



Tahoe Donner Association

Finance Reports

February 2019

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: March 15, 2019
Re: **February 2019 – Operating Fund Financial Results**



Keynotes

1. February NOR of \$224,000 was favorable \$60,000 or 36% to Budget. Record Revenue and record costs for the month of February.
2. Operating Fund Members' Equity balance of \$2.7 million is \$1,316,000 over the policy peg balance of 10% of revenue budget.
3. New for 2019; section F06 which is Net Operating Results, including Allocated Overhead.
4. New in F01; see next page matrix of financial indicators, section d) Personnel Metrics added, and TCRC Guest metrics last page.

Month

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a gain of \$208,000 which was favorable to budget by \$60,000/40%. Month's operating revenues of \$1,973,000 were \$112,000/6% favorable to budget and total expenses of \$1,765,000 were \$52,000/3% unfavorable to budget. Compared to last year same month, revenues are up \$671,000/51% and NORBO is favorable \$420,000/198%.

Year to Date

Two months in, the NORBO of \$294,000 is favorable \$295,000 or 295%. These results are driven by excellent winter skiing conditions, with record snowfall for month of February for the region. Compared to 1st two months of last year, revenue is up \$1.6 million and NORBO is up \$1.0 million. The weather tapered just enough over the Presidents holiday week to have very strong visitations and record revenues.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/departments financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS

	for the month of February 2019			For the two months ending February 2019		
	Value	Variance to Budget		Value	Variance to Budget	
1 Operating Revenue	\$ 1,972,765	\$ 111,765	6%	\$ 3,950,264	\$ 466,264	13%
2 Operating Costs	\$ (1,749,251)	\$ (52,251)	-3%	\$ (3,622,933)	\$ (170,933)	-5%
3 Net Operating Result	\$ 223,514	\$ 59,514	36%	\$ 327,331	\$ 295,331	923%
4 Operating Expenses	\$ (459,394)	\$ (45,818)	-11%	\$ (909,121)	\$ (64,698)	-8%
5 Payroll Direct	\$ (904,663)	\$ (23,139)	-3%	\$ (1,897,831)	\$ (95,254)	-5%
6 Payroll Direct % of Rev	-46%	0.015	3%	-48%	0.037	7%
7 Non-Exempt FTEs	194	(2.3)	-1%	210	(12.5)	-6%
8 F&B COGS % of F&B Rev	-30.7%	(0.019)	-7%	-31.1%	(0.022)	-8%
9 Downhill Skier Visits	11,529	(1,671)	-13%	23,106	(794)	-3%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 2,737,224	\$ 1,315,724	93%

Overall Operating Conditions

January saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking.

February was inundated with powerful storms that brought record snowfall as well as some challenges for operations.

DEEP SNOWPACK CAUSES HEADACHES IN SIERRA NEVADA

While much media has focused on the avalanches in Colorado, snowfall in the Truckee-Lake Tahoe area of the Sierra Nevada has been both a thrill and a curse, says the San Jose Mercury News. February was a month for the history books. It wasn't just the whitest February on record. It was the whitest month, period. There have been bigger winters, but not bigger months - ever. Driving is difficult to impossible, and high wind and avalanches limit terrain access. Blissful conditions come with major headaches - nearly buried homes, unsafe driving, high avalanche danger, collapsed roofs and elevated risk of carbon monoxide poisoning due to clogged vents. And near constant shoveling. That shoveling includes roofs that are so loaded with snow that windows are shattering from stress. It seeps into cracks, then freezes, ripping roofs apart," said Tim Smith of Mountain Valley Roofing in Lake Tahoe. "These are the worst conditions that I've seen in 30 to 40 years," he added. But the snowpack will be good for California's reservoirs, which had not fully recovered from extended drought, despite a big, big winter just two years ago.

.....THE SNOW INDUSTRY LETTER March 12, 2019

Financial Notables of Operating Units

Downhill Ski. YTD NORBO of \$1,286,000 is favorable \$331k/35% to budget and favorable \$960k/294% to prior year. This was driven by excellent snow conditions and momentum for 18/19 winter season. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail.

Cross Country Ski. YTD NORBO of \$250,000 is favorable \$68k/37% to budget and favorable \$135k/117% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations.

The Lodge. YTD NORBO loss of (\$89,000) is unfavorable \$45k/101% to budget and favorable \$11k/11% to prior year. YTD cogs of 34% compares to budget 29% and prior year 33%. Results versus budget driven primarily by unfavorable cogs \$20,000, payroll cost \$9,000, weather impacts of ~\$10,000 (snow removal primarily). The cogs and payroll are being researched and addressed with management, with a portion of both these fluxes attributable to budget spread, which should offset in future months.

Pizza. YTD NORBO loss of (\$17,000) is unfavorable \$16k/nm% to budget and unfavorable \$2k/12% to prior year. YTD cogs of 24% compares to budget 28% and prior year 28%. Results versus budget driven primarily by the severe weather impacting customer volume (cannot see restaurant from Northwoods).

Alder Creek Café. YTD NORBO loss of (\$18,000) is unfavorable \$1k/4% to budget and favorable \$10k/36% to prior year. YTD cogs of 37% compares to budget 32% and prior year 35%.

Other

a) Season Pass Products

Winter 18/19 passes sold as of 02/25/2019, \$628,000/2587 versus prior year \$452,000/1914 passes. Revenue up \$176,000/39% and passes sold up 8599/22%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

b) Recreation Fee.

- 02/28/2019 – **2019/2020** – sold 2,507 revenues of \$701,000, (vs py; volume up 4%, revenue up 12%)
- 02/28/2019 – **2018/2019** – sold 4,577 revenues of \$1,068,000, (vs py; volume up 3%, revenue up 2%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3593/56% (3581/55%) Base up to 4p | 842/13% (712/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +12/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 02/28/xx:	as of 01/31/xx:
02/28/19 - 2019 793 or 12.3% of units	01/31/19 - 2019 3114 or 48.1% of units
02/28/18 - 2018 781 or 12.1% of units	01/31/18 - 2018 2944 or 45.5% of units
02/28/17 - 2017 1243 or 19.2% of units	01/31/17 - 2017 3283 or 50.7% of units
02/28/16 - 2016 813 or 12.6% of units	01/31/16 - 2016 3402 or 52.6% of units

as of 12/31/xx:	as of 11/30/xx:
12/31/18 - 2018 26 or 0.4% of units	11/30/18 - 2018 28 or 0.4% of units
12/31/17 - 2017 24 or 0.4% of units	11/30/17 - 2017 28 or 0.4% of units
12/31/16 - 2016 31 or 0.5% of units	11/30/16 - 2016 39 or 0.6% of units
12/31/15 - 2015 36 or 0.6% of units	11/30/15 - 2015 43 or 0.7% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

**Tahoe Donner Association
Personnel Report March 2019**

	Payroll Runs on 7th of Month			Y2Y Change		M2M Change		2018 February		2019 February		
	Status	3/7/2018	2/7/2019	3/7/2019	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	40	42	42	2	5%	0	0%	0	0	0	0
NonExempt	102	44	43	42	-2	-5%	-1	-2%	2	0	0	1
NonExempt	103	300	338	307	7	2%	-31	-9%	17	3	13	7
NonExempt	104	19	19	19	0	0%	0	0%	0	1	0	0
Totals		403	442	410	7	2%	-32	-7%	19	4	13	8
Totals (FTYR)	101 + 102	84	85	84	0	0%	-1	-1%	2	0	0	1

101 - FT Exempt

102 - FT NonExmpt

103 - PT/Seasonal/Temp

104 - PT/Seasonal/Temp

e) **Guest Visitations** - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information.

	Trout Creek Recreation Center			Guest Mix and %tl %G						Guest Revenue
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			
2018	144,626	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242
Jan17	9,623	1,924	20%							\$ 14,474
Jan18	12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430
Jan19	12,102	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828
Feb17	10,182	2,344	23%							\$ 17,312
Feb18	10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870
Feb19	8,274	-19% A	18%	581	7%	39%	901	11%	61%	\$ 19,084
YTD Feb17	19,805	4,268	22%							\$ 31,786
YTD Feb18	22,789	3,595	16%	1,396	6%	39%	2,199	10%	61%	\$ 37,300
YTD Feb19	20,376	3,505	17%	1,438	7%	41%	2,067	10%	59%	\$ 44,912
2018/day	59	345	59	24			35			\$ 761

YTD - Trout Creek Visits Mix

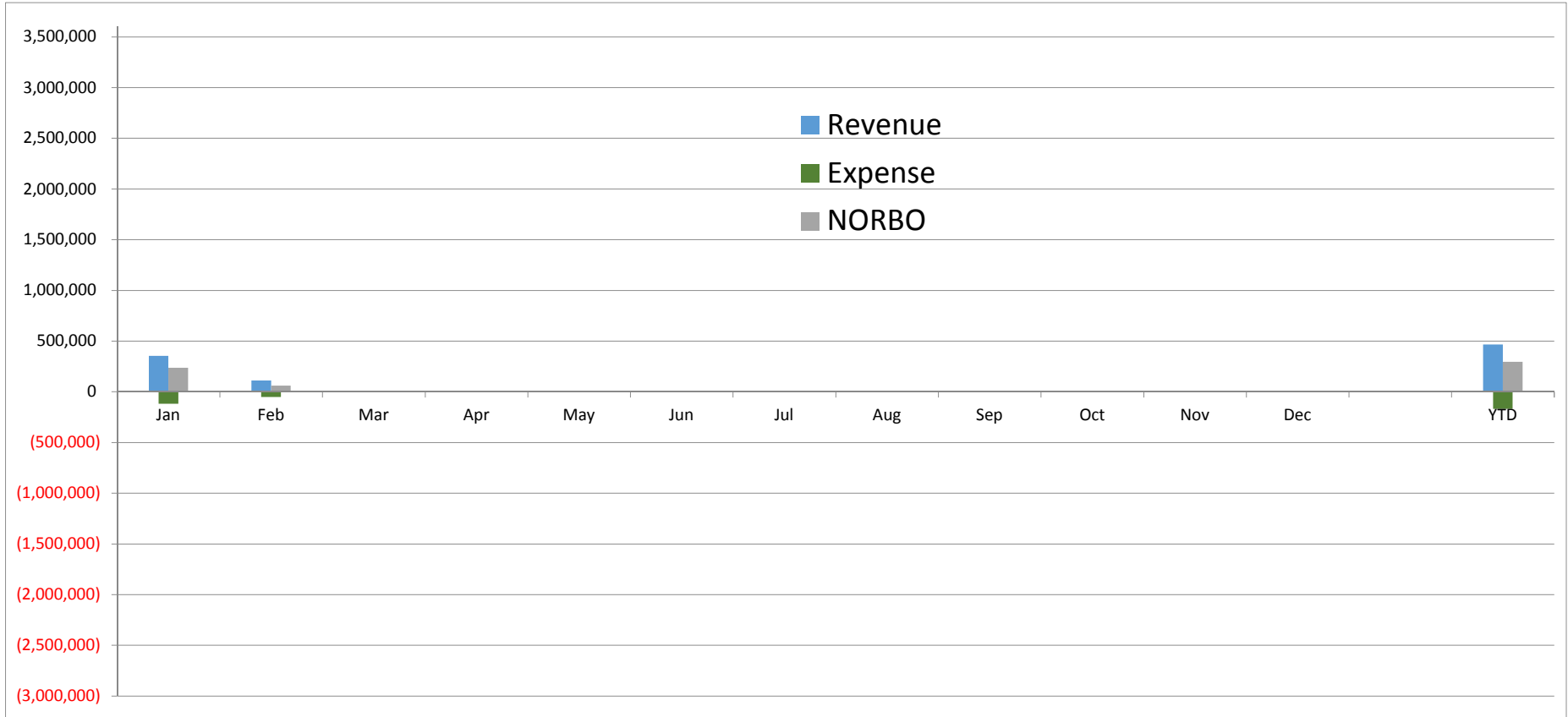
- 67% Member
- 7% Guests with Member
- 10% Guests on Guest Card
- 8% Employee
- 8% Fitness/Childcare/Massage

A - February volume decrease attributed to the severe weather.

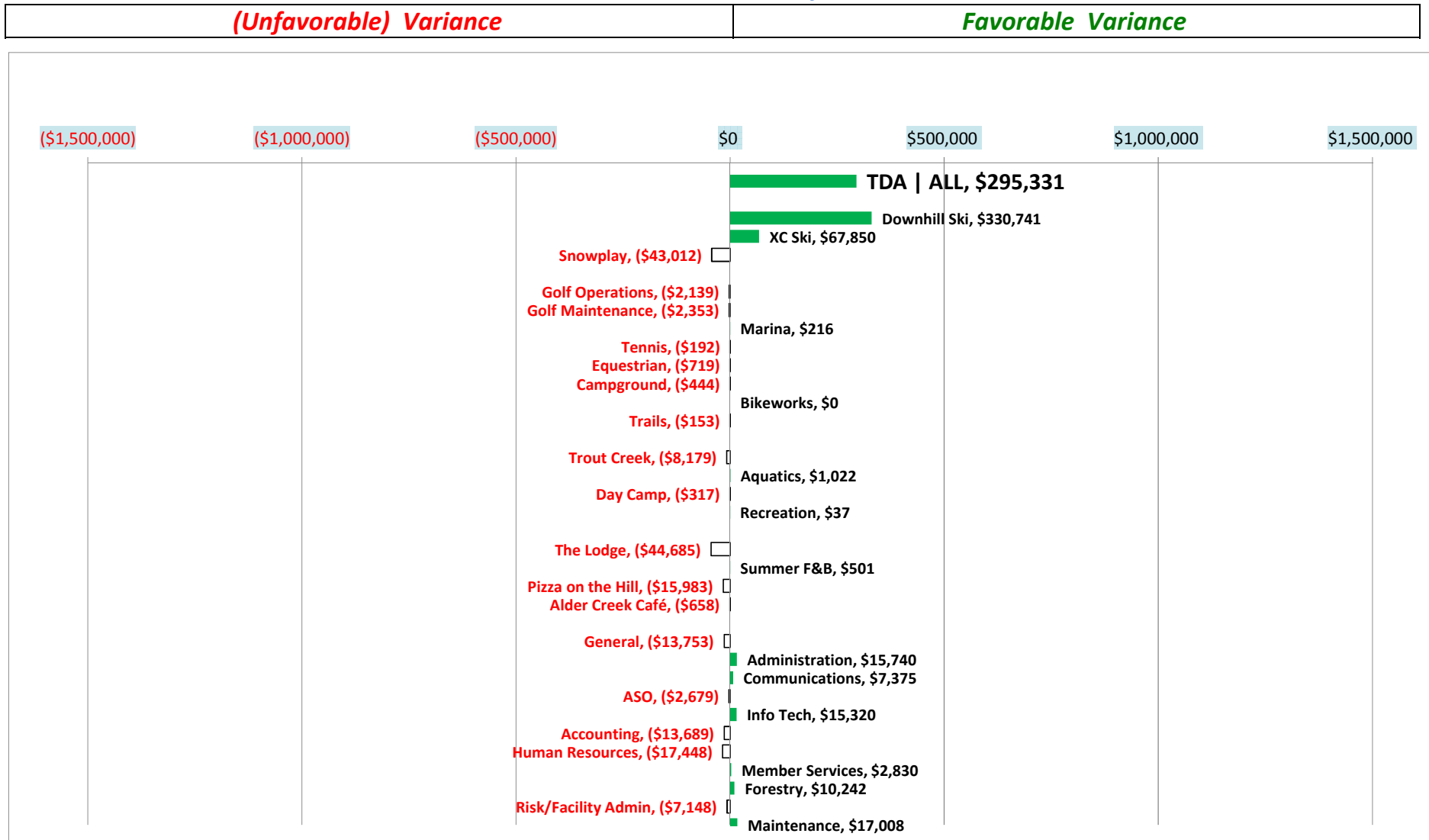
Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the two months ending February 2019

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	354,499	111,765	0	0	0	0	0	0	0	0	0	0	466,264
Expense	(118,682)	(52,251)	0	0	0	0	0	0	0	0	0	0	(170,933)
NORBO	235,817	59,514	0	0	0	0	0	0	0	0	0	0	295,331



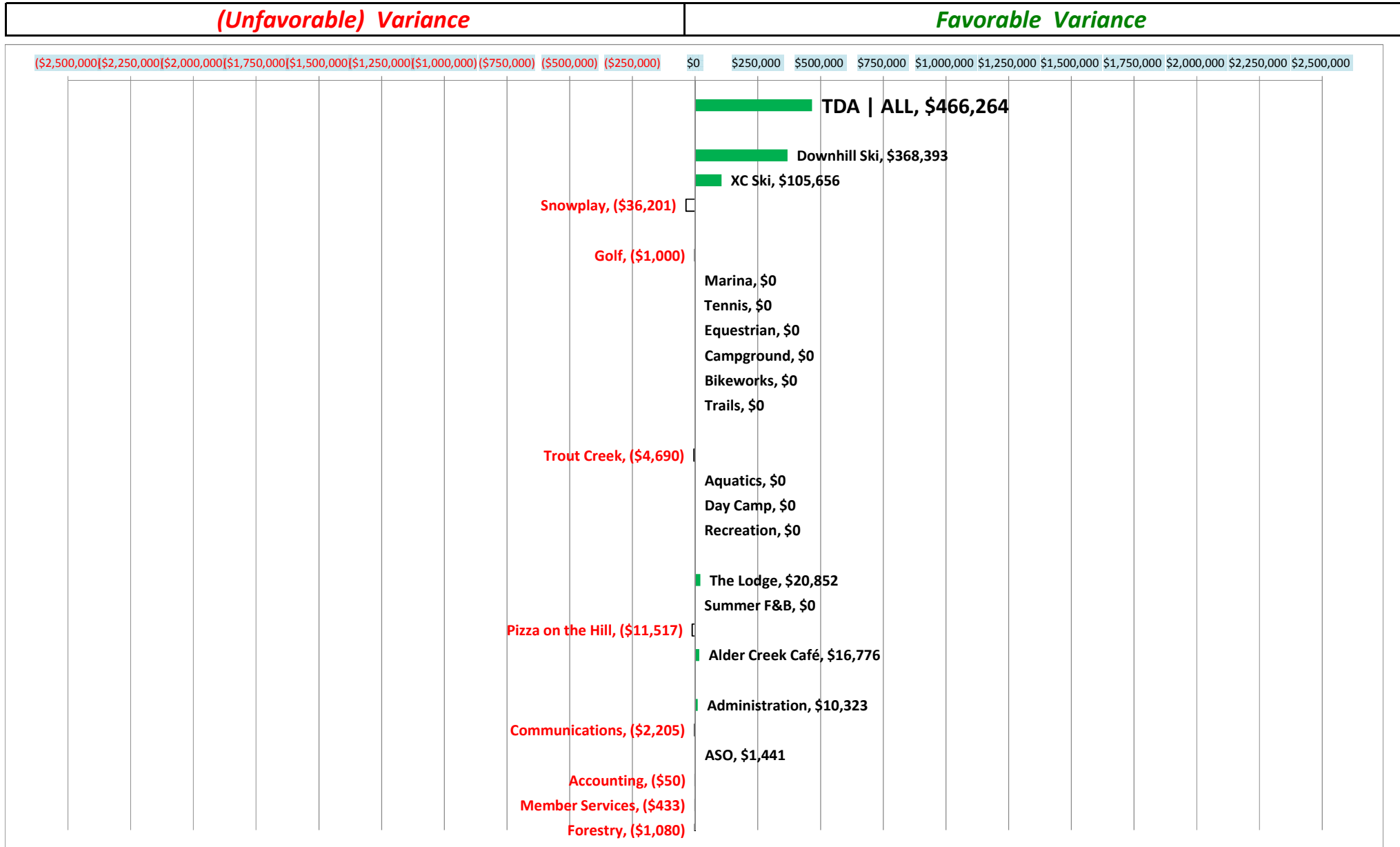
Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)
Year to Date February 2019



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date February 2019



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date February 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

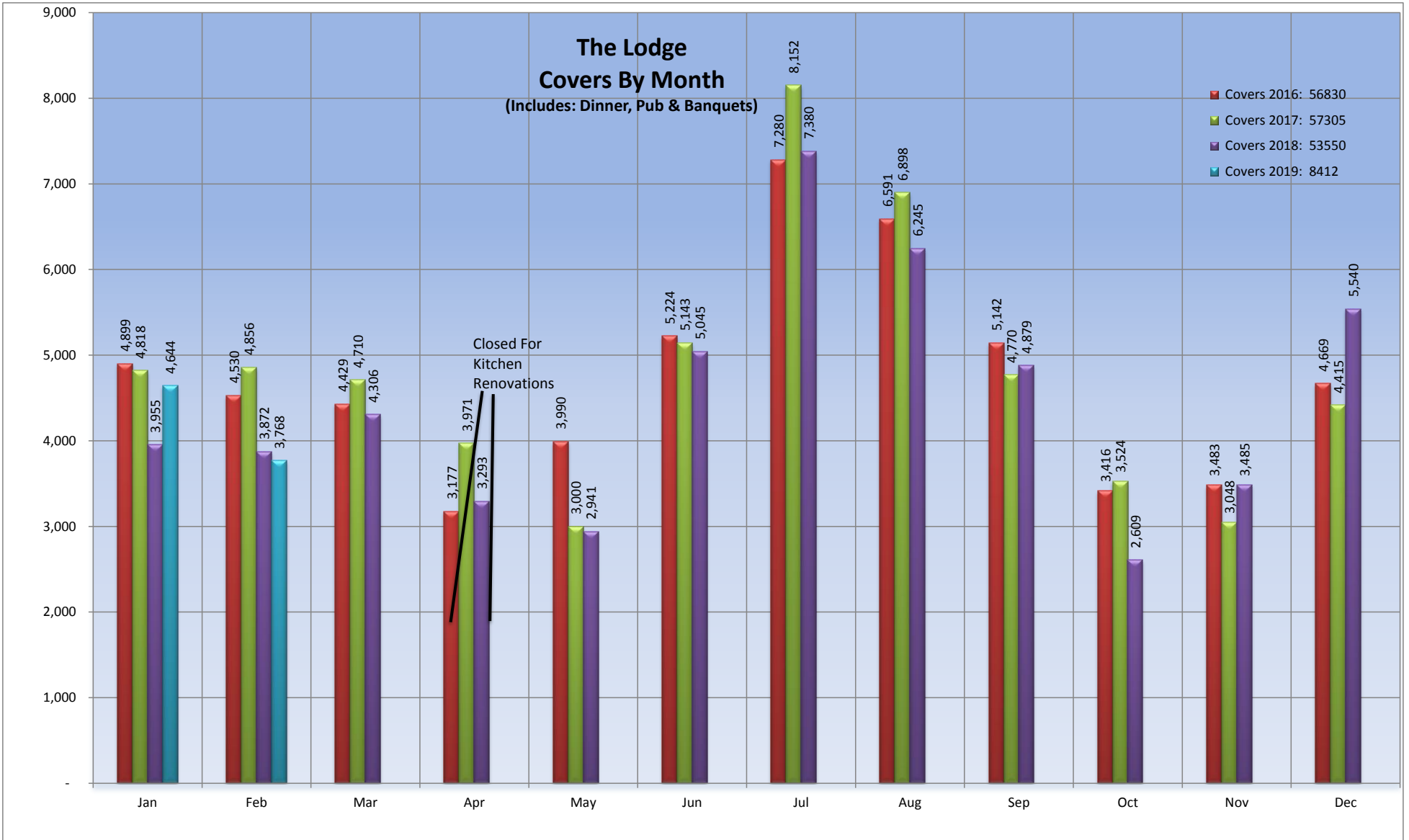
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 235,817	\$ 59,514	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,331
Downhill Ski	198,348	132,393	-	-	-	-	-	-	-	-	-	-	330,741
XC Ski	57,449	10,401	-	-	-	-	-	-	-	-	-	-	67,850
Snowplay	(13,502)	(29,511)	-	-	-	-	-	-	-	-	-	-	(43,012)
Golf Operations	(404)	(1,736)	-	-	-	-	-	-	-	-	-	-	(2,139)
Golf Maintenance	602	(2,954)	-	-	-	-	-	-	-	-	-	-	(2,353)
Marina	(125)	342	-	-	-	-	-	-	-	-	-	-	216
Tennis	(285)	93	-	-	-	-	-	-	-	-	-	-	(192)
Equestrian	(646)	(72)	-	-	-	-	-	-	-	-	-	-	(719)
Campground	(391)	(53)	-	-	-	-	-	-	-	-	-	-	(444)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	(364)	211	-	-	-	-	-	-	-	-	-	-	(153)
Trout Creek	3,414	(11,593)	-	-	-	-	-	-	-	-	-	-	(8,179)
Aquatics	564	458	-	-	-	-	-	-	-	-	-	-	1,022
Day Camp	(307)	(11)	-	-	-	-	-	-	-	-	-	-	(317)
Recreation	(245)	282	-	-	-	-	-	-	-	-	-	-	37
The Lodge	(13,596)	(31,089)	-	-	-	-	-	-	-	-	-	-	(44,685)
Summer F&B	173	329	-	-	-	-	-	-	-	-	-	-	501
Pizza on the Hill	(5,388)	(10,596)	-	-	-	-	-	-	-	-	-	-	(15,983)
Alder Creek Café	2,178	(2,836)	-	-	-	-	-	-	-	-	-	-	(658)
General	8,948	(22,701)	-	-	-	-	-	-	-	-	-	-	(13,753)
Administration	4,798	10,942	-	-	-	-	-	-	-	-	-	-	15,740
Communications	1,521	5,854	-	-	-	-	-	-	-	-	-	-	7,375
ASO	(3,569)	890	-	-	-	-	-	-	-	-	-	-	(2,679)
Info Tech	2,748	12,572	-	-	-	-	-	-	-	-	-	-	15,320
Accounting	(8,128)	(5,560)	-	-	-	-	-	-	-	-	-	-	(13,689)
Human Resources	29	(17,477)	-	-	-	-	-	-	-	-	-	-	(17,448)
Member Services	2,657	172	-	-	-	-	-	-	-	-	-	-	2,830
Forestry	3,144	7,098	-	-	-	-	-	-	-	-	-	-	10,242
Risk/Facility Admin	(5,727)	(1,421)	-	-	-	-	-	-	-	-	-	-	(7,148)
Maintenance	1,920	15,087	-	-	-	-	-	-	-	-	-	-	17,008

Tahoe Donner Association
Operating Revenue Variances Report

Year to Date February 2019

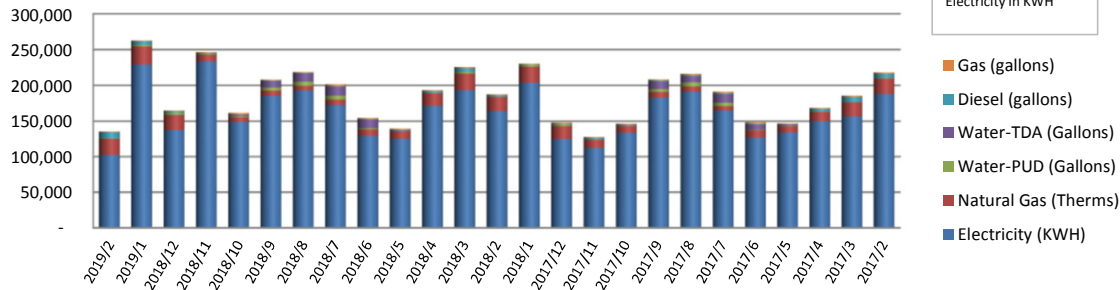
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 354,499	\$ 111,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 466,264
Downhill Ski	245,612	122,781	-	-	-	-	-	-	-	-	-	-	368,393
XC Ski	73,149	32,507	-	-	-	-	-	-	-	-	-	-	105,656
Snowplay	(12,291)	(23,910)	-	-	-	-	-	-	-	-	-	-	(36,201)
Golf	(500)	(500)	-	-	-	-	-	-	-	-	-	-	(1,000)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,140	(8,830)	-	-	-	-	-	-	-	-	-	-	(4,690)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	30,180	(9,329)	-	-	-	-	-	-	-	-	-	-	20,852
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	(1,706)	(9,811)	-	-	-	-	-	-	-	-	-	-	(11,517)
Alder Creek Café	16,978	(202)	-	-	-	-	-	-	-	-	-	-	16,776
Administration	3,471	6,852	-	-	-	-	-	-	-	-	-	-	10,323
Communications	(4,178)	1,973	-	-	-	-	-	-	-	-	-	-	(2,205)
ASO	(47)	1,488	-	-	-	-	-	-	-	-	-	-	1,441
Accounting	3	(53)	-	-	-	-	-	-	-	-	-	-	(50)
Member Services	57	(490)	-	-	-	-	-	-	-	-	-	-	(433)
Forestry	(370)	(710)	-	-	-	-	-	-	-	-	-	-	(1,080)



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



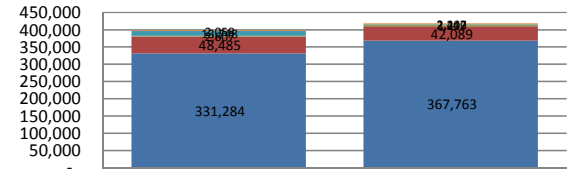
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2019 02
▲ ▲
▼ ▼

Gasoline Cost / Gallon \$3.11 8% -2%	Diesel Cost / Gallon \$3.59 2% -1%	Propane Cost / Gallon \$3.16 22% -7%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD



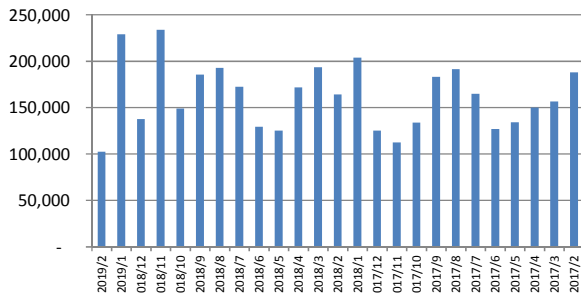
	2019/2	2018/2
Gasoline (gallons)	2,058	2,442
Diesel (gallons)	13,748	2,207
Water-TDA (Gallons)	-	-
Water-PUD (Gallons)	2,607	3,219
Natural Gas (Therms)	48,485	42,089
Electricity (KWH)	331,284	367,763

Data Available thru (yyyy/mm) - 2019/02

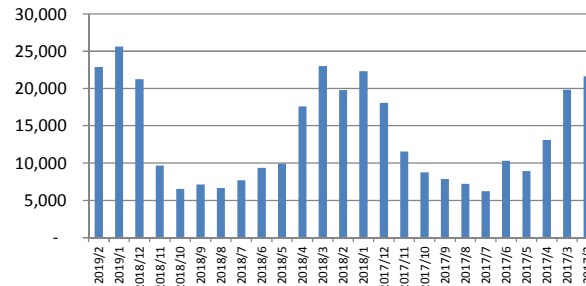
This Report is volumes not dollars

Note the scale varies with each Chart presented.

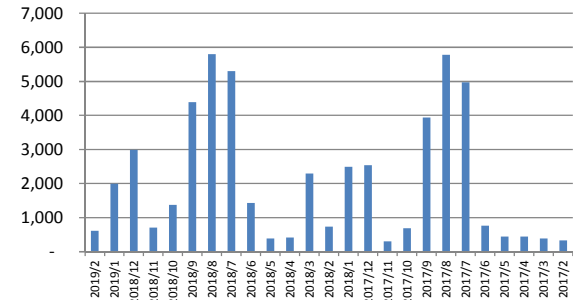
Electricity (KWH)



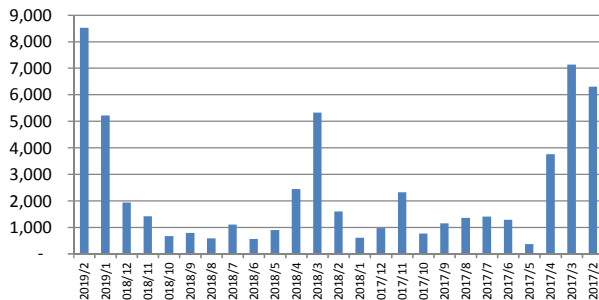
Natural Gas (Therms)



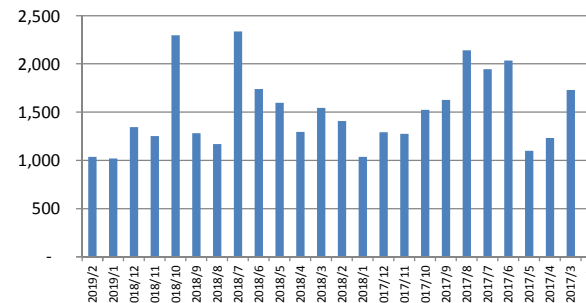
Water-PUD (000 Gallons)



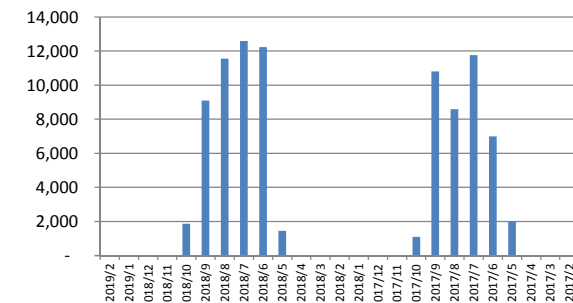
Diesel (gallons)



Gasoline (gallons)

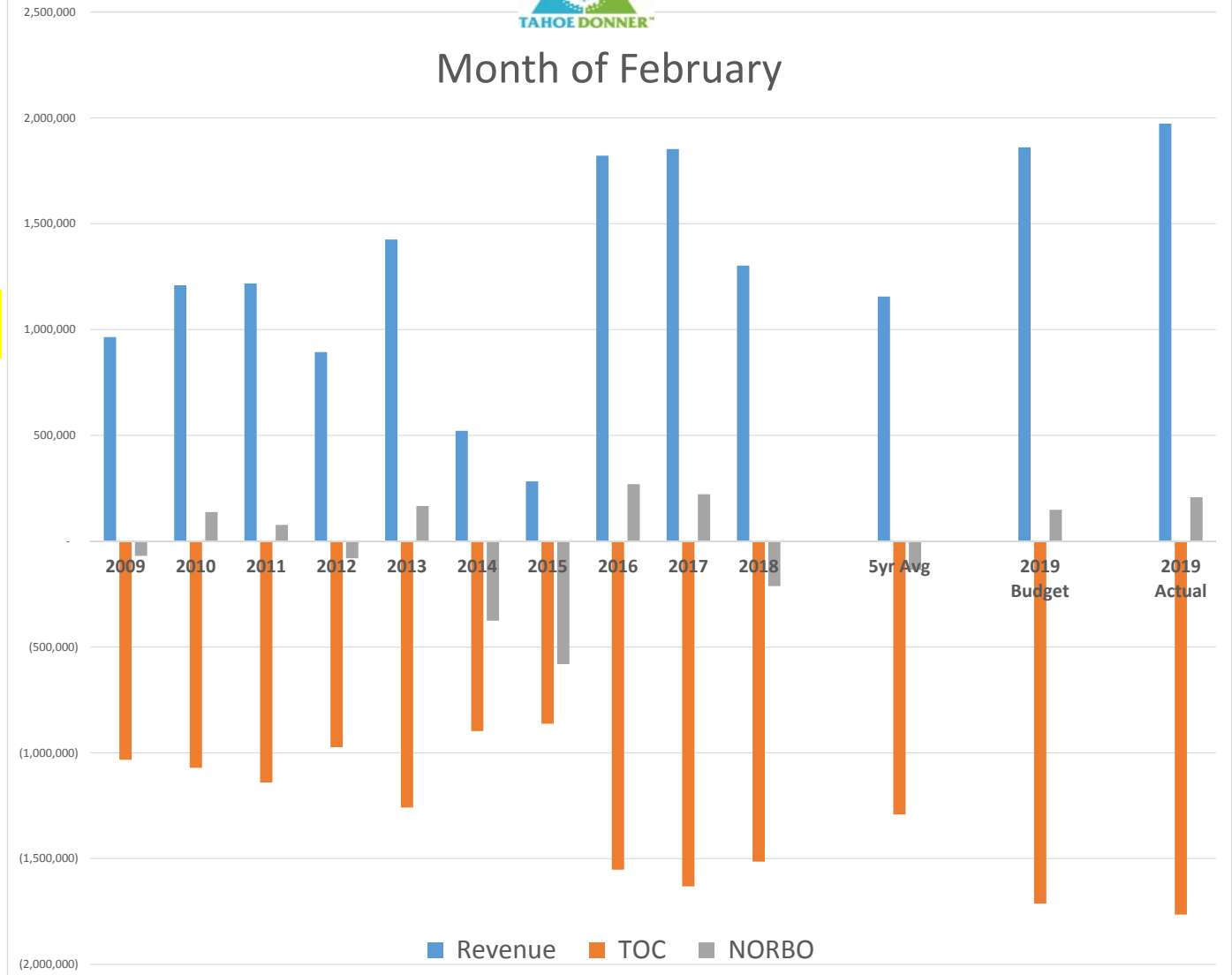


Water-TDA (000 Gallons)





Month of February



	Revenue	TOC	NORBO
2009	963,858	(1,033,345)	(69,487)
2010	1,208,950	(1,071,509)	137,440
2011	1,217,482	(1,140,614)	76,868
2012	893,078	(973,866)	(80,788)
2013	1,425,375	(1,259,130)	166,245
2014	521,297	(897,424)	(376,127)
2015	282,166	(863,000)	(580,834)
2016	1,821,398	(1,552,639)	268,758
2017	1,852,787	(1,631,187)	221,600
2018	1,302,172	(1,514,746)	(212,574)
5yr Avg	1,155,964	(1,291,799)	(135,835)
2019 Budget	1,861,000	(1,713,000)	148,000
2019 Actual	1,972,765	(1,765,251)	207,514
Var to Bdg	111,765 6%	(52,251) -3%	59,514 -40%
Var to PY	670,593 51%	(250,504) -17%	420,088 198%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
February 2019**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
8,274	10,100	10,170	(1,826)	-18%	(1,896)	-19%	Private Amenities	20,376	20,800	22,789	(424)	-2%	(2,413)	-11%	216,300
8,274	10,100	10,170	(1,826)	-18%	(1,896)	-19%	Trout Creek Rec Ctr	20,376	20,800	22,789	(424)	-2%	(2,413)	-11%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
31,630	36,195	24,337	(4,565)	-13%	7,293	30%	Public Amenities	68,465	68,110	44,549	355	1%	23,916	54%	270,000
11,529	13,200	8,454	(1,671)	-13%	3,075	36%	DH Ski - Total Skier Visits	23,106	23,900	14,442	(794)	-3%	8,664	60%	45,000
6,439	6,300	2,132	139	2%	4,307	202%	XC Ski - Total Skier Visits	16,272	12,600	5,257	3,672	29%	11,015	210%	22,000
3,115	5,245	3,145	(2,130)	-41%	(30)	-1%	Snowplay - Total Tubers	5,979	9,425	4,561	(3,446)	-37%	1,418	31%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,768	3,895	3,872	(127)	-3%	(104)	-3%	The Lodge Covers	8,412	7,940	7,827	472	6%	585	7%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,800
2,712	3,430	3,836	(718)	-21%	(1,124)	-29%	Pizza on the Hill Covers	5,631	6,480	6,684	(849)	-13%	(1,053)	-16%	43,000
4,067	4,125	2,898	(58)	-1%	1,169	40%	Alder Creek Café Covers	9,065	7,765	5,778	1,300	17%	3,287	57%	37,700
39,904	46,295	34,507	(6,391)	-14%	5,397	16%	Amenities Total	88,841	88,910	67,338	(69)	0%	21,503	32%	486,300
255	300	-	(45)	-15%	255	0%	HOA & Amenities Support Services	7,126	7,173	6,473	(47)	-1%	653	10%	7,173
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
255	300	-	(45)	-15%	255	0%	STR Registrants	653	700	-	(47)	-7%	653	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of February 2019
variances presented as | Favorable - Unfavorable
3/14/2019

Revenue \$ 1,972,800 | 111,800 / 6% to Budget
| 670,600 / 51% to Prior Year

Variance amount & % versus Budget for the Dept

r1	122,800	11%	Downhill Ski. Access up \$104k/24% to budget, \$320k/145% to PY. Lessons and Rentals up \$21k/4% to budget, comparing favorably to PY by \$144k/28%.
r2	32,500	13%	Cross Country. Strong sales across all segments. Access up \$15k/10% to budget, \$74k/83% to PY. Lessons and Rentals up \$8k/10% to budget, \$52k/183% to PY. Retail up \$9k/42% to budget, \$15k to PY.
r3	-23,900	-30%	Snowplay. Strongly impacted by weather events. Access down \$23k/32%. Up \$8k/21% to PY.
r4	-9,300	-5%	The Lodge. Directly impacted by poor weather conditions, resulting in decreased volume. Compares favorably to PY by \$18k/12%
r5	-9,800	-20%	POTH. See above. Compares unfavorably to PY by \$8k/18%.
r6	-8,800	-12%	Trout Creek. Access revenue down \$3k/12%. Fitness classes, training, etc., down \$4k/51%. Overall compares negatively to PY by \$3k/4%. Visits down 18% to Budget and 19% to PY, due to the extreme weather.
r7	6,900	67%	Administration. Interest up \$8k/155% to budget, \$9k/317% to PY. Yields up and fully invested most of month.
r8	2,000	15%	Communications. Increased ad revenue. Compares favorably to PY by \$4k.
r9	1,500	21%	ASO. Compares negatively to PY by \$2k/21%.
r10	-2,100	-	all other variances, net
tl	111,800	6%	

Expense \$ 1,749,300 | -52,300 / -3% to Budget
| -234,500 / -15% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-22,700	-13%	General. Legal services up \$12k/142% to budget. Claims expense up \$10k. Overall compares negatively to PY by \$43k/72%
e2	-22,100	-14%	Cross Country. Excessive snowfall contributing to snow removal expense up \$9k/198% to budget. Diesel \$4k/73% to budget. All other variances net.
e3	-21,800	-10%	The Lodge. Snow removal up \$6k/282% to budget. COGS unfavorable by \$8k/16%. Overall compares negatively to PY by \$25k/13%.
e4	-17,500	-60%	Human Resources. Cost timing due to personnel reorg \$14k timing.
e5	15,100	23%	Maintenance. Benefiting from snow removal cost allocation to other departments, as well as timing between months.
e6	12,600	21%	Information Tech. Payroll favorable \$6k/15% due to vacancies. Compares favorably to PY by \$5k/13%.
e7	9,600	2%	Downhill Ski. Payroll down \$7k/2% to budget. Compares favorably to PY by \$17k/5%.
e8	7,800	15%	Forestry. Payroll savings of \$10k due to vacancies. All other variance net.
e9	-5,600	-18%	Snowplay. Payroll up \$4k/24% to budget, up \$5k/26% to PY.
e10	-5,500	-8%	Accounting. Payroll up \$3k/4%. Payroll processing fees up \$3k, budget spread timing primarily.
e11	-2,200	-	all other variances, net (primarily timing variances between months)
tl	-52,300	-3%	

(52,300) Expense Variances to BDG co-wide recap

-2,800	-2%	Cogs
-23,100	-3%	Payroll Direct
19,500	-8%	Payroll Burden
-45,900	-11%	Expenses

(234,500) Expense Variances to Prior Year, co-wide

-34,700	-29%	Cogs
-111,400	-14%	Payroll Direct
-16,200	-8%	Payroll Burden
-72,200	-19%	Expenses

NOR \$ 223,500 | 59,500 / 36% to Budget
| 436,100 / 205% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date February 2019 (2 of 12 months)

variances presented as | Favorable -Unfavorable

3/14/2019

Revenue \$ 3,950,300 | 466,300 / 13% to Budget
| 1,570,900 / 66% to Prior Year

<i>Variance amount & % versus Budget for the Dept</i>			
r1	368,400	18%	Downhill Ski. Access and usage up \$233k/29% to budget, comparing favorably \$645k/170% to PY. Lessons & Rentals favorable \$117k/13% to budget, favorable \$348k to PY.
r2	105,700	22%	Cross Country . Access and usage up \$47k/16% to budget, up \$140k/68% to PY. Lessons and Rentals favorable to budget by \$41k/29%, compares favorably to PY by \$119k/189%.
r3	-36,200	-24%	Snowplay. Continuing to see weather challenges resulting in reduced visitation. Compares favorably to PY by \$35k/46%.
r4	20,900	6%	The Lodge. Holding steady despite weather related challenges in February. Up \$70k/24% to PYTD.
r5	16,800	18%	Alder Creek Café. Benefitting from increased access and usage at Cross Country. Compares positively to PY by \$50k.
r6	-11,500	-13%	POTH. Slight decline to PYTD, with decreased revenue of \$1k/2%.
r7	10,300	47%	Administration. Interest income up \$10k to budget, \$11k PYTD. Yields improving.
r8	-4,700	-3%	Trout Creek. Decline in revenue from fitness classes. Overall compares favorably to PY by \$3k/2%.
r9	-2,200	-8%	Communications. Ad revenue down. Up \$3k/15% PYTD.
r10	-1,200	-	all other variances, net
tl	466,300	13%	

Expense \$ 3,622,900 | -170,900 / -5% to Budget
| -525,300 / -17% to Prior Year

<i>Variance amount & % versus Budget for the Dept</i>			
e1	-65,500	-14%	The Lodge. Payroll up \$22k to budget. COGS unfavorable to budget by \$25k/26%.
e2	-37,800	-11%	Cross Country. Payroll up \$13k/7% to budget due to increased visitation. Snow removal up \$8k to budget, \$16k PYTD.
e3	-37,700	-3%	Downhill Ski. Increased costs with increased volumes/revenues. Payroll up \$36k, compares favorably to PY by \$99k/15%.
e4	-17,500	-27%	Human Resources. Payroll unfavorable to budget by \$14k/29% due to personnel reorg timing.
e5	-17,400	-16%	Alder Creek Café. Increased costs with increased volumes/revenues.
e6	17,000	13%	Maintenance. Timing variances between months.
e7	15,300	13%	Information Tech. Payroll savings of \$7k/8% due to vacancies. All other variances timing between months.
e8	-13,800	-8%	General. Legal expenses unfavorable to budget by \$13k, compares negatively to PYTD by \$20k.
e9	-13,700	-10%	Accounting. Payroll processing service up \$9k, budget spread variance primarily.
e10	200	-	all other variances, net (mix of timing variances between months and real savings).
tl	-170,900	-5%	

(170,900) Expense Variances to BDG co-wide recap

-30,800	-11%	Cogs
-95,300	-5%	Payroll Direct
19,800	-11%	Payroll Burden
-64,600	-8%	Expenses

(525,300) Expense Variances to Prior Year, co-wide

-84,100	-36%	Cogs
-271,300	-17%	Payroll Direct
-51,200	-11%	Payroll Burden
-118,700	-15%	Expenses

NOR \$ 327,300 | 295,300 / 923% to Budget
| 1,045,600 / 146% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of February 2019



Total Operating Fund - Month						Component	Amenities - Month				Homeowners Association - Month						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ 1,972,765	\$ 1,861,000	\$ 1,302,172	\$ 111,765	6%	\$ 670,593	51%	\$ 1,928,206	\$ 102,706	6%	\$ 663,015	52%	\$ 44,559	\$ 9,059	26%	\$ 7,578	20%	
54,000	54,000	54,000	-	0%	-	0%	54,000	-	0%	-	0%	-	-	0%	-	0%	
773,402	680,600	368,524	92,802	14%	404,878	110%	773,402	92,802	14%	404,878	110%	-	-	0%	-	0%	
370,924	415,500	309,102	(44,577)	-11%	61,821	20%	371,482	(44,118)	-11%	62,380	20%	(559)	(459)	-459%	(559)	0%	
77,620	64,700	47,547	12,920	20%	30,073	63%	77,197	13,297	21%	30,524	65%	423	(377)	-47%	(451)	-52%	
613,425	589,300	450,978	24,125	4%	162,447	36%	613,425	24,125	4%	162,447	36%	-	-	0%	-	0%	
83,394	56,900	72,021	26,494	47%	11,374	16%	38,700	16,600	75%	2,786	8%	44,695	9,895	28%	8,587	24%	
(153,695)	(150,900)	(119,010)	(2,795)	-2%	(34,685)	-29%	(153,695)	(2,795)	-2%	(34,685)	-29%	-	-	0%	-	0%	
(904,663)	(881,524)	(793,272)	(23,139)	-3%	(111,391)	-14%	(591,630)	(12,438)	-2%	(71,234)	-14%	(313,033)	(10,701)	-4%	(40,157)	-15%	
(231,499)	(251,000)	(215,251)	19,501	8%	(16,248)	-8%	(147,150)	12,818	8%	(7,430)	-5%	(84,349)	6,683	7%	(8,818)	-12%	
(1,136,162)	(1,132,524)	(1,008,523)	(3,638)	0%	(127,639)	-13%	(738,779)	381	0%	(78,665)	-12%	(397,382)	(4,018)	-1%	(48,974)	-14%	
(459,394)	(413,576)	(387,214)	(45,818)	-11%	(72,180)	-19%	(553,785)	(46,232)	-9%	(288,138)	-108%	94,392	415	0%	215,958	178%	
(47,038)	(37,108)	(43,987)	(9,930)	-27%	(3,051)	-7%	(34,234)	(6,726)	-24%	3,002	8%	(12,804)	(3,204)	-33%	(6,053)	-90%	
(85,257)	(79,025)	(84,527)	(6,232)	-8%	(730)	-1%	(66,756)	(8,511)	-15%	(2,634)	-4%	(18,501)	2,279	11%	1,904	9%	
(30,994)	(17,690)	(9,996)	(13,304)	-75%	(20,998)	-210%	(22,574)	(9,174)	-68%	(15,433)	-216%	(8,421)	(4,131)	-96%	(5,565)	-195%	
(90,089)	(80,621)	(65,192)	(9,468)	-12%	(24,897)	-38%	(70,391)	(7,821)	-13%	(21,455)	-44%	(19,697)	(1,646)	-9%	(3,442)	-21%	
(90,217)	(58,893)	(45,574)	(31,324)	-53%	(44,644)	-98%	(60,332)	(23,387)	-63%	(33,422)	-124%	(29,885)	(7,937)	-36%	(11,222)	-60%	
(1,213)	(50)	-	(1,163)	#####	(1,213)	0%	(49)	(49)	0%	(49)	0%	(1,164)	(1,114)	#####	(1,164)	0%	
(60,500)	(60,500)	(50,500)	-	0%	(10,000)	-20%	(38,100)	-	0%	(2,100)	-6%	(22,400)	-	0%	(7,900)	-54%	
(23,463)	(23,800)	(22,938)	337	1%	(525)	-2%	-	-	0%	-	0%	(23,463)	337	1%	(525)	-2%	
(43,568)	(41,680)	(26,239)	(1,888)	-5%	(17,329)	-66%	(42,912)	(1,522)	-4%	(17,029)	-66%	(656)	(366)	-126%	(300)	-84%	
(13,160)	(10,517)	(11,965)	(2,643)	-25%	(1,195)	-10%	(2,607)	1,093	30%	1,482	36%	(10,553)	(3,736)	-55%	(2,678)	-34%	
10,105	(19,692)	(26,297)	29,797	151%	36,402	138%	5,931	9,866	251%	21,260	139%	4,175	19,932	126%	15,142	138%	
16,000	16,000	-	-	0%	16,000	#####	(221,760)	-	0%	(221,760)	0%	237,760	-	0%	237,760	#####	
\$ 223,514	\$ 164,000	\$ (212,574)	\$ 59,514	-36%	\$ 436,088	205%	\$ 481,946	\$ 54,059	-13%	\$ 261,527	-119%	\$ (258,432)	\$ 5,455	-2%	\$ 174,562	-40%	
(1,749,251)	(1,697,000)	(1,514,746)	(52,251)	-3%	(234,504)	-15%	(1,446,260)	(48,647)	-3%	(401,488)	-38%	(302,991)	(3,604)	-1%	166,984	36%	
(164,000)	(164,000)	8,000	-	0%	(172,000)	#####	Assessment Revenue					(164,000)	-	0%	(172,000)	#####	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	-	0%	
(164,000)	(164,000)	8,000	-	0%	(172,000)	#####	Net, Operating Fund Portion					(164,000)	-	0%	(172,000)	#####	
\$ 59,514	\$ -	\$ (204,574)	\$ 59,514	NA	\$ 264,088	129%	Net Result	\$ 481,946	\$ 54,059	13%	\$ 261,527	-119%	\$ (422,432)	\$ 5,455	-1%	\$ 2,562	-1%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the two months ending February 2019

Total Operating Fund - YTD						Component	Amenities - YTD				Homeowners Association - YTD						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ 3,950,264	\$ 3,484,000	\$ 2,379,382	\$ 466,264	13%	\$ 1,570,881	66%	\$ 3,867,167	\$ 458,267	13%	\$ 1,557,955	67%	\$ 83,096	\$ 7,996	11%	\$ 12,926	18%	
108,000	108,000	107,000	-	0%	1,000	1%	108,000	-	0%	1,000	1%	-	-	0%	-	0%	
1,516,355	1,269,900	688,172	246,455	19%	828,182	120%	1,516,355	246,455	19%	828,182	120%	-	-	0%	-	0%	
792,563	786,900	583,238	5,663	1%	209,326	36%	793,122	6,022	1%	209,884	36%	(559)	(359)	179%	(559)	0%	
142,532	124,500	88,752	18,032	14%	53,780	61%	141,281	18,281	15%	54,499	63%	1,251	(249)	-17%	(719)	-36%	
1,231,672	1,077,800	770,443	153,872	14%	461,229	60%	1,231,672	153,872	14%	461,229	60%	-	-	0%	-	0%	
159,142	116,900	141,777	42,242	36%	17,365	12%	76,737	33,637	78%	3,160	4%	82,404	8,604	12%	14,204	21%	
(317,683)	(286,900)	(233,551)	(30,783)	-11%	(84,132)	-36%	(317,683)	(30,783)	-11%	(84,132)	-36%	-	-	0%	-	0%	
(1,897,831)	(1,802,577)	(1,626,492)	(95,254)	-5%	(271,339)	-17%	(1,262,244)	(90,470)	-8%	(221,044)	-21%	(635,588)	(4,785)	-1%	(50,296)	-9%	
(498,298)	(518,100)	(447,129)	19,802	4%	(51,169)	-11%	(322,286)	7,150	2%	(37,823)	-13%	(176,012)	12,652	7%	(13,345)	-8%	
(2,396,129)	(2,320,677)	(2,073,621)	(75,452)	-3%	(322,508)	-16%	(1,584,530)	(83,320)	-6%	(258,867)	-20%	(811,600)	7,867	1%	(63,641)	-9%	
(909,121)	(844,423)	(790,501)	(64,698)	-8%	(118,620)	-15%	(1,109,553)	(62,632)	-6%	(565,512)	-104%	200,432	(2,066)	1%	446,892	181%	
(102,529)	(80,328)	(96,285)	(22,201)	-28%	(6,244)	-6%	(71,272)	(13,344)	-23%	4,835	6%	(31,257)	(8,857)	-40%	(11,079)	-55%	
(170,034)	(163,140)	(170,853)	(6,894)	-4%	819	0%	(132,458)	(11,728)	-10%	(2,691)	-2%	(37,576)	4,834	11%	3,510	9%	
(61,225)	(39,380)	(19,855)	(21,845)	-55%	(41,370)	-208%	(46,929)	(17,429)	-59%	(33,019)	-237%	(14,296)	(4,416)	-45%	(8,351)	-140%	
(184,191)	(174,517)	(131,977)	(9,674)	-6%	(52,214)	-40%	(141,333)	(7,938)	-6%	(41,959)	-42%	(42,859)	(1,737)	-4%	(10,255)	-31%	
(162,716)	(127,305)	(102,508)	(35,411)	-28%	(60,209)	-59%	(105,456)	(23,441)	-29%	(37,840)	-56%	(57,261)	(11,971)	-26%	(22,368)	-64%	
(2,717)	(100)	(334)	(2,617)	#####	(2,383)	-714%	(580)	(580)	0%	(580)	0%	(2,137)	(2,037)	#####	(1,803)	-540%	
(121,000)	(121,000)	(101,000)	-	0%	(20,000)	-20%	(76,200)	-	0%	(4,200)	-6%	(44,800)	-	0%	(15,800)	-54%	
(46,926)	(47,600)	(45,876)	674	1%	(1,050)	-2%	-	-	0%	-	0%	(46,926)	674	1%	(1,050)	-2%	
(94,905)	(77,680)	(51,629)	(17,225)	-22%	(43,275)	-84%	(93,938)	(16,988)	-22%	(43,142)	-85%	(967)	(237)	-32%	(134)	-16%	
(24,781)	(16,077)	(26,513)	(8,704)	-54%	1,732	7%	(4,662)	738	14%	2,248	33%	(20,119)	(9,442)	-88%	(515)	-3%	
28,904	(30,296)	(43,670)	59,200	195%	72,574	166%	18,531	28,078	294%	46,091	167%	10,372	31,121	150%	26,482	164%	
33,000	33,000	-	-	0%	33,000	#####	(455,256)	-	0%	(455,256)	0%	488,256	-	0%	488,256	#####	
\$ 327,331	\$ 32,000	\$ (718,291)	\$ 295,331	-923%	\$ 1,045,622	146%	\$ 855,403	\$ 281,534	-49%	\$ 649,445	-315%	\$ (528,072)	\$ 13,797	-3%	\$ 396,177	-43%	
(3,622,933)	(3,452,000)	(3,097,673)	(170,933)	-5%	(525,259)	-17%	(3,011,765)	(176,734)	-6%	(908,510)	-43%	(611,168)	5,801	1%	383,251	39%	
6,991,000	6,991,000	6,358,000	-	0%	633,000	10%						6,991,000	-	0%	633,000	10%	
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%						(4,661,000)	-	0%	(648,000)	16%	
(194,000)	(194,000)	(194,000)	-	0%	-	0%						(194,000)	-	0%	-	0%	
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%						(2,168,000)	-	0%	(161,000)	8%	
(32,000)	(32,000)	144,000	-	0%	(176,000)	-122%						(32,000)	-	0%	(176,000)	-122%	
\$ 295,331	\$ -	\$ (574,291)	\$ 295,331	NA	\$ 869,622	151%	\$ 855,403	\$ 281,534	49%	\$ 649,445	-315%	\$ (560,072)	\$ 13,797	-2%	\$ 220,177	-28%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of February 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead			
Net Operating Results (NOR)					Total Operating Expenses							
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		
		Amount	Pctg			Amount	Pctg			Amount	Pctg	
\$ (103,126)	\$ (92,698)	\$ (10,428)	-11%	\$ 74,370	\$ 83,200	\$ (8,830)	-11%	\$ (177,497)	\$ (175,898)	\$ (1,599)	-1%	
(44,759)	(33,166)	(11,593)	-35%	Trout Creek Rec Ctr	62,370	71,200	(8,830)	-12%	(107,129)	(104,366)	(2,763)	-3%
(15,143)	(15,601)	458	3%	Aquatics	12,000	12,000	-	0%	(27,143)	(27,601)	458	2%
(16,144)	(16,486)	342	2%	Beach Club Marina	-	-	-	0%	(16,144)	(16,486)	342	2%
(8,825)	(8,918)	93	1%	Tennis Center	-	-	-	0%	(8,825)	(8,918)	93	1%
(5,450)	(5,439)	(11)	0%	Day Camps	-	-	-	0%	(5,450)	(5,439)	(11)	0%
(12,806)	(13,088)	282	2%	Recreation Programs	-	-	-	0%	(12,806)	(13,088)	282	2%
585,072	520,585	64,487	12%	Public Amenities	1,853,835	1,742,300	111,535	6%	(1,268,763)	(1,221,715)	(47,048)	-4%
678,629	546,236	132,393	24%	Downhill Ski	1,271,781	1,149,000	122,781	11%	(593,152)	(602,764)	9,612	2%
90,878	80,477	10,401	13%	Cross Country Ski	274,207	241,700	32,507	13%	(183,329)	(161,223)	(22,106)	-14%
19,695	49,206	(29,511)	-60%	Snowplay	57,090	81,000	(23,910)	-30%	(37,395)	(31,794)	(5,601)	-18%
(51,347)	(46,657)	(4,690)	-10%	Golf	-	500	(500)	-100%	(51,347)	(47,157)	(4,190)	-9%
(5,424)	(5,371)	(53)	-1%	Campground	-	-	-	0%	(5,424)	(5,371)	(53)	-1%
(11,317)	(11,245)	(72)	-1%	Equestrian	-	-	-	0%	(11,317)	(11,245)	(72)	-1%
(2,709)	(2,709)	-	0%	Bikeworks	-	-	-	0%	(2,709)	(2,709)	-	0%
(12,590)	(12,801)	211	2%	Trails	-	-	-	0%	(12,590)	(12,801)	211	2%
(81,336)	(50,247)	(31,089)	-62%	The Lodge	163,771	173,100	(9,329)	-5%	(245,107)	(223,347)	(21,760)	-10%
(5,295)	(5,624)	329	6%	Summer Food and Bev	-	-	-	0%	(5,295)	(5,624)	329	6%
(18,778)	(8,182)	(10,596)	-130%	Pizza on the Hill	38,189	48,000	(9,811)	-20%	(56,967)	(56,182)	(785)	-1%
(15,334)	(12,498)	(2,836)	-23%	Alder Creek Café	48,798	49,000	(202)	0%	(64,132)	(61,498)	(2,634)	-4%
481,946	427,887	54,059	13%	Amenities Total	1,928,206	1,825,500	102,706	6%	(1,446,260)	(1,397,613)	(48,647)	-3%
(258,432)	(263,887)	5,455	2%	HOA & Amenities								
				Support Services	44,559	35,500	9,059	26%	(302,991)	(299,387)	(3,604)	-1%
(200,050)	(177,349)	(22,701)	-13%	General	-	-	-	0%	(200,050)	(177,349)	(22,701)	-13%
10,942	-	10,942	#####	Administration	17,052	10,200	6,852	67%	(6,110)	(10,200)	4,090	40%
5,854	-	5,854	#####	Communications	15,473	13,500	1,973	15%	(9,618)	(13,500)	3,882	29%
12,572	-	12,572	#####	Information Tech	-	-	-	0%	12,572	-	12,572	#####
(5,560)	-	(5,560)	#####	Accounting	547	600	(53)	-9%	(6,107)	(600)	(5,507)	-918%
(17,477)	-	(17,477)	#####	Human Resources	-	-	-	0%	(17,477)	-	(17,477)	#####
(35,117)	(36,007)	890	2%	Architectural Standards	8,588	7,100	1,488	21%	(43,705)	(43,107)	(598)	-1%
172	-	172	#####	Member Services	1,010	1,500	(490)	-33%	(838)	(1,500)	662	44%
(1,421)	-	(1,421)	#####	Risk & Facility Admin	-	-	-	0%	(1,421)	-	(1,421)	#####
(43,433)	(50,531)	7,098	14%	Forestry	1,890	2,600	(710)	-27%	(45,323)	(53,131)	7,808	15%
15,087	-	15,087	#####	Maintenance	-	-	-	0%	15,087	-	15,087	#####
\$ 223,514	\$ 164,000	\$ 59,514	36%	TDA Operating Fund	\$ 1,972,765	\$ 1,861,000	\$ 111,765	6%	\$ (1,749,251)	\$ (1,697,000)	\$ (52,251)	-3%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the two months ending February 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				Including Allocated Overhead		
Net Operating Results (NOR)					Total Operating Expenses				ANNUAL BUDGET AMOUNTS						
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Revenue	T O E	N O R
		Amount	Pctg	Amount			Pctg	Amount			Pctg	BUDGET	BUDGET	BUDGET	
\$ (201,945)	\$ (194,533)	\$ (7,412)	-4%	\$ 163,910	\$ 168,600	\$ (4,690)	-3%	\$ (365,855)	\$ (363,133)	\$ (2,722)	-1%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)	
(78,676)	(70,497)	(8,179)	-12%	139,910	144,600	(4,690)	-3%	(218,585)	(215,097)	(3,488)	-2%	1,094,000	(1,281,600)	(187,600)	
(33,819)	(34,841)	1,022	3%	24,000	24,000	-	0%	(57,819)	(58,841)	1,022	2%	241,000	(450,200)	(209,200)	
(33,354)	(33,570)	216	1%	-	-	-	0%	(33,354)	(33,570)	216	1%	750,000	(602,700)	147,300	
(18,420)	(18,228)	(192)	-1%	-	-	-	0%	(18,420)	(18,228)	(192)	-1%	213,000	(306,300)	(93,300)	
(11,479)	(11,162)	(317)	-3%	-	-	-	0%	(11,479)	(11,162)	(317)	-3%	275,000	(305,900)	(30,900)	
(26,198)	(26,235)	37	0%	-	-	-	0%	(26,198)	(26,235)	37	0%	180,000	(364,100)	(184,100)	
1,057,348	768,402	288,946	38%	3,703,258	\$ 3,240,300	462,958	14%	(2,645,910)	\$ (2,471,898)	(174,012)	-7%	10,776,000	(12,017,300)	(1,241,300)	
1,206,789	876,048	330,741	38%	2,445,393	2,077,000	368,393	18%	(1,238,604)	(1,200,952)	(37,652)	-3%	3,895,000	(3,600,900)	294,100	
214,234	146,384	67,850	46%	595,556	489,900	105,656	22%	(381,322)	(343,516)	(37,806)	-11%	1,043,000	(1,065,600)	(22,600)	
40,000	83,012	(43,012)	-52%	111,799	148,000	(36,201)	-24%	(71,799)	(64,988)	(6,811)	-10%	282,000	(222,600)	59,400	
(100,287)	(95,795)	(4,492)	-5%	-	1,000	(1,000)	-100%	(100,287)	(96,795)	(3,492)	-4%	1,160,000	(1,487,300)	(327,300)	
(11,349)	(10,905)	(444)	-4%	-	-	-	0%	(11,349)	(10,905)	(444)	-4%	70,000	(111,600)	(41,600)	
(23,149)	(22,430)	(719)	-3%	-	-	-	0%	(23,149)	(22,430)	(719)	-3%	255,000	(395,500)	(140,500)	
(5,561)	(5,561)	-	0%	-	-	-	0%	(5,561)	(5,561)	-	0%	117,000	(146,500)	(29,500)	
(26,197)	(26,044)	(153)	-1%	-	-	-	0%	(26,197)	(26,044)	(153)	-1%	1,000	(234,700)	(233,700)	
(157,564)	(112,879)	(44,685)	-40%	362,252	341,400	20,852	6%	(519,815)	(454,279)	(65,536)	-14%	2,630,000	(2,967,000)	(337,000)	
(10,974)	(11,475)	501	4%	-	-	-	0%	(10,974)	(11,475)	501	4%	270,000	(409,200)	(139,200)	
(36,551)	(20,568)	(15,983)	-78%	79,483	91,000	(11,517)	-13%	(116,034)	(111,568)	(4,466)	-4%	603,000	(754,700)	(151,700)	
(32,043)	(31,385)	(658)	-2%	108,776	92,000	16,776	18%	(140,819)	(123,385)	(17,434)	-14%	450,000	(621,700)	(171,700)	
855,403	573,869	281,534	49%	3,867,167	3,408,900	458,267	13%	(3,011,765)	(2,835,031)	(176,734)	-6%	13,529,000	(15,328,100)	(1,799,100)	
(528,072)	(541,869)	13,797	3%	83,096	\$ 75,100	7,996	11%	(611,168)	\$ (616,969)	5,801	1%	686,000	(4,582,900)	(3,896,900)	
(376,322)	(362,569)	(13,753)	-4%	-	-	-	0%	(376,322)	(362,569)	(13,753)	-4%	-	(2,267,800)	(2,267,800)	
15,740	-	15,740	#####	32,223	21,900	10,323	47%	(16,483)	(21,900)	5,417	25%	184,000	(184,000)	-	
7,375	-	7,375	#####	25,795	28,000	(2,205)	-8%	(18,420)	(28,000)	9,580	34%	210,000	(210,000)	-	
15,320	-	15,320	#####	-	-	-	0%	15,320	-	15,320	#####	-	-	-	
(13,689)	-	(13,689)	#####	1,150	1,200	(50)	-4%	(14,838)	(1,200)	(13,638)	#####	6,000	(6,000)	-	
(17,448)	-	(17,448)	#####	-	-	-	0%	(17,448)	-	(17,448)	#####	-	-	-	
(76,164)	(73,485)	(2,679)	-4%	17,141	15,700	1,441	9%	(93,305)	(89,185)	(4,120)	-5%	196,000	(561,700)	(365,700)	
2,830	-	2,830	#####	2,467	2,900	(433)	-15%	362	(2,900)	3,262	112%	34,000	(34,000)	-	
(7,148)	-	(7,148)	#####	-	-	-	0%	(7,148)	-	(7,148)	#####	-	-	-	
(95,574)	(105,815)	10,242	10%	4,320	5,400	(1,080)	-20%	(99,894)	(111,215)	11,322	10%	56,000	(1,319,400)	(1,263,400)	
17,008	-	17,008	#####	-	-	-	0%	17,008	-	17,008	#####	-	-	-	
\$ 327,331	\$ 32,000	\$ 295,331	923%	\$ 3,950,264	\$ 3,484,000	\$ 466,264	13%	\$ (3,622,933)	\$ (3,452,000)	\$ (170,933)	-5%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of February 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Before Allocated Overhead Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (30,788)	\$ (20,360)	\$ (22,349)	\$ (10,428)	-51%	\$ (8,439)	-38%	Private Amenities	\$ 74,370	\$ (8,830)	-11%	\$ (2,802)	-4%	\$ (105,159)	\$ (1,599)	-2%	\$ (5,637)	-6%
(22,265)	(10,672)	(13,013)	(11,593)	-109%	(9,252)	-71%	Trout Creek Rec Ctr	62,370	(8,830)	-12%	(2,802)	-4%	(84,635)	(2,763)	-3%	(6,450)	-8%
708	250	2,045	458	183%	(1,337)	-65%	Aquatics	12,000	-	0%	-	0%	(11,292)	458	4%	(1,337)	-13%
(5,422)	(5,764)	(6,668)	342	6%	1,246	19%	Beach Club Marina	-	-	0%	-	0%	(5,422)	342	6%	1,246	19%
(1,605)	(1,698)	(1,922)	93	5%	317	16%	Tennis Center	-	-	0%	-	0%	(1,605)	93	5%	317	16%
(81)	(70)	(78)	(11)	-15%	(2)	-3%	Day Camps	-	-	0%	-	0%	(81)	(11)	-15%	(2)	-3%
(2,124)	(2,406)	(2,713)	282	12%	589	22%	Recreation Programs	-	-	0%	-	0%	(2,124)	282	12%	589	22%
734,494	670,007	242,769	64,487	10%	491,726	203%	Public Amenities	1,853,835	111,535	6%	665,817	56%	(1,119,341)	(47,048)	-4%	(174,091)	-18%
717,327	584,934	271,624	132,393	23%	445,703	164%	Downhill Ski	1,271,781	122,781	11%	487,183	62%	(554,454)	9,612	2%	(41,481)	-8%
108,532	98,131	45,426	10,401	11%	63,106	139%	Cross Country Ski	274,207	32,507	13%	142,274	108%	(165,675)	(22,106)	-15%	(79,168)	-92%
24,239	53,750	22,825	(29,511)	-55%	1,414	6%	Snowplay	57,090	(23,910)	-30%	7,889	16%	(32,851)	(5,601)	-21%	(6,475)	-25%
(33,485)	(28,795)	(23,982)	(4,690)	-16%	(9,502)	-40%	Golf	-	(500)	-100%	(183)	-100%	(33,485)	(4,190)	-14%	(9,319)	-39%
(2,531)	(2,478)	(2,482)	(53)	-2%	(49)	-2%	Campground	-	-	0%	-	0%	(2,531)	(53)	-2%	(49)	-2%
(5,267)	(5,195)	(6,074)	(72)	-1%	807	13%	Equestrian	-	-	0%	-	0%	(5,267)	(72)	-1%	807	13%
-	-	(58)	-	0%	58	100%	Bikeworks	-	-	0%	-	0%	-	-	0%	58	100%
(7,654)	(7,865)	(4,716)	211	3%	(2,939)	-62%	Trails	-	-	0%	-	0%	(7,654)	211	3%	(2,939)	-62%
(47,919)	(16,830)	(41,239)	(31,089)	-185%	(6,680)	-16%	The Lodge	163,771	(9,329)	-5%	17,886	12%	(211,690)	(21,760)	-11%	(24,566)	-13%
(1,192)	(1,521)	(1,271)	329	22%	79	6%	Summer Food and Bev	-	-	0%	-	0%	(1,192)	329	22%	79	6%
(9,282)	1,314	(5,957)	(10,596)	-806%	(3,325)	-56%	Pizza on the Hill	38,189	(9,811)	-20%	(8,141)	-18%	(47,471)	(785)	-2%	4,816	9%
(8,274)	(5,438)	(11,328)	(2,836)	-52%	3,053	27%	Alder Creek Café	48,798	(202)	0%	18,908	63%	(57,072)	(2,634)	-5%	(15,854)	-38%
703,706	649,647	220,419	54,059	8%	483,287	219%	Amenities Total	1,928,206	102,706	6%	663,015	52%	(1,224,500)	(48,647)	-4%	(179,728)	-17%
(496,192)	(501,647)	(432,993)	5,455	1%	(63,198)	-15%	HOA & Amenities Support Services	44,559	9,059	26%	7,578	20%	(540,751)	(3,604)	-1%	(70,776)	-15%
(103,524)	(80,823)	(60,289)	(22,701)	-28%	(43,235)	-72%	General	-	-	0%	-	0%	(103,524)	(22,701)	-28%	(43,235)	-72%
(39,682)	(50,624)	(45,374)	10,942	22%	5,692	13%	Administration	17,052	6,852	67%	3,909	30%	(56,734)	4,090	7%	1,783	3%
(37,232)	(43,086)	(41,993)	5,854	14%	4,761	11%	Communications	15,473	1,973	15%	4,205	37%	(52,704)	3,882	7%	557	1%
(45,935)	(58,507)	(57,337)	12,572	21%	11,402	20%	Information Tech	-	-	0%	-	0%	(45,935)	12,572	21%	11,402	20%
(70,628)	(65,068)	(56,419)	(5,560)	-9%	(14,210)	-25%	Accounting	547	(53)	-9%	43	9%	(71,175)	(5,507)	-8%	(14,253)	-25%
(46,538)	(29,061)	(25,816)	(17,477)	-60%	(20,722)	-80%	Human Resources	-	-	0%	-	0%	(46,538)	(17,477)	-60%	(20,722)	-80%
(25,172)	(26,062)	(16,168)	890	3%	(9,004)	-56%	Architectural Standards	8,588	1,488	21%	(2,218)	-21%	(33,760)	(598)	-2%	(6,786)	-25%
(20,073)	(20,245)	(18,418)	172	1%	(1,654)	-9%	Member Services	1,010	(490)	-33%	(251)	-20%	(21,083)	662	3%	(1,403)	-7%
(29,008)	(27,587)	(27,442)	(1,421)	-5%	(1,566)	-6%	Risk & Facility Admin	-	-	0%	-	0%	(29,008)	(1,421)	-5%	(1,566)	-6%
(28,664)	(35,762)	(32,144)	7,098	20%	3,480	11%	Forestry	1,890	(710)	-27%	1,890	0%	(30,554)	7,808	20%	1,590	5%
(49,735)	(64,822)	(51,593)	15,087	23%	1,858	4%	Maintenance	-	-	0%	-	0%	(49,735)	15,087	23%	1,858	4%
\$ 207,514	\$ 148,000	\$ (212,574)	\$ 59,514	40%	\$ 420,088	198%	TDA Operating Fund	\$ 1,972,765	\$ 111,765	6%	\$ 670,593	51%	\$ (1,765,251)	\$ (52,251)	-3%	\$ (250,504)	-17%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the two months ending February 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (53,440)	\$ (46,028)	\$ (44,404)	\$ (7,412)	-16%	\$ (9,036)	-20%	Private Amenities	\$ 163,910	\$ (4,690)	-3%	\$ 2,812	2%	\$ (217,350)	\$ (2,722)	-1%	\$ (11,848)	-6%
(32,497)	(24,318)	(22,642)	(8,179)	-34%	(9,855)	-44%	Trout Creek Rec Ctr	139,910	(4,690)	-3%	2,812	2%	(172,406)	(3,488)	-2%	(12,666)	-8%
(1,278)	(2,300)	(596)	1,022	44%	(682)	-114%	Aquatics	24,000	-	0%	-	0%	(25,278)	1,022	4%	(682)	-3%
(11,342)	(11,558)	(12,858)	216	2%	1,517	12%	Beach Club Marina	-	-	0%	-	0%	(11,342)	216	2%	1,517	12%
(3,598)	(3,406)	(3,503)	(192)	-6%	(95)	-3%	Tennis Center	-	-	0%	-	0%	(3,598)	(192)	-6%	(95)	-3%
(457)	(140)	(157)	(317)	-227%	(300)	-191%	Day Camps	-	-	0%	-	0%	(457)	(317)	-227%	(300)	-191%
(4,269)	(4,306)	(4,648)	37	1%	379	8%	Recreation Programs	-	-	0%	-	0%	(4,269)	37	1%	379	8%
1,364,099	1,075,153	250,362	288,946	27%	1,113,737	445%	Public Amenities	3,703,258	462,958	14%	1,555,143	72%	(2,339,159)	(174,012)	-8%	(441,406)	-23%
1,286,233	955,492	326,274	330,741	35%	959,959	294%	Downhill Ski	2,445,393	368,393	18%	1,113,119	84%	(1,159,160)	(37,652)	-3%	(153,160)	-15%
250,476	182,626	115,575	67,850	37%	134,901	117%	Cross Country Ski	595,556	105,656	22%	288,813	94%	(345,080)	(37,806)	-12%	(153,912)	-81%
49,328	92,340	29,697	(43,012)	-47%	19,631	66%	Snowplay	111,799	(36,201)	-24%	35,169	46%	(62,471)	(6,811)	-12%	(15,538)	-33%
(63,618)	(59,126)	(49,885)	(4,492)	-8%	(13,733)	-28%	Golf	-	(1,000)	-100%	(258)	-100%	(63,618)	(3,492)	-6%	(13,474)	-27%
(5,410)	(4,966)	(4,958)	(444)	-9%	(452)	-9%	Campground	-	-	0%	-	0%	(5,410)	(444)	-9%	(452)	-9%
(10,729)	(10,010)	(12,133)	(719)	-7%	1,404	12%	Equestrian	-	-	0%	-	0%	(10,729)	(719)	-7%	1,404	12%
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	0%	-	-	#####	58	100%
(16,063)	(15,910)	(9,554)	(153)	-1%	(6,509)	-68%	Trails	-	-	0%	-	0%	(16,063)	(153)	-1%	(6,509)	-68%
(88,962)	(44,277)	(99,530)	(44,685)	-101%	10,569	11%	The Lodge	362,252	20,852	6%	69,781	24%	(451,213)	(65,536)	-17%	(59,213)	-15%
(2,551)	(3,052)	(2,576)	501	16%	25	1%	Summer Food and Bev	-	-	0%	-	0%	(2,551)	501	16%	25	1%
(17,056)	(1,073)	(15,170)	(15,983)	#####	(1,887)	-12%	Pizza on the Hill	79,483	(11,517)	-13%	(1,217)	-2%	(96,539)	(4,466)	-5%	(670)	-1%
(17,549)	(16,891)	(27,320)	(658)	-4%	9,771	36%	Alder Creek Café	108,776	16,776	18%	49,736	84%	(126,325)	(17,434)	-16%	(39,965)	-46%
1,310,659	1,029,125	205,958	281,534	27%	1,104,701	536%	Amenities Total	3,867,167	458,267	13%	1,557,955	67%	(2,556,509)	(176,734)	-7%	(453,254)	-22%
(1,016,328)	(1,030,125)	(924,249)	13,797	1%	(92,079)	-10%	HOA & Amenities Support Services	83,096	7,996	11%	12,926	18%	(1,099,424)	5,801	1%	(105,005)	-11%
(178,314)	(164,561)	(114,103)	(13,753)	-8%	(64,211)	-56%	General	-	-	0%	-	0%	(178,314)	(13,753)	-8%	(64,211)	-56%
(86,335)	(102,075)	(87,170)	15,740	15%	835	1%	Administration	32,223	10,323	47%	5,676	21%	(118,558)	5,417	4%	(4,840)	-4%
(81,729)	(89,104)	(86,070)	7,375	8%	4,341	5%	Communications	25,795	(2,205)	-8%	3,408	15%	(107,524)	9,580	8%	933	1%
(99,739)	(115,059)	(114,207)	15,320	13%	14,469	13%	Information Tech	-	-	0%	-	0%	(99,739)	15,320	13%	14,469	13%
(149,000)	(135,311)	(132,494)	(13,689)	-10%	(16,505)	-12%	Accounting	1,150	(50)	-4%	90	9%	(150,149)	(13,638)	-10%	(16,595)	-12%
(80,971)	(63,523)	(60,550)	(17,448)	-27%	(20,422)	-34%	Human Resources	-	-	0%	-	0%	(80,971)	(17,448)	-27%	(20,422)	-34%
(55,748)	(53,069)	(40,298)	(2,679)	-5%	(15,450)	-38%	Architectural Standards	17,141	1,441	9%	(308)	-2%	(72,889)	(4,120)	-6%	(15,142)	-26%
(39,345)	(42,175)	(37,363)	2,830	7%	(1,983)	-5%	Member Services	2,467	(433)	-15%	(259)	-10%	(41,813)	3,262	7%	(1,723)	-4%
(63,150)	(56,002)	(63,618)	(7,148)	-13%	468	1%	Risk & Facility Admin	-	-	0%	-	0%	(63,150)	(7,148)	-13%	468	1%
(65,254)	(75,495)	(66,268)	10,242	14%	1,014	2%	Forestry	4,320	(1,080)	-20%	4,320	0%	(69,574)	11,322	14%	(3,306)	-5%
(116,743)	(133,751)	(122,109)	17,008	13%	5,365	4%	Maintenance	-	-	0%	-	0%	(116,743)	17,008	13%	5,365	4%
\$ 294,331	\$ (1,000)	\$ (718,291)	\$ 295,331	29533%	\$ 1,012,622	141%	TDA Operating Fund	\$ 3,950,264	\$ 466,264	13%	\$ 1,570,881	66%	\$ (3,655,933)	\$ (170,933)	-5%	\$ (558,259)	-18%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Winter Months (Jan-Feb) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (53,440)	\$ (46,028)	\$ (44,404)	\$ (7,412)	-16%	\$ (9,036)	-20%	Private Amenities	\$ 163,910	\$ (4,690)	-3%	\$ 2,812	2%	\$ (217,350)	\$ (2,722)	-1%	\$ (11,848)	-6%
(32,497)	(24,318)	(22,642)	(8,179)	-34%	(9,855)	-44%	Trout Creek Rec Ctr	139,910	(4,690)	-3%	2,812	2%	(172,406)	(3,488)	-2%	(12,666)	-8%
(1,278)	(2,300)	(596)	1,022	44%	(682)	-114%	Aquatics	24,000	-	0%	-	0%	(25,278)	1,022	4%	(682)	-3%
(11,342)	(11,558)	(12,858)	216	2%	1,517	12%	Beach Club Marina	-	-	0%	-	0%	(11,342)	216	2%	1,517	12%
(3,598)	(3,406)	(3,503)	(192)	-6%	(95)	-3%	Tennis Center	-	-	0%	-	0%	(3,598)	(192)	-6%	(95)	-3%
(457)	(140)	(157)	(317)	-227%	(300)	-191%	Day Camps	-	-	0%	-	0%	(457)	(317)	-227%	(300)	-191%
(4,269)	(4,306)	(4,648)	37	1%	379	8%	Recreation Programs	-	-	0%	-	0%	(4,269)	37	1%	379	8%
1,364,099	1,075,153	250,362	288,946	27%	1,113,737	445%	Public Amenities	3,703,258	462,958	14%	1,555,143	72%	(2,339,159)	(174,012)	-8%	(441,406)	-23%
1,286,233	955,492	326,274	330,741	35%	959,959	294%	Downhill Ski	2,445,393	368,393	18%	1,113,119	84%	(1,159,160)	(37,652)	-3%	(153,160)	-15%
250,476	182,626	115,575	67,850	37%	134,901	117%	Cross Country Ski	595,556	105,656	22%	288,813	94%	(345,080)	(37,806)	-12%	(153,912)	-81%
49,328	92,340	29,697	(43,012)	-47%	19,631	66%	Snowplay	111,799	(36,201)	-24%	35,169	46%	(62,471)	(6,811)	-12%	(15,538)	-33%
(63,618)	(59,126)	(49,885)	(4,492)	-8%	(13,733)	-28%	Golf	-	(1,000)	-100%	(258)	-100%	(63,618)	(3,492)	-6%	(13,474)	-27%
(5,410)	(4,966)	(4,958)	(444)	-9%	(452)	-9%	Campground	-	-	0%	-	0%	(5,410)	(444)	-9%	(452)	-9%
(10,729)	(10,010)	(12,133)	(719)	-7%	1,404	12%	Equestrian	-	-	0%	-	0%	(10,729)	(719)	-7%	1,404	12%
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	0%	-	-	#####	58	100%
(16,063)	(15,910)	(9,554)	(153)	-1%	(6,509)	-68%	Trails	-	-	0%	-	0%	(16,063)	(153)	-1%	(6,509)	-68%
(88,962)	(44,277)	(99,530)	(44,685)	-101%	10,569	11%	The Lodge	362,252	20,852	6%	69,781	24%	(451,213)	(65,536)	-17%	(59,213)	-15%
(2,551)	(3,052)	(2,576)	501	16%	25	1%	Summer Food and Bev	-	-	0%	-	0%	(2,551)	501	16%	25	1%
(17,056)	(1,073)	(15,170)	(15,983)	#####	(1,887)	-12%	Pizza on the Hill	79,483	(11,517)	-13%	(1,217)	-2%	(96,539)	(4,466)	-5%	(670)	-1%
(17,549)	(16,891)	(27,320)	(658)	-4%	9,771	36%	Alder Creek Café	108,776	16,776	18%	49,736	84%	(126,325)	(17,434)	-16%	(39,965)	-46%
1,310,659	1,029,125	205,958	281,534	27%	1,104,701	536%	Amenities Total	3,867,167	458,267	13%	1,557,955	67%	(2,556,509)	(176,734)	-7%	(453,254)	-22%
(1,016,328)	(1,030,125)	(924,249)	13,797	1%	(92,079)	-10%	HOA & Amenities	83,096	7,996	11%	12,926	18%	(1,099,424)	5,801	1%	(105,005)	-11%
(178,314)	(164,561)	(114,103)	(13,753)	-8%	(64,211)	-56%	Support Services	-	-	0%	-	0%	(178,314)	(13,753)	-8%	(64,211)	-56%
(86,335)	(102,075)	(87,170)	15,740	15%	835	1%	General	-	-	0%	-	0%	(118,558)	5,417	4%	(4,840)	-4%
(81,729)	(89,104)	(86,070)	7,375	8%	4,341	5%	Administration	32,223	10,323	47%	5,676	21%	(107,524)	9,580	8%	933	1%
(99,739)	(115,059)	(114,207)	15,320	13%	14,469	13%	Communications	25,795	(2,205)	-8%	3,408	15%	(99,739)	15,320	13%	14,469	13%
(149,000)	(135,311)	(132,494)	(13,689)	-10%	(16,505)	-12%	Information Tech	-	-	0%	-	0%	(149,000)	(13,638)	-10%	(16,595)	-12%
(80,971)	(63,523)	(60,550)	(17,448)	-27%	(20,422)	-34%	Accounting	1,150	(50)	-4%	90	9%	(80,971)	(17,448)	-27%	(20,422)	-34%
(55,748)	(53,069)	(40,298)	(2,679)	-5%	(15,450)	-38%	Human Resources	-	-	0%	-	0%	(55,748)	(2,679)	-5%	(15,450)	-38%
(39,345)	(42,175)	(37,363)	2,830	7%	(1,983)	-5%	Architectural Standards	17,141	1,441	9%	(308)	-2%	(72,889)	(4,120)	-6%	(15,142)	-26%
(63,150)	(56,002)	(63,618)	(7,148)	-13%	468	1%	Member Services	2,467	(433)	-15%	(259)	-10%	(41,813)	3,262	7%	(1,723)	-4%
(65,254)	(75,495)	(66,268)	10,242	14%	1,014	2%	Risk & Facility Admin	-	-	0%	-	0%	(63,150)	(7,148)	-13%	468	1%
(116,743)	(133,751)	(122,109)	17,008	13%	5,365	4%	Forestry	4,320	(1,080)	-20%	4,320	0%	(69,574)	11,322	14%	(3,306)	-5%
							Maintenance	-	-	0%	-	0%	(116,743)	17,008	13%	5,365	4%
\$ 294,331	\$ (1,000)	\$ (718,291)	\$ 295,331	29533%	\$ 1,012,622	141%	TDA Operating Fund	\$ 3,950,264	\$ 466,264	13%	\$ 1,570,881	66%	\$ (3,655,933)	\$ (170,933)	-5%	\$ (558,259)	-18%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Months (Nov-Feb) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (86,401)	\$ (80,231)	\$ (88,459)	\$ (6,170)	-8%	\$ 2,058	2%	Private Amenities	\$ 358,802	\$ 8,302	2%	\$ 31,497	10%	\$ (445,203)	\$ (14,472)	-3%	\$ (29,439)	-7%
(34,446)	(27,328)	(37,534)	(7,118)	-26%	3,088	8%	Trout Creek Rec Ctr	310,559	9,659	3%	30,634	11%	(345,005)	(16,777)	-5%	(27,545)	-9%
1,106	100	108	1,006	1006%	997	922%	Aquatics	48,000	-	0%	2,000	4%	(46,894)	1,006	2%	(1,003)	-2%
(22,276)	(23,953)	(27,629)	1,677	7%	5,353	19%	Beach Club Marina	-	-	0%	(8)	-100%	(22,276)	1,677	7%	5,361	19%
(7,582)	(7,133)	(7,047)	(449)	-6%	(536)	-8%	Tennis Center	-	-	0%	(258)	-100%	(7,582)	(449)	-6%	(278)	-4%
(96)	(280)	(603)	184	66%	507	84%	Day Camps	-	-	0%	-	0%	(96)	184	66%	507	84%
(23,108)	(21,637)	(15,756)	(1,471)	-7%	(7,352)	-47%	Recreation Programs	243	(1,357)	-85%	(870)	-78%	(23,351)	(114)	0%	(6,482)	-38%
1,707,403	912,630	(179,801)	794,773	87%	1,887,204	1050%	Public Amenities	5,719,211	1,029,111	22%	2,492,544	77%	(4,011,808)	(234,338)	-6%	(605,339)	-18%
1,655,147	959,577	201,417	695,570	72%	1,453,730	722%	Downhill Ski	3,522,102	717,002	26%	1,644,852	88%	(1,866,954)	(21,431)	-1%	(191,121)	-11%
334,741	188,673	58,064	146,068	77%	276,677	477%	Cross Country Ski	918,856	223,956	32%	517,764	129%	(584,115)	(77,888)	-15%	(241,087)	-70%
84,412	123,157	15,762	(38,745)	-31%	68,650	436%	Snowplay	184,427	(44,573)	-19%	93,176	102%	(100,015)	5,828	6%	(24,525)	-32%
(120,462)	(137,374)	(140,051)	16,912	12%	19,589	14%	Golf	3,681	1,681	84%	395	12%	(124,143)	15,231	11%	19,194	13%
(9,287)	(9,899)	(5,115)	612	6%	(4,171)	-82%	Campground	-	-	0%	(5,510)	-100%	(9,287)	612	6%	1,339	13%
(21,898)	(21,255)	(24,945)	(643)	-3%	3,048	12%	Equestrian	-	-	0%	510	100%	(21,898)	(643)	-3%	2,538	10%
(190)	-	(434)	(190)	#####	244	56%	Bikeworks	-	-	0%	(2,119)	-100%	(190)	(190)	#####	2,363	93%
(9,772)	(28,752)	(20,430)	18,980	66%	10,658	52%	Trails	-	-	0%	(752)	-100%	(9,772)	18,980	66%	11,410	54%
(135,930)	(97,513)	(180,234)	(38,417)	-39%	44,304	25%	The Lodge	728,068	56,568	8%	143,159	24%	(863,998)	(94,985)	-12%	(98,855)	-13%
(5,780)	(5,928)	(4,808)	148	2%	(972)	-20%	Summer Food and Bev	500	500	0%	(374)	-43%	(6,280)	(352)	-6%	(597)	-11%
(42,126)	(11,920)	(34,240)	(30,206)	-253%	(7,886)	-23%	Pizza on the Hill	150,876	(12,024)	-7%	4,679	3%	(193,002)	(18,182)	-10%	(12,565)	-7%
(21,454)	(46,136)	(44,786)	24,682	53%	23,332	52%	Alder Creek Café	210,701	86,001	69%	96,764	85%	(232,155)	(61,319)	-36%	(73,432)	-46%
1,621,002	832,399	(268,261)	788,603	95%	1,889,262	704%	Amenities Total	6,078,013	1,037,413	21%	2,524,041	71%	(4,457,011)	(248,810)	-6%	(634,779)	-17%
(1,924,733)	(2,055,399)	(1,702,833)	130,666	6%	(221,900)	-13%	HOA & Amenities Support Services	211,267	56,867	37%	49,636	31%	(2,136,001)	73,798	3%	(271,536)	-15%
(202,964)	(301,475)	(185,237)	98,511	33%	(17,727)	-10%	General	-	-	0%	-	0%	(202,964)	98,511	33%	(17,727)	-10%
(314,514)	(205,336)	(174,074)	(109,178)	-53%	(140,440)	-81%	Administration	48,624	6,524	15%	(10,420)	-18%	(363,139)	(115,703)	-47%	(130,021)	-56%
(169,789)	(184,850)	(176,700)	15,061	8%	6,911	4%	Communications	54,439	(4,561)	-8%	3,542	7%	(224,228)	19,622	8%	3,369	1%
(202,172)	(224,333)	(218,172)	22,161	10%	15,999	7%	Information Tech	-	-	0%	-	0%	(202,172)	22,161	10%	15,999	7%
(266,683)	(266,980)	(256,545)	297	0%	(10,138)	-4%	Accounting	2,022	322	19%	529	35%	(268,705)	(25)	0%	(10,667)	-4%
(152,179)	(142,552)	(135,723)	(9,627)	-7%	(16,456)	-12%	Human Resources	-	-	0%	-	0%	(152,179)	(9,627)	-7%	(16,456)	-12%
(93,675)	(91,071)	(64,979)	(2,604)	-3%	(28,696)	-44%	Architectural Standards	45,329	4,929	12%	509	1%	(139,004)	(7,533)	-6%	(29,206)	-27%
(74,077)	(86,110)	(76,350)	12,033	14%	2,273	3%	Member Services	5,968	168	3%	928	18%	(80,045)	11,865	13%	1,346	2%
(108,389)	(110,742)	(117,104)	2,353	2%	8,715	7%	Risk & Facility Admin	-	-	0%	-	0%	(108,389)	2,353	2%	8,715	7%
(101,783)	(174,193)	(41,058)	72,410	42%	(60,724)	-148%	Forestry	54,885	49,485	916%	54,547	#####	(156,667)	22,926	13%	(115,271)	-278%
(238,509)	(267,757)	(256,890)	29,248	11%	18,382	7%	Maintenance	-	-	0%	-	0%	(238,509)	29,248	11%	18,382	7%
\$ (303,732)	\$ (1,223,000)	\$ (1,971,094)	\$ 919,268	75%	\$ 1,667,362	85%	TDA Operating Fund	\$ 6,289,280	\$ 1,094,280	21%	\$ 2,573,676	69%	\$ (6,593,012)	\$ (175,012)	-3%	\$ (906,315)	-16%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the two months ending February 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (201,945)	\$ (194,533)	\$ (7,412)	-4%	Private Amenities	\$ (31.20)	\$ (30.05)	\$ (1)	-4%
(78,676)	(70,497)	(8,179)	-12%	Trout Creek Rec Ctg	(12.15)	(10.89)	(1)	-12%
(33,819)	(34,841)	1,022	3%	Aquatics	(5.22)	(5.38)	0	3%
(33,354)	(33,570)	216	1%	Beach Club Marina	(5.15)	(5.19)	0	1%
(18,420)	(18,228)	(192)	-1%	Tennis Center	(2.85)	(2.82)	(0)	-1%
(11,479)	(11,162)	(317)	-3%	Day Camps	(1.77)	(1.72)	(0)	-3%
(26,198)	(26,235)	37	0%	Recreation Programs	(4.05)	(4.05)	0	0%
1,057,348	768,402	288,946	38%	Public Amenities	\$ 163.35	\$ 118.71	45	38%
1,206,789	876,048	330,741	38%	Downhill Ski	186.43	135.34	51	38%
214,234	146,384	67,850	46%	Cross Country Ski	33.10	22.61	10	46%
40,000	83,012	(43,012)	-52%	Snowplay	6.18	12.82	(7)	-52%
(100,287)	(95,795)	(4,492)	-5%	Golf	(15.49)	(14.80)	(1)	-5%
(11,349)	(10,905)	(444)	-4%	Campground	(1.75)	(1.68)	(0)	-4%
(23,149)	(22,430)	(719)	-3%	Equestrian	(3.58)	(3.47)	(0)	-3%
(5,561)	(5,561)	-	0%	Bikeworks	(0.86)	(0.86)	-	0%
(26,197)	(26,044)	(153)	-1%	Trails	(4.05)	(4.02)	(0)	-1%
(157,564)	(112,879)	(44,685)	-40%	The Lodge	(24.34)	(17.44)	(7)	-40%
(10,974)	(11,475)	501	4%	Summer Food and Bev	(1.70)	(1.77)	0	4%
(36,551)	(20,568)	(15,983)	-78%	Pizza on the Hill	(5.65)	(3.18)	(2)	-78%
(32,043)	(31,385)	(658)	-2%	Alder Creek Café	(4.95)	(4.85)	(0)	-2%
855,403	573,869	281,534	49%	Amenities Total	\$ 132.15	\$ 88.66	43	49%
(528,072)	(541,869)	13,797	3%	HOA & Amenities Support Services	\$ (81.58)	\$ (83.71)	2	3%
(376,322)	(362,569)	(13,753)	-4%	General	(58.14)	(56.01)	(2)	-4%
15,740	-	15,740	#####	Administration	2.43	-	2	0%
7,375	-	7,375	#####	Communications	1.14	-	1	0%
15,320	-	15,320	#####	Information Tech	2.37	-	2	0%
(13,689)	-	(13,689)	#####	Accounting	(2.11)	-	(2)	0%
(17,448)	-	(17,448)	#####	Human Resources	(2.70)	-	(3)	0%
(76,164)	(73,485)	(2,679)	-4%	Architectural Standards	(11.77)	(11.35)	(0)	-4%
2,830	-	2,830	#####	Member Services	0.44	-	0	0%
(7,148)	-	(7,148)	#####	Risk & Facility Admin	(1.10)	-	(1)	0%
(95,574)	(105,815)	10,242	10%	Forestry	(14.76)	(16.35)	2	10%
17,008	-	17,008	#####	Maintenance	2.63	-	3	0%
\$ 327,331	\$ 32,000	\$ 295,331	-923%	Net Operating Result	\$ 50.57	\$ 4.94	\$ 45.63	923%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of February 2019

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,485	1,521	1,542	36	2%	56	4%	Private Amenities	3,335	3,139	3,307	(196)	-6%	(28)	-1%
1,482	1,503	1,526	21	1%	44	3%	Trout Creek Rec Ctr	3,315	3,109	3,268	(206)	-7%	(46)	-1%
-	-	5	-	0%	5	100%	Aquatics	-	-	5	-	0%	5	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
3	18	11	15	82%	8	72%	Recreation Programs	20	30	34	10	33%	14	40%
26,563	25,741	23,498	(822)	-3%	(3,064)	-13%	Public Amenities	57,381	52,289	47,272	(5,093)	-10%	(10,109)	-21%
15,794	15,155	15,343	(639)	-4%	(451)	-3%	Downhill Ski Area	33,667	30,323	30,170	(3,344)	-11%	(3,497)	-12%
3,892	3,681	1,576	(211)	-6%	(2,316)	-147%	Cross Country Ski Area	8,889	7,931	3,927	(958)	-12%	(4,963)	-126%
1,064	905	887	(159)	-18%	(176)	-20%	Snowplay - Total Tubers	2,187	1,785	1,508	(403)	-23%	(679)	-45%
7	52	-	45	87%	(7)	0%	Golf Operations	7	88	-	81	93%	(7)	0%
172	148	136	(24)	-16%	(36)	-26%	Golf Maintenance	343	300	296	(43)	-14%	(46)	-16%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	10	5	10	100%	5	100%	Equestrian	14	20	5	6	30%	(9)	-200%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	4	-	0%	4	100%
3,297	3,600	3,513	304	8%	216	6%	The Lodge	7,119	7,400	7,304	280	4%	184	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
1,028	778	1,017	(250)	-32%	(12)	-1%	Pizza on the Hill	2,186	1,553	1,892	(633)	-41%	(294)	-16%
1,310	1,412	1,022	102	7%	(288)	-28%	Alder Creek Café	2,970	2,889	2,166	(81)	-3%	(804)	-37%
28,048	27,262	25,040	(786)	-3%	(3,008)	-12%	Amenities Total	60,716	55,427	50,579	(5,289)	-10%	(10,138)	-20%
5,531	5,911	5,448	380	6%	(83)	-2%	HOA & Amenities Support Services	11,941	12,895	12,095	953	7%	154	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
332	348	356	16	4%	23	7%	Administration	786	775	730	(11)	-1%	(56)	-8%
337	296	262	(41)	-14%	(75)	-29%	Communications	598	641	549	42	7%	(50)	-9%
344	566	565	222	39%	221	39%	Information Tech	928	1,200	1,167	272	23%	240	21%
949	991	922	42	4%	(27)	-3%	Accounting	2,032	2,120	2,007	88	4%	(25)	-1%
112	160	161	48	30%	49	31%	Human Resources	298	364	359	66	18%	61	17%
768	720	557	(48)	-7%	(211)	-38%	Architectural Standards	1,671	1,540	1,275	(131)	-8%	(396)	-31%
473	487	462	14	3%	(11)	-2%	Member Services	844	1,018	1,074	174	17%	230	21%
164	160	320	(4)	-2%	156	49%	Risk & Facility Admin	436	336	686	(100)	-30%	249	36%
136	488	150	352	72%	15	10%	Forestry	474	1,296	602	822	63%	128	21%
1,916	1,694	1,692	(221)	-13%	(224)	-13%	Maintenance	3,874	3,605	3,646	(270)	-7%	(228)	-6%
33,579	33,173	30,488	(406)	-1%	(3,091)	-10%	Total Payroll Hours	72,657	68,322	62,674	(4,336)	-6%	(9,984)	-16%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of February 2019

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
11	9	-	-	-	-	-	-	-	-	-	-	10	9	8	8	17	44	82	54	20	13	12	12	10	10	(0.1)	-1%	
11	9	-	-	-	-	-	-	-	-	-	-	10	9	7	8	8	7	9	9	8	9	11	11	10	9	(0.1)	-1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	4	9	6	1	0	-	-	-	0	0.0	100%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	11	23	16	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	0%	
0	0	-	-	-	-	-	-	-	-	-	-	0	0	0	0	1	2	8	3	1	2	2	1	0	0	0.0	40%	
178	153	-	-	-	-	-	-	-	-	-	-	137	136	133	67	53	99	130	120	83	58	47	160	166	136	(29.2)	-21%	
103	91	-	-	-	-	-	-	-	-	-	-	86	89	72	28	3	3	3	3	3	4	8	90	97	87	(10.1)	-12%	
29	22	-	-	-	-	-	-	-	-	-	-	14	9	21	4	0	1	0	1	0	2	8	27	26	11	(14.3)	-126%	
6	6	-	-	-	-	-	-	-	-	-	-	4	5	4	1	-	-	-	-	-	-	0	6	6	4	(2.0)	-45%	
-	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	11	15	14	11	4	-	-	0	-	(0.0)	0%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	3	8	20	22	20	22	17	15	4	1	1	1	(0.1)	-16%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	1	6	11	8	4	1	0	0	0	0	(0.0)	-200%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	2	6	5	5	4	3	0	-	-	0	0.0	100%	
22	19	-	-	-	-	-	-	-	-	-	-	22	20	22	18	16	29	33	31	26	19	19	22	21	21	0.5	3%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	0%	
7	6	-	-	-	-	-	-	-	-	-	-	5	6	5	4	4	8	17	14	5	6	4	7	6	5	(0.8)	-16%	
10	8	-	-	-	-	-	-	-	-	-	-	7	6	7	4	2	5	7	5	5	3	4	9	9	6	(2.3)	-37%	
188	162	-	-	-	-	-	-	-	-	-	-	147	144	141	75	70	144	212	174	103	72	59	172	175	146	(29.2)	-20%	
37	32	-	-	-	-	-	-	-	-	-	-	38	31	34	33	47	49	51	51	45	53	49	37	34	35	0.4	1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	2	-	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	3	3	3	2	2	(0.2)	-8%	
2	2	-	-	-	-	-	-	-	-	-	-	2	2	2	1	2	2	2	2	1	2	1	1	2	2	(0.1)	-9%	
3	2	-	-	-	-	-	-	-	-	-	-	3	3	3	3	4	3	3	4	3	2	3	4	3	3	0.7	21%	
6	5	-	-	-	-	-	-	-	-	-	-	6	5	5	5	6	6	6	6	5	6	6	6	6	6	(0.1)	-1%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0.2	17%	
5	4	-	-	-	-	-	-	-	-	-	-	4	3	4	4	4	4	5	6	5	5	4	5	5	4	(1.1)	-31%	
2	3	-	-	-	-	-	-	-	-	-	-	4	3	3	3	3	2	2	3	3	3	3	2	2	3	0.7	21%	
2	1	-	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	1	2	0.7	36%	
2	1	-	-	-	-	-	-	-	-	-	-	3	1	0	1	12	17	17	16	15	19	14	3	1	2	0.4	21%	
11	11	-	-	-	-	-	-	-	-	-	-	11	10	11	10	10	10	11	10	9	10	11	11	11	11	(0.7)	-6%	
225	194	-	-	-	-	-	-	-	-	-	-	186	176	176	109	117	193	263	224	148	125	108	209	210	181	(28.8)	-16%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period February 2019

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
8.6	8.8	8.9	0.2	2%	0.3	4%	Private Amenities	10	9	10	(1)	-6%	(0)	-1%
8.6	8.7	8.8	0	1%	0	3%	Trout Creek Rec Ctr	10	9	9	(1)	-7%	(0)	-1%
-	-	0.0	-	0%	0	100%	Aquatics	-	-	0	-	0%	0	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.0	0.1	0.1	0	82%	0	72%	Recreation Programs	0	0	0	0	33%	0	40%
153.2	148.5	135.6	(4.7)	-3%	(17.7)	-13%	Public Amenities	166	151	136	(15)	-10%	(29)	-21%
91.1	87.4	88.5	(4)	-4%	(3)	-3%	Downhill Ski Area	97	87	87	(10)	-11%	(10)	-12%
22.5	21.2	9.1	(1)	-6%	(13)	-147%	Cross Country Ski Area	26	23	11	(3)	-12%	(14)	-126%
6.1	5.2	5.1	(1)	-18%	(1)	-20%	Snowplay - Total Tubers	6	5	4	(1)	-23%	(2)	-45%
0.0	0.3	-	0	87%	(0)	0%	Golf Operations	0	0	-	0	93%	(0)	0%
1.0	0.9	0.8	(0)	-16%	(0)	-26%	Golf Maintenance	1	1	1	(0)	-14%	(0)	-16%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	0.1	0.0	0	100%	0	100%	Equestrian	0	0	0	0	30%	(0)	-200%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	0	-	0%	0	100%
19.0	20.8	20.3	2	8%	1	6%	The Lodge	21	21	21	1	4%	1	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
5.9	4.5	5.9	(1)	-32%	(0)	-1%	Pizza on the Hill	6	4	5	(2)	-41%	(1)	-16%
7.6	8.1	5.9	1	7%	(2)	-28%	Alder Creek Café	9	8	6	(0)	-3%	(2)	-37%
161.8	157.3	144.5	(4.5)	-3%	(17.4)	-12%	Amenities Total	175	160	146	(15)	-10%	(29)	-20%
31.9	34.1	31.4	2	6%	(0.5)	-2%	HOA & Amenities Support Services	34	37	35	3	7%	0	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.9	2.0	2.1	0	4%	0	7%	Administration	2	2	2	(0)	-1%	(0)	-8%
1.9	1.7	1.5	(0)	-14%	(0)	-29%	Communications	2	2	2	0	7%	(0)	-9%
2.0	3.3	3.3	1	39%	1	39%	Information Tech	3	3	3	1	23%	1	21%
5.5	5.7	5.3	0	4%	(0)	-3%	Accounting	6	6	6	0	4%	(0)	-1%
0.6	0.9	0.9	0	30%	0	31%	Human Resources	1	1	1	0	18%	0	17%
4.4	4.2	3.2	(0)	-7%	(1)	-38%	Architectural Standards	5	4	4	(0)	-8%	(1)	-31%
2.7	2.8	2.7	0	3%	(0)	-2%	Member Services	2	3	3	1	17%	1	21%
0.9	0.9	1.8	(0)	-2%	1	49%	Risk & Facility Admin	1	1	2	(0)	-30%	1	36%
0.8	2.8	0.9	2	72%	0	10%	Forestry	1	4	2	2	63%	0	21%
11.1	9.8	9.8	(1)	-13%	(1)	-13%	Maintenance	11	10	11	(1)	-7%	(1)	-6%
193.7	191.4	175.9	(2.3)	-1%	(17.8)	-10%	Total nonExempt FTEs	210	197	181	(12.5)	-6.3%	(28.8)	-15.9%

**Tahoe Donner Association
Overtime Payroll Hours Report
for the month of February 2019**

Month								Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr			
			Amount	Pctg	Amount	Pctg			Amount	Pctg		
19	49	97	30	61%	78	80%	Private Amenities	68	137	69	51%	
19	49	97	30	61%	78	80%	Trout Creek Rec Ctr	68	137	69	51%	
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%	
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%	
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%	
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%	
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	0%	
2,017	1,936	1,387	(81)	-4%	(630)	-45%	Public Amenities	3,953	2,340	(1,613)	-69%	
1,348	1,312	890	(35)	-3%	(458)	-52%	Downhill Ski Area	2,660	1,440	(1,220)	-85%	
239	269	52	30	11%	(186)	-356%	Cross Country Ski Area	508	214	(293)	-137%	
114	75	69	(39)	-52%	(45)	-65%	Snowplay - Total Tubers	188	89	(99)	-112%	
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%	
19	2	1	(17)	-804%	(18)	-1963%	Golf Maintenance	21	1	(20)	-1834%	
-	-	-	-	0%	-	0%	Campground	-	-	-	0%	
-	-	-	-	0%	-	0%	Equestrian	-	1	1	100%	
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%	
-	-	-	-	0%	-	0%	Trails	-	-	-	0%	
115	131	143	16	12%	28	19%	The Lodge	246	201	(45)	-22%	
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%	
94	29	201	(65)	-223%	107	53%	Pizza on the Hill	123	355	233	65%	
89	118	32	29	25%	(57)	-179%	Alder Creek Café	208	39	(169)	-439%	
2,037	1,985	1,484	(52)	-3%	(552)	-37%	Amenities Total	4,021	2,477	(1,544)	-62%	
365	349	137	(16)	-5%	(228)	-167%	HOA & Amenities Support Services	713	300	(413)	-138%	
-	-	-	-	0%	-	0%	General	-	-	-	0%	
68	89	43	22	24%	(25)	-59%	Administration	157	97	(60)	-61%	
1	2	6	1	68%	6	91%	Communications	2	11	9	80%	
-	1	5	1	100%	5	100%	Information Tech	1	6	5	89%	
26	23	15	(3)	-11%	(11)	-75%	Accounting	49	28	(21)	-76%	
1	3	2	2	77%	1	66%	Human Resources	3	26	23	87%	
47	64	15	17	26%	(33)	-222%	Architectural Standards	111	38	(74)	-196%	
6	5	1	(1)	-28%	(4)	-314%	Member Services	11	4	(7)	-190%	
6	9	3	3	35%	(3)	-90%	Risk & Facility Admin	15	8	(7)	-87%	
1	15	0	14	93%	(1)	-155%	Forestry	16	13	(3)	-24%	
210	139	47	(72)	-52%	(163)	-349%	Maintenance	349	70	(279)	-398%	
2,401	2,333	1,621	(68)	-3%	(780)	-48%	Total Payroll Hours	4,735	2,778	(1,957)	-70%	

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

February 2019

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 338,142	\$ 337,878	\$ 337,615	\$ 318,713	263	0%	526	0%	19,429	6%
Cash & Investments, non-Restricted	31,396,713	26,730,119	23,669,418	27,754,813	4,666,594	17%	7,727,295	33%	3,641,900	13%
Cash and Investments total	31,734,854	27,067,997	24,007,033	28,073,526	4,666,857	17%	7,727,821	32%	3,661,328	13%
Member's Dues & Receivables, Net	1,718,084	6,274,573	241,528	1,663,411	(4,556,489)	-73%	1,476,556	611%	54,673	3%
Other Receivables	230,808	263,919	259,249	231,629	(33,112)	-13%	(28,441)	-11%	(821)	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	285,884	312,428	314,923	311,324	(26,544)	-8%	(29,039)	-9%	(25,440)	-8%
Prepaid Expenses & Other Assets	695,186	751,673	748,910	550,044	(56,487)	-8%	(53,724)	-7%	145,142	26%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(38,814,352)	(38,539,352)	(38,264,352)	(36,204,108)	(275,000)	-1%	(550,000)	-1%	(2,610,244)	-7%
NBV of Property & Equipment	40,986,706	41,261,706	41,536,706	40,138,941	(275,000)	-1%	(550,000)	-1%	847,765	2%
Construction In Progress	241,822	88,610	18,147	401,350	153,212	173%	223,675	1233%	(159,528)	-40%
Net Property and Equipment	41,228,528	41,350,316	41,554,854	40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%
Total Assets	\$ 75,893,344	\$ 76,020,906	\$ 67,126,497	\$ 71,370,226	(127,562)	0%	8,766,848	13%	4,523,119	6%
Liabilities										
Accounts Payable	\$ 416,633	\$ 404,841	\$ 487,502	\$ 616,175	11,792	3%	(70,870)	-15%	(199,542)	-32%
Accrued Liabilities	1,499,197	1,473,456	1,488,616	1,191,474	25,740	2%	10,581	1%	307,723	26%
Deferred Revenue, Annual Assessment	5,721,334	5,554,120	3,653,015	5,942,159	167,215	3%	2,068,319	57%	(220,825)	-4%
Deferred Revenue, Recreation Fee	826,990	674,360	529,630	751,480	152,630	23%	297,360	56%	75,510	10%
Deferred Revenue, All Other	439,253	595,838	619,597	351,538	(156,586)	-26%	(180,345)	-29%	87,715	25%
Deposits	480,088	555,022	532,931	395,822	(74,934)	-14%	(52,842)	-10%	84,266	21%
Total Liabilities	9,383,495	9,257,637	7,311,291	9,248,648	125,858	1%	2,072,203	28%	134,847	1%
Members' Equity	66,509,850	66,763,269	59,815,205	62,121,578	(253,420)	0%	6,694,644	11%	4,388,272	7%
Total Liabilities and Members' Equity	\$ 75,893,344	\$ 76,020,906	\$ 67,126,497	\$ 71,370,226	(127,562)	0%	8,766,848	13%	4,523,119	6%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,275	\$ 10,314	\$ 9,241	\$ 9,597	(39)	0%	1,034	11%	678	7%

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
February 2019**

TB REF	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 338,142	\$ 337,878	\$ 337,615	\$ 318,713	263	0%	526	0%	19,429	6%
	Cash & Investments, non-Restricted	1	8,667,665	8,054,225	5,619,298	5,520,462	613,439	8%	3,048,367	54%	3,147,203	57%
	Cash and Investments total		9,005,806	8,392,104	5,956,913	5,839,175	613,703	7%	3,048,893	51%	3,166,632	54%
	Member's Dues & Receivables, Net	3	1,717,369	6,273,858	240,813	1,662,696	(4,556,489)	-73%	1,476,556	613%	54,673	3%
	Other Receivables	4	149,127	165,858	165,962	74,839	(16,731)	-10%	(16,835)	-10%	74,288	99%
	Due From (To) Other Funds	5	234,888	(3,986,829)	130,684	2,506,887	4,221,717	106%	104,204	80%	(2,271,999)	-91%
	Inventory	6	285,884	312,428	314,923	311,324	(26,544)	-8%	(29,039)	-9%	(25,440)	-8%
	Prepaid Expenses & Other Assets	7	693,996	749,292	748,910	548,863	(55,297)	-7%	(54,914)	-7%	145,133	26%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 12,087,070	\$ 11,906,710	\$ 7,558,205	\$ 10,943,784	180,360	2%	4,528,865	60%	1,143,286	10%
Liabilities												
	Accounts Payable	11	\$ 400,083	\$ 391,553	\$ 315,280	\$ 600,789	8,530	2%	84,803	27%	(200,707)	-33%
	Accrued Liabilities	12	1,482,098	1,458,107	1,475,017	1,184,728	23,990	2%	7,081	0%	297,370	25%
	Deferred Revenue, Annual Assessment	13	5,721,334	5,554,120	1,643,857	5,942,159	167,215	3%	4,077,478	248%	(220,825)	-4%
	Deferred Revenue, Recreation Fee	14	826,990	674,360	529,630	751,480	152,630	23%	297,360	56%	75,510	10%
	Deferred Revenue, All Other	15	439,253	595,838	619,597	351,538	(156,586)	-26%	(180,345)	-29%	87,715	25%
	Deposits	16	480,088	555,022	532,931	395,822	(74,934)	-14%	(52,842)	-10%	84,266	21%
	Total Liabilities		9,349,846	9,229,000	5,116,312	9,226,516	120,846	1%	4,233,534	83%	123,329	1%
	Members' Equity	17	2,737,224	2,677,710	2,441,893	1,717,267	59,514	2%	295,331	12%	1,019,957	59%
									(A)			
	Total Liabilities and Members' Equity		\$ 12,087,070	\$ 11,906,710	\$ 7,558,205	\$ 10,943,784	180,360	2%	4,528,865	60%	1,143,286	10%
	Balance Check		-	-	-	-	-	-	-	-	-	-
	Members' Equity policy target(t) balance		1,421,500	1,100,000	1,100,000	1,100,000	321,500	29%	321,500	29%	321,500	29%
	Members' Equity variance to target		1,315,724	1,577,710	1,341,893	617,267	(261,986)	-17%	(26,169)	-2%	698,457	113%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	295,331	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-		
Net Change in Members Equity	295,331	(A)	

Financial Position (Balance Sheet)

OPERATING FUND

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
February 2019

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	14,793,338	12,504,155	11,879,903	16,181,661	2,289,183	18%	2,913,434	25%	(1,388,323)	-9%	
Cash and Investments total	14,793,338	12,504,155	11,879,903	16,181,661	2,289,183	18%	2,913,434	25%	(1,388,323)	-9%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	54,905	64,618	68,988	155,213	(9,713)	-15%	(14,083)	-20%	(100,308)	-65%	
Due From (To) Other Funds	20,816	2,435,894	(23,640)	(2,454,056)	(2,415,078)	-99%	44,456	188%	2,474,872	101%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	1,190	2,381	(0)	1,182	(1,190)	-50%	1,190	#####	9	1%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 14,870,249	\$ 15,007,048	\$ 11,925,251	\$ 13,883,999	(136,799)	-1%	2,944,998	25%	986,250	7%	
Liabilities											
Accounts Payable	\$ 16,550	\$ 13,288	\$ 162,533	\$ 11,578	3,262	25%	(145,983)	-90%	4,972	43%	
Accrued Liabilities	12,788	11,621	10,454	5,172	1,167	10%	2,334	22%	7,616	147%	
Deferred Revenue, Annual Assessment	-	-	1,351,616	-	-	0%	(1,351,616)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	29,338	24,909	1,524,603	16,750	4,429	18%	(1,495,265)	-98%	12,588	75%	
Members' Equity	14,840,911	14,982,139	10,400,648	13,867,250	(141,228)	-1%	4,440,262	43%	973,661	7%	
							(A)				
Total Liabilities and Members' Equity	\$ 14,870,249	\$ 15,007,048	\$ 11,925,251	\$ 13,883,999	(136,799)	-1%	2,944,998	25%	986,250	7%	
Balance Check	-	-	-	-	-				-		

Replacement Reserve Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	4,440,262	F14
Members' Equity Transfers In (Out)	500,000	Board approved 10/28/2018 from OPF
Net Change in Members Equity	4,940,262	(A)

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

February 2019

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	7,561,475	5,993,248	5,991,735	5,758,418	1,568,226	26%	1,569,740	26%	1,803,056	31%	
Cash and Investments total	7,561,475	5,993,248	5,991,735	5,758,418	1,568,226	26%	1,569,740	26%	1,803,056	31%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	-
Other Receivables	26,753	32,442	23,535	1,292	(5,689)	-18%	3,218	14%	25,461	1971%	
Due From (To) Other Funds	(177,869)	1,430,042	(77,349)	(39,577)	(1,607,911)	-112%	(100,520)	-130%	(138,292)	-349%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Total Assets	\$ 7,411,073	\$ 7,456,448	\$ 5,938,635	\$ 5,720,848	(45,374)	-1%	1,472,438	25%	1,690,225	30%	
Liabilities											
Accounts Payable	\$ -	\$ -	\$ 9,689	\$ 3,808	-	0%	(9,689)	-100%	(3,808)	-100%	
Accrued Liabilities	4,311	3,728	3,145	1,574	583	16%	1,166	37%	2,737	174%	
Deferred Revenue, Annual Assessment	-	-	621,013	-	-	0%	(621,013)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-
Total Liabilities	4,311	3,728	633,847	5,382	583	16%	(629,536)	-99%	(1,071)	-20%	
Members' Equity	7,406,762	7,452,720	5,304,789	5,715,466	(45,957)	-1%	2,101,974	40%	1,691,296	30%	
							(A)				
Total Liabilities and Members' Equity	\$ 7,411,073	\$ 7,456,448	\$ 5,938,635	\$ 5,720,848	(45,374)	-1%	1,472,438	25%	1,690,225	30%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,101,974	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	2,101,974	(A)

Financial Position (Balance Sheet)

DEVELOPMENT FUND

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Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
February 2019

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	374,236	178,491	178,482	294,272	195,745	110%	195,754	110%	79,964	27%	
Cash and Investments total	374,236	178,491	178,482	294,272	195,745	110%	195,754	110%	79,964	27%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	23	1,001	765	285	(978)	-98%	(742)	-97%	(262)	-92%	
Due From (To) Other Funds	(77,834)	120,893	(29,695)	(13,255)	(198,727)	-164%	(48,139)	-162%	(64,579)	-487%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 296,425	\$ 300,385	\$ 149,551	\$ 281,302	(3,960)	-1%	146,873	98%	15,123	5%	
Liabilities											
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, Annual Assessment	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%	
Members' Equity	296,425	300,385	113,021	281,302	(3,960)	-1%	183,403	162%	15,123	5%	
Total Liabilities and Members' Equity	\$ 296,425	\$ 300,385	\$ 149,551	\$ 281,302	(3,960)	-1%	146,873	98%	15,123	5%	
Balance Check	-	-	-	-							

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

February 2019

	Current Month as of Feb 28, 2019	Last Month as of Jan 31, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Feb 28, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%		
Less Accumulated Depreciation	(38,814,352)	(38,539,352)	(38,264,352)	(36,204,108)	(275,000)	-1%	(550,000)	-1%	(2,610,244)	-7%		
NBV of Property & Equipment	40,986,706	41,261,706	41,536,706	40,138,941	(275,000)	-1%	(550,000)	-1%	847,765	2%		
Construction In Progress	241,822	88,610	18,147	401,350	153,212	173%	223,675	1233%	(159,528)	-40%		
Net Property and Equipment	41,228,528	41,350,316	41,554,854	40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%		
Total Assets	\$ 41,228,528	\$ 41,350,316	\$ 41,554,854	\$ 40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Members' Equity	41,228,528	41,350,316	41,554,854	40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%		
Total Liabilities and Members' Equity	\$ 41,228,528	\$ 41,350,316	\$ 41,554,854	\$ 40,540,291	(121,788)	0%	(326,325)	-1%	688,237	2%		
Balance Check	-	-	-	-								
Depreciation Expense YTD	550,000	275,000	3,284,225	540,200	275,000	100%	(2,734,225)	-83%	9,800	2%		
Retirement/disposal of Fixed Assets AD removal YTD	-											
Net Change in Accum Deprec YTD	550,000											

Financial Position (Balance Sheet)

PROPERTY FUND

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Tahoe Donner Association
Cash and Investments Summary Report
as of 2/28/2019

	<i>current month</i> 2/28/2019	<i>last month</i> 1/31/2019	<i>last year - audited</i> 12/31/2018
Consolidated TDA Total	31,734,854	27,067,997	24,007,033
Cash/Money Market	2,254,081	2,473,397	2,032,633
Certificates of Deposit	1,629,239	2,590,160	2,340,160
US Treasuries/GovOblig	21,892,621	16,051,574	13,681,624
Bonds, Corporate/Municipals	5,877,362	5,871,566	5,871,566
Other/Trusts	81,551	81,301	81,051
Operating Fund	9,005,806	8,392,104	5,956,913
Cash/Money Market	1,658,873	2,419,189	1,761,046
Certificates of Deposit	129,239	340,160	340,160
US Treasuries/GovOblig	7,136,144	5,551,455	3,774,657
Trusts	81,551	81,301	81,051
Replacement Reserve Fund	14,793,338	12,504,155	11,879,903
Cash/Money Market	458,967	(87,442)	131,459
Certificates of Deposit	1,250,000	2,000,000	1,750,000
US Treasuries/GovOblig	9,711,489	7,224,511	6,631,359
Bonds, Corporate/Municipals	3,372,881	3,367,085	3,367,085
Development Fund	7,561,475	5,993,248	5,991,735
Cash/Money Market	108,787	112,572	111,058
Certificates of Deposit	250,000	250,000	250,000
US Treasuries/GovOblig	4,698,206	3,126,196	3,126,196
Bonds, Corporate/Municipals	2,504,481	2,504,481	2,504,481
New Machinery & Equipment Fund	374,236	178,491	178,482
Cash/Money Market	27,454	29,079	29,070
Certificates of Deposit	-	-	-
US Treasuries/GovOblig	346,782	149,412	149,412

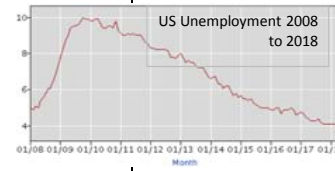
as of 02/28/2019 Balance Mix	
338,142	Restricted OF (ASO/457)
338,142	Restricted, all funds
31,396,713	Unrestricted, all funds
31,734,854	Total

Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

Stifel, AssetMark & Wells Fargo Securities
Jan19, had investment purchase in transit at month end

Stifel (all accounts)

Stifel (all accounts)



CASH FLOW RECON

\$ Thousands

	Month	YTD
OPF NOR Gain (Loss)	224	327
CurrAssets Decr (incr)	99	101
CurrLiab Incr (decr)	(52)	150
CapFds Expenditures	(227)	(365)
CapFds IntInc/Taxes	34	66
CapFds Asset Sales	1	3
CapFds AAs Rev	-	7,023
OPFds AA Rev	(164)	(32)
AR/DefRevAA change	4,723	591
<i>AA 3rows subtotal</i>	<i>4,559</i>	<i>7,582</i>
Other	29	(136)
Net Change in Cash and Investments	4,667	7,728

Cash & Investments - Current Balance Flow Thru:

Current Month End Balance	31,735
OPF NOR Loss (remaining Mths @ Bdg)	(5,728)
RRF Spend 2019	(5,331)
NEF Spend 2019	(189)
DVF Spend 2019	(2,023)
All other cash flow changes, net	(108)
Raw Ending Balance *	18,356

Distribution of Raw Ending Balance:

YE Forecasted Members Equity, RRF	9,947
YE Forecasted Members Equity, NEF	121
YE Forecasted Members Equity, DVF	5,546
PYE Members Equity, OPF	2,442
YTD NOR Performance to Bdg, OPF	300

* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY

	2/28/2019	1/31/2019	12/31/2018
DJIA	25,916	25,000	23,327
Prime Rate	5.50%	5.50%	5.50%
CA Avg, Reg Unleaded (S)	\$3.16	\$3.16	\$3.29

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019	FED Prime Rate (last 15):
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %		
OP Fund	6,244,784	7,849,521	8,346	19,746	0.8%	1.5%	0.6%	1.6%	12/20/2018 5.50%
RR Fund	13,588,625	13,059,132	26,220	44,542	1.2%	2.0%	0.9%	2.0%	9/27/2018 5.25%
DEV Fund	4,819,112	6,515,486	4,386	22,958	0.5%	2.1%	0.8%	2.2%	6/14/2018 5.00%
NE Fund	210,800	243,736	315	1,012	0.9%	2.5%	0.7%	3.3%	3/22/2018 4.75%
Combined Totals	24,863,322	27,667,875	39,267	88,259	0.9%	1.9%	0.8%	1.9%	12/14/2017 4.50%

FED BLS - Monthly - CPI-U - February 2019 - 1yr : 1.5%, **US City** (1.6% last month)
 FED BLS - Monthly - CPI-U - February 2019 - 1yr : 2.4%, **West** (2.7% last month)
 FED BLS - Bi-Monthly CPI-U - February 2019 - 1yr : 3.5%, **SF-Oak-Hay** (4.5%Dec)

Unemployment, USA 3.8% / 4.0% / 4.1%
 Unemployment, CA - 4.2% / 4.1% / 4.4%
 USA Feb19/Jan19/Feb18
 CA Jan19/Dec18/Jan18

(S) source = average for month - regular
https://www.eia.gov/dnav/pet/pet_pri_qnd_dcus_sca_m.htm

Director of Finance and Accounting

Board Treasurer

12/20/2018	5.50%
9/27/2018	5.25%
6/14/2018	5.00%
3/22/2018	4.75%
12/14/2017	4.50%
6/15/2017	4.25%
3/16/2017	4.00%
12/15/2016	3.75%
12/17/2015	3.50%
12/16/2008	3.25%
10/29/2008	4.00%
10/8/2008	4.50%
4/30/2008	5.00%
3/18/2008	5.25%
1/30/2008	6.00%

Tahoe Donner Association
Inventory Balances Report
February 2019

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Dec 31, 2018	Jan 31, 2019	Feb 28, 2019	Feb 28, 2018	Dec 31, 2018
Total, ALL	314,822	312,326	285,783	311,324	314,822
subtotal Food and Beverage accounts (F&B)	119,438	121,492	123,039	117,134	119,438
subtotal Retail Merchandise accounts	195,383	190,835	162,744	194,190	195,383
subtotal The Lodge F&B accounts	64,590	66,084	63,070	66,208	64,590
Inventory Account					
11412 Inv Retail Trout Creek	13,154	13,506	13,800	11,512	13,154
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	13,510	14,884	14,446	19,062	13,510
11415 Inv Retail Bikeworks	21,105	21,105	21,105	16,689	21,105
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	155	219	225	134	155
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	60,043	64,552	47,603	51,714	60,043
11422 Inv Retail Cross Country	46,281	34,126	23,051	49,158	46,281
11423 Inv Retail Snowplay	370	297	369	284	370
11424 Inv Retail Golf Pro Shop	30,915	32,294	32,294	33,341	30,915
11425 Inv Retail Tennis	6,801	6,801	6,801	9,124	6,801
11426 Inv Retail Marina	514	514	514	420	514
11427 Inv Retail Equestrian	2,379	2,379	2,379	2,636	2,379
11428 Inv Retail Recreation	158	158	158	64	158
11429 Inv Retail Golf Special Order	-	-	-	51	-
11611 Inv DHS Food Meat	2,340	2,210	3,500	2,795	2,340
11612 Inv DHS Food Seafood	241	184	118	147	241
11613 Inv DHS Food Produce	290	422	270	550	290
11614 Inv DHS Food Dairy	983	1,041	638	914	983
11615 Inv DHS Food NABev	2,745	3,278	3,272	3,385	2,745
11616 Inv DHS Food Other	8,518	7,284	7,403	5,204	8,518
11617 Inv DHS Bev Beer	1,191	1,665	1,294	1,932	1,191
11618 Inv DHS Bev Liquor	8,346	7,875	10,351	8,841	8,346
11619 Inv DHS Bev Wine	1,910	1,821	2,548	1,396	1,910
11621 Inv Trailer Food Meat	161	146	221	60	161
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	97	104	98	38	97
11625 Inv Trailer Food NABev	76	121	144	83	76
11626 Inv Trailer Food Other	359	350	343	373	359
11631 Inv ACAC Food Meat	1,239	1,600	1,592	1,551	1,239
11632 Inv ACAC Food Seafood	518	557	449	40	518
11633 Inv ACAC Food Produce	1,306	899	1,124	841	1,306
11634 Inv ACAC Food Dairy	667	650	667	546	667
11635 Inv ACAC Food NABev	672	935	988	656	672
11636 Inv ACAC Food Other	4,621	4,487	4,510	3,512	4,621
11637 Inv ACAC Bev Beer	1,232	1,034	1,427	1,130	1,232
11639 Inv ACAC Bev Wine	1,377	2,748	2,414	1,368	1,377

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Dec 31, 2018	Jan 31, 2019	Feb 28, 2019	Feb 28, 2018	Dec 31, 2018
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	0	-	-	40	0
11643 Inv Marina Food Produce	(0)	-	-	-	(0)
11644 Inv Marina Food Dairy	(0)	-	-	-	(0)
11645 Inv Marina Food NABev	0	-	-	15	0
11646 Inv Marina Food Other	346	346	346	763	346
11647 Inv Marina Bev Beer	0	-	-	-	0
11648 Inv Marina Bev Liquor	524	524	524	1,008	524
11649 Inv Marina Bev Wine	328	328	328	159	328
11661 Inv Pizza Food Meat	2,057	1,579	1,579	1,407	2,057
11663 Inv Pizza Food Produce	642	548	547	1,184	642
11664 Inv Pizza Food Dairy	1,481	1,193	931	1,786	1,481
11665 Inv Pizza Food NABev	1,123	1,290	1,273	1,139	1,123
11666 Inv Pizza Food Other	4,169	5,486	6,104	3,336	4,169
11667 Inv Pizza Bev Beer	1,671	1,662	1,824	1,383	1,671
11669 Inv Pizza Bev Wine	2,984	2,407	2,509	2,446	2,984
11671 Inv SMRFaB Food Meat	185	185	185	178	185
11672 Inv SMRFaB Food Seafood	0	-	-	-	0
11673 Inv SMRFaB Food Produce	-	-	-	-	-
11674 Inv SMRFaB Food Dairy	100	100	100	56	100
11675 Inv SMRFaB Food NABev	93	93	93	320	93
11676 Inv SMRFaB Food Other	226	226	226	309	226
11677 Inv SMRFaB Bev Beer	(0)	-	-	15	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	(0)	-	-	18	(0)
11681 Inv Lodge Food Meat	5,766	3,127	3,335	4,307	5,766
11682 Inv Lodge Food Seafood	3,004	1,041	832	792	3,004
11683 Inv Lodge Food Produce	1,895	1,429	1,687	1,638	1,895
11684 Inv Lodge Food Dairy	1,636	1,623	1,511	1,269	1,636
11685 Inv Lodge Food NABev	972	710	103	1,138	972
11686 Inv Lodge Food Other	6,124	8,008	7,156	7,347	6,124
11687 Inv Lodge Bev Beer	2,672	2,757	2,943	2,343	2,672
11688 Inv Lodge Bev Liquor	17,282	18,488	17,497	20,118	17,282
11689 Inv Lodge Bev Wine	25,239	28,900	28,006	27,256	25,239
11695 Inventory-Tennis Beverage	28	28	28	-	28
11696 Inventory-Tennis Food	-	-	-	-	-
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Two Months Ending February 28, 2019

	2019 YTD Actual	2019 Budget	YTD Actual vs Budget	12-months w/Actual FBCF 2019 FORECAST	Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649	\$ 500,649	5%
ASSESSMENT CONTRIBUTION	4,661,000	4,661,000	-	4,661,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	44,542	172,000	(127,458)	200,000	28,000	16%
SALVAGE RECEIPTS	3,247	30,000	(26,753)	30,000	-	0%
INCOME TAX EXPENSE	(2,334)	(14,000)	11,666	(2,000)	12,000	-86%
BAD DEBT EXPENSE	-	(12,000)	12,000	(12,000)	-	0%
ALLOCATED OVERHEAD	(12,667)	(77,000)	64,333	(77,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(144,580)	(3,721,000)	3,576,420	(3,929,000) F	(208,000)	6%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(108,946)	(1,319,000)	1,210,054	(1,321,649)	(2,649)	0%
Replacement Reserve Fund Balance	\$ 14,840,911	\$ 9,620,000	\$ 5,220,911	\$ 9,950,000 F	\$ 330,000	3%
NEW EQUIPMENT FUND (905)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021	\$ 59,021	109%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	1,012	3,000	(1,988)	3,000	-	0%
INCOME TAX EXPENSE	-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(11,609)	(187,000)	175,391	(245,021)	(58,021)	31%
NM&E Fund Balance	\$ 296,424	\$ 64,000	\$ 232,424	\$ 65,000	\$ 1,000	2%
DEVELOPMENT FUND (903) -						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788	\$ 354,788	7%
ASSESSMENT CONTRIBUTION - Regular	2,168,000	2,168,000	-	2,168,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	22,958	86,000	(63,042)	110,000	24,000	28%
INCOME TAX EXPENSE	(1,166)	(7,000)	5,834	(9,000)	(2,000)	29%
BAD DEBT EXPENSE	-	(5,000)	5,000	(5,000)	-	0%
ALLOCATED OVERHEAD	(20,333)	(120,000)	99,667	(120,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(67,486)	(1,900,000)	1,832,514	(2,168,788) D	(268,788)	14%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
Development Fund Balance	\$ 7,406,762	\$ 5,172,000	\$ 2,234,762	\$ 5,280,000 F	\$ 108,000	2%
				DHSki Lodge replacement designed savings	\$ 1,875,000	< \$2,075-200kBspend'19
				All other DVF Projects designed savings	\$ 3,405,000	subject to review
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C	(223,675)	(5,808,000)	5,584,325	(6,342,810)	(534,810)	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(108,946)	(1,319,000)	1,210,054	(1,321,649)	(2,649)	
YTD CAPITAL FUNDS TOTAL	(332,620)	(7,127,000)	6,794,380	(7,664,458)	(537,458)	

CIP beginning balance (@ 1/1/2019)	\$ 18,147
Net, CIP YTD Activity C	\$ 223,675
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 241,822

F - see Recon, next page,

D - see page 3 for Development Fund Activity Schedule
D Forecast to updated in March for February Reporting

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Two Months Ending February 28, 2019

Replacement Reserve Fund				
Change		Budget	Actual	diff
500,649	2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649
		Budget	Forecast	diff
-	2019 projects, net, capital	-	-	-
(25,335)	2018 projects, net, capital	3,721,000	3,746,335	(25,335)
(24,517)	2018 projects, net, expense	1,319,000	1,343,517	(24,517)
(13,735)	2018 projects, net, capital, accelerations	-	13,735	(13,735)
-	2018 projects, net, expense, accelerations	-	-	-
(180,577)	2017 projects, net, capital	-	180,577	(180,577) S
-	2017 projects, net, expense	-	-	-
-	2017 accelerations, capital	-	-	-
-	2017 accelerations, expense	-	-	-
-	2016 projects, net, capital	-	-	-
11,647	projects to carry-over to 2019+, capital	-	(11,647)	11,647
21,868	projects to carry-over to 2019+, expense	-	(21,868)	21,868
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-
28,000	Interest Income Forecast adjustment, 2019	172,000	200,000	28,000
12,000	Income Tax Forecast adjustment, 2019	(14,000)	(2,000)	12,000
-	Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-
-	Transfer in from Operating Fund	-	-	-
S 2018 carryovers, TBD refine for February Reporting, rough estimate currently				
329,999	Total, change schedule above			
		Budget	Forecast	diff
330,000	Variance of Ending Fund Balance 2019	9,620,000	9,950,000	330,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
354,788	2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	50,000	50,000	-
-	Association, Member Surveys	50,000	50,000	-
-	Cross Country Ski, Snowmaking	100,000	100,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	200,000	200,000	-
-	Downhill Ski - Snowmaking phase 2	600,000	600,000	-
-	Downhill Ski - regrading mile run, soft costs	50,000	50,000	-
	WIP scope change			
(50,000)	The Lodge, covered walkway in parking lot	75,000	125,000	(50,000)
-	Trails, new trail(s) per trails master plan	100,000	100,000	-
(122,000)	Trout Creek Recreation Facility, Remodel 2019 DF	275,000	397,000	(122,000)
-	Snowplay, snowmaking	100,000	100,000	-
-	Association, Feasibility Studies	50,000	50,000	-
-	Direct Payroll Charge	191,000	191,000	-
(59,984)	Land Acquisition, Other Projects, Contingency	59,000	118,984	(59,984)
	<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>			
(7,304)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	7,304	(7,304)
(4,500)	Alder Creek Adv Center, Building (PUD deposit mi	-	4,500	(4,500)
(25,000)	Equestrian Campus (addtl code items, to close permi	-	25,000	(25,000)
		Timing between years		
		Board Approved in prior years		
-	Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-
-	Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-
24,000	Interest Income Forecast adjustment, 2019	86,000	110,000	24,000
(2,000)	Income Tax Forecast adjustment, 2019	(7,000)	(9,000)	(2,000)
-	other recon / rounding item			
108,000	Total, change schedule above			
		Budget	Forecast	diff
108,000	Variance of Ending Fund Balance 2019	5,172,000	5,280,000	108,000

note - not all DF projects listed above, only this with flux. See next page for full DF spend report.

(0) Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Two Months Ending February 28, 2019
201902

	YYYY	Mo	2019		2-months YTD	12-months	12-months	Forecast vs Budget	
			2019	2	YTD Actual	Budget (B)	FORECAST		
DEVELOPMENT FUND (903) -									
<i>w/Actual FBCF</i>									
2018 YEAR END 12/31/2018, Beginning Balance					\$ 5,304,788	\$ 4,950,000	\$ 5,304,788	\$ 354,788	7%
ASSESSMENT CONTRIBUTION - Regular					2,168,000	2,168,000	2,168,000	-	0%
<i>Operating Fund Balance Transfer - IN</i>					-	-	-	-	na
INTEREST INCOME					22,958	86,000	110,000	24,000	28%
INCOME TAX EXPENSE					(1,166)	(7,000)	(9,000)	(2,000)	29%
BAD DEBT EXPENSE					-	(5,000)	(5,000)	-	0%
ALLOCATED OVERHEAD					(20,333)	(120,000)	(120,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS			C		(67,486)	(1,900,000)	(2,168,788)	(268,788)	14%
MAJOR R&M, PROJECTS & LEASE EXPENSES			E		-	-	-	-	na
Development Fund Balance					\$ 7,406,762	\$ 5,172,000	\$ 5,280,000 (F)	\$ 108,000	2%

	Project	YR	YEAR 2019 SPEND			
			YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below			67,486	1,900,000	2,168,788	
Association, New Accessibility ImprovementSS	2019	C	-	50,000	50,000	
Association, Member Surveys	2019	C	-	50,000	50,000	
Cross Country Ski, Snowmaking	2019	C	-	100,000	100,000	
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2019	C	-	200,000	200,000	
Downhill Ski - Snowmaking phase 2	2019	C	-	600,000	600,000	
Downhill Ski - regrading mile run, soft costs	2019	C	-	50,000	50,000	
The Lodge, covered walkway in parking lot	2019	C	-	75,000	125,000	< project scope WIP
Trails, new trail(s) per trails master plan	2019	C	-	100,000	100,000	
Trout Creek Recreation Facility, Remodel 2019 DF portion	2019	C	23,425	275,000	397,000	931-132-256
Snowplay, snowmaking	2019	C	-	100,000	100,000	
Association, Feasibility Studies	2019	C	422	50,000	50,000	831-132-323 xOut
Direct Payroll Charge	2019	C	31,834	191,000	191,000	931-165-267
Land Acquisition, Other Projects, Contingency	2019	C	-	59,000	118,984	
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
DHSki Eagle Rock Shrouding and Charlift Relocation	2018	C	7,304	-	7,304	831-211-311
Alder Creek Adv Center, Building (PUD deposit misapplied)	2012	C	4,500	-	4,500	231-110-554
Equestrian Campus (addtl code items, to close permit)	2017	C	-	-	25,000	731-080-311
						-

B) - Budget as approved in fall and published in Budget Report
F) - Forecast Spend and YE Balance Projection are current estimates.

Year	Month	2019 02
2019	02	< Report Month

Tahoe Donner Association 2019 Capital Spending Master Schedule
New Machinery & Equipment Fund

Act>Forc

Date Last Modified :Date Last Modified
3/14/19 3/14/2019

0	NEF Fund TL, Capital		240,800	241,266	245,021	(3,755)	11,609	43,520	233,412	-	
1	2019 NMEF-CAP		240,800	240,800	244,555	(3,755)	11,143	11,143	233,412	-	Budget 2019 projects
0	2019 NMEF-ADD		-	-	-	-	-	-	-	-	projects added (via contingency) in 2019
0	2018 NMEF-CAP		-	466	466	-	466	32,378	-	-	carry over projects
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryovers	Notes
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	271	271	-	271	2,766	-	-	carryover project from py
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	ASO	C	12	-	196	196	-	196	29,612	-	-	carryover project from py
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	10,198	10,198	19,802	-	
951 025 258	2019 NMEF-CAP	Cellphone Booster - Trout Creek	Trout Creek	C	12	30,000	30,000	30,000	-	-	-	30,000	-	Changed from The Lodge during TCRC remc
951 025 259	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	2,800	2,800	2,800	-	-	-	2,800	-	
951 050 260	2019 NMEF-CAP	Chipper Brush Bandit Model 250XP	Forestry	C	03	54,000	54,000	54,000	-	-	-	54,000	-	
951 051 261	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
951 080 262	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	-	-	31,000	-	
951 090 263	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
951 100 264	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
951 145 265	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	945	945	2,055	-	
	2019 NMEF-CAP			C	12	-	-	-	-	-	-	-	-	
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	78,755	(3,755)	-	-	78,755	-	

Replacement Reserve TL	5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
Capital	3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
Expense	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Res in Study	Notes
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of Projects

by Project Yr/Fund Type		(4,513,471)	(4,368,969)	(4,381,088)	12,119	(120,354)	(166,545)	(4,260,733)	(26,663)
12	2016 RR-CAP	-	-	-	-	-	-	-	-
0	2017 RR-CAP	-	-	-	-	-	-	-	-
11	2018 RR-CAP	-	180,577	180,577	-	22,340	1,555,531	158,237	-
1	2018 RR-EXP	-	-	-	-	-	13,156	-	-
0	2018 RR-ACC-CAP	-	-	-	-	-	-	-	-
0	2018 RR-ACC-EXP	-	-	-	-	-	-	-	-
206	2019 RR-CAP	3,721,000	3,720,999	3,734,688	(13,689)	122,240	131,388	3,612,451	11,647
102	2019 RR-EXP	1,319,000	1,322,919	1,321,649	1,270	108,946	145,989	1,212,702	21,868
2	2019 RR-ACC-CAP	-	13,735	13,735	-	-	-	13,735	-
0	2019 RR-ACC-EXP	-	-	-	-	-	-	-	-

carry-over projects
carry-over projects
carry-over projects
carry-over projects
carry-over projects
carry-over projects
Budget 2018 projects
Budget 2018 projects
2018 projects added in 2018
2018 projects added in 2018

by Location		(526,528)	(688,684)	(688,984)	300	(110,832)	(110,832)	(578,155)	(6,852)
15	Administration	880,499	880,499	880,499	-	33,687	86,425	846,812	-
0	Asphalt Maintenance	-	-	-	-	-	-	-	-
2	Bikeworks	26,187	26,187	26,187	-	-	-	26,187	-
4	Campground	28,549	28,549	28,549	-	-	-	28,549	-
0	Chalet Record Storage Building	-	-	-	-	-	-	-	-
14	Cross Country	113,583	125,400	125,400	-	16,661	43,406	108,739	-
0	Day Camps	-	-	-	-	-	-	-	-
4	Equestrian Center	17,660	17,660	17,660	-	-	-	17,659	-
0	Facilities Administration	-	-	-	-	-	-	-	-
8	Forestry	382,264	382,264	392,954	(10,690)	-	-	392,954	-
2	General	1,849	1,849	524	1,325	-	-	524	-
6	General Maintenance	30,382	30,382	30,382	-	1,283	1,283	29,100	-
17	Golf Course	736,358	741,358	741,358	-	5,000	15,366	736,356	-
0	Golf Complex	-	-	-	-	-	-	-	-
10	Maintenance	101,435	101,435	101,435	-	-	-	101,434	-
17	Marina	109,542	109,542	109,542	-	1,299	1,299	108,243	-
0	MIS	-	-	-	-	-	-	-	-
3	No. Woods Pool-Bldg.	59,134	59,134	59,134	-	-	-	59,134	-
6	Northwoods	46,470	46,470	49,224	(2,754)	-	-	49,224	-
0	Northwoods Pool	-	-	-	-	-	-	-	-
9	Pizza	38,430	42,026	42,026	-	4,694	5,579	37,332	-
3	Recreation	29,100	29,100	29,100	-	5,102	5,102	23,998	-
12	Ski Area-Mtn Ops	114,667	115,749	115,749	-	1,081	3,594	114,667	-
8	Ski Area Rentl-Rtl	84,428	84,428	84,428	-	-	-	84,429	-
7	Ski Area - Lift Maintenance	92,531	92,984	92,984	-	453	1,425,918	92,531	-
3	Ski Area - Vehicle Maintenance	43,806	43,806	43,806	-	-	-	43,807	-
0	Ski-Ops	-	-	-	-	-	-	-	-
3	Snowplay	31,303	31,303	31,303	-	-	-	31,304	-
7	Tennis Complex	48,882	48,882	48,882	-	8,461	8,461	40,421	-
20	The Lodge	85,425	95,457	95,457	-	8,345	63,782	87,109	5,099
18	Trails	348,456	352,551	352,551	-	4,095	22,485	348,457	2,547
52	Trout Creek BLDG	869,002	869,002	869,002	-	52,531	52,531	816,470	19,016
15	Trout Creek POOLSPA	193,530	193,530	193,530	-	-	-	193,530	-
0	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-
0	Trout Creek OTHER	-	-	-	-	-	-	-	-
0	Various	-	-	-	-	-	-	-	-
0	Vehicle Maintenance	-	-	-	-	-	-	-	-
0	Vehicle/Fleet	-	-	-	-	-	-	-	-
0	Winter Food-Beverge	-	-	-	-	-	-	-	-

2018 & prior Carryovers in 2019 RR Expenditures Total - - 0,000 carry-over variance

Replacement Reserve TL

Capital	5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
Expense	3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
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2019 RR Expenditures Total, per 2019 Budget Report 5,040,000

821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-	
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-	
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-	
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-	
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	1,081	1,081	-	1,081	3,594	-	-	
821 150 364	2018 RR-CAP	Prep snk and refurbish - Ice Machine Ro	Pizza	C	12	-	1,063	1,063	-	1,063	1,947	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	2,533	2,533	-	2,533	2,533	-	-	
	2018 RR-CAP	Placeholder Estimate	various, need to review with reserves manager	C	12	-	158,237	158,237	-	-	-	158,237	-	need to review carryovers with Capital Projects
821 125 359	2018 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	-	5,000	5,000	-	5,000	15,366	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift	Ski Area - Lift Maintenance	C	12	-	453	453	-	453	1,425,918	-	-	
921 010 001	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	509,930	509,930	-	-	-	509,930	-	
921 010 002	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-	
921 010 003	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-	
921 010 004	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	-	-	5,027	-	
921 010 005	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-	
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
921 010 013	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7K	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-	
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	457	457	4,629	-	
921 155 015	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	32	32	2,002	-	
921 141 016	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	-	-	21,989	-	
921 141 017	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	-	-	4,198	-	
921 100 019	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 010 023	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-	
923 010 024	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 110 027	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	-	-	28,786	-	
921 110 030	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-	
921 110 031	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	503	503	2,551	-	
921 110 032	2019 RR-CAP	Ski- Boot- Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	-	-	20,243	-	
921 110 033	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	9,148	9,224	-	
921 110 034	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-	
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	15,575	15,575	2,175	-	
921 110 269	2019 RR-ACC-CAP	Building-Rental Room-Exterior Doors	Cross Country	C	06	-	11,235	11,235	-	-	-	11,235	-	DP-Accel
921 080 036	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-	
921 080 037	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	-	-	5,817	-	
921 080 038	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-	
921 050 040	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-	
921 050 041	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-	
921 050 042	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
921 050 047	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	87,827	(10,690)	-	-	87,827	-	DP-Increase
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	1,283	1,283	752	-	
921 125 057	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-	
921 125 058	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-	
921 125 059	2019 RR-CAP	Mower Walk Bhnd Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 060	2019 RR-CAP	Mower Walk Bhnd Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 061	2019 RR-CAP	Mower Walk Bhnd Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 062	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-	
921 125 063	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-	
921 125 064	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	-	-	30,605	-	
921 125 065	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	-	-	21,126	-	
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	500,207	500,207	500,207	-	-	-	500,207	-	
921 125 069	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
921 125 070	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-	

Replacement Reserve TL

Capital	5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
Expense	3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 025 071	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	3,216	-	1,245	1,245	1,971	-	
921 025 075	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	4,337	-	3,615	3,615	722	-	
921 025 076	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	11,331	-	-	-	11,331	-	
921 025 077	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	2,259	-	487	487	1,772	-	
921 025 078	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
921 025 079	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	6,036	-	1,127	1,127	4,909	-	
921 025 082	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	6,470	-	-	-	6,470	-	
921 025 083	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	3,444	-	866	866	2,578	-	
921 025 085	2019 RR-CAP	Workstations- Communics.	IT	C	12	9,596	9,596	9,596	-	791	791	8,806	-	
921 025 086	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	25,307	-	14,081	14,081	11,226	-	
921 025 087	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 025 088	2019 RR-CAP	AV Systems Amenities - Meadow Room	IT	C	12	10,629	10,629	10,629	-	-	-	10,629	-	
921 025 089	2019 RR-CAP	Digital Signage - TVs	IT	C	12	20,424	20,424	20,424	-	-	-	20,424	-	
921 025 090	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	36,443	-	1,459	1,459	34,984	-	
921 025 091	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	2,100	-	-	-	2,100	-	
921 025 092	2019 RR-CAP	Workstations- Laptop (B)	IT	C	12	3,387	3,387	3,387	-	2,012	2,012	1,375	-	
921 025 093	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
921 025 096	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	5,002	-	973	973	4,029	-	
923 025 103	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	12,510	-	-	-	12,510	-	
921 025 107	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	4,112	-	-	-	4,112	-	
923 025 108	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	2,596	-	-	-	2,596	-	
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	3,084	-	1,494	1,494	1,590	3,000	
921 025 111	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	18,523	-	3,646	3,646	14,878	-	
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	24,056	-	3,288	3,288	20,768	700	
921 025 116	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	6,087	-	-	-	6,087	-	
923 025 117	2019 RR-CAP	Zendesk - Member Services	IT	C	12	11,743	11,743	11,743	-	-	-	11,743	300	
921 025 118	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	3,847	-	-	-	3,847	-	
921 160 122	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	48,084	-	-	-	48,084	-	
921 160 123	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	7,971	-	-	-	7,971	-	
921 160 124	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	2,834	-	-	-	2,834	-	
921 160 125	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 160 126	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
923 160 127	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	11,190	-	-	-	11,190	-	
921 160 128	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	5,281	-	-	-	5,281	-	
923 160 129	2019 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,130	1,130	1,130	-	-	-	1,130	-	
921 060 132	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 060 133	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
921 060 134	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
921 060 135	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
921 060 136	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	2,030	-	-	-	2,030	-	
921 060 138	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	2,024	-	-	-	2,024	-	
921 060 139	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 060 142	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	2,300	2,300	-	-	-	2,300	-	
923 060 143	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	3,527	3,527	-	-	-	3,527	-	
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	12	45,605	45,605	45,605	-	540	540	45,065	-	
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	12	15,202	15,202	15,202	-	759	759	14,443	-	
921 130 147	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No.Woods Pool-Bldg.	C	12	35,798	35,798	35,798	-	-	-	35,798	-	
921 130 148	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables &	No.Woods Pool-Bldg.	C	12	17,898	17,898	17,898	-	-	-	17,898	-	
921 130 149	2019 RR-CAP	Pool Cover - Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
921 005 153	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
921 005 154	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	4,800	(2,754)	-	-	4,800	-	DP - Increase
923 005 155	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	14,265	-	-	-	14,265	-	
921 150 156	2019 RR-CAP	Flooring Kitchen	Pizza	C	12	20,346	20,346	20,346	-	-	-	20,346	-	
921 150 157	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma	Pizza	C	12	3,087	3,087	3,087	-	-	-	3,087	-	
921 150 158	2019 RR-CAP	Cold Box Sandwch Prp - Medium	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 150 159	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	1,316	-	-	-	1,316	-	

Replacement Reserve TL

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Expense	3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 150 160	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	905	905	1,134	-	or is this China and Glassware? ACC
921 150 161	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	194	194	7,399	-	
921 150 162	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,061	-	5,102	5,102	958	-	
921 140 164	2019 RR-CAP	EZ Up - Logo'd Event Equipment - incl I	Recreation	C	12	21,003	21,003	21,003	-	-	-	21,003	-	
921 140 165	2019 RR-CAP	Umbrellas/Stands - Bocce courts	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
921 211 167	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	16,277	-	
921 211 168	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	15,271	-	
921 211 169	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	-	-	10,195	-	
921 211 171	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	18,221	18,221	18,221	-	-	-	18,221	-	
921 210 173	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	16,197	-	
921 210 174	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	12,307	-	
921 215 175	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	16,096	16,096	16,096	-	-	-	16,096	-	
921 215 176	2019 RR-CAP	Child Skis & Bindings - A (Starting 2015	Ski Area Rentl-Rtl	C	12	9,786	9,786	9,786	-	-	-	9,786	-	
921 215 177	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycl	Ski Area Rentl-Rtl	C	12	10,244	10,244	10,244	-	-	-	10,244	-	
921 215 178	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rentl-Rtl	C	12	4,122	4,122	4,122	-	-	-	4,122	-	
921 215 179	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle	Ski Area Rentl-Rtl	C	12	12,926	12,926	12,926	-	-	-	12,926	-	
921 215 180	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 -	Ski Area Rentl-Rtl	C	12	16,584	16,584	16,584	-	-	-	16,584	-	
921 215 181	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5	Ski Area Rentl-Rtl	C	12	5,220	5,220	5,220	-	-	-	5,220	-	
921 215 182	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cy	Ski Area Rentl-Rtl	C	12	9,451	9,451	9,451	-	-	-	9,451	-	
923 210 183	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	10,085	-	
921 210 190	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	39,915	-	
921 210 192	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 210 193	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
921 216 194	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	2,648	-	
921 216 196	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	3,473	-	
921 090 199	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	5,463	5,463	3,648	-	
921 090 200	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	3,044	-	
921 090 201	2019 RR-CAP	Outdoor Patio and Deck Furniture Repai	Tennis Complex	C	12	3,037	3,037	3,037	-	2,998	2,998	38	-	
923 090 203	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	18,930	-	
921 128 204	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	12	3,454	3,454	3,454	-	-	-	3,454	-	
921 128 205	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	3,242	-	
921 128 206	2019 RR-CAP	Appliance - Remote Condenser - Refi	The Lodge	C	12	4,792	4,792	4,792	-	-	-	4,792	-	
see notes	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	4,079	-	Accelerated in 2018
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banquet	The Lodge	C	12	5,649	5,649	5,649	-	384	384	5,264	-	
921 128 209	2019 RR-CAP	Bar - Mahogany	The Lodge	C	99	5,099	5,099	5,099	-	-	-	5,099	5,099	Defer to 2020
923 128 211	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	11,167	-	
921 128 213	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	12	4,186	4,186	4,186	-	-	-	4,186	-	
923 128 214	2019 RR-CAP	Landscaping Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 128 216	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	2,061	-	
921 128 218	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	2,200	-	
921 128 219	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	430	430	6,975	-	
921 128 220	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	-	-	2,528	-	
921 128 266	2019 RR-ACC-CAP	Wine Rack - The Pub	The Lodge	C	06	-	2,500	2,500	-	-	-	2,500	-	DP
923 051 222	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
921 051 224	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	99	2,547	2,547	2,547	-	-	-	2,547	2,547	Defer to 2020
923 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	48,530	48,530	48,530	-	-	-	48,530	-	
923 051 226	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
923 051 227	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
923 051 228	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	12	76,465	76,465	76,465	-	-	-	76,465	-	
923 051 228	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel -	Trails	C	12	20,404	20,404	20,404	-	-	-	20,404	-	
923 051 233	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S	Trails	C	12	5,101	5,101	5,101	-	-	-	5,101	-	
923 051 235	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	52,531	52,531	707,816	-	need to group the projects using this code in Feb'19
	2019 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543	-	-	-	-	-	-	-	
	2019 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637	-	-	-	-	-	-	-	

Replacement Reserve TL

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	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
	2019 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
	2019 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,001			-	-	-	-	-	
	2019 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	12	35,430			-	-	-	-	-	
	2019 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577			-	-	-	-	-	
	2019 RR-CAP	Audio System - Fitness Classroom	Trout Creek BLDG	C	12	2,746			-	-	-	-	-	
	2019 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507			-	-	-	-	-	
	2019 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
	2019 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562			-	-	-	-	-	
	2019 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571			-	-	-	-	-	
	2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, Br	Trout Creek BLDG	C	12	5,082			-	-	-	-	-	
	2019 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574			-	-	-	-	-	
	2019 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
	2019 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508			-	-	-	-	-	
	2019 RR-CAP	Landscaping-Lawns-Ir - Phase 1	Trout Creek BLDG	C	12	17,715			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,504			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,148			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,580			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
	2019 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074			-	-	-	-	-	
	2019 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627			-	-	-	-	-	
	2019 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035			-	-	-	-	-	
	2019 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,025			-	-	-	-	-	
	2019 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	12	32,393			-	-	-	-	-	
	2019 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,984			-	-	-	-	-	
	2019 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,184			-	-	-	-	-	
	2019 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278			-	-	-	-	-	
	2019 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
	2019 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	12	35,736			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
921 132 239	2019 RR-CAP	Playground Furniture & Umbrellas	Trout Creek BLDG	C	12	9,920	9,920	9,920	-	-	-	9,920	-	
921 132 242	2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl	Trout Creek POOLSPA	C	12	7,850	7,850	7,850	-	-	-	7,850	-	
921 132 244	2019 RR-CAP	Contrlr- Chem Spas	Trout Creek POOLSPA	C	12	2,952	2,952	2,952	-	-	-	2,952	-	
921 132 245	2019 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	12	3,133	3,133	3,133	-	-	-	3,133	-	
921 132 246	2019 RR-CAP	Furniture - Patio - Lap -	Trout Creek POOLSPA	C	12	27,332	27,332	27,332	-	-	-	27,332	-	
921 132 247	2019 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
921 132 248	2019 RR-CAP	Furniture - Patio - Rec - Tables & Chairs	Trout Creek POOLSPA	C	12	15,184	15,184	15,184	-	-	-	15,184	-	
921 132 249	2019 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA	C	12	5,519	5,519	5,519	-	-	-	5,519	-	
921 132 250	2019 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	
see notes	2019 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	Accelerated in 2018
921 132 251	2019 RR-CAP	Filters Sand - Rec- Hdwr Replace	Trout Creek POOLSPA	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
921 132 252	2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-	Trout Creek POOLSPA	C	12	5,445	5,445	5,445	-	-	-	5,445	-	
921 132 253	2019 RR-CAP	Heater - Rec Pool -4-	Trout Creek POOLSPA	C	12	29,589	29,589	29,589	-	-	-	29,589	-	
921 132 254	2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	8,125	8,125	8,125	-	-	-	8,125	-	
921 132 255	2019 RR-CAP	Pool Cover- Rec Pool	Trout Creek POOLSPA	C	12	6,627	6,627	6,627	-	-	-	6,627	-	
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	-	13,156	-	-	to reclass in Feb to 2019 Project
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	-	37,044	-	-	to reclass in Feb to 2019 Project
923 025 096	2019 RR-EXP	Annual Conference Room Improvements IT	IT	E	12	-	-	-	-	2,431	2,431	(2,431)	-	to reclass in Feb to 2019 Project 'C'

Replacement Reserve TL

Capital	5,040,000	5,238,230	5,250,649	(12,419)	253,526	1,846,065	4,997,125	33,515
Expense	3,721,000	3,915,312	3,929,000	(13,689)	144,580	1,686,919	3,784,423	11,647
	1,319,000	1,322,919	1,321,649	1,270	108,946	159,146	1,212,702	21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	33,908	-	5,574	5,574	28,334	-	
923 010 007	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	4,117	-	1,078	1,078	3,039	-	
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	136,650	-	22,334	22,334	114,316	-	
921 010 009	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	101,230	101,230	-	-	-	101,230	-	
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	6,050	-	4,700	4,700	1,350	-	
923 100 018	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	8,429	-	-	-	8,429	-	
923 100 020	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	2,885	-	-	-	2,885	-	
923 100 021	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	12,148	-	-	-	12,148	-	
923 010 022	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	4,697	-	-	-	4,697	-	
923 110 025	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	2,045	-	-	-	2,045	-	
923 110 026	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	10,969	-	-	-	10,969	-	
923 110 028	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	2,096	2,096	-	-	-	2,096	-	
923 110 029	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 080 039	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	4,049	-	-	-	4,049	-	
923 050 043	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	10,286	-	-	-	10,286	-	
923 050 044	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	84,893	-	-	-	84,893	-	
923 050 045	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	26,793	-	-	-	26,793	-	
923 050 046	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	153,276	-	-	-	153,276	-	
923 005 048	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	2,970	-	-	-	2,970	-	
923 005 049	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	12,516	-	-	-	12,516	-	
923 005 050	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	4,657	-	-	-	4,657	-	
923 005 051	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	3,116	-	-	-	3,116	-	
923 005 052	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	5,089	-	-	-	5,089	-	
923 120 054	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	13,675	-	-	-	13,675	-	
923 125 055	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	11,565	-	-	-	11,565	-	
923 125 056	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	20,855	-	-	-	20,855	-	
923 125 067	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	6,144	-	-	-	6,144	-	
923 125 068	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	2,064	-	-	-	2,064	-	
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	43,414	-	7,819	7,819	35,595	-	
923 025 073	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	1,685	-	-	-	1,685	-	
923 025 074	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	6,298	-	-	-	6,298	-	
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	33,912	-	28,613	28,613	5,299	-	
923 025 081	2019 RR-EXP	Timeclocks - Psychex - Lease	IT	E	12	19,269	19,269	19,269	-	5,423	5,423	13,846	-	
923 025 084	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	1,600	-	-	-	1,600	-	
923 025 094	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	5,087	-	362	362	4,725	-	
923 025 095	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	7,673	-	120	120	7,553	-	
923 025 097	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	1,100	-	-	-	1,100	-	
923 025 098	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	7,213	-	1,185	1,185	6,028	-	
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	8,000	-	8,000	8,000	-	-	
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	27,332	-	3,776	3,776	23,556	-	
923 025 101	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	1,537	-	-	-	1,537	-	
923 025 102	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	13,223	-	-	-	13,223	-	
923 025 104	2019 RR-EXP	LPMS - Risk - Case Mngmt	IT	E	12	6,937	6,937	6,937	-	6,780	6,780	157	-	
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	2,070	2,070	2,070	-	1,631	1,631	439	-	
923 025 106	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	3,150	-	119	119	3,032	-	
923 025 110	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	8,351	-	-	-	8,351	-	
923 025 112	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	3,040	-	1,200	1,200	1,840	-	
923 025 114	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	14,548	-	-	-	14,548	-	
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652	
923 025 119	2019 RR-EXP	IT Wiring Upgrades - Amenities Non Fib	IT	E	12	5,037	5,037	5,037	-	-	-	5,037	1,200	
923 160 120	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 160 121	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	7,695	-	-	-	7,695	-	
923 060 130	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 060 131	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	1,524	-	-	-	1,524	-	
923 060 137	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	6,188	-	-	-	6,188	-	
923 060 140	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	2,026	-	-	-	2,026	-	

Replacement Reserve TL
Capital
Expense

5,040,000 5,238,230 5,250,649 (12,419) 253,526 1,846,065 4,997,125 33,515
3,721,000 3,915,312 3,929,000 (13,689) 144,580 1,686,919 3,784,423 11,647
1,319,000 1,322,919 1,321,649 1,270 108,946 159,146 1,212,702 21,868

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
923 060 141	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	8,138	-	-	-	8,138	-	
923 060 144	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-	
923 005 150	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 005 151	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	-	-	11,844	-	
923 005 152	2019 RR-EXP	Deck-Pavers Repair	Northwoods	E	12	7,154	7,154	7,154	-	-	-	7,154	-	
923 211 166	2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance	E	12	12,208	12,208	12,208	-	-	-	12,208	-	
923 211 170	2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance	E	12	20,359	20,359	20,359	-	-	-	20,359	-	
923 210 172	2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance	E	12	15,303	15,303	15,303	-	-	-	15,303	-	
923 210 184	2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	12	1,711	1,711	1,711	-	-	-	1,711	-	
923 210 185	2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	12	17,294	17,294	17,294	-	-	-	17,294	-	
923 210 186	2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops	E	12	4,733	4,733	4,733	-	-	-	4,733	-	
923 210 187	2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops	E	12	5,438	5,438	5,438	-	-	-	5,438	-	
923 210 188	2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	12	3,038	3,038	3,038	-	-	-	3,038	-	
923 210 189	2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	12	2,059	2,059	2,059	-	-	-	2,059	-	
923 210 191	2019 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	12	5,061	5,061	5,061	-	-	-	5,061	-	
923 216 195	2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	12	25,183	25,183	25,183	-	-	-	25,183	-	
923 090 197	2019 RR-EXP	Tennis Access Rd. - Parking - Seal -Strip	Tennis Complex	E	12	6,309	6,309	6,309	-	-	-	6,309	-	
923 090 198	2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex	E	12	2,035	2,035	2,035	-	-	-	2,035	-	
923 090 202	2019 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	6,417	6,417	6,417	-	-	-	6,417	-	
923 128 207	2019 RR-EXP	Appliance - Walk-in Refrigeration Re	The Lodge	E	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 128 210	2019 RR-EXP	Concrete Repairs	The Lodge	E	12	10,087	10,087	10,087	-	-	-	10,087	-	
923 128 212	2019 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	8,078	8,078	8,078	-	-	-	8,078	-	
923 128 215	2019 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 128 217	2019 RR-EXP	Paint - Exterior Deck, Railing & West El	The Lodge	E	12	2,216	2,216	2,216	-	-	-	2,216	-	
923 051 221	2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 051 229	2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons	Trails	E	12	3,061	3,061	3,061	-	-	-	3,061	-	
923 051 230	2019 RR-EXP	Trail 25-26 Repair - Const	Trails	E	12	2,041	2,041	2,041	-	-	-	2,041	-	
923 051 231	2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const	Trails	E	12	2,040	2,040	2,040	-	-	-	2,040	-	
923 051 232	2019 RR-EXP	Trail 42-43 repair - E. Perimeter near M	Trails	E	12	3,569	3,569	3,569	-	-	-	3,569	-	
923 051 234	2019 RR-EXP	Trail 6-7 Repair - Hansel to Campgroun	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 236	2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 237	2019 RR-EXP	Trail Repair/Improvement	Trails	E	12	20,050	20,050	20,050	-	-	-	20,050	-	
923 132 241	2019 RR-EXP	TCRC Expansion Project	Trout Creek BLDG	E	12	-	77,663	77,663	-	-	-	77,663	-	
2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	12	11,092	-	-	-	-	-	-	-	-	
2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	12	10,218	-	-	-	-	-	-	-	-	
2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	12	8,098	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	12	17,855	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	12	10,152	-	-	-	-	-	-	-	-	
2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	99	19,016	19,016	19,016	-	-	-	-	19,016	19,016	Defer to 2020
923 132 238	2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 132 243	2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	5,577	5,577	5,577	-	-	-	5,577	-	
2019 RR-CAP	Contingency, capex	General	C	12	(38)	(38)	207	(245)	-	-	-	207	-	rounding in Forecast
2019 RR-EXP	Contingency, expense	General	E	12	1,887	1,887	317	1,570	-	-	-	317	-	rounding in Forecast

Tahoe Donner Association
Department P&L Detail (D01)
 For the Two Months Ending February 28, 2019
 Operating Fund Consolidated

February 2019

Year-to-Date February 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
54,000	54,000	54,000	0	0%	0	0%	36053	108,000	108,000	107,000	0	0%	1,000	1%	1,110,000	
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0%	0	0%	135,000	
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0%	0	0%	85,000	
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0%	0	0%	229,000	
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0%	0	0%	238,000	
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0%	0	0%	154,000	
420,825	388,100	177,313	32,725	8%	243,512	137%	35560	Ski Lift Revenue - Public	778,800	685,000	289,330	93,800	14%	489,470	169%	1,271,800
16,495	0	0	16,495	0%	16,495	0%	35562	Ski Lift Revenue - Guest	29,420	0	0	29,420	0%	29,420	0%	0
44,690	27,000	13,940	17,690	66%	30,750	221%	35565	Ski Lift Revenue - P.O.	92,945	59,000	27,685	33,945	58%	65,260	236%	117,000
66,405	33,800	41,003	32,605	96%	25,402	62%	35570	Ski Passes - Public	133,745	70,700	87,752	63,045	89%	45,993	52%	156,000
61,760	50,100	50,485	11,660	23%	11,275	22%	35575	Ski Passes - P.O.	127,904	105,000	106,083	22,904	22%	21,821	21%	224,000
2,731	1,300	1,403	1,431	110%	1,328	95%	35597	Ski Team - Public	5,610	2,600	2,935	3,010	116%	2,675	91%	4,000
3,483	3,000	3,059	483	16%	425	14%	35598	Ski Team - P.O.	8,199	6,000	6,158	2,199	37%	2,041	33%	10,000
672	1,500	243	-828	-55%	429	177%	35594	Snowplay Member	1,089	2,700	432	-1,611	-60%	657	152%	5,100
23,013	19,500	12,691	3,513	18%	10,323	81%	35596	Snowplay Guest	36,908	35,400	17,671	1,508	4%	19,238	109%	67,400
24,896	50,300	27,271	-25,404	-51%	-2,375	-9%	35595	Snowplay Public	56,708	91,100	41,821	-34,392	-38%	14,887	36%	173,600
11,365	10,200	2,537	1,165	11%	8,828	348%	35610	P.O. Daily Trail Fee	27,169	20,100	5,888	7,069	35%	21,281	361%	45,000
53,493	61,400	17,731	-7,908	-13%	35,762	202%	35615	Public Daily Trail Fee	120,252	125,600	57,026	-5,348	-4%	63,226	111%	244,000
22,353	9,500	2,112	12,853	135%	20,241	958%	35620	Guest Daily Trail Fee	47,739	17,700	4,352	30,039	170%	43,387	997%	42,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	17,000
160	600	0	-440	-73%	160	0%	36012	Special Events Revenue	160	700	0	-540	-77%	160	0%	63,000
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	135,000
2,280	2,300	1,836	-20	-1%	444	24%	36054	Daily Usage Fee - Member	5,504	4,300	3,660	1,204	28%	1,844	50%	53,950
19,084	22,000	16,902	-2,916	-13%	2,182	13%	36055	Daily Usage Fee - Guest	44,912	44,000	37,380	912	2%	7,532	20%	494,650
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	69,300
773,704	680,600	368,524	93,104	14%	405,180	110%		Total Direct Access & Use	1,517,064	1,269,900	688,172	247,164	19%	828,891	120%	4,135,800
274,987	301,320	236,859	-26,333	-9%	38,128	16%	3310...	Food	589,984	571,895	449,540	18,089	3%	140,444	31%	3,354,400
-20,353	-18,650	-22,276	-1,703	-9%	1,923	9%		Food Discounts	-45,743	-38,000	-45,935	-7,743	-20%	191	0%	-297,800
-10,069	-12,700	-8,631	2,631	21%	-1,438	-17%	33152	EE Discounts	-22,306	-23,900	-18,620	1,594	7%	-3,686	-20%	-103,600
-1,076	-1,900	-1,973	824	43%	897	45%	33154	Guest Relations aka Manager	-1,516	-3,700	-3,549	2,184	59%	2,032	57%	-31,800
-559	-50	-300	-509	-1018%	-259	-86%	33156	InterDept Discounts	-559	-100	-320	-459	-459%	-239	-75%	-2,000
-8,648	-4,000	-11,372	-4,648	-116%	2,723	24%	3316...	Marketing Discounts	-21,362	-10,300	-23,446	-11,062	-107%	2,084	9%	-160,400
25,352	31,200	19,678	-5,848	-19%	5,674	29%	33180	Food NA Beverage	52,655	58,100	35,194	-5,445	-9%	17,462	50%	201,900
279,987	313,870	234,261	-33,883	-11%	45,725	20%		Food subtotal	596,896	591,995	438,799	4,901	1%	158,097	36%	3,258,500
30,848	36,212	22,628	-5,364	-15%	8,219	36%	3322...	Beer	67,085	68,545	45,145	-1,460	-2%	21,939	49%	376,000
-510	0	-415	-510	0%	-94	-23%	3322...	Beer Discounts	-970	0	-813	-970	0%	-157	-19%	0
29,834	27,570	22,446	2,264	8%	7,388	33%	33242	Liquor	63,016	51,650	43,455	11,366	22%	19,561	45%	292,100
-514	0	-793	-514	0%	279	35%	3324...	Liquor Discounts	-1,314	0	-1,427	-1,314	0%	113	8%	0
29,011	35,498	28,015	-6,487	-18%	996	4%	33262	Wine	64,839	69,950	53,653	-5,111	-7%	11,185	21%	505,100
-521	0	-1,318	-521	0%	797	60%	3326...	Wine Discounts	-1,568	0	-2,304	-1,568	0%	737	32%	0
1,217	0	1,035	1,217	0%	182	18%	33268	Corkage Fees	3,295	0	2,483	3,295	0%	813	33%	0
-800	0	-593	-800	0%	-208	-35%	33269	Corkage Fee Discounts	-2,100	0	-1,528	-2,100	0%	-573	-37%	0
88,564	99,280	71,004	-10,716	-11%	17,560	25%		Beverage subtotal	192,283	190,145	138,665	2,138	1%	53,618	39%	1,173,200
2,373	1,950	3,837	423	22%	-1,464	-38%	3328...	Misc other F&B	3,384	3,960	5,774	-576	-15%	-2,389	-41%	162,100
0	400	0	-400	-100%	0	0%	33299	InterDept Food Sales	0	800	0	-800	-100%	0	0%	0
2,373	2,350	3,837	23	1%	-1,464	-38%		Other F&B subtotal	3,384	4,760	5,774	-1,376	-29%	-2,389	-41%	162,100
370,924	415,500	309,102	-44,577	-11%	61,821	20%		Total Food and Beverage	792,563	786,900	583,238	5,663	1%	209,326	36%	4,593,800
252,571	222,100	224,748	30,471	14%	27,823	12%		F&B Revenue by Segment:	554,069	433,400	435,981	120,669	28%	118,089	27%	3,350,000
132,925	104,400	126,239	28,525	27%	6,686	5%	33910	F&B-Dining Room	296,469	204,800	245,738	91,669	45%	50,731	21%	1,262,000
64,174	63,700	56,066	474	1%	8,108	14%	33920	F&B-Pub	139,745	125,600	111,623	14,145	11%	28,122	25%	793,000
5,308	11,100	11,836	-5,792	-52%	-6,528	-55%	33930	F&B-Banquets	5,968	17,100	16,747	-11,132	-65%	-10,779	-64%	730,000
2,558	0	3,284	2,558	0%	-726	-22%	33940	F&B-Lunch	2,558	0	4,287	2,558	0%	-1,729	-40%	86,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	107,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	58,000
2,179	0	2,875	2,179	0%	-697	-24%	33980	Snowplay Food Truck	4,542	0	4,350	4,542	0%	192	4%	0
45,428	42,900	24,448	2,528	6%	20,980	86%	33990	Cafeteria	104,788	85,900	53,236	18,888	22%	51,552	97%	295,000
0	0	0	0	0%	0	0%	33989	Employee Housing	0	0	0	0	0%	0	0%	19,000
-1,434	0	-2,055	-1,434	0%	621	30%	33163	Mkt Discounts, Happy Hour Foo	-3,918	0	-5,221	-3,918	0%	1,303	25%	0
-248	0	-45	-248	0%	-203	-455%	33226	Mkt Discounts, Happy Hour Bev	-519	0	-89	-519	0%	-430	-481%	0
-43	0	-289	-43	0%	246	85%	33246	Mkt Discounts, Happy Hour Bev	-95	0	-464	-95	0%	369	80%	0
-268	0	-630	-268	0%	362	57%	33266	Mkt Discounts, Happy Hour Bev	-686	0	-1,260	-686	0%	574	46%	0
-559	0	-963	-559	0%	404	42%		Mkt Discounts, Happy Hour Bev,	-1,301	0	-1,814	-1,301	0%	513	28%	0
-1,993	0	-3,018	-1,993	0%	1,026	34%		Mkt Discounts, Happy Hour F	-5,219	0	-7,035	-5,219	0%	1,816	26%	0

Tahoe Donner Association
Department P&L Detail (D01)
 For the Two Months Ending February 28, 2019
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February 2019

Year-to-Date February 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
0	0	0	0	0%	0	0%	36015	0	0	0	0	0%	0	0%	5,000	
87,420	71,500	55,408	15,920	22%	32,012	58%	36030	158,372	138,300	101,160	20,072	15%	57,212	57%	605,400	
-1,115	-700	-632	-415	-59%	-483	-76%	38015	-2,466	-1,800	-1,946	-666	-37%	-520	-27%	-12,900	
0	0	0	0	0%	0	0%	38017	0	0	0	0	0%	0	0%	-4,000	
-8,685	-6,100	-7,229	-2,585	-42%	-1,456	-20%	38020	-13,374	-12,000	-10,462	-1,374	-11%	-2,912	-28%	-62,000	
-232	-500	-456	268	54%	224	49%	38025	-349	0	0	651	65%	226	39%	-2,000	
77,388	64,200	47,092	13,188	21%	30,296	64%		142,183	123,500	88,177	18,683	15%	54,006	61%	529,500	
0	0	0	0	0%	0	0%	(350...	0	0	0	0	0%	0	0%	161,000	
0	0	0	0	0%	0	0%	35020	0	0	0	0	0%	0	0%	53,000	
103,567	101,000	71,159	2,567	3%	32,408	46%	(355...	207,594	193,300	121,446	14,294	7%	86,147	71%	370,800	
137,302	108,400	112,187	28,902	27%	25,115	22%	(355...	280,197	188,000	185,746	92,197	49%	94,451	51%	360,500	
1,292	700	1,295	592	85%	-4	0%	35585	3,014	1,400	2,369	1,614	115%	645	27%	2,500	
111,496	79,400	80,806	32,096	40%	30,690	38%	35590	195,448	142,000	134,667	53,448	38%	60,781	45%	260,800	
14,805	7,600	10,237	7,205	95%	4,569	45%	(355...	34,546	15,900	20,638	18,646	117%	13,908	67%	26,400	
240,527	283,700	166,925	-43,174	-15%	73,602	44%	3604...	494,819	517,300	283,734	-22,481	-4%	211,085	74%	1,145,000	
0	0	0	0	0%	0	0%	36042	0	0	0	0	0%	0	0%	12,000	
0	0	0	0	0%	0	0%	36043	0	0	0	0	0%	0	0%	44,000	
-31	1,100	1,174	-1,131	-103%	-1,205	-103%	3604...	-358	2,300	3,041	-2,658	-116%	-3,399	-112%	14,000	
2,862	5,300	4,880	-2,438	-46%	-2,018	-41%	36050	12,238	13,300	13,740	-1,062	-8%	-1,502	-11%	87,000	
0	300	470	-300	-100%	-470	-100%	36056	420	700	1,080	-280	-40%	-660	-61%	5,000	
0	0	0	0	0%	0	0%	36058	0	0	0	0	0%	0	0%	11,000	
0	0	0	0	0%	0	0%	36059	0	0	0	0	0%	0	0%	275,000	
1,137	1,700	1,784	-563	-33%	-647	-36%	36051	2,823	3,400	3,823	-577	-17%	-1,000	-26%	18,000	
165	100	60	65	65%	105	175%	36057	225	200	160	25	13%	65	41%	1,000	
0	0	0	0	0%	0	0%	36060	0	0	0	0	0%	0	0%	2,300	
0	0	0	0	0%	0	0%	36070	0	0	0	0	0%	0	0%	48,500	
0	0	0	0	0%	0	0%	36080	0	0	0	0	0%	0	0%	38,000	
0	0	0	0	0%	0	0%	37090	0	0	0	0	0%	0	0%	27,000	
0	0	0	0	0%	0	0%	37095	0	0	0	0	0%	0	0%	67,000	
613,123	589,300	450,978	23,823	4%	162,145	36%		1,230,963	1,077,800	770,443	153,163	14%	460,520	60%	3,029,800	
3,180	1,300	1,825	1,880	145%	1,355	74%	32010	4,155	3,700	4,675	455	12%	-520	-11%	79,000	
1,240	1,000	2,410	240	24%	-1,171	-49%	32020	1,510	2,500	3,490	-991	-40%	-1,981	-57%	30,000	
1,013	500	820	513	103%	193	23%	32030	2,663	1,000	33	1,663	166%	2,630	8092%	6,000	
12,011	4,710	2,886	7,301	155%	9,125	316%	34010	19,746	9,920	8,346	9,826	99%	11,400	137%	49,120	
2,306	2,100	2,153	206	10%	153	7%	34020	4,717	5,100	4,247	-383	-8%	470	11%	34,000	
0	-100	0	100	100%	0	0%	34030	0	-200	0	200	100%	0	0%	9,000	
-2	0	0	-2	0%	-2	0%	34040	-2	0	0	-2	0%	-2	0%	42,000	
5,670	7,600	11,455	-1,930	-25%	-5,785	-51%	34050	16,120	15,400	17,705	720	5%	-1,585	-9%	148,000	
30	0	10	30	0%	20	200%	34060	30	0	30	30	0%	0	0%	0	
0	0	0	0	0%	0	0%	34075	0	0	0	0	0%	0	0%	5,000	
15,473	13,500	11,268	1,973	15%	4,205	37%	34080	25,795	28,000	22,387	-2,205	-8%	3,408	15%	210,000	
2,438	2,500	2,389	-62	-2%	49	2%	37018	4,877	5,000	4,778	-123	-2%	98	2%	30,000	
9,306	10,290	4,987	-984	-10%	4,319	87%	37020	19,487	19,480	10,593	7	0%	8,894	84%	104,980	
30,962	14,000	32,273	16,962	121%	-1,311	-4%	38005	60,394	28,000	66,068	32,394	116%	-5,674	-9%	69,000	
83,626	57,400	72,476	26,226	46%	11,150	15%		159,491	117,900	142,352	41,591	35%	17,139	12%	816,100	
1,972,765	1,861,000	1,302,172	111,765	6%	670,593	51%		GROSS REVENUE (GREV)	3,950,264	3,484,000	2,379,382	466,264	13%	1,570,881	66%	14,215,000
COST OF GOODS SOLD (COGS)																
-24,801	-29,950	-24,208	5,149	17%	-592	-2%	43110	-55,381	-57,350	-42,936	1,969	3%	-12,445	-29%	-321,400	
-10,671	-11,430	-8,095	759	7%	-2,576	-32%	43120	-26,961	-23,110	-20,010	-3,851	-17%	-6,952	-35%	-205,270	
-15,852	-12,850	-12,237	-3,002	-23%	-3,615	-30%	43130	-32,590	-24,890	-25,137	-7,700	-31%	-7,452	-30%	-154,280	
-8,780	-12,680	-9,121	3,900	31%	341	4%	43140	-19,062	-24,290	-17,191	5,228	22%	-1,871	-11%	-143,250	
-7,019	-8,230	-4,683	1,211	15%	-2,337	-50%	43150	-13,990	-14,770	-9,758	780	5%	-4,233	-43%	-68,010	
-30,221	-27,258	-23,510	-2,963	-11%	-6,710	-29%	43160	-62,416	-50,300	-49,368	-12,116	-24%	-13,049	-26%	-226,891	
4,014	4,430	5,215	-416	-9%	-1,201	-23%	43190	9,526	9,832	11,297	-306	-3%	-1,771	-16%	76,200	
2,706	3,188	2,548	-483	-15%	158	6%	43192	5,527	6,748	5,369	-1,222	-18%	158	3%	41,951	
-90,623	-94,780	-74,091	4,157	4%	-16,532	-22%		-195,348	-178,130	-147,733	-17,218	-10%	-47,615	-32%	-1,000,950	
-7,279	-8,980	-6,984	1,701	19%	-295	-4%	43270	-15,875	-17,420	-13,023	1,545	9%	-2,852	-22%	-92,070	
-6,324	-5,580	-4,813	-744	-13%	-1,511	-31%	43280	-12,912	-10,230	-10,061	-2,682	-26%	-2,851	-28%	-60,190	
-9,917	-10,560	-8,326	643	6%	-1,591	-19%	43290	-21,705	-21,320	-17,392	-385	-2%	-4,313	-25%	-151,980	
-23,520	-25,120	-20,122	1,600	6%	-3,398	-17%		-50,492	-48,970	-40,476	-1,522	-3%	-10,016	-25%	-304,240	
-39,552	-31,000	-24,797	-8,552	-28%	-14,755	-60%		-71,842	-59,800	-45,342	-12,042	-20%	-26,500	-58%	-307,810	
-153,695	-150,900	-119,010	-2,795	-2%	-34,685	-29%		Total COGS	-317,683	-286,900	-233,551	-30,783	-11%	-84,132	-36%	-1,613,000
-07.8%	-08.1%	-09.1%	00.3%	03.9%	01.3%	14.8%		Total COGS / GREV %	-08.0%	-08.2%	-09.8%	00.2%	02.3%	01.8%	18.1%	-11.3%

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-3,849	-775	-1,363	-3,074	-397%	-2,486	-182%	50620	Employee Dev/Training	-13,311	-3,600	-2,120	-9,711	-270%	-11,191	-528%	-56,900
-8,765	-5,235	-5,204	-3,530	-67%	-3,561	-68%	50625	Employee Relations	-16,126	-11,550	-9,599	-4,576	-40%	-6,527	-68%	-61,750
-925	-1,000	-236	75	8%	-689	-292%	50626	PreEmployment Testing	-1,994	-2,200	-791	207	9%	-1,203	-152%	-22,400
-370	-600	-939	230	38%	569	61%	50627	EAP Services	-740	-1,300	-1,879	560	43%	1,138	61%	-6,600
-2,405	-1,800	-2,057	-605	-34%	-348	-17%	50628	Benefit Administration Services	-4,667	-5,600	-7,432	933	17%	2,765	37%	-33,200
-988	-530	-346	-458	-86%	-642	-185%	50630	Uniforms	-2,455	-2,430	-2,062	-25	-1%	-392	-19%	-47,050
-1,350	-2,450	-966	1,100	45%	-384	-40%	51080	Seminars & Conferences	-1,840	-3,880	-2,132	2,040	53%	291	14%	-30,520
-1,166	-3,580	-814	2,414	67%	-352	-43%	51095	Travel/Meeting Expense	-4,514	-7,120	-3,428	2,606	37%	-1,086	-32%	-32,090
-47,038	-37,108	-43,987	-9,930	-27%	-3,051	-7%		Total Staff Expense	-102,529	-80,328	-96,285	-22,201	-28%	-6,244	-6%	-482,311
-9,268	-12,215	-12,838	2,947	24%	3,569	28%	51090	Telephone	-18,110	-24,430	-25,840	6,320	26%	7,730	30%	-144,760
-1,778	-2,185	-1,538	407	19%	-240	-16%	55003	Cable/Sat TV Service	-3,602	-4,370	-3,719	768	18%	-183	-5%	-25,900
-9,412	-8,125	-7,623	-1,287	-16%	-1,789	-23%	55005	Disposal Fees	-17,158	-16,650	-13,429	-508	-3%	-3,429	-25%	-105,200
-29,988	-25,070	-24,973	-4,918	-20%	-5,015	-20%	5501...	Electricity	-56,300	-49,490	-50,963	-6,810	-14%	-5,337	-10%	-299,410
-9,709	-8,100	-7,466	-1,609	-20%	-2,243	-30%	55020	Natural Gas - Pools	-20,513	-18,100	-16,622	-2,413	-13%	-3,892	-23%	-70,000
-11,943	-11,150	-8,744	-793	-7%	-3,200	-37%	55025	Natural Gas - Buildings	-26,578	-25,490	-18,785	-1,088	-4%	-7,793	-41%	-83,750
-30,994	-17,690	-9,996	-13,304	-75%	-20,998	-210%	(530...	Fuel & Oil	-61,225	-39,380	-19,855	-21,845	-55%	-41,370	-208%	-158,740
-46	-410	-877	364	89%	831	95%	55027	Propane (LPG)	-1,262	-920	-1,177	-342	-37%	-85	-7%	-6,750
-7,343	-7,400	-7,165	57	1%	-178	-2%	55030	Sewer Fees	-14,686	-14,800	-14,330	114	1%	-356	-2%	-91,570
-3,991	-3,000	-3,039	-991	-33%	-952	-31%	5503...	Water - Building/Facility	-8,408	-6,150	-6,325	-2,258	-37%	-2,083	-33%	-43,090
-1,779	-1,370	-10,264	-409	-30%	8,485	83%	55040	Water - Grounds	-3,417	-2,740	-19,664	-677	-25%	16,247	83%	-97,170
-116,251	-96,715	-94,523	-19,536	-20%	-21,729	-23%		TOTAL UTILITIES	-231,259	-202,520	-190,708	-28,739	-14%	-40,551	-21%	-1,126,340
								SUPPLIES & MAINTENANCE EXPENSE								
-42	-430	-294	388	90%	251	86%	56010	Security Exp	-3,185	-860	-609	-2,325	-270%	-2,576	-423%	-12,250
-98	-250	0	152	61%	-98	0%	52505	Hazardous Waste Clean Up	-133	-500	0	367	73%	-133	0%	-1,500
-9,516	-9,450	-9,866	-66	-1%	350	4%	56520	Linen Service	-19,986	-19,900	-23,290	-86	0%	3,304	14%	-128,159
-7,532	-7,275	-6,975	-257	-4%	-557	-8%	56530	Janitorial Services & Supplies	-17,697	-15,150	-16,066	-2,547	-17%	-1,631	-10%	-94,050
-592	-580	-558	-12	-2%	-34	-6%	56535	Pest Control	-1,236	-1,545	-1,187	309	20%	-49	-4%	-10,575
-3,570	-5,071	-5,043	1,501	30%	1,473	29%	52020	Contract Fees	-8,178	-11,962	-9,554	3,785	32%	1,374	14%	-70,852
0	0	0	0	0%	0	0%	52022	Veterinary Services	0	0	0	0	0%	0	0%	-5,800
-106	-400	0	294	73%	-106	0%	52023	Equine Care Services	-106	-400	0	294	73%	-106	0%	-9,300
-2,380	-2,000	-2,234	-380	-19%	-146	-7%	52024	Offsite Pasturing	-4,760	-4,000	-4,469	-760	-19%	-291	-7%	-17,100
-669	-1,120	-765	451	40%	97	13%	53705	Equipment Rental	-1,499	-2,340	-1,561	841	36%	32	2%	-20,650
0	0	0	0	0%	0	0%	56505	Feed Hay Grain	-253	0	0	-253	0%	-253	0%	-13,500
-254	-500	-883	246	49%	629	71%	51560	Mbr Srv - Retail COGS	-741	-1,000	-844	259	26%	104	12%	-8,400
-1,459	-3,540	-1,957	2,081	59%	499	25%	56503	Printed Forms/Ticket Stock	-3,099	-7,430	-4,423	4,331	58%	1,323	30%	-19,860
-538	-400	-394	-138	-34%	-144	-37%	51037	Computer Software	-1,677	-800	-394	-877	-110%	-1,283	-328%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	0	-850	-394	850	100%	394	100%	-2,200
-851	-695	-206	-156	-22%	-645	-313%	51050	Furniture and Office Equip	-1,194	-2,840	-1,299	1,646	58%	104	8%	-13,115
-1,971	-2,165	-747	194	9%	-1,224	-164%	51060	Office Supplies	-4,263	-5,080	-4,292	817	16%	-1,631	-62%	-28,510
-2,969	-2,455	-2,492	-514	-21%	-477	-19%	51061	Toner Cartridges	-4,095	-4,910	-3,633	815	17%	-461	-13%	-27,360
-1,990	-400	0	-1,590	-398%	-1,990	0%	53530	Signs	-2,104	-1,450	-1,742	-654	-45%	-362	-21%	-12,290
-4,556	-5,030	-4,139	474	9%	-417	-10%	56501	Operating Supplies	-7,994	-10,430	-8,039	2,436	23%	45	1%	-71,770
-9,553	-8,700	-7,915	-853	-10%	-1,638	-21%	56502	Paper Products - Restaurant	-17,962	-16,300	-14,437	-1,662	-10%	-3,525	-24%	-83,520
0	-300	-309	300	100%	309	100%	56504	Candle & TableTop Supplies	-242	-400	-309	158	39%	66	21%	-2,000
-2,016	-2,750	-3,176	734	27%	1,160	37%	56511	Cleaning Supplies - Restaurant	-4,786	-5,550	-5,395	764	14%	609	11%	-34,550
-1,893	-3,070	-1,641	1,177	38%	-252	-15%	56540	Small Tools & Equipment	-4,222	-9,090	-3,150	4,868	54%	-1,073	-34%	-34,930
-1,035	-1,425	-556	390	27%	-479	-86%	56545	Safety Equipment	-2,647	-4,400	-1,310	1,753	40%	-1,337	-102%	-28,100
-2,011	0	-659	-2,011	0%	-1,352	-205%	56550	Spoilage	-3,226	0	-1,382	-3,226	0%	-1,844	-133%	0
0	-1,000	0	1,000	100%	0	0%	51025	Entertainment	0	-1,900	0	1,900	100%	0	0%	-7,850
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-24,200
-1,681	-3,275	-3,179	1,594	49%	1,499	47%	55532	Special Programs	-3,538	-4,950	-4,272	1,412	29%	734	17%	-56,070
0	0	-143	0	0%	143	100%	55537	Catering Rentals	0	0	-143	0	0%	143	100%	-7,400
0	0	-500	0	0%	500	100%	56013	Concert Expenses	0	0	-500	0	0%	500	100%	-77,000
-600	-500	-565	-100	-20%	-35	-6%	55550	Ski Team Expense	-1,426	-1,000	-787	-426	-43%	-639	-81%	-1,500
								Repairs & Maintenance								
-1,311	-2,400	-2,557	1,089	45%	1,246	49%	54210	General/PM	-3,923	-5,900	-8,060	1,977	34%	4,137	51%	-46,500
-158	-370	-587	212	57%	428	73%	54220	Plumbing	-616	-840	-1,327	224	27%	711	54%	-3,520
-288	-300	-53	12	4%	-235	-446%	54240	Lighting and Electrical	-665	-625	-299	-40	-6%	-366	-122%	-4,080
-164	0	0	-164	0%	-164	0%	54250	HVAC	-628	-100	0	-528	-528%	-628	0%	-800
0	-200	0	200	100%	0	0%	54252	Carpentry	-35	-650	0	615	95%	-35	0%	-3,000
-592	-550	-621	-42	-8%	29	5%	54254	Elevators	-1,967	-1,200	-1,550	-767	-64%	-416	-27%	-7,200
-467	0	0	-467	0%	-467	0%	54256	Fire Suppression	-574	-1,400	-822	826	59%	249	30%	-12,000
0	0	0	0	0%	0	0%	54274	Painting	-47	0	0	-47	0%	-47	0%	-900
-235	-917	-665	682	74%	430	65%	54290	Other Building	-420	-1,734	-856	1,314	76%	436	51%	-19,730
-3,215	-4,737	-4,482	1,522	32%	1,267	28%		R&M Building	-8,876	-12,449	-12,915	3,573	29%	4,039	31%	-97,730
-38	0	0	-38	0%	-38	0%	54310	Asphalt	-38	0	0	-38	0%	-38	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-2,500
0	-200	0	200	100%	0	0%	54350	Ski Trails	0	-400	-113	400	100%	113	100%	-1,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Two Months Ending February 28, 2019
 Operating Fund Consolidated

February 2019

Year-to-Date February 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-67,644	-25,315	-19,750	-42,329	-167%	-47,894	-242%	54380	Snow Removal	-103,624	-53,430	-37,955	-50,194	-94%	-65,668	-173%	-134,100
-1,137	-1,000	-1,000	-137	-14%	-137	-14%	54390	Other Grounds Maint	-2,137	-2,000	-2,000	-137	-7%	-137	-7%	-177,300
-68,820	-26,515	-20,750	-42,305	-160%	-48,069	-232%		R&M Grounds (nonGolf)	-105,799	-55,830	-40,069	-49,969	-90%	-65,730	-164%	-175,300
-1,109	-500	-267	-609	-122%	-843	-316%	54412	Ski Lifts, Fixed Grip	-2,300	-1,000	-1,141	-1,300	-130%	-1,159	-102%	-9,300
-237	-100	0	-137	-137%	-237	0%	54416	Ski Lifts, Surface	-466	-200	-77	-266	-133%	-389	-505%	-2,400
0	0	0	0	0%	0	0%	54418	Terrain Parks	0	0	-26	0	0%	26	100%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	-379	-500	0	121	24%	-379	0%	-5,400
-6,623	-8,200	-2,254	1,577	19%	-4,368	-194%	54421	Snowcats	-15,576	-16,400	-4,274	824	5%	-11,302	-264%	-92,000
-266	-1,300	-580	1,034	80%	314	54%	54426	Snowmobiles	-503	-2,450	-2,789	1,947	79%	2,286	82%	-12,600
0	0	0	0	0%	0	0%	54434	Golf Maint Eq	-85	-200	-241	115	57%	156	65%	-14,000
0	0	0	0	0%	0	0%	54438	Golf Carts Fleet	-135	0	0	-135	0%	-135	0%	-2,000
-2,205	-1,700	-939	-505	-30%	-1,266	-135%	54443	Rolling, Heavy	-7,117	-4,700	-3,240	-2,417	-51%	-3,877	-120%	-40,400
-2,340	-6,168	-10,517	3,828	62%	8,176	78%	54448	Rolling, Car/Truck/Bus/Van	-6,490	-12,130	-20,269	5,640	46%	13,779	68%	-67,840
-63	-1,200	-63	1,137	95%	0	0%	54452	F&B Kitchen Equip	-1,952	-3,150	-4,414	1,199	38%	2,462	56%	-16,200
0	-175	0	175	100%	0	0%	54454	F&B Glass/Silver/China	0	-350	-138	350	100%	138	100%	-2,100
0	-200	-109	200	100%	109	100%	54461	Bicycles	0	-500	673	500	100%	673	100%	-1,400
0	-100	-76	100	100%	76	100%	54463	Fitness Equipment	0	-400	-632	400	100%	632	100%	-3,000
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-100	0	100	100%	0	0%	-1,580
-4,977	-5,738	-3,525	761	13%	-1,452	-41%	54481	Computer Software Maint	-9,832	-11,426	-7,161	1,594	14%	-2,671	-37%	-69,730
-156	-560	-77	404	72%	-79	-103%	54483	Computer Hardware Maint	552	-1,170	-195	1,722	147%	747	383%	-7,250
-206	-400	-495	194	48%	288	58%	54499	Other Operating Equip R&M	-2,250	-1,050	-1,387	-1,200	-114%	-863	-62%	-8,600
-18,183	-26,391	-18,901	8,208	31%	718	4%		R&M Equipment	-46,533	-55,726	-46,656	9,193	16%	123	0%	-356,300
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-7,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-16,500
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-9,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	0	0	0	0	0%	0	0%	-3,000
0	0	0	0	0%	0	0%	54560	Pesticides	0	0	0	0	0%	0	0%	-9,300
0	0	0	0	0%	0	0%	54570	Irrigation and Drainage	0	0	0	0	0%	0	0%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	0	0	0	0%	0	0%	-500
0	0	0	0	0%	0	0%		R&M Golf Course	0	0	0	0	0%	0	0%	-48,800
0	-1,100	-1,355	1,100	100%	1,355	100%	54710	chemicals	-1,509	-3,000	-2,783	1,491	50%	1,274	46%	-28,000
0	-150	0	150	100%	0	0%	54720	equipment	0	-300	0	300	100%	0	0%	-1,800
0	0	-86	86	100%	0	0%	54790	other	0	0	-86	0	0%	86	100%	0
0	-1,250	-1,441	1,250	100%	1,441	100%		R&M Pool Spa	-1,509	-3,300	-2,868	1,791	54%	1,360	47%	-29,800
-1,213	-50	0	-1,163	-2326%	-1,213	0%	(575...	Forestry Management	-2,717	-100	-334	-2,617	-2617%	-2,383	-714%	-264,160
-1,213	-50	0	-1,163	-2326%	-1,213	0%		R&M Forestry	-2,717	-100	-334	-2,617	-2617%	-2,383	-714%	-264,160
43,250	18,900	18,546	24,350	129%	24,703	133%	59010	Contra - Inter-Dept. Charges	75,149	43,100	33,045	32,049	74%	42,104	127%	187,910
-48,181	-40,043	-27,027	-8,138	-20%	-21,153	-78%		R&M subtotal	-90,285	-84,305	-69,797	-5,980	-7%	-20,488	-29%	-784,180
-106,062	-102,924	-82,223	-3,138	-3%	-23,839	-29%		TOTAL SUPPLIES & MAIN	-210,534	-219,342	-181,586	8,808	4%	-28,948	-16%	-1,713,841
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	0	0	0	0	0%	0	0%	-27,000
0	-5,825	-4,025	5,825	100%	4,025	100%	52015	Consulting Expense	-997	-7,650	-4,025	6,653	87%	3,028	75%	-56,100
0	-833	-408	833	100%	408	100%	52017	Po Survey	0	-1,666	-817	1,666	100%	817	100%	-10,000
-21,214	-8,750	-9,000	-12,464	-142%	-12,214	-136%	52030	Legal Services	-30,514	-17,500	-10,243	-13,014	-74%	-20,271	-198%	-105,000
-87	-650	-5,193	563	87%	5,106	98%	51070	Public Relations	-2,386	-1,300	-8,430	-1,086	-84%	6,044	72%	-11,950
-657	-1,000	-219	343	34%	-437	-199%	55520	Promotion Expense	-975	-3,000	-1,745	2,025	67%	769	44%	-6,500
-10,131	-11,500	-12,095	1,369	12%	1,964	16%	55540	Resort Advertising	-15,270	-23,300	-22,545	8,030	34%	7,276	32%	-119,130
0	-1,600	-1,000	1,600	100%	1,000	100%	55545	Brochure Distribution	0	-3,200	-2,000	3,200	100%	2,000	100%	-7,000
-203	-200	-252	-3	-2%	49	19%	55560	Sales specific	-407	-400	-505	-7	-2%	98	19%	-3,700
-240	-200	-215	-40	-20%	-25	-12%	51520	Charitable Contributions	-540	-400	-315	-140	-35%	-225	-71%	-12,400
0	0	-215	215	100%	0	0%	51530	Community Relations	0	0	-215	0	0%	215	100%	-20,000
-1,181	-1,200	-1,100	-19	2%	-81	-7%	55538	Reservation Services	-2,503	-2,300	-2,196	-203	-9%	-307	-14%	-11,200
-4,014	-4,430	-5,215	416	9%	1,201	23%	55525	Marketing Discounts CoGS	-9,526	-9,832	-11,297	306	3%	1,771	16%	-76,200
-910	-1,300	-2,422	390	30%	1,512	62%	51020	Dues & Subscriptions	-4,024	-5,450	-5,263	1,426	26%	1,539	28%	-27,840
-13,160	-10,517	-11,965	-2,643	-25%	-1,195	-10%	51035	Licenses, Permits, Fees	-24,781	-16,077	-26,513	-8,704	-54%	1,732	7%	-119,050
-203	-455	-538	334	62%	51096	Mileage Reimbursement	-1,041	-910	-1,041	-910	-131	-131	-14%	-59	-6%	-8,010
-1,579	-2,900	-960	1,321	46%	-619	-65%	51515	Board Expense	-3,820	-5,800	-1,152	1,980	34%	-2,667	-231%	-36,000
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	0	0	-83	0	0%	83	100%	-41,000
-2,177	-2,200	-2,997	23	1%	820	27%	51063	Postage - TDNews	-4,233	-4,400	-5,969	167	4%	1,736	29%	-30,450
-634	-1,185	-637	551	47%	3	1%	51065	Postage - General	-1,530	-2,325	-1,284	795	34%	-245	-19%	-15,450
-1,161	0	-1,232	-1,161	0%	71	6%	51510	Assessment Billing	-2,445	0	-3,296	-2,445	0%	851	26%	-10,400
-2,483	-774	-1,631	-1,709	-221%	-852	-52%	51535	Digital Content	-3,419	-1,548	-2,664	-1,871	-121%	-755	-28%	-9,288
-6,196	-6,200	-5,982	4	0%	-214	-4%	51545	Printing - TD News	-12,391	-12,400	-11,964	9	0%	-427	-4%	-84,400
-1,117	-1,000	0	-117	-12%	-1,117	0%	51546	Printing - Brochures	-2,915	-2,000	0	-915	-46%	-2,915	0%	-28,400
-124	0	-244	-124	0%	119	49%	51547	Printing - Other	-441	0	-244	-441	0%	-197	-81%	-100
-10,000	-400	724	-9,600	-2400%	-10,724	-1481%	56601	Claims Expense	-10,000	-800	724	-9,200	-1150%	-10,724	-1481%	-5,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Two Months Ending February 28, 2019
 Operating Fund Consolidated

February 2019

Year-to-Date February 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-14,000
0	-833	-22	833	100%	22	100%	52215	Collection Expense	-81	-1,666	-22	1,585	95%	-60	-276%	-10,000
-43,568	-41,680	-26,239	-1,888	-5%	-17,329	-66%	52220	Credit Card Expense	-94,905	-77,680	-51,629	-17,225	-22%	-43,275	-84%	-307,140
-1,040	0	39	-1,040	0%	-1,078	-2780%	52225	Over/Short	-730	0	-73	-730	0%	-657	-895%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	200	0	-200	-100%	0	0%	1,200
0	-2,997	0	2,997	100%	0	0%	59999	Contingency	0	-5,229	0	5,229	100%	0	0%	-30,000
-60,500	-60,500	-50,500	0	0%	-10,000	-20%	52025	Insurance Expense	-121,000	-121,000	-101,000	0	0%	-20,000	-20%	-590,000
-19,713	-20,050	-19,188	337	2%	-525	-3%	57030	Taxes - Property	-39,426	-40,100	-38,376	674	2%	-1,050	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-7,500	-7,500	-7,500	0	0%	0	0%	-45,000
-206,043	-192,829	-166,481	-13,214	-7%	-39,562	-24%		TOTAL ADMINISTRATIVE & OT	-397,799	-375,233	-321,922	-22,566	-6%	-75,877	-24%	-2,122,508
-475,394	-429,576	-387,214	-45,818	-11%	-88,180	-23%		TOTAL OPERATING EXPENSES	-942,121	-877,423	-790,501	-64,698	-7%	-151,620	-19%	-5,445,000
-1,611,555	-1,562,100	-1,395,736	-49,455	-3%	-215,819	-15%		TOTAL PAYROLL AND OPERATI	-3,338,250	-3,198,100	-2,864,122	-140,150	-4%	-474,128	-17%	-18,495,000
207,514	148,000	-212,574	59,514	40%	420,088	198%		NORBO (before AO)	294,331	-1,000	-718,291	295,331	29533%	1,012,622	141%	-5,893,000
16,000	16,000	0	0	0%	16,000	0%	59025	ALLOCATED OVERHEAD (AO)	33,000	33,000	0	0	0%	33,000	0%	197,000
223,514	164,000	-212,574	59,514	36%	436,088	205%		NOR (after AO)	327,331	32,000	-718,291	295,331	923%	1,045,622	146%	-5,696,000
-1,749,251	-1,697,000	-1,514,746	-52,251	-3%	-234,504	-15%		T O C post AO	-3,622,933	-3,452,000	-3,097,673	-170,933	-5%	-525,259	-17%	-19,911,000
-1,765,251	-1,713,000	-1,514,746	-52,251	-3%	-250,504	-17%		T O C pre AO	-3,655,933	-3,485,000	-3,097,673	-170,933	-5%	-558,259	-18%	-20,108,000
-112.8%	-109.7%	-86.0%	-03.1%	-02.8%	-26.8%	-31.2%		REV to TOC (CRR%)	-109.0%	-100.9%	-76.8%	-08.1%	-08.0%	-32.2%	-42.0%	-71.4%
-164,000	-164,000	8,000	0	0%	-172,000	-2150%		Assessment Revenue, Operatin	-32,000	-32,000	144,000	0	0%	-176,000	-122%	5,696,000
59,514	0	-204,574	59,514	0%	264,088	129%		NOR AFTER Assessment Reven	295,331	0	-574,291	295,331	0%	869,622	151%	0