



Tahoe Donner Association

Finance Reports

March 2018

Table of Contents

Page#	
F-1	Finance Memorandum - Operating Fund Results
F-2	Charts - Revenue, Expense and NOR
F-3	Historical Results for Month and Visitation Report
F-4	Op Fund - Variance Reports - MTH vs Budget, YTD vs Budget
F-5	Operating Fund P&L Summary - Month
F-6	Operating Fund P&L Summary - Year to Date
F-7	Operating Fund P&L Summary by Dept, for the following periods: Month , Year to Date , Summer Season To Date , and Winter Season to Date (Nov'17 to Mar'18)
F-8	Financial Performance per Owner - Year to Date
F-9	Hourly Payroll - Hours, FTEs, and Overtime Reports
F-10	Statement of Financial Position - Consolidated
F-11	Statement of Financial Position - by Fund
F-12	Cash and Investments Summary Report
F-13	Inventory Balances Report
F-14	Capital Funds Summary Report
F-15	Operating Fund Consolidated P&L Detail - Month and YTD

MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: April 19, 2018
Re: **March 2018 Financial Results**



Month - March

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$159,000) which was favorable to budget by \$229,000/59%. Month's operating revenues of \$1,450,000 were \$343,000/31% favorable to budget and total expenses of \$1,609,000 were \$114,000/8% unfavorable to budget. Compared to last year same month, revenues are up \$20,000/1% and NOR is unfavorable \$33,000/26%.

With snow finally arriving in March 2018 and consumer pent up demand for skiing, both Downhill Ski and Cross-Country Ski had record revenue and NOR for the month of March.

- Downhill Ski revenues \$725,000 and NOR of \$265,000, besting prior record March (2017) of \$720,000 revenues and \$201,000 NOR.
- Cross Country Ski revenues \$259,000 and NOR of \$110,000, besting prior record March (2017) of \$238,000 revenues and \$99,000 NOR.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$877,000) which is unfavorable to budget by \$345,000/65%. YTD operating revenues of \$3,830,000 are \$384,000/9% unfavorable to budget and total expenses of \$4,707,000 are \$39,000/1% favorable to budget. Compared to last year to date, revenues are down \$1,109,000/22%, expenses are down favorably \$179,000/4% and resulting NOR is unfavorable \$930,000/1743%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Winter 17/18 passes sold as of 2/25/2018, \$467,000/1969 versus prior year \$452,000/2020 passes. Revenue up \$15,000/3% and passes sold down 51/2%.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

Trout Creek Recreation Center				Guest Mix and %tl %G						Guest	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			Revenue	
Jan16	12,207	2,077	17%							\$	15,740
Jan17	9,600	1,924	20%							\$	14,474
Jan18	12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$	20,430
Feb16	11,255	2,197	20%							\$	16,478
Feb17	10,174	2,344	23%							\$	17,312
Feb18	10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$	16,870
Mar16	12,230	1,889	15%							\$	13,802
Mar17	10,202	1,930	19%							\$	14,338
Mar18	9,915	1,501	15%	639	6%	43%	862	9%	57%	\$	15,174
YTD Mar16	35,692	6,163	17%							\$	46,020
YTD Mar17	29,976	6,198	21%							\$	46,124
YTD Mar18	32,704	5,096	16%	2,035	6%	40%	3,061	9%	60%	\$	52,474
2018/day 90	363	57		23			34			\$	583

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLK holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. March was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. KCRA on March 27th reported:



Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,057,000 were unfavorable \$202,000/9% to budget and unfavorable \$692,000/25% to prior year. YTD total expenses of \$1,467,000 were unfavorable \$74k/5% to budget and favorable \$186k/11% to prior year. YTD NOR of \$591,000 is unfavorable \$276k/32% to budget and unfavorable \$507k/46% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

Cross Country Ski. YTD revenues of \$565,000 were unfavorable \$125k/18% to budget and unfavorable \$241k/30% to prior year. YTD NOR of \$226,000 is unfavorable \$34k/13% to budget and unfavorable \$125k/36% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd.

The Lodge. YTD revenues of \$448,000 were unfavorable \$5k/1% to budget and unfavorable \$74k/14% to prior year. YTD NOR loss of (\$145,000) is unfavorable \$36k/34% to budget and unfavorable \$49k/52% to prior year. YTD cogs of 33% compares to budget 31% and prior year 34%.

Pizza. YTD revenues of \$119,000 are favorable \$17k/17% to budget and favorable \$12k/11% to prior year. YTD NOR loss of (\$22,000) is unfavorable \$3k/17% to budget and unfavorable \$10k/76% to prior year. YTD cogs of 31% compares to budget 30% and prior year 26%.

Alder Creek Café. YTD revenues of \$103,000 are unfavorable \$13k/11% to budget and unfavorable \$43k/29% to prior year. YTD total expenses of \$137,000 are unfavorable \$5k/4% to budget and favorable \$28k/17% to prior year. YTD NOR loss of (\$34,000) is unfavorable \$19k to budget and unfavorable \$15k to prior year. YTD cogs of 36% compares to budget 31% and prior year 39%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- o 03/31/2018 – **2017/2018** – sold 4,428, revenues of \$1,052,000, (vs py; volume up 1%, revenue up 1%)
- o 03/31/2017 – 2016/2017 – sold 4,366, revenues of \$1,042,000
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,041,889 (vs py; volume up 1%, revenue up 7%)
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000
- o 4/30/12 – 2011/2012 – sold 4,001, revenues of \$820,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle; \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

current pace trend - RF qty

2604 - 2018/2019 as of 3/31/2018

2662 - 2017/2018 as of 3/31/2017

pacing down 58 / 2%

RecFee Revenue over \$1m for 1st time

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

03/31/18 - 2018 - 154 or 2.4% of units
 03/31/17 - 2017 - 228 or 3.5% of units
 03/31/16 - 2016 - 194 or 3.0% of units
 03/31/15 - 2015 - 162 or 2.5% of units

02/28/18 - 2018 - 781 or 12.1% of units
 02/28/17 - 2017 - 1243 or 19.2% of units
 02/28/16 - 2016 - 813 or 12.6% of units
 02/28/15 - 2015 - 888 or 13.7% of units

as of 01/31/xx:

01/31/18 - 2018 - 2944 or 45.5% of units
 01/31/17 - 2017 - 3283 or 50.7% of units
 01/31/16 - 2016 - 3402 or 52.6% of units
 01/31/15 - 2015 - 2840 or 43.9% of units

as of 12/31/xx:

12/31/17 - 2017 - 24 or 0.4% of units
 12/31/16 - 2016 - 31 or 0.5% of units
 12/31/15 - 2015 - 36 or 0.6% of units
 12/31/14 - 2014 - 41 or 0.6% of units

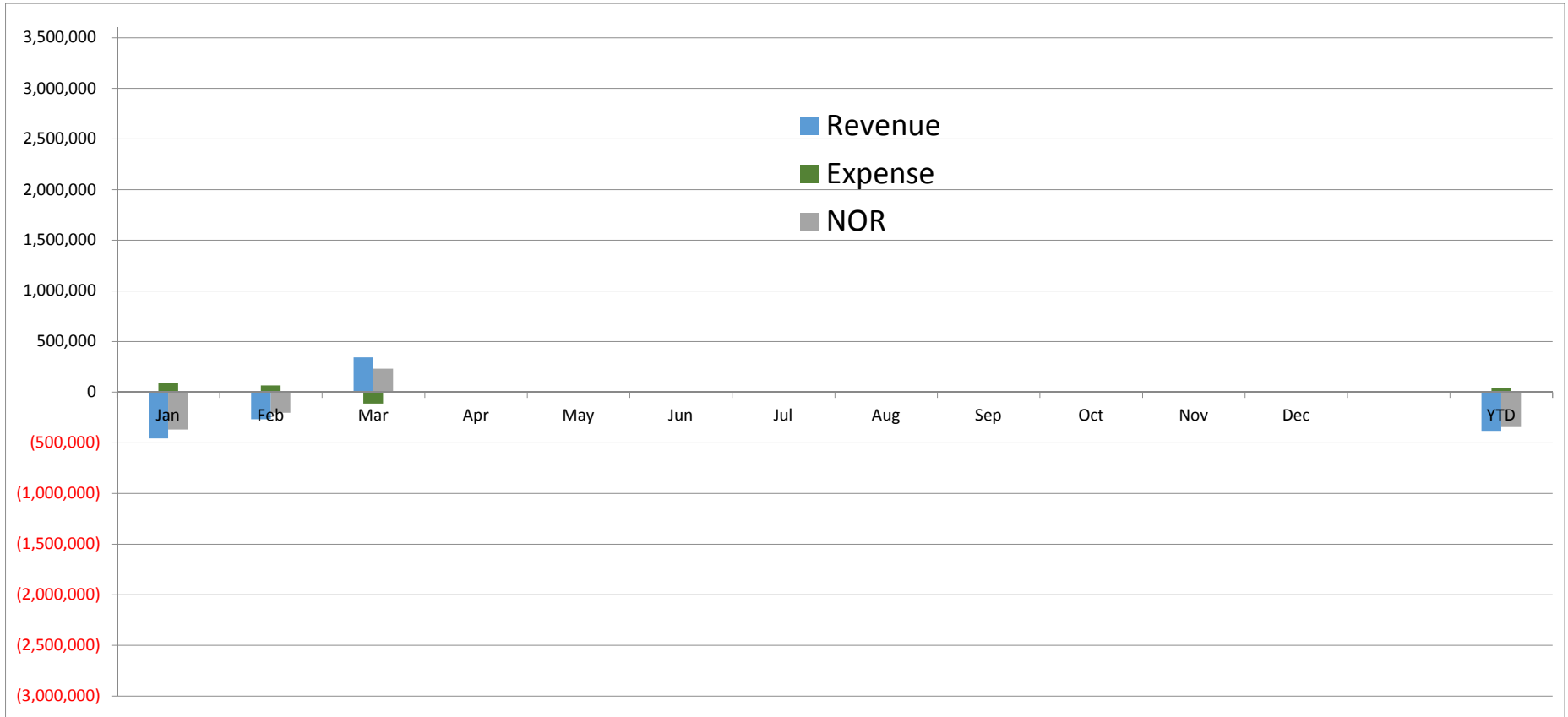
Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

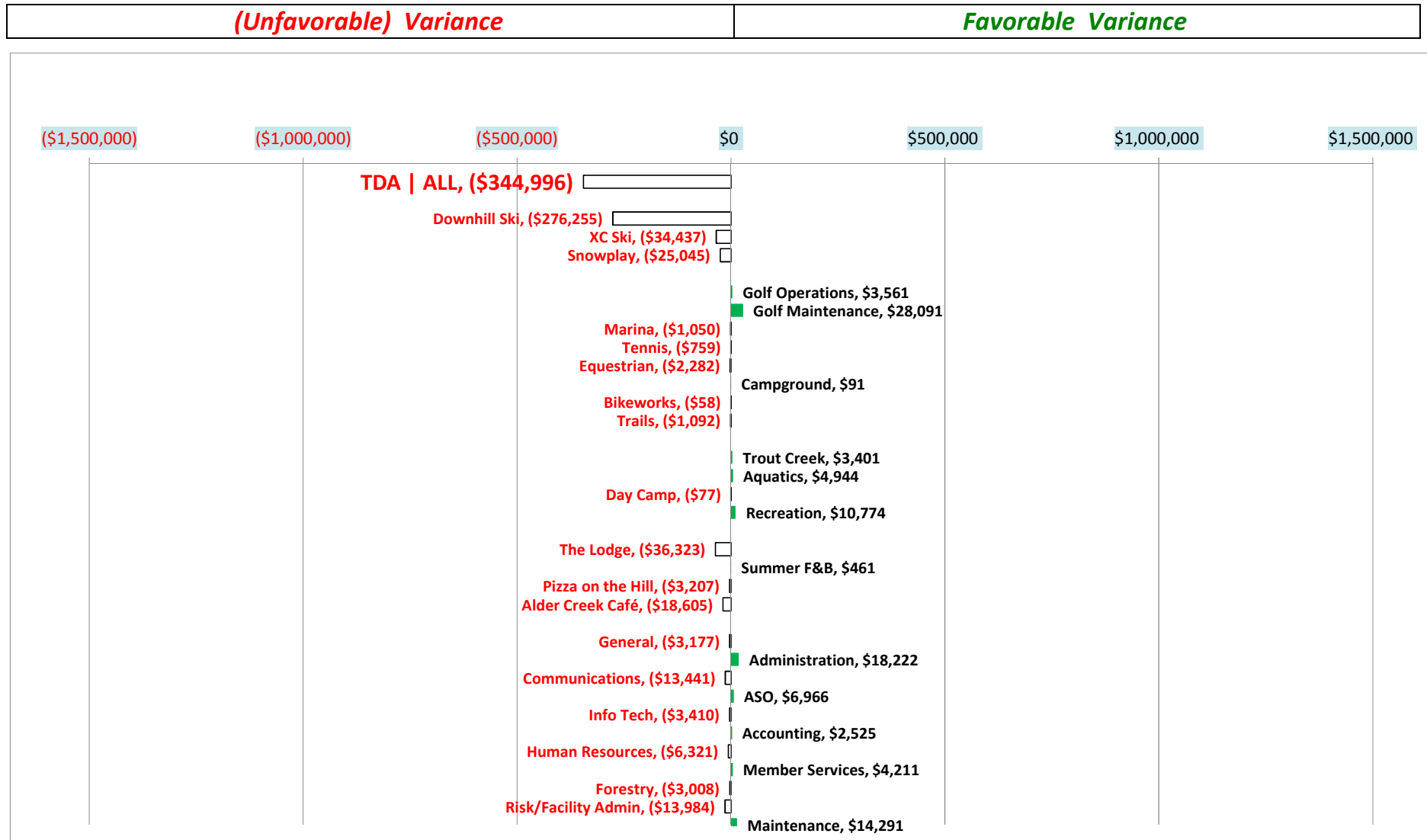
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the three months ending March 2018

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	343,492	0	0	0	0	0	0	0	0	0	(384,126)
Expense	89,073	64,254	(114,197)	0	0	0	0	0	0	0	0	0	39,130
NOR	(369,717)	(204,574)	229,295	0	0	0	0	0	0	0	0	0	(344,996)



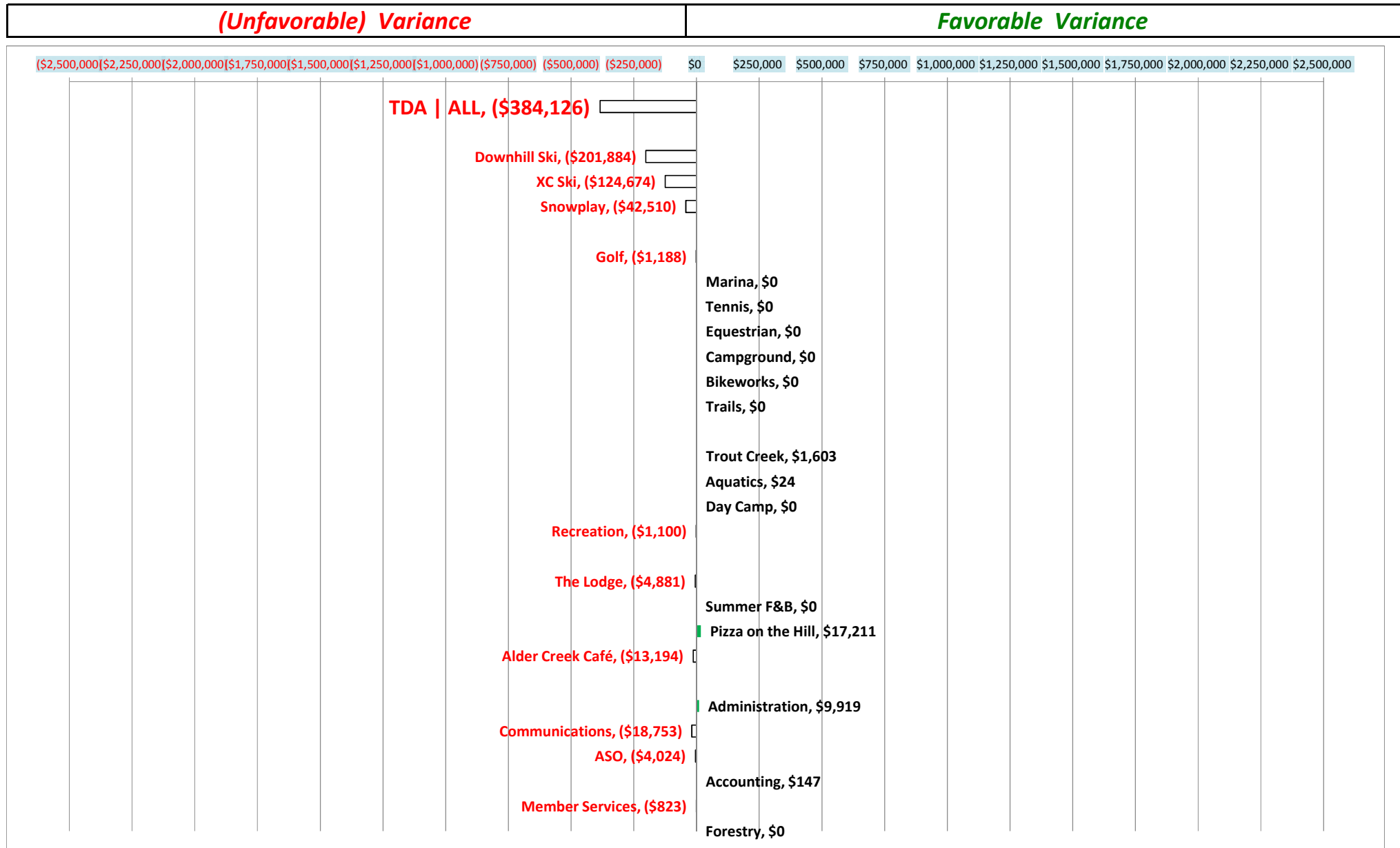
Tahoe Donner Association
Net Operating Results (NOR) Variances Report **(operating revenue - operating costs = NOR)**
Year to Date March 2018



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date March 2018



Tahoe Donner Association
Net Operating Results (NOR) Variances Report **(operating revenue - operating costs = NOR)**

Year to Date March 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (344,996)
Downhill Ski	(282,324)	(119,247)	125,316	-	-	-	-	-	-	-	-	-	(276,255)
XC Ski	(34,019)	(73,347)	72,929	-	-	-	-	-	-	-	-	-	(34,437)
Snowplay	(30,424)	(28,244)	33,623	-	-	-	-	-	-	-	-	-	(25,045)
Golf Operations	1,994	328	1,239	-	-	-	-	-	-	-	-	-	3,561
Golf Maintenance	8,907	14,268	4,916	-	-	-	-	-	-	-	-	-	28,091
Marina	(121)	(629)	(300)	-	-	-	-	-	-	-	-	-	(1,050)
Tennis	(24)	(375)	(360)	-	-	-	-	-	-	-	-	-	(759)
Equestrian	(1,057)	(1,092)	(134)	-	-	-	-	-	-	-	-	-	(2,282)
Campground	(29)	(45)	164	-	-	-	-	-	-	-	-	-	91
Bikeworks	-	(58)	-	-	-	-	-	-	-	-	-	-	(58)
Trails	41	(426)	(707)	-	-	-	-	-	-	-	-	-	(1,092)
Trout Creek	4,629	(5,143)	3,914	-	-	-	-	-	-	-	-	-	3,401
Aquatics	2,649	3,285	(990)	-	-	-	-	-	-	-	-	-	4,944
Day Camp	(9)	(8)	(60)	-	-	-	-	-	-	-	-	-	(77)
Recreation	4,432	2,344	3,998	-	-	-	-	-	-	-	-	-	10,774
The Lodge	(16,319)	(13,185)	(6,819)	-	-	-	-	-	-	-	-	-	(36,323)
Summer F&B	125	148	188	-	-	-	-	-	-	-	-	-	461
Pizza on the Hill	(2,036)	(2,658)	1,486	-	-	-	-	-	-	-	-	-	(3,207)
Alder Creek Café	(11,927)	(8,851)	2,173	-	-	-	-	-	-	-	-	-	(18,605)
General	11,671	4,706	(19,554)	-	-	-	-	-	-	-	-	-	(3,177)
Administration	7,226	1,606	9,391	-	-	-	-	-	-	-	-	-	18,222
Communications	(1,549)	(4,040)	(7,853)	-	-	-	-	-	-	-	-	-	(13,441)
ASO	(1,344)	6,463	1,848	-	-	-	-	-	-	-	-	-	6,966
Info Tech	(2,633)	(422)	(355)	-	-	-	-	-	-	-	-	-	(3,410)
Accounting	(7,641)	7,043	3,124	-	-	-	-	-	-	-	-	-	2,525
Human Resources	(5,507)	4,777	(5,592)	-	-	-	-	-	-	-	-	-	(6,321)
Member Services	3,330	1,826	(945)	-	-	-	-	-	-	-	-	-	4,211
Forestry	(5,378)	(2,962)	5,332	-	-	-	-	-	-	-	-	-	(3,008)
Risk/Facility Admin	(8,046)	(769)	(5,170)	-	-	-	-	-	-	-	-	-	(13,984)
Maintenance	(4,334)	10,133	8,491	-	-	-	-	-	-	-	-	-	14,291

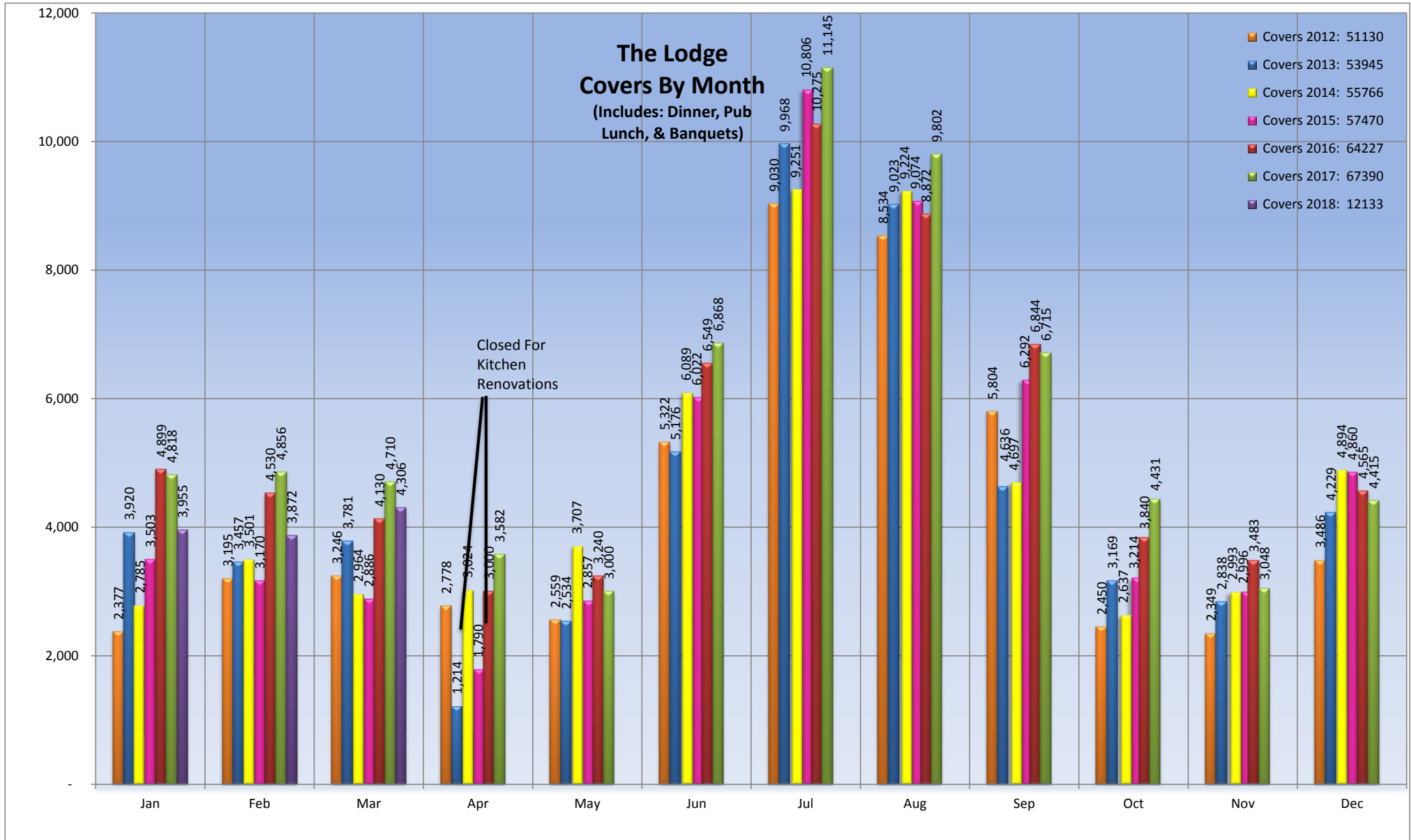
Tahoe Donner Association

Operating Revenue Variances Report

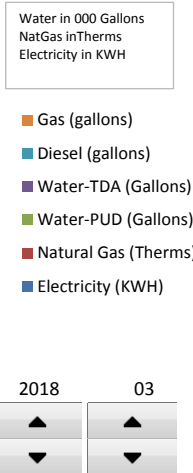
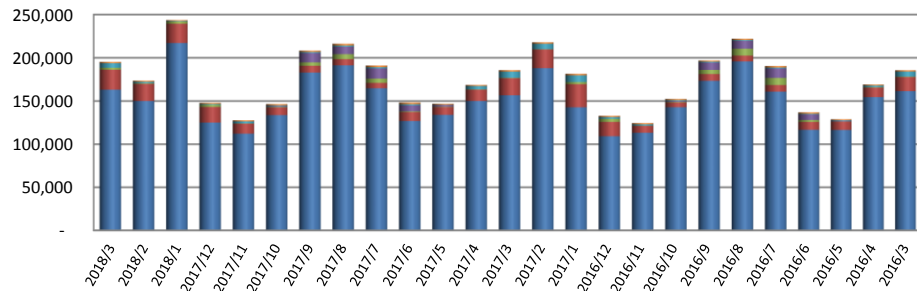
Year to Date March 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ 343,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (384,126)
Downhill Ski	(301,524)	(84,702)	184,343	-	-	-	-	-	-	-	-	-	(201,884)
XC Ski	(90,189)	(128,068)	93,583	-	-	-	-	-	-	-	-	-	(124,674)
Snowplay	(41,171)	(28,799)	27,460	-	-	-	-	-	-	-	-	-	(42,510)
Golf	(425)	(317)	(446)	-	-	-	-	-	-	-	-	-	(1,188)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,726	(3,028)	(95)	-	-	-	-	-	-	-	-	-	1,603
Aquatics	-	-	24	-	-	-	-	-	-	-	-	-	24
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	(400)	(400)	(300)	-	-	-	-	-	-	-	-	-	(1,100)
The Lodge	(8,715)	(12,315)	16,148	-	-	-	-	-	-	-	-	-	(4,881)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	1,870	5,829	9,511	-	-	-	-	-	-	-	-	-	17,211
Alder Creek Café	(14,650)	(13,510)	14,966	-	-	-	-	-	-	-	-	-	(13,194)
Administration	2,205	842	6,872	-	-	-	-	-	-	-	-	-	9,919
Communications	(5,881)	(5,732)	(7,140)	-	-	-	-	-	-	-	-	-	(18,753)
ASO	(4,557)	1,706	(1,173)	-	-	-	-	-	-	-	-	-	(4,024)
Accounting	56	4	87	-	-	-	-	-	-	-	-	-	147
Member Services	(135)	(339)	(349)	-	-	-	-	-	-	-	-	-	(823)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-

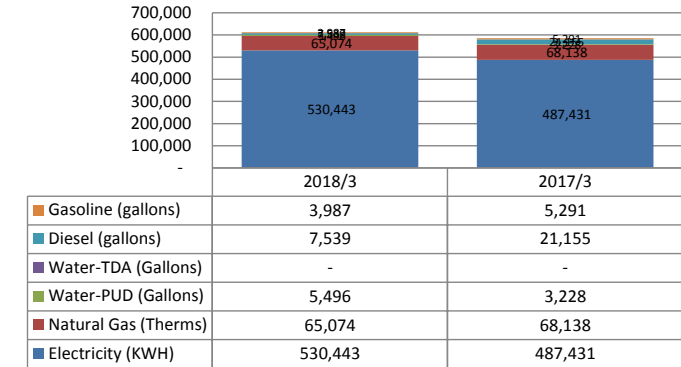


Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.97 12% 4%	\$3.59 26% 2%	\$2.59 17% 0%
LTM Trend Sparkline	\$Cost Current Mth %Chg Same Mth PY %Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

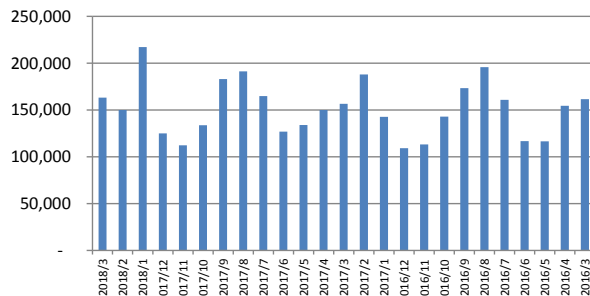


Data Available thru (yyyy/mm) - 2018/03

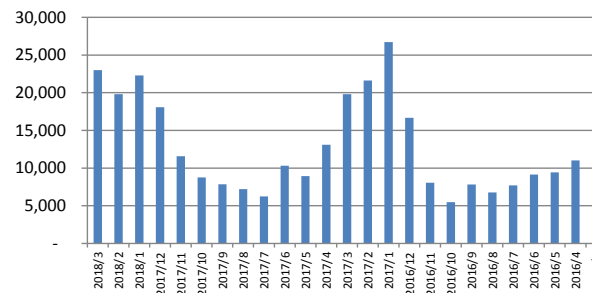
This Report is volumes not dollars

Note the scale varies with each Chart presented.

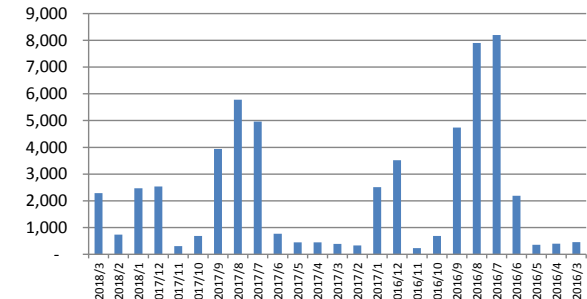
Electricity (KWH)



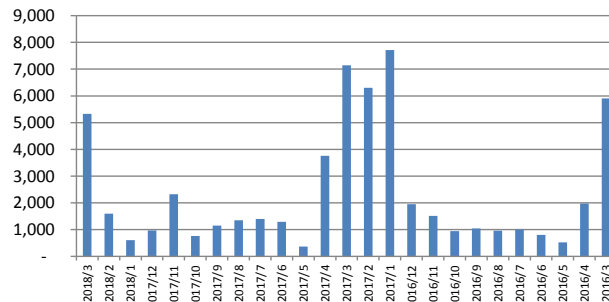
Natural Gas (Therms)



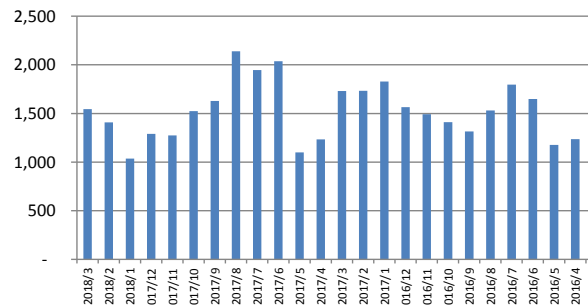
Water-PUD (000 Gallons)



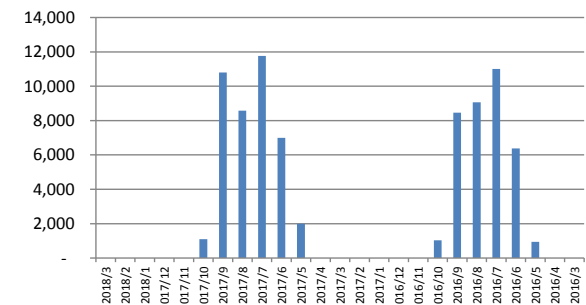
Diesel (gallons)



Gasoline (gallons)

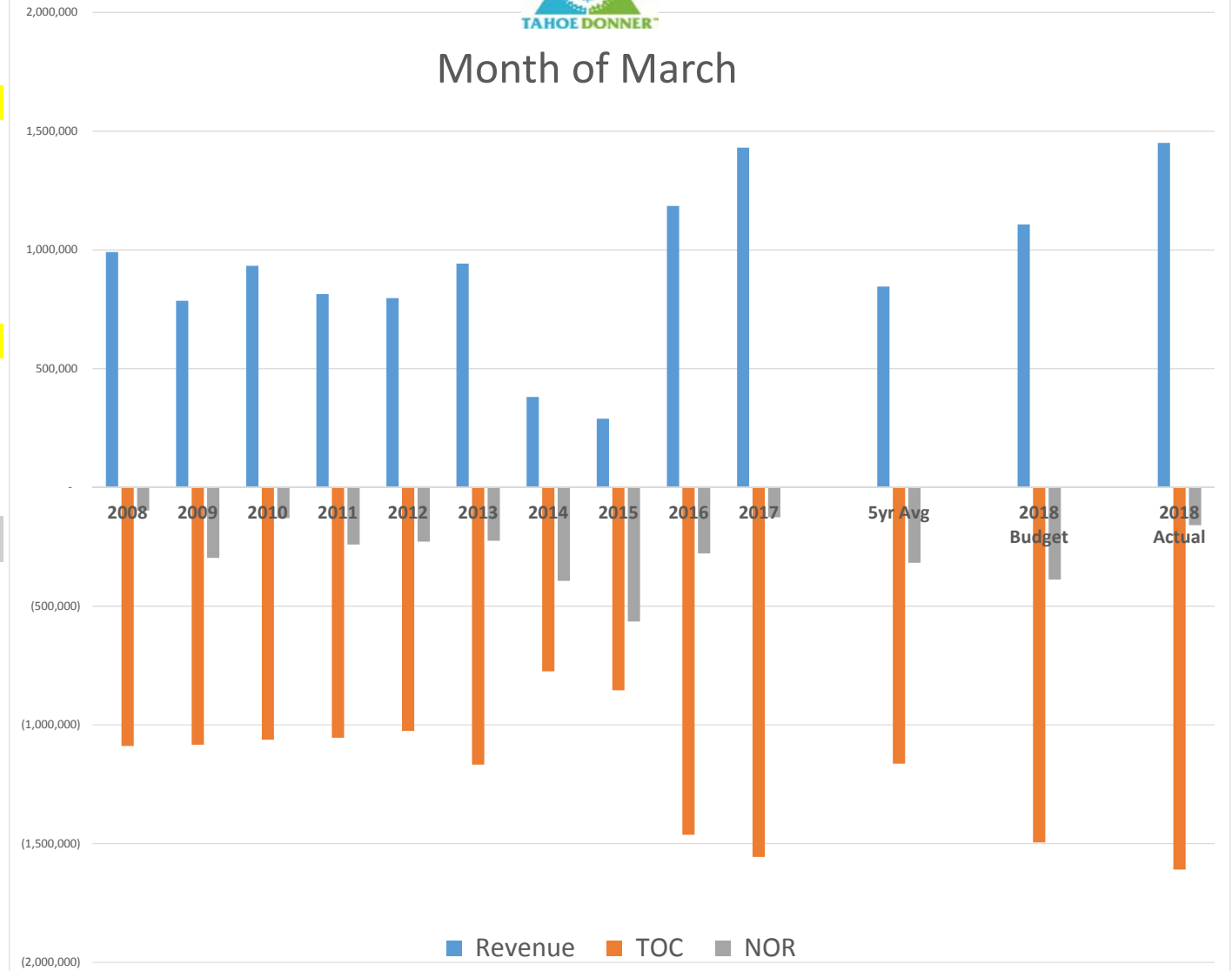


Water-TDA (000 Gallons)





Month of March



Month of March			
	Revenue	TOC	NOR
2008	991,159	(1,088,708)	(97,549)
2009	786,240	(1,083,027)	(296,788)
2010	933,212	(1,062,260)	(129,048)
2011	814,028	(1,054,098)	(240,069)
2012	796,976	(1,024,854)	(227,877)
2013	942,493	(1,166,922)	(224,429)
2014	381,131	(774,170)	(393,039)
2015	289,791	(854,112)	(564,322)
2016	1,185,025	(1,462,928)	(277,902)
2017	1,430,662	(1,556,326)	(125,664)
5yr Avg	845,821	(1,162,892)	(317,071)
2018 Budget	1,107,000	(1,495,000)	(388,000)
2018 Actual	1,450,492	(1,609,197)	(158,705)
Var to Bdg	343,492 31%	(114,197) -8%	229,295 59%
Var to PY	19,829 1%	(52,871) -3%	(33,041) -26%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of March 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
9,915	10,700	10,196	(785)	-7%	(281)	-3%	Private Amenities	32,704	31,800	29,970	904	3%	2,734	9%	210,800
9,915	10,700	10,196	(785)	-7%	(281)	-3%	Trout Creek Rec Ctr	32,704	31,800	29,970	904	3%	2,734	9%	147,000
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,600
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	17,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
34,194	22,902	30,638	11,292	49%	3,556	12%	Public Amenities	78,743	91,086	104,900	(12,343)	-14%	(26,157)	-25%	259,960
9,990	7,000	9,733	2,990	43%	257	3%	DH Ski - Total Skier Visits	24,432	28,300	36,209	(3,868)	-14%	(11,777)	-33%	40,000
8,384	4,300	6,500	4,084	95%	1,884	29%	XC Ski - Total Skier Visits	13,641	17,200	18,378	(3,559)	-21%	(4,737)	-26%	22,300
3,988	2,635	3,851	1,353	51%	137	4%	Snowplay - Total Tubers	8,549	13,420	13,590	(4,871)	-36%	(5,041)	-37%	20,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	19,200
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,306	3,685	4,710	621	17%	(404)	-9%	The Lodge Covers	12,133	12,080	14,384	53	0%	(2,251)	-16%	54,700
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
3,149	2,367	1,635	782	33%	1,514	93%	Pizza on the Hill Covers	9,833	8,450	7,828	1,383	16%	2,005	26%	43,700
4,377	2,915	4,209	1,462	50%	168	4%	Alder Creek Café Covers	10,155	11,636	14,511	(1,481)	-13%	(4,356)	-30%	31,300
44,109	33,602	40,834	10,507	31%	3,275	8%	Amenities Total	111,447	122,886	134,870	(11,439)	-9%	(23,423)	-17%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of March 2018
variances presented as | Favorable Unfavorable
4/18/2018

Revenue \$ 1,450,500 | 343,500 / 31% to Budget
| 19,800 / 1% to Prior Year

Variance amount & % versus Budget for the Dept

r1	184,300	34%	Downhill Ski. Access up \$83k/38% to budget, \$26k/10% to PY. Lesson and Rentals favorable \$72k/32% to budget. Operations benefiting from numerous storms and abundant snowfall.
r2	93,600	57%	Cross Country. Access up \$55k/51% to budget, \$7k/4% to PY. Lesson and Rentals favorable \$23k/55% to budget. Business enhanced by improved snow conditions and pent up demand.
r3	27,500	78%	Snowplay. Access up \$26k/93% to budget, \$9k/19% to PY.
r4	16,100	12%	The Lodge. Profiting from increased access at other amenities. Compares negatively \$9k/6% to PY.
r5	15,000	51%	ACAC. Benefiting directly from increased visitation at Cross Country. Up \$2k/4% to PY.
r6	9,500	33%	Pizza on the Hill. Maintaining strong pace. Up \$9k/32% to PY.
r7	-7,100	-42%	Communications. Continued decline in Ad revenue, down \$2k/15% to PY.
r8	-1,200	-8%	ASO. Inspection fees down \$2k. Favorable \$6k/84% to PY.
r9			
r10	5,800	-	all other variances, net
tl	343,500	31%	

Expense \$ 1,609,200 | -114,200 / -8% to Budget
| -52,900 / -3% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-59,000	-15%	Downhill Ski. Payroll unfavorable to budget \$42k/16% Favorable \$41k/12% to PY. Relates to increased access.
e2	-23,000	-13%	The Lodge. Increased revenue, increased cost to serve. COGS unfavorable \$9k/20% to budget.
e3	-20,700	-16%	Cross Country. Payroll unfavorable to budget \$14k/19%, directly related to increased customer volume. COGS unfavorable \$9k correlating with higher retail revenues.
e4	-19,600	-28%	General. Variances primarily timing between months.
e5	-12,800	-34%	Alder Creek Cafe. Increased cost with increased volumes. COGS unfavorable \$7k.
e6	8,500	13%	Maintenance. Variance primarily timing between months.
e7	-8,000	-22%	POTH. Payroll unfavorable to budget \$3k/14%, COGS unfavorable \$3k/40%. Expense timing variances.
e8	6,600	14%	Golf. Payroll savings, vacancy and other. Favorable \$4k/14% to PY.
e9	6,200	22%	Snowplay. Expense timing variances.
e10	7,600	-	all other variances, net (primarily timing variances between months)
tl	-114,200	-8%	

(114,200) Expense Variances to BDG co-wide recap

-35,500	-33%	Cogs
-63,000	-8%	Payroll Direct
21,800	9%	Payroll Burden
-37,500	-10%	Expenses

(52,900) Expense Variances to Prior Year, co-wide

-2,300	-2%	Cogs
-55,700	-7%	Payroll Direct
20,700	9%	Payroll Burden
-15,600	-4%	Expenses

NOR \$ (158,700) | 229,300 / 59% to Budget
| -33,000 / -26% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date March 2018 { 3 of 12 months }

variances presented as | Favorable -Unfavorable

4/18/2018

Revenue \$ 3,829,900 | -384,100 / -9% to Budget
| -1,109,200 / -22% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-201,900	-9%	Downhill Ski. Access down \$229k/25% to budget, \$388k/36% to PY. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r2	-124,700	-18%	Cross Country Ski. Access down \$42k/10% to budget. Lessons and Rentals unfavorable \$90k/41% to budget. Unseasonably dry conditions through February resulting in limited operations.
r3	-42,500	-23%	Snowplay. Lack of snow impacting operations. Access down 22% to budget/37% pytd.
r4	-18,800	-37%	Communications. Continued decline in Ad Revenue. Unfavorable \$5k/13% pytd.
r5	17,200	17%	Pizza on the Hill. Maintaining strong pace, up \$12k/11% to PY.
r6	-13,200	-34%	Alder Creek Café. Negatively impacted by lack of XC business. Unfavorable \$43k/29% pytd.
r7	9,900	12%	Administration- Interest favorable \$14k to budget, up \$5k/41% to PY.
r8	-4,900	-1%	The Lodge. Negatively impacted by reduced business at other amenities. Down \$74k/14% to PY.
r9			
r10	-5,200	-	all other variances, net
tl	-384,100	-9%	

Expense \$ 4,706,900 | 39,100 / 1% to Budget
| 178,900 / 4% to Prior Year

Variance amount & % versus Budget for the Dept

e1	90,200	37%	Cross Country. Reduced costs due to limited operations. Down \$125,000/36% pytd.
e2	-74,400	-5%	Downhill Ski. Payroll unfavorable to budget \$65k/7%, favorable \$129k/12% pytd.
e3	32,800	27%	Golf. Payroll favorable to budget \$28k/32%, \$21k/26% pytd. Position vacancy primary driver.
e4	-31,400	-6%	The Lodge. Expense timing variances. Compares favorably \$24k/4% pytd.
e5	-20,400	-17%	Pizza on the Hill. Increased costs with increased volume/revenues.
e6	17,500	20%	Snowplay. Reduced costs due to minimal YTD operations. Compares to \$12k/15% pytd.
e7	14,300	7%	Maintenance. Expense timing variances.
e8	-14,000	-17%	Risk/Facility Admin. Expense timing variances.
e9	11,900	62%	Recreation. Payroll savings due to vacant positions.
e10	12,600	0%	all other variances, net (mix of timing variances between months and real savings).
tl	39,100	1%	

39,100 ExpenseVariances to BDG co-wide recap

7,600	2%	Cogs
-45,000	-2%	Payroll Direct
96,200	13%	Payroll Burden
-19,700	-2%	Expenses

178,900 ExpenseVariances to Prior Year, co-wide

101,900	21%	Cogs
-33,800	-1%	Payroll Direct
94,900	13%	Payroll Burden
15,900	1%	Expenses

NOR \$ (877,000) | -345,000 / -65% to Budget
| -930,400 / -1743% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of March 2018



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,450,492	\$ 1,107,000	\$ 1,430,662	\$ 343,492	31%	\$ 19,829	1%	Revenue	\$ 1,359,495	\$ 345,195	34%	\$ 43,466	3%	\$ 90,997	\$ (1,703)	-2%	\$ (23,636)	-21%
52,000	52,000	46,000	-	0%	6,000	13%	Recreation Fee	52,000	-	0%	6,000	13%	-	-	0%	-	0%
533,757	369,100	491,406	164,657	45%	42,351	9%	Access & Use Fees	533,757	164,657	45%	42,351	9%	-	-	0%	-	0%
331,337	268,400	334,305	62,937	23%	(2,967)	-1%	Food and Beverage	331,337	62,737	23%	(2,967)	-1%	-	200	-100%	-	0%
60,552	39,500	52,365	21,052	53%	8,187	16%	Retail Product	59,833	21,133	55%	7,955	15%	719	(81)	-10%	233	48%
367,427	273,200	380,534	94,227	34%	(13,106)	-3%	Lessons & Rentals	367,427	94,227	34%	(13,106)	-3%	-	-	0%	-	0%
105,419	104,800	126,053	619	1%	(20,635)	-16%	Other	15,140	2,440	19%	3,234	27%	90,278	(1,822)	-2%	(23,869)	-21%
(142,834)	(107,374)	(140,560)	(35,460)	-33%	(2,274)	-2%	Cost of Goods Sold	(142,834)	(35,460)	-33%	(2,274)	-2%	-	-	0%	-	0%
(826,471)	(763,499)	(770,806)	(62,972)	-8%	(55,665)	-7%	Payroll Direct	(524,466)	(54,884)	-12%	(8,391)	-2%	(302,004)	(8,087)	-3%	(47,274)	-19%
(213,005)	(234,784)	(233,659)	21,779	9%	20,654	9%	Payroll Burden	(135,715)	8,598	6%	30,980	19%	(77,290)	13,181	15%	(10,326)	-15%
(1,039,476)	(998,283)	(1,004,465)	(41,193)	-4%	(35,011)	-3%	Payroll Total	(660,181)	(46,286)	-8%	22,589	3%	(379,295)	5,093	1%	(57,600)	-18%
(426,887)	(389,343)	(411,301)	(37,544)	-10%	(15,586)	-4%	Expenses	(277,463)	(22,872)	-9%	(837)	0%	(149,424)	(14,672)	-11%	(14,749)	-11%
(45,720)	(33,948)	(48,905)	(11,772)	-35%	3,185	7%	Personnel Costs	(29,492)	(4,044)	-16%	5,646	16%	(16,228)	(7,728)	-91%	(2,461)	-18%
(76,986)	(74,725)	(76,879)	(2,261)	-3%	(107)	0%	Utilities	(55,176)	(831)	-2%	(557)	-1%	(21,810)	(1,430)	-7%	450	2%
(24,912)	(18,990)	(24,824)	(5,922)	-31%	(88)	0%	Fuel Costs	(19,908)	(5,208)	-35%	1,044	5%	(5,004)	(714)	-17%	(1,132)	-29%
(86,725)	(76,821)	(83,375)	(9,904)	-13%	(3,350)	-4%	Supplies	(62,283)	(6,653)	-12%	6,247	9%	(24,442)	(3,251)	-15%	(9,597)	-65%
(67,489)	(58,681)	(54,233)	(8,808)	-15%	(13,256)	-24%	Repairs & Maintenance	(45,535)	(4,565)	-11%	(11,432)	-34%	(21,954)	(4,243)	-24%	(1,824)	-9%
(670)	(500)	-	(170)	-34%	(670)	0%	Forestry Land Maint	-	-	0%	-	0%	(670)	(170)	-34%	(670)	0%
(50,500)	(50,200)	(42,900)	(300)	-1%	(7,600)	-18%	Insurance	(36,000)	(300)	-1%	(5,400)	-18%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(26,697)	(21,020)	(28,452)	(5,677)	-27%	1,755	6%	Credit Card Fees	(25,719)	(5,149)	-25%	2,232	8%	(978)	(528)	-117%	(477)	-95%
(6,457)	(6,623)	(7,975)	166	3%	1,518	19%	Licenses Permits Fees	(3,905)	(1,905)	-95%	(745)	-24%	(2,552)	2,071	45%	2,263	47%
(17,793)	(24,885)	(23,011)	7,092	28%	5,218	23%	All other expenses	556	5,784	111%	2,128	135%	(18,349)	1,308	7%	3,090	14%
\$ (158,705)	\$ (388,000)	\$ (125,664)	\$ 229,295	59%	\$ (33,041)	26%	Net Operating Result	\$ 279,017	\$ 240,577	-626%	\$ 62,943	-29%	\$ (437,722)	\$ (11,282)	-3%	\$ (95,985)	-28%
(1,609,197)	(1,495,000)	(1,556,326)	(114,197)	-8%	(52,871)	-3%	Total Operating Costs	(1,080,478)	(104,618)	-11%	19,478	2%	(528,719)	(9,579)	-2%	(72,349)	-16%
388,000	388,000	502,000	-	0%	(114,000)	-23%	Assessment Revenue						388,000	-	0%	(114,000)	-23%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
388,000	388,000	502,000	-	0%	(114,000)	-23%	Net, Operating Fund Portion						388,000	-	0%	(114,000)	-23%
\$ 229,295	\$ -	\$ 376,336	\$ 229,295	NA	\$ (147,041)	-39%	Net Result	\$ 279,017	\$ 240,577	626%	\$ 62,943	-29%	\$ (49,722)	\$ (11,282)	-29%	\$ (209,985)	131%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the three months ending March 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg		
\$ 3,829,874	\$ 4,214,000	\$ 4,939,105	\$ (384,126)	-9%	\$ (1,109,231)	-22%	Revenue	\$ 3,668,707	\$ (370,593)	-9%	\$ (1,092,676)	-23%	\$ 161,167	\$ (13,533)	-8%	\$ (16,555)	-9%
159,000	159,000	138,000	-	0%	21,000	15%	Recreation Fee	159,000	-	0%	21,000	15%	-	-	0%	-	0%
1,227,689	1,529,800	1,815,497	(302,111)	-20%	(587,808)	-32%	Access & Use Fees	1,227,689	(302,111)	-20%	(587,808)	-32%	-	-	0%	-	0%
914,575	958,700	1,124,817	(44,125)	-5%	(210,242)	-19%	Food and Beverage	914,575	(44,525)	-5%	(210,242)	-19%	-	400	-100%	-	0%
143,545	155,200	196,756	(11,656)	-8%	(53,212)	-27%	Retail Product	140,856	(11,944)	-8%	(54,472)	-28%	2,689	289	12%	1,260	88%
1,137,871	1,184,000	1,414,266	(46,129)	-4%	(276,396)	-20%	Lessons & Rentals	1,137,871	(46,129)	-4%	(276,396)	-20%	-	-	0%	-	0%
247,196	227,300	249,768	19,896	9%	(2,573)	-1%	Other	88,717	34,117	62%	15,242	21%	158,478	(14,222)	-8%	(17,815)	-10%
(376,655)	(384,212)	(478,547)	7,557	2%	101,892	21%	Cost of Goods Sold	(376,385)	7,827	2%	102,162	21%	(270)	(270)	0%	(270)	0%
(2,452,963)	(2,407,918)	(2,419,196)	(45,045)	-2%	(33,767)	-1%	Payroll Direct	(1,565,667)	(32,399)	-2%	72,210	4%	(887,296)	(12,646)	-1%	(105,976)	-14%
(660,134)	(756,292)	(755,038)	96,158	13%	94,904	13%	Payroll Burden	(420,177)	60,112	13%	125,693	23%	(239,957)	36,046	13%	(30,788)	-15%
(3,113,097)	(3,164,210)	(3,174,234)	51,113	2%	61,138	2%	Payroll Total	(1,985,843)	27,714	1%	197,902	9%	(1,127,253)	23,400	2%	(136,765)	-14%
(1,217,119)	(1,197,578)	(1,232,959)	(19,541)	-2%	15,840	1%	Expenses	(818,344)	(12,817)	-2%	38,020	4%	(398,775)	(6,724)	-2%	(22,180)	-6%
(142,006)	(112,237)	(127,330)	(29,769)	-27%	(14,675)	-12%	Personnel Costs	(105,600)	(23,063)	-28%	(7,866)	-8%	(36,406)	(6,706)	-23%	(6,809)	-23%
(247,839)	(238,575)	(242,911)	(9,264)	-4%	(4,928)	-2%	Utilities	(181,784)	(4,729)	-3%	(7,343)	-4%	(66,055)	(4,535)	-7%	2,416	4%
(44,767)	(56,220)	(75,937)	11,453	20%	31,170	41%	Fuel Costs	(33,818)	9,082	21%	23,502	41%	(10,949)	2,371	18%	7,668	41%
(218,433)	(231,468)	(260,420)	13,035	6%	41,987	16%	Supplies	(161,657)	10,058	6%	51,384	24%	(56,776)	2,977	5%	(9,396)	-20%
(169,997)	(171,446)	(196,828)	1,449	1%	26,831	14%	Repairs & Maintenance	(113,151)	7,484	6%	3,254	3%	(56,846)	(6,035)	-12%	23,577	29%
(1,004)	(600)	(947)	(404)	-67%	(57)	-6%	Forestry Land Maint	-	-	0%	-	0%	(1,004)	(404)	-67%	(57)	-6%
(151,500)	(150,600)	(129,300)	(900)	-1%	(22,200)	-17%	Insurance	(108,000)	(900)	-1%	(15,600)	-17%	(43,500)	-	0%	(6,600)	-18%
(68,814)	(68,850)	(62,244)	36	0%	(6,570)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(68,814)	36	0%	(6,570)	-11%
(78,326)	(83,600)	(101,710)	5,274	6%	23,384	23%	Credit Card Fees	(76,515)	5,895	7%	23,649	24%	(1,811)	(621)	-52%	(265)	-17%
(32,970)	(23,450)	(22,618)	(9,520)	-41%	(10,351)	-46%	Licenses Permits Fees	(10,815)	(1,115)	-11%	(2,762)	-34%	(22,155)	(8,405)	-61%	(7,590)	-52%
(61,463)	(60,532)	(12,713)	(931)	-2%	(48,750)	-383%	All other expenses	(27,004)	(15,529)	-135%	(30,197)	946%	(34,459)	14,598	30%	(18,553)	-117%
\$ (876,996)	\$ (532,000)	\$ 53,365	\$ (344,996)	65%	\$ (930,361)	-1743%	Net Operating Result	\$ 488,134	\$ (347,870)	-42%	\$ (754,592)	-61%	\$ (1,365,131)	\$ 2,873	0%	\$ (175,769)	-15%
(4,706,870)	(4,746,000)	(4,885,741)	39,130	1%	178,870	4%	Total Operating Costs	(3,180,573)	22,723	1%	338,084	10%	(1,526,298)	16,406	1%	(159,214)	-12%
6,746,000	6,746,000	6,928,000	-	0%	(182,000)	-3%	Assessment Revenue						6,746,000	-	0%	(182,000)	-3%
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund						(4,013,000)	-	0%	(161,000)	4%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund						(2,007,000)	-	0%	(65,000)	3%
532,000	532,000	940,000	-	0%	(408,000)	-43%	Net, Operating Fund Portion						532,000	-	0%	(408,000)	-43%
\$ (344,996)	\$ -	\$ 993,365	\$ (344,996)	NA	\$ (1,338,361)	-135%	Net Result	\$ 488,134	\$ (347,870)	-42%	\$ (754,592)	-61%	\$ (833,131)	\$ 2,873	0%	\$ (583,769)	-234%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of March 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (23,354)	\$ (29,556)	\$ (18,207)	\$ 6,202	21%	\$ (5,146)	-28%	Private Amenities	\$ 75,629	\$ (371)	0%	\$ 4,471	6%	\$ (98,983)	\$ 6,573	6%	\$ (9,617)	-11%
(11,591)	(15,505)	(9,412)	3,914	25%	(2,179)	-23%	Trout Creek Rec Ctr	63,605	(95)	0%	3,462	6%	(75,195)	4,010	5%	(5,641)	-8%
(830)	160	21	(990)	-619%	(852)	-3974%	Aquatics	12,024	24	0%	1,024	9%	(12,854)	(1,014)	-9%	(1,876)	-17%
(6,319)	(6,019)	(5,146)	(300)	-5%	(1,173)	-23%	Beach Club Marina	-	-	0%	-	0%	(6,319)	(300)	-5%	(1,173)	-23%
(1,907)	(1,547)	(1,476)	(360)	-23%	(431)	-29%	Tennis Center	-	-	0%	-	0%	(1,907)	(360)	-23%	(431)	-29%
(130)	(70)	(61)	(60)	-86%	(69)	-114%	Day Camps	-	-	0%	(15)	-100%	(130)	(60)	-86%	(54)	-71%
(2,577)	(6,575)	(2,134)	3,998	61%	(443)	-21%	Recreation Programs	-	(300)	-100%	-	0%	(2,577)	4,298	63%	(443)	-21%
302,370	67,996	234,281	234,374	345%	68,090	29%	Public Amenities	1,283,866	345,566	37%	38,995	3%	(981,495)	(111,191)	-13%	29,095	3%
264,519	139,203	201,241	125,316	90%	63,278	31%	Downhill Ski	725,143	184,343	34%	5,499	1%	(460,624)	(59,027)	-15%	57,779	11%
110,475	37,546	99,136	72,929	194%	11,338	11%	Cross Country Ski	258,583	93,583	57%	20,869	9%	(148,108)	(20,654)	-16%	(9,530)	-7%
40,831	7,208	30,595	33,623	466%	10,236	33%	Snowplay	62,860	27,460	78%	11,113	21%	(22,029)	6,163	22%	(877)	-4%
(39,591)	(45,746)	(41,565)	6,155	13%	1,974	5%	Golf	54	(446)	-89%	(60)	-53%	(39,645)	6,601	14%	2,034	5%
(2,263)	(2,427)	(2,575)	164	7%	313	12%	Campground	-	-	0%	-	0%	(2,263)	164	7%	313	12%
(7,276)	(7,142)	(6,870)	(134)	-2%	(405)	-6%	Equestrian	-	-	0%	-	0%	(7,276)	(134)	-2%	(405)	-6%
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%
(4,977)	(4,270)	(2,903)	(707)	-17%	(2,075)	-71%	Trails	-	-	0%	-	0%	(4,977)	(707)	-17%	(2,075)	-71%
(45,052)	(38,233)	(30,521)	(6,819)	-18%	(14,531)	-48%	The Lodge	155,148	16,148	12%	(9,413)	-6%	(200,201)	(22,968)	-13%	(5,119)	-3%
(1,231)	(1,419)	(1,086)	188	13%	(144)	-13%	Summer Food and Bev	-	-	0%	-	0%	(1,231)	188	13%	(144)	-13%
(6,842)	(8,328)	(6,940)	1,486	18%	99	1%	Pizza on the Hill	37,911	9,511	33%	9,269	32%	(44,753)	(8,025)	-22%	(9,170)	-26%
(6,223)	(8,396)	(4,231)	2,173	26%	(1,992)	-47%	Alder Creek Café	44,166	14,966	51%	1,718	4%	(50,390)	(12,794)	-34%	(3,710)	-8%
279,017	38,440	216,073	240,577	626%	62,943	29%	Amenities Total	1,359,495	345,195	34%	43,466	3%	(1,080,478)	(104,618)	-11%	19,478	2%
(437,722)	(426,440)	(341,737)	(11,282)	-3%	(95,985)	-28%	HOA & Amenities Support Services	90,997	(1,703)	-2%	(23,636)	-21%	(528,719)	(9,579)	-2%	(72,349)	-16%
(88,789)	(69,235)	(74,760)	(19,554)	-28%	(14,029)	-19%	General	-	-	0%	-	0%	(88,789)	(19,554)	-28%	(14,029)	-19%
5,630	(3,761)	37,203	9,391	250%	(31,574)	-85%	Administration	65,872	6,872	12%	(28,177)	-30%	(60,242)	2,519	4%	(3,397)	-6%
(49,603)	(41,750)	(35,375)	(7,853)	-19%	(14,228)	-40%	Communications	9,860	(7,140)	-42%	(1,708)	-15%	(59,463)	(713)	-1%	(12,520)	-27%
(55,831)	(55,476)	(51,319)	(355)	-1%	(4,512)	-9%	Information Tech	-	-	0%	-	0%	(55,831)	(355)	-1%	(4,512)	-9%
(63,144)	(66,268)	(61,554)	3,124	5%	(1,590)	-3%	Accounting	487	87	22%	(8)	-2%	(63,632)	3,036	5%	(1,582)	-3%
(34,161)	(28,569)	(26,886)	(5,592)	-20%	(7,274)	-27%	Human Resources	-	-	0%	-	0%	(34,161)	(5,592)	-20%	(7,274)	-27%
(15,475)	(17,323)	(15,975)	1,848	11%	500	3%	Architectural Standards	13,727	(1,173)	-8%	6,252	84%	(29,202)	3,021	9%	(5,752)	-25%
(21,491)	(20,546)	(16,565)	(945)	-5%	(4,925)	-30%	Member Services	1,051	(349)	-25%	4	0%	(22,542)	(596)	-3%	(4,930)	-28%
(33,014)	(27,844)	(16,215)	(5,170)	-19%	(16,799)	-104%	Risk & Facility Admin	-	-	0%	-	0%	(33,014)	(5,170)	-19%	(16,799)	-104%
(25,537)	(30,869)	(25,186)	5,332	17%	(351)	-1%	Forestry	-	-	0%	-	0%	(25,537)	5,332	17%	(351)	-1%
(56,308)	(64,799)	(55,105)	8,491	13%	(1,202)	-2%	Maintenance	-	-	0%	-	0%	(56,308)	8,491	13%	(1,202)	-2%
\$ (158,705)	\$ (388,000)	\$ (125,664)	\$ 229,295	59%	\$ (33,041)	-26%	TDA Operating Fund	\$ 1,450,492	\$ 343,492	31%	\$ 19,829	1%	\$ (1,609,197)	\$ (114,197)	-8%	\$ (52,871)	-3%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the three months ending March 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (67,758)	\$ (84,990)	\$ (63,363)	\$ 17,232	20%	\$ (4,394)	-7%	Private Amenities	\$ 236,727	\$ 527	0%	\$ 21,356	10%	\$ (304,485)	\$ 16,705	5%	\$ (25,751)	-9%				
(34,232)	(37,633)	(25,282)	3,401	9%	(8,951)	-35%	Trout Creek Rec Ctr	200,703	1,603	1%	18,347	10%	(234,935)	1,798	1%	(27,298)	-13%				
(1,426)	(6,370)	(10,392)	4,944	78%	8,966	86%	Aquatics	36,024	24	0%	3,024	9%	(37,450)	4,920	12%	5,942	14%				
(19,177)	(18,127)	(15,392)	(1,050)	-6%	(3,785)	-25%	Beach Club Marina	-	-	0%	-	0%	(19,177)	(1,050)	-6%	(3,785)	-25%				
(5,410)	(4,651)	(4,603)	(759)	-16%	(807)	-18%	Tennis Center	-	-	0%	-	0%	(5,410)	(759)	-16%	(807)	-18%				
(287)	(210)	(506)	(77)	-37%	219	43%	Day Camps	-	-	0%	(15)	-100%	(287)	(77)	-37%	234	45%				
(7,225)	(17,999)	(7,189)	10,774	60%	(36)	0%	Recreation Programs	-	(1,100)	-100%	-	0%	(7,225)	11,874	62%	(36)	0%				
555,892	920,994	1,306,090	(365,102)	-40%	(750,197)	-57%	Public Amenities	3,431,980	(371,120)	-10%	(1,114,032)	-25%	(2,876,088)	6,018	0%	363,835	11%				
590,793	867,048	1,097,441	(276,255)	-32%	(506,648)	-46%	Downhill Ski	2,057,416	(201,884)	-9%	(692,444)	-25%	(1,466,624)	(74,372)	-5%	185,795	11%				
226,050	260,487	350,701	(34,437)	-13%	(124,651)	-36%	Cross Country Ski	565,326	(124,674)	-18%	(241,000)	-30%	(339,276)	90,237	21%	116,349	26%				
70,528	95,573	134,063	(25,045)	-26%	(63,535)	-47%	Snowplay	139,490	(42,510)	-23%	(75,500)	-35%	(68,962)	17,465	20%	11,965	15%				
(86,316)	(117,968)	(110,161)	31,652	27%	23,845	22%	Golf	312	(1,188)	-79%	(589)	-65%	(86,628)	32,840	27%	24,434	22%				
(7,220)	(7,311)	(7,126)	91	1%	(95)	-1%	Campground	-	-	0%	-	0%	(7,220)	91	1%	(95)	-1%				
(19,408)	(17,126)	(16,557)	(2,282)	-13%	(2,852)	-17%	Equestrian	-	-	0%	(320)	-100%	(19,408)	(2,282)	-13%	(2,532)	-15%				
(58)	-	(2,536)	(58) #####		2,477	98%	Bikeworks	-	-	0%	-	0%	(58)	(58) #####		2,477	98%				
(14,532)	(13,440)	(10,219)	(1,092)	-8%	(4,312)	-42%	Trails	-	-	0%	-	0%	(14,532)	(1,092)	-8%	(4,312)	-42%				
(144,583)	(108,260)	(95,178)	(36,323)	-34%	(49,405)	-52%	The Lodge	447,619	(4,881)	-1%	(73,711)	-14%	(592,201)	(31,441)	-6%	24,306	4%				
(3,806)	(4,267)	(3,159)	461	11%	(647)	-20%	Summer Food and Bev	-	-	0%	-	0%	(3,806)	461	11%	(647)	-20%				
(22,011)	(18,804)	(12,500)	(3,207)	-17%	(9,512)	-76%	Pizza on the Hill	118,611	17,211	17%	12,193	11%	(140,622)	(20,418)	-17%	(21,704)	-18%				
(33,543)	(14,938)	(18,680)	(18,605)	-125%	(14,863)	-80%	Alder Creek Café	103,206	(13,194)	-11%	(42,660)	-29%	(136,749)	(5,411)	-4%	27,797	17%				
488,134	836,004	1,242,726	(347,870)	-42%	(754,592)	-61%	Amenities Total	3,668,707	(370,593)	-9%	(1,092,676)	-23%	(3,180,573)	22,723	1%	338,084	10%				
(1,365,131)	(1,368,004)	(1,189,361)	2,873	0%	(175,769)	-15%	HOA & Amenities Support Services	161,167	(13,533)	-8%	(16,555)	-9%	(1,526,298)	16,406	1%	(159,214)	-12%				
(202,892)	(199,715)	(223,424)	(3,177)	-2%	20,532	9%	General	-	-	0%	-	0%	(202,892)	(3,177)	-2%	20,532	9%				
(81,541)	(99,763)	(49,432)	18,222	18%	(32,108)	-65%	Administration	92,419	9,919	12%	(26,586)	-22%	(173,960)	8,303	5%	(5,522)	-3%				
(135,672)	(122,231)	(100,090)	(13,441)	-11%	(35,582)	-36%	Communications	32,247	(18,753)	-37%	(4,969)	-13%	(167,919)	5,312	3%	(30,613)	-22%				
(170,038)	(166,628)	(145,092)	(3,410)	-2%	(24,946)	-17%	Information Tech	-	-	0%	-	0%	(170,038)	(3,410)	-2%	(24,946)	-17%				
(195,639)	(198,164)	(183,161)	2,525	1%	(12,477)	-7%	Accounting	1,547	147	11%	(204)	-12%	(197,186)	2,378	1%	(12,274)	-7%				
(94,710)	(88,389)	(73,914)	(6,321)	-7%	(20,796)	-28%	Human Resources	-	-	0%	-	0%	(94,710)	(6,321)	-7%	(20,796)	-28%				
(55,773)	(62,739)	(55,275)	6,966	11%	(498)	-1%	Architectural Standards	31,176	(4,024)	-11%	14,778	90%	(86,949)	10,990	11%	(15,276)	-21%				
(58,853)	(63,064)	(50,888)	4,211	7%	(7,966)	-16%	Member Services	3,777	(823)	-18%	426	13%	(62,631)	5,033	7%	(8,392)	-15%				
(96,631)	(82,647)	(65,883)	(13,984)	-17%	(30,748)	-47%	Risk & Facility Admin	-	-	0%	-	0%	(96,631)	(13,984)	-17%	(30,748)	-47%				
(91,805)	(88,797)	(72,715)	(3,008)	-3%	(19,090)	-26%	Forestry	-	-	0%	-	0%	(91,805)	(3,008)	-3%	(19,090)	-26%				
(181,576)	(195,867)	(169,487)	14,291	7%	(12,090)	-7%	Maintenance	-	-	0%	-	0%	(181,576)	14,291	7%	(12,090)	-7%				
\$ (876,996)	\$ (532,000)	\$ 53,365	\$ (344,996)	-65%	\$ (930,361)	-1743%	TDA Operating Fund	\$ 3,829,874	\$ (384,126)	-9%	\$ (1,109,231)	-22%	\$ (4,706,870)	\$ 39,130	1%	\$ 178,870	4%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Months (Nov-Mar) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (111,813)	\$ (141,190)	\$ (66,682)	\$ 29,377	21%	\$ (45,131)	-68%	Private Amenities	\$ 402,934	\$ 1,534	0%	\$ 15,909	4%	\$ (514,747)	\$ 27,843	5%	\$ (61,040)	-13%
(49,124)	(50,425)	(11,486)	1,301	3%	(37,639)	-328%	Trout Creek Rec Ctr	343,531	2,831	1%	12,237	4%	(392,655)	(1,530)	0%	(49,876)	-15%
(722)	(18,090)	(2,304)	17,368	96%	1,582	69%	Aquatics	58,024	24	0%	2,958	5%	(58,746)	17,344	23%	(1,376)	-2%
(33,948)	(29,695)	(19,134)	(4,253)	-14%	(14,813)	-77%	Beach Club Marina	8	8	0%	(47)	-85%	(33,956)	(4,261)	-14%	(14,766)	-77%
(8,954)	(7,992)	(8,333)	(962)	-12%	(621)	-7%	Tennis Center	258	258	0%	258	0%	(9,212)	(1,220)	-15%	(879)	-11%
(733)	(453)	(462)	(280)	-62%	(271)	-59%	Day Camps	-	-	0%	(15)	-100%	(733)	(280)	-62%	(256)	-54%
(18,332)	(34,535)	(24,963)	16,203	47%	6,631	27%	Recreation Programs	1,113	(1,587)	-59%	518	87%	(19,445)	17,790	48%	6,113	24%
125,729	642,177	1,354,939	(516,448)	-80%	(1,229,210)	-91%	Public Amenities	4,510,533	(438,035)	-9%	(1,544,553)	-26%	(4,384,804)	(78,413)	-2%	315,342	7%
465,936	766,272	1,191,018	(300,336)	-39%	(725,082)	-61%	Downhill Ski	2,602,393	(146,062)	-5%	(895,741)	-26%	(2,136,457)	(154,274)	-8%	170,659	7%
168,538	259,449	407,772	(90,911)	-35%	(239,234)	-59%	Cross Country Ski	659,675	(190,325)	-22%	(391,719)	-37%	(491,136)	99,415	17%	152,485	24%
56,593	116,808	182,777	(60,215)	-52%	(126,184)	-69%	Snowplay	154,111	(98,889)	-39%	(136,495)	-47%	(97,519)	38,673	28%	10,311	10%
(176,482)	(202,219)	(172,369)	25,737	13%	(4,113)	-2%	Golf	3,339	839	34%	1,513	83%	(179,821)	24,898	12%	(5,625)	-3%
(7,378)	(11,908)	(11,165)	4,530	38%	3,787	34%	Campground	5,510	5,510	0%	5,510	0%	(12,888)	(980)	-8%	(1,724)	-15%
(32,221)	(27,095)	(29,117)	(5,126)	-19%	(3,104)	-11%	Equestrian	(510)	(510)	0%	(830)	-259%	(31,711)	(4,616)	-17%	(2,274)	-8%
(434)	-	(1,312)	(434)	#####	878	67%	Bikeworks	2,119	2,119	0%	1,605	312%	(2,553)	(2,553)	#####	(727)	-40%
(25,407)	(25,889)	(27,783)	482	2%	2,376	9%	Trails	752	752	0%	752	0%	(26,159)	(270)	-1%	1,624	6%
(225,286)	(165,932)	(136,273)	(59,354)	-36%	(89,013)	-65%	The Lodge	740,058	(44,442)	-6%	(95,346)	-11%	(965,344)	(14,912)	-2%	6,333	1%
(6,039)	(6,381)	(3,627)	342	5%	(2,412)	-67%	Summer Food and Bev	874	874	0%	874	0%	(6,913)	(532)	-8%	(3,287)	-91%
(41,082)	(22,673)	(18,330)	(18,409)	-81%	(22,752)	-124%	Pizza on the Hill	184,108	12,008	7%	14,538	9%	(225,190)	(30,417)	-16%	(37,290)	-20%
(51,009)	(38,255)	(26,652)	(12,754)	-33%	(24,357)	-91%	Alder Creek Café	158,103	20,090	15%	(49,213)	-24%	(209,112)	(32,844)	-19%	24,856	11%
13,916	500,987	1,288,257	(487,071)	-97%	(1,274,341)	-99%	Amenities Total	4,913,467	(436,501)	-8%	(1,528,643)	-24%	(4,899,551)	(50,570)	-1%	254,303	5%
(2,143,714)	(2,322,987)	(2,094,591)	179,273	8%	(49,123)	-2%	HOA & Amenities Support Services	252,629	6,129	2%	(20,419)	-7%	(2,396,344)	173,143	7%	(28,705)	-1%
(274,026)	(328,199)	(279,297)	54,173	17%	5,271	2%	General	-	-	0%	-	0%	(274,026)	54,173	17%	5,271	2%
(168,444)	(203,641)	(248,083)	35,197	17%	79,638	32%	Administration	124,916	23,316	23%	(38,160)	-23%	(293,360)	11,881	4%	117,798	29%
(226,303)	(209,177)	(162,550)	(17,126)	-8%	(63,752)	-39%	Communications	60,757	(19,243)	-24%	(8,291)	-12%	(287,060)	2,117	1%	(55,462)	-24%
(274,002)	(270,773)	(222,997)	(3,229)	-1%	(51,005)	-23%	Information Tech	-	-	0%	-	0%	(274,002)	(3,229)	-1%	(51,005)	-23%
(319,689)	(327,573)	(315,350)	7,884	2%	(4,339)	-1%	Accounting	1,980	80	4%	(286)	-13%	(321,669)	7,804	2%	(4,053)	-1%
(169,884)	(154,568)	(151,398)	(15,316)	-10%	(18,486)	-12%	Human Resources	-	-	0%	-	0%	(169,884)	(15,316)	-10%	(18,486)	-12%
(80,454)	(93,947)	(86,839)	13,493	14%	6,385	7%	Architectural Standards	58,547	3,047	5%	29,462	101%	(139,001)	10,446	7%	(23,077)	-20%
(97,841)	(113,945)	(83,319)	16,104	14%	(14,522)	-17%	Member Services	6,091	(1,409)	-19%	(1,630)	-21%	(103,932)	17,513	14%	(12,892)	-14%
(150,118)	(125,776)	(106,434)	(24,342)	-19%	(43,684)	-41%	Risk & Facility Admin	-	-	0%	-	0%	(150,118)	(24,342)	-19%	(43,684)	-41%
(66,595)	(165,794)	(166,091)	99,199	60%	99,495	60%	Forestry	338	338	0%	(1,515)	-82%	(66,933)	98,861	60%	101,011	60%
(316,358)	(329,594)	(272,233)	13,236	4%	(44,125)	-16%	Maintenance	-	-	0%	-	0%	(316,358)	13,236	4%	(44,125)	-16%
\$ (2,129,799)	\$ (1,822,000)	\$ (806,334)	\$ (307,799)	17%	\$ (1,323,464)	-164%	TDA Operating Fund	\$ 5,166,096	\$ (430,372)	-8%	\$ (1,549,062)	-23%	\$ (7,295,894)	\$ 122,574	2%	\$ 225,598	3%

F07.3 to F07.5 n/a

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the three months ending March 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ (67,758)	\$ (84,990)	\$ (63,363)	\$ 17,232	20%	\$ (4,394)	-7%	Private Amenities	\$ (10.47)	\$ (13.13)	\$ (9.79)	\$ 3	20%	\$ (1)	-7%
(34,232)	(37,633)	(25,282)	3,401	9%	(8,951)	-35%	Trout Creek Rec Ctg	(5.29)	(5.81)	(3.91)	1	9%	(1)	-35%
(1,426)	(6,370)	(10,392)	4,944	78%	8,966	86%	Aquatics	(0.22)	(0.98)	(1.61)	1	78%	1	86%
(19,177)	(18,127)	(15,392)	(1,050)	-6%	(3,785)	-25%	Beach Club Marina	(2.96)	(2.80)	(2.38)	(0)	-6%	(1)	-25%
(5,410)	(4,651)	(4,603)	(759)	-16%	(807)	-18%	Tennis Center	(0.84)	(0.72)	(0.71)	(0)	-16%	(0)	-18%
(287)	(210)	(506)	(77)	-37%	219	43%	Day Camps	(0.04)	(0.03)	(0.08)	(0)	-37%	0	43%
(7,225)	(17,999)	(7,189)	10,774	60%	(36)	0%	Recreation Programs	(1.12)	(2.78)	(1.11)	2	60%	(0)	0%
555,892	920,994	1,306,090	(365,102)	-40%	(750,197)	-57%	Public Amenities	\$ 85.88	\$ 142.28	\$ 201.77	(56)	-40%	(116)	-57%
590,793	867,048	1,097,441	(276,255)	-32%	(506,648)	-46%	Downhill Ski	91.27	133.95	169.54	(43)	-32%	(78)	-46%
226,050	260,487	350,701	(34,437)	-13%	(124,651)	-36%	Cross Country Ski	34.92	40.24	54.18	(5)	-13%	(19)	-36%
70,528	95,573	134,063	(25,045)	-26%	(63,535)	-47%	Snowplay	10.90	14.76	20.71	(4)	-26%	(10)	-47%
(86,316)	(117,968)	(110,161)	31,652	27%	23,845	22%	Golf	(13.33)	(18.22)	(17.02)	5	27%	4	22%
(7,220)	(7,311)	(7,126)	91	1%	(95)	-1%	Campground	(1.12)	(1.13)	(1.10)	0	1%	(0)	-1%
(19,408)	(17,126)	(16,557)	(2,282)	-13%	(2,852)	-17%	Equestrian	(3.00)	(2.65)	(2.56)	(0)	-13%	(0)	-17%
(58)	-	(2,536)	(58) #####		2,477	98%	Bikeworks	(0.01)	-	(0.39)	(0)	0%	0	98%
(14,532)	(13,440)	(10,219)	(1,092)	-8%	(4,312)	-42%	Trails	(2.24)	(2.08)	(1.58)	(0)	-8%	(1)	-42%
(144,583)	(108,260)	(95,178)	(36,323)	-34%	(49,405)	-52%	The Lodge	(22.34)	(16.72)	(14.70)	(6)	-34%	(8)	-52%
(3,806)	(4,267)	(3,159)	461	11%	(647)	-20%	Summer Food and Bev	(0.59)	(0.66)	(0.49)	0	11%	(0)	-20%
(22,011)	(18,804)	(12,500)	(3,207)	-17%	(9,512)	-76%	Pizza on the Hill	(3.40)	(2.90)	(1.93)	(0)	-17%	(1)	-76%
(33,543)	(14,938)	(18,680)	(18,605)	-125%	(14,863)	-80%	Alder Creek Café	(5.18)	(2.31)	(2.89)	(3)	-125%	(2)	-80%
488,134	836,004	1,242,726	(347,870)	-42%	(754,592)	-61%	Amenities Total	\$ 75.41	\$ 129.15	\$ 191.99	(54)	-42%	(117)	-61%
(1,365,131)	(1,368,004)	(1,189,361)	2,873	0%	(175,769)	-15%	HOA & Amenities Support Services	\$ (210.90)	\$ (211.34)	\$ (183.74)	0	0%	(27)	-15%
(202,892)	(199,715)	(223,424)	(3,177)	-2%	20,532	9%	General	(31.34)	(30.85)	(34.52)	(0)	-2%	3	9%
(81,541)	(99,763)	(49,432)	18,222	18%	(32,108)	-65%	Administration	(12.60)	(15.41)	(7.64)	3	18%	(5)	-65%
(135,672)	(122,231)	(100,090)	(13,441)	-11%	(35,582)	-36%	Communications	(20.96)	(18.88)	(15.46)	(2)	-11%	(5)	-36%
(170,038)	(166,628)	(145,092)	(3,410)	-2%	(24,946)	-17%	Information Tech	(26.27)	(25.74)	(22.41)	(1)	-2%	(4)	-17%
(195,639)	(198,164)	(183,161)	2,525	1%	(12,477)	-7%	Accounting	(30.22)	(30.61)	(28.30)	0	1%	(2)	-7%
(94,710)	(88,389)	(73,914)	(6,321)	-7%	(20,796)	-28%	Human Resources	(14.63)	(13.66)	(11.42)	(1)	-7%	(3)	-28%
(55,773)	(62,739)	(55,275)	6,966	11%	(498)	-1%	Architectural Standards	(8.62)	(9.69)	(8.54)	1	11%	(0)	-1%
(58,853)	(63,064)	(50,888)	4,211	7%	(7,966)	-16%	Member Services	(9.09)	(9.74)	(7.86)	1	7%	(1)	-16%
(96,631)	(82,647)	(65,883)	(13,984)	-17%	(30,748)	-47%	Risk & Facility Admin	(14.93)	(12.77)	(10.18)	(2)	-17%	(5)	-47%
(91,805)	(88,797)	(72,715)	(3,008)	-3%	(19,090)	-26%	Forestry	(14.18)	(13.72)	(11.23)	(0)	-3%	(3)	-26%
(181,576)	(195,867)	(169,487)	14,291	7%	(12,090)	-7%	Maintenance	(28.05)	(30.26)	(26.18)	2	7%	(2)	-7%
\$ (876,996)	\$ (532,000)	\$ 53,365	\$ (344,996)	65%	\$ (930,361)	-1743%	Net Operating Result	\$ (135.49)	\$ (82.19)	\$ 8.24	\$ (53.30)	-65%	\$ (143.73)	-1743%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of March 2018

Month							Department	Year to Date							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
1,347	1,956	1,499	609	31%	152	10%	Private Amenities	4,653	5,576	4,702	923	17%	49	1%	
1,297	1,758	1,459	461	26%	163	11%		Trout Creek Rec Ctr	4,565	5,018	4,390	453	9%	(175)	-4%
-	-	17	-	0%	17	100%		Aquatics	5	-	17	(5)	0%	13	74%
-	-	-	-	0%	-	0%		Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Day Camps	-	-	-	-	0%	-	0%
50	198	22	148	75%	(28)	-124%		Recreation Programs	84	558	296	474	85%	212	72%
23,140	19,546	24,320	(3,593)	-18%	1,181	5%		Public Amenities	70,412	67,314	79,376	(3,098)	-5%	8,965	11%
12,480	10,196	13,823	(2,284)	-22%	1,343	10%	Downhill Ski Area	42,649	36,361	45,903	(6,288)	-17%	3,254	7%	
3,669	3,032	3,756	(637)	-21%	87	2%	Cross Country Ski Area	7,596	10,958	12,792	3,362	31%	5,196	41%	
658	892	492	233	26%	(166)	-34%	Snowplay - Total Tubers	2,167	2,670	2,016	503	19%	(151)	-7%	
-	124	11	124	100%	11	100%	Golf Operations	-	360	26	360	100%	26	100%	
499	478	494	(21)	-4%	(5)	-1%	Golf Maintenance	795	751	800	(44)	-6%	4	1%	
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%	
39	-	42	(39)	0%	4	9%	Equestrian	43	-	96	(43)	0%	53	55%	
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Trails	4	-	-	(4)	0%	(4)	0%	
3,788	3,100	3,830	(687)	-22%	42	1%	The Lodge	11,091	10,100	11,532	(992)	-10%	441	4%	
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	
811	600	677	(211)	-35%	(135)	-20%	Pizza on the Hill	2,704	2,100	2,118	(604)	-29%	(585)	-28%	
1,196	1,125	1,195	(71)	-6%	(1)	0%	Alder Creek Café	3,362	4,014	4,093	652	16%	731	18%	
24,486	21,502	25,819	(2,984)	-14%	1,333	5%	Amenities Total	75,065	72,890	84,078	(2,175)	-3%	9,014	11%	
5,960	6,502	6,082	543	8%	122	2%	HOA & Amenities Support Services	18,055	19,130	17,549	1,076	6%	(506)	-3%	
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%	
428	441	522	13	3%	94	18%	Administration	1,159	1,191	1,535	32	3%	377	25%	
271	576	645	305	53%	373	58%	Communications	820	1,618	1,655	798	49%	835	50%	
595	658	524	63	10%	(71)	-13%	Information Tech	1,762	1,832	1,450	70	4%	(313)	-22%	
936	1,098	984	162	15%	48	5%	Accounting	2,943	3,219	2,700	277	9%	(243)	-9%	
184	184	181	0	0%	(2)	-1%	Human Resources	543	520	458	(23)	-4%	(85)	-18%	
676	800	569	124	16%	(106)	-19%	Architectural Standards	1,950	2,332	1,658	382	16%	(292)	-18%	
571	608	421	37	6%	(150)	-36%	Member Services	1,645	1,960	1,219	315	16%	(426)	-35%	
344	354	344	10	3%	0	0%	Risk & Facility Admin	1,029	1,060	975	30	3%	(54)	-6%	
53	160	117	107	67%	65	55%	Forestry	655	496	346	(159)	-32%	(309)	-89%	
1,902	1,623	1,774	(279)	-17%	(129)	-7%	Maintenance	5,548	4,902	5,552	(646)	-13%	4	0%	
30,446	28,004	31,901	(2,441)	-9%	1,455	5%	Total Payroll Hours	93,119	92,020	101,627	(1,099)	-1%	8,508	8%	

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of March 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages				
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance		
10	9	8	-	-	-	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	9	9	9	11	47	76	30	15	11	9	9	9	9	0.1	1%	
10	9	7	-	-	-	-	-	-	-	-	-		9	8	8	8	7	8	7	7	8	8	8	9	9	8	(0.3)	-4%	
-	0	-	-	-	-	-	-	-	-	-	-		-	-	0	-	0	5	10	2	0	0	-	-	0	0	0	0.0	74%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	1	10	23	12	4	0	-	0	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	2	6	6	6	4	2	0	-	-	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	14	21	3	1	1	-	-	-	-	-	-	-	0%
0	0	0	-	-	-	-	-	-	-	-	-	1	0	0	1	1	4	8	2	1	2	1	0	0	1	1	0.4	72%	
137	136	133	-	-	-	-	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	162	156	140	85	41	94	141	117	75	58	42	134	135	153	17.2	11%	
86	89	72	-	-	-	-	-	-	-	-	-		94	91	80	35	4	4	3	2	2	4	9	85	82	88	6.3	7%	
14	9	21	-	-	-	-	-	-	-	-	-		27	25	22	11	0	1	1	1	3	3	5	9	15	25	10.0	41%	
4	5	4	-	-	-	-	-	-	-	-	-		4	5	3	2	0	0	-	-	-	-	1	3	4	4	(0.3)	-7%	
-	-	-	-	-	-	-	-	-	-	-	-		0	0	0	0	-	9	15	14	9	4	0	0	-	0	0.0	100%	
1	1	3	-	-	-	-	-	-	-	-	-		1	1	3	6	14	21	22	24	20	14	2	1	2	2	0.0	1%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	0%	
-	0	0	-	-	-	-	-	-	-	-	-		0	0	0	0	0	8	11	6	1	0	0	0	0	0	0.1	55%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	-	-	-	-	-	0%
0	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	3	5	5	4	2	0	-	0	-	(0.0)	0%	
22	20	22	-	-	-	-	-	-	-	-	-		23	22	22	22	16	29	41	31	22	20	18	23	21	22	0.8	4%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	7	16	16	6	3	-	0	-	-	-	0%	
5	6	5	-	-	-	-	-	-	-	-	-		4	4	4	4	3	6	17	8	3	4	4	6	5	4	(1.1)	-28%	
7	6	7	-	-	-	-	-	-	-	-	-		9	8	7	5	3	4	7	6	3	3	2	6	6	8	1.4	18%	
147	144	141	-	-	-	-	-	-	-	-	-	Amenities Total	171	165	149	94	51	141	216	147	90	69	51	143	144	162	17.3	11%	
38	31	34	-	-	-	-	-	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	34	32	35	34	36	48	51	52	46	47	41	34	35	34	(1.0)	-3%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
2	2	2	-	-	-	-	-	-	-	-	-		3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	25%	
2	2	2	-	-	-	-	-	-	-	-	-		3	3	4	3	3	4	4	4	2	2	1	2	2	3	1.6	50%	
3	3	3	-	-	-	-	-	-	-	-	-		2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.6)	-22%	
6	5	5	-	-	-	-	-	-	-	-	-		5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.5)	-9%	
1	1	1	-	-	-	-	-	-	-	-	-		1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.2)	-18%	
4	3	4	-	-	-	-	-	-	-	-	-		3	3	3	3	3	4	3	4	4	4	4	4	4	3	(0.6)	-18%	
4	3	3	-	-	-	-	-	-	-	-	-		2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.8)	-35%	
2	2	2	-	-	-	-	-	-	-	-	-		2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-6%	
3	1	0	-	-	-	-	-	-	-	-	-		1	1	1	1	4	14	19	19	17	17	9	1	1	1	(0.6)	-89%	
11	10	11	-	-	-	-	-	-	-	-	-		12	10	10	10	10	10	9	9	9	8	10	11	11	11	0.0	0%	
186	176	176	-	-	-	-	-	-	-	-	-	Total Payroll Hours	205	197	184	128	87	189	268	199	137	116	92	177	179	195	16.4	8%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period March 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
7.8	11.3	8.6	3.5	31%	0.9	10%	Private Amenities	9	11	9	2	17%	0	1%
7.5	10.1	8.4	3	26%	1	11%	Trout Creek Rec Ctr	9	10	8	1	9%	(0)	-4%
-	-	0.1	-	0%	0	100%	Aquatics	0	-	0	(0)	0%	0	74%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.3	1.1	0.1	1	75%	(0)	-124%	Recreation Programs	0	1	1	1	85%	0	72%
133.5	112.8	140.3	(20.7)	-18%	6.8	5%	Public Amenities	135	129	153	(6)	-5%	17	11%
72.0	58.8	79.7	(13)	-22%	8	10%	Downhill Ski Area	82	70	88	(12)	-17%	6	7%
21.2	17.5	21.7	(4)	-21%	1	2%	Cross Country Ski Area	15	21	25	6	31%	10	41%
3.8	5.1	2.8	1	26%	(1)	-34%	Snowplay - Total Tubers	4	5	4	1	19%	(0)	-7%
-	0.7	0.1	1	100%	0	100%	Golf Operations	-	1	0	1	100%	0	100%
2.9	2.8	2.9	(0)	-4%	(0)	-1%	Golf Maintenance	2	1	2	(0)	-6%	0	1%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
0.2	-	0.2	(0)	0%	0	9%	Equestrian	0	-	0	(0)	0%	0	55%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	0	-	-	(0)	0%	(0)	0%
21.9	17.9	22.1	(4)	-22%	0	1%	The Lodge	21	19	22	(2)	-10%	1	4%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
4.7	3.5	3.9	(1)	-35%	(1)	-20%	Pizza on the Hill	5	4	4	(1)	-29%	(1)	-28%
6.9	6.5	6.9	(0)	-6%	(0)	0%	Alder Creek Café	6	8	8	1	16%	1	18%
141.3	124.1	149.0	(17.2)	-14%	7.7	5%	Amenities Total	144	140	162	(4)	-3%	17	11%
34.4	37.5	35.1	3	8%	0.7	2%	HOA & Amenities Support Services	35	37	34	2	6%	(1)	-3%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.5	2.5	3.0	0	3%	1	18%	Administration	2	2	3	0	3%	1	25%
1.6	3.3	3.7	2	53%	2	58%	Communications	2	3	3	2	49%	2	50%
3.4	3.8	3.0	0	10%	(0)	-13%	Information Tech	3	4	3	0	4%	(1)	-22%
5.4	6.3	5.7	1	15%	0	5%	Accounting	6	6	5	1	9%	(0)	-9%
1.1	1.1	1.0	0	0%	(0)	-1%	Human Resources	1	1	1	(0)	-4%	(0)	-18%
3.9	4.6	3.3	1	16%	(1)	-19%	Architectural Standards	4	4	3	1	16%	(1)	-18%
3.3	3.5	2.4	0	6%	(1)	-36%	Member Services	3	4	2	1	16%	(1)	-35%
2.0	2.0	2.0	0	3%	0	0%	Risk & Facility Admin	2	2	2	0	3%	(0)	-6%
0.3	0.9	0.7	1	67%	0	55%	Forestry	1	1	1	(0)	-32%	(1)	-89%
11.0	9.4	10.2	(2)	-17%	(1)	-7%	Maintenance	11	9	11	(1)	-13%	0	0%
175.6	161.6	184.0	(14.1)	-9%	8.4	5%	Total nonExempt FTEs	179	177	195	(2.1)	-1.2%	16.4	8.4%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of March 2018

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
70	97	74	27	28%	4	6%	Private Amenities	207	221	14	6%
70	97	74	27	28%	4	6%	Trout Creek Rec Ctr	207	206	(1)	0%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	-	-	0%	-	0%	Recreation Programs	-	15	15	100%
1,388	1,387	1,420	(0)	0%	32	2%	Public Amenities	3,728	4,994	1,266	25%
836	890	924	54	6%	89	10%	Downhill Ski Area	2,276	3,212	935	29%
189	52	295	(137)	-261%	106	36%	Cross Country Ski Area	403	1,073	670	62%
62	69	5	7	10%	(57)	-1112%	Snowplay - Total Tubers	151	48	(102)	-212%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
77	1	29	(77)	#####	(49)	-168%	Golf Maintenance	79	32	(46)	-143%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
7	-	7	(7)	0%	0	7%	Equestrian	7	10	3	31%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
83	143	104	60	42%	21	20%	The Lodge	284	331	48	14%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
107	201	16	94	47%	(91)	-576%	Pizza on the Hill	462	63	(398)	-628%
28	32	40	5	14%	12	31%	Alder Creek Café	66	223	157	70%
1,457	1,484	1,494	27	2%	37	2%	Amenities Total	3,935	5,215	1,280	25%
241	137	133	(105)	-77%	(109)	-82%	HOA & Amenities Support Services	542	512	(30)	-6%
-	-	-	-	0%	-	0%	General	-	-	-	0%
76	43	15	(34)	-79%	(61)	-400%	Administration	174	26	(147)	-562%
11	6	5	(4)	-70%	(5)	-97%	Communications	22	14	(8)	-58%
4	5	2	1	25%	(1)	-67%	Information Tech	9	5	(4)	-81%
7	15	13	7	50%	6	44%	Accounting	35	33	(2)	-5%
2	2	0	(0)	-25%	(2)	-524%	Human Resources	28	0	(28)	-6352%
11	15	5	4	25%	(6)	-140%	Architectural Standards	49	8	(40)	-476%
4	1	4	(3)	-182%	(0)	-1%	Member Services	8	8	0	4%
6	3	5	(3)	-86%	(1)	-24%	Risk & Facility Admin	13	12	(1)	-12%
0	0	2	0	76%	2	94%	Forestry	13	2	(11)	-679%
121	47	82	(74)	-157%	(39)	-48%	Maintenance	191	403	212	53%
1,699	1,621	1,626	(78)	-5%	(72)	-4%	Total Payroll Hours	4,476	5,727	1,250	22%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,975	\$ 318,713	\$ 318,190	\$ 296,062	262	0%	785	0%	22,913	8%
Cash & Investments, non-Restricted	28,479,927	27,754,813	21,792,776	26,025,982	725,114	3%	6,687,152	31%	2,453,945	9%
Cash and Investments total	28,798,902	28,073,526	22,110,966	26,322,044	725,376	3%	6,687,937	30%	2,476,858	9%
Member's Dues & Receivables, Net	517,536	1,663,411	217,504	672,733	(1,145,876)	-69%	300,031	138%	(155,197)	-23%
Other Receivables	264,227	231,629	327,219	135,459	32,599	14%	(62,992)	-19%	128,768	95%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	277,563	311,324	346,433	255,798	(33,761)	-11%	(68,869)	-20%	21,765	9%
Prepaid Expenses & Other Assets	542,346	550,044	575,052	542,508	(7,698)	-1%	(32,706)	-6%	(162)	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,474,208)	(36,204,108)	(35,663,908)	(34,149,375)	(270,100)	-1%	(810,300)	-2%	(2,324,833)	-7%
NBV of Property & Equipment	39,868,841	40,138,941	40,679,141	40,078,252	(270,100)	-1%	(810,300)	-2%	(209,410)	-1%
Construction In Progress	506,057	401,350	42,991	421,899	104,707	26%	463,066	1077%	84,158	20%
Net Property and Equipment	40,374,898	40,540,291	40,722,132	40,500,151	(165,393)	0%	(347,234)	-1%	(125,253)	0%
Total Assets	\$ 70,775,472	\$ 71,370,226	\$ 64,299,305	\$ 68,428,693	(594,753)	-1%	6,476,167	10%	2,346,779	3%
Liabilities										
Accounts Payable	\$ 293,491	\$ 616,175	\$ 680,252	\$ 175,001	(322,684)	-52%	(386,761)	-57%	118,490	68%
Accrued Liabilities	1,249,005	1,191,474	1,302,143	1,225,850	57,531	5%	(53,138)	-4%	23,155	2%
Deferred Revenue, Annual Assessment	5,546,749	5,942,159	3,715,123	5,357,313	(395,410)	-7%	1,831,627	49%	189,436	4%
Deferred Revenue, Recreation Fee	746,060	751,480	511,490	768,559	(5,420)	-1%	234,570	46%	(22,498)	-3%
Deferred Revenue, All Other	448,469	351,538	486,733	503,062	96,931	28%	(38,264)	-8%	(54,593)	-11%
Deposits	419,613	395,822	498,125	386,685	23,791	6%	(78,513)	-16%	32,928	9%
Total Liabilities	8,703,388	9,248,648	7,193,867	8,416,469	(545,261)	-6%	1,509,521	21%	286,918	3%
Members' Equity	62,072,085	62,121,578	57,105,439	60,012,224	(49,493)	0%	4,966,646	9%	2,059,861	3%
Total Liabilities and Members' Equity	\$ 70,775,472	\$ 71,370,226	\$ 64,299,305	\$ 68,428,693	(594,753)	-1%	6,476,167	10%	2,346,779	3%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,589	\$ 9,597	\$ 8,822	\$ 9,271	(8)	0%	767	9%	318	3%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 318,975	\$ 318,713	\$ 318,190	\$ 296,062	262	0%	785	0%	22,913	8%
Cash & Investments, non-Restricted	8,636,723	5,520,462	5,896,952	11,643,984	3,116,261	56%	2,739,770	46%	(3,007,261)	-26%
Cash and Investments total	8,955,698	5,839,175	6,215,142	11,940,046	3,116,523	53%	2,740,555	44%	(2,984,348)	-25%
Member's Dues & Receivables, Net	516,821	1,662,696	216,789	672,018	(1,145,876)	-69%	300,031	138%	(155,197)	-23%
Other Receivables	101,015	74,839	138,396	90,598	26,176	35%	(37,381)	-27%	10,417	11%
Due From (To) Other Funds	232,542	2,506,887	(138,138)	310,543	(2,274,345)	-91%	370,680	268%	(78,001)	-25%
Inventory	277,563	311,324	346,433	255,798	(33,761)	-11%	(68,869)	-20%	21,765	9%
Prepaid Expenses & Other Assets	542,346	548,863	575,052	542,508	(6,517)	-1%	(32,706)	-6%	(162)	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 10,625,985	\$ 10,943,784	\$ 7,353,674	\$ 13,811,511	(317,799)	-3%	3,272,311	44%	(3,185,526)	-23%
Liabilities										
Accounts Payable	\$ 278,105	\$ 600,789	\$ 444,397	\$ 173,462	(322,684)	-54%	(166,291)	-37%	104,643	60%
Accrued Liabilities	1,240,425	1,184,728	1,299,063	1,225,352	55,697	5%	(58,638)	-5%	15,073	1%
Deferred Revenue, Annual Assessment	5,546,749	5,942,159	1,822,306	5,357,313	(395,410)	-7%	3,724,444	204%	189,436	4%
Deferred Revenue, Recreation Fee	746,060	751,480	511,490	768,559	(5,420)	-1%	234,570	46%	(22,498)	-3%
Deferred Revenue, All Other	448,469	351,538	486,733	503,062	96,931	28%	(38,264)	-8%	(54,593)	-11%
Deposits	419,613	395,822	498,125	386,685	23,791	6%	(78,513)	-16%	32,928	9%
Total Liabilities	8,679,422	9,226,516	5,062,115	8,414,432	(547,095)	-6%	3,617,307	71%	264,990	3%
Members' Equity	1,946,562.70	1,717,267	2,291,559	5,397,079	229,295	13%	(344,997)	-15%	(3,450,516)	-64%
							(A)			
Total Liabilities and Members' Equity	\$ 10,625,985	\$ 10,943,784	\$ 7,353,674	\$ 13,811,511	(317,799)	-3%	3,272,311	44%	(3,185,526)	-23%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	700,563	617,267	1,191,559	4,297,079	83,295	13%	(490,997)	-41%	(3,596,516)	-84%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	(344,995)	F06 / F07.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	(344,995)	(A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	13,793,079	16,181,661	11,380,557	12,155,154	(2,388,582)	-15%	2,412,522	21%	1,637,925	13%
Cash and Investments total	13,793,079	16,181,661	11,380,557	12,155,154	(2,388,582)	-15%	2,412,522	21%	1,637,925	13%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	153,649	155,213	179,523	41,596	(1,565)	-1%	(25,875)	-14%	112,053	269%
Due From (To) Other Funds	(136,542)	(2,454,056)	130,105	(667,868)	2,317,514	94%	(266,647)	-205%	531,326	80%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	1,182	-	-	(1,182)	-100%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 13,810,186	\$ 13,883,999	\$ 11,690,185	\$ 11,528,882	(73,814)	-1%	2,120,001	18%	2,281,304	20%
Liabilities										
Accounts Payable	\$ 11,578	\$ 11,578	\$ 224,438	\$ (149)	-	0%	(212,860)	-95%	11,727	7852%
Accrued Liabilities	6,422	5,172	2,672	249	1,250	24%	3,750	140%	6,173	2479%
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	18,000	16,750	1,451,874	100	1,250	7%	(1,433,874)	-99%	17,900	17965%
Members' Equity	13,792,186	13,867,250	10,238,311	11,528,782	(75,064)	-1%	3,553,875	35%	2,263,404	20%
Total Liabilities and Members' Equity	\$ 13,810,186	\$ 13,883,999	\$ 11,690,185	\$ 11,528,882	(73,814)	-1%	2,120,001	18%	2,281,304	20%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	3,553,875	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	3,553,875	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	5,755,851	5,758,418	4,346,399	2,078,320	(2,567)	0%	1,409,452	32%	3,677,531	177%
Cash and Investments total	5,755,851	5,758,418	4,346,399	2,078,320	(2,567)	0%	1,409,452	32%	3,677,531	177%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	8,889	1,292	8,925	2,951	7,597	588%	(36)	0%	5,938	201%
Due From (To) Other Funds	(59,891)	(39,577)	(3,244)	286,710	(20,314)	-51%	(56,647)	-1746%	(346,601)	-121%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 5,705,564	\$ 5,720,848	\$ 4,352,795	\$ 2,368,696	(15,284)	0%	1,352,769	31%	3,336,868	141%
Liabilities										
Accounts Payable	\$ 3,808	\$ 3,808	\$ 5,549	\$ 1,689	-	0%	(1,741)	-31%	2,119	125%
Accrued Liabilities	2,158	1,574	408	249	584	37%	1,750	429%	1,909	767%
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	5,966	5,382	599,782	1,938	584	11%	(593,816)	-99%	4,028	208%
Members' Equity	5,699,598	5,715,466	3,753,013	2,366,758	(15,868)	0%	1,946,585	52%	3,332,840	141%
Total Liabilities and Members' Equity	\$ 5,705,564	\$ 5,720,848	\$ 4,352,795	\$ 2,368,696	(15,284)	0%	1,352,769	31%	3,336,868	141%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,946,585	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	1,946,585	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	294,274	294,272	168,867	148,524	2	0%	125,407	74%	145,750	98%
Cash and Investments total	294,274	294,272	168,867	148,524	2	0%	125,407	74%	145,750	98%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	675	285	375	314	390	137%	299	80%	360	115%
Due From (To) Other Funds	(36,109)	(13,255)	11,277	70,615	(22,854)	-172%	(47,386)	-420%	(106,724)	-151%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 258,840	\$ 281,302	\$ 180,519	\$ 219,453	(22,462)	-8%	78,321	43%	39,387	18%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%
Members' Equity	258,840	281,302	100,423	219,453	(22,462)	-8%	158,417	158%	39,387	18%
Total Liabilities and Members' Equity	\$ 258,840	\$ 281,302	\$ 180,519	\$ 219,453	(22,462)	-8%	78,321	43%	39,387	18%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

March 2018

	Current Month as of Mar 31, 2018	Last Month as of Feb 28, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Mar 31, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount				Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,474,208)	(36,204,108)	(35,663,908)	(34,149,375)	(270,100)	-1%	(810,300)	-2%	(2,324,833)	-7%
NBV of Property & Equipment	39,868,841	40,138,941	40,679,141	40,078,252	(270,100)	-1%	(810,300)	-2%	(209,410)	-1%
Construction In Progress	506,057	401,350	42,991	421,899	104,707	26%	463,066	1077%	84,158	20%
Net Property and Equipment	40,374,898	40,540,291	40,722,132	40,500,151	(165,393)	0%	(347,234)	-1%	(125,253)	0%
Total Assets	\$ 40,374,898	\$ 40,540,291	\$ 40,722,132	\$ 40,500,151	(165,393)	0%	(347,234)	-1%	(125,253)	0%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,374,898	40,540,291	40,722,132	40,500,151	(165,393)	0%	(347,234)	-1%	(125,253)	0%
Total Liabilities and Members' Equity	\$ 40,374,898	\$ 40,540,291	\$ 40,722,132	\$ 40,500,151	(165,393)	0%	(347,234)	-1%	(125,253)	0%
Balance Check	-	-	-	-						
Depreciation Expense YTD	810,300	540,200	3,118,291	791,400	270,100	50%	(2,307,991)	-74%	18,900	2%
Retirement/disposal of Fixed Assets	-									
AD removal YTD	-									
Net Change in Accum Deprec YTD	810,300									

**Financial Position (Balance Sheet)
PROPERTY FUND**

F11.5

Tahoe Donner Association
Cash and Investments Summary Report

as of 3/31/2018

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	3/31/2018	2/28/2018	12/31/2017
Consolidated TDA Total	28,798,902	28,073,526	22,110,966
Cash/Money Market	1,887,601	4,138,748	1,483,122
Certificates of Deposit	5,339,053	5,339,053	5,089,053
US Treasuries/GovOblig	17,204,308	15,517,430	12,471,136
Bonds, Corporate/Municipals	4,284,139	2,994,743	2,984,604
Other/Trusts	83,801	83,551	83,051
Operating Fund	8,955,698	5,839,175	6,215,142
Cash/Money Market	1,710,184	2,979,594	1,074,872
Certificates of Deposit	339,053	339,053	339,053
US Treasuries/GovOblig	6,822,660	2,436,977	4,718,167
Trusts	83,801	83,551	83,051
Replacement Reserve Fund	13,793,079	16,181,661	11,380,557
Cash/Money Market	83,648	72,569	281,658
Certificates of Deposit	3,750,000	3,750,000	3,500,000
US Treasuries/GovOblig	6,667,785	9,364,349	4,614,294
Bonds, Corporate/Municipals	3,291,646	2,994,743	2,984,604
Development Fund	5,755,851	5,758,418	4,346,399
Cash/Money Market	88,804	1,081,623	57,600
Certificates of Deposit	1,250,000	1,250,000	1,250,000
US Treasuries/GovOblig	3,424,554	3,426,796	3,038,799
Bonds, Corporate/Municipals	992,493	-	-
New Machinery & Equipment Fund	294,274	294,272	168,867
Cash/Money Market	4,965	4,963	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	289,310	289,310	99,875

as of 03/31/2018 Balance Mix	
318,975	Restricted OF (ASO/457)
318,975	Restricted, all funds
28,479,927	Unrestricted, all funds
28,798,902	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)
had \$1m Treasury mature on 2/28 EOM

Stifel (all accounts)

	3/31/2018	2/28/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	24,103	25,029	24,719	19,763	17,425	17,823
Prime Rate	4.50%	4.50%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.42	\$3.36	\$3.13	\$2.68	\$2.72	\$2.87

	YTD	YTD	YTD	YTD	YTD	YTD
	2017	2018	2017	2018	2017	2018
	AVG ME BALANCE		INT INCOME		Earnings %	
OP Fund	9,603,390	7,187,884	12,018	16,987	1.5%	2.8%
RR Fund	12,495,300	14,392,799	23,490	41,293	2.3%	3.4%
DEV Fund	1,745,917	5,288,930	2,686	9,416	1.8%	2.1%
NE Fund	148,503	252,603	382	707	3.1%	3.4%
Combined Totals	23,993,110	27,122,216	38,576	68,402	1.9%	3.0%

FED Prime Rate (last 12):

3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

FED BLS - Monthly - CPI-U - March 2018 - 1yr : 2.4%, US City
 FED BLS - Monthly - CPI-U - March 2018 - 1yr : 3.2%, West
 FED BLS - Bi-Monthly CPI-U - February 2018 - 1yr : 3.6%, SanFran-Oakland-Hayward

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_and_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

March 2018

		Last Three Months			12Mths Ago	Last YE
		as of Jan 31, 2018	as of Feb 28, 2018	as of Mar 31, 2018	as of Mar 31, 2017	as of Dec 31, 2017
Total, ALL		323,661	311,324	277,563	255,798	346,433
subtotal	Food and Beverage accounts (F&B)	111,536	117,134	106,196	111,706	121,572
subtotal	Retail Merchandise accounts	212,125	194,190	171,368	144,092	224,860
subtotal	The Lodge F&B accounts	64,132	66,208	65,299	66,979	70,908
Inventory Account						
11412	Inv Retail Trout Creek	10,785	11,512	12,015	11,072	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	18,965	19,062	19,240	20,512	18,686
11415	Inv Retail Bikeworks	16,689	16,689	16,689	10,210	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	60	134	159	124	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	61,416	51,714	44,559	39,483	64,868
11422	Inv Retail Cross Country	57,777	49,158	32,736	14,744	66,429
11423	Inv Retail Snowplay	142	284	209	(245)	245
11424	Inv Retail Golf Pro Shop	34,048	33,341	33,341	31,857	34,048
11425	Inv Retail Tennis	9,124	9,124	9,124	13,992	9,124
11426	Inv Retail Marina	420	420	420	408	420
11427	Inv Retail Equestrian	2,636	2,636	2,636	1,650	2,636
11428	Inv Retail Recreation	64	64	64	-	64
11429	Inv Retail Golf Special Order	-	51	176	286	-
11611	Inv DHS Food Meat	3,863	2,795	1,714	2,054	3,181
11612	Inv DHS Food Seafood	218	147	190	44	190
11613	Inv DHS Food Produce	275	550	224	516	754
11614	Inv DHS Food Dairy	684	914	560	451	919
11615	Inv DHS Food NABev	2,488	3,385	1,939	2,571	3,109
11616	Inv DHS Food Other	5,622	5,204	3,902	2,579	8,243
11617	Inv DHS Bev Beer	1,689	1,932	1,245	1,876	1,973
11618	Inv DHS Bev Liquor	9,433	8,841	7,231	7,793	8,913
11619	Inv DHS Bev Wine	1,613	1,396	1,048	1,198	1,971
11621	Inv Trailer Food Meat	96	60	81	210	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	19	38	11	0	0
11625	Inv Trailer Food NABev	20	83	80	125	-
11626	Inv Trailer Food Other	245	373	353	514	108
11631	Inv ACAC Food Meat	1,421	1,551	1,653	498	1,496
11632	Inv ACAC Food Seafood	-	40	156	201	14
11633	Inv ACAC Food Produce	589	841	791	582	624
11634	Inv ACAC Food Dairy	484	546	494	373	287
11635	Inv ACAC Food NABev	587	656	662	424	357
11636	Inv ACAC Food Other	3,332	3,512	3,061	3,320	3,875
11637	Inv ACAC Bev Beer	815	1,130	1,030	1,006	619
11639	Inv ACAC Bev Wine	1,261	1,368	1,669	1,962	2,032

		Last Three Months			12Mths Ago	Last YE
		as of Jan 31, 2018	as of Feb 28, 2018	as of Mar 31, 2018	as of Mar 31, 2017	as of Dec 31, 2017
Inventory Account						
11641	Inv Marina Food Meat	-	-	-	-	(0)
11642	Inv Marina Food Seafood	40	40	40	-	40
11643	Inv Marina Food Produce	-	-	-	-	0
11644	Inv Marina Food Dairy	-	-	-	4	-
11645	Inv Marina Food NABev	15	15	15	272	15
11646	Inv Marina Food Other	763	763	763	629	763
11647	Inv Marina Bev Beer	-	-	-	-	0
11648	Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,008
11649	Inv Marina Bev Wine	159	159	159	110	159
11661	Inv Pizza Food Meat	899	1,407	670	1,566	918
11663	Inv Pizza Food Produce	730	1,184	1,010	781	508
11664	Inv Pizza Food Dairy	1,916	1,786	1,904	1,904	1,297
11665	Inv Pizza Food NABev	1,213	1,139	1,209	1,145	1,087
11666	Inv Pizza Food Other	1,822	3,336	2,190	4,861	1,797
11667	Inv Pizza Bev Beer	1,240	1,383	936	1,783	916
11669	Inv Pizza Bev Wine	1,949	2,446	2,004	1,944	2,550
11671	Inv SMRFaB Food Meat	178	178	178	-	178
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	-	-	-	-	(0)
11674	Inv SMRFaB Food Dairy	56	56	56	-	56
11675	Inv SMRFaB Food NABev	320	320	320	-	320
11676	Inv SMRFaB Food Other	309	309	309	260	309
11677	Inv SMRFaB Bev Beer	15	15	15	-	15
11678	Inv SMRFaB Bev Liquor	-	-	-	-	-
11679	Inv SMRFaB Bev Wine	18	18	18	-	18
11681	Inv Lodge Food Meat	2,889	4,307	3,978	5,009	4,490
11682	Inv Lodge Food Seafood	778	792	2,671	1,266	2,051
11683	Inv Lodge Food Produce	1,478	1,638	2,082	1,626	1,891
11684	Inv Lodge Food Dairy	1,611	1,269	1,813	1,148	1,803
11685	Inv Lodge Food NABev	895	1,138	1,015	1,177	955
11686	Inv Lodge Food Other	6,515	7,347	6,876	7,365	6,432
11687	Inv Lodge Bev Beer	2,656	2,343	2,352	2,916	3,753
11688	Inv Lodge Bev Liquor	19,850	20,118	18,433	17,441	18,669
11689	Inv Lodge Bev Wine	27,460	27,256	26,079	29,032	30,864
11695	Inventory-Tennis Beverage	-	-	-	34	0
11696	Inventory-Tennis Food	-	-	-	18	(0)
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Three Months Ending March 31, 2018

		3-months YTD	12-months	12-months w/Actual FBCF																														
		2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget																												
REPLACEMENT RESERVE FUND (902)																																		
2017 YEAR END 12/31/2017, Beginning Balance		\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%																												
ASSESSMENT CONTRIBUTION		4,013,000	4,013,000	-	4,013,000	- 0%																												
Operating Fund Balance Transfer - IN		-	-	-	-	- na																												
INTEREST INCOME		41,293	155,000	(113,707)	155,000	- 0%																												
SALVAGE RECEIPTS		1,218	30,000	(28,782)	30,000	- 0%																												
INCOME TAX EXPENSE		(3,750)	(15,000)	11,250	(15,000)	- 0%																												
BAD DEBT EXPENSE		-	(9,000)	9,000	(9,000)	- 0%																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(358,695)	(5,419,000)	5,060,305	(5,897,941)	F (478,941) 9%																												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(139,191)	(935,000)	795,809	(1,039,370)	(104,370) 11%																												
Replacement Reserve Fund Balance		\$ 13,792,186	\$ 7,826,000	\$ 5,966,186	\$ 7,475,000	F \$ (351,000) -4%																												
NEW MACHINERY AND EQUIPMENT FUND (905)																																		
2017 YEAR END 12/31/2017, Beginning Balance		\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%																												
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%																												
INTEREST INCOME		707	2,000	(1,293)	2,000	- 0%																												
INCOME TAX EXPENSE		-	-	-	-	- na																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(36,290)	(213,000)	176,710	(246,423)	(33,423) 16%																												
NM&E Fund Balance		\$ 258,840	\$ 47,000	\$ 211,840	\$ 50,000	\$ 3,000 6%																												
DEVELOPMENT FUND (903) -																																		
2017 YEAR END 12/31/2017, Beginning Balance		\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%																												
ASSESSMENT CONTRIBUTION - Regular		2,007,000	2,007,000	-	2,007,000	- 0%																												
Operating Fund Balance Transfer - IN		-	-	-	-	- na																												
INTEREST INCOME		9,416	80,000	(70,584)	80,000	- 0%																												
INCOME TAX EXPENSE		(1,750)	(7,000)	5,250	(7,000)	- 0%																												
BAD DEBT EXPENSE		-	(7,000)	7,000	(7,000)	- 0%																												
EXPENDITURES FOR CAPITAL ADDITIONS	C	(68,081)	(1,408,000)	1,339,919	(1,461,014)	D (53,014) 4%																												
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na																												
Development Fund Balance		\$ 5,699,599	\$ 4,265,000	\$ 1,434,599	\$ 4,365,000	F \$ 100,000 2%																												
Development Fund Balance Components:																																		
Combined CAPITAL FUNDS ACTIVITY - Year to Date																																		
EXPENDITURES FOR CAPITAL ADDITIONS	C	(463,066)	(7,040,000)	6,576,934	(7,605,378)	(565,378)																												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(139,191)	(935,000)	795,809	(1,039,370)	(104,370)																												
YTD CAPITAL FUNDS TOTAL		(602,257)	(7,975,000)	7,372,743	(8,644,749)	(669,749)																												
<table border="1"> <tr> <td>CIP beginning balance (@ 1/1/2017)</td><td>\$</td><td>42,991</td><td></td><td></td><td></td><td></td></tr> <tr> <td>Net, CIP YTD Activity</td><td>C</td><td>\$ 463,066</td><td>\$ 506,057</td><td></td><td></td><td></td></tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td><td></td><td>-</td><td>Pre-ye Capitiz JE</td><td></td><td></td><td></td></tr> <tr> <td>CIP Balance (g/l # 904-16510)</td><td>\$</td><td>506,057</td><td></td><td></td><td></td><td></td></tr> </table>							CIP beginning balance (@ 1/1/2017)	\$	42,991					Net, CIP YTD Activity	C	\$ 463,066	\$ 506,057				Less Capitalized/place in service to Property Fund - PP&E		-	Pre-ye Capitiz JE				CIP Balance (g/l # 904-16510)	\$	506,057				
CIP beginning balance (@ 1/1/2017)	\$	42,991																																
Net, CIP YTD Activity	C	\$ 463,066	\$ 506,057																															
Less Capitalized/place in service to Property Fund - PP&E		-	Pre-ye Capitiz JE																															
CIP Balance (g/l # 904-16510)	\$	506,057																																

F - see Recon, next page
D - see page 3 for Development Fund Activity Schedule

< downhill ski master plan and generators

For the Three Months Ending March 31, 2018

Above recons fund balance flux.

(0) *Reconciliation difference*

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Three Months Ending March 31, 2018
201803

	YYYY	Mo	3-months YTD	12-months	12-months	
	2018	3	2018 YTD Actual	2018 Budget (B)	2018 FORECAST w/Actual FBCF	Forecast vs Budget
DEVELOPMENT FUND (903) -						
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			9,416 ii	80,000	80,000	- 0%
INCOME TAX EXPENSE			(1,750)	(7,000)	(7,000)	- 0%
BAD DEBT EXPENSE			-	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(68,081)	(1,408,000)	(1,461,014)	(53,014) 4%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	- na
Development Fund Balance			\$ 5,699,599	\$ 4,265,000	\$ 4,365,000 (F)	\$ 100,000 2%

YEAR 2018 SPEND						
Project YR			YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below			68,081	1,408,000	1,461,014	
Mailbox Consolidation & Improvements (feasability study)	2018	C	-	25,000	25,000	
Employee Housing, planning	2018	C	-	10,000	10,000	
Association Wide, Member Surveys	2018	C	-	25,000	25,000	
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018	C	11,097	200,000	200,000	731-210-268
TROUT CREEK REC CENTER, devfd expansion portion	2018	C	-	500,000	500,000	
Equestrian Improvements, Phase 3	2017	C	-	200,000	200,000	731-080-311 2017 nroiect.
TRAILS Specific Projects df portion	2018	C	4,897	20,000	20,000	431-051-251
Feasability Studies for Priority 1 projects	2018	C	-	150,000	150,000	
TDA Capital Payroll Allocation	2018	C	46,250	185,000	185,000	831-165-313
TDA Contingency	2018	C	-	93,000	140,177	addedcontingency to holo
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
TCRC Dev Feasability Study	2016	C	5,837	-	5,837	631-132-823 +50k June

						-
--	--	--	--	--	--	---

B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2018 03	Tahoe Donner Associati				2018 Capital Spending Master Sch	50,000	Act>Forc	:Date Last Modified :Date Last Modified					
2018	03	< Report Month	New Machinery & Equipment Fund												
0	NM&E Fund TL, Capital						213,000	213,000	246,423	(33,423)	36,290	36,290	210,133	(467)	
1	2018 NMEF-CAP						213,000	199,500	233,426	(33,926)	27,467	27,467	205,959	(467)	Budget 2018 projects
0	2018 NMEF-ADD						-	13,500	12,967	533	8,793	8,793	4,174	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP						-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD						-	-	30	(30)	30	30	-	-	carry over projects
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryover\$ s	Notes	
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01		-	30	(30)	30	30	-	-	misc carryover cost	
	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	25,000	-	-	-	25,000	-		
	2018 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	half in 2017 another half in 2018	
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-		
	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	8,000	-	-	-	8,000	-		
	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	-	-	4,600	-		
	2018 NMEF-CAP	Artificial Turf - Complete along fence to Marina	Marina	C	12	15,000	15,000	15,000	-	-	-	15,000	-		
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	27,000	27,000	27,467	(467)	27,467	27,467	-	(467)		
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-		
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-		
	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	-	-	3,000	-		
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/'	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-		
	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-		
	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03		7,500	6,967	533	6,967	6,967	-	-		
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03		3,500	3,500	-	1,000	1,000	2,500	-		
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03		2,500	2,500	-	826	826	1,674	-		
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	75,359	(33,459)	-	-	75,359	-	inclds est for 2017 carry-overs to 2018	

Year	Month	2018 03	Tahoe Donner Association		2018 Capital Spending Master Schedule					Act>Forc		:Date Last Modified :Date Last Modified		
2018	03	< Report Month	Replacement Reserve Fund					7,475,000		4/16/18 4/16/2018				
			Replacement Reserve TL		6,354,000	6,883,983	6,937,312	(53,329)	497,886	997,436	6,288,668	-		
			Capital		5,419,000	5,856,907	5,897,941	(41,034)	358,695	818,748	5,388,488	-		
			Expense		935,000	1,027,076	1,039,370	(12,294)	139,191	178,688	900,180	-		
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
# of Projects		by Project Yr/Fund Type				(6,287,948)	(6,710,078)	(6,763,407)	53,329	(439,949)	(439,949)	(6,159,274)	-	
21		2016 RR-CAP				-	9,073	9,073	-	9,073	104,861	-	-	carry-over projects
0		2016 RR-EXP				-	-	-	-	-	-	-	-	carry-over projects
14		2017 RR-CAP				-	27,527	27,527	-	26,741	383,432	14,211	-	carry-over projects
1		2017 RR-EXP				-	58,908	58,908	-	11,443	33,176	47,465	-	carry-over projects
3		2017 RR-ACC-CAP				-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects
1		2017 RR-ACC-EXP				-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
201		2018 RR-CAP				5,419,000	5,784,348	5,825,411	(41,063)	295,261	295,261	5,370,085	-	Budget 2018 projects
90		2018 RR-EXP				935,000	938,463	950,788	(12,325)	115,755	115,755	835,033	-	Budget 2018 projects
4		2018 RR-ACC-CAP				-	26,100	26,071	29	17,761	17,761	4,192	-	2018 projects added in 2018
5		2018 RR-ACC-EXP				-	27,219	27,188	31	11,992	11,992	15,196	-	2018 projects added in 2018
312		by Location				(66,052)	(66,052)	(66,052)	-	(820)	(820)	(65,232)	-	
11		Administration				192,413	218,788	218,788	-	70,100	76,545	144,570	-	
0		Asphalt Maintenance				-	-	-	-	-	-	-	-	
2		Bikeworks				26,095	26,095	26,095	-	-	-	26,094	-	
5		Campground				8,316	9,712	9,712	-	1,916	4,435	11,866	-	
0		Chalet Record Storage Building				-	-	-	-	-	-	-	-	
16		Cross Country				514,606	517,112	517,140	(28)	4,584	36,024	512,555	-	
0		Day Camps				-	-	-	-	-	-	-	-	
7		Equestrian Center				92,303	92,303	92,303	-	-	-	92,302	-	
0		Facilities Administration				-	-	-	-	-	-	-	-	
5		Forestry				127,789	127,789	127,789	-	-	-	127,789	-	
2		General				(191)	(191)	47,801	(47,992)	-	-	47,801	-	
4		General Maintenance				113,293	113,293	113,293	-	-	-	113,293	-	
16		Golf Course				182,145	184,542	184,542	-	2,397	3,525	182,146	-	
0		Golf Complex				-	-	-	-	-	-	-	-	
10		Maintenance				60,976	64,168	64,168	-	3,780	7,789	60,388	-	
15		Marina				72,487	72,488	72,570	(83)	15,838	15,838	54,258	-	
41		MIS				312,412	328,535	330,130	(1,595)	121,553	255,824	205,468	-	
3		No.Woods Pool-Bldg.				18,645	18,645	18,645	-	4,048	4,048	14,597	-	
6		Northwoods				26,326	26,326	26,326	-	1,451	1,451	24,875	-	
0		Northwoods Pool				-	-	-	-	-	-	-	-	
6		Pizza				25,362	25,362	25,846	(485)	8,232	8,232	17,614	-	
4		Recreation				16,263	16,263	18,399	(2,136)	8,103	8,103	10,297	-	
21		Ski Area-Mtn Ops				556,219	585,060	585,215	(155)	28,478	28,478	566,878	-	
1		Ski Area Rentl-Rtl				97,150	97,150	97,150	-	-	-	97,150	-	
28		Ski Area - Lift Maintenance				1,545,952	1,924,469	1,925,324	(855)	136,770	178,334	1,788,555	-	
1		Ski Area - Vehicle Maintenance				19,074	19,074	19,074	-	15,607	15,607	3,467	-	
0		Ski-Ops				-	-	-	-	-	-	-	-	
0		Snowplay				-	-	-	-	-	-	-	-	
6		Tennis Complex				56,160	56,160	56,160	-	950	950	55,211	-	
8		The Lodge				58,728	58,728	58,728	-	2,591	2,591	56,136	-	
16		Trails				382,253	442,611	442,611	-	13,560	35,293	429,052	-	
54		Trout Creek BLDG				1,332,154	1,332,154	1,332,154	-	-	-	1,176,888	-	
22		Trout Creek POOLSPA				352,257	362,536	362,536	-	9,779	266,220	352,755	-	
0		Trout Creek FITNESSEQ				-	-	-	-	-	-	-	-	
0		Trout Creek OTHER				-	-	-	-	-	-	-	-	
0		Various				-	-	-	-	-	-	-	-	
0		Vehicle Maintenance				-	-	-	-	-	-	-	-	
2		Vehicle/Fleet				98,760	98,760	98,760	-	47,328	47,328	51,431	-	
0		Winter Food-Beverge				-	-	-	-	-	-	-	-	
2017 & prior Carryovers in 2018 RR Expenditures Total						-	61,394	61,394 carry-over variance						

2018		03		< Report Month		Replacement Reserve Fund										7,475,000		4/16/18		4/16/2018			
Replacement Reserve TL						6,354,000		6,883,983		6,937,312		(53,329)		497,886		997,436		6,288,668		-			
Capital						5,419,000		5,856,907		5,897,941		(41,034)		358,695		818,748		5,388,488		-			
Expense						935,000		1,027,076		1,039,370		(12,294)		139,191		178,688		900,180		-			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes									
2018 RR Expenditures Total, per 2018 Budget Report						5,172,483																	
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	4,774	4,774	-	4,774	28,241	-	-										
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope									
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget									
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget									
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$			6,390.92						
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$			3,750.00						
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$			5,100.54						
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$			24,250.97						
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$			2,300.00						
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$			6,274.66						
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$			7,500.00						
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	4,070	-	\$			4,069.55						
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$			3,768.29						
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	10,141	-	\$			10,141.00						
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$			51,009.51						
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	-	-	\$2814 carryover on \$20,267 project									
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	150	150	-	150	246,911	-	-										
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017									
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017									
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	8,700	8,671	29	8,671	8,671	-	-										
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	7,500	7,500	-	3,382	3,382	-	-										
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-										
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)									
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-										
	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	-	-	21,911	-										
	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	-	-	4,183	-										
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-										
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-										
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-										
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-										
	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	-	-	12,466	-										
	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-										
	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	-	-	23,313	-										
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,050	2,050	2,078	(28)	2,078	2,078	-	-										
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	12	20,405	20,405	20,405	-	-	-	20,405	-										
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-										
	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,580	-	-	-	6,580	-										
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-										
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	12	48,590	48,590	48,590	-	-	-	48,590	-										
	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	12	42,751	42,751	42,751	-	-	-	42,751	-										
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	12	13,818	13,818	13,818	-	-	-	13,818	-										
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	12	84,020	84,020	84,020	-	-	-	84,020	-										
	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	-	-	3,662	-										
	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-										
	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-										
	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	-	-	13,725	-										
	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	-	-	3,052	-										
	2018 RR-CAP	Bridges Year 1	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-										
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-										
	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	-	-	28,816	-										
	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-										
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	12	8,907	8,907	8,907	-	-	-	8,907	-										
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-										
	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-										

2018		03		< Report Month		Replacement Reserve Fund										7,475,000		4/16/18		4/16/2018	
Replacement Reserve TL						6,354,000		6,883,983		6,937,312		(53,329)		497,886		997,436		6,288,668		-	
Capital						5,419,000		5,856,907		5,897,941		(41,034)		358,695		818,748		5,388,488		-	
Expense						935,000		1,027,076		1,039,370		(12,294)		139,191		178,688		900,180		-	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes							
821 160 069	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-								
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	12	3,712	3,712	3,712	-	-	-	3,712	-								
	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	21,046	21,046	-	39	39	21,007	-								
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-								
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-								
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-								
821 060 079	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	12	3,571	3,571	3,571	-	-	-	3,571	-								
	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	-	-	2,051	-								
	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-								
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-								
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-								
	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	2,165	2,165	26,179	-								
823 060 087	2018 RR-ACC-EXP	State Land Commission Lease	Marina	E	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row							
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	-	-	changed from C to E							
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	-	-								
823 025 107	2018 RR-ACC-EXP	Adobe-Macromedia Software	MIS	E	12	7,654	-	-	-	-	-	-	-	changed from C to E							
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	996	996	6,658	-	changed from C to E							
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	2,616	2,616	5,432	-								
823 025 118	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E							
	2018 RR-ACC-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E							
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	13,062	13,062	-	-	-	13,062	-	Review, may need to be an E (MS)							
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-								
	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-								
	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	-	-	8,161	-								
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	1,412	1,412	3,166	-								
	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	-	-	2,232	-								
	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	-	-	2,531	-								
	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	-	-	6,111	-								
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-								
	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	-	-	4,070	-								
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	9,138	9,138	35,870	-								
821 025 102	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	-	-	2,116	-								
821 025 105	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,423	2,423	983	-								
821 025 116	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	15,980	15,980	10,386	-								
821 130 123	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	3,854	-	2,987	2,987	867	-								
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-								
	2018 RR-CAP	Furniture-patio- Umb Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	3,003	-	4,048	4,048	(1,045)	-	researching, may be mis-coding or revised budget							
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-								
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-								
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	-	changed from C to E						
823 010 128	2018 RR-ACC-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E							
821 150 132	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-								
821 150 133	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,423	-	1,148	1,148	1,276	-								
821 150 136	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	541	541	1,498	-								
	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	-	-	6,681	-								
	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	-	-	2,040	-								
	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,059	6,543	(485)	6,543	6,543	-	-								
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-								
	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-								
821 140 139	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-								
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-								
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	11,886	11,886	11,886	-	-	-	11,886	-								
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-								
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-								

2018		03	< Report Month	Replacement Reserve Fund										4/16/18 4/16/2018	
Replacement Reserve TL						6,354,000	6,883,983	6,937,312	(53,329)	497,886	997,436	6,288,668	-		
Capital						5,419,000	5,856,907	5,897,941	(41,034)	358,695	818,748	5,388,488	-		
Expense						935,000	1,027,076	1,039,370	(12,294)	139,191	178,688	900,180	-		
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes	
821 211 293	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	14,172	14,172	14,172	-	-	-	14,172	-		
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-		
821 211 155	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	125,683	125,683	1,734,668	-	snowbird project	
	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season	
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above	
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above	
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,607	15,607	3,467	-		
	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-		
821 210 176	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	12	8,098	8,098	8,098	-	-	-	8,098	-		
	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-		
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	12	23,571	23,571	23,571	-	-	-	23,571	-		
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-		
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-		
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	12	15,518	15,518	15,518	-	-	-	15,518	-		
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-		
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-		
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-		
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	1,503	1,503	58,047	-		
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	12	10,123	10,123	10,123	-	-	-	10,123	-		
	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	-	-	18,424	-		
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	12	2,931	2,931	2,931	-	-	-	2,931	-		
	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	-	-	2,050	-		
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,407	1,407	617	-		
	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	-	-	14,278	-		
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	1,184	1,184	4,591	-		
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	12	38,354	38,354	38,354	-	-	-	38,354	-		
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-		
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	Trails	C	12	40,808	40,808	40,808	-	-	-	40,808	-		
821 051 204	2018 RR-CAP	Trail - Nature Loop - Interpretive Signag	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-		
	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-		
	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-		
	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-		
	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-		
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-		
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	66,811	-	-	-	66,811	-		
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-		
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-		
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-		
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-		
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-		
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	10,141	-		
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-		

Replacement Reserve TL

Capital

Expense

6,354,000	6,883,983	6,937,312	(53,329)	497,886	997,436	6,288,668	-
5,419,000	5,856,907	5,897,941	(41,034)	358,695	818,748	5,388,488	-
935,000	1,027,076	1,039,370	(12,294)	139,191	178,688	900,180	-

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-	
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-	
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	-	-	
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-	
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek BLDG	C	12	53,652	53,652	53,652	-	-	-	53,652	-	
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1-	Trout Creek BLDG	C	12	9,483	9,483	9,483	-	-	-	9,483	-	
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek BLDG	C	12	13,623	13,623	13,623	-	-	-	13,623	-	
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek BLDG	C	12	5,211	5,211	5,211	-	-	-	5,211	-	
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-	
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-	
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-	
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-	
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-	
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	-	-	
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	-	-	
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-	
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	-	-	
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	-	-	
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-	
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-	
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-	
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	-	-	
	2018 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
	2018 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-	
	2018 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-	
	2018 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-	
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-	
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-	
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-	
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-	
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-	
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-	
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-	
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-	
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-	
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-	
821 130 285	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	12,187	12,187	12,187	-	1,387	1,387	10,800	-	
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-	
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-	
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-	
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-	
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
	2018 RR-CAP	Rec Pool - Plaster- Permit - VGB Drain (	Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-	

2018	03	< Report Month		Replacement Reserve Fund										7,475,000	4/16/18 4/16/2018	
Replacement Reserve TL						6,354,000	6,883,983	6,937,312	(53,329)	497,886	997,436	6,288,668	-			
Capital						5,419,000	5,856,907	5,897,941	(41,034)	358,695	818,748	5,388,488	-			
Expense						935,000	1,027,076	1,039,370	(12,294)	139,191	178,688	900,180	-			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes		
821 160 287	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-			
	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-			
	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-			
	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	3,900	-	1,595	1,595	2,305	-			
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek POOLSPA	C	12	-	6,000	6,000	-	4,114	4,114	1,887	-			
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	11,443	33,176	47,465	-	work not completed in 2017		
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #		
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	10,392	10,392	12,848	-			
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-			
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	1,104	1,104	2,993	-			
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	32,500	32,500	97,500	-			
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	13	2,544	2,544	2,544	-	260	260	2,284	-			
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	13	2,544	2,544	2,544	-	260	260	2,284	-			
	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	-	-	1,203	-			
823 090 188	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	13	2,025	2,025	2,025	-	-	-	2,025	-			
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	13	4,085	4,085	4,085	-	-	-	4,085	-			
823 090 188	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	15,304	15,304	-	-	-	15,304	-			
	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	-	-	18,808	-			
823 090 188	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-			
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-			
823 090 188	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-			
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	13	2,050	2,050	2,050	-	-	-	2,050	-			
823 090 188	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	-	-	5,061	-			
	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	-	-	15,184	-			
823 090 188	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	-	-	8,098	-			
	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	-	-	15,184	-			
823 090 188	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	10,139	10,139	-	-	-	10,139	-			
	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-			
823 090 188	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-			
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	13	3,049	3,049	3,049	-	-	-	3,049	-			
823 090 188	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,406	-	-	-	12,406	-			
	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	-	-	5,925	-			
823 090 188	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,221	2,221	-	820	820	1,401	-			
	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	-	-	10,401	-			
823 090 188	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	-	-	1,787	-			
	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	-	-	25,307	-			
823 090 188	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-			
	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	-	-	6,074	-			
823 090 188	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	-	-	9,617	-			
	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	-	-	20,597	-			
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-			
	2018 RR-EXP	Fencing- Repair	Maintenance	E	13	2,875	2,875	2,875	-	-	-	2,875	-			
823 160 072	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	-	-	11,987	-			
	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-			
823 160 072	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-			
	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	-	-	5,794	-			
823 060 088	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	-	-	255	-			
	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-			
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-			
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	2,674	2,674	9,326	-			
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	15,641	15,641	27,247	-			
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-			
823 025 111	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-			
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-			
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-			
	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	-	-	3,112	-			

2018	03	< Report Month		Replacement Reserve Fund										7,475,000	4/16/18		4/16/2018
Replacement Reserve TL						6,354,000	6,883,983	6,937,312	(53,329)	497,886	997,436	6,288,668	-				
Capital						5,419,000	5,856,907	5,897,941	(41,034)	358,695	818,748	5,388,488	-				
Expense						935,000	1,027,076	1,039,370	(12,294)	139,191	178,688	900,180	-				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes			
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-				
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-				
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	6,721	6,721	12,314	-				
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-				
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-				
	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	-	-	10,204	-				
	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	-	-	7,085	-				
	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	-	-	11,121	-				
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	13	8,086	8,086	8,086	-	-	-	8,086	-				
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-				
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-				
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-				
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-				
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-				
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-				
	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	-	-	7,020	-				
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-				
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-				
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-				
	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-				
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	750	750	10,370	-				
	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	-	-	12,148	-				
	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	-	-	6,351	-				
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	13	5,065	5,065	5,065	-	-	-	5,065	-				
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	200	200	2,853	-				
	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	-	-	14,990	-				
	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	-	-	14,624	-				
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-				
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	13	40,808	40,808	40,808	-	-	-	40,808	-				
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	13	35,707	35,707	35,707	-	-	-	35,707	-				
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-				
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	13	2,025	2,025	2,025	-	-	-	2,025	-				
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-				
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-				
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-				
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-				
	2018 RR-EXP	Restrooms - Gynside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-				
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-				
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-				
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-				
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	13	-	10,000	10,000	-	2,068	2,068	7,932	-				
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	37,390	(37,262)	-	-	37,390	-	estimated project deferrals/timing impacts			
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	10,411	(10,730)	-	-	10,411	-	estimated project deferrals/timing impacts			

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2018
 Operating Fund Consolidated

March 2018

Year-to-Date March 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
52,000	52,000	46,000	0	0%	6,000	13%	36053	Revenue	159,000	159,000	138,000	0	0%	21,000	15%	1,040,000
								ALLOCATED RECREATION FEES								
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	162,900
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	83,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	236,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	233,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	135,100
234,624	181,700	224,470	52,924	29%	10,154	5%	35560	Ski Lift Revenue - Public	523,954	766,700	884,231	-242,746	-32%	-360,278	-41%	1,040,800
31,115	14,000	19,631	17,115	122%	11,484	58%	35565	Ski Lift Revenue - P.O.	58,800	73,000	94,789	-14,200	-19%	-35,989	-38%	117,000
46,671	27,600	47,283	19,071	69%	-612	-1%	35570	Ski Passes - Public	134,423	80,600	139,771	53,823	67%	-5,348	-4%	119,900
61,363	43,700	60,398	17,663	40%	965	2%	35575	Ski Passes - P.O.	167,446	133,000	178,944	34,446	26%	-11,499	-6%	194,000
1,532	900	1,082	632	70%	450	42%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
3,350	3,000	3,593	350	12%	-242	-7%	35598	Ski Team - P.O.	9,509	9,000	10,480	509	6%	-971	-9%	10,000
135	0	135	135	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
298	600	830	-302	-50%	-532	-64%	35594	Snowplay Member	753	3,300	1,619	-2,547	-77%	-866	-53%	4,900
15,811	7,900	16,272	7,911	100%	-461	-3%	35596	Snowplay Guest	34,680	42,900	63,956	-8,220	-19%	-29,276	-46%	64,300
38,578	19,800	28,911	18,778	95%	9,667	33%	35595	Snowplay Public	84,937	107,200	126,554	-22,263	-21%	-41,617	-33%	160,600
11,640	6,000	7,831	5,640	94%	3,809	49%	35610	P.O. Daily Trail Fee	17,528	30,000	31,222	-12,472	-42%	-13,694	-44%	46,000
62,522	40,000	55,089	22,522	56%	7,433	13%	35615	Public Daily Trail Fee	119,548	193,600	195,371	-74,052	-38%	-75,823	-39%	252,200
9,088	6,000	8,816	3,088	51%	272	3%	35620	Guest Daily Trail Fee	13,440	28,000	32,654	-14,560	-52%	-19,214	-59%	39,500
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	41,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	16,000
60	1,100	1,025	-1,040	-95%	-965	-94%	36012	Special Events Revenue	60	2,300	2,298	-2,240	-97%	-2,238	-97%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,896	1,700	1,704	196	12%	192	11%	36054	Daily Usage Fee - Member	5,556	4,600	4,374	956	21%	1,182	27%	41,501
15,074	15,100	14,338	-26	0%	736	5%	36055	Daily Usage Fee - Guest	52,454	52,100	46,124	354	1%	6,330	14%	414,203
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	60,600
533,757	369,100	491,406	164,657	45%	42,351	9%		Total Direct Access & Use	1,227,689	1,529,800	1,815,497	-302,111	-20%	-587,808	-32%	3,727,698
253,436	206,060	254,781	47,376	23%	-1,345	-1%	3310...	Food	702,976	715,450	840,831	-12,474	-2%	-137,854	-16%	2,944,900
-26,265	-24,350	-28,381	-1,915	-8%	2,116	7%		Food Discounts	-72,199	-67,650	-76,290	-4,549	-7%	4,091	5%	-354,401
-9,546	-8,700	-14,057	-846	-10%	4,511	32%	33152	EE Discounts	-28,166	-31,000	-36,963	2,834	9%	8,796	24%	-107,901
-1,740	-2,200	-1,724	460	21%	-16	-1%	33154	Guest Relations aka Manager	-5,289	-6,900	-5,733	1,611	23%	444	8%	-45,000
-347	-1,150	-90	803	70%	-257	-286%	33156	InterDept Discounts	-667	-1,450	-92	783	54%	-575	-627%	-10,200
-14,631	-12,300	-12,510	-2,331	-19%	-2,121	-17%	3316...	Marketing Discounts	-38,077	-28,300	-33,502	-9,777	-35%	-4,574	-14%	-191,300
21,880	17,100	23,116	4,780	28%	-1,236	-5%	33180	Food NA Beverage	57,073	65,500	81,830	-8,427	-13%	-24,757	-30%	178,800
249,051	198,810	249,516	50,241	25%	-465	0%		Food subtotal	687,850	713,300	846,370	-25,450	-4%	-158,520	-19%	2,769,299
30,530	23,080	31,019	7,450	32%	-489	-2%	3322...	Beer	75,676	84,930	103,446	-9,254	-11%	-27,770	-27%	326,200
-567	0	-729	-567	0%	162	22%	3322...	Beer Discounts	-1,380	0	-2,684	-1,380	0%	1,305	49%	0
23,921	17,860	25,145	6,061	34%	-1,224	-5%	33242	Liquor	67,376	63,370	83,951	4,006	6%	-16,575	-20%	254,400
-751	0	-1,244	-751	0%	492	40%	3324...	Liquor Discounts	-2,178	0	-3,352	-2,178	0%	1,174	35%	0
29,436	27,120	30,004	2,316	9%	-569	-2%	33262	Wine	83,089	90,660	94,192	-7,571	-8%	-11,103	-12%	444,100
-1,162	0	-1,342	-1,162	0%	180	13%	3326...	Wine Discounts	-3,467	0	-4,251	-3,467	0%	784	18%	0
1,152	0	2,303	1,152	0%	-1,151	-50%	33268	Corkage Fees	3,635	0	5,430	3,635	0%	-1,796	-33%	0
-712	0	-1,599	-712	0%	887	55%	33269	Corkage Fee Discounts	-2,240	0	-3,424	-2,240	0%	1,185	35%	0
81,846	68,060	83,557	13,786	20%	-1,710	-2%		Beverage subtotal	220,511	238,960	273,308	-18,449	-8%	-52,797	-19%	1,024,700
440	1,130	1,232	-690	-61%	-792	-64%	3328...	Misc other F&B	6,213	4,240	5,139	1,973	47%	1,075	21%	130,300
0	400	0	-400	-100%	0	0%	33299	InterDept Food Sales	0	2,200	0	-2,200	-100%	0	0%	1,800
440	1,530	1,232	-1,090	-71%	-792	-64%		Other F&B subtotal	6,213	6,440	5,139	-227	-4%	1,075	21%	132,100
331,337	268,400	334,305	62,937	23%	-2,967	-1%		Total Food and Beverage	914,575	958,700	1,124,817	-44,125	-5%	-210,242	-19%	3,926,099
239,915	139,000	237,436	100,915	73%	2,479	1%		F&B Revenue by Segment:	675,895	452,500	784,023	223,395	49%	-108,127	-14%	2,523,000
129,411	81,100	129,201	48,311	60%	209	0%	33910	Lodge-Dining Room	375,148	269,700	416,422	105,448	39%	-41,274	-10%	1,130,000
61,842	54,900	68,741	6,942	13%	-6,899	-10%	33920	Lodge-Pub	173,465	171,000	221,925	2,465	1%	-48,460	-22%	710,000
3,975	3,000	5,833	975	33%	-1,858	-32%	33930	Lodge-Banquets	20,722	11,800	27,306	8,922	76%	-6,584	-24%	460,000
0	0	0	0	0%	0	0%	33940	SmrF&B-Lunch	4,287	0	5,808	4,287	0%	-1,521	-26%	74,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	92,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	53,000
3,006	0	2,145	3,006	0%	861	40%	33980	Snowplay Food Truck	7,356	0	11,171	7,356	0%	-3,815	-34%	4,000
41,681	0	31,514	41,681	0%	10,166	32%	33990	Cafeteria	94,917	0	101,391	94,917	0%	-6,474	-6%	0
-2,055	0	-2,918	-2,055	0%	863	30%	33163	Mkt Discounts, Happy Hour Foo	-7,276	0	-8,295	-7,276	0%	1,019	12%	0
-170	0	-48	-170	0%	-122	-254%	33226	Mkt Discounts, Happy Hour Bev	-260	0	-252	-260	0%	-8	-3%	0
-178	0	-331	-178	0%	153	46%	33246	Mkt Discounts, Happy Hour Bev	-642	0	-676	-642	0%	33	5%	0
-636	0	-755	-636	0%	119	16%	33266	Mkt Discounts, Happy Hour Bev	-1,896	0	-2,176	-1,896	0%	280	13%	0
-984	0	-1,134	-984	0%	150	13%		Mkt Discounts, Happy Hour Bev,	-2,798	0	-3,104	-2,798	0%	306	10%	0
-3,039	0	-4,052	-3,039	0%	1,013	25%		Mkt Discounts, Happy Hour F	-10,074	0	-11,399	-10,074	0%	1,325	12%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Three Months Ending March 31, 2018
Operating Fund Consolidated

March 2018								Year-to-Date March 2018								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
74,210	45,300	63,881	28,910	64%	10,329	16%	36030	Sales - Retail	175,370	171,000	220,925	4,370	3%	-45,555	-21%	549,300
-813	-800	-1,440	-13	-2%	627	44%	38015	Employee Discounts	-8,518	-2,800	-4,032	-5,718	-204%	-4,486	-111%	-20,300
0	0	-6	0	0%	6	100%	38017	Homeowner Discounts	0	0	-6	0	0%	6	100%	-3,000
-12,845	-5,000	-10,070	-7,845	-157%	-2,775	-28%	38020	Discounts - Retail	-23,307	-13,000	-20,133	-10,307	-79%	-3,174	-16%	-47,300
-1,656	-500	-922	-1,156	-231%	-734	-80%	38025	Promotion Discounts	-2,231	-1,500	-1,579	-731	-49%	-652	-41%	-2,000
58,896	39,000	51,443	19,896	51%	7,454	14%		Total Retail Product Reven	141,314	153,700	195,174	-12,386	-8%	-53,860	-28%	481,700
0	0	0	0	0%	0	0%	(350...	Golf Cart Rentals	0	0	0	0	0%	0	0%	152,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	46,000
52,727	48,700	57,496	4,027	8%	-4,769	-8%	35550	Lessons - Group	174,173	191,300	220,358	-17,127	-9%	-46,184	-21%	238,600
62,627	37,900	67,154	24,727	65%	-4,526	-7%	35580	Lessons - Private	248,373	190,900	283,846	57,473	30%	-35,473	-12%	297,300
330	700	450	-370	-53%	-120	-27%	35585	Lessons - Masters Program	2,699	2,100	1,831	599	29%	868	47%	2,500
39,163	29,000	45,076	10,163	35%	-5,913	-13%	35590	Snowflakes	173,830	131,500	168,877	42,330	32%	4,953	3%	197,000
11,126	7,700	10,176	3,426	44%	950	9%	(355...	TD Tykes	31,764	19,600	23,179	12,164	62%	8,585	37%	21,000
191,411	139,300	189,982	52,111	37%	1,429	1%	3604...	Rentals	475,144	618,500	687,237	-143,356	-23%	-212,092	-31%	998,300
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	33,000
949	1,400	1,081	-451	-32%	-132	-12%	3604...	Child Care	3,990	4,000	4,678	-10	0%	-688	-15%	15,000
6,577	6,600	7,132	-23	0%	-555	-8%	36050	Aerobics	20,317	20,200	18,542	117	1%	1,775	10%	85,700
810	500	570	310	62%	240	42%	36056	Fitness/Training	1,890	900	930	990	110%	960	103%	2,900
0	100	0	-100	-100%	0	0%	36058	Rec Programs	0	300	0	-300	-100%	0	0%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	234,000
1,707	1,200	1,418	507	42%	290	20%	36051	Massage	5,530	4,400	4,460	1,130	26%	1,070	24%	17,900
0	100	0	-100	-100%	0	0%	36057	Towels/Lockers	160	300	300	-140	-47%	-140	-47%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	2,000
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	30	0	0%	-30	-100%	57,503
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	34,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	49,000
367,427	273,200	380,534	94,227	34%	-13,106	-3%		Total Lessons & Rental Re	1,137,871	1,184,000	1,414,266	-46,129	-4%	-276,396	-20%	2,524,603
4,185	6,400	225	-2,215	-35%	3,960	1760%	32010	Aso - Fees	8,860	10,400	2,145	-1,540	-15%	6,715	313%	77,000
1,325	1,500	575	-175	-12%	750	130%	32020	Inspection Fees	4,815	4,000	1,055	815	20%	3,760	356%	30,000
1,025	500	375	525	105%	650	173%	32030	Fines	1,058	1,500	-1,943	-443	-30%	3,000	154%	6,000
8,641	1,010	5,473	7,631	756%	3,168	58%	34010	Interest	16,987	3,030	12,018	13,957	461%	4,969	41%	12,120
1,895	2,500	2,164	-605	-24%	-269	-12%	34020	Late Charges	6,142	9,500	7,306	-3,358	-35%	-1,164	-16%	38,000
0	-500	0	500	100%	0	0%	34030	Lien Fees	0	-700	0	700	100%	0	0%	15,000
46,489	48,000	79,897	-1,511	-3%	-33,407	-42%	34040	Delinquency Fees	46,489	48,000	79,560	-1,511	-3%	-33,070	-42%	44,000
13,430	11,700	11,935	1,730	15%	1,495	13%	34050	Transfer Fees	31,135	33,600	28,105	-2,465	-7%	3,030	11%	139,000
10	0	30	10	0%	-20	-67%	34060	NSF Charges	40	0	70	40	0%	-30	-43%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	0	0	3	0	0%	-3	-100%	0
9,860	17,000	11,568	-7,140	-42%	-1,708	-15%	34080	Communications Ad Revenue	32,247	51,000	37,216	-18,753	-37%	-4,969	-13%	213,000
2,389	2,500	750	-111	-4%	1,639	219%	37018	Lease Revenue	7,167	7,500	6,174	-333	-4%	993	16%	30,000
10,546	6,690	7,451	3,856	58%	3,095	42%	37020	Other Revenue	21,139	24,970	28,817	-3,831	-15%	-7,678	-27%	86,780
7,279	8,000	6,534	-721	-9%	746	11%	38005	Employee Housing Revenue	73,347	36,000	50,824	37,347	104%	22,524	44%	69,000
107,074	105,300	126,975	1,774	2%	-19,901	-16%		Total Other Revenue	249,426	228,800	251,351	20,626	9%	-1,924	-1%	759,900
1,450,492	1,107,000	1,430,662	343,492	31%	19,829	1%		GROSS REVENUE (GREV)	3,829,874	4,214,000	4,939,105	-384,126	-9%	-1,109,231	-22%	12,460,000
								COST OF GOODS SOLD (COGS)								
-25,188	-20,580	-24,832	-4,608	-22%	-357	-1%	43110	Meat	-68,124	-72,110	-77,485	3,986	6%	9,361	12%	-301,880
-10,632	-10,250	-12,104	-382	-4%	1,472	12%	43120	Seafood	-30,642	-32,460	-43,084	1,818	6%	12,443	29%	-188,810
-16,398	-10,320	-16,150	-6,078	-59%	-248	-2%	43130	Produce	-41,536	-35,070	-50,691	-6,466	-18%	9,155	18%	-153,180
-8,941	-8,290	-9,444	-651	-8%	503	5%	43140	Dairy	-26,132	-29,480	-32,778	3,348	11%	6,646	20%	-125,210
-5,715	-4,910	-5,509	-805	-16%	-205	-4%	43150	NA Beverage	-15,472	-18,020	-19,926	2,548	14%	4,453	22%	-58,380
-29,814	-20,590	-31,630	-9,224	-45%	1,816	6%	43160	Food Other	-79,182	-72,939	-103,945	-6,243	-9%	24,763	24%	-250,561
6,514	4,958	5,179	1,556	31%	1,335	26%	43190	Mktg Discounts credit	17,811	15,160	16,548	2,651	17%	1,262	8%	86,410
2,821	3,518	2,821	-697	-20%	0	0%	43192	EE Meals credit	8,190	10,237	8,190	-2,047	-20%	0	0%	40,861
-87,354	-66,464	-91,668	-20,890	-31%	4,314	5%		Food Cogs	-235,087	-234,682	-303,170	-405	0%	68,083	22%	-950,750
-7,588	-5,770	-7,779	-1,818	-32%	191	2%	43270	Beer	-20,611	-21,810	-24,867	1,199	5%	4,256	17%	-82,010
-5,081	-3,600	-3,693	-1,481	-41%	-1,388	-38%	43280	Liquor	-15,142	-12,570	-15,590	-2,572	-20%	448	3%	-52,340
-8,973	-7,840	-9,684	-1,133	-14%	711	7%	43290	Wine	-26,365	-26,250	-31,054	-115	0%	4,689	15%	-129,770
-21,642	-17,210	-21,156	-4,432	-26%	-486	-2%		Beverage Cogs	-62,117	-60,630	-71,511	-1,487	-2%	9,394	13%	-264,120
-33,839	-23,700	-27,736	-10,139	-43%	-6,103	-22%		Retail Product Cogs	-79,450	-88,900	-103,866	9,450	11%	24,416	24%	-305,130
-142,834	-107,374	-140,560	-35,460	-33%	-2,274	-2%		Total COGS	-376,655	-384,212	-478,547	7,557	2%	101,892	21%	-1,520,000
-09.8%	-09.7%	-09.8%	-00.1%	-01.5%	00.0%	-00.2%		Total Cogs / GREV %	-09.8%	-09.1%	-09.7%	-00.7%	-07.9%	-00.1%	-01.5%	-12.2%
-57.5%	-60.8%	-53.9%	03.3%	05.5%	-03.5%	-06.6%		Retail Product Cogs / Retail R	-56.2%	-57.8%	-59.2%	01.6%	-02.9%	-03.0%	-05.6%	-63.3%
-45.6%	-52.3%	-43.4%	06.7%	12.8%	-02.2%	-05.0%		Retail Product Cogs / Retail R	-45.3%	-52.0%	-47.0%	06.7%	12.9%	01.7%	03.6%	-55.0%

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2018
 Operating Fund Consolidated

March 2018

Year-to-Date March 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-32.9%	-31.2%	-33.7%	-01.7%	-05.5%	00.9%	02.5%		F&B Cogs / F&B Rev %	-32.5%	-30.8%	-33.3%	-01.7%	-05.5%	00.8%	02.4%	-30.9%
-31.7%	-29.8%	-33.0%	-01.9%	-06.5%	01.3%	03.8%		Food %, preDiscounts	-30.9%	-30.1%	-32.9%	-00.9%	-02.9%	01.9%	05.9%	-30.4%
-35.1%	-33.4%	-36.7%	-01.6%	-04.9%	01.7%	04.5%		Food %, postDiscounts	-34.2%	-32.9%	-35.8%	-01.3%	-03.9%	01.6%	04.6%	-34.3%
-26.1%	-28.7%	-23.8%	02.6%	09.0%	-02.3%	-09.6%		Food NA Beverage %	-27.1%	-27.5%	-24.4%	00.4%	01.5%	-02.8%	-11.3%	-32.7%
-26.4%	-25.3%	-25.3%	-01.2%	-04.6%	-01.1%	-04.4%		COGS % Beverage, incld CF,ne	-28.2%	-25.4%	-26.2%	-02.8%	-11.0%	-02.0%	-07.7%	-25.8%
-25.3%	-25.0%	-25.7%	-00.3%	-01.3%	00.4%	01.4%		COGS % Beer,net	-27.7%	-25.7%	-24.7%	-02.1%	-08.0%	-03.1%	-12.4%	-25.1%
-21.9%	-20.2%	-15.4%	-01.8%	-08.8%	-06.5%	-41.9%		COGS % Liquor,net	-23.2%	-19.8%	-19.3%	-03.4%	-17.1%	-03.9%	-20.1%	-20.6%
-31.7%	-28.9%	-33.8%	-02.8%	-09.8%	02.1%	06.1%		COGS % Wine,net	-33.1%	-29.0%	-34.5%	-04.2%	-14.4%	01.4%	04.1%	-29.2%
1,307,658	999,626	1,290,103	308,032	31%	17,555	1%		Gross Margin (GREV-COG)	3,453,220	3,829,788	4,460,558	-376,568	-10%	-1,007,339	-23%	10,940,000
PAYROLL																
SALARIES & WAGES																
-314,249	-300,841	-255,581	-13,408	-4%	-58,668	-23%	5110...	Salaries - Exempt - Regular	-934,678	-905,223	-819,294	-29,455	-3%	-115,384	-14%	-3,713,000
0	0	0	0	0%	0	0%	51106	Salaries - Exempt - Commissions	0	0	-1,095	0	0%	1,095	100%	-23,000
-166,353	-175,059	-161,441	8,707	5%	-4,912	-3%	5122...	Wages - FTRRegular	-471,044	-510,090	-459,657	39,046	8%	-11,387	-2%	-2,015,978
-337,009	-285,749	-351,136	-51,260	-18%	14,126	4%	5124...	Wages - Seasonal	-1,021,558	-985,555	-1,124,554	-36,003	-4%	102,996	9%	-3,622,122
-747	-2,000	-312	1,253	63%	-435	-140%	5122...	Wages-FTR-Commissions	-4,342	-6,000	-1,152	1,658	28%	-3,189	-277%	-30,000
-9,389	-8,600	-9,427	-789	-9%	38	0%	51246	Wages-Seasonal-Commissions	-34,424	-27,300	-29,241	-7,124	-26%	-5,184	-18%	-93,900
-11,000	-11,000	-7,830	0	0%	-3,170	-40%	5110...	Incentive Program, Exempt	-33,000	-33,000	-23,490	0	0%	-9,510	-40%	-132,000
-4,642	-3,000	-3,470	-1,642	-55%	-1,172	-34%	51227	Incentive Program, FTR, NonExe	-13,051	-9,000	-11,149	-4,051	-45%	-1,902	-17%	-36,000
-5,832	0	-3,626	-5,832	0%	-2,206	-61%	51247	Incentive Program, Seasonal, N	-10,358	0	-10,699	-10,358	0%	340	3%	-10,000
22,750	22,750	22,016	0	0%	734	3%	51299	Capitalized Payroll Direct S&W	69,492	68,250	61,133	1,242	2%	8,359	14%	273,000
-826,471	-763,499	-770,806	-62,972	-8%	-55,665	-7%		Total Salaries & Wages, DIRECT	-2,452,963	-2,407,918	-2,419,196	-45,045	-2%	-33,767	-1%	-9,403,000
-302,499	-289,091	-241,395	-13,408	-5%	-61,104	-25%		Salaries sub-total	-898,186	-869,973	-782,746	-28,213	-3%	-115,441	-15%	-3,595,000
-523,972	-474,408	-529,411	-49,564	-10%	5,439	1%		Wage sub-total	-1,554,776	-1,537,945	-1,636,451	-16,831	-1%	81,674	5%	-5,808,000
-171,741	-180,059	-165,223	8,318	5%	-6,519	-4%		Wage-FTR subsubtotal	-488,436	-525,090	-471,958	36,654	7%	-16,478	-3%	-2,081,978
-352,230	-294,349	-364,188	-57,881	-20%	11,958	3%		Wage-Seasonal subsubto	-1,066,340	-1,012,855	-1,164,493	-53,485	-5%	98,152	8%	-3,726,022
-57.0%	-69.0%	-53.9%	12.0%	17.4%	-03.1%	-05.8%		Payroll Direct as a % of	-64.0%	-57.1%	-49.0%	-06.9%	-12.1%	-15.1%	-30.8%	-75.5%
-16,374	-1,300	6,901	-15,074	-1160%	-23,275	-337%	51108	PTO net\$ accrual, in Salaries	-36,296	-6,600	-21,865	-29,696	-450%	-14,431	-66%	-17,349
-5,057	-1,000	-4,301	-4,057	-406%	-756	-18%	51228	PTO net\$ accrual, in Wages FTR	-8,089	-3,000	-12,322	-5,089	-170%	4,232	34%	-12,000
-21,431	-2,300	2,600	-19,131	-832%	-24,031	-924%		PTO net accrual, in PD Total	-44,385	-9,600	-34,187	-34,785	-362%	-10,198	-30%	-29,349
-1698.5	0.0	-1626.5	-1698.5	0.0	-72.1	0.0		Wage Overtime Hours	-4476.4	0.0	-5726.9	-4476.4	0.0	1250.5	0.2	0.0
-30445.7	-28004.5	-31900.7	-2441.2	-0.1	1455.0	0.0		Wage Total Hours	-93119.3	-92019.8	-101627.0	-1099.5	0.0	8507.7	0.1	-346622.0
17.04	16.90	16.46	0.14	0.01	0.58	0.04		Wage ROP avg	16.61	16.68	15.98	-0.07	0.00	0.63	0.04	16.72
PAYROLL BURDEN																
-82,005	-85,970	-81,133	3,965	5%	-872	-1%	5130...	Payroll Taxes	-271,951	-290,200	-283,883	18,249	6%	11,932	4%	-1,060,000
-50,804	-57,430	-89,914	6,626	12%	39,109	43%	5130...	Workers Compensation	-160,006	-191,940	-285,468	31,934	17%	125,461	44%	-595,000
-70,943	-77,852	-54,631	6,909	9%	-16,313	-30%	5130...	Group Insurance	-201,796	-233,556	-166,905	31,760	14%	-34,891	-21%	-940,000
-12,753	-17,032	-11,382	4,279	25%	-1,371	-12%	5130...	Retirement Plan	-37,104	-51,096	-33,900	13,992	27%	-3,204	-9%	-205,000
3,500	3,500	3,400	0	0%	100	3%	51499	Capitalized Payroll Burden	10,724	10,500	15,117	224	2%	-4,393	-29%	42,000
-213,005	-234,784	-233,659	21,779	9%	20,654	9%		PAYROLL BURDEN Total	-660,134	-756,292	-755,038	96,158	13%	94,904	13%	-2,758,000
-82,450	-91,094	-71,494	8,644	9%	-10,956	-15%	(513...	subtotal, Burden-Salary	-255,575	-278,872	-228,336	23,297	8%	-27,238	-12%	-1,106,400
-59,098	-74,590	-56,533	15,492	21%	-2,565	-5%	(514...	subtotal, Burden-Wage-FTR	-181,315	-225,220	-180,123	43,905	19%	-1,192	-1%	-861,400
-74,957	-72,600	-109,032	-2,357	-3%	34,075	31%	(514...	subtotal, Burden-Wage-Seasonal	-233,968	-262,700	-361,696	28,732	11%	127,728	35%	-832,200
25.8%	30.8%	30.3%	-05.0%	-16.2%	-04.5%	-15.0%		Burden % - on all Payroll	26.9%	31.4%	31.2%	-04.5%	-14.3%	-04.3%	-13.8%	29.3%
27.3%	31.5%	29.6%	-04.3%	-13.5%	-02.4%	-08.0%		Burden % - Salary	28.5%	32.1%	29.2%	-03.6%	-11.2%	-00.7%	-02.5%	30.8%
34.4%	41.4%	34.2%	-07.0%	-16.9%	00.2%	00.6%		Burden % - Wage-FTR	37.1%	42.9%	38.2%	-05.8%	-13.5%	-01.0%	-02.7%	41.4%
21.3%	24.7%	29.9%	-03.4%	-13.7%	-08.7%	-28.9%		Burden % - Wage-Season	21.9%	25.9%	31.1%	-04.0%	-15.4%	-09.1%	-29.4%	22.3%
25.6%	31.0%	31.3%	-05.4%	-17.5%	-05.7%	-18.2%		Burden % - Wage-FTR&Se	26.7%	31.7%	33.1%	-05.0%	-15.8%	-06.4%	-19.3%	29.2%
-1,039,476	-998,283	-1,004,465	-41,193	-4%	-35,011	-3%		PAYROLL TOTAL (Direct&Burde	-3,113,097	-3,164,210	-3,174,234	51,113	2%	61,138	2%	-12,161,000
25.8%	30.8%	30.3%	-5.0%	-16.2%	-4.5%	-15.0%		Burden % TL	26.9%	31.4%	31.2%	-4.5%	-14.3%	-4.3%	-13.8%	29.3%
9.9%	11.3%	10.5%	-1.3%	-11.9%	-0.6%	-5.7%		Payroll Taxes %	11.1%	12.1%	11.7%	-1.0%	-8.0%	-0.6%	-5.5%	11.3%
6.1%	7.5%	11.7%	-1.4%	-18.3%	-5.5%	-47.3%		Workers Comp %	6.5%	8.0%	11.8%	-1.4%	-18.2%	-5.3%	-44.7%	6.3%
8.6%	10.2%	7.1%	-1.6%	-15.8%	1.5%	21.1%		Group Insurance %	8.2%	9.7%	6.9%	-1.5%	-15.2%	1.3%	19.2%	10.0%
1.5%	2.2%	1.5%	-0.7%	-30.8%	0.1%	4.5%		Retirement %	1.5%	2.1%	1.4%	-0.6%	-28.7%	0.1%	7.9%	2.2%
-0.4%	-0.5%	-0.4%	0.0%	7.6%	0.0%	4.0%		Capz PB %	-0.4%	-0.4%	-0.6%	0.0%	-0.3%	0.2%	30.0%	-0.4%
OPERATING EXPENSES (OE)																
-3,619	-3,768	-4,174	149	4%	555	13%	50530	Employee Meals	-10,808	-10,987	-10,685	179	2%	-123	-1%	-43,211
-21,744	-17,500	-21,075	-4,244	-24%	-669	-3%	50605	Employee Housing expenses	-80,645	-52,500	-56,164	-28,145	-54%	-24,481	-44%	-141,000
-5,762	-400	-225	-5,362	-1340%	-5,537	-2461%	50615	Employee Recruiting	-6,514	-1,600	-525	-4,914	-307%	-5,989	-1141%	-11,000
-6,069	-1,387	-1,149	-4,682	-338%	-4,920	-428%	50620	Employee Dev/Training	-8,189	-5,011	-4,848	-3,178	-63%	-3,342	-69%	-36,794
-3,714	-4,409	-7,377	695	16%	3,663	50%	50625	Employee Relations	-13,313	-14,967	-19,943	1,654	11%	6,630	33%	-58,868

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2018
 Operating Fund Consolidated

March 2018

Year-to-Date March 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-1,088	-1,100	-2,927	12	1%	1,839	63%	50626	PreEmployment Testing	-1,879	-3,900	-3,772	2,021	52%	1,893	50%	-19,000
-939	-600	-1,156	-339	-57%	217	19%	50627	EAP Services	-2,818	-1,900	-3,513	-918	-48%	695	20%	-6,600
-3,307	-1,400	-2,865	-1,907	-136%	-442	-15%	50628	Benefit Administration Services	-10,739	-4,000	-4,959	-6,739	-168%	-5,780	-117%	-16,000
-436	-494	-2,392	58	12%	1,955	82%	50630	Uniforms	-2,498	-2,282	-6,262	-216	-9%	3,764	60%	-50,248
-355	-1,550	-2,440	1,195	77%	2,085	85%	51080	Seminars & Conferences	-2,487	-5,850	-4,416	3,363	57%	1,929	44%	-32,820
1,314	-1,340	-3,125	2,654	198%	4,439	142%	51095	Travel/Meeting Expense	-2,115	-9,240	-12,244	7,125	77%	10,129	83%	-33,040
-45,720	-33,948	-48,905	-11,772	-35%	3,185	7%		Total Staff Expense	-142,006	-112,237	-127,330	-29,769	-27%	-14,675	-12%	-448,581
-12,947	-12,945	-14,118	-2	0%	1,171	8%	51090	Telephone	-38,786	-38,815	-41,685	29	0%	2,899	7%	-153,500
-1,538	-2,190	-1,359	652	30%	-179	-13%	55003	Cable/Sat TV Service	-4,957	-6,570	-5,272	1,613	25%	315	6%	-25,840
-7,366	-6,650	-7,112	-716	-11%	-254	-4%	55005	Disposal Fees	-21,095	-21,350	-21,612	255	1%	516	2%	-92,590
-24,215	-21,440	-23,695	-2,775	-13%	-520	-2%	5501...	Electricity	-75,178	-67,920	-72,806	-7,258	-11%	-2,371	-3%	-278,750
-7,943	-7,900	-7,564	-43	-1%	-379	-5%	55020	Natural Gas - Pools	-24,565	-29,300	-29,677	4,735	16%	5,112	17%	-78,000
-10,636	-11,510	-11,229	874	8%	592	5%	55025	Natural Gas - Buildings	-29,421	-38,280	-37,177	8,859	23%	7,756	21%	-87,900
-24,912	-18,990	-24,824	-5,922	-31%	-88	0%	(530...	Fuel & Oil	-44,767	-56,220	-75,937	11,453	20%	31,170	41%	-145,290
-489	-400	-271	-89	-22%	-218	-81%	55027	Propane (LPG)	-1,666	-1,220	-556	-446	-37%	-1,109	-199%	-4,650
-7,165	-7,700	-7,031	535	7%	-134	-2%	55030	Sewer Fees	-21,494	-23,100	-21,093	1,606	7%	-402	-2%	-95,030
-3,206	-2,840	-2,861	-366	-13%	-344	-12%	5503...	Water - Building/Facility	-9,531	-8,570	-8,452	-961	-11%	-1,079	-13%	-40,380
-1,482	-1,150	-1,640	-332	-29%	158	10%	55040	Water - Grounds	-21,146	-3,450	-4,581	-17,696	-513%	-16,564	-362%	-75,000
-101,898	-93,715	-101,703	-8,183	-9%	-195	0%		TOTAL UTILITIES	-292,607	-294,795	-318,848	2,188	1%	26,242	8%	-1,076,930
								SUPPLIES & MAINTENANCE EXPENSE								
-2,991	-2,130	-3,321	-861	-40%	330	10%	56010	Security Exp	-3,600	-2,990	-4,813	-610	-20%	1,213	25%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-750	0	750	100%	0	0%	-1,500
-10,443	-9,590	-10,608	-853	-9%	165	2%	56520	Linen Service	-33,732	-28,440	-27,427	-5,292	-19%	-6,306	-23%	-119,159
-7,938	-7,150	-9,706	-788	-11%	1,768	18%	56530	Janitorial Services & Supplies	-24,004	-22,050	-27,509	-1,954	-9%	3,505	13%	-88,450
-448	-740	-448	292	39%	0	0%	56535	Pest Control	-1,635	-2,285	-1,656	651	28%	21	1%	-10,455
-7,788	-4,666	-658	-3,122	-67%	-7,130	-1084%	52020	Contract Fees	-17,342	-13,618	-1,501	-3,724	-27%	-15,840	-1055%	-53,592
0	-1,320	0	1,320	100%	0	0%	52022	Veterinary Services	0	-1,620	0	1,620	100%	0	0%	-5,720
-1,117	-900	-1,793	-217	-24%	675	38%	52023	Equine Care Services	-1,117	-900	-1,881	-217	-24%	763	41%	-7,250
-2,234	-2,500	-1,680	266	11%	-554	-33%	52024	Offsite Pasturing	-6,703	-7,500	-5,040	797	11%	-1,663	-33%	-20,000
-852	-1,070	-671	218	20%	-181	-27%	53705	Equipment Rental	-2,383	-3,210	-2,180	827	26%	-203	-9%	-20,650
0	-140	0	140	100%	0	0%	57035	Rental Property Expense	0	-420	0	420	100%	0	0%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	0	0	0	0%	0	0%	-13,500
-488	-500	-235	12	2%	-253	-107%	51560	Mbr Srv - Retail COGS	-1,063	-1,500	-699	437	29%	-363	-52%	-7,400
-1,957	-2,240	-3,661	283	13%	1,703	47%	56503	Printed Forms/Ticket Stock	-6,380	-8,270	-8,717	1,890	23%	2,337	27%	-21,460
-394	-500	-794	106	21%	400	50%	51037	Computer Software	-788	-1,300	-1,582	512	39%	794	50%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-394	-950	0	556	59%	-394	0%	-2,200
-1,167	-1,045	-1,236	-122	-12%	69	6%	51050	Furniture and Office Equip	-2,466	-3,785	-4,183	1,319	35%	1,717	41%	-13,415
-2,024	-2,340	-1,814	316	14%	-210	-12%	51060	Office Supplies	-4,656	-7,770	-4,767	3,114	40%	111	2%	-30,040
-1,780	-1,730	-1,462	-50	-3%	-318	-22%	51061	Toner Cartridges	-5,413	-5,790	-6,249	377	7%	836	13%	-22,960
-205	-400	-742	195	49%	537	72%	53530	Signs	-1,947	-1,900	-6,118	-47	-2%	4,171	68%	-14,190
-4,389	-3,915	-2,529	-474	-12%	-1,860	-74%	56501	Operating Supplies	-12,428	-13,085	-11,453	657	5%	-974	-9%	-66,860
-6,736	-5,700	-7,887	-1,036	-18%	1,151	15%	56502	Paper Products - Restaurant	-21,173	-19,700	-24,002	-1,473	-7%	2,830	12%	-77,360
-261	-50	0	-211	-423%	-261	0%	56504	Candle & TableTop Supplies	-570	-150	-494	-420	-280%	-76	-15%	-600
-3,011	-2,450	-2,656	-561	-23%	-355	-13%	56511	Cleaning Supplies - Restaurant	-8,405	-7,200	-8,495	-1,205	-17%	89	1%	-32,750
-1,062	-1,355	-1,709	293	22%	647	38%	56540	Small Tools & Equipment	-4,212	-7,365	-12,846	3,153	43%	8,635	67%	-27,380
-750	-1,225	-655	475	39%	-94	-14%	56545	Safety Equipment	-2,059	-4,725	-5,211	2,666	56%	3,152	60%	-22,680
-493	0	-952	-493	0%	459	48%	56550	Spoilage	-1,875	0	-6,470	-1,875	0%	4,595	71%	0
0	-1,000	-800	1,000	100%	800	100%	51025	Entertainment	0	-3,100	-2,425	3,100	100%	2,425	100%	-12,150
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-23,370
-1,671	-1,825	-2,536	154	8%	865	34%	55532	Special Programs	-5,943	-2,775	-6,571	-3,168	-114%	628	10%	-40,710
0	0	0	0	0%	0	0%	55537	Catering Rentals	-143	0	-551	-143	0%	408	74%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	-500	0	0	-500	0%	-500	0%	-73,600
-944	-500	0	-444	-89%	-944	0%	55550	Ski Team Expense	-1,730	-1,500	-696	-230	-15%	-1,034	-149%	-1,500
								Repairs & Maintenance								
-3,449	-1,750	-3,294	-1,699	-97%	-155	-5%	54210	General/PM	-11,509	-6,550	-9,160	-4,959	-76%	-2,349	-26%	-33,400
-732	-220	-162	-512	-233%	-570	-352%	54220	Plumbing	-2,059	-760	-958	-1,299	-171%	-1,101	-115%	-3,090
-82	-445	-1,037	363	82%	954	92%	54240	Lighting and Electrical	-381	-1,070	-1,236	689	64%	855	69%	-4,080
0	-50	0	50	100%	0	0%	54250	HVAC	0	-150	-32	150	100%	32	100%	-800
0	-200	0	200	100%	0	0%	54252	Carpentry	0	-850	0	850	100%	0	0%	-3,300
-571	-350	-551	-221	-63%	-21	-4%	54254	Elevators	-2,122	-1,050	-2,203	-1,072	-102%	81	4%	-4,200
-327	0	-516	-327	0%	190	37%	54256	Fire Suppression	-1,149	-1,100	-2,162	-49	-4%	1,013	47%	-11,450
0	0	0	0	0%	0	0%	54274	Painting	0	0	0	0	0%	0	0%	-900
-241	-1,797	-695	1,556	87%	455	65%	54290	Other Building	-1,097	-4,531	-2,598	3,434	76%	1,501	58%	-21,450
-5,402	-4,812	-6,255	-590	-12%	853	14%		R&M Building	-18,317	-16,061	-18,350	-2,256	-14%	33	0%	-82,670
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,080
-34	0	-65	-34	0%	32	48%	54350	Ski Trails	-147	0	-65	-147	0%	-82	-125%	0
-36,592	-21,215	-17,721	-15,377	-72%	-18,871	-106%	54380	Snow Removal	-74,548	-66,045	-94,481	-8,503	-13%	19,933	21%	-119,800
-1,000	-1,000	-1,000	0	0%	0	0%	54390	Other Grounds Maint	-3,000	-3,000	-3,559	0	0%	559	16%	-37,900

Tahoe Donner Association
Department P&L Detail (D01)
For the Three Months Ending March 31, 2018
Operating Fund Consolidated

March 2018

Year-to-Date March 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-37,626	-22,215	-18,787	-15,411	-69%	-18,840	-100%			-77,695	-69,045	-98,105	-8,650	-13%	20,410	21%	-160,780
-774	-100	-1,411	-674	-674%	637	45%	54412	R&M Grounds (nonGolf)	-1,914	-1,100	-2,876	-814	-74%	962	33%	-9,300
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Fixed Grip	-77	-1,100	-2,448	1,023	93%	2,371	97%	-3,600
-115	0	-882	-115	0%	767	87%	54418	Ski Lifts, Surface	-141	0	-1,239	-141	0%	1,097	89%	-500
0	0	0	0	0%	0	0%	54419	Terrain Parks	0	0	0	0	0%	0	0%	-4,400
-7,776	-7,700	-6,570	-76	-1%	-1,206	-18%	54421	Snowmaking	-12,050	-22,100	-20,639	10,050	45%	8,589	42%	-80,100
-611	-650	-1,989	39	6%	1,378	69%	54426	Snowcats	-3,400	-1,700	-5,612	-1,700	-100%	2,212	39%	-5,700
-32	-500	-83	468	94%	51	61%	54434	Snowmobiles	-274	-3,000	-362	2,726	91%	89	24%	-15,750
0	0	0	0	0%	0	0%	54438	Golf Maint Eq	0	0	0	0	0%	0	0%	-900
-3,351	-2,425	-5,840	-926	-38%	2,489	43%	54443	Golf Carts Fleet	-6,591	-8,225	-11,855	1,634	20%	5,264	44%	-44,830
-1,438	-4,945	-3,845	3,507	71%	2,407	63%	54448	Rolling, Heavy	-21,706	-11,235	-11,572	-10,471	-93%	-10,134	-88%	-49,450
-175	-1,250	-1,489	1,075	86%	1,314	88%	54452	Rolling, Car/Truck/Bus/Van	-4,588	-4,700	-1,666	112	2%	-2,923	-175%	-15,170
0	-150	0	150	100%	0	0%	54454	F&B Kitchen Equip	-138	-550	0	412	75%	-138	0%	-3,900
0	0	0	0	0%	0	0%	54461	F&B GlassSilverChina	-673	-500	-561	-173	-35%	-112	-20%	-1,500
0	-200	-39	200	100%	39	100%	54463	Bicycles	-632	-1,550	-267	918	59%	-365	-137%	-4,300
0	-220	0	220	100%	0	0%	54470	Fitness Equipment	0	-320	0	320	100%	0	0%	-1,580
-3,561	-5,634	-3,351	2,073	37%	-210	-6%	54481	Office Equip R&M	-10,722	-16,010	-10,650	5,288	33%	-72	-1%	-63,330
-658	-680	-694	22	3%	36	5%	54483	Computer Software Maint	-853	-1,850	-3,349	997	54%	2,495	75%	-7,250
0	-550	-269	550	100%	269	100%	54499	Computer Hardware Maint	-1,387	-1,750	-772	363	21%	-615	-80%	-10,400
-18,491	-25,104	-26,464	6,613	26%	7,972	30%		Other Operating Equip R&M	-65,147	-75,690	-73,867	10,543	14%	8,719	12%	-321,960
0	0	0	0	0%	0	0%	54510	R&M Equipment	0	0	0	0	0%	0	0%	-7,500
0	0	0	0	0%	0	0%	54520	Seed & Sod	0	0	0	0	0%	0	0%	-19,000
0	0	0	0	0%	0	0%	54530	Fertilizer	0	0	0	0	0%	0	0%	-12,000
-1,000	-1,000	0	0	0%	-1,000	0%	54540	Top Dressing	-1,000	-1,000	0	0	0%	-1,000	0%	-4,000
-3,400	-3,400	-633	0	0%	-2,767	-438%	54560	Sand, Gravel, Rock	-3,400	-3,400	-633	0	0%	-2,767	-438%	-10,000
0	0	-523	0	0%	523	100%	54570	Pesticides	0	0	-523	0	0%	523	100%	-3,000
0	0	0	0	0%	0	0%	54590	Irrigation and Drainage	0	-550	0	550	100%	-500	0%	-500
-4,400	-4,400	-1,156	0	0%	-3,244	-281%		All Other Golf Course	-4,400	-4,400	-1,706	0	0%	-2,694	-158%	-56,000
-1,569	-2,000	-1,572	431	22%	2	0%	54710	R&M Golf Course	-4,352	-5,800	-3,858	1,448	25%	-493	-13%	-29,700
0	-150	0	150	100%	0	0%	54720	chemicals	0	-450	0	450	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	equipment	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, regular	0	0	-897	0	0%	897	100%	0
0	0	0	0	0%	0	0%	54790	service, special	-86	0	0	-86	0%	-86	0%	0
-1,569	-2,150	-1,572	581	27%	2	0%		other	-4,438	-6,250	-4,801	1,812	29%	363	8%	-31,500
-670	-500	0	-170	-34%	-670	0%	(575...	R&M Pool Spa	-1,004	-600	-947	-404	-67%	-57	-6%	-191,100
-670	-500	0	-170	-34%	-670	0%		Forestry Management	-1,004	-600	-947	-404	-67%	-57	-6%	-191,100
30,028	16,450	26,177	13,578	83%	3,851	15%	59010	R&M Forestry	63,072	49,350	102,650	13,722	28%	-39,577	-39%	192,280
-38,132	-42,731	-28,056	4,599	11%	-10,076	-36%		Contra - Inter-Dept. Charges	-107,929	-122,696	-95,125	14,768	12%	-12,804	-13%	-651,730
-99,274	-100,062	-86,606	788	1%	-12,668	-15%		R&M subtotal	-280,590	-297,344	-278,662	16,754	6%	-1,929	-1%	-1,503,881
								TOTAL SUPPLIES & MAIN								
								ADMINISTRATIVE & OTHER EXPENSE								
-7,000	-7,000	-17,077	0	0%	10,077	59%	52010	Audit & Tax Services	-7,000	-7,000	-17,077	0	0%	10,077	59%	-27,000
-657	-1,694	-1,562	1,037	61%	905	58%	52015	Consulting Expense	-4,682	-9,080	-2,073	4,398	48%	-2,608	-126%	-26,220
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	0	0	0	0%	0	0%	-1,200
-408	-834	0	426	51%	-408	0%	52017	Po Survey	-1,225	-2,500	0	1,275	51%	-1,225	0%	-10,000
-9,000	-9,200	-10,052	200	2%	1,052	10%	52030	Legal Services	-19,243	-27,600	-28,141	8,358	30%	8,898	32%	-110,000
-3,809	-1,150	-108	-2,659	-231%	-3,701	-3437%	51070	Public Relations	-12,239	-2,450	-279	-9,789	-400%	-11,960	-4293%	-7,150
-3,673	-1,000	-577	-2,673	-267%	-3,096	-536%	55520	Promotion Expense	-5,418	-4,000	-1,923	-1,418	-35%	-3,495	-182%	-7,500
-5,316	-14,250	-15,508	8,934	63%	10,192	66%	55540	Resort Advertising	-27,861	-37,050	-32,605	9,189	25%	4,744	15%	-121,950
-1,000	-1,600	-1,635	600	38%	635	39%	55545	Brochure Distribution	-3,000	-4,800	-2,180	1,800	38%	-820	-38%	-9,100
-252	0	-938	-252	0%	685	73%	55560	Sales specific	-757	0	-1,572	-757	0%	815	52%	0
-50	-350	-96	300	86%	46	48%	51520	Charitable Contributions	-365	-1,050	-171	685	65%	-194	-113%	-4,700
-63	-400	-346	337	84%	283	82%	51530	Community Relations	-278	-400	-346	122	31%	68	20%	-11,660
-1,229	-1,300	-1,131	71	5%	-98	-9%	55538	Reservation Services	-3,425	-3,200	-3,415	-225	-7%	-10	0%	-11,500
-6,514	-4,958	-5,179	-1,556	-31%	-1,335	-26%	55525	Marketing Discounts CoGS	-17,811	-15,160	-16,548	-2,651	-17%	-1,262	-8%	-86,410
-1,811	-2,665	-409	854	32%	-1,402	-342%	51020	Dues & Subscriptions	-7,374	-7,595	-5,352	221	3%	-2,022	-38%	-23,280
-6,457	-6,623	-7,975	166	3%	1,518	19%	51035	Licenses, Permits, Fees	-32,970	-23,450	-22,618	-9,520	-41%	-10,351	-46%	-106,810
-905	-510	-838	-395	-77%	-67	-8%	51096	Mileage Reimbursement	-1,887	-1,330	-2,014	-557	-42%	127	6%	-7,760
-11,118	-400	-6,721	-10,718	-2679%	-4,397	-65%	51515	Board Expense	-12,270	-3,200	-11,095	-9,070	-283%	-1,176	-11%	-16,400
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	83	0	0	-83	0%	-83	0%	-30,000
-3,000	-2,200	-2,292	-800	-36%	-708	-31%	51063	Postage - TDNews	-8,969	-6,600	-6,842	-2,369	-36%	-2,127	-31%	-30,450
-859	-1,190	-750	331	28%	-109	-15%	51065	Postage - General	-2,144	-3,515	-2,166	1,371	39%	23	1%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-3,296	0	-1,436	-3,296	0%	-1,860	-130%	-9,000
-4,049	-524	-60	-3,525	-673%	-3,989	-6666%	51535	Digital Content	-6,713	-1,572	-100	-5,141	-327%	-6,613	-6623%	-6,288
-6,416	-6,200	-7,773	-216	-3%	1,357	17%	51545	Printing - TD News	-18,380	-18,600	-23,390	220	1%	5,010	21%	-84,400
0	-1,000	-3,842	1,000	100%	3,842	100%	51546	Printing - Brochures	0	-3,000	-11,149	3,000	100%	11,149	100%	-24,900
0	0	0	0	0%	0	0%	51547	Printing - Other	-244	0	-1,391	-244	0%	1,147	82%	-100

Tahoe Donner Association
Department P&L Detail (D01)
For the Three Months Ending March 31, 2018
Operating Fund Consolidated

March 2018								Year-to-Date March 2018								
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-6,051	-500	3,166	-5,551	-1110%	-9,217	-291%	56601	Claims Expense	-5,327	-1,300	-20,440	-4,027	-310%	15,113	74%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-186	0	0	-186	0%	-186	0%	52215	Collection Expense	-208	0	0	-208	0%	-208	0%	0
-26,697	-21,020	-28,452	-5,677	-27%	1,755	6%	52220	Credit Card Expense	-78,326	-83,600	-101,710	5,274	6%	23,384	23%	-249,060
-37	0	-285	-37	0%	249	87%	52225	Over/Short	-110	0	-543	-110	0%	433	80%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	300	0	-300	-100%	0	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-6,000	0	6,000	100%	0	0%	-24,000
-50,500	-50,200	-42,900	-300	-1%	-7,600	-18%	52025	Insurance Expense	-151,500	-150,600	-129,300	-900	-1%	-22,200	-17%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-57,564	-57,600	-50,994	36	0%	-6,570	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-11,250	-11,250	-11,250	0	0%	0	0%	-45,000
-179,995	-161,618	-174,087	-18,377	-11%	-5,908	-3%		TOTAL ADMINISTRATIVE & OT	-501,917	-493,202	-508,119	-8,715	-2%	6,202	1%	-1,834,608
-426,887	-389,343	-411,301	-37,544	-10%	-15,586	-4%		TOTAL OPERATING EXPENSES	-1,217,119	-1,197,578	-1,232,959	-19,541	-2%	15,840	1%	-4,864,000
-1,466,363	-1,387,626	-1,415,766	-78,737	-6%	-50,597	-4%		TOTAL PAYROLL AND OPERATI	-4,330,216	-4,361,788	-4,407,193	31,572	1%	76,978	2%	-17,025,000
-158,705	-388,000	-125,664	229,295	59%	-33,041	-26%		N O R 1, before OH	-876,996	-532,000	53,365	-344,996	-65%	-930,361	-1743%	-6,085,000
-158,705	-388,000	-125,664	229,295	59%	-33,041	-26%		N O R 2, after OH	-876,996	-532,000	53,365	-344,996	-65%	-930,361	-1743%	-6,085,000
-1,609,197	-1,495,000	-1,556,326	-114,197	-8%	-52,871	-3%		T O C	-4,706,870	-4,746,000	-4,885,741	39,130	1%	178,870	4%	-18,545,000
-90.1%	-74.0%	-91.9%	-16.1%	-21.1%	01.8%	01.9%		REV to TOC (CRR%)	-81.4%	-88.8%	-101.1%	07.4%	08.4%	19.7%	19.5%	-67.2%
388,000	388,000	502,000	0	0%	-114,000	-23%		Assessment Revenue, Operatin	532,000	532,000	940,000	0	0%	-408,000	-43%	6,085,000
229,295	0	376,336	229,295	0%	-147,041	-39%		NOR AFTER Assessment Reven	-344,996	0	993,365	-344,996	0%	-1,338,361	-135%	0