

	for the month of April 2019			For the four months ending April 2019		
	Value	Variance to Budget		Value	Variance to Budget	
1 Operating Revenue	\$ 721,253	\$ 121,253	20%	\$ 6,358,826	\$ 777,826	14%
2 Operating Costs	\$ (1,317,575)	\$ 17,425	1%	\$ (6,653,940)	\$ (216,940)	-3%
3 Net Operating Result	\$ (596,322)	\$ 138,678	19%	\$ (295,114)	\$ 560,886	66%
<i>3.1 Flow-thru %</i>		114%		72%		
4 Operating Expenses	\$ (365,146)	\$ 37,344	9%	\$ (1,736,774)	\$ (56,573)	-3%
5 Payroll Direct	\$ (677,997)	\$ (7,077)	-1%	\$ (3,466,506)	\$ (147,397)	-4%
6 Payroll Direct % of Rev	-94%	0.178	16%	-55%	0.050	8%
7 Non-Exempt FTEs	117	(7.6)	-7%	179	(9.3)	-6%
8 F&B COGS % of F&B Rev	-33.8%	(0.041)	-14%	-30.9%	(0.018)	-6%
9 Downhill Skier Visits	3,361	61	2%	36,567	(333)	-1%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 3,002,780	\$ 1,581,280	111%

May 2019 current NOR Forecast - +/- \$20,000 to Budget

May 2019 is pacing to Budget MTD, however Golf will be delayed.

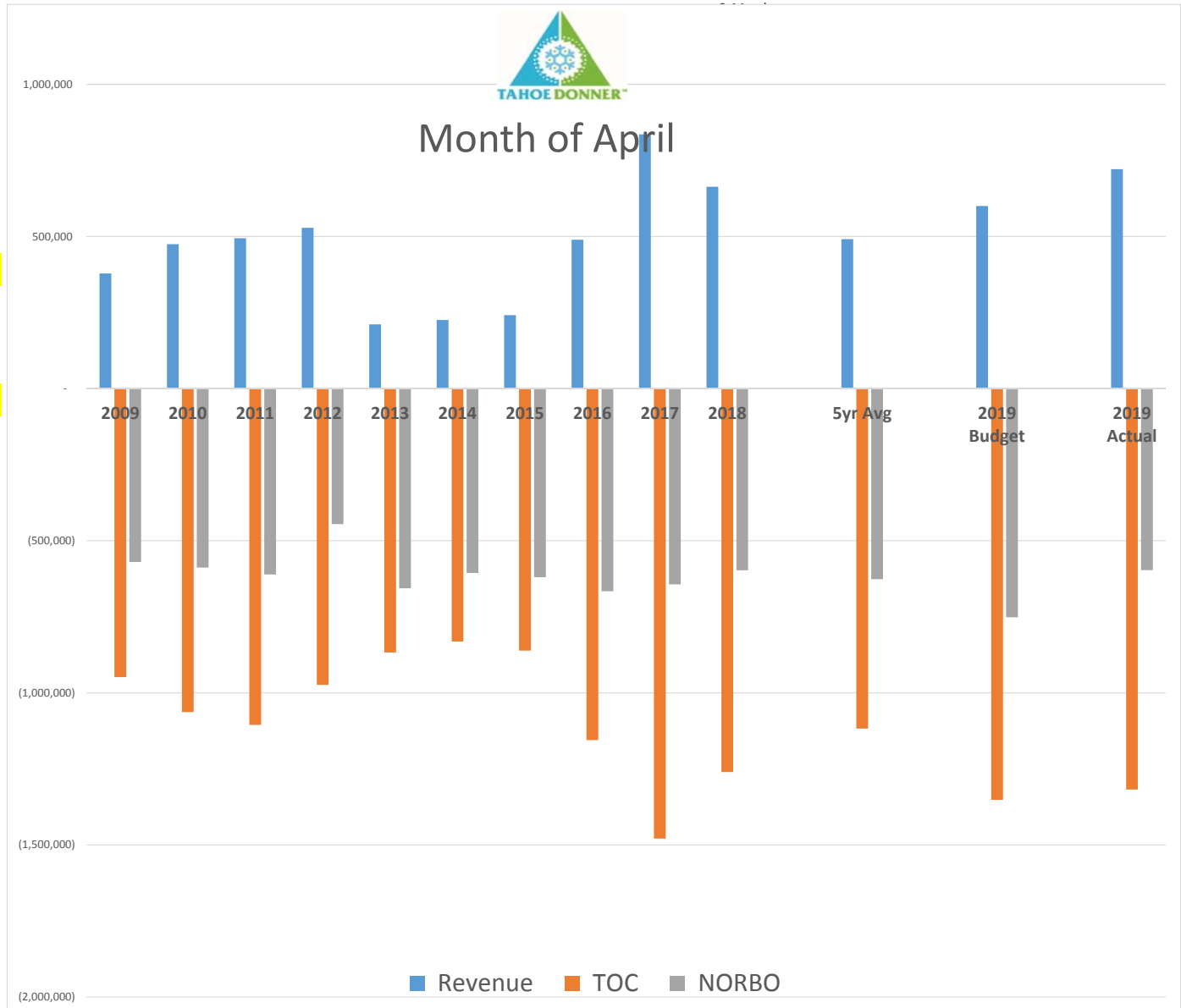
May Revenue Budget of \$441,000 is 2nd smallest month of year (November \$342,000 is smallest).

May Golf Budget- Revenue \$33,000 and Golf NORBO Loss of \$120,000

See last page for SUMmer Revenue Charts



Month of April



Month of April			
	Revenue	TOC	NORBO
2009	378,491	(948,458)	(569,967)
2010	474,767	(1,063,203)	(588,436)
2011	494,370	(1,105,503)	(611,133)
2012	528,212	(973,929)	(445,716)
2013	211,096	(867,692)	(656,596)
2014	225,177	(831,357)	(606,180)
2015	241,185	(861,345)	(620,160)
2016	489,071	(1,155,358)	(666,287)
2017	835,432	(1,479,246)	(643,814)
2018	663,358	(1,260,486)	(597,128)
5yr Avg	490,845	(1,117,558)	(626,714)
2019 Budget	600,000	(1,352,000)	(752,000)
2019 Actual	721,253	(1,334,575)	(613,322)
Var to Bdg	121,253 20%	17,425 1%	138,678 18%
Var to PY	57,895 9%	(74,090) -6%	(16,194) -3%

Variance FlowThru
vs Bdg 114%
vs PY -28%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
April 2019**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,124	8,700	8,893	424	5%	231	3%	Private Amenities	40,171	40,100	41,597	71	0%	(1,426)	-3%	216,300
9,124	8,700	8,893	424	5%	231	3%	Trout Creek Rec Ctr	40,171	40,100	41,597	71	0%	(1,426)	-3%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
14,499	10,720	11,837	3,779	35%	2,662	22%	Public Amenities	116,844	105,560	90,580	11,284	11%	26,264	29%	270,000
3,361	3,300	4,162	61	2%	(801)	-19%	DH Ski - Total Skier Visits	36,567	36,900	28,594	(333)	-1%	7,973	28%	45,000
3,553	800	1,225	2,753	344%	2,328	190%	XC Ski - Total Skier Visits	28,727	17,700	14,866	11,027	62%	13,861	93%	22,000
736	385	85	351	91%	651	766%	Snowplay - Total Tubers	9,667	12,375	8,634	(2,708)	-22%	1,033	12%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,513	3,205	3,293	308	10%	220	7%	The Lodge Covers	16,287	15,450	15,426	837	5%	861	6%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,800
1,639	1,720	1,762	(81)	-5%	(123)	-7%	Pizza on the Hill Covers	9,975	10,620	11,595	(645)	-6%	(1,620)	-14%	43,000
1,697	1,310	1,310	387	30%	387	30%	Alder Creek Café Covers	15,621	12,515	11,465	3,106	25%	4,156	36%	37,700
23,623	19,420	20,730	4,203	22%	2,893	14%	Amenities Total	157,015	145,660	132,177	11,355	8%	24,838	19%	486,300
29	-	-	29	0%	29	0%	HOA & Amenities Support Services	7,259	7,173	6,473	86	1%	786	12%	7,173
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
29	-	-	29	0%	29	0%	STR Registrants	786	700	-	86	12%	786	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of April 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Before Allocated Overhead Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (2,583)	\$ (29,284)	\$ 17,427	\$ 26,701	91%	\$ (20,010)	-115%	Private Amenities	\$ 92,853	\$ 19,953	27%	\$ (12,382)	-12%	\$ (95,436)	\$ 6,748	7%	\$ (7,628)	-9%
13,448	(19,289)	49,606	32,737	170%	(36,157)	-73%	Trout Creek Rec Ctr	83,403	23,603	39%	(31,489)	-27%	(69,955)	9,134	12%	(4,669)	-7%
11,207	2,450	24,675	8,757	357%	(13,468)	-55%	Aquatics	22,959	9,959	77%	(10,119)	-31%	(11,752)	(1,202)	-11%	(3,349)	-40%
169	(5,744)	(9,651)	5,913	103%	9,820	102%	Beach Club Marina	5,985	5,985	0%	9,312	280%	(5,816)	(72)	-1%	509	8%
(21,961)	(2,098)	(42,481)	(19,863)	-947%	20,520	48%	Tennis Center	(19,643)	(19,643)	0%	20,065	51%	(2,318)	(220)	-10%	455	16%
(653)	(100)	(63)	(553)	-553%	(590)	-931%	Day Camps	120	120	0%	105	700%	(773)	(673)	-673%	(695)	-887%
(4,794)	(4,503)	(4,658)	(291)	-6%	(136)	-3%	Recreation Programs	29	(71)	-71%	(256)	-90%	(4,823)	(220)	-5%	121	2%
(152,142)	(182,139)	(129,307)	29,997	16%	(22,835)	-18%	Public Amenities	587,281	112,281	24%	78,959	16%	(739,423)	(82,284)	-13%	(101,793)	-16%
(5,648)	(20,311)	35,520	14,663	72%	(41,168)	-116%	Downhill Ski	295,982	50,982	21%	2,570	1%	(301,630)	(36,319)	-14%	(43,738)	-17%
(9,229)	2,583	12,805	(11,812)	-457%	(22,034)	-172%	Cross Country Ski	90,715	29,715	49%	22,999	34%	(99,944)	(41,527)	-71%	(45,033)	-82%
4,985	(9,676)	(17,915)	14,661	152%	22,900	128%	Snowplay	14,915	8,915	149%	25,461	241%	(9,930)	5,746	37%	(2,561)	-35%
(54,503)	(63,840)	(62,315)	9,337	15%	7,812	13%	Golf	50	(450)	-90%	(1,663)	-97%	(54,553)	9,787	15%	9,475	15%
(2,935)	(2,468)	(2,234)	(467)	-19%	(701)	-31%	Campground	-	-	0%	-	0%	(2,935)	(467)	-19%	(701)	-31%
(7,706)	(6,469)	(8,008)	(1,237)	-19%	302	4%	Equestrian	-	-	0%	(15)	-100%	(7,706)	(1,237)	-19%	317	4%
146	-	175	146	0%	(29)	-17%	Bikeworks	7,009	7,009	0%	3,128	81%	(6,863)	(6,863)	0%	(3,157)	-85%
(6,949)	(8,155)	(8,033)	1,206	15%	1,084	13%	Trails	-	-	0%	-	0%	(6,949)	1,206	15%	1,084	13%
(47,576)	(43,563)	(50,208)	(4,013)	-9%	2,632	5%	The Lodge	135,051	12,051	10%	17,482	15%	(182,627)	(16,064)	-10%	(14,850)	-9%
(1,023)	(1,521)	(1,129)	498	33%	106	9%	Summer Food and Bev	-	-	0%	-	0%	(1,023)	498	33%	106	9%
(11,083)	(11,908)	(13,381)	825	7%	2,298	17%	Pizza on the Hill	23,198	(802)	-3%	1,905	9%	(34,281)	1,627	5%	393	1%
(10,621)	(16,811)	(14,586)	6,190	37%	3,964	27%	Alder Creek Café	20,361	4,861	31%	7,092	53%	(30,983)	1,328	4%	(3,128)	-11%
(154,725)	(211,423)	(111,880)	56,698	27%	(42,845)	-38%	Amenities Total	680,134	132,234	24%	66,576	11%	(834,859)	(75,536)	-10%	(109,422)	-15%
(458,597)	(540,577)	(485,248)	81,980	15%	26,651	5%	HOA & Amenities Support Services	41,120	(10,980)	-21%	(8,681)	-17%	(499,716)	92,961	16%	35,332	7%
(76,049)	(104,259)	(111,582)	28,210	27%	35,532	32%	General	-	-	0%	-	0%	(76,049)	28,210	27%	35,532	32%
(43,408)	(57,166)	(38,261)	13,758	24%	(5,146)	-13%	Administration	5,930	(6,970)	-54%	(11,899)	-67%	(49,337)	20,729	30%	6,752	12%
(26,069)	(53,774)	(47,071)	27,705	52%	21,002	45%	Communications	16,757	3,057	22%	2,591	18%	(42,826)	24,648	37%	18,411	30%
(51,471)	(56,212)	(50,808)	4,741	8%	(663)	-1%	Information Tech	-	-	0%	-	0%	(51,471)	4,741	8%	(663)	-1%
(70,018)	(67,233)	(68,912)	(2,785)	-4%	(1,105)	-2%	Accounting	354	54	18%	14	4%	(70,371)	(2,838)	-4%	(1,119)	-2%
(27,685)	(29,588)	(27,903)	1,903	6%	218	1%	Human Resources	-	-	0%	-	0%	(27,685)	1,903	6%	218	1%
(19,330)	(13,264)	(12,406)	(6,066)	-46%	(6,924)	-56%	Architectural Standards	13,236	(6,865)	-34%	(2,506)	-16%	(32,565)	799	2%	(4,418)	-16%
(20,214)	(21,593)	(20,908)	1,379	6%	694	3%	Member Services	929	(271)	-23%	(796)	-46%	(21,143)	1,650	7%	1,490	7%
(28,598)	(29,169)	(21,678)	571	2%	(6,920)	-32%	Risk & Facility Admin	-	-	0%	-	0%	(28,598)	571	2%	(6,920)	-32%
(39,346)	(39,054)	(29,365)	(292)	-1%	(9,982)	-34%	Forestry	3,915	15	0%	3,915	0%	(43,261)	(307)	-1%	(13,897)	-47%
(56,408)	(69,265)	(56,352)	12,857	19%	(55)	0%	Maintenance	-	-	0%	-	0%	(56,408)	12,857	19%	(55)	0%
\$ (613,322)	\$ (752,000)	\$ (597,128)	\$ 138,678	18%	\$ (16,194)	-3%	TDA Operating Fund	\$ 721,253	\$ 121,253	20%	\$ 57,895	9%	\$ (1,334,575)	\$ 17,425	1%	\$ (74,090)	-6%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the four months ending April 2019

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ (80,383)	\$ (97,598)	\$ (50,331)	\$ 17,215	18%	\$ (30,052)	-60%	\$ 339,315	\$ 15,515	5%	\$ (2,647)	-1%	\$ (419,698)	\$ 1,700	0%	\$ (27,405)	-7%	
(31,737)	(56,039)	15,373	24,302	43%	(47,110)	-306%	Trout Creek Rec Ctr	292,865	19,165	7%	(22,730)	-7%	(324,602)	5,137	2%	(24,380)	-8%
7,476	1,000	23,249	6,476	648%	(15,773)	-68%	Aquatics	59,959	9,959	20%	(9,143)	-13%	(52,483)	(3,483)	-7%	(6,631)	-14%
(16,875)	(23,056)	(28,828)	6,181	27%	11,953	41%	Beach Club Marina	5,985	5,985	0%	9,312	280%	(22,860)	196	1%	2,641	10%
(27,279)	(7,202)	(47,891)	(20,077)	-279%	20,612	43%	Tennis Center	(19,643)	(19,643)	0%	20,065	51%	(7,636)	(434)	-6%	547	7%
(1,191)	(310)	(351)	(881)	-284%	(840)	-239%	Day Camps	120	120	0%	105	700%	(1,311)	(1,001)	-323%	(945)	-258%
(10,777)	(11,991)	(11,883)	1,214	10%	1,106	9%	Recreation Programs	29	(71)	-71%	(256)	-90%	(10,806)	1,285	11%	1,362	11%
1,670,421	1,220,178	421,874	450,243	37%	1,248,547	296%	Private Amenities	5,806,995	766,795	15%	1,866,693	47%	(4,136,574)	(316,552)	-8%	(618,146)	-18%
1,683,632	1,246,919	626,313	436,713	35%	1,057,319	169%	Downhill Ski	3,647,081	523,081	17%	1,296,252	55%	(1,963,449)	(86,368)	-5%	(238,933)	-14%
357,568	267,591	238,855	89,977	34%	118,714	50%	Cross Country Ski	967,339	186,739	24%	334,297	53%	(609,771)	(96,762)	-19%	(215,684)	-55%
83,318	98,855	52,613	(15,537)	-16%	30,705	58%	Snowplay	177,691	(16,309)	-8%	48,748	38%	(94,373)	772	1%	(18,043)	-24%
(160,312)	(161,853)	(153,342)	1,541	1%	(6,970)	-5%	Golf	100	(1,900)	-95%	(1,925)	-95%	(160,412)	3,441	2%	(5,045)	-3%
(10,818)	(9,902)	(9,455)	(916)	-9%	(1,364)	-14%	Campground	-	-	0%	-	0%	(10,818)	(916)	-9%	(1,364)	-14%
(23,675)	(23,528)	(27,416)	(147)	-1%	3,741	14%	Equestrian	-	-	0%	(15)	-100%	(23,675)	(147)	-1%	3,756	14%
146	-	117	146	#####	29	25%	Bikeworks	7,009	7,009	0%	3,128	81%	(6,863)	(6,863)	#####	(3,098)	-82%
(31,034)	(31,910)	(22,565)	876	3%	(8,469)	-38%	Trails	-	-	0%	-	0%	(31,034)	876	3%	(8,469)	-38%
(158,928)	(102,358)	(194,790)	(56,570)	-55%	35,863	18%	The Lodge	679,935	38,035	6%	114,747	20%	(838,862)	(94,604)	-13%	(78,884)	-10%
(4,872)	(6,094)	(4,935)	1,222	20%	63	1%	Summer Food and Bev	-	-	0%	-	0%	(4,872)	1,222	20%	63	1%
(34,243)	(18,245)	(35,392)	(15,998)	-88%	1,149	3%	Pizza on the Hill	140,392	(8,608)	-6%	489	0%	(174,634)	(7,389)	-4%	660	0%
(30,361)	(39,297)	(48,129)	8,936	23%	17,767	37%	Alder Creek Café	187,448	38,748	26%	70,973	61%	(217,810)	(29,813)	-16%	(53,205)	-32%
1,590,038	1,122,580	371,543	467,458	42%	1,218,495	328%	Amenities Total	6,146,310	782,310	15%	1,864,046	44%	(4,556,272)	(314,852)	-7%	(645,551)	-17%
(1,950,152)	(2,043,580)	(1,858,390)	93,428	5%	(91,762)	-5%	HOA & Amenities	212,516	(4,484)	-2%	14,271	7%	(2,162,668)	97,912	4%	(106,033)	-5%
(351,777)	(356,257)	(314,474)	4,480	1%	(37,304)	-12%	Support Services	-	-	0%	-	0%	(351,777)	4,480	1%	(37,304)	-12%
(123,823)	(169,807)	(119,802)	45,984	27%	(4,021)	-3%	General	-	-	0%	-	0%	(228,622)	33,585	13%	1,428	1%
(145,378)	(192,533)	(182,743)	47,155	24%	37,365	20%	Administration	104,799	12,399	13%	(5,449)	-5%	(200,730)	45,303	18%	28,426	12%
(192,926)	(228,269)	(220,846)	35,343	15%	27,920	13%	Communications	55,352	1,852	3%	8,939	19%	(192,926)	35,343	15%	27,920	13%
(288,288)	(269,406)	(264,551)	(18,882)	-7%	(23,737)	-9%	Information Tech	-	-	0%	-	0%	(290,288)	(18,882)	-7%	(23,850)	-9%
(153,322)	(125,806)	(122,614)	(27,516)	-22%	(30,708)	-25%	Accounting	2,000	0	0%	113	6%	(153,322)	(27,516)	-22%	(30,708)	-25%
(102,413)	(85,618)	(80,902)	(16,795)	-20%	(21,511)	-27%	Human Resources	-	-	0%	-	0%	(137,458)	(2,440)	-2%	(22,361)	-19%
(82,686)	(84,981)	(79,761)	2,295	3%	(2,924)	-4%	Architectural Standards	35,045	(14,355)	-29%	850	2%	(86,801)	3,580	4%	(1,537)	-2%
(123,696)	(113,443)	(118,310)	(10,253)	-9%	(5,387)	-5%	Member Services	4,115	(1,285)	-24%	(1,387)	-25%	(123,696)	(10,253)	-9%	(5,387)	-5%
(146,029)	(141,705)	(121,169)	(4,324)	-3%	(24,859)	-21%	Risk & Facility Admin	-	-	0%	-	0%	(157,234)	(1,229)	-1%	(36,064)	-30%
(239,814)	(275,755)	(233,218)	35,942	13%	(6,596)	-3%	Forestry	11,205	(3,095)	-22%	11,205	0%	(239,814)	35,942	13%	(6,596)	-3%
							Maintenance	-	-	0%	-	0%					
\$ (360,114)	\$ (921,000)	\$ (1,486,847)	\$ 560,886	61%	\$ 1,126,733	76%	TDA Operating Fund	\$ 6,358,826	\$ 777,826	14%	\$ 1,878,317	42%	\$ (6,718,940)	\$ (216,940)	-3%	\$ (751,584)	-13%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2019

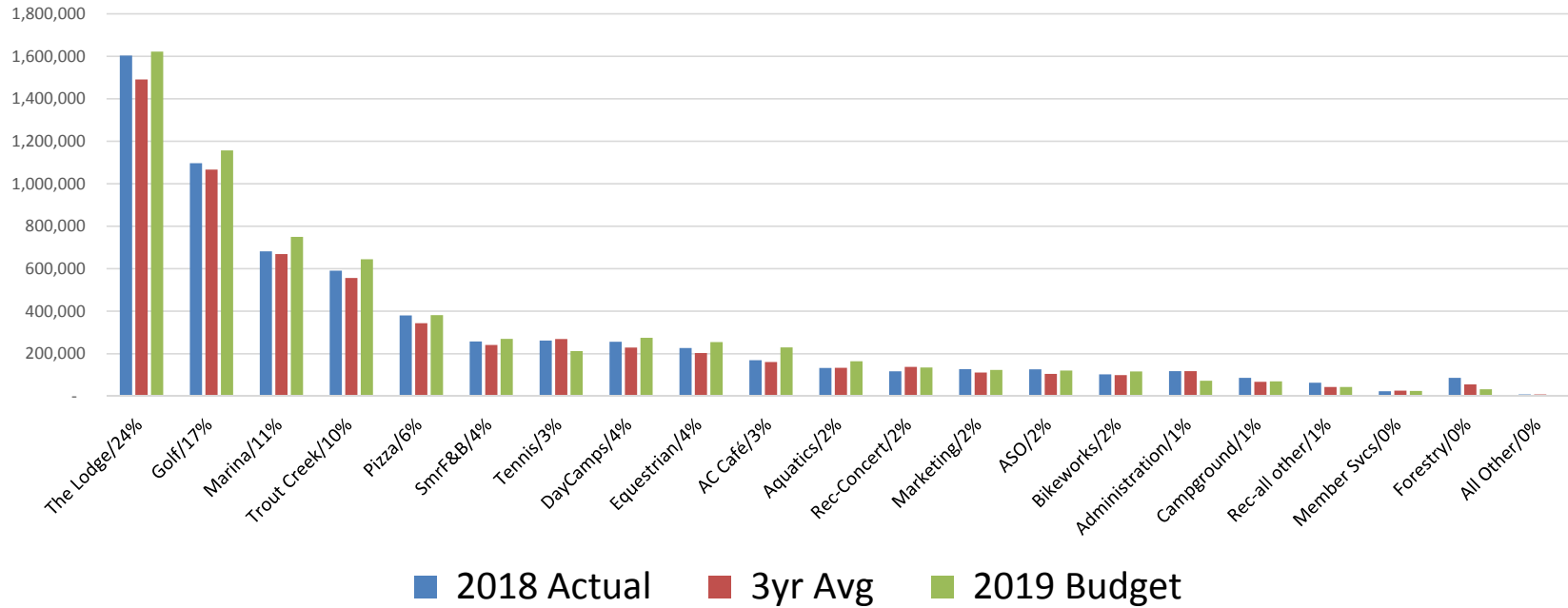
Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (113,344)	\$ (131,801)	\$ (94,386)	\$ 18,457	14%	\$ (18,958)	-20%	Private Amenities	\$ 534,207	\$ 28,507	6%	\$ 26,038	5%	\$ (647,551)	\$ (10,050)	-2%	\$ (44,996)	-7%
(33,686)	(59,049)	481	25,363	43%	(34,167)	#####	Trout Creek Rec Ctr	463,514	33,514	8%	5,092	1%	(497,200)	(8,151)	-2%	(39,259)	-9%
9,859	3,400	23,953	6,459	190%	(14,094)	-59%	Aquatics	83,959	9,959	13%	(7,143)	-8%	(74,100)	(3,500)	-5%	(6,951)	-10%
(27,809)	(35,451)	(43,599)	7,642	22%	15,790	36%	Beach Club Marina	5,985	5,985	0%	9,304	280%	(33,794)	1,657	5%	6,486	16%
(31,263)	(10,929)	(51,435)	(20,334)	-186%	20,171	39%	Tennis Center	(19,643)	(19,643)	0%	19,807	50%	(11,620)	(691)	-6%	364	3%
(829)	(450)	(796)	(379)	-84%	(33)	-4%	Day Camps	120	120	0%	105	700%	(949)	(499)	-111%	(138)	-17%
(29,616)	(29,322)	(22,991)	(294)	-1%	(6,625)	-29%	Recreation Programs	272	(1,428)	-84%	(1,127)	-81%	(29,888)	1,134	4%	(5,498)	-23%
2,013,725	1,057,655	(8,289)	956,070	90%	2,022,014	#####	Public Amenities	7,822,949	1,332,949	21%	2,804,093	56%	(5,809,223)	(376,878)	-7%	(782,079)	-16%
2,052,546	1,251,004	501,456	801,542	64%	1,551,090	309%	Downhill Ski	4,723,790	871,690	23%	1,827,984	63%	(2,671,244)	(70,148)	-3%	(276,894)	-12%
441,833	273,638	181,343	168,195	61%	260,490	144%	Cross Country Ski	1,290,639	305,039	31%	563,249	77%	(848,806)	(136,844)	-19%	(302,759)	-55%
118,403	129,672	38,678	(11,269)	-9%	79,725	206%	Snowplay	250,320	(24,680)	-9%	106,755	74%	(131,917)	13,411	9%	(27,030)	-26%
(217,156)	(240,101)	(243,508)	22,945	10%	26,352	11%	Golf	3,781	781	26%	(1,271)	-25%	(220,937)	22,164	9%	27,623	11%
(14,695)	(14,835)	(9,612)	140	1%	(5,083)	-53%	Campground	-	-	0%	(5,510)	-100%	(14,695)	140	1%	428	3%
(34,844)	(34,773)	(40,229)	(71)	0%	5,385	13%	Equestrian	-	-	0%	495	100%	(34,844)	(71)	0%	4,890	12%
(44)	-	(259)	(44)	#####	215	83%	Bikeworks	7,009	7,009	0%	1,009	17%	(7,052)	(7,052)	#####	(794)	-13%
(24,743)	(44,752)	(33,440)	20,009	45%	8,698	26%	Trails	-	-	0%	(752)	-100%	(24,743)	20,009	45%	9,450	28%
(205,896)	(155,594)	(275,494)	(50,302)	-32%	69,598	25%	The Lodge	1,045,752	73,752	8%	188,125	22%	(1,251,647)	(124,053)	-11%	(118,527)	-10%
(8,101)	(8,970)	(7,168)	869	10%	(934)	-13%	Summer Food and Bev	500	500	0%	(374)	-43%	(8,601)	369	4%	(559)	-7%
(59,312)	(29,092)	(54,462)	(30,220)	-104%	(4,850)	-9%	Pizza on the Hill	211,785	(9,115)	-4%	6,384	3%	(271,097)	(21,105)	-8%	(11,234)	-4%
(34,267)	(68,542)	(65,595)	34,275	50%	31,328	48%	Alder Creek Café	289,374	107,974	60%	118,001	69%	(323,640)	(73,698)	-29%	(86,673)	-37%
1,900,381	925,854	(102,675)	974,527	105%	2,003,056	1951%	Amenities Total	8,357,155	1,361,455	19%	2,830,132	51%	(6,456,774)	(386,928)	-6%	(827,075)	-15%
(2,858,557)	(3,068,854)	(2,624,251)	210,297	7%	(234,306)	-9%	HOA & Amenities Support Services	340,687	44,387	15%	38,257	13%	(3,199,245)	165,909	5%	(272,564)	-9%
(376,427)	(493,171)	(385,608)	116,744	24%	9,181	2%	General	-	-	0%	-	0%	(376,427)	116,744	24%	9,181	2%
(352,002)	(273,068)	(206,706)	(78,934)	-29%	(145,297)	-70%	Administration	121,200	8,600	8%	(21,544)	-15%	(473,203)	(87,535)	-23%	(123,753)	-35%
(233,438)	(288,279)	(273,374)	54,841	19%	39,935	15%	Communications	83,996	(504)	-1%	9,073	12%	(317,435)	55,344	15%	30,862	9%
(295,359)	(337,543)	(324,810)	42,184	12%	29,451	9%	Information Tech	-	-	0%	-	0%	(295,359)	42,184	12%	29,451	9%
(405,971)	(401,075)	(388,601)	(4,896)	-1%	(17,370)	-4%	Accounting	2,872	372	15%	552	24%	(408,844)	(5,269)	-1%	(17,922)	-5%
(224,530)	(204,835)	(197,787)	(19,695)	-10%	(26,742)	-14%	Human Resources	-	-	0%	-	0%	(224,530)	(19,695)	-10%	(26,742)	-14%
(140,341)	(123,620)	(92,860)	(16,721)	-14%	(47,480)	-51%	Architectural Standards	63,233	(10,867)	-15%	(11,056)	-15%	(203,573)	(5,853)	-3%	(36,424)	-22%
(117,417)	(128,916)	(118,749)	11,499	9%	1,332	1%	Member Services	7,616	(684)	-8%	(200)	-3%	(125,033)	12,183	9%	1,532	1%
(168,935)	(168,183)	(171,796)	(752)	0%	2,861	2%	Risk & Facility Admin	-	-	0%	-	0%	(168,935)	(752)	0%	2,861	2%
(182,558)	(240,403)	(95,960)	57,845	24%	(86,598)	-90%	Forestry	61,770	47,470	332%	61,432	#####	(244,327)	10,376	4%	(148,030)	-154%
(361,579)	(409,761)	(367,999)	48,182	12%	6,421	2%	Maintenance	-	-	0%	-	0%	(361,579)	48,182	12%	6,421	2%
\$ (958,176)	\$ (2,143,000)	\$ (2,726,926)	\$ 1,184,824	55%	\$ 1,768,750	65%	TDA Operating Fund	\$ 8,697,843	\$ 1,405,843	19%	\$ 2,868,389	49%	\$ (9,656,019)	\$ (221,019)	-2%	\$ (1,099,639)	-13%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the four months ending April 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				Including Allocated Overhead		
Net Operating Results (NOR)					Total Operating Expenses				ANNUAL BUDGET AMOUNTS						
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Revenue	T O E	N O R
		Amount	Pctg	Amount			Pctg	Amount			Pctg	BUDGET	BUDGET	BUDGET	
\$ (374,574)	\$ (391,789)	\$ 17,215	4%	\$ 339,315	\$ 323,800	\$ 15,515	5%	\$ (713,889)	\$ (715,589)	\$ 1,700	0%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)	
(123,218)	(147,520)	24,302	16%	292,865	273,700	19,165	7%	(416,083)	(421,220)	5,137	1%	1,094,000	(1,281,600)	(187,600)	
(56,988)	(63,464)	6,476	10%	59,959	50,000	9,959	20%	(116,947)	(113,464)	(3,483)	-3%	241,000	(450,200)	(209,200)	
(60,481)	(66,662)	6,181	9%	5,985	-	5,985	0%	(66,466)	(66,662)	196	0%	750,000	(602,700)	147,300	
(56,642)	(36,565)	(20,077)	-55%	(19,643)	-	(19,643)	0%	(36,999)	(36,565)	(434)	-1%	213,000	(306,300)	(93,300)	
(23,026)	(22,145)	(881)	-4%	120	-	120	0%	(23,146)	(22,145)	(1,001)	-5%	275,000	(305,900)	(30,900)	
(54,219)	(55,433)	1,214	2%	29	100	(71)	-71%	(54,248)	(55,533)	1,285	2%	180,000	(364,100)	(184,100)	
1,062,747	612,504	450,243	74%	5,806,995	\$ 5,040,200	766,795	15%	(4,744,248)	\$ (4,427,696)	(316,552)	-7%	10,776,000	(12,017,300)	(1,241,300)	
1,526,254	1,089,541	436,713	40%	3,647,081	3,124,000	523,081	17%	(2,120,827)	(2,034,459)	(86,368)	-4%	3,895,000	(3,600,900)	294,100	
285,773	195,796	89,977	46%	967,339	780,600	186,739	24%	(681,566)	(584,804)	(96,762)	-17%	1,043,000	(1,065,600)	(22,600)	
64,839	80,376	(15,537)	-19%	177,691	194,000	(16,309)	-8%	(112,852)	(113,624)	772	1%	282,000	(222,600)	59,400	
(232,954)	(234,495)	1,541	1%	100	2,000	(1,900)	-95%	(233,054)	(236,495)	3,441	1%	1,160,000	(1,487,300)	(327,300)	
(22,583)	(21,667)	(916)	-4%	-	-	-	0%	(22,583)	(21,667)	(916)	-4%	70,000	(111,600)	(41,600)	
(48,280)	(48,133)	(147)	0%	-	-	-	0%	(48,280)	(48,133)	(147)	0%	255,000	(395,500)	(140,500)	
(10,870)	(11,016)	146	1%	7,009	-	7,009	0%	(17,879)	(11,016)	(6,863)	-62%	117,000	(146,500)	(29,500)	
(51,109)	(51,985)	876	2%	-	-	-	0%	(51,109)	(51,985)	876	2%	1,000	(234,700)	(233,700)	
(294,829)	(238,259)	(56,570)	-24%	679,935	641,900	38,035	6%	(974,763)	(880,159)	(94,604)	-11%	2,630,000	(2,967,000)	(337,000)	
(21,558)	(22,780)	1,222	5%	-	-	-	0%	(21,558)	(22,780)	1,222	5%	270,000	(409,200)	(139,200)	
(72,862)	(56,864)	(15,998)	-28%	140,392	149,000	(8,608)	-6%	(213,253)	(205,864)	(7,389)	-4%	603,000	(754,700)	(151,700)	
(59,074)	(68,010)	8,936	13%	187,448	148,700	38,748	26%	(246,523)	(216,710)	(29,813)	-14%	450,000	(621,700)	(171,700)	
688,173	220,715	467,458	212%	6,146,310	5,364,000	782,310	15%	(5,458,137)	(5,143,285)	(314,852)	-6%	13,529,000	(15,328,100)	(1,799,100)	
(983,287)	(1,076,715)	93,428	9%	212,516	\$ 217,000	(4,484)	-2%	(1,195,803)	\$ (1,293,715)	97,912	8%	686,000	(4,582,900)	(3,896,900)	
(744,405)	(748,885)	4,480	1%	-	-	-	0%	(744,405)	(748,885)	4,480	1%	-	(2,267,800)	(2,267,800)	
45,984	-	45,984	#####	104,799	92,400	12,399	13%	(92,815)	(92,400)	33,585	36%	184,000	(184,000)	-	
47,155	-	47,155	#####	55,352	53,500	1,852	3%	(8,197)	(53,500)	45,303	85%	210,000	(210,000)	-	
35,343	-	35,343	#####	-	-	-	0%	35,343	-	35,343	#####	-	-	-	
(18,882)	-	(18,882)	#####	2,000	2,000	0	0%	(20,882)	(2,000)	(18,882)	-944%	6,000	(6,000)	-	
(27,516)	-	(27,516)	#####	-	-	-	0%	(27,516)	-	(27,516)	#####	-	-	-	
(142,857)	(126,062)	(16,795)	-13%	35,045	49,400	(14,355)	-29%	(177,902)	(175,462)	(2,440)	-1%	196,000	(561,700)	(365,700)	
2,295	-	2,295	#####	4,115	5,400	(1,285)	-24%	(1,820)	(5,400)	3,580	66%	34,000	(34,000)	-	
(10,253)	-	(10,253)	#####	-	-	-	0%	(10,253)	-	(10,253)	#####	-	-	-	
(206,092)	(201,768)	(4,324)	-2%	11,205	14,300	(3,095)	-22%	(217,297)	(216,068)	(1,229)	-1%	56,000	(1,319,400)	(1,263,400)	
35,942	-	35,942	#####	-	-	-	0%	35,942	-	35,942	#####	-	-	-	
\$ (295,114)	\$ (856,000)	\$ 560,886	66%	\$ 6,358,826	\$ 5,581,000	\$ 777,826	14%	\$ (6,653,940)	\$ (6,437,000)	\$ (216,940)	-3%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)	

Summer Operating Revenue (21 sources) by Department / Budget 2019 Mix %



Summer Total Revenue

