)	18,666	26%	(12,858)	-32%	Summer Food and Bev	(8.27)	(11.15)	(6.28)	3	26%	(2)	-32%
(65,971)	(47,053)	(3,939)	(18,918)	-40%	(62,032)	#####	Pizza on the Hill	(10.19)	(7.27)	(0.61)	(3)	-40%	(10)	#####
(45,188)	(32,635)	(16,270)	(12,553)	-38%	(28,918)	-178%	Alder Creek Café	(6.98)	(5.04)	(2.51)	(2)	-38%	(4)	-178%
1,038,341	(543)	944,239	1,038,884	#####	94,101	10%	Amenities Total	\$ 160.41	\$ (0.08)	\$ 145.87	160	#####	15	10%
(3,230,581)	(3,267,457)	(3,061,279)	36,876	1%	(169,303)	-6%	HOA & Amenities Support Services	\$ (499.09)	\$ (504.78)	\$ (472.93)	6	1%	(26)	-6%
(503,939)	(469,022)	(427,498)	(34,917)	-7%	(76,441)	-18%	General	(77.85)	(72.46)	(66.04)	(5)	-7%	(12)	-18%
(242,797)	(286,847)	(328,258)	44,050	15%	85,461	26%	Administration	(37.51)	(44.31)	(50.71)	7	15%	13	26%
(212,342)	(242,448)	(264,219)	30,106	12%	51,877	20%	Communications	(32.80)	(37.46)	(40.82)	5	12%	8	20%
(363,792)	(354,719)	(342,320)	(9,073)	-3%	(21,472)	-6%	Information Tech	(56.20)	(54.80)	(52.88)	(1)	-3%	(3)	-6%
(398,199)	(446,370)	(423,308)	48,171	11%	25,109	6%	Accounting	(61.52)	(68.96)	(65.40)	7	11%	4	6%
(187,542)	(180,021)	(168,049)	(7,521)	-4%	(19,493)	-12%	Human Resources	(28.97)	(27.81)	(25.96)	(1)	-4%	(3)	-12%
(77,602)	(89,631)	(81,291)	12,029	13%	3,689	5%	Architectural Standards	(11.99)	(13.85)	(12.56)	2	13%	1	5%
(112,235)	(150,117)	(106,229)	37,882	25%	(6,006)	-6%	Member Services	(17.34)	(23.19)	(16.41)	6	25%	(1)	-6%
(159,253)	(150,002)	(135,902)	(9,251)	-6%	(23,351)	-17%	Risk & Facility Admin	(24.60)	(23.17)	(21.00)	(1)	-6%	(4)	-17%
(550,382)	(444,252)	(388,354)	(106,130)	-24%	(162,027)	-42%	Forestry	(85.03)	(68.63)	(60.00)	(16)	-24%	(25)	-42%
(422,498)	(454,028)	(395,850)	31,530	7%	(26,648)	-7%	Maintenance	(65.27)	(70.14)	(61.15)	5	7%	(4)	-7%
\$ (2,192,241)	\$ (3,268,000)	\$ (2,117,040)	\$ 1,075,759	33%	\$ (75,201)	4%	Net Operating Result	\$ (338.67)	\$ (504.87)	\$ (327.06)	\$ 166.19	33%	\$ (11.62)	-4%

Tahoe Donner Association
Payroll Hours Report
for the month of July 2017

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
13,100	14,292	14,427	1,192	8%	1,328	9%	Private Amenities	29,135	35,183	33,002	6,048	17%	3,867	12%
1,147	1,879	1,466	732	39%	319	22%	Trout Creek Rec Ctr	9,421	12,146	10,283	2,725	22%	861	8%
1,797	2,979	2,711	1,183	40%	915	34%	Aquatics	2,698	5,087	4,566	2,390	47%	1,868	41%
4,031	3,290	3,727	(741)	-23%	(304)	-8%	Beach Club Marina	5,847	6,013	6,629	166	3%	782	12%
1,086	1,167	1,207	81	7%	121	10%	Tennis Center	2,345	2,303	2,273	(42)	-2%	(71)	-3%
3,667	3,812	3,685	146	4%	18	0%	Day Camps	6,101	6,732	5,661	631	9%	(440)	-8%
1,373	1,164	1,633	(209)	-18%	260	16%	Recreation Programs	2,722	2,901	3,590	179	6%	868	24%
24,427	22,402	23,418	(2,024)	-9%	(1,009)	-4%	Public Amenities	141,472	117,529	138,434	(23,943)	-20%	(3,038)	-2%
521	366	276	(155)	-42%	(245)	-89%	Downhill Ski Area	53,818	36,651	48,658	(17,167)	-47%	(5,161)	-11%
147	-	159	(147)	0%	12	8%	Cross Country Ski Area	15,019	10,004	13,624	(5,015)	-50%	(1,395)	-10%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
2,626	2,543	2,379	(82)	-3%	(246)	-10%	Golf Operations	4,242	5,878	5,715	1,636	28%	1,474	26%
3,737	4,398	3,971	661	15%	234	6%	Golf Maintenance	11,394	14,646	13,651	3,252	22%	2,258	17%
220	266	236	46	17%	16	7%	Campground	435	474	513	39	8%	78	15%
1,895	1,730	1,697	(165)	-10%	(198)	-12%	Equestrian	3,403	3,032	3,051	(370)	-12%	(352)	-12%
379	277	408	(102)	-37%	30	7%	Bikeworks	622	596	675	(26)	-4%	53	8%
829	776	295	(53)	-7%	(535)	-181%	Trails	1,280	1,624	615	344	21%	(665)	-108%
7,161	5,180	6,374	(1,982)	-38%	(788)	-12%	The Lodge	30,176	24,741	28,714	(5,435)	-22%	(1,462)	-5%
2,731	3,437	3,197	706	21%	465	15%	Summer Food and Bev	4,032	6,381	5,690	2,349	37%	1,657	29%
2,926	2,725	2,836	(201)	-7%	(89)	-3%	Pizza on the Hill	7,124	6,841	7,138	(283)	-4%	14	0%
1,255	705	1,590	(550)	-78%	335	21%	Alder Creek Café	7,543	3,471	7,769	(4,072)	-117%	226	3%
37,526	36,694	37,845	(832)	-2%	319	1%	Amenities Total	170,606	152,711	171,436	(17,895)	-12%	829	0%
8,880	8,273	7,922	(607)	-7%	(958)	-12%	HOA & Amenities Support Services	46,550	50,646	43,958	4,096	8%	(2,592)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
509	571	506	62	11%	(4)	-1%	Administration	3,528	3,962	3,304	435	11%	(224)	-7%
751	640	621	(111)	-17%	(130)	-21%	Communications	4,215	4,480	4,017	266	6%	(198)	-5%
440	552	492	112	20%	52	10%	Information Tech	3,340	4,064	3,049	724	18%	(291)	-10%
823	1,024	1,015	201	20%	193	19%	Accounting	5,956	6,985	6,503	1,030	15%	548	8%
158	12	120	(146)	#####	(38)	-31%	Human Resources	1,136	827	607	(309)	-37%	(529)	-87%
591	744	612	154	21%	22	4%	Architectural Standards	3,962	4,864	3,592	902	19%	(370)	-10%
430	896	550	466	52%	119	22%	Member Services	2,987	5,320	2,899	2,333	44%	(87)	-3%
347	401	364	55	14%	18	5%	Risk & Facility Admin	2,312	2,709	2,023	397	15%	(290)	-14%
3,219	1,636	2,036	(1,583)	-97%	(1,182)	-58%	Forestry	6,815	5,959	6,664	(856)	-14%	(151)	-2%
1,612	1,796	1,605	184	10%	(7)	0%	Maintenance	12,299	11,475	11,299	(825)	-7%	(1,001)	-9%
46,406	44,967	45,767	(1,439)	-3%	(639)	-1%	Total Payroll Hours	217,157	203,357	215,393	(13,799)	-7%	(1,763)	-1%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of July 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages				
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance		
																											Amount	Pctg	
10	9	9	9	10	47	76	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	10	10	9	20	48	83	59	18	11	10	11	24	27	3.2	12%	
9	8	8	8	6	8	7	-	-	-	-	-		9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.7	8%	
-	-	0	-	0	5	10	-	-	-	-	-		-	-	-	0	2	8	16	10	1	-	-	-	2	4	1.5	41%	
-	-	-	0	0	10	23	-	-	-	-	-		-	-	-	-	5	12	21	14	5	0	-	-	5	5	0.6	12%	
-	-	-	-	1	6	6	-	-	-	-	-		-	-	-	-	2	5	7	5	3	1	-	-	2	2	(0.1)	-3%	
-	-	-	-	0	14	21	-	-	-	-	-		-	-	-	-	0	1	10	21	16	1	0	-	-	5	5	(0.4)	-8%
1	0	0	1	1	4	8	-	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	2	3	0.7	24%		
162	156	140	85	38	94	141	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	167	155	122	61	59	98	135	119	89	54	45	146	117	114	(2.5)	-2%	
94	91	80	35	4	4	3	-	-	-	-	-		93	88	67	25	3	3	2	2	2	4	8	85	44	40	(4.3)	-11%	
27	25	22	11	0	1	1	-	-	-	-	-		28	24	19	6	0	0	1	0	2	4	10	20	12	11	(1.1)	-10%	
4	5	3	2	-	0	-	-	-	-	-	-		6	6	3	1	-	-	-	-	-	-	0	4	2	2	0.2	9%	
0	0	0	0	-	9	15	-	-	-	-	-		1	1	1	1	5	11	14	13	10	3	0	0	3	5	1.2	26%	
1	1	3	6	12	21	22	-	-	-	-	-		1	1	3	7	21	24	23	24	20	11	2	1	9	11	1.9	17%	
-	-	-	-	-	1	1	-	-	-	-	-		-	-	-	-	-	2	1	1	1	-	-	-	0	0	0.1	15%	
0	0	0	0	0	8	11	-	-	-	-	-		0	0	0	0	0	7	10	7	4	0	0	0	3	3	(0.3)	-12%	
-	-	-	-	0	1	2	-	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.0	8%	
-	-	-	-	-	3	5	-	-	-	-	-		-	-	-	-	0	2	2	3	2	2	1	-	1	1	(0.5)	-108%	
23	22	22	22	15	29	41	-	-	-	-	-		25	23	20	17	19	25	37	34	27	20	19	22	25	24	(1.2)	-5%	
-	-	-	-	0	7	16	-	-	-	-	-		-	-	-	-	4	10	18	15	9	4	-	-	3	5	1.4	29%	
4	4	4	4	3	6	17	-	-	-	-	-		5	5	3	2	2	7	16	12	6	3	2	5	6	6	0.0	0%	
9	8	7	5	3	4	7	-	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.2	3%		
171	165	149	94	48	141	216	-	-	-	-	-	Amenities Total	177	165	132	71	79	146	218	178	107	65	55	157	141	141	0.7	0%	
34	32	35	34	35	48	51	-	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	32	32	33	30	38	43	46	50	45	41	42	36	38	36	(2.1)	-6%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	3	3	3	3	3	3	-	-	-	-	-		3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.2)	-7%	
3	3	4	3	3	4	4	-	-	-	-	-		3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.2)	-5%	
2	3	3	3	3	2	3	-	-	-	-	-		3	3	3	2	2	3	3	4	3	3	3	2	3	3	(0.2)	-10%	
5	5	6	4	5	5	5	-	-	-	-	-		6	6	6	4	4	6	6	7	6	6	6	5	5	5	0.5	8%	
1	1	1	1	1	1	1	-	-	-	-	-		1	0	0	0	1	1	1	0	0	1	1	1	1	1	(0.4)	-87%	
3	3	3	3	3	4	3	-	-	-	-	-		2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.3)	-10%	
2	2	2	3	2	3	2	-	-	-	-	-		2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.1)	-3%	
2	2	2	2	2	2	2	-	-	-	-	-		1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-14%	
1	1	1	1	1	4	14	19	-	-	-	-		2	3	2	2	7	10	12	15	13	11	10	5	6	5	(0.1)	-2%	
12	10	10	10	10	10	9	-	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-9%		
205	197	184	128	83	189	268	-	-	-	-	-	Total Payroll Hours	210	197	166	100	117	189	264	228	152	106	97	193	179	178	(1.5)	-1%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of July 2017

Month							Department	Year to Date				
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg	Amount			Pctg		
746	382	469	(363)	-95%	(277)	-59%	Private Amenities	1,522	1,016	(506)	-50%	
115	136	60	22	16%	(55)	-91%		Trout Creek Rec Ctr	596	384	(211)	-55%
270	106	181	(164)	-155%	(89)	-49%		Aquatics	377	270	(107)	-39%
134	16	139	(118)	-762%	5	4%		Beach Club Marina	173	150	(22)	-15%
27	39	8	12	30%	(19)	-225%		Tennis Center	75	38	(37)	-98%
80	43	10	(37)	-87%	(71)	-740%		Day Camps	124	15	(109)	-721%
120	42	71	(78)	-184%	(49)	-69%		Recreation Programs	178	158	(20)	-12%
1,663	1,013	1,146	(650)	-64%	(517)	-45%		Public Amenities	8,879	8,641	(239)	-3%
14	4	0	(10)	-256%	(14)	-3438%	Downhill Ski Area		3,675	4,562	887	19%
-	-	-	-	0%	-	0%	Cross Country Ski Area		1,207	1,280	72	6%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers		49	72	24	33%
71	54	54	(17)	-31%	(17)	-32%	Golf Operations		125	94	(31)	-33%
495	511	120	16	3%	(375)	-314%	Golf Maintenance		1,391	557	(834)	-150%
45	32	64	(13)	-41%	19	30%	Campground		77	96	19	19%
75	20	29	(55)	-278%	(46)	-161%	Equestrian		107	58	(48)	-82%
4	-	29	(4)	0%	25	85%	Bikeworks		4	34	29	87%
5	18	14	13	71%	9	62%	Trails		23	15	(8)	-56%
315	209	180	(106)	-51%	(135)	-75%	The Lodge		1,072	678	(395)	-58%
126	64	179	(63)	-98%	53	29%	Summer Food and Bev		191	248	57	23%
331	28	246	(302)	#####	(84)	-34%	Pizza on the Hill		451	413	(38)	-9%
182	74	232	(108)	-147%	50	22%	Alder Creek Café		508	535	27	5%
2,409	1,395	1,615	(1,014)	-73%	(794)	-49%	Amenities Total		10,402	9,657	(745)	-8%
320	262	219	(58)	-22%	(102)	-46%			HOA & Amenities Support Services	1,351	983	(368)
-	-	-	-	0%	-	0%	General			-	-	-
24	25	26	1	4%	2	8%	Administration	110		121	11	9%
18	6	7	(12)	-216%	(11)	-163%	Communications	41		41	0	1%
0	4	4	4	91%	3	89%	Information Tech	17		33	16	47%
12	19	20	7	36%	8	39%	Accounting	85		137	52	38%
0	11	1	11	97%	0	31%	Human Resources	14		3	(11)	-447%
14	15	4	1	6%	(10)	-246%	Architectural Standards	53		28	(25)	-91%
7	6	5	(0)	-7%	(2)	-49%	Member Services	29		32	3	11%
19	7	8	(13)	-188%	(11)	-143%	Risk & Facility Admin	49		34	(15)	-44%
128	119	47	(9)	-8%	(81)	-172%	Forestry	280		121	(159)	-131%
98	50	99	(48)	-95%	0	0%	Maintenance	673		433	(240)	-56%
2,729	1,657	1,834	(1,072)	-65%	(895)	-49%	Total Payroll Hours	11,753		10,640	(1,113)	-10%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,095	\$ 296,834	\$ 295,291	\$ 321,289	261	0%	1,803	1%	(24,194)	-8%
Cash & Investments, non-Restricted	23,767,115	24,125,557	18,293,136	18,955,973	(358,442)	-1%	5,473,979	30%	4,811,142	25%
Cash and Investments total	24,064,209	24,422,390	18,588,427	19,277,262	(358,181)	-1%	5,475,782	29%	4,786,948	25%
Member's Dues & Receivables, Net	263,137	292,968	253,661	340,668	(29,831)	-10%	9,476	4%	(77,531)	-23%
Other Receivables	109,459	108,477	164,330	73,416	983	1%	(54,870)	-33%	36,043	49%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	272,036	295,214	335,337	278,741	(23,177)	-8%	(63,301)	-19%	(6,705)	-2%
Prepaid Expenses & Other Assets	168,677	312,375	687,119	133,787	(143,698)	-46%	(518,441)	-75%	34,891	26%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,204,575)	(34,940,775)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,846,600)	-6%	(4,464,056)	-15%
NBV of Property & Equipment	39,023,052	39,286,852	40,869,652	40,338,429	(263,800)	-1%	(1,846,600)	-5%	(1,315,377)	-3%
Construction In Progress	1,557,033	1,377,256	136,529	2,133,107	179,777	13%	1,420,504	1040%	(576,074)	-27%
Net Property and Equipment	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Assets	\$ 65,457,604	\$ 66,095,532	\$ 61,035,054	\$ 62,575,410	(637,928)	-1%	4,422,550	7%	2,882,194	5%
Liabilities										
Accounts Payable	\$ 602,493	\$ 550,683	\$ 726,946	\$ 288,396	51,810	9%	(124,453)	-17%	314,097	109%
Accrued Liabilities	1,525,338	1,311,617	1,304,450	1,401,436	213,722	16%	220,888	17%	123,903	9%
Deferred Revenue, Annual Assessment	3,042,700	3,138,700	3,694,679	3,038,925	(96,000)	-3%	(651,979)	-18%	3,775	0%
Deferred Revenue, Recreation Fee	641,080	746,500	496,389	624,074	(105,420)	-14%	144,692	29%	17,007	3%
Deferred Revenue, All Other	450,651	822,830	540,627	485,528	(372,179)	-45%	(89,976)	-17%	(34,877)	-7%
Deposits	460,479	506,851	383,996	410,805	(46,372)	-9%	76,483	20%	49,674	12%
Total Liabilities	6,722,742	7,077,181	7,147,086	6,249,163	(354,439)	-5%	(424,344)	-6%	473,579	8%
Members' Equity	58,734,862	59,018,351	53,887,968	56,326,247	(283,488)	0%	4,846,894	9%	2,408,615	4%
Total Liabilities and Members' Equity	\$ 65,457,604	\$ 66,095,532	\$ 61,035,054	\$ 62,575,410	(637,928)	-1%	4,422,550	7%	2,882,194	5%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount				Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 297,095	\$ 296,834	\$ 295,291	\$ 321,289	261	0%	1,803	1%	(24,194)	-8%
Cash & Investments, non-Restricted	7,811,455	7,181,749	7,905,020	8,395,143	629,707	9%	(93,565)	-1%	(583,688)	-7%
Cash and Investments total	8,108,550	7,478,582	8,200,311	8,716,432	629,968	8%	(91,761)	-1%	(607,882)	-7%
Member's Dues & Receivables, Net	262,422	292,253	252,729	339,469	(29,831)	-10%	9,693	4%	(77,047)	-23%
Other Receivables	55,434	55,823	152,679	58,846	(390)	-1%	(97,245)	-64%	(3,413)	-6%
Due From (To) Other Funds	32,227	797,593	(154,745)	469,276	(765,366)	-96%	186,972	121%	(437,049)	-93%
Inventory	272,036	295,178	335,337	278,741	(23,141)	-8%	(63,301)	-19%	(6,705)	-2%
Prepaid Expenses & Other Assets	168,677	312,375	687,119	133,787	(143,698)	-46%	(518,441)	-75%	34,891	26%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 8,899,346	\$ 9,231,805	\$ 9,473,429	\$ 9,996,552	(332,458)	-4%	(574,083)	-6%	(1,097,205)	-11%
Liabilities										
Accounts Payable	\$ 600,804	\$ 544,870	\$ 457,522	\$ 286,707	55,935	10%	143,282	31%	314,097	110%
Accrued Liabilities	1,522,501	1,310,621	1,290,215	1,400,274	211,881	16%	232,287	18%	122,228	9%
Deferred Revenue, Annual Assessment	3,042,700	3,138,700	1,900,968	3,038,925	(96,000)	-3%	1,141,732	60%	3,775	0%
Deferred Revenue, Recreation Fee	641,080	746,500	496,389	624,074	(105,420)	-14%	144,692	29%	17,007	3%
Deferred Revenue, All Other	450,651	822,830	540,627	485,528	(372,179)	-45%	(89,976)	-17%	(34,877)	-7%
Deposits	460,479	506,851	383,996	410,805	(46,372)	-9%	76,483	20%	49,674	12%
Total Liabilities	6,718,216	7,070,372	5,069,715	6,246,312	(352,155)	-5%	1,648,501	33%	471,904	8%
Members' Equity	2,181,130	2,161,433	4,403,714	3,750,239	19,697	1%	(2,222,584)	-50%	(1,569,109)	-42%
							(A)			
Total Liabilities and Members' Equity	\$ 8,899,346	\$ 9,231,805	\$ 9,473,429	\$ 9,996,552	(332,458)	-4%	(574,083)	-6%	(1,097,205)	-11%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	1,081,130	1,061,433	3,483,714	2,830,239	19,697	2%	(2,402,584)	-69%	(1,749,109)	-62%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:

YTD NOR results Favorable (Unfavorable)	1,075,689	F07.2
Members' Equity Transfers In (Out)	(3,300,000)	Board approved June 2017
Net Change in Members Equity	(2,224,311)	(A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	11,924,613	12,913,821	9,161,356	9,410,644	(989,208)	-8%	2,763,257	30%	2,513,969	27%
Cash and Investments total	11,924,613	12,913,821	9,161,356	9,410,644	(989,208)	-8%	2,763,257	30%	2,513,969	27%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	48,504	48,324	11,355	13,351	180	0%	37,150	327%	35,153	263%
Due From (To) Other Funds	(106,877)	(933,066)	135,652	(171,938)	826,189	89%	(242,529)	-179%	65,061	38%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 11,866,241	\$ 12,029,079	\$ 9,308,363	\$ 9,252,057	(162,838)	-1%	2,557,878	27%	2,614,183	28%
Liabilities										
Accounts Payable	\$ (0)	\$ (0)	\$ 240,801	\$ -	-	0%	(240,801)	-100%	(0)	0%
Accrued Liabilities	581	498	10,535	581	83	17%	(9,954)	-94%	-	0%
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	581	498	1,405,129	581	83	17%	(1,404,548)	-100%	-	0%
Members' Equity	11,865,660	12,028,581	7,903,234	9,251,476	(162,921)	-1%	3,962,426	50%	2,614,183	28%
Total Liabilities and Members' Equity	\$ 11,866,241	\$ 12,029,079	\$ 9,308,363	\$ 9,252,057	(162,838)	-1%	2,557,878	27%	2,614,183	28%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	2,462,427	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	3,962,427	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,882,203	3,881,144	1,078,299	1,005,730	1,059	0%	2,803,904	260%	2,876,472	286%
Cash and Investments total	3,882,203	3,881,144	1,078,299	1,005,730	1,059	0%	2,803,904	260%	2,876,472	286%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%
Other Receivables	5,332	4,203	296	1,219	1,129	27%	5,036	1700%	4,114	338%
Due From (To) Other Funds	83,373	136,816	13,958	(331,666)	(53,443)	-39%	69,415	497%	415,039	125%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 3,971,623	\$ 4,022,878	\$ 1,093,485	\$ 676,482	(51,255)	-1%	2,878,138	263%	3,295,141	487%
Liabilities										
Accounts Payable	\$ 1,689	\$ 5,814	\$ 8,989	\$ 1,689	(4,125)	-71%	(7,300)	-81%	0	0%
Accrued Liabilities	581	498	3,700	581	83	17%	(3,119)	-84%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	2,270	6,312	594,433	2,270	(4,042)	-64%	(592,163)	-100%	0	0%
Members' Equity	3,969,353	4,016,566	499,052	674,212	(47,213)	-1%	3,470,301	695%	3,295,141	489%
							(A)			
Total Liabilities and Members' Equity	\$ 3,971,623	\$ 4,022,878	\$ 1,093,485	\$ 676,482	(51,255)	-1%	2,878,138	263%	3,295,141	487%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,670,301	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	3,470,301	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
July 2017

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,844	148,843	148,461	144,455	0	0%	382	0%	4,388	3%
Cash and Investments total	148,844	148,843	148,461	144,455	0	0%	382	0%	4,388	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	189	127	-	-	62	49%	189	0%	189	0%
Due From (To) Other Funds	(8,723)	(1,343)	5,136	34,328	(7,380)	-550%	(13,859)	-270%	(43,051)	-125%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 140,310	\$ 147,627	\$ 153,597	\$ 178,783	(7,317)	-5%	(13,288)	-9%	(38,474)	-22%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%
Members' Equity	140,310	147,627	75,788	178,783	(7,317)	-5%	64,521	85%	(38,474)	-22%
Total Liabilities and Members' Equity	\$ 140,310	\$ 147,627	\$ 153,597	\$ 178,783	(7,317)	-5%	(13,288)	-9%	(38,474)	-22%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

**Property Fund
July 2017**

	Current Month as of Jul 31, 2017	Last Month as of Jun 30, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Jul 31, 2016	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,204,575)	(34,940,775)	(33,357,975)	(30,740,519)	(263,800)	-1%	(1,846,600)	-6%	(4,464,056)	-15%
NBV of Property & Equipment	39,023,052	39,286,852	40,869,652	40,338,429	(263,800)	-1%	(1,846,600)	-5%	(1,315,377)	-3%
Construction In Progress	1,557,033	1,377,256	136,529	2,133,107	179,777	13%	1,420,504	1040%	(576,074)	-27%
Net Property and Equipment	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Assets	\$ 40,580,085	\$ 40,664,108	\$ 41,006,181	\$ 42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,580,085	40,664,108	41,006,181	42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Total Liabilities and Members' Equity	\$ 40,580,085	\$ 40,664,108	\$ 41,006,181	\$ 42,471,536	(84,023)	0%	(426,096)	-1%	(1,891,451)	-4%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,846,600									

Tahoe Donner Association
Cash and Investments Summary Report
as of 07/31/2017

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	<u>7/31/2017</u>	<u>6/30/2017</u>	<u>12/31/2016</u>
Consolidated TDA Total	24,064,209	24,422,390	18,588,427
Cash/Money Market	3,367,225	3,993,602	1,742,964
Certificates of Deposit	3,588,211	3,588,211	1,337,951
US Treasuries/GovOblig	14,064,662	13,815,029	15,427,462
Bonds	2,962,310	2,943,998	-
Other/Trusts	81,801	81,551	80,051
Operating Fund	8,108,550	7,478,582	8,200,311
Cash/Money Market	1,956,691	1,326,973	1,549,376
Certificates of Deposit	588,211	588,211	337,951
US Treasuries/GovOblig	5,481,848	5,481,848	6,232,933
Trusts	81,801	81,551	80,051
Replacement Reserve Fund	11,924,613	12,913,821	9,161,356
Cash/Money Market	1,324,793	2,581,946	116,810
Certificates of Deposit	2,000,000	2,000,000	1,000,000
US Treasuries/GovOblig	5,637,510	5,387,876	8,044,546
Bonds	2,962,310	2,943,998	-
Other	-	-	-
Development Fund	3,882,203	3,881,144	1,078,299
Cash/Money Market	36,773	35,715	28,563
Certificates of Deposit	1,000,000	1,000,000	-
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,844	148,843	148,461
Cash/Money Market	48,968	48,968	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,875	99,875	100,246
Other	-	-	-

<u>as of 07/31/2017 Balance Mix</u>	
297,095	Restricted OF (ASO/457)
297,095	Restricted, all funds
23,767,115	Unrestricted, all funds
24,064,209	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	7/31/2017	6/30/2017	5/31/2017	12/31/16	12/31/15	12/31/14
DJIA	21,891	21,350	21,009	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.00%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$2.95	\$3.02	\$3.04	\$2.68	\$2.72	\$2.87
\$2.88 June 2016						

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

July 2017

		Last Three Months			12Mths Ago	Last YE
		as of May 31, 2017	as of Jun 30, 2017	as of Jul 31, 2017	as of Jul 31, 2016	as of Dec 31, 2016
Total, ALL		255,512	295,178	272,036	278,741	335,337
subtotal	Food and Beverage accounts (F&B)	102,080	128,083	111,430	106,793	127,904
subtotal	Retail Merchandise accounts	153,432	167,095	160,607	171,948	207,433
subtotal	The Lodge F&B accounts	62,501	69,204	61,977	58,746	71,037
Inventory Account						
11412	Inv Retail Trout Creek	14,686	14,820	14,106	16,575	11,664
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	20,777	19,482	20,804	18,150	19,524
11415	Inv Retail Bikeworks	7,549	13,136	13,336	13,889	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	38	19	(21)	161	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	29,946	29,946	29,946	36,117	79,541
11422	Inv Retail Cross Country	8,053	8,053	8,053	15,980	39,883
11423	Inv Retail Snowplay	(21)	(21)	(21)	0	793
11424	Inv Retail Golf Pro Shop	51,336	56,714	53,655	53,698	31,094
11425	Inv Retail Tennis	17,558	17,425	13,012	13,352	13,992
11426	Inv Retail Marina	492	915	885	867	408
11427	Inv Retail Equestrian	3,018	5,899	5,978	933	1,650
11428	Inv Retail Recreation	(1)	587	547	247	(0)
11429	Inv Retail Golf Special Order	-	119	327	1,980	99
11611	Inv DHS Food Meat	585	585	585	781	2,605
11612	Inv DHS Food Seafood	(0)	(0)	(0)	10	91
11613	Inv DHS Food Produce	91	91	91	53	486
11614	Inv DHS Food Dairy	153	153	153	78	800
11615	Inv DHS Food NABev	1,287	1,142	1,142	(0)	3,555
11616	Inv DHS Food Other	1,582	1,342	1,342	154	8,557
11617	Inv DHS Bev Beer	191	191	191	292	2,507
11618	Inv DHS Bev Liquor	6,459	6,459	6,459	7,029	8,059
11619	Inv DHS Bev Wine	968	833	735	0	1,084
11621	Inv Trailer Food Meat	0	0	0	287	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	159
11624	Inv Trailer Food Dairy	0	0	0	20	73
11625	Inv Trailer Food NABev	-	-	-	58	(0)
11626	Inv Trailer Food Other	108	108	108	-	236
11631	Inv ACAC Food Meat	504	1,115	670	467	1,563
11632	Inv ACAC Food Seafood	101	305	455	135	370
11633	Inv ACAC Food Produce	412	655	473	406	905
11634	Inv ACAC Food Dairy	335	371	492	237	651
11635	Inv ACAC Food NABev	430	607	607	513	364
11636	Inv ACAC Food Other	2,439	3,236	3,256	2,855	3,748
11637	Inv ACAC Bev Beer	631	1,447	1,607	1,425	1,326
11639	Inv ACAC Bev Wine	2,528	2,723	2,178	2,025	2,880

		Last Three Months			12Mths Ago	Last YE
		as of May 31, 2017	as of Jun 30, 2017	as of Jul 31, 2017	as of Jul 31, 2016	as of Dec 31, 2016
Inventory Account						
11641	Inv Marina Food Meat	1,119	1,986	1,429	1,580	-
11642	Inv Marina Food Seafood	-	165	126	206	-
11643	Inv Marina Food Produce	-	407	410	606	-
11644	Inv Marina Food Dairy	121	502	409	524	4
11645	Inv Marina Food NABev	1,184	1,593	1,024	1,503	272
11646	Inv Marina Food Other	2,161	4,190	2,756	3,368	629
11647	Inv Marina Bev Beer	547	1,442	696	677	(0)
11648	Inv Marina Bev Liquor	1,094	1,072	1,266	1,273	1,124
11649	Inv Marina Bev Wine	49	196	835	268	110
11661	Inv Pizza Food Meat	797	2,038	1,050	1,813	1,528
11663	Inv Pizza Food Produce	722	1,283	561	1,164	1,000
11664	Inv Pizza Food Dairy	1,747	2,663	3,139	1,944	2,732
11665	Inv Pizza Food NABev	979	1,280	715	768	1,173
11666	Inv Pizza Food Other	2,697	5,317	2,528	3,814	3,662
11667	Inv Pizza Bev Beer	1,243	1,012	1,096	954	866
11669	Inv Pizza Bev Wine	3,053	2,644	3,404	2,992	3,339
11671	Inv SMRFaB Food Meat	489	1,224	677	1,157	(0)
11672	Inv SMRFaB Food Seafood	-	120	45	-	(0)
11673	Inv SMRFaB Food Produce	34	79	41	103	0
11674	Inv SMRFaB Food Dairy	151	346	259	247	0
11675	Inv SMRFaB Food NABev	193	1,879	949	1,068	-
11676	Inv SMRFaB Food Other	1,967	2,447	1,528	1,965	260
11677	Inv SMRFaB Bev Beer	209	2,050	1,101	1,379	(0)
11678	Inv SMRFaB Bev Liquor	-	634	319	1,399	-
11679	Inv SMRFaB Bev Wine	-	390	2,045	75	-
11681	Inv Lodge Food Meat	3,940	5,524	3,594	3,466	4,244
11682	Inv Lodge Food Seafood	770	2,020	924	1,136	3,498
11683	Inv Lodge Food Produce	1,549	1,940	2,331	1,836	1,688
11684	Inv Lodge Food Dairy	1,088	1,622	1,421	1,183	1,609
11685	Inv Lodge Food NABev	796	1,398	1,108	852	1,260
11686	Inv Lodge Food Other	7,057	7,139	7,671	6,012	7,476
11687	Inv Lodge Bev Beer	2,410	3,014	2,440	2,659	3,638
11688	Inv Lodge Bev Liquor	17,265	17,362	16,695	13,207	16,845
11689	Inv Lodge Bev Wine	27,626	29,185	25,794	28,394	30,779
11695	Inventory-Tennis Beverage	146	282	241	163	34
11696	Inventory-Tennis Food	52	99	194	213	18
11411	Inv Transfer	21	175	63	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Seven Months Ending July 31, 2017

TAHOE DONNER ASSOCIATION		7-month YTD	12-months	12-months		
Capital Funds Summary					w/Actual FBCF	
For the Seven Months Ending July 31, 2017						
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%
Operating Fund Balance Transfer - IN		1,500,000	-	1,500,000	1,500,000	1,500,000 na
INTEREST INCOME		73,643	51,000	22,643	125,000	74,000 145%
SALVAGE RECEIPTS		8,499	30,000	(21,501)	30,000	- 0%
INCOME TAX EXPENSE		(581)	(1,000)	419	(10,000)	(9,000) 900%
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,012,819)	(2,941,000)	1,928,181	(2,465,072)	475,928 -16%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(455,316)	(760,000)	304,684	(1,226,161)	(466,161) 61%
Replacement Reserve Fund Balance		\$ 11,865,660	\$ 7,722,000	\$ 4,143,660	\$ 9,700,000	F \$ 1,978,000 26%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%
INTEREST INCOME		639	-	639	1,000	1,000 na
INCOME TAX EXPENSE		-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(130,117)	(180,000)	49,883	(206,788)	(26,788) 15%
NM&E Fund Balance		\$ 140,309	\$ 64,000	\$ 76,309	\$ 64,000	\$ (0) 0%
DEVELOPMENT FUND (903) -						
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%
Operating Fund Balance Transfer - IN		1,800,000	-	1,800,000	1,800,000	1,800,000 na
INTEREST INCOME		8,950	2,000	6,950	11,000	9,000 450%
SALVAGE RECEIPTS		-	-	-	-	- na
INCOME TAX EXPENSE		(581)	(1,000)	419	(1,000)	- 0%
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(277,567)	(532,000)	254,433	(1,019,052)	(487,052) 92%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na
Development Fund Balance		\$ 3,969,353	\$ 1,764,000	\$ 2,205,353	\$ 3,225,000	F \$ 1,461,000 83%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,420,504)	(3,653,000)	2,232,496	(3,690,912)	(37,912)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(455,316)	(760,000)	304,684	(1,226,161)	(466,161)
YTD CAPITAL FUNDS TOTAL		(1,875,820)	(4,413,000)	2,537,180	(4,917,073)	(504,073)
CIP beginning balance (@ 1/1/2017) \$ 136,529						
Net, CIP YTD Activity	C	\$ 1,420,504				
Less Capitalized/place in service to Property Fund - PP&E		-				
CIP Balance (g/l # 904-16510)		\$ 1,557,033				

F - see Recon, next page

D - see page 3 for Development Fund Activity Schedule

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Seven Months Ending July 31, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(3,252)	2015 projects, net, capital	-	3,252	(3,252)
(129,154)	2016 projects, net, capital	-	129,154	(129,154)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accellerations	-	-	-
-	2016 projects, net, expense, accellerations	-	-	-
179,066	2017 projects, net, capital	2,927,587	2,748,521	179,066
3,412	2017 projects, net, expense	773,412	770,000	3,412
(113,090)	2017 accellerations, capital	-	113,090	(113,090)
(487,744)	2017 accellerations, expense	-	487,744	(487,744)
528,945	projects to carry-over to 2017+, capital	-	(528,945)	528,945
33,379	projects to carry-over to 2017+, expense	-	(33,379)	33,379
-			-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
74,000	Interest Income Forecast adjustment, 2017	51,000	125,000	74,000
(9,000)	Income Tax Forecast adjustment, 2017	(1,000)	(10,000)	(9,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
1,978,000	Total, change schedule above			
		Budget	Forecast	diff
1,978,000	Variance of Ending Fund Balance 2017	7,722,000	9,700,000	1,978,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(48,367)	Association Master Plan (AMP)	12,000	60,367	(48,367)
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
82,565	TDA Contingency	118,000	35,435	82,565
-		-	-	-
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(115,000)	Back-Up Power Generator - Lodge	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - ACAC	-	115,000	(115,000)
(115,000)	Back-Up Power Generator - DHS	-	115,000	(115,000)
(66,250)	TCRC Dev Feasability Study	-	66,250	(66,250)
(110,000)	XC Cross Country Facility (2017. trash enclosure bl	-	110,000	(110,000)
-		-	-	-
Timing between years				
Board Approved in 2017				
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
9,000	Interest Income Forecast adjustment, 2017	2,000	11,000	9,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
1,461,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
1,461,000	Variance of Ending Fund Balance 2017	1,764,000	3,225,000	1,461,000

- Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Seven Months Ending July 31, 2017
201707

	7-months YTD	12-months	12-months		
YYYY Mo	2017	2017	2017	Forecast	
2017 7	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
			w/Actual FBCF		
2016 YEAR END 12/31/2016, Beginning Balance	\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular	1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN	1,800,000	-	1,800,000	1,800,000	na
INTEREST INCOME	8,950 ii	2,000	11,000	9,000	450%
SALVAGE RECEIPTS	-	-	-	-	na
INCOME TAX EXPENSE	(581)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (277,567)	(532,000)	(1,019,052)	(487,052)	92%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 3,969,353	\$ 1,764,000	\$ 3,225,000 (F)	\$ 1,461,000	83%

							PROJECT TOTALS by Spend Year - all active DF Projects							Project	Variance Fav (Unfav)			
YEAR 2017 SPEND														Project				
Project YR							YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Budget (D)	Amount	Pctg
Total, all below							277,567	532,000	1,019,052		5,354,109	5,631,676	741,485	1,053,264	6,748,161	6,748,161	1	0%
Association Master Plan (AMP)	2016	C	23,833	12,000	60,367	631-010-817	b/w yr timir	21,418	45,251	36,534	-	81,785	81,785	1	0%			
Mailbox Consolidation & Improvements (feasability study)	2017	C	-	25,000	25,000			-	-	25,000	208,000	233,000	233,000	0	0%			
DOWNHILL SKI Facility & Lifts - Master Plan	2017	C	14,031	50,000	50,000	731-210-268		-	14,031	35,969	-	50,000	50,000	0	0%			
FORESTRY storage feasability study	2017	C	-	10,000	10,000			-	-	10,000	167,000	177,000	177,000	0	0%			
CROSS COUNTRY two(2) new warming huts/yurts	2017	C	-	50,000	50,000			-	-	50,000	-	50,000	50,000	0	0%			
TRAILS Specific Projects \$196k less \$129kRR portion	2017	C	7,571	67,000	67,000	431-051-251		48,824	56,395	59,429	-	115,824	115,824	0	0%			
TRAILS Glacier Way Trailhead parking improv (feasability)	2017	C	-	20,000	20,000			-	-	20,000	-	20,000	20,000	0	0%			
TDA Capital Payroll Allocation	2017	C	105,000	180,000	180,000	731-165-251		-	105,000	75,000	-	180,000	180,000	0	0%			
TDA Contingency	2017	C	-	118,000	35,435			-	-	35,435	-	35,435	35,435	0	0%			
Carry-Over Projects (not budgeted to carry-over) and Added Projects:								-	-	-	-	-	-	0	#DIV/0!			
Back-Up Power Generator - Lodge	2017	C	6,110	-	115,000	731-128-269	Board Approved 4/2017	6,110	108,890	-	115,000	115,000	0	0%				
Back-Up Power Generator - ACAC	2017	C	15	-	115,000	731-110-270	Board Approved 4/2017	15	114,986	-	115,000	115,000	0	0%				
Back-Up Power Generator - DHS	2017	C	6,154	-	115,000	731-210-271	Board Approved 4/2017	6,154	108,846	-	115,000	115,000	0	0%				
TCRC Dev Feasability Study	2016	C	19,602	-	66,250	631-132-823	+50k June'17	3,750	23,352	46,648	-	70,000	70,000	0	0%			
XC Cross Country Facility (2017. trash enclosure bldg add)	2012	C	95,252	-	110,000 (R)	231-110-554	3/25 Board appv	5,280,117	5,375,369	14,748	678,264	5,390,117	5,390,117	0	0%			

(D) Development Fund portion
Project Budget Includes Inflation Factor, as applc

R) \$95,000 approved construction cost at 3/2017 BoD Mtg + \$15,000 in soft costs incurred prior
B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 07
2017	07	< Report Month

Tahoe Donner Associati 2017 Capital Spending Master Scl 64,000
New Machinery & Equipment Fund

Act>Forc

:Date Last Modified
8/18/17

0	NM&E Fund TL, Capital	180,000	286,876	206,788	80,088	130,117	164,460	76,671	60,000
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	35,762	2,214	23,378	57,720	12,384	-
1	2017 NMEF-CAP	178,000	160,000	82,450	77,550	21,047	21,047	61,403	60,000
0	2017 NMEF-ADD	2,000	88,900	88,576	324	85,692	85,692	2,884	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	4,984	14,592	3,416	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roc	MIS	C	01	-	4,600	4,600	-	3,139	25,564	1,461	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	5,700	-	192	1,539	5,508	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	2,000	2,000	2,000	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	2,000	-	1,908	1,908	92	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,318	682	9,318	9,318	0	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	10,000	10,000	-	-	-	10,000	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,564	436	5,564	5,564	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06	-	7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	5,128	2,872	-	-	5,128	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06	-	30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06	-	4,700	4,700	-	1,817	1,817	2,884	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	4,000	4,000	-	-	-	4,000	-
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	40,182	4,818	-	-	40,182	-

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$\$ Reset in Study	Notes
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# of Projects														
by Project Yr/Fund Type														
303						-	-	-	-	-	-	-	-	
1		2015 RR-CAP				-	527	3,252	(2,725)	3,252	222,480	-	-	
0		2015 RR-EXP				-	-	-	-	-	-	-	-	
25		2016 RR-CAP				-	253,039	129,154	(1,011)	116,881	997,031	12,273	-	carry-over projects
3		2016 RR-EXP				-	1,855	1,795	60	1,795	7,383	-	-	carry-over projects
0		2016 RR-ACC-CAP				-	-	-	-	-	-	-	-	carry-over projects
0		2016 RR-ACC-EXP				-	-	-	-	-	-	-	-	carry-over projects
171		2017 RR-CAP				2,927,587	2,888,827	2,219,576	669,250	782,198	782,013	1,437,381	528,945	Budget 2017 projects
63		2017 RR-EXP				773,412	829,786	736,621	93,164	368,435	368,435	368,186	33,379	Budget 2017 projects
12		2017 RR-ACC-CAP				-	144,134	113,090	4,943	110,489	110,489	2,600	-	2017 projects added in 2017
28		2017 RR-ACC-EXP				-	497,021	487,744	8,706	85,085	85,085	402,660	-	2017 projects added in 2017

by Location														
303						-	-	-	-	-	-	-	-	
49	MIS					460,780	520,116	510,009	10,107	272,255	420,656	237,754	12,564	

2016 & prior Carryovers in 2017 RR Expenditures Total						-	-	0,000 carry-over variance						
2017 RR Expenditures Total, per 2017 Budget Report						3,701,000								

521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	3,252	(2,725)	3,252	222,480	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,169	-	6,169	396,923	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	Pizza	China	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,368	69,909	5,091	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(508)	58,509	381	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing

2017	07	< Report Month
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Replacement Reserve Fund 9,700,000

8/18/17 8/18/2017

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
621 025 613	2016 RR-CAP	Accounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	2,066	-	2,066	10,405	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	MIS	C	01	-	2,053	3,063	(1,011)	3,063	48,000	1	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	9,960	9,960	10,040	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd W	The Lodge	E	04		11,000	10,000	1,000	7,671	7,671	2,329	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control p	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control p	Trout Creek BL	C	05		2,600	2,600	-	-	-	2,600	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	3,000	-	-	-	3,000	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	7,000	2,000	3,500	3,500	3,500	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Centu	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	28,232	28,232	(13,521)	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	55,894	52,482	3,412	41,135	41,135	11,347	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	14,711	(4,882)	(3,692)	(3,692)	18,403	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	41,405	-	36,300	36,300	5,105	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	5,649	2,939	2,710	5,282	5,282	(2,343)	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	357,172	22,170	369,012	369,012	(11,840)	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	8,603	8,603	2,344	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	3,708	192	4,315	4,315	(607)	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,971	1,971	-	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Centu	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Centu	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Centu	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Centu	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	

2017	07	< Report Month
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Replacement Reserve Fund 9,700,000

8/18/17 8/18/2017

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,710	21,710	-	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	5,054	2,342	5,856	5,856	(802)	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-	-	
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	3,528	2,521	3,739	3,739	(211)	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,929	120	3,962	3,962	(33)	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,137	1,431	3,169	3,169	(32)	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	5,362	1,170	5,362	5,362	-	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-	-	
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-	-	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	06	5,049	5,049	5,049	-	-	-	5,049	-	
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	72,000	-	-	-	72,000	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	46,183	9,817	-	-	46,183	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	3,281	-	2,713	2,713	568	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	-	-	6,623	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	10,000	10,347	6,677	6,677	3,323	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	5,503	14,743	5,503	5,503	-	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	-	-	6,995	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	634	634	2,895	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLJ	C	06	6,034	6,034	6,034	-	44	44	5,989	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	4,611	20,886	4,611	4,611	-	-	
723 090 080	2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	-	-	1,027	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	-	-	10,123	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLJ	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and Sp	Trout Creek BLJ	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	1,425	-	925	925	500	-	

2017	07	< Report Month
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Replacement Reserve Fund

9,700,000

8/18/17 8/18/2017

Replacement Reserve TL

Capital

Expense

3,701,000

4,615,189

3,691,233

772,388

1,468,135

2,572,916

2,223,100

562,324

2,927,587

3,286,527

2,465,072

670,458

1,012,819

2,112,013

1,452,254

528,945

773,412

1,328,662

1,226,161

101,930

455,316

460,903

770,846

223,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	-	-	48,950	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	333	333	114,667	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	-	-	150,000	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-EXP	Roll up door motor replacement	Golf Course	E	07		2,200	2,200	-	-	-	2,200	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,266	121	3,266	3,266	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,887	-	5,407	5,407	480	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	07		1,300	1,300	-	-	-	1,300	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	07		2,700	2,700	-	-	-	2,700	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	07		6,700	6,700	-	-	-	6,700	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BL	E	07		7,100	7,100	-	-	-	7,100	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	07		9,700	9,700	-	-	-	9,700	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	07	2,020	2,020	2,020	-	1,102	1,102	918	-	
721 150 022	2017 RR-CAP	Awning	Pizza	C	07	2,020	2,020	2,020	-	-	-	2,020	-	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	07	10,123	10,123	10,123	-	-	-	10,123	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	07	8,685	8,685	2,000	6,685	-	-	2,000	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	12,148	12,148	-	-	-	12,148	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-	
721 050 096	2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	09	6,074	6,074	3,000	3,074	-	-	3,000	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	-	-	59,715	-	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	2,383	2,383	-	-	-	2,383	-	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	09	2,044	2,044	2,044	-	-	-	2,044	-	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	09	4,087	4,087	4,087	-	-	-	4,087	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
721 128 283	2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	-	-	9,622	-	

2017	07	< Report Month
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Replacement Reserve Fund

9,700,000

8/18/17 8/18/2017

Replacement Reserve TL

Capital

Expense

3,701,000

4,615,189

3,691,233

772,388

1,468,135

2,572,916

2,223,100

562,324

2,927,587

3,286,527

2,465,072

670,458

1,012,819

2,112,013

1,452,254

528,945

773,412

1,328,662

1,226,161

101,930

455,316

460,903

770,846

33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	40,492	40,492	-	-	-	40,492	-	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	3,185	3,185	39,792	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	-	-	56,762	-	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	10	11,886	11,886	11,886	-	-	-	11,886	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,531	3,061	4,531	4,531	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	-	-	2,792	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	23,283	23,283	-	-	-	23,283	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
721 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	3,369	93,131	3,369	3,369	-	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing Trails		E	10		23,414	23,414	-	6,268	6,268	17,147	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl Forestry		E	10	21,414	21,414	21,414	-	-	-	21,414	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	76,477	-	-	-	76,477	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	7,138	-	-	-	7,138	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook Trails	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,621	(262)	529	529	7,092	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	7,594	7,594	17,911	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally Trails		C	10	25,505	25,505	25,505	-	7,731	7,731	17,774	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra Trails		C	10	51,010	51,010	51,010	-	-	-	51,010	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	30,744	-	-	-	30,744	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	5,124	-	-	-	5,124	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	46,117	-	-	-	46,117	-	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	12	25,307	25,307	25,307	-	-	-	25,307	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	3,060	3,060	-	-	-	3,060	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	5,201	-	-	-	5,201	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	4,939	-	-	-	4,939	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-	
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-	

2017	07	< Report Month
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9,700,000

8/18/17 8/18/2017

Replacement Reserve TL

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3,701,000

4,615,189

3,691,233

772,388

1,468,135

2,572,916

2,223,100

562,324

2,927,587

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2,465,072

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1,012,819

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721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	11,135	11,135	-	-	-	11,135	-	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	2,206	2,206	1,890	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	18,202	18,202	15,668	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	72,917	72,917	52,083	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	2,400	2,400	2	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	-	-	6,391	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,329	(3,328)	9,329	9,329	-	-	
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	1,165	1,165	6,489	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	21,895	21,895	20,993	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	2,684	2,684	10,475	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,115	1,209	7,115	7,115	-	-	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	13	81,556	81,556	81,556	-	-	-	81,556	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	665	665	1,473	-	
721 025 212	2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,695	(58)	7,458	7,458	237	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	1,595	1,595	4,515	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	

2017	07	< Report Month
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Replacement Reserve Fund 9,700,000

8/18/17 8/18/2017

Replacement Reserve TL	3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324
Capital	2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945
Expense	773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	24,959	24,959	502	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	1,386	1,386	9,856	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	15,306	15,306	4,961	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	10,402	10,402	27,294	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13		18,900	18,900	-	6,853	6,853	12,047	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasant Board Book Software	MIS	E	13		4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	99	3,543	3,543	-	3,543	-	-	-	3,543	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	99	20,404	20,404	-	20,404	-	-	-	20,404	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	99	8,487	8,487	-	8,487	-	-	-	8,487	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	99	10,285	10,285	-	10,285	-	-	-	10,285	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Centu	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek POI	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek POI	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek POI	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek POI	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek POI	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek POI	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek POI	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek POI	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek POI	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BLI	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	to reclass below row
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF

2017	07	< Report Month		Replacement Reserve Fund								9,700,000		8/18/17		8/18/2017	
Replacement Reserve TL						3,701,000	4,615,189	3,691,233	772,388	1,468,135	2,572,916	2,223,100	562,324				
Capital						2,927,587	3,286,527	2,465,072	670,458	1,012,819	2,112,013	1,452,254	528,945				
Expense						773,412	1,328,662	1,226,161	101,930	455,316	460,903	770,846	33,379				
Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes			
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533			
	2017 RR-CAP	Rounding, Capital (and contingency)	General	C	13	(10,883)	(10,883)	135,640	(146,523)	184	-	135,456	-	estimated project deferrals/timing impacts			
	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	22,000	(11,447)	-	-	22,000	-	estimated project deferrals/timing impacts			

Tahoe Donner Association
Department P&L Detail (D01)
For the Seven Months Ending July 31, 2017
Operating Fund Consolidated

July 2017

Year-to-Date July 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
166,000	166,000	166,000	0	0%	0	0%	36053	Revenue	584,288	545,000	568,084	39,288	7%	16,204	3%	1,000,000
								ALLOCATED RECREATION FEES								
25,585	36,400	34,183	-10,815	-30%	-8,597	-25%	(350...	Golf Passes	63,079	82,800	81,325	-19,721	-24%	-18,246	-22%	175,000
20,486	21,250	24,807	-764	-4%	-4,321	-17%	3502...	Golf Passes - Packs	29,641	36,750	41,504	-7,109	-19%	-11,863	-29%	85,000
82,334	72,000	68,867	10,334	14%	13,467	20%	35035	Golf Green Fees - Member	104,891	121,000	116,844	-16,109	-13%	-11,953	-10%	225,000
61,802	69,000	69,832	-7,198	-10%	-8,030	-11%	35025	Golf Green Fees - Guest	73,602	106,000	105,767	-32,399	-31%	-32,166	-30%	235,000
14,069	24,500	27,386	-10,431	-43%	-13,317	-49%	3503...	Golf Green Fees - Public	34,113	49,300	42,652	-15,187	-31%	-8,539	-20%	110,000
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	1,021,020	587,945	910,842	433,075	74%	110,177	12%	720,000
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596	Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595	Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
0	310	-678	-310	-100%	678	100%	35615	Public Daily Trail Fee	227,277	112,530	189,343	114,747	102%	37,934	20%	146,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
16,658	24,700	24,353	-8,042	-33%	-7,695	-32%	37040	P.O. Trail Rides	21,890	30,200	29,549	-8,310	-28%	-7,659	-26%	53,000
22,295	14,400	14,285	7,895	55%	8,010	56%	37060	Guest Trail Rides	27,502	17,300	17,059	10,202	59%	10,443	61%	32,000
4,948	5,000	4,665	-52	-1%	283	6%	37080	Public Trail Rides	7,422	8,000	7,524	-578	-7%	-102	-1%	15,000
9,384	9,750	4,296	-366	-4%	5,088	118%	36012	Special Events Revenue	24,862	27,900	22,882	-3,038	-11%	1,980	9%	61,977
144,127	140,000	154,938	4,127	3%	-10,811	-7%	36013	Concert Revenue	144,127	140,000	154,938	4,127	3%	-10,811	-7%	140,000
12,922	10,950	12,452	1,972	18%	470	4%	36054	Daily Usage Fee - Member	25,752	24,000	26,388	1,752	7%	-636	-2%	39,503
133,586	107,900	118,076	25,686	24%	15,510	13%	36055	Daily Usage Fee - Guest	250,102	209,500	223,080	40,602	19%	27,022	12%	331,800
22,868	23,500	26,422	-632	-3%	-3,554	-13%	38013	Campground Revenue	32,273	34,200	36,032	-1,927	-6%	-3,759	-10%	56,600
571,064	559,660	583,883	11,404	2%	-12,820	-2%		Total Direct Access & Use	2,849,820	2,011,325	2,575,401	838,495	42%	274,419	11%	3,015,680
464,149	432,603	428,152	31,546	7%	35,998	8%	3310...	Food	1,849,348	1,568,811	1,768,261	280,537	18%	81,087	5%	2,676,800
-28,512	-49,000	-21,730	20,488	42%	-6,782	-31%		Food Discounts	-170,810	-193,780	-150,180	22,970	12%	-20,630	-14%	-314,600
-12,505	-13,000	-12,744	495	4%	239	2%	33152	EE Discounts	-70,713	-49,830	-65,873	-20,883	-42%	-4,841	-7%	-81,200
-5,475	-8,000	-5,417	2,525	32%	-58	-1%	33154	Guest Relations aka Manager	-18,732	-24,900	-15,468	6,168	25%	-3,264	-21%	-43,900
-184	-500	-12	316	63%	-172	-1488%	33156	InterDept Discounts	-2,024	-6,750	-2,268	4,726	70%	243	11%	-10,200
-10,349	-27,500	-3,558	17,151	62%	-6,791	-191%	3316...	Marketing Discounts	-79,341	-112,300	-66,572	32,959	29%	-12,768	-19%	-179,300
29,971	24,900	31,973	5,071	20%	-2,001	-6%	33180	Food NA Beverage	139,991	86,550	142,339	53,441	62%	-2,349	-2%	132,503
465,608	408,503	438,394	57,105	14%	27,214	6%		Food subtotal	1,818,529	1,461,581	1,760,420	356,948	24%	58,109	3%	2,494,703
64,641	51,960	60,860	12,681	24%	3,781	6%	3322...	Beer	230,132	163,660	220,172	66,472	41%	9,960	5%	275,703
-1,054	0	-765	-1,054	0%	-290	-38%	3322...	Beer Discounts	-5,587	0	-4,198	-5,587	0%	-1,389	-33%	0
56,316	37,610	42,435	18,706	50%	13,881	33%	33242	Liquor	197,698	137,660	180,602	60,038	44%	17,096	9%	239,303
-1,250	0	-1,459	-1,250	0%	210	14%	3324...	Liquor Discounts	-7,308	0	-5,213	-7,308	0%	-2,094	-40%	0
58,498	65,720	62,249	-7,222	-11%	-3,751	-6%	33262	Wine	229,765	243,320	238,998	-13,555	-6%	-9,233	-4%	435,403
-1,165	0	-996	-1,165	0%	-170	-17%	3326...	Wine Discounts	-9,889	0	-9,004	-9,889	0%	-886	-10%	0
1,343	0	1,934	1,343	0%	-591	-31%	33268	Corkage Fees	10,740	0	10,847	10,740	0%	-106	-1%	0
-765	0	-986	-765	0%	221	22%	33269	Corkage Fee Discounts	-6,985	0	-6,792	-6,985	0%	-193	-3%	0
176,564	155,290	163,272	21,274	14%	13,292	8%		Beverage subtotal	638,566	544,640	625,412	93,926	17%	13,154	2%	950,409
26,113	16,270	24,164	9,843	60%	1,949	8%	3328...	Misc other F&B	60,172	49,800	75,081	10,372	21%	-14,910	-20%	116,500
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
26,113	16,270	24,164	9,843	60%	1,949	8%		Other F&B subtotal	60,172	51,900	75,081	8,272	16%	-14,910	-20%	118,300
668,285	580,063	625,831	88,222	15%	42,455	7%		Total Food and Beverage	2,517,267	2,058,121	2,460,913	459,146	22%	56,353	2%	3,563,412
586,416	386,200	558,136	200,216	52%	28,279	5%		F&B Revenue by Segment:	2,013,677	1,312,400	1,996,311	701,277	53%	17,365	1%	2,427,000
273,474	163,800	256,447	109,674	67%	17,027	7%	33910	Lodge-Dining Room	1,006,352	601,900	944,420	404,452	67%	62,232	7%	1,060,000
85,980	84,200	91,528	1,780	2%	-5,548	-6%	33920	Lodge-Pub	474,167	415,100	485,489	59,067	14%	-11,683	-2%	714,000
83,031	56,000	73,508	27,031	48%	9,523	13%	33930	Lodge-Banquets	196,142	172,000	236,572	24,142	14%	-40,431	-17%	420,000
47,901	28,200	46,224	19,701	70%	1,678	4%	33940	SmrF&B-Lunch	66,649	39,800	69,952	26,849	67%	-3,303	-5%	80,900
30,078	30,000	32,027	78	0%	-1,948	-6%	33950	SmrF&B-Snack Bar	40,929	54,100	51,754	-13,171	-24%	-10,825	-21%	99,100
30,116	23,000	26,739	7,116	31%	3,377	13%	33970	SmrF&B-Pool BBQ	34,484	28,000	31,280	6,484	23%	3,203	10%	51,000
0	1,000	3,155	-1,000	-100%	-3,155	-100%	33980	Snowplay Food Truck	11,741	1,500	17,312	10,241	683%	-5,571	-32%	2,000
35,836	0	28,510	35,836	0%	7,326	26%	33990	Cafeteria	183,213	0	159,471	183,213	0%	23,742	15%	0
-1,796	0	-1,589	-1,796	0%	-207	-13%	33163	Mkt Discounts, Happy Hour Foo	-22,213	0	-20,148	-22,213	0%	-2,065	-10%	0
-206	0	-192	-206	0%	-14	-8%	33226	Mkt Discounts, Happy Hour Bev	-699	0	-608	-699	0%	-91	-15%	0
-385	0	-491	-385	0%	106	22%	33246	Mkt Discounts, Happy Hour Bev	-2,088	0	-1,777	-2,088	0%	-311	-18%	0
-387	0	-482	-387	0%	94	20%	33266	Mkt Discounts, Happy Hour Bev	-5,006	0	-5,381	-5,006	0%	375	7%	0
-979	0	-1,165	-979	0%	186	16%		Mkt Discounts, Happy Hour Bev,	-7,794	0	-7,767	-7,794	0%	-27	0%	0
-2,774	0	-2,753	-2,774	0%	-21	-1%		Mkt Discounts, Happy Hour F	-30,007	0	-27,915	-30,007	0%	-2,093	-7%	0

Tahoe Donner Association
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July 2017						Year-to-Date July 2017											
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$	
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %				
1,300	1,000	1,825	300	30%	-525	-29%	36015	Sales - Firewood	1,950	2,000	3,595	-50	-3%	-1,645	-46%	5,000	
99,854	80,230	87,068	19,624	24%	12,786	15%	36030	Sales - Retail	428,839	306,410	376,590	122,429	40%	52,249	14%	484,703	
-3,249	-1,800	-1,612	-1,449	-80%	-1,637	-102%	38015	Employee Discounts	-14,920	-7,300	-10,288	-7,620	-104%	-4,632	-45%	-11,400	
-1,780	-700	-1,631	-1,080	-154%	-149	-9%	38017	Homeowner Discounts	-3,085	-1,400	-2,699	-1,685	-120%	-386	-14%	-2,500	
-6,528	-6,930	-6,541	402	6%	13	0%	38020	Discounts - Retail	-38,822	-38,260	-32,644	-562	-1%	-6,178	-19%	-59,500	
0	-500	0	500	100%	0	0%	38025	Promotion Discounts	-2,212	-6,000	-2,474	3,788	63%	262	11%	-8,800	
89,597	71,300	79,109	18,297	26%	10,488	13%		Total Retail Product Reven	371,750	255,450	332,081	116,300	46%	39,669	12%	407,503	
52,569	57,700	55,640	-5,131	-9%	-3,071	-6%	(350...	Golf Cart Rentals	74,287	96,400	91,518	-22,113	-23%	-17,231	-19%	185,000	
11,892	14,000	14,797	-2,108	-15%	-2,905	-20%	35020	Golf - Driving Range	16,707	29,200	30,500	-12,493	-43%	-13,792	-45%	48,000	
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500	
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000	
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	426%	2,300	
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000	
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500	
68,367	63,900	55,515	4,467	7%	12,852	23%	3604...	Rentals	887,831	581,340	861,687	306,491	53%	26,144	3%	754,500	
12,385	15,000	14,667	-2,615	-17%	-2,283	-16%	36043	Rentals, Bikes	15,331	21,000	20,594	-5,670	-27%	-5,263	-26%	37,000	
2,028	2,000	1,583	28	1%	445	28%	3604...	Child Care	10,702	11,100	9,468	-398	-4%	1,234	13%	18,000	
10,185	9,800	10,913	385	4%	-728	-7%	36050	Aerobics	47,761	43,300	51,812	4,461	10%	-4,050	-8%	77,000	
270	300	500	-30	-10%	-230	-46%	36056	Fitness/Training	1,800	1,100	2,094	700	64%	-294	-14%	2,000	
5,300	1,000	4,720	4,300	430%	580	12%	36058	Rec Programs	7,380	2,500	7,730	4,880	195%	-350	-5%	6,000	
152,042	151,500	110,523	542	0%	41,519	38%	36059	Day Camps	192,292	181,800	138,013	10,492	6%	54,279	39%	243,000	
2,252	2,500	2,375	-249	-10%	-123	-5%	36051	Massage	10,662	9,800	10,889	862	9%	-227	-2%	17,000	
340	100	380	240	240%	-40	-11%	36057	Towels/Lockers	879	600	608	279	47%	271	45%	1,000	
549	2,400	518	-1,851	-77%	32	6%	36060	Lessons - Public	806	2,850	560	-2,044	-72%	246	44%	4,000	
21,385	40,500	25,148	-19,115	-47%	-3,763	-15%	36070	Lessons - P.O.	32,242	62,550	37,476	-30,308	-48%	-5,234	-14%	92,002	
19,133	19,600	14,002	-467	-2%	5,131	37%	36080	Lessons - Guest	27,240	35,000	26,804	-7,760	-22%	436	2%	45,700	
8,218	11,000	8,045	-2,782	-25%	173	2%	37090	Equestrian - Boarding	10,821	17,000	13,354	-6,179	-36%	-2,533	-19%	33,000	
27,550	22,000	16,768	5,550	25%	10,782	64%	37095	Equestrian - Camps	36,414	32,000	24,952	4,414	14%	11,462	46%	45,000	
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0	
394,463	413,300	336,092	-18,837	-5%	58,371	17%		Total Lessons & Rental Re	2,138,897	1,666,640	1,976,900	472,257	28%	161,998	8%	2,289,502	
10,340	6,500	4,725	3,840	59%	5,615	119%	32010	Aso - Fees	38,960	39,500	44,130	-540	-1%	-5,170	-12%	57,500	
3,890	4,000	5,230	-110	-3%	-1,340	-26%	32020	Inspection Fees	13,050	16,000	20,775	-2,950	-18%	-7,725	-37%	30,000	
3,250	500	200	2,750	550%	3,050	1525%	32030	Fines	3,583	3,500	2,000	83	2%	1,583	79%	6,000	
3,883	510	1,880	3,373	661%	2,003	107%	34010	Interest	32,776	3,570	13,845	29,206	818%	18,931	137%	6,120	
2,782	3,500	3,549	-718	-21%	-767	-22%	34020	Late Charges	22,147	26,000	25,369	-3,853	-15%	-3,222	-13%	38,000	
-185	-2,500	0	2,315	93%	-185	0%	34030	Lien Fees	17,205	16,700	12,025	505	3%	5,180	43%	15,000	
-190	-500	0	310	62%	-190	-1899900%	34040	Delinquency Fees	71,355	39,900	51,319	31,455	79%	20,036	39%	38,000	
15,785	11,200	8,085	4,585	41%	7,700	95%	34050	Transfer Fees	80,080	76,300	75,485	3,780	5%	4,595	6%	133,500	
0	0	-10	0	0%	10	100%	34060	NSF Charges	90	0	-60	90	0%	150	250%	0	
0	0	0	0	0%	0	0%	34070	Shopping Bags	3	0	4	3	0%	-1	-25%	0	
18,752	17,000	15,010	1,752	10%	3,742	25%	34080	Communications Ad Revenue	118,031	122,000	106,550	-3,969	-3%	11,481	11%	203,000	
2,341	2,500	2,666	-159	-6%	-324	-12%	37018	Lease Revenue	12,725	17,500	18,596	-4,775	-27%	-5,871	-32%	30,000	
15,688	13,890	16,348	1,798	13%	-660	-4%	37020	Other Revenue	70,344	59,130	75,408	11,214	19%	-5,064	-7%	85,783	
5,454	5,500	0	-46	-1%	5,454	0%	38005	Employee Housing Revenue	58,804	52,500	0	6,304	12%	58,804	0%	81,000	
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0	
81,791	62,100	57,684	19,691	32%	24,107	42%		Total Other Revenue	540,797	472,600	445,445	68,197	14%	95,351	21%	723,903	
1,971,200	1,852,423	1,848,599	118,777	6%	122,601	7%		GROSS REVENUE (GREV)	9,002,818	7,009,136	8,358,824	1,993,682	28%	643,994	8%	11,000,000	
								COST OF GOODS SOLD (COGS)									
-43,438	-45,630	-38,560	2,192	5%	-4,878	-13%	43110	Meat	-174,551	-161,100	-170,129	-13,451	-8%	-4,422	-3%	-272,880	
-22,146	-30,310	-22,077	8,164	27%	-69	0%	43120	Seafood	-107,476	-102,470	-91,267	-5,006	-5%	-16,209	-18%	-181,510	
-35,089	-21,900	-32,907	-13,189	-60%	-2,183	-7%	43130	Produce	-129,151	-77,980	-123,699	-51,171	-66%	-5,452	-4%	-136,190	
-15,386	-19,730	-17,756	4,344	22%	2,371	13%	43140	Dairy	-68,488	-66,700	-67,462	-1,788	-3%	-1,026	-2%	-112,750	
-9,418	-6,840	-9,928	-2,578	-38%	510	5%	43150	NA Beverage	-38,360	-29,070	-36,134	-9,290	-32%	-2,226	-6%	-44,610	
-42,356	-29,908	-41,672	-12,448	-42%	-684	-2%	43160	Food Other	-201,430	-124,772	-186,183	-76,658	-61%	-15,247	-8%	-209,220	
8,769	12,450	7,248	-3,681	-30%	1,521	21%	43190	Mktg Discounts credit	49,636	42,980	44,442	6,656	15%	5,193	12%	77,400	
3,885	3,688	3,937	197	5%	-53	-1%	43192	EE Meals credit	21,436	20,712	18,125	724	3%	3,311	18%	36,160	
-155,179	-138,180	-151,715	-16,999	-12%	-3,464	-2%		Food Cogs	-648,386	-498,400	-612,308	-149,986	-30%	-36,078	-6%	-843,600	
-14,517	-12,980	-14,256	-1,537	-12%	-261	-2%	43270	Beer	-55,445	-41,610	-54,497	-13,835	-33%	-948	-2%	-70,100	
-9,589	-8,280	-7,103	-1,309	-16%	-2,486	-35%	43280	Liquor	-36,935	-28,620	-35,084	-8,315	-29%	-1,852	-5%	-50,100	
-15,101	-19,310	-17,046	4,209	22%	1,945	11%	43290	Wine	-70,694	-71,170	-70,194	476	1%	-500	-1%	-127,100	
-39,206	-40,570	-38,405	1,364	3%	-801	-2%		Beverage Cogs	-163,075	-141,400	-159,775	-21,675	-15%	-3,300	-2%	-247,300	
-50,600	-45,100	-42,646	-5,500	-12%	-7,954	-19%		Retail Product Cogs	-212,583	-166,610	-186,716	-45,973	-28%	-25,867	-14%	-269,100	
-244,985	-223,850	-232,766	-21,135	-9%	-12,219	-5%		Total COGS	-1,024,044	-806,410	-958,799	-217,634	-27%	-65,245	-7%	-1,360,000	
-12.4%	-12.1%	-12.6%	-00.3%	-02.8%	00.2%	01.3%		Total Cogs / GREV %	-11.4%	-11.5%	-11.5%	00.1%	01.1%	00.1%	00.8%	-12.4%	

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$	
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %				
-56.5%	-63.3%	-53.9%	06.8%	10.7%	-02.6%	-04.8%		Retail Product Cogs / Retail R	-57.2%	-65.2%	-56.2%	08.0%	12.3%	-01.0%	-01.7%	-66.0%
-50.0%	-55.5%	-48.0%	05.5%	09.9%	-02.0%	-04.3%		Retail Product Cogs / Retail R	-49.3%	-54.0%	-49.1%	04.7%	08.7%	-00.2%	-00.5%	-55.0%
-29.1%	-30.8%	-30.4%	01.7%	05.6%	01.3%	04.3%		F&B Cogs / F&B Rev %	-32.2%	-31.1%	-31.4%	-01.1%	-03.7%	-00.9%	-02.7%	-30.6%
-31.4%	-30.2%	-33.0%	-01.2%	-04.0%	01.6%	04.8%		Food %, preDiscounts	-32.6%	-30.1%	-32.0%	-02.5%	-08.3%	-00.5%	-01.7%	-30.0%
-33.3%	-33.8%	-34.6%	00.5%	01.5%	01.3%	03.7%		Food %, postDiscounts	-35.7%	-34.1%	-34.8%	-01.6%	-04.6%	-00.9%	-02.5%	-33.8%
-31.4%	-27.5%	-31.1%	-04.0%	-14.4%	-00.4%	-01.2%		Food NA Beverage %	-27.4%	-33.6%	-25.4%	06.2%	18.4%	-02.0%	-07.9%	-33.7%
-22.2%	-26.1%	-23.5%	03.9%	15.0%	01.3%	05.6%		COGS % Beverage, incld CF,ne	-25.5%	-26.0%	-25.5%	00.4%	01.6%	00.0%	00.0%	-26.0%
-22.8%	-25.0%	-23.7%	02.2%	08.6%	00.9%	03.8%		COGS % Beer,net	-24.7%	-25.4%	-25.2%	00.7%	02.9%	00.5%	02.1%	-25.4%
-17.4%	-22.0%	-17.3%	04.6%	20.9%	-00.1%	-00.5%		COGS % Liquor,net	-19.4%	-20.8%	-20.0%	01.4%	06.7%	00.6%	03.0%	-20.9%
-26.3%	-29.4%	-27.8%	03.0%	10.4%	01.5%	05.4%		COGS % Wine,net	-32.2%	-29.2%	-30.5%	-02.9%	-09.9%	-01.6%	-05.3%	-29.2%
1,726,216	1,628,573	1,615,833	97,643	6%	110,383	7%		Gross Margin (GREV-COG	7,978,775	6,202,726	7,400,025	1,776,049	29%	578,750	8%	9,640,000
PAYROLL																
SALARIES & WAGES																
-265,439	-290,653	-276,584	25,214	9%	11,145	4%	5110...	Salaries - Exempt - Regular	-1,895,777	-1,957,811	-1,847,540	62,034	3%	-48,238	-3%	-3,370,000
-7,351	-4,500	-6,712	-2,851	-63%	-639	-10%	51106	Salaries - Exempt - Commissions	-14,802	-10,000	-13,081	-4,802	-48%	-1,721	-13%	-20,000
-155,128	-191,514	-106,572	36,386	19%	-48,556	-46%	5122...	Wages - FTRRegular	-1,061,340	-1,233,622	-786,218	172,282	14%	-275,122	-35%	-2,102,802
-551,130	-449,230	-502,302	-101,900	-23%	-48,828	-10%	5124...	Wages - Seasonal	-2,439,664	-1,849,560	-2,362,784	-590,104	-32%	-76,880	-3%	-3,019,198
-3,634	-4,000	-4,212	366	9%	578	14%	5122...	Wages-FTR-Commissions	-7,953	-16,000	-8,020	8,047	50%	67	1%	-30,000
-8,854	-11,500	-11,218	2,646	23%	2,364	21%	51246	Wages-Seasonal-Commissions	-56,931	-54,500	-52,201	-2,431	-4%	-4,729	-9%	-88,000
-7,830	-7,830	-1,529	0	0%	-6,301	-412%	5110...	Incentive Program, Exempt	-91,030	-54,830	-170,163	-36,200	-66%	79,133	47%	-94,000
-3,224	-1,830	-1,354	-1,394	-76%	-1,870	-138%	51227	Incentive Program, FTR, NonExe	-28,371	-12,830	-34,076	-15,541	-121%	5,705	17%	-22,000
-3,034	0	-1,804	-3,034	0%	-1,230	-68%	51247	Incentive Program, Seasonal, N	-37,078	-5,000	-39,017	-32,078	-642%	1,939	5%	-10,000
24,460	22,017	21,283	2,443	11%	3,177	15%	51299	Capitalized Payroll Direct S&W	151,643	154,117	147,363	-2,474	-2%	4,280	3%	264,200
-981,165	-939,040	-891,005	-42,125	-4%	-90,159	-10%		Total Salaries & Wages, DIRECT	-5,481,301	-5,040,036	-5,165,736	-441,265	-9%	-315,565	-6%	-8,491,800
-256,160	-280,966	-263,543	24,806	9%	7,383	3%		Salaries sub-total	-1,849,965	-1,868,524	-1,883,420	18,559	1%	33,455	2%	-3,219,800
-725,005	-658,074	-627,463	-66,931	-10%	-97,542	-16%		Wage sub-total	-3,631,335	-3,171,512	-3,282,316	-459,823	-14%	-349,020	-11%	-5,272,000
-161,986	-197,344	-112,138	35,358	18%	-49,848	-44%		Wage-FTR subsubtotal	-1,097,663	-1,262,452	-828,314	164,789	13%	-269,349	-33%	-2,154,802
-563,018	-460,730	-515,324	-102,288	-22%	-47,694	-9%		Wage-Seasonal subsubto	-2,533,672	-1,909,060	-2,454,002	-624,612	-33%	-79,670	-3%	-3,117,198
-49.8%	-50.7%	-48.2%	00.9%	01.8%	-01.6%	-03.3%		Payroll Direct as a % of	-60.9%	-71.9%	-61.8%	11.0%	15.3%	00.9%	01.5%	-77.2%
PAYROLL BURDEN, Taxes & Benefits																
-110,198	-106,350	-99,833	-3,848	-4%	-10,364	-10%	5130...	Payroll Taxes	-612,773	-564,720	-572,237	-48,053	-9%	-40,535	-7%	-950,000
-55,101	-87,479	-44,182	32,378	37%	-10,918	-25%	5130...	Group Insurance	-392,362	-612,363	-332,556	220,001	36%	-59,806	-18%	-1,050,000
-11,227	-12,625	-10,995	1,398	11%	-232	-2%	5130...	Retirement Plan	-81,798	-87,250	-83,898	5,452	6%	2,100	3%	-150,000
3,840	3,400	3,300	440	13%	540	16%	51499	Capitalized Payroll Burden	29,157	23,800	24,720	5,357	23%	4,437	18%	40,800
-172,686	-203,054	-151,711	30,368	15%	-20,975	-14%		Total Payroll Taxes & Benefits	-1,057,776	-1,240,533	-963,971	182,757	15%	-93,805	-10%	-2,109,200
-75,005	-73,220	-84,245	-1,785	-2%	9,240	11%	5130...	PAYBDN, Workers Comp Insura	-524,734	-461,730	-580,457	-63,004	-14%	55,723	10%	-750,000
-247,690	-276,274	-235,955	28,584	10%	-11,735	-5%		PAYROLL BURDEN Total	-1,582,510	-1,702,263	-1,544,429	119,753	7%	-38,082	-2%	-2,859,200
-76,305	-91,090	-76,492	14,785	16%	187	0%	(513...	subtotal, Burden-Salary	-538,560	-639,545	-561,421	100,985	16%	22,861	4%	-1,096,000
-52,123	-87,194	-34,755	35,071	40%	-17,368	-50%	(514...	subtotal, Burden-Wage-FTR	-395,460	-599,668	-286,826	204,208	34%	-108,634	-38%	-1,022,390
-123,103	-101,390	-128,008	-21,713	-21%	4,905	4%	(514...	subtotal, Burden-Wage-Seasonal	-677,647	-486,850	-720,901	-190,797	-39%	43,255	6%	-781,610
25.2%	29.4%	26.5%	-04.2%	-14.2%	-01.2%	-04.7%		Burden % - on all Payroll	28.9%	33.8%	29.9%	-04.9%	-14.5%	-01.0%	-03.4%	33.7%
29.8%	32.4%	29.0%	-02.6%	-08.1%	00.8%	02.6%		Burden % - Salary	29.1%	34.2%	29.8%	-05.1%	-14.9%	-00.7%	-02.3%	34.0%
32.2%	44.2%	31.0%	-12.0%	-27.2%	01.2%	03.8%		Burden % - Wage-FTR	36.0%	47.5%	34.6%	-11.5%	-24.2%	01.4%	04.0%	47.4%
21.9%	22.0%	24.8%	-00.1%	-00.6%	-03.0%	-12.0%		Burden % - Wage-Season	26.7%	25.5%	29.4%	01.2%	04.9%	-02.6%	-09.0%	25.1%
24.2%	28.7%	25.9%	-04.5%	-15.7%	-01.8%	-06.8%		Burden % - Wage-FTR&Se	29.6%	34.3%	30.7%	-04.7%	-13.7%	-01.2%	-03.7%	34.2%
-1,228,855	-1,215,314	-1,126,960	-13,541	-1%	-101,895	-9%		PAYROLL TOTAL (Direct&Bur	-7,063,811	-6,742,299	-6,710,165	-321,512	-5%	-353,646	-5%	-11,351,000
OPERATING EXPENSES (OE)																
-4,448	-3,988	-4,237	-460	-12%	-211	-5%	50530	Employee Meals	-25,274	-22,212	-20,520	-3,062	-14%	-4,754	-23%	-38,510
-4,874	-7,700	0	2,826	37%	-4,874	0%	50605	Employee Housing expenses	-75,920	-83,100	0	7,180	9%	-75,920	0%	-136,000
-15,895	-200	-210	-15,695	-7848%	-15,685	-7469%	50615	Employee Recruiting	-17,852	-2,300	-4,316	-15,552	-676%	-13,536	-314%	-6,000
-283	-4,687	-261	4,404	94%	-22	-8%	50620	Employee Dev/Training	-16,222	-25,609	-12,669	9,387	37%	-3,553	-28%	-37,594
-2,871	-1,974	-2,428	-897	-45%	-443	-18%	50625	Employee Relations	-30,907	-26,018	-31,458	-4,889	-19%	551	2%	-51,638
-1,470	-2,650	-1,507	1,180	45%	37	2%	50626	PreEmployment Testing	-5,938	-10,750	-8,528	4,812	45%	2,589	30%	-19,000
0	-1,150	-1,136	1,150	100%	1,136	100%	50627	EAP Services	-6,451	-7,150	-7,003	699	10%	552	8%	-12,000
-314	-1,300	-1,331	986	76%	1,017	76%	50628	Benefit Administration Services	-6,601	-9,300	-10,770	2,699	29%	4,169	39%	-16,000
-2,475	-694	-3,325	-1,781	-257%	850	26%	50630	Uniforms	-25,654	-28,158	-27,889	2,504	9%	2,235	8%	-49,528
0	-1,300	770	1,300	100%	-770	-100%	51080	Seminars & Conferences	-6,875	-19,550	-6,244	12,675	65%	-631	-10%	-27,450
-478	-1,490	-619	1,012	68%	141	23%	51095	Travel/Meeting Expense	-20,760	-19,330	-27,813	-1,430	-7%	7,053	25%	-26,790
-33,108	-27,133	-14,284	-5,975	-22%	-18,825	-132%		Total Staff Expense	-238,454	-253,477	-157,210	15,023	6%	-81,244	-52%	-420,510
-15,095	-13,415	-9,570	-1,680	-13%	-5,525	-58%	51090	Telephone	-100,539	-94,645	-98,816	-5,894	-6%	-1,723	-2%	-162,120
-1,827	-2,030	-1,754	203	10%	-74	-4%	55003	Cable/Sat TV Service	-12,298	-14,030	-11,047	1,732	12%	-1,251	-11%	-24,100
-11,463	-9,650	-10,756	-1,813	-19%	-706	-7%	55005	Disposal Fees	-55,087	-48,700	-49,217	-6,387	-13%	-5,870	-12%	-84,400
-24,872	-24,030	-24,000	-842	-4%	-872	-4%	5501...	Electricity	-159,252	-143,050	-153,983	-16,202	-11%	-5,270	-3%	-264,280
-3,145	-3,600	-4,727	455	13%	1,581	33%	55020	Natural Gas - Pools	-46,002	-70,750	-43,721	24,748	35%	-2,281	-5%	-106,000
-3,050	-3,600	-4,046	550	15%	996	25%	55025	Natural Gas - Buildings	-58,619	-57,000	-59,347	-1,619	-3%	727	1%	-84,570

Tahoe Donner Association
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-9,344	-11,000	-6,853	1,656	15%	-2,491	-36%	(530...	Fuel & Oil	-114,214	-88,810	-83,121	-25,404	-29%	-31,093	-37%	-139,300
-221	-270	-206	49	18%	-15	-7%	55027	Propane (LPG)	-2,896	-2,880	-2,757	-16	-1%	-139	-5%	-4,870
-7,165	-8,090	-7,031	925	11%	-134	-2%	55030	Sewer Fees	-49,350	-54,510	-49,216	5,160	9%	-134	0%	-94,780
-4,495	-4,150	-3,630	-345	-8%	-866	-24%	5503...	Water - Building/Facility	-22,371	-22,180	-20,186	-191	-1%	-2,186	-11%	-38,610
-14,308	-14,050	-22,872	-258	-2%	8,565	37%	55040	Water - Grounds	-24,446	-33,850	-39,250	9,404	28%	14,803	38%	-86,500
-94,985	-93,885	-95,444	-1,100	-1%	460	0%		TOTAL UTILITIES	-645,075	-630,405	-610,659	-14,670	-2%	-34,416	-6%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-2,019	-410	-165	-1,609	-392%	-1,854	-1122%	56010	Security Exp	-10,232	-7,150	-6,665	-3,082	-43%	-3,567	-54%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-14,418	-12,180	-13,018	-2,238	-18%	-1,400	-11%	56520	Linen Service	-69,011	-59,050	-65,014	-9,961	-17%	-3,997	-6%	-102,560
-6,280	-10,175	-18,646	3,895	38%	12,367	66%	56530	Janitorial Services & Supplies	-58,008	-59,425	-106,636	1,417	2%	48,628	46%	-100,600
-961	-1,043	-1,364	82	8%	403	30%	56535	Pest Control	-6,258	-5,504	-6,232	-754	-14%	-25	0%	-8,655
-517	-680	-474	163	24%	-43	-9%	52020	Contract Fees	-3,293	-9,120	-7,836	5,827	64%	4,542	58%	-14,280
-10,797	0	0	-10,797	0%	-10,797	0%	50201	Contract Labor	-26,671	0	0	-26,671	0%	-26,671	0%	0
-86	-650	-83	564	87%	-3	-4%	52022	Veterinary Services	-3,577	-3,820	-750	243	6%	-2,827	-377%	-5,720
-17	-700	-560	683	98%	542	97%	52023	Equine Care Services	-3,954	-3,480	-5,084	-474	-14%	1,131	22%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-9,633	-8,400	-6,886	-1,233	-15%	-2,747	-40%	-13,440
-1,034	-620	-623	-414	-67%	-411	-66%	53705	Equipment Rental	-5,305	-8,530	-7,004	3,225	38%	1,699	24%	-18,870
0	-130	-79	130	100%	79	100%	57035	Rental Property Expense	0	-950	-556	950	100%	556	100%	-2,100
-3,829	-4,000	-5,803	171	4%	1,973	34%	56505	Feed Hay Grain	-9,024	-10,000	-9,666	976	10%	642	7%	-13,500
-1,382	-1,200	-2,186	-182	-15%	804	37%	51560	Mbr Srv - Retail COGS	-4,415	-4,600	-6,342	185	4%	1,926	30%	-7,400
-1,066	-40	0	-1,026	-2566%	-1,066	0%	56503	Printed Forms/Ticket Stock	-12,742	-11,400	-16,327	-1,342	-12%	3,585	22%	-22,060
-394	-400	-344	6	2%	-50	-15%	51037	Computer Software	-3,558	-3,000	-3,168	-558	-19%	-390	-12%	-5,300
0	-200	0	200	100%	0	0%	51038	Computer Hardware	0	-1,600	-368	1,600	100%	368	100%	-2,200
-725	-270	-1,732	-455	-169%	1,007	58%	51050	Furniture and Office Equip	-9,016	-7,565	-10,842	-1,451	-19%	1,827	17%	-13,515
-1,739	-2,890	-2,164	1,151	40%	424	20%	51060	Office Supplies	-12,101	-19,250	-13,927	7,149	37%	1,826	13%	-31,640
-4,521	-1,660	-5,564	-2,861	-172%	1,043	19%	51061	Toner Cartridges	-14,381	-11,220	-18,152	-3,161	-28%	3,771	21%	-19,320
-299	-150	-3,228	-149	-99%	2,929	91%	53530	Signs	-7,860	-5,830	-8,049	-2,030	-35%	190	2%	-11,820
-8,127	-5,178	-6,229	-2,949	-57%	-1,898	-30%	56501	Operating Supplies	-46,358	-43,675	-36,417	-2,683	-6%	-9,941	-27%	-64,370
-11,308	-10,500	-11,965	-808	-8%	657	5%	56502	Paper Products - Restaurant	-50,240	-40,920	-53,373	-9,320	-23%	3,133	6%	-67,670
-435	-50	0	-385	-769%	-435	0%	56504	Candle & TableTop Supplies	-1,363	-350	-491	-1,013	-289%	-871	-177%	-600
-3,602	-2,450	-3,442	-1,152	-47%	-159	-5%	56511	Cleaning Supplies - Restaurant	-19,502	-13,300	-17,453	-6,202	-47%	-2,049	-12%	-22,750
-2,198	-1,180	-3,023	-1,018	-86%	825	27%	56540	Small Tools & Equipment	-24,403	-18,395	-34,789	-6,008	-33%	10,386	30%	-27,300
-3,086	-1,325	-2,805	-1,761	-133%	-281	-10%	56545	Safety Equipment	-12,399	-13,720	-15,124	1,321	10%	2,725	18%	-22,495
-361	0	-105	-361	0%	-256	-245%	56550	Spoilage	-8,705	0	-2,704	-8,705	0%	-6,001	-222%	0
-200	-1,350	-1,100	1,150	85%	900	82%	51025	Entertainment	-3,553	-7,400	-6,750	3,848	52%	3,198	47%	-14,450
-7,282	-10,929	-6,275	3,647	33%	-1,007	-16%	55530	Recreation Programs	-8,963	-17,402	-14,803	8,439	48%	5,840	39%	-24,670
-7,289	-2,855	-5,710	-4,434	-155%	-1,579	-28%	55532	Special Programs	-24,815	-14,995	-22,080	-9,820	-65%	-2,736	-12%	-37,110
-451	-400	-1,910	-51	-13%	1,460	76%	55537	Catering Rentals	-1,814	-800	-3,617	-1,014	-127%	1,803	50%	-1,600
-67,518	-73,600	-72,483	6,082	8%	4,965	7%	56013	Concert Expenses	-67,518	-73,600	-73,567	6,082	8%	6,049	8%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-3,490	-1,195	-4,302	-2,295	-192%	813	19%	54210	General/PM	-30,999	-9,165	-27,834	-21,834	-238%	-3,165	-11%	-17,140
-251	-120	-656	-131	-109%	405	62%	54220	Plumbing	-1,416	-1,790	-1,872	374	21%	456	24%	-3,090
-751	-225	-64	-526	-234%	-687	-1066%	54240	Lighting and Electrical	-2,701	-2,140	-4,282	-561	-26%	1,581	37%	-4,080
0	-250	-137	250	100%	137	100%	54250	HVAC	-67	-900	-368	833	93%	301	82%	-1,600
0	0	-913	0	0%	913	100%	54252	Carpentry	-121	-1,750	-1,247	1,629	93%	1,126	90%	-3,300
-551	-250	-533	-301	-120%	-17	-3%	54254	Elevators	-4,405	-2,000	-3,733	-2,405	-120%	-672	-18%	-3,500
-2,390	-350	-578	-2,040	-583%	-1,812	-314%	54256	Fire Suppression	-13,218	-3,850	-5,617	-9,368	-243%	-7,601	-135%	-8,050
0	0	-18	0	0%	18	100%	54274	Painting	-63	-400	-63	337	84%	0	1%	-900
-597	-2,267	-263	1,670	74%	-334	-127%	54290	Other Building	-7,105	-14,879	-2,165	7,774	52%	-4,940	-228%	-25,120
-8,029	-4,657	-7,464	-3,372	-72%	-565	-8%		R&M Building	-60,096	-36,874	-47,181	-23,222	-63%	-12,914	-27%	-66,780
0	0	-56	0	0%	56	100%	54310	Asphalt	-3,521	0	-245	-3,276	0%	-3,276	-1337%	0
-272	0	0	-272	0%	-272	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
0	-50	0	50	100%	0	0%	54340	Grass/FlowersSeedFertilizers	-62	-2,850	-397	2,788	98%	335	84%	-3,050
0	0	-61	0	0%	61	100%	54350	Ski Trails	-222	0	-1,690	-222	0%	1,468	87%	-5,000
-4,940	0	0	-4,940	0%	-4,940	0%	54380	Snow Removal	-107,954	-47,760	-58,803	-60,194	-126%	-49,151	-84%	-66,900
-5,166	-5,250	-5,256	84	2%	90	2%	54390	Other Grounds Maint	-23,455	-20,550	-22,006	-2,905	-14%	-1,449	-7%	-37,300
-10,378	-5,300	-5,374	-5,078	-96%	-5,004	-93%		R&M Grounds (nonGolf)	-135,494	-71,160	-83,141	-64,334	-90%	-52,353	-63%	-112,250
-866	-1,000	-2,644	134	13%	1,777	67%	54412	Ski Lifts, Fixed Grip	-7,492	-4,200	-12,424	-3,292	-78%	4,932	40%	-8,700
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Surface	-2,448	-1,500	0	-948	-63%	-2,448	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
0	-1,000	-372	1,000	100%	372	100%	54419	Snowmaking	0	-2,000	-423	2,000	100%	423	100%	-4,400
-20,345	-9,500	0	-10,845	-114%	-20,345	0%	54421	Snowcats	-60,480	-34,300	-44,918	-26,180	-76%	-15,562	-35%	-73,100
0	-400	0	400	100%	0	0%	54426	Snowmobiles	-8,524	-3,350	-3,769	-5,174	-154%	-4,755	-126%	-5,700
-379	-500	-1,176	121	24%	796	68%	54434	Golf Maint Eq	-3,466	-9,000	-6,654	5,534	61%	3,188	48%	-15,750
-132	-400	-1,327	268	67%	1,195	90%	54438	Golf Carts Fleet	-327	-800	-1,845	473	59%	1,518	82%	-1,400
-4,509	-4,300	-989	-209	-5%	-3,520	-356%	54443	Rolling, Heavy	-26,217	-26,530	-17,850	313	1%	-8,367	-47%	-47,730
-4,609	-4,545	-4,463	-64	-1%	-146	-3%	54448	Rolling, Car/Truck/Bus/Van	-38,645	-26,975	-32,307	-11,670	-43%	-6,337	-20%	-46,050

For the Seven Months Ending July 31, 2017

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Tahoe Donner Association
Department P&L Detail (D01)
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July 2017							Account Number	Year-to-Date July 2017							
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr			Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var					Variance	Var			
			\$	%	\$	%					\$	%			
-1,804,245	-1,724,573	-1,601,739	-79,672	-5%	-202,505	-13%	TOTAL PAYROLL AND OPERATI	-10,171,016	-9,470,726	-9,517,065	-700,290	-7%	-653,951	-7%	-15,951,000
-78,029	-96,000	14,093	17,971	19%	-92,123	-654%	N O R 1, before OH	-2,192,241	-3,268,000	-2,117,040	1,075,759	33%	-75,201	-4%	-6,311,000
-78,029	-96,000	14,093	17,971	19%	-92,123	-654%	N O R 2, after OH	-2,192,241	-3,268,000	-2,117,040	1,075,759	33%	-75,201	-4%	-6,311,000
-2,049,229	-1,948,423	-1,834,505	-100,806	-5%	-214,724	-12%	T O C	-11,195,059	-10,277,136	-10,475,864	-917,923	-9%	-719,195	-7%	-17,311,000
-96.2%	-95.1%	-100.8%	-01.1%	-01.2%	04.6%	04.5%	REV to TOC (CRR%)	-80.4%	-68.2%	-79.8%	-12.2%	-17.9%	-00.6%	-00.8%	-63.5%
96,000	96,000	185,000	0	0%	-89,000	-48%	Assessment Revenue, Operatin	3,268,000	3,268,000	3,913,000	0	0%	-645,000	-16%	6,311,000
17,971	0	199,093	17,971	0%	-181,123	-91%	NOR AFTER Assessment Reven	1,075,759	0	1,795,960	1,075,759	0%	-720,201	-40%	0