



Tahoe Donner Association

Finance Reports

June 2018

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: July 13, 2018
Re: **June 2018 Financial Results**



5 Financial Keynotes:

1. June results: Revenue of \$1,023,000 was favorable to Budget \$21,000/2%, NOR Loss of \$636,000 was favorable to Budget \$4,000.
2. YTD results: Revenue of \$6 million is unfavorable to Budget \$117,000/2%, NOR Loss of \$3 million is unfavorable to Budget \$142,000.
3. Operating Fund Members' Equity balance of \$2.1 million is \$903,000 over the policy peg balance.
4. July MTD as of 12th is trending favorable to budget with good business volumes across all amenities.
5. The Replacement Reserve Fund expenditures forecast for 2018 has been updated for current estimates, refer to F14.

Month - June

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$636,000) which was favorable to budget by \$4,000/1%. Month's operating revenues of \$1,023,000 were \$21,000/2% favorable to budget and total expenses of \$1,658,000 were \$16,000/1% unfavorable to budget. Compared to last year same month, revenues are up \$116,000/13% and NOR is favorable \$54,000/8%.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$2,998,000) which is unfavorable to budget by \$142,000/5%. YTD operating revenues of \$5,967,000 are \$117,000/2% unfavorable to budget and total expenses of \$8,966,000 are \$26,000/0% unfavorable to budget. Compared to last year to date, revenues are down \$1,064,000/15%, expenses are down favorably \$180,000/2% and resulting NOR is unfavorable \$884,000/42%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLK holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend. **June** saw below average temps and windy conditions the first half of the month, impacting some operations.

SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,352,000 were unfavorable \$72,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$1,831,000 were unfavorable \$98k/6% to budget and favorable \$277k/13% to prior year. YTD NOR of \$521,000 is unfavorable \$170k/25% to budget and unfavorable \$492k/49% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

Cross Country Ski. YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$200,000 is unfavorable \$9k/4% to budget and unfavorable \$126k/39% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18.

The Lodge. YTD revenues of \$978,000 were favorable \$39k/2% to budget and unfavorable \$9k/1% to prior year. YTD NOR loss of (\$159,000) is unfavorable \$17k/10% to budget and unfavorable \$41k/21% to prior year. YTD cogs of 30% compares to budget 32% and prior year 34%.

Pizza. YTD revenues of \$218,000 are favorable \$24k/12% to budget and favorable \$27k/14% to prior year. YTD NOR loss of (\$56,000) is unfavorable \$8k/15% to budget and unfavorable \$9k/18% to prior year. YTD cogs of 30% compares to budget 29% and prior year 32%.

Alder Creek Café. YTD revenues of \$153,000 are unfavorable \$13k/8% to budget and unfavorable \$57k/27% to prior year. YTD total expenses of \$226,000 are unfavorable \$9k/4% to budget and favorable \$47k/17% to prior year. YTD NOR loss of (\$73,000) is unfavorable \$21k to budget and unfavorable \$10k to prior year. YTD cogs of 36% compares to budget 32% and prior year 39%.

Other

a) Season Pass Products

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

Golf 2018 pass/packs sold as of 6/30/2018, \$238,000/307 versus prior year \$209,000/201 passes/packs. Revenue up \$29,000/14% and passes/packs sold up 56/20%.

Winter 18/19 passes sold as of 6/15/2018, \$89,000/359 versus prior year \$103,000/537 passes. Revenue down \$14,000/14% and passes sold down 105/23%. Passes went on sale 5/1/18 versus 3/1/17.

b) Recreation Fee. New cycle started 5/1/2018.

- o 06/30/2018 – **2018/2019** – sold 3,996, revenues of \$961,000, (vs py; volume up 4%, revenue up 2%)
- o 06/30/2017 – 2017/2018 – sold 3,841, revenues of \$945,000

- o 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 06/30/xx:

06/30/18 - 2018 - 59 or 0.9% of units
06/30/17 - 2017 - 64 or 1.0% of units
06/30/16 - 2016 - 73 or 1.1% of units
06/30/15 - 2015 - 68 or 1.1% of units

as of 05/31/xx:

05/31/18 - 2018 - 64 or 1.0% of units
05/31/17 - 2017 - 116 or 1.8% of units
05/31/16 - 2016 - 112 or 1.7% of units
05/31/15 - 2015 - 109 or 1.7% of units

as of 04/30/xx:

04/30/18 - 2018 - 84 or 1.3% of units
04/30/17 - 2017 - 116 or 1.8% of units
04/30/16 - 2016 - 112 or 1.7% of units
04/30/15 - 2015 - 109 or 1.7% of units

as of 03/31/xx:

03/31/18 - 2018 - 154 or 2.4% of units
03/31/17 - 2017 - 228 or 3.5% of units
03/31/16 - 2016 - 194 or 3.0% of units
03/31/15 - 2015 - 162 or 2.5% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

Trout Creek Recreation Center				Guest Mix and %tl %G						Guest	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			Revenue	
Jan-Apr16	45,497	7,291	16%							\$	54,068
Jan-Apr17	39,834	7,890	20%							\$	58,948
Jan-Apr18	41,597	6,108	15%	2,455	6%	40%	3,653	9%	60%	\$	62,820
May16	10,183	1,014	10%							\$	6,894
May17	8,396	1,135	14%							\$	8,196
May18	8,414	683	8%	378	4%	55%	305	4%	45%	\$	6,424
Jun16	14,431	2,424	17%							\$	17,436
Jun17	13,762	2,846	21%							\$	19,164
Jun18	13,426	1,996	15%	911	7%	46%	1,085	8%	54%	\$	19,626
YTD Jun16	70,111	10,729	15%							\$	78,398
YTD Jun17	61,992	11,871	19%							\$	86,308
YTD Jun18	63,437	8,787	14%	3,744	6%	43%	5,043	8%	57%	\$	88,870
2018/day 181	350	49		21			28			\$	491

YTD 2018 - Trout Creek Visits Mix

86% Member

6% Guests with Member

8% Guests on Guest Card

Beach Club Marina

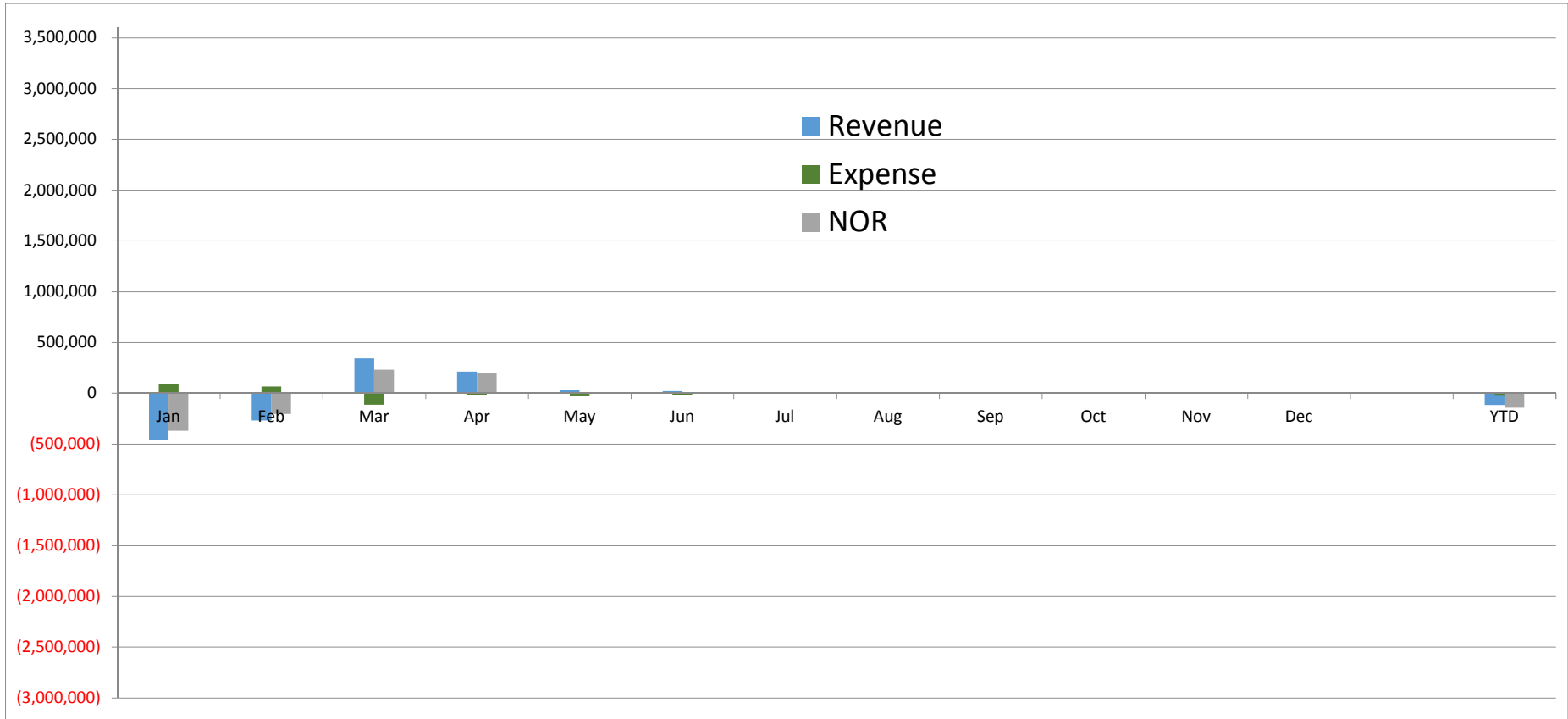
Beach Club Marina				Guest Mix and %tl %G						Guest	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			Revenue	
May16	1,338	309	23%							\$	2,636
May17	1,316	305	23%							\$	2,374
May18	781	192	25%	170	22%	89%	22	3%	11%	\$	1,814
Jun16	6,362	2,030	32%							\$	17,090
Jun17	7,160	2,331	33%							\$	18,660
Jun18	6,992	2,169	31%	1,217	17%	56%	952	14%	44%	\$	22,034
YTD Jun16	7,700	2,339	30%							\$	19,726
YTD Jun17	8,476	2,331	28%							\$	21,034
YTD Jun18	7,773	2,361	30%	1,387	18%	59%	974	13%	41%	\$	23,848
2018/day 37	210	64		37			26			\$	645
opend May 25		YTD									
	Member	70%									
	Guest w/member	18%									
	Guest on Guest Card	13%									

Tahoe Donner Association

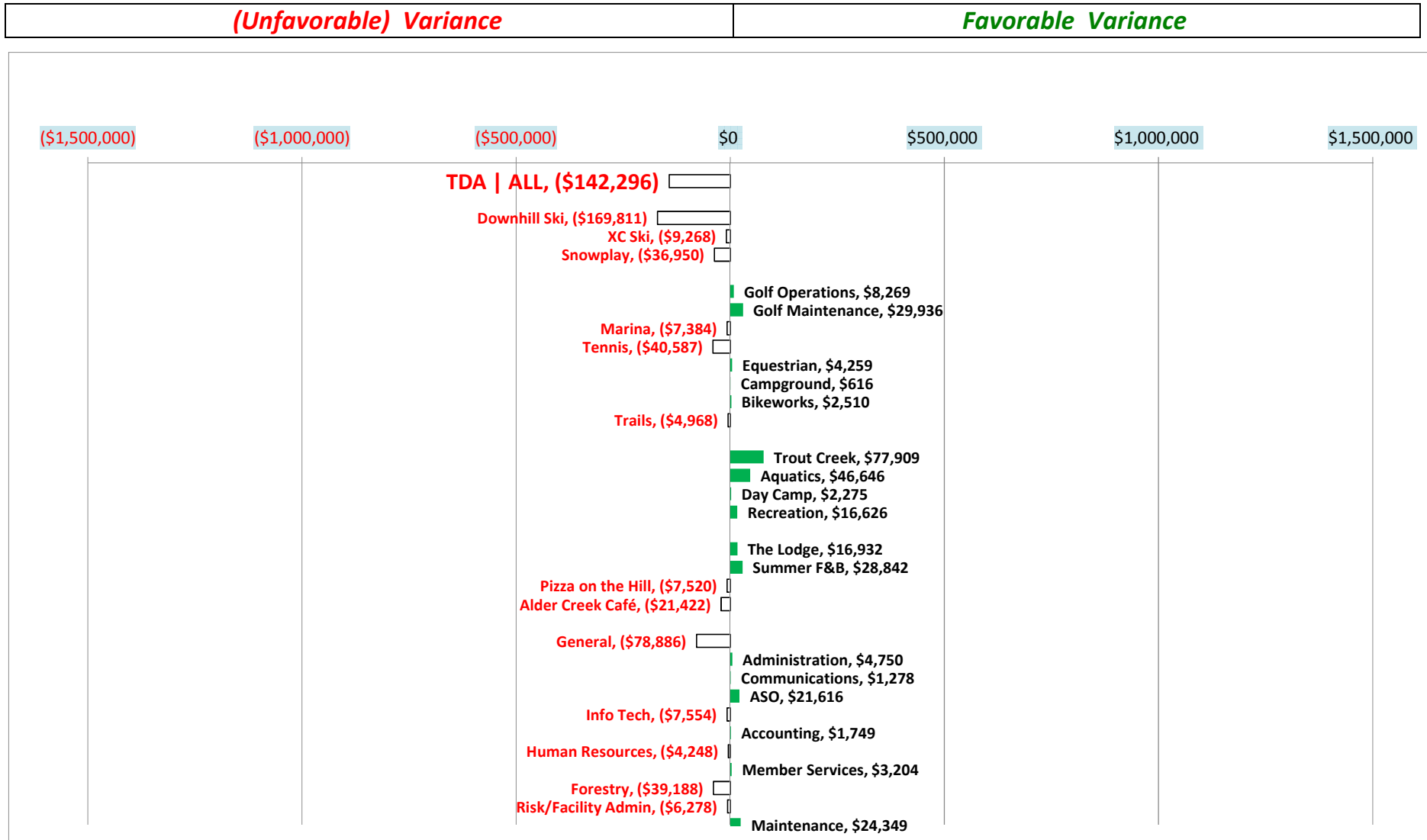
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the six months ending June 2018

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	343,492	212,358	34,273	20,899	0	0	0	0	0	0	(116,596)
Expense	89,073	64,254	(114,197)	(17,486)	(30,865)	(16,480)	0	0	0	0	0	0	(25,700)
NOR	(369,717)	(204,574)	229,295	194,872	3,409	4,419	0	0	0	0	0	0	(142,296)



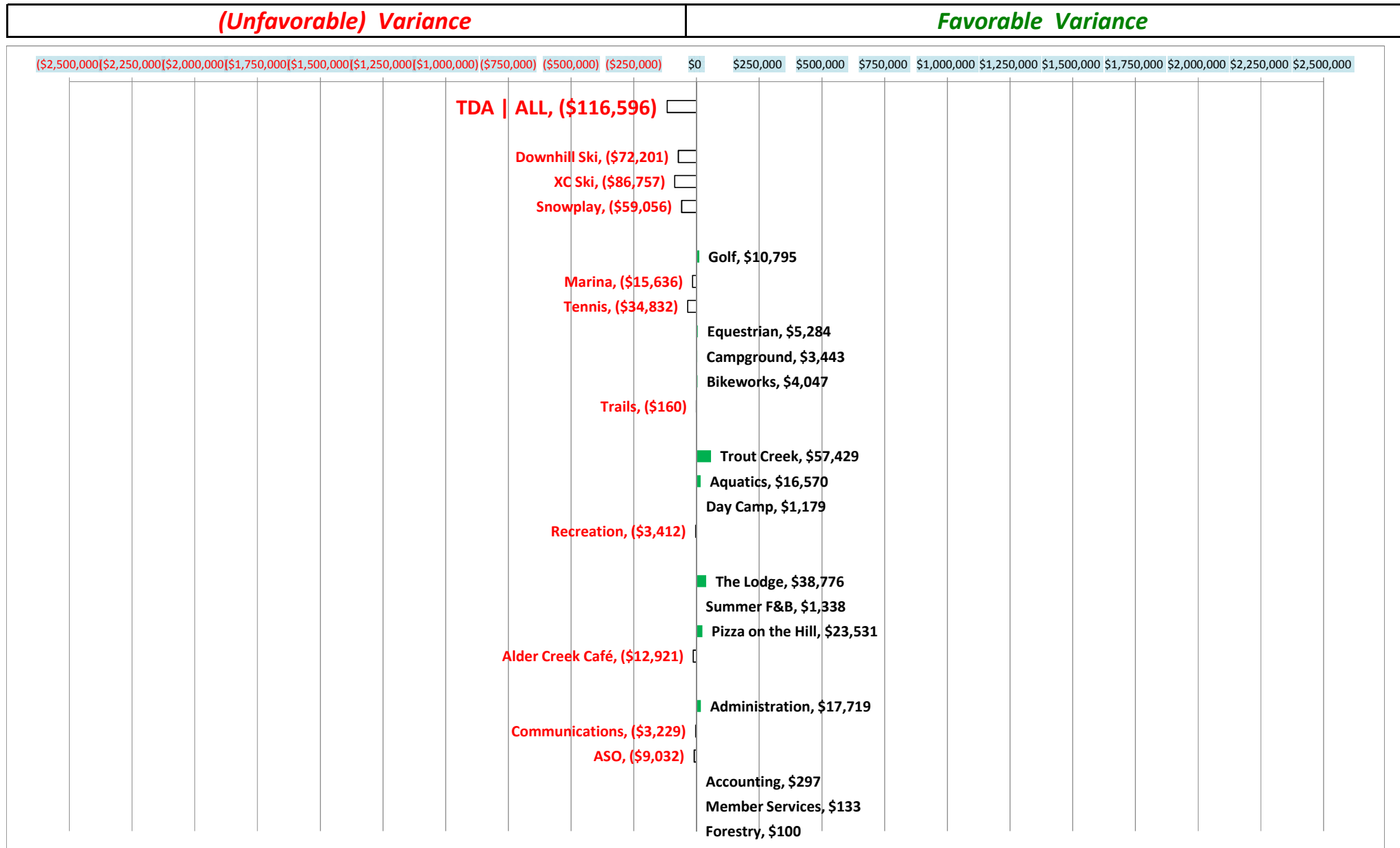
Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
Year to Date June 2018



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date June 2018



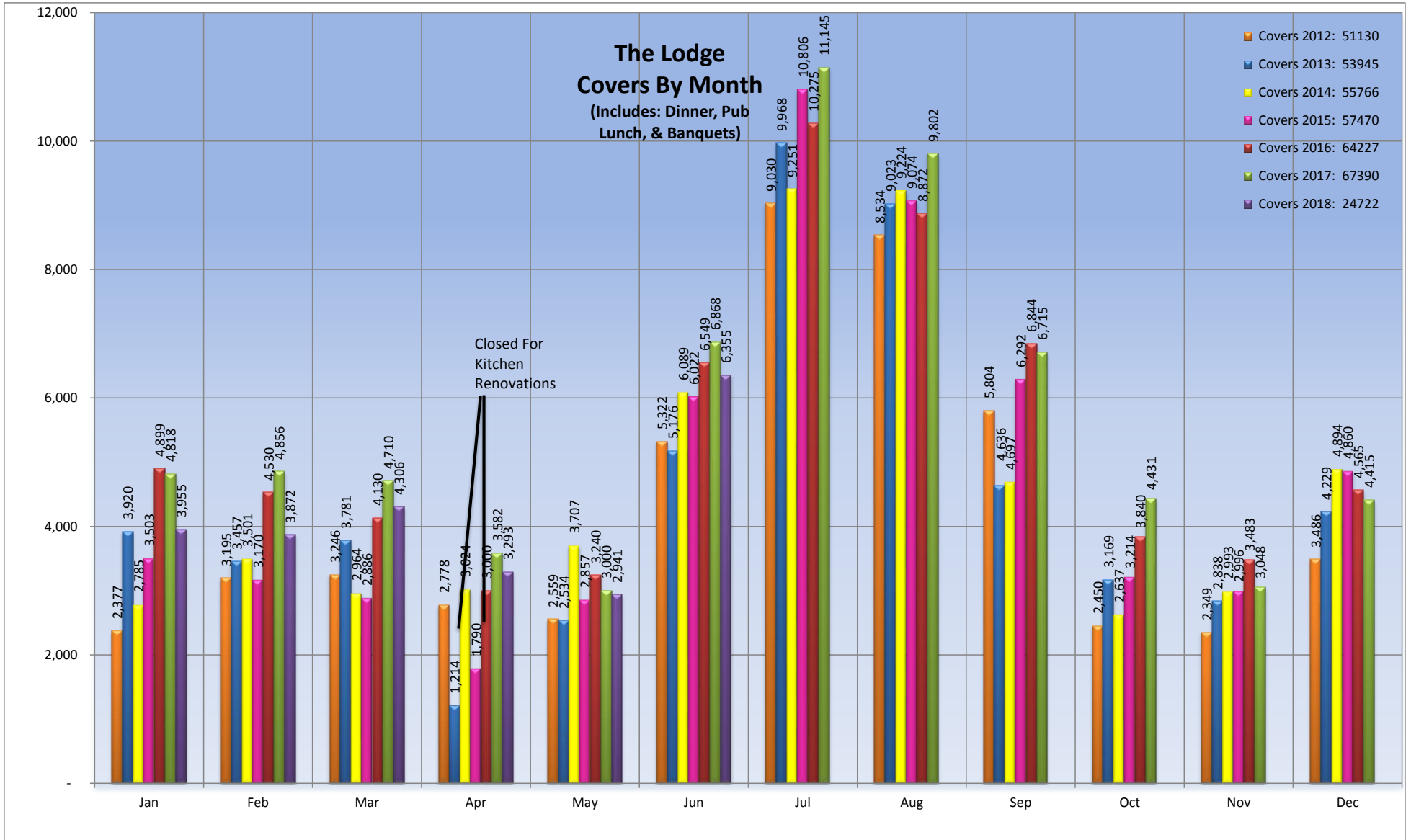
Tahoe Donner Association																		
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)																		
Year to Date June 2018																		
Operating Revenue excludes Annual Assessment All amounts are variances to Budget Favorable (Unfavorable)																		
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date					
TDA ALL	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ 3,409	\$ 4,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (142,296)					
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	11,402	-	-	-	-	-	-	(169,811)					
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	(6,334)	-	-	-	-	-	-	(9,268)					
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	(1,025)	-	-	-	-	-	-	(36,950)					
Golf Operations	322	(1,160)	(312)	2,056	3,609	3,754	-	-	-	-	-	-	8,269					
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	(9,017)	-	-	-	-	-	-	29,936					
Marina	(121)	(629)	(300)	(3,532)	(3,210)	409	-	-	-	-	-	-	(7,384)					
Tennis	(24)	(375)	(360)	(40,844)	1,885	(868)	-	-	-	-	-	-	(40,587)					
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	5,901	-	-	-	-	-	-	4,259					
Campground	(29)	(45)	164	193	(412)	744	-	-	-	-	-	-	616					
Bikeworks	-	(58)	-	175	(1,055)	3,449	-	-	-	-	-	-	2,510					
Trails	41	(426)	(707)	257	(2,684)	(1,449)	-	-	-	-	-	-	(4,968)					
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	6,792	-	-	-	-	-	-	77,909					
Aquatics	2,649	3,285	(990)	24,315	10,483	6,904	-	-	-	-	-	-	46,646					
Day Camp	(9)	(8)	(60)	37	4,637	(2,321)	-	-	-	-	-	-	2,275					
Recreation	4,432	2,344	3,998	3,997	3,874	(2,018)	-	-	-	-	-	-	16,626					
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	38,792	-	-	-	-	-	-	16,932					
Summer F&B	125	148	188	280	10,832	17,269	-	-	-	-	-	-	28,842					
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	(1,120)	-	-	-	-	-	-	(7,520)					
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	(7,966)	-	-	-	-	-	-	(21,422)					
General	11,671	4,706	(19,554)	(28,677)	(18,191)	(28,841)	-	-	-	-	-	-	(78,886)					
Administration	7,226	1,606	9,391	13,578	(14,444)	(12,606)	-	-	-	-	-	-	4,750					
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	(879)	-	-	-	-	-	-	1,278					
ASO	(1,344)	6,463	1,848	(971)	6,734	8,887	-	-	-	-	-	-	21,616					
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	(3,577)	-	-	-	-	-	-	(7,554)					
Accounting	(7,641)	7,043	3,124	(4,376)	604	2,997	-	-	-	-	-	-	1,749					
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	(2,286)	-	-	-	-	-	-	(4,248)					
Member Services	3,330	1,826	(945)	(5,112)	(571)	4,677	-	-	-	-	-	-	3,204					
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	(24,091)	-	-	-	-	-	-	(39,188)					
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	(2,677)	-	-	-	-	-	-	(6,278)					
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	(480)	-	-	-	-	-	-	24,349					

Tahoe Donner Association Operating Revenue Variances Report

Year to Date June 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ 343,492	\$ 212,358	\$ 34,273	\$ 20,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (116,596)
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	563	-	-	-	-	-	-	(72,201)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	-	-	-	(86,757)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	5,471	-	-	-	-	-	-	10,795
Marina	-	-	-	(3,327)	(5,012)	(7,297)	-	-	-	-	-	-	(15,636)
Tennis	-	-	-	(39,708)	(1,795)	6,672	-	-	-	-	-	-	(34,832)
Equestrian	-	-	-	15	196	5,073	-	-	-	-	-	-	5,284
Campground	-	-	-	-	-	3,443	-	-	-	-	-	-	3,443
Bikeworks	-	-	-	3,881	(2,272)	2,438	-	-	-	-	-	-	4,047
Trails	-	-	-	-	15	(175)	-	-	-	-	-	-	(160)
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	868	-	-	-	-	-	-	57,429
Aquatics	-	-	24	21,078	(1,788)	(2,744)	-	-	-	-	-	-	16,570
Day Camp	-	-	-	15	240	924	-	-	-	-	-	-	1,179
Recreation	(400)	(400)	(300)	(15)	(700)	(1,597)	-	-	-	-	-	-	(3,412)
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	22,130	-	-	-	-	-	-	38,776
Summer F&B	-	-	-	-	(3,194)	4,531	-	-	-	-	-	-	1,338
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	1,146	-	-	-	-	-	-	23,531
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	(2,970)	-	-	-	-	-	-	(12,921)
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	2,205	842	6,872	4,628	18,376	(15,204)	-	-	-	-	-	-	17,719
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	(3,423)	-	-	-	-	-	-	(3,229)
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	862	-	-	-	-	-	-	(9,032)
Accounting	56	4	87	140	(4)	14	-	-	-	-	-	-	297
Member Services	(135)	(339)	(349)	325	105	526	-	-	-	-	-	-	133
Forestry	-	-	-	-	450	(350)	-	-	-	-	-	-	100

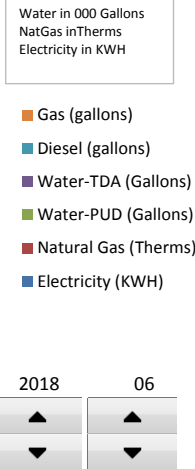
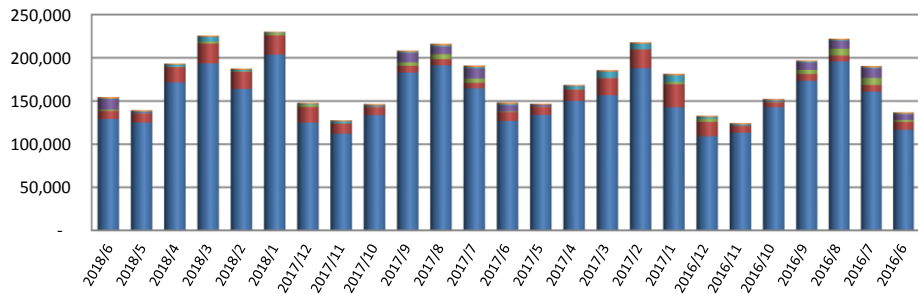


* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations

** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations

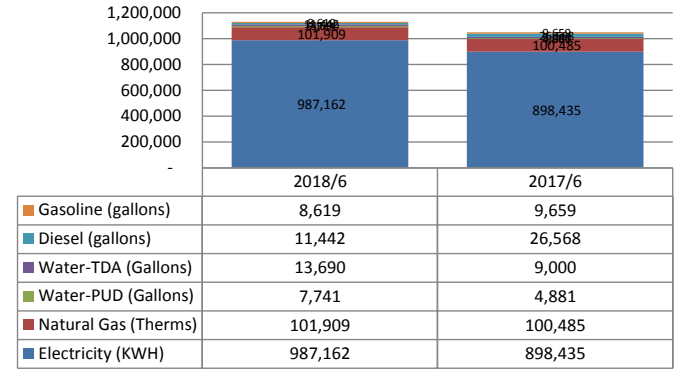
*** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.19 21% 3%	\$3.64 48% 2%	\$2.80 2% -23%
LTM Trend Sparkline	\$Cost Current Mth %Chg Same Mth PY %Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

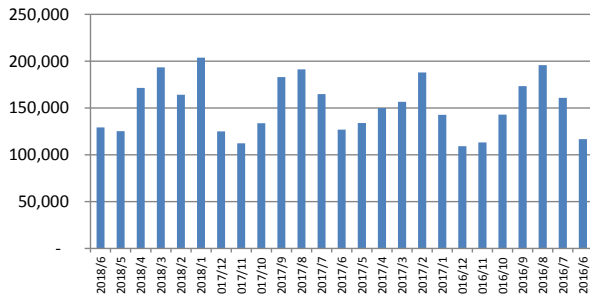


Data Available thru (yyyy/mm) - 2018/06

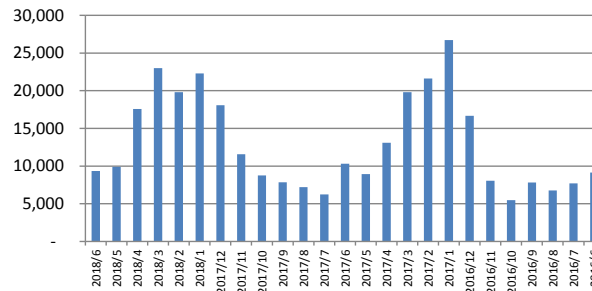
This Report is volumes not dollars

Note the scale varies with each Chart presented.

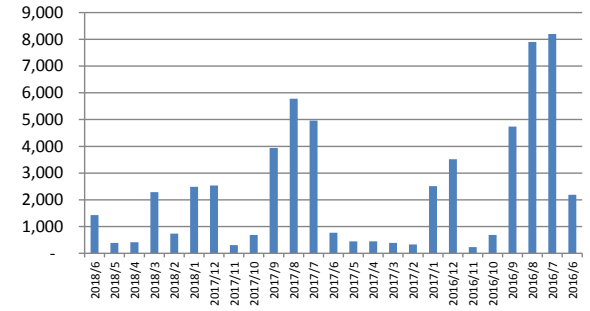
Electricity (KWH)



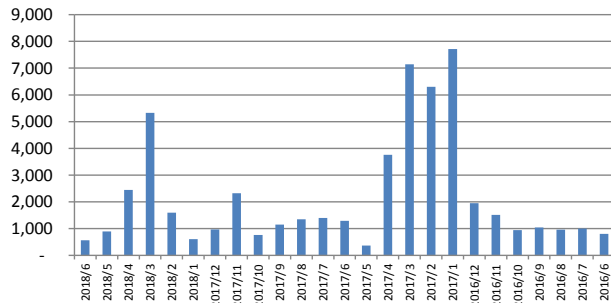
Natural Gas (Therms)



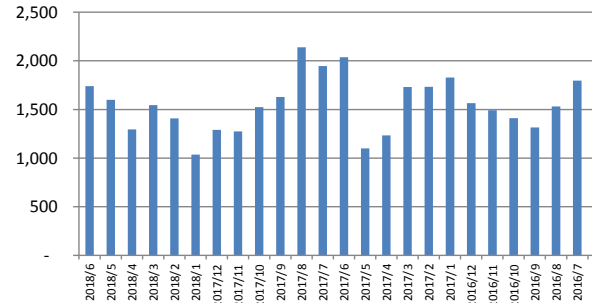
Water-PUD (000 Gallons)



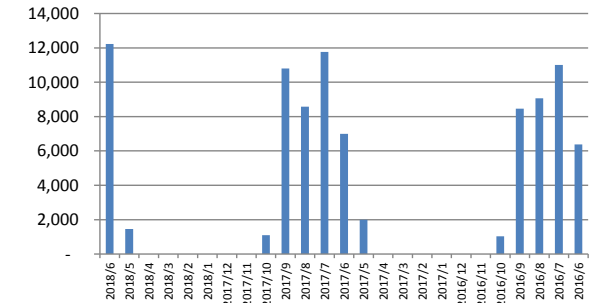
Diesel (gallons)



Gasoline (gallons)

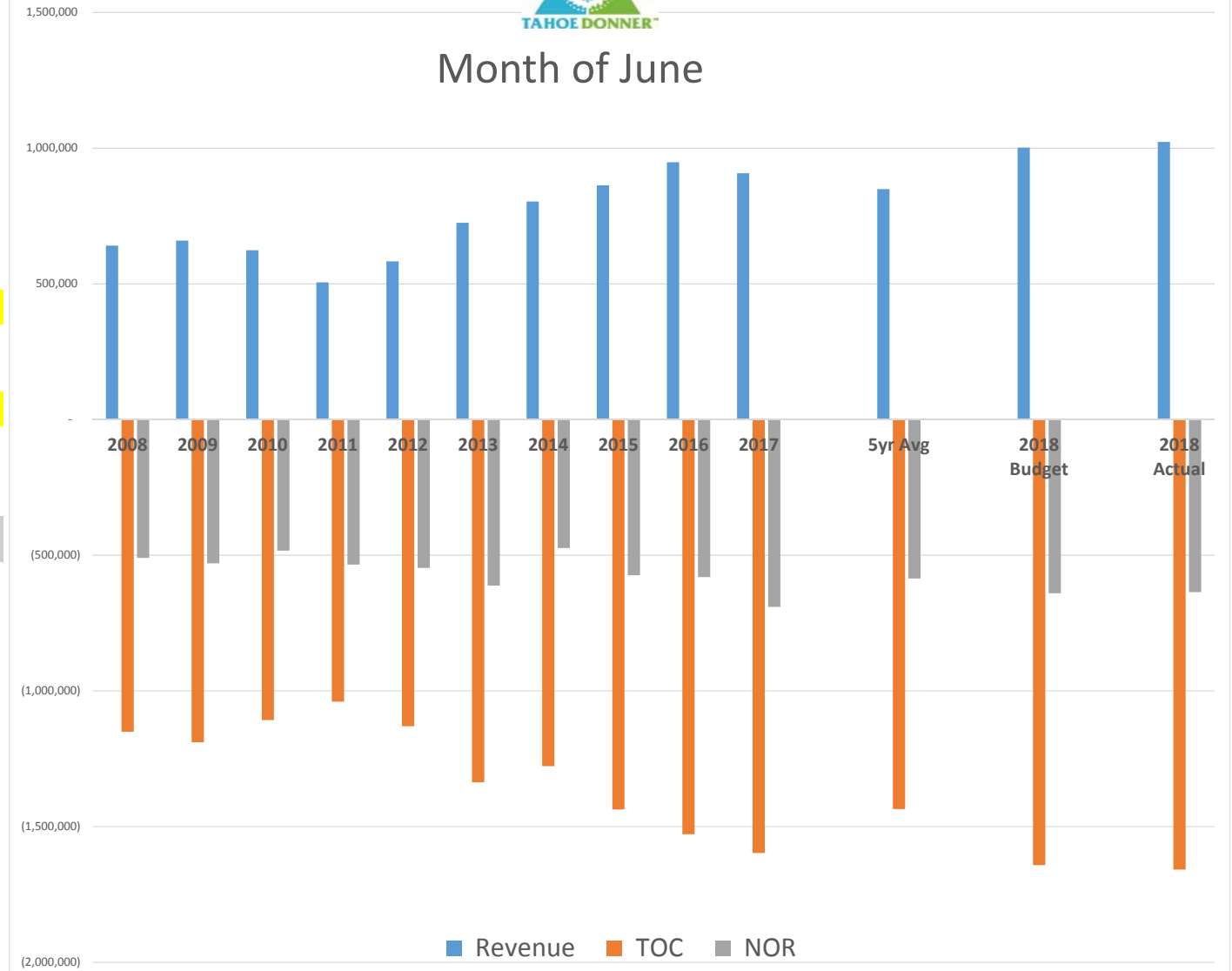


Water-TDA (000 Gallons)





Month of June



Month of June			
	Revenue	TOC	NOR
2008	640,721	(1,149,994)	(509,273)
2009	659,362	(1,188,659)	(529,298)
2010	623,905	(1,106,842)	(482,937)
2011	505,362	(1,039,341)	(533,979)
2012	582,824	(1,129,340)	(546,516)
2013	724,894	(1,336,318)	(611,424)
2014	803,484	(1,276,560)	(473,076)
2015	862,809	(1,436,322)	(573,513)
2016	947,735	(1,528,036)	(580,301)
2017	907,281	(1,597,117)	(689,836)
5yr Avg	849,240	(1,434,870)	(585,630)
2018 Budget	1,002,000	(1,642,000)	(640,000)
2018 Actual	1,022,899	(1,658,480)	(635,581)
Var to Bdg	20,899 2%	(16,480) -1%	4,419 1%
Var to PY	115,618 13%	(61,363) -4%	54,255 8%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
for the month of June 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
24,720	29,300	26,251	(4,580)	-16%	(1,531)	-6%	Private Amenities	76,940	81,900	77,173	(4,960)	-6%	(233)	0%	210,800
13,426	15,400	14,759	(1,974)	-13%	(1,333)	-9%	Trout Creek Rec Ctr	63,437	65,300	63,246	(1,863)	-3%	191	0%	147,000
6,992	9,200	7,160	(2,208)	-24%	(168)	-2%	Beach Club Marina	7,773	10,400	8,459	(2,627)	-25%	(686)	-8%	41,600
3,432	3,800	3,522	(368)	-10%	(90)	-3%	Tennis Center	4,860	5,300	4,658	(440)	-8%	202	4%	17,500
870	900	810	(30)	-3%	60	7%	Day Camps	870	900	810	(30)	-3%	60	7%	4,700
18,927	20,594	16,371	(1,667)	-8%	2,556	16%	Public Amenities	116,433	128,350	146,732	(11,917)	-9%	(30,299)	-21%	259,960
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
3,092	3,550	2,271	(458)	-13%	821	36%	Golf Rounds	3,677	4,200	2,271	(523)	-12%	1,406	62%	19,200
560	300	265	260	87%	295	111%	Campground Campers	560	300	265	260	87%	295	111%	1,700
563	700	775	(137)	-20%	(212)	-27%	Equestrian Visitors	563	700	775	(137)	-20%	(212)	-27%	5,000
447	200	153	247	124%	294	192%	Bikeworks Rentals	558	280	177	278	99%	381	215%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
5,045	6,240	5,143	(1,195)	-19%	(98)	-2%	The Lodge Covers	23,412	24,230	26,498	(818)	-3%	(3,086)	-12%	54,700
2,506	2,580	2,342	(74)	-3%	164	7%	Summer Food and Bev	2,506	3,130	2,342	(624)	-20%	164	7%	20,000
4,517	4,475	3,102	42	1%	1,415	46%	Pizza on the Hill Covers	18,077	16,233	14,775	1,844	11%	3,302	22%	43,700
2,197	2,549	2,320	(352)	-14%	(123)	-5%	Alder Creek Café Covers	14,986	16,582	20,898	(1,596)	-10%	(5,912)	-28%	31,300
43,647	49,894	42,622	(6,247)	-13%	1,025	2%	Amenities Total	193,373	210,250	223,905	(16,877)	-8%	(30,532)	-14%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of June 2018
variances presented as | Favorable Unfavorable
7/13/2018

Revenue \$ 1,022,900 | 20,900 / 2% to Budget
| 115,600 / 13% to Prior Year

Variance amount & % versus Budget for the Dept

r1	22,100	9%	The Lodge. Increase in banquets revenue up \$22k to budget.
r2	-15,200	-47%	Administration. Timing of lien fees, down \$21k to budget. Interest up \$7k, compares favorably \$2k/44% to PY.
r3	-7,300	-7%	Marina. Lessons and Rentals unfavorable \$7k to budget, compares unfavorably \$1k/6% to PY.
r4	6,700	14%	Tennis. Retail up \$2k/33% to budget. Lessons and Rentals favorable \$4k/43%, compares favorably \$3k/33% to PY.
r5	5,500	3%	Golf. Rentals and Lessons up \$13k/42% to budget. Access down \$4k/3%, compares favorably \$34k/36% to PY.
r6	5,100	18%	Equestrian. Access up \$2k/24%. Camps seeing increased volume up \$3k/31%.
r7	4,500	15%	Summer F&B. Strong snack bar sales \$7000 over budget (up \$9k/83% to PY).
r8			
r9			
r10	-500	-	all other variances, net
tl	20,900	2%	

Expense \$ 1,658,500 | -16,500 / -1% to Budget
| -61,400 / -4% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-28,800	31%	General. Legal services up \$25k/274% to budget. Annual meeting expense unfavorable \$9k to budget/\$3k to PY.
e2	-23,700	-29%	Forestry. Payroll up \$14k/32% to budget. Forestry Management unfavorable \$13k to budget due to timing between months.
e3	16,700	7%	The Lodge. COGS favorable \$16k/19%to budget, \$2k/3% PY.
e4	12,700	20%	Summer F&B. Payroll favorable \$13k/36% to budget.
e5	10,800	22%	Downhill Ski. Payroll favorable \$5k/13%. Compares favorably \$7k/16% to PY. All other variances timing between months.
e6	-10,700	7%	Golf. Payroll unfavorable \$6k/5%, flat to PY. All other variance timing between months.
e7	9,600	25%	Aquatics. Payroll down \$11k/45% to budget, compares favorably \$3k/16% to PY.
e8	8,000	7%	ASO. Savings in seasonal payroll \$5k/71%. All other variances net.
e9	7,700	10%	Marina. Payroll savings mostly related to reduced revenue.
e10	-18,800	-	all other variances, net (primarily timing variances between months)
tl	-16,500	-1%	

(16,500) Expense Variances to BDG co-wide recap

19,400	13%	Cogs
-3,200	0%	Payroll Direct
25,900	6%	Payroll Burden
-58,600	-15%	Expenses

(61,400) Expense Variances to Prior Year, co-wide

4,900	4%	Cogs
-35,300	-4%	Payroll Direct
13,600	6%	Payroll Burden
-44,600	-11%	Expenses

NOR \$ (635,600) | 4,400 / 1% to Budget
| 54,300 / 8% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date June 2018 { 6 of 12 months }

variances presented as | Favorable -Unfavorable

7/13/2018

Revenue \$ 5,967,400 | -116,600 / -2% to Budget
| -1,064,200 / -15% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-86,800	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and Rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r2	-72,800	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r3	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r4	57,400	14%	Trout Creek. Benefitting from \$60k re-allocation of 17/18 Recreation Fee.
r5	38,800	4%	The Lodge. Benefitting from from strong banquet sales, up \$26k/22% to budget, \$56k/62% pytd.
r6	-34,800	-49%	Tennis. Negatively impacted by re-allocation of 17/18 Recreation Fee.
r7	23,500	12%	Pizza on the Hill. Good momentum throughout the winter season, continuing into summer.
r8	17,700	13%	Administration. Interest income up \$37k to budget, offset by decrease in delinquency fees, lien fees, and late charges.
r9	16,600	19%	Aquatics. Benefitting from re-allocation of 17/18 Recreation Fee.
r10	-17,100	-	all other variances, net
tl	-116,600	-2%	

Expense \$ 8,965,700 | -25,700 / 0% to Budget
| 180,200 / 2% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-97,600	-6%	Downhill Ski. Payroll unfavorable to budget \$84k/7%, favorable \$192k/14% pytd.
e2	-78,900	-18%	General. Board expense up \$48k/565% to budget. Legal Services up \$34k/61%.
e3	77,500	15%	Cross Country. Reduced costs due to limited operations. Down \$151,000/26% pytd.
e4	-39,300	-15%	Forestry. Combination of timing of payroll and forestry management expense.
e5	-31,100	-13%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e6	30,600	15%	ASO. Payroll favorable to budget \$30k/16%, position vacancies.
e7	30,100	25%	Aquatics. Mix of payroll savings and timing of other expenses.
e8	27,500	26%	Summer F&B. Payroll savings of \$22k/36%. All other variances net.
e9	27,400	5%	Golf. Payroll savings due to position vacancies.
e10	28,100	0%	all other variances, net (mix of timing variances between months and real savings).
tl	-25,700	0%	

(25,700) Expense Variances to BDG co-wide recap

5,100	1%	Cogs
-76,700	-2%	Payroll Direct
160,400	9%	Payroll Burden
-114,500	-5%	Expenses

180,200 Expense Variances to Prior Year, co-wide

116,800	15%	Cogs
-134,800	-3%	Payroll Direct
115,600	9%	Payroll Burden
82,600	3%	Expenses

NOR \$ (2,998,300) | -142,300 / -5% to Budget
| -884,100 / -42% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of June 2018



Total Operating Fund - Month

Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg
\$ 1,022,899	\$ 1,002,000	\$ 907,281	\$ 20,899	2%	\$ 115,618	13%
121,000	121,000	122,000	-	0%	(1,000)	-1%
225,810	224,120	180,170	1,690	1%	45,639	25%
410,869	391,330	335,406	19,539	5%	75,463	22%
44,230	41,270	40,374	2,960	7%	3,856	10%
158,309	143,660	125,867	14,649	10%	32,442	26%
62,680	80,620	103,463	(17,940)	-22%	(40,783)	-39%
(133,183)	(152,590)	(138,049)	19,407	13%	4,866	4%
(867,703)	(864,509)	(832,373)	(3,194)	0%	(35,330)	-4%
(209,403)	(235,339)	(222,965)	25,936	11%	13,562	6%
(1,077,106)	(1,099,848)	(1,055,338)	22,742	2%	(21,768)	-2%
(448,191)	(389,562)	(403,730)	(58,629)	-15%	(44,461)	-11%
(30,009)	(35,379)	(36,684)	5,370	15%	6,675	18%
(70,131)	(71,310)	(75,401)	1,179	2%	5,270	7%
(9,891)	(9,080)	(9,370)	(811)	-9%	(521)	-6%
(120,410)	(88,907)	(89,727)	(31,503)	-35%	(30,683)	-34%
(60,112)	(48,111)	(64,732)	(12,001)	-25%	4,620	7%
(14,747)	(1,900)	-	(12,847)	-676%	(14,747)	0%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%
(22,938)	(22,950)	(20,748)	12	0%	(2,190)	-11%
(22,986)	(20,630)	(19,871)	(2,356)	-11%	(3,115)	-16%
(6,625)	(6,569)	(7,834)	(56)	-1%	1,209	15%
(60,842)	(55,526)	(54,163)	(5,316)	-10%	(6,679)	-12%
\$ (635,581)	\$ (640,000)	\$ (689,836)	\$ 4,419	1%	\$ 54,255	8%
(1,658,480)	(1,642,000)	(1,597,117)	(16,480)	-1%	(61,363)	-4%
640,000	640,000	611,000	-	0%	29,000	5%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%
640,000	640,000	611,000	-	0%	29,000	5%
\$ 4,419	\$ -	\$ (78,836)	\$ 4,419	NA	\$ 83,255	106%

Component

Amenities - Month

Revenue
Recreation Fee
Access & Use Fees
Food and Beverage
Retail Product
Lessons & Rentals
Other
Cost of Goods Sold
Payroll Direct
Payroll Burden
Payroll Total
Expenses
Personnel Costs
Utilities
Fuel Costs
Supplies
Repairs & Maintenance
Forestry Land Maint
Insurance
Taxes-Property&Income
Credit Card Fees
Licenses Permits Fees
All other expenses
Net Operating Result
<i>Total Operating Costs</i>

Assessment Revenue
Replacement Reserve Fund
Development Fund
New Equipment Fund
Net, Operating Fund Portion

Net Result

Actual	Variance to Budget		Variance to PriorYr	
	Amount	Pctg	Amount	Pctg
\$ 964,154	\$ 38,474	4%	\$ 157,935	20%
121,000	-	0%	(1,000)	-1%
225,810	1,690	1%	45,639	25%
410,869	19,339	5%	75,463	22%
41,748	2,778	7%	4,116	11%
158,309	14,649	10%	32,442	26%
6,418	18	0%	1,274	25%
(133,183)	19,407	13%	4,866	4%
(520,242)	12,508	2%	(8,115)	-2%
(128,960)	11,657	8%	8,197	6%
(649,202)	24,165	4%	82	0%
(232,105)	(18,751)	-9%	(2,824)	-1%
(16,486)	3,143	16%	1,853	10%
(49,701)	3,069	6%	(1,201)	-2%
(4,578)	(838)	-22%	(22)	0%
(82,733)	(19,237)	-30%	(11,607)	-16%
(45,757)	(14,847)	-48%	(1,054)	-2%
(527)	573	52%	(527)	0%
(15,000)	(300)	-2%	(2,100)	-16%
-	-	0%	-	0%
(20,597)	(2,557)	-14%	(2,758)	-15%
(2,787)	(1,237)	-80%	772	22%
6,060	13,479	182%	13,820	178%
\$ (50,336)	\$ 63,295	56%	\$ 160,059	76%
(1,014,490)	24,821	2%	2,124	0%
640,000	-	0%	29,000	5%
-	-	0%	-	0%
-	-	0%	-	0%
-	-	0%	-	0%
640,000	-	0%	29,000	5%
\$ (50,336)	\$ 63,295	-56%	\$ 160,059	76%

Homeowners Association - Month

Actual	Variance to Budget		Variance to PriorYr	
	Amount	Pctg	Amount	Pctg
\$ 58,744	\$ (17,576)	-23%	\$ (42,317)	-42%
-	-	0%	-	0%
-	-	0%	-	0%
-	200	-100%	-	0%
2,482	182	8%	(260)	-9%
-	-	0%	-	0%
56,262	(17,958)	-24%	(42,057)	-43%
-	-	0%	-	0%
(347,461)	(15,702)	-5%	(27,215)	-8%
(80,443)	14,279	15%	5,365	6%
(427,904)	(1,423)	0%	(21,849)	-5%
(216,086)	(39,878)	-23%	(41,637)	-24%
(13,523)	2,227	14%	4,822	26%
(20,430)	(1,890)	-10%	6,471	24%
(5,313)	27	1%	(500)	-10%
(37,677)	(12,266)	-48%	(19,076)	-103%
(14,356)	2,845	17%	5,674	28%
(14,220)	(13,420)	#####	(14,220)	0%
(14,500)	-	0%	(2,200)	-18%
(22,938)	12	0%	(2,190)	-11%
(2,390)	200	8%	(357)	-18%
(3,838)	1,181	24%	437	10%
(66,902)	(18,795)	-39%	(20,499)	-44%
\$ (585,245)	\$ (58,876)	-11%	\$ (105,804)	-22%
(643,990)	(41,301)	-7%	(63,487)	-11%
640,000	-	0%	29,000	5%
-	-	0%	-	0%
-	-	0%	-	0%
-	-	0%	-	0%
640,000	-	0%	29,000	5%
\$ 54,755	\$ (58,876)	52%	\$ (76,804)	58%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the six months ending June 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 5,967,404	\$ 6,084,000	\$ 7,031,618	\$ (116,596)	-2%	\$ (1,064,214)	-15%	Revenue	\$ 5,596,196	\$ (122,584)	-2%	\$ (1,056,303)	-16%	\$ 371,208	\$ 5,988	2%	\$ (7,911)	-2%
430,610	405,000	418,288	25,610	6%	12,322	3%	Recreation Fee	430,610	25,610	6%	12,322	3%	-	-	0%	-	0%
1,685,348	1,906,020	2,283,572	(220,672)	-12%	(598,223)	-26%	Access & Use Fees	1,685,348	(220,672)	-12%	(598,223)	-26%	-	-	0%	-	0%
1,685,044	1,672,230	1,848,981	12,814	1%	(163,937)	-9%	Food and Beverage	1,685,044	11,814	1%	(163,937)	-9%	-	1,000	-100%	-	0%
243,164	232,370	284,368	10,794	5%	(41,204)	-14%	Retail Product	235,184	9,314	4%	(42,850)	-15%	7,981	1,481	23%	1,647	26%
1,473,796	1,443,010	1,739,619	30,786	2%	(265,822)	-15%	Lessons & Rentals	1,461,146	18,136	1%	(278,472)	-16%	12,650	12,650	0%	12,650	0%
449,441	425,370	456,791	24,071	6%	(7,350)	-2%	Other	98,863	33,213	51%	14,858	18%	350,578	(9,142)	-3%	(22,208)	-6%
(662,262)	(667,376)	(779,059)	5,114	1%	116,798	15%	Cost of Goods Sold	(662,262)	5,114	1%	116,798	15%	-	-	0%	-	0%
(4,634,978)	(4,558,282)	(4,500,136)	(76,696)	-2%	(134,841)	-3%	Payroll Direct	(2,766,667)	(18,883)	-1%	102,901	4%	(1,868,311)	(57,813)	-3%	(237,742)	-15%
(1,219,246)	(1,379,627)	(1,334,820)	160,381	12%	115,573	9%	Payroll Burden	(740,155)	89,024	11%	163,380	18%	(479,091)	71,357	13%	(47,806)	-11%
(5,854,224)	(5,937,909)	(5,834,956)	83,685	1%	(19,268)	0%	Payroll Total	(3,506,822)	70,141	2%	266,280	7%	(2,347,402)	13,544	1%	(285,549)	-14%
(2,449,215)	(2,334,715)	(2,531,848)	(114,500)	-5%	82,634	3%	Expenses	(1,469,472)	(15,760)	-1%	49,149	3%	(979,743)	(98,740)	-11%	33,485	3%
(223,650)	(241,669)	(221,220)	18,019	7%	(2,430)	-1%	Personnel Costs	(154,950)	13,229	8%	612	0%	(68,700)	4,790	7%	(3,042)	-5%
(457,422)	(440,600)	(445,220)	(16,822)	-4%	(12,202)	-3%	Utiliites	(336,281)	(14,371)	-4%	(22,212)	-7%	(121,141)	(2,451)	-2%	10,010	8%
(74,761)	(82,480)	(104,870)	7,719	9%	30,109	29%	Fuel Costs	(51,500)	5,190	9%	23,932	32%	(23,261)	2,529	10%	6,177	21%
(485,922)	(468,910)	(625,838)	(17,012)	-4%	139,916	22%	Supplies	(340,629)	(5,105)	-2%	38,527	10%	(145,294)	(11,908)	-9%	101,389	41%
(344,156)	(336,287)	(383,169)	(7,869)	-2%	39,013	10%	Repairs & Maintenance	(238,246)	(471)	0%	6,150	3%	(105,910)	(7,398)	-8%	32,863	24%
(19,548)	(9,900)	(159,168)	(9,648)	-97%	139,620	88%	Forestry Land Maint	(1,362)	(162)	-13%	(1,362)	0%	(18,186)	(9,486)	-109%	140,981	89%
(261,000)	(259,200)	(247,800)	(1,800)	-1%	(13,200)	-5%	Insurance	(174,000)	(1,800)	-1%	-	0%	(87,000)	-	0%	(13,200)	-18%
(137,628)	(137,700)	(124,488)	72	0%	(13,140)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(137,628)	72	0%	(13,140)	-11%
(136,962)	(126,670)	(153,825)	(10,292)	-8%	16,863	11%	Credit Card Fees	(127,708)	(8,008)	-7%	18,553	13%	(9,254)	(2,284)	-33%	(1,690)	-22%
(61,469)	(46,041)	(41,045)	(15,428)	-34%	(20,424)	-50%	Licenses Permits Fees	(19,656)	(6)	0%	(4,977)	-34%	(41,813)	(15,422)	-58%	(15,447)	-59%
(246,696)	(185,258)	(25,205)	(61,438)	-33%	(221,491)	-879%	All other expenses	(25,139)	(4,255)	-20%	(10,075)	-67%	(221,557)	(57,183)	-35%	(211,416)	#####
\$ (2,998,296)	\$ (2,856,000)	\$ (2,114,245)	\$ (142,296)	5%	\$ (884,051)	42%	Net Operating Result	\$ (42,360)	\$ (63,089)	-304%	\$ (624,076)	-107%	\$ (2,955,936)	\$ (79,207)	-3%	\$ (259,975)	-10%
(8,965,700)	(8,940,000)	(9,145,863)	(25,700)	0%	180,163	2%	Total Operating Costs	(5,638,556)	59,495	1%	432,227	7%	(3,327,144)	(85,195)	-3%	(252,064)	-8%
9,070,000	9,070,000	9,160,000	-	0%	(90,000)	-1%	Assessment Revenue						9,070,000	-	0%	(90,000)	-1%
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund						(4,013,000)	-	0%	(161,000)	4%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund						(2,007,000)	-	0%	(65,000)	3%
2,856,000	2,856,000	3,172,000	-	0%	(316,000)	-10%	Net, Operating Fund Portion						2,856,000	-	0%	(316,000)	-10%
\$ (142,296)	\$ -	\$ 1,057,755	\$ (142,296)	NA	\$ (1,200,051)	-113%	Net Result	\$ (42,360)	\$ (63,089)	-304%	\$ (624,076)	-107%	\$ (99,936)	\$ (79,207)	-382%	\$ (575,975)	121%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of June 2018

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ 30,837	\$ 21,940	\$ 24,435	\$ 8,897	41%	\$ 6,402	26%	Private Amenities	\$ 325,385	\$ (3,175)	-1%	\$ 10,257	3%	\$ (294,548)	\$ 12,072	4%	\$ (3,855)	-1%				
25,558	18,766	16,975	6,792	36%	8,584	51%	Trout Creek Rec Ctr	100,868	868	1%	7,731	8%	(75,310)	5,924	7%	852	1%				
(7,894)	(14,798)	(15,984)	6,904	47%	8,089	51%	Aquatics	21,756	(2,744)	-11%	2,474	13%	(29,650)	9,648	25%	5,615	16%				
30,818	30,409	34,793	409	1%	(3,975)	-11%	Beach Club Marina	99,703	(7,297)	-7%	(910)	-1%	(68,885)	7,706	10%	(3,064)	-5%				
7,005	7,873	13,096	(868)	-11%	(6,092)	-47%	Tennis Center	53,072	6,672	14%	(4,513)	-8%	(46,067)	(7,540)	-20%	(1,579)	-4%				
(10,678)	(8,357)	(7,578)	(2,321)	-28%	(3,100)	-41%	Day Camps	45,924	924	2%	5,209	13%	(56,602)	(3,245)	-6%	(8,309)	-17%				
(13,971)	(11,953)	(16,867)	(2,018)	-17%	2,895	17%	Recreation Programs	4,063	(1,597)	-28%	265	7%	(18,034)	(421)	-2%	2,630	13%				
(81,173)	(135,571)	(234,829)	54,398	40%	153,656	65%	Public Amenities	638,769	41,649	7%	147,678	30%	(719,942)	12,749	2%	5,979	1%				
(38,418)	(49,820)	(60,020)	11,402	23%	21,601	36%	Downhill Ski	563	563	0%	113	25%	(38,981)	10,839	22%	21,489	36%				
(21,414)	(15,080)	(21,846)	(6,334)	-42%	432	2%	Cross Country Ski	-	-	0%	-	0%	(21,414)	(6,334)	-42%	432	2%				
(3,309)	(2,284)	(3,064)	(1,025)	-45%	(246)	-8%	Snowplay	-	-	0%	-	0%	(3,309)	(1,025)	-45%	(246)	-8%				
5,144	10,407	(32,609)	(5,263)	-51%	37,753	116%	Golf	179,171	5,471	3%	48,844	37%	(174,027)	(10,734)	-7%	(11,092)	-7%				
479	(265)	(4,425)	744	281%	4,904	111%	Campground	15,243	3,443	29%	5,837	62%	(14,763)	(2,698)	-22%	(933)	-7%				
(20,002)	(25,903)	(31,234)	5,901	23%	11,232	36%	Equestrian	33,773	5,073	18%	7,132	27%	(53,775)	828	2%	4,101	7%				
(4,010)	(7,459)	(6,811)	3,449	46%	2,801	41%	Bikeworks	15,538	2,438	19%	4,820	45%	(19,548)	1,011	5%	(2,019)	-12%				
(23,951)	(22,502)	(18,154)	(1,449)	-6%	(5,797)	-32%	Trails	45	(175)	-80%	45	0%	(23,996)	(1,274)	-6%	(5,842)	-32%				
59,026	20,234	(5,476)	38,792	192%	64,502	1178%	The Lodge	281,530	22,130	9%	59,907	27%	(222,504)	16,662	7%	4,596	2%				
(15,722)	(32,991)	(28,526)	17,269	52%	12,804	45%	Summer Food and Bev	35,531	4,531	15%	6,196	21%	(51,253)	12,738	20%	6,608	11%				
(2,955)	(1,834)	(8,040)	(1,121)	-61%	5,086	63%	Pizza on the Hill	54,846	1,146	2%	15,762	40%	(57,801)	(2,267)	-4%	(10,676)	-23%				
(16,040)	(8,074)	(14,625)	(7,966)	-99%	(1,416)	-10%	Alder Creek Café	22,530	(2,970)	-12%	(978)	-4%	(38,570)	(4,996)	-15%	(438)	-1%				
(50,336)	(113,631)	(210,394)	63,295	56%	160,059	76%	Amenities Total	964,154	38,474	4%	157,935	20%	(1,014,490)	24,821	2%	2,124	0%				
(585,245)	(526,369)	(479,442)	(58,876)	-11%	(105,804)	-22%	HOA & Amenities Support Services	58,744	(17,576)	-23%	(42,317)	-42%	(643,990)	(41,301)	-7%	(63,487)	-11%				
(122,498)	(93,657)	(88,730)	(28,841)	-31%	(33,768)	-38%	General	-	-	0%	-	0%	(122,498)	(28,841)	-31%	(33,768)	-38%				
(42,418)	(29,812)	(61,072)	(12,606)	-42%	18,654	31%	Administration	17,416	(15,204)	-47%	(18,642)	-52%	(59,834)	2,598	4%	37,296	38%				
(38,201)	(37,322)	2,091	(879)	-2%	(40,292)	-1927%	Communications	17,577	(3,423)	-16%	(17,976)	-51%	(55,778)	2,544	4%	(22,316)	-67%				
(56,955)	(53,378)	(62,592)	(3,577)	-7%	5,638	9%	Information Tech	-	-	0%	-	0%	(56,955)	(3,577)	-7%	5,638	9%				
(62,827)	(65,824)	(57,213)	2,997	5%	(5,614)	-10%	Accounting	414	14	4%	(107)	-21%	(63,241)	2,983	5%	(5,507)	-10%				
(35,640)	(33,354)	(26,889)	(2,286)	-7%	(8,751)	-33%	Human Resources	-	-	0%	-	0%	(35,640)	(2,286)	-7%	(8,751)	-33%				
(9,139)	(18,026)	(3,738)	8,887	49%	(5,400)	-144%	Architectural Standards	20,162	862	4%	(5,257)	-21%	(29,300)	8,026	22%	(143)	0%				
(18,072)	(22,749)	(15,222)	4,677	21%	(2,850)	-19%	Member Services	2,526	526	26%	(334)	-12%	(20,598)	4,151	17%	(2,516)	-14%				
(29,937)	(27,260)	(25,652)	(2,677)	-10%	(4,285)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(29,937)	(2,677)	-10%	(4,285)	-17%				
(104,061)	(79,970)	(79,139)	(24,091)	-30%	(24,923)	-31%	Forestry	650	(350)	-35%	-	0%	(104,711)	(23,741)	-29%	(24,923)	-31%				
(65,497)	(65,017)	(61,286)	(480)	-1%	(4,212)	-7%	Maintenance	-	-	0%	-	0%	(65,497)	(480)	-1%	(4,212)	-7%				
\$ (635,581)	\$ (640,000)	\$ (689,836)	\$ 4,419	1%	\$ 54,255	8%	TDA Operating Fund	\$ 1,022,899	\$ 20,899	2%	\$ 115,618	13%	\$ (1,658,480)	\$ (16,480)	-1%	\$ (61,363)	-4%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the six months ending June 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (83,287)	\$ (178,773)	\$ (84,434)	\$ 95,486	53%	\$ 1,147	1%	Private Amenities	\$ 784,358	\$ 21,298	3%	\$ 34,687	5%	\$ (867,645)	\$ 74,188	8%	\$ (33,540)	-4%				
32,500	(45,409)	50,593	77,909	172%	(18,093)	-36%	Trout Creek Rec Ctr	481,529	57,429	14%	8,998	2%	(449,029)	20,480	4%	(27,091)	-6%				
13,612	(33,034)	(13,884)	46,646	141%	27,496	198%	Aquatics	102,870	16,570	19%	14,419	16%	(89,258)	30,076	25%	13,077	13%				
(25,913)	(18,529)	(13,440)	(7,384)	-40%	(12,472)	-93%	Beach Club Marina	113,364	(15,636)	-12%	4,091	4%	(139,277)	8,252	6%	(16,563)	-13%				
(44,255)	(3,668)	(45,033)	(40,587)	#####	778	2%	Tennis Center	36,068	(34,832)	-49%	1,345	4%	(80,323)	(5,755)	-8%	(566)	-1%				
(25,860)	(28,135)	(24,529)	2,275	8%	(1,331)	-5%	Day Camps	46,179	1,179	3%	5,284	13%	(72,039)	1,096	1%	(6,614)	-10%				
(33,372)	(49,998)	(38,141)	16,626	33%	4,769	13%	Recreation Programs	4,348	(3,412)	-44%	551	15%	(37,720)	20,038	35%	4,218	10%				
40,927	199,502	666,151	(158,575)	-79%	(625,223)	-94%	Public Amenities	4,811,838	(143,882)	-3%	(1,090,990)	-18%	(4,770,910)	(14,692)	0%	465,767	9%				
520,842	690,653	1,012,582	(169,811)	-25%	(491,740)	-49%	Downhill Ski	2,351,699	(72,201)	-3%	(768,902)	-25%	(1,830,857)	(97,610)	-6%	277,162	13%				
199,651	208,919	326,000	(9,268)	-4%	(126,349)	-39%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(433,592)	77,489	15%	150,995	26%				
46,569	83,519	151,143	(36,950)	-44%	(104,574)	-69%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(82,375)	22,106	21%	15,402	16%				
(247,051)	(285,255)	(314,759)	38,204	13%	67,708	22%	Golf	226,795	10,795	5%	85,431	60%	(473,846)	27,409	5%	(17,723)	-4%				
(12,704)	(13,320)	(16,937)	616	5%	4,233	25%	Campground	15,243	3,443	29%	5,837	62%	(27,946)	(2,826)	-11%	(1,604)	-6%				
(73,353)	(77,612)	(79,361)	4,259	5%	6,008	8%	Equestrian	33,984	5,284	18%	6,959	26%	(107,336)	(1,024)	-1%	(950)	-1%				
(4,286)	(6,796)	(10,149)	2,510	37%	5,864	58%	Bikeworks	32,947	4,047	14%	7,729	31%	(37,233)	(1,537)	-4%	(1,865)	-5%				
(63,118)	(58,150)	(45,163)	(4,968)	-9%	(17,955)	-40%	Trails	60	(160)	-73%	60	0%	(63,178)	(4,808)	-8%	(18,015)	-40%				
(158,582)	(175,514)	(200,006)	16,932	10%	41,424	21%	The Lodge	978,376	38,776	4%	(9,479)	-1%	(1,136,957)	(21,843)	-2%	50,903	4%				
(37,952)	(66,794)	(47,055)	28,842	43%	9,103	19%	Summer Food and Bev	39,338	1,338	4%	9,103	30%	(77,290)	27,504	26%	0	0%				
(56,368)	(48,848)	(47,708)	(7,520)	-15%	(8,660)	-18%	Pizza on the Hill	218,331	23,531	12%	27,034	14%	(274,699)	(31,051)	-13%	(35,694)	-15%				
(72,722)	(51,300)	(62,436)	(21,422)	-42%	(10,286)	-16%	Alder Creek Café	152,879	(12,921)	-8%	(57,442)	-27%	(225,601)	(8,501)	-4%	47,156	17%				
(42,360)	20,729	581,716	(63,089)	-304%	(624,076)	-107%	Amenities Total	5,596,196	(122,584)	-2%	(1,056,303)	-16%	(5,638,556)	59,495	1%	432,227	7%				
(2,955,936)	(2,876,729)	(2,695,961)	(79,207)	-3%	(259,975)	-10%	HOA & Amenities Support Services	371,208	5,988	2%	(7,911)	-2%	(3,327,144)	(85,195)	-3%	(252,064)	-8%				
(519,058)	(440,172)	(450,255)	(78,886)	-18%	(68,803)	-15%	General	-	-	0%	-	0%	(519,058)	(78,886)	-18%	(68,803)	-15%				
(226,759)	(231,509)	(201,674)	4,750	2%	(25,085)	-12%	Administration	156,439	17,719	13%	(22,864)	-13%	(383,199)	(12,970)	-4%	(2,221)	-1%				
(254,563)	(255,841)	(181,861)	1,278	0%	(72,701)	-40%	Communications	104,771	(3,229)	-3%	5,492	6%	(359,334)	4,507	1%	(78,193)	-28%				
(335,340)	(327,786)	(312,957)	(7,554)	-2%	(22,383)	-7%	Information Tech	-	-	0%	-	0%	(335,340)	(7,554)	-2%	(22,383)	-7%				
(393,107)	(394,856)	(350,292)	1,749	0%	(42,814)	-12%	Accounting	2,497	297	13%	(436)	-15%	(395,603)	1,453	0%	(42,378)	-12%				
(185,153)	(180,905)	(146,589)	(4,248)	-2%	(38,564)	-26%	Human Resources	-	-	0%	-	0%	(185,153)	(4,248)	-2%	(38,564)	-26%				
(89,957)	(111,573)	(80,400)	21,616	19%	(9,557)	-12%	Architectural Standards	84,569	(9,032)	-10%	11,284	15%	(174,526)	30,647	15%	(20,841)	-14%				
(107,451)	(110,655)	(92,192)	3,204	3%	(15,259)	-17%	Member Services	21,833	133	1%	(191)	-1%	(129,283)	3,072	2%	(15,068)	-13%				
(171,559)	(165,281)	(135,371)	(6,278)	-4%	(36,188)	-27%	Risk & Facility Admin	-	-	0%	-	0%	(171,559)	(6,278)	-4%	(36,188)	-27%				
(306,030)	(266,842)	(381,537)	(39,188)	-15%	75,508	20%	Forestry	1,100	100	10%	(1,195)	-52%	(307,130)	(39,288)	-15%	76,703	20%				
(366,960)	(391,309)	(362,833)	24,349	6%	(4,127)	-1%	Maintenance	-	-	0%	-	0%	(366,960)	24,349	6%	(4,127)	-1%				
\$ (2,998,296)	\$ (2,856,000)	\$ (2,114,245)	\$ (142,296)	-5%	\$ (884,051)	-42%	TDA Operating Fund	\$ 5,967,404	\$ (116,596)	-2%	\$ (1,064,214)	-15%	\$ (8,965,700)	\$ (25,700)	0%	\$ 180,163	2%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117 #####		2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764) #####		(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Summer Months (May-Jun) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (32,956)	\$ (57,428)	\$ (25,307)	\$ 24,472	43%	\$ (7,649)	-30%	Private Amenities	\$ 442,397	\$ (15,863)	-3%	\$ 1,360	0%	\$ (475,353)	\$ 40,335	8%	\$ (9,009)	-2%
17,127	12,428	10,518	4,699	38%	6,608	63%	Trout Creek Rec Ctr	165,934	(2,766)	-2%	6,692	4%	(148,808)	7,464	5%	(84)	0%
(9,637)	(27,024)	(20,020)	17,387	64%	10,383	52%	Aquatics	33,768	(4,532)	-12%	3,486	12%	(43,405)	21,919	34%	6,897	14%
2,916	5,717	21,592	(2,801)	-49%	(18,676)	-86%	Beach Club Marina	116,691	(12,309)	-10%	(6,683)	-5%	(113,775)	9,508	8%	(11,993)	-12%
3,636	2,620	10,127	1,016	39%	(6,490)	-64%	Tennis Center	75,776	4,876	7%	(7,744)	-9%	(72,140)	(3,860)	-6%	1,254	2%
(25,509)	(27,825)	(23,428)	2,316	8%	(2,081)	-9%	Day Camps	46,164	1,164	3%	5,344	13%	(71,673)	1,152	2%	(7,425)	-12%
(21,489)	(23,344)	(24,095)	1,855	8%	2,607	11%	Recreation Programs	4,063	(2,297)	-36%	265	7%	(25,551)	4,153	14%	2,341	8%
(380,947)	(457,620)	(576,289)	76,673	17%	195,341	34%	Public Amenities	871,535	49,815	6%	215,074	33%	(1,252,482)	26,858	2%	(19,732)	-2%
(105,471)	(112,826)	(131,784)	7,355	7%	26,313	20%	Downhill Ski	871	871	0%	(172)	-17%	(106,341)	6,485	6%	26,485	20%
(39,203)	(29,287)	(35,940)	(9,916)	-34%	(3,263)	-9%	Cross Country Ski	201	201	0%	201	0%	(39,404)	(10,117)	-35%	(3,464)	-10%
(6,044)	(4,568)	(5,844)	(1,476)	-32%	(200)	-3%	Snowplay	-	-	0%	-	0%	(6,044)	(1,476)	-32%	(200)	-3%
(93,709)	(100,321)	(142,908)	6,612	7%	49,200	34%	Golf	224,770	10,770	5%	84,787	61%	(318,478)	(4,157)	-1%	(35,588)	-13%
(3,249)	(3,582)	(7,185)	333	9%	3,936	55%	Campground	15,243	3,443	29%	5,837	62%	(18,492)	(3,110)	-20%	(1,902)	-11%
(45,936)	(55,524)	(58,197)	9,588	17%	12,261	21%	Equestrian	33,969	5,269	18%	7,264	27%	(79,905)	4,319	5%	4,997	6%
(4,402)	(6,796)	(7,614)	2,394	35%	3,211	42%	Bikeworks	29,066	166	1%	3,848	15%	(33,469)	2,227	6%	(636)	-2%
(40,553)	(36,420)	(27,780)	(4,133)	-11%	(12,773)	-46%	Trails	60	(160)	-73%	60	0%	(40,613)	(3,973)	-11%	(12,833)	-46%
36,208	(10,983)	(65,663)	47,191	430%	101,871	155%	The Lodge	413,188	24,588	6%	85,175	26%	(376,980)	22,603	6%	16,696	4%
(33,017)	(61,118)	(42,738)	28,101	46%	9,721	23%	Summer Food and Bev	39,338	1,338	4%	9,103	30%	(72,355)	26,763	27%	618	1%
(20,977)	(14,771)	(20,922)	(6,206)	-42%	(55)	0%	Pizza on the Hill	78,428	4,328	6%	18,504	31%	(99,404)	(10,533)	-12%	(18,559)	-23%
(24,593)	(21,424)	(29,714)	(3,169)	-15%	5,120	17%	Alder Creek Café	36,403	(997)	-3%	467	1%	(60,997)	(2,173)	-4%	4,654	7%
(413,903)	(515,048)	(601,596)	101,145	20%	187,693	31%	Amenities Total	1,313,932	33,952	3%	216,434	20%	(1,727,835)	67,193	4%	(28,741)	-2%
(1,110,269)	(1,016,952)	(922,200)	(93,317)	-9%	(188,069)	-20%	HOA & Amenities Support Services	160,240	21,220	15%	658	0%	(1,270,509)	(114,537)	-10%	(188,727)	-17%
(204,585)	(157,552)	(148,174)	(47,033)	-30%	(56,410)	-38%	General	-	-	0%	-	0%	(204,585)	(47,033)	-30%	(56,410)	-38%
(106,957)	(79,907)	(105,175)	(27,050)	-34%	(1,783)	-2%	Administration	46,192	3,172	7%	(3,564)	-7%	(153,149)	(30,222)	-25%	1,782	1%
(71,819)	(84,318)	(51,033)	12,499	15%	(20,786)	-41%	Communications	58,358	18,358	46%	8,276	17%	(130,177)	(5,859)	-5%	(29,063)	-29%
(114,493)	(106,940)	(110,686)	(7,553)	-7%	(3,807)	-3%	Information Tech	-	-	0%	-	0%	(114,493)	(7,553)	-7%	(3,807)	-3%
(128,556)	(132,156)	(113,970)	3,600	3%	(14,586)	-13%	Accounting	610	10	2%	(202)	-25%	(129,165)	3,591	3%	(14,383)	-13%
(62,540)	(62,193)	(50,030)	(347)	-1%	(12,510)	-25%	Human Resources	-	-	0%	-	0%	(62,540)	(347)	-1%	(12,510)	-25%
(21,778)	(37,399)	(19,589)	15,621	42%	(2,189)	-11%	Architectural Standards	37,651	(1,049)	-3%	(1,439)	-4%	(59,429)	16,670	22%	(750)	-1%
(27,689)	(31,795)	(20,478)	4,106	13%	(7,211)	-35%	Member Services	16,330	630	4%	(1,218)	-7%	(44,019)	3,476	7%	(5,993)	-16%
(53,249)	(54,603)	(49,748)	1,354	2%	(3,501)	-7%	Risk & Facility Admin	-	-	0%	-	0%	(53,249)	1,354	2%	(3,501)	-7%
(184,860)	(140,843)	(125,968)	(44,017)	-31%	(58,892)	-47%	Forestry	1,100	100	10%	(1,195)	-52%	(185,960)	(44,117)	-31%	(57,697)	-45%
(133,742)	(129,246)	(127,350)	(4,496)	-3%	(6,393)	-5%	Maintenance	-	-	0%	-	0%	(133,742)	(4,496)	-3%	(6,393)	-5%
\$ (1,524,172)	\$ (1,532,000)	\$ (1,523,796)	\$ 7,828	1%	\$ (376)	0%	TDA Operating Fund	\$ 1,474,172	\$ 55,172	4%	\$ 217,091	17%	\$ (2,998,344)	\$ (47,344)	-2%	\$ (217,467)	-8%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities Support Services	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%

F07.5 n/a

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the six months ending June 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ (83,287)	\$ (178,773)	\$ (84,434)	\$ 95,486	53%	\$ 1,147	1%	Private Amenities	\$ (12.87)	\$ (27.62)	\$ (13.04)	\$ 15	53%	\$ 0	1%
32,500	(45,409)	50,593	77,909	172%	(18,093)	-36%	Trout Creek Rec Ctg	5.02	(7.02)	7.82	12	172%	(3)	-36%
13,612	(33,034)	(13,884)	46,646	141%	27,496	198%	Aquatics	2.10	(5.10)	(2.14)	7	141%	4	198%
(25,913)	(18,529)	(13,440)	(7,384)	-40%	(12,472)	-93%	Beach Club Marina	(4.00)	(2.86)	(2.08)	(1)	-40%	(2)	-93%
(44,255)	(3,668)	(45,033)	(40,587)	#####	778	2%	Tennis Center	(6.84)	(0.57)	(6.96)	(6)	-1107%	0	2%
(25,860)	(28,135)	(24,529)	2,275	8%	(1,331)	-5%	Day Camps	(4.00)	(4.35)	(3.79)	0	8%	(0)	-5%
(33,372)	(49,998)	(38,141)	16,626	33%	4,769	13%	Recreation Programs	(5.16)	(7.72)	(5.89)	3	33%	1	13%
40,927	199,502	666,151	(158,575)	-79%	(625,223)	-94%	Public Amenities	\$ 6.32	\$ 30.82	\$ 102.91	(24)	-79%	(97)	-94%
520,842	690,653	1,012,582	(169,811)	-25%	(491,740)	-49%	Downhill Ski	80.46	106.70	156.43	(26)	-25%	(76)	-49%
199,651	208,919	326,000	(9,268)	-4%	(126,349)	-39%	Cross Country Ski	30.84	32.28	50.36	(1)	-4%	(20)	-39%
46,569	83,519	151,143	(36,950)	-44%	(104,574)	-69%	Snowplay	7.19	12.90	23.35	(6)	-44%	(16)	-69%
(247,051)	(285,255)	(314,759)	38,204	13%	67,708	22%	Golf	(38.17)	(44.07)	(48.63)	6	13%	10	22%
(12,704)	(13,320)	(16,937)	616	5%	4,233	25%	Campground	(1.96)	(2.06)	(2.62)	0	5%	1	25%
(73,353)	(77,612)	(79,361)	4,259	5%	6,008	8%	Equestrian	(11.33)	(11.99)	(12.26)	1	5%	1	8%
(4,286)	(6,796)	(10,149)	2,510	37%	5,864	58%	Bikeworks	(0.66)	(1.05)	(1.57)	0	37%	1	58%
(63,118)	(58,150)	(45,163)	(4,968)	-9%	(17,955)	-40%	Trails	(9.75)	(8.98)	(6.98)	(1)	-9%	(3)	-40%
(158,582)	(175,514)	(200,006)	16,932	10%	41,424	21%	The Lodge	(24.50)	(27.11)	(30.90)	3	10%	6	21%
(37,952)	(66,794)	(47,055)	28,842	43%	9,103	19%	Summer Food and Bev	(5.86)	(10.32)	(7.27)	4	43%	1	19%
(56,368)	(48,848)	(47,708)	(7,520)	-15%	(8,660)	-18%	Pizza on the Hill	(8.71)	(7.55)	(7.37)	(1)	-15%	(1)	-18%
(72,722)	(51,300)	(62,436)	(21,422)	-42%	(10,286)	-16%	Alder Creek Café	(11.23)	(7.93)	(9.65)	(3)	-42%	(2)	-16%
(42,360)	20,729	581,716	(63,089)	-304%	(624,076)	-107%	Amenities Total	\$ (6.54)	\$ 3.20	\$ 89.87	(10)	-304%	(96)	-107%
(2,955,936)	(2,876,729)	(2,695,961)	(79,207)	-3%	(259,975)	-10%	HOA & Amenities Support Services	\$ (456.66)	\$ (444.42)	\$ (416.49)	(12)	-3%	(40)	-10%
(519,058)	(440,172)	(450,255)	(78,886)	-18%	(68,803)	-15%	General	(80.19)	(68.00)	(69.56)	(12)	-18%	(11)	-15%
(226,759)	(231,509)	(201,674)	4,750	2%	(25,085)	-12%	Administration	(35.03)	(35.77)	(31.16)	1	2%	(4)	-12%
(254,563)	(255,841)	(181,861)	1,278	0%	(72,701)	-40%	Communications	(39.33)	(39.52)	(28.10)	0	0%	(11)	-40%
(335,340)	(327,786)	(312,957)	(7,554)	-2%	(22,383)	-7%	Information Tech	(51.81)	(50.64)	(48.35)	(1)	-2%	(3)	-7%
(393,107)	(394,856)	(350,292)	1,749	0%	(42,814)	-12%	Accounting	(60.73)	(61.00)	(54.12)	0	0%	(7)	-12%
(185,153)	(180,905)	(146,589)	(4,248)	-2%	(38,564)	-26%	Human Resources	(28.60)	(27.95)	(22.65)	(1)	-2%	(6)	-26%
(89,957)	(111,573)	(80,400)	21,616	19%	(9,557)	-12%	Architectural Standards	(13.90)	(17.24)	(12.42)	3	19%	(1)	-12%
(107,451)	(110,655)	(92,192)	3,204	3%	(15,259)	-17%	Member Services	(16.60)	(17.09)	(14.24)	0	3%	(2)	-17%
(171,559)	(165,281)	(135,371)	(6,278)	-4%	(36,188)	-27%	Risk & Facility Admin	(26.50)	(25.53)	(20.91)	(1)	-4%	(6)	-27%
(306,030)	(266,842)	(381,537)	(39,188)	-15%	75,508	20%	Forestry	(47.28)	(41.22)	(58.94)	(6)	-15%	12	20%
(366,960)	(391,309)	(362,833)	24,349	6%	(4,127)	-1%	Maintenance	(56.69)	(60.45)	(56.05)	4	6%	(1)	-1%
\$ (2,998,296)	\$ (2,856,000)	\$ (2,114,245)	\$ (142,296)	5%	\$ (884,051)	42%	Net Operating Result	\$ (463.20)	\$ (441.22)	\$ (326.63)	\$ (21.98)	-5%	\$ (136.58)	-42%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

F08

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of June 2018

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
7,704	9,268	8,388	1,564	17%	684	8%	Private Amenities	16,706	20,406	17,587	3,700	18%	880	5%
1,251	1,710	1,619	459	27%	368	23%	Trout Creek Rec Ctr	8,552	10,222	8,993	1,670	16%	441	5%
762	1,396	826	634	45%	64	8%	Aquatics	806	1,626	971	820	50%	165	17%
1,962	2,303	1,845	341	15%	(116)	-6%	Beach Club Marina	2,815	3,263	2,458	449	14%	(357)	-15%
884	884	1,004	(1)	0%	119	12%	Tennis Center	1,249	1,206	1,327	(43)	-4%	78	6%
2,492	2,295	2,358	(197)	-9%	(134)	-6%	Day Camps	2,576	2,383	2,461	(193)	-8%	(115)	-5%
354	681	736	327	48%	383	52%	Recreation Programs	709	1,707	1,377	998	58%	668	49%
17,170	16,637	16,717	(533)	-3%	(453)	-3%	Public Amenities	108,498	103,424	119,722	(5,075)	-5%	11,224	9%
519	450	743	(69)	-15%	224	30%	Downhill Ski Area	48,680	41,020	53,620	(7,660)	-19%	4,939	9%
95	-	121	(95)	0%	26	21%	Cross Country Ski Area	8,482	11,334	14,899	2,852	25%	6,417	43%
-	-	47	-	0%	47	100%	Snowplay - Total Tubers	2,303	3,145	2,385	841	27%	81	3%
1,876	1,768	1,584	(108)	-6%	(292)	-18%	Golf Operations	2,414	3,206	1,726	792	25%	(689)	-40%
3,813	3,672	3,620	(141)	-4%	(193)	-5%	Golf Maintenance	9,505	8,776	8,659	(729)	-8%	(846)	-10%
222	199	215	(23)	-12%	(7)	-3%	Campground	222	199	215	(23)	-12%	(7)	-3%
1,039	1,433	1,352	394	28%	314	23%	Equestrian	1,322	1,481	1,541	158	11%	219	14%
387	230	222	(157)	-68%	(165)	-75%	Bikeworks	460	370	258	(91)	-24%	(202)	-79%
985	674	451	(311)	-46%	(534)	-119%	Trails	1,267	904	451	(363)	-40%	(816)	-181%
4,951	4,200	5,216	(751)	-18%	265	5%	The Lodge	21,920	19,800	23,789	(2,120)	-11%	1,869	8%
1,160	2,004	1,284	844	42%	123	10%	Summer Food and Bev	1,383	2,701	1,348	1,318	49%	(34)	-3%
1,334	1,200	1,053	(134)	-11%	(282)	-27%	Pizza on the Hill	5,288	4,300	4,394	(988)	-23%	(894)	-20%
789	808	810	19	2%	21	3%	Alder Creek Café	5,251	6,189	6,438	938	15%	1,187	18%
24,874	25,905	25,105	1,031	4%	231	1%	Amenities Total	125,205	123,830	137,309	(1,375)	-1%	12,104	9%
8,520	8,546	8,400	26	0%	(121)	-1%	HOA & Amenities Support Services	40,466	41,185	38,770	718	2%	(1,697)	-4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
391	399	507	8	2%	116	23%	Administration	2,369	2,399	3,064	31	1%	695	23%
276	552	680	276	50%	405	59%	Communications	1,624	3,282	3,624	1,658	51%	2,001	55%
598	588	407	(10)	-2%	(191)	-47%	Information Tech	3,574	3,600	2,968	26	1%	(606)	-20%
981	973	865	(8)	-1%	(116)	-13%	Accounting	5,950	6,186	5,233	236	4%	(717)	-14%
197	176	185	(21)	-12%	(12)	-6%	Human Resources	1,095	1,040	984	(55)	-5%	(111)	-11%
714	1,056	643	342	32%	(71)	-11%	Architectural Standards	3,990	5,240	3,502	1,250	24%	(488)	-14%
399	672	463	273	41%	64	14%	Member Services	3,164	3,400	2,576	236	7%	(588)	-23%
348	346	353	(2)	-1%	4	1%	Risk & Facility Admin	2,101	2,100	2,018	(2)	0%	(84)	-4%
2,923	2,114	2,515	(809)	-38%	(408)	-16%	Forestry	5,898	4,137	3,846	(1,762)	-43%	(2,052)	-53%
1,693	1,670	1,780	(23)	-1%	87	5%	Maintenance	10,701	9,801	10,954	(900)	-9%	253	2%
33,395	34,451	33,505	1,057	3%	110	0%	Total Payroll Hours	165,671	165,015	176,078	(656)	0%	10,408	6%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of June 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages				
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance		
10	9	8	8	17	44	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	10	9	9	9	17	48	84	51	20	13	10	10	16	17	0.8	5%	
10	9	7	8	8	7	-	-	-	-	-	-		9	8	8	8	9	9	9	8	8	9	10	9	8	9	0.4	5%	
-	0	-	-	0	4	-	-	-	-	-	-		-	-	0	-	1	5	10	5	1	0	0	-	1	1	0.2	17%	
-	-	-	-	5	11	-	-	-	-	-	-		-	-	-	0	4	11	25	17	7	1	-	0	3	2	(0.3)	-15%	
-	-	-	-	2	5	-	-	-	-	-	-		-	-	-	-	2	6	7	5	2	1	-	-	1	1	0.1	6%	
-	-	-	-	0	14	-	-	-	-	-	-		-	-	-	-	1	14	25	11	1	1	-	-	2	2	(0.1)	-5%	
0	0	0	0	1	2	-	-	-	-	-	-		1	0	0	1	1	4	8	4	1	2	1	0	1	1	0.6	49%	
137	136	133	67	53	99	-	-	-	-	-	-	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	162	156	140	85	51	96	145	128	92	63	44	136	104	115	10.8	9%	
86	89	72	28	3	3	-	-	-	-	-	-		94	91	80	35	5	4	3	3	2	4	9	86	47	52	4.7	9%	
14	9	21	4	0	1	-	-	-	-	-	-		27	25	22	11	0	1	1	1	3	3	5	9	8	14	6.2	43%	
4	5	4	1	-	-	-	-	-	-	-	-		4	5	3	2	-	0	-	-	-	-	1	3	2	2	0.1	3%	
-	-	-	-	3	11	-	-	-	-	-	-		0	0	0	0	1	9	15	14	10	5	0	0	2	2	(0.7)	-40%	
1	1	3	8	20	22	-	-	-	-	-	-		1	1	3	6	18	21	22	24	21	16	5	1	9	8	(0.8)	-10%	
-	-	-	-	-	1	-	-	-	-	-	-		-	-	-	-	-	1	1	1	1	-	-	-	0	0	(0.0)	-3%	
-	0	0	0	1	6	-	-	-	-	-	-		0	0	0	0	0	8	11	8	4	1	0	0	1	1	0.2	14%	
-	-	-	-	0	2	-	-	-	-	-	-		-	-	-	-	0	1	2	2	1	0	-	-	0	0	(0.2)	-79%	
0	-	-	-	2	6	-	-	-	-	-	-		-	-	-	-	-	3	5	5	4	3	0	-	1	0	(0.8)	-181%	
22	20	22	18	16	29	-	-	-	-	-	-		23	22	22	22	19	30	44	35	27	21	19	23	21	23	1.8	8%	
-	-	-	-	1	7	-	-	-	-	-	-		-	-	-	-	0	7	16	18	9	4	-	0	1	1	(0.0)	-3%	
5	6	5	4	4	8	-	-	-	-	-	-		4	4	4	4	3	6	18	11	6	4	4	6	5	4	(0.9)	-20%	
7	6	7	4	2	5	-	-	-	-	-	-		9	8	7	5	4	5	7	6	4	3	2	6	5	6	1.1	18%	
147	144	141	75	70	144	-	-	-	-	-	-	Amenities Total	171	165	149	94	68	145	229	179	112	77	55	145	120	132	11.6	9%	
38	31	34	33	47	49	-	-	-	-	-	-	HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	34	32	35	34	40	48	52	54	48	49	45	41	39	37	(1.6)	-4%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
2	2	2	2	2	2	-	-	-	-	-	-		3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	23%	
2	2	2	1	2	2	-	-	-	-	-	-		3	3	4	3	4	4	4	4	3	2	2	2	2	2	3	1.9	55%
3	3	3	3	4	3	-	-	-	-	-	-		2	3	3	3	3	2	3	3	2	3	3	3	3	3	3	(0.6)	-20%
6	5	5	5	6	6	-	-	-	-	-	-		5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.7)	-14%	
1	1	1	1	1	1	-	-	-	-	-	-		1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-11%	
4	3	4	4	4	4	-	-	-	-	-	-		3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.5)	-14%	
4	3	3	3	3	2	-	-	-	-	-	-		2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.6)	-23%	
2	2	2	2	2	2	-	-	-	-	-	-		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.1)	-4%
3	1	0	1	12	17	-	-	-	-	-	-		1	1	1	1	5	15	19	20	17	17	12	7	6	4	(2.0)	-53%	
11	10	11	10	10	10	-	-	-	-	-	-		12	10	10	10	11	10	9	10	9	9	10	11	10	11	0.2	2%	
186	176	176	109	117	193	-	-	-	-	-	-	Total Payroll Hours	205	197	184	128	109	193	281	234	159	126	100	186	159	169	10.0	6%	

Tahoe Donner Association
FTE - NonExempt Employees **[note, this report excludes Exempt Employees (salaried)]**
for the period June 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
44.4	53.5	48.4	9.0	17%	3.9	8%	Private Amenities	16	20	17	4	18%	1	5%
7.2	9.9	9.3	3	27%	2	23%	Trout Creek Rec Ctr	8	10	9	2	16%	0	5%
4.4	8.1	4.8	4	45%	0	8%	Aquatics	1	2	1	1	50%	0	17%
11.3	13.3	10.6	2	15%	(1)	-6%	Beach Club Marina	3	3	2	0	14%	(0)	-15%
5.1	5.1	5.8	(0)	0%	1	12%	Tennis Center	1	1	1	(0)	-4%	0	6%
14.4	13.2	13.6	(1)	-9%	(1)	-6%	Day Camps	2	2	2	(0)	-8%	(0)	-5%
2.0	3.9	4.2	2	48%	2	52%	Recreation Programs	1	2	1	1	58%	1	49%
99.1	96.0	96.4	(3.1)	-3%	(2.6)	-3%	Public Amenities	104	99	115	(5)	-5%	11	9%
3.0	2.6	4.3	(0)	-15%	1	30%	Downhill Ski Area	47	39	52	(7)	-19%	5	9%
0.5	-	0.7	(1)	0%	0	21%	Cross Country Ski Area	8	11	14	3	25%	6	43%
-	-	0.3	-	0%	0	100%	Snowplay - Total Tubers	2	3	2	1	27%	0	3%
10.8	10.2	9.1	(1)	-6%	(2)	-18%	Golf Operations	2	3	2	1	25%	(1)	-40%
22.0	21.2	20.9	(1)	-4%	(1)	-5%	Golf Maintenance	9	8	8	(1)	-8%	(1)	-10%
1.3	1.1	1.2	(0)	-12%	(0)	-3%	Campground	0	0	0	(0)	-12%	(0)	-3%
6.0	8.3	7.8	2	28%	2	23%	Equestrian	1	1	1	0	11%	0	14%
2.2	1.3	1.3	(1)	-68%	(1)	-75%	Bikeworks	0	0	0	(0)	-24%	(0)	-79%
5.7	3.9	2.6	(2)	-46%	(3)	-119%	Trails	1	1	0	(0)	-40%	(1)	-181%
28.6	24.2	30.1	(4)	-18%	2	5%	The Lodge	21	19	23	(2)	-11%	2	8%
6.7	11.6	7.4	5	42%	1	10%	Summer Food and Bev	1	3	1	1	49%	(0)	-3%
7.7	6.9	6.1	(1)	-11%	(2)	-27%	Pizza on the Hill	5	4	4	(1)	-23%	(1)	-20%
4.6	4.7	4.7	0	2%	0	3%	Alder Creek Café	5	6	6	1	15%	1	18%
143.5	149.5	144.8	5.9	4%	1.3	1%	Amenities Total	120	119	132	(1)	-1%	12	9%
49.2	49.3	48.5	0	0%	(0.7)	-1%	HOA & Amenities Support Services	39	40	37	1	2%	(2)	-4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.3	2.3	2.9	0	2%	1	23%	Administration	2	2	3	0	1%	1	23%
1.6	3.2	3.9	2	50%	2	59%	Communications	2	3	3	2	51%	2	55%
3.5	3.4	2.3	(0)	-2%	(1)	-47%	Information Tech	3	3	3	0	1%	(1)	-20%
5.7	5.6	5.0	(0)	-1%	(1)	-13%	Accounting	6	6	5	0	4%	(1)	-14%
1.1	1.0	1.1	(0)	-12%	(0)	-6%	Human Resources	1	1	1	(0)	-5%	(0)	-11%
4.1	6.1	3.7	2	32%	(0)	-11%	Architectural Standards	4	5	3	1	24%	(0)	-14%
2.3	3.9	2.7	2	41%	0	14%	Member Services	3	3	2	0	7%	(1)	-23%
2.0	2.0	2.0	(0)	-1%	0	1%	Risk & Facility Admin	2	2	2	(0)	0%	(0)	-4%
16.9	12.2	14.5	(5)	-38%	(2)	-16%	Forestry	6	4	4	(2)	-43%	(2)	-53%
9.8	9.6	10.3	(0)	-1%	1	5%	Maintenance	10	9	11	(1)	-9%	0	2%
192.7	198.8	193.3	6.1	3%	0.6	0%	Total nonExempt FTEs	159	159	169	(0.6)	-0.4%	10.0	5.9%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **June 2018**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
183	55	382	(128)	-234%	199	52%	Private Amenities	517	777	260	33%
35	46	136	11	24%	101	74%	Trout Creek Rec Ctr	359	481	122	25%
31	-	106	(31)	0%	75	70%	Aquatics	31	107	76	71%
38	2	16	(36)	#####	(22)	-142%	Beach Club Marina	40	39	(1)	-2%
31	7	39	(25)	-364%	8	21%	Tennis Center	38	48	10	20%
7	0	43	(7)	#####	35	83%	Day Camps	8	44	36	82%
41	-	42	(41)	0%	2	4%	Recreation Programs	41	58	17	29%
908	536	1,013	(373)	-70%	104	10%	Public Amenities	5,726	7,216	1,490	21%
5	13	4	8	64%	(1)	-21%	Downhill Ski Area	2,591	3,661	1,070	29%
1	-	-	(1)	0%	(1)	0%	Cross Country Ski Area	424	1,207	783	65%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	152	49	(103)	-212%
11	1	54	(10)	-978%	43	79%	Golf Operations	12	54	42	77%
539	460	511	(79)	-17%	(29)	-6%	Golf Maintenance	1,167	896	(272)	-30%
46	-	32	(46)	0%	(14)	-44%	Campground	46	32	(14)	-44%
19	10	20	(9)	-95%	1	6%	Equestrian	40	31	(9)	-29%
2	-	-	(2)	0%	(2)	0%	Bikeworks	2	-	(2)	0%
17	1	18	(16)	#####	1	3%	Trails	19	18	(1)	-5%
163	24	209	(139)	-571%	45	22%	The Lodge	508	758	250	33%
34	2	64	(32)	#####	30	47%	Summer Food and Bev	36	65	29	44%
52	24	28	(29)	-122%	(24)	-86%	Pizza on the Hill	625	120	(504)	-419%
18	-	74	(18)	0%	56	75%	Alder Creek Café	103	325	222	68%
1,092	591	1,395	(501)	-85%	303	22%	Amenities Total	6,243	7,993	1,750	22%
345	246	262	(99)	-40%	(83)	-32%	HOA & Amenities Support Services	1,289	1,030	(259)	-25%
-	-	-	-	0%	-	0%	General	-	-	-	0%
45	39	25	(6)	-15%	(20)	-82%	Administration	311	86	(225)	-262%
9	11	6	2	19%	(4)	-66%	Communications	51	23	(27)	-117%
2	6	4	4	72%	3	64%	Information Tech	19	17	(2)	-12%
16	32	19	16	49%	3	15%	Accounting	92	72	(20)	-28%
22	4	11	(18)	-470%	(11)	-96%	Human Resources	63	14	(50)	-368%
19	18	15	(1)	-6%	(4)	-25%	Architectural Standards	116	39	(78)	-200%
7	1	6	(6)	-431%	(1)	-13%	Member Services	18	22	3	15%
15	9	7	(6)	-59%	(8)	-125%	Risk & Facility Admin	44	30	(14)	-45%
83	56	119	(27)	-49%	36	30%	Forestry	153	153	(0)	0%
128	70	50	(58)	-82%	(77)	-153%	Maintenance	421	574	154	27%
1,437	836	1,657	(600)	-72%	220	13%	Total Payroll Hours	7,532	9,023	1,491	17%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 319,760	\$ 319,498	\$ 318,190	\$ 296,834	262	0%	1,570	0%	22,926	8%
Cash & Investments, non-Restricted	26,493,351	27,315,318	21,792,776	24,125,557	(821,968)	-3%	4,700,575	22%	2,367,794	10%
Cash and Investments total	26,813,111	27,634,817	22,110,966	24,422,390	(821,706)	-3%	4,702,145	21%	2,390,720	10%
Member's Dues & Receivables, Net	294,450	302,624	217,504	292,968	(8,174)	-3%	76,946	35%	1,482	1%
Other Receivables	163,883	232,166	327,219	108,477	(68,284)	-29%	(163,336)	-50%	55,406	51%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	333,379	302,960	346,433	295,214	30,419	10%	(13,054)	-4%	38,165	13%
Prepaid Expenses & Other Assets	390,227	412,139	575,052	312,375	(21,912)	-5%	(184,825)	-32%	77,852	25%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,284,508)	(37,014,408)	(35,663,908)	(34,940,775)	(270,100)	-1%	(1,620,600)	-5%	(2,343,733)	-7%
NBV of Property & Equipment	39,058,541	39,328,641	40,679,141	39,286,852	(270,100)	-1%	(1,620,600)	-4%	(228,310)	-1%
Construction In Progress	1,568,454	1,055,308	42,991	1,377,256	513,147	49%	1,525,463	3548%	191,198	14%
Net Property and Equipment	40,626,995	40,383,949	40,722,132	40,664,108	243,047	1%	(95,137)	0%	(37,112)	0%
Total Assets	\$ 68,622,044	\$ 69,268,655	\$ 64,299,305	\$ 66,095,532	(646,611)	-1%	4,322,739	7%	2,526,512	4%
Liabilities										
Accounts Payable	\$ 863,703	\$ 504,055	\$ 680,252	\$ 550,683	359,648	71%	183,451	27%	313,019	57%
Accrued Liabilities	1,261,428	1,177,852	1,302,143	1,311,617	83,576	7%	(40,715)	-3%	(50,189)	-4%
Deferred Revenue, Annual Assessment	3,228,769	3,868,769	3,715,123	3,138,700	(640,000)	-17%	(486,354)	-13%	90,069	3%
Deferred Revenue, Recreation Fee	761,391	795,401	511,490	746,500	(34,010)	-4%	249,900	49%	14,890	2%
Deferred Revenue, All Other	807,560	804,438	486,733	822,830	3,122	0%	320,827	66%	(15,270)	-2%
Deposits	496,226	483,370	498,125	506,851	12,856	3%	(1,899)	0%	(10,625)	-2%
Total Liabilities	7,419,077	7,633,886	7,193,867	7,077,181	(214,809)	-3%	225,210	3%	341,896	5%
Members' Equity	61,202,967	61,634,769	57,105,439	59,018,351	(431,802)	-1%	4,097,529	7%	2,184,617	4%
Total Liabilities and Members' Equity	\$ 68,622,044	\$ 69,268,655	\$ 64,299,305	\$ 66,095,532	(646,611)	-1%	4,322,739	7%	2,526,512	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,455	\$ 9,522	\$ 8,822	\$ 9,118	(67)	-1%	633	7%	337	4%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 319,760	\$ 319,498	\$ 318,190	\$ 296,834	262	0%	1,570	0%	22,926	8%
Cash & Investments, non-Restricted	7,284,590	8,015,643	5,896,952	7,181,749	(731,052)	-9%	1,387,638	24%	102,842	1%
Cash and Investments total	7,604,350	8,335,141	6,215,142	7,478,582	(730,791)	-9%	1,389,208	22%	125,768	2%
Member's Dues & Receivables, Net	293,735	301,909	216,789	292,253	(8,174)	-3%	76,946	35%	1,482	1%
Other Receivables	68,880	62,138	138,396	55,823	6,742	11%	(69,516)	-50%	13,056	23%
Due From (To) Other Funds	842,748	333,639	(138,138)	797,593	509,109	153%	980,886	710%	45,155	6%
Inventory	333,379	302,960	346,433	295,178	30,419	10%	(13,054)	-4%	38,201	13%
Prepaid Expenses & Other Assets	390,227	410,952	575,052	312,375	(20,725)	-5%	(184,825)	-32%	77,852	25%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 9,533,318	\$ 9,746,738	\$ 7,353,674	\$ 9,231,805	(213,420)	-2%	2,179,644	30%	301,514	3%
Liabilities										
Accounts Payable	\$ 842,761	\$ 484,410	\$ 444,397	\$ 544,870	358,352	74%	398,365	90%	297,892	55%
Accrued Liabilities	1,247,348	1,165,606	1,299,063	1,310,621	81,742	7%	(51,715)	-4%	(63,273)	-5%
Deferred Revenue, Annual Assessment	3,228,769	3,868,769	1,822,306	3,138,700	(640,000)	-17%	1,406,464	77%	90,069	3%
Deferred Revenue, Recreation Fee	761,391	795,401	511,490	746,500	(34,010)	-4%	249,900	49%	14,890	2%
Deferred Revenue, All Other	807,560	804,438	486,733	822,830	3,122	0%	320,827	66%	(15,270)	-2%
Deposits	496,226	483,270	498,125	506,851	12,956	3%	(1,899)	0%	(10,625)	-2%
Total Liabilities	7,384,056	7,601,894	5,062,115	7,070,372	(217,839)	-3%	2,321,941	46%	313,684	4%
Members' Equity	2,149,263	2,144,844	2,291,559	2,161,433	4,419	0%	(142,297)	-6%	(12,170)	-1%
Total Liabilities and Members' Equity	\$ 9,533,318	\$ 9,746,738	\$ 7,353,674	\$ 9,231,805	(213,420)	-2%	2,179,644	30%	301,514	3%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	903,263	1,044,844	1,191,559	1,061,433	(141,581)	-14%	(288,297)	-24%	(158,170)	-15%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	(142,295)	F06 / F07.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	(142,295)	(A)

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	13,250,047	13,237,783	11,380,557	12,913,821	12,264	0%	1,869,490	16%	336,226	3%
Cash and Investments total	13,250,047	13,237,783	11,380,557	12,913,821	12,264	0%	1,869,490	16%	336,226	3%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	71,687	157,117	179,523	48,324	(85,430)	-54%	(107,836)	-60%	23,363	48%
Due From (To) Other Funds	(597,942)	(53,756)	130,105	(933,066)	(544,186)	-1012%	(728,047)	-560%	335,124	36%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	(0)	1,187	-	-	(1,187)	-100%	(0)	0%	(0)	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 12,723,792	\$ 13,342,331	\$ 11,690,185	\$ 12,029,079	(618,539)	-5%	1,033,607	9%	694,713	6%
Liabilities										
Accounts Payable	\$ 11,734	\$ 11,578	\$ 224,438	\$ (0)	156	1%	(212,705)	-95%	11,734	#####
Accrued Liabilities	10,172	8,922	2,672	498	1,250	14%	7,500	281%	9,674	1943%
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	100	-	-	(100)	-100%	-	0%	-	0%
Total Liabilities	21,906	20,600	1,451,874	498	1,306	6%	(1,429,969)	-98%	21,408	4299%
Members' Equity	12,701,886	13,321,731	10,238,311	12,028,581	(619,845)	-5%	2,463,575	24%	673,305	6%
Total Liabilities and Members' Equity	\$ 12,723,792	\$ 13,342,331	\$ 11,690,185	\$ 12,029,079	(618,539)	-5%	1,033,607	9%	694,713	6%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	2,463,575	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	2,463,575	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	5,763,529	5,767,613	4,346,399	3,881,144	(4,085)	0%	1,417,129	33%	1,882,385	49%
Cash and Investments total	5,763,529	5,767,613	4,346,399	3,881,144	(4,085)	0%	1,417,129	33%	1,882,385	49%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	22,515	11,457	8,925	4,203	11,058	97%	13,590	152%	18,312	436%
Due From (To) Other Funds	(236,892)	(185,997)	(3,244)	136,816	(50,895)	-27%	(233,648)	-7202%	(373,708)	-273%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 5,549,867	\$ 5,593,789	\$ 4,352,795	\$ 4,022,878	(43,922)	-1%	1,197,071	28%	1,526,989	38%
Liabilities										
Accounts Payable	\$ 9,208	\$ 8,068	\$ 5,549	\$ 5,814	1,140	14%	3,659	66%	3,394	58%
Accrued Liabilities	3,908	3,324	408	498	584	18%	3,500	858%	3,410	685%
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	13,116	11,392	599,782	6,312	1,724	15%	(586,666)	-98%	6,804	108%
Members' Equity	5,536,751	5,582,397	3,753,013	4,016,566	(45,646)	-1%	1,783,738	48%	1,520,185	38%
Total Liabilities and Members' Equity	\$ 5,549,867	\$ 5,593,789	\$ 4,352,795	\$ 4,022,878	(43,922)	-1%	1,197,071	28%	1,526,989	38%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,783,737	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	<u>1,783,737</u>	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
	Amount				to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	195,185	294,280	168,867	148,843	(99,094)	-34%	26,318	16%	46,342	31%
Cash and Investments total	195,185	294,280	168,867	148,843	(99,094)	-34%	26,318	16%	46,342	31%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	801	1,454	375	127	(653)	-45%	426	114%	674	532%
Due From (To) Other Funds	(7,915)	(93,886)	11,277	(1,343)	85,971	92%	(19,192)	-170%	(6,572)	-489%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 188,071	\$ 201,848	\$ 180,519	\$ 147,627	(13,776)	-7%	7,552	4%	40,444	27%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%
Members' Equity	188,071	201,848	100,423	147,627	(13,776)	-7%	87,648	87%	40,444	27%
Total Liabilities and Members' Equity	\$ 188,071	\$ 201,848	\$ 180,519	\$ 147,627	(13,776)	-7%	7,552	4%	40,444	27%
Balance Check	-	-	-	-						

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

June 2018

	Current Month as of Jun 30, 2018	Last Month as of May 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Jun 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,284,508)	(37,014,408)	(35,663,908)	(34,940,775)	(270,100)	-1%	(1,620,600)	-5%	(2,343,733)	-7%
NBV of Property & Equipment	39,058,541	39,328,641	40,679,141	39,286,852	(270,100)	-1%	(1,620,600)	-4%	(228,310)	-1%
Construction In Progress	1,568,454	1,055,308	42,991	1,377,256	513,147	49%	1,525,463	3548%	191,198	14%
Net Property and Equipment	40,626,995	40,383,949	40,722,132	40,664,108	243,047	1%	(95,137)	0%	(37,112)	0%
Total Assets	\$ 40,626,995	\$ 40,383,949	\$ 40,722,132	\$ 40,664,108	243,047	1%	(95,137)	0%	(37,112)	0%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,626,995	40,383,949	40,722,132	40,664,108	243,047	1%	(95,137)	0%	(37,112)	0%
Total Liabilities and Members' Equity	\$ 40,626,995	\$ 40,383,949	\$ 40,722,132	\$ 40,664,108	243,047	1%	(95,137)	0%	(37,112)	0%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,620,600	1,350,500	3,118,291	1,582,800	270,100	20%	(1,497,691)	-48%	37,800	2%
Retirement/disposal of Fixed Assets	-	-	-	-						
AD removal YTD	-	-	-	-						
Net Change in Accum Deprec YTD	1,620,600	-	-	-						

**Financial Position (Balance Sheet)
PROPERTY FUND**

F11.5

Tahoe Donner Association
Cash and Investments Summary Report
as of 6/30/2018

	<i>current month</i>	<i>last month</i>	<i>last year - audited</i>
	6/30/2018	5/31/2018	12/31/2017
Consolidated TDA Total	26,813,111	27,634,817	22,110,966
Cash/Money Market	2,858,294	2,221,126	1,483,122
Certificates of Deposit	4,089,314	4,839,314	5,089,053
US Treasuries/GovOblig	13,977,835	16,199,467	12,471,136
Bonds, Corporate/Municipals	5,803,116	4,290,608	2,984,604
Other/Trusts	84,551	84,301	83,051
Operating Fund	7,604,350	8,335,141	6,215,142
Cash/Money Market	1,450,837	1,685,892	1,074,872
Certificates of Deposit	339,314	339,314	339,053
US Treasuries/GovOblig	5,729,649	6,225,634	4,718,167
Trusts	84,551	84,301	83,051
Replacement Reserve Fund	13,250,047	13,237,783	11,380,557
Cash/Money Market	786,997	179,697	281,658
Certificates of Deposit	3,500,000	3,500,000	3,500,000
US Treasuries/GovOblig	5,664,415	6,259,970	4,614,294
Bonds, Corporate/Municipals	3,298,635	3,298,116	2,984,604
Development Fund	5,763,529	5,767,613	4,346,399
Cash/Money Market	574,688	350,567	57,600
Certificates of Deposit	250,000	1,000,000	1,250,000
US Treasuries/GovOblig	2,434,360	3,424,554	3,038,799
Bonds, Corporate/Municipals	2,504,481	992,493	-
New Machinery & Equipment Fund	195,185	294,280	168,867
Cash/Money Market	45,773	4,970	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	289,310	99,875

as of 06/30/2018 Balance Mix		
319,760	Restricted OF (ASO/457)	
319,760	Restricted, all funds	
26,493,351	Unrestricted, all funds	
26,813,111	Total	

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)



	6/30/2018	5/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	24,271	24,416	24,719	19,763	17,425	17,823
Prime Rate	5.00%	4.75%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.60	\$3.62	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2017	YTD 2018	YTD 2017	YTD 2018	YTD 2017	YTD 2018	For the Month 2017	For the Month 2018
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	9,951,002	7,634,671	28,893	42,769	0.6%	1.1%	0.7%	1.2%
RR Fund	12,325,355	13,911,370	60,241	94,543	1.0%	1.4%	1.2%	1.6%
DEV Fund	2,212,589	5,525,820	6,762	30,719	0.6%	1.1%	0.5%	1.5%
NE Fund	148,546	256,925	576	1,744	0.8%	1.4%	0.5%	1.2%
Combined Totals	24,637,492	27,328,786	96,471	169,775	0.8%	1.2%	0.9%	1.5%

FED BLS - Monthly - CPI-U - May 2018 - 1yr : 2.8%, US City [2.4% Mar'18, 2.5 Apr'18]
FED BLS - Monthly - CPI-U - May 2018 - 1yr : 3.5%, West [3.2% Mar'18, 3.2% Mar'18]
FED BLS - Bi-Monthly CPI-U - April 2018 - 1yr : 3.2%, SF-Oak-Hay [3.6% Feb'18]

Unemployment, USA - 3.8% (4.3%)

Unemployment, CA - 4.2% (5.0%)

USA May'18 (May'17) CA Apr'18 (Apr'17)

Source: Fed, BLS.gov

FED Prime Rate (last 13):	
6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

(S) source = average for month - regular

https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Tahoe Donner Association

Inventory Balances Report

June 2018

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2018	as of May 31, 2018	as of Jun 30, 2018	as of Jun 30, 2017	as of Dec 31, 2017
Total, ALL		271,141	302,960	333,379	295,178	346,433
subtotal	Food and Beverage accounts (F&B)	97,226	108,715	129,656	128,083	121,572
subtotal	Retail Merchandise accounts	173,915	194,245	203,722	167,095	224,860
subtotal	The Lodge F&B accounts	61,437	64,701	70,657	69,204	70,908
Inventory Account						
11412	Inv Retail Trout Creek	17,738	17,046	16,885	14,820	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	19,713	17,120	16,452	19,482	18,686
11415	Inv Retail Bikeworks	17,352	17,986	23,506	13,136	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	92	123	226	19	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	37,631	37,631	37,631	29,946	64,868
11422	Inv Retail Cross Country	28,397	28,397	28,397	8,053	66,429
11423	Inv Retail Snowplay	8	26	26	(21)	245
11424	Inv Retail Golf Pro Shop	40,740	56,589	59,823	56,714	34,048
11425	Inv Retail Tennis	9,124	14,258	11,568	17,425	9,124
11426	Inv Retail Marina	420	468	1,551	915	420
11427	Inv Retail Equestrian	2,636	4,422	7,083	5,899	2,636
11428	Inv Retail Recreation	64	179	575	587	64
11429	Inv Retail Golf Special Order	-	-	-	119	-
11611	Inv DHS Food Meat	1,310	396	396	585	3,181
11612	Inv DHS Food Seafood	190	97	97	(0)	190
11613	Inv DHS Food Produce	35	35	35	91	754
11614	Inv DHS Food Dairy	332	268	268	153	919
11615	Inv DHS Food NABev	1,108	1,041	1,041	1,142	3,109
11616	Inv DHS Food Other	2,590	2,023	2,019	1,342	8,243
11617	Inv DHS Bev Beer	841	841	841	191	1,973
11618	Inv DHS Bev Liquor	6,885	6,847	6,804	6,459	8,913
11619	Inv DHS Bev Wine	952	952	952	833	1,971
11621	Inv Trailer Food Meat	103	162	162	0	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	(0)	(0)	(0)	0	0
11625	Inv Trailer Food NABev	-	-	-	-	-
11626	Inv Trailer Food Other	182	320	320	108	108
11631	Inv ACAC Food Meat	1,477	1,156	1,838	1,115	1,496
11632	Inv ACAC Food Seafood	191	179	171	305	14
11633	Inv ACAC Food Produce	485	507	499	655	624
11634	Inv ACAC Food Dairy	449	589	473	371	287
11635	Inv ACAC Food NABev	884	784	837	607	357
11636	Inv ACAC Food Other	2,874	4,145	2,641	3,236	3,875
11637	Inv ACAC Bev Beer	572	1,079	1,126	1,447	619
11639	Inv ACAC Bev Wine	1,644	1,608	1,816	2,723	2,032

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2018	as of May 31, 2018	as of Jun 30, 2018	as of Jun 30, 2017	as of Dec 31, 2017
Inventory Account						
11641	Inv Marina Food Meat	-	1,119	2,080	1,986	(0)
11642	Inv Marina Food Seafood	40	110	262	165	40
11643	Inv Marina Food Produce	-	3	518	407	0
11644	Inv Marina Food Dairy	-	165	608	502	-
11645	Inv Marina Food NABev	15	1,148	1,907	1,593	15
11646	Inv Marina Food Other	763	2,507	4,277	4,190	763
11647	Inv Marina Bev Beer	-	489	1,252	1,442	0
11648	Inv Marina Bev Liquor	1,008	1,420	1,606	1,072	1,008
11649	Inv Marina Bev Wine	159	427	675	196	159
11661	Inv Pizza Food Meat	949	942	1,400	2,038	918
11663	Inv Pizza Food Produce	333	640	751	1,283	508
11664	Inv Pizza Food Dairy	1,182	1,288	2,167	2,663	1,297
11665	Inv Pizza Food NABev	1,041	936	1,239	1,280	1,087
11666	Inv Pizza Food Other	3,116	2,293	4,028	5,317	1,797
11667	Inv Pizza Bev Beer	881	1,069	1,741	1,012	916
11669	Inv Pizza Bev Wine	2,241	3,043	3,008	2,644	2,550
11671	Inv SMRFaB Food Meat	224	505	1,796	1,224	178
11672	Inv SMRFaB Food Seafood	-	15	151	120	-
11673	Inv SMRFaB Food Produce	-	63	211	79	(0)
11674	Inv SMRFaB Food Dairy	56	242	592	346	56
11675	Inv SMRFaB Food NABev	320	304	1,741	1,879	320
11676	Inv SMRFaB Food Other	324	1,444	2,496	2,447	309
11677	Inv SMRFaB Bev Beer	15	307	1,235	2,050	15
11678	Inv SMRFaB Bev Liquor	-	168	427	634	-
11679	Inv SMRFaB Bev Wine	18	18	116	390	18
11681	Inv Lodge Food Meat	2,961	2,914	3,406	5,524	4,490
11682	Inv Lodge Food Seafood	752	967	2,344	2,020	2,051
11683	Inv Lodge Food Produce	1,518	1,374	2,433	1,940	1,891
11684	Inv Lodge Food Dairy	1,197	1,428	1,800	1,622	1,803
11685	Inv Lodge Food NABev	993	1,239	1,366	1,398	955
11686	Inv Lodge Food Other	6,613	6,318	7,004	7,139	6,432
11687	Inv Lodge Bev Beer	2,942	2,663	2,548	3,014	3,753
11688	Inv Lodge Bev Liquor	18,232	19,562	17,966	17,362	18,669
11689	Inv Lodge Bev Wine	26,228	28,236	31,790	29,185	30,864
11695	Inventory-Tennis Beverage	-	174	269	282	0
11696	Inventory-Tennis Food	-	145	114	99	(0)
11411	Inv Transfer	-	-	-	175	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Six Months Ending June 30, 2018

REPLACEMENT RESERVE FUND (902)

	6-months YTD	12-months	12-months w/Actual FBCF		
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311 2%
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	- 0%
Operating Fund Balance Transfer - IN	-	-	-	-	- na
INTEREST INCOME	94,543	155,000	(60,457)	180,000	25,000 16%
SALVAGE RECEIPTS	19,234	30,000	(10,766)	30,000	- 0%
INCOME TAX EXPENSE	(7,500)	(15,000)	7,500	(17,000)	(2,000) 13%
BAD DEBT EXPENSE	(3,000)	(9,000)	6,000	(9,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(1,169,386)	(5,419,000)	4,249,614	(5,525,092) F	(106,092) 2%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(483,316)	(935,000)	451,684	(1,088,219)	(153,219) 16%
Replacement Reserve Fund Balance	\$ 12,701,886	\$ 7,826,000	\$ 4,875,886	\$ 7,822,000 F	\$ (4,000) 0%

NEW MACHINERY AND EQUIPMENT FUND (905)

2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423 57%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	- 0%
INTEREST INCOME	1,744	2,000	(256)	3,000	1,000 50%
INCOME TAX EXPENSE	-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS C	(108,095)	(213,000)	104,905	(239,396)	(26,396) 12%
NM&E Fund Balance	\$ 188,071	\$ 47,000	\$ 141,071	\$ 58,027	\$ 11,027 23%

DEVELOPMENT FUND (903) -

2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	- 0%
Operating Fund Balance Transfer - IN	-	-	-	-	- na
INTEREST INCOME	30,719	80,000	(49,281)	80,000	- 0%
INCOME TAX EXPENSE	(3,500)	(7,000)	3,500	(7,000)	- 0%
BAD DEBT EXPENSE	(2,500)	(7,000)	4,500	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(247,982)	(1,408,000)	1,160,018	(1,497,014) D	(89,014) 6%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	- na
Development Fund Balance	\$ 5,536,751	\$ 4,265,000	\$ 1,271,751	\$ 4,329,000 F	\$ 64,000 2%

Development Fund Balance Components:

Combined CAPITAL FUNDS ACTIVITY - Year to Date

EXPENDITURES FOR CAPITAL ADDITIONS C	(1,525,463)	(7,040,000)	5,514,537	(7,261,502)	(221,502)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(483,316)	(935,000)	451,684	(1,088,219)	(153,219)
YTD CAPITAL FUNDS TOTAL	(2,008,779)	(7,975,000)	5,966,221	(8,349,721)	(374,721)

CIP beginning balance (@ 1/1/2017)	\$ 42,991
Net, CIP YTD Activity C	\$ 1,525,463
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 1,568,454

\$ 1,568,454
Pre-ye Capitiz JE

< downhill ski master plan and generators

F - see Recon, next page,
RRF includes estimate of 2018 deferred projects.
D - see page 3 for Development Fund Activity Schedule

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Six Months Ending June 30, 2018

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(369,158)	2018 projects, net, capital	5,419,000	5,788,157	(369,158)
(170,107)	2018 projects, net, expense	940,479	1,110,586	(170,107)
(94,091)	2018 projects, net, capital, accellerations	-	94,091	(94,091)
(27,100)	2018 projects, net, expense, accellerations	-	27,100	(27,100)
(27,777)	2017 projects, net, capital	-	27,777	(27,777)
(58,908)	2017 projects, net, expense	-	58,908	(58,908)
(9,860)	2017 accellerations, capital	-	9,860	(9,860)
(2,486)	2017 accellerations, expense	-	2,486	(2,486)
(76,430)	2016 projects, net, capital	-	76,430	(76,430)
471,222	projects to carry-over to 2018+, capital	-	(471,222)	471,222
110,861	projects to carry-over to 2018+, expense	-	(110,861)	110,861
(5,479)	rounding/other			
-	Salvage Receipts Forecast adjustment, 2018	30,000	30,000	-
25,000	Interest Income Forecast adjustment, 2018	155,000	180,000	25,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
S variance due to primarily to Snowbird lift replacement/scope greater				
(4,000)	Total, change schedule above			
		Budget	Forecast	diff
(4,000)	Variance of Ending Fund Balance 2018	7,826,000	7,822,000	(4,000) S

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
-	Mailbox Consolidation & Improvements (feasability)	25,000	25,000	-
-	Employee Housing, planning	10,000	10,000	-
-	Association Wide, Member Surveys	25,000	25,000	-
-	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	200,000	-
-	TROUT CREEK REC CENTER, devfd expansion p	500,000	500,000	-
-	TRAILS Specific Projects df portion	20,000	20,000	-
-	Feasability Studies for Priority 1 projects	150,000	150,000	-
-	TDA Capital Payroll Allocation	185,000	185,000	-
11,157	TDA Contingency	93,000	81,843	11,157
-	-	-	-	-
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(10,932)	TCRC Dev Feasability Study	-	10,932	(10,932)
6,617	Snowmaking Equipment	-	(6,617)	6,617
(90,000)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	90,000	(90,000)
(5,856)	Association Master Plan	-	5,856	(5,856)
Timing between years				
Board Approved in prior years				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
-	Interest Income Forecast adjustment, 2018	80,000	80,000	-
-	Income Tax Forecast adjustment, 2018	(7,000)	(7,000)	-
-	other recon / rounding item			
64,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
64,000	Variance of Ending Fund Balance 2018	4,265,000	4,329,000	64,000

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Six Months Ending June 30, 2018
201806

	YYYY	Mo	6-months YTD	12-months	12-months	
	2018	6	2018 YTD Actual	2018 Budget (B)	2018 FORECAST	Forecast vs Budget
DEVELOPMENT FUND (903) -					w/Actual FBCF	
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			30,719 ii	80,000	80,000	- 0%
INCOME TAX EXPENSE			(3,500)	(7,000)	(7,000)	- 0%
BAD DEBT EXPENSE			(2,500)	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(247,982)	(1,408,000)	(1,497,014)	(89,014) 6%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	- na
Development Fund Balance			\$ 5,536,751	\$ 4,265,000	\$ 4,329,000 (F)	\$ 64,000 2%

			YEAR 2018 SPEND				
Project YR			YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
Total, all below			247,982	1,408,000	1,497,014		
Mailbox Consolidation & Improvements (feasability study)	2018	C	-	25,000	25,000		
Employee Housing, planning	2018	C	-	10,000	10,000		
Association Wide, Member Surveys	2018	C	-	25,000	25,000		
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018	C	15,897	200,000	200,000	731-210-268	
TROUT CREEK REC CENTER, devfd expansion portion	2018	C	-	500,000	500,000		
Equestrian Improvements, Phase 3	2017	C	110,250	200,000	200,000	731-080-311	2017 project.
TRAILS Specific Projects df portion	2018	C	19,164	20,000	20,000	431-051-251	
Feasability Studies for Priority 1 projects	2018	C	-	150,000	150,000		
TDA Capital Payroll Allocation	2018	C	92,500	185,000	185,000	831-165-313	
TDA Contingency	2018	C	-	93,000	81,843	addedcontingency to hold	
Carry-Over Projects (not budgeted to carry-over) and Added Projects:							
TCRC Dev Feasability Study	2016	C	10,932	-	10,932	631-132-823	+50k June
Snowmaking Equipment	2015	C	(6,617)	-	(6,617)	531-210-480	deposit re:
DHSki Eagle Rock Shrouding and Charilift Relocation	2018	C	-	-	90,000		board app
Association Master Plan	2016	C	5,856	-	5,856	631-010-817	

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2018 06	Tahoe Donner Association 2018 Capital Spending Master Scl				58,027	Act>Forc	:Date Last Modified :Date Last Modified					
2018	06	< Report Month	New Machinery & Equipment Fund						7/13/18	7/13/2018				
0	NM&E Fund TL, Capital		216,000	237,941	239,396	(1,455)	108,095	93,357	134,291	17,866				
1	2018 NMEF-CAP		216,000	207,500	209,388	(1,888)	83,005	83,005	126,384	17,866	Budget 2018 projects			
0	2018 NMEF-ADD		-	30,441	29,977	464	25,061	10,323	7,907	-	projects added (via contingency) in 2018			
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects			
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryover\$ s	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01		-	30	(30)	30	30	-	-	misc carryover cost
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	6,400	18,600	-	-	6,400	-	Engineering in 2018 - Const in 2019
	2018 NMEF-CAP	Bear Boxes	Campground	C	99	8,000	8,000	8,000	-	-	-	8,000	8,000	Deferred to 2019
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	99	3,000	3,000	3,000	-	-	-	3,000	3,000	Deferred to 2019
851 210 297	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	8,000	-	4,188	4,188	3,812	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	4,189	4,189	411	-	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to	Marina	C	12	15,000	20,000	19,888	112	19,888	19,888	-	112	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	30,000	-	27,467	27,467	2,533	-	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	99	2,000	2,000	2,000	-	-	-	2,000	2,000	Deferred to 2019
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	1,931	1,931	1,069	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,000	15,246	(246)	15,246	15,246	-	(246)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	1,464	1,464	13,536	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	99	5,000	5,000	5,000	-	-	-	5,000	5,000	Deferred to 2019
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	3,630	3,630	1,370	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03		7,500	7,001	499	7,001	7,001	-	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03		3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03		3,141	3,141	-	2,991	-	3,141	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03		2,500	2,500	-	826	826	1,674	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05		6,300	6,335	(35)	6,335		-		
851 025 328	2018 NMEF-ADD	Risk & ASO Laptop & Printer	Administration	C	05		2,000	2,000	-	-		2,000		
851 132 334	2018 NMEF-ADD	Cantilever Umbrellas - 5	Trout Creek	C	06		5,500	5,500	-	5,412		88		
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	62,254	(20,354)	-	-	62,254	-	inclds est for 2017 carry-overs to 2018

Year	Month	2018 06	Tahoe Donner Association		2018 Capital Spending Master Schedule					Act>Forc		:Date Last Modified :Date Last Modified			
2018	06	< Report Month			Replacement Reserve Fund					7,822,000		7/13/18 7/13/2018			
			Replacement Reserve TL		6,359,479		7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083		
			Capital		5,419,000		5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222		
			Expense		940,479		1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861		
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes	
# of Projects		by Project Yr/Fund Type				(6,293,427)	(6,817,874)	(6,353,369)	(464,505)	(1,500,317)	#####	(4,855,224)	(577,998)		
25		2016 RR-CAP			-	-	76,430	76,430	-	40,699	136,488	35,731	-	carry-over projects	
3		2016 RR-EXP			-	-	-	-	-	-	-	-	-	carry-over projects	
0		2016 RR-EXP			-	-	-	-	-	-	-	-	-	carry-over projects	
16		2017 RR-CAP			-	27,777	27,777	-	34,424	434,783	(6,647)	-	-	carry-over projects	
2		2017 RR-EXP			-	58,908	58,908	-	19,632	98,185	39,276	-	-	carry-over projects	
3		2017 RR-ACC-CAP			-	9,860	9,860	-	9,860	17,433	-	-	-	carry-over projects	
1		2017 RR-ACC-EXP			-	2,486	2,486	-	-	17,764	2,486	-	-	carry-over projects	
202		2018 RR-CAP			5,419,000	5,691,619	5,316,936	374,684	1,047,841	1,047,841	4,269,090	471,222	-	Budget 2018 projects	
97		2018 RR-EXP			940,479	1,089,981	999,725	90,257	434,674	432,491	567,229	110,861	-	Budget 2018 projects	
16		2018 RR-ACC-CAP			-	93,655	94,091	(436)	36,562	16,439	57,527	-	-	2018 projects added in 2018	
4		2018 RR-ACC-EXP			-	27,100	27,100	-	29,010	24,019	(1,911)	-	-	2018 projects added in 2018	
		by Location				(66,052)	(84,481)	(84,481)	-	(47,770)	(37,156)	(36,711)	(4,085)		
331		Administration			192,413	218,788	219,258	(470)	116,787	123,232	102,470	-	-		
12		Asphalt Maintenance			-	-	-	-	-	-	-	-	-		
0		Bikeworks			26,095	26,095	26,095	-	18,263	18,263	7,832	-	-		
2		Campground			8,316	2,599	2,599	-	2,599	5,118	-	7,113	-		
5		Chalet Record Storage Building			-	-	-	-	-	-	-	-	-		
0		Cross Country			514,606	515,062	494,685	20,378	28,528	59,968	466,157	22,455	-		
16		Day Camps			-	-	-	-	-	-	-	-	-		
0		Equestrian Center			92,303	92,303	43,960	48,343	20,445	20,445	23,515	48,590	-		
7		Facilities Administration			-	-	-	-	-	-	-	-	-		
0		Forestry			127,789	271,579	283,309	(11,730)	75,841	75,841	207,467	-	-		
5		General			(191)	(191)	35,891	(36,082)	-	-	35,891	-	-		
2		General Maintenance			113,293	15,455	12,469	2,986	12,469	12,469	-	100,888	-		
4		Golf Course			182,145	184,542	175,635	8,907	73,458	74,586	102,178	8,907	-		
16		Golf Complex			-	-	-	-	-	-	-	-	-		
0		Maintenance			60,976	66,224	60,363	5,861	35,736	39,745	24,627	6,587	-		
10		Marina			72,487	75,958	72,470	3,488	49,673	49,673	22,795	3,571	-		
16		MIS			312,412	344,397	346,218	(1,821)	180,673	312,761	167,726	-	-		
45		No.Woods Pool-Bldg.			18,645	18,645	19,690	(1,045)	13,900	13,900	5,790	-	-		
3		Northwoods			26,326	26,326	26,326	-	19,012	19,012	7,314	-	-		
6		Northwoods Pool			-	-	-	-	-	-	-	-	-		
0		Pizza			25,362	30,273	30,715	(442)	17,191	16,031	13,523	-	-		
8		Recreation			16,263	16,263	10,313	5,950	8,103	8,103	2,211	8,086	-		
4		Ski Area-Mtn Ops			556,219	593,885	536,725	57,160	47,703	85,671	489,019	57,310	-		
24		Ski Area Rentl-Rtl			97,150	97,150	97,150	-	-	-	97,150	-	-		
1		Ski Area - Lift Maintenance			1,545,952	1,924,469	1,899,265	25,203	661,641	703,205	1,237,625	26,058	-		
28		Ski Area - Vehicle Maintenance			19,074	19,074	19,074	-	15,637	15,637	3,437	-	-		
1		Ski-Ops			-	-	-	-	-	-	-	-	-		
0		Snowplay			-	-	-	-	-	-	-	-	-		
0		Tennis Complex			56,160	63,660	58,596	5,065	52,409	45,341	6,186	5,065	-		
8		The Lodge			58,728	123,728	120,797	2,931	54,530	54,530	66,268	2,931	-		
9		Trails			382,253	442,861	192,581	250,280	21,999	106,252	170,582	198,468	-		
18		Trout Creek BLDG			1,250,186	1,256,186	1,256,186	-	5,690	5,690	1,250,494	-	-		
51		Trout Creek POOLSPA			357,736	373,775	376,202	(2,427)	19,045	275,486	357,155	-	-		
23		Trout Creek FITNESSQ			81,969	95,469	13,500	81,969	6,273	-	7,227	81,969	-		
5		Trout Creek OTHER			-	-	-	-	-	-	-	-	-		
0		Various			-	-	-	-	-	-	-	-	-		
0		Vehicle Maintenance			-	-	-	-	-	-	-	-	-		
0		Vehicle/Fleet			98,760	98,760	98,760	-	47,328	47,328	51,431	-	-		
2		Winter Food-Beverge			-	-	-	-	-	-	-	-	-		
0		2017 & prior Carryovers in 2018 RR Expenditures Total					-	61,394	61,394 carry-over variance						

2018		06		< Report Month		Replacement Reserve Fund										7,822,000		7/13/18		7/13/2018	
Replacement Reserve TL						6,359,479		7,077,816		6,613,311		464,505		1,652,702		2,225,442		4,962,781		582,083	
Capital						5,419,000		5,899,341		5,525,092		374,248		1,169,386		1,652,983		4,355,701		471,222	
Expense						940,479		1,178,475		1,088,219		90,257		483,316		572,459		607,080		110,861	
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes							
2018 RR Expenditures Total, per 2018 Budget Report						5,177,962															
621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	7,131	7,131	-	7,131	30,598	-	-	carryover, project budget \$31,000							
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope							
821 128 314	2016 RR-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	65,000	-	29,269	29,269	35,731	-	2015 project , deferred to 2018...							
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget							
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget							
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$ 6,390.92							
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$ 3,750.00							
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$ 5,100.54							
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$ 24,250.97							
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$ 2,300.00							
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$ 6,274.66							
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$ 7,500.00							
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$ 4,069.55							
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$ 3,768.29							
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$ 10,141.00							
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$ 51,009.51							
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-								
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project							
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	150	150	-	3,418	250,179	(3,268)	-	Needs reclass to 2018 project							
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017							
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017							
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	01	-	-	-	-	4,165	42,133	(4,165)	-	Needs reclass to 2018 project							
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-								
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	12,808	12,808	(2,808)	-	Posting adjustment needed see 823-210-289							
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	3,425	-	(2,068)	(2,068)	5,493	-	Posting adjustment needed see 823-210-288							
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	9,491	9,491	509	-								
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-								
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-								
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-								
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)							
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-								
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	15,374	15,374	6,538	-								
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	2,890	2,890	1,294	-								
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,050	2,078	(28)	2,078	2,078	-	-								
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,750	-	7,401	-	349	-								
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	2,100	-	1,721	1,721	379	-								
821 060 329	2018 RR-ACC-CAP	Exit Traffic Spikes	Marina	C	04	-	3,470	3,470	-	-	-	3,470	-								
821 150 330	2018 RR-ACC-CAP	Kegerator	Pizza	C	05	-	2,000	2,000	-	1,160	-	840	-								
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	5,000	-	4,991	-	9	-								
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	54,480	(11,730)	50,520	50,520	3,960	-	disposal acg separate							
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSSEQ	C	05	-	13,500	13,500	-	6,273	-	7,227	-								
821 090 332	2018 RR-ACC-CAP	Window Coverings	Tennis Complex	C	06	-	2,500	2,500	-	2,077	-	423	-								
821 180 333	2018 RR-ACC-CAP	Range	Winter F&B	C	06	-	10,245	10,245	-	-	-	10,245	-								
821 025 335	2018 RR-ACC-CAP	Milestone Security Camera Licenses	MIS	C	06	-	8,100	8,100	-	-	-	8,100	-								
823 025 336	2018 RR-ACC-CAP	Management Software-ConnectWise	MIS	C	06	-	5,405	5,405	-	-	-	5,405	-								
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	4,000	-	3,213	-	787	-								
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	373,852	373,852	-	-	-	373,852	-								
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-								
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-								
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-								
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	271	271	12,196	-								
821 110 029	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	-	-	3,037	-								
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	4,871	4,871	18,442	-								
	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	99	20,405	20,405	-	20,405	-	-	-	20,405	Defer to 2019							

2018	06	< Report Month		Replacement Reserve Fund										7,822,000		7/13/18 7/13/2018	
Replacement Reserve TL						6,359,479	7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083				
Capital						5,419,000	5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222				
Expense						940,479	1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes			
821 080 030	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-				
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,827	(247)	6,827	6,827	-	-				
	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	-	-	3,041	-				
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	48,590	Defer to 2020, potentially relocating as well, more time			
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	99	13,818	-	-	-	-	-	-	13,818	Defer to 2019			
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	99	84,020	-	-	-	-	-	-	84,020	Defer to 2019			
821 120 047	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	2,556	2,556	1,106	-				
821 120 048	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	-	-	15,041	-				
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	2,157	2,157	880	-				
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	7,578	7,578	6,147	-				
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	2,415	2,415	637	-				
	2018 RR-CAP	Bridges Year 1	Golf Course	C	10	21,258	21,258	21,258	-	-	-	21,258	-				
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-				
821 125 057	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	3,581	3,581	25,235	-				
821 125 061	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	-	-	5,085	-				
	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	99	8,907	8,907	-	8,907	-	-	-	8,907	Defer to 2019 for additional planning			
	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-				
821 125 064	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	-	-	20,871	-				
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-				
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	99	3,712	3,712	-	3,712	-	-	-	3,712	Defer to 2019 for additional planning			
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,828	(726)	23,828	23,828	-	-				
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-				
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-				
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-				
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	99	3,571	3,571	-	3,571	-	-	-	3,571	Reclassified as NMEF			
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	1,943	1,943	108	-				
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-				
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-				
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-				
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	28,008	28,008	336	-				
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row			
823 060 087	2018 RR-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E			
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	1,386	-				
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	1,087	-				
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E			
823 025 107	2018 RR-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	1,131	1,131	6,523	-	changed from C to E			
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	2,061	2,061	1,684	-				
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	2,661	2,661	5,387	-				
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E			
823 025 118	2018 RR-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E			
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project			
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-				
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-				
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	1,938	1,938	6,223	-				
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	2,234	2,234	2,344	-				
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,232	-	1,805	1,805	427	-				
821 025 122	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	1,313	1,313	1,218	-				
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	1,736	1,736	4,374	-				
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-				
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	644	644	5,747	-				
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	14,801	14,801	30,208	-				
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	59	59	2,057	-				
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,477	2,477	929	-				
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	18,297	18,297	8,070	-				
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	4,080	(226)	4,080	4,080	-	-				
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-				

2018	06	< Report Month		Replacement Reserve Fund										7,822,000		7/13/18 7/13/2018	
Replacement Reserve TL						6,359,479	7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083				
Capital						5,419,000	5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222				
Expense						940,479	1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes			
823 025 119	2018 RR-EXP	Zendesk-Member Services	MIS	C	12	-	-	-	-	2,183				needs reclass to C			
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	4,048	(1,045)	4,048	4,048	-	-	researching, may be mis-coding or revised budget			
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-				
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-				
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E			
823 010 128	2018 RR-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E			
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-				
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	3,193	(769)	3,193	3,193	-	-	overrun? Research			
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	541	541	1,498	-				
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	3,799	3,799	2,882	-				
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	234	234	1,805	-				
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-				
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-				
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-				
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-				
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-				
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	99	11,886	11,886	-	11,886	-	-	-	11,886	Deferred to 2019 for DHSki planning			
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-				
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-				
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	99	14,172	14,172	-	14,172	-	-	-	14,172	Deferred to 2019 for DHSki planning			
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-				
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	650,555	650,555	1,209,796	-	snowbird project			
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season			
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above			
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above			
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,637	15,637	3,437	-				
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-				
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	8,098	8,098	-	8,098	-	-	-	8,098	Deferred to 2019 for DHSki planning			
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-				
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	99	23,571	23,571	-	23,571	-	-	-	23,571	Deferred to 2019 for DHSki planning			
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	397,450	397,450	-	-	-	397,450	-				
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-				
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	99	15,518	15,518	-	15,518	-	-	-	15,518	Deferred to 2019 for DHSki planning			
821 210 184	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-				
821 210 185	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-				
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-				
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	-	-	59,549	-				
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	99	10,123	10,123	-	10,123	-	-	-	10,123	Deferred to 2019 for DHSki planning			
821 090 191	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	18,200	18,200	224	-				
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	99	2,931	2,931	-	2,931	-	-	-	2,931	Deferred to 2019			
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,050	-	2,051	2,051	(1)	-				
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,942	1,942	83	-				

2018	06	< Report Month		Replacement Reserve Fund										7,822,000	7/13/18 7/13/2018	
Replacement Reserve TL						6,359,479	7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083			
Capital						5,419,000	5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222			
Expense						940,479	1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861			
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes		
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-			
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	3,705	3,705	2,070	-			
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	99	38,354	38,354	-	38,354	-	-	-	38,354	Deferred to 2019 for additional planning		
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-			
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	Trails	C	99	40,808	40,808	-	40,808	-	-	-	40,808	Deferred to 2019 for additional planning		
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signage	Trails	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Deferred to 2019 for additional planning		
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-			
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	-	-	76,514	-			
	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - North	Trails	C	99	20,404	20,404	-	20,404	-	-	-	20,404	Deferred to 2019 for additional planning		
	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan Trails	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-			
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	99	15,303	15,303	-	15,303	-	-	-	15,303	Deferred to 2019 for additional planning		
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	15,000	51,811	-	-	15,000	-	requesting \$15,000		
	2018 RR-CAP	Alarm Detection Control Panel - Trout Creek BLDG	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-			
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-			
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-			
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-			
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-			
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	7,086	-			
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-			
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-			
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-			
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Boardroom	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-			
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	12,779	-			
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-			
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSSEQ	C	99	53,652	53,652	-	53,652	-	-	-	53,652	Deferred to 2020 due to TC expans/remodel project		
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1	Trout Creek FITNESSSEQ	C	99	9,483	9,483	-	9,483	-	-	-	9,483	Deferred to 2020 due to TC expans/remodel project		
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSSEQ	C	99	13,623	13,623	-	13,623	-	-	-	13,623	Deferred to 2020 due to TC expans/remodel project		
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSSEQ	C	99	5,211	5,211	-	5,211	-	-	-	5,211	Deferred to 2020 due to TC expans/remodel project		
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507	25,507	25,507	-	-	-	25,507	-			
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562	8,562	8,562	-	-	-	8,562	-			
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571	6,571	6,571	-	-	-	6,571	-			
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574	10,574	10,574	-	-	-	10,574	-			
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508	9,508	9,508	-	-	-	9,508	-			
	2018 RR-CAP	Landscaping-Lawns-Irrigation	Trout Creek BLDG	C	12	35,430	35,430	35,430	-	-	-	35,430	-			
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492	40,492	40,492	-	-	-	40,492	-			
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049	4,049	4,049	-	-	-	4,049	-			
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553	45,553	45,553	-	-	-	45,553	-			
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,000	4,000	4,000	-	-	-	4,000	-			
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,000	20,000	20,000	-	-	-	20,000	-			
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,000	41,000	41,000	-	-	-	41,000	-			
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,000	10,000	10,000	-	-	-	10,000	-			
	2018 RR-CAP	Restrooms - Gynside Lighting & Electrical	Trout Creek BLDG	C	12	35,000	35,000	35,000	-	-	-	35,000	-			
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,500	6,500	6,500	-	-	-	6,500	-			
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,000	12,000	12,000	-	-	-	12,000	-			
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtures	Trout Creek BLDG	C	12	40,000	40,000	40,000	-	-	-	40,000	-			
	2018 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,000	2,000	2,000	-	-	-	2,000	-			
	2018 RR-CAP	Restrooms - Gynside Structural Remodel	Trout Creek BLDG	C	12	32,000	32,000	32,000	-	-	-	32,000	-			
	2018 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,000	80,000	80,000	-	-	-	80,000	-			
	2018 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,000	15,000	15,000	-	-	-	15,000	-			
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315	15,315	15,315	-	-	-	15,315	-			
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035	2,035	2,035	-	-	-	2,035	-			
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651	7,651	7,651	-	-	-	7,651	-			
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-			
	2018 RR-CAP	Steam Room/Sauna Area - Windows & Tiling	Trout Creek BLDG	C	12	35,736	35,736	35,736	-	-	-	35,736	-			
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	12	5,287	5,287	5,287	-	-	-	5,287	-			

2018		06	< Report Month		Replacement Reserve Fund										7,822,000		7/13/18		7/13/2018	
Replacement Reserve TL					6,359,479		7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083							
Capital					5,419,000		5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222							
Expense					940,479		1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861							
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes						
821 130 285	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-							
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278	2,278	2,278	-	-	-	2,278	-							
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	12	3,040	3,040	3,040	-	-	-	3,040	-							
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-							
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-							
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-							
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-							
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-							
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-							
	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	12,187	12,187	14,614	(2,427)	11,498	11,498	3,116	-							
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-							
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-							
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-							
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-							
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-							
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-							
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-							
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-							
	2018 RR-CAP	Rec Pool - Plaster- Permit - VGB Drain (	Trout Creek POOLSPA	C	12	118,509	118,509	118,509	-	-	-	118,509	-							
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-							
821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-							
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-							
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-							
821 210 331	2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-							
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	6,000	-	5,690	5,690	310	-							
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	16,992	38,725	41,916	-	work not completed in 2017						
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #						
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	19,346	19,346	3,893	-							
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-							
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	2,561	2,561	1,535	-							
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	65,000	65,000	65,000	-							
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs						
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs						
823 100 010	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	1,203	1,203	-	-							
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	99	2,025	-	-	-	-	-	-	2,025	Defer to 2019 for additional planning						
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	99	4,085	-	-	-	-	-	-	4,085	Defer to 2019						
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C						
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	15,304	-	13,785	13,785	1,519	-	changed from E to C						
823 110 016	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	18,802	18,802	6	-							
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-							
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-							
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-							
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	99	2,050	-	-	-	-	-	-	2,050	Defer to 2019						
823 080 033	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	5,061	5,061	-	-							
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	7,175	7,175	8,009	-							
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	1,382	1,382	6,717	-							
823 050 037	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	15,184	15,184	-	-							
823 050 039	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	153,929	153,929	-	10,137	10,137	143,792	-	Board Approved Increase 6/26/2018						
823 050 041	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-							
723 050 097	2017 RR-EXP	Mastication	Trails	E	10	-	-	-	-	2,640	59,460	(2,640)	-	NEEDS Reclass to 2018 Project#						
823 050 040	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-							
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	99	3,049	3,049	-	3,049	-	-	-	3,049	Defer to 2019 - No repairs needed						
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-							
823 120 046	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	5,925	5,925	-	-							
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved						
823 125 053	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	10,391	10,391	10	-							

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Capital							5,419,000	5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222				
Expense							940,479	1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes				
823 125 054	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	1,787	1,787	-	-					
823 125 055	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	25,307	25,307	-	-					
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-					
823 125 056	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	6,074	6,074	-	-					
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	3,750	3,750	5,867	-					
823 125 059	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	20,171	20,171	426	-					
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-					
	2018 RR-EXP	Fencing- Repair	Maintenance	E	99	2,875	2,875	-	2,875	-	-	-	2,875	Deferred to 2019 - No repairs needed				
823 160 068	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	8,167	8,167	3,820	-					
823 060 084	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	-	-	6,108	-					
823 060 085	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-					
823 060 076	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	5,794	5,794	-	-					
823 060 077	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	255	255	-	-					
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-					
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-					
723 025 197	2018 RR-EXP	E-Store	MIS	E	13	-	-	-	-	-	-	-	-	needs reclass to x109 project#				
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	9,971	9,971	2,029	-					
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	25,111	25,111	17,776	-					
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-					
823 025 117	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E				
	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	-	-	6,222	-					
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software I	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-					
823 025 112	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-					
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	1,200	1,200	1,803	-					
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-					
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	11,374	11,374	7,661	-					
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-					
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-					
823 130 124	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	9,852	9,852	352	-					
823 010 127	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	6,440	6,440	645	-					
823 010 126	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	11,121	11,121	-	-					
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	99	8,086	8,086	-	8,086	-	-	-	8,086	Deferred to 2019 for NWCH planning				
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-					
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-					
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-					
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-					
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-					
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-					
823 210 169	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	3,006	3,006	4,013	-					
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-					
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-					
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-					
823 210 172	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-					
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	7,500	7,500	3,620	-					
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	11,941	11,941	206	-					
823 090 190	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	6,200	6,200	151	-					
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	99	5,065	5,065	-	5,065	-	-	-	5,065	Deferred to 2019 - No repairs needed				
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	1,500	1,500	1,553	-					
823 128 196	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	5,308	5,308	9,682	-					
823 128 197	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	6,156	6,156	8,468	-					
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-					
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	40,808	40,808	-	40,808	-	-	-	40,808	Defer to 2019 for additional planning				
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	99	35,707	35,707	-	35,707	-	-	-	35,707	Defer to 2019 for additional planning				
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-					
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	99	2,025	2,025	-	2,025	-	-	-	2,025	Defer to 2019 for additional planning				
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-					

2018		06	< Report Month		Replacement Reserve Fund										7,822,000		7/13/18 7/13/2018	
Replacement Reserve TL							6,359,479	7,077,816	6,613,311	464,505	1,652,702	2,225,442	4,962,781	582,083				
Capital							5,419,000	5,899,341	5,525,092	374,248	1,169,386	1,652,983	4,355,701	471,222				
Expense							940,479	1,178,475	1,088,219	90,257	483,316	572,459	607,080	110,861				
Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes				
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-					
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-					
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-					
	2018 RR-EXP	Restrooms - Gynside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-					
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-					
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-					
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-					
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-					
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	30,480	(30,352)	-	-	30,480	-	estimated project deferrals/timing impacts				
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	5,411	(5,730)	-	-	5,411	-	estimated project deferrals/timing impacts				

Tahoe Donner Association
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June 2018						Year-to-Date June 2018										
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
121,000	121,000	122,000	0	0%	-1,000	-1%	36053	Revenue	430,610	405,000	418,288	25,610	6%	12,322	3%	1,040,000
								ALLOCATED RECREATION FEES								
27,448	33,500	28,948	-6,052	-18%	-1,500	-5%	(350...	Golf Passes	38,103	43,500	37,494	-5,397	-12%	609	2%	162,900
16,824	14,000	9,155	2,824	20%	7,669	84%	3502...	Golf Passes - Packs	19,524	14,800	9,155	4,724	32%	10,369	113%	83,000
34,465	34,000	22,557	465	1%	11,908	53%	35035	Golf Green Fees - Member	43,815	42,500	22,557	1,315	3%	21,258	94%	236,000
25,590	25,200	11,800	390	2%	13,791	117%	35025	Golf Green Fees - Guest	29,160	29,700	11,800	-540	-2%	17,361	147%	233,000
21,861	23,100	20,044	-1,239	-5%	1,817	9%	3503...	Golf Green Fees - Public	22,934	26,300	20,044	-3,366	-13%	2,890	14%	135,100
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	620,729	816,400	1,021,020	-195,671	-24%	-400,291	-39%	1,040,800
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	160,026	88,400	159,889	71,626	81%	138	0%	119,900
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	201,216	145,200	196,419	56,016	39%	4,798	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
0	0	0	0	0%	0	0%	35600	Cross Country Season Pass	332	0	0	332	0%	332	0%	0
0	0	0	0	0%	0	0%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
0	0	0	0	0%	0	0%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
0	0	0	0	0%	0	0%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-60,018	-43%	160,600
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	19,632	32,500	35,665	-12,868	-40%	-16,033	-45%	46,000
45	220	0	-175	-80%	45	0%	35615	Public Daily Trail Fee	128,014	198,120	227,277	-70,106	-35%	-99,263	-44%	252,200
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
5,014	3,800	5,232	1,214	32%	-218	-4%	37040	P.O. Trail Rides	5,014	3,800	5,232	1,214	32%	-218	-4%	50,000
6,957	3,300	5,207	3,657	111%	1,750	34%	37060	Guest Trail Rides	6,957	3,300	5,207	3,657	111%	1,750	34%	41,000
1,161	2,400	2,474	-1,239	-52%	-1,313	-53%	37080	Public Trail Rides	1,161	2,400	2,474	-1,239	-52%	-1,313	-53%	16,000
9,002	11,700	11,763	-2,698	-23%	-2,761	-23%	36012	Special Events Revenue	9,972	15,900	15,479	-5,928	-37%	-5,507	-36%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
4,762	4,800	4,662	-38	-1%	100	2%	36054	Daily Usage Fee - Member	13,182	12,700	12,830	482	4%	352	3%	41,501
44,474	48,300	44,108	-3,826	-8%	366	1%	36055	Daily Usage Fee - Guest	118,832	125,200	116,516	-6,368	-5%	2,316	2%	414,203
15,219	11,700	9,405	3,519	30%	5,813	62%	38013	Campground Revenue	15,219	11,700	9,405	3,519	30%	5,813	62%	60,600
212,822	216,020	175,355	-3,198	-1%	37,467	21%		Total Direct Access & Use	1,667,552	1,892,920	2,278,756	-225,368	-12%	-611,204	-27%	3,727,698
264,061	308,600	238,438	-44,539	-14%	25,623	11%	3310...	Food	1,240,821	1,278,170	1,385,199	-37,349	-3%	-144,378	-10%	2,944,900
-20,936	-58,870	-28,266	37,934	64%	7,330	26%		Food Discounts	-123,177	-168,470	-142,298	45,293	27%	19,121	13%	-354,401
-7,405	-10,970	-10,543	3,565	32%	3,137	30%	33152	EE Discounts	-42,867	-52,220	-58,209	9,353	18%	15,342	26%	-107,901
-2,256	-6,300	-4,450	4,044	64%	2,194	49%	33154	Guest Relations aka Manager	-10,552	-17,600	-13,257	7,048	40%	2,705	20%	-45,000
-387	-4,500	-781	4,113	91%	394	50%	33156	InterDept Discounts	-1,242	-6,250	-1,840	5,008	80%	599	33%	-10,200
-10,888	-37,100	-12,492	26,212	71%	1,605	13%	3316...	Marketing Discounts	-68,516	-92,400	-68,992	23,884	26%	476	1%	-191,300
11,980	13,200	11,591	-1,220	-9%	389	3%	33180	Food NA Beverage	81,001	89,900	110,019	-8,899	-10%	-29,018	-26%	178,800
255,105	262,930	221,764	-7,825	-3%	33,342	15%		Food subtotal	1,198,645	1,199,600	1,352,920	-955	0%	-154,275	-11%	2,769,299
35,707	30,590	29,983	5,117	17%	5,724	19%	3322...	Beer	139,389	140,960	165,491	-1,571	-1%	-26,101	-16%	326,200
-803	0	-680	-803	0%	-124	-18%	3322...	Beer Discounts	-3,011	0	-4,532	-3,011	0%	1,522	34%	0
36,444	25,290	29,102	11,154	44%	7,342	25%	33242	Liquor	133,479	110,600	141,381	22,879	21%	-7,902	-6%	254,400
-1,078	0	-939	-1,078	0%	-139	-15%	3324...	Liquor Discounts	-4,749	0	-6,058	-4,749	0%	1,309	22%	0
42,518	49,010	34,175	-6,492	-13%	8,343	24%	33262	Wine	164,154	183,480	171,267	-19,326	-11%	-7,113	-4%	444,100
-1,136	0	-1,314	-1,136	0%	178	14%	3326...	Wine Discounts	-6,955	0	-8,724	-6,955	0%	1,769	20%	0
926	0	1,282	926	0%	-356	-28%	33268	Corkage Fees	5,741	0	9,397	5,741	0%	-3,657	-39%	0
-454	0	-841	-454	0%	387	46%	33269	Corkage Fee Discounts	-3,443	0	-6,220	-3,443	0%	2,777	45%	0
112,124	104,890	90,768	7,234	7%	21,356	24%		Beverage subtotal	424,606	435,040	462,002	-10,434	-2%	-37,397	-8%	1,024,700
43,639	23,610	22,874	20,029	85%	20,765	91%	3328...	Misc other F&B	61,793	35,490	34,059	26,303	74%	27,735	81%	130,300
0	-100	0	100	100%	0	0%	33299	InterDept Food Sales	0	2,100	0	-2,100	-100%	0	0%	1,800
43,639	23,510	22,874	20,129	86%	20,765	91%		Other F&B subtotal	61,793	37,590	34,059	24,203	64%	27,735	81%	132,100
410,869	391,330	335,406	19,539	5%	75,463	22%		Total Food and Beverage	1,685,044	1,672,230	1,848,981	12,814	1%	-163,937	-9%	3,926,099
388,422	290,400	312,068	98,022	34%	76,354	24%		F&B Revenue by Segment:	1,388,694	977,600	1,428,029	411,094	42%	-39,336	-3%	2,542,000
146,818	107,300	139,860	39,518	37%	6,958	5%	33910	Lodge-Dining Room	689,559	487,800	733,647	201,759	41%	-44,088	-6%	1,130,000
67,991	70,300	63,271	-2,309	-3%	4,720	7%	33920	Lodge-Pub	339,115	330,900	388,186	8,215	2%	-49,071	-13%	710,000
114,837	81,800	65,834	33,037	40%	49,003	74%	33930	F&B-Banquets	168,395	120,900	117,244	47,495	39%	51,151	44%	460,000
17,082	10,500	12,940	6,582	63%	4,142	32%	33940	SmrF&B-Lunch	21,369	12,000	18,748	9,369	78%	2,621	14%	74,000
19,904	13,000	10,851	6,904	53%	9,053	83%	33950	SmrF&B-Snack Bar	23,335	17,000	10,851	6,335	37%	12,484	115%	92,000
1,965	5,000	4,368	-3,035	-61%	-2,403	-55%	33970	SmrF&B-Pool BBQ	1,965	5,000	4,368	-3,035	-61%	-2,403	-55%	53,000
0	500	0	-500	-100%	0	0%	33980	Snowplay Food Truck	7,392	500	11,741	6,892	1378%	-4,349	-37%	4,000
19,825	0	14,944	19,825	0%	4,881	33%	33990	Cafeteria	137,564	0	143,244	137,564	0%	-5,681	-4%	0
0	2,000	0	-2,000	-100%	0	0%	33989	Employee Housing	0	3,500	0	-3,500	-100%	0	0%	19,000
-2,578	0	-2,838	-2,578	0%	260	9%	33163	Mkt Discounts, Happy Hour Foo	-16,780	0	-20,417	-16,780	0%	3,637	18%	0
-516	0	-127	-516	0%	-389	-306%	33226	Mkt Discounts, Happy Hour Bev	-1,186	0	-493	-1,186	0%	-693	-141%	0
-429	0	-344	-429	0%	-85	-25%	33246	Mkt Discounts, Happy Hour Bev	-1,592	0	-1,704	-1,592	0%	112	7%	0
-750	0	-611	-750	0%	-139	-23%	33266	Mkt Discounts, Happy Hour Bev	-3,836	0	-4,619	-3,836	0%	782	17%	0
-1,695	0	-1,082	-1,695	0%	-612	-57%		Mkt Discounts, Happy Hour Bev,	-6,615	0	-6,815	-6,615	0%	201	3%	0

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June 2018						Year-to-Date June 2018									
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %					Variance \$	Var %			
-4,273	0	-3,920	-4,273	0%	-353	-9%	Mkt Discounts, Happy Hour F	-23,395	0	-27,233	-23,395	0%	3,838	14%	0
650	1,000	650	-350	-35%	0	0%	36015 Sales - Firewood	1,100	1,000	650	100	10%	450	69%	5,000
50,697	46,700	46,511	3,997	9%	4,186	9%	36030 Sales - Retail	291,865	264,100	328,985	27,765	11%	-37,120	-11%	549,300
-1,162	-2,300	-2,281	1,138	49%	1,120	49%	38015 Employee Discounts	-8,458	-10,000	-11,671	1,542	15%	3,213	28%	-20,300
-993	-400	-1,185	-593	-148%	192	16%	38017 Homeowner Discounts	-1,252	-900	-1,305	-352	-39%	53	4%	-3,000
-4,962	-3,730	-3,320	-1,232	-33%	-1,642	-49%	38020 Discounts - Retail	-40,091	-21,830	-32,294	-18,261	-84%	-7,797	-24%	-47,300
-5,285	0	0	-5,285	0%	-5,285	0%	38025 Promotion Discounts	-8,205	-2,000	-2,212	-6,205	-310%	-5,993	-271%	-2,000
38,946	41,270	40,374	-2,325	-6%	-1,429	-4%	Total Retail Product Reven	234,959	230,370	282,153	4,589	2%	-47,194	-17%	481,700
29,009	21,200	20,857	7,809	37%	8,152	39%	(350... Golf Cart Rentals	35,403	25,600	21,719	9,803	38%	13,684	63%	152,000
2,355	0	0	2,355	0%	2,355	0%	35018 Golf Club Set Rentals	2,775	0	0	2,775	0%	2,775	0%	0
10,633	8,100	4,815	2,533	31%	5,818	121%	35020 Golf - Driving Range	15,021	13,100	4,815	1,921	15%	10,206	212%	46,000
0	0	0	0	0%	0	0%	35550 Lessons - Group	183,505	203,000	242,209	-19,495	-10%	-58,704	-24%	238,600
0	0	0	0	0%	0	0%	35580 Lessons - Private	285,564	206,100	310,229	79,464	39%	-24,665	-8%	297,300
0	0	0	0	0%	0	0%	35585 Lessons - Masters Program	2,699	2,300	2,631	399	17%	68	3%	2,500
0	0	0	0	0%	0	0%	35590 Snowflakes	181,873	141,900	185,081	39,973	28%	-3,208	-2%	197,000
0	0	0	0	0%	0	0%	(355... TD Tykes	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000
18,408	30,260	24,445	-11,852	-39%	-6,037	-25%	3604... Rentals	574,570	696,160	819,464	-121,590	-17%	-244,893	-30%	998,300
4,516	0	0	4,516	0%	4,516	0%	36042 Rentals, Storage	18,201	0	0	18,201	0%	18,201	0%	0
6,856	3,200	2,248	3,656	114%	4,608	205%	36043 Rentals, Bikes	8,109	4,500	2,946	3,609	80%	5,163	175%	33,000
512	1,400	1,598	-888	-63%	-1,086	-68%	3604... Child Care	6,690	7,800	8,674	-1,110	-14%	-1,984	-23%	15,000
10,830	6,800	7,063	4,030	59%	3,767	53%	36050 Aerobics	41,949	39,400	37,576	2,549	6%	4,373	12%	85,700
940	200	270	740	370%	670	248%	36056 Fitness/Training	4,430	1,300	1,530	3,130	241%	2,900	190%	2,900
2,410	1,000	2,080	1,410	141%	330	16%	36058 Rec Programs	2,410	1,500	2,080	910	61%	330	16%	6,000
45,504	45,000	40,250	504	1%	5,254	13%	36059 Day Camps	45,504	45,000	40,250	504	1%	5,254	13%	234,000
1,008	1,200	1,238	-192	-16%	-230	-19%	36051 Massage	8,839	7,700	8,411	1,139	15%	428	5%	17,900
140	100	239	40	40%	-99	-41%	36057 Towels/Lockers	480	500	539	-20	-4%	-59	-11%	1,200
40	400	257	-360	-90%	-217	-84%	36060 Lessons - Public	48	450	257	-402	-89%	-209	-81%	2,000
7,510	7,900	6,623	-390	-5%	888	13%	36070 Lessons - P.O.	8,413	12,000	10,857	-3,587	-30%	-2,444	-23%	57,503
13,253	9,000	7,233	4,253	47%	6,020	83%	36080 Lessons - Guest	15,927	10,800	8,107	5,127	47%	7,820	96%	34,700
4,238	6,000	2,603	-1,762	-29%	1,634	63%	37090 Equestrian - Boarding	4,238	6,000	2,603	-1,762	-29%	1,634	63%	33,000
13,136	10,000	8,864	3,136	31%	4,272	48%	37095 Equestrian - Camps	13,181	10,000	8,864	3,181	32%	4,317	49%	49,000
171,297	151,760	130,682	19,537	13%	40,615	31%	Total Lessons & Rental Re	1,491,592	1,456,110	1,744,434	35,482	2%	-252,842	-14%	2,524,603
9,475	9,300	10,985	175	2%	-1,510	-14%	32010 Aso - Fees	33,020	40,800	28,620	-7,780	-19%	4,400	15%	77,000
2,915	3,000	4,415	-85	-3%	-1,500	-34%	32020 Inspection Fees	12,835	12,000	9,160	835	7%	3,675	40%	30,000
275	500	1,425	-225	-45%	-1,150	-81%	32030 Fines	1,683	3,000	333	-1,318	-44%	1,350	406%	6,000
2,000	0	0	2,000	0%	2,000	0%	32040 Fines - Forestry	2,000	0	0	2,000	0%	2,000	0%	0
8,122	1,010	5,613	7,112	704%	2,509	45%	34010 Interest	42,769	6,060	28,893	36,709	606%	13,876	48%	12,120
3,111	4,000	3,409	-889	-22%	-297	-9%	34020 Late Charges	16,910	22,500	19,365	-5,590	-25%	-2,455	-13%	38,000
-185	20,500	17,390	-20,685	-101%	-17,575	-101%	34030 Lien Fees	9,435	19,200	17,390	-9,765	-51%	-7,955	-46%	15,000
-380	-900	-280	520	58%	-100	-36%	34040 Delinquency Fees	41,721	46,400	71,545	-4,679	-10%	-29,825	-42%	44,000
9,085	11,720	15,785	-2,635	-22%	-6,700	-42%	34050 Transfer Fees	62,340	65,620	64,295	-3,280	-5%	-1,955	-3%	139,000
0	0	10	0	0%	-10	-100%	34060 NSF Charges	30	0	90	30	0%	-60	-67%	0
0	0	0	0	0%	0	0%	34070 Shopping Bags	0	0	3	0	0%	-3	-100%	0
17,577	21,000	35,553	-3,423	-16%	-17,976	-51%	34080 Communications Ad Revenue	104,771	108,000	99,279	-3,229	-3%	5,492	6%	213,000
4,389	2,500	2,341	1,889	76%	2,048	87%	37018 Lease Revenue	16,335	15,000	10,383	1,335	9%	5,951	57%	30,000
8,122	5,990	5,640	2,132	36%	2,482	44%	37020 Other Revenue	36,617	49,290	54,655	-12,673	-26%	-18,038	-33%	86,780
3,458	2,000	1,176	1,458	73%	2,282	194%	38005 Employee Housing Revenue	77,181	39,500	53,350	37,681	95%	23,831	45%	69,000
0	0	0	0	0%	0	0%	37030 Forestry Grant Revenue	0	0	1,645	0	0%	-1,645	-100%	0
67,965	80,620	103,463	-12,655	-16%	-35,498	-34%	Total Other Revenue	457,646	427,370	459,006	30,276	7%	-1,360	0%	759,900
1,022,899	1,002,000	907,281	20,899	2%	115,618	13%	GROSS REVENUE (GREV)	5,967,404	6,084,000	7,031,618	-116,596	-2%	-1,064,214	-15%	12,460,000
COST OF GOODS SOLD (COGS)															
-22,262	-31,740	-23,456	9,478	30%	1,193	5%	43110 Meat	-118,880	-129,280	-131,113	10,400	8%	12,233	9%	-301,880
-14,766	-23,300	-19,673	8,534	37%	4,097	25%	43120 Seafood	-64,242	-73,530	-85,331	9,288	13%	21,088	25%	-188,810
-16,496	-16,770	-19,587	274	2%	3,091	16%	43130 Produce	-78,925	-65,810	-94,062	-13,115	-20%	15,137	16%	-153,180
-8,692	-13,090	-8,538	4,398	34%	-154	-2%	43140 Dairy	-44,831	-52,740	-53,102	7,909	15%	8,271	16%	-125,210
-5,574	-5,070	-5,184	-504	-10%	-391	-8%	43150 NA Beverage	-24,993	-27,100	-28,942	2,107	8%	3,949	14%	-58,380
-21,466	-21,634	-25,291	168	1%	3,825	15%	43160 Food Other	-126,086	-119,125	-159,075	-6,961	-6%	32,989	21%	-250,561
6,514	10,360	10,394	-3,846	-37%	-3,880	-37%	43190 Mktg Discounts credit	34,162	34,320	40,866	-158	0%	-6,704	-16%	86,410
3,810	3,544	3,810	266	8%	0	0%	43192 EE Meals credit	17,839	20,269	17,551	-2,430	-12%	288	2%	40,861
-78,933	-97,700	-87,524	18,767	19%	8,591	10%	Food Cogs	-405,957	-412,996	-493,207	7,039	2%	87,251	18%	-950,750
-8,503	-7,640	-7,471	-863	-11%	-1,032	-14%	43270 Beer	-35,775	-35,780	-40,928	5	0%	5,153	13%	-82,010
-7,805	-5,260	-5,418	-2,545	-48%	-2,387	-44%	43280 Liquor	-29,793	-22,320	-27,347	-7,473	-33%	-2,446	-9%	-52,340
-11,647	-14,340	-10,836	2,693	19%	-811	-7%	43290 Wine	-50,156	-53,330	-55,594	3,174	6%	5,437	10%	-129,770
-27,955	-27,240	-23,724	-715	-3%	-4,231	-18%	Beverage Cogs	-115,724	-111,430	-123,869	-4,294	-4%	8,144	7%	-264,120

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2018
Operating Fund Consolidated

June 2018

Year-to-Date June 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-26,294	-27,650	-26,800	1,356	5%	506	2%		Retail Product Cogs	-140,581	-142,950	-161,983	2,369	2%	21,403	13%	-305,130
-133,183	-152,590	-138,049	19,407	13%	4,866	4%		Total COGS	-662,262	-667,376	-779,059	5,114	1%	116,798	15%	-1,520,000
-13.0%	-15.2%	-15.2%	02.2%	14.5%	02.2%	14.4%		Total Cogs / GREV %	-11.1%	-11.0%	-11.1%	-00.1%	-01.2%	00.0%	-00.2%	-12.2%
-67.5%	-67.0%	-66.4%	-00.5%	-00.8%	-01.1%	-01.7%		Retail Product Cogs / Retail R	-59.8%	-62.1%	-57.4%	02.2%	03.6%	-02.4%	-04.2%	-63.3%
-51.2%	-58.0%	-56.8%	06.8%	11.7%	05.6%	09.9%		Retail Product Cogs / Retail R	-48.0%	-53.9%	-49.1%	05.9%	11.0%	01.2%	02.3%	-55.0%
-26.0%	-31.9%	-33.2%	05.9%	18.5%	07.2%	21.6%		F&B Cogs / F&B Rev %	-31.0%	-31.4%	-33.4%	00.4%	01.3%	02.4%	07.2%	-30.9%
-28.6%	-30.4%	-35.0%	01.8%	05.8%	06.4%	18.3%		Food %, preDiscounts	-30.7%	-30.2%	-33.0%	-00.5%	-01.7%	02.3%	06.9%	-30.4%
-30.9%	-37.2%	-39.5%	06.2%	16.7%	08.5%	21.6%		Food %, postDiscounts	-33.9%	-34.4%	-36.5%	00.6%	01.6%	02.6%	07.1%	-34.3%
-46.5%	-38.4%	-44.7%	-08.1%	-21.2%	-01.8%	-04.0%		Food NA Beverage %	-30.9%	-30.1%	-26.3%	-00.7%	-02.4%	-04.5%	-17.3%	-32.7%
-24.9%	-26.0%	-26.1%	01.0%	04.0%	01.2%	04.6%		COGS % Beverage, incld CF,ne	-27.3%	-25.6%	-26.8%	-01.6%	-06.4%	-00.4%	-01.7%	-25.8%
-24.4%	-25.0%	-25.5%	00.6%	02.5%	01.1%	04.4%		COGS % Beer,net	-26.2%	-25.4%	-25.4%	-00.8%	-03.3%	-00.8%	-03.2%	-25.1%
-22.1%	-20.8%	-19.2%	-01.3%	-06.1%	-02.8%	-14.7%		COGS % Liquor,net	-23.1%	-20.2%	-20.2%	-03.0%	-14.7%	-02.9%	-14.5%	-20.6%
-28.1%	-29.3%	-33.0%	01.1%	03.8%	04.8%	14.6%		COGS % Wine,net	-31.9%	-29.1%	-34.2%	-02.8%	-09.8%	02.3%	06.7%	-29.2%
889,716	849,410	769,232	40,306	5%	120,484	16%		Gross Margin (GREV-COG)	5,305,143	5,416,624	6,252,559	-111,481	-2%	-947,417	-15%	10,940,000
								PAYROLL								
								SALARIES & WAGES								
-316,541	-318,184	-264,911	1,643	1%	-51,630	-19%	5110...	Salaries - Exempt - Regular	-1,842,592	-1,838,999	-1,630,338	-3,593	0%	-212,253	-13%	-3,713,000
-5,075	-2,700	-1,988	-2,375	-88%	-3,087	-155%	51106	Salaries - Exempt - Commissions	-8,360	-5,900	-7,450	-2,460	-42%	-909	-12%	-23,000
-167,492	-171,006	-157,618	3,514	2%	-9,874	-6%	5122...	Wages - FTRRegular	-938,280	-1,011,303	-906,211	73,023	7%	-32,069	-4%	-2,015,978
-376,339	-372,369	-369,887	-3,970	-1%	-6,452	-2%	5124...	Wages - Seasonal	-1,782,635	-1,691,480	-1,888,534	-91,155	-5%	105,899	6%	-3,622,122
-3,401	-2,000	-2,146	-1,401	-70%	-1,255	-58%	5122...	Wages-FTR-Commissions	-8,882	-12,000	-4,319	3,118	26%	-4,563	-106%	-30,000
-6,030	-7,000	-7,905	970	14%	1,875	24%	51246	Wages-Seasonal-Commissions	-53,112	-46,100	-48,077	-7,012	-15%	-5,035	-10%	-93,900
-10,790	-11,000	-44,030	210	2%	33,240	75%	5110...	Incentive Program, Exempt	-90,302	-66,000	-83,200	-24,302	-37%	-7,102	-9%	-132,000
-8,604	-3,000	-4,222	-5,604	-187%	-4,383	-104%	51227	Incentive Program, FTR, NonExe	-36,207	-18,000	-25,147	-18,207	-101%	-11,061	-44%	-36,000
-3,508	0	-1,683	-3,508	0%	-1,825	-108%	51247	Incentive Program, Seasonal, N	-20,146	-5,000	-34,044	-15,146	-303%	13,898	41%	-10,000
30,078	22,750	22,016	7,328	32%	8,062	37%	51299	Capitalized Payroll Direct S&W	145,537	136,500	127,183	9,037	7%	18,354	14%	273,000
-867,703	-864,509	-832,373	-3,194	0%	-35,330	-4%		Total Salaries & Wages, DIRECT	-4,634,978	-4,558,282	-4,500,136	-76,696	-2%	-134,841	-3%	-9,403,000
-302,328	-309,134	-288,913	6,806	2%	-13,416	-5%		Salaries sub-total	-1,795,716	-1,774,399	-1,593,806	-21,317	-1%	-201,910	-13%	-3,595,000
-565,374	-555,375	-543,460	-9,999	-2%	-21,914	-4%		Wage sub-total	-2,839,262	-2,783,883	-2,906,331	-55,379	-2%	67,068	2%	-5,808,000
-179,497	-176,006	-163,985	-3,491	-2%	-15,512	-9%		Wage-FTR subsubtotal	-983,370	-1,041,303	-935,677	57,933	6%	-47,693	-5%	-2,081,978
-385,877	-379,369	-379,475	-6,508	-2%	-6,402	-2%		Wage-Seasonal subsubto	-1,855,893	-1,742,580	-1,970,654	-113,313	-7%	114,761	6%	-3,726,022
-84.8%	-86.3%	-91.7%	01.5%	01.7%	06.9%	07.5%		Payroll Direct as a % of	-77.7%	-74.9%	-64.0%	-02.7%	-03.7%	-13.7%	-21.4%	-75.5%
-696	-1,300	4,998	604	46%	-5,695	-114%	51108	PTO net\$ accrual, in Salaries	-26,238	-10,400	-29,601	-15,838	-152%	3,362	11%	-17,349
-5,583	-1,000	-7,900	-4,583	-458%	2,318	29%	51228	PTO net\$ accrual, in Wages FTR	-8,074	-6,000	-17,049	-2,074	-35%	8,974	53%	-12,000
-6,279	-2,300	-2,902	-3,979	-173%	-3,377	-116%		PTO net accrual, in PD Total	-34,313	-16,400	-46,649	-17,913	-109%	12,336	26%	-29,349
-1436.6	0.0	-1657.1	-1436.6	0.0	220.5	0.1		Wage Overtime Hours	-7532.4	0.0	-9023.5	-7532.4	0.0	1491.0	0.2	0.0
-33394.7	-34451.4	-33504.8	1056.7	0.0	110.2	0.0		Wage Total Hours	-165670.7	-165014.6	-176078.4	-656.2	0.0	10407.6	0.1	-346622.0
16.76	16.09	15.98	0.67	0.04	0.78	0.05		Wage ROP avg	17.09	16.83	16.41	0.26	0.02	0.68	0.04	16.72
								PAYROLL BURDEN								
-94,980	-95,552	-93,453	572	1%	-1,527	-2%	5130...	Payroll Taxes	-500,889	-521,054	-502,575	20,165	4%	1,686	0%	-1,060,000
-44,006	-47,440	-60,839	3,434	7%	16,834	28%	5130...	Workers Compensation	-270,488	-308,290	-449,729	37,802	12%	179,241	40%	-595,000
-62,720	-78,768	-57,595	16,048	20%	-5,125	-9%	5130...	Group Insurance	-395,083	-468,944	-337,262	73,861	16%	-57,821	-17%	-940,000
-12,517	-17,079	-14,479	4,562	27%	1,962	14%	5130...	Retirement Plan	-75,413	-102,339	-70,571	26,926	26%	-4,841	-7%	-205,000
4,819	3,500	3,400	1,319	38%	1,419	42%	51499	Capitalized Payroll Burden	22,626	21,000	25,317	1,626	8%	-2,691	-11%	42,000
-209,403	-235,339	-222,965	25,936	11%	13,562	6%		PAYROLL BURDEN Total	-1,219,246	-1,379,627	-1,334,820	160,381	12%	115,573	9%	-2,758,000
-82,014	-92,876	-84,172	10,862	12%	2,158	3%	(513...	subtotal, Burden-Salary	-504,455	-554,491	-462,256	50,036	9%	-42,199	-9%	-1,106,400
-52,873	-71,383	-57,137	18,510	26%	4,264	7%	(514...	subtotal, Burden-Wage-FTR	-340,967	-437,876	-343,337	96,909	22%	2,370	1%	-861,400
-79,334	-74,580	-85,056	-4,754	-6%	5,722	7%	(514...	subtotal, Burden-Wage-Seasonal	-396,451	-408,260	-554,544	11,809	3%	158,093	29%	-832,200
24.1%	27.2%	26.8%	-03.1%	-11.3%	-02.7%	-09.9%		Burden % - on all Payroll	26.3%	30.3%	29.7%	-04.0%	-13.1%	-03.4%	-11.3%	29.3%
27.1%	30.0%	29.1%	-02.9%	-09.7%	-02.0%	-06.9%		Burden % - Salary	28.1%	31.2%	29.0%	-03.2%	-10.1%	-00.9%	-03.1%	30.8%
29.5%	40.6%	34.8%	-11.1%	-27.4%	-05.4%	-15.5%		Burden % - Wage-FTR	34.7%	42.1%	36.7%	-07.4%	-17.5%	-02.0%	-05.5%	41.4%
20.6%	19.7%	22.4%	00.9%	04.6%	-01.9%	-08.3%		Burden % - Wage-Season	21.4%	23.4%	28.1%	-02.1%	-08.8%	-06.8%	-24.1%	22.3%
23.4%	26.3%	26.2%	-02.9%	-11.0%	-02.8%	-10.6%		Burden % - Wage-FTR&Se	26.0%	30.4%	30.9%	-04.4%	-14.5%	-04.9%	-15.9%	29.2%
-1,077,106	-1,099,848	-1,055,338	22,742	2%	-21,768	-2%		PAYROLL TOTAL (Direct&Burde	-5,854,224	-5,937,909	-5,834,956	83,685	1%	-19,268	0%	-12,161,000
24.1%	27.2%	26.8%	-3.1%	-11.3%	-2.7%	-9.9%		Burden % TL	26.3%	30.3%	29.7%	-4.0%	-13.1%	-3.4%	-11.3%	29.3%
10.9%	11.1%	11.2%	-0.1%	-1.0%	-0.3%	-2.5%		Payroll Taxes %	10.8%	11.4%	11.2%	-0.6%	-5.5%	-0.4%	-3.2%	11.3%
5.1%	5.5%	7.3%	-0.4%	-7.6%	-2.2%	-30.6%		Workers Comp %	5.8%	6.8%	10.0%	-0.9%	-13.7%	-4.2%	-41.6%	6.3%
7.2%	9.1%	6.9%	-1.9%	-20.7%	0.3%	4.5%		Group Insurance %	8.5%	10.3%	7.5%	-1.8%	-17.1%	1.0%	13.7%	10.0%
1.4%	2.0%	1.7%	-0.5%	-27.0%	-0.3%	-17.1%		Retirement %	1.6%	2.2%	1.6%	-0.6%	-27.5%	0.1%	3.8%	2.2%
-0.6%	-0.4%	-0.4%	-0.2%	-37.2%	-0.1%	-36.0%		Capz PB %	-0.5%	-0.5%	-0.6%	0.0%	-6.0%	0.1%	13.2%	-0.4%

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2018
Operating Fund Consolidated

June 2018

Year-to-Date June 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr Variance \$	Var %	Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr Variance \$	Var %	Full Year Budget \$
			Variance \$	Var %								Variance \$	Var %			
-3,985	-3,794	-4,070	-191	-5%	84	2%	50530	OPERATING EXPENSES (OE)	-20,884	-21,469	-20,826	585	3%	-58	0%	-43,211
-4,737	-6,000	-4,788	1,263	21%	50	1%	50605	Employee Meals	-92,715	-82,000	-71,046	-10,715	-13%	-21,669	-31%	-141,000
-140	-1,200	-925	1,060	88%	785	85%	50615	Employee Housing expenses	-8,316	-4,200	-1,957	-4,116	-98%	-6,359	-325%	-11,000
-2,873	-7,737	-6,204	4,864	63%	3,330	54%	50620	Employee Recruiting	-15,421	-20,422	-15,939	5,001	24%	518	3%	-36,794
-1,944	-1,754	-1,700	-190	-11%	-243	-14%	50625	Employee Dev/Training	-22,774	-25,554	-28,036	2,780	11%	5,262	19%	-58,868
-8,510	-1,950	-960	-6,560	-336%	-7,551	-787%	50626	Employee Relations	-12,162	-8,100	-4,469	-4,062	-50%	-7,693	-172%	-19,000
-370	-600	-939	230	38%	569	61%	50627	PreEmployment Testing	-4,498	-3,300	-6,451	-1,198	-36%	1,954	30%	-6,600
-2,467	-1,400	-662	-1,067	-76%	-1,805	-273%	50628	EAP Services	-17,977	-8,000	-6,288	-9,977	-125%	-11,690	-186%	-16,000
-4,811	-4,204	-2,672	-607	-14%	-2,139	-80%	50630	Benefit Administration Services	-18,639	-26,384	-23,179	7,745	29%	4,540	20%	-50,248
0	-2,800	0	2,800	100%	0	0%	51080	Uniforms	-3,377	-20,800	-6,875	17,423	84%	3,499	51%	-32,820
-171	-3,940	-2,874	3,769	96%	2,704	94%	51095	Seminars & Conferences	-6,888	-21,440	-20,281	14,552	68%	13,393	66%	-33,040
-30,009	-35,379	-25,793	5,370	15%	-4,216	-16%		Total Staff Expense	-223,650	-241,669	-205,346	18,019	7%	-18,304	-9%	-448,581
-14,798	-12,645	-21,740	-2,153	-17%	6,941	32%	51090	Telephone	-80,004	-77,110	-85,444	-2,894	-4%	5,439	6%	-153,500
-1,599	-2,120	-1,839	521	25%	240	13%	55003	Cable/Sat TV Service	-9,961	-13,000	-10,470	3,039	23%	509	5%	-25,840
-9,720	-10,300	-10,036	580	6%	316	3%	55005	Disposal Fees	-47,495	-43,750	-43,624	-3,745	-9%	-3,871	-9%	-92,590
-20,581	-20,480	-19,391	-101	0%	-1,189	-6%	5501...	Electricity	-141,559	-128,030	-134,381	-13,529	-11%	-7,178	-5%	-278,750
-3,796	-5,800	-5,613	2,004	35%	1,817	32%	55020	Natural Gas - Pools	-37,791	-45,100	-42,857	7,309	16%	5,065	12%	-78,000
-3,323	-4,140	-4,179	817	20%	856	20%	55025	Natural Gas - Buildings	-44,849	-55,880	-55,569	11,031	20%	10,721	19%	-87,900
-9,891	-9,080	-9,370	-811	-9%	-521	-6%	(530...	Fuel & Oil	-74,761	-82,480	-104,870	7,719	9%	30,109	29%	-145,290
-1,167	-230	-143	-937	-407%	-1,024	-718%	55027	Propane (LPG)	-4,482	-2,550	-2,675	-1,932	-76%	-1,807	-68%	-4,650
-7,165	-7,835	-7,031	670	9%	-134	-2%	55030	Sewer Fees	-42,989	-46,470	-42,186	3,481	7%	-803	-2%	-95,030
-3,242	-3,610	-3,462	368	10%	220	6%	5503...	Water - Building/Facility	-18,609	-18,110	-17,876	-499	-3%	-733	-4%	-40,380
-4,740	-4,150	-1,968	-590	-14%	-2,772	-141%	55040	Water - Grounds	-29,683	-10,600	-10,139	-19,083	-180%	-19,545	-193%	-75,000
-80,022	-80,390	-84,771	368	0%	4,748	6%		TOTAL UTILITIES	-532,183	-523,080	-550,090	-9,103	-2%	17,907	3%	-1,076,930
-3,525	-2,910	-2,557	-615	-21%	-968	-38%	56010	SUPPLIES & MAINTENANCE EXPENSE	-7,422	-6,740	-8,213	-682	-10%	791	10%	-12,250
0	0	0	0	0%	0	0%	52505	Security Exp	0	-1,000	0	1,000	100%	0	0%	-1,500
-11,487	-11,400	-11,443	-87	-1%	-44	0%	56520	Hazardous Waste Clean Up	-62,799	-55,340	-54,592	-7,459	-13%	-8,207	-15%	-119,159
-9,702	-7,625	-10,682	-2,077	-27%	979	9%	56530	Linen Service	-47,893	-43,950	-51,728	-3,943	-9%	3,836	7%	-88,450
-1,042	-988	-1,115	-54	-5%	73	7%	56535	Janitorial Services & Supplies	-4,830	-5,361	-5,297	531	10%	466	9%	-10,455
-4,723	-4,366	-353	-357	-8%	-4,370	-1238%	52020	Pest Control	-43,425	-26,936	-2,776	-16,489	-61%	-40,648	-1464%	-53,592
0	0	-10,891	0	0%	10,891	100%	52021	Contract Fees	0	0	-15,874	0	0%	15,874	100%	0
-2,166	-900	-3,369	-1,266	-141%	1,203	36%	52022	Contract Labor	-4,433	-3,170	-3,491	-1,263	-40%	-941	-27%	-5,720
-2,688	-1,880	-2,056	-808	-43%	-633	-31%	52023	Veterinary Services	-4,279	-2,780	-3,936	-1,499	-54%	-342	-9%	-7,250
0	0	0	0	0%	0	0%	52024	Equine Care Services	-8,937	-12,500	-9,633	3,563	29%	696	7%	-20,000
-3,852	-810	-649	-3,042	-376%	-3,204	-494%	53705	Offsite Pasturing	-10,281	-8,650	-4,271	-1,631	-19%	-6,010	-141%	-20,650
0	-130	0	130	100%	0	0%	57035	Equipment Rental	0	-820	0	820	100%	0	0%	-2,100
-3,199	-2,000	-1,195	-1,199	-60%	-2,004	-168%	56505	Rental Property Expense	-4,534	-6,000	-5,195	1,466	24%	661	13%	-13,500
-1,017	-800	-1,210	-217	-27%	193	16%	51560	Feed Hay Grain	-3,781	-3,400	-3,033	-381	-11%	-748	-25%	-7,400
-314	-340	-656	26	8%	342	52%	56503	Mbr Srv - Retail COGS	-8,651	-10,360	-11,676	1,709	16%	3,025	26%	-21,460
-494	-500	-394	6	1%	-100	-25%	51037	Printed Forms/Ticket Stock	-2,070	-2,600	-3,164	530	20%	1,094	35%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Software	-394	-1,400	-1,400	1,006	72%	-394	0%	-2,200
-1,929	-1,045	-1,692	-884	-85%	-237	-14%	51050	Computer Hardware	-6,679	-7,245	-8,291	566	8%	1,611	19%	-13,415
-1,551	-2,675	-2,875	1,124	42%	1,324	46%	51060	Furniture and Office Equip	-8,937	-15,510	-10,361	6,573	42%	1,424	14%	-30,040
-2,430	-1,730	-2,079	-700	-40%	-351	-17%	51061	Office Supplies	-10,523	-11,380	-9,860	857	8%	-663	-7%	-22,960
-1,798	-2,650	-1,269	852	32%	-529	-42%	53530	Toner Cartridges	-4,816	-7,200	-7,561	2,384	33%	2,744	36%	-14,190
-12,104	-7,455	-10,395	-4,649	-62%	-1,708	-16%	56501	Signs	-43,318	-40,750	-38,231	-2,568	-6%	-5,087	-13%	-66,860
-7,804	-6,750	-8,184	-1,054	-16%	380	5%	56502	Operating Supplies	-36,830	-33,850	-38,932	-2,980	-9%	2,101	5%	-77,360
-250	-50	0	-200	-400%	-250	0%	56504	Paper Products - Restaurant	-1,063	-300	-928	-763	-254%	-135	-15%	-600
-3,075	-3,100	-3,689	25	1%	614	17%	56511	Candle & TableTop Supplies	-16,613	-14,350	-15,900	-2,263	-16%	-713	-4%	-32,750
-3,419	-2,885	-3,771	-534	-19%	351	9%	56540	Cleaning Supplies - Restaurant	-13,703	-17,295	-22,205	3,592	21%	8,502	38%	-27,380
-1,701	-2,250	-2,159	549	24%	458	21%	56545	Small Tools & Equipment	-5,802	-12,580	-9,313	6,778	54%	3,511	38%	-22,680
-403	0	-315	-403	0%	-88	-28%	56550	Safety Equipment	-3,483	0	-8,344	-3,483	0%	4,861	58%	0
-250	-700	-250	450	64%	0	0%	51025	Spoilage	-250	-5,450	-3,353	5,200	95%	3,103	93%	-12,150
-5,665	-5,373	-1,427	-292	-5%	-4,239	-297%	55530	Entertainment	-5,984	-5,473	-1,681	-511	-9%	-4,303	-256%	-23,370
-6,872	-6,115	-6,200	-757	-12%	-671	-11%	55532	Recreation Programs	-14,804	-12,240	-17,526	-2,564	-21%	2,723	16%	-40,710
-2,087	-400	-374	-1,687	-422%	-1,713	-458%	55537	Special Programs	-2,904	-400	-1,363	-2,504	-626%	-1,540	-113%	-1,600
-226	0	0	-226	0%	-226	0%	56013	Catering Rentals	-445	0	0	-445	0%	-445	0%	-73,600
0	0	0	0	0%	0	0%	55550	Concert Expenses	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
-8,834	-4,450	-7,178	-4,384	-99%	-1,656	-23%	54210	Ski Team Expense	-28,778	-17,500	-27,509	-11,278	-64%	-1,269	-5%	-33,400
-1,027	-720	-79	-307	-43%	-948	-1198%	54220	Repairs & Maintenance	-3,136	-1,670	-1,165	-1,466	-88%	-1,971	-169%	-3,090
-178	-320	-46	142	44%	-133	-290%	54240	General/PM	-782	-1,915	-1,950	1,133	59%	1,169	60%	-4,080
-134	0	0	-134	0%	-134	0%	54250	Plumbing	-444	-250	-67	-194	-78%	-377	-563%	-800
0	-300	-121	300	100%	121	100%	54252	Lighting and Electrical	0	-1,750	-121	1,750	100%	121	100%	-3,300
-571	-350	-551	-221	-63%	-21	-4%	54254	HVAC	-3,836	-2,100	-3,855	-1,736	-83%	19	0%	-4,200
-505	0	-607	-505	0%	101	17%	54256	Carpentry	-7,613	-5,400	-10,828	-2,213	-41%	3,215	30%	-11,450
								Elevators								
								Fire Suppression								

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2018
 Operating Fund Consolidated

June 2018

Year-to-Date June 2018

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-35	0	0	-35	0%	-35	0%	54274	Painting	-35	-400	-63	365	91%	28	44%	-900
-1,690	-2,247	-2,162	557	25%	472	22%	54290	Other Building	-6,422	-10,912	-6,508	4,490	41%	86	1%	-21,450
-12,976	-8,387	-10,743	-4,589	-55%	-2,232	-21%		R&M Building	-51,045	-41,897	-52,066	-9,148	-22%	1,021	2%	-82,670
0	0	-1,001	0	0%	1,001	100%	54310	Asphalt	-876	0	-3,521	-876	0%	2,646	75%	0
-270	0	0	-270	0%	-270	0%	54320	Irrigation and Drainage	-270	0	-9	-270	0%	-261	-3021%	0
-447	-1,150	0	703	61%	-447	0%	54340	GrassFlowersSeedFertilizers	-883	-2,830	-62	1,947	69%	-821	-1332%	-3,080
0	0	-157	0	0%	157	100%	54350	Ski Trails	-206	0	-222	-206	0%	16	7%	0
-5	0	0	-5	0%	-5	0%	54380	Snow Removal	-90,084	-81,160	-103,014	-8,924	-11%	12,930	13%	-119,800
-6,250	-5,650	-6,790	-600	-11%	540	8%	54390	Other Grounds Maint	-21,073	-15,500	-18,289	-5,573	-36%	-2,784	-15%	-37,900
-6,972	-6,800	-7,948	-172	-3%	976	12%		R&M Grounds (nonGolf)	-113,391	-99,490	-125,116	-13,901	-14%	11,725	9%	-160,780
-1,343	-1,000	-1,430	-343	-34%	88	6%	54412	Ski Lifts, Fixed Grip	-3,348	-3,200	-6,626	-148	-5%	3,278	49%	-9,300
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Surface	-159	-1,400	-2,448	1,241	89%	2,289	94%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-141	0	-1,239	-141	0%	1,097	89%	-500
0	-1,000	0	1,000	100%	0	0%	54419	Snowmaking	-165	-1,000	0	835	84%	-165	0%	-4,400
-6,543	-1,000	-10,893	-5,543	-554%	4,349	40%	54421	Snowcats	-21,659	-29,300	-40,134	7,641	26%	18,476	46%	-80,100
-1,840	-400	-1,551	-1,440	-360%	-289	-19%	54426	Snowmobiles	-5,241	-2,950	-8,524	-2,291	-78%	3,283	39%	-5,700
-132	-2,000	-419	1,868	93%	287	69%	54434	Golf Maint Eq	-529	-8,500	-3,086	7,971	94%	2,558	83%	-15,750
-247	-200	-194	-47	-24%	-53	-27%	54438	Golf Carts Fleet	-247	-300	-194	53	18%	-53	-27%	-900
-1,781	-4,225	-2,173	2,444	58%	391	18%	54443	Rolling, Heavy	-15,341	-19,580	-21,708	4,239	22%	6,367	29%	-44,830
-7,010	-4,445	-5,429	-2,565	-58%	-1,581	-29%	54448	Rolling, Car/Truck/Bus/Van	-46,654	-23,530	-34,036	-23,124	-98%	-12,619	-37%	-49,450
-2,499	-700	-3,086	-1,799	-257%	587	19%	54452	F&B Kitchen Equip	-8,122	-7,950	-8,776	-172	-2%	655	7%	-15,170
0	-450	0	450	100%	0	0%	54454	F&B GlassSilverChina	-138	-2,000	-291	1,862	93%	152	52%	-3,900
-262	-100	-302	-162	-162%	39	13%	54461	Bicycles	-1,041	-800	-863	-241	-30%	-179	-21%	-1,500
-486	-350	-19	-136	-39%	-466	-2395%	54463	Fitness Equipment	-1,117	-2,450	-1,555	1,333	54%	438	28%	-4,300
0	-220	0	220	100%	0	0%	54470	Office Equip R&M	0	-730	0	730	100%	0	0%	-1,580
-4,371	-5,214	-10,421	843	16%	6,050	58%	54481	Computer Software Maint	-24,150	-31,850	-27,320	7,700	24%	3,170	12%	-63,330
-489	-730	-144	241	33%	-345	-240%	54483	Computer Hardware Maint	-2,917	-3,640	-3,798	723	20%	881	23%	-7,250
-1,409	-1,700	-612	291	17%	-798	-130%	54499	Other Operating Equip R&M	-2,917	-5,850	-2,423	2,933	50%	-494	-20%	-10,400
-28,412	-23,834	-36,672	-4,578	-19%	8,260	23%		R&M Equipment	-133,886	-145,030	-163,021	11,144	8%	29,135	18%	-321,960
-1,975	-1,500	0	-475	-32%	-1,975	0%	54510	Seed & Sod	-4,163	-4,500	-3,452	337	7%	-711	-21%	-7,500
-276	-1,400	-2,098	1,124	80%	1,822	87%	54520	Fertilizer	-7,557	-8,700	-8,930	1,143	13%	1,373	15%	-19,000
-1,053	-1,300	-737	247	19%	-315	-43%	54530	Top Dressing	-7,053	-7,300	-6,532	247	3%	-521	-8%	-12,000
-2,362	-500	0	-1,862	-372%	-2,362	0%	54540	Sand, Gravel, Rock	-5,362	-4,000	-2,000	-1,362	-34%	-3,362	-168%	-4,000
-226	-200	-865	-26	-13%	639	74%	54560	Pesticides	-6,783	-7,200	-4,453	417	6%	-2,330	-52%	-10,000
5	-240	-232	245	102%	236	102%	54570	Irrigation and Drainage	-1,261	-1,420	-894	159	11%	-367	-41%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	-250	-2,125	250	100%	2,125	100%	-500
-5,887	-5,140	-3,932	-747	-15%	-1,955	-50%		R&M Golf Course	-32,180	-33,370	-28,386	1,190	4%	-3,794	-13%	-56,000
-5,865	-3,800	-5,205	-2,065	-54%	-659	-13%	54710	chemicals	-13,568	-15,600	-13,408	2,032	13%	-160	-1%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-900	0	900	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
0	0	-230	0	0%	230	100%	54790	other	-86	0	-230	-86	0%	144	63%	0
-5,865	-3,950	-5,435	-1,915	-48%	-430	-8%		R&M Pool Spa	-13,654	-16,500	-14,580	2,846	17%	926	6%	-31,500
-14,747	-1,900	0	-12,847	-676%	-14,747	0%	(575...	Forestry Management	-19,548	-9,900	-159,168	-9,648	-97%	139,620	88%	-191,100
-14,747	-1,900	0	-12,847	-676%	-14,747	0%		R&M Forestry	-19,548	-9,900	-159,168	-9,648	-97%	139,620	88%	-191,100
20,930	16,116	14,428	4,814	30%	6,502	45%	59010	Contra - Inter-Dept. Charges	110,213	94,836	140,754	15,377	16%	-30,541	-22%	192,280
-53,929	-33,895	-50,304	-20,034	-59%	-3,625	-7%		R&M subtotal	-253,491	-251,351	-401,582	-2,140	-1%	148,091	37%	-651,730
-149,701	-111,822	-141,552	-37,879	-34%	-8,148	-6%		TOTAL SUPPLIES & MAIN	-645,105	-627,881	-779,257	-17,224	-3%	134,152	17%	-1,503,881
0	0	0	0	0%	0	0%	52010	ADMINISTRATIVE & OTHER EXPENSE	-22,000	-22,000	-22,277	0	0%	277	1%	-27,000
0	-1,894	-365	1,894	100%	365	100%	52015	Audit & Tax Services	-4,157	-14,560	-12,276	10,403	71%	8,119	66%	-26,220
0	-300	-504	300	100%	504	100%	52016	Consulting Expense	0	-600	-1,008	600	100%	1,008	100%	-1,200
-408	-834	0	426	51%	-408	0%	52017	Environmental Services / Fees	-2,450	-5,000	0	2,550	51%	-2,450	0%	-10,000
-34,365	-9,200	-830	-25,165	-274%	-33,535	-4043%	52030	Po Survey	-89,623	-55,200	-44,424	-34,423	-62%	-45,199	-102%	-110,000
-1,083	-100	-50	-983	-983%	-1,033	-2066%	51070	Legal Services	-17,267	-4,200	-2,673	-13,067	-311%	-14,593	-546%	-7,150
-1,281	0	0	-1,281	0%	-1,281	0%	55520	Public Relations	-7,706	-4,500	-1,923	-3,206	-71%	-5,784	-301%	-7,500
-3,918	-8,950	-1,680	5,032	56%	-2,238	-133%	55540	Promotion Expense	-37,681	-61,750	-47,612	24,069	39%	9,931	21%	-121,950
0	-500	-697	500	100%	697	100%	55545	Resort Advertising	-3,000	-5,500	-3,954	2,500	45%	954	24%	-9,100
-203	0	-1,614	-203	0%	1,411	87%	55560	Brochure Distribution	-1,376	0	-3,554	-1,376	0%	2,178	61%	0
-1,247	-350	-175	-897	-256%	-1,072	-613%	51520	Sales specific	-4,651	-2,600	-2,745	-2,051	-79%	-1,906	-69%	-4,700
-100	0	-480	-100	0%	380	79%	51530	Charitable Contributions	-597	-800	-875	203	25%	278	32%	-11,660
0	-900	-941	900	100%	941	100%	55538	Community Relations	-5,086	-5,500	-5,999	414	8%	912	15%	-11,500
-6,514	-10,360	-10,394	3,846	37%	3,880	37%	55525	Reservation Services	-34,102	-34,320	-40,866	218	1%	6,764	17%	-86,410
-3,140	-3,350	-915	210	6%	-2,225	-243%	51020	Marketing Discounts CoGS	-13,192	-12,925	-8,401	-267	-2%	-4,791	-57%	-23,280
-6,625	-6,569	-7,834	-56	-1%	1,209	15%	51035	Dues & Subscriptions	-61,469	-46,041	-41,045	-15,428	-34%	-20,424	-50%	-106,810
-449	-960	-682	511	53%	234	34%	51096	Licenses, Permits, Fees	-3,246	-3,320	-3,825	74	2%	579	15%	-7,760
								Mileage Reimbursement								

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2018
Operating Fund Consolidated

June 2018							Year-to-Date June 2018									
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%	\$	%	
-3,539	-1,300	-8,357	-2,239	-172%	4,817	58%	51515	Board Expense	-57,062	-8,500	-34,082	-48,562	-571%	-22,979	-67%	-16,400
-38,683	-30,000	-35,319	-8,683	-29%	-3,364	-10%	51516	Annual Meeting Expense	-39,011	-30,000	-35,319	-9,011	-30%	-3,692	-10%	-30,000
-3,006	-2,200	-5,823	-806	-37%	2,816	48%	51063	Postage - TDNews	-22,097	-15,250	-17,315	-6,847	-45%	-4,783	-28%	-30,450
-967	-1,250	-839	283	23%	-128	-15%	51065	Postage - General	-4,710	-7,155	-5,379	2,445	34%	668	12%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-1,631	-524	0	-1,107	-211%	-1,631	0%	51535	Digital Content	-11,617	-3,144	-2,708	-8,473	-269%	-8,909	-329%	-6,288
-5,672	-6,200	-5,915	528	9%	243	4%	51545	Printing - TD News	-37,684	-42,200	-60,154	4,516	11%	22,470	37%	-84,400
0	-1,050	-537	1,050	100%	537	100%	51546	Printing - Brochures	-11,619	-14,350	-31,279	2,731	19%	19,660	63%	-24,900
-403	-100	0	-303	-303%	-403	0%	51547	Printing - Other	-1,725	-100	-1,391	-1,625	-1625%	-334	-24%	-100
0	-400	19	400	100%	-19	-100%	56601	Claims Expense	-9,477	-2,600	-21,055	-6,877	-264%	11,579	55%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
-279	0	0	-279	0%	-279	0%	52215	Collection Expense	-617	0	0	-617	0%	-617	0%	0
-22,986	-20,630	-19,871	-2,356	-11%	-3,115	-16%	52220	Credit Card Expense	-136,962	-126,670	-153,825	-10,292	-8%	16,863	11%	-249,060
479	0	-1,862	479	0%	2,341	126%	52225	Over/Short	218	0	-3,334	218	0%	3,552	107%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	600	0	-600	-100%	0	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-12,000	0	12,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-261,000	-259,200	-247,800	-1,800	-1%	-13,200	-5%	-476,400
-19,188	-19,200	-16,998	12	0%	-2,190	-13%	57030	Taxes - Property	-115,128	-115,200	-101,988	72	0%	-13,140	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-22,500	-22,500	-22,500	0	0%	0	0%	-45,000
-188,459	-161,971	-151,614	-26,488	-16%	-36,845	-24%		TOTAL ADMINISTRATIVE & OT	-1,048,277	-942,085	-997,155	-106,192	-11%	-51,122	-5%	-1,834,608
-448,191	-389,562	-403,730	-58,629	-15%	-44,461	-11%		TOTAL OPERATING EXPENSES	-2,449,215	-2,334,715	-2,531,848	-114,500	-5%	82,634	3%	-4,864,000
-1,525,297	-1,489,410	-1,459,068	-35,887	-2%	-66,229	-5%		TOTAL PAYROLL AND OPERATI	-8,303,439	-8,272,624	-8,366,804	-30,815	0%	63,365	1%	-17,025,000
-635,581	-640,000	-689,836	4,419	1%	54,255	8%		N O R 1, before OH	-2,998,296	-2,856,000	-2,114,245	-142,296	-5%	-884,051	-42%	-6,085,000
-635,581	-640,000	-689,836	4,419	1%	54,255	8%		N O R 2, after OH	-2,998,296	-2,856,000	-2,114,245	-142,296	-5%	-884,051	-42%	-6,085,000
-1,658,480	-1,642,000	-1,597,117	-16,480	-1%	-61,363	-4%		T O C	-8,965,700	-8,940,000	-9,145,863	-25,700	0%	180,163	2%	-18,545,000
-61.7%	-61.0%	-56.8%	-00.7%	-01.1%	-04.9%	-08.6%		REV to TOC (CRR%)	-66.6%	-68.1%	-76.9%	01.5%	02.2%	10.3%	13.4%	-67.2%
640,000	640,000	611,000	0	0%	29,000	5%		Assessment Revenue, Operatin	2,856,000	2,856,000	3,172,000	0	0%	-316,000	-10%	6,085,000
4,419	0	-78,836	4,419	0%	83,255	106%		NOR AFTER Assessment Reven	-142,296	0	1,057,755	-142,296	0%	-1,200,051	-113%	0