

draft of Board specific 2019 Drivers  
discussed at 8/24/2018 Budget Workshop

## Key Board Drivers with Financial Impacts for 2019 Draft 8/24/2018

1. Aggressively address peak period overcrowding of all facilities, primarily via pricing for all customers (~~member~~, guest, unaccompanied guest, public), but not utilizing blackout dates.  
a. Board:  favorable,  unfavorable
2. Improve financial performance across all amenities to improve net operating results, but not immediate zero NOR for budget 2019.  
a. Board:  favorable,  unfavorable
3. Increase operating revenue at amenities and via recreation fee instead of thru annual assessment.  
a. Board:  favorable,  unfavorable
4. Factor potential new STR compliance/monitor initiative in budget.  
a. Board:  favorable,  unfavorable
5. Add third chipping crew to Forestry (~\$50k operating, ~100k capital).  
a. Board:  favorable,  unfavorable
6. Shift from 8yr to 6yr defensible space cycle (~~\$50,000~~ TBD)  
a. Board:  favorable,  unfavorable
7. Remove all standing dead trees (as permitted by law) and deadfall on Tahoe Donner property by August 2019.

## Key Board Drivers with Financial Impacts for 2019 Draft 8/24/2018

a. Board: \_\_\_\_\_ favorable,  unfavorable

a.b. Address as part of increased defensible space programs (homeowner & association property)

8. Governing Documents Update & Voter Turnout Project 2019 (~\$100,000)

a. Board:  favorable, \_\_\_\_\_ unfavorable

9. Facility Deficiencies (\$?)

a. Board:  favorable, \_\_\_\_\_ unfavorable

10. Annual Membership Satisfaction Survey with 30% representative response rate. (\$30,000-\$50,000)

a. Board:  favorable, \_\_\_\_\_ unfavorable

11. Member transparency, remote participation & technology. (~\$50,000)

a. Board:  favorable, \_\_\_\_\_ unfavorable

12. Emergency Response Plan Communication & Programs

a. Board:  favorable, \_\_\_\_\_ unfavorable

13. Maintain Replacement Reserve Funding level of 25% thru maintenance deferment or increased assessment?

a. Board: \_\_\_\_\_ favorable, \_\_\_\_\_ unfavorable

a.b. Discuss further during capital focused budget workshop.

## Key Board Drivers with Financial Impacts for 2019 Draft 8/24/2018

14. Community rules enforcement level with ~~immediate~~ rapid response to complaints.

a. Board: ✓ favorable, \_\_\_\_\_ unfavorable

15. Other Board Drivers?

a. Amenity consultant for 2019

i. Board: ✓ favorable, \_\_\_\_\_ unfavorable

b. ~~—~~

i. Board: \_\_\_\_\_ favorable, \_\_\_\_\_ unfavorable

16. Compensation study

a. Board: ✓ favorable, \_\_\_\_\_ unfavorable

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