

Tahoe Donner Association
Operating Fund - Summary P&L by Department
for the month of December 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ (13,837)	\$ (8,814)	\$ (25,010)	\$ (5,023)	-57%	\$ 11,173	45%	Private Amenities	\$ 106,538	\$ 6,038	6%	\$ 16,690	19%	\$ (120,375)	\$ (11,061)	-10%	\$ (5,517)	-5%
2,982	5,951	(8,544)	(2,969)	-50%	11,526	135%	Trout Creek Rec Ctr	93,703	6,003	7%	15,134	19%	(90,721)	(8,972)	-11%	(3,609)	-4%
(2,104)	(1,250)	(1,077)	(854)	-68%	(1,027)	-95%	Aquatics	12,000	-	0%	1,000	9%	(14,104)	(854)	-6%	(2,027)	-17%
(6,313)	(6,376)	(9,258)	63	1%	2,945	32%	Beach Club Marina	-	-	0%	-	0%	(6,313)	63	1%	2,945	32%
(1,715)	(1,830)	(1,920)	115	6%	204	11%	Tennis Center	-	-	0%	(258)	-100%	(1,715)	115	6%	462	21%
(78)	(70)	(369)	(8)	-12%	291	79%	Day Camps	-	-	0%	-	0%	(78)	(8)	-12%	291	79%
(6,608)	(5,239)	(3,842)	(1,369)	-26%	(2,766)	-72%	Recreation Programs	835	35	4%	814	3829%	(7,443)	(1,404)	-23%	(3,580)	-93%
642,174	199,401	(62,648)	442,773	222%	704,822	1125%	Public Amenities	1,791,800	520,900	41%	861,544	93%	(1,149,626)	(78,127)	-7%	(156,722)	-16%
523,973	176,681	24,763	347,292	197%	499,210	2016%	Downhill Ski	1,076,631	348,531	48%	532,104	98%	(552,658)	(1,239)	0%	(32,895)	-6%
136,374	48,213	120	88,161	183%	136,253	#####	Cross Country Ski	305,882	125,882	70%	214,207	234%	(169,508)	(37,721)	-29%	(77,953)	-85%
41,228	38,435	(6,353)	2,793	7%	47,581	749%	Snowplay	72,629	(3,371)	-4%	58,007	397%	(31,400)	6,165	16%	(10,426)	-50%
(24,585)	(34,227)	(33,303)	9,642	28%	8,718	26%	Golf	-	(500)	-100%	(98)	-100%	(24,585)	10,142	29%	8,817	26%
(2,423)	(2,466)	2,926	43	2%	(5,349)	-183%	Campground	-	-	0%	(5,510)	-100%	(2,423)	43	2%	162	6%
(6,797)	(6,273)	(7,031)	(524)	-8%	235	3%	Equestrian	-	-	0%	340	100%	(6,797)	(524)	-8%	(105)	-2%
77	-	(226)	77	0%	303	134%	Bikeworks	-	-	0%	(2,119)	-100%	77	77	0%	2,422	103%
(8,569)	(4,502)	(3,838)	(4,067)	-90%	(4,731)	-123%	Trails	-	-	0%	(752)	-100%	(8,569)	(4,067)	-90%	(3,979)	-87%
(12,161)	(4,167)	(28,036)	(7,994)	-192%	15,874	57%	The Lodge	214,632	5,632	3%	34,515	19%	(226,793)	(13,626)	-6%	(18,641)	-9%
558	(1,467)	(774)	2,025	138%	1,332	172%	Summer Food and Bev	-	-	0%	-	0%	558	2,025	138%	1,332	172%
(12,532)	2,364	(6,606)	(14,896)	-630%	(5,926)	-90%	Pizza on the Hill	44,907	(7,593)	-14%	1,337	3%	(57,439)	(7,303)	-15%	(7,263)	-14%
7,030	(13,190)	(4,291)	20,220	153%	11,322	264%	Alder Creek Café	77,119	52,319	211%	29,514	62%	(70,089)	(32,099)	-84%	(18,192)	-35%
628,337	190,587	(87,658)	437,750	230%	715,995	817%	Amenities Total	1,898,338	526,938	38%	878,235	86%	(1,270,001)	(89,188)	-8%	(162,240)	-15%
(537,676)	(500,587)	(299,273)	(37,089)	-7%	(238,403)	-80%	HOA & Amenities Support Services	46,930	8,330	22%	1,365	3%	(584,606)	(45,419)	-8%	(239,768)	-70%
(81,307)	(66,363)	(6,873)	(14,944)	-23%	(74,434)	-1083%	General	-	-	0%	-	0%	(81,307)	(14,944)	-23%	(74,434)	#####
(105,837)	(54,103)	(51,891)	(51,734)	-96%	(53,946)	-104%	Administration	7,127	(3,473)	-33%	(9,740)	-58%	(112,964)	(48,261)	-75%	(44,205)	-64%
(42,840)	(48,473)	(47,174)	5,633	12%	4,334	9%	Communications	17,180	2,180	15%	4,293	33%	(60,020)	3,453	5%	41	0%
(53,310)	(55,076)	(55,046)	1,767	3%	1,736	3%	Information Tech	-	-	0%	-	0%	(53,310)	1,767	3%	1,736	3%
(70,193)	(66,829)	(65,254)	(3,364)	-5%	(4,939)	-8%	Accounting	568	268	89%	308	119%	(70,761)	(3,632)	-5%	(5,247)	-8%
(34,157)	(44,202)	(44,530)	10,045	23%	10,373	23%	Human Resources	-	-	0%	-	0%	(34,157)	10,045	23%	10,373	23%
(19,715)	(19,583)	(13,192)	(132)	-1%	(6,523)	-49%	Architectural Standards	13,178	2,078	19%	(977)	-7%	(32,893)	(2,210)	-7%	(5,546)	-20%
(16,869)	(22,343)	(21,113)	5,474	24%	4,244	20%	Member Services	2,431	831	52%	1,046	75%	(19,300)	4,643	19%	3,198	14%
(31,413)	(28,123)	(27,435)	(3,290)	-12%	(3,978)	-14%	Risk & Facility Admin	-	-	0%	-	0%	(31,413)	(3,290)	-12%	(3,978)	-14%
(16,479)	(27,500)	102,399	11,021	40%	(118,878)	-116%	Forestry	6,448	6,448	0%	6,435	#####	(22,927)	4,573	17%	(125,313)	-122%
(65,555)	(67,992)	(69,164)	2,437	4%	3,608	5%	Maintenance	-	-	0%	-	0%	(65,555)	2,437	4%	3,608	5%
\$ 90,661	\$ (310,000)	\$ (386,931)	\$ 400,661	129%	\$ 477,592	123%	TDA Operating Fund	\$ 1,945,269	\$ 535,269	38%	\$ 879,599	83%	\$ (1,854,607)	\$ (134,607)	-8%	\$ (402,007)	-28%

1/9 prelims for FC meeting 1/10

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the twelve months ending December 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 384,329	\$ 216,000	\$ 416,755	\$ 168,329	78%	\$ (32,426)	-8%	Private Amenities	\$ 2,643,298	\$ 101,298	4%	\$ 117,393	5%	\$ (2,258,970)	\$ 67,030	3%	\$ (149,819)	-7%
146,542	45,700	126,585	100,842	221%	19,958	16%	Trout Creek Rec Ctr	1,076,701	82,701	8%	76,087	8%	(930,158)	18,142	2%	(56,130)	-6%
19,873	(61,400)	(11,293)	81,273	132%	31,166	276%	Aquatics	226,025	8,025	4%	20,704	10%	(206,152)	73,248	26%	10,462	5%
244,049	234,700	288,824	9,349	4%	(44,775)	-16%	Beach Club Marina	678,416	(7,584)	-1%	(7,880)	-1%	(434,367)	16,933	4%	(36,895)	-9%
(21,720)	22,200	(623)	(43,920)	-198%	(21,097)	#####	Tennis Center	222,645	(12,355)	-5%	(3,132)	-1%	(244,365)	(31,565)	-15%	(17,965)	-8%
30,484	29,800	33,688	684	2%	(3,204)	-10%	Day Camps	256,667	22,667	10%	31,952	14%	(226,183)	(21,983)	-11%	(35,156)	-18%
(34,900)	(55,000)	(20,427)	20,100	37%	(14,473)	-71%	Recreation Programs	182,845	7,845	4%	(339)	0%	(217,745)	12,255	5%	(14,135)	-7%
372,438	(111,000)	113,361	483,438	436%	259,077	229%	Public Amenities	9,883,604	615,604	7%	(19,542)	0%	(9,511,166)	(132,166)	-1%	278,619	3%
665,711	471,000	678,217	194,711	41%	(12,506)	-2%	Downhill Ski	3,431,554	279,554	9%	(236,051)	-6%	(2,765,544)	(84,843)	-3%	223,545	7%
200,759	127,000	173,025	73,759	58%	27,735	16%	Cross Country Ski	957,163	32,163	3%	(48,234)	-5%	(756,803)	41,596	5%	75,969	9%
74,313	104,200	129,708	(29,887)	-29%	(55,396)	-43%	Snowplay	201,572	(67,428)	-25%	(61,969)	-24%	(127,259)	37,541	23%	6,573	5%
(120,238)	(98,000)	(254,021)	(22,238)	-23%	133,783	53%	Golf	1,100,101	(49,899)	-4%	105,902	11%	(1,220,339)	27,661	2%	27,881	2%
10,205	(9,900)	(7,690)	20,105	203%	17,895	233%	Campground	86,757	25,757	42%	22,523	35%	(76,552)	(5,652)	-8%	(4,629)	-6%
(86,376)	(87,000)	(103,149)	624	1%	16,773	16%	Equestrian	227,394	5,394	2%	31,632	16%	(313,770)	(4,770)	-2%	(14,859)	-5%
1,075	1,200	(2,733)	(125)	-10%	3,808	139%	Bikeworks	106,887	(2,113)	-2%	(3,268)	-3%	(105,812)	1,988	2%	7,076	6%
(148,404)	(147,600)	(101,467)	(804)	-1%	(46,937)	-46%	Trails	504	(496)	-50%	(447)	-47%	(148,908)	(308)	0%	(46,490)	-45%
23,194	(154,000)	(91,890)	177,194	115%	115,084	125%	The Lodge	2,534,642	234,642	10%	89,789	4%	(2,511,448)	(57,448)	-2%	25,294	1%
(61,569)	(143,800)	(130,475)	82,231	57%	68,906	53%	Summer Food and Bev	258,217	16,217	7%	19,450	8%	(319,786)	66,014	17%	49,457	13%
(76,288)	(57,800)	(71,261)	(18,488)	-32%	(5,027)	-7%	Pizza on the Hill	590,922	66,922	13%	72,920	14%	(667,210)	(85,410)	-15%	(77,947)	-13%
(109,943)	(116,300)	(104,902)	6,357	5%	(5,041)	-5%	Alder Creek Café	387,892	74,892	24%	(11,790)	-3%	(497,835)	(68,535)	-16%	6,748	1%
756,767	105,000	530,116	651,767	621%	226,651	43%	Amenities Total	12,526,903	716,903	6%	97,851	1%	(11,770,136)	(65,136)	-1%	128,800	1%
(6,348,619)	(6,190,000)	(5,652,970)	(158,619)	-3%	(695,648)	-12%	HOA & Amenities Support Services	806,574	156,574	24%	119,066	17%	(7,155,192)	(315,192)	-5%	(814,714)	-13%
(915,902)	(847,800)	(779,953)	(68,102)	-8%	(135,949)	-17%	General	-	-	0%	-	0%	(915,902)	(68,102)	-8%	(135,949)	-17%
(775,067)	(552,900)	(598,566)	(222,167)	-40%	(176,501)	-29%	Administration	253,458	51,458	25%	(7,566)	-3%	(1,028,525)	(273,625)	-36%	(168,936)	-20%
(494,265)	(510,600)	(427,816)	16,335	3%	(66,450)	-16%	Communications	202,366	(10,634)	-5%	17,432	9%	(696,631)	26,969	4%	(83,881)	-14%
(634,370)	(655,000)	(619,108)	20,630	3%	(15,263)	-2%	Information Tech	-	-	0%	-	0%	(634,370)	20,630	3%	(15,263)	-2%
(773,610)	(792,400)	(705,291)	18,790	2%	(68,318)	-10%	Accounting	6,287	1,287	26%	377	6%	(779,896)	17,504	2%	(68,695)	-10%
(370,768)	(382,200)	(372,504)	11,432	3%	1,736	0%	Human Resources	-	-	0%	-	0%	(370,768)	11,432	3%	1,736	0%
(176,395)	(227,600)	(130,893)	51,205	22%	(45,502)	-35%	Architectural Standards	202,050	9,050	5%	25,388	14%	(378,445)	42,155	10%	(70,890)	-23%
(213,538)	(234,000)	(204,219)	20,462	9%	(9,319)	-5%	Member Services	32,379	379	1%	(961)	-3%	(245,917)	20,083	8%	(8,358)	-4%
(334,864)	(330,300)	(279,845)	(4,564)	-1%	(55,019)	-20%	Risk & Facility Admin	-	-	0%	-	0%	(334,864)	(4,564)	-1%	(55,019)	-20%
(921,481)	(865,200)	(809,730)	(56,281)	-7%	(111,751)	-14%	Forestry	110,035	105,035	2101%	84,396	329%	(1,031,516)	(161,316)	-19%	(196,147)	-23%
(738,357)	(792,000)	(725,045)	53,643	7%	(13,312)	-2%	Maintenance	-	-	0%	-	0%	(738,357)	53,643	7%	(13,312)	-2%
\$ (5,591,851)	\$ (6,085,000)	\$ (5,122,855)	\$ 493,149	8%	\$ (468,997)	-9%	TDA Operating Fund	\$ 13,333,477	\$ 873,477	7%	\$ 216,917	2%	\$ (18,925,328)	\$ (380,328)	-2%	\$ (685,914)	-4%

1/9 prelims for FC meeting 1/10

Operating Fund - Summary PnL by Department - YEAR TO DATE

\$2.3m OpFd Members Equity balance (incld 500k transfer out)
\$1.4m policy balance
\$0.9m excess

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2018

Net Operating Results (NOR)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (50,331)	\$ (121,345)	\$ (59,127)	\$ 71,014	59%	\$ 8,796	15%	Private Amenities	\$ 341,962	\$ 37,162	12%	\$ 33,327	11%	\$ (392,293)	\$ 33,852	8%	\$ (24,531)	-7%
15,373	(57,837)	40,075	73,210	127%	(24,702)	-62%	Trout Creek Rec Ctr	315,595	60,195	24%	2,306	1%	(300,221)	13,016	4%	(27,007)	-10%
23,249	(6,010)	6,136	29,259	487%	17,113	279%	Aquatics	69,102	21,102	44%	10,933	19%	(45,853)	8,157	15%	6,180	12%
(28,828)	(24,246)	(35,032)	(4,582)	-19%	6,204	18%	Beach Club Marina	(3,327)	(3,327)	0%	10,774	76%	(25,501)	(1,255)	-5%	(4,571)	-22%
(47,891)	(6,288)	(55,160)	(41,603)	-662%	7,269	13%	Tennis Center	(39,708)	(39,708)	0%	9,089	19%	(8,183)	(1,895)	-30%	(1,820)	-29%
(351)	(310)	(1,101)	(41)	-13%	750	68%	Day Camps	15	15	0%	(60)	-80%	(366)	(56)	-18%	810	69%
(11,883)	(26,654)	(14,046)	14,771	55%	2,163	15%	Recreation Programs	285	(1,115)	-80%	285	0%	(12,168)	15,886	57%	1,877	13%
421,874	657,122	1,242,439	(235,248)	-36%	(820,565)	-66%	Public Amenities	3,940,302	(193,698)	-5%	(1,306,064)	-25%	(3,518,428)	(41,550)	-1%	485,499	12%
626,313	803,479	1,144,367	(177,166)	-22%	(518,054)	-45%	Downhill Ski	2,350,829	(73,071)	-3%	(768,730)	-25%	(1,724,516)	(104,095)	-6%	250,676	13%
238,855	238,206	361,940	649	0%	(123,085)	-34%	Cross Country Ski	633,042	(86,958)	-12%	(277,545)	-30%	(394,187)	87,607	18%	154,459	28%
52,613	88,087	156,987	(35,474)	-40%	(104,374)	-66%	Snowplay	128,944	(59,056)	-31%	(119,976)	-48%	(76,330)	23,583	24%	15,602	17%
(153,342)	(184,934)	(171,851)	31,592	17%	18,509	11%	Golf	2,025	25	1%	643	47%	(155,367)	31,567	17%	17,865	10%
(9,455)	(9,738)	(9,752)	283	3%	298	3%	Campground	-	-	0%	-	0%	(9,455)	283	3%	298	3%
(27,416)	(22,088)	(21,164)	(5,328)	-24%	(6,252)	-30%	Equestrian	15	15	0%	(305)	-95%	(27,431)	(5,343)	-24%	(5,947)	-28%
117	-	(2,536)	117	#####	2,652	105%	Bikeworks	3,881	3,881	0%	3,881	0%	(3,764)	(3,764)	#####	(1,229)	-48%
(22,565)	(21,730)	(17,383)	(835)	-4%	(5,181)	-30%	Trails	-	-	0%	-	0%	(22,565)	(835)	-4%	(5,181)	-30%
(194,790)	(164,531)	(134,344)	(30,259)	-18%	(60,447)	-45%	The Lodge	565,188	14,188	3%	(94,653)	-14%	(759,978)	(44,447)	-6%	34,207	4%
(4,935)	(5,676)	(4,317)	741	13%	(618)	-14%	Summer Food and Bev	-	-	0%	-	0%	(4,935)	741	13%	(618)	-14%
(35,392)	(34,077)	(26,786)	(1,315)	-4%	(8,606)	-32%	Pizza on the Hill	139,903	19,203	16%	8,529	6%	(175,295)	(20,518)	-13%	(17,135)	-11%
(48,129)	(29,876)	(32,722)	(18,253)	-61%	(15,407)	-47%	Alder Creek Café	116,476	(11,924)	-9%	(57,909)	-33%	(164,604)	(6,328)	-4%	42,502	21%
371,543	535,777	1,183,312	(164,234)	-31%	(811,769)	-69%	Amenities Total	4,282,264	(156,536)	-4%	(1,272,736)	-23%	(3,910,721)	(7,698)	0%	460,967	11%
(1,845,667)	(1,859,777)	(1,773,761)	14,110	1%	(71,906)	-4%	HOA & Amenities	210,968	(15,232)	-7%	(8,569)	-4%	(2,056,635)	29,342	1%	(63,337)	-3%
(314,474)	(282,620)	(302,081)	(31,854)	-11%	(12,393)	-4%	Support Services	-	-	0%	-	0%	(314,474)	(31,854)	-11%	(12,393)	-4%
(119,802)	(151,602)	(96,499)	31,800	21%	(23,303)	-24%	General	110,248	14,548	15%	(19,300)	-15%	(230,050)	17,252	7%	(4,002)	-2%
(182,743)	(171,523)	(130,828)	(11,220)	-7%	(51,915)	-40%	Administration	46,413	(21,587)	-32%	(2,785)	-6%	(229,156)	10,367	4%	(49,130)	-27%
(220,846)	(220,846)	(202,270)	(0)	0%	(18,576)	-9%	Communications	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(264,551)	(262,700)	(236,322)	(1,851)	-1%	(28,229)	-12%	Information Tech	-	-	0%	-	0%	(220,846)	(0)	0%	(18,576)	-9%
(122,614)	(118,712)	(96,560)	(3,902)	-3%	(26,054)	-27%	Accounting	1,887	287	18%	(234)	-11%	(266,438)	(2,138)	-1%	(27,995)	-12%
(68,179)	(74,174)	(60,811)	5,995	8%	(7,368)	-12%	Human Resources	-	-	0%	-	0%	(122,614)	(3,902)	-3%	(26,054)	-27%
(79,761)	(78,860)	(71,714)	(901)	-1%	(8,048)	-11%	Architectural Standards	46,918	(7,982)	-15%	12,723	37%	(115,097)	13,977	11%	(20,091)	-21%
(118,310)	(110,678)	(85,623)	(7,632)	-7%	(32,687)	-38%	Member Services	5,502	(498)	-8%	1,027	23%	(85,264)	(404)	0%	(9,075)	-12%
(121,169)	(125,999)	(255,569)	4,830	4%	134,400	53%	Risk & Facility Admin	-	-	0%	-	0%	(118,310)	(7,632)	-7%	(32,687)	-38%
(233,218)	(262,063)	(235,483)	28,845	11%	2,265	1%	Forestry	-	-	0%	-	0%	(121,169)	4,830	4%	134,400	53%
							Maintenance	-	-	0%	-	0%	(233,218)	28,845	11%	2,265	1%
\$ (1,474,124)	\$ (1,324,000)	\$ (590,449)	\$ (150,124)	11%	\$ (883,675)	-150%	TDA Operating Fund	\$ 4,493,232	\$ (171,768)	-4%	\$ (1,281,305)	-22%	\$ (5,967,356)	\$ 21,644	0%	\$ 397,630	6%

1/9 prelims for FC meeting 1/10

Operating Fund - Summary Pnl by Department - WINTER 1 (Jan-Apr)

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Summer Months (May-Oct) 2018

Net Operating Results (NOR)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 471,378	\$ 371,548	\$ 519,937	\$ 99,830	27%	\$ (48,559)	-9%	Private Amenities	\$ 2,105,244	\$ 49,944	2%	\$ 54,180	3%	\$ (1,633,866)	\$ 49,886	3%	\$ (102,739)	-7%
134,738	106,547	101,401	28,191	26%	33,336	33%	Trout Creek Rec Ctr	590,456	8,156	1%	45,960	8%	(455,718)	20,035	4%	(12,623)	-3%
(5,493)	(57,790)	(18,133)	52,297	90%	12,641	70%	Aquatics	132,923	(13,077)	-9%	7,771	6%	(138,416)	65,374	32%	4,870	3%
285,194	271,341	338,627	13,853	5%	(53,433)	-16%	Beach Club Marina	681,743	(4,257)	-1%	(18,646)	-3%	(396,549)	18,110	4%	(34,787)	-10%
30,726	32,215	58,081	(1,489)	-5%	(27,354)	-47%	Tennis Center	262,353	27,353	12%	(11,963)	-4%	(231,627)	(28,842)	-14%	(15,391)	-7%
31,223	30,250	35,234	973	3%	(4,011)	-11%	Day Camps	256,652	22,652	10%	32,012	14%	(225,429)	(21,679)	-11%	(36,023)	-19%
(5,010)	(11,015)	4,727	6,005	55%	(9,737)	-206%	Recreation Programs	181,117	9,117	5%	(954)	-1%	(186,128)	(3,113)	-2%	(8,783)	-5%
(390,707)	(605,599)	(698,915)	214,892	35%	308,208	44%	Public Amenities	3,929,539	245,339	7%	351,311	10%	(4,320,246)	(30,447)	-1%	(43,103)	-1%
(341,436)	(336,564)	(341,293)	(4,872)	-1%	(143)	0%	Downhill Ski	3,483	3,483	0%	414	13%	(344,919)	(8,355)	-2%	(556)	0%
(124,954)	(117,253)	(131,404)	(7,701)	-7%	6,451	5%	Cross Country Ski	821	821	0%	359	78%	(125,775)	(8,522)	-7%	6,092	5%
(15,131)	(14,704)	(13,343)	(427)	-3%	(1,788)	-13%	Snowplay	-	-	0%	-	0%	(15,131)	(427)	-3%	(1,788)	-13%
97,040	165,182	7,995	(68,142)	-41%	89,044	1114%	Golf	1,097,118	(49,882)	-4%	107,328	11%	(1,000,079)	(18,261)	-2%	(18,284)	-2%
23,395	4,771	2,220	18,624	390%	21,174	954%	Campground	86,757	25,757	42%	28,034	48%	(63,362)	(7,133)	-13%	(6,859)	-12%
(45,980)	(53,667)	(69,172)	7,687	14%	23,193	34%	Equestrian	227,379	5,379	2%	31,427	16%	(273,359)	2,308	1%	(8,235)	-3%
1,391	1,200	178	191	16%	1,213	681%	Bikeworks	103,006	(5,994)	-5%	(5,030)	-5%	(101,615)	6,185	6%	6,243	6%
(131,527)	(113,028)	(73,208)	(18,499)	-16%	(58,319)	-80%	Trails	504	(496)	-50%	305	153%	(132,031)	(18,003)	-16%	(58,624)	-80%
270,580	63,767	123,158	206,813	324%	147,423	120%	The Lodge	1,603,638	184,738	13%	111,065	7%	(1,333,057)	22,076	2%	36,358	3%
(52,620)	(135,248)	(123,926)	82,628	61%	71,306	58%	Summer Food and Bev	257,717	15,717	6%	19,824	8%	(310,337)	66,911	18%	51,482	14%
(13,970)	(12,876)	(25,405)	(1,094)	-8%	11,435	45%	Pizza on the Hill	379,626	48,226	15%	58,495	18%	(393,595)	(49,319)	-14%	(47,060)	-14%
(57,495)	(57,179)	(54,714)	(316)	-1%	(2,781)	-5%	Alder Creek Café	169,491	17,591	12%	(909)	-1%	(226,986)	(17,907)	-9%	(1,872)	-1%
80,671	(234,051)	(178,978)	314,722	134%	259,649	145%	Amenities Total	6,034,783	295,283	5%	405,491	7%	(5,954,112)	19,439	0%	(145,842)	-3%
(3,442,850)	(3,304,949)	(3,100,626)	(137,901)	-4%	(342,225)	-11%	HOA & Amenities Support Services	486,014	141,514	41%	109,505	29%	(3,928,864)	(279,415)	-8%	(451,730)	-13%
(494,018)	(428,266)	(406,738)	(65,752)	-15%	(87,281)	-21%	General	-	-	0%	-	0%	(494,018)	(65,752)	-15%	(87,281)	-21%
(426,589)	(298,037)	(415,163)	(128,552)	-43%	(11,426)	-3%	Administration	118,380	32,280	37%	19,401	20%	(544,969)	(160,832)	-42%	(30,827)	-6%
(223,004)	(243,331)	(206,357)	20,327	8%	(16,647)	-8%	Communications	127,309	13,309	12%	20,082	19%	(350,313)	7,018	2%	(36,729)	-12%
(308,526)	(324,880)	(312,873)	16,354	5%	4,347	1%	Information Tech	-	-	0%	-	0%	(308,526)	16,354	5%	4,347	1%
(378,683)	(398,031)	(344,919)	19,348	5%	(33,764)	-10%	Accounting	3,527	627	22%	172	5%	(382,210)	18,721	5%	(33,936)	-10%
(180,143)	(184,459)	(200,771)	4,316	2%	20,628	10%	Human Resources	-	-	0%	-	0%	(180,143)	4,316	2%	20,628	10%
(68,777)	(115,424)	(45,400)	46,647	40%	(23,376)	-51%	Architectural Standards	126,577	13,177	12%	11,481	10%	(195,354)	33,470	15%	(34,858)	-22%
(97,798)	(111,205)	(93,518)	13,407	12%	(4,280)	-5%	Member Services	23,376	276	1%	(3,175)	-12%	(121,174)	13,131	10%	(1,105)	-1%
(165,205)	(164,882)	(140,736)	(323)	0%	(24,468)	-17%	Risk & Facility Admin	-	-	0%	-	0%	(165,205)	(323)	0%	(24,468)	-17%
(718,947)	(640,503)	(579,370)	(78,444)	-12%	(139,577)	-24%	Forestry	86,845	81,845	1637%	61,544	243%	(805,792)	(160,289)	-25%	(201,120)	-33%
(381,161)	(395,931)	(354,781)	14,770	4%	(26,381)	-7%	Maintenance	-	-	0%	-	0%	(381,161)	14,770	4%	(26,381)	-7%
\$ (3,362,179)	\$ (3,539,000)	\$ (3,279,604)	\$ 176,821	5%	\$ (82,576)	-3%	TDA Operating Fund	\$ 6,520,797	\$ 436,797	7%	\$ 514,996	9%	\$ (9,882,977)	\$ (259,977)	-3%	\$ (597,572)	-6%

1/9 prelims for FC meeting 1/10

Operating Fund - Summary PnL by Department - SUMMER (may-oct)

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Winter Months (Nov-Dec) 2018

Net Operating Results (NOR)								Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (36,718)	\$ (34,203)	\$ (44,055)	\$ (2,515)	-7%	\$ 7,337	17%	Private Amenities	\$ 196,092	\$ 14,192	8%	\$ 29,886	18%	\$ (232,811)	\$ (16,708)	-8%	\$ (22,548)	-11%	
(3,569)	(3,010)	(14,892)	(559)	-19%	11,323	76%	Trout Creek Rec Ctr	170,649	14,349	9%	27,822	19%	(174,218)	(14,908)	-9%	(16,499)	-10%	
2,117	2,400	704	(283)	-12%	1,413	201%	Aquatics	24,000	-	0%	2,000	9%	(21,883)	(283)	-1%	(587)	-3%	
(12,316)	(12,395)	(14,771)	79	1%	2,455	17%	Beach Club Marina	-	-	0%	(8)	-100%	(12,316)	79	1%	2,463	17%	
(4,555)	(3,727)	(3,544)	(828)	-22%	(1,011)	-29%	Tennis Center	-	-	0%	(258)	-100%	(4,555)	(828)	-22%	(753)	-20%	
(388)	(140)	(445)	(248)	-177%	57	13%	Day Camps	-	-	0%	-	0%	(388)	(248)	-177%	57	13%	
(18,007)	(17,331)	(11,108)	(676)	-4%	(6,899)	-62%	Recreation Programs	1,443	(157)	-10%	330	30%	(19,450)	(519)	-3%	(7,229)	-59%	
341,271	(162,523)	(430,163)	503,794	310%	771,434	179%	Public Amenities	2,013,763	563,963	39%	935,210	87%	(1,672,492)	(60,169)	-4%	(163,776)	-11%	
380,834	4,085	(124,857)	376,749	9223%	505,691	405%	Downhill Ski	1,077,242	349,142	48%	532,265	98%	(696,408)	27,607	4%	(26,575)	-4%	
86,858	6,047	(57,512)	80,811	1336%	144,370	251%	Cross Country Ski	323,300	118,300	58%	228,951	243%	(236,442)	(37,489)	-19%	(84,582)	-56%	
36,831	30,817	(13,935)	6,014	20%	50,766	364%	Snowplay	72,629	(8,371)	-10%	58,007	397%	(35,798)	14,385	29%	(7,241)	-25%	
(63,935)	(78,248)	(90,165)	14,313	18%	26,230	29%	Golf	958	(42)	-4%	(2,069)	-68%	(64,893)	14,355	18%	28,300	30%	
(3,735)	(4,933)	(158)	1,198	24%	(3,578)	#####	Campground	-	-	0%	(5,510)	-100%	(3,735)	1,198	24%	1,933	34%	
(12,979)	(11,245)	(12,812)	(1,734)	-15%	(167)	-1%	Equestrian	-	-	0%	510	100%	(12,979)	(1,734)	-15%	(677)	-6%	
(433)	-	(376)	(433)	#####	(58)	-15%	Bikeworks	-	-	0%	(2,119)	-100%	(433)	(433)	#####	2,061	83%	
5,688	(12,842)	(10,875)	18,530	144%	16,563	152%	Trails	-	-	0%	(752)	-100%	5,688	18,530	144%	17,315	149%	
(52,596)	(53,236)	(80,704)	640	1%	28,107	35%	The Lodge	365,817	35,717	11%	73,378	25%	(418,413)	(35,077)	-9%	(45,270)	-12%	
(4,014)	(2,876)	(2,233)	(1,138)	-40%	(1,781)	-80%	Summer Food and Bev	500	500	0%	(374)	-43%	(4,514)	(1,638)	-57%	(1,407)	-45%	
(26,927)	(10,847)	(19,071)	(16,080)	-148%	(7,856)	-41%	Pizza on the Hill	71,393	(507)	-1%	5,896	9%	(98,320)	(15,573)	-19%	(13,752)	-16%	
(4,319)	(29,245)	(17,466)	24,926	85%	13,147	75%	Alder Creek Café	101,925	69,225	212%	47,028	86%	(106,244)	(44,299)	-72%	(33,881)	-47%	
304,553	(196,726)	(474,218)	501,279	255%	778,771	164%	Amenities Total	2,209,855	578,155	35%	965,096	78%	(1,905,303)	(76,877)	-4%	(186,325)	-11%	
(1,060,101)	(1,025,274)	(778,584)	(34,827)	-3%	(281,517)	-36%	HOA & Amenities											
							Support Services	109,592	30,292	38%	18,130	20%	(1,169,693)	(65,119)	-6%	(299,647)	-34%	
(107,410)	(136,914)	(71,135)	29,504	22%	(36,276)	-51%	General	-	-	0%	-	0%	(107,410)	29,504	22%	(36,276)	-51%	
(228,676)	(103,261)	(86,904)	(125,415)	-121%	(141,773)	-163%	Administration	24,830	4,630	23%	(7,666)	-24%	(253,507)	(130,046)	-105%	(134,106)	-112%	
(88,518)	(95,746)	(90,630)	7,228	8%	2,112	2%	Communications	28,644	(2,356)	-8%	134	0%	(117,162)	9,584	8%	1,978	2%	
(104,998)	(109,274)	(103,964)	4,276	4%	(1,034)	-1%	Information Tech	-	-	0%	-	0%	(104,998)	4,276	4%	(1,034)	-1%	
(130,376)	(131,669)	(124,051)	1,293	1%	(6,325)	-5%	Accounting	872	372	74%	439	101%	(131,248)	921	1%	(6,764)	-5%	
(68,012)	(79,029)	(75,174)	11,017	14%	7,162	10%	Human Resources	-	-	0%	-	0%	(68,012)	11,017	14%	7,162	10%	
(39,439)	(38,002)	(24,681)	(1,437)	-4%	(14,758)	-60%	Architectural Standards	28,555	3,855	16%	1,184	4%	(67,994)	(5,292)	-8%	(15,942)	-31%	
(35,979)	(43,935)	(38,987)	7,956	18%	3,009	8%	Member Services	3,501	601	21%	1,187	51%	(39,479)	7,356	16%	1,822	4%	
(51,350)	(54,740)	(53,486)	3,390	6%	2,136	4%	Risk & Facility Admin	-	-	0%	-	0%	(51,350)	3,390	6%	2,136	4%	
(81,365)	(98,698)	25,210	17,333	18%	(106,574)	-423%	Forestry	23,190	23,190	0%	22,852	6771%	(104,554)	(5,856)	-6%	(129,426)	-520%	
(123,978)	(134,006)	(134,781)	10,028	7%	10,803	8%	Maintenance	-	-	0%	-	0%	(123,978)	10,028	7%	10,803	8%	
\$ (755,548)	\$ (1,222,000)	\$ (1,252,802)	\$ 466,452	38%	\$ 497,254	40%	TDA Operating Fund	\$ 2,319,447	\$ 608,447	36%	\$ 983,226	74%	\$ (3,074,995)	\$ (141,995)	-5%	\$ (485,972)	-19%	

1/9 prelims for FC meeting 1/10

Operating Fund - Summary PnL by Department - WINTER 2 (nov-dec)

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2018

Net Operating Results (NOR)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (94,386)	\$ (177,545)	\$ (62,446)	\$ 83,159	47%	\$ (31,940)	-51%	Private Amenities	\$ 508,169	\$ 38,169	8%	\$ 27,880	6%	\$ (602,555)	\$ 44,990	7%	\$ (59,821)	-11%
481	(70,629)	53,871	71,110	101%	(53,390)	-99%	Trout Creek Rec Ctr	458,422	61,422	15%	(3,804)	-1%	(457,941)	9,688	2%	(49,585)	-12%
23,953	(17,730)	14,224	41,683	235%	9,729	68%	Aquatics	91,102	21,102	30%	10,867	14%	(67,149)	20,581	23%	(1,138)	-2%
(43,599)	(35,814)	(38,774)	(7,785)	-22%	(4,825)	-12%	Beach Club Marina	(3,319)	(3,319)	0%	10,727	76%	(40,280)	(4,466)	-12%	(15,552)	-63%
(51,435)	(9,629)	(58,890)	(41,806)	-434%	7,455	13%	Tennis Center	(39,450)	(39,450)	0%	9,347	19%	(11,985)	(2,356)	-24%	(1,892)	-19%
(796)	(553)	(1,056)	(243)	-44%	260	25%	Day Camps	15	15	0%	(60)	-80%	(811)	(258)	-47%	320	28%
(22,991)	(43,190)	(31,820)	20,199	47%	8,830	28%	Recreation Programs	1,399	(1,601)	-53%	803	135%	(24,389)	21,801	47%	8,026	25%
(8,289)	378,305	1,291,289	(386,594)	-102%	(1,299,578)	-101%	Public Amenities	5,018,855	(260,613)	-5%	(1,736,584)	-26%	(5,027,144)	(125,981)	-3%	437,007	8%
501,456	702,703	1,237,943	(201,247)	-29%	(736,487)	-59%	Downhill Ski	2,895,806	(17,249)	-1%	(972,027)	-25%	(2,394,350)	(183,998)	-8%	235,540	9%
181,343	237,168	419,012	(55,825)	-24%	(237,668)	-57%	Cross Country Ski	727,391	(152,609)	-17%	(428,264)	-37%	(546,047)	96,785	15%	190,595	26%
38,678	109,322	205,701	(70,644)	-65%	(167,023)	-81%	Snowplay	143,565	(115,435)	-45%	(180,970)	-56%	(104,887)	44,791	30%	13,948	12%
(243,508)	(269,185)	(234,059)	25,677	10%	(9,449)	-4%	Golf	5,052	2,052	68%	2,745	119%	(248,560)	23,625	9%	(12,194)	-5%
(9,612)	(14,335)	(13,791)	4,723	33%	4,179	30%	Campground	5,510	5,510	0%	5,510	0%	(15,122)	(787)	-5%	(1,331)	-10%
(40,229)	(32,057)	(33,725)	(8,172)	-25%	(6,504)	-19%	Equestrian	(495)	(495)	0%	(815)	-255%	(39,734)	(7,677)	-24%	(5,689)	-17%
(259)	-	(1,312)	(259)	#####	1,053	80%	Bikeworks	6,000	6,000	0%	5,486	1067%	(6,259)	(6,259)	#####	(4,433)	-243%
(33,440)	(34,179)	(34,947)	739	2%	1,507	4%	Trails	752	752	0%	752	0%	(34,192)	(13)	0%	755	2%
(275,494)	(222,203)	(175,439)	(53,291)	-24%	(100,055)	-57%	The Lodge	857,627	(25,373)	-3%	(116,288)	-12%	(1,133,121)	(27,918)	-3%	16,233	1%
(7,168)	(7,790)	(4,784)	622	8%	(2,383)	-50%	Summer Food and Bev	874	874	0%	874	0%	(8,042)	(252)	-3%	(3,257)	-68%
(54,462)	(37,946)	(32,617)	(16,516)	-44%	(21,846)	-67%	Pizza on the Hill	205,400	14,000	7%	10,874	6%	(259,863)	(30,517)	-13%	(32,720)	-14%
(65,595)	(53,193)	(40,694)	(12,402)	-23%	(24,901)	-61%	Alder Creek Café	171,373	21,360	14%	(64,462)	-27%	(236,967)	(33,761)	-17%	39,561	14%
(102,675)	200,760	1,228,843	(303,435)	-151%	(1,331,518)	-108%	Amenities Total	5,527,024	(222,444)	-4%	(1,708,704)	-24%	(5,629,699)	(80,991)	-1%	377,186	6%
(2,624,251)	(2,814,760)	(2,678,991)	190,509	7%	54,740	2%	HOA & Amenities	302,430	4,430	1%	(12,432)	-4%	(2,926,681)	186,079	6%	67,172	2%
(385,608)	(411,104)	(357,955)	25,496	6%	(27,654)	-8%	Support Services	-	-	0%	-	0%	(385,608)	25,496	6%	(27,654)	-8%
(206,706)	(255,480)	(295,150)	48,774	19%	88,444	30%	General	-	-	0%	-	0%	(349,450)	20,830	6%	119,317	25%
(273,374)	(258,469)	(193,288)	(14,905)	-6%	(80,085)	-41%	Administration	142,744	27,944	24%	(30,873)	-18%	(348,297)	7,172	2%	(73,979)	-27%
(324,810)	(324,991)	(280,175)	181	0%	(44,635)	-16%	Communications	74,923	(22,077)	-23%	(6,106)	-8%	(324,810)	181	0%	(44,635)	-16%
(388,601)	(392,109)	(368,511)	3,508	1%	(20,090)	-5%	Information Tech	-	-	0%	-	0%	(390,922)	3,287	1%	(19,774)	-5%
(197,787)	(184,891)	(174,043)	(12,896)	-7%	(23,744)	-14%	Accounting	2,320	220	10%	(316)	-12%	(197,787)	(12,896)	-7%	(23,744)	-14%
(92,860)	(105,382)	(92,375)	12,522	12%	(485)	-1%	Human Resources	-	-	0%	-	0%	(167,149)	13,433	7%	(27,892)	-20%
(118,749)	(129,741)	(104,145)	10,992	8%	(14,604)	-14%	Architectural Standards	74,288	(912)	-1%	27,407	58%	(126,565)	12,076	9%	(13,575)	-12%
(171,796)	(153,807)	(126,173)	(17,989)	-12%	(45,623)	-36%	Member Services	7,816	(1,084)	-12%	(1,029)	-12%	(171,796)	(17,989)	-12%	(45,623)	-36%
(95,960)	(202,996)	(348,945)	107,036	53%	252,985	72%	Risk & Facility Admin	-	-	0%	-	0%	(96,297)	106,699	53%	254,500	73%
(367,999)	(395,790)	(338,230)	27,791	7%	(29,770)	-9%	Forestry	338	338	0%	(1,515)	-82%	(367,999)	27,791	7%	(29,770)	-9%
\$ (2,726,926)	\$ (2,614,000)	\$ (1,450,148)	\$ (112,926)	4%	\$ (1,276,778)	-88%	TDA Operating Fund	\$ 5,829,454	\$ (218,014)	-4%	\$ (1,721,136)	-23%	\$ (8,556,380)	\$ 105,088	1%	\$ 444,358	5%

1/9 prelims for FC meeting 1/10

Operating Fund - Summary P&L by Department - WINTER SEASON (nov-apr)
crosses fiscal years