



# Tahoe Donner Association

## Finance Reports

### July 2018

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# MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members  
Cc: Megan Rodman, Executive Assistant  
From: Michael Salmon, Director of Finance and Accounting  
Date: August 17, 2018  
Re: **July 2018 Financial Results**



## 5 Financial Keynotes:

1. July results: Revenue of \$2,052,000 was favorable to Budget \$105,000/5%, NOR Loss of \$105,000 was favorable to Budget \$2,000.
2. YTD results: Revenue of \$8 million is unfavorable to Budget \$12,000/0%, NOR Loss of \$3 million is unfavorable to Budget \$140,000.
3. Operating Fund Members' Equity balance of \$2.2 million is \$905,000 over the policy peg balance.
4. August MTD as of 15<sup>th</sup> is trending favorable to budget with good business volumes across all amenities, except Golf off 15% to Budget, flat to PY.
5. The Replacement Reserve Fund and Development expenditures forecast for 2018 has been updated for current estimates, refer to F14.

## Month - July

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$105,000) which was favorable to budget by \$2,000/2%. Month's operating revenues of \$2,052,000 were \$105,000/5% favorable to budget and total expenses of \$2,156,000 were \$103,000/5% unfavorable to budget. Compared to last year same month, revenues are up \$81,000/4% and NOR is unfavorable \$27,000/35%.

## Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$3,103,000) which is unfavorable to budget by \$140,000/5%. YTD operating revenues of \$8,020,000 are \$12,000/0% unfavorable to budget and total expenses of \$11,123,000 are \$128,000/1% unfavorable to budget. Compared to last year to date, revenues are down \$983,000/11%, expenses are down favorably \$72,000/1% and resulting NOR is unfavorable \$911,000/42%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at [www.tahoedonner.com](http://www.tahoedonner.com). **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1<sup>st</sup> quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

## Overall Operating Conditions

**January** experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLK holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23<sup>rd</sup>. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend. **June** saw below average temps and windy conditions the first half of the month, impacting some operations. **July** weather was average with minimal impact to operations.

## SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

## Financial Notables of Operating Units

**Downhill Ski.** YTD revenues of \$2,352,000 were unfavorable \$72,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$1,881,000 were unfavorable \$97k/5% to budget and favorable \$275k/13% to prior year. YTD NOR of \$471,000 is unfavorable \$169k/26% to budget and unfavorable \$494k/41% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

**Cross Country Ski.** YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$183,000 is unfavorable \$3k/2% to budget and unfavorable \$117k/39% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23<sup>rd</sup>. Season ending rain resulted in XC closing on 4/7/18.

**The Lodge.** YTD revenues of \$1,323,000 were favorable \$81k/6% to budget and unfavorable \$5k/0% to prior year. YTD NOR loss of (\$89,000) is favorable \$69k/44% to budget and favorable \$65k/42% to prior year. YTD cogs of 30% compares to budget 32% and prior year 33%.

**Pizza.** YTD revenues of \$358,000 are favorable \$46k/15% to budget and favorable \$56k/19% to prior year. YTD NOR loss of (\$32,000) is favorable \$2k/6% to budget and favorable \$11k/25% to prior year. YTD cogs of 29% compares to budget 30% and prior year 32%.

**Alder Creek Café.** YTD revenues of \$191,000 are unfavorable \$16k/8% to budget and unfavorable \$67k/26% to prior year. YTD total expenses of \$272,000 are unfavorable \$9k/3% to budget and favorable \$52k/16% to prior year. YTD NOR loss of (\$81,000) is unfavorable \$25k to budget and unfavorable \$15k to prior year. YTD cogs of 36% compares to budget 33% and prior year 36%.

## Other

### a) Season Pass Products

**Winter 17/18** passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

**Golf 2018** pass/packs sold as of 7/31/2018, \$244,000/348 versus prior year \$290,000/216 passes/packs. Revenue up \$27,000/13% and passes/packs sold up 58/20%.

**Winter 18/19** passes sold as of 6/15/2018, \$89,000/359 versus prior year \$103,000/537 passes. Revenue down \$14,000/14% and passes sold down 105/23%. Passes went on sale 5/1/18 versus 3/1/17.

**b) Recreation Fee.** New cycle started 5/1/2018.

- o 07/31/2018 – 2018/2019 – sold 4,298, revenues of \$1,018,000, (vs py; volume up 3%, revenue up 1%)
- o 07/31/2017 – 2017/2018 – sold 4,167, revenues of \$1,005,000

- o 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 131 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5<sup>th</sup> 6<sup>th</sup> | 117 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5<sup>th</sup> 6<sup>th</sup> | 101 or 2% add 6<sup>th</sup> 7<sup>th</sup>
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- o 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- o 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

**c) Assessment Receivable.**

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 07/31/xx:

07/31/18 - 2018 - 51 or 0.8% of units  
07/31/17 - 2017 - 53 or 0.8% of units  
07/31/16 - 2016 - 61 or 0.9% of units  
07/31/15 - 2015 - 61 or 0.9% of units

as of 06/30/xx:

06/30/18 - 2018 - 59 or 0.9% of units  
06/30/17 - 2017 - 64 or 1.0% of units  
06/30/16 - 2016 - 73 or 1.1% of units  
06/30/15 - 2015 - 68 or 1.1% of units

as of 05/31/xx:

05/31/18 - 2018 - 64 or 1.0% of units  
05/31/17 - 2017 - 116 or 1.8% of units  
05/31/16 - 2016 - 112 or 1.7% of units  
05/31/15 - 2015 - 109 or 1.7% of units

as of 04/30/xx:

04/30/18 - 2018 - 84 or 1.3% of units  
04/30/17 - 2017 - 116 or 1.8% of units  
04/30/16 - 2016 - 112 or 1.7% of units  
04/30/15 - 2015 - 109 or 1.7% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

**d) Guest Visitations –**

With the new guest pricing differentiation in 2018, below is subject information:

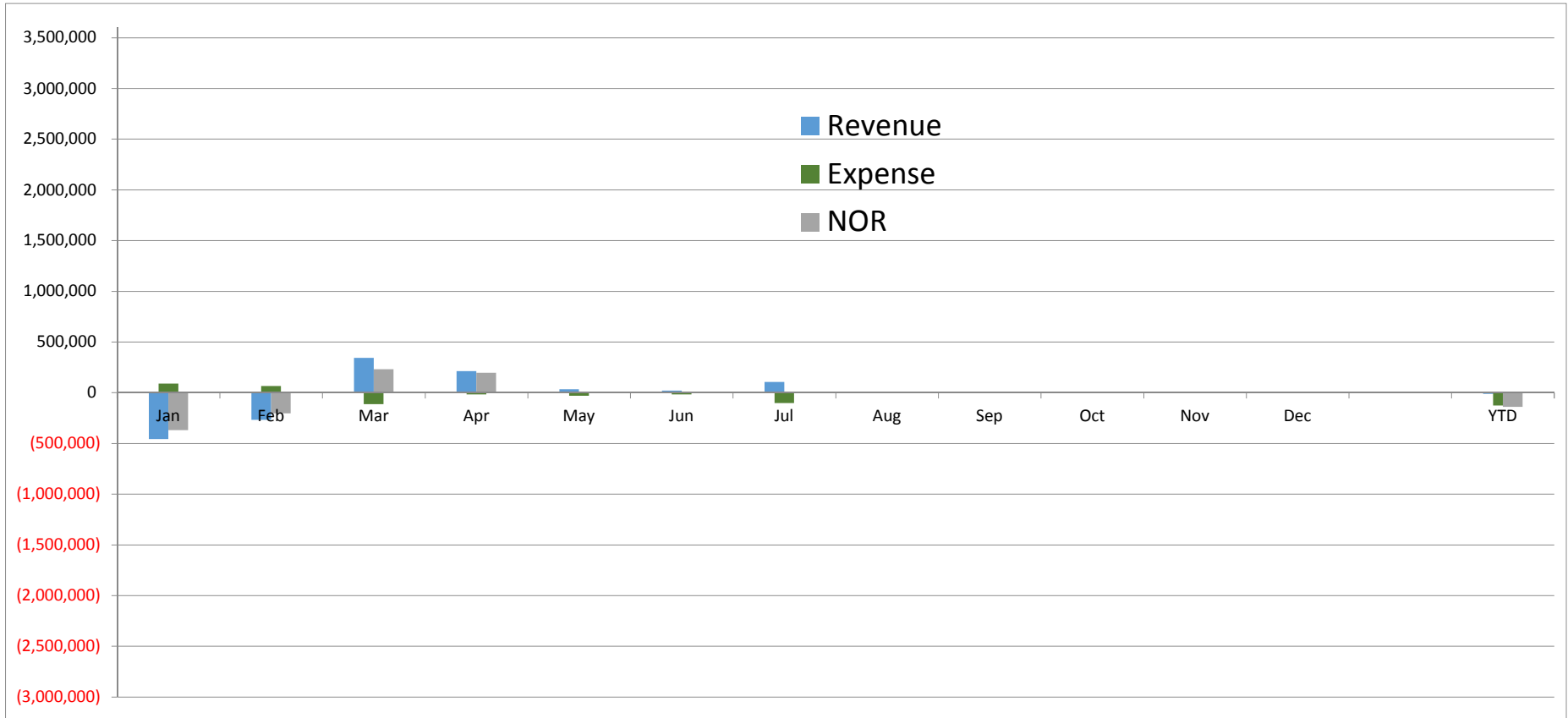
<b>Trout Creek Recreation Center</b>				<b>Guest Mix and %tl %G</b>						<b>Guest</b>
	<b>TL Visits</b>	<b>Guest V</b>	<b>GstV %</b>	<b>w/Mbr</b>			<b>onGCard</b>			<b>Revenue</b>
<b>Jan-May16</b>	55,680	8,305	15%							\$ 60,962
<b>Jan-May17</b>	48,230	9,025	19%							\$ 67,144
<b>Jan-May18</b>	50,011	6,791	14%	2,833	6%	42%	3,958	8%	58%	\$ 69,244
<b>Jun16</b>	14,431	2,424	17%							\$ 17,436
<b>Jun17</b>	13,762	2,846	21%							\$ 19,164
<b>Jun18</b>	13,426	1,996	15%	911	7%	46%	1,085	8%	54%	\$ 19,626
<b>Jul16</b>	25,508	6,474	25%							\$ 49,024
<b>Jul17</b>	25,279	7,110	28%							\$ 48,388
<b>Jul18</b>	21,486	5,351	25%	1,841	9%	34%	3,510	16%	66%	\$ 55,790
<b>YTD Jul16</b>	95,619	17,203	18%							\$ 127,422
<b>YTD Jul17</b>	87,271	18,981	22%							\$ 134,696
<b>YTD Jul18</b>	84,923	14,138	17%	5,585	7%	40%	8,553	10%	60%	\$ 144,660
<b>2018/day 212</b>	401	67		26			40			\$ 682

**Beach Club Marina**

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May16	1,338	309	23%							\$ 2,636
May17	1,316	305	23%							\$ 2,374
May18	781	192	25%	170	22%	89%	22	3%	11%	\$ 1,814
Jun16	6,362	2,030	32%							\$ 17,090
Jun17	7,160	2,331	33%							\$ 18,660
Jun18	6,992	2,169	31%	1,217	17%	56%	952	14%	44%	\$ 22,034
Jul16	16,599	6,755	41%							\$ 53,428
Jul17	19,560	8,608	44%							\$ 68,520
Jul18	18,732	7,726	41%	4,191	22%	54%	3,535	19%	46%	\$ 75,274
YTD Jul16	24,299	9,094	37%							\$ 73,154
YTD Jul17	28,036	11,244	40%							\$ 89,554
YTD Jul18	26,505	10,087	38%	5,578	21%	55%	4,509	17%	45%	\$ 99,122
<b>2018/day</b> <b>68</b>	<b>390</b>	<b>148</b>		<b>82</b>			<b>66</b>			<b>\$ 1,458</b>
<i>opend May 25</i>		YTD								
	Member	62%								
	Guest w/member	21%								
	Guest on Guest Card	17%								

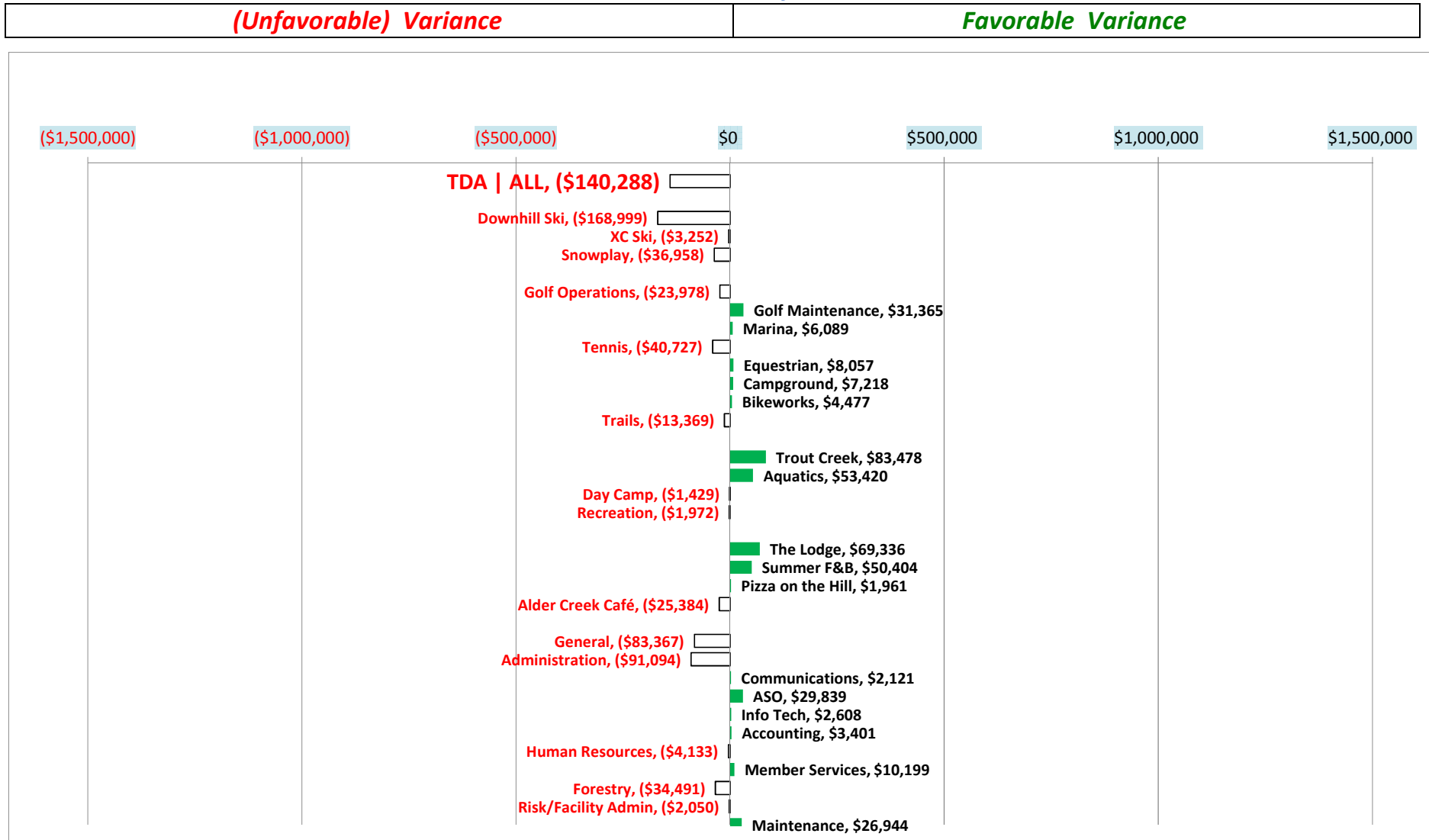
**Tahoe Donner Association**  
**Operating Fund - excluding Annual Assessment Revenues**  
**Variance to Budget - by Month - For the seven months ending July 2018**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
<b>Revenue</b>	(458,790)	(268,828)	343,492	212,358	34,273	20,899	104,520	0	0	0	0	0	(12,076)
<b>Expense</b>	89,073	64,254	(114,197)	(17,486)	(30,865)	(16,480)	(102,512)	0	0	0	0	0	(128,212)
<b>NOR</b>	(369,717)	(204,574)	229,295	194,872	3,409	4,419	2,008	0	0	0	0	0	(140,288)

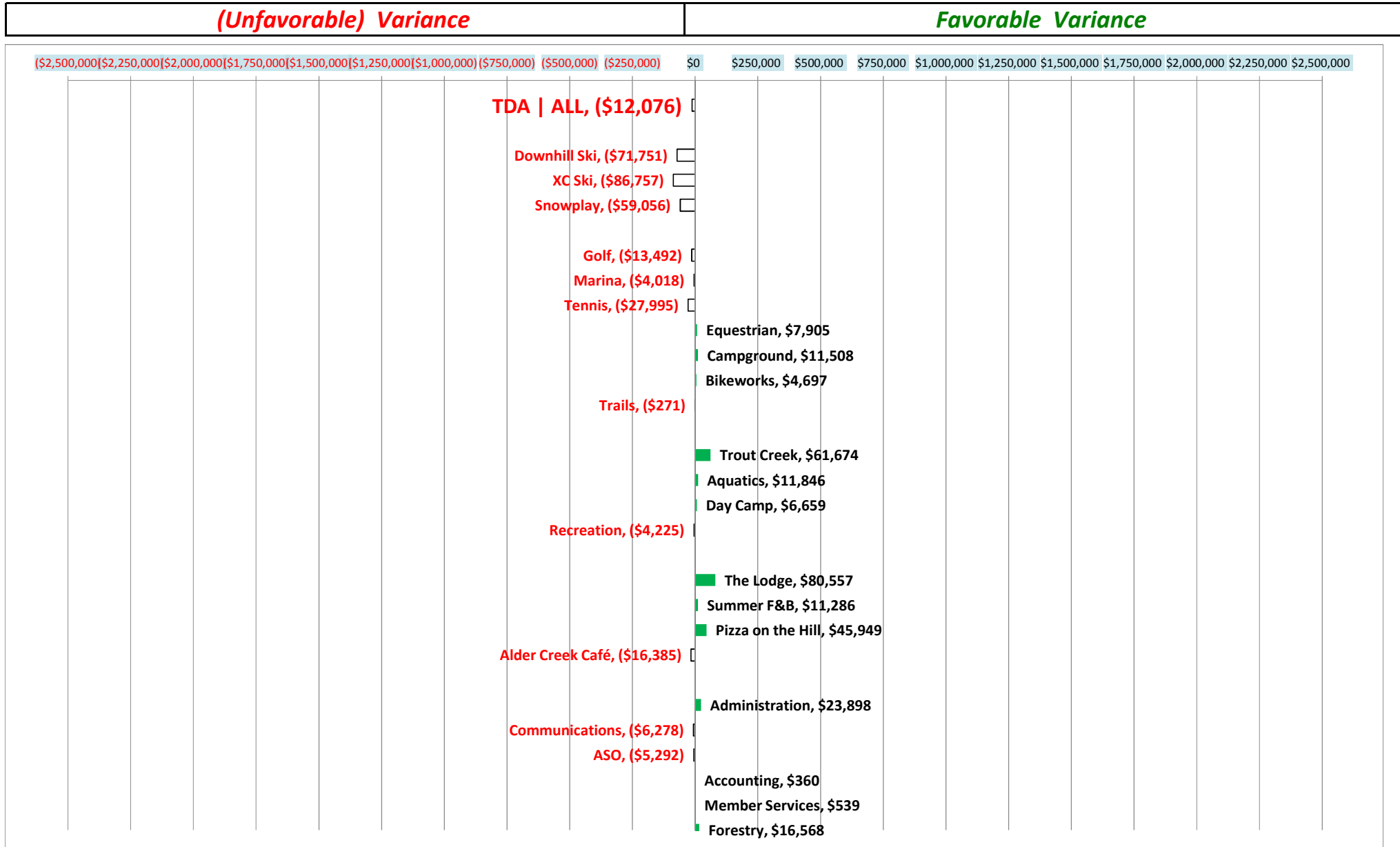




**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report**      (operating revenue - operating costs = NOR)  
 Year to Date July 2018



# Tahoe Donner Association Operating Revenue Variances Report Year to Date July 2018



**Tahoe Donner Association**  
**Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)**

**Year to Date July 2018**

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

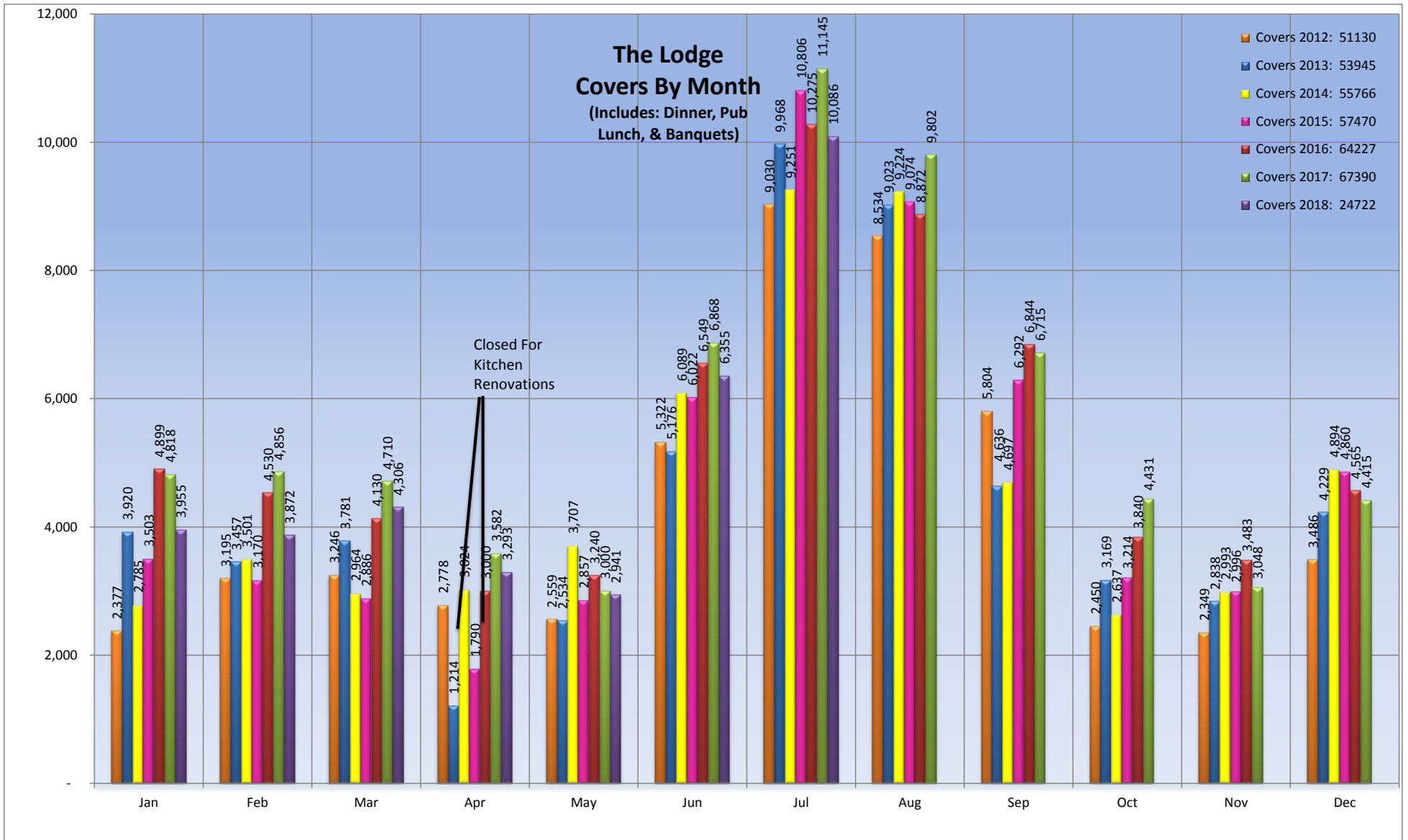
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ 3,409	\$ 4,419	\$ 2,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (140,288)
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	11,402	812	-	-	-	-	-	(168,999)
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	(6,334)	6,015	-	-	-	-	-	(3,252)
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	(1,025)	(8)	-	-	-	-	-	(36,958)
Golf Operations	322	(1,160)	(312)	2,056	3,609	3,754	(32,246)	-	-	-	-	-	(23,978)
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	(9,017)	1,430	-	-	-	-	-	31,365
Marina	(121)	(629)	(300)	(3,532)	(3,210)	409	13,473	-	-	-	-	-	6,089
Tennis	(24)	(375)	(360)	(40,844)	1,885	(868)	(141)	-	-	-	-	-	(40,727)
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	5,901	3,797	-	-	-	-	-	8,057
Campground	(29)	(45)	164	193	(412)	744	6,602	-	-	-	-	-	7,218
Bikeworks	-	(58)	-	175	(1,055)	3,449	1,967	-	-	-	-	-	4,477
Trails	41	(426)	(707)	257	(2,684)	(1,449)	(8,401)	-	-	-	-	-	(13,369)
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	6,792	5,569	-	-	-	-	-	83,478
Aquatics	2,649	3,285	(990)	24,315	10,483	6,904	6,774	-	-	-	-	-	53,420
Day Camp	(9)	(8)	(60)	37	4,637	(2,321)	(3,704)	-	-	-	-	-	(1,429)
Recreation	4,432	2,344	3,998	3,997	3,874	(2,018)	(18,599)	-	-	-	-	-	(1,972)
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	38,792	52,404	-	-	-	-	-	69,336
Summer F&B	125	148	188	280	10,832	17,269	21,562	-	-	-	-	-	50,404
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	(1,120)	9,482	-	-	-	-	-	1,961
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	(7,966)	(3,962)	-	-	-	-	-	(25,384)
General	11,671	4,706	(19,554)	(28,677)	(18,191)	(28,841)	(4,481)	-	-	-	-	-	(83,367)
Administration	7,226	1,606	9,391	13,578	(14,444)	(12,606)	(95,843)	-	-	-	-	-	(91,094)
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	(879)	843	-	-	-	-	-	2,121
ASO	(1,344)	6,463	1,848	(971)	6,734	8,887	8,223	-	-	-	-	-	29,839
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	(3,577)	10,162	-	-	-	-	-	2,608
Accounting	(7,641)	7,043	3,124	(4,376)	604	2,997	1,651	-	-	-	-	-	3,401
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	(2,286)	116	-	-	-	-	-	(4,133)
Member Services	3,330	1,826	(945)	(5,112)	(571)	4,677	6,994	-	-	-	-	-	10,199
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	(24,091)	4,697	-	-	-	-	-	(34,491)
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	(2,677)	4,228	-	-	-	-	-	(2,050)
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	(480)	2,595	-	-	-	-	-	26,944

## Tahoe Donner Association Operating Revenue Variances Report

Year to Date July 2018

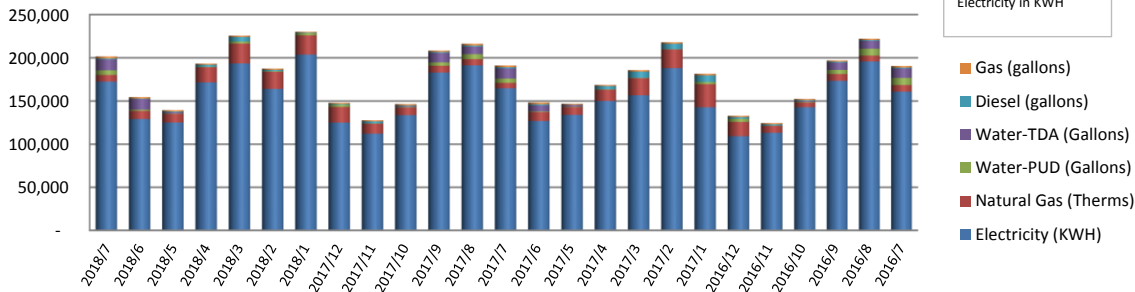
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
<b>TDA   ALL</b>	<b>\$ (458,790)</b>	<b>\$ (268,828)</b>	<b>\$ 343,492</b>	<b>\$ 212,358</b>	<b>\$ 34,273</b>	<b>\$ 20,899</b>	<b>\$ 104,520</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (12,076)</b>
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	563	450	-	-	-	-	-	(71,751)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	-	-	-	(86,757)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	5,471	(24,287)	-	-	-	-	-	(13,492)
Marina	-	-	-	(3,327)	(5,012)	(7,297)	11,618	-	-	-	-	-	(4,018)
Tennis	-	-	-	(39,708)	(1,795)	6,672	6,836	-	-	-	-	-	(27,995)
Equestrian	-	-	-	15	196	5,073	2,622	-	-	-	-	-	7,905
Campground	-	-	-	-	-	3,443	8,065	-	-	-	-	-	11,508
Bikeworks	-	-	-	3,881	(2,272)	2,438	650	-	-	-	-	-	4,697
Trails	-	-	-	-	15	(175)	(111)	-	-	-	-	-	(271)
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	868	4,245	-	-	-	-	-	61,674
Aquatics	-	-	24	21,078	(1,788)	(2,744)	(4,724)	-	-	-	-	-	11,846
Day Camp	-	-	-	15	240	924	5,480	-	-	-	-	-	6,659
Recreation	(400)	(400)	(300)	(15)	(700)	(1,597)	(813)	-	-	-	-	-	(4,225)
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	22,130	41,782	-	-	-	-	-	80,557
Summer F&B	-	-	-	-	(3,194)	4,531	9,948	-	-	-	-	-	11,286
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	1,146	22,418	-	-	-	-	-	45,949
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	(2,970)	(3,464)	-	-	-	-	-	(16,385)
Administration	2,205	842	6,872	4,628	18,376	(15,204)	6,178	-	-	-	-	-	23,898
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	(3,423)	(3,049)	-	-	-	-	-	(6,278)
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	862	3,739	-	-	-	-	-	(5,292)
Accounting	56	4	87	140	(4)	14	63	-	-	-	-	-	360
Member Services	(135)	(339)	(349)	325	105	526	406	-	-	-	-	-	539
Forestry	-	-	-	-	450	(350)	16,468	-	-	-	-	-	16,568



\* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations  
 \*\* The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations  
 \*\*\* All data excludes Lunch/Snack Bar (170 - Summer F&B)

## Tahoe Donner Association Energy Consumption - Last 25 Months



Water in 000 Gallons  
NatGas in Therms  
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

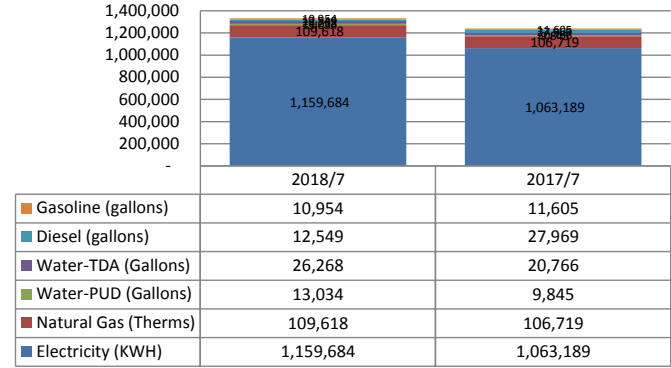
2018      07

▲      ▲

▼      ▼

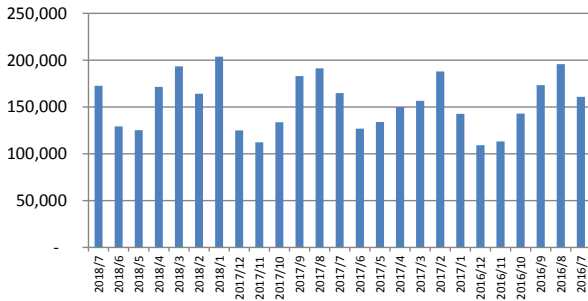
<b>Gasoline Cost / Gallon</b>  \$3.27   22%   3%	<b>Diesel Cost / Gallon</b>  \$3.70   28%   2%	<b>Propane Cost / Gallon</b>  \$2.92   32%   4%
LTM Trend Sparkline   \$Cost Current Mth   %Chg Same Mth PY   %Chg Last Month		

## Tahoe Donner Association Energy Consumption YTD

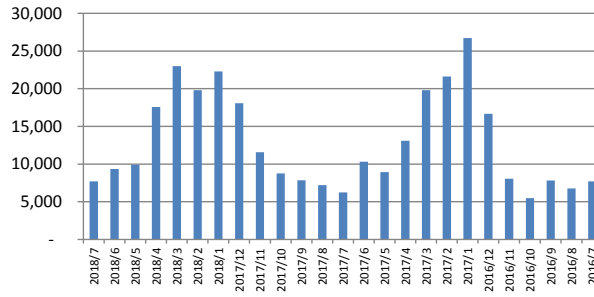


Data Available thru (yyyy/mm) - 2018/07  
 This Report is volumes not dollars  
 Note the scale varies with each Chart presented.

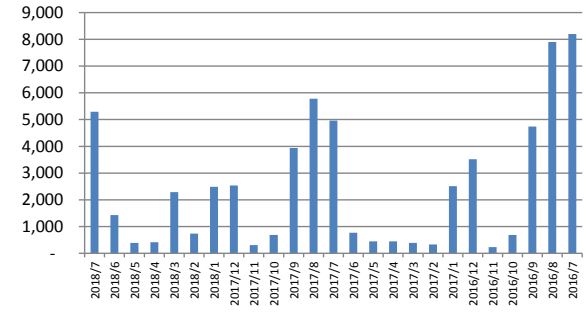
### Electricity (KWH)



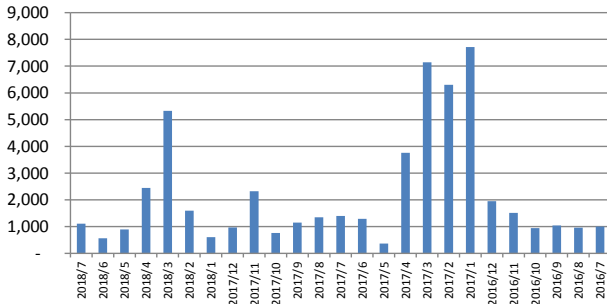
### Natural Gas (Therms)



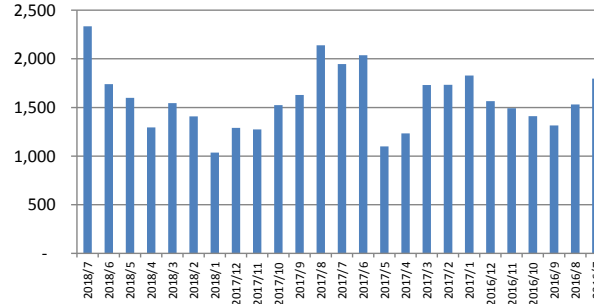
### Water-PUD (000 Gallons)



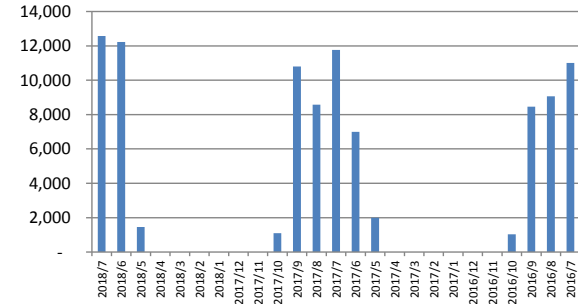
### Diesel (gallons)



### Gasoline (gallons)

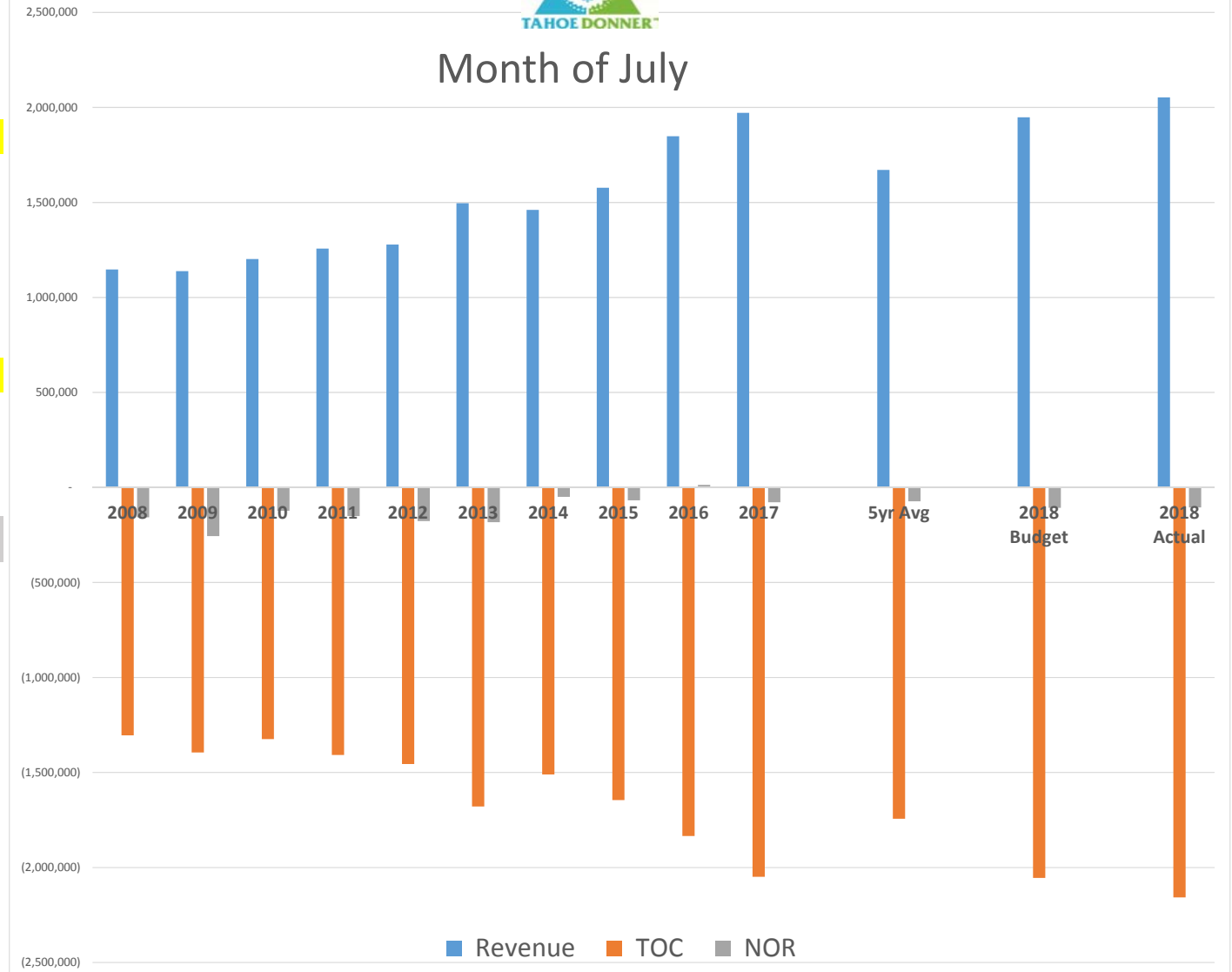


### Water-TDA (000 Gallons)





## Month of July



	Revenue	TOC	NOR
2008	1,147,585	(1,304,396)	(156,812)
2009	1,138,164	(1,394,178)	(256,014)
2010	1,202,003	(1,324,144)	(122,142)
2011	1,257,456	(1,407,522)	(150,065)
2012	1,278,533	(1,454,774)	(176,242)
2013	1,496,134	(1,678,623)	(182,488)
2014	1,460,553	(1,509,971)	(49,418)
2015	1,577,601	(1,645,002)	(67,400)
2016	1,848,599	(1,834,505)	14,093
2017	1,971,200	(2,049,214)	(78,014)
5yr Avg	1,670,817	(1,743,463)	(72,645)
2018 Budget	1,948,000	(2,055,000)	(107,000)
2018 Actual	2,052,520	(2,157,512)	(104,992)
Var to Bdg	104,520 5%	(102,512) -5%	2,008 2%
Var to PY	81,320 4%	(108,298) -5%	(26,978) -35%

PY Records  
New Record(s) *if applicable*

**Tahoe Donner Association  
Visitation Report  
for the month of July 2018**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
<b>48,867</b>	<b>48,600</b>	<b>54,070</b>	<b>267</b>	<b>1%</b>	<b>(5,203)</b>	<b>-10%</b>	<b>Private Amenities</b>	<b>125,807</b>	<b>130,500</b>	<b>131,243</b>	<b>(4,693)</b>	<b>-4%</b>	<b>(5,436)</b>	<b>-4%</b>	<b>210,800</b>
21,486	24,000	25,268	(2,514)	-10%	(3,782)	-15%	Trout Creek Rec Ctr	84,923	89,300	88,514	(4,377)	-5%	(3,591)	-4%	147,000
18,732	16,500	19,849	2,232	14%	(1,117)	-6%	Beach Club Marina	26,505	26,900	28,308	(395)	-1%	(1,803)	-6%	41,600
5,619	4,900	5,763	719	15%	(144)	-2%	Tennis Center	10,479	10,200	10,421	279	3%	58	1%	17,500
3,030	3,200	3,190	(170)	-5%	(160)	-5%	Day Camps	3,900	4,100	4,000	(200)	-5%	(100)	-3%	4,700
<b>38,041</b>	<b>38,615</b>	<b>37,242</b>	<b>(574)</b>	<b>-1%</b>	<b>799</b>	<b>2%</b>	<b>Public Amenities</b>	<b>154,474</b>	<b>166,965</b>	<b>183,974</b>	<b>(12,491)</b>	<b>-7%</b>	<b>(29,500)</b>	<b>-16%</b>	<b>259,960</b>
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
4,708	5,200	5,041	(492)	-9%	(333)	-7%	Golf Rounds	8,385	9,400	7,312	(1,015)	-11%	1,073	15%	19,200
715	710	699	5	1%	16	2%	Campground Campers	1,275	1,010	964	265	26%	311	32%	1,700
1,683	2,120	1,758	(437)	-21%	(75)	-4%	Equestrian Visitors	2,246	2,820	2,533	(574)	-20%	(287)	-11%	5,000
1,001	830	732	171	21%	269	37%	Bikeworks Rentals	1,559	1,110	909	449	40%	650	72%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
7,380	7,720	8,152	(340)	-4%	(772)	-9%	The Lodge Covers	30,792	31,950	34,650	(1,158)	-4%	(3,858)	-11%	54,700
7,217	8,130	6,935	(913)	-11%	282	4%	Summer Food and Bev	9,723	11,260	9,277	(1,537)	-14%	446	5%	20,000
11,563	9,784	9,165	1,779	18%	2,398	26%	Pizza on the Hill Covers	29,640	26,017	23,940	3,623	14%	5,700	24%	43,700
3,774	4,121	4,760	(347)	-8%	(986)	-21%	Alder Creek Café Covers	18,760	20,703	25,658	(1,943)	-9%	(6,898)	-27%	31,300
<b>86,908</b>	<b>87,215</b>	<b>91,312</b>	<b>(307)</b>	<b>0%</b>	<b>(4,404)</b>	<b>-5%</b>	<b>Amenities Total</b>	<b>280,281</b>	<b>297,465</b>	<b>315,217</b>	<b>(17,184)</b>	<b>-6%</b>	<b>(34,936)</b>	<b>-11%</b>	<b>470,760</b>
-	-	-	-	0%	-	0%	<b>HOA &amp; Amenities Support Services</b>	<b>6,473</b>	<b>6,473</b>	<b>6,473</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>6,473</b>
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-



Tahoe Donner Association  
Financial Highlights  
for the Month of July 2018  
variances presented as | Favorable Unfavorable  
8/17/2018

**Revenue \$ 2,052,500** | 104,500 / 5% to Budget  
| 81,300 / 4% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	41,800	14%	The Lodge. Strong banquets and regular business, compares favorably to PY by \$5k/1%.
r2	-24,300	-7%	Golf. Access and usage unfavorable by \$21k/9%. Compares favorably to PY by \$10k/5%. Smoke impacted.
r3	22,418	19%	POTH. Benefitting from increased lunch sales and banquet events.
r4	16,500	1647%	Forestry. Unbudgeted timber sales of \$17k.
r5	11,700	4%	Marina. Guest usage up \$8k/12%. F&B sales favorable to budget by \$3k/4%.
r6	9,900	10%	Summer F&B. Benefitting from allocation of employee housing revenue.
r7	8,100	32%	Campground. Creating greater awareness by using Reserve America website.
r8	6,800	11%	Tennis. Guest lesson revenue up \$6k to budget, flat to PY.
r9	6,200	65%	Administration. Interest up \$7k. Compares favorably to PY by \$4k.
r10	5,382	-	all other variances, net
tl	104,500	5%	

**Expense \$ 2,157,500** | -102,500 / -5% to Budget  
| -108,300 / -5% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-102,022	-167%	Administration. Incentive Program accrual.
e2	-17,800	-17%	Recreation. Concert expense unfavorable \$9k/12% to budget. Payroll unfavorable \$6k/29%, flat to PY.
e3	-12,900	-13%	POTH. Increased revenue/volume increases cost of goods sold and payroll to service.
e4	-11,800	-9%	Forestry. Timing variances between months.
e5	11,600	11%	Summer F&B. Payroll down \$6k/12% to budget, compares favorably \$8k/14% to PY.
e6	11,500	20%	Aquatics. Payroll savings due to reduced visitation. Down \$13k/29% to budget.
e7	10,600	4%	The Lodge. Payroll down \$12k/8% to budget, compares favorably \$20k/12% to PY.
e8	10,200	18%	Information Technology. Timing variances between months.
e9	-9,200	11%	Day Camps. Payroll unfavorable to budget \$7k/11%, budget spread issue.
e10	7,322	-	all other variances, net (primarily timing variances between months)
tl	-102,500	-5%	

*(102,500) Expense Variances to BDG co-wide recap*

5,400	2%	Cogs
-85,400	-8%	Payroll Direct
15,900	-2%	Payroll Burden
-38,400	-8%	Expenses

*(108,300) Expense Variances to Prior Year, co-wide*

1,200	0%	Cogs
-131,200	-13%	Payroll Direct
-5,300	-2%	Payroll Burden
27,000	5%	Expenses

**NOR \$ (105,000)** | 2,000 / 2% to Budget  
| -27,000 / -35% to Prior Year

## Tahoe Donner Association Financial Highlights

Year to Date July 2018 { 7 of 12 months }

variances presented as | Favorable -Unfavorable

8/17/2018

**Revenue \$ 8,019,900** | -12,100 / 0% to Budget  
| -982,900 / -11% to Prior Year

*Variance amount & % versus Budget for the Dept*

r1	-86,800	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and Rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r2	80,557	6%	The Lodge. Benefitting from strong banquet sales, up \$41k/23% to budget. Revenue flat to PY.
r3	-72,800	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r4	61,700	11%	Trout Creek. Benefitting from \$60k re-allocation of 17/18 Recreation Fee.
r5	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r6	46,000	15%	Pizza on the Hill. Good momentum throughout the winter season, continuing through summer.
r7	23,500	12%	Tennis. Negatively impacted by re-allocation of 17/18 Recreation Fee.
r8	23,900	16%	Administration. Interest income up \$44k to budget, offset by decrease in delinquency fees, lien fees, and late charges.
r9	16,600	828%	Forestry. Unbudgeted timber sales.
r10	-45,657	-	all other variances, net
tl	-12,100	0%	

**Expense \$ 11,123,200** | -128,200 / -1% to Budget  
| 71,900 / 1% to Prior Year

*Variance amount & % versus Budget for the Dept*

e1	-115,000	-27%	Administration. Incentive Program accrual.
e2	-97,200	-5%	Downhill Ski. Payroll unfavorable to budget \$83k/7%, favorable \$189k/13% pytd.
e3	83,500	16%	Cross Country. Reduced costs due to limited operations. Down \$161,000/26% pytd.
e4	-83,400	-17%	General. Board expense up \$69k/693% to budget. Legal Services up \$28k/44%.
e5	-51,100	-13%	Forestry. Timing variances between months.
e6	-44,000	-13%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e7	41,600	24%	Aquatics. Mix of payroll savings and timing of other expenses.
e8	39,100	19%	Summer F&B. Payroll savings of \$29k/25%. All other variances net.
e9	35,100	14%	ASO. Payroll favorable to budget \$35k/15%, position vacancies.
e10	63,200	1%	all other variances, net (mix of timing variances between months and real savings).
tl	-128,200	-1%	

(128,200) Expense Variances to BDG co-wide recap

10,500	1%	Cogs
-162,100	-3%	Payroll Direct
176,300	7%	Payroll Burden
-152,900	-5%	Expenses

71,900 Expense Variances to Prior Year, co-wide

118,000	12%	Cogs
-266,000	-5%	Payroll Direct
110,300	7%	Payroll Burden
109,600	4%	Expenses

**NOR \$ (3,103,300)** | -140,300 / -5% to Budget  
| -911,000 / -42% to Prior Year



**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
for the month of July 2018



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 2,052,520	\$ 1,948,000	\$ 1,971,200	\$ 104,520	5%	\$ 81,320	4%	<b>Revenue</b>	\$ 1,974,125	\$ 80,715	4%	\$ 70,021	4%	\$ 78,395	\$ 23,805	44%	\$ 11,299	17%
166,000	166,000	166,000	-	0%	-	0%	Recreation Fee	166,000	-	0%	-	0%	-	-	0%	-	0%
608,777	625,360	582,956	(16,583)	-3%	25,821	4%	Access & Use Fees	608,777	(16,583)	-3%	25,821	4%	-	-	0%	-	0%
685,333	627,930	668,285	57,403	9%	17,048	3%	Food and Beverage	693,318	65,188	10%	25,032	4%	(7,985)	(7,785)	3892%	(7,985)	0%
99,797	79,470	89,597	20,327	26%	10,199	11%	Retail Product	80,443	3,973	5%	(5,373)	-6%	19,354	16,354	545%	15,573	412%
413,679	381,050	382,571	32,629	9%	31,108	8%	Lessons & Rentals	413,679	32,629	9%	31,108	8%	-	-	0%	-	0%
78,934	68,190	81,791	10,744	16%	(2,856)	-3%	Other	11,908	(4,492)	-27%	(6,567)	-36%	67,026	15,236	29%	3,711	6%
<b>(243,805)</b>	<b>(249,210)</b>	<b>(244,985)</b>	<b>5,405</b>	<b>2%</b>	<b>1,180</b>	<b>0%</b>	<b>Cost of Goods Sold</b>	<b>(243,805)</b>	<b>5,405</b>	<b>2%</b>	<b>1,180</b>	<b>0%</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>(1,112,352)</b>	<b>(1,026,964)</b>	<b>(981,165)</b>	<b>(85,388)</b>	<b>-8%</b>	<b>(131,188)</b>	<b>-13%</b>	<b>Payroll Direct</b>	<b>(690,595)</b>	<b>(4,502)</b>	<b>-1%</b>	<b>(850)</b>	<b>0%</b>	<b>(421,757)</b>	<b>(80,886)</b>	<b>-24%</b>	<b>(130,337)</b>	<b>-45%</b>
<b>(252,945)</b>	<b>(268,884)</b>	<b>(247,690)</b>	<b>15,939</b>	<b>6%</b>	<b>(5,254)</b>	<b>-2%</b>	<b>Payroll Burden</b>	<b>(161,282)</b>	<b>11,630</b>	<b>7%</b>	<b>13,662</b>	<b>8%</b>	<b>(91,663)</b>	<b>4,309</b>	<b>4%</b>	<b>(18,916)</b>	<b>-26%</b>
<b>(1,365,297)</b>	<b>(1,295,848)</b>	<b>(1,228,855)</b>	<b>(69,449)</b>	<b>-5%</b>	<b>(136,442)</b>	<b>-11%</b>	<b>Payroll Total</b>	<b>(851,877)</b>	<b>7,128</b>	<b>1%</b>	<b>12,812</b>	<b>1%</b>	<b>(513,420)</b>	<b>(76,577)</b>	<b>-18%</b>	<b>(149,254)</b>	<b>-41%</b>
<b>(548,410)</b>	<b>(509,942)</b>	<b>(575,375)</b>	<b>(38,468)</b>	<b>-8%</b>	<b>26,964</b>	<b>5%</b>	<b>Expenses</b>	<b>(351,908)</b>	<b>(30,424)</b>	<b>-9%</b>	<b>(14,117)</b>	<b>-4%</b>	<b>(196,503)</b>	<b>(8,045)</b>	<b>-4%</b>	<b>41,081</b>	<b>17%</b>
(22,514)	(25,363)	(43,905)	2,849	11%	21,391	49%	Personnel Costs	(11,445)	1,918	14%	1,465	11%	(11,068)	932	8%	19,927	64%
(81,304)	(86,035)	(85,641)	4,731	5%	4,336	5%	Utilities	(67,533)	(918)	-1%	(3,407)	-5%	(13,771)	5,649	29%	7,744	36%
(10,930)	(11,020)	(9,329)	90	1%	(1,601)	-17%	Fuel Costs	(6,067)	(1,587)	-35%	(642)	-12%	(4,863)	1,677	26%	(960)	-25%
(246,959)	(220,908)	(234,518)	(26,051)	-12%	(12,442)	-5%	Supplies	(174,963)	(27,636)	-19%	(34,477)	-25%	(71,997)	1,584	2%	22,035	23%
(40,672)	(49,385)	(74,522)	8,713	18%	33,850	45%	Repairs & Maintenance	(25,260)	8,375	25%	35,428	58%	(15,412)	338	2%	(1,578)	-11%
(50,745)	(49,900)	(74,046)	(845)	-2%	23,300	31%	Forestry Land Maint	(650)	(550)	-550%	(650)	0%	(50,095)	(295)	-1%	23,950	32%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%	Insurance	(15,000)	(300)	-2%	(2,100)	-16%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(23,450)	(20,748)	512	2%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	512	2%	(2,190)	-11%
(41,967)	(33,780)	(33,187)	(8,187)	-24%	(8,780)	-26%	Credit Card Fees	(40,228)	(7,898)	-24%	(11,277)	-39%	(1,740)	(290)	-20%	2,496	59%
(16,071)	(7,617)	(11,024)	(8,454)	-111%	(5,046)	-46%	Licenses Permits Fees	(4,872)	(2,872)	-144%	(541)	-12%	(11,198)	(5,581)	-99%	(4,505)	-67%
15,190	26,716	36,744	(11,526)	43%	(21,554)	59%	All other expenses	(5,889)	1,045	15%	2,083	26%	21,080	(12,570)	37%	(23,637)	53%
<b>\$ (104,992)</b>	<b>\$ (107,000)</b>	<b>\$ (78,014)</b>	<b>\$ 2,008</b>	<b>2%</b>	<b>\$ (26,978)</b>	<b>35%</b>	<b>Net Operating Result</b>	<b>\$ 526,535</b>	<b>\$ 62,824</b>	<b>-14%</b>	<b>\$ 69,896</b>	<b>-15%</b>	<b>\$ (631,527)</b>	<b>\$ (60,816)</b>	<b>-11%</b>	<b>\$ (96,874)</b>	<b>-18%</b>
(2,157,512)	(2,055,000)	(2,049,214)	(102,512)	-5%	(108,298)	-5%	Total Operating Costs	(1,447,590)	(17,891)	-1%	(125)	0%	(709,922)	(84,621)	-14%	(108,172)	-18%
<b>107,000</b>	<b>107,000</b>	<b>96,000</b>	<b>-</b>	<b>0%</b>	<b>11,000</b>	<b>11%</b>	<b>Assessment Revenue</b>					<b>107,000</b>	<b>-</b>	<b>0%</b>	<b>11,000</b>	<b>11%</b>	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
<b>107,000</b>	<b>107,000</b>	<b>96,000</b>	<b>-</b>	<b>0%</b>	<b>11,000</b>	<b>11%</b>	<b>Net, Operating Fund Portion</b>					<b>107,000</b>	<b>-</b>	<b>0%</b>	<b>11,000</b>	<b>11%</b>	
<b>\$ 2,008</b>	<b>\$ -</b>	<b>\$ 17,986</b>	<b>\$ 2,008</b>	<b>NA</b>	<b>\$ (15,978)</b>	<b>-89%</b>	<b>Net Result</b>	<b>\$ 526,535</b>	<b>\$ 62,824</b>	<b>14%</b>	<b>\$ 69,896</b>	<b>-15%</b>	<b>\$ (524,527)</b>	<b>\$ (60,816)</b>	<b>-13%</b>	<b>\$ (85,874)</b>	<b>-20%</b>

**Tahoe Donner Association**  
**Operating Fund - Consolidated P&L by Component**  
For the seven months ending July 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 8,019,924	\$ 8,032,000	\$ 9,002,818	\$ (12,076)	0%	\$ (982,894)	-11%	<b>Revenue</b>	\$ 7,570,321	\$ (41,869)	-1%	\$ (986,281)	-12%	\$ 449,604	\$ 29,794	7%	\$ 3,387	1%
596,610	571,000	584,288	25,610	4%	12,322	2%	Recreation Fee	596,610	25,610	4%	12,322	2%	-	-	0%	-	0%
2,293,725	2,531,380	2,866,527	(237,655)	-9%	(572,802)	-20%	Access & Use Fees	2,293,725	(237,655)	-9%	(572,802)	-20%	-	-	0%	-	0%
2,370,377	2,300,160	2,517,267	70,217	3%	(146,890)	-6%	Food and Beverage	2,378,362	77,002	3%	(138,905)	-6%	(7,985)	(6,785)	565%	(7,985)	0%
342,961	311,840	373,965	31,121	10%	(31,004)	-8%	Retail Product	315,626	13,286	4%	(48,224)	-13%	27,334	17,834	188%	17,219	170%
1,887,876	1,824,060	2,122,190	63,816	3%	(234,314)	-11%	Lessons & Rentals	1,875,226	51,166	3%	(246,964)	-12%	12,650	12,650	0%	12,650	0%
528,375	493,560	538,582	34,815	7%	(10,207)	-2%	Other	110,771	28,721	35%	8,291	8%	417,604	6,094	1%	(18,498)	-4%
(906,066)	(916,586)	(1,024,044)	10,520	1%	117,977	12%	<b>Cost of Goods Sold</b>	(906,066)	10,520	1%	117,977	12%	-	-	0%	-	0%
(5,747,330)	(5,585,246)	(5,481,301)	(162,084)	-3%	(266,029)	-5%	<b>Payroll Direct</b>	(3,457,262)	(23,385)	-1%	102,051	3%	(2,290,668)	(138,699)	-6%	(368,080)	-19%
(1,472,191)	(1,648,511)	(1,582,510)	176,320	11%	110,319	7%	<b>Payroll Burden</b>	(901,438)	100,653	10%	177,042	16%	(570,754)	75,666	12%	(66,723)	-13%
(7,219,521)	(7,233,757)	(7,063,811)	14,236	0%	(155,710)	-2%	<b>Payroll Total</b>	(4,358,699)	77,269	2%	279,092	6%	(2,860,822)	(63,033)	-2%	(434,802)	-18%
(2,997,625)	(2,844,657)	(3,107,223)	(152,968)	-5%	109,598	4%	<b>Expenses</b>	(1,821,380)	(46,184)	-3%	35,032	2%	(1,176,245)	(106,784)	-10%	74,566	6%
(246,245)	(267,032)	(265,125)	20,787	8%	18,880	7%	Personnel Costs	(166,477)	15,065	8%	1,996	1%	(79,768)	5,722	7%	16,884	17%
(538,726)	(526,635)	(530,861)	(12,091)	-2%	(7,866)	-1%	Utilities	(403,814)	(15,289)	-4%	(25,619)	-7%	(134,912)	3,198	2%	17,754	12%
(85,691)	(93,500)	(114,199)	7,809	8%	28,508	25%	Fuel Costs	(57,568)	3,602	6%	23,290	29%	(28,123)	4,207	13%	5,218	16%
(732,801)	(689,818)	(860,356)	(42,983)	-6%	127,555	15%	Supplies	(515,510)	(32,659)	-7%	4,131	1%	(217,290)	(10,323)	-5%	123,424	36%
(384,828)	(385,672)	(457,691)	844	0%	72,863	16%	Repairs & Maintenance	(263,507)	7,903	3%	41,578	14%	(121,321)	(7,059)	-6%	31,285	21%
(70,293)	(59,800)	(233,213)	(10,493)	-18%	162,920	70%	Forestry Land Maint	(2,012)	(712)	-55%	(2,012)	0%	(68,282)	(9,782)	-17%	164,932	71%
(290,500)	(288,400)	(273,000)	(2,100)	-1%	(17,500)	-6%	Insurance	(189,000)	(2,100)	-1%	(2,100)	-1%	(101,500)	-	0%	(15,400)	-18%
(160,566)	(161,150)	(145,236)	584	0%	(15,330)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(160,566)	584	0%	(15,330)	-11%
(178,929)	(160,450)	(187,012)	(18,479)	-12%	8,083	4%	Credit Card Fees	(167,936)	(15,906)	-10%	7,277	4%	(10,993)	(2,573)	-31%	806	7%
(77,540)	(53,658)	(52,069)	(23,882)	-45%	(25,471)	-49%	Licenses Permits Fees	(24,529)	(2,879)	-13%	(5,518)	-29%	(53,011)	(21,003)	-66%	(19,953)	-60%
(231,506)	(158,542)	11,539	(72,964)	-46%	(243,045)	2106%	All other expenses	(31,028)	(3,210)	-12%	(7,991)	-35%	(200,477)	(69,753)	-53%	(235,054)	680%
\$ (3,103,288)	\$ (2,963,000)	\$ (2,192,259)	\$ (140,288)	5%	\$ (911,029)	42%	<b>Net Operating Result</b>	\$ 484,175	\$ (265)	0%	\$ (554,180)	-53%	\$ (3,587,463)	\$ (140,023)	-4%	\$ (356,849)	-11%
(11,123,212)	(10,995,000)	(11,195,077)	(128,212)	-1%	71,865	1%	<i>Total Operating Costs</i>	(7,086,145)	41,605	1%	432,101	6%	(4,037,067)	(169,817)	-4%	(360,236)	-10%
9,177,000	9,177,000	9,256,000	-	0%	(79,000)	-1%	<b>Assessment Revenue</b>					9,177,000	-	0%	(79,000)	-1%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
2,963,000	2,963,000	3,268,000	-	0%	(305,000)	-9%	<b>Net, Operating Fund Portion</b>					2,963,000	-	0%	(305,000)	-9%	
\$ (140,288)	\$ -	\$ 1,075,741	\$ (140,288)	NA	\$ (1,216,029)	-113%	<b>Net Result</b>	\$ 484,175	\$ (265)	0%	\$ (554,180)	-53%	\$ (624,463)	\$ (140,023)	-29%	\$ (661,849)	1770%

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
for the month of July 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 350,574	\$ 347,202	\$ 389,307	\$ 3,372	1%	\$ (38,733)	-10%	<b>Private Amenities</b>	\$ 868,043	\$ 22,643	3%	\$ 11,296	1%	\$ (517,469)	\$ (19,271)	-4%	\$ (50,029)	-11%
61,264	55,695	57,922	5,569	10%	3,342	6%	Trout Creek Rec Ctr	151,345	4,245	3%	11,993	9%	(90,081)	1,324	1%	(8,650)	-11%
(660)	(7,434)	370	6,774	91%	(1,031)	-278%	Aquatics	44,676	(4,724)	-10%	19	0%	(45,336)	11,498	20%	(1,050)	-2%
179,270	165,797	180,421	13,473	8%	(1,151)	-1%	Beach Club Marina	296,618	11,618	4%	951	0%	(117,348)	1,855	2%	(2,103)	-2%
12,511	12,651	20,095	(141)	-1%	(7,584)	-38%	Tennis Center	66,936	6,836	11%	(2,116)	-3%	(54,426)	(6,977)	-15%	(5,468)	-11%
72,420	76,124	77,480	(3,704)	-5%	(5,061)	-7%	Day Camps	162,480	5,480	3%	9,913	6%	(90,061)	(9,185)	-11%	(14,974)	-20%
25,770	44,369	53,018	(18,599)	-42%	(27,248)	-51%	Recreation Programs	145,987	(813)	-1%	(9,464)	-6%	(120,217)	(17,786)	-17%	(17,784)	-17%
<b>175,961</b>	<b>116,509</b>	<b>67,333</b>	<b>59,452</b>	<b>51%</b>	<b>108,629</b>	<b>161%</b>	<b>Public Amenities</b>	<b>1,106,082</b>	<b>58,072</b>	<b>6%</b>	<b>58,725</b>	<b>6%</b>	<b>(930,121)</b>	<b>1,380</b>	<b>0%</b>	<b>49,903</b>	<b>5%</b>
(50,031)	(50,843)	(47,897)	812	2%	(2,134)	-4%	Downhill Ski	450	450	0%	151	51%	(50,481)	362	1%	(2,286)	-5%
(16,242)	(22,257)	(25,997)	6,015	27%	9,755	38%	Cross Country Ski	-	-	0%	-	0%	(16,242)	6,015	27%	9,755	38%
(2,292)	(2,284)	(2,247)	(8)	0%	(45)	-2%	Snowplay	-	-	0%	-	0%	(2,292)	(8)	0%	(45)	-2%
108,327	139,144	88,773	(30,817)	-22%	19,554	22%	Golf	303,113	(24,287)	-7%	1,794	1%	(194,786)	(6,530)	-3%	17,760	8%
17,665	11,063	9,615	6,602	60%	8,050	84%	Campground	33,065	8,065	32%	10,070	44%	(15,400)	(1,463)	-11%	(2,020)	-15%
38,699	34,902	24,712	3,797	11%	13,987	57%	Equestrian	103,122	2,622	3%	12,347	14%	(64,422)	1,176	2%	1,640	2%
11,270	9,303	7,337	1,967	21%	3,933	54%	Bikeworks	36,250	650	2%	(1,330)	-4%	(24,980)	1,317	5%	5,263	17%
(32,201)	(23,800)	(27,561)	(8,401)	-35%	(4,640)	-17%	Trails	199	(111)	-36%	199	0%	(32,400)	(8,290)	-34%	(4,839)	-18%
69,281	16,877	45,790	52,404	311%	23,491	51%	The Lodge	344,782	41,782	14%	4,602	1%	(275,501)	10,622	4%	18,889	6%
15,682	(5,880)	(6,452)	21,562	367%	22,134	343%	Summer Food and Bev	107,948	9,948	10%	11,320	12%	(92,266)	11,614	11%	10,815	10%
24,437	14,955	5,169	9,482	63%	19,267	373%	Pizza on the Hill	139,418	22,418	19%	29,444	27%	(114,981)	(12,936)	-13%	(10,177)	-10%
(8,633)	(4,671)	(3,909)	(3,962)	-85%	(4,724)	-121%	Alder Creek Café	37,736	(3,464)	-8%	(9,871)	-21%	(46,369)	(498)	-1%	5,147	10%
<b>526,535</b>	<b>463,711</b>	<b>456,639</b>	<b>62,824</b>	<b>14%</b>	<b>69,896</b>	<b>15%</b>	<b>Amenities Total</b>	<b>1,974,125</b>	<b>80,715</b>	<b>4%</b>	<b>70,021</b>	<b>4%</b>	<b>(1,447,590)</b>	<b>(17,891)</b>	<b>-1%</b>	<b>(125)</b>	<b>0%</b>
<b>(631,527)</b>	<b>(570,711)</b>	<b>(534,653)</b>	<b>(60,816)</b>	<b>-11%</b>	<b>(96,874)</b>	<b>-18%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>78,395</b>	<b>23,805</b>	<b>44%</b>	<b>11,299</b>	<b>17%</b>	<b>(709,922)</b>	<b>(84,621)</b>	<b>-14%</b>	<b>(108,172)</b>	<b>-18%</b>
(68,522)	(64,041)	(53,683)	(4,481)	-7%	(14,838)	-28%	General	-	-	0%	-	0%	(68,522)	(4,481)	-7%	(14,838)	-28%
(147,453)	(51,610)	(41,123)	(95,843)	-186%	(106,330)	-259%	Administration	15,668	6,178	65%	(958)	-6%	(163,122)	(102,022)	-167%	(105,373)	-182%
(38,582)	(39,425)	(30,481)	843	2%	(8,102)	-27%	Communications	15,951	(3,049)	-16%	(2,801)	-15%	(54,533)	3,892	7%	(5,301)	-11%
(45,391)	(55,553)	(50,835)	10,162	18%	5,444	11%	Information Tech	-	-	0%	-	0%	(45,391)	10,162	18%	5,444	11%
(64,197)	(65,848)	(47,940)	1,651	3%	(16,257)	-34%	Accounting	763	63	9%	(91)	-11%	(64,960)	1,588	2%	(16,166)	-33%
(29,439)	(29,555)	(40,953)	116	0%	11,514	28%	Human Resources	-	-	0%	-	0%	(29,439)	116	0%	11,514	28%
(8,170)	(16,393)	2,797	8,223	50%	(10,967)	-392%	Architectural Standards	25,439	3,739	17%	(540)	-2%	(33,609)	4,484	12%	(10,427)	-45%
(15,416)	(22,410)	(20,044)	6,994	31%	4,628	23%	Member Services	3,106	406	15%	(479)	-13%	(18,522)	6,588	26%	5,107	22%
(23,454)	(27,682)	(23,883)	4,228	15%	428	2%	Risk & Facility Admin	-	-	0%	-	0%	(23,454)	4,228	15%	428	2%
(124,357)	(129,054)	(168,845)	4,697	4%	44,487	26%	Forestry	17,468	16,468	1647%	16,168	1244%	(141,825)	(11,771)	-9%	28,320	17%
(66,545)	(69,140)	(59,665)	2,595	4%	(6,879)	-12%	Maintenance	-	-	0%	-	0%	(66,545)	2,595	4%	(6,879)	-12%
<b>\$ (104,992)</b>	<b>\$ (107,000)</b>	<b>\$ (78,014)</b>	<b>\$ 2,008</b>	<b>2%</b>	<b>\$ (26,978)</b>	<b>-35%</b>	<b>TDA Operating Fund</b>	<b>\$ 2,052,520</b>	<b>\$ 104,520</b>	<b>5%</b>	<b>\$ 81,320</b>	<b>4%</b>	<b>\$ (2,157,512)</b>	<b>\$ (102,512)</b>	<b>-5%</b>	<b>\$ (108,298)</b>	<b>-5%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
For the seven months ending July 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 267,287	\$ 168,429	\$ 304,872	\$ 98,858	59%	\$ (37,585)	-12%	<b>Private Amenities</b>	\$ 1,652,401	\$ 43,941	3%	\$ 45,984	3%	\$ (1,385,114)	\$ 54,917	4%	\$ (83,569)	-6%
93,764	10,286	108,515	83,478	812%	(14,751)	-14%	Trout Creek Rec Ctr	632,874	61,674	11%	20,991	3%	(539,111)	21,803	4%	(35,742)	-7%
12,952	(40,468)	(13,514)	53,420	132%	26,465	196%	Aquatics	147,546	11,846	9%	14,438	11%	(134,594)	41,574	24%	12,027	8%
153,357	147,268	166,981	6,089	4%	(13,623)	-8%	Beach Club Marina	409,982	(4,018)	-1%	5,043	1%	(256,625)	10,107	4%	(18,666)	-8%
(31,744)	8,983	(24,939)	(40,727)	-453%	(6,806)	-27%	Tennis Center	103,005	(27,995)	-21%	(771)	-1%	(134,749)	(12,732)	-10%	(6,034)	-5%
46,560	47,989	52,951	(1,429)	-3%	(6,391)	-12%	Day Camps	208,659	6,659	3%	15,197	8%	(162,099)	(8,088)	-5%	(21,589)	-15%
(7,601)	(5,629)	14,878	(1,972)	-35%	(22,479)	-151%	Recreation Programs	150,335	(4,225)	-3%	(8,914)	-6%	(157,937)	2,252	1%	(13,565)	-9%
<b>216,888</b>	<b>316,011</b>	<b>733,483</b>	<b>(99,123)</b>	<b>-31%</b>	<b>(516,595)</b>	<b>-70%</b>	<b>Public Amenities</b>	<b>5,917,919</b>	<b>(85,811)</b>	<b>-1%</b>	<b>(1,032,265)</b>	<b>-15%</b>	<b>(5,701,031)</b>	<b>(13,312)</b>	<b>0%</b>	<b>515,670</b>	<b>8%</b>
470,811	639,810	964,685	(168,999)	-26%	(493,875)	-51%	Downhill Ski	2,352,149	(71,751)	-3%	(768,751)	-25%	(1,881,339)	(97,249)	-5%	274,876	13%
183,410	186,662	300,003	(3,252)	-2%	(116,594)	-39%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(449,834)	83,504	16%	160,750	26%
44,277	81,235	148,896	(36,958)	-45%	(104,619)	-70%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(84,666)	22,099	21%	15,357	15%
(138,723)	(146,111)	(225,986)	7,388	5%	87,263	39%	Golf	529,908	(13,492)	-2%	87,225	20%	(668,631)	20,880	3%	38	0%
4,961	(2,257)	(7,322)	7,218	320%	12,283	168%	Campground	48,308	11,508	31%	15,907	49%	(43,347)	(4,290)	-11%	(3,624)	-9%
(34,653)	(42,710)	(54,649)	8,057	19%	19,995	37%	Equestrian	137,105	7,905	6%	19,305	16%	(171,759)	151	0%	690	0%
6,984	2,507	(2,813)	4,477	179%	9,797	348%	Bikeworks	69,197	4,697	7%	6,399	10%	(62,213)	(220)	0%	3,398	5%
(95,319)	(81,950)	(72,725)	(13,369)	-16%	(22,595)	-31%	Trails	259	(271)	-51%	259	0%	(95,578)	(13,098)	-16%	(22,854)	-31%
(89,301)	(158,637)	(154,216)	69,336	44%	64,915	42%	The Lodge	1,323,157	80,557	6%	(4,877)	0%	(1,412,458)	(11,221)	-1%	69,792	5%
(22,270)	(72,674)	(53,507)	50,404	69%	31,237	58%	Summer Food and Bev	147,286	11,286	8%	20,422	16%	(169,556)	39,118	19%	10,815	6%
(31,932)	(33,893)	(42,539)	1,961	6%	10,607	25%	Pizza on the Hill	357,749	45,949	15%	56,478	19%	(389,680)	(43,987)	-13%	(45,871)	-13%
(81,355)	(55,971)	(66,345)	(25,384)	-45%	(15,010)	-23%	Alder Creek Café	190,615	(16,385)	-8%	(67,313)	-26%	(271,970)	(8,999)	-3%	52,303	16%
<b>484,175</b>	<b>484,440</b>	<b>1,038,356</b>	<b>(265)</b>	<b>0%</b>	<b>(554,180)</b>	<b>-53%</b>	<b>Amenities Total</b>	<b>7,570,321</b>	<b>(41,869)</b>	<b>-1%</b>	<b>(986,281)</b>	<b>-12%</b>	<b>(7,086,145)</b>	<b>41,605</b>	<b>1%</b>	<b>432,101</b>	<b>6%</b>
<b>(3,587,463)</b>	<b>(3,447,440)</b>	<b>(3,230,614)</b>	<b>(140,023)</b>	<b>-4%</b>	<b>(356,849)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>449,604</b>	<b>29,794</b>	<b>7%</b>	<b>3,387</b>	<b>1%</b>	<b>(4,037,067)</b>	<b>(169,817)</b>	<b>-4%</b>	<b>(360,236)</b>	<b>-10%</b>
(587,580)	(504,213)	(503,939)	(83,367)	-17%	(83,642)	-17%	General	-	-	0%	-	0%	(587,580)	(83,367)	-17%	(83,642)	-17%
(374,213)	(283,119)	(242,797)	(91,094)	-32%	(131,416)	-54%	Administration	172,108	23,898	16%	(23,822)	-12%	(546,320)	(114,991)	-27%	(107,593)	-25%
(293,145)	(295,266)	(212,342)	2,121	1%	(80,803)	-38%	Communications	120,722	(6,278)	-5%	2,691	2%	(413,867)	8,399	2%	(83,494)	-25%
(380,731)	(383,339)	(363,792)	2,608	1%	(16,939)	-5%	Information Tech	-	-	0%	-	0%	(380,731)	2,608	1%	(16,939)	-5%
(457,303)	(460,704)	(398,232)	3,401	1%	(59,072)	-15%	Accounting	3,260	360	12%	(527)	-14%	(460,563)	3,041	1%	(58,544)	-15%
(214,593)	(210,460)	(187,542)	(4,133)	-2%	(27,050)	-14%	Human Resources	-	-	0%	-	0%	(214,593)	(4,133)	-2%	(27,050)	-14%
(98,127)	(127,966)	(77,602)	29,839	23%	(20,524)	-26%	Architectural Standards	110,008	(5,292)	-5%	10,744	11%	(208,134)	35,132	14%	(31,268)	-18%
(122,866)	(133,065)	(112,235)	10,199	8%	(10,631)	-9%	Member Services	24,939	539	2%	(670)	-3%	(147,805)	9,660	6%	(9,961)	-7%
(195,013)	(192,963)	(159,253)	(2,050)	-1%	(35,760)	-22%	Risk & Facility Admin	-	-	0%	-	0%	(195,013)	(2,050)	-1%	(35,760)	-22%
(430,387)	(395,896)	(550,382)	(34,491)	-9%	119,995	22%	Forestry	18,568	16,568	828%	14,973	416%	(448,955)	(51,059)	-13%	105,022	19%
(433,505)	(460,449)	(422,498)	26,944	6%	(11,006)	-3%	Maintenance	-	-	0%	-	0%	(433,505)	26,944	6%	(11,006)	-3%
<b>\$ (3,103,288)</b>	<b>\$ (2,963,000)</b>	<b>\$ (2,192,259)</b>	<b>\$ (140,288)</b>	<b>-5%</b>	<b>\$ (911,029)</b>	<b>-42%</b>	<b>TDA Operating Fund</b>	<b>\$ 8,019,924</b>	<b>\$ (12,076)</b>	<b>0%</b>	<b>\$ (982,894)</b>	<b>-11%</b>	<b>\$ (11,123,212)</b>	<b>\$ (128,212)</b>	<b>-1%</b>	<b>\$ 71,865</b>	<b>1%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Four Winter Months (Jan-Apr) 2018**

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	<b>Private Amenities</b>	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
<b>421,874</b>	<b>657,122</b>	<b>1,242,439</b>	<b>(235,248)</b>	<b>-36%</b>	<b>(820,565)</b>	<b>-66%</b>	<b>Public Amenities</b>	<b>3,940,302</b>	<b>(193,698)</b>	<b>-5%</b>	<b>(1,306,064)</b>	<b>-25%</b>	<b>(3,518,428)</b>	<b>(41,550)</b>	<b>-1%</b>	<b>485,499</b>	<b>12%</b>
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
<b>371,543</b>	<b>535,777</b>	<b>1,183,312</b>	<b>(164,234)</b>	<b>-31%</b>	<b>(811,769)</b>	<b>-69%</b>	<b>Amenities Total</b>	<b>4,282,264</b>	<b>(156,536)</b>	<b>-4%</b>	<b>(1,272,736)</b>	<b>-23%</b>	<b>(3,910,721)</b>	<b>(7,698)</b>	<b>0%</b>	<b>460,967</b>	<b>11%</b>
<b>(1,845,667)</b>	<b>(1,859,777)</b>	<b>(1,773,761)</b>	<b>14,110</b>	<b>1%</b>	<b>(71,906)</b>	<b>-4%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>210,968</b>	<b>(15,232)</b>	<b>-7%</b>	<b>(8,569)</b>	<b>-4%</b>	<b>(2,056,635)</b>	<b>29,342</b>	<b>1%</b>	<b>(63,337)</b>	<b>-3%</b>
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
<b>\$ (1,474,124)</b>	<b>\$ (1,324,000)</b>	<b>\$ (590,449)</b>	<b>\$ (150,124)</b>	<b>11%</b>	<b>\$ (883,675)</b>	<b>-150%</b>	<b>TDA Operating Fund</b>	<b>\$ 4,493,232</b>	<b>\$ (171,768)</b>	<b>-4%</b>	<b>\$ (1,281,305)</b>	<b>-22%</b>	<b>\$ (5,967,356)</b>	<b>\$ 21,644</b>	<b>0%</b>	<b>\$ 397,630</b>	<b>6%</b>

**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Three Summer Months (May-Jul) 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 317,618	\$ 289,774	\$ 363,999	\$ 27,844	10%	\$ (46,381)	-13%	<b>Private Amenities</b>	\$ 1,310,439	\$ 6,779	1%	\$ 12,656	1%	\$ (992,822)	\$ 21,064	2%	\$ (59,038)	-6%
78,390	68,123	68,440	10,267	15%	9,951	15%	Trout Creek Rec Ctr	317,280	1,480	0%	18,685	6%	(238,889)	8,788	4%	(8,734)	-4%
(10,297)	(34,458)	(19,650)	24,161	70%	9,352	48%	Aquatics	78,444	(9,256)	-11%	3,505	5%	(88,741)	33,417	27%	5,847	6%
182,186	171,514	202,013	10,672	6%	(19,827)	-10%	Beach Club Marina	413,309	(691)	0%	(5,732)	-1%	(231,123)	11,363	5%	(14,095)	-6%
16,147	15,271	30,221	876	6%	(14,074)	-47%	Tennis Center	142,713	11,713	9%	(9,860)	-6%	(126,566)	(10,837)	-9%	(4,214)	-3%
46,911	48,299	54,052	(1,388)	-3%	(7,142)	-13%	Day Camps	208,644	6,644	3%	15,257	8%	(161,733)	(8,032)	-5%	(22,399)	-16%
4,282	21,025	28,923	(16,743)	-80%	(24,642)	-85%	Recreation Programs	150,050	(3,110)	-2%	(9,199)	-6%	(145,768)	(13,633)	-10%	(15,443)	-12%
<b>(204,986)</b>	<b>(341,111)</b>	<b>(508,956)</b>	<b>136,125</b>	<b>40%</b>	<b>303,970</b>	<b>60%</b>	<b>Public Amenities</b>	<b>1,977,617</b>	<b>107,887</b>	<b>6%</b>	<b>273,799</b>	<b>16%</b>	<b>(2,182,603)</b>	<b>28,238</b>	<b>1%</b>	<b>30,171</b>	<b>1%</b>
(155,502)	(163,669)	(179,681)	8,167	5%	24,179	13%	Downhill Ski	1,321	1,321	0%	(21)	-2%	(156,823)	6,846	4%	24,200	13%
(55,445)	(51,544)	(61,937)	(3,901)	-8%	6,492	10%	Cross Country Ski	201	201	0%	201	0%	(55,646)	(4,102)	-8%	6,291	10%
(8,336)	(6,852)	(8,091)	(1,484)	-22%	(245)	-3%	Snowplay	-	-	0%	-	0%	(8,336)	(1,484)	-22%	(245)	-3%
14,619	38,823	(54,135)	(24,204)	-62%	68,754	127%	Golf	527,883	(13,517)	-2%	86,582	20%	(513,264)	(10,687)	-2%	(17,828)	-4%
14,415	7,481	2,430	6,934	93%	11,986	493%	Campground	48,308	11,508	31%	15,907	49%	(33,892)	(4,573)	-16%	(3,921)	-13%
(7,237)	(20,622)	(33,484)	13,385	65%	26,248	78%	Equestrian	137,090	7,890	6%	19,610	17%	(144,327)	5,495	4%	6,637	4%
6,867	2,507	(277)	4,360	174%	7,144	2578%	Bikeworks	65,316	816	1%	2,518	4%	(58,449)	3,544	6%	4,627	7%
(72,754)	(60,220)	(55,341)	(12,534)	-21%	(17,413)	-31%	Trails	259	(271)	-51%	259	0%	(73,013)	(12,263)	-20%	(17,672)	-32%
105,489	5,894	(19,873)	99,595	1690%	125,362	631%	The Lodge	757,970	66,370	10%	89,777	13%	(652,480)	33,226	5%	35,585	5%
(17,336)	(66,998)	(49,191)	49,662	74%	31,855	65%	Summer Food and Bev	147,286	11,286	8%	20,422	16%	(164,621)	38,377	19%	11,433	6%
3,460	184	(15,752)	3,276	1780%	19,212	122%	Pizza on the Hill	217,845	26,745	14%	47,948	28%	(214,386)	(23,470)	-12%	(28,736)	-15%
(33,226)	(26,095)	(33,623)	(7,131)	-27%	397	1%	Alder Creek Café	74,139	(4,461)	-6%	(9,405)	-11%	(107,365)	(2,670)	-3%	9,801	8%
<b>112,632</b>	<b>(51,337)</b>	<b>(144,957)</b>	<b>163,969</b>	<b>319%</b>	<b>257,589</b>	<b>178%</b>	<b>Amenities Total</b>	<b>3,288,056</b>	<b>114,666</b>	<b>4%</b>	<b>286,455</b>	<b>10%</b>	<b>(3,175,425)</b>	<b>49,302</b>	<b>2%</b>	<b>(28,866)</b>	<b>-1%</b>
<b>(1,741,796)</b>	<b>(1,587,663)</b>	<b>(1,456,853)</b>	<b>(154,133)</b>	<b>-10%</b>	<b>(284,943)</b>	<b>-20%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>238,636</b>	<b>45,026</b>	<b>23%</b>	<b>11,956</b>	<b>5%</b>	<b>(1,980,432)</b>	<b>(199,159)</b>	<b>-11%</b>	<b>(296,899)</b>	<b>-18%</b>
(273,106)	(221,593)	(201,858)	(51,513)	-23%	(71,249)	-35%	General	-	-	0%	-	0%	(273,106)	(51,513)	-23%	(71,249)	-35%
(254,411)	(131,517)	(146,298)	(122,894)	-93%	(108,113)	-74%	Administration	61,860	9,350	18%	(4,522)	-7%	(316,271)	(132,244)	-72%	(103,591)	-49%
(110,402)	(123,743)	(81,514)	13,341	11%	(28,888)	-35%	Communications	74,309	15,309	26%	5,475	8%	(184,711)	(1,968)	-1%	(34,364)	-23%
(159,885)	(162,493)	(161,521)	2,608	2%	1,637	1%	Information Tech	-	-	0%	-	0%	(159,885)	2,608	2%	1,637	1%
(192,753)	(198,004)	(161,910)	5,251	3%	(30,843)	-19%	Accounting	1,373	73	6%	(293)	-18%	(194,125)	5,179	3%	(30,550)	-19%
(91,979)	(91,748)	(90,983)	(231)	0%	(996)	-1%	Human Resources	-	-	0%	-	0%	(91,979)	(231)	0%	(996)	-1%
(29,948)	(53,792)	(16,791)	23,844	44%	(13,156)	-78%	Architectural Standards	63,090	2,690	4%	(1,979)	-3%	(93,037)	21,155	19%	(11,177)	-14%
(43,105)	(54,205)	(40,521)	11,100	20%	(2,584)	-6%	Member Services	19,437	1,037	6%	(1,697)	-8%	(62,542)	10,063	14%	(887)	-1%
(76,704)	(82,285)	(73,630)	5,581	7%	(3,073)	-4%	Risk & Facility Admin	-	-	0%	-	0%	(76,704)	5,581	7%	(3,073)	-4%
(309,218)	(269,897)	(294,813)	(39,321)	-15%	(14,405)	-5%	Forestry	18,568	16,568	828%	14,973	416%	(327,785)	(55,888)	-21%	(29,378)	-10%
(200,287)	(198,386)	(187,015)	(1,901)	-1%	(13,272)	-7%	Maintenance	-	-	0%	-	0%	(200,287)	(1,901)	-1%	(13,272)	-7%
<b>\$ (1,629,164)</b>	<b>\$ (1,639,000)</b>	<b>\$ (1,601,810)</b>	<b>\$ 9,836</b>	<b>1%</b>	<b>\$ (27,354)</b>	<b>-2%</b>	<b>TDA Operating Fund</b>	<b>\$ 3,526,692</b>	<b>\$ 159,692</b>	<b>5%</b>	<b>\$ 298,411</b>	<b>9%</b>	<b>\$ (5,155,856)</b>	<b>\$ (149,856)</b>	<b>-3%</b>	<b>\$ (325,765)</b>	<b>-7%</b>



**Tahoe Donner Association**  
**Operating Fund - Summary P&L by Department**  
**For the Six Months (Nov-Apr) 2018**

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	<b>Private Amenities</b>	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
<b>(8,289)</b>	<b>378,305</b>	<b>1,291,289</b>	<b>(386,594)</b>	<b>-102%</b>	<b>(1,299,578)</b>	<b>-101%</b>	<b>Public Amenities</b>	<b>5,018,855</b>	<b>(260,613)</b>	<b>-5%</b>	<b>(1,736,584)</b>	<b>-26%</b>	<b>(5,027,144)</b>	<b>(125,981)</b>	<b>-3%</b>	<b>437,007</b>	<b>8%</b>
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
<b>(102,675)</b>	<b>200,760</b>	<b>1,228,843</b>	<b>(303,435)</b>	<b>-151%</b>	<b>(1,331,518)</b>	<b>-108%</b>	<b>Amenities Total</b>	<b>5,527,024</b>	<b>(222,444)</b>	<b>-4%</b>	<b>(1,708,704)</b>	<b>-24%</b>	<b>(5,629,699)</b>	<b>(80,991)</b>	<b>-1%</b>	<b>377,186</b>	<b>6%</b>
<b>(2,624,251)</b>	<b>(2,814,760)</b>	<b>(2,678,991)</b>	<b>190,509</b>	<b>7%</b>	<b>54,740</b>	<b>2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>302,430</b>	<b>4,430</b>	<b>1%</b>	<b>(12,432)</b>	<b>-4%</b>	<b>(2,926,681)</b>	<b>186,079</b>	<b>6%</b>	<b>67,172</b>	<b>2%</b>
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
<b>\$ (2,726,926)</b>	<b>\$ (2,614,000)</b>	<b>\$ (1,450,148)</b>	<b>\$ (112,926)</b>	<b>4%</b>	<b>\$ (1,276,778)</b>	<b>-88%</b>	<b>TDA Operating Fund</b>	<b>\$ 5,829,454</b>	<b>\$ (218,014)</b>	<b>-4%</b>	<b>\$ (1,721,136)</b>	<b>-23%</b>	<b>\$ (8,556,380)</b>	<b>\$ 105,088</b>	<b>1%</b>	<b>\$ 444,358</b>	<b>5%</b>

F07.5 N/A

**Tahoe Donner Association**  
**Operating Fund - NOR and Per Property Metrics**  
For the seven months ending July 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							<b># of Assessed Lots</b>	<b>6473</b>	<b>6473</b>	<b>6473</b>	-	0%	-	0%
<b>\$ 267,287</b>	<b>\$ 168,429</b>	<b>\$ 304,872</b>	<b>\$ 98,858</b>	<b>59%</b>	<b>\$ (37,585)</b>	<b>-12%</b>	<b>Private Amenities</b>	<b>\$ 41.29</b>	<b>\$ 26.02</b>	<b>\$ 47.10</b>	<b>\$ 15</b>	<b>59%</b>	<b>\$ (6)</b>	<b>-12%</b>
93,764	10,286	108,515	83,478	812%	(14,751)	-14%	Trout Creek Rec Ctg	14.49	1.59	16.76	13	812%	(2)	-14%
12,952	(40,468)	(13,514)	53,420	132%	26,465	196%	Aquatics	2.00	(6.25)	(2.09)	8	132%	4	196%
153,357	147,268	166,981	6,089	4%	(13,623)	-8%	Beach Club Marina	23.69	22.75	25.80	1	4%	(2)	-8%
(31,744)	8,983	(24,939)	(40,727)	-453%	(6,806)	-27%	Tennis Center	(4.90)	1.39	(3.85)	(6)	-453%	(1)	-27%
46,560	47,989	52,951	(1,429)	-3%	(6,391)	-12%	Day Camps	7.19	7.41	8.18	(0)	-3%	(1)	-12%
(7,601)	(5,629)	14,878	(1,972)	-35%	(22,479)	-151%	Recreation Programs	(1.17)	(0.87)	2.30	(0)	-35%	(3)	-151%
<b>216,888</b>	<b>316,011</b>	<b>733,483</b>	<b>(99,123)</b>	<b>-31%</b>	<b>(516,595)</b>	<b>-70%</b>	<b>Public Amenities</b>	<b>\$ 33.51</b>	<b>\$ 48.82</b>	<b>\$ 113.31</b>	<b>(15)</b>	<b>-31%</b>	<b>(80)</b>	<b>-70%</b>
470,811	639,810	964,685	(168,999)	-26%	(493,875)	-51%	Downhill Ski	72.73	98.84	149.03	(26)	-26%	(76)	-51%
183,410	186,662	300,003	(3,252)	-2%	(116,594)	-39%	Cross Country Ski	28.33	28.84	46.35	(1)	-2%	(18)	-39%
44,277	81,235	148,896	(36,958)	-45%	(104,619)	-70%	Snowplay	6.84	12.55	23.00	(6)	-45%	(16)	-70%
(138,723)	(146,111)	(225,986)	7,388	5%	87,263	39%	Golf	(21.43)	(22.57)	(34.91)	1	5%	13	39%
4,961	(2,257)	(7,322)	7,218	320%	12,283	168%	Campground	0.77	(0.35)	(1.13)	1	320%	2	168%
(34,653)	(42,710)	(54,649)	8,057	19%	19,995	37%	Equestrian	(5.35)	(6.60)	(8.44)	1	19%	3	37%
6,984	2,507	(2,813)	4,477	179%	9,797	348%	Bikeworks	1.08	0.39	(0.43)	1	179%	2	348%
(95,319)	(81,950)	(72,725)	(13,369)	-16%	(22,595)	-31%	Trails	(14.73)	(12.66)	(11.24)	(2)	-16%	(3)	-31%
(89,301)	(158,637)	(154,216)	69,336	44%	64,915	42%	The Lodge	(13.80)	(24.51)	(23.82)	11	44%	10	42%
(22,270)	(72,674)	(53,507)	50,404	69%	31,237	58%	Summer Food and Bev	(3.44)	(11.23)	(8.27)	8	69%	5	58%
(31,932)	(33,893)	(42,539)	1,961	6%	10,607	25%	Pizza on the Hill	(4.93)	(5.24)	(6.57)	0	6%	2	25%
(81,355)	(55,971)	(66,345)	(25,384)	-45%	(15,010)	-23%	Alder Creek Café	(12.57)	(8.65)	(10.25)	(4)	-45%	(2)	-23%
<b>484,175</b>	<b>484,440</b>	<b>1,038,356</b>	<b>(265)</b>	<b>0%</b>	<b>(554,180)</b>	<b>-53%</b>	<b>Amenities Total</b>	<b>\$ 74.80</b>	<b>\$ 74.84</b>	<b>\$ 160.41</b>	<b>(0)</b>	<b>0%</b>	<b>(86)</b>	<b>-53%</b>
<b>(3,587,463)</b>	<b>(3,447,440)</b>	<b>(3,230,614)</b>	<b>(140,023)</b>	<b>-4%</b>	<b>(356,849)</b>	<b>-11%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>\$ (554.22)</b>	<b>\$ (532.59)</b>	<b>\$ (499.09)</b>	<b>(22)</b>	<b>-4%</b>	<b>(55)</b>	<b>-11%</b>
(587,580)	(504,213)	(503,939)	(83,367)	-17%	(83,642)	-17%	General	(90.77)	(77.89)	(77.85)	(13)	-17%	(13)	-17%
(374,213)	(283,119)	(242,797)	(91,094)	-32%	(131,416)	-54%	Administration	(57.81)	(43.74)	(37.51)	(14)	-32%	(20)	-54%
(293,145)	(295,266)	(212,342)	2,121	1%	(80,803)	-38%	Communications	(45.29)	(45.62)	(32.80)	0	1%	(12)	-38%
(380,731)	(383,339)	(363,792)	2,608	1%	(16,939)	-5%	Information Tech	(58.82)	(59.22)	(56.20)	0	1%	(3)	-5%
(457,303)	(460,704)	(398,232)	3,401	1%	(59,072)	-15%	Accounting	(70.65)	(71.17)	(61.52)	1	1%	(9)	-15%
(214,593)	(210,460)	(187,542)	(4,133)	-2%	(27,050)	-14%	Human Resources	(33.15)	(32.51)	(28.97)	(1)	-2%	(4)	-14%
(98,127)	(127,966)	(77,602)	29,839	23%	(20,524)	-26%	Architectural Standards	(15.16)	(19.77)	(11.99)	5	23%	(3)	-26%
(122,866)	(133,065)	(112,235)	10,199	8%	(10,631)	-9%	Member Services	(18.98)	(20.56)	(17.34)	2	8%	(2)	-9%
(195,013)	(192,963)	(159,253)	(2,050)	-1%	(35,760)	-22%	Risk & Facility Admin	(30.13)	(29.81)	(24.60)	(0)	-1%	(6)	-22%
(430,387)	(395,896)	(550,382)	(34,491)	-9%	119,995	22%	Forestry	(66.49)	(61.16)	(85.03)	(5)	-9%	19	22%
(433,505)	(460,449)	(422,498)	26,944	6%	(11,006)	-3%	Maintenance	(66.97)	(71.13)	(65.27)	4	6%	(2)	-3%
<b>\$ (3,103,288)</b>	<b>\$ (2,963,000)</b>	<b>\$ (2,192,259)</b>	<b>\$ (140,288)</b>	<b>5%</b>	<b>\$ (911,029)</b>	<b>42%</b>	<b>Net Operating Result</b>	<b>\$ (479.42)</b>	<b>\$ (457.75)</b>	<b>\$ (338.68)</b>	<b>\$ (21.67)</b>	<b>-5%</b>	<b>\$ (140.74)</b>	<b>-42%</b>

**Tahoe Donner Association**  
**Payroll Hours for nonExempt Employees**  
for the month of July 2018

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
<b>14,215</b>	<b>14,140</b>	<b>14,548</b>	<b>(74)</b>	<b>-1%</b>	<b>333</b>	<b>2%</b>	<b>Private Amenities</b>	<b>30,921</b>	<b>34,547</b>	<b>32,134</b>	<b>3,626</b>	<b>10%</b>	<b>1,213</b>	<b>4%</b>
1,554	1,864	1,580	310	17%	26	2%	Trout Creek Rec Ctr	10,106	12,086	10,573	1,980	16%	467	4%
1,646	2,522	1,797	876	35%	151	8%	Aquatics	2,452	4,148	2,767	1,696	41%	315	11%
4,041	3,709	4,273	(332)	-9%	232	5%	Beach Club Marina	6,855	6,972	6,731	117	2%	(124)	-2%
1,238	1,133	1,176	(105)	-9%	(61)	-5%	Tennis Center	2,486	2,339	2,503	(148)	-6%	17	1%
4,397	3,716	4,349	(680)	-18%	(48)	-1%	Day Camps	6,973	6,099	6,810	(874)	-14%	(163)	-2%
1,339	1,197	1,373	(143)	-12%	33	2%	Recreation Programs	2,048	2,904	2,750	855	29%	701	25%
<b>22,510</b>	<b>22,755</b>	<b>25,088</b>	<b>245</b>	<b>1%</b>	<b>2,578</b>	<b>10%</b>	<b>Public Amenities</b>	<b>131,008</b>	<b>126,179</b>	<b>144,810</b>	<b>(4,829)</b>	<b>-4%</b>	<b>13,802</b>	<b>10%</b>
480	467	523	(13)	-3%	44	8%	Downhill Ski Area	49,160	41,487	54,143	(7,673)	-18%	4,983	9%
60	-	154	(60)	0%	94	61%	Cross Country Ski Area	8,542	11,334	15,053	2,792	25%	6,511	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,303	3,145	2,385	841	27%	81	3%
2,517	2,382	2,626	(135)	-6%	109	4%	Golf Operations	4,931	5,588	4,351	657	12%	(580)	-13%
3,487	3,347	3,737	(140)	-4%	250	7%	Golf Maintenance	12,992	12,123	12,395	(868)	-7%	(596)	-5%
228	266	220	38	14%	(8)	-4%	Campground	450	465	435	15	3%	(15)	-3%
1,848	2,050	1,895	202	10%	47	2%	Equestrian	3,170	3,531	3,436	360	10%	266	8%
447	317	379	(131)	-41%	(69)	-18%	Bikeworks	908	687	636	(221)	-32%	(271)	-43%
856	776	829	(80)	-10%	(26)	-3%	Trails	2,123	1,680	1,280	(443)	-26%	(843)	-66%
5,702	6,000	7,638	298	5%	1,936	25%	The Lodge	27,622	25,800	31,426	(1,822)	-7%	3,804	12%
2,711	3,080	2,734	370	12%	24	1%	Summer Food and Bev	4,093	5,781	4,083	1,688	29%	(10)	0%
2,976	2,900	3,092	(76)	-3%	117	4%	Pizza on the Hill	8,263	7,200	7,487	(1,064)	-15%	(777)	-10%
1,200	1,170	1,262	(30)	-3%	62	5%	Alder Creek Café	6,451	7,359	7,700	908	12%	1,249	16%
<b>36,725</b>	<b>36,896</b>	<b>39,635</b>	<b>171</b>	<b>0%</b>	<b>2,911</b>	<b>7%</b>	<b>Amenities Total</b>	<b>161,929</b>	<b>160,726</b>	<b>176,944</b>	<b>(1,204)</b>	<b>-1%</b>	<b>15,015</b>	<b>8%</b>
<b>8,815</b>	<b>9,002</b>	<b>8,999</b>	<b>186</b>	<b>2%</b>	<b>184</b>	<b>2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>49,281</b>	<b>50,186</b>	<b>47,768</b>	<b>905</b>	<b>2%</b>	<b>(1,513)</b>	<b>-3%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
319	391	509	73	19%	191	37%	Administration	2,687	2,790	3,573	103	4%	886	25%
262	560	751	298	53%	489	65%	Communications	1,886	3,842	4,376	1,956	51%	2,489	57%
603	598	440	(5)	-1%	(163)	-37%	Information Tech	4,177	4,198	3,408	21	1%	(769)	-23%
1,045	1,090	823	45	4%	(222)	-27%	Accounting	6,995	7,276	6,055	281	4%	(940)	-16%
170	168	158	(2)	-1%	(12)	-8%	Human Resources	1,265	1,208	1,142	(57)	-5%	(123)	-11%
917	1,086	591	169	16%	(327)	-55%	Architectural Standards	4,907	6,326	4,093	1,419	22%	(815)	-20%
420	728	430	308	42%	11	2%	Member Services	3,583	4,128	3,006	545	13%	(577)	-19%
303	374	347	71	19%	44	13%	Risk & Facility Admin	2,404	2,473	2,364	69	3%	(40)	-2%
2,885	2,180	3,325	(705)	-32%	440	13%	Forestry	8,783	6,316	7,171	(2,467)	-39%	(1,612)	-22%
1,892	1,827	1,625	(65)	-4%	(267)	-16%	Maintenance	12,593	11,628	12,579	(965)	-8%	(14)	0%
<b>45,540</b>	<b>45,897</b>	<b>48,634</b>	<b>357</b>	<b>1%</b>	<b>3,094</b>	<b>6%</b>	<b>Total Payroll Hours</b>	<b>211,211</b>	<b>210,912</b>	<b>224,713</b>	<b>(299)</b>	<b>0%</b>	<b>13,502</b>	<b>6%</b>

Hours are Pre-capitalization to capital project, if any

**Tahoe Donner Association**  
**Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)**  
for the month of July 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	8	8	17	44	82	-	-	-	-	-	10	9	9	9	17	48	84	51	20	13	10	10	25	26	Amount	Pctg	
10	9	7	8	8	7	9	-	-	-	-	-	9	8	8	8	9	9	9	8	8	9	10	9	8	9	1.0	4%	
-	0	-	-	0	4	9	-	-	-	-	-	-	-	0	-	1	5	10	5	1	0	0	-	2	2	0.3	11%	
-	-	-	-	5	11	23	-	-	-	-	-	-	-	-	0	4	11	25	17	7	1	-	0	6	6	(0.1)	-2%	
-	-	-	-	2	5	7	-	-	-	-	-	-	-	-	-	2	6	7	5	2	1	-	-	2	2	0.0	1%	
-	-	-	-	0	14	25	-	-	-	-	-	-	-	-	-	1	14	25	11	1	1	-	-	6	6	(0.1)	-2%	
0	0	0	0	1	2	8	-	-	-	-	-	1	0	0	1	1	4	8	4	1	2	1	0	2	2	0.6	25%	
<b>137</b>	<b>136</b>	<b>133</b>	<b>67</b>	<b>53</b>	<b>99</b>	<b>130</b>	-	-	-	-	-	<b>162</b>	<b>156</b>	<b>140</b>	<b>85</b>	<b>51</b>	<b>96</b>	<b>145</b>	<b>128</b>	<b>92</b>	<b>63</b>	<b>44</b>	<b>136</b>	<b>108</b>	<b>119</b>	<b>11.4</b>	<b>10%</b>	
86	89	72	28	3	3	3	-	-	-	-	-	94	91	80	35	5	4	3	3	2	4	9	86	41	45	4.1	9%	
14	9	21	4	0	1	0	-	-	-	-	-	27	25	22	11	0	1	1	1	3	3	5	9	7	12	5.4	43%	
4	5	4	1	-	-	-	-	-	-	-	-	4	5	3	2	-	0	-	-	-	-	1	3	2	2	0.1	3%	
-	-	-	-	3	11	15	-	-	-	-	-	0	0	0	0	1	9	15	14	10	5	0	0	4	4	(0.5)	-13%	
1	1	3	8	20	22	20	-	-	-	-	-	1	1	3	6	18	21	22	24	21	16	5	1	11	10	(0.5)	-5%	
-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	0	0	(0.0)	-3%	
-	0	0	0	1	6	11	-	-	-	-	-	0	0	0	0	0	8	11	8	4	1	0	0	3	3	0.2	8%	
-	-	-	-	0	2	3	-	-	-	-	-	-	-	-	-	0	1	2	2	1	0	-	-	1	1	(0.2)	-43%	
0	-	-	-	2	6	5	-	-	-	-	-	-	-	-	-	-	3	5	5	4	3	0	-	2	1	(0.7)	-66%	
22	20	22	18	16	29	33	-	-	-	-	-	23	22	22	22	19	30	44	35	27	21	19	23	23	26	3.1	12%	
-	-	-	-	1	7	16	-	-	-	-	-	-	-	-	-	0	7	16	18	9	4	-	0	3	3	(0.0)	0%	
5	6	5	4	4	8	17	-	-	-	-	-	4	4	4	4	3	6	18	11	6	4	4	6	7	6	(0.6)	-10%	
7	6	7	4	2	5	7	-	-	-	-	-	9	8	7	5	4	5	7	6	4	3	2	6	5	6	1.0	16%	
<b>147</b>	<b>144</b>	<b>141</b>	<b>75</b>	<b>70</b>	<b>144</b>	<b>212</b>	-	-	-	-	-	<b>171</b>	<b>165</b>	<b>149</b>	<b>94</b>	<b>68</b>	<b>145</b>	<b>229</b>	<b>179</b>	<b>112</b>	<b>77</b>	<b>55</b>	<b>145</b>	<b>133</b>	<b>146</b>	<b>12.4</b>	<b>8%</b>	
<b>38</b>	<b>31</b>	<b>34</b>	<b>33</b>	<b>47</b>	<b>49</b>	<b>51</b>	-	-	-	-	-	<b>34</b>	<b>32</b>	<b>35</b>	<b>34</b>	<b>40</b>	<b>48</b>	<b>52</b>	<b>54</b>	<b>48</b>	<b>49</b>	<b>45</b>	<b>41</b>	<b>41</b>	<b>39</b>	<b>(1.2)</b>	<b>-3%</b>	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
2	2	2	2	2	2	2	-	-	-	-	-	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	25%	
2	2	2	1	2	2	2	-	-	-	-	-	3	3	4	3	4	4	4	4	3	2	2	2	2	4	2.1	57%	
3	3	3	3	4	3	3	-	-	-	-	-	2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.6)	-23%	
6	5	5	5	6	6	6	-	-	-	-	-	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.8)	-16%	
1	1	1	1	1	1	1	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-11%	
4	3	4	4	4	4	5	-	-	-	-	-	3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.7)	-20%	
4	3	3	3	3	2	2	-	-	-	-	-	2	2	2	3	2	3	2	3	3	3	3	3	3	2	(0.5)	-19%	
2	2	2	2	2	2	2	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.0)	-2%	
3	1	0	1	12	17	17	-	-	-	-	-	1	1	1	1	5	15	19	20	17	17	12	7	7	6	(1.3)	-22%	
11	10	11	10	10	10	11	-	-	-	-	-	12	10	10	10	11	10	9	10	9	9	10	11	10	10	(0.0)	0%	
<b>186</b>	<b>176</b>	<b>176</b>	<b>109</b>	<b>117</b>	<b>193</b>	<b>263</b>	-	-	-	-	-	<b>205</b>	<b>197</b>	<b>184</b>	<b>128</b>	<b>109</b>	<b>193</b>	<b>281</b>	<b>234</b>	<b>159</b>	<b>126</b>	<b>100</b>	<b>186</b>	<b>174</b>	<b>185</b>	<b>11.1</b>	<b>6%</b>	

**Tahoe Donner Association**  
**FTE - NonExempt Employees** [note, this report excludes Exempt Employees (salaried)]  
for the period July 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
<b>82.0</b>	<b>81.6</b>	<b>83.9</b>	<b>(0.4)</b>	<b>-1%</b>	<b>1.9</b>	<b>2%</b>	<b>Private Amenities</b>	<b>25</b>	<b>28</b>	<b>26</b>	<b>3</b>	<b>10%</b>	<b>1</b>	<b>4%</b>
9.0	10.8	9.1	2	17%	0	2%	Trout Creek Rec Ctr	8	10	9	2	16%	0	4%
9.5	14.6	10.4	5	35%	1	8%	Aquatics	2	3	2	1	41%	0	11%
23.3	21.4	24.7	(2)	-9%	1	5%	Beach Club Marina	6	6	6	0	2%	(0)	-2%
7.1	6.5	6.8	(1)	-9%	(0)	-5%	Tennis Center	2	2	2	(0)	-6%	0	1%
25.4	21.4	25.1	(4)	-18%	(0)	-1%	Day Camps	6	5	6	(1)	-14%	(0)	-2%
7.7	6.9	7.9	(1)	-12%	0	2%	Recreation Programs	2	2	2	1	29%	1	25%
<b>129.9</b>	<b>131.3</b>	<b>144.7</b>	<b>1.4</b>	<b>1%</b>	<b>14.9</b>	<b>10%</b>	<b>Public Amenities</b>	<b>108</b>	<b>104</b>	<b>119</b>	<b>(4)</b>	<b>-4%</b>	<b>11</b>	<b>10%</b>
2.8	2.7	3.0	(0)	-3%	0	8%	Downhill Ski Area	41	34	45	(6)	-18%	4	9%
0.3	-	0.9	(0)	0%	1	61%	Cross Country Ski Area	7	9	12	2	25%	5	43%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2	3	2	1	27%	0	3%
14.5	13.7	15.1	(1)	-6%	1	4%	Golf Operations	4	5	4	1	12%	(0)	-13%
20.1	19.3	21.6	(1)	-4%	1	7%	Golf Maintenance	11	10	10	(1)	-7%	(0)	-5%
1.3	1.5	1.3	0	14%	(0)	-4%	Campground	0	0	0	0	3%	(0)	-3%
10.7	11.8	10.9	1	10%	0	2%	Equestrian	3	3	3	0	10%	0	8%
2.6	1.8	2.2	(1)	-41%	(0)	-18%	Bikeworks	1	1	1	(0)	-32%	(0)	-43%
4.9	4.5	4.8	(0)	-10%	(0)	-3%	Trails	2	1	1	(0)	-26%	(1)	-66%
32.9	34.6	44.1	2	5%	11	25%	The Lodge	23	21	26	(2)	-7%	3	12%
15.6	17.8	15.8	2	12%	0	1%	Summer Food and Bev	3	5	3	1	29%	(0)	0%
17.2	16.7	17.8	(0)	-3%	1	4%	Pizza on the Hill	7	6	6	(1)	-15%	(1)	-10%
6.9	6.8	7.3	(0)	-3%	0	5%	Alder Creek Café	5	6	6	1	12%	1	16%
<b>211.9</b>	<b>212.9</b>	<b>228.7</b>	<b>1.0</b>	<b>0%</b>	<b>16.8</b>	<b>7%</b>	<b>Amenities Total</b>	<b>133</b>	<b>132</b>	<b>146</b>	<b>(1)</b>	<b>-1%</b>	<b>12</b>	<b>8%</b>
<b>50.9</b>	<b>51.9</b>	<b>51.9</b>	<b>1</b>	<b>2%</b>	<b>1.1</b>	<b>2%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>41</b>	<b>41</b>	<b>39</b>	<b>1</b>	<b>2%</b>	<b>(1)</b>	<b>-3%</b>
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.8	2.3	2.9	0	19%	1	37%	Administration	2	2	3	0	4%	1	25%
1.5	3.2	4.3	2	53%	3	65%	Communications	2	3	4	2	51%	2	57%
3.5	3.5	2.5	(0)	-1%	(1)	-37%	Information Tech	3	3	3	0	1%	(1)	-23%
6.0	6.3	4.7	0	4%	(1)	-27%	Accounting	6	6	5	0	4%	(1)	-16%
1.0	1.0	0.9	(0)	-1%	(0)	-8%	Human Resources	1	1	1	(0)	-5%	(0)	-11%
5.3	6.3	3.4	1	16%	(2)	-55%	Architectural Standards	4	5	3	1	22%	(1)	-20%
2.4	4.2	2.5	2	42%	0	2%	Member Services	3	3	2	0	13%	(0)	-19%
1.7	2.2	2.0	0	19%	0	13%	Risk & Facility Admin	2	2	2	0	3%	(0)	-2%
16.6	12.6	19.2	(4)	-32%	3	13%	Forestry	7	5	6	(2)	-39%	(1)	-22%
10.9	10.5	9.4	(0)	-4%	(2)	-16%	Maintenance	10	10	10	(1)	-8%	(0)	0%
<b>262.7</b>	<b>264.8</b>	<b>280.6</b>	<b>2.1</b>	<b>1%</b>	<b>17.9</b>	<b>6%</b>	<b>Total nonExempt FTEs</b>	<b>174</b>	<b>174</b>	<b>185</b>	<b>(0.2)</b>	<b>-0.1%</b>	<b>11.1</b>	<b>6.0%</b>

**Tahoe Donner Association**  
**Overtime Payroll Hours Report**  
for the month of July 2018

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
<b>535</b>	<b>183</b>	<b>746</b>	<b>(352)</b>	<b>-192%</b>	<b>210</b>	<b>28%</b>	<b>Private Amenities</b>	<b>1,052</b>	<b>1,522</b>	<b>470</b>	<b>31%</b>
44	35	115	(9)	-26%	71	62%	Trout Creek Rec Ctr	403	596	193	32%
71	31	270	(39)	-125%	199	74%	Aquatics	102	377	275	73%
237	38	134	(199)	-530%	(103)	-77%	Beach Club Marina	276	173	(104)	-60%
31	31	27	1	2%	(3)	-12%	Tennis Center	69	75	6	8%
10	7	80	(3)	-37%	70	87%	Day Camps	18	124	106	86%
143	41	120	(102)	-251%	(23)	-19%	Recreation Programs	184	178	(6)	-3%
<b>840</b>	<b>908</b>	<b>1,663</b>	<b>68</b>	<b>8%</b>	<b>823</b>	<b>49%</b>	<b>Public Amenities</b>	<b>6,566</b>	<b>8,879</b>	<b>2,313</b>	<b>26%</b>
3	5	14	2	45%	12	81%	Downhill Ski Area	2,594	3,675	1,081	29%
0	1	-	0	60%	(0)	0%	Cross Country Ski Area	424	1,207	783	65%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	152	49	(103)	-212%
33	11	71	(22)	-190%	38	54%	Golf Operations	45	125	80	64%
196	539	495	343	64%	298	60%	Golf Maintenance	1,364	1,391	27	2%
45	46	45	2	3%	1	1%	Campground	91	77	(14)	-18%
27	19	75	(8)	-45%	48	64%	Equestrian	67	107	39	37%
1	2	4	2	70%	4	84%	Bikeworks	3	4	1	29%
7	17	5	10	58%	(2)	-40%	Trails	26	23	(3)	-13%
291	163	315	(128)	-79%	23	7%	The Lodge	799	1,072	273	25%
85	34	126	(51)	-150%	41	33%	Summer Food and Bev	121	191	70	37%
131	52	331	(79)	-150%	199	60%	Pizza on the Hill	756	451	(305)	-68%
21	18	182	(3)	-14%	161	89%	Alder Creek Café	124	508	384	76%
<b>1,375</b>	<b>1,092</b>	<b>2,409</b>	<b>(284)</b>	<b>-26%</b>	<b>1,033</b>	<b>43%</b>	<b>Amenities Total</b>	<b>7,619</b>	<b>10,402</b>	<b>2,783</b>	<b>27%</b>
<b>291</b>	<b>345</b>	<b>320</b>	<b>54</b>	<b>16%</b>	<b>30</b>	<b>9%</b>	<b>HOA &amp; Amenities Support Services</b>	<b>1,580</b>	<b>1,351</b>	<b>(229)</b>	<b>-17%</b>
-	-	-	-	0%	-	0%	General	-	-	-	0%
27	45	24	18	40%	(3)	-13%	Administration	338	110	(228)	-208%
8	9	18	2	17%	10	56%	Communications	58	41	(18)	-43%
1	2	0	1	33%	(1)	-168%	Information Tech	20	17	(3)	-16%
20	16	12	(4)	-22%	(8)	-62%	Accounting	112	85	(28)	-33%
2	22	0	20	90%	(2)	-461%	Human Resources	66	14	(52)	-370%
15	19	14	3	18%	(1)	-9%	Architectural Standards	132	53	(79)	-150%
11	7	7	(3)	-47%	(4)	-55%	Member Services	29	29	(1)	-2%
20	15	19	(5)	-35%	(1)	-5%	Risk & Facility Admin	64	49	(15)	-30%
97	83	128	(14)	-17%	31	24%	Forestry	250	280	31	11%
90	128	98	38	29%	8	8%	Maintenance	511	673	162	24%
<b>1,666</b>	<b>1,437</b>	<b>2,729</b>	<b>(229)</b>	<b>-16%</b>	<b>1,063</b>	<b>39%</b>	<b>Total Payroll Hours</b>	<b>9,198</b>	<b>11,753</b>	<b>2,554</b>	<b>22%</b>

**Tahoe Donner Association  
Statement of Financial Position**

**Consolidated**

**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 320,022	\$ 319,760	\$ 318,190	\$ 297,095	262	0%	1,832	1%	22,927	8%
Cash & Investments, non-Restricted	25,816,311	26,493,351	21,792,776	23,767,115	(677,039)	-3%	4,023,536	18%	2,049,197	9%
Cash and Investments total	26,136,333	26,813,111	22,110,966	24,064,209	(676,777)	-3%	4,025,368	18%	2,072,124	9%
Member's Dues & Receivables, Net	266,258	294,450	217,504	263,137	(28,192)	-10%	48,754	22%	3,121	1%
Other Receivables	160,085	163,883	327,219	109,459	(3,797)	-2%	(167,134)	-51%	50,626	46%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	299,479	333,379	346,433	272,036	(33,900)	-10%	(46,954)	-14%	27,442	10%
Prepaid Expenses & Other Assets	263,851	390,227	575,052	168,677	(126,375)	-32%	(311,201)	-54%	95,174	56%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(37,554,608)	(37,284,508)	(35,663,908)	(35,204,575)	(270,100)	-1%	(1,890,700)	-5%	(2,350,033)	-7%
NBV of Property & Equipment	38,788,441	39,058,541	40,679,141	39,023,052	(270,100)	-1%	(1,890,700)	-5%	(234,610)	-1%
Construction In Progress	1,830,668	1,568,454	42,991	1,557,033	262,214	17%	1,787,678	4158%	273,635	18%
Net Property and Equipment	40,619,110	40,626,995	40,722,132	40,580,085	(7,886)	0%	(103,022)	0%	39,025	0%
<b>Total Assets</b>	<b>\$ 67,745,115</b>	<b>\$ 68,622,044</b>	<b>\$ 64,299,305</b>	<b>\$ 65,457,604</b>	<b>(876,929)</b>	<b>-1%</b>	<b>3,445,810</b>	<b>5%</b>	<b>2,287,511</b>	<b>3%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 575,517	\$ 863,703	\$ 680,252	\$ 602,493	(288,186)	-33%	(104,735)	-15%	(26,976)	-4%
Accrued Liabilities	1,564,922	1,261,328	1,302,143	1,525,338	303,594	24%	262,779	20%	39,584	3%
Deferred Revenue, Annual Assessment	3,121,769	3,228,769	3,715,123	3,042,700	(107,000)	-3%	(593,354)	-16%	79,069	3%
Deferred Revenue, Recreation Fee	652,181	761,391	511,490	641,080	(109,210)	-14%	140,690	28%	11,100	2%
Deferred Revenue, All Other	405,562	807,560	486,733	450,651	(401,998)	-50%	(81,171)	-17%	(45,089)	-10%
Deposits	501,806	496,326	498,125	460,479	5,480	1%	3,680	1%	41,327	9%
<b>Total Liabilities</b>	<b>6,821,756</b>	<b>7,419,077</b>	<b>7,193,867</b>	<b>6,722,742</b>	<b>(597,321)</b>	<b>-8%</b>	<b>(372,110)</b>	<b>-5%</b>	<b>99,014</b>	<b>1%</b>
<b>Members' Equity</b>	<b>60,923,359</b>	<b>61,202,967</b>	<b>57,105,439</b>	<b>58,734,862</b>	<b>(279,608)</b>	<b>0%</b>	<b>3,817,920</b>	<b>7%</b>	<b>2,188,497</b>	<b>4%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 67,745,115</b>	<b>\$ 68,622,044</b>	<b>\$ 64,299,305</b>	<b>\$ 65,457,604</b>	<b>(876,929)</b>	<b>-1%</b>	<b>3,445,810</b>	<b>5%</b>	<b>2,287,511</b>	<b>3%</b>
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,412	\$ 9,455	\$ 8,822	\$ 9,074	(43)	0%	590	7%	338	4%

**Tahoe Donner Association  
Statement of Financial Position**

**Operating Fund**

**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
<b>Assets</b>										
Cash & Investments, Restricted	\$ 320,022	\$ 319,760	\$ 318,190	\$ 297,095	262	0%	1,832	1%	22,927	8%
Cash & Investments, non-Restricted	7,429,063	7,284,590	5,896,952	7,811,455	144,472	2%	1,532,110	26%	(382,393)	-5%
Cash and Investments total	7,749,084	7,604,350	6,215,142	8,108,550	144,734	2%	1,533,942	25%	(359,465)	-4%
Member's Dues & Receivables, Net	265,543	293,735	216,789	262,422	(28,192)	-10%	48,754	22%	3,121	1%
Other Receivables	56,311	68,880	138,396	55,434	(12,569)	-18%	(82,085)	-59%	877	2%
Due From (To) Other Funds	316,006	842,748	(138,138)	32,227	(526,742)	-63%	454,144	329%	283,779	881%
Inventory	299,479	333,379	346,433	272,036	(33,900)	-10%	(46,954)	-14%	27,442	10%
Prepaid Expenses & Other Assets	261,445	390,227	575,052	168,677	(128,782)	-33%	(313,607)	-55%	92,768	55%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 8,947,867</b>	<b>\$ 9,533,318</b>	<b>\$ 7,353,674</b>	<b>\$ 8,899,346</b>	<b>(585,451)</b>	<b>-6%</b>	<b>1,594,193</b>	<b>22%</b>	<b>48,521</b>	<b>1%</b>
<b>Liabilities</b>										
Accounts Payable	\$ 566,269	\$ 842,761	\$ 444,397	\$ 600,804	(276,492)	-33%	121,873	27%	(34,535)	-6%
Accrued Liabilities	1,549,009	1,247,248	1,299,063	1,522,501	301,761	24%	249,946	19%	26,508	2%
Deferred Revenue, Annual Assessment	3,121,769	3,228,769	1,822,306	3,042,700	(107,000)	-3%	1,299,464	71%	79,069	3%
Deferred Revenue, Recreation Fee	652,181	761,391	511,490	641,080	(109,210)	-14%	140,690	28%	11,100	2%
Deferred Revenue, All Other	405,562	807,560	486,733	450,651	(401,998)	-50%	(81,171)	-17%	(45,089)	-10%
Deposits	501,806	496,326	498,125	460,479	5,480	1%	3,680	1%	41,327	9%
<b>Total Liabilities</b>	<b>6,796,596</b>	<b>7,384,056</b>	<b>5,062,115</b>	<b>6,718,216</b>	<b>(587,460)</b>	<b>-8%</b>	<b>1,734,481</b>	<b>34%</b>	<b>78,380</b>	<b>1%</b>
<b>Members' Equity</b>	<b>2,151,272</b>	<b>2,149,263</b>	<b>2,291,559</b>	<b>2,181,130</b>	<b>2,009</b>	<b>0%</b>	<b>(140,288)</b>	<b>-6%</b>	<b>(29,859)</b>	<b>-1%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 8,947,867</b>	<b>\$ 9,533,318</b>	<b>\$ 7,353,674</b>	<b>\$ 8,899,346</b>	<b>(585,451)</b>	<b>-6%</b>	<b>1,594,193</b>	<b>22%</b>	<b>48,521</b>	<b>1%</b>
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	905,272	1,049,263	1,191,559	1,081,130	(143,991)	-14%	(286,288)	-24%	(175,859)	-16%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	(140,287) F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	-
<b>Net Change in Members Equity</b>	<b>(140,287) (A)</b>



**Tahoe Donner Association**  
**Statement of Financial Position**  
**Replacement Reserve Fund**  
**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	12,662,285	13,250,047	11,380,557	11,924,613	(587,762)	-4%	1,281,728	11%	737,671	6%	737,671
Cash and Investments total	12,662,285	13,250,047	11,380,557	11,924,613	(587,762)	-4%	1,281,728	11%	737,671	6%	737,671
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-
Other Receivables	77,052	71,687	179,523	48,504	5,365	7%	(102,471)	-57%	28,548	59%	28,548
Due From (To) Other Funds	(277,171)	(597,942)	130,105	(106,877)	320,771	54%	(407,276)	-313%	(170,294)	-159%	(170,294)
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	2,406	(0)	-	-	2,406	#####	2,406	0%	2,406	0%	2,406
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
<b>Total Assets</b>	<b>\$ 12,464,572</b>	<b>\$ 12,723,792</b>	<b>\$ 11,690,185</b>	<b>\$ 11,866,241</b>	<b>(259,220)</b>	<b>-2%</b>	<b>774,387</b>	<b>7%</b>	<b>598,331</b>	<b>5%</b>	<b>598,331</b>
<b>Liabilities</b>											
Accounts Payable	\$ (0)	\$ 11,734	\$ 224,438	\$ (0)	(11,734)	-100%	(224,438)	-100%	(0)	-4060%	(0)
Accrued Liabilities	11,422	10,172	2,672	581	1,250	12%	8,750	327%	10,841	1866%	10,841
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%	-
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-
<b>Total Liabilities</b>	<b>11,422</b>	<b>21,906</b>	<b>1,451,874</b>	<b>581</b>	<b>(10,484)</b>	<b>-48%</b>	<b>(1,440,452)</b>	<b>-99%</b>	<b>10,841</b>	<b>1866%</b>	<b>10,841</b>
<b>Members' Equity</b>	<b>12,453,150</b>	<b>12,701,886</b>	<b>10,238,311</b>	<b>11,865,660</b>	<b>(248,736)</b>	<b>-2%</b>	<b>2,214,840</b>	<b>22%</b>	<b>587,490</b>	<b>5%</b>	<b>587,490</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 12,464,572</b>	<b>\$ 12,723,792</b>	<b>\$ 11,690,185</b>	<b>\$ 11,866,241</b>	<b>(259,220)</b>	<b>-2%</b>	<b>774,387</b>	<b>7%</b>	<b>598,331</b>	<b>5%</b>	<b>598,331</b>
Balance Check	-	-	-	-	-		-		-		-

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,214,840 F14
Members' Equity Transfers In (Out)	(A)
Net Change in Members Equity	<b>2,214,840 (A)</b>

**Financial Position (Balance Sheet)**  
**REPLACEMENT RESERVE FUND**

**F11.2**

**Tahoe Donner Association  
Statement of Financial Position**

**Development Fund**

**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
<b>Assets</b>											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	5,529,752	5,763,529	4,346,399	3,882,203	(233,777)	-4%	1,183,352	27%	1,647,549	42%	
Cash and Investments total	5,529,752	5,763,529	4,346,399	3,882,203	(233,777)	-4%	1,183,352	27%	1,647,549	42%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	25,685	22,515	8,925	5,332	3,170	14%	16,760	188%	20,353	382%	
Due From (To) Other Funds	(28,069)	(236,892)	(3,244)	83,373	208,823	88%	(24,825)	-765%	(111,442)	-134%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Assets</b>	<b>\$ 5,528,082</b>	<b>\$ 5,549,867</b>	<b>\$ 4,352,795</b>	<b>\$ 3,971,623</b>	<b>(21,784)</b>	<b>0%</b>	<b>1,175,287</b>	<b>27%</b>	<b>1,556,460</b>	<b>39%</b>	
<b>Liabilities</b>											
Accounts Payable	\$ 9,248	\$ 9,208	\$ 5,549	\$ 1,689	40	0%	3,699	67%	7,559	448%	
Accrued Liabilities	4,491	3,908	408	581	583	15%	4,083	1001%	3,910	673%	
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
<b>Total Liabilities</b>	<b>13,739</b>	<b>13,116</b>	<b>599,782</b>	<b>2,270</b>	<b>623</b>	<b>5%</b>	<b>(586,043)</b>	<b>-98%</b>	<b>11,469</b>	<b>505%</b>	
<b>Members' Equity</b>	<b>5,514,344</b>	<b>5,536,751</b>	<b>3,753,013</b>	<b>3,969,353</b>	<b>(22,407)</b>	<b>0%</b>	<b>1,761,330</b>	<b>47%</b>	<b>1,544,991</b>	<b>39%</b>	
							<b>(A)</b>				
<b>Total Liabilities and Members' Equity</b>	<b>\$ 5,528,082</b>	<b>\$ 5,549,867</b>	<b>\$ 4,352,795</b>	<b>\$ 3,971,623</b>	<b>(21,784)</b>	<b>0%</b>	<b>1,175,287</b>	<b>27%</b>	<b>1,556,460</b>	<b>39%</b>	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,761,330	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	<b>1,761,330</b>	(A)

**Financial Position (Balance Sheet)  
DEVELOPMENT FUND**

**Tahoe Donner Association**  
**Statement of Financial Position**  
**New Equipment Fund**  
**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month <b>Increase (Decrease)</b>							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	195,213	195,185	168,867	148,844	27	0%	26,345	16%	46,369	31%	46,369	31%
Cash and Investments total	195,213	195,185	168,867	148,844	27	0%	26,345	16%	46,369	31%	46,369	31%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	1,037	801	375	189	237	30%	662	177%	848	449%	848	449%
Due From (To) Other Funds	(10,766)	(7,915)	11,277	(8,723)	(2,851)	-36%	(22,043)	-195%	(2,043)	-23%	(2,043)	-23%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Assets</b>	<b>\$ 185,484</b>	<b>\$ 188,071</b>	<b>\$ 180,519</b>	<b>\$ 140,310</b>	<b>(2,587)</b>	<b>-1%</b>	<b>4,965</b>	<b>3%</b>	<b>45,174</b>	<b>32%</b>	<b>45,174</b>	<b>32%</b>
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>80,096</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>(80,096)</b>	<b>-100%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>185,484</b>	<b>188,071</b>	<b>100,423</b>	<b>140,310</b>	<b>(2,587)</b>	<b>-1%</b>	<b>85,061</b>	<b>85%</b>	<b>45,174</b>	<b>32%</b>	<b>45,174</b>	<b>32%</b>
<b>Total Liabilities and Members' Equity</b>	<b>\$ 185,484</b>	<b>\$ 188,071</b>	<b>\$ 180,519</b>	<b>\$ 140,310</b>	<b>(2,587)</b>	<b>-1%</b>	<b>4,965</b>	<b>3%</b>	<b>45,174</b>	<b>32%</b>	<b>45,174</b>	<b>32%</b>
Balance Check	-	-	-	-	-							

**Tahoe Donner Association  
Statement of Financial Position**

**Property Fund**

**July 2018**

	Current Month as of Jul 31, 2018	Last Month as of Jun 30, 2018	Audited		Variance of Current Month <span style="color: green;">Increase</span> <span style="color: red;">(Decrease)</span>							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Jul 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
<b>Assets</b>												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%		
Less Accumulated Depreciation	(37,554,608)	(37,284,508)	(35,663,908)	(35,204,575)	(270,100)	-1%	(1,890,700)	-5%	(2,350,033)	-7%		
NBV of Property & Equipment	38,788,441	39,058,541	40,679,141	39,023,052	(270,100)	-1%	(1,890,700)	-5%	(234,610)	-1%		
Construction In Progress	1,830,668	1,568,454	42,991	1,557,033	262,214	17%	1,787,678	4158%	273,635	18%		
Net Property and Equipment	40,619,110	40,626,995	40,722,132	40,580,085	(7,886)	0%	(103,022)	0%	39,025	0%		
<b>Total Assets</b>	<b>\$ 40,619,110</b>	<b>\$ 40,626,995</b>	<b>\$ 40,722,132</b>	<b>\$ 40,580,085</b>	<b>(7,886)</b>	<b>0%</b>	<b>(103,022)</b>	<b>0%</b>	<b>39,025</b>	<b>0%</b>		
<b>Liabilities</b>												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
<b>Total Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>0%</b>
<b>Members' Equity</b>	<b>40,619,110</b>	<b>40,626,995</b>	<b>40,722,132</b>	<b>40,580,085</b>	<b>(7,886)</b>	<b>0%</b>	<b>(103,022)</b>	<b>0%</b>	<b>39,025</b>	<b>0%</b>		
<b>Total Liabilities and Members' Equity</b>	<b>\$ 40,619,110</b>	<b>\$ 40,626,995</b>	<b>\$ 40,722,132</b>	<b>\$ 40,580,085</b>	<b>(7,886)</b>	<b>0%</b>	<b>(103,022)</b>	<b>0%</b>	<b>39,025</b>	<b>0%</b>		
Balance Check	-	-	-	-								
Depreciation Expense YTD	1,890,700	1,620,600	3,118,291	1,846,600	270,100	17%	(1,227,591)	-39%	44,100	2%		
Retirement/disposal of Fixed Assets AD removal YTD	-	-	-	-								
Net Change in Accum Deprec YTD	1,890,700											

**Tahoe Donner Association**  
**Cash and Investments Summary Report**  
**as of 7/31/2018**

	<i>current month</i> <b>7/31/2018</b>	<i>last month</i> <b>6/30/2018</b>	<i>last year - audited</i> <b>12/31/2017</b>
<b>Consolidated TDA Total</b>	26,136,333	26,813,111	22,110,966
Cash/Money Market	1,883,576	2,858,294	1,483,122
Certificates of Deposit	4,089,314	4,089,314	5,089,053
US Treasuries/GovOblig	14,275,526	13,977,835	12,471,136
Bonds, Corporate/Municipals	5,803,116	5,803,116	2,984,604
Other/Trusts	84,801	84,551	83,051
<b>Operating Fund</b>	<b>7,749,084</b>	<b>7,604,350</b>	<b>6,215,142</b>
Cash/Money Market	1,595,385	1,450,837	1,074,872
Certificates of Deposit	339,314	339,314	339,053
US Treasuries/GovOblig	5,729,584	5,729,649	4,718,167
Trusts	84,801	84,551	83,051
<b>Replacement Reserve Fund</b>	<b>12,662,285</b>	<b>13,250,047</b>	<b>11,380,557</b>
Cash/Money Market	200,173	786,997	281,658
Certificates of Deposit	3,500,000	3,500,000	3,500,000
US Treasuries/GovOblig	5,663,477	5,664,415	4,614,294
Bonds, Corporate/Municipals	3,298,635	3,298,635	2,984,604
<b>Development Fund</b>	<b>5,529,752</b>	<b>5,763,529</b>	<b>4,346,399</b>
Cash/Money Market	42,218	574,688	57,600
Certificates of Deposit	250,000	250,000	1,250,000
US Treasuries/GovOblig	2,733,053	2,434,360	3,038,799
Bonds, Corporate/Municipals	2,504,481	2,504,481	-
<b>New Machinery &amp; Equipment Fund</b>	<b>195,213</b>	<b>195,185</b>	<b>168,867</b>
Cash/Money Market	45,801	45,773	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	149,412	99,875

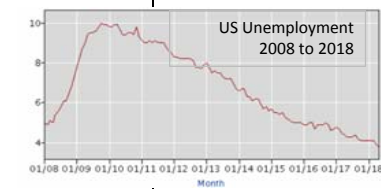
<u>as of 07/31/2018 Balance Mix</u>	
320,022	Restricted OF (ASO/457)
320,022	Restricted, all funds
25,816,311	Unrestricted, all funds
26,136,333	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)



	7/31/2018	6/30/2018	12/31/2017	12/31/16	12/31/15	12/31/14
<b>DJIA</b>	25,415	24,271	24,719	19,763	17,425	17,823
<b>Prime Rate</b>	5.00%	5.00%	4.50%	3.75	3.50%	3.25%
<b>CA Avg, Reg Unleaded (S)</b>	\$3.53	\$3.60	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2017	YTD 2018	YTD 2017	YTD 2018	YTD 2017	YTD 2018	For the Month 2017	For the Month 2018	FED Prime Rate (last 13):
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %		
OP Fund	9,951,002	7,634,671	28,893	42,769	0.6%	1.1%	0.7%	1.2%	6/14/2018 5.00%
RR Fund	12,325,355	13,911,370	60,241	94,543	1.0%	1.4%	1.2%	1.6%	3/22/2018 4.75%
DEV Fund	2,212,589	5,525,820	6,762	30,719	0.6%	1.1%	0.5%	1.5%	12/14/2017 4.50%
NE Fund	148,546	256,925	576	1,744	0.8%	1.4%	0.5%	1.2%	6/15/2017 4.25%
Combined Totals	24,637,492	27,328,786	96,471	169,775	0.8%	1.2%	0.9%	1.5%	3/16/2017 4.00%

FED BLS - Monthly - CPI-U - July 2018 - 1yr : 2.9%, US City  
 FED BLS - Monthly - CPI-U - July 2018 - 1yr : 3.6%, West  
 FED BLS - Bi-Monthly CPI-U - June 2018 - 1yr : 3.9%, SF-Oak-Hay

Unemployment, USA - 3.9% (4.3%)  
 Unemployment, CA - 4.2% (4.8%)  
 USA Jul18 (Jul17) CA Jun18 (Jun17)  
 Source: Fed, BLS.gov

6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

(S) source = average for month - regular  
[https://www.eia.gov/dnav/pet/pet\\_pri\\_gnd\\_dcus\\_sca\\_m.htm](https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm)

**Tahoe Donner Association  
Inventory Balances Report  
July 2018**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	May 31, 2018	Jun 30, 2018	Jul 31, 2018	Jul 31, 2017	Dec 31, 2017
<b>Total, ALL</b>	<b>302,960</b>	<b>333,379</b>	<b>299,479</b>	<b>272,036</b>	<b>346,433</b>
subtotal <b>Food and Beverage accounts (F&amp;B)</b>	108,715	129,656	114,194	111,430	121,572
subtotal <b>Retail Merchandise accounts</b>	194,245	203,722	185,285	160,607	224,860
subtotal <b>The Lodge F&amp;B accounts</b>	64,701	70,657	63,244	61,977	70,908
<b>Inventory Account</b>					
11412 Inv Retail Trout Creek	17,046	16,885	15,684	14,106	11,634
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	17,120	16,452	15,448	20,804	18,686
11415 Inv Retail Bikeworks	17,986	23,506	24,338	13,336	16,689
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	123	226	4	(21)	16
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	37,631	37,631	37,631	29,946	64,868
11422 Inv Retail Cross Country	28,397	28,397	28,397	8,053	66,429
11423 Inv Retail Snowplay	26	26	26	(21)	245
11424 Inv Retail Golf Pro Shop	56,589	59,823	48,615	53,655	34,048
11425 Inv Retail Tennis	14,258	11,568	10,072	13,012	9,124
11426 Inv Retail Marina	468	1,551	706	885	420
11427 Inv Retail Equestrian	4,422	7,083	4,078	5,978	2,636
11428 Inv Retail Recreation	179	575	285	547	64
11429 Inv Retail Golf Special Order	-	-	-	327	-
11611 Inv DHS Food Meat	396	396	396	585	3,181
11612 Inv DHS Food Seafood	97	97	97	(0)	190
11613 Inv DHS Food Produce	35	35	35	91	754
11614 Inv DHS Food Dairy	268	268	268	153	919
11615 Inv DHS Food NABev	1,041	1,041	1,041	1,142	3,109
11616 Inv DHS Food Other	2,023	2,019	2,005	1,342	8,243
11617 Inv DHS Bev Beer	841	841	841	191	1,973
11618 Inv DHS Bev Liquor	6,847	6,804	6,804	6,459	8,913
11619 Inv DHS Bev Wine	952	952	952	735	1,971
11621 Inv Trailer Food Meat	162	162	162	0	46
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	(0)	(0)	(0)	0	0
11625 Inv Trailer Food NABev	-	-	-	-	-
11626 Inv Trailer Food Other	320	320	320	108	108
11631 Inv ACAC Food Meat	1,156	1,838	1,465	670	1,496
11632 Inv ACAC Food Seafood	179	171	130	455	14
11633 Inv ACAC Food Produce	507	499	661	473	624
11634 Inv ACAC Food Dairy	589	473	561	492	287
11635 Inv ACAC Food NABev	784	837	817	607	357
11636 Inv ACAC Food Other	4,145	2,641	2,920	3,256	3,875
11637 Inv ACAC Bev Beer	1,079	1,126	1,235	1,607	619
11639 Inv ACAC Bev Wine	1,608	1,816	1,543	2,178	2,032

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	May 31, 2018	Jun 30, 2018	Jul 31, 2018	Jul 31, 2017	Dec 31, 2017
11641 Inv Marina Food Meat	1,119	2,080	1,334	1,429	(0)
11642 Inv Marina Food Seafood	110	262	162	126	40
11643 Inv Marina Food Produce	3	518	442	410	0
11644 Inv Marina Food Dairy	165	608	562	409	-
11645 Inv Marina Food NABev	1,148	1,907	1,005	1,024	15
11646 Inv Marina Food Other	2,507	4,277	3,725	2,756	763
11647 Inv Marina Bev Beer	489	1,252	822	696	0
11648 Inv Marina Bev Liquor	1,420	1,606	1,691	1,266	1,008
11649 Inv Marina Bev Wine	427	675	545	835	159
11661 Inv Pizza Food Meat	942	1,400	1,266	1,050	918
11663 Inv Pizza Food Produce	640	751	463	561	508
11664 Inv Pizza Food Dairy	1,288	2,167	1,647	3,139	1,297
11665 Inv Pizza Food NABev	936	1,239	1,159	715	1,087
11666 Inv Pizza Food Other	2,293	4,028	4,629	2,528	1,797
11667 Inv Pizza Bev Beer	1,069	1,741	1,463	1,096	916
11669 Inv Pizza Bev Wine	3,043	3,008	2,273	3,404	2,550
11671 Inv SMRFaB Food Meat	505	1,796	1,283	677	178
11672 Inv SMRFaB Food Seafood	15	151	60	45	-
11673 Inv SMRFaB Food Produce	63	211	121	41	(0)
11674 Inv SMRFaB Food Dairy	242	592	415	259	56
11675 Inv SMRFaB Food NABev	304	1,741	796	949	320
11676 Inv SMRFaB Food Other	1,444	2,496	1,343	1,528	309
11677 Inv SMRFaB Bev Beer	307	1,235	605	1,101	15
11678 Inv SMRFaB Bev Liquor	168	427	476	319	-
11679 Inv SMRFaB Bev Wine	18	116	79	2,045	18
11681 Inv Lodge Food Meat	2,914	3,406	3,301	3,594	4,490
11682 Inv Lodge Food Seafood	967	2,344	1,047	924	2,051
11683 Inv Lodge Food Produce	1,374	2,433	1,866	2,331	1,891
11684 Inv Lodge Food Dairy	1,428	1,800	1,397	1,421	1,803
11685 Inv Lodge Food NABev	1,239	1,366	942	1,108	955
11686 Inv Lodge Food Other	6,318	7,004	6,801	7,671	6,432
11687 Inv Lodge Bev Beer	2,663	2,548	2,156	2,440	3,753
11688 Inv Lodge Bev Liquor	19,562	17,966	19,563	16,695	18,669
11689 Inv Lodge Bev Wine	28,236	31,790	26,171	25,794	30,864
11695 Inventory-Tennis Beverage	174	269	209	241	0
11696 Inventory-Tennis Food	145	114	120	194	(0)
11411 Inv Transfer	-	-	-	63	-

# TAHOE DONNER ASSOCIATION

## Capital Funds Summary

For the Seven Months Ending July 31, 2018

	7-months YTD	12-months		12-months w/Actual FBCF																										
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget																									
<b>REPLACEMENT RESERVE FUND (902)</b>																														
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311	2%																								
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	-	0%																								
Operating Fund Balance Transfer - IN	-	-	-	-	-	na																								
INTEREST INCOME	114,552	155,000	(40,448)	200,000	45,000	29%																								
SALVAGE RECEIPTS	19,932	30,000	(10,068)	30,000	-	0%																								
INCOME TAX EXPENSE	(8,750)	(15,000)	6,250	(17,000)	(2,000)	13%																								
BAD DEBT EXPENSE	(3,000)	(9,000)	6,000	(9,000)	-	0%																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(1,397,532)	(5,419,000)	4,021,468	(4,911,447) F	507,553	-9%																								
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(523,363)	(935,000)	411,637	(1,093,864)	(158,864)	17%																								
<b>Replacement Reserve Fund Balance</b>	<b>\$ 12,453,151</b>	<b>\$ 7,826,000</b>	<b>\$ 4,627,151</b>	<b>\$ 8,450,000</b> F	<b>\$ 624,000</b>	<b>8%</b>																								
<b>NEW MACHINERY AND EQUIPMENT FUND (905)</b>																														
2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423	57%																								
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%																								
INTEREST INCOME	2,008	2,000	8	3,400	1,400	70%																								
INCOME TAX EXPENSE	-	-	-	-	-	na																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(110,947)	(213,000)	102,053	(244,323)	(31,323)	15%																								
<b>NM&amp;E Fund Balance</b>	<b>\$ 185,484</b>	<b>\$ 47,000</b>	<b>\$ 138,484</b>	<b>\$ 53,500</b>	<b>\$ 6,500</b>	<b>14%</b>																								
<b>DEVELOPMENT FUND (903) -</b>																														
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014	4%																								
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	-	0%																								
Operating Fund Balance Transfer - IN	-	-	-	-	-	na																								
INTEREST INCOME	40,112	80,000	(39,888)	68,000	(12,000)	-15%																								
INCOME TAX EXPENSE	(4,083)	(7,000)	2,917	(5,400)	1,600	-23%																								
BAD DEBT EXPENSE	(2,500)	(7,000)	4,500	(7,000)	-	0%																								
EXPENDITURES FOR CAPITAL ADDITIONS C	(279,199)	(1,408,000)	1,128,801	(899,614) D	508,386	-36%																								
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na																								
<b>Development Fund Balance</b>	<b>\$ 5,514,344</b>	<b>\$ 4,265,000</b>	<b>\$ 1,249,344</b>	<b>\$ 4,916,000</b> F	<b>\$ 651,000</b>	<b>15%</b>																								
<b>Development Fund Balance Components:</b>																														
<b>Combined CAPITAL FUNDS ACTIVITY - Year to Date</b>																														
EXPENDITURES FOR CAPITAL ADDITIONS C	(1,787,678)	(7,040,000)	5,252,322	(6,055,384)	984,616																									
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(523,363)	(935,000)	411,637	(1,093,864)	(158,864)																									
<b>YTD CAPITAL FUNDS TOTAL</b>	<b>(2,311,041)</b>	<b>(7,975,000)</b>	<b>5,663,959</b>	<b>(7,149,248)</b>	<b>825,752</b>																									
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">CIP beginning balance (@ 1/1/2017)</td> <td style="width: 10%;">\$</td> <td style="width: 10%;">42,991</td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> <td style="width: 10%;"></td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td>\$</td> <td>1,787,678</td> <td>\$</td> <td>1,830,668</td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&amp;E</td> <td></td> <td>-</td> <td></td> <td>Pre-ye Capitiz JE</td> <td></td> </tr> <tr> <td><b>CIP Balance (g/l # 904-16510)</b></td> <td><b>\$</b></td> <td><b>1,830,668</b></td> <td colspan="3"></td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$	42,991				Net, CIP YTD Activity C	\$	1,787,678	\$	1,830,668		Less Capitalized/place in service to Property Fund - PP&E		-		Pre-ye Capitiz JE		<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,830,668</b>			
CIP beginning balance (@ 1/1/2017)	\$	42,991																												
Net, CIP YTD Activity C	\$	1,787,678	\$	1,830,668																										
Less Capitalized/place in service to Property Fund - PP&E		-		Pre-ye Capitiz JE																										
<b>CIP Balance (g/l # 904-16510)</b>	<b>\$</b>	<b>1,830,668</b>																												
<p>F - see Recon, next page, RRF includes estimate of 2018 deferred projects. D - see page 3 for Development Fund Activity Schedule</p>																														

< downhill ski master plan and generators

**Tahoe Donner Association**  
**Capital Funds Ending Balance Reconciliation - Budget versus Forecast**  
**For the Seven Months Ending July 31, 2018**

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
(299,978)	2018 projects, net, capital	5,419,000	5,718,978	(299,978) S
(165,107)	2018 projects, net, expense	940,479	1,105,586	(165,107)
(120,786)	2018 projects, net, capital, accelerations	-	120,786	(120,786)
(32,505)	2018 projects, net, expense, accelerations	-	32,505	(32,505)
(27,777)	2017 projects, net, capital	-	27,777	(27,777)
(64,148)	2017 projects, net, expense	-	64,148	(64,148)
(9,860)	2017 accelerations, capital	-	9,860	(9,860)
(2,486)	2017 accelerations, expense	-	2,486	(2,486)
(76,430)	2016 projects, net, capital	-	76,430	(76,430)
1,042,383	projects to carry-over to 2019+, capital	-	(1,042,383)	1,042,383
110,861	projects to carry-over to 2019+, expense	-	(110,861)	110,861
(5,479)	rounding/other			
-	Salvage Receipts Forecast adjustment, 2018	30,000	30,000	-
45,000	Interest Income Forecast adjustment, 2018	155,000	200,000	45,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
<b>S variance due to primarily to Snowbird lift replacement/scope greater</b>				
<b>624,000</b>	Total, change schedule above			
		Budget	Forecast	diff
<b>624,000</b>	Variance of Ending Fund Balance 2018	7,826,000	8,450,000	624,000
<i>(0) Reconciliation difference</i>				

**Above recons fund balance flux.**

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
10,000	Employee Housing, planning	10,000	-	10,000
25,000	Association Wide, Member Surveys	25,000	-	25,000
125,000	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	75,000	125,000
250,000	TROUT CREEK REC CENTER, devfd expansion p	500,000	250,000	250,000
-	TRAILS Specific Projects df portion	20,000	20,000	-
150,000	Feasibility Studies for Priority 1 projects	150,000	-	150,000
-	TDA Capital Payroll Allocation	185,000	185,000	-
12,625	TDA Contingency	93,000	80,375	12,625
-		-	-	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
-	TCRC Dev Feasibility Study	-	-	-
6,617	Snowmaking Equipment	-	(6,617)	6,617
(90,000)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	90,000	(90,000)
(5,856)	Association Master Plan	-	5,856	(5,856)
-	CASP Feasibility Study	-	-	-
<div style="background-color: #87ceeb; padding: 2px;">Timing between years</div> <div style="background-color: #f0e68c; padding: 2px;">Board Approved in prior years</div>				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
(12,000)	Interest Income Forecast adjustment, 2018	80,000	68,000	(12,000)
1,600	Income Tax Forecast adjustment, 2018	(7,000)	(5,400)	1,600
-	other recon / rounding item			
<b>651,000</b>	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
<b>651,000</b>	Variance of Ending Fund Balance 2018	4,265,000	4,916,000	651,000
<i>(0) Reconciliation difference</i>				

**Above recons fund balance flux.**



**TAHOE DONNER ASSOCIATION**  
**Capital Projection Schedule- Development Fund**  
**For the Seven Months Ending July 31, 2018**  
**201807**

	YYYY Mo	2018	7-months YTD	12-months	12-months	Forecast vs Budget
	2018	7	YTD Actual	2018 Budget (B)	2018 FORECAST	
<b>DEVELOPMENT FUND (903) -</b>						
<i>w/Actual FBCF</i>						
2017 YEAR END 12/31/2017, Beginning Balance			\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014 4%
ASSESSMENT CONTRIBUTION - Regular			2,007,000	2,007,000	2,007,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			40,112 ii	80,000	68,000	(12,000) -15%
INCOME TAX EXPENSE			(4,083)	(7,000)	(5,400)	1,600 -23%
BAD DEBT EXPENSE			(2,500)	(7,000)	(7,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C	(279,199)	(1,408,000)	(899,614)	508,386 -36%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E	-	-	-	- na
<b>Development Fund Balance</b>			<b>\$ 5,514,344</b>	<b>\$ 4,265,000</b>	<b>\$ 4,916,000 (F)</b>	<b>\$ 651,000 15%</b>

YEAR 2018 SPEND							
	Project YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
<b>Total, all below</b>			<b>279,199</b>	<b>1,408,000</b>	<b>899,614</b>		
Mailbox Consolidation & Improvements (feasibility study)	2018	C	-	25,000	-		
Employee Housing, planning	2018	C	-	10,000	-		
Association Wide, Member Surveys	2018	C	-	25,000	-		
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018	C	15,897	200,000	75,000	731-210-268	
TROUT CREEK REC CENTER, devfd expansion portion	2018	C	-	500,000	250,000 x		
Equestrian Improvements, Phase 3	2017	C	111,050	200,000	200,000	731-080-311	2017 project.
TRAILS Specific Projects df portion	2018	C	19,164	20,000	20,000	431-051-251	
Feasibility Studies for Priority 1 projects	2018	C	-	150,000	-		
TDA Capital Payroll Allocation	2018	C	107,917	185,000	185,000	831-165-313	
TDA Contingency	2018	C	-	93,000	80,375		addedcontingency to hold
<b>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</b>							
TCRC Dev Feasibility Study	2016	C	10,932	-	- x	631-132-823	recls to '1
Snowmaking Equipment	2015	C	(6,617)	-	(6,617)	531-210-480	deposit re
DHSki Eagle Rock Shrouding and Charlift Relocation	2018	C	15,000	-	90,000	831-211-311	board app
Association Master Plan	2016	C	5,856	-	5,856	631-010-817	
CASP Feasibility Study	2018	C	-	-	- r	831-010-340	reclass to

B) - Budget as approved in fall and published in Budget Report  
**F) - Forecast Spend and YE Balance Projection are current estimates.**

0	<b>NM&amp;E Fund TL, Capital</b>		<b>216,000</b>	<b>242,141</b>	<b>244,323</b>	<b>(2,182)</b>	<b>110,947</b>	<b>111,773</b>	<b>136,367</b>	<b>17,866</b>	
1	2018 NMEF-CAP		216,000	207,500	209,388	(1,888)	85,015	85,015	124,373	17,866	Budget 2018 projects
0	2018 NMEF-ADD		-	34,641	34,177	464	25,174	10,323	11,994	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects
0	2016 NMEF-ADD		-	-	728	(728)	728	16,404	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryover\$ s	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	728	(728)	728	16,404	-	-	finishing project, project bdg TL \$18,000
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	25,000	6,400	18,600	1,956	1,956	4,444	-	Engineering in 2018 - Const in 2019
	2018 NMEF-CAP	Bear Boxes	Campground	C	99	8,000	8,000	8,000	-	-	-	8,000	8,000	Deferred to 2019
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	99	3,000	3,000	3,000	-	-	-	3,000	3,000	Deferred to 2019
851 210 297	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4 )	DHSKI	C	12	8,000	8,000	8,000	-	4,243	4,243	3,757	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,600	-	4,189	4,189	411	-	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to Marina	Marina	C	12	15,000	20,000	19,888	112	19,888	19,888	-	112	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	30,000	-	27,467	27,467	2,533	-	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Alm)	MIS	C	12	7,000	7,000	7,000	-	-	-	7,000	-	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	99	2,000	2,000	2,000	-	-	-	2,000	2,000	Deferred to 2019
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	3,000	-	1,931	1,931	1,069	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,000	15,246	(246)	15,246	15,246	-	(246)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	15,000	15,000	-	1,464	1,464	13,536	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	99	5,000	5,000	5,000	-	-	-	5,000	5,000	Deferred to 2019
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	3,630	3,630	1,370	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03	-	7,500	7,001	499	7,001	7,001	-	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03	-	3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03	-	3,141	3,141	-	2,991	-	3,141	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03	-	2,500	2,500	-	826	826	1,674	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05	-	6,300	6,335	(35)	6,335	-	-	-	
851 025 328	2018 NMEF-ADD	Risk & ASO Laptop & Printer	Administration	C	05	-	2,000	2,000	-	-	-	2,000	-	
851 132 334	2018 NMEF-ADD	Cantilever Umbrellas - 5	Trout Creek	C	06	-	5,500	5,500	-	5,526	-	(26)	-	
851 051 338	2018 NMEF-ADD	Water Tank Sprayer	Trails	C	07	-	2,000	2,000	-	-	-	2,000	-	
851 155 342	2018 NMEF-ADD	Signage - Amenity - Interior	Alder Creek Cafe	C	07	-	2,200	2,200	-	-	-	2,200	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	62,254	(20,354)	-	-	62,254	-	incls est for 2017 carry-overs to 2018

Replacement Reserve TL	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Capital	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
Expense	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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# of Projects

by Project Yr/Fund Type		(6,293,427)	(6,758,672)	(5,740,129)	(1,018,543)	(1,725,923)	#####	(4,014,198)	(1,149,159)	
26	2016 RR-CAP	-	76,430	76,430	-	63,367	159,155	13,063	-	carry-over projects
3	2016 RR-EXP	-	-	-	-	-	-	-	-	carry-over projects
0	2017 RR-CAP	-	27,777	27,777	-	34,424	434,783	(6,647)	-	carry-over projects
16	2017 RR-EXP	-	64,148	64,148	-	28,862	107,415	35,286	-	carry-over projects
3	2017 RR-ACC-CAP	-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects
3	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
1	2018 RR-CAP	5,419,000	5,600,317	4,676,595	923,722	1,225,879	1,225,879	3,450,713	1,042,383	Budget 2018 projects
202	2018 RR-EXP	940,479	1,089,981	994,725	95,257	465,349	476,762	529,372	110,861	Budget 2018 projects
97	2018 RR-ACC-CAP	-	120,350	120,786	(436)	64,002	64,002	56,782	-	2018 projects added in 2018
19	2018 RR-ACC-EXP	-	32,505	32,505	-	29,152	29,152	3,352	-	2018 projects added in 2018
5										
by Location		(66,052)	(84,481)	(84,481)	-	(58,460)	(58,460)	(26,021)	(4,085)	
336	Administration	192,413	233,788	234,258	(470)	145,543	151,988	88,715	-	
13	Asphalt Maintenance	-	-	-	-	-	-	-	-	
0	Bikeworks	26,095	26,095	26,095	-	18,263	18,263	7,832	-	
2	Campground	8,316	2,599	2,599	-	2,599	5,118	-	7,113	
5	Chalet Record Storage Building	-	-	-	-	-	-	-	-	
0	Cross Country	514,606	471,710	451,332	20,378	30,239	61,679	421,093	22,455	
16	Day Camps	-	-	-	-	-	-	-	-	
0	Equestrian Center	92,303	92,303	43,960	48,343	22,045	22,045	21,915	48,590	
7	Facilities Administration	-	-	-	-	-	-	-	-	
0	Forestry	127,789	271,579	283,309	(11,730)	75,867	75,867	207,441	-	
5	General	(191)	(191)	289	(480)	-	-	289	-	
2	General Maintenance	113,293	15,455	12,469	2,986	12,469	12,469	-	100,888	
4	Golf Course	182,145	184,542	175,635	8,907	98,569	99,697	77,067	8,907	
16	Golf Complex	-	-	-	-	-	-	-	-	
0	Maintenance	60,976	74,364	68,503	5,861	43,450	47,459	25,054	6,587	
12	Marina	72,487	75,958	72,470	3,488	51,745	51,745	20,723	3,571	
16	MIS	312,412	356,397	358,527	(2,130)	198,947	344,631	159,578	-	
46	No. Woods Pool-Bldg.	18,645	18,645	19,690	(1,045)	13,900	13,900	5,790	-	
3	Northwoods	26,326	26,326	26,326	-	19,012	19,012	7,314	-	
6	Northwoods Pool	-	-	-	-	-	-	-	-	
0	Pizza	25,362	32,473	32,915	(442)	17,178	17,178	15,737	-	
9	Recreation	16,263	16,263	10,313	5,950	8,103	8,103	2,211	8,086	
4	Ski Area-Mtn Ops	556,219	567,935	510,775	57,160	85,203	123,170	425,570	57,310	
24	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-	
1	Ski Area - Lift Maintenance	1,545,952	1,924,469	1,899,265	25,203	759,636	801,199	1,139,631	26,058	
28	Ski Area - Vehicle Maintenance	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
1	Ski-Ops	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	
0	Tennis Complex	56,160	63,660	58,596	5,065	52,984	52,984	5,612	5,065	
8	The Lodge	58,728	123,728	120,798	2,930	77,197	77,197	43,601	2,931	
9	Trails	382,253	442,861	192,581	250,280	35,514	119,767	157,066	198,468	
18	Trout Creek BLDG	1,250,186	1,256,186	737,439	518,747	5,690	5,690	731,747	571,161	
51	Trout Creek POOLSPA	357,736	351,775	354,202	(2,427)	19,045	275,486	335,155	-	
23	Trout Creek FITNESSSEQ	81,969	95,469	13,500	81,969	6,273	6,273	7,227	81,969	
5	Trout Creek OTHER	-	-	-	-	-	-	-	-	
0	Various	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	
0	Vehicle/Fleet	98,760	98,760	98,760	-	47,328	47,328	51,431	-	
2	Winter Food-Beverge	-	-	-	-	-	-	-	-	
0										
2017 & prior Carryovers in 2018 RR Expenditures Total		-	66,634	66,634	66,634	carry-over variance				

Replacement Reserve TL

Capital  
Expense

6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report

5,177,962

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	7,131	7,131	-	7,131	30,598	-	-	carryover, project budget \$31,000
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope
821 128 314	2016 RR-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	65,000	-	51,937	51,937	13,063	-	2015 project , deferred to 2018...
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-	\$
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	150	150	-	3,418	250,179	(3,268)	-	Needs reclass to 2018 project
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	01	-	-	-	-	4,165	42,133	(4,165)	-	Needs reclass to 2018 project
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-	-
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	12,808	12,808	(2,808)	-	Posting adjustment needed see 823-210-289
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	3,425	-	(2,068)	(2,068)	5,493	-	Posting adjustment needed see 823-210-288
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	10,000	-	9,491	9,491	509	-	-
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-	-
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-	-
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	18,424	-	5,272	5,272	13,152	-	-
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,474	-	8,394	8,394	80	-	discuss budget change (MS)
	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	5,061	-	-	-	5,061	-	-
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	21,911	-	15,374	15,374	6,538	-	-
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	4,183	-	2,890	2,890	1,294	-	-
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,078	2,078	(28)	2,078	2,078	-	-	-
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,750	-	7,401	7,401	349	-	-
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	2,100	-	1,721	1,721	379	-	-
821 060 329	2018 RR-ACC-CAP	Exit Traffic Spikes	Marina	C	04	-	3,470	3,470	-	-	-	3,470	-	-
821 150 330	2018 RR-ACC-CAP	Kegeerator	Pizza	C	05	-	2,000	2,000	-	1,160	1,160	840	-	-
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	5,000	-	4,991	4,991	9	-	-
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	54,480	(11,730)	50,546	50,546	3,934	-	disposal acg separate
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSEQ	C	05	-	13,500	13,500	-	6,273	6,273	7,227	-	-
821 090 332	2018 RR-ACC-CAP	Window Coverings	Tennis Complex	C	06	-	2,500	2,500	-	2,077	2,077	423	-	-
821 180 333	2018 RR-ACC-CAP	Range	Winter F&B	C	06	-	10,245	10,245	-	9,798	9,798	447	-	-
821 025 335	2018 RR-ACC-CAP	Milestone Security Camera Licenses	MIS	C	06	-	8,100	8,100	-	169	169	7,931	-	-
821 050 337	2018 RR-ACC-CAP	Truck Mounted Water Tank & Sprayer	MIS	C	07	-	12,000	12,000	-	-	-	12,000	-	-
821 160 339	2018 RR-ACC-CAP	Signage - Monument	Maintenance	C	07	-	2,900	2,900	-	2,474	2,474	427	-	-
821 150 143	2018 RR-ACC-CAP	Signage - Complex	Pizza	C	07	-	2,200	2,200	-	-	-	2,200	-	-
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	4,000	-	3,213	3,213	787	-	-
	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	330,500	330,500	-	-	-	330,500	-	Board approved 7/21/2018
	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	-	-	-	15,184	-	-
	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	-	-	12,148	-	-
	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	8,205	-	-	-	8,205	-	-
	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	-	-	12,466	-	-
821 110 025	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,037	-	271	271	2,766	-	-

Replacement Reserve TL

Capital	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Expense	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	6,582	6,582	16,731	-	
821 110 029	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	99	20,405	20,405	-	20,405	-	-	-	20,405	Defer to 2019
	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	5,748	-	-	-	5,748	-	
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,827	(247)	6,827	6,827	-	-	
821 080 030	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	1,600	1,600	1,441	-	
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	48,590	Defer to 2020, potentially relocating as well, more tim
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Rep	General Maintenance	C	99	13,818	-	-	-	-	-	-	13,818	Defer to 2019
	2018 RR-CAP	Boat Strg.-Remove-Rep	General Maintenance	C	99	84,020	-	-	-	-	-	-	84,020	Defer to 2019
821 120 047	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	3,662	-	2,556	2,556	1,106	-	
821 120 048	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	15,041	15,041	-	23	23	15,018	-	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,037	-	3,026	3,026	11	-	
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,725	-	7,578	7,578	6,147	-	
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	3,052	-	2,415	2,415	637	-	
821 125 067	2018 RR-CAP	Bridges Year 1	Golf Course	C	10	21,258	21,258	21,258	-	-	-	21,258	-	
821 125 060	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	3,593	3,593	3,593	-	-	-	3,593	-	
821 125 057	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	28,816	-	3,581	3,581	25,235	-	
821 125 061	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	5,085	-	4,362	4,362	723	-	
821 125 058	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	99	8,907	8,907	-	8,907	-	-	-	8,907	Defer to 2019 for additional planning
821 125 063	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	15,770	-	-	-	15,770	-	
821 125 064	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,871	-	20,749	20,749	122	-	
821 125 062	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	99	3,712	3,712	-	3,712	-	-	-	3,712	Defer to 2019 for additional planning
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,828	(726)	23,828	23,828	-	-	
	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	99	3,571	3,571	-	3,571	-	-	-	3,571	Reclassified as NMEF
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	2,051	-	1,943	1,943	108	-	
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,344	-	28,008	28,008	336	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row
823 060 087	2018 RR-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	3,531	-	2,145	2,145	1,386	-	
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	2,430	-	1,342	1,342	1,087	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
823 025 107	2018 RR-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	1,761	1,761	5,893	-	changed from C to E
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	2,061	2,061	1,684	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	2,661	2,661	5,387	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
823 025 118	2018 RR-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	4,189	4,189	2,837	-	
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	2,545	2,545	5,616	-	
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	2,234	2,234	2,344	-	
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,541	(309)	2,541	2,541	-	-	
821 025 122	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	1,313	1,313	1,218	-	
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	3,729	3,729	2,382	-	
	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	644	644	5,747	-	
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	45,009	-	14,850	14,850	30,159	-	
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	59	59	2,057	-	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,575	2,575	831	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	18,505	18,505	7,862	-	

Replacement Reserve TL

Capital  
Expense

6,359,479 7,023,854 6,005,311 1,018,543 1,920,895 2,532,345 4,084,407 1,153,244  
 5,419,000 5,834,733 4,911,447 923,286 1,397,532 1,901,252 3,513,911 1,042,383  
 940,479 1,189,120 1,093,864 95,257 523,363 631,093 570,496 110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	4,080	(226)	4,080	4,080	-	-	
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
823 025 119	2018 RR-EXP	Zendesk-Member Services	MIS	C	12	-	-	-	-	2,183	2,183	(2,183)	-	needs reclass to C
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	4,048	(1,045)	4,048	4,048	-	-	researching, may be mis-coding or revised budget
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
823 010 128	2018 RR-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	2,025	-	1,451	1,451	574	-	changed from C to E
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	3,193	(769)	2,045	2,045	1,148	-	overrun? Research
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	2,040	-	1,354	1,354	686	-	
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	6,681	-	3,799	3,799	2,882	-	
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	2,040	-	557	557	1,483	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	6,119	6,119	6,119	-	-	-	6,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	4,616	(2,070)	2,513	2,513	2,103	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,595	-	3,487	3,487	108	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	99	11,886	11,886	-	11,886	-	-	-	11,886	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	99	14,172	14,172	-	14,172	-	-	-	14,172	Deferred to 2019 for DHSki planning
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	-	-	-	-	-	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,860,351	-	748,549	748,549	1,111,802	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lv wlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	19,074	-	15,637	15,637	3,437	-	
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	8,098	8,098	-	8,098	-	-	-	8,098	Deferred to 2019 for DHSki planning
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	2,036	-	1,872	1,872	164	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	99	23,571	23,571	-	23,571	-	-	-	23,571	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	371,500	371,500	-	-	-	371,500	-	Board Approved 7/21/2018
	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	99	15,518	15,518	-	15,518	-	-	-	15,518	Deferred to 2019 for DHSki planning
821 210 184	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
821 210 185	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,138	-	-	-	3,138	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	59,549	-	37,500	37,500	22,050	-	
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	99	10,123	10,123	-	10,123	-	-	-	10,123	Deferred to 2019 for DHSki planning
821 090 191	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,424	-	18,200	18,200	224	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas The Lodge		C	99	2,931	2,931	-	2,931	-	-	-	2,931	Deferred to 2019

Replacement Reserve TL

Capital	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Expense	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,051	(1)	2,051	2,051	-	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	2,025	-	1,942	1,942	83	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	3,705	3,705	2,070	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	99	38,354	38,354	-	38,354	-	-	-	38,354	Deferred to 2019 for additional planning
	2018 RR-CAP	Tool Inventory - Trails	Trails	C	12	2,544	2,544	2,544	-	-	-	2,544	-	
	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel ( Trails	Trails	C	99	40,808	40,808	-	40,808	-	-	-	40,808	Deferred to 2019 for additional planning
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signa	Trails	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Deferred to 2019 for additional planning
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	333	333	4,728	-	
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	9,526	9,526	66,988	-	
	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - Nort	Trails	C	99	20,404	20,404	-	20,404	-	-	-	20,404	Deferred to 2019 for additional planning
	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	-	-	25,494	-	
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	99	15,303	15,303	-	15,303	-	-	-	15,303	Deferred to 2019 for additional planning
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	15,000	51,811	-	-	15,000	-	requesting \$15,000
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627	2,627	2,627	-	-	-	2,627	-	
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	12	397,028	397,028	397,028	-	-	-	397,028	-	
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	5,637	5,637	-	-	-	5,637	-	
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,146	15,146	15,146	-	-	-	15,146	-	
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	7,086	7,086	-	-	-	7,086	-	
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577	14,577	14,577	-	-	-	14,577	-	
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304	76,304	76,304	-	-	-	76,304	-	
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,782	45,782	45,782	-	-	-	45,782	-	
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi	Trout Creek BLDG	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779	12,779	12,779	-	-	-	12,779	-	
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	3,543	3,543	-	-	-	3,543	-	
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSSEQ	C	99	53,652	53,652	-	53,652	-	-	-	53,652	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1	Trout Creek FITNESSSEQ	C	99	9,483	9,483	-	9,483	-	-	-	9,483	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSSEQ	C	99	13,623	13,623	-	13,623	-	-	-	13,623	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSSEQ	C	99	5,211	5,211	-	5,211	-	-	-	5,211	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	99	25,507	25,507	-	25,507	-	-	-	25,507	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	99	8,562	8,562	-	8,562	-	-	-	8,562	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	99	6,571	6,571	-	6,571	-	-	-	6,571	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	99	10,574	10,574	-	10,574	-	-	-	10,574	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	99	9,508	9,508	-	9,508	-	-	-	9,508	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	99	35,430	35,430	-	35,430	-	-	-	35,430	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	99	40,492	40,492	-	40,492	-	-	-	40,492	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	99	4,049	4,049	-	4,049	-	-	-	4,049	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	99	45,553	45,553	-	45,553	-	-	-	45,553	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	99	4,000	4,000	-	4,000	-	-	-	4,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	99	20,000	20,000	-	20,000	-	-	-	20,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	99	41,000	41,000	-	41,000	-	-	-	41,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	99	35,000	35,000	-	35,000	-	-	-	35,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	99	6,500	6,500	-	6,500	-	-	-	6,500	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	99	12,000	12,000	-	12,000	-	-	-	12,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	99	40,000	40,000	-	40,000	-	-	-	40,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	99	32,000	32,000	-	32,000	-	-	-	32,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	99	80,000	80,000	-	80,000	-	-	-	80,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	99	15,000	15,000	-	15,000	-	-	-	15,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	99	15,315	15,315	-	15,315	-	-	-	15,315	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	99	7,651	7,651	-	7,651	-	-	-	7,651	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,692	-	-	-	3,692	-	

Replacement Reserve TL

Capital	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Expense	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPENDER Carryover\$ Resett in Study	Notes
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	99	35,736	35,736	35,736	-	-	-	35,736	35,736	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	99	5,287	5,287	5,287	-	-	-	5,287	5,287	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	99	6,074	6,074	6,074	-	-	-	6,074	6,074	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	99	2,278	2,278	2,278	-	-	-	2,278	2,278	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	99	3,040	3,040	3,040	-	-	-	3,040	3,040	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	10,652	10,652	-	-	-	10,652	-	
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	2,340	2,340	-	-	-	2,340	-	
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	2,106	2,106	-	-	-	2,106	-	
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	12,249	12,249	-	-	-	12,249	-	
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	2,574	2,574	-	-	-	2,574	-	
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	11,409	11,409	-	-	-	11,409	-	
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	73,399	73,399	-	-	-	73,399	-	
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	14,325	14,325	-	-	-	14,325	-	
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	5,873	5,873	-	-	-	5,873	-	
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	12,836	12,836	-	-	-	12,836	-	
	2018 RR-CAP	Rec Pool - Plaster - Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	96,509	96,509	-	-	-	96,509	-	
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	30,733	30,733	-	-	-	30,733	-	TL \$314,000 Budget. Approved was \$292,445
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	12	5,061	5,061	5,061	-	-	-	5,061	-	
	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-	
821 130 285	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements	Trout Creek POOLSPA	C	12	12,187	12,187	14,614	(2,427)	11,498	11,498	3,116	-	
821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	49,096	49,096	-	-	-	49,096	-	
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	49,664	49,664	-	47,328	47,328	2,335	-	
821 010 340	2018 RR-ACC-CAP	CASP Feasibility Study	Administration	C	12	-	15,000	15,000	-	15,000	15,000	-	-	
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-	
821 210 331	2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-	
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	6,000	-	5,690	5,690	310	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	20,982	42,715	37,926	-	work not completed in 2017
723 160 053	2017 RR-EXP	Stormwater Dis System Containment Rep	Maintenance	E	13	-	5,240	5,240	-	5,240	5,240	-	-	carryover
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	23,239	-	22,622	22,622	617	-	
	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-	
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	2,207	2,207	1,889	-	
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	75,833	75,833	54,167	-	
823 100 011	2018 RR-EXP	Bath House - Ext Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs
823 100 012	2018 RR-EXP	Bath House - Int. Paint	Campground	E	99	2,544	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs
823 100 010	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	1,203	1,203	-	-	
	2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	99	2,025	-	-	-	-	-	-	2,025	Defer to 2019 for additional planning
	2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	99	4,085	-	-	-	-	-	-	4,085	Defer to 2019
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	15,304	-	13,785	13,785	1,519	-	changed from E to C
823 110 016	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,808	-	18,802	18,802	6	-	
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	10,199	-	-	-	10,199	-	
	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	-	-	10,799	-	
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	99	2,050	-	-	-	-	-	-	2,050	Defer to 2019
823 080 033	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	5,061	5,061	-	-	
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	15,184	-	7,175	7,175	8,009	-	
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	8,098	-	1,382	1,382	6,717	-	
823 050 037	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	15,184	15,184	-	-	
823 050 039	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	153,929	153,929	-	10,137	10,137	143,792	-	Board Approved Increase 6/26/2018
823 050 041	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	-	-	33,395	-	
723 050 097	2017 RR-EXP	Mastication	Trails	E	10	-	-	-	-	2,640	59,460	(2,640)	-	NEEDS Reclass to 2018 Project#
823 050 040	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-	
	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	99	3,049	3,049	-	3,049	-	-	-	3,049	Defer to 2019 - No repairs needed



Replacement Reserve TL

Capital	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Expense	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-	
823 120 046	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	5,925	5,925	-	-	
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved
823 125 053	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,401	-	10,391	10,391	10	-	
823 125 054	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	1,787	1,787	-	-	
823 125 055	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	25,307	25,307	-	-	
	2018 RR-EXP	GC Tree Damage	Golf Course	E	13	2,028	2,028	2,028	-	-	-	2,028	-	
823 125 056	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	6,074	6,074	-	-	
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	9,617	-	3,750	3,750	5,867	-	
823 125 059	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,597	-	20,171	20,171	426	-	
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	15,478	15,478	-	550	550	14,928	-	
	2018 RR-EXP	Fencing- Repair	Maintenance	E	99	2,875	2,875	-	2,875	-	-	-	2,875	Deferred to 2019 - No repairs needed
823 160 068	2018 RR-EXP	Maint. Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	11,987	-	8,167	8,167	3,820	-	
823 060 084	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	6,108	-	2,072	2,072	4,036	-	
823 060 085	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	5,090	-	-	-	5,090	-	
823 060 076	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	5,794	5,794	-	-	
823 060 077	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	255	255	-	-	
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	4,235	-	3,985	3,985	250	-	
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,087	-	1,083	1,083	4	-	
723 025 197	2018 RR-EXP	E-Store	MIS	E	13	-	-	-	-	-	11,413	-	-	needs reclass to x109 project#
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	10,716	10,716	1,284	-	
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	29,031	29,031	13,856	-	
	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
823 025 117	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E
823 025 093	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	6,000	6,000	222	-	
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
823 025 112	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-	
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	2,400	2,400	603	-	
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-	
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	13,152	13,152	5,883	-	
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
823 130 124	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	10,204	-	9,852	9,852	352	-	
823 010 127	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	7,085	-	6,440	6,440	645	-	
823 010 126	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	11,121	11,121	-	-	
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	99	8,086	8,086	-	8,086	-	-	-	8,086	Deferred to 2019 for NWCH planning
	2018 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-	
	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	-	-	5,087	-	
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-	
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-	
	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	3,038	3,038	-	-	-	3,038	-	
	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,720	-	-	-	1,720	-	
823 210 169	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	3,006	3,006	4,013	-	
	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,701	-	-	-	3,701	-	
	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,898	-	-	-	1,898	-	
	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	5,061	5,061	-	-	-	5,061	-	
823 210 172	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	2,031	2,031	-	-	-	2,031	-	
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	11,120	-	8,074	8,074	3,046	-	
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	12,148	-	11,941	11,941	206	-	
823 090 190	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,351	-	6,200	6,200	151	-	
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	99	5,065	5,065	-	5,065	-	-	-	5,065	Deferred to 2019 - No repairs needed
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	3,053	-	1,500	1,500	1,553	-	
823 128 196	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	14,990	-	5,308	5,308	9,682	-	
823 128 197	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	14,624	-	6,156	6,156	8,468	-	
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	40,808	40,808	-	40,808	-	-	-	40,808	Defer to 2019 for additional planning

Replacement Reserve TL

Capital	6,359,479	7,023,854	6,005,311	1,018,543	1,920,895	2,532,345	4,084,407	1,153,244
Expense	5,419,000	5,834,733	4,911,447	923,286	1,397,532	1,901,252	3,513,911	1,042,383
	940,479	1,189,120	1,093,864	95,257	523,363	631,093	570,496	110,861

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes	
823 051 213	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	99	35,707	35,707	-	35,707	-	-	-	35,707	Defer to 2019 for additional planning	
	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	333	333	7,026	-		
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	99	2,025	2,025	-	2,025	-	-	-	2,025	Defer to 2019 for additional planning	
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-		
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-		
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-		
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-		
	2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-		
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-		
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-		
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-		
	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	5,479	-	-	-	5,479	-		
	823 025 336	2018 RR-ACC-EXP	Management Software-ConnectWise	MIS	E	06	-	5,405	5,405	-	-	142	142	5,263	-
		2018 RR-CAP	Contingency, capex	General	C	13	128	128	(122)	250	-	-	(122)	-	estimated project deferrals/timing impacts
2018 RR-EXP		Contingency, expen	General	E	13	(319)	(319)	411	(730)	-	-	411	-	estimated project deferrals/timing impacts	

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Seven Months Ending July 31, 2018  
 Operating Fund Consolidated

July 2018

Year-to-Date July 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%	\$	%	
<b>166,000</b>	<b>166,000</b>	<b>166,000</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>36053</b>	<b>Revenue</b>								
								<b>ALLOCATED RECREATION FEE</b>	<b>596,610</b>	<b>571,000</b>	<b>584,288</b>	<b>25,610</b>	<b>4%</b>	<b>12,322</b>	<b>2%</b>	<b>1,040,000</b>
27,929	35,000	25,585	-7,071	-20%	2,343	9%	(350...	Golf Passes	66,031	78,500	63,079	-12,469	-16%	2,952	5%	162,900
23,861	19,550	20,486	4,311	22%	3,375	16%	3502...	Golf Passes - Packs	43,385	34,350	29,641	9,035	26%	13,744	46%	83,000
68,965	81,100	82,334	-12,135	-15%	-13,369	-16%	35035	Golf Green Fees - Member	112,780	123,600	104,891	-10,820	-9%	7,889	8%	236,000
60,330	69,800	61,802	-9,470	-14%	-1,472	-2%	35025	Golf Green Fees - Guest	89,490	99,500	73,602	-10,010	-10%	15,889	22%	233,000
32,934	29,300	14,069	3,634	12%	18,865	134%	3503...	Golf Green Fees - Public	55,868	55,600	34,113	268	0%	21,755	64%	135,100
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	620,729	816,400	1,021,020	-195,671	-24%	-400,291	-39%	1,040,800
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	160,026	88,400	159,889	71,626	81%	138	0%	119,900
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	201,216	145,200	196,419	56,016	39%	4,798	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
0	0	0	0	0%	0	0%	35600	Cross Country Season Pass	332	0	0	332	0%	332	0%	0
0	0	0	0	0%	0	0%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
0	0	0	0	0%	0	0%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
0	0	0	0	0%	0	0%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-60,018	-43%	160,600
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	19,632	32,500	35,685	-12,868	-40%	-16,033	-45%	46,000
199	310	0	-111	-36%	199	0%	35615	Public Daily Trail Fee	128,213	198,430	227,277	-70,217	-35%	-99,064	-44%	252,200
16,268	23,200	16,658	-6,932	-30%	-390	-2%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
22,551	18,900	22,295	3,651	19%	256	1%	37040	P.O. Trail Rides	21,282	27,000	21,890	-5,718	-21%	-608	-3%	50,000
5,814	5,700	4,948	114	2%	866	18%	37060	Guest Trail Rides	29,108	22,200	27,502	6,908	31%	1,606	6%	41,000
8,810	12,000	9,384	-3,190	-27%	-574	-6%	37080	Public Trail Rides	6,975	8,100	7,422	-1,125	-14%	-447	-6%	16,000
127,370	140,000	144,127	-12,630	-9%	-16,757	-12%	36012	Special Events Revenue	18,782	27,900	24,862	-9,118	-33%	-6,080	-24%	61,694
11,812	12,200	12,922	-388	-3%	-1,110	-9%	36013	Concert Revenue	127,370	140,000	144,127	-12,630	-9%	-16,757	-12%	140,000
149,522	139,200	133,586	10,322	7%	15,936	12%	36054	Daily Usage Fee - Member	24,994	24,900	25,752	94	0%	-758	-3%	41,501
33,015	24,900	22,868	8,115	33%	10,147	44%	36055	Daily Usage Fee - Guest	268,354	264,400	250,102	3,954	1%	18,252	7%	414,203
<b>589,379</b>	<b>611,160</b>	<b>571,064</b>	<b>-21,781</b>	<b>-4%</b>	<b>18,315</b>	<b>3%</b>	38013	Campground Revenue	48,233	36,600	32,273	11,633	32%	15,960	49%	60,600
								<b>Total Direct Access &amp; Use</b>	<b>2,256,531</b>	<b>2,504,080</b>	<b>2,849,820</b>	<b>-247,549</b>	<b>-10%</b>	<b>-593,289</b>	<b>-21%</b>	<b>3,727,698</b>
484,047	472,180	464,149	11,867	3%	19,898	4%	3310...	Food	1,724,868	1,750,350	1,849,348	-25,482	-1%	-124,481	-7%	2,944,900
-32,643	-50,670	-28,512	18,027	36%	-4,131	-14%		Food Discounts	-155,820	-219,140	-170,810	63,320	29%	14,991	9%	-354,401
-10,810	-14,370	-12,505	3,560	25%	1,694	14%	33152	EE Discounts	-53,677	-66,590	-70,713	12,913	19%	17,036	24%	-107,901
-5,372	-8,000	-5,475	2,628	33%	103	2%	33154	Guest Relations aka Manager	-15,924	-25,600	-18,732	9,676	38%	2,808	15%	-45,000
-4,319	-500	-184	-3,819	-764%	-4,135	-2247%	33156	InterDept Discounts	-5,561	-6,750	-2,024	1,189	18%	-3,536	-175%	-10,200
-12,142	-27,800	-10,349	15,658	56%	-1,793	-17%	3316...	Marketing Discounts	-80,658	-120,200	-79,341	39,542	33%	-1,317	-2%	-191,300
30,835	27,200	29,971	3,635	13%	864	3%	33180	Food NA Beverage	111,836	117,100	139,991	-5,264	-4%	-28,154	-20%	178,800
<b>482,239</b>	<b>448,710</b>	<b>465,608</b>	<b>33,529</b>	<b>7%</b>	<b>16,631</b>	<b>4%</b>		<b>Food subtotal</b>	<b>1,680,884</b>	<b>1,648,310</b>	<b>1,818,529</b>	<b>32,574</b>	<b>2%</b>	<b>-137,645</b>	<b>-8%</b>	<b>2,769,299</b>
65,753	58,140	64,641	7,613	13%	1,112	2%	3322...	Beer	205,142	199,100	230,132	6,042	3%	-24,990	-11%	326,200
-1,357	0	-1,054	-1,357	0%	-302	-29%	3322...	Beer Discounts	-4,367	0	-5,587	-4,367	0%	1,219	22%	0
57,370	38,170	56,316	19,200	50%	1,054	2%	33242	Liquor	190,849	148,770	197,698	42,079	28%	-6,848	-3%	254,400
-1,399	0	-1,250	-1,399	0%	-150	-12%	3324...	Liquor Discounts	-6,149	0	-7,308	-6,149	0%	1,159	16%	0
60,896	65,560	58,498	-4,664	-7%	2,398	4%	33262	Wine	225,050	249,040	229,765	-23,990	-10%	-4,715	-2%	444,100
-1,121	0	-1,165	-1,121	0%	44	4%	3326...	Wine Discounts	-8,076	0	-9,889	-8,076	0%	1,813	18%	0
2,878	0	1,343	2,878	0%	1,535	114%	33268	Corkage Fees	8,619	0	10,740	8,619	0%	-2,122	-20%	0
-880	0	-765	-880	0%	-115	-15%	33269	Corkage Fee Discounts	-4,323	0	-6,985	-4,323	0%	2,662	38%	0
<b>182,140</b>	<b>161,870</b>	<b>176,564</b>	<b>20,270</b>	<b>13%</b>	<b>5,576</b>	<b>3%</b>		<b>Beverage subtotal</b>	<b>606,746</b>	<b>596,910</b>	<b>638,566</b>	<b>9,836</b>	<b>2%</b>	<b>-31,821</b>	<b>-5%</b>	<b>1,024,700</b>
24,946	17,350	26,113	7,596	44%	-1,167	-4%	3328...	Misc other F&B	86,740	52,840	60,172	33,900	64%	26,568	44%	130,300
-3,992	0	0	-3,992	0%	-3,992	0%	33299	InterDept Food Sales	-3,992	2,100	0	-6,092	-290%	-3,992	0%	1,800
<b>20,954</b>	<b>17,350</b>	<b>26,113</b>	<b>3,604</b>	<b>21%</b>	<b>-5,159</b>	<b>-20%</b>		<b>Other F&amp;B subtotal</b>	<b>82,747</b>	<b>54,940</b>	<b>60,172</b>	<b>27,807</b>	<b>51%</b>	<b>22,576</b>	<b>38%</b>	<b>132,100</b>
<b>685,333</b>	<b>627,930</b>	<b>668,285</b>	<b>57,403</b>	<b>9%</b>	<b>17,048</b>	<b>3%</b>		<b>Total Food and Beverage</b>	<b>2,370,377</b>	<b>2,300,160</b>	<b>2,517,267</b>	<b>70,217</b>	<b>3%</b>	<b>-146,890</b>	<b>-6%</b>	<b>3,926,099</b>
<b>615,794</b>	<b>401,000</b>	<b>588,145</b>	<b>214,794</b>	<b>54%</b>	<b>27,648</b>	<b>5%</b>		<b>F&amp;B Revenue by Segment:</b>	<b>2,004,487</b>	<b>1,378,600</b>	<b>2,016,175</b>	<b>625,887</b>	<b>45%</b>	<b>-11,687</b>	<b>-1%</b>	<b>2,542,000</b>
271,211	164,700	273,472	106,511	65%	-2,262	-1%	33910	Lodge-Dining Room	960,769	652,500	1,007,119	308,269	47%	-46,350	-5%	1,130,000
89,459	81,100	85,980	8,359	10%	3,478	4%	33920	Lodge-Pub	428,574	412,000	474,167	16,574	4%	-45,593	-10%	710,000
93,599	57,200	89,765	36,399	64%	3,835	4%	33930	F&B-Banquets	261,994	178,100	207,009	83,894	47%	54,986	27%	460,000
60,784	31,500	47,901	29,284	93%	12,883	27%	33940	SmrF&B-Lunch	82,153	43,500	66,649	38,653	89%	15,504	23%	74,000
33,240	30,000	30,078	3,240	11%	3,162	11%	33950	SmrF&B-Snack Bar	56,575	47,000	40,929	9,575	20%	15,646	38%	92,000
33,546	28,000	30,116	5,546	20%	3,430	11%	33970	SmrF&B-Pool BBQ	35,511	33,000	34,484	2,511	8%	1,028	3%	53,000
0	3,000	2,819	-3,000	-100%	-2,819	-100%	33980	Snowplay Food Truck	7,392	3,500	14,560	3,892	111%	-7,169	-49%	4,000
33,955	0	28,014	33,955	0%	5,941	21%	33990	Cafeteria	171,518	0	171,258	171,518	0%	260	0%	0
0	5,500	0	-5,500	-100%	0	0%	33989	Employee Housing	0	9,000	0	-9,000	-100%	0	0%	19,000
-2,004	0	-1,796	-2,004	0%	-208	-12%	33163	Mkt Discounts, Happy Hour Fo	-18,784	0	-22,213	-18,784	0%	3,429	15%	0
-637	0	-206	-637	0%	-430	-208%	33226	Mkt Discounts, Happy Hour Bev	-1,823	0	-699	-1,823	0%	-1,123	-161%	0
-544	0	-385	-544	0%	-159	-41%	33246	Mkt Discounts, Happy Hour Bev	-2,136	0	-2,088	-2,136	0%	-47	-2%	0
-665	0	-387	-665	0%	-278	-72%	33266	Mkt Discounts, Happy Hour Be	-4,5							

Tahoe Donner Association  
**Department P&L Detail (D01)**  
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 Operating Fund Consolidated

July 2018

Year-to-Date July 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
			\$	%	\$	%					\$	%	\$	%		
-3,849	0	-2,774	-3,849	0%	-1,075	-39%										
							Mkt Discounts, Happy Hour	-27,244	0	-30,007	-27,244	0%	2,764	9%	0	
675	1,000	1,300	-325	-33%	-625	-48%	36015	Sales - Firewood	1,775	2,000	1,950	-225	-11%	-175	-9%	5,000
16,793	0	0	16,793	0%	16,793	0%	36016	Sales - Timber	16,793	0	0	16,793	0%	16,793	0%	0
94,612	89,800	99,854	4,812	5%	-5,242	-5%	36030	Sales - Retail	386,477	353,900	428,839	32,577	9%	-42,362	-10%	549,300
-1,197	-3,300	-3,249	2,103	64%	2,052	63%	38015	Employee Discounts	-9,655	-13,300	-14,920	3,645	27%	5,265	35%	-20,300
-1,717	-900	-1,780	-817	-91%	63	4%	38017	Homeowner Discounts	-2,969	-1,800	-3,085	-1,169	-65%	116	4%	-3,000
-9,369	-7,130	-6,528	-2,239	-31%	-2,841	-44%	38020	Discounts - Retail	-49,460	-28,960	-38,822	-20,500	-71%	-10,638	-27%	-47,300
-13,137	0	0	-13,137	0%	-13,137	0%	38025	Promotion Discounts	-21,342	-2,000	-2,212	-19,342	-967%	-19,130	-865%	-2,000
<b>86,660</b>	<b>79,470</b>	<b>89,597</b>	<b>7,190</b>	<b>9%</b>	<b>-2,938</b>	<b>-3%</b>		<b>Total Retail Product Reve</b>	<b>321,619</b>	<b>309,840</b>	<b>371,750</b>	<b>11,779</b>	<b>4%</b>	<b>-50,131</b>	<b>-13%</b>	<b>481,700</b>
55,275	48,600	52,569	6,675	14%	2,706	5%	(350...	Golf Cart Rentals	90,678	74,200	74,287	16,478	22%	16,391	22%	152,000
3,885	0	0	3,885	0%	3,885	0%	35018	Golf Club Set Rentals	6,660	0	0	6,660	0%	6,660	0%	0
15,513	14,200	11,892	1,313	9%	3,621	30%	35020	Golf - Driving Range	30,534	27,300	16,707	3,234	12%	13,827	83%	46,000
0	0	0	0	0%	0	0%	35550	Lessons - Group	183,505	203,000	242,209	-19,495	-10%	-58,704	-24%	238,600
0	0	0	0	0%	0	0%	35580	Lessons - Private	285,564	206,100	310,229	79,464	39%	-24,665	-8%	297,300
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,699	2,300	2,631	399	17%	68	3%	2,500
0	0	0	0	0%	0	0%	35590	Snowflakes	181,873	141,900	185,081	39,973	28%	-3,208	-2%	197,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000
62,248	65,100	68,367	-2,852	-4%	-6,119	-9%	3604...	Rentals	636,818	761,260	887,831	-124,442	-16%	-251,013	-28%	998,300
4,701	0	0	4,701	0%	4,701	0%	36042	Rentals, Storage	22,902	0	0	22,902	0%	22,902	0%	0
17,004	13,300	12,385	3,704	28%	4,619	37%	36043	Rentals, Bikes	25,113	17,800	15,331	7,313	41%	9,782	64%	33,000
2,761	1,600	2,028	1,161	73%	733	36%	3604...	Child Care	9,451	9,400	10,702	51	1%	-1,251	-12%	15,000
9,378	10,800	10,185	-1,422	-13%	-808	-8%	36050	Aerobics	51,327	50,200	47,761	1,127	2%	3,566	7%	85,700
570	400	270	170	43%	300	111%	36056	Fitness/Training	5,000	1,700	1,800	3,300	194%	3,200	178%	2,900
11,830	1,000	5,300	10,830	1083%	6,530	123%	36058	Rec Programs	14,640	2,500	7,380	12,140	486%	7,260	98%	6,000
162,075	157,000	152,042	5,075	3%	10,033	7%	36059	Day Camps	207,579	202,000	192,292	5,579	3%	15,287	8%	234,000
2,148	2,300	2,252	-52	-7%	-104	-5%	36051	Massage	10,987	10,000	10,662	987	10%	325	3%	17,900
180	200	340	-120	-10%	-160	-47%	36057	Towels/Lockers	660	700	879	-40	-6%	-219	-25%	1,200
832	800	549	32	4%	283	52%	36060	Lessons - Public	880	1,250	806	-370	-30%	74	9%	2,000
21,939	25,050	21,385	-3,111	-12%	554	3%	36070	Lessons - P.O.	30,352	37,050	32,242	-6,698	-18%	-1,890	-6%	57,503
19,444	14,900	19,133	4,544	30%	311	2%	36080	Lessons - Guest	35,371	25,700	27,240	9,671	38%	8,132	30%	34,700
5,682	11,000	8,218	-5,319	-48%	-2,536	-31%	37090	Equestrian - Boarding	9,919	17,000	10,821	-7,081	-42%	-902	-8%	33,000
37,613	29,000	27,550	8,613	30%	10,063	37%	37095	Equestrian - Camps	50,794	39,000	36,414	11,794	30%	14,380	39%	49,000
<b>433,077</b>	<b>395,250</b>	<b>394,463</b>	<b>37,827</b>	<b>10%</b>	<b>38,614</b>	<b>10%</b>		<b>Total Lessons &amp; Rental R</b>	<b>1,925,070</b>	<b>1,851,360</b>	<b>2,138,897</b>	<b>73,710</b>	<b>4%</b>	<b>-213,827</b>	<b>-10%</b>	<b>2,524,603</b>
9,176	10,400	10,340	-1,224	-12%	-1,164	-11%	32010	Aso - Fees	42,196	51,200	38,960	-9,004	-18%	3,236	8%	77,000
4,660	4,000	3,890	660	17%	770	20%	32020	Inspection Fees	17,495	16,000	13,050	1,495	9%	4,445	34%	30,000
275	500	3,250	-225	-45%	-2,975	-92%	32030	Fines	1,958	3,500	3,583	-1,543	-44%	-1,625	-45%	6,000
0	0	0	0	0%	0	0%	32040	Fines - Forestry	2,000	0	0	2,000	0%	2,000	0%	0
7,945	1,010	3,883	6,935	687%	4,062	105%	34010	Interest	50,714	7,070	32,776	43,644	617%	17,938	55%	12,120
2,975	3,500	2,782	-525	-15%	193	7%	34020	Late Charges	19,885	26,000	22,147	-6,115	-24%	-2,262	-10%	38,000
0	-2,500	-185	2,500	100%	185	100%	34030	Lien Fees	9,435	16,700	17,205	-7,265	-44%	-7,770	-45%	15,000
0	-500	-190	500	100%	190	100%	34040	Delinquency Fees	41,721	45,900	71,355	-4,179	-9%	-29,635	-42%	44,000
20,540	11,690	15,785	8,850	76%	4,755	30%	34050	Transfer Fees	82,880	77,310	80,080	5,570	7%	2,800	3%	139,000
0	0	0	0	0%	0	0%	34060	NSF Charges	30	0	90	30	0%	-60	-67%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	0	0	3	0	0%	-3	-100%	0
15,951	19,000	18,752	-3,049	-16%	-2,801	-15%	34080	Communications Ad Revenue	120,722	127,000	118,031	-6,278	-5%	2,691	2%	213,000
4,389	2,500	2,341	1,889	76%	2,048	87%	37018	Lease Revenue	20,724	17,500	12,725	3,224	18%	7,999	63%	30,000
15,092	13,090	15,688	2,002	15%	-596	-4%	37020	Other Revenue	51,709	62,380	70,344	-10,671	-17%	-18,635	-26%	86,780
11,068	5,500	5,454	5,568	101%	5,614	103%	38005	Employee Housing Revenue	88,249	45,000	58,804	43,249	96%	29,445	50%	69,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	0	0	1,645	0	0%	-1,645	-100%	0
<b>92,071</b>	<b>68,190</b>	<b>81,791</b>	<b>23,881</b>	<b>35%</b>	<b>10,280</b>	<b>13%</b>		<b>Total Other Revenue</b>	<b>549,717</b>	<b>495,560</b>	<b>540,797</b>	<b>54,157</b>	<b>11%</b>	<b>8,920</b>	<b>2%</b>	<b>759,900</b>
<b>2,052,520</b>	<b>1,948,000</b>	<b>1,971,200</b>	<b>104,520</b>	<b>5%</b>	<b>81,320</b>	<b>4%</b>		<b>GROSS REVENUE (GREV)</b>	<b>8,019,924</b>	<b>8,032,000</b>	<b>9,002,818</b>	<b>-12,076</b>	<b>0%</b>	<b>-982,894</b>	<b>-11%</b>	<b>12,460,000</b>
								<b>COST OF GOODS SOLD (COGS)</b>								
-39,024	-50,710	-43,438	11,686	23%	4,414	10%	43110	Meat	-157,904	-179,990	-174,551	22,086	12%	16,648	10%	-301,880
-25,365	-32,500	-22,146	7,135	22%	-3,220	-15%	43120	Seafood	-89,608	-106,030	-107,476	16,422	15%	17,869	17%	-188,810
-30,349	-23,570	-35,089	-6,779	-29%	4,740	14%	43130	Produce	-109,275	-89,380	-129,151	-19,895	-22%	19,877	15%	-153,180
-16,627	-22,190	-15,386	5,563	25%	-1,241	-8%	43140	Dairy	-61,458	-74,390	-68,488	13,472	18%	7,030	10%	-125,210
-9,210	-10,110	-9,418	900	9%	208	2%	43150	NA Beverage	-34,203	-37,210	-38,360	3,007	8%	4,157	11%	-58,380
-43,971	-33,708	-42,356	-10,263	-30%	-1,615	-4%	43160	Food Other	-170,056	-152,833	-201,430	-17,223	-11%	31,374	16%	-250,561
8,887	13,700	8,769	-4,813	-35%	117	1%	43190	Mktg Discounts credit	43,049	48,020	49,636	-4,971	-10%	-6,587	-13%	86,410
3,937	3,848	3,885	89	2%	53	1%	43192	EE Meals credit	21,776	24,117	21,436	-2,341	-10%	341	2%	40,861
<b>-151,722</b>	<b>-155,240</b>	<b>-155,179</b>	<b>3,518</b>	<b>2%</b>	<b>3,456</b>	<b>2%</b>		<b>Food Cogs</b>	<b>-557,679</b>	<b>-568,236</b>	<b>-648,386</b>	<b>10,557</b>	<b>2%</b>	<b>90,707</b>	<b>14%</b>	<b>-950,750</b>
-13,843	-14,460	-14,517	617	4%	674	5%	43270	Beer	-49,618	-50,240	-55,445	622	1%	5,827	11%	-82,010
-9,826	-8,200	-9,589	-1,626	-20%	-237	-2%	43280	Liquor	-39,619	-30,520	-36,935	-9,099	-30%	-2,683	-7%	-52,340
-20,089	-19,480	-15,101	-609	-3%	-4,988	-33%	43290	Wine	-70,245	-72,810	-70,694	2,565	4%	449	1%	-129,770



Tahoe Donner Association  
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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%	\$	%	
-0.3%	-0.3%	-0.4%	0.0%	2.4%	0.1%	15.0%		Capz PB %	-0.5%	-0.4%	-0.5%	0.0%	-4.4%	0.1%	13.9%	-0.4%
<b>OPERATING EXPENSES (OE)</b>																
-4,349	-4,148	-4,448	-201	-5%	99	2%	50530	Employee Meals	-25,234	-25,617	-25,274	383	1%	41	0%	-43,211
-4,678	-6,000	-4,874	1,322	22%	196	4%	50605	Employee Housing expenses	-97,474	-88,000	-75,920	-9,474	-11%	-21,554	-28%	-141,000
-292	-400	-15,895	108	27%	15,603	98%	50615	Employee Recruiting	-8,608	-4,600	-17,852	-4,008	-87%	9,244	52%	-11,000
-1,887	-4,387	-283	2,500	57%	-1,604	-567%	50620	Employee Dev/Training	-17,308	-24,809	-16,222	7,501	30%	-1,086	-7%	-36,794
-1,912	-1,994	-2,871	82	4%	959	33%	50625	Employee Relations	-24,686	-27,548	-30,907	2,862	10%	6,221	20%	-58,868
-2,463	-2,650	-1,470	187	7%	-993	-68%	50626	PreEmployment Testing	-14,624	-10,750	-5,938	-3,874	-36%	-8,686	-146%	-19,000
-370	-700	0	330	47%	-370	0%	50627	EAP Services	-4,868	-4,000	-6,451	-868	-22%	1,583	25%	-6,600
-2,297	-1,300	-314	-997	-77%	-1,983	-632%	50628	Benefit Administration Services	-20,274	-9,300	-6,601	-10,974	-118%	-13,673	-207%	-16,000
-2,597	-544	-2,475	-2,053	-377%	-122	-5%	50630	Uniforms	-21,236	-26,928	-25,654	5,692	21%	4,418	17%	-50,248
0	-1,400	0	1,400	100%	0	0%	51080	Seminars & Conferences	-3,377	-22,200	-6,875	18,823	85%	3,499	51%	-32,820
-15	-1,840	-478	1,825	99%	463	97%	51095	Travel/Meeting Expense	-6,903	-23,200	-20,760	16,377	70%	13,856	67%	-33,400
<b>-20,860</b>	<b>-25,363</b>	<b>-33,108</b>	<b>4,503</b>	<b>18%</b>	<b>12,248</b>	<b>37%</b>		<b>Total Staff Expense</b>	<b>-244,591</b>	<b>-267,032</b>	<b>-238,454</b>	<b>22,441</b>	<b>8%</b>	<b>-6,137</b>	<b>-3%</b>	<b>-448,581</b>
-7,902	-12,635	-15,095	4,733	37%	7,193	48%	51090	Telephone	-87,906	-89,745	-100,539	1,839	2%	12,632	13%	-153,500
-2,482	-2,120	-1,827	-362	-17%	-655	-36%	55003	Cable/Sat TV Service	-12,443	-15,120	-12,298	2,677	18%	-145	-1%	-25,840
-9,752	-10,450	-11,463	698	7%	1,710	15%	55005	Disposal Fees	-57,248	-54,200	-55,087	-3,048	-6%	-2,161	-4%	-92,590
-26,473	-25,780	-24,872	-693	-3%	-1,601	-6%	5501...	Electricity	-168,031	-153,810	-159,252	-14,221	-9%	-8,779	-6%	-278,750
-3,442	-4,000	-3,145	558	14%	-296	-9%	55020	Natural Gas - Pools	-41,233	-49,100	-46,002	7,867	16%	4,769	10%	-78,000
-2,737	-3,580	-3,050	843	24%	313	10%	55025	Natural Gas - Buildings	-47,586	-59,460	-58,619	11,874	20%	11,033	19%	-87,900
<b>-10,930</b>	<b>-11,020</b>	<b>-9,329</b>	<b>90</b>	<b>1%</b>	<b>-1,601</b>	<b>-17%</b>		<b>Fuel &amp; Oil</b>	<b>-85,691</b>	<b>-93,500</b>	<b>-114,199</b>	<b>7,809</b>	<b>8%</b>	<b>28,508</b>	<b>25%</b>	<b>-145,290</b>
-315	-230	-221	-85	-37%	-94	-43%	55027	Propane (LPG)	-4,797	-2,780	-2,896	-2,017	-73%	-1,900	-66%	-4,650
-7,343	-8,140	-7,165	797	10%	-178	-2%	55030	Sewer Fees	-50,332	-54,610	-49,350	4,278	8%	-982	-2%	-95,030
-4,363	-4,550	-4,495	187	4%	133	3%	5503...	Water - Building/Facility	-22,971	-22,660	-22,371	-311	-1%	-600	-3%	-40,380
-16,496	-14,550	-14,308	-1,946	-13%	-2,188	-15%	55040	Water - Grounds	-46,179	-25,150	-24,446	-21,029	-84%	-21,733	-89%	-75,000
<b>-92,235</b>	<b>-97,055</b>	<b>-94,970</b>	<b>4,820</b>	<b>5%</b>	<b>2,735</b>	<b>3%</b>		<b>TOTAL UTILITIES</b>	<b>-624,417</b>	<b>-620,135</b>	<b>-645,060</b>	<b>-4,282</b>	<b>-1%</b>	<b>20,642</b>	<b>3%</b>	<b>-1,076,930</b>
<b>SUPPLIES &amp; MAINTENANCE EXPENSE</b>																
-310	-410	-2,019	100	24%	1,708	85%	56010	Security Exp	-7,733	-7,150	-10,232	-583	-8%	2,499	24%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	0	-1,000	0	1,000	100%	0	0%	-1,500
-15,482	-14,400	-14,418	-1,082	-8%	-1,063	-7%	56520	Linen Service	-78,281	-69,740	-69,011	-8,541	-12%	-9,270	-13%	-119,159
-11,554	-8,975	-6,280	-2,579	-29%	-5,275	-84%	56530	Janitorial Services & Supplies	-59,447	-52,925	-58,008	-6,522	-12%	-1,439	-2%	-88,450
-1,230	-1,273	-961	43	3%	-270	-28%	56535	Pest Control	-6,061	-6,634	-6,258	573	9%	197	3%	-10,455
-4,355	-5,586	-517	1,231	22%	-3,838	-742%	52020	Contract Fees	-47,780	-32,522	-32,293	-15,258	-47%	-44,486	-1351%	-53,592
-1,654	0	-10,797	-1,654	0%	9,143	85%	52021	Contract Labor	-1,654	0	-26,671	-1,654	0%	25,017	94%	0
-1,944	-650	-86	-1,294	-199%	-1,858	-2166%	52022	Veterinary Services	-6,377	-3,820	-3,577	-2,577	-67%	-2,799	-78%	-5,720
-453	-700	-17	247	35%	-435	-2513%	52023	Equine Care Services	-4,731	-3,480	-3,954	-1,251	-36%	-778	-20%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-8,937	-12,500	-9,633	3,563	29%	696	7%	-20,000
-657	-810	-1,034	153	19%	377	36%	53705	Equipment Rental	-10,938	-9,460	-5,305	-1,478	-16%	-5,633	-106%	-20,650
0	-130	0	130	100%	0	0%	57035	Rental Property Expense	0	-950	0	950	100%	0	0%	-2,100
-3,382	-4,000	-3,829	618	15%	447	12%	56505	Feed Hay Grain	-7,835	-10,000	-9,024	2,165	22%	1,189	13%	-13,500
-941	-1,200	-1,382	259	22%	441	32%	51560	Mbr Srv - Retail COGS	-4,722	-4,600	-4,415	-122	-3%	-307	-7%	-7,400
0	-40	-1,066	40	100%	1,066	100%	56503	Printed Forms/Ticket Stock	-8,651	-10,400	-12,742	1,749	17%	4,091	32%	-21,460
-394	-400	-394	6	2%	0	0%	51037	Computer Software	-2,464	-3,000	-3,558	536	18%	1,094	31%	-5,300
0	-200	0	200	100%	0	0%	51038	Computer Hardware	-394	-1,600	0	1,206	75%	-394	0%	-2,200
-244	-170	-725	-74	-44%	481	66%	51050	Furniture and Office Equip	-6,924	-7,415	-9,016	491	7%	2,092	23%	-13,415
-2,278	-2,740	-1,739	462	17%	-538	-31%	51060	Office Supplies	-11,215	-18,250	-12,101	7,035	39%	886	7%	-30,040
-1,818	-1,830	-4,521	12	1%	2,703	60%	51061	Toner Cartridges	-12,341	-13,210	-14,381	869	7%	2,041	14%	-22,960
-1,050	-750	-299	-300	-40%	-751	-251%	53530	Signs	-5,866	-7,950	-7,860	2,084	26%	1,993	25%	-14,190
<b>-13,078</b>	<b>-5,525</b>	<b>-8,127</b>	<b>-7,553</b>	<b>-137%</b>	<b>-4,950</b>	<b>-61%</b>		<b>Operating Supplies</b>	<b>-56,396</b>	<b>-46,275</b>	<b>-46,358</b>	<b>-10,121</b>	<b>-22%</b>	<b>-10,038</b>	<b>-22%</b>	<b>-66,860</b>
-13,767	-11,810	-11,308	-1,957	-17%	-2,458	-22%	56502	Paper Products - Restaurant	-50,597	-45,660	-50,240	-4,937	-11%	-357	-1%	-77,360
-309	-50	-435	-259	-517%	126	29%	56504	Candle & TableTop Supplies	-1,372	-350	-1,363	-1,022	-292%	-9	-1%	-600
-3,308	-3,500	-3,602	192	5%	294	8%	56511	Cleaning Supplies - Restaurant	-19,921	-17,850	-19,502	-2,071	-12%	-419	-2%	-32,750
-2,632	-1,180	-2,198	-1,452	-123%	-434	-20%	56540	Small Tools & Equipment	-16,335	-18,475	-24,403	2,140	12%	8,068	33%	-27,380
-1,139	-1,325	-3,086	186	14%	1,947	63%	56545	Safety Equipment	-6,941	-13,905	-12,399	6,964	50%	5,458	44%	-22,680
-483	0	-361	-483	0%	-122	-34%	56550	Spoilage	-3,966	0	-8,705	-3,966	0%	4,739	54%	0
0	-850	-200	850	100%	200	100%	51025	Entertainment	-250	-6,300	-3,553	6,050	96%	3,303	93%	-12,150
-10,724	-11,129	-7,282	405	4%	-3,441	-47%	55530	Recreation Programs	-16,707	-16,602	-8,963	-105	-1%	-7,745	-86%	-23,370
-9,710	-6,355	-7,289	-3,355	-53%	-2,421	-33%	55532	Special Programs	-24,513	-18,595	-24,815	-5,918	-32%	302	1%	-40,710
-1,679	-400	-451	-1,279	-320%	-1,228	-273%	55537	Catering Rentals	-4,582	-800	-1,814	-3,782	-473%	-2,769	-153%	-1,600
-82,364	-73,600	-67,518	-8,764	-12%	-14,846	-22%	56013	Concert Expenses	-82,809	-73,600	-67,518	-9,209	-13%	-15,291	-23%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
<b>Repairs &amp; Maintenance</b>																
-5,747	-2,450	-3,490	-3,297	-135%	-2,257	-65%	54210	General/PM	-34,524	-19,950	-30,999	-14,574	-73%	-3,526	-11%	-33,400
-2,081	-120	-251	-1,961	-1634%	-1,830	-728%	54220	Plumbing	-5,217	-1,790	-1,416	-3,427	-191%	-3,800	-268%	-3,090
0	-225	-751	225	100%	751	100%	54240	Lighting and Electrical	-782	-2,140	-2,701	1,358	63%	1,920	71%	-4,080
0	-50	0	50	100%	0	0%	54250	HVAC	-444	-300	-67	-144	-48%	-377	-563%	-800
0	0	0	0	0%	0	0%	54252	Carpentry	0	-1,750	-121	1,750	100%	121	100%	-3,300
-571	-350	-551	-221	-63%	-21	-4%	54254	Elevators	-4,407	-2,450	-4,405	-1,957	-80%	-2	0%	-4,200

Tahoe Donner Association  
**Department P&L Detail (D01)**  
 For the Seven Months Ending July 31, 2018  
 Operating Fund Consolidated

July 2018

Year-to-Date July 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%	\$	%	
0	-900	-2,390	900	100%	2,390	100%	54256	Fire Suppression	-7,613	-6,300	-13,218	-1,313	-21%	5,605	42%	-11,450
0	0	0	0	0%	0	0%	54274	Painting	-35	-400	-63	365	91%	28	44%	-900
-443	-1,867	-597	1,424	76%	154	26%	54290	Other Building	-6,864	-12,779	-7,105	5,915	46%	240	3%	-21,450
<b>-8,842</b>	<b>-5,962</b>	<b>-8,029</b>	<b>-2,880</b>	<b>-48%</b>	<b>-813</b>	<b>-10%</b>		<b>R&amp;M Building</b>	<b>-59,887</b>	<b>-47,859</b>	<b>-60,096</b>	<b>-12,028</b>	<b>-25%</b>	<b>209</b>	<b>0%</b>	<b>-82,670</b>
0	0	0	0	0%	0	0%	54310	Asphalt	-876	0	-876	-876	0%	2,646	75%	0
0	0	-272	0	0%	272	100%	54320	Irrigation and Drainage	-270	0	-280	-270	0%	10	4%	0
0	-50	0	50	100%	0	0%	54340	GrassFlowersSeedFertilizers	-883	-2,880	-883	1,997	69%	-821	-1332%	-3,080
0	0	0	0	0%	0	0%	54350	Ski Trails	-206	0	-222	-206	0%	16	7%	0
0	0	-4,940	0	0%	4,940	100%	54380	Snow Removal	-90,084	-81,160	-107,954	-8,924	-11%	17,870	17%	-119,800
-5,296	-5,250	-5,166	-46	-1%	-130	-3%	54390	Other Grounds Maint	-26,369	-20,750	-23,455	-5,619	-27%	-2,914	-12%	-37,900
<b>-5,296</b>	<b>-5,300</b>	<b>-10,378</b>	<b>4</b>	<b>0%</b>	<b>5,082</b>	<b>49%</b>		<b>R&amp;M Grounds (nonGolf)</b>	<b>-118,687</b>	<b>-104,790</b>	<b>-135,494</b>	<b>-13,897</b>	<b>-13%</b>	<b>16,807</b>	<b>12%</b>	<b>-160,780</b>
-36	-1,000	-866	964	96%	830	96%	54412	Ski Lifts, Fixed Grip	-3,384	-4,200	-7,492	816	19%	4,108	55%	-9,300
-255	-100	0	-155	-155%	-255	0%	54416	Ski Lifts, Surface	-414	-1,500	-2,448	1,086	72%	2,034	83%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-141	0	-1,239	-141	0%	1,097	89%	-500
0	-1,000	0	1,000	100%	0	0%	54419	Snowmaking	-165	-2,000	0	1,835	92%	-165	0%	-4,400
-3,789	-9,500	-20,345	5,711	60%	16,556	81%	54421	Snowcats	-25,448	-38,800	-60,480	13,352	34%	35,032	58%	-80,100
-276	-400	0	124	31%	-276	0%	54426	Snowmobiles	-5,516	-3,350	-8,524	-2,166	-65%	3,007	35%	-5,700
-1,414	-500	-379	-914	-183%	-1,035	-273%	54434	Golf Maint Eq	-1,943	-9,000	-3,466	7,057	78%	1,523	44%	-15,750
-1,133	-200	-132	-933	-466%	-1,000	-756%	54438	Golf Carts Fleet	-1,380	-500	-327	-880	-176%	-1,053	-322%	-900
-5,639	-3,725	-4,509	-1,914	-51%	-1,130	-25%	54443	Rolling, Heavy	-20,980	-23,305	-26,217	2,325	10%	5,237	20%	-44,830
-3,295	-5,145	-4,609	1,850	36%	1,314	28%	54448	Rolling, Car/Truck/Bus/Van	-49,950	-28,675	-38,645	-21,275	-74%	-11,305	-29%	-49,450
-981	-1,300	-1,733	319	25%	752	43%	54452	F&B Kitchen Equip	-9,103	-9,250	-10,509	147	2%	1,406	13%	-15,170
-81	-250	-54	169	68%	-27	-50%	54454	F&B GlassSilverChina	-220	-2,250	-345	2,030	90%	125	36%	-3,900
-194	-50	-149	-144	-289%	-46	-31%	54461	Bicycles	-1,236	-850	-1,012	-386	-45%	-224	-22%	-1,500
-215	-300	0	85	28%	-215	0%	54463	Fitness Equipment	-1,332	-2,750	-1,555	1,418	52%	223	14%	-4,300
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-780	0	780	100%	0	0%	-1,580
-4,351	-5,213	-5,793	862	17%	1,442	25%	54481	Computer Software Maint	-28,501	-37,063	-33,113	8,562	23%	4,612	14%	-63,330
-13	-500	-152	487	97%	139	92%	54483	Computer Hardware Maint	-2,930	-4,140	-3,950	1,210	29%	1,020	26%	-7,250
-382	-900	-1,608	518	58%	1,227	76%	54499	Other Operating Equip R&M	-3,298	-6,750	-4,031	3,452	51%	733	18%	-10,400
<b>-22,054</b>	<b>-30,133</b>	<b>-40,330</b>	<b>8,079</b>	<b>27%</b>	<b>18,276</b>	<b>45%</b>		<b>R&amp;M Equipment</b>	<b>-155,940</b>	<b>-175,163</b>	<b>-203,350</b>	<b>19,223</b>	<b>11%</b>	<b>47,411</b>	<b>23%</b>	<b>-321,960</b>
0	-1,000	0	1,000	100%	0	0%	54510	Seed & Sod	-4,163	-5,500	-3,452	1,337	24%	-711	-21%	-7,500
0	-1,400	-8,661	1,400	100%	8,661	100%	54520	Fertilizer	-7,557	-10,100	-17,591	2,543	25%	10,034	57%	-19,000
0	-600	-1,624	600	100%	1,624	100%	54530	Top Dressing	-7,053	-7,900	-8,156	847	11%	1,103	14%	-12,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	-5,362	-4,000	-2,000	-1,362	-34%	-3,362	-168%	-4,000
0	-200	0	200	100%	0	0%	54560	Pesticides	-6,783	-7,400	-4,453	617	8%	-2,330	-52%	-10,000
-142	-540	-1,343	398	74%	1,200	89%	54570	Irrigation and Drainage	-1,404	-1,960	-2,237	556	28%	833	37%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	-250	-2,125	250	100%	2,125	100%	-500
<b>-142</b>	<b>-3,740</b>	<b>-11,628</b>	<b>3,598</b>	<b>96%</b>	<b>11,486</b>	<b>99%</b>		<b>R&amp;M Golf Course</b>	<b>-32,323</b>	<b>-37,110</b>	<b>-40,014</b>	<b>4,787</b>	<b>13%</b>	<b>7,691</b>	<b>19%</b>	<b>-56,000</b>
-4,338	-4,100	-4,158	-238	-6%	-180	-4%	54710	chemicals	-17,906	-19,700	-17,565	1,794	9%	-341	-2%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,050	0	1,050	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
0	0	0	0	0%	0	0%	54790	other	-86	0	-230	-86	0%	144	63%	0
<b>-4,338</b>	<b>-4,250</b>	<b>-4,158</b>	<b>-88</b>	<b>-2%</b>	<b>-180</b>	<b>-4%</b>		<b>R&amp;M Pool Spa</b>	<b>-17,992</b>	<b>-20,750</b>	<b>-18,738</b>	<b>2,758</b>	<b>13%</b>	<b>746</b>	<b>4%</b>	<b>-31,500</b>
-50,745	-49,900	-74,046	-845	-2%	23,300	31%	(575...	Forestry Management	-70,293	-59,800	-233,213	-10,493	-18%	162,920	70%	-191,100
<b>-50,745</b>	<b>-49,900</b>	<b>-74,046</b>	<b>-845</b>	<b>-2%</b>	<b>23,300</b>	<b>31%</b>		<b>R&amp;M Forestry</b>	<b>-70,293</b>	<b>-59,800</b>	<b>-233,213</b>	<b>-10,493</b>	<b>-18%</b>	<b>162,920</b>	<b>70%</b>	<b>-191,100</b>
12,750	16,116	18,126	-3,366	-21%	-5,376	-30%	59010	Contra - Inter-Dept. Charges	122,963	110,952	158,880	12,011	11%	-35,917	-23%	192,280
<b>-78,667</b>	<b>-83,169</b>	<b>-130,442</b>	<b>4,502</b>	<b>5%</b>	<b>51,775</b>	<b>40%</b>		<b>R&amp;M subtotal</b>	<b>-332,159</b>	<b>-334,520</b>	<b>-532,024</b>	<b>2,361</b>	<b>1%</b>	<b>199,866</b>	<b>38%</b>	<b>-651,730</b>
<b>-265,605</b>	<b>-243,157</b>	<b>-292,381</b>	<b>-22,448</b>	<b>-9%</b>	<b>26,776</b>	<b>9%</b>		<b>TOTAL SUPPLIES &amp; MAIN</b>	<b>-910,629</b>	<b>-871,038</b>	<b>-1,071,639</b>	<b>-39,591</b>	<b>-5%</b>	<b>161,010</b>	<b>15%</b>	<b>-1,503,881</b>
<b>ADMINISTRATIVE &amp; OTHER EXPENSE</b>																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-22,000	-22,000	-22,277	0	0%	277	1%	-27,000
-700	-1,893	0	1,193	63%	-700	0%	52015	Consulting Expense	-4,857	-16,453	-12,276	11,596	70%	7,419	60%	-26,220
0	-300	-168	300	100%	168	100%	52016	Environmental Services / Fees	0	-900	-1,176	900	100%	1,176	100%	-1,200
-408	-833	0	425	51%	-408	0%	52017	Po Survey	-2,858	-5,833	0	2,975	51%	-2,858	0%	-10,000
-8,973	-9,200	-8,749	227	2%	-225	-3%	52030	Legal Services	-98,596	-64,400	-53,173	-34,196	-53%	-45,423	-85%	-110,000
-77	-200	-2,000	123	62%	1,923	96%	51070	Public Relations	-17,344	-4,400	-4,673	-12,944	-294%	-12,944	-271%	-7,150
2,744	0	0	2,744	0%	2,744	0%	55520	Promotion Expense	-4,962	-4,500	-1,923	-462	-10%	-3,039	-158%	-7,500
-1,587	-4,400	-13,627	2,813	64%	12,400	88%	55540	Resort Advertising	-39,268	-66,150	-61,239	26,882	41%	21,971	36%	-121,950
0	-500	-697	500	100%	697	100%	55545	Brochure Distribution	-3,000	-6,000	-4,651	3,000	50%	1,651	36%	-9,100
-203	0	-133	-203	0%	-70	-53%	55560	Sales specific	-1,579	0	-3,687	-1,579	0%	2,108	57%	0
-4,764	-350	-325	-4,414	-1261%	-4,439	-1366%	51520	Charitable Contributions	-9,415	-2,950	-3,070	-6,465	-219%	-6,344	-207%	-4,700
-126	-460	-126	334	73%	0	0%	51530	Community Relations	-723	-1,260	-1,001	537	43%	278	28%	-11,660
-1,368	-1,300	-1,293	-68	-5%	-75	-6%	55538	Reservation Services	-6,454	-6,800	-7,291	346	5%	837	11%	-11,500
-8,887	-13,700	-8,769	4,813	35%	-117	-1%	55525	Marketing Discounts CoGS	-42,989	-48,200	-49,636	5,031	10%	6,647	13%	-86,410
-1,482	-1,980	-463	498	25%	-1,019	-220%	51020	Dues & Subscriptions	-14,674	-14,905	-8,864	231	2%	-5,810	-66%	-23,280
-16,071	-7,617	-11,024	-8,454	-111%	-5,046	-46%	51035	Licenses, Permits, Fees	-77,540	-53,658	-52,069	-23,882	-45%	-25,471	-49%	-106,810

Tahoe Donner Association  
**Department P&L Detail (D01)**  
For the Seven Months Ending July 31, 2018  
Operating Fund Consolidated

July 2018							Year-to-Date July 2018									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-587	-1,270	-935	683	54%	348	37%	51096	Mileage Reimbursement	-3,833	-4,590	-4,760	757	16%	927	19%	-7,760
-22,263	-1,400	-378	-20,863	-1490%	-21,885	-5788%	51515	Board Expense	-79,325	-9,900	-34,460	-69,425	-701%	-44,864	-130%	-16,400
0	0	-3,355	0	0%	3,355	100%	51516	Annual Meeting Expense	-39,011	-30,000	-38,674	-9,011	-30%	-337	-1%	-30,000
-2,477	-2,200	-2,180	-277	-13%	-297	-14%	51063	Postage - TDNews	-24,574	-17,450	-19,495	-7,124	-41%	-5,080	-26%	-30,450
-973	-1,310	-724	337	26%	-249	-34%	51065	Postage - General	-5,683	-8,465	-6,102	2,782	33%	419	7%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-798	-524	-2,403	-274	-52%	1,605	67%	51535	Digital Content	-12,415	-3,668	-5,111	-8,747	-238%	-7,304	-143%	-6,288
-5,900	-6,200	-9,197	300	5%	3,297	36%	51545	Printing - TD News	-43,584	-48,400	-69,351	4,816	10%	25,767	37%	-84,400
-3,731	0	-5,809	-3,731	0%	2,078	36%	51546	Printing - Brochures	-15,350	-14,350	-37,088	-1,000	-7%	21,738	59%	-24,900
-417	0	0	-417	0%	-417	0%	51547	Printing - Other	-2,142	-100	-1,391	-2,042	-2042%	-751	-54%	-100
-82	-400	0	318	79%	-82	0%	56601	Claims Expense	-9,559	-3,000	-21,055	-6,559	-219%	11,496	55%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
-85	0	0	-85	0%	-85	0%	52215	Collection Expense	-701	0	0	-701	0%	-701	0%	0
-41,967	-33,780	-33,187	-8,187	-24%	-8,780	-26%	52220	Credit Card Expense	-178,929	-160,450	-187,012	-18,479	-12%	8,083	4%	-249,060
78	0	-3,426	78	0%	3,504	102%	52225	Over/Short	295	0	-6,760	295	0%	7,055	104%	0
3,832	100	0	3,732	3732%	3,832	0%	57009	Inter-Department Food Costs	3,832	700	0	3,132	447%	3,832	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-14,000	0	14,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-290,500	-288,400	-273,000	-2,100	-1%	-17,500	-6%	-476,400
-19,188	-19,700	-16,998	512	3%	-2,190	-13%	57030	Taxes - Property	-134,316	-134,900	-118,986	584	0%	-15,330	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-26,250	-26,250	-26,250	0	0%	0	0%	-45,000
<b>-169,711</b>	<b>-144,367</b>	<b>-154,915</b>	<b>-25,344</b>	<b>-18%</b>	<b>-14,796</b>	<b>-10%</b>		<b>TOTAL ADMINISTRATIVE &amp; O</b>	<b>-1,217,988</b>	<b>-1,086,452</b>	<b>-1,152,070</b>	<b>-131,536</b>	<b>-12%</b>	<b>-65,918</b>	<b>-6%</b>	<b>-1,834,608</b>
<b>-548,410</b>	<b>-509,942</b>	<b>-575,375</b>	<b>-38,468</b>	<b>-8%</b>	<b>26,964</b>	<b>5%</b>		<b>TOTAL OPERATING EXPENSES</b>	<b>-2,997,625</b>	<b>-2,844,657</b>	<b>-3,107,223</b>	<b>-152,968</b>	<b>-5%</b>	<b>109,598</b>	<b>4%</b>	<b>-4,864,000</b>
<b>-1,913,707</b>	<b>-1,805,790</b>	<b>-1,804,230</b>	<b>-107,917</b>	<b>-6%</b>	<b>-109,478</b>	<b>-6%</b>		<b>TOTAL PAYROLL AND OPERAT</b>	<b>-10,217,146</b>	<b>-10,078,414</b>	<b>-10,171,034</b>	<b>-138,732</b>	<b>-1%</b>	<b>-46,112</b>	<b>0%</b>	<b>-17,025,000</b>
<b>-104,992</b>	<b>-107,000</b>	<b>-78,014</b>	<b>2,008</b>	<b>2%</b>	<b>-26,978</b>	<b>-35%</b>		<b>N O R 1, before OH</b>	<b>-3,103,288</b>	<b>-2,963,000</b>	<b>-2,192,259</b>	<b>-140,288</b>	<b>-5%</b>	<b>-911,029</b>	<b>-42%</b>	<b>-6,085,000</b>
<b>-104,992</b>	<b>-107,000</b>	<b>-78,014</b>	<b>2,008</b>	<b>2%</b>	<b>-26,978</b>	<b>-35%</b>		<b>N O R 2, after OH</b>	<b>-3,103,288</b>	<b>-2,963,000</b>	<b>-2,192,259</b>	<b>-140,288</b>	<b>-5%</b>	<b>-911,029</b>	<b>-42%</b>	<b>-6,085,000</b>
<b>-2,157,512</b>	<b>-2,055,000</b>	<b>-2,049,214</b>	<b>-102,512</b>	<b>-5%</b>	<b>-108,298</b>	<b>-5%</b>		<b>T O C</b>	<b>-11,123,212</b>	<b>-10,995,000</b>	<b>-11,195,077</b>	<b>-128,212</b>	<b>-1%</b>	<b>71,865</b>	<b>1%</b>	<b>-18,545,000</b>
<b>-95.1%</b>	<b>-94.8%</b>	<b>-96.2%</b>	<b>-00.3%</b>	<b>-00.4%</b>	<b>01.1%</b>	<b>01.1%</b>		REV to TOC (CRR%)	<b>-72.1%</b>	<b>-73.1%</b>	<b>-80.4%</b>	<b>01.0%</b>	<b>01.3%</b>	<b>08.3%</b>	<b>10.3%</b>	<b>-67.2%</b>
<b>107,000</b>	<b>107,000</b>	<b>96,000</b>	<b>0</b>	<b>0%</b>	<b>11,000</b>	<b>11%</b>		Assessment Revenue, Operati	<b>2,963,000</b>	<b>2,963,000</b>	<b>3,268,000</b>	<b>0</b>	<b>0%</b>	<b>-305,000</b>	<b>-9%</b>	<b>6,085,000</b>
<b>2,008</b>	<b>0</b>	<b>17,986</b>	<b>2,008</b>	<b>0%</b>	<b>-15,978</b>	<b>-89%</b>		NOR AFTER Assessment Reve	<b>-140,288</b>	<b>0</b>	<b>1,075,741</b>	<b>-140,288</b>	<b>0%</b>	<b>-1,216,029</b>	<b>-113%</b>	<b>0</b>