



Tahoe Donner Association

Finance Reports

September 2018



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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: October 16, 2018
Re: **September 2018 Financial Results**



4 Financial Keynotes:

1. September results: Revenue of \$1,040,000 was favorable to Budget \$177,000/21%, NOR Loss of \$522,000 was favorable to Budget \$148,000.
2. YTD results: Revenue of \$10.5 million is favorable to Budget \$241,000/2%, NOR Loss of \$4 million is favorable to Budget \$50,000.
3. Operating Fund Members' Equity balance of \$2.3 million is \$1,095,000 over the policy peg balance.
4. The Replacement Reserve Fund and Development expenditures forecast for 2018 has been updated for current estimates, refer to F14.

Month - September

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$522,000) which was favorable to budget by \$148,000/22%. Month's operating revenues of \$1,040,000 were \$177,000/21% favorable to budget and total expenses of \$1,562,000 were \$29,000/2% unfavorable to budget. Compared to last year same month, revenues are up \$149,000/17% and NOR is favorable \$51,000/9%.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$3,969,000) which is favorable to budget by \$50,000/1%. YTD operating revenues of \$10,550,000 are \$241,000/2% favorable to budget and total expenses of \$14,520,000 are \$192,000/1% unfavorable to budget. Compared to last year to date, revenues are down \$717,000/6%, expenses are up unfavorably \$99,000/1% and resulting NOR is unfavorable \$816,000/26%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLKing holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend. **June** saw below average temps and windy conditions the first half of the month, impacting some operations. **July** and **August** weather was average, with some smoky conditions impacting golf. **September** weather conditions were primarily warm and summerlike with minimal impacts to operations.

SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahoedailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,353,000 were unfavorable \$71,000/3% to budget and unfavorable \$769,000/25% to prior year. YTD total expenses of \$2,000,000 were unfavorable \$111k/6% to budget and favorable \$263k/12% to prior year. YTD NOR of \$353,000 is unfavorable \$182k/34% to budget and unfavorable \$506k/59% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

Cross Country Ski. YTD revenues of \$633,000 were unfavorable \$87k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$149,000 is favorable \$5k/3% to budget and unfavorable \$122k/45% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18.

The Lodge. YTD revenues of \$2,009,000 were favorable \$183k/10% to budget and favorable \$55k/3% to prior year. YTD NOR of \$93,000 is favorable \$164k/230% to budget and favorable \$125k/383% to prior year. YTD cogs of 28% compares to budget 31% and prior year 31%.

Pizza. YTD revenues of \$486,000 are favorable \$63k/15% to budget and favorable \$69k/17% to prior year. YTD NOR loss of (\$45,000) is unfavorable \$7k/20% to budget and favorable \$1k/2% to prior year. YTD cogs of 30% compares to budget 30% and prior year 31%.

Alder Creek Café. YTD revenues of \$264,000 are unfavorable \$1k/0% to budget and unfavorable \$61k/19% to prior year. YTD total expenses of \$359,000 are unfavorable \$21k/6% to budget and favorable \$44k/11% to prior year. YTD NOR loss of (\$95,000) is unfavorable \$22k to budget and unfavorable \$17k to prior year. YTD cogs of 36% compares to budget 35% and prior year 36%.

Other

a) Season Pass Products

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

Golf 2018 pass/packs sold as of 9/19/2018, \$247,000/356 versus prior year \$217,000/295 passes/packs. Revenue up \$30,000/14% and passes/packs sold up 61/21%.

Winter 18/19 passes sold as of 9/26/2018, \$134,000/514 versus prior year \$112,000/503 passes. Revenue up \$22,000/20% and passes sold up 11/2%. Passes went on sale 5/1/18 versus 3/1/17.

b) Recreation Fee. New cycle started 5/1/2018.

- 09/30/2018 – **2018/2019** – sold 4,428, revenues of \$1,044,000, (vs py; volume up 3%, revenue up 1%)
- 09/30/2017 – 2017/2018 – sold 4,305, revenues of \$1,031,000

- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

For the Current Year's Assessment Only, Assessment Receivable balances:

as of 09/30/xx:

09/30/18 - 2018 - 38 or 0.6% of units

09/30/17 - 2017 - 37 or 0.6% of units

09/30/16 - 2016 - 48 or 0.7% of units

09/30/15 - 2015 - 50 or 0.8% of units

as of 08/31/xx:

08/31/18 - 2018 - 46 or 0.7% of units

08/31/17 - 2017 - 47 or 0.7% of units

08/31/16 - 2016 - 54 or 0.8% of units

08/31/15 - 2015 - 54 or 0.8% of units

as of 07/31/xx:

07/31/18 - 2018 - 51 or 0.8% of units

07/31/17 - 2017 - 53 or 0.8% of units

07/31/16 - 2016 - 61 or 0.9% of units

07/31/15 - 2015 - 61 or 0.9% of units

as of 06/30/xx:

06/30/18 - 2018 - 59 or 0.9% of units

06/30/17 - 2017 - 64 or 1.0% of units

06/30/16 - 2016 - 73 or 1.1% of units

06/30/15 - 2015 - 68 or 1.1% of units

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
Jan-Jun16	70,111	10,729	15%							\$ 78,398
Jan-Jun17	61,992	11,449	18%							\$ 86,308
Jan-Jun18	63,437	8,787	14%	3,744	6%	43%	5,043	8%	57%	\$ 88,870
Jul16	25,508	6,474	25%							\$ 49,024
Jul17	25,279	7,110	28%							\$ 48,388
Jul18	21,486	5,351	25%	1,841	9%	34%	3,510	16%	66%	\$ 55,790
Aug16	19,230	4,320	22%							\$ 31,174
Aug17	17,717	4,005	23%							\$ 27,842
Aug18	17,184	3,796	22%	1,309	8%	34%	2,487	14%	66%	\$ 38,970
Sep16	9,985	1,262	13%							\$ 9,400
Sep17	10,841	1,639	15%							\$ 11,580
Sep18	9,704	1,302	13%	618	6%	47%	684	7%	53%	\$ 12,904
YTD Sep16	124,834	22,785	18%							\$ 167,996
YTD Sep17	114,973	24,625	21%							\$ 174,118
YTD Sep18	111,811	19,236	17%	7,512	7%	39%	11,724	10%	61%	\$ 196,534
2018/day 273	410	70		28			43			\$ 720

YTD - Trout Creek Visits Mix

- 83% Member
- 7% Guests with Member
- 10% Guests on Guest Card

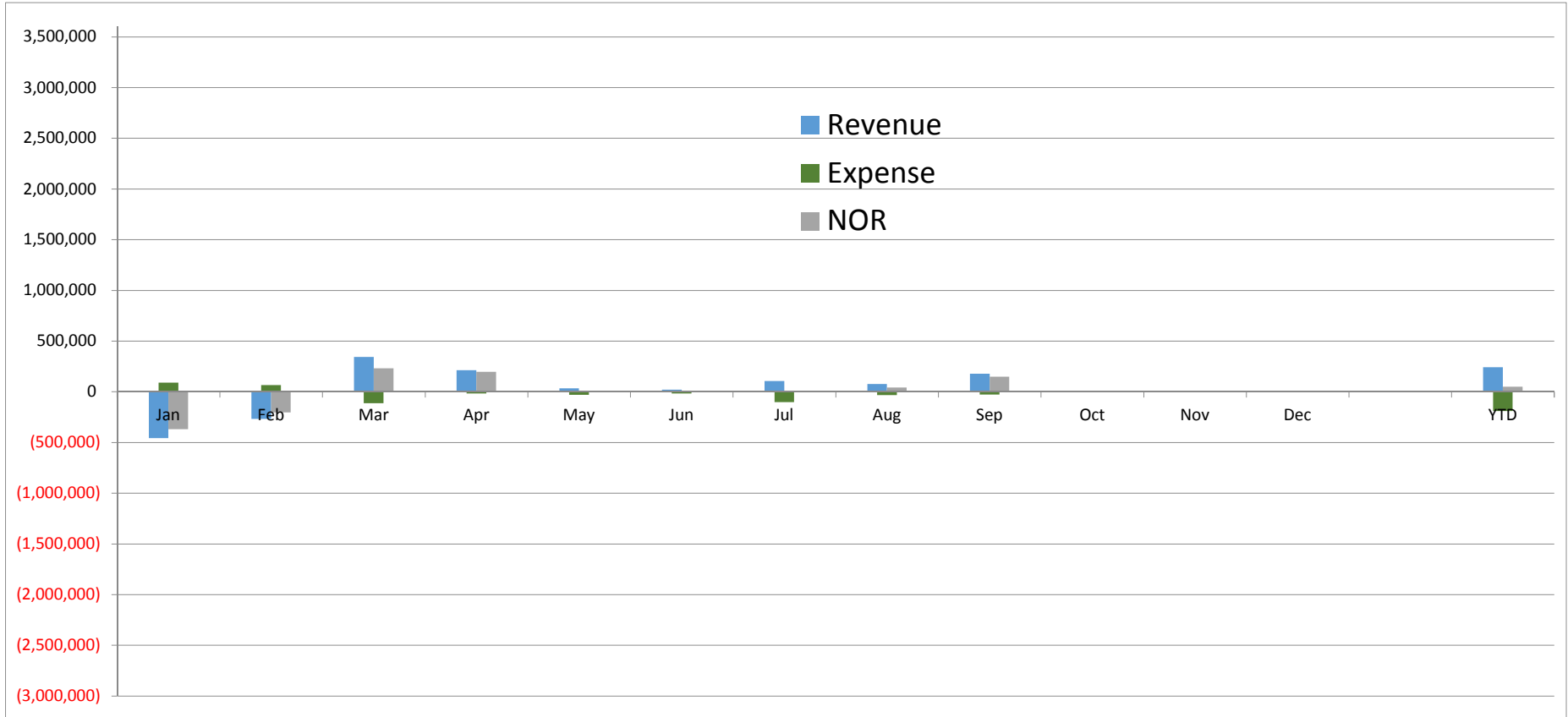
Beach Club Marina

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May-Jun16	7,700	2,339								\$ 19,726
May-Jun17	8,476	2,636								\$ 21,034
May-Jun18	7,773	2,361	30%	1,387	18%	59%	974	13%	41%	\$ 23,848
Jul16	16,599	6,755	41%							\$ 53,428
Jul17	19,560	8,608	44%							\$ 68,520
Jul18	18,732	7,726	41%	4,191	22%	54%	3,535	19%	46%	\$ 75,274
Aug16	12,080	4,533	38%							\$ 35,844
Aug17	11,157	4,721	42%							\$ 37,706
Aug18	11,197	4,224	38%	1,939	17%	46%	2,285	20%	54%	\$ 42,612
Sep16	3,332	927	28%							\$ 7,308
Sep17	4,386	1,718	39%							\$ 13,626
Sep18	4,065	1,229	30%	734	18%	60%	495	12%	40%	\$ 11,944
YTD Sep16	39,711	14,554	37%							\$ 116,306
YTD Sep17	43,579	20,014	46%							\$ 140,886
YTD Sep18	41,767	15,540	37%	8,251	20%	53%	7,289	17%	47%	\$ 153,678
2018/day 129	324	120		64			57			\$ 1,191
<i>opend May 25</i>		YTD								
Member		63%								
Guest w/member		20%								
Guest on Guest Card		17%								

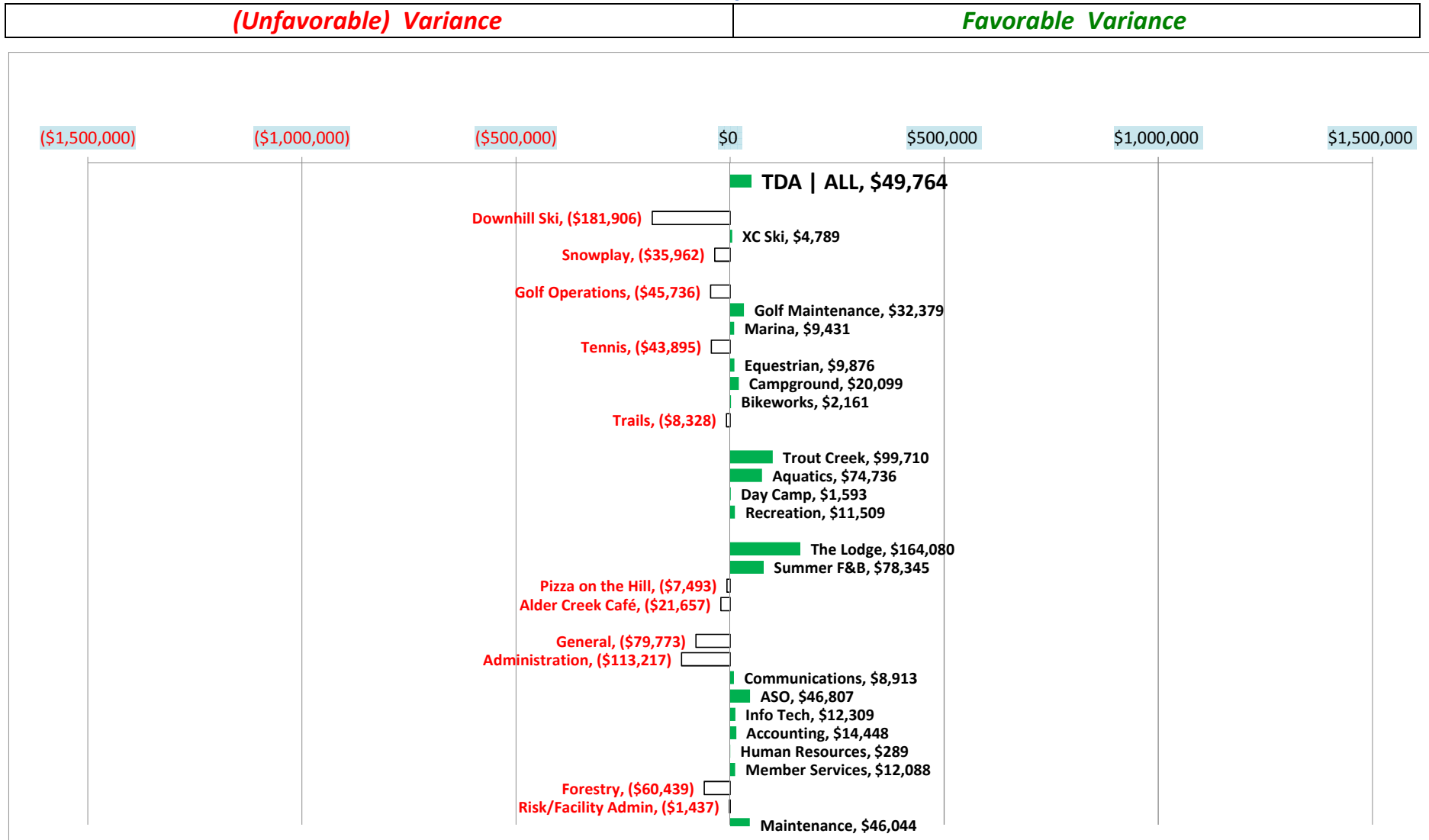
Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the nine months ending September 2018

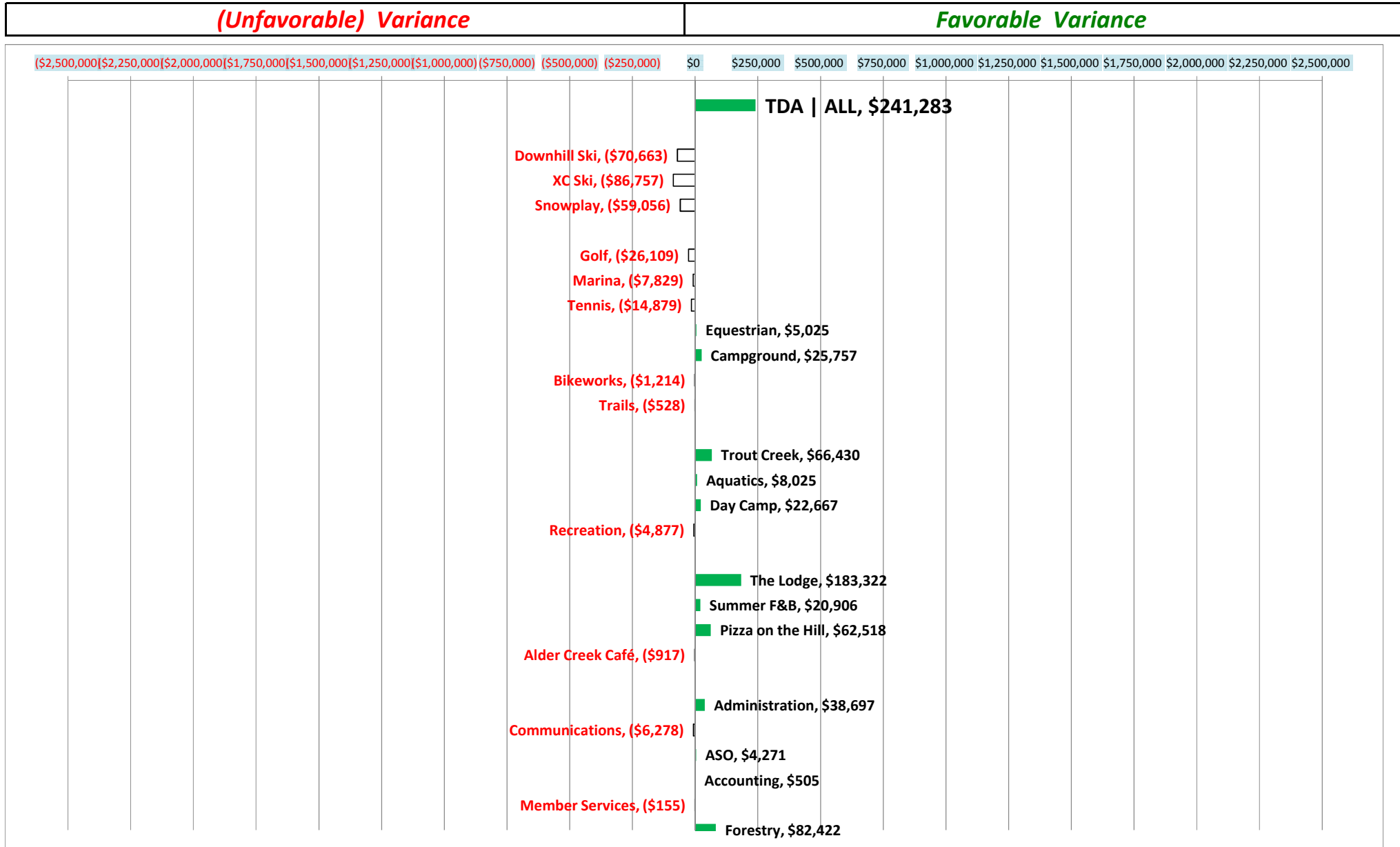
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	343,492	212,358	34,273	20,899	104,520	76,375	176,983	0	0	0	241,283
Expense	89,073	64,254	(114,197)	(17,486)	(30,865)	(16,480)	(102,512)	(34,658)	(28,649)	0	0	0	(191,519)
NOR	(369,717)	(204,574)	229,295	194,872	3,409	4,419	2,008	41,717	148,335	0	0	0	49,764



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **September 2018**



Tahoe Donner Association Operating Revenue Variances Report Year to Date September 2018



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date September 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

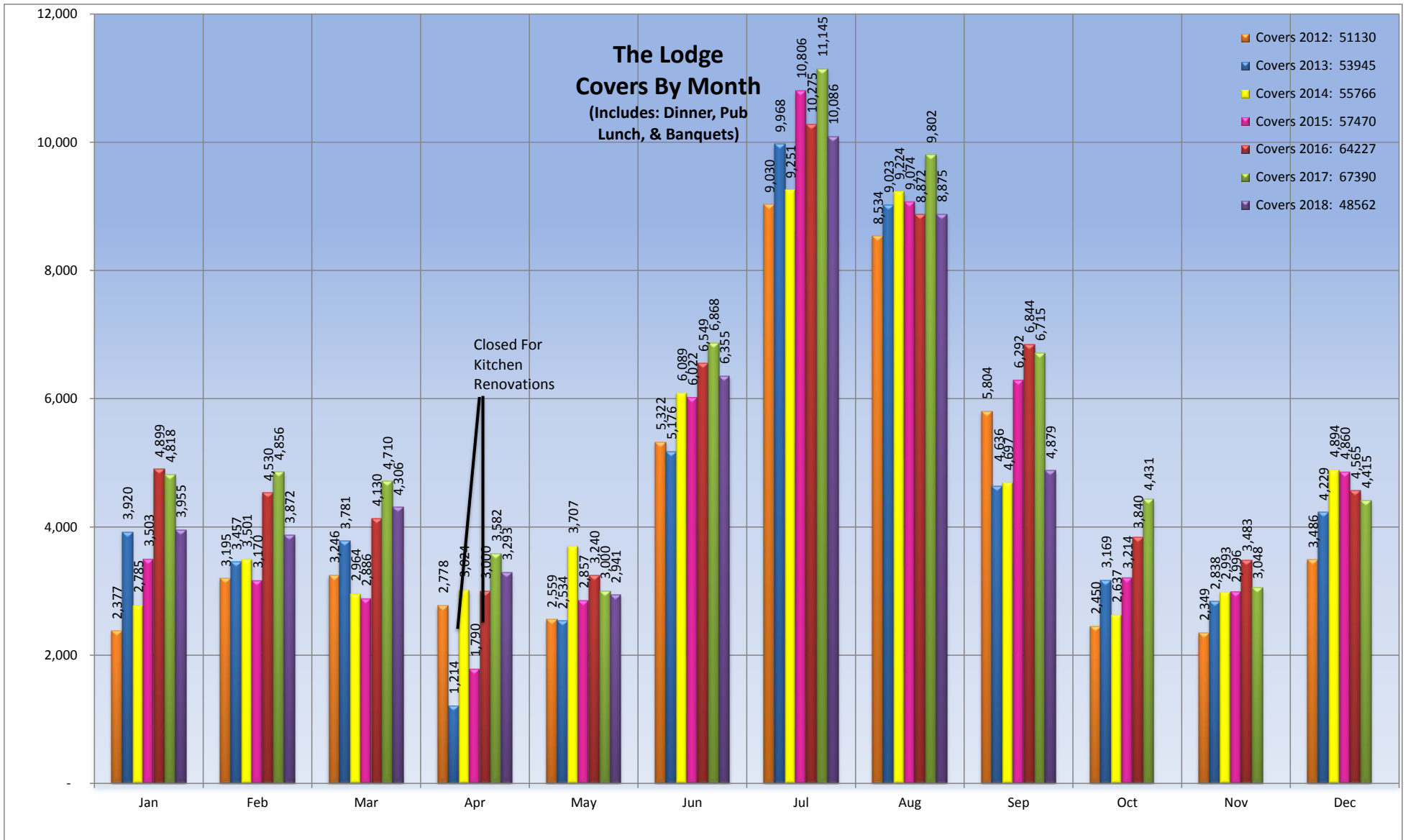
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ 3,409	\$ 4,419	\$ 2,008	\$ 41,717	\$ 148,335	\$ -	\$ -	\$ -	\$ 49,764
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	11,402	812	(5,652)	(7,255)	-	-	-	(181,906)
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	(6,334)	6,015	7,385	656	-	-	-	4,789
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	(1,025)	(8)	1,067	(72)	-	-	-	(35,962)
Golf Operations	322	(1,160)	(312)	2,056	3,609	3,754	(32,246)	(25,857)	4,099	-	-	-	(45,736)
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	(9,017)	1,430	(7,254)	8,268	-	-	-	32,379
Marina	(121)	(629)	(300)	(3,532)	(3,210)	409	13,473	(3,408)	6,750	-	-	-	9,431
Tennis	(24)	(375)	(360)	(40,844)	1,885	(868)	(141)	370	(3,538)	-	-	-	(43,895)
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	5,901	3,797	(3,801)	5,621	-	-	-	9,876
Campground	(29)	(45)	164	193	(412)	744	6,602	8,350	4,531	-	-	-	20,099
Bikeworks	-	(58)	-	175	(1,055)	3,449	1,967	(4,233)	1,917	-	-	-	2,161
Trails	41	(426)	(707)	257	(2,684)	(1,449)	(8,401)	3,811	1,230	-	-	-	(8,328)
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	6,792	5,569	4,442	11,790	-	-	-	99,710
Aquatics	2,649	3,285	(990)	24,315	10,483	6,904	6,774	12,274	9,042	-	-	-	74,736
Day Camp	(9)	(8)	(60)	37	4,637	(2,321)	(3,704)	1,778	1,244	-	-	-	1,593
Recreation	4,432	2,344	3,998	3,997	3,874	(2,018)	(18,599)	10,970	2,511	-	-	-	11,509
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	38,792	52,404	47,350	47,394	-	-	-	164,080
Summer F&B	125	148	188	280	10,832	17,269	21,562	13,189	14,752	-	-	-	78,345
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	(1,120)	9,482	(116)	(9,339)	-	-	-	(7,493)
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	(7,966)	(3,962)	(2,285)	6,011	-	-	-	(21,657)
General	11,671	4,706	(19,554)	(28,677)	(18,191)	(28,841)	(4,481)	(7,933)	11,528	-	-	-	(79,773)
Administration	7,226	1,606	9,391	13,578	(14,444)	(12,606)	(95,843)	(30,680)	8,557	-	-	-	(113,217)
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	(879)	843	6,954	(162)	-	-	-	8,913
ASO	(1,344)	6,463	1,848	(971)	6,734	8,887	8,223	7,896	9,072	-	-	-	46,807
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	(3,577)	10,162	3,406	6,296	-	-	-	12,309
Accounting	(7,641)	7,043	3,124	(4,376)	604	2,997	1,651	5,328	5,720	-	-	-	14,448
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	(2,286)	116	(354)	4,776	-	-	-	289
Member Services	3,330	1,826	(945)	(5,112)	(571)	4,677	6,994	3,019	(1,130)	-	-	-	12,088
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	(24,091)	4,697	(15,491)	(10,456)	-	-	-	(60,439)
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	(2,677)	4,228	2,142	(1,529)	-	-	-	(1,437)
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	(480)	2,595	9,050	10,049	-	-	-	46,044

Tahoe Donner Association Operating Revenue Variances Report

Year to Date September 2018

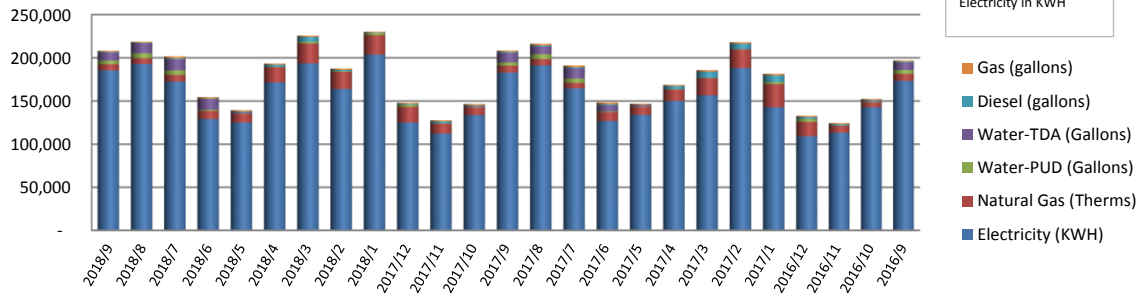
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ 343,492	\$ 212,358	\$ 34,273	\$ 20,899	\$ 104,520	\$ 76,375	\$ 176,983	\$ -	\$ -	\$ -	\$ 241,283
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	563	450	-	1,088	-	-	-	(70,663)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	-	-	-	(86,757)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	5,471	(24,287)	(19,261)	6,644	-	-	-	(26,109)
Marina	-	-	-	(3,327)	(5,012)	(7,297)	11,618	(12,447)	8,636	-	-	-	(7,829)
Tennis	-	-	-	(39,708)	(1,795)	6,672	6,836	7,530	5,586	-	-	-	(14,879)
Equestrian	-	-	-	15	196	5,073	2,622	(3,857)	977	-	-	-	5,025
Campground	-	-	-	-	-	3,443	8,065	8,976	5,273	-	-	-	25,757
Bikeworks	-	-	-	3,881	(2,272)	2,438	650	(3,444)	(2,467)	-	-	-	(1,214)
Trails	-	-	-	-	15	(175)	(111)	(226)	(31)	-	-	-	(528)
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	868	4,245	3,367	1,389	-	-	-	66,430
Aquatics	-	-	24	21,078	(1,788)	(2,744)	(4,724)	(4,034)	213	-	-	-	8,025
Day Camp	-	-	-	15	240	924	5,480	15,398	610	-	-	-	22,667
Recreation	(400)	(400)	(300)	(15)	(700)	(1,597)	(813)	399	(1,050)	-	-	-	(4,877)
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	22,130	41,782	48,054	54,711	-	-	-	183,322
Summer F&B	-	-	-	-	(3,194)	4,531	9,948	1,952	7,668	-	-	-	20,906
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	1,146	22,418	22,750	(6,181)	-	-	-	62,518
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	(2,970)	(3,464)	(128)	15,596	-	-	-	(917)
Administration	2,205	842	6,872	4,628	18,376	(15,204)	6,178	6,975	7,824	-	-	-	38,697
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	(3,423)	(3,049)	-	-	-	-	-	(6,278)
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	862	3,739	4,304	5,259	-	-	-	4,271
Accounting	56	4	87	140	(4)	14	63	155	(10)	-	-	-	505
Member Services	(135)	(339)	(349)	325	105	526	406	(88)	(606)	-	-	-	(155)
Forestry	-	-	-	-	450	(350)	16,468	-	65,854	-	-	-	82,422



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

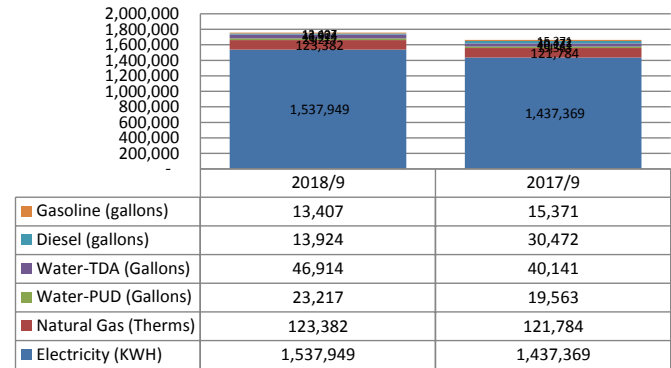
2018 09

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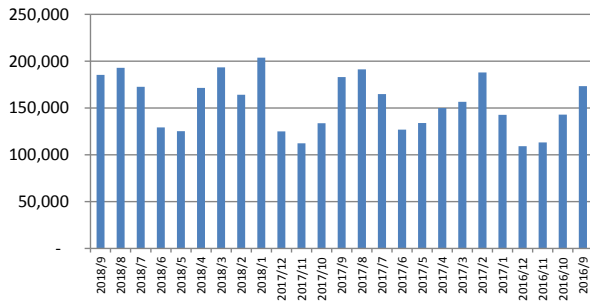
Gasoline Cost / Gallon \$3.27 18% 1%	Diesel Cost / Gallon \$3.70 27% 1%	Propane Cost / Gallon \$2.87 11% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

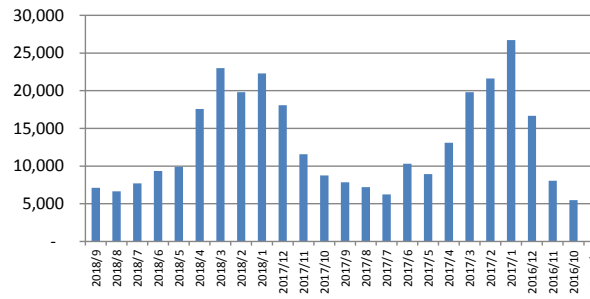


Data Available thru (yyyy/mm) - 2018/09
This Report is volumes not dollars
Note the scale varies with each Chart presented.

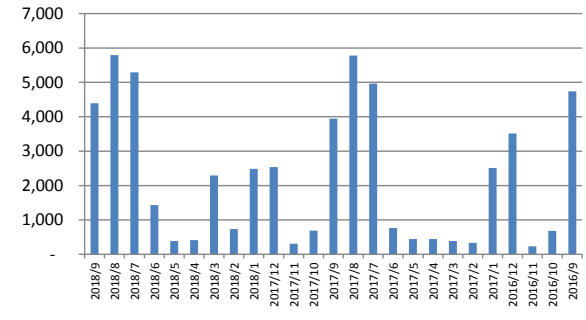
Electricity (KWH)



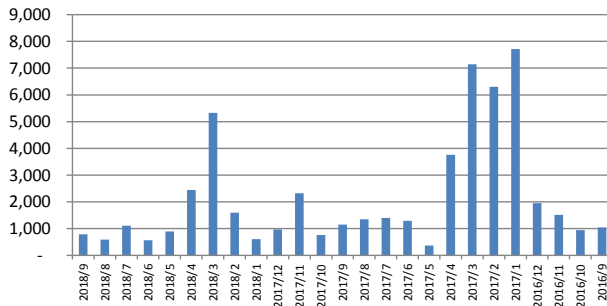
Natural Gas (Therms)



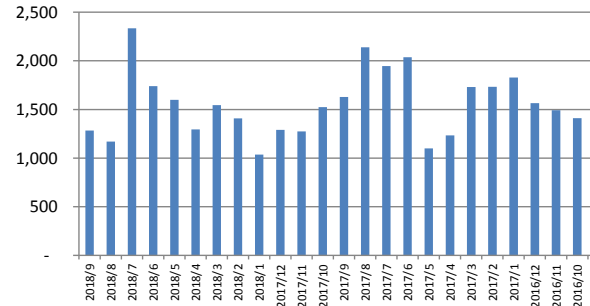
Water-PUD (000 Gallons)



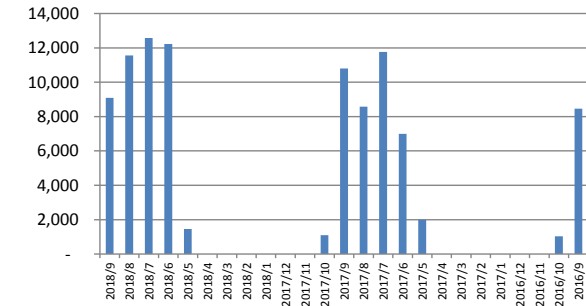
Diesel (gallons)



Gasoline (gallons)



Water-TDA (000 Gallons)

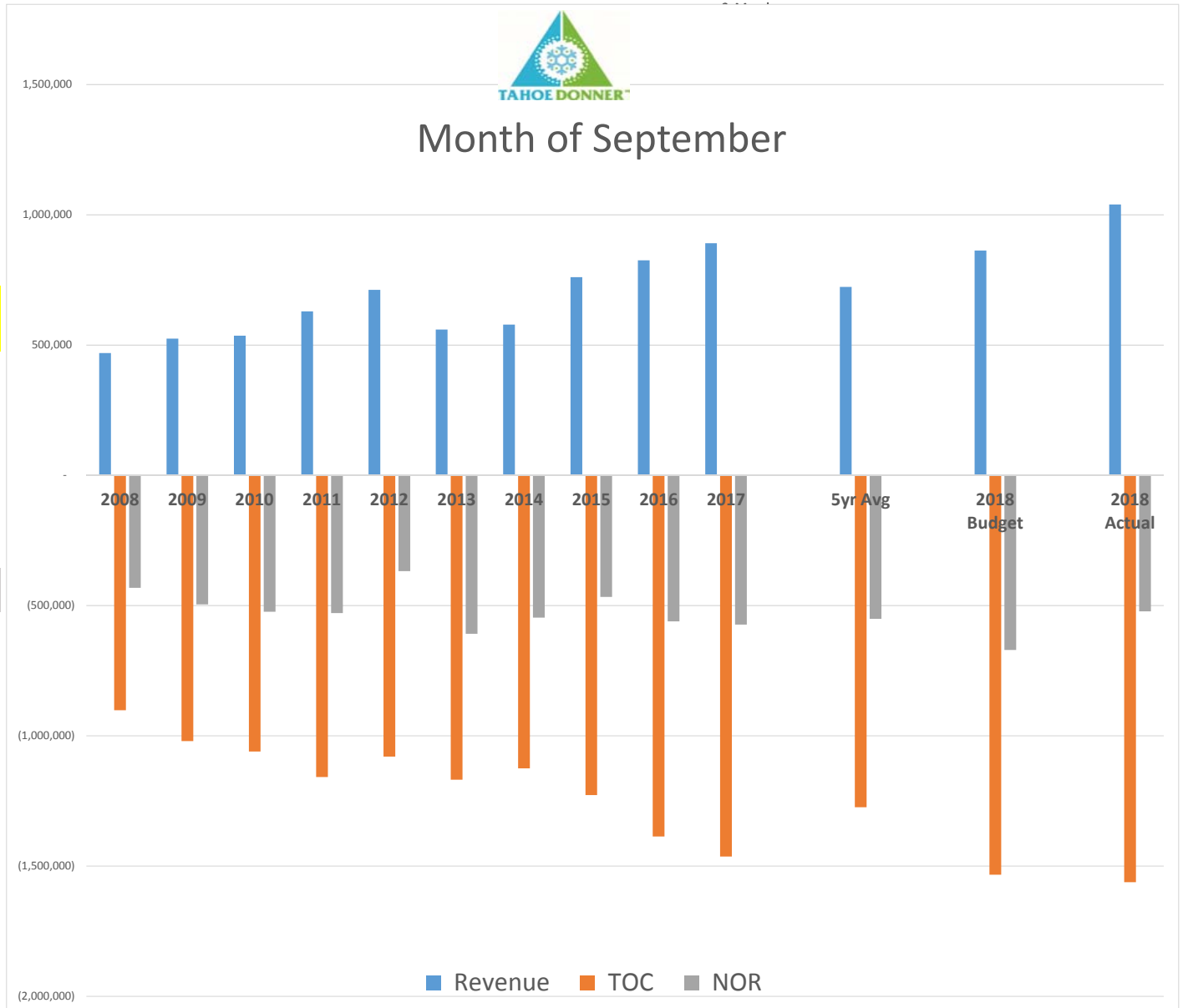




Month of September

	Revenue	TOC	NOR
2008	469,737	(901,168)	(431,432)
2009	524,721	(1,019,972)	(495,252)
2010	536,194	(1,059,683)	(523,489)
2011	629,305	(1,157,548)	(528,242)
2012	711,832	(1,079,166)	(367,335)
2013	559,953	(1,168,137)	(608,184)
2014	578,758	(1,124,601)	(545,843)
2015	760,707	(1,227,119)	(466,412)
2016	825,518	(1,385,879)	(560,361)
2017	890,852	(1,463,654)	(572,802)
5yr Avg	723,158	(1,273,878)	(550,720)
2018 Budget	863,000	(1,533,000)	(670,000)
2018 Actual	1,039,983	(1,561,649)	(521,665)
Var to Bdg	176,983 21%	(28,649) -2%	148,335 22%
Var to PY	149,132 17%	(97,995) -7%	51,137 9%

PY Records
New Record(s) *if applicable*



**Tahoe Donner Association
Visitation Report
for the month of September 2018**

Month			Variance to Budget		Variance to Prior Yr		Department	Year to Date			Variance to Budget		Variance to Prior Yr		ANNUAL BUDGET
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	
16,409	16,300	17,940	109	1%	(1,531)	-9%	Private Amenities	176,515	180,200	183,109	(3,685)	-2%	(6,594)	-4%	210,800
9,704	10,300	10,823	(596)	-6%	(1,119)	-10%	Trout Creek Rec Ctr	111,811	117,400	116,973	(5,589)	-5%	(5,162)	-4%	147,000
4,065	3,500	4,386	565	16%	(321)	-7%	Beach Club Marina	41,767	41,500	43,851	267	1%	(2,084)	-5%	41,600
2,640	2,500	2,731	140	6%	(91)	-3%	Tennis Center	18,127	16,600	17,655	1,527	9%	472	3%	17,500
-	-	-	-	0%	-	0%	Day Camps	4,810	4,700	4,630	110	2%	180	4%	4,700
18,123	17,961	19,659	162	1%	(1,536)	-8%	Public Amenities	201,943	214,395	234,217	(12,452)	-6%	(32,274)	-14%	259,960
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
3,505	3,400	3,327	105	3%	178	5%	Golf Rounds	16,362	18,000	15,701	(1,638)	-9%	661	4%	19,200
168	150	183	18	12%	(15)	-8%	Campground Campers	2,096	1,700	1,681	396	23%	415	25%	1,700
508	710	714	(202)	-28%	(206)	-29%	Equestrian Visitors	4,047	5,000	4,497	(953)	-19%	(450)	-10%	5,000
324	220	251	104	47%	73	29%	Bikeworks Rentals	2,419	2,005	1,922	414	21%	497	26%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,879	4,995	6,715	(116)	-2%	(1,836)	-27%	The Lodge Covers	41,916	43,905	48,320	(1,989)	-5%	(6,404)	-13%	54,700
3,023	2,610	2,807	413	16%	216	8%	Summer Food and Bev	17,873	19,260	17,142	(1,387)	-7%	731	4%	20,000
2,962	3,483	3,734	(521)	-15%	(772)	-21%	Pizza on the Hill Covers	40,297	35,333	33,563	4,964	14%	6,734	20%	43,700
2,754	2,393	1,928	361	15%	826	43%	Alder Creek Café Covers	24,839	26,497	32,660	(1,658)	-6%	(7,821)	-24%	31,300
34,532	34,261	37,599	271	1%	(3,067)	-8%	Amenities Total	378,458	394,595	417,326	(16,137)	-4%	(38,868)	-9%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of September 2018
variances presented as | Favorable Unfavorable
10/16/2018

Revenue \$ 1,040,000 | 177,000 / 21% to Budget
| 149,100 / 17% to Prior Year

Variance amount & % versus Budget for the Dept

r1	65,900	6585%	Forestry. Recognition of unbudgeted grant revenue.
r2	54,700	21%	The Lodge. Strong banquets and regular business, compares favorably to PY by \$14k/5%.
r3	15,600	65%	Alder Creek Cafe. Increased banquets sales, up \$15k to PY.
r4	8,600	15%	Marina. Storage rental up \$5k/36% to budget. F&B favorable to budget by \$2k, compares negatively to PY by \$4k/31%.
r5	7,800	63%	Administration. Interest up \$6k. Compares favorably to PY by \$3k/94%.
r6	7,700	24%	Summer F&B. Snack Bar revenue up \$6k/27% to budget, comparing favorably to PY by \$5k/27%.
r7	-6,200	-15%	POTH. Reduced banquets, comparing negatively to PY by \$11k.
r8	6,600	3%	Golf. Increased cart and club rentals.
r9	5,600	16%	Tennis. Guest lessons up \$6k to budget and \$5k PY.
r10	10,700	-	all other variances, net
tl	177,000	21%	

Expense \$ 1,561,600 | -28,600 / -2% to Budget
| -98,000 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-76,300	-48%	Forestry. Forestry management expenses related to grant work.
e2	11,500	18%	General. Timing variances between months.
e3	10,400	14%	Trout Creek. Payroll savings due to unfilled positions. Compares favorably to PY by \$5k/10%.
e4	10,000	15%	Maintenance. Payroll savings of \$6k/9%. All other variances timing between months.
e5	-9,600	-28%	Alder Creek Café. Increased revenue/volume increases cost of goods sold and payroll to service.
e6	-9,100	-31%	Tennis. Increased revenue increases payroll to service, up \$5k/85% to PY.
e7	8,800	39%	Aquatics. Payroll savings of \$7k, compares negatively to PY by \$2k/136%.
e8	-8,300	15%	Downhill Ski. Timing variances between months.
e9	-7,300	-3%	The Lodge. Increased revenue/volume increases cost of goods sold and payroll to service. Compares favorably to PY.
e10	41,300	-	all other variances, net (primarily timing variances between months)
tl	-28,600	-2%	

(28,600) Expense Variances to BDG co-wide recap

1,500	1%	Cogs
7,500	1%	Payroll Direct
33,600	2%	Payroll Burden
-71,200	-17%	Expenses

(98,000) Expense Variances to Prior Year, co-wide

-2,200	-2%	Cogs
-26,000	-4%	Payroll Direct
3,200	2%	Payroll Burden
-73,000	-17%	Expenses

NOR \$ (521,700) | 148,300 / 22% to Budget
| 51,100 / 9% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date September 2018 { 9 of 12 months }

variances presented as | Favorable -Unfavorable

10/16/2018

Revenue \$ 10,550,300 | 241,300 / 2% to Budget
| -717,000 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

r1	183,300	10%	The Lodge. Benefiting from strong banquet sales, up \$116k/30% to budget. Overall revenue up \$55k/3% to PY.
r2	-86,800	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r3	82,400	2061%	Forestry. Combination of recognition of Calfire Grants and timber sales.
r4	-70,700	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms
r5	66,400	9%	Trout Creek. Benefiting from \$60k re-allocation of 17/18 Recreation Fee.
r6	62,500	15%	Pizza on the Hill. Good momentum throughout winter continuing through summer.
r7	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r8	38,700	23%	Administration. Interest income up \$55k to budget, offset by decrease in delinquency fees, lien fees, and late charges.
r9	-26,400	-2%	Golf. Access and usage down \$79k/10%. Compares favorably \$61k to PY. Lesson and Rental revenue favorable to budget \$53k/28%.
r10	51,000	-	all other variances, net
tl	241,300	2%	

Expense \$ 14,519,500 | -191,500 / -1% to Budget
| -99,300 / -1% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-151,900	-27%	Administration. Incentive Program accrual Summer 2018, NOR favorably over budget funding (not in Annual Assessment)
e2	-142,900	-21%	Forestry. Combination of timing between months and forest management related to work performed for Calfire grants.
e3	-111,200	-6%	Downhill Ski. Payroll unfavorable to budget \$95k/8%, favorable \$185k/12% pytd.
e4	91,500	16%	Cross Country. Reduced costs due to limited operations. Down \$156,000/24% pytd.
e5	-79,800	-12%	General. Board expense up \$46k/335% to budget. Legal Services unfavorable to budget \$56k/68%.
e6	-70,000	-15%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e7	66,700	27%	Aquatics. Mix of payroll savings and timing of other expenses.
e8	57,400	16%	Summer F&B. Payroll savings of \$46k/23%. All other variances net.
e9	46,000	8%	Maintenance. Timing variance between months.
e10	102,700	1%	all other variances, net (mix of timing variances between months and real savings).
tl	-191,500	-1%	

(191,500) Expense Variances to BDG co-wide recap			(99,300) Expense Variances to Prior Year, co-wide		
11,900	1%	Cogs	118,300	9%	Cogs
-169,200	-2%	Payroll Direct	-337,500	-5%	Payroll Direct
242,700	6%	Payroll Burden	117,200	6%	Payroll Burden
-278,900	-8%	Expenses	2,700	0%	Expenses

NOR \$ (3,969,200) | 49,800 / 1% to Budget
| -816,300 / -26% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of **September 2018**



Total Operating Fund - Month							Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,039,983	\$ 863,000	\$ 890,852	\$ 176,983	21%	\$ 149,132	17%	Revenue	\$ 907,061	\$ 98,661	12%	\$ 66,111	8%	\$ 132,922	\$ 78,322	143%	\$ 83,021	166%
109,000	109,000	108,000	-	0%	1,000	1%	Recreation Fee	109,000	-	0%	1,000	1%	-	-	0%	-	0%
229,675	227,810	206,638	1,865	1%	23,037	11%	Access & Use Fees	229,675	1,865	1%	23,037	11%	-	-	0%	-	0%
436,924	363,270	412,622	73,654	20%	24,302	6%	Food and Beverage	436,924	73,454	20%	24,302	6%	-	200	-100%	-	0%
35,485	39,780	49,940	(4,295)	-11%	(14,455)	-29%	Retail Product	33,116	(4,864)	-13%	(3,287)	-9%	2,369	569	32%	(11,167)	-83%
92,011	65,440	72,538	26,571	41%	19,474	27%	Lessons & Rentals	92,011	26,571	41%	19,474	27%	-	-	0%	-	0%
136,888	57,700	41,114	79,188	137%	95,774	233%	Other	6,334	1,634	35%	1,586	33%	130,553	77,553	146%	94,188	259%
(133,445)	(134,920)	(131,247)	1,475	1%	(2,198)	-2%	Cost of Goods Sold	(133,445)	1,475	1%	(2,198)	-2%	-	-	0%	-	0%
(756,052)	(763,561)	(730,003)	7,509	1%	(26,049)	-4%	Payroll Direct	(433,289)	3,719	1%	(7,106)	-2%	(322,762)	3,791	1%	(18,943)	-6%
(181,108)	(214,708)	(184,309)	33,600	16%	3,201	2%	Payroll Burden	(102,975)	17,840	15%	4,524	4%	(78,133)	15,760	17%	(1,323)	-2%
(937,159)	(978,269)	(914,311)	41,110	4%	(22,848)	-2%	Payroll Total	(536,264)	21,559	4%	(2,582)	0%	(400,895)	19,551	5%	(20,266)	-5%
(491,044)	(419,811)	(418,095)	(71,233)	-17%	(72,949)	-17%	Expenses	(212,817)	(16,081)	-8%	(15,695)	-8%	(278,228)	(55,153)	-25%	(57,254)	-26%
(20,200)	(24,324)	(41,787)	4,124	17%	21,588	52%	Personnel Costs	(8,545)	3,754	31%	2,520	23%	(11,655)	370	3%	19,068	62%
(86,120)	(83,665)	(84,816)	(2,455)	-3%	(1,304)	-2%	Utilities	(69,266)	(6,041)	-10%	(7,071)	-11%	(16,854)	3,586	18%	5,767	25%
(9,053)	(8,140)	(7,837)	(913)	-11%	(1,216)	-16%	Fuel Costs	(3,484)	(484)	-16%	105	3%	(5,568)	(428)	-8%	(1,321)	-31%
(213,799)	(143,254)	(137,259)	(70,545)	-49%	(76,540)	-56%	Supplies	(44,360)	(7,237)	-19%	3,849	8%	(169,438)	(63,307)	-60%	(80,389)	-90%
(54,912)	(53,576)	(49,117)	(1,336)	-2%	(5,795)	-12%	Repairs & Maintenance	(38,631)	(3,086)	-9%	(5,824)	-18%	(16,281)	1,750	10%	30	0%
(149,661)	(83,500)	(62,063)	(66,161)	-79%	(87,598)	-141%	Forestry Land Maint	(25)	75	75%	(25)	0%	(149,636)	(66,236)	-79%	(87,574)	-141%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%	Insurance	(15,000)	(300)	-2%	(2,100)	-16%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(23,450)	(20,748)	512	2%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	512	2%	(2,190)	-11%
(17,502)	(16,150)	(16,008)	(1,352)	-8%	(1,494)	-9%	Credit Card Fees	(16,596)	(1,466)	-10%	(1,150)	-7%	(906)	114	11%	(344)	-61%
(17,427)	(15,561)	(7,860)	(1,866)	-12%	(9,566)	-122%	Licenses Permits Fees	(11,274)	(84)	-1%	(7,895)	-234%	(6,153)	(1,782)	-41%	(1,671)	-37%
130,066	61,009	34,600	69,057	-113%	95,466	-276%	All other expenses	(5,636)	(1,212)	-27%	1,897	25%	135,702	70,269	-107%	93,570	-222%
\$ (521,665)	\$ (670,000)	\$ (572,802)	\$ 148,335	22%	\$ 51,137	9%	Net Operating Result	\$ 24,535	\$ 105,614	130%	\$ 45,636	216%	\$ (546,201)	\$ 42,720	-7%	\$ 5,501	-1%
<i>(1,561,649)</i>	<i>(1,533,000)</i>	<i>(1,463,654)</i>	<i>(28,649)</i>	<i>-2%</i>	<i>(97,995)</i>	<i>-7%</i>	<i>Total Operating Costs</i>	<i>(882,526)</i>	<i>6,953</i>	<i>1%</i>	<i>(20,475)</i>	<i>-2%</i>	<i>(679,123)</i>	<i>(35,602)</i>	<i>-6%</i>	<i>(77,520)</i>	<i>-13%</i>
670,000	670,000	632,000	-	0%	38,000	6%	Assessment Revenue						670,000	-	0%	38,000	6%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
670,000	670,000	632,000	-	0%	38,000	6%	Net, Operating Fund Portion						670,000	-	0%	38,000	6%
\$ 148,335	\$ -	\$ 59,198	\$ 148,335	NA	\$ 89,137	-151%	Net Result	\$ 24,535	\$ 105,614	-130%	\$ 45,636	216%	\$ 123,799	\$ 42,720	53%	\$ 43,501	54%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the nine months ending September 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 10,550,283	\$ 10,309,000	\$ 11,267,287	\$ 241,283	2%	\$ (717,003)	-6%	Revenue	\$ 9,905,821	\$ 121,821	1%	\$ (809,247)	-8%	\$ 644,462	\$ 119,462	23%	\$ 92,244	17%
860,610	835,000	848,288	25,610	3%	12,322	1%	Recreation Fee	860,610	25,610	3%	12,322	1%	-	-	0%	-	0%
2,890,304	3,168,550	3,423,344	(278,246)	-9%	(533,040)	-16%	Access & Use Fees	2,890,304	(278,246)	-9%	(533,040)	-16%	-	-	0%	-	0%
3,416,707	3,204,450	3,484,146	212,257	7%	(67,439)	-2%	Food and Beverage	3,424,691	218,641	7%	(59,455)	-2%	(7,985)	(6,385)	399%	(7,985)	0%
437,409	410,400	488,104	27,009	7%	(50,695)	-10%	Retail Product	405,541	8,741	2%	(55,325)	-12%	31,868	18,268	134%	4,630	17%
2,189,185	2,076,500	2,375,109	112,685	5%	(185,924)	-8%	Lessons & Rentals	2,176,535	100,035	5%	(198,574)	-8%	12,650	12,650	0%	12,650	0%
756,068	614,100	648,295	141,968	23%	107,773	17%	Other	148,140	47,040	47%	24,825	20%	607,928	94,928	19%	82,948	16%
(1,243,582)	(1,255,506)	(1,361,852)	11,924	1%	118,270	9%	Cost of Goods Sold	(1,243,582)	11,924	1%	118,270	9%	-	-	0%	-	0%
(7,457,625)	(7,288,392)	(7,120,129)	(169,233)	-2%	(337,496)	-5%	Payroll Direct	(4,490,380)	(24,133)	-1%	87,727	2%	(2,967,245)	(145,100)	-5%	(425,223)	-17%
(1,870,848)	(2,113,595)	(1,988,068)	242,747	11%	117,220	6%	Payroll Burden	(1,142,683)	134,037	10%	189,565	14%	(728,165)	108,710	13%	(72,345)	-11%
(9,328,473)	(9,401,987)	(9,108,198)	73,514	1%	(220,276)	-2%	Payroll Total	(5,633,063)	109,904	2%	277,292	5%	(3,695,411)	(36,391)	-1%	(497,568)	-16%
(3,947,463)	(3,670,507)	(3,950,188)	(276,956)	-8%	2,725	0%	Expenses	(2,284,143)	(79,918)	-4%	(2,756)	0%	(1,663,320)	(197,038)	-13%	5,481	0%
(303,529)	(312,054)	(333,719)	8,525	3%	30,190	9%	Personnel Costs	(187,040)	19,174	9%	4,326	2%	(116,489)	(10,649)	-10%	25,864	18%
(709,830)	(698,685)	(706,333)	(11,145)	-2%	(3,497)	0%	Utilities	(543,249)	(22,934)	-4%	(33,980)	-7%	(166,582)	11,788	7%	30,483	15%
(111,361)	(111,060)	(131,681)	(301)	0%	20,320	15%	Fuel Costs	(68,542)	(892)	-1%	19,900	23%	(42,819)	591	1%	420	1%
(1,086,678)	(948,064)	(1,126,225)	(138,614)	-15%	39,547	4%	Supplies	(632,072)	(53,667)	-9%	1,431	0%	(454,606)	(84,947)	-23%	38,116	8%
(504,383)	(498,458)	(554,564)	(5,925)	-1%	50,182	9%	Repairs & Maintenance	(341,888)	7,927	2%	28,307	8%	(162,494)	(13,851)	-9%	21,875	12%
(261,357)	(178,200)	(343,831)	(83,157)	-47%	82,474	24%	Forestry Land Maint	(2,309)	(809)	-54%	(2,309)	0%	(259,048)	(82,348)	-47%	84,783	25%
(349,500)	(346,800)	(323,400)	(2,700)	-1%	(26,100)	-8%	Insurance	(219,000)	(2,700)	-1%	(6,300)	-3%	(130,500)	-	0%	(19,800)	-18%
(206,442)	(208,050)	(186,732)	1,608	1%	(19,710)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(206,442)	1,608	1%	(19,710)	-11%
(226,533)	(201,870)	(229,189)	(24,663)	-12%	2,656	1%	Credit Card Fees	(213,610)	(21,920)	-11%	2,519	1%	(12,922)	(2,742)	-27%	137	1%
(102,436)	(76,489)	(71,875)	(25,947)	-34%	(30,561)	-43%	Licenses Permits Fees	(38,510)	(4,670)	-14%	(14,437)	-60%	(63,926)	(21,277)	-50%	(16,124)	-34%
(85,415)	(90,777)	57,359	5,362	6%	(142,774)	249%	All other expenses	(37,924)	572	1%	(2,212)	-6%	(47,491)	4,790	9%	(140,562)	151%
\$ (3,969,236)	\$ (4,019,000)	\$ (3,152,952)	\$ 49,764	1%	\$ (816,284)	26%	Net Operating Result	\$ 745,034	\$ 163,732	-28%	\$ (416,440)	-36%	\$ (4,714,269)	\$ (113,967)	-2%	\$ (399,843)	-9%
(14,519,519)	(14,328,000)	(14,420,238)	(191,519)	-1%	(99,280)	-1%	<i>Total Operating Costs</i>	(9,160,788)	41,910	0%	392,807	4%	(5,358,731)	(233,429)	-5%	(492,087)	-10%
10,233,000	10,233,000	10,229,000	-	0%	4,000	0%	Assessment Revenue					10,233,000	-	0%	4,000	0%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
4,019,000	4,019,000	4,241,000	-	0%	(222,000)	-5%	Net, Operating Fund Portion					4,019,000	-	0%	(222,000)	-5%	
\$ 49,764	\$ -	\$ 1,088,048	\$ 49,764	NA	\$ (1,038,284)	-95%	Net Result	\$ 745,034	\$ 163,732	28%	\$ (416,440)	-36%	\$ (695,269)	\$ (113,967)	-20%	\$ (621,843)	-847%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **September 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 28,250	\$ 450	\$ 36,184	\$ 27,800	6178%	\$ (7,934)	-22%	Private Amenities	\$ 208,323	\$ 15,383	8%	\$ 5,416	3%	\$ (180,073)	\$ 12,417	6%	\$ (13,350)	-8%
22,667	10,877	11,869	11,790	108%	10,798	91%	Trout Creek Rec Ctr	85,589	1,389	2%	5,628	7%	(62,922)	10,401	14%	5,170	8%
556	(8,486)	3,684	9,042	107%	(3,128)	-85%	Aquatics	14,213	213	2%	818	6%	(13,657)	8,829	39%	(3,946)	-41%
14,835	8,085	23,354	6,750	83%	(8,520)	-36%	Beach Club Marina	66,636	8,636	15%	(574)	-1%	(51,801)	(1,886)	-4%	(7,946)	-18%
1,898	5,436	8,912	(3,538)	-65%	(7,013)	-79%	Tennis Center	40,086	5,586	16%	(958)	-2%	(38,187)	(9,123)	-31%	(6,055)	-19%
(4,776)	(6,020)	(4,241)	1,244	21%	(535)	-13%	Day Camps	610	610	0%	115	23%	(5,386)	634	11%	(650)	-14%
(6,931)	(9,442)	(7,395)	2,511	27%	464	6%	Recreation Programs	1,190	(1,050)	-47%	387	48%	(8,120)	3,562	30%	77	1%
(3,715)	(81,529)	(57,285)	77,814	95%	53,570	94%	Public Amenities	698,738	83,278	14%	60,695	10%	(702,453)	(5,464)	-1%	(7,125)	-1%
(63,576)	(56,321)	(54,122)	(7,255)	-13%	(9,454)	-17%	Downhill Ski	1,088	1,088	0%	638	142%	(64,663)	(8,342)	-15%	(10,091)	-18%
(19,529)	(20,185)	(12,954)	656	3%	(6,575)	-51%	Cross Country Ski	-	-	0%	-	0%	(19,529)	656	3%	(6,575)	-51%
(2,356)	(2,284)	(815)	(72)	-3%	(1,540)	-189%	Snowplay	-	-	0%	-	0%	(2,356)	(72)	-3%	(1,540)	-189%
62,466	50,099	27,757	12,367	25%	34,710	125%	Golf	223,644	6,644	3%	26,585	13%	(161,178)	5,723	3%	8,125	5%
1,216	(3,315)	(2,725)	4,531	137%	3,941	145%	Campground	10,873	5,273	94%	4,129	61%	(9,658)	(743)	-8%	(189)	-2%
(13,286)	(18,907)	(12,536)	5,621	30%	(751)	-6%	Equestrian	25,877	977	4%	4,977	24%	(39,164)	4,643	11%	(5,727)	-17%
(5,095)	(7,012)	(5,064)	1,917	27%	(31)	-1%	Bikeworks	10,633	(2,467)	-19%	(4,114)	-28%	(15,728)	4,384	22%	4,083	21%
(18,615)	(19,845)	(22,167)	1,230	6%	3,552	16%	Trails	129	(31)	-19%	129	0%	(18,744)	1,261	6%	3,423	15%
81,381	33,987	60,384	47,394	139%	20,996	35%	The Lodge	311,711	54,711	21%	13,512	5%	(230,330)	(7,317)	-3%	7,484	3%
(9,822)	(24,574)	(21,070)	14,752	60%	11,248	53%	Summer Food and Bev	39,668	7,668	24%	4,384	12%	(49,490)	7,085	13%	6,864	12%
(12,126)	(2,787)	550	(9,339)	-335%	(12,676)	-2304%	Pizza on the Hill	35,619	(6,181)	-15%	(9,531)	-21%	(47,745)	(3,158)	-7%	(3,145)	-7%
(4,374)	(10,385)	(14,524)	6,011	58%	10,150	70%	Alder Creek Café	39,496	15,596	65%	19,986	102%	(43,870)	(9,585)	-28%	(9,836)	-29%
24,535	(81,079)	(21,101)	105,614	130%	45,636	216%	Amenities Total	907,061	98,661	12%	66,111	8%	(882,526)	6,953	1%	(20,475)	-2%
(546,201)	(588,921)	(551,701)	42,720	7%	5,501	1%	HOA & Amenities Support Services	132,922	78,322	143%	83,021	166%	(679,123)	(35,602)	-6%	(77,520)	-13%
(53,063)	(64,591)	(59,922)	11,528	18%	6,859	11%	General	-	-	0%	-	0%	(53,063)	11,528	18%	6,859	11%
(40,266)	(48,823)	(54,862)	8,557	18%	14,597	27%	Administration	20,224	7,824	63%	15,294	310%	(60,490)	733	1%	(698)	-1%
(39,622)	(39,460)	(47,978)	(162)	0%	8,356	17%	Communications	18,000	-	0%	5,985	50%	(57,622)	(162)	0%	2,371	4%
(47,740)	(54,036)	(52,185)	6,296	12%	4,444	9%	Information Tech	-	-	0%	-	0%	(47,740)	6,296	12%	4,444	9%
(58,966)	(64,686)	(58,326)	5,720	9%	(641)	-1%	Accounting	490	(10)	-2%	25	5%	(59,456)	5,730	9%	(666)	-1%
(27,009)	(31,785)	(45,816)	4,776	15%	18,808	41%	Human Resources	-	-	0%	-	0%	(27,009)	4,776	15%	18,808	41%
(6,047)	(15,119)	(6,457)	9,072	60%	410	6%	Architectural Standards	26,559	5,259	25%	7,912	42%	(32,607)	3,812	10%	(7,502)	-30%
(19,946)	(18,816)	(17,203)	(1,130)	-6%	(2,743)	-16%	Member Services	794	(606)	-43%	(1,012)	-56%	(20,740)	(524)	-3%	(1,731)	-9%
(28,862)	(27,333)	(19,312)	(1,529)	-6%	(9,550)	-49%	Risk & Facility Admin	-	-	0%	-	0%	(28,862)	(1,529)	-6%	(9,550)	-49%
(169,035)	(158,579)	(134,877)	(10,456)	-7%	(34,158)	-25%	Forestry	66,854	65,854	6585%	54,817	455%	(235,890)	(76,311)	-48%	(88,975)	-61%
(55,644)	(65,693)	(54,763)	10,049	15%	(881)	-2%	Maintenance	-	-	0%	-	0%	(55,644)	10,049	15%	(881)	-2%
\$ (521,665)	\$ (670,000)	\$ (572,802)	\$ 148,335	22%	\$ 51,137	9%	TDA Operating Fund	\$ 1,039,983	\$ 176,983	21%	\$ 149,132	17%	\$ (1,561,649)	\$ (28,649)	-2%	\$ (97,995)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the nine months ending September 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 443,081	\$ 289,997	\$ 464,238	\$ 153,084	53%	\$ (21,157)	-5%	Private Amenities	\$ 2,319,838	\$ 69,538	3%	\$ 87,374	4%	\$ (1,876,757)	\$ 83,546	4%	\$ (108,531)	-6%
158,178	58,468	148,711	99,710	171%	9,467	6%	Trout Creek Rec Ctr	843,130	66,430	9%	43,337	5%	(684,952)	33,280	5%	(33,870)	-5%
11,398	(63,338)	(12,131)	74,736	118%	23,529	194%	Aquatics	190,025	8,025	4%	17,704	10%	(178,627)	66,711	27%	5,825	3%
268,640	259,209	293,988	9,431	4%	(25,348)	-9%	Beach Club Marina	667,171	(7,829)	-1%	6,189	1%	(398,531)	17,260	4%	(31,538)	-9%
(15,902)	27,993	(889)	(43,895)	-157%	(15,013)	#####	Tennis Center	205,121	(14,879)	-7%	(2,056)	-1%	(221,023)	(29,016)	-15%	(12,957)	-6%
37,313	35,720	39,479	1,593	4%	(2,166)	-5%	Day Camps	256,667	22,667	10%	32,042	14%	(219,354)	(21,074)	-11%	(34,208)	-18%
(16,546)	(28,055)	(4,919)	11,509	41%	(11,627)	-236%	Recreation Programs	157,723	(4,877)	-3%	(9,842)	-6%	(174,269)	16,386	9%	(1,785)	-1%
301,953	291,305	697,236	10,648	4%	(395,283)	-57%	Public Amenities	7,585,984	52,284	1%	(896,621)	-11%	(7,284,031)	(41,636)	-1%	501,338	6%
352,911	534,817	859,075	(181,906)	-34%	(506,164)	-59%	Downhill Ski	2,353,237	(70,663)	-3%	(769,238)	-25%	(2,000,326)	(111,243)	-6%	263,074	12%
149,172	144,383	270,894	4,789	3%	(121,722)	-45%	Cross Country Ski	633,243	(86,757)	-12%	(277,344)	-30%	(484,071)	91,546	16%	155,622	24%
39,705	75,667	145,841	(35,962)	-48%	(106,136)	-73%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(89,239)	23,094	21%	13,840	13%
4,626	17,982	(117,432)	(13,356)	-74%	122,058	104%	Golf	1,040,191	(26,109)	-2%	119,134	13%	(1,035,566)	12,752	1%	2,924	0%
18,809	(1,290)	(4,574)	20,099	1558%	23,384	511%	Campground	86,757	25,757	42%	28,034	48%	(67,948)	(5,658)	-9%	(4,650)	-7%
(44,056)	(53,932)	(64,193)	9,876	18%	20,137	31%	Equestrian	227,025	5,025	2%	32,267	17%	(271,081)	4,851	2%	(12,130)	-5%
2,261	100	(4,207)	2,161	2161%	6,468	154%	Bikeworks	102,186	(1,214)	-1%	1,927	2%	(99,925)	3,375	3%	4,541	4%
(132,998)	(124,670)	(125,131)	(8,328)	-7%	(7,867)	-6%	Trails	472	(528)	-53%	372	372%	(133,470)	(7,800)	-6%	(8,239)	-7%
92,683	(71,397)	(32,729)	164,080	230%	125,412	383%	The Lodge	2,009,922	183,322	10%	54,875	3%	(1,917,239)	(19,242)	-1%	70,537	4%
(41,149)	(119,494)	(106,738)	78,345	66%	65,589	61%	Summer Food and Bev	253,906	20,906	9%	25,555	11%	(295,055)	57,439	16%	40,034	12%
(45,012)	(37,519)	(45,971)	(7,493)	-20%	959	2%	Pizza on the Hill	486,118	62,518	15%	68,873	17%	(531,130)	(70,011)	-15%	(67,914)	-15%
(94,999)	(73,342)	(77,599)	(21,657)	-30%	(17,400)	-22%	Alder Creek Café	263,983	(917)	0%	(61,100)	-19%	(358,982)	(20,740)	-6%	43,700	11%
745,034	581,302	1,161,474	163,732	28%	(416,440)	-36%	Amenities Total	9,905,821	121,821	1%	(809,247)	-8%	(9,160,788)	41,910	0%	392,807	4%
(4,714,269)	(4,600,302)	(4,314,426)	(113,967)	-2%	(399,843)	-9%	HOA & Amenities Support Services	644,462	119,462	23%	92,244	17%	(5,358,731)	(233,429)	-5%	(492,087)	-10%
(718,168)	(638,395)	(640,847)	(79,773)	-12%	(77,321)	-12%	General	-	-	0%	-	0%	(718,168)	(79,773)	-12%	(77,321)	-12%
(494,724)	(381,507)	(333,145)	(113,217)	-30%	(161,579)	-49%	Administration	210,497	38,697	23%	(8,909)	-4%	(705,221)	(151,914)	-27%	(152,670)	-28%
(363,809)	(372,722)	(296,523)	8,913	2%	(67,286)	-23%	Communications	158,722	(6,278)	-4%	12,288	8%	(522,531)	15,191	3%	(79,573)	-18%
(478,949)	(491,258)	(463,554)	12,309	3%	(15,394)	-3%	Information Tech	-	-	0%	-	0%	(478,949)	12,309	3%	(15,394)	-3%
(578,457)	(592,905)	(515,030)	14,448	2%	(63,427)	-12%	Accounting	4,505	505	13%	(470)	-9%	(582,962)	13,943	2%	(62,957)	-12%
(271,055)	(271,344)	(262,451)	289	0%	(8,604)	-3%	Human Resources	-	-	0%	-	0%	(271,055)	289	0%	(8,604)	-3%
(120,209)	(167,016)	(94,629)	46,807	28%	(25,581)	-27%	Architectural Standards	156,671	4,271	3%	22,371	17%	(276,880)	42,536	13%	(47,952)	-21%
(160,895)	(172,983)	(146,140)	12,088	7%	(14,755)	-10%	Member Services	27,645	(155)	-1%	(1,801)	-6%	(188,540)	12,243	6%	(12,955)	-7%
(248,582)	(247,145)	(197,912)	(1,437)	-1%	(50,670)	-26%	Risk & Facility Admin	-	-	0%	-	0%	(248,582)	(1,437)	-1%	(50,670)	-26%
(733,312)	(672,873)	(835,199)	(60,439)	-9%	101,887	12%	Forestry	86,422	82,422	2061%	68,765	389%	(819,734)	(142,861)	-21%	33,123	4%
(546,110)	(592,154)	(528,997)	46,044	8%	(17,114)	-3%	Maintenance	-	-	0%	-	0%	(546,110)	46,044	8%	(17,114)	-3%
\$ (3,969,236)	\$ (4,019,000)	\$ (3,152,952)	\$ 49,764	1%	\$ (816,284)	-26%	TDA Operating Fund	\$ 10,550,283	\$ 241,283	2%	\$ (717,003)	-6%	\$ (14,519,519)	\$ (191,519)	-1%	\$ (99,280)	-1%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	Support Services	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	General	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Administration	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Communications	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
							Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Summer Months (May-Sep) 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 493,412	\$ 411,342	\$ 523,365	\$ 82,070	20%	\$ (29,953)	-6%	Private Amenities	\$ 1,977,876	\$ 32,376	2%	\$ 54,046	3%	\$ (1,484,464)	\$ 49,694	3%	\$ (84,000)	-6%
142,805	116,305	108,636	26,500	23%	34,169	31%	Trout Creek Rec Ctr	527,536	6,236	1%	41,031	8%	(384,731)	20,264	5%	(6,862)	-2%
(11,851)	(57,328)	(18,268)	45,477	79%	6,416	35%	Aquatics	120,923	(13,077)	-10%	6,771	6%	(132,774)	58,554	31%	(355)	0%
297,468	283,455	329,020	14,013	5%	(31,552)	-10%	Beach Club Marina	670,498	(4,502)	-1%	(4,585)	-1%	(373,030)	18,515	5%	(26,967)	-8%
31,989	34,281	54,271	(2,292)	-7%	(22,281)	-41%	Tennis Center	244,829	24,829	11%	(11,145)	-4%	(212,840)	(27,121)	-15%	(11,136)	-6%
37,664	36,030	40,580	1,634	5%	(2,916)	-7%	Day Camps	256,652	22,652	10%	32,102	14%	(218,988)	(21,018)	-11%	(35,018)	-19%
(4,663)	(1,401)	9,126	(3,262)	-233%	(13,790)	-151%	Recreation Programs	157,438	(3,762)	-2%	(10,127)	-6%	(162,101)	500	0%	(3,662)	-2%
(119,921)	(365,817)	(545,203)	245,896	67%	425,282	78%	Public Amenities	3,645,681	245,981	7%	409,443	13%	(3,765,603)	(86)	0%	15,839	0%
(273,402)	(268,662)	(285,291)	(4,740)	-2%	11,889	4%	Downhill Ski	2,408	2,408	0%	(508)	-17%	(275,810)	(7,148)	-3%	12,398	4%
(89,683)	(93,823)	(91,046)	4,140	4%	1,364	1%	Cross Country Ski	201	201	0%	201	0%	(89,884)	3,939	4%	1,163	1%
(12,908)	(12,420)	(11,146)	(488)	-4%	(1,762)	-16%	Snowplay	-	-	0%	-	0%	(12,908)	(488)	-4%	(1,762)	-16%
157,968	202,916	54,419	(44,948)	-22%	103,549	190%	Golf	1,038,167	(26,133)	-2%	118,491	13%	(880,199)	(18,815)	-2%	(14,942)	-2%
28,264	8,448	5,178	19,816	235%	23,086	446%	Campground	86,757	25,757	42%	28,034	48%	(58,493)	(5,941)	-11%	(4,948)	-9%
(16,639)	(31,844)	(43,029)	15,205	48%	26,390	61%	Equestrian	227,010	5,010	2%	32,572	17%	(243,650)	10,194	4%	(6,183)	-3%
2,144	100	(1,671)	2,044	2044%	3,816	228%	Bikeworks	98,305	(5,095)	-5%	(1,954)	-2%	(96,161)	7,139	7%	5,770	6%
(110,433)	(102,940)	(107,747)	(7,493)	-7%	(2,686)	-2%	Trails	472	(528)	-53%	372	372%	(110,905)	(6,965)	-7%	(3,058)	-3%
287,473	93,134	101,614	194,339	209%	185,859	183%	The Lodge	1,444,734	169,134	13%	149,528	12%	(1,157,261)	25,205	2%	36,331	3%
(36,214)	(113,818)	(102,421)	77,604	68%	66,207	65%	Summer Food and Bev	253,906	20,906	9%	25,555	11%	(290,120)	56,698	16%	40,652	12%
(9,620)	(3,442)	(19,185)	(6,178)	-179%	9,565	50%	Pizza on the Hill	346,215	43,315	14%	60,344	21%	(355,835)	(49,493)	-16%	(50,779)	-17%
(46,870)	(43,466)	(44,877)	(3,404)	-8%	(1,993)	-4%	Alder Creek Café	147,507	11,007	8%	(3,192)	-2%	(194,377)	(14,411)	-8%	1,198	1%
373,490	45,525	(21,838)	327,965	720%	395,329	1810%	Amenities Total	5,623,557	278,357	5%	463,489	9%	(5,250,067)	49,608	1%	(68,160)	-1%
(2,868,602)	(2,740,525)	(2,540,665)	(128,077)	-5%	(327,937)	-13%	HOA & Amenities Support Services	433,494	134,694	45%	100,813	30%	(3,302,096)	(262,771)	-9%	(428,750)	-15%
(403,694)	(355,775)	(338,766)	(47,919)	-13%	(64,928)	-19%	General	-	-	0%	-	0%	(403,694)	(47,919)	-13%	(64,928)	-19%
(374,922)	(229,905)	(236,645)	(145,017)	-63%	(138,277)	-58%	Administration	100,249	24,149	32%	10,391	12%	(475,171)	(169,166)	-55%	(148,668)	-46%
(181,066)	(201,199)	(165,695)	20,133	10%	(15,371)	-9%	Communications	112,309	15,309	16%	15,072	16%	(293,375)	4,824	2%	(30,443)	-12%
(258,103)	(270,412)	(261,284)	12,309	5%	3,181	1%	Information Tech	-	-	0%	-	0%	(258,103)	12,309	5%	3,181	1%
(313,906)	(330,205)	(278,708)	16,299	5%	(35,198)	-13%	Accounting	2,618	218	9%	(236)	-8%	(316,524)	16,081	5%	(34,962)	-12%
(148,441)	(152,632)	(165,891)	4,191	3%	17,450	11%	Human Resources	-	-	0%	-	0%	(148,441)	4,191	3%	17,450	11%
(52,030)	(92,842)	(33,817)	40,812	44%	(18,213)	-54%	Architectural Standards	109,753	12,253	13%	9,648	10%	(161,783)	28,559	15%	(27,861)	-21%
(81,134)	(94,123)	(74,426)	12,989	14%	(6,707)	-9%	Member Services	22,143	343	2%	(2,828)	-11%	(103,276)	12,647	11%	(3,880)	-4%
(130,272)	(136,467)	(112,289)	6,195	5%	(17,983)	-16%	Risk & Facility Admin	-	-	0%	-	0%	(130,272)	6,195	5%	(17,983)	-16%
(612,142)	(546,874)	(579,630)	(65,268)	-12%	(32,513)	-6%	Forestry	86,422	82,422	2061%	68,765	389%	(698,564)	(147,690)	-27%	(101,277)	-17%
(312,893)	(330,091)	(293,514)	17,198	5%	(19,379)	-7%	Maintenance	-	-	0%	-	0%	(312,893)	17,198	5%	(19,379)	-7%
\$ (2,495,112)	\$ (2,695,000)	\$ (2,562,503)	\$ 199,888	7%	\$ 67,391	3%	TDA Operating Fund	\$ 6,057,051	\$ 413,051	7%	\$ 564,302	10%	\$ (8,552,163)	\$ (213,163)	-3%	\$ (496,911)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities Support Services	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%

F07.5 N/A

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the nine months ending September 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 443,081	\$ 289,997	\$ 464,238	\$ 153,084	53%	\$ (21,157)	-5%	Private Amenities	\$ 68.45	\$ 44.80	\$ 71.72	\$ 24	53%	\$ (3)	-5%
158,178	58,468	148,711	99,710	171%	9,467	6%	Trout Creek Rec Ctg	24.44	9.03	22.97	15	171%	1	6%
11,398	(63,338)	(12,131)	74,736	118%	23,529	194%	Aquatics	1.76	(9.78)	(1.87)	12	118%	4	194%
268,640	259,209	293,988	9,431	4%	(25,348)	-9%	Beach Club Marina	41.50	40.04	45.42	1	4%	(4)	-9%
(15,902)	27,993	(889)	(43,895)	-157%	(15,013)	-1688%	Tennis Center	(2.46)	4.32	(0.14)	(7)	-157%	(2)	#####
37,313	35,720	39,479	1,593	4%	(2,166)	-5%	Day Camps	5.76	5.52	6.10	0	4%	(0)	-5%
(16,546)	(28,055)	(4,919)	11,509	41%	(11,627)	-236%	Recreation Programs	(2.56)	(4.33)	(0.76)	2	41%	(2)	-236%
301,953	291,305	697,236	10,648	4%	(395,283)	-57%	Public Amenities	\$ 46.65	\$ 45.00	\$ 107.71	2	4%	(61)	-57%
352,911	534,817	859,075	(181,906)	-34%	(506,164)	-59%	Downhill Ski	54.52	82.62	132.72	(28)	-34%	(78)	-59%
149,172	144,383	270,894	4,789	3%	(121,722)	-45%	Cross Country Ski	23.05	22.31	41.85	1	3%	(19)	-45%
39,705	75,667	145,841	(35,962)	-48%	(106,136)	-73%	Snowplay	6.13	11.69	22.53	(6)	-48%	(16)	-73%
							Golf	0.71	2.78	(18.14)	(2)	-74%	19	104%
4,626	17,982	(117,432)	(13,356)	-74%	122,058	104%	Campground	2.91	(0.20)	(0.71)	3	1558%	4	511%
18,809	(1,290)	(4,574)	20,099	1558%	23,384	511%	Equestrian	(6.81)	(8.33)	(9.92)	2	18%	3	31%
(44,056)	(53,932)	(64,193)	9,876	18%	20,137	31%	Bikeworks	0.35	0.02	(0.65)	0	2161%	1	154%
2,261	100	(4,207)	2,161	2161%	6,468	154%	Trails	(20.55)	(19.26)	(19.33)	(1)	-7%	(1)	-6%
(132,998)	(124,670)	(125,131)	(8,328)	-7%	(7,867)	-6%	The Lodge	14.32	(11.03)	(5.06)	25	230%	19	383%
92,683	(71,397)	(32,729)	164,080	230%	125,412	383%	Summer Food and Bev	(6.36)	(18.46)	(16.49)	12	66%	10	61%
(41,149)	(119,494)	(106,738)	78,345	66%	65,589	61%	Pizza on the Hill	(6.95)	(5.80)	(7.10)	(1)	-20%	0	2%
(45,012)	(37,519)	(45,971)	(7,493)	-20%	959	2%	Alder Creek Café	(14.68)	(11.33)	(11.99)	(3)	-30%	(3)	-22%
(94,999)	(73,342)	(77,599)	(21,657)	-30%	(17,400)	-22%								
745,034	581,302	1,161,474	163,732	28%	(416,440)	-36%	Amenities Total	\$ 115.10	\$ 89.80	\$ 179.43	25	28%	(64)	-36%
(4,714,269)	(4,600,302)	(4,314,426)	(113,967)	-2%	(399,843)	-9%	HOA & Amenities Support Services	\$ (728.30)	\$ (710.69)	\$ (666.53)	(18)	-2%	(62)	-9%
(718,168)	(638,395)	(640,847)	(79,773)	-12%	(77,321)	-12%	General	(110.95)	(98.62)	(99.00)	(12)	-12%	(12)	-12%
(494,724)	(381,507)	(333,145)	(113,217)	-30%	(161,579)	-49%	Administration	(76.43)	(58.94)	(51.47)	(17)	-30%	(25)	-49%
(363,809)	(372,722)	(296,523)	8,913	2%	(67,286)	-23%	Communications	(56.20)	(57.58)	(45.81)	1	2%	(10)	-23%
(478,949)	(491,258)	(463,554)	12,309	3%	(15,394)	-3%	Information Tech	(73.99)	(75.89)	(71.61)	2	3%	(2)	-3%
(578,457)	(592,905)	(515,030)	14,448	2%	(63,427)	-12%	Accounting	(89.36)	(91.60)	(79.57)	2	2%	(10)	-12%
(271,055)	(271,344)	(262,451)	289	0%	(8,604)	-3%	Human Resources	(41.87)	(41.92)	(40.55)	0	0%	(1)	-3%
(120,209)	(167,016)	(94,629)	46,807	28%	(25,581)	-27%	Architectural Standards	(18.57)	(25.80)	(14.62)	7	28%	(4)	-27%
(160,895)	(172,983)	(146,140)	12,088	7%	(14,755)	-10%	Member Services	(24.86)	(26.72)	(22.58)	2	7%	(2)	-10%
(248,582)	(247,145)	(197,912)	(1,437)	-1%	(50,670)	-26%	Risk & Facility Admin	(38.40)	(38.18)	(30.57)	(0)	-1%	(8)	-26%
(733,312)	(672,873)	(835,199)	(60,439)	-9%	101,887	12%	Forestry	(113.29)	(103.95)	(129.03)	(9)	-9%	16	12%
(546,110)	(592,154)	(528,997)	46,044	8%	(17,114)	-3%	Maintenance	(84.37)	(91.48)	(81.72)	7	8%	(3)	-3%
\$ (3,969,236)	\$ (4,019,000)	\$ (3,152,952)	\$ 49,764	1%	\$ (816,284)	26%	Net Operating Result	\$ (613.20)	\$ (620.89)	\$ (487.09)	\$ 7.69	1%	\$ (126.11)	-26%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **September 2018**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
3,433	4,124	3,416	691	17%	(17)	0%	Private Amenities	43,727	48,834	44,431	5,107	10%	703	2%
1,398	1,718	1,311	320	19%	(87)	-7%	Trout Creek Rec Ctr	13,084	15,563	13,284	2,479	16%	200	2%
211	601	87	390	65%	(124)	-142%	Aquatics	3,745	6,747	3,748	3,002	44%	3	0%
1,135	1,187	1,205	52	4%	70	6%	Beach Club Marina	10,784	11,397	10,920	613	5%	135	1%
474	408	426	(66)	-16%	(48)	-11%	Tennis Center	4,015	3,681	3,846	(334)	-9%	(170)	-4%
-	-	160	-	0%	160	100%	Day Camps	9,343	7,656	8,921	(1,687)	-22%	(422)	-5%
215	210	227	(5)	-2%	12	5%	Recreation Programs	2,755	3,790	3,712	1,034	27%	957	26%
14,444	14,613	15,930	169	1%	1,486	9%	Public Amenities	166,180	161,140	182,927	(5,040)	-3%	16,746	9%
502	352	408	(150)	-43%	(94)	-23%	Downhill Ski Area	50,218	42,207	54,999	(8,010)	-19%	4,781	9%
77	8	586	(69)	-859%	509	87%	Cross Country Ski Area	8,736	11,344	15,791	2,608	23%	7,055	45%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,303	3,145	2,385	841	27%	81	3%
1,859	1,725	1,690	(134)	-8%	(170)	-10%	Golf Operations	9,219	9,595	8,484	376	4%	(735)	-9%
3,008	3,300	3,701	292	9%	693	19%	Golf Maintenance	19,792	19,052	20,290	(740)	-4%	498	2%
104	86	108	(18)	-20%	5	4%	Campground	775	799	771	24	3%	(4)	0%
682	1,027	727	345	34%	45	6%	Equestrian	5,267	6,324	5,471	1,057	17%	204	4%
125	195	92	70	36%	(33)	-36%	Bikeworks	1,433	1,142	1,032	(291)	-25%	(401)	-39%
659	588	744	(71)	-12%	86	12%	Trails	3,621	3,025	2,910	(596)	-20%	(710)	-24%
4,481	4,000	4,608	(481)	-12%	127	3%	The Lodge	37,488	34,999	42,103	(2,488)	-7%	4,615	11%
1,202	1,656	1,514	454	27%	312	21%	Summer Food and Bev	7,487	10,266	8,650	2,779	27%	1,163	13%
945	900	992	(45)	-5%	47	5%	Pizza on the Hill	11,670	10,000	10,464	(1,670)	-17%	(1,206)	-12%
800	776	760	(24)	-3%	(41)	-5%	Alder Creek Café	8,172	9,242	9,577	1,070	12%	1,405	15%
17,877	18,737	19,345	860	5%	1,469	8%	Amenities Total	209,907	209,974	227,357	66	0%	17,450	8%
7,814	8,269	8,259	455	6%	445	5%	HOA & Amenities Support Services	65,876	67,649	65,462	1,773	3%	(414)	-1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
400	387	484	(13)	-3%	84	17%	Administration	3,502	3,554	4,572	52	1%	1,070	23%
244	536	505	292	55%	262	52%	Communications	2,407	4,954	5,612	2,547	51%	3,205	57%
467	626	432	159	25%	(34)	-8%	Information Tech	5,256	5,446	4,314	190	3%	(943)	-22%
835	1,007	874	172	17%	40	5%	Accounting	8,880	9,415	7,792	535	6%	(1,088)	-14%
166	168	171	2	1%	5	3%	Human Resources	1,615	1,560	1,496	(55)	-4%	(119)	-8%
840	1,016	610	176	17%	(230)	-38%	Architectural Standards	6,711	8,492	5,388	1,781	21%	(1,323)	-25%
488	512	508	24	5%	21	4%	Member Services	4,514	5,336	3,994	822	15%	(520)	-13%
316	355	321	39	11%	5	2%	Risk & Facility Admin	3,044	3,188	3,032	144	5%	(12)	0%
2,526	1,985	2,867	(541)	-27%	341	12%	Forestry	14,030	10,666	13,548	(3,364)	-32%	(482)	-4%
1,532	1,676	1,485	144	9%	(47)	-3%	Maintenance	15,917	15,037	15,715	(880)	-6%	(202)	-1%
25,691	27,006	27,604	1,315	5%	1,914	7%	Total Payroll Hours	275,783	277,623	292,819	1,840	1%	17,036	6%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)

for the month of September 2018

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
10	9	8	8	17	44	82	54	20	-	-	-	10	9	9	9	17	48	84	51	20	13	10	10	28	28	0.5	2%	
10	9	7	8	8	7	9	9	8	-	-	-	9	8	8	8	9	9	9	8	8	9	10	9	8	9	0.1	2%	
-	0	-	-	0	4	9	6	1	-	-	-	-	-	0	-	1	5	10	5	1	0	0	-	2	2	0.0	0%	
-	-	-	-	5	11	23	16	7	-	-	-	-	-	-	0	4	11	25	17	7	1	-	0	7	7	0.1	1%	
-	-	-	-	2	5	7	6	3	-	-	-	-	-	-	-	2	6	7	5	2	1	-	-	3	2	(0.1)	-4%	
-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	-	1	14	25	11	1	1	-	-	6	6	(0.3)	-5%	
0	0	0	0	1	2	8	3	1	-	-	-	1	0	0	1	1	4	8	4	1	2	1	0	2	2	0.6	26%	
137	136	133	67	53	99	130	120	83	-	-	-	162	156	140	85	51	96	145	128	92	63	44	136	107	117	10.7	9%	
86	89	72	28	3	3	3	3	3	-	-	-	94	91	80	35	5	4	3	3	2	4	9	86	32	35	3.1	9%	
14	9	21	4	0	1	0	1	0	-	-	-	27	25	22	11	0	1	1	1	3	3	5	9	6	10	4.5	45%	
4	5	4	1	-	-	-	-	-	-	-	-	4	5	3	2	-	0	-	-	-	-	1	3	1	2	0.1	3%	
-	-	-	-	3	11	15	14	11	-	-	-	0	0	0	0	1	9	15	14	10	5	0	0	6	5	(0.5)	-9%	
1	1	3	8	20	22	20	22	17	-	-	-	1	1	3	6	18	21	22	24	21	16	5	1	13	13	0.3	2%	
-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	0	0	(0.0)	0%	
-	0	0	0	1	6	11	8	4	-	-	-	0	0	0	0	0	8	11	8	4	1	0	0	3	4	0.1	4%	
-	-	-	-	0	2	3	2	1	-	-	-	-	-	-	-	0	1	2	2	1	0	-	-	1	1	(0.3)	-39%	
0	-	-	-	2	6	5	5	4	-	-	-	-	-	-	-	-	3	5	5	4	3	0	-	2	2	(0.5)	-24%	
22	20	22	18	16	29	33	31	26	-	-	-	23	22	22	22	19	30	44	35	27	21	19	23	24	27	3.0	11%	
-	-	-	-	1	7	16	13	7	-	-	-	-	-	-	-	0	7	16	18	9	4	-	0	5	6	0.7	13%	
5	6	5	4	4	8	17	14	5	-	-	-	4	4	4	4	3	6	18	11	6	4	4	6	7	7	(0.8)	-12%	
7	6	7	4	2	5	7	5	5	-	-	-	9	8	7	5	4	5	7	6	4	3	2	6	5	6	0.9	15%	
147	144	141	75	70	144	212	174	103	-	-	-	171	165	149	94	68	145	229	179	112	77	55	145	135	146	11.2	8%	
38	31	34	33	47	49	51	51	45	-	-	-	34	32	35	34	40	48	52	54	48	49	45	41	42	42	(0.3)	-1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
2	2	2	2	2	2	2	2	2	-	-	-	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.7	23%	
2	2	2	1	2	2	2	2	1	-	-	-	3	3	4	3	4	4	4	4	3	2	2	2	2	4	2.1	57%	
3	3	3	3	4	3	3	4	3	-	-	-	2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.6)	-22%	
6	5	5	5	6	6	6	6	5	-	-	-	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.7)	-14%	
1	1	1	1	1	1	1	1	1	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-8%	
4	3	4	4	4	4	5	6	5	-	-	-	3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.8)	-25%	
4	3	3	3	3	2	2	3	3	-	-	-	2	2	2	3	2	3	2	3	3	3	3	3	3	3	(0.3)	-13%	
2	2	2	2	2	2	2	2	2	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.0)	0%	
3	1	0	1	12	17	17	16	15	-	-	-	1	1	1	1	5	15	19	20	17	17	12	7	9	9	(0.3)	-4%	
11	10	11	10	10	10	11	10	9	-	-	-	12	10	10	10	11	10	9	10	9	9	10	11	10	10	(0.1)	-1%	
186	176	176	109	117	193	263	224	148	-	-	-	205	197	184	128	109	193	281	234	159	126	100	186	177	188	10.9	6%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period September 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
19.8	23.8	19.7	4.0	17%	(0.1)	0%	Private Amenities	28	31	28	3	10%	0	2%
8.1	9.9	7.6	2	19%	(1)	-7%	Trout Creek Rec Ctr	8	10	9	2	16%	0	2%
1.2	3.5	0.5	2	65%	(1)	-142%	Aquatics	2	4	2	2	44%	0	0%
6.5	6.8	7.0	0	4%	0	6%	Beach Club Marina	7	7	7	0	5%	0	1%
2.7	2.4	2.5	(0)	-16%	(0)	-11%	Tennis Center	3	2	2	(0)	-9%	(0)	-4%
-	-	0.9	-	0%	1	100%	Day Camps	6	5	6	(1)	-22%	(0)	-5%
1.2	1.2	1.3	(0)	-2%	0	5%	Recreation Programs	2	2	2	1	27%	1	26%
83.3	84.3	91.9	1.0	1%	8.6	9%	Public Amenities	107	103	117	(3)	-3%	11	9%
2.9	2.0	2.4	(1)	-43%	(1)	-23%	Downhill Ski Area	32	27	35	(5)	-19%	3	9%
0.4	0.0	3.4	(0)	-859%	3	87%	Cross Country Ski Area	6	7	10	2	23%	5	45%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1	2	2	1	27%	0	3%
10.7	10.0	9.7	(1)	-8%	(1)	-10%	Golf Operations	6	6	5	0	4%	(0)	-9%
17.4	19.0	21.4	2	9%	4	19%	Golf Maintenance	13	12	13	(0)	-4%	0	2%
0.6	0.5	0.6	(0)	-20%	0	4%	Campground	0	1	0	0	3%	(0)	0%
3.9	5.9	4.2	2	34%	0	6%	Equestrian	3	4	4	1	17%	0	4%
0.7	1.1	0.5	0	36%	(0)	-36%	Bikeworks	1	1	1	(0)	-25%	(0)	-39%
3.8	3.4	4.3	(0)	-12%	0	12%	Trails	2	2	2	(0)	-20%	(0)	-24%
25.9	23.1	26.6	(3)	-12%	1	3%	The Lodge	24	22	27	(2)	-7%	3	11%
6.9	9.6	8.7	3	27%	2	21%	Summer Food and Bev	5	7	6	2	27%	1	13%
5.5	5.2	5.7	(0)	-5%	0	5%	Pizza on the Hill	7	6	7	(1)	-17%	(1)	-12%
4.6	4.5	4.4	(0)	-3%	(0)	-5%	Alder Creek Café	5	6	6	1	12%	1	15%
103.1	108.1	111.6	5.0	5%	8.5	8%	Amenities Total	135	135	146	0	0%	11	8%
45.1	47.7	47.6	3	6%	2.6	5%	HOA & Amenities Support Services	42	43	42	1	3%	(0)	-1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.3	2.2	2.8	(0)	-3%	0	17%	Administration	2	2	3	0	1%	1	23%
1.4	3.1	2.9	2	55%	2	52%	Communications	2	3	4	2	51%	2	57%
2.7	3.6	2.5	1	25%	(0)	-8%	Information Tech	3	3	3	0	3%	(1)	-22%
4.8	5.8	5.0	1	17%	0	5%	Accounting	6	6	5	0	6%	(1)	-14%
1.0	1.0	1.0	0	1%	0	3%	Human Resources	1	1	1	(0)	-4%	(0)	-8%
4.8	5.9	3.5	1	17%	(1)	-38%	Architectural Standards	4	5	3	1	21%	(1)	-25%
2.8	3.0	2.9	0	5%	0	4%	Member Services	3	3	3	1	15%	(0)	-13%
1.8	2.1	1.9	0	11%	0	2%	Risk & Facility Admin	2	2	2	0	5%	(0)	0%
14.6	11.5	16.5	(3)	-27%	2	12%	Forestry	9	7	9	(2)	-32%	(0)	-4%
8.8	9.7	8.6	1	9%	(0)	-3%	Maintenance	10	10	10	(1)	-6%	(0)	-1%
148.2	155.8	159.3	7.6	5%	11.0	7%	Total nonExempt FTEs	177	178	188	1.2	0.7%	10.9	5.8%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **September 2018**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
69	280	107	212	75%	38	36%	Private Amenities	1,402	1,848	446	24%
30	49	96	20	40%	67	69%	Trout Creek Rec Ctr	482	815	333	41%
0	59	1	59	99%	0	37%	Aquatics	162	400	238	60%
25	92	10	67	73%	(15)	-157%	Beach Club Marina	393	198	(195)	-99%
6	22	0	15	71%	(6)	-1245%	Tennis Center	97	96	(0)	0%
-	3	-	3	100%	-	0%	Day Camps	21	141	120	85%
8	55	-	48	86%	(8)	0%	Recreation Programs	247	198	(49)	-25%
527	967	651	440	45%	124	19%	Public Amenities	8,060	10,631	2,571	24%
4	15	2	12	75%	(2)	-81%	Downhill Ski Area	2,613	3,678	1,065	29%
-	1	58	1	100%	58	100%	Cross Country Ski Area	426	1,265	839	66%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	152	49	(103)	-212%
16	55	45	39	71%	29	65%	Golf Operations	116	241	125	52%
227	328	304	101	31%	77	25%	Golf Maintenance	1,919	1,997	78	4%
24	41	-	17	41%	(24)	0%	Campground	155	121	(34)	-28%
21	23	3	3	11%	(17)	-530%	Equestrian	111	125	14	11%
-	-	1	-	0%	1	100%	Bikeworks	3	6	2	45%
8	23	4	15	65%	(4)	-84%	Trails	57	43	(15)	-34%
183	243	172	60	25%	(11)	-7%	The Lodge	1,226	1,507	282	19%
22	23	40	1	3%	18	45%	Summer Food and Bev	166	378	212	56%
13	197	8	184	93%	(5)	-65%	Pizza on the Hill	966	539	(426)	-79%
9	18	14	8	47%	5	34%	Alder Creek Café	151	682	531	78%
596	1,247	759	652	52%	163	21%	Amenities Total	9,462	12,479	3,017	24%
256	322	177	67	21%	(79)	-45%	HOA & Amenities Support Services	2,158	1,842	(316)	-17%
-	-	-	-	0%	-	0%	General	-	-	-	0%
68	51	28	(17)	-34%	(40)	-146%	Administration	457	148	(309)	-210%
4	4	15	(0)	-2%	11	73%	Communications	66	79	13	16%
0	2	13	2	92%	13	99%	Information Tech	22	33	11	33%
14	10	7	(4)	-37%	(7)	-100%	Accounting	137	111	(25)	-23%
0	1	0	1	95%	0	82%	Human Resources	67	16	(51)	-325%
38	47	6	10	20%	(31)	-486%	Architectural Standards	217	63	(154)	-244%
3	10	1	8	76%	(1)	-78%	Member Services	42	32	(10)	-33%
6	7	5	1	12%	(1)	-15%	Risk & Facility Admin	76	67	(9)	-14%
86	137	73	51	37%	(13)	-18%	Forestry	473	567	94	17%
37	53	28	16	30%	(9)	-33%	Maintenance	601	726	125	17%
852	1,570	936	718	46%	84	9%	Total Payroll Hours	11,620	14,320	2,700	19%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
September 2018**

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 320,546	\$ 320,284	\$ 318,190	\$ 297,617	262	0%	2,356	1%	22,929	8%
Cash & Investments, non-Restricted	23,150,977	24,560,217	21,792,776	21,240,490	(1,409,240)	-6%	1,358,201	6%	1,910,487	9%
Cash and Investments total	23,471,523	24,880,501	22,110,966	21,538,107	(1,408,978)	-6%	1,360,557	6%	1,933,416	9%
Member's Dues & Receivables, Net	244,556	251,957	217,504	206,390	(7,401)	-3%	27,052	12%	38,166	18%
Other Receivables	233,439	143,381	327,219	119,027	90,058	63%	(93,780)	-29%	114,412	96%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	260,123	292,472	346,433	273,608	(32,349)	-11%	(86,310)	-25%	(13,485)	-5%
Prepaid Expenses & Other Assets	165,663	272,138	575,052	78,565	(106,475)	-39%	(409,389)	-71%	87,098	111%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(38,094,808)	(37,824,708)	(35,663,908)	(35,732,175)	(270,100)	-1%	(2,430,900)	-7%	(2,362,633)	-7%
NBV of Property & Equipment	38,248,241	38,518,341	40,679,141	38,495,452	(270,100)	-1%	(2,430,900)	-6%	(247,210)	-1%
Construction In Progress	2,757,092	2,058,251	42,991	1,997,985	698,841	34%	2,714,101	6313%	759,106	38%
Net Property and Equipment	41,005,333	40,576,592	40,722,132	40,493,437	428,741	1%	283,201	1%	511,896	1%
Total Assets	\$ 65,380,637	\$ 66,417,040	\$ 64,299,305	\$ 62,709,134	(1,036,404)	-2%	1,081,331	2%	2,671,503	4%
Liabilities										
Accounts Payable	\$ 286,211	\$ 316,077	\$ 680,252	\$ 303,463	(29,866)	-9%	(394,041)	-58%	(17,252)	-6%
Accrued Liabilities	1,399,900	1,470,471	1,302,143	1,256,566	(70,571)	-5%	97,757	8%	143,334	11%
Deferred Revenue, Annual Assessment	2,065,769	2,735,769	3,715,123	2,069,700	(670,000)	-24%	(1,649,354)	-44%	(3,931)	0%
Deferred Revenue, Recreation Fee	413,931	513,871	511,490	402,680	(99,940)	-19%	(97,560)	-19%	11,250	3%
Deferred Revenue, All Other	247,961	280,642	486,733	345,858	(32,682)	-12%	(238,773)	-49%	(97,897)	-28%
Deposits	463,941	469,453	498,125	397,901	(5,512)	-1%	(34,184)	-7%	66,040	17%
Total Liabilities	4,877,712	5,786,283	7,193,867	4,776,168	(908,571)	-16%	(2,316,154)	-32%	101,545	2%
Members' Equity	60,502,924	60,630,757	57,105,439	57,932,966	(127,833)	0%	3,397,486	6%	2,569,958	4%
Total Liabilities and Members' Equity	\$ 65,380,637	\$ 66,417,040	\$ 64,299,305	\$ 62,709,134	(1,036,404)	-2%	1,081,331	2%	2,671,503	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,347	\$ 9,367	\$ 8,822	\$ 8,950	(20)	0%	525	6%	397	4%

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
September 2018**

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 320,546	\$ 320,284	\$ 318,190	\$ 297,617	262	0%	2,356	1%	22,929	8%
Cash & Investments, non-Restricted	5,278,569	6,122,515	5,896,952	5,753,593	(843,945)	-14%	(618,383)	-10%	(475,023)	-8%
Cash and Investments total	5,599,115	6,442,798	6,215,142	6,051,210	(843,683)	-13%	(616,027)	-10%	(452,094)	-7%
Member's Dues & Receivables, Net	243,841	251,242	216,789	205,675	(7,401)	-3%	27,052	12%	38,166	19%
Other Receivables	140,930	58,460	138,396	56,857	82,470	141%	2,534	2%	84,072	148%
Due From (To) Other Funds	789,785	636,372	(138,138)	298,117	153,413	24%	927,923	672%	491,668	165%
Inventory	260,123	292,472	346,433	273,608	(32,349)	-11%	(86,310)	-25%	(13,485)	-5%
Prepaid Expenses & Other Assets	165,663	270,935	575,052	78,565	(105,272)	-39%	(409,389)	-71%	87,098	111%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 7,199,456	\$ 7,952,278	\$ 7,353,674	\$ 6,964,032	(752,822)	-9%	(154,218)	-2%	235,425	3%
Liabilities										
Accounts Payable	\$ 286,211	\$ 306,829	\$ 444,397	\$ 301,059	(20,619)	-7%	(158,186)	-36%	(14,849)	-5%
Accrued Liabilities	1,380,320	1,452,725	1,299,063	1,255,072	(72,405)	-5%	81,257	6%	125,248	10%
Deferred Revenue, Annual Assessment	2,065,769	2,735,769	1,822,306	2,069,700	(670,000)	-24%	243,464	13%	(3,931)	0%
Deferred Revenue, Recreation Fee	413,931	513,871	511,490	402,680	(99,940)	-19%	(97,560)	-19%	11,250	3%
Deferred Revenue, All Other	247,961	280,642	486,733	345,858	(32,682)	-12%	(238,773)	-49%	(97,897)	-28%
Deposits	463,941	469,453	498,125	397,901	(5,512)	-1%	(34,184)	-7%	66,040	17%
Total Liabilities	4,858,132	5,759,289	5,062,115	4,772,270	(901,157)	-16%	(203,982)	-4%	85,862	2%
Members' Equity	2,341,324	2,192,989	2,291,559	2,191,761	148,335	7%	49,765	2%	149,563	7%
Total Liabilities and Members' Equity	\$ 7,199,456	\$ 7,952,278	\$ 7,353,674	\$ 6,964,032	(752,822)	-9%	(154,218)	-2%	235,425	3%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	1,095,324	1,092,989	1,191,559	1,091,761	2,335	0%	(96,235)	-8%	3,563	0%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	49,765	F06 / F07.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	49,765	(A)

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
September 2018

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	12,123,240	12,695,133	11,380,557	11,449,898	(571,894)	-5%	742,683	7%	673,342	6%	
Cash and Investments total	12,123,240	12,695,133	11,380,557	11,449,898	(571,894)	-5%	742,683	7%	673,342	6%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	70,464	66,044	179,523	55,898	4,420	7%	(109,059)	-61%	14,566	26%	
Due From (To) Other Funds	(705,852)	(589,686)	130,105	(296,899)	(116,166)	-20%	(835,957)	-643%	(408,953)	-138%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	0	1,203	-	-	(1,203)	-100%	0	0%	0	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 11,487,851	\$ 12,172,695	\$ 11,690,185	\$ 11,208,897	(684,843)	-6%	(202,334)	-2%	278,954	2%	
Liabilities											
Accounts Payable	\$ (0)	\$ (0)	\$ 224,438	\$ 715	-	0%	(224,438)	-100%	(715)	-100%	
Accrued Liabilities	13,922	12,672	2,672	747	1,250	10%	11,250	421%	13,175	1764%	
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	13,922	12,672	1,451,874	1,462	1,250	10%	(1,437,952)	-99%	12,460	853%	
Members' Equity	11,473,929	12,160,023	10,238,311	11,207,436	(686,093)	-6%	1,235,619	12%	266,494	2%	
Total Liabilities and Members' Equity	\$ 11,487,851	\$ 12,172,695	\$ 11,690,185	\$ 11,208,897	(684,843)	-6%	(202,334)	-2%	278,954	2%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	1,235,618 F14
Members' Equity Transfers In (Out)	
Net Change in Members Equity	1,235,618 (A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

September 2018

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	5,552,773	5,546,203	4,346,399	3,888,147	6,570	0%	1,206,373	28%	1,664,626	43%	
Cash and Investments total	5,552,773	5,546,203	4,346,399	3,888,147	6,570	0%	1,206,373	28%	1,664,626	43%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	21,660	18,728	8,925	5,957	2,932	16%	12,735	143%	15,703	264%	
Due From (To) Other Funds	(65,287)	(31,514)	(3,244)	24,885	(33,773)	-107%	(62,043)	-1913%	(90,172)	-362%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 5,509,861	\$ 5,534,132	\$ 4,352,795	\$ 3,919,704	(24,271)	0%	1,157,066	27%	1,590,157	41%	
Liabilities											
Accounts Payable	\$ (0)	\$ 9,248	\$ 5,549	\$ 1,689	(9,248)	-100%	(5,549)	-100%	(1,689)	-100%	
Accrued Liabilities	5,658	5,074	408	747	584	12%	5,250	1287%	4,911	657%	
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	5,658	14,322	599,782	2,436	(8,664)	-60%	(594,124)	-99%	3,222	132%	
Members' Equity	5,504,203	5,519,810	3,753,013	3,917,268	(15,607)	0%	1,751,190	47%	1,586,935	41%	
Total Liabilities and Members' Equity	\$ 5,509,861	\$ 5,534,132	\$ 4,352,795	\$ 3,919,704	(24,271)	0%	1,157,066	27%	1,590,157	41%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,751,189	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	1,751,189	(A)

**Financial Position (Balance Sheet)
DEVELOPMENT FUND**

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
September 2018

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	196,396	196,367	168,867	148,852	29	0%	27,528	16%	47,543	32%	47,543	32%
Cash and Investments total	196,396	196,367	168,867	148,852	29	0%	27,528	16%	47,543	32%	47,543	32%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	386	149	375	314	237	159%	11	3%	72	23%	72	23%
Due From (To) Other Funds	(18,645)	(15,172)	11,277	(26,103)	(3,473)	-23%	(29,922)	-265%	7,458	29%	7,458	29%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 178,137	\$ 181,344	\$ 180,519	\$ 123,063	(3,207)	-2%	(2,383)	-1%	55,073	45%	55,073	45%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%	-	0%
Members' Equity	178,137	181,344	100,423	123,063	(3,207)	-2%	77,713	77%	55,073	45%	55,073	45%
Total Liabilities and Members' Equity	\$ 178,137	\$ 181,344	\$ 180,519	\$ 123,063	(3,207)	-2%	(2,383)	-1%	55,073	45%	55,073	45%
Balance Check	-	-	-	-	-							

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

September 2018

	Current Month as of Sep 30, 2018	Last Month as of Aug 31, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Sep 30, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%		
Less Accumulated Depreciation	(38,094,808)	(37,824,708)	(35,663,908)	(35,732,175)	(270,100)	-1%	(2,430,900)	-7%	(2,362,633)	-7%		
NBV of Property & Equipment	38,248,241	38,518,341	40,679,141	38,495,452	(270,100)	-1%	(2,430,900)	-6%	(247,210)	-1%		
Construction In Progress	2,757,092	2,058,251	42,991	1,997,985	698,841	34%	2,714,101	6313%	759,106	38%		
Net Property and Equipment	41,005,333	40,576,592	40,722,132	40,493,437	428,741	1%	283,201	1%	511,896	1%		
Total Assets	\$ 41,005,333	\$ 40,576,592	\$ 40,722,132	\$ 40,493,437	428,741	1%	283,201	1%	511,896	1%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Members' Equity	41,005,333	40,576,592	40,722,132	40,493,437	428,741	1%	283,201	1%	511,896	1%		
Total Liabilities and Members' Equity	\$ 41,005,333	\$ 40,576,592	\$ 40,722,132	\$ 40,493,437	428,741	1%	283,201	1%	511,896	1%		
Balance Check	-	-	-	-								
Depreciation Expense YTD	2,430,900	2,160,800	3,118,291	2,374,200	270,100	13%	(687,391)	-22%	56,700	2%		
Retirement/disposal of Fixed Assets												
AD removal YTD	-	-	-	-								
Net Change in Accum Deprec YTD	2,430,900											

Tahoe Donner Association
Cash and Investments Summary Report
as of 9/30/2018

	<i>current month</i> 9/30/2018	<i>last month</i> 8/31/2018	<i>last year - audited</i> 12/31/2017
Consolidated TDA Total	23,471,523	24,880,501	22,110,966
Cash/Money Market	2,082,268	1,744,409	1,483,122
Certificates of Deposit	2,589,314	3,339,314	5,089,053
US Treasuries/GovOblig	12,860,569	13,857,636	12,471,136
Bonds, Corporate/Municipals	5,854,071	5,854,091	2,984,604
Other/Trusts	85,301	85,051	83,051
Operating Fund	5,599,115	6,442,798	6,215,142
Cash/Money Market	840,670	687,537	1,074,872
Certificates of Deposit	339,314	339,314	339,053
US Treasuries/GovOblig	4,333,830	5,330,897	4,718,167
Trusts	85,301	85,051	83,051
Replacement Reserve Fund	12,123,240	12,695,133	11,380,557
Cash/Money Market	1,129,375	951,249	281,658
Certificates of Deposit	2,000,000	2,750,000	3,500,000
US Treasuries/GovOblig	5,644,274	5,644,274	4,614,294
Bonds, Corporate/Municipals	3,349,590	3,349,610	2,984,604
Development Fund	5,552,773	5,546,203	4,346,399
Cash/Money Market	65,239	58,669	57,600
Certificates of Deposit	250,000	250,000	1,250,000
US Treasuries/GovOblig	2,733,053	2,733,053	3,038,799
Bonds, Corporate/Municipals	2,504,481	2,504,481	-
New Machinery & Equipment Fund	196,396	196,367	168,867
Cash/Money Market	46,984	46,955	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	149,412	99,875

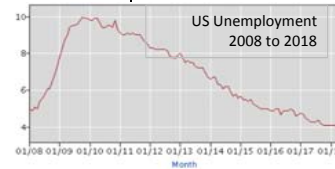
as of 09/30/2018 Balance Mix	
320,546	Restricted OF (ASO/457)
320,546	Restricted, all funds
23,150,977	Unrestricted, all funds
23,471,523	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)



CASH FLOW RECON

	\$ Thousands	
	Month	YTD
OPF NOR Loss	(522)	(3,969)
CurrAssets Decr (incr)	56	562
CurrLiab Incr (decr)	(239)	(667)
CapFds Expenditures	(765)	(3,410)
CapFds IntInc/Taxes	29	196
CapFds Asset Sales	34	64
CapFds AAs Rev	-	6,214
OPFds AA Rev	670	4,019
DefRev AA change	(670)	(1,649)
AA 3rows subtotal	-	8,584
Other	(2)	1
Net Change in Cash and Investments	(1,409)	1,361

	9/30/2018	8/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	26,458	25,965	24,719	19,763	17,425	17,823
Prime Rate	5.00%	5.00%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.52	\$3.48	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2017	YTD 2018	YTD 2017	YTD 2018	YTD 2017	YTD 2018	For the Month 2017	For the Month 2018
OP Fund	9,000,547	7,306,169	40,587	63,971	0.6%	1.2%	0.6%	1.3%
RR Fund	12,141,088	13,438,764	103,902	156,513	1.1%	1.6%	1.6%	2.1%
DEV Fund	2,770,326	5,531,516	15,519	59,109	0.7%	1.4%	1.0%	2.1%
NE Fund	148,647	236,614	773	2,539	0.7%	1.4%	0.6%	1.6%
Combined Totals	24,060,607	26,513,063	160,781	282,131	0.9%	1.4%	1.2%	1.9%

FED Prime Rate (last 13):	
9/27/2018	5.25%
6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

FED BLS - Monthly - CPI-U - September 2018 - 1yr : 2.3%, US City (2.7% last month)
FED BLS - Monthly - CPI-U - September 2018 - 1yr : 3.4%, West (3.6% last month)
FED BLS - Bi-Monthly CPI-U - August 2018 - 1yr : 4.3%, SF-Oak-Hay (3.9% in June)

Unemployment, USA - 3.7% (4.2%)
Unemployment, CA - 4.2% (4.6%)
USA Sep18 (Sep17) CA Aug18 (Aug17)
Source: Fed, BLS.gov

(S) source = average for month - regular
https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
September 2018**

		Last Three Months			12Mths Ago	Last YE
		as of	as of	as of	as of	as of
		Jul 31, 2018	Aug 31, 2018	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
Total, ALL		299,479	292,370	260,022	273,608	346,433
subtotal	Food and Beverage accounts (F&B)	114,194	114,534	96,718	105,515	121,572
subtotal	Retail Merchandise accounts	185,285	177,836	163,303	168,093	224,860
subtotal	The Lodge F&B accounts	63,244	62,956	57,335	67,122	70,908
Inventory Account						
11412	Inv Retail Trout Creek	15,684	15,213	14,276	14,198	11,634
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	15,448	15,861	14,555	19,188	18,686
11415	Inv Retail Bikeworks	24,338	24,607	24,104	15,379	16,689
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	4	298	200	5	16
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	37,631	37,631	37,631	29,946	64,868
11422	Inv Retail Cross Country	28,397	28,397	28,397	30,205	66,429
11423	Inv Retail Snowplay	26	26	26	(21)	245
11424	Inv Retail Golf Pro Shop	48,615	44,846	35,344	36,290	34,048
11425	Inv Retail Tennis	10,072	7,069	5,851	7,618	9,124
11426	Inv Retail Marina	706	990	539	420	420
11427	Inv Retail Equestrian	4,078	2,733	2,248	3,217	2,636
11428	Inv Retail Recreation	285	157	132	361	64
11429	Inv Retail Golf Special Order	-	8	-	11,286	-
11611	Inv DHS Food Meat	396	396	814	585	3,181
11612	Inv DHS Food Seafood	97	97	97	903	190
11613	Inv DHS Food Produce	35	35	35	91	754
11614	Inv DHS Food Dairy	268	268	372	390	919
11615	Inv DHS Food NABev	1,041	1,041	1,041	1,311	3,109
11616	Inv DHS Food Other	2,005	2,005	2,324	2,085	8,243
11617	Inv DHS Bev Beer	841	841	841	191	1,973
11618	Inv DHS Bev Liquor	6,804	6,804	6,797	6,575	8,913
11619	Inv DHS Bev Wine	952	952	952	970	1,971
11621	Inv Trailer Food Meat	162	162	162	0	46
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	(0)	(0)	(0)	0	0
11625	Inv Trailer Food NABev	-	-	-	-	-
11626	Inv Trailer Food Other	320	320	320	108	108
11631	Inv ACAC Food Meat	1,465	1,539	1,231	434	1,496
11632	Inv ACAC Food Seafood	130	184	157	101	14
11633	Inv ACAC Food Produce	661	702	448	283	624
11634	Inv ACAC Food Dairy	561	475	694	262	287
11635	Inv ACAC Food NABev	817	1,008	700	317	357
11636	Inv ACAC Food Other	2,920	3,180	2,705	2,225	3,875
11637	Inv ACAC Bev Beer	1,235	1,230	1,209	861	619
11639	Inv ACAC Bev Wine	1,543	1,565	1,404	1,508	2,032

		Last Three Months			12Mths Ago	Last YE
		as of	as of	as of	as of	as of
		Jul 31, 2018	Aug 31, 2018	Sep 30, 2018	Sep 30, 2017	Dec 31, 2017
Inventory Account						
11641	Inv Marina Food Meat	1,334	1,608	-	(0)	(0)
11642	Inv Marina Food Seafood	162	119	70	40	40
11643	Inv Marina Food Produce	442	313	25	0	0
11644	Inv Marina Food Dairy	562	306	16	-	-
11645	Inv Marina Food NABev	1,005	1,242	446	15	15
11646	Inv Marina Food Other	3,725	2,749	1,178	799	763
11647	Inv Marina Bev Beer	822	933	117	46	0
11648	Inv Marina Bev Liquor	1,691	1,639	872	1,008	1,008
11649	Inv Marina Bev Wine	545	546	331	159	159
11661	Inv Pizza Food Meat	1,266	1,285	798	1,463	918
11663	Inv Pizza Food Produce	463	602	396	874	508
11664	Inv Pizza Food Dairy	1,647	1,692	1,480	1,954	1,297
11665	Inv Pizza Food NABev	1,159	1,332	1,270	879	1,087
11666	Inv Pizza Food Other	4,629	3,328	3,277	4,195	1,797
11667	Inv Pizza Bev Beer	1,463	1,808	1,380	975	916
11669	Inv Pizza Bev Wine	2,273	2,916	2,154	2,859	2,550
11671	Inv SMRFaB Food Meat	1,283	1,232	502	563	178
11672	Inv SMRFaB Food Seafood	60	45	45	30	-
11673	Inv SMRFaB Food Produce	121	139	46	143	(0)
11674	Inv SMRFaB Food Dairy	415	299	133	127	56
11675	Inv SMRFaB Food NABev	796	1,150	555	656	320
11676	Inv SMRFaB Food Other	1,343	1,407	736	1,243	309
11677	Inv SMRFaB Bev Beer	605	1,180	591	596	15
11678	Inv SMRFaB Bev Liquor	476	515	455	349	-
11679	Inv SMRFaB Bev Wine	79	25	6	63	18
11681	Inv Lodge Food Meat	3,301	3,361	2,018	3,042	4,490
11682	Inv Lodge Food Seafood	1,047	1,436	515	1,286	2,051
11683	Inv Lodge Food Produce	1,866	1,814	1,482	1,593	1,891
11684	Inv Lodge Food Dairy	1,397	1,732	1,632	1,379	1,803
11685	Inv Lodge Food NABev	942	866	953	946	955
11686	Inv Lodge Food Other	6,801	6,754	6,611	7,021	6,432
11687	Inv Lodge Bev Beer	2,156	2,594	2,668	3,489	3,753
11688	Inv Lodge Bev Liquor	19,563	20,416	19,111	17,927	18,669
11689	Inv Lodge Bev Wine	26,171	23,983	22,345	30,439	30,864
11695	Inventory-Tennis Beverage	209	276	200	147	0
11696	Inventory-Tennis Food	120	86	-	14	(0)
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Nine Months Ending September 30, 2018

	9-months YTD	12-months		12-months w/Actual FBCF		
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311	2%
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	156,513	155,000	1,513	200,000	45,000	29%
SALVAGE RECEIPTS	63,875	30,000	33,875	65,000	35,000	117%
INCOME TAX EXPENSE	(11,250)	(15,000)	3,750	(17,000)	(2,000)	13%
BAD DEBT EXPENSE	(3,000)	(9,000)	6,000	(9,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,288,105)	(5,419,000)	3,130,895	(3,959,282) F	1,459,718	-27%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(695,414)	(935,000)	239,586	(1,131,030)	(196,030)	21%
Replacement Reserve Fund Balance	\$ 11,473,929	\$ 7,826,000	\$ 3,647,929	\$ 9,400,000 F	\$ 1,574,000	20%
NEW MACHINERY AND EQUIPMENT FUND (905)						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423	57%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	2,539	2,000	539	3,400	1,400	70%
INCOME TAX EXPENSE	-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(118,826)	(213,000)	94,174	(243,823)	(30,823)	14%
NM&E Fund Balance	\$ 178,136	\$ 47,000	\$ 131,136	\$ 54,000	\$ 7,000	15%
DEVELOPMENT FUND (903) -						
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014	4%
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	59,109	80,000	(20,891)	69,986	(10,014)	-13%
INCOME TAX EXPENSE	(5,250)	(7,000)	1,750	(6,000)	1,000	-14%
BAD DEBT EXPENSE	(2,500)	(7,000)	4,500	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(307,170)	(1,408,000)	1,100,830	(867,000) D	541,000	-38%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
Development Fund Balance	\$ 5,504,203	\$ 4,265,000	\$ 1,239,203	\$ 4,950,000 F	\$ 685,000	16%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,714,101)	(7,040,000)	4,325,899	(5,070,104)	1,969,896	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(695,414)	(935,000)	239,586	(1,131,030)	(196,030)	
YTD CAPITAL FUNDS TOTAL	(3,409,515)	(7,975,000)	4,565,485	(6,201,134)	1,773,866	

CIP beginning balance (@ 1/1/2017)	\$ 42,991
Net, CIP YTD Activity C	\$ 2,714,101
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 2,757,092

\$ 2,757,092
Pre-ye Capitz JE
< downhill ski master plan and generators

F - see Recon, next page,
RRF includes estimate of 2018 deferred projects.
D - see page 3 for Development Fund Activity Schedule
B'19 draft has \$500,000 transfer IN here in 2018.

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Nine Months Ending September 30, 2018

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
83,648	2018 projects, net, capital	5,419,000	5,335,352	83,648 S
(103,833)	2018 projects, net, expense	935,000	1,038,833	(103,833)
(155,499)	2018 projects, net, capital, accelerations	-	155,499	(155,499)
(45,360)	2018 projects, net, expense, accelerations	-	45,360	(45,360)
(35,210)	2017 projects, net, capital	-	35,210	(35,210)
(154,191)	2017 projects, net, expense	-	154,191	(154,191)
(9,860)	2017 accelerations, capital	-	9,860	(9,860)
(2,486)	2017 accelerations, expense	-	2,486	(2,486)
(65,117)	2016 projects, net, capital	-	65,117	(65,117)
1,641,755	projects to carry-over to 2019+, capital	-	(1,641,755)	1,641,755
109,840	projects to carry-over to 2019+, expense	-	(109,840)	109,840
-	rounding/other			
35,000	Salvage Receipts Forecast adjustment, 2018	30,000	65,000	35,000
45,000	Interest Income Forecast adjustment, 2018	155,000	200,000	45,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
S variance due to primarily to Snowbird lift replacement/scope greater				
1,573,999	Total, change schedule above			
		Budget	Forecast	diff
1,574,000	Variance of Ending Fund Balance 2018	7,826,000	9,400,000	1,574,000
<i>(0) Reconciliation difference</i>				

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
10,000	Employee Housing, planning	10,000	-	10,000
25,000	Association Wide, Member Surveys	25,000	-	25,000
109,000	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	91,000	109,000
300,000	TROUT CREEK REC CENTER, devfd expansion p	500,000	200,000	300,000
(36,000)	TRAILS Specific Projects df portion	20,000	56,000	(36,000)
150,000	Feasibility Studies for Priority 1 projects	150,000	-	150,000
-	TDA Capital Payroll Allocation	185,000	185,000	-
27,239	TDA Contingency	93,000	65,761	27,239
-	-	-	-	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
-	TCRC Dev Feasibility Study	-	-	-
6,617	Snowmaking Equipment	-	(6,617)	6,617
(70,000)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	70,000	(70,000)
(5,856)	Association Master Plan	-	5,856	(5,856)
-	CASP Feasibility Study	-	-	-
Timing between years				
Board Approved in prior years				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
(10,014)	Interest Income Forecast adjustment, 2018	80,000	69,986	(10,014)
1,000	Income Tax Forecast adjustment, 2018	(7,000)	(6,000)	1,000
-	other recon / rounding item			
685,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
685,000	Variance of Ending Fund Balance 2018	4,265,000	4,950,000	685,000
<i>- Reconciliation difference</i>				

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Nine Months Ending September 30, 2018
201809

	9-months YTD	12-months	12-months		
	2018	2018	2018	Forecast	
	YTD Actual	Budget (B)	FORECAST	vs Budget	
DEVELOPMENT FUND (903) -					
			w/Actual FBCF		
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 3,753,014	\$ 153,014	4%
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	2,007,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	na
INTEREST INCOME	59,109 ii	80,000	69,986	(10,014)	-13%
INCOME TAX EXPENSE	(5,250)	(7,000)	(6,000)	1,000	-14%
BAD DEBT EXPENSE	(2,500)	(7,000)	(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C (307,170)	(1,408,000)	(867,000)	541,000	-38%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E -	-	-	-	na
Development Fund Balance	\$ 5,504,203	\$ 4,265,000	\$ 4,950,000 (F)	\$ 685,000	16%

		YEAR 2018 SPEND				
Project	YR	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
Total, all below		307,170	1,408,000	867,000		
Mailbox Consolidation & Improvements (feasibility study)	2018 C	-	25,000	-		
Employee Housing, planning	2018 C	-	10,000	-		
Association Wide, Member Surveys	2018 C	-	25,000	-		
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018 C	15,897	200,000	91,000	731-210-268	
TROUT CREEK REC CENTER, devfd expansion portion	2018 C	-	500,000	200,000 x		
Equestrian Improvements, Phase 3	2017 C	98,533	200,000	200,000	731-080-311	2017 project.
TRAILS Specific Projects df portion	2018 C	19,874	20,000	56,000	431-051-251	
Feasibility Studies for Priority 1 projects	2018 C	-	150,000	-		
TDA Capital Payroll Allocation	2018 C	138,751	185,000	185,000	831-165-313	
TDA Contingency	2018 C	-	93,000	65,761	contingency	
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
TCRC Dev Feasibility Study	2016 C	19,877	-	- x	631-132-823	recls to '1
Snowmaking Equipment	2015 C	(6,617)	-	(6,617)	531-210-480	deposit re
DHSki Eagle Rock Shrouding and Charlift Relocation	2018 C	15,000	-	70,000	831-211-311	board app
Association Master Plan	2016 C	5,856	-	5,856	631-010-817	
CASP Feasibility Study	2018 C	-	-	- r	831-010-340	reclass to

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital	216,000	269,282	243,823	24,390	118,826	131,512	124,997	36,732	
1	2018 NMEF-CAP	216,000	217,371	193,274	23,028	86,278	86,278	106,996	36,732	Budget 2018 projects
0	2018 NMEF-ADD	-	51,911	49,791	2,120	31,790	28,799	18,001	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP	-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD	-	-	30	(30)	30	30	-	-	carry over projects
0	2016 NMEF-ADD	-	-	728	(728)	728	16,404	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryovers	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	728	(728)	728	16,404	-	-	finishing project, project bdg TL \$18,000
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	36,476	36,476	-	2,764	2,764	33,712	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	99	8,000	8,000	-	8,000	-	-	-	8,000	Deferred to 2019
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	99	3,000	3,000	-	3,000	-	-	-	3,000	Deferred to 2019
851 210 297	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	4,698	3,302	4,698	4,698	0	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,189	411	4,189	4,189	(0)	-	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to Marina	Marina	C	12	15,000	20,800	20,800	(800)	19,888	19,888	912	(800)	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	27,467	2,533	27,467	27,467	-	2,533	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Alm)	MIS	C	12	7,000	7,000	-	7,000	-	-	-	7,000	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	1,931	-	1,931	1,931	(0)	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	-	5,000	-	-	-	5,000	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,246	15,246	(0)	15,246	15,246	-	(0)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	13,149	13,149	-	1,464	1,464	11,685	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	99	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	3,630	3,630	1,370	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03	-	7,500	7,222	278	7,222	7,222	(0)	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03	-	3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03	-	3,141	2,991	150	2,991	-	(0)	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03	-	2,500	826	1,674	826	826	(0)	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05	-	6,300	6,335	(35)	6,335	6,335	-	-	
851 025 328	2018 NMEF-ADD	Risk & ASO Laptop & Printer	Administration	C	05	-	2,000	2,000	-	-	-	2,000	-	
851 132 334	2018 NMEF-ADD	Cantilever Umbrellas - 5	Trout Creek	C	06	-	5,500	5,526	(26)	5,526	5,526	-	-	
851 051 338	2018 NMEF-ADD	Water Tank Sprayer	Trails	C	07	-	2,000	1,961	39	1,961	1,961	(0)	-	
851 155 342	2018 NMEF-ADD	Signage - Amenity - Interior	Alder Creek Cafe	C	07	-	2,200	2,200	-	-	-	2,200	-	
851 010 344	2018 NMEF-ADD	Administrative Storage Racking	Administration	C	08	-	2,500	2,500	-	1,998	1,998	502	-	
851 025 348	2018 NMEF-ADD	Marketing Workstation	MIS	C	09	-	2,000	2,436	(436)	2,436	2,436	-	-	
851 025 349	2018 NMEF-ADD	Tablesafe EMV CC Processing	MIS	C	09	-	8,440	8,440	-	-	-	8,440	-	
851 050 351	2018 NMEF-ADD	Erskine Manual Rotating Grapple	Forestry	C	09	-	4,330	3,855	475	-	-	3,855	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	59,317	(17,417)	-	-	59,317	-	incls est for 2017 carry-overs to 2018

Replacement Reserve TL	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Capital	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
Expense	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type		(6,287,948)	(6,892,305)	(4,745,618)	(2,146,687)	(2,739,047)	#####	(2,006,571)	(1,747,511)	
28	2016 RR-CAP	-	76,430	65,117	11,313	65,117	160,905	-	-	carry-over projects
3	2016 RR-EXP	-	-	-	-	-	-	-	-	carry-over projects
0	2017 RR-CAP	-	35,210	35,210	-	34,424	434,783	786	-	carry-over projects
16	2017 RR-EXP	-	154,191	154,191	-	57,867	222,431	96,324	-	carry-over projects
5	2017 RR-ACC-CAP	-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects
3	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
1	2018 RR-CAP	5,419,000	5,689,310	3,693,597	1,995,713	2,063,448	2,063,448	1,630,153	1,641,755	Budget 2018 projects
204	2018 RR-EXP	935,000	1,077,808	928,992	148,815	604,092	615,505	324,897	109,840	Budget 2018 projects
96	2018 RR-ACC-CAP	-	160,653	155,499	5,154	115,257	115,257	40,242	-	2018 projects added in 2018
27	2018 RR-ACC-EXP	-	47,585	45,360	2,225	33,455	33,455	11,905	-	2018 projects added in 2018
8										
by Location		(66,052)	(83,052)	(77,830)	(5,221)	(77,205)	(77,205)	(626)	(4,085)	
350	Administration	192,413	245,207	237,529	7,678	181,053	187,498	56,476	-	
15	Asphalt Maintenance	-	-	-	-	-	-	-	-	
0	Bikeworks	26,095	26,095	18,654	7,441	18,653	18,653	-	-	
2	Campground	8,316	2,599	2,599	-	2,599	5,118	-	7,113	
5	Chalet Record Storage Building	-	-	-	-	-	-	-	-	
0	Cross Country	514,606	471,710	456,588	15,122	69,252	100,692	387,336	2,050	
16	Day Camps	-	-	-	-	-	-	-	-	
0	Equestrian Center	92,303	92,303	26,686	65,617	26,686	26,686	-	48,590	
7	Facilities Administration	-	-	-	-	-	-	-	-	
0	Forestry	127,789	361,820	373,144	(11,324)	176,274	307,493	196,870	-	
8	General	(191)	(191)	55,438	(55,629)	-	-	55,438	-	
2	General Maintenance	113,293	113,293	15,518	97,775	12,469	12,469	3,049	97,838	
4	Golf Course	182,145	184,667	136,312	48,355	127,280	128,407	9,032	7,655	
16	Golf Complex	-	-	-	-	-	-	-	-	
0	Maintenance	60,976	76,648	66,541	10,107	48,754	52,763	17,788	6,587	
14	Marina	72,487	82,632	64,726	17,906	64,706	64,706	20	4,960	
17	MIS	312,412	346,580	352,180	(5,601)	269,415	415,099	82,766	6,852	
45	No. Woods Pool-Bldg.	18,645	18,645	13,900	4,745	13,900	13,900	-	5,438	
3	Northwoods	26,326	26,326	23,061	3,265	19,012	19,012	4,049	2,046	
6	Northwoods Pool	-	-	-	-	-	-	-	-	
0	Pizza	25,362	32,473	22,680	9,794	19,560	19,560	3,119	-	
9	Recreation	16,263	16,263	8,103	8,160	8,103	8,103	-	8,086	
4	Ski Area-Mtn Ops	556,219	572,926	501,941	70,984	105,669	143,636	396,271	57,310	
24	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-	
1	Ski Area - Lift Maintenance	1,545,952	1,924,758	1,599,554	325,203	1,381,557	1,423,121	217,998	26,058	
28	Ski Area - Vehicle Maintenance	19,074	19,074	15,637	3,437	15,637	15,637	-	-	
1	Ski-Ops	-	-	-	-	-	-	-	-	
0	Snowplay	-	-	-	-	-	-	-	-	
8	Tennis Complex	56,160	63,660	52,983	10,677	52,984	52,984	-	5,065	
0	The Lodge	58,728	137,082	104,452	32,630	83,625	83,625	20,827	2,931	
12	Trails	382,253	454,663	208,779	245,884	56,920	95,965	151,860	193,909	
18	Trout Creek BLDG	1,250,186	1,258,186	132,330	1,125,856	23,075	23,075	109,254	1,177,991	
53	Trout Creek POOLSPA	352,257	352,658	313,805	38,853	22,041	278,482	291,764	5,061	
24	Trout Creek FITNESSSEQ	81,969	95,469	14,146	81,323	14,146	14,146	-	81,969	
5	Trout Creek OTHER	-	-	-	-	-	-	-	-	
0	Various	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	
0	Vehicle/Fleet	98,760	97,786	98,046	(260)	92,947	92,947	5,100	-	
3	Winter Food-Beverge	-	-	-	-	-	-	-	-	
0										
2017 & prior Carryovers in 2018 RR Expenditures Total		-	156,677	156,677	carry-over variance					

Replacement Reserve TL

Capital	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Expense	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report 5,172,483

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	7,131	7,131	-	7,131	30,598	-	-	carryover, project budget \$31,000
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope
821 128 314	2016 RR-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	53,687	11,313	53,687	53,687	-	-	2015 project, deferred to 2018...
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-	\$
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	3,418	3,418	-	3,418	250,179	-	-	Needs reclass to 2018 project
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	01	-	4,165	4,165	-	4,165	42,133	-	-	Needs reclass to 2018 project
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-	-
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	8,672	1,328	12,808	12,808	(4,136)	-	Posting adjustment needed see 823-210-289
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	2,068	1,357	(2,068)	(2,068)	4,136	-	Posting adjustment needed see 823-210-288
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	9,491	509	9,491	9,491	-	-	-
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	-	-	3,100	-	-
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,400	-	4,382	4,382	18	-	-
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	5,272	13,152	5,272	5,272	-	-	-
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,394	80	8,394	8,394	-	-	discuss budget change (MS)
821 010 001	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	4,937	124	-	-	4,937	-	-
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	15,764	6,148	15,764	15,764	-	-	-
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	2,890	1,293	2,890	2,890	-	-	-
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,050	2,078	(28)	2,078	2,078	-	-	-
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,401	349	7,401	7,401	-	-	-
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	1,721	379	1,721	1,721	-	-	-
821 060 329	2018 RR-ACC-CAP	Exit Traffic Spikes	Marina	C	04	-	3,470	2,790	680	2,789	2,789	1	-	-
821 150 330	2018 RR-ACC-CAP	Kegeerator	Pizza	C	05	-	2,000	1,160	840	1,160	1,160	-	-	-
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	4,991	9	4,991	4,991	-	-	-
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	54,480	(11,730)	51,193	51,193	3,287	-	disposal acg separate
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSEQ	C	05	-	13,500	14,146	(646)	14,146	14,146	-	-	-
821 090 332	2018 RR-ACC-CAP	Window Coverings	Tennis Complex	C	06	-	2,500	2,077	423	2,077	2,077	-	-	-
821 180 333	2018 RR-ACC-CAP	Range	Winter F&B	C	06	-	10,245	9,821	424	9,821	9,821	-	-	-
821 025 335	2018 RR-ACC-CAP	Milestone Security Camera Licenses	MIS	C	06	-	8,100	8,100	-	490	490	7,610	-	-
821 050 337	2018 RR-ACC-CAP	Truck Mounted Water Tank & Spraye	Forestry	C	07	-	12,000	11,594	406	11,594	11,594	-	-	-
821 160 339	2018 RR-ACC-CAP	Signage - Monument	Maintenance	C	07	-	2,900	2,474	426	2,474	2,474	1	-	-
821 150 343	2018 RR-ACC-CAP	Signage - Complex	Pizza	C	07	-	2,200	2,382	(182)	2,382	2,382	-	-	-
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	3,213	787	3,213	3,213	-	-	-
821 160 352	2018 RR-ACC-CAP	Wheel Loader HE101 - Tire Chains	Maintenance	C	09	-	6,010	6,010	-	5,304	5,304	706	-	-
821 132 353	2018 RR-ACC-CAP	Light Pole Replacement	Trout Creek BLDG	C	10	-	2,000	2,000	-	-	-	2,000	-	-
821 128 354	2018 RR-ACC-CAP	Back Bar Refrigerated Cabinet	The Lodge	C	10	-	3,054	3,054	-	-	-	3,054	-	-
823 128 355	2018 RR-ACC-EXP	Epoxy Floors Repairs - The Bar	The Lodge	C	10	-	5,600	5,600	-	-	-	5,600	-	-
821 130 356	2018 RR-ACC-CAP	Filter Sand - Rec Pool - TCRC	Trout Creek POOLSPA	C	10	-	2,875	2,875	-	-	-	2,875	-	-
823 160 357	2018 RR-ACC-EXP	Vehicle 137 Transmission Repairs	Vehicle/Fleet	C	10	-	5,100	5,100	-	-	-	5,100	-	-

Replacement Reserve TL

Capital	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Expense	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
823 160 358	2018 RR-ACC-EXP	Plow Blade Repairs	Maintenance	C	10	-	4,380	4,380	-	-	-	4,380	-	
821 110 026	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	330,500	330,500	-	-	-	330,500	-	Board approved 7/21/2018
821 110 027	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	0	1,504	1,504	13,680	-	
821 110 028	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	8,982	8,982	3,166	-	
821 110 023	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	3,700	4,505	-	-	3,700	-	
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	11,533	11,533	933	-	
821 110 029	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,063	(26)	3,063	3,063	-	-	
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	9,985	9,985	13,328	-	
821 110 024	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	99	20,405	20,405	13,500	6,905	-	-	13,500	-	
821 080 030	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	3,200	2,548	3,200	3,200	-	-	
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,827	(247)	6,827	6,827	-	-	
821 080 031	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	3,041	3,041	-	-	
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	48,590	Defer to 2024, potentially relocating as well, more tim
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	99	13,818	13,818	-	13,818	-	-	-	13,818	Defer to 2023
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	99	84,020	84,020	-	84,020	-	-	-	84,020	Defer to 2023
821 120 047	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	2,556	1,106	2,556	2,556	-	-	
821 120 048	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	13,611	13,611	-	12,985	12,985	626	-	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,026	11	3,026	3,026	-	-	
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,336	389	13,336	13,336	-	-	
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	2,415	637	2,415	2,415	-	-	
821 125 067	2018 RR-CAP	Bridges Year 1	Golf Course	C	10	21,258	21,258	20,694	564	20,694	20,694	-	-	
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	99	3,593	3,593	-	3,593	-	-	-	3,593	Defer to 2019
821 125 057	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	10,702	18,114	10,702	10,702	-	-	
821 125 061	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	4,386	699	4,386	4,386	-	-	
821 125 058	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	09	8,907	9,032	9,032	-	-	-	9,032	-	
821 125 063	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	872	14,898	872	872	-	-	
821 125 064	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,749	122	20,749	20,749	-	-	
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Defer to 2019
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	99	3,712	3,712	-	3,712	-	-	-	3,712	Defer to 2019 for additional planning
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,828	(726)	23,828	23,828	-	-	
821 160 073	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	4,330	4,330	-	-	-	4,330	-	
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	99	3,571	-	-	-	-	-	-	-	Reclassified as NMEF
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	1,943	108	1,943	1,943	-	-	
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	99	2,227	2,227	-	2,227	-	-	-	2,227	Defer to 2019
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	99	2,733	2,733	-	2,733	-	-	-	2,733	Defer to 2019
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,008	336	28,008	28,008	-	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row
823 060 087	2018 RR-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	2,145	1,386	2,145	2,145	-	-	
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	1,342	1,088	1,342	1,342	-	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
823 025 107	2018 RR-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	6,545	6,545	1,109	-	changed from C to E
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipads	MIS	C	12	3,745	3,745	3,745	-	2,103	2,103	1,642	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	3,448	3,448	4,600	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
823 025 118	2018 RR-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	6,842	6,842	184	-	
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	5,888	5,888	2,273	3,000	
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	2,234	2,234	2,344	-	
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,541	(309)	2,541	2,541	-	-	
821 025 122	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	2,245	2,245	286	-	

Replacement Reserve TL
Capital
Expense

6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	6,058	6,058	53	700	
821 025 106	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	9,898	(1,800)	-	-	9,898	-	
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	3,582	3,582	2,809	1,652	
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	46,684	(1,676)	47,262	47,262	(578)	-	
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	536	536	1,580	300	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,615	2,615	791	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	24,801	24,801	1,566	1,200	
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	4,080	(226)	4,080	4,080	-	-	
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
823 025 119	2018 RR-EXP	Zendesk-Member Services	MIS	C	12	-	2,183	2,183	-	2,183	2,183	-	-	needs reclass to C
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	4,048	(1,045)	4,048	4,048	-	-	researching, may be mis-coding or revised budget Set
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	99	5,438	5,438	-	5,438	-	-	-	5,438	Defer to 2019
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	99	2,046	2,046	-	2,046	-	-	-	2,046	Defer to 2019
821 010 128	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
823 010 128	2018 RR-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	1,451	574	1,451	1,451	-	-	changed from C to E
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,045	378	2,045	2,045	-	-	
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	1,354	686	1,354	1,354	-	-	
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	3,799	2,882	3,799	3,799	-	-	Only purchased 1 - Deferred 2nd to 2019
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	557	1,483	557	557	-	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	09	6,119	6,119	3,119	3,000	-	-	3,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	2,513	33	2,513	2,513	-	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,487	108	3,487	3,487	-	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	99	11,886	11,886	-	11,886	-	-	-	11,886	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	12	10,398	10,398	10,398	-	-	-	10,398	-	
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	99	14,172	14,172	-	14,172	-	-	-	14,172	Deferred to 2019 for DHSki planning
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	289	289	-	289	289	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,560,351	300,000	1,367,225	1,367,225	193,126	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	15,637	3,437	15,637	15,637	-	-	
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	8,098	8,098	-	8,098	-	-	-	8,098	Deferred to 2019 for DHSki planning
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	1,872	164	1,872	1,872	-	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	99	23,571	23,571	-	23,571	-	-	-	23,571	Deferred to 2019 for DHSki planning
821 210 183	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	371,500	371,500	-	-	-	371,500	-	Board Approved 7/21/2018
821 210 177	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	99	15,518	15,518	-	15,518	-	-	-	15,518	Deferred to 2019 for DHSki planning

Replacement Reserve TL

Capital	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Expense	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
821 210 184	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 185	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	48,870	10,679	39,120	39,120	9,751	-	\$10,269 moved to 2019
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	99	10,123	10,123	-	10,123	-	-	-	10,123	Deferred to 2019 for DHSki planning
821 090 191	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,200	224	18,200	18,200	-	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	99	2,931	2,931	-	2,931	-	-	-	2,931	Deferred to 2019
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,051	(1)	2,051	2,051	-	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	1,942	83	1,942	1,942	-	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	3,837	3,837	1,938	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	99	38,354	38,354	-	38,354	-	-	-	38,354	Deferred to 2019 for additional planning
821 051 205	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel	Trails	C	12	2,544	2,544	2,380	164	2,380	2,380	-	-	
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signage	Trails	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Deferred to 2019 for additional planning
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	853	853	4,208	-	carryover
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	10,490	10,490	66,025	-	carryover
821 051 208	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - North	Trails	C	99	20,404	20,404	4,560	15,844	4,560	4,560	-	15,844	Deferred to 2019 for additional planning
821 051 209	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	5,521	5,521	19,974	-	carryover
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	99	15,303	15,303	-	15,303	-	-	-	15,303	Deferred to 2019 for additional planning
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	15,000	51,811	-	-	15,000	-	requesting \$15,000
821 132 322	2018 RR-CAP	TCRC Expansion & Casp Improvements	Trout Creek BLDG	C	12	-	-	-	-	13,662	13,662	(13,662)	-	2018 \$ 100% to DF, RRF 70% of Project '19&'20
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	99	2,627	2,627	-	2,627	-	-	-	2,627	Deferred to 2019
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	99	397,028	397,028	-	397,028	-	-	-	397,028	Deferred to 2020
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	99	5,637	5,637	-	5,637	-	-	-	5,637	Deferred to 2019
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	99	15,146	15,146	-	15,146	-	-	-	15,146	Deferred to 2019
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	99	20,246	20,246	-	20,246	-	-	-	20,246	Deferred to 2019
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	99	7,086	7,086	-	7,086	-	-	-	7,086	Deferred to 2019
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	99	14,577	14,577	-	14,577	-	-	-	14,577	Deferred to 2019
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	99	76,304	76,304	-	76,304	-	-	-	76,304	Deferred to 2019
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	99	45,782	45,782	-	45,782	-	-	-	45,782	Deferred to 2019
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Br	Trout Creek BLDG	C	99	6,074	6,074	-	6,074	-	-	-	6,074	Deferred to 2019
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	99	12,779	12,779	-	12,779	-	-	-	12,779	Deferred to 2019
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	99	3,543	3,543	-	3,543	-	-	-	3,543	Deferred to 2019
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSSEQ	C	99	53,652	53,652	-	53,652	-	-	-	53,652	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1-	Trout Creek FITNESSSEQ	C	99	9,483	9,483	-	9,483	-	-	-	9,483	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSSEQ	C	99	13,623	13,623	-	13,623	-	-	-	13,623	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSSEQ	C	99	5,211	5,211	-	5,211	-	-	-	5,211	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	99	25,507	25,507	-	25,507	-	-	-	25,507	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	99	8,562	8,562	-	8,562	-	-	-	8,562	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	99	6,571	6,571	-	6,571	-	-	-	6,571	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	99	10,574	10,574	-	10,574	-	-	-	10,574	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	99	9,508	9,508	-	9,508	-	-	-	9,508	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	99	35,430	35,430	-	35,430	-	-	-	35,430	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	99	40,492	40,492	-	40,492	-	-	-	40,492	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	99	4,049	4,049	-	4,049	-	-	-	4,049	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	99	45,553	45,553	-	45,553	-	-	-	45,553	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	99	4,000	4,000	-	4,000	-	-	-	4,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	99	20,000	20,000	-	20,000	-	-	-	20,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	99	41,000	41,000	-	41,000	-	-	-	41,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	99	35,000	35,000	-	35,000	-	-	-	35,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	99	6,500	6,500	-	6,500	-	-	-	6,500	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	99	12,000	12,000	-	12,000	-	-	-	12,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	99	40,000	40,000	-	40,000	-	-	-	40,000	Deferred to 2019 due to TC expans/remodel project

Replacement Reserve TL

Capital	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Expense	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resett in Study	Notes	
821 132 226	2018 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Structural Remode	Trout Creek BLDG	C	99	32,000	32,000	-	32,000	-	-	-	32,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG	C	99	80,000	80,000	-	80,000	-	-	-	80,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG	C	99	15,000	15,000	-	15,000	-	-	-	15,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	99	15,315	15,315	-	15,315	-	-	-	15,315	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	99	7,651	7,651	-	7,651	-	-	-	7,651	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,723	(31)	3,723	3,723	-	-	-	-
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	99	35,736	35,736	35,736	-	-	-	-	35,736	35,736	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	99	5,287	5,287	5,287	-	-	-	-	5,287	5,287	Deferred to 2019 due to TC expans/remodel project
2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	99	6,074	6,074	6,074	-	-	-	-	6,074	6,074	Deferred to 2019 due to TC expans/remodel project	
2018 RR-CAP	Window Screens	Trout Creek BLDG	C	99	2,278	2,278	2,278	-	-	-	-	2,278	2,278	Deferred to 2019 due to TC expans/remodel project	
2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	99	3,040	3,040	3,040	-	-	-	-	3,040	3,040	Deferred to 2019 due to TC expans/remodel project	
821 130 341	2018 RR-CAP	Pools Repairs & Improvements Phs 2	Trout Creek POOLSPA	C	12	-	292,445	261,825	30,620	-	-	261,825	-	Pools Repairs & Improvements Phs 2	
2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Plaster - Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	-	-	-	-	-	-	-	-	see project 341 above	
2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	-	-	-	-	-	-	-	-	TL \$314,000 Budget. Approved was \$292,445	
821 130 268	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Defer to 2019	
821 130 285	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	15,304	-	-	-	15,304	-	-	
821 160 286	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements	Trout Creek POOLSPA	C	12	12,187	12,187	11,498	689	11,498	11,498	-	-	-	
821 160 287	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	45,358	45,618	(260)	45,618	45,618	-	-	-	
821 010 345	2018 RR-ACC-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	47,328	47,328	-	47,328	47,328	-	-	-	
821 128 346	2018 RR-ACC-CAP	NW Monument Sign Landscape	Administration	C	12	-	6,269	6,269	-	2,344	2,344	3,925	-	-	
821 060 347	2018 RR-ACC-CAP	Remote Condenser Refrigeration Unit	The Lodge	C	12	-	4,700	4,546	154	4,546	4,546	-	-	-	
821 010 350	2018 RR-ACC-CAP	Marina - Range	Marina	C	12	-	10,245	9,983	262	9,964	9,964	19	-	-	
821 010 340	2018 RR-ACC-CAP	Fire Signs	Administration	C	12	-	5,150	5,150	-	4,113	4,113	1,037	-	-	
2018 RR-ACC-CAP	CASP Feasibility Study	Administration	C	12	-	15,000	15,000	-	15,000	15,000	-	-	-	-	
2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-	-	-	
2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-	-	-	
2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	5,690	310	5,690	5,690	-	-	-	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	25,649	47,382	33,259	-	work not completed in 2017	
723 160 053	2017 RR-EXP	Stormwater Dis System Containment Rej	Maintenance	E	13	-	5,240	5,240	-	5,240	5,240	-	-	carryover	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #	
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	28,447	(5,208)	28,447	28,447	-	-	-	
2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	-	10,631	-	-	
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	3,770	3,770	327	-	-	
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	97,499	97,499	32,501	-	-	
2018 RR-EXP	Bath House - Ext Paint	Campground	E	99	2,544	-	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs	
2018 RR-EXP	Bath House - Int. Paint	Campground	E	99	2,544	-	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs	
823 100 010	2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	1,203	1,203	-	-	-	
2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	99	2,025	-	-	-	-	-	-	-	2,025	Defer to 2019 for additional planning	
2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	99	4,085	-	-	-	-	-	-	-	4,085	Defer to 2019	
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C	
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	13,785	1,519	13,785	13,785	-	-	changed from E to C	
823 110 016	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,802	6	18,802	18,802	-	-	-	

Replacement Reserve TL

Capital	6,354,000	7,253,533	5,090,312	2,163,221	2,983,519	3,680,981	2,106,793	1,751,595
Expense	5,419,000	5,971,463	3,959,282	2,012,181	2,288,105	2,791,825	1,671,181	1,641,755
	935,000	1,282,070	1,131,030	151,040	695,414	889,155	435,612	109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resett in Study	Notes
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	6,440	3,759	-	-	6,440	-	
823 110 017	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	10,799	10,799	-	-	
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	99	2,050	-	-	-	-	-	-	2,050	Defer to 2019
823 080 033	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	5,061	5,061	-	-	
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	7,175	8,009	7,175	7,175	-	-	
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	1,382	6,716	1,382	1,382	-	-	
823 050 037	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	15,184	15,184	-	-	
823 050 039	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	153,929	153,929	-	41,677	41,677	112,252	-	Board Approved Increase 6/26/2018
823 050 041	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	33,395	33,395	-	-	
823 050 040	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	-	-	26,320	-	
723 050 288	2017 RR-EXP	Storm Damage Forestry	Forestry	E	10	-	75,601	75,601	-	20,590	94,989	55,011	-	apprv bdg in '17 of \$150,000 total
723 050 097	2017 RR-EXP	Mastication	Forestry	E	10	-	2,640	2,640	-	2,640	59,460	-	-	apprv bdg in '17 of \$59,715 total
823 160 045	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	09	3,049	3,049	3,049	0	-	-	3,049	-	
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-	
823 120 046	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	5,925	5,925	-	-	
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved
823 125 053	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,391	10	10,391	10,391	-	-	
823 125 054	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	1,787	1,787	-	-	
823 125 055	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	25,307	25,307	-	-	
	2018 RR-EXP	GC Tree Damage	Golf Course	E	99	2,028	2,028	-	2,028	-	-	-	2,028	Defer to 2019
823 125 056	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	6,074	6,074	-	-	
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	3,750	5,867	3,750	3,750	-	-	
823 125 059	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,171	426	20,171	20,171	-	-	
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	5,775	5,775	-	550	550	5,225	-	
	2018 RR-EXP	Fencing- Repair	Maintenance	E	99	2,875	2,875	-	2,875	-	-	-	2,875	Deferred to 2019 - No repairs needed
823 160 068	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	8,167	3,820	8,167	8,167	-	-	
823 060 084	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	2,072	4,036	2,072	2,072	-	-	
823 060 085	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	208	4,882	208	208	-	-	
823 060 076	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	5,794	5,794	-	-	
823 060 077	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	255	255	-	-	
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	3,985	250	3,985	3,985	-	-	
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,083	4	1,083	1,083	-	-	
723 025 197	2018 RR-EXP	E-Store	MIS	E	13	-	-	-	-	-	11,413	-	-	needs reclass to x109 project#
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	10,980	10,980	1,020	-	
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	32,952	32,952	9,935	-	
823 025 092	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
823 025 117	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E
823 025 093	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	6,000	6,000	222	-	
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
823 025 112	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-	
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	2,400	2,400	603	-	
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-	
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	19,035	-	17,777	17,777	1,258	-	
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
823 025 100	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
823 130 124	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	9,852	352	9,852	9,852	-	-	
823 010 127	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	6,440	645	6,440	6,440	-	-	
823 010 126	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	11,121	11,121	-	-	
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	99	8,086	8,086	-	8,086	-	-	-	8,086	Deferred to 2020 for NWCH planning
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	13	2,035	2,035	2,035	-	-	-	2,035	-	
823 211 147	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	2,956	2,956	2,130	-	
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	2,008	2,008	-	-	-	2,008	-	
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	6,276	6,276	-	-	-	6,276	-	
823 210 173	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	5,038	5,000	38	5,000	5,000	-	-	
823 210 168	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,766	(46)	1,766	1,766	-	-	

Replacement Reserve TL
Capital
Expense

6,354,000 7,253,533 5,090,312 2,163,221 2,983,519 3,680,981 2,106,793 1,751,595
5,419,000 5,971,463 3,959,282 2,012,181 2,288,105 2,791,825 1,671,181 1,641,755
935,000 1,282,070 1,131,030 151,040 695,414 889,155 435,612 109,840

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
823 210 169	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	7,020	-	3,006	3,006	4,013	-	
823 210 170	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,802	(101)	3,802	3,802	-	-	
823 210 171	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,949	(51)	1,949	1,949	-	-	
823 210 179	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	3,968	3,968	-	-	-	3,968	-	
823 210 172	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	1,950	1,950	-	-	-	1,950	-	
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	8,074	3,046	8,074	8,074	-	-	
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	11,941	207	11,941	11,941	-	-	
823 090 190	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,200	151	6,200	6,200	-	-	
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	99	5,065	5,065	-	5,065	-	-	-	5,065	Deferred to 2019 - No repairs needed
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	1,500	1,553	1,500	1,500	-	-	
823 128 196	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	5,308	9,682	5,308	5,308	-	-	
823 128 197	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	6,156	8,468	6,156	6,156	-	-	
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
723 051 258	2017 RR-EXP	Trails 28- 30	Trails	E	10	-	11,802	11,802	-	3,748	15,360	8,054	-	apprv bdg in '17 of \$23,414 total
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	40,808	40,808	-	40,808	-	-	-	40,808	Defer to 2019 for additional planning
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	99	35,707	35,707	-	35,707	-	-	-	35,707	Defer to 2019 for additional planning
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	2,019	2,019	5,340	-	
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	99	2,025	2,025	-	2,025	-	-	-	2,025	Defer to 2019 for additional planning
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-	
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-	
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
823 130 269	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	2,996	2,483	2,996	2,996	-	-	
823 025 336	2018 RR-ACC-EXP	Management Software-ConnectWise	MIS	E	06	-	5,405	5,405	-	4,444	4,444	961	-	
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	50,027	(49,899)	-	-	50,027	-	estproject deferrals/timing impacts
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	5,411	(5,730)	-	-	5,411	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2018
 Operating Fund Consolidated

September 2018

Year-to-Date September 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
109,000	109,000	108,000	0	0%	1,000	1%	36053	Revenue								
								ALLOCATED RECREATION FEE	860,610	835,000	848,288	25,610	3%	12,322	1%	1,040,000
25,903	32,300	25,045	-6,397	-20%	858	3%	(350...	Golf Passes	120,243	147,000	115,442	-26,757	-18%	4,801	4%	162,900
13,103	11,800	10,204	1,303	11%	2,899	28%	3502...	Golf Passes - Packs	77,068	63,800	59,287	13,268	21%	17,781	30%	83,000
34,080	40,900	35,643	-6,820	-17%	-1,563	-4%	35035	Golf Green Fees - Member	200,550	226,000	199,139	-25,450	-11%	1,411	1%	236,000
38,230	46,200	47,676	-7,971	-17%	-9,447	-20%	35025	Golf Green Fees - Guest	176,369	222,700	183,915	-46,331	-21%	-7,546	-4%	233,000
43,802	32,600	23,972	11,202	34%	19,831	83%	3503...	Golf Green Fees - Public	131,301	125,300	86,919	6,001	5%	44,382	51%	135,100
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	620,729	816,400	1,021,020	-195,671	-24%	-400,291	-39%	1,040,800
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
75	0	0	75	0%	75	0%	35570	Ski Passes - Public	160,101	88,400	159,889	71,701	81%	213	0%	119,900
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	201,216	145,200	196,419	56,016	39%	4,798	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
0	0	0	0	0%	0	0%	35600	Cross Country Season Pass	332	0	332	332	0%	332	0%	0
0	0	0	0	0%	0	0%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
0	0	0	0	0%	0	0%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
0	0	0	0	0%	0	0%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-60,018	-43%	160,600
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	19,632	32,500	35,685	-12,868	-40%	-16,033	-45%	46,000
129	160	0	-31	-19%	129	0%	35615	Public Daily Trail Fee	128,426	198,900	227,377	-70,474	-35%	-98,951	-44%	252,200
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
6,192	6,500	4,461	-308	-5%	1,731	39%	37040	P.O. Trail Rides	41,048	50,000	40,220	-8,952	-18%	828	2%	50,000
5,105	5,000	5,929	105	2%	-824	-14%	37060	Guest Trail Rides	49,458	41,000	45,937	8,458	21%	3,521	8%	41,000
963	2,700	1,589	-1,737	-64%	-626	-39%	37080	Public Trail Rides	11,733	16,000	14,499	-4,267	-27%	-2,766	-19%	16,000
11,258	8,500	8,388	2,758	32%	2,870	34%	36012	Special Events Revenue	40,638	52,300	44,261	-11,662	-22%	-3,623	-8%	61,694
0	0	0	0	0%	0	0%	36013	Concert Revenue	127,370	140,000	144,127	-12,630	-9%	-16,757	-12%	140,000
3,936	3,550	3,840	386	11%	96	3%	36054	Daily Usage Fee - Member	36,146	36,550	36,788	-404	-1%	-642	-2%	41,501
27,770	26,200	28,446	1,570	6%	-676	-2%	36055	Daily Usage Fee - Guest	387,114	381,000	352,574	6,114	2%	34,540	10%	414,203
10,374	5,500	6,744	4,874	89%	3,630	54%	38013	Campground Revenue	85,642	60,600	58,515	25,042	41%	27,127	46%	60,600
220,920	221,910	201,938	-990	0%	18,983	9%		Total Direct Access & Use	2,828,846	3,124,150	3,392,286	-295,304	-9%	-563,440	-17%	3,727,698
272,669	252,870	260,540	19,799	8%	12,129	5%	3310...	Food	2,398,976	2,404,820	2,502,114	-5,844	0%	-103,138	-4%	2,944,900
-23,515	-29,680	-21,409	6,165	21%	-2,107	-10%		<i>Food Discounts</i>	-203,235	-293,750	-222,542	90,515	31%	19,307	9%	-354,401
-5,663	-8,580	-5,979	2,917	34%	316	5%	33152	EE Discounts	-69,136	-88,100	-87,469	18,964	22%	18,333	21%	-107,901
-1,214	-4,400	-2,253	3,186	72%	1,039	46%	33154	Guest Relations aka Manager	-20,408	-37,600	-25,099	17,192	46%	4,692	19%	-45,000
-436	-300	-934	-136	-45%	499	53%	33156	InterDept Discounts	-6,384	-7,550	-3,604	1,167	15%	-2,780	-77%	-10,200
-16,203	-16,400	-12,242	197	1%	-3,961	-32%	3316...	Marketing Discounts	-107,308	-160,500	-106,370	53,192	33%	-938	-1%	-191,300
9,786	9,700	10,233	86	1%	-447	-4%	33180	Food NA Beverage	142,905	148,400	170,325	-5,495	-4%	-27,420	-16%	178,800
258,940	232,890	249,365	26,050	11%	9,575	4%		Food subtotal	2,338,646	2,259,470	2,449,897	79,176	4%	-111,251	-5%	2,769,299
37,871	28,920	34,011	8,951	31%	3,860	11%	3322...	Beer	292,630	269,460	309,144	23,170	9%	-16,514	-5%	326,200
-791	0	-501	-791	0%	-290	-58%	3322...	Beer Discounts	-6,210	0	-6,765	-6,210	0%	555	8%	0
45,857	24,740	34,742	21,117	85%	11,115	32%	33242	Liquor	290,765	207,080	271,439	83,685	40%	19,327	7%	254,400
-1,408	0	-977	-1,408	0%	-430	-44%	3324...	Liquor Discounts	-9,169	0	-9,329	-9,169	0%	160	2%	0
48,239	47,440	48,054	799	2%	185	0%	33262	Wine	329,514	356,310	334,866	-26,796	-8%	-5,353	-2%	444,100
-1,801	0	-1,182	-1,801	0%	-619	-52%	3326...	Wine Discounts	-11,179	0	-12,588	-11,179	0%	1,409	11%	0
3,602	0	1,831	3,602	0%	1,771	97%	33268	Corkage Fees	16,209	0	15,652	16,209	0%	558	4%	0
-788	0	-1,258	-788	0%	470	37%	33269	Corkage Fee Discounts	-5,831	0	-10,028	-5,831	0%	4,197	42%	0
130,782	101,100	114,721	29,682	29%	16,061	14%		Beverage subtotal	896,729	832,850	892,391	63,879	8%	4,339	0%	1,024,700
47,202	29,280	48,536	17,922	61%	-1,334	-3%	3328...	Misc other F&B	185,324	110,030	141,858	75,294	68%	43,465	31%	130,300
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	-3,992	2,100	0	-6,092	-290%	-3,992	0%	1,800
47,202	29,280	48,536	17,922	61%	-1,334	-3%		Other F&B subtotal	181,332	112,130	141,858	69,202	62%	39,473	28%	132,100
436,924	363,270	412,622	73,654	20%	24,302	6%		Total Food and Beverage	3,416,707	3,204,450	3,484,146	212,257	7%	-67,439	-2%	3,926,099
422,960	289,000	396,308	133,960	46%	26,652	7%		F&B Revenue by Segment:	2,990,203	2,059,600	2,920,210	930,603	45%	69,993	2%	2,542,000
129,022	92,400	124,881	36,622	40%	4,140	3%	33910	Lodge-Dining Room	1,310,586	893,700	1,352,248	416,886	47%	-41,662	-3%	1,130,000
74,146	64,600	74,990	9,546	15%	-845	-1%	33920	Lodge-Pub	587,752	549,800	627,694	37,952	7%	-39,942	-6%	710,000
160,533	100,000	148,399	60,533	61%	12,133	8%	33930	F&B-Banquets	581,430	383,100	475,835	198,330	52%	105,596	22%	460,000
7,852	8,000	10,385	-2,533	-2%	3,940	24%	33940	SmrF&B-Lunch	120,433	72,500	109,801	47,933	66%	10,632	10%	74,000
24,535	18,000	19,056	6,535	36%	5,479	29%	33950	SmrF&B-Snack Bar	104,267	86,000	80,007	18,267	21%	24,259	30%	92,000
4,160	3,000	4,243	1,160	39%	-83	-2%	33970	SmrF&B-Pool BBQ	56,498	53,000	54,531	3,498	7%	1,967	4%	53,000
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	7,392	4,000	14,560	3,392	85%	-7,169	-49%	4,000
22,713	0	14,354	22,713	0%	8,359	58%	33990	Cafeteria	221,846	0	205,535	221,846	0%	16,311	8%	0
0	3,000	0	-3,000	-100%	0	0%	33989	Employee Housing	0	17,500	0	-17,500	-100%	0	0%	19,000
-3,085	0	-2,523	-3,085	0%	-562	-22%	33163	Mkt Discounts, Happy Hour Fo	-23,873	0	-26,762	-23,873	0%	2,890	11%	0
-577	0	-150	-577	0%	-426	-284%	33226	Mkt Discounts, Happy Hour Bev	-2,996	0	-1,047	-2,996	0%	-1,948	-186%	0
-621	0	-311	-621	0%	-310	-100%	33246	Mkt Discounts, Happy Hour Bev	-3,418	0	-2,788	-3,418	0%	-629	-23%	0
-1,313	0	-757	-1,313	0%	-557	-74%	33266	Mkt Discounts, Happy Hour Be	-6,624	0	-6,624	-6,624	0%	-98	-2%	0
-2,511	0	-1,218	-2,511	0%	-1,293	-106%		Mkt Discounts, Happy Hour Bev	-13,037	0	-10,361	-13,037	0%	-2,676	-26%	0

Tahoe Donner Association
Department P&L Detail (D01)
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 Operating Fund Consolidated

September 2018

Year-to-Date September 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget			
			Variance	Var	Variance	Var					Variance	Var	Variance	Var				
			\$	%	\$	%					\$	%	\$	%				
-5,596	0	-3,741	-5,596	0%	-1,855	-50%					-36,910	0	-37,123	-36,910	0%	214	1%	0
500	1,000	-200	-500	-50%	700	350%	36015	Sales - Firewood	3,275	4,000	3,775	-725	-18%	-500	-13%	5,000		
1,385	0	1,469	1,385	0%	-83	-6%	36016	Sales - Timber	18,178	0	1,469	18,178	0%	16,709	1138%	0		
0	0	10,769	0	0%	-10,769	-100%	36017	Sales - Chips	0	0	10,769	0	0	-100%	0			
40,681	47,500	47,357	-6,819	-14%	-6,676	-14%	36030	Sales - Retail	493,547	467,600	547,179	25,947	6%	-53,632	-10%	549,300		
-548	-2,700	-2,812	2,152	80%	2,264	81%	38015	Employee Discounts	-11,961	-18,100	-19,048	6,139	34%	7,088	37%	-20,300		
-545	-300	-1,966	-245	-82%	1,422	72%	38017	Homeowner Discounts	-4,630	-2,900	-6,510	-1,730	-60%	1,880	29%	-3,000		
-5,989	-5,720	-4,676	-269	-5%	-1,313	-28%	38020	Discounts - Retail	-61,001	-40,200	-49,533	-20,801	-52%	-11,468	-23%	-47,300		
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,521	-2,000	-2,212	-521	-26%	-309	-14%	-2,000		
35,485	39,780	49,940	-4,295	-11%	-14,455	-29%		Total Retail Product Reve	434,887	408,400	485,888	26,487	6%	-51,001	-10%	481,700		
43,744	28,900	33,270	14,844	51%	10,474	31%	(350...	Golf Cart Rentals	180,634	143,700	152,103	36,934	26%	28,530	19%	152,000		
1,905	0	0	1,905	0%	1,905	0%	35018	Golf Club Set Rentals	11,305	0	0	11,305	0%	11,305	0%	0		
6,850	5,900	4,701	950	16%	2,150	46%	35020	Golf - Driving Range	50,153	44,400	31,058	5,753	13%	19,095	61%	46,000		
0	0	0	0	0%	0	0%	35550	Lessons - Group	183,505	203,000	242,209	-19,495	-10%	-58,704	-24%	238,600		
0	0	0	0	0%	0	0%	35580	Lessons - Private	285,564	206,100	310,229	79,464	39%	-24,665	-8%	297,300		
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,699	2,300	399	399	17%	68	3%	2,500		
0	0	0	0	0%	0	0%	35590	Snowflakes	181,873	141,900	185,081	39,973	28%	-3,208	-2%	197,000		
0	0	0	0	0%	0	0%	(355...	TD Tykes	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000		
15,147	14,040	15,043	1,107	8%	104	1%	3604...	Rentals	688,314	823,400	946,019	-135,086	-16%	-257,705	-27%	998,300		
4,569	0	0	4,569	0%	4,569	0%	36042	Rentals, Storage	32,144	0	0	32,144	0%	32,144	0%	0		
5,153	3,500	4,376	1,653	47%	776	18%	36043	Rentals, Bikes	41,924	32,100	31,837	9,824	31%	10,087	32%	33,000		
557	800	335	-243	-30%	222	66%	3604...	Child Care	11,782	11,800	13,060	-18	0%	-1,278	-10%	15,000		
5,124	4,700	5,008	424	9%	116	2%	36050	Aerobics	65,682	63,000	60,727	2,682	4%	4,955	8%	85,700		
810	300	380	510	170%	430	113%	36056	Fitness/Training	6,720	2,100	2,250	4,620	220%	4,470	199%	2,900		
0	200	1	-200	-100%	-1	-100%	36058	Rec Programs	18,365	3,500	11,306	14,865	425%	7,059	62%	6,000		
610	0	495	610	0%	115	23%	36059	Day Camps	255,512	234,000	223,395	21,512	9%	32,117	14%	234,000		
1,131	1,500	2,166	-369	-25%	-1,035	-48%	36051	Massage	14,078	14,100	15,792	-22	0%	-1,714	-11%	17,900		
60	100	60	-40	-40%	0	0%	36057	Towels/Lockers	720	1,000	999	-280	-28%	-279	-28%	1,200		
168	200	0	-32	-16%	168	0%	36060	Lessons - Public	1,592	1,950	1,229	-358	-18%	363	30%	2,000		
4,993	5,200	3,710	-207	-4%	1,283	35%	36070	Lessons - P.O.	45,799	55,350	44,313	-9,551	-17%	1,486	3%	57,503		
6,502	1,000	1,884	5,502	550%	4,618	245%	36080	Lessons - Guest	54,902	34,200	37,470	20,702	61%	17,432	47%	34,700		
3,444	5,000	5,810	-1,556	-31%	-2,367	-41%	37090	Equestrian - Boarding	21,243	33,000	24,318	-11,757	-36%	-3,075	-13%	33,000		
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	64,369	49,000	44,549	15,369	31%	19,820	44%	49,000		
100,766	71,340	77,238	29,426	41%	23,528	30%		Total Lessons & Rental R	2,250,643	2,120,900	2,406,167	129,743	6%	-155,524	-6%	2,524,603		
8,565	9,300	5,890	-735	-8%	2,675	45%	32010	Aso - Fees	58,276	65,100	45,675	-6,824	-10%	12,601	28%	77,000		
3,240	4,000	3,900	-760	-19%	-660	-17%	32020	Inspection Fees	24,695	24,000	19,980	695	3%	4,715	24%	30,000		
4,213	500	1,375	3,713	743%	2,838	206%	32030	Fines	6,795	4,500	6,033	2,295	51%	763	13%	6,000		
0	0	0	0	0%	0	0%	32040	Fines - Forestry	2,000	0	0	2,000	0%	2,000	0%	0		
6,788	1,010	3,497	5,778	572%	3,291	94%	34010	Interest	63,971	9,090	40,587	54,881	604%	23,384	58%	12,120		
2,635	3,000	-6,490	-365	-12%	9,126	141%	34020	Late Charges	25,356	32,000	18,291	-6,644	-21%	7,065	39%	38,000		
-185	-500	-185	315	63%	0	0%	34030	Lien Fees	9,250	16,000	16,835	-6,750	-42%	-7,585	-45%	15,000		
-190	-200	-190	10	5%	0	0%	34040	Delinquency Fees	41,531	45,200	70,975	-3,669	-8%	-29,445	-41%	44,000		
18,170	13,800	12,320	4,370	32%	5,850	47%	34050	Transfer Fees	114,480	102,700	112,420	11,780	11%	2,060	2%	139,000		
10	0	10	10	0%	0	0%	34060	NSF Charges	40	0	100	40	0%	-60	-60%	0		
0	0	0	0	0%	0	0%	34070	Shopping Bags	0	0	4	0	0%	-4	-100%	0		
18,000	18,000	12,015	0	0%	5,985	50%	34080	Communications Ad Revenue	158,722	165,000	146,434	-6,278	-4%	12,288	8%	213,000		
4,438	2,500	2,389	1,938	78%	2,049	86%	37018	Lease Revenue	29,574	22,500	17,477	7,074	31%	12,097	69%	30,000		
4,842	3,290	4,983	1,552	47%	-141	-3%	37020	Other Revenue	65,860	76,510	88,147	-10,650	-14%	-22,286	-25%	86,780		
1,393	3,000	1,600	-1,607	-54%	-207	-13%	38005	Employee Housing Revenue	93,070	53,500	65,909	39,570	74%	27,162	41%	69,000		
64,969	0	0	64,969	0%	64,969	0%	37030	Forestry Grant Revenue	64,969	0	1,645	64,969	0%	63,324	3849%	0		
136,888	57,700	41,114	79,188	137%	95,774	233%		Total Other Revenue	758,589	616,100	650,511	142,489	23%	108,078	17%	759,900		
1,039,983	863,000	890,852	176,983	21%	149,132	17%		GROSS REVENUE (GREV)	10,550,283	10,309,000	11,267,287	241,283	2%	-717,003	-6%	12,460,000		
								COST OF GOODS SOLD (COGS)										
12,208	0	0	12,208	0%	12,208	0%	4310...	Food	-1,042	0	0	-1,042	0%	-1,042	0%	0		
-24,697	-26,050	-27,202	1,353	5%	2,504	9%	43110	Meat	-215,338	-248,430	-240,652	33,092	13%	25,314	11%	-301,880		
-13,289	-19,180	-13,335	5,891	31%	45	0%	43120	Seafood	-19,227	-155,250	-141,595	36,023	23%	22,368	16%	-188,810		
-21,002	-13,960	-18,065	-7,042	-50%	-2,937	-16%	43130	Produce	-155,765	-124,420	-177,306	-31,345	-25%	21,541	12%	-153,180		
-10,763	-10,820	-8,206	57	1%	-2,557	-31%	43140	Dairy	-85,200	-103,490	-92,163	18,290	18%	6,963	8%	-125,210		
-4,604	-4,040	-4,112	-564	-14%	-492	-12%	43150	NA Beverage	-47,405	-48,850	-49,643	1,445	3%	2,238	5%	-58,380		
-26,943	-18,654	-20,066	-8,289	-44%	-6,877	-34%	43160	Food Other	-227,572	-200,015	-255,703	-27,557	-14%	28,130	11%	-250,561		
7,147	9,000	6,916	-1,853	-21%	230	3%	43190	Mktg Discounts credit	57,057	69,940	66,353	-12,883	-18%	-9,296	-14%	86,410		
3,810	3,524	3,810	286	8%	0	0%	43192	EE Meals credit	29,523	31,449	29,130	-1,926	-6%	393	1%	40,861		
-78,134	-80,180	-80,259	2,046	3%	2,124	3%		Food Cogs	-764,970	-779,066	-861,579	14,096	2%	96,608	11%	-950,750		
-8,224	-7,270	-8,882	-954	-13%	658	7%	43270	Beer	-71,668	-67,840	-74,994	-3,828	-6%	3,326	4%	-82,010		

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September 2018										Year-to-Date September 2018									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget			
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$				
-10,121	-5,140	-5,012	-4,981	-97%	-5,109	-102%	43280	Liquor	-58,174	-42,720	-49,787	-15,454	-36%	-8,387	-17%	-52,340			
-15,420	-13,880	-11,757	-1,540	-11%	-3,664	-31%	43290	Wine	-101,122	-104,250	-102,381	3,128	3%	1,259	1%	-129,770			
-33,765	-26,590	-25,650	-7,475	-28%	-8,115	-32%		Beverage Cogs	-230,964	-214,810	-227,162	-16,154	-8%	-3,803	-2%	-264,120			
-21,545	-28,450	-25,338	6,905	24%	3,793	15%		Retail Product Cogs	-247,647	-261,630	-273,112	13,983	5%	25,465	9%	-305,130			
-133,445	-134,920	-131,247	1,475	1%	-2,198	-2%		Total COGS	-1,243,582	-1,255,506	-1,361,852	11,924	1%	118,270	9%	-1,520,000			
-12.8%	-15.6%	-14.7%	02.8%	17.9%	01.9%	12.9%		Total Cogs / GREV %	-11.8%	-12.2%	-12.1%	00.4%	03.2%	00.3%	02.5%	-12.2%			
-60.7%	-71.5%	-50.7%	10.8%	15.1%	-10.0%	-19.7%		Retail Product Cogs / Retail R	-56.9%	-64.1%	-56.2%	07.1%	11.1%	-00.7%	-01.3%	-63.3%			
-50.6%	-58.7%	-42.7%	08.0%	13.7%	-08.0%	-18.6%		Retail Product Cogs / Retail R	-48.1%	-55.5%	-48.5%	07.4%	13.3%	00.4%	00.8%	-55.0%			
-25.6%	-29.3%	-25.7%	03.7%	12.6%	00.1%	00.2%		F&B Cogs / F&B Rev %	-29.1%	-31.0%	-31.2%	01.9%	06.0%	02.1%	06.7%	-30.9%			
-27.7%	-30.5%	-29.6%	02.9%	09.4%	02.0%	06.7%		Food %, preDiscounts	-30.1%	-30.5%	-32.2%	00.4%	01.4%	02.1%	06.7%	-30.4%			
-30.2%	-34.4%	-32.2%	04.3%	12.4%	02.0%	06.2%		Food %, postDiscounts	-32.7%	-34.5%	-35.2%	01.8%	05.1%	02.5%	07.0%	-34.3%			
-47.0%	-41.6%	-40.2%	-05.4%	-12.9%	-06.9%	-17.1%		Food NA Beverage %	-33.2%	-32.9%	-29.1%	-00.3%	-00.8%	-04.0%	-13.8%	-32.7%			
-25.8%	-26.0%	-22.4%	00.2%	00.7%	-03.5%	-15.5%		COGS % Beverage, incld CF,n	-25.8%	-25.8%	-25.5%	00.0%	00.1%	-00.3%	-01.2%	-25.8%			
-22.2%	-25.1%	-26.5%	03.0%	11.8%	04.3%	16.3%		COGS % Beer,net	-25.0%	-25.2%	-24.8%	00.2%	00.6%	-00.2%	-00.9%	-25.1%			
-22.8%	-20.8%	-14.8%	-02.0%	-09.6%	-07.9%	-53.4%		COGS % Liquor,net	-20.7%	-20.6%	-19.0%	00.0%	-00.1%	-01.7%	-08.8%	-20.6%			
-33.2%	-29.3%	-25.1%	-03.9%	-13.5%	-08.1%	-32.4%		COGS % Wine,net	-31.8%	-29.3%	-31.8%	-02.5%	-08.6%	00.0%	00.0%	-29.2%			
906,538	728,080	759,605	178,458	25%	146,934	19%		Gross Margin (GREV-COG)	9,306,701	9,053,494	9,905,434	253,207	3%	-598,733	-6%	10,940,000			
PAYROLL																			
SALARIES & WAGES																			
-313,357	-317,214	-294,833	3,857	1%	-18,525	-6%	5110...	Salaries - Exempt - Regular	-2,786,489	-2,794,527	-2,472,926	8,038	0%	-313,563	-13%	-3,713,000			
-7,676	-4,000	-5,229	-3,676	-92%	-2,447	-47%	51106	Salaries - Exempt - Commissions	-29,781	-20,700	-25,177	-9,081	-44%	-4,604	-18%	-23,000			
-146,754	-159,818	-138,942	13,064	8%	-7,812	-6%	5122...	Wages - FTRRegular	-1,416,228	-1,520,830	-1,359,105	104,602	7%	-57,123	-4%	-2,015,978			
-271,768	-282,479	-292,715	10,711	4%	20,948	7%	5124...	Wages - Seasonal	-3,018,116	-2,931,385	-3,179,984	-86,731	-3%	161,868	5%	-3,622,122			
-12,668	-3,000	-16,242	-9,668	-322%	3,573	22%	5122...	Wages-FTR-Commissions	-35,325	-33,000	-30,491	-12,325	-54%	-4,834	-16%	-30,000			
-6,030	-5,800	-5,755	-230	-4%	-275	-5%	51246	Wages-Seasonal-Commissions	-76,384	-71,700	-71,347	-4,684	-7%	-5,037	-7%	-93,900			
-11,000	-11,000	-7,830	0	0%	-3,170	-40%	5110...	Incentive Program, Exempt	-217,841	-99,000	-106,690	-118,841	-120%	-111,151	-104%	-132,000			
-5,737	-3,000	-2,240	-2,737	-91%	-3,497	-156%	51227	Incentive Program, FTR, NonEx	-70,200	-27,000	-34,792	-43,200	-160%	-35,408	-102%	-36,000			
-7,034	0	-2,296	-7,034	0%	-4,739	-206%	51247	Incentive Program, Seasonal, N	-37,712	-5,000	-49,357	-32,712	-654%	11,645	24%	-10,000			
25,972	22,750	36,078	3,222	14%	-10,106	-28%	51299	Capitalized Payroll Direct S&W	230,451	204,750	209,738	25,701	13%	20,713	10%	273,000			
-756,052	-763,561	-730,003	7,509	1%	-26,049	-4%		Total Salaries & Wages, DIRECT	-7,457,625	-7,288,392	-7,120,129	-169,233	-2%	-337,496	-5%	-9,403,000			
-306,061	-309,464	-271,813	3,403	1%	-34,248	-13%		Salaries sub-total	-2,803,660	-2,709,477	-2,395,055	-94,183	-3%	-408,606	-17%	-3,595,000			
-449,991	-454,097	-458,190	4,106	1%	8,199	2%		Wage sub-total	-4,653,965	-4,578,915	-4,725,075	-75,050	-2%	71,110	2%	-5,808,000			
-165,159	-165,818	-157,424	659	0%	-7,735	-5%		Wage-FTR subsubtotal	-1,521,753	-1,570,830	-1,424,387	49,077	3%	-97,366	-7%	-2,081,978			
-284,832	-288,279	-300,766	3,447	1%	15,934	5%		Wage-Seasonal subsubtotal	-3,132,212	-3,008,085	-3,300,687	-124,127	-4%	168,476	5%	-3,726,022			
-72.7%	-88.5%	-81.9%	15.8%	17.8%	09.2%	11.3%		Payroll Direct as a % of	-70.7%	-70.7%	-63.2%	00.0%	00.0%	-07.5%	-11.9%	-55.5%			
-2,350	-1,233	-845	-1,117	-91%	-1,504	-178%	51108	PTO net\$ accrual, in Salaries	-18,924	-14,233	-23,252	-4,691	-33%	4,328	19%	-17,349			
-510	-1,000	6,760	490	49%	-7,270	-108%	51228	PTO net\$ accrual, in Wages FTR	-8,048	-9,000	-13,691	952	11%	5,642	41%	-12,000			
-2,859	-2,233	5,915	-626	-28%	-8,774	-148%		PTO net accrual, in PD Total	-26,972	-23,233	-36,942	-3,739	-16%	9,971	27%	-29,349			
-851.6	0.0	-935.5	-851.6	0.0	83.9	0.1		Wage Overtime Hours	-11620.0	0.0	-14320.4	-11620.0	0.0	2700.5	0.2	0.0			
-25690.6	-27005.8	-27604.3	1315.3	0.0	1913.7	0.1		Wage Total Hours	-275783.1	-277622.8	-292819.2	1839.7	0.0	17036.1	0.1	-346622.0			
17.50	16.78	16.84	0.72	0.04	0.65	0.04		Wage ROP avg	16.85	16.46	16.09	0.39	0.02	0.76	0.05	16.72			
PAYROLL BURDEN																			
-71,799	-82,370	-69,550	10,571	13%	-2,249	-3%	5130...	Payroll Taxes	-790,034	-826,020	-775,833	35,986	4%	-14,201	-2%	-1,060,000			
-37,049	-39,990	-51,226	2,941	7%	14,177	28%	5130...	Workers Compensation	-414,930	-460,250	-641,674	45,320	10%	226,744	35%	-595,000			
-60,207	-78,769	-54,862	18,562	24%	-5,345	-10%	5130...	Group Insurance	-582,068	-705,249	-502,863	123,181	17%	-79,205	-16%	-940,000			
-16,131	-17,079	-14,486	948	6%	-1,645	-11%	5130...	Retirement Plan	-119,941	-153,576	-106,069	33,635	22%	-13,871	-13%	-205,000			
4,078	3,500	5,815	578	17%	-1,736	-30%	51499	Capitalized Payroll Burden	36,124	31,500	38,371	4,624	15%	-2,247	-6%	42,000			
-181,108	-214,708	-184,309	33,600	16%	3,201	2%		PAYROLL BURDEN Total	-1,870,848	-2,113,595	-1,988,068	242,747	11%	117,220	6%	-2,758,000			
-83,511	-92,987	-79,251	9,476	10%	-4,260	-5%	(513...	subtotal, Burden-Salary	-763,082	-834,330	-691,133	71,248	9%	-71,948	-10%	-1,106,400			
-49,032	-69,071	-52,142	20,039	29%	3,111	6%	(514...	subtotal, Burden-Wage-FTR	-499,346	-650,585	-501,243	151,239	23%	1,897	0%	-861,400			
-52,643	-56,150	-58,730	3,507	6%	6,087	10%	(514...	subtotal, Burden-Wage-Seasona	-644,545	-660,180	-834,063	15,635	2%	189,519	23%	-832,200			
24.0%	28.1%	25.2%	-04.2%	-14.8%	-01.3%	-05.1%		Burden % - on all Payroll	25.1%	29.0%	27.9%	-03.9%	-13.5%	-02.8%	-10.2%	29.3%			
27.3%	30.0%	29.2%	-02.8%	-09.2%	-01.9%	-06.4%		Burden % - Salary	32.2%	30.8%	28.9%	-03.6%	-11.6%	-01.6%	-05.7%	30.8%			
29.7%	41.7%	33.1%	-12.0%	-28.7%	-03.4%	-10.4%		Burden % - Wage-FTR	27.8%	41.4%	35.2%	-08.6%	-20.8%	-02.4%	-06.8%	41.4%			
18.5%	19.5%	19.5%	-01.0%	-05.1%	-01.0%	-05.3%		Burden % - Wage-Season	20.6%	21.9%	25.3%	-01.4%	-06.2%	-04.7%	-18.6%	22.3%			
22.6%	27.6%	24.2%	-05.0%	-18.1%	-01.6%	-06.6%		Burden % - Wage-FTR&S	24.6%	28.6%	28.3%	-04.0%	-14.1%	-03.7%	-13.0%	29.2%			
-937,159	-978,269	-914,311	41,110	4%	-22,848	-2%		PAYROLL TOTAL (Direct&Burde	-9,328,473	-9,401,987	-9,108,198	73,514	1%	-220,276	-2%	-12,161,000			
24.0%	28.1%	25.2%	-4.2%	-14.8%	-1.3%	-5.1%		Burden % TL	25.1%	29.0%	27.9%	-3.9%	-13.5%	-2.8%	-10.2%	29.3%			
9.5%	10.8%	9.5%	-1.3%	-12.0%	0.0%	-0.3%		Payroll Taxes %	10.6%	11.3%	10.9%	-0.7%	-6.5%	-0.3%	-2.8%	11.3%			
4.9%	5.2%	7.0%	-0.3%	-6.4%	-2.1%	-30.2%		Workers Comp %	5.6%	6.3%	9.0%	-0.8%	-11.9%	-3.4%	-38.3%	6.3%			

Tahoe Donner Association
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September 2018

Year-to-Date September 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
			\$	%	\$	%					\$	%	\$	%		\$
8.0%	10.3%	7.5%	-2.4%	-22.8%	0.4%	6.0%		Group Insurance %	7.8%	9.7%	7.1%	-1.9%	-19.3%	0.7%	10.5%	10.0%
2.1%	2.2%	2.0%	-0.1%	-4.6%	0.1%	7.5%		Retirement %	1.6%	2.1%	1.5%	-0.5%	-23.7%	0.1%	8.0%	2.2%
-0.5%	-0.5%	-0.8%	-0.1%	-17.7%	0.3%	32.3%		Capz PB %	-0.5%	-0.4%	-0.5%	-0.1%	-12.1%	0.1%	10.1%	-0.4%
OPERATING EXPENSES (OE)																
-3,888	-3,674	-3,927	-214	-6%	39	1%	50530	Employee Meals	-33,471	-33,399	-33,488	-72	0%	18	0%	-43,211
-3,053	-6,000	-5,424	2,947	49%	2,372	44%	50605	Employee Housing expenses	-105,929	-100,000	-86,424	-5,929	-6%	-19,505	-23%	-141,000
-1,313	-400	-16,756	-913	-228%	15,443	92%	50615	Employee Recruiting	-11,022	-6,000	-34,894	-5,022	-84%	23,872	68%	-11,000
-2,194	-3,087	-679	893	29%	-1,515	-223%	50620	Employee Dev/Training	-35,645	-29,433	-17,499	-6,212	-21%	-18,146	-104%	-36,794
-2,507	-4,929	-2,016	2,422	49%	-491	-24%	50625	Employee Relations	-30,710	-34,646	-35,739	3,936	11%	5,029	14%	-58,868
-1,251	-750	-348	-501	-67%	-903	-260%	50626	PreEmployment Testing	-16,436	-12,650	-7,808	-3,786	-30%	-8,629	-111%	-19,000
-370	-600	0	230	38%	-370	0%	50627	EAP Services	-5,608	-5,200	-7,405	-408	-8%	1,797	24%	-6,600
-3,393	-1,400	-1,100	-1,993	-142%	-2,293	-208%	50628	Benefit Administration Services	-25,767	-12,000	-7,701	-13,767	-115%	-18,066	-235%	-16,000
-796	-544	-240	-252	-46%	-556	-232%	50630	Uniforms	-23,045	-28,016	-26,604	4,971	18%	3,559	13%	-50,248
-300	-1,100	-449	800	73%	149	33%	51080	Seminars & Conferences	-4,556	-24,250	-8,771	19,694	81%	4,215	48%	-32,820
-1,135	-1,840	-5,526	705	38%	4,391	79%	51095	Travel/Meeting Expense	-8,246	-26,460	-27,275	18,214	69%	19,029	70%	-33,040
-20,200	-24,324	-36,464	4,124	17%	16,265	45%		Total Staff Expense	-300,436	-312,054	-293,609	11,618	4%	-6,826	-2%	-448,581
-8,301	-12,655	-15,904	4,354	34%	7,603	48%	51090	Telephone	-104,230	-115,035	-131,763	10,805	9%	27,533	21%	-153,500
-1,842	-2,120	-1,737	278	13%	-106	-6%	55003	Cable/Sat TV Service	-16,112	-19,360	-15,771	3,248	17%	-341	-2%	-25,840
-14,328	-9,750	-9,578	-4,578	-47%	-4,750	-50%	55005	Disposal Fees	-81,410	-74,340	-75,143	-7,070	-10%	-6,267	-8%	-92,590
-28,282	-27,050	-26,787	-1,232	-5%	-1,495	-6%	5501...	Electricity	-225,576	-209,520	-214,080	-16,056	-8%	-11,495	-5%	-278,750
-3,566	-5,600	-4,458	2,034	36%	892	20%	55020	Natural Gas - Pools	-47,898	-58,900	-54,241	11,002	19%	6,343	12%	-78,000
-2,692	-2,980	-2,740	288	10%	48	2%	55025	Natural Gas - Buildings	-53,050	-65,610	-64,382	12,560	19%	11,332	18%	-87,900
-9,053	-8,140	-7,837	-913	-11%	-1,216	-16%		Fuel & Oil	-111,361	-111,600	-131,681	-301	0%	20,320	15%	-145,290
-254	-220	-872	-34	-15%	618	71%	55027	Propane (LPG)	-5,510	-3,220	-3,997	-2,290	-71%	-1,512	-38%	-4,650
-7,343	-8,140	-7,165	797	10%	-178	-2%	55030	Sewer Fees	-65,018	-70,890	-63,680	5,872	8%	-1,338	-2%	-95,030
-5,765	-4,200	-4,233	-1,563	-37%	-1,533	-36%	5503...	Water - Building/Facility	-33,286	-31,560	-31,560	-1,726	-5%	-2,133	-7%	-40,380
-13,747	-10,950	-11,343	-2,797	-26%	-2,404	-21%	55040	Water - Grounds	-77,742	-50,250	-52,122	-27,492	-55%	-25,620	-49%	-75,000
-95,173	-91,805	-92,653	-3,368	-4%	-2,520	-3%		TOTAL UTILITIES	-821,191	-809,745	-838,014	-11,446	-1%	16,823	2%	-1,076,930
SUPPLIES & MAINTENANCE EXPENSE																
-343	-1,910	-3,097	1,567	82%	2,754	89%	56010	Security Exp	-8,253	-9,470	-13,945	1,217	13%	5,691	41%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	-120	-1,000	0	880	88%	-120	0%	-1,500
-10,534	-9,350	-10,184	-1,184	-13%	-350	-3%	56520	Linen Service	-103,352	-91,990	-91,805	-11,362	-12%	-11,547	-13%	-119,159
-7,872	-6,775	-6,735	-1,097	-17%	-1,137	-17%	56530	Janitorial Services & Supplies	-75,905	-67,575	-75,494	-8,330	-12%	-411	-1%	-88,450
-587	-948	-781	361	38%	194	25%	56535	Pest Control	-7,396	-8,370	-7,774	974	12%	378	5%	-10,455
-4,020	-4,386	-8,838	366	8%	4,818	55%	52020	Contract Fees	-59,855	-41,274	-12,449	-18,581	-45%	-47,405	-381%	-53,592
0	0	-5,323	5,323	100%	0	0%	52021	Contract Labor	-3,094	0	-40,110	-3,094	0%	37,016	92%	0
0	-800	0	800	100%	0	0%	52022	Veterinary Services	-10,098	-5,270	-4,250	-4,828	-92%	-5,848	-138%	-5,720
-85	-990	-256	905	91%	172	67%	52023	Equine Care Services	-7,001	-6,350	-6,210	-651	-10%	-791	-13%	-7,250
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-8,937	-12,500	-9,633	3,563	29%	696	7%	-20,000
-657	-810	-3,201	153	19%	2,544	79%	53705	Equipment Rental	-12,128	-10,980	-9,033	-1,148	-10%	-3,095	-34%	-20,650
0	-130	0	130	100%	0	0%	57035	Rental Property Expense	-639	-1,210	0	571	47%	-639	0%	-2,100
-2,558	-1,000	-990	-1,558	-156%	-1,568	-158%	56505	Feed Hay Grain	-13,440	-13,500	-13,397	60	0%	-42	0%	-13,500
-1,068	-500	-876	-568	-114%	-192	-22%	51560	Mbr Srv - Retail COGS	-6,498	-5,900	-6,191	-598	-10%	-307	-5%	-7,400
-426	-40	0	-386	-964%	-426	0%	56503	Printed Forms/Ticket Stock	-9,076	-10,780	-12,742	1,704	16%	3,666	29%	-21,460
-394	-550	-394	156	28%	0	0%	51037	Computer Software	-3,252	-3,950	-4,346	698	18%	1,094	25%	-5,300
-367	-100	0	-267	-267%	-367	0%	51038	Computer Hardware	-761	-1,800	-210	1,039	58%	-551	-262%	-2,200
-316	-545	-552	229	42%	237	43%	51050	Furniture and Office Equip	-7,615	-8,280	-9,923	665	8%	2,307	23%	-13,415
-1,283	-2,105	-1,546	822	39%	263	17%	51060	Office Supplies	-15,717	-22,610	-14,702	6,893	30%	-1,014	-7%	-30,040
-314	-1,630	-4,383	1,316	81%	4,069	93%	51061	Toner Cartridges	-14,380	-16,670	-20,067	2,290	14%	5,687	28%	-22,960
0	-450	0	450	100%	0	0%	53530	Signs	-7,250	-8,750	-8,219	1,500	17%	969	12%	-14,190
-4,460	-3,315	-2,743	-1,145	-35%	-1,717	-63%		Operating Supplies	-65,605	-53,835	-53,670	-11,770	-22%	-11,935	-22%	-66,860
-6,570	-5,550	-5,662	-1,020	-18%	-908	-16%	56502	Paper Products - Restaurant	-66,943	-60,510	-65,515	-6,433	-11%	-1,428	-2%	-77,360
-187	-50	0	-137	-273%	-187	0%	56504	Candle & TableTop Supplies	-1,559	-450	-1,363	-1,109	-246%	-196	-14%	-600
-3,406	-2,950	-2,747	-456	-15%	-660	-24%	56511	Cleaning Supplies - Restaurant	-26,915	-24,500	-26,210	-2,415	-10%	-705	-3%	-32,750
-3,175	-855	-2,408	-2,320	-271%	-766	-32%	56540	Small Tools & Equipment	-23,598	-20,260	-28,863	-3,338	-16%	5,265	18%	-27,380
-1,142	-1,350	-942	208	15%	-200	-21%	56545	Safety Equipment	-9,176	-16,405	-14,725	7,229	44%	5,550	38%	-22,680
-679	0	-1,838	-679	0%	1,159	63%	56550	Spoilage	-4,970	0	-10,902	-4,970	0%	5,932	54%	0
0	-600	-200	600	100%	200	100%	51025	Entertainment	-288	-7,550	-4,472	7,262	96%	4,185	94%	-12,150
-119	-100	0	-19	-19%	-119	0%	55530	Recreation Programs	-23,614	-23,170	-14,042	-444	-2%	-9,572	-68%	-23,370
-3,572	-3,425	-4,416	-147	-4%	844	19%	55532	Special Programs	-35,372	-27,195	-34,694	-8,177	-30%	-678	-2%	-40,710
-954	-400	-4,570	-554	-138%	3,617	79%	55537	Catering Rentals	-7,402	-1,600	-7,402	-5,802	-363%	0	0%	-1,600
0	0	0	0	0%	0	0%	56013	Concert Expenses	-75,114	-73,600	-67,518	-1,514	-2%	-7,596	-11%	-73,600
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
Repairs & Maintenance																
-5,912	-3,350	-4,621	-2,562	-76%	-1,291	-28%	54210	General/PM	-45,745	-25,650	-40,964	-20,095	-78%	-4,781	-12%	-33,400
-380	-70	-367	-310	-443%	-13	-3%	54220	Plumbing	-8,046	-1,980	-1,963	-6,066	-306%	-6,083	-310%	-3,090
-23	-345	-223	322	93%	200	90%	54240	Lighting and Electrical	-1,339	-2,685	-3,608	1,346	50%	2,269	63%	-4,080
0	0	0	0	0%	0	0%	54250	HVAC	-444	-300	-67	-144	-48%	-377	-563%	-800

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
0	0	0	0	0%	0	0%	54252	Carpentry	0	-1,750	-121	1,750	100%	121	100%	-3,300
1,459	-350	-557	1,809	517%	2,015	362%	54254	Elevators	-6,426	-3,150	-5,513	-3,276	-104%	-914	-17%	-4,200
-375	0	-360	-375	0%	-15	-4%	54256	Fire Suppression	-9,248	-6,500	-13,578	-2,748	-42%	4,330	32%	-11,450
0	-400	-69	400	100%	69	100%	54274	Painting	-218	-800	-132	582	73%	-86	-65%	-900
-206	-1,957	-180	1,751	89%	-26	-14%	54290	Other Building	-7,838	-16,553	-7,770	8,715	53%	-68	-1%	-21,450
-5,438	-6,472	-6,378	1,034	16%	940	15%		R&M Building	-79,305	-59,368	-73,716	-19,937	-34%	-5,590	-8%	-82,670
-113	0	-149	-113	0%	36	24%	54310	Asphalt	-988	0	-988	0	0%	2,974	75%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-270	0	-270	-270	0%	10	4%	0
0	-50	0	50	100%	0	0%	54340	GrassFlowersSeedFertilizers	-883	-3,080	-147	2,197	71%	-736	-502%	-3,080
0	0	0	0	0%	0	0%	54350	Ski Trails	-206	0	-222	-206	0%	16	7%	0
-7,803	-5,550	-5,166	-2,253	-41%	-2,637	-51%	54380	Snow Removal	-90,084	-81,160	-108,033	-8,924	-11%	17,949	17%	-119,800
-7,916	-5,600	-5,315	-2,316	-41%	-2,602	-49%	54390	Other Grounds Maint	-39,691	-31,550	-33,787	-8,141	-26%	-5,904	-17%	-37,900
-5,183	-1,500	-5,481	-3,683	-246%	298	5%	54412	R&M Grounds (nonGolf)	-132,122	-115,790	-146,431	-16,332	-14%	14,310	10%	-160,780
-77	-500	0	423	85%	-77	0%	54416	Ski Lifts, Fixed Grip	-8,665	-7,200	-15,184	-1,465	-20%	6,519	43%	-9,300
0	0	0	0	0%	0	0%	54418	Ski Lifts, Surface	-491	-2,100	-4,317	1,609	77%	3,827	89%	-3,600
-737	-1,000	0	263	26%	-737	0%	54419	Terrain Parks	-141	0	-1,239	0	0%	1,097	89%	-500
-10,000	-10,000	-783	0	0%	-9,217	-1177%	54421	Snowmaking	-1,638	-4,000	0	2,362	59%	-1,638	0%	-4,400
0	-400	0	400	100%	0	0%	54426	Snowcats	-36,195	-63,300	-61,487	27,105	43%	25,292	41%	-80,100
-922	-500	-4,815	-422	-84%	3,893	81%	54434	Snowmobiles	-5,696	-4,150	-8,524	-1,546	-37%	2,828	33%	-5,700
-259	-100	-245	-159	-159%	-14	-6%	54438	Golf Maint Eq	-7,791	-11,500	-12,319	3,709	32%	4,528	37%	-15,750
-3,358	-5,925	-4,577	2,567	43%	1,219	27%	54443	Golf Carts Fleet	-2,358	-800	-809	-1,558	-195%	-1,549	-192%	-900
-7,346	-4,645	-6,610	-2,701	-58%	-737	-11%	54448	Rolling, Heavy	-27,679	-34,055	-36,403	6,376	19%	8,724	24%	-44,830
-1,476	-1,700	-933	224	13%	-544	-58%	54452	Rolling, Car/Truck/Bus/Van	-69,067	-37,615	-51,454	-31,452	-84%	-17,612	-34%	-49,450
0	-250	0	250	100%	0	0%	54454	F&B Kitchen Equip	-12,055	-11,650	-11,522	-405	-3%	-532	-5%	-15,170
0	-50	-117	50	100%	117	100%	54461	F&B GlassSilverChina	-382	-2,850	-345	2,468	87%	-37	-11%	-3,900
-110	-250	0	140	56%	-110	0%	54463	Bicycles	-1,478	-950	-1,128	-528	-56%	-349	-31%	-1,500
0	-300	0	300	100%	0	0%	54470	Fitness Equipment	-2,068	-3,500	-2,070	1,432	41%	2	0%	-4,300
-4,633	-5,214	-4,678	581	11%	45	1%	54481	Office Equip R&M	0	-1,130	0	1,130	100%	0	0%	-1,580
-132	-620	-476	488	79%	344	72%	54483	Computer Software Maint	-37,598	-47,490	-41,202	9,892	21%	3,604	9%	-63,330
-99	-700	-857	601	86%	758	88%	54489	Computer Hardware Maint	-3,489	-5,260	-4,519	1,771	34%	1,030	23%	-7,250
-34,333	-33,654	-29,571	-679	-2%	-4,761	-16%		Other Operating Equip R&M	-5,768	-8,250	-5,201	2,482	30%	-567	-11%	-10,400
-700	-700	-3,464	0	0%	-2,764	-80%	54510	R&M Equipment	-222,558	-245,800	-257,722	23,242	9%	35,164	14%	-321,960
-1,400	-1,400	0	0	0%	-1,400	0%	54520	Seed & Sod	-4,863	-6,900	-10,380	2,037	30%	5,517	53%	-7,500
-3,500	-3,500	-1,057	0	0%	-2,443	-231%	54530	Fertilizer	-17,454	-17,600	-18,630	146	1%	1,176	6%	-19,000
0	0	0	0	0%	0	0%	54540	Top Dressing	-10,553	-12,000	-10,270	1,447	12%	-282	-3%	-12,000
0	0	-2,905	0	0%	2,905	100%	54560	Sand, Gravel, Rock	-5,361	-4,000	-2,021	-1,361	-34%	-3,341	-165%	-4,000
-413	-400	0	-13	-3%	-413	0%	54570	Pesticides	-7,895	-7,400	-7,358	-495	-7%	-537	-7%	-10,000
0	0	0	0	0%	0	0%	54580	Irrigation and Drainage	-1,868	-2,600	-2,748	732	28%	880	32%	-3,000
-6,013	-6,000	-7,426	-13	0%	1,412	19%	54590	All Other Golf Course	0	-250	-2,125	250	100%	2,125	100%	-500
-1,212	-1,700	-428	488	29%	-784	-183%	54710	R&M Golf Course	-47,995	-50,750	-53,532	2,755	5%	5,537	10%	-56,000
0	-150	0	150	100%	0	0%	54720	chemicals	-22,317	-25,400	-21,991	3,083	12%	-325	-1%	-29,700
0	0	0	0	0%	0	0%	54730	equipment	0	-1,350	0	1,350	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54740	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54790	service, special	0	0	-897	0	0%	897	100%	0
-1,212	-1,850	-428	638	34%	-784	-183%		other	-86	-230	-86	-86	0%	144	63%	0
-149,661	-83,500	-62,063	-66,161	-79%	-87,598	-141%	(575...	R&M Pool Spa	-22,402	-26,750	-23,163	4,348	16%	761	3%	-31,500
-149,661	-83,500	-62,063	-66,161	-79%	-87,598	-141%		Forestry Management	-261,357	-178,200	-343,831	-83,157	-47%	82,474	24%	-191,100
15,588	16,116	11,598	-529	-3%	3,990	34%	59010	R&M Forestry	-261,357	-178,200	-343,831	-83,157	-47%	82,474	24%	-191,100
-188,985	-120,960	-99,582	-68,025	-56%	-89,403	-90%		Contra - Inter-Dept. Charges	153,325	143,184	185,613	10,141	7%	-32,288	-17%	192,280
								R&M subtotal	-612,414	-533,474	-712,782	-78,940	-15%	100,367	14%	-651,730
-244,071	-172,574	-172,264	-71,497	-41%	-71,806	-42%		TOTAL SUPPLIES & MAIN	-1,329,468	-1,192,278	-1,403,604	-137,190	-12%	74,136	5%	-1,503,881
								ADMINISTRATIVE & OTHER EXPENSE								
0	0	-750	0	0%	750	100%	52010	Audit & Tax Services	-27,450	-27,000	-27,027	-450	-2%	-424	-2%	-27,000
0	-1,894	0	1,894	100%	0	0%	52015	Consulting Expense	-4,857	-20,240	-12,276	15,383	76%	7,419	60%	-26,220
-408	-834	0	0	0%	0	0%	52016	Environmental Services / Fees	0	-1,200	-1,176	1,200	100%	1,176	100%	-1,200
-3,458	-9,200	-2,743	426	51%	-408	0%	52017	Po Survey	-3,675	-7,500	0	3,825	51%	-3,675	0%	-10,000
-684	-500	-375	-184	-37%	-309	-82%	52030	Legal Services	-144,637	-82,800	-58,646	-61,837	-75%	-85,991	-147%	-110,000
-900	0	-1,000	100	10%	100	10%	51070	Public Relations	-23,223	-5,000	-5,226	-18,223	-364%	-17,997	-344%	-7,150
-5,674	-8,100	-1,027	2,426	30%	-4,647	-453%	55520	Promotion Expense	-6,162	-4,500	-2,923	-1,662	-37%	-3,239	-111%	-7,500
0	-200	-697	697	100%	697	100%	55540	Resort Advertising	-50,336	-79,050	-68,302	28,714	36%	17,966	26%	-121,950
-203	0	-252	-203	0%	49	19%	55545	Brochure Distribution	-3,000	-6,700	-6,046	3,700	55%	3,046	50%	-9,100
-431	-350	-148	-81	-23%	-284	-192%	51520	Sales specific	-1,986	0	-4,192	-1,986	0%	2,206	53%	0
-1,602	0	0	-1,602	0%	-1,602	0%	51530	Charitable Contributions	-10,971	-3,650	-3,493	-7,321	-201%	-7,478	-214%	-4,700
-935	-900	-944	-35	-4%	9	1%	55538	Community Relations	-2,326	-1,260	-1,051	-1,275	-85%	-1,275	-121%	-11,660
-7,147	-9,000	-6,916	1,853	21%	-230	-3%	55538	Reservation Services	-8,474	-8,900	-9,369	426	5%	896	10%	-11,500
							55525	Marketing Discounts CoGS	-56,997	-69,940	-66,353	12,943	19%	9,356	14%	-86,410

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2018
 Operating Fund Consolidated

September 2018							Year-to-Date September 2018							Full Year		
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-1,935	-965	-1,889	-970	-101%	-46	-2%	51020	Dues & Subscriptions	-18,604	-17,010	-11,524	-1,594	-9%	-7,080	-61%	-23,280
-17,427	-15,561	-7,860	-1,866	-12%	-9,566	-122%	51035	Licenses, Permits, Fees	-102,436	-76,489	-71,875	-25,947	-34%	-30,561	-43%	-106,810
-285	-440	-455	155	35%	169	37%	51096	Mileage Reimbursement	-4,294	-6,060	-5,742	1,766	29%	1,448	25%	-7,760
-1,070	-1,900	-14,332	830	44%	13,261	93%	51515	Board Expense	-61,030	-13,700	-56,932	-47,330	-345%	-4,098	-7%	-16,400
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-39,011	-30,000	-39,068	-9,011	-30%	57	0%	-30,000
-2,122	-2,200	-2,129	78	4%	7	0%	51063	Postage - TDNews	-28,832	-21,850	-23,777	-6,982	-32%	-5,055	-21%	-30,450
-820	-1,240	-705	420	34%	-115	-16%	51065	Postage - General	-7,433	-10,995	-7,705	3,562	32%	271	4%	-14,570
0	0	0	0	0%	0	0%	51510	Assessment Billing	-4,682	0	-2,568	-4,682	0%	-2,115	-82%	-9,000
-798	-524	-833	-274	-52%	35	4%	51535	Digital Content	-14,011	-4,716	-6,777	-9,295	-197%	-7,234	-107%	-6,288
-12,852	-6,200	-7,753	-6,652	-107%	-5,098	-66%	51545	Printing - TD News	-56,436	-60,800	-85,405	4,364	7%	28,969	34%	-84,400
-92	0	0	-92	0%	-92	0%	51546	Printing - Brochures	-15,442	-14,350	-37,088	-1,092	-8%	21,646	58%	-24,900
-1,780	0	-23	-1,780	0%	-1,757	-7809%	51547	Printing - Other	-4,749	-100	-1,413	-4,649	-4649%	-3,336	-236%	-100
-211	-400	0	189	47%	-211	0%	56601	Claims Expense	-11,012	-3,800	-40,586	-7,212	-190%	29,574	73%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-13,000	0	0%	8,000	62%	-15,000
-100	0	0	-100	0%	-100	0%	52215	Collection Expense	-801	0	0	-801	0%	-801	0%	0
-17,502	-16,150	-16,008	-1,352	-8%	-1,494	-9%	52220	Credit Card Expense	-226,533	-201,870	-229,189	-24,663	-12%	2,656	1%	-249,060
-728	0	-3,926	-728	0%	3,198	81%	52225	Over/Short	467	0	-6,101	467	0%	6,567	108%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	3,507	900	0	2,607	290%	3,507	0%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-18,000	0	18,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-349,500	-346,800	-323,400	-2,700	-1%	-26,100	-8%	-476,400
-19,188	-19,700	-16,998	512	3%	-2,190	-13%	57030	Taxes - Property	-172,692	-174,300	-152,982	1,608	1%	-19,710	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-33,750	-33,750	-33,750	0	0%	0	0%	-45,000
-131,602	-131,108	-116,714	-494	0%	-14,888	-13%		TOTAL ADMINISTRATIVE & O	-1,496,368	-1,356,430	-1,414,961	-139,938	-10%	-81,407	-6%	-1,834,608
-491,044	-419,811	-418,095	-71,233	-17%	-72,949	-17%		TOTAL OPERATING EXPENSES	-3,947,463	-3,670,507	-3,950,188	-276,956	-8%	2,725	0%	-4,864,000
-1,428,204	-1,398,080	-1,332,406	-30,124	-2%	-95,797	-7%		TOTAL PAYROLL AND OPERAT	-13,275,937	-13,072,494	-13,058,386	-203,443	-2%	-217,551	-2%	-17,025,000
-521,665	-670,000	-572,802	148,335	22%	51,137	9%		N O R 1, before OH	-3,969,236	-4,019,000	-3,152,952	49,764	1%	-816,284	-26%	-6,085,000
-521,665	-670,000	-572,802	148,335	22%	51,137	9%		N O R 2, after OH	-3,969,236	-4,019,000	-3,152,952	49,764	1%	-816,284	-26%	-6,085,000
-1,561,649	-1,533,000	-1,463,654	-28,649	-2%	-97,995	-7%		T O C	-14,519,519	-14,328,000	-14,420,238	-191,519	-1%	-99,280	-1%	-18,545,000
-66.6%	-56.3%	-60.9%	-10.3%	-18.3%	-05.7%	-09.4%		REV to TOC (CRR%)	-72.7%	-72.0%	-78.1%	-00.7%	-01.0%	05.5%	07.0%	-67.2%
670,000	670,000	632,000	0	0%	38,000	6%		Assessment Revenue, Operati	4,019,000	4,019,000	4,241,000	0	0%	-222,000	-5%	6,085,000
148,335	0	59,198	148,335	0%	89,137	151%		NOR AFTER Assessment Reve	49,764	0	1,088,048	49,764	0%	-1,038,284	-95%	0