



Tahoe Donner Association

Finance Reports

March 2017

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: April 17, 2017
Re: **March 2017 Financial Results, Operating Fund**



Month - March

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$126,000) which was favorable to budget by \$376,000/75%. Month's operating revenues of \$1,431,000 were \$552,000/63% favorable to budget and total expenses of \$1,556,000 were \$176,000/13% unfavorable to budget. Compared to last year same month, revenues are up \$246,000/21% and NOR is favorable \$152,000/55%. March 2017 had record revenues.

Year to Date –

YTD financials for the Association indicate that net operating results (before assessment revenues) is a positive \$53,000 which is favorable to budget by \$993,000/106%. YTD operating revenues of \$4,939,000 are \$1,606,000/48% favorable to budget and total expenses of \$4,886,000 are \$612,000/14% unfavorable to budget. Compared to last year to date, revenues are up \$317,000/7%, expenses are up unfavorably \$249,000/5% and resulting NOR is favorable \$67,000/478%.

Winter 16/17 passes sold as of 3/7/2017, \$439,000/1988 versus prior year \$212,000/967 passes. Revenue up \$228,000/108% and passes sold up 1021/106%. The spring sale of Winter 17/18 passes and Summer 2017 golf pass sales launched online March 15th, 2017.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter.**

Overall Operating Conditions

January experienced record snowfalls and rain events! The MLKing holiday was good ski conditions with record revenues. January 2016 was great ski conditions. **February** was another extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period. February 2016 was a generally clear month, with few storm events. **March** was a great winter month with a strong winter storm in the beginning of the month, great skier visitation throughout the period, beating 2016's revenue and expense record. March 2016 was a great winter month with good snow coverage.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,750,000 were favorable \$980,000/55% to budget and favorable \$169,000/7% to prior year. YTD total expenses of \$1,652,000 were favorable \$485k/42% to budget and unfavorable \$128k/8% to prior year. YTD NOR of \$1,097,000 is favorable \$495k/82% to budget and unfavorable \$41k/4% to prior year. For the 16/17 season, skiing opened on Friday 12/9/2016 with thin limited terrain on snowbird lift only, and would clearly not have opened at all without snowmaking. Further, snowmaking enabled downhill ski to remain open in mid-December, despite extensive rain fall event on 12/9 & 12/10. With cold temps but not much precipitation, snowmaking production benefited the area greatly. January 2017 saw record levels of snowfall and significant rainfall events. February was a very stormy month; however, President's holiday peak week was generally favorable weather.

Cross Country Ski. YTD revenues of \$806,000 were favorable \$291k/57% to budget and favorable \$108k/16% to prior year. YTD NOR of \$351,000 is favorable \$208k/146% to budget and favorable \$92k/36% to prior year. For the 16/17 season, skiing opened on 11/26/2016 with thin limited terrain. Conditions improved in January 2017, after extensive storms the 2nd week of the month.

The Lodge. YTD revenues of \$521,000 were favorable \$115k/28% to budget and favorable \$20k/4% to prior year. YTD NOR loss of (\$95,000) is favorable \$36k/27% to budget and unfavorable \$9k/10% to prior year. YTD cogs of 34% compares to budget 31% and prior year 34%.

Pizza. YTD revenues of \$106,000 are favorable \$26k/33% to budget and unfavorable \$2k/2% to prior year. YTD NOR loss of (\$13,000) is favorable \$14k/53% to budget and unfavorable \$2k/24% to prior year. YTD cogs of 32% compares to budget 30% and prior year 30%.

Alder Creek Café. YTD revenues of \$146,000 are favorable \$62k/74% to budget and favorable \$8k/6% to prior year. YTD total expenses of \$165,000 are unfavorable \$78k/90% to budget and unfavorable \$38k/30% to prior year. YTD NOR loss of (\$19,000) is unfavorable \$16k to budget and unfavorable \$30k to prior year. YTD cogs of 36% compares to budget 31% and prior year 33%.

Other

a) Recreation Fee. New cycle started 5/1/2016.

- 3/31/2017 – **2016/2017** – sold 4,365, revenues of **\$1,042,000**, (vs py; volume up 5%, revenue up 7%)
- 3/31/2016 – 2015/2016 – sold 4,156, revenues of \$972,000 RecFee Revenue over \$1m for 1st time

- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 (vs py; volume down 0.1%, revenue up 5%)
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 3/31/xx:

3/31/17 - 2017 - 228 or 4% of units

3/31/16 - 2016 - 194 or 3% of units

3/31/15 - 2015 - 162 or 3% of units

3/31/14 - 2014 - 205 or 3% of units

as of 2/28/xx:

2/28/17 - 2017 - 1243 or 19% of units

2/29/16 - 2016 - 813 or 13% of units

2/28/15 - 2015 - 888 or 14% of units

2/28/14 - 2014 - 982 or 15% of units

as of 1/31/xx:

1/31/17 - 2017 - 3283 or 51% of units

1/31/16 - 2016 - 3402 or 53% of units

1/31/15 - 2015 - 2840 or 44% of units

1/31/14 - 2014 - 3059 or 47% of units

as of 12/31/xx:

12/31/16 - 2016 - 31 or 0.5% of units

12/31/15 - 2015 - 36 or 0.6% of units

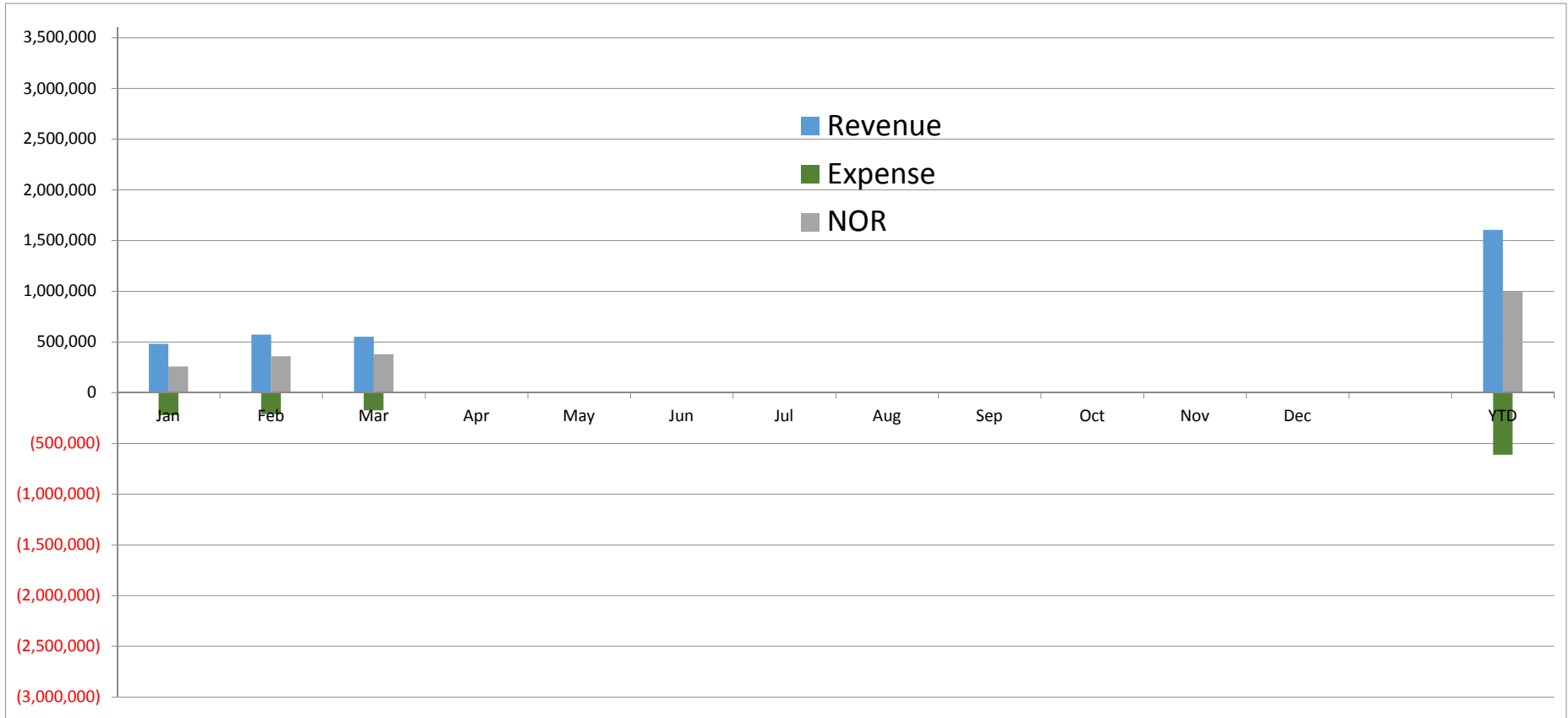
12/31/14 - 2014 - 41 or 0.6% of units

12/31/13 - 2013 - 53 or 0.8% of units

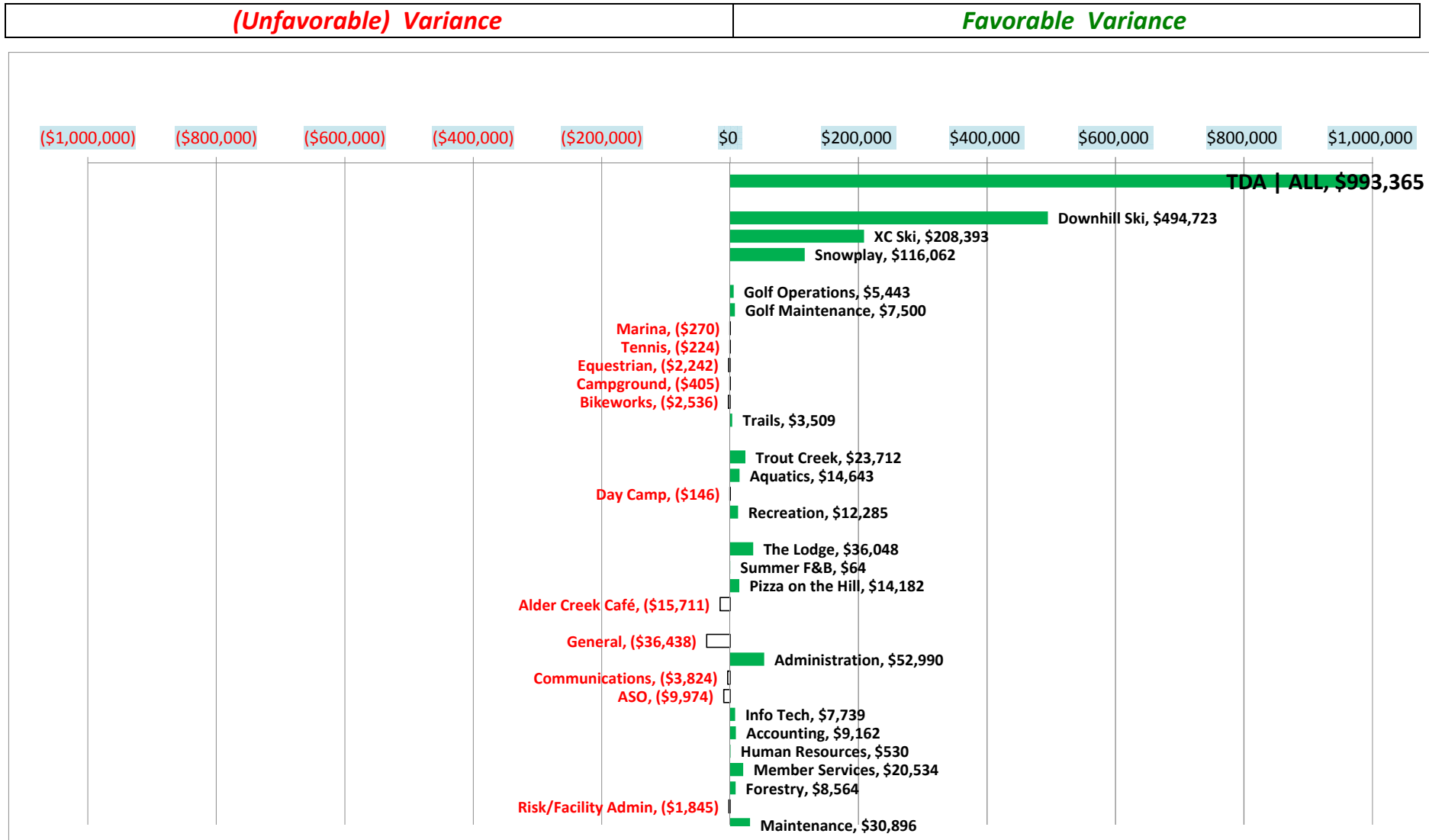
Year to Date assessment lost to foreclosures amounts to \$7,700. Note, while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the three months ending March 2017

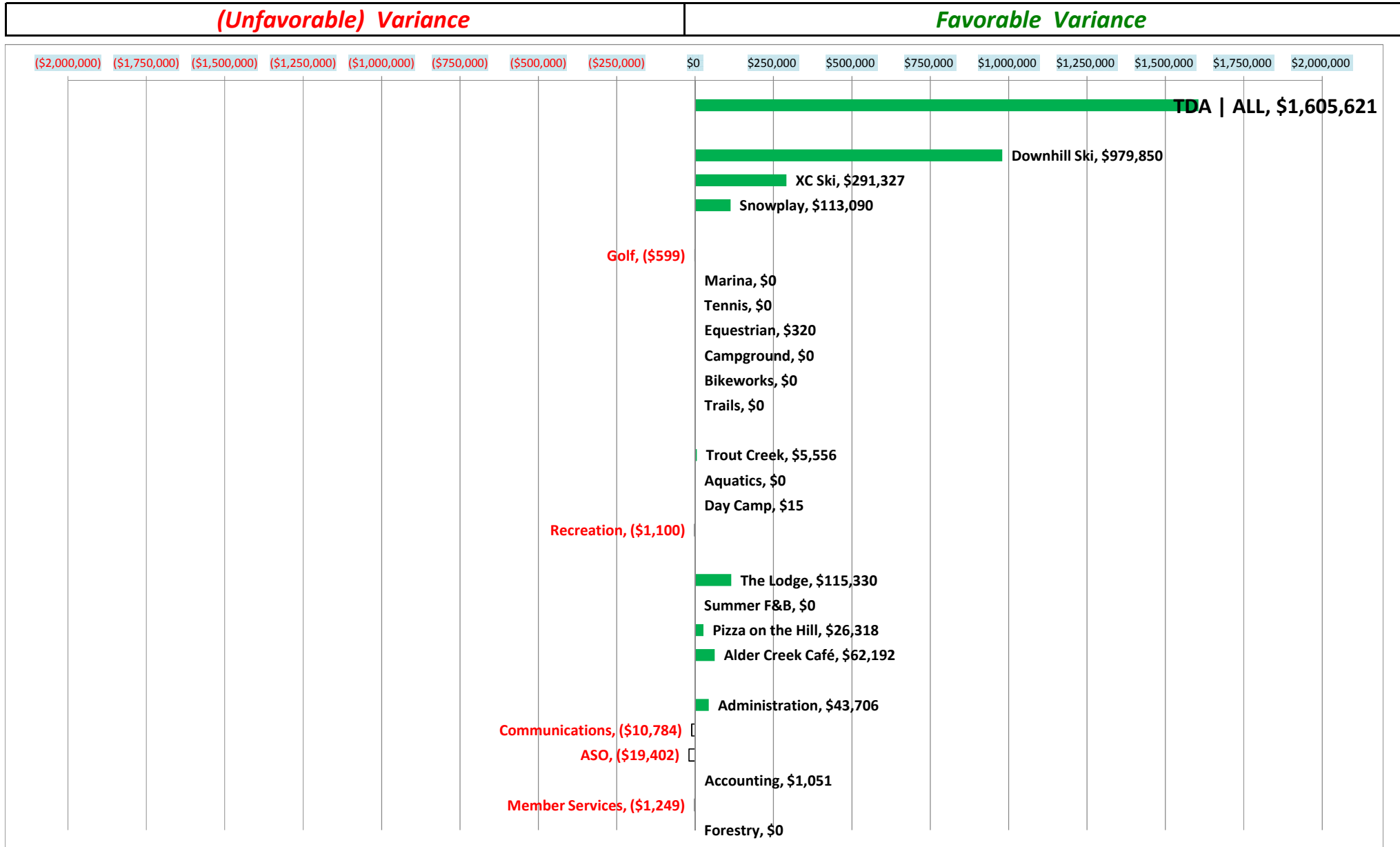
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	482,202	571,397	552,022	0	0	0	0	0	0	0	0	0	1,605,621
Expense	(223,773)	(212,797)	(175,686)	0	0	0	0	0	0	0	0	0	(612,257)
NOR	258,429	358,600	376,336	0	0	0	0	0	0	0	0	0	993,365



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **March 2017**



Tahoe Donner Association Operating Revenue Variances Report Year to Date March 2017



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date March 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

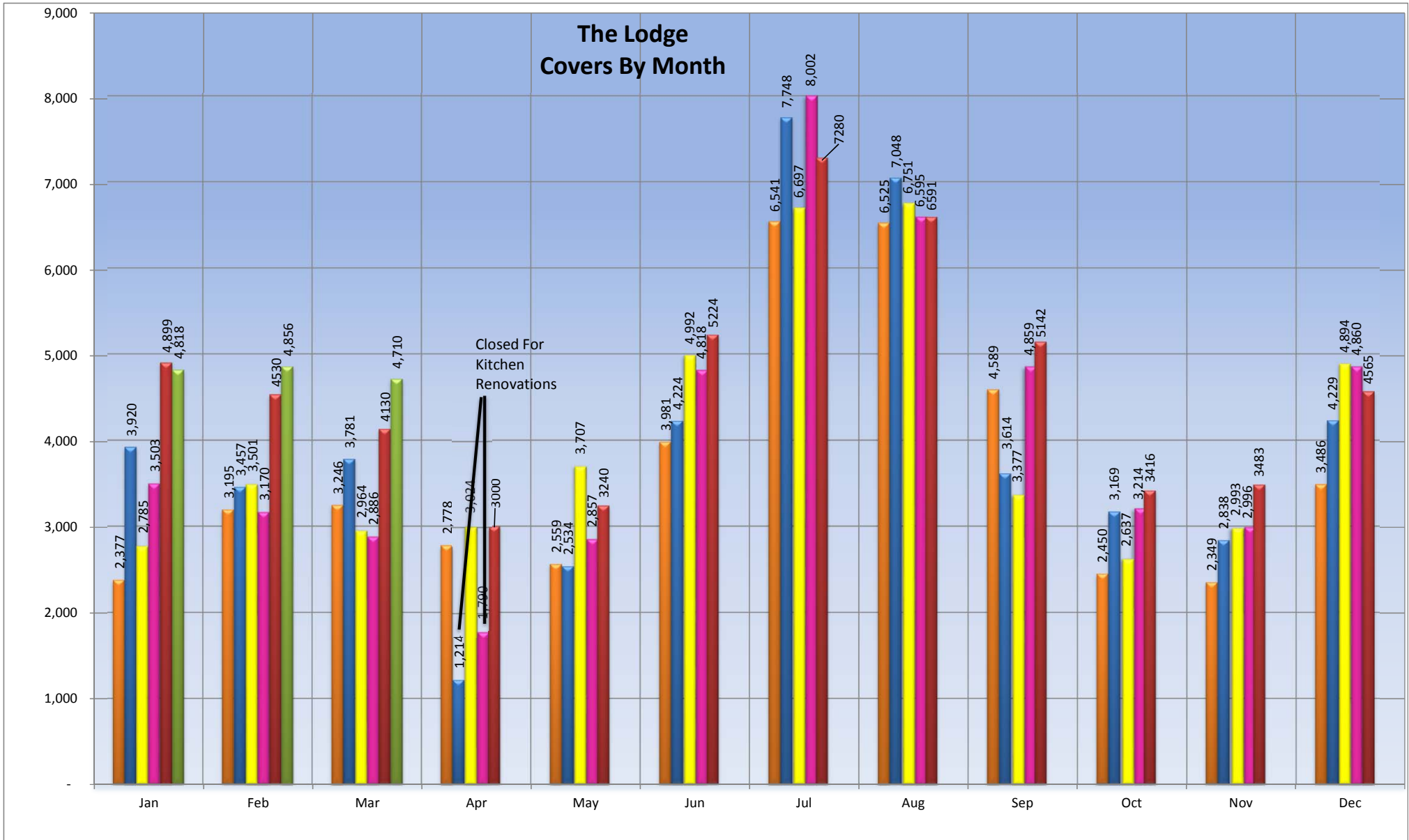
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 258,429	\$ 358,600	\$ 376,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 993,365
Downhill Ski	125,286	236,702	132,735	-	-	-	-	-	-	-	-	-	494,723
XC Ski	65,443	54,865	88,084	-	-	-	-	-	-	-	-	-	208,393
Snowplay	29,066	42,072	44,923	-	-	-	-	-	-	-	-	-	116,062
Golf Operations	2,070	2,001	1,372	-	-	-	-	-	-	-	-	-	5,443
Golf Maintenance	339	5,121	2,039	-	-	-	-	-	-	-	-	-	7,500
Marina	(19)	(129)	(122)	-	-	-	-	-	-	-	-	-	(270)
Tennis	(310)	109	(23)	-	-	-	-	-	-	-	-	-	(224)
Equestrian	(1,221)	(356)	(665)	-	-	-	-	-	-	-	-	-	(2,242)
Campground	(137)	71	(338)	-	-	-	-	-	-	-	-	-	(405)
Bikeworks	(2,536)	-	-	-	-	-	-	-	-	-	-	-	(2,536)
Trails	1,916	449	1,143	-	-	-	-	-	-	-	-	-	3,509
Trout Creek	5,238	8,132	10,343	-	-	-	-	-	-	-	-	-	23,712
Aquatics	374	5,463	8,806	-	-	-	-	-	-	-	-	-	14,643
Day Camp	(249)	44	59	-	-	-	-	-	-	-	-	-	(146)
Recreation	2,518	3,681	6,086	-	-	-	-	-	-	-	-	-	12,285
The Lodge	13,866	6,594	15,589	-	-	-	-	-	-	-	-	-	36,048
Summer F&B	53	27	(15)	-	-	-	-	-	-	-	-	-	64
Pizza on the Hill	3,069	7,148	3,965	-	-	-	-	-	-	-	-	-	14,182
Alder Creek Café	(11,320)	(6,815)	2,424	-	-	-	-	-	-	-	-	-	(15,711)
General	(16,700)	(10,310)	(9,428)	-	-	-	-	-	-	-	-	-	(36,438)
Administration	9,627	(2,755)	46,118	-	-	-	-	-	-	-	-	-	52,990
Communications	2,051	(4,360)	(1,516)	-	-	-	-	-	-	-	-	-	(3,824)
ASO	1,625	(10,343)	(1,256)	-	-	-	-	-	-	-	-	-	(9,974)
Info Tech	3,730	3,711	298	-	-	-	-	-	-	-	-	-	7,739
Accounting	4,502	849	3,811	-	-	-	-	-	-	-	-	-	9,162
Human Resources	1,634	3,332	(4,436)	-	-	-	-	-	-	-	-	-	530
Member Services	7,175	5,389	7,971	-	-	-	-	-	-	-	-	-	20,534
Forestry	(434)	3,089	5,909	-	-	-	-	-	-	-	-	-	8,564
Risk/Facility Admin	(3,236)	(4,161)	5,551	-	-	-	-	-	-	-	-	-	(1,845)
Maintenance	15,006	8,981	6,910	-	-	-	-	-	-	-	-	-	30,896

Tahoe Donner Association Operating Revenue Variances Report

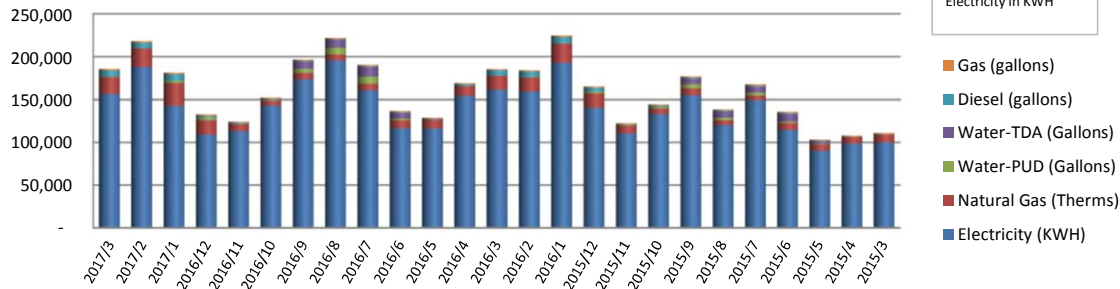
Year to Date March 2017

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 482,202	\$ 571,397	\$ 552,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,605,621
Downhill Ski	292,109	400,212	287,529	-	-	-	-	-	-	-	-	-	979,850
XC Ski	87,607	86,006	117,714	-	-	-	-	-	-	-	-	-	291,327
Snowplay	27,806	45,537	39,747	-	-	-	-	-	-	-	-	-	113,090
Golf	(215)	3	(386)	-	-	-	-	-	-	-	-	-	(599)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	320	-	-	-	-	-	-	-	-	-	-	-	320
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	191	1,622	3,743	-	-	-	-	-	-	-	-	-	5,556
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	15	-	-	-	-	-	-	-	-	-	15
Recreation	(400)	(400)	(300)	-	-	-	-	-	-	-	-	-	(1,100)
The Lodge	47,724	24,045	43,561	-	-	-	-	-	-	-	-	-	115,330
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	7,751	12,425	6,142	-	-	-	-	-	-	-	-	-	26,318
Alder Creek Café	16,641	22,528	23,024	-	-	-	-	-	-	-	-	-	62,192
Administration	7,320	(5,363)	41,749	-	-	-	-	-	-	-	-	-	43,706
Communications	(1,990)	(4,362)	(4,432)	-	-	-	-	-	-	-	-	-	(10,784)
ASO	(2,724)	(10,653)	(6,025)	-	-	-	-	-	-	-	-	-	(19,402)
Accounting	401	354	296	-	-	-	-	-	-	-	-	-	1,051
Member Services	(339)	(556)	(353)	-	-	-	-	-	-	-	-	-	(1,249)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-



Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

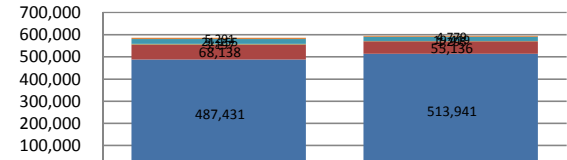
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2017 03

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Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.66 15% 3%	\$2.86 25% -2%	\$2.21 6% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD



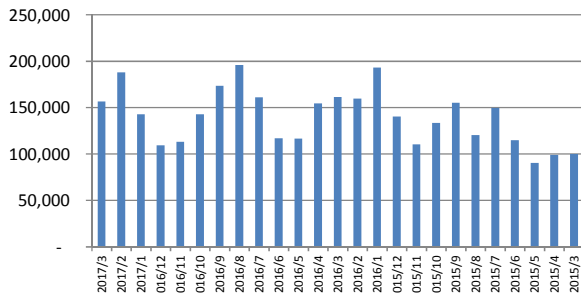
	2017/3	2016/3
Gasoline (gallons)	5,291	4,779
Diesel (gallons)	21,155	19,419
Water-TDA (Gallons)	-	-
Water-PUD (Gallons)	3,197	1,295
Natural Gas (Therms)	68,138	55,136
Electricity (KWH)	487,431	513,941

Data Available thru (yyyy/mm) - 2017/02

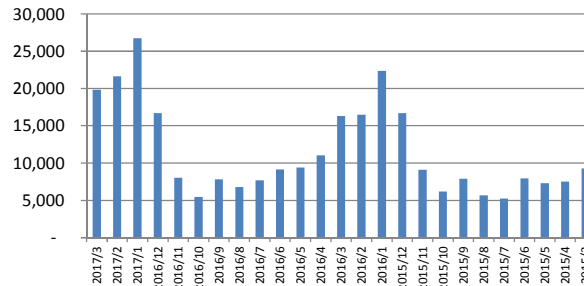
This Report is volumes not dollars

Note the scale varies with each Chart presented.

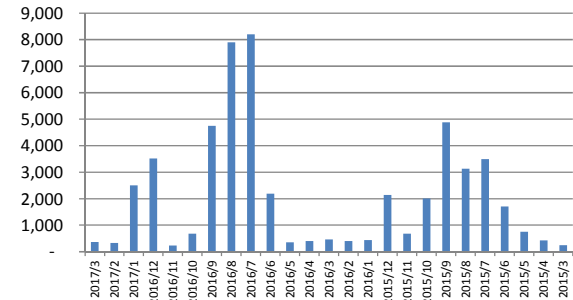
Electricity (KWH)



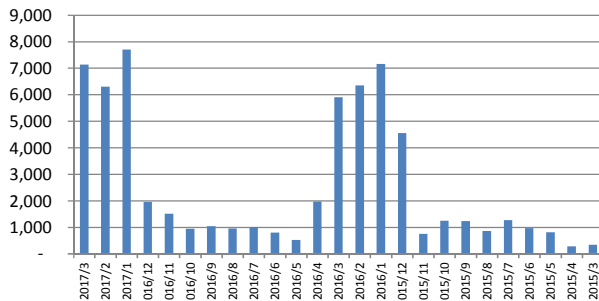
Natural Gas (Therms)



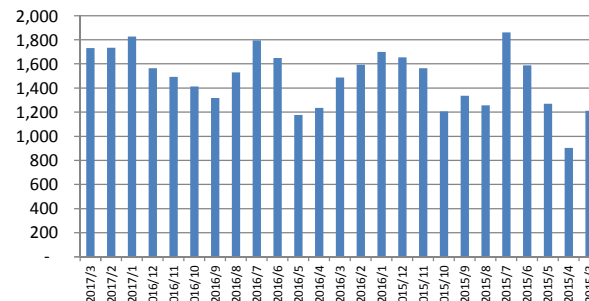
Water-PUD (000 Gallons)



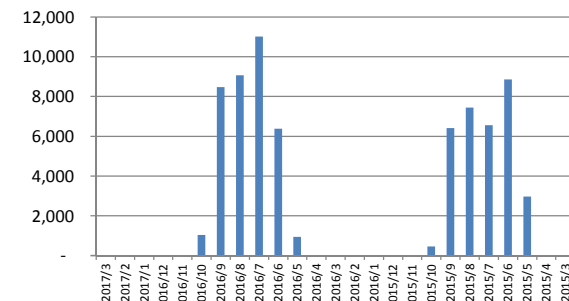
Diesel (gallons)



Gasoline (gallons)



Water-TDA (000 Gallons)

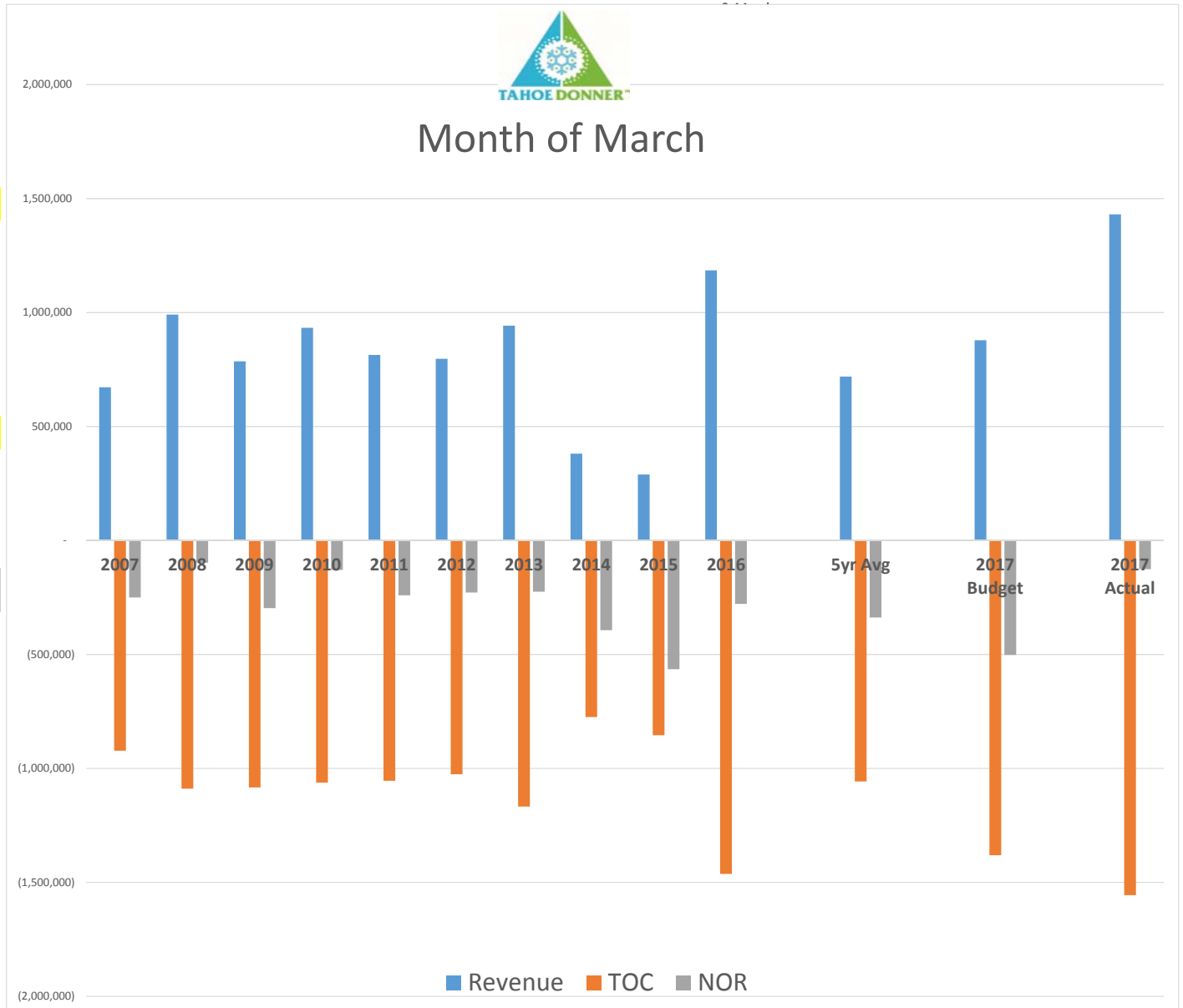




Month of March

	Revenue	TOC	NOR
2007	672,298	(922,128)	(249,830)
2008	991,159	(1,088,708)	(97,549)
2009	786,240	(1,083,027)	(296,788)
2010	933,212	(1,062,260)	(129,048)
2011	814,028	(1,054,098)	(240,069)
2012	796,976	(1,024,854)	(227,877)
2013	942,493	(1,166,922)	(224,429)
2014	381,131	(774,170)	(393,039)
2015	289,791	(854,112)	(564,322)
2016	1,185,025	(1,462,928)	(277,902)
5yr Avg	719,083	(1,056,597)	(337,514)
2017 Budget	878,640	(1,380,640)	(502,000)
2017 Actual	1,430,662	(1,556,326)	(125,664)
Var to Bdg	552,022 63%	(175,686) -13%	376,336 75%
Var to PY	245,637 21%	(93,398) -6%	152,239 55%

PY Records
New Record(s) *if applicable*



**Tahoe Donner Association
Visitation Report
for the month of March 2017**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,331	10,850	11,252	(1,519)	-14%	(1,921)	-17%	Private Amenities	27,685	32,580	33,144	(4,895)	-15%	(5,459)	-16%	211,000
9,331	10,850	11,252	(1,519)	-14%	(1,921)	-17%	Trout Creek Rec Ctr	27,685	32,580	33,144	(4,895)	-15%	(5,459)	-16%	147,000
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	-	0%	-	0%	-
25,514	15,105	22,047	10,409	69%	3,467	16%	Public Amenities	87,131	64,350	97,301	22,781	35%	(10,170)	-10%	201,600
9,231	6,000	8,895	3,231	54%	336	4%	DH Ski - Total Skier Visits	34,962	24,000	36,715	10,962	46%	(1,753)	-5%	33,000
6,087	3,700	4,851	2,387	65%	1,236	25%	XC Ski - Total Skier Visits	17,965	16,100	21,203	1,865	12%	(3,238)	-15%	21,000
3,851	900	1,808	2,951	328%	2,043	113%	Snowplay - Total Tubers	15,325	8,600	16,765	6,725	78%	(1,440)	-9%	15,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	20,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,500
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	4,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,600
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,710	2,755	4,429	1,955	71%	281	6%	The Lodge Covers	14,384	9,410	13,848	4,974	53%	536	4%	47,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
1,635	1,750	2,064	(115)	-7%	(429)	-21%	Pizza on the Hill Covers	4,495	6,240	8,770	(1,745)	-28%	(4,275)	-49%	37,000
-	-	-	-	0%	-	0%	Alder Creek Café Covers	-	-	-	-	0%	-	0%	-
34,845	25,955	33,299	8,890	34%	1,546	5%	Amenities Total	114,816	96,930	130,445	17,886	18%	(15,629)	-12%	412,600
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of March 2017
variances presented as | Favorable -Unfavorable

4/17/2017

Revenue \$ 1,430,700 | 552,000 / 63% to Budget
| 245,600 / 21% to Prior Year

Variance amount & % versus Budget for the Dept

r1	287,500	67%	DH Ski. Great season momentum and mostly clear weather month. Up \$108k/18% to prior year.
r2	117,700	98%	XC Ski. Great season momentum and mostly clear weather month. Up \$75k/46% to prior year.
r3	43,600	36%	The Lodge. See above comments. Up \$12k/8% to prior year.
r4	41,800	80%	Administration. Delinquency Fees \$38k over budget and \$20k/34% over py. Interest income also up ot budget and py.
r5	39,700	331%	Snowplay. See above comments. Up \$30k/136% to prior year.
r6	23,000	119%	Alder Creek Cafe. See above comments. up \$11k/37% to prior year.
r7			
r8			
r9			
r10	-1,300	-	all other variances, net
tl	552,000	63%	

Expense \$ 1,556,300 | -175,700 / -13% to Budget
| -93,400 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-154,800	-43%	DH Ski. Costs driven up by the volume incr & major snow storm impacts. Costs up \$61k/13% to py (CA minwage increase and , EE Housing)
e2	-29,600	-27%	XC Ski. Costs driven up by the volume incr & major snow storm impacts. Costs fav \$1k/1% to py.
e3	-28,000	-17%	The Lodge. Costs driven up by the volume increase and min wage and aca impacts. Costs up \$13k/7% to py.
e4	-20,600	-79%	Alder Creek Cafe. Costs driven up by the volume increase and major snow storm impacts. Costs up \$13k/37% to py (labor regulatory impacts \$5000, accounting allocation change \$2000, cogs % increase of 7%)
e5			
e6			
e7			
e8			
e9			
e10	57,300	-	all other variances, net (primarily timing variances between months)
tl	-175,700	-13%	

(175,700) Expense Variances to BDG co-wide recap

-56,000	-66%	Cogs
-80,400	-12%	Payroll Direct
13,900	-6%	Payroll Burden
-53,200	-15%	Expenses

(93,400) Expense Variances to Prior Year, co-wide

-14,200	-11%	Cogs
-65,500	-9%	Payroll Direct
-12,600	-6%	Payroll Burden
-1,100	0%	Expenses

NOR \$ (125,700) | 376,300 / 75% to Budget
| 152,200 / 55% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date March 2017 { 3 of 12 months }

variances presented as | Favorable -Unfavorable

4/17/2017

Revenue \$ 4,939,100 | 1,605,600 / 48% to Budget
| 316,900 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	979,900	55%	Downhill Ski. Strong season and excellent peak period business levels. Up \$169,000/7% to pytd
r2	291,300	57%	Cross Country Ski. Strong season and excellent peak period business levels. Up \$108,000/16% to pytd
r3	115,300	28%	The Lodge. Benefiting from the above, up \$20,000/4% to pytd.
r4	113,100	111%	Snowplay. Strong season and excellent peak period business levels. Up \$19,000/10% to pytd.
r5	62,200	74%	Alder Creek Café. Benefiting from the strong levels of business at Cross Country Ski. Up \$7900/6% to pytd.
r6	43,700	58%	Administration. Delinquency Fees \$38k over budget and \$20k/33% over py. Interest income up \$10k, misc other minor off variances.
r7	26,300	33%	Pizza. Benefiting from the strong levels of business overall. Down \$1900/2% to pytd due primarily to the storms impact in cytd.
r8	-19,400	-54%	Architectural Standards Office. Nominal revenue activity due to winter storms. Up \$400 to pytd.
r9	-10,800	-22%	Communications/Marketing. TDNews magazine ad sales revenue off budget, however, are up \$2k/5% to pytd.
r10	4,000	-	all other variances, net
tl	1,605,600	48%	

Expense \$ 4,885,700 | -612,300 / -14% to Budget
| -249,400 / -5% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-485,100	-42%	Downhill Ski. Increased costs with increased volume. Up \$128,000/8% to pytd (\$82,000/11% payroll, \$9,000/9%burden, \$36k/10% exp)
e2	-82,900	-22%	Cross Country. Record Revenues & increased operating expenses. Up \$16,000/4% to pytd.
e3	-79,300	-15%	The Lodge. Increased costs with increased volume/revenues. Up \$28,000/5% to pytd with sales up 4% (\$12k payroll, min wage/other)
e4	-77,900	-90%	Alder Creek Cafe. To Budget, Incr costs with increased vol/rev. ToPytd, revenue up 6%, expenses up \$38,000/30% to pytd (\$16k/29% payroll, \$6k/41%burden, \$9k exp, \$7k cogs). Cogs at 36.6% compares unfavorably to 33.4% pytd.
e5	-36,400	-19%	General. Snow removal \$19,000 over budget, property damage claims reserve \$29,000 over budget, remainder misc timing variances.
e6	30,900	15%	Maintenance. Snow removal net credit due to the heavy storms in Jan/Feb.
e7	21,800	29%	Member Services. Payroll Savings (vacancy) \$16k/31% direct + burden.
e8	18,200	8%	Trout Creek. Payroll savings (vacancies) \$10k/9%, burden savings \$10k, snow removal \$5k over budget, misc other net savings items.
e9	14,600	25%	Aquatics. Utilities & chemical costs savings to budget, operating rec pool in winter to date not as costly as budgeted. Up \$8k to pytd.
e10	63,800	1%	all other variances, net < primarily timing between months
tl	-612,300	-14%	

(612,300) Expense Variances to BDG co-wide recap			(249,400) Expense Variances to Prior Year, co-wide		
-168,400	-54%	Cogs	-17,000	-4%	Cogs
-307,000	-15%	Payroll Direct	-172,800	-8%	Payroll Direct
17,500	-1%	Payroll Burden	-7,100	-1%	Payroll Burden
-154,400	-14%	Expenses	-52,500	-4%	Expenses

NOR \$ 53,400 | 993,400 / 106% to Budget
| 67,500 / 478% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of March 2017



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,430,662	\$ 878,640	\$ 1,185,025	\$ 552,022	63%	\$ 245,637	21%	Revenue	\$ 1,316,029	\$ 520,789	65%	\$ 238,036	22%	\$ 114,633	\$ 31,233	37%	\$ 7,601	7%
46,000	46,000	46,000	-	0%	-	0%	Recreation Fee	46,000	-	0%	-	0%	-	-	0%	-	0%
491,406	258,615	368,684	232,791	90%	122,722	33%	Access & Use Fees	491,406	232,791	90%	122,722	33%	-	-	0%	-	0%
334,305	216,925	295,188	117,380	54%	39,117	13%	Food and Beverage	334,305	117,180	54%	39,117	13%	-	200	-100%	-	0%
52,365	26,400	47,294	25,965	98%	5,071	11%	Retail Product	51,878	26,278	103%	5,175	11%	486	(314)	-39%	(104)	-18%
380,534	232,300	316,155	148,234	64%	64,379	20%	Lessons & Rentals	380,534	148,234	64%	64,379	20%	-	-	0%	-	0%
126,053	98,400	111,705	27,653	28%	14,348	13%	Other	11,906	(3,694)	-24%	6,643	126%	114,147	31,347	38%	7,705	7%
(140,560)	(84,600)	(126,330)	(55,960)	-66%	(14,229)	-11%	Cost of Goods Sold	(140,560)	(55,960)	-66%	(14,229)	-11%	-	-	0%	-	0%
(770,806)	(690,400)	(705,266)	(80,406)	-12%	(65,540)	-9%	Payroll Direct	(516,076)	(96,224)	-23%	(63,875)	-14%	(254,730)	15,818	6%	(1,665)	-1%
(233,659)	(247,531)	(221,028)	13,872	6%	(12,632)	-6%	Payroll Burden	(166,694)	(6,350)	-4%	(14,965)	-10%	(66,965)	20,222	23%	2,334	3%
(1,004,465)	(937,931)	(926,294)	(66,534)	-7%	(78,171)	-8%	Payroll Total	(682,770)	(102,574)	-18%	(78,840)	-13%	(321,695)	36,040	10%	669	0%
(411,301)	(358,109)	(410,304)	(53,192)	-15%	(998)	0%	Expenses	(276,626)	(45,851)	-20%	5,636	2%	(134,675)	(7,341)	-6%	(6,633)	-5%
(48,905)	(29,587)	(17,353)	(19,318)	-65%	(31,551)	-182%	Personnel Costs	(35,138)	(12,831)	-58%	(26,134)	-290%	(13,766)	(6,486)	-89%	(5,418)	-65%
(76,879)	(79,485)	(76,737)	2,606	3%	(141)	0%	Utilities	(54,620)	3,755	6%	(2,858)	-6%	(22,259)	(1,149)	-5%	2,717	11%
(24,824)	(17,970)	(17,067)	(6,854)	-38%	(7,757)	-45%	Fuel Costs	(20,953)	(7,253)	-53%	(6,793)	-48%	(3,872)	398	9%	(964)	-33%
(83,310)	(68,896)	(80,316)	(14,414)	-21%	(2,994)	-4%	Supplies	(68,465)	(17,145)	-33%	(2,095)	-3%	(14,845)	2,731	16%	(899)	-6%
(54,298)	(51,554)	(66,169)	(2,744)	-5%	11,871	18%	Repairs & Maintenance	(34,168)	47	0%	12,025	26%	(20,130)	(2,791)	-16%	(153)	-1%
-	(500)	-	500	100%	-	0%	Forestry Land Maint	-	-	0%	-	0%	-	500	100%	-	0%
(42,900)	(43,100)	(68,700)	200	0%	25,800	38%	Insurance	(30,600)	200	1%	25,700	46%	(12,300)	-	0%	100	1%
(20,748)	(20,150)	(19,212)	(598)	-3%	(1,536)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(20,748)	(598)	-3%	(1,536)	-8%
(28,452)	(14,190)	(22,196)	(14,262)	-101%	(6,256)	-28%	Credit Card Fees	(27,951)	(13,991)	-100%	(6,491)	-30%	(501)	(271)	-118%	235	32%
(7,975)	(6,460)	(6,637)	(1,515)	-23%	(1,338)	-20%	Licenses Permits Fees	(3,160)	(1,160)	-58%	242	7%	(4,815)	(355)	-8%	(1,580)	-49%
(23,011)	(26,217)	(35,916)	3,206	12%	12,905	36%	All other expenses	(1,572)	2,526	62%	12,040	88%	(21,439)	680	3%	865	4%
\$ (125,664)	\$ (502,000)	\$ (277,902)	\$ 376,336	75%	\$ 152,239	55%	Net Operating Result	\$ 216,073	\$ 316,404	315%	\$ 150,602	-230%	\$ (341,737)	\$ 59,932	-15%	\$ 1,637	0%
(1,556,326)	(1,380,640)	(1,462,928)	(175,686)	-13%	(93,398)	-6%	Total Operating Costs	(1,099,956)	(204,385)	-23%	(87,434)	-9%	(456,370)	28,699	6%	(5,964)	-1%
502,000	502,000	611,000	-	0%	(109,000)	-18%	Assessment Revenue						502,000	-	0%	(109,000)	-18%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
502,000	502,000	611,000	-	0%	(109,000)	-18%	Net, Operating Fund Portion						502,000	-	0%	(109,000)	-18%
\$ 376,336	\$ -	\$ 333,098	\$ 376,336	NA	\$ 43,239	-13%	Net Result	\$ 216,073	\$ 316,404	-315%	\$ 150,602	-230%	\$ 160,263	\$ 59,932	60%	\$ (107,363)	40%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the three months ending March 2017

Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 4,939,105	\$ 3,333,484	\$ 4,622,166	\$ 1,605,621	48%	\$ 316,940	7%	Revenue	\$ 4,761,383	\$ 1,592,299	50%	\$ 311,810	7%	\$ 177,722	\$ 13,322	8%	\$ 5,130	3%
138,000	138,000	138,000	-	0%	-	0%	Recreation Fee	138,000	-	0%	-	0%	-	-	0%	-	0%
1,815,497	1,110,410	1,645,809	705,087	63%	169,688	10%	Access & Use Fees	1,815,497	705,087	63%	169,688	10%	-	-	0%	-	0%
1,124,817	791,474	1,111,474	333,343	42%	13,343	1%	Food and Beverage	1,124,817	332,943	42%	13,343	1%	-	400	-100%	-	0%
196,756	112,400	178,042	84,356	75%	18,714	11%	Retail Product	195,327	85,327	78%	19,412	11%	1,429	(971)	-40%	(698)	-33%
1,414,266	969,500	1,355,247	444,766	46%	59,020	4%	Lessons & Rentals	1,414,266	444,766	46%	59,020	4%	-	-	0%	-	0%
249,768	211,700	193,594	38,068	18%	56,175	29%	Other	73,475	24,175	49%	50,347	218%	176,293	13,893	9%	5,828	3%
(478,547)	(310,100)	(461,580)	(168,447)	-54%	(16,967)	-4%	Cost of Goods Sold	(478,547)	(168,447)	-54%	(16,967)	-4%	-	-	0%	-	0%
(2,419,196)	(2,112,196)	(2,246,416)	(307,000)	-15%	(172,780)	-8%	Payroll Direct	(1,637,876)	(329,621)	-25%	(143,772)	-10%	(781,320)	22,621	3%	(29,007)	-4%
(755,038)	(772,543)	(747,963)	17,505	2%	(7,076)	-1%	Payroll Burden	(545,870)	(39,008)	-8%	(15,580)	-3%	(209,169)	56,512	21%	8,505	4%
(3,174,234)	(2,884,739)	(2,994,379)	(289,495)	-10%	(179,855)	-6%	Payroll Total	(2,183,746)	(368,629)	-20%	(159,353)	-8%	(990,489)	79,133	7%	(20,503)	-2%
(1,232,959)	(1,078,645)	(1,180,336)	(154,314)	-14%	(52,623)	-4%	Expenses	(856,364)	(140,192)	-20%	(24,162)	-3%	(376,595)	(14,122)	-4%	(28,461)	-8%
(127,330)	(98,857)	(60,179)	(28,473)	-29%	(67,151)	-112%	Personnel Costs	(97,734)	(24,717)	-34%	(66,691)	-215%	(29,597)	(3,757)	-15%	(460)	-2%
(242,911)	(242,755)	(244,054)	(156)	0%	1,143	0%	Utilities	(174,441)	4,604	3%	(7,828)	-5%	(68,471)	(4,761)	-7%	8,970	12%
(75,937)	(52,710)	(56,739)	(23,227)	-44%	(19,198)	-34%	Fuel Costs	(57,320)	(17,870)	-45%	(10,588)	-23%	(18,617)	(5,357)	-40%	(8,609)	-86%
(260,355)	(208,216)	(258,154)	(52,139)	-25%	(2,202)	-1%	Supplies	(212,976)	(52,331)	-33%	6,438	3%	(47,380)	191	0%	(8,640)	-22%
(196,893)	(144,487)	(174,707)	(52,406)	-36%	(22,186)	-13%	Repairs & Maintenance	(116,470)	(20,380)	-21%	1,119	1%	(80,423)	(32,026)	-66%	(23,305)	-41%
(947)	(600)	-	(347)	-58%	(947)	0%	Forestry Land Maint	(470)	-	0%	-	0%	(947)	(347)	-58%	(947)	0%
(129,300)	(129,300)	(156,100)	-	0%	26,800	17%	Insurance	(92,400)	-	0%	26,500	22%	(36,900)	-	0%	300	1%
(62,244)	(60,450)	(57,636)	(1,794)	-3%	(4,608)	-8%	Taxes-Property&Income	-	-	0%	-	0%	(62,244)	(1,794)	-3%	(4,608)	-8%
(101,710)	(58,050)	(96,790)	(43,660)	-75%	(4,920)	-5%	Credit Card Fees	(100,164)	(42,904)	-75%	(5,032)	-5%	(1,546)	(756)	-96%	113	7%
(22,618)	(22,710)	(25,441)	92	0%	2,823	11%	Licenses Permits Fees	(8,053)	1,647	17%	2,691	25%	(14,565)	(1,555)	-12%	131	1%
(12,713)	(60,510)	(50,535)	47,797	79%	37,822	75%	All other expenses	3,193	11,758	137%	29,229	112%	(15,906)	36,039	69%	8,593	35%
\$ 53,365	\$ (940,000)	\$ (14,129)	\$ 993,365	106%	\$ 67,494	478%	Net Operating Result	\$ 1,242,726	\$ 915,031	-279%	\$ 111,328	-10%	\$ (1,189,361)	\$ 78,334	-6%	\$ (43,834)	-4%
(4,885,741)	(4,273,484)	(4,636,294)	(612,257)	-14%	(249,446)	-5%	<i>Total Operating Costs</i>	(3,518,657)	(677,268)	-24%	(200,482)	-6%	(1,367,084)	65,011	5%	(48,964)	-4%
6,928,000	6,928,000	6,819,000	-	0%	109,000	2%	Assessment Revenue						6,928,000	-	0%	109,000	2%
(3,852,000)	(3,852,000)	(3,534,000)	-	0%	(318,000)	9%	Replacement Reserve Fund						(3,852,000)	-	0%	(318,000)	9%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(1,942,000)	(1,942,000)	(1,618,000)	-	0%	(324,000)	20%	New Equipment Fund						(1,942,000)	-	0%	(324,000)	20%
940,000	940,000	1,473,000	-	0%	(533,000)	-36%	Net, Operating Fund Portion						940,000	-	0%	(533,000)	-36%
\$ 993,365	\$ -	\$ 1,458,871	\$ 993,365	NA	\$ (465,506)	-32%	Net Result	\$ 1,242,726	\$ 915,031	279%	\$ 111,328	-10%	\$ (249,361)	\$ 78,334	-24%	\$ (576,834)	176%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **March 2017**

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (18,207)	\$ (43,356)	\$ (26,360)	\$ 25,149	58%	\$ 8,153	31%	Private Amenities	\$ 71,158	\$ 3,458	5%	\$ (826)	-1%	\$ (89,366)	\$ 21,690	20%	\$ 8,979	9%
(9,412)	(19,754)	(13,897)	10,343	52%	4,485	32%	Trout Creek Rec Ctr	60,143	3,743	7%	(455)	-1%	(69,555)	6,599	9%	4,940	7%
21	(8,785)	(770)	8,806	100%	792	103%	Aquatics	11,000	-	0%	-	0%	(10,979)	8,806	45%	792	7%
(5,146)	(5,024)	(2,683)	(122)	-2%	(2,463)	-92%	Beach Club Marina	-	-	0%	-	0%	(5,146)	(122)	-2%	(2,463)	-92%
(1,476)	(1,453)	(1,447)	(23)	-2%	(29)	-2%	Tennis Center	-	-	0%	-	0%	(1,476)	(23)	-2%	(29)	-2%
(61)	(120)	(120)	59	49%	59	49%	Day Camps	15	15	0%	-	0%	(76)	44	37%	59	44%
(2,134)	(8,220)	(7,443)	6,086	74%	5,309	71%	Recreation Programs	-	(300)	-100%	(371)	-100%	(2,134)	6,386	75%	5,680	73%
234,281	(56,975)	91,831	291,256	511%	142,449	155%	Public Amenities	1,244,871	517,331	71%	238,862	24%	(1,010,590)	(226,075)	-29%	(96,413)	-11%
201,241	68,506	154,565	132,735	194%	46,676	30%	Downhill Ski	719,644	287,529	67%	107,972	18%	(518,403)	(154,794)	-43%	(61,295)	-13%
99,136	11,052	23,243	88,084	797%	75,894	327%	Cross Country Ski	237,714	117,714	98%	75,041	46%	(138,578)	(29,630)	-27%	853	1%
30,595	(14,328)	5,023	44,923	314%	25,572	509%	Snowplay	51,747	39,747	331%	29,854	136%	(21,152)	5,176	20%	(4,282)	-25%
(41,565)	(44,976)	(42,439)	3,411	8%	875	2%	Golf	114	(386)	-77%	(708)	-86%	(41,679)	3,797	8%	1,583	4%
(2,575)	(2,237)	(1,868)	(338)	-15%	(707)	-38%	Campground	-	-	0%	-	0%	(2,575)	(338)	-15%	(707)	-38%
(6,870)	(6,205)	(6,597)	(665)	-11%	(273)	-4%	Equestrian	-	-	0%	-	0%	(6,870)	(665)	-11%	(273)	-4%
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%
(2,903)	(4,046)	(1,010)	1,143	28%	(1,892)	-187%	Trails	-	-	0%	-	0%	(2,903)	1,143	28%	(1,892)	-187%
(30,521)	(46,110)	(29,176)	15,589	34%	(1,345)	-5%	The Lodge	164,561	43,561	36%	11,860	8%	(195,082)	(27,972)	-17%	(13,205)	-7%
(1,086)	(1,071)	-	(15)	-1%	(1,086)	0%	Summer Food and Bev	-	-	0%	-	0%	(1,086)	(15)	-1%	(1,086)	0%
(6,940)	(10,905)	(7,048)	3,965	36%	108	2%	Pizza on the Hill	28,642	6,142	27%	3,493	14%	(35,583)	(2,178)	-7%	(3,386)	-11%
(4,231)	(6,655)	(2,861)	2,424	36%	(1,370)	-48%	Alder Creek Café	42,449	23,024	119%	11,351	37%	(46,680)	(20,600)	-79%	(12,721)	-37%
216,073	(100,331)	65,471	316,404	315%	150,602	230%	Amenities Total	1,316,029	520,789	65%	238,036	22%	(1,099,956)	(204,385)	-23%	(87,434)	-9%
(341,737)	(401,669)	(343,374)	59,932	15%	1,637	0%	HOA & Amenities	114,633	31,233	37%	7,601	7%	(456,370)	28,699	6%	(5,964)	-1%
(74,760)	(65,332)	(66,979)	(9,428)	-14%	(7,781)	-12%	Support Services	-	-	0%	-	0%	(74,760)	(9,428)	-14%	(7,781)	-12%
37,203	(8,915)	34,467	46,118	517%	2,736	8%	General	94,049	41,749	80%	8,756	10%	(56,845)	4,370	7%	(6,020)	-12%
(35,375)	(33,859)	(34,315)	(1,516)	-4%	(1,059)	-3%	Administration	11,568	(4,432)	-28%	1,557	16%	(46,942)	2,917	6%	(2,616)	-6%
(51,319)	(51,617)	(48,752)	298	1%	(2,567)	-5%	Communications	-	-	0%	-	0%	(51,319)	298	1%	(2,567)	-5%
(61,554)	(65,365)	(68,114)	3,811	6%	6,560	10%	Information Tech	496	296	148%	78	19%	(62,050)	3,515	5%	6,482	9%
(26,886)	(22,450)	(23,369)	(4,436)	-20%	(3,517)	-15%	Accounting	-	-	0%	-	0%	(26,886)	(4,436)	-20%	(3,517)	-15%
(15,975)	(14,719)	(10,470)	(1,256)	-9%	(5,505)	-53%	Human Resources	7,475	(6,025)	-45%	(3,046)	-29%	(23,450)	4,769	17%	(2,460)	-12%
(16,565)	(24,536)	(16,275)	7,971	32%	(290)	-2%	Architectural Standards	1,047	(353)	-25%	255	32%	(17,612)	8,324	32%	(545)	-3%
(16,215)	(21,766)	(18,068)	5,551	26%	1,853	10%	Member Services	-	-	0%	-	0%	(16,215)	5,551	26%	1,853	10%
(25,186)	(31,095)	(31,357)	5,909	19%	6,171	20%	Risk & Facility Admin	-	-	0%	-	0%	(25,186)	5,909	19%	6,171	20%
(55,105)	(62,015)	(60,142)	6,910	11%	5,036	8%	Forestry	-	-	0%	-	0%	(55,105)	6,910	11%	5,036	8%
							Maintenance	-	-	0%	-	0%					
\$ (125,664)	\$ (502,000)	\$ (277,902)	\$ 376,336	75%	\$ 152,239	55%	Net Operating Result	\$ 1,430,662	\$ 552,022	63%	\$ 245,637	21%	\$ (1,556,326)	\$ (175,686)	-13%	\$ (93,398)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the three months ending March 2017

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (63,363)	\$ (113,364)	\$ (70,865)	\$ 50,001	44%	\$ 7,502	11%	Private Amenities	\$ 215,371	\$ 4,471	2%	\$ (7,539)	-3%	\$ (278,734)	\$ 45,530	14%	\$ 15,040	5%
(25,282)	(48,994)	(35,191)	23,712	48%	9,910	28%	Trout Creek Rec Ctr	182,356	5,556	3%	(5,625)	-3%	(207,637)	18,157	8%	15,535	7%
(10,392)	(25,035)	(2,542)	14,643	58%	(7,850)	-309%	Aquatics	33,000	-	0%	-	0%	(43,392)	14,643	25%	(7,850)	-22%
(15,392)	(15,122)	(8,006)	(270)	-2%	(7,386)	-92%	Beach Club Marina	-	-	0%	-	0%	(15,392)	(270)	-2%	(7,386)	-92%
(4,603)	(4,379)	(4,292)	(224)	-5%	(311)	-7%	Tennis Center	-	-	0%	-	0%	(4,603)	(224)	-5%	(311)	-7%
(506)	(360)	(517)	(146)	-41%	11	2%	Day Camps	15	15	0%	-	0%	(521)	(161)	-45%	11	2%
(7,189)	(19,474)	(20,317)	12,285	63%	13,128	65%	Recreation Programs	-	(1,100)	-100%	(1,913)	-100%	(7,189)	13,385	65%	15,042	68%
1,306,090	441,059	1,202,264	865,031	196%	103,826	9%	Public Amenities	4,546,012	1,587,828	54%	319,349	8%	(3,239,923)	(722,798)	-29%	(215,523)	-7%
1,097,441	602,718	1,056,432	494,723	82%	41,009	4%	Downhill Ski	2,749,860	979,850	55%	169,103	7%	(1,652,419)	(485,127)	-42%	(128,094)	-8%
350,701	142,308	258,202	208,393	146%	92,499	36%	Cross Country Ski	806,327	291,327	57%	108,401	16%	(455,626)	(82,934)	-22%	(15,901)	-4%
134,063	18,001	117,374	116,062	645%	16,689	14%	Snowplay	214,990	113,090	111%	19,269	10%	(80,928)	2,971	4%	(2,580)	-3%
(110,161)	(123,104)	(115,504)	12,943	11%	5,343	5%	Golf	901	(599)	-40%	(3,291)	-78%	(111,062)	13,542	11%	8,633	7%
(7,126)	(6,721)	(5,553)	(405)	-6%	(1,572)	-28%	Campground	-	-	0%	-	0%	(7,126)	(405)	-6%	(1,572)	-28%
(16,557)	(14,315)	(16,385)	(2,242)	-16%	(172)	-1%	Equestrian	320	320	0%	320	0%	(16,877)	(2,562)	-18%	(492)	-3%
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	-	-	0%	-	0%	(2,536)	(2,536)	#####	(2,536)	#####
(10,219)	(13,728)	(6,900)	3,509	26%	(3,319)	-48%	Trails	-	-	0%	-	0%	(10,219)	3,509	26%	(3,319)	-48%
(95,178)	(131,226)	(86,442)	36,048	27%	(8,736)	-10%	The Lodge	521,330	115,330	28%	19,593	4%	(616,508)	(79,282)	-15%	(28,329)	-5%
(3,159)	(3,223)	-	64	2%	(3,159)	#####	Summer Food and Bev	-	-	0%	-	0%	(3,159)	64	2%	(3,159)	#####
(12,500)	(26,682)	(10,076)	14,182	53%	(2,424)	-24%	Pizza on the Hill	106,418	26,318	33%	(1,896)	-2%	(118,917)	(12,135)	-11%	(528)	0%
(18,680)	(2,969)	11,116	(15,711)	-529%	(29,796)	-268%	Alder Creek Café	145,866	62,192	74%	7,850	6%	(164,547)	(77,904)	-90%	(37,646)	-30%
1,242,726	327,695	1,131,398	915,031	279%	111,328	10%	Amenities Total	4,761,383	1,592,299	50%	311,810	7%	(3,518,657)	(677,268)	-24%	(200,482)	-6%
(1,189,361)	(1,267,695)	(1,145,527)	78,334	6%	(43,834)	-4%	HOA & Amenities Support Services	177,722	13,322	8%	5,130	3%	(1,367,084)	65,011	5%	(48,964)	-4%
(223,424)	(186,986)	(174,445)	(36,438)	-19%	(48,979)	-28%	General	-	-	0%	-	0%	(223,424)	(36,438)	-19%	(48,979)	-28%
(49,432)	(102,422)	(35,124)	52,990	52%	(14,309)	-41%	Administration	119,006	43,706	58%	3,067	3%	(168,438)	9,284	5%	(17,375)	-12%
(100,090)	(96,266)	(98,873)	(3,824)	-4%	(1,217)	-1%	Communications	37,216	(10,784)	-22%	1,801	5%	(137,307)	6,959	5%	(3,018)	-2%
(145,092)	(152,831)	(153,004)	7,739	5%	7,912	5%	Information Tech	-	-	0%	-	0%	(145,092)	7,739	5%	7,912	5%
(183,161)	(192,323)	(192,410)	9,162	5%	9,249	5%	Accounting	1,751	1,051	150%	197	13%	(184,912)	8,111	4%	9,053	5%
(73,914)	(74,444)	(72,788)	530	1%	(1,126)	-2%	Human Resources	-	-	0%	-	0%	(73,914)	530	1%	(1,126)	-2%
(55,275)	(45,301)	(44,106)	(9,974)	-22%	(11,169)	-25%	Architectural Standards	16,398	(19,402)	-54%	410	3%	(71,674)	9,427	12%	(11,579)	-19%
(50,888)	(71,422)	(52,886)	20,534	29%	1,998	4%	Member Services	3,351	(1,249)	-27%	(345)	-9%	(54,239)	21,783	29%	2,343	4%
(65,883)	(64,038)	(54,613)	(1,845)	-3%	(11,271)	-21%	Risk & Facility Admin	-	-	0%	-	0%	(65,883)	(1,845)	-3%	(11,271)	-21%
(72,715)	(81,279)	(84,436)	8,564	11%	11,721	14%	Forestry	-	-	0%	-	0%	(72,715)	8,564	11%	11,721	14%
(169,487)	(200,383)	(182,843)	30,896	15%	13,356	7%	Maintenance	-	-	0%	-	0%	(169,487)	30,896	15%	13,356	7%
\$ 53,365	\$ (940,000)	\$ (14,129)	\$ 993,365	106%	\$ 67,494	478%	Net Operating Result	\$ 4,939,105	\$ 1,605,621	48%	\$ 316,940	7%	\$ (4,885,741)	\$ (612,257)	-14%	\$ (249,446)	-5%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Months (Nov-Mar) 2017

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (66,682)	\$ (141,629)	\$ (76,502)	\$ 74,947	53%	\$ 9,819	13%	Private Amenities	\$ 387,025	\$ 9,825	3%	\$ (4,723)	-1%	\$ (453,707)	\$ 65,122	13%	\$ 14,542	3%
(11,486)	(60,466)	(27,363)	48,980	81%	15,878	58%	Trout Creek Rec Ctr	331,294	11,794	4%	(218)	0%	(342,779)	37,187	10%	16,095	4%
(2,304)	(18,035)	4,072	15,731	87%	(6,376)	-157%	Aquatics	55,066	66	0%	66	0%	(57,370)	15,665	21%	(6,442)	-13%
(19,134)	(19,874)	(12,637)	740	4%	(6,497)	-51%	Beach Club Marina	55	55	0%	47	588%	(19,189)	685	3%	(6,544)	-52%
(8,333)	(7,774)	(5,942)	(559)	-7%	(2,391)	-40%	Tennis Center	-	-	0%	(412)	-100%	(8,333)	(559)	-7%	(1,979)	-31%
(462)	(666)	(40)	204	31%	(422)	#####	Day Camps	15	15	0%	-	0%	(477)	189	28%	(422)	-770%
(24,963)	(34,814)	(34,592)	9,851	28%	9,629	28%	Recreation Programs	595	(2,105)	-78%	(4,206)	-88%	(25,559)	11,955	32%	13,835	35%
1,354,939	50,476	1,447,824	1,304,463	2584%	(92,885)	-6%	Public Amenities	6,055,085	2,242,601	59%	155,482	3%	(4,700,146)	(938,138)	-25%	(248,367)	-6%
1,191,018	339,661	1,312,751	851,357	251%	(121,733)	-9%	Downhill Ski	3,498,134	1,444,224	70%	99,624	3%	(2,307,116)	(592,867)	-35%	(221,358)	-11%
407,772	134,843	319,687	272,929	202%	88,086	28%	Cross Country Ski	1,051,394	406,394	63%	53,071	5%	(643,622)	(133,465)	-26%	35,015	5%
182,777	51,119	180,782	131,658	258%	1,995	1%	Snowplay	290,607	131,707	83%	(1,733)	-1%	(107,830)	(49)	0%	3,728	3%
(172,369)	(205,172)	(193,052)	32,803	16%	20,683	11%	Golf	1,827	327	22%	4,337	173%	(174,196)	32,476	16%	16,346	9%
(11,165)	(10,130)	(9,469)	(1,035)	-10%	(1,695)	-18%	Campground	-	-	0%	-	0%	(11,165)	(1,035)	-10%	(1,695)	-18%
(29,117)	(23,252)	(24,481)	(5,865)	-25%	(4,636)	-19%	Equestrian	320	320	0%	320	0%	(29,437)	(6,185)	-27%	(4,956)	-20%
(1,312)	11	874	(1,323)	#####	(2,186)	-250%	Bikeworks	514	514	0%	374	267%	(1,826)	(1,837)	#####	(2,560)	-349%
(27,783)	(23,649)	(13,998)	(4,134)	-17%	(13,785)	-98%	Trails	-	-	0%	-	0%	(27,783)	(4,134)	-17%	(13,785)	-98%
(136,273)	(157,426)	(109,411)	21,153	13%	(26,862)	-25%	The Lodge	835,404	111,404	15%	3,025	0%	(971,677)	(90,251)	-10%	(29,887)	-3%
(3,627)	(3,463)	1,372	(164)	-5%	(4,999)	-364%	Summer Food and Bev	-	-	0%	-	0%	(3,627)	(164)	-5%	(4,999)	-364%
(18,330)	(37,811)	(16,888)	19,481	52%	(1,442)	-9%	Pizza on the Hill	169,570	35,470	26%	(6,209)	-4%	(187,900)	(15,989)	-9%	4,767	2%
(26,652)	(14,255)	(343)	(12,397)	-87%	(26,310)	#####	Alder Creek Café	207,316	112,242	118%	2,674	1%	(233,969)	(124,640)	-114%	(28,983)	-14%
1,288,257	(91,153)	1,371,322	1,379,410	1513%	(83,066)	-6%	Amenities Total	6,442,110	2,252,426	54%	150,759	2%	(5,153,853)	(873,016)	-20%	(233,825)	-5%
(2,094,591)	(2,199,847)	(2,068,802)	105,256	5%	(25,789)	-1%	HOA & Amenities Support Services	273,048	38,248	16%	36,061	15%	(2,367,639)	67,008	3%	(61,850)	-3%
(279,297)	(311,356)	(288,481)	32,059	10%	9,184	3%	General	-	-	0%	-	0%	(279,297)	32,059	10%	9,184	3%
(248,083)	(196,658)	(274,985)	(51,425)	-26%	26,903	10%	Administration	163,076	60,976	60%	17,494	12%	(411,158)	(112,400)	-38%	9,409	2%
(162,550)	(188,936)	(180,976)	26,386	14%	18,425	10%	Communications	69,048	(7,952)	-10%	10,141	17%	(231,598)	34,338	13%	8,284	3%
(222,997)	(245,956)	(234,263)	22,959	9%	11,266	5%	Information Tech	-	-	0%	-	0%	(222,997)	22,959	9%	11,266	5%
(315,350)	(323,164)	(310,424)	7,814	2%	(4,926)	-2%	Accounting	2,266	1,466	183%	285	14%	(317,616)	6,348	2%	(5,211)	-2%
(151,398)	(137,923)	(130,554)	(13,475)	-10%	(20,844)	-16%	Human Resources	-	-	0%	-	0%	(151,398)	(13,475)	-10%	(20,844)	-16%
(86,839)	(83,188)	(69,352)	(3,651)	-4%	(17,488)	-25%	Architectural Standards	29,085	(18,515)	-39%	5,383	23%	(115,924)	14,864	11%	(22,870)	-25%
(83,319)	(119,777)	(86,351)	36,458	30%	3,032	4%	Member Services	7,721	421	6%	1,066	16%	(91,040)	36,037	28%	1,966	2%
(106,434)	(108,345)	(88,632)	1,911	2%	(17,802)	-20%	Risk & Facility Admin	-	-	0%	-	0%	(106,434)	1,911	2%	(17,802)	-20%
(166,091)	(147,044)	(132,492)	(19,047)	-13%	(33,599)	-25%	Forestry	1,853	1,853	0%	1,693	1058%	(167,943)	(20,899)	-14%	(35,292)	-27%
(272,233)	(337,500)	(272,293)	65,267	19%	60	0%	Maintenance	-	-	0%	-	0%	(272,233)	65,267	19%	60	0%
\$ (806,334)	\$ (2,291,000)	\$ (697,480)	\$ 1,484,666	65%	\$ (108,855)	16%	Net Operating Result	\$ 6,715,158	\$ 2,290,674	52%	\$ 186,820	3%	\$ (7,521,492)	\$ (806,008)	-12%	\$ (295,675)	-4%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the three months ending March 2017

Net Operating Results (NOR)								Department	Per Property Metrics							
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg		
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%		
\$ (63,363)	\$ (113,364)	\$ (70,865)	\$ 50,001	44%	\$ 7,502	11%	Private Amenities	\$ (9.79)	\$ (17.51)	\$ (10.95)	\$ 8	44%	\$ 1	11%		
(25,282)	(48,994)	(35,191)	23,712	48%	9,910	28%	Trout Creek Rec Ctg	(3.91)	(7.57)	(5.44)	4	48%	2	28%		
(10,392)	(25,035)	(2,542)	14,643	58%	(7,850)	-309%	Aquatics	(1.61)	(3.87)	(0.39)	2	58%	(1)	-309%		
(15,392)	(15,122)	(8,006)	(270)	-2%	(7,386)	-92%	Beach Club Marina	(2.38)	(2.34)	(1.24)	(0)	-2%	(1)	-92%		
(4,603)	(4,379)	(4,292)	(224)	-5%	(311)	-7%	Tennis Center	(0.71)	(0.68)	(0.66)	(0)	-5%	(0)	-7%		
(506)	(360)	(517)	(146)	-41%	11	2%	Day Camps	(0.08)	(0.06)	(0.08)	(0)	-41%	0	2%		
(7,189)	(19,474)	(20,317)	12,285	63%	13,128	65%	Recreation Programs	(1.11)	(3.01)	(3.14)	2	63%	2	65%		
1,306,090	441,059	1,202,264	865,031	196%	103,826	9%	Public Amenities	\$ 201.77	\$ 68.14	\$ 185.74	134	196%	16	9%		
1,097,441	602,718	1,056,432	494,723	82%	41,009	4%	Downhill Ski	169.54	93.11	163.21	76	82%	6	4%		
350,701	142,308	258,202	208,393	146%	92,499	36%	Cross Country Ski	54.18	21.98	39.89	32	146%	14	36%		
134,063	18,001	117,374	116,062	645%	16,689	14%	Snowplay	20.71	2.78	18.13	18	645%	3	14%		
(110,161)	(123,104)	(115,504)	12,943	11%	5,343	5%	Golf	(17.02)	(19.02)	(17.84)	2	11%	1	5%		
(7,126)	(6,721)	(5,553)	(405)	-6%	(1,572)	-28%	Campground	(1.10)	(1.04)	(0.86)	(0)	-6%	(0)	-28%		
(16,557)	(14,315)	(16,385)	(2,242)	-16%	(172)	-1%	Equestrian	(2.56)	(2.21)	(2.53)	(0)	-16%	(0)	-1%		
(2,536)	-	-	(2,536)	#####	(2,536)	#####	Bikeworks	(0.39)	-	-	(0)	0%	(0)	0%		
(10,219)	(13,728)	(6,900)	3,509	26%	(3,319)	-48%	Trails	(1.58)	(2.12)	(1.07)	1	26%	(1)	-48%		
(95,178)	(131,226)	(86,442)	36,048	27%	(8,736)	-10%	The Lodge	(14.70)	(20.27)	(13.35)	6	27%	(1)	-10%		
(3,159)	(3,223)	-	64	2%	(3,159)	#####	Summer Food and Bev	(0.49)	(0.50)	-	0	2%	(0)	0%		
(12,500)	(26,682)	(10,076)	14,182	53%	(2,424)	-24%	Pizza on the Hill	(1.93)	(4.12)	(1.56)	2	53%	(0)	-24%		
(18,680)	(2,969)	11,116	(15,711)	-529%	(29,796)	-268%	Alder Creek Café	(2.89)	(0.46)	1.72	(2)	-529%	(5)	-268%		
1,242,726	327,695	1,131,398	915,031	279%	111,328	10%	Amenities Total	\$ 191.99	\$ 50.62	\$ 174.79	141	279%	17	10%		
(1,189,361)	(1,267,695)	(1,145,527)	78,334	6%	(43,834)	-4%	HOA & Amenities Support Services	\$ (183.74)	\$ (195.84)	\$ (176.97)	12	6%	(7)	-4%		
(223,424)	(186,986)	(174,445)	(36,438)	-19%	(48,979)	-28%	General	(34.52)	(28.89)	(26.95)	(6)	-19%	(8)	-28%		
(49,432)	(102,422)	(35,124)	52,990	52%	(14,309)	-41%	Administration	(7.64)	(15.82)	(5.43)	8	52%	(2)	-41%		
(100,090)	(96,266)	(98,873)	(3,824)	-4%	(1,217)	-1%	Communications	(15.46)	(14.87)	(15.27)	(1)	-4%	(0)	-1%		
(145,092)	(152,831)	(153,004)	7,739	5%	7,912	5%	Information Tech	(22.41)	(23.61)	(23.64)	1	5%	1	5%		
(183,161)	(192,323)	(192,410)	9,162	5%	9,249	5%	Accounting	(28.30)	(29.71)	(29.73)	1	5%	1	5%		
(73,914)	(74,444)	(72,788)	530	1%	(1,126)	-2%	Human Resources	(11.42)	(11.50)	(11.24)	0	1%	(0)	-2%		
(55,275)	(45,301)	(44,106)	(9,974)	-22%	(11,169)	-25%	Architectural Standards	(8.54)	(7.00)	(6.81)	(2)	-22%	(2)	-25%		
(50,888)	(71,422)	(52,886)	20,534	29%	1,998	4%	Member Services	(7.86)	(11.03)	(8.17)	3	29%	0	4%		
(65,883)	(64,038)	(54,613)	(1,845)	-3%	(11,271)	-21%	Risk & Facility Admin	(10.18)	(9.89)	(8.44)	(0)	-3%	(2)	-21%		
(72,715)	(81,279)	(84,436)	8,564	11%	11,721	14%	Forestry	(11.23)	(12.56)	(13.04)	1	11%	2	14%		
(169,487)	(200,383)	(182,843)	30,896	15%	13,356	7%	Maintenance	(26.18)	(30.96)	(28.25)	5	15%	2	7%		
\$ 53,365	\$ (940,000)	\$ (14,129)	\$ 993,365	106%	\$ 67,494	478%	Net Operating Result	\$ 8.24	\$ (145.22)	\$ (2.18)	\$ 153.46	106%	\$ 10.43	478%		

**Tahoe Donner Association
Payroll Hours Report
for the month of March 2017**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
1,499	1,983	1,748	485	24%	250	14%	Private Amenities	4,702	5,596	5,194	893	16%	492	9%
1,459	1,773	1,484	314	18%	25	2%	Trout Creek Rec Ctr	4,390	5,018	4,460	628	13%	70	2%
17	10	-	(7)	-70%	(17)	0%	Aquatics	17	10	-	(7)	-70%	(17)	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
22	200	264	178	89%	242	92%	Recreation Programs	296	568	734	272	48%	439	60%
24,320	18,282	21,153	(6,038)	-33%	(3,167)	-15%	Public Amenities	79,376	59,126	77,081	(20,251)	-34%	(2,295)	-3%
13,823	10,108	11,662	(3,715)	-37%	(2,160)	-19%	Downhill Ski Area	45,903	32,010	42,979	(13,893)	-43%	(2,924)	-7%
3,756	2,599	3,351	(1,157)	-45%	(404)	-12%	Cross Country Ski Area	12,792	9,686	12,287	(3,106)	-32%	(505)	-4%
492	845	483	353	42%	(9)	-2%	Snowplay - Total Tubers	2,016	2,676	2,477	660	25%	461	19%
11	124	106	113	91%	95	90%	Golf Operations	26	360	392	334	93%	366	93%
494	356	510	(138)	-39%	16	3%	Golf Maintenance	800	776	839	(24)	-3%	39	5%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
42	-	43	(42)	0%	1	2%	Equestrian	96	-	69	(96)	0%	(27)	-39%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	-	0%	-	0%
3,830	3,047	3,461	(783)	-26%	(369)	-11%	The Lodge	11,532	9,894	11,769	(1,639)	-17%	237	2%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
677	559	475	(118)	-21%	(202)	-43%	Pizza on the Hill	2,118	1,805	2,201	(313)	-17%	83	4%
1,195	645	1,061	(550)	-85%	(134)	-13%	Alder Creek Café	4,093	1,919	4,068	(2,174)	-113%	(25)	-1%
25,819	20,266	22,902	(5,553)	-27%	(2,917)	-13%	Amenities Total	84,078	64,721	82,275	(19,357)	-30%	(1,804)	-2%
6,082	6,855	5,788	774	11%	(294)	-5%	HOA & Amenities Support Services	17,549	20,194	16,852	2,646	13%	(697)	-4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
522	609	475	87	14%	(47)	-10%	Administration	1,535	1,673	1,292	138	8%	(243)	-19%
645	712	580	67	9%	(65)	-11%	Communications	1,655	1,864	1,511	209	11%	(144)	-10%
524	652	450	128	20%	(75)	-17%	Information Tech	1,450	1,900	1,377	450	24%	(73)	-5%
984	1,096	991	112	10%	7	1%	Accounting	2,700	3,096	2,940	396	13%	240	8%
181	5	23	(176)	#####	(158)	-679%	Human Resources	458	290	143	(168)	-58%	(315)	-220%
569	736	484	167	23%	(85)	-18%	Architectural Standards	1,658	1,960	1,268	302	15%	(390)	-31%
421	872	367	451	52%	(54)	-15%	Member Services	1,219	2,544	1,164	1,325	52%	(55)	-5%
344	397	228	53	13%	(116)	-51%	Risk & Facility Admin	975	1,156	624	181	16%	(351)	-56%
117	184	425	67	36%	307	72%	Forestry	346	840	1,224	494	59%	878	72%
1,774	1,592	1,765	(182)	-11%	(9)	-1%	Maintenance	5,552	4,871	5,309	(681)	-14%	(244)	-5%
31,901	27,121	28,689	(4,780)	-18%	(3,211)	-11%	Total Payroll Hours	101,627	84,915	99,127	(16,712)	-20%	(2,500)	-3%

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule
for the month of **March 2017**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
																										Amount	Pctg	
10	9	9	-	-	-	-	-	-	-	-	-	10	10	10	9	20	48	83	59	18	11	10	11	9	10	0.9	9%	
9	8	8	-	-	-	-	-	-	-	-	-	9	8	9	8	9	8	8	8	8	7	8	10	8	9	0.1	2%	
-	-	0	-	-	-	-	-	-	-	-	-	-	-	-	0	2	8	16	10	1	-	-	-	0	-	(0.0)	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	12	21	14	5	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	5	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	10	21	16	1	0	-	-	-	-	-	0%	
1	0	0	-	-	-	-	-	-	-	-	-	1	2	2	1	1	5	9	5	1	2	2	1	1	1	0.8	60%	
162	156	140	-	-	-	-	-	-	-	-	-	167	155	122	61	59	98	135	119	89	54	45	146	153	148	(4.4)	-3%	
94	91	80	-	-	-	-	-	-	-	-	-	93	88	67	25	3	3	2	2	2	4	8	85	88	83	(5.6)	-7%	
27	25	22	-	-	-	-	-	-	-	-	-	28	24	19	6	0	0	1	0	2	4	10	20	25	24	(1.0)	-4%	
4	5	3	-	-	-	-	-	-	-	-	-	6	6	3	1	-	-	-	-	-	-	0	4	4	5	0.9	19%	
0	0	0	-	-	-	-	-	-	-	-	-	1	1	1	1	5	11	14	13	10	3	0	0	0	1	0.7	93%	
1	1	3	-	-	-	-	-	-	-	-	-	1	1	3	7	21	24	23	24	20	11	2	1	2	2	0.1	5%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	1	1	1	-	-	-	-	-	-	0%	
0	0	0	-	-	-	-	-	-	-	-	-	0	0	0	0	0	7	10	7	4	0	0	0	0	0	(0.1)	-39%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	2	3	2	2	1	-	-	-	-	0%	
23	22	22	-	-	-	-	-	-	-	-	-	25	23	20	17	19	25	37	34	27	20	19	22	22	23	0.5	2%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4	10	18	15	9	4	-	-	-	-	-	0%	
4	4	4	-	-	-	-	-	-	-	-	-	5	5	3	2	2	7	16	12	6	3	2	5	4	4	0.2	4%	
9	8	7	-	-	-	-	-	-	-	-	-	9	8	6	2	4	6	9	6	6	3	3	9	8	8	(0.0)	-1%	
171	165	149	-	-	-	-	-	-	-	-	-	177	165	132	71	79	146	218	178	107	65	55	157	162	158	(3.5)	-2%	
34	32	35	-	-	-	-	-	-	-	-	-	32	32	33	30	38	43	46	50	45	41	42	36	34	32	(1.3)	-4%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	3	3	-	-	-	-	-	-	-	-	-	3	2	3	3	3	3	3	3	3	3	3	3	3	2	(0.5)	-19%	
3	3	4	-	-	-	-	-	-	-	-	-	3	3	3	3	4	4	4	4	3	2	2	2	3	3	(0.3)	-10%	
2	3	3	-	-	-	-	-	-	-	-	-	3	3	3	2	2	3	3	4	3	3	3	2	3	3	(0.1)	-5%	
5	5	6	-	-	-	-	-	-	-	-	-	6	6	6	4	4	6	6	7	6	6	6	5	5	6	0.5	8%	
1	1	1	-	-	-	-	-	-	-	-	-	1	0	0	0	1	1	1	0	0	1	1	1	1	0	(0.6)	-220%	
3	3	3	-	-	-	-	-	-	-	-	-	2	2	3	3	3	4	4	4	4	4	4	4	3	2	(0.8)	-31%	
2	2	2	-	-	-	-	-	-	-	-	-	2	2	2	1	3	3	3	3	2	2	2	2	2	2	(0.1)	-5%	
2	2	2	-	-	-	-	-	-	-	-	-	1	1	1	2	2	2	2	2	2	2	2	2	2	1	(0.7)	-56%	
1	1	1	-	-	-	-	-	-	-	-	-	2	3	2	2	7	10	12	15	13	11	10	5	1	2	1.7	72%	
12	10	10	-	-	-	-	-	-	-	-	-	11	10	10	8	9	8	9	8	8	8	8	9	11	10	(0.5)	-5%	
205	197	184	-	-	-	-	-	-	-	-	-	210	197	166	100	117	189	264	228	152	106	97	193	195	191	(4.8)	-3%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **March 2017**

Month						Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg
74	53	38	(21)	-40%	(36)	-96%	221	228	7	3%
74	53	31	(21)	-40%	(43)	-141%	206	176	(30)	-17%
-	-	-	-	0%	-	0%	-	-	-	0%
-	-	-	-	0%	-	0%	-	-	-	0%
-	-	-	-	0%	-	0%	-	-	-	0%
-	-	-	-	0%	-	0%	-	-	-	0%
-	-	7	-	0%	7	100%	15	52	37	72%
1,420	2,035	1,391	615	30%	(28)	-2%	4,994	6,052	1,058	17%
924	1,341	988	417	31%	63	6%	3,212	4,067	856	21%
295	402	309	107	27%	14	4%	1,073	1,200	126	11%
5	31	2	26	84%	(4)	-240%	48	62	13	22%
-	-	-	-	0%	-	0%	-	12	12	100%
29	-	13	(29)	0%	(16)	-125%	32	16	(16)	-101%
-	-	-	-	0%	-	0%	-	-	-	0%
7	-	7	(7)	0%	(0)	-1%	10	7	(4)	-52%
-	-	-	-	0%	-	0%	-	-	-	0%
-	-	-	-	0%	-	0%	-	-	-	0%
104	137	49	33	24%	(55)	-112%	331	319	(12)	-4%
-	-	-	-	0%	-	0%	-	-	-	0%
16	34	-	19	54%	(16)	0%	63	136	73	53%
40	89	25	49	55%	(15)	-58%	223	233	10	4%
1,494	2,088	1,429	594	28%	(65)	-5%	5,215	6,280	1,065	17%
133	137	104	5	3%	(29)	-28%	512	327	(185)	-56%
-	-	-	-	0%	-	0%	-	-	-	0%
15	6	13	(10)	-169%	(2)	-13%	26	45	19	42%
5	2	6	(3)	-126%	1	16%	14	16	2	12%
2	3	11	1	28%	9	81%	5	18	13	71%
13	14	14	1	10%	1	7%	33	57	24	41%
0	0	-	(0)	#####	(0)	0%	0	-	(0)	0%
5	2	7	(3)	-173%	2	31%	8	11	3	25%
4	2	10	(2)	-100%	6	61%	8	19	11	57%
5	6	4	1	25%	(1)	-29%	12	7	(6)	-85%
2	-	0	(2)	0%	(1)	-871%	2	2	(0)	-3%
82	102	38	21	20%	(44)	-115%	403	154	(249)	-162%
1,626	2,225	1,533	599	27%	(93)	-6%	5,727	6,608	881	13%
Private Amenities							221	228	7	3%
Trout Creek Rec Ctr							206	176	(30)	-17%
Aquatics							-	-	-	0%
Beach Club Marina							-	-	-	0%
Tennis Center							-	-	-	0%
Day Camps							-	-	-	0%
Recreation Programs							15	52	37	72%
Public Amenities							4,994	6,052	1,058	17%
Downhill Ski Area							3,212	4,067	856	21%
Cross Country Ski Area							1,073	1,200	126	11%
Snowplay - Total Tubers							48	62	13	22%
Golf Operations							-	12	12	100%
Golf Maintenance							32	16	(16)	-101%
Campground							-	-	-	0%
Equestrian							10	7	(4)	-52%
Bikeworks							-	-	-	0%
Trails							-	-	-	0%
The Lodge							331	319	(12)	-4%
Summer Food and Bev							-	-	-	0%
Pizza on the Hill							63	136	73	53%
Alder Creek Café							223	233	10	4%
Amenities Total							5,215	6,280	1,065	17%
HOA & Amenities Support Services							512	327	(185)	-56%
General							-	-	-	0%
Administration							26	45	19	42%
Communications							14	16	2	12%
Information Tech							5	18	13	71%
Accounting							33	57	24	41%
Human Resources							0	-	(0)	0%
Architectural Standards							8	11	3	25%
Member Services							8	19	11	57%
Risk & Facility Admin							12	7	(6)	-85%
Forestry							2	2	(0)	-3%
Maintenance							403	154	(249)	-162%
Total Payroll Hours							5,727	6,608	881	13%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
March 2017**

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 296,062	\$ 295,812	\$ 295,291	\$ 299,389	250	0%	771	0%	(3,327)	-1%
Cash & Investments, non-Restricted	26,027,482	24,511,608	18,293,136	22,062,768	1,515,874	6%	7,734,346	42%	3,964,714	18%
Cash and Investments total	26,323,544	24,807,420	18,588,427	22,362,157	1,516,124	6%	7,735,117	42%	3,961,387	18%
Member's Dues & Receivables, Net	672,733	2,548,794	253,661	627,637	(1,876,061)	-74%	419,072	165%	45,096	7%
Other Receivables	135,459	109,816	164,330	95,008	25,643	23%	(28,870)	-18%	40,452	43%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	255,798	268,432	335,337	251,495	(12,634)	-5%	(79,539)	-24%	4,304	2%
Prepaid Expenses & Other Assets	541,008	561,339	687,119	351,375	(20,332)	-4%	(146,111)	-21%	189,633	54%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(34,149,375)	(33,885,575)	(33,357,975)	(30,740,519)	(263,800)	-1%	(791,400)	-2%	(3,408,856)	-11%
NBV of Property & Equipment	40,078,252	40,342,052	40,869,652	40,338,429	(263,800)	-1%	(791,400)	-2%	(260,177)	-1%
Construction In Progress	421,899	281,416	136,529	665,245	140,483	50%	285,370	209%	(243,346)	-37%
Net Property and Equipment	40,500,151	40,623,467	41,006,181	41,003,674	(123,317)	0%	(506,030)	-1%	(503,523)	-1%
Total Assets	\$ 68,428,693	\$ 68,919,269	\$ 61,035,054	\$ 64,691,345	(490,576)	-1%	7,393,639	12%	3,737,348	6%
Liabilities										
Accounts Payable	\$ 175,001	\$ 390,365	\$ 726,946	\$ 257,563	(215,364)	-55%	(551,945)	-76%	(82,562)	-32%
Accrued Liabilities	1,225,850	1,282,227	1,304,450	1,114,517	(56,377)	-4%	(78,600)	-6%	111,332	10%
Deferred Revenue, Annual Assessment	5,357,313	5,850,099	3,694,679	5,484,638	(492,785)	-8%	1,662,634	45%	(127,325)	-2%
Deferred Revenue, Recreation Fee	768,559	714,899	496,389	748,104	53,660	8%	272,170	55%	20,455	3%
Deferred Revenue, All Other	503,062	386,118	540,627	474,871	116,943	30%	(37,565)	-7%	28,191	6%
Deposits	386,685	353,697	383,996	347,123	32,988	9%	2,689	1%	39,561	11%
Total Liabilities	8,416,469	8,977,405	7,147,086	8,426,817	(560,935)	-6%	1,269,383	18%	(10,347)	0%
Members' Equity	60,012,224	59,941,864	53,887,968	56,264,529	70,359	0%	6,124,256	11%	3,747,695	7%
Total Liabilities and Members' Equity	\$ 68,428,693	\$ 68,919,269	\$ 61,035,054	\$ 64,691,345	(490,576)	-1%	7,393,639	12%	3,737,348	6%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

March 2017

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ 296,062	\$ 295,812	\$ 295,291	\$ 299,389	250	0%	771	0%	(3,327)	-1%	
Cash & Investments, non-Restricted	11,645,484	9,119,667	7,905,020	9,384,796	2,525,817	28%	3,740,464	47%	2,260,687	24%	
Cash and Investments total	11,941,546	9,415,479	8,200,311	9,684,185	2,526,067	27%	3,741,235	46%	2,257,361	23%	
Member's Dues & Receivables, Net	672,018	2,547,862	252,729	626,438	(1,875,844)	-74%	419,289	166%	45,580	7%	
Other Receivables	90,598	85,700	152,679	75,825	4,899	6%	(62,080)	-41%	14,774	19%	
Due From (To) Other Funds	310,543	1,097,776	(154,745)	848,462	(787,233)	-72%	465,288	301%	(537,919)	-63%	
Inventory	255,798	268,432	335,337	251,495	(12,634)	-5%	(79,539)	-24%	4,304	2%	
Prepaid Expenses & Other Assets	541,008	561,339	687,119	351,375	(20,332)	-4%	(146,111)	-21%	189,633	54%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 13,811,511	\$ 13,976,588	\$ 9,473,429	\$ 11,837,780	(165,077)	-1%	4,338,082	46%	1,973,731	17%	
Liabilities											
Accounts Payable	\$ 173,462	\$ 369,139	\$ 457,522	\$ 255,874	(195,677)	-53%	(284,060)	-62%	(82,412)	-32%	
Accrued Liabilities	1,225,352	1,281,895	1,290,215	1,114,019	(56,543)	-4%	(64,863)	-5%	111,332	10%	
Deferred Revenue, Annual Assessment	5,357,313	5,850,099	1,900,968	5,484,638	(492,785)	-8%	3,456,345	182%	(127,325)	-2%	
Deferred Revenue, Recreation Fee	768,559	714,899	496,389	748,104	53,660	8%	272,170	55%	20,455	3%	
Deferred Revenue, All Other	503,062	386,118	540,627	474,871	116,943	30%	(37,565)	-7%	28,191	6%	
Deposits	386,685	353,697	383,996	347,123	32,988	9%	2,689	1%	39,561	11%	
Total Liabilities	8,414,432	8,955,846	5,069,715	8,424,630	(541,414)	-6%	3,344,717	66%	(10,198)	0%	
Members' Equity	5,397,079	5,020,742	4,403,714	3,413,150	376,337	7%	993,365	23%	1,983,929	58%	
Total Liabilities and Members' Equity	\$ 13,811,511	\$ 13,976,588	\$ 9,473,429	\$ 11,837,780	(165,077)	-1%	4,338,082	46%	1,973,731	17%	
Balance Check	-	-	-	-							

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
March 2017

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)								
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago				
					Amount	Pctg	Amount	Pctg	Amount	Pctg			
Assets													
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	12,155,154	13,165,160	9,161,356	10,778,869	(1,010,006)	-8%	2,993,798	33%	1,376,285	13%	1,376,285	13%	1,376,285
Cash and Investments total	12,155,154	13,165,160	9,161,356	10,778,869	(1,010,006)	-8%	2,993,798	33%	1,376,285	13%	1,376,285	13%	1,376,285
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Other Receivables	41,596	22,206	11,355	19,107	19,390	87%	30,241	266%	22,489	118%	22,489	118%	22,489
Due From (To) Other Funds	(667,868)	(1,509,023)	135,652	(699,742)	841,155	56%	(803,520)	-592%	31,874	5%	31,874	5%	31,874
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Total Assets	\$ 11,528,882	\$ 11,678,343	\$ 9,308,363	\$ 10,098,234	(149,461)	-1%	2,220,519	24%	1,430,648	14%	1,430,648	14%	1,430,648
Liabilities													
Accounts Payable	\$ (149)	\$ 19,538	\$ 240,801	\$ -	(19,687)	-101%	(240,950)	-100%	(149)	0%	(149)	0%	(149)
Accrued Liabilities	249	166	10,535	249	83	50%	(10,286)	-98%	-	0%	-	0%	-
Deferred Revenue, Annual Assessment	-	-	1,153,793	-	-	0%	(1,153,793)	-100%	-	0%	-	0%	-
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-
Total Liabilities	100	19,704	1,405,129	249	(19,604)	-99%	(1,405,029)	-100%	(149)	-60%	(149)	-60%	(149)
Members' Equity	11,528,782	11,658,639	7,903,234	10,097,985	(129,857)	-1%	3,625,548	46%	1,430,798	14%	1,430,798	14%	1,430,798
Total Liabilities and Members' Equity	\$ 11,528,882	\$ 11,678,343	\$ 9,308,363	\$ 10,098,234	(149,461)	-1%	2,220,519	24%	1,430,648	14%	1,430,648	14%	1,430,648
Balance Check	-	-	-	-	-				-		-		-

Tahoe Donner Association
Statement of Financial Position
Development Fund
March 2017

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	2,078,320	2,078,320	1,078,299	1,754,652	0	0%	1,000,021	93%	323,668	18%	
Cash and Investments total	2,078,320	2,078,320	1,078,299	1,754,652	0	0%	1,000,021	93%	323,668	18%	
Member's Dues & Receivables, Net	715	932	932	1,199	(217)	-23%	(217)	-23%	(484)	-40%	
Other Receivables	2,951	1,596	296	77	1,355	85%	2,655	896%	2,874	3756%	
Due From (To) Other Funds	286,710	320,380	13,958	(244,793)	(33,670)	-11%	272,752	1954%	531,503	217%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 2,368,696	\$ 2,401,228	\$ 1,093,485	\$ 1,511,135	(32,532)	-1%	1,275,211	117%	857,561	57%	
Liabilities											
Accounts Payable	\$ 1,689	\$ 1,689	\$ 8,989	\$ 1,689	-	0%	(7,300)	-81%	0	0%	
Accrued Liabilities	249	166	3,700	249	83	50%	(3,451)	-93%	-	0%	
Deferred Revenue, Annual Assessment	-	-	581,744	-	-	0%	(581,744)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	1,938	1,855	594,433	1,938	83	4%	(592,495)	-100%	0	0%	
Members' Equity	2,366,758	2,399,373	499,052	1,509,197	(32,615)	-1%	1,867,706	374%	857,561	57%	
Total Liabilities and Members' Equity	\$ 2,368,696	\$ 2,401,228	\$ 1,093,485	\$ 1,511,135	(32,532)	-1%	1,275,211	117%	857,561	57%	
Balance Check	-	-	-	-							

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
March 2017

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	148,524	148,461	148,461	144,451	63	0%	63	0%	4,073	3%	4,073	3%
Cash and Investments total	148,524	148,461	148,461	144,451	63	0%	63	0%	4,073	3%	4,073	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	314	314	-	-	-	0%	314	0%	314	0%	314	0%
Due From (To) Other Funds	70,615	90,866	5,136	96,073	(20,251)	-22%	65,479	1275%	(25,458)	-26%	(25,458)	-26%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 219,453	\$ 239,642	\$ 153,597	\$ 240,524	(20,188)	-8%	65,856	43%	(21,070)	-9%	(21,070)	-9%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 19,635	\$ -	-	0%	(19,635)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	58,174	-	-	0%	(58,174)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	77,809	-	-	0%	(77,809)	-100%	-	0%	-	0%
Members' Equity	219,453	239,642	75,788	240,524	(20,188)	-8%	143,665	190%	(21,070)	-9%	(21,070)	-9%
Total Liabilities and Members' Equity	\$ 219,453	\$ 239,642	\$ 153,597	\$ 240,524	(20,188)	-8%	65,856	43%	(21,070)	-9%	(21,070)	-9%
Balance Check	-	-	-	-	-				-		-	

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

March 2017

	Current Month as of Mar 31, 2017	Last Month as of Feb 28, 2017	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2016	12Mths Ago as of Mar 31, 2016	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	74,227,627	74,227,627	74,227,627	71,078,948	-	0%	-	0%	3,148,679	4%
Less Accumulated Depreciation	(34,149,375)	(33,885,575)	(33,357,975)	(30,740,519)	(263,800)	-1%	(791,400)	-2%	(3,408,856)	-11%
NBV of Property & Equipment	40,078,252	40,342,052	40,869,652	40,338,429	(263,800)	-1%	(791,400)	-2%	(260,177)	-1%
Construction In Progress	421,899	281,416	136,529	665,245	140,483	50%	285,370	209%	(243,346)	-37%
Net Property and Equipment	40,500,151	40,623,467	41,006,181	41,003,674	(123,317)	0%	(506,030)	-1%	(503,523)	-1%
Total Assets	\$ 40,500,151	\$ 40,623,467	\$ 41,006,181	\$ 41,003,674	(123,317)	0%	(506,030)	-1%	(503,523)	-1%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,500,151	40,623,467	41,006,181	41,003,674	(123,317)	0%	(506,030)	-1%	(503,523)	-1%
Total Liabilities and Members' Equity	\$ 40,500,151	\$ 40,623,467	\$ 41,006,181	\$ 41,003,674	(123,317)	0%	(506,030)	-1%	(503,523)	-1%
Balance Check	-	-	-	-						
Depreciation Expense YTD	791,400									

Tahoe Donner Association
Cash and Investments Summary Report
as of 03/31/2017

	<i>current month</i> 3/31/2017	<i>last month</i> 2/28/2017	<i>last year - audited</i> 12/31/2016
Consolidated TDA Total	26,323,544	24,807,292	18,588,427
Cash/Money Market	1,449,879	2,579,666	1,742,964
Certificates of Deposit	2,838,083	2,838,083	1,337,951
US Treasuries/GovOblig	19,047,650	16,308,987	15,427,462
Bonds	2,907,131	3,000,005	-
Other/Trusts	80,801	80,551	80,051
Operating Fund	11,941,546	9,415,351	8,200,311
Cash/Money Market	1,258,626	2,470,790	1,549,376
Certificates of Deposit	588,083	588,083	337,951
US Treasuries/GovOblig	10,014,036	6,275,928	6,232,933
Trusts	80,801	80,551	80,051
Replacement Reserve Fund	12,155,154	13,165,160	9,161,356
Cash/Money Market	110,166	27,853	116,810
Certificates of Deposit	2,250,000	2,250,000	1,000,000
US Treasuries/GovOblig	6,887,857	7,887,302	8,044,546
Bonds	2,907,131	3,000,005	-
Other	-	-	-
Development Fund - non-Restricted	2,078,320	2,078,320	1,078,299
Cash/Money Market	32,433	32,433	28,563
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	2,045,887	2,045,887	1,049,736
Other	-	-	-
New Machinery & Equipment Fund	148,524	148,461	148,461
Cash/Money Market	48,654	48,591	48,215
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	99,870	99,870	100,246
Other	-	-	-

<i>as of 03/31/2017 Balance Mix</i>	
296,062	Restricted OF (ASO/457)
296,062	Restricted, all funds
26,027,482	Unrestricted, all funds
26,323,544	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all funds)

Stifel (all funds)

	3/31/2017	2/28/2017	1/31/2017	12/31/16	12/31/15	12/31/14
DJIA	20,663	20,812	19,864	19,763	17,425	17,823
Prime Rate	3.50%	3.50%	3.50%	3.50%	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.00	\$2.89	\$2.85	\$2.68	\$2.72	\$2.87

	3/31/2016	2/28/2016	1/31/2016
DJIA	17,685	16,517	16,466
Prime Rate	3.25%	3.25%	3.25%
	3/31/2015	2/28/2015	1/31/2015
DJIA	17,776	18,133	17,165
Prime Rate	3.25%	3.25%	3.25%
	3/31/2014	2/28/2014	1/31/2014
DJIA	16,458	16,322	15,699
Prime Rate	3.25%	3.25%	3.25%
	2/28/2013	2/28/2013	1/31/2013
DJIA	14,579	14,054	13,861
Prime Rate	3.25%	3.25%	3.25%

Prime Rate (last 7):	
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = www.eia.gov - regular

Tahoe Donner Association
Inventory Balances Report
March 2017

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2017	Feb 28, 2017	Mar 31, 2017	Mar 31, 2016	Dec 31, 2016
Total, ALL	293,377	268,432	255,798	251,534	335,337
subtotal Food and Beverage accounts (F&B)	107,040	109,680	111,706	89,382	127,904
subtotal Retail Merchandise accounts	186,337	158,753	144,092	162,152	207,433
subtotal The Lodge F&B accounts	62,137	60,701	66,979	53,631	71,037
Inventory Account					
11412 Inv Retail Trout Creek	12,175	11,214	11,072	23,803	11,664
11413 Inv Retail eStore	-	-	-	1,285	-
11414 Inv Retail Member Services	20,379	20,836	20,512	18,046	19,524
11415 Inv Retail Bikeworks	8,725	8,725	10,210	7,600	8,725
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	64	135	124	-	60
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	64,511	49,058	39,483	39,332	79,541
11422 Inv Retail Cross Country	33,212	23,604	14,744	16,956	39,883
11423 Inv Retail Snowplay	184	(10)	(245)	293	793
11424 Inv Retail Golf Pro Shop	30,903	28,992	31,857	35,378	31,094
11425 Inv Retail Tennis	13,992	13,992	13,992	16,227	13,992
11426 Inv Retail Marina	408	408	408	260	408
11427 Inv Retail Equestrian	1,650	1,650	1,650	2,927	1,650
11428 Inv Retail Recreation	-	-	-	31	(0)
11429 Inv Retail Golf Special Order	136	149	286	13	99
11611 Inv DHS Food Meat	2,260	2,385	2,054	2,128	2,605
11612 Inv DHS Food Seafood	103	74	44	139	91
11613 Inv DHS Food Produce	332	656	516	421	486
11614 Inv DHS Food Dairy	902	770	451	403	800
11615 Inv DHS Food NABev	2,805	2,667	2,571	2,068	3,555
11616 Inv DHS Food Other	3,908	3,775	2,579	2,849	8,557
11617 Inv DHS Bev Beer	1,077	2,802	1,876	897	2,507
11618 Inv DHS Bev Liquor	8,260	7,545	7,793	7,540	8,059
11619 Inv DHS Bev Wine	1,064	1,112	1,198	1,468	1,084
11621 Inv Trailer Food Meat	77	244	210	299	97
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	85	-	-	-	159
11624 Inv Trailer Food Dairy	63	5	0	27	73
11625 Inv Trailer Food NABev	-	-	125	58	(0)
11626 Inv Trailer Food Other	389	999	514	247	236
11631 Inv ACAC Food Meat	575	518	498	103	1,563
11632 Inv ACAC Food Seafood	-	23	201	62	370
11633 Inv ACAC Food Produce	816	773	582	205	905
11634 Inv ACAC Food Dairy	360	482	373	95	651
11635 Inv ACAC Food NABev	382	810	424	343	364
11636 Inv ACAC Food Other	2,993	3,899	3,320	585	3,748
11637 Inv ACAC Bev Beer	829	1,912	1,006	1,374	1,326
11639 Inv ACAC Bev Wine	2,482	2,953	1,962	1,505	2,880

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2017	Feb 28, 2017	Mar 31, 2017	Mar 31, 2016	Dec 31, 2016
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	-	-	-	-	-
11643 Inv Marina Food Produce	-	-	-	70	-
11644 Inv Marina Food Dairy	4	4	4	-	4
11645 Inv Marina Food NABev	272	272	272	100	272
11646 Inv Marina Food Other	629	629	629	567	629
11647 Inv Marina Bev Beer	-	-	-	-	(0)
11648 Inv Marina Bev Liquor	1,124	1,124	1,124	708	1,124
11649 Inv Marina Bev Wine	110	110	110	217	110
11661 Inv Pizza Food Meat	1,430	1,643	1,566	1,450	1,528
11663 Inv Pizza Food Produce	810	901	781	588	1,000
11664 Inv Pizza Food Dairy	1,991	2,023	1,904	1,286	2,732
11665 Inv Pizza Food NABev	948	1,045	1,145	1,016	1,173
11666 Inv Pizza Food Other	3,686	2,932	4,861	3,588	3,662
11667 Inv Pizza Bev Beer	986	1,102	1,783	1,179	866
11669 Inv Pizza Bev Wine	2,841	2,477	1,944	1,960	3,339
11671 Inv SMRFaB Food Meat	-	-	-	76	(0)
11672 Inv SMRFaB Food Seafood	-	-	-	-	(0)
11673 Inv SMRFaB Food Produce	-	-	-	-	0
11674 Inv SMRFaB Food Dairy	-	-	-	-	0
11675 Inv SMRFaB Food NABev	-	-	-	-	-
11676 Inv SMRFaB Food Other	260	260	260	102	260
11677 Inv SMRFaB Bev Beer	-	-	-	-	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	-	-	-	-	-
11681 Inv Lodge Food Meat	3,361	3,361	5,009	2,982	4,244
11682 Inv Lodge Food Seafood	678	678	1,266	752	3,498
11683 Inv Lodge Food Produce	1,427	1,427	1,626	1,218	1,688
11684 Inv Lodge Food Dairy	1,202	1,202	1,148	1,148	1,609
11685 Inv Lodge Food NABev	1,123	281	1,177	1,132	1,260
11686 Inv Lodge Food Other	6,326	6,326	7,365	6,157	7,476
11687 Inv Lodge Bev Beer	2,379	2,694	2,916	3,103	3,638
11688 Inv Lodge Bev Liquor	18,188	16,576	17,441	12,284	16,845
11689 Inv Lodge Bev Wine	27,452	28,156	29,032	24,855	30,779
11695 Inventory-Tennis Beverage	34	34	34	-	34
11696 Inventory-Tennis Food	18	18	18	26	18

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Three Months Ending March 31, 2017

		3-month YTD	12-months	12-months w/Actual FBCF		
		2017 YTD Actual	2017 Budget	YTD Actual vs Budget	2017 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 7,903,233	\$ 7,500,000	\$ 403,233	\$ 7,903,233	\$ 403,233 5%
ASSESSMENT CONTRIBUTION		3,852,000	3,852,000	-	3,852,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	-	- na
INTEREST INCOME		23,490	51,000	(27,510)	85,000	34,000 67%
SALVAGE RECEIPTS		1,709	30,000	(28,291)	30,000	- 0%
INCOME TAX EXPENSE		(249)	(1,000)	751	(7,000)	(6,000) 600%
BAD DEBT EXPENSE		-	(9,000)	9,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(157,923)	(2,941,000)	2,783,077	(3,300,000)	(359,000) 12%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(93,478)	(760,000)	666,522	(839,234)	(79,234) 10%
Replacement Reserve Fund Balance		\$ 11,528,782	\$ 7,722,000	\$ 3,806,782	\$ 7,715,000	F \$ (7,000) 0%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2016 YEAR END 12/31/2016, Beginning Balance		\$ 75,788	\$ 50,000	\$ 25,788	\$ 75,788	\$ 25,788 52%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%
INTEREST INCOME		382	-	382	1,000	1,000 na
INCOME TAX EXPENSE		-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(50,716)	(180,000)	129,284	(206,788)	(26,788) 15%
NM&E Fund Balance		\$ 219,454	\$ 64,000	\$ 155,454	\$ 64,000	\$ - 0%
DEVELOPMENT FUND (903) -						
		\$ 499,052	\$ 360,000	\$ 139,052	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	-	1,942,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	-	- na
INTEREST INCOME		2,686	2,000	686	8,000	6,000 300%
SALVAGE RECEIPTS		-	-	-	-	- na
INCOME TAX EXPENSE		(249)	(1,000)	751	(1,000)	- 0%
BAD DEBT EXPENSE		-	(7,000)	7,000	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(76,731)	(532,000)	455,269	(563,250)	(31,250) 6%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na
Development Fund Balance		\$ 2,366,758	\$ 1,764,000	\$ 602,758	\$ 1,877,802	F \$ 113,802 6%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS	C	(285,370)	(3,653,000)	3,367,630	(4,070,038)	(417,038)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(93,478)	(760,000)	666,522	(839,234)	(79,234)
YTD CAPITAL FUNDS TOTAL		(378,848)	(4,413,000)	4,034,152	(4,909,271)	(496,271)

CIP beginning balance (@ 1/1/2017)	\$	136,529
Net, CIP YTD Activity	C	\$ 285,370
Less Capitalized/place in service to Property Fund - PP&E		-
CIP Balance (g/l # 904-16510)	\$	421,899

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Three Months Ending March 31, 2017

Replacement Reserve Fund				
Change		Budget	Actual	diff
403,233	2017 Beginning Fund Balance > Budget	7,500,000	7,903,233	403,233
		Budget	Forecast	diff
(527)	2015 projects, net, capital	-	527	(527)
(314,433)	2016 projects, net, capital	-	314,433	(314,433)
(1,855)	2016 projects, net, expense	-	1,855	(1,855)
-	2016 projects, net, capital, accelerations	-	-	-
-	2016 projects, net, expense, accelerations	-	-	-
(17,170)	2017 projects, net, capital	2,941,000	2,958,170	(17,170)
(2,950)	2017 projects, net, expense	760,000	762,949	(2,950)
(26,870)	2017 accelerations, capital	-	26,870	(26,870)
(74,429)	2017 accelerations, expense	-	74,429	(74,429)
-	projects to carry-over to 2017+, capital	-	-	-
-	projects to carry-over to 2017+, expense	-	-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2017	30,000	30,000	-
34,000	Interest Income Forecast adjustment, 2017	51,000	85,000	34,000
(6,000)	Income Tax Forecast adjustment, 2017	(1,000)	(7,000)	(6,000)
-	Bad Debt Exp Forecast adjustment, 2017	(9,000)	(9,000)	-
(7,000)	Total, change schedule above			
		Budget	Forecast	diff
(7,000)	Variance of Ending Fund Balance 2017	7,722,000	7,715,000	(7,000)

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
139,052	2017 Beginning Fund Balance > Budget	360,000	499,052	139,052
		Budget	Forecast	diff
-	Association Master Plan (AMP)	12,000	12,000	-
-	Mailbox Consolidation & Improvements (feasibility)	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan	50,000	50,000	-
-	FORESTRY storage feasibility study	10,000	10,000	-
-	CROSS COUNTRY two(2) new warming huts/yurts	50,000	50,000	-
-	TRAILS Specific Projects \$196k less \$129kRR pr	67,000	67,000	-
-	TRAILS Glacier Way Trailhead parking improv (f	20,000	20,000	-
-	TDA Capital Payroll Allocation	180,000	180,000	-
10,000	TDA Contingency	118,000	108,000	10,000
-		-	-	-
-	Carry-Over Projects (not budgeted to carry-over) and Added P	-	-	-
-		-	-	-
(16,250)	TCRC Dev Feasibility Study	-	16,250	(16,250)
(25,000)	XC Cross Country Facility (2017. trash enclosure bl	-	25,000	(25,000)
-		-	-	-
	Timing between years (approved in 2016)			
-	Bad Debt Expense Forc vs Budget, 2017	(7,000)	(7,000)	-
6,000	Interest Income Forecast adjustment, 2017	2,000	8,000	6,000
-	Income Tax Forecast adjustment, 2017	(1,000)	(1,000)	-
-	other recon / rounding item			
113,802	Total, change schedule above			
		Budget	Forecast	diff
113,802	Variance of Ending Fund Balance 2017	1,764,000	1,877,802	113,802

note - not all DF projects listed above, only this with flux. See next page for full DF spend report.

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund

For the Three Months Ending March 31, 2017
 201703

	3-months YTD	12-months	12-months		
	YYYY Mo	2017	2017	2017	Forecast
	2017 3	YTD Actual	Budget (B)	FORECAST	vs Budget
DEVELOPMENT FUND (903) -					
<i>w/Actual FBCF</i>					
2016 YEAR END 12/31/2016, Beginning Balance		\$ 499,052	\$ 360,000	\$ 499,052	\$ 139,052 39%
ASSESSMENT CONTRIBUTION - Regular		1,942,000	1,942,000	1,942,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	- na
INTEREST INCOME	ii	2,686	2,000	8,000	6,000 300%
SALVAGE RECEIPTS		-	-	-	- na
INCOME TAX EXPENSE		(249)	(1,000)	(1,000)	- 0%
BAD DEBT EXPENSE		-	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(76,731)	(532,000)	(563,250)	(31,250) 6%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E	-	-	-	- na
Development Fund Balance		\$ 2,366,758	\$ 1,764,000	\$ 1,877,802 (F)	\$ 113,802 6%

	Project YR	YEAR 2017 SPEND				PROJECT TOTALS by Spend Year - all active DF Projects					Project Budget (D)	Variance Fav (Unfav)	
		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	Prior Years	Actual ITD	Future 2017	Future 2018+	ITD/Future TL		Amount	Pctg
Total, all below		76,731	532,000	563,250		5,354,109	5,430,840	486,519	1,053,264	6,970,623	6,970,623	0	0%
Association Master Plan (AMP)	2016 C	17,833	12,000	12,000	631-010-817	21,418	39,251	(5,833)	-	33,418	33,418	0	0%
Mailbox Consolidation & Improvements (feasibility study)	2017 C	-	25,000	25,000		-	-	25,000	208,000	233,000	233,000	0	0%
DOWNHILL SKI Facility & Lifts - Master Plan	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
FORESTRY storage feasibility study	2017 C	-	10,000	10,000		-	-	10,000	167,000	177,000	177,000	0	0%
CROSS COUNTRY two(2) new warming huts/yurts	2017 C	-	50,000	50,000		-	-	50,000	-	50,000	50,000	0	0%
TRAILS Specific Projects \$196k less \$129kRR portion	2017 C	1,340	67,000	67,000	431-051-251	48,824	50,164	65,660	-	115,824	115,824	0	0%
TRAILS Glacier Way Trailhead parking improv (feasibility)	2017 C	-	20,000	20,000		-	-	20,000	-	20,000	20,000	0	0%
TDA Capital Payroll Allocation	2017 C	45,000	180,000	180,000	731-165-251	-	45,000	135,000	-	180,000	180,000	0	0%
TDA Contingency	2017 C	-	118,000	108,000		-	-	108,000	-	108,000	108,000	0	0%
Carry-Over Projects (not budgeted to carry-over) and Added Projects:													
	C	-	-	-		-	-	-	-	-	-	0	#DIV/0!
TCRC Dev Feasibility Study	2016 C	13,394	-	16,250	631-132-823	3,750	17,144	2,856	-	20,000	20,000	0	0%
XC Cross Country Facility (2017. trash enclosure bldg add)	2012 C	(836)	-	25,000 (R)	231-110-554 timing b/w yrs	5,280,117	5,279,281	25,836	678,264	5,983,381	5,983,381	0	0%

(D) Development Fund portion
 Project Budget Includes Inflation Factor, as applc

R) preliminary figure, constuction bids forthcoming in February; subject to Board review and approval.
 B) - Budget as approved in fall and published in Budget Report
 F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital	180,000	249,076	206,788	42,288	50,716	85,059	144,072	-
0	2016 NMEF-CAP	-	-	-	-	-	-	-	- carry over projects
0	2016 NMEF-ADD	-	33,976	31,745	2,231	18,405	52,748	13,340	- carry over projects
1	2017 NMEF-CAP	180,000	172,000	132,138	39,862	1,908	1,908	130,230	- Budget 2017 projects
0	2017 NMEF-ADD	-	43,100	42,905	195	30,403	30,403	502	- projects added (via contingency) in 2017

Project #	Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	Color Code #, used for Formulas	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018 SPEND Carryover\$	Notes
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	8,400	8,400	-	2,239	11,847	6,161	-	project carryover from 2016 \$18k TL
651 025 804	2016 NMEF-ADD	Audio Video Equipment for Meeting Rooms	MIS	C	01	-	-	4,600	4,600	-	2,929	25,354	1,671	-	project carryover from 2016 \$27k TL
651 210 821	2016 NMEF-ADD	Power to Yurt	Ski Area-Mtn Ops	C	01	-	-	5,700	5,700	-	192	1,539	5,508	-	project carryover from 2016 \$7k TL
651 141 830	2016 NMEF-ADD	Fat Bikes - 6	Bikeworks	C	01	-	-	4,800	4,618	182	4,618	4,618	(0)	-	project carryover from 2016 \$4.8k TL
651 132 836	2016 NMEF-ADD	ATM - Trout Creek	Trout Creek OTH	C	01	-	-	3,000	2,703	297	2,703	2,703	-	-	project carryover from 2016 \$3k TL
651 110 827	2016 NMEF-ADD	Rental Boot Shelves	Cross Country	C	01	-	-	6,700	4,948	1,752	4,948	4,948	-	-	project carryover from 2016 \$6.7k TL
651 128 791	2016 NMEF-ADD	Oasis Fountain and Bottle Filler	The Lodge	C	01	-	-	776	776	-	776	1,739	0	-	project carryover from 2016 \$2.0k TLBdg
751 060 235	2017 NMEF-CAP	Foot Washer (sand)	Marina	C	01	2,000	-	2,000	2,000	-	1,908	1,908	92	-	
751 150 236	2017 NMEF-CAP	Outside Grill	Pizza	E	04	3,000	-	3,000	3,000	-	-	-	3,000	-	
751 140 245	2017 NMEF-CAP	Telescope digital	Recreation	C	04	10,000	-	10,000	7,200	2,800	-	-	7,200	-	
751 100 239	2017 NMEF-CAP	Bear Boxes	Campground	C	06	20,000	-	20,000	20,000	-	-	-	20,000	-	
751 120 243	2017 NMEF-CAP	Driving Range Mats (6) additional	Golf Complex	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	
751 130 244	2017 NMEF-CAP	ADA Pool Lift	Northwoods Pool	C	06	6,000	-	6,000	6,000	-	-	-	6,000	-	
751 210 246	2017 NMEF-CAP	Change Dispenser - Locker change	Ski Area-Mtn Ops	C	06	4,000	-	4,000	4,000	-	-	-	4,000	-	
751 090 223	2017 NMEF-CAP	Pickleball Nets	Tennis	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	
751 051 237	2017 NMEF-CAP	Dog Waste Stations -2-	Trails	C	06	2,000	-	2,000	2,000	-	-	-	2,000	-	
751 051 238	2017 NMEF-CAP	Toro Dingo Trail Blade attachment	Trails	C	06	10,000	-	10,000	10,000	-	-	-	10,000	-	
751 050 240	2017 NMEF-CAP	Bullards for Electrical and Propane tanks	Forestry	C	12	8,000	-	8,000	8,000	-	-	-	8,000	-	
751 132 234	2017 NMEF-CAP	Exercise Equipment - additional Rowing	Trout Creek FITN	C	12	10,000	-	10,000	10,000	-	-	-	10,000	-	
751 050 242	2017 NMEF-CAP	Wildland Perimeter Fencing - Crabtree	Forestry	C	12	33,000	-	33,000	33,000	-	-	-	33,000	-	
751 140 247	2017 NMEF-ADD	Bose L1 Model II Systems - 2	Recreation	C	02	-	-	8,000	8,209	(209)	8,209	8,209	-	-	
751 040 248	2017 NMEF-ADD	Varidesks and Varichairs	Member Services	C	02	-	-	3,100	3,279	(179)	3,279	3,279	-	-	
751 110 249	2017 NMEF-ADD	Snowmobile	Cross Country	C	02	-	-	14,000	13,418	582	13,418	13,418	-	-	
751 210 252	2017 NMEF-ADD	Bleachers	Ski Are - Mtn Op	C	02	-	-	6,000	6,000	-	5,498	5,498	502	-	
751 080 257	2017 NMEF-ADD	Covered Paddocks-8 Trussed Roofs-7	Equestrian Center	C	05	-	-	12,000	12,000	-	-	-	-	-	
751 050 241	2017 NMEF-CAP	Loft at Forestry	Forestry	C	99	15,000	-	15,000	-	15,000	-	-	-	-	
	2017 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	53,000	-	45,000	22,938	22,062	-	-	22,938	-	ADJUST H/I/I as new projects ADDED

2017 items being reviewed for potential 2017 spend via Contingency:
 cell signal booster for Adventure Center building, ~\$12,000

Replacement Reserve TL	3,701,000	4,142,154	4,139,233	30,826	251,401	1,303,092	3,887,837	-
Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type		25,248	25,248	25,248	-	-	-	25,248	-
272									
1	2015 RR-CAP	-	527	527	-	527	219,755	-	-
0	2015 RR-EXP	-	-	-	-	-	-	-	-
24	2016 RR-CAP	-	314,493	314,433	60	65,392	892,267	249,041	-
3	2016 RR-EXP	-	1,855	1,855	-	1,855	7,443	-	-
0	2016 RR-ACC-CAP	-	-	-	-	-	-	-	-
0	2016 RR-ACC-EXP	-	-	-	-	-	-	-	-
172	2017 RR-CAP	2,941,000	2,960,150	2,958,170	29,885	81,789	81,789	2,876,384	-
62	2017 RR-EXP	760,000	762,830	762,949	(119)	88,351	88,351	674,600	-
5	2017 RR-ACC-CAP	-	26,870	26,870	-	10,215	10,215	16,655	-
5	2017 RR-ACC-EXP	-	75,429	74,429	1,000	3,272	3,272	71,157	-

carry-over projects
 carry-over projects
 carry-over projects
 carry-over projects
 Budget 2017 projects
 Budget 2017 projects
 2017 projects added in 2017
 2017 projects added in 2017

by Location		(25,248)	(25,248)	(25,248)	-	-	-	(25,248)	-
269									
12	Administration	190,380	236,354	236,294	60	58,446	78,345	177,847	-
2	Bikeworks	30,663	30,663	30,663	-	-	-	30,662	-
2	Campground	6,104	6,104	6,104	-	-	-	6,105	-
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-
10	Cross Country	122,719	125,383	124,583	800	(127)	58,891	124,711	-
0	Day Camps	-	-	-	-	-	-	-	-
5	Equestrian Center	72,346	72,346	72,346	-	3,623	3,623	68,723	-
0	Facilities Administration	-	-	-	-	-	-	-	-
3	Forestry	68,172	68,172	68,172	-	-	-	68,172	-
3	General	(330)	248,226	247,774	452	-	-	247,774	-
17	Golf Course	358,459	358,459	357,816	642	1,531	1,531	356,285	-
8		416,524	420,024	420,024	-	2,355	47,529	417,669	-
8	Maintenance	42,668	42,668	42,668	-	14,882	14,882	27,787	-
14	Marina	68,121	68,121	68,121	-	14,392	14,392	53,729	-
46	MIS	460,780	513,715	513,749	(33)	118,922	214,048	394,828	-
8	No.Woods Pool-Bldg.	124,144	124,144	124,144	-	-	-	124,143	-
13	Northwoods	156,034	156,034	156,034	-	-	-	156,035	-
0	Northwoods Pool	-	-	-	-	-	-	-	-
5	Pizza	14,162	15,106	15,106	-	715	3,788	14,392	-
6	Recreation	20,221	24,521	24,521	-	3,460	3,460	21,061	-
15	Ski Area-Mtn Ops	267,941	278,105	278,105	-	4,695	120,421	273,409	-
3	Ski Area Rentl-Rtl	95,640	112,111	112,111	-	10,111	87,683	102,000	-
8	Ski Area - Lift Maintenance	114,731	116,846	116,846	-	1,544	1,544	115,301	-
3	Ski Area - Vehicle Maintenance	19,810	19,810	19,810	-	-	-	19,810	-
0	Ski-Ops	-	-	-	-	-	-	-	-
0	Snowplay	-	-	-	-	-	-	-	-
4	Tennis Complex	22,720	22,720	22,720	-	-	-	22,720	-
9	The Lodge	57,395	71,760	70,760	1,000	3,365	13,727	67,395	-

Replacement Reserve TL	3,701,000	4,142,154	4,139,233	30,826	251,401	1,303,092	3,887,837	-
Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
15	Trails				333,331	357,272	357,272	-	5,789	225,018	351,483	-	
9	Trout Creek BLDG				94,353	99,866	99,866	-	5,757	401,138	94,109	-	
35	Trout Creek POOLSPA				415,058	422,828	422,828	27,905	-	11,134	422,830	-	
0	Trout Creek FITNESSEQ				-	-	-	-	-	-	-	-	
1	Trout Creek OTHER				-	1,941	1,941	-	1,941	1,941	-	-	
2	Vehicle/Fleet				92,119	92,119	92,119	-	-	-	92,119	-	
3	Winter Food-Beverge				11,490	11,490	11,490	-	-	-	11,490	-	

2016 & prior Carryovers in 2017 RR Expenditures Total	-	-	0,000 carry-over variance
2017 RR Expenditures Total, per 2017 Budget Report	3,701,000		

2016 RR-CAP	Carryovers from 2016 (to list next month)	General	C	01	-	248,556	248,556	-	-	-	248,556	-	2016 project carryover into 2017, timing
2015 RR-CAP	Trails Master Plan RR Portion	Trails	C	01	-	527	527	-	527	219,755	-	-	to research, project carryover?
2016 RR-CAP	Camera - Video Marketing	MIS	C	01	-	627	627	-	627	3,596	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Workstations - Managerial	MIS	C	01	-	(92)	(92)	-	(92)	14,639	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 01 1-2 Ton PU no 8 - Golf Maintan	Golf Complex	C	01	-	500	500	-	-	45,174	500	-	2016 project carryover into 2017, timing
2016 RR-CAP	Wireless Infrastructure Upgrade	MIS	C	01	-	3,639	3,639	-	3,639	30,107	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Art & Accessories	The Lodge	C	01	-	404	404	-	404	5,266	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Trout Creek TI	Trout Creek BL	C	01	-	5,453	5,453	-	5,697	396,451	(244)	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford F150 PU no 107 - Dir of Operation	Ski Area-Mtn O	C	01	-	184	184	-	184	57,793	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Ford 00 1T Utility Bed no 3 - Ski Area	Ski Area-Mtn O	C	01	-	(20)	(20)	-	(20)	54,454	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	China	Pizza	C	01	-	404	404	-	404	1,997	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Glassware	Pizza	C	01	-	541	541	-	312	1,792	229	-	2016 project carryover into 2017, timing
2016 RR-CAP	Cell Phones	MIS	C	01	-	703	703	-	703	7,348	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Goldmine CRM Software ASO	MIS	C	01	-	13,182	13,182	-	13,182	19,723	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Barricades, Sandwich Boards	Ski Area-Mtn O	C	01	-	-	-	-	-	3,643	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Pump	Trout Creek PO	C	01	-	6,303	6,303	-	6,303	6,303	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Pool Filter and 6 Pumps	Trout Creek PO	C	01	-	(6,303)	(6,303)	-	(6,303)	4,831	-	-	reclass, see above row
2016 RR-CAP	Suit Spinner - Poolside Restroom	Trout Creek OT	C	01	-	1,941	1,941	-	1,941	1,941	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Gold Mine Software	MIS	E	01	-	1,619	1,619	-	1,619	2,580	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	Trout Creek TI	Trout Creek BL	E	01	-	60	60	-	60	4,686	-	-	2016 project carryover into 2017, timing
2016 RR-EXP	SAAS Email Software & License	MIS	E	01	-	177	177	-	177	177	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Filing Cabinets - ASO - Digitization	Administration	C	01	-	12,436	12,376	60	12,376	30,940	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	01	-	10,111	10,111	-	10,111	87,683	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Rental Equipment	Cross Country	C	01	-	(127)	(127)	-	(127)	58,891	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Storm Water Drain System	The Lodge	C	01	-	2,961	2,961	-	2,961	8,461	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Property Signs	Administration	C	01	-	1,739	1,739	-	1,739	3,073	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	Accounting Software	MIS	C	01	-	9,950	9,950	-	9,950	46,763	-	-	2016 project carryover into 2017, timing
2016 RR-CAP	HRB Software HR	MIS	C	01	-	1,400	1,400	-	1,400	1,400	-	-	2016 project carryover into 2017, timing
2017 RR-CAP	Tire Chains Ldr no. 101	Maintenance	C	01	7,404	7,404	7,404	-	7,382	7,382	22	-	
2017 RR-CAP	Tire Chains Ldr no. 26 - CAT 938K	Maintenance	C	01	7,515	7,515	7,515	-	7,500	7,500	15	-	
2017 RR-EXP	Ski Area Counter Repairs	Ski Area Rentl-I	E	02	5,500	5,500	5,500	-	-	-	5,500	-	

Replacement Reserve TL	3,701,000	4,142,154	4,139,233	30,826	251,401	1,303,092	3,887,837	-
Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
2017 RR-ACC-EXP	Snowbird Drive Repair	Ski Area - Lift M	E	02		2,115	2,115	-	1,544	1,544	571	-	
2017 RR-ACC-CAP	Snowplay Firepits	Recreation	C	02		4,300	4,300	-	3,460	3,460	840	-	
2017 RR-ACC-EXP	Northwoods Poolside Restroom Design	Administration	E	04		20,000	20,000	-	-	-	20,000	-	
2017 RR-ACC-CAP	Managerial Desk replacements	Administration	C	04		5,000	5,000	-	4,400	4,400	600	-	
2017 RR-ACC-CAP	Mezzanine Blinds - Motorized	Administration	C	04		6,800	6,800	-	-	-	6,800	-	
2017 RR-ACC-CAP	Pro Shop Slat wall replacement/repairs	Golf Complex	C	04		3,000	3,000	-	2,355	2,355	645	-	
2017 RR-ACC-EXP	Engrng Svcs and Constr Docs-Covrd Wa	The Lodge	E	04		11,000	10,000	1,000	-	-	10,000	-	
2017 RR-ACC-CAP	Pool Pumps -Jet-Spas-7	Trout Creek PO	C	04		7,770	7,770	-	-	-	7,770	-	
2017 RR-EXP	Mailbox Cluster Repair-Replace	General Mainte	E	05	3,049	3,049	3,049	-	-	-	3,049	-	
2017 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	05	9,663	9,663	9,663	-	-	-	9,663	-	
2017 RR-EXP	Marina Pkg-Stripe	Marina	E	05	1,012	1,012	1,012	-	-	-	1,012	-	
2017 RR-CAP	GC Pking Seal-Stripe	Golf Complex	E	05	13,413	13,413	13,413	-	-	-	13,413	-	
2017 RR-EXP	Top Shop Seal	Ski Area - Vehic	E	05	1,588	1,588	1,588	-	-	-	1,588	-	
2017 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn O	E	05	16,963	16,963	16,963	-	-	-	16,963	-	
2017 RR-EXP	Boat Strg. Seal-Stripe	General Mainte	E	05	9,944	9,944	9,944	-	-	-	9,944	-	
2017 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BL	E	05	14,711	14,711	14,711	-	-	-	14,711	-	
2017 RR-EXP	Misc. Pav. Crack Repairs	General Mainte	E	05	12,255	12,255	12,255	-	-	-	12,255	-	
2017 RR-EXP	Asphalt Repairs	Trout Creek BL	E	05	9,829	9,829	9,829	-	-	-	9,829	-	
2017 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	05	10,285	10,285	10,285	-	-	-	10,285	-	
2017 RR-CAP	Asphalt - #9 Maintenance Road	Golf Course	C	05	41,405	41,405	41,405	-	-	-	41,405	-	
2017 RR-CAP	Golf Carts- Purchase -80+shuttle 2017 or	Golf Complex	C	05	379,342	379,342	379,342	-	-	-	379,342	-	
2017 RR-CAP	Golf Rental Clubs	Golf Complex	C	05	10,947	10,947	10,947	-	-	-	10,947	-	
2017 RR-CAP	Bear Boxes (2)	Golf Complex	C	05	3,879	3,879	3,879	-	-	-	3,879	-	
2017 RR-CAP	Appliance - Ice Maker	Golf Complex	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Pool Cover Summer	No. Woods Pool	C	05	3,651	3,651	3,651	-	-	-	3,651	-	
2017 RR-CAP	Cover- Lap Pool	Trout Creek PO	C	05	3,037	3,037	3,037	27,905	-	-	3,037	-	
2017 RR-CAP	Cover - Kiddy Pool	Trout Creek PO	C	05	3,037	3,037	3,037	-	-	-	3,037	-	
2017 RR-CAP	Furniture- Patio Partial R/R	Trout Creek PO	C	05	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Exercise Equipment - Stairclimbers -2-	Trout Creek BL	C	05	11,360	11,360	11,360	-	-	-	11,360	-	
2017 RR-CAP	Exercise Equipment - Ellipticals -2-	Trout Creek BL	C	05	13,539	13,539	13,539	-	-	-	13,539	-	
2017 RR-CAP	Playground Soft Fall Fiber	Trout Creek BL	C	05	6,034	6,034	6,034	-	-	-	6,034	-	
2017 RR-CAP	Trash Receptacles	Trout Creek BL	C	05	30,782	30,782	30,782	-	-	-	30,782	-	
2017 RR-CAP	Smallwares / Flatware	Pizza	C	05	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Awning	Pizza	C	05	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Salad Bar	Pizza	C	05	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Trailer - Portable Restroom Generator	Recreation	C	05	5,006	5,006	5,006	-	-	-	5,006	-	
2017 RR-CAP	Radio Equipment -5-	Administration	C	05	3,543	3,543	3,543	-	-	-	3,543	-	
2017 RR-CAP	Handheld Radios -4-	Administration	C	05	8,685	8,685	8,685	-	-	-	8,685	-	
2017 RR-CAP	Umbrellas / Stands	Cross Country	C	05	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Horses	Equestrian Cent	C	05	5,027	5,027	5,027	-	-	-	5,027	-	
2017 RR-CAP	Feeders -40-	Equestrian Cent	C	05	2,531	2,531	2,531	-	-	-	2,531	-	
2017 RR-EXP	South Arena rock removal	Equestrian Cent	E	05	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	South Arena Footing	Equestrian Cent	C	05	48,590	48,590	48,590	-	-	-	48,590	-	

Replacement Reserve TL	3,701,000	4,142,154	4,139,233	30,826	251,401	1,303,092	3,887,837	-
Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Reset in Study	Notes
2017 RR-CAP	Picnic tables -12	Equestrian Cent	C	05	12,149	12,149	12,149	-	3,623	3,623	8,526	-	
2017 RR-EXP	Bunker Sand Partial Supplement	Golf Course	E	05	5,049	5,049	5,049	-	-	-	5,049	-	
2017 RR-CAP	Toro 5510D - 1	Golf Course	C	05	65,677	65,677	65,677	-	-	-	65,677	-	
2017 RR-CAP	Mower- Toro 3250 Triplex	Golf Course	C	05	53,477	53,477	53,477	-	-	-	53,477	-	
2017 RR-CAP	Roller Kit - Fairway	Golf Course	C	05	13,666	13,666	13,666	-	-	-	13,666	-	
2017 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	05	15,770	15,770	15,770	-	-	-	15,770	-	
2017 RR-CAP	Toro Greens Mower Reels	Golf Course	C	05	3,281	3,281	3,281	-	-	-	3,281	-	
2017 RR-CAP	Spreader Lely	Golf Course	C	05	6,782	6,782	6,782	-	-	-	6,782	-	
2017 RR-CAP	Turfco Metermatic	Golf Course	C	05	6,377	6,377	6,377	-	-	-	6,377	-	
2017 RR-EXP	Sod Repair	Golf Course	E	05	20,347	20,347	20,347	-	-	-	20,347	-	
2017 RR-EXP	Inlet Plumbing Hardware Repair	Golf Course	E	05	20,246	20,246	20,246	-	-	-	20,246	-	
2017 RR-CAP	Irrigation Sys-D Rng	Golf Course	C	05	42,010	42,010	42,010	-	-	-	42,010	-	
2017 RR-CAP	Mower Verticut Reels -5-	Golf Course	C	05	8,487	8,487	8,487	-	-	-	8,487	-	
2017 RR-CAP	Irrigation Pump Well no. 14	Golf Course	C	05	15,668	15,668	15,668	-	-	-	15,668	-	
2017 RR-CAP	Irrigation Heads	Golf Course	C	05	20,618	20,618	19,976	642	1,531	1,531	18,445	-	
2017 RR-CAP	Overseeder Ryan Mata - Walk Behind	Golf Course	C	05	9,313	9,313	9,313	-	-	-	9,313	-	
2017 RR-CAP	Bikes - Day Camps	Bikeworks	C	05	5,136	5,136	5,136	-	-	-	5,136	-	
2017 RR-CAP	Bike Rentals	Bikeworks	C	05	25,526	25,526	25,526	-	-	-	25,526	-	
2017 RR-CAP	Carpet - Dining Room	The Lodge	C	05	9,622	9,622	9,622	-	-	-	9,622	-	
2017 RR-CAP	China and Glassware	The Lodge	C	05	7,396	7,396	7,396	-	-	-	7,396	-	
2017 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	05	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Ping Pong Table	Campground	C	05	2,035	2,035	2,035	-	-	-	2,035	-	
2017 RR-CAP	Facility Signage	Campground	C	05	4,070	4,070	4,070	-	-	-	4,070	-	
2017 RR-EXP	Dock Repairs	Marina	E	05	6,049	6,049	6,049	-	-	-	6,049	-	
2017 RR-EXP	State Land Commission Lease	Marina	E	05	8,753	8,753	8,753	-	3,477	3,477	5,276	-	
2017 RR-CAP	Inflatables - WIBIT	Marina	C	05	6,822	6,822	6,822	-	-	-	6,822	-	
2017 RR-CAP	Tables- Picnic -13 -	Marina	C	05	13,464	13,464	13,464	-	6,093	6,093	7,371	-	
2017 RR-CAP	Kayaks-One Man (2)	Marina	C	05	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Boat - Rescue Motor	Marina	C	06	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Stand up Paddleboards - Partial/Annual	Marina	C	06	5,061	5,061	5,061	-	-	-	5,061	-	
2017 RR-CAP	Kayaks-Two Man (2)	Marina	C	06	2,610	2,610	2,610	-	-	-	2,610	-	
2017 RR-CAP	Boat - Rescue - Hull	Marina	C	06	4,568	4,568	4,568	-	-	-	4,568	-	
2017 RR-CAP	Windsurfer Rigs	Marina	C	06	2,072	2,072	2,072	-	1,937	1,937	136	-	see next row, reclass required
2017 RR-CAP	Windsurfer (2)	Marina	C	06	3,079	3,079	3,079	-	2,886	2,886	193	-	
2017 RR-EXP	Furniture beach - repair	Marina	E	06	6,532	6,532	6,532	-	-	-	6,532	-	
2017 RR-EXP	Deck-Pavers Repair	Northwoods	E	06	5,642	5,642	5,642	-	-	-	5,642	-	
2017 RR-CAP	Kiosk - Snowplay Storage Tuffshed	Recreation	C	06	6,629	6,629	6,629	-	-	-	6,629	-	
2017 RR-EXP	Bocce Courts Repair	Recreation	E	06	3,032	3,032	3,032	-	-	-	3,032	-	
2017 RR-CAP	Cargo Net-Snow Play	Recreation	C	06	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Playground Soft Fall Fiber	Recreation	C	06	3,529	3,529	3,529	-	-	-	3,529	-	
2017 RR-EXP	Building Paint and Stain - Exterior	The Lodge	E	06	33,072	33,072	33,072	-	-	-	33,072	-	
2017 RR-EXP	DSL Bldg Exterior Painting	Ski Area-Mtn O	E	06	31,435	31,435	31,435	-	-	-	31,435	-	
2017 RR-EXP	Building Paint and Stain - Exterior	Cross Country	E	06	25,497	25,497	25,497	-	-	-	25,497	-	
2017 RR-CAP	Court Crack Repairs	Tennis Complex	E	06	6,312	6,312	6,312	-	-	-	6,312	-	

Replacement Reserve TL	3,701,000	4,142,154	4,139,233	30,826	251,401	1,303,092	3,887,837	-
Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

Category	Component	Location	Type	2017 Planned Month	2017 BUDGET	2017 REVISED BUDGET	2017 FORECAST	2017 Revised Budget vs Forecast	2017 YTD Actual	ITD Actual	2017 SPEND TO GO	2018+ SPEND Carryover\$ Res in Study	Notes
2017 RR-CAP	Court Resurf. Pickleball	Tennis Complex	C	06	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Divider Net Skirts	Tennis Complex	C	06	4,252	4,252	4,252	-	-	-	4,252	-	
2017 RR-EXP	Repairs - Skylight Windows	Tennis Complex	E	06	2,033	2,033	2,033	-	-	-	2,033	-	
2017 RR-CAP	Stove- 4 Burner-Flattop	Winter Food-Be	C	07	3,391	3,391	3,391	-	-	-	3,391	-	
2017 RR-CAP	Appliance - Pitco Deep Fryer	Winter Food-Be	C	07	6,074	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Deck Barbeque Cabinets and Counter	Winter Food-Be	E	07	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Roll Up Doors - 4 Maint. Building / Ceil Maintenance		C	09	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	3,768	3,768	3,768	-	-	-	3,768	-	
2017 RR-CAP	Skidsteer - Sweeper - Replacement Brush	Maintenance	C	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Tool Inventory	Maintenance	C	09	5,101	5,101	5,101	-	-	-	5,101	-	
2017 RR-EXP	Stormwater Dis. System - Containment-	Maintenance	E	09	3,600	3,600	3,600	-	-	-	3,600	-	
2017 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn O	E	09	5,061	5,061	5,061	-	-	-	5,061	-	
2017 RR-EXP	Stormwater - Containment- Repair	Marina	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	09	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Snowmobile Skandic Wide Track - 2009	Cross Country	C	09	15,010	17,800	17,000	800	-	-	17,000	-	
2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	24,251	24,251	24,251	-	-	-	24,251	-	
2017 RR-CAP	Gate: Fire AccessRd	Forestry	C	09	6,074	6,074	6,074	-	-	-	6,074	-	
2017 RR-EXP	Mastication	Forestry	E	09	59,715	59,715	59,715	-	-	-	59,715	-	
2017 RR-CAP	Brush Cutters Stihl -2-	Forestry	C	09	2,383	2,383	2,383	-	-	-	2,383	-	
2017 RR-CAP	Outside Restrooms - Toilet Partitions	Northwoods	C	09	6,126	6,126	6,126	-	-	-	6,126	-	
2017 RR-CAP	Outside Restrooms - Tile MV	Northwoods	C	09	40,837	40,837	40,837	-	-	-	40,837	-	
2017 RR-EXP	Outside Restrooms - Paint	Northwoods	E	09	3,267	3,267	3,267	-	-	-	3,267	-	
2017 RR-CAP	Outside Restrooms -Plumbing	Northwoods	C	09	10,209	10,209	10,209	-	-	-	10,209	-	
2017 RR-CAP	Outside Restrooms - Fixtures	Northwoods	C	09	20,419	20,419	20,419	-	-	-	20,419	-	
2017 RR-CAP	Outside Restrooms - Lockers	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Doors - 4 -	Northwoods	C	09	8,175	8,175	8,175	-	-	-	8,175	-	
2017 RR-CAP	Outside Restrooms - Electrical	Northwoods	C	09	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Outside Restrooms - Electrical Fixtures	Northwoods	C	10	2,044	2,044	2,044	-	-	-	2,044	-	
2017 RR-CAP	Outside Restrooms - HVAC/Ventilation	Northwoods	C	10	4,087	4,087	4,087	-	-	-	4,087	-	
2017 RR-CAP	No. 116 - Ford 1-2 P-U - Maint	Vehicle/Fleet	C	10	40,492	40,492	40,492	-	-	-	40,492	-	
2017 RR-CAP	No. 106 - Ford F250 V10 - Maint	Vehicle/Fleet	C	10	51,627	51,627	51,627	-	-	-	51,627	-	
2017 RR-EXP	Fencing - repair	Cross Country	E	10	2,572	2,572	2,572	-	-	-	2,572	-	
2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	6,275	6,275	6,275	-	-	-	6,275	-	
2017 RR-CAP	Trail maintenance 2017 only	Cross Country	C	10	42,977	42,977	42,977	-	-	-	42,977	-	
2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn O	C	10	56,762	56,762	56,762	-	-	-	56,762	-	
2017 RR-CAP	Eagle Rock Chair Pads	Ski Area-Mtn O	C	10	11,886	11,886	11,886	-	-	-	11,886	-	
2017 RR-CAP	Drinking Fountains / Bottle Fillers -3-	Ski Area-Mtn O	C	10	7,592	7,592	7,592	-	4,531	4,531	3,061	-	
2017 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn O	C	10	4,049	4,049	4,049	-	-	-	4,049	-	
2017 RR-CAP	Uniforms	Ski Area-Mtn O	C	10	107,809	117,809	117,809	-	-	-	117,809	-	
2017 RR-CAP	Snowmobile BRP Legend 800 - 2008 - S	Ski Area-Mtn O	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Tools - Specialty - Downhill Ski	Ski Area-Mtn O	C	10	5,269	5,269	5,269	-	-	-	5,269	-	
2017 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn O	E	10	2,031	2,031	2,031	-	-	-	2,031	-	
2017 RR-CAP	Snowflake Vests	Ski Area-Mtn O	C	10	3,899	3,899	3,899	-	-	-	3,899	-	
2017 RR-CAP	Honda Snowthrower	Ski Area - Lift M	C	10	2,838	2,838	2,838	-	-	-	2,838	-	

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Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

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2017 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Snowbird Sheaves	Ski Area - Lift M	C	10	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift M	C	10	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Roof-Siding-Lift Shacks (SB)	Ski Area - Lift M	C	10	23,283	23,283	23,283	-	-	-	23,283	-	
2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift M	C	10	48,590	48,590	48,590	-	-	-	48,590	-	
2017 RR-EXP	Eagle Rock Electric Motor Repairs	Ski Area - Lift M	E	10	4,589	4,589	4,589	-	-	-	4,589	-	
2017 RR-CAP	Workbenches	Ski Area - Vehic	C	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Groomer - Tiller no 1	Ski Area - Vehic	C	10	16,197	16,197	16,197	-	-	-	16,197	-	
2017 RR-CAP	Rental Equipment	Ski Area Rentl-I	C	10	90,140	96,500	96,500	-	-	-	96,500	-	
2017 RR-ACC-EXP	Trail Segment 28-30 (Teton Way sing Trails		E	10		23,414	23,414	-	-	-	23,414	-	
2017 RR-CAP	Trails Wayfinding Map Design	Trails	C	10	5,868	5,868	5,868	-	2,262	2,262	3,606	-	
2017 RR-CAP	Wildland Perimeter Fencing	Trails	C	10	66,811	66,811	66,811	-	-	-	66,811	-	
2017 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	10	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Trail - Nature Loop Bridge	Trails	C	10	20,246	20,246	20,246	-	-	-	20,246	-	
2017 RR-EXP	Trail 61-64 Repair Aspen - Rust never sl	Trails	E	10	21,414	21,414	21,414	-	-	-	21,414	-	
2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	76,477	76,477	76,477	-	-	-	76,477	-	
2017 RR-EXP	Trail 15-37 Repair Upper Whoop it up	Trails	E	10	7,138	7,138	7,138	-	-	-	7,138	-	
2017 RR-EXP	Trail 49-50 repair E. Perimeter @ Brook	Trails	E	10	3,569	3,569	3,569	-	-	-	3,569	-	
2017 RR-EXP	Trail Repair/Improvement	Trails	E	10	7,359	7,359	7,359	-	-	-	7,359	-	
2017 RR-CAP	Trail 68-68A remodel - Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	1,500	1,500	24,005	-	
2017 RR-CAP	Trail 67-67A Remodel - E Mustang Sally	Trails	C	10	25,505	25,505	25,505	-	1,500	1,500	24,005	-	
2017 RR-CAP	Trail 31A-32A Remodel S Euer vally trai	Trails	C	10	51,010	51,010	51,010	-	-	-	51,010	-	
2017 RR-CAP	Trail 56-57 Remodel E Perimeter - North	Trails	C	10	20,404	20,404	20,404	-	-	-	20,404	-	
2017 RR-CAP	Pool - Tile/Coping R/R	No.Woods Pool-	C	12	30,744	30,744	30,744	-	-	-	30,744	-	
2017 RR-CAP	Pool - VGB Grates/Deck Seal	No.Woods Pool-	C	12	5,124	5,124	5,124	-	-	-	5,124	-	
2017 RR-CAP	Pool Plaster	No.Woods Pool-	C	12	46,117	46,117	46,117	-	-	-	46,117	-	
2017 RR-CAP	Pool Slide	No.Woods Pool-	C	12	25,307	25,307	25,307	-	-	-	25,307	-	
2017 RR-CAP	Pool Filter - Sand	No.Woods Pool-	C	12	3,060	3,060	3,060	-	-	-	3,060	-	
2017 RR-CAP	Pool - Grabrails/Handrails	No.Woods Pool-	C	12	5,201	5,201	5,201	-	-	-	5,201	-	
2017 RR-CAP	Pool Pumps -2-	No.Woods Pool-	C	12	4,939	4,939	4,939	-	-	-	4,939	-	
2017 RR-EXP	Chemical Probes (12)	Trout Creek PO	E	12	2,987	2,987	2,987	-	-	-	2,987	-	
2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Filter Sand - REC Pool	Trout Creek PO	C	12	4,039	4,039	4,039	-	-	-	4,039	-	
2017 RR-CAP	Plaster - Spa#1	Trout Creek PO	C	12	12,124	12,124	12,124	-	-	-	12,124	-	
2017 RR-CAP	Rec Pool - Lighting	Trout Creek PO	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
2017 RR-CAP	Coping + Tile Rec Pool	Trout Creek PO	C	12	25,732	25,732	25,732	-	-	-	25,732	-	
2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek PO	C	12	7,432	7,432	7,432	-	-	-	7,432	-	
2017 RR-CAP	Outdoor spa #2 Jet Pump	Trout Creek PO	C	12	4,252	4,252	4,252	-	-	-	4,252	-	
2017 RR-CAP	Pumps - Chem -3- Spas	Trout Creek PO	C	12	3,553	3,553	3,553	-	-	-	3,553	-	
2017 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Lap	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pumps- Chem-2- Rec	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Kiddy Pool	Trout Creek PO	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
2017 RR-CAP	Pump Circultn- Lap Pool	Trout Creek PO	C	12	7,066	7,066	7,066	-	-	-	7,066	-	

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Capital	2,941,000	3,302,040	3,300,000	29,945	157,923	1,204,026	3,142,080	-
Expense	760,000	840,114	839,234	881	93,478	99,066	745,757	-

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2017 RR-CAP	Pools/Spas VGB Grates	Trout Creek PO	C	12	11,135	11,135	11,135	-	-	-	11,135	-	
2017 RR-CAP	Plaster- Kiddy Pool	Trout Creek PO	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
2017 RR-CAP	Coping + Tile Kiddy	Trout Creek PO	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
2017 RR-CAP	Coping + Tile Spas	Trout Creek PO	C	12	12,148	12,148	12,148	-	-	-	12,148	-	
2017 RR-CAP	Heater- Steam Room	Trout Creek PO	C	12	48,295	48,295	48,295	-	-	-	48,295	-	
2017 RR-CAP	Heater- Laars Lap Pool	Trout Creek PO	C	12	26,016	26,016	26,016	-	-	-	26,016	-	
2017 RR-CAP	Plaster- Lap	Trout Creek PO	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
2017 RR-CAP	Plaster- Rec Pool	Trout Creek PO	C	12	60,738	60,738	60,738	-	-	-	60,738	-	
2017 RR-CAP	Plaster - Spa#2	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Heater - Laars - Spa #2	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Heater - Laars - Spa #1	Trout Creek PO	C	12	7,656	7,656	7,656	-	-	-	7,656	-	
2017 RR-CAP	Plaster - Covered Spa	Trout Creek PO	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
2017 RR-CAP	Rec Pool Handrails (5)	Trout Creek PO	C	12	5,107	5,107	5,107	-	-	-	5,107	-	
2017 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek PO	C	12	5,109	5,109	5,109	-	-	-	5,109	-	
2017 RR-CAP	Rec. Pool Grabrails (4)	Trout Creek PO	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
2017 RR-EXP	Mail Machine - Lease	Administration	E	12	4,096	4,096	4,096	-	1,102	1,102	2,994	-	
2017 RR-EXP	DO NOT USE - SEE BELOW	Administration	E	12	-	-	-	-	-	-	-	-	
2017 RR-EXP	Copier Lease- Admin	Administration	E	13	33,870	33,870	33,870	-	7,579	7,579	26,291	-	
2017 RR-EXP	Reserve Payroll Allocation	Administration	E	13	125,000	125,000	125,000	-	31,250	31,250	93,750	-	
2017 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
2017 RR-CAP	SnapOn Software Upgrade	Maintenance	C	13	1,108	1,108	1,108	-	-	-	1,108	-	
2017 RR-EXP	Reserve Fund Software	MIS	E	13	2,402	2,402	2,402	-	1,200	1,200	1,202	-	
2017 RR-CAP	POS(1) Aloha	MIS	C	13	2,232	2,232	2,232	-	-	-	2,232	-	
2017 RR-EXP	Service Microsoft 365 license	MIS	E	13	24,113	26,943	26,943	-	26,943	26,943	-	-	Over initial budget
2017 RR-CAP	UPS Units- Network	MIS	C	13	6,391	6,391	6,391	-	-	-	6,391	-	
2017 RR-EXP	Maintenance Work Order-M- Software L	MIS	E	13	2,041	2,041	2,041	-	1,359	1,359	682	-	
2017 RR-EXP	E-Store	MIS	E	13	6,001	6,001	6,001	-	4,614	4,614	1,388	-	
2017 RR-CAP	Adobe-Macromedia Software	MIS	C	13	7,654	7,654	7,654	-	-	-	7,654	-	
2017 RR-CAP	POS Equip- Receipt Printers	MIS	C	13	7,018	7,018	7,018	-	-	-	7,018	-	
2017 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,048	1,048	1,081	(33)	1,081	1,081	-	-	
2017 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	8,409	8,409	34,479	-	
2017 RR-CAP	POS Terminal- Hardware	MIS	C	13	13,160	13,160	13,160	-	1,477	1,477	11,682	-	
2017 RR-CAP	RTP Systems(2) Hardware and Software	MIS	C	13	8,098	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	AC Unit - Servers	MIS	C	13	8,324	8,324	8,324	-	-	-	8,324	-	
2017 RR-CAP	Timeclocks	MIS	C	13	81,556	81,556	81,556	-	-	-	81,556	-	
2017 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-	
2017 RR-CAP	Gold Mine Software - Replacement	MIS	C	13	60,738	60,738	60,738	-	5,466	5,466	55,272	-	
2017 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,074	3,074	3,074	-	-	-	3,074	-	
2017 RR-EXP	Trails User Smartphone App	MIS	E	13	5,068	5,068	5,068	-	1,337	1,337	3,731	-	
2017 RR-CAP	Ntwrk Softwr- Imaging	MIS	C	13	3,318	3,318	3,318	-	-	-	3,318	-	
2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	2,138	2,138	2,138	-	-	-	2,138	-	
2017 RR-CAP	Workstations- Communic.	MIS	C	13	7,637	7,637	7,637	-	1,656	1,656	5,981	-	
2017 RR-CAP	AV System - Projector - Prolite (4)	MIS	C	13	20,028	20,028	20,028	-	10,814	10,814	9,214	-	
2017 RR-CAP	Server- Hardware	MIS	C	13	6,110	6,110	6,110	-	-	-	6,110	-	

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2017 RR-CAP	F+B Hardware	MIS	C	13	7,128	7,128	7,128	-	-	-	7,128	-	
2017 RR-CAP	Workgroup Printer- NWDS	MIS	C	13	2,408	2,408	2,408	-	-	-	2,408	-	
2017 RR-CAP	Plotter/Scanner-ASO	MIS	C	13	12,564	12,564	12,564	-	-	-	12,564	-	
2017 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-	
2017 RR-CAP	Workstations- Managers	MIS	C	13	25,461	25,461	25,461	-	17,613	17,613	7,849	-	
2017 RR-EXP	Kronos User License	MIS	E	13	2,240	2,240	2,240	-	-	-	2,240	-	
2017 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
2017 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
2017 RR-CAP	POS Equip- ID-Pass Equip (4)	MIS	C	13	11,243	11,243	11,243	-	1,386	1,386	9,856	-	
2017 RR-CAP	Ntwrk Softwr- AntiVirus	MIS	C	13	8,209	8,209	8,209	-	-	-	8,209	-	
2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	13	20,267	20,267	20,267	-	393	393	19,874	-	
2017 RR-CAP	VOIP-Remote Networking	MIS	C	13	37,697	37,697	37,697	-	1,445	1,445	36,251	-	
2017 RR-CAP	UPS Units- Server	MIS	C	13	1,542	1,542	1,542	-	795	795	747	-	
2017 RR-CAP	NWDS Ext Master Plan Design/Permit	Northwoods	C	13	35,348	35,348	35,348	-	-	-	35,348	-	
2017 RR-EXP	Appliance - Walk-in Refrigeration Repai	The Lodge	E	13	2,020	2,020	2,020	-	-	-	2,020	-	
2017 RR-CAP	Remote Condenser	The Lodge	C	13	3,260	3,260	3,260	-	-	-	3,260	-	
2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	18,900	18,900	-	1,728	1,728	17,172	-	replaces Kronos clock component
2017 RR-EXP	Door Safety Upgrade	Trout Creek BLJ #####	C	99	8,098	8,098	8,098	-	-	-	8,098	-	
2017 RR-CAP	Club Car -Marshal Carts (2)	Golf Complex	C	99	5,906	5,906	5,906	-	-	-	5,906	-	
2017 RR-CAP	Filing Cabinets - ASO - Digital Files	Administration	C	99	15,184	15,184	15,184	-	-	-	15,184	-	Vs 621020533
2017 RR-CAP	Rounding, Capital (and contringency)	General	C	13	(10,883)	(10,883)	(11,421)	538	-	-	(11,421)	-	estimated project deferrals/timing impacts
2017 RR-EXP	Rounding, Expense (and contingency)	General	E	13	10,553	10,553	10,639	(86)	-	-	10,639	-	estimated project deferrals/timing impacts

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
46,000	46,000	46,000	0	0%	0	0%	36053	Revenue								
								ALLOCATED RECREATION FE	138,000	138,000	138,000	0	0%	0	0%	1,000,000
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	175,000
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	85,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	225,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	235,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	110,000
224,470	127,215	194,854	97,255	76%	29,616	15%	35560	Ski Lift Revenue - Public	884,231	563,010	864,181	321,221	57%	20,050	2%	720,000
19,631	14,000	19,695	5,631	40%	-64	0%	35565	Ski Lift Revenue - P.O.	94,789	58,000	94,994	36,789	63%	-205	0%	96,000
47,283	23,400	18,708	23,883	102%	28,575	153%	35570	Ski Passes - Public	139,771	68,200	59,331	71,571	105%	80,440	136%	97,000
60,398	39,200	48,595	21,198	54%	11,803	24%	35575	Ski Passes - P.O.	178,944	114,600	146,198	64,344	56%	32,747	22%	166,000
1,082	500	717	582	116%	364	51%	35597	Ski Team - Public	2,975	2,500	2,870	475	19%	105	4%	2,500
3,593	3,000	1,768	593	20%	1,825	103%	35598	Ski Team - P.O.	10,480	9,000	6,769	1,480	16%	3,711	55%	10,000
135	0	75	135	0%	60	80%	35599	Race Events	135	7,000	208	-6,865	-98%	-73	-35%	7,000
830	200	249	630	315%	581	233%	35594	Snowplay Member	1,619	1,900	1,740	-281	-15%	-121	-7%	3,300
16,272	2,300	6,849	13,972	607%	9,423	138%	35596	Snowplay Guest	63,956	23,300	53,224	40,656	174%	10,732	20%	40,900
28,911	5,600	10,489	23,311	416%	18,422	176%	35595	Snowplay Public	126,554	57,600	114,408	68,954	120%	12,146	11%	101,100
7,831	5,000	7,198	2,831	57%	633	9%	35610	P.O. Daily Trail Fee	31,222	26,000	35,452	5,222	20%	-4,230	-12%	35,000
55,089	20,000	36,829	35,089	175%	18,260	50%	35615	Public Daily Trail Fee	195,371	109,000	182,170	86,371	79%	13,201	7%	146,000
8,816	4,000	5,494	4,816	120%	3,322	60%	35620	Guest Daily Trail Fee	32,654	23,000	29,744	9,654	42%	2,910	10%	31,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	53,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	32,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	15,000
1,025	1,100	1,274	-75	-7%	-249	-20%	36012	Special Events Revenue	2,298	2,300	2,754	-2	0%	-456	-17%	61,977
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,704	1,500	2,088	204	14%	-384	-18%	36054	Daily Usage Fee - Member	4,374	4,400	5,730	-26	-1%	-1,356	-24%	39,503
14,338	11,600	13,802	2,738	24%	536	4%	36055	Daily Usage Fee - Guest	46,124	40,600	46,036	5,524	14%	88	0%	331,800
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	56,600
491,406	258,615	368,684	232,791	90%	122,722	33%		Total Direct Access & Use	1,815,497	1,110,410	1,645,809	705,087	63%	169,688	10%	3,015,680
254,781	166,735	225,705	88,046	53%	29,076	13%	33100	Food	840,831	597,134	832,703	243,697	41%	8,127	1%	2,676,800
-28,381	-18,050	-24,367	-10,331	-57%	-4,014	-16%		Food Discounts	-76,290	-50,550	-72,134	-25,740	-51%	-4,156	-6%	-314,600
-14,057	-5,300	-10,404	-8,757	-165%	-3,653	-35%	33152	EE Discounts	-36,963	-19,800	-33,730	-17,163	-87%	-3,233	-10%	-81,200
-1,724	-1,900	-843	176	9%	-880	-104%	33154	Guest Relations aka Manage	-5,733	-6,300	-4,627	567	9%	-1,107	-24%	-43,900
-90	-1,150	-559	1,060	92%	469	84%	33156	InterDept Discounts	-92	-1,450	-1,581	1,358	94%	1,489	94%	-10,200
-12,510	-9,700	-12,561	-2,810	-29%	50	0%	3316...	Marketing Discounts	-33,502	-23,000	-32,196	-10,502	-46%	-1,306	-4%	-179,300
23,116	11,000	19,926	12,116	110%	3,190	16%	33180	Food NA Beverage	81,830	42,300	87,914	39,530	93%	-6,084	-7%	132,503
249,516	159,685	221,265	89,831	56%	28,251	13%		Food subtotal	846,370	588,884	848,484	257,486	44%	-2,113	0%	2,494,703
31,019	16,070	25,718	14,949	93%	5,300	21%	3322...	Beer	103,446	59,930	96,203	43,516	73%	7,242	8%	275,703
-729	0	-814	-729	0%	85	10%	3322...	Beer Discounts	-2,684	0	-1,748	-2,684	0%	-936	-54%	0
25,145	14,630	21,090	10,515	72%	4,054	19%	33242	Liquor	83,951	52,120	71,682	31,831	61%	12,269	17%	239,303
-1,244	0	-438	-1,244	0%	-806	-184%	3324...	Liquor Discounts	-3,352	0	-1,353	-3,352	0%	-1,999	-148%	0
30,004	24,190	29,285	5,814	24%	719	2%	33262	Wine	94,192	83,280	98,140	10,912	13%	-3,948	-4%	435,403
-1,342	0	-1,770	-1,342	0%	428	24%	3326...	Wine Discounts	-4,251	0	-4,261	-4,251	0%	10	0%	0
2,303	0	1,156	2,303	0%	1,147	99%	33268	Corkage Fees	5,430	0	4,604	5,430	0%	826	18%	0
-1,599	0	-731	-1,599	0%	-868	-119%	33269	Corkage Fee Discounts	-3,424	0	-2,788	-3,424	0%	-636	-23%	0
83,557	54,890	73,498	28,667	52%	10,059	14%		Beverage subtotal	273,308	195,330	260,479	77,978	40%	12,829	5%	950,409
1,232	1,950	425	-718	-37%	807	190%	3328...	Misc other F&B	5,139	5,060	2,511	79	2%	2,628	105%	116,500
0	400	0	-400	-100%	0	0%	33299	InterDept Food Sales	0	2,200	0	-2,200	-100%	0	0%	1,800
1,232	2,350	425	-1,118	-48%	807	190%		Other F&B subtotal	5,139	7,260	2,511	-2,121	-29%	2,628	105%	118,300
334,305	216,925	295,188	117,380	54%	39,117	13%		Total Food and Beverage	1,124,817	791,474	1,111,474	333,343	42%	13,343	1%	3,563,412
237,436	121,000	209,537	116,436	96%	27,899	13%		F&B Revenue by Segment:	784,380	406,000	761,118	378,380	93%	23,262	3%	2,427,000
129,201	66,000	116,917	63,201	96%	12,284	11%	33910	Lodge-Dining Room	416,779	231,700	406,369	185,079	80%	10,410	3%	1,060,000
68,741	50,000	63,847	18,741	37%	4,894	8%	33920	Lodge-Pub	221,925	162,300	217,519	59,625	37%	4,406	2%	714,000
5,833	5,000	3,208	833	17%	2,626	82%	33930	Lodge-Banquets	27,306	12,000	13,436	15,306	128%	13,870	103%	420,000
0	0	0	0	0%	0	0%	33940	SmrF&B-Lunch	5,808	0	6,711	5,808	0%	-904	-13%	80,900
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	99,100
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	51,000
2,145	0	967	2,145	0%	1,178	122%	33980	Snowplay Food Truck	11,171	0	13,804	11,171	0%	-2,633	-19%	2,000
31,514	0	24,598	31,514	0%	6,916	28%	33990	Cafeteria	101,391	0	103,279	101,391	0%	-1,888	-2%	0
-2,918	0	-3,062	-2,918	0%	144	5%	33163	Mkt Discounts, Happy Hour Fo	-8,295	0	-7,773	-8,295	0%	-522	-7%	0

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-48	0	-46	-48	0%	-2	-5%	33226	Mkt Discounts, Happy Hour Be	-252	0	-108	-252	0%	-143	-132%	0
-331	0	-137	-331	0%	-194	-141%	33246	Mkt Discounts, Happy Hour Be	-676	0	-401	-676	0%	-275	-68%	0
-755	0	-901	-755	0%	146	16%	33266	Mkt Discounts, Happy Hour Be	-2,176	0	-2,401	-2,176	0%	225	9%	0
-1,134	0	-1,084	-1,134	0%	-50	-5%		Mkt Discounts, Happy Hour Be	-3,104	0	-2,911	-3,104	0%	-193	-7%	0
-4,052	0	-4,146	-4,052	0%	94	2%		Mkt Discounts, Happy Hour	-11,399	0	-10,684	-11,399	0%	-715	-7%	0
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
63,881	34,000	54,901	29,881	88%	8,979	16%	36030	Sales - Retail	220,925	130,100	201,147	90,825	70%	19,778	10%	484,703
-1,440	-700	-1,159	-740	-106%	-281	-24%	38015	Employee Discounts	-4,032	-2,300	-3,360	-1,732	-75%	-672	-20%	-11,400
-6	0	0	-6	0%	-6	0%	38017	Homeowner Discounts	-6	0	-56	-6	0%	50	89%	-2,500
-10,070	-6,900	-6,449	-3,170	-46%	-3,621	-56%	38020	Discounts - Retail	-20,133	-15,400	-19,689	-4,733	-31%	-444	-2%	-59,500
-922	-1,500	-1,002	578	39%	80	8%	38025	Promotion Discounts	-1,579	-4,500	-2,142	2,921	65%	563	26%	-8,800
51,443	24,900	46,292	26,543	107%	5,151	11%		Total Retail Product Reve	195,174	107,900	175,900	87,274	81%	19,274	11%	407,503
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	185,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	48,000
57,496	43,500	53,635	13,996	32%	3,861	7%	35550	Lessons - Group	220,358	213,500	236,021	6,858	3%	-15,664	-7%	317,500
67,154	31,900	31,567	35,254	111%	35,587	113%	35580	Lessons - Private	283,846	133,900	165,971	149,946	112%	117,876	71%	175,000
450	1,000	250	-550	-55%	200	80%	35585	Lessons - Masters Program	1,831	2,000	500	-169	-8%	1,331	266%	2,300
45,076	25,000	39,492	20,076	80%	5,584	14%	35590	Snowflakes	168,877	115,000	186,738	53,877	47%	-17,861	-10%	152,000
10,176	13,500	5,871	-3,324	-25%	4,305	73%	(355...	TD Tykes	23,179	34,500	17,525	-11,321	-33%	5,654	32%	34,500
189,982	109,000	174,895	80,982	74%	15,087	9%	3604...	Rentals	687,237	443,200	715,822	244,037	55%	-28,585	-4%	754,500
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	37,000
1,081	1,400	1,634	-319	-23%	-553	-34%	3604...	Child Care	4,678	4,500	3,997	178	4%	681	17%	18,000
7,132	5,200	6,426	1,932	37%	706	11%	36050	Aerobics	18,542	17,700	21,265	842	5%	-2,723	-13%	77,000
570	300	630	270	90%	-60	-10%	36056	Fitness/Training	930	500	1,100	430	86%	-170	-15%	2,000
0	100	143	-100	-100%	-143	-100%	36058	Rec Programs	0	300	555	-300	-100%	-555	-100%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	243,000
1,418	1,300	1,403	118	9%	15	1%	36051	Massage	4,460	4,100	5,117	360	9%	-657	-13%	17,000
0	100	0	-100	-100%	0	0%	36057	Towels/Lockers	300	300	127	0	0%	173	136%	1,000
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	4,000
0	0	210	0	0%	-210	-100%	36070	Lessons - P. O.	30	0	510	30	0%	-480	-94%	92,000
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	45,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	45,000
380,534	232,300	316,155	148,234	64%	64,379	20%		Total Lessons & Rental R	1,414,266	969,500	1,355,247	444,766	46%	59,020	4%	2,289,502
225	5,500	7,920	-5,275	-96%	-7,695	-97%	32010	Aso - Fees	2,145	12,500	10,090	-10,355	-83%	-7,945	-79%	57,500
575	1,500	1,910	-925	-62%	-1,335	-70%	32020	Inspection Fees	1,055	4,000	3,190	-2,945	-74%	-2,135	-67%	30,000
375	500	0	-125	-25%	375	0%	32030	Fines	-1,943	1,500	300	-3,443	-230%	-2,243	-748%	6,000
5,473	510	1,961	4,963	973%	3,512	179%	34010	Interest	12,018	1,530	5,224	10,488	685%	6,794	130%	6,120
2,164	2,500	2,976	-336	-13%	-812	-27%	34020	Late Charges	7,306	9,500	8,625	-2,194	-23%	-1,319	-15%	38,000
0	-500	0	500	100%	0	0%	34030	Lien Fees	0	-700	-185	700	100%	185	100%	15,000
79,897	42,000	59,694	37,897	90%	20,203	34%	34040	Delinquency Fees	79,560	42,000	59,694	37,560	89%	19,865	33%	38,000
11,935	11,000	18,480	935	9%	-6,545	-35%	34050	Transfer Fees	28,105	32,400	34,775	-4,295	-13%	-6,670	-19%	133,500
30	0	-60	30	0%	90	150%	34060	NSF Charges	70	0	-70	70	0%	140	200%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	3	0	0	3	0%	3	0%	0
11,568	16,000	10,011	-4,432	-28%	1,557	16%	34080	Communications Ad Revenue	37,216	48,000	35,416	-10,784	-22%	1,801	5%	203,000
750	2,500	1,905	-1,750	-70%	-1,155	-61%	37018	Lease Revenue	6,174	7,500	7,215	-1,326	-18%	-1,041	-14%	30,000
7,451	6,390	7,910	1,061	17%	-460	-6%	37020	Other Revenue	28,817	21,970	31,461	6,847	31%	-2,644	-8%	85,783
6,534	12,000	0	-5,466	-46%	6,534	0%	38005	Employee Housing Revenue	50,824	36,000	0	14,824	41%	50,824	0%	81,000
126,975	99,900	112,707	27,075	27%	14,268	13%		Total Other Revenue	251,351	216,200	195,736	35,151	16%	55,615	28%	723,903
1,430,662	878,640	1,185,025	552,022	63%	245,637	21%		GROSS REVENUE (GREV)	4,939,105	3,333,484	4,622,166	1,605,621	48%	316,940	7%	11,000,000
								COST OF GOODS SOLD (COGS)								
-24,832	-17,000	-22,492	-7,832	-46%	-2,339	-10%	43110	Meat	-77,485	-61,570	-83,527	-15,915	-26%	6,042	7%	-272,880
-12,104	-9,530	-11,705	-2,574	-27%	-399	-3%	43120	Seafood	-43,084	-32,120	-36,051	-10,964	-34%	-7,033	-20%	-181,510
-16,150	-7,820	-13,337	-8,330	-107%	-2,813	-21%	43130	Produce	-50,691	-26,950	-49,735	-23,741	-88%	-956	-2%	-136,190
-9,444	-6,860	-8,745	-2,584	-38%	-699	-8%	43140	Dairy	-32,778	-25,150	-31,903	-7,628	-30%	-875	-3%	-112,750
-5,509	-4,110	-4,495	-1,399	-34%	-1,014	-23%	43150	NA Beverage	-19,926	-15,350	-18,684	-4,576	-30%	-1,242	-7%	-44,610
-31,630	-14,775	-26,849	-16,855	-114%	-4,780	-18%	43160	Food Other	-103,945	-53,237	-99,876	-50,708	-95%	-4,069	-4%	-209,220
5,179	4,098	6,114	1,081	26%	-935	-15%	43190	Mktg Discounts credit	16,548	13,060	17,136	3,488	27%	-588	-3%	77,400
2,821	2,727	2,135	94	3%	686	32%	43192	EE Meals credit	8,190	8,007	6,195	183	2%	1,995	32%	36,160

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2017
 Operating Fund Consolidated

March 2017

Year-to-Date March 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-91,668	-53,270	-79,374	-38,398	-72%	-12,295	-15%		Food Cogs	-303,170	-193,310	-296,445	-109,860	-57%	-6,726	-2%	-843,600
-7,779	-4,090	-6,683	-3,689	-90%	-1,096	-16%	43270	Beer	-24,867	-15,430	-24,309	-9,437	-61%	-557	-2%	-70,100
-3,693	-2,980	-4,732	-713	-24%	1,039	22%	43280	Liquor	-15,590	-10,270	-14,181	-5,320	-52%	-1,410	-10%	-50,100
-9,684	-6,960	-8,677	-2,724	-39%	-1,007	-12%	43290	Wine	-31,054	-24,390	-30,158	-6,664	-27%	-896	-3%	-127,100
-21,156	-14,030	-20,092	-7,126	-51%	-1,064	-5%		Beverage Cogs	-71,511	-50,090	-68,648	-21,421	-43%	-2,863	-4%	-247,300
-27,736	-17,300	-26,865	-10,436	-60%	-871	-3%		Retail Product Cogs	-103,866	-66,700	-96,487	-37,166	-56%	-7,379	-8%	-269,100
-140,560	-84,600	-126,330	-55,960	-66%	-14,229	-11%		Total COGS	-478,547	-310,100	-461,580	-168,447	-54%	-16,967	-4%	-1,360,000
-09.8%	-09.6%	-10.7%	-00.2%	-02.0%	00.8%	07.8%		Total Cogs / GREV %	-09.7%	-09.3%	-10.0%	-00.4%	-04.2%	00.3%	03.0%	-12.4%
-53.9%	-69.5%	-58.0%	15.6%	22.4%	04.1%	07.1%		Retail Product Cogs / Retail R	-53.2%	-61.8%	-54.9%	08.6%	13.9%	01.6%	03.0%	-66.0%
-43.4%	-50.9%	-48.9%	07.5%	14.7%	05.5%	11.3%		Retail Product Cogs / Retail R	-47.0%	-51.3%	-48.0%	04.3%	08.3%	01.0%	02.0%	-55.0%
-33.7%	-31.0%	-33.7%	-02.7%	-08.8%	-00.1%	-00.2%		F&B Cogs / F&B Rev %	-33.3%	-30.8%	-32.8%	-02.6%	-08.3%	-00.5%	-01.4%	-30.6%
-33.0%	-30.0%	-32.3%	-03.0%	-10.1%	-00.7%	-02.1%		Food %, preDiscounts	-32.9%	-30.2%	-32.2%	-02.6%	-08.7%	-00.7%	-02.0%	-30.0%
-36.7%	-33.4%	-35.9%	-03.4%	-10.1%	-00.9%	-02.4%		Food %, postDiscounts	-35.8%	-32.8%	-34.9%	-03.0%	-09.1%	-00.9%	-02.5%	-33.8%
-23.8%	-37.4%	-22.6%	13.5%	36.2%	-01.3%	-05.7%		Food NA Beverage %	-24.4%	-36.3%	-21.3%	11.9%	32.9%	-03.1%	-14.6%	-33.7%
-25.3%	-25.6%	-27.3%	00.2%	00.9%	02.0%	07.4%		COGS % Beverage, incld CF,n	-26.2%	-25.6%	-26.4%	-00.5%	-02.0%	00.2%	00.7%	-26.0%
-25.7%	-25.5%	-26.8%	-00.2%	-00.9%	01.2%	04.3%		COGS % Beer,net	-24.7%	-25.7%	-24.7%	01.1%	04.1%	01.1%	04.1%	-25.4%
-15.4%	-20.4%	-22.9%	04.9%	24.2%	07.5%	32.6%		COGS % Liquor,net	-19.3%	-19.7%	-20.2%	00.4%	01.8%	00.8%	04.1%	-20.9%
-33.8%	-28.8%	-31.5%	-05.0%	-17.4%	-02.3%	-07.1%		COGS % Wine,net	-34.5%	-29.3%	-32.1%	-05.2%	-17.9%	-02.4%	-07.5%	-29.2%
1,290,103	794,040	1,058,695	496,063	62%	231,408	22%		Gross Margin (GREV-CO)	4,460,558	3,023,384	4,160,586	1,437,174	48%	299,972	7%	9,640,000
PAYROLL																
SALARIES & WAGES																
-255,581	-272,195	-252,621	16,614	6%	-2,960	-1%	5110...	Salaries - Exempt - Regular	-819,294	-819,287	-750,410	-7	0%	-68,884	-9%	-3,370,000
0	0	0	0	0%	0	0%	51106	Salaries - Exempt - Commissions	-1,095	0	0	-1,095	0%	-1,095	0%	-20,000
-161,441	-177,086	-115,991	15,645	9%	-45,450	-39%	5122...	Wages - FTRRegular	-459,657	-519,029	-356,410	59,372	11%	-103,247	-29%	-2,102,802
-351,136	-243,475	-325,284	-107,661	-44%	-25,851	-8%	5124...	Wages - Seasonal	-1,124,554	-780,950	-1,126,623	-343,604	-44%	2,070	0%	-3,019,198
-312	-2,000	0	1,689	84%	-312	0%	5122...	Wages-FTR-Commissions	-1,152	-6,000	0	4,848	81%	-1,152	0%	-30,000
-9,427	-8,000	-7,811	-1,427	-18%	-1,616	-21%	51246	Wages-Seasonal-Commissions	-29,241	-24,000	-23,742	-5,241	-22%	-5,499	-23%	-88,000
-7,830	-7,830	-7,500	0	0%	-330	-4%	5110...	Incentive Program, Exempt	-23,490	-23,490	-22,500	0	0%	-990	-4%	-94,000
-3,470	-1,830	-2,183	-1,640	-90%	-1,287	-59%	51227	Incentive Program, FTR, NonEx	-11,149	-5,490	-7,644	-5,659	-103%	-3,505	-46%	-22,000
-3,626	0	-15,159	-3,626	0%	11,533	76%	51247	Incentive Program, Seasonal, N	-10,699	0	-21,318	-10,699	0%	10,619	50%	-10,000
22,016	22,016	21,284	0	0%	732	3%	51299	Capitalized Payroll Direct S&W	61,133	66,050	62,230	-4,917	-7%	-1,097	-2%	264,200
-770,806	-690,400	-705,266	-80,406	-12%	-65,540	-9%		Total Salaries & Wages, DIRECT	-2,419,196	-2,112,196	-2,246,416	-307,000	-15%	-172,780	-8%	-8,491,800
-241,395	-258,009	-238,837	16,614	6%	-2,558	-1%		Salaries sub-total	-782,746	-776,727	-710,680	-6,019	-1%	-72,066	-10%	-3,219,800
-529,411	-432,391	-466,429	-97,020	-22%	-62,982	-14%		Wage sub-total	-1,636,451	-1,335,469	-1,535,736	-300,982	-23%	-100,714	-7%	-5,272,000
-165,223	-180,916	-118,174	15,693	9%	-47,048	-40%		Wage-FTR subsubtotal	-471,958	-530,519	-364,053	58,561	11%	-107,904	-30%	-2,154,802
-364,188	-251,475	-348,255	-112,713	-45%	-15,934	-5%		Wage-Seasonal subsubtotal	-1,164,493	-804,950	-1,171,683	-359,544	-45%	7,190	1%	-3,117,198
-53.9%	-78.6%	-59.5%	24.7%	31.4%	05.6%	09.5%		Payroll Direct as a % of	-49.0%	-63.4%	-48.6%	14.4%	22.7%	-00.4%	-00.8%	-77.2%
PAYROLL BURDEN, Taxes & Benefits																
-81,133	-75,790	-72,407	-5,343	-7%	-8,726	-12%	5130...	Payroll Taxes	-283,883	-248,870	-265,564	-35,013	-14%	-18,319	-7%	-950,000
-54,631	-87,481	-48,026	32,850	38%	-6,605	-14%	5130...	Group Insurance	-166,905	-262,443	-146,307	95,538	36%	-20,598	-14%	-1,050,000
-11,382	-12,400	-11,941	1,018	8%	559	5%	5130...	Retirement Plan	-33,900	-37,200	-35,318	3,300	9%	1,418	4%	-150,000
3,400	3,400	3,300	0	0%	100	3%	51499	Capitalized Payroll Burden	15,117	10,200	11,520	4,917	48%	3,597	31%	40,800
-143,746	-172,271	-129,074	28,525	17%	-14,672	-11%		Total Payroll Taxes & Benefits	-469,571	-538,313	-435,670	68,742	13%	-33,901	-8%	-2,109,200
-89,914	-75,260	-91,954	-14,654	-19%	2,040	2%	5130...	PAYBDN, Workers Comp Insur	-285,468	-234,230	-312,293	-51,238	-22%	26,826	9%	-750,000
-233,659	-247,531	-221,028	13,872	6%	-12,632	-6%		PAYROLL BURDEN Total	-755,038	-772,543	-747,963	17,505	2%	-7,076	-1%	-2,859,200
-71,494	-90,817	-74,935	19,323	21%	3,441	5%	(513...	subtotal, Burden-Salary	-228,336	-277,101	-235,378	48,765	18%	7,042	3%	-1,096,000
-56,533	-87,004	-39,620	30,471	35%	-16,913	-43%	(514...	subtotal, Burden-Wage-FTR	-180,123	-263,132	-133,143	83,009	32%	-46,981	-35%	-1,022,390
-109,032	-73,110	-109,772	-35,922	-49%	740	1%	(514...	subtotal, Burden-Wage-Seasona	-361,696	-242,510	-390,962	-119,186	-49%	29,266	7%	-781,610
30.3%	35.9%	31.3%	-05.5%	-15.5%	-01.0%	-03.3%		Burden % - on all Payroll	31.2%	36.6%	33.3%	-05.4%	-14.7%	-02.1%	-06.3%	33.7%
29.6%	35.2%	31.4%	-05.6%	-15.9%	-01.8%	-05.6%		Burden % - Salary	29.2%	35.7%	33.1%	-06.5%	-18.2%	-03.9%	-11.9%	34.0%
34.2%	48.1%	33.5%	-13.9%	-28.9%	00.7%	02.1%		Burden % - Wage-FTR	38.2%	49.6%	36.6%	-11.4%	-23.1%	01.6%	04.4%	47.4%
29.9%	29.1%	31.5%	00.9%	03.0%	-01.6%	-05.0%		Burden % - Wage-Season	31.1%	30.1%	33.4%	00.9%	03.1%	-02.3%	-06.9%	25.1%
31.3%	37.0%	32.0%	-05.8%	-15.5%	-00.8%	-02.4%		Burden % - Wage-FTR&	33.1%	37.9%	34.1%	-04.8%	-12.6%	-01.0%	-03.0%	34.2%
-1,004,465	-937,931	-926,294	-66,534	-7%	-78,171	-8%		PAYROLL TOTAL (Direct&Bu	-3,174,234	-2,884,739	-2,994,379	-289,495	-10%	-179,855	-6%	-11,351,000
OPERATING EXPENSES (OE)																
-4,174	-2,977	-2,979	-1,197	-40%	-1,195	-40%	50530	Employee Meals	-10,685	-8,757	-7,894	-1,928	-22%	-2,791	-35%	-38,510
-21,075	-15,000	0	-6,075	-41%	-21,075	0%	50605	Employee Housing expenses	-56,164	-45,000	0	-11,164	-25%	-56,164	0%	-136,000
-225	-200	-2,217	-25	-13%	1,992	90%	50615	Employee Recruiting	-525	-800	-2,792	275	34%	2,267	81%	-6,000
-1,149	-1,387	-988	238	17%	-161	-16%	50620	Employee Dev/Training	-4,848	-5,011	-2,831	163	3%	-2,017	-71%	-37,594
-7,377	-4,339	-4,592	-3,038	-70%	-2,785	-61%	50625	Employee Relations	-19,943	-13,617	-20,284	-6,326	-46%	341	2%	-51,638

Tahoe Donner Association
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-2,927	-1,100	-714	-1,827	-166%	-2,213	-310%	50626	PreEmployment Testing	-3,772	-3,900	-2,566	129	3%	-1,206	-47%	-19,000
-1,156	-1,050	-998	-106	-10%	-158	-16%	50627	EAP Services	-3,513	-3,250	-3,122	-263	-8%	-391	-13%	-12,000
-2,865	-1,400	-1,522	-1,465	-105%	-1,343	-88%	50628	Benefit Administration Services	-4,959	-4,000	-6,569	-959	-24%	1,609	25%	-16,000
-2,392	-694	-829	-1,698	-245%	-1,563	-189%	50630	Uniforms	-6,262	-2,782	-5,484	-3,480	-125%	-778	-14%	-49,528
-2,440	-850	0	-1,590	-187%	-2,440	0%	51080	Seminars & Conferences	-4,416	-4,350	-6,011	-66	-2%	-3,815	-635%	-27,450
-3,125	-590	-2,515	-2,535	-430%	-611	-24%	51095	Travel/Meeting Expense	-12,244	-7,390	-8,037	-4,854	-66%	-4,206	-52%	-26,790
-48,905	-29,587	-17,353	-19,318	-65%	-31,551	-182%		Total Staff Expense	-127,330	-98,857	-60,179	-28,473	-29%	-67,151	-112%	-420,510
-14,118	-13,585	-16,598	-533	-4%	2,481	15%	51090	Telephone	-41,685	-40,735	-51,383	-950	-2%	9,698	19%	-162,120
-1,359	-2,000	-1,520	641	32%	161	11%	55003	Cable/Sat TV Service	-5,272	-6,000	-4,481	728	12%	-791	-18%	-24,100
-7,112	-6,350	-5,264	-762	-12%	-1,847	-35%	55005	Disposal Fees	-21,612	-19,250	-18,237	-2,362	-12%	-3,375	-19%	-84,400
-23,695	-19,360	-23,060	-4,335	-22%	-635	-3%	5501...	Electricity	-72,806	-60,480	-71,275	-12,326	-20%	-1,532	-2%	-264,280
-7,564	-14,650	-7,700	7,086	48%	136	2%	55020	Natural Gas - Pools	-29,677	-43,250	-23,424	13,573	31%	-6,253	-27%	-106,000
-11,229	-11,510	-10,933	281	2%	-296	-3%	55025	Natural Gas - Buildings	-37,177	-36,980	-38,223	-197	-1%	1,046	3%	-84,570
-24,824	-17,970	-17,067	-6,854	-38%	-7,757	-45%		Fuel & Oil	-75,937	-52,710	-56,739	-23,227	-44%	-19,198	-34%	-139,300
-271	-400	0	129	32%	-271	0%	55027	Propane (LPG)	-556	-1,220	-900	664	54%	343	38%	-4,870
-7,031	-7,700	-7,031	669	9%	0	0%	55030	Sewer Fees	-21,093	-23,100	-21,093	2,007	9%	0	0%	-94,780
-2,861	-2,880	-3,024	19	1%	163	5%	5503...	Water - Building/Facility	-8,452	-8,590	-8,815	138	2%	364	4%	-38,610
-1,640	-1,050	-1,607	-590	-56%	-33	-2%	55040	Water - Grounds	-4,581	-3,150	-6,224	-1,431	-45%	1,643	26%	-86,500
-101,703	-97,455	-93,805	-4,248	-4%	-7,899	-8%		TOTAL UTILITIES	-318,848	-295,465	-300,794	-23,383	-8%	-18,055	-6%	-1,089,530
								SUPPLIES & MAINTENANCE EXPENSE								
-3,321	-2,130	-2,419	-1,191	-56%	-902	-37%	56010	Security Exp	-4,813	-2,990	-2,944	-1,823	-61%	-1,869	-63%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-750	0	750	100%	0	0%	-1,500
-10,608	-7,370	-8,523	-3,238	-44%	-2,084	-24%	56520	Linen Service	-27,427	-24,380	-26,425	-3,047	-12%	-1,002	-4%	-102,560
-9,706	-7,750	-14,396	-1,956	-25%	4,690	33%	56530	Janitorial Services & Supplies	-27,509	-24,650	-43,810	-2,859	-12%	16,301	37%	-100,600
-448	-510	-599	62	12%	151	25%	56535	Pest Control	-1,656	-1,755	-1,929	99	6%	273	14%	-8,655
-658	-1,620	-1,093	962	59%	435	40%	52020	Contract Fees	-1,501	-3,480	-3,134	1,979	57%	1,633	52%	-14,280
0	-1,320	0	1,320	100%	0	0%	52022	Veterinary Services	0	-1,620	0	1,620	100%	0	0%	-5,720
-1,793	-900	-880	-893	-99%	-912	-104%	52023	Equine Care Services	-1,881	-900	-2,096	-981	-109%	216	10%	-7,250
-1,680	-1,680	-1,770	0	0%	90	5%	52024	Offsite Pasturing	-5,040	-5,040	-4,765	0	0%	-275	-6%	-13,440
-671	-980	-934	309	32%	263	28%	53705	Equipment Rental	-2,180	-2,940	-2,418	760	26%	237	10%	-18,870
0	-140	-79	140	100%	79	100%	57035	Rental Property Expense	0	-420	0	420	100%	0	0%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	-152	0	152	100%	0	0%	-13,500
-235	-500	-365	265	53%	130	36%	51560	Mbr Srv - Retail COGS	-699	-1,500	-1,189	801	53%	490	41%	-7,400
-3,661	-2,240	-5,603	-1,421	-63%	1,943	35%	56503	Printed Forms/Ticket Stock	-8,717	-9,270	-10,757	553	6%	2,040	19%	-22,060
-794	-500	-844	-294	-59%	50	6%	51037	Computer Software	-1,582	-1,300	-1,792	-282	-22%	210	12%	-5,300
0	-100	647	100	100%	-647	-100%	51038	Computer Hardware	0	-950	0	950	100%	0	0%	-2,200
-1,236	-1,095	-1,685	-141	-13%	448	27%	51050	Furniture and Office Equip	-4,183	-3,835	-3,368	-348	-9%	-815	-24%	-13,515
-1,814	-2,490	-2,935	676	27%	1,121	38%	51060	Office Supplies	-4,767	-8,220	-7,327	3,453	42%	2,560	35%	-31,640
-1,462	-1,460	-1,067	-2	0%	-395	-37%	51061	Toner Cartridges	-6,249	-4,480	-6,303	-1,769	-39%	54	1%	-19,320
-742	-400	-1,184	-342	-85%	442	37%	53530	Signs	-6,118	-1,850	-4,132	-4,268	-231%	-1,986	-48%	-11,820
-2,529	-3,386	-1,887	857	25%	-642	-34%		Operating Supplies	-11,453	-11,461	-11,473	8	0%	20	0%	-64,370
-7,887	-4,500	-6,922	-3,387	-75%	-965	-14%	56502	Paper Products - Restaurant	-24,002	-16,500	-25,237	-7,502	-45%	1,234	5%	-67,670
0	-50	0	50	100%	0	0%	56504	Candle & TableTop Supplies	-494	-150	-245	-344	-229%	-249	-102%	-600
-2,656	-1,850	-2,066	-806	-44%	-590	-29%	56511	Cleaning Supplies - Restaurant	-8,495	-5,800	-6,817	-2,695	-46%	-1,678	-25%	-22,750
-1,709	-1,355	-2,211	-354	-26%	502	23%	56540	Small Tools & Equipment	-12,846	-7,365	-17,803	-5,481	-74%	4,957	28%	-27,300
-591	-1,225	-1,446	634	52%	856	59%	56545	Safety Equipment	-5,146	-4,725	-5,823	-421	-9%	677	12%	-22,495
-952	0	0	-952	0%	-952	0%	56550	Spoilage	-6,470	0	-119	-6,470	0%	-6,351	-5338%	0
-800	-1,000	-1,125	200	20%	325	29%	51025	Entertainment	-2,425	-3,000	-2,650	575	19%	225	8%	-14,450
0	-400	0	400	100%	0	0%	55530	Recreation Programs	0	-700	-219	700	100%	219	100%	-24,670
-2,536	-2,725	-3,824	189	7%	1,289	34%	55532	Special Programs	-6,571	-3,375	-7,815	-3,196	-95%	1,244	16%	-37,110
0	0	0	0	0%	0	0%	55537	Catering Rentals	-551	0	0	-551	0%	-551	0%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	0	0	0	0%	0	0%	-73,600
0	-500	-40	500	100%	40	100%	55550	Ski Team Expense	-696	-1,500	-432	804	54%	-264	-61%	-1,500
								Repairs & Maintenance								
-3,294	-1,195	-3,231	-2,099	-176%	-63	-2%	54210	General/PM	-9,160	-3,585	-9,441	-5,575	-156%	280	3%	-17,140
-162	-220	0	58	26%	-162	0%	54220	Plumbing	-958	-760	-843	-198	-26%	-115	-14%	-3,090
-1,037	-445	-159	-592	-133%	-877	-550%	54240	Lighting and Electrical	-1,236	-1,070	-1,767	-166	-16%	530	30%	-4,080
0	-50	0	50	100%	0	0%	54250	HVAC	-32	-350	-231	318	91%	199	86%	-1,600
0	-200	-293	200	100%	293	100%	54252	Carpentry	0	-850	-334	850	100%	334	100%	-3,300
-551	-250	-593	-301	-120%	-17	-3%	54254	Elevators	-2,203	-750	-1,600	-1,453	-194%	-603	-38%	-3,500
-516	-50	0	-466	-933%	-516	0%	54256	Fire Suppression	-2,162	-450	-1,555	-1,712	-380%	-607	-39%	-8,050
0	0	0	0	0%	0	0%	54274	Painting	0	0	0	0	0%	0	0%	-900
-695	-1,997	-172	1,302	65%	-524	-305%	54290	Other Building	-2,598	-5,131	-667	2,533	49%	-1,930	-289%	-25,120

Tahoe Donner Association
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March 2017

Year-to-Date March 2017

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-6,255	-4,407	-4,389	-1,848	-42%	-1,866	-43%		R&M Building	-18,350	-12,946	-16,438	-5,404	-42%	-1,912	-12%	-66,780
0	0	-25	0	0%	25	100%	54310	Asphalt	0	0	-25	0	0%	25	100%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,050
-65	0	-346	-65	0%	280	81%	54350	Ski Trails	-65	0	-1,629	-65	0%	1,563	96%	-5,000
-17,721	-14,915	-14,697	-2,806	-19%	-3,024	-21%	54380	Snow Removal	-94,481	-44,745	-55,579	-49,736	-111%	-38,901	-70%	-66,900
-1,000	-1,000	-2,334	0	0%	1,334	57%	54390	Other Grounds Maint	-3,559	-3,000	-5,097	-559	-19%	1,538	30%	-37,300
-18,787	-15,915	-17,401	-2,872	-18%	-1,385	-8%		R&M Grounds (nonGolf)	-98,105	-47,745	-62,330	-50,360	-105%	-35,775	-57%	-112,250
-1,411	-100	-818	-1,311	-1311%	-593	-73%	54412	Ski Lifts, Fixed Grip	-2,876	-1,100	-3,788	-1,776	-161%	912	24%	-8,700
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Surface	-2,448	-1,100	0	-1,348	-123%	-2,448	0%	-3,600
-882	0	0	-882	0%	-882	0%	54418	Terrain Parks	-1,239	0	0	-1,239	0%	-1,239	0%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	0	0	0	0	0%	0	0%	-4,400
-6,570	-6,700	-21,869	130	2%	15,299	70%	54421	Snowcats	-20,639	-19,100	-34,995	-1,539	-8%	14,356	41%	-73,100
-1,989	-650	-2,223	-1,339	-206%	234	11%	54426	Snowmobiles	-5,612	-1,700	-3,411	-3,912	-230%	-2,201	-65%	-5,700
-83	-500	-39	417	83%	-44	-111%	54434	Golf Maint Eq	-362	-3,000	-269	2,638	88%	-93	-35%	-15,750
0	0	-159	0	0%	159	100%	54438	Golf Carts Fleet	0	0	-159	0	0%	159	100%	-1,400
-5,840	-3,200	-6,046	-2,640	-83%	206	3%	54443	Rolling, Heavy	-11,855	-9,450	-11,607	-2,405	-25%	-247	-2%	-47,730
-3,845	-4,845	-3,146	1,000	21%	-699	-22%	54448	Rolling, Car/Truck/Bus/Van	-11,572	-10,735	-10,520	-837	-8%	-1,052	-10%	-46,050
-1,489	-750	-1,190	-739	-99%	-299	-25%	54452	F&B Kitchen Equip	-1,666	-4,200	-5,665	2,534	60%	4,000	71%	-11,670
0	-150	0	150	100%	0	0%	54454	F&B GlassSilverChina	0	-570	-220	570	100%	220	100%	-4,070
0	0	0	0	0%	0	0%	54461	Bicycles	-561	0	0	-561	0%	-561	0%	-500
-39	-200	-502	161	80%	463	92%	54463	Fitness Equipment	-267	-1,550	-578	1,283	83%	311	54%	-4,300
0	-220	0	220	100%	0	0%	54470	Office Equip R&M	0	-320	0	320	100%	0	0%	-1,580
-3,351	-4,587	-4,734	1,236	27%	1,383	29%	54481	Computer Software Maint	-10,650	-12,871	-13,739	2,221	17%	3,089	22%	-51,970
-694	-680	-462	-14	-2%	-232	-50%	54483	Computer Hardware Maint	-3,349	-1,850	-1,757	-1,499	-81%	-1,592	-91%	-7,250
-269	-550	-90	281	51%	-179	-199%	54499	Other Operating Equip R&M	-772	-1,750	-1,829	978	56%	1,057	58%	-10,650
-26,464	-23,232	-41,279	-3,232	-14%	14,815	36%		R&M Equipment	-73,867	-69,296	-88,538	-4,571	-7%	14,671	17%	-298,920
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-8,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-20,000
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-12,000
-65	-1,000	0	935	94%	-65	0%	54540	Sand, Gravel, Rock	-65	-1,000	0	935	94%	-65	0%	-4,000
-633	-3,700	-732	3,067	83%	99	14%	54560	Pesticides	-633	-3,700	-732	3,067	83%	99	14%	-11,000
-523	0	0	-523	0%	-523	0%	54570	Irrigation and Drainage	-523	0	0	-523	0%	-523	0%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	-550	0	0	-550	0%	-550	0%	-500
-1,221	-4,700	-732	3,479	74%	-489	-67%		R&M Golf Course	-1,771	-4,700	-732	2,929	62%	-1,039	-142%	-59,000
-1,572	-3,150	-2,330	1,579	50%	759	33%	54710	chemicals	-3,858	-9,350	-6,350	5,492	59%	2,492	39%	-36,200
0	-150	0	150	100%	0	0%	54720	equipment	0	-450	0	450	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	-46	0	-157	-46	0%	111	71%	0
0	0	0	0	0%	0	0%	54740	service, special	-897	0	-125	-897	0%	-772	-617%	0
0	0	-38	0	0%	38	100%	54790	other	0	0	-38	0	0%	38	100%	0
-1,572	-3,300	-2,368	1,729	52%	797	34%		R&M Pool Spa	-4,801	-9,800	-6,670	4,999	51%	1,869	28%	-38,000
0	-500	0	500	100%	0	0%	(575...	Forestry Management	-947	-600	0	-347	-58%	-947	0%	-235,500
0	-500	0	500	100%	0	0%		R&M Forestry	-947	-600	0	-347	-58%	-947	0%	-235,500
26,177	16,450	16,095	9,727	59%	10,082	63%	59010	Contra - Inter-Dept. Charges	102,650	49,350	63,258	53,300	108%	39,392	62%	192,280
-28,121	-35,604	-50,074	7,483	21%	21,953	44%		R&M subtotal	-95,190	-95,737	-111,449	547	1%	16,260	15%	-618,170
-86,606	-86,030	-113,323	-576	-1%	26,717	24%		TOTAL SUPPLIES & MAI	-278,662	-250,643	-312,864	-28,019	-11%	34,202	11%	-1,390,265
								ADMINISTRATIVE & OTHER EXPENSE								
-17,077	-7,000	-17,900	-10,077	-144%	824	5%	52010	Audit & Tax Services	-17,077	-7,000	-19,900	-10,077	-144%	2,824	14%	-27,000
-1,562	-1,744	-175	182	10%	-1,387	-792%	52015	Consulting Expense	-2,073	-5,230	-175	3,157	60%	-1,898	-1085%	-22,820
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	0	0	0	0%	0	0%	-1,200
-10,052	-9,200	-3,405	-852	-9%	-6,647	-195%	52030	Legal Services	-28,141	-27,600	-18,361	-541	-2%	-9,780	-53%	-110,000
-108	-850	-520	742	87%	412	79%	51070	Public Relations	-279	-2,550	-1,419	2,271	89%	1,141	80%	-12,650
-577	-1,000	-1,055	423	42%	478	45%	55520	Promotion Expense	-1,923	-4,000	-1,242	2,077	52%	-681	-55%	-7,500
-15,508	-14,750	-20,255	-758	-5%	4,747	23%	55540	Resort Advertising	-32,605	-38,550	-54,238	5,945	15%	21,633	40%	-127,000
-1,635	-1,600	-534	-35	-2%	-1,101	-206%	55545	Brochure Distribution	-2,180	-4,800	-1,603	2,620	55%	-577	-36%	-10,100
-938	0	-70	-938	0%	-868	-1239%	55560	Sales specific	-1,572	0	-1,057	-1,572	0%	-515	-49%	0
-96	-350	-292	254	73%	196	67%	51520	Charitable Contributions	-171	-1,050	-467	879	84%	296	63%	-4,700
-346	-500	-875	154	31%	529	60%	51530	Community Relations	-346	-500	-875	154	31%	529	60%	-2,000
-1,131	-600	-938	-531	-88%	-193	-21%	55538	Reservation Services	-3,415	-1,800	-3,179	-1,615	-90%	-236	-7%	-8,300
-5,179	-4,098	-6,114	-1,081	-26%	935	15%	55525	Marketing Discounts CoGS	-16,548	-13,060	-17,136	-3,488	-27%	588	3%	-77,400
-409	-2,595	-932	2,186	84%	523	56%	51020	Dues & Subscriptions	-5,352	-7,235	-6,222	1,883	26%	870	14%	-22,160
-7,975	-6,460	-6,637	-1,515	-23%	-1,338	-20%	51035	Licenses, Permits, Fees	-22,618	-22,710	-25,441	92	0%	2,823	11%	-102,120

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-838	-510	-384	-328	-64%	-454	-118%	51096	Mileage Reimbursement	-2,014	-1,330	-2,246	-684	-51%	232	10%	-7,760
-6,721	-400	-319	-6,321	-1580%	-6,402	-2007%	51515	Board Expense	-11,095	-1,200	-1,120	-9,895	-825%	-9,974	-890%	-12,500
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	0	0	0	0	0%	0	0%	-25,000
-2,292	-2,200	-2,277	-92	-4%	-15	-1%	51063	Postage - TDNews	-6,842	-6,600	-6,856	-242	-4%	14	0%	-30,450
-750	-1,190	-1,155	440	37%	404	35%	51065	Postage - General	-2,166	-3,515	-2,572	1,349	38%	405	16%	-14,565
0	0	0	0	0%	0	0%	51510	Assessment Billing	-1,436	0	-1,502	-1,436	0%	66	4%	-9,000
-60	-1,000	0	940	94%	-60	0%	51535	Newsletter	-100	-2,500	0	2,400	96%	-100	0%	-10,000
0	-8,650	-7,810	8,650	100%	7,810	100%	51545	Printing - TD News	-15,617	-25,950	-23,414	10,333	40%	7,797	33%	-111,850
-11,615	0	-708	-11,615	0%	-10,907	-1540%	51546	Printing - Brochures	-18,922	0	-2,126	-18,922	0%	-16,796	-790%	-35,000
0	0	0	0	0%	0	0%	51547	Printing - Other	-1,391	0	-1,608	-1,391	0%	218	14%	-100
3,166	-500	-1,887	3,666	733%	5,053	268%	56601	Claims Expense	-20,440	-1,300	-2,196	-19,140	-1472%	-18,243	-831%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-28,452	-14,190	-22,196	-14,262	-101%	-6,256	-28%	52220	Credit Card Expense	-101,710	-58,050	-96,790	-43,660	-75%	-4,920	-5%	-206,920
-285	0	-1,473	-285	0%	1,187	81%	52225	Over/Short	-543	0	-1,017	-543	0%	474	47%	0
0	200	0	-200	-100%	0	0%	57009	Inter-Department Food Costs	0	400	0	-400	-100%	0	0%	2,000
0	-2,600	0	2,600	100%	0	0%	59999	Contingency	0	-7,800	0	7,800	100%	0	0%	-32,000
-42,900	-43,100	-68,700	200	0%	25,800	38%	52025	Insurance Expense	-129,300	-129,300	-156,100	0	0%	26,800	17%	-409,800
-16,998	-16,400	-15,462	-598	-4%	-1,536	-10%	57030	Taxes - Property	-50,994	-49,200	-46,386	-1,794	-4%	-4,608	-10%	-196,800
-3,750	-3,750	-3,750	0	0%	0	0%	57032	Taxes - Income	-11,250	-11,250	-11,250	0	0%	0	0%	-45,000
-174,087	-145,037	-185,822	-29,050	-20%	11,735	6%		TOTAL ADMINISTRATIVE & O	-508,119	-433,680	-506,499	-74,439	-17%	-1,620	0%	-1,699,695
-411,301	-358,109	-410,304	-53,192	-15%	-998	0%		TOTAL OPERATING EXPENSES	-1,232,959	-1,078,645	-1,180,336	-154,314	-14%	-52,623	-4%	-4,600,000
-1,415,766	-1,296,040	-1,336,597	-119,726	-9%	-79,169	-6%		TOTAL PAYROLL AND OPERAT	-4,407,193	-3,963,384	-4,174,715	-443,809	-11%	-232,479	-6%	-15,951,000
-125,664	-502,000	-277,902	376,336	75%	152,239	55%		N O R 1, before OH	53,365	-940,000	-14,129	993,365	106%	67,494	478%	-6,311,000
-125,664	-502,000	-277,902	376,336	75%	152,239	55%		N O R 2, after OH	53,365	-940,000	-14,129	993,365	106%	67,494	478%	-6,311,000
-1,556,326	-1,380,640	-1,462,928	-175,686	-13%	-93,398	-6%		T O C	-4,885,741	-4,273,484	-4,636,294	-612,257	-14%	-249,446	-5%	-17,311,000
-91.9%	-63.6%	-81.0%	-28.3%	-44.4%	-10.9%	-13.5%		REV to TOC (CRR%)	-101.1%	-78.0%	-99.7%	-23.1%	-29.6%	-01.4%	-01.4%	-63.5%
502,000	502,000	611,000	0	0%	-109,000	-18%		Assessment Revenue, Operati	940,000	940,000	1,473,000	0	0%	-533,000	-36%	6,311,000
376,336	0	333,098	376,336	0%	43,239	13%		NOR AFTER Assessment Reve	993,365	0	1,458,871	993,365	0%	-465,506	-32%	0