



Tahoe Donner Association

Finance Reports

October 2018

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: November 16, 2018
Re: **October 2018 Financial Results**



4 Financial Keynotes:

1. October results: Revenue of \$464,000 was favorable to Budget \$24,000/5%, NOR Loss of \$867,000 was unfavorable to Budget \$23,000.
2. YTD results: Revenue of \$11 million is favorable to Budget \$265,000/2%, NOR Loss of \$4.8 million is favorable to Budget \$27,000.
3. Operating Fund Members' Equity balance of \$1.8 million is \$572,000 over the policy peg balance.
4. Item 3 above is post-October 27, 2018 board approved \$500,000 transfer of members equity from Operating Fund to Replacement Reserve Fund.

Month - October

Month financials for the Association indicate that net operating results (before assessment revenues) for the month was a loss of (\$867,000) which was unfavorable to budget by \$23,000/3%. Month's operating revenues of \$464,000 were \$24,000/5% favorable to budget and total expenses of \$1,331,000 were \$47,000/4% unfavorable to budget. Compared to last year same month, revenues are down \$49,000/10% and NOR is unfavorable \$150,000/21%.

Year to Date -

YTD financials for the Association indicate that net operating results (before assessment revenues) is a loss of (\$4,836,000) which is favorable to budget by \$27,000/1%. YTD operating revenues of \$11,014,000 are \$265,000/2% favorable to budget and total expenses of \$15,850,000 are \$238,000/2% unfavorable to budget. Compared to last year to date, revenues are down \$766,000/7%, expenses are up unfavorably \$200,000/1% and resulting NOR is unfavorable \$966,000/25%. There was nominal natural snowfall in December 2017, or in January and February 2018, and Downhill Ski primarily operated the Snowbird lift due to snowmaking efforts.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Overall Operating Conditions

January experienced a severe drought with virtually no snowfall. January 2017 experienced record snowfalls and rain events, with the MLKing holiday good ski conditions with record revenues. **February** the drought continued, with cross country ski closing 2/5/2018, reopening on the 23rd. Downhill ski's snowmaking snow held up, despite the above average warm temps. **March** was an extreme weather month with significant storm events throughout the month insuring sufficient snow for the duration of the season. **April** saw heavy rains early in the month forcing the closure of XC for the season on 4/7/18, however conditions throughout the rest of the month allowed downhill to operate through 4/15/18. **May** was normal weather month with cooler/wet Memorial holiday weekend, and last year warm clear holiday weekend. **June** saw below average temps and windy conditions the first half of the month, impacting some operations. **July** and **August** weather was average, with some smoky conditions impacting golf. **September** weather conditions were primarily warm and summerlike with minimal impacts to operations. **October** had cool, wet weather in the beginning of the month, which negatively affected golf operations.

SIERRA NEVADA SNOWPACK IMPROVES TO 93 PERCENT OF AVERAGE IN MARCH 2018

KELSEY LONGERBEAM / NEVADA APPEAL APRIL 5, 2018

MT. ROSE — **MARCH 2018 WILL GO DOWN AS THE FOURTH LARGEST MARCH SNOW TOTAL SINCE 1980.**

The snowfall amount was confirmed Monday from measuring the snowpack with Jeff Anderson, hydrologist for the Natural Resources Conservation Services.

Monday's snowpack data was 101 measured inches of snow depth and 34.2 inches of water content, which is 93 percent of the median amount. For the Carson Basin, snowpack on March 1 was at 36 percent of median spring peak amount, and increased by 46 percent to 82 percent median spring peak by April 1. "So if you melt down all these inches of snow, you'd be standing in almost 3 feet of water," Anderson said on a sunny spring day. "We definitely had a miracle March. Just last month, on March 1, the snowpack here at Mt. Rose was only 48 percent of the median peak, so it almost doubled in one month."

The term "Miracle March" comes from when there's a dry winter with little snow up until March 1, and then March comes in and the snowfall totals increase. The classic example for this is 1991. Snowpacks in the Sierra were just 15 percent of the normal peak on March 1, 1991, and increased by 70 percent by April 1. This year had similar numbers to 1991. Snowpacks in the basins were 32 percent of the median peak on March 1 and increased to 77 percent by April 1.

The biggest recorded Miracle March was in 1995 with a snow water increase of 27.5 inches. That year there was a 60-70 percent increase.

<https://www.tahodailytribune.com/news/local/sierra-nevada-snowpack-improves-to-93-percent-of-average-in-march-2018/>

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$2,354,000 were unfavorable \$70,000/3% to budget and unfavorable \$768,000/25% to prior year. YTD total expenses of \$2,069,000 were unfavorable \$112k/6% to budget and favorable \$250k/11% to prior year. YTD NOR of \$285,000 is unfavorable \$182k/39% to budget and unfavorable \$518k/65% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue.

Cross Country Ski. YTD revenues of \$634,000 were unfavorable \$86k/12% to budget and unfavorable \$277k/30% to prior year. YTD NOR of \$114,000 is unfavorable \$7k/6% to budget and unfavorable \$117k/51% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18.

The Lodge. YTD revenues of \$2,169,000 were favorable \$199k/10% to budget and favorable \$16k/1% to prior year. YTD NOR of \$76,000 is favorable \$177k/175% to budget and favorable \$87k/778% to prior year. YTD cogs of 28% compares to budget 31% and prior year 30%.

Pizza. YTD revenues of \$520,000 are favorable \$67k/15% to budget and favorable \$67k/15% to prior year. YTD NOR loss of (\$49,000) is unfavorable \$2k/5% to budget and favorable \$3k/5% to prior year. YTD cogs of 29% compares to budget 30% and prior year 32%.

Alder Creek Café. YTD revenues of \$286,000 are favorable \$6k/2% to budget and unfavorable \$59k/17% to prior year. YTD total expenses of \$392,000 are unfavorable \$24k/7% to budget and favorable \$41k/9% to prior year. YTD NOR loss of (\$106,000) is unfavorable \$19k to budget and unfavorable \$18k to prior year. YTD cogs of 36% compares to budget 35% and prior year 36%.

Other

a) Season Pass Products

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

Golf 2018 pass/packs sold as of 9/19/2018, \$247,000/356 versus prior year \$217,000/295 passes/packs. Revenue up \$30,000/14% and passes/packs sold up 61/21%.

Winter 18/19 passes sold as of 10/24/2018, \$179,000/648 versus prior year \$140,000/618 passes. Revenue up \$39,000/28% and passes sold up 30/5%. Passes went on sale 5/1/18 versus 3/1/17.

b) Recreation Fee. New cycle started 5/1/2018.

- 10/31/2018 – **2018/2019** – sold 4,444, revenues of \$1,046,000, (vs py; volume up 2%, revenue up 1%)
- 10/31/2017 – 2017/2018 – sold 4,337, revenues of \$1,036,000

- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 10/31/xx:	as of 09/31/xx:
10/31/18 - 2018 31 or 0.5% of units	09/30/18 - 2018 38 or 0.6% of units
10/31/17 - 2017 31 or 0.5% of units	09/30/17 - 2017 37 or 0.6% of units
10/31/16 - 2016 44 or 0.7% of units	09/30/16 - 2016 48 or 0.7% of units
10/31/15 - 2015 46 or 0.7% of units	09/30/15 - 2015 50 or 0.8% of units

as of 08/31/xx:	as of 07/31/xx:
08/31/18 - 2018 46 or 0.7% of units	07/31/18 - 2018 51 or 0.8% of units
08/31/17 - 2017 47 or 0.7% of units	07/31/17 - 2017 53 or 0.8% of units
08/31/16 - 2016 54 or 0.8% of units	07/31/16 - 2016 61 or 0.9% of units
08/31/15 - 2015 54 or 0.8% of units	07/31/15 - 2015 61 or 0.9% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Trout Creek Recreation Center

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
Jan-Jul16	95,619	17,203	18%							\$ 78,398
Jan-Jul17	87,271	18,559	21%							\$ 86,308
Jan-Jul18	84,923	14,138	17%	5,585	7%	40%	8,553	10%	60%	\$ 88,870
Aug16	19,230	4,320	22%							\$ 31,174
Aug17	17,717	4,005	23%							\$ 27,842
Aug18	17,184	3,796	22%	1,309	8%	34%	2,487	14%	66%	\$ 38,970
Sep16	9,985	1,262	13%							\$ 9,400
Sep17	10,841	1,639	15%							\$ 11,580
Sep18	9,704	1,302	13%	618	6%	47%	684	7%	53%	\$ 12,904
Oct16	8,032	475	6%							\$ 3,678
Oct17	8,109	540	7%							\$ 4,240
Oct18	8,208	457	6%	257			200			\$ 4,316
YTD Oct16	132,866	23,260	18%							\$ 171,674
YTD Oct17	123,082	25,165	20%							\$ 178,358
YTD Oct18	120,019	19,693	16%	7,769	6%	39%	11,924	10%	61%	\$ 200,850
2018/day 304	395	65		26			39			\$ 661

Beach Club Marina

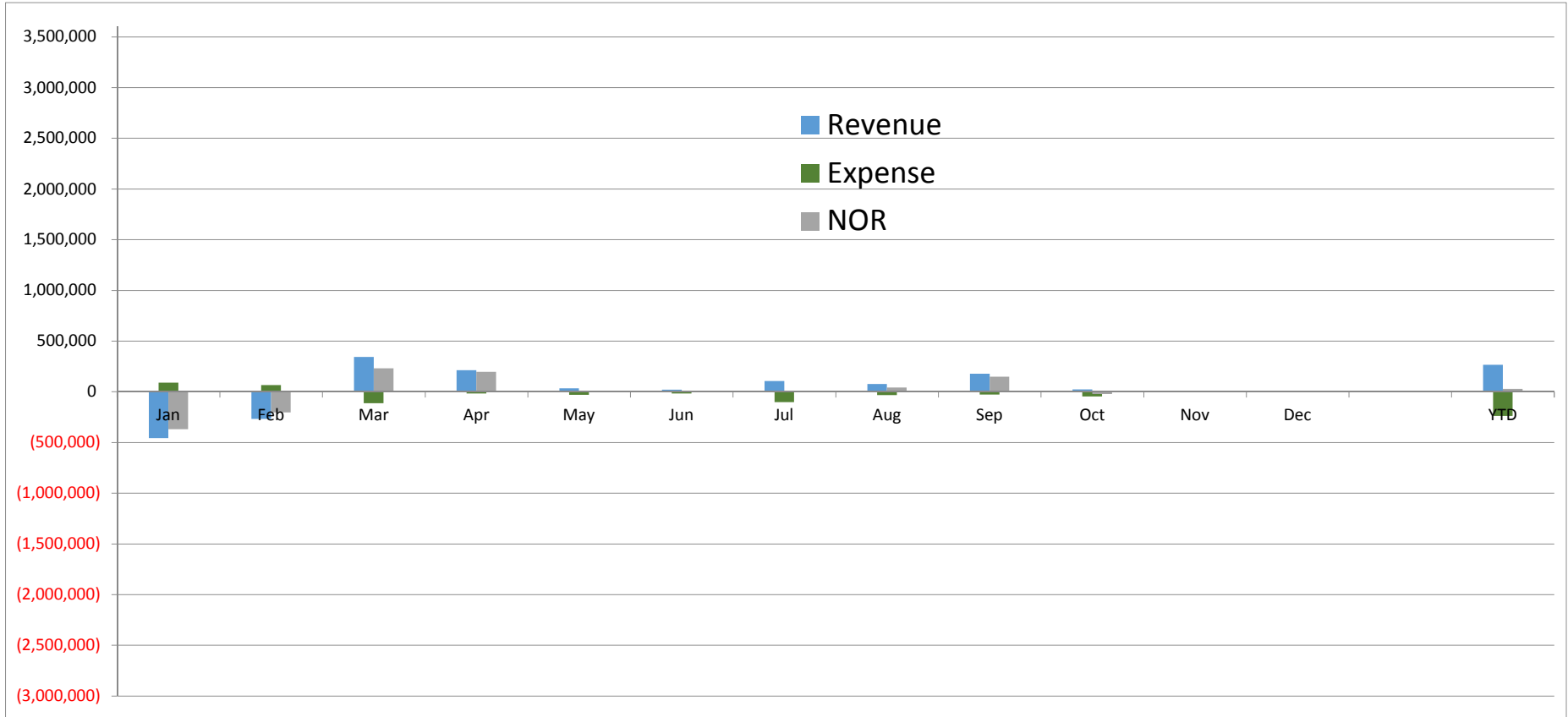
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May-Jun16	7,700	2,339	30%							\$ 19,726
May-Jun17	8,476	2,636	31%							\$ 21,034
May-Jun18	7,773	2,361	30%	1,387	18%	59%	974	13%	41%	\$ 23,848
Jul16	16,599	6,755	41%							\$ 53,428
Jul17	19,560	8,608	44%							\$ 68,520
Jul18	18,732	7,726	41%	4,191	22%	54%	3,535	19%	46%	\$ 75,274
Aug16	12,080	4,533	38%							\$ 35,844
Aug17	11,157	4,721	42%							\$ 37,706
Aug18	11,197	4,224	38%	1,939	17%	46%	2,285	20%	54%	\$ 42,612
Sep16	3,332	927	28%							\$ 7,308
Sep17	4,386	1,718	39%							\$ 13,626
Sep18	4,065	1,229	30%	734	18%	60%	495	12%	40%	\$ 11,944
Oct16	32	1	3%							\$ 8
Oct17	208	37	18%							\$ 290
Oct18	85	-	0%	-			-			\$ -
YTD Oct16	39,743	14,555	37%							\$ 116,314
YTD Oct17	43,787	20,051	46%							\$ 141,176
YTD Oct18	41,852	15,540	37%	8,251	20%	53%	7,289	17%	47%	\$ 153,678
2018/day 129	324	120		64			57			\$ 1,191
<i>opend May 25</i>		YTD								

Tahoe Donner Association

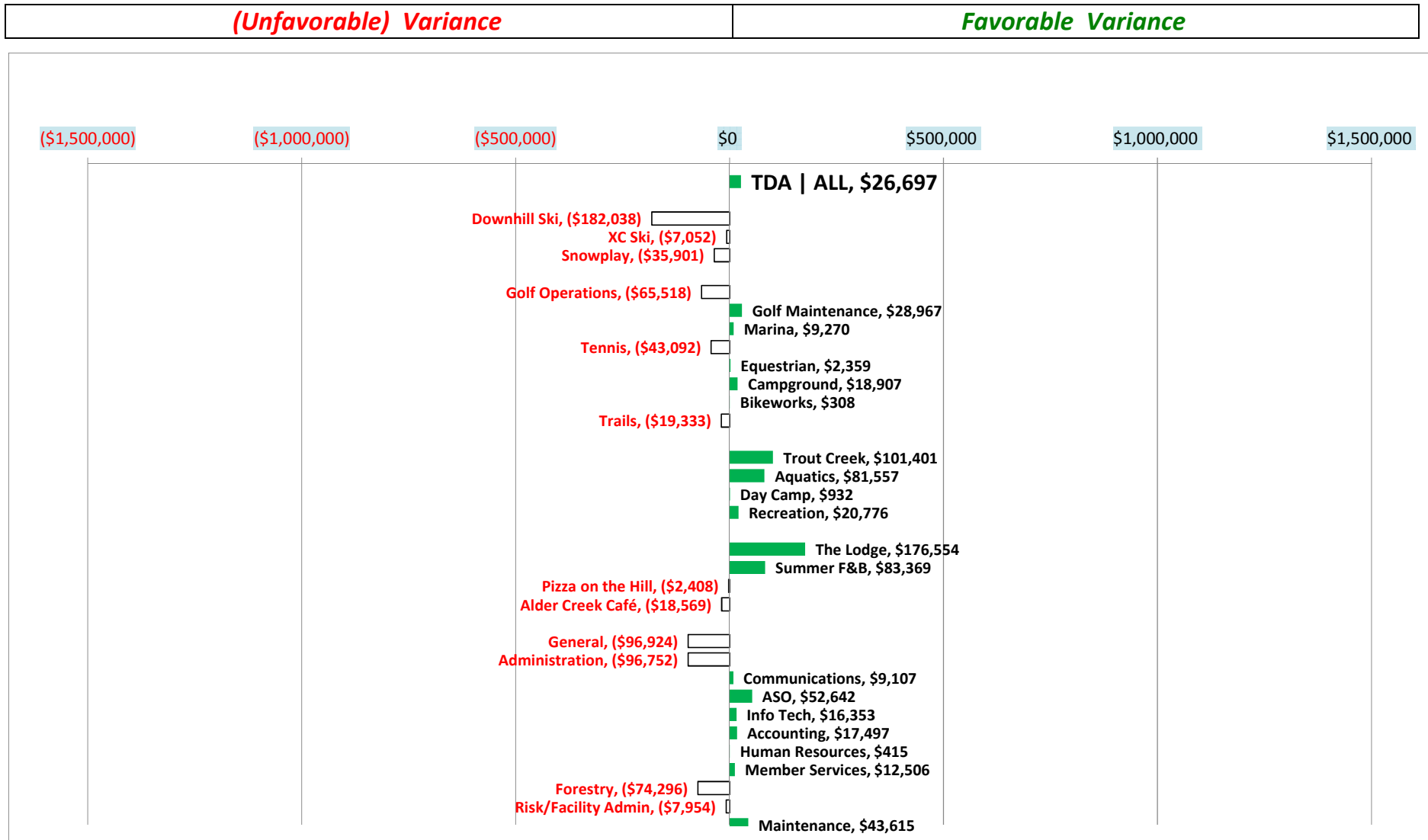
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the ten months ending October 2018

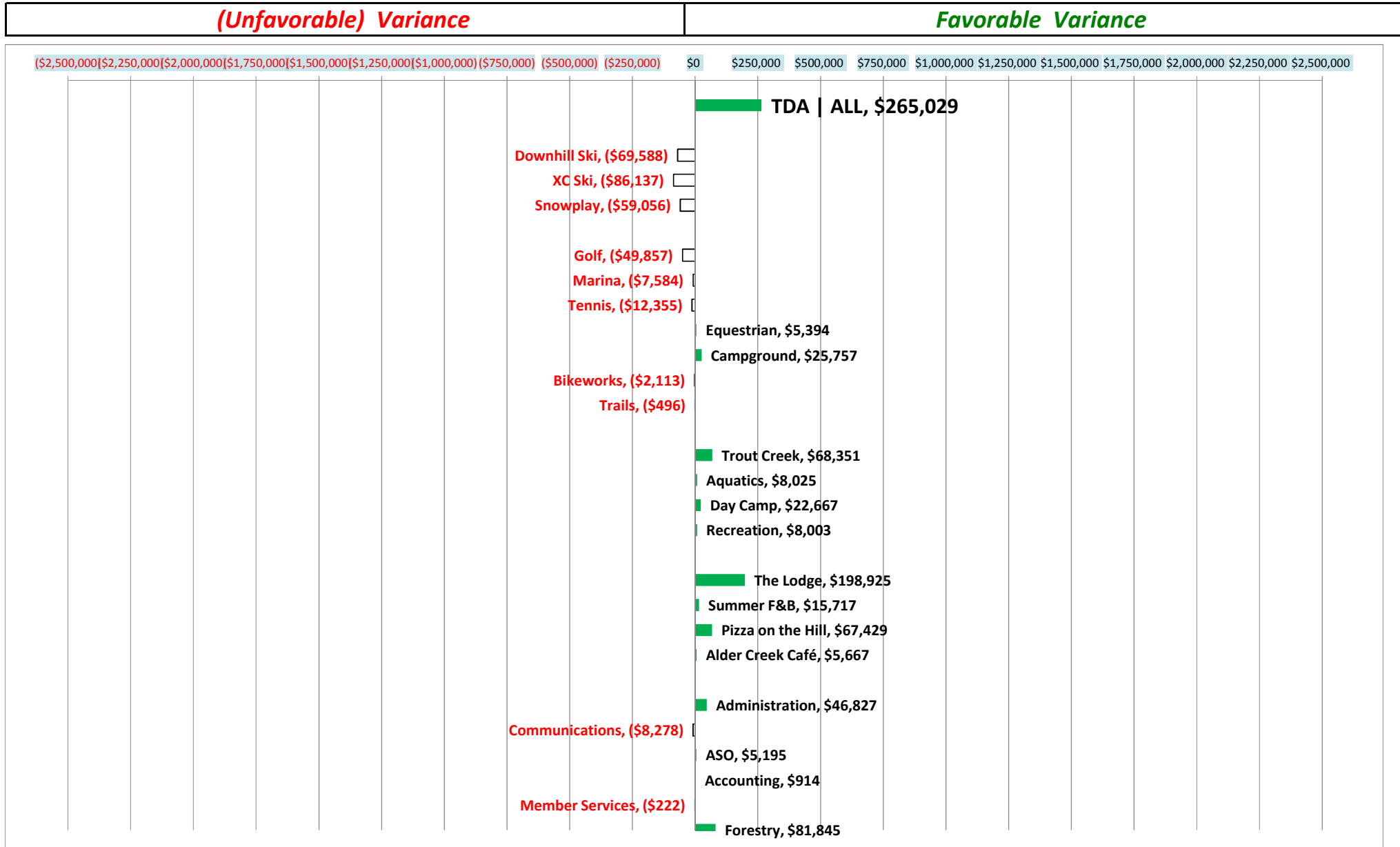
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	(458,790)	(268,828)	343,492	212,358	34,273	20,899	104,520	76,375	176,983	23,746	0	0	265,029
Expense	89,073	64,254	(114,197)	(17,486)	(30,865)	(16,480)	(102,512)	(34,658)	(28,649)	(46,814)	0	0	(238,333)
NOR	(369,717)	(204,574)	229,295	194,872	3,409	4,419	2,008	41,717	148,335	(23,068)	0	0	26,697



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)
 Year to Date **October 2018**



Tahoe Donner Association Operating Revenue Variances Report Year to Date October 2018



Tahoe Donner Association
Net Operating Results (NOR) Variances Report (operating revenue - operating costs = NOR)

Year to Date October 2018

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

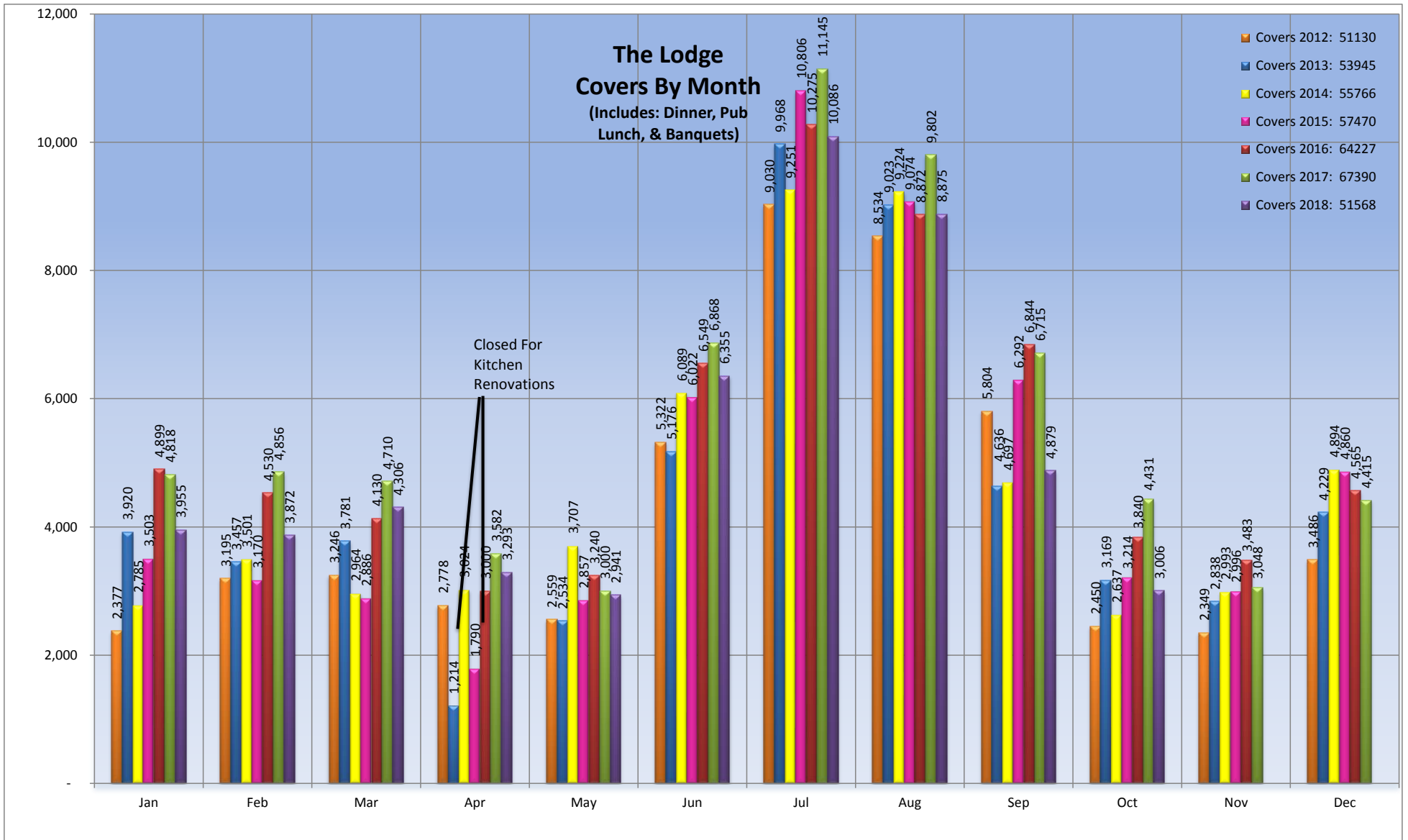
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (369,717)	\$ (204,574)	\$ 229,295	\$ 194,872	\$ 3,409	\$ 4,419	\$ 2,008	\$ 41,717	\$ 148,335	\$ (23,068)	\$ -	\$ -	\$ 26,697
Downhill Ski	(282,324)	(119,247)	125,316	99,089	(4,046)	11,402	812	(5,652)	(7,255)	(132)	-	-	(182,038)
XC Ski	(34,019)	(73,347)	72,929	35,086	(3,582)	(6,334)	6,015	7,385	656	(11,841)	-	-	(7,052)
Snowplay	(30,424)	(28,244)	33,623	(10,429)	(451)	(1,025)	(8)	1,067	(72)	61	-	-	(35,901)
Golf Operations	322	(1,160)	(312)	2,056	3,609	3,754	(32,246)	(25,857)	4,099	(19,782)	-	-	(65,518)
Golf Maintenance	8,907	14,268	4,916	2,595	8,267	(9,017)	1,430	(7,254)	8,268	(3,412)	-	-	28,967
Marina	(121)	(629)	(300)	(3,532)	(3,210)	409	13,473	(3,408)	6,750	(161)	-	-	9,270
Tennis	(24)	(375)	(360)	(40,844)	1,885	(868)	(141)	370	(3,538)	803	-	-	(43,092)
Equestrian	(1,057)	(1,092)	(134)	(3,046)	3,687	5,901	3,797	(3,801)	5,621	(7,518)	-	-	2,359
Campground	(29)	(45)	164	193	(412)	744	6,602	8,350	4,531	(1,192)	-	-	18,907
Bikeworks	-	(58)	-	175	(1,055)	3,449	1,967	(4,233)	1,917	(1,853)	-	-	308
Trails	41	(426)	(707)	257	(2,684)	(1,449)	(8,401)	3,811	1,230	(11,006)	-	-	(19,333)
Trout Creek	4,629	(5,143)	3,914	69,810	(2,094)	6,792	5,569	4,442	11,790	1,691	-	-	101,401
Aquatics	2,649	3,285	(990)	24,315	10,483	6,904	6,774	12,274	9,042	6,821	-	-	81,557
Day Camp	(9)	(8)	(60)	37	4,637	(2,321)	(3,704)	1,778	1,244	(661)	-	-	932
Recreation	4,432	2,344	3,998	3,997	3,874	(2,018)	(18,599)	10,970	2,511	9,267	-	-	20,776
The Lodge	(16,319)	(13,185)	(6,819)	6,063	8,399	38,792	52,404	47,350	47,394	12,474	-	-	176,554
Summer F&B	125	148	188	280	10,832	17,269	21,562	13,189	14,752	5,024	-	-	83,369
Pizza on the Hill	(2,036)	(2,658)	1,486	1,892	(5,085)	(1,120)	9,482	(116)	(9,339)	5,085	-	-	(2,408)
Alder Creek Café	(11,927)	(8,851)	2,173	353	4,797	(7,966)	(3,962)	(2,285)	6,011	3,088	-	-	(18,569)
General	11,671	4,706	(19,554)	(28,677)	(18,191)	(28,841)	(4,481)	(7,933)	11,528	(17,151)	-	-	(96,924)
Administration	7,226	1,606	9,391	13,578	(14,444)	(12,606)	(95,843)	(30,680)	8,557	16,465	-	-	(96,752)
Communications	(1,549)	(4,040)	(7,853)	2,221	13,378	(879)	843	6,954	(162)	194	-	-	9,107
ASO	(1,344)	6,463	1,848	(971)	6,734	8,887	8,223	7,896	9,072	5,835	-	-	52,642
Info Tech	(2,633)	(422)	(355)	3,410	(3,977)	(3,577)	10,162	3,406	6,296	4,044	-	-	16,353
Accounting	(7,641)	7,043	3,124	(4,376)	604	2,997	1,651	5,328	5,720	3,049	-	-	17,497
Human Resources	(5,507)	4,777	(5,592)	2,420	1,939	(2,286)	116	(354)	4,776	125	-	-	415
Member Services	3,330	1,826	(945)	(5,112)	(571)	4,677	6,994	3,019	(1,130)	418	-	-	12,506
Forestry	(5,378)	(2,962)	5,332	7,837	(19,926)	(24,091)	4,697	(15,491)	(10,456)	(13,857)	-	-	(74,296)
Risk/Facility Admin	(8,046)	(769)	(5,170)	6,353	4,031	(2,677)	4,228	2,142	(1,529)	(6,517)	-	-	(7,954)
Maintenance	(2,662)	11,621	10,043	9,844	(4,016)	(480)	2,595	9,050	10,049	(2,429)	-	-	43,615

Tahoe Donner Association
Operating Revenue Variances Report

Year to Date October 2018

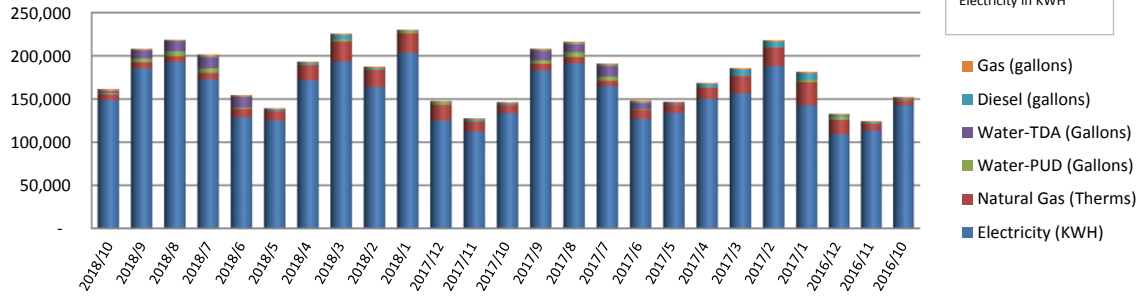
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ (458,790)	\$ (268,828)	\$ 343,492	\$ 212,358	\$ 34,273	\$ 20,899	\$ 104,520	\$ 76,375	\$ 176,983	\$ 23,746	\$ -	\$ -	\$ 265,029
Downhill Ski	(301,524)	(84,702)	184,343	128,813	308	563	450	-	1,088	1,075	-	-	(69,588)
XC Ski	(90,189)	(128,068)	93,583	37,716	201	-	-	-	-	620	-	-	(86,137)
Snowplay	(41,171)	(28,799)	27,460	(16,546)	-	-	-	-	-	-	-	-	(59,056)
Golf	(425)	(317)	(446)	1,213	5,299	5,471	(24,287)	(19,261)	6,644	(23,748)	-	-	(49,857)
Marina	-	-	-	(3,327)	(5,012)	(7,297)	11,618	(12,447)	8,636	244	-	-	(7,584)
Tennis	-	-	-	(39,708)	(1,795)	6,672	6,836	7,530	5,586	2,524	-	-	(12,355)
Equestrian	-	-	-	15	196	5,073	2,622	(3,857)	977	369	-	-	5,394
Campground	-	-	-	-	-	3,443	8,065	8,976	5,273	-	-	-	25,757
Bikeworks	-	-	-	3,881	(2,272)	2,438	650	(3,444)	(2,467)	(899)	-	-	(2,113)
Trails	-	-	-	-	15	(175)	(111)	(226)	(31)	32	-	-	(496)
Trout Creek	4,726	(3,028)	(95)	58,592	(3,634)	868	4,245	3,367	1,389	1,921	-	-	68,351
Aquatics	-	-	24	21,078	(1,788)	(2,744)	(4,724)	(4,034)	213	-	-	-	8,025
Day Camp	-	-	-	15	240	924	5,480	15,398	610	-	-	-	22,667
Recreation	(400)	(400)	(300)	(15)	(700)	(1,597)	(813)	399	(1,050)	12,879	-	-	8,003
The Lodge	(8,715)	(12,315)	16,148	19,069	2,458	22,130	41,782	48,054	54,711	15,603	-	-	198,925
Summer F&B	-	-	-	-	(3,194)	4,531	9,948	1,952	7,668	(5,189)	-	-	15,717
Pizza on the Hill	1,870	5,829	9,511	1,993	3,181	1,146	22,418	22,750	(6,181)	4,911	-	-	67,429
Alder Creek Café	(14,650)	(13,510)	14,966	1,270	1,973	(2,970)	(3,464)	(128)	15,596	6,584	-	-	5,667
Administration	2,205	842	6,872	4,628	18,376	(15,204)	6,178	6,975	7,824	8,131	-	-	46,827
Communications	(5,881)	(5,732)	(7,140)	(2,834)	21,781	(3,423)	(3,049)	-	-	(2,000)	-	-	(8,278)
ASO	(4,557)	1,706	(1,173)	(3,958)	(1,911)	862	3,739	4,304	5,259	924	-	-	5,195
Accounting	56	4	87	140	(4)	14	63	155	(10)	410	-	-	914
Member Services	(135)	(339)	(349)	325	105	526	406	(88)	(606)	(67)	-	-	(222)
Forestry	-	-	-	-	450	(350)	16,468	-	65,854	(577)	-	-	81,845



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25 Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

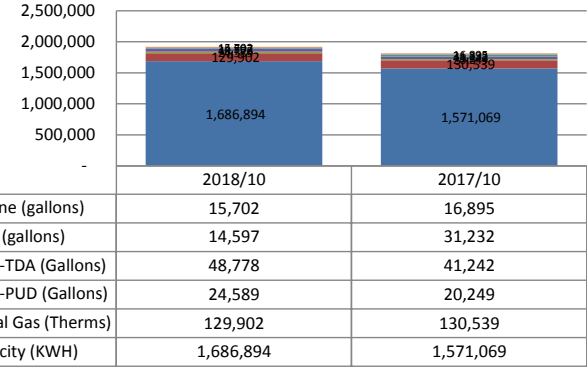
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2018 10

▲ ▼ ▲ ▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.39 26% 4%	\$3.80 27% 3%	\$3.16 22% 10%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

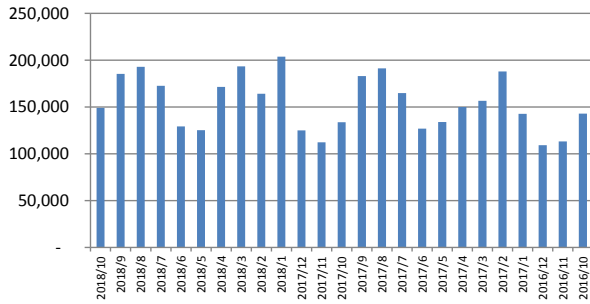


Data Available thru (yyyy/mm) - 2018/10

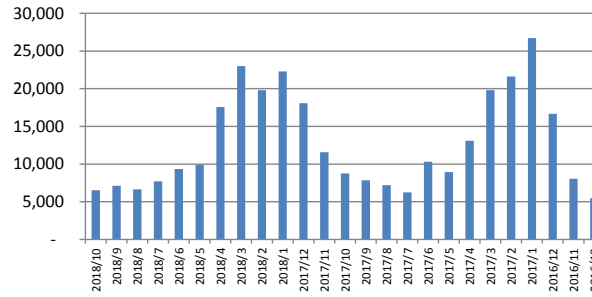
This Report is volumes not dollars

Note the scale varies with each Chart presented.

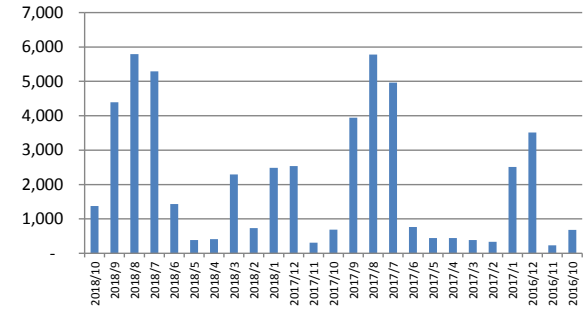
Electricity (KWH)



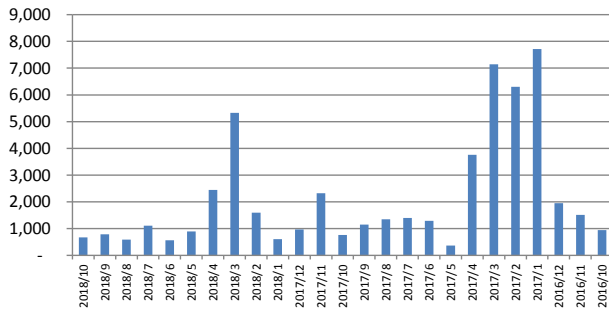
Natural Gas (Therms)



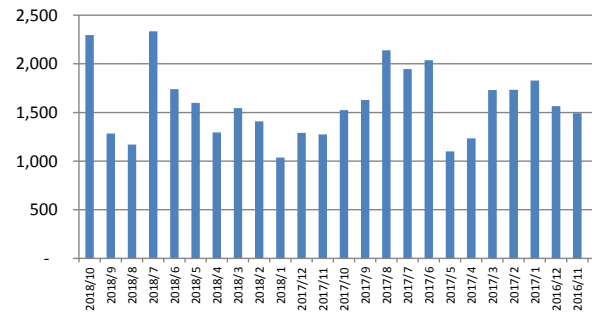
Water-PUD (000 Gallons)



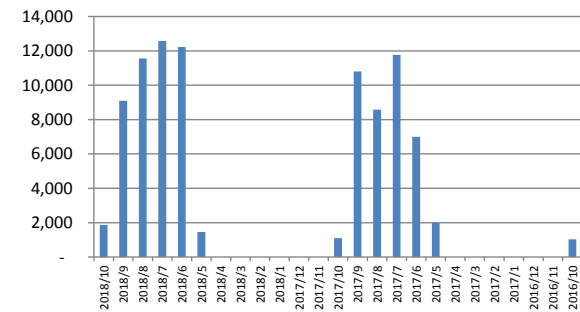
Diesel (gallons)



Gasoline (gallons)



Water-TDA (000 Gallons)

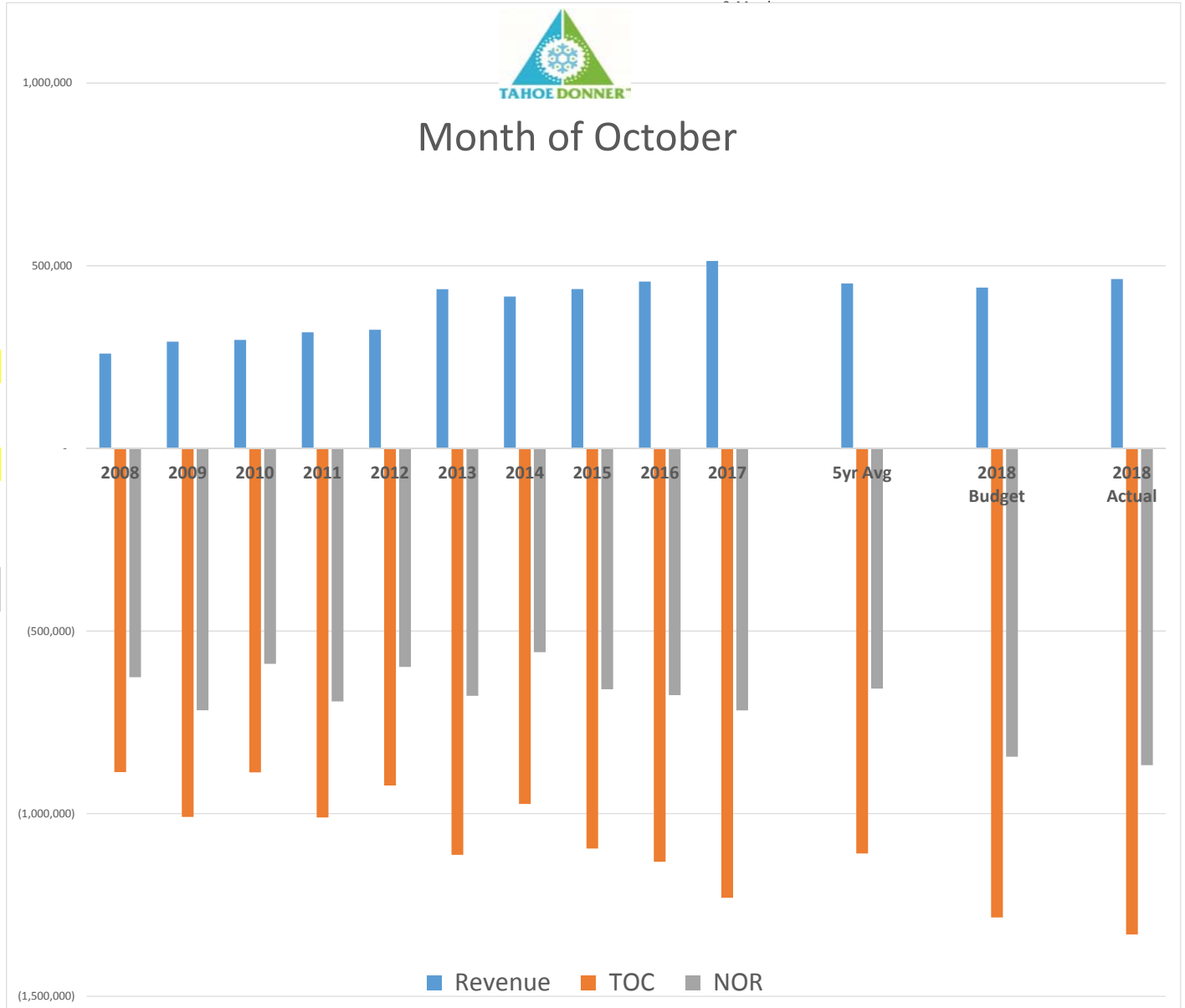




Month of October

	Revenue	TOC	NOR
2008	259,702	(885,968)	(626,266)
2009	292,030	(1,008,824)	(716,795)
2010	296,982	(886,622)	(589,641)
2011	317,860	(1,010,207)	(692,347)
2012	324,709	(922,695)	(597,986)
2013	435,831	(1,112,876)	(677,045)
2014	415,638	(973,211)	(557,572)
2015	436,015	(1,095,197)	(659,182)
2016	456,612	(1,131,895)	(675,283)
2017	513,052	(1,230,152)	(717,100)
5yr Avg	451,429	(1,108,666)	(657,237)
2018 Budget	440,000	(1,284,000)	(844,000)
2018 Actual	463,746	(1,330,814)	(867,068)
Var to Bdg	23,746 5%	(46,814) -4%	(23,067) -3%
Var to PY	(49,306) -10%	(100,662) -8%	(149,967) -21%

PY Records
 New Record(s) *if applicable*



**Tahoe Donner Association
Visitation Report
for the month of October 2018**

Month			Department				Year to Date				ANNUAL BUDGET				
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,880	9,000	9,350	880	10%	530	6%	Private Amenities	186,395	189,200	192,459	(2,805)	-1%	(6,064)	-3%	210,800
8,391	8,000	8,122	391	5%	269	3%	Trout Creek Rec Ctr	120,202	125,400	125,095	(5,198)	-4%	(4,893)	-4%	147,000
85	100	208	(15)	-15%	(123)	-59%	Beach Club Marina	41,852	41,600	44,059	252	1%	(2,207)	-5%	41,600
1,404	900	1,020	504	56%	384	38%	Tennis Center	19,531	17,500	18,675	2,031	12%	856	5%	17,500
-	-	-	-	0%	-	0%	Day Camps	4,810	4,700	4,630	110	2%	180	4%	4,700
8,327	9,253	11,218	(926)	-10%	(2,891)	-26%	Public Amenities	210,270	223,648	245,435	(13,378)	-6%	(35,165)	-14%	259,960
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	28,594	30,800	41,637	(2,206)	-7%	(13,043)	-31%	40,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	14,866	18,000	21,799	(3,134)	-17%	(6,933)	-32%	22,300
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	8,634	13,895	15,295	(5,261)	-38%	(6,661)	-44%	20,000
914	1,200	1,309	(286)	-24%	(395)	-30%	Golf Rounds	17,276	19,200	17,010	(1,924)	-10%	266	2%	19,200
-	-	-	-	0%	-	0%	Campground Campers	2,096	1,700	1,681	396	23%	415	25%	1,700
1	-	27	1	0%	(26)	-96%	Equestrian Visitors	4,048	5,000	4,524	(952)	-19%	(476)	-11%	5,000
52	55	61	(3)	-5%	(9)	-15%	Bikeworks Rentals	2,471	2,060	1,983	411	20%	488	25%	2,060
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
2,609	3,340	4,431	(731)	-22%	(1,822)	-41%	The Lodge Covers	44,525	47,245	52,751	(2,720)	-6%	(8,226)	-16%	54,700
254	740	699	(486)	-66%	(445)	-64%	Summer Food and Bev	18,127	20,000	17,841	(1,873)	-9%	286	2%	20,000
2,199	2,375	2,721	(176)	-7%	(522)	-19%	Pizza on the Hill Covers	42,496	37,708	36,284	4,788	13%	6,212	17%	43,700
2,298	1,543	1,970	755	49%	328	17%	Alder Creek Café Covers	27,137	28,040	34,630	(903)	-3%	(7,493)	-22%	31,300
18,207	18,253	20,568	(46)	0%	(2,361)	-11%	Amenities Total	396,665	412,848	437,894	(16,183)	-4%	(41,229)	-9%	470,760
-	-	-	-	0%	-	0%	HOA & Amenities Support Services	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Architectural Standards	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
 Financial Highlights
 for the Month of October 2018
 variances presented as | Favorable Unfavorable
 11/16/2018

Revenue \$ 463,700 | 23,700 / 5% to Budget
 | -49,300 / -10% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-23,700	-29%	Golf. Access down due to cold, wet weather the first weekend of October.
r2	15,600	11%	The Lodge. Continuation of strong banquet sales, compares favorably to PY by \$14k/19%.
r3	12,900	119%	Recreation. Strong turnout for Fall Festival combined with the recognition of sponsorship revenue.
r4	8,100	81%	Administration. Interest up \$3k, transfer fees up \$4k. Compares respectively to PY by \$2k and \$1k.
r5	6,600	43%	Alder Creek Café. Increase in banquets and general business. Up \$2k/12% to PY.
r6	-5,200	-58%	Summer F&B. Impacted by incimate weather in early October.
r7	4,900	17%	POTH. Benefitting from Fall Festival. Compares negatively to PY by \$2k/6%
r8	2,500	17%	Tennis. Lesson revenue up \$2k. Compares negatively to PY by \$2k/2%.
r9			
r10	2,000	-	all other variances, net
tl	23,700	5%	

Expense \$ 1,330,800 | -46,800 / -4% to Budget
 | -100,700 / -8% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-17,200	-24%	General. Timing variances between months.
e2	-13,300	-14%	Forestry. Timing variances between months.
e3	-12,500	-53%	Cross Country. Timing of snowcat maintenance. Snowmobile maintenance up \$3k.
e4	-11,000	-109%	Trails. End of season timing variances between months.
e5	10,200	34%	Summer F&B. Decreased revenue/volume decreases cost of goods sold and payroll to service.
e6	8,300	11%	Administration. Payroll savings of \$7k/12%.
e7	-7,900	-36%	Equestrian. Disposal fees up \$3k (timing between months). All other variances net.
e8	6,800	55%	Aquatics. \$2k decrease in repair and maintenance due to closure. All other variances timing between months.
e9	-6,500	-23%	Risk & Facility Admin. Payroll unfavorable to budget by \$8k/31%. Compares negatively to PY by \$6k/22%.
e10	-3,700	-	all other variances, net (primarily timing variances between months)
tl	-46,800	-4%	

(46,800) Expense Variances to BDG co-wide recap

5,400	7%	Cogs
-34,700	-5%	Payroll Direct
22,600	-12%	Payroll Burden
-40,100	-12%	Expenses

(100,700) Expense Variances to Prior Year, co-wide

13,300	16%	Cogs
-29,500	-4%	Payroll Direct
-18,400	-12%	Payroll Burden
-66,100	-20%	Expenses

NOR \$ (867,100) | -23,100 / -3% to Budget
 | -150,000 / -21% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date October 2018 {10 of 12 months }

variances presented as | Favorable -Unfavorable

11/16/2018

Revenue \$ 11,014,000 | 265,000 / 2% to Budget
| -766,300 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

r1	198,900	10%	The Lodge. Benefiting from strong banquet sales, up \$137k/33% to budget. Overall revenue up \$20k/1% to PY.
r2	-86,100	-12%	Cross Country Ski. Access down \$11k/2% to budget. Lessons and rentals unfavorable \$86k/39% to budget. Unseasonably dry conditions through February resulting in limited operations. Season ending early in April due to rain resulting in loss of terrain.
r3	81,800	1637%	Forestry. Combination of recognition of Calfire Grants and timber sales.
r4	-69,600	-3%	Downhill Ski. Access down \$165k/17% to budget, \$421k/34% to PY. Lessons & Rentals favorable \$89k/9% to budget. Operations significantly impacted by drought conditions, with nearly total reliance on snowmaking. Saw some pickup in revenue with March storms.
r5	68,400	8%	Trout Creek. Benefiting from \$60k re-allocation of 17/18 Recreation Fee.
r6	67,400	15%	Pizza on the Hill. Good momentum throughout winter continuing through summer season.
r7	-59,100	-31%	Snowplay. Access down \$44k/27% to budget. Challenging conditions throughout the season resulting in reduced operations.
r8	-49,900	-4%	Golf. Access and usage down \$99k/12%. Compares favorably \$56k to PY. Lesson and Rental revenue favorable to budget \$52k/28%.
r9	46,800	26%	Administration. Interest income up \$58k to budget, offset by decrease in delinquency fees, lien fees, and late charges.
r10	66,400	-	all other variances, net
tl	265,000	2%	

Expense \$ 15,850,300 | -238,300 / -2% to Budget
| -199,900 / -1% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-156,100	-20%	Forestry. Combination of timing between months and forest management related to work performed for Calfire grants.
e2	-143,600	-23%	Administration. Incentive Program accrual Summer 2018, NOR favorably over budget funding (not in Annual Assessment)
e3	-112,500	-6%	Downhill Ski. Payroll unfavorable to budget \$99k/8%, favorable \$179k/11% pytd.
e4	-96,900	-14%	General. Board expense up \$47k/304% to budget. Legal Services unfavorable to budget \$85k/92%.
e5	79,100	13%	Cross Country. Reduced costs due to limited operations. Down \$161k/24% to PY.
e6	73,500	29%	Aquatics. Mix of payroll savings and timing of other expenses.
e7	-69,800	-14%	Pizza on the Hill. Increased costs with increased volumes/revenues.
e8	67,700	18%	Summer F&B. Payroll savings of \$53k/24%. All other variances net.
e9	47,400	13%	ASO. Payroll savings of \$49k/15%. Position vacancies.
e10	72,900	0%	all other variances, net (mix of timing variances between months and real savings).
tl	-238,300	-2%	

(238,300) Expense Variances to BDG co-wide recap	(199,900) Expense Variances to Prior Year, co-wide
17,400	131,600
1%	9%
Cogs	Cogs
-203,900	-367,000
-3%	-5%
Payroll Direct	Payroll Direct
265,300	98,800
5%	5%
Payroll Burden	Payroll Burden
-317,100	-63,300
-8%	-1%
Expenses	Expenses

NOR \$ (4,836,300) | 26,700 / 1% to Budget
| -966,300 / -25% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of **October 2018**



Total Operating Fund - Month							Component	Amenities - Month					Homeowners Association - Month				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 463,746	\$ 440,000	\$ 513,052	\$ 23,746	5%	\$ (49,306)	-10%	Revenue	\$ 411,226	\$ 16,926	4%	\$ (57,998)	-12%	\$ 52,520	\$ 6,820	15%	\$ 8,692	20%
78,000	78,000	76,000	-	0%	2,000	3%	Recreation Fee	78,000	-	0%	2,000	3%	-	-	0%	-	0%
66,109	81,048	72,578	(14,939)	-18%	(6,469)	-9%	Access & Use Fees	66,109	(14,939)	-18%	(6,469)	-9%	-	-	0%	-	0%
217,244	194,449	254,238	22,795	12%	(36,994)	-15%	Food and Beverage	217,244	22,595	12%	(43,528)	-17%	-	200	-100%	6,534	-100%
13,692	17,300	26,166	(3,608)	-21%	(12,474)	-48%	Retail Product	12,661	(2,839)	-18%	(4,806)	-28%	1,032	(768)	-43%	(7,668)	-88%
25,417	23,203	39,742	2,214	10%	(14,325)	-36%	Lessons & Rentals	25,417	2,214	10%	(14,325)	-36%	-	-	0%	-	0%
63,284	46,000	44,328	17,284	38%	18,956	43%	Other	11,795	9,895	521%	9,130	343%	51,489	7,389	17%	9,826	24%
(67,982)	(73,410)	(81,280)	5,428	7%	13,299	16%	Cost of Goods Sold	(67,982)	5,428	7%	13,299	16%	-	-	0%	-	0%
(701,468)	(666,802)	(671,936)	(34,666)	-5%	(29,532)	-4%	Payroll Direct	(348,182)	(21,201)	-6%	(62,045)	-22%	(353,286)	(13,465)	-4%	32,513	8%
(172,677)	(195,230)	(154,259)	22,554	12%	(18,417)	-12%	Payroll Burden	(90,088)	9,235	9%	(13,018)	-17%	(82,589)	13,318	14%	(5,400)	-7%
(874,144)	(862,032)	(826,195)	(12,112)	-1%	(47,949)	-6%	Payroll Total	(438,270)	(11,966)	-3%	(75,062)	-21%	(435,875)	(147)	0%	27,113	6%
(388,688)	(348,558)	(322,677)	(40,130)	-12%	(66,011)	-20%	Expenses	(197,794)	(23,632)	-14%	(15,918)	-9%	(190,894)	(16,498)	-9%	(50,093)	-36%
(25,446)	(29,828)	(27,998)	4,383	15%	2,553	9%	Personnel Costs	(10,119)	2,574	20%	(223)	-2%	(15,326)	1,809	11%	2,776	15%
(72,001)	(66,385)	(68,783)	(5,616)	-8%	(3,218)	-5%	Utilities	(55,897)	(8,982)	-19%	(8,035)	-17%	(16,104)	3,366	17%	4,817	23%
(12,884)	(8,740)	(7,595)	(4,144)	-47%	(5,289)	-70%	Fuel Costs	(5,978)	(2,578)	-76%	(2,690)	-82%	(6,906)	(1,566)	-29%	(2,599)	-60%
(100,523)	(77,266)	(59,463)	(23,257)	-30%	(41,060)	-69%	Supplies	(63,607)	(20,302)	-47%	(11,403)	-22%	(36,916)	(2,955)	-9%	(29,657)	-40%
(49,080)	(45,790)	(58,272)	(3,290)	-7%	9,193	16%	Repairs & Maintenance	(36,002)	(5,162)	-17%	8,077	18%	(13,077)	1,873	13%	1,116	8%
(12,588)	(12,400)	11,415	(188)	-2%	(24,003)	210%	Forestry Land Maint	(189)	(89)	-89%	(189)	0%	(12,399)	(99)	-1%	(23,814)	209%
(29,500)	(29,200)	(25,200)	(300)	-1%	(4,300)	-17%	Insurance	(15,000)	(300)	-2%	(2,100)	-16%	(14,500)	-	0%	(2,200)	-18%
(22,938)	(23,450)	(20,748)	512	2%	(2,190)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(22,938)	512	2%	(2,190)	-11%
(7,979)	(9,170)	(8,243)	1,191	13%	263	3%	Credit Card Fees	(7,209)	191	3%	422	6%	(771)	999	56%	(159)	-26%
(7,495)	(13,700)	(15,555)	6,205	45%	8,060	52%	Licenses Permits Fees	(1,151)	3,399	75%	8,225	88%	(6,345)	2,805	31%	(165)	-3%
(48,254)	(32,629)	(42,234)	(15,625)	-48%	(6,020)	-14%	All other expenses	(2,641)	7,618	74%	(8,002)	149%	(45,612)	(23,242)	-104%	1,982	4%
\$ (867,067)	\$ (844,000)	\$ (717,100)	\$ (23,067)	3%	\$ (149,967)	21%	Net Operating Result	\$ (292,819)	\$ (13,243)	5%	\$ (135,680)	86%	\$ (574,248)	\$ (9,824)	-2%	\$ (14,287)	-3%
<i>(1,330,814)</i>	<i>(1,284,000)</i>	<i>(1,230,152)</i>	<i>(46,814)</i>	<i>-4%</i>	<i>(100,662)</i>	<i>-8%</i>	<i>Total Operating Costs</i>	<i>(704,045)</i>	<i>(30,169)</i>	<i>-4%</i>	<i>(77,682)</i>	<i>-12%</i>	<i>(626,768)</i>	<i>(16,644)</i>	<i>-3%</i>	<i>(22,980)</i>	<i>-4%</i>
844,000	844,000	780,000	-	0%	64,000	8%	Assessment Revenue						844,000	-	0%	64,000	8%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%	-	0%
844,000	844,000	780,000	-	0%	64,000	8%	Net, Operating Fund Portion						844,000	-	0%	64,000	8%
\$ (23,067)	\$ -	\$ 62,900	\$ (23,067)	NA	\$ (85,967)	-137%	Net Result	\$ (292,819)	\$ (13,243)	5%	\$ (135,680)	86%	\$ 269,752	\$ (9,824)	4%	\$ 49,713	23%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the ten months ending October 2018

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 11,014,029	\$ 10,749,000	\$ 11,780,338	\$ 265,029	2%	\$ (766,309)	-7%	Revenue	\$ 10,317,047	\$ 138,747	1%	\$ (867,245)	-8%	\$ 696,982	\$ 126,282	22%	\$ 100,936	17%
938,610	913,000	924,288	25,610	3%	14,322	2%	Recreation Fee	938,610	25,610	3%	14,322	2%	-	-	0%	-	0%
2,946,413	3,249,598	3,495,922	(303,185)	-9%	(549,509)	-16%	Access & Use Fees	2,946,413	(303,185)	-9%	(549,509)	-16%	-	-	0%	-	0%
3,633,951	3,398,899	3,738,384	235,052	7%	(104,433)	-3%	Food and Beverage	3,641,935	241,236	7%	(102,983)	-3%	(7,985)	(6,185)	344%	(1,451)	22%
451,101	427,700	514,270	23,401	5%	(63,169)	-12%	Retail Product	418,201	5,901	1%	(60,131)	-13%	32,900	17,500	114%	(3,038)	-8%
2,214,603	2,099,703	2,414,852	114,900	5%	(200,249)	-8%	Lessons & Rentals	2,201,953	102,250	5%	(212,899)	-9%	12,650	12,650	0%	12,650	0%
829,352	660,100	692,623	169,252	26%	136,729	20%	Other	169,935	66,935	65%	43,954	35%	659,417	102,317	18%	92,774	16%
(1,311,564)	(1,328,916)	(1,443,133)	17,352	1%	131,569	9%	Cost of Goods Sold	(1,311,564)	17,352	1%	131,569	9%	-	-	0%	-	0%
(8,159,093)	(7,955,194)	(7,792,065)	(203,899)	-3%	(367,028)	-5%	Payroll Direct	(4,838,562)	(45,334)	-1%	25,682	1%	(3,320,531)	(158,565)	-5%	(392,710)	-13%
(2,043,525)	(2,308,825)	(2,142,327)	265,300	11%	98,803	5%	Payroll Burden	(1,232,770)	143,273	10%	176,548	13%	(810,754)	122,028	13%	(77,745)	-11%
(10,202,618)	(10,264,019)	(9,934,392)	61,401	1%	(268,225)	-3%	Payroll Total	(6,071,332)	97,939	2%	202,230	3%	(4,131,285)	(36,537)	-1%	(470,455)	-13%
(4,336,151)	(4,019,065)	(4,272,865)	(317,086)	-8%	(63,286)	-1%	Expenses	(2,481,937)	(103,550)	-4%	(18,674)	-1%	(1,854,214)	(213,536)	-13%	(44,612)	-2%
(328,975)	(341,882)	(361,717)	12,907	4%	32,742	9%	Personnel Costs	(197,160)	21,747	10%	4,103	2%	(131,815)	(8,840)	-7%	28,640	18%
(781,832)	(765,070)	(775,117)	(16,762)	-2%	(6,715)	-1%	Utilities	(599,146)	(31,916)	-6%	(42,015)	-8%	(182,686)	15,154	8%	35,300	16%
(124,245)	(119,800)	(139,276)	(4,445)	-4%	15,030	11%	Fuel Costs	(74,520)	(3,470)	-5%	17,210	19%	(49,725)	(975)	-2%	(2,179)	-5%
(1,187,201)	(1,025,330)	(1,185,688)	(161,871)	-16%	(1,513)	0%	Supplies	(695,679)	(73,969)	-12%	(9,972)	-1%	(491,522)	(87,902)	-22%	8,459	2%
(553,462)	(544,248)	(612,836)	(9,214)	-2%	59,374	10%	Repairs & Maintenance	(377,891)	2,764	1%	36,384	9%	(175,571)	(11,978)	-7%	22,990	12%
(273,944)	(190,600)	(332,416)	(83,344)	-44%	58,471	18%	Forestry Land Maint	(2,497)	(897)	-56%	(2,497)	0%	(271,447)	(82,447)	-44%	60,969	18%
(379,000)	(376,000)	(348,600)	(3,000)	-1%	(30,400)	-9%	Insurance	(234,000)	(3,000)	-1%	(8,400)	-4%	(145,000)	-	0%	(22,000)	-18%
(229,380)	(231,500)	(207,480)	2,120	1%	(21,900)	-11%	Taxes-Property&Income	-	-	0%	-	0%	(229,380)	2,120	1%	(21,900)	-11%
(231,566)	(211,040)	(237,431)	(20,526)	-10%	5,865	2%	Credit Card Fees	(217,873)	(18,783)	-9%	5,887	3%	(13,693)	(1,743)	-15%	(22)	0%
(109,931)	(90,189)	(87,430)	(19,742)	-22%	(22,501)	-26%	Licenses Permits Fees	(39,660)	(1,270)	-3%	(6,212)	-19%	(70,271)	(18,472)	-36%	(16,289)	-30%
(136,614)	(123,406)	15,125	(13,208)	-11%	(151,740)	1003%	All other expenses	(43,511)	5,244	11%	(13,160)	-43%	(93,103)	(18,452)	-25%	(138,580)	305%
\$ (4,836,303)	\$ (4,863,000)	\$ (3,870,052)	\$ 26,697	1%	\$ (966,251)	25%	Net Operating Result	\$ 452,214	\$ 150,488	-50%	\$ (552,120)	-55%	\$ (5,288,517)	\$ (123,791)	-2%	\$ (414,131)	-8%
(15,850,333)	(15,612,000)	(15,650,391)	(238,333)	-2%	(199,942)	-1%	<i>Total Operating Costs</i>	(9,864,833)	11,741	0%	315,125	3%	(5,985,499)	(250,073)	-4%	(515,067)	-9%
11,077,000	11,077,000	11,009,000	-	0%	68,000	1%	Assessment Revenue					11,077,000	-	0%	68,000	1%	
(4,013,000)	(4,013,000)	(3,852,000)	-	0%	(161,000)	4%	Replacement Reserve Fund					(4,013,000)	-	0%	(161,000)	4%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund					(194,000)	-	0%	-	0%	
(2,007,000)	(2,007,000)	(1,942,000)	-	0%	(65,000)	3%	New Equipment Fund					(2,007,000)	-	0%	(65,000)	3%	
4,863,000	4,863,000	5,021,000	-	0%	(158,000)	-3%	Net, Operating Fund Portion					4,863,000	-	0%	(158,000)	-3%	
\$ 26,697	\$ -	\$ 1,150,948	\$ 26,697	NA	\$ (1,124,251)	-98%	Net Result	\$ 452,214	\$ 150,488	50%	\$ (552,120)	-55%	\$ (425,517)	\$ (123,791)	-41%	\$ (572,131)	390%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of **October 2018**

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (22,034)	\$ (39,794)	\$ (3,428)	\$ 17,760	45%	\$ (18,606)	-543%	Private Amenities	\$ 127,368	\$ 17,568	16%	\$ 133	0%	\$ (149,402)	\$ 192	0%	\$ (18,739)	-14%
(8,067)	(9,758)	(7,234)	1,691	17%	(833)	-12%	Trout Creek Rec Ctr	62,921	1,921	3%	4,929	8%	(70,987)	(229)	0%	(5,761)	-9%
6,359	(462)	134	6,821	1476%	6,224	4630%	Aquatics	12,000	-	0%	1,000	9%	(5,641)	6,821	55%	5,224	48%
(12,275)	(12,114)	9,607	(161)	-1%	(21,882)	-228%	Beach Club Marina	11,244	244	2%	(14,061)	-56%	(23,519)	(405)	-2%	(7,821)	-50%
(1,263)	(2,066)	3,810	803	39%	(5,073)	-133%	Tennis Center	17,524	2,524	17%	(818)	-4%	(18,787)	(1,721)	-10%	(4,255)	-29%
(6,441)	(5,780)	(5,345)	(661)	-11%	(1,095)	-20%	Day Camps	-	-	0%	(90)	-100%	(6,441)	(661)	-11%	(1,005)	-18%
(347)	(9,614)	(4,400)	9,267	96%	4,053	92%	Recreation Programs	23,679	12,879	119%	9,174	63%	(24,026)	(3,612)	-18%	(5,121)	-27%
(270,786)	(239,782)	(153,712)	(31,004)	-13%	(117,074)	-76%	Public Amenities	283,858	(642)	0%	(58,131)	-17%	(554,643)	(30,361)	-6%	(58,943)	-12%
(68,034)	(67,902)	(56,002)	(132)	0%	(12,032)	-21%	Downhill Ski	1,075	1,075	0%	922	603%	(69,109)	(1,207)	-2%	(12,954)	-23%
(35,271)	(23,430)	(40,358)	(11,841)	-51%	5,087	13%	Cross Country Ski	620	620	0%	158	34%	(35,891)	(12,461)	-53%	4,929	12%
(2,223)	(2,284)	(2,198)	61	3%	(25)	-1%	Snowplay	-	-	0%	-	0%	(2,223)	61	3%	(25)	-1%
(60,928)	(37,734)	(46,423)	(23,194)	-61%	(14,505)	-31%	Golf	58,952	(23,748)	-29%	(11,163)	-16%	(119,880)	554	0%	(3,342)	-3%
(4,869)	(3,677)	(2,957)	(1,192)	-32%	(1,911)	-65%	Campground	-	-	0%	-	0%	(4,869)	(1,192)	-32%	(1,911)	-65%
(29,341)	(21,823)	(26,144)	(7,518)	-34%	(3,197)	-12%	Equestrian	369	369	0%	(1,145)	-76%	(29,709)	(7,886)	-36%	(2,052)	-7%
(753)	1,100	1,850	(1,853)	-168%	(2,603)	-141%	Bikeworks	4,701	(899)	-16%	(3,076)	-40%	(5,454)	(954)	-21%	474	8%
(21,094)	(10,088)	34,539	(11,006)	-109%	(55,633)	-161%	Trails	32	32	0%	(67)	-68%	(21,126)	(11,038)	-109%	(55,566)	-161%
(16,893)	(29,367)	21,543	12,474	42%	(38,436)	-178%	The Lodge	158,903	15,603	11%	(38,463)	-19%	(175,796)	(3,129)	-2%	27	0%
(16,406)	(21,430)	(21,505)	5,024	23%	5,099	24%	Summer Food and Bev	3,811	(5,189)	-58%	(5,731)	-60%	(20,217)	10,213	34%	10,830	35%
(4,349)	(9,434)	(6,220)	5,085	54%	1,870	30%	Pizza on the Hill	33,411	4,911	17%	(1,849)	-5%	(37,760)	174	0%	3,719	9%
(10,625)	(13,713)	(9,837)	3,088	23%	(788)	-8%	Alder Creek Café	21,984	6,584	43%	2,283	12%	(32,609)	(3,496)	-12%	(3,071)	-10%
(292,819)	(279,576)	(157,140)	(13,243)	-5%	(135,680)	-86%	Amenities Total	411,226	16,926	4%	(57,998)	-12%	(704,045)	(30,169)	-4%	(77,682)	-12%
(574,248)	(564,424)	(559,961)	(9,824)	-2%	(14,287)	-3%	HOA & Amenities Support Services	52,520	6,820	15%	8,692	20%	(626,768)	(16,644)	-3%	(22,980)	-4%
(89,642)	(72,491)	(67,972)	(17,151)	-24%	(21,670)	-32%	General	-	-	0%	-	0%	(89,642)	(17,151)	-24%	(21,670)	-32%
(51,667)	(68,132)	(178,517)	16,465	24%	126,850	71%	Administration	18,131	8,131	81%	9,009	99%	(69,797)	8,335	11%	117,841	63%
(41,938)	(42,132)	(40,662)	194	0%	(1,276)	-3%	Communications	15,000	(2,000)	-12%	5,010	50%	(56,938)	2,194	4%	(6,286)	-12%
(50,424)	(54,468)	(51,589)	4,044	7%	1,166	2%	Information Tech	-	-	0%	-	0%	(50,424)	4,044	7%	1,166	2%
(64,777)	(67,826)	(66,211)	3,049	4%	1,434	2%	Accounting	910	410	82%	408	81%	(65,687)	2,639	4%	1,026	2%
(31,702)	(31,827)	(34,879)	125	0%	3,178	9%	Human Resources	-	-	0%	-	0%	(31,702)	125	0%	3,178	9%
(16,747)	(22,582)	(11,583)	5,835	26%	(5,164)	-45%	Architectural Standards	16,824	924	6%	1,833	12%	(33,571)	4,911	13%	(6,997)	-26%
(16,664)	(17,082)	(19,092)	418	2%	2,428	13%	Member Services	1,233	(67)	-5%	(347)	-22%	(17,897)	485	3%	2,775	13%
(34,932)	(28,415)	(28,447)	(6,517)	-23%	(6,485)	-23%	Risk & Facility Admin	-	-	0%	-	0%	(34,932)	(6,517)	-23%	(6,485)	-23%
(107,486)	(93,629)	259	(13,857)	-15%	(107,746)	#####	Forestry	423	(577)	-58%	(7,221)	-94%	(107,910)	(13,281)	-14%	(100,525)	#####
(68,269)	(65,840)	(61,267)	(2,429)	-4%	(7,002)	-11%	Maintenance	-	-	0%	-	0%	(68,269)	(2,429)	-4%	(7,002)	-11%
\$ (867,068)	\$ (844,000)	\$ (717,100)	\$ (23,068)	3%	\$ (149,967)	-21%	TDA Operating Fund	\$ 463,746	\$ 23,746	5%	\$ (49,306)	-10%	\$ (1,330,814)	\$ (46,814)	-4%	\$ (100,662)	-8%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the ten months ending October 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 421,047	\$ 250,203	\$ 460,810	\$ 170,844	68%	\$ (39,763)	-9%	Private Amenities	\$ 2,447,206	\$ 87,106	4%	\$ 87,507	4%	\$ (2,026,159)	\$ 83,738	4%	\$ (127,270)	-7%
150,111	48,710	141,477	101,401	208%	8,635	6%	Trout Creek Rec Ctr	906,051	68,351	8%	48,266	6%	(755,940)	33,050	4%	(39,631)	-6%
17,757	(63,800)	(11,997)	81,557	128%	29,753	248%	Aquatics	202,025	8,025	4%	18,704	10%	(184,268)	73,532	29%	11,049	6%
256,365	247,095	303,595	9,270	4%	(47,230)	-16%	Beach Club Marina	678,416	(7,584)	-1%	(7,872)	-1%	(422,051)	16,854	4%	(39,358)	-10%
(17,165)	25,927	2,921	(43,092)	-166%	(20,086)	-688%	Tennis Center	222,645	(12,355)	-5%	(2,874)	-1%	(239,810)	(30,737)	-15%	(17,212)	-8%
30,872	29,940	34,134	932	3%	(3,261)	-10%	Day Camps	256,667	22,667	10%	31,952	14%	(225,795)	(21,735)	-11%	(35,213)	-18%
(16,893)	(37,669)	(9,319)	20,776	55%	(7,574)	-81%	Recreation Programs	181,403	8,003	5%	(668)	0%	(198,296)	12,773	6%	(6,906)	-4%
31,167	51,523	543,524	(20,356)	-40%	(512,357)	-94%	Public Amenities	7,869,841	51,641	1%	(954,752)	-11%	(7,838,674)	(71,997)	-1%	442,395	5%
284,877	466,915	803,074	(182,038)	-39%	(518,196)	-65%	Downhill Ski	2,354,312	(69,588)	-3%	(768,316)	-25%	(2,069,435)	(112,450)	-6%	250,120	11%
113,901	120,953	230,536	(7,052)	-6%	(116,635)	-51%	Cross Country Ski	633,863	(86,137)	-12%	(277,186)	-30%	(519,962)	79,085	13%	160,551	24%
37,482	73,383	143,643	(35,901)	-49%	(106,161)	-74%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(91,461)	23,156	20%	13,814	13%
(56,303)	(19,752)	(163,856)	(36,551)	-185%	107,553	66%	Golf	1,099,143	(49,857)	-4%	107,971	11%	(1,155,446)	13,306	1%	(419)	0%
13,940	(4,967)	(7,532)	18,907	381%	21,472	285%	Campground	86,757	25,757	42%	28,034	48%	(72,817)	(6,850)	-10%	(6,562)	-10%
(73,396)	(75,755)	(90,337)	2,359	3%	16,940	19%	Equestrian	227,394	5,394	2%	31,122	16%	(300,790)	(3,035)	-1%	(14,182)	-5%
1,508	1,200	(2,357)	308	26%	3,865	164%	Bikeworks	106,887	(2,113)	-2%	(1,149)	-1%	(105,379)	2,421	2%	5,015	5%
(154,091)	(134,758)	(90,592)	(19,333)	-14%	(63,500)	-70%	Trails	504	(496)	-50%	305	153%	(154,595)	(18,837)	-14%	(63,805)	-70%
75,790	(100,764)	(11,186)	176,554	175%	86,976	778%	The Lodge	2,168,825	198,925	10%	16,412	1%	(2,093,035)	(22,371)	-1%	70,564	3%
(57,555)	(140,924)	(128,243)	83,369	59%	70,687	55%	Summer Food and Bev	257,717	15,717	6%	19,824	8%	(315,272)	67,652	18%	50,864	14%
(49,361)	(46,953)	(52,191)	(2,408)	-5%	2,829	5%	Pizza on the Hill	519,529	67,429	15%	67,024	15%	(568,890)	(69,837)	-14%	(64,195)	-13%
(105,624)	(87,055)	(87,436)	(18,569)	-21%	(18,188)	-21%	Alder Creek Café	285,967	5,667	2%	(58,818)	-17%	(391,591)	(24,236)	-7%	40,629	9%
452,214	301,726	1,004,334	150,488	50%	(552,120)	-55%	Amenities Total	10,317,047	138,747	1%	(867,245)	-8%	(9,864,833)	11,741	0%	315,125	3%
(5,288,517)	(5,164,726)	(4,874,387)	(123,791)	-2%	(414,131)	-8%	HOA & Amenities Support Services	696,982	126,282	22%	100,936	17%	(5,985,499)	(250,073)	-4%	(515,067)	-9%
(807,810)	(710,886)	(708,819)	(96,924)	-14%	(98,991)	-14%	General	-	-	0%	-	0%	(807,810)	(96,924)	-14%	(98,991)	-14%
(546,391)	(449,639)	(511,662)	(96,752)	-22%	(34,729)	-7%	Administration	228,627	46,827	26%	101	0%	(775,018)	(143,579)	-23%	(34,829)	-5%
(405,747)	(414,854)	(337,185)	9,107	2%	(68,562)	-20%	Communications	173,722	(8,278)	-5%	17,298	11%	(579,469)	17,385	3%	(85,859)	-17%
(529,373)	(545,726)	(515,144)	16,353	3%	(14,229)	-3%	Information Tech	-	-	0%	-	0%	(529,373)	16,353	3%	(14,229)	-3%
(643,234)	(660,731)	(581,241)	17,497	3%	(61,993)	-11%	Accounting	5,414	914	20%	(62)	-1%	(648,648)	16,583	2%	(61,931)	-11%
(302,756)	(303,171)	(297,330)	415	0%	(5,426)	-2%	Human Resources	-	-	0%	-	0%	(302,756)	415	0%	(5,426)	-2%
(136,956)	(189,598)	(106,211)	52,642	28%	(30,744)	-29%	Architectural Standards	173,495	5,195	3%	24,204	16%	(310,451)	47,447	13%	(54,948)	-22%
(177,559)	(190,065)	(165,232)	12,506	7%	(12,327)	-7%	Member Services	28,878	(222)	-1%	(2,148)	-7%	(206,437)	12,728	6%	(10,179)	-5%
(283,514)	(275,560)	(226,359)	(7,954)	-3%	(57,155)	-25%	Risk & Facility Admin	-	-	0%	-	0%	(283,514)	(7,954)	-3%	(57,155)	-25%
(840,798)	(766,502)	(834,940)	(74,296)	-10%	(5,859)	-1%	Forestry	86,845	81,845	1637%	61,544	243%	(927,644)	(156,142)	-20%	(67,403)	-8%
(614,379)	(657,994)	(590,264)	43,615	7%	(24,115)	-4%	Maintenance	-	-	0%	-	0%	(614,379)	43,615	7%	(24,115)	-4%
\$ (4,836,303)	\$ (4,863,000)	\$ (3,870,052)	\$ 26,697	1%	\$ (966,251)	-25%	TDA Operating Fund	\$ 11,014,029	\$ 265,029	2%	\$ (766,309)	-7%	\$ (15,850,333)	\$ (238,333)	-2%	\$ (199,942)	-1%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%	
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities Support Services	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	General	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	Administration	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Communications	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Summer Months (May-Oct) 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 471,378	\$ 371,548	\$ 519,937	\$ 99,830	27%	\$ (48,559)	-9%	Private Amenities	\$ 2,105,244	\$ 49,944	2%	\$ 54,180	3%	\$ (1,633,866)	\$ 49,886	3%	\$ (102,739)	-7%
134,738	106,547	101,401	28,191	26%	33,336	33%	Trout Creek Rec Ctr	590,456	8,156	1%	45,960	8%	(455,718)	20,035	4%	(12,623)	-3%
(5,493)	(57,790)	(18,133)	52,297	90%	12,641	70%	Aquatics	132,923	(13,077)	-9%	7,771	6%	(138,416)	65,374	32%	4,870	3%
285,194	271,341	338,627	13,853	5%	(53,433)	-16%	Beach Club Marina	681,743	(4,257)	-1%	(18,646)	-3%	(396,549)	18,110	4%	(34,787)	-10%
30,726	32,215	58,081	(1,489)	-5%	(27,354)	-47%	Tennis Center	262,353	27,353	12%	(11,963)	-4%	(231,627)	(28,842)	-14%	(15,391)	-7%
31,223	30,250	35,234	973	3%	(4,011)	-11%	Day Camps	256,652	22,652	10%	32,012	14%	(225,429)	(21,679)	-11%	(36,023)	-19%
(5,010)	(11,015)	4,727	6,005	55%	(9,737)	-206%	Recreation Programs	181,117	9,117	5%	(954)	-1%	(186,128)	(3,113)	-2%	(8,783)	-5%
(390,707)	(605,599)	(698,915)	214,892	35%	308,208	44%	Public Amenities	3,929,539	245,339	7%	351,311	10%	(4,320,246)	(30,447)	-1%	(43,103)	-1%
(341,436)	(336,564)	(341,293)	(4,872)	-1%	(143)	0%	Downhill Ski	3,483	3,483	0%	414	13%	(344,919)	(8,355)	-2%	(556)	0%
(124,954)	(117,253)	(131,404)	(7,701)	-7%	6,451	5%	Cross Country Ski	821	821	0%	359	78%	(125,775)	(8,522)	-7%	6,092	5%
(15,131)	(14,704)	(13,343)	(427)	-3%	(1,788)	-13%	Snowplay	-	-	0%	-	0%	(15,131)	(427)	-3%	(1,788)	-13%
97,040	165,182	7,995	(68,142)	-41%	89,044	1114%	Golf	1,097,118	(49,882)	-4%	107,328	11%	(1,000,079)	(18,261)	-2%	(18,284)	-2%
23,395	4,771	2,220	18,624	390%	21,174	954%	Campground	86,757	25,757	42%	28,034	48%	(63,362)	(7,133)	-13%	(6,859)	-12%
(45,980)	(53,667)	(69,172)	7,687	14%	23,193	34%	Equestrian	227,379	5,379	2%	31,427	16%	(273,359)	2,308	1%	(8,235)	-3%
1,391	1,200	178	191	16%	1,213	681%	Bikeworks	103,006	(5,994)	-5%	(5,030)	-5%	(101,615)	6,185	6%	6,243	6%
(131,527)	(113,028)	(73,208)	(18,499)	-16%	(58,319)	-80%	Trails	504	(496)	-50%	305	153%	(132,031)	(18,003)	-16%	(58,624)	-80%
270,580	63,767	123,158	206,813	324%	147,423	120%	The Lodge	1,603,638	184,738	13%	111,065	7%	(1,333,057)	22,076	2%	36,358	3%
(52,620)	(135,248)	(123,926)	82,628	61%	71,306	58%	Summer Food and Bev	257,717	15,717	6%	19,824	8%	(310,337)	66,911	18%	51,482	14%
(13,970)	(12,876)	(25,405)	(1,094)	-8%	11,435	45%	Pizza on the Hill	379,626	48,226	15%	58,495	18%	(393,595)	(49,319)	-14%	(47,060)	-14%
(57,495)	(57,179)	(54,714)	(316)	-1%	(2,781)	-5%	Alder Creek Café	169,491	17,591	12%	(909)	-1%	(226,986)	(17,907)	-9%	(1,872)	-1%
80,671	(234,051)	(178,978)	314,722	134%	259,649	145%	Amenities Total	6,034,783	295,283	5%	405,491	7%	(5,954,112)	19,439	0%	(145,842)	-3%
(3,442,850)	(3,304,949)	(3,100,626)	(137,901)	-4%	(342,225)	-11%	HOA & Amenities	486,014	141,514	41%	109,505	29%	(3,928,864)	(279,415)	-8%	(451,730)	-13%
(493,336)	(428,266)	(406,738)	(65,070)	-15%	(86,599)	-21%	Support Services	-	-	0%	-	0%	(493,336)	(65,070)	-15%	(86,599)	-21%
(426,589)	(298,037)	(415,163)	(128,552)	-43%	(11,426)	-3%	General	118,380	32,280	37%	19,401	20%	(544,969)	(160,832)	-42%	(30,827)	-6%
(223,004)	(243,331)	(206,357)	20,327	8%	(16,647)	-8%	Administration	127,309	13,309	12%	20,082	19%	(350,313)	7,018	2%	(36,729)	-12%
(308,526)	(324,880)	(312,873)	16,354	5%	4,347	1%	Communications	-	-	0%	-	0%	(308,526)	16,354	5%	4,347	1%
(378,683)	(398,031)	(344,919)	19,348	5%	(33,764)	-10%	Information Tech	3,527	627	22%	172	5%	(382,210)	18,721	5%	(33,936)	-10%
(180,143)	(184,459)	(200,771)	4,316	2%	20,628	10%	Accounting	-	-	0%	-	0%	(180,143)	4,316	2%	20,628	10%
(68,777)	(115,424)	(45,400)	46,647	40%	(23,376)	-51%	Human Resources	126,577	13,177	12%	11,481	10%	(195,354)	33,470	15%	(34,858)	-22%
(97,798)	(111,205)	(93,518)	13,407	12%	(4,280)	-5%	Architectural Standards	23,376	276	1%	(3,175)	-12%	(121,174)	13,131	10%	(1,105)	-1%
(165,205)	(164,882)	(140,736)	(323)	0%	(24,468)	-17%	Member Services	-	-	0%	-	0%	(165,205)	(323)	0%	(24,468)	-17%
(719,629)	(640,503)	(579,370)	(79,126)	-12%	(140,259)	-24%	Risk & Facility Admin	86,845	81,845	1637%	61,544	243%	(806,474)	(160,971)	-25%	(201,802)	-33%
(381,161)	(395,931)	(354,781)	14,770	4%	(26,381)	-7%	Forestry	-	-	0%	-	0%	(381,161)	14,770	4%	(26,381)	-7%
							Maintenance	-	-	0%	-	0%					
\$ (3,362,179)	\$ (3,539,000)	\$ (3,279,604)	\$ 176,821	5%	\$ (82,576)	-3%	TDA Operating Fund	\$ 6,520,797	\$ 436,797	7%	\$ 514,996	9%	\$ (9,882,977)	\$ (259,977)	-3%	\$ (597,572)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities Support Services	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	General	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	Administration	142,744	27,944	24%	(30,873)	-18%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Information Tech	-	-	0%	-	0%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Accounting	2,320	220	10%	(316)	-12%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Human Resources	-	-	0%	-	0%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Risk & Facility Admin	-	-	0%	-	0%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Forestry	338	338	0%	(1,515)	-82%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Maintenance	-	-	0%	-	0%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%

F07.5 N/A

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the ten months ending October 2018

Net Operating Results (NOR)							Department	Per Property Metrics						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
							# of Assessed Lots	6473	6473	6473	-	0%	-	0%
\$ 421,047	\$ 250,203	\$ 460,810	\$ 170,844	68%	\$ (39,763)	-9%	Private Amenities	\$ 65.05	\$ 38.65	\$ 71.19	\$ 26	68%	\$ (6)	-9%
150,111	48,710	141,477	101,401	208%	8,635	6%	Trout Creek Rec Ctg	23.19	7.53	21.86	16	208%	1	6%
17,757	(63,800)	(11,997)	81,557	128%	29,753	248%	Aquatics	2.74	(9.86)	(1.85)	13	128%	5	248%
256,365	247,095	303,595	9,270	4%	(47,230)	-16%	Beach Club Marina	39.61	38.17	46.90	1	4%	(7)	-16%
(17,165)	25,927	2,921	(43,092)	-166%	(20,086)	-688%	Tennis Center	(2.65)	4.01	0.45	(7)	-166%	(3)	-688%
30,872	29,940	34,134	932	3%	(3,261)	-10%	Day Camps	4.77	4.63	5.27	0	3%	(1)	-10%
(16,893)	(37,669)	(9,319)	20,776	55%	(7,574)	-81%	Recreation Programs	(2.61)	(5.82)	(1.44)	3	55%	(1)	-81%
31,167	51,523	543,524	(20,356)	-40%	(512,357)	-94%	Public Amenities	\$ 4.81	\$ 7.96	\$ 83.97	(3)	-40%	(79)	-94%
284,877	466,915	803,074	(182,038)	-39%	(518,196)	-65%	Downhill Ski	44.01	72.13	124.07	(28)	-39%	(80)	-65%
113,901	120,953	230,536	(7,052)	-6%	(116,635)	-51%	Cross Country Ski	17.60	18.69	35.62	(1)	-6%	(18)	-51%
37,482	73,383	143,643	(35,901)	-49%	(106,161)	-74%	Snowplay	5.79	11.34	22.19	(6)	-49%	(16)	-74%
(56,303)	(19,752)	(163,856)	(36,551)	-185%	107,553	66%	Golf	(8.70)	(3.05)	(25.31)	(6)	-185%	17	66%
13,940	(4,967)	(7,532)	18,907	381%	21,472	285%	Campground	2.15	(0.77)	(1.16)	3	381%	3	285%
(73,396)	(75,755)	(90,337)	2,359	3%	16,940	19%	Equestrian	(11.34)	(11.70)	(13.96)	0	3%	3	19%
1,508	1,200	(2,357)	308	26%	3,865	164%	Bikeworks	0.23	0.19	(0.36)	0	26%	1	164%
(154,091)	(134,758)	(90,592)	(19,333)	-14%	(63,500)	-70%	Trails	(23.81)	(20.82)	(14.00)	(3)	-14%	(10)	-70%
75,790	(100,764)	(11,186)	176,554	175%	86,976	778%	The Lodge	11.71	(15.57)	(1.73)	27	175%	13	778%
(57,555)	(140,924)	(128,243)	83,369	59%	70,687	55%	Summer Food and Bev	(8.89)	(21.77)	(19.81)	13	59%	11	55%
(49,361)	(46,953)	(52,191)	(2,408)	-5%	2,829	5%	Pizza on the Hill	(7.63)	(7.25)	(8.06)	(0)	-5%	0	5%
(105,624)	(87,055)	(87,436)	(18,569)	-21%	(18,188)	-21%	Alder Creek Café	(16.32)	(13.45)	(13.51)	(3)	-21%	(3)	-21%
452,214	301,726	1,004,334	150,488	50%	(552,120)	-55%	Amenities Total	\$ 69.86	\$ 46.61	\$ 155.16	23	50%	(85)	-55%
(5,288,517)	(5,164,726)	(4,874,387)	(123,791)	-2%	(414,131)	-8%	HOA & Amenities Support Services	\$ (817.01)	\$ (797.89)	\$ (753.03)	(19)	-2%	(64)	-8%
(807,810)	(710,886)	(708,819)	(96,924)	-14%	(98,991)	-14%	General	(124.80)	(109.82)	(109.50)	(15)	-14%	(15)	-14%
(546,391)	(449,639)	(511,662)	(96,752)	-22%	(34,729)	-7%	Administration	(84.41)	(69.46)	(79.05)	(15)	-22%	(5)	-7%
(405,747)	(414,854)	(337,185)	9,107	2%	(68,562)	-20%	Communications	(62.68)	(64.09)	(52.09)	1	2%	(11)	-20%
(529,373)	(545,726)	(515,144)	16,353	3%	(14,229)	-3%	Information Tech	(81.78)	(84.31)	(79.58)	3	3%	(2)	-3%
(643,234)	(660,731)	(581,241)	17,497	3%	(61,993)	-11%	Accounting	(99.37)	(102.07)	(89.79)	3	3%	(10)	-11%
(302,756)	(303,171)	(297,330)	415	0%	(5,426)	-2%	Human Resources	(46.77)	(46.84)	(45.93)	0	0%	(1)	-2%
(136,956)	(189,598)	(106,211)	52,642	28%	(30,744)	-29%	Architectural Standards	(21.16)	(29.29)	(16.41)	8	28%	(5)	-29%
(177,559)	(190,065)	(165,232)	12,506	7%	(12,327)	-7%	Member Services	(27.43)	(29.36)	(25.53)	2	7%	(2)	-7%
(283,514)	(275,560)	(226,359)	(7,954)	-3%	(57,155)	-25%	Risk & Facility Admin	(43.80)	(42.57)	(34.97)	(1)	-3%	(9)	-25%
(840,798)	(766,502)	(834,940)	(74,296)	-10%	(5,859)	-1%	Forestry	(129.89)	(118.42)	(128.99)	(11)	-10%	(1)	-1%
(614,379)	(657,994)	(590,264)	43,615	7%	(24,115)	-4%	Maintenance	(94.91)	(101.65)	(91.19)	7	7%	(4)	-4%
\$ (4,836,303)	\$ (4,863,000)	\$ (3,870,052)	\$ 26,697	1%	\$ (966,251)	25%	Net Operating Result	\$ (747.15)	\$ (751.27)	\$ (597.88)	\$ 4.12	1%	\$ (149.27)	-25%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **October 2018**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
2,291	2,315	2,329	24	1%	38	2%	Private Amenities	46,018	51,149	46,759	5,131	10%	741	2%
1,567	1,752	1,529	185	11%	(38)	-2%	Trout Creek Rec Ctr	14,651	17,315	14,813	2,664	15%	162	1%
24	10	14	(14)	-138%	(9)	-65%	Aquatics	3,769	6,757	3,762	2,988	44%	(7)	0%
226	136	169	(90)	-66%	(57)	-34%	Beach Club Marina	11,010	11,533	11,089	523	5%	79	1%
115	81	102	(34)	-41%	(13)	-12%	Tennis Center	4,130	3,762	3,948	(368)	-10%	(182)	-5%
-	-	144	-	0%	144	100%	Day Camps	9,343	7,656	9,065	(1,687)	-22%	(278)	-3%
360	336	370	(24)	-7%	10	3%	Recreation Programs	3,115	4,126	4,082	1,010	24%	967	24%
10,119	8,687	11,001	(1,432)	-16%	882	8%	Public Amenities	176,299	169,827	193,927	(6,472)	-4%	17,628	9%
632	574	648	(58)	-10%	16	2%	Downhill Ski Area	50,850	42,781	55,646	(8,069)	-19%	4,796	9%
314	29	559	(285)	-984%	245	44%	Cross Country Ski Area	9,051	11,373	16,351	2,322	20%	7,300	45%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2,303	3,145	2,385	841	27%	81	3%
734	765	850	31	4%	116	14%	Golf Operations	9,953	10,360	9,334	407	4%	(619)	-7%
2,591	2,242	2,831	(349)	-16%	240	8%	Golf Maintenance	22,383	21,293	23,121	(1,090)	-5%	738	3%
-	-	-	-	0%	-	0%	Campground	775	799	771	24	3%	(4)	0%
133	-	126	(133)	0%	(6)	-5%	Equestrian	5,400	6,324	5,597	924	15%	197	4%
56	-	46	(56)	0%	(10)	-23%	Bikeworks	1,489	1,142	1,078	(347)	-30%	(412)	-38%
534	16	507	(518)	#####	(27)	-5%	Trails	4,155	3,041	3,417	(1,114)	-37%	(737)	-22%
3,252	3,200	3,568	(52)	-2%	315	9%	The Lodge	40,740	38,199	45,671	(2,541)	-7%	4,931	11%
320	669	659	349	52%	339	51%	Summer Food and Bev	7,806	10,935	9,309	3,128	29%	1,503	16%
958	600	695	(358)	-60%	(264)	-38%	Pizza on the Hill	12,628	10,600	11,158	(2,028)	-19%	(1,470)	-13%
594	593	513	(2)	0%	(81)	-16%	Alder Creek Café	8,767	9,835	10,090	1,068	11%	1,323	13%
12,410	11,002	13,330	(1,408)	-13%	920	7%	Amenities Total	222,317	220,976	240,687	(1,342)	-1%	18,369	8%
9,234	8,598	8,454	(635)	-7%	(780)	-9%	HOA & Amenities Support Services	75,109	76,247	73,916	1,138	1%	(1,193)	-2%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
437	381	351	(56)	-15%	(86)	-24%	Administration	3,939	3,935	4,924	(4)	0%	984	20%
281	568	392	287	50%	110	28%	Communications	2,688	5,522	6,004	2,834	51%	3,316	55%
427	599	442	171	29%	14	3%	Information Tech	5,684	6,045	4,755	361	6%	(928)	-20%
1,051	1,084	960	33	3%	(91)	-9%	Accounting	9,931	10,499	8,752	569	5%	(1,179)	-13%
175	176	163	1	1%	(12)	-7%	Human Resources	1,790	1,736	1,659	(54)	-3%	(131)	-8%
900	1,055	643	155	15%	(257)	-40%	Architectural Standards	7,611	9,547	6,030	1,936	20%	(1,581)	-26%
478	360	548	(118)	-33%	70	13%	Member Services	4,992	5,696	4,542	704	12%	(450)	-10%
357	356	358	(1)	0%	0	0%	Risk & Facility Admin	3,402	3,544	3,390	142	4%	(12)	0%
3,378	2,333	2,969	(1,046)	-45%	(409)	-14%	Forestry	17,408	12,999	16,517	(4,409)	-34%	(891)	-5%
1,748	1,687	1,628	(61)	-4%	(120)	-7%	Maintenance	17,665	16,724	17,343	(941)	-6%	(322)	-2%
21,644	19,600	21,783	(2,043)	-10%	140	1%	Total Payroll Hours	297,427	297,223	314,603	(204)	0%	17,176	5%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **October 2018**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
10	9	8	8	17	44	82	54	20	13	-	-	10	9	9	9	17	48	84	51	20	13	10	10			Amount	Pctg	
10	9	7	8	8	7	9	9	8	9	-	-	9	8	8	8	9	9	9	8	8	9	10	9	27	27	0.4	2%	
-	0	-	-	0	4	9	6	1	0	-	-	-	-	0	-	1	5	10	5	1	0	0	-	8	9	0.1	1%	
-	-	-	-	5	11	23	16	7	1	-	-	-	-	-	0	4	11	25	17	7	1	-	0	2	2	(0.0)	0%	
-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	-	2	6	7	5	2	1	-	-	6	6	0.0	1%	
-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	-	1	14	25	11	1	1	-	-	2	2	(0.1)	-5%	
0	0	0	0	1	2	8	3	1	2	-	-	1	0	0	1	1	4	8	4	1	2	1	0	5	5	(0.2)	-3%	
																								2	2	0.6	24%	
137	136	133	67	53	99	130	120	83	58	-	-	162	156	140	85	51	96	145	128	92	63	44	136	102	112	10.2	9%	
86	89	72	28	3	3	3	3	3	4	-	-	94	91	80	35	5	4	3	3	2	4	9	86	29	32	2.8	9%	
14	9	21	4	0	1	0	1	0	2	-	-	27	25	22	11	0	1	1	1	3	3	5	9	5	9	4.2	45%	
4	5	4	1	-	-	-	-	-	-	-	-	4	5	3	2	-	0	-	-	-	-	1	3	1	1	0.0	3%	
-	-	-	-	3	11	15	14	11	4	-	-	0	0	0	0	1	9	15	14	10	5	0	0	6	5	(0.4)	-7%	
1	1	3	8	20	22	20	22	17	15	-	-	1	1	3	6	18	21	22	24	21	16	5	1	13	13	0.4	3%	
-	-	-	-	1	1	1	1	1	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	0	0	(0.0)	0%	
-	0	0	0	1	6	11	8	4	1	-	-	0	0	0	0	0	8	11	8	4	1	0	0	3	3	0.1	4%	
-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	-	0	1	2	2	1	0	-	-	1	1	(0.2)	-38%	
0	-	-	-	2	6	5	5	4	3	-	-	-	-	-	-	-	3	5	5	4	3	0	-	2	2	(0.4)	-22%	
22	20	22	18	16	29	33	31	26	19	-	-	23	22	22	22	19	30	44	35	27	21	19	23	24	26	2.8	11%	
-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	-	0	7	16	18	9	4	-	0	5	5	0.9	16%	
5	6	5	4	4	8	17	14	5	6	-	-	4	4	4	4	3	6	18	11	6	4	4	6	7	6	(0.8)	-13%	
7	6	7	4	2	5	7	5	5	3	-	-	9	8	7	5	4	5	7	6	4	3	2	6	5	6	0.8	13%	
147	144	141	75	70	144	212	174	103	72	-	-	171	165	149	94	68	145	229	179	112	77	55	145	128	139	10.6	8%	
38	31	34	33	47	49	51	51	45	53	-	-	34	32	35	34	40	48	52	54	48	49	45	41	43	43	(0.7)	-2%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
2	2	2	2	2	2	2	2	2	3	-	-	3	3	3	3	3	3	3	3	3	2	2	2	2	3	0.6	20%	
2	2	2	1	2	2	2	2	1	2	-	-	3	3	4	3	4	4	4	4	3	2	2	2	2	3	1.9	55%	
3	3	3	3	4	3	3	4	3	2	-	-	2	3	3	3	3	2	3	3	2	3	3	3	3	3	(0.5)	-20%	
6	5	5	5	6	6	6	6	5	6	-	-	5	5	6	4	5	5	5	5	5	6	6	6	6	5	(0.7)	-13%	
1	1	1	1	1	1	1	1	1	1	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	(0.1)	-8%	
4	3	4	4	4	4	5	6	5	5	-	-	3	3	3	3	4	4	3	4	4	4	4	4	4	3	(0.9)	-26%	
4	3	3	3	3	2	2	3	3	3	-	-	2	2	2	3	2	3	2	3	3	3	3	3	3	3	(0.3)	-10%	
2	2	2	2	2	2	2	2	2	2	-	-	2	2	2	2	2	2	2	2	2	2	2	2	2	2	(0.0)	0%	
3	1	0	1	12	17	17	16	15	19	-	-	1	1	1	1	5	15	19	20	17	17	12	7	10	10	(0.5)	-5%	
11	10	11	10	10	10	11	10	9	10	-	-	12	10	10	10	11	10	9	10	9	9	10	11	10	10	(0.2)	-2%	
186	176	176	109	117	193	263	224	148	125	-	-	205	197	184	128	109	193	281	234	159	126	100	186	172	182	9.9	5%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period October 2018

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
13.2	13.4	13.4	0.1	1%	0.2	2%	Private Amenities	27	30	27	3	10%	0	2%
9.0	10.1	8.8	1	11%	(0)	-2%	Trout Creek Rec Ctr	8	10	9	2	15%	0	1%
0.1	0.1	0.1	(0)	-138%	(0)	-65%	Aquatics	2	4	2	2	44%	(0)	0%
1.3	0.8	1.0	(1)	-66%	(0)	-34%	Beach Club Marina	6	7	6	0	5%	0	1%
0.7	0.5	0.6	(0)	-41%	(0)	-12%	Tennis Center	2	2	2	(0)	-10%	(0)	-5%
-	-	0.8	-	0%	1	100%	Day Camps	5	4	5	(1)	-22%	(0)	-3%
2.1	1.9	2.1	(0)	-7%	0	3%	Recreation Programs	2	2	2	1	24%	1	24%
58.4	50.1	63.5	(8.3)	-16%	5.1	8%	Public Amenities	102	98	112	(4)	-4%	10	9%
3.6	3.3	3.7	(0)	-10%	0	2%	Downhill Ski Area	29	25	32	(5)	-19%	3	9%
1.8	0.2	3.2	(2)	-984%	1	44%	Cross Country Ski Area	5	7	9	1	20%	4	45%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1	2	1	0	27%	0	3%
4.2	4.4	4.9	0	4%	1	14%	Golf Operations	6	6	5	0	4%	(0)	-7%
14.9	12.9	16.3	(2)	-16%	1	8%	Golf Maintenance	13	12	13	(1)	-5%	0	3%
-	-	-	-	0%	-	0%	Campground	0	0	0	0	3%	(0)	0%
0.8	-	0.7	(1)	0%	(0)	-5%	Equestrian	3	4	3	1	15%	0	4%
0.3	-	0.3	(0)	0%	(0)	-23%	Bikeworks	1	1	1	(0)	-30%	(0)	-38%
3.1	0.1	2.9	(3)	#####	(0)	-5%	Trails	2	2	2	(1)	-37%	(0)	-22%
18.8	18.5	20.6	(0)	-2%	2	9%	The Lodge	24	22	26	(1)	-7%	3	11%
1.8	3.9	3.8	2	52%	2	51%	Summer Food and Bev	5	6	5	2	29%	1	16%
5.5	3.5	4.0	(2)	-60%	(2)	-38%	Pizza on the Hill	7	6	6	(1)	-19%	(1)	-13%
3.4	3.4	3.0	(0)	0%	(0)	-16%	Alder Creek Café	5	6	6	1	11%	1	13%
71.6	63.5	76.9	(8.1)	-13%	5.3	7%	Amenities Total	128	127	139	(1)	-1%	11	8%
53.3	49.6	48.8	(4)	-7%	(4.5)	-9%	HOA & Amenities Support Services	43	44	43	1	1%	(1)	-2%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.5	2.2	2.0	(0)	-15%	(0)	-24%	Administration	2	2	3	(0)	0%	1	20%
1.6	3.3	2.3	2	50%	1	28%	Communications	2	3	3	2	51%	2	55%
2.5	3.5	2.5	1	29%	0	3%	Information Tech	3	3	3	0	6%	(1)	-20%
6.1	6.3	5.5	0	3%	(1)	-9%	Accounting	6	6	5	0	5%	(1)	-13%
1.0	1.0	0.9	0	1%	(0)	-7%	Human Resources	1	1	1	(0)	-3%	(0)	-8%
5.2	6.1	3.7	1	15%	(1)	-40%	Architectural Standards	4	6	3	1	20%	(1)	-26%
2.8	2.1	3.2	(1)	-33%	0	13%	Member Services	3	3	3	0	12%	(0)	-10%
2.1	2.1	2.1	(0)	0%	0	0%	Risk & Facility Admin	2	2	2	0	4%	(0)	0%
19.5	13.5	17.1	(6)	-45%	(2)	-14%	Forestry	10	7	10	(3)	-34%	(1)	-5%
10.1	9.7	9.4	(0)	-4%	(1)	-7%	Maintenance	10	10	10	(1)	-6%	(0)	-2%
124.9	113.1	125.7	(11.8)	-10%	0.8	1%	Total nonExempt FTEs	172	171	182	(0.1)	-0.1%	9.9	5.5%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **October 2018**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
41	69	80	27	40%	39	48%	Private Amenities	1,443	1,928	485	25%
25	30	68	5	17%	43	64%	Trout Creek Rec Ctr	507	883	376	43%
-	0	-	0	100%	-	0%	Aquatics	162	400	238	60%
0	25	3	24	99%	2	91%	Beach Club Marina	393	200	(193)	-96%
3	6	-	3	54%	(3)	0%	Tennis Center	100	96	(3)	-3%
-	-	2	-	0%	2	100%	Day Camps	21	143	122	85%
13	8	7	(6)	-75%	(6)	-86%	Recreation Programs	260	205	(55)	-27%
218	527	213	309	59%	(5)	-2%	Public Amenities	8,279	10,844	2,566	24%
4	4	3	(1)	-15%	(1)	-36%	Downhill Ski Area	2,617	3,681	1,064	29%
0	-	5	(0)	0%	5	98%	Cross Country Ski Area	426	1,270	844	66%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	152	49	(103)	-212%
-	16	2	16	100%	2	100%	Golf Operations	116	243	127	52%
131	227	70	96	42%	(61)	-88%	Golf Maintenance	2,050	2,067	17	1%
-	24	-	24	100%	-	0%	Campground	155	121	(34)	-28%
4	21	3	17	83%	(0)	-8%	Equestrian	115	128	13	10%
-	-	-	-	0%	-	0%	Bikeworks	3	6	2	45%
2	8	6	6	74%	4	65%	Trails	60	49	(11)	-22%
57	183	77	126	69%	20	26%	The Lodge	1,283	1,584	302	19%
4	22	13	19	84%	9	71%	Summer Food and Bev	170	391	221	57%
9	13	13	4	32%	4	31%	Pizza on the Hill	974	552	(423)	-77%
8	9	22	2	17%	14	64%	Alder Creek Café	159	704	545	77%
260	596	293	336	56%	33	11%	Amenities Total	9,722	12,772	3,050	24%
412	256	216	(156)	-61%	(196)	-91%	HOA & Amenities Support Services	2,570	2,058	(513)	-25%
-	-	-	-	0%	-	0%	General	-	-	-	0%
75	68	20	(7)	-11%	(55)	-271%	Administration	532	168	(364)	-217%
3	4	20	1	31%	18	86%	Communications	69	100	30	30%
1	0	1	(1)	-665%	(1)	-100%	Information Tech	24	34	10	30%
17	14	6	(3)	-23%	(11)	-168%	Accounting	154	118	(36)	-31%
0	0	1	0	40%	1	95%	Human Resources	67	16	(50)	-309%
59	38	8	(21)	-57%	(51)	-656%	Architectural Standards	276	71	(205)	-290%
2	3	2	1	28%	(0)	-1%	Member Services	44	33	(11)	-31%
16	6	11	(10)	-175%	(5)	-43%	Risk & Facility Admin	92	78	(14)	-18%
97	86	91	(11)	-13%	(7)	-8%	Forestry	571	658	87	13%
141	37	56	(104)	-281%	(85)	-151%	Maintenance	742	782	40	5%
672	852	509	180	21%	(163)	-32%	Total Payroll Hours	12,292	14,830	2,538	17%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
October 2018**

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 320,808	\$ 320,546	\$ 318,190	\$ 342,878	262	0%	2,618	1%	(22,070)	-6%
Cash & Investments, non-Restricted	21,260,406	23,150,977	21,792,776	19,474,523	(1,890,572)	-8%	(532,370)	-2%	1,785,883	9%
Cash and Investments total	21,581,213	23,471,523	22,110,966	19,817,401	(1,890,310)	-8%	(529,752)	-2%	1,763,813	9%
Member's Dues & Receivables, Net	217,728	244,556	217,504	182,226	(26,828)	-11%	223	0%	35,502	19%
Other Receivables	226,838	233,439	327,219	119,051	(6,601)	-3%	(100,381)	-31%	107,787	91%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	287,996	260,123	346,433	300,818	27,873	11%	(58,437)	-17%	(12,822)	-4%
Prepaid Expenses & Other Assets	762,148	165,663	575,052	629,708	596,485	360%	187,096	33%	132,440	21%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%
Less Accumulated Depreciation	(38,364,908)	(38,094,808)	(35,663,908)	(35,995,975)	(270,100)	-1%	(2,701,000)	-8%	(2,368,933)	-7%
NBV of Property & Equipment	37,978,141	38,248,241	40,679,141	38,231,652	(270,100)	-1%	(2,701,000)	-7%	(253,510)	-1%
Construction In Progress	3,243,703	2,757,092	42,991	2,346,477	486,611	18%	3,200,712	7445%	897,226	38%
Net Property and Equipment	41,221,844	41,005,333	40,722,132	40,578,129	216,511	1%	499,712	1%	643,715	2%
Total Assets	\$ 64,297,767	\$ 65,380,637	\$ 64,299,305	\$ 61,627,332	(1,082,870)	-2%	(1,539)	0%	2,670,435	4%
Liabilities										
Accounts Payable	\$ 618,448	\$ 286,211	\$ 680,252	\$ 351,860	332,237	116%	(61,804)	-9%	266,588	76%
Accrued Liabilities	1,283,851	1,399,900	1,302,143	1,308,513	(116,049)	-8%	(18,293)	-1%	(24,663)	-2%
Deferred Revenue, Annual Assessment	1,221,769	2,065,769	3,715,123	1,289,700	(844,000)	-41%	(2,493,354)	-67%	(67,931)	-5%
Deferred Revenue, Recreation Fee	338,691	413,931	511,490	332,160	(75,240)	-18%	(172,800)	-34%	6,530	2%
Deferred Revenue, All Other	218,240	247,961	486,733	327,209	(29,721)	-12%	(268,493)	-55%	(108,969)	-33%
Deposits	471,901	463,941	498,125	408,621	7,960	2%	(26,224)	-5%	63,280	15%
Total Liabilities	4,152,899	4,877,712	7,193,867	4,018,063	(724,813)	-15%	(3,040,968)	-42%	134,836	3%
Members' Equity	60,144,868	60,502,924	57,105,439	57,609,269	(358,056)	-1%	3,039,429	5%	2,535,598	4%
Total Liabilities and Members' Equity	\$ 64,297,767	\$ 65,380,637	\$ 64,299,305	\$ 61,627,332	(1,082,870)	-2%	(1,539)	0%	2,670,435	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 9,292	\$ 9,347	\$ 8,822	\$ 8,900	(55)	-1%	470	5%	392	4%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

October 2018

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 320,808	\$ 320,546	\$ 318,190	\$ 342,878	262	0%	2,618	1%	(22,070)	-6%
Cash & Investments, non-Restricted	4,022,954	5,278,569	5,896,952	4,006,481	(1,255,615)	-24%	(1,873,998)	-32%	16,473	0%
Cash and Investments total	4,343,762	5,599,115	6,215,142	4,349,359	(1,255,353)	-22%	(1,871,380)	-30%	(5,597)	0%
Member's Dues & Receivables, Net	217,013	243,841	216,789	181,511	(26,828)	-11%	223	0%	35,502	20%
Other Receivables	118,782	140,929	138,396	50,211	(22,147)	-16%	(19,614)	-14%	68,571	137%
Due From (To) Other Funds	205,551	789,785	(138,138)	755,820	(584,234)	-74%	343,689	249%	(550,269)	-73%
Inventory	287,996	260,123	346,433	300,818	27,873	11%	(58,437)	-17%	(12,822)	-4%
Prepaid Expenses & Other Assets	763,351	165,663	575,052	627,278	597,688	361%	188,299	33%	136,073	22%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 5,936,454	\$ 7,199,456	\$ 7,353,674	\$ 6,264,996	(1,263,002)	-18%	(1,417,220)	-19%	(328,542)	-5%
Liabilities										
Accounts Payable	\$ 605,160	\$ 286,211	\$ 444,397	\$ 345,791	318,949	111%	160,763	36%	259,368	75%
Accrued Liabilities	1,262,438	1,380,320	1,299,063	1,306,853	(117,882)	-9%	(36,626)	-3%	(44,416)	-3%
Deferred Revenue, Annual Assessment	1,221,769	2,065,769	1,822,306	1,289,700	(844,000)	-41%	(600,537)	-33%	(67,931)	-5%
Deferred Revenue, Recreation Fee	338,691	413,931	511,490	332,160	(75,240)	-18%	(172,800)	-34%	6,530	2%
Deferred Revenue, All Other	218,240	247,961	486,733	327,209	(29,721)	-12%	(268,493)	-55%	(108,969)	-33%
Deposits	471,901	463,941	498,125	408,621	7,960	2%	(26,224)	-5%	63,280	15%
Total Liabilities	4,118,198	4,858,132	5,062,115	4,010,335	(739,934)	-15%	(943,916)	-19%	107,864	3%
Members' Equity	1,818,256	2,341,324	2,291,559	2,254,661	(523,067)	-22%	(473,303)	-21%	(436,405)	-19%
Total Liabilities and Members' Equity	\$ 5,936,454	\$ 7,199,456	\$ 7,353,674	\$ 6,264,996	(1,263,002)	-18%	(1,417,220)	-19%	(328,542)	-5%
Balance Check	-	-	-	-						
Members' Equity policy target(t) balance	1,246,000	1,100,000	1,100,000	1,100,000	146,000	13%	146,000	13%	146,000	13%
Members' Equity variance to target	572,256	1,241,324	1,191,559	1,154,661	(669,067)	-54%	(619,303)	-52%	(582,405)	-50%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:	
YTD NOR results Favorable (Unfavorable)	26,698 F06 / F07.2
Annual Assessment revenue variance to Budget	-
Members' Equity Transfers In (Out)	(500,000) Board approved 10/28/2018 to RRF
Net Change in Members Equity	(473,302) (A)

**Financial Position (Balance Sheet)
OPERATING FUND**

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
October 2018

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	11,483,129	12,123,240	11,380,557	11,459,969	(640,110)	-5%	102,573	1%	23,161	0%	
Cash and Investments total	11,483,129	12,123,240	11,380,557	11,459,969	(640,110)	-5%	102,573	1%	23,161	0%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	81,536	70,464	179,523	60,319	11,072	16%	(97,987)	-55%	21,217	35%	
Due From (To) Other Funds	(38,910)	(705,852)	130,105	(722,913)	666,942	94%	(169,015)	-130%	684,003	95%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	(1,203)	0	-	2,431	(1,203)	#####	(1,203)	0%	(3,634)	-149%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 11,524,552	\$ 11,487,851	\$ 11,690,185	\$ 10,799,806	36,701	0%	(165,633)	-1%	724,747	7%	
Liabilities											
Accounts Payable	\$ 13,288	\$ (0)	\$ 224,438	\$ 4,380	13,288	#####	(211,150)	-94%	8,908	203%	
Accrued Liabilities	15,172	13,922	2,672	830	1,250	9%	12,500	468%	14,342	1728%	
Deferred Revenue, Annual Assessment	-	-	1,224,764	-	-	0%	(1,224,764)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	28,460	13,922	1,451,874	5,210	14,538	104%	(1,423,414)	-98%	23,250	446%	
Members' Equity	11,496,092	11,473,929	10,238,311	10,794,596	22,163	0%	1,257,782	12%	701,496	6%	
							(A)				
Total Liabilities and Members' Equity	\$ 11,524,552	\$ 11,487,851	\$ 11,690,185	\$ 10,799,806	36,701	0%	(165,633)	-1%	724,747	7%	
Balance Check	-	-	-	-	-				-		

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	757,781	F14
Members' Equity Transfers In (Out)	500,000	Board approved 10/28/2018 from OPF
Net Change in Members Equity	1,257,781	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

Tahoe Donner Association
Statement of Financial Position

Development Fund

October 2018

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	5,557,894	5,552,773	4,346,399	3,889,212	5,122	0%	1,211,495	28%	1,668,682	43%	
Cash and Investments total	5,557,894	5,552,773	4,346,399	3,889,212	5,122	0%	1,211,495	28%	1,668,682	43%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	25,898	21,660	8,925	8,145	4,237	20%	16,973	190%	17,753	218%	
Due From (To) Other Funds	(98,845)	(65,287)	(3,244)	(35,407)	(33,558)	-51%	(95,601)	-2947%	(63,438)	-179%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 5,485,662	\$ 5,509,861	\$ 4,352,795	\$ 3,862,665	(24,199)	0%	1,132,867	26%	1,622,997	42%	
Liabilities											
Accounts Payable	\$ (0)	\$ (0)	\$ 5,549	\$ 1,689	-	0%	(5,549)	-100%	(1,689)	-100%	
Accrued Liabilities	6,241	5,658	408	830	583	10%	5,833	1430%	5,411	652%	
Deferred Revenue, Annual Assessment	-	-	593,825	-	-	0%	(593,825)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	6,241	5,658	599,782	2,519	583	10%	(593,541)	-99%	3,722	148%	
Members' Equity	5,479,421	5,504,203	3,753,013	3,860,146	(24,782)	0%	1,726,408	46%	1,619,275	42%	
							(A)				
Total Liabilities and Members' Equity	\$ 5,485,662	\$ 5,509,861	\$ 4,352,795	\$ 3,862,665	(24,199)	0%	1,132,867	26%	1,622,997	42%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,726,407	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	1,726,407	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
October 2018

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	196,428	196,396	168,867	118,860	32	0%	27,561	16%	77,567	65%		
Cash and Investments total	196,428	196,396	168,867	118,860	32	0%	27,561	16%	77,567	65%		
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	623	386	375	376	237	61%	248	66%	246	65%		
Due From (To) Other Funds	(67,795)	(18,645)	11,277	2,500	(49,150)	-264%	(79,072)	-701%	(70,295)	-2812%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 129,255	\$ 178,137	\$ 180,519	\$ 121,737	(48,881)	-27%	(51,264)	-28%	7,519	6%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ 5,868	\$ -	-	0%	(5,868)	-100%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	74,228	-	-	0%	(74,228)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	80,096	-	-	0%	(80,096)	-100%	-	0%	-	0%
Members' Equity	129,255	178,137	100,423	121,737	(48,881)	-27%	28,832	29%	7,519	6%		
Total Liabilities and Members' Equity	\$ 129,255	\$ 178,137	\$ 180,519	\$ 121,737	(48,881)	-27%	(51,264)	-28%	7,519	6%		
Balance Check	-	-	-	-	-		-		-		-	

Tahoe Donner Association
Statement of Financial Position

Property Fund

October 2018

	Current Month as of Oct 31, 2018	Last Month as of Sep 30, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2017	12Mths Ago as of Oct 31, 2017	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	76,343,050	76,343,050	76,343,050	74,227,627	-	0%	-	0%	2,115,423	3%		
Less Accumulated Depreciation	(38,364,908)	(38,094,808)	(35,663,908)	(35,995,975)	(270,100)	-1%	(2,701,000)	-8%	(2,368,933)	-7%		
NBV of Property & Equipment	37,978,141	38,248,241	40,679,141	38,231,652	(270,100)	-1%	(2,701,000)	-7%	(253,510)	-1%		
Construction In Progress	3,243,703	2,757,092	42,991	2,346,477	486,611	18%	3,200,712	7445%	897,226	38%		
Net Property and Equipment	41,221,844	41,005,333	40,722,132	40,578,129	216,511	1%	499,712	1%	643,715	2%		
Total Assets	\$ 41,221,844	\$ 41,005,333	\$ 40,722,132	\$ 40,578,129	216,511	1%	499,712	1%	643,715	2%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Members' Equity	41,221,844	41,005,333	40,722,132	40,578,129	216,511	1%	499,712	1%	643,715	2%		
Total Liabilities and Members' Equity	\$ 41,221,844	\$ 41,005,333	\$ 40,722,132	\$ 40,578,129	216,511	1%	499,712	1%	643,715	2%		
Balance Check	-	-	-	-								
Depreciation Expense YTD	2,701,000	2,430,900	3,118,291	2,638,000	270,100	11%	(417,291)	-13%	63,000	2%		
Retirement/disposal of Fixed Assets												
AD removal YTD	-											
Net Change in Accum Deprec YTD	2,701,000											

Tahoe Donner Association
Cash and Investments Summary Report
as of 10/31/2018

	<i>current month</i> 10/31/2018	<i>last month</i> 9/30/2018	<i>last year - audited</i> 12/31/2017
Consolidated TDA Total	21,581,213	23,471,523	22,110,966
Cash/Money Market	2,585,005	2,082,268	1,483,122
Certificates of Deposit	2,589,314	2,589,314	5,089,053
US Treasuries/GovOblig	10,469,608	12,860,569	12,471,136
Bonds, Corporate/Municipals	5,851,736	5,854,071	2,984,604
Other/Trusts	85,551	85,301	83,051
Operating Fund	4,343,762	5,599,115	6,215,142
Cash/Money Market	1,774,902	840,670	1,074,872
Certificates of Deposit	339,314	339,314	339,053
US Treasuries/GovOblig	2,143,994	4,333,830	4,718,167
Trusts	85,551	85,301	83,051
Replacement Reserve Fund	11,483,129	12,123,240	11,380,557
Cash/Money Market	591,714	1,129,375	281,658
Certificates of Deposit	2,000,000	2,000,000	3,500,000
US Treasuries/GovOblig	5,544,160	5,644,274	4,614,294
Bonds, Corporate/Municipals	3,347,255	3,349,590	2,984,604
Development Fund	5,557,894	5,552,773	4,346,399
Cash/Money Market	171,372	65,239	57,600
Certificates of Deposit	250,000	250,000	1,250,000
US Treasuries/GovOblig	2,632,041	2,733,053	3,038,799
Bonds, Corporate/Municipals	2,504,481	2,504,481	-
New Machinery & Equipment Fund	196,428	196,396	168,867
Cash/Money Market	47,016	46,984	68,992
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	149,412	99,875

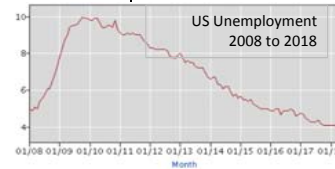
as of 10/31/2018 Balance Mix	
320,808	Restricted OF (ASO/457)
320,808	Restricted, all funds
21,260,406	Unrestricted, all funds
21,581,213	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities

Stifel (all accounts)

Stifel (all accounts)



CASH FLOW RECON

\$ Thousands		
	Month	YTD
OPF NOR Loss	(867)	(4,836)
CurrAssets Decr (incr)	(591)	(29)
CurrLiab Incr (decr)	119	(548)
CapFds Expenditures	(572)	(3,981)
CapFds IntInc/Taxes	27	229
CapFds Asset Sales	34	64
CapFds AAs Rev	-	6,214
OPFds AA Rev	844	4,863
DefRev AA change	(844)	(2,493)
AA 3rows subtotal	-	8,584
Other	(40)	(13)
Net Change in Cash and Investments	(1,890)	(530)

	10/31/2018	9/30/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	25,116	26,458	24,719	19,763	17,425	17,823
Prime Rate	5.25%	5.25%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.69	\$3.52	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2017	YTD 2018	YTD 2017	YTD 2018	YTD 2017	YTD 2018	For the Month 2017	For the Month 2018
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	8,535,429	7,015,676	42,945	68,454	0.6%	1.2%	0.5%	1.1%
RR Fund	12,072,976	13,243,201	120,825	176,272	1.2%	1.6%	1.8%	2.0%
DEV Fund	2,882,215	5,534,154	18,772	68,468	0.8%	1.5%	1.0%	2.0%
NE Fund	145,668	232,595	843	2,808	0.7%	1.4%	0.6%	1.6%
Combined Totals	23,636,287	26,025,625	183,385	316,001	0.9%	1.5%	1.3%	1.8%

FED Prime Rate (last 13):	
9/27/2018	5.25%
6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

FED BLS - Monthly - CPI-U - October 2018 - 1yr : 2.5%, US City (2.3% last month)
 FED BLS - Monthly - CPI-U - October 2018 - 1yr : 3.5%, West (3.4% last month)
 FED BLS - Bi-Monthly CPI-U - October 2018 - 1yr : 4.4%, SF-Oak-Hay (4.3% in August)

Unemployment, USA - 3.7% (3.7%)
 Unemployment, CA - 4.1% (4.5%)
 USA Oct18 (Oct17) CA Sep18 (Sep17)
 Source: Fed, BLS.gov

(S) source = average for month - regular
https://www.eia.gov/dnav/pet/pet_pri_gnd_dcua_m.htm

**Tahoe Donner Association
Inventory Balances Report
October 2018**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Aug 31, 2018	Sep 30, 2018	Oct 31, 2018	Oct 31, 2017	Dec 31, 2017
Total, ALL	292,370	260,022	287,894	300,818	346,433
subtotal Food and Beverage accounts (F&B)	114,534	96,718	101,374	101,232	121,572
subtotal Retail Merchandise accounts	177,836	163,303	186,521	199,585	224,860
subtotal The Lodge F&B accounts	62,956	57,335	59,121	66,827	70,908
Inventory Account					
11412 Inv Retail Trout Creek	15,213	14,276	13,519	12,512	11,634
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	15,861	14,555	14,493	19,323	18,686
11415 Inv Retail Bikeworks	24,607	24,104	21,105	16,708	16,689
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	298	200	262	0	16
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	37,631	37,631	38,750	39,602	64,868
11422 Inv Retail Cross Country	28,397	28,397	57,037	52,478	66,429
11423 Inv Retail Snowplay	26	26	26	(0)	245
11424 Inv Retail Golf Pro Shop	44,846	35,344	30,925	34,418	34,048
11425 Inv Retail Tennis	7,069	5,851	6,801	9,045	9,124
11426 Inv Retail Marina	990	539	514	420	420
11427 Inv Retail Equestrian	2,733	2,248	2,379	2,636	2,636
11428 Inv Retail Recreation	157	132	158	70	64
11429 Inv Retail Golf Special Order	8	-	553	12,373	-
11611 Inv DHS Food Meat	396	814	814	585	3,181
11612 Inv DHS Food Seafood	97	97	167	903	190
11613 Inv DHS Food Produce	35	35	60	91	754
11614 Inv DHS Food Dairy	268	372	381	390	919
11615 Inv DHS Food NABev	1,041	1,041	1,078	1,311	3,109
11616 Inv DHS Food Other	2,005	2,324	2,878	2,085	8,243
11617 Inv DHS Bev Beer	841	841	956	229	1,973
11618 Inv DHS Bev Liquor	6,804	6,797	6,890	6,575	8,913
11619 Inv DHS Bev Wine	952	952	952	970	1,971
11621 Inv Trailer Food Meat	162	162	162	0	46
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	(0)	(0)	(0)	0	0
11625 Inv Trailer Food NABev	-	-	-	-	-
11626 Inv Trailer Food Other	320	320	320	108	108
11631 Inv ACAC Food Meat	1,539	1,231	1,746	206	1,496
11632 Inv ACAC Food Seafood	184	157	166	-	14
11633 Inv ACAC Food Produce	702	448	631	212	624
11634 Inv ACAC Food Dairy	475	694	529	144	287
11635 Inv ACAC Food NABev	1,008	700	678	408	357
11636 Inv ACAC Food Other	3,180	2,705	2,998	1,736	3,875
11637 Inv ACAC Bev Beer	1,230	1,209	1,005	818	619
11639 Inv ACAC Bev Wine	1,565	1,404	1,149	1,636	2,032

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Aug 31, 2018	Sep 30, 2018	Oct 31, 2018	Oct 31, 2017	Dec 31, 2017
11641 Inv Marina Food Meat	1,608	-	-	(0)	(0)
11642 Inv Marina Food Seafood	119	70	0	40	40
11643 Inv Marina Food Produce	313	25	(0)	0	0
11644 Inv Marina Food Dairy	306	16	(0)	-	-
11645 Inv Marina Food NABev	1,242	446	0	15	15
11646 Inv Marina Food Other	2,749	1,178	346	763	763
11647 Inv Marina Bev Beer	933	117	0	0	0
11648 Inv Marina Bev Liquor	1,639	872	608	1,008	1,008
11649 Inv Marina Bev Wine	546	331	328	159	159
11661 Inv Pizza Food Meat	1,285	798	985	1,484	918
11663 Inv Pizza Food Produce	602	396	451	1,002	508
11664 Inv Pizza Food Dairy	1,692	1,480	1,583	1,994	1,297
11665 Inv Pizza Food NABev	1,332	1,270	1,108	1,059	1,087
11666 Inv Pizza Food Other	3,328	3,277	6,830	2,885	1,797
11667 Inv Pizza Bev Beer	1,808	1,380	1,739	1,126	916
11669 Inv Pizza Bev Wine	2,916	2,154	3,386	3,181	2,550
11671 Inv SMRFaB Food Meat	1,232	502	185	178	178
11672 Inv SMRFaB Food Seafood	45	45	0	-	-
11673 Inv SMRFaB Food Produce	139	46	-	(0)	(0)
11674 Inv SMRFaB Food Dairy	299	133	100	56	56
11675 Inv SMRFaB Food NABev	1,150	555	98	473	320
11676 Inv SMRFaB Food Other	1,407	736	396	309	309
11677 Inv SMRFaB Bev Beer	1,180	591	263	229	15
11678 Inv SMRFaB Bev Liquor	515	455	256	-	-
11679 Inv SMRFaB Bev Wine	25	6	3	36	18
11681 Inv Lodge Food Meat	3,361	2,018	1,695	2,983	4,490
11682 Inv Lodge Food Seafood	1,436	515	402	569	2,051
11683 Inv Lodge Food Produce	1,814	1,482	792	1,425	1,891
11684 Inv Lodge Food Dairy	1,732	1,632	1,736	1,123	1,803
11685 Inv Lodge Food NABev	866	953	906	733	955
11686 Inv Lodge Food Other	6,754	6,611	6,536	6,557	6,432
11687 Inv Lodge Bev Beer	2,594	2,668	2,219	2,688	3,753
11688 Inv Lodge Bev Liquor	20,416	19,111	17,950	17,726	18,669
11689 Inv Lodge Bev Wine	23,983	22,345	26,885	33,023	30,864
11695 Inventory-Tennis Beverage	276	200	28	0	0
11696 Inventory-Tennis Food	86	-	-	(0)	(0)
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Ten Months Ending October 31, 2018

	10-months YTD	12-months		12-months w/Actual FBCF																														
	2018 YTD Actual	2018 Budget	YTD Actual vs Budget	2018 FORECAST	Forecast vs Budget																													
REPLACEMENT RESERVE FUND (902)																																		
2017 YEAR END 12/31/2017, Beginning Balance	\$ 10,238,311	\$ 10,006,000	\$ 232,311	\$ 10,238,311	\$ 232,311	2%																												
ASSESSMENT CONTRIBUTION	4,013,000	4,013,000	-	4,013,000	-	0%																												
Operating Fund Balance Transfer - IN	500,000	-	500,000	500,000	500,000	na																												
INTEREST INCOME	176,272	155,000	21,272	200,000	45,000	29%																												
SALVAGE RECEIPTS	64,054	30,000	34,054	65,000	35,000	117%																												
INCOME TAX EXPENSE	(12,500)	(15,000)	2,500	(17,000)	(2,000)	13%																												
BAD DEBT EXPENSE	(7,000)	(9,000)	2,000	(9,000)	-	0%																												
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,695,509)	(5,419,000)	2,723,491	(3,963,463) F	1,455,537	-27%																												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(780,536)	(935,000)	154,464	(1,126,848)	(191,848)	21%																												
Replacement Reserve Fund Balance	\$ 11,496,092	\$ 7,826,000	\$ 3,670,092	\$ 9,900,000 F	\$ 2,074,000	27%																												
NEW MACHINERY AND EQUIPMENT FUND (905)																																		
2017 YEAR END 12/31/2017, Beginning Balance	\$ 100,423	\$ 64,000	\$ 36,423	\$ 100,423	\$ 36,423	57%																												
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%																												
INTEREST INCOME	2,808	2,000	808	3,400	1,400	70%																												
INCOME TAX EXPENSE	-	-	-	-	-	na																												
EXPENDITURES FOR CAPITAL ADDITIONS C	(167,976)	(213,000)	45,024	(243,823)	(30,823)	14%																												
NM&E Fund Balance	\$ 129,255	\$ 47,000	\$ 82,255	\$ 54,000	\$ 7,000	15%																												
DEVELOPMENT FUND (903) -																																		
2017 YEAR END 12/31/2017, Beginning Balance	\$ 3,753,014	\$ 3,600,000	\$ 153,014	\$ 3,753,014	\$ 153,014	4%																												
ASSESSMENT CONTRIBUTION - Regular	2,007,000	2,007,000	-	2,007,000	-	0%																												
Operating Fund Balance Transfer - IN	-	-	-	-	-	na																												
INTEREST INCOME	68,468	80,000	(11,532)	75,000	(5,000)	-6%																												
INCOME TAX EXPENSE	(5,833)	(7,000)	1,167	(6,000)	1,000	-14%																												
BAD DEBT EXPENSE	(6,000)	(7,000)	1,000	(7,000)	-	0%																												
EXPENDITURES FOR CAPITAL ADDITIONS C	(337,228)	(1,408,000)	1,070,772	(872,014) D	535,986	-38%																												
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na																												
Development Fund Balance	\$ 5,479,421	\$ 4,265,000	\$ 1,214,421	\$ 4,950,000 F	\$ 685,000	16%																												
Development Fund Balance Components:																																		
Combined CAPITAL FUNDS ACTIVITY - Year to Date																																		
EXPENDITURES FOR CAPITAL ADDITIONS C	(3,200,712)	(7,040,000)	3,839,288	(5,079,300)	1,960,700																													
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(780,536)	(935,000)	154,464	(1,126,848)	(191,848)																													
YTD CAPITAL FUNDS TOTAL	(3,981,248)	(7,975,000)	3,993,752	(6,206,148)	1,768,852																													
<table border="1" style="width: 100%;"> <tr> <td>CIP beginning balance (@ 1/1/2017)</td> <td>\$ 42,991</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td>\$ 3,200,712</td> <td></td> <td>\$ 3,243,703</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td> <td>-</td> <td></td> <td>Pre-ye Capitz JE</td> <td></td> <td></td> <td></td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td>\$ 3,243,703</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </table>							CIP beginning balance (@ 1/1/2017)	\$ 42,991						Net, CIP YTD Activity C	\$ 3,200,712		\$ 3,243,703				Less Capitalized/place in service to Property Fund - PP&E	-		Pre-ye Capitz JE				CIP Balance (g/l # 904-16510)	\$ 3,243,703					
CIP beginning balance (@ 1/1/2017)	\$ 42,991																																	
Net, CIP YTD Activity C	\$ 3,200,712		\$ 3,243,703																															
Less Capitalized/place in service to Property Fund - PP&E	-		Pre-ye Capitz JE																															
CIP Balance (g/l # 904-16510)	\$ 3,243,703																																	

< downhill ski master plan and generators

F - see Recon, next page,
RRF includes estimate of 2018 deferred projects.
D - see page 3 for Development Fund Activity Schedule
Board approved 10/27/2018 Transfer from OPFund.

Tahoe Donner Association
 Capital Funds Ending Balance Reconciliation - Budget versus Forecast
 For the Ten Months Ending October 31, 2018

Replacement Reserve Fund				
Change		Budget	Actual	diff
232,311	2018 Beginning Fund Balance > Budget	10,006,000	10,238,311	232,311
		Budget	Forecast	diff
69,336	2018 projects, net, capital	5,419,000	5,349,664	69,336 S
(97,295)	2018 projects, net, expense	935,000	1,032,295	(97,295)
(155,766)	2018 projects, net, capital, accelerations	-	155,766	(155,766)
(49,496)	2018 projects, net, expense, accelerations	-	49,496	(49,496)
(35,210)	2017 projects, net, capital	-	35,210	(35,210)
(154,446)	2017 projects, net, expense	-	154,446	(154,446)
(9,860)	2017 accelerations, capital	-	9,860	(9,860)
(2,486)	2017 accelerations, expense	-	2,486	(2,486)
(65,117)	2016 projects, net, capital	-	65,117	(65,117)
1,652,153	projects to carry-over to 2019+, capital	-	(1,652,153)	1,652,153
111,875	projects to carry-over to 2019+, expense	-	(111,875)	111,875
-	rounding/other			
35,000	Salvage Receipts Forecast adjustment, 2018	30,000	65,000	35,000
45,000	Interest Income Forecast adjustment, 2018	155,000	200,000	45,000
(2,000)	Income Tax Forecast adjustment, 2018	(15,000)	(17,000)	(2,000)
-	Bad Debt Exp Forecast adjustment, 2018	(9,000)	(9,000)	-
S variance due to primarily to Snowbird lift replacement/scope greater				
500,000	Transfer in from Operating Fund, October 2018	-	500,000	500,000
2,074,000	Total, change schedule above			
		Budget	Forecast	diff
2,074,000	Variance of Ending Fund Balance 2018	7,826,000	9,900,000	2,074,000
(0) Reconciliation difference				
Above recons fund balance flux.				

Development Fund				
Change		Budget	Actual	diff
153,014	2018 Beginning Fund Balance > Budget	3,600,000	3,753,014	153,014
		Budget	Forecast	diff
25,000	Mailbox Consolidation & Improvements (feasibility)	25,000	-	25,000
10,000	Employee Housing, planning	10,000	-	10,000
25,000	Association Wide, Member Surveys	25,000	-	25,000
109,000	DOWNHILL SKI Facility & Lifts - Master Plan/Pl	200,000	91,000	109,000
300,000	TROUT CREEK REC CENTER, devfd expansion p	500,000	200,000	300,000
(36,000)	TRAILS Specific Projects df portion	20,000	56,000	(36,000)
150,000	Feasibility Studies for Priority 1 projects	150,000	-	150,000
-	TDA Capital Payroll Allocation	185,000	185,000	-
22,225	TDA Contingency	93,000	70,775	22,225
-	-	-	-	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
-	TCRC Dev Feasibility Study	-	-	-
6,617	Snowmaking Equipment	-	(6,617)	6,617
(70,000)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	70,000	(70,000)
(5,856)	Association Master Plan	-	5,856	(5,856)
-	CASP Feasibility Study	-	-	-
Timing between years				
Board Approved in prior years				
-	Bad Debt Expense Forc vs Budget, 2018	(7,000)	(7,000)	-
(5,000)	Interest Income Forecast adjustment, 2018	80,000	75,000	(5,000)
1,000	Income Tax Forecast adjustment, 2018	(7,000)	(6,000)	1,000
-	other recon / rounding item			
685,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
685,000	Variance of Ending Fund Balance 2018	4,265,000	4,950,000	685,000
- Reconciliation difference				
Above recons fund balance flux.				

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Ten Months Ending October 31, 2018
201810

	YYYY Mo	2018	10	10-months YTD	2018	12-months	2018	12-months	Forecast vs Budget
		2018	10	YTD Actual	Budget (B)		FORECAST		
DEVELOPMENT FUND (903) -									
w/Actual FBCF									
2017 YEAR END 12/31/2017, Beginning Balance				\$ 3,753,014	\$ 3,600,000		\$ 3,753,014	\$ 153,014	4%
ASSESSMENT CONTRIBUTION - Regular				2,007,000	2,007,000		2,007,000	-	0%
Operating Fund Balance Transfer - IN				-	-		-	-	na
INTEREST INCOME				68,468 ii	80,000		75,000	(5,000)	-6%
INCOME TAX EXPENSE				(5,833)	(7,000)		(6,000)	1,000	-14%
BAD DEBT EXPENSE				(6,000)	(7,000)		(7,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS			C	(337,228)	(1,408,000)		(872,014)	535,986	-38%
MAJOR R&M, PROJECTS & LEASE EXPENSES			E	-	-		-	-	na
Development Fund Balance				\$ 5,479,421	\$ 4,265,000		\$ 4,950,000 (F)	\$ 685,000	16%

		YEAR 2018 SPEND				
Project YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
Total, all below		337,228	1,408,000	872,014		
Mailbox Consolidation & Improvements (feasibility study)	2018 C	-	25,000	-		
Employee Housing, planning	2018 C	-	10,000	-		
Association Wide, Member Surveys	2018 C	-	25,000	-		
DOWNHILL SKI Facility & Lifts - Master Plan/Planning	2018 C	15,897	200,000	91,000	731-210-268	
TROUT CREEK REC CENTER, devfd expansion portion	2018 C	8,225	500,000	200,000 x	831-132-323	
Equestrian Improvements, Phase 3	2017 C	98,533	200,000	200,000	731-080-311	2017 project.
TRAILS Specific Projects df portion	2018 C	25,539	20,000	56,000	431-051-251	
Feasibility Studies for Priority 1 projects	2018 C	-	150,000	-		
TDA Capital Payroll Allocation	2018 C	154,168	185,000	185,000	831-165-313	
TDA Contingency	2018 C	-	93,000	70,775	contingency	
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
TCRC Dev Feasibility Study	2016 C	19,877	-	- x	631-132-823	reccls to '1
Snowmaking Equipment	2015 C	(6,617)	-	(6,617)	531-210-480	deposit re
DHSki Eagle Rock Shrouding and Charlift Relocation	2018 C	15,751	-	70,000	831-211-311	board app
Association Master Plan	2016 C	5,856	-	5,856	631-010-817	
CASP Feasibility Study	2018 C	-	-	- r	831-010-340	reclass to

B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

0	NM&E Fund TL, Capital		216,000	269,282	243,823	24,390	167,976	180,662	75,847	36,732	
1	2018 NMEF-CAP		216,000	217,371	192,786	23,516	121,369	121,369	71,417	36,732	Budget 2018 projects
0	2018 NMEF-ADD		-	51,911	50,280	1,631	45,849	42,858	4,431	-	projects added (via contingency) in 2018
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2017 NMEF-ADD		-	-	30	(30)	30	30	-	-	carry over projects
0	2016 NMEF-ADD		-	-	728	(728)	728	16,404	-	-	carry over projects

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2018 SPEND Carryovers	Notes
751 025 326	2017 NMEF-ADD	Digital Menus - DHSki 2 - ACC 1	MIS	C	01	-	-	30	(30)	30	30	-	-	misc carryover cost
651 025 775	2016 NMEF-ADD	Amenity Security Cameras	MIS	C	01	-	-	728	(728)	728	16,404	-	-	finishing project, project bdg TL \$18,000
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	Administration	C	12	25,000	36,476	36,476	-	27,920	27,920	8,556	-	
	2018 NMEF-CAP	Bear Boxes	Campground	C	99	8,000	8,000	-	8,000	-	-	-	8,000	Deferred to 2019
	2018 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	99	3,000	3,000	-	3,000	-	-	-	3,000	Deferred to 2019
851 210 297	2018 NMEF-CAP	Bollards and Chains (Lots 1 and 4)	DHSKI	C	12	8,000	8,000	4,698	3,302	4,698	4,698	0	-	
851 120 298	2018 NMEF-CAP	Driving Range Mats - Lower Tier	Golf Ops	C	12	4,600	4,600	4,189	411	4,189	4,189	(0)	-	
851 060 299	2018 NMEF-CAP	Artificial Turf - Complete along fence to Marina	Marina	C	12	15,000	20,800	20,800	(800)	19,888	19,888	912	(800)	
851 025 300	2018 NMEF-CAP	Cellphone Booster - Alder Creek	MIS	C	12	30,000	30,000	27,467	2,533	27,467	27,467	-	2,533	
	2018 NMEF-CAP	Quick Service Digital Menu Signage (Al MIS	MIS	C	12	7,000	7,000	-	7,000	-	-	-	7,000	see 751-025-326
	2018 NMEF-CAP	Pickleball windscreen	Tennis	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019
851 090 302	2018 NMEF-CAP	Water Fountain/Bottle Filler/Utility Sink	Tennis	C	12	3,000	3,000	1,931	-	1,931	1,931	(0)	-	
	2018 NMEF-CAP	Banquet - Sound Buffering Walls	The Lodge	C	12	5,000	5,000	-	5,000	-	-	-	5,000	
	2018 NMEF-CAP	VHF Handheld Radios - 6	Trails	C	12	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 051 304	2018 NMEF-CAP	4x4 S/S Work Utility Vehicle - Summer/	Trails	C	12	15,000	15,246	15,246	(0)	15,246	15,246	-	(0)	
851 051 305	2018 NMEF-CAP	4x4 S/S Attachments for Summer/Winter	Trails	C	12	15,000	13,149	13,149	-	11,398	11,398	1,751	-	
851 051 306	2018 NMEF-CAP	Phone App - Summer Trail Map	Trails	C	12	5,000	5,000	5,000	-	5,000	5,000	-	-	
	2018 NMEF-CAP	New Gate - Crabtree/ 7 C's	Trails	C	99	5,000	5,000	-	5,000	-	-	-	5,000	Deferred to 2019
851 132 308	2018 NMEF-CAP	Marco Polo Grill Sunsetter Shade Cover	Trout Creek	C	12	5,000	5,000	5,000	-	3,630	3,630	1,370	-	
851 130 312	2018 NMEF-ADD	UV Disinfection System for 3 spas	Aquatics	C	03	-	7,500	7,255	245	7,255	7,255	-	-	
851 010 315	2018 NMEF-ADD	ASO workspace furniture computer	ASO	C	03	-	3,500	3,500	-	2,495	2,495	1,005	-	
851 150 318	2018 NMEF-ADD	Portable Fryer Filtration	Pizza	C	03	-	3,141	2,991	150	2,991	-	(0)	-	
851 210 319	2018 NMEF-ADD	Safety Stanchions	DHSKI	C	03	-	2,500	826	1,674	826	826	(0)	-	
851 060 327	2018 NMEF-ADD	Asphalt & Gate at Marina	Marina	C	05	-	6,300	6,335	(35)	6,335	6,335	-	-	
851 025 328	2018 NMEF-ADD	Risk & ASO Laptop & Printer	Administration	C	05	-	2,000	2,000	-	-	-	2,000	-	
851 132 334	2018 NMEF-ADD	Cantilever Umbrellas - 5	Trout Creek	C	06	-	5,500	5,526	(26)	5,526	5,526	-	-	
851 051 338	2018 NMEF-ADD	Water Tank Sprayer	Trails	C	07	-	2,000	1,961	39	1,961	1,961	(0)	-	
851 155 342	2018 NMEF-ADD	Signage - Amenity - Interior	Alder Creek Cafe	C	07	-	2,200	2,200	-	2,200	2,200	(0)	-	
851 010 344	2018 NMEF-ADD	Administrative Storage Racking	Administration	C	08	-	2,500	2,956	(456)	2,956	2,956	-	-	
851 025 348	2018 NMEF-ADD	Marketing Workstation	MIS	C	09	-	2,000	2,436	(436)	2,436	2,436	-	-	
851 025 349	2018 NMEF-ADD	Tablesafe EMV CC Processing	MIS	C	09	-	8,440	8,440	-	7,013	7,013	1,427	-	
851 050 351	2018 NMEF-ADD	Erskine Manual Rotating Grapple	Forestry	C	09	-	4,330	3,855	475	3,855	3,855	(0)	-	
	2018 NMEF-CAP	NME Contingency for ADDs Bdg'18	Various	C	99	55,400	41,900	58,829	(16,929)	-	-	58,829	-	incls est for 2017 carry-overs to 2018

Replacement Reserve TL	6,354,000	7,245,249	5,090,311	2,155,938	3,476,044	4,173,506	1,614,268	1,764,028
Capital	5,419,000	5,971,463	3,963,463	2,008,000	2,695,509	3,199,229	1,267,958	1,652,153
Expense	935,000	1,273,786	1,126,848	147,938	780,536	974,277	346,310	111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type		(6,287,948)	(6,884,021)	(4,745,988)	(2,139,033)	(3,212,511)	#####	(1,533,478)	(1,759,943)	
28	2016 RR-CAP	-	76,430	65,117	11,313	66,867	162,655	(1,750)	-	carry-over projects
0	2016 RR-EXP	-	-	-	-	-	-	-	-	carry-over projects
16	2017 RR-CAP	-	35,210	35,210	-	34,424	434,783	786	-	carry-over projects
5	2017 RR-EXP	-	154,191	154,446	(255)	75,178	239,742	79,268	-	carry-over projects
3	2017 RR-ACC-CAP	-	9,860	9,860	-	9,860	17,433	-	-	carry-over projects
1	2017 RR-ACC-EXP	-	2,486	2,486	-	-	17,764	2,486	-	carry-over projects
204	2018 RR-CAP	5,419,000	5,689,310	3,697,511	1,991,800	2,465,715	2,465,715	1,231,799	1,652,153	Budget 2018 projects
96	2018 RR-EXP	935,000	1,069,524	920,420	150,104	670,665	682,077	249,754	111,875	Budget 2018 projects
27	2018 RR-ACC-CAP	-	160,653	155,766	4,887	118,643	118,643	37,123	-	2018 projects added in 2018
8	2018 RR-ACC-EXP	-	47,585	49,496	(1,911)	34,693	34,693	14,802	-	2018 projects added in 2018

by Location		(66,052)	(83,052)	(77,204)	(5,847)	(77,205)	(77,205)	-	(4,085)
15	Administration	192,413	245,207	240,598	4,609	196,780	203,225	43,817	-
0	Asphalt Maintenance	-	-	-	-	-	-	-	-
2	Bikeworks	26,095	26,095	18,654	7,441	18,653	18,653	-	-
5	Campground	8,316	2,599	2,599	-	2,599	5,118	-	7,113
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-
16	Cross Country	514,606	471,710	456,588	15,122	79,912	111,352	376,677	2,050
0	Day Camps	-	-	-	-	-	-	-	-
7	Equestrian Center	92,303	92,303	26,686	65,617	26,686	26,686	-	48,590
0	Facilities Administration	-	-	-	-	-	-	-	-
8	Forestry	127,789	361,820	373,399	(11,579)	212,866	344,085	160,533	-
2	General	(191)	(191)	110,520	(110,711)	-	-	110,520	-
4	General Maintenance	113,293	113,293	15,518	97,775	12,469	12,469	3,049	97,838
16	Golf Course	182,145	184,667	136,312	48,355	130,932	132,060	5,380	7,655
0	Golf Complex	-	-	-	-	-	-	-	-
14	Maintenance	60,976	76,648	67,201	9,447	52,113	56,122	15,089	6,587
17	Marina	72,487	82,632	64,706	17,926	64,706	64,706	-	4,960
45	MIS	312,412	346,580	370,307	(22,727)	310,865	456,548	59,442	6,852
3	No. Woods Pool-Bldg.	18,645	18,645	13,900	4,745	13,900	13,900	-	5,438
6	Northwoods	26,326	26,326	23,061	3,265	19,012	19,012	4,049	2,046
0	Northwoods Pool	-	-	-	-	-	-	-	-
9	Pizza	25,362	32,473	22,680	9,794	19,560	19,560	3,119	-
4	Recreation	16,263	16,263	8,103	8,160	8,103	8,103	-	8,086
24	Ski Area-Mtn Ops	556,219	572,926	502,063	70,862	122,335	160,303	379,728	57,310
1	Ski Area Rentl-Rtl	97,150	97,150	97,150	-	-	-	97,150	-
28	Ski Area - Lift Maintenance	1,545,952	1,916,474	1,578,837	337,636	1,448,643	1,490,207	130,196	38,491
1	Ski Area - Vehicle Maintenance	19,074	19,074	15,637	3,437	15,637	15,637	-	-
0	Ski-Ops	-	-	-	-	-	-	-	-
0	Snowplay	-	-	-	-	-	-	-	-
8	Tennis Complex	56,160	63,660	52,983	10,677	52,984	52,984	-	5,065
12	The Lodge	58,728	137,082	104,452	32,630	85,997	85,997	18,455	2,931
18	Trails	382,253	454,663	208,885	245,778	75,427	114,472	133,458	193,909
53	Trout Creek BLDG	1,250,186	1,258,186	79,916	1,178,270	29,642	29,642	50,273	1,177,991
24	Trout Creek POOLSPA	352,257	352,658	309,438	43,221	291,055	547,496	18,383	5,061
5	Trout Creek FITNESSSEQ	81,969	95,469	14,146	81,323	14,146	14,146	-	81,969
0	Trout Creek OTHER	-	-	-	-	-	-	-	-
0	Various	-	-	-	-	-	-	-	-
0	Vehicle Maintenance	-	-	-	-	-	-	-	-
3	Vehicle/Fleet	98,760	97,786	98,769	(983)	93,819	93,819	4,950	-
0	Winter Food-Beverge	-	-	-	-	-	-	-	-

2017 & prior Carryovers in 2018 RR Expenditures Total - 156,932 156,932 carry-over variance

Replacement Reserve TL	6,354,000	7,245,249	5,090,311	2,155,938	3,476,044	4,173,506	1,614,268	1,764,028
Capital	5,419,000	5,971,463	3,963,463	2,008,000	2,695,509	3,199,229	1,267,958	1,652,153
Expense	935,000	1,273,786	1,126,848	147,938	780,536	974,277	346,310	111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reser in Study	Notes
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2018 RR Expenditures Total, per 2018 Budget Report 5,172,483

621 025 611	2016 RR-CAP	Website Framework	MIS	C	01	-	7,131	7,131	-	7,131	30,598	-	-	carryover, project budget \$31,000
621 025 825	2016 RR-CAP	ASO CRM Software project	MIS	C	01	-	4,299	4,299	-	4,299	76,620	-	-	\$ in 2018 to complete the initial project scope
821 128 314	2016 RR-CAP	White Tent 40x80	The Lodge	C	04	-	65,000	53,687	11,313	55,437	55,437	(1,750)	-	2015 project , deferred to 2018...
721 025 211	2017 RR-CAP	PA - Sound System - Marina	MIS	C	13	-	70	70	-	70	2,134	-	-	\$2,138 total budget
721 211 137	2017 RR-CAP	SB Sheave Assembly Walkways	Ski Area - Lift Maintenance	C	10	-	-	-	-	-	41,564	-	-	\$48,590 total budget
721 025 195	2017 RR-CAP	UPS Units- Network	MIS	C	13	-	1,680	1,680	-	1,680	2,881	-	-	\$
721 010 310	2017 RR-ACC-CAP	NWCH post replacement and addition of Administration	Administration	C	09	-	2,452	2,452	-	2,452	5,556	-	-	\$
721 160 004	2017 RR-CAP	Tool Inventory	Maintenance	C	09	-	2,401	2,401	-	2,401	5,519	-	-	\$
721 110 002	2017 RR-CAP	Ski- Boot- Poles Rental - 2017 only	Cross Country	C	09	-	2,193	2,193	-	2,193	27,976	-	-	\$
721 125 307	2017 RR-ACC-CAP	Alarm and Detection systems - control pe	Golf Course	C	09	-	2,397	2,397	-	2,397	3,525	-	-	\$
721 110 121	2017 RR-CAP	Uniforms-shirts/pants	Cross Country	C	10	-	313	313	-	313	5,970	-	-	\$
721 010 327	2017 RR-ACC-CAP	Risk Mngmnt Ofc Space	Administration	C	12	-	5,010	5,010	-	5,010	8,352	-	-	\$
721 100 094	2017 RR-CAP	Facility Signage	Campground	C	06	-	1,396	1,396	-	1,396	3,915	-	-	\$
721 160 054	2017 RR-CAP	Lumber Rack/Truck Tool Boxes	Maintenance	C	09	-	790	790	-	790	1,681	-	-	\$
721 210 079	2017 RR-CAP	Snowflake Vests	Ski Area-Mtn Ops	C	10	-	10,141	10,141	-	10,141	10,141	-	-	\$
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally tra	Trails	C	10	-	1,450	1,450	-	1,450	1,450	-	-	\$
721 051 143	2017 RR-CAP	Trails Wayfinding	Trails	C	01	-	250	250	-	250	5,950	-	-	\$
721 025 225	2017 RR-CAP	Storage Area Network (SAN) Hardware	MIS	C	10	-	2,814	2,814	-	2,028	19,481	786	-	\$2814 carryover on \$20,267 project
721 130 312	2017 RR-CAP	Pool Repairs and Improv Phase 1	Trout Creek POOLSPA	C	01	-	3,418	3,418	-	3,418	250,179	-	-	Needs reclass to 2018 project
721 130 157	2017 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	01	-	1,819	1,819	-	1,819	4,842	-	-	project not completed in 2017
721 130 162	2017 RR-CAP	Filters - Sand L-K-Spa Hdwr Replace	Trout Creek POOLSPA	C	01	-	2,310	2,310	-	2,310	8,967	-	-	project not completed in 2017
721 210 077	2017 RR-CAP	Trail maintenance 2017 only	Ski Area-Mtn Ops	C	01	-	4,165	4,165	-	4,165	42,133	-	-	Needs reclass to 2018 project
821 130 309	2018 RR-ACC-CAP	Chem Feed Controllers	Trout Creek POOLSPA	C	02	-	11,760	11,760	-	-	-	11,760	-	
823 210 288	2018 RR-ACC-EXP	Bus 140 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	12,808	(2,808)	12,808	12,808	-	-	
821 210 289	2018 RR-ACC-CAP	Bus 140 - Seat Belts	Ski Area-Mtn Ops	C	02	-	3,425	2,068	1,357	(2,068)	(2,068)	4,136	-	Posting adjustment needed see 823-210-288
823 210 290	2018 RR-ACC-EXP	Bus 142 - Flooring Repairs	Ski Area-Mtn Ops	E	02	-	10,000	9,491	509	9,491	9,491	-	-	
821 010 291	2018 RR-ACC-CAP	Com Dep - Office Furniture	Administration	C	02	-	3,100	3,100	-	1,312	1,312	1,788	-	
821 010 292	2018 RR-ACC-CAP	Com Dep - Office Remodel	Administration	C	02	-	4,400	4,382	18	4,382	4,382	-	-	
821 010 006	2018 RR-CAP	AED Medical Devices and Signage	Administration	C	01	18,424	18,424	5,272	13,152	5,272	5,272	-	-	
821 010 002	2018 RR-CAP	Managerial Desk Replacement	Administration	C	01	4,424	8,474	8,394	80	8,394	8,394	-	-	discuss budget change (MS)
821 010 001	2018 RR-CAP	Radio Equipment -5-	Administration	C	01	5,061	5,061	4,937	124	-	-	4,937	-	
821 141 008	2018 RR-CAP	Bike Rentals	Bikeworks	C	04	21,911	21,911	15,764	6,148	15,764	15,764	-	-	
821 141 009	2018 RR-CAP	Bikes - Day Camps	Bikeworks	C	04	4,183	4,183	2,890	1,293	2,890	2,890	-	-	
821 110 018	2018 RR-CAP	Umbrellas / Stands	Cross Country	C	04	2,050	2,078	2,078	(28)	2,078	2,078	-	-	
821 120 317	2018 RR-ACC-CAP	Golf Pro Shop Carpeting	Golf Complex	C	04	-	7,750	7,401	349	7,401	7,401	-	-	
823 150 321	2018 RR-ACC-EXP	Servers Station Repairs	Pizza	E	04	-	2,100	1,721	379	1,721	1,721	-	-	
821 060 329	2018 RR-ACC-CAP	Exit Traffic Spikes	Marina	C	04	-	3,470	2,789	681	2,789	2,789	-	-	
821 150 330	2018 RR-ACC-CAP	Kegeerator	Pizza	C	05	-	2,000	1,160	840	1,160	1,160	-	-	
823 025 324	2018 RR-ACC-EXP	IT Wiring Upgrade	Tennis Complex	E	04	-	5,000	4,991	9	4,991	4,991	-	-	
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	05	42,751	42,751	54,480	(11,730)	51,193	51,193	3,287	-	disposal acg separate
821 132 325	2018 RR-ACC-CAP	Precor AMT's - 2	Trout Creek FITNESSEQ	C	05	-	13,500	14,146	(646)	14,146	14,146	-	-	
821 090 332	2018 RR-ACC-CAP	Window Coverings	Tennis Complex	C	06	-	2,500	2,077	423	2,077	2,077	-	-	
821 180 333	2018 RR-ACC-CAP	Range	Winter F&B	C	06	-	10,245	9,821	424	9,821	9,821	-	-	
821 025 335	2018 RR-ACC-CAP	Milestone Security Camera Licenses	MIS	C	06	-	8,100	8,100	-	490	490	7,610	-	
821 050 337	2018 RR-ACC-CAP	Truck Mounted Water Tank & Sprayer	Forestry	C	07	-	12,000	11,594	406	11,594	11,594	-	-	
821 160 339	2018 RR-ACC-CAP	Signage - Monument	Maintenance	C	07	-	2,900	2,474	426	2,474	2,474	1	-	
821 150 343	2018 RR-ACC-CAP	Signage - Complex	Pizza	C	07	-	2,200	2,382	(182)	2,382	2,382	-	-	
821 180 320	2018 RR-ACC-CAP	Deep Fryer #2	Winter F&B	C	09	-	4,000	3,213	787	3,213	3,213	-	-	
821 160 352	2018 RR-ACC-CAP	Wheel Loader HE101 - Tire Chains	Maintenance	C	09	-	6,010	6,010	-	5,739	5,739	271	-	
821 132 353	2018 RR-ACC-CAP	Light Pole Replacement	Trout Creek BLDG	C	10	-	2,000	2,000	-	974	974	1,026	-	
821 128 354	2018 RR-ACC-CAP	Back Bar Refrigerated Cabinet	The Lodge	C	10	-	3,054	3,054	-	-	-	3,054	-	
823 128 355	2018 RR-ACC-EXP	Epoxy Floors Repairs - The Bar	The Lodge	C	10	-	5,600	5,600	-	496	496	5,104	-	
821 130 356	2018 RR-ACC-CAP	Filter Sand - Rec Pool - TCRC	Trout Creek POOLSPA	C	10	-	2,875	2,875	-	-	-	2,875	-	
823 160 357	2018 RR-ACC-EXP	Vehicle 137 Transmission Repairs	Vehicle/Fleet	C	10	-	5,100	5,100	-	150	150	4,950	-	

Replacement Reserve TL 6,354,000 7,245,249 5,090,311 2,155,938 3,476,044 4,173,506 1,614,268 1,764,028
 Capital 5,419,000 5,971,463 3,963,463 2,008,000 2,695,509 3,199,229 1,267,958 1,652,153
 Expense 935,000 1,273,786 1,126,848 147,938 780,536 974,277 346,310 111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover/\$s Reset in Study	Notes
823 160 358	2018 RR-ACC-EXP	Plow Blade Repairs	Maintenance	C	10	-	4,380	4,380	-	-	-	4,380	-	
821 110 026	2018 RR-CAP	Groomer - 2005 Prinoth 350 - no. 114	Cross Country	C	12	373,852	330,500	330,500	-	3,972	3,972	326,528	-	Board approved 7/21/2018
821 110 027	2018 RR-CAP	Groomer-Tiller no1	Cross Country	C	12	15,184	15,184	15,184	0	1,504	1,504	13,680	-	
821 110 028	2018 RR-CAP	Groomer-Tracks no2	Cross Country	C	12	12,148	12,148	12,148	-	8,982	8,982	3,166	-	
821 110 023	2018 RR-CAP	Signage - Exterior Trail Maps	Cross Country	C	12	8,205	8,205	3,700	4,505	-	-	3,700	-	
821 110 025	2018 RR-CAP	Ski- Boot- Poles Rental - 2018 only	Cross Country	C	12	12,466	12,466	12,466	-	11,533	11,533	933	-	
821 110 029	2018 RR-CAP	Snowblower - XC - 1332	Cross Country	C	12	3,037	3,037	3,063	(26)	3,063	3,063	-	-	
821 110 019	2018 RR-CAP	Trail maintenance 2018 only	Cross Country	C	12	23,313	23,313	23,313	-	14,066	14,066	9,247	-	
821 110 024	2018 RR-CAP	Wayfinding Signage - Winter	Cross Country	C	99	20,405	20,405	13,500	6,905	2,606	2,606	10,894	-	
821 080 030	2018 RR-CAP	Horses	Equestrian Center	C	12	5,748	5,748	3,200	2,548	3,200	3,200	-	-	
821 080 032	2018 RR-CAP	Prowler Travel trailer	Equestrian Center	C	12	6,580	6,580	6,827	(247)	6,827	6,827	-	-	
821 080 031	2018 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	3,041	3,041	3,041	-	3,041	3,041	-	-	
	2018 RR-CAP	South Arena Footing	Equestrian Center	C	99	48,590	48,590	-	48,590	-	-	-	48,590	Defer to 2024, potentially relocating as well, more tim
	2018 RR-CAP	Boat Strg. Access Rd - Remove-Repl	General Maintenance	C	99	13,818	13,818	-	13,818	-	-	-	13,818	Defer to 2023
	2018 RR-CAP	Boat Strg.-Remove-Repl	General Maintenance	C	99	84,020	84,020	-	84,020	-	-	-	84,020	Defer to 2023
821 120 047	2018 RR-CAP	Ball Picker Attachmt	Golf Complex	C	12	3,662	3,662	2,556	1,106	2,556	2,556	-	-	
821 120 048	2018 RR-CAP	Club Car - Driving Range Cart	Golf Complex	C	12	15,041	13,611	12,985	626	12,985	12,985	-	-	
821 120 049	2018 RR-CAP	Driving Range - Ball Washer - Floor Imp	Golf Complex	C	12	3,037	3,037	3,026	11	3,026	3,026	-	-	
821 120 050	2018 RR-CAP	Driving Range Balls	Golf Complex	C	12	13,725	13,725	13,336	389	13,336	13,336	-	-	
821 120 051	2018 RR-CAP	Golf Bag Push Carts	Golf Complex	C	12	3,052	3,052	2,415	637	2,415	2,415	-	-	
821 125 067	2018 RR-CAP	Bridges Year 1	Golf Course	C	10	21,258	21,258	20,694	564	20,694	20,694	-	-	
	2018 RR-CAP	Broyhill Greens Keeper	Golf Course	C	99	3,593	3,593	-	3,593	-	-	-	3,593	Defer to 2019
821 125 057	2018 RR-CAP	Bunker Sand	Golf Course	C	12	28,816	28,816	10,702	18,114	14,354	14,354	(3,652)	-	
821 125 061	2018 RR-CAP	Carryall Electric Batteries	Golf Course	C	12	5,085	5,085	4,386	699	4,386	4,386	-	-	
821 125 058	2018 RR-CAP	Club Car - Turf 1 gas	Golf Course	C	09	8,907	9,032	9,032	-	-	-	9,032	-	
821 125 063	2018 RR-CAP	Irrig. Pump Well no. 6	Golf Course	C	12	15,770	15,770	872	14,898	872	872	-	-	
821 125 064	2018 RR-CAP	Irrigation Heads	Golf Course	C	12	20,871	20,871	20,749	122	20,749	20,749	-	-	
	2018 RR-CAP	Sand - Seed Buckets	Golf Course	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Defer to 2019
	2018 RR-CAP	Building - Flooring Vinyl/Carpet	Maintenance	C	99	3,712	3,712	-	3,712	-	-	-	3,712	Defer to 2019 for additional planning
821 160 069	2018 RR-CAP	Plow Blade- Loader REL 12 - JD	Maintenance	C	12	21,046	23,102	23,828	(726)	25,892	25,892	(2,064)	-	
821 160 073	2018 RR-CAP	Plumbers Helper RR	Maintenance	C	12	2,733	4,330	4,330	-	200	200	4,130	-	
	2018 RR-CAP	Safety - Fall Protection	Maintenance	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2018 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,116	1,116	1,116	-	-	-	1,116	-	
	2018 RR-CAP	Ashpalt and Gate next to Dumpster	Marina	C	99	3,571	-	-	-	-	-	-	-	Reclassified as NMEF
821 060 086	2018 RR-CAP	Garbage Cans to Bear Box - 2 -	Marina	C	12	2,051	2,051	1,943	108	1,943	1,943	-	-	
821 060 079	2018 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,724	(114)	2,724	2,724	-	-	
	2018 RR-CAP	Sailboat-Getaway Rig	Marina	C	99	2,227	2,227	-	2,227	-	-	-	2,227	Defer to 2019
	2018 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	99	2,733	2,733	-	2,733	-	-	-	2,733	Defer to 2019
821 060 082	2018 RR-CAP	Stand up Paddleboards (24)	Marina	C	12	28,344	28,344	28,008	336	28,008	28,008	-	-	
	2018 RR-CAP	State Land Commission Lease	Marina	C	12	3,508	-	-	-	-	-	-	-	classified incorrectly in B as C, see next row
823 060 087	2018 RR-EXP	State Land Commission Lease	Marina	E	12	-	3,508	3,477	31	3,477	3,477	-	-	changed from C to E
821 060 083	2018 RR-CAP	SUP Paddles	Marina	C	12	3,531	3,531	2,145	1,386	2,145	2,145	-	-	
821 060 089	2018 RR-CAP	Umbrellas/Stands	Marina	C	12	2,430	2,430	1,342	1,088	1,342	1,342	-	-	
	2018 RR-CAP	Adobe-Macromedia Software	MIS	C	12	7,654	-	-	-	-	-	-	-	changed from C to E
823 025 107	2018 RR-EXP	Adobe-Macromedia Software	MIS	E	12	-	7,654	7,654	-	6,887	6,887	767	-	changed from C to E
821 025 090	2018 RR-CAP	Board of Directors Computers - Ipad	MIS	C	12	3,745	3,745	3,745	-	2,103	2,103	1,642	-	
821 025 121	2018 RR-CAP	Cell Phones	MIS	C	12	8,048	8,048	8,048	-	5,252	5,252	2,796	-	
	2018 RR-CAP	Digital Board Portal	MIS	C	12	4,032	-	-	-	-	-	-	-	changed from C to E
823 025 118	2018 RR-EXP	Digital Board Portal	MIS	E	12	-	4,032	4,032	-	4,000	4,000	32	-	changed from C to E
	2018 RR-CAP	Goldmine - Lama - Maintenance	MIS	C	12	13,062	-	-	-	-	-	-	-	See E goldmine project
	2018 RR-CAP	LPMS - Risk - Case Management	MIS	C	12	9,005	9,005	9,005	-	-	-	9,005	-	
821 025 094	2018 RR-CAP	Network Attached Storage	MIS	C	12	7,026	7,026	7,026	-	6,842	6,842	184	-	
821 025 104	2018 RR-CAP	POS Hardware and Software	MIS	C	12	8,161	8,161	8,161	-	6,618	6,618	1,542	3,000	
821 025 113	2018 RR-CAP	POS Terminals - Outdoor Scanners (3)	MIS	C	12	4,578	4,578	4,578	-	2,234	2,234	2,344	-	
821 025 095	2018 RR-CAP	POS(1) Aloha	MIS	C	12	2,232	2,232	2,541	(309)	2,541	2,541	-	-	
821 025 122	2018 RR-CAP	POS(1) ALOHA, Cart Pizza	MIS	C	12	2,531	2,531	2,531	-	2,440	2,440	91	-	

Replacement Reserve TL

Capital
Expense

6,354,000 7,245,249 5,090,311 2,155,938 3,476,044 4,173,506 1,614,268 1,764,028

5,419,000 5,971,463 3,963,463 2,008,000 2,695,509 3,199,229 1,267,958 1,652,153

935,000 1,273,786 1,126,848 147,938 780,536 974,277 346,310 111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resert in Study	Notes
821 025 096	2018 RR-CAP	Server- Hardware - D	MIS	C	12	6,111	6,111	6,111	-	6,058	6,058	53	700	
821 025 106	2018 RR-CAP	Server Room AC -Second Unit-	MIS	C	12	8,098	8,098	9,948	(1,850)	9,948	9,948	-	-	
821 025 099	2018 RR-CAP	UPS Units- Network	MIS	C	12	6,391	6,391	6,391	-	4,805	4,805	1,586	1,652	
821 025 101	2018 RR-CAP	VOIP-Core Networking	MIS	C	12	45,009	45,009	62,442	(17,434)	62,442	62,442	-	-	DP for coverage in progress
821 025 103	2018 RR-CAP	Weather Station - DHS	MIS	C	12	2,116	2,116	2,116	-	536	536	1,580	300	
821 025 102	2018 RR-CAP	Workstations- Laptop (A)	MIS	C	12	3,406	3,406	3,406	-	2,653	2,653	752	-	
821 025 105	2018 RR-CAP	Workstations- Managers (B)	MIS	C	12	26,367	26,367	26,367	-	24,801	24,801	1,566	1,200	
821 025 116	2018 RR-CAP	XC Season Pass Scanner	MIS	C	12	3,854	3,854	4,080	(226)	4,080	4,080	-	-	
	2018 RR-CAP	Zendesk-Member Services	MIS	C	12	12,094	12,094	12,094	-	-	-	12,094	-	
823 025 119	2018 RR-EXP	Zendesk-Member Services	MIS	C	12	-	2,183	3,183	-	3,183	3,183	-	-	needs reclass to C
821 130 123	2018 RR-CAP	Furniture-patio- Umbr Stand	No.Woods Pool-Bldg.	C	12	3,003	3,003	4,048	(1,045)	4,048	4,048	-	-	researching, may be mis-coding or revised budget Set
	2018 RR-CAP	Pool Cover Winter	No.Woods Pool-Bldg.	C	99	5,438	5,438	-	5,438	-	-	-	5,438	Defer to 2019
	2018 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	99	2,046	2,046	-	2,046	-	-	-	2,046	Defer to 2019
821 010 128	2018 RR-CAP	Furn - Common Space - Cleaning	Northwoods	C	12	2,025	-	-	-	-	-	-	-	changed from C to E
823 010 128	2018 RR-EXP	Furn - Common Space - Cleaning	Northwoods	E	12	-	2,025	1,451	574	1,451	1,451	-	-	changed from C to E
821 010 129	2018 RR-CAP	Furniture Banq-Meet- Tables	Northwoods	C	12	4,049	4,049	4,049	-	-	-	4,049	-	
821 150 132	2018 RR-CAP	Awning	Pizza	C	12	2,423	2,423	2,045	378	2,045	2,045	-	-	
821 150 133	2018 RR-CAP	China	Pizza	C	12	2,040	2,040	1,354	686	1,354	1,354	-	-	
821 150 134	2018 RR-CAP	Fryer - Gas -2-	Pizza	C	12	6,681	6,681	3,799	2,882	3,799	3,799	-	-	Only purchased 1 - Deferred 2nd to 2019
821 150 135	2018 RR-CAP	Glassware	Pizza	C	12	2,040	2,040	557	1,483	557	557	-	-	
821 150 136	2018 RR-CAP	Pizza Oven Conveyor #1	Pizza	C	12	6,059	6,870	6,543	327	6,543	6,543	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	09	6,119	6,119	3,119	3,000	-	-	3,119	-	
821 140 139	2018 RR-CAP	Corn Hole Sets	Recreation	C	12	2,037	2,037	2,103	(66)	2,103	2,103	-	-	
821 140 138	2018 RR-CAP	Day Camp - Photo Sharing Equipment	Recreation	C	12	2,546	2,546	2,513	33	2,513	2,513	-	-	
821 140 140	2018 RR-CAP	Snowplay Tubes -20 -	Recreation	C	12	3,595	3,595	3,487	108	3,487	3,487	-	-	
	2018 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	99	11,886	11,886	-	11,886	-	-	-	11,886	Deferred to 2019 for DHSki planning
	2018 RR-CAP	Fall Protection Equip	Ski Area - Lift Maintenance	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2018 RR-CAP	Lift Ladder-Ladder Safety	Ski Area - Lift Maintenance	C	99	10,398	10,398	-	10,398	-	-	-	10,398	Deferred to 2022
	2018 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	99	14,172	14,172	-	14,172	-	-	-	14,172	Deferred to 2019 for DHSki planning
821 211 293	2018 RR-CAP	Snowbird Chairlift Replacement SoftCos	Ski Area - Lift Maintenance	C	12	-	289	289	-	289	289	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift Replacement	Ski Area - Lift Maintenance	C	12	-	1,860,351	1,560,351	300,000	1,433,520	1,433,520	126,831	-	snowbird project
821 211 155	2018 RR-CAP	Snowbird Aux Motors	Ski Area - Lift Maintenance	C	12	25,105	10,232	11,087	(855)	11,087	11,087	-	-	motor replaced with used motor mid-season
	2018 RR-CAP	Snowbird Bullwhl -2 -	Ski Area - Lift Maintenance	C	12	314,824	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chair Pads	Ski Area - Lift Maintenance	C	12	5,705	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Chairs (63)	Ski Area - Lift Maintenance	C	12	134,437	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Control Panel lw vlt	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive	Ski Area - Lift Maintenance	C	12	18,829	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Drive Mtrs Reblid	Ski Area - Lift Maintenance	C	12	4,541	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Gear Box	Ski Area - Lift Maintenance	C	12	42,683	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Haul Rope	Ski Area - Lift Maintenance	C	12	41,423	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Boom Fabrc	Ski Area - Lift Maintenance	C	12	6,276	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Shacks	Ski Area - Lift Maintenance	C	12	62,302	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Lift Towers	Ski Area - Lift Maintenance	C	12	728,043	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Main Electrical Shutoff	Ski Area - Lift Maintenance	C	12	4,087	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Roof-Siding-Lift Shacks	Ski Area - Lift Maintenance	C	12	28,871	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Sheaves	Ski Area - Lift Maintenance	C	12	12,552	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Bushings	Ski Area - Lift Maintenance	C	12	38,219	-	-	-	-	-	-	-	see project 310 above
	2018 RR-CAP	Snowbird Tower Pads	Ski Area - Lift Maintenance	C	12	5,341	-	-	-	-	-	-	-	see project 310 above
821 210 166	2018 RR-CAP	Garage Heaters	Ski Area - Vehicle Maintenance	C	12	19,074	19,074	15,637	3,437	15,637	15,637	-	-	
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area Rentl-Rtl	C	12	97,150	97,150	97,150	-	-	-	97,150	-	
	2018 RR-CAP	Bathroom Partitions- Downst	Ski Area-Mtn Ops	C	99	8,098	8,098	-	8,098	-	-	-	8,098	Deferred to 2019 for DHSki planning
821 210 176	2018 RR-CAP	Chairlift Evacuation Equipment	Ski Area-Mtn Ops	C	12	2,036	2,036	1,872	164	1,872	1,872	-	-	
	2018 RR-CAP	Furniture - Outdoor Lounge	Ski Area-Mtn Ops	C	99	23,571	23,571	-	23,571	-	-	-	23,571	Deferred to 2019 for DHSki planning
821 210 183	2018 RR-CAP	Groomer Prinoth 2010 Bison X no. 217 -	Ski Area-Mtn Ops	C	12	397,450	371,500	371,500	-	-	-	371,500	-	Board Approved 7/21/2018
821 210 177	2018 RR-CAP	Rescue Trauma Equipment	Ski Area-Mtn Ops	C	12	5,089	5,089	5,089	-	4,966	4,966	123	-	
	2018 RR-CAP	Ski Area Signage - Building/Parking	Ski Area-Mtn Ops	C	99	15,518	15,518	-	15,518	-	-	-	15,518	Deferred to 2019 for DHSki planning

Replacement Reserve TL

Capital	6,354,000	7,245,249	5,090,311	2,155,938	3,476,044	4,173,506	1,614,268	1,764,028
Expense	5,419,000	5,971,463	3,963,463	2,008,000	2,695,509	3,199,229	1,267,958	1,652,153
	935,000	1,273,786	1,126,848	147,938	780,536	974,277	346,310	111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Resett in Study	Notes
821 210 184	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 185	2018 RR-CAP	Snowblower	Ski Area-Mtn Ops	C	12	3,138	3,138	3,165	(27)	3,165	3,165	-	-	
821 210 174	2018 RR-CAP	Sound System Portable - Bose L1 Model	Ski Area-Mtn Ops	C	12	4,039	4,039	4,223	(184)	4,223	4,223	-	-	
821 210 175	2018 RR-CAP	Trail maintenance 2018 only	Ski Area-Mtn Ops	C	12	59,549	59,549	48,870	10,679	48,870	48,870	1	-	\$10,269 moved to 2019
	2018 RR-CAP	Trail Map Signage (4)	Ski Area-Mtn Ops	C	99	10,123	10,123	-	10,123	-	-	-	10,123	Deferred to 2019 for DHSki planning
821 090 191	2018 RR-CAP	Court Resurf. 4-5-6	Tennis Complex	C	12	18,424	18,424	18,200	224	18,200	18,200	-	-	
	2018 RR-CAP	Appliance - Griddle - Counter Unit - Gas	The Lodge	C	99	2,931	2,931	-	2,931	-	-	-	2,931	Deferred to 2019
821 128 193	2018 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,050	2,050	2,051	(1)	2,051	2,051	-	-	
821 128 195	2018 RR-CAP	Marco Polo Grill Furniture/Umbrellas	The Lodge	C	12	2,025	2,025	1,942	83	1,942	1,942	-	-	
821 128 198	2018 RR-CAP	Plumbing Fixtures	The Lodge	C	12	14,278	14,278	14,278	-	6,098	6,098	8,180	-	
821 128 199	2018 RR-CAP	Smallwares (kitchen & banquet)	The Lodge	C	12	5,775	5,775	5,775	-	3,963	3,963	1,812	-	
	2018 RR-CAP	Glacier Way Prkg R-R	Trails	C	99	38,354	38,354	-	38,354	-	-	-	38,354	Deferred to 2019 for additional planning
821 051 205	2018 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	Trails	C	12	2,544	2,544	2,486	58	2,486	2,486	-	-	
	2018 RR-CAP	Trail - Nature Loop - Interpretive Signage	Trails	C	99	5,061	5,061	5,061	-	-	-	-	5,061	Deferred to 2019 for additional planning
821 051 204	2018 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	5,061	5,061	5,061	-	853	853	4,208	-	carryover
821 051 207	2018 RR-CAP	Trail - Trout Creek Trailhead Remodel	Trails	C	12	76,514	76,514	76,514	-	10,490	10,490	66,025	-	carryover
821 051 208	2018 RR-CAP	Trail 56-57 Remodel E. Perimeter - North	Trails	C	99	20,404	20,404	4,560	15,844	4,560	4,560	-	15,844	Deferred to 2019 for additional planning
821 051 209	2018 RR-CAP	Trail 58 Remodel - Clubhouse to Lausan	Trails	C	12	25,494	25,494	25,494	-	5,521	5,521	19,974	-	carryover
	2018 RR-CAP	Trail 7-12 Remodel - Alder Creek	Trails	C	99	15,303	15,303	-	15,303	-	-	-	15,303	Deferred to 2019 for additional planning
	2018 RR-CAP	Wildland Perimeter Fencing	Trails	C	12	66,811	66,811	15,000	51,811	-	-	15,000	-	requesting \$15,000
821 132 322	2018 RR-CAP	TCRC Expansion & Casp Improvements	Trout Creek BLDG	C	12	-	-	-	-	19,254	19,254	(19,254)	-	2018 \$ 100% to DF, RRF 70% of Project '19&'20
	2018 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	99	2,627	2,627	-	2,627	-	-	-	2,627	to reclass above row to DF
	2018 RR-CAP	Asphalt Trout Creek R-R	Trout Creek BLDG	C	99	397,028	397,028	-	397,028	-	-	-	397,028	Deferred to 2020
	2018 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	99	5,637	5,637	-	5,637	-	-	-	5,637	Deferred to 2019
	2018 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	99	15,146	15,146	-	15,146	-	-	-	15,146	Deferred to 2019
	2018 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	99	20,246	20,246	-	20,246	-	-	-	20,246	Deferred to 2019
	2018 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	99	7,086	7,086	-	7,086	-	-	-	7,086	Deferred to 2019
	2018 RR-CAP	Building Lighting	Trout Creek BLDG	C	99	14,577	14,577	-	14,577	-	-	-	14,577	Deferred to 2019
	2018 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	99	76,304	76,304	-	76,304	-	-	-	76,304	Deferred to 2019
	2018 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	99	45,782	45,782	-	45,782	-	-	-	45,782	Deferred to 2019
	2018 RR-CAP	Carpet Trout Crk - Kids Club, Office, Br	Trout Creek BLDG	C	99	6,074	6,074	-	6,074	-	-	-	6,074	Deferred to 2019
	2018 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	99	12,779	12,779	-	12,779	-	-	-	12,779	Deferred to 2019
	2018 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	99	3,543	3,543	-	3,543	-	-	-	3,543	Deferred to 2019
	2018 RR-CAP	Exercise Equip- Strength	Trout Creek FITNESSSEQ	C	99	53,652	53,652	-	53,652	-	-	-	53,652	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Recumbent Bike-1-	Trout Creek FITNESSSEQ	C	99	9,483	9,483	-	9,483	-	-	-	9,483	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek FITNESSSEQ	C	99	13,623	13,623	-	13,623	-	-	-	13,623	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Exercise Equipment - Upright Bicycle	Trout Creek FITNESSSEQ	C	99	5,211	5,211	-	5,211	-	-	-	5,211	Deferred to 2020 due to TC expans/remodel project
	2018 RR-CAP	Fence Repairs	Trout Creek BLDG	C	99	25,507	25,507	-	25,507	-	-	-	25,507	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	99	8,562	8,562	-	8,562	-	-	-	8,562	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	99	6,571	6,571	-	6,571	-	-	-	6,571	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	99	10,574	10,574	-	10,574	-	-	-	10,574	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	HVAC	Trout Creek BLDG	C	99	9,508	9,508	-	9,508	-	-	-	9,508	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Landscaping-Lawns-Ir	Trout Creek BLDG	C	99	35,430	35,430	-	35,430	-	-	-	35,430	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	99	40,492	40,492	-	40,492	-	-	-	40,492	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Office Furniture	Trout Creek BLDG	C	99	4,049	4,049	-	4,049	-	-	-	4,049	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	99	45,553	45,553	-	45,553	-	-	-	45,553	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	99	4,000	4,000	-	4,000	-	-	-	4,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	99	20,000	20,000	-	20,000	-	-	-	20,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	99	41,000	41,000	-	41,000	-	-	-	41,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	99	10,000	10,000	-	10,000	-	-	-	10,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	99	35,000	35,000	-	35,000	-	-	-	35,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	99	6,500	6,500	-	6,500	-	-	-	6,500	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	99	12,000	12,000	-	12,000	-	-	-	12,000	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	99	40,000	40,000	-	40,000	-	-	-	40,000	Deferred to 2019 due to TC expans/remodel project

Replacement Reserve TL

Capital
Expense

6,354,000 7,245,249 5,090,311 2,155,938 3,476,044 4,173,506 1,614,268 1,764,028
 5,419,000 5,971,463 3,963,463 2,008,000 2,695,509 3,199,229 1,267,958 1,652,153
 935,000 1,273,786 1,126,848 147,938 780,536 974,277 346,310 111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Reset in Study	Notes	
821 132 226	2018 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG	C	99	2,000	2,000	-	2,000	-	-	-	2,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Structural Remode	Trout Creek BLDG	C	99	32,000	32,000	-	32,000	-	-	-	32,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG	C	99	80,000	80,000	-	80,000	-	-	-	80,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG	C	99	15,000	15,000	-	15,000	-	-	-	15,000	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	99	15,315	15,315	-	15,315	-	-	-	15,315	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	99	2,035	2,035	-	2,035	-	-	-	2,035	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	99	7,651	7,651	-	7,651	-	-	-	7,651	Deferred to 2019 due to TC expans/remodel project	
	2018 RR-CAP	Snowblower	Trout Creek BLDG	C	12	3,692	3,692	3,723	(31)	3,723	3,723	-	-	-	-
	2018 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	99	35,736	35,736	-	35,736	-	-	-	-	35,736	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Storage Shed	Trout Creek BLDG	C	99	5,287	5,287	-	5,287	-	-	-	-	5,287	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	99	6,074	6,074	-	6,074	-	-	-	-	6,074	Deferred to 2019 due to TC expans/remodel project
	2018 RR-CAP	Window Screens	Trout Creek BLDG	C	99	2,278	2,278	-	2,278	-	-	-	-	2,278	Deferred to 2019 due to TC expans/remodel project
2018 RR-CAP	Windscreen Fencing	Trout Creek BLDG	C	99	3,040	3,040	-	3,040	-	-	-	-	3,040	Deferred to 2019 due to TC expans/remodel project	
821 130 341	2018 RR-CAP	Pools Repairs & Improvements Phs 2	Trout Creek POOLSPA	C	12	-	292,445	265,762	26,683	265,762	265,762	-	-	Pools Repairs & Improvements Phs 2	
	2018 RR-CAP	Covered Spa - Coping + Tile	Trout Creek POOLSPA	C	12	10,652	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Covered Spa - Entry Rails	Trout Creek POOLSPA	C	12	2,340	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Covered Spa - Lighting	Trout Creek POOLSPA	C	12	2,106	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Covered Spa - Plaster - Permit - VGB Dr	Trout Creek POOLSPA	C	12	12,249	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Covered Spa - Skimmers	Trout Creek POOLSPA	C	12	2,574	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Kiddy Pool - Coping + Tile	Trout Creek POOLSPA	C	12	11,409	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Kiddy Pool - Plaster - Permit - VGB Dra	Trout Creek POOLSPA	C	12	15,184	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Kiddy Pool - Skimmers	Trout Creek POOLSPA	C	12	2,035	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Coping + Tile	Trout Creek POOLSPA	C	12	73,399	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Grabrails (4)	Trout Creek POOLSPA	C	12	14,325	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Handrails (5)	Trout Creek POOLSPA	C	12	5,873	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Lighting	Trout Creek POOLSPA	C	12	12,836	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Plaster - Permit - VGB Drain	Trout Creek POOLSPA	C	12	118,509	-	-	-	-	-	-	-	see project 341 above	
	2018 RR-CAP	Rec Pool - Skimmers	Trout Creek POOLSPA	C	12	30,733	-	-	-	-	-	-	-	TL: \$314,000 Budget. Approved was \$292,445	
	2018 RR-CAP	Cover Wheel Asmb Lap	Trout Creek POOLSPA	C	99	5,061	5,061	-	5,061	-	-	-	5,061	Defer to 2019	
	821 130 268	2018 RR-CAP	Pool Paver Repairs	Trout Creek POOLSPA	C	12	15,304	15,304	7,000	8,304	3,252	3,252	3,748	-	-
	821 130 285	2018 RR-CAP	Inflatable - WIBIT Aquatrack Elements	Trout Creek POOLSPA	C	12	12,187	12,187	11,498	689	11,498	11,498	-	-	-
821 160 286	2018 RR-CAP	No. 128 - Ford F-150 - Forestry	Vehicle/Fleet	C	12	49,096	45,358	46,341	(983)	46,341	46,341	-	-	-	
821 160 287	2018 RR-CAP	No. 138 - Ford 07 F150 - Maint	Vehicle/Fleet	C	12	49,664	47,328	47,328	-	47,328	47,328	-	-	-	
821 010 345	2018 RR-ACC-CAP	NW Monument Sign Landscape	Administration	C	12	-	6,269	6,574	(305)	6,574	6,574	-	-	-	
821 128 346	2018 RR-ACC-CAP	Remote Condenser Refrigeration Unit	The Lodge	C	12	-	4,700	4,546	154	4,546	4,546	-	-	-	
821 060 347	2018 RR-ACC-CAP	Marina - Range	Marina	C	12	-	10,245	9,964	281	9,964	9,964	-	-	-	
821 010 350	2018 RR-ACC-CAP	Fire Signs	Administration	C	12	-	5,150	5,150	-	548	548	4,602	-	-	
821 010 340	2018 RR-ACC-CAP	CASP Feasibility Study	Administration	C	12	-	15,000	15,000	-	15,000	15,000	-	-	-	
821 010 316	2018 RR-ACC-CAP	HR Office Paint and Furniture	Administration	C	12	-	3,900	4,370	(470)	4,370	4,370	-	-	-	
821 210 331	2018 RR-ACC-CAP	400 Amp Breaker Snowmaking	Ski Area-Mtn Ops	C	12	-	4,100	4,066	34	4,066	4,066	-	-	-	
821 132 326	2018 RR-ACC-CAP	100-Gallon Water Heater - poolside	Trout Creek BLDG	C	12	-	6,000	5,690	310	5,690	5,690	-	-	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	10	-	58,908	58,908	-	39,630	61,363	19,278	-	work not completed in 2017	
723 160 053	2017 RR-EXP	Stormwater Dis System Containment Rej	Maintenance	E	13	-	5,240	5,240	-	5,240	5,240	-	-	carryover	
723 035 262	2017 RR-ACC-EXP	Flex Timeclocks Lease	MIS	E	13	-	2,486	2,486	-	-	17,764	2,486	-	need to reclass to 2018 project #	
823 010 003	2018 RR-EXP	Copier Lease- Admin	Administration	E	13	23,239	23,239	31,229	(7,990)	31,229	31,229	-	-	now combined project with row below	
823 010 003	2018 RR-EXP	Copier Lease- ASO	Administration	E	13	10,631	10,631	10,631	-	-	-	10,631	-	now combined project with row above	
823 010 005	2018 RR-EXP	Mail Machine - Lease	Administration	E	13	4,096	4,096	4,096	-	3,905	3,905	191	-	-	
823 165 007	2018 RR-EXP	Reserve Payroll Allocation	Administration	E	13	126,537	130,000	130,000	-	108,332	108,332	21,668	-	-	
2018 RR-EXP	Bath House - Ext Paint	Campground	E	99	2,544	-	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs	
2018 RR-EXP	Bath House - Int. Paint	Campground	E	99	2,544	-	-	-	-	-	-	-	2,544	Deferred painting to 2019 for plumbing repairs	
2018 RR-EXP	Campground - Asphalt - Stripe	Campground	E	13	1,203	1,203	1,203	-	1,203	1,203	-	-	-	-	
2018 RR-EXP	Plumbing Fixtures Repairs	Campground	E	99	2,025	-	-	-	-	-	-	-	2,025	Defer to 2019 for additional planning	
2018 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	99	4,085	-	-	-	-	-	-	-	4,085	Defer to 2019	
823 010 014	2018 RR-EXP	Natural Gas line to replace propane tank	Chalet House	E	13	15,304	-	-	-	-	-	-	-	changed from E to C	
821 010 014	2018 RR-CAP	Natural Gas line to replace propane tank	Chalet House	C	13	-	15,304	13,785	1,519	13,785	13,785	-	-	changed from E to C	
823 110 016	2018 RR-EXP	Asphalt - ACAC Seal-Stripe	Cross Country	E	13	18,808	18,808	18,802	6	18,802	18,802	-	-	-	

Replacement Reserve TL

Capital
Expense

6,354,000 7,245,249 5,090,311 2,155,938 3,476,044 4,173,506 1,614,268 1,764,028
5,419,000 5,971,463 3,963,463 2,008,000 2,695,509 3,199,229 1,267,958 1,652,153
935,000 1,273,786 1,126,848 147,938 780,536 974,277 346,310 111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$ Rese\$ in Study	Notes
823 110 022	2018 RR-EXP	Building Paint and Stain - Interior	Cross Country	E	13	10,199	10,199	6,440	3,759	-	-	6,440	-	
823 110 017	2018 RR-EXP	Fencing - repair	Cross Country	E	13	10,799	10,799	10,799	-	10,799	10,799	-	-	
	2018 RR-EXP	Forest Service Special Use Permit	Cross Country	E	13	2,089	2,089	2,089	-	-	-	2,089	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	99	2,050	-	-	-	-	-	-	2,050	Defer to 2019
823 080 033	2018 RR-EXP	Perimeter Fencing repair	Equestrian Center	E	13	5,061	5,061	5,061	-	5,061	5,061	-	-	
823 080 035	2018 RR-EXP	Tack Sheds/Cargo Containers - Paint Ex	Equestrian Center	E	13	15,184	15,184	7,175	8,009	7,175	7,175	-	-	
823 080 036	2018 RR-EXP	Tack Sheds/Cargo Containers - Repairs	Equestrian Center	E	13	8,098	8,098	1,382	6,716	1,382	1,382	-	-	
823 050 037	2018 RR-EXP	Asphalt - Seal/Stripe - Gate to Building	Forestry	E	13	15,184	15,184	15,184	-	15,184	15,184	-	-	
823 050 039	2018 RR-EXP	Common Area Tree Damage	Forestry	E	13	10,139	153,929	153,929	-	63,677	63,677	90,252	-	Board Approved Increase 6/26/2018
823 050 041	2018 RR-EXP	Mastication - Large Equipment	Forestry	E	13	33,395	33,395	33,395	-	33,395	33,395	-	-	
823 050 040	2018 RR-EXP	Mastication - Small Equipment	Forestry	E	13	26,320	26,320	26,320	-	14,338	14,338	11,983	-	
723 050 288	2017 RR-EXP	Storm Damage Forestry	Forestry	E	10	-	75,601	75,601	-	20,590	94,989	55,011	-	apprv bdg in '17 of \$150,000 total
723 050 097	2017 RR-EXP	Mastication	Forestry	E	10	-	2,640	2,895	(255)	2,895	59,715	-	-	apprv bdg in '17 of \$59,715 total
823 160 045	2018 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	09	3,049	3,049	3,049	0	-	-	3,049	-	
823 160 044	2018 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	13	12,406	12,406	12,469	(63)	12,469	12,469	-	-	
823 120 046	2018 RR-EXP	GC Pking Stripe	Golf Complex	E	13	5,925	5,925	5,925	-	5,925	5,925	-	-	
823 120 052	2018 RR-EXP	Golf Pro Shop Paint repair	Golf Complex	E	13	2,221	2,741	2,741	-	2,741	2,741	-	-	DP Approved
823 125 053	2018 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	13	10,401	10,401	10,391	10	10,391	10,391	-	-	
823 125 054	2018 RR-EXP	GC Drvg Rg Pth-Park-Brdg Seal-Stripe	Golf Course	E	13	1,787	1,787	1,787	-	1,787	1,787	-	-	
823 125 055	2018 RR-EXP	GC Paths Seal-18 holes	Golf Course	E	13	25,307	25,307	25,307	-	25,307	25,307	-	-	
	2018 RR-EXP	GC Tree Damage	Golf Course	E	99	2,028	2,028	-	2,028	-	-	-	2,028	Defer to 2019
823 125 056	2018 RR-EXP	GCM Yard Seal-Stripe	Golf Course	E	13	6,074	6,074	6,074	-	6,074	6,074	-	-	
823 125 066	2018 RR-EXP	Paint Building Siding Staining - Rprs	Golf Course	E	13	9,617	9,617	3,750	5,867	3,750	3,750	-	-	
823 125 059	2018 RR-EXP	Sod Repair	Golf Course	E	13	20,597	20,597	20,171	426	20,171	20,171	-	-	
823 160 072	2018 RR-EXP	Building - Painting Interior	Maintenance	E	13	15,478	5,775	5,775	-	550	550	5,225	-	
	2018 RR-EXP	Fencing- Repair	Maintenance	E	99	2,875	2,875	-	2,875	-	-	-	2,875	Deferred to 2019 - No repairs needed
823 160 068	2018 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	13	11,987	11,987	8,827	3,160	8,827	8,827	-	-	
823 060 084	2018 RR-EXP	Dock Repairs	Marina	E	13	6,108	6,108	2,072	4,036	2,072	2,072	-	-	
823 060 085	2018 RR-EXP	Fencing- Repairs	Marina	E	13	5,090	5,090	208	4,882	208	208	-	-	
823 060 076	2018 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	13	5,794	5,794	5,794	-	5,794	5,794	-	-	
823 060 077	2018 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	13	255	255	255	-	255	255	-	-	
823 060 088	2018 RR-EXP	Stormwater - Containment- Repair	Marina	E	13	4,235	4,235	3,985	250	3,985	3,985	-	-	
823 025 108	2018 RR-EXP	Arc GIS - Forestry - Software	MIS	E	13	1,087	1,087	1,083	4	1,083	1,083	-	-	
723 025 197	2018 RR-EXP	E-Store	MIS	E	13	-	-	-	-	-	11,413	-	-	needs reclass to x109 project#
823 025 109	2018 RR-EXP	E-Store	MIS	E	13	12,000	12,000	12,000	-	10,980	10,980	1,020	-	
823 025 091	2018 RR-EXP	Fiber Optic Leases	MIS	E	13	42,887	42,887	42,887	-	40,771	40,771	2,116	-	
823 025 092	2018 RR-EXP	Gasboy - Maintenance Software License	MIS	E	13	1,665	1,665	1,665	-	-	-	1,665	-	
823 025 117	2018 RR-EXP	Gold Mine Software	MIS	E	13	1,518	14,580	14,580	-	12,750	12,750	1,830	-	bdg revised from C to E
823 025 093	2018 RR-EXP	Golf Module- 4 tees	MIS	E	13	6,222	6,222	6,222	-	6,000	6,000	222	-	
823 025 111	2018 RR-EXP	Maintenance Work Order-M+ Software	MIS	E	13	2,045	2,045	2,045	-	1,359	1,359	686	-	
823 025 112	2018 RR-EXP	Marketing Interactive Web Features	MIS	E	13	3,112	3,112	3,112	-	1,086	1,086	2,026	-	
823 025 114	2018 RR-EXP	Reserve Fund Software	MIS	E	13	3,003	3,003	3,003	-	2,400	2,400	603	-	
823 025 097	2018 RR-EXP	Service Microsoft 365 license	MIS	E	13	27,329	27,329	28,924	(1,595)	28,924	28,924	-	-	
823 025 098	2018 RR-EXP	Timeclocks - Paychex - Lease - SAAS	MIS	E	13	19,035	19,035	20,353	(1,318)	20,353	20,353	-	-	
823 025 115	2018 RR-EXP	Trails User Smartphone App	MIS	E	13	7,409	7,409	7,409	-	7,000	7,000	409	-	
823 025 100	2018 RR-EXP	VICOMAP - Website	MIS	E	13	1,581	1,581	1,581	-	-	-	1,581	-	
823 130 124	2018 RR-EXP	Furniture - Pool Deck - repair	No.Woods Pool-Bldg.	E	13	10,204	10,204	9,852	352	9,852	9,852	-	-	
823 010 127	2018 RR-EXP	Deck-Pavers Repair	Northwoods	E	13	7,085	7,085	6,440	645	6,440	6,440	-	-	
823 010 126	2018 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	13	11,121	11,121	11,121	-	11,121	11,121	-	-	
	2018 RR-EXP	Bocce Courts Repair	Recreation	E	99	8,086	8,086	-	8,086	-	-	-	8,086	Deferred to 2020 for NWCH planning
	2018 RR-EXP	Eagle Rock Communication Lines Repai	Ski Area - Lift Maintenance	E	99	2,035	2,035	-	2,035	-	-	-	2,035	Deferred to 2020
823 211 147	2018 RR-EXP	Loading Ramp Repairs / Go-Green/Red	Ski Area - Lift Maintenance	E	13	5,087	5,087	5,087	-	3,747	3,747	1,340	-	
	2018 RR-EXP	Snowbird Drive Repairs	Ski Area - Lift Maintenance	E	13	2,008	-	-	-	-	-	-	-	see project 310 above
	2018 RR-EXP	Snowbird Motor Room - Structural Repa	Ski Area - Lift Maintenance	E	13	6,276	-	-	-	-	-	-	-	see project 310 above
823 210 173	2018 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	13	3,038	5,038	5,000	38	5,000	5,000	-	-	
823 210 168	2018 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	13	1,720	1,720	1,766	(46)	1,766	1,766	-	-	

Replacement Reserve TL
Capital
Expense

6,354,000 7,245,249 5,090,311 2,155,938 3,476,044 4,173,506 1,614,268 1,764,028
5,419,000 5,971,463 3,963,463 2,008,000 2,695,509 3,199,229 1,267,958 1,652,153
935,000 1,273,786 1,126,848 147,938 780,536 974,277 346,310 111,875

Project #	Category	Component	Location	Type	2018 Planned Month	2018 BUDGET	2018 REVISED BUDGET	2018 FORECAST	2018 Revised Budget vs Forecast	2018 YTD Actual	ITD Actual	2018 SPEND TO GO	2019+ SPEND Carryover\$\$ Reset in Study	Notes
823 210 169	2018 RR-EXP	DSL Prking - Stripe	Ski Area-Mtn Ops	E	13	7,020	7,020	3,006	4,014	3,006	3,006	-	-	
823 210 170	2018 RR-EXP	DSL-AccRd. Seal (35%)	Ski Area-Mtn Ops	E	13	3,701	3,701	3,802	(101)	3,802	3,802	-	-	
823 210 171	2018 RR-EXP	DSL-Fire Lane Seal (35%)	Ski Area-Mtn Ops	E	13	1,898	1,898	1,949	(51)	1,949	1,949	-	-	
823 210 179	2018 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	13	5,061	3,968	3,968	-	-	-	3,968	-	
823 210 172	2018 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	13	2,031	1,950	1,950	-	1,950	1,950	-	-	
823 090 187	2018 RR-EXP	Building Paint-Exter.	Tennis Complex	E	13	11,120	11,120	8,074	3,046	8,074	8,074	-	-	
823 090 188	2018 RR-EXP	Building Paint-Interior - Proshop - Restr	Tennis Complex	E	13	12,148	12,148	11,941	207	11,941	11,941	-	-	
823 090 190	2018 RR-EXP	Court Crack Repairs	Tennis Complex	E	13	6,351	6,351	6,200	151	6,200	6,200	-	-	
	2018 RR-EXP	Fence Perim Repairs	Tennis Complex	E	99	5,065	5,065	-	5,065	-	-	-	5,065	Deferred to 2019 - No repairs needed
823 090 189	2018 RR-EXP	Handrail Repairs	Tennis Complex	E	13	3,053	3,053	1,500	1,553	1,500	1,500	-	-	
823 128 196	2018 RR-EXP	Paint - Bar-Dining	The Lodge	E	13	14,990	14,990	5,308	9,682	5,308	5,308	-	-	
823 128 197	2018 RR-EXP	Paint -Hallwy-Banq-Restrooms	The Lodge	E	13	14,624	14,624	6,156	8,468	6,156	6,156	-	-	
	2018 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
723 051 258	2017 RR-EXP	Trails 28- 30	Trails	E	10	-	11,802	11,802	-	6,823	18,435	4,979	-	apprv bdg in '17 of \$23,414 total
	2018 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	40,808	40,808	-	40,808	-	-	-	40,808	Defer to 2019 for additional planning
	2018 RR-EXP	Trail 7-8 Repair - Alder Creek Trail	Trails	E	99	35,707	35,707	-	35,707	-	-	-	35,707	Defer to 2019 for additional planning
823 051 213	2018 RR-EXP	Trail Repair/Improvement	Trails	E	13	7,359	7,359	7,359	-	3,365	3,365	3,994	-	
	2018 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	99	2,025	2,025	-	2,025	-	-	-	2,025	Defer to 2019 for additional planning
	2018 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	13	17,855	17,855	17,855	-	-	-	17,855	-	
	2018 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	13	10,123	10,123	10,123	-	-	-	10,123	-	
	2018 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	13	10,218	10,218	10,218	-	-	-	10,218	-	
	2018 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	13	8,098	8,098	8,098	-	-	-	8,098	-	
	2018 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	13	10,000	10,000	10,000	-	-	-	10,000	-	
	2018 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	13	10,152	10,152	10,152	-	-	-	10,152	-	
	2018 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	13	2,055	2,055	2,055	-	-	-	2,055	-	
823 130 269	2018 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	13	5,479	5,479	2,996	2,483	2,996	2,996	-	-	
823 025 336	2018 RR-ACC-EXP	Management Software-ConnectWise	MIS	E	06	-	5,405	5,405	-	5,037	5,037	368	-	
	2018 RR-CAP	Contingency, capex	General	C	13	128	128	105,109	(104,981)	-	-	105,109	-	estproject deferrals/timing impacts
	2018 RR-EXP	Contingency, expen	General	E	13	(319)	(319)	5,411	(5,730)	-	-	5,411	-	estimated project deferrals/timing impacts

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2018
 Operating Fund Consolidated

October 2018

Year-to-Date October 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
78,000	78,000	76,000	0	0%	2,000	3%	36053	Revenue								
								ALLOCATED RECREATION FEES	938,610	913,000	924,288	25,610	3%	14,322	2%	1,040,000
12,788	15,900	12,482	-3,112	-20%	306	2%	(350...	Golf Passes	133,031	162,900	127,924	-29,869	-18%	5,107	4%	162,900
14,626	19,200	12,202	-4,574	-24%	2,424	20%	3502...	Golf Passes - Packs	91,694	83,000	71,489	8,694	10%	20,205	28%	83,000
8,155	10,000	11,246	-1,845	-18%	-3,091	-27%	35035	Golf Green Fees - Member	208,705	236,000	210,385	-27,295	-12%	-1,680	-1%	236,000
5,652	10,300	9,365	-4,648	-45%	-3,713	-40%	35025	Golf Green Fees - Guest	182,021	233,000	193,280	-50,979	-22%	-11,259	-6%	233,000
3,805	9,800	4,107	-5,995	-61%	-302	-7%	3503...	Golf Green Fees - Public	135,105	135,100	91,025	5	0%	44,080	48%	135,100
0	0	-56	0	0%	56	100%	35560	Ski Lift Revenue - Public	620,729	816,400	1,020,964	-195,671	-24%	-400,235	-39%	1,040,800
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	69,726	80,000	108,210	-10,274	-13%	-38,484	-36%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	160,101	88,400	159,889	71,701	81%	213	0%	119,900
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	201,216	145,200	196,419	56,016	39%	4,798	2%	194,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	4,467	3,500	2,975	967	28%	1,492	50%	3,500
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	9,503	9,000	10,480	503	6%	-977	-9%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	135	0	135	135	0%	0	0%	0
0	0	0	0	0%	0	0%	35600	Cross Country Season Pass	332	0	332	332	0%	332	0%	0
0	0	0	0	0%	0	0%	35594	Snowplay Member	750	3,400	1,737	-2,650	-78%	-987	-57%	4,900
0	0	0	0	0%	0	0%	35596	Snowplay Guest	33,572	44,500	69,825	-10,929	-25%	-36,254	-52%	64,300
0	0	0	0	0%	0	0%	35595	Snowplay Public	80,956	111,100	140,973	-30,145	-27%	-30,018	-43%	160,600
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	19,632	32,500	35,665	-12,868	-40%	-16,033	-45%	46,000
32	0	99	32	0%	-67	-68%	35615	Public Daily Trail Fee	128,458	198,900	227,476	-70,442	-35%	-99,018	-44%	252,200
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	14,624	29,000	35,960	-14,376	-50%	-21,336	-59%	39,500
0	0	702	0	0%	-702	-100%	37040	P.O. Trail Rides	41,048	50,000	40,922	-8,952	-18%	126	0%	50,000
0	0	59	0	0%	-59	-100%	37060	Guest Trail Rides	49,458	41,000	45,996	8,458	21%	3,462	8%	41,000
0	0	615	0	0%	-615	-100%	37080	Public Trail Rides	11,733	16,000	15,114	-4,267	-27%	-3,381	-22%	16,000
14,057	8,194	15,451	5,863	72%	-1,394	-9%	36012	Special Events Revenue	54,695	60,494	59,712	-5,799	-10%	-5,017	-8%	61,694
0	0	-820	0	0%	820	100%	36013	Concert Revenue	117,370	140,000	143,307	-22,630	-16%	-25,937	-18%	140,000
1,026	1,051	918	-25	-2%	108	12%	36054	Daily Usage Fee - Member	37,172	37,601	37,706	-429	-1%	-534	-1%	41,501
4,458	5,003	4,722	-545	-11%	-264	-6%	36055	Daily Usage Fee - Guest	391,572	386,003	357,296	5,569	1%	34,276	10%	414,203
0	0	0	0	0%	0	0%	38013	Campground Revenue	85,642	60,600	58,515	25,042	41%	27,127	46%	60,600
64,599	79,448	71,091	-14,849	-19%	-6,492	-9%		Total Direct Access & Use	2,883,445	3,203,598	3,463,377	-320,153	-10%	-579,932	-17%	3,727,698
151,091	146,720	174,457	4,371	3%	-23,365	-13%	3310...	Food	2,550,067	2,551,540	2,676,570	-1,473	0%	-126,503	-5%	2,944,900
-17,248	-24,851	-24,508	7,603	31%	7,260	30%		Food Discounts	-220,483	-318,601	-247,050	98,118	31%	26,567	11%	-354,401
-5,188	-5,151	-5,840	-37	-1%	652	11%	33152	EE Discounts	-74,324	-93,251	-93,309	18,927	20%	18,985	20%	-107,901
-840	-2,800	-2,000	1,960	70%	1,160	58%	33154	Guest Relations aka Manager	-21,248	-40,400	-27,099	19,152	47%	5,851	22%	-45,000
-226	-300	-3,317	74	25%	3,091	93%	33156	InterDept Discounts	-6,609	-7,850	-6,921	1,241	16%	312	5%	-10,200
-10,994	-16,600	-13,351	5,606	34%	2,357	18%	3315...	Marketing Discounts	-118,302	-177,100	-119,721	58,798	33%	1,419	1%	-191,300
3,722	4,300	4,640	-578	-13%	-918	-20%	33180	Food NA Beverage	146,627	152,700	174,965	-6,073	-4%	-28,338	-16%	178,800
137,566	126,169	154,589	11,397	9%	-17,023	-1%		Food subtotal	2,476,212	2,385,639	2,604,486	90,573	4%	-128,274	-5%	2,769,299
24,853	17,680	24,169	7,173	41%	684	3%	3322...	Beer	317,483	287,140	333,313	30,343	11%	-15,830	-5%	326,200
-606	0	-404	-606	0%	-202	-50%	3322...	Beer Discounts	-6,816	0	-7,168	-6,816	0%	352	5%	0
14,012	12,420	23,755	1,592	13%	-9,743	-41%	33242	Liquor	304,777	219,500	295,194	85,277	39%	9,583	3%	254,400
-794	0	-1,159	-794	0%	366	32%	3324...	Liquor Discounts	-9,963	0	-10,488	-9,963	0%	525	5%	0
22,002	28,410	30,084	-6,408	-23%	-8,083	-27%	33262	Wine	351,516	384,720	364,951	-33,204	-9%	-13,435	-4%	444,100
-1,186	0	-1,102	-1,186	0%	-84	-8%	3326...	Wine Discounts	-12,365	0	-13,690	-12,365	0%	1,325	10%	0
876	0	1,869	876	0%	-993	-53%	33268	Corkage Fees	17,085	0	17,520	17,085	0%	-435	-2%	0
-676	0	-1,513	-676	0%	837	55%	33269	Corkage Fee Discounts	-6,507	0	-11,541	-6,507	0%	5,034	44%	0
58,481	58,510	75,699	-29	0%	-17,218	-23%		Beverage subtotal	955,210	891,360	968,090	63,850	7%	-12,879	-1%	1,024,700
21,197	9,870	27,217	11,327	115%	-6,020	-22%	3328...	Misc other F&B	206,521	119,900	169,076	86,621	72%	37,445	22%	130,300
0	-100	3,267	100	100%	3,267	100%	33299	InterDept Food Sales	-3,992	2,000	-3,267	-5,992	-300%	-725	-22%	1,800
21,197	9,770	23,950	11,427	117%	-2,753	-1%		Other F&B subtotal	202,529	121,900	165,809	80,629	66%	36,720	22%	132,100
217,244	194,449	254,238	22,795	12%	-36,994	-15%		Total Food and Beverage	3,633,951	3,398,899	3,738,384	235,052	7%	-104,433	-3%	3,926,099
217,217	152,300	260,670	64,917	43%	-43,452	-17%		F&B Revenue by Segment:	3,207,680	2,211,900	3,180,879	995,780	45%	26,801	1%	2,542,000
72,438	55,000	110,088	17,438	32%	-37,650	-34%	33910	Lodge-Dining Room	1,383,284	948,700	1,462,336	434,584	46%	-79,051	-5%	1,130,000
48,394	49,700	60,659	-1,306	-3%	-12,264	-20%	33920	Lodge-Pub	636,146	599,500	688,352	36,646	6%	-52,206	-8%	710,000
66,924	38,600	81,488	28,324	73%	-14,564	-18%	33930	F&B-Banquets	648,354	421,700	557,323	226,654	54%	91,032	16%	460,000
1,919	1,500	3,065	419	28%	-1,146	-37%	33940	SmrF&B-Lunch	122,352	74,000	112,867	48,352	65%	9,486	8%	74,000
9,876	6,000	5,277	3,876	65%	4,600	87%	33950	SmrF&B-Snack Bar	114,143	92,000	85,284	22,143	24%	28,859	34%	92,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	56,498	53,000	54,531	3,498	7%	1,967	4%	53,000
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	7,392	4,000	4,000	3,392	85%	-7,169	-49%	4,000
17,666	0	93	17,666	0%	17,573	18918%	33990	Cafeteria	239,512	0	205,628	239,512	0%	33,884	16%	0
0	1,500	0	-1,500	-100%	0	0%	33989	Employee Housing	0	19,000	0	-19,000	-100%	0	0%	19,000
-1,985	0	-2,433	-1,985	0%	447	18%	33163	Mkt Discounts, Happy Hour Foo	-25,858	0	-29,195	-25,858	0%	3,337	11%	0
-376	0	-145	-376	0%	-230	-158%	33226	Mkt Discounts, Happy Hour Bev	-3,371	0	-1,193	-3,371	0%	-2,179	-183%	0
-358	0	-491	-358	0%	132	27%	33246	Mkt Discounts, Happy Hour Bev	-3,776	0	-3,279	-3,776	0%	-497	-15%	0
-845	0	-888	-845	0%	43	5%	33266	Mkt Discounts, Happy Hour Bev	-7,469	0	-7,414	-7,469	0%	-55	-1%	0
-1,579	0	-1,524	-1,579	0%	-5											

Tahoe Donner Association
Department P&L Detail (D01)
For the Ten Months Ending October 31, 2018
Operating Fund Consolidated

October 2018

Year-to-Date October 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-3,565	0	-3,957	-3,565	0%	393	10%		<i>Mkt Discounts, Happy Hour F</i>	-40,474	0	-41,080	-40,474	0%	606	1%	0
423	1,000	550	-577	-58%	-127	-23%	36015	Sales - Firewood	3,698	5,000	4,325	-1,302	-26%	-627	-14%	5,000
0	0	0	0	0%	0	0%	36016	Sales - Timber	18,178	0	1,469	18,178	0%	16,709	1138%	0
0	0	7,094	0	0%	-7,094	-100%	36017	Sales - Chips	0	0	17,863	0	0	-17,863	-100%	0
18,178	20,500	23,415	-2,322	-11%	-5,237	-22%	36030	Sales - Retail	511,725	488,100	570,594	23,625	5%	-58,869	-10%	549,300
-702	-1,300	-1,721	598	46%	1,019	59%	38015	Employee Discounts	-12,662	-19,400	-20,770	6,738	35%	8,107	39%	-20,300
-74	-100	-76	26	26%	2	2%	38017	Homeowner Discounts	-4,704	-3,000	-6,586	-1,704	-57%	1,882	29%	-3,000
-4,133	-2,800	-3,096	-1,333	-48%	-1,037	-33%	38020	Discounts - Retail	-65,134	-43,000	-52,629	-22,134	-51%	-12,505	-24%	-47,300
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,521	-2,000	-2,212	-521	-26%	-309	-14%	-2,000
13,692	17,300	26,166	-3,608	-21%	-12,474	-48%		Total Retail Product Reven	448,579	425,700	512,054	22,879	5%	-63,474	-12%	481,700
7,272	8,300	10,124	-1,028	-12%	-2,851	-28%	(350...	Golf Cart Rentals	187,906	152,000	162,227	35,906	24%	25,679	16%	152,000
135	0	0	135	0%	135	0%	35018	Golf Club Set Rentals	11,440	0	0	11,440	0%	11,440	0%	0
1,375	1,600	1,487	-225	-14%	-112	-8%	35020	Golf - Driving Range	51,528	46,000	32,545	5,528	12%	18,983	58%	46,000
620	0	382	620	0%	238	62%	35550	Lessons - Group	184,125	203,000	242,559	-18,875	-9%	-58,466	-24%	238,600
0	0	0	0	0%	0	0%	35580	Lessons - Private	285,564	206,100	310,229	79,464	39%	-24,665	-8%	297,300
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	2,699	2,300	2,631	399	17%	68	3%	2,500
0	0	-78	0	0%	78	100%	35590	Snowflakes	181,873	141,900	185,003	39,973	28%	-3,130	-2%	197,000
0	0	0	0	0%	0	0%	(355...	TD Tykes	31,764	21,000	25,593	10,764	51%	6,171	24%	21,000
302	900	14,929	-598	-66%	-14,627	-98%	3604...	Rentals	688,615	824,300	960,948	-135,685	-16%	-272,332	-28%	998,300
1,054	0	0	1,054	0%	1,054	0%	36042	Rentals, Storage	33,198	0	0	33,198	0%	33,198	0%	0
828	900	889	-73	-8%	-61	-7%	36043	Rentals, Bikes	42,751	33,000	32,725	9,751	30%	10,026	31%	33,000
587	800	1,365	-213	-27%	-778	-57%	3604...	Child Care	12,369	12,600	14,425	-231	-2%	-2,056	-14%	15,000
8,233	6,000	5,649	2,233	37%	2,584	46%	36050	Aerobics	73,915	69,000	66,376	4,915	7%	7,539	11%	85,700
750	200	70	550	275%	680	971%	36056	Fitness/Training	7,470	2,300	2,320	5,170	225%	5,150	222%	2,900
0	2,300	0	-2,300	-100%	0	0%	36058	Rec Programs	18,365	5,800	11,306	12,565	217%	7,059	62%	6,000
0	0	90	0	0%	-90	-100%	36059	Day Camps	255,512	234,000	223,485	21,512	9%	32,027	14%	234,000
752	1,000	1,233	-249	-25%	-482	-39%	36051	Massage	14,830	15,100	17,025	-270	-2%	-2,195	-13%	17,900
60	100	260	-40	-40%	-200	-77%	36057	Towels/Lockers	780	1,100	1,259	-320	-29%	-479	-38%	1,200
0	50	15	-50	-100%	-15	-100%	36060	Lessons - Public	1,592	2,000	1,244	-408	-20%	348	28%	2,000
3,494	2,153	4,157	1,341	62%	-664	-16%	36070	Lessons - P.O.	49,292	57,503	48,470	-8,211	-14%	822	2%	57,503
1,221	500	658	721	144%	563	85%	36080	Lessons - Guest	56,123	34,700	38,128	21,423	62%	17,994	47%	34,700
246	0	0	246	0%	246	0%	37090	Equestrian - Boarding	21,489	33,000	24,318	-11,511	-35%	-2,829	-12%	33,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	64,369	49,000	44,549	15,369	31%	19,820	44%	49,000
26,927	24,803	41,229	2,124	9%	-14,302	-35%		Total Lessons & Rental Re	2,277,571	2,145,703	2,447,396	131,868	6%	-169,826	-7%	2,524,603
3,595	5,000	3,405	-1,405	-28%	190	6%	32010	Aso - Fees	61,871	70,100	49,080	-8,229	-12%	12,791	26%	77,000
1,550	3,000	1,585	-1,450	-48%	-35	-2%	32020	Inspection Fees	26,245	27,000	21,565	-755	-3%	4,680	22%	30,000
1,050	500	-1,650	550	110%	2,700	164%	32030	Fines	7,845	5,000	4,383	2,845	57%	3,463	79%	6,000
0	0	0	0	0%	0	0%	32040	Fines - Forestry	2,000	0	0	2,000	0%	2,000	0%	0
4,483	1,010	2,358	3,473	344%	2,124	90%	34010	Interest	68,454	10,100	42,945	58,354	578%	25,509	59%	12,120
1,982	1,500	2,310	482	32%	-328	-14%	34020	Late Charges	27,338	33,500	20,600	-6,162	-18%	6,737	33%	38,000
-555	-300	-185	-255	-85%	-370	-200%	34030	Lien Fees	8,695	15,700	16,650	-7,005	-45%	-7,955	-48%	15,000
-380	-500	-146	120	24%	-234	-160%	34040	Delinquency Fees	41,151	44,700	70,829	-3,549	-8%	-29,679	-42%	44,000
20,145	13,000	17,710	7,145	55%	2,435	14%	34050	Transfer Fees	134,625	115,700	130,130	18,925	16%	4,495	3%	139,000
0	0	0	0	0%	0	0%	34060	NSF Charges	40	0	100	40	0%	-60	-60%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	0	0	4	0	0%	-4	-100%	0
9,720	0	0	9,720	0%	9,720	0%	34075	Sponsorships	19,720	0	0	19,720	0%	19,720	0%	0
15,000	17,000	9,990	-2,000	-12%	5,010	50%	34080	Communications Ad Revenue	173,722	182,000	156,424	-8,278	-5%	17,298	11%	213,000
2,438	2,500	2,389	-62	-2%	49	2%	37018	Lease Revenue	32,012	25,000	19,866	7,012	28%	12,146	61%	30,000
3,488	1,790	5,362	1,698	95%	-1,873	-35%	37020	Other Revenue	69,349	78,300	93,508	-8,952	-11%	-24,160	-26%	86,780
768	1,500	1,200	-732	-49%	-432	-36%	38005	Employee Housing Revenue	93,838	55,000	67,109	38,838	71%	26,730	40%	69,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	64,969	0	1,645	64,969	0%	63,324	3849%	0
63,284	46,000	44,328	17,284	38%	18,956	43%		Total Other Revenue	831,873	662,100	694,839	169,773	26%	137,034	20%	759,900
463,746	440,000	513,052	23,746	5%	-49,306	-10%		GROSS REVENUE (GREV)	11,014,029	10,749,000	11,780,338	265,029	2%	-766,309	-7%	12,460,000
COST OF GOODS SOLD (COGS)																
0	0	0	0	0%	0	0%	4310...	Food	-1,042	0	0	-1,042	0%	-1,042	0%	0
-13,717	-14,930	-16,980	1,213	8%	3,262	19%	43110	Meat	-229,056	-263,360	-257,632	34,304	13%	28,576	11%	-301,880
-8,908	-11,180	-10,207	2,272	20%	1,298	13%	43120	Seafood	-128,135	-166,430	-151,801	38,295	23%	23,666	16%	-188,810
-11,083	-8,340	-11,617	-2,743	-33%	534	5%	43130	Produce	-166,848	-132,760	-188,924	-34,088	-26%	22,076	12%	-153,180
-5,272	-6,140	-6,345	868	14%	1,073	17%	43140	Dairy	-90,473	-109,630	-98,508	19,157	17%	8,035	8%	-125,210
-2,149	-2,000	-1,963	-149	-7%	-186	-9%	43150	NA Beverage	-49,555	-50,850	-51,606	1,295	3%	2,052	4%	-58,380
-11,888	-12,028	-16,032	140	1%	4,144	26%	43160	Food Other	-239,460	-212,043	-271,735	-27,417	-13%	32,275	12%	-250,561
5,547	5,390	7,500	157	3%	-1,953	-26%	43190	Mktg Discounts credit	62,604	75,330	73,854	-12,726	-17%	-11,249	-15%	86,410
3,920	3,328	3,937	592	18%	-18	0%	43192	EE Meals credit	33,443	34,777	33,067	-1,335	-4%	376	1%	40,861
-43,551	-45,900	-51,707	2,349	5%	8,155	16%		Food Cogs	-808,522	-824,966	-913,285	16,444	2%	104,764	11%	-950,750

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-4,993	-4,360	-5,848	-633	-15%	854	15%	43270	Beer	-76,661	-72,200	-80,841	-4,461	-6%	4,180	5%	-82,010
-3,702	-2,550	-4,675	-1,152	-45%	972	21%	43280	Liquor	-61,876	-45,270	-54,462	-16,606	-37%	-7,415	-14%	-52,340
-7,218	-8,300	-10,055	1,082	13%	2,837	28%	43290	Wine	-108,340	-112,550	-112,436	4,210	4%	4,096	4%	-129,770
-15,914	-15,210	-20,577	-704	-5%	4,664	23%		Beverage Cogs	-246,878	-230,020	-247,739	-16,858	-7%	861	0%	-264,120
-8,517	-12,300	-8,997	3,783	31%	480	5%		Retail Product Cogs	-256,164	-273,930	-282,109	17,766	6%	25,944	9%	-305,130
-67,982	-73,410	-81,280	5,428	7%	13,299	16%		Total COGS	-1,311,564	-1,328,916	-1,443,133	17,352	1%	131,569	9%	-1,520,000
-14.7%	-16.7%	-15.8%	02.0%	12.1%	01.2%	07.5%		Total Cogs / GREV %	-11.9%	-12.4%	-12.3%	00.5%	03.7%	00.3%	02.8%	-12.2%
-62.2%	-71.1%	-34.4%	08.9%	12.5%	-27.8%	-80.9%		Retail Product Cogs / Retail R	-57.1%	-64.3%	-55.1%	07.2%	11.3%	-02.0%	-03.7%	-63.3%
-45.8%	-57.2%	-29.0%	11.4%	20.0%	-16.8%	-58.1%		Retail Product Cogs / Retail R	-48.0%	-55.6%	-47.5%	07.5%	13.6%	-00.5%	-01.1%	-55.0%
-27.4%	-31.4%	-28.4%	04.1%	12.9%	01.1%	03.7%		F&B Cogs / F&B Rev %	-29.0%	-31.0%	-31.1%	02.0%	06.4%	02.0%	06.5%	-30.9%
-28.1%	-30.4%	-28.9%	02.3%	07.4%	00.7%	02.6%		Food %, preDiscounts	-30.0%	-30.5%	-30.2%	00.5%	01.7%	02.0%	06.4%	-30.4%
-31.7%	-36.4%	-33.4%	04.7%	13.0%	01.8%	05.3%		Food %, postDiscounts	-32.7%	-34.6%	-35.1%	01.9%	05.6%	02.4%	06.9%	-34.3%
-57.7%	-46.5%	-42.3%	-11.2%	-24.2%	-15.4%	-36.5%		Food NA Beverage %	-33.8%	-33.3%	-29.5%	-00.5%	-01.5%	-04.3%	-14.6%	-32.7%
-27.2%	-26.0%	-27.2%	-01.2%	-04.7%	00.0%	-00.1%		COGS % Beverage, incld CF,ne	-25.8%	-25.8%	-25.6%	00.0%	-00.2%	-00.3%	-01.0%	-25.8%
-20.6%	-24.7%	-24.6%	04.1%	16.5%	04.0%	16.3%		COGS % Beer,net	-24.7%	-25.1%	-24.8%	00.5%	01.9%	00.1%	00.4%	-25.1%
-28.0%	-20.5%	-20.7%	-07.5%	-36.4%	-07.3%	-35.4%		COGS % Liquor,net	-21.0%	-20.6%	-19.1%	-00.4%	-01.8%	-01.9%	-09.7%	-20.6%
-34.7%	-29.2%	-34.7%	-05.5%	-18.7%	00.0%	00.1%		COGS % Wine,net	-31.9%	-29.3%	-32.0%	-02.7%	-09.2%	00.1%	00.2%	-29.2%
395,764	366,590	431,771	29,174	8%	-36,007	-8%		Gross Margin (GREV-COG)	9,702,465	9,420,084	10,337,205	282,381	3%	-634,740	-6%	10,940,000
PAYROLL																
SALARIES & WAGES																
-306,307	-315,454	-295,439	9,147	3%	-10,868	-4%	5110...	Salaries - Exempt - Regular	-3,092,796	-3,109,981	-2,768,365	17,185	1%	-324,431	-12%	-3,713,000
-2,430	-2,300	-5,045	-130	-6%	2,615	52%	51106	Salaries - Exempt - Commissions	-32,211	-23,000	-30,222	-9,211	-40%	-1,989	-7%	-23,000
-162,807	-164,567	-148,319	1,760	1%	-14,488	-10%	5122...	Wages - FTRRegular	-1,579,035	-1,685,397	-1,507,423	106,362	6%	-71,612	-5%	-2,015,978
-222,050	-179,931	-208,559	-42,119	-23%	-13,491	-6%	5124...	Wages - Seasonal	-3,240,166	-3,111,316	-3,388,543	-128,850	-4%	148,377	4%	-3,622,122
-4,711	-3,000	3,142	-1,711	-57%	-7,853	-250%	5122...	Wages-FTR-Commissions	-40,036	-26,000	-27,348	-14,036	-54%	-12,687	-46%	-30,000
-6,176	-5,300	-2,554	-876	-17%	-3,622	-142%	51246	Wages-Seasonal-Commissions	-82,559	-77,000	-79,901	-5,559	-7%	-8,659	-12%	-93,900
-15,454	-11,000	-105,380	-4,454	-40%	89,926	85%	5110...	Incentive Program, Exempt	-233,296	-110,000	-212,070	-123,296	-112%	-21,226	-10%	-132,000
-6,284	-3,000	-21,551	-3,284	-109%	15,267	71%	51227	Incentive Program, FTR, NonExe	-76,484	-30,000	-56,343	-46,484	-155%	-20,141	-36%	-36,000
-4,498	-5,000	-13,305	502	10%	8,808	66%	51247	Incentive Program, Seasonal, N	-42,210	-10,000	-62,662	-32,210	-322%	20,452	33%	-10,000
29,248	22,750	125,074	6,498	29%	-95,826	-77%	51299	Capitalized Payroll Direct S&W	259,699	227,500	334,812	32,199	14%	-75,113	-22%	273,000
-701,468	-666,802	-671,936	-34,666	-5%	-29,532	-4%		Total Salaries & Wages, DIRECT	-8,159,093	-7,955,194	-7,792,065	-203,899	-3%	-367,028	-5%	-9,403,000
-294,943	-306,004	-306,790	11,061	4%	-14,153	-5%		Salaries sub-total	-3,098,603	-3,015,481	-2,675,845	-83,122	-3%	-422,759	-16%	-3,595,000
-406,525	-360,798	-391,146	-45,727	-13%	-15,379	-4%		Wage sub-total	-5,060,490	-4,939,713	-5,116,220	-120,777	-2%	55,731	1%	-5,808,000
-173,802	-170,567	-166,727	-3,235	-2%	-7,075	-4%		Wage-FTR subsubtotal	-1,695,555	-1,741,397	-1,591,114	45,842	3%	-104,440	-7%	-2,081,978
-232,723	-190,231	-224,419	-42,492	-22%	-8,304	-4%		Wage-Seasonal subsubto	-3,364,935	-3,198,316	-3,525,106	-166,619	-5%	160,171	5%	-3,726,022
-151.3%	-151.5%	-131.0%	00.3%	00.2%	-20.3%	-15.5%		Payroll Direct as a % of	-74.1%	-74.0%	-66.1%	-00.1%	-00.1%	-07.9%	-12.0%	-75.5%
3,415	-1,157	-8,427	4,572	395%	11,842	141%	51108	PTO net\$ accrual, in Salaries	-15,509	-15,390	-31,679	-119	-1%	16,170	51%	-17,349
-6,386	-1,000	609	-5,386	-539%	-6,994	-1439%	51228	PTO net\$ accrual, in Wages FTR	-14,434	-10,000	-13,082	-4,434	-44%	-1,352	-10%	-12,000
-2,971	-2,157	-7,818	-814	-38%	4,848	62%		PTO net accrual, in PD Total	-29,943	-25,390	-44,761	-4,553	-18%	14,818	33%	-29,349
-672.0	0.0	-509.2	-672.0	0.0	-162.8	-0.3		Wage Overtime Hours	-12291.9	0.0	-14829.6	-12291.9	0.0	2537.7	0.2	0.0
-21643.7	-19600.4	-21783.3	-2043.3	-0.1	139.7	0.0		Wage Total Hours	-297426.8	-297223.2	-314602.5	-203.6	0.0	17175.8	0.1	-346622.0
18.49	18.36	17.98	0.13	0.01	0.50	0.03		Wage ROP avg	16.97	16.59	16.22	0.38	0.02	0.74	0.05	16.72
PAYROLL BURDEN																
-62,853	-68,990	-66,499	6,137	9%	3,646	5%	5130...	Payroll Taxes	-852,887	-895,010	-842,331	42,123	5%	-10,555	-1%	-1,060,000
-28,704	-33,830	-35,123	5,126	15%	6,419	18%	5130...	Workers Compensation	-443,633	-494,080	-676,797	50,447	10%	233,164	34%	-595,000
-72,298	-78,778	-59,812	6,480	8%	-12,487	-21%	5130...	Group Insurance	-654,367	-784,027	-562,675	129,660	17%	-91,692	-16%	-940,000
-13,491	-17,132	-14,850	3,641	21%	1,359	9%	5130...	Retirement Plan	-133,432	-170,708	-120,920	37,276	22%	-12,512	-10%	-205,000
4,670	3,500	22,025	1,170	33%	-17,355	-79%	51499	Capitalized Payroll Burden	40,794	35,000	60,396	5,794	17%	-19,602	-32%	42,000
-172,677	-195,230	-154,259	22,554	12%	-18,417	-12%		PAYROLL BURDEN Total	-2,043,525	-2,308,825	-2,142,327	265,300	11%	98,803	5%	-2,758,000
-82,144	-93,231	-83,183	11,087	12%	1,039	1%	(513...	subtotal, Burden-Salary	-845,226	-927,561	-774,316	82,335	9%	-70,910	-9%	-1,106,400
-57,547	-69,699	-55,193	12,152	17%	-2,354	-4%	(514...	subtotal, Burden-Wage-FTR	-556,894	-720,284	-556,436	163,390	23%	-457	0%	-861,400
-37,654	-35,800	-37,907	-1,854	-5%	253	1%	(514...	subtotal, Burden-Wage-Seasonal	-682,199	-695,980	-871,971	13,781	2%	189,772	22%	-832,200
24.6%	29.3%	23.0%	-04.7%	-15.9%	01.7%	07.2%		subtotal, Burden % - on all Payroll	25.0%	29.0%	27.5%	-04.0%	-13.7%	-02.4%	-08.9%	29.3%
27.9%	30.5%	29.6%	-02.6%	-08.6%	-01.8%	-06.0%		Burden % - Salary	27.3%	30.8%	28.9%	-03.5%	-11.3%	-01.7%	-05.7%	30.8%
33.1%	40.9%	33.1%	-07.8%	-19.0%	00.0%	00.0%		Burden % - Wage-FTR	32.8%	41.4%	35.0%	-08.5%	-20.6%	-02.1%	-06.1%	41.4%
16.2%	18.8%	16.9%	-02.6%	-14.0%	-00.7%	-04.2%		Burden % - Wage-Season	20.3%	21.8%	24.7%	-01.5%	-06.8%	-04.5%	-18.0%	22.3%
23.4%	29.2%	23.8%	-05.8%	-19.9%	-00.4%	-01.6%		Burden % - Wage-FTR&Se	24.5%	28.7%	27.9%	-04.2%	-14.6%	-03.4%	-12.3%	29.2%
-874,144	-862,032	-826,195	-12,112	-1%	-47,949	-6%		PAYROLL TOTAL (Direct&Burde	-10,202,618	-10,264,019	-9,934,392	61,401	1%	-268,225	-3%	-12,161,000
24.6%	29.3%	23.0%	-4.7%	-15.9%	1.7%	7.2%		Burden % TL	25.0%	29.0%	27.5%	-4.0%	-13.7%	-2.4%	-8.9%	29.3%
9.0%	10.3%	9.9%	-1.4%	-13.4%	-0.9%	-9.5%		Payroll Taxes %	10.5%	11.3%	10.8%	-0.8%	-7.1%	-0.4%	-3.3%	11.3%
4.1%	5.1%	5.2%	-1.0%	-19.3%	-1.1%	-21.7%		Workers Comp %	5.4%	6.2%	8.7%	-0.8%	-12.5%	-3.2%	-37.4%	6.3%

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2018
 Operating Fund Consolidated

October 2018

Year-to-Date October 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
10.3%	11.8%	8.9%	-1.5%	-12.8%	1.4%	15.8%										
1.9%	2.6%	2.2%	-0.6%	-25.1%	-0.3%	-13.0%										
-0.7%	-0.5%	-3.3%	-0.1%	-26.8%	2.6%	79.7%										
-3,935	-3,378	-3,937	-557	-16%	3	0%	50530	Group Insurance %	8.0%	9.9%	7.2%	-1.8%	-18.6%	0.8%	11.1%	10.0%
-4,680	-6,000	-5,320	1,320	22%	640	12%	50605	Retirement %	1.6%	2.1%	1.6%	-0.5%	-23.8%	0.1%	5.4%	2.2%
-842	-2,500	-1,062	1,658	66%	220	21%	50615	Capz PB %	-0.5%	-0.4%	-0.8%	-0.1%	-13.6%	0.3%	35.5%	-0.4%
-2,542	-1,207	-719	-1,335	-111%	-1,824	-254%	50620	OPERATING EXPENSES (OE)								
-5,096	-2,789	-4,749	-2,307	-83%	-347	-7%	50625	Employee Meals	-37,405	-36,777	-37,425	-628	-2%	20	0%	-43,211
-719	-1,150	-188	431	37%	-531	-282%	50626	Employee Housing expenses	-110,609	-106,000	-91,744	-4,609	-4%	-18,865	-21%	-141,000
-370	-400	-2,818	30	7%	2,448	87%	50627	Employee Recruiting	-11,864	-8,500	-35,956	-3,364	-40%	24,092	67%	-11,000
-2,749	-1,300	-10,232	-1,449	-111%	7,483	73%	50628	Employee Dev/Training	-38,187	-30,640	-18,217	-7,547	-25%	-19,969	-110%	-36,794
157	-1,044	705	1,201	115%	-548	-78%	50630	Employee Relations	-35,806	-37,435	-40,488	1,629	4%	4,682	12%	-58,868
-775	-6,620	0	5,845	88%	-775	0%	51080	PreEmployment Testing	-17,155	-13,800	-7,996	-3,355	-24%	-9,159	-15%	-19,000
-3,474	-3,440	321	-34	-1%	-3,795	-1182%	51095	EAP Services	-5,978	-5,600	-10,223	-378	-7%	4,245	42%	-6,600
-25,026	-29,828	-27,998	4,803	16%	2,973	11%		Benefit Administration Services	-28,517	-13,300	-17,933	-15,217	-114%	-10,583	-59%	-16,000
-8,868	-12,685	-15,563	3,817	30%	6,694	43%	51090	Uniforms	-22,888	-29,060	-25,899	6,172	21%	3,011	12%	-50,248
-2,736	-2,090	-2,326	-646	-31%	-409	-18%	55003	Seminars & Conferences	-5,331	-30,870	-8,771	25,539	83%	3,440	39%	-32,820
-14,503	-5,850	-8,206	-8,653	-148%	-6,297	-77%	55005	Travel/Meeting Expense	-11,720	-29,900	-26,954	18,180	61%	15,234	57%	-33,040
-23,332	-22,680	-20,832	-652	-3%	-2,500	-12%	5501...	Total Staff Expense	-325,461	-341,882	-321,607	16,421	5%	-3,854	-1%	-448,581
-2,449	-4,300	-4,005	1,851	43%	1,556	39%	55020	Telephone	-113,098	-127,720	-147,326	14,622	11%	34,227	23%	-153,500
-3,573	-3,440	-4,117	-133	-4%	544	13%	55025	Cable/Sat TV Service	-18,847	-21,450	-18,097	2,603	12%	-750	-4%	-25,840
-12,884	-8,740	-7,595	-4,144	-47%	-5,289	-70%	55027	Disposal Fees	-95,913	-80,190	-83,349	-15,723	-20%	-12,564	-15%	-92,590
-1,136	-800	-1,238	-336	-42%	102	8%	55030	Electricity	-248,908	-232,200	-234,913	-16,708	-7%	-13,995	-6%	-278,750
-7,343	-8,140	-7,165	797	10%	-178	-2%	5503...	Natural Gas - Pools	-50,346	-63,200	-68,246	12,854	20%	7,900	14%	-78,000
-3,346	-3,350	-3,120	4	0%	-226	-7%	55040	Natural Gas - Buildings	-56,623	-69,050	-58,499	12,427	18%	11,876	17%	-87,900
-4,715	-3,050	-2,212	-1,665	-55%	-2,504	-113%		Fuel & Oil	-124,245	-119,800	-139,276	-4,445	-4%	15,030	11%	-145,290
-84,886	-75,125	-76,379	-9,761	-13%	-8,507	-11%		Propane (LPG)	-6,646	-4,020	-5,236	-2,626	-65%	-1,410	-27%	-4,650
-3,281	-410	-842	-2,871	-700%	-2,438	-289%	56010	Sewer Fees	-72,361	-79,030	-70,845	6,669	8%	-1,516	-2%	-95,030
0	0	0	0	0%	0	0%	56015	Water - Building/Facility	-36,632	-34,910	-34,273	-1,722	-5%	-2,359	-7%	-40,380
-10,132	-7,650	-7,960	-2,482	-32%	-2,173	-27%	56020	Water - Grounds	-82,457	-53,300	-54,334	-29,157	-55%	-28,123	-52%	-75,000
-9,063	-6,425	-6,179	-2,638	-41%	-2,885	-47%	56030	TOTAL UTILITIES	-906,077	-884,870	-914,392	-21,207	-2%	8,315	1%	-1,076,930
-1,228	-765	-823	-463	-61%	-406	-49%	56035	SUPPLIES & MAINTENANCE EXPENSE								
-6,253	-4,566	-2,141	-1,687	-37%	-4,112	-192%	56040	Security Exp	-11,534	-9,880	-14,787	-1,654	-17%	3,253	22%	-12,250
-420	0	0	-420	0%	-420	0%	56045	Hazardous Waste Clean Up	-120	-1,000	0	880	88%	-120	0%	-1,500
-759	-150	0	-609	-406%	-759	0%	56050	Linen Service	-113,485	-99,640	-99,765	-13,845	-14%	-13,720	-14%	-119,159
-1,600	0	-880	-1,600	0%	-720	-82%	56055	Janitorial Services & Supplies	-84,968	-74,000	-81,673	-10,968	-15%	-3,296	-4%	-88,450
-2,799	-2,500	-2,834	-299	-12%	35	1%	56060	Pest Control	-8,624	-9,135	-8,597	511	6%	-27	0%	-10,455
-6,262	-5,820	-6,541	-442	-8%	279	4%	56065	Contract Fees	-66,107	-45,840	-14,590	-20,267	-44%	-51,517	-353%	-53,592
0	-130	0	130	100%	0	0%	56070	Contract Labor	-3,514	0	-40,110	3,696	100%	36,596	91%	0
0	0	0	0	0%	0	0%	56075	Veterinary Services	-10,857	-5,420	-4,250	-5,437	-100%	-6,607	-155%	-5,720
-391	-500	-644	109	22%	253	39%	56080	Equine Care Services	-8,601	-6,350	-7,090	-2,251	-35%	-1,511	-21%	-7,250
0	-1,390	0	1,390	100%	0	0%	56085	Offsite Pasturing	-11,736	-15,000	-12,467	3,264	22%	731	6%	-20,000
-394	-400	-394	6	2%	0	0%	56090	Equipment Rental	-18,390	-16,800	-15,575	-1,590	-9%	-2,815	-18%	-20,650
0	-200	0	200	100%	0	0%	56095	Rental Property Expense	-639	-1,340	0	701	52%	-639	0%	-2,100
-218	-95	-973	-123	-130%	755	78%	56100	Feed Hay Grain	-13,440	-13,500	-13,397	60	0%	-42	0%	-13,500
-2,221	-2,100	-2,539	-121	-6%	318	13%	56105	Mbr Srv - Retail COGS	-6,889	-6,400	-6,835	-489	-8%	-54	-1%	-7,400
-1,265	-2,130	-1,021	865	41%	-244	-24%	56110	Printed Forms/Ticket Stock	-9,076	-12,170	-12,742	3,094	25%	3,666	29%	-21,460
-115	-50	-927	-65	-131%	812	88%	51037	Computer Software	-3,646	-4,350	-4,740	704	16%	1,094	23%	-5,300
-3,124	-3,105	-4,233	-19	-1%	1,109	26%	51038	Computer Hardware	-761	-2,000	-2,810	1,239	62%	-551	-262%	-2,200
-3,637	-3,700	-3,495	63	2%	-142	-4%	51050	Furniture and Office Equip	-7,834	-8,375	-10,895	541	6%	3,062	28%	-13,415
-327	-50	0	-277	-554%	-327	0%	51060	Office Supplies	-17,938	-24,710	-17,241	6,772	27%	-697	-4%	-30,040
-1,820	-2,550	-2,172	730	29%	351	16%	51061	Toner Cartridges	-15,645	-18,800	-21,088	3,155	17%	5,443	26%	-22,960
-2,980	-990	-2,368	-1,990	-201%	-612	-26%	53530	Signs	-7,365	-8,800	-9,146	1,435	16%	1,781	19%	-14,190
-759	-1,125	-2,543	366	32%	1,783	70%	56501	Operating Supplies	-68,729	-56,940	-57,903	-11,789	-21%	-10,826	-19%	-66,860
-780	0	-254	-780	0%	-526	-207%	56502	Paper Products - Restaurant	-70,580	-64,210	-69,010	-6,370	-10%	-1,570	-2%	-77,360
0	-200	0	200	100%	0	0%	56504	Candle & TableTop Supplies	-1,886	-500	-1,363	-1,386	-277%	-523	-38%	-600
0	-200	-297	200	100%	297	100%	56511	Cleaning Supplies - Restaurant	-28,735	-27,050	-28,382	-1,685	-6%	-353	-1%	-32,750
-12,607	-8,925	-9,984	-3,682	-41%	-2,623	-26%	56540	Small Tools & Equipment	-26,578	-21,250	-31,232	-5,328	-25%	4,653	15%	-27,380
-3,035	0	-3,240	0	0%	0	0%	56545	Safety Equipment	-9,935	-17,530	-17,268	7,595	43%	7,333	42%	-22,680
0	0	0	0	0%	0	0%	56550	Spoilage	-5,750	0	-11,156	-5,750	0%	5,406	48%	0
0	0	0	0	0%	0	0%	51025	Entertainment	-288	-7,750	-4,472	7,462	96%	4,185	94%	-12,150
-12,607	-8,925	-9,984	-3,682	-41%	-2,623	-26%	55530	Recreation Programs	-23,614	-23,370	-14,338	-244	-1%	-9,275	-65%	-23,370
0	0	0	0	0%	0	0%	55537	Special Programs	-47,979	-36,120	-44,678	-11,859	-33%	-3,300	-7%	-40,710
0	0	0	0	0%	0	0%	56013	Catering Rentals	-10,438	-1,600	-10,642	-8,838	-552%	204	2%	-1,600
-3,124	-2,650	-4,350	-474	-18%	1,225	28%	56015	Concert Expenses	-75,114	-73,600	-67,518	-1,514	-2%	-7,596	-11%	-73,600
-193	-120	-118	-73	-60%	-74	-63%	55550	Ski Team Expense	-1,730	-1,500	-945	-230	-15%	-786	-83%	-1,500
-17	-200	-299	183	92%	282	94%		Repairs & Maintenance								
							54210	General/PM	-48,869	-28,300	-45,314	-20,569	-73%	-3,555	-8%	-33,400

Tahoe Donner Association
Department P&L Detail (D01)
 For the Ten Months Ending October 31, 2018
 Operating Fund Consolidated

October 2018

Year-to-Date October 2018

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
0	-300	0	300	100%	0	0%	54250	HVAC	-444	-600	-67	156	26%	-377	-563%	-800
0	0	0	0	0%	0	0%	54252	Carpentry	0	-1,750	-121	1,750	100%	121	100%	-3,300
-571	-350	-557	-221	-63%	-15	-3%	54254	Elevators	-6,998	-3,500	-6,069	-3,498	-100%	-928	-15%	-4,200
-732	-800	0	68	8%	-732	0%	54256	Fire Suppression	-9,981	-7,300	-13,578	-2,681	-37%	3,597	26%	-11,450
0	-100	0	100	100%	0	0%	54274	Painting	-218	-900	-132	682	76%	-86	-65%	-900
-1,706	-2,167	-591	461	21%	-1,114	-188%	54290	Other Building	-9,544	-18,720	-8,361	9,176	49%	-1,183	-14%	-21,450
-6,343	-6,687	-5,915	344	5%	-428	-7%		R&M Building	-85,649	-66,055	-79,631	-19,594	-30%	-6,018	-8%	-82,670
0	0	0	0	0%	0	0%	54310	Asphalt	-988	0	-988	2,974	75%	2,974	75%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	-270	0	-280	-270	0%	10	4%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	-883	-3,080	-147	2,197	71%	-736	-502%	-3,080
-666	0	0	-666	0%	-666	0%	54350	Ski Trails	-872	0	-222	-872	0%	-650	-293%	0
0	0	-1,734	0	0%	1,734	100%	54380	Snow Removal	-90,084	-81,160	-109,767	-8,924	-11%	19,683	18%	-119,800
-5,550	-5,350	-5,341	-200	-4%	-209	-4%	54390	Other Grounds Maint	-45,241	-36,900	-39,128	-8,341	-23%	-6,113	-16%	-37,900
-6,216	-5,350	-7,075	-866	-16%	859	12%		R&M Grounds (nonGolf)	-138,337	-121,140	-153,506	-17,197	-14%	15,169	10%	-160,780
-195	0	0	-195	0%	-195	0%	54400	R&M Equipment (non-posting)	-195	0	-195	-195	0%	-195	0%	0
-1,202	-1,100	-1,866	-102	-9%	664	36%	54412	Ski Lifts, Fixed Grip	-9,867	-8,300	-17,050	-1,567	-19%	7,183	42%	-9,300
-67	-500	0	433	87%	-67	0%	54416	Ski Lifts, Surface	-558	-2,600	-4,317	2,042	79%	3,759	87%	-3,600
0	0	0	0	0%	0	0%	54418	Terrain Parks	-141	0	-1,239	-141	0%	1,097	89%	-500
-876	-400	0	-476	-119%	-876	0%	54419	Snowmaking	-2,515	-4,400	0	1,885	43%	-2,515	0%	-4,400
-7,648	-5,700	-26,906	-1,948	-34%	19,258	72%	54421	Snowcats	-43,843	-69,000	-88,393	25,157	36%	44,550	50%	-80,100
-3,114	-400	0	-2,714	-678%	-3,114	0%	54426	Snowmobiles	-8,810	-4,550	-8,524	-4,260	-94%	-286	-3%	-5,700
-2,485	-2,000	-1,345	-485	-24%	-1,140	-85%	54434	Golf Maint Eq	-10,276	-13,500	-13,664	3,224	24%	3,388	25%	-15,750
-153	-100	-182	-53	-53%	29	16%	54438	Golf Carts Fleet	-2,511	-900	-991	-1,611	-179%	-1,520	-153%	-900
-3,216	-4,125	-3,401	909	22%	185	5%	54443	Rolling, Heavy	-30,895	-38,180	-39,804	7,285	19%	8,909	22%	-44,830
-3,750	-4,445	-3,280	695	16%	-470	-14%	54448	Rolling, Car/Truck/Bus/Van	-72,817	-42,060	-54,734	-30,757	-73%	-18,083	-33%	-49,450
-776	-770	-731	-6	-1%	-45	-6%	54452	F&B Kitchen Equip	-12,831	-12,420	-12,253	-411	-3%	-577	-5%	-15,170
0	-350	0	350	100%	0	0%	54454	F&B GlassSilverChina	-382	-3,200	-3,200	2,818	88%	-37	-11%	-3,900
-389	-50	0	-339	-677%	-389	0%	54461	Bicycles	-1,866	-1,000	-1,128	-866	-87%	-738	-65%	-1,500
-116	-200	-409	84	42%	293	72%	54463	Fitness Equipment	-2,184	-3,700	-2,478	1,516	41%	295	12%	-4,300
-16	-50	0	34	69%	-16	0%	54470	Office Equip R&M	-16	-1,180	0	1,164	99%	-16	0%	-1,580
-4,719	-5,413	-3,526	694	13%	-1,193	-34%	54481	Computer Software Maint	-42,317	-52,903	-44,728	10,586	20%	2,411	5%	-63,330
-58	-500	-472	442	88%	414	88%	54483	Computer Hardware Maint	-3,547	-5,760	-4,991	2,213	38%	1,444	29%	-7,250
-191	-750	-45	559	74%	-146	-325%	54499	Other Operating Equip R&M	-5,959	-9,000	-5,246	3,041	34%	-714	-14%	-10,400
-28,972	-26,853	-42,163	-2,119	-8%	13,191	31%		R&M Equipment	-251,531	-272,653	-299,885	21,122	8%	48,355	16%	-321,960
-500	-600	0	100	17%	-500	0%	54510	Seed & Sod	-5,363	-7,500	-10,380	2,137	28%	5,017	48%	-7,500
-1,500	-1,400	0	-100	-7%	-1,500	0%	54520	Fertilizer	-18,954	-19,000	-18,630	46	0%	-324	-2%	-19,000
-1,183	0	-1,313	-1,183	0%	130	10%	54530	Top Dressing	-11,736	-12,000	-11,583	264	2%	-153	-1%	-12,000
-634	0	0	-634	0%	-634	0%	54540	Sand, Gravel, Rock	-5,995	-4,000	-2,021	-1,995	-50%	-3,974	-197%	-4,000
-2,000	-2,600	0	600	23%	-2,000	0%	54560	Pesticides	-9,895	-10,000	-7,358	105	1%	-2,537	-34%	-10,000
-1,063	-400	-648	-663	-166%	-416	-64%	54570	Irrigation and Drainage	-2,931	-3,000	-3,396	69	2%	464	14%	-3,000
-105	-250	0	145	58%	-105	0%	54590	All Other Golf Course	-105	-500	-2,125	395	79%	2,020	95%	-500
-6,985	-5,250	-1,961	-1,735	-33%	-5,025	-256%		R&M Golf Course	-54,980	-56,000	-55,493	1,020	2%	513	1%	-56,000
-563	-1,500	-1,158	937	62%	595	51%	54710	chemicals	-22,880	-26,900	-23,150	4,020	15%	270	1%	-29,700
0	-150	0	150	100%	0	0%	54720	equipment	0	-1,500	0	1,500	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54730	service, regular	0	0	-46	0	0%	46	100%	0
0	0	0	0	0%	0	0%	54740	service, special	0	0	-897	0	0%	897	100%	0
0	0	0	0	0%	0	0%	54790	other	-86	0	-230	-86	0%	144	63%	0
-563	-1,650	-1,158	1,087	66%	595	51%		R&M Pool Spa	-22,966	-28,400	-24,322	5,434	19%	1,356	6%	-31,500
-12,588	-12,400	11,415	-188	-2%	-24,003	-210%	(575...	Forestry Management	-273,944	-190,600	-332,416	-83,344	-44%	58,471	18%	-191,100
-12,588	-12,400	11,415	-188	-2%	-24,003	-210%		R&M Forestry	-273,944	-190,600	-332,416	-83,344	-44%	58,471	18%	-191,100
13,813	18,116	22,447	-4,304	-24%	-8,635	-38%	59010	Contra - Inter-Dept. Charges	167,138	161,300	208,061	5,838	4%	-40,923	-20%	192,280
-47,855	-40,074	-24,410	-7,781	-19%	-23,445	-96%		R&M subtotal	-660,269	-573,548	-737,191	-86,721	-15%	76,922	10%	-651,730
-123,325	-96,200	-87,693	-27,125	-28%	-35,633	-41%		TOTAL SUPPLIES & MAIN	-1,452,794	-1,288,478	-1,491,297	-164,316	-13%	38,503	3%	-1,503,881
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-27,450	-27,000	-27,027	-450	-2%	-424	-2%	-27,000
0	-2,293	0	2,293	100%	0	0%	52015	Consulting Expense	-4,857	-22,533	-12,276	17,676	78%	7,419	60%	-26,220
0	0	0	0	0%	0	0%	52016	Environmental Services / Fees	0	-1,200	-1,176	1,200	100%	1,176	100%	-1,200
-408	-833	0	425	51%	-408	0%	52017	Po Survey	-4,083	-8,330	0	4,250	51%	-4,083	0%	-10,000
-37,720	-9,200	-8,440	-28,520	-310%	-29,281	-347%	52030	Legal Services	-182,358	-92,000	-67,086	-90,358	-98%	-115,272	-172%	-110,000
-238	-1,000	-1,298	762	76%	1,060	82%	51070	Public Relations	-23,461	-6,000	-6,524	-17,461	-291%	-16,937	-260%	-7,150
-500	-1,000	517	500	50%	-1,017	-197%	55520	Promotion Expense	-9,608	-5,500	-2,406	-4,108	-75%	-7,202	-299%	-7,500
-9,683	-16,650	-6,233	6,967	42%	-3,450	-55%	55540	Resort Advertising	-60,018	-95,700	-74,534	35,682	37%	14,516	19%	-121,950
0	-200	0	200	100%	0	0%	55545	Brochure Distribution	-3,000	-6,900	-3,000	3,900	57%	3,046	50%	-9,100
-455	0	-252	-455	0%	-203	-80%	55560	Sales specific	-2,441	0	-4,444	-2,441	0%	2,004	45%	0
-450	-350	-4,699	-100	-29%	4,249	90%	51520	Charitable Contributions	-11,421	-4,000	-8,192	-7,421	-186%	-3,229	-39%	-4,700
-10,000	-10,000	-483	0	0%	-9,517	-1970%	51530	Community Relations	-12,326	-11,260	-1,534	-1,066	-9%	-10,792	-704%	-11,660

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-714	-400	-1,000	-314	-79%	286	29%	55538	Reservation Services	-9,188	-9,300	-10,369	112	1%	1,182	11%	-11,500
-5,547	-5,390	-7,500	-157	-3%	1,953	26%	55525	Marketing Discounts CoGS	-62,544	-75,330	-73,854	12,786	17%	11,309	15%	-86,410
-3,847	-1,615	-1,419	-2,232	-138%	-2,428	-171%	51020	Dues & Subscriptions	-22,452	-18,625	-12,943	-3,827	-21%	-9,508	-73%	-23,280
-7,495	-13,700	-15,555	6,205	45%	8,060	52%	51035	Licenses, Permits, Fees	-109,931	-90,189	-87,430	-19,742	-22%	-22,501	-26%	-106,810
-811	-570	-322	-241	-42%	-489	-152%	51096	Mileage Reimbursement	-5,105	-6,630	-6,064	1,525	23%	959	16%	-7,760
-3,923	-1,900	-1,021	-2,023	-106%	-2,902	-284%	51515	Board Expense	-64,952	-15,600	-57,953	-49,352	-316%	-6,999	-12%	-16,400
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-39,011	-30,000	-39,068	-9,011	-30%	57	0%	-30,000
-2,104	-2,200	-2,010	96	4%	-94	-5%	51063	Postage - TDNews	-30,937	-24,050	-25,787	-6,887	-29%	-5,149	-20%	-30,450
-1,199	-1,210	-797	11	1%	-402	-50%	51065	Postage - General	-8,632	-12,205	-8,501	3,573	29%	-131	-2%	-14,570
-879	0	-833	-879	0%	-47	-6%	51510	Assessment Billing	-5,562	0	-3,400	-5,562	0%	-2,162	-64%	-9,000
-897	-524	-1,864	-373	-71%	967	52%	51535	Digital Content	-14,908	-5,240	-8,641	-9,668	-185%	-6,267	-73%	-6,288
-6,496	-6,200	-7,791	-296	-5%	1,296	17%	51545	Printing - TD News	-62,932	-67,000	-93,197	4,068	6%	30,265	32%	-84,400
0	-1,050	0	1,050	100%	0	0%	51546	Printing - Brochures	-15,442	-15,400	-37,088	-42	0%	21,646	58%	-24,900
0	0	-568	0	0%	568	100%	51547	Printing - Other	-4,749	-100	-1,981	-4,649	-4649%	-2,768	-140%	-100
5,240	-400	-10,301	5,640	1410%	15,541	151%	56601	Claims Expense	-5,772	-4,200	-50,887	-1,572	-37%	45,115	89%	-5,000
-7,000	-7,000	-7,000	0	0%	0	0%	52210	Bad Debt Expense	-12,000	-12,000	-20,000	0	0%	8,000	40%	-15,000
-104	0	0	-104	0%	-104	0%	52215	Collection Expense	-905	0	0	-905	0%	-905	0%	0
-7,979	-9,170	-8,243	1,191	13%	263	3%	52220	Credit Card Expense	-231,566	-211,040	-237,431	-20,526	-10%	5,865	2%	-249,060
197	0	-815	197	0%	1,012	124%	52225	Over/Short	664	0	-6,915	664	0%	7,580	110%	0
0	100	3,267	-100	-100%	-3,267	-100%	57009	Inter-Department Food Costs	3,507	1,000	3,267	2,507	251%	240	7%	1,200
0	-2,000	0	2,000	100%	0	0%	59999	Contingency	0	-20,000	0	20,000	100%	0	0%	-24,000
-29,500	-29,200	-25,200	-300	-1%	-4,300	-17%	52025	Insurance Expense	-379,000	-376,000	-348,600	-3,000	-1%	-30,400	-9%	-476,400
-19,188	-19,700	-16,998	512	3%	-2,190	-13%	57030	Taxes - Property	-191,880	-194,000	-169,980	2,120	1%	-21,900	-13%	-233,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-37,500	-37,500	-37,500	0	0%	0	0%	-45,000
-155,451	-147,405	-130,607	-8,046	-5%	-24,844	-19%		TOTAL ADMINISTRATIVE & OT	-1,651,819	-1,503,835	-1,545,568	-147,984	-10%	-106,251	-7%	-1,834,608
-388,688	-348,558	-322,677	-40,130	-12%	-66,011	-20%		TOTAL OPERATING EXPENSES	-4,336,151	-4,019,065	-4,272,865	-317,086	-8%	-63,286	-1%	-4,864,000
-1,262,832	-1,210,590	-1,148,872	-52,242	-4%	-113,960	-10%		TOTAL PAYROLL AND OPERATI	-14,538,768	-14,283,084	-14,207,258	-255,684	-2%	-331,511	-2%	-17,025,000
-867,068	-844,000	-717,100	-23,068	-3%	-149,967	-21%		N O R 1, before OH	-4,836,303	-4,863,000	-3,870,052	26,697	1%	-966,251	-25%	-6,085,000
-867,068	-844,000	-717,100	-23,068	-3%	-149,967	-21%		N O R 2, after OH	-4,836,303	-4,863,000	-3,870,052	26,697	1%	-966,251	-25%	-6,085,000
-1,330,814	-1,284,000	-1,230,152	-46,814	-4%	-100,662	-8%		T O C	-15,850,333	-15,612,000	-15,650,391	-238,333	-2%	-199,942	-1%	-18,545,000
								REV to TOC (CRR%)								
								Assessment Revenue, Operatin	4,863,000	4,863,000	5,021,000	0	0%	-158,000	-3%	6,085,000
								NOR AFTER Assessment Reven	26,697	0	1,150,948	26,697	0%	-1,124,251	-98%	0