



Tahoe Donner Association

Finance Reports

April 2018

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: May 17, 2018
Re: **April 2018 Financial Results**



Month - April

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$597,000) which was favorable to budget by \$195,000/25%. Month's operating revenues of \$663,000 were \$212,000/47% favorable to budget and total expenses of \$1,260,000 were \$17,000/1% unfavorable to budget. Compared to last year same month, revenues are down \$172,000/21% and NOR is favorable \$47,000/7%.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$1,474,000) which is unfavorable to budget by \$150,000/11%. YTD operating revenues of \$4,493,000 are \$172,000/4% unfavorable to budget and total expenses of \$5,967,000 are \$22,000/0% favorable to budget. Compared to last year to date, revenues are down \$1,281,000/22%, expenses are down favorably \$398,000/6% and resulting NOR is unfavorable \$884,000/150%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$2,000/0% and passes sold down 16/1%.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/departments financial performance. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

Trout Creek Recreation Center				Guest Mix and %tl %G						Guest	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			Revenue	
Jan16	12,207	2,077	17%							\$	15,740
Jan17	9,600	1,924	20%							\$	14,474
Jan18	12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$	20,430
Feb16	11,255	2,197	20%							\$	16,478
Feb17	10,174	2,344	23%							\$	17,312
Feb18	10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$	16,870
Mar16	12,230	1,889	15%							\$	13,802
Mar17	10,202	1,930	19%							\$	14,338
Mar18	9,915	1,501	15%	639	6%	43%	862	9%	57%	\$	15,174
Apr16	9,805	1,128	12%							\$	8,048
Apr17	9,858	1,692	17%							\$	12,824
Apr18	8,893	1,012	11%	420	5%	42%	592	7%	58%	\$	10,346
YTD Apr16	45,497	7,291	16%							\$	54,068
YTD Apr17	39,834	7,890	20%							\$	58,948
YTD Apr18	41,597	6,108	15%	2,455	6%	40%	3,653	9%	60%	\$	62,820
2018/day 120	347	51		20			30			\$	524

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLKing holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,351,000 were unfavorable \$73,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$1,725,000 were unfavorable \$104k/6% to budget and favorable \$251k/13% to prior year. YTD NOR of \$626,000 is unfavorable \$177k/22% to budget and unfavorable \$518k/45% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

Cross Country Ski. YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$278k/30% to prior year. YTD NOR of \$239,000 is favorable \$1k/0% to budget and unfavorable \$123k/34% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18.

The Lodge. YTD revenues of \$565,000 were favorable \$14k/3% to budget and unfavorable \$95k/14% to prior year. YTD NOR loss of (\$195,000) is unfavorable \$30k/18% to budget and unfavorable \$60k/45% to prior year. YTD cogs of 34% compares to budget 31% and prior year 33%.

SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

Pizza. YTD revenues of \$140,000 are favorable \$19k/16% to budget and favorable \$9k/6% to prior year. YTD NOR loss of (\$35,000) is unfavorable \$1k/4% to budget and unfavorable \$9k/32% to prior year. YTD cogs of 30% compares to budget 30% and prior year 34%.

Alder Creek Café. YTD revenues of \$116,000 are unfavorable \$12k/9% to budget and unfavorable \$58k/33% to prior year. YTD total expenses of \$165,000 are unfavorable \$6k/4% to budget and favorable \$43k/21% to prior year. YTD NOR loss of (\$48,000) is unfavorable \$18k to budget and unfavorable \$15k to prior year. YTD cogs of 35% compares to budget 31% and prior year 37%.

Other

a) Recreation Fee. New cycle started 5/1/2017.

- o 04/30/2018 – **2018/2019** – sold 2,887, revenues of \$734,000, (vs py; volume up 1%, revenue up .47%)
- o 04/30/2017 – 2017/2018 – sold 2,859, revenues of \$730,000

- o 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 RecFee Revenue over \$1m for 1st time
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle; \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

b) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 04/30/xx:

04/30/18 - 2018 - 84 or 1.3% of units

04/30/17 - 2017 - 116 or 1.8% of units

04/30/16 - 2016 - 112 or 1.7% of units

04/30/15 - 2015 - 109 or 1.7% of units

as of 03/31/xx:

03/31/18 - 2018 - 154 or 2.4% of units

03/31/17 - 2017 - 228 or 3.5% of units

03/31/16 - 2016 - 194 or 3.0% of units

03/31/15 - 2015 - 162 or 2.5% of units

as of 02/28/xx:

02/28/18 - 2018 - 781 or 12.1% of units

02/28/17 - 2017 - 1243 or 19.2% of units

02/28/16 - 2016 - 813 or 12.6% of units

02/28/15 - 2015 - 888 or 13.7% of units

as of 01/31/xx:

01/31/18 - 2018 - 2944 or 45.5% of units

01/31/17 - 2017 - 3283 or 50.7% of units

01/31/16 - 2016 - 3402 or 52.6% of units

01/31/15 - 2015 - 2840 or 43.9% of units

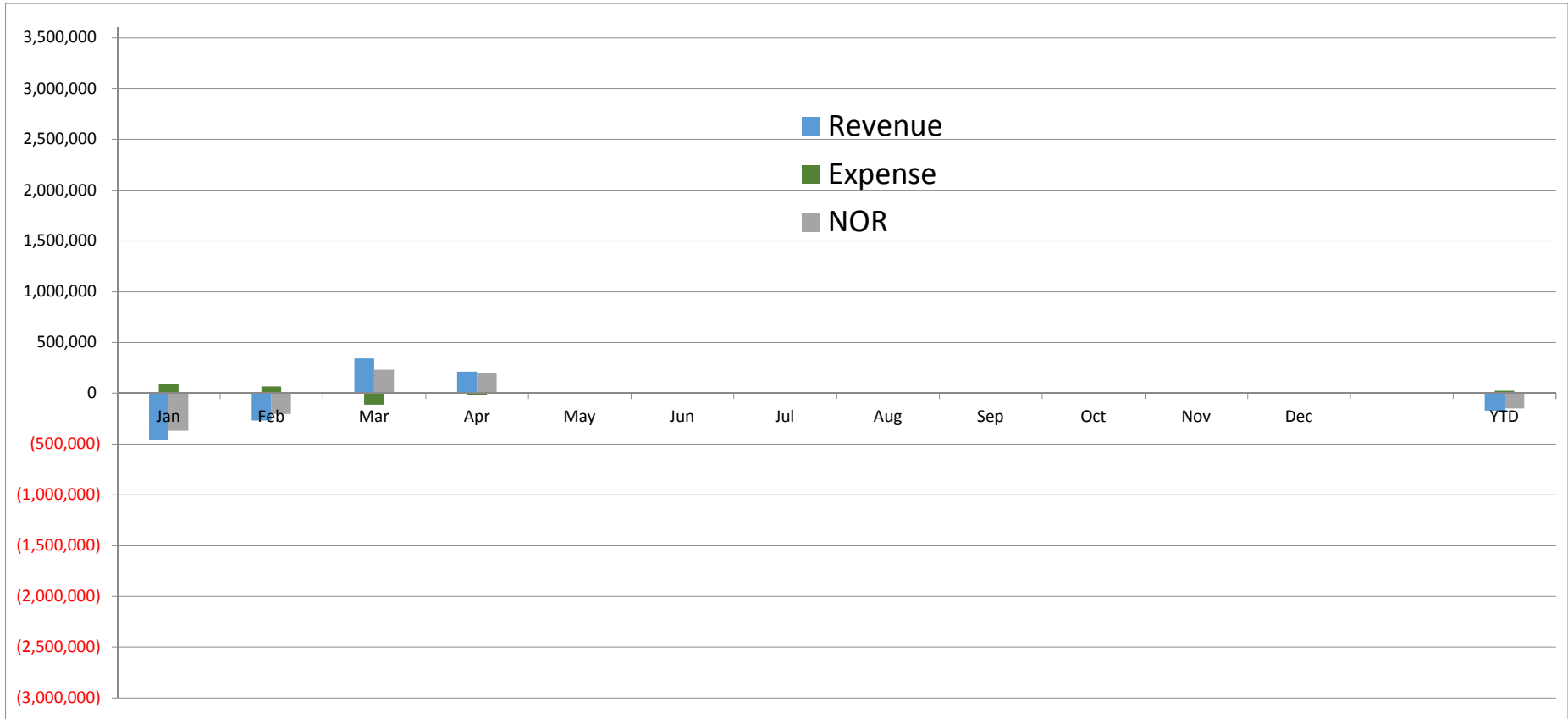
Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

Tahoe Donner Association

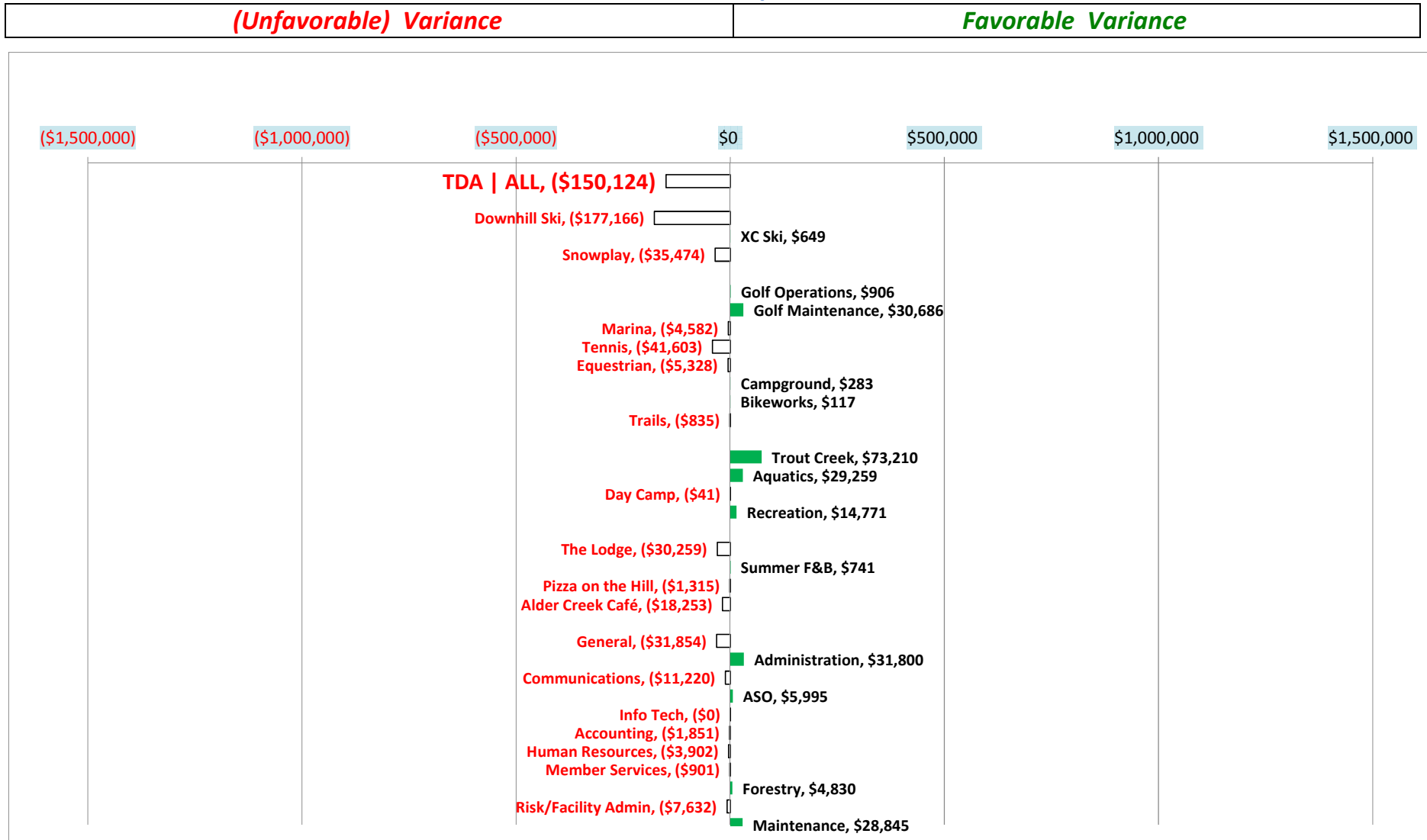
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the four months ending April 2018

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	343,492	212,358	0	0	0	0	0	0	0	0	(171,768)
Expense	89,073	64,254	(114,197)	(17,486)	0	0	0	0	0	0	0	0	21,644
NOR	(369,717)	(204,574)	229,295	194,872	0	0	0	0	0	0	0	0	(150,124)



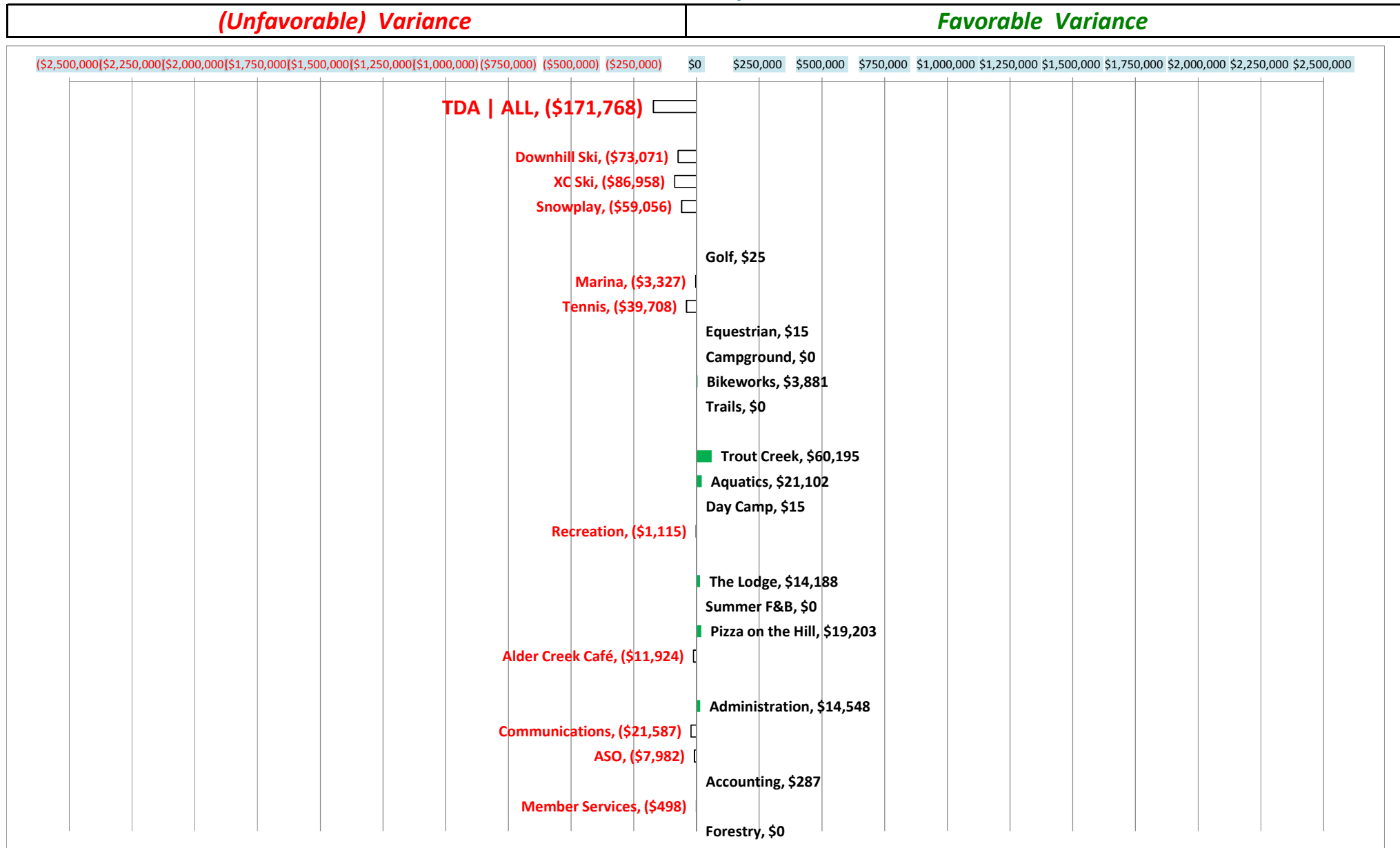
Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **April 2018**



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date April 2018



Tahoe Donner Association																				
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)																				
Year to Date April 2018																				
Operating Revenue excludes Annual Assessment All amounts are variances to Budget Favorable (Unfavorable)																				
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date							
TDA ALL	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (150,124)							
Downhill Ski	(282,324)	(119,247)	125,316	99,089	-	-	-	-	-	-	-	-	(177,166)							
XC Ski	(34,019)	(73,347)	72,929	35,086	-	-	-	-	-	-	-	-	649							
Snowplay	(30,424)	(28,244)	33,623	(10,429)	-	-	-	-	-	-	-	-	(35,474)							
Golf Operations	322	(1,160)	(312)	2,056	-	-	-	-	-	-	-	-	906							
Golf Maintenance	8,907	14,268	4,916	2,595	-	-	-	-	-	-	-	-	30,686							
Marina	(121)	(629)	(300)	(3,532)	-	-	-	-	-	-	-	-	(4,582)							
Tennis	(24)	(375)	(360)	(40,844)	-	-	-	-	-	-	-	-	(41,603)							
Equestrian	(1,057)	(1,092)	(134)	(3,046)	-	-	-	-	-	-	-	-	(5,328)							
Campground	(29)	(45)	164	193	-	-	-	-	-	-	-	-	283							
Bikeworks	-	(58)	-	175	-	-	-	-	-	-	-	-	117							
Trails	41	(426)	(707)	257	-	-	-	-	-	-	-	-	(835)							
Trout Creek	4,629	(5,143)	3,914	69,810	-	-	-	-	-	-	-	-	73,210							
Aquatics	2,649	3,285	(990)	24,315	-	-	-	-	-	-	-	-	29,259							
Day Camp	(9)	(8)	(60)	37	-	-	-	-	-	-	-	-	(41)							
Recreation	4,432	2,344	3,998	3,997	-	-	-	-	-	-	-	-	14,771							
The Lodge	(16,319)	(13,185)	(6,819)	6,063	-	-	-	-	-	-	-	-	(30,259)							
Summer F&B	125	148	188	280	-	-	-	-	-	-	-	-	741							
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	-	-	-	-	-	-	-	-	(1,315)							
Alder Creek Café	(11,927)	(8,851)	2,173	353	-	-	-	-	-	-	-	-	(18,253)							
General	11,671	4,706	(19,554)	(28,677)	-	-	-	-	-	-	-	-	(31,854)							
Administration	7,226	1,606	9,391	13,578	-	-	-	-	-	-	-	-	31,800							
Communications	(1,549)	(4,040)	(7,853)	2,221	-	-	-	-	-	-	-	-	(11,220)							
ASO	(1,344)	6,463	1,848	(971)	-	-	-	-	-	-	-	-	5,995							
Info Tech	(2,633)	(422)	(355)	3,410	-	-	-	-	-	-	-	-	(0)							
Accounting	(7,641)	7,043	3,124	(4,376)	-	-	-	-	-	-	-	-	(1,851)							
Human Resources	(5,507)	4,777	(5,592)	2,420	-	-	-	-	-	-	-	-	(3,902)							
Member Services	3,330	1,826	(945)	(5,112)	-	-	-	-	-	-	-	-	(901)							
Forestry	(5,378)	(2,962)	5,332	7,837	-	-	-	-	-	-	-	-	4,830							
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	-	-	-	-	-	-	-	-	(7,632)							
Maintenance	(2,662)	11,621	10,043	9,844	-	-	-	-	-	-	-	-	28,845							

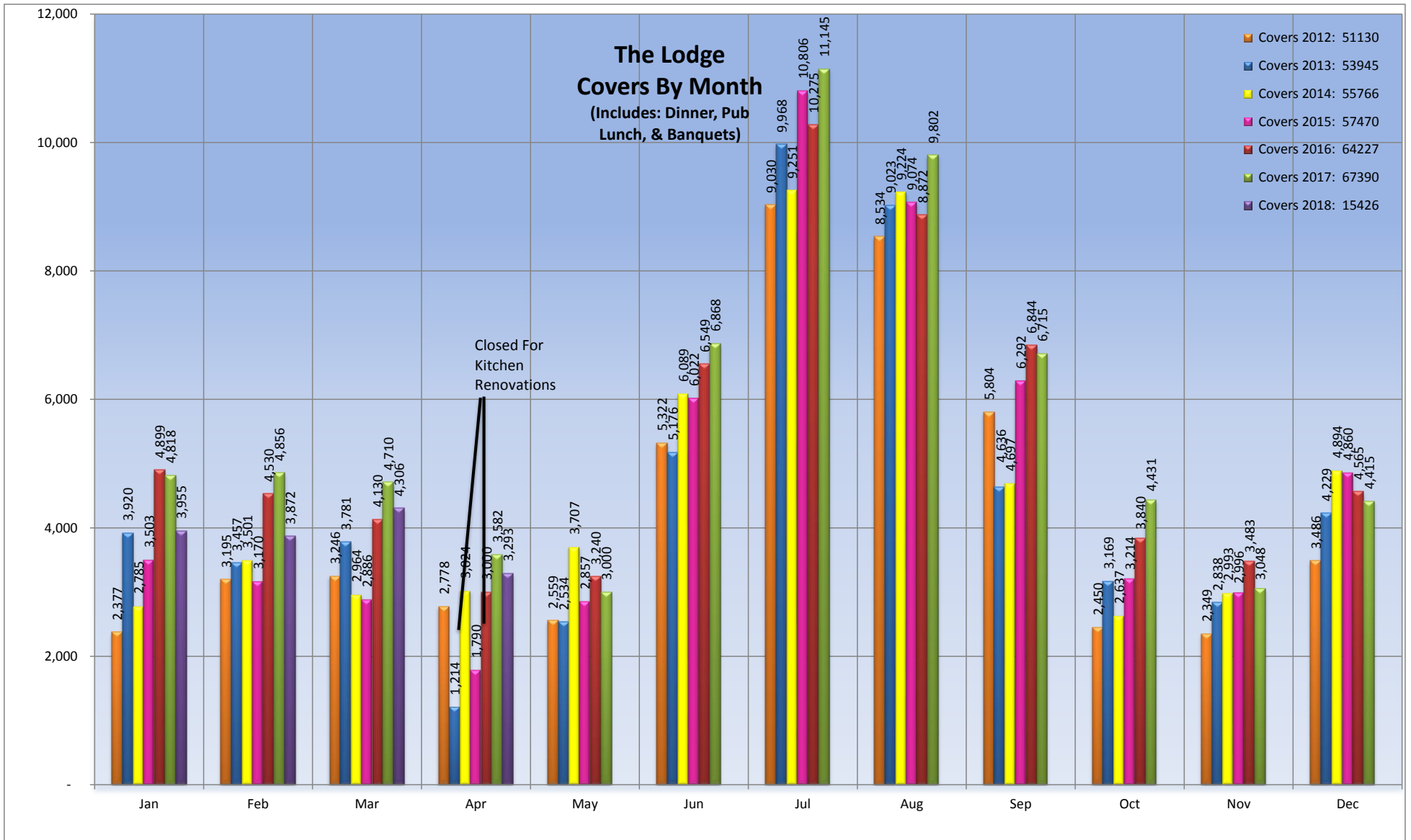
Tahoe Donner Association

Operating Revenue Variances Report

Year to Date April 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ 343,492	\$ 212,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (171,768)
Downhill Ski	(301,524)	(84,702)	184,343	128,813	-	-	-	-	-	-	-	-	(73,071)
XC Ski	(90,189)	(128,068)	93,583	37,716	-	-	-	-	-	-	-	-	(86,958)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	-	-	-	-	-	-	-	-	25
Marina	-	-	-	(3,327)	-	-	-	-	-	-	-	-	(3,327)
Tennis	-	-	-	(39,708)	-	-	-	-	-	-	-	-	(39,708)
Equestrian	-	-	-	15	-	-	-	-	-	-	-	-	15
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	3,881	-	-	-	-	-	-	-	-	3,881
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,726	(3,028)	(95)	58,592	-	-	-	-	-	-	-	-	60,195
Aquatics	-	-	24	21,078	-	-	-	-	-	-	-	-	21,102
Day Camp	-	-	-	15	-	-	-	-	-	-	-	-	15
Recreation	(400)	(400)	(300)	(15)	-	-	-	-	-	-	-	-	(1,115)
The Lodge	(8,715)	(12,315)	16,148	19,069	-	-	-	-	-	-	-	-	14,188
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	1,870	5,829	9,511	1,993	-	-	-	-	-	-	-	-	19,203
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	-	-	-	-	-	-	-	-	(11,924)
Administration	2,205	842	6,872	4,628	-	-	-	-	-	-	-	-	14,548
Communications	(5,881)	(5,732)	(7,140)	(2,834)	-	-	-	-	-	-	-	-	(21,587)
ASO	(4,557)	1,706	(1,173)	(3,958)	-	-	-	-	-	-	-	-	(7,982)
Accounting	56	4	87	140	-	-	-	-	-	-	-	-	287
Member Services	(135)	(339)	(349)	325	-	-	-	-	-	-	-	-	(498)
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-

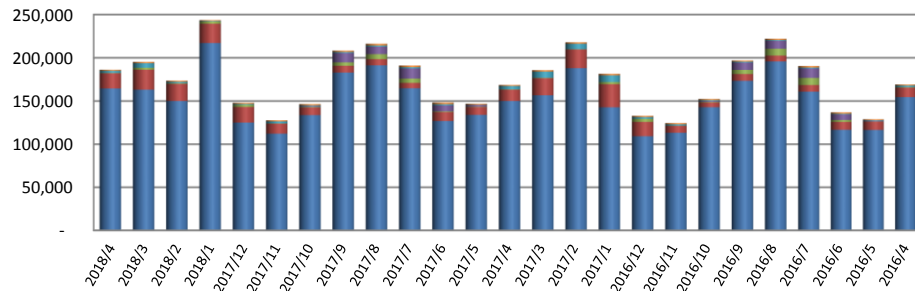


* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations

** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations

*** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



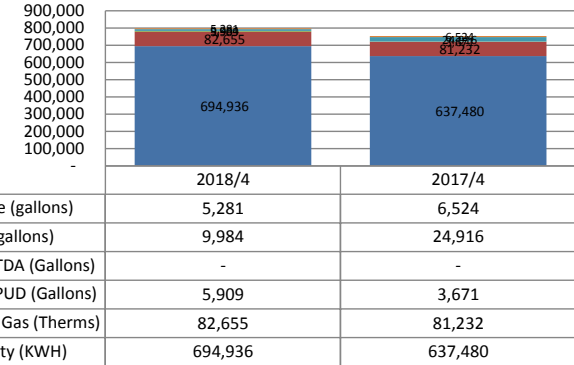
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2018 04
▲ ▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.97 10% 0%	\$3.64 23% 1%	\$2.59 0% 0%
LTM Trend Sparkline	\$Cost Current Mth %Chg Same Mth PY %Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

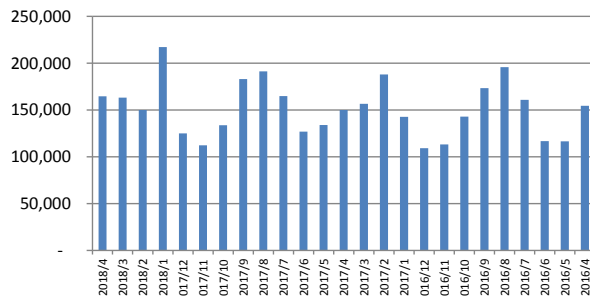


Data Available thru (yyyy/mm) - 2018/04

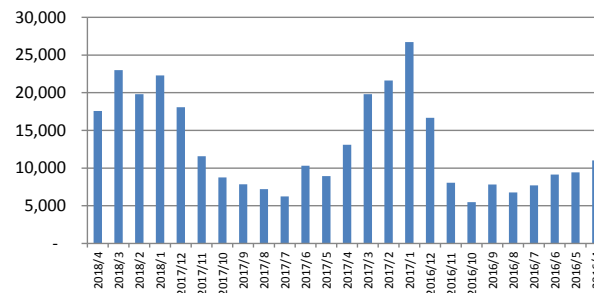
This Report is volumes not dollars

Note the scale varies with each Chart presented.

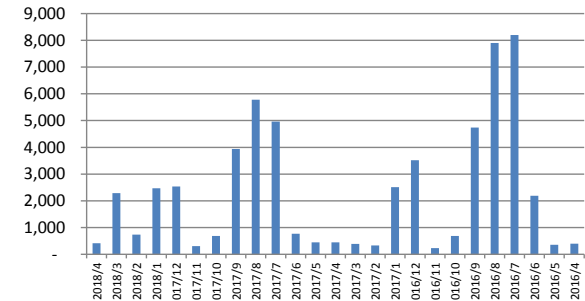
Electricity (KWH)



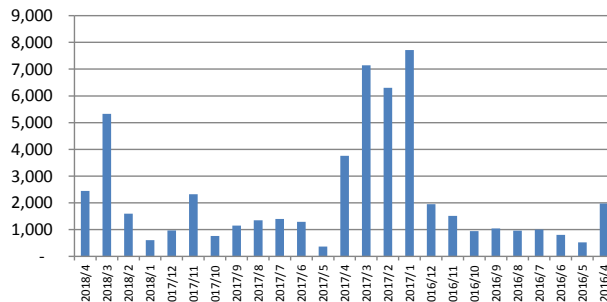
Natural Gas (Therms)



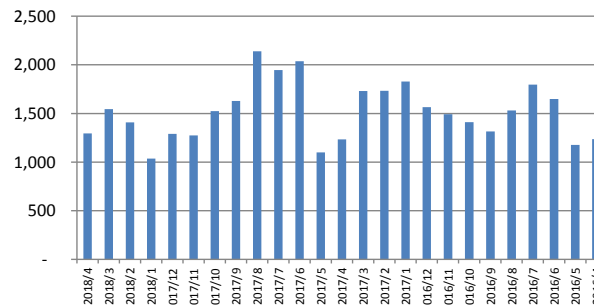
Water-PUD (000 Gallons)



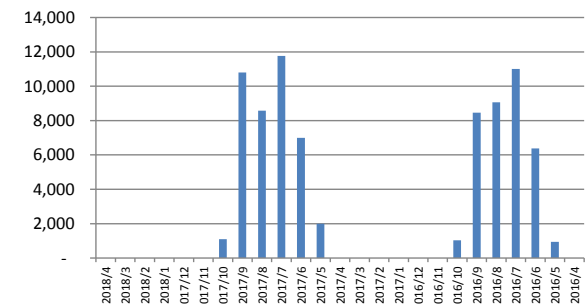
Diesel (gallons)



Gasoline (gallons)

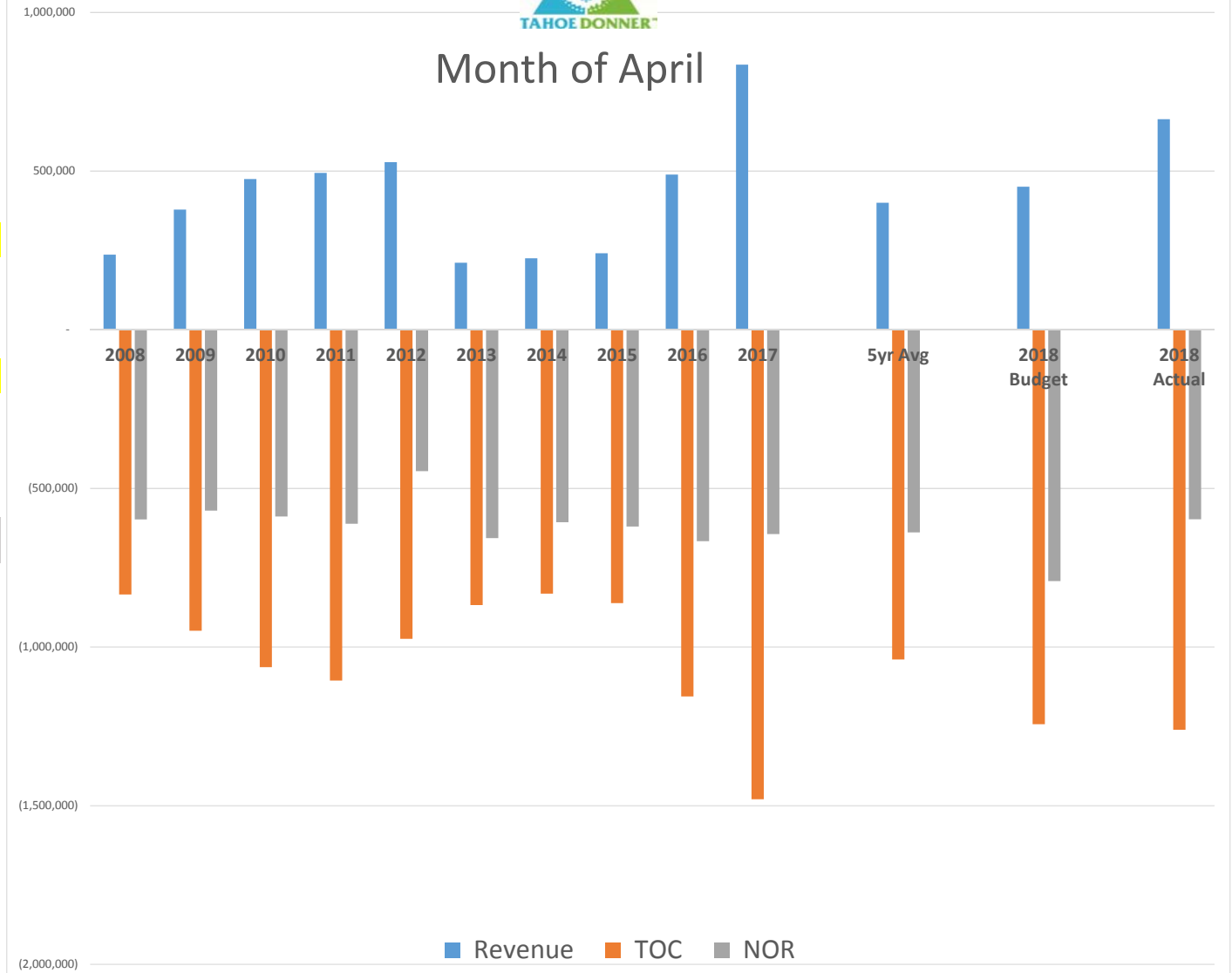


Water-TDA (000 Gallons)





Month of April



Month of April			
	Revenue	TOC	NOR
2008	236,615	(834,007)	(597,392)
2009	378,491	(948,458)	(569,967)
2010	474,767	(1,063,203)	(588,436)
2011	494,370	(1,105,503)	(611,133)
2012	528,212	(973,929)	(445,716)
2013	211,096	(867,692)	(656,596)
2014	225,177	(831,357)	(606,180)
2015	241,185	(861,345)	(620,160)
2016	489,071	(1,155,358)	(666,287)
2017	835,432	(1,479,246)	(643,814)
5yr Avg	400,392	(1,039,000)	(638,607)
2018 Budget	451,000	(1,243,000)	(792,000)
2018 Actual	663,358	(1,260,486)	(597,128)
Var to Bdg	212,358 47%	(17,486) -1%	194,872 25%
Var to PY	(172,074) -21%	218,760 15%	46,686 7%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of April 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
8,893	9,000	9,858	(107)	-1%	(965)	-10%	Private Amenities	41,597	40,800	39,828	797	2%	1,769	4%	210,800
8,893	9,000	9,858	(107)	-1%	(965)	-10%	Trout Creek Rec Ctr	41,597	40,800	39,828	797	2%	1,769	4%	147,000
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	41,600
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	17,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
11,837	9,307	19,465	2,530	27%	(7,628)	-39%	Public Amenities	90,580	100,393	124,365	(9,813)	-10%	(33,785)	-27%	259,960
4,162	2,500	5,428	1,662	66%	(1,266)	-23%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
1,225	800	3,421	425	53%	(2,196)	-64%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
85	475	1,705	(390)	-82%	(1,620)	-95%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	19,200
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,000
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,293	2,720	3,971	573	21%	(678)	-17%	The Lodge Covers	15,426	14,800	18,355	626	4%	(2,929)	-16%	54,700
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,000
1,762	1,608	2,108	154	10%	(346)	-16%	Pizza on the Hill Covers	11,595	10,058	9,936	1,537	15%	1,659	17%	43,700
1,310	1,204	2,832	106	9%	(1,522)	-54%	Alder Creek Café Covers	11,465	12,840	17,343	(1,375)	-11%	(5,878)	-34%	31,300
20,730	18,307	29,323	2,423	13%	(8,593)	-29%	Amenities Total	132,177	141,193	164,193	(9,016)	-6%	(32,016)	-19%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of April 2018
variances presented as | Favorable Unfavorable
5/17/2018

Revenue \$ 663,400 | 212,400 / 47% to Budget
| -172,100 / -21% to Prior Year

Variance amount & % versus Budget for the Dept

r1	128,800	78%	Downhill Ski. Access up \$63k/102% to budget, down \$32k/20% to PY. Lesson and Rentals favorable \$47k/64% to budget.
r2	58,600	104%	Trout Creek. Seeing benefit of re-allocation of 2017/2018 Recreation Fee, based on actual usage.
r3	-39,700	0%	Tennis. Negatively impacted by re-allocation of 2017/2018 Recreation Fee, based on actual usage.
r4	37,700	126%	Cross Country. Access up \$31k/142% to budget, down \$17k/24% to PY. Lesson and Rentals favorable \$4k/58% to budget. Decent month despite early closure in April.
r5	21,100	176%	Aquatics. Benefitting from re-allocation of 2017/2018 Recreation Fee, based on actual usage.
r6	19,100	19%	The Lodge. Strong month, but compares negatively \$21k/15% to PY.
r7	-16,500	-276%	Snowplay. Access down \$5k/83% to budget, \$19k/95% to PY. Negatively impacted by re-allocation of 2017/2018 Recreation Fee, based on actual usage.
r8	4,628	35%	Administration. Interest income up \$8k, delinquency fees down \$3k.
r9			
r10	-1,328	-	all other variances, net
tl	212,400	47%	

Expense \$ 1,260,500 | -17,500 / -1% to Budget
| 218,800 / 15% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-29,700	-13%	Downhill Ski. Payroll unfavorable to budget \$18k/13%. COGS unfavorable to budget \$5k/46%. Relates to increased access.
e2	-28,700	-35%	General. Board expense unfavorable to budget \$25k/951%, \$19k/233% to PY.
e3	-13,000	8%	The Lodge. Increased revenue, increased cost to serve. COGS unfavorable \$12k/37% to budget.
e4	11,200	15%	Trout Creek. Payroll favorable \$11k/21% to budget, \$19k/233% to PY.
e5	9,800	15%	Maintenance. Variance primarily timing between months.
e6	8,900	14%	Administration. Payroll down \$7k/12% to budget. All other variances net.
e7	7,800	21%	Forestry. Expense timing differences
e8	6,400	23%	Risk & Facility Admin. Payroll favorable to budget \$6k/24%. Compares to PY.
e9	6,100	45%	Snowplay. Expense timing variances.
e10	3,700	-	all other variances, net (primarily timing variances between months)
tl	-17,500	-1%	

(17,500) Expense Variances to BDG co-wide recap

-25,100	-47%	Cogs
600	0%	Payroll Direct
22,300	12%	Payroll Burden
-15,300	-4%	Expenses

218,800 Expense Variances to Prior Year, co-wide

12,700	14%	Cogs
44,200	7%	Payroll Direct
22,300	12%	Payroll Burden
139,600	26%	Expenses

N O R \$ (597,100) | 194,900 / 25% to Budget
| 46,700 / 7% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date April 2018 { 4 of 12 months }

variances presented as | Favorable -Unfavorable

5/17/2018

Revenue \$ 4,493,200 | -171,800 / -4% to Budget
| -1,281,300 / -22% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-87,000	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and Rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r2	-73,100	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$90k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r3	60,195	24%	Trout Creek. Benefitting from \$60k re-allocation of 17/18 Recreation Fee.
r4	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r5	-39,700	0%	Tennis. Negatively impacted by re-allocation of 17/18 Recreation Fee.
r6	-21,600	-32%	Communications. Continued decline in Ad Revenue.
r7	21,100	44%	Aquatics. Benefitting from re-allocation of 17/18 Recreation Fee.
r8	19,200	16%	POTH. Maintaining momentum throughout the winter season.
r9	14,500	15%	Administration. Interest income up \$22k, compares favorably \$8k/48% pytd.
r10	-6,295	-	all other variances, net
tl	-171,800	-4%	

Expense \$ 5,967,400 | 21,600 / 0% to Budget
| 397,600 / 6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-104,100	-6%	Downhill Ski. Payroll unfavorable to budget \$83k/8%, favorable \$183k/14% pytd.
e2	87,600	18%	Cross Country. Reduced costs due to limited operations. Down \$154,000/28% pytd.
e3	-44,400	-6%	The Lodge. Expense timing variances. Compares favorably \$34k/4% pytd.
e4	-31,900	-11%	General. Board Expense unfavorable to budget \$33k, unfavorable \$20k/102% pytd.
e5	31,600	17%	Golf. Payroll favorable to budget \$33k/24%, \$22k/18% pytd. Position vacancy primary driver.
e6	28,800	11%	Maintenance. Expense timing variances.
e7	23,600	24%	Snowplay. Reduced costs due to minimal YTD operations. Compares to \$16k/17% pytd.
e8	-20,500	-13%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e9	17,300	7%	Administration. Payroll favorable to budget \$10k/5%, unfavorable \$11k/6% pytd.
e10	33,600	1%	all other variances, net (mix of timing variances between months and real savings).
tl	21,600	0%	

21,600 ExpenseVariances to BDG co-wide recap

-17,500	-4%	Cogs
-44,500	-1%	Payroll Direct
118,500	12%	Payroll Burden
-34,900	-2%	Expenses

397,600 ExpenseVariances to Prior Year, co-wide

114,600	20%	Cogs
10,400	0%	Payroll Direct
117,200	12%	Payroll Burden
155,400	9%	Expenses

NOR \$ (1,474,100) | -150,100 / -11% to Budget
| -883,700 / -150% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of April 2018



Total Operating Fund - Month								Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Pctg		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 663,358	\$ 451,000	\$ 835,432	\$ 212,358	47%	\$ (172,074)	-21%		Revenue	\$ 613,557	\$ 214,057	54%	\$ (180,060)	-23%	\$ 49,801	\$ (1,699)	-3%	\$ 7,986	19%
72,610	47,000	82,288	25,610	54%	(9,678)	-12%		Recreation Fee	72,610	25,610	54%	(9,678)	-12%	-	-	0%	-	0%
192,052	102,400	262,711	89,652	88%	(70,658)	-27%		Access & Use Fees	192,052	89,652	88%	(70,658)	-27%	-	-	0%	-	0%
185,635	151,700	244,476	33,935	22%	(58,841)	-24%		Food and Beverage	185,635	33,735	22%	(58,841)	-24%	-	200	-100%	-	0%
23,295	9,000	23,935	14,295	159%	(640)	-3%		Retail Product	22,187	13,987	171%	(1,098)	-5%	1,108	308	39%	459	71%
138,716	87,600	177,066	51,116	58%	(38,350)	-22%		Lessons & Rentals	138,341	50,741	58%	(38,725)	-22%	375	375	0%	375	0%
51,050	53,300	44,957	(2,250)	-4%	6,093	14%		Other	2,733	333	14%	(1,060)	-28%	48,317	(2,583)	-5%	7,153	17%
(78,838)	(53,744)	(91,518)	(25,094)	-47%	12,680	14%		Cost of Goods Sold	(78,838)	(25,094)	-47%	12,680	14%	-	-	0%	-	0%
(615,394)	(615,965)	(659,564)	571	0%	44,169	7%		Payroll Direct	(337,823)	(9,527)	-3%	63,460	16%	(277,572)	10,097	4%	(19,290)	-7%
(170,271)	(192,603)	(192,566)	22,332	12%	22,295	12%		Payroll Burden	(96,769)	8,193	8%	29,798	24%	(73,502)	14,139	16%	(7,503)	-11%
(785,665)	(808,568)	(852,130)	22,903	3%	66,465	8%		Payroll Total	(434,591)	(1,333)	0%	93,258	18%	(351,074)	24,236	6%	(26,793)	-8%
(395,983)	(380,688)	(535,598)	(15,295)	-4%	139,616	26%		Expenses	(212,008)	717	0%	21,657	9%	(183,975)	(16,012)	-10%	117,959	39%
(24,398)	(45,060)	(25,390)	20,662	46%	992	4%		Personnel Costs	(14,761)	16,409	53%	5,272	26%	(9,637)	4,253	31%	(4,280)	-80%
(75,379)	(67,295)	(68,809)	(8,084)	-12%	(6,569)	-10%		Utilities	(54,290)	(6,655)	-14%	(6,667)	-14%	(21,089)	(1,429)	-7%	98	0%
(11,626)	(9,740)	(14,162)	(1,886)	-19%	2,537	18%		Fuel Costs	(9,126)	(2,426)	-36%	1,846	17%	(2,500)	540	18%	691	22%
(59,969)	(63,736)	(215,485)	3,767	6%	155,515	72%		Supplies	(41,407)	(3,792)	-10%	5,203	11%	(18,563)	7,558	29%	150,312	89%
(48,226)	(52,545)	(46,951)	4,319	8%	(1,275)	-3%		Repairs & Maintenance	(33,587)	4,498	12%	(929)	-3%	(14,639)	(179)	-1%	(345)	-2%
(2)	(7,000)	(157,000)	6,999	100%	156,999	100%		Forestry Land Maint	-	-	0%	-	0%	(2)	6,999	100%	156,999	100%
(50,500)	(50,200)	(68,100)	(300)	-1%	17,600	26%		Insurance	(36,000)	(300)	-1%	19,800	35%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%		Taxes-Property&Income	-	-	0%	-	0%	(22,938)	12	0%	(2,190)	-11%
(16,523)	(9,600)	(17,641)	(6,923)	-72%	1,118	6%		Credit Card Fees	(14,639)	(5,849)	-67%	985	6%	(1,884)	(1,074)	-133%	133	7%
(5,744)	(8,102)	(6,774)	2,358	29%	1,031	15%		Licenses Permits Fees	(1,806)	2,544	58%	(476)	-36%	(3,937)	(185)	-5%	1,507	28%
(80,679)	(44,460)	105,463	(36,219)	-81%	(186,142)	176%		All other expenses	(6,392)	(3,712)	-139%	(3,377)	-112%	(74,287)	(32,507)	-78%	(182,765)	168%
\$ (597,128)	\$ (792,000)	\$ (643,814)	\$ 194,872	25%	\$ 46,686	7%		Net Operating Result	\$ (111,880)	\$ 188,347	63%	\$ (52,466)	88%	\$ (485,248)	\$ 6,525	-1%	\$ 99,152	-17%
(1,260,486)	(1,243,000)	(1,479,246)	(17,486)	-1%	218,760	15%		<i>Total Operating Costs</i>	(725,437)	(25,710)	-4%	127,594	15%	(535,048)	8,225	2%	91,166	15%
792,000	792,000	800,000	-	0%	(8,000)	-1%		Assessment Revenue						792,000	-	0%	(8,000)	-1%
-	-	-	-	0%	-	0%		Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%		Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%		New Equipment Fund						-	-	0%	-	0%
792,000	792,000	800,000	-	0%	(8,000)	-1%		Net, Operating Fund Portion						792,000	-	0%	(8,000)	-1%
\$ 194,872	\$ -	\$ 156,186	\$ 194,872	NA	\$ 38,686	-25%		Net Result	\$ (111,880)	\$ 188,347	-63%	\$ (52,466)	88%	\$ 306,752	\$ 6,525	2%	\$ 91,152	42%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the four months ending April 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 4,493,232	\$ 4,665,000	\$ 5,774,537	\$ (171,768)	-4%	\$ (1,281,305)	-22%	Revenue	\$ 4,282,264	\$ (156,536)	-4%	\$ (1,272,736)	-23%	\$ 210,968	\$ (15,232)	-7%	\$ (8,569)	-4%
231,610	206,000	220,288	25,610	12%	11,322	5%	Recreation Fee	231,610	25,610	12%	11,322	5%	-	-	0%	-	0%
1,413,712	1,632,200	2,078,208	(218,488)	-13%	(664,496)	-32%	Access & Use Fees	1,413,712	(218,488)	-13%	(664,496)	-32%	-	-	0%	-	0%
1,100,210	1,110,400	1,369,293	(10,190)	-1%	(269,084)	-20%	Food and Beverage	1,100,210	(10,790)	-1%	(269,084)	-20%	-	600	-100%	-	0%
172,868	164,200	220,691	8,668	5%	(47,822)	-22%	Retail Product	169,071	8,071	5%	(49,541)	-23%	3,797	597	19%	1,719	83%
1,276,586	1,271,600	1,591,332	4,986	0%	(314,746)	-20%	Lessons & Rentals	1,276,211	4,611	0%	(315,121)	-20%	375	375	0%	375	0%
298,245	280,600	294,725	17,645	6%	3,520	1%	Other	91,450	34,450	60%	14,183	18%	206,796	(16,804)	-8%	(10,663)	-5%
(455,493)	(437,956)	(570,065)	(17,537)	-4%	114,572	20%	Cost of Goods Sold	(455,223)	(17,267)	-4%	114,842	20%	(270)	(270)	0%	(270)	0%
(3,068,357)	(3,023,883)	(3,078,760)	(44,474)	-1%	10,403	0%	Payroll Direct	(1,903,489)	(41,925)	-2%	135,669	7%	(1,164,868)	(2,549)	0%	(125,266)	-12%
(830,405)	(948,895)	(947,604)	118,490	12%	117,200	12%	Payroll Burden	(516,945)	68,306	12%	155,491	23%	(313,459)	50,185	14%	(38,291)	-14%
(3,898,762)	(3,972,778)	(4,026,364)	74,016	2%	127,603	3%	Payroll Total	(2,420,435)	26,380	1%	291,160	11%	(1,478,327)	47,636	3%	(163,558)	-12%
(1,613,102)	(1,578,266)	(1,768,557)	(34,836)	-2%	155,455	9%	Expenses	(1,035,063)	(16,811)	-2%	54,966	5%	(578,038)	(18,024)	-3%	100,490	15%
(166,404)	(157,297)	(152,720)	(9,107)	-6%	(13,683)	-9%	Personnel Costs	(120,360)	(6,653)	-6%	(2,594)	-2%	(46,043)	(2,453)	-6%	(11,089)	-32%
(323,218)	(305,870)	(311,721)	(17,348)	-6%	(11,497)	-4%	Utiliites	(240,785)	(16,095)	-7%	(18,721)	-8%	(82,433)	(1,253)	-2%	7,224	8%
(56,393)	(65,960)	(90,099)	9,567	15%	33,706	37%	Fuel Costs	(42,945)	6,655	13%	25,347	37%	(13,449)	2,911	18%	8,359	38%
(278,402)	(295,204)	(475,905)	16,802	6%	197,503	42%	Supplies	(203,064)	6,266	3%	56,587	22%	(75,338)	10,536	12%	140,916	65%
(218,223)	(223,991)	(243,779)	5,768	3%	25,556	10%	Repairs & Maintenance	(146,738)	11,982	8%	2,325	2%	(71,485)	(6,214)	-10%	23,232	25%
(1,005)	(7,600)	(157,947)	6,595	87%	156,941	99%	Forestry Land Maint	-	-	0%	-	0%	(1,005)	6,595	87%	156,941	99%
(202,000)	(200,800)	(197,400)	(1,200)	-1%	(4,600)	-2%	Insurance	(144,000)	(1,200)	-1%	4,200	3%	(58,000)	-	0%	(8,800)	-18%
(91,752)	(91,800)	(82,992)	48	0%	(8,760)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(91,752)	48	0%	(8,760)	-11%
(94,849)	(93,200)	(119,351)	(1,649)	-2%	24,502	21%	Credit Card Fees	(91,154)	46	0%	24,634	21%	(3,695)	(1,695)	-85%	(132)	-4%
(38,714)	(31,552)	(29,393)	(7,162)	-23%	(9,321)	-32%	Licenses Permits Fees	(12,621)	1,429	10%	(3,238)	-35%	(26,092)	(8,590)	-49%	(6,083)	-30%
(142,142)	(104,992)	92,750	(37,150)	-35%	(234,892)	253%	All other expenses	(33,396)	(19,241)	-136%	(33,574) #####		(108,746)	(17,909)	-20%	(201,318)	217%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	150%	Net Operating Result	\$ 371,543	\$ (164,234)	-31%	\$ (811,769)	-69%	\$ (1,845,667)	\$ 14,110	-1%	\$ (71,906)	-4%
(5,967,356)	(5,989,000)	(6,364,986)	21,644	0%	397,630	6%	Total Operating Costs	(3,910,721)	(7,698)	0%	460,967	11%	(2,056,635)	29,342	1%	(63,337)	-3%
7,538,000	7,538,000	7,728,000	-	0%	(190,000)	-2%	Assessment Revenue						7,538,000	-	0%	(190,000)	-2%
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund						(4,013,000)	-	0%	(161,000)	4%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund						(2,007,000)	-	0%	(65,000)	3%
1,324,000	1,324,000	1,740,000	-	0%	(416,000)	-24%	Net, Operating Fund Portion						1,324,000	-	0%	(416,000)	-24%
\$ (150,124)	\$ -	\$ 1,149,551	\$ (150,124)	NA	\$ (1,299,675)	-113%	Net Result	\$ 371,543	\$ (164,234)	-31%	\$ (811,769)	-69%	\$ (521,667)	\$ 14,110	-3%	\$ (487,906)	-1445%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of April 2018

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg			Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg			
\$	17,427	\$ (36,355)	\$ 4,236	\$ 53,782	148%	\$ 13,190	311%	Private Amenities	\$	105,235	\$ 36,635	53%	\$ 11,971	13%	\$ (87,808)	\$ 17,147	16%	\$ 1,219	1%		
49,606	(20,204)	65,357	69,810	346%	(15,751)	-24%	Trout Creek Rec Ctr	114,892	58,592	104%	(16,042)	-12%	(65,286)	11,218	15%	291	0%				
24,675	360	16,528	24,315	6754%	8,147	49%	Aquatics	33,078	21,078	176%	7,909	31%	(8,403)	3,237	28%	238	3%				
(9,651)	(6,119)	(19,640)	(3,532)	-58%	9,989	51%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(6,324)	(205)	-3%	(786)	-14%				
(42,481)	(1,637)	(50,557)	(40,844)	-2495%	8,076	16%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(2,773)	(1,136)	-69%	(1,013)	-58%				
(63)	(100)	(595)	37	37%	532	89%	Day Camps	15	15	0%	(45)	-75%	(78)	22	22%	577	88%				
(4,658)	(8,655)	(6,857)	3,997	46%	2,198	32%	Recreation Programs	285	(15)	-5%	285	0%	(4,944)	4,011	45%	1,913	28%				
(129,307)	(263,872)	(63,650)	134,565	51%	(65,656)	-103%	Public Amenities	508,322	177,422	54%	(192,032)	-27%	(637,629)	(42,857)	-7%	126,375	17%				
35,520	(63,569)	46,926	99,089	156%	(11,405)	-24%	Downhill Ski	293,413	128,813	78%	(76,286)	-21%	(257,892)	(29,723)	-13%	64,881	20%				
12,805	(22,281)	11,239	35,086	157%	1,566	14%	Cross Country Ski	67,716	37,716	126%	(36,545)	-35%	(54,911)	(2,630)	-5%	38,110	41%				
(17,915)	(7,486)	22,924	(10,429)	-139%	(40,839)	-178%	Snowplay	(10,546)	(16,546)	-276%	(44,475)	-131%	(7,368)	6,118	45%	3,637	33%				
(62,315)	(66,966)	(61,690)	4,651	7%	(625)	-1%	Golf	1,713	1,213	243%	1,233	257%	(64,028)	3,438	5%	(1,858)	-3%				
(2,234)	(2,427)	(2,627)	193	8%	392	15%	Campground	-	-	0%	-	0%	(2,234)	193	8%	392	15%				
(8,008)	(4,962)	(4,607)	(3,046)	-61%	(3,401)	-74%	Equestrian	15	15	0%	15	0%	(8,023)	(3,061)	-62%	(3,416)	-74%				
175	-	-	175	0%	175	0%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,706)	(3,706)	0%	(3,706)	0%				
(8,033)	(8,290)	(7,164)	257	3%	(869)	-12%	Trails	-	-	0%	-	0%	(8,033)	257	3%	(869)	-12%				
(50,208)	(56,271)	(39,166)	6,063	11%	(11,042)	-28%	The Lodge	117,569	19,069	19%	(20,942)	-15%	(167,777)	(13,006)	-8%	9,900	6%				
(1,129)	(1,409)	(1,158)	280	20%	29	3%	Summer Food and Bev	-	-	0%	-	0%	(1,129)	280	20%	29	3%				
(13,381)	(15,273)	(14,287)	1,892	12%	906	6%	Pizza on the Hill	21,293	1,993	10%	(3,664)	-15%	(34,673)	(100)	0%	4,570	12%				
(14,586)	(14,938)	(14,042)	352	2%	(544)	-4%	Alder Creek Café	13,270	1,270	11%	(15,249)	-53%	(27,855)	(917)	-3%	14,705	35%				
(111,880)	(300,227)	(59,414)	188,347	63%	(52,466)	-88%	Amenities Total	613,557	214,057	54%	(180,060)	-23%	(725,437)	(25,710)	-4%	127,594	15%				
(485,248)	(491,773)	(584,400)	6,525	1%	99,152	17%	HOA & Amenities Support Services	49,801	(1,699)	-3%	7,986	19%	(535,048)	8,225	2%	91,166	15%				
(111,582)	(82,905)	(78,657)	(28,677)	-35%	(32,924)	-42%	General	-	-	0%	-	0%	(111,582)	(28,677)	-35%	(32,924)	-42%				
(38,261)	(51,839)	(47,067)	13,578	26%	8,806	19%	Administration	17,828	4,628	35%	7,286	69%	(56,090)	8,949	14%	1,519	3%				
(47,071)	(49,292)	(30,738)	2,221	5%	(16,333)	-53%	Communications	14,166	(2,834)	-17%	2,185	18%	(61,237)	5,055	8%	(18,518)	-43%				
(50,808)	(54,218)	(57,178)	3,410	6%	6,370	11%	Information Tech	-	-	0%	-	0%	(50,808)	3,410	6%	6,370	11%				
(68,912)	(64,536)	(53,161)	(4,376)	-7%	(15,751)	-30%	Accounting	340	140	70%	(31)	-8%	(69,252)	(4,516)	-7%	(15,721)	-29%				
(27,903)	(30,323)	(22,645)	2,420	8%	(5,258)	-23%	Human Resources	-	-	0%	-	0%	(27,903)	2,420	8%	(5,258)	-23%				
(12,406)	(11,435)	(5,536)	(971)	-8%	(6,870)	-124%	Architectural Standards	15,742	(3,958)	-20%	(2,055)	-12%	(28,148)	2,987	10%	(4,815)	-21%				
(20,908)	(15,796)	(20,826)	(5,112)	-32%	(82)	0%	Member Services	1,725	325	23%	601	53%	(22,633)	(5,437)	-32%	(683)	-3%				
(21,678)	(28,031)	(19,739)	6,353	23%	(1,939)	-10%	Risk & Facility Admin	-	-	0%	-	0%	(21,678)	6,353	23%	(1,939)	-10%				
(29,365)	(37,202)	(182,854)	7,837	21%	153,490	84%	Forestry	-	-	0%	-	0%	(29,365)	7,837	21%	153,490	84%				
(56,352)	(66,196)	(65,997)	9,844	15%	9,644	15%	Maintenance	-	-	0%	-	0%	(56,352)	9,844	15%	9,644	15%				
\$	(597,128)	\$ (792,000)	\$ (643,814)	\$ 194,872	25%	\$ 46,686	7%	TDA Operating Fund	\$	663,358	\$ 212,358	47%	\$ (172,074)	-21%	\$ (1,260,486)	\$ (17,486)	-1%	\$ 218,760	15%		

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the four months ending April 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%				
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%				
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%				
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%				
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%				
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%				
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%				
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%				
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%				
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%				
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%				
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%				
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%				
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%				
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%				
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%				
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%				
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%				
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%				
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%				
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%				
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%				
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%				
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%				
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%				
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%				
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%				
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%				
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%				
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%				
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%				
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%				
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%				
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	-11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses															
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr												
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg											
\$	(94,386)	\$	(177,545)	\$	(62,446)	\$	83,159	47%	\$	(31,940)	-51%	Private Amenities	\$	508,169	\$	38,169	8%	\$	27,880	6%	\$	(602,555)	\$	44,990	7%	\$	(59,821)	-11%
	481		(70,629)		53,871		71,110	101%		(53,390)	-99%	Trout Creek Rec Ctr		458,422		61,422	15%		(3,804)	-1%		(457,941)		9,688	2%		(49,585)	-12%
	23,953		(17,730)		14,224		41,683	235%		9,729	68%	Aquatics		91,102		21,102	30%		10,867	14%		(67,149)		20,581	23%		(1,138)	-2%
	(43,599)		(35,814)		(38,774)		(7,785)	-22%		(4,825)	-12%	Beach Club Marina		(3,319)		(3,319)	0%		10,727	76%		(40,280)		(4,466)	-12%		(15,552)	-63%
	(51,435)		(9,629)		(58,890)		(41,806)	-434%		7,455	13%	Tennis Center		(39,450)		(39,450)	0%		9,347	19%		(11,985)		(2,356)	-24%		(1,892)	-19%
	(796)		(553)		(1,056)		(243)	-44%		260	25%	Day Camps		15		15	0%		(60)	-80%		(811)		(258)	-47%		320	28%
	(22,991)		(43,190)		(31,820)		20,199	47%		8,830	28%	Recreation Programs		1,399		(1,601)	-53%		803	135%		(24,389)		21,801	47%		8,026	25%
	(8,289)		378,305		1,291,289		(386,594)	-102%		(1,299,578)	-101%	Public Amenities		5,018,855		(260,613)	-5%		(1,736,584)	-26%		(5,027,144)		(125,981)	-3%		437,007	8%
	501,456		702,703		1,237,943		(201,247)	-29%		(736,487)	-59%	Downhill Ski		2,895,806		(17,249)	-1%		(972,027)	-25%		(2,394,350)		(183,998)	-8%		235,540	9%
	181,343		237,168		419,012		(55,825)	-24%		(237,668)	-57%	Cross Country Ski		727,391		(152,609)	-17%		(428,264)	-37%		(546,047)		96,785	15%		190,595	26%
	38,678		109,322		205,701		(70,644)	-65%		(167,023)	-81%	Snowplay		143,565		(115,435)	-45%		(180,970)	-56%		(104,887)		44,791	30%		13,948	12%
	(243,508)		(269,185)		(234,059)		25,677	10%		(9,449)	-4%	Golf		5,052		2,052	68%		2,745	119%		(248,560)		23,625	9%		(12,194)	-5%
	(9,612)		(14,335)		(13,791)		4,723	33%		4,179	30%	Campground		5,510		5,510	0%		5,510	0%		(15,122)		(787)	-5%		(1,331)	-10%
	(40,229)		(32,057)		(33,725)		(8,172)	-25%		(6,504)	-19%	Equestrian		(495)		(495)	0%		(815)	-255%		(39,734)		(7,677)	-24%		(5,689)	-17%
	(259)		-		(1,312)		(259)	#####		1,053	80%	Bikeworks		6,000		6,000	0%		5,486	1067%		(6,259)		(6,259)	#####		(4,433)	-243%
	(33,440)		(34,179)		(34,947)		739	2%		1,507	4%	Trails		752		752	0%		752	0%		(34,192)		(13)	0%		755	2%
	(275,494)		(222,203)		(175,439)		(53,291)	-24%		(100,055)	-57%	The Lodge		857,627		(25,373)	-3%		(116,288)	-12%		(1,133,121)		(27,918)	-3%		16,233	1%
	(7,168)		(7,790)		(4,784)		622	8%		(2,383)	-50%	Summer Food and Bev		874		874	0%		874	0%		(8,042)		(252)	-3%		(3,257)	-68%
	(54,462)		(37,946)		(32,617)		(16,516)	-44%		(21,846)	-67%	Pizza on the Hill		205,400		14,000	7%		10,874	6%		(259,863)		(30,517)	-13%		(32,720)	-14%
	(65,595)		(53,193)		(40,694)		(12,402)	-23%		(24,901)	-61%	Alder Creek Café		171,373		21,360	14%		(64,462)	-27%		(236,967)		(33,761)	-17%		39,561	14%
	(102,675)		200,760		1,228,843		(303,435)	-151%		(1,331,518)	-108%	Amenities Total		5,527,024		(222,444)	-4%		(1,708,704)	-24%		(5,629,699)		(80,991)	-1%		377,186	6%
	(2,624,251)		(2,814,760)		(2,678,991)		190,509	7%		54,740	2%	HOA & Amenities Support Services		302,430		4,430	1%		(12,432)	-4%		(2,926,681)		186,079	6%		67,172	2%
	(385,608)		(411,104)		(357,955)		25,496	6%		(27,654)	-8%	General		-		-	0%		-	0%		(385,608)		25,496	6%		(27,654)	-8%
	(206,706)		(255,480)		(295,150)		48,774	19%		88,444	30%	Administration		142,744		27,944	24%		(30,873)	-18%		(349,450)		20,830	6%		119,317	25%
	(273,374)		(258,469)		(193,288)		(14,905)	-6%		(80,085)	-41%	Communications		74,923		(22,077)	-23%		(6,106)	-8%		(348,297)		7,172	2%		(73,979)	-27%
	(324,810)		(324,991)		(280,175)		181	0%		(44,635)	-16%	Information Tech		-		-	0%		-	0%		(324,810)		181	0%		(44,635)	-16%
	(388,601)		(392,109)		(368,511)		3,508	1%		(20,090)	-5%	Accounting		2,320		220	10%		(316)	-12%		(390,922)		3,287	1%		(19,774)	-5%
	(197,787)		(184,891)		(174,043)		(12,896)	-7%		(23,744)	-14%	Human Resources		-		-	0%		-	0%		(197,787)		(12,896)	-7%		(23,744)	-14%
	(92,860)		(105,382)		(92,375)		12,522	12%		(485)	-1%	Architectural Standards		74,288		(912)	-1%		27,407	58%		(167,149)		13,433	7%		(27,892)	-20%
	(118,749)		(129,741)		(104,145)		10,992	8%		(14,604)	-14%	Member Services		7,816		(1,084)	-12%		(1,029)	-12%		(126,565)		12,076	9%		(13,575)	-12%
	(171,796)		(153,807)		(126,173)		(17,989)	-12%		(45,623)	-36%	Risk & Facility Admin		-		-	0%		-	0%		(171,796)		(17,989)	-12%		(45,623)	-36%
	(95,960)		(202,996)		(348,945)		107,036	53%		252,985	72%	Forestry		338		338	0%		(1,515)	-82%		(96,297)		106,699	53%		254,500	73%
	(367,999)		(395,790)		(338,230)		27,791	7%		(29,770)	-9%	Maintenance		-		-	0%		-	0%		(367,999)		27,791	7%		(29,770)	-9%
\$	(2,726,926)	\$	(2,614,000)	\$	(1,450,148)	\$	(112,926)	4%	\$	(1,276,778)	-88%	TDA Operating Fund	\$	5,829,454	\$	(218,014)	-4%	\$	(1,721,136)	-23%	\$	(8,556,380)	\$	105,088	1%	\$	444,358	5%

F07.3-F07.5 n/a

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the four months ending April 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ (7.78)	\$ (18.75)	\$ (9.13)	\$ 11	59%	\$ 1	15%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctg	2.37	(8.94)	6.19	11	127%	(4)	-62%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	3.59	(0.93)	0.95	5	487%	3	279%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(4.45)	(3.75)	(5.41)	(1)	-19%	1	18%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(7.40)	(0.97)	(8.52)	(6)	-662%	1	13%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	(0.05)	(0.05)	(0.17)	(0)	-13%	0	68%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	(1.84)	(4.12)	(2.17)	2	55%	0	15%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	\$ 65.17	\$ 101.52	\$ 191.94	(36)	-36%	(127)	-66%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	96.76	124.13	176.79	(27)	-22%	(80)	-45%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	36.90	36.80	55.92	0	0%	(19)	-34%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	8.13	13.61	24.25	(5)	-40%	(16)	-66%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	(23.69)	(28.57)	(26.55)	5	17%	3	11%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	(1.46)	(1.50)	(1.51)	0	3%	0	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	(4.24)	(3.41)	(3.27)	(1)	-24%	(1)	-30%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	0.02	-	(0.39)	0	0%	0	105%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	(3.49)	(3.36)	(2.69)	(0)	-4%	(1)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	(30.09)	(25.42)	(20.75)	(5)	-18%	(9)	-45%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	(0.76)	(0.88)	(0.67)	0	13%	(0)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	(5.47)	(5.26)	(4.14)	(0)	-4%	(1)	-32%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	(7.44)	(4.62)	(5.06)	(3)	-61%	(2)	-47%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	\$ 57.40	\$ 82.77	\$ 182.81	(25)	-31%	(125)	-69%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	\$ (285.13)	\$ (287.31)	\$ (274.02)	2	1%	(11)	-4%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	(48.58)	(43.66)	(46.67)	(5)	-11%	(2)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	(18.51)	(23.42)	(14.91)	5	21%	(4)	-24%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	(28.23)	(26.50)	(20.21)	(2)	-7%	(8)	-40%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	(34.12)	(34.12)	(31.25)	(0)	0%	(3)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	(40.87)	(40.58)	(36.51)	(0)	-1%	(4)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	(18.94)	(18.34)	(14.92)	(1)	-3%	(4)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	(10.53)	(11.46)	(9.39)	1	8%	(1)	-12%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	(12.32)	(12.18)	(11.08)	(0)	-1%	(1)	-11%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	(18.28)	(17.10)	(13.23)	(1)	-7%	(5)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	(18.72)	(19.47)	(39.48)	1	4%	21	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	(36.03)	(40.49)	(36.38)	4	11%	0	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	150%	Net Operating Result	\$ (227.73)	\$ (204.54)	\$ (91.22)	\$ (23.19)	-11%	\$ (136.52)	-150%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

F08

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of April 2018

Month							Department	Year to Date							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
1,411	1,929	1,508	518	27%	97	6%	Private Amenities	6,064	7,505	6,210	1,440	19%	146	2%	
1,354	1,722	1,359	368	21%	4	0%		Trout Creek Rec Ctr	5,919	6,740	5,748	821	12%	(171)	-3%
-	-	-	-	0%	-	0%		Aquatics	5	-	17	(5)	0%	13	74%
-	-	4	-	0%	4	100%		Beach Club Marina	-	-	4	-	0%	4	100%
-	-	-	-	0%	-	0%		Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Day Camps	-	-	-	-	0%	-	0%
57	207	146	150	72%	89	61%		Recreation Programs	141	765	441	624	82%	301	68%
11,660	10,095	14,801	(1,566)	-16%	3,140	21%		Public Amenities	82,072	77,409	94,177	(4,663)	-6%	12,105	13%
4,916	3,823	6,133	(1,092)	-29%	1,217	20%	Downhill Ski Area	47,565	40,184	52,036	(7,380)	-18%	4,471	9%	
761	376	1,951	(385)	-102%	1,190	61%	Cross Country Ski Area	8,357	11,334	14,743	2,977	26%	6,386	43%	
137	475	321	339	71%	185	57%	Snowplay - Total Tubers	2,303	3,145	2,337	841	27%	34	1%	
-	120	6	120	100%	6	100%	Golf Operations	-	480	32	480	100%	32	100%	
1,411	1,254	1,098	(157)	-13%	(313)	-28%	Golf Maintenance	2,206	2,005	1,898	(201)	-10%	(308)	-16%	
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%	
54	-	14	(54)	0%	(41)	-301%	Equestrian	97	-	109	(97)	0%	12	11%	
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Trails	4	-	-	(4)	0%	(4)	0%	
3,040	2,700	3,773	(340)	-13%	732	19%	The Lodge	14,132	12,800	15,305	(1,332)	-10%	1,173	8%	
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	
635	550	636	(85)	-15%	1	0%	Pizza on the Hill	3,338	2,650	2,754	(688)	-26%	(585)	-21%	
707	796	870	89	11%	163	19%	Alder Creek Café	4,070	4,810	4,963	740	15%	894	18%	
13,072	12,024	16,309	(1,048)	-9%	3,237	20%	Amenities Total	88,136	84,913	100,387	(3,223)	-4%	12,251	12%	
5,758	5,884	5,813	126	2%	54	1%	HOA & Amenities Support Services	23,813	25,014	23,361	1,201	5%	(452)	-2%	
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%	
401	387	497	(14)	-4%	96	19%	Administration	1,559	1,578	2,032	19	1%	473	23%	
252	544	593	292	54%	341	57%	Communications	1,072	2,162	2,248	1,090	50%	1,176	52%	
595	584	568	(11)	-2%	(27)	-5%	Information Tech	2,358	2,416	2,018	58	2%	(340)	-17%	
948	1,019	768	71	7%	(180)	-23%	Accounting	3,891	4,238	3,468	348	8%	(423)	-12%	
168	160	166	(8)	-5%	(1)	-1%	Human Resources	710	680	624	(30)	-4%	(86)	-14%	
651	756	545	105	14%	(107)	-20%	Architectural Standards	2,602	3,088	2,203	486	16%	(399)	-18%	
541	352	506	(189)	-54%	(35)	-7%	Member Services	2,185	2,312	1,725	127	5%	(461)	-27%	
342	340	331	(2)	-1%	(11)	-3%	Risk & Facility Admin	1,371	1,400	1,306	28	2%	(65)	-5%	
168	176	135	8	5%	(33)	-24%	Forestry	823	672	481	(151)	-22%	(342)	-71%	
1,693	1,566	1,703	(127)	-8%	11	1%	Maintenance	7,241	6,468	7,256	(773)	-12%	15	0%	
18,830	17,908	22,122	(922)	-5%	3,292	15%	Total Payroll Hours	111,949	109,927	123,749	(2,022)	-2%	11,799	10%	

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of April 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance	
																											Amount	Pctg
10	9	8	8	-	-	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	9	9	9	11	47	76	30	15	11	9	9	9	9	0.2	2%
10	9	7	8	-	-	-	-	-	-	-	-		9	8	8	8	7	8	7	7	8	8	8	9	9	8	(0.2)	-3%
-	0	-	-	-	-	-	-	-	-	-	-		-	-	0	-	0	5	10	2	0	0	-	-	0	0	0.0	74%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	1	10	23	12	4	0	-	0	-	0	0.0	100%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	2	6	6	6	4	2	0	-	-	-	-	-	0%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	14	21	3	1	1	-	-	-	-	-	-	0%
0	0	0	0	-	-	-	-	-	-	-	-	1	0	0	1	1	4	8	2	1	2	1	0	0	1	0.4	68%	
137	136	133	67	-	-	-	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	162	156	140	85	41	94	141	117	75	58	42	134	118	136	17.5	13%
86	89	72	28	-	-	-	-	-	-	-	-		94	91	80	35	4	4	3	2	2	4	9	85	69	75	6.4	9%
14	9	21	4	-	-	-	-	-	-	-	-		27	25	22	11	0	1	1	1	3	3	5	9	12	21	9.2	43%
4	5	4	1	-	-	-	-	-	-	-	-		4	5	3	2	0	0	-	-	-	-	1	3	3	3	0.0	1%
-	-	-	-	-	-	-	-	-	-	-	-		0	0	0	0	-	9	15	14	9	4	0	0	-	0	0.0	100%
1	1	3	8	-	-	-	-	-	-	-	-		1	1	3	6	14	21	22	24	20	14	2	1	3	3	(0.4)	-16%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	0%
-	0	0	0	-	-	-	-	-	-	-	-		0	0	0	0	0	8	11	6	1	0	0	0	0	0	0.0	11%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	0	1	2	2	1	0	-	-	-	-	-	-	0%
0	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	3	5	5	4	2	0	-	-	0	-	(0.0)	0%
22	20	22	18	-	-	-	-	-	-	-	-		23	22	22	22	16	29	41	31	22	20	18	23	20	22	1.7	8%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	0	7	16	16	6	3	-	0	-	-	-	0%
5	6	5	4	-	-	-	-	-	-	-	-		4	4	4	4	3	6	17	8	3	4	4	6	5	4	(0.8)	-21%
7	6	7	4	-	-	-	-	-	-	-	-		9	8	7	5	3	4	7	6	3	3	2	6	6	7	1.3	18%
147	144	141	75	-	-	-	-	-	-	-	-	Amenities Total	171	165	149	94	51	141	216	147	90	69	51	143	127	145	17.7	12%
38	31	34	33	-	-	-	-	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	34	32	35	34	36	48	51	52	46	47	41	34	34	34	(0.7)	-2%
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
2	2	2	2	-	-	-	-	-	-	-	-		3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	23%
2	2	2	1	-	-	-	-	-	-	-	-		3	3	4	3	3	4	4	4	2	2	1	2	2	3	1.7	52%
3	3	3	3	-	-	-	-	-	-	-	-		2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.5)	-17%
6	5	5	5	-	-	-	-	-	-	-	-		5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.6)	-12%
1	1	1	1	-	-	-	-	-	-	-	-		1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-14%
4	3	4	4	-	-	-	-	-	-	-	-		3	3	3	3	3	4	3	4	4	4	4	4	4	3	(0.6)	-18%
4	3	3	3	-	-	-	-	-	-	-	-		2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.7)	-27%
2	2	2	2	-	-	-	-	-	-	-	-		2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-5%
3	1	0	1	-	-	-	-	-	-	-	-		1	1	1	1	4	14	19	19	17	17	9	1	1	1	(0.5)	-71%
11	10	11	10	-	-	-	-	-	-	-	-		12	10	10	10	10	10	9	9	9	8	10	11	10	10	0.0	0%
186	176	176	109	-	-	-	-	-	-	-	-	Total Payroll Hours	205	197	184	128	87	189	268	199	137	116	92	177	161	178	17.0	10%

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period April 2018

Month - FTEs							Department	Year to Date - FTEs							
Actual	Budget	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to PriorYr		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
8.1	11.1	8.7	3.0	27%	0.6	6%	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	9	11	9	2	19%	0	2%	
7.8	9.9	7.8	2	21%	0	0%		9	10	8	1	12%	(0)	-3%	
-	-	-	-	0%	-	0%		0	-	0	(0)	0%	0	74%	
-	-	0.0	-	0%	0	100%		-	-	0	-	0%	0	100%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
0.3	1.2	0.8	1	72%	1	61%		0	1	1	1	82%	0	68%	
67.3	58.2	85.4	(9.0)	-16%	18.1	21%		118	112	136	(7)	-6%	17	13%	
28.4	22.1	35.4	(6)	-29%	7	20%	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay - Total Tubers Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	69	58	75	(11)	-18%	6	9%	
4.4	2.2	11.3	(2)	-102%	7	61%		12	16	21	4	26%	9	43%	
0.8	2.7	1.9	2	71%	1	57%		3	5	3	1	27%	0	1%	
-	0.7	0.0	1	100%	0	100%		-	1	0	1	100%	0	100%	
8.1	7.2	6.3	(1)	-13%	(2)	-28%		3	3	3	(0)	-10%	(0)	-16%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
0.3	-	0.1	(0)	0%	(0)	-301%		0	-	0	(0)	0%	0	11%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		0	-	-	(0)	0%	(0)	0%	
17.5	15.6	21.8	(2)	-13%	4	19%		20	18	22	(2)	-10%	2	8%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
3.7	3.2	3.7	(0)	-15%	0	0%		5	4	4	(1)	-26%	(1)	-21%	
4.1	4.6	5.0	1	11%	1	19%		6	7	7	1	15%	1	18%	
75.4	69.4	94.1	(6.0)	-9%	18.7	20%		Amenities Total	127	122	145	(5)	-4%	18	12%
33.2	33.9	33.5	1	2%	0.3	1%		HOA & Amenities Support Services	34	36	34	2	5%	(1)	-2%
-	-	-	-	0%	-	0%			-	-	-	-	0%	-	0%
2.3	2.2	2.9	(0)	-4%	1	19%	2		2	3	0	1%	1	23%	
1.5	3.1	3.4	2	54%	2	57%	2		3	3	2	50%	2	52%	
3.4	3.4	3.3	(0)	-2%	(0)	-5%	3		3	3	0	2%	(0)	-17%	
5.5	5.9	4.4	0	7%	(1)	-23%	6		6	5	1	8%	(1)	-12%	
1.0	0.9	1.0	(0)	-5%	(0)	-1%	1		1	1	(0)	-4%	(0)	-14%	
3.8	4.4	3.1	1	14%	(1)	-20%	4		4	3	1	16%	(1)	-18%	
3.1	2.0	2.9	(1)	-54%	(0)	-7%	3		3	2	0	5%	(1)	-27%	
2.0	2.0	1.9	(0)	-1%	(0)	-3%	2		2	2	0	2%	(0)	-5%	
1.0	1.0	0.8	0	5%	(0)	-24%	1		1	1	(0)	-22%	(0)	-71%	
9.8	9.0	9.8	(1)	-8%	0	1%	10		9	10	(1)	-12%	0	0%	
108.6	103.3	127.6	(5.3)	-5%	19.0	15%	Total nonExempt FTEs		161	159	178	(2.9)	-1.8%	17.0	9.5%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of April 2018

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to Prior Yr			Actual	Prior Yr	Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
72	70	78	(2)	-3%	6	8%	Private Amenities	279	298	20	7%
72	70	77	(2)	-3%	5	7%	Trout Creek Rec Ctr	279	283	4	2%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	1	-	0%	1	100%	Recreation Programs	-	15	15	100%
555	1,388	719	833	60%	164	23%	Public Amenities	4,282	5,713	1,431	25%
297	836	439	539	65%	142	32%	Downhill Ski Area	2,573	3,650	1,077	30%
20	189	131	169	89%	111	85%	Cross Country Ski Area	424	1,205	781	65%
1	62	0	61	98%	(1)	-475%	Snowplay - Total Tubers	152	49	(103)	-213%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
89	77	18	(12)	-15%	(71)	-402%	Golf Maintenance	168	50	(118)	-235%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
5	7	-	2	28%	(5)	0%	Equestrian	12	10	(1)	-14%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
37	83	91	46	55%	54	59%	The Lodge	321	422	102	24%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
87	107	24	20	18%	(63)	-257%	Pizza on the Hill	549	88	(461)	-525%
19	28	16	9	32%	(3)	-17%	Alder Creek Café	85	239	154	65%
626	1,457	797	831	57%	170	21%	Amenities Total	4,561	6,011	1,450	24%
157	241	86	85	35%	(71)	-82%	HOA & Amenities Support Services	698	598	(100)	-17%
-	-	-	-	0%	-	0%	General	-	-	-	0%
54	76	16	22	29%	(38)	-238%	Administration	228	42	(185)	-440%
8	11	1	3	24%	(7)	-532%	Communications	30	15	(15)	-98%
2	4	5	1	35%	3	52%	Information Tech	12	10	(2)	-17%
9	7	4	(2)	-20%	(5)	-109%	Accounting	44	38	(6)	-17%
9	2	0	(7)	-297%	(9)	-2844%	Human Resources	38	1	(37)	-4875%
32	11	8	(21)	-187%	(24)	-301%	Architectural Standards	80	16	(64)	-391%
2	4	4	2	48%	2	53%	Member Services	10	12	3	21%
6	6	5	(1)	-10%	(1)	-22%	Risk & Facility Admin	20	17	(3)	-15%
2	0	1	(2)	#####	(1)	-194%	Forestry	15	2	(13)	-532%
32	121	41	88	73%	9	22%	Maintenance	223	444	221	50%
783	1,699	883	915	54%	100	11%	Total Payroll Hours	5,259	6,610	1,350	20%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 319,236	\$ 318,975	\$ 318,190	\$ 296,334	262	0%	1,046	0%	22,903	8%
Cash & Investments, non-Restricted	27,632,397	28,479,927	21,792,776	25,849,329	(847,530)	-3%	5,839,621	27%	1,783,068	7%
Cash and Investments total	27,951,633	28,798,902	22,110,966	26,145,662	(847,269)	-3%	5,840,668	26%	1,805,971	7%
Member's Dues & Receivables, Net	356,961	517,536	217,504	414,609	(160,575)	-31%	139,457	64%	(57,648)	-14%
Other Receivables	271,287	264,227	327,219	166,381	7,060	3%	(55,932)	-17%	104,906	63%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	271,141	277,563	346,433	248,454	(6,423)	-2%	(75,292)	-22%	22,687	9%
Prepaid Expenses & Other Assets	501,966	542,346	575,052	384,988	(40,380)	-7%	(73,086)	-13%	116,978	30%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,744,308)	(36,474,208)	(35,663,908)	(34,413,175)	(270,100)	-1%	(1,080,400)	-3%	(2,331,133)	-7%
NBV of Property & Equipment	39,598,741	39,868,841	40,679,141	39,814,452	(270,100)	-1%	(1,080,400)	-3%	(215,710)	-1%
Construction In Progress	821,283	506,057	42,991	575,610	315,227	62%	778,293	1810%	245,673	43%
Net Property and Equipment	40,420,025	40,374,898	40,722,132	40,390,062	45,127	0%	(302,107)	-1%	29,963	0%
Total Assets	\$ 69,773,012	\$ 70,775,472	\$ 64,299,305	\$ 67,750,156	(1,002,460)	-1%	5,473,707	9%	2,022,857	3%
Liabilities										
Accounts Payable	\$ 280,726	\$ 293,491	\$ 680,252	\$ 77,387	(12,765)	-4%	(399,525)	-59%	203,340	263%
Accrued Liabilities	1,054,792	1,249,005	1,302,143	1,293,348	(194,214)	-16%	(247,352)	-19%	(238,556)	-18%
Deferred Revenue, Annual Assessment	4,760,769	5,546,749	3,715,123	4,570,700	(785,980)	-14%	1,045,646	28%	190,069	4%
Deferred Revenue, Recreation Fee	734,291	746,060	511,490	730,485	(11,770)	-2%	222,800	44%	3,805	1%
Deferred Revenue, All Other	600,676	448,469	486,733	731,482	152,207	34%	113,943	23%	(130,807)	-18%
Deposits	383,263	419,613	498,125	472,646	(36,349)	-9%	(114,862)	-23%	(89,383)	-19%
Total Liabilities	7,814,517	8,703,388	7,193,867	7,876,048	(888,870)	-10%	620,650	9%	(61,531)	-1%
Members' Equity	61,958,495	62,072,085	57,105,439	59,874,107	(113,590)	0%	4,853,057	8%	2,084,388	3%
Total Liabilities and Members' Equity	\$ 69,773,012	\$ 70,775,472	\$ 64,299,305	\$ 67,750,156	(1,002,460)	-1%	5,473,707	9%	2,022,857	3%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,572	\$ 9,589	\$ 8,822	\$ 9,250	(18)	0%	750	8%	322	3%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 319,236	\$ 318,975	\$ 318,190	\$ 296,334	262	0%	1,046	0%	22,903	8%
Cash & Investments, non-Restricted	7,779,143	8,636,723	5,896,952	11,466,528	(857,580)	-10%	1,882,191	32%	(3,687,384)	-32%
Cash and Investments total	8,098,379	8,955,698	6,215,142	11,762,861	(857,318)	-10%	1,883,237	30%	(3,664,482)	-31%
Member's Dues & Receivables, Net	356,246	516,821	216,789	413,894	(160,575)	-31%	139,457	64%	(57,648)	-14%
Other Receivables	108,332	101,015	138,396	110,876	7,317	7%	(30,064)	-22%	(2,544)	-2%
Due From (To) Other Funds	596,464	232,542	(138,138)	505,287	363,922	156%	734,602	532%	91,177	18%
Inventory	271,141	277,563	346,433	248,454	(6,423)	-2%	(75,292)	-22%	22,687	9%
Prepaid Expenses & Other Assets	499,592	542,346	575,052	384,988	(42,754)	-8%	(75,460)	-13%	114,604	30%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 9,930,154	\$ 10,625,985	\$ 7,353,674	\$ 13,426,360	(695,831)	-7%	2,576,480	35%	(3,496,206)	-26%
Liabilities										
Accounts Payable	\$ 265,341	\$ 278,105	\$ 444,397	\$ 75,097	(12,765)	-5%	(179,056)	-40%	190,244	253%
Accrued Liabilities	1,044,379	1,240,425	1,299,063	1,292,684	(196,047)	-16%	(254,685)	-20%	(248,305)	-19%
Deferred Revenue, Annual Assessment	4,760,769	5,546,749	1,822,306	4,570,700	(785,980)	-14%	2,938,464	161%	190,069	4%
Deferred Revenue, Recreation Fee	734,291	746,060	511,490	730,485	(11,770)	-2%	222,800	44%	3,805	1%
Deferred Revenue, All Other	600,676	448,469	486,733	731,482	152,207	34%	113,943	23%	(130,807)	-18%
Deposits	383,263	419,613	498,125	472,646	(36,349)	-9%	(114,862)	-23%	(89,383)	-19%
Total Liabilities	7,788,718	8,679,422	5,062,115	7,873,095	(890,703)	-10%	2,726,604	54%	(84,376)	-1%
Members' Equity	2,141,435	1,946,563	2,291,559	5,553,265	194,873	10%	(150,124)	-7%	(3,411,830)	-61%
Total Liabilities and Members' Equity	\$ 9,930,154	\$ 10,625,985	\$ 7,353,674	\$ 13,426,360	(695,831)	-7%	2,576,480	35%	(3,496,206)	-26%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	895,435	846,563	1,191,559	4,453,265	48,873	6%	(296,124)	-25%	(3,557,830)	-80%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	(150,123)	F06 / F07.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	(150,123)	(A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	13,801,991	13,793,079	11,380,557	12,156,019	8,912	0%	2,421,434	21%	1,645,972	14%
Cash and Investments total	13,801,991	13,793,079	11,380,557	12,156,019	8,912	0%	2,421,434	21%	1,645,972	14%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	146,961	153,649	179,523	50,822	(6,688)	-4%	(32,562)	-18%	96,139	189%
Due From (To) Other Funds	(466,256)	(136,542)	130,105	(812,159)	(329,714)	-241%	(596,361)	-458%	345,903	43%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	2,374	-	-	-	2,374	0%	2,374	0%	2,374	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 13,485,070	\$ 13,810,186	\$ 11,690,185	\$ 11,394,682	(325,116)	-2%	1,794,885	15%	2,090,388	18%
Liabilities										
Accounts Payable	\$ 11,578	\$ 11,578	\$ 224,438	\$ (149)	-	0%	(212,860)	-95%	11,727	7852%
Accrued Liabilities	7,672	6,422	2,672	332	1,250	19%	5,000	187%	7,340	2211%
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	19,250	18,000	1,451,874	183	1,250	7%	(1,432,624)	-99%	19,067	10440%
Members' Equity	13,465,820	13,792,186	10,238,311	11,394,499	(326,366)	-2%	3,227,509	32%	2,071,321	18%
Total Liabilities and Members' Equity	\$ 13,485,070	\$ 13,810,186	\$ 11,690,185	\$ 11,394,682	(325,116)	-2%	1,794,885	15%	2,090,388	18%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	3,227,509	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	3,227,509	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	5,756,986	5,755,851	4,346,399	2,078,320	1,135	0%	1,410,587	32%	3,678,666	177%
Cash and Investments total	5,756,986	5,755,851	4,346,399	2,078,320	1,135	0%	1,410,587	32%	3,678,666	177%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	14,930	8,889	8,925	4,306	6,040	68%	6,005	67%	10,624	247%
Due From (To) Other Funds	(79,722)	(59,891)	(3,244)	245,530	(19,831)	-33%	(76,478)	-2358%	(325,252)	-132%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 5,692,909	\$ 5,705,564	\$ 4,352,795	\$ 2,328,871	(12,655)	0%	1,340,114	31%	3,364,038	144%
Liabilities										
Accounts Payable	\$ 3,808	\$ 3,808	\$ 5,549	\$ 2,439	-	0%	(1,741)	-31%	1,369	56%
Accrued Liabilities	2,741	2,158	408	332	583	27%	2,333	572%	2,409	726%
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	6,549	5,966	599,782	2,771	583	10%	(593,233)	-99%	3,778	136%
Members' Equity	5,686,360	5,699,598	3,753,013	2,326,100	(13,238)	0%	1,933,347	52%	3,360,260	144%
Total Liabilities and Members' Equity	\$ 5,692,909	\$ 5,705,564	\$ 4,352,795	\$ 2,328,871	(12,655)	0%	1,340,114	31%	3,364,038	144%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,933,347	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	<u>1,933,347</u>	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	294,277	294,274	168,867	148,462	2	0%	125,410	74%	145,815	98%
Cash and Investments total	294,277	294,274	168,867	148,462	2	0%	125,410	74%	145,815	98%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	1,064	675	375	377	390	58%	689	184%	687	182%
Due From (To) Other Funds	(50,487)	(36,109)	11,277	61,343	(14,378)	-40%	(61,764)	-548%	(111,830)	-182%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 244,854	\$ 258,840	\$ 180,519	\$ 210,182	(13,986)	-5%	64,335	36%	34,672	16%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%
Members' Equity	244,854	258,840	100,423	210,182	(13,986)	-5%	144,431	144%	34,672	16%
Total Liabilities and Members' Equity	\$ 244,854	\$ 258,840	\$ 180,519	\$ 210,182	(13,986)	-5%	64,335	36%	34,672	16%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

April 2018

	Current Month as of Apr 30, 2018	Last Month as of Mar 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Apr 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
 Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(36,744,308)	(36,474,208)	(35,663,908)	(34,413,175)	(270,100)	-1%	(1,080,400)	-3%	(2,331,133)	-7%
NBV of Property & Equipment	39,598,741	39,868,841	40,679,141	39,814,452	(270,100)	-1%	(1,080,400)	-3%	(215,710)	-1%
 Construction In Progress	821,283	506,057	42,991	575,610	315,227	62%	778,293	1810%	245,673	43%
Net Property and Equipment	40,420,025	40,374,898	40,722,132	40,390,062	45,127	0%	(302,107)	-1%	29,963	0%
 Total Assets	\$ 40,420,025	\$ 40,374,898	\$ 40,722,132	\$ 40,390,062	45,127	0%	(302,107)	-1%	29,963	0%
 Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
 Members' Equity	40,420,025	40,374,898	40,722,132	40,390,062	45,127	0%	(302,107)	-1%	29,963	0%
 Total Liabilities and Members' Equity	\$ 40,420,025	\$ 40,374,898	\$ 40,722,132	\$ 40,390,062	45,127	0%	(302,107)	-1%	29,963	0%
 Balance Check	-	-	-	-						
Depreciation Expense YTD	1,080,400	810,300	3,118,291	1,055,200	270,100	33%	(2,037,891)	-65%	25,200	2%
Retirement/disposal of Fixed Assets	-	-	-	-						
AD removal YTD	-	-	-	-						
Net Change in Accum Deprec YTD	1,080,400	-	-	-						

**Financial Position (Balance Sheet)
PROPERTY FUND**

F11.5

Tahoe Donner Association
Cash and Investments Summary Report
as of 4/30/2018

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	4/30/2018	3/31/2018	12/31/2017
Consolidated TDA Total	27,951,633	28,798,902	22,110,966
Cash/Money Market	1,043,713	1,887,601	1,483,122
Certificates of Deposit	5,339,053	5,339,053	5,089,053
US Treasuries/GovOblig	17,201,357	17,204,308	12,471,136
Bonds, Corporate/Municipals	4,283,459	4,284,139	2,984,604
Other/Trusts	84,051	83,801	83,051
Operating Fund	8,098,379	8,955,698	6,215,142
Cash/Money Market	855,567	1,710,184	1,074,872
Certificates of Deposit	339,053	339,053	339,053
US Treasuries/GovOblig	6,819,709	6,822,660	4,718,167
Trusts	84,051	83,801	83,051
Replacement Reserve Fund	13,801,991	13,793,079	11,380,557
Cash/Money Market	93,240	83,648	281,658
Certificates of Deposit	3,750,000	3,750,000	3,500,000
US Treasuries/GovOblig	6,667,785	6,667,785	4,614,294
Bonds, Corporate/Municipals	3,290,966	3,291,646	2,984,604
Development Fund	5,756,986	5,755,851	4,346,399
Cash/Money Market	89,940	88,804	57,600
Certificates of Deposit	1,250,000	1,250,000	1,250,000
US Treasuries/GovOblig	3,424,554	3,424,554	3,038,799
Bonds, Corporate/Municipals	992,493	992,493	-
New Machinery & Equipment Fund	294,277	294,274	168,867
Cash/Money Market	4,967	4,965	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	289,310	289,310	99,875

<i>as of 04/30/2018 Balance Mix</i>	
319,236	Restricted OF (ASO/457)
319,236	Restricted, all funds
27,632,397	Unrestricted, all funds
27,951,633	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)

	4/30/2018	3/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	24,163	24,103	24,719	19,763	17,425	17,823
Prime Rate	4.75%	4.75%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.56	\$3.42	\$3.13	\$2.68	\$2.72	\$2.87

	YTD	YTD	YTD	YTD	YTD	YTD	For the Month	For the Month	FED Prime Rate (last 12):
	2017	2018	2017	2018	2017	2018	2017	2018	
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %		
OP Fund	10,143,258	7,431,115	17,500	25,933	0.5%	1.0%	0.6%	1.2%	3/22/2018 4.75%
RR Fund	12,410,480	14,245,097	35,893	56,878	0.9%	1.2%	1.2%	1.4%	12/14/2017 4.50%
DEV Fund	1,829,018	5,405,944	4,041	16,592	0.7%	0.9%	0.8%	1.5%	6/15/2017 4.25%
NE Fund	148,493	263,021	445	1,099	0.9%	1.3%	0.5%	1.6%	3/16/2017 4.00%
Combined Totals	24,531,248	27,345,177	57,880	100,501	0.7%	1.1%	0.9%	1.4%	12/15/2016 3.75%
									12/17/2015 3.50%
									12/16/2008 3.25%
									10/29/2008 4.00%
									10/8/2008 4.50%
									4/30/2008 5.00%
									3/18/2008 5.25%
									1/30/2008 6.00%

FED BLS - Monthly - CPI-U - April 2018 - 1yr : 2.5%, US City [2.4% Mar'18]
FED BLS - Monthly - CPI-U - April 2018 - 1yr : 3.2%, West [3.2% Mar'18]
FED BLS - Bi-Monthly CPI-U - April 2018 - 1yr : 3.2%, SF-Oak-Hay [3.6% Feb'18]

(S) source = average for month - regular https://www.eia.gov/dnav/pet/pet_pri_and_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

April 2018

		Last Three Months			12Mths Ago	Last YE
		as of Feb 28, 2018	as of Mar 31, 2018	as of Apr 30, 2018	as of Apr 30, 2017	as of Dec 31, 2017
Total, ALL		311,324	277,563	271,141	248,454	346,433
subtotal	Food and Beverage accounts (F&B)	117,134	106,196	97,226	104,857	121,572
subtotal	Retail Merchandise accounts	194,190	171,368	173,915	143,596	224,860
subtotal	The Lodge F&B accounts	66,208	65,299	61,437	71,008	70,908
Inventory Account						
11412	Inv Retail Trout Creek	11,512	12,015	17,738	11,036	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	19,062	19,240	19,713	21,745	18,686
11415	Inv Retail Bikeworks	16,689	16,689	17,352	14,241	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	134	159	92	89	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	51,714	44,559	37,631	28,017	64,868
11422	Inv Retail Cross Country	49,158	32,736	28,397	8,327	66,429
11423	Inv Retail Snowplay	284	209	8	(0)	245
11424	Inv Retail Golf Pro Shop	33,341	33,341	40,740	43,804	34,048
11425	Inv Retail Tennis	9,124	9,124	9,124	13,992	9,124
11426	Inv Retail Marina	420	420	420	408	420
11427	Inv Retail Equestrian	2,636	2,636	2,636	1,650	2,636
11428	Inv Retail Recreation	64	64	64	-	64
11429	Inv Retail Golf Special Order	51	176	-	286	-
11611	Inv DHS Food Meat	2,795	1,714	1,310	585	3,181
11612	Inv DHS Food Seafood	147	190	190	(0)	190
11613	Inv DHS Food Produce	550	224	35	91	754
11614	Inv DHS Food Dairy	914	560	332	146	919
11615	Inv DHS Food NABev	3,385	1,939	1,108	1,333	3,109
11616	Inv DHS Food Other	5,204	3,902	2,590	2,015	8,243
11617	Inv DHS Bev Beer	1,932	1,245	841	443	1,973
11618	Inv DHS Bev Liquor	8,841	7,231	6,885	6,459	8,913
11619	Inv DHS Bev Wine	1,396	1,048	952	968	1,971
11621	Inv Trailer Food Meat	60	81	103	0	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	38	11	(0)	0	0
11625	Inv Trailer Food NABev	83	80	-	-	-
11626	Inv Trailer Food Other	373	353	182	108	108
11631	Inv ACAC Food Meat	1,551	1,653	1,477	486	1,496
11632	Inv ACAC Food Seafood	40	156	191	50	14
11633	Inv ACAC Food Produce	841	791	485	637	624
11634	Inv ACAC Food Dairy	546	494	449	375	287
11635	Inv ACAC Food NABev	656	662	884	284	357
11636	Inv ACAC Food Other	3,512	3,061	2,874	2,372	3,875
11637	Inv ACAC Bev Beer	1,130	1,030	572	956	619
11639	Inv ACAC Bev Wine	1,368	1,669	1,644	2,967	2,032

		Last Three Months			12Mths Ago	Last YE
		as of Feb 28, 2018	as of Mar 31, 2018	as of Apr 30, 2018	as of Apr 30, 2017	as of Dec 31, 2017
Inventory Account						
11641	Inv Marina Food Meat	-	-	-	-	(0)
11642	Inv Marina Food Seafood	40	40	40	-	40
11643	Inv Marina Food Produce	-	-	-	-	0
11644	Inv Marina Food Dairy	-	-	-	4	-
11645	Inv Marina Food NABev	15	15	15	272	15
11646	Inv Marina Food Other	763	763	763	629	763
11647	Inv Marina Bev Beer	-	-	-	-	0
11648	Inv Marina Bev Liquor	1,008	1,008	1,008	1,124	1,008
11649	Inv Marina Bev Wine	159	159	159	110	159
11661	Inv Pizza Food Meat	1,407	670	949	1,214	918
11663	Inv Pizza Food Produce	1,184	1,010	333	636	508
11664	Inv Pizza Food Dairy	1,786	1,904	1,182	1,769	1,297
11665	Inv Pizza Food NABev	1,139	1,209	1,041	990	1,087
11666	Inv Pizza Food Other	3,336	2,190	3,116	2,915	1,797
11667	Inv Pizza Bev Beer	1,383	936	881	1,254	916
11669	Inv Pizza Bev Wine	2,446	2,004	2,241	2,344	2,550
11671	Inv SMRFaB Food Meat	178	178	224	-	178
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	-	-	-	-	(0)
11674	Inv SMRFaB Food Dairy	56	56	56	-	56
11675	Inv SMRFaB Food NABev	320	320	320	-	320
11676	Inv SMRFaB Food Other	309	309	324	260	309
11677	Inv SMRFaB Bev Beer	15	15	15	-	15
11678	Inv SMRFaB Bev Liquor	-	-	-	-	-
11679	Inv SMRFaB Bev Wine	18	18	18	-	18
11681	Inv Lodge Food Meat	4,307	3,978	2,961	3,866	4,490
11682	Inv Lodge Food Seafood	792	2,671	752	1,095	2,051
11683	Inv Lodge Food Produce	1,638	2,082	1,518	10,066	1,891
11684	Inv Lodge Food Dairy	1,269	1,813	1,197	941	1,803
11685	Inv Lodge Food NABev	1,138	1,015	993	1,127	955
11686	Inv Lodge Food Other	7,347	6,876	6,613	6,963	6,432
11687	Inv Lodge Bev Beer	2,343	2,352	2,942	2,730	3,753
11688	Inv Lodge Bev Liquor	20,118	18,433	18,232	17,243	18,669
11689	Inv Lodge Bev Wine	27,256	26,079	26,228	26,976	30,864
11695	Inventory-Tennis Beverage	-	-	-	34	0
11696	Inventory-Tennis Food	-	-	-	18	(0)
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Four Months Ending April 30, 2018

		4-months YTD	12-months	12-months w/Actual FBCF		
		2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2017 YEAR END 12/31/2017, Beginning Balance		\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%
ASSESSMENT CONTRIBUTION		4,013,000	4,013,000	-	4,013,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	-	- na
INTEREST INCOME		56,878	155,000	(98,122)	155,000	- 0%
SALVAGE RECEIPTS		3,072	30,000	(26,928)	30,000	- 0%
INCOME TAX EXPENSE		(5,000)	(15,000)	10,000	(15,000)	- 0%
BAD DEBT EXPENSE		(3,000)	(9,000)	6,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(642,214)	(5,419,000)	4,776,786	(6,020,254)	F (601,254) 11%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(195,227)	(935,000)	739,773	(1,042,057)	(107,057) 11%
Replacement Reserve Fund Balance		\$ 13,465,820	\$ 7,826,000	\$ 5,639,820	\$ 7,350,000	F \$ (476,000) -6%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2017 YEAR END 12/31/2017, Beginning Balance		\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%
ASSESSMENT CONTRIBUTION		194,000	194,000	-	194,000	- 0%
INTEREST INCOME		1,099	2,000	(901)	2,000	- 0%
INCOME TAX EXPENSE		-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS	C	(50,667)	(213,000)	162,333	(246,423)	(33,423) 16%
NM&E Fund Balance		\$ 244,854	\$ 47,000	\$ 197,854	\$ 50,000	\$ 3,000 6%
DEVELOPMENT FUND (903) -						
2017 YEAR END 12/31/2017, Beginning Balance		\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular		2,007,000	2,007,000	-	2,007,000	- 0%
Operating Fund Balance Transfer - IN		-	-	-	-	- na
INTEREST INCOME		16,592	80,000	(63,408)	80,000	- 0%
INCOME TAX EXPENSE		(2,333)	(7,000)	4,667	(7,000)	- 0%
BAD DEBT EXPENSE		(2,500)	(7,000)	4,500	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C	(85,412)	(1,408,000)	1,322,588	(1,501,014)	D (93,014) 7%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M	-	-	-	-	- na
Development Fund Balance		\$ 5,686,361	\$ 4,265,000	\$ 1,421,361	\$ 4,325,000	F \$ 60,000 1%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS	C	(778,293)	(7,040,000)	6,261,707	(7,767,691)	(727,691)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M	(195,227)	(935,000)	739,773	(1,042,057)	(107,057)
YTD CAPITAL FUNDS TOTAL		(973,520)	(7,975,000)	7,001,480	(8,809,748)	(834,748)
CIP beginning balance (@ 1/1/2017) \$ 42,991 Net, CIP YTD Activity C \$ 778,293 Less Capitalized/place in service to Property Fund - PP&E - CIP Balance (g/l # 904-16510) \$ 821,283 \$ 821,283 Pre-ye Capitiz JE						

F - see Recon, next page

D - see page 3 for Development Fund Activity Schedule

< downhill ski master plan and generators

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Four Months Ending April 30, 2018

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(431,490)	2018 projects, net, capital	5,419,000	5,850,490	(431,490)
(1,375)	2018 projects, net, expense	935,000	936,375	(1,375)
(123,305)	2018 projects, net, capital, accellerations	-	123,305	(123,305)
(44,288)	2018 projects, net, expense, accellerations	-	44,288	(44,288)
(27,527)	2017 projects, net, capital	-	27,527	(27,527)
(58,908)	2017 projects, net, expense	-	58,908	(58,908)
(9,860)	2017 accellerations, capital	-	9,860	(9,860)
(2,486)	2017 accellerations, expense	-	2,486	(2,486)
(9,073)	2016 projects, net, capital	-	9,073	(9,073)
-	projects to carry-over to 2018+, capital	-	-	-
-	projects to carry-over to 2018+, expense	-	-	-
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2018	30,000	30,000	-
-	Interest Income Forecast adjustment, 2018	155,000	155,000	-
-	Income Tax Forecast adjustment, 2018	(15,000)	(15,000)	-
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
	S variance due to primarily to Snowbird lift replacement/scope greater			
(476,000)	Total, change schedule above			
		Budget	Forecast	diff
(476,000)	Variance of Ending Fund Balance 2018	7,826,000	7,350,000	(476,000) S

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	Employee Housing, planning	10,000	10,000	-
-	Association Wide, Member Surveys	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	200,000	-
-	TROUT CREEK REC CENTER, devfd expansion p	500,000	500,000	-
-	TRAILS Specific Projects df portion	20,000	20,000	-
-	Feasability Studies for Priority 1 projects	150,000	150,000	-
-	TDA Capital Payroll Allocation	185,000	185,000	-
4,737	TDA Contingency	93,000	88,263	4,737
-		-	-	-
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(7,751)	TCRC Dev Feasability Study	-	7,751	(7,751)
(90,000)	DHSki - chair relocation (\$60k), Eagle Rock Shroud	-	90,000	(90,000)
Timing between years				
Board Approved in 2017				
Board Approved in 2018				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
-	Interest Income Forecast adjustment, 2018	80,000	80,000	-
-	Income Tax Forecast adjustment, 2018	(7,000)	(7,000)	-
-	other recon / rounding item			
60,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
60,000	Variance of Ending Fund Balance 2018	4,265,000	4,325,000	60,000

(0) Reconciliation difference

Above recons fund balance flux.

For the Four Months Ending April 30, 2018
201804

DEVELOPMENT FUND (903) -

F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital		216,000	225,441	246,423	(20,982)	50,667	47,614	198,746	-	
1	2018 NMEF-CAP		216,000	202,500	223,950	(21,450)	37,824	37,824	186,126	-	Budget 2018 projects
0	2018 NMEF-ADD		-	22,941	22,442	499	12,813	9,760	12,620	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryover\$ s	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01		-	30	(30)	30	30	-	-	misc carryover cost
	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	25,000	-	-	-	25,000	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	half in 2017 another half in 2018
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	4,189	4,189	411	-	
	2018 NMEF-CAP	Artificial Turf - Complete along fence to	Marina	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	30,000	-	27,467	27,467	2,533	-	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	1,125	1,125	1,875	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,000	15,000	-	43	43	14,958	-	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03		7,500	7,001	499	7,001	7,001	-	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03		3,500	3,500	-	1,932	1,932	1,568	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03		3,141	3,141	-	2,991	-	3,141	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03		2,500	2,500	-	826	826	1,674	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05		6,300	6,300	-	63		6,238	-	
	2018 NMEF-ADD						-	-	-	-	-	-	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	63,350	(21,450)	-	-	63,350	-	inclds est for 2017 carry-overs to 2018

Year	Month	2018 04	Tahoe Donner Association		2018 Capital Spending Master Schedule					Act>Forc		:Date Last Modified :Date Last Modified			
2018	04	< Report Month			Replacement Reserve Fund 7,350,000					5/15/18 5/15/2018					
Replacement Reserve TL					6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-			
Capital					5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-			
Expense					935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes	
# of Projects															
21	by Project Yr/Fund Type					(6,287,948)	(6,815,402)	(6,876,137)	60,734	(762,526)	(751,333)	(6,113,601)	-		
2	2016 RR-CAP					-	9,073	9,073	-	9,073	104,861	-	-	carry-over projects	
0	2016 RR-EXP					-	-	-	-	-	-	-	-	carry-over projects	
14	2017 RR-CAP					-	27,527	27,527	-	26,741	383,432	786	-	carry-over projects	
1	2017 RR-EXP					-	58,908	58,908	-	11,443	33,176	47,465	-	carry-over projects	
3	2017 RR-ACC-CAP					-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects	
1	2017 RR-ACC-EXP					-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects	
202	2018 RR-CAP					5,419,000	5,802,519	5,850,490	(47,971)	537,797	537,797	5,312,684	-	Budget 2018 projects	
91	2018 RR-EXP					935,000	924,050	936,375	(12,325)	155,660	155,660	780,715	-	Budget 2018 projects	
10	2018 RR-ACC-CAP					-	122,835	123,305	(470)	58,743	45,093	64,561	-	2018 projects added in 2018	
8	2018 RR-ACC-EXP					-	44,319	44,288	31	28,124	23,204	16,164	-	2018 projects added in 2018	
320	by Location					(66,052)	(78,321)	(78,321)	-	(17,799)	(10,421)	(60,523)	-		
12	Administration					192,413	218,788	219,258	(470)	87,995	94,440	131,263	-		
0	Asphalt Maintenance					-	-	-	-	-	-	-	-		
2	Bikeworks					26,095	26,095	26,095	-	-	-	26,094	-		
5	Campground					8,316	10,083	10,083	-	1,916	4,435	8,168	-		
0	Chalet Record Storage Building					-	-	-	-	-	-	-	-		
16	Cross Country					514,606	517,112	517,140	(28)	6,357	37,797	510,782	-		
0	Day Camps					-	-	-	-	-	-	-	-		
7	Equestrian Center					92,303	92,303	92,303	-	-	-	92,302	-		
0	Facilities Administration					-	-	-	-	-	-	-	-		
5	Forestry					127,789	127,789	127,789	-	-	-	127,789	-		
2	General					(191)	(191)	55,490	(55,681)	-	-	55,490	-		
4	General Maintenance					113,293	113,293	113,293	-	63	63	113,230	-		
16	Golf Course					182,145	184,542	184,542	-	6,147	7,275	178,396	-		
0	Golf Complex					-	-	-	-	-	-	-	-		
10	Maintenance					60,976	66,224	66,224	-	4,467	8,476	61,757	-		
15	Marina					72,487	72,488	72,570	(83)	41,248	41,248	31,321	-		
42	MIS					312,412	328,535	330,160	(1,625)	139,115	273,386	191,043	-		
3	No.Woods Pool-Bldg.					18,645	18,645	18,645	-	4,048	4,048	14,597	-		
6	Northwoods					26,326	26,326	26,326	-	1,451	1,451	24,875	-		
0	Northwoods Pool					-	-	-	-	-	-	-	-		
7	Pizza					25,362	28,273	27,946	327	13,986	13,986	13,959	-		
4	Recreation					16,263	16,263	18,399	(2,136)	8,103	8,103	10,297	-		
22	Ski Area-Mtn Ops					556,219	589,785	589,969	(184)	36,466	36,466	553,502	-		
1	Ski Area Rentl-Rtl					97,150	97,150	97,150	-	-	-	97,150	-		
28	Ski Area - Lift Maintenance					1,545,952	1,924,469	1,925,324	(855)	326,041	367,605	1,599,283	-		
1	Ski Area - Vehicle Maintenance					19,074	19,074	19,074	-	15,637	15,637	3,437	-		
0	Ski-Ops					-	-	-	-	-	-	-	-		
0	Snowplay					-	-	-	-	-	-	-	-		
7	Tennis Complex					56,160	61,160	61,160	-	7,253	2,333	53,908	-		
9	The Lodge					58,728	123,728	123,728	-	35,842	35,842	87,884	-		
16	Trails					382,253	442,611	442,611	-	13,560	35,293	429,052	-		
56	Trout Creek BLDG					1,332,154	1,351,654	1,351,654	-	11,963	5,690	1,339,690	-		
22	Trout Creek POOLSPA					352,257	368,296	368,296	-	10,656	267,097	357,638	-		
0	Trout Creek FITNESSEQ					-	-	-	-	-	-	-	-		
0	Trout Creek OTHER					-	-	-	-	-	-	-	-		
0	Various					-	-	-	-	-	-	-	-		
0	Vehicle Maintenance					-	-	-	-	-	-	-	-		
2	Vehicle/Fleet					98,760	98,760	98,760	-	47,328	47,328	51,431	-		
0	Winter Food-Beverge					-	-	-	-	-	-	-	-		
2017 & prior Carryovers in 2018 RR Expenditures Total						-	61,394	61,394 carry-over variance							

2018		04		< Report Month		Replacement Reserve Fund										7,350,000		5/15/18		5/15/2018			
						Replacement Reserve TL		6,354,000		7,001,577		7,062,311		(60,734)		837,441		1,318,420		6,224,861		-	
						Capital		5,419,000		5,971,814		6,020,254		(48,440)		642,214		1,088,615		5,378,031		-	
						Expense		935,000		1,029,763		1,042,057		(12,294)		195,227		229,805		846,830		-	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes									
2018 RR Expenditures Total, per 2018 Budget Report						5,172,483																	
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	4,774	4,774	-	4,774	28,241	-	-										
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope									
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget									
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget									
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$ 6,390.92									
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$ 3,750.00									
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$ 5,100.54									
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$ 24,250.97									
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$ 2,300.00									
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$ 6,274.66									
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$ 7,500.00									
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$ 4,069.55									
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$ 3,768.29									
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$ 10,141.00									
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$ 51,009.51									
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project									
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	150	150	-	150	246,911	-	-										
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017									
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017									
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-										
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	2,068	2,068	7,932	-	Posting adjustment needed see 823-210-289									
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	3,425	-	8,671	8,671	(5,246)	-	Posting adjustment needed see 823-210-288									
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	9,491	9,491	509	-										
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-										
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-										
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-										
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)									
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-										
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	-	-	21,911	-										
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	-	-	4,183	-										
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,050	2,078	(28)	2,078	2,078	-	-										
821 128 314	2018 RR-ACC-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	65,000	-	21,980	21,980	43,020	-										
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,750	-	7,378	-	372	-										
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	2,100	-	1,721	1,721	379	-										
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	5,000	-	4,920	-	80	-										
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	42,751	-	-	-	42,751	-										
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek BLDG	C	05	-	13,500	13,500	-	6,273	-	7,227	-										
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	4,000	-	-	-	4,000	-										
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-										
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-										
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-										
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-										
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	271	271	12,196	-										
	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-										
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	1,503	1,503	21,810	-										
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	12	20,405	20,405	20,405	-	-	-	20,405	-										
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-										
	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,580	-	-	-	6,580	-										
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-										
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	12	48,590	48,590	48,590	-	-	-	48,590	-										
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	12	13,818	13,818	13,818	-	-	-	13,818	-	Defer to 2019									
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	12	84,020	84,020	84,020	-	-	-	84,020	-	Defer to 2019									
	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	-	-	3,662	-										
	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-										

2018		04	< Report Month	Replacement Reserve Fund										5/15/18 5/15/2018	
Replacement Reserve TL						6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-		
Capital						5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-		
Expense						935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-		
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-		
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	-	-	13,725	-		
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	2,415	2,415	637	-		
	2018 RR-CAP	Bridges Year 1	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-		
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-		
	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	-	-	28,816	-		
	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-		
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	12	8,907	8,907	8,907	-	-	-	8,907	-		
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-		
	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-		
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-		
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	12	3,712	3,712	3,712	-	-	-	3,712	-		
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,102	-	726	726	22,376	-		
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-		
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-		
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-		
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	12	3,571	3,571	3,571	-	-	-	3,571	-	Reclassified as NMEF	
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	-	-	2,051	-		
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-		
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-		
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-		
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	27,575	27,575	769	-		
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row	
823 060 087	2018 RR-ACC-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E	
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	1,386	-		
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	1,087	-		
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E	
823 025 107	2018 RR-ACC-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	996	996	6,658	-	changed from C to E	
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	362	362	3,384	-		
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	2,616	2,616	5,432	-		
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E	
823 025 118	2018 RR-ACC-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E	
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	13,062	13,062	-	-	-	13,062	-	Review, may need to be an E (MS)	
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-		
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-		
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	400	400	7,761	-		
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	1,587	1,587	2,991	-		
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	1,263	1,263	968	-		
	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	-	-	2,531	-		
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	627	627	5,483	-		
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-		
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	220	220	6,171	-		
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	13,327	13,327	31,682	-		
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	59	59	2,057	-		
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,477	2,477	929	-		
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	16,258	16,258	10,109	-		
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	3,884	(30)	3,884	3,884	-	-		
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-		
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	3,003	-	4,048	4,048	(1,045)	-	researching, may be mis-coding or revised budget	
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-		
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-		
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E	
823 010 128	2018 RR-ACC-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E	
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-		
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,423	-	1,148	1,148	1,276	-		
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	541	541	1,498	-		

Replacement Reserve TL						6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-	
Capital						5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-	
Expense						935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	3,799	3,799	2,882	-	
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	234	234	1,805	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	11,886	11,886	11,886	-	-	-	11,886	-	
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	14,172	14,172	14,172	-	-	-	14,172	-	
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	314,955	314,955	1,545,396	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
821 210 176	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	12	23,571	23,571	23,571	-	-	-	23,571	-	
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-	
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	12	15,518	15,518	15,518	-	-	-	15,518	-	
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	-	-	59,549	-	
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	-	-	18,424	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	12	2,931	2,931	2,931	-	-	-	2,931	-	
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	2,003	2,003	47	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,407	1,407	617	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	-	-	14,278	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	1,184	1,184	4,591	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	12	38,354	38,354	38,354	-	-	-	38,354	-	
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-	
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	Trails	C	12	40,808	40,808	40,808	-	-	-	40,808	-	
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signag	Trails	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-	
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-	
	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-	

2018	04	< Report Month	Replacement Reserve Fund										7,350,000		5/15/18	5/15/2018
Replacement Reserve TL						6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-			
Capital						5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-			
Expense						935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes		
2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan Trails			C	12	25,494	25,494	25,494	-	-	-	25,494	-			
2018 RR-CAP	Trail 7-12 Remodel - Alder Creek		Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-			
2018 RR-CAP	Wildland Perimeter Fencing		Trails	C	12	66,811	66,811	66,811	-	-	-	66,811	-			
2018 RR-CAP	Alarm Detection Control Panel - Trout C		Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-			
2018 RR-CAP	Asphalt Trout Creek R-R		Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-			
2018 RR-CAP	Audio System -PA System - TCRC		Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-			
2018 RR-CAP	Building - Int Trim		Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-			
2018 RR-CAP	Building Doors- Exterior -7-		Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-			
2018 RR-CAP	Building Doors- Interior -7-		Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	7,086	-			
2018 RR-CAP	Building Lighting		Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-			
2018 RR-CAP	Building Siding (new)		Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-			
2018 RR-CAP	Building Windows - (new)		Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-			
2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi		Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-			
2018 RR-CAP	Concrete Capping Entryway/ADA		Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	12,779	-			
2018 RR-CAP	Court S-S Basketball & Path		Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-			
2018 RR-CAP	Exercise Equip- Strength		Trout Creek BLDG	C	12	53,652	53,652	53,652	-	-	-	53,652	-			
2018 RR-CAP	Exercise Equipment - Recumbent Bike-1-		Trout Creek BLDG	C	12	9,483	9,483	9,483	-	-	-	9,483	-			
2018 RR-CAP	Exercise Equipment - Treadmills -2-		Trout Creek BLDG	C	12	13,623	13,623	13,623	-	-	-	13,623	-			
2018 RR-CAP	Exercise Equipment - Upright Bicycle		Trout Creek BLDG	C	12	5,211	5,211	5,211	-	-	-	5,211	-			
2018 RR-CAP	Fence Repairs		Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-			
2018 RR-CAP	Flooring - Aerobic Room - Refinish		Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-			
2018 RR-CAP	Flooring- Mateflex		Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-			
2018 RR-CAP	Furniture - Lounge		Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-			
2018 RR-CAP	HVAC		Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-			
2018 RR-CAP	Landscaping-Lawns-Ir		Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-			
2018 RR-CAP	Lobby-Hallway Flooring		Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	40,492	-			
2018 RR-CAP	Office Furniture		Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	4,049	-			
2018 RR-CAP	Parking Lot Post Lamps -10-		Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-			
2018 RR-CAP	Restrooms - Gynside Counters		Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
2018 RR-CAP	Restrooms - Gynside Doors		Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-			
2018 RR-CAP	Restrooms - Gynside Epoxy Flooring		Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	20,000	-			
2018 RR-CAP	Restrooms - Gynside FF&E		Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	41,000	-			
2018 RR-CAP	Restrooms - Gynside HVAC		Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
2018 RR-CAP	Restrooms - Gynside Lighting & Electric		Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-			
2018 RR-CAP	Restrooms - Gynside Mirrors		Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-			
2018 RR-CAP	Restrooms - Gynside Partitions		Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-			
2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur		Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	40,000	-			
2018 RR-CAP	Restrooms - Gynside Signage		Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-			
2018 RR-CAP	Restrooms - Gynside Structural Remode		Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-			
2018 RR-CAP	Restrooms - Gynside Tile		Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-			
2018 RR-CAP	Restrooms - Gynside Windows		Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
2018 RR-CAP	Restrooms - Poolside Windows		Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-			
2018 RR-CAP	Retail Fixtures		Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-			
2018 RR-CAP	Signage - Facility Int and Ext		Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-			
2018 RR-CAP	Snowblower		Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-			
2018 RR-CAP	Steam Room/Sauna Area - Windows & T		Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-			
2018 RR-CAP	Storage Shed		Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-			
2018 RR-CAP	Water Fountain and Bottle Filler - 2 -		Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-			
2018 RR-CAP	Window Screens		Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-			
2018 RR-CAP	Windscreen Fencing		Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-			
2018 RR-CAP	Cover Wheel Asmb Lap		Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-			
2018 RR-CAP	Covered Spa - Coping + Tile		Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-			
2018 RR-CAP	Covered Spa - Entry Rails		Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-			
2018 RR-CAP	Covered Spa - Lighting		Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-			
2018 RR-CAP	Covered Spa - Plaster - Permit - VGB D		Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-			
2018 RR-CAP	Covered Spa - Skimmers		Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-			

2018	04	< Report Month		Replacement Reserve Fund										7,350,000	5/15/18		5/15/2018
Replacement Reserve TL						6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-				
Capital						5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-				
Expense						935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes			
821 130 285	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements	Trout Creek POOLSPA	C	12	12,187	12,187	12,187	-	6,377	6,377	5,810	-				
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-				
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-				
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-				
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-				
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-				
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-				
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-				
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-				
	2018 RR-CAP	Rec Pool - Plaster- Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-				
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-				
821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-				
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-				
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-				
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	6,000	-	5,690	5,690	310	-				
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	11,443	33,176	47,465	-	work not completed in 2017			
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #			
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	13,679	13,679	9,561	-				
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-				
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	1,104	1,104	2,993	-				
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	43,333	43,333	86,667	-				
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	13	2,544	2,835	2,835	-	260	260	2,575	-				
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	13	2,544	2,625	2,625	-	260	260	2,365	-				
	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	-	-	1,203	-				
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	13	2,025	2,025	2,025	-	-	-	2,025	-	Defer to 2019			
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	13	4,085	4,085	4,085	-	-	-	4,085	-	Defer to 2019			
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C			
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	15,304	-	5,265	5,265	10,039	-	changed from E to C			
	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	-	-	18,808	-				
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-				
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-				
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-				
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	13	2,050	2,050	2,050	-	-	-	2,050	-	Defer to 2019			
	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	-	-	5,061	-				
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	-	-	15,184	-				
	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	-	-	8,098	-				
	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	-	-	15,184	-				
	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	10,139	10,139	-	-	-	10,139	-				
	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-				
	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-				
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	13	3,049	3,049	3,049	-	-	-	3,049	-				
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,406	-	63	63	12,343	-				
	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	-	-	5,925	-				
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved			
	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	-	-	10,401	-				
	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	-	-	1,787	-				
	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	-	-	25,307	-				
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-				
	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	-	-	6,074	-				
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	3,750	3,750	5,867	-				
	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	-	-	20,597	-				
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-				
	2018 RR-EXP	Fencing- Repair	Maintenance	E	13	2,875	2,875	2,875	-	-	-	2,875	-				
	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	-	-	11,987	-				
	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-				
	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-				

2018		04		< Report Month		Replacement Reserve Fund						7,350,000		5/15/18		5/15/2018	
Replacement Reserve TL						6,354,000	7,001,577	7,062,311	(60,734)	837,441	1,318,420	6,224,861	-				
Capital						5,419,000	5,971,814	6,020,254	(48,440)	642,214	1,088,615	5,378,031	-				
Expense						935,000	1,029,763	1,042,057	(12,294)	195,227	229,805	846,830	-				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes			
823 060 088	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	-	-	5,794	-				
	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	-	-	255	-				
	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-				
	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-				
723 025 197	2018 RR-EXP	E-Store	MIS	E	13				-	-			-	needs reclass to x109 project#			
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	7,055	7,055	4,945	-				
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	19,561	19,561	23,326	-				
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-				
	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	1,518	1,518	-	-	-	1,518	-				
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-				
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-				
	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	-	-	3,112	-				
	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-				
	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-				
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	7,819	7,819	11,216	-				
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-				
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-				
	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	-	-	10,204	-				
	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	-	-	7,085	-				
823 090 187	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	-	-	11,121	-				
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	13	8,086	8,086	8,086	-	-	-	8,086	-				
	2018 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-				
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-				
823 090 188	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-				
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-				
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-				
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-				
823 090 189	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	-	-	7,020	-				
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-				
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-				
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-				
823 128 196	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-				
	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	750	750	10,370	-				
	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	1,383	1,383	10,765	-				
	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	-	-	6,351	-				
823 128 197	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	13	5,065	5,065	5,065	-	-	-	5,065	-				
	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	200	200	2,853	-				
	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	3,113	3,113	11,877	-				
	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	6,156	6,156	8,468	-				
823 051 213	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-				
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	13	40,808	40,808	40,808	-	-	-	40,808	-				
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	13	35,707	35,707	35,707	-	-	-	35,707	-				
	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-				
823 051 213	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	13	2,025	2,025	2,025	-	-	-	2,025	-				
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-				
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-				
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-				
823 051 213	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-				
	2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-				
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-				
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-				
823 051 213	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-				
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	45,079	(44,951)	-	-	45,079	-	estimated project deferrals/timing impacts			
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	10,411	(10,730)	-	-	10,411	-	estimated project deferrals/timing impacts			

Tahoe Donner Association
Department P&L Detail (D01)
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April 2018

Year-to-Date April 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
72,610	47,000	82,288	25,610	54%	-9,678	-12%	36053	Revenue	231,610	206,000	220,288	25,610	12%	11,322	5%	1,040,000
								ALLOCATED RECREATION FEES								
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	162,900
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	83,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	236,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	233,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	135,100
96,829	49,700	136,788	47,129	95%	-39,959	-29%	35560	Ski Lift Revenue - Public	620,783	816,400	1,021,020	-195,617	-24%	-400,237	-39%	1,040,800
10,926	7,000	13,421	3,926	56%	-2,495	-19%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
25,604	7,800	20,118	17,804	228%	5,486	27%	35570	Ski Passes - Public	160,026	88,400	159,889	71,626	81%	138	0%	119,900
33,820	12,200	17,474	21,620	177%	16,346	94%	35575	Ski Passes - P.O.	201,266	145,200	196,419	56,066	39%	4,848	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
-6	0	0	-6	0%	-6	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
332	0	0	332	0%	332	0%	35600	Cross Country Season Pass	332	0	0	332	0%	332	0%	0
20	100	118	-80	-80%	-98	-83%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
178	1,600	5,869	-1,422	-89%	-5,691	-97%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
738	3,900	14,419	-3,162	-81%	-13,681	-95%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-60,018	-43%	160,600
2,032	2,500	4,443	-468	-19%	-2,411	-54%	35610	P.O. Daily Trail Fee	19,560	32,500	35,665	-12,940	-40%	-16,105	-45%	46,000
8,406	4,300	31,906	4,106	95%	-23,500	-74%	35615	Public Daily Trail Fee	127,954	197,900	227,277	-69,946	-35%	-99,323	-44%	252,200
1,184	1,000	3,306	184	18%	-2,122	-64%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	41,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	16,000
0	100	560	-100	-100%	-560	-100%	36012	Special Events Revenue	60	2,400	2,858	-2,340	-98%	-2,798	-98%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,464	1,400	1,464	64	5%	0	0%	36054	Daily Usage Fee - Member	7,020	6,000	5,838	1,020	17%	1,182	20%	41,501
10,526	10,800	12,824	-274	-3%	-2,298	-18%	36055	Daily Usage Fee - Guest	62,980	62,900	58,948	80	0%	4,032	7%	414,203
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	60,600
192,052	102,400	262,711	89,652	88%	-70,658	-27%		Total Direct Access & Use	1,413,712	1,632,200	2,078,208	-218,488	-13%	-664,496	-32%	3,727,698
147,730	118,000	187,355	29,730	25%	-39,624	-21%	3310...	Food	850,707	833,450	1,028,185	17,257	2%	-177,478	-17%	2,944,900
-16,294	-17,450	-21,465	1,156	7%	5,171	24%		Food Discounts	-88,493	-85,100	-97,755	-3,393	-4%	9,262	9%	-354,401
-4,061	-4,900	-6,948	839	17%	2,888	42%	33152	EE Discounts	-32,227	-35,900	-43,911	3,673	10%	11,684	27%	-107,901
-1,368	-1,500	-1,664	132	9%	296	18%	33154	Guest Relations aka Manager	-6,658	-8,400	-7,398	1,742	21%	740	10%	-45,000
0	-150	-938	150	100%	938	100%	33156	InterDept Discounts	-667	-1,600	-1,030	933	58%	363	35%	-10,200
-10,865	-10,900	-11,915	35	0%	1,050	9%	3316...	Marketing Discounts	-48,942	-39,200	-45,417	-9,742	-25%	-3,525	-8%	-191,300
8,684	6,900	13,783	1,784	26%	-5,099	-37%	33180	Food NA Beverage	65,758	72,400	95,613	-6,642	-9%	-29,855	-31%	178,800
140,121	107,450	179,672	32,671	30%	-39,551	-22%		Food subtotal	827,971	820,750	1,026,043	7,221	1%	-198,071	-19%	2,769,299
14,208	12,300	21,460	1,908	16%	-7,252	-34%	3322...	Beer	89,884	97,230	124,905	-7,346	-8%	-35,022	-28%	326,200
-412	0	-685	-412	0%	272	40%	3322...	Beer Discounts	-1,792	0	-3,369	-1,792	0%	1,577	47%	0
14,368	10,170	16,990	4,198	41%	-2,622	-15%	33242	Liquor	81,744	73,540	100,941	8,204	11%	-19,197	-19%	254,400
-670	0	-850	-670	0%	180	21%	3324...	Liquor Discounts	-2,848	0	-4,201	-2,848	0%	1,354	32%	0
18,059	18,760	24,412	-701	-4%	-6,353	-26%	33262	Wine	101,148	109,420	118,604	-8,272	-8%	-17,456	-15%	444,100
-1,226	0	-1,756	-1,226	0%	530	30%	3326...	Wine Discounts	-4,692	0	-6,007	-4,692	0%	1,314	22%	0
613	0	1,292	613	0%	-679	-53%	33268	Corkage Fees	4,248	0	6,722	4,248	0%	-2,475	-37%	0
-409	0	-833	-409	0%	424	51%	33269	Corkage Fee Discounts	-2,649	0	-4,257	-2,649	0%	1,609	38%	0
44,531	41,230	60,030	3,301	8%	-15,500	-26%		Beverage subtotal	265,042	280,190	333,338	-15,148	-5%	-68,296	-20%	1,024,700
983	2,820	4,773	-1,837	-65%	-3,790	-79%	3328...	Misc other F&B	7,196	7,060	9,912	136	2%	-2,716	-27%	130,300
0	200	0	-200	-100%	0	0%	33299	InterDept Food Sales	0	2,400	0	-2,400	-100%	0	0%	1,800
983	3,020	4,773	-2,037	-67%	-3,790	-79%		Other F&B subtotal	7,196	9,460	9,912	-2,264	-24%	-2,716	-27%	132,100
185,635	151,700	244,476	33,935	22%	-58,841	-24%		Total Food and Beverage	1,100,210	1,110,400	1,369,293	-10,190	-1%	-269,084	-20%	3,926,099
151,998	98,500	192,360	53,498	54%	-40,363	-21%		F&B Revenue by Segment:	827,893	551,000	976,383	276,893	50%	-148,490	-15%	2,542,000
91,061	51,200	101,902	39,861	78%	-10,841	-11%	33910	Lodge-Dining Room	466,209	320,900	518,324	145,309	45%	-52,115	-10%	1,130,000
46,151	38,900	53,734	7,251	19%	-7,582	-14%	33920	Lodge-Pub	219,616	209,900	275,658	9,716	5%	-56,042	-20%	710,000
1,627	8,400	17,730	-6,773	-81%	-16,103	-91%	33930	Lodge-Banquets	22,349	20,200	45,036	2,149	11%	-22,688	-50%	460,000
0	0	0	0	0%	0	0%	33940	SmrF&B-Lunch	4,287	0	5,808	4,287	0%	-1,521	-26%	74,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	92,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	53,000
36	0	570	36	0%	-534	-94%	33980	Snowplay Food Truck	7,392	0	11,741	7,392	0%	-4,349	-37%	4,000
13,123	0	18,425	13,123	0%	-5,302	-29%	33990	Cafeteria	108,040	0	119,816	108,040	0%	-11,776	-10%	0
0	0	0	0	0%	0	0%	33989	Employee Housing	0	0	0	0	0%	0	0%	19,000
-4,351	0	-4,642	-4,351	0%	291	6%	33163	Mkt Discounts, Happy Hour Foo	-11,627	0	-12,937	-11,627	0%	1,311	10%	0
-169	0	-49	-169	0%	-119	-242%	33226	Mkt Discounts, Happy Hour Bev	-428	0	-301	-428	0%	-127	-42%	0
-230	0	-296	-230	0%	66	22%	33246	Mkt Discounts, Happy Hour Bev	-872	0	-972	-872	0%	99	10%	0
-562	0	-998	-562	0%	436	44%	33266	Mkt Discounts, Happy Hour Bev	-2,458	0	-3,174	-2,458	0%	716	23%	0
-960	0	-1,343	-960	0%	382	28%		Mkt Discounts, Happy Hour Bev,	-3,758	0	-4,446	-3,758	0%	688	15%	0

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-5,311	0	-5,985	-5,311	0%	674	11%		Mkt Discounts, Happy Hour F	-15,385	0	-17,384	-15,385	0%	1,999	11%	0
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
31,564	13,200	32,686	18,364	139%	-1,123	-3%	36030	Sales - Retail	206,934	184,200	253,611	22,734	12%	-46,677	-18%	549,300
-1,550	-400	-404	-1,150	-288%	-1,146	-284%	38015	Employee Discounts	-4,039	-3,200	-4,436	-839	-26%	396	9%	-20,300
0	0	-51	0	0%	51	100%	38017	Homeowner Discounts	0	0	-57	0	0%	57	100%	-3,000
-6,718	-3,800	-8,297	-2,918	-77%	1,579	19%	38020	Discounts - Retail	-30,026	-16,800	-28,430	-13,226	-79%	-1,595	-6%	-47,300
-291	-500	-633	210	42%	343	54%	38025	Promotion Discounts	-2,521	-2,000	-2,212	-521	-26%	-309	-14%	-2,000
23,004	8,500	23,302	14,504	171%	-297	-1%		Total Retail Product Reven	170,347	162,200	218,476	8,147	5%	-48,129	-22%	481,700
425	0	0	425	0%	425	0%	(350...	Golf Cart Rentals	425	0	0	425	0%	425	0%	152,000
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	46,000
9,153	11,700	21,440	-2,547	-22%	-12,287	-57%	35550	Lessons - Group	183,326	203,000	241,798	-19,674	-10%	-58,471	-24%	238,600
37,191	15,200	26,652	21,991	145%	10,539	40%	35580	Lessons - Private	285,564	206,100	310,498	79,464	39%	-24,934	-8%	297,300
0	200	800	-200	-100%	-800	-100%	35585	Lessons - Masters Program	2,699	2,300	2,631	399	17%	68	3%	2,500
8,043	10,400	16,204	-2,357	-23%	-8,161	-50%	35590	Snowflakes	181,873	141,900	185,081	39,973	28%	-3,208	-2%	197,000
0	1,400	2,414	-1,400	-100%	-2,414	-100%	(355...	TD Tykes	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000
76,463	41,200	101,490	35,263	86%	-25,027	-25%	3604...	Rentals	551,607	659,700	788,727	-108,093	-16%	-237,119	-30%	998,300
375	0	0	375	0%	375	0%	36042	Rentals, Storage	375	0	0	375	0%	375	0%	0
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	33,000
1,389	1,300	1,718	89	7%	-329	-19%	3604...	Child Care	5,379	5,300	6,396	79	1%	-1,017	-16%	15,000
3,824	5,000	4,279	-1,176	-24%	-455	-11%	36050	Aerobics	24,141	25,200	22,821	-1,059	-4%	1,320	6%	85,700
630	100	330	530	530%	300	91%	36056	Fitness/Training	2,520	1,000	1,260	1,520	152%	1,260	100%	2,900
0	100	0	-100	-100%	0	0%	36058	Rec Programs	0	400	0	-400	-100%	0	0%	6,000
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	234,000
1,148	1,000	1,229	148	15%	-81	-7%	36051	Massage	6,677	5,400	5,688	1,277	24%	989	17%	17,900
60	0	0	60	0%	60	0%	36057	Towels/Lockers	220	300	300	-80	-27%	-80	-27%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	2,000
0	0	510	0	0%	-510	-100%	36070	Lessons - P.O.	0	0	540	0	0%	-540	-100%	57,503
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	34,700
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	33,000
15	0	0	15	0%	15	0%	37095	Equestrian - Camps	15	0	0	15	0%	15	0%	49,000
138,716	87,600	177,066	51,116	58%	-38,350	-22%		Total Lessons & Rental Re	1,276,586	1,271,600	1,591,332	4,986	0%	-314,746	-20%	2,524,603
7,765	11,700	10,300	-3,935	-34%	-2,535	-25%	32010	Aso - Fees	16,625	22,100	12,445	-5,475	-25%	4,180	34%	77,000
1,865	2,000	1,950	-135	-7%	-85	-4%	32020	Inspection Fees	6,680	6,000	3,005	680	11%	3,675	122%	30,000
175	500	425	-325	-65%	-250	-59%	32030	Fines	1,233	2,000	-1,518	-768	-38%	2,750	181%	6,000
8,946	1,010	5,483	7,936	786%	3,463	63%	34010	Interest	25,933	4,040	17,500	21,893	542%	8,432	48%	12,120
4,342	5,000	5,129	-658	-13%	-787	-15%	34020	Late Charges	10,484	14,500	12,435	-4,016	-28%	-1,951	-16%	38,000
0	-300	0	300	100%	0	0%	34030	Lien Fees	0	-1,000	0	1,000	100%	0	0%	15,000
-3,439	-500	-5,835	-2,939	-588%	2,396	41%	34040	Delinquency Fees	43,051	47,500	73,725	-4,449	-9%	-30,674	-42%	44,000
10,270	10,700	9,625	-430	-4%	645	7%	34050	Transfer Fees	41,405	44,300	37,730	-2,895	-7%	3,675	10%	139,000
-10	0	0	-10	0%	-10	0%	34060	NSF Charges	30	0	70	30	0%	-40	-57%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	0	0	3	0	0%	-3	-100%	0
14,166	17,000	11,981	-2,834	-17%	2,185	18%	34080	Communications Ad Revenue	46,413	68,000	49,198	-21,587	-32%	-2,785	-6%	213,000
2,389	2,500	750	-111	-4%	1,639	219%	37018	Lease Revenue	9,556	10,000	6,924	-444	-4%	2,632	38%	30,000
4,871	4,190	5,332	681	16%	-461	-9%	37020	Other Revenue	26,010	29,160	34,148	-3,150	-11%	-8,138	-24%	86,780
0	0	450	0	0%	-450	-100%	38005	Employee Housing Revenue	73,347	36,000	51,274	37,347	104%	22,074	43%	69,000
51,340	53,800	45,590	-2,460	-5%	5,751	13%		Total Other Revenue	300,767	282,600	296,940	18,167	6%	3,826	1%	759,900
663,358	451,000	835,432	212,358	47%	-172,074	-21%		GROSS REVENUE (GREV)	4,493,232	4,665,000	5,774,537	-171,768	-4%	-1,281,305	-22%	12,460,000
COST OF GOODS SOLD (COGS)																
-14,622	-11,660	-17,811	-2,962	-25%	3,190	18%	43110	Meat	-82,746	-83,770	-95,297	1,024	1%	12,551	13%	-301,880
-9,525	-7,220	-12,903	-2,305	-32%	3,787	26%	43120	Seafood	-40,167	-39,680	-55,987	-487	-1%	15,821	28%	-188,810
-11,110	-6,280	-4,865	-4,830	-77%	-6,246	-128%	43130	Produce	-52,646	-41,350	-55,555	-11,296	-27%	2,909	5%	-153,180
-5,825	-4,610	-7,299	-1,215	-26%	1,474	20%	43140	Dairy	-31,957	-34,090	-40,077	2,133	6%	8,120	20%	-125,210
-2,527	-2,130	-2,743	-397	-19%	216	8%	43150	NA Beverage	-17,999	-20,150	-22,669	2,151	11%	4,670	21%	-58,380
-13,464	-11,634	-20,937	-1,830	-16%	7,473	36%	43160	Food Other	-92,646	-84,573	-124,882	-8,073	-10%	32,236	26%	-250,561
4,532	4,090	6,280	442	11%	-1,748	-28%	43190	Mktg Discounts credit	22,343	19,250	22,829	3,093	16%	-486	-2%	86,410
2,730	3,160	2,730	-430	-14%	0	0%	43192	EE Meals credit	10,920	13,397	10,920	-2,477	-18%	0	0%	40,861
-49,810	-36,284	-57,548	-13,526	-37%	7,738	13%		Food Cogs	-284,898	-270,966	-360,718	-13,932	-5%	75,821	21%	-950,750
-3,492	-3,060	-5,836	-432	-14%	2,345	40%	43270	Beer	-24,102	-24,870	-30,703	768	3%	6,601	21%	-82,010
-3,410	-2,060	-3,694	-1,350	-66%	284	8%	43280	Liquor	-18,551	-14,630	-19,284	-3,921	-27%	733	4%	-52,340
-6,833	-5,440	-8,825	-1,393	-26%	1,992	23%	43290	Wine	-33,198	-31,690	-39,879	-1,508	-5%	6,681	17%	-129,770
-13,734	-10,560	-18,356	-3,174	-30%	4,621	25%		Beverage Cogs	-75,852	-71,190	-89,867	-4,662	-7%	14,015	16%	-264,120
-15,293	-6,900	-15,614	-8,393	-122%	321	2%		Retail Product Cogs	-94,743	-95,800	-119,479	1,057	1%	24,736	21%	-305,130
-78,838	-53,744	-91,518	-25,094	-47%	12,680	14%		Total COGS	-455,493	-437,956	-570,065	-17,537	-4%	114,572	20%	-1,520,000

Tahoe Donner Association
Department P&L Detail (D01)
For the Four Months Ending April 30, 2018
Operating Fund Consolidated

April 2018

Year-to-Date April 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-11.9%	-11.9%	-11.0%	00.0%	00.3%	-00.9%	-08.5%		Total Cogs / GREV %	-10.1%	-09.4%	-09.9%	-00.7%	-08.0%	-00.3%	-02.7%	-12.2%
-66.5%	-81.2%	-67.0%	14.7%	18.1%	00.5%	00.8%		Retail Product Cogs / Retail R	-55.6%	-59.1%	-54.7%	03.4%	05.8%	-00.9%	-01.7%	-63.3%
-48.5%	-52.3%	-47.8%	03.8%	07.3%	-00.7%	-01.4%		Retail Product Cogs / Retail R	-45.8%	-52.0%	-47.1%	06.2%	12.0%	01.3%	02.8%	-55.0%
-34.2%	-30.9%	-31.0%	-03.4%	-10.9%	-03.2%	-10.3%		F&B Cogs / F&B Rev %	-32.8%	-30.8%	-32.9%	-02.0%	-06.4%	00.1%	00.4%	-30.9%
-31.8%	-29.1%	-28.6%	-02.8%	-09.6%	-03.2%	-11.3%		Food %, preDiscounts	-31.1%	-29.9%	-32.1%	-01.2%	-03.9%	01.0%	03.2%	-30.4%
-35.5%	-33.8%	-32.0%	-01.8%	-05.3%	-03.5%	-11.0%		Food %, postDiscounts	-34.4%	-33.0%	-35.2%	-01.4%	-04.2%	00.7%	02.1%	-34.3%
-29.1%	-30.9%	-19.9%	01.8%	05.7%	-09.2%	-46.2%		Food NA Beverage %	-27.4%	-27.8%	-23.7%	00.5%	01.7%	-03.7%	-15.4%	-32.7%
-30.8%	-25.6%	-30.6%	-05.2%	-20.4%	-00.3%	-00.9%		COGS % Beverage, incld CF,ne	-28.6%	-25.4%	-27.0%	-03.2%	-12.6%	-01.7%	-06.2%	-25.8%
-25.3%	-24.9%	-28.1%	-00.4%	-01.7%	02.8%	09.9%		COGS % Beer,net	-27.4%	-25.6%	-25.3%	-01.8%	-07.0%	-02.1%	-08.3%	-25.1%
-24.9%	-20.3%	-22.9%	-04.6%	-22.9%	-02.0%	-08.8%		COGS % Liquor,net	-23.5%	-19.9%	-19.9%	-03.6%	-18.2%	-03.6%	-18.0%	-20.6%
-40.6%	-29.0%	-39.0%	-11.6%	-40.0%	-01.6%	-04.2%		COGS % Wine,net	-34.4%	-29.0%	-35.4%	-05.5%	-18.8%	-01.0%	02.8%	-29.2%
584,520	397,256	743,915	187,264	47%	-159,394	-21%		Gross Margin (GREV-COG)	4,037,740	4,227,044	5,204,473	-189,304	-4%	-1,166,733	-22%	10,940,000
PAYROLL																
SALARIES & WAGES																
-281,851	-300,841	-275,035	18,990	6%	-6,816	-2%	5110...	Salaries - Exempt - Regular	-1,216,530	-1,206,064	-1,094,329	-10,466	-1%	-122,200	-11%	-3,713,000
0	0	-328	0	0%	328	100%	51106	Salaries - Exempt - Commissions	0	0	-1,423	0	0%	1,423	100%	-23,000
-145,631	-161,678	-140,775	16,047	10%	-4,857	-3%	5122...	Wages - FTRRegular	-616,675	-671,768	-600,443	55,093	8%	-16,244	-3%	-2,015,978
-180,319	-148,996	-226,785	-31,323	-21%	46,466	20%	5124...	Wages - Seasonal	-1,201,877	-1,134,551	-1,351,339	-67,326	-6%	149,461	11%	-3,622,122
-268	-2,000	-676	1,732	87%	408	60%	5122...	Wages-FTR-Commissions	-4,610	-8,000	-1,828	3,390	42%	-2,782	-152%	-30,000
-7,082	-6,200	-5,909	-882	-14%	-1,173	-20%	51246	Wages-Seasonal-Commissions	-41,506	-33,500	-35,150	-8,006	-24%	-6,357	-18%	-93,900
-14,675	-11,000	-7,850	-3,675	-33%	-6,825	-87%	5110...	Incentive Program, Exempt	-47,675	-44,000	-31,340	-3,675	-8%	-16,335	-52%	-132,000
-4,642	-3,000	-5,021	-1,642	-55%	379	8%	51227	Incentive Program, FTR, NonExe	-17,693	-12,000	-16,170	-5,693	-47%	-1,523	-9%	-36,000
-3,675	-5,000	-19,202	1,325	26%	15,527	81%	51247	Incentive Program, Seasonal, N	-14,033	-5,000	-29,900	-9,033	-181%	15,867	53%	-10,000
22,750	22,750	22,017	0	0%	733	3%	51299	Capitalized Payroll Direct S&W	92,242	91,000	83,150	1,242	1%	9,092	11%	273,000
-615,394	-615,965	-659,564	571	0%	44,169	7%		Total Salaries & Wages, DIRECT	-3,068,357	-3,023,883	-3,078,760	-44,474	-1%	10,403	0%	-9,403,000
-273,776	-289,091	-261,196	15,315	5%	-12,580	-5%		Salaries sub-total	-1,171,963	-1,159,064	-1,043,942	-12,899	-1%	-128,021	-12%	-3,595,000
-341,618	-326,874	-398,368	-14,744	-5%	56,750	14%		Wage sub-total	-1,896,394	-1,864,819	-2,034,818	-31,575	-2%	138,424	7%	-5,808,000
-150,542	-166,678	-146,472	16,136	10%	-4,070	-3%		Wage-FTR subsubtotal	-638,978	-691,768	-618,429	52,790	8%	-20,548	-3%	-2,081,978
-191,076	-160,196	-251,896	-30,880	-19%	60,820	24%		Wage-Seasonal subsubto	-1,257,417	-1,173,051	-1,416,389	-84,366	-7%	158,972	11%	-3,726,022
-92.8%	-136.6%	-78.9%	43.8%	32.1%	-13.8%	-17.5%		Payroll Direct as a % of	-68.3%	-64.8%	-53.3%	-03.5%	-05.3%	-15.0%	-28.1%	-75.5%
16,501	-1,300	-8,569	17,801	1369%	25,070	293%	51108	PTO net\$ accrual, in Salaries	-19,794	-7,900	-30,434	-11,894	-151%	10,639	35%	-17,349
2,016	-1,000	2,727	3,016	302%	-711	-26%	51228	PTO net\$ accrual, in Wages FTR	-6,073	-4,000	-9,595	-2,073	-52%	3,522	37%	-12,000
18,517	-2,300	-5,842	20,817	905%	24,359	417%		PTO net accrual, in PD Total	-25,868	-11,900	-40,029	-13,968	-117%	14,161	35%	-29,349
-783.1	0.0	-882.8	-783.1	0.0	99.7	0.1		Wage Overtime Hours	-5259.5	0.0	-6609.7	-5259.5	0.0	1350.2	0.2	0.0
-18830.0	-17907.7	-22121.5	-922.3	-0.1	3291.6	0.1		Wage Total Hours	-111949.3	-109927.5	-123748.5	-2021.8	0.0	11799.3	0.1	-346622.0
18.25	18.20	18.13	0.05	0.00	0.12	0.01		Wage ROP avg	16.89	16.93	16.37	-0.04	0.00	0.52	0.03	16.72
PAYROLL BURDEN																
-62,553	-65,240	-66,087	2,688	4%	3,534	5%	5130...	Payroll Taxes	-334,504	-355,440	-349,970	20,936	6%	15,466	4%	-1,060,000
-33,694	-35,980	-63,774	2,286	6%	30,080	47%	5130...	Workers Compensation	-193,700	-227,920	-349,241	34,220	15%	155,541	45%	-595,000
-65,010	-77,851	-54,914	12,841	16%	-10,095	-18%	5130...	Group Insurance	-266,805	-311,407	-221,819	44,602	14%	-44,986	-20%	-940,000
-12,514	-17,032	-11,191	4,518	27%	-1,323	-12%	5130...	Retirement Plan	-49,619	-68,128	-45,091	18,509	27%	-4,528	-10%	-205,000
3,500	3,500	3,400	0	0%	100	3%	51499	Capitalized Payroll Burden	14,224	14,000	18,517	224	2%	-4,293	-23%	42,000
-170,271	-192,603	-192,566	22,332	12%	22,295	12%		PAYROLL BURDEN Total	-830,405	-948,895	-947,604	118,490	12%	117,200	12%	-2,758,000
-80,579	-89,973	-72,583	9,394	10%	-7,996	-11%	(513...	subtotal, Burden-Salary	-336,153	-368,845	-300,919	32,692	9%	-35,234	-12%	-1,106,400
-53,211	-71,050	-53,733	17,839	25%	522	1%	(514...	subtotal, Burden-Wage-FTR	-234,526	-296,270	-233,857	61,744	21%	-669	0%	-861,400
-39,981	-35,080	-69,650	-4,901	-14%	29,669	43%	(514...	subtotal, Burden-Wage-Seasonal	-273,949	-297,780	-431,346	23,831	8%	157,397	36%	-832,200
27.7%	31.3%	29.2%	-03.6%	-11.5%	-01.5%	-05.2%		Burden % - on all Payroll	27.1%	31.4%	30.8%	-04.3%	-13.8%	-03.7%	-12.1%	29.3%
29.4%	31.1%	27.8%	-01.7%	-05.4%	01.6%	05.9%		Burden % - Salary	28.7%	31.8%	28.8%	-03.1%	-09.9%	-00.1%	-00.5%	30.8%
35.3%	42.6%	36.7%	-07.3%	-17.1%	-01.3%	-03.6%		Burden % - Wage-FTR	36.7%	42.8%	37.8%	-06.1%	-14.3%	-01.1%	-02.9%	41.4%
20.9%	21.9%	27.7%	-01.0%	-04.4%	-06.7%	-24.3%		Burden % - Wage-Season	21.8%	25.4%	30.5%	-03.6%	-14.2%	-08.7%	-28.5%	22.3%
27.3%	32.5%	31.0%	-05.2%	-16.0%	-03.7%	-11.9%		Burden % - Wage-FTR&Se	26.8%	31.9%	32.7%	-05.0%	-15.8%	-05.9%	-18.0%	29.2%
-785,665	-808,568	-852,130	22,903	3%	66,465	8%		PAYROLL TOTAL (Direct&Burde	-3,898,762	-3,972,778	-4,026,364	74,016	2%	127,603	3%	-12,161,000
27.7%	31.3%	29.2%	-3.6%	-11.5%	-1.5%	-5.2%		Burden % TL	27.1%	31.4%	30.8%	-4.3%	-13.8%	-3.7%	-12.1%	29.3%
10.2%	10.6%	10.0%	-0.4%	-4.0%	0.1%	1.4%		Payroll Taxes %	10.9%	11.8%	11.4%	-0.9%	-7.3%	-0.5%	-4.1%	11.3%
5.5%	5.8%	9.7%	-0.4%	-6.3%	-4.2%	-43.4%		Workers Comp %	6.3%	7.5%	11.3%	-1.2%	-16.2%	-5.0%	-44.3%	6.3%
10.6%	12.6%	8.3%	-2.1%	-16.4%	2.2%	26.9%		Group Insurance %	8.7%	10.3%	7.2%	-1.6%	-15.6%	1.5%	20.7%	10.0%
2.0%	2.8%	1.7%	-0.7%	-26.5%	0.3%	19.9%		Retirement %	1.6%	2.3%	1.5%	-0.6%	-28.2%	0.2%	10.4%	2.2%
-0.6%	-0.6%	-0.5%	0.0%	-0.1%	-0.1%	-10.3%		Capz PB %	-0.5%	-0.5%	-0.6%	0.0%	-0.1%	0.1%	22.9%	-0.4%
OPERATING EXPENSES (OE)																
-2,981	-3,310	-3,192	329	10%	211	7%	50530	Employee Meals	-13,790	-14,297	-13,877	507	4%	87	1%	-43,211

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-5,860	-17,500	-10,039	11,640	67%	4,179	42%	50605	Employee Housing expenses	-86,505	-70,000	-66,203	-16,505	-24%	-20,302	-31%	-141,000
-1,071	-400	-252	-671	-168%	-819	-325%	50615	Employee Recruiting	-7,586	-2,000	-777	-5,586	-279%	-6,809	-876%	-11,000
-2,073	-3,987	-2,428	1,914	48%	355	15%	50620	Employee Dev/Training	-10,262	-8,998	-7,276	-1,264	-14%	-2,986	-41%	-36,794
-6,121	-7,299	-4,519	1,178	16%	-1,602	-35%	50625	Employee Relations	-19,434	-22,266	-24,462	2,832	13%	5,027	21%	-58,868
-236	-1,200	719	964	80%	-955	-133%	50626	PreEmployment Testing	-2,115	-5,100	-3,053	2,985	59%	938	31%	-19,000
-370	-400	-1,049	30	7%	679	65%	50627	EAP Services	-3,188	-2,300	-4,562	-888	-39%	1,374	30%	-6,600
-2,951	-1,300	0	-1,651	-127%	-2,951	0%	50628	Benefit Administration Services	-13,690	-5,300	-4,959	-8,390	-158%	-8,730	-176%	-16,000
-728	-444	-152	-284	-64%	-576	-378%	50630	Uniforms	-3,227	-2,726	-6,414	-501	-18%	3,187	50%	-50,248
0	-5,650	-1,960	5,650	100%	1,960	100%	51080	Seminars & Conferences	-2,487	-11,500	-6,376	9,013	78%	3,889	61%	-32,820
-2,006	-3,570	-2,518	1,564	44%	512	20%	51095	Travel/Meeting Expense	-4,121	-12,810	-14,762	8,689	68%	10,641	72%	-33,040
-24,398	-45,060	-25,390	20,662	46%	992	4%		Total Staff Expense	-166,404	-157,297	-152,720	-9,107	-6%	-13,683	-9%	-448,581
-13,982	-12,965	-13,405	-1,017	-8%	-578	-4%	51090	Telephone	-52,769	-51,780	-55,090	-989	-2%	2,321	4%	-153,500
-1,815	-2,190	-1,690	375	17%	-125	-7%	55003	Cable/Sat TV Service	-6,772	-8,760	-6,962	1,988	23%	190	3%	-25,840
-7,915	-5,300	-5,827	-2,615	-49%	-2,088	-36%	55005	Disposal Fees	-29,010	-26,650	-27,439	-2,360	-9%	-1,571	-6%	-92,590
-25,937	-21,240	-22,301	-4,697	-22%	-3,636	-16%	5501...	Electricity	-101,115	-89,160	-95,107	-11,955	-13%	-6,007	-6%	-278,750
-6,075	-5,000	-4,052	-1,075	-21%	-2,023	-50%	55020	Natural Gas - Pools	-30,640	-34,300	-33,729	3,660	11%	3,089	9%	-78,000
-7,573	-8,620	-8,807	1,047	12%	1,234	14%	55025	Natural Gas - Buildings	-36,994	-46,900	-45,984	9,906	21%	8,990	20%	-87,900
-11,626	-9,740	-14,162	-1,886	-19%	2,537	18%	(530...	Fuel & Oil	-56,393	-65,960	-90,099	9,567	15%	33,706	37%	-145,290
-106	-200	-779	94	47%	673	86%	55027	Propane (LPG)	-1,772	-1,420	-1,335	-352	-25%	-437	-33%	-4,650
-7,165	-7,700	-7,031	535	7%	-134	-2%	55030	Sewer Fees	-28,659	-30,800	-28,124	2,141	7%	-536	-2%	-95,030
-2,970	-2,730	-3,144	-240	-9%	174	6%	5503...	Water - Building/Facility	-12,501	-11,300	-11,596	-1,201	-11%	-906	-8%	-40,380
-1,840	-1,350	-1,774	-490	-36%	-66	-4%	55040	Water - Grounds	-22,986	-4,800	-6,356	-18,186	-379%	-16,630	-262%	-75,000
-87,004	-77,035	-82,972	-9,969	-13%	-4,033	-5%		TOTAL UTILITIES	-379,611	-371,830	-401,820	-7,781	-2%	22,209	6%	-1,076,930
								SUPPLIES & MAINTENANCE EXPENSE								
-148	-430	-540	282	65%	392	73%	56010	Security Exp	-3,749	-3,420	-5,354	-329	-10%	1,605	30%	-12,250
0	-250	0	250	100%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-8,916	-7,850	-8,368	-1,066	-14%	-549	-7%	56520	Linen Service	-42,649	-36,290	-35,794	-6,359	-18%	-6,854	-19%	-119,159
-6,070	-7,250	-4,886	1,180	16%	-1,184	-24%	56530	Janitorial Services & Supplies	-30,073	-29,300	-32,395	-773	-3%	2,322	7%	-88,450
-989	-805	-739	-184	-23%	-250	-34%	56535	Pest Control	-2,624	-3,090	-2,394	466	15%	-229	-10%	-10,455
-6,463	-4,566	-308	-1,897	-42%	-6,155	-1998%	52020	Contract Fees	-23,805	-18,184	-1,809	-5,621	-31%	-21,995	-1216%	-53,592
-1,408	-150	0	-1,258	-839%	-1,408	0%	52022	Veterinary Services	-1,408	-1,770	0	362	20%	-1,408	0%	-5,720
0	0	0	0	0%	0	0%	52023	Equine Care Services	-1,117	-900	-1,881	-217	-24%	763	41%	-7,250
-2,234	-2,500	-1,813	266	11%	-421	-23%	52024	Offsite Pasturing	-8,937	-10,000	-6,853	1,063	11%	-2,084	-30%	-20,000
-919	-1,070	-794	151	14%	-125	-16%	53705	Equipment Rental	-3,302	-4,280	-2,974	978	23%	-328	-11%	-20,650
0	-140	0	140	100%	0	0%	57035	Rental Property Expense	0	-560	0	560	100%	0	0%	-2,100
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	0	0	0	0	0%	0	0%	-13,500
-550	-500	-358	-50	-10%	-192	-54%	51560	Mbr Srv - Retail COGS	-1,613	-2,000	-1,058	387	19%	-555	-53%	-7,400
-1,957	-540	-2,302	-1,417	-262%	345	15%	56503	Printed Forms/Ticket Stock	-8,337	-8,810	-11,020	473	5%	2,682	24%	-21,460
-394	-400	-794	6	2%	400	50%	51037	Computer Software	-1,182	-1,700	-2,376	518	30%	1,194	50%	-5,300
0	-250	0	250	100%	0	0%	51038	Computer Hardware	-394	-1,200	0	806	67%	-394	0%	-2,200
-675	-95	-1,349	-580	-611%	674	50%	51050	Furniture and Office Equip	-3,141	-3,880	-5,532	739	19%	2,390	43%	-13,415
-1,082	-2,240	-1,878	1,158	52%	795	42%	51060	Office Supplies	-5,738	-10,010	-6,645	4,272	43%	907	14%	-30,040
-1,707	-2,230	-891	523	23%	-816	-92%	51061	Toner Cartridges	-7,120	-8,020	-7,140	900	11%	20	0%	-22,960
-116	-100	-174	-16	-16%	58	33%	53530	Signs	-2,062	-2,000	-6,292	-62	-3%	4,229	67%	-14,190
-4,435	-3,815	-3,430	-620	-16%	-1,004	-29%	56501	Operating Supplies	-16,862	-16,900	-14,884	38	0%	-1,979	-13%	-66,860
-3,022	-3,600	-4,645	578	16%	1,623	35%	56502	Paper Products - Restaurant	-24,195	-23,300	-28,647	-895	-4%	4,452	16%	-77,360
-243	-50	-434	-193	-387%	191	44%	56504	Candle & TableTop Supplies	-813	-200	-928	-613	-307%	115	12%	-600
-2,075	-1,950	-1,848	-125	-6%	-228	-12%	56511	Cleaning Supplies - Restaurant	-10,481	-9,150	-10,342	-1,331	-15%	-139	-1%	-32,750
-2,677	-1,790	-2,826	-887	-50%	149	5%	56540	Small Tools & Equipment	-6,888	-9,155	-15,672	2,267	25%	8,784	56%	-27,380
-338	-1,650	-783	1,312	79%	444	57%	56545	Safety Equipment	-2,398	-6,375	-5,994	3,977	62%	3,596	60%	-22,680
-796	0	-1,135	-796	0%	339	30%	56550	Spoilage	-2,672	0	-7,606	-2,672	0%	4,934	65%	0
0	-1,050	0	1,050	100%	0	0%	51025	Entertainment	0	-4,150	-2,425	4,150	100%	2,425	100%	-12,150
0	-100	-254	100	100%	254	100%	55530	Recreation Programs	0	-100	-254	100	100%	254	100%	-23,370
-779	-1,625	-3,336	846	52%	2,557	77%	55532	Special Programs	-6,722	-4,400	-9,907	-2,322	-53%	3,185	32%	-40,710
0	0	-438	0	0%	438	100%	55537	Catering Rentals	-143	0	-989	-143	0%	846	85%	-1,600
-347	0	0	-347	0%	-347	0%	56013	Concert Expenses	-847	0	0	-847	0%	-847	0%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,730	-1,500	-696	-230	-15%	-1,034	-149%	-1,500
								Repairs & Maintenance								
-3,573	-2,550	-5,502	-1,023	-40%	1,929	35%	54210	General/PM	-15,082	-9,100	-14,663	-5,982	-66%	-419	-3%	-33,400
-15	-120	-108	105	87%	92	86%	54220	Plumbing	-2,074	-880	-1,066	-1,194	-136%	-1,009	-95%	-3,090
-39	-300	-534	261	87%	495	93%	54240	Lighting and Electrical	-421	-1,370	-1,770	949	69%	1,350	76%	-4,080
-213	-100	-35	-113	-113%	-179	-517%	54250	HVAC	-213	-250	-67	37	15%	-146	-218%	-800
0	0	0	0	0%	0	0%	54252	Carpentry	0	-850	0	850	100%	0	0%	-3,300
-571	-350	-551	-221	-63%	-21	-4%	54254	Elevators	-2,693	-1,400	-2,753	-1,293	-92%	60	2%	-4,200
-28	-1,350	-769	1,323	98%	742	96%	54256	Fire Suppression	-1,177	-2,450	-2,932	1,274	52%	1,755	60%	-11,450
0	-100	0	100	100%	0	0%	54274	Painting	0	-100	0	100	100%	0	0%	-900
-1,827	-2,017	-452	190	9%	-1,375	-305%	54290	Other Building	-2,924	-6,548	-3,049	3,624	55%	126	4%	-21,450
-6,267	-6,887	-7,950	620	9%	1,683	21%		R&M Building	-24,584	-22,948	-26,300	-1,636	-7%	1,716	7%	-82,670

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-876	0	0	-876	0%	-876	0%	54310	Asphalt	-876	0	0	-876	0%	-876	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-3,080
0	0	0	0	0%	0	0%	54350	Ski Trails	-147	0	-65	-147	0%	-82	-125%	0
-15,531	-15,115	-8,533	-416	-3%	-6,998	-82%	54380	Snow Removal	-90,079	-81,160	-103,014	-8,919	-11%	12,935	13%	-119,800
0	0	0	0	0%	0	0%	54390	Other Grounds Maint	-3,000	-3,000	-3,559	0	0%	559	16%	-37,900
-16,406	-15,115	-8,533	-1,291	-9%	-7,873	-92%		R&M Grounds (nonGolf)	-94,101	-84,160	-106,638	-9,941	-12%	12,536	12%	-160,780
-91	-100	-1,273	9	9%	1,182	93%	54412	Ski Lifts, Fixed Grip	-2,005	-1,200	-4,149	-805	-67%	2,144	52%	-9,300
-82	-100	0	18	18%	-82	0%	54416	Ski Lifts, Surface	-159	-1,200	-2,448	1,041	87%	2,289	94%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-141	0	-1,239	-141	0%	1,097	89%	-500
-165	0	0	-165	0%	-165	0%	54419	Snowmaking	-165	0	0	-165	0%	-165	0%	-4,400
-3,065	-3,700	-6,103	635	17%	3,038	50%	54421	Snowcats	-15,115	-25,800	-26,742	10,685	41%	11,627	43%	-80,100
0	-450	-1,360	450	100%	1,360	100%	54426	Snowmobiles	-3,400	-2,150	-6,972	-1,250	-58%	3,572	51%	-5,700
0	-1,000	-1,414	1,000	100%	1,414	100%	54434	Golf Maint Eq	-274	-4,000	-1,777	3,726	93%	1,503	85%	-15,750
0	0	0	0	0%	0	0%	54438	Golf Carts Fleet	0	0	0	0	0%	0	0%	-900
-4,832	-2,425	-3,645	-2,407	-99%	-1,187	-33%	54443	Rolling, Heavy	-11,423	-10,650	-15,500	-773	-7%	4,077	26%	-44,830
-3,470	-4,255	-2,876	785	18%	-594	-21%	54448	Rolling, Car/Truck/Bus/Van	-25,177	-15,490	-14,448	-9,687	-63%	-10,728	-74%	-49,450
-458	-1,700	-2,409	1,242	73%	1,951	81%	54452	F&B Kitchen Equip	-5,046	-6,400	-4,075	1,354	21%	-971	-24%	-15,170
0	-250	-291	250	100%	291	100%	54454	F&B GlassSilverChina	-138	-800	-291	662	83%	152	52%	-3,900
0	0	0	0	0%	0	0%	54461	Bicycles	-673	-500	-561	-173	-35%	-112	-20%	-1,500
0	-350	0	350	100%	0	0%	54463	Fitness Equipment	-632	-1,900	-267	1,268	67%	-365	-137%	-4,300
0	-100	0	100	100%	0	0%	54470	Office Equip R&M	0	-420	0	420	100%	0	0%	-1,580
-4,676	-5,413	-3,293	737	14%	-1,383	-42%	54481	Computer Software Maint	-15,398	-21,423	-13,943	6,025	28%	-1,455	-10%	-63,330
-481	-560	-172	79	14%	-309	-179%	54483	Computer Hardware Maint	-1,334	-2,410	-3,521	1,076	45%	2,187	62%	-7,250
-70	-550	0	480	87%	-70	0%	54499	Other Operating Equip R&M	-1,457	-2,300	-772	843	37%	-686	-89%	-10,400
-17,391	-20,953	-22,838	3,562	17%	5,447	24%		R&M Equipment	-82,539	-96,643	-96,705	14,104	15%	14,166	15%	-321,960
-1,500	-1,500	-2,000	0	0%	500	25%	54510	Seed & Sod	-1,500	-1,500	-2,000	0	0%	500	25%	-7,500
-100	-100	0	0	0%	-100	0%	54520	Fertilizer	-100	-100	0	0	0%	-100	0%	-19,000
0	-2,500	-2,500	2,500	100%	2,500	100%	54530	Top Dressing	0	-2,500	-2,500	2,500	100%	2,500	100%	-12,000
-4,500	-2,000	-2,000	-2,500	-125%	-2,500	-125%	54540	Sand, Gravel, Rock	-5,500	-3,000	-2,000	-2,500	-83%	-3,500	-175%	-4,000
-200	-200	0	0	0%	-200	0%	54560	Pesticides	-3,600	-3,600	-633	0	0%	-2,967	-469%	-10,000
-940	-940	0	0	0%	-940	0%	54570	Irrigation and Drainage	-940	-940	-523	0	0%	-417	-80%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	0	-550	0	0%	550	100%	-500
-7,240	-7,240	-6,500	0	0%	-740	-11%		R&M Golf Course	-11,640	-11,640	-8,206	0	0%	-3,434	-42%	-56,000
-921	-2,200	-1,130	1,279	58%	209	18%	54710	chemicals	-5,273	-8,000	-4,988	2,727	34%	-285	-6%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-600	0	600	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
0	0	0	0	0%	0	0%	54790	other	-86	0	0	-86	0%	-86	0%	0
-921	-2,350	-1,130	1,429	61%	209	18%		R&M Pool Spa	-5,359	-8,600	-5,931	3,241	38%	572	10%	-31,500
-2	-7,000	-157,000	6,999	100%	156,999	100%	(575...	Forestry Management	-1,005	-7,600	-157,947	6,595	87%	156,941	99%	-191,100
-2	-7,000	-157,000	6,999	100%	156,999	100%		R&M Forestry	-1,005	-7,600	-157,947	6,595	87%	156,941	99%	-191,100
12,223	11,250	11,726	973	9%	497	4%	59010	Contra - Inter-Dept. Charges	75,295	60,600	114,375	14,695	24%	-39,080	-34%	192,280
-36,005	-48,295	-192,225	12,291	25%	156,221	81%		R&M subtotal	-143,933	-170,991	-287,350	27,058	16%	143,417	50%	-651,730
-84,347	-95,291	-236,548	10,944	11%	152,201	64%		TOTAL SUPPLIES & MAIN	-364,937	-392,635	-515,209	27,698	7%	150,272	29%	-1,503,881

Tahoe Donner Association
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April 2018								Year-to-Date April 2018								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-1,387	0	-1,132	-1,387	0%	-255	-23%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-1,631	-524	-2,608	-1,107	-211%	977	37%	51535	Digital Content	-8,344	-2,096	-2,708	-6,248	-298%	-5,636	-208%	-6,288
-5,108	-6,200	-11,229	1,092	18%	6,121	55%	51545	Printing - TD News	-23,488	-24,800	-34,620	1,312	5%	11,132	32%	-84,400
-9,300	-9,300	-2,374	0	0%	-6,926	-292%	51546	Printing - Brochures	-9,300	-12,300	-13,523	3,000	24%	4,223	31%	-24,900
0	0	0	0	0%	0	0%	51547	Printing - Other	-244	0	-1,391	-244	0%	1,147	82%	-100
0	-500	-142	500	100%	142	100%	56601	Claims Expense	-5,327	-1,800	-20,582	-3,527	-196%	15,255	74%	-5,000
-5,000	-5,000	-13,000	0	0%	8,000	62%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
-130	0	0	-130	0%	-130	0%	52215	Collection Expense	-338	0	0	-338	0%	-338	0%	0
-16,523	-9,600	-17,641	-6,923	-72%	1,118	6%	52220	Credit Card Expense	-94,849	-93,200	-119,351	-1,649	-2%	24,502	21%	-249,060
-62	0	-1,652	-62	0%	1,590	96%	52225	Over/Short	-172	0	-2,194	-172	0%	2,022	92%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	400	0	-400	-100%	0	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-8,000	0	8,000	100%	0	0%	-24,000
-50,500	-50,200	-68,100	-300	-1%	17,600	26%	52025	Insurance Expense	-202,000	-200,800	-197,400	-1,200	-1%	-4,600	-2%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-76,752	-76,800	-67,992	48	0%	-8,760	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-15,000	-15,000	-15,000	0	0%	0	0%	-45,000
-200,234	-163,302	-190,688	-36,932	-23%	-9,545	-5%		TOTAL ADMINISTRATIVE & OT	-702,150	-656,504	-698,807	-45,646	-7%	-3,343	0%	-1,834,608
-395,983	-380,688	-535,598	-15,295	-4%	139,616	26%		TOTAL OPERATING EXPENSES	-1,613,102	-1,578,266	-1,768,557	-34,836	-2%	155,455	9%	-4,864,000
-1,181,648	-1,189,256	-1,387,728	7,608	1%	206,080	15%		TOTAL PAYROLL AND OPERATI	-5,511,863	-5,551,044	-5,794,921	39,181	1%	283,058	5%	-17,025,000
-597,128	-792,000	-643,814	194,872	25%	46,686	7%		N O R 1, before OH	-1,474,124	-1,324,000	-590,449	-150,124	-11%	-883,675	-150%	-6,085,000
-597,128	-792,000	-643,814	194,872	25%	46,686	7%		N O R 2, after OH	-1,474,124	-1,324,000	-590,449	-150,124	-11%	-883,675	-150%	-6,085,000
-1,260,486	-1,243,000	-1,479,246	-17,486	-1%	218,760	15%		T O C	-5,967,356	-5,989,000	-6,364,986	21,644	0%	397,630	6%	-18,545,000
-52.6%	-36.3%	-56.5%	-16.3%	-45.0%	03.8%	06.8%		REV to TOC (CRR%)	-75.3%	-77.9%	-90.7%	02.6%	03.3%	15.4%	17.0%	-67.2%
792,000	792,000	800,000	0	0%	-8,000	-1%		Assessment Revenue, Operatin	1,324,000	1,324,000	1,740,000	0	0%	-416,000	-24%	6,085,000
194,872	0	156,186	194,872	0%	38,686	25%		NOR AFTER Assessment Reven	-150,124	0	1,149,551	-150,124	0%	-1,299,675	-113%	0