



Tahoe Donner Association

Finance Reports

January 2019

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Megan Rodman, Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: February 15, 2019
Re: **January 2019 Financial Results**



Financial Keynotes:

1. January results: Revenue of \$1,977,000 was favorable to Budget \$354,000/22%, Net Operating Results Gain of \$104,000 was favorable to Budget \$236,000. Favorable results driven by excellent skiing conditions.
2. Operating Fund Members' Equity balance of \$2.6 million is \$1,256,000 over the policy peg balance of 10% of revenue budget.
3. Month of January, record Revenues, record Costs, and record favorable NOR. See section F03.1 for further details.
4. New, section F06 which is Net Operating Results, including Allocated Overhead.

Month - December

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a gain of \$87,000 which was favorable to budget by \$236,000/158%. Month's operating revenues of \$1,977,000 were \$354,000/22% favorable to budget and total expenses of \$1,891,000 were \$119,000/7% unfavorable to budget. Compared to last year same month, revenues are up \$900,000/84% and NORBO is favorable \$592,000/117%.

Year to Date -

January is the first month of the year.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

Overall Operating Conditions

January saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking.

Financial Notables of Operating Units

Downhill Ski. YTD revenues of \$1,174,000 were favorable \$246,000/26% to budget and favorable \$626,000/114% to prior year. YTD total expenses of \$605,000 were unfavorable \$47k/8% to budget and unfavorable \$112k/23% to prior year. YTD NORBO of \$569,000 is favorable \$198k/54% to budget and favorable \$514k/941% to prior year. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail.

Cross Country Ski. YTD revenues of \$321,000 were favorable \$73k/29% to budget and favorable \$147k/84% to prior year. YTD NORBO of \$142,000 is favorable \$57k/68% to budget and favorable \$72k/102% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations.

Golf. YTD NOR loss of (\$31,000) is unfavorable \$1k/3% to budget and unfavorable \$5k/21% to PY.

The Lodge. YTD revenues of \$198,000 were favorable \$30k/18% to budget and favorable \$52k/35% to prior year. YTD NORBO of \$40,000 is unfavorable \$12k/45% to budget and favorable \$18k/32% to prior year. YTD cogs of 33% compares to budget 29% and prior year 34%.

Pizza. YTD revenues of \$41,000 are unfavorable \$2k/4% to budget and favorable \$7k/20% to prior year. YTD NORBO loss of (\$8,000) is unfavorable \$5k/226% to budget and favorable \$7k/42% to prior year. YTD cogs of 26% compares to budget 27% and prior year 27%.

Alder Creek Café. YTD revenues of \$60,000 are favorable \$17k/39% to budget and favorable \$31k/106% to prior year. YTD total expenses of \$69,000 are unfavorable \$15k/27% to budget and favorable \$24k/53% to prior year. YTD NOR loss of (\$9,000) is favorable \$2k to budget and favorable \$7k to prior year. YTD cogs of 38% compares to budget 32% and prior year 39%.

Other

a) Season Pass Products

Winter 17/18 passes sold as of 2/25/2018, \$465,000/1953 versus prior year \$467,000/1969 passes. Revenue down \$15,000/0% and passes sold down 16/1%.

Golf 2018 pass/packs sold as of 9/19/2018, \$247,000/356 versus prior year \$217,000/295 passes/packs. Revenue up \$30,000/14% and passes/packs sold up 61/21%.

Winter 18/19 passes sold as of 01/23/2019, \$600,000/2461 versus prior year \$378,000/1594 passes. Revenue up \$223,000/59% and passes sold up 867/54%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

b) Recreation Fee. New cycle started 5/1/2018.

- 01/31/2019 -- **2019/2020** – sold 1,764 revenues of \$495,640, (vs py; volume up 0%, revenue up 8%)
- 01/31/2019 – **2018/2019** – sold 4,570 revenues of \$1,067,000, (vs py; volume up 3%, revenue up 2%)
- 12/31/2017 – 2017/2018 – sold 4,406, revenues of \$1,048,000
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3580/55% (3571/55%) Base up to 4p | 815/12% (705/10%) 5th 6th | 139/2% (131/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +16/0.4% for Base up to 4p, +37/5% for 5th 6th, +6/4% for 7th 8th
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2013/2014 cycle: \$225 core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 01/31/xx:

01/31/19 - 2019 3114 or 48.1% of units
01/31/18 - 2018 2944 or 45.5% of units
01/31/17 - 2017 3283 or 50.7% of units
01/31/16 - 2016 3402 or 52.6% of units

as of 12/31/xx:

12/31/18 - 2018 26 or 0.4% of units
12/31/17 - 2017 24 or 0.4% of units
12/31/16 - 2016 31 or 0.5% of units
12/31/15 - 2015 36 or 0.6% of units

as of 11/30/xx:

11/30/18 - 2018 28 or 0.4% of units
11/30/17 - 2017 28 or 0.4% of units
11/30/16 - 2016 39 or 0.6% of units
11/30/15 - 2015 43 or 0.7% of units

as of 10/31/xx:

10/31/18 - 2018 31 or 0.5% of units
10/31/17 - 2017 31 or 0.5% of units
10/31/16 - 2016 44 or 0.7% of units
10/31/15 - 2015 46 or 0.7% of units

Pace of annual assessment payments for 2019 is on same pace as 2018, and 8% ahead of 2017 pace.

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Guest Visitations –

With the new guest pricing differentiation in 2018, below is subject information:

Beach Club Marina

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May-Jun16	7,700	2,339	30%							\$ 19,726
May-Jun17	8,476	2,636	31%							\$ 21,034
May-Jun18	7,773	2,361	30%	1,387	18%	59%	974	13%	41%	\$ 23,848
Jul16	16,599	6,755	41%							\$ 53,428
Jul17	19,560	8,608	44%							\$ 68,520
Jul18	18,732	7,726	41%	4,191	22%	54%	3,535	19%	46%	\$ 75,274
Aug16	12,080	4,533	38%							\$ 35,844
Aug17	11,157	4,721	42%							\$ 37,706
Aug18	11,197	4,224	38%	1,939	17%	46%	2,285	20%	54%	\$ 42,612
Sep16	3,332	927	28%							\$ 7,308
Sep17	4,386	1,718	39%							\$ 13,626
Sep18	4,065	1,229	30%	734	18%	60%	495	12%	40%	\$ 11,944
Oct16	32	1	3%							\$ 8
Oct17	208	37	18%							\$ 290
Oct18	85	-	0%	-			-			\$ -
YTD Oct16	39,743	14,555	37%							\$ 116,314
YTD Oct17	43,787	20,051	46%							\$ 141,176
YTD Oct18	41,852	15,540	37%	8,251	20%	53%	7,289	17%	47%	\$ 153,678
2018/day 129	324	120		64			57			\$ 1,191
<i>opend May 25</i>		YTD								

Trout Creek Recreation Center

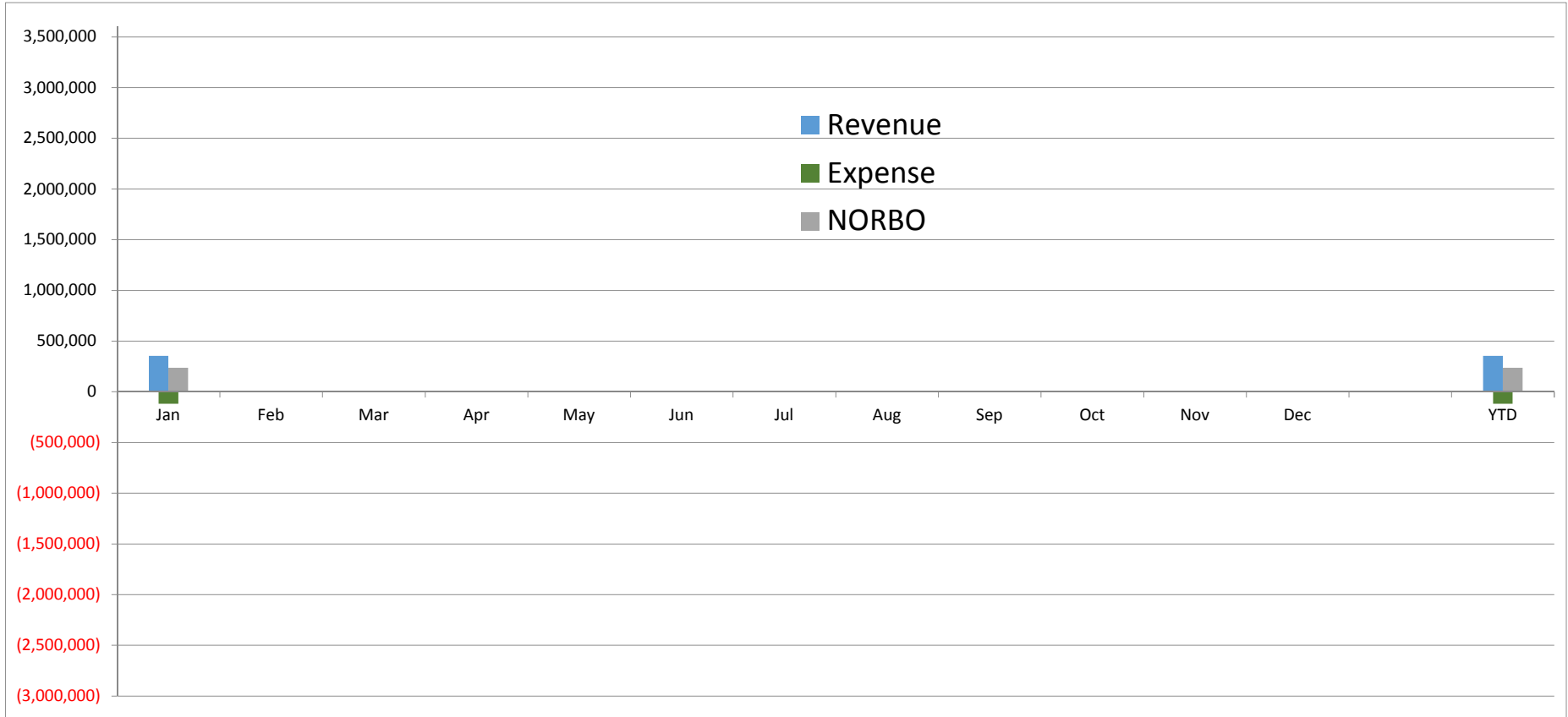
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
Jan-Oct16	132,866	23,260	18%							\$ 122,650
Jan-Oct17	123,938	24,743	20%							\$ 129,970
Jan-Oct18	120,019	19,693	16%	7,769	6%	39%	11,924	10%	61%	\$ 145,060
Nov16	9,493	779	8%							\$ 5,978
Nov17	9,978	797	8%							\$ 6,190
Nov18	11,054	1,239	11%	542	5%	44%	697	6%	56%	\$ 12,504
Dec16	13,960	2,536	18%							\$ 19,718
Dec17	12,726	2,270	18%							\$ 17,958
Dec18	13,553	2,364	17%	1,043	8%	44%	1,321	10%	56%	\$ 23,888
Jan17	9,623	1,924								\$ 14,474
Jan18	12,619	2,000		849			1,151			\$ 20,430
Jan19	12,102	2,023		857			1,166			\$ 25,828
YTD Jan17	9,623	1,924	20%							\$ 14,474
YTD Jan18	12,619	2,000	16%	849			1,151			\$ 20,430
YTD Jan19	12,102	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828
2018/day 31	390	65		28			38			\$ 833

YTD - Trout Creek Visits Mix

67%	Member
7%	Guests with Member
10%	Guests on Guest Card
7%	Employee
9%	Fitness/Childcare/Massage

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the one month ending January 2019

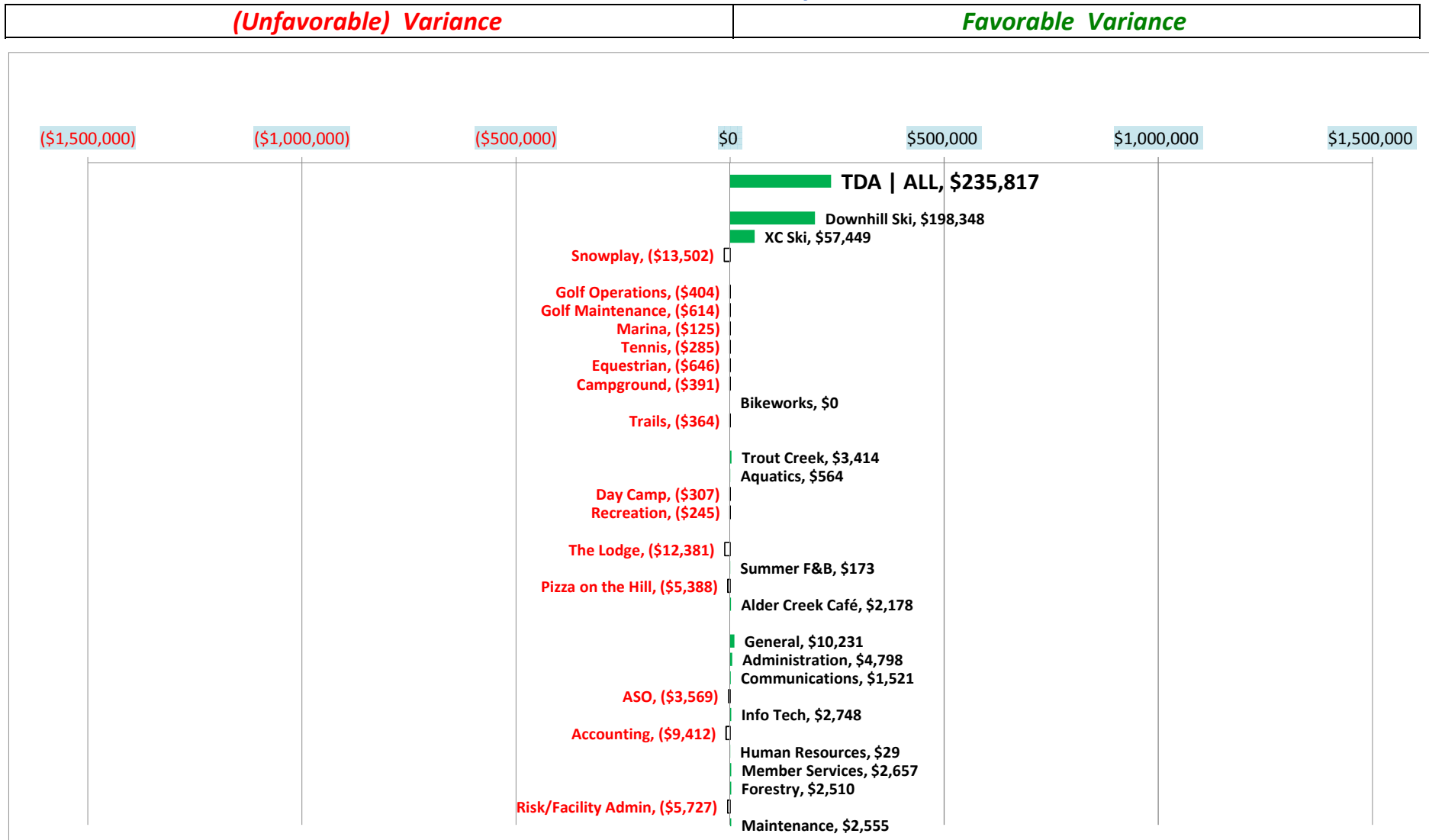
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	354,499	0	0	0	0	0	0	0	0	0	0	0	354,499
Expense	(118,682)	0	0	0	0	0	0	0	0	0	0	0	(118,682)
NORBO	235,817	0	0	0	0	0	0	0	0	0	0	0	235,817



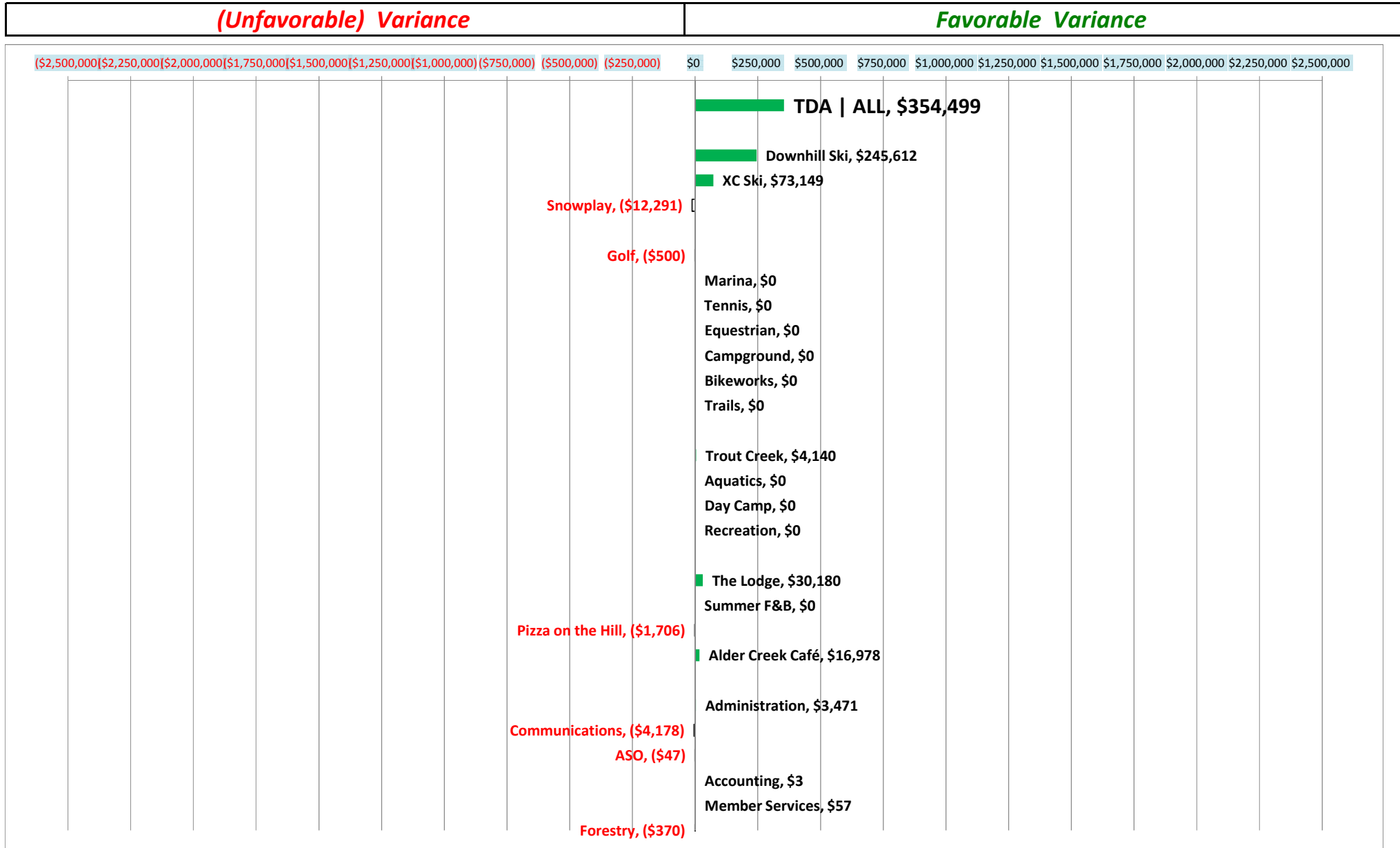
Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date January 2019



Tahoe Donner Association Operating Revenue Variances Report Year to Date January 2019



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date January 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

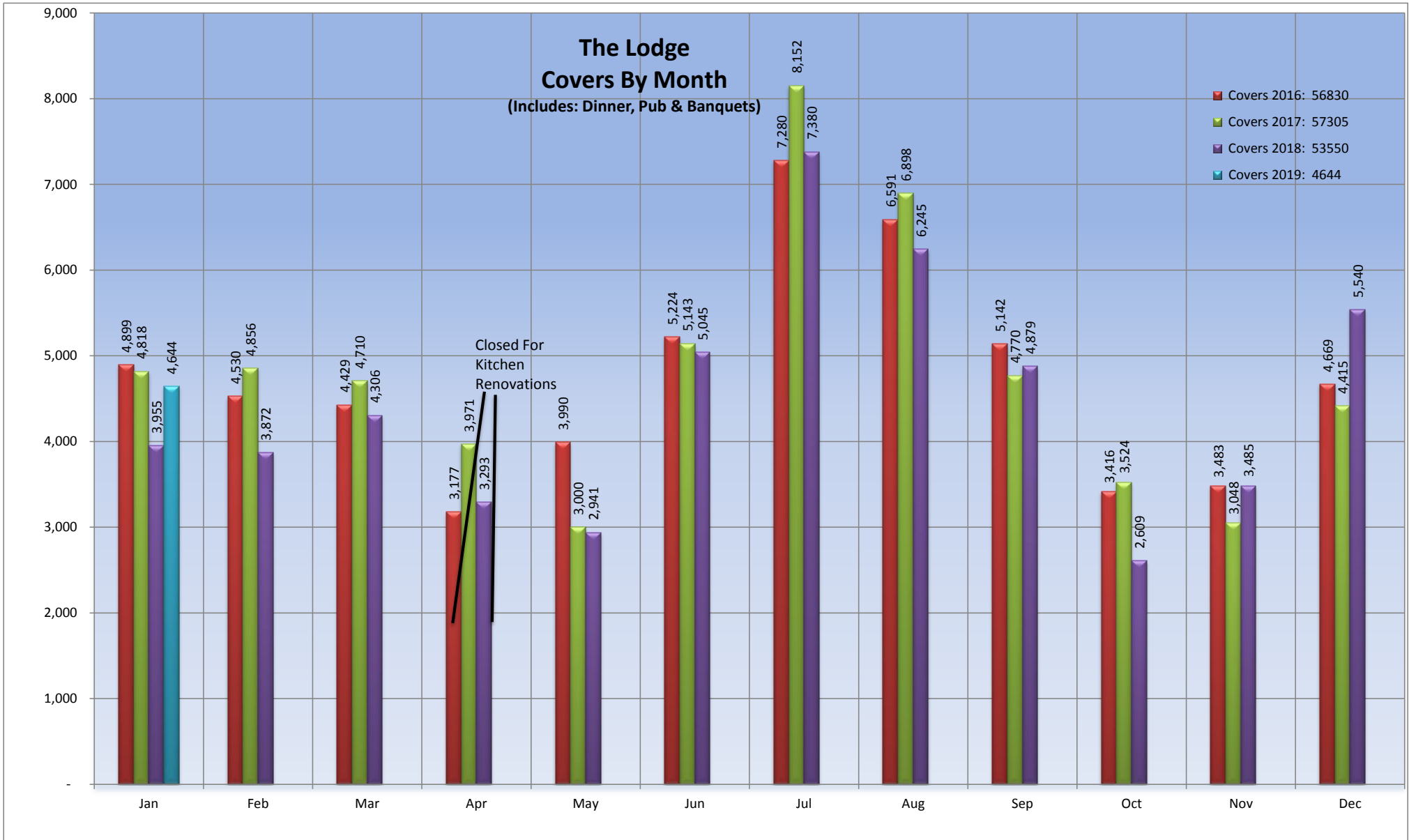
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 235,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 235,817
Downhill Ski	198,348	-	-	-	-	-	-	-	-	-	-	-	198,348
XC Ski	57,449	-	-	-	-	-	-	-	-	-	-	-	57,449
Snowplay	(13,502)	-	-	-	-	-	-	-	-	-	-	-	(13,502)
Golf Operations	(404)	-	-	-	-	-	-	-	-	-	-	-	(404)
Golf Maintenance	(614)	-	-	-	-	-	-	-	-	-	-	-	(614)
Marina	(125)	-	-	-	-	-	-	-	-	-	-	-	(125)
Tennis	(285)	-	-	-	-	-	-	-	-	-	-	-	(285)
Equestrian	(646)	-	-	-	-	-	-	-	-	-	-	-	(646)
Campground	(391)	-	-	-	-	-	-	-	-	-	-	-	(391)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	(364)	-	-	-	-	-	-	-	-	-	-	-	(364)
Trout Creek	3,414	-	-	-	-	-	-	-	-	-	-	-	3,414
Aquatics	564	-	-	-	-	-	-	-	-	-	-	-	564
Day Camp	(307)	-	-	-	-	-	-	-	-	-	-	-	(307)
Recreation	(245)	-	-	-	-	-	-	-	-	-	-	-	(245)
The Lodge	(12,381)	-	-	-	-	-	-	-	-	-	-	-	(12,381)
Summer F&B	173	-	-	-	-	-	-	-	-	-	-	-	173
Pizza on the Hill	(5,388)	-	-	-	-	-	-	-	-	-	-	-	(5,388)
Alder Creek Café	2,178	-	-	-	-	-	-	-	-	-	-	-	2,178
General	10,231	-	-	-	-	-	-	-	-	-	-	-	10,231
Administration	4,798	-	-	-	-	-	-	-	-	-	-	-	4,798
Communications	1,521	-	-	-	-	-	-	-	-	-	-	-	1,521
ASO	(3,569)	-	-	-	-	-	-	-	-	-	-	-	(3,569)
Info Tech	2,748	-	-	-	-	-	-	-	-	-	-	-	2,748
Accounting	(9,412)	-	-	-	-	-	-	-	-	-	-	-	(9,412)
Human Resources	29	-	-	-	-	-	-	-	-	-	-	-	29
Member Services	2,657	-	-	-	-	-	-	-	-	-	-	-	2,657
Forestry	2,510	-	-	-	-	-	-	-	-	-	-	-	2,510
Risk/Facility Admin	(5,727)	-	-	-	-	-	-	-	-	-	-	-	(5,727)
Maintenance	2,555	-	-	-	-	-	-	-	-	-	-	-	2,555

Tahoe Donner Association
Operating Revenue Variances Report

Year to Date January 2019

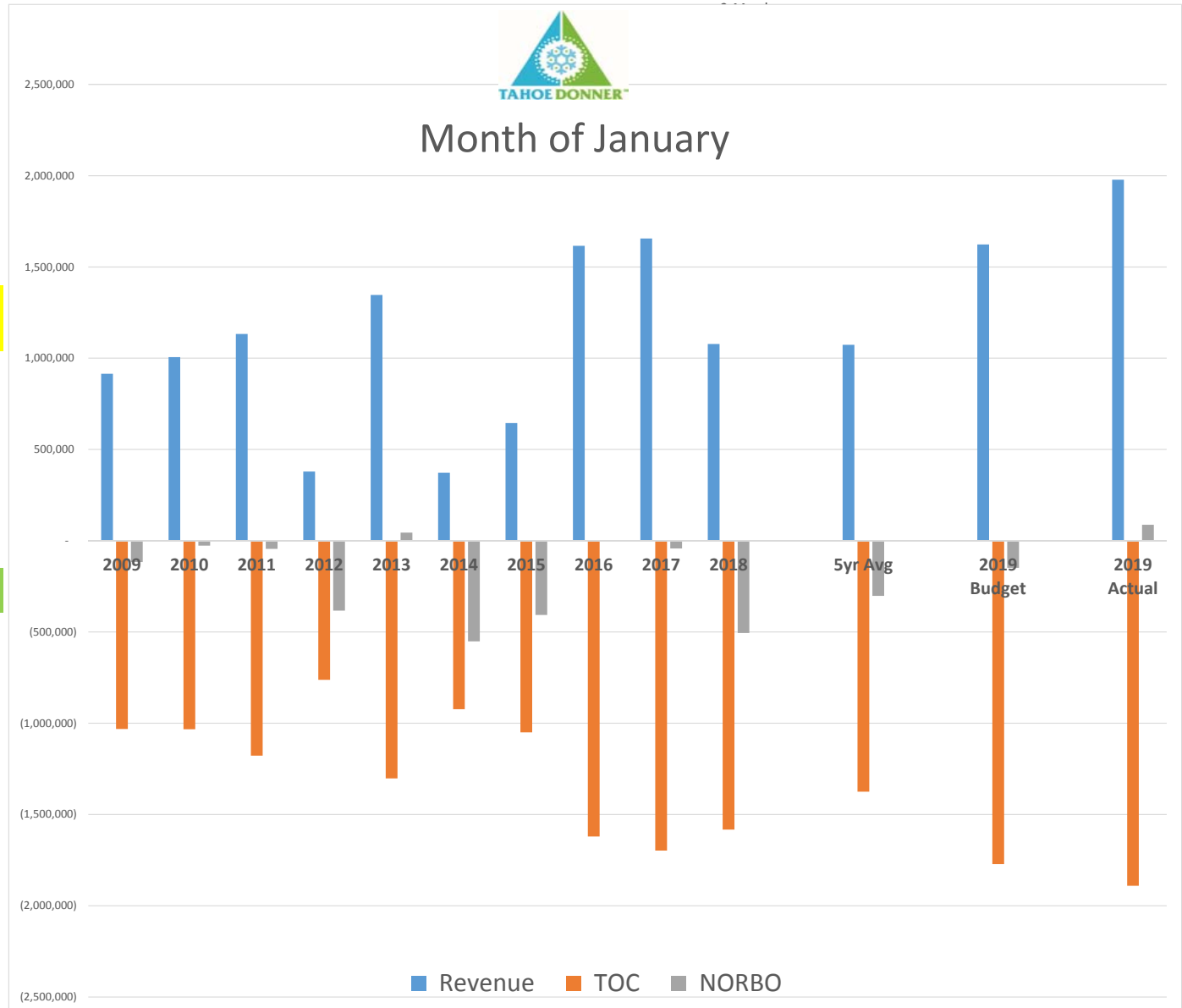
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 354,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,499
Downhill Ski	245,612	-	-	-	-	-	-	-	-	-	-	-	245,612
XC Ski	73,149	-	-	-	-	-	-	-	-	-	-	-	73,149
Snowplay	(12,291)	-	-	-	-	-	-	-	-	-	-	-	(12,291)
Golf	(500)	-	-	-	-	-	-	-	-	-	-	-	(500)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,140	-	-	-	-	-	-	-	-	-	-	-	4,140
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	30,180	-	-	-	-	-	-	-	-	-	-	-	30,180
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	(1,706)	-	-	-	-	-	-	-	-	-	-	-	(1,706)
Alder Creek Café	16,978	-	-	-	-	-	-	-	-	-	-	-	16,978
Administration	3,471	-	-	-	-	-	-	-	-	-	-	-	3,471
Communications	(4,178)	-	-	-	-	-	-	-	-	-	-	-	(4,178)
ASO	(47)	-	-	-	-	-	-	-	-	-	-	-	(47)
Accounting	3	-	-	-	-	-	-	-	-	-	-	-	3
Member Services	57	-	-	-	-	-	-	-	-	-	-	-	57
Forestry	(370)	-	-	-	-	-	-	-	-	-	-	-	(370)





Month of January



Month of January			
	Revenue	TOC	NORBO
2009	914,370	(1,031,500)	(117,130)
2010	1,005,643	(1,033,088)	(27,445)
2011	1,132,494	(1,177,703)	(45,209)
2012	378,791	(762,430)	(383,639)
2013	1,346,145	(1,302,360)	43,785
2014	371,611	(923,663)	(552,052)
2015	643,920	(1,050,636)	(406,716)
2016	1,615,742	(1,620,727)	(4,985)
2017	1,655,656	(1,698,227)	(42,571)
2018	1,077,210	(1,582,927)	(505,717)
5yr Avg	1,072,828	(1,375,236)	(302,408)
2019 Budget	1,623,000	(1,772,000)	(149,000)
2019 Actual	1,977,499	(1,890,682)	86,817
Var to Bdg	354,499 22%	(118,682) -7%	235,817 158%
Var to PY	900,289 84%	(307,755) -19%	592,534 117%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
January 2019**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
12,102	10,700	12,619	1,402	13%	(517)	-4%	Private Amenities	12,102	10,700	12,619	1,402	13%	(517)	-4%	216,300
12,102	10,700	12,619	1,402	13%	(517)	-4%	Trout Creek Rec Ctr	12,102	10,700	12,619	1,402	13%	(517)	-4%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
36,966	31,915	20,212	5,051	16%	16,754	83%	Public Amenities	36,966	31,915	20,212	5,051	16%	16,754	83%	270,000
11,715	10,700	5,988	1,015	9%	5,727	96%	DH Ski - Total Skier Visits	11,715	10,700	5,988	1,015	9%	5,727	96%	45,000
9,826	6,300	3,125	3,526	56%	6,701	214%	XC Ski - Total Skier Visits	9,826	6,300	3,125	3,526	56%	6,701	214%	22,000
2,864	4,180	1,416	(1,316)	-31%	1,448	102%	Snowplay - Total Tubers	2,864	4,180	1,416	(1,316)	-31%	1,448	102%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,644	4,045	3,955	599	15%	689	17%	The Lodge Covers	4,644	4,045	3,955	599	15%	689	17%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,800
2,919	3,050	2,848	(131)	-4%	71	2%	Pizza on the Hill Covers	2,919	3,050	2,848	(131)	-4%	71	2%	43,000
4,998	3,640	2,880	1,358	37%	2,118	74%	Alder Creek Caf� Covers	4,998	3,640	2,880	1,358	37%	2,118	74%	37,700
49,068	42,615	32,831	6,453	15%	16,237	49%	Amenities Total	49,068	42,615	32,831	6,453	15%	16,237	49%	486,300
6,868	6,873	6,473	(5)	0%	395	6%	HOA & Amenities Support Services	6,868	6,873	6,473	(5)	0%	395	6%	7,173
6,473	6,473	6,473	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
395	400	-	(5)	-1%	395	0%	STR Registrants	395	400	-	(5)	-1%	395	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
 Financial Highlights
 for the Month of January 2019
 variances presented as | Favorable - Unfavorable
 2/15/2019

Revenue \$ 1,977,500 | 354,500 / 22% to Budget
 | 900,300 / 84% to Prior Year

Variance amount & % versus Budget for the Dept

r1	245,600	26%	Downhill Ski. Access up \$129k/37% to budget, \$324k/205% to PY. Lessons and Rentals up \$96k/24% to budget, comparing favorably to PY by \$234k/86%.
r2	73,100	26%	Cross Country. Strong sales across all segments. Access up \$32k/20% to budget, \$67k/56% to PY. Lessons and Rentals up \$33k/48% to budget, \$67k/193% to PY. Retail up \$7k/29% to budget, \$11k to PY.
r3	30,200	18%	The Lodge. Maintaining momentum post holidays. Banquet revenue up \$14k/22% to budget. Overall revenue compares favorably to PY by \$52k/35%.
r4	17,000	39%	Alder Creek Café. Benefitting from increased visitation at Cross Country. Compares favorably to PY by \$30k/106%
r5	-12,600	-18%	Snowplay. Acces down \$12k/20%. Up \$27k/99% to PY.
r6	-4,200	-29%	Communications. Decline in ad revenue. Compares negatively to PY by \$1k/7%.
r7	4,100	6%	Trout Creek. Access up \$5k/21%. Compares favorably to PY by \$7k/30%.
r8	3,500	30%	Administration. Interest up \$3k/49% to budget, \$2k/42% to PY.
r9	-1,700	-4%	POTH. Compares favorably to PY by \$7k/20%.
r10	-500	-	all other variances, net
tl	<u>354,500</u>	<u>22%</u>	

Expense \$ 1,873,700 | -118,700 / -7% to Budget
 | -290,800 / -18% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-47,300	-8%	Downhill Ski. Payroll unfavorable to budget by \$43k/12%, and unfavorable to PY by \$81k/25%. All other variances net.
e2	-42,600	-22%	The Lodge. Increased revenue/volume increases cost of goods sold and payroll to service. Compares negatively to PY by \$33k/16%.
e3	-15,700	-10%	Cross Country. Increased revenue/volume increases cost of goods sold and payroll to service. Compares negatively to PY by \$74k/71%.
e4	-14,800	-27%	Alder Creek Café. Increased revenue/volume increases cost of goods sold and payroll to service. Compares negatively to PY by \$24k/53%.
e5	10,200	12%	General. Payroll favorable to budget \$6k/66%. All other variances net.
e6	-9,400	13%	Accounting. Timing of W2 processing. Compares negatively to PY \$4k/5%.
e7	-5,700	20%	Risk and Facility Admin. Payroll unfavorable \$4k/15%. All other variances net.
e8	5,700	9%	Communications. Payroll favorable \$4k/6%. All other variances net.
e9			
e10			
e11	<u>900</u>	-	all other variances, net (primarily timing variances between months)
tl	<u>-118,700</u>	<u>-7%</u>	

(118,700) Expense Variances to BDG co-wide recap -28,000 -21% Cogs -72,100 -8% Payroll Direct 300 -15% Payroll Burden -18,900 -4% Expenses	(290,800) Expense Variances to Prior Year, co-wide -49,400 -43% Cogs -159,900 -19% Payroll Direct -34,900 -15% Payroll Burden -46,600 -12% Expenses
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NOR \$ 103,800 | 235,800 / 179% to Budget
 | 609,500 / 121% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of **January 2019**



Total Operating Fund - Month						Component	Amenities - Month				Homeowners Association - Month					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 1,977,499	\$ 1,623,000	\$ 1,077,210	\$ 354,499	22%	\$ 900,289	84%	\$ 1,938,962	\$ 355,562	22%	\$ 894,940	86%	\$ 38,537	\$ (1,063)	-3%	\$ 5,349	16%
54,000	54,000	53,000	-	0%	1,000	2%	Recreation Fee	54,000	-	1,000	2%	-	-	0%	-	0%
742,952	589,300	319,648	153,652	26%	423,305	132%	Access & Use Fees	742,952	153,652	423,305	132%	-	-	0%	-	0%
421,640	371,400	274,136	50,240	14%	147,504	54%	Food and Beverage	421,640	50,140	147,504	54%	-	100	-100%	-	0%
64,912	59,800	41,204	5,112	9%	23,707	58%	Retail Product	64,084	4,984	23,975	60%	827	127	18%	(268)	-24%
618,248	488,500	319,466	129,748	27%	298,782	94%	Lessons & Rentals	618,248	129,748	298,782	94%	-	-	0%	-	0%
75,747	60,000	69,756	15,747	26%	5,991	9%	Other	38,038	17,038	374	1%	37,709	(1,291)	-3%	5,617	18%
(163,987)	(136,000)	(114,541)	(27,987)	-21%	(49,446)	-43%	Cost of Goods Sold	(163,987)	(27,987)	(49,446)	-43%	-	-	0%	-	0%
(993,169)	(921,053)	(833,220)	(72,116)	-8%	(159,948)	-19%	Payroll Direct	(670,614)	(78,032)	(149,809)	-29%	(322,555)	5,916	2%	(10,139)	-3%
(266,799)	(267,100)	(231,878)	301	0%	(34,921)	-15%	Payroll Burden	(175,136)	(5,668)	(30,393)	-21%	(91,662)	5,970	6%	(4,528)	-5%
(1,259,967)	(1,188,153)	(1,065,098)	(71,814)	-6%	(194,869)	-18%	Payroll Total	(845,750)	(83,700)	(180,202)	-27%	(414,217)	11,886	3%	(14,667)	-4%
(449,727)	(430,847)	(403,288)	(18,880)	-4%	(46,440)	-12%	Expenses	(555,767)	(16,399)	(277,374)	-100%	106,040	(2,481)	2%	230,934	185%
(55,491)	(43,220)	(52,299)	(12,271)	-28%	(3,192)	-6%	Personnel Costs	(37,038)	(6,618)	1,833	5%	(18,453)	(5,653)	-44%	(5,026)	-37%
(84,777)	(84,115)	(86,327)	(662)	-1%	1,550	2%	Utilities	(65,702)	(3,217)	(56)	0%	(19,075)	2,555	12%	1,606	8%
(30,231)	(21,690)	(9,859)	(8,541)	-39%	(20,372)	-207%	Fuel Costs	(24,356)	(8,256)	(17,586)	-260%	(5,875)	(285)	-5%	(2,786)	-90%
(94,103)	(93,896)	(66,785)	(207)	0%	(27,317)	-41%	Supplies	(70,941)	(116)	(20,504)	-41%	(23,161)	(90)	0%	(6,813)	-42%
(72,499)	(68,412)	(56,934)	(4,087)	-6%	(15,565)	-27%	Repairs & Maintenance	(45,124)	(54)	(4,418)	-11%	(27,376)	(4,034)	-17%	(11,147)	-69%
(1,504)	(50)	(334)	(1,454)	#####	(1,170)	-350%	Forestry Land Maint	(530)	(530)	(530)	0%	(974)	(924)	#####	(640)	-192%
(60,500)	(60,500)	(50,500)	-	0%	(10,000)	-20%	Insurance	(38,100)	-	(2,100)	-6%	(22,400)	-	0%	(7,900)	-54%
(23,463)	(23,800)	(22,938)	337	1%	(525)	-2%	Taxes-Property&Income	-	-	-	0%	(23,463)	337	1%	(525)	-2%
(51,336)	(36,000)	(25,390)	(15,336)	-43%	(25,946)	-102%	Credit Card Fees	(51,026)	(15,466)	(26,113)	-105%	(311)	129	29%	166	35%
(11,621)	(5,560)	(14,549)	(6,061)	-109%	2,928	20%	Licenses Permits Fees	(2,056)	(356)	765	27%	(9,566)	(5,706)	-148%	2,162	18%
18,798	(10,604)	(17,373)	29,402	277%	36,171	208%	All other expenses	12,601	18,213	24,831	203%	6,198	11,190	224%	11,340	221%
17,000	17,000	-	-	0%	17,000	#####	Allocated Overhead	(233,496)	-	(233,496)	0%	250,496	-	0%	250,496	#####
\$ 103,817	\$ (132,000)	\$ (505,717)	\$ 235,817	179%	\$ 609,534	121%	Net Operating Result	\$ 373,457	\$ 227,475	\$ 387,918	2682%	\$ (269,640)	\$ 8,342	-3%	\$ 221,616	-45%
<i>(1,873,682)</i>	<i>(1,755,000)</i>	<i>(1,582,927)</i>	<i>(118,682)</i>	<i>-7%</i>	<i>(290,755)</i>	<i>-18%</i>	<i>Total Operating Costs</i>	<i>(1,565,505)</i>	<i>(128,087)</i>	<i>(507,022)</i>	<i>-48%</i>	<i>(308,177)</i>	<i>9,405</i>	<i>3%</i>	<i>216,267</i>	<i>41%</i>
7,155,000	7,155,000	6,350,000	-	0%	805,000	13%	Assessment Revenue	7,155,000	-	805,000	13%	7,155,000	-	0%	805,000	13%
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%	Replacement Reserve Fund	(4,661,000)	-	(648,000)	16%	(4,661,000)	-	0%	(648,000)	16%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund	(194,000)	-	-	0%	(194,000)	-	0%	-	0%
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%	New Equipment Fund	(2,168,000)	-	(161,000)	8%	(2,168,000)	-	0%	(161,000)	8%
132,000	132,000	136,000	-	0%	(4,000)	-3%	Net, Operating Fund Portion	132,000	-	(4,000)	-3%	132,000	-	0%	(4,000)	-3%
\$ 235,817	\$ -	\$ (369,717)	\$ 235,817	NA	\$ 605,534	164%	Net Result	\$ 373,457	\$ 227,475	\$ 387,918	2682%	\$ (137,640)	\$ 8,342	-6%	\$ 217,616	-61%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of **January 2019**

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead			
Net Operating Results (NOR)					Total Operating Expenses							
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		
		Amount	Pctg			Amount	Pctg			Amount	Pctg	
\$ (98,819)	\$ (101,835)	\$ 3,016	3%	\$ 89,540	\$ 85,400	\$ 4,140	5%	\$ (188,358)	\$ (187,235)	\$ (1,123)	-1%	
(33,917)	(37,331)	3,414	9%	Trout Creek Rec Ctr	77,540	73,400	4,140	6%	(111,457)	(110,731)	(726)	-1%
(18,676)	(19,240)	564	3%	Aquatics	12,000	12,000	-	0%	(30,676)	(31,240)	564	2%
(17,209)	(17,084)	(125)	-1%	Beach Club Marina	-	-	-	0%	(17,209)	(17,084)	(125)	-1%
(9,595)	(9,310)	(285)	-3%	Tennis Center	-	-	-	0%	(9,595)	(9,310)	(285)	-3%
(6,030)	(5,723)	(307)	-5%	Day Camps	-	-	-	0%	(6,030)	(5,723)	(307)	-5%
(13,392)	(13,147)	(245)	-2%	Recreation Programs	-	-	-	0%	(13,392)	(13,147)	(245)	-2%
472,276	247,817	224,459	91%	Public Amenities	1,849,422	\$ 1,498,000	351,422	23%	(1,377,147)	\$ (1,250,183)	(126,964)	-10%
528,160	329,812	198,348	60%	Downhill Ski	1,173,612	928,000	245,612	26%	(645,452)	(598,188)	(47,264)	-8%
123,356	65,907	57,449	87%	Cross Country Ski	321,349	248,200	73,149	29%	(197,993)	(182,293)	(15,700)	-9%
20,304	33,806	(13,502)	-40%	Snowplay	54,709	67,000	(12,291)	-18%	(34,404)	(33,194)	(1,210)	-4%
(50,156)	(49,138)	(1,018)	-2%	Golf	-	500	(500)	-100%	(50,156)	(49,638)	(518)	-1%
(5,925)	(5,534)	(391)	-7%	Campground	-	-	-	0%	(5,925)	(5,534)	(391)	-7%
(11,831)	(11,185)	(646)	-6%	Equestrian	-	-	-	0%	(11,831)	(11,185)	(646)	-6%
(2,852)	(2,852)	-	0%	Bikeworks	-	-	-	0%	(2,852)	(2,852)	-	0%
(13,607)	(13,243)	(364)	-3%	Trails	-	-	-	0%	(13,607)	(13,243)	(364)	-3%
(75,013)	(62,632)	(12,381)	-20%	The Lodge	198,480	168,300	30,180	18%	(273,493)	(230,932)	(42,561)	-18%
(5,678)	(5,851)	173	3%	Summer Food and Bev	-	-	-	0%	(5,678)	(5,851)	173	3%
(17,774)	(12,386)	(5,388)	-43%	Pizza on the Hill	41,294	43,000	(1,706)	-4%	(59,068)	(55,386)	(3,682)	-7%
(16,709)	(18,887)	2,178	12%	Alder Creek Café	59,978	43,000	16,978	39%	(76,687)	(61,887)	(14,800)	-24%
373,457	145,982	227,475	156%	Amenities Total	1,938,962	1,583,400	355,562	22%	(1,565,505)	(1,437,418)	(128,087)	-9%
(269,640)	(277,982)	8,342	3%	HOA & Amenities								
				Support Services	38,537	\$ 39,600	(1,063)	-3%	(308,177)	\$ (317,582)	9,405	3%
(174,989)	(185,220)	10,231	6%	General	-	-	-	0%	(174,989)	(185,220)	10,231	6%
4,798	-	4,798	#####	Administration	15,171	11,700	3,471	30%	(10,373)	(11,700)	1,327	11%
1,521	-	1,521	#####	Communications	10,322	14,500	(4,178)	-29%	(8,801)	(14,500)	5,699	39%
2,748	-	2,748	#####	Information Tech	-	-	-	0%	2,748	-	2,748	#####
(9,412)	-	(9,412)	#####	Accounting	603	600	3	0%	(10,014)	(600)	(9,414)	-1569%
29	-	29	#####	Human Resources	-	-	-	0%	29	-	29	#####
(41,047)	(37,478)	(3,569)	-10%	Architectural Standards	8,553	8,600	(47)	-1%	(49,600)	(46,078)	(3,522)	-8%
2,657	-	2,657	#####	Member Services	1,457	1,400	57	4%	1,200	(1,400)	2,600	186%
(5,727)	-	(5,727)	#####	Risk & Facility Admin	-	-	-	0%	(5,727)	-	(5,727)	#####
(52,774)	(55,284)	2,510	5%	Forestry	2,430	2,800	(370)	-13%	(55,204)	(58,084)	2,880	5%
2,555	-	2,555	#####	Maintenance	-	-	-	0%	2,555	-	2,555	#####
\$ 103,817	\$ (132,000)	\$ 235,817	179%	TDA Operating Fund	\$ 1,977,499	\$ 1,623,000	\$ 354,499	22%	\$ (1,873,682)	\$ (1,755,000)	\$ (118,682)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the one month ending January 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				Including Allocated Overhead		
Net Operating Results (NOR)					Total Operating Expenses				ANNUAL BUDGET AMOUNTS						
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Revenue	T O E	N O R	
		Amount	Pctg			Amount	Pctg			Amount	Pctg	BUDGET	BUDGET	BUDGET	
\$ (98,819)	\$ (101,835)	\$ 3,016	3%	\$ 89,540	\$ 85,400	\$ 4,140	5%	\$ (188,358)	\$ (187,235)	\$ (1,123)	-1%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)	
(33,917)	(37,331)	3,414	9%	Trout Creek Rec Ctr	77,540	73,400	4,140	6%	(111,457)	(110,731)	(726)	-1%	1,094,000	(1,281,600)	(187,600)
(18,676)	(19,240)	564	3%	Aquatics	12,000	12,000	-	0%	(30,676)	(31,240)	564	2%	241,000	(450,200)	(209,200)
(17,209)	(17,084)	(125)	-1%	Beach Club Marina	-	-	-	0%	(17,209)	(17,084)	(125)	-1%	750,000	(602,700)	147,300
(9,595)	(9,310)	(285)	-3%	Tennis Center	-	-	-	0%	(9,595)	(9,310)	(285)	-3%	213,000	(306,300)	(93,300)
(6,030)	(5,723)	(307)	-5%	Day Camps	-	-	-	0%	(6,030)	(5,723)	(307)	-5%	275,000	(305,900)	(30,900)
(13,392)	(13,147)	(245)	-2%	Recreation Programs	-	-	-	0%	(13,392)	(13,147)	(245)	-2%	180,000	(364,100)	(184,100)
472,276	247,817	224,459	91%	Public Amenities	1,849,422	\$ 1,498,000	351,422	23%	(1,377,147)	\$ (1,250,183)	(126,964)	-10%	10,776,000	(12,017,300)	(1,241,300)
528,160	329,812	198,348	60%	Downhill Ski	1,173,612	928,000	245,612	26%	(645,452)	(598,188)	(47,264)	-8%	3,895,000	(3,600,900)	294,100
123,356	65,907	57,449	87%	Cross Country Ski	321,349	248,200	73,149	29%	(197,993)	(182,293)	(15,700)	-9%	1,043,000	(1,065,600)	(22,600)
20,304	33,806	(13,502)	-40%	Snowplay	54,709	67,000	(12,291)	-18%	(34,404)	(33,194)	(1,210)	-4%	282,000	(222,600)	59,400
(50,156)	(49,138)	(1,018)	-2%	Golf	-	500	(500)	-100%	(50,156)	(49,638)	(518)	-1%	1,160,000	(1,487,300)	(327,300)
(5,925)	(5,534)	(391)	-7%	Campground	-	-	-	0%	(5,925)	(5,534)	(391)	-7%	70,000	(111,600)	(41,600)
(11,831)	(11,185)	(646)	-6%	Equestrian	-	-	-	0%	(11,831)	(11,185)	(646)	-6%	255,000	(395,500)	(140,500)
(2,852)	(2,852)	-	0%	Bikeworks	-	-	-	0%	(2,852)	(2,852)	-	0%	117,000	(146,500)	(29,500)
(13,607)	(13,243)	(364)	-3%	Trails	-	-	-	0%	(13,607)	(13,243)	(364)	-3%	1,000	(234,700)	(233,700)
(75,013)	(62,632)	(12,381)	-20%	The Lodge	198,480	168,300	30,180	18%	(273,493)	(230,932)	(42,561)	-18%	2,630,000	(2,967,000)	(337,000)
(5,678)	(5,851)	173	3%	Summer Food and Bev	-	-	-	0%	(5,678)	(5,851)	173	3%	270,000	(409,200)	(139,200)
(17,774)	(12,386)	(5,388)	-43%	Pizza on the Hill	41,294	43,000	(1,706)	-4%	(59,068)	(55,386)	(3,682)	-7%	603,000	(754,700)	(151,700)
(16,709)	(18,887)	2,178	12%	Alder Creek Café	59,978	43,000	16,978	39%	(76,687)	(61,887)	(14,800)	-24%	450,000	(621,700)	(171,700)
373,457	145,982	227,475	156%	Amenities Total	1,938,962	1,583,400	355,562	22%	(1,565,505)	(1,437,418)	(128,087)	-9%	13,529,000	(15,328,100)	(1,799,100)
(269,640)	(277,982)	8,342	3%	HOA & Amenities	38,537	\$ 39,600	(1,063)	-3%	(308,177)	\$ (317,582)	9,405	3%	686,000	(4,582,900)	(3,896,900)
(174,989)	(185,220)	10,231	6%	Support Services	-	-	-	0%	(174,989)	(185,220)	10,231	6%	-	(2,267,800)	(2,267,800)
4,798	-	4,798	#####	General	15,171	11,700	3,471	30%	(10,373)	(11,700)	1,327	11%	184,000	(184,000)	-
1,521	-	1,521	#####	Administration	10,322	14,500	(4,178)	-29%	(8,801)	(14,500)	5,699	39%	210,000	(210,000)	-
2,748	-	2,748	#####	Communications	-	-	-	0%	2,748	-	2,748	#####	-	-	-
(9,412)	-	(9,412)	#####	Information Tech	603	600	3	0%	(10,014)	(600)	(9,414)	#####	6,000	(6,000)	-
29	-	29	#####	Accounting	-	-	-	0%	29	-	29	#####	-	-	-
(41,047)	(37,478)	(3,569)	-10%	Human Resources	8,553	8,600	(47)	-1%	(49,600)	(46,078)	(3,522)	-8%	196,000	(561,700)	(365,700)
2,657	-	2,657	#####	Architectural Standards	1,457	1,400	57	4%	1,200	(1,400)	2,600	186%	34,000	(34,000)	-
(5,727)	-	(5,727)	#####	Member Services	-	-	-	0%	(5,727)	-	(5,727)	#####	-	-	-
(52,774)	(55,284)	2,510	5%	Risk & Facility Admin	2,430	2,800	(370)	-13%	(55,204)	(58,084)	2,880	5%	56,000	(1,319,400)	(1,263,400)
2,555	-	2,555	#####	Forestry	-	-	-	0%	2,555	-	2,555	#####	-	-	-
				Maintenance	-	-	-	0%	-	-	-		-	-	-
\$ 103,817	\$ (132,000)	\$ 235,817	179%	TDA Operating Fund	\$ 1,977,499	\$ 1,623,000	\$ 354,499	22%	\$ (1,873,682)	\$ (1,755,000)	\$ (118,682)	-7%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of **January 2019**

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Before Allocated Overhead Total Operating Expenses					
								Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget	
\$	\$	\$	\$	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (22,652)	\$ (25,668)	\$ (22,055)	\$ 3,016	12%	\$ (597)	-3%	Private Amenities	\$ 89,540	\$ 4,140	5%	\$ 5,614	7%	\$ (112,191)	\$ (1,123)	-1%	\$ (6,211)	-6%
(10,232)	(13,646)	(9,629)	3,414	25%	(603)	-6%	Trout Creek Rec Ctr	77,540	4,140	6%	5,614	8%	(87,772)	(726)	-1%	(6,217)	-8%
(1,986)	(2,550)	(2,641)	564	22%	655	25%	Aquatics	12,000	-	0%	-	0%	(13,986)	564	4%	655	4%
(5,919)	(5,794)	(6,190)	(125)	-2%	270	4%	Beach Club Marina	-	-	0%	-	0%	(5,919)	(125)	-2%	270	4%
(1,993)	(1,708)	(1,581)	(285)	-17%	(412)	-26%	Tennis Center	-	-	0%	-	0%	(1,993)	(285)	-17%	(412)	-26%
(377)	(70)	(79)	(307)	-438%	(298)	-378%	Day Camps	-	-	0%	-	0%	(377)	(307)	-438%	(298)	-378%
(2,145)	(1,900)	(1,935)	(245)	-13%	(210)	-11%	Recreation Programs	-	-	0%	-	0%	(2,145)	(245)	-13%	(210)	-11%
629,605	405,146	7,593	224,459	55%	622,011	8192%	Public Amenities	1,849,422	351,422	23%	889,326	93%	(1,219,818)	(126,964)	-12%	(267,315)	-28%
568,906	370,558	54,650	198,348	54%	514,256	941%	Downhill Ski	1,173,612	245,612	26%	625,936	114%	(604,706)	(47,264)	-8%	(111,680)	-23%
141,944	84,495	70,149	57,449	68%	71,795	102%	Cross Country Ski	321,349	73,149	29%	146,538	84%	(179,405)	(15,700)	-10%	(74,743)	-71%
25,088	38,590	6,872	(13,502)	-35%	18,216	265%	Snowplay	54,709	(12,291)	-18%	27,279	99%	(29,620)	(1,210)	-4%	(9,063)	-44%
(31,349)	(30,331)	(25,903)	(1,018)	-3%	(5,446)	-21%	Golf	-	(500)	-100%	(75)	-100%	(31,349)	(518)	-2%	(5,371)	-21%
(2,879)	(2,488)	(2,476)	(391)	-16%	(403)	-16%	Campground	-	-	0%	-	0%	(2,879)	(391)	-16%	(403)	-16%
(5,461)	(4,815)	(6,059)	(646)	-13%	597	10%	Equestrian	-	-	0%	-	0%	(5,461)	(646)	-13%	597	10%
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%
(8,409)	(8,045)	(4,839)	(364)	-5%	(3,570)	-74%	Trails	-	-	0%	-	0%	(8,409)	(364)	-5%	(3,570)	-74%
(39,828)	(27,447)	(58,292)	(12,381)	-45%	18,464	32%	The Lodge	198,480	30,180	18%	51,895	35%	(238,308)	(42,561)	-22%	(33,431)	-16%
(1,358)	(1,531)	(1,304)	173	11%	(54)	-4%	Summer Food and Bev	-	-	0%	-	0%	(1,358)	173	11%	(54)	-4%
(7,775)	(2,387)	(9,213)	(5,388)	-226%	1,438	16%	Pizza on the Hill	41,294	(1,706)	-4%	6,924	20%	(49,069)	(3,682)	-8%	(5,486)	-13%
(9,275)	(11,453)	(15,992)	2,178	19%	6,718	42%	Alder Creek Café	59,978	16,978	39%	30,828	106%	(69,253)	(14,800)	-27%	(24,110)	-53%
606,953	379,478	(14,461)	227,475	60%	621,414	4297%	Amenities Total	1,938,962	355,562	22%	894,940	86%	(1,332,009)	(128,087)	-11%	(273,526)	-26%
(520,136)	(528,478)	(491,256)	8,342	2%	(28,880)	-6%	HOA & Amenities	38,537	(1,063)	-3%	5,349	16%	(558,673)	9,405	2%	(34,229)	-7%
(73,507)	(83,738)	(53,814)	10,231	12%	(19,693)	-37%	Support Services	-	-	0%	-	0%	(73,507)	10,231	12%	(19,693)	-37%
(46,653)	(51,451)	(41,796)	4,798	9%	(4,857)	-12%	General	15,171	3,471	30%	1,766	13%	(61,824)	1,327	2%	(6,623)	-12%
(44,497)	(46,018)	(44,077)	1,521	3%	(420)	-1%	Administration	10,322	(4,178)	-29%	(797)	-7%	(54,819)	5,699	9%	376	1%
(53,804)	(56,552)	(56,870)	2,748	5%	3,067	5%	Communications	-	-	0%	-	0%	(53,804)	2,748	5%	3,067	5%
(79,655)	(70,243)	(76,076)	(9,412)	-13%	(3,579)	-5%	Information Tech	603	3	0%	47	8%	(80,257)	(9,414)	-13%	(3,626)	-5%
(34,433)	(34,462)	(34,734)	29	0%	301	1%	Accounting	-	-	0%	-	0%	(34,433)	29	0%	301	1%
(30,576)	(27,007)	(24,129)	(3,569)	-13%	(6,446)	-27%	Human Resources	8,553	(47)	-1%	1,910	29%	(39,129)	(3,522)	-10%	(8,356)	-27%
(19,273)	(21,930)	(18,944)	2,657	12%	(328)	-2%	Architectural Standards	1,457	57	4%	(8)	-1%	(20,730)	2,600	11%	(320)	-2%
(34,142)	(28,415)	(36,176)	(5,727)	-20%	2,034	6%	Member Services	-	-	0%	-	0%	(34,142)	(5,727)	-20%	2,034	6%
(37,223)	(39,733)	(34,124)	2,510	6%	(3,100)	-9%	Risk & Facility Admin	2,430	(370)	-13%	2,430	0%	(39,653)	2,880	7%	(5,530)	-16%
(66,374)	(68,929)	(70,516)	2,555	4%	4,141	6%	Forestry	-	-	0%	-	0%	(66,374)	2,555	4%	4,141	6%
\$ 86,817	\$ (149,000)	\$ (505,717)	\$ 235,817	158%	\$ 592,534	117%	TDA Operating Fund	\$ 1,977,499	\$ 354,499	22%	\$ 900,289	84%	\$ (1,890,682)	\$ (118,682)	-7%	\$ (307,755)	-19%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Months (Nov-Jan) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (55,613)	\$ (59,871)	\$ (66,110)	\$ 4,258	7%	\$ 10,497	16%	Private Amenities	\$ 284,432	\$ 17,132	6%	\$ 34,299	14%	\$ (340,045)	\$ (12,874)	-4%	\$ (23,802)	-8%
(12,181)	(16,656)	(24,521)	4,475	27%	12,340	50%	Trout Creek Rec Ctr	248,189	18,489	8%	33,436	16%	(260,370)	(14,014)	-6%	(21,096)	-9%
397	(150)	(1,937)	547	365%	2,334	121%	Aquatics	36,000	-	0%	2,000	6%	(35,603)	547	2%	334	1%
(16,853)	(18,189)	(20,961)	1,336	7%	4,107	20%	Beach Club Marina	-	-	0%	(8)	-100%	(16,853)	1,336	7%	4,115	20%
(5,977)	(5,435)	(5,125)	(542)	-10%	(852)	-17%	Tennis Center	-	-	0%	(258)	-100%	(5,977)	(542)	-10%	(594)	-11%
(15)	(210)	(524)	195	93%	509	97%	Day Camps	-	-	0%	-	0%	(15)	195	93%	509	97%
(20,984)	(19,231)	(13,043)	(1,753)	-9%	(7,941)	-61%	Recreation Programs	243	(1,357)	-85%	(870)	-78%	(21,227)	(396)	-2%	(7,071)	-50%
972,909	242,623	(422,570)	730,286	301%	1,395,479	330%	Public Amenities	3,865,375	917,575	31%	1,826,727	90%	(2,892,467)	(187,290)	-7%	(431,248)	-18%
937,820	374,643	(70,207)	563,177	150%	1,008,027	1436%	Downhill Ski	2,250,321	594,221	36%	1,157,668	106%	(1,312,500)	(31,043)	-2%	(149,641)	-13%
226,209	90,542	12,638	135,667	150%	213,572	1690%	Cross Country Ski	644,649	191,449	42%	375,490	140%	(418,440)	(55,782)	-15%	(161,918)	-63%
60,173	69,407	(7,063)	(9,234)	-13%	67,236	952%	Snowplay	127,337	(20,663)	-14%	85,286	203%	(67,164)	11,429	15%	(18,050)	-37%
(88,193)	(108,579)	(116,068)	20,386	19%	27,876	24%	Golf	3,681	2,181	145%	579	19%	(91,874)	18,205	17%	27,297	23%
(6,756)	(7,421)	(2,634)	665	9%	(4,122)	-157%	Campground	-	-	0%	(5,510)	-100%	(6,756)	665	9%	1,388	17%
(16,631)	(16,060)	(18,871)	(571)	-4%	2,241	12%	Equestrian	-	-	0%	510	100%	(16,631)	(571)	-4%	1,731	9%
(190)	-	(376)	(190)	#####	186	50%	Bikeworks	-	-	0%	(2,119)	-100%	(190)	(190)	#####	2,305	92%
(2,118)	(20,887)	(15,714)	18,769	90%	13,597	87%	Trails	-	-	0%	(752)	-100%	(2,118)	18,769	90%	14,349	87%
(86,796)	(80,683)	(138,995)	(6,113)	-8%	52,200	38%	The Lodge	564,297	65,897	13%	125,273	29%	(651,093)	(72,010)	-12%	(73,073)	-13%
(4,587)	(4,407)	(3,537)	(180)	-4%	(1,050)	-30%	Summer Food and Bev	500	500	0%	(374)	-43%	(5,087)	(680)	-15%	(676)	-15%
(32,844)	(13,234)	(28,283)	(19,610)	-148%	(4,561)	-16%	Pizza on the Hill	112,687	(2,213)	-2%	12,820	13%	(145,531)	(17,397)	-14%	(17,381)	-14%
(13,180)	(40,698)	(33,458)	27,518	68%	20,278	61%	Alder Creek Café	161,903	86,203	114%	77,856	93%	(175,083)	(58,685)	-50%	(57,578)	-49%
917,296	182,752	(488,680)	734,544	402%	1,405,976	288%	Amenities Total	4,149,807	934,707	29%	1,861,026	81%	(3,232,511)	(200,163)	-7%	(455,050)	-16%
(1,428,542)	(1,553,752)	(1,269,840)	125,210	8%	(158,702)	-12%	HOA & Amenities Support Services	166,708	47,808	40%	42,058	34%	(1,595,250)	77,402	5%	(200,760)	-14%
(98,157)	(220,652)	(124,948)	122,495	56%	26,792	21%	General	-	-	0%	-	0%	(98,157)	122,495	56%	26,792	21%
(274,832)	(154,712)	(128,700)	(120,120)	-78%	(146,132)	-114%	Administration	31,573	(327)	-1%	(14,329)	-31%	(306,405)	(119,793)	-64%	(131,803)	-75%
(132,557)	(141,764)	(134,707)	9,207	6%	2,150	2%	Communications	38,966	(6,534)	-14%	(663)	-2%	(171,523)	15,741	8%	2,813	2%
(156,237)	(165,826)	(160,834)	9,589	6%	4,598	3%	Information Tech	-	-	0%	-	0%	(156,237)	9,589	6%	4,598	3%
(197,338)	(201,912)	(200,126)	4,574	2%	2,789	1%	Accounting	1,475	375	34%	486	49%	(198,813)	4,199	2%	2,303	1%
(105,641)	(113,491)	(109,908)	7,850	7%	4,266	4%	Human Resources	-	-	0%	-	0%	(105,641)	7,850	7%	4,266	4%
(68,503)	(65,009)	(48,811)	(3,494)	-5%	(19,692)	-40%	Architectural Standards	36,741	3,441	10%	2,727	8%	(105,244)	(6,935)	-7%	(22,419)	-27%
(54,004)	(65,865)	(57,932)	11,861	18%	3,928	7%	Member Services	4,958	658	15%	1,179	31%	(58,962)	11,203	16%	2,749	4%
(79,381)	(83,155)	(89,663)	3,774	5%	10,282	11%	Risk & Facility Admin	-	-	0%	-	0%	(79,381)	3,774	5%	10,282	11%
(73,753)	(138,431)	(8,914)	64,678	47%	(64,839)	-727%	Forestry	52,995	50,195	1793%	52,657	#####	(126,747)	14,484	10%	(117,496)	#####
(188,140)	(202,935)	(205,297)	14,796	7%	17,158	8%	Maintenance	-	-	0%	-	0%	(188,140)	14,796	7%	17,158	8%
\$ (511,246)	\$ (1,371,000)	\$ (1,758,520)	\$ 859,754	63%	\$ 1,247,274	71%	TDA Operating Fund	\$ 4,316,515	\$ 982,515	29%	\$ 1,903,084	79%	\$ (4,827,761)	\$ (122,761)	-3%	\$ (655,810)	-16%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics

For the one month ending January 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (98,819)	\$ (101,835)	\$ 3,016	3%	Private Amenities	\$ (15.27)	\$ (15.73)	\$ 0	3%
(33,917)	(37,331)	3,414	9%	Trout Creek Rec Ctg	(5.24)	(5.77)	1	9%
(18,676)	(19,240)	564	3%	Aquatics	(2.89)	(2.97)	0	3%
(17,209)	(17,084)	(125)	-1%	Beach Club Marina	(2.66)	(2.64)	(0)	-1%
(9,595)	(9,310)	(285)	-3%	Tennis Center	(1.48)	(1.44)	(0)	-3%
(6,030)	(5,723)	(307)	-5%	Day Camps	(0.93)	(0.88)	(0)	-5%
(13,392)	(13,147)	(245)	-2%	Recreation Programs	(2.07)	(2.03)	(0)	-2%
472,276	247,817	224,459	91%	Public Amenities	\$ 72.96	\$ 38.28	35	91%
528,160	329,812	198,348	60%	Downhill Ski	81.59	50.95	31	60%
123,356	65,907	57,449	87%	Cross Country Ski	19.06	10.18	9	87%
20,304	33,806	(13,502)	-40%	Snowplay	3.14	5.22	(2)	-40%
(50,156)	(49,138)	(1,018)	-2%	Golf	(7.75)	(7.59)	(0)	-2%
(5,925)	(5,534)	(391)	-7%	Campground	(0.92)	(0.85)	(0)	-7%
(11,831)	(11,185)	(646)	-6%	Equestrian	(1.83)	(1.73)	(0)	-6%
(2,852)	(2,852)	-	0%	Bikeworks	(0.44)	(0.44)	-	0%
(13,607)	(13,243)	(364)	-3%	Trails	(2.10)	(2.05)	(0)	-3%
(75,013)	(62,632)	(12,381)	-20%	The Lodge	(11.59)	(9.68)	(2)	-20%
(5,678)	(5,851)	173	3%	Summer Food and Bev	(0.88)	(0.90)	0	3%
(17,774)	(12,386)	(5,388)	-43%	Pizza on the Hill	(2.75)	(1.91)	(1)	-43%
(16,709)	(18,887)	2,178	12%	Alder Creek Café	(2.58)	(2.92)	0	12%
373,457	145,982	227,475	156%	Amenities Total	\$ 57.69	\$ 22.55	35	156%
(269,640)	(277,982)	8,342	3%	HOA & Amenities Support Services	\$ (41.66)	\$ (42.94)	1	3%
(174,989)	(185,220)	10,231	6%	General	(27.03)	(28.61)	2	6%
4,798	-	4,798	#####	Administration	0.74	-	1	0%
1,521	-	1,521	#####	Communications	0.24	-	0	0%
2,748	-	2,748	#####	Information Tech	0.42	-	0	0%
(9,412)	-	(9,412)	#####	Accounting	(1.45)	-	(1)	0%
29	-	29	#####	Human Resources	0.00	-	0	0%
(41,047)	(37,478)	(3,569)	-10%	Architectural Standards	(6.34)	(5.79)	(1)	-10%
2,657	-	2,657	#####	Member Services	0.41	-	0	0%
(5,727)	-	(5,727)	#####	Risk & Facility Admin	(0.88)	-	(1)	0%
(52,774)	(55,284)	2,510	5%	Forestry	(8.15)	(8.54)	0	5%
2,555	-	2,555	#####	Maintenance	0.39	-	0	0%
\$ 103,817	\$ (132,000)	\$ 235,817	179%	Net Operating Result	\$ 16.04	\$ (20.39)	\$ 36.43	179%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **January 2019**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,704	1,618	1,765	(87)	-5%	60	3%	Private Amenities	1,704	1,618	1,765	(87)	-5%	60	3%
1,687	1,606	1,743	(82)	-5%	55	3%	Trout Creek Rec Ctr	1,687	1,606	1,743	(82)	-5%	55	3%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
17	12	22	(5)	-42%	5	24%	Recreation Programs	17	12	22	(5)	-42%	5	24%
29,785	26,548	23,774	(3,237)	-12%	(6,011)	-25%	Public Amenities	29,785	26,548	23,774	(3,237)	-12%	(6,011)	-25%
17,470	15,168	14,827	(2,302)	-15%	(2,644)	-18%	Downhill Ski Area	17,470	15,168	14,827	(2,302)	-15%	(2,644)	-18%
4,893	4,251	2,351	(642)	-15%	(2,542)	-108%	Cross Country Ski Area	4,893	4,251	2,351	(642)	-15%	(2,542)	-108%
1,102	880	621	(222)	-25%	(481)	-77%	Snowplay - Total Tubers	1,102	880	621	(222)	-25%	(481)	-77%
-	36	-	36	100%	-	0%	Golf Operations	-	36	-	36	100%	-	0%
171	152	160	(19)	-12%	(11)	-7%	Golf Maintenance	171	152	160	(19)	-12%	(11)	-7%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
14	10	-	(4)	-40%	(14)	0%	Equestrian	14	10	-	(4)	-40%	(14)	0%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	4	-	0%	4	100%	Trails	-	-	4	-	0%	4	100%
3,559	3,800	3,791	241	6%	232	6%	The Lodge	3,559	3,800	3,791	241	6%	232	6%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
1,015	775	876	(240)	-31%	(140)	-16%	Pizza on the Hill	1,015	775	876	(240)	-31%	(140)	-16%
1,561	1,477	1,144	(84)	-6%	(417)	-36%	Alder Creek Café	1,561	1,477	1,144	(84)	-6%	(417)	-36%
31,490	28,165	25,539	(3,324)	-12%	(5,951)	-23%	Amenities Total	31,490	28,165	25,539	(3,324)	-12%	(5,951)	-23%
6,165	6,984	6,647	819	12%	482	7%	HOA & Amenities Support Services	6,165	6,984	6,647	819	12%	482	7%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
454	427	375	(27)	-6%	(79)	-21%	Administration	454	427	375	(27)	-6%	(79)	-21%
261	345	286	84	24%	25	9%	Communications	261	345	286	84	24%	25	9%
430	634	603	204	32%	173	29%	Information Tech	430	634	603	204	32%	173	29%
1,082	1,129	1,084	46	4%	2	0%	Accounting	1,082	1,129	1,084	46	4%	2	0%
186	204	198	18	9%	12	6%	Human Resources	186	204	198	18	9%	12	6%
902	820	717	(82)	-10%	(185)	-26%	Architectural Standards	902	820	717	(82)	-10%	(185)	-26%
371	531	612	160	30%	241	39%	Member Services	371	531	612	160	30%	241	39%
182	176	366	(6)	-3%	184	50%	Risk & Facility Admin	182	176	366	(6)	-3%	184	50%
339	808	452	469	58%	113	25%	Forestry	339	808	452	469	58%	113	25%
1,958	1,910	1,954	(48)	-3%	(4)	0%	Maintenance	1,958	1,910	1,954	(48)	-3%	(4)	0%
37,655	35,149	32,186	(2,506)	-7%	(5,469)	-17%	Total Payroll Hours	37,655	35,149	32,186	(2,506)	-7%	(5,469)	-17%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **January 2019**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Variance	
																								Actual	Prior Yr	Amount	Pctg	
10	-	-	-	-	-	-	-	-	-	-	-	10	9	8	8	17	44	82	54	20	13	12	12	10	10	0.3	3%	
10	-	-	-	-	-	-	-	-	-	-	-	10	9	7	8	8	7	9	9	8	9	11	11	10	10	0.3	3%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	4	9	6	1	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	11	23	16	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-	0	0	0	0	1	2	8	3	1	2	2	1	0	0	0.0	24%	
172	-	-	-	-	-	-	-	-	-	-	-	137	136	133	67	53	99	130	120	83	58	47	160	172	137	(34.7)	-25%	
101	-	-	-	-	-	-	-	-	-	-	-	86	89	72	28	3	3	3	3	3	4	8	90	101	86	(15.3)	-18%	
28	-	-	-	-	-	-	-	-	-	-	-	14	9	21	4	0	1	0	1	0	2	8	27	28	14	(14.7)	-108%	
6	-	-	-	-	-	-	-	-	-	-	-	4	5	4	1	-	-	-	-	-	-	0	6	6	4	(2.8)	-77%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	11	15	14	11	4	-	-	-	-	-	0%	
1	-	-	-	-	-	-	-	-	-	-	-	1	1	3	8	20	22	20	22	17	15	4	1	1	1	(0.1)	-7%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	1	6	11	8	4	1	0	0	0	-	(0.1)	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	2	6	5	5	4	3	0	-	-	0	0.0	100%	
21	-	-	-	-	-	-	-	-	-	-	-	22	20	22	18	16	29	33	31	26	19	19	22	21	22	1.3	6%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	0%	
6	-	-	-	-	-	-	-	-	-	-	-	5	6	5	4	4	8	17	14	5	6	4	7	6	5	(0.8)	-16%	
9	-	-	-	-	-	-	-	-	-	-	-	7	6	7	4	2	5	7	5	5	3	4	9	9	7	(2.4)	-36%	
182	-	-	-	-	-	-	-	-	-	-	-	147	144	141	75	70	144	212	174	103	72	59	172	182	147	(34.3)	-23%	
36	-	-	-	-	-	-	-	-	-	-	-	38	31	34	33	47	49	51	51	45	53	49	37	36	38	2.8	7%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	-	-	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	3	3	3	3	2	(0.5)	-21%	
2	-	-	-	-	-	-	-	-	-	-	-	2	2	2	1	2	2	2	2	1	2	1	1	2	2	0.1	9%	
2	-	-	-	-	-	-	-	-	-	-	-	3	3	3	3	4	3	3	4	3	2	3	4	2	3	1.0	29%	
6	-	-	-	-	-	-	-	-	-	-	-	6	5	5	5	6	6	6	6	5	6	6	6	6	6	0.0	0%	
1	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0.1	6%	
5	-	-	-	-	-	-	-	-	-	-	-	4	3	4	4	4	4	5	6	5	5	4	5	5	4	(1.1)	-26%	
2	-	-	-	-	-	-	-	-	-	-	-	4	3	3	3	3	2	2	3	3	3	3	2	2	4	1.4	39%	
1	-	-	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	1	2	1.1	50%	
2	-	-	-	-	-	-	-	-	-	-	-	3	1	0	1	12	17	17	16	15	19	14	3	2	3	0.7	25%	
11	-	-	-	-	-	-	-	-	-	-	-	11	10	11	10	10	10	11	10	9	10	11	11	11	11	(0.0)	0%	
217	-	-	-	-	-	-	-	-	-	-	-	186	176	176	109	117	193	263	224	148	125	108	209	217	186	(31.6)	-17%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period January 2019

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
9.8	10.7	10.2	0.8	8%	0.3	3%	Private Amenities	10	11	10	1	8%	0	3%
9.7	9.6	10.1	(0)	-2%	0	3%	Trout Creek Rec Ctr	10	10	10	(0)	-2%	0	3%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.1	1.1	0.1	1	91%	0	24%	Recreation Programs	0	1	0	1	91%	0	24%
171.8	144.4	137.2	(27.4)	-19%	(34.7)	-25%	Public Amenities	172	144	137	(27)	-19%	(35)	-25%
100.8	78.7	85.5	(22)	-28%	(15)	-18%	Downhill Ski Area	101	79	86	(22)	-28%	(15)	-18%
28.2	24.7	13.6	(4)	-14%	(15)	-108%	Cross Country Ski Area	28	25	14	(4)	-14%	(15)	-108%
6.4	5.6	3.6	(1)	-13%	(3)	-77%	Snowplay - Total Tubers	6	6	4	(1)	-13%	(3)	-77%
-	0.7	-	1	100%	-	0%	Golf Operations	-	1	-	1	100%	-	0%
1.0	0.8	0.9	(0)	-23%	(0)	-7%	Golf Maintenance	1	1	1	(0)	-23%	(0)	-7%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
0.1	-	-	(0)	0%	(0)	0%	Equestrian	0	-	-	(0)	0%	(0)	0%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	0.0	-	0%	0	100%	Trails	-	-	0	-	0%	0	100%
20.5	21.3	21.9	1	4%	1	6%	The Lodge	21	21	22	1	4%	1	6%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
5.9	4.0	5.1	(2)	-45%	(1)	-16%	Pizza on the Hill	6	4	5	(2)	-45%	(1)	-16%
9.0	8.5	6.6	(0)	-6%	(2)	-36%	Alder Creek Café	9	9	7	(0)	-6%	(2)	-36%
181.7	155.1	147.3	(26.6)	-17%	(34.3)	-23%	Amenities Total	182	155	147	(27)	-17%	(34)	-23%
35.6	38.5	38.3	3	8%	2.8	7%	HOA & Amenities Support Services	36	39	38	3	8%	3	7%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
2.6	2.4	2.2	(0)	-11%	(0)	-21%	Administration	3	2	2	(0)	-11%	(0)	-21%
1.5	3.2	1.7	2	53%	0	9%	Communications	2	3	2	2	53%	0	9%
2.5	3.5	3.5	1	29%	1	29%	Information Tech	2	4	3	1	29%	1	29%
6.2	6.5	6.3	0	4%	0	0%	Accounting	6	7	6	0	4%	0	0%
1.1	1.0	1.1	(0)	-6%	0	6%	Human Resources	1	1	1	(0)	-6%	0	6%
5.2	4.7	4.1	(1)	-11%	(1)	-26%	Architectural Standards	5	5	4	(1)	-11%	(1)	-26%
2.1	4.1	3.5	2	48%	1	39%	Member Services	2	4	4	2	48%	1	39%
1.0	2.1	2.1	1	51%	1	50%	Risk & Facility Admin	1	2	2	1	51%	1	50%
2.0	1.1	2.6	(1)	-84%	1	25%	Forestry	2	1	3	(1)	-84%	1	25%
11.3	9.9	11.3	(1)	-14%	(0)	0%	Maintenance	11	10	11	(1)	-14%	(0)	0%
217.2	193.6	185.7	(23.7)	-12%	(31.6)	-17%	Total nonExempt FTEs	217	194	186	(23.7)	-12.2%	(31.6)	-17.0%

**Tahoe Donner Association
Overtime Payroll Hours Report
for the month of January 2019**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
49	88	41	39	44%	(8)	-20%	Private Amenities	49	41	(8)	-20%
49	77	41	28	37%	(8)	-20%	Trout Creek Rec Ctr	49	41	(8)	-20%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	10	-	10	100%	-	0%	Recreation Programs	-	-	-	0%
1,936	1,821	953	(115)	-6%	(983)	-103%	Public Amenities	1,936	953	(983)	-103%
1,312	1,226	551	(86)	-7%	(762)	-138%	Downhill Ski Area	1,312	551	(762)	-138%
269	248	162	(21)	-9%	(107)	-66%	Cross Country Ski Area	269	162	(107)	-66%
75	90	20	15	17%	(55)	-274%	Snowplay - Total Tubers	75	20	(55)	-274%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
2	0	0	(2)	-813%	(2)	-1135%	Golf Maintenance	2	0	(2)	-1135%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
-	-	1	-	0%	1	100%	Equestrian	-	1	1	100%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
131	158	58	27	17%	(73)	-125%	The Lodge	131	58	(73)	-125%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
29	45	155	16	36%	126	81%	Pizza on the Hill	29	155	126	81%
118	54	7	(64)	-120%	(112)	-1721%	Alder Creek Café	118	7	(112)	-1721%
1,985	1,908	993	(76)	-4%	(991)	-100%	Amenities Total	1,985	993	(991)	-100%
349	356	164	7	2%	(185)	-113%	HOA & Amenities Support Services	349	164	(185)	-113%
-	-	-	-	0%	-	0%	General	-	-	-	0%
89	96	55	6	7%	(35)	-63%	Administration	89	55	(35)	-63%
2	9	5	7	81%	4	67%	Communications	2	5	4	67%
1	11	1	10	94%	0	32%	Information Tech	1	1	0	32%
23	17	13	(7)	-40%	(10)	-77%	Accounting	23	13	(10)	-77%
3	38	24	35	93%	21	89%	Human Resources	3	24	21	89%
64	47	23	(17)	-35%	(41)	-180%	Architectural Standards	64	23	(41)	-180%
5	7	2	3	37%	(2)	-110%	Member Services	5	2	(2)	-110%
9	7	5	(2)	-33%	(4)	-85%	Risk & Facility Admin	9	5	(4)	-85%
15	27	12	13	46%	(2)	-20%	Forestry	15	12	(2)	-20%
139	97	23	(42)	-43%	(115)	-498%	Maintenance	139	23	(115)	-498%
2,333	2,264	1,157	(69)	-3%	(1,176)	-102%	Total Payroll Hours	2,333	1,157	(1,176)	-102%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

January 2019

audit in progress
Audited

	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 337,878	\$ 337,615	\$ 337,615	\$ 318,452	263	0%	263	0%	19,427	6%
Cash & Investments, non-Restricted	26,730,119	23,669,418	23,669,418	24,087,023	3,060,701	13%	3,060,701	13%	2,643,096	11%
Cash and Investments total	27,067,997	24,007,033	24,007,033	24,405,475	3,060,964	13%	3,060,964	13%	2,662,523	11%
Member's Dues & Receivables, Net	6,274,573	241,528	241,528	5,765,499	6,033,044	2498%	6,033,044	2498%	509,074	9%
Other Receivables	263,919	259,249	259,249	280,914	4,670	2%	4,670	2%	(16,995)	-6%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	312,428	314,923	314,923	323,661	(2,495)	-1%	(2,495)	-1%	(11,233)	-3%
Prepaid Expenses & Other Assets	751,673	748,910	748,910	644,325	2,764	0%	2,764	0%	107,348	17%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(38,539,352)	(38,264,352)	(38,264,352)	(35,934,008)	(275,000)	-1%	(275,000)	-1%	(2,605,344)	-7%
NBV of Property & Equipment	41,261,706	41,536,706	41,536,706	40,409,041	(275,000)	-1%	(275,000)	-1%	852,665	2%
Construction In Progress	88,610	18,147	18,147	120,927	70,462	388%	70,462	388%	(32,317)	-27%
Net Property and Equipment	41,350,316	41,554,854	41,554,854	40,529,968	(204,538)	0%	(204,538)	0%	820,348	2%
Total Assets	\$ 76,020,906	\$ 67,126,497	\$ 67,126,497	\$ 71,949,841	8,894,410	13%	8,894,410	13%	4,071,065	6%
Liabilities										
Accounts Payable	\$ 404,841	\$ 487,502	\$ 487,502	\$ 614,272	(82,662)	-17%	(82,662)	-17%	(209,431)	-34%
Accrued Liabilities	1,473,456	1,488,616	1,488,616	1,156,273	(15,160)	-1%	(15,160)	-1%	317,184	27%
Deferred Revenue, Annual Assessment	5,554,120	3,653,015	3,653,015	5,956,524	1,901,105	52%	1,901,105	52%	(402,404)	-7%
Deferred Revenue, Recreation Fee	674,360	529,630	529,630	637,730	144,730	27%	144,730	27%	36,630	6%
Deferred Revenue, All Other	595,838	619,597	619,597	455,626	(23,759)	-4%	(23,759)	-4%	140,212	31%
Deposits	555,022	532,931	532,931	484,991	22,091	4%	22,091	4%	70,031	14%
Total Liabilities	9,257,637	7,311,291	7,311,291	9,305,416	1,946,346	27%	1,946,346	27%	(47,779)	-1%
Members' Equity	66,763,269	59,815,205	59,815,205	62,644,425	6,948,064	12%	6,948,064	12%	4,118,844	7%
Total Liabilities and Members' Equity	\$ 76,020,906	\$ 67,126,497	\$ 67,126,497	\$ 71,949,841	8,894,410	13%	8,894,410	13%	4,071,065	6%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,314	\$ 9,241	\$ 9,241	\$ 9,678	1,073	12%	1,073	12%	636	7%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

January 2019

TB REF	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 337,878	\$ 337,615	\$ 337,615	\$ 318,452	263	0%	263	0%	19,427	6%
	Cash & Investments, non-Restricted	1	8,054,225	5,619,298	5,619,298	6,361,583	2,434,927	43%	2,434,927	43%	1,692,642	27%
	Cash and Investments total		8,392,104	5,956,913	5,956,913	6,680,035	2,435,190	41%	2,435,190	41%	1,712,069	26%
	Member's Dues & Receivables, Net	3	6,273,858	240,813	240,813	5,764,784	6,033,044	2505%	6,033,044	2505%	509,074	9%
	Other Receivables	4	165,858	165,962	165,962	107,416	(104)	0%	(104)	0%	58,442	54%
	Due From (To) Other Funds	5	(3,986,829)	130,684	130,684	(2,310,897)	(4,117,513)	-3151%	(4,117,513)	-3151%	(1,675,932)	-73%
	Inventory	6	312,428	314,923	314,923	323,661	(2,495)	-1%	(2,495)	-1%	(11,233)	-3%
	Prepaid Expenses & Other Assets	7	749,292	748,910	748,910	641,962	383	0%	383	0%	107,330	17%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 11,906,710	\$ 7,558,205	\$ 7,558,205	\$ 11,206,960	4,348,505	58%	4,348,505	58%	699,750	6%
Liabilities												
	Accounts Payable	11	\$ 391,553	\$ 315,280	\$ 315,280	\$ 598,886	76,272	24%	76,272	24%	(207,334)	-35%
	Accrued Liabilities	12	1,458,107	1,475,017	1,475,017	1,151,360	(16,910)	-1%	(16,910)	-1%	306,748	27%
	Deferred Revenue, Annual Assessment	13	5,554,120	1,643,857	1,643,857	5,956,524	3,910,263	238%	3,910,263	238%	(402,404)	-7%
	Deferred Revenue, Recreation Fee	14	674,360	529,630	529,630	637,730	144,730	27%	144,730	27%	36,630	6%
	Deferred Revenue, All Other	15	595,838	619,597	619,597	455,626	(23,759)	-4%	(23,759)	-4%	140,212	31%
	Deposits	16	555,022	532,931	532,931	484,991	22,091	4%	22,091	4%	70,031	14%
	Total Liabilities		9,229,000	5,116,312	5,116,312	9,285,118	4,112,688	80%	4,112,688	80%	(56,118)	-1%
	Members' Equity	17	2,677,710	2,441,893	2,441,893	1,921,842	235,817	10%	235,817	10%	755,868	39%
	Total Liabilities and Members' Equity		\$ 11,906,710	\$ 7,558,205	\$ 7,558,205	\$ 11,206,960	4,348,505	58%	4,348,505	58%	699,750	6%
	Balance Check		-	-	-	-						
	Members' Equity policy target(t) balance		1,421,500	1,100,000	1,100,000	1,100,000	321,500	29%	321,500	29%	321,500	29%
	Members' Equity variance to target		1,256,210	1,341,893	1,341,893	821,842	(85,683)	-6%	(85,683)	-6%	434,368	53%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	235,817	F06.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	235,817	(A)

Financial Position (Balance Sheet)

OPERATING FUND

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Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
January 2019

	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	12,504,155	11,879,903	11,879,903	13,203,659	624,251	5%	624,251	5%	(699,504)	-5%	
Cash and Investments total	12,504,155	11,879,903	11,879,903	13,203,659	624,251	5%	624,251	5%	(699,504)	-5%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	64,618	68,988	68,988	169,420	(4,370)	-6%	(4,370)	-6%	(104,802)	-62%	
Due From (To) Other Funds	2,435,894	(23,640)	(23,640)	806,251	2,459,534	10404%	2,459,534	10404%	1,629,643	202%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	2,381	(0)	(0)	2,363	2,381	#####	2,381	#####	18	1%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 15,007,048	\$ 11,925,251	\$ 11,925,251	\$ 14,181,693	3,081,797	26%	3,081,797	26%	825,355	6%	
Liabilities											
Accounts Payable	\$ 13,288	\$ 162,533	\$ 162,533	\$ 11,578	(149,245)	-92%	(149,245)	-92%	1,710	15%	
Accrued Liabilities	11,621	10,454	10,454	3,922	1,167	11%	1,167	11%	7,699	196%	
Deferred Revenue, Annual Assessment	-	1,351,616	1,351,616	-	(1,351,616)	-100%	(1,351,616)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	24,909	1,524,603	1,524,603	15,500	(1,499,694)	-98%	(1,499,694)	-98%	9,409	61%	
Members' Equity	14,982,139	10,400,648	10,400,648	14,166,193	4,581,490	44%	4,581,490	44%	815,946	6%	
Total Liabilities and Members' Equity	\$ 15,007,048	\$ 11,925,251	\$ 11,925,251	\$ 14,181,693	3,081,797	26%	3,081,797	26%	825,355	6%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	4,581,490	F14
Members' Equity Transfers In (Out)	500,000	Board approved 10/28/2018 from OPF
Net Change in Members Equity	5,081,490	(A)

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

January 2019

	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	5,993,248	5,991,735	5,991,735	4,352,520	1,514	0%	1,514	0%	1,640,729	38%	1,640,729
Cash and Investments total	5,993,248	5,991,735	5,991,735	4,352,520	1,514	0%	1,514	0%	1,640,729	38%	1,640,729
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	-
Other Receivables	32,442	23,535	23,535	3,925	8,908	38%	8,908	38%	28,517	727%	28,517
Due From (To) Other Funds	1,430,042	(77,349)	(77,349)	1,379,496	1,507,391	1949%	1,507,391	1949%	50,546	4%	50,546
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Total Assets	\$ 7,456,448	\$ 5,938,635	\$ 5,938,635	\$ 5,736,656	1,517,812	26%	1,517,812	26%	1,719,792	30%	1,719,792
Liabilities											
Accounts Payable	\$ -	\$ 9,689	\$ 9,689	\$ 3,808	(9,689)	-100%	(9,689)	-100%	(3,808)	-100%	(3,808)
Accrued Liabilities	3,728	3,145	3,145	991	583	19%	583	19%	2,737	276%	2,737
Deferred Revenue, Annual Assessment	-	621,013	621,013	-	(621,013)	-100%	(621,013)	-100%	-	0%	-
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-
Total Liabilities	3,728	633,847	633,847	4,799	(630,119)	-99%	(630,119)	-99%	(1,071)	-22%	(1,071)
Members' Equity	7,452,720	5,304,789	5,304,789	5,731,857	2,147,931	40%	2,147,931	40%	1,720,863	30%	1,720,863
Total Liabilities and Members' Equity	\$ 7,456,448	\$ 5,938,635	\$ 5,938,635	\$ 5,736,656	1,517,812	26%	1,517,812	26%	1,719,792	30%	1,719,792
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,147,932	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	2,147,932	(A)

Financial Position (Balance Sheet)

DEVELOPMENT FUND

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
January 2019

	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	178,491	178,482	178,482	169,261	9	0%	9	0%	9,229	5%	9,229	5%
Cash and Investments total	178,491	178,482	178,482	169,261	9	0%	9	0%	9,229	5%	9,229	5%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	1,001	765	765	154	237	31%	237	31%	848	552%	848	552%
Due From (To) Other Funds	120,893	(29,695)	(29,695)	125,151	150,588	507%	150,588	507%	(4,258)	-3%	(4,258)	-3%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 300,385	\$ 149,551	\$ 149,551	\$ 294,566	150,833	101%	150,833	101%	5,819	2%	5,819	2%
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	36,530	36,530	-	(36,530)	-100%	(36,530)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	36,530	36,530	-	(36,530)	-100%	(36,530)	-100%	-	0%	-	0%
Members' Equity	300,385	113,021	113,021	294,566	187,363	166%	187,363	166%	5,819	2%	5,819	2%
Total Liabilities and Members' Equity	\$ 300,385	\$ 149,551	\$ 149,551	\$ 294,566	150,833	101%	150,833	101%	5,819	2%	5,819	2%
Balance Check	-	-	-	-								

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

January 2019

	Current Month as of Jan 31, 2019	Last Month as of Dec 31, 2018	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2018	12Mths Ago as of Jan 31, 2018	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(38,539,352)	(38,264,352)	(38,264,352)	(35,934,008)	(275,000)	-1%	(275,000)	-1%	(2,605,344)	-7%
NBV of Property & Equipment	41,261,706	41,536,706	41,536,706	40,409,041	(275,000)	-1%	(275,000)	-1%	852,665	2%
Construction In Progress	88,610	18,147	18,147	120,927	70,462	388%	70,462	388%	(32,317)	-27%
Net Property and Equipment	41,350,316	41,554,854	41,554,854	40,529,968	(204,538)	0%	(204,538)	0%	820,348	2%
Total Assets	\$ 41,350,316	\$ 41,554,854	\$ 41,554,854	\$ 40,529,968	(204,538)	0%	(204,538)	0%	820,348	2%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	41,350,316	41,554,854	41,554,854	40,529,968	(204,538)	0%	(204,538)	0%	820,348	2%
Total Liabilities and Members' Equity	\$ 41,350,316	\$ 41,554,854	\$ 41,554,854	\$ 40,529,968	(204,538)	0%	(204,538)	0%	820,348	2%
Balance Check	-	-	-	-	-		-		-	
Depreciation Expense YTD	275,000	3,284,225	3,284,225	270,100	(3,009,225)	-92%	(3,009,225)	-92%	4,900	2%
Retirement/disposal of Fixed Assets AD removal YTD	-	-	-	-	-		-		-	
Net Change in Accum Deprec YTD	275,000	-	-	-	-		-		-	

Financial Position (Balance Sheet)

PROPERTY FUND

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Tahoe Donner Association
Cash and Investments Summary Report
as of 1/31/2019

	<i>current month</i> 1/31/2019	<i>last month</i> 12/31/2018	<i>last year - audited</i> 12/31/2018
Consolidated TDA Total	27,067,997	24,007,033	24,007,033
Cash/Money Market	2,473,397	2,032,633	2,032,633
Certificates of Deposit	2,590,160	2,340,160	2,340,160
US Treasuries/GovOblig	16,051,574	13,681,624	13,681,624
Bonds, Corporate/Municipals	5,871,566	5,871,566	5,871,566
Other/Trusts	81,301	81,051	81,051
Operating Fund	8,392,104	5,956,913	5,956,913
Cash/Money Market	2,419,189	1,761,046	1,761,046
Certificates of Deposit	340,160	340,160	340,160
US Treasuries/GovOblig	5,551,455	3,774,657	3,774,657
Trusts	81,301	81,051	81,051
Replacement Reserve Fund	12,504,155	11,879,903	11,879,903
Cash/Money Market	(87,442)	131,459	131,459
Certificates of Deposit	2,000,000	1,750,000	1,750,000
US Treasuries/GovOblig	7,224,511	6,631,359	6,631,359
Bonds, Corporate/Municipals	3,367,085	3,367,085	3,367,085
Development Fund	5,993,248	5,991,735	5,991,735
Cash/Money Market	112,572	111,058	111,058
Certificates of Deposit	250,000	250,000	250,000
US Treasuries/GovOblig	3,126,196	3,126,196	3,126,196
Bonds, Corporate/Municipals	2,504,481	2,504,481	2,504,481
New Machinery & Equipment Fund	178,491	178,482	178,482
Cash/Money Market	29,079	29,070	29,070
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	149,412	149,412	149,412

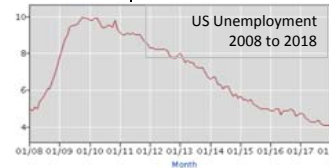
<i>as of 01/31/2019 Balance Mix</i>	
337,878	Restricted OF (ASO/457)
337,878	Restricted, all funds
26,730,119	Unrestricted, all funds
27,067,997	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities
Jan19, had investment purchase in transit at month end

Stifel (all accounts)

Stifel (all accounts)



CASH FLOW RECON

\$ Thousands		
	Month	YTD
OPF NOR Gain (Loss)	104	104
CurrAssets Decr (incr)	1	1
CurrLiab Incr (decr)	5	5
CapFds Expenditures	(100)	(100)
CapFds IntInc/Taxes	15	15
CapFds Asset Sales	1	1
CapFds AAs Rev	7,023	7,023
OPFds AA Rev	132	132
AR/DefRevAA change	(4,129)	(4,129)
<i>AA 3rows subtotal</i>	<i>3,026</i>	<i>3,026</i>
Other	9	9
Net Change in Cash and Investments	3,061	3,061

	1/31/2019	12/31/2018	12/31/2017	12/31/16	12/31/15	12/31/14
DJIA	25,000	23,327	24,719	19,763	17,425	17,823
Prime Rate	5.50%	5.50%	4.50%	3.75	3.50%	3.25%
CA Avg, Reg Unleaded (S)	\$3.16	\$3.29	\$3.13	\$2.68	\$2.72	\$2.87

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	6,447,589	7,244,673	5,460	7,735	1.0%	1.3%	1.0%	1.3%
RR Fund	12,292,108	12,192,029	15,362	22,263	1.5%	2.2%	1.5%	2.2%
DEV Fund	4,349,460	5,992,492	1,121	10,421	0.3%	2.1%	0.3%	2.1%
NE Fund	169,064	178,486	173	245	1.2%	1.6%	1.2%	1.6%
Combined Totals	23,258,220	25,607,680	22,115	40,665	1.1%	1.9%	1.1%	1.9%

FED Prime Rate (last 15):	
12/20/2018	5.50%
9/27/2018	5.25%
6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

FED BLS - Monthly - CPI-U - January 2019 - 1yr : 1.6%, US City (1.9% last month)
 FED BLS - Monthly - CPI-U - January 2019 - 1yr : 2.7%, West (3.2% last month)
 FED BLS - Bi-Monthly CPI-U - December 2018 - 1yr : 4.5%, SF-Oak-Hay (4.4% Oct)

Unemployment,USA-4.0% / 3.9% / 4.1%
 Unemployment, CA - 4.2% / 4.1% / 4.5%
 USA Jan19/Dec18/Jan18
 CA Dec18/Nov18/Dec17
 Source: Fed, BLS.gov

(S) source = average for month - regular
https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

**Tahoe Donner Association
Inventory Balances Report
January 2019**

	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>
	as of	as of	as of	as of	as of
	Nov 30, 2018	Dec 31, 2018	Jan 31, 2019	Jan 31, 2018	Dec 31, 2018
Total, ALL	337,627	314,822	312,326	323,661	314,822
subtotal Food and Beverage accounts (F&B)	115,515	119,438	121,492	111,536	119,438
subtotal Retail Merchandise accounts	222,112	195,383	190,835	212,125	195,383
subtotal The Lodge F&B accounts	66,609	64,590	66,084	64,132	64,590
Inventory Account					
11412 Inv Retail Trout Creek	14,523	13,154	13,506	10,785	13,154
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	14,264	13,510	14,884	18,965	13,510
11415 Inv Retail Bikeworks	20,982	21,105	21,105	16,689	21,105
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	283	155	219	60	155
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	63,332	60,043	64,552	61,416	60,043
11422 Inv Retail Cross Country	67,937	46,281	34,126	57,777	46,281
11423 Inv Retail Snowplay	26	370	297	142	370
11424 Inv Retail Golf Pro Shop	30,915	30,915	32,294	34,048	30,915
11425 Inv Retail Tennis	6,801	6,801	6,801	9,124	6,801
11426 Inv Retail Marina	514	514	514	420	514
11427 Inv Retail Equestrian	2,379	2,379	2,379	2,636	2,379
11428 Inv Retail Recreation	158	158	158	64	158
11429 Inv Retail Golf Special Order	-	-	-	-	-
11611 Inv DHS Food Meat	1,489	2,340	2,210	3,863	2,340
11612 Inv DHS Food Seafood	262	241	184	218	241
11613 Inv DHS Food Produce	60	290	422	275	290
11614 Inv DHS Food Dairy	670	983	1,041	684	983
11615 Inv DHS Food NABev	2,573	2,745	3,278	2,488	2,745
11616 Inv DHS Food Other	4,641	8,518	7,284	5,622	8,518
11617 Inv DHS Bev Beer	1,941	1,191	1,665	1,689	1,191
11618 Inv DHS Bev Liquor	8,023	8,346	7,875	9,433	8,346
11619 Inv DHS Bev Wine	1,037	1,910	1,821	1,613	1,910
11621 Inv Trailer Food Meat	162	161	146	96	161
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	(0)	97	104	19	97
11625 Inv Trailer Food NABev	-	76	121	20	76
11626 Inv Trailer Food Other	652	359	350	245	359
11631 Inv ACAC Food Meat	1,498	1,239	1,600	1,421	1,239
11632 Inv ACAC Food Seafood	186	518	557	-	518
11633 Inv ACAC Food Produce	805	1,306	899	589	1,306
11634 Inv ACAC Food Dairy	555	667	650	484	667
11635 Inv ACAC Food NABev	841	672	935	587	672
11636 Inv ACAC Food Other	4,272	4,621	4,487	3,332	4,621
11637 Inv ACAC Bev Beer	1,177	1,232	1,034	815	1,232
11639 Inv ACAC Bev Wine	1,579	1,377	2,748	1,261	1,377

	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>
	as of	as of	as of	as of	as of
	Nov 30, 2018	Dec 31, 2018	Jan 31, 2019	Jan 31, 2018	Dec 31, 2018
Inventory Account					
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	0	0	-	40	0
11643 Inv Marina Food Produce	(0)	(0)	-	-	(0)
11644 Inv Marina Food Dairy	(0)	(0)	-	-	(0)
11645 Inv Marina Food NABev	0	0	-	15	0
11646 Inv Marina Food Other	346	346	346	763	346
11647 Inv Marina Bev Beer	0	0	-	-	0
11648 Inv Marina Bev Liquor	608	524	524	1,008	524
11649 Inv Marina Bev Wine	328	328	328	159	328
11661 Inv Pizza Food Meat	1,482	2,057	1,579	899	2,057
11663 Inv Pizza Food Produce	747	642	548	730	642
11664 Inv Pizza Food Dairy	1,918	1,481	1,193	1,916	1,481
11665 Inv Pizza Food NABev	1,304	1,123	1,290	1,213	1,123
11666 Inv Pizza Food Other	4,572	4,169	5,486	1,822	4,169
11667 Inv Pizza Bev Beer	1,628	1,671	1,662	1,240	1,671
11669 Inv Pizza Bev Wine	2,912	2,984	2,407	1,949	2,984
11671 Inv SMRFaB Food Meat	185	185	185	178	185
11672 Inv SMRFaB Food Seafood	0	0	-	-	0
11673 Inv SMRFaB Food Produce	-	-	-	-	-
11674 Inv SMRFaB Food Dairy	100	100	100	56	100
11675 Inv SMRFaB Food NABev	98	93	93	320	93
11676 Inv SMRFaB Food Other	226	226	226	309	226
11677 Inv SMRFaB Bev Beer	(0)	(0)	-	15	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	(0)	(0)	-	18	(0)
11681 Inv Lodge Food Meat	4,080	5,766	3,127	2,889	5,766
11682 Inv Lodge Food Seafood	1,005	3,004	1,041	778	3,004
11683 Inv Lodge Food Produce	1,397	1,895	1,429	1,478	1,895
11684 Inv Lodge Food Dairy	2,448	1,636	1,623	1,611	1,636
11685 Inv Lodge Food NABev	942	972	710	895	972
11686 Inv Lodge Food Other	6,945	6,124	8,008	6,515	6,124
11687 Inv Lodge Bev Beer	3,396	2,672	2,757	2,656	2,672
11688 Inv Lodge Bev Liquor	19,081	17,282	18,488	19,850	17,282
11689 Inv Lodge Bev Wine	27,315	25,239	28,900	27,460	25,239
11695 Inventory-Tennis Beverage	28	28	28	-	28
11696 Inventory-Tennis Food	-	-	-	-	-
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the One Month Ending January 31, 2019

	1-month YTD	12-months		12-months w/Actual FBCF		
	2019 YTD Actual	2019 Budget	YTD Actual vs Budget	2019 FORECAST	Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649	\$ 500,649	5%
ASSESSMENT CONTRIBUTION	4,661,000	4,661,000	-	4,661,000	-	0%
<i>Operating Fund Balance Transfer - IN</i>	-	-	-	-	-	na
INTEREST INCOME	22,263	172,000	(149,737)	200,000	28,000	16%
SALVAGE RECEIPTS	1,452	30,000	(28,548)	30,000	-	0%
INCOME TAX EXPENSE	(1,167)	(14,000)	12,833	(2,000)	12,000	-86%
BAD DEBT EXPENSE	-	(12,000)	12,000	(12,000)	-	0%
ALLOCATED OVERHEAD	(6,497)	(77,000)	70,503	(77,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(44,176)	(3,721,000)	3,676,824	(3,932,000) F	(211,000)	6%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(51,384)	(1,319,000)	1,267,616	(1,321,649)	(2,649)	0%
Replacement Reserve Fund Balance	\$ 14,982,139	\$ 9,620,000	\$ 5,362,139	\$ 9,947,000 F	\$ 327,000	3%
NEW EQUIPMENT FUND (905)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021	\$ 59,021	109%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	245	3,000	(2,755)	3,000	-	0%
INCOME TAX EXPENSE	-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(6,882)	(187,000)	180,118	(189,495)	(2,495)	1%
NM&E Fund Balance	\$ 300,384	\$ 64,000	\$ 236,384	\$ 120,526	\$ 56,526	88%
DEVELOPMENT FUND (903) -						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788	\$ 354,788	7%
ASSESSMENT CONTRIBUTION - Regular	2,168,000	2,168,000	-	2,168,000	-	0%
<i>Operating Fund Balance Transfer - IN</i>	-	-	-	-	-	na
INTEREST INCOME	10,421	86,000	(75,579)	110,000	24,000	28%
INCOME TAX EXPENSE	(583)	(7,000)	6,417	(9,000)	(2,000)	29%
BAD DEBT EXPENSE	-	(5,000)	5,000	(5,000)	-	0%
ALLOCATED OVERHEAD	(10,503)	(120,000)	109,497	(120,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(19,404)	(1,900,000)	1,880,596	(1,903,065) D	(3,065)	0%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
Development Fund Balance	\$ 7,452,720	\$ 5,172,000	\$ 2,280,720	\$ 5,545,724 F	\$ 373,724	7%
Development Fund Balance Components:						
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C	(70,462)	(5,808,000)	5,737,538	(6,024,560)	(216,560)	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(51,384)	(1,319,000)	1,267,616	(1,321,649)	(2,649)	
YTD CAPITAL FUNDS TOTAL	(121,846)	(7,127,000)	7,005,154	(7,346,208)	(219,208)	

CIP beginning balance (@ 1/1/2019)	\$ 18,147
Net, CIP YTD Activity C	\$ 70,462
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 88,610

F - see Recon, next page,

D - see page 3 for Development Fund Activity Schedule
D Forecast to updated in March for February Reporting

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the One Month Ending January 31, 2019

Replacement Reserve Fund				
Change		Budget	Actual	diff
500,649	2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649
		Budget	Forecast	diff
-	2019 projects, net, capital	-	-	-
(4,245)	2018 projects, net, capital	3,721,000	3,725,244	(4,245)
(5,501)	2018 projects, net, expense	1,319,000	1,324,501	(5,501)
-	2018 projects, net, capital, accelerations	-	-	-
-	2018 projects, net, expense, accelerations	-	-	-
(210,756)	2017 projects, net, capital	-	210,756	(210,756) S
-	2017 projects, net, expense	-	-	-
-	2017 accelerations, capital	-	-	-
-	2017 accelerations, expense	-	-	-
-	2016 projects, net, capital	-	-	-
4,000	projects to carry-over to 2019+, capital	-	(4,000)	4,000
2,852	projects to carry-over to 2019+, expense	-	(2,852)	2,852
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-
28,000	Interest Income Forecast adjustment, 2019	172,000	200,000	28,000
12,000	Income Tax Forecast adjustment, 2019	(14,000)	(2,000)	12,000
-	Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-
-	Transfer in from Operating Fund	-	-	-
S 2018 carryovers, TBD refine for February Reporting, rough estimate currently				
326,999	Total, change schedule above			
		Budget	Forecast	diff
327,000	Variance of Ending Fund Balance 2019	9,620,000	9,947,000	327,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
354,788	2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	50,000	50,000	-
-	Association, Member Surveys	50,000	50,000	-
-	Alder Creek Adventure Center, Master Plan	1,000	1,000	-
-	Cross Country Ski, Snowmaking	100,000	100,000	-
-	Northwoods Clubhouse, Master Plan	10,000	10,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	200,000	200,000	-
-	Downhill Ski - Snowmaking phase 2	600,000	600,000	-
-	Downhill Ski - regrading mile run, soft costs	50,000	50,000	-
-	Beach Club Marina, Master Plan	10,000	10,000	-
-	The Lodge, covered walkway in parking lot	75,000	75,000	-
-	Trails, new trail(s) per trails master plan	100,000	100,000	-
-	Trout Creek Recreation Facility, Master Plan	10,000	10,000	-
-	Trout Creek Recreation Facility, Remodel 2019 DF	275,000	275,000	-
-	Snowplay, snowmaking	100,000	100,000	-
-	Association, Feasability Studies	10,000	10,000	-
-	Direct Payroll Charge	191,000	191,000	-
-	Land Acquisition, Other Projects, Contingency	68,000	68,000	-
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(3,065)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	3,065	(3,065)
-		-	-	-
		Timing between years		
		Board Approved in prior years		
-	Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-
-	Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-
24,000	Interest Income Forecast adjustment, 2019	86,000	110,000	24,000
(2,000)	Income Tax Forecast adjustment, 2019	(7,000)	(9,000)	(2,000)
-	other recon / rounding item			
373,724	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
373,724	Variance of Ending Fund Balance 2019	5,172,000	5,545,724	373,724

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the One Month Ending January 31, 2019
201901

	YYYY	Mo	1-months YTD	12-months	12-months	Forecast vs Budget
			2019 YTD Actual	2019 Budget (B)	2019 FORECAST	
DEVELOPMENT FUND (903) -						
<i>w/Actual FBCF</i>						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 5,304,788	\$ 4,950,000	\$ 5,304,788	\$ 354,788 7%
ASSESSMENT CONTRIBUTION - Regular			2,168,000	2,168,000	2,168,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			10,421	86,000	110,000	24,000 28%
INCOME TAX EXPENSE			(583)	(7,000)	(9,000)	(2,000) 29%
BAD DEBT EXPENSE			-	(5,000)	(5,000)	- 0%
ALLOCATED OVERHEAD			(10,503)	(120,000)	(120,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C	(19,404)	(1,900,000)	(1,903,065)	(3,065) 0%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E	-	-	-	- na
Development Fund Balance			\$ 7,452,720	\$ 5,172,000	\$ 5,545,724 (F)	\$ 373,724 7%

		YEAR 2019 SPEND				
Project YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #	
Total, all below		19,404	1,900,000	1,903,065		
Association, New Accessibility ImprovementSS	2019 C	-	50,000	50,000		
Association, Member Surveys	2019 C	-	50,000	50,000		
Alder Creek Adventure Center, Master Plan	2019 C	-	1,000	1,000		
Cross Country Ski, Snowmaking	2019 C	-	100,000	100,000		
Northwoods Clubhouse, Master Plan	2019 C	-	10,000	10,000		
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2019 C	-	200,000	200,000		
Downhill Ski - Snowmaking phase 2	2019 C	-	600,000	600,000		
Downhill Ski - regrading mile run, soft costs	2019 C	-	50,000	50,000		
Beach Club Marina, Master Plan	2019 C	-	10,000	10,000		
The Lodge, covered walkway in parking lot	2019 C	-	75,000	75,000	< adj if 'Covered'	
Trails, new trail(s) per trails master plan	2019 C	-	100,000	100,000		
Trout Creek Recreation Facility, Master Plan	2019 C	-	10,000	10,000		
Trout Creek Recreation Facility, Remodel 2019 DF portion	2019 C	422	275,000	275,000	831-132-323	
Snowplay, snowmaking	2019 C	-	100,000	100,000		
Association, Feasability Studies	2019 C	-	10,000	10,000		
Direct Payroll Charge	2019 C	15,917	191,000	191,000	931-165-267	
Land Acquisition, Other Projects, Contingency	2019 C	-	68,000	68,000		
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
DHski Eagle Rock Shrouding and Charlift Relocation	2018 C	3,065	-	3,065	831-211-311	

B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

0	NEF Fund TL, Capital		187,000	189,495	189,495	-	6,882	27,064	182,613	-	
1	2019 NMEF-CAP		187,000	187,000	187,000	-	6,250	6,250	180,750	-	Budget 2019 projects
0	2019 NMEF-ADD		-	-	-	-	-	-	-	-	projects added (via contingency) in 2019
0	2018 NMEF-CAP		-	2,495	2,495	-	271	2,766	2,224	-	carry over projects
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-CAP		-	-	-	-	362	18,048	(362)	-	carry over projects

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryovers	Notes
651 025 775	2016 NMEF-CAP	Amenity Security Cameras	MIS	C	12	-	-	-	-	362	18,048	(362)	-	to reclass to proper project# in Feb19
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	2,495	2,495	-	271	2,766	2,224	-	carryover project from py
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	6,250	6,250	23,750	-	
	2019 NMEF-CAP	Cellphone Booster - The Lodge	The Lodge	C	12	30,000	30,000	30,000	-	-	-	30,000	-	
	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	-	-	31,000	-	
	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	75,000	-	-	-	75,000	-	

Replacement Reserve TL	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Capital	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
Expense	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

# of Projects		by Project Yr/Fund Type	(4,513,471)	(4,513,471)	(4,512,146)	(1,325)	(35,735)	(72,779)	(4,476,412)	-				
10	0	2016 RR-CAP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
0	0	2017 RR-CAP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
9	0	2018 RR-CAP	-	210,756	210,756	-	-	13,756	111,116	197,000	-	-	-	carry-over projects
1	0	2018 RR-EXP	-	-	-	-	-	2,526	15,682	(2,526)	-	-	-	carry-over projects
0	0	2018 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
0	0	2018 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
206	102	2019 RR-CAP	3,721,000	3,720,999	3,721,244	(245)	30,421	30,421	3,690,826	4,000	-	-	-	Budget 2018 projects
0	0	2019 RR-EXP	1,319,000	1,322,919	1,321,649	1,270	48,858	85,902	1,272,790	2,852	-	-	-	Budget 2018 projects
0	0	2019 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018
0	0	2019 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018

# of Projects		by Location	(526,528)	(530,447)	(530,747)	300	(43,544)	(43,544)	(487,204)	(6,852)				
15	0	Administration	880,499	880,499	880,499	-	16,506	69,244	863,992	-	-	-	-	-
0	2	Asphalt Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
2	4	Bikeworks	26,187	26,187	26,187	-	-	-	26,187	-	-	-	-	-
4	0	Campground	28,549	28,549	28,549	-	-	-	28,549	-	-	-	-	-
0	13	Chalet Record Storage Building	-	-	-	-	-	-	-	-	-	-	-	-
0	0	Cross Country	113,583	114,165	114,165	-	16,157	33,755	98,007	-	-	-	-	-
0	4	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-
4	0	Equestrian Center	17,660	17,660	17,660	-	-	-	17,659	-	-	-	-	-
0	8	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-
8	2	Forestry	382,264	382,264	382,264	-	-	-	382,264	-	-	-	-	-
2	6	General	1,849	1,849	524	1,325	-	-	524	-	-	-	-	-
6	16	General Maintenance	30,382	30,382	30,382	-	861	861	29,523	-	-	-	-	-
0	0	Golf Course	736,358	736,358	736,358	-	-	-	736,356	-	-	-	-	-
0	10	Golf Complex	-	-	-	-	-	-	-	-	-	-	-	-
10	17	Maintenance	101,435	101,435	101,435	-	-	-	101,434	-	-	-	-	-
17	0	Marina	109,542	109,542	109,542	-	1,299	1,299	108,243	-	-	-	-	-
0	3	MIS	-	-	-	-	-	-	-	-	-	-	-	-
3	6	No. Woods Pool-Bldg.	59,134	59,134	59,134	-	-	-	59,134	-	-	-	-	-
6	0	Northwoods	46,470	46,470	46,470	-	-	-	46,470	-	-	-	-	-
0	9	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-
9	3	Pizza	38,430	39,479	39,479	-	1,129	2,014	38,350	-	-	-	-	-
3	12	Recreation	29,100	29,100	29,100	-	722	722	28,378	-	-	-	-	-
12	8	Ski Area-Mtn Ops	114,667	115,165	115,165	-	498	3,011	114,667	-	-	-	-	-
8	6	Ski Area Rentl-Rtl	84,428	84,428	84,428	-	-	-	84,429	-	-	-	-	-
6	3	Ski Area - Lift Maintenance	92,531	92,531	92,531	-	-	-	92,531	-	-	-	-	-
3	0	Ski Area - Vehicle Maintenance	43,806	43,806	43,806	-	-	-	43,807	-	-	-	-	-
0	3	Ski-Ops	-	-	-	-	-	-	-	-	-	-	-	-
3	7	Snowplay	31,303	31,303	31,303	-	-	-	31,304	-	-	-	-	-
7	19	Tennis Complex	48,882	48,882	48,882	-	-	-	48,883	-	-	-	-	-
19	18	The Lodge	85,425	92,957	92,957	-	7,856	63,293	85,099	-	-	-	-	-
18	52	Trails	348,456	352,551	352,551	-	4,095	22,485	348,457	-	-	-	-	-
52	15	Trout Creek BLDG	869,002	869,002	869,002	-	2,892	2,892	866,109	-	-	-	-	-
15	0	Trout Creek POOLSPA	193,530	193,530	193,530	-	-	-	193,530	-	-	-	-	-
0	0	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	-	-	-	-
0	1	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-
1	0	Various	-	197,000	197,000	-	-	-	197,000	-	-	-	-	-
0	0	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
0	0	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-
0	0	Winter Food-Beverge	-	-	-	-	-	-	-	-	-	-	-	-

2018 & prior Carryovers in 2019 RR Expenditures Total - - 0,000 carry-over variance

Replacement Reserve TL

Capital	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Expense	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
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2019 RR Expenditures Total, per 2019 Budget Report

5,040,000

821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-	
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-	
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-	
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-	
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	498	498	-	498	3,011	-	-	
821 150 364	2018 RR-CAP	Prep snk and refurbish - Ice Machine Ro	Pizza	C	12	-	989	989	-	989	1,873	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	60	60	-	60	60	-	-	
	2018 RR-CAP	Placeholder Estimate	various	C	12	-	197,000	197,000	-	-	-	197,000	-	need to review carryovers with Capital Projects
	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	509,930	509,930	-	-	-	509,930	-	
	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-	
	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-	
	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	-	-	5,027	-	
	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-	
	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7K	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-	
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	457	457	4,629	-	
	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	-	-	21,989	-	
	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	-	-	4,198	-	
	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-	
	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	-	-	28,786	-	
	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-	
	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	-	-	3,054	-	
	2019 RR-CAP	Ski- Boot- Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	-	-	20,243	-	
	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	-	9,224	-	
	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-	
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	15,575	15,575	2,175	-	
	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-	
	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	-	-	5,817	-	
	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-	
	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-	
	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-	
	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	77,137	-	-	-	77,137	-	
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	861	861	1,175	-	
	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-	
	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-	
	2019 RR-CAP	Mower Walk Bhdn Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
	2019 RR-CAP	Mower Walk Bhdn Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
	2019 RR-CAP	Mower Walk Bhdn Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-	
	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-	
	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	-	-	30,605	-	
	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	-	-	21,126	-	
	2019 RR-CAP	Fairways/Rough Remodel - Agency and t	Golf Course	C	12	500,207	500,207	500,207	-	-	-	500,207	-	
	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-	
	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	3,216	-	-	-	3,216	-	
	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	4,337	-	-	-	4,337	-	
	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	11,331	-	-	-	11,331	-	

Replacement Reserve TL

Capital	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Expense	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 025 079	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	2,259	-	-	-	2,259	-	
	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	6,036	-	227	227	5,808	-	
	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	6,470	-	-	-	6,470	-	
	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	3,444	-	-	-	3,444	-	
921 025 086	2019 RR-CAP	Workstations- Communic.	IT	C	12	9,596	9,596	9,596	-	-	-	9,596	-	
	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	25,307	-	78	78	25,229	-	
	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2019 RR-CAP	AV Systems Amenities - Meadow Room	IT	C	12	10,629	10,629	10,629	-	-	-	10,629	-	
921 025 090	2019 RR-CAP	Digital Signage - TV's	IT	C	12	20,424	20,424	20,424	-	-	-	20,424	-	
	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	36,443	-	447	447	35,996	-	
921 025 092	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	2,100	-	-	-	2,100	-	
	2019 RR-CAP	Workstations- Laptop (B)	IT	C	12	3,387	3,387	3,387	-	2,012	2,012	1,375	-	
	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	5,002	-	-	-	5,002	-	
	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	12,510	-	-	-	12,510	-	
	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	4,112	-	-	-	4,112	-	
	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	2,596	-	-	-	2,596	-	
921 025 075	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	3,084	-	-	-	3,084	3,000	
	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	18,523	-	3,615	3,615	14,908	-	
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	24,056	-	1,867	1,867	22,188	700	
	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	6,087	-	-	-	6,087	-	
	2019 RR-CAP	Zendesk - Member Services	IT	C	12	11,743	11,743	11,743	-	-	-	11,743	300	
	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	3,847	-	-	-	3,847	-	
	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	48,084	-	-	-	48,084	-	
	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	7,971	-	-	-	7,971	-	
	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	2,834	-	-	-	2,834	-	
	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	2,039	-	-	-	2,039	-	
	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	11,190	-	-	-	11,190	-	
	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	5,281	-	-	-	5,281	-	
	2019 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,130	1,130	1,130	-	-	-	1,130	-	
	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	2,024	-	-	-	2,024	-	
	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	2,050	-	-	-	2,050	-	
	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	2,300	2,300	-	-	-	2,300	-	
	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	3,527	3,527	-	-	-	3,527	-	
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	12	45,605	45,605	45,605	-	540	540	45,065	-	
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	12	15,202	15,202	15,202	-	759	759	14,443	-	
	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No.Woods Pool-Bldg.	C	12	35,798	35,798	35,798	-	-	-	35,798	-	
	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables &	No.Woods Pool-Bldg.	C	12	17,898	17,898	17,898	-	-	-	17,898	-	
	2019 RR-CAP	Pool Cover - Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	2,046	-	-	-	2,046	-	
	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	14,265	-	-	-	14,265	-	
	2019 RR-CAP	Flooring Kitchen	Pizza	C	12	20,346	20,346	20,346	-	-	-	20,346	-	
	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma	Pizza	C	12	3,087	3,087	3,087	-	-	-	3,087	-	
	2019 RR-CAP	Cold Box Sandwch Prp - Medium	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 150 160	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	1,316	-	-	-	1,316	-	
	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	80	80	1,959	-	or is this China and Glassware? ACC
	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	-	-	7,592	-	
	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	

Replacement Reserve TL

Capital	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Expense	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$ Res in Study	Notes
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,061	-	722	722	5,338	-	
	2019 RR-CAP	EZ Up - Logo'd Event Equipment - incl I	Recreation	C	12	21,003	21,003	21,003	-	-	-	21,003	-	
	2019 RR-CAP	Umbrellas/Stands - Bocce courts	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	16,277	-	
	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	15,271	-	
	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	-	-	10,195	-	
	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	18,221	18,221	18,221	-	-	-	18,221	-	
	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	16,197	-	
	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	12,307	-	
	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	16,096	16,096	16,096	-	-	-	16,096	-	
	2019 RR-CAP	Child Skis & Bindings - A (Starting 2015	Ski Area Rentl-Rtl	C	12	9,786	9,786	9,786	-	-	-	9,786	-	
	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycl	Ski Area Rentl-Rtl	C	12	10,244	10,244	10,244	-	-	-	10,244	-	
	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rentl-Rtl	C	12	4,122	4,122	4,122	-	-	-	4,122	-	
	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle	Ski Area Rentl-Rtl	C	12	12,926	12,926	12,926	-	-	-	12,926	-	
	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 -	Ski Area Rentl-Rtl	C	12	16,584	16,584	16,584	-	-	-	16,584	-	
	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5	Ski Area Rentl-Rtl	C	12	5,220	5,220	5,220	-	-	-	5,220	-	
	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cy	Ski Area Rentl-Rtl	C	12	9,451	9,451	9,451	-	-	-	9,451	-	
	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	10,085	-	
	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	39,915	-	
	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	2,648	-	
	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	3,473	-	
	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	-	-	9,111	-	
	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	3,044	-	
	2019 RR-CAP	Outdoor Patio and Deck Furniture Repai	Tennis Complex	C	12	3,037	3,037	3,037	-	-	-	3,037	-	
	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	18,930	-	
	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	12	3,454	3,454	3,454	-	-	-	3,454	-	
	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	3,242	-	
	2019 RR-CAP	Appliance - Remote Condenser - Refi	The Lodge	C	12	4,792	4,792	4,792	-	-	-	4,792	-	
	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	4,079	-	
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banquet	The Lodge	C	12	5,649	5,649	5,649	-	325	325	5,324	-	
	2019 RR-CAP	Bar - Mahogany	The Lodge	C	12	5,099	5,099	5,099	-	-	-	5,099	-	
	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	11,167	-	
	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	12	4,186	4,186	4,186	-	-	-	4,186	-	
	2019 RR-CAP	Landscaping Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	2,061	-	
	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	2,200	-	
	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	-	-	7,405	-	
	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	-	-	2,528	-	
	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
	2019 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	12	2,547	2,547	2,547	-	-	-	2,547	-	
	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	12	48,530	48,530	48,530	-	-	-	48,530	-	
	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	12	76,465	76,465	76,465	-	-	-	76,465	-	
	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel -	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-	
	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S	Trails	C	12	5,101	5,101	5,101	-	-	-	5,101	-	
	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	2,855	2,855	757,492	-	need to group the projects using this code in Feb'19
	2019 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	-	-	-	-	-	-	-	
	2019 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	-	-	-	-	-	-	-	
	2019 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246	-	-	-	-	-	-	-	
	2019 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086	-	-	-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gymside Doors	Trout Creek BLDG	C	12	4,001	-	-	-	-	-	-	-	
	2019 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553	-	-	-	-	-	-	-	

Replacement Reserve TL

Capital	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Expense	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
2019 RR-CAP	Restrooms - Gymside Lighting & Electric	Trout Creek BLDG		C	12	35,430			-	-	-	-	-	
2019 RR-CAP	Building Lighting	Trout Creek BLDG		C	12	14,577			-	-	-	-	-	
2019 RR-CAP	Audio System - Fitness Classroom	Trout Creek BLDG		C	12	2,746			-	-	-	-	-	
2019 RR-CAP	Fence Repairs	Trout Creek BLDG		C	12	25,507			-	-	-	-	-	
2019 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG		C	12	40,492			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Epoxy Flooring	Trout Creek BLDG		C	12	20,246			-	-	-	-	-	
2019 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG		C	12	8,562			-	-	-	-	-	
2019 RR-CAP	Flooring- Mateflex	Trout Creek BLDG		C	12	6,571			-	-	-	-	-	
2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi	Trout Creek BLDG		C	12	5,082			-	-	-	-	-	
2019 RR-CAP	Furniture - Lounge	Trout Creek BLDG		C	12	10,574			-	-	-	-	-	
2019 RR-CAP	Office Furniture	Trout Creek BLDG		C	12	4,049			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside HVAC	Trout Creek BLDG		C	12	10,123			-	-	-	-	-	
2019 RR-CAP	HVAC	Trout Creek BLDG		C	12	9,508			-	-	-	-	-	
2019 RR-CAP	Landscaping-Lawns-Ir - Phase 1	Trout Creek BLDG		C	12	17,715			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside FF&E	Trout Creek BLDG		C	12	41,504			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Partitions	Trout Creek BLDG		C	12	12,148			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Counters	Trout Creek BLDG		C	12	10,123			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Mirrors	Trout Creek BLDG		C	12	6,580			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Plumbing & Fixtur	Trout Creek BLDG		C	12	40,492			-	-	-	-	-	
2019 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG		C	12	6,074			-	-	-	-	-	
2019 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG		C	12	2,627			-	-	-	-	-	
2019 RR-CAP	Retail Fixtures	Trout Creek BLDG		C	12	2,035			-	-	-	-	-	
2019 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG		C	12	7,651			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Signage	Trout Creek BLDG		C	12	2,025			-	-	-	-	-	
2019 RR-CAP	Building Siding (new)	Trout Creek BLDG		C	12	76,304			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Structural Remode	Trout Creek BLDG		C	12	32,393			-	-	-	-	-	
2019 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG		C	12	12,779			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Tile	Trout Creek BLDG		C	12	80,984			-	-	-	-	-	
2019 RR-CAP	Building - Int Trim	Trout Creek BLDG		C	12	15,184			-	-	-	-	-	
2019 RR-CAP	Window Screens	Trout Creek BLDG		C	12	2,278			-	-	-	-	-	
2019 RR-CAP	Building Windows - (new)	Trout Creek BLDG		C	12	45,553			-	-	-	-	-	
2019 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG		C	12	35,736			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Windows	Trout Creek BLDG		C	12	15,315			-	-	-	-	-	
2019 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG		C	12	15,315			-	-	-	-	-	
2019 RR-CAP	Playground Furniture & Umbrellas	Trout Creek BLDG		C	12	9,920	9,920	9,920	-	-	-	9,920	-	
2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl	Trout Creek POOLSPA		C	12	7,850	7,850	7,850	-	-	-	7,850	-	
2019 RR-CAP	Contrllr- Chem Spas	Trout Creek POOLSPA		C	12	2,952	2,952	2,952	-	-	-	2,952	-	
2019 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA		C	12	3,133	3,133	3,133	-	-	-	3,133	-	
2019 RR-CAP	Furniture - Patio - Lap -	Trout Creek POOLSPA		C	12	27,332	27,332	27,332	-	-	-	27,332	-	
2019 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA		C	12	45,553	45,553	45,553	-	-	-	45,553	-	
2019 RR-CAP	Furniture - Patio - Rec - Tables & Chairs	Trout Creek POOLSPA		C	12	15,184	15,184	15,184	-	-	-	15,184	-	
2019 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA		C	12	5,519	5,519	5,519	-	-	-	5,519	-	
2019 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA		C	12	5,199	5,199	5,199	-	-	-	5,199	-	
2019 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA		C	12	5,199	5,199	5,199	-	-	-	5,199	-	
2019 RR-CAP	Filters Sand - Rec- Hdwr Replace	Trout Creek POOLSPA		C	12	20,246	20,246	20,246	-	-	-	20,246	-	
2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-	Trout Creek POOLSPA		C	12	5,445	5,445	5,445	-	-	-	5,445	-	
2019 RR-CAP	Heater- Rec Pool -4-	Trout Creek POOLSPA		C	12	29,589	29,589	29,589	-	-	-	29,589	-	
2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA		C	12	8,125	8,125	8,125	-	-	-	8,125	-	
2019 RR-CAP	Pool Cover- Rec Pool	Trout Creek POOLSPA		C	12	6,627	6,627	6,627	-	-	-	6,627	-	
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	2,526	15,682	(2,526)	-	to reclass in Feb to 2019 Project
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	4	37,047	(4)	-	to reclass in Feb to 2019 Project
923 025 096	2019 RR-EXP	Annual Conference Room Improvements	IT	E	12	-	-	-	-	973	973	(973)	-	to reclass in Feb to 2019 Project 'C'
923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	33,908	-	2,786	2,786	31,123	-	
	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	4,117	-	-	-	4,117	-	
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	136,650	-	11,167	11,167	125,483	-	
	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	101,230	101,230	-	-	-	101,230	-	

Replacement Reserve TL
Capital
Expense

5,040,000 5,254,674 5,253,649 1,025 95,560 243,120 5,158,090 6,852
3,721,000 3,931,755 3,932,000 (245) 44,176 141,536 3,887,826 4,000
1,319,000 1,322,919 1,321,649 1,270 51,384 101,584 1,270,264 2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	6,050	-	24	24	6,026	-	
	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	8,429	-	-	-	8,429	-	
	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	2,885	-	-	-	2,885	-	
	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	12,148	-	-	-	12,148	-	
	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	4,697	-	-	-	4,697	-	
	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	2,045	-	-	-	2,045	-	
	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	10,969	-	-	-	10,969	-	
	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	2,096	2,096	-	-	-	2,096	-	
	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	4,049	-	-	-	4,049	-	
	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	10,286	-	-	-	10,286	-	
	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	84,893	-	-	-	84,893	-	
	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	26,793	-	-	-	26,793	-	
	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	153,276	-	-	-	153,276	-	
	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	2,970	-	-	-	2,970	-	
	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	12,516	-	-	-	12,516	-	
	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	4,657	-	-	-	4,657	-	
	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	3,116	-	-	-	3,116	-	
	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	5,089	-	-	-	5,089	-	
	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	13,675	-	-	-	13,675	-	
	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	11,565	-	-	-	11,565	-	
	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	20,855	-	-	-	20,855	-	
	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	6,144	-	-	-	6,144	-	
	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	2,064	-	-	-	2,064	-	
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	43,414	-	3,910	3,910	39,505	-	
	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	1,685	-	-	-	1,685	-	
	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	6,298	-	-	-	6,298	-	
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	33,912	-	1,920	1,920	31,992	-	
923 025 081	2019 RR-EXP	Timeclocks - Paychex - Lease	IT	E	12	19,269	19,269	19,269	-	2,576	2,576	16,693	-	
	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	1,600	-	-	-	1,600	-	
	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	7,673	-	-	-	7,673	-	
	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	1,100	-	-	-	1,100	-	
	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	7,213	-	-	-	7,213	-	
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	8,000	-	8,000	8,000	-	-	
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	27,332	-	1,250	1,250	26,082	-	
	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	1,537	-	-	-	1,537	-	
	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	13,223	-	-	-	13,223	-	
923 025 104	2019 RR-EXP	LPMS - Risk - Case Mngmnt	IT	E	12	6,937	6,937	6,937	-	6,780	6,780	157	-	
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	2,070	2,070	2,070	-	1,631	1,631	439	-	
	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	3,150	-	-	-	3,150	-	
	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	8,351	-	-	-	8,351	-	
	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	3,040	-	-	-	3,040	-	
	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	14,548	-	-	-	14,548	-	
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652	
	2019 RR-EXP	IT Wiring Upgrades - Amenities Non Fib IT	IT	E	12	5,037	5,037	5,037	-	-	-	5,037	1,200	
	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	7,695	-	-	-	7,695	-	
	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	1,524	-	-	-	1,524	-	
	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	6,188	-	-	-	6,188	-	
	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	2,026	-	-	-	2,026	-	
	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	8,138	-	-	-	8,138	-	
	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-	
	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	-	-	11,844	-	

Replacement Reserve TL

Capital	5,040,000	5,254,674	5,253,649	1,025	95,560	243,120	5,158,090	6,852
Expense	3,721,000	3,931,755	3,932,000	(245)	44,176	141,536	3,887,826	4,000
	1,319,000	1,322,919	1,321,649	1,270	51,384	101,584	1,270,264	2,852

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
2019 RR-EXP	Deck-Pavers Repair	Northwoods		E	12	7,154	7,154	7,154	-	-	-	7,154	-	
2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance		E	12	12,208	12,208	12,208	-	-	-	12,208	-	
2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance		E	12	20,359	20,359	20,359	-	-	-	20,359	-	
2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance		E	12	15,303	15,303	15,303	-	-	-	15,303	-	
2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops		E	12	1,711	1,711	1,711	-	-	-	1,711	-	
2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops		E	12	17,294	17,294	17,294	-	-	-	17,294	-	
2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops		E	12	4,733	4,733	4,733	-	-	-	4,733	-	
2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops		E	12	5,438	5,438	5,438	-	-	-	5,438	-	
2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops		E	12	3,038	3,038	3,038	-	-	-	3,038	-	
2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops		E	12	2,059	2,059	2,059	-	-	-	2,059	-	
2019 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops		E	12	5,061	5,061	5,061	-	-	-	5,061	-	
2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway Snowplay			E	12	25,183	25,183	25,183	-	-	-	25,183	-	
2019 RR-EXP	Tennis Access Rd. - Parking - Seal -Strip	Tennis Complex		E	12	6,309	6,309	6,309	-	-	-	6,309	-	
2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex		E	12	2,035	2,035	2,035	-	-	-	2,035	-	
2019 RR-EXP	Court Crack Repairs	Tennis Complex		E	12	6,417	6,417	6,417	-	-	-	6,417	-	
2019 RR-EXP	Appliance - Walk-in Refrigeration Re	The Lodge		E	12	2,039	2,039	2,039	-	-	-	2,039	-	
2019 RR-EXP	Concrete Repairs	The Lodge		E	12	10,087	10,087	10,087	-	-	-	10,087	-	
2019 RR-EXP	Deck - Pavers - Repairs	The Lodge		E	12	8,078	8,078	8,078	-	-	-	8,078	-	
2019 RR-EXP	Stormwater - Containment- Repair	The Lodge		E	12	2,055	2,055	2,055	-	-	-	2,055	-	
2019 RR-EXP	Paint - Exterior Deck, Railing & West El	The Lodge		E	12	2,216	2,216	2,216	-	-	-	2,216	-	
2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails		E	12	2,050	2,050	2,050	-	-	-	2,050	-	
2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons	Trails		E	12	3,061	3,061	3,061	-	-	-	3,061	-	
2019 RR-EXP	Trail 25-26 Repair - Const	Trails		E	12	2,041	2,041	2,041	-	-	-	2,041	-	
2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const	Trails		E	12	2,040	2,040	2,040	-	-	-	2,040	-	
2019 RR-EXP	Trail 42-43 repair - E. Perimeter near Mt	Trails		E	12	3,569	3,569	3,569	-	-	-	3,569	-	
2019 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails		E	12	25,505	25,505	25,505	-	-	-	25,505	-	
2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So	Trails		E	12	25,505	25,505	25,505	-	-	-	25,505	-	
2019 RR-EXP	Trail Repair/Improvement	Trails		E	12	20,050	20,050	20,050	-	-	-	20,050	-	
923 132 241	TCRC Expansion Project	Trout Creek BLDG		E	12	-	77,663	77,663	-	38	38	77,626	-	
2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG		E	12	11,092			-	-	-		-	
2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG		E	12	10,218			-	-	-		-	
2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG		E	12	8,098			-	-	-		-	
2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG		E	12	17,855			-	-	-		-	
2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG		E	12	10,123			-	-	-		-	
2019 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG		E	12	10,123			-	-	-		-	
2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG		E	12	10,152			-	-	-		-	
2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG		E	12	19,016	19,016	19,016	-	-	-	19,016	-	
2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG		E	12	2,055	2,055	2,055	-	-	-	2,055	-	
2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA		E	12	5,577	5,577	5,577	-	-	-	5,577	-	
2019 RR-CAP	Contingency, capex	General		C	12	(38)	(38)	207	(245)	-	-	207	-	rounding in Forecast
2019 RR-EXP	Contingency, expense	General		E	12	1,887	1,887	317	1,570	-	-	317	-	rounding in Forecast

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Year-to-Date January 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
0	0	0	0	0%	0	0%	36015	0	0	0	0	0%	0	0%	5,000
70,952	66,800	45,752	4,152	6%	25,200	55%	36030	70,952	66,800	45,752	4,152	6%	25,200	55%	605,400
-1,351	-1,100	-1,314	-251	-23%	-37	-3%	38015	-1,351	-1,100	-1,314	-251	-23%	-37	-3%	-12,900
0	0	0	0	0%	0	0%	38017	0	0	0	0	0%	0	0%	-4,000
-4,690	-5,900	-3,234	1,210	21%	-1,456	-45%	38020	-4,690	-5,900	-3,234	1,210	21%	-1,456	-45%	-62,000
-117	-500	-120	383	77%	3	2%	38025	-117	-500	-120	383	77%	3	2%	-2,000
64,795	59,300	41,085	5,495	9%	23,710	58%		64,795	59,300	41,085	5,495	9%	23,710	58%	529,500
0	0	0	0	0%	0	0%	(350...	0	0	0	0	0%	0	0%	161,000
0	0	0	0	0%	0	0%	35020	0	0	0	0	0%	0	0%	53,000
104,026	92,300	50,287	11,726	13%	53,739	107%	(355...	104,026	92,300	50,287	11,726	13%	53,739	107%	370,800
142,895	79,600	73,559	63,295	80%	69,336	94%	(355...	142,895	79,600	73,559	63,295	80%	69,336	94%	360,500
1,722	700	1,074	1,022	146%	648	60%	35585	1,722	700	1,074	1,022	146%	648	60%	2,500
83,951	62,600	53,861	21,351	34%	30,090	56%	35590	83,951	62,600	53,861	21,351	34%	30,090	56%	260,800
19,741	8,300	10,401	11,441	138%	9,339	90%	(355...	19,741	8,300	10,401	11,441	138%	9,339	90%	26,400
254,292	233,600	116,809	20,692	9%	137,483	118%	3604...	254,292	233,600	116,809	20,692	9%	137,483	118%	1,145,000
0	0	0	0	0%	0	0%	36042	0	0	0	0	0%	0	0%	12,000
0	0	0	0	0%	0	0%	36043	0	0	0	0	0%	0	0%	44,000
-328	1,200	1,867	-1,528	-127%	-2,195	-118%	3604...	-328	1,200	1,867	-1,528	-127%	-2,195	-118%	14,000
9,376	8,000	8,860	1,376	17%	516	6%	36050	9,376	8,000	8,860	1,376	17%	516	6%	87,000
420	400	610	20	5%	-190	-31%	36056	420	400	610	20	5%	-190	-31%	5,000
0	0	0	0	0%	0	0%	36058	0	0	0	0	0%	0	0%	11,000
0	0	0	0	0%	0	0%	36059	0	0	0	0	0%	0	0%	275,000
1,686	1,700	2,039	-14	-1%	-353	-17%	36051	1,686	1,700	2,039	-14	-1%	-353	-17%	18,000
60	100	100	-40	-40%	-40	-40%	36057	60	100	100	-40	-40%	-40	-40%	1,000
0	0	0	0	0%	0	0%	36060	0	0	0	0	0%	0	0%	2,300
0	0	0	0	0%	0	0%	36070	0	0	0	0	0%	0	0%	48,500
0	0	0	0	0%	0	0%	36080	0	0	0	0	0%	0	0%	38,000
0	0	0	0	0%	0	0%	37090	0	0	0	0	0%	0	0%	27,000
0	0	0	0	0%	0	0%	37095	0	0	0	0	0%	0	0%	67,000
617,841	488,500	319,466	129,341	26%	298,375	93%		617,841	488,500	319,466	129,341	26%	298,375	93%	3,029,800
975	2,400	2,850	-1,425	-59%	-1,875	-66%	32010	975	2,400	2,850	-1,425	-59%	-1,875	-66%	79,000
270	1,500	1,080	-1,230	-82%	-810	-75%	32020	270	1,500	1,080	-1,230	-82%	-810	-75%	30,000
1,650	500	-788	1,150	230%	2,438	310%	32030	1,650	500	-788	1,150	230%	2,438	310%	6,000
7,735	5,210	5,460	2,525	48%	2,275	42%	34010	7,735	5,210	5,460	2,525	48%	2,275	42%	49,120
2,411	3,000	2,094	-589	-20%	317	15%	34020	2,411	3,000	2,094	-589	-20%	317	15%	34,000
0	-100	0	100	100%	0	0%	34030	0	-100	0	100	100%	0	0%	9,000
0	0	0	0	0%	0	0%	34040	0	0	0	0	0%	0	0%	42,000
10,450	7,800	6,250	2,650	34%	4,200	67%	34050	10,450	7,800	6,250	2,650	34%	4,200	67%	148,000
0	0	20	0	0%	-20	-100%	34060	0	0	20	0	0%	-20	-100%	0
0	0	0	0	0%	0	0%	34075	0	0	0	0	0%	0	0%	5,000
10,322	14,500	11,119	-4,178	-29%	-797	-7%	34080	10,322	14,500	11,119	-4,178	-29%	-797	-7%	210,000
2,438	2,500	2,389	-62	-2%	49	2%	37018	2,438	2,500	2,389	-62	-2%	49	2%	30,000
10,180	9,190	5,606	990	11%	4,575	82%	37020	10,180	9,190	5,606	990	11%	4,575	82%	104,980
29,432	14,000	33,795	15,432	110%	-4,363	-13%	38005	29,432	14,000	33,795	15,432	110%	-4,363	-13%	69,000
75,864	60,500	69,876	15,364	25%	5,988	9%		75,864	60,500	69,876	15,364	25%	5,988	9%	816,100
1,977,499	1,623,000	1,077,210	354,499	22%	900,289	84%		1,977,499	1,623,000	1,077,210	354,499	22%	900,289	84%	14,215,000
COST OF GOODS SOLD (COGS)															
-30,580	-27,400	-18,727	-3,180	-12%	-11,853	-63%	43110	-30,580	-27,400	-18,727	-3,180	-12%	-11,853	-63%	-321,400
-16,290	-11,680	-11,915	-4,610	-39%	-4,375	-37%	43120	-16,290	-11,680	-11,915	-4,610	-39%	-4,375	-37%	-205,270
-16,738	-12,040	-12,900	-4,698	-39%	-3,837	-30%	43130	-16,738	-12,040	-12,900	-4,698	-39%	-3,837	-30%	-154,280
-10,282	-11,610	-8,071	1,328	11%	-2,212	-27%	43140	-10,282	-11,610	-8,071	1,328	11%	-2,212	-27%	-143,250
-6,971	-6,540	-5,075	-431	-7%	-1,896	-37%	43150	-6,971	-6,540	-5,075	-431	-7%	-1,896	-37%	-68,010
-32,196	-23,042	-25,857	-9,154	-40%	-6,339	-25%	43160	-32,196	-23,042	-25,857	-9,154	-40%	-6,339	-25%	-226,891
5,512	5,402	6,082	110	2%	-570	-9%	43190	5,512	5,402	6,082	110	2%	-570	-9%	76,200
2,821	3,560	2,821	-739	-21%	0	0%	43192	2,821	3,560	2,821	-739	-21%	0	0%	41,951
-104,725	-83,350	-73,642	-21,375	-26%	-31,083	-42%		-104,725	-83,350	-73,642	-21,375	-26%	-31,083	-42%	-1,000,950
-8,596	-8,440	-6,039	-156	-2%	-2,557	-42%	43270	-8,596	-8,440	-6,039	-156	-2%	-2,557	-42%	-92,070
-6,588	-4,650	-5,248	-1,938	-42%	-1,340	-26%	43280	-6,588	-4,650	-5,248	-1,938	-42%	-1,340	-26%	-60,190
-11,788	-10,760	-9,066	-1,028	-10%	-2,722	-30%	43290	-11,788	-10,760	-9,066	-1,028	-10%	-2,722	-30%	-151,980
-26,972	-23,850	-20,354	-3,122	-13%	-6,618	-33%		-26,972	-23,850	-20,354	-3,122	-13%	-6,618	-33%	-304,240
-32,291	-28,800	-20,545	-3,491	-12%	-11,746	-57%		-32,291	-28,800	-20,545	-3,491	-12%	-11,746	-57%	-307,810
-163,987	-136,000	-114,541	-27,987	-21%	-49,446	-43%		-163,987	-136,000	-114,541	-27,987	-21%	-49,446	-43%	-1,613,000
-08.3%	-08.4%	-10.6%	00.1%	01.0%	02.3%	22.0%	Total Cogs / GREV %	-08.3%	-08.4%	-10.6%	00.1%	01.0%	02.3%	22.0%	-11.3%

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-51,336	-36,000	-25,390	-15,336	-43%	-25,946	-102%	52220	Credit Card Expense	-51,336	-36,000	-25,390	-15,336	-43%	-25,946	-102%	-307,140
310	0	-112	310	0%	422	376%	52225	Over/Short	310	0	-112	310	0%	422	376%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	100	0	-100	-100%	0	0%	1,200
0	-2,232	0	2,232	100%	0	0%	59999	Contingency	0	-2,232	0	2,232	100%	0	0%	-30,000
-60,500	-60,500	-50,500	0	0%	-10,000	-20%	52025	Insurance Expense	-60,500	-60,500	-50,500	0	0%	-10,000	-20%	-590,000
-19,713	-20,050	-19,188	337	2%	-525	-3%	57030	Taxes - Property	-19,713	-20,050	-19,188	337	2%	-525	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-3,750	-3,750	-3,750	0	0%	0	0%	-45,000
-191,756	-182,404	-155,441	-9,352	-5%	-36,315	-23%		TOTAL ADMINISTRATIVE & OT	-191,756	-182,404	-155,441	-9,352	-5%	-36,315	-23%	-2,122,508
-466,727	-447,847	-403,288	-18,880	-4%	-63,440	-16%		TOTAL OPERATING EXPENSES	-466,727	-447,847	-403,288	-18,880	-4%	-63,440	-16%	-5,445,000
-1,726,695	-1,636,000	-1,468,386	-90,695	-6%	-258,309	-18%		TOTAL PAYROLL AND OPERATI	-1,726,695	-1,636,000	-1,468,386	-90,695	-6%	-258,309	-18%	-18,495,000
86,817	-149,000	-505,717	235,817	158%	592,534	117%		NORBO (before AO)	86,817	-149,000	-505,717	235,817	158%	592,534	117%	-5,893,000
17,000	17,000	0	0	0%	17,000	0%	59025	ALLOCATED OVERHEAD (AO)	17,000	17,000	0	0	0%	17,000	0%	197,000
103,817	-132,000	-505,717	235,817	179%	609,534	121%		NOR (after AO)	103,817	-132,000	-505,717	235,817	179%	609,534	121%	-5,696,000
-1,873,682	-1,755,000	-1,582,927	-118,682	-7%	-290,755	-18%		T O C	-1,873,682	-1,755,000	-1,582,927	-118,682	-7%	-290,755	-18%	-19,911,000
-105.5%	-92.5%	-68.1%	-13.1%	-14.1%	-37.5%	-55.1%		REV to TOC (CRR%)	-105.5%	-92.5%	-68.1%	-13.1%	-14.1%	-37.5%	-55.1%	-71.4%
132,000	132,000	136,000	0	0%	-4,000	-3%		Assessment Revenue, Operatin	132,000	132,000	136,000	0	0%	-4,000	-3%	5,696,000
235,817	0	-369,717	235,817	0%	605,534	164%		NOR AFTER Assessment Reven	235,817	0	-369,717	235,817	0%	605,534	164%	0