Tahoe Donner Association
Finance Reports
September 2017

Table of Contents

Page#	
F-1	Finance Memorandum - Operating Fund Results
F-2	Charts - Revenue, Expense and NOR
F-3	Historical Results for Month and Visitation Report
F-4	Op Fund - Variance Reports - MTH vs Budget, YTD vs Budget
F-5	Operating Fund P&L Summary - Month
F-6	Operating Fund P&L Summary - Year to Date
F-7	Operating Fund P&L Summary by Dept, for the following periods: Month , Year to Date, Summer Season To Date, and Winter Season to Date (Nov'16 to Apr'17)
F-8	Financial Peformance per Owner - Year to Date
F-9	Hourly Payroll - Hours, FTEs, and Overtime Reports
F-10	Statement of Financial Position - Consolidated
F-11	Statement of Financial Position - by Fund
F-12	Cash and Investments Summary Report
F-13	Inventory Balances Report
F-14	Capital Funds Summary Report
F-15	Operating Fund Consolidated P&L Detail - Month and YTD

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members

Cc: Megan Rodman, Executive Assistant

From: Michael Salmon, Director of Finance and Accounting

Date: October 17, 2017

Re: **September 2017 Financial Results, Operating Fund**

Month - September
Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of ($573,000) which was favorable to budget by $59,000/9%. Month's operating revenues of $891,000 were $96,000/12% favorable to budget and total expenses of $1,464,000 were $37,000/3% unfavorable to budget. Compared to last year same month, revenues are up $65,000/8% and NOR is unfavorable $12,000/2%.

Year to Date –
YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of ($3,153,000) which is favorable to budget by $1,088,000/26%. YTD operating revenues of $11,267,000 are $2,074,000/23% favorable to budget and total expenses of $14,420,000 are $986,000/7% unfavorable to budget. Compared to last year to date, revenues are up $729,000/7%, expenses are up unfavorably $913,000/7% and resulting NOR is unfavorable $184,000/6%.

Members' Equity Transfer – In June 2017, the Board approved a transfer of $3,300,000 from Operating Fund members' equity, transferring $1,500,000 to the Replacement Reserve Fund and $1,800,000 to the Development Fund.

Winter 16/17 passes sold as of 3/7/2017, $439,000/1988 versus prior year $212,000/967 passes. Revenue up $228,000/108% and passes sold up 1021/106%.

2017 Golf Passes/Packs sold as of 7/17/2017 $224,000/299 versus prior year $271,000/359 passes/packs. Revenue down $48,000/17% and passes/packs sold down 60/17%. Sales down due to primarily to the approximately 3-week delay start to season.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions**. February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage. **April** was a good winter month, enough snow coverage for great skier visitation and record revenues. XC and DHS open thru April 16. **May and June** was a typical mixed weather season transition month and golf course was not able to open until mid-June due to the snowpack and wet snowmelt conditions. **July** weather was predominantly sunny and clear, with Marina and Day Camp revenue up over prior year. Golf struggled to gain momentum following the delayed opening in June. The two nights of summer concerts on the green were strongly attended and well received. **August** weather had several days with afternoon rain and thunderstorms, disrupting some operations with lightning holds and closures. **September** weather conditions were summerlike for the first half of the month making for a strong Labor Day weekend with good visitation that carried over into the following weekend.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of $3,122,000 were favorable $1,225,000/65% to budget and favorable $370,000/13% to prior year. YTD total expenses of $2,263,000 were unfavorable $622k/38% to budget and unfavorable $168k/8% to prior year. YTD NOR of $859,000 is favorable $603k/235% to budget and favorable $201k/31% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of $911,000 were favorable $371k/69% to budget and favorable $178k/24% to prior year. YTD NOR of $271,000 is favorable $231k/583% to budget and favorable $101k/59% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of $1,954,000 were favorable $237k/14% to budget and favorable $100k/5% to prior year. YTD NOR loss of ($34,000) is favorable $78k/69% to budget and unfavorable $41k/5867% to prior year. YTD cogs of 31% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of $417,000 are favorable $38k/10% to budget and unfavorable $8k/2% to prior year. YTD NOR loss of ($46,000) is favorable $8k/15% to budget and unfavorable $30k/190% to prior year. YTD cogs of 31% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of $326,000 are favorable $145k/80% to budget and favorable $45k/16% to prior year. YTD total expenses of $403,000 are unfavorable $169k/72% to budget and unfavorable $96k/31% to prior year. YTD NOR loss of ($76,000) is unfavorable $24k to budget and unfavorable $52k to prior year. YTD cogs of 36% compares to budget 34% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- 9/30/2017 – **2017/2018** – sold 4,305, revenues of $1,031,000, (vs py; volume up 1%, revenue up 1%)
- 9/30/2016 – 2016/2017 – sold 4,248, revenues of $1,020,000

- 4/30/17 – 2016/2017 – sold 4,366, revenues of $1,041.889 (vs py; volume up 2%, revenue up 7%) RecFee Revenue over $1m for 1st time
- 4/30/16 – 2015/2016 – sold 4,156, revenues of $972,000
- 4/30/15 – 2014/2015 – sold 4,170, revenues of $928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of $867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of $845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of $820,000

For 2017/2018 cycle: $270 (0%) core up to 4p, $100 add 5&6, $100 add 7&8.
For 2016/2017 cycle: $270 (+4%) core up to 4p, $100 add 5&6, $100 add 7&8.
For 2015/2016 cycle: $260 (+6%) core up to 4p, $100 add 5&6, $100 add 7&8.
For 2014/2015 cycle: $245 (+9%) core up to 4p, $100 add 5&6, $100 add 7&8.
For 2013/2014 cycle; $225 core up to 4p, $100 add 5&6, $100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 9/30/xx:		as of 8/31/xx:	
8/31/17 - 2017 -	37 or 0.6% of units	8/31/17 - 2017 -	47 or 0.7% of units
8/31/16 - 2016 -	54 or 0.8% of units	8/31/16 - 2016 -	54 or 0.8% of units
8/31/15 - 2015 -	54 or 0.8% of units	8/31/15 - 2015 -	54 or 0.8% of units
8/31/14 - 2014 -	59 or 0.9% of units	8/31/14 - 2014 -	59 or 0.9% of units

as of 7/31/xx:		as of 6/30/xx:	
7/31/17 - 2017 -	53 or 0.8% of units	6/30/17 - 2017 -	64 or 1.0% of units
7/31/16 - 2016 -	61 or 0.9% of units	6/30/16 - 2016 -	73 or 1.1% of units
7/31/15 - 2015 -	61 or 0.9% of units	6/30/15 - 2015 -	68 or 1.1% of units
7/31/14 - 2014 -	67 or 1.0% of units	6/30/14 - 2014 -	82 or 1.3% of units

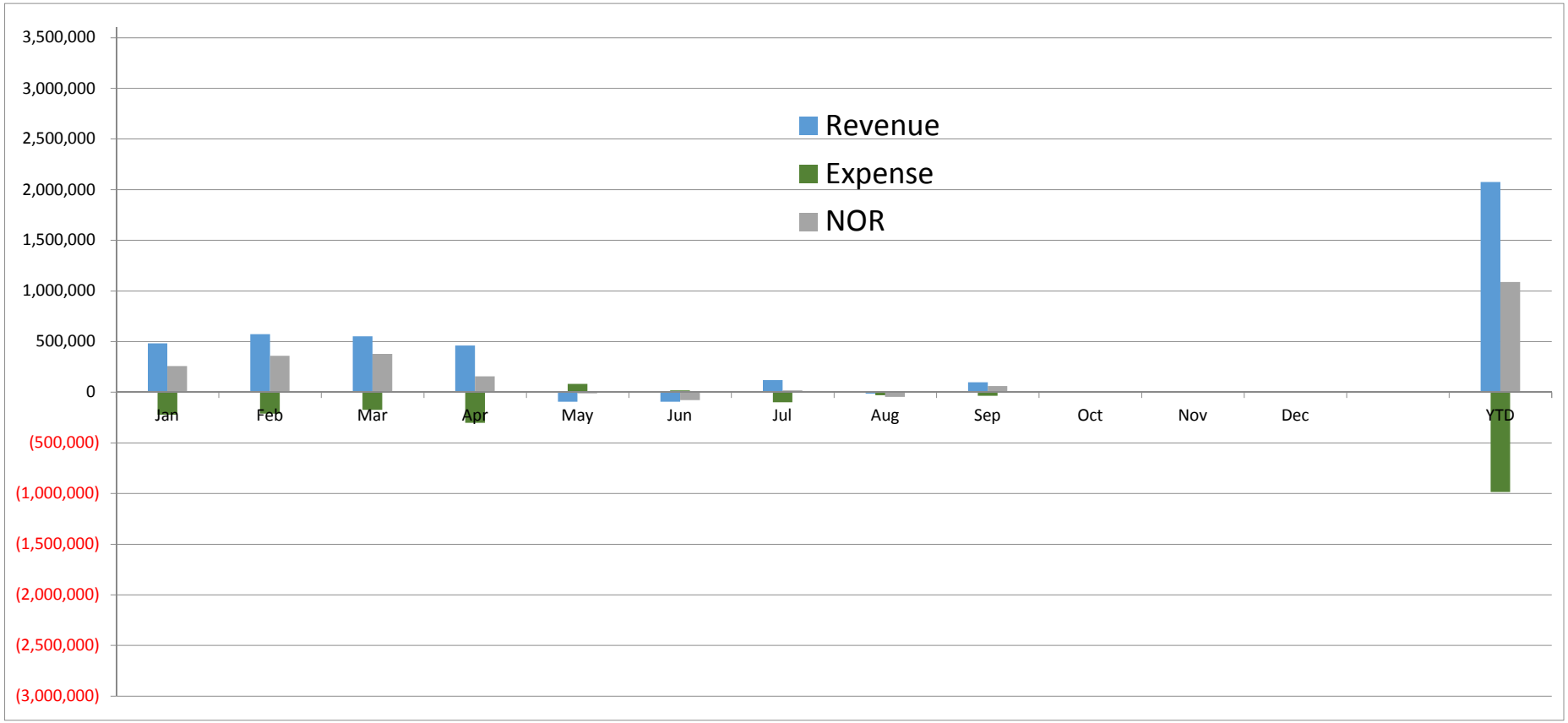
Year to Date assessment lost to foreclosures amounts to $12,000. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the nine months ending September 2017

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	459,384	(94,138)	(95,962)	118,777	(15,307)	96,014	0	0	0	2,074,390
Expense	(223,773)	(212,797)	(175,686)	(303,198)	81,178	17,159	(100,791)	(31,585)	(36,816)	0	0	0	(986,308)
NOR	258,429	358,600	376,336	156,186	(12,960)	(78,803)	17,986	(46,891)	59,198	0	0	0	1,088,081

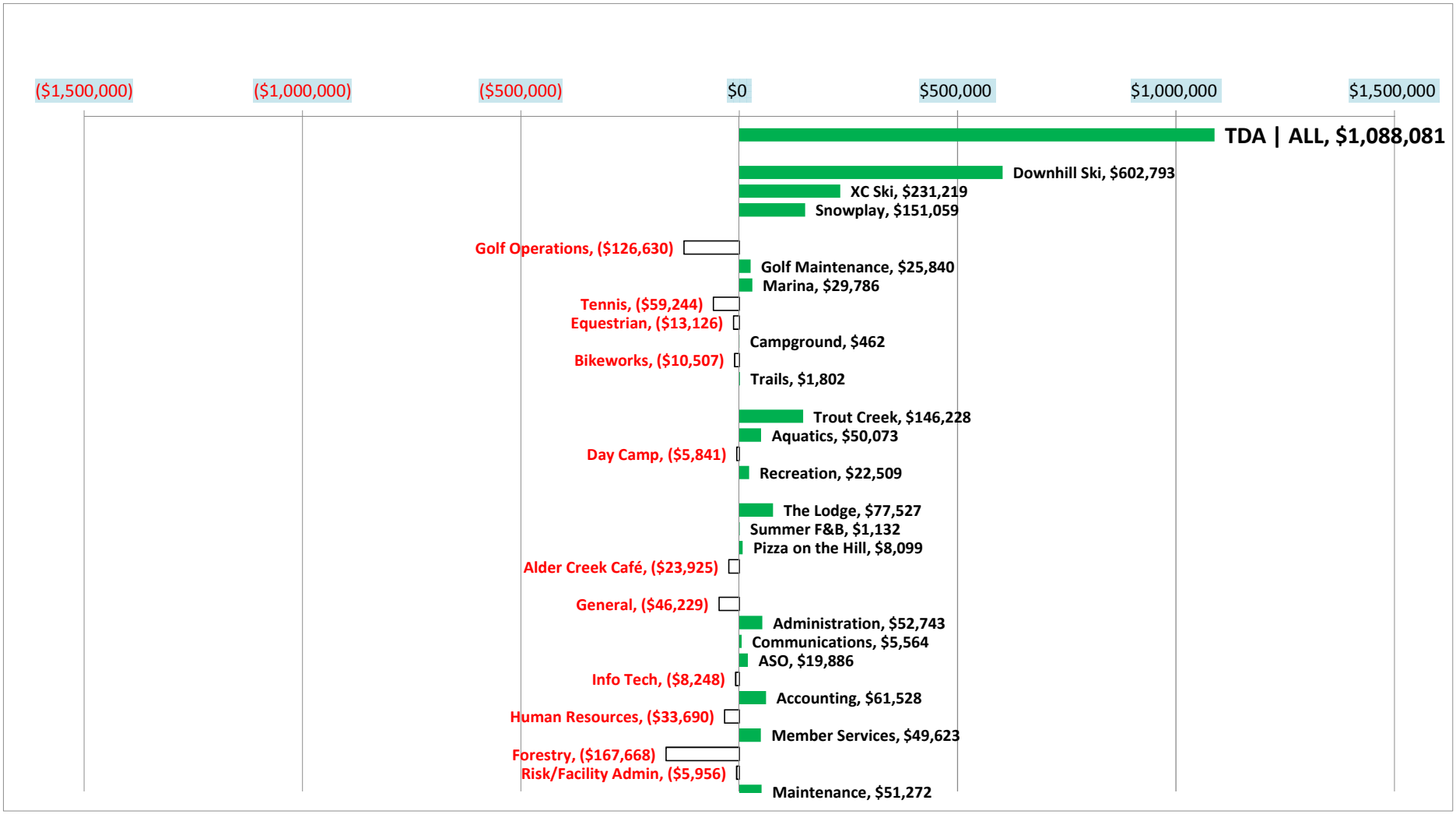


Tahoe Donner Association

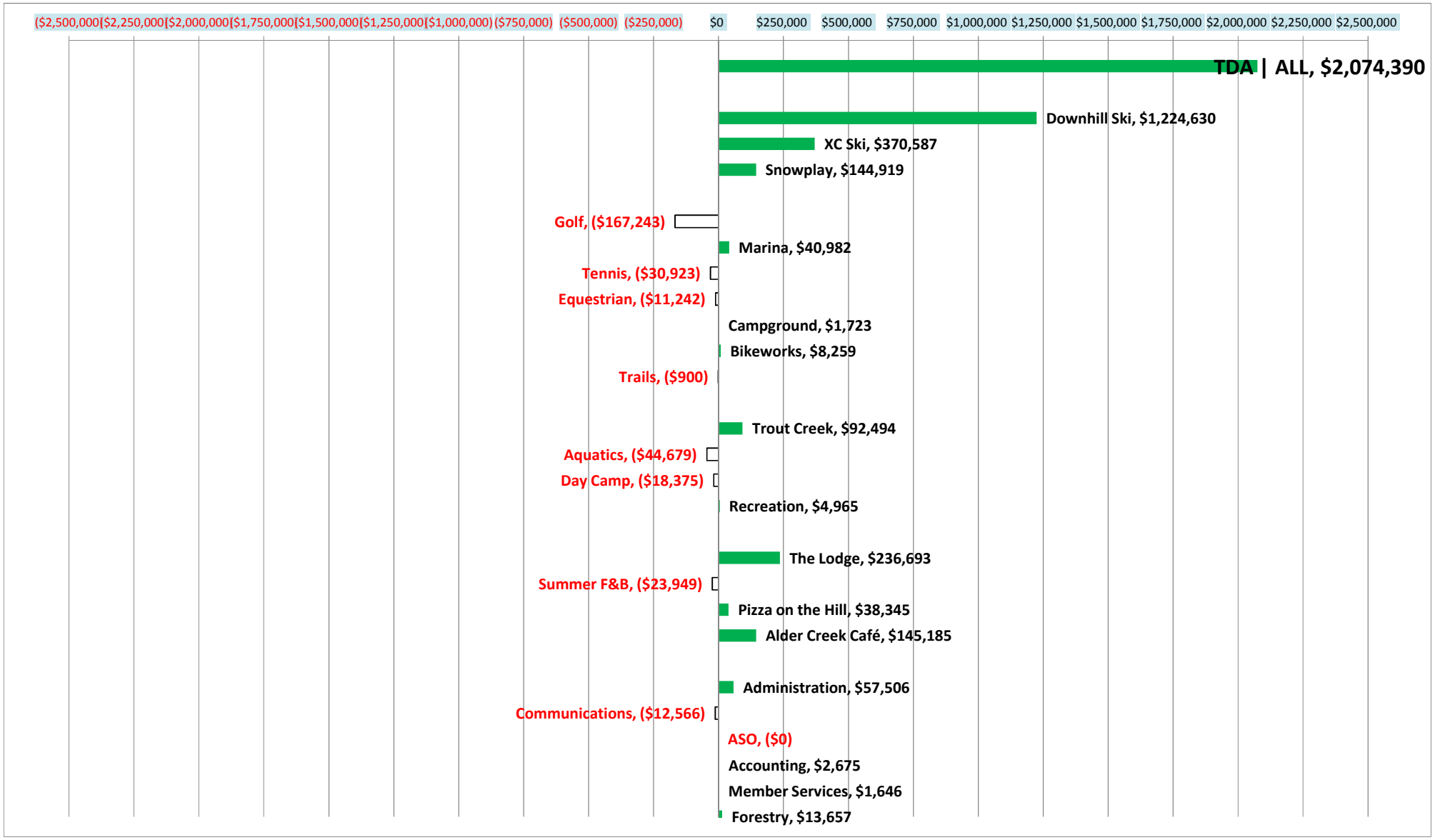
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date September 2017

(Unfavorable) Variance	*Favorable Variance*



Tahoe Donner Association
Operating Revenue Variances Report
Year to Date September 2017



Tahoe Donner Association

Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date September 2017

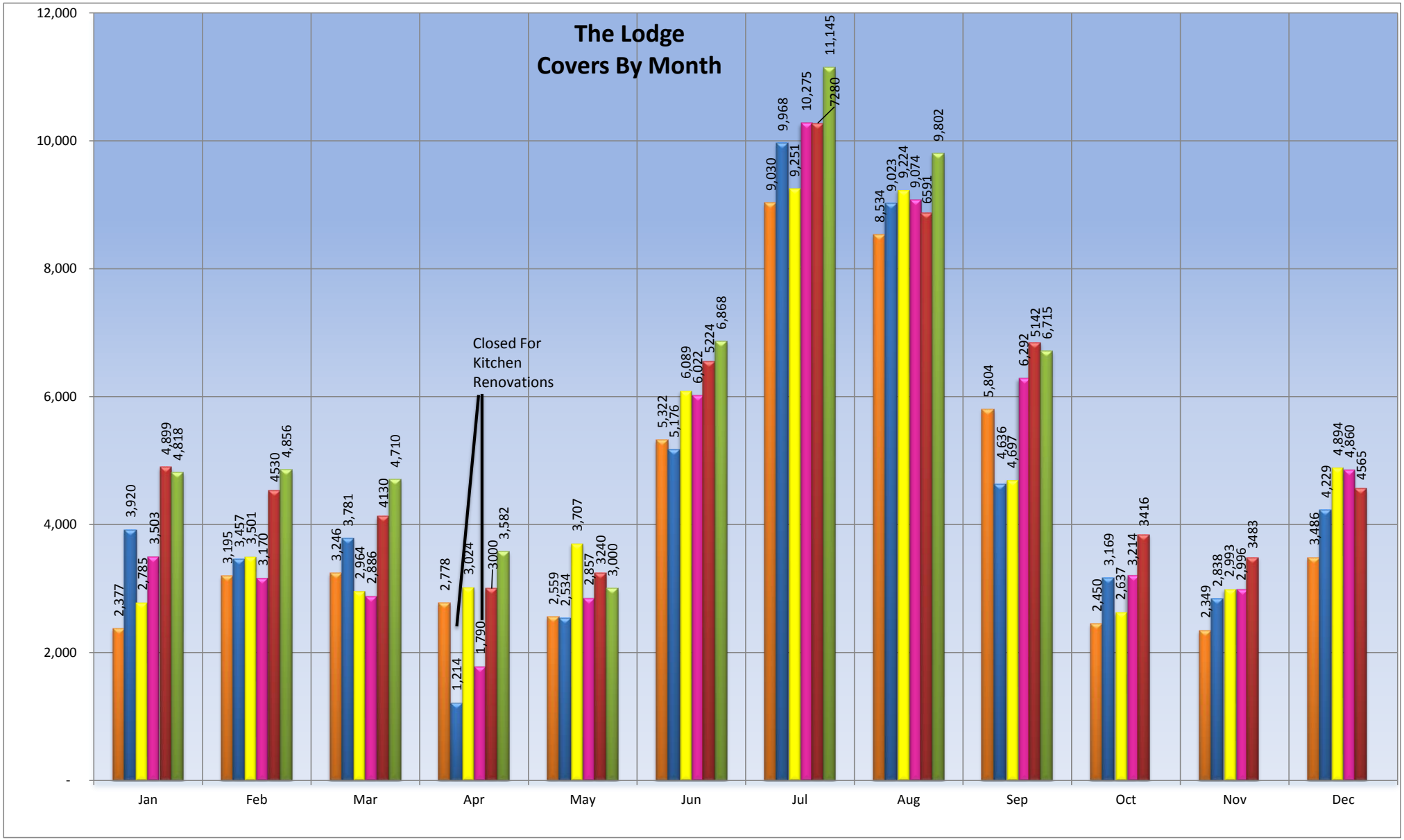
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA | ALL	**$ 258,429**	**$ 358,600**	**$ 376,336**	**$ 156,186**	**$ (12,960)**	**$ (78,803)**	**$ 17,986**	**$ (46,891)**	**$ 59,198**	**$ -**	**$ -**	**$ -**	**$ 1,088,081**
Downhill Ski	125,286	236,702	132,735	119,265	(9,418)	(13,022)	(586)	(670)	12,502	-	-	-	602,793
XC Ski	65,443	54,865	88,084	27,898	(1,409)	(8,288)	(5,462)	4,379	5,707	-	-	-	231,219
Snowplay	29,066	42,072	44,923	34,608	(673)	(957)	(140)	867	1,292	-	-	-	151,059
Golf Operations	2,070	2,001	1,372	1,762	(22,153)	(59,112)	(26,487)	(20,330)	(5,754)	-	-	-	(126,630)
Golf Maintenance	339	5,121	2,039	11,976	20,689	6,337	(13,539)	(1,413)	(5,710)	-	-	-	25,840
Marina	(19)	(129)	(122)	(14,606)	(1,767)	(6,560)	24,927	3,306	24,756	-	-	-	29,786
Tennis	(310)	109	(23)	(49,104)	(816)	(1,625)	(1,016)	(5,936)	(523)	-	-	-	(59,244)
Equestrian	(1,221)	(356)	(665)	(572)	(437)	(10,930)	(1,412)	(3,197)	5,664	-	-	-	(13,126)
Campground	(137)	71	(338)	(400)	167	(2,346)	223	1,932	1,290	-	-	-	462
Bikeworks	(2,536)	-	-	-	(1,216)	(2,111)	(3,429)	(2,155)	940	-	-	-	(10,507)
Trails	1,916	449	1,143	738	3,132	5,316	(3,041)	(6,164)	(1,687)	-	-	-	1,802
Trout Creek	5,238	8,132	10,343	89,847	5,322	3,482	18,055	(4,839)	10,649	-	-	-	146,228
Aquatics	374	5,463	8,806	25,544	8,775	(11,223)	(4,392)	1,832	14,892	-	-	-	50,073
Day Camp	(249)	44	59	235	1,250	15,608	493	(22,836)	(446)	-	-	-	(5,841)
Recreation	2,518	3,681	6,086	780	4,256	(2,621)	3,883	3,055	870	-	-	-	22,509
The Lodge	13,866	6,594	15,589	21,882	(39,728)	(16,988)	16,066	17,749	42,498	-	-	-	77,527
Summer F&B	53	27	(15)	(87)	9,905	378	8,406	(17,396)	(138)	-	-	-	1,132
Pizza on the Hill	3,069	7,148	3,965	4,240	1,299	(11,231)	(3,977)	(857)	4,441	-	-	-	8,099
Alder Creek Café	(11,320)	(6,815)	2,424	(4,659)	(4,012)	(8,996)	(2,330)	12,839	(1,057)	-	-	-	(23,925)
General	(16,700)	(10,310)	(9,428)	(645)	(632)	(4,266)	7,065	(11,688)	376	-	-	-	(46,229)
Administration	9,627	(2,755)	46,118	5,582	6,530	(32,151)	11,100	14,418	(5,724)	-	-	-	52,743
Communications	2,051	(4,360)	(1,516)	18,361	(14,481)	30,005	45	(7,776)	(16,767)	-	-	-	5,564
ASO	1,625	(10,343)	(1,256)	5,826	(4,971)	7,901	13,247	3,818	4,040	-	-	-	19,886
Info Tech	3,730	3,711	298	(4,704)	1,078	(13,818)	633	2,287	(1,463)	-	-	-	(8,248)
Accounting	4,502	849	3,811	8,608	7,576	7,439	15,386	6,520	6,837	-	-	-	61,528
Human Resources	1,634	3,332	(4,436)	4,491	2,037	2,488	(17,067)	(6,352)	(19,816)	-	-	-	(33,690)
Member Services	7,175	5,389	7,971	(4,864)	7,582	9,941	4,688	6,888	4,853	-	-	-	49,623
Forestry	(434)	3,089	5,909	(145,458)	16,498	41,926	(27,661)	(28,046)	(33,492)	-	-	-	(167,668)
Risk/Facility Admin	(3,236)	(4,161)	5,551	2,135	(2,772)	(4,392)	(2,377)	1,341	1,955	-	-	-	(5,956)
Maintenance	15,006	8,981	6,910	(2,493)	(4,569)	1,012	6,683	11,531	8,211	-	-	-	51,272

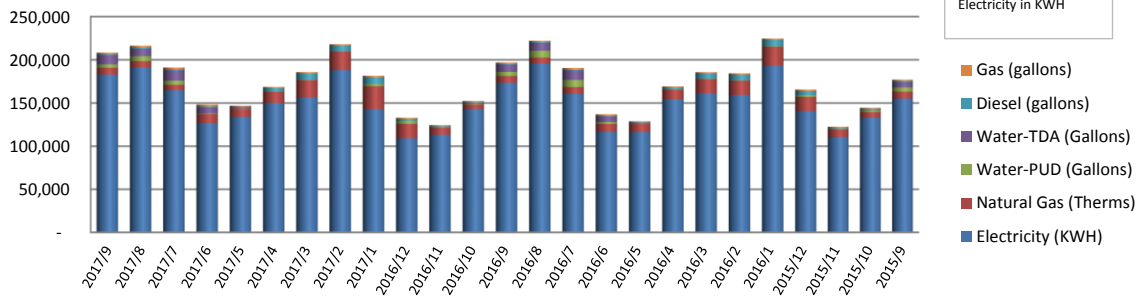
Tahoe Donner Association
Operating Revenue Variances Report
Year to Date September 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA | ALL	**$ 482,202**	**$ 571,397**	**$ 552,022**	**$ 459,384**	**$ (94,138)**	**$ (95,962)**	**$ 118,777**	**$ (15,307)**	**$ 96,014**	**$ -**	**$ -**	**$ -**	**$ 2,074,390**
Downhill Ski	292,109	400,212	287,529	241,864	593	450	299	1,125	450	-	-	-	1,224,630
XC Ski	87,607	86,006	117,714	79,260	-	-	-	-	-	-	-	-	370,587
Snowplay	27,806	45,537	39,747	31,829	-	-	-	-	-	-	-	-	144,919
Golf	(215)	3	(386)	(20)	(43,544)	(64,473)	(23,881)	(17,185)	(17,540)	-	-	-	(167,243)
Marina	-	-	-	(14,101)	(6,239)	(5,387)	38,666	1,833	26,210	-	-	-	40,982
Tennis	-	-	-	(48,797)	(1,763)	7,384	6,052	2,457	3,744	-	-	-	(30,923)
Equestrian	320	-	-	-	64	(4,959)	4,575	(9,442)	(1,799)	-	-	-	(11,242)
Campground	-	-	-	-	-	(1,395)	(605)	1,778	1,944	-	-	-	1,723
Bikeworks	-	-	-	-	4,500	(4,182)	6,780	(2,186)	3,347	-	-	-	8,259
Trails	-	-	-	-	-	(220)	(310)	(210)	(160)	-	-	-	(900)
Trout Creek	191	1,622	3,743	80,733	2,305	937	8,452	(9,551)	4,061	-	-	-	92,494
Aquatics	-	-	-	14,169	(3,800)	(17,518)	(22,143)	(16,082)	695	-	-	-	(44,679)
Day Camp	-	-	15	60	105	10,415	1,067	(30,532)	495	-	-	-	(18,375)
Recreation	(400)	(400)	(300)	(300)	(700)	(1,863)	8,652	1,714	(1,438)	-	-	-	4,965
The Lodge	47,724	24,045	43,561	43,511	(41,610)	(14,376)	38,178	25,463	70,199	-	-	-	236,693
Summer F&B	-	-	-	-	(12,700)	(9,265)	8,928	(6,896)	(4,017)	-	-	-	(23,949)
Pizza on the Hill	7,751	12,425	6,142	10,556	4,039	(23,416)	7,774	3,923	9,150	-	-	-	38,345
Alder Creek Café	16,641	22,528	23,024	23,805	5,191	6,444	16,496	31,884	(828)	-	-	-	145,185
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	7,320	(5,363)	41,749	(2,358)	3,498	3,758	7,626	7,546	(6,270)	-	-	-	57,506
Communications	(1,990)	(4,362)	(4,432)	(4,019)	(3,472)	12,553	1,752	(3,612)	(4,985)	-	-	-	(12,566)
ASO	(2,724)	(10,653)	(6,025)	3,297	(3,329)	8,419	8,679	1,188	1,148	-	-	-	(0)
Accounting	401	354	296	171	91	221	554	423	165	-	-	-	2,675
Member Services	(339)	(556)	(353)	(276)	989	859	885	31	406	-	-	-	1,646
Forestry	-	-	-	-	1,645	(350)	300	1,025	11,037	-	-	-	13,657


The Lodge
Covers By Month
12,000
10,000
8,000
6,000
4,000
2,000
-
Closed For
Kitchen
Renovations
2,377
3,920
2,785
3,503
4,899
4,818
3,195
3,457
3,501
3,170
4530
4,856
3,246
3,781
2,964
2,886
4130
4,710
2,778
1,214
3,024
1,790
3000
3,582
2,559
2,534
3,707
2,857
3240
3,000
5,322
5,176
6,089
6,022
5224
6,868
9,030
9,968
9,251
10,275
7280
11,145
8,534
9,023
9,224
9,074
6591
9,802
5,804
4,636
4,697
6,292
5142
6,715
2,450
3,169
2,637
3,214
3416
2,349
2,838
2,993
2,996
3483
3,486
4,229
4,894
4,860
4565
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec

Tahoe Donner Association
Energy Consumption - Last 25Months

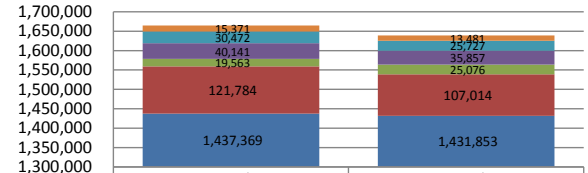


Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
$2.76 | 18% | -5%	$2.92 | 20% | 7%	$2.59 | 33% | 17%

LTM Trend Sparkline | $Cost Current Mth | %Chg Same Mth PY | %Chg Last Month

2017 09

Tahoe Donner Association
Energy Consumption YTD



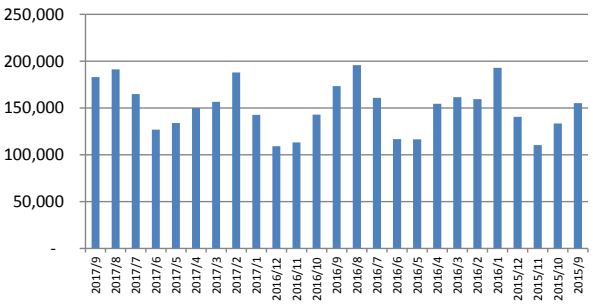
	2017/9	2016/9
Gasoline (gallons)	15,371	13,481
Diesel (gallons)	30,472	25,727
Water-TDA (Gallons)	40,141	35,857
Water-PUD (Gallons)	19,563	25,076
Natural Gas (Therms)	121,784	107,014
Electricity (KWH)	1,437,369	1,431,853

Data Available thru (yyyy/mm) - 2017/09

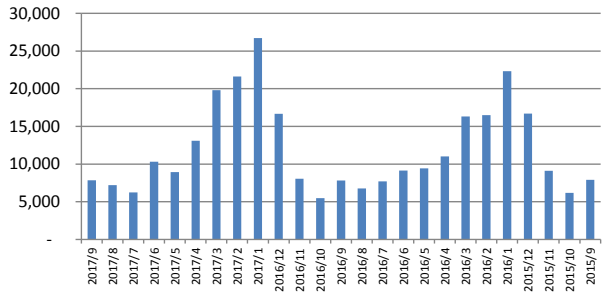
This Report is volumes not dollars

Note the scale varies with each Chart presented.

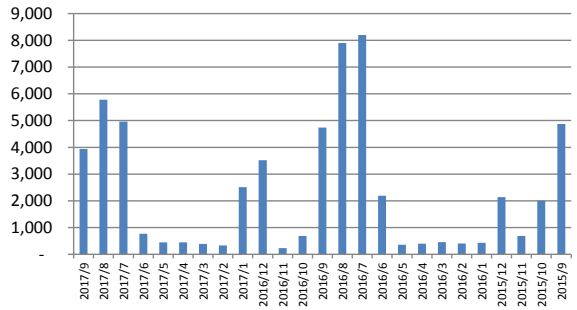
Electricity (KWH)



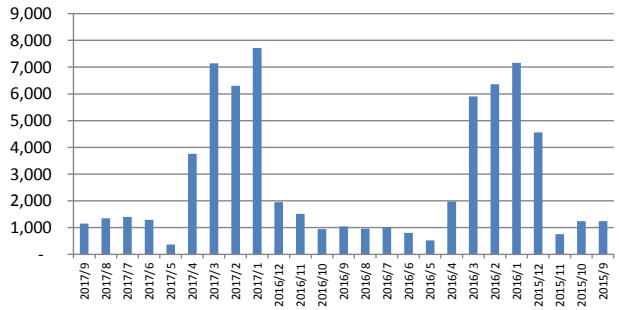
Natural Gas (Therms)



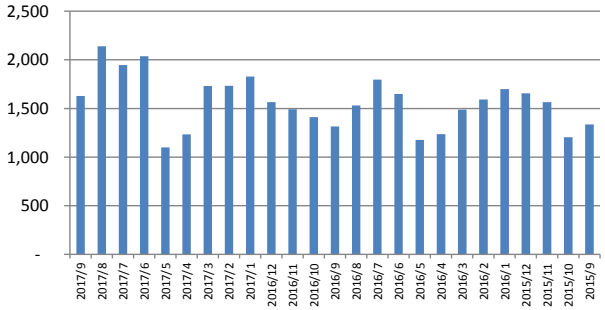
Water-PUD (000 Gallons)



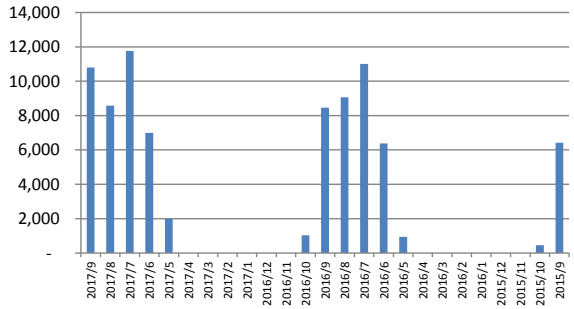
Diesel (gallons)



Gasoline (gallons)



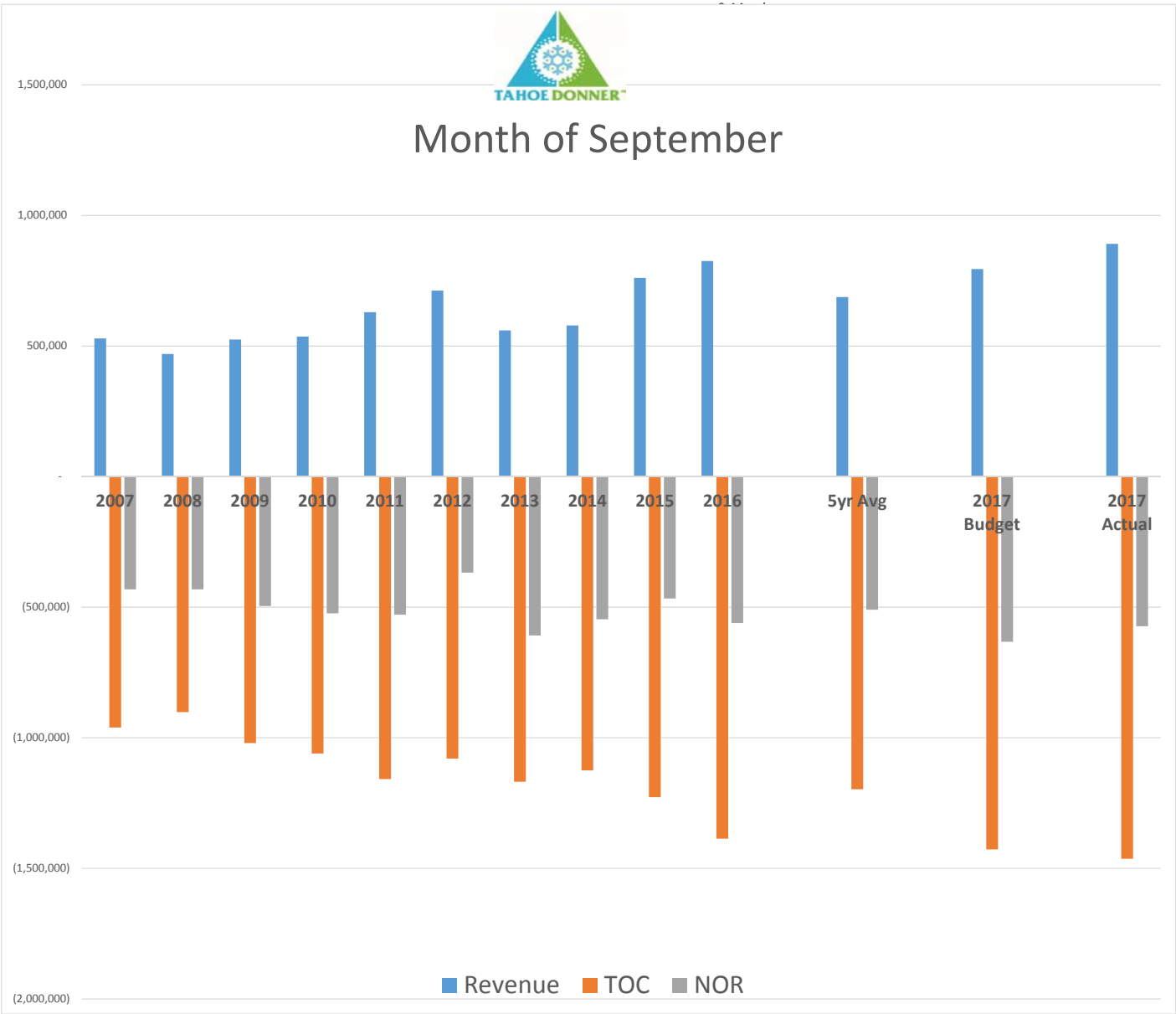
Water-TDA (000 Gallons)



Month of September

	Revenue	TOC	NOR
2007	528,944	(960,515)	(431,571)
2008	469,737	(901,168)	(431,432)
2009	524,721	(1,019,972)	(495,252)
2010	536,194	(1,059,683)	(523,489)
2011	629,305	(1,157,548)	(528,242)
2012	711,832	(1,079,166)	(367,335)
2013	559,953	(1,168,137)	(608,184)
2014	578,758	(1,124,601)	(545,843)
2015	760,707	(1,227,119)	(466,412)
2016	825,518	(1,385,879)	(560,361)
5yr Avg	687,354	(1,196,980)	(509,627)
2017 Budget	794,838	(1,426,838)	(632,000)
2017 Actual	890,852	(1,463,654)	(572,802)
Var to Bdg	96,014 12%	(36,816) -3%	59,198 9%
Var to PY	65,334 8%	(77,775) -6%	(12,441) -2%

PY Records
New Record(s) *if applicable*



Tahoe Donner Association
Visitation Report
for the month of September 2017

Month							Department	Year to Date							
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr		ANNUAL
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	BUDGET
17,958	**15,190**	**15,671**	**2,768**	**18%**	**2,287**	**15%**	**Private Amenities**	**179,088**	**178,950**	**182,809**	**138**	**0%**	**(3,721)**	**-2%**	**211,000**
10,841	9,590	9,330	1,251	13%	1,511	16%	Trout Creek Rec Ctr	112,952	116,350	119,197	(3,398)	-3%	(6,245)	-5%	147,000
4,386	3,000	3,367	1,386	46%	1,019	30%	Beach Club Marina	43,851	40,700	40,374	3,151	8%	3,477	9%	41,000
2,731	2,600	2,974	131	5%	(243)	-8%	Tennis Center	17,655	16,900	18,448	755	4%	(793)	-4%	18,000
-	-	-	-	0%	-	0%	Day Camps	4,630	5,000	4,790	(370)	-7%	(160)	-3%	5,000
17,731	**14,140**	**16,538**	**3,591**	**25%**	**1,193**	**7%**	**Public Amenities**	**195,694**	**164,650**	**206,248**	**31,044**	**19%**	**(10,554)**	**-5%**	**201,600**
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	40,288	26,000	39,034	14,288	55%	1,254	3%	33,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	20,799	17,000	22,239	3,799	22%	(1,440)	-6%	21,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	17,030	8,800	16,975	8,230	94%	55	0%	15,000
3,327	3,200	3,613	127	4%	(286)	-8%	Golf Rounds	15,701	18,600	18,275	(2,899)	-16%	(2,574)	-14%	20,000
183	150	208		0%	(25)	-12%	Campground Campers	1,681	1,500	1,743	181	12%	(62)	-4%	1,500
714	595	684	119	20%	30	4%	Equestrian Visitors	4,497	4,500	4,555	(3)	0%	(58)	-1%	4,500
251	270	246	(19)	-7%	5	2%	Bikeworks Rentals	1,922	2,500	2,266	(578)	-23%	(344)	-15%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
6,715	4,150	6,347	2,565	62%	368	6%	The Lodge Covers	47,931	37,250	48,928	10,681	29%	(997)	-2%	47,000
2,807	2,945	2,403	(138)	-5%	404	17%	Summer Food and Bev	17,142	18,960	17,293	(1,818)	-10%	(151)	-1%	20,000
3,734	2,830	3,037	904	32%	697	23%	Pizza on the Hill Covers	28,703	29,540	34,940	(837)	-3%	(6,237)	-18%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
35,689	**29,330**	**32,209**	**6,359**	**22%**	**3,480**	**11%**	**Amenities Total**	**374,782**	**343,600**	**389,057**	**31,182**	**9%**	**(14,275)**	**-4%**	**412,600**
-	**-**	**-**	**-**	**0%**	**-**	**0%**	**HOA & Amenities Support Services**	**6,473**	**6,473**	**6,473**	**-**	**0%**	**-**	**0%**	**6,473**
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of September 2017

variances presented as | Favorable -Unfavorable

10/17/2017

Revenue $ 890,900

| 96,000 / 12% to Budget
| 65,300 / 8% to Prior Year

Variance amount & % versus Budget for the Dept

r1	70,200	31%	The Lodge. Strong banquets revenue up $60k to budget.
r2	26,200	64%	Marina. Combination of increased guest visitation and rental demand.
r3	-17,500	8%	Golf. Passes down $11k/30% to budget. Retail Sales down $5k/25% to budget.
r4	11,000	1104%	Forestry. Wood chip sales.
r5	9,200	25%	POTH. Solid month with food sales favorable to budget $8k/28%, up 30% to PY.
r6	-6,300	56%	Administration. Write down of late fees.
r7	-5,000	-29%	Communications. Timing of Ad revenue.
r8	4,100	5%	Trout Creek. Guest access up $3k to budget, up $2k to PY.
r9	3,300	29%	Bikeworks. Retail sales up 50% to budget, 75% to PY.
r10	800	-	all other variances, net
tl	96,000	12%	

Expense $ 1,463,700

| -36,800 / -3% to Budget
| -77,800 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-44,500	-43%	Forestry. Delayed start to forestry work due to snow conditions , timing between months
e2	-27,700	13%	The Lodge. Increased revenue increases cost of goods sold and payroll to service.
e3	-19,800	76%	Human Resources. Employee recruiting costs up $16k to budget and PY.
e4	14,200	59%	Aquatics. Payroll $10k/90% favorable to budget and 63% favorable to PY.
e5	12,100	18%	Downhill Ski. Timing of R&M.
e6	-11,800	24%	Communications. Contract fees unfavorable $8k to budget.
e7	8,200	13%	Maintenance. Payroll favorable $6k/10% to budget.
e8	7,500	18%	Equestrian. Payroll down $5K/17% to budget. 0% to PY.
e9	6,700	10%	Accounting. Payroll $10k/17% below budget (payroll direct fav 5%, burden fav 55%).
e10	18,300	-	all other variances, net (primarily timing variances between months)
tl	-36,800	-3%	

(36,800) Expense Variances to BDG co-wide recap

-5,700	-5%	Cogs
-16,100	-2%	Payroll Direct
42,400	-4%	Payroll Burden
-57,400	-16%	Expenses

(77,800) Expense Variances to Prior Year, co-wide

-3,400	-3%	Cogs
-66,800	-10%	Payroll Direct
-7,300	-4%	Payroll Burden
-300	0%	Expenses

N O R $ (572,800)

| 59,200 / 9% to Budget
| -12,400 / -2% to Prior Year

Tahoe Donner Association
Financial Highlights

Year to Date September 2017 { 9 of 12 months }

variances presented as | Favorable -Unfavorable

10/17/2017

Revenue $ 11,267,300

| 2,074,400 / 23% to Budget

| 728,900 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	1,224,600	65%	Downhill Ski. Strong season and excellent peak period business levels. Up $370,000/13% to pytd
r2	370,600	69%	Cross Country Ski. Strong season and excellent peak period business levels. Up $178,000/24% to pytd
r3	236,700	14%	The Lodge. Benefiting from the above as well as strong banquet sales, up $100,000/5% to pytd.
r4	-167,200	-15%	Golf. Delayed opening, did not open until mid June. General lack of momentum all season. Rev down 12% to py.
r5	145,200	80%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up $45,000/16% to pytd.
r6	144,900	139%	Snowplay. Strong season and excellent peak period business levels. Up $34,000/16% to pytd.
r7	92,500	13%	Trout Creek. $65k favorable recreation fee allocation based on increased sales and increased proportion of visitation by recfee.
r8	57,500	36%	Administration. Delinquency Fees $32k over budget and $20k/40% over py. Interest income up $36k, misc other minor off variances.
r9	-44,700	-21%	Aquatics. Lessons down, lack of instructors part of issue. Down $8k/4% to prior year.
r10	14,300	-	all other variances, net
tl	2,074,400	23%	

Expense $ 14,420,200

| -986,300 / -7% to Budget

| -913,200 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-621,800	-38%	Downhill Ski. Increased costs with increased volume. Up $168,000/8% to pytd with revenue up $370k/13% pytd.
e2	-181,300	-27%	Forestry. Winter storm damage to (downed trees) est liability, accured expense of $150,000. To reverse and charge reserves at YE. Timing remaining variance
e3	-169,100	72%	Alder Creek Café. Good business levels and banquet events; costs to service volume increase and operating periods.
e4	-159,200	-9%	The Lodge. Increased costs with increased volume/revenues. Up $141k/8% to pytd with sales up 5% ($46k payroll, min wage/other)
e5	-139,400	-28%	Cross Country. Record Revenues & increased operating expenses. Up $77,000/14% to pytd.
e6	94,800	34%	Aquatics. Savings due lower lessons summer, lifeguards shortage, remainder of saving due primarly to lower utility costs than budgeted.
e7	66,500	6%	Golf. Savings due primarily to delayed opening. Savings to py $15,000/1%.
e8	58,900	10%	Accounting. Payroll savings of $61k/11% of budget due to unfilled positions.
e9	53,700	8%	Trout Creek. Payroll savings of $52k/11% of budget, in part due to vacancies in Janitorial and Hosts positions.
e10	10,600	0%	all other variances, net *< approximately 50% real savings and 50% timing between months savings*
tl	-986,300	-7%	

(986,300) ExpenseVariances to BDG co-wide recap

-240,400	*-21%*	*Cogs*
-493,000	*-7%*	*Payroll Direct*
202,700	*-3%*	*Payroll Burden*
-455,600	*-13%*	*Expenses*

(913,200) ExpenseVariances to Prior Year, co-wide

-84,600	*-7%*	*Cogs*
-460,200	*-7%*	*Payroll Direct*
-49,000	*-3%*	*Payroll Burden*
-319,400	*-9%*	*Expenses*

N O R $ (3,152,900)

| 1,088,100 / 26% to Budget

| -184,300 / -6% to Prior Year

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of September 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ 890,852	$ 794,838	$ 825,518	$ 96,014	12%	$ 65,334	8%	**Revenue**	$ 840,950	$ 94,512	13%	$ 75,415	10%	$ 49,901	$ 1,501	3%	$ (10,081)	-17%
108,000	108,000	108,000	-	0%	-	0%	Recreation Fee	108,000	-	0%	-	0%	-	-	0%	-	0%
206,638	201,810	206,282	4,828	2%	356	0%	Access & Use Fees	206,638	4,828	2%	356	0%	-	-	0%	-	0%
412,622	325,788	353,056	86,834	27%	59,566	17%	Food and Beverage	412,622	86,634	27%	59,566	17%	-	200	-100%	-	0%
49,940	39,900	36,161	10,040	25%	13,779	38%	Retail Product	36,404	(1,696)	-4%	5,053	16%	13,536	11,736	652%	8,726	181%
72,538	64,690	64,185	7,848	12%	8,353	13%	Lessons & Rentals	72,538	7,848	12%	8,353	13%	-	-	0%	-	0%
41,114	54,650	57,834	(13,536)	-25%	(16,720)	-29%	Other	4,749	(3,101)	-40%	2,086	78%	36,365	(10,435)	-22%	(18,807)	-34%
(131,247)	**(125,500)**	**(127,806)**	**(5,747)**	**-5%**	**(3,441)**	**-3%**	**Cost of Goods Sold**	**(131,247)**	**(5,747)**	**-5%**	**(3,441)**	**-3%**	**-**	**-**	**0%**	**-**	**0%**
(730,003)	**(713,947)**	**(663,153)**	**(16,056)**	**-2%**	**(66,849)**	**-10%**	**Payroll Direct**	**(426,183)**	**(4,533)**	**-1%**	**(35,474)**	**-9%**	**(303,819)**	**(11,522)**	**-4%**	**(31,375)**	**-12%**
(184,309)	**(226,745)**	**(177,043)**	**42,436**	**19%**	**(7,266)**	**-4%**	**Payroll Burden**	**(107,499)**	**29,887**	**22%**	**(576)**	**-1%**	**(76,810)**	**12,549**	**14%**	**(6,690)**	**-10%**
(914,311)	**(940,692)**	**(840,196)**	**26,381**	**3%**	**(74,115)**	**-9%**	**Payroll Total**	**(533,682)**	**25,354**	**5%**	**(36,050)**	**-7%**	**(380,629)**	**1,027**	**0%**	**(38,065)**	**-11%**
(418,095)	**(360,646)**	**(417,877)**	**(57,449)**	**-16%**	**(218)**	**0%**	**Expenses**	**(197,122)**	**(3,931)**	**-2%**	**(22,832)**	**-13%**	**(220,973)**	**(53,518)**	**-32%**	**22,614**	**9%**
(41,787)	(25,134)	(13,543)	(16,653)	-66%	(28,244)	-209%	Personnel Costs	(11,065)	3,064	22%	(3,441)	-45%	(30,722)	(19,717)	-179%	(24,803)	-419%
(84,816)	(81,115)	(88,746)	(3,701)	-5%	3,931	4%	Utiliites	(62,195)	(2,250)	-4%	1,760	3%	(22,621)	(1,451)	-7%	2,171	9%
(7,837)	(8,120)	(7,650)	283	3%	(187)	-2%	Fuel Costs	(3,589)	(589)	-20%	(411)	-13%	(4,248)	872	17%	224	5%
(137,259)	(91,415)	(194,209)	(45,844)	-50%	56,950	29%	Supplies	(48,209)	(13,296)	-38%	6,516	12%	(89,050)	(32,548)	-58%	50,435	36%
(49,117)	(55,599)	(42,762)	6,482	12%	(6,355)	-15%	Repairs & Maintenance	(32,806)	5,934	15%	(7,220)	-28%	(16,311)	548	3%	865	5%
(62,063)	(36,900)	(123,405)	(25,163)	-68%	61,343	50%	Forestry Land Maint	-	100	100%	283	100%	(62,063)	(25,263)	-69%	61,059	50%
(25,200)	(25,200)	(24,800)	-	0%	(400)	-2%	Insurance	(12,900)	-	0%	(500)	-4%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,197)	(598)	-3%	(1,551)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,551)	-8%
(16,008)	(14,290)	(12,327)	(1,718)	-12%	(3,681)	-30%	Credit Card Fees	(15,446)	(1,806)	-13%	(3,379)	-28%	(562)	88	14%	(302)	-116%
(7,860)	(17,120)	(5,424)	9,260	54%	(2,437)	-45%	Licenses Permits Fees	(3,379)	9,971	75%	(1,451)	-75%	(4,481)	(711)	-19%	(986)	-28%
34,600	14,397	114,187	20,203	-140%	(79,587)	70%	All other expenses	(7,533)	(5,059)	-204%	(14,989)	201%	42,132	25,261	-150%	(64,598)	61%
$ (572,802)	**$ (632,000)**	**$ (560,361)**	**$ 59,198**	**9%**	**$ (12,441)**	**2%**	**Net Operating Result**	**$ (21,101)**	**$ 110,188**	**84%**	**$ 13,092**	**38%**	**$ (551,701)**	**$ (50,990)**	**-10%**	**$ (25,532)**	**-5%**
(1,463,654)	*(1,426,838)*	*(1,385,879)*	*(36,816)*	*-3%*	*(77,775)*	*-6%*	*Total Operating Costs*	*(862,051)*	*15,676*	*2%*	*(62,323)*	*-8%*	*(601,602)*	*(52,491)*	*-10%*	*(15,451)*	*-3%*
632,000	**632,000**	**661,000**	**-**	**0%**	**(29,000)**	**-4%**	**Assessment Revenue**						**632,000**	**-**	**0%**	**(29,000)**	**-4%**
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
632,000	**632,000**	**661,000**	**-**	**0%**	**(29,000)**	**-4%**	**Net, Operating Fund Portion**						**632,000**	**-**	**0%**	**(29,000)**	**-4%**
$ 59,198	**$ -**	**$ 100,639**	**$ 59,198**	**NA**	**$ (41,441)**	**-41%**	**Net Result**	**$ (21,101)**	**$ 110,188**	**-84%**	**$ 13,092**	**38%**	**$ 80,299**	**$ (50,990)**	**39%**	**$ (54,532)**	**40%**

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the nine months ending September 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ 11,267,287	$ 9,192,897	$ 10,538,367	$ 2,074,390	23%	$ 728,919	7%	**Revenue**	$ 10,715,069	$ 2,011,472	23%	$ 701,490	7%	$ 552,218	$ 62,918	13%	$ 27,430	5%
848,288	809,000	832,084	39,288	5%	16,204	2%	Recreation Fee	848,288	39,288	5%	16,204	2%	-	-	0%	-	0%
3,423,344	2,627,845	3,170,391	795,499	30%	252,953	8%	Access & Use Fees	3,423,344	795,499	30%	252,953	8%	-	-	0%	-	0%
3,484,146	2,888,972	3,310,507	595,174	21%	173,639	5%	Food and Beverage	3,484,146	593,574	21%	173,639	5%	-	1,600	-100%	-	0%
488,104	359,050	431,315	129,054	36%	56,789	13%	Retail Product	460,866	115,416	33%	51,039	12%	27,238	13,638	100%	5,750	27%
2,375,109	1,925,130	2,233,881	449,979	23%	141,229	6%	Lessons & Rentals	2,375,109	449,979	23%	141,229	6%	-	-	0%	-	0%
648,295	582,900	560,190	65,395	11%	88,106	16%	Other	123,315	17,715	17%	66,426	117%	524,980	47,680	10%	21,680	4%
(1,361,852)	(1,121,460)	(1,277,225)	(240,392)	-21%	(84,627)	-7%	**Cost of Goods Sold**	(1,361,852)	(240,392)	-21%	(84,627)	-7%	-	-	0%	-	0%
(7,120,129)	(6,627,111)	(6,659,971)	(493,018)	-7%	(460,158)	-7%	**Payroll Direct**	(4,578,107)	(494,707)	-12%	(437,379)	-11%	(2,542,023)	1,688	0%	(22,779)	-1%
(1,988,068)	(2,190,752)	(1,939,081)	202,684	9%	(48,988)	-3%	**Payroll Burden**	(1,332,248)	59,235	4%	(48,919)	-4%	(655,820)	143,449	18%	(69)	0%
(9,108,198)	(8,817,863)	(8,599,052)	(290,335)	-3%	(509,146)	-6%	**Payroll Total**	(5,910,355)	(435,472)	-8%	(486,298)	-9%	(3,197,843)	145,137	4%	(22,848)	-1%
(3,950,155)	(3,494,574)	(3,630,718)	(455,581)	-13%	(319,437)	-9%	**Expenses**	(2,281,387)	(226,352)	-11%	(41,882)	-2%	(1,668,768)	(229,229)	-16%	(277,555)	-20%
(333,719)	(300,529)	(185,208)	(33,190)	-11%	(148,511)	-80%	Personnel Costs	(191,366)	9,053	5%	(93,803)	-96%	(142,353)	(42,243)	-42%	(54,708)	-62%
(706,333)	(708,135)	(716,520)	1,802	0%	10,187	1%	Utiliites	(509,268)	13,927	3%	7,986	2%	(197,065)	(12,125)	-7%	2,201	1%
(131,681)	(106,330)	(96,849)	(25,351)	-24%	(34,831)	-36%	Fuel Costs	(88,441)	(25,341)	-40%	(19,526)	-28%	(43,239)	(9)	0%	(15,305)	-55%
(1,126,225)	(931,153)	(1,078,009)	(195,072)	-21%	(48,215)	-4%	Supplies	(633,503)	(82,913)	-15%	69,582	10%	(492,722)	(112,159)	-29%	(117,798)	-31%
(554,564)	(443,051)	(474,488)	(111,513)	-25%	(80,076)	-17%	Repairs & Maintenance	(370,196)	(67,146)	-22%	(37,208)	-11%	(184,369)	(44,368)	-32%	(42,868)	-30%
(343,831)	(222,600)	(246,406)	(121,231)	-54%	(97,425)	-40%	Forestry Land Maint	-	1,500	100%	547	100%	(343,831)	(122,731)	-56%	(97,971)	-40%
(323,400)	(298,400)	(323,800)	(25,000)	-8%	400	0%	Insurance	(212,700)	(25,000)	-13%	(500)	0%	(110,700)	-	0%	900	1%
(186,732)	(181,350)	(172,893)	(5,382)	-3%	(13,839)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(186,732)	(5,382)	-3%	(13,839)	-8%
(229,189)	(167,930)	(211,236)	(61,259)	-36%	(17,953)	-8%	Credit Card Fees	(216,129)	(55,899)	-35%	(12,714)	-6%	(13,060)	(5,360)	-70%	(5,239)	-67%
(71,875)	(75,310)	(73,540)	3,435	5%	1,665	2%	Licenses Permits Fees	(24,073)	11,327	32%	7,193	23%	(47,802)	(7,892)	-20%	(5,528)	-13%
57,392	(59,786)	(51,769)	117,178	196%	109,161	211%	All other expenses	(35,712)	(5,861)	-20%	36,562	51%	93,104	123,039	411%	72,600	-354%
$ (3,152,919)	$ (4,241,000)	$ (2,968,628)	$ 1,088,081	26%	$ (184,291)	6%	**Net Operating Result**	$ 1,161,474	$ 1,109,255	-2124%	$ 88,682	-8%	$ (4,314,393)	$ (21,174)	0%	$ (272,973)	-7%
(14,420,205)	*(13,433,897)*	*(13,506,995)*	*(986,308)*	*-7%*	*(913,210)*	*-7%*	*Total Operating Costs*	*(9,553,595)*	*(902,217)*	*-10%*	*(612,807)*	*-7%*	*(4,866,611)*	*(84,092)*	*-2%*	*(300,403)*	*-7%*
10,229,000	10,229,000	10,228,000	-	0%	1,000	0%	**Assessment Revenue**						10,229,000	-	0%	1,000	0%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
4,241,000	4,241,000	4,882,000	-	0%	(641,000)	-13%	**Net, Operating Fund Portion**						4,241,000	-	0%	(641,000)	-13%
$ 1,088,081	$ -	$ 1,913,372	$ 1,088,081	NA	$ (825,291)	-43%	**Net Result**	$ 1,161,474	$ 1,109,255	2124%	$ 88,682	-8%	$ (73,393)	$ (21,174)	-41%	$ (913,973)	109%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of September 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ 36,184	$ (14,015)	$ 15,803	$ 50,199	358%	$ 20,381	129%	**Private Amenities**	$ 202,907	$ 33,767	20%	$ 29,737	17%	$ (166,723)	$ 16,432	9%	$ (9,356)	-6%
11,869	1,220	6,944	10,649	873%	4,925	71%	Trout Creek Rec Ctr	79,961	4,061	5%	6,097	8%	(68,092)	6,588	9%	(1,171)	-2%
3,684	(11,208)	(59)	14,892	133%	3,744	6295%	Aquatics	13,395	695	5%	878	7%	(9,711)	14,197	59%	2,866	23%
23,354	(1,402)	6,933	24,756	1766%	16,422	237%	Beach Club Marina	67,210	26,210	64%	22,361	50%	(43,856)	(1,454)	-3%	(5,939)	-16%
8,912	9,435	13,203	(523)	-6%	(4,291)	-33%	Tennis Center	41,044	3,744	10%	319	1%	(32,132)	(4,267)	-15%	(4,610)	-17%
(4,241)	(3,795)	(4,621)	(446)	-12%	381	8%	Day Camps	495	495	0%	495	0%	(4,736)	(941)	-25%	(114)	-2%
(7,395)	(8,265)	(6,596)	870	11%	(799)	-12%	Recreation Programs	802	(1,438)	-64%	(412)	-34%	(8,197)	2,308	22%	(387)	-5%
(57,285)	**(117,274)**	**(49,995)**	**59,989**	**51%**	**(7,290)**	**-15%**	**Public Amenities**	**638,043**	**60,745**	**11%**	**45,678**	**8%**	**(695,328)**	**(756)**	**0%**	**(52,967)**	**-8%**
(54,122)	(66,624)	(59,884)	12,502	19%	5,762	10%	Downhill Ski	450	450	0%	-	0%	(54,572)	12,052	18%	5,762	10%
(12,954)	(18,661)	(10,621)	5,707	31%	(2,333)	-22%	Cross Country Ski	-	-	0%	-	0%	(12,954)	5,707	31%	(2,333)	-22%
(815)	(2,107)	(39)	1,292	61%	(776)	######	Snowplay	-	-	0%	-	0%	(815)	1,292	61%	(776)	######
27,757	39,221	53,348	(11,464)	-29%	(25,591)	-48%	Golf	197,060	(17,540)	-8%	(9,381)	-5%	(169,303)	6,076	3%	(16,210)	-11%
(2,725)	(4,015)	(2,143)	1,290	32%	(582)	-27%	Campground	6,744	1,944	41%	694	11%	(9,469)	(654)	-7%	(1,276)	-16%
(12,536)	(18,200)	(17,740)	5,664	31%	5,204	29%	Equestrian	20,901	(1,799)	-8%	(2,509)	-11%	(33,437)	7,463	18%	7,713	19%
(5,064)	(6,004)	(7,223)	940	16%	2,158	30%	Bikeworks	14,747	3,347	29%	5,176	54%	(19,811)	(2,407)	-14%	(3,017)	-18%
(22,167)	(20,480)	(14,611)	(1,687)	-8%	(7,556)	-52%	Trails	-	(160)	-100%	(60)	-100%	(22,167)	(1,527)	-7%	(7,496)	-51%
60,384	17,886	35,903	42,498	238%	24,481	68%	The Lodge	298,199	70,199	31%	48,498	19%	(237,814)	(27,700)	-13%	(24,017)	-11%
(21,070)	(20,932)	(16,733)	(138)	-1%	(4,336)	-26%	Summer Food and Bev	35,283	(4,017)	-10%	5,027	17%	(56,353)	3,879	6%	(9,363)	-20%
550	(3,891)	(7,402)	4,441	114%	7,952	107%	Pizza on the Hill	45,150	9,150	25%	8,624	24%	(44,600)	(4,709)	-12%	(672)	-2%
(14,524)	(13,467)	(2,851)	(1,057)	-8%	(11,672)	-409%	Alder Creek Café	19,510	(828)	-4%	(10,391)	-35%	(34,033)	(228)	-1%	(1,281)	-4%
(21,101)	**(131,289)**	**(34,192)**	**110,188**	**84%**	**13,092**	**38%**	**Amenities Total**	**840,950**	**94,512**	**13%**	**75,415**	**10%**	**(862,051)**	**15,676**	**2%**	**(62,323)**	**-8%**
(551,701)	**(500,711)**	**(526,169)**	**(50,990)**	**-10%**	**(25,532)**	**-5%**	**HOA & Amenities Support Services**	**49,901**	**1,501**	**3%**	**(10,081)**	**-17%**	**(601,602)**	**(52,491)**	**-10%**	**(15,451)**	**-3%**
(59,922)	(60,298)	(50,171)	376	1%	(9,751)	-19%	General	-	-	0%	-	0%	(59,922)	376	1%	(9,751)	-19%
(54,862)	(49,138)	(29,813)	(5,724)	-12%	(25,049)	-84%	Administration	4,930	(6,270)	-56%	(23,698)	-83%	(59,792)	546	1%	(1,351)	-2%
(47,978)	(31,211)	(32,826)	(16,767)	-54%	(15,151)	-46%	Communications	12,015	(4,985)	-29%	356	3%	(59,993)	(11,782)	-24%	(15,508)	-35%
(52,185)	(50,722)	(51,923)	(1,463)	-3%	(262)	-1%	Information Tech	-	-	0%	-	0%	(52,185)	(1,463)	-3%	(262)	-1%
(58,326)	(65,163)	(54,220)	6,837	10%	(4,105)	-8%	Accounting	465	165	55%	4	1%	(58,791)	6,672	10%	(4,109)	-8%
(45,816)	(26,000)	(16,704)	(19,816)	-76%	(29,112)	-174%	Human Resources	-	-	0%	-	0%	(45,816)	(19,816)	-76%	(29,112)	-174%
(6,457)	(10,497)	(12,633)	4,040	38%	6,176	49%	Architectural Standards	18,648	1,148	7%	4,444	31%	(25,105)	2,892	10%	1,731	6%
(17,203)	(22,056)	(14,873)	4,853	22%	(2,330)	-16%	Member Services	1,806	406	29%	389	27%	(19,009)	4,447	19%	(2,718)	-17%
(19,312)	(21,267)	(20,844)	1,955	9%	1,532	7%	Risk & Facility Admin	-	-	0%	-	0%	(19,312)	1,955	9%	1,532	7%
(134,877)	(101,385)	(193,104)	(33,492)	-33%	58,227	30%	Forestry	12,037	11,037	1104%	8,424	233%	(146,914)	(44,529)	-43%	49,803	25%
(54,763)	(62,974)	(49,058)	8,211	13%	(5,705)	-12%	Maintenance	-	-	0%	-	0%	(54,763)	8,211	13%	(5,705)	-12%
$ (572,802)	$ (632,000)	$ (560,361)	$ 59,198	9%	$ (12,441)	-2%	**Net Operating Result**	$ 890,852	$ 96,014	12%	$ 65,334	8%	$ (1,463,654)	$ (36,816)	-3%	$ (77,775)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the nine months ending September 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ 464,238	$ 280,728	$ 363,556	$ 183,510	65%	$ 100,682	28%	**Private Amenities**	$ 2,232,464	$ 44,464	2%	$ 82,036	4%	$ (1,768,226)	$ 139,046	7%	$ 18,647	1%
148,711	2,483	50,899	146,228	5889%	97,812	192%	Trout Creek Rec Ctr	799,794	92,494	13%	67,230	9%	(651,083)	53,734	8%	30,582	4%
(12,131)	(62,204)	(48,660)	50,073	80%	36,529	75%	Aquatics	172,321	(44,679)	-21%	(7,976)	-4%	(184,452)	94,752	34%	44,504	19%
293,988	264,202	280,312	29,786	11%	13,676	5%	Beach Club Marina	660,982	40,982	7%	43,543	7%	(366,994)	(11,196)	-3%	(29,867)	-9%
(889)	58,355	55,190	(59,244)	-102%	(56,079)	-102%	Tennis Center	207,177	(30,923)	-13%	(29,431)	-12%	(208,066)	(28,321)	-16%	(26,648)	-15%
39,479	45,320	35,824	(5,841)	-13%	3,654	10%	Day Camps	224,625	(18,375)	-8%	18,774	9%	(185,146)	12,534	6%	(15,120)	-9%
(4,919)	(27,428)	(10,010)	22,509	82%	5,091	51%	Recreation Programs	167,565	4,965	3%	(10,104)	-6%	(172,485)	17,543	9%	15,195	8%
697,236	**(228,509)**	**709,236**	**925,745**	**405%**	**(12,000)**	**-2%**	**Public Amenities**	**8,482,605**	**1,967,008**	**30%**	**619,454**	**8%**	**(7,785,369)**	**(1,041,263)**	**-15%**	**(631,454)**	**-9%**
859,075	256,282	657,844	602,793	235%	201,231	31%	Downhill Ski	3,122,475	1,224,630	65%	369,557	13%	(2,263,400)	(621,837)	-38%	(168,326)	-8%
270,894	39,675	169,983	231,219	583%	100,911	59%	Cross Country Ski	910,587	370,587	69%	177,566	24%	(639,693)	(139,368)	-28%	(76,655)	-14%
145,841	(5,218)	126,292	151,059	2895%	19,549	15%	Snowplay	248,919	144,919	139%	34,370	16%	(103,078)	6,140	6%	(14,821)	-17%
(117,432)	(16,642)	(3,095)	(100,790)	-606%	(114,337)	######	Golf	921,057	(167,243)	-15%	(129,596)	-12%	(1,038,490)	66,452	6%	15,259	1%
(4,574)	(5,036)	392	462	9%	(4,966)	######	Campground	58,723	1,723	3%	488	1%	(63,297)	(1,261)	-2%	(5,455)	-9%
(64,193)	(51,067)	(54,355)	(13,126)	-26%	(9,839)	-18%	Equestrian	194,758	(11,242)	-5%	7,214	4%	(258,951)	(1,884)	-1%	(17,053)	-7%
(4,207)	6,300	(4,055)	(10,507)	-167%	(152)	-4%	Bikeworks	100,259	8,259	9%	15,902	19%	(104,466)	(18,766)	-22%	(16,054)	-18%
(125,131)	(126,933)	(77,016)	1,802	1%	(48,115)	-62%	Trails	100	(900)	-90%	(207)	-67%	(125,231)	2,702	2%	(47,907)	-62%
(34,083)	(111,610)	7,011	77,527	69%	(41,094)	-586%	The Lodge	1,953,693	236,693	14%	100,109	5%	(1,987,776)	(159,166)	-9%	(141,203)	-8%
(106,738)	(107,870)	(73,300)	1,132	1%	(33,438)	-46%	Summer Food and Bev	228,351	(23,949)	-9%	6,778	3%	(335,089)	25,081	7%	(40,215)	-14%
(45,971)	(54,070)	(15,842)	8,099	15%	(30,129)	-190%	Pizza on the Hill	417,245	38,345	10%	(7,513)	-2%	(463,216)	(30,246)	-7%	(22,617)	-5%
(76,245)	(52,320)	(24,624)	(23,925)	-46%	(51,621)	-210%	Alder Creek Café	326,437	145,185	80%	44,786	16%	(402,682)	(169,110)	-72%	(96,407)	-31%
1,161,474	**52,219**	**1,072,792**	**1,109,255**	**2124%**	**88,682**	**8%**	**Amenities Total**	**10,715,069**	**2,011,472**	**23%**	**701,490**	**7%**	**(9,553,595)**	**(902,217)**	**-10%**	**(612,807)**	**-7%**
(4,314,393)	**(4,293,219)**	**(4,041,420)**	**(21,174)**	**0%**	**(272,973)**	**-7%**	**HOA & Amenities Support Services**	**552,218**	**62,918**	**13%**	**27,430**	**5%**	**(4,866,611)**	**(84,092)**	**-2%**	**(300,403)**	**-7%**
(640,847)	(594,618)	(531,482)	(46,229)	-8%	(109,365)	-21%	General	-	-	0%	-	0%	(640,847)	(46,229)	-8%	(109,365)	-21%
(333,145)	(385,888)	(388,637)	52,743	14%	55,493	14%	Administration	219,406	57,506	36%	(27,533)	-11%	(552,550)	(4,762)	-1%	83,026	13%
(296,523)	(302,087)	(323,839)	5,564	2%	27,316	8%	Communications	146,434	(12,566)	-8%	10,695	8%	(442,958)	18,129	4%	16,621	4%
(463,554)	(455,306)	(450,458)	(8,248)	-2%	(13,097)	-3%	Information Tech	-	-	0%	-	0%	(463,554)	(8,248)	-2%	(13,097)	-3%
(514,997)	(576,525)	(534,372)	61,528	11%	19,376	4%	Accounting	4,975	2,675	116%	784	19%	(519,972)	58,853	10%	18,592	3%
(262,451)	(228,761)	(205,153)	(33,690)	-15%	(57,298)	-28%	Human Resources	-	-	0%	-	0%	(262,451)	(33,690)	-15%	(57,298)	-28%
(94,629)	(114,515)	(109,851)	19,886	17%	15,222	14%	Architectural Standards	134,300	(0)	0%	35,801	36%	(228,928)	19,887	8%	(20,579)	-10%
(146,140)	(195,763)	(136,904)	49,623	25%	(9,236)	-7%	Member Services	29,446	1,646	6%	(1,841)	-6%	(175,585)	47,978	21%	(7,396)	-4%
(197,912)	(191,956)	(174,278)	(5,956)	-3%	(23,634)	-14%	Risk & Facility Admin	-	-	0%	-	0%	(197,912)	(5,956)	-3%	(23,634)	-14%
(835,199)	(667,531)	(689,143)	(167,668)	-25%	(146,056)	-21%	Forestry	17,657	13,657	341%	9,524	117%	(852,856)	(181,325)	-27%	(155,580)	-22%
(528,997)	(580,269)	(497,302)	51,272	9%	(31,695)	-6%	Maintenance	-	-	0%	-	0%	(528,997)	51,272	9%	(31,695)	-6%
$ (3,152,919)	$ (4,241,000)	$ (2,968,628)	$ 1,088,081	26%	$ (184,291)	-6%	**Net Operating Result**	$ 11,267,287	$ 2,074,390	23%	$ 728,919	7%	$ (14,420,205)	$ (986,308)	-7%	$ (913,210)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ (59,127)	**$ (161,824)**	**$ (94,742)**	**$ 102,697**	**63%**	**$ 35,615**	**38%**	**Private Amenities**	**$ 308,634**	**$ 36,234**	**13%**	**$ 14,721**	**5%**	**$ (367,761)**	**$ 66,463**	**15%**	**$ 20,895**	**5%**
40,075	(73,484)	(35,963)	113,559	155%	76,038	211%	Trout Creek Rec Ctr	313,289	86,289	38%	57,246	22%	(273,214)	27,270	9%	18,792	6%
6,136	(34,051)	3,046	40,187	118%	3,090	101%	Aquatics	58,169	14,169	32%	9,776	20%	(52,032)	26,019	33%	(6,685)	-15%
(35,032)	(20,156)	(8,296)	(14,876)	-74%	(26,736)	-322%	Beach Club Marina	(14,101)	(14,101)	0%	(18,371)	-430%	(20,931)	(775)	-4%	(8,365)	-67%
(55,160)	(5,832)	(25,390)	(49,328)	-846%	(29,770)	-117%	Tennis Center	(48,797)	(48,797)	0%	(31,672)	-185%	(6,363)	(531)	-9%	1,902	23%
(1,101)	(1,190)	(2,720)	89	7%	1,620	60%	Day Camps	75	75	0%	(45)	-38%	(1,176)	14	1%	1,665	59%
(14,046)	(27,111)	(25,419)	13,065	48%	11,373	45%	Recreation Programs	-	(1,400)	-100%	(2,213)	-100%	(14,046)	14,465	51%	13,587	49%
1,242,439	**160,756**	**1,011,941**	**1,081,683**	**673%**	**230,498**	**23%**	**Public Amenities**	**5,246,366**	**2,018,634**	**63%**	**650,213**	**14%**	**(4,003,927)**	**(936,951)**	**-31%**	**(419,715)**	**-12%**
1,144,367	530,379	999,296	613,988	116%	145,071	15%	Downhill Ski	3,119,559	1,221,714	64%	370,666	13%	(1,975,192)	(607,726)	-44%	(225,595)	-13%
361,940	125,649	236,917	236,291	188%	125,023	53%	Cross Country Ski	910,587	370,587	69%	178,358	24%	(548,647)	(134,296)	-32%	(53,335)	-11%
156,987	6,317	128,419	150,670	2385%	28,568	22%	Snowplay	248,919	144,919	139%	34,370	16%	(91,932)	5,751	6%	(5,802)	-7%
(171,851)	(198,532)	(180,216)	26,681	13%	8,365	5%	Golf	1,381	(619)	-31%	(2,811)	-67%	(173,232)	27,300	14%	11,176	6%
(9,752)	(8,948)	(7,408)	(804)	-9%	(2,344)	-32%	Campground	-	-	0%	-	0%	(9,752)	(804)	-9%	(2,344)	-32%
(21,164)	(18,350)	(21,511)	(2,814)	-15%	347	2%	Equestrian	320	320	0%	320	0%	(21,484)	(3,134)	-17%	27	0%
(2,536)	-	-	(2,536)	######	(2,536)	#DIV/0!	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	######	(2,536)	######
(17,383)	(21,630)	(7,903)	4,247	20%	(9,480)	-120%	Trails	-	-	0%	-	0%	(17,383)	4,247	20%	(9,480)	-120%
(134,344)	(192,274)	(124,060)	57,930	30%	(10,283)	-8%	The Lodge	659,841	158,841	32%	38,446	6%	(794,185)	(100,911)	-15%	(48,730)	-7%
(4,317)	(4,294)	(22)	(23)	-1%	(4,295)	-19556%	Summer Food and Bev	-	-	0%	-	0%	(4,317)	(23)	-1%	(4,295)	######
(26,786)	(45,209)	(20,586)	18,423	41%	(6,200)	-30%	Pizza on the Hill	131,374	36,874	39%	5,155	4%	(158,160)	(18,451)	-13%	(11,355)	-8%
(32,722)	(12,352)	9,016	(20,370)	-165%	(41,738)	-463%	Alder Creek Café	174,384	85,997	97%	25,708	17%	(207,106)	(106,367)	-106%	(67,446)	-48%
1,183,312	**(1,068)**	**917,199**	**1,184,380**	**######**	**266,113**	**29%**	**Amenities Total**	**5,555,001**	**2,054,869**	**59%**	**664,934**	**14%**	**(4,371,688)**	**(870,488)**	**-25%**	**(398,821)**	**-10%**
(1,773,761)	**(1,738,932)**	**(1,597,248)**	**(34,829)**	**-2%**	**(176,513)**	**-11%**	**HOA & Amenities Support Services**	**219,537**	**10,137**	**5%**	**(1,633)**	**-1%**	**(1,993,298)**	**(44,966)**	**-2%**	**(174,879)**	**-10%**
(302,081)	(264,998)	(241,678)	(37,083)	-14%	(60,403)	-25%	General	-	-	0%	-	0%	(302,081)	(37,083)	-14%	(60,403)	-25%
(96,499)	(155,071)	(114,503)	58,572	38%	18,003	16%	Administration	129,548	41,348	47%	(5,779)	-4%	(226,047)	17,224	7%	23,783	10%
(130,828)	(145,365)	(148,453)	14,537	10%	17,624	12%	Communications	49,198	(14,802)	-23%	3,024	7%	(180,026)	29,339	14%	14,600	8%
(202,270)	(205,305)	(202,963)	3,035	1%	692	0%	Information Tech	-	-	0%	-	0%	(202,270)	3,035	1%	692	0%
(236,322)	(254,092)	(243,982)	17,770	7%	7,660	3%	Accounting	2,121	1,221	136%	362	21%	(238,443)	16,549	6%	7,298	3%
(96,560)	(101,580)	(97,606)	5,020	5%	1,047	1%	Human Resources	-	-	0%	-	0%	(96,560)	5,020	5%	1,047	1%
(60,811)	(56,663)	(47,700)	(4,148)	-7%	(13,112)	-27%	Architectural Standards	34,195	(16,105)	-32%	553	2%	(95,006)	11,957	11%	(13,664)	-17%
(71,714)	(87,384)	(67,682)	15,670	18%	(4,032)	-6%	Member Services	4,475	(1,525)	-25%	208	5%	(76,189)	17,195	18%	(4,240)	-6%
(85,623)	(85,912)	(73,097)	289	0%	(12,525)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(85,623)	289	0%	(12,525)	-17%
(255,569)	(118,675)	(124,490)	(136,894)	-115%	(131,079)	-105%	Forestry	-	-	0%	-	0%	(255,569)	(136,894)	-115%	(131,079)	-105%
(235,483)	(263,887)	(235,096)	28,404	11%	(388)	0%	Maintenance	-	-	0%	-	0%	(235,483)	28,404	11%	(388)	0%
$ (590,449)	$ (1,740,000)	$ (680,049)	$ 1,149,551	66%	$ 89,601	13%	**Net Operating Result**	$ 5,774,537	$ 2,065,005	56%	$ 663,301	13%	$ (6,364,986)	$ (915,454)	-17%	$ (573,700)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Summer Months (May-Sep) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ 523,365	$ 442,552	$ 458,298	$ 80,813	18%	$ 65,067	14%	**Private Amenities**	$ 1,923,829	$ 8,229	0%	$ 67,315	4%	$ (1,400,464)	$ 72,584	5%	$ (2,248)	0%
108,636	75,967	86,862	32,669	43%	21,774	25%	Trout Creek Rec Ctr	486,504	6,204	1%	9,983	2%	(377,869)	26,464	7%	11,790	3%
(18,268)	(28,153)	(51,706)	9,885	35%	33,438	65%	Aquatics	114,152	(58,848)	-34%	(17,752)	-13%	(132,420)	68,733	34%	51,190	28%
329,020	284,358	288,608	44,662	16%	40,412	14%	Beach Club Marina	675,083	55,083	9%	61,914	10%	(346,063)	(10,421)	-3%	(21,502)	-7%
54,271	64,187	80,580	(9,916)	-15%	(26,309)	-33%	Tennis Center	255,974	17,874	8%	2,241	1%	(201,703)	(27,790)	-16%	(28,551)	-16%
40,580	46,510	38,545	(5,930)	-13%	2,035	5%	Day Camps	224,550	(18,450)	-8%	18,819	9%	(183,970)	12,520	6%	(16,784)	-10%
9,126	(317)	15,409	9,443	2979%	(6,282)	-41%	Recreation Programs	167,565	6,365	4%	(7,890)	-4%	(158,439)	3,078	2%	1,608	1%
(545,203)	**(389,265)**	**(302,705)**	**(155,938)**	**-40%**	**(242,498)**	**-80%**	**Public Amenities**	**3,236,239**	**(51,626)**	**-2%**	**(30,759)**	**-1%**	**(3,781,442)**	**(104,312)**	**-3%**	**(211,739)**	**-6%**
(285,291)	(274,097)	(341,452)	(11,194)	-4%	56,160	16%	Downhill Ski	2,916	2,916	0%	(1,109)	-28%	(288,208)	(14,111)	-5%	57,269	17%
(91,046)	(85,974)	(66,935)	(5,072)	-6%	(24,112)	-36%	Cross Country Ski	-	-	0%	(792)	-100%	(91,046)	(5,072)	-6%	(23,320)	-34%
(11,146)	(11,535)	(2,127)	389	3%	(9,019)	-424%	Snowplay	-	-	0%	-	0%	(11,146)	389	3%	(9,019)	-424%
54,419	181,890	177,122	(127,471)	-70%	(122,703)	-69%	Golf	919,676	(166,624)	-15%	(126,786)	-12%	(865,257)	39,153	4%	4,083	0%
5,178	3,912	7,800	1,266	32%	(2,622)	-34%	Campground	58,723	1,723	3%	488	1%	(53,545)	(457)	-1%	(3,111)	-6%
(43,029)	(32,717)	(32,844)	(10,312)	-32%	(10,185)	-31%	Equestrian	194,438	(11,562)	-6%	6,894	4%	(237,467)	1,250	1%	(17,080)	-8%
(1,671)	6,300	(4,055)	(7,971)	-127%	2,384	59%	Bikeworks	100,259	8,259	9%	15,902	19%	(101,930)	(16,230)	-19%	(13,519)	-15%
(107,747)	(105,303)	(69,113)	(2,444)	-2%	(38,634)	-56%	Trails	100	(900)	-90%	(207)	-67%	(107,847)	(1,544)	-1%	(38,427)	-55%
100,260	80,664	131,071	19,596	24%	(30,810)	-24%	The Lodge	1,293,852	77,852	6%	61,662	5%	(1,193,592)	(58,256)	-5%	(92,473)	-8%
(102,421)	(103,576)	(73,278)	1,155	1%	(29,143)	-40%	Summer Food and Bev	228,351	(23,949)	-9%	6,778	3%	(330,772)	25,104	7%	(35,921)	-12%
(19,185)	(8,861)	4,745	(10,324)	-117%	(23,930)	-504%	Pizza on the Hill	285,871	1,471	1%	(12,668)	-4%	(305,056)	(11,795)	-4%	(11,262)	-4%
(43,523)	(39,968)	(33,640)	(3,555)	-9%	(9,883)	-29%	Alder Creek Café	152,053	59,188	64%	19,078	14%	(195,576)	(62,743)	-47%	(28,961)	-17%
(21,838)	**53,287**	**155,593**	**(75,125)**	**-141%**	**(177,431)**	**-114%**	**Amenities Total**	**5,160,068**	**(43,397)**	**-1%**	**36,556**	**1%**	**(5,181,906)**	**(31,728)**	**-1%**	**(213,987)**	**-4%**
(2,540,632)	**(2,554,287)**	**(2,444,171)**	**13,655**	**1%**	**(96,461)**	**-4%**	**HOA & Amenities Support Services**	**332,681**	**52,781**	**19%**	**29,063**	**10%**	**(2,873,313)**	**(39,126)**	**-1%**	**(125,524)**	**-5%**
(338,766)	(329,620)	(289,805)	(9,146)	-3%	(48,961)	-17%	General	-	-	0%	-	0%	(338,766)	(9,146)	-3%	(48,961)	-17%
(236,645)	(230,817)	(274,135)	(5,828)	-3%	37,489	14%	Administration	89,858	16,158	22%	(21,754)	-19%	(326,503)	(21,986)	-7%	59,243	15%
(165,695)	(156,722)	(175,387)	(8,973)	-6%	9,692	6%	Communications	97,237	2,237	2%	7,671	9%	(262,931)	(11,209)	-4%	2,020	1%
(261,284)	(250,001)	(247,495)	(11,283)	-5%	(13,789)	-6%	Information Tech	-	-	0%	-	0%	(261,284)	(11,283)	-5%	(13,789)	-6%
(278,675)	(322,433)	(290,390)	43,758	14%	11,716	4%	Accounting	2,854	1,454	104%	422	17%	(281,529)	42,304	13%	11,294	4%
(165,891)	(127,181)	(107,547)	(38,710)	-30%	(58,345)	-54%	Human Resources	-	-	0%	-	0%	(165,891)	(38,710)	-30%	(58,345)	-54%
(33,817)	(57,852)	(62,151)	24,035	42%	28,334	46%	Architectural Standards	100,105	16,105	19%	35,248	54%	(133,922)	7,930	6%	(6,915)	-5%
(74,426)	(108,379)	(69,222)	33,953	31%	(5,204)	-8%	Member Services	24,970	3,170	15%	(2,049)	-8%	(99,397)	30,782	24%	(3,156)	-3%
(112,289)	(106,044)	(101,181)	(6,245)	-6%	(11,108)	-11%	Risk & Facility Admin	-	-	0%	-	0%	(112,289)	(6,245)	-6%	(11,108)	-11%
(579,630)	(548,856)	(564,653)	(30,774)	-6%	(14,977)	-3%	Forestry	17,657	13,657	341%	9,524	117%	(597,287)	(44,431)	-8%	(24,500)	-4%
(293,514)	(316,382)	(262,206)	22,868	7%	(31,307)	-12%	Maintenance	-	-	0%	-	0%	(293,514)	22,868	7%	(31,307)	-12%
$ (2,562,470)	$ (2,501,000)	$ (2,288,579)	$ (61,470)	2%	$ (273,892)	-12%	**Net Operating Result**	$ 5,492,749	$ 9,384	0%	$ 65,619	1%	$ (8,055,219)	$ (70,854)	-1%	$ (339,510)	-4%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
$ (62,446)	**$ (190,089)**	**$ (100,379)**	**$ 127,643**	**67%**	**$ 37,933**	**38%**	**Private Amenities**	**$ 480,288**	**$ 41,588**	**9%**	**$ 17,537**	**4%**	**$ (542,734)**	**$ 86,055**	**14%**	**$ 20,397**	**4%**
53,871	(84,956)	(28,135)	138,827	163%	82,006	291%	Trout Creek Rec Ctr	462,227	92,527	25%	62,654	16%	(408,356)	46,300	10%	19,352	5%
14,224	(27,051)	9,660	41,275	153%	4,564	47%	Aquatics	80,235	14,235	22%	9,842	14%	(66,011)	27,040	29%	(5,278)	-9%
(38,774)	(24,908)	(12,927)	(13,866)	-56%	(25,848)	-200%	Beach Club Marina	(14,046)	(14,046)	0%	(18,324)	-428%	(24,728)	180	1%	(7,524)	-44%
(58,890)	(9,227)	(27,041)	(49,663)	-538%	(31,850)	-118%	Tennis Center	(48,797)	(48,797)	0%	(32,084)	-192%	(10,093)	(866)	-9%	234	2%
(1,056)	(1,496)	(2,243)	440	29%	1,187	53%	Day Camps	75	75	0%	(45)	-38%	(1,131)	365	24%	1,232	52%
(31,820)	(42,451)	(39,694)	10,631	25%	7,874	20%	Recreation Programs	595	(2,405)	-80%	(4,506)	-88%	(32,415)	13,036	29%	12,380	28%
1,291,289	**(229,827)**	**1,257,502**	**1,521,116**	**662%**	**33,787**	**3%**	**Public Amenities**	**6,755,439**	**2,673,407**	**65%**	**486,346**	**8%**	**(5,464,150)**	**(1,152,291)**	**-27%**	**(452,560)**	**-9%**
1,237,943	267,322	1,255,615	970,621	363%	(17,671)	-1%	Downhill Ski	3,867,833	1,686,088	77%	301,187	8%	(2,629,889)	(715,466)	-37%	(318,859)	-14%
419,012	118,184	298,402	300,828	255%	120,610	40%	Cross Country Ski	1,155,654	485,654	72%	123,028	12%	(736,643)	(184,827)	-33%	(2,419)	0%
205,701	39,435	191,828	166,266	422%	13,874	7%	Snowplay	324,536	163,536	102%	13,368	4%	(118,834)	2,731	2%	506	0%
(234,059)	(280,600)	(257,765)	46,541	17%	23,706	9%	Golf	2,307	307	15%	4,817	192%	(236,366)	46,234	16%	18,889	7%
(13,791)	(12,357)	(11,324)	(1,434)	-12%	(2,467)	-22%	Campground	-	-	0%	-	0%	(13,791)	(1,434)	-12%	(2,467)	-22%
(33,725)	(27,287)	(29,607)	(6,438)	-24%	(4,118)	-14%	Equestrian	320	320	0%	320	0%	(34,045)	(6,758)	-25%	(4,438)	-15%
(1,312)	11	874	(1,323)	######	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	######	(2,560)	-349%
(34,947)	(31,551)	(15,001)	(3,396)	-11%	(19,946)	-133%	Trails	-	-	0%	-	0%	(34,947)	(3,396)	-11%	(19,946)	-133%
(175,439)	(218,474)	(147,030)	43,035	20%	(28,409)	-19%	The Lodge	973,915	154,915	19%	21,879	2%	(1,149,354)	(111,880)	-11%	(50,288)	-5%
(4,784)	(4,534)	1,350	(250)	-6%	(6,134)	-454%	Summer Food and Bev	-	-	0%	-	0%	(4,784)	(250)	-6%	(6,134)	-454%
(32,617)	(56,338)	(27,398)	23,721	42%	(5,218)	-19%	Pizza on the Hill	194,526	46,026	31%	841	0%	(227,143)	(22,305)	-11%	(6,060)	-3%
(40,694)	(23,638)	(2,443)	(17,056)	-72%	(38,251)	######	Alder Creek Café	235,834	136,047	136%	20,532	10%	(276,528)	(153,103)	-124%	(58,783)	-27%
1,228,843	**(419,916)**	**1,157,123**	**1,648,759**	**393%**	**71,720**	**6%**	**Amenities Total**	**7,235,728**	**2,714,996**	**60%**	**503,883**	**7%**	**(6,006,885)**	**(1,066,237)**	**-22%**	**(432,163)**	**-8%**
(2,678,991)	**(2,671,084)**	**(2,520,523)**	**(7,907)**	**0%**	**(158,468)**	**-6%**	**HOA & Amenities Support Services**	**314,862**	**35,062**	**13%**	**29,298**	**10%**	**(2,993,853)**	**(42,969)**	**-1%**	**(187,766)**	**-7%**
(357,955)	(389,368)	(355,714)	31,413	8%	(2,241)	-1%	General	-	-	0%	-	0%	(357,955)	31,413	8%	(2,241)	-1%
(295,150)	(249,307)	(354,364)	(45,843)	-18%	59,214	17%	Administration	173,618	58,618	51%	8,648	5%	(468,767)	(104,460)	-29%	50,566	10%
(193,288)	(238,035)	(230,555)	44,747	19%	37,267	16%	Communications	81,029	(11,971)	-13%	11,364	16%	(274,317)	56,718	17%	25,902	9%
(280,175)	(298,430)	(284,222)	18,255	6%	4,047	1%	Information Tech	-	-	0%	-	0%	(280,175)	18,255	6%	4,047	1%
(368,511)	(384,933)	(361,996)	16,422	4%	(6,515)	-2%	Accounting	2,637	1,637	164%	450	21%	(371,148)	14,785	4%	(6,965)	-2%
(174,043)	(165,059)	(155,372)	(8,984)	-5%	(18,671)	-12%	Human Resources	-	-	0%	-	0%	(174,043)	(8,984)	-5%	(18,671)	-12%
(92,375)	(94,550)	(72,945)	2,175	2%	(19,430)	-27%	Architectural Standards	46,881	(15,219)	-25%	5,525	13%	(139,257)	17,393	11%	(24,955)	-22%
(104,145)	(135,739)	(101,147)	31,594	23%	(2,998)	-3%	Member Services	8,845	145	2%	1,618	22%	(112,990)	31,449	22%	(4,616)	-4%
(126,173)	(130,219)	(107,116)	4,046	3%	(19,057)	-18%	Risk & Facility Admin	-	-	0%	-	0%	(126,173)	4,046	3%	(19,057)	-18%
(348,945)	(184,440)	(172,546)	(164,505)	-89%	(176,399)	-102%	Forestry	1,853	1,853	0%	1,693	1058%	(350,798)	(166,358)	-90%	(178,092)	-103%
(338,230)	(401,004)	(324,546)	62,774	16%	(13,684)	-4%	Maintenance	-	-	0%	-	0%	(338,230)	62,774	16%	(13,684)	-4%
$ (1,450,148)	$ (3,091,000)	$ (1,363,400)	$ 1,640,852	53%	$ (86,748)	-6%	**Net Operating Result**	$ 7,550,590	$ 2,750,058	57%	$ 533,181	8%	$ (9,000,738)	$ (1,109,206)	-14%	$ (619,929)	-7%

F7.5 N/A

Operating Fund - Summary PnL by Department - WINTER SEASON (nov-apr)
crosses fiscal years

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the nine months ending September 2017

Net Operating Results (NOR)							Department	Per Property Metrics						
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
$ 464,238	$ 280,728	$ 363,556	$ 183,510	65%	$ 100,682	28%	**Private Amenities**	$ 71.72	$ 43.37	$ 56.16	$ 28	65%	$ 16	28%
148,711	2,483	50,899	146,228	5889%	97,812	192%	Trout Creek Rec Ctg	22.97	0.38	7.86	23	5889%	15	192%
(12,131)	(62,204)	(48,660)	50,073	80%	36,529	75%	Aquatics	(1.87)	(9.61)	(7.52)	8	80%	6	75%
293,988	264,202	280,312	29,786	11%	13,676	5%	Beach Club Marina	45.42	40.82	43.30	5	11%	2	5%
(889)	58,355	55,190	(59,244)	-102%	(56,079)	-102%	Tennis Center	(0.14)	9.02	8.53	(9)	-102%	(9)	-102%
39,479	45,320	35,824	(5,841)	-13%	3,654	10%	Day Camps	6.10	7.00	5.53	(1)	-13%	1	10%
(4,919)	(27,428)	(10,010)	22,509	82%	5,091	51%	Recreation Programs	(0.76)	(4.24)	(1.55)	3	82%	1	51%
697,236	(228,509)	709,236	925,745	405%	(12,000)	-2%	**Public Amenities**	$ 107.71	$ (35.30)	$ 109.57	143	405%	(2)	-2%
859,075	256,282	657,844	602,793	235%	201,231	31%	Downhill Ski	132.72	39.59	101.63	93	235%	31	31%
270,894	39,675	169,983	231,219	583%	100,911	59%	Cross Country Ski	41.85	6.13	26.26	36	583%	16	59%
145,841	(5,218)	126,292	151,059	2895%	19,549	15%	Snowplay	22.53	(0.81)	19.51	23	2895%	3	15%
(117,432)	(16,642)	(3,095)	(100,790)	-606%	(114,337)	-3695%	Golf	(18.14)	(2.57)	(0.48)	(16)	-606%	(18)	######
(4,574)	(5,036)	392	462	9%	(4,966)	-1267%	Campground	(0.71)	(0.78)	0.06	0	9%	(1)	######
(64,193)	(51,067)	(54,355)	(13,126)	-26%	(9,839)	-18%	Equestrian	(9.92)	(7.89)	(8.40)	(2)	-26%	(2)	-18%
(4,207)	6,300	(4,055)	(10,507)	-167%	(152)	-4%	Bikeworks	(0.65)	0.97	(0.63)	(2)	-167%	(0)	-4%
(125,131)	(126,933)	(77,016)	1,802	1%	(48,115)	-62%	Trails	(19.33)	(19.61)	(11.90)	0	1%	(7)	-62%
(34,083)	(111,610)	7,011	77,527	69%	(41,094)	-586%	The Lodge	(5.27)	(17.24)	1.08	12	69%	(6)	-586%
(106,738)	(107,870)	(73,300)	1,132	1%	(33,438)	-46%	Summer Food and Bev	(16.49)	(16.66)	(11.32)	0	1%	(5)	-46%
(45,971)	(54,070)	(15,842)	8,099	15%	(30,129)	-190%	Pizza on the Hill	(7.10)	(8.35)	(2.45)	1	15%	(5)	-190%
(76,245)	(52,320)	(24,624)	(23,925)	-46%	(51,621)	-210%	Alder Creek Café	(11.78)	(8.08)	(3.80)	(4)	-46%	(8)	-210%
1,161,474	52,219	1,072,792	1,109,255	2124%	88,682	8%	**Amenities Total**	$ 179.43	$ 8.07	$ 165.73	171	2124%	14	8%
(4,314,393)	(4,293,219)	(4,041,420)	(21,174)	0%	(272,973)	-7%	**HOA & Amenities Support Services**	$ (666.52)	$ (663.25)	$ (624.35)	(3)	0%	(42)	-7%
(640,847)	(594,618)	(531,482)	(46,229)	-8%	(109,365)	-21%	General	(99.00)	(91.86)	(82.11)	(7)	-8%	(17)	-21%
(333,145)	(385,888)	(388,637)	52,743	14%	55,493	14%	Administration	(51.47)	(59.62)	(60.04)	8	14%	9	14%
(296,523)	(302,087)	(323,839)	5,564	2%	27,316	8%	Communications	(45.81)	(46.67)	(50.03)	1	2%	4	8%
(463,554)	(455,306)	(450,458)	(8,248)	-2%	(13,097)	-3%	Information Tech	(71.61)	(70.34)	(69.59)	(1)	-2%	(2)	-3%
(514,997)	(576,525)	(534,372)	61,528	11%	19,376	4%	Accounting	(79.56)	(89.07)	(82.55)	10	11%	3	4%
(262,451)	(228,761)	(205,153)	(33,690)	-15%	(57,298)	-28%	Human Resources	(40.55)	(35.34)	(31.69)	(5)	-15%	(9)	-28%
(94,629)	(114,515)	(109,851)	19,886	17%	15,222	14%	Architectural Standards	(14.62)	(17.69)	(16.97)	3	17%	2	14%
(146,140)	(195,763)	(136,904)	49,623	25%	(9,236)	-7%	Member Services	(22.58)	(30.24)	(21.15)	8	25%	(1)	-7%
(197,912)	(191,956)	(174,278)	(5,956)	-3%	(23,634)	-14%	Risk & Facility Admin	(30.57)	(29.65)	(26.92)	(1)	-3%	(4)	-14%
(835,199)	(667,531)	(689,143)	(167,668)	-25%	(146,056)	-21%	Forestry	(129.03)	(103.13)	(106.46)	(26)	-25%	(23)	-21%
(528,997)	(580,269)	(497,302)	51,272	9%	(31,695)	-6%	Maintenance	(81.72)	(89.64)	(76.83)	8	9%	(5)	-6%
$ (3,152,919)	$ (4,241,000)	$ (2,968,628)	$ 1,088,081	26%	$ (184,291)	6%	**Net Operating Result**	$ (487.09)	$ (655.18)	$ (458.62)	$ 168.10	26%	$ (28.47)	-6%

Tahoe Donner Association
Payroll Hours Report
for the month of September 2017

Month							Department	Year to Date						
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg
2,667	**4,258**	**3,186**	**1,591**	**37%**	**519**	**16%**	**Private Amenities**	**37,015**	**50,243**	**46,336**	**13,228**	**26%**	**9,321**	**20%**
1,311	1,733	1,342	422	24%	31	2%	Trout Creek Rec Ctr	11,922	15,655	13,051	3,733	24%	1,129	9%
59	782	230	723	92%	171	74%	Aquatics	3,105	8,027	6,574	4,922	61%	3,469	53%
664	973	788	310	32%	125	16%	Beach Club Marina	8,669	9,814	9,866	1,145	12%	1,197	12%
280	462	460	182	39%	180	39%	Tennis Center	3,315	3,713	3,626	398	11%	311	9%
160	90	110	(70)	-78%	(50)	-46%	Day Camps	6,724	9,261	8,519	2,538	27%	1,795	21%
193	218	256	25	11%	63	24%	Recreation Programs	3,281	3,773	4,700	492	13%	1,419	30%
12,973	**15,467**	**15,351**	**2,494**	**16%**	**2,378**	**15%**	**Public Amenities**	**174,671**	**153,306**	**174,461**	**(21,364)**	**-14%**	**(209)**	**0%**
408	546	313	138	25%	(95)	-30%	Downhill Ski Area	54,608	37,640	49,338	(16,968)	-45%	(5,270)	-11%
565	10	371	(555)	######	(194)	-52%	Cross Country Ski Area	15,736	10,014	14,068	(5,722)	-57%	(1,668)	-12%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,385	3,190	2,621	805	25%	236	9%
1,638	1,881	1,657	243	13%	19	1%	Golf Operations	8,230	10,202	9,599	1,972	19%	1,368	14%
3,419	3,795	3,385	376	10%	(34)	-1%	Golf Maintenance	19,006	22,723	21,242	3,717	16%	2,236	11%
-	86	101	86	100%	101	100%	Campground	663	808	848	145	18%	185	22%
223	958	712	735	77%	489	69%	Equestrian	4,664	5,737	4,991	1,073	19%	327	7%
92	165	119	73	44%	27	23%	Bikeworks	1,018	991	1,128	(27)	-3%	110	10%
635	588	297	(47)	-8%	(338)	-114%	Trails	2,801	2,969	1,377	168	6%	(1,424)	-103%
3,863	3,815	4,760	(48)	-1%	897	19%	The Lodge	39,483	33,337	39,417	(6,146)	-18%	(66)	0%
1,106	1,838	1,605	732	40%	499	31%	Summer Food and Bev	7,869	11,048	9,866	3,179	29%	1,997	20%
549	740	1,031	191	26%	482	47%	Pizza on the Hill	9,073	9,613	10,225	540	6%	1,153	11%
475	1,046	999	571	55%	524	52%	Alder Creek Café	9,135	5,035	9,742	(4,100)	-81%	607	6%
15,640	**19,725**	**18,537**	**4,085**	**21%**	**2,897**	**16%**	**Amenities Total**	**211,686**	**203,549**	**220,797**	**(8,136)**	**-4%**	**9,112**	**4%**
8,059	**8,032**	**7,759**	**(27)**	**0%**	**(300)**	**-4%**	**HOA & Amenities Support Services**	**63,691**	**67,301**	**60,437**	**3,610**	**5%**	**(3,254)**	**-5%**
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
484	546	483	62	11%	(1)	0%	Administration	4,527	5,061	4,382	535	11%	(145)	-3%
315	656	604	341	52%	290	48%	Communications	5,202	5,824	5,269	622	11%	67	1%
432	646	574	214	33%	142	25%	Information Tech	4,246	5,310	4,255	1,064	20%	9	0%
874	1,016	1,063	142	14%	188	18%	Accounting	7,692	9,089	8,695	1,397	15%	1,003	12%
171	4	31	(167)	######	(140)	-446%	Human Resources	1,489	836	673	(653)	-78%	(816)	-121%
610	756	703	146	19%	93	13%	Architectural Standards	5,242	6,448	5,033	1,206	19%	(209)	-4%
508	728	379	220	30%	(130)	-34%	Member Services	3,974	6,928	3,849	2,954	43%	(126)	-3%
321	390	336	69	18%	15	4%	Risk & Facility Admin	2,980	3,487	2,702	507	15%	(278)	-10%
2,867	1,644	2,247	(1,223)	-74%	(620)	-28%	Forestry	13,030	9,494	11,488	(3,536)	-37%	(1,542)	-13%
1,476	1,646	1,339	170	10%	(138)	-10%	Maintenance	15,309	14,823	14,090	(485)	-3%	(1,218)	-9%
23,699	27,757	26,296	4,058	15%	2,597	10%	**Total Payroll Hours**	275,376	270,850	281,234	(4,526)	-2%	5,857	2%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of September 2017

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages		Variance	
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
10	**9**	**9**	**9**	**10**	**47**	**76**	**30**	**15**	**-**	**-**	**-**	**Private Amenities**	**10**	**10**	**10**	**9**	**20**	**48**	**83**	**59**	**18**	**11**	**10**	**11**	**24**	**30**	**6.0**	**20%**
9	8	8	8	6	8	7	7	8	-	-	-	Trout Creek Rec Ctr	9	8	9	8	9	8	8	8	8	7	8	10	8	8	0.7	9%
-	-	0	-	0	5	10	2	0	-	-	-	Aquatics	-	-	-	0	2	8	16	10	1	-	-	-	2	4	2.2	53%
-	-	-	0	0	10	23	12	4	-	-	-	Beach Club Marina	-	-	-	-	5	12	21	14	5	0	-	-	6	6	0.8	12%
-	-	-	-	1	6	6	4	2	-	-	-	Tennis Center	-	-	-	-	2	5	7	5	3	1	-	-	2	2	0.2	9%
-	-	-	-	0	14	21	3	1	-	-	-	Day Camps	-	-	-	0	1	10	21	16	1	0	-	-	4	5	1.2	21%
1	0	0	1	1	4	8	2	1	-	-	-	Recreation Programs	1	2	2	1	1	5	9	5	1	2	2	1	2	3	0.9	30%
162	**156**	**140**	**85**	**38**	**94**	**141**	**117**	**75**	**-**	**-**	**-**	**Public Amenities**	**167**	**155**	**122**	**61**	**59**	**98**	**135**	**119**	**89**	**54**	**45**	**146**	**112**	**112**	**(0.1)**	**0%**
94	91	80	35	4	4	3	2	2	-	-	-	Downhill Ski Area	93	88	67	25	3	3	2	2	2	4	8	85	35	32	(3.4)	-11%
27	25	22	11	0	1	1	1	3	-	-	-	Cross Country Ski Area	28	24	19	6	0	0	1	0	2	4	10	20	10	9	(1.1)	-12%
4	5	3	2	-	0	-	-	-	-	-	-	Snowplay	6	6	3	1	-	-	-	-	-	-	0	4	2	2	0.2	9%
0	0	0	0	-	9	15	14	9	-	-	-	Golf Operations	1	1	1	1	5	11	14	13	10	3	0	0	5	6	0.9	14%
1	1	3	6	12	21	22	24	20	-	-	-	Golf Maintenance	1	1	3	7	21	24	23	24	20	11	2	1	12	14	1.4	11%
-	-	-	-	-	1	1	1	-	-	-	-	Campground	-	-	-	-	-	2	1	1	1	-	-	-	0	1	0.1	22%
0	0	0	0	0	8	11	6	1	-	-	-	Equestrian	0	0	0	0	0	7	10	7	4	0	0	0	3	3	0.2	7%
-	-	-	-	0	1	2	2	1	-	-	-	Bikeworks	-	-	-	-	0	1	2	2	1	0	-	0	1	1	0.1	10%
-	-	-	-	-	3	5	5	4	-	-	-	Trails	-	-	-	-	0	2	2	3	2	2	1	-	2	1	(0.9)	-103%
23	22	22	22	15	29	41	31	22	-	-	-	The Lodge	25	23	20	17	19	25	37	34	27	20	19	22	25	25	(0.0)	0%
-	-	-	-	0	7	16	16	6	-	-	-	Summer Food and Bev	-	-	-	-	4	10	18	15	9	4	-	-	5	6	1.3	20%
4	4	4	4	3	6	17	8	3	-	-	-	Pizza on the Hill	5	5	3	2	2	7	16	12	6	3	2	5	6	7	0.7	11%
9	8	7	5	3	4	7	6	3	-	-	-	Alder Creek Café	9	8	6	2	4	6	9	6	6	3	3	9	6	6	0.4	6%
																											-	
171	**165**	**149**	**94**	**48**	**141**	**216**	**147**	**90**	**-**	**-**	**-**	**Amenities Total**	**177**	**165**	**132**	**71**	**79**	**146**	**218**	**178**	**107**	**65**	**55**	**157**	**136**	**142**	**5.8**	**4%**
34	**32**	**35**	**34**	**35**	**48**	**51**	**52**	**46**	**-**	**-**	**-**	**HOA & Amenities Support Services**	**32**	**32**	**33**	**30**	**38**	**43**	**46**	**50**	**45**	**41**	**42**	**36**	**41**	**39**	**(2.1)**	**-5%**
-	-	-	-	-	-	-	-	-	-	-	-	General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
3	3	3	3	3	3	3	3	3	-	-	-	Administration	3	2	3	3	3	3	3	3	3	3	3	3	3	3	(0.1)	-3%
3	3	4	3	3	4	4	4	2	-	-	-	Communications	3	3	3	3	4	4	4	4	3	2	2	2	3	3	0.0	1%
2	3	3	3	3	2	3	3	2	-	-	-	Information Tech	3	3	3	2	2	3	3	4	3	3	3	2	3	3	0.0	0%
5	5	6	4	5	5	5	5	5	-	-	-	Accounting	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.6	12%
1	1	1	1	1	1	1	1	1	-	-	-	Human Resources	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.5)	-121%
3	3	3	3	3	4	3	4	4	-	-	-	Architectural Standards	2	2	3	3	3	4	4	4	4	4	4	4	3	3	(0.1)	-4%
2	2	2	3	2	3	2	3	3	-	-	-	Member Services	2	2	2	1	3	3	3	3	2	2	2	2	3	2	(0.1)	-3%
2	2	2	2	2	2	2	2	2	-	-	-	Risk & Facility Admin	1	1	1	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-10%
1	1	1	1	4	14	19	19	17	-	-	-	Forestry	2	3	2	2	7	10	12	15	13	11	10	5	8	7	(1.0)	-13%
12	10	10	10	10	10	9	9	9	-	-	-	Maintenance	11	10	10	8	9	8	9	8	8	8	8	9	10	9	(0.8)	-9%
																											-	
205	197	184	128	83	189	268	199	137	-	-	-	**Total Payroll Hours**	210	197	166	100	117	189	264	228	152	106	97	193	177	180	3.8	2%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of September 2017

Month							Department	Year to Date			
			Variance Last Month		Variance to PriorYr					Variance to PriorYr	
Actual	Last Month	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Prior Yr	Amount	Pctg
107	**218**	**50**	**111**	**51%**	**(57)**	**-114%**	**Private Amenities**	**1,848**	**1,279**	**(569)**	**-45%**
96	123	34	27	22%	(63)	-186%	Trout Creek Rec Ctr	815	464	(351)	-76%
1	22	9	21	97%	8	92%	Aquatics	400	359	(41)	-11%
10	15	3	6	38%	(7)	-276%	Beach Club Marina	198	200	2	1%
0	21	1	20	98%	1	62%	Tennis Center	96	51	(46)	-91%
-	17	1	17	100%	1	100%	Day Camps	141	19	(122)	-627%
-	20	3	20	100%	3	100%	Recreation Programs	198	186	(11)	-6%
651	**1,100**	**407**	**449**	**41%**	**(245)**	**-60%**	**Public Amenities**	**10,631**	**9,765**	**(866)**	**-9%**
2	1	0	(1)	-63%	(2)	#######	Downhill Ski Area	3,678	4,564	885	19%
58	-	23	(58)	0%	(34)	-146%	Cross Country Ski Area	1,265	1,303	38	3%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	49	72	24	33%
45	71	9	26	36%	(36)	-395%	Golf Operations	241	161	(80)	-49%
304	302	150	(1)	0%	(154)	-103%	Golf Maintenance	1,997	934	(1,063)	-114%
-	44	28	44	100%	28	100%	Campground	121	171	50	29%
3	15	18	12	79%	15	82%	Equestrian	125	105	(20)	-19%
1	-	6	(1)	0%	5	80%	Bikeworks	6	46	40	88%
4	15	0	11	71%	(4)	-1390%	Trails	43	27	(16)	-58%
172	263	88	91	35%	(84)	-96%	The Lodge	1,507	908	(599)	-66%
40	147	30	107	73%	(11)	-36%	Summer Food and Bev	378	340	(38)	-11%
8	81	5	73	90%	(3)	-54%	Pizza on the Hill	539	493	(47)	-9%
14	160	49	146	91%	35	71%	Alder Creek Café	682	640	(42)	-7%
759	**1,318**	**457**	**560**	**42%**	**(302)**	**-66%**	**Amenities Total**	**12,479**	**11,043**	**(1,435)**	**-13%**
177	**314**	**219**	**137**	**44%**	**42**	**19%**	**HOA & Amenities Support Services**	**1,842**	**1,347**	**(495)**	**-37%**
-	-	-	-	0%	-	0%	General	-	-	-	0%
28	10	7	(17)	-172%	(21)	-316%	Administration	148	142	(6)	-4%
15	23	3	8	35%	(12)	-484%	Communications	79	46	(33)	-73%
13	3	4	(10)	-395%	(9)	-235%	Information Tech	33	43	10	23%
7	20	9	13	64%	2	24%	Accounting	111	163	52	32%
0	1	-	1	81%	(0)	0%	Human Resources	16	3	(13)	-503%
6	4	4	(3)	-70%	(2)	-45%	Architectural Standards	63	37	(26)	-69%
1	2	2	0	8%	0	7%	Member Services	32	35	4	10%
5	13	7	8	61%	2	32%	Risk & Facility Admin	67	45	(22)	-49%
73	214	154	141	66%	81	53%	Forestry	567	334	(234)	-70%
28	25	29	(3)	-11%	1	3%	Maintenance	726	499	(227)	-45%
936	1,632	676	697	43%	(260)	-38%	**Total Payroll Hours**	14,320	12,390	(1,930)	-16%

Tahoe Donner Association
Statement of Financial Position
Consolidated
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ 297,617	$ 297,356	$ 295,291	$ 321,814	261	0%	2,325	1%	(24,197)	-8%
Cash & Investments, non-Restricted	21,240,490	22,820,841	18,293,136	17,258,485	(1,580,350)	-7%	2,947,354	16%	3,982,005	23%
Cash and Investments total	21,538,107	23,118,196	18,588,427	17,580,299	(1,580,089)	-7%	2,949,680	16%	3,957,808	23%
Member's Dues & Receivables, Net	206,390	241,129	253,661	296,435	(34,739)	-14%	(47,270)	-19%	(90,045)	-30%
Other Receivables	119,027	104,257	164,330	59,203	14,769	14%	(45,303)	-28%	59,824	101%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	273,608	269,910	335,337	268,233	3,698	1%	(61,730)	-18%	5,375	2%
Prepaid Expenses & Other Assets	78,565	155,816	687,119	19,263	(77,251)	-50%	(608,554)	-89%	59,302	308%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,732,175)	(35,468,375)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,374,200)	-7%	(4,991,656)	-16%
NBV of Property & Equipment	38,495,452	38,759,252	40,869,652	40,338,429	(263,800)	-1%	(2,374,200)	-6%	(1,842,977)	-5%
Construction In Progress	1,997,985	1,823,586	136,529	2,449,263	174,400	10%	1,861,456	1363%	(451,278)	-18%
Net Property and Equipment	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Assets	**$ 62,709,134**	**$ 64,472,147**	**$ 61,035,054**	**$ 61,011,125**	(1,763,013)	-3%	1,674,080	3%	1,698,009	3%
Liabilities										
Accounts Payable	$ 303,463	$ 768,570	$ 726,946	$ 249,160	(465,107)	-61%	(423,483)	-58%	54,303	22%
Accrued Liabilities	1,256,566	1,391,792	1,304,450	1,227,063	(135,226)	-10%	(47,884)	-4%	29,503	2%
Deferred Revenue, Annual Assessment	2,069,700	2,701,700	3,694,679	2,069,925	(632,000)	-23%	(1,624,979)	-44%	(225)	0%
Deferred Revenue, Recreation Fee	402,680	502,570	496,389	389,359	(99,890)	-20%	(93,708)	-19%	13,322	3%
Deferred Revenue, All Other	345,858	376,460	540,627	315,655	(30,602)	-8%	(194,769)	-36%	30,203	10%
Deposits	397,901	438,151	383,996	362,808	(40,250)	-9%	13,905	4%	35,093	10%
Total Liabilities	4,776,168	6,179,242	7,147,086	4,613,969	(1,403,075)	-23%	(2,370,918)	-33%	162,198	4%
Members' Equity	57,932,966	58,292,904	53,887,968	56,397,156	(359,938)	-1%	4,044,998	8%	1,535,810	3%
Total Liabilities and Members' Equity	**$ 62,709,134**	**$ 64,472,147**	**$ 61,035,054**	**$ 61,011,125**	(1,763,013)	-3%	1,674,080	3%	1,698,009	3%
Balance Check	-	-	-	-						

Tahoe Donner Association
Statement of Financial Position
Operating Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ 297,617	$ 297,356	$ 295,291	$ 321,814	261	0%	2,325	1%	(24,197)	-8%
Cash & Investments, non-Restricted	5,753,593	6,841,799	7,905,020	7,085,634	(1,088,207)	-16%	(2,151,427)	-27%	(1,332,042)	-19%
Cash and Investments total	6,051,210	7,139,155	8,200,311	7,407,448	(1,087,946)	-15%	(2,149,102)	-26%	(1,356,239)	-18%
Member's Dues & Receivables, Net	205,675	240,414	252,729	295,236	(34,739)	-14%	(47,053)	-19%	(89,561)	-30%
Other Receivables	56,857	53,938	152,679	46,199	2,920	5%	(95,821)	-63%	10,658	23%
Due From (To) Other Funds	298,117	449,556	(154,745)	438,577	(151,439)	-34%	452,862	293%	(140,460)	-32%
Inventory	273,608	269,910	335,337	268,233	3,698	1%	(61,730)	-18%	5,375	2%
Prepaid Expenses & Other Assets	78,565	155,816	687,119	19,263	(77,251)	-50%	(608,554)	-89%	59,302	308%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	**$ 6,964,032**	**$ 8,308,789**	**$ 9,473,429**	**$ 8,474,957**	(1,344,757)	-16%	(2,509,397)	-26%	(1,510,925)	-18%
Liabilities										
Accounts Payable	$ 301,059	$ 766,881	$ 457,522	$ 243,991	(465,821)	-61%	(156,462)	-34%	57,068	23%
Accrued Liabilities	1,255,072	1,390,464	1,290,215	1,225,569	(135,392)	-10%	(35,143)	-3%	29,503	2%
Deferred Revenue, Annual Assessment	2,069,700	2,701,700	1,900,968	2,069,925	(632,000)	-23%	168,732	9%	(225)	0%
Deferred Revenue, Recreation Fee	402,680	502,570	496,389	389,359	(99,890)	-20%	(93,708)	-19%	13,322	3%
Deferred Revenue, All Other	345,858	376,460	540,627	315,655	(30,602)	-8%	(194,769)	-36%	30,203	10%
Deposits	397,901	438,151	383,996	362,808	(40,250)	-9%	13,905	4%	35,093	10%
Total Liabilities	4,772,270	6,176,226	5,069,715	4,607,306	(1,403,955)	-23%	(297,445)	-6%	164,964	4%
Members' Equity	2,191,761	2,132,563	4,403,714	3,867,651	59,198	3%	(2,211,953) (A)	-50%	(1,675,889)	-43%
Total Liabilities and Members' Equity	**$ 6,964,032**	**$ 8,308,789**	**$ 9,473,429**	**$ 8,474,957**	(1,344,757)	-16%	(2,509,397)	-26%	(1,510,925)	-18%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,100,000	1,100,000	920,000	920,000	-	0%	180,000	20%	180,000	20%
Members' Equity variance to target	1,091,761	1,032,563	3,483,714	2,947,651	59,198	6%	(2,391,953)	-69%	(1,855,889)	-63%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	1,088,048	F07.2
Members' Equity Transfers In (Out)	(3,300,000)	Board approved June 2017
Net Change in Members Equity	**(2,211,952)**	**(A)**

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ -	$ -	$ -	$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	11,449,898	11,943,149	9,161,356	9,420,467	(493,251)	-4%	2,288,542	25%	2,029,431	22%
Cash and Investments total	11,449,898	11,943,149	9,161,356	9,420,467	(493,251)	-4%	2,288,542	25%	2,029,431	22%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	55,898	46,299	11,355	12,283	9,600	21%	44,544	392%	43,616	355%
Due From (To) Other Funds	(296,899)	(479,576)	135,652	(440,653)	182,677	38%	(432,551)	-319%	143,754	33%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	**$ 11,208,897**	**$ 11,509,872**	**$ 9,308,363**	**$ 8,992,097**	(300,975)	-3%	1,900,534	20%	2,216,801	25%
Liabilities										
Accounts Payable	$ 715	$ (0)	$ 240,801	$ 3,480	715	#######	(240,086)	-100%	(2,766)	-79%
Accrued Liabilities	747	664	10,535	747	83	13%	(9,788)	-93%	-	0%
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	1,462	664	1,405,129	4,227	798	120%	(1,403,667)	-100%	(2,766)	-65%
Members' Equity	11,207,436	11,509,208	7,903,234	8,987,869	(301,772)	-3%	3,304,202 (A)	42%	2,219,567	25%
Total Liabilities and Members' Equity	**$ 11,208,897**	**$ 11,509,872**	**$ 9,308,363**	**$ 8,992,097**	(300,975)	-3%	1,900,534	20%	2,216,801	25%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,804,203	F14
Members' Equity Transfers In (Out)	1,500,000	Board approved June 2017
Net Change in Members Equity	**3,304,203**	**(A)**

Tahoe Donner Association
Statement of Financial Position
Development Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ -	$ -	$ -	$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	3,888,147	3,887,047	1,078,299	607,926	1,100	0%	2,809,848	261%	3,280,221	540%
Cash and Investments total	3,888,147	3,887,047	1,078,299	607,926	1,100	0%	2,809,848	261%	3,280,221	540%
Member's Dues & Receivables, Net	715	715	932	1,199	-	0%	(217)	-23%	(484)	-40%
Other Receivables	5,957	3,770	296	721	2,188	58%	5,661	1911%	5,236	726%
Due From (To) Other Funds	24,885	50,553	13,958	3,474	(25,668)	-51%	10,927	78%	21,411	616%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	**$ 3,919,704**	**$ 3,942,085**	**$ 1,093,485**	**$ 613,320**	(22,381)	-1%	2,826,219	258%	3,306,384	539%
Liabilities										
Accounts Payable	$ 1,689	$ 1,689	$ 8,989	$ 1,689	-	0%	(7,300)	-81%	0	0%
Accrued Liabilities	747	664	3,700	747	83	13%	(2,953)	-80%	-	0%
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	2,436	2,353	594,433	2,436	83	4%	(591,997)	-100%	0	0%
Members' Equity	3,917,268	3,939,732	499,052	610,884	(22,464)	-1%	3,418,216 (A)	685%	3,306,384	541%
Total Liabilities and Members' Equity	**$ 3,919,704**	**$ 3,942,085**	**$ 1,093,485**	**$ 613,320**	(22,381)	-1%	2,826,219	258%	3,306,384	539%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,618,216	F14
Members' Equity Transfers In (Out)	1,800,000	Board approved June 2017
Net Change in Members Equity	**3,418,216**	(A)

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ -	$ -	$ -	$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,852	148,845	148,461	144,458	8	0%	391	0%	4,395	3%
Cash and Investments total	148,852	148,845	148,461	144,458	8	0%	391	0%	4,395	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	314	252	-	-	62	25%	314	0%	314	0%
Due From (To) Other Funds	(26,103)	(20,533)	5,136	(1,398)	(5,570)	-27%	(31,239)	-608%	(24,705)	-1767%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	**$ 123,063**	**$ 128,564**	**$ 153,597**	**$ 143,060**	(5,500)	-4%	(30,534)	-20%	(19,996)	-14%
Liabilities										
Accounts Payable	$ -	$ -	$ 19,635	$ -	-	0%	(19,635)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%
Members' Equity	123,063	128,564	75,788	143,060	(5,500)	-4%	47,275	62%	(19,996)	-14%
Total Liabilities and Members' Equity	**$ 123,063**	**$ 128,564**	**$ 153,597**	**$ 143,060**	(5,500)	-4%	(30,534)	-20%	(19,996)	-14%
Balance Check	-	-	-	-						

Tahoe Donner Association
Statement of Financial Position
Property Fund
September 2017

	Current Month as of Sep 30, 2017	Last Month as of Aug 31, 2017	Audited Last Year End as of Dec 31, 2016	12Mths Ago as of Sep 30, 2016	Variance of Current Month Increase (Decrease) to Last Month Amount	to Last Month Pctg	to Last Year End Amount	to Last Year End Pctg	to 12 Months Ago Amount	to 12 Months Ago Pctg
Assets										
Cash & Investments, Restricted	$ -	$ -	$ -	$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(35,732,175)	(35,468,375)	(33,357,975)	(30,740,519)	(263,800)	-1%	(2,374,200)	-7%	(4,991,656)	-16%
NBV of Property & Equipment	38,495,452	38,759,252	40,869,652	40,338,429	(263,800)	-1%	(2,374,200)	-6%	(1,842,977)	-5%
Construction In Progress	1,997,985	1,823,586	136,529	2,449,263	174,400	10%	1,861,456	1363%	(451,278)	-18%
Net Property and Equipment	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Assets	**$ 40,493,437**	**$ 40,582,838**	**$ 41,006,181**	**$ 42,787,692**	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Liabilities										
Accounts Payable	$ -	$ -	$ -	$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,493,437	40,582,838	41,006,181	42,787,692	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Total Liabilities and Members' Equity	**$ 40,493,437**	**$ 40,582,838**	**$ 41,006,181**	**$ 42,787,692**	(89,400)	0%	(512,744)	-1%	(2,294,255)	-5%
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,374,200									

Tahoe Donner Association
Cash and Investments Summary Report
as of 09/30/2017

-$1,977 in cash adj post report prep.(minor)

	current month 9/30/2017	last month 8/31/2017	last year - audited 12/31/2016	
Consolidated TDA Total	21,540,084	23,118,196	18,588,427	
Cash/Money Market	1,620,372	2,946,852	1,742,964	
Certificates of Deposit	5,088,211	4,338,211	1,337,951	
US Treasuries/GovOblig	11,787,954	12,786,662	15,427,462	
Bonds	2,961,246	2,964,420	-	
Other/Trusts	82,301	82,051	80,051	
Operating Fund	6,053,187	7,139,155	8,200,311	Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.
Cash/Money Market	1,407,076	1,494,586	1,549,376	
Certificates of Deposit	588,211	588,211	337,951	
US Treasuries/GovOblig	3,975,599	4,974,307	6,232,933	
Trusts	82,301	82,051	80,051	
Replacement Reserve Fund	11,449,898	11,943,149	9,161,356	Stifel, AssetMark & Wells Fargo Securities
Cash/Money Market	121,601	1,361,678	116,810	
Certificates of Deposit	3,500,000	2,750,000	1,000,000	
US Treasuries/GovOblig	4,867,050	4,867,050	8,044,546	
Bonds	2,961,246	2,964,420	-	
Other	-	-	-	
Development Fund	3,888,147	3,887,047	1,078,299	Stifel (all accounts)
Cash/Money Market	42,718	41,618	28,563	
Certificates of Deposit	1,000,000	1,000,000	-	
US Treasuries/GovOblig	2,845,429	2,845,429	1,049,736	
Other	-	-	-	
New Machinery & Equipment Fund	148,852	148,845	148,461	Stifel (all accounts)
Cash/Money Market	48,977	48,970	48,215	
Certificates of Deposit	-	-	-	
US Treasuries/GovOblig	99,875	99,875	100,246	
Other	-	-	-	

as of 09/30/2017 Balance Mix

297,617	Restricted OF (ASO/457)
297,617	Restricted, all funds
21,242,468	Unrestricted, all funds
21,540,084	Total

	9/30/2017	8/31/2017	7/31/2017	12/31/16	12/31/15	12/31/14
DJIA	22,398	21,948	21,891	19,763	17,425	17,823
Prime Rate	4.25%	4.25%	4.25%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	$3.16	$3.02	$2.95	$2.68	$2.72	$2.87

$2.78 Sep'16

FED Prime Rate (last 11):	
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Tahoe Donner Association
Inventory Balances Report
September 2017

		Last Three Months			12Mths Ago	Last YE
		as of Jul 31, 2017	as of Aug 31, 2017	as of Sep 30, 2017	as of Sep 30, 2016	as of Dec 31, 2016
Total, ALL		**272,036**	**269,910**	**273,608**	**268,233**	**335,337**
subtotal	**Food and Beverage accounts (F&B)**	111,430	113,934	105,515	95,063	127,904
subtotal	**Retail Merchandise accounts**	160,607	155,976	168,093	173,170	207,433
subtotal	**The Lodge F&B accounts**	61,977	64,497	67,122	58,475	71,037
	Inventory Account					
11412	Inv Retail Trout Creek	14,106	13,448	14,198	13,330	11,664
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	20,804	20,012	19,188	17,057	19,524
11415	Inv Retail Bikeworks	13,336	15,152	15,379	11,077	8,725
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	(21)	37	5	135	60
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	29,946	29,946	29,946	36,310	79,541
11422	Inv Retail Cross Country	8,053	8,053	30,205	41,778	39,883
11423	Inv Retail Snowplay	(21)	(21)	(21)	0	793
11424	Inv Retail Golf Pro Shop	53,655	44,244	36,290	39,131	31,094
11425	Inv Retail Tennis	13,012	9,854	7,618	15,038	13,992
11426	Inv Retail Marina	885	921	420	515	408
11427	Inv Retail Equestrian	5,978	4,001	3,217	(1,225)	1,650
11428	Inv Retail Recreation	547	437	361	25	(0)
11429	Inv Retail Golf Special Order	327	9,892	11,286	-	99
11611	Inv DHS Food Meat	585	585	585	1,753	2,605
11612	Inv DHS Food Seafood	(0)	(0)	903	164	91
11613	Inv DHS Food Produce	91	91	91	53	486
11614	Inv DHS Food Dairy	153	153	390	240	800
11615	Inv DHS Food NABev	1,142	1,142	1,311	149	3,555
11616	Inv DHS Food Other	1,342	1,317	2,085	892	8,557
11617	Inv DHS Bev Beer	191	191	191	404	2,507
11618	Inv DHS Bev Liquor	6,459	6,459	6,575	7,250	8,059
11619	Inv DHS Bev Wine	735	735	970	0	1,084
11621	Inv Trailer Food Meat	0	0	0	287	97
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	159
11624	Inv Trailer Food Dairy	0	0	0	20	73
11625	Inv Trailer Food NABev	-	-	-	58	(0)
11626	Inv Trailer Food Other	108	108	108	-	236
11631	Inv ACAC Food Meat	670	605	434	142	1,563
11632	Inv ACAC Food Seafood	455	128	101	130	370
11633	Inv ACAC Food Produce	473	411	283	475	905
11634	Inv ACAC Food Dairy	492	319	262	206	651
11635	Inv ACAC Food NABev	607	409	317	267	364
11636	Inv ACAC Food Other	3,256	2,908	2,225	2,012	3,748
11637	Inv ACAC Bev Beer	1,607	1,224	861	1,567	1,326
11639	Inv ACAC Bev Wine	2,178	1,335	1,508	1,496	2,880

		Last Three Months			12Mths Ago	Last YE
		as of Jul 31, 2017	as of Aug 31, 2017	as of Sep 30, 2017	as of Sep 30, 2016	as of Dec 31, 2016
	Inventory Account					
11641	Inv Marina Food Meat	1,429	1,627	(0)	-	-
11642	Inv Marina Food Seafood	126	126	40	-	-
11643	Inv Marina Food Produce	410	213	0	-	-
11644	Inv Marina Food Dairy	409	371	-	23	4
11645	Inv Marina Food NABev	1,024	1,325	15	671	272
11646	Inv Marina Food Other	2,756	3,148	799	709	629
11647	Inv Marina Bev Beer	696	758	46	166	(0)
11648	Inv Marina Bev Liquor	1,266	1,502	1,008	1,126	1,124
11649	Inv Marina Bev Wine	835	656	159	110	110
11661	Inv Pizza Food Meat	1,050	2,270	1,463	1,842	1,528
11663	Inv Pizza Food Produce	561	1,118	874	796	1,000
11664	Inv Pizza Food Dairy	3,139	2,334	1,954	2,301	2,732
11665	Inv Pizza Food NABev	715	1,055	879	967	1,173
11666	Inv Pizza Food Other	2,528	3,781	4,195	2,770	3,662
11667	Inv Pizza Bev Beer	1,096	2,074	975	1,311	866
11669	Inv Pizza Bev Wine	3,404	3,140	2,859	3,320	3,339
11671	Inv SMRFaB Food Meat	677	1,148	563	481	(0)
11672	Inv SMRFaB Food Seafood	45	60	30	28	(0)
11673	Inv SMRFaB Food Produce	41	69	143	19	0
11674	Inv SMRFaB Food Dairy	259	323	127	20	0
11675	Inv SMRFaB Food NABev	949	697	656	327	-
11676	Inv SMRFaB Food Other	1,528	1,429	1,243	794	260
11677	Inv SMRFaB Bev Beer	1,101	1,102	596	455	(0)
11678	Inv SMRFaB Bev Liquor	319	419	349	649	-
11679	Inv SMRFaB Bev Wine	2,045	204	63	-	-
11681	Inv Lodge Food Meat	3,594	3,307	3,042	3,433	4,244
11682	Inv Lodge Food Seafood	924	1,119	1,286	2,184	3,498
11683	Inv Lodge Food Produce	2,331	1,922	1,593	1,949	1,688
11684	Inv Lodge Food Dairy	1,421	1,319	1,379	1,273	1,609
11685	Inv Lodge Food NABev	1,108	954	946	888	1,260
11686	Inv Lodge Food Other	7,671	7,027	7,021	6,764	7,476
11687	Inv Lodge Bev Beer	2,440	2,591	3,489	2,617	3,638
11688	Inv Lodge Bev Liquor	16,695	16,652	17,927	12,898	16,845
11689	Inv Lodge Bev Wine	25,794	29,605	30,439	26,468	30,779
11695	Inventory-Tennis Beverage	241	211	147	108	34
11696	Inventory-Tennis Food	194	91	14	30	18
11411	Inv Transfer	63	63	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Nine Months Ending September 30, 2017

		9-month YTD 2017 YTD Actual	12-months 2017 Budget	YTD Actual vs Budget	12-months w/Actual FBCF 2017 FORECAST		Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)								
2016 YEAR END 12/31/2016, Beginning Balance		$ 7,903,233	$ 7,500,000	$ 403,233	$ 7,903,233		$ 403,233	5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000		-	0%
Operating Fund Balance Transfer - IN		*1,500,000*	-	1,500,000	1,500,000		*1,500,000*	na
INTEREST INCOME		103,902	51,000	52,902	138,000		*87,000*	171%
SALVAGE RECEIPTS		36,905	30,000	6,905	38,000		*8,000*	27%
INCOME TAX EXPENSE		(747)	(1,000)	253	(11,000)		*(10,000)*	1000%
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)		-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,377,903)	(2,941,000)	1,563,097	(2,225,725)	F	*715,275*	-24%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(806,955)	(760,000)	(46,955)	(1,179,509)		*(419,509)*	55%
Replacement Reserve Fund Balance		**$ 11,207,436**	**$ 7,722,000**	**$ 3,485,436**	**$ 10,006,000**	F	**$ 2,284,000**	**30%**
NEW MACHINERY AND EQUIPMENT FUND (905)								
2016 YEAR END 12/31/2016, Beginning Balance		$ 75,788	$ 50,000	$ 25,788	$ 75,788		$ 25,788	52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000		-	0%
INTEREST INCOME		703	-	703	1,000		1,000	na
INCOME TAX EXPENSE		-	-	-	-		-	na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(147,497)	(180,000)	32,503	(206,788)		(26,788)	15%
NM&E Fund Balance		**$ 122,993**	**$ 64,000**	**$ 58,993**	**$ 64,000**		**$ (0)**	**0%**
DEVELOPMENT FUND (903) -								
		$ 499,052	$ 360,000	$ 139,052	$ 499,052		$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000		-	0%
Operating Fund Balance Transfer - IN		*1,800,000*	-	1,800,000	1,800,000		1,800,000	na
INTEREST INCOME		15,519	2,000 -	13,519	20,000		18,000	900%
SALVAGE RECEIPTS		-	-	-	-		-	na
INCOME TAX EXPENSE		(747)	(1,000)	253	(1,000)		-	0%
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)		-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(336,056)	(532,000)	195,944	(653,051)	D	(121,051)	23%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-		-	na
Development Fund Balance		**$ 3,917,268**	**$ 1,764,000**	**$ 2,153,268**	**$ 3,600,000**	F	**$ 1,836,000**	**104%**
Development Fund Balance Components:								
Combined CAPITAL FUNDS ACTIVITY - Year to Date								
EXPENDITURES FOR CAPITAL ADDITIONS	C	(1,861,456)	(3,653,000)	1,791,544	(3,085,565)		567,435	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(806,955)	(760,000)	(46,955)	(1,179,509)		(419,509)	
YTD CAPITAL FUNDS TOTAL		**(2,668,411)**	**(4,413,000)**	**1,744,589**	**(4,265,073)**		**147,927**	

CIP beginning balance (@ 1/1/2017)		$ 136,529
Net, CIP YTD Activity	C	$ 1,861,456
Less Capitalized/place in service to Property Fund - PP&E		-
CIP Balance (g/l # 904-16510)		$ 1,997,985

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association

Capital Funds Ending Balance Reconcilation - Budget versus Forecast

For the Nine Months Ending September 30, 2017

Replacement Reserve Fund

Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(4,921)	2015 projects, net, capital	-	4,921	(4,921)
(130,597)	2016 projects, net, capital	-	130,597	(130,597)
(1,795)	2016 projects, net, expense	-	1,795	(1,795)
-	2016 projects, net, capital, accellerations	-	-	-
-	2016 projects, net, expense, accellerations	-	-	-
399,129	2017 projects, net, capital	2,921,275	2,522,147	399,129
70,843	2017 projects, net, expense	781,964	711,121	70,843
(407,563)	2017 accellerations, capital	-	407,563	(407,563)
(496,975)	2017 accellerations, expense	-	496,975	(496,975)
(2,240)	researching			
839,503	projects to carry-over to 2017+, capital	-	(839,503)	839,503
30,383	projects to carry-over to 2017+, expense	-	(30,383)	30,383
			-	-
-	rounding/other			
8,000	Salvage Receipts Forecast adjustment, 201	30,000	38,000	8,000
87,000	Interest Income Forecast adjustment, 2017	51,000	138,000	87,000
(10,000)	Income Tax Forecast adjustment, 2017	(1,000)	(11,000)	(10,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
1,500,000	Transfer in from Operating Fund (june'17)	-	1,500,000	1,500,000
2,283,999	Total, change schedule above			
		Budget	Forecast	diff
2,284,000	Variance of Ending Fund Balance 2017	7,722,000	10,006,000	2,284,000
(0)	*Reconciliation difference*		**Above recons fund balance flux.**	

Development Fund

Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
(33,000)	Association Master Plan (AMP)	12,000	45,000	(33,000)
25,000	Mailbox Consolidation & Improvements (feasability	25,000	-	25,000
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasability study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects $196k less $129kRR p	67,000	67,000	-
20,000	TRAILS Glacier Way Trailhead parking improv (f	20,000	-	20,000
-	TDA Capital Payroll Allocation	180,000	180,000	-
71,354	TDA Contingency	118,000	46,646	71,354
-	-	-	-	-
	Carry-Over Projects (not budgeted to carry-over) and Added Projects:			
(6,739)	Back-Up Power Generator - Lodge	-	6,739	(6,739)
(638)	Back-Up Power Generator - ACAC	-	638	(638)
(6,777)	Back-Up Power Generator - DHS	-	6,777	(6,777)
(10,000)	Equestrian Improvements, Phase 3	-	10,000	(10,000)
(85,000)	TCRC Dev Feasability Study	-	85,000	(85,000)
(95,252)	XC Cross Country Facility (2017. trash enclosure bl	-	95,252	(95,252)
				Timing between years
				Board Approved in 2017
1,800,000	Transfer in from Operating Fund (june'17)	-	1,800,000	1,800,000
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
18,000	Interest Income Forecast adjustment, 2017	2,000	20,000	18,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
1,836,000	Total, change schedule above			

note - not all DF projects listed above, only this with flux. See next page for full DF spend report.

		Budget	Forecast	diff
1,836,000	Variance of Ending Fund Balance 2017	1,764,000	3,600,000	1,836,000
-	*Reconciliation difference*		**Above recons fund balance flux.**	

TAHOE DONNER ASSOCIATION

Capital Projection Schedule- Development Fund

For the Nine Months Ending September 30, 2017

YYYY	Mo
2017	9

201709

		9-months YTD 2017 YTD Actual	12-months 2017 Budget (B	12-months 2017 FORECAST w/Actual FBCF	Forecast vs Budget	
DEVELOPMENT FUND (903) -						
2016 YEAR END 12/31/2016, Beginning Balance		$ 499,052	$ 360,000	$ 499,052	$ 139,052	39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000	-	0%
Operating Fund Balance Transfer - IN		*1,800,000*	-	1,800,000	1,800,000	na
INTEREST INCOME		15,519 ii	2,000	20,000	18,000	900%
SALVAGE RECEIPTS		-		-	-	na
INCOME TAX EXPENSE		(747)	(1,000)	(1,000)	-	0%
BAD DEBT EXPENSE		(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(336,056)	(532,000)	(653,051)	(121,051)	23%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E	-	-	-	-	na
Development Fund Balance		**$ 3,917,268**	**$ 1,764,000**	**$ 3,600,000 (F**	**$ 1,836,000**	**104%**

	Project YR		YEAR 2017 SPEND YTD Actual	BUDGET (B	FORECAST (F	PROJECT #		PROJECT TOTALS by Spend Year - all active DF Projects Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL	Project Budget (D)	Variance Fav (Unfav) Amount	Pctg
Total, all below			**336,056**	**532,000**	**653,051**			**5,354,109**	**5,690,165**	**316,995**	**1,053,264**	**6,382,160**	**6,397,528**	15,368	0%
Association Master Plan (AMP)	2016	C	23,940	12,000	45,000	631-010-817	b/w yr timir	21,418	45,358	21,060	-	66,418	81,785	15,368	19%
Mailbox Consolidation & Improvements (feasability study)	2017	C	-	25,000	-			-	-	-	208,000	208,000	208,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan	2017	C	34,876	50,000	50,000	731-210-268		-	34,876	15,124	-	50,000	50,000	0	0%
FORESTRY storage feasability study	2017	C	-	10,000	10,000			-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts	2017	C	-	50,000	50,000			-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects $196k less $129kRR portion	2017	C	7,817	67,000	67,000	431-051-251		48,824	56,641	59,183	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasability)	2017	C	-	20,000	-			-	-	-	-	-	-	0	#DIV/0!
TDA Capital Payroll Allocation	2017	C	135,000	180,000	180,000	731-165-251		-	135,000	45,000	-	180,000	180,000	0	0%
TDA Contingency	2017	C	-	118,000	46,646			-	-	46,646	-	46,646	46,646	0	0%
								-	-	-	-	-	-	0	#DIV/0!
Carry-Over Projects (not budgeted to carry-over) and Added Projects:								-	-	-	-	-	-	0	#DIV/0!
Back-Up Power Generator - Lodge	2017	C	700	-	6,739	731-128-269	Board Appr	4/2017 X9/19	700	6,039	-	6,739	6,739	0	0%
Back-Up Power Generator - ACAC	2017	C	638	-	638	731-110-270	Board Appr	4/2017 X9/19	638	-	-	638	638	0	0%
Back-Up Power Generator - DHS	2017	C	6,777	-	6,777	731-210-271	Board Appr	4/2017 X9/19	6,777	-	-	6,777	6,777	0	0%
Equestrian Improvements, Phase 3	2017	C	48	-	10,000	731-080-311	spend mostly in 2018		48	9,953	-	10,000	10,000	0	0%
TCRC Dev Feasability Study	2016	C	31,009	-	85,000	631-132-823	+50k June'17	3,750	34,759	53,991	-	88,750	88,750	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add)	2012	C	95,252	-	95,252 (R	231-110-554	3/25 Board appv	5,280,117	5,375,369	-	678,264	5,375,369	5,375,369	0	0%
						-									

(D) Development Fund portion
Project Budget Includes Inflation Factor, as applc

R) $95,000 approved construction cost at 3/2017 BoD Mtg + $15,000 in soft costs incurred prior
B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2017 09	Tahoe Donner Asssociati 2017 Capital Spending Master Scl	64,000	Act>Forc	:Date Last Modified
2017	09	< Report Month	New Machinery & Equipment Fund			10/17/17

0	**NM&E Fund TL, Capital**	**180,000**	**296,876**	**206,788**	**90,088**	**147,497**	**181,840**	**59,291**	**80,000**
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-
0	2016 NMEF-ADD	-	37,976	33,080	4,896	29,665	64,008	3,415	-
1	2017 NMEF-CAP	178,000	170,000	85,899	84,101	30,024	30,024	55,875	80,000
0	2017 NMEF-ADD	2,000	88,900	87,809	1,091	87,809	87,809	0	-

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover$s
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	8,400	8,400	-	4,984	14,592	3,416	-
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Roc	MIS	C	01	-	4,600	3,139	1,461	3,139	25,564	(0)	-
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	5,700	4,479	1,221	4,479	5,826	0	-
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	4,800	4,618	182	4,618	4,618	(0)	-
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTHI	C	01	-	3,000	2,703	297	2,703	2,703	-	-
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	6,700	4,965	1,735	4,965	4,965	(0)	-
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	776	776	-	776	1,739	0	-
651 025 780	2016 NMEF-ADD	Fiber Optic Install- Gen Maint-Marina	MIS	C	01	-	4,000	4,000	-	4,000	4,000	-	-
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	2,000	2,000	-	1,927	1,927	73	-
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	C	04	3,000	3,000	3,007	(7)	3,007	3,007	-	-
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	10,000	9,858	142	9,858	9,858	0	-
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	6,000	5,808	192	5,808	5,808	(0)	-
751 090 233	2017 NMEF-ADD	Pickleball Nets	Tennis	C	06	2,000	3,600	3,546	54	3,546	3,546	-	-
751 060 267	2017 NMEF-ADD	Kayak Racks 4	Marina	C	06		7,500	7,412	88	7,412	7,412	-	-
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	06	10,000	10,000	1,251	8,749	1,251	1,251	0	-
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	08	2,000	2,000	2,000	-	-	-	2,000	-
751 050 240	2017 NMEF-CAP	Bollards for Electrical and Propane tanks	Forestry	C	08	8,000	8,000	4,602	3,398	4,602	4,602	-	-
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02		8,000	8,209	(209)	8,209	8,209	-	-
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02		3,100	3,279	(179)	3,279	3,279	-	-
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02		14,000	13,418	582	13,418	13,418	-	-
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02		6,000	5,498	502	5,498	5,498	(0)	-
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05		12,000	13,414	(1,414)	13,414	13,414	0	-
751 060 277	2017 NMEF-ADD	Day Camps improvements	Marina	C	06		30,000	29,101	899	29,101	29,101	-	-
751 128 284	2017 NMEF-ADD	Adirondack Chairs - 12	The Lodge	C	06		4,700	3,933	767	3,933	3,933	0	-
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	10	4,000	4,000	4,000	-	3,571	3,571	429	-
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	99	20,000	20,000		20,000	-	-	-	20,000
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	99	33,000	33,000	-	33,000	-	-	-	33,000
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	99	2,000	2,000	-	2,000	-	-	-	2,000
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	99	10,000	10,000	-	10,000	-	-	-	10,000
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	15,000	-	15,000	-	-	-	15,000
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	45,000	53,373	(8,373)	-	-	53,373	-

Year	Month	2017 09
2017	09	< Report Month

Tahoe Donner Asssoc 2017 Capital Spending Master Schedule

Replacement Reserve Fund *10,006,000*

Act>Forc

:Date Last Modified :Date Last Modified
10/17/17 10/17/2017

		Replacement Reserve TL				**3,703,240**	**5,007,979**	**3,405,234**	**1,451,177**	**2,184,857**	**3,281,963**	**1,220,372**	**869,886**	
		Capital				**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**	
		Expense				**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**	
Project #	**Category**	**Component**	**Location**	**Type**	**2017 Planned Month**	**2017 BUDGET**	**2017 REVISED BUDGET**	**2017 FORECAST**	**2017 Revised Budget vs Forecast**	**2017 YTD Actual**	**ITD Actual**	**2017 SPEND TO GO**	**2018+ SPEND Carryover$s Reset in Study**	**Notes**
	# of Projects													
	322	**by Project Yr/Fund Type**				-	-	-	-	-	-	-	-	
	1	2015 RR-CAP				-	527	4,921	(4,394)	4,921	224,150	-	-	
	0	2015 RR-EXP				-	-	-	-	-	-	-	-	
	25	2016 RR-CAP				-	253,039	130,597	(2,454)	118,766	998,916	11,831	-	carry-over projects
	3	2016 RR-EXP				-	1,855	1,795	60	1,795	7,383	-	-	carry-over projects
	0	2016 RR-ACC-CAP				-	-	-	-	-	-	-	-	carry-over projects
	0	2016 RR-ACC-EXP				-	-	-	-	-	-	-	-	carry-over projects
	170	2017 RR-CAP				2,921,275	2,912,148	1,682,643	1,229,505	1,124,328	1,126,143	558,313	839,503	Budget 2017 projects
	65	2017 RR-EXP				781,964	841,081	680,738	160,343	478,262	478,262	202,476	30,383	Budget 2017 projects
	26	2017 RR-ACC-CAP				-	472,500	407,563	38,836	129,887	120,212	277,675	-	2017 projects added in 2017
	32	2017 RR-ACC-EXP				-	526,828	496,975	29,281	326,898	326,898	170,077	-	2017 projects added in 2017
	322	**by Location**				0	-	-	-	-	-	-	-	
	50	MIS				463,020	527,539	434,115	93,424	300,474	403,938	133,641	96,359	
		2016 & prior Carryovers in 2017 RR Expenditures Total				-	-	*0,000 carry-over variance*						
		2017 RR Expenditures Total, per 2017 Budget Report				3,703,240								
521 051 526	2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	4,921	(4,394)	4,921	224,150	-	-	to research, project carryover?
621 025 631	2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
621 025 605	2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
621 125 750	2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
621 025 776	2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
621 128 688	2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
621 132 798	2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	131,065	6,169	`	6,169	396,923	-	-	2016 project carryover into 2017, timing
621 210 748	2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
621 210 746	2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
621 150 650	2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
621 150 651	2016 RR-CAP	Glassware	Pizza	C	01	-	312	312	-	312	1,792	-	-	2016 project carryover into 2017, timing
621 025 612	2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
621 025 825	2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	68,459	68,459	-	63,428	69,969	5,031	-	2016 project carryover into 2017, timing
621 210 674	2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
621 130 831	2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
621 130 783	2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
621 130 740	2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
623 025 622	2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
623 132 797	2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	-	60	-	4,626	-	-	2016 project carryover into 2017, timing
623 025 629	2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
621 020 533	2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,376	12,376	-	12,376	30,940	-	-	2016 project carryover into 2017, timing
621 215 665	2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	10,111	-	3,811	81,383	6,300	-	2016 project carryover into 2017, timing
621 110 544	2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
621 128 834	2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	3,803	3,803	-	3,803	9,303	-	-	2016 project carryover into 2017, timing
621 010 759	2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing

2017	09	< Report Month

Replacement Reserve Fund *10,006,000* 10/17/17 10/17/2017

		Replacement Reserve TL				**3,703,240**	**5,007,979**	**3,405,234**	**1,451,177**	**2,184,857**	**3,281,963**	**1,220,372**	**869,886**	
		Capital				**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**	
		Expense				**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**	
Project #	**Category**	**Component**	**Location**	**Type**	**2017 Planned Month**	**2017 BUDGET**	**2017 REVISED BUDGET**	**2017 FORECAST**	**2017 Revised Budget vs Forecast**	**2017 YTD Actual**	**ITD Actual**	**2017 SPEND TO GO**	**2018+ SPEND Carryover$s Reset in Study**	**Notes**
621 025 613	2016 RR-CAP	Acccounting Software	MIS	C	01	-	11,492	11,492	-	11,492	48,305	-	-	2016 project carryover into 2017, timing
621 025 616	2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	2,066	3,135	(1,069)	3,135	11,473	-	-	2016 project carryover into 2017, timing
621 010 534	2016 RR-CAP	Land Management Plan	Administration	C	01	-	2,053	3,438	(1,385)	3,438	48,375	-	-	2016 project carryover into 2017, timing
721 160 005	2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,382	22	7,382	7,382	-	-	
721 160 006	2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,500	15	7,500	7,500	-	-	
723 215 007	2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,420	80	5,420	5,420	-	-	
723 211 253	2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	1,544	-	1,544	1,544	-	-	
721 140 250	2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	3,460	840	3,460	3,460	-	-	
723 010 259	2017 RR-ACC-EXP	Northwoods Poolside Restroom Design/	Administration	E	04		20,000	20,000	-	12,447	12,447	7,553	-	
721 010 254	2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	4,400	600	4,400	4,400	-	-	
721 010 256	2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,338	462	6,338	6,338	-	-	
721 120 255	2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,547	(547)	3,547	3,547	-	-	
723 128 260	2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04		11,000	10,000	1,000	9,373	9,373	627	-	
721 130 261	2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO(	C	04		7,770	7,171	599	7,171	7,171	-	-	
721 128 273	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	The Lodge	C	05		4,800	4,614	186	4,614	4,614	-	-	
721 132 274	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	Trout Creek BLI	C	05		2,600	2,600	-	2,590	2,590	10	-	
723 110 272	2017 RR-ACC-EXP	Cross Country stripe Lot and street parki	Cross Country	E	05		3,000	2,025	975	2,025	2,025	-	-	
723 090 276	2017 RR-ACC-EXP	Tennis Center Repairs	Tennis Complex	E	05		9,000	6,795	2,205	6,795	6,795	-	-	
721 080 275	2017 RR-ACC-CAP	Paddock sets -12-	Equestrian Cente	C	05		12,000	9,225	2,775	9,225	9,225	-	-	
723 010 020	2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	9,663	9,663	-	-	
723 060 058	2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	1,012	1,012	-	-	
723 120 013	2017 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	(0)	13,413	13,413	-	-	
723 210 025	2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	1,588	1,588	-	-	
723 210 026	2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	15,995	968	15,995	15,995	-	-	
723 132 028	2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLI	E	05	14,711	14,711	14,711	-	14,711	14,711	-	-	Research, coding issue?
723 160 011	2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainter	E	05	12,255	55,894	56,140	(246)	56,140	56,140	-	-	
723 132 027	2017 RR-EXP	Asphalt Repairs	Trout Creek BLI	E	05	9,829	9,829	3,135	6,694	3,135	3,135	-	-	
721 120 016	2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	36,300	5,105	36,300	36,300	-	-	
723 160 190	2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainter	E	05	3,049	5,649	5,332	317	5,332	5,332	-	-	
721 120 008	2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 o	Golf Complex	C	05	379,342	379,342	371,184	8,158	371,184	371,184	-	-	
721 120 012	2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	9,253	1,694	9,225	9,225	28	-	
721 120 014	2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	2,812	1,067	2,812	2,812	-	-	
721 120 099	2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,900	4,315	(415)	4,315	4,315	-	-	
721 130 019	2017 RR-CAP	Pool Cover Summer	No.Woods Pool	C	05	3,651	3,651	3,651	-	3,651	3,651	-	-	
721 130 085	2017 RR-CAP	Cover- Lap Pool	Trout Creek PO(	C	05	3,037	3,037	3,037	-	3,037	3,037	-	-	
721 130 087	2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO(	C	05	3,037	3,037	3,037	-	2,483	2,483	554	-	
721 132 113	2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BLI	C	05	11,360	11,360	11,195	165	11,195	11,195	-	-	
721 132 115	2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BLI	C	05	13,539	13,539	7,408	6,131	7,408	7,408	-	-	
721 132 116	2017 RR-CAP	Trash Receptacles	Trout Creek BLI	C	05	30,782	30,782	8,840	21,942	8,840	8,840	-	-	
721 110 031	2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	1,971	54	1,969	1,969	2	-	
721 080 032	2017 RR-CAP	Horses	Equestrian Cente	C	05	5,027	6,177	5,700	477	5,700	5,700	-	-	
721 080 033	2017 RR-CAP	Feeders -40-	Equestrian Cente	C	05	2,531	2,531	2,467	64	2,467	2,467	-	-	
723 080 034	2017 RR-EXP	South Arena rock removal	Equestrian Cente	E	05	4,049	4,049	2,500	1,549	2,500	2,500	-	-	
721 080 036	2017 RR-CAP	Picnic tables -12	Equestrian Cente	C	05	12,149	12,149	7,694	4,455	7,694	7,694	-	-	

2017	09	< Report Month

Replacement Reserve Fund *10,006,000* 10/17/17 10/17/2017

		Replacement Reserve TL				**3,703,240**	**5,007,979**	**3,405,234**	**1,451,177**	**2,184,857**	**3,281,963**	**1,220,372**	**869,886**
		Capital				**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**
		Expense				**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover$s Reset in Study	Notes
721 141 091	2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	4,145	991	4,145	4,145	-	-	
721 141 092	2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	21,710	3,816	21,373	21,373	337	-	
721 128 142	2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	6,962	434	6,962	6,962	-	-	
721 128 111	2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	1,949	76	1,949	1,949	-	-	
723 128 112	2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	05	33,072	33,072	31,550	1,521	31,550	31,550	-		
721 180 089	2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	05	6,074	6,074	4,758	1,316	4,758	4,758	-	-	
723 060 017	2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	5,628	420	5,628	5,628	-	-	
723 060 018	2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	3,477	5,276	3,477	3,477	-	-	
721 060 055	2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	5,979	843	5,979	5,979	-	-	
721 060 056	2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,057	406	13,057	13,057	-	-	
721 060 057	2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	1,138	887	1,138	1,138	-	-	
721 060 059	2017 RR-CAP	Boat - Rescue Motor	Marina	C	05	4,049	4,049	3,962	87	3,962	3,962	-	-	
721 060 061	2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	05	5,061	5,061	4,922	139	4,922	4,922	-	-	
721 060 062	2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	05	2,610	2,610	2,000	610	1,949	1,949	51	-	
721 060 063	2017 RR-CAP	Boat - Rescue - Hull	Marina	C	05	4,568	4,568	3,184	1,383	3,184	3,184	-	-	
721 060 064	2017 RR-CAP	Windsurfer Rigs	Marina	C	05	2,072	2,072	1,937	135	1,937	1,937	-	-	
721 060 065	2017 RR-CAP	Windsurfer (2)	Marina	C	05	3,079	3,079	2,886	193	2,886	2,886	-	-	
723 060 066	2017 RR-EXP	Furniture beach - repair	Marina	E	05	6,532	6,532	6,350	182	5,362	5,362	988	-	
721 125 264	2017 RR-ACC-CAP	Short Range Warm up area	Golf Course	C	06		21,670	16,700	-	16,700	16,700	-		
721 125 265	2017 RR-ACC-CAP	Driving Range netting	Golf Course	C	06		64,194	43,063	-	43,063	43,063	-		
721 125 038	2017 RR-CAP	Toro Reelmaster 5510D - 1	Golf Course	C	06	65,677	72,000	71,829	171	71,829	71,829	-	-	
721 125 039	2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	06	53,477	56,000	55,614	386	55,614	55,614	-	-	
721 125 040	2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	06	13,666	13,666	13,666	-	-	-	13,666	-	
721 125 042	2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	06	3,281	3,281	2,713	568	2,713	2,713	-	-	
721 125 043	2017 RR-CAP	Spreader Lely	Golf Course	C	06	6,782	6,782	6,623	160	6,623	6,623	-	-	
723 125 045	2017 RR-EXP	Sod Repair	Golf Course	E	06	20,347	20,347	16,611	3,736	16,611	16,611	-	-	
723 125 046	2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	06	20,246	20,246	15,370	4,876	15,369	15,369	1	-	
721 125 050	2017 RR-CAP	Irrigation Heads	Golf Course	C	06	20,618	20,618	20,044	574	20,044	20,044	-	-	
721 125 051	2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	06	9,313	9,313	6,995	2,318	6,995	6,995	-	-	
723 010 123	2017 RR-EXP	Deck-Pavers Repair	Administration	E	06	5,642	5,642	3,502	2,140	3,502	3,502	-	-	
721 140 069	2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	1,852	1,852	1,677	-	
721 132 114	2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BLI	C	06	6,034	6,034	6,034	-	2,128	2,128	3,906	-	
721 100 093	2017 RR-CAP	Ping Pong Table	Campground	C	06	2,035	2,035	1,780	255	1,780	1,780	-	-	
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	4,070	4,070	4,070	-	-	-	4,070	-	
723 210 110	2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	19,806	11,629	19,806	19,806	-	-	
723 110 095	2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	17,519	7,978	17,519	17,519	-	-	
723 090 080	2017 RR-EXP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	1,027	5,285	1,027	1,027	-	-	
721 090 081	2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	0	10,123	10,123	-	-	
721 090 082	2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,021	231	4,021	4,021	-	-	
723 090 083	2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	3,960	4,000	(40)	4,000	4,000	-	-	
721 010 302	2017 RR-ACC-CAP	HVAC - Eastside AC	Administration	C	07		5,000	4,976	24	4,976	4,976	-	-	
721 010 301	2017 RR-ACC-CAP	HVAC - Gen Mgrs Ofc	Administration	C	07		7,000	6,996	4	6,996	6,996	-	-	
723 132 279	2017 RR-ACC-EXP	Concrete curb repairs - Trout Creek	Trout Creek BLI	E	07		7,000	6,186	814	6,186	6,186	-	-	
723 132 278	2017 RR-ACC-EXP	Repair Spalling Concrete at Pools and S	Trout Creek BLI	E	07		3,300	3,085	215	3,085	3,085	-	-	
723 130 289	2017 RR-ACC-EXP	Spa #1 leak detection	Trout Creek PO	E	07		1,425	925	500	925	925	-	-	
723 125 282	2017 RR-ACC-EXP	Golf Course bridge repairs	Golf Course	E	07		3,500	2,440	1,060	2,440	2,440	-	-	

2017	09	< Report Month

Replacement Reserve Fund *10,006,000* 10/17/17 10/17/2017

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Capital						**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**
Expense						**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover$s Reset in Study	Notes
723 125 286	2017 RR-ACC-EXP	Storm related tree removal - phase 1	Golf Course	E	07		15,000	14,900	100	14,900	14,900	-	-	
723 125 290	2017 RR-ACC-EXP	Storm related tree removal - phase 2	Golf Course	E	07		48,950	48,950	-	48,950	48,950	-	-	
723 210 287	2017 RR-ACC-EXP	Deck concrete main lodge and ramp resu	Ski Area-Mtn O	E	07		115,000	115,000	-	102,723	102,723	12,277	-	
723 050 288	2017 RR-ACC-EXP	Storm Damage Forestry	Forestry	E	07		150,000	150,000	-	29,000	29,000	121,000	-	
723 110 281	2017 RR-ACC-EXP	Fencing - repair phase 2	Cross Country	E	07		9,700	5,825	3,875	5,825	5,825	-	-	
721 125 291	2017 RR-ACC-CAP	Roll up door motor replacement	Golf Course	C	07		2,200	2,200	-	2,007	2,007	193	-	
723 160 292	2017 RR-ACC-EXP	VEH139 ASO Honda Pilot Repair	Maintenance	E	07		3,387	3,309	78	3,309	3,309	-	-	
723 160 293	2017 RR-ACC-EXP	HE101 John Deere Wheeled Loader repa	Maintenance	E	07		5,887	5,407	480	5,407	5,407	-	-	
723 160 294	2017 RR-ACC-EXP	HE119 Larue Snowblower clutch repair	Maintenance	E	07		2,443	2,922	(479)	2,922	2,922	-	-	
723 010 295	2017 RR-ACC-EXP	NWCH Trash Can enclosure fence repai	Administration	E	09		1,300	1,300	-	-	-	1,300	-	
723 160 299	2017 RR-ACC-EXP	Boat storage fence repairs	Maintenance	E	09		2,700	2,700	-	-	-	2,700	-	
723 125 297	2017 RR-ACC-EXP	Golf Maintenance fence repairs	Golf Course	E	09		6,700	6,400	300	6,400	6,400	-	-	
723 132 298	2017 RR-ACC-EXP	Trout Creek Playground fence repairs	Trout Creek BLI	E	09		7,100	6,700	400	6,700	6,700	-	-	
723 160 300	2017 RR-ACC-EXP	Maintenance Yard fence repairs	Maintenance	E	09		9,700	9,217	483	9,217	9,217	-	-	
721 125 048	2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	09	8,487	8,800	8,720	80	8,720	8,720	-	-	
723 120 015	2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	09	10,285	10,285	8,000	2,285	-	-	8,000	-	
721 150 021	2017 RR-CAP	Smallwares / Flatware	Pizza	C	09	2,020	2,020	1,325	695	1,325	1,325	-	-	
721 010 030	2017 RR-CAP	Handheld Radios -4-	Administration	C	09	8,685	8,685	2,000	6,685	-	-	2,000	-	
723 180 090	2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
721 160 052	2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil	Maintenance	C	09	12,148	24,221	24,221	-	-	-	24,221	-	
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
721 160 003	2017 RR-CAP	Skidsteer - Sweeper - Replacement Brusl	Maintenance	C	09	2,025	2,025	2,025	-	856	856	1,168	-	
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	273	273	4,828	-	
723 160 053	2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
723 210 074	2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
723 060 060	2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
723 110 120	2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	263	263	1,762	-	
721 110 001	2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	500	500	16,500	-	
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	9,022	9,022	15,229	-	
723 050 296	2017 RR-ACC-EXP	Replace broken gate off Teton	Forestry	E	09		3,810	3,810	-	3,810	3,810	-	-	
723 160 303	2017 RR-ACC-EXP	VEH055 Ford F250 Transmission Repla	Maintenance	E	09		3,127	3,517	(390)	3,517	3,517	-	-	
723 160 304	2017 RR-ACC-EXP	Gas Boy Fuel System Repairs	Maintenance	E	09		2,070	2,070	-	2,070	2,070	-	-	
721 060 305	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	Marina	C	09		3,300	3,300	-	-	-	3,300	-	
721 090 306	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	Tennis Complex	C	09		2,100	2,100	-	-	-	2,100	-	
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	Golf Course	C	09		2,300	2,300	-	-	-	2,300	-	
721 211 308	2017 RR-ACC-CAP	Alarm and Detection systems - control pa	Ski Area - Lift M	C	09		2,100	2,100	-	-	-	2,100	-	
721 211 309	2017 RR-ACC-CAP	Roll up door electric motor	Ski Area - Lift M	C	09		2,000	2,000	-	-	-	2,000	-	
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09		3,750	3,750	-	1,836	1,836	1,914	-	
723 132 313	2017 RR-ACC-EXP	Dry Sauna Repairs	Trout Creek BLI	E	09		20,000	18,000	2,000	15,848	15,848	2,152	-	
723 050 097	2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	6,880	6,880	52,835	-	
723 010 102	2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	2,800	467	2,800	2,800	-	-	
723 128 285	2017 RR-ACC-EXP	Porch drywall repairs and paint	The Lodge	E	10		6,500	6,500	-	-	-	6,500	-	
721 128 283	2017 RR-ACC-EXP	LED lights - the porch	The Lodge	E	10		3,800	3,800	-	-	-	3,800	-	
721 128 315	2017 RR-ACC-CAP	Appliance-Montague Range -Gas 72" Dl	The Lodge	C	10		14,997	14,997	-	-	-	14,997	-	
721 128 316	2017 RR-ACC-CAP	Appliance -Technostar Salamander Broil	The Lodge	C	10		5,000	5,000	-	-	-	5,000	-	
721 100 280	2017 RR-ACC-CAP	Pedestal Lighting	Campground	C	10		3,600	3,290	310	3,290	3,290	-	-	

2017	09	< Report Month

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Project #	**Category**	**Component**	**Location**	**Type**	**2017 Planned Month**	**2017 BUDGET**	**2017 REVISED BUDGET**	**2017 FORECAST**	**2017 Revised Budget vs Forecast**	**2017 YTD Actual**	**ITD Actual**	**2017 SPEND TO GO**	**2018+ SPEND Carryover$s Reset in Study**	**Notes**
721 210 314	2017 RR-ACC-CAP	Yurt Flooring	Ski Area-Mtn O	C	10		5,700	5,700	-	-	-	5,700	-	
721 160 318	2017 RR-ACC-CAP	HE 102 Winter Snow Chain Replacemen	Maintenance	C	10		5,500	5,500	-	-	-	5,500	-	
721 025 319	2017 RR-ACC-CAP	AC unit at the Lodge-Golf IT Closet	MIS	C	10		7,236	7,236	-	-	-	7,236	-	
723 160 317	2017 RR-ACC-EXP	Forestry vehicle 089 Repairs	Maintenance	E	10		3,000	3,000	-	2,879	2,879	121	-	
721 128 084	2017 RR-CAP	Carpet - Dining Room	The Lodge	C	10	9,622	9,622	9,622	-	4,448	4,448	5,174	-	
721 160 117	2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	99	40,492	48,117	44,991	3,126	-	-	44,991	3,126	
723 110 119	2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	5,750	4,870	880	4,870	4,870	-	-	DP Approved for increase
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
721 110 122	2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	31,838	31,838	11,139	-	
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	24,943	24,943	31,819	-	
721 210 071	2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	4,756	2,836	4,756	4,756	-	-	
721 210 073	2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	35,177	82,632	35,177	35,177	-	-	
721 210 075	2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
721 210 076	2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,355	(86)	5,355	5,355	-	-	
723 210 078	2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	10,141	3,899	6,242	-	-	3,899	-	
721 211 132	2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,792	46	2,792	2,792	-	-	
721 211 133	2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	9,503	9,503	620	-	
721 211 134	2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
721 211 135	2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	13,374	1,810	13,374	13,374	-	-	
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	49,500	48,590	910	22,229	22,229	26,361	-	
721 211 138	2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
721 210 139	2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 210 140	2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
721 215 141	2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	96,500	-	24,124	24,124	72,376	-	
723 051 258	2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing	Trails	E	10		23,414	7,748	15,666	7,748	7,748	-	-	
721 051 143	2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,700	168	5,700	5,700	-	-	
723 051 145	2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
721 051 146	2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
723 051 147	2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	14,652	61,825	-	-	14,652	-	
723 051 149	2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	1,495	5,643	-	-	1,495	-	
723 051 150	2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	1,463	1,463	2,106	-	
723 051 151	2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	3,083	4,276	3,083	3,083	-	-	
721 051 152	2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	8,888	16,617	8,888	8,888	-	-	
721 051 153	2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	9,119	16,386	9,119	9,119	-	-	
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	51,010	51,010	15,784	35,226	-	-	15,784	-	
721 051 155	2017 RR-CAP	Trail 56-57 Remodel E Perimeter - Nortl	Trails	C	11	20,404	20,404	1,599	18,805	-	-	1,599	-	
721 130 312	2017 RR-ACC-CAP	Pool repairs and improvements -phase 1	Trout Creek PO	C	11		268,583	235,000	33,583	9,675	-	225,325	-	
721 130 125	2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool	C	12	30,744	30,744	-	30,744	-	-	-	-	
721 130 126	2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool	C	12	5,124	5,124	-	5,124	-	-	-	-	
721 130 127	2017 RR-CAP	Pool Plaster	No.Woods Pool	C	12	46,117	46,117	-	46,117	-	-	-	-	
721 130 129	2017 RR-CAP	Pool Filter - Sand	No.Woods Pool	C	12	3,060	5,748	5,748	-	-	-	5,748	-	
721 130 130	2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool	C	12	5,201	5,201	-	5,201	-	-	-	-	
721 130 131	2017 RR-CAP	Pool Pumps -2-	No.Woods Pool	C	12	4,939	4,939	3,400	1,539	-	-	3,400	-	
723 130 156	2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	5,730	5,730	-	-	-	5,730	-	

2017	09	< Report Month

Replacement Reserve Fund *10,006,000* 10/17/17 10/17/2017

Replacement Reserve TL						**3,703,240**	**5,007,979**	**3,405,234**	**1,451,177**	**2,184,857**	**3,281,963**	**1,220,372**	**869,886**
Capital						**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**
Expense						**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover$s Reset in Study	Notes
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	5,514	5,514	-	-	-	5,514	-	
721 130 158	2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	5,514	5,514	-	-	-	5,514	-	
721 130 159	2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	-	12,124	-	-	-	-	
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	10,079	10,079	-	-	-	10,079	-	
721 130 163	2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,910	4,252	658	-	-	4,252	-	
721 130 164	2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	1,200	2,353	-	-	1,200	-	
721 130 165	2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 166	2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 167	2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 168	2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	1,200	825	-	-	1,200	-	
721 130 169	2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	
721 130 175	2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	17,212	17,212	8,804	-	
721 130 176	2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	-	53,652	-	-	-	-	
721 130 178	2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	-	12,249	-	-	-	-	
721 130 179	2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 180	2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	5,737	5,737	1,919	-	
721 130 183	2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,788	5,109	679	-	-	5,109	-	
723 010 185	2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	3,285	3,285	812	-	
723 010 186	2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12		-	-	-	-	-	-	-	
723 010 187	2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	23,967	23,967	9,903	-	
723 165 188	2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	93,750	93,750	31,250	-	
723 110 189	2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
721 160 191	2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	1,081	1,081	27	-	
723 025 192	2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	2,400	2,400	2	-	
721 025 193	2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	512	512	1,720	-	
723 025 194	2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	27,329	(386)	27,329	27,329	-	-	Over initial budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	1,201	1,201	5,189	-	
723 025 196	2017 RR-EXP	Maintenance Work Order-M- Software I	MIS	E	13	2,041	2,041	1,359	682	1,359	1,359	-	-	
723 025 197	2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	9,749	(3,748)	9,749	9,749	-	-	Over initial budget, volume driven
721 025 198	2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	4,525	4,525	3,129	-	
721 025 199	2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
723 025 200	2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
723 025 201	2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	29,884	29,884	13,003	-	
721 025 202	2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	7,669	7,669	5,491	-	
721 025 203	2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
721 025 204	2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	7,115	1,209	7,115	7,115	-	-	
723 025 206	2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
723 025 208	2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
723 025 209	2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	7,268	7,337	(69)	7,337	7,337	-	-	
721 025 210	2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	1,032	1,032	1,106	-	
721 025 212	2017 RR-CAP	Workstations- Communics.	MIS	C	13	7,637	7,637	7,695	(58)	7,458	7,458	237	-	Research, coding issue?
721 025 213	2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	19,713	315	19,713	19,713	-	-	
721 025 214	2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	2,738	2,738	3,372	-	
721 025 215	2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	678	678	6,450	-	
721 025 216	2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	

2017	09	< Report Month

Replacement Reserve Fund *10,006,000* 10/17/17 10/17/2017

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Capital					**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**	
Expense					**781,964**	**1,369,764**	**1,179,509**	**189,685**	**806,955**	**812,542**	**372,553**	**30,383**	
Project #	**Category**	**Component**	**Location**	**Type**	**2017 Planned Month**	**2017 BUDGET**	**2017 REVISED BUDGET**	**2017 FORECAST**	**2017 Revised Budget vs Forecast**	**2017 YTD Actual**	**ITD Actual**	**2017 SPEND TO GO**	**2018+ SPEND Carryover$s Reset in Study**	**Notes**
723 025 218	2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,000	222	6,000	6,000	-	-	
721 025 219	2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	25,268	25,268	194	-	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
723 025 221	2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
723 025 222	2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
721 025 223	2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	2,788	2,788	8,455	-	
721 025 224	2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	16,800	16,800	3,467	-	
721 025 226	2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	17,886	17,886	19,811	-	
721 025 227	2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13		18,900	18,900	-	6,853	6,853	12,047	-	replaces Kronos clock component
723 025 263	2017 RR-ACC-EXP	Pervasent Board Book Software	MIS	E	13		4,000	4,000	-	4,000	4,000	-	-	board books software lease costs
721 150 022	2017 RR-CAP	Awning	Pizza	C	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 150 023	2017 RR-CAP	Salad Bar	Pizza	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 025 205	2017 RR-CAP	Timeclocks	MIS	C	99	81,556	81,556	-	81,556	-	-	-	81,556	
723 025 220	2017 RR-EXP	Kronos User License	MIS	E	99	2,240	2,240	-	2,240	-	-	-	2,240	
721 025 217	2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	99	12,564	12,564	-	12,564	-	-	-	12,564	
721 160 118	2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	99	51,627	51,627	-	51,627	-	-	-	51,627	
721 010 029	2017 RR-CAP	Radio Equipment -5-	Administration	C	99	3,543	3,543	-	3,543	-	-	-	3,543	
721 210 072	2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	99	4,049	4,049	-	4,049	-	-	-	4,049	
721 211 136	2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	99	23,283	23,283	-	23,283	-	-	-	23,283	
721 210 070	2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	99	11,886	11,886	-	11,886	-	-	-	11,886	
721 051 144	2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	99	66,811	66,811	-	66,811	-	-	-	66,811	
721 216 124	2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	99	6,629	6,629	-	6,629	-	-	-	6,629	
723 140 067	2017 RR-EXP	Bocce Courts Repair	Recreation	E	99	3,032	3,032	-	3,032	-	-	-	3,032	
721 216 068	2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	99	2,025	2,025	-	2,025	-	-	-	2,025	
721 140 024	2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	99	5,006	5,006	-	5,006	-	-	-	5,006	
723 128 229	2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	99	2,020	2,020	-	2,020	-	-	-	2,020	
721 128 230	2017 RR-CAP	Remote Condenser	The Lodge	C	99	3,260	3,260	-	3,260	-	-	-	3,260	
723 125 037	2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	99	5,049	5,049	-	5,049	-	-	-	5,049	
721 125 049	2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	99	15,668	15,668	-	15,668	-	-	-	15,668	
721 125 044	2017 RR-CAP	Turfco Metermatic	Golf Course	C	99	6,377	6,377	-	6,377	-	-	-	6,377	
721 125 047	2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	99	42,010	42,010	-	42,010	-	-	-	42,010	
721 125 041	2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	99	15,770	15,770	-	15,770	-	-	-	15,770	
721 050 096	2017 RR-CAP	Gate: Fire AccssRd	Forestry	C	99	6,074	6,074	-	6,074	-	-	-	6,074	
721 050 098	2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	99	2,383	2,383	-	2,383	-	-	-	2,383	
721 080 035	2017 RR-CAP	South Arena Footing	Equestrian Cent	C	99	48,590	48,590	-	48,590	-	-	-	48,590	
721 010 100	2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	99	6,126	6,126	-	6,126	-	-	-	6,126	
721 010 101	2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	99	40,837	40,837	-	40,837	-	-	-	40,837	
721 010 103	2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	99	10,209	10,209	-	10,209	-	-	-	10,209	
721 010 104	2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	99	20,419	20,419	-	20,419	-	-	-	20,419	
721 010 105	2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 106	2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	99	8,175	8,175	-	8,175	-	-	-	8,175	
721 010 107	2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	99	5,109	5,109	-	5,109	-	-	-	5,109	
721 010 108	2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	99	2,044	2,044	-	2,044	-	-	-	2,044	
721 010 109	2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	99	4,087	4,087	-	4,087	-	-	-	4,087	

2017	09	< Report Month

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		Capital				**2,921,275**	**3,638,214**	**2,225,725**	**1,261,492**	**1,377,903**	**2,469,421**	**847,819**	**839,503**
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721 010 228	2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	99	35,348	35,348	-	35,348	-	-	-	35,348	
721 130 128	2017 RR-CAP	Pool Slide	No.Woods Pool	C	99	25,307	25,307	-	25,307	-	-	-	25,307	-
721 130 174	2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	99	48,295	48,295	-	48,295	-	-	-	48,295	
721 130 173	2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	99	12,148	12,148	-	12,148	-	-	-	12,148	
721 130 170	2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	99	11,135	11,135	-	11,135	-	-	-	11,135	
721 130 086	2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 184	2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	99	14,325	14,325	-	14,325	-	-	-	14,325	
721 130 181	2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	99	12,249	12,249	-	12,249	-	-	-	12,249	
721 130 182	2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	99	5,107	5,107	-	5,107	-	-	-	5,107	
721 130 177	2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	99	60,738	60,738	-	60,738	-	-	-	60,738	
721 130 171	2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	99	15,184	15,184	-	15,184	-	-	-	15,184	
721 130 172	2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	99	10,123	10,123	-	10,123	-	-	-	10,123	
721 130 160	2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	99	12,836	12,836	-	12,836	-	-	-	12,836	
721 130 161	2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	99	25,732	25,732	-	25,732	-	-	-	25,732	
723 160 010	2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainter	E	99	9,944	9,944	-	9,944	-	-	-	9,944	
721 180 088	2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	99	3,391	3,391	-	3,391	-	-	-	3,391	
723 132 231	2017 RR-EXP	Door Safety Upgrade	Trout Creek BL	E	99	8,098	8,098	-	8,098	-	-	-	8,098	
721 120 009	2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	-	5,906	-	-	-	5,906	to reclass below row
721 025 207	2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	99	60,738	-	-	-	2,175	2,175	(2,175)	-	do not use - see 2016 BOD appr RRF
721 020 232	2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	-	-	-	-	-	-	-	Vs 621020533
721 005 999	2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	(10,883)	29,086	(39,969)	(1,815)	-	30,901	-	estimated project deferrals/timing impacts
723 005 999	2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	5,000	5,553	-	-	5,000	-	estimated project deferrals/timing impacts

Tahoe Donner Association

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017								
			Actual vs Budget		Actual vs Prior Yr		Account					Actual vs Budget		Actual vs Prior Yr		Full Year
Actual	Budget	Prior Yr	Variance	Var	Variance	Var	Number			Actual	Budget	Prior Year	Variance	Var	Variance	Var	Budget
$	$	$	$	%	$	%				$	$	$	$	%	$	%	$
									Revenue								
108,000	**108,000**	**108,000**	**0**	**0%**	**0**	**0%**	**36053**		**ALLOCATED RECREATION FEES**	**848,288**	**809,000**	**832,084**	**39,288**	**5%**	**16,204**	**2%**	**1,000,000**
25,045	36,000	35,082	-10,955	-30%	-10,037	-29%	(350...		Golf Passes	115,442	157,600	153,457	-42,158	-27%	-38,015	-25%	175,000
10,204	15,250	11,549	-5,046	-33%	-1,345	-12%	3502...		Golf Passes - Packs	59,287	72,250	68,510	-12,963	-18%	-9,223	-13%	85,000
35,643	35,000	34,966	643	2%	677	2%	35035		Golf Green Fees - Member	199,139	214,000	202,996	-14,861	-7%	-3,857	-2%	225,000
47,676	41,000	43,452	6,676	16%	4,225	10%	35025		Golf Green Fees - Guest	183,915	224,000	216,950	-40,085	-18%	-33,035	-15%	235,000
23,972	25,600	26,791	-1,628	-6%	-2,819	-11%	3503...		Golf Green Fees - Public	86,919	100,500	100,321	-13,581	-14%	-13,402	-13%	110,000
0	0	0	0	0%	0	0%	35560		Ski Lift Revenue - Public	1,021,020	587,945	910,842	433,075	74%	110,177	12%	720,000
0	0	0	0	0%	0	0%	35565		Ski Lift Revenue - P.O.	108,210	68,000	99,892	40,210	59%	8,318	8%	96,000
0	0	0	0	0%	0	0%	35570		Ski Passes - Public	159,889	75,100	61,947	84,789	113%	97,941	158%	97,000
0	0	0	0	0%	0	0%	35575		Ski Passes - P.O.	196,419	127,700	158,611	68,719	54%	37,808	24%	166,000
0	0	0	0	0%	0	0%	35597		Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
0	0	0	0	0%	0	0%	35598		Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
0	0	0	0	0%	0	0%	35599		Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
0	0	0	0	0%	0	0%	35594		Snowplay Member	1,737	1,900	1,811	-163	-9%	-74	-4%	3,300
0	0	0	0	0%	0	0%	35596		Snowplay Guest	69,825	23,800	53,926	46,025	193%	15,899	29%	40,900
0	0	0	0	0%	0	0%	35595		Snowplay Public	140,973	58,900	115,568	82,073	139%	25,405	22%	101,100
0	0	0	0	0%	0	0%	35610		P.O. Daily Trail Fee	35,665	26,500	37,275	9,165	35%	-1,610	-4%	35,000
0	160	60	-160	-100%	-60	-100%	35615		Public Daily Trail Fee	227,377	113,000	189,440	114,377	101%	37,937	20%	146,000
0	0	0	0	0%	0	0%	35620		Guest Daily Trail Fee	35,960	23,500	30,794	12,460	53%	5,166	17%	31,000
4,461	7,300	7,203	-2,839	-39%	-2,742	-38%	37040		P.O. Trail Rides	40,220	53,000	51,788	-12,780	-24%	-11,568	-22%	53,000
5,929	3,300	3,351	2,629	80%	2,578	77%	37060		Guest Trail Rides	45,937	32,000	31,513	13,937	44%	14,424	46%	32,000
1,589	2,600	2,605	-1,011	-39%	-1,016	-39%	37080		Public Trail Rides	14,499	15,000	14,356	-501	-3%	143	1%	15,000
8,388	8,150	7,481	238	3%	908	12%	36012		Special Events Revenue	44,261	52,200	44,775	-7,939	-15%	-514	-1%	61,977
0	0	0	0	0%	0	0%	36013		Concert Revenue	144,127	140,000	154,520	4,127	3%	-10,393	-7%	140,000
3,840	2,750	2,840	1,090	40%	1,000	35%	36054		Daily Usage Fee - Member	36,788	34,850	38,070	1,938	6%	-1,282	-3%	39,503
28,446	14,100	18,408	14,346	102%	10,038	55%	36055		Daily Usage Fee - Guest	352,574	304,800	318,086	47,774	16%	34,488	11%	331,800
6,744	4,700	6,045	2,044	43%	699	12%	38013		Campground Revenue	58,515	56,600	58,062	1,915	3%	453	1%	56,600
201,938	**195,910**	**199,833**	**6,028**	**3%**	**2,104**	**1%**			**Total Direct Access & Use**	**3,392,286**	**2,581,645**	**3,123,357**	**810,641**	**31%**	**268,929**	**9%**	**3,015,680**
260,540	232,408	234,511	28,132	12%	26,029	11%	3310...		Food	2,502,114	2,178,382	2,352,459	323,732	15%	149,655	6%	2,676,800
-21,409	*-26,950*	*-23,759*	*5,541*	*21%*	*2,350*	*10%*			*Food Discounts*	*-222,542*	*-264,080*	*-196,727*	*41,538*	*16%*	*-25,815*	*-13%*	*-314,600*
-5,979	-7,050	-9,229	1,071	15%	3,250	35%	33152		EE Discounts	-87,469	-68,730	-87,221	-18,739	-27%	-247	0%	-81,200
-2,253	-4,400	-1,027	2,147	49%	-1,226	-119%	33154		Guest Relations aka Manager	-25,099	-36,800	-23,104	11,701	32%	-1,996	-9%	-43,900
-934	-300	0	-634	-211%	-934	0%	33156		InterDept Discounts	-3,604	-7,550	-2,274	3,946	52%	-1,330	-58%	-10,200
-12,242	-15,200	-13,502	2,958	19%	1,260	9%	3316...		Marketing Discounts	-106,370	-151,000	-84,128	44,630	30%	-22,242	-26%	-179,300
10,233	7,700	10,334	2,533	33%	-101	-1%	33180		Food NA Beverage	170,325	113,150	174,824	57,175	51%	-4,498	-3%	132,503
249,365	***213,158***	***221,087***	***36,207***	***17%***	***28,278***	***13%***			***Food subtotal***	***2,449,897***	***2,027,452***	***2,330,555***	***422,445***	***21%***	***119,342***	***5%***	***2,494,703***
34,011	24,870	29,690	9,141	37%	4,321	15%	3322...		Beer	309,144	228,240	290,737	80,904	35%	18,407	6%	275,703
-501	0	-687	-501	0%	187	27%	3322...		Beer Discounts	-6,765	0	-5,599	-6,765	0%	-1,166	-21%	0
34,742	22,360	29,856	12,382	55%	4,886	16%	33242		Liquor	271,439	194,250	253,196	77,189	40%	18,243	7%	239,303
-977	0	-1,427	-977	0%	450	32%	3324...		Liquor Discounts	-9,329	0	-8,106	-9,329	0%	-1,223	-15%	0
48,054	44,770	36,890	3,284	7%	11,164	30%	33262		Wine	334,866	346,050	323,878	-11,184	-3%	10,988	3%	435,403
-1,182	0	-1,509	-1,182	0%	328	22%	3326...		Wine Discounts	-12,588	0	-11,921	-12,588	0%	-667	-6%	0
1,831	0	2,311	1,831	0%	-480	-21%	33268		Corkage Fees	15,652	0	15,351	15,652	0%	301	2%	0
-1,258	0	-1,666	-1,258	0%	408	24%	33269		Corkage Fee Discounts	-10,028	0	-9,546	-10,028	0%	-482	-5%	0
114,721	***92,000***	***93,457***	***22,721***	***25%***	***21,264***	***23%***			***Beverage subtotal***	***892,391***	***768,540***	***847,990***	***123,851***	***16%***	***44,401***	***5%***	***950,409***
48,536	20,630	38,512	27,906	135%	10,024	26%	3328...		Misc other F&B	141,858	90,880	131,961	50,978	56%	9,897	8%	116,500
0	0	0	0	0%	0	0%	33299		InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
48,536	***20,630***	***38,512***	***27,906***	***135%***	***10,024***	***26%***			***Other F&B subtotal***	***141,858***	***92,980***	***131,961***	***48,878***	***53%***	***9,897***	***8%***	***118,300***
412,622	**325,788**	**353,056**	**86,834**	**27%**	**59,566**	**17%**			**Total Food and Beverage**	**3,484,146**	**2,888,972**	**3,310,507**	**595,174**	**21%**	**173,639**	**5%**	**3,563,412**
394,949	***261,800***	***344,451***	***133,149***	***51%***	***50,498***	***15%***			***F&B Revenue by Segment:***	***2,916,689***	***1,941,800***	***2,790,823***	***974,889***	***50%***	***125,867***	***5%***	***2,427,000***
124,788	*89,300*	*127,077*	*35,488*	*40%*	*-2,289*	*-2%*	*33910*		*Lodge-Dining Room*	*1,351,469*	*834,900*	*1,275,520*	*516,569*	*62%*	*75,949*	*6%*	*1,060,000*
74,990	*64,700*	*74,088*	*10,290*	*16%*	*903*	*1%*	*33920*		*Lodge-Pub*	*627,694*	*557,100*	*641,814*	*70,594*	*13%*	*-14,121*	*-2%*	*714,000*
146,899	*74,000*	*100,180*	*72,899*	*99%*	*46,720*	*47%*	*33930*		*Lodge-Banquets*	*474,335*	*325,000*	*414,079*	*149,335*	*46%*	*60,256*	*15%*	*420,000*
10,385	*13,800*	*12,032*	*-3,415*	*-25%*	*-1,647*	*-14%*	*33940*		*SmrF&B-Lunch*	*109,801*	*79,700*	*111,539*	*30,101*	*38%*	*-1,738*	*-2%*	*80,900*
19,056	*17,000*	*14,775*	*2,056*	*12%*	*4,281*	*29%*	*33950*		*SmrF&B-Snack Bar*	*80,007*	*92,100*	*87,295*	*-12,093*	*-13%*	*-7,288*	*-8%*	*99,100*
4,243	*3,000*	*2,029*	*1,243*	*41%*	*2,214*	*109%*	*33970*		*SmrF&B-Pool BBQ*	*54,531*	*51,000*	*50,180*	*3,531*	*7%*	*4,350*	*9%*	*51,000*
0	0	0	0	0%	0	0%	33980		Snowplay Food Truck	11,741	2,000	17,914	9,741	487%	-6,172	-34%	2,000
14,587	*0*	*14,270*	*14,587*	*0%*	*317*	*2%*	*33990*		*Cafeteria*	*207,112*	*0*	*192,482*	*207,112*	*0%*	*14,631*	*8%*	*0*
-2,523	*0*	*-3,604*	*-2,523*	*0%*	*1,080*	*30%*	*33163*		*Mkt Discounts, Happy Hour Foo*	*-26,762*	*0*	*-25,976*	*-26,762*	*0%*	*-786*	*-3%*	*0*
-150	*0*	*-208*	*-150*	*0%*	*57*	*28%*	*33226*		*Mkt Discounts, Happy Hour Bev*	*-1,047*	*0*	*-1,006*	*-1,047*	*0%*	*-42*	*-4%*	*0*
-311	*0*	*-647*	*-311*	*0%*	*336*	*52%*	*33246*		*Mkt Discounts, Happy Hour Bev*	*-2,788*	*0*	*-2,982*	*-2,788*	*0%*	*194*	*7%*	*0*
-757	*0*	*-1,241*	*-757*	*0%*	*485*	*39%*	*33266*		*Mkt Discounts, Happy Hour Bev*	*-6,526*	*0*	*-7,596*	*-6,526*	*0%*	*1,070*	*14%*	*0*
-1,218	*0*	*-2,096*	*-1,218*	*0%*	*878*	*42%*			*Mkt Discounts, Happy Hour Bev,*	*-10,361*	*0*	*-11,583*	*-10,361*	*0%*	*1,222*	*11%*	*0*
-3,741	*0*	*-5,699*	*-3,741*	*0%*	*1,958*	*34%*			*Mkt Discounts, Happy Hour F*	*-37,123*	*0*	*-37,559*	*-37,123*	*0%*	*436*	*1%*	*0*

Tahoe Donner Association

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017							
			Actual vs Budget		Actual vs Prior Yr							Actual vs Budget		Actual vs Prior Yr		
Actual $	Budget $	Prior Yr $	Variance $	Var %	Variance $	Var %	Account Number		Actual $	Budget $	Prior Year $	Variance $	Var %	Variance $	Var %	Full Year Budget $
-200	1,000	775	-1,200	-120%	-975	-126%	36015	Sales - Firewood	3,775	4,000	5,295	-225	-6%	-1,520	-29%	5,000
1,469	0	2,839	1,469	0%	-1,370	-48%	36016	Sales - Timber	1,469	0	2,839	1,469	0%	-1,370	-48%	0
10,769	0	0	10,769	0%	10,769	0%	36017	Sales - Chips	10,769	0	0	10,769	0%	10,769	0%	0
47,357	46,020	38,996	1,337	3%	8,361	21%	36030	Sales - Retail	547,179	416,250	482,549	130,929	31%	64,629	13%	484,703
-2,812	-1,100	-1,899	-1,712	-156%	-913	-48%	38015	Employee Discounts	-19,048	-10,200	-13,427	-8,848	-87%	-5,621	-42%	-11,400
-1,966	-300	-368	-1,666	-555%	-1,598	-434%	38017	Homeowner Discounts	-6,510	-2,400	-4,483	-4,110	-171%	-2,027	-45%	-2,500
-4,676	-5,720	-4,185	1,044	18%	-491	-12%	38020	Discounts - Retail	-49,533	-48,600	-41,467	-933	-2%	-8,065	-19%	-59,500
0	-400	0	400	100%	0	0%	38025	Promotion Discounts	-2,212	-7,300	-2,474	5,088	70%	262	11%	-8,800
49,940	**39,500**	**36,158**	**10,440**	**26%**	**13,782**	**38%**		**Total Retail Product Reven**	**485,888**	**351,750**	**428,831**	**134,138**	**38%**	**57,057**	**13%**	**407,503**
33,270	34,600	32,220	-1,330	-4%	1,050	3%	(350...	Golf Cart Rentals	152,103	176,500	167,116	-24,397	-14%	-15,013	-9%	185,000
4,701	5,900	6,449	-1,200	-20%	-1,749	-27%	35020	Golf - Driving Range	31,058	46,200	47,034	-15,142	-33%	-15,976	-34%	48,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	242,209	238,200	250,392	4,009	2%	-8,183	-3%	317,500
0	0	0	0	0%	0	0%	35580	Lessons - Private	310,229	142,100	179,599	168,129	118%	130,631	73%	175,000
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,631	2,300	500	331	14%	2,131	426%	2,300
0	0	0	0	0%	0	0%	35590	Snowflakes	185,081	122,000	200,740	63,081	52%	-15,659	-8%	152,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	25,593	34,500	17,779	-8,907	-26%	7,814	44%	34,500
15,043	8,490	9,843	6,553	77%	5,200	53%	3604...	Rentals	946,019	623,760	916,682	322,259	52%	29,336	3%	754,500
4,376	4,000	3,331	376	9%	1,046	31%	36043	Rentals, Bikes	31,837	36,000	33,608	-4,163	-12%	-1,771	-5%	37,000
335	1,200	932	-865	-72%	-597	-64%	3604...	Child Care	13,060	14,300	12,134	-1,240	-9%	926	8%	18,000
5,008	3,500	4,406	1,508	43%	602	14%	36050	Aerobics	60,727	56,300	65,453	4,427	8%	-4,726	-7%	77,000
380	200	260	180	90%	120	46%	36056	Fitness/Training	2,250	1,600	2,394	650	41%	-144	-6%	2,000
1	200	0	-199	-100%	1	0%	36058	Rec Programs	11,306	3,500	11,835	7,806	223%	-529	-4%	6,000
495	0	0	495	0%	495	0%	36059	Day Camps	223,395	243,000	204,726	-19,605	-8%	18,669	9%	243,000
2,166	1,200	849	966	81%	1,317	155%	36051	Massage	15,792	13,300	13,841	2,492	19%	1,952	14%	17,000
60	100	120	-40	-40%	-60	-50%	36057	Towels/Lockers	999	800	1,248	199	25%	-249	-20%	1,000
0	400	62	-400	-100%	-62	-100%	36060	Lessons - Public	1,229	3,950	470	-2,721	-69%	759	162%	4,000
3,710	4,500	6,164	-790	-18%	-2,454	-40%	36070	Lessons - P.O.	44,313	89,620	59,366	-45,307	-51%	-15,053	-25%	92,002
1,884	1,300	906	584	45%	978	108%	36080	Lessons - Guest	37,470	45,400	34,511	-7,930	-17%	2,959	9%	45,700
5,810	5,000	5,092	810	16%	718	14%	37090	Equestrian - Boarding	24,318	33,000	26,822	-8,682	-26%	-2,504	-9%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	44,549	45,000	34,833	-451	-1%	9,716	28%	45,000
0	0	0	0	0%	0	0%	38030	Reduction To Sales - Lessons	0	0	-167	0	0%	167	100%	0
77,238	**70,590**	**70,634**	**6,648**	**9%**	**6,604**	**9%**		**Total Lessons & Rental Re**	**2,406,167**	**1,971,330**	**2,280,915**	**434,837**	**22%**	**125,252**	**5%**	**2,289,502**
5,890	5,500	7,990	390	7%	-2,100	-26%	32010	Aso - Fees	45,675	49,500	57,045	-3,825	-8%	-11,370	-20%	57,500
3,900	4,000	4,525	-100	-3%	-625	-14%	32020	Inspection Fees	19,980	24,000	29,945	-4,020	-17%	-9,965	-33%	30,000
1,375	500	950	875	175%	425	45%	32030	Fines	6,033	4,500	3,950	1,533	34%	2,083	53%	6,000
3,497	510	1,470	2,987	586%	2,027	138%	34010	Interest	40,587	4,590	17,108	35,997	784%	23,479	137%	6,120
-6,490	3,000	3,251	-9,490	-316%	-9,741	-300%	34020	Late Charges	18,291	32,000	31,819	-13,709	-43%	-13,528	-43%	38,000
-185	-500	0	315	63%	-185	0%	34030	Lien Fees	16,835	16,000	11,840	835	5%	4,995	42%	15,000
-190	-200	0	10	5%	-190	0%	34040	Delinquency Fees	70,975	39,200	50,749	31,775	81%	20,226	40%	38,000
12,320	13,100	18,095	-780	-6%	-5,775	-32%	34050	Transfer Fees	112,420	100,800	108,980	11,620	12%	3,440	3%	133,500
10	0	0	10	0%	10	0%	34060	NSF Charges	100	0	-40	100	0%	140	350%	0
0	0	3	0	0%	-3	-100%	34070	Shopping Bags	4	0	10	4	0%	-6	-60%	0
12,015	17,000	11,659	-4,985	-29%	356	3%	34080	Communications Ad Revenue	146,434	159,000	135,739	-12,566	-8%	10,695	8%	203,000
2,389	2,500	5,824	-111	-4%	-3,435	-59%	37018	Lease Revenue	17,477	22,500	25,540	-5,023	-22%	-8,063	-32%	30,000
4,983	4,140	4,070	843	20%	913	22%	37020	Other Revenue	88,147	74,610	89,989	13,537	18%	-1,842	-2%	85,783
1,600	5,500	0	-3,900	-71%	1,600	0%	38005	Employee Housing Revenue	65,909	63,500	0	2,409	4%	65,909	0%	81,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	1,645	0	0	1,645	0%	1,645	0%	0
41,114	**55,050**	**57,837**	**-13,936**	**-25%**	**-16,723**	**-29%**		**Total Other Revenue**	**650,511**	**590,200**	**562,674**	**60,311**	**10%**	**87,837**	**16%**	**723,903**
890,852	**794,838**	**825,518**	**96,014**	**12%**	**65,334**	**8%**		**GROSS REVENUE (GREV)**	**11,267,287**	**9,192,897**	**10,538,367**	**2,074,390**	**23%**	**728,919**	**7%**	**11,000,000**
								COST OF GOODS SOLD (COGS)								
-27,202	-23,970	-21,483	-3,232	-13%	-5,718	-27%	43110	Meat	-240,652	-224,390	-222,229	-16,262	-7%	-18,423	-8%	-272,880
-13,335	-17,550	-16,162	4,215	24%	2,827	17%	43120	Seafood	-141,595	-148,140	-128,669	6,545	4%	-12,926	-10%	-181,510
-18,065	-12,720	-17,859	-5,345	-42%	-206	-1%	43130	Produce	-177,306	-110,200	-169,116	-67,106	-61%	-8,191	-5%	-136,190
-8,206	-10,050	-8,466	1,844	18%	260	3%	43140	Dairy	-92,163	-93,170	-90,794	1,007	1%	-1,369	-2%	-112,750
-4,112	-2,810	-3,117	-1,302	-46%	-994	-32%	43150	NA Beverage	-49,643	-36,910	-46,327	-12,733	-34%	-3,316	-7%	-44,610
-20,066	-15,254	-20,217	-4,812	-32%	151	1%	43160	Food Other	-255,703	-165,574	-240,276	-90,129	-54%	-15,426	-6%	-209,220
6,916	7,620	7,222	-704	-9%	-305	-4%	43190	Mktg Discounts credit	66,353	62,110	59,791	4,243	7%	6,562	11%	77,400
3,810	3,404	3,810	406	12%	0	0%	43192	EE Meals credit	29,130	27,764	25,872	1,366	5%	3,259	13%	36,160
-80,259	***-71,330***	***-76,274***	***-8,929***	***-13%***	***-3,985***	***-5%***		***Food Cogs***	***-861,579***	***-688,510***	***-811,749***	***-173,069***	***-25%***	***-49,830***	***-6%***	***-843,600***
-8,882	-6,340	-8,009	-2,542	-40%	-873	-11%	43270	Beer	-74,994	-57,950	-72,968	-17,044	-29%	-2,026	-3%	-70,100
-5,012	-4,770	-5,584	-242	-5%	572	10%	43280	Liquor	-49,787	-40,810	-49,561	-8,977	-22%	-225	0%	-50,100
-11,757	-13,050	-12,684	1,293	10%	927	7%	43290	Wine	-102,381	-101,160	-96,326	-1,221	-1%	-6,055	-6%	-127,100
-25,650	***-24,160***	***-26,277***	***-1,490***	***-6%***	***626***	***2%***		***Beverage Cogs***	***-227,162***	***-199,920***	***-218,855***	***-27,242***	***-14%***	***-8,306***	***-4%***	***-247,300***
-25,338	***-30,010***	***-25,255***	***4,672***	***16%***	***-83***	***0%***		***Retail Product Cogs***	***-273,112***	***-233,030***	***-246,621***	***-40,082***	***-17%***	***-26,491***	***-11%***	***-269,100***
-131,247	**-125,500**	**-127,806**	**-5,747**	**-5%**	**-3,441**	**-3%**		**Total COGS**	**-1,361,852**	**-1,121,460**	**-1,277,225**	**-240,392**	**-21%**	**-84,627**	**-7%**	**-1,360,000**

Tahoe Donner Association

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017								
			Actual vs Budget		Actual vs Prior Yr		Account					Actual vs Budget		Actual vs Prior Yr		Full Year
Actual	Budget	Prior Yr	Variance	Var	Variance	Var	Number			Actual	Budget	Prior Year	Variance	Var	Variance	Var	Budget
$	$	$	$	%	$	%				$	$	$	$	%	$	%	$
-14.7%	-15.8%	-15.5%	01.1%	06.7%	00.7%	04.8%			Total Cogs / GREV %	-12.1%	-12.2%	-12.1%	00.1%	00.9%	00.0%	00.3%	-12.4%
-50.7%	-76.0%	-69.8%	25.2%	33.2%	19.1%	27.4%			Retail Product Cogs / Retail R	-56.2%	-66.2%	-57.5%	10.0%	15.2%	01.3%	02.3%	-66.0%
-42.7%	-63.8%	-59.3%	21.2%	33.2%	16.6%	28.0%			Retail Product Cogs / Retail R	-48.5%	-55.5%	-50.3%	07.0%	12.5%	01.8%	03.5%	-55.0%
-25.7%	-29.3%	-29.0%	03.6%	12.4%	03.4%	11.6%			F&B Cogs / F&B Rev %	-31.2%	-30.8%	-31.1%	-00.5%	-01.6%	-00.1%	-00.4%	-30.6%
-29.6%	-29.7%	-31.2%	00.1%	00.2%	01.5%	04.9%			Food %, preDiscounts	-32.2%	-30.0%	-32.1%	-02.2%	-07.3%	-00.1%	-00.4%	-30.0%
-32.2%	-33.5%	-34.5%	01.3%	03.8%	02.3%	06.7%			Food %, postDiscounts	-35.2%	-34.0%	-34.8%	-01.2%	-03.6%	-00.3%	-01.0%	-33.8%
-40.2%	-36.5%	-30.2%	-03.7%	-10.1%	-10.0%	-33.2%			Food NA Beverage %	-29.1%	-32.6%	-26.5%	03.5%	10.7%	-02.6%	-10.0%	-33.7%
-22.4%	-26.3%	-28.1%	03.9%	14.9%	05.8%	20.5%			COGS % Beverage, incld CF,ne	-25.5%	-26.0%	-25.8%	00.6%	02.1%	00.4%	01.4%	-26.0%
-26.5%	-25.5%	-27.6%	-01.0%	-04.0%	01.1%	04.0%			COGS % Beer,net	-24.8%	-25.4%	-25.6%	00.6%	02.3%	00.8%	03.1%	-25.4%
-14.8%	-21.3%	-19.6%	06.5%	30.4%	04.8%	24.4%			COGS % Liquor,net	-19.0%	-21.0%	-20.2%	02.0%	09.6%	01.2%	06.1%	-20.9%
-25.1%	-29.1%	-35.8%	04.1%	14.0%	10.8%	30.0%			COGS % Wine,net	-31.8%	-29.2%	-30.9%	-02.5%	-08.7%	-00.9%	-02.9%	-29.2%
759,605	**669,338**	**697,712**	**90,267**	**13%**	**61,893**	**9%**			**Gross Margin (GREV-COG**	**9,905,434**	**8,071,437**	**9,261,142**	**1,833,997**	**23%**	**644,292**	**7%**	**9,640,000**
									PAYROLL								
									SALARIES & WAGES								
-294,833	-288,535	-273,028	-6,298	-2%	-21,804	-8%	5110...		Salaries - Exempt - Regular	-2,472,926	-2,536,999	-2,388,342	64,073	3%	-84,585	-4%	-3,370,000
-5,229	-3,500	-3,195	-1,729	-49%	-2,034	-64%	51106		Salaries - Exempt - Commissions	-25,177	-18,000	-21,045	-7,177	-40%	-4,132	-20%	-20,000
-138,942	-167,917	-105,404	28,975	17%	-33,539	-32%	5122...		Wages - FTRegular	-1,359,105	-1,588,959	-1,000,833	229,854	14%	-358,272	-36%	-2,102,802
-292,715	-257,851	-282,505	-34,864	-14%	-10,210	-4%	5124...		Wages - Seasonal	-3,179,984	-2,497,323	-3,086,592	-682,661	-27%	-93,392	-3%	-3,019,198
-16,242	-3,000	-2,028	-13,242	-441%	-14,214	-701%	5122...		Wages-FTR-Commissions	-30,491	-23,000	-13,495	-7,491	-33%	-16,996	-126%	-30,000
-5,755	-5,500	-4,294	-255	-5%	-1,460	-34%	51246		Wages-Seasonal-Commissions	-71,347	-69,000	-66,494	-2,347	-3%	-4,852	-7%	-88,000
-7,830	-7,830	-7,500	0	0%	-330	-4%	5110...		Incentive Program, Exempt	-106,690	-70,490	-185,163	-36,200	-51%	78,473	42%	-94,000
-2,240	-1,830	-2,183	-410	-22%	-57	-3%	51227		Incentive Program, FTR, NonExe	-34,792	-16,490	-38,306	-18,302	-111%	3,514	9%	-22,000
-2,296	0	-4,300	-2,296	0%	2,004	47%	51247		Incentive Program, Seasonal, N	-49,357	-5,000	-49,631	-44,357	-887%	274	1%	-10,000
36,078	22,016	21,284	14,062	64%	14,794	70%	51299		Capitalized Payroll Direct S&W	209,738	198,150	189,930	11,588	6%	19,808	10%	264,200
-730,003	**-713,947**	**-663,153**	**-16,056**	**-2%**	**-66,849**	**-10%**			**Total Salaries & Wages, DIRECT**	**-7,120,129**	**-6,627,111**	**-6,659,971**	**-493,018**	**-7%**	**-460,158**	**-7%**	**-8,491,800**
-271,813	-277,849	-262,439	6,036	2%	-9,374	-4%			Salaries sub-total	-2,395,055	-2,427,339	-2,404,620	32,284	1%	9,565	0%	-3,219,800
-458,190	-436,098	-400,714	-22,092	-5%	-57,476	-14%			Wage sub-total	-4,725,075	-4,199,772	-4,255,352	-525,303	-13%	-469,723	-11%	-5,272,000
-157,424	-172,747	-109,615	15,323	9%	-47,809	-44%			Wage-FTR subsubtotal	-1,424,387	-1,628,449	-1,052,634	204,062	13%	-371,753	-35%	-2,154,802
-300,766	-263,351	-291,099	-37,415	-14%	-9,666	-3%			Wage-Seasonal subsubto	-3,300,687	-2,571,323	-3,202,718	-729,364	-28%	-97,970	-3%	-3,117,198
-81.9%	-89.8%	-80.3%	07.9%	08.8%	-01.6%	-02.0%			Payroll Direct as a % of	-63.2%	-72.1%	-63.2%	08.9%	12.3%	00.0%	00.0%	-77.2%
									PAYROLL BURDEN, Taxes & Benefits								
-69,550	-76,650	-62,278	7,100	9%	-7,272	-12%	5130...		Payroll Taxes	-775,833	-738,650	-721,988	-37,183	-5%	-53,844	-7%	-950,000
-54,862	-87,480	-47,584	32,618	37%	-7,277	-15%	5130...		Group Insurance	-502,863	-787,322	-425,021	284,459	36%	-77,842	-18%	-1,050,000
-14,486	-12,625	-11,286	-1,861	-15%	-3,200	-28%	5130...		Retirement Plan	-106,069	-112,500	-106,364	6,431	6%	295	0%	-150,000
5,815	3,400	3,300	2,415	71%	2,515	76%	51499		Capitalized Payroll Burden	38,371	30,600	31,320	7,771	25%	7,051	23%	40,800
-133,083	**-173,355**	**-117,848**	**40,272**	**23%**	**-15,234**	**-13%**			**Total Payroll Taxes & Benefits**	**-1,346,394**	**-1,607,872**	**-1,222,054**	**261,478**	**16%**	**-124,340**	**-10%**	**-2,109,200**
-51,226	**-53,390**	**-59,194**	**2,164**	**4%**	**7,969**	**13%**	**5130...**		**PAYBDN, Workers Comp Insura**	**-641,674**	**-582,880**	**-717,027**	**-58,794**	**-10%**	**75,353**	**11%**	**-750,000**
-184,309	**-226,745**	**-177,043**	**42,436**	**19%**	**-7,266**	**-4%**			**PAYROLL BURDEN Total**	**-1,988,068**	**-2,190,752**	**-1,939,081**	**202,684**	**9%**	**-48,988**	**-3%**	**-2,859,200**
-79,251	-90,931	-76,856	11,680	13%	-2,395	-3%	(513...		subtotal, Burden-Salary	-691,133	-821,566	-714,230	130,433	16%	23,096	3%	-1,096,000
-52,142	-81,414	-37,378	29,272	36%	-14,764	-39%	(514...		subtotal, Burden-Wage-FTR	-501,243	-766,876	-360,449	265,633	35%	-140,793	-39%	-1,022,390
-58,730	-57,800	-66,108	-930	-2%	7,378	11%	(514...		subtotal, Burden-Wage-Seasonal	-834,063	-632,910	-895,722	-201,153	-32%	61,658	7%	-781,610
25.2%	**31.8%**	**26.7%**	**-06.5%**	**-20.5%**	**-01.4%**	**-05.4%**			**Burden % - on all Payroll**	**27.9%**	**33.1%**	**29.1%**	**-05.1%**	**-15.5%**	**-01.2%**	**-04.1%**	**33.7%**
29.2%	32.7%	29.3%	-03.6%	-10.9%	-00.1%	-00.4%			Burden % - Salary	28.9%	33.8%	29.7%	-05.0%	-14.7%	-00.8%	-02.8%	34.0%
33.1%	47.1%	34.1%	-14.0%	-29.7%	-01.0%	-02.9%			Burden % - Wage-FTR	35.2%	47.1%	34.2%	-11.9%	-25.3%	00.9%	02.8%	47.4%
19.5%	21.9%	22.7%	-02.4%	-11.0%	-03.2%	-14.0%			Burden % - Wage-Season	25.3%	24.6%	28.0%	00.7%	02.7%	-02.7%	-09.6%	25.1%
24.2%	*31.9%*	*25.8%*	*-07.7%*	*-24.2%*	*-01.6%*	*-06.3%*			*Burden % - Wage-FTR&Se*	*28.3%*	*33.3%*	*29.5%*	*-05.1%*	*-15.2%*	*-01.3%*	*-04.3%*	*34.2%*
-914,311	**-940,692**	**-840,196**	**26,381**	**3%**	**-74,115**	**-9%**			**PAYROLL TOTAL (Direct&Bur**	**-9,108,198**	**-8,817,863**	**-8,599,052**	**-290,335**	**-3%**	**-509,146**	**-6%**	**-11,351,000**
									OPERATING EXPENSES (OE)								
-3,927	-3,554	-3,867	-373	-10%	-60	-2%	50530		Employee Meals	-33,488	-29,714	-28,624	-3,774	-13%	-4,864	-17%	-38,510
-5,424	-7,700	-1,931	2,276	30%	-3,494	-181%	50605		Employee Housing expenses	-86,424	-98,500	-1,931	12,076	12%	-84,493	-4376%	-136,000
-16,756	-200	-697	-16,556	-8278%	-16,059	-2304%	50615		Employee Recruiting	-34,894	-3,000	-5,405	-31,894	-1063%	-29,489	-546%	-6,000
-679	-3,087	-129	2,408	78%	-550	-426%	50620		Employee Dev/Training	-17,499	-30,233	-14,248	12,734	42%	-3,251	-23%	-37,594
-2,016	-4,909	-934	2,893	59%	-1,083	-116%	50625		Employee Relations	-35,739	-33,076	-36,087	-2,663	-8%	347	1%	-51,638
-348	-750	-1,056	403	54%	708	67%	50626		PreEmployment Testing	-7,808	-12,650	-9,805	4,842	38%	1,997	20%	-19,000
0	-1,050	-987	1,050	100%	987	100%	50627		EAP Services	-7,405	-9,250	-9,086	1,845	20%	1,681	18%	-12,000
-1,100	-1,400	-2,178	300	21%	1,078	49%	50628		Benefit Adminstration Services	-7,701	-12,000	-14,193	4,299	36%	6,491	46%	-16,000
-240	-794	-856	554	70%	616	72%	50630		Uniforms	-26,604	-29,696	-30,243	3,092	10%	3,639	12%	-49,528
-449	-600	-450	151	25%	1	0%	51080		Seminars & Conferences	-8,771	-21,000	-6,694	12,229	58%	-2,077	-31%	-27,450
-5,526	-1,090	-459	-4,436	-407%	-5,066	-1103%	51095		Travel/Meeting Expense	-27,275	-21,410	-28,893	-5,865	-27%	1,618	6%	-26,790
-36,464	**-25,134**	**-13,543**	**-11,330**	**-45%**	**-22,921**	**-169%**			**Total Staff Expense**	**-293,609**	**-300,529**	**-185,208**	**6,920**	**2%**	**-108,402**	**-59%**	**-420,510**
-15,904	-13,435	-15,981	-2,469	-18%	77	0%	51090		Telephone	-131,763	-121,495	-133,769	-10,268	-8%	2,006	1%	-162,120
-1,737	-2,030	-1,861	293	14%	124	7%	55003		Cable/Sat TV Service	-15,771	-18,090	-14,628	2,319	13%	-1,143	-8%	-24,100
-9,578	-9,350	-12,059	-228	-2%	2,481	21%	55005		Disposal Fees	-75,143	-67,500	-71,893	-7,643	-11%	-3,250	-5%	-84,400
-26,787	-25,950	-25,805	-837	-3%	-982	-4%	5501...		Electricity	-214,080	-196,580	-207,878	-17,500	-9%	-6,202	-3%	-264,280

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017							
			Actual vs Budget		Actual vs Prior Yr		Account					Actual vs Budget		Actual vs Prior Yr		Full Year
Actual	Budget	Prior Yr	Variance	Var	Variance	Var	Number		Actual	Budget	Prior Year	Variance	Var	Variance	Var	Budget
$	$	$	$	%	$	%			$	$	$	$	%	$	%	$
-4,458	-3,650	-5,505	-808	-22%	1,047	19%	55020	Natural Gas - Pools	-54,241	-77,650	-53,536	23,409	30%	-704	-1%	-106,000
-2,740	-2,940	-3,463	200	7%	723	21%	55025	Natural Gas - Buildings	-64,382	-63,130	-66,603	-1,252	-2%	2,221	3%	-84,570
-7,837	**-8,120**	**-7,650**	**283**	**3%**	**-187**	**-2%**	**(530...**	**Fuel & Oil**	**-131,681**	**-106,330**	**-96,849**	**-25,351**	**-24%**	**-34,831**	**-36%**	**-139,300**
-872	-270	-713	-602	-223%	-159	-22%	55027	Propane (LPG)	-3,997	-3,420	-3,556	-577	-17%	-441	-12%	-4,870
-7,165	-8,090	-7,031	925	11%	-134	-2%	55030	Sewer Fees	-63,680	-70,690	-63,278	7,010	10%	-402	-1%	-94,780
-4,233	-3,850	-3,993	-383	-10%	-240	-6%	5503...	Water - Building/Facility	-31,153	-30,130	-28,505	-1,023	-3%	-2,648	-9%	-38,610
-11,343	-11,550	-12,336	207	2%	993	8%	55040	Water - Grounds	-52,122	-59,450	-72,873	7,328	12%	20,750	28%	-86,500
-92,653	**-89,235**	**-96,396**	**-3,418**	**-4%**	**3,744**	**4%**		**TOTAL UTILITIES**	**-838,014**	**-814,465**	**-813,370**	**-23,549**	**-3%**	**-24,644**	**-3%**	**-1,089,530**
								SUPPLIES & MAINTENANCE EXPENSE								
-3,097	-1,910	-3,557	-1,187	-62%	459	13%	56010	Security Exp	-13,945	-9,470	-10,264	-4,475	-47%	-3,681	-36%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-10,184	-8,330	-8,814	-1,854	-22%	-1,370	-16%	56520	Linen Service	-91,805	-78,860	-85,900	-12,945	-16%	-5,905	-7%	-102,560
-6,735	-7,575	-11,932	840	11%	5,197	44%	56530	Janitorial Services & Supplies	-75,494	-76,175	-135,995	681	1%	60,501	44%	-100,600
-781	-718	-932	-63	-9%	151	16%	56535	Pest Control	-7,774	-6,940	-8,319	-834	-12%	544	7%	-8,655
-8,838	-1,240	-303	-7,598	-613%	-8,535	-2817%	52020	Contract Fees	-12,449	-11,040	-8,442	-1,409	-13%	-4,007	-47%	-14,280
-5,323	0	0	-5,323	0%	-5,323	0%	50201	Contract Labor	-40,110	0	0	-40,110	0%	-40,110	0%	0
0	-800	0	800	100%	0	0%	52022	Veterinary Services	-4,250	-5,270	-1,567	1,020	19%	-2,683	-171%	-5,720
-256	-990	-909	734	74%	653	72%	52023	Equine Care Services	-6,210	-6,350	-8,037	140	2%	1,827	23%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-9,633	-8,400	-6,886	-1,233	-15%	-2,747	-40%	-13,440
-3,201	-620	-619	-2,581	-416%	-2,582	-418%	53705	Equipment Rental	-9,033	-9,770	-8,220	737	8%	-813	-10%	-18,870
0	-130	-83	130	100%	83	100%	57035	Rental Property Expense	0	-1,210	-719	1,210	100%	719	100%	-2,100
-990	-1,000	-3,303	10	1%	2,313	70%	56505	Feed Hay Grain	-13,397	-13,500	-16,847	103	1%	3,450	20%	-13,500
-876	-500	-771	-376	-75%	-105	-14%	51560	Mbr Srv - Retail COGS	-6,191	-5,900	-8,359	-291	-5%	2,168	26%	-7,400
0	-40	0	40	100%	0	0%	56503	Printed Forms/Ticket Stock	-12,742	-11,780	-16,389	-962	-8%	3,647	22%	-22,060
-394	-550	-344	156	28%	-50	-15%	51037	Computer Software	-4,346	-3,950	-3,905	-396	-10%	-441	-11%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-210	-1,800	-368	1,590	88%	158	43%	-2,200
-552	-595	-723	43	7%	171	24%	51050	Furniture and Office Equip	-9,923	-8,580	-13,990	-1,343	-16%	4,068	29%	-13,515
-1,546	-2,255	-1,550	709	31%	5	0%	51060	Office Supplies	-14,702	-23,960	-17,370	9,258	39%	2,667	15%	-31,640
-4,383	-1,460	-2,848	-2,923	-200%	-1,535	-54%	51061	Toner Cartridges	-20,067	-14,340	-22,431	-5,727	-40%	2,365	11%	-19,320
0	-350	0	350	100%	0	0%	53530	Signs	-8,219	-6,430	-9,264	-1,789	-28%	1,045	11%	-11,820
-2,743	**-3,452**	**-2,283**	**709**	**21%**	**-460**	**-20%**	**56501**	**Operating Supplies**	**-53,670**	**-51,363**	**-44,893**	**-2,307**	**-4%**	**-8,777**	**-20%**	**-64,370**
-5,662	-5,350	-4,414	-312	-6%	-1,248	-28%	56502	Paper Products - Restaurant	-65,515	-54,770	-66,770	-10,745	-20%	1,255	2%	-67,670
0	-50	-367	50	100%	367	100%	56504	Candle & TableTop Supplies	-1,363	-450	-858	-913	-203%	-504	-59%	-600
-2,747	-2,150	-2,818	-597	-28%	71	3%	56511	Cleaning Supplies - Restaurant	-26,210	-17,900	-24,045	-8,310	-46%	-2,166	-9%	-22,750
-2,408	-855	-5,669	-1,553	-182%	3,260	58%	56540	Small Tools & Equipment	-28,863	-20,180	-43,579	-8,683	-43%	14,716	34%	-27,300
-942	-1,350	-2,010	408	30%	1,068	53%	56545	Safety Equipment	-14,725	-16,220	-19,980	1,495	9%	5,255	26%	-22,495
-1,838	0	-561	-1,838	0%	-1,276	-227%	56550	Spoilage	-10,902	0	-3,509	-10,902	0%	-7,393	-211%	0
-200	-1,200	-550	1,000	83%	350	64%	51025	Entertainment	-4,472	-9,750	-8,600	5,278	54%	4,128	48%	-14,450
0	-400	-248	400	100%	248	100%	55530	Recreation Programs	-14,042	-24,070	-24,705	10,028	42%	10,663	43%	-24,670
-4,416	-2,025	-3,853	-2,391	-118%	-563	-15%	55532	Special Programs	-34,694	-26,095	-30,614	-8,599	-33%	-4,081	-13%	-37,110
-4,570	-400	-3,693	-4,170	-1043%	-877	-24%	55537	Catering Rentals	-7,402	-1,600	-7,310	-5,802	-363%	-92	-1%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	-67,518	-73,600	-76,188	6,082	8%	8,670	11%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-945	-1,500	-432	555	37%	-513	-119%	-1,500
								Repairs & Maintenance								
-4,621	-1,195	-4,378	-3,426	-287%	-243	-6%	54210	General/PM	-40,964	-11,555	-36,720	-29,409	-255%	-4,244	-12%	-17,140
-367	-70	-327	-297	-425%	-41	-12%	54220	Plumbing	-1,963	-1,980	-2,315	17	1%	352	15%	-3,090
-223	-345	-16	122	35%	-206	-1255%	54240	Lighting and Electrical	-3,608	-2,685	-4,672	-923	-34%	1,064	23%	-4,080
0	0	0	0	0%	0	0%	54250	HVAC	-67	-900	-368	833	93%	301	82%	-1,600
0	0	0	0	0%	0	0%	54252	Carpentry	-121	-1,750	-1,333	1,629	93%	1,212	91%	-3,300
-557	-250	-533	-307	-123%	-23	-4%	54254	Elevators	-5,513	-2,500	-4,800	-3,013	-121%	-713	-15%	-3,500
-360	-50	-518	-310	-620%	158	31%	54256	Fire Suppression	-13,578	-3,950	-11,822	-9,628	-244%	-1,756	-15%	-8,050
-69	-400	0	331	83%	-69	0%	54274	Painting	-132	-800	-63	668	84%	-69	-109%	-900
-180	-2,307	-1,222	2,127	92%	1,042	85%	54290	Other Building	-7,770	-19,453	-4,506	11,683	60%	-3,264	-72%	-25,120
-6,378	**-4,617**	**-6,995**	**-1,761**	**-38%**	**617**	**9%**		**R&M Building**	**-73,716**	**-45,573**	**-66,599**	**-28,143**	**-62%**	**-7,116**	**-11%**	**-66,780**
-149	0	-94	-149	0%	-54	-58%	54310	Asphalt	-3,962	0	-410	-3,962	0%	-3,553	-867%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-280	0	0	-280	0%	-280	0%	0
0	-50	0	50	100%	0	0%	54340	GrassFlowersSeedFertilizers	-147	-3,050	-397	2,903	95%	250	63%	-3,050
0	-5,000	-129	5,000	100%	129	100%	54350	Ski Trails	-222	-5,000	-1,965	4,778	96%	1,743	89%	-5,000
0	0	-6	0	0%	6	100%	54380	Snow Removal	-108,033	-47,760	-58,830	-60,273	-126%	-49,203	-84%	-66,900
-5,166	-5,250	-6,195	84	2%	1,029	17%	54390	Other Grounds Maint	-33,787	-31,050	-33,367	-2,737	-9%	-420	-1%	-37,300
-5,315	**-10,300**	**-6,425**	**4,985**	**48%**	**1,110**	**17%**		**R&M Grounds (nonGolf)**	**-146,431**	**-86,860**	**-94,968**	**-59,571**	**-69%**	**-51,463**	**-54%**	**-112,250**
-5,481	-1,500	-6,700	-3,981	-265%	1,218	18%	54412	Ski Lifts, Fixed Grip	-15,184	-7,200	-21,280	-7,984	-111%	6,097	29%	-8,700
0	-500	0	500	100%	0	0%	54416	Ski Lifts, Surface	-4,317	-2,100	0	-2,217	-106%	-4,317	0%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-1,239	0	-165	-1,239	0%	-1,074	-653%	-500
0	-1,000	0	1,000	100%	0	0%	54419	Snowmaking	0	-4,000	-423	4,000	100%	423	100%	-4,400
-783	-9,000	-647	8,217	91%	-136	-21%	54421	Snowcats	-61,487	-56,800	-55,565	-4,687	-8%	-5,922	-11%	-73,100
0	-400	0	400	100%	0	0%	54426	Snowmobiles	-8,524	-4,150	-3,769	-4,374	-105%	-4,755	-126%	-5,700
-4,815	-500	-1,052	-4,315	-863%	-3,763	-358%	54434	Golf Maint Eq	-12,319	-11,500	-14,727	-819	-7%	2,408	16%	-15,750
-245	-200	-131	-45	-23%	-114	-87%	54438	Golf Carts Fleet	-809	-1,300	-2,239	491	38%	1,430	64%	-1,400

Tahoe Donner Association

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017							
			Actual vs Budget		Actual vs Prior Yr							Actual vs Budget		Actual vs Prior Yr		
Actual	Budget	Prior Yr	Variance	Var	Variance	Var	Account Number		Actual	Budget	Prior Year	Variance	Var	Variance	Var	Full Year Budget
$	$	$	$	%	$	%			$	$	$	$	%	$	%	$
-4,577	-4,300	-5,356	-277	-6%	779	15%	54443	Rolling, Heavy	-36,403	-35,130	-26,924	-1,273	-4%	-9,478	-35%	-47,730
-6,610	-4,545	-5,321	-2,065	-45%	-1,289	-24%	54448	Rolling, Car/Truck/Bus/Van	-51,454	-35,415	-43,261	-16,039	-45%	-8,193	-19%	-46,050
-933	-1,700	-581	768	45%	-352	-60%	54452	F&B Kitchen Equip	-11,522	-9,650	-13,820	-1,872	-19%	2,298	17%	-11,670
0	-250	-400	250	100%	400	100%	54454	F&B GlassSilverChina	-345	-2,910	-1,110	2,565	88%	765	69%	-4,070
-117	-50	-333	-67	-133%	216	65%	54461	Bicycles	-1,128	-450	-1,293	-678	-151%	165	13%	-500
0	-250	-139	250	100%	139	100%	54463	Fitness Equipment	-2,070	-3,500	-1,318	1,430	41%	-752	-57%	-4,300
0	-300	0	300	100%	0	0%	54470	Office Equip R&M	0	-1,130	-187	1,130	100%	187	100%	-1,580
-4,678	-5,767	-4,545	1,089	19%	-133	-3%	54481	Computer Software Maint	-41,202	-39,473	-40,987	-1,729	-4%	-214	-1%	-51,970
-476	-620	-647	144	23%	171	26%	54483	Computer Hardware Maint	-4,519	-5,260	-4,310	741	14%	-209	-5%	-7,250
-857	-750	0	-107	-14%	-857	0%	54499	Other Operating Equip R&M	-5,201	-8,450	-3,591	3,249	38%	-1,610	-45%	-10,650
-29,571	**-31,632**	**-25,852**	**2,061**	**7%**	**-3,719**	**-14%**		**R&M Equipment**	**-257,722**	**-228,418**	**-234,969**	**-29,304**	**-13%**	**-22,753**	**-10%**	**-298,920**
-3,464	-700	0	-2,764	-395%	-3,464	0%	54510	Seed & Sod	-10,380	-7,900	-8,849	-2,480	-31%	-1,531	-17%	-8,500
0	-1,400	0	1,400	100%	0	0%	54520	Fertilizer	-18,630	-18,600	-16,060	-30	0%	-2,571	-16%	-20,000
-1,057	-3,500	-2,694	2,443	70%	1,637	61%	54530	Top Dressing	-10,270	-12,000	-9,069	1,730	14%	-1,201	-13%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	-2,021	-4,000	-5,903	1,979	49%	3,882	66%	-4,000
-2,905	0	0	-2,905	0%	-2,905	0%	54560	Pesticides	-7,358	-8,100	-6,219	742	9%	-1,138	-18%	-11,000
0	-400	0	400	100%	0	0%	54570	Irrigation and Drainage	-2,748	-2,600	-4,086	-148	-6%	1,337	33%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-2,125	-250	0	-1,875	-750%	-2,125	0%	-500
-7,426	**-6,000**	**-2,694**	**-1,426**	**-24%**	**-4,732**	**-176%**		**R&M Golf Course**	**-53,532**	**-53,450**	**-50,185**	**-82**	**0%**	**-3,347**	**-7%**	**-59,000**
-428	-2,900	-796	2,472	85%	368	46%	54710	chemicals	-21,991	-27,400	-27,250	5,409	20%	5,259	19%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,350	-196	1,350	100%	196	100%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	0	0	0%	0	0%	54790	other	-230	0	-38	-230	0%	-192	-505%	0
-428	**-3,050**	**-796**	**2,622**	**86%**	**368**	**46%**		**R&M Pool Spa**	**-23,163**	**-28,750**	**-27,766**	**5,587**	**19%**	**4,603**	**17%**	**-38,000**
-62,063	-36,900	-123,405	-25,163	-68%	61,343	50%	(575...	Forestry Management	-343,831	-222,600	-246,406	-121,231	-54%	-97,425	-40%	-235,500
-62,063	**-36,900**	**-123,405**	**-25,163**	**-68%**	**61,343**	**50%**		**R&M Forestry**	**-343,831**	**-222,600**	**-246,406**	**-121,231**	**-54%**	**-97,425**	**-40%**	**-235,500**
11,598	16,116	20,282	-4,518	-28%	-8,684	-43%	59010	Contra - Inter-Dept. Charges	185,613	143,184	147,781	42,429	30%	37,832	26%	192,280
-99,582	**-76,383**	**-145,885**	**-23,199**	**-30%**	**46,303**	**32%**		**R&M subtotal**	**-712,782**	**-522,467**	**-573,113**	**-190,315**	**-36%**	**-139,669**	**-24%**	**-618,170**
-172,264	**-122,778**	**-209,039**	**-49,486**	**-40%**	**36,775**	**18%**		**TOTAL SUPPLIES & MAIN**	**-1,403,604**	**-1,124,690**	**-1,307,867**	**-278,914**	**-25%**	**-95,738**	**-7%**	**-1,390,265**
								ADMINISTRATIVE & OTHER EXPENSE								
-750	0	0	-750	0%	-750	0%	52010	Audit & Tax Services	-27,027	-27,000	-28,750	-27	0%	1,724	6%	-27,000
0	-1,944	-200	1,944	100%	200	100%	52015	Consulting Expense	-12,276	-16,690	-3,385	4,414	26%	-8,891	-263%	-22,820
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	-1,176	-1,200	-1,008	24	2%	-168	-17%	-1,200
-2,743	-9,200	-3,703	6,457	70%	960	26%	52030	Legal Services	-58,646	-82,800	-56,669	24,154	29%	-1,978	-3%	-110,000
-375	-200	-10,527	-175	-88%	10,152	96%	51070	Public Relations	-5,226	-7,600	-14,502	2,374	31%	9,275	64%	-12,650
-1,000	0	-8,264	-1,000	0%	7,264	88%	55520	Promotion Expense	-2,923	-4,500	-9,947	1,577	35%	7,024	71%	-7,500
-1,027	-7,800	17,138	6,773	87%	-18,165	-106%	55540	Resort Advertising	-68,302	-80,900	-100,095	12,598	16%	31,793	32%	-127,000
-697	-200	0	-497	-249%	-697	0%	55545	Brochure Distribution	-6,046	-6,700	-5,921	654	10%	-125	-2%	-10,100
-252	0	-1,023	-252	0%	771	75%	55560	Sales specific	-4,192	0	-4,330	-4,192	0%	138	3%	0
-148	-350	-558	202	58%	410	74%	51520	Charitable Contributions	-3,493	-3,650	-6,935	157	4%	3,442	50%	-4,700
0	0	-2,413	0	0%	2,413	100%	51530	Community Relations	-1,051	-1,500	-7,966	449	30%	6,915	87%	-2,000
-944	-700	-869	-244	-35%	-75	-9%	55538	Reservation Services	-9,369	-6,300	-8,412	-3,069	-49%	-957	-11%	-8,300
-6,916	-7,620	-7,222	704	9%	305	4%	55525	Marketing Discounts CoGS	-66,353	-62,110	-59,791	-4,243	-7%	-6,562	-11%	-77,400
-1,889	-895	-431	-994	-111%	-1,458	-338%	51020	Dues & Subscriptions	-11,491	-16,400	-13,605	4,909	30%	2,114	16%	-22,160
-7,860	-17,120	-5,424	9,260	54%	-2,437	-45%	51035	Licenses, Permits, Fees	-71,875	-75,310	-73,540	3,435	5%	1,665	2%	-102,120
-455	-440	-296	-15	-3%	-159	-54%	51096	Mileage Reimbursement	-5,742	-6,060	-5,479	318	5%	-263	-5%	-7,760
-14,332	-1,900	-357	-12,432	-654%	-13,975	-3918%	51515	Board Expense	-56,932	-9,800	-5,178	-47,132	-481%	-51,754	-1000%	-12,500
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-39,068	-25,000	-36,575	-14,068	-56%	-2,493	-7%	-25,000
-2,129	-2,200	-2,286	71	3%	157	7%	51063	Postage - TDNews	-23,777	-21,850	-23,583	-1,927	-9%	-194	-1%	-30,450
-705	-1,240	-1,663	535	43%	958	58%	51065	Postage - General	-7,705	-10,990	-10,128	3,285	30%	2,424	24%	-14,565
0	0	0	0	0%	0	0%	51510	Assessment Billing	-2,568	0	-1,502	-2,568	0%	-1,065	-71%	-9,000
-833	-500	-950	-333	-67%	117	12%	51535	Digital Content	-6,777	-7,500	-2,100	723	10%	-4,677	-223%	-10,000
-7,753	-8,650	-7,810	897	10%	57	1%	51545	Printing - TD News	-85,405	-82,050	-79,825	-3,355	-4%	-5,580	-7%	-111,850
0	0	0	0	0%	0	0%	51546	Printing - Brochures	-37,088	-19,900	-27,028	-17,188	-86%	-10,060	-37%	-35,000
-23	0	0	-23	0%	-23	0%	51547	Printing - Other	-1,413	-100	-1,608	-1,313	-1313%	195	12%	-100
0	-400	-4,021	400	100%	4,021	100%	56601	Claims Expense	-40,586	-3,800	-14,423	-36,786	-968%	-26,162	-181%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-13,000	-5,000	-10,000	-8,000	-160%	-3,000	-30%	-15,000
-16,008	-14,290	-12,327	-1,718	-12%	-3,681	-30%	52220	Credit Card Expense	-229,189	-167,930	-211,236	-61,259	-36%	-17,953	-8%	-206,920
-3,926	0	-1,697	-3,926	0%	-2,229	-131%	52225	Over/Short	-6,101	0	-4,060	-6,101	0%	-2,041	-50%	0
0	200	0	-200	-100%	0	0%	57009	Inter-Department Food Costs	0	1,600	0	-1,600	-100%	0	0%	2,000
0	-2,700	0	2,700	100%	0	0%	59999	Contingency	0	-24,100	0	24,100	100%	0	0%	-32,000
-25,200	*-25,200*	*-24,800*	*0*	*0%*	*-400*	*-2%*	*52025*	*Insurance Expense*	*-323,400*	*-298,400*	*-323,800*	*-25,000*	*-8%*	*400*	*0%*	*-409,800*
-16,998	*-16,400*	*-15,462*	*-598*	*-4%*	*-1,536*	*-10%*	*57030*	*Taxes - Property*	*-152,982*	*-147,600*	*-139,158*	*-5,382*	*-4%*	*-13,824*	*-10%*	*-196,800*
-3,750	*-3,750*	*-3,735*	*0*	*0%*	*-15*	*0%*	*5702...*	*Taxes - Income*	*-33,750*	*-33,750*	*-33,735*	*0*	*0%*	*-15*	*0%*	*-45,000*
-116,714	**-123,499**	**-98,898**	**6,785**	**5%**	**-17,816**	**-18%**		**TOTAL ADMINISTRATIVE & OT**	**-1,414,928**	**-1,254,890**	**-1,324,274**	**-160,038**	**-13%**	**-90,654**	**-7%**	**-1,699,695**

Tahoe Donner Association

Department P&L Detail (D01)

For the Nine Months Ending September 30, 2017

Operating Fund Consolidated

September 2017									Year-to-Date September 2017							
			Actual vs Budget		Actual vs Prior Yr							Actual vs Budget		Actual vs Prior Yr		
Actual	Budget	Prior Yr	Variance	Var	Variance	Var	Account Number		Actual	Budget	Prior Year	Variance	Var	Variance	Var	Full Year Budget
$	$	$	$	%	$	%			$	$	$	$	%	$	%	$
-418,095	-360,646	-417,877	-57,449	-16%	-218	0%		TOTAL OPERATING EXPENSES	-3,950,155	-3,494,574	-3,630,718	-455,581	-13%	-319,437	-9%	-4,600,000
-1,332,406	-1,301,338	-1,258,073	-31,068	-2%	-74,334	-6%		TOTAL PAYROLL AND OPERATI	-13,058,353	-12,312,437	-12,229,770	-745,916	-6%	-828,583	-7%	-15,951,000
-572,802	-632,000	-560,361	59,198	9%	-12,441	-2%		N O R 1, before OH	-3,152,919	-4,241,000	-2,968,628	1,088,081	26%	-184,291	-6%	-6,311,000
-572,802	-632,000	-560,361	59,198	9%	-12,441	-2%		N O R 2, after OH	-3,152,919	-4,241,000	-2,968,628	1,088,081	26%	-184,291	-6%	-6,311,000
-1,463,654	-1,426,838	-1,385,879	-36,816	-3%	-77,775	-6%		T O C	-14,420,205	-13,433,897	-13,506,995	-986,308	-7%	-913,210	-7%	-17,311,000
-60.9%	-55.7%	-59.6%	-05.2%	-09.3%	-01.3%	-02.2%		REV to TOC (CRR%)	-78.1%	-68.4%	-78.0%	-09.7%	-14.2%	-00.1%	-00.1%	-63.5%
632,000	632,000	661,000	0	0%	-29,000	-4%		Asssessment Revenue, Operatin	4,241,000	4,241,000	4,882,000	0	0%	-641,000	-13%	6,311,000
59,198	0	100,639	59,198	0%	-41,441	-41%		NOR AFTER Asssessment Reven	1,088,081	0	1,913,372	1,088,081	0%	-825,291	-43%	0