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July 27, 2017

Issue: Compensation Study Update

Background: Below is an update of what Romanoff Consulting Inc., has done since the member workshop on May 13, 2017:

- Consolidated Tahoe Donner Association's lists of comparable organizations and potential survey sources.
- Searched and uncovered free compensation data sources for 7 Homeowner Associations, 5 Municipalities, and 4 Local Employers.
- Contacted 7 Professional Associations and 3 university hospitality programs inquiring about available data and compensation surveys.
- Identified and received 4 free Professional Association salary surveys from the 7 organizations contacted.
- Identified and evaluated 5 additional Professional Association surveys available for purchase (some of the 7 Professional Associations mentioned above offer more than one survey).
- Pulled free data from salary.com, Radford, and Payscale.
- Met with Payscale representative to determine the value and cost of purchasing that survey.
- Determined value and cost of purchasing additional data from <u>salary.com</u>, Radford, and Payscale.
- Determined purchasing Payscale (price = \$1,200) would be helpful and provide useful additional market data.
- Identified appropriate geographic and aging differentials.
- Mapped Tahoe Donner Association jobs to applicable survey benchmarks.
- Developed a master database broken down by the following industry sectors:
 - Homeowner Associations
 - Non-profits
 - Municipalities
 - General industry
- And including the following compensation elements:
 - o Base salary
 - Annual incentive/bonus
 - Total cash compensation
 - Benefits
 - Deferred compensation

Below is a summary of next steps which Romanoff Consulting anticipates completing by the end of August:

1. Determine if any of the remaining 5 professional association surveys are worth purchasing (7/21).



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- 2. Determine which Del Webb Homeowner Association properties to include (7/21).
- 3. Tahoe Donner Associations approval to purchase the Payscale survey (granted).
- 4. Tahoe Donner Association approval to purchase recommended professional association surveys (Only one deemed useful, less than \$100; approval granted).
- 5. Submit Tahoe Donner Association data to Payscale (8/4).
- 6. Query the purchased databases and extract applicable salary data (8/11).
- 7. Analyze information and prepare individual market analyses (8/11).
- 8. Summarize findings and compare to Phase I results (8/18).
- 9. Prepare Phase II recommendations (8/18).
- 10. Present Phase II recommendations to the Board of Directors (August Board Meeting).

Below is a list of attractions and local employers that Romanoff Consulting will need help with contacting, should they be included in the Compensation Study:

- 1. Vail Resorts
- 2. Squaw Valley
- 3. Donner Ski Ranch
- 4. Granlibakken Ski Resort
- 5. Mammoth Mountain
- 6. Crystal Bay Casino
- 7. Tahoe Biltmore Casino

Romanoff Consulting is targeting preliminary findings in time for the August Board meeting. The date of the August Board meeting is yet to be determined.

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Board Meeting Date: July 29, 2017