



Tahoe Donner Association

Finance Reports

March 2019

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: April 15, 2019
Re: **March 2019 – Operating Fund Financial Results**



Keynotes

1. March NOR loss of \$26,000 was favorable \$127,000 or 83% to Budget. YTD NOR gain of \$301,000 is favorable \$422,000/349% to Budget.
2. Operating Fund Members' Equity balance of \$2.9 million is \$1,442,000 over the policy peg balance of 10% of revenue budget.
3. Winter 18/19 snowfall/snowpack is 4th highest on record and approximately 200% of average for this region.
4. New and improved section F12 Cash and Investments (now four pages).
5. 2018 independent audit completed, clean report issued. Comprehensive 2018 Annual Report released in May issue of TD News magazine.

Month

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a loss of (\$41,000) which was favorable to budget by \$127,000/76%. Month's operating revenues of \$1,687,000 were \$190,000/13% favorable to budget and total expenses of \$1,728,000 were \$63,000/4% unfavorable to budget. Compared to last year same month, revenues are up \$237,000/16% and NORBO is favorable \$118,000/74%.

Year to Date

Three months in, the NORBO of \$253,000 is favorable \$422,000 or 250%. These results are driven by excellent winter skiing conditions, with record snowfall for month of February for the region. Compared to 1st three months of last year, revenue is up \$1.8 million and NORBO is up \$1.1 million. The weather tapered just enough over the Presidents holiday week to have very strong visitations and record revenues. Similarly, while March also had variable weather conditions, visitation remained steady.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS

	for the month of March 2019			For the three months ending March 2019		
	Value	Variance to Budget		Value	Variance to Budget	
1 Operating Revenue	\$ 1,687,309	\$ 190,309	13%	\$ 5,637,572	\$ 656,572	13%
2 Operating Costs	\$ (1,713,432)	\$ (63,432)	-4%	\$ (5,336,365)	\$ (234,365)	-5%
3 Net Operating Result	\$ (26,123)	\$ 126,877	83%	\$ 301,208	\$ 422,208	349%
	<i>3.1 Flow-thru %</i>		67%			64%
4 Operating Expenses	\$ (462,507)	\$ (29,219)	-7%	\$ (1,371,628)	\$ (93,917)	-7%
5 Payroll Direct	\$ (890,678)	\$ (45,066)	-5%	\$ (2,788,509)	\$ (140,320)	-5%
6 Payroll Direct % of Rev	-53%	0.037	7%	-49%	0.037	7%
7 Non-Exempt FTEs	179	(4.7)	-3%	200	(9.9)	-5%
8 F&B COGS % of F&B Rev	-29.0%	0.003	1%	-30.4%	(0.014)	-5%
9 Downhill Skier Visits	10,100	400	4%	33,206	(394)	-1%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 2,864,101	\$ 1,442,601	101%

Overall Operating Conditions

January saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking. **February** was inundated with powerful storms that brought record snowfall as well as some challenges for operations.

DEEP SNOWPACK CAUSES HEADACHES IN SIERRA NEVADA

While much media has focused on the avalanches in Colorado, snowfall in the Truckee-Lake Tahoe area of the Sierra Nevada has been both a thrill and a curse, says the San Jose Mercury News. February was a month for the history books. It wasn't just the whitest February on record. It was the whitest month, period. There have been bigger winters, but not bigger months - ever. Driving is difficult to impossible, and high wind and avalanches limit terrain access. Blissful conditions come with major headaches - nearly buried homes, unsafe driving, high avalanche danger, collapsed roofs and elevated risk of carbon monoxide poisoning due to clogged vents. And near constant shoveling. That shoveling includes roofs that are so loaded with snow that windows are shattering from stress. It seeps into cracks, then freezes, ripping roofs apart," said Tim Smith of Mountain Valley Roofing in Lake Tahoe. "These are the worst conditions that I've seen in 30 to 40 years," he added. But the snowpack will be good for California's reservoirs, which had not fully recovered from extended drought, despite a big, big winter just two years ago.

.....THE SNOW INDUSTRY LETTER March 12, 2019

March had unsettled weather, but fewer impacts to operations, and conditions that continued to drive favorable visitation.

April 1st snowpack measurements are reporting this winter as 4th highest on record, with Tahoe region approximately 200% of average and statewide approximately 162% of average. Squaw Valley USA's reported season total snowfall as of 4/15/19, 677 inches or 56 feet and Sugar Bowl 619"! Tahoe Donner Downhill Ski's reported season total snowfall 482" or 40 feet (17/18 season total was 246" or 20.5 feet).

Financial Notables of Operating Units

Downhill Ski. YTD NORBO of \$1,689,000 is favorable \$422k/33% to budget and favorable \$1.1M/186% to prior year. This was driven by excellent snow conditions and momentum for 18/19 winter season. For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail.

Cross Country Ski. YTD NORBO of \$367,000 is favorable \$102k/38% to budget and favorable \$141k/62% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on

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2/23rd. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations.

The Lodge. YTD NORBO loss of (\$111,000) is unfavorable \$53k/89% to budget and favorable \$33k/23% to prior year. YTD cogs of 32% compares to budget 29% and prior year 33%. Results versus budget driven primarily by unfavorable cogs \$27,000, increased payroll cost, weather impacts of ~\$10,000 (snow removal primarily). The cogs and payroll are being researched and addressed with management, with a portion of both these fluxes attributable to budget spread, which should offset in future months.

Pizza. YTD NORBO loss of (\$23,000) is unfavorable \$17k/nm% to budget and unfavorable \$1k/5% to prior year. YTD cogs of 26% compares to budget 28% and prior year 29%. Results versus budget driven primarily by the severe weather impacting customer volume (cannot see restaurant from Northwoods).

Alder Creek Café. YTD NORBO loss of (\$20,000) is favorable \$3k/12% to budget and favorable \$14k/41% to prior year. YTD cogs of 36% compares to budget 32% and prior year 35%.

Other

a) Season Pass Products

Winter 18/19 passes sold as of 03/8/2019, \$632,000/2623 versus prior year \$467,000/1994 passes. Revenue up \$164,000/35% and passes sold up 572/21%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

Winter 19/20 passes sold as of 03/28/2019, \$57,000/262 versus prior year \$12,000/51 passes. Revenue up \$45,000/370% and passes sold up 211/414%. Passes went on sale 3/19/19 versus 5/1/18. Based on days spring sale is open.

b) Recreation Fee.

- 03/31/2019 -- **2019/2020** – sold 2,730 revenues of \$757,000, (vs py; volume up 5%, revenue up 13%)
- 03/31/2019 – **2018/2019** – sold 4,583 revenues of \$1,069,000, (vs py; volume up 3%, revenue up 2%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3593/56% (3581/55%) Base up to 4p | 842/13% (712/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +12/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000
- 4/30/14 – 2013/2014 – sold 4,224, revenues of \$867,000
- 4/30/13 – 2012/2013 – sold 4,051, revenues of \$845,000

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.
 For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.
 For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 03/31/xx:	as of 02/28/xx:
03/31/19 - 2019 156 or 2.4% of units	02/28/19 - 2019 793 or 12.3% of units
03/31/18 - 2018 154 or 2.4% of units	02/28/18 - 2018 781 or 12.1% of units
03/31/17 - 2017 228 or 3.5% of units	02/28/17 - 2017 1243 or 19.2% of units
03/31/16 - 2016 194 or 3.0% of units	02/28/16 - 2016 813 or 12.6% of units
as of 01/31/xx:	as of 12/31/xx:
01/31/19 - 2019 3114 or 48.1% of units	12/31/18 - 2018 26 or 0.4% of units
01/31/18 - 2018 2944 or 45.5% of units	12/31/17 - 2017 24 or 0.4% of units
01/31/17 - 2017 3283 or 50.7% of units	12/31/16 - 2016 31 or 0.5% of units
01/31/16 - 2016 3402 or 52.6% of units	12/31/15 - 2015 36 or 0.6% of units

For the Current Year’s Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

**Tahoe Donner Association
Personnel Report March 2019**

	Payroll Runs on 7th of Month			Y2Y Change		M2M Change		2018 February		2019 February		
	Status	3/7/2018	2/7/2019	3/7/2019	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	40	42	42	2	5%	0	0%	0	0	0	0
NonExempt	102	44	43	42	-2	-5%	-1	-2%	2	0	0	1
NonExempt	103	300	338	307	7	2%	-31	-9%	17	3	13	7
NonExempt	104	19	19	19	0	0%	0	0%	0	1	0	0
Totals		403	442	410	7	2%	-32	-7%	19	4	13	8
Totals (FTYR)	101 + 102	84	85	84	0	0%	-1	-1%	2	0	0	1

101 - FT Exempt 102 - FT NonExmpt 103 - PT/Seasonal/Temp 104 - PT/Seasonal/Temp

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

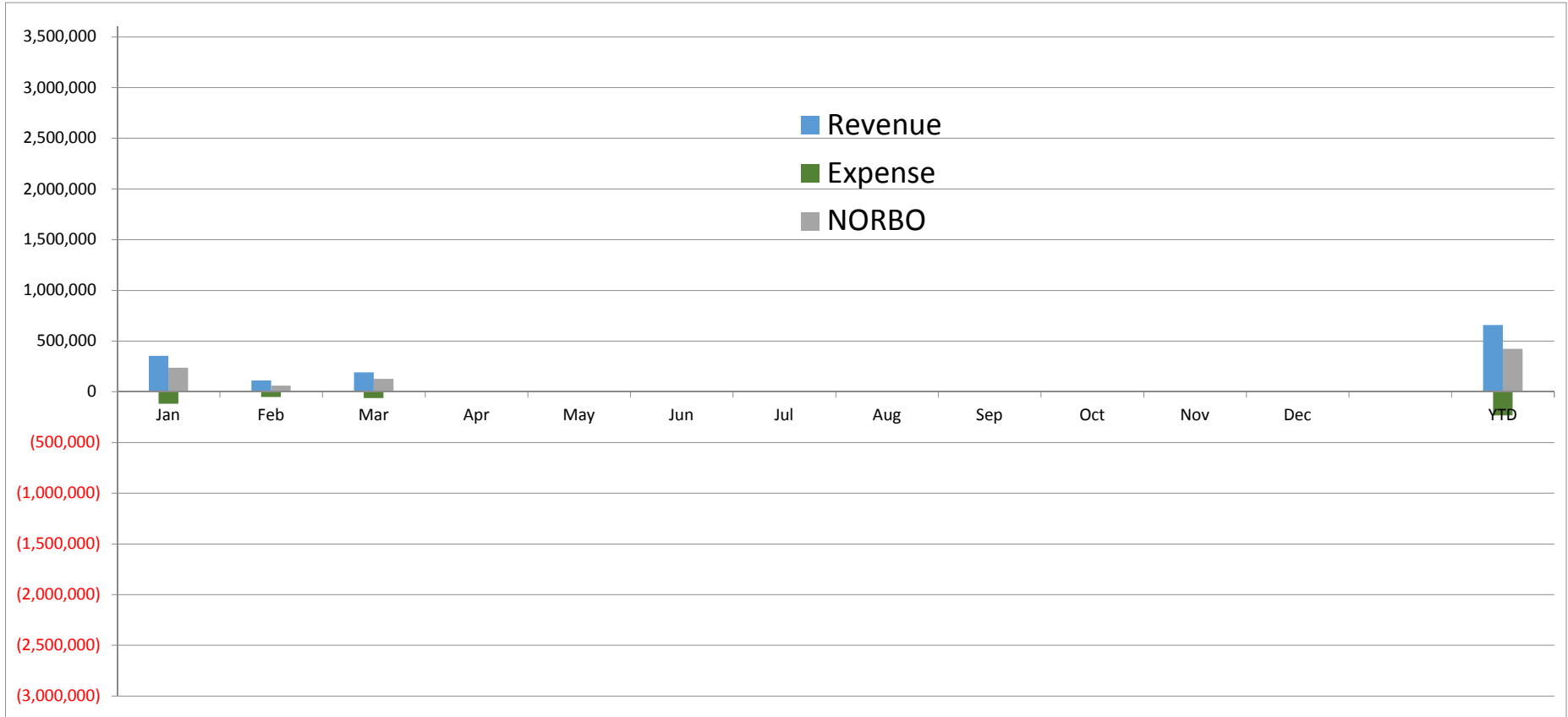
	Trout Creek Recreation Center			Guest Mix and %tl %G						Guest Revenue
	TL Visits	Guest V	GstV %	w/Mbr			onGCard			
2018	144,626	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 181,452
Jan17	9,623	1,924	20%							\$ 14,474
Jan18	12,619	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430
Jan19	12,102	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828
Feb17	10,182	2,344	23%							\$ 17,312
Feb18	10,170	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870
Feb19	8,274	1,482	18%	581	7%	39%	901	11%	61%	\$ 19,084
Mar17	10,196	1,930	19%							\$ 14,338
Mar18	9,915	1,501	15%	639	6%	43%	862	9%	57%	\$ 15,174
Mar19	10,671	1,661	16%	693	6%	42%	968	9%	58%	\$ 21,023
YTD Mar17	30,001	6,198	21%							\$ 46,124
YTD Mar18	32,704	5,096	16%	2,035	6%	40%	3,061	9%	60%	\$ 52,474
YTD Mar19	31,047	5,166	17%	2,131	7%	41%	3,035	10%	59%	\$ 65,935
2018/day 90	345	57		24			34			\$ 733

YTD - Trout Creek Visits Mix

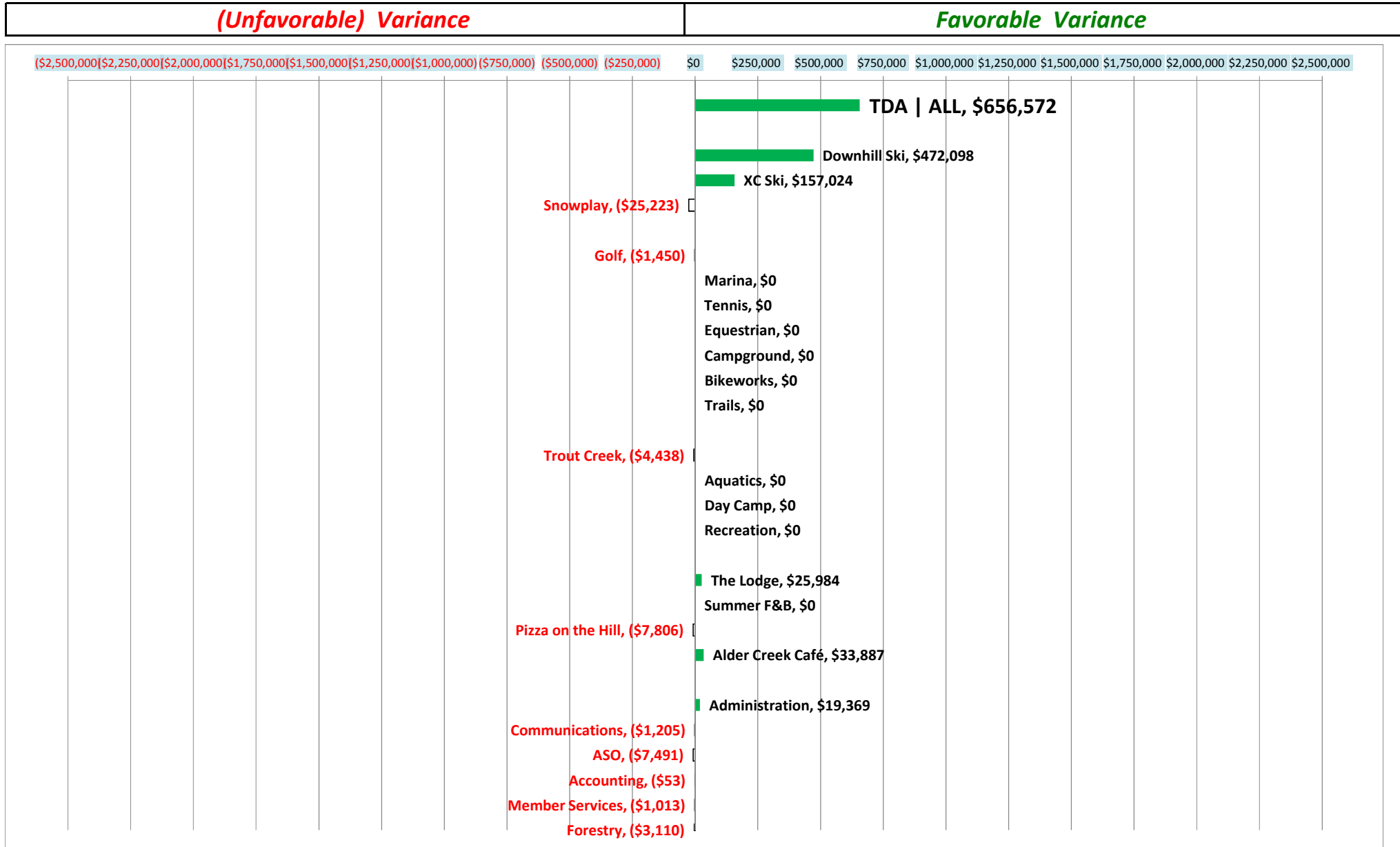
- 67% Member
- 7% Guests with Member
- 9% Guests on Guest Card
- 8% Employee
- 9% Fitness/Childcare/Massage

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the three months ending March 2019

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	354,499	111,765	190,309	0	0	0	0	0	0	0	0	0	656,572
Expense	(118,682)	(52,251)	(63,432)	0	0	0	0	0	0	0	0	0	(234,365)
NORBO	235,817	59,514	126,877	0	0	0	0	0	0	0	0	0	422,208



Tahoe Donner Association Operating Revenue Variances Report Year to Date March 2019



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date March 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

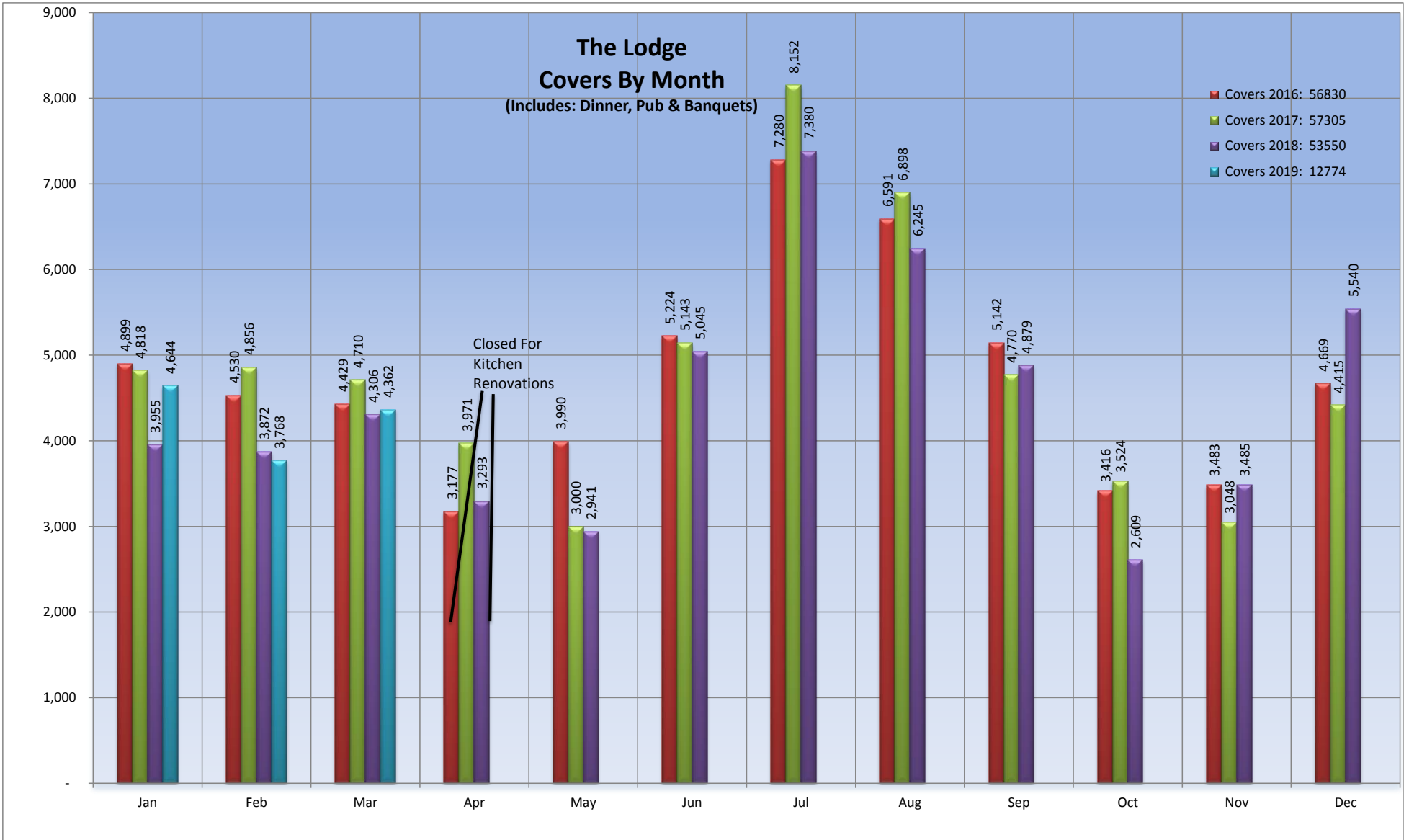
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 235,817	\$ 59,514	\$ 126,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 422,208
Downhill Ski	198,348	132,393	91,309	-	-	-	-	-	-	-	-	-	422,050
XC Ski	57,449	10,401	33,939	-	-	-	-	-	-	-	-	-	101,790
Snowplay	(13,754)	(29,753)	13,310	-	-	-	-	-	-	-	-	-	(30,198)
Golf Operations	(404)	(1,736)	(1,267)	-	-	-	-	-	-	-	-	-	(3,406)
Golf Maintenance	602	(2,954)	(2,037)	-	-	-	-	-	-	-	-	-	(4,390)
Marina	(125)	342	52	-	-	-	-	-	-	-	-	-	268
Tennis	(285)	93	(22)	-	-	-	-	-	-	-	-	-	(215)
Equestrian	(646)	(72)	1,808	-	-	-	-	-	-	-	-	-	1,090
Campground	(391)	(53)	(5)	-	-	-	-	-	-	-	-	-	(449)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	(364)	211	(177)	-	-	-	-	-	-	-	-	-	(330)
Trout Creek	3,414	(11,593)	(256)	-	-	-	-	-	-	-	-	-	(8,435)
Aquatics	564	458	(3,303)	-	-	-	-	-	-	-	-	-	(2,281)
Day Camp	(307)	(11)	(11)	-	-	-	-	-	-	-	-	-	(328)
Recreation	7	525	973	-	-	-	-	-	-	-	-	-	1,505
The Lodge	(13,596)	(31,089)	(7,872)	-	-	-	-	-	-	-	-	-	(52,557)
Summer F&B	173	329	222	-	-	-	-	-	-	-	-	-	724
Pizza on the Hill	(5,388)	(10,596)	(839)	-	-	-	-	-	-	-	-	-	(16,823)
Alder Creek Café	2,178	(2,836)	3,404	-	-	-	-	-	-	-	-	-	2,746
General	8,948	(22,701)	(9,976)	-	-	-	-	-	-	-	-	-	(23,730)
Administration	4,798	10,942	16,485	-	-	-	-	-	-	-	-	-	32,225
Communications	1,521	5,854	12,074	-	-	-	-	-	-	-	-	-	19,450
ASO	(3,569)	890	(8,050)	-	-	-	-	-	-	-	-	-	(10,729)
Info Tech	2,748	12,572	15,282	-	-	-	-	-	-	-	-	-	30,602
Accounting	(8,128)	(5,560)	(2,409)	-	-	-	-	-	-	-	-	-	(16,098)
Human Resources	29	(17,477)	(11,970)	-	-	-	-	-	-	-	-	-	(29,418)
Member Services	2,657	172	(1,913)	-	-	-	-	-	-	-	-	-	917
Forestry	3,144	7,098	(14,273)	-	-	-	-	-	-	-	-	-	(4,031)
Risk/Facility Admin	(5,727)	(1,421)	(3,676)	-	-	-	-	-	-	-	-	-	(10,824)
Maintenance	1,920	15,087	6,077	-	-	-	-	-	-	-	-	-	23,084

Tahoe Donner Association Operating Revenue Variances Report

Year to Date March 2019

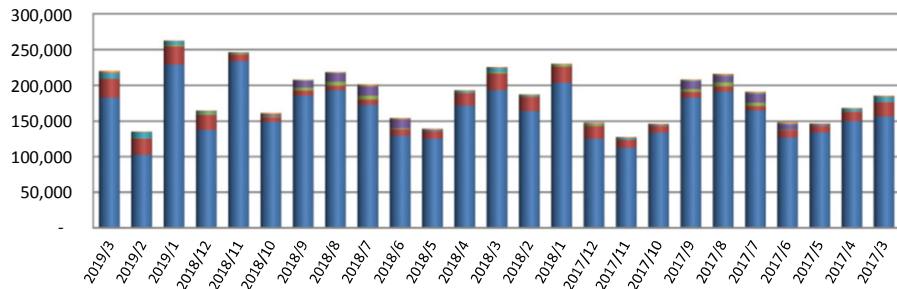
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 354,499	\$ 111,765	\$ 190,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 656,572
Downhill Ski	245,612	122,781	103,706	-	-	-	-	-	-	-	-	-	472,098
XC Ski	73,149	32,507	51,368	-	-	-	-	-	-	-	-	-	157,024
Snowplay	(12,291)	(23,910)	10,978	-	-	-	-	-	-	-	-	-	(25,223)
Golf	(500)	(500)	(450)	-	-	-	-	-	-	-	-	-	(1,450)
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,140	(8,830)	252	-	-	-	-	-	-	-	-	-	(4,438)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	30,180	(9,329)	5,132	-	-	-	-	-	-	-	-	-	25,984
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	(1,706)	(9,811)	3,711	-	-	-	-	-	-	-	-	-	(7,806)
Alder Creek Café	16,978	(202)	17,111	-	-	-	-	-	-	-	-	-	33,887
Administration	3,471	6,852	9,046	-	-	-	-	-	-	-	-	-	19,369
Communications	(4,178)	1,973	1,000	-	-	-	-	-	-	-	-	-	(1,205)
ASO	(47)	1,488	(8,932)	-	-	-	-	-	-	-	-	-	(7,491)
Accounting	3	(53)	(3)	-	-	-	-	-	-	-	-	-	(53)
Member Services	57	(490)	(581)	-	-	-	-	-	-	-	-	-	(1,013)
Forestry	(370)	(710)	(2,030)	-	-	-	-	-	-	-	-	-	(3,110)



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

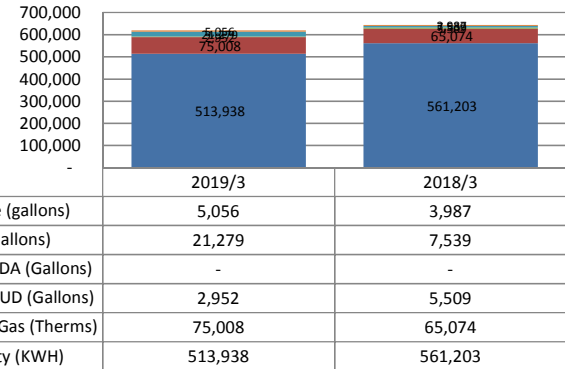
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2019 03

▲ ▲
▼ ▼

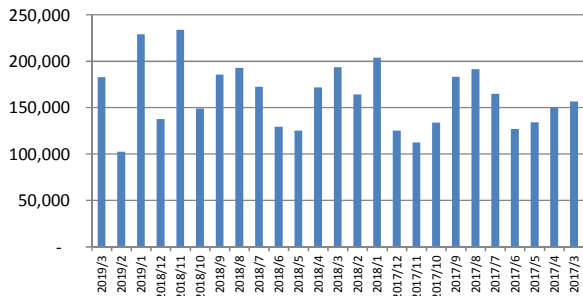
Gasoline Cost / Gallon \$3.13 5% 1%	Diesel Cost / Gallon \$3.80 6% 6%	Propane Cost / Gallon \$3.59 39% 13%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

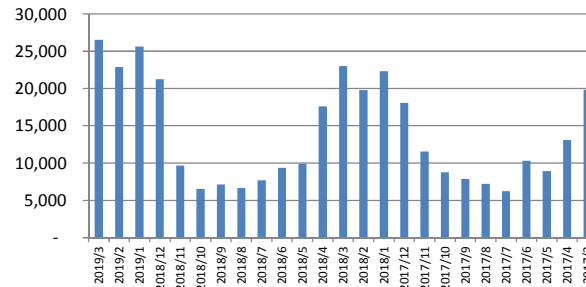


Data Available thru (yyyy/mm) - 2019/03
 This Report is volumes not dollars
 Note the scale varies with each Chart presented.

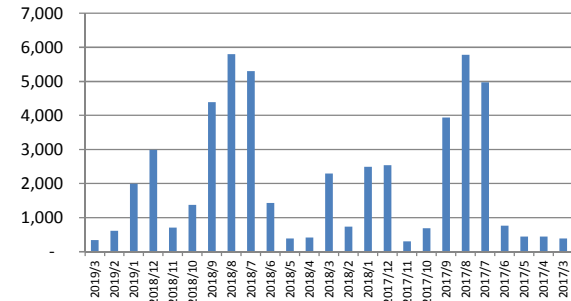
Electricity (KWH)



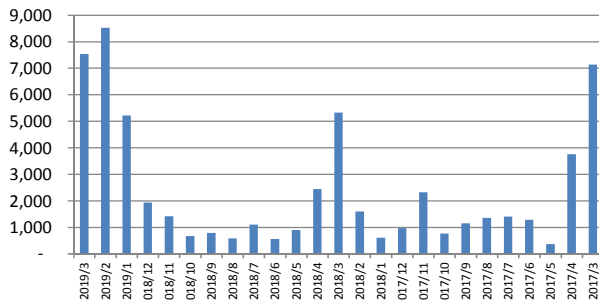
Natural Gas (Therms)



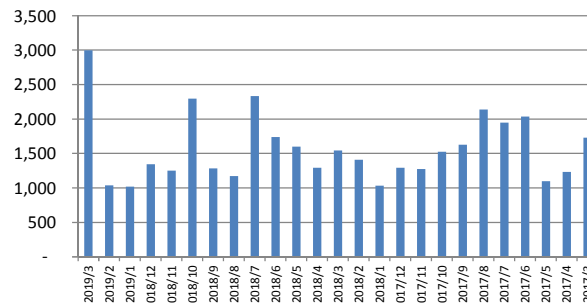
Water-PUD (000 Gallons)



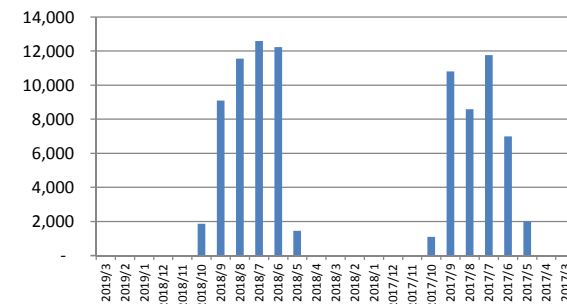
Diesel (gallons)



Gasoline (gallons)

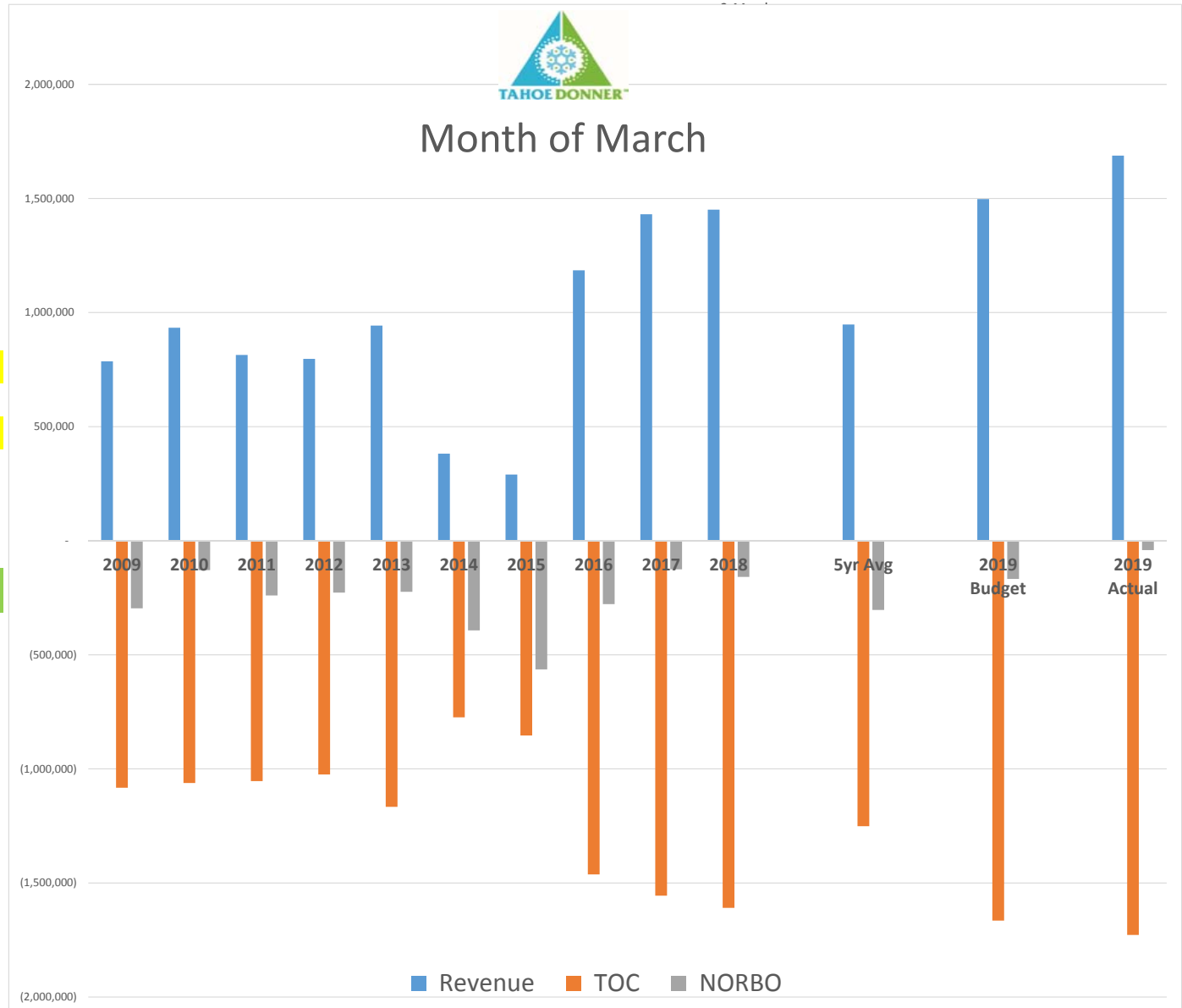


Water-TDA (000 Gallons)





Month of March



	Revenue	TOC	NORBO
2009	786,240	(1,083,027)	(296,788)
2010	933,212	(1,062,260)	(129,048)
2011	814,028	(1,054,098)	(240,069)
2012	796,976	(1,024,854)	(227,877)
2013	942,493	(1,166,922)	(224,429)
2014	381,131	(774,170)	(393,039)
2015	289,791	(854,112)	(564,322)
2016	1,185,025	(1,462,928)	(277,902)
2017	1,430,662	(1,556,326)	(125,664)
2018	1,450,492	(1,609,197)	(158,705)
5yr Avg	947,420	(1,251,347)	(303,926)
2019 Budget	1,497,000	(1,665,000)	(168,000)
2019 Actual	1,687,309	(1,728,432)	(41,123)
Var to Bdg	190,309 13%	(63,432) -4%	126,877 76%
Var to PY	236,817 16%	(119,235) -7%	117,582 74%

Variance FlowThru
vs Bdg 67%
vs PY 50%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
March 2019**

Month							Department	Year to Date						ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
10,671	10,600	9,915	71	1%	756	8%	Private Amenities	31,047	31,400	32,704	(353)	-1%	(1,657)	-5%	216,300
10,671	10,600	9,915	71	1%	756	8%	Trout Creek Rec Ctr	31,047	31,400	32,704	(353)	-1%	(1,657)	-5%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
33,880	26,730	34,194	7,150	27%	(314)	-1%	Public Amenities	102,345	94,840	78,743	7,505	8%	23,602	30%	270,000
10,100	9,700	9,990	400	4%	110	1%	DH Ski - Total Skier Visits	33,206	33,600	24,432	(394)	-1%	8,774	36%	45,000
8,902	4,300	8,384	4,602	107%	518	6%	XC Ski - Total Skier Visits	25,174	16,900	13,641	8,274	49%	11,533	85%	22,000
2,952	2,565	3,988	387	15%	(1,036)	-26%	Snowplay - Total Tubers	8,931	11,990	8,549	(3,059)	-26%	382	4%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
4,362	4,305	4,306	57	1%	56	1%	The Lodge Covers	12,774	12,245	12,133	529	4%	641	5%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,800
2,705	2,420	3,149	285	12%	(444)	-14%	Pizza on the Hill Covers	8,336	8,900	9,833	(564)	-6%	(1,497)	-15%	43,000
4,859	3,440	4,377	1,419	41%	482	11%	Alder Creek Caf� Covers	13,924	11,205	10,155	2,719	24%	3,769	37%	37,700
44,551	37,330	44,109	7,221	19%	442	1%	Amenities Total	133,392	126,240	111,447	7,152	6%	21,945	20%	486,300
104	-	-	104	0%	104	0%	HOA & Amenities Support Services	7,230	7,173	6,473	57	1%	757	12%	7,173
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
104	-	-	104	0%	104	0%	STR Registrants	757	700	-	57	8%	757	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
 Financial Highlights
 for the Month of March 2019
 variances presented as | Favorable -Unfavorable
 4/15/2019

Revenue \$ 1,687,300 | 190,300 / 13% to Budget
 | 236,800 / 16% to Prior Year

Variance amount & % versus Budget for the Dept

r1	103,700	13%	Downhill Ski. Access up \$95k/32% to budget, \$95k/32% to PY. Lessons and Rentals flat to budget, comparing favorably to PY by \$64k/22%.
r2	51,400	22%	Cross Country. Strong sales across all segments. Access up \$27k/18% to budget, \$11k/7% to PY. Lessons and Rentals up \$18k/32% to budget, \$15k/23% to PY. Retail up \$5k/24% to budget, compares unfavorably to PY by \$2k.
r3	17,100	42%	Alder Creek Café. Benefitting from increased visitation at Cross Country. Favorable to PY by \$14k/32%.
r4	11,000	27%	Snowplay. Increased access a direct result of more favorable operating conditions. Compares negatively to PY by \$12k/19%.
r5	9,000	16%	Administration. Interest up \$11k/218% to budget, \$7k/84% to PY. Yields up and fully invested most of month.
r6	-8,900	-66%	ASO. Compares negatively to PY by \$9k/66%. Results are a combination of snow conditions delaying project starts, and an overall decrease in construction due to the rising cost of materials.
r7	5,100	3%	The Lodge. Likely attributed to increased visitation at Downhill and Cross Country. Compares favorably to PY by \$27k/18%.
r8	3,700	11%	POTH. Slight uptick in food sales. Flat to PY.
r9			
r10	-1,800	-	all other variances, net
tl	190,300	13%	

Expense \$ 1,713,400 | -63,400 / -4% to Budget
 | -104,200 / -6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-17,400	-11%	Cross Country. Payroll up \$10k/12%, \$7k/8% to PY. Revenue up \$52k. Snowcat maintenance up \$4k (timing between months).
e2	15,300	27%	Information Tech. Payroll favorable \$12k/27% due to vacancies. Compares favorably to PY by \$10k/24%.
e3	-13,700	-26%	Alder Creek Café. Increased costs with increased volumes/revenues.
e4	-13,000	-6%	The Lodge. Payroll up \$9k/9%, up \$7k/7% to PY. Overall compares negatively to PY by \$5k/2%.
e5	-12,400	-2%	Downhill Ski. Payroll up \$12k/4%, up \$26k/8% to PY. Revenue up \$104k.
e6	-12,200	-27%	Forestry. Timing between months, capitalized on snow pack, able to perform some over-the-snow efficient work.
e7	-12,000	0%	Human Resources. Payroll up \$13k/57%, severance payout.
e8	11,100	94%	Communications. Payroll savings of \$3k/8%. Contract fees favorable to budget by \$4k/91%.
e9	-10,000	-6%	General. Claims expense up \$20k (accrual). All other variances net.
e10	900	-	all other variances, net (primarily timing variances between months)
tl	-63,400	-4%	

(63,400) Expense Variances to BDG co-wide recap

-8,800	-7%	Cogs
-45,100	-5%	Payroll Direct
19,700	-2%	Payroll Burden
-29,200	-7%	Expenses

(104,200) Expense Variances to Prior Year, co-wide

500	0%	Cogs
-64,200	-8%	Payroll Direct
-4,900	-2%	Payroll Burden
-35,600	-8%	Expenses

NOR \$ (26,100) | 126,900 / 83% to Budget
 | 132,600 / 84% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date March 2019 {3 of 12 months }

variances presented as | Favorable -Unfavorable

4/15/2019

Revenue \$ 5,637,600 | 656,600 / 13% to Budget
| 1,807,700 / 47% to Prior Year

<i>Variance amount & % versus Budget for the Dept</i>			
r1	472,100	16%	Downhill Ski. Access and usage up \$328k/30% to budget, comparing favorably \$740k/109% to PY. Lessons & Rentals favorable \$116k/9% to budget, favorable \$412k to PY.
r2	157,000	22%	Cross Country . Access and usage up \$74k/16% to budget, up \$151k/41% to PY. Lessons and Rentals favorable to budget by \$60k/30%, compares favorably to PY by \$134k/105%.
r3	33,900	25%	Alder Creek Café. Benefitting from increased access and usage at Cross Country. Compares positively to PY by \$64k.
r4	26,000	5%	The Lodge. Holding steady despite weather related challenges in February. Up \$97k/22% to PYTD.
r5	-25,200	-13%	Snowplay. Weather challenges resulting in reduced visitation. Up \$23k/17% PYTD.
r6	19,400	24%	Administration. Interest income up \$21k to budget, \$19k PYTD. Yields improving.
r7	-7,800	-6%	POTH. Slight decline to PYTD, primarily due to lack of visibility from excessive snowfall. Down 1% to PY.
r8	-7,500	-26%	ASO. Direct result of weather hampering project starts. Compares negatively to PYTD by \$10k/30%.
r9	-4,438	-2%	Trout Creek. Predominatly a result in decline of revenue from fitness classes. Overall compares favorably to PYTD by \$9k/40%.
r10	-6,862	-	all other variances, net
tl	656,600	13%	

Expense \$ 5,336,400 | -234,400 / -5% to Budget
| -629,500 / -13% to Prior Year

<i>Variance amount & % versus Budget for the Dept</i>			
e1	-78,500	-12%	The Lodge. Payroll up \$31k/10% to budget. COGS unfavorable to budget by \$27k/18%. Both primarily budget spread timing b/w months.
e2	-55,200	-11%	Cross Country. Payroll up \$23k/8% to budget due to increased visitation. Snow removal up \$8k to budget, \$10k PYTD.
e3	-50,000	-3%	Downhill Ski. Increased costs with increased volumes/revenues. Payroll up \$48k, compares favorably to PY by \$124k/13%.
e4	-31,100	-18%	Alder Creek Café. Increased costs with increased volumes/revenues.
e5	30,600	18%	Information Tech. Payroll savings of \$18k/15% due to vacancies. All other variances timing between months.
e6	-29,400	-31%	Human Resources. Payroll unfavorable to budget by \$27k/38% due to personnel reorg timing.
e7	-23,700	-4%	General. Claims expenses unfavorable to budget by \$28k (accruals in cy, compares negatively to PYTD by \$24k.
e8	23,100	11%	Maintenance. Timing variance between months.
e9	20,600	52%	Commuciations. Contract fees down \$5k/30% . All other variances timing between months.
e10	-40,800	-	all other variances, net (mix of timing variances between months and real savings).
tl	-234,400	-5%	

(234,400) Expense Variances to BDG co-wide recap

-39,600	-9%	Cogs
-140,300	-5%	Payroll Direct
39,500	-8%	Payroll Burden
-94,000	-7%	Expenses

(629,500) Expense Variances to Prior Year, co-wide

-83,600	-22%	Cogs
-335,500	-14%	Payroll Direct
-56,100	-8%	Payroll Burden
-154,300	-13%	Expenses

NOR \$ 301,200 | 422,200 / 349% to Budget
| 1,178,200 / 134% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of March 2019



Total Operating Fund - Month

Component

Amenities - Month

Homeowners Association - Month

			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr			
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	
\$ 1,687,309	\$ 1,497,000	\$ 1,450,492	\$ 190,309	13%	\$ 236,817	16%	\$ 1,599,009	\$ 191,809	14%	\$ 239,514	18%	\$ 88,300	\$ (1,500)	-2%	
54,000	54,000	52,000	-	0%	2,000	4%	54,000	-	0%	2,000	4%	-	-	0%	
636,773	500,600	533,487	136,173	27%	103,286	19%	636,773	136,173	27%	103,286	19%	-	-	0%	
388,641	358,500	331,337	30,141	8%	57,304	17%	388,641	29,941	8%	57,304	17%	-	200	-100%	
56,264	51,500	60,822	4,764	9%	(4,557)	-7%	55,814	4,914	10%	(4,288)	-7%	450	(150)	-25%	
445,409	428,600	367,427	16,809	4%	77,982	21%	445,409	16,809	4%	77,982	21%	-	-	0%	
106,222	103,800	105,419	2,422	2%	803	1%	18,371	3,971	28%	3,231	21%	87,850	(1,550)	-2%	
(142,343)	(133,500)	(142,834)	(8,843)	-7%	491	0%	(142,343)	(8,843)	-7%	491	0%	-	-	0%	
(890,678)	(845,612)	(826,471)	(45,066)	-5%	(64,207)	-8%	(578,546)	(44,864)	-8%	(54,080)	-10%	(312,132)	(202)	0%	
(217,904)	(237,600)	(213,005)	19,696	8%	(4,899)	-2%	(137,235)	9,453	6%	(1,521)	-1%	(80,668)	10,244	11%	
(1,108,582)	(1,083,212)	(1,039,476)	(25,370)	-2%	(69,106)	-7%	(715,781)	(35,411)	-5%	(55,600)	-8%	(392,800)	10,042	2%	
(462,507)	(433,288)	(426,887)	(29,219)	-7%	(35,620)	-8%	(516,186)	(18,328)	-4%	(237,172)	-85%	53,679	(10,891)	17%	
(48,422)	(45,479)	(45,720)	(2,943)	-6%	(2,702)	-6%	(37,201)	(9,172)	-33%	(7,709)	-26%	(11,221)	6,229	36%	
(83,314)	(78,255)	(76,986)	(5,059)	-6%	(6,328)	-8%	(65,606)	(8,081)	-14%	(8,878)	-16%	(17,708)	3,022	15%	
(29,037)	(23,890)	(24,912)	(5,147)	-22%	(4,125)	-17%	(24,296)	(4,696)	-24%	(4,388)	-22%	(4,741)	(451)	-11%	
(94,797)	(86,276)	(86,725)	(8,521)	-10%	(8,072)	-9%	(68,628)	(3,623)	-6%	(6,345)	-10%	(26,169)	(4,898)	-23%	
(71,745)	(66,476)	(67,489)	(5,269)	-8%	(4,256)	-6%	(44,834)	(2,164)	-5%	702	2%	(26,912)	(3,106)	-13%	
(11,000)	(500)	(670)	(10,500)	#####	(10,330)	#####	-	-	0%	-	0%	(11,000)	(10,500)	#####	
(60,500)	(60,500)	(50,500)	-	0%	(10,000)	-20%	(38,100)	-	0%	(2,100)	-6%	(22,400)	-	0%	
(23,463)	(23,800)	(22,938)	337	1%	(525)	-2%	-	-	0%	-	0%	(23,463)	337	1%	
(38,716)	(32,500)	(26,697)	(6,216)	-19%	(12,019)	-45%	(37,777)	(5,697)	-18%	(12,058)	-47%	(939)	(519)	-124%	
(12,326)	(7,823)	(6,457)	(4,503)	-58%	(5,869)	-91%	(3,835)	(335)	-10%	70	2%	(8,491)	(4,168)	-96%	
(4,187)	(22,789)	(17,793)	18,602	82%	13,606	76%	13,496	15,439	795%	12,940	#####	(17,683)	3,163	15%	
15,000	15,000	-	-	0%	15,000	#####	(209,406)	-	0%	(209,406)	0%	224,406	-	0%	
\$ (26,123)	\$ (153,000)	\$ (158,705)	\$ 126,877	83%	\$ 132,582	84%	\$ 224,699	\$ 129,227	-135%	\$ (52,767)	-19%	\$ (250,821)	\$ (2,349)	-1%	
(1,713,432)	(1,650,000)	(1,609,197)	(63,432)	-4%	(104,235)	-6%	(1,374,310)	(62,582)	-5%	(292,281)	-27%	(339,121)	(849)	0%	
153,000	153,000	388,000	-	0%	(235,000)	-61%	Assessment Revenue					153,000	-	0%	
-	-	-	-	0%	-	0%	Replacement Reserve Fund					-	-	0%	
-	-	-	-	0%	-	0%	Development Fund					-	-	0%	
-	-	-	-	0%	-	0%	New Equipment Fund					-	-	0%	
153,000	153,000	388,000	-	0%	(235,000)	-61%	Net, Operating Fund Portion					153,000	-	0%	
\$ 126,877	\$ -	\$ 229,295	\$ 126,877	NA	\$ (102,418)	-45%	Net Result	\$ 224,699	\$ 129,227	135%	\$ (52,767)	-19%	\$ (97,821)	\$ (2,349)	-2%

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Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the three months ending March 2019

Total Operating Fund - YTD						Component	Amenities - YTD				Homeowners Association - YTD						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ 5,637,572	\$ 4,981,000	\$ 3,829,874	\$ 656,572	13%	\$ 1,807,698	47%	Revenue	\$ 5,466,176	\$ 650,076	13%	\$ 1,797,469	49%	\$ 171,396	\$ 6,496	4%	\$ 10,229	6%
162,000	162,000	159,000	-	0%	3,000	2%	Recreation Fee	162,000	-	0%	3,000	2%	-	-	0%	-	0%
2,153,128	1,770,500	1,221,660	382,628	22%	931,468	76%	Access & Use Fees	2,153,128	382,628	22%	931,468	76%	-	-	0%	-	0%
1,181,204	1,145,400	914,575	35,804	3%	266,629	29%	Food and Beverage	1,181,763	35,963	3%	267,188	29%	(559)	(159)	40%	(559)	0%
198,796	176,000	149,574	22,796	13%	49,223	33%	Retail Product	197,095	23,195	13%	50,211	34%	1,701	(399)	-19%	(988)	-37%
1,677,081	1,506,400	1,137,871	170,681	11%	539,211	47%	Lessons & Rentals	1,677,081	170,681	11%	539,211	47%	-	-	0%	-	0%
265,363	220,700	247,196	44,663	20%	18,168	7%	Other	95,109	37,609	65%	6,391	7%	170,254	7,054	4%	11,776	7%
(460,026)	(420,400)	(376,385)	(39,626)	-9%	(83,641)	-22%	Cost of Goods Sold	(460,026)	(39,626)	-9%	(83,641)	-22%	-	-	0%	-	0%
(2,788,509)	(2,648,189)	(2,452,963)	(140,320)	-5%	(335,547)	-14%	Payroll Direct	(1,840,790)	(135,334)	-8%	(275,123)	-18%	(947,719)	(4,986)	-1%	(60,423)	-7%
(716,201)	(755,700)	(660,134)	39,499	5%	(56,067)	-8%	Payroll Burden	(459,521)	16,603	3%	(39,344)	-9%	(256,680)	22,896	8%	(16,723)	-7%
(3,504,711)	(3,403,889)	(3,113,097)	(100,822)	-3%	(391,614)	-13%	Payroll Total	(2,300,311)	(118,731)	-5%	(314,467)	-16%	(1,204,400)	17,909	1%	(77,147)	-7%
(1,371,628)	(1,277,711)	(1,217,389)	(93,917)	-7%	(154,240)	-13%	Expenses	(1,625,739)	(80,960)	-5%	(802,683)	-98%	254,110	(12,958)	5%	648,444	164%
(150,951)	(125,807)	(142,006)	(25,144)	-20%	(8,946)	-6%	Personnel Costs	(108,473)	(22,516)	-26%	(2,874)	-3%	(42,478)	(2,628)	-7%	(6,072)	-17%
(253,348)	(241,395)	(247,839)	(11,953)	-5%	(5,508)	-2%	Utilities	(198,064)	(19,809)	-11%	(11,569)	-6%	(55,284)	7,856	12%	6,060	10%
(90,262)	(63,270)	(44,767)	(26,992)	-43%	(45,495)	-102%	Fuel Costs	(71,226)	(22,126)	-45%	(37,407)	-111%	(19,037)	(4,867)	-34%	(8,088)	-74%
(278,988)	(260,793)	(218,702)	(18,195)	-7%	(60,286)	-28%	Supplies	(209,961)	(11,561)	-6%	(48,304)	-30%	(69,027)	(6,634)	-11%	(11,982)	-21%
(234,462)	(193,781)	(169,997)	(40,681)	-21%	(64,465)	-38%	Repairs & Maintenance	(150,289)	(25,604)	-21%	(37,138)	-33%	(84,172)	(15,076)	-22%	(27,327)	-48%
(13,717)	(600)	(1,004)	(13,117)	#####	(12,713)	#####	Forestry Land Maint	(580)	(580)	0%	(580)	0%	(13,137)	(12,537)	#####	(12,133)	#####
(181,500)	(181,500)	(151,500)	-	0%	(30,000)	-20%	Insurance	(114,300)	-	0%	(6,300)	-6%	(67,200)	-	0%	(23,700)	-54%
(70,389)	(71,400)	(68,814)	1,011	1%	(1,575)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(70,389)	1,011	1%	(1,575)	-2%
(133,621)	(110,180)	(78,326)	(23,441)	-21%	(55,294)	-71%	Credit Card Fees	(131,715)	(22,685)	-21%	(55,199)	-72%	(1,906)	(756)	-66%	(95)	-5%
(37,107)	(23,900)	(32,970)	(13,207)	-55%	(4,137)	-13%	Licenses Permits Fees	(8,497)	403	5%	2,318	21%	(28,609)	(13,609)	-91%	(6,454)	-29%
24,716	(53,085)	(61,463)	77,801	147%	86,179	140%	All other expenses	32,027	43,517	379%	59,031	219%	(7,311)	34,284	82%	27,148	79%
48,000	48,000	-	-	0%	48,000	#####	Allocated Overhead	(664,662)	-	0%	(664,662)	0%	712,662	-	0%	712,662	#####
\$ 301,208	\$ (121,000)	\$ (876,996)	\$ 422,208	349%	\$ 1,178,204	134%	Net Operating Result	\$ 1,080,101	\$ 410,760	-61%	\$ 596,678	-123%	\$ (778,893)	\$ 11,448	-1%	\$ 581,526	-43%
(5,336,365)	(5,102,000)	(4,706,870)	(234,365)	-5%	(629,494)	-13%	Total Operating Costs	(4,386,075)	(239,316)	-6%	(1,200,791)	-38%	(950,289)	4,952	1%	571,297	38%
7,144,000	7,144,000	6,746,000	-	0%	398,000	6%	Assessment Revenue	7,144,000	-	0%	398,000	6%	7,144,000	-	0%	398,000	6%
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%	Replacement Reserve Fund	(4,661,000)	-	0%	(648,000)	16%	(4,661,000)	-	0%	(648,000)	16%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund	(194,000)	-	0%	-	0%	(194,000)	-	0%	-	0%
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%	New Equipment Fund	(2,168,000)	-	0%	(161,000)	8%	(2,168,000)	-	0%	(161,000)	8%
121,000	121,000	532,000	-	0%	(411,000)	-77%	Net, Operating Fund Portion	121,000	-	0%	(411,000)	-77%	121,000	-	0%	(411,000)	-77%
\$ 422,208	\$ -	\$ (344,996)	\$ 422,208	NA	\$ 767,204	222%	Net Result	\$ 1,080,101	\$ 410,760	61%	\$ 596,678	-123%	\$ (657,893)	\$ 11,448	-2%	\$ 170,526	-21%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of **March 2019**

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead			
Net Operating Results (NOR)					Total Operating Expenses							
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		
		Amount	Pctg			Amount	Pctg			Amount	Pctg	
\$ (93,163)	\$ (90,595)	\$ (2,568)	-3%		\$ 82,552	\$ 82,300	\$ 252	0%	\$ (175,716)	\$ (172,895)	\$ (2,821)	-2%
(33,929)	(33,673)	(256)	-1%	Private Amenities	69,552	69,300	252	0%	(103,482)	(102,973)	(509)	0%
(17,421)	(14,118)	(3,303)	-23%	Trout Creek Rec Ctr	13,000	13,000	-	0%	(30,421)	(27,118)	(3,303)	-12%
(15,827)	(15,879)	52	0%	Aquatics	-	-	-	0%	(15,827)	(15,879)	52	0%
(8,538)	(8,516)	(22)	0%	Beach Club Marina	-	-	-	0%	(8,538)	(8,516)	(22)	0%
(5,151)	(5,140)	(11)	0%	Tennis Center	-	-	-	0%	(5,151)	(5,140)	(11)	0%
(12,296)	(13,269)	973	7%	Day Camps	-	-	-	0%	(12,296)	(13,269)	973	7%
				Recreation Programs	-	-	-	0%				
317,862	186,067	131,795	71%	Public Amenities	1,516,457	\$ 1,324,900	191,557	14%	(1,198,595)	\$ (1,138,833)	(59,762)	-5%
366,505	275,196	91,309	33%	Downhill Ski	905,706	802,000	103,706	13%	(539,201)	(526,804)	(12,397)	-2%
99,651	65,712	33,939	52%	Cross Country Ski	281,068	229,700	51,368	22%	(181,417)	(163,988)	(17,429)	-11%
25,210	11,900	13,310	112%	Snowplay	50,978	40,000	10,978	27%	(25,768)	(28,100)	2,332	8%
(59,059)	(55,754)	(3,305)	-6%	Golf	50	500	(450)	-90%	(59,109)	(56,254)	(2,855)	-5%
(5,205)	(5,200)	(5)	0%	Campground	-	-	-	0%	(5,205)	(5,200)	(5)	0%
(10,954)	(12,762)	1,808	14%	Equestrian	-	-	-	0%	(10,954)	(12,762)	1,808	14%
(2,558)	(2,558)	-	0%	Bikeworks	-	-	-	0%	(2,558)	(2,558)	-	0%
(12,683)	(12,506)	(177)	-1%	Trails	-	-	-	0%	(12,683)	(12,506)	(177)	-1%
(53,945)	(46,073)	(7,872)	-17%	The Lodge	182,632	177,500	5,132	3%	(236,577)	(223,573)	(13,004)	-6%
(5,173)	(5,395)	222	4%	Summer Food and Bev	-	-	-	0%	(5,173)	(5,395)	222	4%
(15,070)	(14,231)	(839)	-6%	Pizza on the Hill	37,711	34,000	3,711	11%	(52,781)	(48,231)	(4,550)	-9%
(8,858)	(12,262)	3,404	28%	Alder Creek Café	58,311	41,200	17,111	42%	(67,169)	(53,462)	(13,707)	-26%
224,699	95,472	129,227	135%	Amenities Total	1,599,009	1,407,200	191,809	14%	(1,374,310)	(1,311,728)	(62,582)	-5%
(250,821)	(248,472)	(2,349)	-1%	HOA & Amenities								
(188,670)	(178,694)	(9,976)	-6%	Support Services	88,300	\$ 89,800	(1,500)	-2%	(339,121)	\$ (338,272)	(849)	0%
16,485	-	16,485	0%	General	-	-	-	0%	(188,670)	(178,694)	(9,976)	-6%
12,074	-	12,074	0%	Administration	66,646	57,600	9,046	16%	(50,161)	(57,600)	7,439	13%
15,282	-	15,282	0%	Communications	12,800	11,800	1,000	8%	(726)	(11,800)	11,074	94%
(2,409)	-	(2,409)	0%	Information Tech	-	-	-	0%	15,282	-	15,282	0%
(11,970)	-	(11,970)	0%	Accounting	497	500	(3)	-1%	(2,906)	(500)	(2,406)	-481%
(36,726)	(28,676)	(8,050)	-28%	Human Resources	-	-	-	0%	(11,970)	-	(11,970)	0%
(1,913)	-	(1,913)	0%	Architectural Standards	4,668	13,600	(8,932)	-66%	(41,394)	(42,276)	882	2%
(3,676)	-	(3,676)	0%	Member Services	719	1,300	(581)	-45%	(2,632)	(1,300)	(1,332)	-102%
(55,375)	(41,102)	(14,273)	-35%	Risk & Facility Admin	-	-	-	0%	(3,676)	-	(3,676)	0%
6,077	-	6,077	0%	Forestry	2,970	5,000	(2,030)	-41%	(58,345)	(46,102)	(12,243)	-27%
				Maintenance	-	-	-	0%	6,077	-	6,077	0%
\$ (26,123)	\$ (153,000)	\$ 126,877	83%	TDA Operating Fund	\$ 1,687,309	\$ 1,497,000	\$ 190,309	13%	\$ (1,713,432)	\$ (1,650,000)	\$ (63,432)	-4%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD
For the three months ending March 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				Including Allocated Overhead		
Net Operating Results (NOR)					Total Operating Expenses				ANNUAL BUDGET AMOUNTS						
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Revenue	T O E	N O R	
		Amount	Pctg			Amount	Pctg			Amount	Pctg	BUDGET	BUDGET	BUDGET	
\$ (294,614)	\$ (285,128)	\$ (9,486)	-3%	\$ 246,462	\$ 250,900	\$ (4,438)	-2%	\$ (541,075)	\$ (536,028)	\$ (5,047)	-1%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)	
(112,605)	(104,170)	(8,435)	-8%	209,462	213,900	(4,438)	-2%	(322,067)	(318,070)	(3,997)	-1%	1,094,000	(1,281,600)	(187,600)	
(51,240)	(48,959)	(2,281)	-5%	37,000	37,000	-	0%	(88,240)	(85,959)	(2,281)	-3%	241,000	(450,200)	(209,200)	
(49,181)	(49,449)	268	1%	-	-	-	0%	(49,181)	(49,449)	268	1%	750,000	(602,700)	147,300	
(26,959)	(26,744)	(215)	-1%	-	-	-	0%	(26,959)	(26,744)	(215)	-1%	213,000	(306,300)	(93,300)	
(16,630)	(16,302)	(328)	-2%	-	-	-	0%	(16,630)	(16,302)	(328)	-2%	275,000	(305,900)	(30,900)	
(37,999)	(39,504)	1,505	4%	-	-	-	0%	(37,999)	(39,504)	1,505	4%	180,000	(364,100)	(184,100)	
1,374,715	954,469	420,246	44%	5,219,714	4,565,200	654,514	14%	(3,845,000)	(3,610,731)	(234,269)	-6%	10,776,000	(12,017,300)	(1,241,300)	
1,573,294	1,151,244	422,050	37%	Downhill Ski	3,351,098	2,879,000	472,098	16%	(1,777,805)	(1,727,756)	(50,049)	-3%	3,895,000	(3,600,900)	294,100
313,886	212,096	101,790	48%	Cross Country Ski	876,624	719,600	157,024	22%	(562,739)	(507,504)	(55,235)	-11%	1,043,000	(1,065,600)	(22,600)
64,714	94,912	(30,198)	-32%	Snowplay	162,777	188,000	(25,223)	-13%	(98,062)	(93,088)	(4,974)	-5%	282,000	(222,600)	59,400
(159,346)	(151,549)	(7,797)	-5%	Golf	50	1,500	(1,450)	-97%	(159,396)	(153,049)	(6,347)	-4%	1,160,000	(1,487,300)	(327,300)
(16,554)	(16,105)	(449)	-3%	Campground	-	-	-	0%	(16,554)	(16,105)	(449)	-3%	70,000	(111,600)	(41,600)
(34,102)	(35,192)	1,090	3%	Equestrian	-	-	-	0%	(34,102)	(35,192)	1,090	3%	255,000	(395,500)	(140,500)
(8,119)	(8,119)	-	0%	Bikeworks	-	-	-	0%	(8,119)	(8,119)	-	0%	117,000	(146,500)	(29,500)
(38,880)	(38,550)	(330)	-1%	Trails	-	-	-	0%	(38,880)	(38,550)	(330)	-1%	1,000	(234,700)	(233,700)
(211,509)	(158,952)	(52,557)	-33%	The Lodge	544,884	518,900	25,984	5%	(756,393)	(677,852)	(78,541)	-12%	2,630,000	(2,967,000)	(337,000)
(16,146)	(16,870)	724	4%	Summer Food and Bev	-	-	-	0%	(16,146)	(16,870)	724	4%	270,000	(409,200)	(139,200)
(51,622)	(34,799)	(16,823)	-48%	Pizza on the Hill	117,194	125,000	(7,806)	-6%	(168,816)	(159,799)	(9,017)	-6%	603,000	(754,700)	(151,700)
(40,901)	(43,647)	2,746	6%	Alder Creek Café	167,087	133,200	33,887	25%	(207,988)	(176,847)	(31,141)	-18%	450,000	(621,700)	(171,700)
1,080,101	669,341	410,760	61%	Amenities Total	5,466,176	4,816,100	650,076	13%	(4,386,075)	(4,146,759)	(239,316)	-6%	13,529,000	(15,328,100)	(1,799,100)
(778,893)	(790,341)	11,448	1%	HOA & Amenities	171,396	164,900	6,496	4%	(950,289)	(955,241)	4,952	1%	686,000	(4,582,900)	(3,896,900)
(564,993)	(541,263)	(23,730)	-4%	Support Services	-	-	-	0%	(564,993)	(541,263)	(23,730)	-4%	-	(2,267,800)	(2,267,800)
32,225	-	32,225	0%	General	98,869	79,500	19,369	24%	(66,643)	(79,500)	12,857	16%	184,000	(184,000)	-
19,450	-	19,450	0%	Administration	38,595	39,800	(1,205)	-3%	(19,145)	(39,800)	20,655	52%	210,000	(210,000)	-
30,602	-	30,602	0%	Communications	-	-	-	0%	30,602	-	30,602	0%	-	-	-
(16,098)	-	(16,098)	0%	Information Tech	1,647	1,700	(53)	-3%	(17,744)	(1,700)	(16,044)	-944%	6,000	(6,000)	-
(29,418)	-	(29,418)	0%	Accounting	-	-	-	0%	(29,418)	-	(29,418)	0%	-	-	-
(112,890)	(102,161)	(10,729)	-11%	Human Resources	21,809	29,300	(7,491)	-26%	(134,699)	(131,461)	(3,238)	-2%	196,000	(561,700)	(365,700)
917	-	917	0%	Architectural Standards	3,187	4,200	(1,013)	-24%	(2,270)	(4,200)	1,930	46%	34,000	(34,000)	-
(10,824)	-	(10,824)	0%	Member Services	-	-	-	0%	(10,824)	-	(10,824)	0%	-	-	-
(150,948)	(146,917)	(4,031)	-3%	Risk & Facility Admin	7,290	10,400	(3,110)	-30%	(158,238)	(157,317)	(921)	-1%	56,000	(1,319,400)	(1,263,400)
23,084	-	23,084	0%	Forestry	-	-	-	0%	23,084	-	23,084	0%	-	-	-
				Maintenance	-	-	-	0%	-	-	-	-	-	-	-
\$ 301,208	\$ (121,000)	\$ 422,208	349%	TDA Operating Fund	\$ 5,637,572	\$ 4,981,000	\$ 656,572	13%	\$ (5,336,365)	\$ (5,102,000)	\$ (234,365)	-5%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of March 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Before Allocated Overhead Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (24,854)	\$ (22,286)	\$ (23,354)	\$ (2,568)	-12%	\$ (1,501)	-6%	Private Amenities	\$ 82,552	\$ 252	0%	\$ 6,923	9%	\$ (107,407)	\$ (2,821)	-3%	\$ (8,424)	-9%
(12,688)	(12,432)	(11,591)	(256)	-2%	(1,098)	-9%	Trout Creek Rec Ctr	69,552	252	0%	5,947	9%	(82,241)	(509)	-1%	(7,045)	-9%
(2,453)	850	(830)	(3,303)	-389%	(1,623)	-196%	Aquatics	13,000	-	0%	976	8%	(15,453)	(3,303)	-27%	(2,599)	-20%
(5,702)	(5,754)	(6,319)	52	1%	616	10%	Beach Club Marina	-	-	0%	-	0%	(5,702)	52	1%	616	10%
(1,720)	(1,698)	(1,907)	(22)	-1%	187	10%	Tennis Center	-	-	0%	-	0%	(1,720)	(22)	-1%	187	10%
(81)	(70)	(130)	(11)	-15%	50	38%	Day Camps	-	-	0%	-	0%	(81)	(11)	-15%	50	38%
(2,209)	(3,182)	(2,577)	973	31%	368	14%	Recreation Programs	-	-	0%	-	0%	(2,209)	973	31%	368	14%
458,959	327,164	300,819	131,795	40%	158,140	53%	Public Amenities	1,516,457	191,557	14%	232,591	18%	(1,057,498)	(59,762)	-6%	(74,451)	-8%
403,047	311,738	264,519	91,309	29%	138,528	52%	Downhill Ski	905,706	103,706	13%	180,563	25%	(502,659)	(12,397)	-3%	(42,035)	-9%
116,321	82,382	110,475	33,939	41%	5,847	5%	Cross Country Ski	281,068	51,368	22%	22,486	9%	(164,747)	(17,429)	-12%	(16,639)	-11%
29,501	16,191	40,831	13,310	82%	(11,331)	-28%	Snowplay	50,978	10,978	27%	(11,882)	-19%	(21,477)	2,332	10%	552	3%
(42,192)	(38,887)	(41,142)	(3,305)	-8%	(1,050)	-3%	Golf	50	(450)	-90%	(4)	-7%	(42,242)	(2,855)	-7%	(1,046)	-3%
(2,473)	(2,468)	(2,263)	(5)	0%	(210)	-9%	Campground	-	-	0%	-	0%	(2,473)	(5)	0%	(210)	-9%
(5,241)	(7,049)	(7,276)	1,808	26%	2,035	28%	Equestrian	-	-	0%	-	0%	(5,241)	1,808	26%	2,035	28%
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%
(8,022)	(7,845)	(4,977)	(177)	-2%	(3,045)	-61%	Trails	-	-	0%	-	0%	(8,022)	(177)	-2%	(3,045)	-61%
(22,390)	(14,518)	(45,052)	(7,872)	-54%	22,662	50%	The Lodge	182,632	5,132	3%	27,484	18%	(205,022)	(13,004)	-7%	(4,822)	-2%
(1,299)	(1,521)	(1,231)	222	15%	(68)	-6%	Summer Food and Bev	-	-	0%	-	0%	(1,299)	222	15%	(68)	-6%
(6,103)	(5,264)	(6,842)	(839)	-16%	738	11%	Pizza on the Hill	37,711	3,711	11%	(200)	-1%	(43,814)	(4,550)	-12%	938	2%
(2,191)	(5,595)	(6,223)	3,404	61%	4,032	65%	Alder Creek Café	58,311	17,111	42%	14,145	32%	(60,502)	(13,707)	-29%	(10,113)	-20%
434,105	304,878	277,466	129,227	42%	156,639	56%	Amenities Total	1,599,009	191,809	14%	239,514	18%	(1,164,904)	(62,582)	-6%	(82,875)	-8%
(475,227)	(472,878)	(436,171)	(2,349)	0%	(39,057)	-9%	HOA & Amenities	88,300	(1,500)	-2%	(2,697)	-3%	(563,527)	(849)	0%	(36,360)	-7%
(97,413)	(87,437)	(88,789)	(9,976)	-11%	(8,625)	-10%	Support Services	-	-	0%	-	0%	(97,413)	(9,976)	-11%	(8,625)	-10%
5,919	(10,566)	5,630	16,485	156%	290	5%	General	66,646	9,046	16%	774	1%	(60,727)	7,439	11%	(484)	-1%
(37,581)	(49,655)	(49,603)	12,074	24%	12,022	24%	Administration	12,800	1,000	8%	2,940	30%	(50,381)	11,074	18%	9,082	15%
(41,716)	(56,998)	(55,831)	15,282	27%	14,115	25%	Communications	-	-	0%	-	0%	(41,716)	15,282	27%	14,115	25%
(69,271)	(66,862)	(63,144)	(2,409)	-4%	(6,127)	-10%	Information Tech	497	(3)	-1%	9	2%	(69,768)	(2,406)	-4%	(6,136)	-10%
(44,665)	(32,695)	(34,161)	(11,970)	-37%	(10,504)	-31%	Accounting	-	-	0%	-	0%	(44,665)	(11,970)	-37%	(10,504)	-31%
(27,335)	(19,285)	(15,475)	(8,050)	-42%	(11,860)	-77%	Human Resources	4,668	(8,932)	-66%	(9,059)	-66%	(32,003)	882	3%	(2,801)	-10%
(23,126)	(21,213)	(21,491)	(1,913)	-9%	(1,635)	-8%	Architectural Standards	719	(581)	-45%	(332)	-32%	(23,845)	(1,332)	-6%	(1,303)	-6%
(31,948)	(28,272)	(33,014)	(3,676)	-13%	1,066	3%	Member Services	-	-	0%	-	0%	(31,948)	(3,676)	-13%	1,066	3%
(41,429)	(27,156)	(25,537)	(14,273)	-53%	(15,892)	-62%	Risk & Facility Admin	2,970	(2,030)	-41%	2,970	0%	(44,399)	(12,243)	-38%	(18,862)	-74%
(66,662)	(72,739)	(54,756)	6,077	8%	(11,906)	-22%	Forestry	-	-	0%	-	0%	(66,662)	6,077	8%	(11,906)	-22%
\$ (41,123)	\$ (168,000)	\$ (158,705)	\$ 126,877	76%	\$ 117,582	74%	TDA Operating Fund	\$ 1,687,309	\$ 190,309	13%	\$ 236,817	16%	\$ (1,728,432)	\$ (63,432)	-4%	\$ (119,235)	-7%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the three months ending March 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (77,800)	\$ (68,314)	\$ (67,758)	\$ (9,486)	-14%	\$ (10,042)	-15%	Private Amenities	\$ 246,462	\$ (4,438)	-2%	\$ 9,735	4%	\$ (324,261)	\$ (5,047)	-2%	\$ (19,777)	-6%
(45,185)	(36,750)	(34,232)	(8,435)	-23%	(10,953)	-32%	Trout Creek Rec Ctr	209,462	(4,438)	-2%	8,759	4%	(254,647)	(3,997)	-2%	(19,711)	-8%
(3,731)	(1,450)	(1,426)	(2,281)	-157%	(2,305)	-162%	Aquatics	37,000	-	0%	976	3%	(40,731)	(2,281)	-6%	(3,281)	-9%
(17,044)	(17,312)	(19,177)	268	2%	2,133	11%	Beach Club Marina	-	-	0%	-	0%	(17,044)	268	2%	2,133	11%
(5,319)	(5,104)	(5,410)	(215)	-4%	92	2%	Tennis Center	-	-	0%	-	0%	(5,319)	(215)	-4%	92	2%
(538)	(210)	(287)	(328)	-156%	(251)	-87%	Day Camps	-	-	0%	-	0%	(538)	(328)	-156%	(251)	-87%
(5,983)	(7,488)	(7,225)	1,505	20%	1,242	17%	Recreation Programs	-	-	0%	-	0%	(5,983)	1,505	20%	1,242	17%
1,822,563	1,402,317	551,181	420,246	30%	1,271,382	231%	Public Amenities	5,219,714	654,514	14%	1,787,734	52%	(3,397,152)	(234,269)	-7%	(516,353)	-18%
1,689,280	1,267,230	590,793	422,050	33%	1,098,487	186%	Downhill Ski	3,351,098	472,098	16%	1,293,682	63%	(1,661,819)	(50,049)	-3%	(195,195)	-13%
366,798	265,008	226,050	101,790	38%	140,748	62%	Cross Country Ski	876,624	157,024	22%	311,298	55%	(509,827)	(55,235)	-12%	(170,550)	-50%
78,333	108,531	70,528	(30,198)	-28%	7,805	11%	Snowplay	162,777	(25,223)	-13%	23,286	17%	(84,443)	(4,974)	-6%	(15,481)	-22%
(105,810)	(98,013)	(91,027)	(7,797)	-8%	(14,783)	-16%	Golf	50	(1,450)	-97%	(262)	-84%	(105,860)	(6,347)	-6%	(14,520)	-16%
(7,883)	(7,434)	(7,220)	(449)	-6%	(663)	-9%	Campground	-	-	0%	-	0%	(7,883)	(449)	-6%	(663)	-9%
(15,969)	(17,059)	(19,408)	1,090	6%	3,439	18%	Equestrian	-	-	0%	-	0%	(15,969)	1,090	6%	3,439	18%
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	0%	-	-	#####	58	100%
(24,085)	(23,755)	(14,532)	(330)	-1%	(9,553)	-66%	Trails	-	-	0%	-	0%	(24,085)	(330)	-1%	(9,553)	-66%
(111,352)	(58,795)	(144,583)	(52,557)	-89%	33,231	23%	The Lodge	544,884	25,984	5%	97,265	22%	(656,236)	(78,541)	-14%	(64,034)	-11%
(3,849)	(4,573)	(3,806)	724	16%	(43)	-1%	Summer Food and Bev	-	-	0%	-	0%	(3,849)	724	16%	(43)	-1%
(23,160)	(6,337)	(22,011)	(16,823)	-265%	(1,148)	-5%	Pizza on the Hill	117,194	(7,806)	-6%	(1,416)	-1%	(140,354)	(9,017)	-7%	268	0%
(19,740)	(22,486)	(33,543)	2,746	12%	13,803	41%	Alder Creek Café	167,087	33,887	25%	63,881	62%	(186,827)	(31,141)	-20%	(50,078)	-37%
1,744,763	1,334,003	483,423	410,760	31%	1,261,340	261%	Amenities Total	5,466,176	650,076	13%	1,797,469	49%	(3,721,413)	(239,316)	-7%	(536,129)	-17%
(1,491,555)	(1,503,003)	(1,360,420)	11,448	1%	(131,136)	-10%	HOA & Amenities Support Services	171,396	6,496	4%	10,229	6%	(1,662,951)	4,952	0%	(141,365)	-9%
(275,728)	(251,998)	(202,892)	(23,730)	-9%	(72,836)	-36%	General	-	-	0%	-	0%	(275,728)	(23,730)	-9%	(72,836)	-36%
(80,416)	(112,641)	(81,541)	32,225	29%	1,125	1%	Administration	98,869	19,369	24%	6,449	7%	(179,284)	12,857	7%	(5,325)	-3%
(119,309)	(138,759)	(135,672)	19,450	14%	16,363	12%	Communications	38,595	(1,205)	-3%	6,348	20%	(157,904)	20,655	12%	10,015	6%
(141,455)	(172,057)	(170,038)	30,602	18%	28,583	17%	Information Tech	-	-	0%	-	0%	(141,455)	30,602	18%	28,583	17%
(218,271)	(202,173)	(195,639)	(16,098)	-8%	(22,632)	-12%	Accounting	1,647	(53)	-3%	99	6%	(219,917)	(16,044)	-8%	(22,732)	-12%
(125,636)	(96,218)	(94,710)	(29,418)	-31%	(30,926)	-33%	Human Resources	-	-	0%	-	0%	(125,636)	(29,418)	-31%	(30,926)	-33%
(83,083)	(72,354)	(55,773)	(10,729)	-15%	(27,310)	-49%	Architectural Standards	21,809	(7,491)	-26%	(9,367)	-30%	(104,892)	(3,238)	-3%	(17,943)	-21%
(62,471)	(63,388)	(58,853)	917	1%	(3,618)	-6%	Member Services	3,187	(1,013)	-24%	(591)	-16%	(65,658)	1,930	3%	(3,027)	-5%
(95,098)	(84,274)	(96,631)	(10,824)	-13%	1,533	2%	Risk & Facility Admin	-	-	0%	-	0%	(95,098)	(10,824)	-13%	1,533	2%
(106,682)	(102,651)	(91,805)	(4,031)	-4%	(14,878)	-16%	Forestry	7,290	(3,110)	-30%	7,290	0%	(113,972)	(921)	-1%	(22,168)	-24%
(183,406)	(206,490)	(176,865)	23,084	11%	(6,540)	-4%	Maintenance	-	-	0%	-	0%	(183,406)	23,084	11%	(6,540)	-4%
\$ 253,208	\$ (169,000)	\$ (876,996)	\$ 422,208	250%	\$ 1,130,204	129%	TDA Operating Fund	\$ 5,637,572	\$ 656,572	13%	\$ 1,807,698	47%	\$ (5,384,365)	\$ (234,365)	-5%	\$ (677,494)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Winter Months (Jan-Mar) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (77,800)	\$ (68,314)	\$ (67,758)	\$ (9,486)	-14%	\$ (10,042)	-15%	Private Amenities	\$ 246,462	\$ (4,438)	-2%	\$ 9,735	4%	\$ (324,261)	\$ (5,047)	-2%	\$ (19,777)	-6%
(45,185)	(36,750)	(34,232)	(8,435)	-23%	(10,953)	-32%	Trout Creek Rec Ctr	209,462	(4,438)	-2%	8,759	4%	(254,647)	(3,997)	-2%	(19,711)	-8%
(3,731)	(1,450)	(1,426)	(2,281)	-157%	(2,305)	-162%	Aquatics	37,000	-	0%	976	3%	(40,731)	(2,281)	-6%	(3,281)	-9%
(17,044)	(17,312)	(19,177)	268	2%	2,133	11%	Beach Club Marina	-	-	0%	-	0%	(17,044)	268	2%	2,133	11%
(5,319)	(5,104)	(5,410)	(215)	-4%	92	2%	Tennis Center	-	-	0%	-	0%	(5,319)	(215)	-4%	92	2%
(538)	(210)	(287)	(328)	-156%	(251)	-87%	Day Camps	-	-	0%	-	0%	(538)	(328)	-156%	(251)	-87%
(5,983)	(7,488)	(7,225)	1,505	20%	1,242	17%	Recreation Programs	-	-	0%	-	0%	(5,983)	1,505	20%	1,242	17%
1,822,563	1,402,317	551,181	420,246	30%	1,271,382	231%	Public Amenities	5,219,714	654,514	14%	1,787,734	52%	(3,397,152)	(234,269)	-7%	(516,353)	-18%
1,689,280	1,267,230	590,793	422,050	33%	1,098,487	186%	Downhill Ski	3,351,098	472,098	16%	1,293,682	63%	(1,661,819)	(50,049)	-3%	(195,195)	-13%
366,798	265,008	226,050	101,790	38%	140,748	62%	Cross Country Ski	876,624	157,024	22%	311,298	55%	(509,827)	(55,235)	-12%	(170,550)	-50%
78,333	108,531	70,528	(30,198)	-28%	7,805	11%	Snowplay	162,777	(25,223)	-13%	23,286	17%	(84,443)	(4,974)	-6%	(15,481)	-22%
(105,810)	(98,013)	(91,027)	(7,797)	-8%	(14,783)	-16%	Golf	50	(1,450)	-97%	(262)	-84%	(105,860)	(6,347)	-6%	(14,520)	-16%
(7,883)	(7,434)	(7,220)	(449)	-6%	(663)	-9%	Campground	-	-	0%	-	0%	(7,883)	(449)	-6%	(663)	-9%
(15,969)	(17,059)	(19,408)	1,090	6%	3,439	18%	Equestrian	-	-	0%	-	0%	(15,969)	1,090	6%	3,439	18%
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	0%	-	-	#####	58	100%
(24,085)	(23,755)	(14,532)	(330)	-1%	(9,553)	-66%	Trails	-	-	0%	-	0%	(24,085)	(330)	-1%	(9,553)	-66%
(111,352)	(58,795)	(144,583)	(52,557)	-89%	33,231	23%	The Lodge	544,884	25,984	5%	97,265	22%	(656,236)	(78,541)	-14%	(64,034)	-11%
(3,849)	(4,573)	(3,806)	724	16%	(43)	-1%	Summer Food and Bev	-	-	0%	-	0%	(3,849)	724	16%	(43)	-1%
(23,160)	(6,337)	(22,011)	(16,823)	-265%	(1,148)	-5%	Pizza on the Hill	117,194	(7,806)	-6%	(1,416)	-1%	(140,354)	(9,017)	-7%	268	0%
(19,740)	(22,486)	(33,543)	2,746	12%	13,803	41%	Alder Creek Café	167,087	33,887	25%	63,881	62%	(186,827)	(31,141)	-20%	(50,078)	-37%
1,744,763	1,334,003	483,423	410,760	31%	1,261,340	261%	Amenities Total	5,466,176	650,076	13%	1,797,469	49%	(3,721,413)	(239,316)	-7%	(536,129)	-17%
(1,491,555)	(1,503,003)	(1,360,420)	11,448	1%	(131,136)	-10%	HOA & Amenities	171,396	6,496	4%	10,229	6%	(1,662,951)	4,952	0%	(141,365)	-9%
(275,728)	(251,998)	(202,892)	(23,730)	-9%	(72,836)	-36%	Support Services	-	-	0%	-	0%	(275,728)	(23,730)	-9%	(72,836)	-36%
(80,416)	(112,641)	(81,541)	32,225	29%	1,125	1%	General	-	-	0%	-	0%	(179,284)	12,857	7%	(5,325)	-3%
(119,309)	(138,759)	(135,672)	19,450	14%	16,363	12%	Administration	98,869	19,369	24%	6,449	7%	(157,904)	20,655	12%	10,015	6%
(141,455)	(172,057)	(170,038)	30,602	18%	28,583	17%	Communications	38,595	(1,205)	-3%	6,348	20%	(141,455)	30,602	18%	28,583	17%
(218,271)	(202,173)	(195,639)	(16,098)	-8%	(22,632)	-12%	Information Tech	-	-	0%	-	0%	(219,917)	(16,044)	-8%	(22,732)	-12%
(125,636)	(96,218)	(94,710)	(29,418)	-31%	(30,926)	-33%	Accounting	1,647	(53)	-3%	99	6%	(125,636)	(29,418)	-31%	(30,926)	-33%
(83,083)	(72,354)	(55,773)	(10,729)	-15%	(27,310)	-49%	Human Resources	-	-	0%	-	0%	(104,892)	(3,238)	-3%	(17,943)	-21%
(62,471)	(63,388)	(58,853)	917	1%	(3,618)	-6%	Architectural Standards	21,809	(7,491)	-26%	(9,367)	-30%	(65,658)	1,930	3%	(3,027)	-5%
(95,098)	(84,274)	(96,631)	(10,824)	-13%	1,533	2%	Member Services	3,187	(1,013)	-24%	(591)	-16%	(95,098)	(10,824)	-13%	1,533	2%
(106,682)	(102,651)	(91,805)	(4,031)	-4%	(14,878)	-16%	Risk & Facility Admin	-	-	0%	-	0%	(113,972)	(921)	-1%	(22,168)	-24%
(183,406)	(206,490)	(176,865)	23,084	11%	(6,540)	-4%	Forestry	7,290	(3,110)	-30%	7,290	0%	(183,406)	23,084	11%	(6,540)	-4%
							Maintenance	-	-	0%	-	0%					
\$ 253,208	\$ (169,000)	\$ (876,996)	\$ 422,208	250%	\$ 1,130,204	129%	TDA Operating Fund	\$ 5,637,572	\$ 656,572	13%	\$ 1,807,698	47%	\$ (5,384,365)	\$ (234,365)	-5%	\$ (677,494)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Months (Nov-Mar) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (110,761)	\$ (102,517)	\$ (111,813)	\$ (8,244)	-8%	\$ 1,052	1%	Private Amenities	\$ 441,354	\$ 8,554	2%	\$ 38,420	10%	\$ (552,115)	\$ (16,798)	-3%	\$ (37,368)	-7%
(47,134)	(39,760)	(49,124)	(7,374)	-19%	1,990	4%	Trout Creek Rec Ctr	380,111	9,911	3%	36,581	11%	(427,245)	(17,285)	-4%	(34,590)	-9%
(1,348)	950	(722)	(2,298)	-242%	(626)	-87%	Aquatics	61,000	-	0%	2,976	5%	(62,348)	(2,298)	-4%	(3,602)	-6%
(27,978)	(29,707)	(33,948)	1,729	6%	5,970	18%	Beach Club Marina	-	-	0%	(8)	-100%	(27,978)	1,729	6%	5,978	18%
(9,303)	(8,831)	(8,954)	(472)	-5%	(349)	-4%	Tennis Center	-	-	0%	(258)	-100%	(9,303)	(472)	-5%	(91)	-1%
(176)	(350)	(733)	174	50%	557	76%	Day Camps	-	-	0%	-	0%	(176)	174	50%	557	76%
(24,822)	(24,819)	(18,332)	(3)	0%	(6,489)	-35%	Recreation Programs	243	(1,357)	-85%	(870)	-78%	(25,064)	1,355	5%	(5,619)	-29%
2,165,867	1,239,794	121,018	926,073	75%	2,044,849	1690%	Public Amenities	7,235,668	1,220,668	20%	2,725,135	60%	(5,069,801)	(294,595)	-6%	(680,286)	-15%
2,058,194	1,271,315	465,936	786,879	62%	1,592,258	342%	Downhill Ski	4,427,807	820,707	23%	1,825,414	70%	(2,369,613)	(33,828)	-1%	(233,156)	-11%
451,063	271,055	168,538	180,008	66%	282,524	168%	Cross Country Ski	1,199,924	275,324	30%	540,250	82%	(748,862)	(95,317)	-15%	(257,725)	-52%
113,418	139,348	56,593	(25,930)	-19%	56,825	100%	Snowplay	235,405	(33,595)	-12%	81,294	53%	(121,987)	7,665	6%	(24,469)	-25%
(162,653)	(176,261)	(181,193)	13,608	8%	18,539	10%	Golf	3,731	1,231	49%	391	12%	(166,384)	12,377	7%	18,148	10%
(11,760)	(12,367)	(7,378)	607	5%	(4,382)	-59%	Campground	-	-	0%	(5,510)	-100%	(11,760)	607	5%	1,129	9%
(27,138)	(28,304)	(32,221)	1,166	4%	5,083	16%	Equestrian	-	-	0%	510	100%	(27,138)	1,166	4%	4,573	14%
(190)	-	(434)	(190)	#####	244	56%	Bikeworks	-	-	0%	(2,119)	-100%	(190)	(190)	#####	2,363	93%
(17,794)	(36,597)	(25,407)	18,803	51%	7,613	30%	Trails	-	-	0%	(752)	-100%	(17,794)	18,803	51%	8,365	32%
(158,320)	(112,031)	(225,286)	(46,289)	-41%	66,966	30%	The Lodge	910,701	61,701	7%	170,643	23%	(1,069,021)	(107,990)	-11%	(103,676)	-11%
(7,078)	(7,449)	(6,039)	371	5%	(1,039)	-17%	Summer Food and Bev	500	500	0%	(374)	-43%	(7,578)	(129)	-2%	(665)	-10%
(48,229)	(17,184)	(41,082)	(31,045)	-181%	(7,147)	-17%	Pizza on the Hill	188,587	(8,313)	-4%	4,479	2%	(236,816)	(22,732)	-11%	(11,627)	-5%
(23,645)	(51,731)	(51,009)	28,086	54%	27,364	54%	Alder Creek Café	269,012	103,112	62%	110,909	70%	(292,658)	(75,027)	-34%	(83,545)	-40%
2,055,106	1,137,277	9,205	917,829	81%	2,045,901	#####	Amenities Total	7,677,022	1,229,222	19%	2,763,555	56%	(5,621,915)	(311,392)	-6%	(717,654)	-15%
(2,399,961)	(2,528,277)	(2,139,003)	128,316	5%	(260,957)	-12%	HOA & Amenities Support Services	299,567	55,367	23%	46,938	19%	(2,699,528)	72,949	3%	(307,896)	-13%
(300,378)	(388,912)	(274,026)	88,534	23%	(26,351)	-10%	General	-	-	0%	-	0%	(300,378)	88,534	23%	(26,351)	-10%
(308,595)	(215,902)	(168,444)	(92,693)	-43%	(140,151)	-83%	Administration	115,270	15,570	16%	(9,646)	-8%	(423,865)	(108,263)	-34%	(130,505)	-44%
(207,370)	(234,505)	(226,303)	27,135	12%	18,933	8%	Communications	67,239	(3,561)	-5%	6,482	11%	(274,609)	30,696	10%	12,451	4%
(243,888)	(281,331)	(274,002)	37,443	13%	30,114	11%	Information Tech	-	-	0%	-	0%	(243,888)	37,443	13%	30,114	11%
(335,954)	(333,842)	(319,689)	(2,112)	-1%	(16,265)	-5%	Accounting	2,519	319	14%	538	27%	(338,473)	(2,431)	-1%	(16,803)	-5%
(196,844)	(175,247)	(169,884)	(21,597)	-12%	(26,960)	-16%	Human Resources	-	-	0%	-	0%	(196,844)	(21,597)	-12%	(26,960)	-16%
(121,011)	(110,356)	(80,454)	(10,655)	-10%	(40,556)	-50%	Architectural Standards	49,997	(4,003)	-7%	(8,550)	-15%	(171,008)	(6,652)	-4%	(32,007)	-23%
(97,203)	(107,323)	(97,841)	10,120	9%	638	1%	Member Services	6,687	(413)	-6%	596	10%	(103,890)	10,533	9%	42	0%
(140,337)	(139,014)	(150,118)	(1,323)	-1%	9,781	7%	Risk & Facility Admin	-	-	0%	-	0%	(140,337)	(1,323)	-1%	9,781	7%
(143,211)	(201,349)	(66,595)	58,138	29%	(76,616)	-115%	Forestry	57,855	47,455	456%	57,517	#####	(201,066)	10,683	5%	(134,133)	-200%
(305,171)	(340,496)	(311,647)	35,325	10%	6,476	2%	Maintenance	-	-	0%	-	0%	(305,171)	35,325	10%	6,476	2%
\$ (344,854)	\$ (1,391,000)	\$ (2,129,799)	\$ 1,046,146	75%	\$ 1,784,944	84%	TDA Operating Fund	\$ 7,976,589	\$ 1,284,589	19%	\$ 2,810,493	54%	\$ (8,321,444)	\$ (238,444)	-3%	\$ (1,025,549)	-14%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the three months ending March 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (294,614)	\$ (285,128)	\$ (9,486)	-3%	Private Amenities	\$ (45.51)	\$ (44.05)	\$ (1)	-3%
(112,605)	(104,170)	(8,435)	-8%	Trout Creek Rec Ctg	(17.40)	(16.09)	(1)	-8%
(51,240)	(48,959)	(2,281)	-5%	Aquatics	(7.92)	(7.56)	(0)	-5%
(49,181)	(49,449)	268	1%	Beach Club Marina	(7.60)	(7.64)	0	1%
(26,959)	(26,744)	(215)	-1%	Tennis Center	(4.16)	(4.13)	(0)	-1%
(16,630)	(16,302)	(328)	-2%	Day Camps	(2.57)	(2.52)	(0)	-2%
(37,999)	(39,504)	1,505	4%	Recreation Programs	(5.87)	(6.10)	0	4%
1,374,715	954,469	420,246	44%	Public Amenities	\$ 212.38	\$ 147.45	65	44%
1,573,294	1,151,244	422,050	37%	Downhill Ski	243.05	177.85	65	37%
313,886	212,096	101,790	48%	Cross Country Ski	48.49	32.77	16	48%
64,714	94,912	(30,198)	-32%	Snowplay	10.00	14.66	(5)	-32%
(159,346)	(151,549)	(7,797)	-5%	Golf	(24.62)	(23.41)	(1)	-5%
(16,554)	(16,105)	(449)	-3%	Campground	(2.56)	(2.49)	(0)	-3%
(34,102)	(35,192)	1,090	3%	Equestrian	(5.27)	(5.44)	0	3%
(8,119)	(8,119)	-	0%	Bikeworks	(1.25)	(1.25)	-	0%
(38,880)	(38,550)	(330)	-1%	Trails	(6.01)	(5.96)	(0)	-1%
(211,509)	(158,952)	(52,557)	-33%	The Lodge	(32.68)	(24.56)	(8)	-33%
(16,146)	(16,870)	724	4%	Summer Food and Bev	(2.49)	(2.61)	0	4%
(51,622)	(34,799)	(16,823)	-48%	Pizza on the Hill	(7.97)	(5.38)	(3)	-48%
(40,901)	(43,647)	2,746	6%	Alder Creek Café	(6.32)	(6.74)	0	6%
1,080,101	669,341	410,760	61%	Amenities Total	\$ 166.86	\$ 103.41	63	61%
(778,893)	(790,341)	11,448	1%	HOA & Amenities Support Services	\$ (120.33)	\$ (122.10)	2	1%
(564,993)	(541,263)	(23,730)	-4%	General	(87.28)	(83.62)	(4)	-4%
32,225	-	32,225	#####	Administration	4.98	-	5	0%
19,450	-	19,450	#####	Communications	3.00	-	3	0%
30,602	-	30,602	#####	Information Tech	4.73	-	5	0%
(16,098)	-	(16,098)	#####	Accounting	(2.49)	-	(2)	0%
(29,418)	-	(29,418)	#####	Human Resources	(4.54)	-	(5)	0%
(112,890)	(102,161)	(10,729)	-11%	Architectural Standards	(17.44)	(15.78)	(2)	-11%
917	-	917	#####	Member Services	0.14	-	0	0%
(10,824)	-	(10,824)	#####	Risk & Facility Admin	(1.67)	-	(2)	0%
(150,948)	(146,917)	(4,031)	-3%	Forestry	(23.32)	(22.70)	(1)	-3%
23,084	-	23,084	#####	Maintenance	3.57	-	4	0%
\$ 301,208	\$ (121,000)	\$ 422,208	349%	Net Operating Result	\$ 46.53	\$ (18.69)	\$ 65.23	349%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **March 2019**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
1,603	1,458	1,347	(145)	-10%	(256)	-19%	Private Amenities	4,938	4,597	4,653	(341)	-7%	(285)	-6%
1,603	1,413	1,297	(190)	-13%	(306)	-24%	Trout Creek Rec Ctr	4,917	4,522	4,565	(396)	-9%	(353)	-8%
-	-	-	-	0%	-	0%	Aquatics	-	-	5	-	0%	5	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
-	45	50	45	100%	50	100%	Recreation Programs	20	75	84	55	73%	64	76%
23,580	22,663	23,140	(917)	-4%	(440)	-2%	Public Amenities	80,961	74,952	70,412	(6,009)	-8%	(10,550)	-15%
12,818	12,710	12,480	(108)	-1%	(338)	-3%	Downhill Ski Area	46,484	43,033	42,649	(3,451)	-8%	(3,835)	-9%
4,057	3,533	3,669	(524)	-15%	(388)	-11%	Cross Country Ski Area	12,946	11,464	7,596	(1,482)	-13%	(5,350)	-70%
608	617	658	9	1%	51	8%	Snowplay - Total Tubers	2,795	2,401	2,167	(394)	-16%	(628)	-29%
-	40	-	40	100%	-	0%	Golf Operations	7	128	-	121	95%	(7)	0%
414	492	499	78	16%	85	17%	Golf Maintenance	757	792	795	35	4%	39	5%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
2	40	39	38	96%	37	96%	Equestrian	16	60	43	44	74%	28	64%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	4	-	0%	4	100%
3,627	3,500	3,788	(128)	-4%	160	4%	The Lodge	10,747	10,900	11,091	153	1%	345	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
747	607	811	(140)	-23%	64	8%	Pizza on the Hill	2,934	2,160	2,704	(774)	-36%	(230)	-9%
1,307	1,125	1,196	(182)	-16%	(111)	-9%	Alder Creek Café	4,277	4,014	3,362	(263)	-7%	(914)	-27%
25,183	24,121	24,486	(1,062)	-4%	(697)	-3%	Amenities Total	85,899	79,548	75,065	(6,350)	-8%	(10,834)	-14%
5,923	6,178	5,960	254	4%	36	1%	HOA & Amenities Support Services	17,865	19,072	18,055	1,208	6%	190	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
286	395	428	109	28%	142	33%	Administration	1,072	1,170	1,159	98	8%	86	7%
510	312	271	(198)	-63%	(239)	-88%	Communications	1,109	953	820	(156)	-16%	(289)	-35%
422	654	595	232	36%	173	29%	Information Tech	1,349	1,854	1,762	505	27%	413	23%
1,015	1,057	936	42	4%	(79)	-8%	Accounting	3,047	3,177	2,943	130	4%	(104)	-4%
-	176	184	176	100%	184	100%	Human Resources	298	540	543	242	45%	245	45%
827	772	676	(55)	-7%	(151)	-22%	Architectural Standards	2,497	2,312	1,950	(185)	-8%	(547)	-28%
559	520	571	(39)	-8%	12	2%	Member Services	1,403	1,538	1,645	135	9%	242	15%
171	170	344	(1)	-1%	172	50%	Risk & Facility Admin	608	506	1,029	(101)	-20%	422	41%
283	232	53	(51)	-22%	(230)	-437%	Forestry	757	1,528	655	771	50%	(102)	-16%
1,851	1,890	1,902	39	2%	52	3%	Maintenance	5,725	5,494	5,548	(231)	-4%	(176)	-3%
31,106	30,299	30,446	(807)	-3%	(661)	-2%	Total Payroll Hours	103,764	98,621	93,119	(5,143)	-5%	(10,644)	-11%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **March 2019**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
11	9	9	-	-	-	-	-	-	-	-	-	10	9	8	8	17	44	82	54	20	13	12	12	9	9	(0.5)	-6%	
11	9	9	-	-	-	-	-	-	-	-	-	10	9	7	8	8	7	9	9	8	9	11	11	9	9	(0.7)	-8%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	4	9	6	1	0	-	-	-	0	0.0	100%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	11	23	16	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	0%	
0	0	-	-	-	-	-	-	-	-	-	-	0	0	0	0	1	2	8	3	1	2	2	1	0	0	0.1	76%	
178	153	136	-	-	-	-	-	-	-	-	-	137	136	133	67	53	99	130	120	83	58	47	160	156	135	(20.3)	-15%	
103	91	74	-	-	-	-	-	-	-	-	-	86	89	72	28	3	3	3	3	3	4	8	90	89	82	(7.4)	-9%	
29	22	23	-	-	-	-	-	-	-	-	-	14	9	21	4	0	1	0	1	0	2	8	27	25	15	(10.3)	-70%	
6	6	4	-	-	-	-	-	-	-	-	-	4	5	4	1	-	-	-	-	-	-	0	6	5	4	(1.2)	-29%	
-	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	11	15	14	11	4	-	-	0	-	(0.0)	0%	
1	1	2	-	-	-	-	-	-	-	-	-	1	1	3	8	20	22	20	22	17	15	4	1	1	2	0.1	5%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	0%	
0	-	0	-	-	-	-	-	-	-	-	-	-	0	0	0	1	6	11	8	4	1	0	0	0	0	0.1	64%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	2	6	5	5	4	3	0	-	-	0	0.0	100%	
22	19	21	-	-	-	-	-	-	-	-	-	22	20	22	18	16	29	33	31	26	19	19	22	21	21	0.7	3%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	0%	
7	6	4	-	-	-	-	-	-	-	-	-	5	6	5	4	4	8	17	14	5	6	4	7	6	5	(0.4)	-9%	
10	8	8	-	-	-	-	-	-	-	-	-	7	6	7	4	2	5	7	5	5	3	4	9	8	6	(1.8)	-27%	
188	162	145	-	-	-	-	-	-	-	-	-	147	144	141	75	70	144	212	174	103	72	59	172	165	144	(20.8)	-14%	
37	32	34	-	-	-	-	-	-	-	-	-	38	31	34	33	47	49	51	51	45	53	49	37	34	35	0.4	1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	2	2	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	3	3	3	2	2	0.2	7%	
2	2	3	-	-	-	-	-	-	-	-	-	2	2	2	1	2	2	2	2	1	2	1	1	2	2	(0.6)	-35%	
3	2	2	-	-	-	-	-	-	-	-	-	3	3	3	3	4	3	3	4	3	2	3	4	3	3	0.8	23%	
6	5	6	-	-	-	-	-	-	-	-	-	6	5	5	5	6	6	6	6	5	6	6	6	6	6	(0.2)	-4%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0.5	45%	
5	4	5	-	-	-	-	-	-	-	-	-	4	3	4	4	4	4	5	6	5	5	4	5	5	4	(1.1)	-28%	
2	3	3	-	-	-	-	-	-	-	-	-	4	3	3	3	3	2	2	3	3	3	3	2	3	3	0.5	15%	
2	1	1	-	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	1	2	0.8	41%	
2	1	2	-	-	-	-	-	-	-	-	-	3	1	0	1	12	17	17	16	15	19	14	3	1	1	(0.2)	-16%	
11	11	11	-	-	-	-	-	-	-	-	-	11	10	11	10	10	10	11	10	9	10	11	11	11	11	(0.3)	-3%	
225	194	179	-	-	-	-	-	-	-	-	-	186	176	176	109	117	193	263	224	148	125	108	209	200	179	(20.5)	-11%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period March 2019

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
9.2	8.4	7.8	(0.8)	-10%	(1.5)	-19%	Private Amenities	9	9	9	(1)	-7%	(1)	-6%
9.2	8.2	7.5	(1)	-13%	(2)	-24%	Trout Creek Rec Ctr	9	9	9	(1)	-9%	(1)	-8%
-	-	-	-	0%	-	0%	Aquatics	-	-	0	-	0%	0	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
-	0.3	0.3	0	100%	0	100%	Recreation Programs	0	0	0	0	73%	0	76%
136.0	130.8	133.5	(5.3)	-4%	(2.5)	-2%	Public Amenities	156	144	135	(12)	-8%	(20)	-15%
73.9	73.3	72.0	(1)	-1%	(2)	-3%	Downhill Ski Area	89	83	82	(7)	-8%	(7)	-9%
23.4	20.4	21.2	(3)	-15%	(2)	-11%	Cross Country Ski Area	25	22	15	(3)	-13%	(10)	-70%
3.5	3.6	3.8	0	1%	0	8%	Snowplay - Total Tubers	5	5	4	(1)	-16%	(1)	-29%
-	0.2	-	0	100%	-	0%	Golf Operations	0	0	-	0	95%	(0)	0%
2.4	2.8	2.9	0	16%	0	17%	Golf Maintenance	1	2	2	0	4%	0	5%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
0.0	0.2	0.2	0	96%	0	96%	Equestrian	0	0	0	0	74%	0	64%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	0	-	0%	0	100%
20.9	20.2	21.9	(1)	-4%	1	4%	The Lodge	21	21	21	0	1%	1	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
4.3	3.5	4.7	(1)	-23%	0	8%	Pizza on the Hill	6	4	5	(1)	-36%	(0)	-9%
7.5	6.5	6.9	(1)	-16%	(1)	-9%	Alder Creek Café	8	8	6	(1)	-7%	(2)	-27%
145.3	139.2	141.3	(6.1)	-4%	(4.0)	-3%	Amenities Total	165	153	144	(12)	-8%	(21)	-14%
34.2	35.6	34.4	1	4%	0.2	1%	HOA & Amenities Support Services	34	37	35	2	6%	0	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.7	2.3	2.5	1	28%	1	33%	Administration	2	2	2	0	8%	0	7%
2.9	1.8	1.6	(1)	-63%	(1)	-88%	Communications	2	2	2	(0)	-16%	(1)	-35%
2.4	3.8	3.4	1	36%	1	29%	Information Tech	3	4	3	1	27%	1	23%
5.9	6.1	5.4	0	4%	(0)	-8%	Accounting	6	6	6	0	4%	(0)	-4%
-	1.0	1.1	1	100%	1	100%	Human Resources	1	1	1	0	45%	0	45%
4.8	4.5	3.9	(0)	-7%	(1)	-22%	Architectural Standards	5	4	4	(0)	-8%	(1)	-28%
3.2	3.0	3.3	(0)	-8%	0	2%	Member Services	3	3	3	0	9%	0	15%
1.0	1.0	2.0	(0)	-1%	1	50%	Risk & Facility Admin	1	1	2	(0)	-20%	1	41%
1.6	1.3	0.3	(0)	-22%	(1)	-437%	Forestry	1	3	1	1	50%	(0)	-16%
10.7	10.9	11.0	0	2%	0	3%	Maintenance	11	11	11	(0)	-4%	(0)	-3%
179.5	174.8	175.6	(4.7)	-3%	(3.8)	-2%	Total nonExempt FTEs	200	190	179	(9.9)	-5.2%	(20.5)	-11.4%

**Tahoe Donner Association
Overtime Payroll Hours Report
for the month of March 2019**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
18	19	70	2	9%	52	75%	Private Amenities	85	207	122	59%
18	19	70	2	9%	52	75%	Trout Creek Rec Ctr	85	207	122	59%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	0%
1,317	2,017	1,388	700	35%	70	5%	Public Amenities	5,271	3,728	(1,543)	-41%
862	1,348	836	486	36%	(26)	-3%	Downhill Ski Area	3,522	2,276	(1,246)	-55%
236	239	189	3	1%	(47)	-25%	Cross Country Ski Area	744	403	(340)	-84%
16	114	62	98	86%	46	75%	Snowplay - Total Tubers	204	151	(53)	-35%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
33	19	77	(14)	-75%	44	57%	Golf Maintenance	54	79	24	31%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
-	-	7	-	0%	7	100%	Equestrian	-	7	7	100%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
76	115	83	39	34%	7	8%	The Lodge	322	284	(38)	-13%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
11	94	107	82	88%	95	89%	Pizza on the Hill	134	462	328	71%
83	89	28	6	7%	(55)	-202%	Alder Creek Café	291	66	(225)	-340%
1,335	2,037	1,457	702	34%	122	8%	Amenities Total	5,356	3,935	(1,422)	-36%
236	365	241	129	35%	6	2%	HOA & Amenities Support Services	949	542	(407)	-75%
-	-	-	-	0%	-	0%	General	-	-	-	0%
64	68	76	4	5%	12	16%	Administration	221	174	(48)	-27%
6	1	11	(5)	-964%	5	45%	Communications	8	22	14	63%
2	-	4	(2)	0%	2	57%	Information Tech	2	9	7	76%
14	26	7	12	46%	(7)	-89%	Accounting	63	35	(28)	-79%
-	1	2	1	100%	2	100%	Human Resources	3	28	25	88%
52	47	11	(4)	-9%	(41)	-370%	Architectural Standards	163	49	(114)	-236%
7	6	4	(1)	-17%	(3)	-71%	Member Services	17	8	(10)	-128%
10	6	6	(4)	-71%	(4)	-75%	Risk & Facility Admin	24	13	(11)	-82%
14	1	0	(13)	#####	(14)	#####	Forestry	30	13	(17)	-133%
68	210	121	142	68%	53	44%	Maintenance	417	191	(226)	-119%
1,571	2,401	1,699	831	35%	128	8%	Total Payroll Hours	6,305	4,476	(1,829)	-41%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

March 2019

	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 338,405	\$ 338,142	\$ 337,615	\$ 318,975	263	0%	789	0%	19,430	6%
Cash & Investments, non-Restricted	32,375,802	31,396,713	23,669,418	28,479,927	979,089	3%	8,706,384	37%	3,895,874	14%
Cash and Investments total	32,714,206	31,734,854	24,007,033	28,798,902	979,352	3%	8,707,173	36%	3,915,304	14%
Member's Dues & Receivables, Net	516,010	1,718,084	241,528	517,536	(1,202,074)	-70%	274,482	114%	(1,525)	0%
Other Receivables	274,642	230,808	259,249	264,227	43,835	19%	15,393	6%	10,415	4%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	251,986	285,884	314,923	277,563	(33,898)	-12%	(62,937)	-20%	(25,577)	-9%
Prepaid Expenses & Other Assets	631,116	695,186	748,910	542,346	(64,070)	-9%	(117,793)	-16%	88,770	16%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(39,089,352)	(38,814,352)	(38,264,352)	(36,474,208)	(275,000)	-1%	(825,000)	-2%	(2,615,144)	-7%
NBV of Property & Equipment	40,711,706	40,986,706	41,536,706	39,868,841	(275,000)	-1%	(825,000)	-2%	842,865	2%
Construction In Progress	466,228	241,822	18,147	506,057	224,406	93%	448,080	2469%	(39,829)	-8%
Net Property and Equipment	41,177,934	41,228,528	41,554,854	40,374,898	(50,594)	0%	(376,920)	-1%	803,036	2%
Total Assets	\$ 75,565,895	\$ 75,893,344	\$ 67,126,497	\$ 70,775,472	(327,450)	0%	8,439,398	13%	4,790,422	7%
Liabilities										
Accounts Payable	\$ 282,639	\$ 416,633	\$ 487,502	\$ 293,491	(133,994)	-32%	(204,863)	-42%	(10,852)	-4%
Accrued Liabilities	1,392,723	1,499,197	1,488,616	1,249,005	(106,474)	-7%	(95,893)	-6%	143,718	12%
Deferred Revenue, Annual Assessment	5,565,506	5,721,334	3,653,015	5,546,749	(155,828)	-3%	1,912,491	52%	18,757	0%
Deferred Revenue, Recreation Fee	829,995	826,990	529,630	746,060	3,005	0%	300,365	57%	83,935	11%
Deferred Revenue, All Other	612,541	439,253	619,597	448,469	173,288	39%	(7,057)	-1%	164,072	37%
Deposits	515,893	480,088	532,931	419,613	35,804	7%	(17,038)	-3%	96,280	23%
Total Liabilities	9,199,297	9,383,495	7,311,291	8,703,388	(184,198)	-2%	1,888,006	26%	495,910	6%
Members' Equity	66,366,598	66,509,850	59,815,205	62,072,085	(143,252)	0%	6,551,392	11%	4,294,513	7%
Total Liabilities and Members' Equity	\$ 75,565,895	\$ 75,893,344	\$ 67,126,497	\$ 70,775,472	(327,450)	0%	8,439,398	13%	4,790,422	7%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,253	\$ 10,275	\$ 9,241	\$ 9,589	(22)	0%	1,012	11%	663	7%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

March 2019

TB REF	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 338,405	\$ 338,142	\$ 337,615	\$ 318,975	263	0%	789	0%	19,430	6%
	Cash & Investments, non-Restricted	1	9,632,143	8,667,665	5,619,298	8,636,723	964,478	11%	4,012,845	71%	995,420	12%
	Cash and Investments total		9,970,547	9,005,806	5,956,913	8,955,698	964,741	11%	4,013,634	67%	1,014,850	11%
	Member's Dues & Receivables, Net	3	515,295	1,717,369	240,813	516,821	(1,202,074)	-70%	274,482	114%	(1,525)	0%
	Other Receivables	4	153,657	149,127	165,962	101,015	4,530	3%	(12,305)	-7%	52,642	52%
	Due From (To) Other Funds	5	500,837	234,888	130,684	232,542	265,949	113%	370,153	283%	268,295	115%
	Inventory	6	251,986	285,884	314,923	277,563	(33,898)	-12%	(62,937)	-20%	(25,577)	-9%
	Prepaid Expenses & Other Assets	7	631,116	693,996	748,910	542,346	(62,880)	-9%	(117,793)	-16%	88,770	16%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 12,023,439	\$ 12,087,070	\$ 7,558,205	\$ 10,625,985	(63,631)	-1%	4,465,234	59%	1,397,454	13%
Liabilities												
	Accounts Payable	11	\$ 263,380	\$ 400,083	\$ 315,280	\$ 278,105	(136,703)	-34%	(51,900)	-16%	(14,725)	-5%
	Accrued Liabilities	12	1,373,873	1,482,098	1,475,017	1,240,425	(108,225)	-7%	(101,144)	-7%	133,448	11%
	Deferred Revenue, Annual Assessment	13	5,565,506	5,721,334	1,643,857	5,546,749	(155,828)	-3%	3,921,650	239%	18,757	0%
	Deferred Revenue, Recreation Fee	14	829,995	826,990	529,630	746,060	3,005	0%	300,365	57%	83,935	11%
	Deferred Revenue, All Other	15	610,690	439,253	619,597	448,469	171,438	39%	(8,907)	-1%	162,222	36%
	Deposits	16	515,893	480,088	532,931	419,613	35,804	7%	(17,038)	-3%	96,280	23%
	Total Liabilities		9,159,338	9,349,846	5,116,312	8,679,422	(190,508)	-2%	4,043,026	79%	479,916	6%
	Members' Equity	17	2,864,101	2,737,224	2,441,893	1,946,563	126,877	5%	422,208	17%	917,539	47%
	Total Liabilities and Members' Equity		\$ 12,023,439	\$ 12,087,070	\$ 7,558,205	\$ 10,625,985	(63,631)	-1%	4,465,234	59%	1,397,454	13%
	Balance Check		-	-	-	-						
	Members' Equity policy target(t) balance		1,421,500	1,100,000	1,100,000	1,100,000	321,500	29%	321,500	29%	321,500	29%
	Members' Equity variance to target		1,442,601	1,637,224	1,341,893	846,563	(194,623)	-12%	100,708	8%	596,039	70%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	422,208	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-	< GPC CFP Forecast has \$1.0m OUT	
Net Change in Members Equity	422,208	(A)	toDVF

Financial Position (Balance Sheet)

**OPERATING FUND
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F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
March 2019

	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	14,801,083	14,793,338	11,879,903	13,793,079	7,745	0%	2,921,179	25%	1,008,004	7%	
Cash and Investments total	14,801,083	14,793,338	11,879,903	13,793,079	7,745	0%	2,921,179	25%	1,008,004	7%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	78,627	54,905	68,988	153,649	23,722	43%	9,640	14%	(75,021)	-49%	
Due From (To) Other Funds	(204,810)	20,816	(23,640)	(136,542)	(225,626)	-1084%	(181,170)	-766%	(68,268)	-50%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	(0)	1,190	(0)	-	(1,190)	-100%	(0) #####		(0)	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 14,674,900	\$ 14,870,249	\$ 11,925,251	\$ 13,810,186	(195,349)	-1%	2,749,649	23%	864,714	6%	
Liabilities											
Accounts Payable	\$ 19,259	\$ 16,550	\$ 162,533	\$ 11,578	2,709	16%	(143,274)	-88%	7,681	66%	
Accrued Liabilities	13,955	12,788	10,454	6,422	1,167	9%	3,501	33%	7,533	117%	
Deferred Revenue, Annual Assessment	-	-	1,351,616	-	-	0%	(1,351,616)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	1,295	-	-	-	1,295	0%	1,295	0%	1,295	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	34,509	29,338	1,524,603	18,000	5,171	18%	(1,490,093)	-98%	16,509	92%	
Members' Equity	14,640,391	14,840,911	10,400,648	13,792,186	(200,520)	-1%	4,239,742	41%	848,205	6%	
Total Liabilities and Members' Equity	\$ 14,674,900	\$ 14,870,249	\$ 11,925,251	\$ 13,810,186	(195,349)	-1%	2,749,649	23%	864,714	6%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	4,239,742 F14
Members' Equity Transfers In (Out)	(A)
Net Change in Members Equity	4,239,742 (A)

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

March 2019

	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	7,568,332	7,561,475	5,991,735	5,755,851	6,857	0%	1,576,597	26%	1,812,481	31%	
Cash and Investments total	7,568,332	7,561,475	5,991,735	5,755,851	6,857	0%	1,576,597	26%	1,812,481	31%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	41,644	26,753	23,535	8,889	14,892	56%	18,110	77%	32,755	368%	
Due From (To) Other Funds	(216,464)	(177,869)	(77,349)	(59,891)	(38,595)	-22%	(139,115)	-180%	(156,573)	-261%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 7,394,227	\$ 7,411,073	\$ 5,938,635	\$ 5,705,564	(16,846)	0%	1,455,592	25%	1,688,663	30%	
Liabilities											
Accounts Payable	\$ -	\$ -	\$ 9,689	\$ 3,808	-	0%	(9,689)	-100%	(3,808)	-100%	
Accrued Liabilities	4,895	4,311	3,145	2,158	584	14%	1,750	56%	2,737	127%	
Deferred Revenue, Annual Assessment	-	-	621,013	-	-	0%	(621,013)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	555	-	-	-	555	0%	555	0%	555	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	5,450	4,311	633,847	5,966	1,139	26%	(628,397)	-99%	(516)	-9%	
Members' Equity	7,388,777	7,406,762	5,304,789	5,699,598	(17,985)	0%	2,083,989	39%	1,689,179	30%	
Total Liabilities and Members' Equity	\$ 7,394,227	\$ 7,411,073	\$ 5,938,635	\$ 5,705,564	(16,846)	0%	1,455,592	25%	1,688,663	30%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,083,989 F14
Members' Equity Transfers In (Out)	- < GPC's CFP Forecast has \$1.0m IN
Net Change in Members Equity	2,083,989 (A)

Financial Position (Balance Sheet)

DEVELOPMENT FUND

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Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
March 2019

	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	374,244	374,236	178,482	294,274	8	0%	195,762	110%	79,970	27%		
Cash and Investments total	374,244	374,236	178,482	294,274	8	0%	195,762	110%	79,970	27%		
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	713	23	765	675	691	3041%	(51)	-7%	39	6%		
Due From (To) Other Funds	(79,563)	(77,834)	(29,695)	(36,109)	(1,729)	-2%	(49,868)	-168%	(43,454)	-120%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 295,394	\$ 296,425	\$ 149,551	\$ 258,840	(1,030)	0%	145,843	98%	36,555	14%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%		
Members' Equity	295,394	296,425	113,021	258,840	(1,030)	0%	182,373	161%	36,555	14%		
Total Liabilities and Members' Equity	\$ 295,394	\$ 296,425	\$ 149,551	\$ 258,840	(1,030)	0%	145,843	98%	36,555	14%		
Balance Check	-	-	-	-								

Tahoe Donner Association
Statement of Financial Position

Property Fund

March 2019

	Current Month as of Mar 31, 2019	Last Month as of Feb 28, 2019	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2018	12Mths Ago as of Mar 31, 2018	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(39,089,352)	(38,814,352)	(38,264,352)	(36,474,208)	(275,000)	-1%	(825,000)	-2%	(2,615,144)	-7%
NBV of Property & Equipment	40,711,706	40,986,706	41,536,706	39,868,841	(275,000)	-1%	(825,000)	-2%	842,865	2%
Construction In Progress	466,228	241,822	18,147	506,057	224,406	93%	448,080	2469%	(39,829)	-8%
Net Property and Equipment	41,177,934	41,228,528	41,554,854	40,374,898	(50,594)	0%	(376,920)	-1%	803,036	2%
Total Assets	\$ 41,177,934	\$ 41,228,528	\$ 41,554,854	\$ 40,374,898	(50,594)	0%	(376,920)	-1%	803,036	2%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	41,177,934	41,228,528	41,554,854	40,374,898	(50,594)	0%	(376,920)	-1%	803,036	2%
Total Liabilities and Members' Equity	\$ 41,177,934	\$ 41,228,528	\$ 41,554,854	\$ 40,374,898	(50,594)	0%	(376,920)	-1%	803,036	2%
Balance Check	-	-	-	-	-		-		-	
Depreciation Expense YTD	825,000	550,000	3,284,225	810,300	275,000	50%	(2,459,225)	-75%	14,700	2%
Retirement/disposal of Fixed Assets AD removal YTD	-	-	-	-	-		-		-	
Net Change in Accum Deprec YTD	825,000	-	-	-	-		-		-	

Financial Position (Balance Sheet)

PROPERTY FUND

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Tahoe Donner Association
Cash and Investments Summary Report
Report for March 2019

		<i>last year end - audited</i> <u>12/31/2018</u>	<u>1/31/2019</u>	<u>2/28/2019</u>	<u>3/31/2019</u>
Consolidated TDA Total		24,007,033	27,067,997	31,734,854	32,714,206
Cash/Money Market		1,786,473	2,227,224	2,007,895	2,684,285
Certificates of Deposit		2,340,160	2,590,160	1,629,239	1,629,197
US Treasuries/GovOblig		13,681,624	16,051,574	21,892,621	22,192,602
Bonds, Corporate		3,552,534	3,552,534	3,558,330	3,558,330
Bonds, Municipal		2,308,627	2,308,627	2,308,627	2,311,388
Restricted Other		337,615	337,878	338,142	338,405
Operating Fund	(O)	5,956,913	8,392,104	9,005,806	9,970,547
Cash/Money Market		1,504,482	2,162,611	1,402,282	1,669,072
Certificates of Deposit		340,160	340,160	129,239	129,197
US Treasuries/GovOblig		3,774,657	5,551,455	7,136,144	7,833,874
Bonds, Corporate		-	-	-	-
Bonds, Municipals		-	-	-	-
Restricted Other		337,615	337,878	338,142	338,405
Replacement Reserve Fund	(R)	11,879,903	12,504,155	14,793,338	14,801,083
Cash/Money Market		141,863	(77,037)	469,372	872,107
Certificates of Deposit		1,750,000	2,000,000	1,250,000	1,250,000
US Treasuries/GovOblig		6,631,359	7,224,511	9,711,489	9,313,739
Bonds, Corporate		1,806,952	1,806,952	1,812,748	1,812,748
Bonds, Municipals		1,549,729	1,549,729	1,549,729	1,552,489
Development Fund	(D)	5,991,735	5,993,248	7,561,475	7,568,332
Cash/Money Market		111,058	112,572	108,787	115,645
Certificates of Deposit		250,000	250,000	250,000	250,000
US Treasuries/GovOblig		3,126,196	3,126,196	4,698,206	4,698,206
Bonds, Corporate		1,745,582	1,745,582	1,745,582	1,745,582
Bonds, Municipals		758,899	758,899	758,899	758,899
New Equipment Fund	(N)	178,482	178,491	374,236	374,244
Cash/Money Market		29,070	29,079	27,454	27,462
Certificates of Deposit		-	-	-	-
US Treasuries/GovOblig		149,412	149,412	346,782	346,782

(O)Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

(R)Stifel, EatonVance & Wells Fargo Securities

(D) (N) Stifel

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	6,944,698	8,391,088	16,987	35,657	1.0%	1.7%	1.4%	2.0%
RR Fund	13,639,739	13,494,620	41,293	74,819	1.2%	2.2%	1.2%	2.5%
DEV Fund	5,053,297	6,778,697	9,416	44,707	0.7%	2.6%	1.0%	3.4%
NE Fund	231,669	276,363	707	1,711	1.2%	2.5%	1.6%	2.2%
Combined Totals	25,869,403	28,940,768	68,402	156,894	1.1%	2.2%	1.2%	2.6%

CASH FLOW RECON

\$ Thousands

	Month	YTD
OPF NOR Gain (Loss)	(26)	301
CurrAssets Decr (incr)	54	165
CurrLiab Incr (decr)	(28)	(25)
CapFds Expenditures	(260)	(592)
CapFds AAs Rev	-	7,023
OPFds AA Rev	153	121
AR/DefRevAA change	1,046	1,638
AA 3rows subtotal	1,199	8,782
All other changes, net	40	76
Net Change in Cash and Investments	\$ 979	\$ 8,707

Cash & Investments - Current Balance Flow Thru:

Current Month End Balance	32,714
OPF NOR Loss (remaining Mths @ Bdg)	(5,575)
RRF Spend 2019	(5,151)
NEF Spend 2019	(245)
DVF Spend 2019	(2,157)
All other cash flow changes, net	(1,315)
Raw Ending Balance *	18,271

Distribution of Raw Ending Balance:

YE Forecasted Members Equity, RRF	10,050
YE Forecasted Members Equity, NEF	65
YE Forecasted Members Equity, DVF	5,292
PYE Members Equity, OPF	2,442
YTD NOR Performance to Bdg, OPF	422
OPF ME excess to target \$1.4m	-

* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY **18,271**

Director of Finance and Accounting

Board Treasurer

Tahoe Donner Association
Cash and Investments Sub Summary Report
Report Date 3/31/2019

Consolidated TDA Total

	Stifel	WFBkr	EatonV	Plumas Bk	MutOmh	TriCoBk	Bkf West	WF Bank	Trusts	Internal	Total
<i>last month</i> <u>2/28/2019</u>	19,315,137	7,596,101	3,119,935	-	129,239	1,163,497	56,259	261,659	81,551	11,476	31,734,854
Transfers IN (Out)	-	1,500,000	-	-	-	(1,500,000)	-	-	-	-	-
All other Activities	14,549	3,182	1,638	-	(42)	962,175	3	3	250	(2,407)	979,352
<i>current month</i> <u>3/31/2019</u>	19,329,686	9,099,283	3,121,574	-	129,197	625,672	56,262	261,662	81,801	9,069	32,714,206

Replacement Reserve Fund

Development Fund

New Equipment Fund

	Stifel	WFBkr	EatonCB	EatonMB	Total	Stifel	Stifel
<u>2/28/2019</u>	7,125,648	4,547,754	1,546,107	1,573,828	14,793,338	7,561,475	374,236
Transfers IN (Out)					-		
All other Activities	6,022	85	2,949	(1,311)	7,745	6,857	8
<u>3/31/2019</u>	7,131,670	4,547,839	1,549,056	1,572,518	14,801,083	7,568,332	374,244

Operating Fund

	Stifel	WFBkr	PlumasBk	MutOmh	TriCoBk	Bkf West	WF Bank	WFB ASO	Trusts	Internal	Total
<u>2/28/2019</u>	4,253,778	3,048,347	-	129,239	1,163,497	56,259	5,068	256,591	81,551	11,476	9,005,806
Transfers IN (Out)		1,500,000			(1,500,000)						-
All other Activities	1,662	3,097	-	(42)	962,175	3	(10)	13	250	(2,407)	964,741
<u>3/31/2019</u>	4,255,440	4,551,444	-	129,197	625,672	56,262	5,059	256,604	81,801	9,069	9,970,547

Tahoe Donner Association - Investments Report - Maturity Bands Schedule as of March 31, 2019

Replacement Reserve Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2019											TOTAL
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	72	
				1	2	3	6	12	24	36	48	60	72	72	
			wgt avgs												
RRF	cash/mm	cash and money market funds	0.0%	872,107	-	-	-	-	-	-	-	-	-	872,107	6%
RRF	UST	US Treasuries	0.0%	-	1,800,000	1,300,000	4,800,000	1,250,000	300,000	-	-	-	-	9,450,000	64%
RRF	CD	Bank Certificates of Deposit	0.0%	-	-	-	1,000,000	-	250,000	-	-	-	-	1,250,000	8%
RRF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	370,000	305,000	420,000	285,000	15,000	1,395,000	9%
RRF	Bonds-C	Corporate Bonds	0.0%	-	-	-	300,000	-	104,000	401,000	402,000	363,000	236,000	1,806,000	12%
			0.0%	872,107	1,800,000	1,300,000	6,100,000	1,250,000	1,024,000	706,000	822,000	648,000	251,000	14,773,107	100%
				6%	12%	9%	41%	8%	7%	5%	6%	4%	2%	100%	
		Wght Avg Yield by Maturity Range	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Development Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2019											TOTAL
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	72	
				1	2	3	6	12	24	36	48	60	72	72	
			wgt avgs												
DVF	cash/mm	cash and money market funds	0.0%	115,645	-	-	-	-	-	-	-	-	-	115,645	2%
DVF	UST	US Treasuries	0.0%	200,000	-	1,300,000	1,500,000	1,000,000	-	-	-	-	-	4,750,000	62%
DVF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	250,000	-	-	-	-	-	250,000	3%
DVF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	200,000	290,000	260,000	-	750,000	10%
DVF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	250,000	750,000	150,000	325,000	275,000	-	1,750,000	23%
			0.0%	315,645	-	1,300,000	1,500,000	1,500,000	750,000	350,000	615,000	535,000	-	7,615,645	100%
				4%	0%	17%	20%	20%	10%	5%	8%	7%	0%	100%	
		Wght Avg Yield by Maturity Range	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

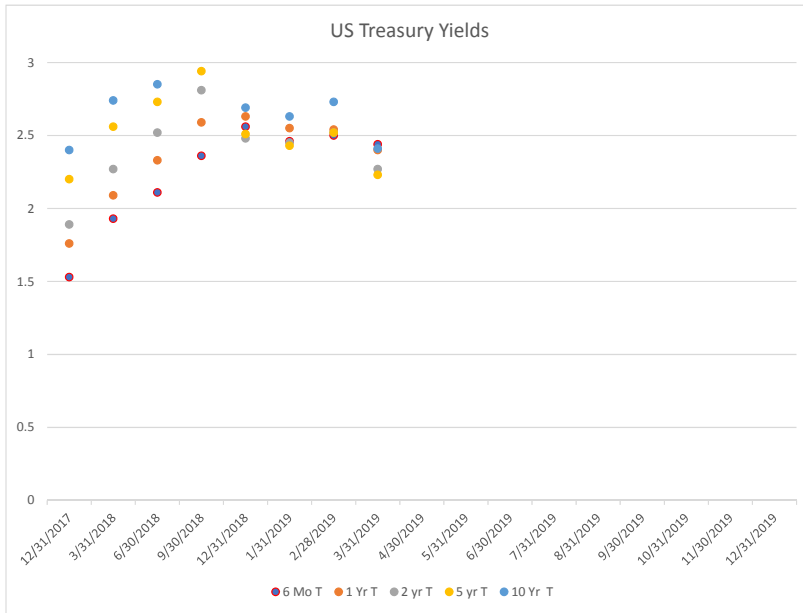
New Equipment Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2019											TOTAL
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	72	
				1	2	3	6	12	24	36	48	60	72	72	
			wgt avgs												
NEF	cash/mm	cash and money market funds	0.0%	27,462	-	-	-	-	-	-	-	-	-	27,462	7%
NEF	UST	US Treasuries	0.0%	-	150,000	-	200,000	-	-	-	-	-	-	350,000	93%
NEF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			0.0%	27,462	150,000	-	200,000	-	-	-	-	-	-	377,462	100%
				7%	40%	0%	53%	0%	0%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Operating Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2019											TOTAL
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	72	
				1	2	3	6	12	24	36	48	60	72	72	
			wgt avgs												
OPF	cash/mm	cash and money market funds	0.0%	973,010	-	-	-	-	-	-	-	-	-	973,010	11%
OPF	UST	US Treasuries	0.0%	500,000	1,600,000	1,500,000	2,900,000	400,000	1,000,000	-	-	-	-	7,900,000	88%
OPF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	133,166	-	-	-	-	133,166	1%
OPF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
OPF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			0.0%	1,473,010	1,600,000	1,500,000	2,900,000	400,000	1,133,166	-	-	-	-	9,006,176	100%
				16%	18%	17%	32%	4%	13%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturies, as well as, upcoming transfers Out for working capital needs.



Kiplinger's - as of 4/9/2019

Kiplinger's Economic Outlooks

Regularly updated insights on the economy's next moves.

GDP	2018 growth is 2.9%; 2.5% for 2019 More »
JOBS	Job gains will be around 180,000 per month in 2019 More »
INTEREST RATES	10-year T-notes at 2.8% by end '19 More »
INFLATION	2.2% in '19, up from 1.9% in '18 More »
BUSINESS SPENDING	Up 5% in '19 as global growth slows More »
ENERGY	Crude trading from \$55 to \$60 per barrel in June More »
HOUSING	5.35 million existing-home sales in '19, up 0.2% More »
RETAIL SALES	Growing 4% in '19 (excluding gas and autos) More »
TRADE DEFICIT	Widening 7%-8% in '19 More »

Source: Vanguard 3/13/2019 As of 03/13/2019 11:46 p.m., ET

	1 month	3 month	6 month	9 month	1 year	Yield 18 month	2 year	3 year	5 year	7 year	10 year
New Issue CDs											
New Issue CDs	2.25%	2.30%	2.40%	2.40%	2.50%	2.55%	2.60%	2.75%	2.95%	3.10%	3.20%
Other securities											
Treasuries	2.52%	2.51%	2.46%	2.45%	2.45%	2.54%	2.63%	2.96%	3.02%		
Agencies	2.56%	2.76%	2.78%	3.01%	3.32%	3.88%	4.05%	3.52%			
Municipals highest grade	1.60%	1.67%	1.73%	2.00%	2.32%	2.86%	3.48%	3.60%			
Municipals high grade	1.67%	1.75%	2.02%	2.60%	2.62%	3.45%	3.63%	3.78%			
Municipals upper-medium grade	1.84%	2.03%	2.22%	2.62%	2.76%	3.33%	3.81%	3.88%			
Municipals investment grade	2.00%	2.85%	3.05%	3.36%	3.72%	4.01%	4.50%	4.39%			
Corporates highest grade	2.55%	2.58%	2.58%	2.74%	3.02%	3.25%	3.84%	3.77%			
Corporates high grade	2.70%	2.80%	2.88%	3.20%	3.70%	3.44%	4.14%	4.45%			
Corporates upper-medium grade	2.72%	3.49%	3.57%	3.58%	3.99%	4.12%	4.91%	4.82%			
Corporates investment grade	3.21%	4.39%	4.78%	5.76%	6.11%	6.88%	7.36%	7.46%			

Dow Jones Industrial Average

INDEXDJX: DJI

Overview News Compare

26,150.58 -190.44 (0.72%) ↓

Apr 9, 5:10 PM EDT - Disclaimer

1 day 5 days 1 month 6 months YTD 1 year 5 years Max



CA Avg, Reg Unleaded (S)

	3/31/2018	12/31/2018	1/31/2019	2/28/2019	Current Month	Change to LTM	Change to PYE	Change to Last Mth
(S) source = average for month - regular	\$ 3.42	\$ 3.29	\$ 3.16	\$ 3.16	\$ (0.26)	\$ (0.13)	\$ -	\$ -
https://www.eia.gov/dnav/pet/pet_pri_and_dcus_sca_m.htm					-8%	-4%	0%	

CPI

FED BLS - Monthly - CPI-U - March 2019 - 1yr: 1.9%, **US City** (1.5% last month)
 FED BLS - Monthly - CPI-U - March 2019 - 1yr: 2.4%, **West** (2.4% last month)
 FED BLS - Bi-Monthly CPI-U - February 2019 - 1yr: 3.5%, **SF-Oak-Hay** (4.5% Dec)

Unemployment, USA 3.8% / 3.8% / 4.0% < USA Mar19/Feb19/Mar18
 Unemployment, CA 4.2% / 4.2% / 4.3% < CA Feb19/Jan19/Feb18

**Tahoe Donner Association
Inventory Balances Report
March 2019**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2019	Feb 28, 2019	Mar 31, 2019	Mar 31, 2018	Dec 31, 2018
Total, ALL	312,326	285,783	251,885	277,563	314,822
subtotal Food and Beverage accounts (F&B)	121,492	123,039	109,377	106,196	119,438
subtotal Retail Merchandise accounts	190,835	162,744	142,508	171,368	195,383
subtotal The Lodge F&B accounts	66,084	63,070	63,446	65,299	64,590
Inventory Account					
11412 Inv Retail Trout Creek	13,506	13,800	13,465	12,015	13,154
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	14,884	14,446	14,163	19,240	13,510
11415 Inv Retail Bikeworks	21,105	21,105	21,105	16,689	21,105
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	219	225	105	159	155
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	64,552	47,603	37,891	44,559	60,043
11422 Inv Retail Cross Country	34,126	23,051	13,306	32,736	46,281
11423 Inv Retail Snowplay	297	369	329	209	370
11424 Inv Retail Golf Pro Shop	32,294	32,294	32,294	33,341	30,915
11425 Inv Retail Tennis	6,801	6,801	6,801	9,124	6,801
11426 Inv Retail Marina	514	514	514	420	514
11427 Inv Retail Equestrian	2,379	2,379	2,379	2,636	2,379
11428 Inv Retail Recreation	158	158	158	64	158
11429 Inv Retail Golf Special Order	-	-	-	176	-
11611 Inv DHS Food Meat	2,210	3,500	1,858	1,714	2,340
11612 Inv DHS Food Seafood	184	118	198	190	241
11613 Inv DHS Food Produce	422	270	65	224	290
11614 Inv DHS Food Dairy	1,041	638	702	560	983
11615 Inv DHS Food NABev	3,278	3,272	1,851	1,939	2,745
11616 Inv DHS Food Other	7,284	7,403	4,756	3,902	8,518
11617 Inv DHS Bev Beer	1,665	1,294	979	1,245	1,191
11618 Inv DHS Bev Liquor	7,875	10,351	8,360	7,231	8,346
11619 Inv DHS Bev Wine	1,821	2,548	2,224	1,048	1,910
11621 Inv Trailer Food Meat	146	221	122	81	161
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	104	98	58	11	97
11625 Inv Trailer Food NABev	121	144	110	80	76
11626 Inv Trailer Food Other	350	343	422	353	359
11631 Inv ACAC Food Meat	1,600	1,592	783	1,653	1,239
11632 Inv ACAC Food Seafood	557	449	216	156	518
11633 Inv ACAC Food Produce	899	1,124	806	791	1,306
11634 Inv ACAC Food Dairy	650	667	521	494	667
11635 Inv ACAC Food NABev	935	988	638	662	672
11636 Inv ACAC Food Other	4,487	4,510	3,851	3,061	4,621
11637 Inv ACAC Bev Beer	1,034	1,427	689	1,030	1,232
11639 Inv ACAC Bev Wine	2,748	2,414	1,776	1,669	1,377

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2019	Feb 28, 2019	Mar 31, 2019	Mar 31, 2018	Dec 31, 2018
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	-	-	-	40	0
11643 Inv Marina Food Produce	-	-	-	-	(0)
11644 Inv Marina Food Dairy	-	-	-	-	(0)
11645 Inv Marina Food NABev	-	-	-	15	0
11646 Inv Marina Food Other	346	346	202	763	346
11647 Inv Marina Bev Beer	-	-	-	-	0
11648 Inv Marina Bev Liquor	524	524	524	1,008	524
11649 Inv Marina Bev Wine	328	328	328	159	328
11661 Inv Pizza Food Meat	1,579	1,579	1,579	670	2,057
11663 Inv Pizza Food Produce	548	547	396	1,010	642
11664 Inv Pizza Food Dairy	1,193	931	587	1,904	1,481
11665 Inv Pizza Food NABev	1,290	1,273	1,153	1,209	1,123
11666 Inv Pizza Food Other	5,486	6,104	4,494	2,190	4,169
11667 Inv Pizza Bev Beer	1,662	1,824	1,663	936	1,671
11669 Inv Pizza Bev Wine	2,407	2,509	2,801	2,004	2,984
11671 Inv SMRFaB Food Meat	185	185	308	178	185
11672 Inv SMRFaB Food Seafood	-	-	-	-	0
11673 Inv SMRFaB Food Produce	-	-	-	-	-
11674 Inv SMRFaB Food Dairy	100	100	129	56	100
11675 Inv SMRFaB Food NABev	93	93	93	320	93
11676 Inv SMRFaB Food Other	226	226	660	309	226
11677 Inv SMRFaB Bev Beer	-	-	-	15	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	-	-	-	18	(0)
11681 Inv Lodge Food Meat	3,127	3,335	2,672	3,978	5,766
11682 Inv Lodge Food Seafood	1,041	832	770	2,671	3,004
11683 Inv Lodge Food Produce	1,429	1,687	938	2,082	1,895
11684 Inv Lodge Food Dairy	1,623	1,511	1,391	1,813	1,636
11685 Inv Lodge Food NABev	710	103	631	1,015	972
11686 Inv Lodge Food Other	8,008	7,156	6,490	6,876	6,124
11687 Inv Lodge Bev Beer	2,757	2,943	2,882	2,352	2,672
11688 Inv Lodge Bev Liquor	18,488	17,497	16,553	18,433	17,282
11689 Inv Lodge Bev Wine	28,900	28,006	31,120	26,079	25,239
11695 Inventory-Tennis Beverage	28	28	28	-	28
11696 Inventory-Tennis Food	-	-	-	-	-
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Three Months Ending March 31, 2019

	3-months YTD	12-months		12-months w/Actual FBCF		
	2019 YTD Actual	2019 Budget	YTD Actual vs Budget	2019 FORECAST	Forecast vs Budget	
REPLACEMENT RESERVE FUND (902)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649	\$ 500,649	5%
ASSESSMENT CONTRIBUTION	4,661,000	4,661,000	-	4,661,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	74,819	172,000	(97,181)	200,000	28,000	16%
SALVAGE RECEIPTS	7,513	30,000	(22,487)	30,000	-	0%
INCOME TAX EXPENSE	(3,501)	(14,000)	10,499	(2,000)	12,000	-86%
BAD DEBT EXPENSE	-	(12,000)	12,000	(12,000)	-	0%
ALLOCATED OVERHEAD	(18,494)	(77,000)	58,506	(77,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(337,280)	(3,721,000)	3,383,720	(3,821,892) F	(100,892)	3%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(144,315)	(1,319,000)	1,174,685	(1,328,757)	(9,757)	1%
Replacement Reserve Fund Balance	\$ 14,640,391	\$ 9,620,000	\$ 5,020,391	\$ 10,050,000	F \$ 430,000	4%
NEW EQUIPMENT FUND (905)						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021	\$ 59,021	109%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	1,711	3,000	(1,289)	3,000	-	0%
INCOME TAX EXPENSE	-	-	-	-	-	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(13,338)	(187,000)	173,662	(245,021)	(58,021)	31%
NM&E Fund Balance	\$ 295,394	\$ 64,000	\$ 231,394	\$ 65,000	\$ 1,000	2%
DEVELOPMENT FUND (903) -						
2018 YEAR END 12/31/2018, Beginning Balance	\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788	\$ 354,788	7%
ASSESSMENT CONTRIBUTION - Regular	2,168,000	2,168,000	-	2,168,000	-	0%
Operating Fund Balance Transfer - IN	-	-	-	-	-	na
INTEREST INCOME	44,707	86,000	(41,293)	110,000	24,000	28%
INCOME TAX EXPENSE	(1,750)	(7,000)	5,250	(9,000)	(2,000)	29%
BAD DEBT EXPENSE	-	(5,000)	5,000	(5,000)	-	0%
ALLOCATED OVERHEAD	(29,506)	(120,000)	90,494	(120,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(97,462)	(1,900,000)	1,802,538	(2,156,788) D	(256,788)	14%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
Development Fund Balance	\$ 7,388,777	\$ 5,172,000	\$ 2,216,777	\$ 5,292,000	F \$ 120,000	2%
			DHSki Lodge replacement designed savings	\$ 2,075,000	< subject to review	
			All other DVF Projects designed savings	\$ 3,217,000	< subject to review	
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C	(448,080)	(5,808,000)	5,359,920	(6,223,701)	(415,701)	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(144,315)	(1,319,000)	1,174,685	(1,328,757)	(9,757)	
YTD CAPITAL FUNDS TOTAL	(592,395)	(7,127,000)	6,534,605	(7,552,459)	(425,459)	

CIP beginning balance (@ 1/1/2019)	\$ 18,147
Net, CIP YTD Activity C	\$ 448,080
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 466,228

F - see Recon, next page,

D - see page 3 for Development Fund Activity Schedule
D Forecast to updated in March for February Reporting

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Three Months Ending March 31, 2019

Replacement Reserve Fund				
Change		Budget	Actual	diff
500,649	2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649
		Budget	Forecast	diff
-	2019 projects, net, capital	-	-	-
(279,638)	2018 projects, net, capital	3,721,000	4,000,638	(279,638)
(57,130)	2018 projects, net, expense	1,319,000	1,376,130	(57,130)
(13,735)	2018 projects, net, capital, accelerations	-	13,735	(13,735)
-	2018 projects, net, expense, accelerations	-	-	-
(138,365)	2017 projects, net, capital	-	138,365	(138,365) S
-	2017 projects, net, expense	-	-	-
-	2017 accelerations, capital	-	-	-
-	2017 accelerations, expense	-	-	-
-	2016 projects, net, capital	-	-	-
330,846	projects to carry-over to 2019+, capital	-	(330,846)	330,846
47,373	projects to carry-over to 2019+, expense	-	(47,373)	47,373
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-
28,000	Interest Income Forecast adjustment, 2019	172,000	200,000	28,000
12,000	Income Tax Forecast adjustment, 2019	(14,000)	(2,000)	12,000
-	Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-
-	Transfer in from Operating Fund	-	-	-
S 2018 carryovers, TBD refine for February Reporting, rough estimate currently				
429,999	Total, change schedule above			
		Budget	Forecast	diff
430,000	Variance of Ending Fund Balance 2019	9,620,000	10,050,000	430,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
354,788	2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	50,000	50,000	-
30,000	Association, Member Surveys	50,000	20,000	30,000
-	Alder Creek Adventure Center, Master Plan	10,000	10,000	-
-	Cross Country Ski, Snowmaking	100,000	100,000	-
-	Northwoods Clubhouse, Master Plan	10,000	10,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	200,000	200,000	-
-	Downhill Ski - Snowmaking phase 2	600,000	600,000	-
-	Downhill Ski - regrading mile run, soft costs	50,000	50,000	-
-	Beach Club Marina, Master Plan	10,000	10,000	-
(50,000)	The Lodge, covered walkway in parking lot	75,000	125,000	(50,000)
-	Trails, new trail(s) per trails master plan	100,000	100,000	-
-	Trout Creek Recreation Facility, Master Plan	10,000	10,000	-
(121,000)	Trout Creek Recreation Facility, Remodel 2019 DF	275,000	396,000	(121,000)
-	Snowplay, snowmaking	100,000	100,000	-
-	Association, Feasability Studies	10,000	10,000	-
-	Direct Payroll Charge	191,000	191,000	-
(78,984)	Land Acquisition, Other Projects, Contingency	59,000	137,984	(78,984)
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(7,304)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	7,304	(7,304)
(4,500)	Alder Creek Adv Center, Building (PUD deposit mi	-	4,500	(4,500)
(25,000)	Equine Campus - Asphalt Parking/Walkways (permi	-	25,000	(25,000)
Timing between years				
Board Approved in prior years				
-	Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-
-	Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-
24,000	Interest Income Forecast adjustment, 2019	86,000	110,000	24,000
(2,000)	Income Tax Forecast adjustment, 2019	(7,000)	(9,000)	(2,000)
-	other recon / rounding item			
120,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
120,000	Variance of Ending Fund Balance 2019	5,172,000	5,292,000	120,000

0 Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Three Months Ending March 31, 2019
201903

	YYYY	Mo	3-months YTD	12-months	12-months	Forecast vs Budget
			2019 YTD Actual	2019 Budget (B)	2019 FORECAST	
DEVELOPMENT FUND (903) -						
<i>w/Actual FBCF</i>						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 5,304,788	\$ 4,950,000	\$ 5,304,788	\$ 354,788 7%
ASSESSMENT CONTRIBUTION - Regular			2,168,000	2,168,000	2,168,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			44,707	86,000	110,000	24,000 28%
INCOME TAX EXPENSE			(1,750)	(7,000)	(9,000)	(2,000) 29%
BAD DEBT EXPENSE			-	(5,000)	(5,000)	- 0%
ALLOCATED OVERHEAD			(29,506)	(120,000)	(120,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(97,462)	(1,900,000)	(2,156,788)	(256,788) 14%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	- na
Development Fund Balance			\$ 7,388,777	\$ 5,172,000	\$ 5,292,000 (F)	\$ 120,000 2%
<i>see Blue shade note below</i>						

							YEAR 2019 SPEND				
		Project YR	YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #					
Total, all below			97,462	1,900,000	2,156,788						
Association, New Accessibility ImprovementSS	2019	C	-	50,000	50,000						
Association, Member Surveys	2019	C	-	50,000	20,000						
Alder Creek Adventure Center, Master Plan	2019	C	-	10,000	10,000						
Cross Country Ski, Snowmaking	2019	C	-	100,000	100,000						
Northwoods Clubhouse, Master Plan	2019	C	-	10,000	10,000						
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2019	C	-	200,000	200,000						
Downhill Ski - Snowmaking phase 2	2019	C	-	600,000	600,000						
Downhill Ski - regrading mile run, soft costs	2019	C	-	50,000	50,000						
Beach Club Marina, Master Plan	2019	C	-	10,000	10,000						
The Lodge, covered walkway in parking lot	2019	C	-	75,000	125,000	< project scope WIP					
Trails, new trail(s) per trails master plan	2019	C	-	100,000	100,000						
Trout Creek Recreation Facility, Master Plan	2019	C	-	10,000	10,000	831-132-323					
Trout Creek Recreation Facility, Remodel 2019 DF portion	2019	C	37,907	275,000	396,000 (T)	931-132-256					
Snowplay, snowmaking	2019	C	-	100,000	100,000						
Association, Feasibility Studies	2019	C	-	10,000	10,000						
Direct Payroll Charge	2019	C	47,751	191,000	191,000	931-165-267					
Land Acquisition, Other Projects, Contingency	2019	C	-	59,000	137,984						
Carry-Over Projects (not budgeted to carry-over) and Added Projects:											
DHSki Eagle Rock Shrouding and Charlift Relocation	2018	C	7,304	-	7,304	831-211-311					
Alder Creek Adv Center, Building (PUD deposit misapplied)	2012	C	4,500	-	4,500	231-110-554					
Equine Campus - Asphalt Parking/Walkways (permit reqm)	2018	C	-	-	25,000						
							-				

(T) more in 2019 due to not spent in 2018

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

4/2019 CFP by GPC has \$1m transfer in from OPF to DVF

0	NEF Fund TL, Capital	240,800	241,266	245,021	(3,755)	13,338	45,249	231,683	-	
1	2019 NMEF-CAP	240,800	240,800	244,555	(3,755)	12,872	12,872	231,683	-	Budget 2019 projects
0	2019 NMEF-ADD	-	-	-	-	-	-	-	-	projects added (via contingency) in 2019
0	2018 NMEF-CAP	-	466	466	-	466	32,378	-	-	carry over projects
0	2017 NMEF-CAP	-	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-CAP	-	-	-	-	-	-	-	-	carry over projects

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryover\$	Notes
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	271	271	-	271	2,766	-	-	carryover project from py
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	ASO	C	12	-	196	196	-	196	29,612	-	-	carryover project from py
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	10,398	10,398	19,602	-	
951 025 258	2019 NMEF-CAP	Cellphone Booster - Trout Creek	Trout Creek	C	12	30,000	30,000	30,000	-	-	-	30,000	-	Changed from The Lodge during TCRC remc
951 025 259	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	2,800	2,800	2,800	-	-	-	2,800	-	
951 050 260	2019 NMEF-CAP	Chipper Brush Bandit Model 250XP	Forestry	C	03	54,000	54,000	54,000	-	-	-	54,000	-	
951 051 261	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
951 080 262	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	-	-	31,000	-	
951 090 263	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
951 100 264	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
951 145 265	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	2,474	2,474	526	-	
	2019 NMEF-CAP			C	12	-	-	-	-	-	-	-	-	
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	78,755	(3,755)	-	-	78,755	-	

Replacement Reserve TL	5,040,000	5,137,391	5,150,649	(13,258)	481,595	2,105,928	4,669,052	378,219
Capital	3,721,000	3,807,764	3,821,892	(14,128)	337,280	1,897,685	3,484,612	330,846
Expense	1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
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of Projects

by Project Yr/Fund Type

14	2016 RR-CAP					(4,513,471)	(4,358,580)	(4,371,537)	12,958	(326,318)	(372,509)	(4,045,217)	(371,367)	
0	2017 RR-CAP					-	-	-	-	-	-	-	-	carry-over projects
0	2018 RR-CAP					-	-	-	-	-	-	-	-	carry-over projects
12	2018 RR-EXP					-	138,365	138,365	-	28,365	1,579,622	110,000	-	carry-over projects
2	2018 RR-ACC-CAP					-	-	-	-	500	27,384	(500)	-	carry-over projects
0	2018 RR-ACC-EXP					-	-	-	-	-	-	-	-	carry-over projects
0	2019 RR-CAP					3,721,000	3,655,664	3,669,792	(14,128)	308,890	318,038	3,360,902	330,846	Budget 2018 projects
105	2019 RR-EXP					1,319,000	1,329,627	1,328,757	870	143,815	180,858	1,184,940	47,373	Budget 2018 projects
2	2019 RR-ACC-CAP					-	13,735	13,735	-	26	26	13,710	-	2018 projects added in 2018
0	2019 RR-ACC-EXP					-	-	-	-	-	-	-	-	2018 projects added in 2018

by Location

271	Administration					(526,528)	(640,447)	(640,747)	300	(126,413)	(126,413)	(514,335)	(6,852)	
15	Asphalt Maintenance					880,499	665,499	665,499	-	52,430	105,168	613,068	-	
0	Bikeworks					-	-	-	-	-	-	-	-	
2	Campground					26,187	26,187	26,187	-	-	-	26,187	-	
4	Chalet Record Storage Building					28,549	28,549	28,549	-	-	-	28,549	-	
0	Cross Country					-	-	-	-	-	-	-	-	
15	Day Camps					113,583	129,400	129,400	-	20,686	65,498	108,714	-	
0	Equestrian Center					17,660	17,660	17,660	-	-	-	17,659	-	
0	Facilities Administration					-	-	-	-	-	-	-	-	
8	Forestry					382,264	382,264	392,954	(10,690)	86,760	86,760	306,194	-	
2	General					1,849	1,849	1,322	527	-	-	1,322	-	
6	General Maintenance					30,382	30,382	30,382	-	1,283	1,283	29,100	-	
17	Golf Course					736,358	741,358	741,358	-	5,000	15,366	736,356	-	
0	Golf Complex					-	-	-	-	-	-	-	-	
10	Maintenance					101,435	101,435	101,435	-	-	-	101,434	-	
19	Marina					109,542	50,915	50,915	-	9,667	9,667	41,247	59,508	
0	MIS					-	-	-	-	-	-	-	-	
3	No. Woods Pool-Bldg.					59,134	59,134	59,134	-	-	-	59,134	53,696	
8	Northwoods					46,470	261,470	264,224	(2,754)	60,453	74,181	203,771	-	
0	Northwoods Pool					-	-	-	-	-	-	-	-	
9	Pizza					38,430	44,051	44,051	-	6,924	7,809	37,127	20,346	
3	Recreation					29,100	29,100	29,141	(41)	6,102	6,102	23,040	-	
12	Ski Area-Mtn Ops					114,667	115,749	115,749	-	1,081	3,594	114,667	-	
8	Ski Area Rentl-Rtl					84,428	84,428	84,428	-	-	-	84,429	-	
7	Ski Area - Lift Maintenance					92,531	92,984	92,984	-	453	1,425,918	92,531	-	
3	Ski Area - Vehicle Maintenance					43,806	43,806	43,806	-	-	-	43,807	-	
0	Ski-Ops					-	-	-	-	-	-	-	-	
3	Snowplay					31,303	31,303	31,303	-	-	-	31,304	-	
7	Tennis Complex					48,882	48,882	48,882	-	8,538	8,538	40,344	-	
20	The Lodge					85,425	95,457	95,457	-	11,281	66,718	84,174	12,739	
19	Trails					348,456	352,551	352,551	-	4,920	23,310	347,632	145,324	
52	Trout Creek BLDG					869,002	869,002	869,002	-	79,604	79,604	789,397	19,016	
15	Trout Creek POOLSPA					193,530	193,530	193,530	-	-	-	193,530	60,738	
0	Trout Creek FITNESSSEQ					-	-	-	-	-	-	-	-	
0	Trout Creek OTHER					-	-	-	-	-	-	-	-	
0	Various					-	-	-	-	-	-	-	-	
0	Vehicle Maintenance					-	-	-	-	-	-	-	-	
0	Vehicle/Fleet					-	-	-	-	-	-	-	-	
0	Winter Food-Beverge					-	-	-	-	-	-	-	-	

2018 & prior Carryovers in 2019 RR Expenditures Total - - 0,000 carry-over variance

Replacement Reserve TL

Capital
Expense

5,040,000	5,137,391	5,150,649	(13,258)	481,595	2,105,928	4,669,052	378,219
3,721,000	3,807,764	3,821,892	(14,128)	337,280	1,897,685	3,484,612	330,846
1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
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2019 RR Expenditures Total, per 2019 Budget Report

5,040,000

821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-	
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-	
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-	
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-	
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	1,081	1,081	-	1,081	3,594	-	-	
821 150 364	2018 RR-CAP	Prep snk and refurbish - Ice Machine Ro	Pizza	C	12	-	3,087	3,087	-	3,087	3,972	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	2,533	2,533	-	2,533	2,533	-	-	
	2018 RR-CAP	Placeholder Estimate	various, need to review with reserves manager	C	12	-	110,000	110,000	-	-	-	110,000	-	need to review carryovers with Capital Projects
821 125 359	2018 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course	C	12	-	5,000	5,000	-	5,000	15,366	-	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift	Ski Area - Lift Maintenance	C	12	-	453	453	-	453	1,425,918	-	-	
821 110 019	2018 RR-CAP	Trail Improvements - 2018	Cross Country	C	12	-	4,000	4,000	-	4,000	22,066	-	-	
821 010 001	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	294,930	294,930	-	-	-	294,930	-	
921 010 270	2019 RR-CAP	NWCH Exterior Restrooms CASp Imprc	Northwoods	C	12	-	215,000	215,000	-	54,184	54,184	160,816	-	
921 010 002	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-	
921 010 003	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-	
921 010 004	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	-	-	5,027	-	
921 010 005	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-	
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
921 010 013	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7K	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-	
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	457	457	4,629	-	
921 155 015	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	32	32	2,002	-	
921 141 016	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	-	-	21,989	-	
921 141 017	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	-	-	4,198	-	
921 100 019	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 010 023	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-	
923 010 024	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 110 027	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	-	-	28,786	-	
921 110 030	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-	
921 110 031	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	503	503	2,551	-	
921 110 032	2019 RR-CAP	Ski- Boot- Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	-	-	20,243	-	
921 110 033	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	9,148	9,224	-	
921 110 034	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-	
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	15,575	15,575	2,175	-	
921 110 269	2019 RR-ACC-CAP	Building-Rental Room-Exterior Doors	Cross Country	C	06	-	11,235	11,235	-	26	26	11,210	-	DP-Accel
921 080 036	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-	
921 080 037	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	-	-	5,817	-	
921 080 038	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-	
921 050 040	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-	
921 050 041	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-	
921 050 042	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
921 050 047	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	87,827	(10,690)	86,760	86,760	1,067	-	DP-Increase
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	1,283	1,283	752	-	
921 125 057	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-	
921 125 058	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-	
921 125 059	2019 RR-CAP	Mower Walk Bhnd Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 060	2019 RR-CAP	Mower Walk Bhnd Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 061	2019 RR-CAP	Mower Walk Bhnd Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 062	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-	
921 125 063	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-	
921 125 064	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	-	-	30,605	-	
921 125 065	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	-	-	21,126	-	
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course	C	12	500,207	500,207	500,207	-	-	-	500,207	-	

Replacement Reserve TL
Capital
Expense

5,040,000 5,137,391 5,150,649 (13,258) 481,595 2,105,928 4,669,052 378,219
3,721,000 3,807,764 3,821,892 (14,128) 337,280 1,897,685 3,484,612 330,846
1,319,000 1,329,627 1,328,757 870 144,315 208,242 1,184,440 47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 125 069	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
921 125 070	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-	
921 025 071	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	3,216	-	1,245	1,245	1,971	-	
921 025 075	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	4,337	-	3,615	3,615	722	-	
921 025 076	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	11,331	-	-	-	11,331	-	
921 025 077	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	2,259	-	487	487	1,772	-	
921 025 078	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
921 025 079	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	6,036	-	1,184	1,184	4,851	-	
921 025 082	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	6,470	-	-	-	6,470	-	
921 025 083	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	3,444	-	866	866	2,578	-	
921 025 085	2019 RR-CAP	Workstations- Communics.	IT	C	12	9,596	9,596	9,596	-	909	909	8,687	-	
921 025 086	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	25,307	-	14,252	14,252	11,055	-	
921 025 087	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 025 088	2019 RR-CAP	AV Systems Amenities - Meadow Room IT	IT	C	12	10,629	10,629	10,629	-	139	139	10,491	-	
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	20,424	20,424	20,424	-	-	-	20,424	-	
921 025 090	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	36,443	-	1,459	1,459	34,984	-	
921 025 091	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	2,100	-	-	-	2,100	-	
921 025 092	2019 RR-CAP	Workstations- Laptop (B)	IT	C	12	3,387	3,387	3,387	-	2,478	2,478	909	-	
921 025 093	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
921 025 096	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	5,002	-	3,554	3,554	1,448	-	
923 025 103	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	12,510	-	-	-	12,510	-	
921 025 107	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	4,112	-	-	-	4,112	-	
923 025 108	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	2,596	-	-	-	2,596	-	
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	3,084	-	1,494	1,494	1,590	3,000	
921 025 111	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	18,523	-	3,646	3,646	14,878	-	
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	24,056	-	3,288	3,288	20,768	700	
921 025 116	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	6,087	-	-	-	6,087	-	
923 025 117	2019 RR-CAP	Zendesks - Member Services	IT	C	12	11,743	11,743	11,743	-	-	-	11,743	300	
921 025 118	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	3,847	-	1,157	1,157	2,690	-	
921 160 122	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	48,084	-	-	-	48,084	-	
921 160 123	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	7,971	-	-	-	7,971	-	
921 160 124	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	2,834	-	-	-	2,834	-	
921 160 125	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 160 126	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
923 160 127	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	11,190	-	-	-	11,190	-	
921 160 128	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	5,281	-	-	-	5,281	-	
923 160 129	2019 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,130	1,130	1,130	-	-	-	1,130	-	
921 060 132	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 060 133	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
921 060 134	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	-	-	2,227	-	
921 060 135	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,733	-	-	-	2,733	-	
921 060 136	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	2,030	-	1,918	1,918	111	-	
921 060 138	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	2,024	-	1,514	1,514	511	-	
921 060 139	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	2,050	-	528	528	1,521	-	
921 060 142	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	-	-	-	-	-	-	-	reclass to E, see E section
921 060 143	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	-	-	-	-	-	-	-	reclass to E, see E section
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	99	45,605	540	540	-	540	540	-	45,065	Defer to 2020
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	99	15,202	759	759	-	759	759	-	14,443	Defer to 2020
921 130 147	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No.Woods Pool-Bldg.	C	99	35,798	35,798	35,798	-	-	-	35,798	-	Defer to 2020
921 130 148	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables &	No.Woods Pool-Bldg.	C	99	17,898	17,898	17,898	-	-	-	17,898	-	Defer to 2020
921 130 149	2019 RR-CAP	Pool Cover - Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
921 005 153	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	6,074	-	5,769	5,769	305	-	
921 005 154	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	4,800	(2,754)	-	-	4,800	-	DP - Increase
923 005 155	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	14,265	-	-	-	14,265	-	
921 150 156	2019 RR-CAP	Flooring Kitchen	Pizza	C	99	20,346	20,346	20,346	-	-	-	20,346	-	20,346 Deferred
921 150 157	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma	Pizza	C	12	3,087	3,087	3,087	-	-	-	3,087	-	

Replacement Reserve TL

Capital	5,040,000	5,137,391	5,150,649	(13,258)	481,595	2,105,928	4,669,052	378,219
Expense	3,721,000	3,807,764	3,821,892	(14,128)	337,280	1,897,685	3,484,612	330,846
	1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 150 158	2019 RR-CAP	Cold Box Sandwch Prp - Medium	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 150 159	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	1,316	-	-	-	1,316	-	
921 150 160	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	905	905	1,134	-	or is this China and Glassware? ACC
921 150 161	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	398	398	7,194	-	
921 150 162	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,102	(41)	6,102	6,102	-	-	
921 140 164	2019 RR-CAP	EZ Up - Logo'd Event Equipment - incl I	Recreation	C	12	21,003	21,003	21,003	-	-	-	21,003	-	
921 140 165	2019 RR-CAP	Umbrellas/Stands - Bocce courts	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
921 211 167	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	16,277	-	
921 211 168	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	15,271	-	
921 211 169	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	-	-	10,195	-	
921 211 171	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	18,221	18,221	18,221	-	-	-	18,221	-	
921 210 173	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	16,197	-	
921 210 174	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	12,307	-	
921 215 175	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	16,096	16,096	16,096	-	-	-	16,096	-	
921 215 176	2019 RR-CAP	Child Skis & Bindings - A (Starting 2015	Ski Area Rentl-Rtl	C	12	9,786	9,786	9,786	-	-	-	9,786	-	
921 215 177	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycl	Ski Area Rentl-Rtl	C	12	10,244	10,244	10,244	-	-	-	10,244	-	
921 215 178	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rentl-Rtl	C	12	4,122	4,122	4,122	-	-	-	4,122	-	
921 215 179	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle	Ski Area Rentl-Rtl	C	12	12,926	12,926	12,926	-	-	-	12,926	-	
921 215 180	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 -	Ski Area Rentl-Rtl	C	12	16,584	16,584	16,584	-	-	-	16,584	-	
921 215 181	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5	Ski Area Rentl-Rtl	C	12	5,220	5,220	5,220	-	-	-	5,220	-	
921 215 182	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cy	Ski Area Rentl-Rtl	C	12	9,451	9,451	9,451	-	-	-	9,451	-	
923 210 183	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	10,085	-	
921 210 190	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	39,915	-	
921 210 192	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 210 193	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
921 216 194	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	2,648	-	
921 216 196	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	3,473	-	
921 090 199	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	5,539	5,539	3,571	-	
921 090 200	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	3,044	-	
921 090 201	2019 RR-CAP	Outdoor Patio and Deck Furniture Repai	Tennis Complex	C	12	3,037	3,037	3,037	-	2,998	2,998	38	-	
923 090 203	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	18,930	-	
921 128 204	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	99	3,454	3,454	3,454	-	-	-	3,454	3,454	deferred to 2020
921 128 205	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	3,242	-	
921 128 206	2019 RR-CAP	Appliance - Remote Condenser - Refi	The Lodge	C	12	4,792	4,792	4,792	-	-	-	4,792	-	
see notes	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	4,079	-	Accelerated in 2018
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banquet	The Lodge	C	12	5,649	5,649	5,649	-	1,498	1,498	4,150	-	
2019 RR-CAP	Bar - Mahogany	The Lodge	C	99	5,099	5,099	5,099	-	-	-	5,099	5,099	Defer to 2020	
923 128 211	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	11,167	-	
921 128 213	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	99	4,186	4,186	4,186	-	-	-	4,186	4,186	Defer to 2020
923 128 214	2019 RR-CAP	Landscaping Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 128 216	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	2,061	-	
921 128 218	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	2,200	-	
921 128 219	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	430	430	6,975	-	
921 128 220	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	1,821	1,821	707	-	
921 128 266	2019 RR-ACC-CAP	Wine Rack - The Pub	The Lodge	C	06	-	2,500	2,500	-	-	-	2,500	-	DP
921 051 222	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
2019 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	99	2,547	2,547	2,547	-	-	-	2,547	2,547	Defer to 2020	
921 051 224	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	12	48,530	48,530	48,530	-	-	-	48,530	-	
923 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
923 051 226	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	C	99	15,303	15,303	15,303	-	-	-	15,303	15,303	Deferred
923 051 227	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	99	76,465	76,465	76,465	-	-	-	76,465	76,465	Deferred
923 051 228	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel -	Trails	C	99	20,404	20,404	20,404	-	-	-	20,404	20,404	Deferred
923 051 233	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S	Trails	C	99	5,101	5,101	5,101	-	-	-	5,101	5,101	Deferred
923 051 235	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	79,604	79,604	680,743	-	need to group the projects using this code in Feb19

Replacement Reserve TL

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Expense	3,721,000	3,807,764	3,821,892	(14,128)	337,280	1,897,685	3,484,612	330,846
	1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
2019 RR-CAP	Court S-S Basketball & Path		Trout Creek BLDG	C	12	3,543			-	-	-	-	-	
2019 RR-CAP	Audio System -PA System - TCRC		Trout Creek BLDG	C	12	5,637			-	-	-	-	-	
2019 RR-CAP	Building Doors- Exterior -7-		Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
2019 RR-CAP	Building Doors- Interior -7-		Trout Creek BLDG	C	12	7,086			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Doors		Trout Creek BLDG	C	12	4,001			-	-	-	-	-	
2019 RR-CAP	Parking Lot Post Lamps -10-		Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Lighting & Electric		Trout Creek BLDG	C	12	35,430			-	-	-	-	-	
2019 RR-CAP	Building Lighting		Trout Creek BLDG	C	12	14,577			-	-	-	-	-	
2019 RR-CAP	Audio System - Fitness Classroom		Trout Creek BLDG	C	12	2,746			-	-	-	-	-	
2019 RR-CAP	Fence Repairs		Trout Creek BLDG	C	12	25,507			-	-	-	-	-	
2019 RR-CAP	Lobby-Hallway Flooring		Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Epoxy Flooring		Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
2019 RR-CAP	Flooring - Aerobic Room - Refinish		Trout Creek BLDG	C	12	8,562			-	-	-	-	-	
2019 RR-CAP	Flooring- Mateflex		Trout Creek BLDG	C	12	6,571			-	-	-	-	-	
2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, B		Trout Creek BLDG	C	12	5,082			-	-	-	-	-	
2019 RR-CAP	Furniture - Lounge		Trout Creek BLDG	C	12	10,574			-	-	-	-	-	
2019 RR-CAP	Office Furniture		Trout Creek BLDG	C	12	4,049			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside HVAC		Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
2019 RR-CAP	HVAC		Trout Creek BLDG	C	12	9,508			-	-	-	-	-	
2019 RR-CAP	Landscaping-Lawns-Ir - Phase 1		Trout Creek BLDG	C	12	17,715			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside FF&E		Trout Creek BLDG	C	12	41,504			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Partitions		Trout Creek BLDG	C	12	12,148			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Counters		Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Mirrors		Trout Creek BLDG	C	12	6,580			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Plumbing & Fixtur		Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
2019 RR-CAP	Water Fountain and Bottle Filler - 2 -		Trout Creek BLDG	C	12	6,074			-	-	-	-	-	
2019 RR-CAP	Alarm Detection Control Panel - Trout C		Trout Creek BLDG	C	12	2,627			-	-	-	-	-	
2019 RR-CAP	Retail Fixtures		Trout Creek BLDG	C	12	2,035			-	-	-	-	-	
2019 RR-CAP	Signage - Facility Int and Ext		Trout Creek BLDG	C	12	7,651			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Signage		Trout Creek BLDG	C	12	2,025			-	-	-	-	-	
2019 RR-CAP	Building Siding (new)		Trout Creek BLDG	C	12	76,304			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Structural Remode		Trout Creek BLDG	C	12	32,393			-	-	-	-	-	
2019 RR-CAP	Concrete Capping Entryway/ADA		Trout Creek BLDG	C	12	12,779			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Tile		Trout Creek BLDG	C	12	80,984			-	-	-	-	-	
2019 RR-CAP	Building - Int Trim		Trout Creek BLDG	C	12	15,184			-	-	-	-	-	
2019 RR-CAP	Window Screens		Trout Creek BLDG	C	12	2,278			-	-	-	-	-	
2019 RR-CAP	Building Windows - (new)		Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
2019 RR-CAP	Steam Room/Sauna Area - Windows & T		Trout Creek BLDG	C	12	35,736			-	-	-	-	-	
2019 RR-CAP	Restrooms - Gymside Windows		Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
2019 RR-CAP	Restrooms - Poolside Windows		Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
2019 RR-CAP	Playground Furniture & Umbrellas		Trout Creek BLDG	C	12	9,920	9,920	9,920	-	-	-	9,920	-	
2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl		Trout Creek POOLSPA	C	12	7,850	7,850	7,850	-	-	-	7,850	-	
2019 RR-CAP	Contrlr- Chem Spas		Trout Creek POOLSPA	C	12	2,952	2,952	2,952	-	-	-	2,952	-	
2019 RR-CAP	Furn Patio Umbr-Stnd		Trout Creek POOLSPA	C	12	3,133	3,133	3,133	-	-	-	3,133	-	
2019 RR-CAP	Furniture - Patio - Lap -		Trout Creek POOLSPA	C	12	27,332	27,332	27,332	-	-	-	27,332	-	
2019 RR-CAP	Furniture - Patio - Rec - Chaise		Trout Creek POOLSPA	C	99	45,553	45,553	45,553	-	-	-	45,553	45,553	deferred to 2020
2019 RR-CAP	Furniture - Patio - Rec - Tables & Chairs		Trout Creek POOLSPA	C	99	15,184	15,184	15,184	-	-	-	15,184	15,184	deferred to 2020
2019 RR-CAP	Dolphin 2x2 Pool Sweeper		Trout Creek POOLSPA	C	12	5,519	5,519	5,519	-	-	-	5,519	-	
2019 RR-CAP	Filter Sand - L- K-Spa		Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	
2019 RR-CAP	Filter Sand - REC Pool		Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	Accelerated in 2018
2019 RR-CAP	Filters Sand - Rec- Hdwr Replace		Trout Creek POOLSPA	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-		Trout Creek POOLSPA	C	12	5,445	5,445	5,445	-	-	-	5,445	-	
2019 RR-CAP	Heater- Rec Pool -4-		Trout Creek POOLSPA	C	12	29,589	29,589	29,589	-	-	-	29,589	-	
2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I		Trout Creek POOLSPA	C	12	8,125	8,125	8,125	-	-	-	8,125	-	
2019 RR-CAP	Pool Cover- Rec Pool		Trout Creek POOLSPA	C	12	6,627	6,627	6,627	-	-	-	6,627	-	
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	-	13,156	-	-	to reclass in Feb to 2019 Project

Replacement Reserve TL

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	1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	-	37,044	-	-	to reclass in Feb to 2019 Project
723 010 259	2018 RR-EXP	Northwoods Poolside Restroom Design	Northwoods	E	12	-	-	-	-	500	14,227	(500)	-	needs to be reclassified to 2019 Project C
923 025 096	2019 RR-EXP	Conference Room Improvements	IT	E	12	-	-	-	-	934	934	(934)	-	to reclass to 2019 Project 'C'
923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	33,908	-	8,360	8,360	25,548	-	
923 010 007	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	4,117	-	1,078	1,078	3,039	-	
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	136,650	-	33,501	33,501	103,149	-	
923 010 009	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	101,230	101,230	-	4,791	4,791	96,439	-	
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	6,050	-	4,700	4,700	1,350	-	
923 100 018	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	8,429	-	-	-	8,429	-	
923 100 020	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	2,885	-	-	-	2,885	-	
923 100 021	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	12,148	-	-	-	12,148	-	
923 010 022	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	4,697	-	-	-	4,697	-	
923 110 025	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	2,045	-	-	-	2,045	-	
923 110 026	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	10,969	-	-	-	10,969	-	
923 110 028	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	2,096	2,096	-	-	-	2,096	-	
923 110 029	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 080 039	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	4,049	-	-	-	4,049	-	
923 050 043	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	10,286	-	-	-	10,286	-	
923 050 044	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	84,893	-	-	-	84,893	-	
923 050 045	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	26,793	-	-	-	26,793	-	
923 050 046	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	153,276	-	-	-	153,276	-	
923 005 048	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	2,970	-	-	-	2,970	-	
923 005 049	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	12,516	-	-	-	12,516	-	
923 005 050	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	4,657	-	-	-	4,657	-	
923 005 051	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	3,116	-	-	-	3,116	-	
923 005 052	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	5,089	-	-	-	5,089	-	
923 120 054	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	13,675	-	-	-	13,675	-	
923 125 055	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	11,565	-	-	-	11,565	-	
923 125 056	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	20,855	-	-	-	20,855	-	
923 125 067	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	6,144	-	-	-	6,144	-	
923 125 068	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	2,064	-	-	-	2,064	-	
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	43,414	-	11,729	11,729	31,685	-	
923 025 073	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	1,685	-	-	-	1,685	-	
923 025 074	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	6,298	-	-	-	6,298	-	
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	33,912	-	28,746	28,746	5,166	-	
923 025 081	2019 RR-EXP	Timeclocks - Paychex - Lease	IT	E	12	19,269	19,269	19,269	-	8,253	8,253	11,016	-	
923 025 084	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	1,600	-	-	-	1,600	-	
923 025 094	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	5,087	-	362	362	4,725	-	
923 025 095	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	7,673	-	607	607	7,066	-	
923 025 097	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	1,100	-	-	-	1,100	-	
923 025 098	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	7,213	-	1,778	1,778	5,436	-	
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	8,000	-	8,000	8,000	-	-	
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	27,332	-	8,214	8,214	19,118	-	
923 025 101	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	1,537	-	-	-	1,537	-	
923 025 102	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	13,223	-	-	-	13,223	-	
923 025 104	2019 RR-EXP	LPMS - Risk - Case Mngmnt	IT	E	12	6,937	6,937	6,937	-	6,780	6,780	157	-	
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	2,070	2,070	2,070	-	1,631	1,631	439	-	
923 025 106	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	3,150	-	119	119	3,032	-	
923 025 110	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	8,351	-	-	-	8,351	-	
923 025 112	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	3,040	-	1,200	1,200	1,840	-	
923 025 114	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	14,548	-	-	-	14,548	-	
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652	
923 025 119	2019 RR-EXP	IT Wiring Upgrades - Amenities Non Fib	IT	E	12	5,037	5,037	5,037	-	-	-	5,037	1,200	
923 160 120	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 160 121	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	7,695	-	-	-	7,695	-	
923 060 130	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	5,087	-	-	-	5,087	-	

Replacement Reserve TL

Capital	5,040,000	5,137,391	5,150,649	(13,258)	481,595	2,105,928	4,669,052	378,219
Expense	3,721,000	3,807,764	3,821,892	(14,128)	337,280	1,897,685	3,484,612	330,846
	1,319,000	1,329,627	1,328,757	870	144,315	208,242	1,184,440	47,373

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
923 060 131	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	1,524	-	-	-	1,524	-	
923 060 137	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	6,188	-	-	-	6,188	-	
923 060 140	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	2,026	-	-	-	2,026	-	
923 060 141	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	8,138	-	-	-	8,138	-	
923 060 144	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-	
923 060 143	2019 RR-EXP	State Land Commission Lease	Marina	E	12	-	4,408	4,408	-	4,408	4,408	-	-	budget was C in error
923 060 142	2019 RR-EXP	Marina Beach Repairs	Marina	C	12	-	2,300	2,300	-	-	-	2,300	-	budget was C in error
923 005 150	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 005 151	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	-	-	11,844	-	
923 005 152	2019 RR-EXP	Deck-Pavers Repair	Northwoods	E	12	7,154	7,154	7,154	-	-	-	7,154	-	
923 211 166	2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance	E	12	12,208	12,208	12,208	-	-	-	12,208	-	
923 211 170	2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance	E	12	20,359	20,359	20,359	-	-	-	20,359	-	
923 210 172	2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance	E	12	15,303	15,303	15,303	-	-	-	15,303	-	
923 210 184	2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	12	1,711	1,711	1,711	-	-	-	1,711	-	
923 210 185	2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	12	17,294	17,294	17,294	-	-	-	17,294	-	
923 210 186	2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops	E	12	4,733	4,733	4,733	-	-	-	4,733	-	
923 210 187	2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops	E	12	5,438	5,438	5,438	-	-	-	5,438	-	
923 210 188	2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	12	3,038	3,038	3,038	-	-	-	3,038	-	
923 210 189	2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	12	2,059	2,059	2,059	-	-	-	2,059	-	
923 210 191	2019 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	12	5,061	5,061	5,061	-	-	-	5,061	-	
923 216 195	2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	12	25,183	25,183	25,183	-	-	-	25,183	-	
923 090 197	2019 RR-EXP	Tennis Access Rd. - Parking - Seal - Strip	Tennis Complex	E	12	6,309	6,309	6,309	-	-	-	6,309	-	
923 090 198	2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex	E	12	2,035	2,035	2,035	-	-	-	2,035	-	
923 090 202	2019 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	6,417	6,417	6,417	-	-	-	6,417	-	
923 128 207	2019 RR-EXP	Appliance - Walk-in Refrigeration Re	The Lodge	E	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 128 210	2019 RR-EXP	Concrete Repairs	The Lodge	E	12	10,087	10,087	10,087	-	-	-	10,087	-	
923 128 212	2019 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	8,078	8,078	8,078	-	-	-	8,078	-	
923 128 215	2019 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 128 217	2019 RR-EXP	Paint - Exterior Deck, Railing & West El	The Lodge	E	12	2,216	2,216	2,216	-	-	-	2,216	-	
923 051 222	2019 RR-EXP	Trails Master Plan - Consultant	Trails	E	12	-	-	-	-	825	825	(825)	-	needs to be reclassified to C project, as Budgeted
923 051 221	2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 051 229	2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons	Trails	E	12	3,061	3,061	3,061	-	-	-	3,061	-	
923 051 230	2019 RR-EXP	Trail 25-26 Repair - Const	Trails	E	12	2,041	2,041	2,041	-	-	-	2,041	-	
923 051 231	2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const	Trails	E	12	2,040	2,040	2,040	-	-	-	2,040	-	
923 051 232	2019 RR-EXP	Trail 42-43 repair - E. Perimeter near Mt	Trails	E	12	3,569	3,569	3,569	-	-	-	3,569	-	
923 051 234	2019 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	25,505	25,505	25,505	-	-	-	25,505	25,505	deferred
923 051 236	2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 237	2019 RR-EXP	Trail Repair/Improvement	Trails	E	12	20,050	20,050	20,050	-	-	-	20,050	-	
923 132 241	2019 RR-EXP	TCRC Expansion Project	Trout Creek BLDG	E	12	-	77,663	77,663	-	-	-	77,663	-	
2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	12	11,092	-	-	-	-	-	-	-	-	
2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	12	10,218	-	-	-	-	-	-	-	-	
2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	12	8,098	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	12	17,855	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	12	10,152	-	-	-	-	-	-	-	-	
2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	99	19,016	19,016	19,016	-	-	-	19,016	19,016	19,016	Defer to 2020
923 132 238	2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 132 243	2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	5,577	5,577	5,577	-	-	-	5,577	-	
2019 RR-CAP	Contingency, capex	General	C	12	(38)	(38)	605	(643)	-	-	-	605	-	rounding in Forecast
2019 RR-EXP	Contingency, expense	General	E	12	1,887	1,887	717	1,170	-	-	-	717	-	rounding in Forecast

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2019
 Operating Fund Consolidated

March 2019

Year-to-Date March 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
54,000	54,000	52,000	0	0%	2,000	4%	36053	162,000	162,000	159,000	0	0%	3,000	2%	1,110,000	
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0%	0	0%	135,000	
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0%	0	0%	85,000	
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0%	0	0%	229,000	
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0%	0	0%	238,000	
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0%	0	0%	154,000	
287,233	264,700	234,624	22,533	9%	52,609	22%	35560	Ski Lift Revenue - Public	1,066,033	949,700	523,954	116,333	12%	542,079	103%	1,271,800
12,875	0	0	12,875	0%	12,875	0%	35562	Ski Lift Revenue - Guest	42,295	0	0	42,295	0%	0	0	
33,580	14,000	31,115	19,580	140%	2,465	8%	35565	Ski Lift Revenue - P.O.	126,525	73,000	58,800	53,525	73%	67,725	115%	117,000
67,610	36,900	46,671	30,710	83%	20,938	45%	35570	Ski Passes - Public	201,354	107,600	134,423	93,754	87%	66,932	50%	156,000
67,346	51,900	61,363	15,446	30%	5,983	10%	35575	Ski Passes - P.O.	195,250	156,900	167,446	38,350	24%	27,804	17%	224,000
2,759	900	1,532	1,859	207%	1,227	80%	35597	Ski Team - Public	8,369	3,500	4,467	4,869	139%	3,902	87%	4,000
5,254	3,000	3,350	2,254	75%	1,903	57%	35598	Ski Team - P.O.	13,453	9,000	9,509	4,453	49%	3,944	41%	10,000
0	0	135	0	0%	-135	-100%	35599	Race Events	0	0	135	0	0%	-135	-100%	0
240	700	298	-460	-66%	-58	-19%	35594	Snowplay Member	1,329	3,400	730	-2,071	-61%	599	82%	5,100
17,377	9,100	15,723	8,277	91%	1,654	11%	35596	Snowplay Guest	54,285	44,500	33,394	9,785	22%	20,892	63%	67,400
27,128	23,500	38,397	3,628	15%	-11,269	-29%	35595	Snowplay Public	83,836	114,600	80,218	-30,764	-27%	3,619	5%	173,600
12,592	9,700	11,640	2,892	30%	952	8%	35610	P.O. Daily Trail Fee	39,761	29,800	17,528	9,961	33%	22,233	127%	45,000
59,830	56,200	62,522	3,630	6%	-2,693	-4%	35615	Public Daily Trail Fee	180,082	181,800	119,548	-1,719	-1%	60,534	51%	244,000
19,374	8,200	9,088	11,174	136%	10,286	113%	35620	Guest Daily Trail Fee	67,113	25,900	13,440	41,213	159%	53,673	399%	42,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	17,000
0	600	60	-600	-100%	-60	-100%	36012	Special Events Revenue	160	1,300	60	-1,140	-88%	100	167%	63,000
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	135,000
2,736	2,500	1,896	236	9%	840	44%	36054	Daily Usage Fee - Member	8,240	6,800	5,556	1,440	21%	2,684	48%	53,950
21,033	18,700	15,074	2,333	12%	5,959	40%	36055	Daily Usage Fee - Guest	65,945	62,700	52,454	3,245	5%	13,491	26%	494,650
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	69,300
636,966	500,600	533,487	136,366	27%	103,479	19%		Total Direct Access & Use	2,154,030	1,770,500	1,221,660	383,530	22%	932,370	76%	4,135,800
286,260	268,150	253,436	18,110	7%	32,824	13%	3310...	Food	876,244	840,045	702,976	36,199	4%	173,268	25%	3,354,400
-23,937	-25,550	-26,265	1,613	6%	2,328	9%		Food Discounts	-69,680	-63,550	-72,199	-6,130	-10%	2,519	3%	-297,800
-10,297	-10,800	-9,546	503	5%	-751	-8%	33152	EE Discounts	-32,604	-34,700	-28,166	2,096	6%	-4,438	-16%	-103,600
-650	-2,000	-1,740	1,350	67%	1,090	63%	33154	Guest Relations aka Manager	-2,167	-5,700	-5,289	3,534	62%	3,123	59%	-31,800
0	-50	-347	50	100%	347	100%	33156	InterDept Discounts	-559	-150	-667	-409	-273%	108	16%	-2,000
-12,989	-12,700	-14,631	-289	-2%	1,641	11%	3316...	Marketing Discounts	-34,351	-23,000	-38,077	-11,351	-49%	3,725	10%	-160,400
23,334	24,800	21,880	-1,466	-6%	1,454	7%	33180	Food NA Beverage	75,989	82,900	57,073	-6,911	-8%	18,916	33%	201,900
285,657	267,400	249,051	18,257	7%	36,606	15%		Food subtotal	882,553	859,395	687,850	23,158	3%	194,703	28%	3,258,500
37,540	30,431	30,530	7,109	23%	7,010	23%	3322...	Beer	104,624	98,976	75,676	5,648	6%	28,949	38%	376,000
-793	0	-567	-793	0%	-226	-40%	3322...	Beer Discounts	-1,763	0	-1,380	-1,763	0%	-383	-28%	0
32,813	24,300	23,921	8,513	35%	8,892	37%	33242	Liquor	95,829	75,950	67,376	19,879	26%	28,453	42%	292,100
-771	0	-751	-771	0%	-19	-3%	3324...	Liquor Discounts	-2,085	0	-2,178	-2,085	0%	93	4%	0
33,110	34,649	29,436	-1,539	-4%	3,675	12%	33262	Wine	97,949	104,599	83,089	-6,650	-6%	14,860	18%	505,100
-1,123	0	-1,162	-1,123	0%	40	3%	3326...	Wine Discounts	-2,690	0	-3,467	-2,690	0%	776	22%	0
2,420	0	1,152	-2,420	0%	1,268	110%	33268	Corkage Fees	5,715	0	3,635	5,715	0%	2,081	57%	0
-1,720	0	-712	-1,720	0%	-1,008	-142%	33269	Corkage Fee Discounts	-3,820	0	-2,240	-3,820	0%	-1,581	-71%	0
101,477	89,380	81,846	12,097	14%	19,631	24%		Beverage subtotal	293,760	279,525	220,511	14,235	5%	73,249	33%	1,173,200
1,506	1,620	440	-114	-7%	1,067	243%	3328...	Misc other F&B	4,891	5,580	6,213	-689	-12%	-1,323	-21%	162,100
0	100	0	-100	-100%	0	0%	33299	InterDept Food Sales	0	900	0	-900	-100%	0	0%	0
1,506	1,720	440	-214	-12%	1,067	243%		Other F&B subtotal	4,891	6,480	6,213	-1,589	-25%	-1,323	-21%	162,100
388,641	358,500	331,337	30,141	8%	57,304	17%		Total Food and Beverage	1,181,204	1,145,400	914,575	35,804	3%	266,629	29%	4,593,800
279,115	218,700	239,915	60,415	28%	39,200	16%		F&B Revenue by Segment:	833,184	652,100	675,895	181,084	28%	157,289	23%	3,350,000
143,465	102,900	129,411	40,565	39%	14,054	11%	33910	F&B-Dining Room	439,934	307,700	375,148	132,234	43%	64,786	17%	1,262,000
72,038	70,100	61,842	1,938	3%	10,196	16%	33920	F&B-Pub	211,782	195,700	173,465	16,082	8%	38,317	22%	793,000
4,841	5,500	3,975	-659	-12%	866	22%	33930	F&B-Banquets	10,809	22,600	20,722	-11,791	-52%	-9,913	-48%	730,000
0	0	0	0	0%	0	0%	33940	F&B-Lunch	2,558	0	4,287	2,558	0%	-1,729	-40%	86,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	107,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	58,000
1,087	0	3,006	1,087	0%	-1,919	-64%	33980	Snowplay Food Truck	5,629	0	7,356	5,629	0%	-1,727	-23%	0
57,684	40,200	41,681	17,484	43%	16,003	38%	33990	Cafeteria	162,472	126,100	94,917	36,372	29%	67,555	71%	295,000
0	0	0	0	0%	0	0%	33989	Employee Housing	0	0	0	0	0%	0	0%	19,000
-2,099	0	-2,055	-2,099	0%	-44	-2%	33163	Mkt Discounts, Happy Hour Foo	-6,017	0	-7,276	-6,017	0%	1,259	17%	0
-535	0	-170	-535	0%	-365	-214%	33226	Mkt Discounts, Happy Hour Bev	-1,054	0	-260	-1,054	0%	-795	-306%	0
-80	0	-178	-80	0%	98	55%	33246	Mkt Discounts, Happy Hour Bev	-175	0	-642	-175	0%	467	73%	0
-396	0	-636	-396	0%	240	38%	33266	Mkt Discounts, Happy Hour Bev	-1,082	0	-1,896	-1,082	0%	814	43%	0
-1,011	0	-984	-1,011	0%	-27	-3%		Mkt Discounts, Happy Hour Bev,	-2,312	0	-2,798	-2,312	0%	486	17%	0

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-25,997	-17,500	-21,744	-8,497	-49%	-4,252	-20%	50605	Employee Housing expenses	-73,156	-52,500	-80,645	-20,656	-39%	7,488	9%	-137,400
-240	0	0	-240	0%	-240	0%	50610	Educational Reimbursement	-240	0	0	-240	0%	-240	0%	0
-1,534	-1,500	-5,762	-34	-2%	4,228	73%	50615	Employee Recruiting	-3,642	-1,900	-6,514	-1,742	-92%	2,873	44%	-10,100
-1,617	-7,425	-6,069	5,808	78%	4,453	73%	50620	Employee Dev/Training	-14,928	-11,025	-8,189	-3,903	-35%	-6,738	-82%	-56,900
-7,420	-4,565	-3,714	-2,855	-63%	-3,706	-100%	50625	Employee Relations	-23,547	-16,115	-13,313	-7,432	-46%	-10,234	-77%	-61,750
-781	-2,100	-1,088	1,319	63%	307	28%	50626	PreEmployment Testing	-2,774	-4,300	-1,879	1,526	35%	-896	-48%	-22,400
-370	-600	-939	230	38%	569	61%	50627	EAP Services	-1,111	-1,900	-2,818	789	42%	1,707	61%	-6,600
-2,849	-3,000	-3,307	151	5%	458	14%	50628	Benefit Administration Services	-7,516	-8,600	-10,739	1,084	13%	3,223	30%	-33,200
-310	-400	-436	90	22%	126	29%	50630	Uniforms	-2,765	-2,830	-2,498	65	2%	-267	-11%	-47,050
-1,239	-2,300	-355	1,061	46%	-884	-249%	51080	Seminars & Conferences	-3,079	-6,180	-2,487	3,101	50%	-593	-24%	-30,520
-2,507	-2,340	1,314	-167	-7%	-3,821	-291%	51095	Travel/Meeting Expense	-7,021	-9,460	-2,115	2,439	26%	-4,906	-232%	-32,090
-48,422	-45,479	-45,720	-2,943	-6%	-2,702	-6%		Total Staff Expense	-150,951	-125,807	-142,006	-25,144	-20%	-8,946	-6%	-482,311
-8,530	-12,215	-12,947	3,685	30%	4,416	34%	51090	Telephone	-26,641	-36,645	-38,786	10,004	27%	12,146	31%	-144,760
-1,895	-2,185	-1,538	290	13%	-357	-23%	55003	Cable/Sat TV Service	-5,497	-6,555	-6,957	1,058	16%	-540	-11%	-25,900
-7,758	-8,125	-7,366	367	5%	-392	-5%	55005	Disposal Fees	-24,916	-24,775	-21,095	-141	-1%	-3,821	-18%	-105,200
-28,278	-24,210	-24,215	-4,068	-17%	-4,063	-17%	5501...	Electricity	-84,577	-73,700	-75,178	-10,877	-15%	-9,400	-13%	-299,410
-11,250	-8,100	-7,943	-3,150	-39%	-3,306	-42%	55020	Natural Gas - Pools	-31,763	-26,200	-24,565	-5,563	-21%	-7,198	-29%	-70,000
-13,075	-11,150	-10,636	-1,925	-17%	-2,439	-23%	55025	Natural Gas - Buildings	-39,653	-36,640	-29,421	-3,013	-8%	-10,232	-35%	-83,750
-29,037	-23,890	-24,912	-5,147	-22%	-4,125	-17%	(530...	Fuel & Oil	-90,262	-63,270	-44,767	-26,992	-43%	-45,495	-102%	-158,740
-355	-400	-489	45	11%	134	27%	55027	Propane (LPG)	-1,617	-1,320	-1,666	-297	-22%	49	3%	-6,750
-7,343	-7,400	-7,165	57	1%	-178	-2%	55030	Sewer Fees	-22,029	-22,200	-21,494	171	1%	-534	-2%	-91,570
-3,054	-3,100	-3,206	46	1%	152	5%	5503...	Water - Building/Facility	-11,462	-9,250	-9,531	-2,212	-24%	-1,931	-20%	-43,090
-1,776	-1,370	-1,482	-406	-30%	-294	-20%	55040	Water - Grounds	-5,193	-4,110	-21,146	-1,083	-26%	15,953	75%	-97,170
-112,351	-102,145	-101,898	-10,206	-10%	-10,453	-10%		TOTAL UTILITIES	-343,610	-304,665	-292,607	-38,945	-13%	-51,003	-17%	-1,126,340
								SUPPLIES & MAINTENANCE EXPENSE								
-3,438	-2,130	-2,991	-1,308	-61%	-447	-15%	56010	Security Exp	-6,623	-2,990	-3,600	-3,633	-122%	-3,023	-84%	-12,250
-1,179	-250	0	-929	-372%	-1,179	0%	52505	Hazardous Waste Clean Up	-1,312	-750	0	-562	-75%	-1,312	0%	-1,500
-10,422	-10,240	-10,443	-182	-2%	21	0%	56520	Linen Service	-30,408	-30,140	-33,732	-268	-1%	3,325	10%	-128,159
-8,522	-7,775	-7,938	-747	-10%	-584	-7%	56530	Janitorial Services & Supplies	-26,219	-22,925	-24,004	-3,294	-14%	-2,215	-9%	-94,050
-452	-740	-448	288	39%	-4	-1%	56535	Pest Control	-1,688	-2,285	-1,635	597	26%	-54	-3%	-10,575
-390	-5,971	-7,788	5,581	93%	7,398	95%	52020	Contract Fees	-8,568	-17,933	-17,342	9,366	52%	8,774	51%	-70,852
0	0	0	0	0%	0	0%	52022	Veterinary Services	0	0	0	0	0%	0	0%	-5,800
0	-1,300	-1,117	1,300	100%	1,117	100%	52023	Equine Care Services	-106	-1,700	-1,117	1,594	94%	1,011	90%	-9,300
-2,380	-2,100	-2,234	-280	-13%	-146	-7%	52024	Offsite Pasturing	-7,140	-6,100	-6,703	-1,040	-17%	-437	-7%	-17,100
-668	-1,120	-852	452	40%	185	22%	53705	Equipment Rental	-2,167	-3,460	-2,383	1,293	37%	216	9%	-20,650
-329	0	0	-329	0%	-329	0%	56505	Feed Hay Grain	-582	0	0	-582	0%	-582	0%	-13,500
-267	-400	-488	133	33%	221	45%	51560	Mbr Srv - Retail COGS	-1,008	-1,400	-1,332	392	28%	325	24%	-8,400
-1,510	-3,340	-1,957	1,830	55%	447	23%	56503	Printed Forms/Ticket Stock	-4,610	-10,770	-6,380	6,160	57%	1,770	28%	-19,880
-138	-500	-394	362	72%	256	65%	51037	Computer Software	-1,815	-1,300	-788	-515	-40%	-1,027	-130%	-5,300
-102	-100	0	-2	-2%	-102	0%	51038	Computer Hardware	-102	-950	-394	848	89%	292	74%	-2,200
-185	-1,045	-1,167	860	82%	982	84%	51050	Furniture and Office Equip	-1,379	-3,885	-2,466	2,506	65%	1,087	44%	-13,115
-1,315	-2,065	-2,024	750	36%	709	35%	51060	Office Supplies	-5,577	-7,145	-4,656	1,568	22%	-922	-20%	-28,510
-2,826	-2,155	-1,780	-671	-31%	-1,046	-59%	51061	Toner Cartridges	-6,921	-7,065	-5,413	144	2%	-1,508	-28%	-27,360
-757	-400	-205	-357	-89%	-552	-270%	53530	Signs	-2,861	-1,850	-1,947	-1,011	-55%	-914	-47%	-12,290
-1,830	-4,335	-4,389	2,505	58%	2,559	58%	56501	Operating Supplies	-9,824	-14,765	-12,428	4,941	33%	2,604	21%	-71,770
-7,039	-7,000	-6,736	-39	-1%	-303	-4%	56502	Paper Products - Restaurant	-25,001	-23,300	-21,173	-1,701	-7%	-3,828	-18%	-83,520
-302	0	-261	-302	0%	-41	-16%	56504	Candle & TableTop Supplies	-544	-400	-570	-144	-36%	26	5%	-2,000
-2,259	-2,550	-3,011	291	11%	752	25%	56511	Cleaning Supplies - Restaurant	-7,045	-8,100	-8,405	1,055	13%	1,361	18%	-34,550
-2,133	-1,570	-1,062	-563	-36%	-1,072	-101%	56540	Small Tools & Equipment	-6,356	-10,660	-4,212	4,304	40%	-2,144	-51%	-34,930
-969	-1,375	-750	406	30%	-219	-29%	56545	Safety Equipment	-3,616	-5,775	-2,059	2,159	37%	-1,557	-76%	-28,100
-766	0	-493	-766	0%	-273	-55%	56550	Spoilage	-3,992	0	-1,875	-3,992	0%	-2,117	-113%	0
0	-700	0	700	100%	0	0%	51025	Entertainment	0	-2,600	0	2,600	100%	0	0%	-7,850
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-24,200
-4,187	-2,225	-1,671	-1,962	-88%	-2,516	-151%	55532	Special Programs	-7,725	-7,175	-5,943	-550	-8%	-1,782	-30%	-56,070
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	-143	0	0%	143	100%	-7,400
-22	0	0	-22	0%	-22	0%	56013	Concert Expenses	-22	0	-500	-22	0%	478	96%	-77,000
-372	-500	-944	128	26%	572	61%	55550	Ski Team Expense	-1,798	-1,500	-1,730	-298	-20%	-68	-4%	-1,500
								Repairs & Maintenance								
-4,010	-2,700	-3,449	-1,310	-49%	-561	-16%	54210	General/PM	-7,934	-8,600	-11,509	667	8%	3,576	31%	-46,500
-248	-220	-732	-28	-13%	484	66%	54220	Plumbing	-864	-1,060	-2,059	196	18%	1,195	58%	-3,520
-341	-445	-82	104	23%	-258	-314%	54240	Lighting and Electrical	-1,005	-1,070	-381	65	6%	-624	-164%	-4,080
-192	-50	0	-142	-285%	-192	0%	54250	HVAC	-820	-150	0	-670	-447%	-820	0%	-800
0	-200	0	200	100%	0	0%	54252	Carpentry	-35	-850	0	815	96%	-35	0%	-3,000
-592	-550	-571	-42	-8%	-21	-4%	54254	Elevators	-2,559	-1,750	-2,122	-809	-46%	-437	-21%	-7,200
-1,341	0	-327	-1,341	0%	-1,014	-310%	54256	Fire Suppression	-1,915	-1,400	-1,149	-515	-37%	-766	-67%	-12,000
0	0	0	0	0%	0	0%	54274	Painting	-47	0	0	-47	0%	-47	0%	-900
-628	-1,247	-241	619	50%	-388	-161%	54290	Other Building	-1,049	-2,981	-1,097	1,932	65%	48	4%	-19,730
-7,353	-5,412	-5,402	-1,941	-36%	-1,951	-36%		R&M Building	-16,228	-17,861	-18,317	1,633	9%	2,088	11%	-97,730

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-21	0	0	-21	0%	-21	0%	54310	Asphalt	-58	0	0	-58	0%	-58	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-2,500
-162	-200	-34	38	19%	-128	-379%	54350	Ski Trails	-162	-600	-147	438	73%	-15	-10%	-1,000
-25,818	-26,415	-36,592	597	2%	10,775	29%	54380	Snow Removal	-129,441	-79,845	-74,548	-49,596	-62%	-54,894	-74%	-134,100
-1,000	-1,000	-1,000	0	0%	0	0%	54390	Other Grounds Maint	-3,137	-3,000	-3,000	-137	-5%	-137	-5%	-37,700
-27,001	-27,615	-37,626	614	2%	10,626	28%		R&M Grounds (nonGolf)	-132,799	-83,445	-77,695	-49,354	-59%	-55,104	-71%	-175,300
-419	-100	-774	-319	-319%	354	46%	54412	Ski Lifts, Fixed Grip	-2,719	-1,100	-1,914	-1,619	-147%	-805	-42%	-9,300
-181	-100	0	-81	-81%	-181	0%	54416	Ski Lifts, Surface	-646	-300	-77	-346	-115%	-569	-739%	-2,400
0	0	-115	0	0%	115	100%	54418	Terrain Parks	0	0	-141	0	0%	141	100%	-500
0	0	0	0	0%	0	0%	54419	Snowmaking	-379	-500	0	121	24%	-379	0%	-5,400
-12,270	-8,700	-7,776	-3,570	-41%	-4,494	-58%	54421	Snowcats	-27,846	-25,100	-12,050	-2,746	-11%	-15,796	-131%	-92,000
-193	-2,150	-611	1,957	91%	418	68%	54426	Snowmobiles	-696	-4,600	-3,400	3,904	85%	2,704	80%	-12,600
0	-100	-32	100	100%	32	100%	54434	Golf Maint Eq	-85	-300	-274	215	72%	189	69%	-14,000
-69	0	0	-69	0%	-69	0%	54438	Golf Carts Fleet	-204	0	0	-204	0%	-204	0%	-2,000
-7,255	-4,900	-3,351	-2,355	-48%	-3,904	-116%	54443	Rolling, Heavy	-14,372	-9,600	-6,591	-4,772	-50%	-7,781	-118%	-40,400
-4,571	-2,965	-1,438	-1,606	-54%	-3,133	-218%	54448	Rolling, Car/Truck/Bus/Van	-11,061	-15,095	-21,706	4,034	27%	10,645	49%	-67,840
-192	-1,250	-175	1,058	85%	-17	-10%	54452	F&B Kitchen Equip	-2,143	-4,400	-4,588	2,257	51%	2,445	53%	-16,200
0	-175	0	175	100%	0	0%	54454	F&B GlassSilverChina	0	-525	-138	525	100%	138	100%	-2,100
0	0	0	0	0%	0	0%	54461	Bicycles	0	-500	-673	500	100%	673	100%	-1,400
-97	-200	0	103	51%	-97	0%	54463	Fitness Equipment	-97	-600	-632	503	84%	534	85%	-3,000
0	-220	0	220	100%	0	0%	54470	Office Equip R&M	0	-320	0	320	100%	0	0%	-1,580
-4,794	-6,159	-3,561	1,365	22%	-1,234	-35%	54481	Computer Software Maint	-14,627	-17,585	-10,722	2,958	17%	-3,905	-36%	-69,730
-204	-680	-658	476	70%	454	69%	54483	Computer Hardware Maint	348	-1,850	-853	2,198	119%	1,202	141%	-7,250
-75	-400	0	325	81%	-75	0%	54499	Other Operating Equip R&M	-2,325	-1,450	-1,387	-875	-60%	-938	-68%	-8,600
-30,319	-28,099	-18,491	-2,220	-8%	-11,828	-64%		R&M Equipment	-76,853	-83,825	-65,147	6,972	8%	-11,705	-18%	-356,300
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-7,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-16,500
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-9,000
-949	0	-1,000	-949	0%	51	5%	54540	Sand, Gravel, Rock	-949	0	-1,000	-949	0%	51	5%	-3,000
-3,400	-3,400	-3,400	0	0%	0	0%	54560	Pesticides	-3,400	-3,400	-3,400	0	0%	0	0%	-9,300
0	0	0	0	0%	0	0%	54570	Irrigation and Drainage	0	0	0	0	0%	0	0%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	0	0	0	0%	0	0%	-500
-4,349	-3,400	-4,400	-949	-28%	51	1%		R&M Golf Course	-4,349	-3,400	-4,400	-949	-28%	51	1%	-48,800
-2,723	-1,800	-1,569	-923	-51%	-1,154	-74%	54710	chemicals	-4,232	-4,800	-4,352	568	12%	120	3%	-28,000
0	-150	0	150	100%	0	0%	54720	equipment	0	-450	0	450	100%	0	0%	-1,800
-2,723	-1,950	-1,569	-773	-40%	-1,154	-74%	54790	other	0	-86	0	86	100%	0	0%	0
-11,000	-500	-670	-10,500	-2100%	-10,330	-1541%	(575...	R&M Pool Spa	-4,232	-5,250	-4,438	1,018	19%	205	5%	-29,800
0	0	0	0	0%	0	0%	57528	Forestry Management	-13,137	-600	-1,004	-12,537	-2090%	-12,133	-1209%	-262,560
0	0	0	0	0%	0	0%		Trails Maintenance	-580	0	0	-580	0%	-580	0%	-1,600
-11,000	-500	-670	-10,500	-2100%	-10,330	-1541%		R&M Forestry/Trails	-13,717	-600	-1,004	-13,117	-2186%	-12,713	-1266%	-264,160
24,254	20,400	30,028	3,854	19%	-5,773	-19%	59010	Contra - Inter-Dept. Charges	99,403	63,500	63,072	35,903	57%	36,331	58%	187,910
-58,491	-46,576	-38,132	-11,915	-26%	-20,360	-53%		R&M subtotal	-148,776	-130,881	-107,929	-17,895	-14%	-40,847	-38%	-784,180
-113,251	-108,462	-99,274	-4,789	-4%	-13,977	-14%		TOTAL SUPPLIES & MAIN	-323,784	-327,804	-280,860	4,020	1%	-42,925	-15%	-1,713,841
								ADMINISTRATIVE & OTHER EXPENSE								
-9,000	-7,000	-7,000	-2,000	-29%	-2,000	-29%	52010	Audit & Tax Services	-9,000	-7,000	-7,000	-2,000	-29%	-2,000	-29%	-27,000
0	-1,825	-657	1,825	100%	657	100%	52015	Consulting Expense	-997	-9,475	-4,682	8,478	89%	3,685	79%	-56,100
0	-834	-408	834	100%	408	100%	52017	Po Survey	0	-2,500	-1,225	2,500	100%	1,225	100%	-10,000
-6,117	-8,750	-9,000	2,833	32%	2,883	32%	52030	Legal Services	-36,631	-26,250	-19,243	-10,381	-40%	-17,388	-90%	-105,000
-404	-1,150	-3,809	746	65%	3,405	89%	51070	Public Relations	-2,790	-2,450	-12,239	-340	-14%	9,448	77%	-11,950
-300	-1,000	-3,673	700	70%	3,373	92%	55520	Promotion Expense	-675	-4,000	-5,418	3,325	83%	4,743	88%	-6,500
-6,857	-14,500	-5,316	7,643	53%	-1,541	-29%	55540	Resort Advertising	-22,126	-37,800	-27,861	15,674	41%	5,735	21%	-119,130
0	-1,600	-1,000	1,600	100%	1,000	100%	55545	Brochure Distribution	0	-4,800	-3,000	4,800	100%	3,000	100%	-7,000
-203	-400	-252	197	49%	49	19%	55560	Sales specific	-610	-800	-757	190	24%	147	19%	-3,700
-319	-200	-50	-119	-59%	-269	-537%	51520	Charitable Contributions	-859	-600	-365	-259	-43%	-494	-135%	-12,400
-351	-3,334	-63	2,983	89%	-288	-458%	51530	Community Relations	-351	-3,334	-278	2,983	89%	-74	-26%	-20,000
-1,041	-1,100	-1,229	59	5%	188	15%	55538	Reservation Services	-3,544	-3,400	-3,425	-144	-4%	-119	-3%	-11,200
-5,047	-4,638	-6,514	-409	-9%	1,466	23%	55525	Marketing Discounts CoGS	-14,573	-14,470	-17,811	-103	-1%	3,237	18%	-76,200
-2,988	-2,225	-1,811	-763	-34%	-1,177	-65%	51020	Dues & Subscriptions	-7,012	-7,675	-7,374	663	9%	362	5%	-27,840
-12,326	-7,823	-6,457	-4,503	-58%	-5,869	-91%	51035	Licenses, Permits, Fees	-37,107	-23,900	-32,970	-13,207	-55%	-4,137	-13%	-119,050
-460	-555	-905	95	17%	445	49%	51096	Mileage Reimbursement	-1,501	-1,465	-1,887	-36	-2%	386	20%	-8,010
-1,685	-2,900	-11,118	1,215	42%	9,433	85%	51515	Board Expense	-5,505	-8,700	-12,270	3,195	37%	6,786	55%	-36,000
-935	0	0	-935	0%	-935	0%	51516	Annual Meeting Expense	-935	0	-83	-935	0%	-853	-1033%	-41,000
-2,182	-2,200	-3,000	18	1%	818	27%	51063	Postage - TDNews	-6,415	-6,600	-8,969	185	3%	2,554	28%	-30,450
-931	-1,190	-859	259	22%	-71	-8%	51065	Postage - General	-2,460	-3,515	-2,144	1,055	30%	-317	-15%	-15,450
0	0	0	0	0%	0	0%	51510	Assessment Billing	-2,445	0	-3,296	-2,445	0%	851	26%	-10,400
-1,274	-774	-4,049	-500	-65%	2,775	69%	51535	Digital Content	-5,293	-2,322	-6,713	-2,971	-128%	1,420	21%	-9,288

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2019
 Operating Fund Consolidated

March 2019

Year-to-Date March 2019

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-6,196	-6,200	-6,416	4	0%	220	3%	51545	Printing - TD News	-18,587	-18,600	-18,380	13	0%	-207	-1%	-84,400
-1,974	-1,000	0	-974	-97%	-1,974	0%	51546	Printing - Brochures	-4,889	-3,000	0	-1,889	-63%	-4,889	0%	-28,400
0	0	0	0	0%	0	0%	51547	Printing - Other	-441	0	-244	-441	0%	-197	-81%	-100
-20,008	-500	-6,051	-19,508	-3902%	-13,957	-231%	56601	Claims Expense	-30,008	-1,300	-5,327	-28,708	-2208%	-24,681	-463%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-14,000
0	-834	-186	834	100%	186	100%	52215	Collection Expense	-81	-2,500	-208	2,419	97%	126	61%	-10,000
-38,716	-32,500	-26,697	-6,216	-19%	-12,019	-45%	52220	Credit Card Expense	-133,621	-110,180	-78,326	-23,441	-21%	-55,294	-71%	-307,140
-207	0	-37	-207	0%	-171	-466%	52225	Over/Short	-937	0	-110	-937	0%	-827	-752%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	0	300	0	-300	-100%	0	0%	1,200
0	-2,970	0	2,970	100%	0	0%	59999	Contingency	0	-8,199	0	8,199	100%	0	0%	-30,000
-60,500	-60,500	-50,500	0	0%	-10,000	-20%	52025	Insurance Expense	-181,500	-181,500	-151,500	0	0%	-30,000	-20%	-590,000
-19,713	-20,050	-19,188	337	2%	-525	-3%	57030	Taxes - Property	-59,139	-60,150	-57,564	1,011	2%	-1,575	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-11,250	-11,250	-11,250	0	0%	0	0%	-45,000
-203,483	-192,202	-179,995	-11,281	-6%	-23,489	-13%		TOTAL ADMINISTRATIVE & OT	-601,282	-567,435	-501,917	-33,847	-6%	-99,366	-20%	-2,122,508
-477,507	-448,288	-426,887	-29,219	-7%	-50,620	-12%		TOTAL OPERATING EXPENSES	-1,419,628	-1,325,711	-1,217,389	-93,917	-7%	-202,240	-17%	-5,445,000
-1,586,089	-1,531,500	-1,466,363	-54,589	-4%	-119,726	-8%		TOTAL PAYROLL AND OPERATI	-4,924,339	-4,729,600	-4,330,485	-194,739	-4%	-593,854	-14%	-18,495,000
-41,123	-168,000	-158,705	126,877	76%	117,582	74%		NORBO (before AO)	253,208	-169,000	-876,996	422,208	250%	1,130,204	129%	-5,893,000
15,000	15,000	0	0	0%	15,000	0%	59025	ALLOCATED OVERHEAD (AO)	48,000	48,000	0	0	0%	48,000	0%	197,000
-26,123	-153,000	-158,705	126,877	83%	132,582	84%		NOR (after AO)	301,208	-121,000	-876,996	422,208	349%	1,178,204	134%	-5,696,000
-1,713,432	-1,650,000	-1,609,197	-63,432	-4%	-104,235	-6%		T O C post AO	-5,336,365	-5,102,000	-4,706,870	-234,365	-5%	-629,494	-13%	-19,911,000
-1,728,432	-1,665,000	-1,609,197	-63,432	-4%	-119,235	-7%		T O C pre AO	-5,384,365	-5,150,000	-4,706,870	-234,365	-5%	-677,494	-14%	-20,108,000
-98.5%	-90.7%	-90.1%	-07.7%	-08.5%	-08.3%	-09.3%		REV to TOC (CRR%)	-105.6%	-97.6%	-81.4%	-08.0%	-08.2%	-24.3%	-29.8%	-71.4%
153,000	153,000	388,000	0	0%	-235,000	-61%		Assessment Revenue, Operatin	121,000	121,000	532,000	0	0%	-411,000	-77%	5,696,000
126,877	0	229,295	126,877	0%	-102,418	-45%		NOR AFTER Assessment Reven	422,208	0	-344,996	422,208	0%	767,204	222%	0