

Communications with Those Charged With Governance

Submitted by Gilbert Associates, Inc.

We have audited the financial statements of Tahoe Donner Association (the Association) for the year ended December 31, 2018. We are providing the Association's Board of Directors with information regarding the scope and results of the audit to assist the Board in overseeing management's financial reporting and disclosure process. This information is intended solely for the use of the Board and management of the Association and is not intended to be, and should not be, used by anyone other than these specified parties. The following pages summarize these required communications.

March ___, 2019



RESPONSIBILITIES AND OPINION

INTERACTIONS WITH MANAGEMENT

Auditors' Responsibilities under Generally Accepted Auditing Standards (GAAS) The financial statements are the responsibility of management. As stated in our engagement letter, our responsibility is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of their responsibilities. As part of our audit, we considered the	We issued an unmodified opinion on the financial statements of the Association for the year ended December 31, 2018.	Management Consultations with Other Independent Accountants In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Association's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts.	To our knowledge, there were no such consultations with other accountants.
As part of our addit, we considered the internal control of the Association. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control. Supplementary Information	The supplementary information on Future	Disagreements with Management For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements	We are pleased to report that no such disagreements arose during the course of our audit.
With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the	Major Repairs and Replacements is not part of the basic financial statements, but is required by generally accepted accounting principles, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational,	or the auditor's report. Management Representations	We have requested certain representation from management that are included in their letter to us.
information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements.	statements in an appropriate operational, economic, or historical context. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.	Difficulties Encountered in Performing the Audit	We encountered no significant difficultie in dealing with management in performing and completing our audit. Management and staff were well prepared and cooperative.



QUALITATIVE ASPECTS OF ACCOUNTING PRACTICES

RESULTS OF THE AUDIT

Significant Accounting Policies Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we	The significant accounting policies used by the Association are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2018.	Planned Scope and Timing of the Audit Other Audit Findings or Issues	We performed the audit according to the planned scope and timing previously communicated to you in our engagement letter. We generally discuss a variety of matters,
will advise management about the appropriateness of accounting policies and their application.	We noted no transactions entered into by the Association during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.	e e e e e e e e e e e e e e e e e e e	including the application of accounting principles and auditing standards, with management each year prior to retention as the Association's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.
Management Judgments and Accounting Estimates Accounting Estimates Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.	We considered the methodologies and judgments used in assessing the collectability of accounts receivable and selection of useful lives of property and equipment. We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole. In addition, the related financial statement disclosures are neutral, consistent and clear.	Significant Adjustments or Disclosures Not Reflected in the Financial Statements Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management.	No significant adjustments or omitted disclosures were identified during our audit.



FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT

YEARS ENDED DECEMBER 31, 2018 AND 2017

INDEPENDENT AUDITOR'S REPORT

Board of Directors Tahoe Donner Association Truckee, California

We have audited the accompanying financial statements of Tahoe Donner Association (Association), which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of revenues, expenses and changes in members' equity, and of cash flows for the years then ended.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Association's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Tahoe Donner Association Page Two

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Tahoe Donner Association as of December 31, 2018 and 2017, and the changes in its members' equity and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Accounting principles generally accepted in the United States of America require that the information on future major repairs and replacements on page 13 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by generally accepted accounting principles, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

GILBERT ASSOCIATES, INC. Sacramento, California

MONTH XX, 2019

STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018 AND 2017

	Operating Fund	Replacement Reserve Fund	New Equipment Fund	Development Fund	Property Fund	Total 2018	
ASSETS:							
Cash	\$ 1,488,059					\$ 1,488,059	\$ 812,527
Cash, designated and restricted	354,039	\$ 131,460	\$ 28,697	\$ 111,058		625,254	753,822
Investments	4,114,816					4,114,816	5,057,220
Investments, designated and restricted Assessments and other member receivables, net of allowance for doubtful accounts		11,748,443	149,785	5,880,677		17,778,905	15,487,397
of \$87,193 in 2018 and \$81,135 in 2017	261,580					261,580	243,407
Other receivables	145,196	68,988	765	24,250		239,199	301,317
Inventory	314,922					314,922	346,432
Prepaid expenses and other assets	748,911					748,911	575,053
Due from (to) other funds	130,684	(23,640)	(29,695)	(77,349)			
Net property and equipment					\$ 41,554,852	41,554,852	40,722,132
TOTAL ASSETS	\$ 7,558,207	\$ 11,925,251	\$ 149,552	\$ 5,938,636	\$ 41,554,852	\$ 67,126,498	\$ 64,299,307
LIABILITIES AND MEMBERS' EQUITY:							
Accounts payable	\$ 315,280	\$ 162,533		\$ 9,689		\$ 487,502	\$ 680,252
Deferred revenues	3,032,263	1,351,616	\$ 36,530	621,013		5,041,422	4,940,393
Deposits from members	256,651					256,651	232,316
Accrued liabilities	1,512,120	10,454		3,145		1,525,719	1,340,905
TOTAL LIABILITIES	5,116,314	1,524,603	36,530	633,847		7,311,294	7,193,866
MEMBERS' EQUITY	2,441,893	10,400,648	113,022	5,304,789	\$ 41,554,852	59,815,204	57,105,441
TOTAL LIABILITIES AND MEMBERS'							
EQUITY	\$ 7,558,207	\$ 11,925,251	\$ 149,552	\$ 5,938,636	\$ 41,554,852	\$ 67,126,498	\$ 64,299,307

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN MEMBERS' EQUITY YEARS ENDED DECEMBER 31, 2018 AND 2017

	OPERATIONS					
	Amenities	Homeowners' Association	Total Operating Fund			
OPERATING REVENUES:						
Access and use fees	\$ 4,848,968		\$ 4,848,968			
Retail sales	4,813,451		4,813,451			
Lessons and rental revenue	2,435,474		2,435,474			
Other revenues	429,999	\$ 761,294	1,191,293			
Interest income	10.000	63,861	63,861			
Gross operating revenues	12,527,892	825,155	13,353,047			
Cost of goods sold	(1,573,559)	025 155	(1,573,559)			
Net operating revenues	10,954,333	825,155	11,779,488			
OPERATING EXPENSES:						
Salaries and wages	5,748,744	4,004,531	9,753,275			
Payroll taxes and employee benefits	1,445,210	943,168	2,388,378			
Supplies and maintenance	1,156,627	653,634	1,810,261			
Utilities	629,233	208,830	838,063			
Other employee expenses	241,583	207,420	449,003			
Insurance	306,000	170,875	476,875			
Income tax expense		10,732	10,732			
Other expenses	664,153	823,117	1,487,270			
Total operating expenses	10,191,550	7,022,307	17,213,857			
NET OPERATING INCOME (LOSS)	762,783	(6,197,152)	(5,434,369)			
CAPITAL ACTIVITIES: Capital additions and transfers Gain (loss) on sale or disposal of assets Fund expenses Depreciation expense Total capital activities						
ASSESSMENTS: Assessment revenues		6,084,700	6,084,700			
INCREASE (DECREASE) IN MEMBERS' EQUITY	\$ 762,783	<u>\$ (112,452)</u>	650,331			
TRANSFERS BETWEEN FUNDS			(500,000)			
MEMBERS' EQUITY, December 31, 2017			2,291,562			
MEMBERS' EQUITY, December 31, 2018			\$ 2,441,893			

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN MEMBERS' EQUITY YEARS ENDED DECEMBER 31, 2018 AND 2017

	CA		TOTALS				
Replacement Reserve Fund	New Equipment Fund	Development Fund	Total 2018	Total 2017			
				\$ 4,848,968	\$ 4,887,280		
				4,813,451	4,720,197		
				2,435,474	2,446,622		
				1,191,293	1,012,021		
\$ 211,998	\$ 3,005	\$ 91,945		370,809	215,855		
211,998	3,005	91,945		13,659,995	13,281,975		
				(1,573,559)	(1,634,609)		
211,998	3,005	91,945		12,086,436	11,647,366		
				9,753,275	9,188,779		
				2,388,378	2,533,491		
				1,810,261	1,654,033		
				838,063	857,446		
				449,003	447,028		
				476,875	432,535		
27,010		8,128		45,870	18,601		
6,611		5,810		1,499,691	1,492,805		
33,621		13,938		17,261,416	16,624,718		
178,377	3,005	78,007		(5,174,980)	(4,977,352)		
(3,601,813)	(184,406)	(533,231)	\$ 4,319,450				
90,537			(202,503)	(111,966)	18,264		
(1,017,764)				(1,017,764)	(1,003,845)		
			(3,284,227)	(3,284,227)	(3,118,291)		
(4,529,040)	(184,406)	(533,231)	832,720	(4,413,957)	(4,103,872)		
4 012 000	104 000	2 007 000		12 200 700	12 200 700		
4,013,000	194,000	2,007,000		12,298,700	12,298,700		
(337,663)	12,599	1,551,776	832,720	2,709,763	3,217,476		
500,000							
10,238,311	100,423	3,753,013	40,722,132	57,105,441	53,887,965		
\$10,400,648	\$ 113,022	\$ 5,304,789	\$41,554,852	\$ 59,815,204	\$ 57,105,441		

STATEMENTS OF CASH FLOWS (page 1 of 2) YEARS ENDED DECEMBER 31, 2018 AND 2017

	Operating Fund	Replacement Reserve Fund	New Equipment Fund	Development Fund	Property Fund	Total 2018	
CASH FLOWS FROM OPERATING ACTIVITIES:							
ACTIVITIES: Increase (decrease) in Members' Equity Reconciliation to net cash provided by operating activities:	\$ 650,331	\$ (337,663)	\$ 12,599	\$ 1,551,776	\$ 832,720	\$ 2,709,763	\$ 3,217,476
Depreciation expense					3,284,227	3,284,227	3,118,291
Capital additions and transfers		3,601,813	184,406	533,231	(4,319,450)		
(Gain) loss on sale or disposal of							
property and equipment		(90,537)			202,503	111,966	(18,264)
Changes in:							
Assessments receivable	(18,173)					(18,173)	45,741
Other receivables	(33,417)	110,535	(390)	(14,610)		62,118	(172,475)
Inventory	31,510					31,510	(11,095)
Prepaid expenses and other assets	(173,858)					(173,858)	112,066
Due from (to) other funds	(268,822)	153,745	40,972	74,105			
Accounts payable	(129,117)	(61,905)	(5,868)	4,140		(192,750)	(62,740)
Deferred revenues	(15,313)	126,852	(37,698)	27,188		101,029	46,091
Deposits from members	24,335					24,335	17,070
Accrued liabilities	174,295	7,782		2,737		184,814	46,358
Net cash provided by operating activities	241,771	3,510,622	194,021	2,178,567		6,124,981	6,338,519

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF CASH FLOWS (page 2 of 2) YEARS ENDED DECEMBER 31, 2018 AND 2017

	Operating Fund	Replacement Reserve Fund	New Equipment Fund	Development Fund	Property Fund	Total 2018	Total 2017
CASH FLOWS FROM INVESTING ACTIVITIES:							
Purchases of property and equipment Proceeds from sale of property and		(3,601,813)	(184,406)	(533,231)		(4,319,450)	(2,850,859)
equipment		90,537				90,537	34,880
Purchases of investments	(5,636,235)	(9,200,319)	(289,785)	(5,878,726)		(21,005,065)	(23,732,720)
Proceeds from sale of investments	6,578,639	8,550,474	240,000	4,286,848		19,655,961	19,955,193
Net cash provided (used) by investing activities	942,404	(4,161,121)	(234,191)	(2,125,109)		(5,578,017)	(6,593,506)
CASH FLOWS FROM FINANCING ACTIVITIES: Transfers between funds	(500,000)	500,000					
NET INCREASE (DECREASE) IN CASH	684,175	(150,499)	(40,170)	53,458		546,964	(254,987)
CASH, Beginning of Year	1,157,923	281,959	68,867	57,600		1,566,349	1,821,336
CASH, End of Year	<u>\$ 1,842,098</u>	<u>\$ 131,460</u>	\$ 28,697	<u>\$ 111,058</u>	\$	<u>\$ 2,113,313</u>	\$ 1,566,349
OTHER CASH FLOW INFORMATION: Income taxes paid	<u>\$ 15,541</u>	<u>\$ 62,280</u>	<u>\$</u>	<u>\$ 18,742</u>	<u>\$</u>	<u>\$ 96,563</u>	<u>\$ 46,817</u>

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

1. **OPERATIONS**

Tahoe Donner Association (Association) is a California nonprofit mutual benefit corporation. The Association's members own the 6,473 membership properties within the Tahoe Donner subdivision in Truckee, California. The Association was organized to provide management services and maintenance of certain common areas owned by the Association. A significant portion of revenue is derived from the assessment of member dues.

The Association operates and maintains facilities, which include a golf course and pro shop, restaurant, downhill ski area, clubhouse, Nordic ski area, beach and marina area, equestrian center, campground, tennis facilities, recreation complex, pools and parks. Revenues are derived from member and non-member usage of these facilities.

The Association's Board of Directors is comprised of five members elected to serve three-year terms by a vote of the members. The Board of Directors governs in accordance with the Association's bylaws and declaration of covenants and restrictions. The Board of Directors establishes members' dues and user fees, and has the ability to enter into long-term contracts. Along with other actions, closing an Association amenity (as defined by the governing documents) requires a vote of the members.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation – The Association's governing documents provide certain guidelines for governing its financial activities. To ensure observance of limitations and restrictions on the use of financial resources, the Association maintains its accounts using fund accounting. Financial resources are classified for accounting and reporting purposes in the following funds established according to their nature and purpose:

<u>Operating Fund</u> – Used to account for financial resources available for the general operations of the Association.

<u>Replacement Reserve Fund</u> – Used to account for financial resources designated for the repair, restoration, replacement or maintenance of, or litigation involving repair, restoration, replacement or maintenance of, major components which the Association is obligated to repair, restore, replace or maintain and for which the replacement reserve fund was established.

<u>New Equipment Fund</u> – Used to account for financial resources designated for the purchase of new machinery, equipment, furnishings and fixtures.

<u>Development Fund</u> – Used to account for financial resources designated for use in the acquisition and enhancement of facilities, equipment and other resources.

<u>Property Fund</u> – Used to account for the Association's investment in its common property and equipment, and other Association real property.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Assessment revenue – Association members are subject to annual dues to provide funds for the Association's operating expenses, major repairs and replacements, development and purchase of new equipment. Assessment revenue is recognized in the assessment period. Assessments received in advance are deferred until earned. The Association has the right to suspend certain membership rights and pursue collection through foreclosure action. Bad debts are recognized when an account's collectability is uncertain.

Access and use fee revenues – Daily fees are charged for access to and use of Association amenities. As an alternate to daily fees, the Association sells recreation passes to members that entitle them to use of various amenities. Revenues from these sales are allocated to the various amenities based upon recreation pass usage.

Cash consists of cash on hand, demand deposits at banks and money market funds.

The Association minimizes credit risk associated with cash by periodically evaluating the credit quality of its primary financial institution. The balance at times may exceed federally insured limits. As of December 31, 2018 and 2017, cash balances exceeded federally insured limits by approximately \$825,000 and \$548,000, respectively. The Association has not experienced any losses in such accounts and management believes the Association is not exposed to any significant credit risk related to cash.

Investments consist of debt securities and certificates of deposits, which are carried at amortized cost as the Association has the positive intent and ability to hold all debt securities and certificates of deposit until maturity.

Inventories consist of food and retail goods and are stated at the lower of average cost or market.

Property and equipment of the Association includes certain facilities and land contributed by Dart in prior years. These assets are reflected in the accounts at the developers' cost basis. Purchases are stated at cost. The Association capitalizes all expenditures for property and equipment in excess of \$2,000. Depreciation is computed using the straight-line method over estimated useful lives of individual assets ranging from 3 to 60 years. These assets are recorded directly in the property fund.

Approximately 3,000 acres of undeveloped non-common area real property owned by the Association is controlled by the Association's declaration of covenants and restrictions, and bylaws.

Interest income is allocated to the operating, replacement and reserve, new machinery and equipment and development funds in proportion to the interest-bearing assets of each fund.

Deferred revenue represents funds received for assessments and recreation passes during the current year, which are applicable to the following year.

Income taxes – The Association is generally exempt from federal income taxes under Internal Revenue Code 501(c)(4). For California purposes, the Association is taxed as a regular corporation. As a membership organization, the Association is generally taxed only on non-member income, such as advertising revenue and golf and ski ticket sales to the public, at regular federal corporate tax rates. The Association has applied the accounting principles related to the accounting for uncertainty in income taxes and has determined there is no material impact on the financial statements. With some exceptions, the Association is no longer subject to U.S. federal and state income tax examinations by tax authorities for years prior to 2014.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Use of estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Subsequent events have been evaluated through Month XX, 2019, the date the financial statements were issued. Management concluded that no material subsequent events have occurred since December 31, 2018 that require recognition or disclosure in the financial statements.

3. CASH AND INVESTMENTS

At December 31, the Association's cash and investments consisted of undesignated, designated and restricted accounts as follows:

	2018	2017
Replacement reserve fund - designated	\$ 11,879,903	\$ 11,380,557
Development fund - designated	5,991,735	4,346,399
New equipment fund - designated	178,482	168,867
Operating fund - undesignated and unrestricted	5,619,298	5,869,747
Operating fund – Trust – restricted (note 7)	81,051	110,257
Operating fund - Architectural standards deposits - restricted		
(note 5)	256,565	235,139
Total	\$ 24,007,034	\$ 22,110,966

Board designated funds in the replacement reserve fund cannot be expended for any purpose other than the repair, restoration, replacement or maintenance of, or litigation involving repair, restoration, replacement or maintenance of, major components which the Association is obligated to repair, restore, replace or maintain and for which the replacement reserve fund was established as mandated by state law.

Designated funds in the development fund are controlled by board-adopted policy that affords the board discretion in expenditure, except where member approval is required in connection with the intended project.

Since the Association has the positive intent and ability to hold investments until maturity, they are carried at amortized costs determined by specific identification. Unrecognized holding gains and losses are deemed immaterial.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Investments at December 31, 2018 mature as follows:

Investment	V	Vithin 1 Year	_1	-5 Years		Total
U.S. Treasury	\$	12,423,139	\$	1,342,069	\$	13,765,208
Certificates of deposit		2,381,540		10,476		2,392,016
Municipal bonds				2,257,067		2,257,067
Corporate bonds		246,100	_	3,233,330		3,479,430
Total	<u>\$</u>	<u>15,050,779</u>	<u>\$</u>	<u>6,842,942</u>	<u>\$</u>	<u>21,893,721</u>
PROPERTY AND EQUIPMENT		$\langle \cdot \rangle$				
Property and equipment consist of the following:				, , , , , , , , , , , , , , , , , , ,		

	2018	2017
Buildings Fixtures and facility improvements	\$ 32,406,312 18,231,578	\$ 32,025,984 16,338,817
Equipment	18,953,625	17,817,425
Land and land improvements Furnishings	9,269,730 939,813	9,239,805 <u>921,019</u>
Total Less accumulated depreciation	79,801,058 (38,264,353)	76,343,050 (35,663,909)
	41,536,705	40,679,141
Construction in progress	18,147	42,991
Total	<u>\$ 41,554,852</u>	<u>\$ 40,722,132</u>

5. DEPOSITS FROM MEMBERS

4.

The deposits held by the Association are primarily security deposits from members for the construction of residential real property. The deposits are used to ensure that construction is completed in accordance with the guidelines established by the Association's Architectural Standards Committee. The funds are deposited in a separate trust account and are refundable upon satisfactory completion of construction.

6. REPLACEMENT RESERVE FUND

The Association's policy is to maintain replacement funding levels sufficient to pay for capital replacements, refurbishments and repairs. Replacement funding levels, as determined by a study updated in 2018, are forecast on a 30-year basis with annual updates to replacement schedules, as they become known. Actual expenditures, however, may vary from the estimated amounts and the variations may be material. If additional funds are needed, the Association has the right, subject to any necessary member approval, to increase regular dues, to levy special assessments, or modify and adjust the scheduled major repairs and replacements as necessary.

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

7. RETIREMENT PLANS

The Association maintains a salary savings plan for all eligible employees. The Association matches 50% of the first 6% of the participant's contribution. Matching contributions are 20% vested after the third year of service and vest at the rate of 20% per year thereafter. Matching contributions expense was \$95,180 and \$88,685 for 2018 and 2017, respectively.

The Association maintains two defined contribution plans which qualify under Section 457(b) and Section 457(f) of the Internal Revenue Code, respectively (the 457 Plans). The 457 Plans allow for additional Association contributions and salary deferrals subject to limitations for eligible executive employees. Contributions to the 457 Plans funds are considered deferred compensation until certain future date conditions are met. The Association's contribution to the 457 Plans was \$56,307 and \$54,894 for the years ended December 31, 2018 and 2017, respectively.

8. OPERATING LEASE OBLIGATIONS

The Association has non-cancelable operating leases for copiers, land usage and computer equipment. Rental expense under all operating leases was \$93,000 and \$116,709 for 2018 and 2017, respectively. Future minimum lease payments under these leases are as follows:



REQUIRED SUPPLEMENTARY INFORMATION ON FUTURE MAJOR REPAIRS AND REPLACEMENTS DECEMBER 31, 2018 (UNAUDITED)

In accordance with state law and sound business practices it is the policy of the Association to fund a reserve program that will adequately provide for repair and replacement of existing Association-owned assets. A 30-year reserve funding and expenditure plan is produced every three years, and updated annually, to schedule and analyze the funding needs. The Association updated its study in 2018 to estimate the remaining useful lives, the lives after replacement and the replacement costs of the components of common property. The estimates were based on estimates from consultants, management, contractors and historical costs. Estimated current replacement costs take into account the effects of inflation between the date of the study and the date that the components will require repair or replacement.

The Association does not designate the balance in the replacement reserve fund by component. The total available for major repairs and replacements at December 31, 2018, was \$10,400,000. The 2019 lot assessments include \$4,661,000 to be allocated to the replacement fund.

The Association has not included the replacement of building structures as a component of the replacement study. These structures generally have an estimated useful life greater than 30 years. The Association is accumulating funds in the Development Fund for building replacement.

The following table is based on the study and presents significant information about the components of common property for which funds are being set aside.

Component Group	Range of Remaining Lives (Years)	Estimated Life After Replacement (Years)	Current Replacement Costs
Trout Creek recreation center	0-30	1-30	\$ 3,458,635
Aquatics	0-30	1-30	1,863,606
Marina	0-30	1-30	1,210,614
Tennis complex	0-30	1-30	1,936,516
Downhill ski area	0-30	1-30	10,711,557
Cross country ski area	0-30	1-30	3,744,281
Equestrian	0-30	1-30	928,426
Golf complex	0-30	1-30	11,334,231
Campground	0-30	1-30	634,425
Recreation programs	0-30	1-30	570,385
The Lodge	0-30	1-30	3,781,328
Pizza On the Hill	0-30	1-30	480,691
Alder Creek Cafe	0-30	1-30	161,889
Administration/MIS	0-30	1-30	6,053,041
Information technology	0-30	1-30	1,863,256
Forestry	0-30	1-30	1,717,563
General & building maintenance	0-30	1-30	3,604,792
Trails	0-30	1-30	1,924,393
Snowplay	0-30	1-30	210,655
Bikeworks	0-30	1-30	30,712

\$ 56,220,996

See independent auditor's report on required supplementary information.

Total