



Tahoe Donner Association

Finance Reports

February 2018

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: March 27, 2018
Re: **February 2018 Financial Results**



Month - February

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$212,000) which was unfavorable to budget by \$204,000/2552%. Month's operating revenues of \$1,302,000 were \$269,000/17% unfavorable to budget and total expenses of \$1,514,000 were \$65,000/4% favorable to budget. Compared to last year same month, revenues are down \$551,000/30% and NOR is unfavorable \$434,000/196%. There was nominal natural snowfall February 2018 and Cross Country Ski was closed for skiing 18 days (2/5-22) or 64% of the month and Downhill Ski operated Eagle chairlift only a portion of the month and Snowbird lift was down for several days due to a mechanical issue.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$718,000) which is unfavorable to budget by \$574,000/399%. YTD operating revenues of \$2,379,000 are \$728,000/23% unfavorable to budget and total expenses of \$3,097,000 are \$154,000/5% favorable to budget. Compared to last year to date, revenues are down \$1,129,000/32%, expenses are down favorably \$232,000/7% and resulting NOR is unfavorable \$897,000/501%. There was nominal natural snowfall in December 2017, or in January and February 2018 and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$2,000/0% and passes sold down 16/1%.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/departments financial performance. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

	January 2016	January 2017	January 2018
Total Visits	12,207	9,600	12,619
Guests	2,077 / 17%	1924 / 20%	2,000 / 16%
Guests with Member			849 / 7% / 42%
Guests on Guest Card			1151 / 9% / 58%
Guests Access Revenue	\$ 15,740	\$14,474	\$20,430
	February 2016	February 2017	February 2018
Total Visits	11,255	10,174	10,170
Guests	2,197 / 19%	2344 / 23%	1,595 / 16%
Guests with Member			547 / 5% / 27%
Guests on Guest Card			1048 / 10% / 65%
Guests Access Revenue	\$ 16,478	\$17,312	\$16,870

	YTD February 2016	YTD February 2017	YTD February 2018
Total Visits	23,462	19,774	22,789
Guests	4,274 / 18%	4,268 / 22%	3,595 / 16%
Guests with Member			1396 / 6% / 39%
Guests on Guest Card			2199 / 10% / 61%
Guests Access Revenue	\$ 32,218	\$31,786	\$37,300

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLK holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on 2/23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. February 2017 was an extreme weather month with significant storm events throughout the month, however weather was reasonably clear for majority of the President's holiday peak week period.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$1,332,000 were unfavorable \$386,000/22% to budget and unfavorable \$698,000/34% to prior year. YTD total expenses of \$1,006,000 were unfavorable \$15k/2% to budget and favorable \$128k/11% to prior year. YTD NOR of \$326,000 is unfavorable \$402k/55% to budget and unfavorable \$570k/64% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted.

Cross Country Ski. YTD revenues of \$307,000 were unfavorable \$218k/42% to budget and unfavorable \$262k/46% to prior year. YTD NOR of \$116,000 is unfavorable \$108k/48% to budget and unfavorable \$136k/54% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd.

The Lodge. YTD revenues of \$292,000 were unfavorable \$21k/7% to budget and unfavorable \$64k/18% to prior year. YTD NOR loss of (\$100,000) is unfavorable \$30k/42% to budget and unfavorable \$35k/54% to prior year. YTD cogs of 33% compares to budget 31% and prior year 34%.

Pizza. YTD revenues of \$81,000 are favorable \$8k/11% to budget and favorable \$3k/4% to prior year. YTD NOR loss of (\$15,000) is unfavorable \$5k/45% to budget and unfavorable \$10k/173% to prior year. YTD cogs of 28% compares to budget 30% and prior year 34%.

Alder Creek Café. YTD revenues of \$59,000 are unfavorable \$28k/32% to budget and unfavorable \$44k/33% to prior year. YTD total expenses of \$86,000 are favorable \$7k/8% to budget and favorable \$32k/27% to prior year. YTD NOR loss of (\$27,000) is unfavorable \$21k to budget and unfavorable \$13k to prior year. YTD cogs of 35% compares to budget 31% and prior year 35%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- o 02/28/2018 – **2017/2018** – sold 4,424, revenues of \$1,051,000, (vs py; volume up 1%, revenue up 1%)
- o 02/28/2017 – 2016/2017 – sold 4,365, revenues of \$1,042,000

- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 1%, revenue up 7%) RecFee Revenue over \$1m for 1st time
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle; \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 02/28/xx:

02/28/18 - 2018 - 781 or 12.1% of units
02/28/17 - 2017 - 1243 or 19.2% of units
02/28/16 - 2016 - 813 or 12.6% of units
02/28/15 - 2015 - 888 or 13.7% of units

as of 01/31/xx:

01/31/18 - 2018 - 2944 or 45.5% of units
01/31/17 - 2017 - 3283 or 50.7% of units
01/31/16 - 2016 - 3402 or 52.6% of units
01/31/15 - 2015 - 2840 or 43.9% of units

as of 12/31/xx:

12/31/17 - 2017 - 24 or 0.4% of units
12/31/16 - 2016 - 31 or 0.5% of units
12/31/15 - 2015 - 36 or 0.6% of units
12/31/14 - 2014 - 41 or 0.6% of units

as of 11/30/xx:

11/30/17 - 2017 - 28 or 0.4% of units
11/30/16 - 2016 - 39 or 0.6% of units
11/30/15 - 2015 - 43 or 0.7% of units
11/30/14 - 2014 - 46 or 0.7% of units

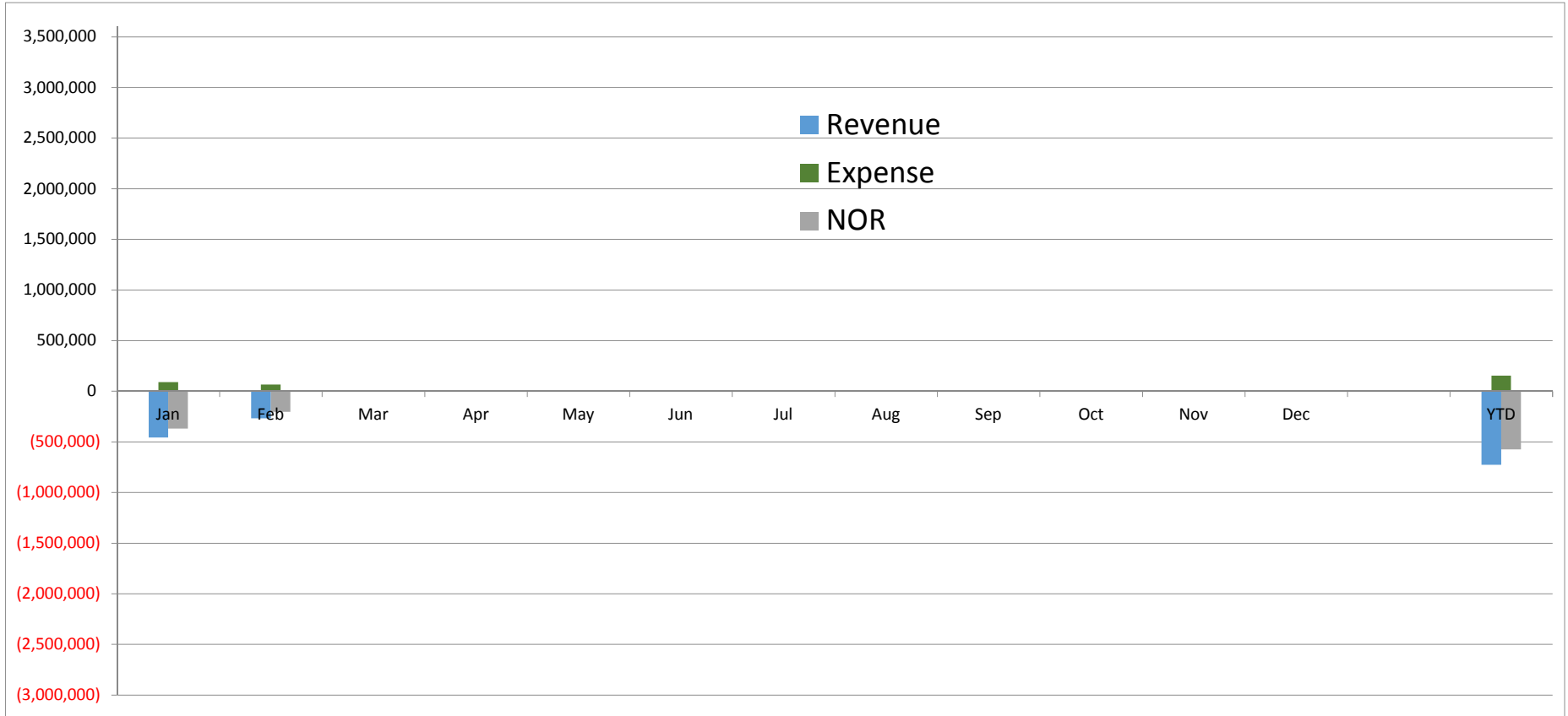
Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

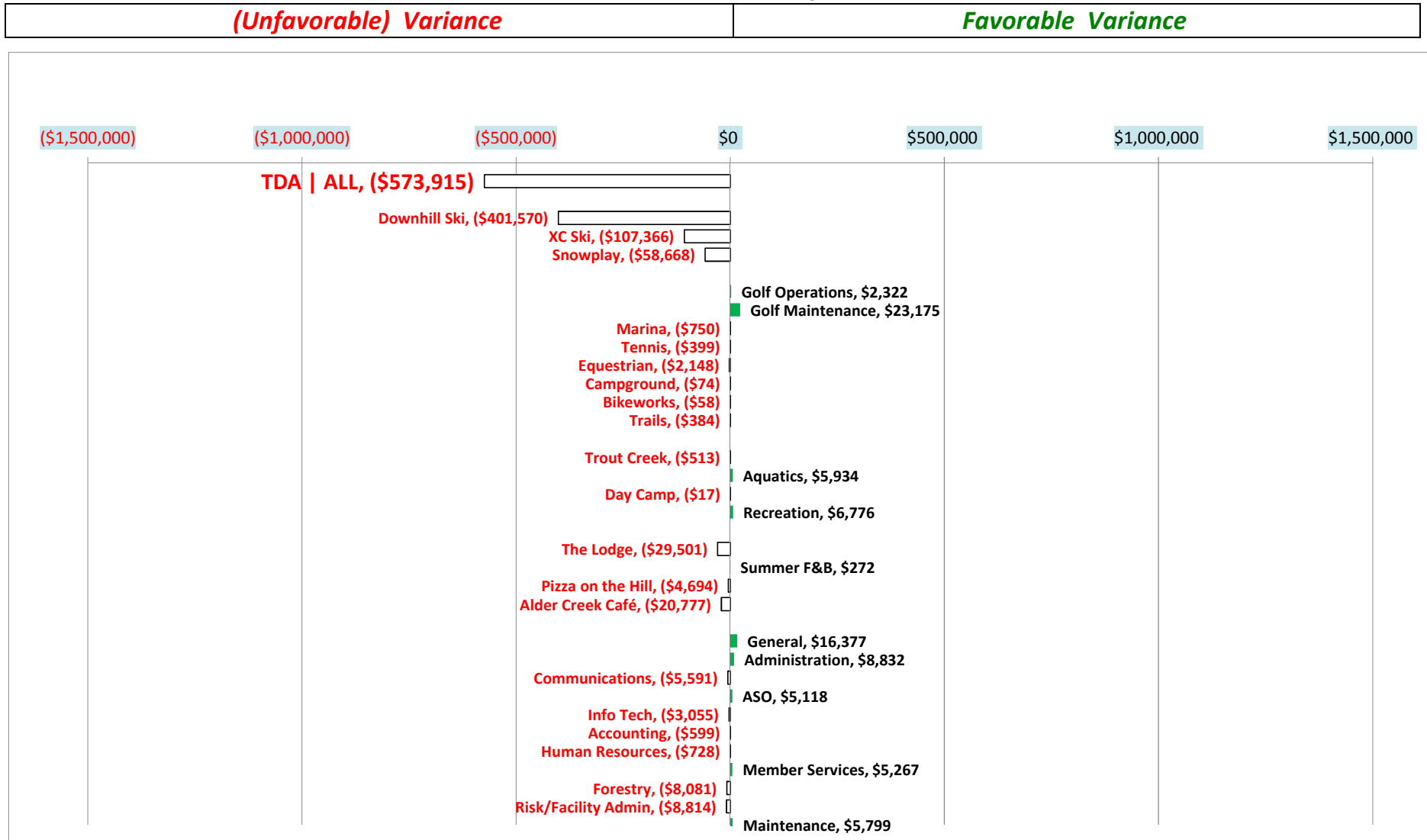
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the two months ending February 2018

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	0	0	0	0	0	0	0	0	0	0	(727,618)
Expense	89,073	64,630	0	0	0	0	0	0	0	0	0	0	153,703
NOR	(369,717)	(204,198)	0	0	0	0	0	0	0	0	0	0	(573,915)



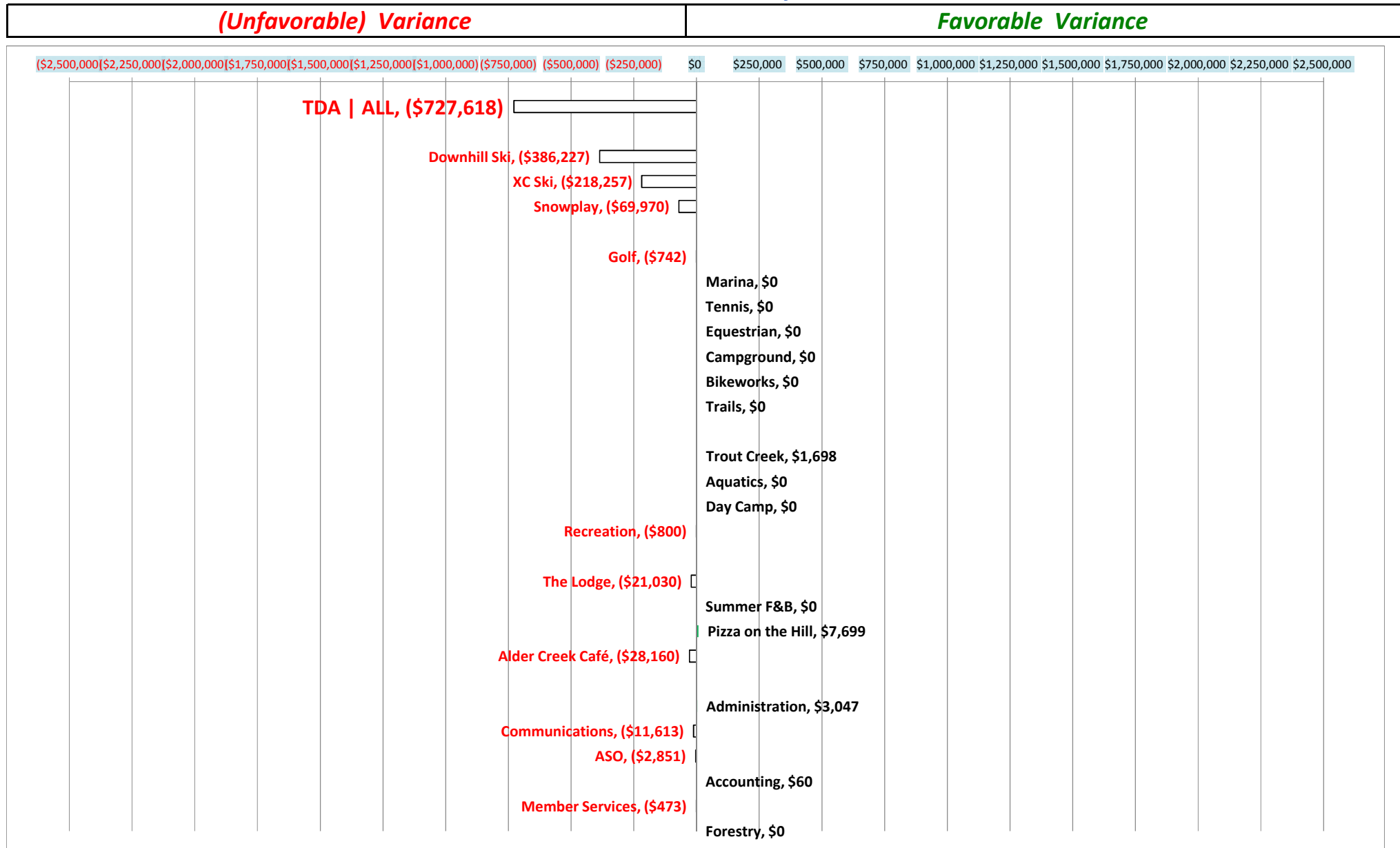
Tahoe Donner Association
Net Operating Results (NOR) Variances Report **(operating revenue - operating costs = NOR)**
Year to Date February 2018



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date February 2018



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date February 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (369,717)	\$ (204,198)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (573,915)
Downhill Ski	(282,324)	(119,245)	-	-	-	-	-	-	-	-	-	-	(401,570)
XC Ski	(34,019)	(73,347)	-	-	-	-	-	-	-	-	-	-	(107,366)
Snowplay	(30,424)	(28,244)	-	-	-	-	-	-	-	-	-	-	(58,668)
Golf Operations	1,994	328	-	-	-	-	-	-	-	-	-	-	2,322
Golf Maintenance	8,907	14,268	-	-	-	-	-	-	-	-	-	-	23,175
Marina	(121)	(629)	-	-	-	-	-	-	-	-	-	-	(750)
Tennis	(24)	(375)	-	-	-	-	-	-	-	-	-	-	(399)
Equestrian	(1,057)	(1,091)	-	-	-	-	-	-	-	-	-	-	(2,148)
Campground	(29)	(45)	-	-	-	-	-	-	-	-	-	-	(74)
Bikeworks	-	(58)	-	-	-	-	-	-	-	-	-	-	(58)
Trails	41	(426)	-	-	-	-	-	-	-	-	-	-	(384)
Trout Creek	4,629	(5,142)	-	-	-	-	-	-	-	-	-	-	(513)
Aquatics	2,649	3,285	-	-	-	-	-	-	-	-	-	-	5,934
Day Camp	(9)	(8)	-	-	-	-	-	-	-	-	-	-	(17)
Recreation	4,432	2,344	-	-	-	-	-	-	-	-	-	-	6,776
The Lodge	(16,319)	(13,182)	-	-	-	-	-	-	-	-	-	-	(29,501)
Summer F&B	125	148	-	-	-	-	-	-	-	-	-	-	272
Pizza on the Hill	(2,036)	(2,658)	-	-	-	-	-	-	-	-	-	-	(4,694)
Alder Creek Café	(11,927)	(8,849)	-	-	-	-	-	-	-	-	-	-	(20,777)
General	11,671	4,706	-	-	-	-	-	-	-	-	-	-	16,377
Administration	7,226	1,606	-	-	-	-	-	-	-	-	-	-	8,832
Communications	(1,549)	(4,042)	-	-	-	-	-	-	-	-	-	-	(5,591)
ASO	(1,344)	6,463	-	-	-	-	-	-	-	-	-	-	5,118
Info Tech	(2,633)	(422)	-	-	-	-	-	-	-	-	-	-	(3,055)
Accounting	(7,641)	7,042	-	-	-	-	-	-	-	-	-	-	(599)
Human Resources	(5,507)	4,779	-	-	-	-	-	-	-	-	-	-	(728)
Member Services	3,330	1,937	-	-	-	-	-	-	-	-	-	-	5,267
Forestry	(5,378)	(2,704)	-	-	-	-	-	-	-	-	-	-	(8,081)
Risk/Facility Admin	(8,046)	(768)	-	-	-	-	-	-	-	-	-	-	(8,814)
Maintenance	(4,334)	10,133	-	-	-	-	-	-	-	-	-	-	5,799

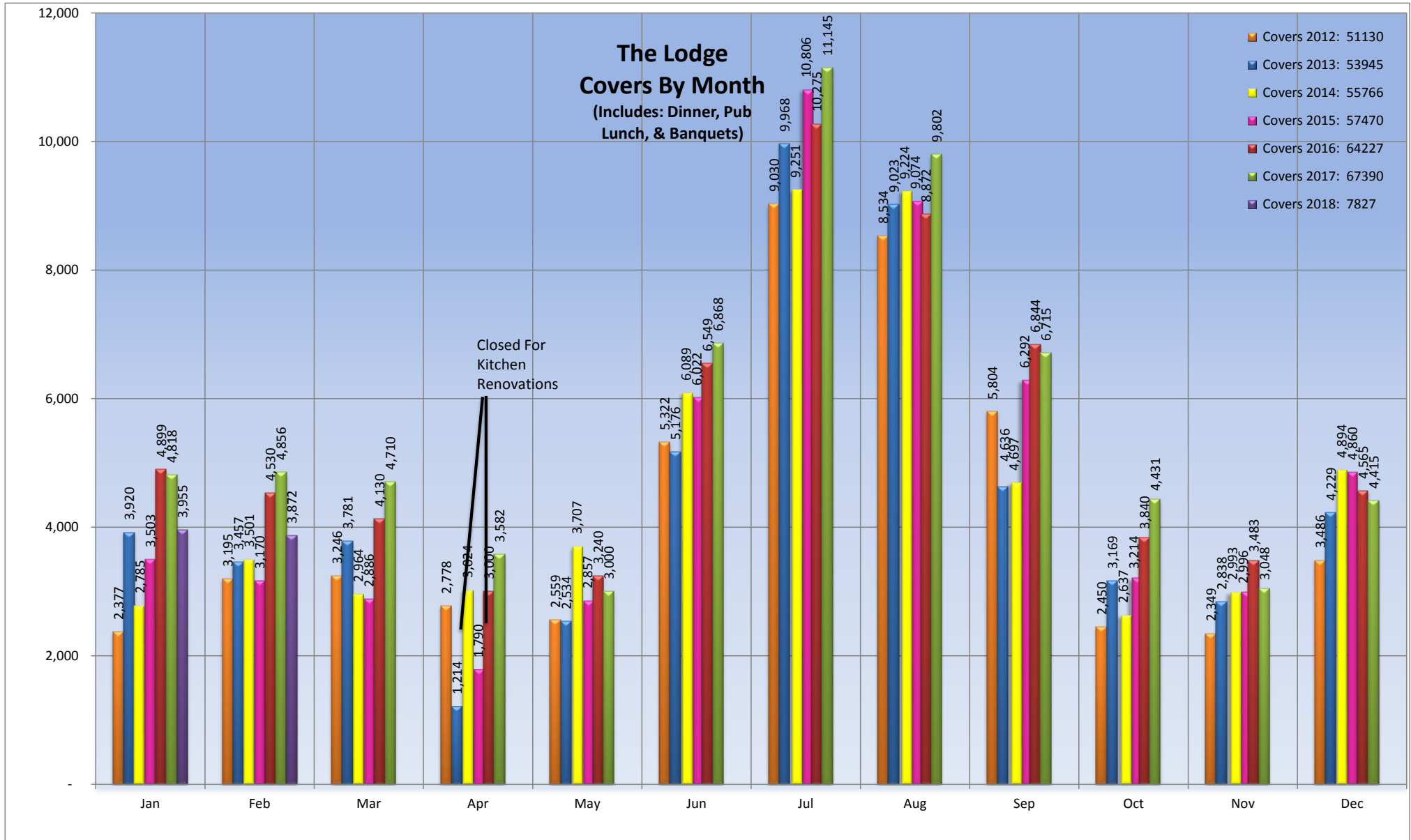
Tahoe Donner Association

Operating Revenue Variances Report

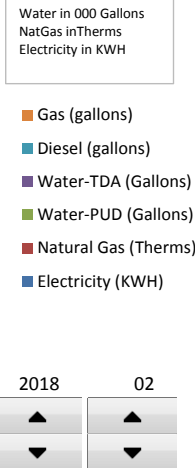
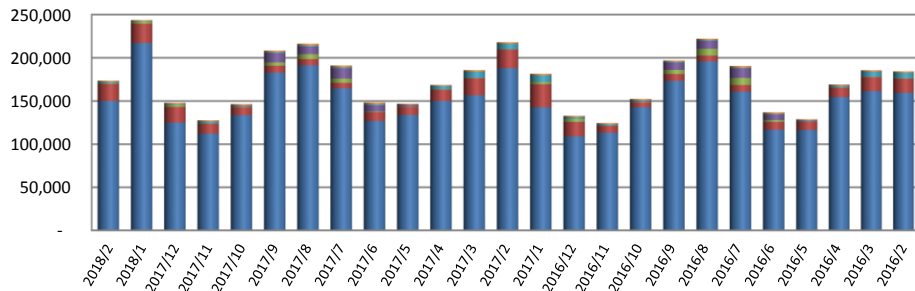
Year to Date February 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (727,618)
Downhill Ski	(301,524)	(84,702)	-	-	-	-	-	-	-	-	-	-	(386,227)
XC Ski	(90,189)	(128,068)	-	-	-	-	-	-	-	-	-	-	(218,257)
Snowplay	(41,171)	(28,799)	-	-	-	-	-	-	-	-	-	-	(69,970)
Golf	(425)	(317)	-	-	-	-	-	-	-	-	-	-	(742)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,726	(3,028)	-	-	-	-	-	-	-	-	-	-	1,698
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	(400)	(400)	-	-	-	-	-	-	-	-	-	-	(800)
The Lodge	(8,715)	(12,315)	-	-	-	-	-	-	-	-	-	-	(21,030)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	1,870	5,829	-	-	-	-	-	-	-	-	-	-	7,699
Alder Creek Café	(14,650)	(13,510)	-	-	-	-	-	-	-	-	-	-	(28,160)
Administration	2,205	842	-	-	-	-	-	-	-	-	-	-	3,047
Communications	(5,881)	(5,732)	-	-	-	-	-	-	-	-	-	-	(11,613)
ASO	(4,557)	1,706	-	-	-	-	-	-	-	-	-	-	(2,851)
Accounting	56	4	-	-	-	-	-	-	-	-	-	-	60
Member Services	(135)	(339)	-	-	-	-	-	-	-	-	-	-	(473)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-

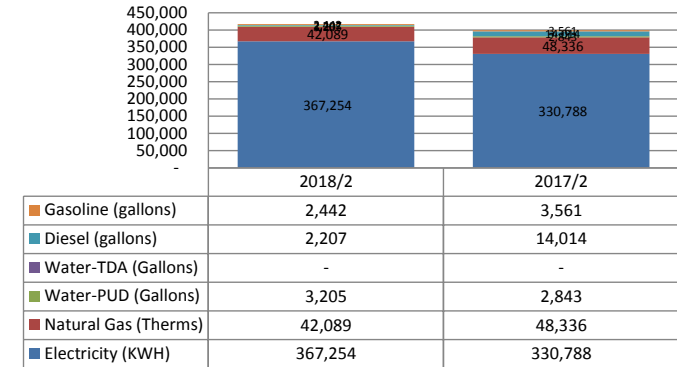


Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.87 11% 1%	\$3.52 21% 2%	\$2.59 17% 0%
LTM Trend Sparkline	\$Cost Current Mth %Chg Same Mth PY %Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

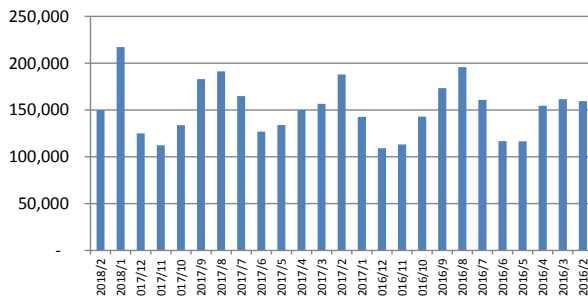


Data Available thru (yyyy/mm) - 2018/02

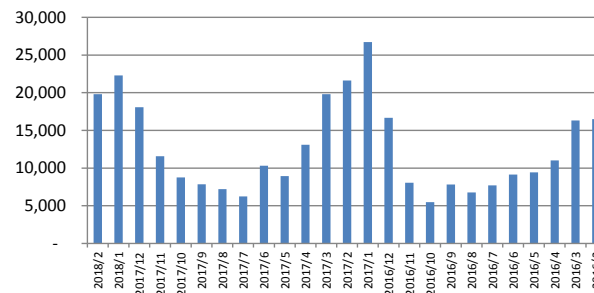
This Report is volumes not dollars

Note the scale varies with each Chart presented.

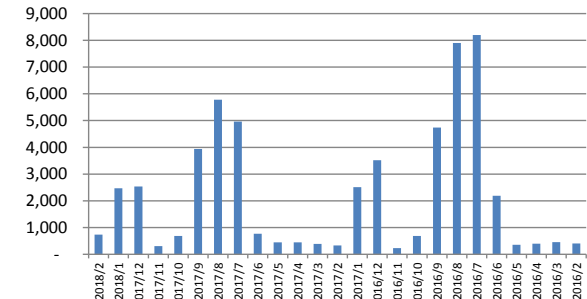
Electricity (KWH)



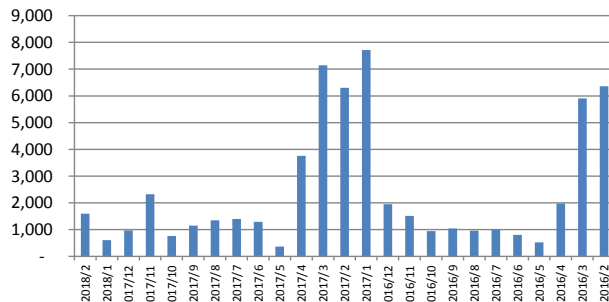
Natural Gas (Therms)



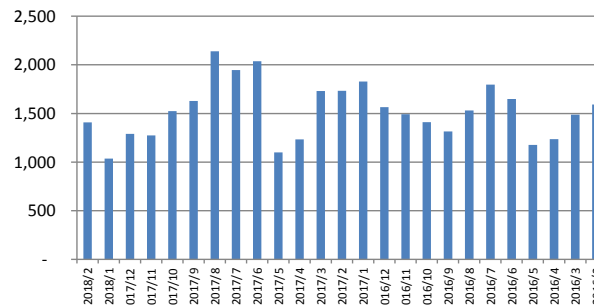
Water-PUD (000 Gallons)



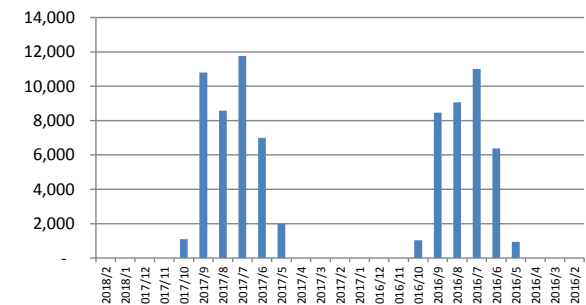
Diesel (gallons)



Gasoline (gallons)

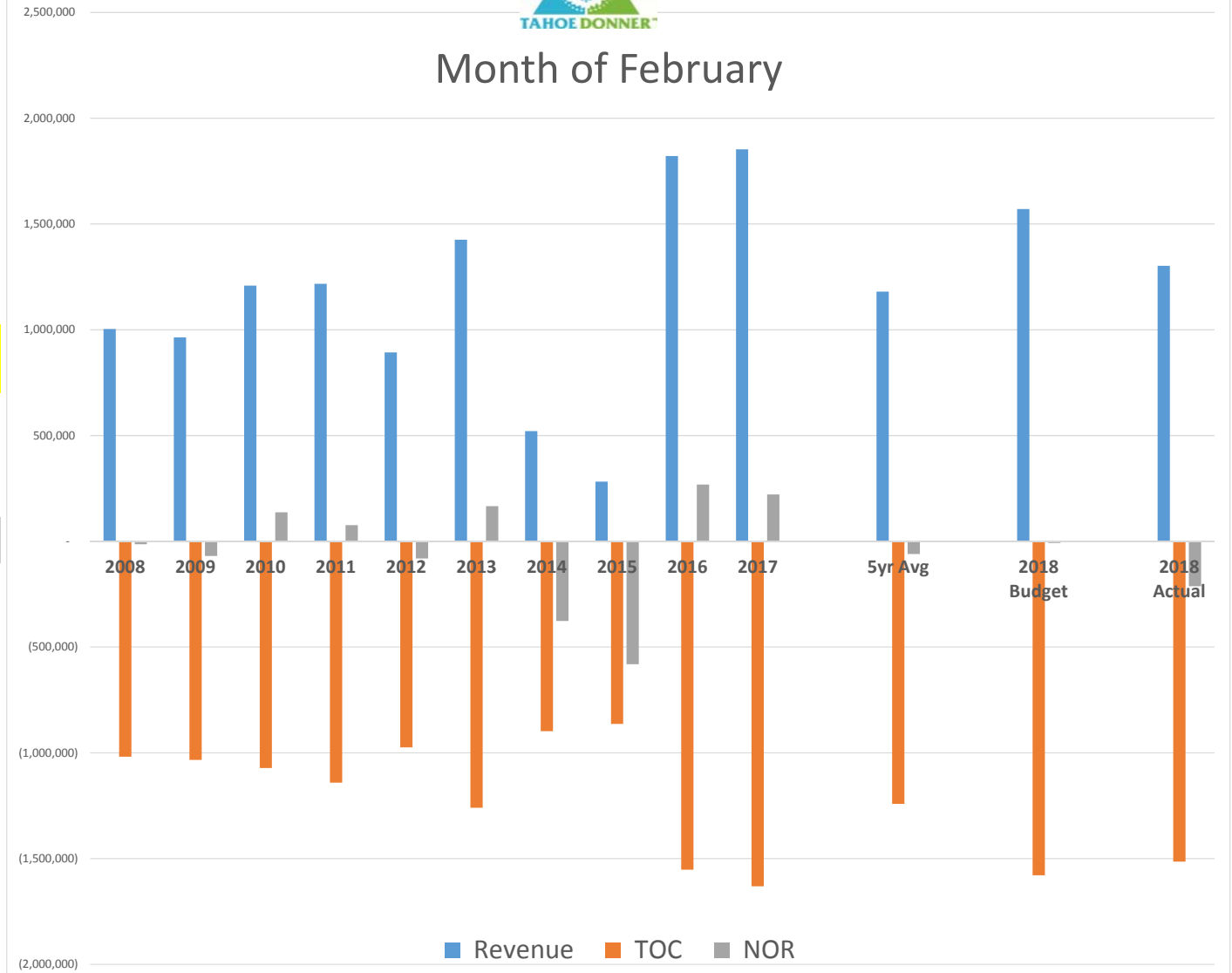


Water-TDA (000 Gallons)





Month of February



Month of February

	Revenue	TOC	NOR
2008	1,003,864	(1,017,918)	(14,053)
2009	963,858	(1,033,345)	(69,487)
2010	1,208,950	(1,071,509)	137,440
2011	1,217,482	(1,140,614)	76,868
2012	893,078	(973,866)	(80,788)
2013	1,425,375	(1,259,130)	166,245
2014	521,297	(897,424)	(376,127)
2015	282,166	(863,000)	(580,834)
2016	1,821,398	(1,552,639)	268,758
2017	1,852,787	(1,631,187)	221,600
5yr Avg	1,180,605	(1,240,676)	(60,071)
2018 Budget	1,571,000	(1,579,000)	(8,000)
2018 Actual	1,302,172	(1,514,746)	(212,574)
Var to Bdg	(268,828) -17%	64,254 4%	(204,574) -2557%
Var to PY	(550,615) -30%	116,441 7%	(434,174) 196%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of February 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
10,170	10,500	10,174	(330)	-3%	(4)	0%	Private Amenities	22,789	21,100	19,774	1,689	8%	3,015	15%	210,800
10,170	10,500	10,174	(330)	-3%	(4)	0%	Trout Creek Rec Ctr	22,789	21,100	19,774	1,689	8%	3,015	15%	147,000
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,600
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	17,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
24,337	35,019	38,312	(10,682)	-31%	(13,975)	-36%	Public Amenities	44,549	68,184	74,262	(23,635)	-35%	(29,713)	-40%	259,960
8,454	10,900	13,926	(2,446)	-22%	(5,472)	-39%	DH Ski - Total Skier Visits	14,442	21,300	26,476	(6,858)	-32%	(12,034)	-45%	40,000
2,132	6,400	6,040	(4,268)	-67%	(3,908)	-65%	XC Ski - Total Skier Visits	5,257	12,900	11,878	(7,643)	-59%	(6,621)	-56%	22,300
3,145	5,785	4,579	(2,640)	-46%	(1,434)	-31%	Snowplay - Total Tubers	4,561	10,785	9,739	(6,224)	-58%	(5,178)	-53%	20,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	19,200
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,872	4,220	4,856	(348)	-8%	(984)	-20%	The Lodge Covers	7,827	8,395	9,674	(568)	-7%	(1,847)	-19%	54,700
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
3,836	3,375	3,329	461	14%	507	15%	Pizza on the Hill Covers	6,684	6,083	6,193	601	10%	491	8%	43,700
2,898	4,339	5,582	(1,441)	-33%	(2,684)	-48%	Alder Creek Café Covers	5,778	8,721	10,302	(2,943)	-34%	(4,524)	-44%	31,300
34,507	45,519	48,486	(11,012)	-24%	(13,979)	-29%	Amenities Total	67,338	89,284	94,036	(21,946)	-25%	(26,698)	-28%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of February 2018
variances presented as | Favorable Unfavorable
3/23/2018

Revenue \$ 1,302,200 | -268,800 / -17% to Budget
| -550,600 / -30% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-128,100	-49%	Cross Country. Access down \$63k/42% to budget, \$86k/49% to PY. Lesson and Rentals unfavorable \$59k/67% to budget. Operations heavily impacted by drought conditions. XC skiing closed 2/5-22 or 18 days or 64% of month.
r2	-84,700	-10%	Downhill Ski. Access down \$128k/37% to budget, \$206k/48% to PY. Lesson and Rentals favorable \$53k/15% to budget. Nominal natural snow, operated primarily on snowmaking provided conditions.
r3	-28,800	-37%	Snowplay. Lack of snow contributing to limited opening. Access down 31% to budget/47% to PY.
r4	-13,500	-31%	Alder Creek Cafe. Negatively impacted by lack of XC business. Unfavorable \$26k/47% to PY.
r5	-12,300	-8%	The Lodge. Effected by lower visitation at other amenities. Down \$28k/16% to PY.
r6	5,800	14%	Pizza on the Hill. Gaining momentum. Up \$6k/16% to PY.
r7	-5,700	-34%	Communications. Ad revenue down \$6k.
r8			
r9			
r10	-1,500	-	all other variances, net
tl	-268,800	-17%	

Expense \$ 1,514,400 | 64,600 / 4% to Budget
| 116,800 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	54,700	39%	Cross Country. Limited operations resulting in reduced costs. Payroll, down \$37k/\$44k to PY.
e2	-34,500	-7%	Downhill Ski. Increased Lesson revenue directly effecting payroll, up \$32k/10% to budget.
e3	14,900	40%	Golf. Payroll savings of \$11k/41%, vacancy and other. Favorable \$9k/35% to PY. Expense timing variances.
e4	10,100	16%	Maintenance. Variances primarily timing between months.
e5	-8,500	-19%	Pizza. Payroll unfavorable to budget \$5k/19%, expense timing variances. More cogs due to higher revenues.
e6	7,000	11%	Accounting. Payroll savings of \$7k/12%, favorable \$6k/10% to PY. Position vacancy and pto timing savings.
e7	4,800	15%	ASO. Payroll favorable to budget \$3k/11%, expense time variances.
e8	4,700	7%	General. Expense timing variances.
e9	4,700	10%	Alder Creek Cafe. Expense timing variances.
e10	6,700	-	all other variances, net (primarily timing variances between months)
tl	64,600	4%	

64,600 Expense Variances to BDG co-wide recap

19,700	14%	Cogs
500	0%	Payroll Direct
34,800	14%	Payroll Burden
9,600	2%	Expenses

116,800 Expense Variances to Prior Year, co-wide

52,300	30%	Cogs
10,200	1%	Payroll Direct
35,900	14%	Payroll Burden
18,000	4%	Expenses

NOR \$ (212,200) | -204,200 / -2552% to Budget
| -433,800 / -196% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date February 2018 { 2 of 12 months }

variances presented as | Favorable -Unfavorable

3/23/2018

Revenue \$ 2,379,400 | -727,600 / -23% to Budget
| -1,129,100 / -32% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-386,200	-22%	Downhill Ski. Access down \$311k/45% to budget, \$414k/52% to PY. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking.
r2	-218,300	-42%	Cross Country Ski. Access down \$96k/32% to budget. Lessons and Rentals unfavorable \$112k/64% to budget. Unseasonably dry conditions resulting in limited operations.
r3	-70,000	-48%	Snowplay. Lack of snow impacting operations. Access down 47% to budget/55% to PY.
r4	-28,200	-32%	Alder Creek Cafe. Negatively impacted by lack of XC business. Unfavorable \$44k/43% to PY.
r5	-21,000	-7%	The Lodge. See above comments. Down \$65k/18% to PY.
r6	-11,600	-34%	Communications. Decrease in ad revenue. Unfavorable \$3k/13% to PY.
r7	7,700	11%	Pizza on the Hill - Maintaining strong pace, up \$3k/4% to PY.
r8			
r9			
r10	0	-	all other variances, net
tl	-727,600	-23%	

Expense \$ 3,097,300 | 153,700 / 5% to Budget
| 232,100 / 7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	110,900	37%	Cross Country. Reduced costs due to limited operations. Down \$126,000/40% to pytd.
e2	26,200	36%	Golf. Payroll favorable to budget \$21k/39%, compares to \$17k/34% pytd. Position vacancy primary driver.
e3	16,400	13%	General. Primarily timing between months of expense items.
e4	-15,300	-2%	Downhill Ski. Payroll unfavorable to budget \$24k/4%, favorable \$89k/12% pytd.
e5	-12,400	15%	Pizza on the Hill. Increased costs with increased volume/revenues.
e6	11,300	19%	Snowplay. Reduced costs due to minimal YTD operations. Compares to \$13k/21% pytd.
e7	-8,800	-16%	Risk/Facility Admin. Expense timing variances.
e8	-8,500	-2%	The Lodge. Expense timing variances.
e9	-8,100	-14%	Forestry. R&M of vehicles unfavorable \$9k to budget.
e10	42,000	1%	all other variances, net (mix of timing variances between months and real savings).
tl	153,700	5%	

153,700 ExpenseVariances to BDG co-wide recap

43,000	16%	Cogs
16,500	1%	Payroll Direct
76,000	15%	Payroll Burden
18,200	2%	Expenses

231,700 ExpenseVariances to Prior Year, co-wide

104,200	31%	Cogs
20,400	1%	Payroll Direct
75,800	15%	Payroll Burden
31,300	4%	Expenses

NOR \$ (717,900) | -573,900 / -399% to Budget
| -896,900 / -501% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of February 2018



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,302,172	\$ 1,571,000	\$ 1,852,787	\$ (268,828)	-17%	\$ (550,615)	-30%	Revenue	\$ 1,265,191	\$ (265,309)	-17%	\$ (567,476)	-31%	\$ 36,982	\$ (3,518)	-9%	\$ 16,861	84%
54,000	54,000	46,000	-	0%	8,000	17%	Recreation Fee	54,000	-	0%	8,000	17%	-	-	0%	-	0%
374,192	588,700	701,418	(214,508)	-36%	(327,226)	-47%	Access & Use Fees	374,192	(214,508)	-36%	(327,226)	-47%	-	-	0%	-	0%
309,102	353,600	404,827	(44,498)	-13%	(95,725)	-24%	Food and Beverage	309,102	(44,598)	-13%	(95,725)	-24%	-	100	-100%	-	0%
41,879	55,800	76,269	(13,921)	-25%	(34,390)	-45%	Retail Product	41,005	(13,995)	-25%	(34,851)	-46%	874	74	9%	461	111%
450,978	457,400	571,061	(6,422)	-1%	(120,084)	-21%	Lessons & Rentals	450,978	(6,422)	-1%	(120,084)	-21%	-	-	0%	-	0%
72,021	61,500	53,211	10,521	17%	18,810	35%	Other	35,913	14,213	65%	2,409	7%	36,107	(3,693)	-9%	16,401	83%
(119,280)	(138,992)	(171,534)	19,712	14%	52,254	30%	Cost of Goods Sold	(119,010)	19,982	14%	52,524	31%	(270)	(270)	0%	(270)	0%
(793,282)	(793,743)	(803,518)	462	0%	10,237	1%	Payroll Direct	(520,405)	(7,839)	-2%	30,357	6%	(272,876)	8,301	3%	(20,120)	-8%
(215,107)	(249,894)	(251,039)	34,787	14%	35,932	14%	Payroll Burden	(139,709)	20,034	13%	42,608	23%	(75,398)	14,753	16%	(6,676)	-10%
(1,008,389)	(1,043,637)	(1,054,558)	35,248	3%	46,169	4%	Payroll Total	(660,114)	12,195	2%	72,965	10%	(348,275)	23,053	6%	(26,796)	-8%
(387,078)	(396,371)	(405,096)	9,293	2%	18,018	4%	Expenses	(264,153)	205	0%	9,508	3%	(122,925)	9,088	7%	8,510	6%
(43,987)	(39,878)	(39,121)	(4,109)	-10%	(4,865)	-12%	Personnel Costs	(37,236)	(9,208)	-33%	(8,529)	-30%	(6,750)	5,100	43%	3,664	35%
(84,527)	(78,525)	(83,111)	(6,002)	-8%	(1,415)	-2%	Utilities	(62,634)	(4,679)	-8%	(2,158)	-4%	(21,892)	(1,322)	-6%	742	3%
(9,996)	(18,090)	(22,808)	8,094	45%	12,812	56%	Fuel Costs	(7,140)	6,660	48%	9,196	56%	(2,856)	1,434	33%	3,615	56%
(64,922)	(70,871)	(84,945)	5,949	8%	20,022	24%	Supplies	(48,937)	4,613	9%	21,274	30%	(15,986)	1,335	8%	(1,252)	-8%
(45,574)	(55,195)	(59,154)	9,621	17%	13,580	23%	Repairs & Maintenance	(26,911)	10,634	28%	3,617	12%	(18,663)	(1,013)	-6%	9,963	35%
-	(50)	(620)	50	100%	620	100%	Forestry Land Maint	-	-	0%	-	0%	-	50	100%	620	100%
(50,500)	(50,200)	(43,200)	(300)	-1%	(7,300)	-17%	Insurance	(36,000)	(300)	-1%	(5,100)	-17%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(26,239)	(31,950)	(36,774)	5,711	18%	10,535	29%	Credit Card Fees	(25,883)	5,777	18%	10,430	29%	(356)	(66)	-23%	104	23%
(11,965)	(10,667)	(9,208)	(1,298)	-12%	(2,756)	-30%	Licenses Permits Fees	(4,089)	611	13%	(971)	-31%	(7,875)	(1,908)	-32%	(1,785)	-29%
(26,430)	(17,995)	(5,407)	(8,435)	-47%	(21,024)	-389%	All other expenses	(15,322)	(13,902)	-979%	(18,253)	623%	(11,108)	5,467	33%	(2,771)	-33%
\$ (212,574)	\$ (8,000)	\$ 221,600	\$ (204,574)	2557%	\$ (434,174)	-196%	Net Operating Result	\$ 221,913	\$ (232,928)	-51%	\$ (432,480)	-66%	\$ (434,487)	\$ 28,354	-6%	\$ (1,694)	0%
(1,514,746)	(1,579,000)	(1,631,187)	64,254	4%	116,441	7%	<i>Total Operating Costs</i>	(1,043,277)	32,382	3%	134,996	11%	(471,469)	31,872	6%	(18,555)	-4%
8,000	8,000	137,000	-	0%	(129,000)	-94%	Assessment Revenue						8,000	-	0%	(129,000)	-94%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
8,000	8,000	137,000	-	0%	(129,000)	-94%	Net, Operating Fund Portion						8,000	-	0%	(129,000)	-94%
\$ (204,574)	\$ -	\$ 358,600	\$ (204,574)	NA	\$ (563,174)	-157%	Net Result	\$ 221,913	\$ (232,928)	-51%	\$ (432,480)	-66%	\$ (426,487)	\$ 28,354	-6%	\$ (130,694)	-44%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the two months ending February 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 2,379,382	\$ 3,107,000	\$ 3,508,443	\$ (727,618)	-23%	\$ (1,129,061)	-32%	Revenue	\$ 2,309,212	\$ (715,788)	-24%	\$ (1,136,142)	-33%	\$ 70,170	\$ (11,830)	-14%	\$ 7,081	11%
107,000	107,000	92,000	-	0%	15,000	16%	Recreation Fee	107,000	-	0%	15,000	16%	-	-	0%	-	0%
693,932	1,160,700	1,324,091	(466,768)	-40%	(630,159)	-48%	Access & Use Fees	693,932	(466,768)	-40%	(630,159)	-48%	-	-	0%	-	0%
583,238	690,300	790,513	(107,062)	-16%	(207,275)	-26%	Food and Beverage	583,238	(107,262)	-16%	(207,275)	-26%	-	200	-100%	-	0%
82,992	115,700	144,392	(32,708)	-28%	(61,399)	-43%	Retail Product	81,023	(33,077)	-29%	(62,426)	-44%	1,970	370	23%	1,027	109%
770,443	910,800	1,033,733	(140,357)	-15%	(263,289)	-25%	Lessons & Rentals	770,443	(140,357)	-15%	(263,289)	-25%	-	-	0%	-	0%
141,777	122,500	123,715	19,277	16%	18,062	15%	Other	73,577	31,677	76%	12,008	20%	68,200	(12,400)	-15%	6,054	10%
(233,821)	(276,838)	(337,987)	43,017	16%	104,167	31%	Cost of Goods Sold	(233,551)	43,287	16%	104,436	31%	(270)	(270)	0%	(270)	0%
(1,627,946)	(1,644,419)	(1,648,390)	16,473	1%	20,444	1%	Payroll Direct	(1,042,654)	21,032	2%	79,146	7%	(585,292)	(4,559)	-1%	(58,702)	-11%
(445,541)	(521,508)	(521,379)	75,967	15%	75,838	15%	Payroll Burden	(283,008)	52,968	16%	96,167	25%	(162,533)	22,999	12%	(20,329)	-14%
(2,073,487)	(2,165,927)	(2,169,769)	92,440	4%	96,282	4%	Payroll Total	(1,325,663)	73,999	5%	175,313	12%	(747,825)	18,440	2%	(79,031)	-12%
(790,365)	(808,235)	(821,658)	17,870	2%	31,292	4%	Expenses	(540,874)	10,062	2%	38,864	7%	(249,491)	7,808	3%	(7,571)	-3%
(96,285)	(78,289)	(78,426)	(17,996)	-23%	(17,860)	-23%	Personnel Costs	(76,107)	(19,018)	-33%	(13,512)	-22%	(20,178)	1,022	5%	(4,348)	-27%
(170,853)	(163,850)	(166,033)	(7,003)	-4%	(4,821)	-3%	Utilites	(126,608)	(3,898)	-3%	(6,787)	-6%	(44,246)	(3,106)	-8%	1,966	4%
(19,855)	(37,230)	(51,113)	17,375	47%	31,258	61%	Fuel Costs	(13,910)	14,290	51%	22,457	62%	(5,945)	3,085	34%	8,800	60%
(131,708)	(154,647)	(177,045)	22,939	15%	45,338	26%	Supplies	(99,374)	16,711	14%	45,137	31%	(32,334)	6,228	16%	200	1%
(102,508)	(112,765)	(142,595)	10,257	9%	40,087	28%	Repairs & Maintenance	(67,616)	12,049	15%	14,686	18%	(34,892)	(1,792)	-5%	25,401	42%
(334)	(100)	(947)	(234)	-234%	613	65%	Forestry Land Maint	-	-	0%	-	0%	(334)	(234)	-234%	613	65%
(101,000)	(100,400)	(86,400)	(600)	-1%	(14,600)	-17%	Insurance	(72,000)	(600)	-1%	(10,200)	-17%	(29,000)	-	0%	(4,400)	-18%
(45,876)	(45,900)	(41,496)	24	0%	(4,380)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(45,876)	24	0%	(4,380)	-11%
(51,629)	(62,580)	(73,258)	10,951	17%	21,629	30%	Credit Card Fees	(50,796)	11,044	18%	21,417	30%	(833)	(93)	-13%	212	20%
(26,513)	(16,827)	(14,644)	(9,686)	-58%	(11,869)	-81%	Licenses Permits Fees	(6,910)	790	10%	(2,017)	-41%	(19,603)	(10,476)	-115%	(9,852)	-101%
(43,804)	(35,647)	10,298	(8,157)	-23%	(54,102)	525%	All other expenses	(27,553)	(21,306)	-341%	(32,318)	678%	(16,250)	13,150	45%	(21,784)	394%
\$ (718,291)	\$ (144,000)	\$ 179,028	\$ (574,291)	399%	\$ (897,320)	-501%	Net Operating Result	\$ 209,124	\$ (588,440)	-74%	\$ (817,528)	-80%	\$ (927,416)	\$ 14,148	-2%	\$ (79,791)	-9%
(3,097,673)	(3,251,000)	(3,329,414)	153,327	5%	231,741	7%	Total Operating Costs	(2,100,088)	127,348	6%	318,613	13%	(997,585)	25,979	3%	(86,872)	-10%
6,358,000	6,358,000	6,426,000	-	0%	(68,000)	-1%	Assessment Revenue						6,358,000	-	0%	(68,000)	-1%
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund						(4,013,000)	-	0%	(161,000)	4%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund						(2,007,000)	-	0%	(65,000)	3%
144,000	144,000	438,000	-	0%	(294,000)	-67%	Net, Operating Fund Portion						144,000	-	0%	(294,000)	-67%
\$ (574,291)	\$ -	\$ 617,028	\$ (574,291)	NA	\$ (1,191,320)	-193%	Net Result	\$ 209,124	\$ (588,440)	-74%	\$ (817,528)	-80%	\$ (783,416)	\$ 14,148	-2%	\$ (373,791)	-91%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of February 2018

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (22,349)	\$ (21,823)	\$ (16,647)	\$ (526)	-2%	\$ (5,702)	-34%	Private Amenities	\$ 77,172	\$ (3,428)	-4%	\$ 4,550	6%	\$ (99,521)	\$ 2,902	3%	\$ (10,252)	-11%				
(13,012)	(7,870)	(5,679)	(5,142)	-65%	(7,333)	-129%	Trout Creek Rec Ctr	65,172	(3,028)	-4%	3,550	6%	(78,184)	(2,114)	-3%	(10,883)	-16%				
2,045	(1,240)	(2,887)	3,285	265%	4,932	171%	Aquatics	12,000	-	0%	1,000	9%	(9,955)	3,285	25%	3,932	28%				
(6,668)	(6,039)	(5,163)	(629)	-10%	(1,506)	-29%	Beach Club Marina	-	-	0%	-	0%	(6,668)	(629)	-10%	(1,506)	-29%				
(1,922)	(1,547)	(1,354)	(375)	-24%	(568)	-42%	Tennis Center	-	-	0%	-	0%	(1,922)	(375)	-24%	(568)	-42%				
(78)	(70)	(76)	(8)	-12%	(2)	-3%	Day Camps	-	-	0%	-	0%	(78)	(8)	-12%	(2)	-3%				
(2,713)	(5,057)	(1,488)	2,344	46%	(1,225)	-82%	Recreation Programs	-	(400)	-100%	-	0%	(2,713)	2,744	50%	(1,225)	-82%				
244,262	476,664	671,041	(232,402)	-49%	(426,778)	-64%	Public Amenities	1,188,019	(261,881)	-18%	(572,026)	-33%	(943,756)	29,480	3%	145,248	13%				
271,626	390,871	553,915	(119,245)	-31%	(282,289)	-51%	Downhill Ski	784,598	(84,702)	-10%	(327,330)	-29%	(512,972)	(34,543)	-7%	45,040	8%				
45,426	118,773	133,206	(73,347)	-62%	(87,780)	-66%	Cross Country Ski	131,932	(128,068)	-49%	(156,073)	-54%	(86,506)	54,721	39%	68,293	44%				
22,825	51,069	59,343	(28,244)	-55%	(36,519)	-62%	Snowplay	49,201	(28,799)	-37%	(40,237)	-45%	(26,376)	555	2%	3,718	12%				
(22,495)	(37,091)	(33,781)	14,596	39%	11,286	33%	Golf	183	(317)	-63%	(319)	-64%	(22,678)	14,913	40%	11,605	34%				
(2,482)	(2,437)	(2,166)	(45)	-2%	(316)	-15%	Campground	-	-	0%	-	0%	(2,482)	(45)	-2%	(316)	-15%				
(6,073)	(4,982)	(4,401)	(1,091)	-22%	(1,672)	-38%	Equestrian	-	-	0%	-	0%	(6,073)	(1,091)	-22%	(1,672)	-38%				
(58)	-	-	(58)	0%	(58)	0%	Bikeworks	-	-	0%	-	0%	(58)	(58)	0%	(58)	0%				
(4,716)	(4,290)	(3,607)	(426)	-10%	(1,108)	-31%	Trails	-	-	0%	-	0%	(4,716)	(426)	-10%	(1,108)	-31%				
(41,236)	(28,054)	(26,429)	(13,182)	-47%	(14,807)	-56%	The Lodge	145,885	(12,315)	-8%	(28,159)	-16%	(187,122)	(868)	0%	13,352	7%				
(1,271)	(1,419)	(1,044)	148	10%	(227)	-22%	Summer Food and Bev	-	-	0%	-	0%	(1,271)	148	10%	(227)	-22%				
(5,957)	(3,299)	(1,139)	(2,658)	-81%	(4,818)	-423%	Pizza on the Hill	46,329	5,829	14%	6,305	16%	(52,286)	(8,487)	-19%	(11,123)	-27%				
(11,326)	(2,477)	(2,857)	(8,849)	-357%	(8,469)	-296%	Alder Creek Café	29,890	(13,510)	-31%	(26,213)	-47%	(41,216)	4,661	10%	17,743	30%				
221,913	454,841	654,393	(232,928)	-51%	(432,480)	-66%	Amenities Total	1,265,191	(265,309)	-17%	(567,476)	-31%	(1,043,277)	32,382	3%	134,996	11%				
(434,111)	(462,841)	(432,793)	28,730	6%	(1,318)	0%	HOA & Amenities Support Services	36,982	(3,518)	-9%	16,861	84%	(471,093)	32,248	6%	(18,179)	-4%				
(60,289)	(64,995)	(70,902)	4,706	7%	10,613	15%	General	-	-	0%	-	0%	(60,289)	4,706	7%	10,613	15%				
(45,374)	(46,980)	(48,924)	1,606	3%	3,550	7%	Administration	13,142	842	7%	6,606	101%	(58,516)	764	1%	(3,055)	-6%				
(41,995)	(37,953)	(35,577)	(4,042)	-11%	(6,419)	-18%	Communications	11,268	(5,732)	-34%	(370)	-3%	(53,263)	1,690	3%	(6,049)	-13%				
(57,337)	(56,915)	(45,796)	(422)	-1%	(11,541)	-25%	Information Tech	-	-	0%	-	0%	(57,337)	(422)	-1%	(11,541)	-25%				
(56,419)	(63,461)	(60,962)	7,042	11%	4,543	7%	Accounting	504	4	1%	(150)	-23%	(56,923)	7,038	11%	4,693	8%				
(25,814)	(30,593)	(22,754)	4,779	16%	(3,060)	-13%	Human Resources	-	-	0%	-	0%	(25,814)	4,779	16%	(3,060)	-13%				
(16,168)	(22,631)	(25,131)	6,463	29%	8,963	36%	Architectural Standards	10,806	1,706	19%	10,558	4266%	(26,974)	4,757	15%	(1,596)	-6%				
(18,307)	(20,244)	(17,019)	1,937	10%	(1,288)	-8%	Member Services	1,261	(339)	-21%	217	21%	(19,569)	2,275	10%	(1,505)	-8%				
(27,441)	(26,673)	(24,648)	(768)	-3%	(2,793)	-11%	Risk & Facility Admin	-	-	0%	-	0%	(27,441)	(768)	-3%	(2,793)	-11%				
(31,886)	(29,182)	(23,089)	(2,704)	-9%	(8,796)	-38%	Forestry	-	-	0%	-	0%	(31,886)	(2,704)	-9%	(8,796)	-38%				
(53,081)	(63,214)	(57,990)	10,133	16%	4,910	8%	Maintenance	-	-	0%	-	0%	(53,081)	10,133	16%	4,910	8%				
\$ (212,198)	\$ (8,000)	\$ 221,600	\$ (204,198)	2552%	\$ (433,797)	-196%	Net Operating Result	\$ 1,302,172	\$ (268,828)	-17%	\$ (550,615)	-30%	\$ (1,514,370)	\$ 64,630	4%	\$ 116,817	7%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the two months ending February 2018

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (44,404)	\$ (55,434)	\$ (45,156)	\$ 11,030	20%	\$ 752	2%	Private Amenities	\$ 161,098	\$ 898	1%	\$ 16,886	12%	\$ (205,502)	\$ 10,132	5%	\$ (16,133)	-9%				
(22,641)	(22,128)	(15,870)	(513)	-2%	(6,771)	-43%	Trout Creek Rec Ctr	137,098	1,698	1%	14,886	12%	(159,739)	(2,211)	-1%	(21,657)	-16%				
(596)	(6,530)	(10,413)	5,934	91%	9,818	94%	Aquatics	24,000	-	0%	2,000	9%	(24,596)	5,934	19%	7,818	24%				
(12,858)	(12,108)	(10,246)	(750)	-6%	(2,613)	-25%	Beach Club Marina	-	-	0%	-	0%	(12,858)	(750)	-6%	(2,613)	-25%				
(3,503)	(3,104)	(3,127)	(399)	-13%	(376)	-12%	Tennis Center	-	-	0%	-	0%	(3,503)	(399)	-13%	(376)	-12%				
(157)	(140)	(445)	(17)	-12%	288	65%	Day Camps	-	-	0%	-	0%	(157)	(17)	-12%	288	65%				
(4,648)	(11,424)	(5,055)	6,776	59%	407	8%	Recreation Programs	-	(800)	-100%	-	0%	(4,648)	7,576	62%	407	8%				
253,528	852,998	1,071,809	(599,470)	-70%	(818,281)	-76%	Public Amenities	2,148,114	(716,686)	-25%	(1,153,027)	-35%	(1,894,586)	117,216	6%	334,746	15%				
326,275	727,845	896,200	(401,570)	-55%	(569,925)	-64%	Downhill Ski	1,332,273	(386,227)	-22%	(697,943)	-34%	(1,005,998)	(15,343)	-2%	128,018	11%				
115,575	222,941	251,565	(107,366)	-48%	(135,989)	-54%	Cross Country Ski	306,743	(218,257)	-42%	(261,869)	-46%	(191,168)	110,891	37%	125,880	40%				
29,697	88,365	103,467	(58,668)	-66%	(73,771)	-71%	Snowplay	76,630	(69,970)	-48%	(86,613)	-53%	(46,933)	11,302	19%	12,842	21%				
(46,725)	(72,222)	(68,596)	25,497	35%	21,871	32%	Golf	258	(742)	-74%	(529)	-67%	(46,984)	26,238	36%	22,400	32%				
(4,958)	(4,884)	(4,550)	(74)	-2%	(408)	-9%	Campground	-	-	0%	-	0%	(4,958)	(74)	-2%	(408)	-9%				
(12,132)	(9,984)	(9,687)	(2,148)	-22%	(2,445)	-25%	Equestrian	-	-	0%	(320)	-100%	(12,132)	(2,148)	-22%	(2,125)	-21%				
(58)	-	(2,536)	(58) #####		2,477	98%	Bikeworks	-	-	0%	-	0%	(58)	(58) #####		2,477	98%				
(9,554)	(9,170)	(7,317)	(384)	-4%	(2,237)	-31%	Trails	-	-	0%	-	0%	(9,554)	(384)	-4%	(2,237)	-31%				
(99,528)	(70,027)	(64,657)	(29,501)	-42%	(34,871)	-54%	The Lodge	292,470	(21,030)	-7%	(64,299)	-18%	(391,998)	(8,471)	-2%	29,427	7%				
(2,576)	(2,848)	(2,072)	272	10%	(503)	-24%	Summer Food and Bev	-	-	0%	-	0%	(2,576)	272	10%	(503)	-24%				
(15,170)	(10,476)	(5,559)	(4,694)	-45%	(9,610)	-173%	Pizza on the Hill	80,699	7,699	11%	2,924	4%	(95,869)	(12,393)	-15%	(12,534)	-15%				
(27,319)	(6,542)	(14,449)	(20,777)	-318%	(12,869)	-89%	Alder Creek Café	59,040	(28,160)	-32%	(44,378)	-43%	(86,358)	7,384	8%	31,509	27%				
209,124	797,564	1,026,653	(588,440)	-74%	(817,528)	-80%	Amenities Total	2,309,212	(715,788)	-24%	(1,136,142)	-33%	(2,100,088)	127,348	6%	318,613	13%				
(927,039)	(941,564)	(847,624)	14,525	2%	(79,415)	-9%	HOA & Amenities Support Services	70,170	(11,830)	-14%	7,081	11%	(997,209)	26,355	3%	(86,496)	-9%				
(114,103)	(130,480)	(148,664)	16,377	13%	34,561	23%	General	-	-	0%	-	0%	(114,103)	16,377	13%	34,561	23%				
(87,170)	(96,002)	(86,636)	8,832	9%	(535)	-1%	Administration	26,547	3,047	13%	1,590	6%	(113,717)	5,785	5%	(2,125)	-2%				
(86,072)	(80,481)	(64,716)	(5,591)	-7%	(21,356)	-33%	Communications	22,387	(11,613)	-34%	(3,262)	-13%	(108,459)	6,022	5%	(18,095)	-20%				
(114,207)	(111,152)	(93,773)	(3,055)	-3%	(20,434)	-22%	Information Tech	-	-	0%	-	0%	(114,207)	(3,055)	-3%	(20,434)	-22%				
(132,495)	(131,896)	(121,607)	(599)	0%	(10,888)	-9%	Accounting	1,060	60	6%	(195)	-16%	(133,554)	(658)	0%	(10,693)	-9%				
(60,548)	(59,820)	(47,028)	(728)	-1%	(13,519)	-29%	Human Resources	-	-	0%	-	0%	(60,548)	(728)	-1%	(13,519)	-29%				
(40,298)	(45,416)	(39,300)	5,118	11%	(998)	-3%	Architectural Standards	17,449	(2,851)	-14%	8,526	96%	(57,747)	7,969	12%	(9,523)	-20%				
(37,251)	(42,518)	(34,322)	5,267	12%	(2,929)	-9%	Member Services	2,727	(473)	-15%	422	18%	(39,978)	5,740	13%	(3,351)	-9%				
(63,617)	(54,803)	(49,668)	(8,814)	-16%	(13,949)	-28%	Risk & Facility Admin	-	-	0%	-	0%	(63,617)	(8,814)	-16%	(13,949)	-28%				
(66,009)	(57,928)	(47,529)	(8,081)	-14%	(18,480)	-39%	Forestry	-	-	0%	-	0%	(66,009)	(8,081)	-14%	(18,480)	-39%				
(125,269)	(131,068)	(114,381)	5,799	4%	(10,887)	-10%	Maintenance	-	-	0%	-	0%	(125,269)	5,799	4%	(10,887)	-10%				
\$ (717,915)	\$ (144,000)	\$ 179,028	\$ (573,915)	-399%	\$ (896,943)	-501%	Net Operating Result	\$ 2,379,382	\$ (727,618)	-23%	\$ (1,129,061)	-32%	\$ (3,097,297)	\$ 153,703	5%	\$ 232,118	7%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Months (Nov-Feb) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (88,459)	\$ (111,634)	\$ (48,475)	\$ 23,175	21%	\$ (39,984)	-82%	Private Amenities	\$ 327,305	\$ 1,905	1%	\$ 11,438	4%	\$ (415,764)	\$ 21,270	5%	\$ (51,422)	-14%
(37,533)	(34,920)	(2,074)	(2,613)	-7%	(35,459)	#####	Trout Creek Rec Ctr	279,926	2,926	1%	8,775	3%	(317,459)	(5,539)	-2%	(44,235)	-16%
108	(18,250)	(2,326)	18,358	101%	2,434	105%	Aquatics	46,000	-	0%	1,934	4%	(45,892)	18,358	29%	500	1%
(27,629)	(23,676)	(13,988)	(3,953)	-17%	(13,641)	-98%	Beach Club Marina	8	8	0%	(47)	-85%	(27,637)	(3,961)	-17%	(13,594)	-97%
(7,047)	(6,445)	(6,857)	(602)	-9%	(189)	-3%	Tennis Center	258	258	0%	258	0%	(7,305)	(860)	-13%	(447)	-7%
(603)	(383)	(401)	(220)	-57%	(202)	-50%	Day Camps	-	-	0%	-	0%	(603)	(220)	-57%	(202)	-50%
(15,756)	(27,960)	(22,830)	12,204	44%	7,074	31%	Recreation Programs	1,113	(1,287)	-54%	518	87%	(16,869)	13,491	44%	6,556	28%
(176,635)	574,181	1,120,658	(750,816)	-131%	(1,297,293)	-116%	Public Amenities	3,226,667	(783,601)	-20%	(1,583,547)	-33%	(3,403,302)	32,785	1%	286,254	8%
201,419	627,069	989,777	(425,650)	-68%	(788,358)	-80%	Downhill Ski	1,877,250	(330,405)	-15%	(901,240)	-32%	(1,675,831)	(95,245)	-6%	112,882	6%
58,064	221,903	308,636	(163,839)	-74%	(250,572)	-81%	Cross Country Ski	401,092	(283,908)	-41%	(412,588)	-51%	(343,028)	120,069	26%	162,016	32%
15,762	109,600	152,182	(93,838)	-86%	(136,420)	-90%	Snowplay	91,251	(126,349)	-58%	(147,608)	-62%	(75,490)	32,510	30%	11,188	13%
(136,891)	(156,473)	(130,804)	19,582	13%	(6,086)	-5%	Golf	3,286	1,286	64%	1,573	92%	(140,176)	18,297	12%	(7,659)	-6%
(5,115)	(9,481)	(8,589)	4,366	46%	3,474	40%	Campground	5,510	5,510	0%	5,510	0%	(10,626)	(1,145)	-12%	(2,036)	-24%
(24,944)	(19,953)	(22,247)	(4,991)	-25%	(2,697)	-12%	Equestrian	(510)	(510)	0%	(830)	-259%	(24,434)	(4,481)	-22%	(1,867)	-8%
(434)	-	(1,312)	(434)	#####	878	67%	Bikeworks	2,119	2,119	0%	1,605	312%	(2,553)	(2,553)	#####	(727)	-40%
(20,430)	(21,619)	(24,880)	1,189	6%	4,451	18%	Trails	752	752	0%	752	0%	(21,182)	437	2%	3,699	15%
(180,232)	(127,699)	(105,752)	(52,533)	-41%	(74,480)	-70%	The Lodge	584,909	(60,591)	-9%	(85,934)	-13%	(765,141)	8,058	1%	11,454	1%
(4,808)	(4,962)	(2,540)	154	3%	(2,268)	-89%	Summer Food and Bev	874	874	0%	874	0%	(5,683)	(721)	-15%	(3,142)	-124%
(34,240)	(14,345)	(11,390)	(19,895)	-139%	(22,851)	-201%	Pizza on the Hill	146,197	2,497	2%	5,269	4%	(180,437)	(22,392)	-14%	(28,120)	-18%
(44,785)	(29,859)	(22,421)	(14,926)	-50%	(22,363)	-100%	Alder Creek Café	113,937	5,124	5%	(50,931)	-31%	(158,721)	(20,049)	-14%	28,568	15%
(265,094)	462,547	1,072,183	(727,641)	-157%	(1,337,277)	-125%	Amenities Total	3,553,972	(781,696)	-18%	(1,572,109)	-31%	(3,819,066)	54,055	1%	234,832	6%
(1,705,623)	(1,896,547)	(1,752,854)	190,924	10%	47,231	3%	HOA & Amenities Support Services	161,632	7,832	5%	3,218	2%	(1,867,255)	183,092	9%	44,013	2%
(185,237)	(258,964)	(204,537)	73,727	28%	19,300	9%	General	-	-	0%	-	0%	(185,237)	73,727	28%	19,300	9%
(174,074)	(199,880)	(285,286)	25,806	13%	111,212	39%	Administration	59,044	16,444	39%	(9,983)	-14%	(233,118)	9,362	4%	121,195	34%
(176,702)	(167,427)	(127,176)	(9,275)	-6%	(49,526)	-39%	Communications	50,897	(12,103)	-19%	(6,583)	-11%	(227,599)	2,828	1%	(42,944)	-23%
(218,172)	(215,297)	(171,678)	(2,875)	-1%	(46,493)	-27%	Information Tech	-	-	0%	-	0%	(218,172)	(2,875)	-1%	(46,493)	-27%
(256,545)	(261,305)	(253,796)	4,760	2%	(2,750)	-1%	Accounting	1,493	(7)	0%	(278)	-16%	(258,038)	4,767	2%	(2,472)	-1%
(135,721)	(125,999)	(124,512)	(9,722)	-8%	(11,210)	-9%	Human Resources	-	-	0%	-	0%	(135,721)	(9,722)	-8%	(11,210)	-9%
(64,979)	(76,624)	(70,864)	11,645	15%	5,885	8%	Architectural Standards	44,820	4,220	10%	23,210	107%	(109,799)	7,425	6%	(17,325)	-19%
(76,239)	(93,399)	(66,754)	17,160	18%	(9,485)	-14%	Member Services	5,041	(1,060)	-17%	(1,634)	-24%	(81,279)	18,220	18%	(7,851)	-11%
(117,104)	(97,932)	(90,219)	(19,172)	-20%	(26,885)	-30%	Risk & Facility Admin	-	-	0%	-	0%	(117,104)	(19,172)	-20%	(26,885)	-30%
(40,800)	(134,925)	(140,905)	94,125	70%	100,105	71%	Forestry	338	338	0%	(1,515)	-82%	(41,137)	93,788	70%	101,620	71%
(260,050)	(264,795)	(217,128)	4,745	2%	(42,922)	-20%	Maintenance	-	-	0%	-	0%	(260,050)	4,745	2%	(42,922)	-20%
\$ (1,970,717)	\$ (1,434,000)	\$ (680,671)	\$ (536,717)	37%	\$ (1,290,046)	-190%	Net Operating Result	\$ 3,715,604	\$ (773,864)	-17%	\$ (1,568,891)	-30%	\$ (5,686,321)	\$ 237,147	4%	\$ 278,845	5%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the two months ending February 2018

Net Operating Results (NOR)								Department	Per Property Metrics							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr				Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg						Amount	Pctg	Amount	Pctg	
							# of Assessed Lots		6473	6473	6473	-	0%	-	0%	
\$ (44,404)	\$ (55,434)	\$ (45,156)	\$ 11,030	20%	\$ 752	2%	Private Amenities	\$ (6.86)	\$ (8.56)	\$ (6.98)	\$ 2	20%	\$ 0	2%		
(22,641)	(22,128)	(15,870)	(513)	-2%	(6,771)	-43%	Trout Creek Rec Ctg	(3.50)	(3.42)	(2.45)	(0)	-2%	(1)	-43%		
(596)	(6,530)	(10,413)	5,934	91%	9,818	94%	Aquatics	(0.09)	(1.01)	(1.61)	1	91%	2	94%		
(12,858)	(12,108)	(10,246)	(750)	-6%	(2,613)	-25%	Beach Club Marina	(1.99)	(1.87)	(1.58)	(0)	-6%	(0)	-25%		
(3,503)	(3,104)	(3,127)	(399)	-13%	(376)	-12%	Tennis Center	(0.54)	(0.48)	(0.48)	(0)	-13%	(0)	-12%		
(157)	(140)	(445)	(17)	-12%	288	65%	Day Camps	(0.02)	(0.02)	(0.07)	(0)	-12%	0	65%		
(4,648)	(11,424)	(5,055)	6,776	59%	407	8%	Recreation Programs	(0.72)	(1.76)	(0.78)	1	59%	0	8%		
253,528	852,998	1,071,809	(599,470)	-70%	(818,281)	-76%	Public Amenities	\$ 39.17	\$ 131.78	\$ 165.58	(93)	-70%	(126)	-76%		
326,275	727,845	896,200	(401,570)	-55%	(569,925)	-64%	Downhill Ski	50.41	112.44	138.45	(62)	-55%	(88)	-64%		
115,575	222,941	251,565	(107,366)	-48%	(135,989)	-54%	Cross Country Ski	17.85	34.44	38.86	(17)	-48%	(21)	-54%		
29,697	88,365	103,467	(58,668)	-66%	(73,771)	-71%	Snowplay	4.59	13.65	15.98	(9)	-66%	(11)	-71%		
(46,725)	(72,222)	(68,596)	25,497	35%	21,871	32%	Golf	(7.22)	(11.16)	(10.60)	4	35%	3	32%		
(4,958)	(4,884)	(4,550)	(74)	-2%	(408)	-9%	Campground	(0.77)	(0.75)	(0.70)	(0)	-2%	(0)	-9%		
(12,132)	(9,984)	(9,687)	(2,148)	-22%	(2,445)	-25%	Equestrian	(1.87)	(1.54)	(1.50)	(0)	-22%	(0)	-25%		
(58)	-	(2,536)	(58) #####		2,477	98%	Bikeworks	(0.01)	-	(0.39)	(0)	0%	0	98%		
(9,554)	(9,170)	(7,317)	(384)	-4%	(2,237)	-31%	Trails	(1.48)	(1.42)	(1.13)	(0)	-4%	(0)	-31%		
(99,528)	(70,027)	(64,657)	(29,501)	-42%	(34,871)	-54%	The Lodge	(15.38)	(10.82)	(9.99)	(5)	-42%	(5)	-54%		
(2,576)	(2,848)	(2,072)	272	10%	(503)	-24%	Summer Food and Bev	(0.40)	(0.44)	(0.32)	0	10%	(0)	-24%		
(15,170)	(10,476)	(5,559)	(4,694)	-45%	(9,610)	-173%	Pizza on the Hill	(2.34)	(1.62)	(0.86)	(1)	-45%	(1)	-173%		
(27,319)	(6,542)	(14,449)	(20,777)	-318%	(12,869)	-89%	Alder Creek Café	(4.22)	(1.01)	(2.23)	(3)	-318%	(2)	-89%		
209,124	797,564	1,026,653	(588,440)	-74%	(817,528)	-80%	Amenities Total	\$ 32.31	\$ 123.21	\$ 158.61	(91)	-74%	(126)	-80%		
(927,039)	(941,564)	(847,624)	14,525	2%	(79,415)	-9%	HOA & Amenities Support Services	\$ (143.22)	\$ (145.46)	\$ (130.95)	2	2%	(12)	-9%		
(114,103)	(130,480)	(148,664)	16,377	13%	34,561	23%	General	(17.63)	(20.16)	(22.97)	3	13%	5	23%		
(87,170)	(96,002)	(86,636)	8,832	9%	(535)	-1%	Administration	(13.47)	(14.83)	(13.38)	1	9%	(0)	-1%		
(86,072)	(80,481)	(64,716)	(5,591)	-7%	(21,356)	-33%	Communications	(13.30)	(12.43)	(10.00)	(1)	-7%	(3)	-33%		
(114,207)	(111,152)	(93,773)	(3,055)	-3%	(20,434)	-22%	Information Tech	(17.64)	(17.17)	(14.49)	(0)	-3%	(3)	-22%		
(132,495)	(131,896)	(121,607)	(599)	0%	(10,888)	-9%	Accounting	(20.47)	(20.38)	(18.79)	(0)	0%	(2)	-9%		
(60,548)	(59,820)	(47,028)	(728)	-1%	(13,519)	-29%	Human Resources	(9.35)	(9.24)	(7.27)	(0)	-1%	(2)	-29%		
(40,298)	(45,416)	(39,300)	5,118	11%	(998)	-3%	Architectural Standards	(6.23)	(7.02)	(6.07)	1	11%	(0)	-3%		
(37,251)	(42,518)	(34,322)	5,267	12%	(2,929)	-9%	Member Services	(5.75)	(6.57)	(5.30)	1	12%	(0)	-9%		
(63,617)	(54,803)	(49,668)	(8,814)	-16%	(13,949)	-28%	Risk & Facility Admin	(9.83)	(8.47)	(7.67)	(1)	-16%	(2)	-28%		
(66,009)	(57,928)	(47,529)	(8,081)	-14%	(18,480)	-39%	Forestry	(10.20)	(8.95)	(7.34)	(1)	-14%	(3)	-39%		
(125,269)	(131,068)	(114,381)	5,799	4%	(10,887)	-10%	Maintenance	(19.35)	(20.25)	(17.67)	1	4%	(2)	-10%		
\$ (717,915)	\$ (144,000)	\$ 179,028	\$ (573,915)	399%	\$ (896,943)	-501%	Net Operating Result	\$ (110.91)	\$ (22.25)	\$ 27.66	\$ (88.66)	-399%	\$ (138.57)	-501%		

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of February 2018

Month							Department	Year to Date							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
1,394	1,772	1,485	379	21%	91	6%	Private Amenities	2,989	3,620	3,204	631	17%	214	7%	
1,378	1,602	1,442	224	14%	64	4%		Trout Creek Rec Ctr	2,951	3,260	2,930	309	9%	(21)	-1%
5	-	-	(5)	0%	(5)	0%		Aquatics	5	-	-	(5)	0%	(5)	0%
-	-	-	-	0%	-	0%		Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Day Camps	-	-	-	-	0%	-	0%
11	170	43	159	93%	31	73%		Recreation Programs	34	360	273	326	91%	239	88%
22,716	22,736	27,053	20	0%	4,338	16%		Public Amenities	45,955	47,767	55,056	1,812	4%	9,101	17%
14,591	12,524	15,793	(2,067)	-17%	1,202	8%	Downhill Ski Area	29,300	26,166	32,080	(3,134)	-12%	2,780	9%	
1,576	3,653	4,287	2,077	57%	2,711	63%	Cross Country Ski Area	3,925	7,926	9,036	4,001	50%	5,112	57%	
887	801	845	(86)	-11%	(42)	-5%	Snowplay - Total Tubers	1,508	1,778	1,524	270	15%	16	1%	
-	112	9	112	100%	9	100%	Golf Operations	-	236	15	236	100%	15	100%	
136	135	144	(1)	-1%	8	6%	Golf Maintenance	296	273	305	(23)	-8%	9	3%	
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%	
5	-	12	(5)	0%	7	61%	Equestrian	5	-	54	(5)	0%	49	91%	
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Trails	4	-	-	(4)	0%	(4)	0%	
3,483	3,300	3,778	(183)	-6%	295	8%	The Lodge	6,984	6,999	7,702	15	0%	718	9%	
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	
1,017	800	772	(217)	-27%	(245)	-32%	Pizza on the Hill	1,772	1,500	1,441	(272)	-18%	(331)	-23%	
1,022	1,412	1,415	390	28%	393	28%	Alder Creek Café	2,161	2,889	2,898	728	25%	737	25%	
24,110	24,509	28,538	399	2%	4,428	16%	Amenities Total	48,944	51,388	58,260	2,443	5%	9,315	16%	
5,400	5,954	5,574	554	9%	174	3%	HOA & Amenities Support Services	11,766	12,628	11,467	861	7%	(299)	-3%	
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%	
356	342	503	(14)	-4%	148	29%	Administration	730	750	1,013	20	3%	283	28%	
262	488	489	226	46%	227	46%	Communications	549	1,042	1,011	494	47%	462	46%	
565	566	545	1	0%	(20)	-4%	Information Tech	1,167	1,174	926	7	1%	(242)	-26%	
922	991	846	69	7%	(76)	-9%	Accounting	2,007	2,121	1,716	114	5%	(291)	-17%	
161	160	135	(1)	-1%	(26)	-20%	Human Resources	359	336	277	(23)	-7%	(82)	-30%	
557	720	535	163	23%	(22)	-4%	Architectural Standards	1,275	1,532	1,089	257	17%	(186)	-17%	
462	640	408	178	28%	(54)	-13%	Member Services	1,074	1,352	798	278	21%	(276)	-35%	
320	334	299	14	4%	(20)	-7%	Risk & Facility Admin	686	706	631	20	3%	(55)	-9%	
150	152	103	2	1%	(48)	-46%	Forestry	489	336	228	(153)	-46%	(261)	-114%	
1,644	1,561	1,711	(84)	-5%	67	4%	Maintenance	3,430	3,279	3,779	(151)	-5%	349	9%	
29,510	30,463	34,112	953	3%	4,602	13%	Total Payroll Hours	60,711	64,015	69,726	3,305	5%	9,016	13%	

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of February 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages				
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance		
9	8	-	-	-	-	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	9	9	9	11	47	76	30	15	11	9	9	9	9	0.6	7%	
9	8	-	-	-	-	-	-	-	-	-	-		9	8	8	8	7	8	7	7	8	8	8	9	9	8	(0.1)	-1%	
-	0	-	-	-	-	-	-	-	-	-	-		-	-	0	-	0	5	10	2	0	0	-	-	0	-	(0.0)	0%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	1	10	23	12	4	0	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	2	6	6	6	4	2	0	-	-	-	-	-	0%	
0	0	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	14	21	3	1	1	-	-	-	-	-	0%	
												1	0	0	1	1	4	8	2	1	2	1	0	0	1	0.7	88%		
134	131	-	-	-	-	-	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	162	156	140	85	41	94	141	117	75	58	42	134	133	159	26.3	17%	
85	84	-	-	-	-	-	-	-	-	-	-		94	91	80	35	4	4	3	2	2	4	9	85	85	93	8.0	9%	
14	9	-	-	-	-	-	-	-	-	-	-		27	25	22	11	0	1	1	1	3	3	5	9	11	26	14.7	57%	
4	5	-	-	-	-	-	-	-	-	-	-		4	5	3	2	0	0	-	-	-	-	1	3	4	4	0.0	1%	
-	-	-	-	-	-	-	-	-	-	-	-		0	0	0	0	-	9	15	14	9	4	0	0	-	0	0.0	100%	
1	1	-	-	-	-	-	-	-	-	-	-		1	1	3	6	14	21	22	24	20	14	2	1	1	1	0.0	3%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	0%	
-	0	-	-	-	-	-	-	-	-	-	-		0	0	0	0	0	8	11	6	1	0	0	0	0	0	0.1	91%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	3	5	5	4	2	0	-	0	-	(0.0)	0%	
20	20	-	-	-	-	-	-	-	-	-	-		23	22	22	22	16	29	41	31	22	20	18	23	20	22	2.1	9%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	7	16	16	6	3	-	0	-	-	-	0%	
4	6	-	-	-	-	-	-	-	-	-	-		4	4	4	4	3	6	17	8	3	4	4	6	5	4	(1.0)	-23%	
7	6	-	-	-	-	-	-	-	-	-	-		9	8	7	5	3	4	7	6	3	3	2	6	6	8	2.1	25%	
143	139	-	-	-	-	-	-	-	-	-	-	Amenities Total		171	165	149	94	51	141	216	147	90	69	51	143	141	168	-	
												HOA & Amenities Support Services		34	32	35	34	36	48	51	52	46	47	41	34	34	33	(0.9)	-3%
37	31	-	-	-	-	-	-	-	-	-	-	General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%		
2	2	-	-	-	-	-	-	-	-	-	-		3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.8	28%	
2	2	-	-	-	-	-	-	-	-	-	-		3	3	4	3	3	4	4	4	2	2	1	2	2	3	1.3	46%	
3	3	-	-	-	-	-	-	-	-	-	-		2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.7)	-26%	
6	5	-	-	-	-	-	-	-	-	-	-		5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.8)	-17%	
1	1	-	-	-	-	-	-	-	-	-	-		1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.2)	-30%	
4	3	-	-	-	-	-	-	-	-	-	-		3	3	3	3	3	4	3	4	4	4	4	4	4	3	(0.5)	-17%	
4	3	-	-	-	-	-	-	-	-	-	-		2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.8)	-35%	
2	2	-	-	-	-	-	-	-	-	-	-		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.2)	-9%
2	1	-	-	-	-	-	-	-	-	-	-		1	1	1	1	4	14	19	19	17	17	9	1	1	1	(0.8)	-114%	
10	9	-	-	-	-	-	-	-	-	-	-		12	10	10	10	10	10	9	9	9	8	10	11	10	11	1.0	9%	
180	170	-	-	-	-	-	-	-	-	-	-		Total Payroll Hours		205	197	184	128	87	189	268	199	137	116	92	177	175	201	26.0

Tahoe Donner Association
FTE - NonExempt Employees **[note, this report excludes Exempt Employees (salaried)]**
for the period February 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
8.0	10.2	8.6	2.2	21%	0.5	6%	Private Amenities	9	10	9	2	17%	1	7%
8.0	9.2	8.3	1	14%	0	4%	Trout Creek Rec Ctr	9	9	8	1	9%	(0)	-1%
0.0	-	-	(0)	0%	(0)	0%	Aquatics	0	-	-	(0)	0%	(0)	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.1	1.0	0.2	1	93%	0	73%	Recreation Programs	0	1	1	1	91%	1	88%
131.1	131.2	156.1	0.1	0%	25.0	16%	Public Amenities	133	138	159	5	4%	26	17%
84.2	72.3	91.1	(12)	-17%	7	8%	Downhill Ski Area	85	75	93	(9)	-12%	8	9%
9.1	21.1	24.7	12	57%	16	63%	Cross Country Ski Area	11	23	26	12	50%	15	57%
5.1	4.6	4.9	(0)	-11%	(0)	-5%	Snowplay - Total Tubers	4	5	4	1	15%	0	1%
-	0.6	0.0	1	100%	0	100%	Golf Operations	-	1	0	1	100%	0	100%
0.8	0.8	0.8	(0)	-1%	0	6%	Golf Maintenance	1	1	1	(0)	-8%	0	3%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
0.0	-	0.1	(0)	0%	0	61%	Equestrian	0	-	0	(0)	0%	0	91%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	0	-	-	(0)	0%	(0)	0%
20.1	19.0	21.8	(1)	-6%	2	8%	The Lodge	20	20	22	0	0%	2	9%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
5.9	4.6	4.5	(1)	-27%	(1)	-32%	Pizza on the Hill	5	4	4	(1)	-18%	(1)	-23%
5.9	8.1	8.2	2	28%	2	28%	Alder Creek Café	6	8	8	2	25%	2	25%
139.1	141.4	164.6	2.3	2%	25.5	16%	Amenities Total	141	148	168	7	5%	27	16%
31.2	34.4	32.2	3	9%	1.0	3%	HOA & Amenities Support Services	34	36	33	2	7%	(1)	-3%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.1	2.0	2.9	(0)	-4%	1	29%	Administration	2	2	3	0	3%	1	28%
1.5	2.8	2.8	1	46%	1	46%	Communications	2	3	3	1	47%	1	46%
3.3	3.3	3.1	0	0%	(0)	-4%	Information Tech	3	3	3	0	1%	(1)	-26%
5.3	5.7	4.9	0	7%	(0)	-9%	Accounting	6	6	5	0	5%	(1)	-17%
0.9	0.9	0.8	(0)	-1%	(0)	-20%	Human Resources	1	1	1	(0)	-7%	(0)	-30%
3.2	4.2	3.1	1	23%	(0)	-4%	Architectural Standards	4	4	3	1	17%	(1)	-17%
2.7	3.7	2.4	1	28%	(0)	-13%	Member Services	3	4	2	1	21%	(1)	-35%
1.8	1.9	1.7	0	4%	(0)	-7%	Risk & Facility Admin	2	2	2	0	3%	(0)	-9%
0.9	0.9	0.6	0	1%	(0)	-46%	Forestry	1	1	1	(0)	-46%	(1)	-114%
9.5	9.0	9.9	(0)	-5%	0	4%	Maintenance	10	9	11	(0)	-5%	1	9%
170.3	175.7	196.8	5.5	3%	26.6	13%	Total nonExempt FTEs	175	185	201	9.5	5.2%	26.0	12.9%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of February 2018

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to Prior Yr			Actual	Prior Yr	Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
97	41	53	(56)	-138%	(44)	-83%	Private Amenities	137	147	9	6%
97	41	53	(56)	-138%	(44)	-83%	Trout Creek Rec Ctr	137	132	(5)	-4%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	-	-	0%	-	0%	Recreation Programs	-	15	15	100%
1,373	948	2,035	(424)	-45%	662	33%	Public Amenities	2,321	3,574	1,253	35%
875	551	1,341	(324)	-59%	466	35%	Downhill Ski Area	1,426	2,287	862	38%
52	162	402	110	68%	350	87%	Cross Country Ski Area	214	779	564	72%
69	20	31	(49)	-245%	(38)	-122%	Snowplay - Total Tubers	89	43	(46)	-106%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
1	0	-	(1)	-441%	(1)	0%	Golf Maintenance	1	3	2	68%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
-	1	-	1	100%	-	0%	Equestrian	1	3	3	78%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
143	57	137	(86)	-150%	(6)	-4%	The Lodge	200	227	27	12%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
201	151	34	(50)	-33%	(166)	-483%	Pizza on the Hill	352	48	(304)	-638%
32	7	89	(26)	-393%	57	64%	Alder Creek Café	39	183	145	79%
1,470	989	2,088	(481)	-49%	619	30%	Amenities Total	2,458	3,721	1,262	34%
137	163	137	27	16%	1	0%	HOA & Amenities Support Services	300	379	79	21%
-	-	-	-	0%	-	0%	General	-	-	-	0%
43	55	6	12	22%	(37)	-653%	Administration	97	11	(86)	-788%
6	5	2	(1)	-19%	(4)	-162%	Communications	11	9	(3)	-33%
5	1	3	(4)	-397%	(2)	-61%	Information Tech	6	3	(3)	-92%
15	13	14	(2)	-12%	(0)	-2%	Accounting	28	20	(7)	-36%
2	24	0	22	92%	(2)	-6233%	Human Resources	26	0	(26)	#####
15	23	2	8	36%	(13)	-772%	Architectural Standards	38	4	(34)	-874%
1	2	2	1	35%	1	29%	Member Services	4	4	0	9%
3	5	6	2	37%	3	50%	Risk & Facility Admin	8	7	(0)	-4%
0	12	-	12	97%	(0)	0%	Forestry	13	-	(13)	0%
47	23	102	(24)	-103%	55	54%	Maintenance	70	321	251	78%
1,606	1,152	2,225	(454)	-39%	619	28%	Total Payroll Hours	2,759	4,100	1,342	33%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

February 2018

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,713	\$ 318,452	\$ 318,190	\$ 295,812	261	0%	523	0%	22,901	8%
Cash & Investments, non-Restricted	27,754,813	24,087,023	21,792,776	24,510,108	3,667,790	15%	5,962,037	27%	3,244,705	13%
Cash and Investments total	28,073,526	24,405,475	22,110,966	24,805,920	3,668,051	15%	5,962,560	27%	3,267,606	13%
Member's Dues & Receivables, Net	1,663,411	5,765,499	217,504	2,548,794	(4,102,087)	-71%	1,445,907	665%	(885,382)	-35%
Other Receivables	231,629	280,914	327,219	109,816	(49,286)	-18%	(95,590)	-29%	121,812	111%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	311,324	323,661	346,433	268,432	(12,336)	-4%	(35,108)	-10%	42,892	16%
Prepaid Expenses & Other Assets	550,044	644,325	575,052	562,839	(94,281)	-15%	(25,008)	-4%	(12,795)	-2%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,204,108)	(35,934,008)	(35,663,908)	(33,885,575)	(270,100)	-1%	(540,200)	-2%	(2,318,533)	-7%
NBV of Property & Equipment	40,138,941	40,409,041	40,679,141	40,342,052	(270,100)	-1%	(540,200)	-1%	(203,110)	-1%
Construction In Progress	401,350	120,927	42,991	281,416	280,423	232%	358,359	834%	119,934	43%
Net Property and Equipment	40,540,291	40,529,968	40,722,132	40,623,467	10,323	0%	(181,841)	0%	(83,176)	0%
Total Assets	\$ 71,370,226	\$ 71,949,841	\$ 64,299,305	\$ 68,919,269	(579,616)	-1%	7,070,920	11%	2,450,957	4%
Liabilities										
Accounts Payable	\$ 616,175	\$ 614,272	\$ 680,252	\$ 390,365	1,903	0%	(64,077)	-9%	225,810	58%
Accrued Liabilities	1,191,474	1,156,273	1,302,143	1,282,227	35,201	3%	(110,669)	-8%	(90,753)	-7%
Deferred Revenue, Annual Assessment	5,942,159	5,956,524	3,715,123	5,850,099	(14,365)	0%	2,227,036	60%	92,060	2%
Deferred Revenue, Recreation Fee	751,480	637,730	511,490	714,899	113,750	18%	239,990	47%	36,582	5%
Deferred Revenue, All Other	351,538	455,626	486,733	386,118	(104,089)	-23%	(135,195)	-28%	(34,581)	-9%
Deposits	395,822	484,991	498,125	353,697	(89,169)	-18%	(102,303)	-21%	42,125	12%
Total Liabilities	9,248,648	9,305,416	7,193,867	8,977,405	(56,768)	-1%	2,054,781	29%	271,244	3%
Members' Equity	62,121,578	62,644,425	57,105,439	59,941,864	(522,847)	-1%	5,016,139	9%	2,179,713	4%
Total Liabilities and Members' Equity	\$ 71,370,226	\$ 71,949,841	\$ 64,299,305	\$ 68,919,269	(579,616)	-1%	7,070,920	11%	2,450,957	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,597	\$ 9,678	\$ 8,822	\$ 9,260	(81)	-1%	775	9%	337	4%

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
February 2018**

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,713	\$ 318,452	\$ 318,190	\$ 295,812	261	0%	523	0%	22,901	8%
Cash & Investments, non-Restricted	5,520,462	6,361,583	5,896,952	9,118,167	(841,121)	-13%	(376,491)	-6%	(3,597,705)	-39%
Cash and Investments total	5,839,175	6,680,035	6,215,142	9,413,979	(840,860)	-13%	(375,968)	-6%	(3,574,804)	-38%
Member's Dues & Receivables, Net	1,662,696	5,764,784	216,789	2,547,862	(4,102,087)	-71%	1,445,907	667%	(885,165)	-35%
Other Receivables	74,839	107,416	138,396	85,700	(32,577)	-30%	(63,557)	-46%	(10,861)	-13%
Due From (To) Other Funds	2,506,887	(2,310,897)	(138,138)	1,097,776	4,817,784	208%	2,645,025	1915%	1,409,111	128%
Inventory	311,324	323,661	346,433	268,432	(12,336)	-4%	(35,108)	-10%	42,892	16%
Prepaid Expenses & Other Assets	548,863	641,962	575,052	562,839	(93,099)	-15%	(26,189)	-5%	(13,977)	-2%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 10,943,784	\$ 11,206,960	\$ 7,353,674	\$ 13,976,588	(263,176)	-2%	3,590,110	49%	(3,032,804)	-22%
Liabilities										
Accounts Payable	\$ 600,789	\$ 598,886	\$ 444,397	\$ 369,139	1,903	0%	156,393	35%	231,651	63%
Accrued Liabilities	1,184,728	1,151,360	1,299,063	1,281,895	33,368	3%	(114,335)	-9%	(97,167)	-8%
Deferred Revenue, Annual Assessment	5,942,159	5,956,524	1,822,306	5,850,099	(14,365)	0%	4,119,853	226%	92,060	2%
Deferred Revenue, Recreation Fee	751,480	637,730	511,490	714,899	113,750	18%	239,990	47%	36,582	5%
Deferred Revenue, All Other	351,538	455,626	486,733	386,118	(104,089)	-23%	(135,195)	-28%	(34,581)	-9%
Deposits	395,822	484,991	498,125	353,697	(89,169)	-18%	(102,303)	-21%	42,125	12%
Total Liabilities	9,226,516	9,285,118	5,062,115	8,955,846	(58,601)	-1%	4,164,402	82%	270,670	3%
Members' Equity	1,717,267	1,921,842	2,291,559	5,020,742	(204,575)	-11%	(574,292)	-25%	(3,303,474)	-66%
Total Liabilities and Members' Equity	\$ 10,943,784	\$ 11,206,960	\$ 7,353,674	\$ 13,976,588	(263,176)	-2%	3,590,110	49%	(3,032,804)	-22%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	471,267	821,842	1,191,559	3,920,742	(350,575)	-43%	(720,292)	-60%	(3,449,474)	-88%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	(573,914) F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	(573,914) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
February 2018

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	16,181,661	13,203,659	11,380,557	13,165,160	2,978,002	23%	4,801,104	42%	3,016,501	23%
Cash and Investments total	16,181,661	13,203,659	11,380,557	13,165,160	2,978,002	23%	4,801,104	42%	3,016,501	23%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	155,213	169,420	179,523	22,206	(14,207)	-8%	(24,310)	-14%	133,007	599%
Due From (To) Other Funds	(2,454,056)	806,251	130,105	(1,509,023)	(3,260,307)	-404%	(2,584,161)	-1986%	(945,033)	-63%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	1,182	2,363	-	-	(1,182)	-50%	1,182	0%	1,182	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 13,883,999	\$ 14,181,693	\$ 11,690,185	\$ 11,678,343	(297,693)	-2%	2,193,814	19%	2,205,656	19%
Liabilities										
Accounts Payable	\$ 11,578	\$ 11,578	\$ 224,438	\$ 19,538	-	0%	(212,860)	-95%	(7,960)	-41%
Accrued Liabilities	5,172	3,922	2,672	166	1,250	32%	2,500	94%	5,006	3016%
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	16,750	15,500	1,451,874	19,704	1,250	8%	(1,435,124)	-99%	(2,954)	-15%
Members' Equity	13,867,250	14,166,193	10,238,311	11,658,639	(298,943)	-2%	3,628,939	35%	2,208,610	19%
Total Liabilities and Members' Equity	\$ 13,883,999	\$ 14,181,693	\$ 11,690,185	\$ 11,678,343	(297,693)	-2%	2,193,814	19%	2,205,656	19%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	3,628,939	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	3,628,939	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
February 2018

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	5,758,418	4,352,520	4,346,399	2,078,320	1,405,898	32%	1,412,019	32%	3,680,098	177%
Cash and Investments total	5,758,418	4,352,520	4,346,399	2,078,320	1,405,898	32%	1,412,019	32%	3,680,098	177%
Member's Dues & Receivables, Net	715	715	715	932	-	0%	-	0%	(217)	-23%
Other Receivables	1,292	3,925	8,925	1,596	(2,633)	-67%	(7,633)	-86%	(304)	-19%
Due From (To) Other Funds	(39,577)	1,379,496	(3,244)	320,380	(1,419,073)	-103%	(36,333)	-1120%	(359,957)	-112%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 5,720,848	\$ 5,736,656	\$ 4,352,795	\$ 2,401,228	(15,808)	0%	1,368,053	31%	3,319,620	138%
Liabilities										
Accounts Payable	\$ 3,808	\$ 3,808	\$ 5,549	\$ 1,689	-	0%	(1,741)	-31%	2,119	125%
Accrued Liabilities	1,574	991	408	166	583	59%	1,166	286%	1,408	848%
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	5,382	4,799	599,782	1,855	583	12%	(594,400)	-99%	3,527	190%
Members' Equity	5,715,466	5,731,857	3,753,013	2,399,373	(16,391)	0%	1,962,453	52%	3,316,093	138%
							(A)			
Total Liabilities and Members' Equity	\$ 5,720,848	\$ 5,736,656	\$ 4,352,795	\$ 2,401,228	(15,808)	0%	1,368,053	31%	3,319,620	138%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,962,452	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	1,962,452	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
February 2018

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	294,272	169,261	168,867	148,461	125,011	74%	125,405	74%	145,811	98%
Cash and Investments total	294,272	169,261	168,867	148,461	125,011	74%	125,405	74%	145,811	98%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	285	154	375	314	131	85%	(90)	-24%	(30)	-9%
Due From (To) Other Funds	(13,255)	125,151	11,277	90,866	(138,406)	-111%	(24,532)	-218%	(104,121)	-115%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 281,302	\$ 294,566	\$ 180,519	\$ 239,642	(13,264)	-5%	100,783	56%	41,660	17%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%
Members' Equity	281,302	294,566	100,423	239,642	(13,264)	-5%	180,879	180%	41,660	17%
Total Liabilities and Members' Equity	\$ 281,302	\$ 294,566	\$ 180,519	\$ 239,642	(13,264)	-5%	100,783	56%	41,660	17%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

February 2018

	Current Month as of Feb 28, 2018	Last Month as of Jan 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Feb 28, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,204,108)	(35,934,008)	(35,663,908)	(33,885,575)	(270,100)	-1%	(540,200)	-2%	(2,318,533)	-7%
NBV of Property & Equipment	40,138,941	40,409,041	40,679,141	40,342,052	(270,100)	-1%	(540,200)	-1%	(203,110)	-1%
Construction In Progress	401,350	120,927	42,991	281,416	280,423	232%	358,359	834%	119,934	43%
Net Property and Equipment	40,540,291	40,529,968	40,722,132	40,623,467	10,323	0%	(181,841)	0%	(83,176)	0%
Total Assets	\$ 40,540,291	\$ 40,529,968	\$ 40,722,132	\$ 40,623,467	10,323	0%	(181,841)	0%	(83,176)	0%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,540,291	40,529,968	40,722,132	40,623,467	10,323	0%	(181,841)	0%	(83,176)	0%
Total Liabilities and Members' Equity	\$ 40,540,291	\$ 40,529,968	\$ 40,722,132	\$ 40,623,467	10,323	0%	(181,841)	0%	(83,176)	0%
Balance Check	-	-	-	-						
Depreciation Expense YTD	540,200	270,100	3,118,291	527,600	270,100	100%	(2,578,091)	-83%	12,600	2%
Retirement/disposal of Fixed Assets										
AD removal YTD	-									
Net Change in Accum Deprec YTD	540,200									

**Financial Position (Balance Sheet)
PROPERTY FUND**

F11.5

Tahoe Donner Association
Cash and Investments Summary Report
as of 2/28/2018

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	<u>2/28/2018</u>	<u>1/31/2018</u>	<u>12/31/2017</u>
Consolidated TDA Total	28,073,526	24,405,475	22,110,966
Cash/Money Market	4,138,748	2,413,123	1,483,122
Certificates of Deposit	5,339,053	5,839,053	5,089,053
US Treasuries/GovOblig	15,517,430	13,305,710	12,471,136
Bonds	2,994,743	2,764,288	2,984,604
Other/Trusts	83,551	83,301	83,051
Operating Fund	5,839,175	6,680,035	6,215,142
Cash/Money Market	2,979,594	1,539,514	1,074,872
Certificates of Deposit	339,053	339,053	339,053
US Treasuries/GovOblig	2,436,977	4,718,167	4,718,167
Trusts	83,551	83,301	83,051
Replacement Reserve Fund	16,181,661	13,203,659	11,380,557
Cash/Money Market	72,569	780,524	281,658
Certificates of Deposit	3,750,000	4,250,000	3,500,000
US Treasuries/GovOblig	9,364,349	5,408,847	4,614,294
Bonds	2,994,743	2,764,288	2,984,604
Other	-	-	-
Development Fund	5,758,418	4,352,520	4,346,399
Cash/Money Market	1,081,623	63,720	57,600
Certificates of Deposit	1,250,000	1,250,000	1,250,000
US Treasuries/GovOblig	3,426,796	3,038,799	3,038,799
Other	-	-	-
New Machinery & Equipment Fund	294,272	169,261	168,867
Cash/Money Market	4,963	29,364	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	289,310	139,898	99,875
Other	-	-	-

<u>as of 02/28/2018 Balance Mix</u>	
318,713	Restricted OF (ASO/457)
318,713	Restricted, all funds
27,754,813	Unrestricted, all funds
28,073,526	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)
had \$1m Treasury mature on 2/28 EOM

Stifel (all accounts)

	2/28/2018	1/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	25,029	26,149	24,719	19,763	17,425	17,823
Prime Rate	4.50%	4.50%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.36	\$3.21	\$3.13	\$2.68	\$2.72	\$2.87

FED Prime Rate (last 12):	
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%
12/11/2007	7.25%

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_qnd_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

February 2018

		Last Three Months			12Mths Ago	Last YE
		as of Dec 31, 2017	as of Jan 31, 2018	as of Feb 28, 2018	as of Feb 28, 2017	as of Dec 31, 2017
Total, ALL		346,433	323,661	311,324	268,432	346,433
subtotal	Food and Beverage accounts (F&B)	121,572	111,536	117,134	109,680	121,572
subtotal	Retail Merchandise accounts	224,860	212,125	194,190	158,753	224,860
subtotal	The Lodge F&B accounts	70,908	64,132	66,208	60,701	70,908
Inventory Account						
11412	Inv Retail Trout Creek	11,634	10,785	11,512	11,214	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	18,686	18,965	19,062	20,836	18,686
11415	Inv Retail Bikeworks	16,689	16,689	16,689	8,725	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	16	60	134	135	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	64,868	61,416	51,714	49,058	64,868
11422	Inv Retail Cross Country	66,429	57,777	49,158	23,604	66,429
11423	Inv Retail Snowplay	245	142	284	(10)	245
11424	Inv Retail Golf Pro Shop	34,048	34,048	33,341	28,992	34,048
11425	Inv Retail Tennis	9,124	9,124	9,124	13,992	9,124
11426	Inv Retail Marina	420	420	420	408	420
11427	Inv Retail Equestrian	2,636	2,636	2,636	1,650	2,636
11428	Inv Retail Recreation	64	64	64	-	64
11429	Inv Retail Golf Special Order	-	-	51	149	-
11611	Inv DHS Food Meat	3,181	3,863	2,795	2,385	3,181
11612	Inv DHS Food Seafood	190	218	147	74	190
11613	Inv DHS Food Produce	754	275	550	656	754
11614	Inv DHS Food Dairy	919	684	914	770	919
11615	Inv DHS Food NABev	3,109	2,488	3,385	2,667	3,109
11616	Inv DHS Food Other	8,243	5,622	5,204	3,775	8,243
11617	Inv DHS Bev Beer	1,973	1,689	1,932	2,802	1,973
11618	Inv DHS Bev Liquor	8,913	9,433	8,841	7,545	8,913
11619	Inv DHS Bev Wine	1,971	1,613	1,396	1,112	1,971
11621	Inv Trailer Food Meat	46	96	60	244	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	0	19	38	5	0
11625	Inv Trailer Food NABev	-	20	83	-	-
11626	Inv Trailer Food Other	108	245	373	999	108
11631	Inv ACAC Food Meat	1,496	1,421	1,551	518	1,496
11632	Inv ACAC Food Seafood	14	-	40	23	14
11633	Inv ACAC Food Produce	624	589	841	773	624
11634	Inv ACAC Food Dairy	287	484	546	482	287
11635	Inv ACAC Food NABev	357	587	656	810	357
11636	Inv ACAC Food Other	3,875	3,332	3,512	3,899	3,875
11637	Inv ACAC Bev Beer	619	815	1,130	1,912	619
11639	Inv ACAC Bev Wine	2,032	1,261	1,368	2,953	2,032

		Last Three Months			12Mths Ago	Last YE
		as of Dec 31, 2017	as of Jan 31, 2018	as of Feb 28, 2018	as of Feb 28, 2017	as of Dec 31, 2017
Inventory Account						
11641	Inv Marina Food Meat	(0)	-	-	-	(0)
11642	Inv Marina Food Seafood	40	40	40	-	40
11643	Inv Marina Food Produce	0	-	-	-	0
11644	Inv Marina Food Dairy	-	-	-	4	-
11645	Inv Marina Food NABev	15	15	15	272	15
11646	Inv Marina Food Other	763	763	763	629	763
11647	Inv Marina Bev Beer	0	-	-	-	0
11648	Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,008
11649	Inv Marina Bev Wine	159	159	159	110	159
11661	Inv Pizza Food Meat	918	899	1,407	1,643	918
11663	Inv Pizza Food Produce	508	730	1,184	901	508
11664	Inv Pizza Food Dairy	1,297	1,916	1,786	2,023	1,297
11665	Inv Pizza Food NABev	1,087	1,213	1,139	1,045	1,087
11666	Inv Pizza Food Other	1,797	1,822	3,336	2,932	1,797
11667	Inv Pizza Bev Beer	916	1,240	1,383	1,102	916
11669	Inv Pizza Bev Wine	2,550	1,949	2,446	2,477	2,550
11671	Inv SMRFaB Food Meat	178	178	178	-	178
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	(0)	-	-	-	(0)
11674	Inv SMRFaB Food Dairy	56	56	56	-	56
11675	Inv SMRFaB Food NABev	320	320	320	-	320
11676	Inv SMRFaB Food Other	309	309	309	260	309
11677	Inv SMRFaB Bev Beer	15	15	15	-	15
11678	Inv SMRFaB Bev Liquor	-	-	-	-	-
11679	Inv SMRFaB Bev Wine	18	18	18	-	18
11681	Inv Lodge Food Meat	4,490	2,889	4,307	3,361	4,490
11682	Inv Lodge Food Seafood	2,051	778	792	678	2,051
11683	Inv Lodge Food Produce	1,891	1,478	1,638	1,427	1,891
11684	Inv Lodge Food Dairy	1,803	1,611	1,269	1,202	1,803
11685	Inv Lodge Food NABev	955	895	1,138	281	955
11686	Inv Lodge Food Other	6,432	6,515	7,347	6,326	6,432
11687	Inv Lodge Bev Beer	3,753	2,656	2,343	2,694	3,753
11688	Inv Lodge Bev Liquor	18,669	19,850	20,118	16,576	18,669
11689	Inv Lodge Bev Wine	30,864	27,460	27,256	28,156	30,864
11695	Inventory-Tennis Beverage	0	-	-	34	0
11696	Inventory-Tennis Food	(0)	-	-	18	(0)
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Two Months Ending February 28, 2018

TAHOE DONNER ASSOCIATION			2-months YTD	12-months	12-months		
Capital Funds Summary						w/Actual FBCF	
For the Two Months Ending February 28, 2018							
			2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)							
2017 YEAR END 12/31/2017, Beginning Balance			\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%
ASSESSMENT CONTRIBUTION			4,013,000	4,013,000	-	4,013,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	-	- na
INTEREST INCOME			26,220	155,000	(128,780)	155,000	- 0%
SALVAGE RECEIPTS			459	30,000	(29,541)	30,000	- 0%
INCOME TAX EXPENSE			(2,500)	(15,000)	12,500	(15,000)	- 0%
BAD DEBT EXPENSE			-	(9,000)	9,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(297,157)	(5,419,000)	5,121,844	(5,903,727) F	(484,727) 9%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M		(111,083)	(935,000)	823,917	(1,032,584)	(97,584) 10%
Replacement Reserve Fund Balance			\$ 13,867,250	\$ 7,826,000	\$ 6,041,250	\$ 7,476,000 F	\$ (350,000) -4%
NEW MACHINERY AND EQUIPMENT FUND (905)							
2017 YEAR END 12/31/2017, Beginning Balance			\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%
ASSESSMENT CONTRIBUTION			194,000	194,000	-	194,000	- 0%
INTEREST INCOME			315	2,000	(1,685)	2,000	- 0%
INCOME TAX EXPENSE			-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS	C		(13,435)	(213,000)	199,565	(239,423)	(26,423) 12%
NM&E Fund Balance			\$ 281,303	\$ 47,000	\$ 234,303	\$ 57,000	\$ 10,000 21%
DEVELOPMENT FUND (903) -							
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	-	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	-	- na
INTEREST INCOME			4,386	80,000	(75,614)	80,000	- 0%
INCOME TAX EXPENSE			(1,166)	(7,000)	5,834	(7,000)	- 0%
BAD DEBT EXPENSE			-	(7,000)	7,000	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(47,768)	(1,408,000)	1,360,233	(1,461,014) D	(53,014) 4%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M		-	-	-	-	- na
Development Fund Balance			\$ 5,715,466	\$ 4,265,000	\$ 1,450,466	\$ 4,365,000 F	\$ 100,000 2%
Development Fund Balance Components:							
Combined CAPITAL FUNDS ACTIVITY - Year to Date							
EXPENDITURES FOR CAPITAL ADDITIONS	C		(358,359)	(7,040,000)	6,681,641	(7,604,164)	(564,164)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M		(111,083)	(935,000)	823,917	(1,032,584)	(97,584)
YTD CAPITAL FUNDS TOTAL			(469,442)	(7,975,000)	7,505,558	(8,636,749)	(661,749)
CIP beginning balance (@ 1/1/2017)			\$ 42,991				
Net, CIP YTD Activity	C		\$ 358,359				
Less Capitalized/place in service to Property Fund - PP&E			-				
CIP Balance (g/l # 904-16510)			\$ 401,350				
				\$ 401,350			
				Pre-ye Capitiz JE			
F - see Recon, next page							
D - see page 3 for Development Fund Activity Schedule							
< downhill ski master plan and generators							

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

< downhill ski master plan and generators

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Two Months Ending February 28, 2018

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(434,610)	2018 projects, net, capital	5,419,000	5,853,609	(434,610)
(12,479)	2018 projects, net, expense	935,000	947,479	(12,479)
(13,071)	2018 projects, net, capital, accellerations	-	13,071	(13,071)
(23,711)	2018 projects, net, expense, accellerations	-	23,711	(23,711)
(23,227)	2017 projects, net, capital	-	23,227	(23,227)
(58,908)	2017 projects, net, expense	-	58,908	(58,908)
(9,854)	2017 accellerations, capital	-	9,854	(9,854)
(2,486)	2017 accellerations, expense	-	2,486	(2,486)
(3,966)	2016 projects, net, capital	-	3,966	(3,966)
-	projects to carry-over to 2018+, capital	-	-	-
-	projects to carry-over to 2018+, expense	-	-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2018	30,000	30,000	-
-	Interest Income Forecast adjustment, 2018	155,000	155,000	-
-	Income Tax Forecast adjustment, 2018	(15,000)	(15,000)	-
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
	S variance due to Snowbird lift replacement/scope greater			
(350,000)	Total, change schedule above			
		Budget	Forecast	diff
(350,000)	Variance of Ending Fund Balance 2018	7,826,000	7,476,000	(350,000) S

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	Employee Housing, planning	10,000	10,000	-
-	Association Wide, Member Surveys	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	200,000	-
-	TROUT CREEK REC CENTER, devfd expansion p	500,000	500,000	-
-	TRAILS Specific Projects df portion	20,000	20,000	-
-	Feasability Studies for Priority 1 projects	150,000	150,000	-
-	TDA Capital Payroll Allocation	185,000	185,000	-
(47,177)	TDA Contingency	93,000	140,177	(47,177)
-		-	-	-
(5,837)	TCRC Dev Feasability Study	-	5,837	(5,837)
	Carry-Over Projects (not budgeted to carry-over) and Added Projects:			
	Timing between years			
	Board Approved in 2017			
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
-	Interest Income Forecast adjustment, 2018	80,000	80,000	-
-	Income Tax Forecast adjustment, 2018	(7,000)	(7,000)	-
-	other recon / rounding item			
100,000	Total, change schedule above			
	note - not all DF projects listed above, only this with flux. See next page for full DF spend report.			
		Budget	Forecast	diff
100,000	Variance of Ending Fund Balance 2018	4,265,000	4,365,000	100,000

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Two Months Ending February 28, 2018
201802

	YYYY	Mo	2-months YTD	12-months	12-months	
	2018	2	2018 YTD Actual	2018 Budget (B)	2018 FORECAST w/Actual FBCF	Forecast vs Budget
DEVELOPMENT FUND (903) -						
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			4,386 ii	80,000	80,000	- 0%
INCOME TAX EXPENSE			(1,166)	(7,000)	(7,000)	- 0%
BAD DEBT EXPENSE			-	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(47,768)	(1,408,000)	(1,461,014)	(53,014) 4%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	- na
Development Fund Balance			\$ 5,715,466	\$ 4,265,000	\$ 4,365,000 (F)	\$ 100,000 2%

YEAR 2018 SPEND						
Project YR			YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below			47,768	1,408,000	1,461,014	
Mailbox Consolidation & Improvements (feasability study)	2018	C	-	25,000	25,000	
Employee Housing, planning	2018	C	-	10,000	10,000	
Association Wide, Member Surveys	2018	C	-	25,000	25,000	
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018	C	11,097	200,000	200,000	731-210-268
TROUT CREEK REC CENTER, devfd expansion portion	2018	C	-	500,000	500,000	
Equestrian Improvements, Phase 3	2017	C	-	200,000	200,000	731-080-311 2017 project.
TRAILS Specific Projects df portion	2018	C	-	20,000	20,000	
Feasability Studies for Priority 1 projects	2018	C	-	150,000	150,000	
TDA Capital Payroll Allocation	2018	C	30,834	185,000	185,000	831-165-313
TDA Contingency	2018	C	-	93,000	140,177	addedcontingency to hold
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
TCRC Dev Feasability Study	2016	C	5,837	-	5,837	631-132-823 +50k June

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B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2018 02	Tahoe Donner Associati					2018 Capital Spending Master Scl	57,000	Act>Forc	:Date Last Modified :Date Last Modified					
2018	02	< Report Month	New Machinery & Equipment Fund													
0			NM&E Fund TL, Capital					213,000	213,000	239,423	(26,423)	13,435	13,435	225,988	-	
1			2018 NMEF-CAP					213,000	213,000	239,393	(26,393)	13,405	13,405	225,988	-	Budget 2018 projects
0			2018 NMEF-ADD					-	-	-	-	-	-	-	-	projects added (via contingency) in 2018
0			2017 NMEF-CAP					-	-	-	-	-	-	-	-	carry over projects
0			2017 NMEF-ADD					-	-	30	(30)	30	30	-	-	carry over projects
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryovers\$ s	Notes		
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost		
	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	25,000	-	-	-	25,000	-			
	2018 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	half in 2017 another half in 2018		
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-			
	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	8,000	-	-	-	8,000	-			
	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	-	-	4,600	-			
	2018 NMEF-CAP	Artificial Turf - Complete along fence to	Marina	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	27,000	27,000	27,000	-	13,405	13,405	13,595	-			
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-			
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-			
	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	-	-	3,000	-			
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-			
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-			
	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-			
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-			
	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	-	-	5,000	-			
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'17	Various	C	99	55,400	55,400	81,793	(26,393)	-	-	81,793	-	inclds est for 2017 carry-overs to 2018		

Year	Month	2018 02	Tahoe Donner Association		2018 Capital Spending Master Schedule				Act>Forc		:Date Last Modified :Date Last Modified			
2018	02	< Report Month			Replacement Reserve Fund				7,476,000		3/23/18 3/23/2018			
Replacement Reserve TL					6,354,000	6,856,741	6,936,311	(79,571)	408,240	579,027	6,374,396	-		
Capital					5,419,000	5,833,173	5,903,727	(70,554)	297,157	428,447	5,452,896	-		
Expense					935,000	1,023,568	1,032,584	(9,016)	111,083	150,581	921,500	-		

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects	by Project Yr/Fund Type	(6,287,948)	(6,693,028)	(6,771,819)	78,791	(360,535)	(360,535)	(6,244,182)	-	
17	2016 RR-CAP	-	3,966	3,966	-	3,966	27,433	-	-	carry-over projects
0	2016 RR-EXP	-	-	-	-	-	-	-	-	carry-over projects
11	2017 RR-CAP	-	23,227	23,227	-	22,441	122,691	14,211	-	carry-over projects
1	2017 RR-EXP	-	58,908	58,908	-	11,443	33,176	47,465	-	carry-over projects
3	2017 RR-ACC-CAP	-	9,074	9,854	(780)	9,854	17,427	-	-	carry-over projects
1	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
201	2018 RR-CAP	5,419,000	5,783,806	5,853,609	(69,804)	251,377	251,377	5,438,685	-	Budget 2018 projects
90	2018 RR-EXP	935,000	938,463	947,479	(9,016)	92,001	92,001	855,477	-	Budget 2018 projects
2	2018 RR-ACC-CAP	-	13,100	13,071	29	9,519	9,519	-	-	2018 projects added in 2018
4	2018 RR-ACC-EXP	-	23,711	23,711	-	7,639	7,639	16,072	-	2018 projects added in 2018
305	by Location	(66,052)	(66,052)	(66,052)	-	-	-	(66,052)	-	
10	Administration	192,413	206,953	207,733	(780)	44,972	51,417	159,208	-	
0	Asphalt Maintenance	-	-	-	-	-	-	-	-	
2	Bikeworks	26,095	26,095	26,095	-	-	-	26,094	-	
5	Campground	8,316	9,712	9,712	-	1,396	3,915	12,386	-	
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-	
16	Cross Country	514,606	517,112	517,140	(28)	4,584	36,024	512,555	-	
0	Day Camps	-	-	-	-	-	-	-	-	
7	Equestrian Center	92,303	92,303	92,303	-	-	-	92,302	-	
0	Facilities Administration	-	-	-	-	-	-	-	-	
5	Forestry	127,789	127,789	127,789	-	-	-	127,789	-	
2	General	(191)	(191)	74,492	(74,683)	-	-	74,492	-	
4	General Maintenance	113,293	113,293	113,293	-	-	-	113,293	-	
16	Golf Course	182,145	184,542	184,542	-	2,397	3,525	182,146	-	
0	Golf Complex	-	-	-	-	-	-	-	-	
10	Maintenance	60,976	64,147	64,147	-	3,209	7,218	60,938	-	
14	Marina	72,487	72,487	72,487	-	6,150	6,150	60,376	-	
40	MIS	312,412	323,428	325,023	(1,595)	90,682	152,631	231,235	-	
3	No.Woods Pool-Bldg.	18,645	18,645	18,645	-	-	-	18,645	-	
6	Northwoods	26,326	26,326	26,326	-	1,451	1,451	24,875	-	
0	Northwoods Pool	-	-	-	-	-	-	-	-	
6	Pizza	25,362	25,362	25,621	(260)	7,709	7,709	17,912	-	
4	Recreation	16,263	16,263	18,333	(2,070)	8,103	8,103	10,231	-	
21	Ski Area-Mtn Ops	556,219	585,215	585,215	(155)	26,606	26,606	568,750	-	
1	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-	
28	Ski Area - Lift Maintenance	1,545,952	1,924,469	1,924,469	-	134,823	176,387	1,789,647	-	
1	Ski Area - Vehicle Maintenance	19,074	19,074	19,074	-	15,607	15,607	3,467	-	
0	Ski-Ops	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	
6	Tennis Complex	56,160	56,160	56,160	-	-	-	56,161	-	
8	The Lodge	58,728	58,728	58,728	-	1,134	1,134	57,594	-	
16	Trails	382,253	442,611	442,611	-	13,560	35,293	429,052	-	
54	Trout Creek BLDG	1,332,154	1,332,154	1,332,154	-	-	-	1,176,888	-	
18	Trout Creek POOLSPA	352,257	352,257	352,257	-	-	-	352,255	-	
0	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	
0	Trout Creek OTHER	-	-	-	-	-	-	-	-	
0	Various	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	
2	Vehicle/Fleet	98,760	98,760	98,760	-	45,857	45,857	52,903	-	
0	Winter Food-Beverge	-	-	-	-	-	-	-	-	
2017 & prior Carryovers in 2018 RR Expenditures Total		-	61,394	61,394 carry-over variance						

2018		02	< Report Month		Replacement Reserve Fund										7,476,000		3/23/18		3/23/2018	
Replacement Reserve TL					6,354,000		6,856,741		6,936,311		(79,571)		408,240		579,027		6,374,396		-	
Capital					5,419,000		5,833,173		5,903,727		(70,554)		297,157		428,447		5,452,896		-	
Expense					935,000		1,023,568		1,032,584		(9,016)		111,083		150,581		921,500		-	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes						
2018 RR Expenditures Total, per 2018 Budget Report						5,172,483														
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	3,966	3,966	-	3,966	27,433	-	-							
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget						
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget						
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$ 6,390.92						
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$ 3,750.00						
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$ 5,100.54						
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$ 24,250.97						
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$ 2,300.00						
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$ 6,274.66						
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	4,224	5,004	(780)	5,004	8,346	-	-	\$ 7,500.00						
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	4,070	-	\$ 4,069.55						
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	769	769	-	769	1,660	-	-	\$ 3,768.29						
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	10,141	-	\$ 10,141.00						
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$ 51,009.51						
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	-	-	\$2814 carryover on \$20,267 project						
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	8,700	8,671	29	8,671	8,671	-	-							
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	848	848	-	-							
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,249	5,249	13,175	-							
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	4,424	4,424	-	1,960	1,960	2,464	-							
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-							
	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	-	-	21,911	-							
	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	-	-	4,183	-							
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-							
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-							
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-							
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-							
	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	-	-	12,466	-							
	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-							
	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	-	-	23,313	-							
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,050	2,050	2,078	(28)	2,078	2,078	-	-							
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	12	20,405	20,405	20,405	-	-	-	20,405	-							
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-							
	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,580	-	-	-	6,580	-							
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-							
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	12	48,590	48,590	48,590	-	-	-	48,590	-							
	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	12	42,751	42,751	42,751	-	-	-	42,751	-							
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	12	13,818	13,818	13,818	-	-	-	13,818	-							
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	12	84,020	84,020	84,020	-	-	-	84,020	-							
	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	-	-	3,662	-							
	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-							
	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-							
	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	-	-	13,725	-							
	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	-	-	3,052	-							
	2018 RR-CAP	Bridges Year 1	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-							
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-							
	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	-	-	28,816	-							
	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-							
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	12	8,907	8,907	8,907	-	-	-	8,907	-							
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-							
	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-							
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-							
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	12	3,712	3,712	3,712	-	-	-	3,712	-							
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	21,046	21,046	-	39	39	21,007	-							
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-							

Replacement Reserve TL

Capital

Expense

6,354,000

6,856,741

6,936,311

(79,571)

408,240

579,027

6,374,396

-

5,419,000

5,833,173

5,903,727

(70,554)

297,157

428,447

5,452,896

-

935,000

1,023,568

1,032,584

(9,016)

111,083

150,581

921,500

-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 060 082	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	12	3,571	3,571	3,571	-	-	-	3,571	-	
	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	-	-	2,051	-	
	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	2,165	2,165	26,179	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	3,508	3,508	-	-	-	3,508	-	
	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	-	-	-	-	
823 025 107	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	-	-	-	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
	2018 RR-ACC-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	120	120	7,534	-	changed from C to E
	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	362	362	3,384	-	
	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	1,637	1,637	6,411	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
	2018 RR-ACC-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	13,062	13,062	-	-	-	13,062	-	
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	-	-	7,026	-	
821 025 113	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	-	-	8,161	-	
	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	1,412	1,412	3,166	-	
	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	-	-	2,232	-	
	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	-	-	2,531	-	
	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	-	-	6,111	-	
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	-	-	4,070	-	
	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	4,512	4,512	40,497	-	
	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	-	-	2,116	-	
	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,337	2,337	1,069	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	10,005	10,005	16,362	-	
	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	3,854	-	330	330	3,524	-	
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	3,003	-	-	-	3,003	-	
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
	2018 RR-ACC-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E
	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,423	-	1,148	1,148	1,276	-	
821 150 132	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	243	243	1,796	-	
	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	-	-	6,681	-	
	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	-	-	2,040	-	
	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,059	6,318	(260)	6,318	6,318	-	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	4,616	4,616	-	-	
	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	11,886	11,886	11,886	-	-	-	11,886	-	
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
821 211 293	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	14,172	14,172	14,172	-	-	-	14,172	-	
	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	124,591	124,591	1,735,760	-	snowbird project
	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	10,232	-	10,232	10,232	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above

2018		02		< Report Month		Replacement Reserve Fund										7,476,000		3/23/18		3/23/2018	
Replacement Reserve TL						6,354,000		6,856,741		6,936,311		(79,571)		408,240		579,027		6,374,396		-	
Capital						5,419,000		5,833,173		5,903,727		(70,554)		297,157		428,447		5,452,896		-	
Expense						935,000		1,023,568		1,032,584		(9,016)		111,083		150,581		921,500		-	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes							
821 210 166	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above							
	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,607	15,607	3,467	-								
	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-								
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	12	8,098	8,098	8,098	-	-	-	8,098	-								
	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	-	-	2,036	-								
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	12	23,571	23,571	23,571	-	-	-	23,571	-								
821 210 174	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-								
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-								
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	12	15,518	15,518	15,518	-	-	-	15,518	-								
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-								
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-								
	821 210 019	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-								
	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	1,503	1,503	58,047	-								
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	12	10,123	10,123	10,123	-	-	-	10,123	-								
	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	-	-	18,424	-								
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	12	2,931	2,931	2,931	-	-	-	2,931	-								
821 128 199	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	-	-	2,050	-								
	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	-	-	2,025	-								
	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	-	-	14,278	-								
	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	1,134	1,134	4,641	-								
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	12	38,354	38,354	38,354	-	-	-	38,354	-								
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-								
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	Trails	C	12	40,808	40,808	40,808	-	-	-	40,808	-								
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signag	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-								
	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway Trails	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-								
	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-								
821 051 204	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-								
	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-								
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-								
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	66,811	-	-	-	66,811	-								
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-								
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-								
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-								
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-								
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-								
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	10,141	-								
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-								
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-								
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-								
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-								
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	-	-								
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-								

2018	02	< Report Month		Replacement Reserve Fund										7,476,000	3/23/18	3/23/2018
Replacement Reserve TL						6,354,000	6,856,741	6,936,311	(79,571)	408,240	579,027	6,374,396	-			
Capital						5,419,000	5,833,173	5,903,727	(70,554)	297,157	428,447	5,452,896	-			
Expense						935,000	1,023,568	1,032,584	(9,016)	111,083	150,581	921,500	-			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes		
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek BLDG	C	12	53,652	53,652	53,652	-	-	-	53,652	-			
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1	Trout Creek BLDG	C	12	9,483	9,483	9,483	-	-	-	9,483	-			
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek BLDG	C	12	13,623	13,623	13,623	-	-	-	13,623	-			
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek BLDG	C	12	5,211	5,211	5,211	-	-	-	5,211	-			
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-			
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-			
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-			
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-			
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-			
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-			
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	-	-			
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	-	-			
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-			
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-			
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	-	-			
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	-	-			
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
	2018 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-			
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-			
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-			
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	-	-			
	2018 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-			
	2018 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-			
	2018 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-			
	2018 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-			
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-			
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-			
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-			
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-			
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-			
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-			
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-			
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-			
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-			
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-			
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-			
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-			
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-			
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-			
	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	12,187	12,187	12,187	-	-	-	12,187	-			
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-			
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-			
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-			
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-			
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-			
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-			
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-			
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-			
	2018 RR-CAP	Rec Pool - Plaster- Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-			
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-			
	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-			
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	45,857	45,857	3,807	-			
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	11,443	33,176	47,465	-	work not completed in 2017		
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #		

2018	02	< Report Month		Replacement Reserve Fund										7,476,000		3/23/18		3/23/2018	
Replacement Reserve TL						6,354,000	6,856,741	6,936,311	(79,571)	408,240	579,027	6,374,396	-						
Capital						5,419,000	5,833,173	5,903,727	(70,554)	297,157	428,447	5,452,896	-						
Expense						935,000	1,023,568	1,032,584	(9,016)	111,083	150,581	921,500	-						
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes					
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	7,793	7,793	15,447	-						
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-						
	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	-	-	4,096	-						
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	21,666	21,666	108,334	-						
	2018 RR-EXP	Bath House - Ext Paint	Campground	E	13	2,544	2,544	2,544	-	-	-	2,544	-						
	2018 RR-EXP	Bath House - Int. Paint	Campground	E	13	2,544	2,544	2,544	-	-	-	2,544	-						
	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	-	-	1,203	-						
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	13	2,025	2,025	2,025	-	-	-	2,025	-						
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	13	4,085	4,085	4,085	-	-	-	4,085	-						
	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	15,304	15,304	-	-	-	15,304	-						
	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	-	-	18,808	-						
	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-						
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-						
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-						
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	13	2,050	2,050	2,050	-	-	-	2,050	-						
	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	-	-	5,061	-						
	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	-	-	15,184	-						
	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	-	-	8,098	-						
	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	-	-	15,184	-						
	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	10,139	10,139	-	-	-	10,139	-						
	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-						
	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-						
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	13	3,049	3,049	3,049	-	-	-	3,049	-						
	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,406	-	-	-	12,406	-						
	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	-	-	5,925	-						
	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,221	2,221	-	-	-	2,221	-						
	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	-	-	10,401	-						
	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	-	-	1,787	-						
	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	-	-	25,307	-						
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-						
	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	-	-	6,074	-						
	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	-	-	9,617	-						
	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	-	-	20,597	-						
	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	-	-	15,478	-						
	2018 RR-EXP	Fencing- Repair	Maintenance	E	13	2,875	2,875	2,875	-	-	-	2,875	-						
	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	-	-	11,987	-						
	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-						
	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-						
	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	-	-	5,794	-						
	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	-	-	255	-						
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-						
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-						
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	2,674	2,674	9,326	-						
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	11,720	11,720	31,167	-						
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-						
	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-						
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-						
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	IMIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-						
	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	-	-	3,112	-						
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-						
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-						
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	4,264	4,264	14,771	-						
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-						
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-						
	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	-	-	10,204	-						
	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	-	-	7,085	-						

2018		02	< Report Month		Replacement Reserve Fund										7,476,000		3/23/18		3/23/2018	
Replacement Reserve TL						6,354,000	6,856,741	6,936,311	(79,571)	408,240	579,027	6,374,396	-							
Capital						5,419,000	5,833,173	5,903,727	(70,554)	297,157	428,447	5,452,896	-							
Expense						935,000	1,023,568	1,032,584	(9,016)	111,083	150,581	921,500	-							
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes						
823 051 213	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	-	-	11,121	-							
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	13	8,086	8,086	8,086	-	-	-	8,086	-							
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-							
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-							
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-							
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-							
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-							
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-							
	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	-	-	7,020	-							
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-							
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-							
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-							
	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-							
	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	-	-	11,120	-							
	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	-	-	12,148	-							
	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	-	-	6,351	-							
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	13	5,065	5,065	5,065	-	-	-	5,065	-							
	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	-	-	3,053	-							
	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	-	-	14,990	-							
	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	-	-	14,624	-							
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-							
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	13	40,808	40,808	40,808	-	-	-	40,808	-							
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	13	35,707	35,707	35,707	-	-	-	35,707	-							
	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-							
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	13	2,025	2,025	2,025	-	-	-	2,025	-							
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-							
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-							
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-							
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-							
	2018 RR-EXP	Restrooms - Gynside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-							
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-							
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-							
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-							
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	13	-	10,000	10,000	-	2,068	2,068	7,932	-							
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	67,390	(67,262)	-	-	67,390	-	estimated project deferrals/timing impacts						
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	7,102	(7,421)	-	-	7,102	-	estimated project deferrals/timing impacts						

Tahoe Donner Association
Department P&L Detail (D01)
For the Two Months Ending February 28, 2018
Operating Fund Consolidated

February 2018

Year-to-Date February 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
54,000	54,000	46,000	0	0%	8,000	17%	36053	Revenue	107,000	107,000	92,000	0	0%	15,000	16%	1,040,000
								ALLOCATED RECREATION FEES								
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	162,900
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	83,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	236,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	233,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	135,100
177,313	299,100	365,431	-121,787	-41%	-188,118	-51%	35560	Ski Lift Revenue - Public	289,330	585,000	659,761	-295,670	-51%	-370,431	-56%	1,040,800
13,940	27,000	35,002	-13,060	-48%	-21,062	-60%	35565	Ski Lift Revenue - P.O.	27,685	59,000	75,158	-31,315	-53%	-47,473	-63%	117,000
41,003	25,400	44,049	15,603	61%	-3,046	-7%	35570	Ski Passes - Public	87,752	53,000	92,488	34,752	66%	-4,736	-5%	119,900
50,485	42,600	55,362	7,885	19%	-4,877	-9%	35575	Ski Passes - P.O.	106,083	89,300	118,547	16,783	19%	-12,464	-11%	194,000
1,403	1,300	966	103	8%	4,377	45%	35597	Ski Team - Public	2,935	2,600	1,893	335	13%	1,041	55%	3,500
3,059	3,000	3,071	59	2%	-12	0%	35598	Ski Team - P.O.	6,158	6,000	6,887	158	3%	-729	-11%	10,000
266	1,400	363	-1,134	-81%	-97	-27%	35594	Snowplay Member	455	2,700	789	-2,245	-83%	-334	-42%	4,900
13,889	18,700	28,056	-4,811	-26%	-14,167	-50%	35596	Snowplay Guest	18,869	35,000	47,684	-16,131	-46%	-28,815	-60%	64,300
31,717	46,800	52,182	-15,083	-32%	-20,465	-39%	35595	Snowplay Public	46,359	87,400	97,643	-41,041	-47%	-51,284	-53%	160,600
2,537	11,000	11,571	-8,463	-77%	-9,034	-78%	35610	P.O. Daily Trail Fee	5,888	24,000	23,391	-18,112	-75%	-17,503	-75%	46,000
17,731	80,000	71,371	-62,269	-78%	-53,640	-75%	35615	Public Daily Trail Fee	57,026	153,600	140,282	-96,574	-63%	-83,256	-59%	252,200
2,112	11,000	13,891	-8,888	-81%	-11,779	-85%	35620	Guest Daily Trail Fee	4,352	22,000	23,838	-17,648	-80%	-19,486	-82%	39,500
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	41,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	16,000
0	600	1,273	-600	-100%	-1,273	-100%	36012	Special Events Revenue	0	1,200	1,273	-1,200	-100%	-1,273	-100%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,836	1,500	1,518	336	22%	318	21%	36054	Daily Usage Fee - Member	3,660	2,900	2,670	760	26%	990	37%	41,501
16,902	19,300	17,312	-2,398	-12%	-410	-2%	36055	Daily Usage Fee - Guest	37,380	37,000	31,786	380	1%	5,594	18%	414,203
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	60,600
374,192	588,700	701,418	-214,508	-36%	-327,226	-47%		Total Direct Access & Use	693,932	1,160,700	1,324,091	-466,768	-40%	-630,159	-48%	3,727,698
236,859	260,410	299,918	-23,551	-9%	-63,060	-21%	3310...	Food	449,540	509,390	586,050	-59,850	-12%	-136,509	-23%	2,944,900
-22,276	-20,650	-24,131	-1,626	-8%	1,855	8%		Food Discounts	-45,935	-43,300	-47,909	-2,635	-6%	1,975	4%	-354,401
-8,631	-11,200	-12,190	3,569	23%	3,558	29%	33152	EE Discounts	-18,620	-22,300	-22,906	3,680	17%	4,286	19%	-107,901
-1,973	-2,300	-2,118	327	14%	145	7%	33154	Guest Relations aka Manager	-3,549	-4,700	-4,009	1,151	24%	461	11%	-45,000
-300	-150	0	-150	-100%	-300	0%	33156	InterDept Discounts	-320	-300	-2	-20	-7%	-318	-17289%	-10,200
-11,372	-7,000	-9,823	-4,372	-62%	-1,549	-16%	3316...	Marketing Discounts	-23,446	-16,000	-20,992	-7,446	-47%	-2,454	-12%	-191,300
19,678	24,600	31,691	-4,922	-20%	-12,013	-38%	33180	Food NA Beverage	35,194	48,400	58,714	-13,206	-27%	-23,520	-40%	178,800
234,261	264,360	307,479	-30,099	-11%	-73,218	-24%		Food subtotal	438,799	514,490	596,854	-75,691	-15%	-158,055	-26%	2,769,299
22,628	31,150	37,542	-8,522	-27%	-14,914	-40%	3322...	Beer	45,145	61,850	72,427	-16,705	-27%	-27,281	-38%	326,200
-415	0	-902	-415	0%	486	54%	3322...	Beer Discounts	-813	0	-1,956	-813	0%	1,143	58%	0
22,446	23,160	30,092	-714	-3%	-7,647	-25%	33242	Liquor	43,455	45,510	58,806	-2,055	-5%	-15,351	-26%	254,400
-793	0	-1,036	-793	0%	242	23%	3324...	Liquor Discounts	-1,427	0	-2,108	-1,427	0%	681	32%	0
28,015	32,050	32,065	-4,035	-13%	-4,050	-13%	33262	Wine	53,653	63,540	64,188	-9,887	-16%	-10,534	-16%	444,100
-1,318	0	-1,596	-1,318	0%	278	17%	3326...	Wine Discounts	-2,304	0	-2,909	-2,304	0%	604	21%	0
1,035	0	1,316	1,035	0%	-282	-21%	33268	Corkage Fees	2,483	0	3,128	2,483	0%	-645	-21%	0
-593	0	-678	-593	0%	86	13%	33269	Corkage Fee Discounts	-1,528	0	-1,825	-1,528	0%	298	16%	0
71,004	86,360	96,805	-15,356	-18%	-25,801	-27%		Beverage subtotal	138,665	170,900	189,751	-32,235	-19%	-51,087	-27%	1,024,700
3,837	1,980	544	1,857	94%	3,293	606%	3328...	Misc other F&B	5,774	3,110	3,907	2,664	86%	1,867	48%	130,300
0	900	0	-900	-100%	0	0%	33299	InterDept Food Sales	0	1,800	0	-1,800	-100%	0	0%	1,800
3,837	2,880	544	957	33%	3,293	606%		Other F&B subtotal	5,774	4,910	3,907	864	18%	1,867	48%	132,100
309,102	353,600	404,827	-44,498	-13%	-95,725	-24%		Total Food and Beverage	583,238	690,300	790,513	-107,062	-16%	-207,275	-26%	3,926,099
224,748	158,200	274,545	66,548	42%	-49,797	-18%		F&B Revenue by Segment:	435,981	313,500	546,587	122,481	39%	-110,607	-20%	2,523,000
126,239	94,100	146,495	32,139	34%	-20,256	-14%	33910	Lodge-Dining Room	245,738	188,600	287,221	57,138	30%	-41,483	-14%	1,130,000
56,066	57,800	73,941	-1,734	-3%	-17,875	-24%	33920	Lodge-Pub	111,623	116,100	153,183	-4,477	-4%	-41,560	-27%	710,000
11,836	6,300	10,171	5,536	88%	1,665	16%	33930	Lodge-Banquets	16,747	8,800	21,473	7,947	90%	-4,726	-22%	460,000
3,284	0	3,353	3,284	0%	-69	-2%	33940	SmrF&B-Lunch	4,287	0	5,808	4,287	0%	-1,521	-26%	74,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	92,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	53,000
2,875	0	4,659	2,875	0%	-1,784	-38%	33980	Snowplay Food Truck	4,350	0	9,026	4,350	0%	-4,676	-52%	4,000
24,448	0	35,926	24,448	0%	-11,478	-32%	33990	Cafeteria	53,236	0	69,877	53,236	0%	-16,641	-24%	0
-2,055	0	-2,258	-2,055	0%	203	9%	33163	Mkt Discounts, Happy Hour Foo	-5,221	0	-5,378	-5,221	0%	156	3%	0
-45	0	-37	-45	0%	-8	-22%	33226	Mkt Discounts, Happy Hour Bev	-89	0	-204	-89	0%	114	56%	0
-289	0	-131	-289	0%	-158	-121%	33246	Mkt Discounts, Happy Hour Bev	-464	0	-345	-464	0%	-119	-35%	0
-630	0	-762	-630	0%	132	17%	33266	Mkt Discounts, Happy Hour Bev	-1,260	0	-1,421	-1,260	0%	161	11%	0
-963	0	-929	-963	0%	-34	-4%		Mkt Discounts, Happy Hour Bev,	-1,814	0	-1,970	-1,814	0%	156	8%	0
-3,018	0	-3,187	-3,018	0%	169	5%		Mkt Discounts, Happy Hour F	-7,035	0	-7,347	-7,035	0%	312	4%	0
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000

Tahoe Donner Association
Department P&L Detail (D01)
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Operating Fund Consolidated

February 2018

Year-to-Date February 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
55,408	60,000	82,281	-4,592	-8%	-26,873	-33%	36030	Sales - Retail	101,160	125,700	157,044	-24,540	-20%	-55,884	-36%	549,300
-6,300	-1,000	-1,307	-5,300	-530%	-4,993	-382%	38015	Employee Discounts	-7,705	-2,000	-2,592	-5,705	-285%	-5,113	-197%	-20,300
0	0	0	0	0%	0	0%	38017	Homeowner Discounts	0	0	0	0	0%	0	0%	-3,000
-7,229	-3,200	-4,705	-4,029	-126%	-2,523	-54%	38020	Discounts - Retail	-10,462	-8,000	-10,063	-2,462	-31%	-399	-4%	-47,300
-456	-500	-505	45	9%	50	10%	38025	Promotion Discounts	-575	-1,000	-657	425	43%	82	12%	-2,000
41,424	55,300	75,763	-13,876	-25%	-34,339	-45%		Total Retail Product Reven	82,417	114,700	143,732	-32,283	-28%	-61,314	-43%	481,700
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	152,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	46,000
71,159	68,400	88,929	2,759	4%	-17,770	-20%	35550	Lessons - Group	121,446	142,600	162,861	-21,154	-15%	-41,415	-25%	238,600
112,187	80,400	124,476	31,787	40%	-12,289	-10%	35580	Lessons - Private	185,746	153,000	216,693	32,746	21%	-30,947	-14%	297,300
1,295	700	563	595	85%	733	130%	35585	Lessons - Masters Program	2,369	1,400	1,381	969	69%	989	72%	2,500
80,806	50,100	66,770	30,706	61%	14,036	21%	35590	Snowflakes	134,667	102,500	123,801	32,167	31%	10,866	9%	197,000
10,237	5,500	6,417	4,737	86%	3,820	60%	(355...	TD Tykes	20,638	11,900	13,003	8,738	73%	7,635	59%	21,000
166,925	243,100	275,715	-76,175	-31%	-108,790	-39%	3604...	Rentals	283,734	479,200	497,255	-195,466	-41%	-213,521	-43%	998,300
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	33,000
1,174	1,400	2,158	-226	-16%	-984	-46%	3604...	Child Care	3,041	2,600	3,597	441	17%	-556	-15%	15,000
4,880	5,900	4,046	-1,020	-17%	834	21%	36050	Aerobics	13,740	13,600	11,410	140	1%	2,330	20%	85,700
470	200	280	270	135%	190	68%	36056	Fitness/Training	1,080	400	360	680	170%	720	200%	2,900
0	100	0	-100	-100%	0	0%	36058	Rec Programs	0	200	0	-200	-100%	0	0%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	234,000
1,784	1,500	1,619	284	19%	166	10%	36051	Massage	3,823	3,200	3,042	623	19%	781	26%	17,900
60	100	60	-40	-40%	0	0%	36057	Towels/Lockers	160	200	300	-40	-20%	-140	-47%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	2,000
0	0	30	0	0%	-30	-100%	36070	Lessons - P.O.	0	0	30	0	0%	-30	-100%	57,503
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	34,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	49,000
450,978	457,400	571,061	-6,422	-1%	-120,084	-21%		Total Lessons & Rental Re	770,443	910,800	1,033,733	-140,357	-15%	-263,289	-25%	2,524,603
1,825	1,200	220	625	52%	1,605	730%	32010	Aso - Fees	4,675	4,000	1,920	675	17%	2,755	143%	77,000
2,410	1,000	85	1,410	141%	2,325	2735%	32020	Inspection Fees	3,490	2,500	480	990	40%	3,010	627%	30,000
820	500	-3,618	320	64%	4,438	123%	32030	Fines	33	1,000	-2,318	-968	-97%	2,350	101%	6,000
2,886	1,010	63	1,876	186%	2,823	4464%	34010	Interest	8,346	2,020	6,345	6,326	313%	1,802	28%	12,120
2,153	4,000	1,128	-1,847	-46%	1,025	91%	34020	Late Charges	4,247	7,000	5,143	-2,753	-39%	-896	-17%	38,000
0	-200	0	200	100%	0	0%	34030	Lien Fees	0	-200	0	200	100%	0	0%	15,000
0	0	-337	0	0%	337	100%	34040	Delinquency Fees	0	0	-337	0	0%	337	100%	44,000
11,455	11,100	6,160	355	3%	5,295	86%	34050	Transfer Fees	17,705	21,900	16,170	-4,195	-19%	1,535	9%	139,000
10	0	20	10	0%	-10	-50%	34060	NSF Charges	30	0	40	30	0%	-10	-25%	0
0	0	1	0	0%	-1	-100%	34070	Shopping Bags	0	0	3	0	0%	-3	-100%	0
11,268	17,000	11,638	-5,732	-34%	-370	-3%	34080	Communications Ad Revenue	22,387	34,000	25,649	-11,613	-34%	-3,262	-13%	213,000
2,389	2,500	2,712	-111	-4%	-323	-12%	37018	Lease Revenue	4,778	5,000	5,424	-222	-4%	-646	-12%	30,000
4,987	9,890	11,952	-4,903	-50%	-6,965	-58%	37020	Other Revenue	10,593	18,280	21,366	-7,687	-42%	-10,773	-50%	86,780
32,273	14,000	23,691	18,273	131%	8,581	36%	38005	Employee Housing Revenue	66,068	28,000	44,290	38,068	136%	21,778	49%	69,000
72,476	62,000	53,717	10,476	17%	18,759	35%		Total Other Revenue	142,352	123,500	124,375	18,852	15%	17,977	14%	759,900
1,302,172	1,571,000	1,852,787	-268,828	-17%	-550,615	-30%		GROSS REVENUE (GREV)	2,379,382	3,107,000	3,508,443	-727,618	-23%	-1,129,061	-32%	12,460,000
COST OF GOODS SOLD (COGS)																
-24,208	-26,150	-26,693	1,942	7%	2,485	9%	43110	Meat	-42,936	-51,530	-52,654	8,594	17%	9,718	18%	-301,880
-8,095	-10,870	-16,431	2,775	26%	8,336	51%	43120	Seafood	-20,010	-22,210	-30,980	2,200	10%	10,971	35%	-188,810
-12,237	-12,450	-18,204	213	2%	5,967	33%	43130	Produce	-25,137	-24,750	-34,541	-387	-2%	9,403	27%	-153,180
-9,121	-10,810	-11,405	1,689	16%	2,284	20%	43140	Dairy	-17,191	-21,190	-23,334	3,999	19%	6,143	26%	-125,210
-4,683	-6,980	-8,186	2,297	33%	3,503	43%	43150	NA Beverage	-9,758	-13,110	-14,416	3,352	26%	4,659	32%	-58,380
-23,510	-27,540	-35,062	4,030	15%	11,552	33%	43160	Food Other	-49,368	-52,349	-72,315	2,981	6%	22,947	32%	-250,561
5,215	5,350	5,412	-135	-3%	-197	-4%	43190	Mktg Discounts credit	11,297	10,202	11,369	1,095	11%	-72	-1%	86,410
2,548	3,228	2,548	-680	-21%	0	0%	43192	EE Meals credit	5,369	6,719	5,369	-1,350	-20%	0	0%	40,861
-74,091	-86,222	-108,021	12,131	14%	33,390	31%		Food Cogs	-147,733	-168,218	-211,502	20,485	12%	63,769	30%	-950,750
-6,984	-7,780	-7,953	796	10%	969	12%	43270	Beer	-13,023	-16,040	-17,088	3,017	19%	4,065	24%	-82,010
-4,813	-4,650	-6,293	-163	-4%	1,480	24%	43280	Liquor	-10,061	-8,970	-11,898	-1,091	-12%	1,836	15%	-52,340
-8,326	-9,240	-9,149	914	10%	823	9%	43290	Wine	-17,392	-18,410	-21,370	1,018	6%	3,978	19%	-129,770
-20,122	-21,670	-23,395	1,548	7%	3,273	14%		Beverage Cogs	-40,476	-43,420	-50,355	2,944	7%	9,879	20%	-264,120
-25,067	-31,100	-40,118	6,033	19%	15,051	38%		Retail Product Cogs	-45,612	-65,200	-76,130	19,588	30%	30,519	40%	-305,130
-119,280	-138,992	-171,534	19,712	14%	52,254	30%		Total COGS	-233,821	-276,838	-337,987	43,017	16%	104,167	31%	-1,520,000
-09.2%	-08.8%	-09.3%	-00.3%	-03.5%	00.1%	01.1%		Total Cogs / GREV %	-09.8%	-08.9%	-09.6%	-00.9%	-10.3%	-00.2%	-02.0%	-12.2%
-60.5%	-56.2%	-53.0%	-04.3%	-07.6%	-07.6%	-14.3%		Retail Product Cogs / Retail R	-55.3%	-56.8%	-53.0%	01.5%	02.6%	-02.4%	-04.5%	-63.3%
-45.2%	-51.8%	-48.8%	06.6%	12.7%	03.5%	07.2%		Retail Product Cogs / Retail R	-45.1%	-51.9%	-48.5%	06.8%	13.1%	03.4%	07.0%	-55.0%
-30.5%	-30.5%	-32.5%	00.0%	00.1%	02.0%	06.1%		F&B Cogs / F&B Rev %	-32.3%	-30.7%	-33.1%	-01.6%	-05.3%	00.9%	02.6%	-30.9%

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %	Variance \$	Var %	
-28.9%	-30.3%	-32.6%	01.4%	04.5%	03.7%	11.3%					-00.3%	-01.1%	02.3%	07.1%	-30.4%
-31.6%	-32.6%	-35.1%	01.0%	03.0%	03.5%	10.0%					-01.0%	-03.0%	01.8%	05.0%	-34.3%
-23.8%	-28.4%	-25.8%	04.6%	16.1%	02.0%	07.9%					-00.6%	-02.4%	-03.2%	-12.9%	-32.7%
-28.3%	-25.1%	-24.2%	-03.2%	-12.9%	-04.2%	-17.3%					-03.8%	-14.9%	-02.7%	-10.0%	-25.8%
-31.4%	-25.0%	-21.7%	-06.5%	-25.9%	-09.7%	-44.8%					-03.4%	-13.3%	-05.1%	-21.1%	-25.1%
-22.2%	-20.1%	-21.7%	-02.1%	-10.7%	-00.6%	-02.6%					-04.2%	-21.5%	-03.0%	-14.1%	-20.6%
-31.2%	-28.8%	-30.0%	-02.4%	-08.2%	-01.2%	-03.9%					-04.9%	-16.9%	01.0%	02.9%	-29.2%
1,182,893	1,432,008	1,681,253	-249,115	-17%	-498,361	-30%					-684,600	-24%	-1,024,894	-32%	10,940,000
Gross Margin (GREV-COG)															
								2,145,562	2,830,162	3,170,456					
PAYROLL															
SALARIES & WAGES															
-301,857	-300,841	-274,503	-1,016	0%	-27,354	-10%	5110...	-620,429	-604,382	-563,713	-16,047	-3%	-56,716	-10%	-3,713,000
0	0	-246	0	0%	246	100%	51106	0	0	-1,095	0	0%	1,095	100%	-23,000
-143,721	-158,732	-144,057	15,011	9%	336	0%	5122...	-304,691	-335,031	-298,216	30,340	9%	-6,475	-2%	-2,015,978
-337,086	-330,920	-377,431	-6,166	-2%	40,346	11%	5124...	-686,003	-699,806	-773,418	13,803	2%	87,415	11%	-3,622,122
-3,370	-2,000	-841	-1,370	-68%	-2,529	-301%	5122...	-3,595	-4,000	-841	405	10%	-2,754	-328%	-30,000
-14,193	-10,000	-11,793	-4,193	-42%	-2,400	-20%	51246	-25,035	-18,700	-19,814	-6,335	-34%	-5,221	-26%	-93,900
-11,000	-11,000	-7,830	0	0%	-3,170	-40%	5110...	-22,000	-22,000	-15,660	0	0%	-6,340	-40%	-132,000
-3,848	-3,000	-3,935	-848	-28%	87	2%	51227	-8,409	-6,000	-7,679	-2,409	-40%	-730	-10%	-36,000
-2,198	0	-2,999	-2,198	0%	802	27%	51247	-4,526	0	-7,073	-4,526	0%	2,546	36%	-10,000
23,992	22,750	20,117	1,242	5%	3,875	19%	51299	46,742	45,500	39,117	1,242	3%	7,625	19%	273,000
-793,282	-793,743	-803,518	462	0%	10,237	1%		-1,627,946	-1,644,419	-1,648,390	16,473	1%	20,444	1%	-9,403,000
-288,866	-289,091	-262,462	225	0%	-26,404	-10%		-595,687	-580,882	-541,351	-14,805	-3%	-54,337	-10%	-3,595,000
-504,416	-504,652	-541,057	236	0%	36,641	7%		-1,032,259	-1,063,537	-1,107,040	31,278	3%	74,781	7%	-5,808,000
-150,940	-163,732	-148,833	12,792	8%	-2,107	-1%		-316,695	-345,031	-306,735	28,336	8%	-9,959	-3%	-2,081,978
-353,476	-340,920	-392,224	-12,556	-4%	38,747	10%		-715,564	-718,506	-800,305	2,942	0%	84,740	11%	-3,726,022
-60.9%	-50.5%	-43.4%	-10.4%	-20.6%	-17.6%	-40.5%		-68.4%	-52.9%	-47.0%	-15.5%	-29.3%	-21.4%	-45.6%	-75.5%
-29,510	-30,463	-34,112	953	3%	4,602	13%		-60,711	-64,015	-69,726	3,305	5%	9,016	13%	-346,622
17.09	16.57	15.86	0.53	0.03	1.23	0.08		17.00	16.61	15.88	0.39	0.02	1.13	0.07	16.76
PAYROLL BURDEN, Taxes & Benefits															
-84,807	-93,960	-91,901	9,153	10%	7,095	8%	5130...	-188,358	-204,230	-202,750	15,872	8%	14,392	7%	-1,060,000
-64,552	-77,852	-56,047	13,300	17%	-8,505	-15%	5130...	-130,853	-155,704	-112,274	24,851	16%	-18,578	-17%	-940,000
-12,470	-17,032	-12,203	4,562	27%	-267	-2%	5130...	-24,351	-34,064	-22,518	9,713	29%	-1,834	-8%	-205,000
3,724	3,500	5,300	224	6%	-1,576	-30%	51499	7,224	7,000	11,717	224	3%	-4,493	-38%	42,000
-158,105	-185,344	-154,851	27,239	15%	-3,254	-2%		-336,339	-386,998	-325,825	50,659	13%	-10,514	-3%	-2,163,000
-57,003	-64,550	-96,188	7,547	12%	39,185	41%	5130...	-109,202	-134,510	-195,554	25,308	19%	86,352	44%	-595,000
PAYROLL BURDEN Total															
-215,107	-249,894	-251,039	34,787	14%	35,932	14%		-445,541	-521,508	-521,379	75,967	15%	75,838	15%	-2,758,000
-84,559	-92,464	-74,772	7,905	9%	-9,787	-13%	(513...	-173,118	-187,778	-156,842	14,660	8%	-16,275	-10%	-1,106,400
-56,847	-72,840	-59,108	15,993	22%	2,262	4%	(514...	-122,084	-150,630	-123,591	28,546	19%	1,507	1%	-861,400
-77,426	-88,090	-122,459	10,664	12%	45,033	37%	(514...	-157,563	-190,100	-252,663	32,537	17%	95,100	38%	-832,200
27.1%	31.5%	31.2%	-04.4%	-13.9%	-04.1%	-13.2%		27.4%	31.7%	31.6%	-04.3%	-13.7%	-04.3%	-13.5%	29.3%
29.3%	32.0%	28.5%	-02.7%	-08.5%	00.8%	02.8%		29.1%	32.3%	29.0%	-03.3%	-10.1%	00.1%	00.3%	30.8%
37.7%	44.5%	39.7%	-06.8%	-15.3%	-02.1%	-05.2%		38.5%	43.7%	40.3%	-05.1%	-11.7%	-01.7%	-04.3%	41.4%
21.9%	25.8%	31.2%	-03.9%	-15.2%	-09.3%	-29.8%		22.0%	26.5%	31.6%	-04.4%	-16.8%	-09.6%	-30.3%	22.3%
26.6%	31.9%	33.6%	-05.3%	-16.5%	-06.9%	-20.7%		27.1%	32.0%	34.0%	-04.9%	-15.4%	-06.9%	-20.3%	29.2%
-1,008,389	-1,043,637	-1,054,558	35,248	3%	46,169	4%		-2,073,487	-2,165,927	-2,169,769	92,440	4%	96,282	4%	-12,161,000
27.1%	31.5%	31.2%	-4.4%	-13.9%	-4.1%	-13.2%		27.4%	31.7%	31.6%	-4.3%	-13.7%	-4.3%	-13.5%	29.3%
10.7%	11.8%	11.4%	-1.1%	-9.7%	-0.7%	-6.5%		11.6%	12.4%	12.3%	-0.8%	-6.8%	-0.7%	-5.9%	11.3%
8.1%	9.8%	7.0%	-1.7%	-17.0%	1.2%	16.7%		8.0%	9.5%	6.8%	-1.4%	-15.1%	1.2%	18.0%	10.0%
1.6%	2.1%	1.5%	-0.6%	-26.7%	0.1%	3.5%		1.5%	2.1%	1.4%	-0.6%	-27.8%	0.1%	9.5%	2.2%
7.2%	8.1%	12.0%	-0.9%	-11.6%	-4.8%	-40.0%		6.7%	8.2%	11.9%	-1.5%	-18.0%	-5.2%	-43.5%	6.3%
OPERATING EXPENSES (OE)															
-3,392	-3,478	-3,339	86	2%	-53	-2%	50530	-7,190	-7,219	-6,511	29	0%	-678	-10%	-43,211
-28,438	-17,500	-18,185	-10,938	-63%	-10,253	-56%	50605	-58,900	-35,000	-35,089	-23,900	-68%	-23,811	-68%	-141,000
-232	-600	-165	368	61%	-67	-40%	50615	-753	-1,200	-300	447	37%	-453	-151%	-11,000
-1,363	-2,787	-848	1,424	51%	-515	-61%	50620	-2,120	-3,624	-3,699	1,504	41%	-1,579	43%	-36,794
-5,204	-4,959	-4,846	-245	-5%	-357	-7%	50625	-9,599	-10,558	-12,566	959	9%	2,967	24%	-58,868
-236	-1,250	-17	1,014	81%	-219	-1288%	50626	-791	-2,800	-845	2,009	72%	54	6%	-19,000
-939	-600	-1,178	-339	-57%	239	20%	50627	-1,879	-1,300	-2,357	-579	-45%	479	20%	-6,600
-2,057	-1,300	-1,000	-757	-58%	-1,057	-106%	50628	-7,432	-2,600	-2,094	-4,832	-186%	-5,338	-255%	-16,000
-346	-594	-1,487	248	42%	1,141	77%	50630	-2,062	-1,788	-3,870	-274	-15%	1,808	47%	-50,248
-966	-2,450	-1,253	1,484	61%	287	23%	51080	-2,132	-4,300	-1,976	2,168	50%	-156	-8%	-32,820
-814	-4,360	-6,803	3,546	81%	5,990	88%	51095	-3,428	-7,900	-9,118	4,472	57%	5,690	62%	-33,040

Tahoe Donner Association
Department P&L Detail (D01)
For the Two Months Ending February 28, 2018
Operating Fund Consolidated

February 2018

Year-to-Date February 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-43,987	-39,878	-39,121	-4,109	-10%	-4,865	-12%		Total Staff Expense	-96,285	-78,289	-78,426	-17,996	-23%	-17,860	-23%	-448,581
-12,838	-12,935	-13,750	97	1%	912	7%	51090	Telephone	-25,840	-25,870	-27,568	30	0%	1,728	6%	-153,500
-1,538	-2,190	-1,617	652	30%	79	5%	55003	Cable/Sat TV Service	-3,419	-4,380	-3,913	961	22%	494	13%	-25,840
-7,623	-6,800	-8,923	-823	-12%	1,300	15%	55005	Disposal Fees	-13,729	-14,700	-14,500	971	7%	771	5%	-92,590
-24,973	-23,340	-26,882	-1,633	-7%	1,909	7%	5501...	Electricity	-50,963	-46,480	-49,111	-4,483	-10%	-1,852	-4%	-278,750
-7,466	-8,900	-8,882	1,434	16%	1,416	16%	55020	Natural Gas - Pools	-16,622	-21,400	-22,113	4,778	22%	5,491	25%	-78,000
-8,744	-12,210	-11,465	3,466	28%	2,722	24%	55025	Natural Gas - Buildings	-18,785	-26,770	-25,949	7,985	30%	7,164	28%	-87,900
-9,996	-18,090	-22,808	8,094	45%	12,812	56%	(530...	Fuel & Oil	-19,855	-37,230	-51,113	17,375	47%	31,258	61%	-145,290
-877	-410	-201	-467	-114%	-676	-336%	55027	Propane (LPG)	-1,177	-820	-285	-357	-44%	-891	-312%	-4,650
-7,165	-7,700	-7,031	535	7%	-134	-2%	55030	Sewer Fees	-14,330	-15,400	-14,062	1,070	7%	-268	-2%	-95,030
-3,039	-2,890	-2,719	-149	-5%	-320	-12%	5503...	Water - Building/Facility	-6,325	-5,730	-5,591	-595	-10%	-735	-13%	-40,380
-10,264	-1,150	-1,641	-9,114	-793%	-8,623	-525%	55040	Water - Grounds	-19,664	-2,300	-2,942	-17,364	-755%	-16,722	-568%	-75,000
-94,523	-96,615	-105,919	2,092	2%	11,396	11%		TOTAL UTILITIES	-190,708	-201,080	-217,145	10,372	5%	26,437	12%	-1,076,930
								SUPPLIES & MAINTENANCE EXPENSE								
-294	-430	-1,275	136	32%	981	77%	56010	Security Exp	-609	-860	-1,492	251	29%	883	59%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-500	0	500	100%	0	0%	-1,500
-9,866	-9,500	-8,551	-366	-4%	-1,315	-15%	56520	Linen Service	-23,290	-18,850	-16,819	-4,440	-24%	-6,471	-38%	-119,159
-6,975	-7,350	-8,649	375	5%	1,674	19%	56530	Janitorial Services & Supplies	-16,066	-14,900	-17,803	-1,166	-8%	1,738	10%	-88,450
-558	-580	-760	22	4%	201	26%	56535	Pest Control	-1,187	-1,545	-1,208	358	23%	21	2%	-10,455
-5,043	-3,366	-308	-1,677	-50%	-4,735	-1537%	52020	Contract Fees	-9,554	-8,952	-843	-602	-7%	-8,711	-1033%	-53,592
0	-150	0	150	100%	0	0%	52022	Veterinary Services	0	-300	0	300	100%	0	0%	-5,720
0	0	0	0	0%	0	0%	52023	Equine Care Services	0	0	-88	0	0%	88	100%	-7,250
-2,234	-2,500	-1,680	266	11%	-554	-33%	52024	Offsite Pasturing	-4,469	-5,000	-3,360	531	11%	-1,109	-33%	-20,000
-765	-1,070	-737	305	28%	-29	-4%	53705	Equipment Rental	-1,531	-2,140	-1,510	609	28%	-22	-1%	-20,650
0	-140	0	140	100%	0	0%	57035	Rental Property Expense	0	-280	0	280	100%	0	0%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	0	0	0	0%	0	0%	-13,500
-613	-500	-234	-113	-23%	-380	-163%	51560	Mbr Srv - Retail COGS	-575	-1,000	-464	425	43%	-111	-24%	-7,400
-1,957	-2,640	-3,370	683	26%	1,412	42%	56503	Printed Forms/Ticket Stock	-4,423	-6,030	-5,057	1,607	27%	634	13%	-21,460
-394	-400	-394	6	2%	0	0%	51037	Computer Software	-394	-800	-788	406	51%	394	50%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-394	-850	0	456	54%	-394	0%	-2,200
-206	-695	-853	489	70%	647	76%	51050	Furniture and Office Equip	-1,299	-2,740	-2,946	1,441	53%	1,648	56%	-13,415
-747	-2,440	-1,260	1,693	69%	513	41%	51060	Office Supplies	-2,632	-5,430	-2,954	2,798	52%	322	11%	-30,040
-2,492	-1,930	-2,220	-562	-29%	-271	-12%	51061	Toner Cartridges	-3,633	-4,060	-4,788	427	11%	1,154	24%	-22,960
0	-400	-3,762	400	100%	3,762	100%	53530	Signs	-1,742	-1,500	-5,376	-242	-16%	3,634	68%	-14,190
-4,139	-4,660	-3,240	521	11%	-900	-28%	56501	Operating Supplies	-8,039	-9,170	-8,924	1,131	12%	886	10%	-66,860
-7,915	-6,900	-8,185	-1,015	-15%	270	3%	56502	Paper Products - Restaurant	-14,437	-14,000	-16,115	-437	-3%	1,679	10%	-77,360
-309	-50	-494	-259	-517%	185	37%	56504	Candle & TableTop Supplies	-309	-100	-494	-209	-209%	185	37%	-600
-3,176	-2,250	-2,838	-926	-41%	-338	-12%	56511	Cleaning Supplies - Restaurant	-5,395	-4,750	-5,838	-645	-14%	444	8%	-32,750
-1,641	-1,480	-4,711	-161	-11%	3,070	65%	56540	Small Tools & Equipment	-3,150	-6,010	-11,137	2,860	48%	7,987	72%	-27,380
-556	-1,025	-2,677	469	46%	2,121	79%	56545	Safety Equipment	-1,310	-3,500	-4,556	2,190	63%	3,246	71%	-22,680
-659	0	-869	-659	0%	210	24%	56550	Spoilage	-1,382	0	-5,518	-1,382	0%	4,136	75%	0
0	-1,000	-800	1,000	100%	800	100%	51025	Entertainment	0	-2,100	-1,625	2,100	100%	1,625	100%	-12,150
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-23,370
-3,179	-425	-3,101	-2,754	-648%	-79	-3%	55532	Special Programs	-4,272	-950	-4,035	-3,322	-350%	-237	-6%	-40,710
-143	0	-551	-143	0%	408	74%	55537	Catering Rentals	-143	0	-551	-143	0%	408	74%	-1,600
-500	0	0	-500	0%	-500	0%	56013	Concert Expenses	-500	0	0	-500	0%	-500	0%	-73,600
-565	-500	0	-65	-13%	-565	0%	55550	Ski Team Expense	-787	-1,000	-696	213	21%	-91	-13%	-1,500
								Repairs & Maintenance								
-2,557	-2,250	-1,742	-307	-14%	-814	-47%	54210	General/PM	-8,060	-4,800	-5,867	-3,260	-68%	-2,193	-37%	-33,400
-587	-270	-451	-317	-117%	-136	-30%	54220	Plumbing	-1,327	-540	-796	-787	-146%	-531	-67%	-3,090
-53	-300	-115	247	82%	62	54%	54240	Lighting and Electrical	-299	-625	-199	326	52%	-99	-50%	-4,080
0	0	-32	0	0%	32	100%	54250	HVAC	0	-100	-32	100	100%	32	100%	-800
0	-200	0	200	100%	0	0%	54252	Carpentry	0	-650	0	650	100%	0	0%	-3,300
-621	-350	-551	-271	-78%	-71	-13%	54254	Elevators	-1,550	-700	-1,652	-850	-121%	102	6%	-4,200
0	0	-799	0	0%	799	100%	54256	Fire Suppression	-822	-1,100	-1,646	278	25%	824	50%	-11,450
0	0	0	0	0%	0	0%	54274	Painting	0	0	0	0	0%	0	0%	-900
-665	-1,367	-571	702	51%	-94	-16%	54290	Other Building	-856	-2,734	-1,903	1,878	69%	1,046	55%	-21,450
-4,482	-4,737	-4,261	255	5%	-221	-5%		R&M Building	-12,915	-11,249	-12,095	-1,666	-15%	-820	-7%	-82,670
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,080
0	0	0	0	0%	0	0%	54350	Ski Trails	-113	0	0	-113	0%	-113	0%	0
-19,750	-22,115	-35,708	2,365	11%	15,958	45%	54380	Snow Removal	-37,955	-44,830	-76,759	6,875	15%	38,804	51%	-119,800
-1,000	-1,000	-1,000	0	0%	0	0%	54390	Other Grounds Maint	-2,000	-2,000	-2,559	0	0%	559	27%	-37,900
-20,750	-23,115	-36,708	2,365	10%	15,958	43%		R&M Grounds (nonGolf)	-40,069	-46,830	-79,318	6,761	14%	39,250	49%	-160,780
-267	-500	2,122	233	47%	-2,389	-113%	54412	Ski Lifts, Fixed Grip	-1,141	-1,000	-1,465	-141	-14%	325	22%	-9,300
0	-500	0	500	100%	0	0%	54416	Ski Lifts, Surface	-77	-1,000	-2,448	923	92%	2,371	97%	-3,600
0	0	-357	0	0%	357	100%	54418	Terrain Parks	-26	0	-357	-26	0%	331	93%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	0	0	0	0	0%	0	0%	-4,400
-2,254	-7,200	-6,882	4,946	69%	4,628	67%	54421	Snowcats	-4,274	-14,400	-14,069	10,126	70%	9,795	70%	-80,100

Tahoe Donner Association
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-580	-500	-2,492	-80	-16%	1,912	77%	54426	Snowmobiles	-2,789	-1,050	-3,623	-1,739	-166%	834	23%	-5,700
0	-2,000	-41	2,000	100%	41	100%	54434	Golf Maint Eq	-241	-2,500	-279	2,259	90%	38	13%	-15,750
0	0	0	0	0%	0	0%	54438	Golf Carts Fleet	0	0	0	0	0%	0	0%	-900
-939	-3,325	-976	2,386	72%	37	4%	54443	Rolling, Heavy	-3,240	-5,800	-6,014	2,560	44%	2,774	46%	-44,830
-10,517	-3,545	-2,889	-6,972	-197%	-7,627	-264%	54448	Rolling, Car/Truck/Bus/Van	-20,269	-6,290	-7,727	-13,979	-222%	-12,542	-162%	-49,450
-63	-900	-83	837	93%	20	24%	54452	F&B Kitchen Equip	-4,414	-3,450	-177	-964	-28%	-4,237	-2395%	-15,170
0	-250	0	250	100%	0	0%	54454	F&B GlassSilverChina	-138	-400	0	262	65%	-138	0%	-3,900
-109	-200	-561	91	46%	453	81%	54461	Bicycles	-673	-500	-561	-173	-35%	-112	-20%	-1,500
-76	-400	0	324	81%	-76	0%	54463	Fitness Equipment	-632	-1,350	-227	718	53%	-404	-178%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-100	0	100	100%	0	0%	-1,580
-3,525	-5,213	-3,581	1,688	32%	55	2%	54481	Computer Software Maint	-7,161	-10,376	-7,299	3,215	31%	138	2%	-63,330
-77	-560	-1,592	483	86%	1,515	95%	54483	Computer Hardware Maint	-195	-1,170	-2,654	975	83%	2,459	93%	-7,250
-495	-550	-235	55	10%	-259	-110%	54499	Other Operating Equip R&M	-1,387	-1,200	-503	-187	-16%	-885	-176%	-10,400
-18,901	-25,693	-17,566	6,792	26%	-1,334	-8%		R&M Equipment	-46,656	-50,586	-47,403	3,930	8%	747	2%	-321,960
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-7,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-19,000
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	0	0	0	0	0%	0	0%	-4,000
0	0	0	0	0%	0	0%	54560	Pesticides	0	0	0	0	0%	0	0%	-10,000
0	0	0	0	0%	0	0%	54570	Irrigation and Drainage	0	0	0	0	0%	0	0%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	0	-550	0	0%	550	100%	-500
0	0	0	0	0%	0	0%		R&M Golf Course	0	0	-550	0	0%	550	100%	-56,000
-1,355	-1,500	-618	145	10%	-737	-119%	54710	chemicals	-2,783	-3,800	-2,287	1,017	27%	-496	-22%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-300	0	300	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
-86	0	0	-86	0%	-86	0%	54790	other	-86	0	0	-86	0%	-86	0%	0
-1,441	-1,650	-618	209	13%	-822	-133%		R&M Pool Spa	-2,868	-4,100	-3,229	1,232	30%	361	11%	-31,500
0	-50	-620	50	100%	620	100%	(575...	Forestry Management	-334	-100	-947	-234	-234%	613	65%	-191,100
0	-50	-620	50	100%	620	100%		R&M Forestry	-334	-100	-947	-234	-234%	613	65%	-191,100
18,546	16,450	31,200	2,096	13%	-12,654	-41%	59010	Contra - Inter-Dept. Charges	33,045	32,900	76,473	145	0%	-43,428	-57%	192,280
-27,027	-38,795	-28,573	11,768	30%	1,545	5%		R&M subtotal	-69,797	-79,965	-67,069	10,168	13%	-2,728	-4%	-651,730
-81,954	-91,526	-90,090	9,572	10%	8,136	9%		TOTAL SUPPLIES & MAIN	-181,316	-197,282	-192,055	15,966	8%	10,739	6%	-1,503,881
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	0	0	0	0	0%	0	0%	-27,000
-4,025	-5,693	0	1,668	29%	-4,025	0%	52015	Consulting Expense	-4,025	-7,386	-511	3,361	46%	-3,514	-687%	-26,220
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	0	0	0	0%	0	0%	-1,200
-408	-833	0	425	51%	-408	0%	52017	Po Survey	-817	-1,666	0	849	51%	-817	0%	-10,000
-9,000	-9,200	-8,889	200	2%	-111	-1%	52030	Legal Services	-10,243	-18,400	-18,089	8,158	44%	7,846	43%	-110,000
-5,193	-650	-116	-4,543	-699%	-5,077	-4377%	51070	Public Relations	-8,430	-1,300	-171	-7,130	-548%	-8,259	-4833%	-7,150
-219	-1,000	-113	781	78%	-106	-93%	55520	Promotion Expense	-1,745	-3,000	-1,346	1,255	42%	-399	-30%	-7,500
-12,095	-10,750	-7,082	-1,345	-13%	-5,013	-71%	55540	Resort Advertising	-22,545	-22,800	-17,097	255	1%	-5,448	-32%	-121,950
-1,000	-1,600	-545	600	38%	-455	-83%	55545	Brochure Distribution	-2,000	-3,200	-545	1,200	38%	-1,455	-267%	-9,100
-252	0	-501	-252	0%	249	50%	55560	Sales specific	-505	0	-634	-505	0%	129	20%	0
-215	-350	-25	135	39%	-190	-760%	51520	Charitable Contributions	-315	-700	-75	385	55%	-240	-320%	-4,700
-215	0	0	-215	0%	-215	0%	51530	Community Relations	-215	0	0	-215	0%	-215	0%	-11,660
-1,100	-800	-1,146	-300	-38%	46	4%	55538	Reservation Services	-2,196	-1,900	-2,284	-296	-16%	88	4%	-11,500
-5,215	-5,350	-5,412	135	3%	197	4%	55525	Marketing Discounts CoGS	-11,297	-10,202	-11,369	-1,095	-11%	72	1%	-86,410
-2,422	-1,140	-1,636	-1,282	-112%	-787	-48%	51020	Dues & Subscriptions	-5,563	-4,930	-4,943	-633	-13%	-620	-13%	-23,280
-11,965	-10,667	-9,208	-1,298	-12%	-2,756	-30%	51035	Licenses, Permits, Fees	-26,513	-16,827	-14,644	-9,686	-58%	-11,869	-81%	-106,810
-538	-410	-677	-128	-31%	139	21%	51096	Mileage Reimbursement	-982	-820	-1,176	-162	-20%	194	17%	-7,760
-960	-1,400	-1,181	440	31%	221	19%	51515	Board Expense	-1,152	-2,800	-4,374	1,648	59%	3,221	74%	-16,400
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-83	0	0	-83	0%	-83	0%	-30,000
-2,997	-2,200	-2,275	-797	-36%	-722	-32%	51063	Postage - TDNews	-5,969	-4,400	-4,550	-1,569	-36%	-1,419	-31%	-30,450
-1,232	-1,185	-596	924	78%	336	56%	51065	Postage - General	-908	-2,325	-1,416	1,417	61%	508	36%	-14,570
-1,631	-524	-40	-1,107	-211%	-1,591	-3978%	51510	Assessment Billing	-3,296	0	-1,436	-3,296	0%	-1,860	-130%	-9,000
-5,982	-6,200	-7,829	218	4%	1,847	24%	51535	Digital Content	-2,664	-1,048	-40	-1,616	-154%	-2,624	-6559%	-6,288
0	-1,000	-6,996	1,000	100%	6,996	100%	51545	Printing - TD News	-11,964	-12,400	-15,617	436	4%	3,653	23%	-84,400
-244	0	-1,391	-244	0%	1,147	82%	51546	Printing - Brochures	0	-2,000	-7,307	2,000	100%	7,307	100%	-24,900
724	-400	-13,605	1,124	281%	14,330	105%	51547	Printing - Other	-244	0	-1,391	-244	0%	1,147	82%	-100
0	0	0	0	0%	0	0%	56601	Claims Expense	724	-800	-23,605	1,524	191%	24,330	103%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-22	0	0	-22	0%	-22	0%	52215	Collection Expense	-22	0	0	-22	0%	-22	0%	0
-26,239	-31,950	-36,774	5,711	18%	10,535	29%	52220	Credit Card Expense	-51,629	-62,580	-73,258	10,951	17%	21,629	30%	-249,060
-95	0	19	-95	0%	-114	-600%	52225	Over/Short	-207	0	-257	-207	0%	50	20%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	200	0	-200	-100%	0	0%	1,200

Tahoe Donner Association
Department P&L Detail (D01)
For the Two Months Ending February 28, 2018
Operating Fund Consolidated

February 2018								Year-to-Date February 2018								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-4,000	0	4,000	100%	0	0%	-24,000
-50,500	-50,200	-43,200	-300	-1%	-7,300	-17%	52025	Insurance Expense	-101,000	-100,400	-86,400	-600	-1%	-14,600	-17%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-38,376	-38,400	-33,996	24	0%	-4,380	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-7,500	-7,500	-7,500	0	0%	0	0%	-45,000
-166,238	-168,352	-169,966	2,114	1%	3,727	2%		TOTAL ADMINISTRATIVE & OT	-321,679	-331,584	-334,032	9,905	3%	12,353	4%	-1,834,608
-386,701	-396,371	-405,096	9,670	2%	18,395	5%		TOTAL OPERATING EXPENSES	-789,989	-808,235	-821,658	18,246	2%	31,669	4%	-4,864,000
-1,395,090	-1,440,008	-1,459,654	44,918	3%	64,563	4%		TOTAL PAYROLL AND OPERATI	-2,863,476	-2,974,162	-2,991,427	110,686	4%	127,951	4%	-17,025,000
-212,198	-8,000	221,600	-204,198	-2552%	-433,797	-196%		N O R 1, before OH	-717,915	-144,000	179,028	-573,915	-399%	-896,943	-501%	-6,085,000
-212,198	-8,000	221,600	-204,198	-2552%	-433,797	-196%		N O R 2, after OH	-717,915	-144,000	179,028	-573,915	-399%	-896,943	-501%	-6,085,000
-1,514,370	-1,579,000	-1,631,187	64,630	4%	116,817	7%		T O C	-3,097,297	-3,251,000	-3,329,414	153,703	5%	232,118	7%	-18,545,000
-86.0%	-99.5%	-113.6%	13.5%	13.6%	27.6%	24.3%		REV to TOC (CRR%)	-76.8%	-95.6%	-105.4%	18.7%	19.6%	28.6%	27.1%	-67.2%
8,000	8,000	137,000	0	0%	-129,000	-94%		Assessment Revenue, Operatin	144,000	144,000	438,000	0	0%	-294,000	-67%	6,085,000
-204,198	0	358,600	-204,198	0%	-562,797	-157%		NOR AFTER Assessment Reven	-573,915	0	617,028	-573,915	0%	-1,190,943	-193%	0