



Tahoe Donner Association

Finance Reports

April 2019

Table of Contents

Page#	
F-1	Finance Memorandum - Operating Fund Results
F-2	Charts - Revenue, Expense and NOR
F-3	Historical Results for Month and Visitation Report
F-4	Op Fund - Variance Reports - MTH vs Budget, YTD vs Budget
F-5	Operating Fund P&L Summary - Month and Year to Date
F-6	Operating Fund P&L Summary by Dept - NOR (incl Allocated Overhead) - Month and YTD
F-7	Operating Fund P&L Summary by Dept - NORBO (before Allocated Overhead): for the following periods: Month, Year to Date, Summer Season to Date, and Winter Season to Date (Nov'18 to Apr'19)
F-8	Financial Performance per Owner - Year to Date
F-9	Hourly Payroll - Hours, FTEs, and Overtime Reports
F-10	Statement of Financial Position - Consolidated
F-11	Statement of Financial Position - by Fund
F-12	Cash and Investments Summary Report
F-13	Inventory Balances Report
F-14	Capital Funds Summary Report
F-15	Operating Fund Consolidated P&L Detail - Month and YTD

MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: May 16, 2019
Re: **April 2019 – Operating Fund Financial Results**



Keynotes

1. April NOR loss of \$636,000 was favorable \$99,000 or 14% to Budget. YTD NOR loss of \$334,000 is favorable \$522,000/61% to Budget.
2. Operating Fund Members' Equity balance of \$3 million is \$1,542,000 over the policy peg balance of 10% of revenue budget.
3. Winter 18/19 snowfall/snowpack is 4th highest on record and approximately 200% of average for this region.
4. New expanded F12 Cash and Investments (now four pages). The comprehensive 2018 Annual Report released in May issue of TD News magazine.
5. **Record favorable Winter (Nov-Apr) 18/19 Season Revenue and NORBO.** Operating revenues of \$8,715,000 are favorable to budget \$1.4 million and favorable \$1.2 million to prior season record in Winter 16/17. NORBO loss of 997,000 favorable to budget \$1.1 million and favorable \$350,000 to prior season record in Winter 12/13. The record winter 18/19 results are attributed to double whammy favorable impacts of great snow conditions and aggressive pricing increases (primarily Peak period premium pricing for Guests/Public, not Members) at Downhill, Cross Country and Snowplay; this revenue increase more than offsetting costs increases due to CA Minimum Wage increase and extreme weather costs burdens.
6. Summer Season (May-Oct) has record revenues Budget of \$6.7 million and is not probable due to known delayed golf season start. Despite golf projected headwinds, the Summer currently forecasted to achieve Budgeted NORBO results loss of \$3.7 million.

Month

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a loss of (\$653,000) which was favorable to budget by \$99,000/13%. Month's operating revenues of \$738,000 were \$138,000/23% favorable to budget and total expenses of \$1,391,000 were \$39,000/3% unfavorable to budget. Compared to last year same month, revenues are up \$75,000/11% and NORBO is unfavorable \$55,000/9%.

Year to Date

Four months in, the NORBO of loss of (\$399,000) is favorable \$522,000 or 57%. These results are driven by excellent winter skiing conditions, with record snowfall for month of February for the region. Compared to 1st four months of last year, revenue is up \$1.8 million and NORBO is up \$1.1 million. The weather tapered just enough over the Presidents holiday week to have very strong visitations and record revenues. Similarly, while March also had variable weather conditions, visitation remained steady. April conditions allowed Cross Country to remain open two weeks beyond their scheduled closing date.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association’s financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS

	for the month of April 2019			For the four months ending April 2019		
	Value	Variance to Budget		Value	Variance to Budget	
1 Operating Revenue	\$ 738,465	\$ 138,465	23%	\$ 6,376,037	\$ 795,037	14%
2 Operating Costs	\$ (1,374,020)	\$ (39,020)	-3%	\$ (6,710,384)	\$ (273,384)	-4%
3 Net Operating Result	\$ (635,555)	\$ 99,445	14%	\$ (334,347)	\$ 521,653	61%
<i>3.1 Flow-thru %</i>			72%			66%
4 Operating Expenses	\$ (423,110)	\$ (20,620)	-5%	\$ (1,794,738)	\$ (114,537)	-7%
5 Payroll Direct	\$ (679,997)	\$ (9,077)	-1%	\$ (3,468,506)	\$ (149,397)	-5%
6 Payroll Direct % of Rev	-92%	0.197	18%	-54%	0.051	9%
7 Non-Exempt FTEs	115	(5.8)	-5%	178	(8.9)	-5%
8 F&B COGS % of F&B Rev	-33.8%	(0.041)	-14%	-30.9%	(0.018)	-6%
9 Downhill Skier Visits	3,361	61	2%	36,567	(333)	-1%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 2,963,547	\$ 1,542,047	108%

Overall Operating Conditions

January saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking. **February** was inundated with powerful storms that brought record snowfall as well as some challenges for operations.

DEEP SNOWPACK CAUSES HEADACHES IN SIERRA NEVADA

While much media has focused on the avalanches in Colorado, snowfall in the Truckee-Lake Tahoe area of the Sierra Nevada has been both a thrill and a curse, says the San Jose Mercury News. February was a month for the history books. It wasn't just the whitest February on record. It was the whitest month, period. There have been bigger winters, but not bigger months - ever. Driving is difficult to impossible, and high wind and avalanches limit terrain access. Blissful conditions come with major headaches - nearly buried homes, unsafe driving, high avalanche danger, collapsed roofs and elevated risk of carbon monoxide poisoning due to clogged vents. And near constant shoveling. That shoveling includes roofs that are so loaded with snow that windows are shattering from stress. It seeps into cracks, then freezes, ripping roofs apart," said Tim Smith of Mountain Valley Roofing in Lake Tahoe. "These are the worst conditions that I've seen in 30 to 40 years," he added. But the snowpack will be good for California's reservoirs, which had not fully recovered from extended drought, despite a big, big winter just two years ago.

.....THE SNOW INDUSTRY LETTER March 12, 2019

March had unsettled weather, but fewer impacts to operations, and conditions that continued to drive favorable visitation.

April 1st snowpack measurements are reporting this winter as 4th highest on record, with Tahoe region approximately 200% of average and statewide approximately 162% of average. Squaw Valley USA's reported season total snowfall as of 4/15/19, 677 inches or 56 feet and Sugar Bowl 619"! Tahoe Donner Downhill Ski's reported season total snowfall 482" or 40 feet (17/18 season total was 246" or 20.5 feet). **April** conditions allowed for unencumbered operations and an extended by two weeks season for Cross Country. Downhill last day 4/14 as planned and Cross Country last day was 4/21 (planned 4/7).

Financial Notables of Operating Units

Downhill Ski. YTD NORBO of \$1,688,000 is favorable \$441k/35% to budget and favorable \$1.1M/170% to prior year. This was driven by excellent snow conditions and momentum for 18/19 winter season, as well as, aggressive Public pricing increases (peak and nonpeak). For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and revenue. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail. Downhill last day of 18/19 season was 4/14 as planned.

Cross Country Ski. YTD NORBO of \$361,000 is favorable \$94k/35% to budget and favorable \$122k/51% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations. XC last day for 18/19 was 4/21, two weeks after budgeted end date of 4/7.

The Lodge. YTD NORBO loss of (\$158,000) is unfavorable \$56k/54% to budget and favorable \$37k/19% to prior year. YTD cogs of 33% compares to budget 29% and prior year 34%. Results versus budget driven primarily by unfavorable cogs \$35,000, increased payroll cost, weather impacts of ~\$10,000 (snow removal primarily). The cogs and payroll are being researched and addressed with management, with a portion of both these fluxes attributable to budget spread, which should offset in future months.

Pizza. YTD NORBO loss of (\$34,000) is unfavorable \$16k/88% to budget and favorable \$1k/3% to prior year. YTD cogs of 27% compares to budget 28% and prior year 30%. Results versus budget driven primarily by the severe weather impacting customer volume (unable to see restaurant from Northwoods).

Alder Creek Café. YTD NORBO loss of (\$30,000) is favorable \$9k/23% to budget and favorable \$18k/37% to prior year. YTD cogs of 36% compares to budget 32% and prior year 35%. The Café benefited from the favorable cross country ski conditions and skier volumes.

Other

a) Season Pass Products

Winter 18/19 passes sold as of 04/30/2019, \$632,000/2623 versus prior year \$467,000/1994 passes. Revenue up \$164,000/35% and passes sold up 572/21%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

Winter 19/20 passes sold as of 04/30/2019, \$231,000/1005 versus prior year \$89,000/360 passes. Revenue up \$142,000/159% and passes sold up 645/179%. Passes went on sale 3/19/19 versus 5/1/18. Based on days spring sale is open.

Golf 2019 Pass/Pack sales sold as of 5/15/2019, sales of \$92,000 are \$102,000 or 52% behind 2018 pace, attributed to the large winter impacting. Total golf pass/pack sales were \$247,000 for 2018 season and \$217,000 for 2017 season.

b) Recreation Fee.

- 04/30/2019 -- **2019/2020** – sold 2,955 revenues of \$811,000, (vs py pace; volume up 2%, revenue up 10%)
- 04/30/2019 – **2018/2019** – sold 4,582 revenues of \$1,069,000, (vs py; volume up 4%, revenue up 2%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3595/56% (3581/55%) Base up to 4p | 845/13% (714/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +14/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th

- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th

- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 04/30/xx:

04/30/19 - 2019 90 or 1.4% of units

04/30/18 - 2018 84 or 1.3% of units

04/30/17 - 2017 116 or 1.8% of units

04/30/16 - 2016 112 or 1.7% of units

as of 03/31/xx:

03/31/19 - 2019 156 or 2.4% of units

03/31/18 - 2018 154 or 2.4% of units

03/31/17 - 2017 228 or 3.5% of units

03/31/16 - 2016 194 or 3.0% of units

as of 02/28/xx:

02/28/19 - 2019 793 or 12.3% of units

02/28/18 - 2018 781 or 12.1% of units

02/28/17 - 2017 1243 or 19.2% of units

02/28/16 - 2016 813 or 12.6% of units

as of 01/31/xx:

01/31/19 - 2019 3114 or 48.1% of units

01/31/18 - 2018 2944 or 45.5% of units

01/31/17 - 2017 3283 or 50.7% of units

01/31/16 - 2016 3402 or 52.6% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

Tahoe Donner Association Personnel Report April 2019

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2018 April		2019 April	
	Status	5/7/2018	4/7/2019	5/7/2019	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	41	42	43	2	5%	1	2%	0	0	1	1
NonExempt	102	43	42	41	-2	-5%	-1	-2%	0	0	4	1
NonExempt	103	124	253	159	35	28%	-94	-37%	156	7	160	4
NonExempt	104	17	20	19	2	12%	-1	-5%	0	0	0	0
Totals		225	357	262	37	16%	-95	-27%	156	7	165	6
Totals (FTYR)	101 + 102	84	84	84	0	0%	0	0%	0	0	5	2

101 - FT Exempt

102 - FT NonExempt

103 - PT/Seasonal/Temp

104 - Contractor

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

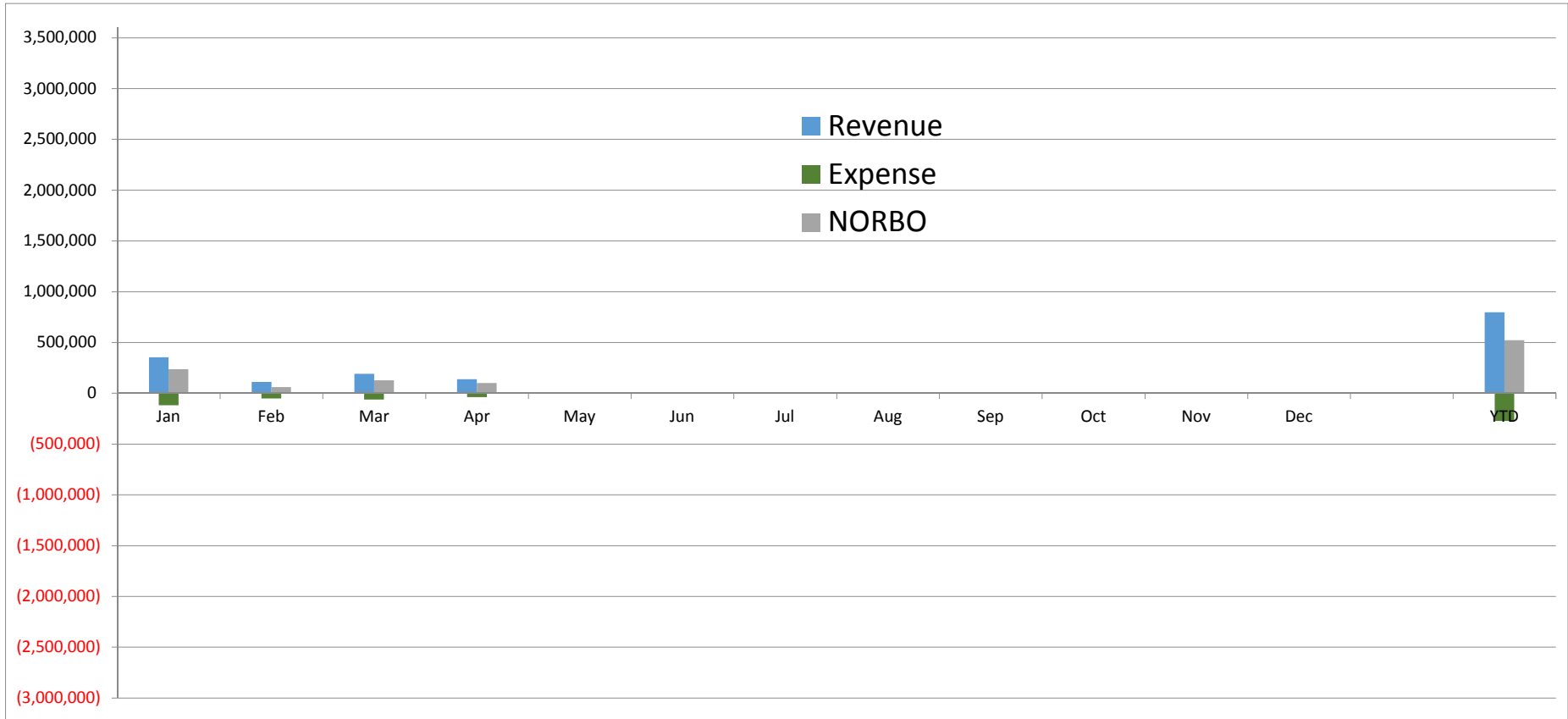
	Trout Creek Recreation Center					Guest Mix and %tl %G						Member Mix and %tl %M						Guest Revenue
	TL Visits	Mbr V	Mbrv %	Guest V	GstV %	w/Mbr			onGCard			Rec Fee			Non Rec Fee			
2018	144,626	30,218	21%	23,296	16%	9,354	6%	40%	13,942	10%	60%	23,504	16%	78%	6,714	5%	22%	\$ 181,452
Jan17	9,623	6,436	67%	1,924	20%							6,244	65%	97%	192	2%	3%	\$ 14,474
Jan18	12,619	8,704	69%	2,000	16%	849	7%	42%	1,151	9%	58%	8,395	67%	96%	309	2%	4%	\$ 20,430
Jan19	12,102	8,149	67%	2,023	17%	857	7%	42%	1,166	10%	58%	7,734	64%	95%	415	3%	5%	\$ 25,828
Feb17	10,182	6,454	63%	2,344	23%							6,159	60%	95%	295	3%	5%	\$ 17,312
Feb18	10,170	7,094	70%	1,595	16%	547	5%	34%	1,048	10%	66%	6,788	67%	96%	306	3%	4%	\$ 16,870
Feb19	8,274	5,424	66%	1,482	18%	581	7%	39%	901	11%	61%	5,131	62%	95%	293	4%	5%	\$ 19,084
Mar17	10,196	6,755	66%	1,930	19%							6,444	63%	95%	311	3%	5%	\$ 14,338
Mar18	9,915	6,865	69%	1,501	15%	639	6%	43%	862	9%	57%	6,539	66%	95%	326	3%	5%	\$ 15,174
Mar19	10,671	7,187	67%	1,661	16%	693	6%	42%	968	9%	58%	6,835	64%	95%	352	3%	5%	\$ 21,023
Apr17	9,859	6,803	69%	1,692	25%							6,537	66%	96%	266	3%	4%	\$ 12,824
Apr18	8,893	6,414	72%	1,012	11%	420	5%	42%	592	7%	58%	6,172	69%	96%	242	3%	4%	\$ 10,346
Apr19	9,124	6,462	71%	1,085	12%	400	4%	37%	685	8%	63%	6,157	67%	95%	305	3%	5%	\$ 14,087
YTD Apr17	39,860	26,448	66%	6,198	16%							25,384	64%	96%	1,064	3%	4%	\$ 58,948
YTD Apr18	41,597	29,077	70%	5,096	12%	2,455	6%	48%	3,653	9%	72%	27,894	67%	96%	1,183	3%	4%	\$ 62,820
YTD Apr19	40,171	27,222	68%	6,251	16%	2,531	6%	40%	3,720	9%	60%	25,857	64%	95%	1,365	3%	5%	\$ 80,022
2018/day 120	335	227		52		21			31			215			11			\$ 667

YTD - Trout Creek Visits Mix

- 68% Member
- 6% Guests with Member
- 8% Guests on Guest Card
- 8% Employee
- 9% Fitness/Childcare/Massage

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the four months ending April 2019

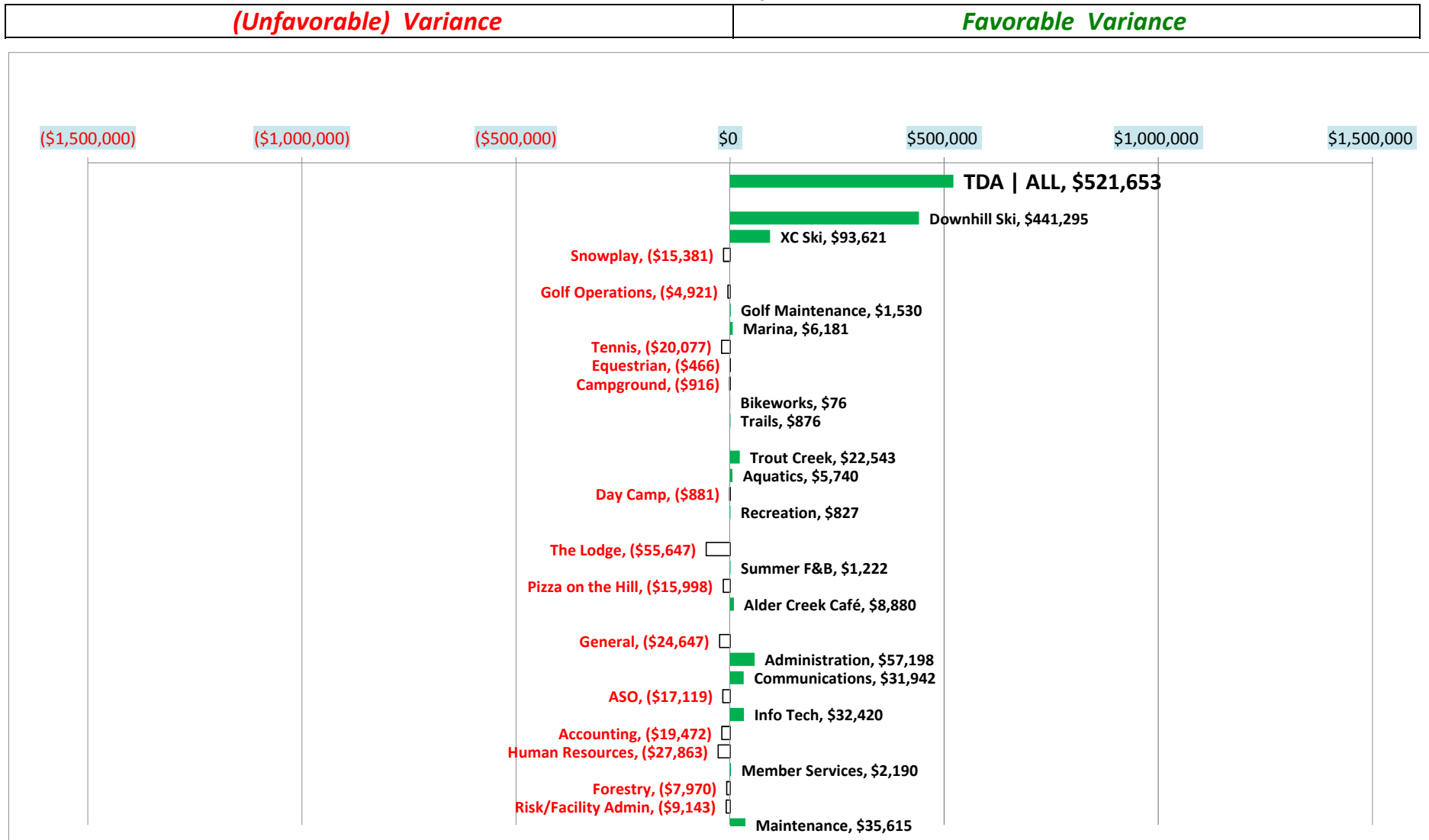
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	354,499	111,765	190,309	138,465	0	0	0	0	0	0	0	0	795,037
Expense	(118,682)	(52,251)	(63,432)	(39,020)	0	0	0	0	0	0	0	0	(273,384)
NORBO	235,817	59,514	126,877	99,445	0	0	0	0	0	0	0	0	521,653



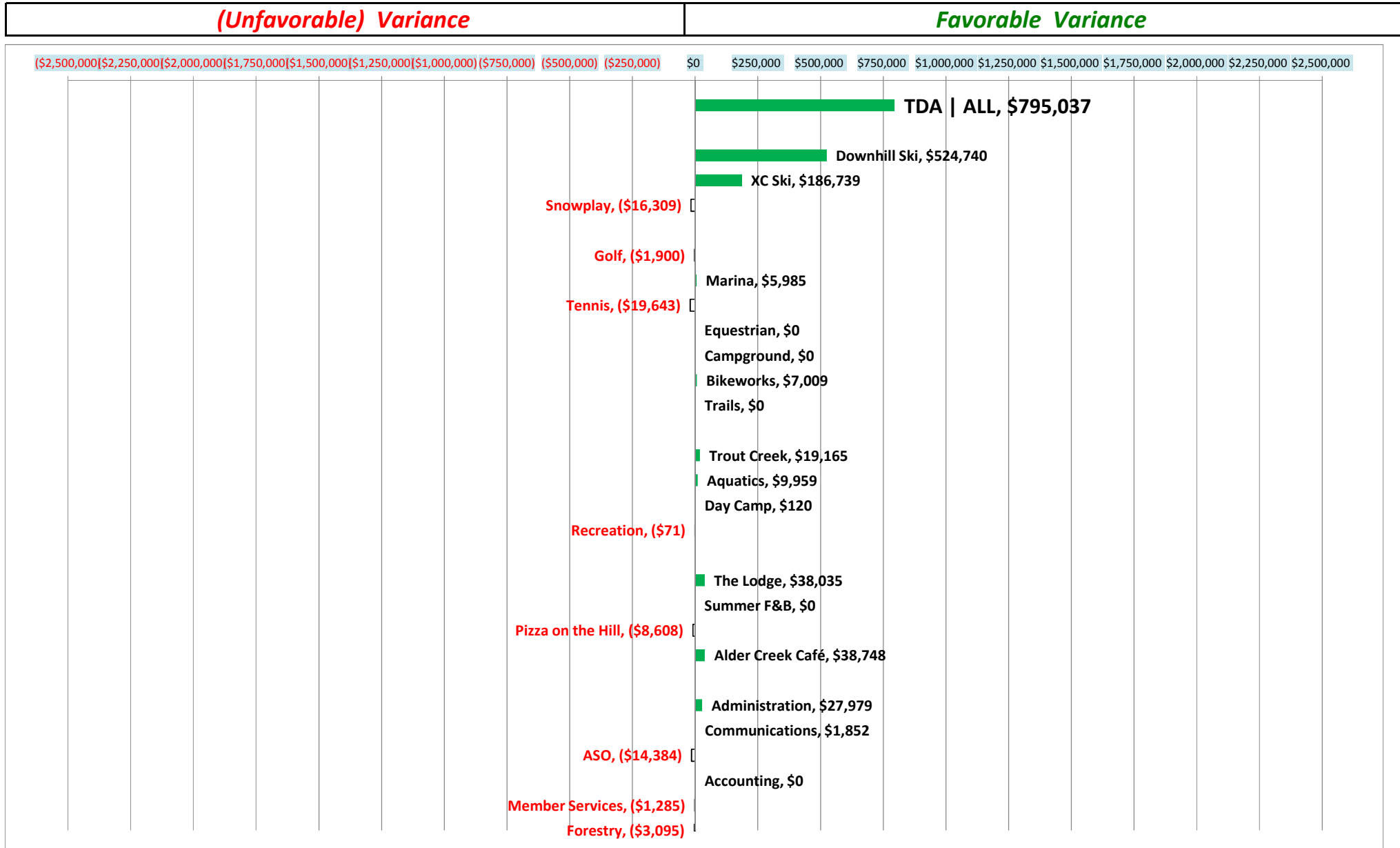
Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date April 2019



Tahoe Donner Association Operating Revenue Variances Report Year to Date April 2019



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date April 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

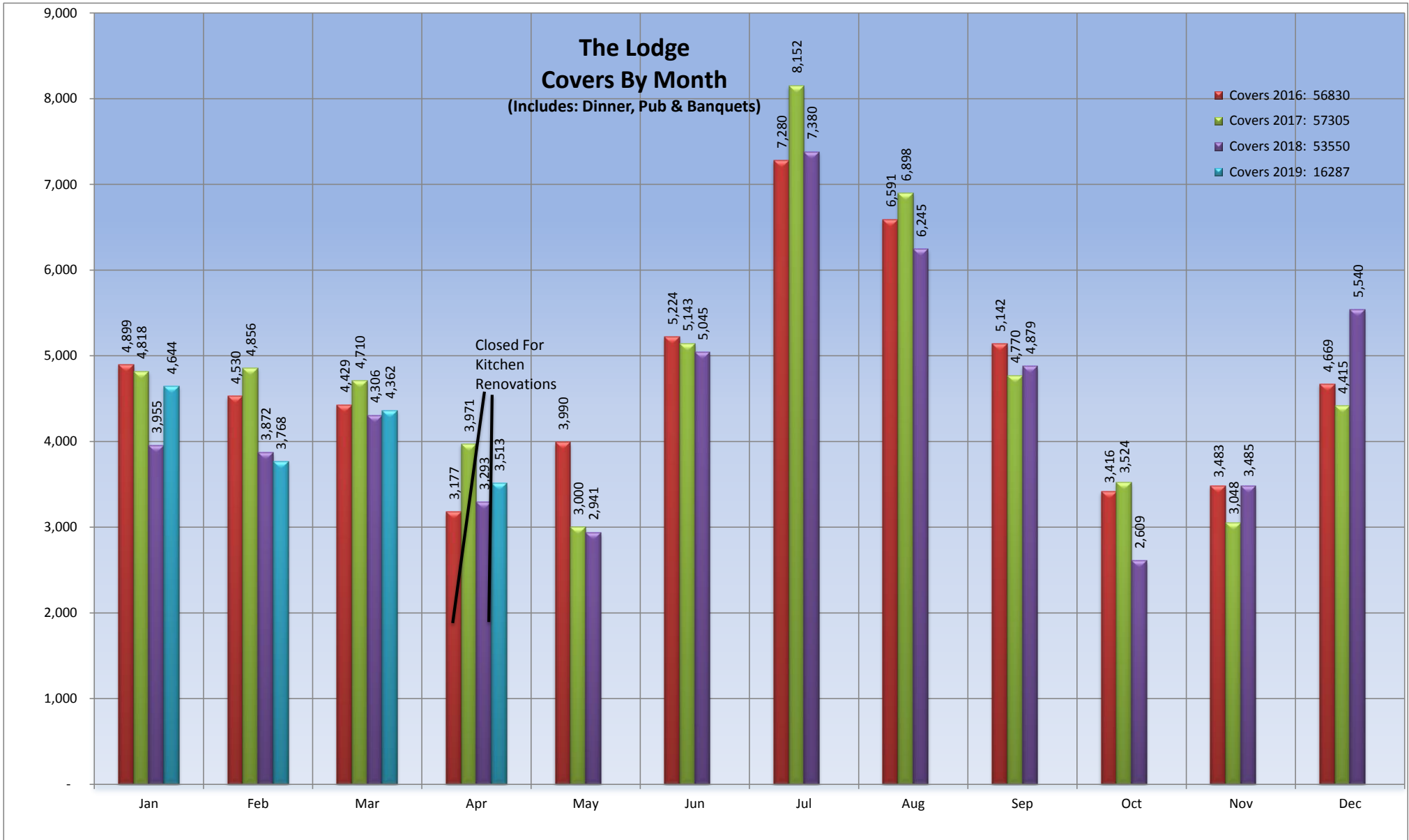
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 235,817	\$ 59,514	\$ 126,877	\$ 99,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 521,653
Downhill Ski	198,348	132,393	91,309	19,245	-	-	-	-	-	-	-	-	441,295
XC Ski	57,449	10,401	33,939	(8,168)	-	-	-	-	-	-	-	-	93,621
Snowplay	(13,754)	(29,753)	13,310	14,817	-	-	-	-	-	-	-	-	(15,381)
Golf Operations	(404)	(1,736)	(1,267)	(1,515)	-	-	-	-	-	-	-	-	(4,921)
Golf Maintenance	602	(2,954)	(2,037)	5,920	-	-	-	-	-	-	-	-	1,530
Marina	(125)	342	52	5,913	-	-	-	-	-	-	-	-	6,181
Tennis	(285)	93	(22)	(19,863)	-	-	-	-	-	-	-	-	(20,077)
Equestrian	(646)	(72)	1,808	(1,556)	-	-	-	-	-	-	-	-	(466)
Campground	(391)	(53)	(5)	(467)	-	-	-	-	-	-	-	-	(916)
Bikeworks	-	-	-	76	-	-	-	-	-	-	-	-	76
Trails	(364)	211	(177)	1,206	-	-	-	-	-	-	-	-	876
Trout Creek	3,414	(11,593)	(256)	30,978	-	-	-	-	-	-	-	-	22,543
Aquatics	564	458	(3,303)	8,022	-	-	-	-	-	-	-	-	5,740
Day Camp	(307)	(11)	(11)	(553)	-	-	-	-	-	-	-	-	(881)
Recreation	7	525	973	(678)	-	-	-	-	-	-	-	-	827
The Lodge	(13,596)	(31,089)	(7,872)	(3,090)	-	-	-	-	-	-	-	-	(55,647)
Summer F&B	173	329	222	498	-	-	-	-	-	-	-	-	1,222
Pizza on the Hill	(5,388)	(10,596)	(839)	825	-	-	-	-	-	-	-	-	(15,998)
Alder Creek Café	2,178	(2,836)	3,404	6,134	-	-	-	-	-	-	-	-	8,880
General	8,948	(22,701)	(9,976)	(918)	-	-	-	-	-	-	-	-	(24,647)
Administration	4,798	10,942	16,485	24,972	-	-	-	-	-	-	-	-	57,198
Communications	1,521	5,854	12,074	12,493	-	-	-	-	-	-	-	-	31,942
ASO	(3,569)	890	(8,050)	(6,390)	-	-	-	-	-	-	-	-	(17,119)
Info Tech	2,748	12,572	15,282	1,818	-	-	-	-	-	-	-	-	32,420
Accounting	(8,128)	(5,560)	(2,409)	(3,375)	-	-	-	-	-	-	-	-	(19,472)
Human Resources	29	(17,477)	(11,970)	1,555	-	-	-	-	-	-	-	-	(27,863)
Member Services	2,657	172	(1,913)	1,273	-	-	-	-	-	-	-	-	2,190
Forestry	3,144	7,098	(14,273)	(3,939)	-	-	-	-	-	-	-	-	(7,970)
Risk/Facility Admin	(5,727)	(1,421)	(3,676)	1,682	-	-	-	-	-	-	-	-	(9,143)
Maintenance	1,920	15,087	6,077	12,531	-	-	-	-	-	-	-	-	35,615

Tahoe Donner Association Operating Revenue Variances Report

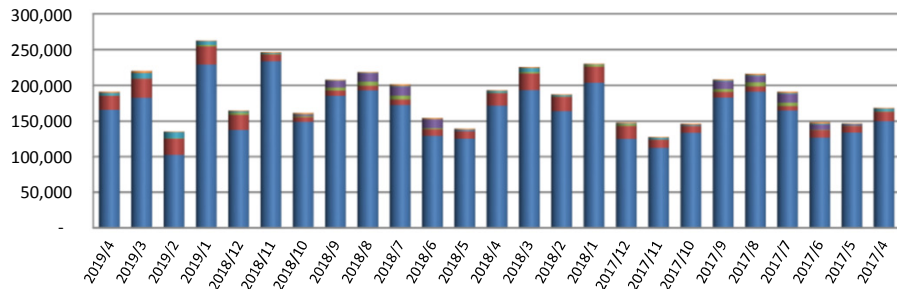
Year to Date April 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 354,499	\$ 111,765	\$ 190,309	\$ 138,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 795,037
Downhill Ski	245,612	122,781	103,706	52,642	-	-	-	-	-	-	-	-	524,740
XC Ski	73,149	32,507	51,368	29,715	-	-	-	-	-	-	-	-	186,739
Snowplay	(12,291)	(23,910)	10,978	8,915	-	-	-	-	-	-	-	-	(16,309)
Golf	(500)	(500)	(450)	(450)	-	-	-	-	-	-	-	-	(1,900)
Marina	-	-	-	5,985	-	-	-	-	-	-	-	-	5,985
Tennis	-	-	-	(19,643)	-	-	-	-	-	-	-	-	(19,643)
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	7,009	-	-	-	-	-	-	-	-	7,009
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	4,140	(8,830)	252	23,603	-	-	-	-	-	-	-	-	19,165
Aquatics	-	-	-	9,959	-	-	-	-	-	-	-	-	9,959
Day Camp	-	-	-	120	-	-	-	-	-	-	-	-	120
Recreation	-	-	-	(71)	-	-	-	-	-	-	-	-	(71)
The Lodge	30,180	(9,329)	5,132	12,051	-	-	-	-	-	-	-	-	38,035
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	(1,706)	(9,811)	3,711	(802)	-	-	-	-	-	-	-	-	(8,608)
Alder Creek Café	16,978	(202)	17,111	4,861	-	-	-	-	-	-	-	-	38,748
Administration	3,471	6,852	9,046	8,610	-	-	-	-	-	-	-	-	27,979
Communications	(4,178)	1,973	1,000	3,057	-	-	-	-	-	-	-	-	1,852
ASO	(47)	1,488	(8,932)	(6,893)	-	-	-	-	-	-	-	-	(14,384)
Accounting	3	(53)	(3)	54	-	-	-	-	-	-	-	-	0
Member Services	57	(490)	(581)	(271)	-	-	-	-	-	-	-	-	(1,285)
Forestry	(370)	(710)	(2,030)	15	-	-	-	-	-	-	-	-	(3,095)



Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

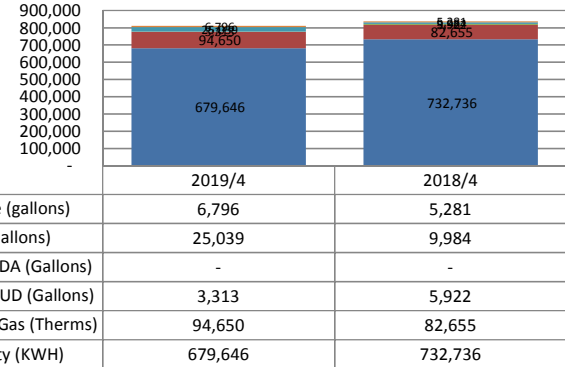
- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2019 04

▲ ▲
▼ ▼

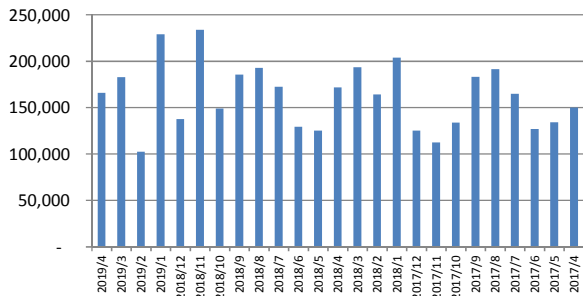
Gasoline Cost / Gallon \$3.49 18% 12%	Diesel Cost / Gallon \$3.98 9% 5%	Propane Cost / Gallon \$3.59 39% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

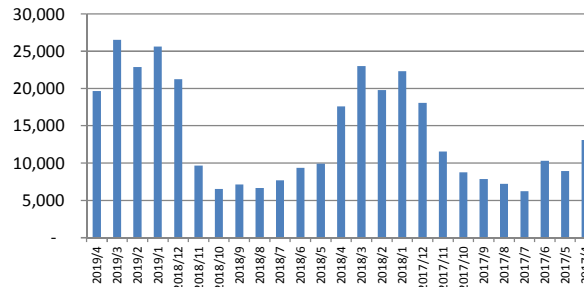


Data Available thru (yyyy/mm) - 2019/04
This Report is volumes not dollars
Note the scale varies with each Chart presented.

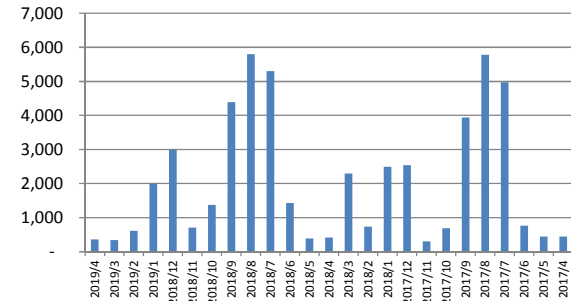
Electricity (KWH)



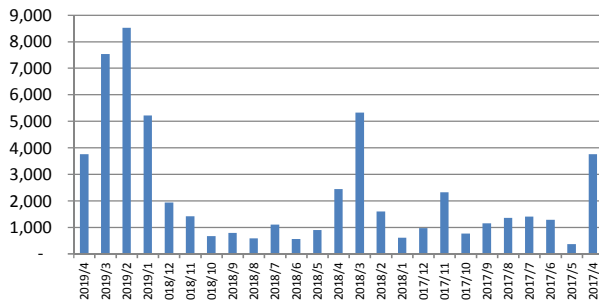
Natural Gas (Therms)



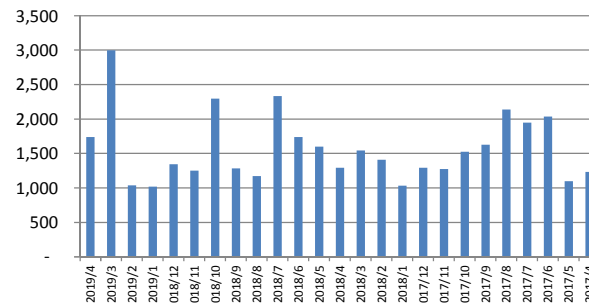
Water-PUD (000 Gallons)



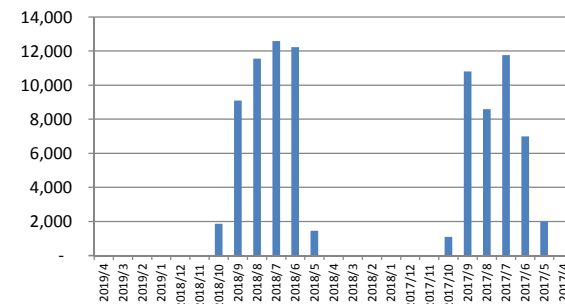
Diesel (gallons)



Gasoline (gallons)

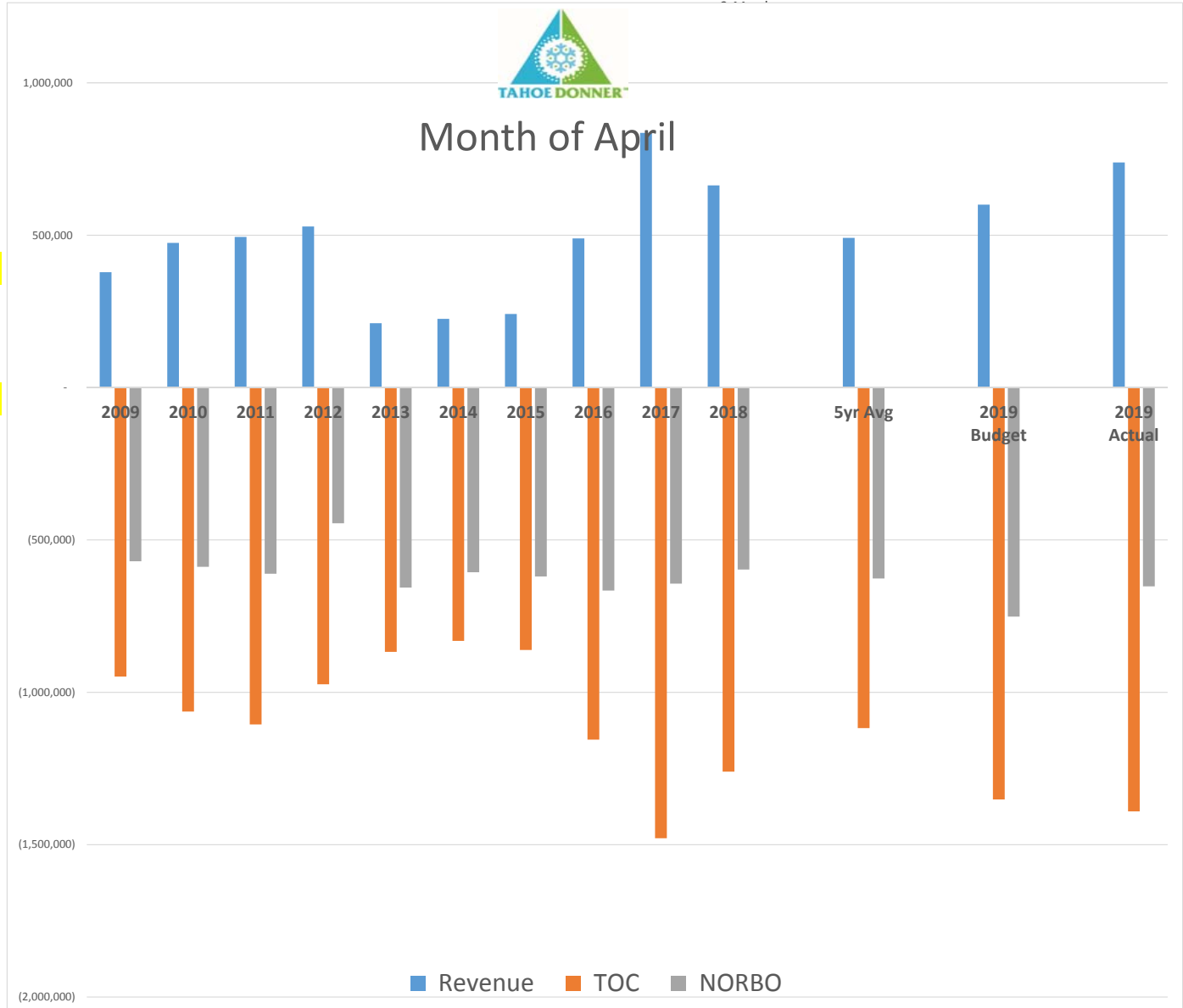


Water-TDA (000 Gallons)





Month of April



Month of April			
	Revenue	TOC	NORBO
2009	378,491	(948,458)	(569,967)
2010	474,767	(1,063,203)	(588,436)
2011	494,370	(1,105,503)	(611,133)
2012	528,212	(973,929)	(445,716)
2013	211,096	(867,692)	(656,596)
2014	225,177	(831,357)	(606,180)
2015	241,185	(861,345)	(620,160)
2016	489,071	(1,155,358)	(666,287)
2017	835,432	(1,479,246)	(643,814)
2018	663,358	(1,260,486)	(597,128)
5yr Avg	490,845	(1,117,558)	(626,714)
2019 Budget	600,000	(1,352,000)	(752,000)
2019 Actual	738,465	(1,391,020)	(652,555)
Var to Bdg	138,465 23%	(39,020) -3%	99,445 13%
Var to PY	75,107 11%	(130,534) -10%	(55,427) -9%

Variance FlowThru
vs Bdg 72%
vs PY -74%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
April 2019**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
9,124	8,700	8,893	424	5%	231	3%	Private Amenities	40,171	40,100	41,597	71	0%	(1,426)	-3%	216,300
9,124	8,700	8,893	424	5%	231	3%	Trout Creek Rec Ctr	40,171	40,100	41,597	71	0%	(1,426)	-3%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	8,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	42,000
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	18,500
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,700
14,499	10,720	11,837	3,779	35%	2,662	22%	Public Amenities	116,844	105,560	90,580	11,284	11%	26,264	29%	270,000
3,361	3,300	4,162	61	2%	(801)	-19%	DH Ski - Total Skier Visits	36,567	36,900	28,594	(333)	-1%	7,973	28%	45,000
3,553	800	1,225	2,753	344%	2,328	190%	XC Ski - Total Skier Visits	28,727	17,700	14,866	11,027	62%	13,861	93%	22,000
736	385	85	351	91%	651	766%	Snowplay - Total Tubers	9,667	12,375	8,634	(2,708)	-22%	1,033	12%	18,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	18,000
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	1,700
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,300
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,513	3,205	3,293	308	10%	220	7%	The Lodge Covers	16,287	15,450	15,426	837	5%	861	6%	56,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	20,800
1,639	1,720	1,762	(81)	-5%	(123)	-7%	Pizza on the Hill Covers	9,975	10,620	11,595	(645)	-6%	(1,620)	-14%	43,000
1,697	1,310	1,310	387	30%	387	30%	Alder Creek Café Covers	15,621	12,515	11,465	3,106	25%	4,156	36%	37,700
23,623	19,420	20,730	4,203	22%	2,893	14%	Amenities Total	157,015	145,660	132,177	11,355	8%	24,838	19%	486,300
29	-	-	29	0%	29	0%	HOA & Amenities Support Services	7,259	7,173	6,473	86	1%	786	12%	7,173
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
29	-	-	29	0%	29	0%	STR Registrants	786	700	-	86	12%	786	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights

for the Month of April 2019

variances presented as | Favorable -Unfavorable

5/16/2019

Revenue \$ 738,500 | 138,500 / 23% to Budget
| 75,100 / 11% to Prior Year

Variance amount & % versus Budget for the Dept

r1	52,600	21%	Downhill Ski. Access up \$25k/26% to budget, down \$5k/4% to PY. Lessons and Rentals up \$24k/22% budget, comparing favorably to PY by \$10k/9%.
r2	29,700	49%	Cross Country. Strong sales across all segments. Access up \$14k/35% to budget, flat to PY. Lessons and Rentals up \$12k/75% to budget, \$19k/194% to PY. Retail up \$3k/54% to budget, compares favorably to PY by \$3k.
r3	23,600	39%	Trout Creek. Seeing benefit or re-allocation of 2018/2019 Recreation Fee, based on actual usage.
r4	-19,600	-100%	Tennis. Negatively impacted by re-allocation of 2018/2019 Recreation Fee, based on actual scan usage.
r5	12,100	10%	The Lodge. Slight increase in food sales. Compares favorably to PY by \$17k/15%.
r6	10,000	70%	Aquatics. Benefitting from re-allocation of 2018/2019 Recreation Fee, based on actual scan usage.
r7	8,900	149%	Snowplay. Combination of increased access, up \$4k/77% to budget, and re-allocation of 2018/2019 Recreation Fee.
r8	8,600	67%	Administration. Interest income up \$11k/232% to budget, \$7k/74% to PY.
r9	7,000	100%	Bikeworks. Pre-season retail sales.
r10	5,600	-	all other variances, net
tl	138,500	23%	

Expense \$ 1,374,000 | -39,000 / -3% to Budget
| -113,500 / -9% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-37,900	-49%	Cross Country. Payroll up \$29k/125% to budget, \$23k/76% to PY, primarily due to extended season. Snowcat maintenance up \$6k (timing between months).
e2	-33,400	-11%	Downhill Ski. Payroll up \$28k/18% to budget, up \$29k/19% to PY. Correpsonds with increased revenue of \$53k.
e3	16,400	127%	Administration. Payroll down \$17k, position vacancy.
e4	-15,100	-7%	The Lodge. Payroll up \$3k/3% to budget, up \$7k/8% to PY. COGS unfavorable to budget by \$8k/22%, related to increased revenue of \$12k.
e5	13,000	18%	Maintenance. Payroll favorable to budget by \$6k/10%, position vacancies. All other variances timing between months.
e6	9,400	69%	Communications. Payroll savings, position vacancy. Contract fees favorable to budget by \$2k/42%.
e7	7,400	7%	Trout Creek. Benefitting from season end snow removal true up.
e8	-6,900	-239%	Bikeworks. COGS on pre-season retail sales.
e9	5,900	29%	Snowplay. Payroll favorable to budget by \$7k/50%, compares negatively to PY by \$3k/87%.
e10	2,200	-	all other variances, net (primarily timing variances between months)
tl	-39,000	-3%	

(39,000) Expense Variances to BDG co-wide recap

-19,800	-29%	Cogs
-9,100	-1%	Payroll Direct
10,500	-8%	Payroll Burden
-20,600	-5%	Expenses

(113,500) Expense Variances to Prior Year, co-wide

-8,300	-11%	Cogs
-64,600	-10%	Payroll Direct
-13,500	-8%	Payroll Burden
-27,100	-7%	Expenses

NOR \$ (635,600) | 99,400 / 14% to Budget
| -38,400 / -6% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date April 2019 { 4 of 12 months }

variances presented as | Favorable -Unfavorable

5/16/2019

Revenue \$ 6,376,000 | 795,000 / 14% to Budget
| 1,882,800 / 42% to Prior Year

Variance amount & % versus Budget for the Dept			
r1	524,700	17%	Downhill Ski. Access and usage up \$353k/30% to budget, comparing favorably \$735k/91% to PY. Lessons & Rentals favorable \$139k/10% to budget, favorable \$423k to PY.
r2	186,700	24%	Cross Country . Access and usage up \$87k/18% to budget, up \$151k/36% to PY. Lessons and Rentals favorable to budget by \$72k/33%, compares favorably to PY by \$152k/112%.
r3	38,700	26%	Alder Creek Café. Benefitting from increased access and usage at Cross Country. Compares positively to PY by \$71k.
r4	38,000	6%	The Lodge. Holding steady despite weather related challenges in February. Up \$115k/20% to PYTD.
r5	28,000	30%	Administration. Interest income up \$32k to budget, \$25k PYTD. Yields improving.
r6	-19,600	-100%	Tennis. Negatively impacted by re-allocation of 2018/2019 Recreation Fee, based on actual scan usage.
r7	19,200	17%	Trout Creek. Seeing benefit of re-allocation of 2018/2019 Recreation Fee, based on actual scan usage.
r8	-16,300	-8%	Snowplay. Weather challenges resulting in reduced visitation. Up \$49k/38% PYTD.
r9	-14,400	-29%	ASO. Direct result of weather hampering project starts. Compares negatively to PYTD by \$12k/25%.
r10	10,000	-	all other variances, net
tl	795,000	14%	

Expense \$ 6,710,400 | -273,400 / -4% to Budget
| -743,000 / -12% to Prior Year

Variance amount & % versus Budget for the Dept			
e1	-93,700	-11%	The Lodge. Payroll up \$34k/8% to budget. COGS unfavorable to budget by \$30k/16%. Both primarily budget spread timing b/w months.
e2	-93,100	-16%	Cross Country. Payroll up \$52k/18% to budget due to increased visitation and extended season. Snow removal up \$9k to budget, \$12k PYTD.
e3	-83,400	4%	Downhill Ski. Increased costs with increased volumes/revenues. Payroll up \$77k, compares unfavorably to PY by \$154k/14%.
e4	35,600	13%	Maintenance. Timing between months.
e5	32,400	14%	Information Tech. Payroll savings of \$18k/11% due to vacancies. All other variances timing between months.
e6	30,100	56%	Communications. Payroll down \$8k/13% to budget due to position vacancy. Contract fees favorable \$7k/39%.
e7	-30,000	-14%	Alder Creek Café. Increased costs with increased volumes/revenues.
e8	29,200	32%	Administration. Payroll favorable to budget by \$27k/12% due primarily to vacant position.
e9	-27,900	-22%	Human Resources. Payroll unfavorable to budget by \$22k/24% due to timing of personnel reorg. To run favorable remainder of year.
e10	-72,600	-	all other variances, net (mix of timing variances between months and real savings).
tl	-273,400	-4%	

(273,400) Expense Variances to BDG co-wide recap

-59,400	-12%	Cogs
-149,400	-5%	Payroll Direct
50,000	-8%	Payroll Burden
-114,600	-7%	Expenses

(743,000) Expense Variances to Prior Year, co-wide

-92,000	-20%	Cogs
-400,100	-13%	Payroll Direct
-69,500	-8%	Payroll Burden
-181,400	-11%	Expenses

NOR \$ (334,300) | 521,700 / 61% to Budget
| 1,139,800 / 77% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of April 2019



Total Operating Fund - Month

Component

Amenities - Month

Homeowners Association - Month

			Variance to Budget		Variance to Prior Yr					Variance to Budget		Variance to Prior Yr					
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg			
\$ 738,465	\$ 600,000	\$ 663,358	\$ 138,465	23%	\$ 75,107	11%	Revenue	\$ 681,793	\$ 133,893	24%	\$ 68,236	11%	\$ 56,672	\$ 4,572	9%	\$ 6,871	14%
72,450	49,000	72,610	23,450	48%	(160)	0%	Recreation Fee	72,450	23,450	48%	(160)	0%	-	-	0%	-	0%
200,700	155,900	192,052	44,800	29%	8,648	5%	Access & Use Fees	200,700	44,800	29%	8,648	5%	-	-	0%	-	0%
212,825	194,400	185,635	18,425	9%	27,190	15%	Food and Beverage	212,825	18,225	9%	27,190	15%	-	200	-100%	-	0%
26,618	14,600	23,295	12,018	82%	3,323	14%	Retail Product	25,954	11,954	85%	3,767	17%	664	64	11%	(445)	-40%
167,723	131,700	138,716	36,023	27%	29,007	21%	Lessons & Rentals	167,723	36,023	27%	29,382	21%	-	-	0%	(375)	-100%
58,150	54,400	51,050	3,750	7%	7,100	14%	Other	2,142	(559)	-21%	(591)	-22%	56,008	4,308	8%	7,691	16%
(87,168)	(67,380)	(78,838)	(19,788)	-29%	(8,330)	-11%	Cost of Goods Sold	(87,168)	(19,788)	-29%	(8,330)	-11%	-	-	0%	-	0%
(679,997)	(670,920)	(615,394)	(9,077)	-1%	(64,602)	-10%	Payroll Direct	(395,398)	(38,403)	-11%	(57,575)	-17%	(284,599)	29,326	9%	(7,027)	-3%
(183,745)	(194,210)	(170,271)	10,465	5%	(13,475)	-8%	Payroll Burden	(105,708)	(500)	0%	(8,939)	-9%	(78,037)	10,965	12%	(4,535)	-6%
(863,742)	(865,130)	(785,665)	1,388	0%	(78,077)	-10%	Payroll Total	(501,106)	(38,903)	-8%	(66,515)	-15%	(362,636)	40,291	10%	(11,563)	-3%
(423,110)	(402,490)	(395,983)	(20,620)	-5%	(27,127)	-7%	Expenses	(484,403)	(17,460)	-4%	(272,395)	-128%	61,293	(3,160)	5%	245,268	133%
(45,085)	(41,570)	(24,398)	(3,515)	-8%	(20,687)	-85%	Personnel Costs	(33,099)	(3,019)	-10%	(18,339)	-124%	(11,985)	(495)	-4%	(2,348)	-24%
(74,824)	(71,045)	(75,379)	(3,779)	-5%	555	1%	Utilities	(57,360)	(6,095)	-12%	(3,070)	-6%	(17,464)	2,316	12%	3,625	17%
(17,948)	(11,990)	(11,626)	(5,958)	-50%	(6,322)	-54%	Fuel Costs	(14,425)	(5,125)	-55%	(5,298)	-58%	(3,523)	(833)	-31%	(1,024)	-41%
(71,920)	(71,796)	(59,969)	(124)	0%	(11,950)	-20%	Supplies	(50,124)	(5,029)	-11%	(8,717)	-21%	(21,795)	4,906	18%	(3,233)	-17%
(58,417)	(51,754)	(48,226)	(6,663)	-13%	(10,191)	-21%	Repairs & Maintenance	(35,319)	(1,534)	-5%	(1,732)	-5%	(23,098)	(5,129)	-29%	(8,460)	-58%
(7,200)	(7,000)	(2)	(200)	-3%	(7,199)	#####	Forestry Land Maint	-	-	0%	-	0%	(7,200)	(200)	-3%	(7,199)	#####
(60,500)	(60,500)	(50,500)	-	0%	(10,000)	-20%	Insurance	(38,100)	-	0%	(2,100)	-6%	(22,400)	-	0%	(7,900)	-54%
(23,463)	(23,800)	(22,938)	337	1%	(525)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(23,463)	337	1%	(525)	-2%
(18,452)	(14,340)	(16,523)	(4,112)	-29%	(1,929)	-12%	Credit Card Fees	(16,925)	(3,425)	-25%	(2,286)	-16%	(1,527)	(687)	-82%	357	19%
(8,200)	(8,752)	(5,744)	552	6%	(2,456)	-43%	Licenses Permits Fees	(1,064)	3,936	79%	742	41%	(7,136)	(3,384)	-90%	(3,199)	-81%
(54,102)	(56,943)	(80,679)	2,841	5%	26,577	33%	All other expenses	(784)	2,831	78%	5,608	88%	(53,318)	10	0%	20,969	28%
17,000	17,000	-	-	0%	17,000	#####	Allocated Overhead	(237,203)	-	0%	(237,203)	0%	254,203	-	0%	254,203	#####
\$ (635,555)	\$ (735,000)	\$ (597,128)	\$ 99,445	14%	\$ (38,427)	6%	Net Operating Result	\$ (390,883)	\$ 57,743	13%	\$ (279,003)	249%	\$ (244,672)	\$ 41,702	-15%	\$ 240,576	-50%
(1,374,020)	(1,335,000)	(1,260,486)	(39,020)	-3%	(113,534)	-9%	Total Operating Costs	(1,072,676)	(76,150)	-8%	(347,239)	-48%	(301,343)	37,131	11%	233,705	44%
735,000	735,000	792,000	-	0%	(57,000)	-7%	Assessment Revenue	735,000	-	0%	(57,000)	-7%	735,000	-	0%	(57,000)	-7%
-	-	-	-	0%	-	0%	Replacement Reserve Fund	-	-	0%	-	0%	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Development Fund	-	-	0%	-	0%	-	-	0%	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund	-	-	0%	-	0%	-	-	0%	-	0%
735,000	735,000	792,000	-	0%	(57,000)	-7%	Net, Operating Fund Portion	735,000	-	0%	(57,000)	-7%	735,000	-	0%	(57,000)	-7%
\$ 99,445	\$ -	\$ 194,872	\$ 99,445	NA	\$ (95,427)	-49%	Net Result	\$ (390,883)	\$ 57,743	-13%	\$ (279,003)	249%	\$ 490,328	\$ 41,702	9%	\$ 183,576	60%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the four months ending April 2019

Total Operating Fund - YTD						Component	Amenities - YTD				Homeowners Association - YTD						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ 6,376,037	\$ 5,581,000	\$ 4,493,232	\$ 795,037	14%	\$ 1,882,805	42%	Revenue	\$ 6,147,969	\$ 783,969	15%	\$ 1,865,705	44%	\$ 228,068	\$ 11,068	5%	\$ 17,100	8%
234,450	211,000	231,610	23,450	11%	2,840	1%	Recreation Fee	234,450	23,450	11%	2,840	1%	-	-	0%	-	0%
2,353,828	1,926,400	1,413,712	427,428	22%	940,116	66%	Access & Use Fees	2,353,828	427,428	22%	940,116	66%	-	-	0%	-	0%
1,394,029	1,339,800	1,100,210	54,229	4%	293,819	27%	Food and Beverage	1,394,588	54,188	4%	294,378	27%	(559)	41	-7%	(559)	0%
225,414	190,600	172,868	34,814	18%	52,545	30%	Retail Product	223,049	35,149	19%	53,978	32%	2,364	(336)	-12%	(1,433)	-38%
1,844,804	1,638,100	1,276,586	206,704	13%	568,218	45%	Lessons & Rentals	1,844,804	206,704	13%	568,593	45%	-	-	0%	(375)	-100%
323,513	275,100	298,245	48,413	18%	25,267	8%	Other	97,250	37,050	62%	5,800	6%	226,262	11,362	5%	19,467	9%
(547,193)	(487,780)	(455,223)	(59,413)	-12%	(91,970)	-20%	Cost of Goods Sold	(547,193)	(59,413)	-12%	(91,970)	-20%	-	-	0%	-	0%
(3,468,506)	(3,319,109)	(3,068,357)	(149,397)	-5%	(400,149)	-13%	Payroll Direct	(2,236,188)	(173,737)	-8%	(332,699)	-17%	(1,232,318)	24,340	2%	(67,450)	-6%
(899,947)	(949,910)	(830,405)	49,963	5%	(69,542)	-8%	Payroll Burden	(565,229)	16,103	3%	(48,283)	-9%	(334,718)	33,860	9%	(21,259)	-7%
(4,368,453)	(4,269,019)	(3,898,762)	(99,434)	-2%	(469,691)	-12%	Payroll Total	(2,801,417)	(157,634)	-6%	(380,982)	-16%	(1,567,036)	58,200	4%	(88,709)	-6%
(1,794,738)	(1,680,201)	(1,613,371)	(114,537)	-7%	(181,367)	-11%	Expenses	(2,110,141)	(98,419)	-5%	(1,075,078)	-104%	315,403	(16,118)	5%	893,711	155%
(196,036)	(167,377)	(166,404)	(28,659)	-17%	(29,632)	-18%	Personnel Costs	(141,573)	(25,536)	-22%	(21,212)	-18%	(54,463)	(3,123)	-6%	(8,420)	-18%
(328,172)	(312,440)	(323,218)	(15,732)	-5%	(4,954)	-2%	Utilities	(255,423)	(25,903)	-11%	(14,639)	-6%	(72,748)	10,172	12%	9,685	12%
(108,210)	(75,260)	(56,393)	(32,950)	-44%	(51,817)	-92%	Fuel Costs	(85,650)	(27,250)	-47%	(42,706)	-99%	(22,560)	(5,700)	-34%	(9,112)	-68%
(350,908)	(332,589)	(278,672)	(18,319)	-6%	(72,236)	-26%	Supplies	(260,085)	(16,590)	-7%	(57,021)	-28%	(90,823)	(1,729)	-2%	(15,215)	-20%
(292,879)	(245,535)	(218,223)	(47,344)	-19%	(74,656)	-34%	Repairs & Maintenance	(185,608)	(27,138)	-17%	(38,870)	-26%	(107,271)	(20,206)	-23%	(35,786)	-50%
(20,917)	(7,600)	(1,005)	(13,317)	-175%	(19,911)	#####	Forestry Land Maint	(580)	(580)	0%	(580)	0%	(20,337)	(12,737)	-168%	(19,332)	#####
(242,000)	(242,000)	(202,000)	-	0%	(40,000)	-20%	Insurance	(152,400)	-	0%	(8,400)	-6%	(89,600)	-	0%	(31,600)	-54%
(93,852)	(95,200)	(91,752)	1,348	1%	(2,100)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(93,852)	1,348	1%	(2,100)	-2%
(152,073)	(124,520)	(94,849)	(27,553)	-22%	(57,223)	-60%	Credit Card Fees	(148,640)	(26,110)	-21%	(57,486)	-63%	(3,433)	(1,443)	-72%	262	7%
(45,307)	(32,652)	(38,714)	(12,655)	-39%	(6,593)	-17%	Licenses Permits Fees	(9,561)	4,339	31%	3,060	24%	(35,745)	(16,993)	-91%	(9,653)	-37%
(29,386)	(110,028)	(142,142)	80,642	73%	112,756	79%	All other expenses	31,244	46,349	307%	64,639	194%	(60,629)	34,294	36%	48,117	44%
65,000	65,000	-	-	0%	65,000	#####	Allocated Overhead	(901,865)	-	0%	(901,865)	0%	966,865	-	0%	966,865	#####
\$ (334,347)	\$ (856,000)	\$ (1,474,124)	\$ 521,653	61%	\$ 1,139,777	77%	Net Operating Result	\$ 689,218	\$ 468,503	-212%	\$ 317,674	-86%	\$ (1,023,565)	\$ 53,150	-5%	\$ 822,102	-45%
(6,710,384)	(6,437,000)	(5,967,356)	(273,384)	-4%	(743,029)	-12%	Total Operating Costs	(5,458,752)	(315,467)	-6%	(1,548,031)	-40%	(1,251,633)	42,082	3%	805,002	39%
7,879,000	7,879,000	7,538,000	-	0%	341,000	5%	Assessment Revenue						7,879,000	-	0%	341,000	5%
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%	Replacement Reserve Fund						(4,661,000)	-	0%	(648,000)	16%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%	New Equipment Fund						(2,168,000)	-	0%	(161,000)	8%
856,000	856,000	1,324,000	-	0%	(468,000)	-35%	Net, Operating Fund Portion						856,000	-	0%	(468,000)	-35%
\$ 521,653	\$ -	\$ (150,124)	\$ 521,653	NA	\$ 671,777	447%	Net Result	\$ 689,218	\$ 468,503	212%	\$ 317,674	-86%	\$ (167,565)	\$ 53,150	-24%	\$ 354,102	-68%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of April 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead			
Net Operating Results (NOR)					Total Operating Expenses							
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		
		Amount	Pctg			Amount	Pctg			Amount	Pctg	
\$ (82,842)	\$ (106,661)	\$ 23,819	22%	\$ 92,853	\$ 72,900	\$ 19,953	27%	\$ (175,695)	\$ (179,561)	\$ 3,866	2%	
(12,372)	(43,350)	30,978	71%	83,403	59,800	23,603	39%	(95,775)	(103,150)	7,375	7%	
(6,483)	(14,505)	8,022	55%	22,959	13,000	9,959	77%	(29,442)	(27,505)	(1,937)	-7%	
(11,300)	(17,213)	5,913	34%	5,985	-	5,985	0%	(17,285)	(17,213)	(72)	0%	
(29,684)	(9,821)	(19,863)	-202%	(19,643)	-	(19,643)	0%	(10,041)	(9,821)	(220)	-2%	
(6,396)	(5,843)	(553)	-9%	120	-	120	0%	(6,516)	(5,843)	(673)	-12%	
(16,607)	(15,929)	(678)	-4%	29	100	(71)	-71%	(16,636)	(16,029)	(607)	-4%	
(308,041)	(341,965)	33,924	10%	588,940	\$ 475,000	113,940	24%	(896,981)	\$ (816,965)	(80,016)	-10%	
(42,458)	(61,703)	19,245	31%	297,642	245,000	52,642	21%	(340,100)	(306,703)	(33,397)	-11%	
(24,468)	(16,300)	(8,168)	-50%	90,715	61,000	29,715	49%	(115,183)	(77,300)	(37,883)	-49%	
281	(14,536)	14,817	102%	14,915	6,000	8,915	149%	(14,634)	(20,536)	5,902	29%	
(78,541)	(82,946)	4,405	5%	50	500	(450)	-90%	(78,591)	(83,446)	4,855	6%	
(6,029)	(5,562)	(467)	-8%	-	-	-	0%	(6,029)	(5,562)	(467)	-8%	
(14,497)	(12,941)	(1,556)	-12%	-	-	-	0%	(14,497)	(12,941)	(1,556)	-12%	
(2,821)	(2,897)	76	3%	7,009	-	7,009	0%	(9,830)	(2,897)	(6,933)	-239%	
(12,229)	(13,435)	1,206	9%	-	-	-	0%	(12,229)	(13,435)	1,206	9%	
(82,397)	(79,307)	(3,090)	-4%	135,051	123,000	12,051	10%	(217,448)	(202,307)	(15,141)	-7%	
(5,412)	(5,910)	498	8%	-	-	-	0%	(5,412)	(5,910)	498	8%	
(21,240)	(22,065)	825	4%	23,198	24,000	(802)	-3%	(44,438)	(46,065)	1,627	4%	
(18,229)	(24,363)	6,134	25%	20,361	15,500	4,861	31%	(38,591)	(39,863)	1,272	3%	
(390,883)	(448,626)	57,743	13%	681,793	547,900	133,893	24%	(1,072,676)	(996,526)	(76,150)	-8%	
(244,672)	(286,374)	41,702	15%	56,672	\$ 52,100	4,572	9%	(301,343)	\$ (338,474)	37,131	11%	
(208,540)	(207,622)	(918)	0%	-	-	-	0%	(208,540)	(207,622)	(918)	0%	
24,972	-	24,972	0%	21,510	12,900	8,610	67%	3,462	(12,900)	16,362	127%	
12,493	-	12,493	0%	16,757	13,700	3,057	22%	(4,264)	(13,700)	9,436	69%	
1,818	-	1,818	0%	-	-	-	0%	1,818	-	1,818	0%	
(3,375)	-	(3,375)	0%	354	300	54	18%	(3,728)	(300)	(3,428)	-1143%	
1,555	-	1,555	0%	-	-	-	0%	1,555	-	1,555	0%	
(30,291)	(23,901)	(6,390)	-27%	13,207	20,100	(6,893)	-34%	(43,498)	(44,001)	503	1%	
1,273	-	1,273	0%	929	1,200	(271)	-23%	344	(1,200)	1,544	129%	
1,682	-	1,682	0%	-	-	-	0%	1,682	-	1,682	0%	
(58,790)	(54,851)	(3,939)	-7%	3,915	3,900	15	0%	(62,705)	(58,751)	(3,954)	-7%	
12,531	-	12,531	0%	-	-	-	0%	12,531	-	12,531	0%	
\$ (635,555)	\$ (735,000)	\$ 99,445	14%	\$ 738,465	\$ 600,000	\$ 138,465	23%	\$ (1,374,020)	\$ (1,335,000)	\$ (39,020)	-3%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD
For the four months ending April 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				Including Allocated Overhead		
Net Operating Results (NOR)					Total Operating Expenses				ANNUAL BUDGET AMOUNTS						
Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Actual	Budget	Variance to Budget		Revenue	T O E	N O R	
		Amount	Pctg			Amount	Pctg			Amount	Pctg	BUDGET	BUDGET	BUDGET	
\$ (377,456)	\$ (391,789)	\$ 14,333	4%	\$ 339,315	\$ 323,800	\$ 15,515	5%	\$ (716,770)	\$ (715,589)	\$ (1,181)	0%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)	
(124,977)	(147,520)	22,543	15%	292,865	273,700	19,165	7%	(417,842)	(421,220)	3,378	1%	1,094,000	(1,281,600)	(187,600)	
(57,724)	(63,464)	5,740	9%	59,959	50,000	9,959	20%	(117,682)	(113,464)	(4,218)	-4%	241,000	(450,200)	(209,200)	
(60,481)	(66,662)	6,181	9%	5,985	-	5,985	0%	(66,466)	(66,662)	196	0%	750,000	(602,700)	147,300	
(56,642)	(36,565)	(20,077)	-55%	(19,643)	-	(19,643)	0%	(36,999)	(36,565)	(434)	-1%	213,000	(306,300)	(93,300)	
(23,026)	(22,145)	(881)	-4%	120	-	120	0%	(23,146)	(22,145)	(1,001)	-5%	275,000	(305,900)	(30,900)	
(54,606)	(55,433)	827	1%	29	100	(71)	-71%	(54,635)	(55,533)	898	2%	180,000	(364,100)	(184,100)	
1,066,674	612,504	454,170	74%	5,808,655	\$ 5,040,200	768,455	15%	(4,741,981)	\$ (4,427,696)	(314,285)	-7%	10,776,000	(12,017,300)	(1,241,300)	
1,530,836	1,089,541	441,295	41%	3,648,740	3,124,000	524,740	17%	(2,117,905)	(2,034,459)	(83,446)	-4%	3,895,000	(3,600,900)	294,100	
289,417	195,796	93,621	48%	967,339	780,600	186,739	24%	(677,922)	(584,804)	(93,118)	-16%	1,043,000	(1,065,600)	(22,600)	
64,995	80,376	(15,381)	-19%	177,691	194,000	(16,309)	-8%	(112,697)	(113,624)	927	1%	282,000	(222,600)	59,400	
(237,886)	(234,495)	(3,391)	-1%	100	2,000	(1,900)	-95%	(237,986)	(236,495)	(1,491)	-1%	1,160,000	(1,487,300)	(327,300)	
(22,583)	(21,667)	(916)	-4%	-	-	-	0%	(22,583)	(21,667)	(916)	-4%	70,000	(111,600)	(41,600)	
(48,599)	(48,133)	(466)	-1%	-	-	-	0%	(48,599)	(48,133)	(466)	-1%	255,000	(395,500)	(140,500)	
(10,940)	(11,016)	76	1%	7,009	-	7,009	0%	(17,949)	(11,016)	(6,933)	-63%	117,000	(146,500)	(29,500)	
(51,109)	(51,985)	876	2%	-	-	-	0%	(51,109)	(51,985)	876	2%	1,000	(234,700)	(233,700)	
(293,906)	(238,259)	(55,647)	-23%	679,935	641,900	38,035	6%	(973,841)	(880,159)	(93,682)	-11%	2,630,000	(2,967,000)	(337,000)	
(21,558)	(22,780)	1,222	5%	-	-	-	0%	(21,558)	(22,780)	1,222	5%	270,000	(409,200)	(139,200)	
(72,862)	(56,864)	(15,998)	-28%	140,392	149,000	(8,608)	-6%	(213,253)	(205,864)	(7,389)	-4%	603,000	(754,700)	(151,700)	
(59,130)	(68,010)	8,880	13%	187,448	148,700	38,748	26%	(246,579)	(216,710)	(29,869)	-14%	450,000	(621,700)	(171,700)	
689,218	220,715	468,503	212%	6,147,969	5,364,000	783,969	15%	(5,458,752)	(5,143,285)	(315,467)	-6%	13,529,000	(15,328,100)	(1,799,100)	
(1,023,565)	(1,076,715)	53,150	5%	228,068	\$ 217,000	11,068	5%	(1,251,633)	\$ (1,293,715)	42,082	3%	686,000	(4,582,900)	(3,896,900)	
(773,532)	(748,885)	(24,647)	-3%	-	-	-	0%	(773,532)	(748,885)	(24,647)	-3%	-	(2,267,800)	(2,267,800)	
57,198	-	57,198	0%	120,379	92,400	27,979	30%	(63,181)	(92,400)	29,219	32%	184,000	(184,000)	-	
31,942	-	31,942	0%	55,352	53,500	1,852	3%	(23,410)	(53,500)	30,090	56%	210,000	(210,000)	-	
32,420	-	32,420	0%	-	-	-	0%	32,420	-	32,420	0%	-	-	-	
(19,472)	-	(19,472)	0%	2,000	2,000	0	0%	(21,472)	(2,000)	(19,472)	-974%	6,000	(6,000)	-	
(27,863)	-	(27,863)	0%	-	-	-	0%	(27,863)	-	(27,863)	0%	-	-	-	
(143,181)	(126,062)	(17,119)	-14%	35,016	49,400	(14,384)	-29%	(178,197)	(175,462)	(2,735)	-2%	196,000	(561,700)	(365,700)	
2,190	-	2,190	0%	4,115	5,400	(1,285)	-24%	(1,926)	(5,400)	3,474	64%	34,000	(34,000)	-	
(9,143)	-	(9,143)	0%	-	-	-	0%	(9,143)	-	(9,143)	0%	-	-	-	
(209,738)	(201,768)	(7,970)	-4%	11,205	14,300	(3,095)	-22%	(220,943)	(216,068)	(4,875)	-2%	56,000	(1,319,400)	(1,263,400)	
35,615	-	35,615	0%	-	-	-	0%	35,615	-	35,615	0%	-	-	-	
\$ (334,347)	\$ (856,000)	\$ 521,653	61%	\$ 6,376,037	\$ 5,581,000	\$ 795,037	14%	\$ (6,710,384)	\$ (6,437,000)	\$ (273,384)	-4%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of April 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Before Allocated Overhead					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Total Operating Expenses				
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	Amount	Pctg	Amount	Pctg		
\$ (5,465)	\$ (29,284)	\$ 17,427	\$ 23,819	81%	\$ (22,892)	-131%	Private Amenities	\$ 92,853	\$ 19,953	27%	\$ (12,382)	-12%	\$ (98,318)	\$ 3,866	4%	\$ (10,510)	-12%
11,689	(19,289)	49,606	30,978	161%	(37,917)	-76%	Trout Creek Rec Ctr	83,403	23,603	39%	(31,489)	-27%	(71,714)	7,375	9%	(6,428)	-10%
10,472	2,450	24,675	8,022	327%	(14,204)	-58%	Aquatics	22,959	9,959	77%	(10,119)	-31%	(12,487)	(1,937)	-18%	(4,085)	-49%
169	(5,744)	(9,651)	5,913	103%	9,820	102%	Beach Club Marina	5,985	5,985	0%	9,312	280%	(5,816)	(72)	-1%	509	8%
(21,961)	(2,098)	(42,481)	(19,863)	-947%	20,520	48%	Tennis Center	(19,643)	(19,643)	0%	20,065	51%	(2,318)	(220)	-10%	455	16%
(653)	(100)	(63)	(553)	-553%	(590)	-931%	Day Camps	120	120	0%	105	700%	(773)	(673)	-673%	(695)	-887%
(5,181)	(4,503)	(4,658)	(678)	-15%	(523)	-11%	Recreation Programs	29	(71)	-71%	(256)	-90%	(5,210)	(607)	-13%	(266)	-5%
(148,215)	(182,139)	(129,307)	33,924	19%	(18,908)	-15%	Public Amenities	588,940	113,940	24%	80,618	16%	(737,155)	(80,016)	-12%	(99,526)	-16%
(1,066)	(20,311)	35,520	19,245	95%	(36,586)	-103%	Downhill Ski	297,642	52,642	21%	4,229	1%	(298,708)	(33,397)	-13%	(40,815)	-16%
(5,585)	2,583	12,805	(8,168)	-316%	(18,390)	-144%	Cross Country Ski	90,715	29,715	49%	22,999	34%	(96,300)	(37,883)	-65%	(41,389)	-75%
5,141	(9,676)	(17,915)	14,817	153%	23,055	129%	Snowplay	14,915	8,915	149%	25,461	241%	(9,774)	5,902	38%	(2,406)	-33%
(59,435)	(63,840)	(62,315)	4,405	7%	2,880	5%	Golf	50	(450)	-90%	(1,663)	-97%	(59,485)	4,855	8%	4,543	7%
(2,935)	(2,468)	(2,234)	(467)	-19%	(701)	-31%	Campground	-	-	0%	-	0%	(2,935)	(467)	-19%	(701)	-31%
(8,025)	(6,469)	(8,008)	(1,556)	-24%	(17)	0%	Equestrian	-	-	0%	(15)	-100%	(8,025)	(1,556)	-24%	(2)	0%
76	-	175	76	0%	(99)	-57%	Bikeworks	7,009	7,009	0%	3,128	81%	(6,933)	(6,933)	0%	(3,227)	-87%
(6,949)	(8,155)	(8,033)	1,206	15%	1,084	13%	Trails	-	-	0%	-	0%	(6,949)	1,206	15%	1,084	13%
(46,653)	(43,563)	(50,208)	(3,090)	-7%	3,554	7%	The Lodge	135,051	12,051	10%	17,482	15%	(181,704)	(15,141)	-9%	(13,928)	-8%
(1,023)	(1,521)	(1,129)	498	33%	106	9%	Summer Food and Bev	-	-	0%	-	0%	(1,023)	498	33%	106	9%
(11,083)	(11,908)	(13,381)	825	7%	2,298	17%	Pizza on the Hill	23,198	(802)	-3%	1,905	9%	(34,281)	1,627	5%	393	1%
(10,677)	(16,811)	(14,586)	6,134	36%	3,908	27%	Alder Creek Café	20,361	4,861	31%	7,092	53%	(31,039)	1,272	4%	(3,183)	-11%
(153,680)	(211,423)	(111,880)	57,743	27%	(41,800)	-37%	Amenities Total	681,793	133,893	24%	68,236	11%	(835,473)	(76,150)	-10%	(110,036)	-15%
(498,875)	(540,577)	(485,248)	41,702	8%	(13,627)	-3%	HOA & Amenities	56,672	4,572	9%	6,871	14%	(555,546)	37,131	6%	(20,498)	-4%
(105,177)	(104,259)	(111,582)	(918)	-1%	6,405	6%	Support Services	-	-	0%	-	0%	(105,177)	(918)	-1%	6,405	6%
(32,194)	(57,166)	(38,261)	24,972	44%	6,068	16%	General	21,510	8,610	67%	3,682	21%	(53,704)	16,362	23%	2,386	4%
(41,281)	(53,774)	(47,071)	12,493	23%	5,790	12%	Administration	16,757	3,057	22%	2,591	18%	(58,038)	9,436	14%	3,199	5%
(54,394)	(56,212)	(50,808)	1,818	3%	(3,586)	-7%	Communications	-	-	0%	-	0%	(54,394)	1,818	3%	(3,586)	-7%
(70,608)	(67,233)	(68,912)	(3,375)	-5%	(1,695)	-2%	Information Tech	354	54	18%	14	4%	(70,961)	(3,428)	-5%	(1,709)	-2%
(28,033)	(29,588)	(27,903)	1,555	5%	(129)	0%	Accounting	-	-	0%	-	0%	(28,033)	1,555	5%	(129)	0%
(19,654)	(13,264)	(12,406)	(6,390)	-48%	(7,248)	-58%	Human Resources	-	-	0%	-	0%	(19,654)	(6,390)	-48%	(7,248)	-58%
(20,320)	(21,593)	(20,908)	1,273	6%	588	3%	Architectural Standards	13,207	(6,893)	-34%	(2,535)	-16%	(32,861)	503	2%	(4,713)	-17%
(27,487)	(29,169)	(21,678)	1,682	6%	(5,809)	-27%	Member Services	929	(271)	-23%	(796)	-46%	(21,249)	1,544	7%	1,384	6%
(42,993)	(39,054)	(29,365)	(3,939)	-10%	(13,628)	-46%	Risk & Facility Admin	-	-	0%	-	0%	(27,487)	1,682	6%	(5,809)	-27%
(56,734)	(69,265)	(56,352)	12,531	18%	(381)	-1%	Forestry	3,915	15	0%	3,915	0%	(46,908)	(3,954)	-9%	(17,543)	-60%
							Maintenance	-	-	0%	-	0%	(56,734)	12,531	18%	(381)	-1%
\$ (652,555)	\$ (752,000)	\$ (597,128)	\$ 99,445	13%	\$ (55,427)	-9%	TDA Operating Fund	\$ 738,465	\$ 138,465	23%	\$ 75,107	11%	\$ (1,391,020)	\$ (39,020)	-3%	\$ (130,534)	-10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the four months ending April 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (83,265)	\$ (97,598)	\$ (50,331)	\$ 14,333	15%	\$ (32,934)	-65%	\$ 339,315	\$ 15,515	5%	\$ (2,647)	-1%	\$ (422,579)	\$ (1,181)	0%	\$ (30,287)	-8%	
(33,496)	(56,039)	15,373	22,543	40%	(48,869)	-318%	Trout Creek Rec Ctr	292,865	19,165	7%	(22,730)	-7%	(326,361)	3,378	1%	(26,140)	-9%
6,740	1,000	23,249	5,740	574%	(16,509)	-71%	Aquatics	59,959	9,959	20%	(9,143)	-13%	(53,218)	(4,218)	-9%	(7,366)	-16%
(16,875)	(23,056)	(28,828)	6,181	27%	11,953	41%	Beach Club Marina	5,985	5,985	0%	9,312	280%	(22,860)	196	1%	2,641	10%
(27,279)	(7,202)	(47,891)	(20,077)	-279%	20,612	43%	Tennis Center	(19,643)	(19,643)	0%	20,065	51%	(7,636)	(434)	-6%	547	7%
(1,191)	(310)	(351)	(881)	-284%	(840)	-239%	Day Camps	120	120	0%	105	700%	(1,311)	(1,001)	-323%	(945)	-258%
(11,164)	(11,991)	(11,883)	827	7%	719	6%	Recreation Programs	29	(71)	-71%	(256)	-90%	(11,193)	898	7%	975	8%
1,674,348	1,220,178	421,874	454,170	37%	1,252,473	297%	Private Amenities	5,808,655	768,455	15%	1,868,352	47%	(4,134,307)	(314,285)	-8%	(615,879)	-18%
1,688,214	1,246,919	626,313	441,295	35%	1,061,901	170%	Downhill Ski	3,648,740	524,740	17%	1,297,911	55%	(1,960,527)	(83,446)	-4%	(236,011)	-14%
361,212	267,591	238,855	93,621	35%	122,357	51%	Cross Country Ski	967,339	186,739	24%	334,297	53%	(606,127)	(93,118)	-18%	(211,940)	-54%
83,474	98,855	52,613	(15,381)	-16%	30,860	59%	Snowplay	177,691	(16,309)	-8%	48,748	38%	(94,218)	927	1%	(17,887)	-23%
(165,244)	(161,853)	(153,342)	(3,391)	-2%	(11,902)	-8%	Golf	100	(1,900)	-95%	(1,925)	-95%	(165,344)	(1,491)	-1%	(9,977)	-6%
(10,818)	(9,902)	(9,455)	(916)	-9%	(1,364)	-14%	Campground	-	-	0%	-	0%	(10,818)	(916)	-9%	(1,364)	-14%
(23,994)	(23,528)	(27,416)	(466)	-2%	3,422	12%	Equestrian	-	-	0%	(15)	-100%	(23,994)	(466)	-2%	3,437	13%
76	-	117	76	#####	(41)	-35%	Bikeworks	7,009	7,009	0%	3,128	81%	(6,933)	(6,933)	#####	(3,168)	-84%
(31,034)	(31,910)	(22,565)	876	3%	(8,469)	-38%	Trails	-	-	0%	-	0%	(31,034)	876	3%	(8,469)	-38%
(158,005)	(102,358)	(194,790)	(55,647)	-54%	36,785	19%	The Lodge	679,935	38,035	6%	114,747	20%	(837,940)	(93,682)	-13%	(77,962)	-10%
(4,872)	(6,094)	(4,935)	1,222	20%	63	1%	Summer Food and Bev	-	-	0%	-	0%	(4,872)	1,222	20%	63	1%
(34,243)	(18,245)	(35,392)	(15,998)	-88%	1,149	3%	Pizza on the Hill	140,392	(8,608)	-6%	489	0%	(174,634)	(7,389)	-4%	660	0%
(30,417)	(39,297)	(48,129)	8,880	23%	17,711	37%	Alder Creek Café	187,448	38,748	26%	70,973	61%	(217,866)	(29,869)	-16%	(53,261)	-32%
1,591,083	1,122,580	371,543	468,503	42%	1,219,539	328%	Amenities Total	6,147,969	783,969	15%	1,865,705	44%	(4,556,887)	(315,467)	-7%	(646,166)	-17%
(1,990,430)	(2,043,580)	(1,845,667)	53,150	3%	(144,763)	-8%	HOA & Amenities	228,068	11,068	5%	17,100	8%	(2,218,498)	42,082	2%	(161,863)	-8%
(380,904)	(356,257)	(314,474)	(24,647)	-7%	(66,431)	-21%	Support Services	-	-	0%	-	0%	(380,904)	(24,647)	-7%	(66,431)	-21%
(112,609)	(169,807)	(119,802)	57,198	34%	7,193	6%	General	120,379	27,979	30%	10,132	9%	(232,988)	29,219	11%	(2,939)	-1%
(160,591)	(192,533)	(182,743)	31,942	17%	22,153	12%	Administration	55,352	1,852	3%	8,939	19%	(215,943)	30,090	12%	13,213	6%
(195,849)	(228,269)	(220,846)	32,420	14%	24,997	11%	Communications	-	-	0%	-	0%	(195,849)	32,420	14%	24,997	11%
(288,878)	(269,406)	(264,551)	(19,472)	-7%	(24,327)	-9%	Information Tech	2,000	0	0%	113	6%	(290,878)	(19,472)	-7%	(24,440)	-9%
(153,669)	(125,806)	(122,614)	(27,863)	-22%	(31,055)	-25%	Accounting	-	-	0%	-	0%	(153,669)	(27,863)	-22%	(31,055)	-25%
(102,737)	(85,618)	(68,179)	(17,119)	-20%	(34,558)	-51%	Human Resources	35,016	(14,384)	-29%	(11,902)	-25%	(137,753)	(2,735)	-2%	(22,656)	-20%
(82,791)	(84,981)	(79,761)	2,190	3%	(3,030)	-4%	Architectural Standards	4,115	(1,285)	-24%	(1,387)	-25%	(86,907)	3,474	4%	(1,643)	-2%
(122,586)	(113,443)	(118,310)	(9,143)	-8%	(4,276)	-4%	Member Services	-	-	0%	-	0%	(122,586)	(9,143)	-8%	(4,276)	-4%
(149,675)	(141,705)	(121,169)	(7,970)	-6%	(28,506)	-24%	Risk & Facility Admin	11,205	(3,095)	-22%	11,205	0%	(160,880)	(4,875)	-3%	(39,711)	-33%
(240,140)	(275,755)	(233,218)	35,615	13%	(6,922)	-3%	Forestry	-	-	0%	-	0%	(240,140)	35,615	13%	(6,922)	-3%
							Maintenance	-	-	0%	-	0%					
\$ (399,347)	\$ (921,000)	\$ (1,474,124)	\$ 521,653	57%	\$ 1,074,777	73%	TDA Operating Fund	\$ 6,376,037	\$ 795,037	14%	\$ 1,882,805	42%	\$ (6,775,384)	\$ (273,384)	-4%	\$ (808,029)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (116,226)	\$ (131,801)	\$ (94,386)	\$ 15,575	12%	\$ (21,840)	-23%	Private Amenities	\$ 534,207	\$ 28,507	6%	\$ 26,038	5%	\$ (650,433)	\$ (12,932)	-2%	\$ (47,878)	-8%
(35,445)	(59,049)	481	23,604	40%	(35,927)	#####	Trout Creek Rec Ctr	463,514	33,514	8%	5,092	1%	(498,959)	(9,910)	-2%	(41,019)	-9%
9,124	3,400	23,953	5,724	168%	(14,830)	-62%	Aquatics	83,959	9,959	13%	(7,143)	-8%	(74,835)	(4,235)	-6%	(7,687)	-11%
(27,809)	(35,451)	(43,599)	7,642	22%	15,790	36%	Beach Club Marina	5,985	5,985	0%	9,304	280%	(33,794)	1,657	5%	6,486	16%
(31,263)	(10,929)	(51,435)	(20,334)	-186%	20,171	39%	Tennis Center	(19,643)	(19,643)	0%	19,807	50%	(11,620)	(691)	-6%	364	3%
(829)	(450)	(796)	(379)	-84%	(33)	-4%	Day Camps	120	120	0%	105	700%	(949)	(499)	-111%	(138)	-17%
(30,003)	(29,322)	(22,991)	(681)	-2%	(7,012)	-31%	Recreation Programs	272	(1,428)	-84%	(1,127)	-81%	(30,275)	747	2%	(5,886)	-24%
2,017,652	1,057,655	(8,289)	959,997	91%	2,025,941	#####	Public Amenities	7,824,608	1,334,608	21%	2,805,753	56%	(5,806,956)	(374,611)	-7%	(779,812)	-16%
2,057,128	1,251,004	501,456	806,124	64%	1,555,672	310%	Downhill Ski	4,725,449	873,349	23%	1,829,644	63%	(2,668,321)	(67,225)	-3%	(273,971)	-11%
445,477	273,638	181,343	171,839	63%	264,134	146%	Cross Country Ski	1,290,639	305,039	31%	563,249	77%	(845,162)	(133,200)	-19%	(299,115)	-55%
118,558	129,672	38,678	(11,114)	-9%	79,880	207%	Snowplay	250,320	(24,680)	-9%	106,755	74%	(131,762)	13,566	9%	(26,875)	-26%
(222,088)	(240,101)	(243,508)	18,013	8%	21,420	9%	Golf	3,781	781	26%	(1,271)	-25%	(225,869)	17,232	7%	22,691	9%
(14,695)	(14,835)	(9,612)	140	1%	(5,083)	-53%	Campground	-	-	0%	(5,510)	-100%	(14,695)	140	1%	428	3%
(35,163)	(34,773)	(40,229)	(390)	-1%	5,066	13%	Equestrian	-	-	0%	495	100%	(35,163)	(390)	-1%	4,571	12%
(114)	-	(259)	(114)	#####	145	56%	Bikeworks	7,009	7,009	0%	1,009	17%	(7,122)	(7,122)	#####	(864)	-14%
(24,743)	(44,752)	(33,440)	20,009	45%	8,698	26%	Trails	-	-	0%	(752)	-100%	(24,743)	20,009	45%	9,450	28%
(204,973)	(155,594)	(275,494)	(49,379)	-32%	70,521	26%	The Lodge	1,045,752	73,752	8%	188,125	22%	(1,250,725)	(123,131)	-11%	(117,604)	-10%
(8,101)	(8,970)	(7,168)	869	10%	(934)	-13%	Summer Food and Bev	500	500	0%	(374)	-43%	(8,601)	369	4%	(559)	-7%
(59,312)	(29,092)	(54,462)	(30,220)	-104%	(4,850)	-9%	Pizza on the Hill	211,785	(9,115)	-4%	6,384	3%	(271,097)	(21,105)	-8%	(11,234)	-4%
(34,323)	(68,542)	(65,595)	34,219	50%	31,272	48%	Alder Creek Café	289,374	107,974	60%	118,001	69%	(323,696)	(73,754)	-30%	(86,729)	-37%
1,901,426	925,854	(102,675)	975,572	105%	2,004,101	1952%	Amenities Total	8,358,815	1,363,115	19%	2,831,791	51%	(6,457,389)	(387,543)	-6%	(827,690)	-15%
(2,898,835)	(3,068,854)	(2,624,251)	170,019	6%	(274,584)	-10%	HOA & Amenities Support Services	356,239	59,939	20%	53,809	18%	(3,255,075)	110,079	3%	(328,394)	-11%
(405,554)	(493,171)	(385,608)	87,617	18%	(19,946)	-5%	General	-	-	0%	-	0%	(405,554)	87,617	18%	(19,946)	-5%
(340,788)	(273,068)	(206,706)	(67,720)	-25%	(134,083)	-65%	Administration	136,781	24,181	21%	(5,964)	-4%	(477,569)	(91,901)	-24%	(128,119)	-37%
(248,651)	(288,279)	(273,374)	39,628	14%	24,723	9%	Communications	83,996	(504)	-1%	9,073	12%	(332,647)	40,132	11%	15,650	4%
(298,282)	(337,543)	(324,810)	39,261	12%	26,528	8%	Information Tech	-	-	0%	-	0%	(298,282)	39,261	12%	26,528	8%
(406,561)	(401,075)	(388,601)	(5,486)	-1%	(17,960)	-5%	Accounting	2,872	372	15%	552	24%	(409,434)	(5,859)	-1%	(18,512)	-5%
(224,877)	(204,835)	(197,787)	(20,042)	-10%	(27,090)	-14%	Human Resources	-	-	0%	-	0%	(224,877)	(20,042)	-10%	(27,090)	-14%
(140,665)	(123,620)	(92,860)	(17,045)	-14%	(47,804)	-51%	Architectural Standards	63,204	(10,896)	-15%	(11,084)	-15%	(203,869)	(6,149)	-3%	(36,720)	-22%
(117,523)	(128,916)	(118,749)	11,393	9%	1,226	1%	Member Services	7,616	(684)	-8%	(200)	-3%	(125,139)	12,077	9%	1,426	1%
(167,824)	(168,183)	(171,796)	359	0%	3,972	2%	Risk & Facility Admin	-	-	0%	-	0%	(167,824)	359	0%	3,972	2%
(186,204)	(240,403)	(95,960)	54,199	23%	(90,245)	-94%	Forestry	61,770	47,470	332%	61,432	#####	(247,974)	6,729	3%	(151,677)	-158%
(361,905)	(409,761)	(367,999)	47,856	12%	6,094	2%	Maintenance	-	-	0%	-	0%	(361,905)	47,856	12%	6,094	2%
\$ (997,409)	\$ (2,143,000)	\$ (2,726,926)	\$ 1,145,591	53%	\$ 1,729,517	63%	TDA Operating Fund	\$ 8,715,054	\$ 1,423,054	20%	\$ 2,885,600	50%	\$ (9,712,463)	\$ (277,463)	-3%	\$ (1,156,084)	-14%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the four months ending April 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (377,456)	\$ (391,789)	\$ 14,333	4%	Private Amenities	\$ (58.31)	\$ (60.53)	\$ 2	4%
(124,977)	(147,520)	22,543	15%	Trout Creek Rec Ctg	(19.31)	(22.79)	3	15%
(57,724)	(63,464)	5,740	9%	Aquatics	(8.92)	(9.80)	1	9%
(60,481)	(66,662)	6,181	9%	Beach Club Marina	(9.34)	(10.30)	1	9%
(56,642)	(36,565)	(20,077)	-55%	Tennis Center	(8.75)	(5.65)	(3)	-55%
(23,026)	(22,145)	(881)	-4%	Day Camps	(3.56)	(3.42)	(0)	-4%
(54,606)	(55,433)	827	1%	Recreation Programs	(8.44)	(8.56)	0	1%
1,066,674	612,504	454,170	74%	Public Amenities	\$ 164.79	\$ 94.62	70	74%
1,530,836	1,089,541	441,295	41%	Downhill Ski	236.50	168.32	68	41%
289,417	195,796	93,621	48%	Cross Country Ski	44.71	30.25	14	48%
64,995	80,376	(15,381)	-19%	Snowplay	10.04	12.42	(2)	-19%
(237,886)	(234,495)	(3,391)	-1%	Golf	(36.75)	(36.23)	(1)	-1%
(22,583)	(21,667)	(916)	-4%	Campground	(3.49)	(3.35)	(0)	-4%
(48,599)	(48,133)	(466)	-1%	Equestrian	(7.51)	(7.44)	(0)	-1%
(10,940)	(11,016)	76	1%	Bikeworks	(1.69)	(1.70)	0	1%
(51,109)	(51,985)	876	2%	Trails	(7.90)	(8.03)	0	2%
(293,906)	(238,259)	(55,647)	-23%	The Lodge	(45.40)	(36.81)	(9)	-23%
(21,558)	(22,780)	1,222	5%	Summer Food and Bev	(3.33)	(3.52)	0	5%
(72,862)	(56,864)	(15,998)	-28%	Pizza on the Hill	(11.26)	(8.78)	(2)	-28%
(59,130)	(68,010)	8,880	13%	Alder Creek Café	(9.13)	(10.51)	1	13%
689,218	220,715	468,503	212%	Amenities Total	\$ 106.48	\$ 34.10	72	212%
(1,023,565)	(1,076,715)	53,150	5%	HOA & Amenities Support Services	\$ (158.13)	\$ (166.34)	8	5%
(773,532)	(748,885)	(24,647)	-3%	General	(119.50)	(115.69)	(4)	-3%
57,198	-	57,198	#####	Administration	8.84	-	9	0%
31,942	-	31,942	#####	Communications	4.93	-	5	0%
32,420	-	32,420	#####	Information Tech	5.01	-	5	0%
(19,472)	-	(19,472)	#####	Accounting	(3.01)	-	(3)	0%
(27,863)	-	(27,863)	#####	Human Resources	(4.30)	-	(4)	0%
(143,181)	(126,062)	(17,119)	-14%	Architectural Standards	(22.12)	(19.48)	(3)	-14%
2,190	-	2,190	#####	Member Services	0.34	-	0	0%
(9,143)	-	(9,143)	#####	Risk & Facility Admin	(1.41)	-	(1)	0%
(209,738)	(201,768)	(7,970)	-4%	Forestry	(32.40)	(31.17)	(1)	-4%
35,615	-	35,615	#####	Maintenance	5.50	-	6	0%
\$ (334,347)	\$ (856,000)	\$ 521,653	61%	Net Operating Result	\$ (51.65)	\$ (132.24)	\$ 80.59	61%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of April 2019

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,740	1,508	1,411	(232)	-15%	(328)	-23%	Private Amenities	6,677	6,105	6,064	(573)	-9%	(613)	-10%
1,639	1,478	1,354	(161)	-11%	(285)	-21%	Trout Creek Rec Ctr	6,557	6,000	5,919	(557)	-9%	(638)	-11%
-	-	-	-	0%	-	0%	Aquatics	-	-	5	-	0%	5	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
100	30	57	(70)	-234%	(43)	-76%	Recreation Programs	120	105	141	(15)	-15%	20	14%
12,508	11,294	11,660	(1,214)	-11%	(848)	-7%	Public Amenities	93,469	86,246	82,072	(7,224)	-8%	(11,397)	-14%
5,523	4,365	4,916	(1,158)	-27%	(607)	-12%	Downhill Ski Area	52,007	47,397	47,565	(4,610)	-10%	(4,443)	-9%
1,934	520	761	(1,414)	-272%	(1,173)	-154%	Cross Country Ski Area	14,880	11,984	8,357	(2,895)	-24%	(6,523)	-78%
211	581	137	369	64%	(75)	-55%	Snowplay - Total Tubers	3,006	2,982	2,303	(24)	-1%	(703)	-31%
-	16	-	16	100%	-	0%	Golf Operations	7	144	-	137	95%	(7)	0%
729	1,370	1,411	641	47%	682	48%	Golf Maintenance	1,485	2,162	2,206	677	31%	721	33%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
13	50	54	37	74%	41	76%	Equestrian	29	110	97	81	74%	69	70%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	4	-	0%	4	100%
2,985	3,100	3,040	116	4%	56	2%	The Lodge	13,731	14,000	14,132	268	2%	400	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
525	496	635	(29)	-6%	110	17%	Pizza on the Hill	3,459	2,656	3,338	(803)	-30%	(120)	-4%
589	796	707	207	26%	119	17%	Alder Creek Café	4,865	4,810	4,070	(55)	-1%	(796)	-20%
14,248	12,802	13,072	(1,446)	-11%	(1,176)	-9%	Amenities Total	100,147	92,350	88,136	(7,796)	-8%	(12,010)	-14%
5,692	6,125	5,758	433	7%	67	1%	HOA & Amenities Support Services	23,556	25,197	23,813	1,641	7%	257	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
237	450	401	213	47%	164	41%	Administration	1,309	1,620	1,559	311	19%	250	16%
506	331	252	(176)	-53%	(254)	-101%	Communications	1,615	1,284	1,072	(331)	-26%	(543)	-51%
540	604	595	64	11%	55	9%	Information Tech	1,889	2,458	2,358	569	23%	468	20%
1,045	1,057	948	12	1%	(97)	-10%	Accounting	4,091	4,233	3,891	142	3%	(201)	-5%
-	188	168	188	100%	168	100%	Human Resources	298	728	710	430	59%	413	58%
800	788	651	(12)	-1%	(149)	-23%	Architectural Standards	3,297	3,100	2,602	(197)	-6%	(695)	-27%
474	536	541	62	11%	67	12%	Member Services	1,877	2,073	2,185	196	9%	308	14%
189	180	342	(8)	-5%	153	45%	Risk & Facility Admin	796	687	1,371	(109)	-16%	575	42%
283	360	168	77	21%	(115)	-69%	Forestry	1,040	1,888	823	848	45%	(217)	-26%
1,618	1,632	1,693	14	1%	74	4%	Maintenance	7,343	7,126	7,241	(217)	-3%	(102)	-1%
19,939	18,927	18,830	(1,012)	-5%	(1,109)	-6%	Total Payroll Hours	123,703	117,548	111,949	(6,155)	-5%	(11,754)	-10%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of April 2019

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
11	9	9	10	-	-	-	-	-	-	-	-	10	9	8	8	17	44	82	54	20	13	12	12	10	9	(0.9)	-10%	
11	9	9	9	-	-	-	-	-	-	-	-	10	9	7	8	8	7	9	9	8	9	11	11	9	9	(0.9)	-11%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	4	9	6	1	0	-	-	-	0	0.0	100%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	11	23	16	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	5	7	6	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	14	25	14	-	-	-	-	-	-	-	0%	
0	0	-	1	-	-	-	-	-	-	-	-	0	0	0	0	1	2	8	3	1	2	2	1	0	0	0.0	14%	
178	153	136	72	-	-	-	-	-	-	-	-	137	136	133	67	53	99	130	120	83	58	47	160	135	118	(16.4)	-14%	
103	91	74	32	-	-	-	-	-	-	-	-	86	89	72	28	3	3	3	3	3	4	8	90	75	69	(6.4)	-9%	
29	22	23	11	-	-	-	-	-	-	-	-	14	9	21	4	0	1	0	1	0	2	8	27	21	12	(9.4)	-78%	
6	6	4	1	-	-	-	-	-	-	-	-	4	5	4	1	-	-	-	-	-	-	0	6	4	3	(1.0)	-31%	
-	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	11	15	14	11	4	-	-	0	-	(0.0)	0%	
1	1	2	4	-	-	-	-	-	-	-	-	1	1	3	8	20	22	20	22	17	15	4	1	2	3	1.0	33%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	0%	
0	-	0	0	-	-	-	-	-	-	-	-	-	0	0	0	1	6	11	8	4	1	0	0	0	0	0.1	70%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	3	2	1	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	2	6	5	5	4	3	0	-	-	0	0.0	100%	
22	19	21	17	-	-	-	-	-	-	-	-	22	20	22	18	16	29	33	31	26	19	19	22	20	20	0.6	3%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	7	16	13	7	2	-	-	-	-	-	0%	
7	6	4	3	-	-	-	-	-	-	-	-	5	6	5	4	4	8	17	14	5	6	4	7	5	5	(0.2)	-4%	
10	8	8	3	-	-	-	-	-	-	-	-	7	6	7	4	2	5	7	5	5	3	4	9	7	6	(1.1)	-20%	
188	162	145	82	-	-	-	-	-	-	-	-	147	144	141	75	70	144	212	174	103	72	59	172	144	127	(17.3)	-14%	
37	32	34	33	-	-	-	-	-	-	-	-	38	31	34	33	47	49	51	51	45	53	49	37	34	34	0.4	1%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
3	2	2	1	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	3	3	3	2	2	0.4	16%	
2	2	3	3	-	-	-	-	-	-	-	-	2	2	2	1	2	2	2	2	1	2	1	1	2	2	(0.8)	-51%	
3	2	2	3	-	-	-	-	-	-	-	-	3	3	3	3	4	3	3	4	3	2	3	4	3	3	0.7	20%	
6	5	6	6	-	-	-	-	-	-	-	-	6	5	5	5	6	6	6	6	5	6	6	6	6	6	(0.3)	-5%	
1	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	0	1	0.6	58%	
5	4	5	5	-	-	-	-	-	-	-	-	4	3	4	4	4	4	5	6	5	5	4	5	5	4	(1.0)	-27%	
2	3	3	3	-	-	-	-	-	-	-	-	4	3	3	3	3	2	2	3	3	3	3	2	3	3	0.4	14%	
2	1	1	1	-	-	-	-	-	-	-	-	2	2	2	2	2	2	2	2	2	2	2	2	1	2	0.8	42%	
2	1	2	2	-	-	-	-	-	-	-	-	3	1	0	1	12	17	17	16	15	19	14	3	1	1	(0.3)	-26%	
11	11	11	9	-	-	-	-	-	-	-	-	11	10	11	10	10	10	11	10	9	10	11	11	11	10	(0.1)	-1%	
225	194	179	115	-	-	-	-	-	-	-	-	186	176	176	109	117	193	263	224	148	125	108	209	178	161	(17.0)	-10%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period April 2019

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
10.0	8.7	8.1	(1.3)	-15%	(1.9)	-23%	Private Amenities	10	9	9	(1)	-9%	(1)	-10%
9.5	8.5	7.8	(1)	-11%	(2)	-21%	Trout Creek Rec Ctr	9	9	9	(1)	-9%	(1)	-11%
-	-	-	-	0%	-	0%	Aquatics	-	-	0	-	0%	0	100%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.6	0.2	0.3	(0)	-234%	(0)	-76%	Recreation Programs	0	0	0	(0)	-15%	0	14%
72.2	65.2	67.3	(7.0)	-11%	(4.9)	-7%	Public Amenities	135	124	118	(10)	-8%	(16)	-14%
31.9	25.2	28.4	(7)	-27%	(4)	-12%	Downhill Ski Area	75	68	69	(7)	-10%	(6)	-9%
11.2	3.0	4.4	(8)	-272%	(7)	-154%	Cross Country Ski Area	21	17	12	(4)	-24%	(9)	-78%
1.2	3.4	0.8	2	64%	(0)	-55%	Snowplay - Total Tubers	4	4	3	(0)	-1%	(1)	-31%
-	0.1	-	0	100%	-	0%	Golf Operations	0	0	-	0	95%	(0)	0%
4.2	7.9	8.1	4	47%	4	48%	Golf Maintenance	2	3	3	1	31%	1	33%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
0.1	0.3	0.3	0	74%	0	76%	Equestrian	0	0	0	0	74%	0	70%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	0	-	0%	0	100%
17.2	17.9	17.5	1	4%	0	2%	The Lodge	20	20	20	0	2%	1	3%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
3.0	2.9	3.7	(0)	-6%	1	17%	Pizza on the Hill	5	4	5	(1)	-30%	(0)	-4%
3.4	4.6	4.1	1	26%	1	17%	Alder Creek Café	7	7	6	(0)	-1%	(1)	-20%
82.2	73.9	75.4	(8.3)	-11%	(6.8)	-9%	Amenities Total	144	133	127	(11)	-8%	(17)	-14%
32.8	35.3	33.2	3	7%	0.4	1%	HOA & Amenities Support Services	34	36	34	2	7%	0	1%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.4	2.6	2.3	1	47%	1	41%	Administration	2	2	2	0	19%	0	16%
2.9	1.9	1.5	(1)	-53%	(1)	-101%	Communications	2	2	2	(0)	-26%	(1)	-51%
3.1	3.5	3.4	0	11%	0	9%	Information Tech	3	4	3	1	23%	1	20%
6.0	6.1	5.5	0	1%	(1)	-10%	Accounting	6	6	6	0	3%	(0)	-5%
-	1.1	1.0	1	100%	1	100%	Human Resources	0	1	1	1	59%	1	58%
4.6	4.5	3.8	(0)	-1%	(1)	-23%	Architectural Standards	5	4	4	(0)	-6%	(1)	-27%
2.7	3.1	3.1	0	11%	0	12%	Member Services	3	3	3	0	9%	0	14%
1.1	1.0	2.0	(0)	-5%	1	45%	Risk & Facility Admin	1	1	2	(0)	-16%	1	42%
1.6	2.1	1.0	0	21%	(1)	-69%	Forestry	1	3	1	1	45%	(0)	-26%
9.3	9.4	9.8	0	1%	0	4%	Maintenance	11	10	10	(0)	-3%	(0)	-1%
115.0	109.2	108.6	(5.8)	-5%	(6.4)	-6%	Total nonExempt FTEs	178	170	161	(8.9)	-5.2%	(17.0)	-10.5%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of April 2019

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
64	18	72	(46)	-264%	8	11%	Private Amenities	149	279	130	46%
64	18	72	(46)	-264%	8	11%	Trout Creek Rec Ctr	149	279	130	46%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	0%
439	1,317	555	878	67%	115	21%	Public Amenities	5,710	4,282	(1,428)	-33%
289	862	297	574	67%	8	3%	Downhill Ski Area	3,811	2,573	(1,238)	-48%
54	236	20	182	77%	(34)	-168%	Cross Country Ski Area	798	424	(374)	-88%
2	16	1	13	85%	(1)	-107%	Snowplay - Total Tubers	206	152	(54)	-36%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
25	33	89	8	25%	64	72%	Golf Maintenance	79	168	88	53%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
2	-	5	(2)	0%	3	58%	Equestrian	2	12	10	83%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
57	76	37	19	25%	(20)	-54%	The Lodge	379	321	(58)	-18%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
2	11	87	9	80%	85	97%	Pizza on the Hill	136	549	412	75%
8	83	19	75	91%	11	58%	Alder Creek Café	298	85	(214)	-252%
503	1,335	626	832	62%	123	20%	Amenities Total	5,859	4,561	(1,298)	-28%
175	236	157	61	26%	(18)	-12%	HOA & Amenities Support Services	1,124	698	(426)	-61%
-	-	-	-	0%	-	0%	General	-	-	-	0%
29	64	54	36	55%	25	47%	Administration	250	228	(22)	-10%
4	6	8	2	29%	4	48%	Communications	12	30	18	59%
1	2	2	0	16%	1	44%	Information Tech	4	12	8	70%
13	14	9	1	6%	(4)	-47%	Accounting	76	44	(32)	-72%
-	-	9	-	0%	9	100%	Human Resources	3	38	34	91%
35	52	32	17	33%	(3)	-10%	Architectural Standards	198	80	(118)	-147%
7	7	2	(0)	-1%	(5)	-232%	Member Services	24	10	(15)	-150%
13	10	6	(3)	-33%	(7)	-112%	Risk & Facility Admin	38	20	(18)	-91%
30	14	2	(16)	-110%	(27)	-1296%	Forestry	60	15	(45)	-298%
44	68	32	24	36%	(11)	-35%	Maintenance	460	223	(238)	-107%
678	1,571	783	893	57%	105	13%	Total Payroll Hours	6,984	5,259	(1,724)	-33%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

April 2019

	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 338,626	\$ 338,405	\$ 337,615	\$ 319,236	221	0%	1,011	0%	19,390	6%
Cash & Investments, non-Restricted	31,887,288	32,375,802	23,669,418	27,632,397	(488,513)	-2%	8,217,871	35%	4,254,891	15%
Cash and Investments total	32,225,914	32,714,206	24,007,033	27,951,633	(488,292)	-1%	8,218,881	34%	4,274,281	15%
Member's Dues & Receivables, Net	371,757	516,010	241,528	356,961	(144,254)	-28%	130,228	54%	14,796	4%
Other Receivables	308,247	274,642	259,249	271,287	33,605	12%	48,998	19%	36,960	14%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	246,462	251,986	314,923	271,141	(5,524)	-2%	(68,462)	-22%	(24,679)	-9%
Prepaid Expenses & Other Assets	494,129	631,116	748,910	501,966	(136,987)	-22%	(254,781)	-34%	(7,837)	-2%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(39,364,352)	(39,089,352)	(38,264,352)	(36,744,308)	(275,000)	-1%	(1,100,000)	-3%	(2,620,044)	-7%
NBV of Property & Equipment	40,436,706	40,711,706	41,536,706	39,598,741	(275,000)	-1%	(1,100,000)	-3%	837,965	2%
Construction In Progress	655,873	466,228	18,147	821,283	189,645	41%	637,726	3514%	(165,410)	-20%
Net Property and Equipment	41,092,579	41,177,934	41,554,854	40,420,025	(85,355)	0%	(462,274)	-1%	672,555	2%
Total Assets	\$ 74,739,088	\$ 75,565,895	\$ 67,126,497	\$ 69,773,012	(826,807)	-1%	7,612,591	11%	4,966,075	7%
Liabilities										
Accounts Payable	\$ 243,620	\$ 284,489	\$ 487,502	\$ 280,726	(40,869)	-14%	(243,882)	-50%	(37,106)	-13%
Accrued Liabilities	1,255,537	1,392,723	1,488,616	1,054,792	(137,187)	-10%	(233,079)	-16%	200,745	19%
Deferred Revenue, Annual Assessment	4,838,840	5,565,506	3,653,015	4,760,769	(726,667)	-13%	1,185,825	32%	78,070	2%
Deferred Revenue, Recreation Fee	810,665	829,995	529,630	734,291	(19,330)	-2%	281,035	53%	76,374	10%
Deferred Revenue, All Other	818,038	610,690	619,597	600,676	207,348	34%	198,441	32%	217,362	36%
Deposits	595,726	515,893	532,931	383,263	79,834	15%	62,796	12%	212,463	55%
Total Liabilities	8,562,426	9,199,297	7,311,291	7,814,517	(636,871)	-7%	1,251,135	17%	747,909	10%
Members' Equity	66,176,662	66,366,598	59,815,205	61,958,495	(189,936)	0%	6,361,456	11%	4,218,166	7%
Total Liabilities and Members' Equity	\$ 74,739,088	\$ 75,565,895	\$ 67,126,497	\$ 69,773,012	(826,807)	-1%	7,612,591	11%	4,966,075	7%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,223	\$ 10,253	\$ 9,241	\$ 9,572	(29)	0%	983	11%	652	7%

**Financial Position (Balance Sheet)
TDA CONSOLIDATED**

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

April 2019

TB REF	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 338,626	\$ 338,405	\$ 337,615	\$ 319,236	221	0%	1,011	0%	19,390	6%
	Cash & Investments, non-Restricted	1	9,128,922	9,632,143	5,619,298	7,779,143	(503,221)	-5%	3,509,624	62%	1,349,779	17%
	Cash and Investments total		9,467,548	9,970,547	5,956,913	8,098,379	(502,999)	-5%	3,510,635	59%	1,369,169	17%
	Member's Dues & Receivables, Net	3	371,042	515,295	240,813	356,246	(144,254)	-28%	130,228	54%	14,796	4%
	Other Receivables	4	163,156	153,657	165,962	108,332	9,498	6%	(2,806)	-2%	54,823	51%
	Due From (To) Other Funds	5	738,676	500,837	130,684	596,464	237,839	47%	607,992	465%	142,212	24%
	Inventory	6	246,462	251,986	314,923	271,141	(5,524)	-2%	(68,462)	-22%	(24,679)	-9%
	Prepaid Expenses & Other Assets	7	491,666	631,116	748,910	499,592	(139,451)	-22%	(257,244)	-34%	(7,926)	-2%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 11,478,548	\$ 12,023,439	\$ 7,558,205	\$ 9,930,154	(544,891)	-5%	3,920,343	52%	1,548,395	16%
Liabilities												
	Accounts Payable	11	\$ 216,796	\$ 263,380	\$ 315,280	\$ 265,341	(46,584)	-18%	(98,484)	-31%	(48,544)	-18%
	Accrued Liabilities	12	1,234,937	1,373,873	1,475,017	1,044,379	(138,937)	-10%	(240,080)	-16%	190,558	18%
	Deferred Revenue, Annual Assessment	13	4,838,840	5,565,506	1,643,857	4,760,769	(726,667)	-13%	3,194,983	194%	78,070	2%
	Deferred Revenue, Recreation Fee	14	810,665	829,995	529,630	734,291	(19,330)	-2%	281,035	53%	76,374	10%
	Deferred Revenue, All Other	15	818,038	610,690	619,597	600,676	207,348	34%	198,441	32%	217,362	36%
	Deposits	16	595,726	515,893	532,931	383,263	79,834	15%	62,796	12%	212,463	55%
	Total Liabilities		8,515,002	9,159,338	5,116,312	7,788,718	(644,336)	-7%	3,398,690	66%	726,283	9%
	Members' Equity	17	2,963,546	2,864,101	2,441,893	2,141,435	99,445	3%	521,653	21%	822,111	38%
	Total Liabilities and Members' Equity		\$ 11,478,548	\$ 12,023,439	\$ 7,558,205	\$ 9,930,154	(544,891)	-5%	3,920,343	52%	1,548,395	16%
	Balance Check		-	-	-	-						
	Members' Equity policy target(t) balance		1,421,500	1,421,500	1,100,000	1,100,000	-	0%	321,500	29%	321,500	29%
	Members' Equity variance to target		1,542,046	1,442,601	1,341,893	1,041,435	99,445	7%	200,153	15%	500,611	48%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	521,653	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-	< GPC CFP Forecast has \$1.0m OUT toDVF	
Net Change in Members Equity	521,653	(A)	

Financial Position (Balance Sheet)

OPERATING FUND

Page 32 of 58

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
April 2019

	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	14,809,648	14,801,083	11,879,903	13,801,991	8,565	0%	2,929,745	25%	1,007,657	7%	
Cash and Investments total	14,809,648	14,801,083	11,879,903	13,801,991	8,565	0%	2,929,745	25%	1,007,657	7%	
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	
Other Receivables	93,864	78,627	68,988	146,961	15,237	19%	24,876	36%	(53,097)	-36%	
Due From (To) Other Funds	(385,276)	(204,810)	(23,640)	(466,256)	(180,466)	-88%	(361,636)	-1530%	80,980	17%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	2,463	(0)	(0)	2,374	2,463	#####	2,463	#####	89	4%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 14,520,699	\$ 14,674,900	\$ 11,925,251	\$ 13,485,070	(154,201)	-1%	2,595,448	22%	1,035,629	8%	
Liabilities											
Accounts Payable	\$ 25,106	\$ 20,554	\$ 162,533	\$ 11,578	4,552	22%	(137,427)	-85%	13,529	117%	
Accrued Liabilities	15,122	13,955	10,454	7,672	1,167	8%	4,668	45%	7,450	97%	
Deferred Revenue, Annual Assessment	-	-	1,351,616	-	-	0%	(1,351,616)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	40,228	34,509	1,524,603	19,250	5,719	17%	(1,484,374)	-97%	20,979	109%	
Members' Equity	14,480,471	14,640,391	10,400,648	13,465,820	(159,920)	-1%	4,079,822	39%	1,014,651	8%	
Total Liabilities and Members' Equity	\$ 14,520,699	\$ 14,674,900	\$ 11,925,251	\$ 13,485,070	(154,201)	-1%	2,595,448	22%	1,035,629	8%	
Balance Check	-	-	-	-							

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	4,079,822 F14
Members' Equity Transfers In (Out)	(A)
Net Change in Members Equity	4,079,822 (A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

April 2019

	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	7,574,466	7,568,332	5,991,735	5,756,986	6,134	0%	1,582,731	26%	1,817,480	32%	
Cash and Investments total	7,574,466	7,568,332	5,991,735	5,756,986	6,134	0%	1,582,731	26%	1,817,480	32%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	49,846	41,644	23,535	14,930	8,202	20%	26,312	112%	34,917	234%	
Due From (To) Other Funds	(271,418)	(216,464)	(77,349)	(79,722)	(54,954)	-25%	(194,069)	-251%	(191,696)	-240%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 7,353,609	\$ 7,394,227	\$ 5,938,635	\$ 5,692,909	(40,618)	-1%	1,414,974	24%	1,660,700	29%	
Liabilities											
Accounts Payable	\$ 1,718	\$ 555	\$ 9,689	\$ 3,808	1,163	210%	(7,971)	-82%	(2,090)	-55%	
Accrued Liabilities	5,478	4,895	3,145	2,741	583	12%	2,333	74%	2,737	100%	
Deferred Revenue, Annual Assessment	-	-	621,013	-	-	0%	(621,013)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	7,196	5,450	633,847	6,549	1,746	32%	(626,651)	-99%	647	10%	
Members' Equity	7,346,414	7,388,777	5,304,789	5,686,360	(42,364)	-1%	2,041,625	38%	1,660,053	29%	
							(A)				
Total Liabilities and Members' Equity	\$ 7,353,609	\$ 7,394,227	\$ 5,938,635	\$ 5,692,909	(40,618)	-1%	1,414,974	24%	1,660,700	29%	
Balance Check	-	-	-	-							

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,041,626 F14
Members' Equity Transfers In (Out)	- < GPC's CFP Forecast has \$1.0m IN
Net Change in Members Equity	2,041,626 (A)

Financial Position (Balance Sheet)

DEVELOPMENT FUND

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
April 2019

	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	374,252	374,244	178,482	294,277	8	0%	195,770	110%	79,975	27%		
Cash and Investments total	374,252	374,244	178,482	294,277	8	0%	195,770	110%	79,975	27%		
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	1,382	713	765	1,064	668	94%	617	81%	317	30%		
Due From (To) Other Funds	(81,983)	(79,563)	(29,695)	(50,487)	(2,420)	-3%	(52,288)	-176%	(31,496)	-62%		
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 293,651	\$ 295,394	\$ 149,551	\$ 244,854	(1,744)	-1%	144,099	96%	48,797	20%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	36,530	-	-	0%	(36,530)	-100%	-	0%		
Members' Equity	293,651	295,394	113,021	244,854	(1,744)	-1%	180,629	160%	48,797	20%		
Total Liabilities and Members' Equity	\$ 293,651	\$ 295,394	\$ 149,551	\$ 244,854	(1,744)	-1%	144,099	96%	48,797	20%		
Balance Check	-	-	-	-								

Tahoe Donner Association
Statement of Financial Position

Property Fund

April 2019

	Current Month as of Apr 30, 2019	Last Month as of Mar 31, 2019	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2018	12Mths Ago as of Apr 30, 2018	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%		
Less Accumulated Depreciation	(39,364,352)	(39,089,352)	(38,264,352)	(36,744,308)	(275,000)	-1%	(1,100,000)	-3%	(2,620,044)	-7%		
NBV of Property & Equipment	40,436,706	40,711,706	41,536,706	39,598,741	(275,000)	-1%	(1,100,000)	-3%	837,965	2%		
Construction In Progress	655,873	466,228	18,147	821,283	189,645	41%	637,726	3514%	(165,410)	-20%		
Net Property and Equipment	41,092,579	41,177,934	41,554,854	40,420,025	(85,355)	0%	(462,274)	-1%	672,555	2%		
Total Assets	\$ 41,092,579	\$ 41,177,934	\$ 41,554,854	\$ 40,420,025	(85,355)	0%	(462,274)	-1%	672,555	2%		
Liabilities												
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Members' Equity	41,092,579	41,177,934	41,554,854	40,420,025	(85,355)	0%	(462,274)	-1%	672,555	2%		
Total Liabilities and Members' Equity	\$ 41,092,579	\$ 41,177,934	\$ 41,554,854	\$ 40,420,025	(85,355)	0%	(462,274)	-1%	672,555	2%		
Balance Check	-	-	-	-								
Depreciation Expense YTD	1,100,000	825,000	3,284,225	1,080,400	275,000	33%	(2,184,225)	-67%	19,600	2%		
Retirement/disposal of Fixed Assets AD removal YTD	-											
Net Change in Accum Deprec YTD	1,100,000											

Tahoe Donner Association
Cash and Investments Summary Report
Report for April 2019

last year end - audited

	<u>12/31/2018</u>	<u>1/31/2019</u>	<u>2/28/2019</u>	<u>3/31/2019</u>	<u>4/30/2019</u>
Consolidated TDA Total	24,007,033	27,067,997	31,734,854	32,714,206	32,225,914
Cash/Money Market	1,786,473	2,227,224	2,007,895	2,684,285	1,500,406
Certificates of Deposit	2,340,160	2,590,160	1,629,239	1,629,197	1,629,197
US Treasuries/GovOblig	13,681,624	16,051,574	21,892,621	22,192,602	22,887,968
Bonds, Corporate	3,552,534	3,552,534	3,558,330	3,558,330	3,558,330
Bonds, Municipal	2,308,627	2,308,627	2,308,627	2,311,388	2,311,388
Restricted Other	337,615	337,878	338,142	338,405	338,626
Operating Fund (O)	5,956,913	8,392,104	9,005,806	9,970,547	9,467,548
Cash/Money Market	1,504,482	2,162,611	1,402,282	1,669,072	966,601
Certificates of Deposit	340,160	340,160	129,239	129,197	129,197
US Treasuries/GovOblig	3,774,657	5,551,455	7,136,144	7,833,874	8,033,124
Bonds, Corporate	-	-	-	-	-
Bonds, Municipals	-	-	-	-	-
Restricted Other	337,615	337,878	338,142	338,405	338,626
Replacement Reserve Fund (R)	11,879,903	12,504,155	14,793,338	14,801,083	14,809,648
Cash/Money Market	141,863	(77,037)	469,372	872,107	186,875
Certificates of Deposit	1,750,000	2,000,000	1,250,000	1,250,000	1,250,000
US Treasuries/GovOblig	6,631,359	7,224,511	9,711,489	9,313,739	10,007,536
Bonds, Corporate	1,806,952	1,806,952	1,812,748	1,812,748	1,812,748
Bonds, Municipals	1,549,729	1,549,729	1,549,729	1,552,489	1,552,489
Development Fund (D)	5,993,735	5,993,248	7,561,475	7,568,332	7,574,466
Cash/Money Market	111,058	112,572	108,787	115,645	319,460
Certificates of Deposit	250,000	250,000	250,000	250,000	250,000
US Treasuries/GovOblig	3,126,196	3,126,196	4,698,206	4,698,206	4,500,525
Bonds, Corporate	1,745,582	1,745,582	1,745,582	1,745,582	1,745,582
Bonds, Municipals	758,899	758,899	758,899	758,899	758,899
New Equipment Fund (N)	178,482	178,491	374,236	374,244	374,252
Cash/Money Market	29,070	29,079	27,454	27,462	27,470
Certificates of Deposit	-	-	-	-	-
US Treasuries/GovOblig	149,412	149,412	346,782	346,782	346,782

(O)Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

(R)Stifel, EatonVance & Wells Fargo Securities

(D) (N) Stifel

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	7,187,920	8,617,542	25,933	51,209	1.1%	1.8%	1.2%	1.9%
RR Fund	13,672,189	13,757,625	56,878	101,084	1.2%	2.2%	1.4%	2.1%
DEV Fund	5,194,035	6,937,851	16,592	59,043	1.0%	2.6%	1.5%	2.3%
NE Fund	244,190	295,941	1,099	2,387	1.3%	2.4%	1.6%	2.2%
Combined Totals	26,298,335	29,608,959	100,501	213,723	1.1%	2.2%	1.4%	2.1%

CASH FLOW RECON

\$ Thousands

	Month	YTD
OPF NOR Gain (Loss)	(636)	(334)
CurrAssets Decr (incr)	109	274
CurrLiab Incr (decr)	90	65
CapFds Expenditures	(226)	(818)
CapFds AAs Rev	-	7,023
OPFds AA Rev	735	856
AR/DefRevAA change	(583)	1,316
AA 3rows subtotal	152	9,195
All other changes, net	23	(163)
Net Change in Cash and Investments	\$ (488)	\$ 8,219

Cash & Investments - Current Balance Flow Thru:

Current Month End Balance	32,226
OPF NOR Loss (remaining Mths @ Bdg)	(4,840)
RRF Spend 2019	(5,101)
NEF Spend 2019	(245)
DVF Spend 2019	(2,157)
All other cash flow changes, net	(1,434)
Raw Ending Balance *	18,449

Distribution of Raw Ending Balance:

YE Forecasted Members Equity, RRF	10,100
YE Forecasted Members Equity, NEF	65
YE Forecasted Members Equity, DVF	5,320
PYE Members Equity, OPF	2,442
YTD NOR Performance to Bdg, OPF	522
OPF ME excess to target \$1.5m	

* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY **18,449**

Director of Finance and Accounting

Board Treasurer

Consolidated TDA Total

	Stifel	WFBkr	EatonV	Plumas Bk	MutOmh	TriCoBk	Bkf West	WF Bank	Trusts	Internal	Total
<i>last month</i> <u>3/31/2019</u>	19,329,686	9,099,283	3,121,574	-	129,197	625,672	56,262	261,662	81,801	9,069	32,714,206
Transfers IN (Out)	-	(600,000)	-	-	-	600,000	-	-	-	-	-
All other Activities	9,439	1,624	5,101	-	-	(467,959)	3	(38)	250	(36,711)	(488,292)
<i>current month</i> <u>4/30/2019</u>	19,339,125	8,500,907	3,126,674	-	129,197	757,714	56,265	261,624	82,051	(27,642)	32,225,914

Replacement Reserve Fund

	Stifel	WFBkr	EatonCB	EatonMB	Total
<u>3/31/2019</u>	7,131,670	4,547,839	1,549,056	1,572,518	14,801,083
Transfers IN (Out)					-
All other Activities	3,325	140	471	4,630	8,565
<u>4/30/2019</u>	7,134,995	4,547,979	1,549,527	1,577,148	14,809,648

Development Fund

	Stifel
<u>3/31/2019</u>	7,568,332
All other Activities	6,134
<u>4/30/2019</u>	7,574,466

New Equipment Fund

	Stifel
<u>3/31/2019</u>	374,244
All other Activities	8
<u>4/30/2019</u>	374,252

Operating Fund

	Stifel	WFBkr	PlumasBk	MutOmh	TriCoBk	Bkf West	WF Bank	WFB ASO	Trusts	Internal	Total
<u>3/31/2019</u>	4,255,440	4,551,444	-	129,197	625,672	56,262	5,059	256,604	81,801	9,069	9,970,547
Transfers IN (Out)		(600,000)			600,000						-
All other Activities	(28)	1,484	-	-	(467,959)	3	(10)	(29)	250	(36,711)	(502,999)
<u>4/30/2019</u>	4,255,412	3,952,928	-	129,197	757,714	56,265	5,049	256,575	82,051	(27,642)	9,467,548

see next page for Maturities by Fund

FUND	Investment Category	Investment Description	Yield To Maturity	ALL FUNDS - Maturity Values by # of Months from 04/30/2019											TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0		
				1	2	3	6	12	24	36	48	60	72	72		
OPF	cash/mm	cash and money market funds	0.5%	709,021	-	-	-	-	-	-	-	-	-	-	709,021	2%
OPF	UST	US Treasuries	2.2%	3,950,000	3,750,000	3,600,000	8,300,000	2,550,000	1,000,000	-	-	-	-	-	23,150,000	74%
OPF	CD	Bank Certificates of Deposit	2.0%	-	-	750,000	250,000	250,000	383,166	-	-	-	-	-	1,633,166	5%
OPF	Bonds-M	Municipal Bonds	2.4%	-	-	-	-	390,000	485,000	810,000	445,000	15,000	-	2,145,000	7%	
OPF	Bonds-C	Corporate Bonds	2.8%	-	-	-	300,000	250,000	891,000	514,000	764,000	601,000	236,000	3,556,000	11%	
			2.2%	4,659,021	3,750,000	4,350,000	8,850,000	3,050,000	2,664,166	999,000	1,574,000	1,046,000	251,000	31,193,187	100%	
		Wght Avg Yield by Maturity Range	2.2%	15%	12%	14%	28%	10%	9%	3%	5%	3%	1%	100%		
				2.0%	2.3%	2.1%	2.2%	2.4%	2.1%	2.5%	2.7%	3.0%	3.2%			

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.

Tahoe Donner Association - Investments Report - Maturity Bands Schedule as of April 30, 2019

Replacement Reserve Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 04/30/2019										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
RRF	cash/mm	cash and money market funds	0.5%	186,875	-	-	-	-	-	-	-	-	-	186,875	1%
RRF	UST	US Treasuries	2.3%	1,800,000	700,000	1,400,000	4,700,000	1,550,000	-	-	-	-	-	10,150,000	69%
RRF	CD	Bank Certificates of Deposit	2.0%	-	-	750,000	250,000	-	250,000	-	-	-	-	1,250,000	8%
RRF	Bonds-M	Municipal Bonds	2.0%	-	-	-	-	-	390,000	285,000	520,000	185,000	15,000	1,395,000	9%
RRF	Bonds-C	Corporate Bonds	2.7%	-	-	-	300,000	-	141,000	364,000	439,000	326,000	236,000	1,806,000	12%
			2.3%	1,986,875	700,000	2,150,000	5,250,000	1,550,000	781,000	649,000	959,000	511,000	251,000	14,787,875	100%
				13%	5%	15%	36%	10%	5%	4%	6%	3%	2%	100%	
		Wght Avg Yield by Maturity Range	2.3%	2.1%	2.4%	2.2%	2.1%	2.4%	2.1%	2.2%	2.5%	2.9%	3.2%		

Development Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 04/30/2019										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
DVF	cash/mm	cash and money market funds	0.5%	319,460	-	-	-	-	-	-	-	-	-	319,460	4%
DVF	UST	US Treasuries	2.1%	-	1,250,000	800,000	1,500,000	1,000,000	-	-	-	-	-	4,550,000	60%
DVF	CD	Bank Certificates of Deposit	1.8%	-	-	-	-	250,000	-	-	-	-	-	250,000	3%
DVF	Bonds-M	Municipal Bonds	3.0%	-	-	-	-	-	-	200,000	290,000	260,000	-	750,000	10%
DVF	Bonds-C	Corporate Bonds	2.9%	-	-	-	-	250,000	750,000	150,000	325,000	275,000	-	1,750,000	23%
			2.3%	319,460	1,250,000	800,000	1,500,000	1,500,000	750,000	350,000	615,000	535,000	-	7,619,460	100%
				4%	16%	10%	20%	20%	10%	5%	8%	7%	0%	100%	
		Wght Avg Yield by Maturity Range	2.3%	0.5%	2.0%	1.3%	2.4%	2.3%	2.7%	3.0%	3.0%	3.1%	0.0%		

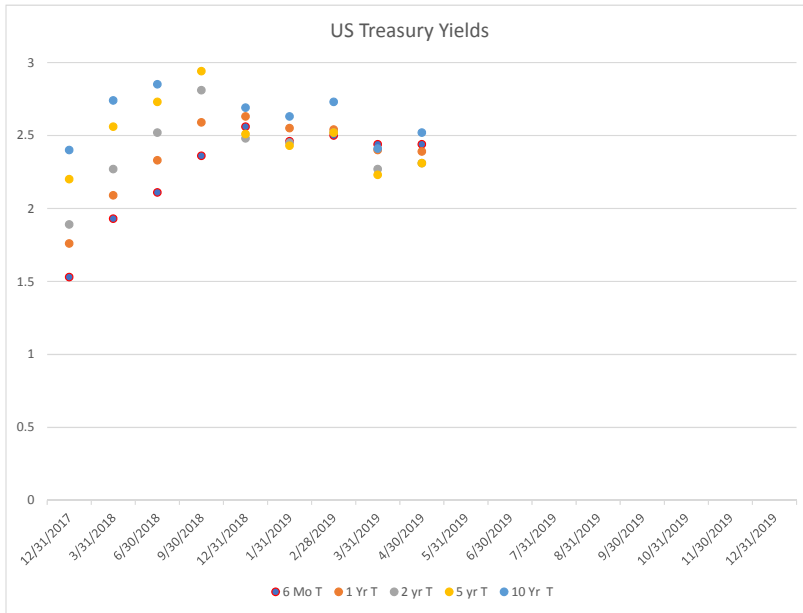
New Equipment Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 04/30/2019										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
NEF	cash/mm	cash and money market funds	0.5%	27,470	-	-	-	-	-	-	-	-	-	27,470	7%
NEF	UST	US Treasuries	2.3%	150,000	-	-	200,000	-	-	-	-	-	-	350,000	93%
NEF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			2.2%	177,470	-	-	200,000	-	-	-	-	-	-	377,470	100%
				47%	0%	0%	53%	0%	0%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	2.2%	2.0%	0.0%	0.0%	2.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

Operating Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 04/30/2019										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
OPF	cash/mm	cash and money market funds	0.5%	175,216	-	-	-	-	-	-	-	-	-	175,216	2%
OPF	UST	US Treasuries	2.2%	2,000,000	1,800,000	1,400,000	1,900,000	-	1,000,000	-	-	-	-	8,100,000	96%
OPF	CD	Bank Certificates of Deposit	2.3%	-	-	-	-	-	133,166	-	-	-	-	133,166	2%
OPF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
OPF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			2.2%	2,175,216	1,800,000	1,400,000	1,900,000	-	1,133,166	-	-	-	-	8,408,382	100%
				26%	21%	17%	23%	0%	13%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	2.2%	2.2%	2.4%	2.4%	2.1%	0.0%	1.6%	0.0%	0.0%	0.0%	0.0%		

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.



Source: Vanguard 5/13/2019 As of 05/13/2019 05:34 p.m., ET

New Issue CDs	Yield										
	1-3 months	6 month	9 month	1 year	18 month	2 year	3 year	4 year	5 year	7 year	10 year
New Issue CDs	2.40%	2.45%	2.45%	2.50%	2.35%	2.45%	2.55%	2.65%	2.70%	2.85%	2.95%

Bonds	Yield									
	1 year	2 year	3 year	5 year	7 year	10 year	20 year	30 year		
Treasuries	2.44%	2.34%	2.18%	2.20%	2.30%	2.40%	2.76%	2.84%		
Agencies	2.48%	2.52%	2.62%	2.75%	3.04%	3.42%	3.80%	3.84%		
Municipals highest grade	1.72%	1.75%	1.87%	1.88%	2.23%	2.50%	3.05%	3.21%		
Municipals high grade	1.75%	1.78%	1.90%	2.04%	2.55%	3.00%	3.38%	3.28%		
Municipals upper-medium grade	1.85%	1.84%	2.05%	2.30%	2.36%	2.94%	3.55%	3.50%		
Municipals investment grade	2.10%	2.38%	2.75%	3.00%	3.11%	3.56%	4.00%	3.69%		
Corporates highest grade	2.44%	2.37%	2.40%	2.56%	2.84%	2.92%	3.68%	3.62%		
Corporates high grade	2.58%	2.70%	2.61%	2.87%	3.12%	3.16%	3.90%	4.20%		
Corporates upper-medium grade	2.79%	2.90%	2.90%	3.10%	3.66%	3.90%	4.65%	4.57%		
Corporates investment grade	3.03%	3.92%	4.19%	4.73%	6.01%	6.10%	7.36%	7.45%		

	LAST	CHANGE	%CHG
DJIA	25324.99	-617.38	-2.38
S&P 500	2811.87	-69.53	-2.41

<<<< May 13, 2019

DJIA

Advanced Charting



Kiplinger's - as of 5/13/2019
Kiplinger's Economic Outlooks

Regularly updated insights on the economy's next moves.

GDP	2.6% growth in '19 More »
JOBS	Job gains near 180,000 per month in '19 More »
INTEREST RATES	10-year T-notes at 2.8% by end '19 More »
INFLATION	Up 2.2% in '19 More »
BUSINESS SPENDING	Up 5% in '19 as global growth slows More »
ENERGY	Crude trading from \$60 to \$65 per barrel in August More »
HOUSING	5.35 million existing-home sales in '19, up 0.2% More »
RETAIL SALES	Growing 4% in '19 (excluding gas and autos) More »
TRADE DEFICIT	Widening 7%-8% in '19 More »

CA Avg, Reg Unleaded (S)					Current Month Change to			
	4/30/2018	12/31/2018	2/28/2019	3/31/2019	4/30/2019	LTM	PYE	Last Mth
(S) source = average for month - regular	\$ 3.56	\$ 3.29	\$ 3.16	\$ 3.27	\$3.82	\$ 0.26	\$ 0.53	\$ 0.55
https://www.eia.gov/dnav/pet/pet_pri_and_dcus_sca_m.htm						7%	16%	17%

CPI	FED BLS - Monthly - CPI-U - April 2019 - 1yr : 2.0%, US City (1.9% last month)
	FED BLS - Monthly - CPI-U - April 2019 - 1yr : 2.9%, West (2.4% last month)
	FED BLS - Bi-Monthly CPI-U - April 2019 - 1yr : 4.0%, SF-Oak-Hay (3.5% Feb19)

Unemployment, USA	3.6% / 3.8% / 3.9%	< USA	Apr19/Mar19/Apr18
Unemployment, CA	4.3% / 4.2% / 4.3%	< CA	Mar19/Feb19/Mar18

**Tahoe Donner Association
Inventory Balances Report
April 2019**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Feb 28, 2019	Mar 31, 2019	Apr 30, 2019	Apr 30, 2018	Dec 31, 2018
Total, ALL	285,783	251,885	246,360	271,141	314,822
subtotal Food and Beverage accounts (F&B)	123,039	109,377	102,449	97,226	119,438
subtotal Retail Merchandise accounts	162,744	142,508	143,912	173,915	195,383
subtotal The Lodge F&B accounts	63,070	63,446	66,300	61,437	64,590
Inventory Account					
11412 Inv Retail Trout Creek	13,800	13,465	13,678	17,738	13,154
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	14,446	14,163	13,727	19,713	13,510
11415 Inv Retail Bikeworks	21,105	21,105	21,015	17,352	21,105
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	225	105	187	92	155
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	47,603	37,891	33,260	37,631	60,043
11422 Inv Retail Cross Country	23,051	13,306	10,321	28,397	46,281
11423 Inv Retail Snowplay	369	329	325	8	370
11424 Inv Retail Golf Pro Shop	32,294	32,294	41,547	40,740	30,915
11425 Inv Retail Tennis	6,801	6,801	6,801	9,124	6,801
11426 Inv Retail Marina	514	514	514	420	514
11427 Inv Retail Equestrian	2,379	2,379	2,379	2,636	2,379
11428 Inv Retail Recreation	158	158	158	64	158
11429 Inv Retail Golf Special Order	-	-	-	-	-
11611 Inv DHS Food Meat	3,500	1,858	1,190	1,310	2,340
11612 Inv DHS Food Seafood	118	198	151	190	241
11613 Inv DHS Food Produce	270	65	0	35	290
11614 Inv DHS Food Dairy	638	702	138	332	983
11615 Inv DHS Food NABev	3,272	1,851	1,217	1,108	2,745
11616 Inv DHS Food Other	7,403	4,756	1,990	2,590	8,518
11617 Inv DHS Bev Beer	1,294	979	204	841	1,191
11618 Inv DHS Bev Liquor	10,351	8,360	7,476	6,885	8,346
11619 Inv DHS Bev Wine	2,548	2,224	1,455	952	1,910
11621 Inv Trailer Food Meat	221	122	122	103	161
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	98	58	58	(0)	97
11625 Inv Trailer Food NABev	144	110	110	-	76
11626 Inv Trailer Food Other	343	422	422	182	359
11631 Inv ACAC Food Meat	1,592	783	616	1,477	1,239
11632 Inv ACAC Food Seafood	449	216	126	191	518
11633 Inv ACAC Food Produce	1,124	806	144	485	1,306
11634 Inv ACAC Food Dairy	667	521	416	449	667
11635 Inv ACAC Food NABev	988	638	575	884	672
11636 Inv ACAC Food Other	4,510	3,851	2,823	2,874	4,621
11637 Inv ACAC Bev Beer	1,427	689	984	572	1,232
11639 Inv ACAC Bev Wine	2,414	1,776	2,005	1,644	1,377

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Feb 28, 2019	Mar 31, 2019	Apr 30, 2019	Apr 30, 2018	Dec 31, 2018
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	-	-	-	40	0
11643 Inv Marina Food Produce	-	-	-	-	(0)
11644 Inv Marina Food Dairy	-	-	-	-	(0)
11645 Inv Marina Food NABev	-	-	-	15	0
11646 Inv Marina Food Other	346	202	202	763	346
11647 Inv Marina Bev Beer	-	-	-	-	0
11648 Inv Marina Bev Liquor	524	524	524	1,008	524
11649 Inv Marina Bev Wine	328	328	328	159	328
11661 Inv Pizza Food Meat	1,579	1,579	977	949	2,057
11663 Inv Pizza Food Produce	547	396	145	333	642
11664 Inv Pizza Food Dairy	931	587	706	1,182	1,481
11665 Inv Pizza Food NABev	1,273	1,153	558	1,041	1,123
11666 Inv Pizza Food Other	6,104	4,494	5,165	3,116	4,169
11667 Inv Pizza Bev Beer	1,824	1,663	1,036	881	1,671
11669 Inv Pizza Bev Wine	2,509	2,801	3,066	2,241	2,984
11671 Inv SMRFaB Food Meat	185	308	308	224	185
11672 Inv SMRFaB Food Seafood	-	-	-	-	0
11673 Inv SMRFaB Food Produce	-	-	-	-	-
11674 Inv SMRFaB Food Dairy	100	129	129	56	100
11675 Inv SMRFaB Food NABev	93	93	93	320	93
11676 Inv SMRFaB Food Other	226	660	660	324	226
11677 Inv SMRFaB Bev Beer	-	-	-	15	(0)
11678 Inv SMRFaB Bev Liquor	-	-	-	-	-
11679 Inv SMRFaB Bev Wine	-	-	-	18	(0)
11681 Inv Lodge Food Meat	3,335	2,672	3,033	2,961	5,766
11682 Inv Lodge Food Seafood	832	770	932	752	3,004
11683 Inv Lodge Food Produce	1,687	938	1,272	1,518	1,895
11684 Inv Lodge Food Dairy	1,511	1,391	1,546	1,197	1,636
11685 Inv Lodge Food NABev	103	631	805	993	972
11686 Inv Lodge Food Other	7,156	6,490	6,965	6,613	6,124
11687 Inv Lodge Bev Beer	2,943	2,882	2,054	2,942	2,672
11688 Inv Lodge Bev Liquor	17,497	16,553	16,589	18,232	17,282
11689 Inv Lodge Bev Wine	28,006	31,120	33,105	26,228	25,239
11695 Inventory-Tennis Beverage	28	28	28	-	28
11696 Inventory-Tennis Food	-	-	-	-	-
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Four Months Ending April 30, 2019

	4-months YTD	12-months	12-months w/Actual FBCF		
	2019 YTD Actual	2019 Budget	YTD Actual vs Budget	2019 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)					
2018 YEAR END 12/31/2018, Beginning Balance	\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649	\$ 500,649 5%
ASSESSMENT CONTRIBUTION	4,661,000	4,661,000	-	4,661,000	- 0%
Operating Fund Balance Transfer - IN	-	-	-	-	- na
INTEREST INCOME	101,084	172,000	(70,916)	200,000	28,000 16%
SALVAGE RECEIPTS	12,401	30,000	(17,599)	30,000	- 0%
INCOME TAX EXPENSE	(4,668)	(14,000)	9,332	(2,000)	12,000 -86%
BAD DEBT EXPENSE	(4,000)	(12,000)	8,000	(12,000)	- 0%
ALLOCATED OVERHEAD	(25,094)	(77,000)	51,906	(77,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(480,290)	(3,721,000)	3,240,710	(3,751,905) F	(30,905) 1%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(180,611)	(1,319,000)	1,138,389	(1,348,744)	(29,744) 2%
Replacement Reserve Fund Balance	\$ 14,480,471	\$ 9,620,000	\$ 4,860,471	\$ 10,100,000 F	\$ 480,000 5%
NEW EQUIPMENT FUND (905)					
2018 YEAR END 12/31/2018, Beginning Balance	\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021	\$ 59,021 109%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	- 0%
INTEREST INCOME	2,387	3,000	(613)	3,000	- 0%
INCOME TAX EXPENSE	-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS C	(15,757)	(187,000)	171,243	(245,021)	(58,021) 31%
NM&E Fund Balance	\$ 293,651	\$ 64,000	\$ 229,651	\$ 65,000	\$ 1,000 2%
DEVELOPMENT FUND (903) -					
2018 YEAR END 12/31/2018, Beginning Balance	\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788	\$ 354,788 7%
ASSESSMENT CONTRIBUTION - Regular	2,168,000	2,168,000	-	2,168,000	- 0%
Operating Fund Balance Transfer - IN	-	-	-	-	- na
INTEREST INCOME	59,043	86,000	(26,957)	140,000	54,000 63%
INCOME TAX EXPENSE	(2,333)	(7,000)	4,667	(11,000)	(4,000) 57%
BAD DEBT EXPENSE	(1,500)	(5,000)	3,500	(5,000)	- 0%
ALLOCATED OVERHEAD	(39,906)	(120,000)	80,094	(120,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(141,678)	(1,900,000)	1,758,322	(2,156,788) D	(256,788) 14%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	- na
Development Fund Balance	\$ 7,346,414	\$ 5,172,000	\$ 2,174,414	\$ 5,320,000 F	\$ 148,000 3%
				DHSki Lodge replacement designed savings	\$ 2,075,000 < subject to review
				All other DVF Projects designed savings	\$ 3,245,000 < subject to review
Combined CAPITAL FUNDS ACTIVITY - Year to Date					
EXPENDITURES FOR CAPITAL ADDITIONS C	(637,726)	(5,808,000)	5,170,274	(6,153,714)	(345,714)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(180,611)	(1,319,000)	1,138,389	(1,348,744)	(29,744)
YTD CAPITAL FUNDS TOTAL	(818,337)	(7,127,000)	6,308,663	(7,502,459)	(375,459)

CIP beginning balance (@ 1/1/2019)	\$ 18,147
Net, CIP YTD Activity C	\$ 637,726
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 655,873

F - see Recon, next page,

D - see page 3 for Development Fund Activity Schedule
D Forecast to updated in March for February Reporting

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Four Months Ending April 30, 2019

Replacement Reserve Fund				
Change		Budget	Actual	diff
500,649	2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649
		Budget	Forecast	diff
-	2019 projects, net, capital	-	-	-
(268,271)	2018 projects, net, capital	3,721,000	3,989,271	(268,271)
(77,418)	2018 projects, net, expense	1,319,000	1,396,418	(77,418)
(13,735)	2018 projects, net, capital, accelerations	-	13,735	(13,735)
-	2018 projects, net, expense, accelerations	-	-	-
(79,745)	2017 projects, net, capital	-	79,745	(79,745) S
-	2017 projects, net, expense	-	-	-
-	2017 accelerations, capital	-	-	-
-	2017 accelerations, expense	-	-	-
-	2016 projects, net, capital	-	-	-
330,846	projects to carry-over to 2019+, capital	-	(330,846)	330,846
47,673	projects to carry-over to 2019+, expense	-	(47,673)	47,673
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-
28,000	Interest Income Forecast adjustment, 2019	172,000	200,000	28,000
12,000	Income Tax Forecast adjustment, 2019	(14,000)	(2,000)	12,000
-	Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-
-	Transfer in from Operating Fund	-	-	-
S 2018 carryovers, TBD refine for February Reporting, rough estimate currently				
479,999	Total, change schedule above			
		Budget	Forecast	diff
480,000	Variance of Ending Fund Balance 2019	9,620,000	10,100,000	480,000

(0) Reconciliation difference

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
354,788	2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	50,000	50,000	-
30,000	Association, Member Surveys	50,000	20,000	30,000
-	Alder Creek Adventure Center, Master Plan	10,000	10,000	-
-	Cross Country Ski, Snowmaking	100,000	100,000	-
-	Northwoods Clubhouse, Master Plan	10,000	10,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	200,000	200,000	-
-	Downhill Ski - Snowmaking phase 2	600,000	600,000	-
-	Downhill Ski - regrading mile run, soft costs	50,000	50,000	-
-	Beach Club Marina, Master Plan	10,000	10,000	-
(50,000)	The Lodge, covered walkway in parking lot	75,000	125,000	(50,000)
-	Trails, new trail(s) per trails master plan	100,000	100,000	-
-	Trout Creek Recreation Facility, Master Plan	10,000	10,000	-
(121,000)	Trout Creek Recreation Facility, Remodel 2019 DF	275,000	396,000	(121,000)
-	Snowplay, snowmaking	100,000	100,000	-
-	Association, Feasability Studies	10,000	10,000	-
-	Direct Payroll Charge	191,000	191,000	-
(78,984)	Land Acquisition, Other Projects, Contingency	59,000	137,984	(78,984)
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(7,304)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	7,304	(7,304)
(4,500)	Alder Creek Adv Center, Building (PUD deposit mi	-	4,500	(4,500)
(25,000)	Equine Campus - Asphalt Parking/Walkways (permi	-	25,000	(25,000)
				Timing between years
				Board Approved in prior years
-	Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-
-	Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-
54,000	Interest Income Forecast adjustment, 2019	86,000	140,000	54,000
(4,000)	Income Tax Forecast adjustment, 2019	(7,000)	(11,000)	(4,000)
-	other recon / rounding item			
148,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
148,000	Variance of Ending Fund Balance 2019	5,172,000	5,320,000	148,000

0 Reconciliation difference

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund

For the Four Months Ending April 30, 2019
 201904

	YYYY	Mo	4-months YTD	12-months	12-months	Forecast vs Budget
			2019 YTD Actual	2019 Budget (B)	2019 FORECAST	
DEVELOPMENT FUND (903) -						
<i>w/Actual FBCF</i>						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 5,304,788	\$ 4,950,000	\$ 5,304,788	\$ 354,788 7%
ASSESSMENT CONTRIBUTION - Regular			2,168,000	2,168,000	2,168,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	- na
INTEREST INCOME			59,043	86,000	140,000	54,000 63%
INCOME TAX EXPENSE			(2,333)	(7,000)	(11,000)	(4,000) 57%
BAD DEBT EXPENSE			(1,500)	(5,000)	(5,000)	- 0%
ALLOCATED OVERHEAD			(39,906)	(120,000)	(120,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(141,678)	(1,900,000)	(2,156,788)	(256,788) 14%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	- na
Development Fund Balance			\$ 7,346,414	\$ 5,172,000	\$ 5,320,000 (F)	\$ 148,000 3%
<i>see Blue shade note below</i>						

YEAR 2019 SPEND						
Project	YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below			141,678	1,900,000	2,156,788	
Association, New Accessibility ImprovementSS	2019	C	1,563	50,000	50,000	931-010-277
Association, Member Surveys	2019	C	-	50,000	20,000	
Alder Creek Adventure Center, Master Plan	2019	C	-	10,000	10,000	
Cross Country Ski, Snowmaking	2019	C	-	100,000	100,000	
Northwoods Clubhouse, Master Plan	2019	C	-	10,000	10,000	
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2019	C	-	200,000	200,000	
Downhill Ski - Snowmaking phase 2	2019	C	-	600,000	600,000	
Downhill Ski - regrading mile run, soft costs	2019	C	2,884	50,000	50,000	931-210-275
Beach Club Marina, Master Plan	2019	C	-	10,000	10,000	
The Lodge, covered walkway in parking lot	2019	C	-	75,000	125,000	< project scope WIP
Trails, new trail(s) per trails master plan	2019	C	1,318	100,000	100,000	931-051-276
Trout Creek Recreation Facility, Master Plan	2019	C	-	10,000	10,000	831-132-323
Trout Creek Recreation Facility, Remodel 2019 DF portion	2019	C	60,442	275,000	396,000	(T) 931-132-256
Snowplay, snowmaking	2019	C	-	100,000	100,000	
Association, Feasibility Studies	2019	C	-	10,000	10,000	
Direct Payroll Charge	2019	C	63,668	191,000	191,000	931-165-267
Land Acquisition, Other Projects, Contingency	2019	C	-	59,000	137,984	
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
DHSki Eagle Rock Shrouding and Charlift Relocation	2018	C	7,304	-	7,304	831-211-311
Alder Creek Adv Center, Building (PUD deposit misapplied)	2012	C	4,500	-	4,500	231-110-554
Equine Campus - Asphalt Parking/Walkways (permit reqm)	2018	C	-	-	25,000	

(T) more in 2019 due to not spent in 2018

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

4/2019 CFP by GPC has \$1m transfer in from OPF to DVF

0	NEF Fund TL, Capital		240,800	241,266	245,021	(3,755)	15,757	47,668	229,264	-	
1	2019 NMEF-CAP		240,800	240,800	244,555	(3,755)	15,291	15,291	229,264	-	Budget 2019 projects
0	2019 NMEF-ADD		-	-	-	-	-	-	-	-	projects added (via contingency) in 2019
0	2018 NMEF-CAP		-	466	466	-	466	32,378	-	-	carry over projects
0	2017 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects
0	2016 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryover\$ s	Notes
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	271	271	-	271	2,766	-	-	carryover project from py
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	ASO	C	12	-	196	196	-	196	29,612	-	-	carryover project from py
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	10,398	10,398	19,602	-	
951 025 258	2019 NMEF-CAP	Cellphone Booster - Trout Creek	Trout Creek	C	12	30,000	30,000	30,000	-	1,894	1,894	28,106	-	Changed from The Lodge during TCRC remc
951 025 259	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	2,800	2,800	2,800	-	-	-	2,800	-	
951 050 260	2019 NMEF-CAP	Chipper Brush Bandit Model 250XP	Forestry	C	03	54,000	54,000	54,000	-	-	-	54,000	-	
951 051 261	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-	
951 080 262	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	-	-	31,000	-	
951 090 263	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,000	-	-	-	2,000	-	
951 100 264	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-	
951 145 265	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	2,998	2,998	2	-	
	2019 NMEF-CAP			C	12	-	-	-	-	-	-	-	-	
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	78,755	(3,755)	-	-	78,755	-	

Replacement Reserve TL	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Capital	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
Expense	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes
-----------	----------	-----------	----------	------	--------------------	-------------	---------------------	---------------	---------------------------------	-----------------	------------	------------------	--	-------

of Projects

by Project Yr/Fund Type

16	2016 RR-CAP					(4,513,471)	(4,426,824)	(4,440,157)	13,333	(474,811)	(521,002)	(3,965,346)	(371,367)	
0	2017 RR-CAP					-	-	-	-	-	-	-	-	carry-over projects
0	2018 RR-CAP					-	-	-	-	-	-	-	-	carry-over projects
13	2018 RR-EXP					-	79,745	79,745	-	24,745	1,627,195	55,000	-	carry-over projects
3	2018 RR-ACC-CAP					-	-	-	-	3,381	39,942	(3,381)	-	carry-over projects
0	2018 RR-ACC-EXP					-	-	-	-	-	-	-	-	carry-over projects
0	2019 RR-CAP					3,721,000	3,643,921	3,658,425	(14,503)	453,370	462,518	3,205,056	330,846	Budget 2018 projects
106	2019 RR-EXP					1,319,000	1,349,614	1,348,744	870	177,230	214,273	1,171,512	47,673	Budget 2018 projects
2	2019 RR-ACC-CAP					-	13,735	13,735	-	2,176	2,176	11,560	-	2018 projects added in 2018
0	2019 RR-ACC-EXP					-	-	-	-	-	-	-	-	2018 projects added in 2018

by Location

273	Administration					(526,528)	(580,447)	(580,747)	300	(157,964)	(157,964)	(422,782)	(7,152)	
15	Asphalt Maintenance					880,499	665,499	665,499	-	61,707	114,445	603,792	-	
0	Bikeworks					-	-	-	-	-	-	-	-	
2	Campground					26,187	26,187	26,187	-	-	-	26,187	-	
4	Chalet Record Storage Building					28,549	28,549	28,549	-	-	-	28,549	-	
0	Cross Country					-	-	-	-	-	-	-	-	
15	Day Camps					113,583	137,645	137,645	-	31,027	75,838	106,618	-	
0	Equestrian Center					17,660	17,660	17,660	-	-	-	17,659	-	
0	Facilities Administration					-	-	-	-	-	-	-	-	
9	Forestry					382,264	382,444	393,134	(10,690)	86,940	138,133	306,194	-	
2	General					1,849	1,849	1,567	282	-	-	1,567	-	
6	General Maintenance					30,382	30,382	30,382	-	1,330	1,330	29,053	-	
17	Golf Course					736,358	741,358	741,358	-	22,254	32,620	719,102	-	
0	Golf Complex					-	-	-	-	-	-	-	-	
10	Maintenance					101,435	101,435	101,435	-	-	-	101,434	-	
19	Marina					109,542	50,915	51,045	(131)	14,741	14,741	36,304	59,508	
0	MIS					-	-	-	-	-	-	-	-	
3	No. Woods Pool-Bldg.					59,134	59,134	59,134	-	-	-	59,134	53,696	
8	Northwoods					46,470	261,470	264,224	(2,754)	102,679	116,407	161,545	-	
0	Northwoods Pool					-	-	-	-	-	-	-	-	
9	Pizza					38,430	44,051	44,051	-	6,543	7,428	37,508	20,346	
3	Recreation					29,100	29,100	29,141	(41)	6,102	6,102	23,040	-	
12	Ski Area-Mtn Ops					114,667	115,749	115,749	-	1,081	3,594	114,667	-	
8	Ski Area Rentl-Rtl					84,428	84,428	84,428	-	-	-	84,429	-	
7	Ski Area - Lift Maintenance					92,531	94,184	94,184	-	1,653	1,427,118	92,531	-	
3	Ski Area - Vehicle Maintenance					43,806	43,806	43,806	-	-	-	43,807	-	
0	Ski-Ops					-	-	-	-	-	-	-	-	
3	Snowplay					31,303	31,303	31,303	-	-	-	31,304	-	
7	Tennis Complex					48,882	48,882	48,882	-	8,538	8,538	40,344	-	
21	The Lodge					85,425	95,457	95,457	-	15,962	81,076	79,494	12,739	
19	Trails					348,456	352,551	352,551	-	4,095	22,485	348,457	145,324	
52	Trout Creek BLDG					869,002	869,002	869,002	-	130,220	130,220	738,781	19,016	
15	Trout Creek POOLSPA					193,530	193,530	193,530	-	8,064	8,064	185,465	60,738	
0	Trout Creek FITNESSEQ					-	-	-	-	-	-	-	-	
0	Trout Creek OTHER					-	-	-	-	-	-	-	-	
0	Various					-	-	-	-	-	-	-	-	
0	Vehicle Maintenance					-	-	-	-	-	-	-	-	
0	Vehicle/Fleet					-	-	-	-	-	-	-	-	
0	Winter Food-Beverge					-	-	-	-	-	-	-	-	

2018 & prior Carryovers in 2019 RR Expenditures Total - - 0,000 carry-over variance

Replacement Reserve TL

Capital	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Expense	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
-----------	----------	-----------	----------	------	--------------------	-------------	---------------------	---------------	---------------------------------	-----------------	------------	------------------	--	-------

2019 RR Expenditures Total, per 2019 Budget Report

5,040,000

821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-	
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-	
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-	
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-	
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	1,081	1,081	-	1,081	3,594	-	-	
821 150 364	2018 RR-CAP	Prep sink and refurbish - Ice Machine Ro	Pizza	C	12	-	3,087	3,087	-	3,087	3,972	-	-	
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	2,533	2,533	-	2,533	2,533	-	-	
	2018 RR-CAP	Placeholder Estimate	various, need to review with reserves manager	C	12	-	50,000	50,000	-	-	-	50,000	-	need to review carryovers with Capital Projects
821 125 359	2018 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	-	5,000	5,000	-	-	10,366	5,000	-	
821 211 310	2018 RR-CAP	Snowbird Chairlift	Ski Area - Lift Maintenance	C	12	-	1,653	1,653	-	1,653	1,427,118	-	-	
821 110 019	2018 RR-CAP	Trail Improvements - 2018	Cross Country	C	12	-	4,000	4,000	-	4,000	22,066	-	-	
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	12	-	180	180	-	180	51,373	-	-	
921 010 001	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	294,930	294,930	-	-	-	294,930	-	
921 010 270	2019 RR-CAP	NWCH Exterior Restrooms CASp Imprc	Northwoods	C	12	-	215,000	215,000	-	94,610	94,610	120,390	-	
921 010 002	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-	
921 010 003	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-	
921 010 004	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	-	-	5,027	-	
921 010 005	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-	
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-	
921 010 013	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7Kt	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-	
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	457	457	4,629	-	
921 155 015	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	32	32	2,002	-	
921 141 016	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	-	-	21,989	-	
921 141 017	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	-	-	4,198	-	
921 100 019	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 010 023	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-	
923 010 024	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 110 027	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	-	-	28,786	-	
921 110 030	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-	
921 110 031	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	503	503	2,551	-	
921 110 032	2019 RR-CAP	Ski- Boot- Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	-	-	20,243	-	
921 110 033	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	9,148	9,224	-	
921 110 034	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-	
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	15,575	15,575	2,175	-	
921 110 269	2019 RR-ACC-CAP	Building-Rental Room-Exterior Doors	Cross Country	C	06	-	11,235	11,235	-	26	26	11,210	-	DP-Accel
921 080 036	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-	
921 080 037	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	-	-	5,817	-	
921 080 038	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-	
921 050 040	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-	
921 050 041	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-	
921 050 042	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-	
921 050 047	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	87,827	(10,690)	86,760	86,760	1,067	-	DP-Increase
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	1,330	1,330	705	-	
921 125 057	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-	
921 125 058	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-	
921 125 059	2019 RR-CAP	Mower Walk Bhdn Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 060	2019 RR-CAP	Mower Walk Bhdn Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 061	2019 RR-CAP	Mower Walk Bhdn Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-	
921 125 062	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-	
921 125 063	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-	
921 125 064	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	-	-	30,605	-	
921 125 065	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	-	-	21,126	-	

Replacement Reserve TL

Capital	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Expense	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and Golf Course	Golf Course	C	12	500,207	500,207	500,207	-	22,254	22,254	477,953	-	probable delay to 2020
921 125 069	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	-	-	21,258	-	
921 125 070	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-	
921 025 071	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	3,216	-	1,245	1,245	1,971	-	
921 025 075	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	4,337	-	4,051	4,051	286	-	
921 025 076	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	11,331	-	-	-	11,331	-	
921 025 077	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	2,259	-	518	518	1,741	-	
921 025 078	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	8,098	-	-	-	8,098	-	
921 025 079	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	6,036	-	1,638	1,638	4,398	-	
921 025 082	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	6,470	-	-	-	6,470	-	
921 025 083	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	3,444	-	1,020	1,020	2,424	-	
921 025 085	2019 RR-CAP	Workstations- Communic.	IT	C	12	9,596	9,596	9,596	-	5,181	5,181	4,415	-	
921 025 086	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	25,307	-	14,252	14,252	11,055	-	
921 025 087	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 025 088	2019 RR-CAP	AV Systems Amenities - Meadow Room	IT	C	12	10,629	10,629	10,629	-	9,811	9,811	818	-	
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	20,424	20,424	20,424	-	-	-	20,424	-	
921 025 090	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	36,443	-	1,459	1,459	34,984	-	
921 025 091	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	2,100	-	-	-	2,100	-	
921 025 092	2019 RR-CAP	Workstations - Laptop (B)	IT	C	12	3,387	3,387	3,387	-	2,478	2,478	909	-	
921 025 093	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
921 025 096	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	5,002	-	3,554	3,554	1,448	-	
923 025 103	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	12,510	-	-	-	12,510	-	
921 025 107	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	4,112	-	-	-	4,112	-	
923 025 108	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	2,596	-	-	-	2,596	-	
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	3,084	-	1,494	1,494	1,590	3,000	
921 025 111	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	18,523	-	5,508	5,508	13,015	-	
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	24,056	-	3,482	3,482	20,573	700	
921 025 116	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	6,087	-	-	-	6,087	-	
	2019 RR-CAP	Zendesk - Member Services	IT	C	12	11,743	-	-	-	-	-	-	300	reclass to E, see E section
921 025 118	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	3,847	-	1,320	1,320	2,527	-	
921 160 122	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	48,084	-	-	-	48,084	-	
921 160 123	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	7,971	-	-	-	7,971	-	
921 160 124	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	2,834	-	-	-	2,834	-	
921 160 125	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 160 126	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	10,123	-	-	-	10,123	-	
923 160 127	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	11,190	-	-	-	11,190	-	
921 160 128	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	5,281	-	-	-	5,281	-	
923 160 129	2019 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,130	1,130	1,130	-	-	-	1,130	-	
921 060 132	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 060 133	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	-	-	2,610	-	
921 060 134	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	2,210	2,210	17	-	
921 060 135	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,864	(131)	2,864	2,864	-	-	
921 060 136	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	2,030	-	1,918	1,918	111	-	
921 060 138	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	2,024	-	1,514	1,514	511	-	
921 060 139	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	2,050	-	528	528	1,521	-	
921 060 142	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	-	-	-	-	-	-	-	reclass to E, see E section
921 060 143	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	-	-	-	-	-	-	-	reclass to E, see E section
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	99	45,605	540	540	-	540	540	-	45,065	Defer to 2020
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	99	15,202	759	759	-	759	759	-	14,443	Defer to 2020
921 130 147	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No.Woods Pool-Bldg.	C	99	35,798	35,798	35,798	-	-	-	35,798	35,798	Defer to 2020
921 130 148	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables &	No.Woods Pool-Bldg.	C	99	17,898	17,898	17,898	-	-	-	17,898	17,898	Defer to 2020
921 130 149	2019 RR-CAP	Pool Cover - Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-	
921 005 153	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	6,074	-	5,869	5,869	205	-	
921 005 154	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	4,800	(2,754)	-	-	4,800	-	DP - Increase
923 005 155	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	14,265	-	-	-	14,265	-	
921 150 156	2019 RR-CAP	Flooring Kitchen	Pizza	C	99	20,346	20,346	20,346	-	-	-	20,346	-	Deferred

Replacement Reserve TL

Capital	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Expense	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 150 157	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma Pizza		C	12	3,087	3,087	3,087	-	-	-	3,087	-	
921 150 158	2019 RR-CAP	Cold Box Sandwch Prp - Medium Pizza		C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 150 159	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	1,316	-	-	-	1,316	-	
921 150 160	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	524	524	1,515	-	or is this China and Glassware? ACC
921 150 161	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	398	398	7,194	-	
921 150 162	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-	
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,102	(41)	6,102	6,102	-	-	
921 140 164	2019 RR-CAP	EZ Up - Logo'd Event Equipment - incl I	Recreation	C	12	21,003	21,003	21,003	-	-	-	21,003	-	
921 140 165	2019 RR-CAP	Umbrellas/Stands - Bocce courts	Recreation	C	12	2,037	2,037	2,037	-	-	-	2,037	-	
921 211 167	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	16,277	-	
921 211 168	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	15,271	-	
921 211 169	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	-	-	10,195	-	
921 211 171	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	18,221	18,221	18,221	-	-	-	18,221	-	
921 210 173	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	16,197	-	
921 210 174	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	12,307	-	
921 215 175	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	16,096	16,096	16,096	-	-	-	16,096	-	
921 215 176	2019 RR-CAP	Child Skis & Bindings - A (Starting 2015	Ski Area Rentl-Rtl	C	12	9,786	9,786	9,786	-	-	-	9,786	-	
921 215 177	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycl	Ski Area Rentl-Rtl	C	12	10,244	10,244	10,244	-	-	-	10,244	-	
921 215 178	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rentl-Rtl	C	12	4,122	4,122	4,122	-	-	-	4,122	-	
921 215 179	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle	Ski Area Rentl-Rtl	C	12	12,926	12,926	12,926	-	-	-	12,926	-	
921 215 180	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 -	Ski Area Rentl-Rtl	C	12	16,584	16,584	16,584	-	-	-	16,584	-	
921 215 181	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5	Ski Area Rentl-Rtl	C	12	5,220	5,220	5,220	-	-	-	5,220	-	
921 215 182	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cy	Ski Area Rentl-Rtl	C	12	9,451	9,451	9,451	-	-	-	9,451	-	
923 210 183	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	10,085	-	
921 210 190	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	39,915	-	
921 210 192	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 210 193	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
921 216 194	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	2,648	-	
921 216 196	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	3,473	-	
921 090 199	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	5,539	5,539	3,571	-	
921 090 200	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	3,044	-	
921 090 201	2019 RR-CAP	Outdoor Patio and Deck Furniture Repai	Tennis Complex	C	12	3,037	3,037	3,037	-	2,998	2,998	38	-	
923 090 203	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	18,930	-	
921 128 204	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	99	3,454	3,454	3,454	-	-	-	3,454	3,454	deferred to 2020
921 128 205	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	3,242	-	
921 128 206	2019 RR-CAP	Appliance - Remote Condenser - Refi	The Lodge	C	12	4,792	4,792	4,792	-	-	-	4,792	-	
see notes	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	4,079	-	Accelerated in 2018
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banquet	The Lodge	C	12	5,649	5,649	5,649	-	1,911	1,911	3,738	-	
	2019 RR-CAP	Bar - Mahogany	The Lodge	C	99	5,099	5,099	5,099	-	-	-	5,099	5,099	Defer to 2020
923 128 211	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	11,167	-	
921 128 213	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	99	4,186	4,186	4,186	-	-	-	4,186	4,186	Defer to 2020
923 128 214	2019 RR-CAP	Landscaping Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	5,087	-	
921 128 216	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	2,061	-	
921 128 218	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	2,200	-	
921 128 219	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	938	938	6,467	-	
921 128 220	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	1,940	1,940	589	-	
921 128 266	2019 RR-ACC-CAP	Wine Rack - The Pub	The Lodge	C	06	2,500	2,500	2,500	-	2,150	2,150	350	-	DP
921 051 222	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	45,553	-	
	2019 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	99	2,547	2,547	2,547	-	-	-	2,547	2,547	Defer to 2020
921 051 224	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	12	48,530	48,530	48,530	-	-	-	48,530	-	
923 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	35,430	35,430	35,430	-	-	-	35,430	-	
923 051 226	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails	C	99	15,303	15,303	15,303	-	-	-	15,303	15,303	Deferred
923 051 227	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	99	76,465	76,465	76,465	-	-	-	76,465	76,465	Deferred
923 051 228	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel -	Trails	C	99	20,404	20,404	20,404	-	-	-	20,404	20,404	Deferred
923 051 233	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S	Trails	C	99	5,101	5,101	5,101	-	-	-	5,101	5,101	Deferred
923 051 235	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft	Trails	C	12	15,303	15,303	15,303	-	-	-	15,303	-	

Replacement Reserve TL

Capital	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Expense	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	130,220	130,220	630,127	-	need to group the projects using this code in Feb19
	2019 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543			-	-	-	-	-	
	2019 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637			-	-	-	-	-	
	2019 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
	2019 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,001			-	-	-	-	-	
	2019 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	12	35,430			-	-	-	-	-	
	2019 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577			-	-	-	-	-	
	2019 RR-CAP	Audio System - Fitness Classroom	Trout Creek BLDG	C	12	2,746			-	-	-	-	-	
	2019 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507			-	-	-	-	-	
	2019 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,246			-	-	-	-	-	
	2019 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562			-	-	-	-	-	
	2019 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571			-	-	-	-	-	
	2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, Bi	Trout Creek BLDG	C	12	5,082			-	-	-	-	-	
	2019 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574			-	-	-	-	-	
	2019 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
	2019 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508			-	-	-	-	-	
	2019 RR-CAP	Landscaping-Lawns-Ir - Phase 1	Trout Creek BLDG	C	12	17,715			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,504			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,148			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,123			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,580			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	12	40,492			-	-	-	-	-	
	2019 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074			-	-	-	-	-	
	2019 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627			-	-	-	-	-	
	2019 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035			-	-	-	-	-	
	2019 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,025			-	-	-	-	-	
	2019 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	12	32,393			-	-	-	-	-	
	2019 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,984			-	-	-	-	-	
	2019 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,184			-	-	-	-	-	
	2019 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278			-	-	-	-	-	
	2019 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,553			-	-	-	-	-	
	2019 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	12	35,736			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
	2019 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-	
921 132 239	2019 RR-CAP	Playground Furniture & Umbrellas	Trout Creek BLDG	C	12	9,920	9,920	9,920	-	-	-	9,920	-	
921 132 242	2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl	Trout Creek POOLSPA	C	12	7,850	7,850	7,850	-	-	-	7,850	-	
921 132 244	2019 RR-CAP	Contrllr- Chem Spas	Trout Creek POOLSPA	C	12	2,952	2,952	2,952	-	-	-	2,952	-	
921 132 245	2019 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	12	3,133	3,133	3,133	-	-	-	3,133	-	
921 132 246	2019 RR-CAP	Furniture - Patio - Lap	Trout Creek POOLSPA	C	12	27,332	27,332	27,332	-	8,064	8,064	19,267	-	
921 132 247	2019 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA	C	99	45,553	45,553	45,553	-	-	-	45,553	45,553	deferred to 2020
921 132 248	2019 RR-CAP	Furniture - Patio - Rec - Tables & Chairs	Trout Creek POOLSPA	C	99	15,184	15,184	15,184	-	-	-	15,184	15,184	deferred to 2020
921 132 249	2019 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA	C	12	5,519	5,519	5,519	-	-	-	5,519	-	
921 132 250	2019 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	
see notes	2019 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	Accelerated in 2018
921 132 251	2019 RR-CAP	Filters Sand - Rec- Hdwr Replace	Trout Creek POOLSPA	C	12	20,246	20,246	20,246	-	-	-	20,246	-	
921 132 252	2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-	Trout Creek POOLSPA	C	12	5,445	5,445	5,445	-	-	-	5,445	-	
921 132 253	2019 RR-CAP	Heater- Rec Pool -4-	Trout Creek POOLSPA	C	12	29,589	29,589	29,589	-	-	-	29,589	-	
921 132 254	2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	8,125	8,125	8,125	-	-	-	8,125	-	
921 132 255	2019 RR-CAP	Pool Cover- Rec Pool	Trout Creek POOLSPA	C	12	6,627	6,627	6,627	-	-	-	6,627	-	

Replacement Reserve TL
Capital
Expense

5,040,000 5,087,016 5,100,649 (13,633) 660,901 2,346,104 4,439,747 378,519
3,721,000 3,737,402 3,751,905 (14,503) 480,290 2,091,889 3,271,616 330,846
1,319,000 1,349,614 1,348,744 870 180,611 254,215 1,168,131 47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	-	13,156	-	-	to reclass in Feb to 2019 Project
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	-	37,044	-	-	to reclass in Feb to 2019 Project
723 010 259	2018 RR-EXP	Northwoods Poolside Restromm Design	Northwoods	E	12	-	-	-	-	2,200	15,927	(2,200)	-	needs to be reclassified to 2019 Project C
723 128 260	2018 RR-EXP	Engrng Svcs and Constr Docs - Covrd W	The Lodge	E	12	-	-	-	-	1,181	10,858	(1,181)	-	needs to be reclassified to 2019 Project C
923 025 117	2019 RR-EXP	Zendesck - Member Services	IT	C	12	-	11,743	11,743	-	6,340	6,340	5,403	300	reclassified to E from C
923 025 096	2019 RR-EXP	Conference Room Improvements	IT	E	12	-	-	-	-	934	934	(934)	-	to reclass to 2019 Project 'C'
923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	33,908	-	11,146	11,146	22,763	-	-
923 010 007	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	4,117	-	1,078	1,078	3,039	-	-
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	136,650	-	44,668	44,668	91,982	-	-
923 010 009	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	101,230	101,230	-	4,791	4,791	96,439	-	-
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	6,050	-	24	24	6,026	-	-
923 100 018	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	8,429	-	-	-	8,429	-	-
923 100 020	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	2,885	-	-	-	2,885	-	-
923 100 021	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	12,148	-	-	-	12,148	-	-
923 010 022	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	4,697	-	-	-	4,697	-	-
923 110 025	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	2,045	-	-	-	2,045	-	-
923 110 026	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	10,969	-	-	-	10,969	-	-
923 110 028	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	10,341	10,341	-	10,341	10,341	-	-	incld 3yrs back billing
923 110 029	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	2,050	-	-	-	2,050	-	-
923 080 039	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	4,049	-	-	-	4,049	-	-
923 050 043	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	10,286	-	-	-	10,286	-	-
923 050 044	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	84,893	-	-	-	84,893	-	-
923 050 045	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	26,793	-	-	-	26,793	-	-
923 050 046	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	153,276	-	-	-	153,276	-	-
923 005 048	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	2,970	-	-	-	2,970	-	-
923 005 049	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	12,516	-	-	-	12,516	-	-
923 005 050	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	4,657	-	-	-	4,657	-	-
923 005 051	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	3,116	-	-	-	3,116	-	-
923 005 052	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	5,089	-	-	-	5,089	-	-
923 120 054	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	13,675	-	-	-	13,675	-	-
923 125 055	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	11,565	-	-	-	11,565	-	-
923 125 056	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	20,855	-	-	-	20,855	-	-
923 125 067	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	6,144	-	-	-	6,144	-	-
923 125 068	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	2,064	-	-	-	2,064	-	-
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	43,414	-	15,639	15,639	27,775	-	-
923 025 073	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	1,685	-	-	-	1,685	-	-
923 025 074	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	6,298	-	-	-	6,298	-	-
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	33,912	-	29,418	29,418	4,494	-	-
923 025 081	2019 RR-EXP	Timeclocks - Paychex - Lease	IT	E	12	19,269	19,269	19,269	-	11,051	11,051	8,218	-	-
923 025 084	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	1,600	-	-	-	1,600	-	-
923 025 094	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	5,087	-	362	362	4,725	-	-
923 025 095	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	7,673	-	607	607	7,066	-	-
923 025 097	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	1,100	-	-	-	1,100	-	-
923 025 098	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	7,213	-	2,370	2,370	4,843	-	-
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	8,000	-	8,000	8,000	-	-	-
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	27,332	-	8,214	8,214	19,118	-	-
923 025 101	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	1,537	-	-	-	1,537	-	-
923 025 102	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	13,223	-	-	-	13,223	-	-
923 025 104	2019 RR-EXP	LPMS - Risk - Case Mngmnt	IT	E	12	6,937	6,937	6,937	-	6,780	6,780	157	-	-
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	2,070	2,070	2,070	-	1,631	1,631	439	-	-
923 025 106	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	3,150	-	119	119	3,032	-	-
923 025 110	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	8,351	-	-	-	8,351	-	-
923 025 112	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	3,040	-	1,200	1,200	1,840	-	-
923 025 114	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	14,548	-	-	-	14,548	-	-
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652	-
923 025 119	2019 RR-EXP	IT Wiring Upgrades - Amenities Non Fib	IT	E	12	5,037	5,037	5,037	-	-	-	5,037	1,200	-

Replacement Reserve TL

Capital	5,040,000	5,087,016	5,100,649	(13,633)	660,901	2,346,104	4,439,747	378,519
Expense	3,721,000	3,737,402	3,751,905	(14,503)	480,290	2,091,889	3,271,616	330,846
	1,319,000	1,349,614	1,348,744	870	180,611	254,215	1,168,131	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020- SPEND Carryover\$\$ Reset in Study	Notes
923 160 120	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 160 121	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	7,695	-	-	-	7,695	-	
923 060 130	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 060 131	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	1,524	-	-	-	1,524	-	
923 060 137	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	6,188	-	-	-	6,188	-	
923 060 140	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	2,026	-	-	-	2,026	-	
923 060 141	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	8,138	-	-	-	8,138	-	
923 060 144	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-	
923 060 143	2019 RR-EXP	State Land Commission Lease	Marina	E	12	-	4,408	4,408	-	4,408	4,408	-	-	budget was C in error
923 060 142	2019 RR-EXP	Marina Beach Repairs	Marina	C	12	-	2,300	2,300	-	-	-	2,300	-	budget was C in error
923 005 150	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	-	-	5,087	-	
923 005 151	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	-	-	11,844	-	
923 005 152	2019 RR-EXP	Deck-Pavers Repair	Northwoods	E	12	7,154	7,154	7,154	-	-	-	7,154	-	
923 211 166	2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance	E	12	12,208	12,208	12,208	-	-	-	12,208	-	
923 211 170	2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance	E	12	20,359	20,359	20,359	-	-	-	20,359	-	
923 210 172	2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance	E	12	15,303	15,303	15,303	-	-	-	15,303	-	
923 210 184	2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	12	1,711	1,711	1,711	-	-	-	1,711	-	
923 210 185	2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	12	17,294	17,294	17,294	-	-	-	17,294	-	
923 210 186	2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops	E	12	4,733	4,733	4,733	-	-	-	4,733	-	
923 210 187	2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops	E	12	5,438	5,438	5,438	-	-	-	5,438	-	
923 210 188	2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	12	3,038	3,038	3,038	-	-	-	3,038	-	
923 210 189	2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	12	2,059	2,059	2,059	-	-	-	2,059	-	
923 210 191	2019 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	12	5,061	5,061	5,061	-	-	-	5,061	-	
923 216 195	2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	12	25,183	25,183	25,183	-	-	-	25,183	-	
923 090 197	2019 RR-EXP	Tennis Access Rd. - Parking - Seal - Strip	Tennis Complex	E	12	6,309	6,309	6,309	-	-	-	6,309	-	
923 090 198	2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex	E	12	2,035	2,035	2,035	-	-	-	2,035	-	
923 090 202	2019 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	6,417	6,417	6,417	-	-	-	6,417	-	
923 128 207	2019 RR-EXP	Appliance - Walk-in Refrigeration Re	The Lodge	E	12	2,039	2,039	2,039	-	-	-	2,039	-	
923 128 210	2019 RR-EXP	Concrete Repairs	The Lodge	E	12	10,087	10,087	10,087	-	311	311	9,776	-	
923 128 212	2019 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	8,078	8,078	8,078	-	-	-	8,078	-	
923 128 215	2019 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 128 217	2019 RR-EXP	Paint - Exterior Deck, Railing & West El	The Lodge	E	12	2,216	2,216	2,216	-	-	-	2,216	-	
923 051 222	2019 RR-EXP	Trails Master Plan - Consultant	Trails	E	12	-	-	-	-	-	-	-	-	needs to be reclassified to C project, as Budgeted
923 051 221	2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	2,050	2,050	2,050	-	-	-	2,050	-	
923 051 229	2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons	Trails	E	12	3,061	3,061	3,061	-	-	-	3,061	-	
923 051 230	2019 RR-EXP	Trail 25-26 Repair - Const	Trails	E	12	2,041	2,041	2,041	-	-	-	2,041	-	
923 051 231	2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const	Trails	E	12	2,040	2,040	2,040	-	-	-	2,040	-	
923 051 232	2019 RR-EXP	Trail 42-43 repair - E. Perimeter near Mt	Trails	E	12	3,569	3,569	3,569	-	-	-	3,569	-	
923 051 234	2019 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	25,505	25,505	25,505	-	-	-	25,505	25,505	deferred
923 051 236	2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-	
923 051 237	2019 RR-EXP	Trail Repair/Improvement	Trails	E	12	20,050	20,050	20,050	-	-	-	20,050	-	
923 132 241	2019 RR-EXP	TCRC Expansion Project	Trout Creek BLDG	E	12	-	77,663	77,663	-	-	-	77,663	-	
2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	12	11,092	-	-	-	-	-	-	-	-	
2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	12	10,218	-	-	-	-	-	-	-	-	
2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	12	8,098	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	12	17,855	-	-	-	-	-	-	-	-	
2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Restrooms - Gynside Paint	Trout Creek BLDG	E	12	10,123	-	-	-	-	-	-	-	-	
2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	12	10,152	-	-	-	-	-	-	-	-	
2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	99	19,016	19,016	19,016	-	-	-	-	19,016	19,016	Defer to 2020
923 132 238	2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 132 243	2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	5,577	5,577	5,577	-	-	-	5,577	-	
2019 RR-CAP	Contingency, capex	General	C	12	(38)	(38)	850	(888)	-	-	-	850	-	rounding in Forecast
2019 RR-EXP	Contingency, expense	General	E	12	1,887	1,887	717	1,170	-	-	-	717	-	rounding in Forecast

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
72,450	49,000	72,610	23,450	48%	-160	0%	36053	234,450	211,000	231,610	23,450	11%	2,840	1%	1,110,000	
								Revenue								
								ALLOCATED RECREATION FEES								
0	0	0	0	0%	0	0%	(350...	Golf Passes	0	0	0	0	0%	0	0%	135,000
0	0	0	0	0%	0	0%	3502...	Golf Passes - Packs	0	0	0	0	0%	0	0%	85,000
0	0	0	0	0%	0	0%	35035	Golf Green Fees - Member	0	0	0	0	0%	0	0%	229,000
0	0	0	0	0%	0	0%	35025	Golf Green Fees - Guest	0	0	0	0	0%	0	0%	238,000
0	0	0	0	0%	0	0%	3503...	Golf Green Fees - Public	0	0	0	0	0%	0	0%	154,000
95,739	83,700	96,829	12,039	14%	-1,090	-1%	35560	Ski Lift Revenue - Public	1,161,772	1,033,400	620,783	128,372	12%	540,989	87%	1,271,800
3,721	0	0	3,721	0%	3,721	0%	35562	Ski Lift Revenue - Guest	46,017	0	0	46,017	0%	46,017	0%	0
9,659	7,000	10,926	2,659	38%	-1,267	-12%	35565	Ski Lift Revenue - P.O.	136,184	80,000	69,726	56,184	70%	66,458	95%	117,000
15,271	9,200	25,604	6,071	66%	-10,332	-40%	35570	Ski Passes - Public	216,626	116,800	160,026	99,826	85%	56,599	35%	156,000
15,485	13,000	34,152	2,485	19%	-18,667	-55%	35575	Ski Passes - P.O.	210,735	169,900	201,598	40,835	24%	9,137	5%	224,000
494	0	0	494	0%	494	0%	35597	Ski Team - Public	8,863	3,500	4,467	5,363	153%	4,396	98%	4,000
313	0	-6	313	0%	320	5122%	35598	Ski Team - P.O.	13,766	9,000	9,503	4,766	53%	4,264	45%	10,000
0	0	0	0	0%	0	0%	35599	Race Events	0	0	135	0	0%	-135	-100%	0
145	100	20	45	45%	125	625%	35594	Snowplay Member	1,474	3,500	750	-2,026	-58%	724	97%	5,100
4,124	1,600	178	2,524	158%	3,946	2217%	35596	Snowplay Guest	58,409	46,100	33,572	12,309	27%	24,838	74%	67,400
5,846	4,000	738	1,846	46%	5,108	692%	35595	Snowplay Public	89,682	118,600	80,956	-28,918	-24%	8,727	11%	173,600
4,766	2,900	2,032	1,866	64%	2,734	135%	35610	P.O. Daily Trail Fee	44,527	32,700	19,560	11,827	36%	24,967	128%	45,000
22,731	17,600	8,406	5,131	29%	14,325	170%	35615	Public Daily Trail Fee	202,813	199,400	127,954	3,413	2%	74,859	59%	244,000
5,887	1,900	1,184	3,987	210%	4,703	397%	35620	Guest Daily Trail Fee	73,000	27,800	14,624	45,200	163%	58,376	399%	42,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	50,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	17,000
29	300	0	-271	-90%	29	0%	36012	Special Events Revenue	189	1,600	60	-1,411	-88%	129	215%	63,000
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	135,000
2,424	2,000	1,464	424	21%	960	66%	36054	Daily Usage Fee - Member	10,664	8,800	7,020	1,864	21%	3,644	52%	53,950
14,087	12,600	10,526	1,487	12%	3,561	34%	36055	Daily Usage Fee - Guest	80,032	75,300	62,980	4,732	6%	17,052	27%	494,650
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	69,300
200,722	155,900	192,052	44,822	29%	8,670	5%		Total Direct Access & Use	2,354,752	1,926,400	1,413,712	428,352	22%	941,040	67%	4,135,800
169,506	149,790	147,730	19,716	13%	21,776	15%	3310...	Food	1,045,751	989,835	850,707	55,916	6%	195,044	23%	3,354,400
-18,379	-18,550	-16,294	171	1%	-2,085	-13%		Food Discounts	-88,059	-82,100	-88,493	-5,959	-7%	434	0%	-297,800
-6,431	-5,500	-4,061	-931	-17%	-2,370	-58%	33152	EE Discounts	-39,034	-40,200	-32,227	1,166	3%	-6,807	-21%	-103,600
-1,020	-1,400	-1,368	380	27%	348	25%	33154	Guest Relations aka Manager	-3,186	-7,100	-6,658	3,914	55%	3,471	52%	-31,800
0	-50	0	50	100%	0	0%	33156	InterDept Discounts	-559	-200	-667	-359	-179%	108	16%	-2,000
-10,928	-11,600	-10,865	672	6%	-63	-1%	3316...	Marketing Discounts	-45,280	-34,600	-48,942	-10,680	-31%	3,662	7%	-160,400
8,427	9,300	8,684	-873	-9%	-258	-3%	33180	Food NA Beverage	84,416	92,200	65,758	-7,784	-8%	18,658	28%	201,900
159,554	140,540	140,121	19,014	14%	19,433	14%		Food subtotal	1,042,107	999,935	827,971	42,172	4%	214,136	26%	3,258,500
16,922	15,430	14,208	1,492	10%	2,714	19%	3322...	Beer	121,546	114,406	89,884	7,140	6%	31,662	35%	376,000
-750	0	-412	-750	0%	-338	-82%	3322...	Beer Discounts	-2,513	0	-1,792	-2,513	0%	-721	-40%	0
17,224	13,210	14,368	4,014	30%	2,856	20%	33242	Liquor	113,053	89,160	81,744	23,893	27%	31,309	38%	292,100
-614	0	-670	-614	0%	56	8%	3324...	Liquor Discounts	-2,698	0	-2,848	-2,698	0%	150	5%	0
20,143	23,630	18,059	-3,487	-15%	2,084	12%	33262	Wine	118,091	128,229	101,148	-10,138	-8%	16,944	17%	505,100
-767	0	-1,226	-767	0%	458	37%	3326...	Wine Discounts	-3,458	0	-4,692	-3,458	0%	1,235	26%	0
2,160	0	613	2,160	0%	1,547	252%	33268	Corkage Fees	7,875	0	4,248	7,875	0%	3,628	85%	0
-1,760	0	-409	-1,760	0%	-1,351	-330%	33269	Corkage Fee Discounts	-5,580	0	-2,649	-5,580	0%	-2,932	-111%	0
52,557	52,270	44,531	287	1%	8,026	18%		Beverage subtotal	346,317	331,795	265,042	14,522	4%	81,275	31%	1,173,200
713	1,590	983	-877	-55%	-270	-27%	3328...	Misc other F&B	5,604	7,170	7,196	-1,566	-22%	-1,592	-22%	162,100
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	900	0	-900	-100%	0	0%	0
713	1,590	983	-877	-55%	-270	-27%		Total F&B subtotal	5,604	8,070	7,196	-2,466	-31%	-1,592	-22%	162,100
212,825	194,400	185,635	18,425	9%	27,190	15%		Total Food and Beverage	1,394,029	1,339,800	1,100,210	54,229	4%	293,819	27%	4,593,800
178,437	138,500	151,998	39,937	29%	26,439	17%		F&B Revenue by Segment:	1,011,621	790,600	827,893	221,021	28%	183,728	22%	3,350,000
100,427	67,900	91,061	32,527	48%	9,366	10%	33910	F&B-Dining Room	540,361	375,600	466,209	164,761	44%	74,152	16%	1,262,000
54,342	51,600	46,151	2,742	5%	8,191	18%	33920	F&B-Pub	266,125	247,300	219,616	18,825	8%	46,508	21%	793,000
4,538	6,500	1,627	-1,962	-30%	2,911	179%	33930	F&B-Banquets	15,346	29,100	22,349	-13,754	-47%	-7,002	-31%	730,000
0	0	0	0	0%	0	0%	33940	F&B-Lunch	2,558	0	4,287	2,558	0%	-1,729	-40%	86,000
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	107,000
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	58,000
0	0	36	0	0%	-36	-100%	33980	Snowplay Food Truck	5,629	0	7,392	5,629	0%	-1,762	-24%	0
19,130	12,500	13,123	6,630	53%	6,007	46%	33990	Cafeteria	181,602	138,600	108,040	43,002	31%	73,562	68%	295,000
0	0	0	0	0%	0	0%	33989	Employee Housing	0	0	0	0	0%	0	0%	19,000
-4,555	0	-4,351	-4,555	0%	-204	-5%	33163	Mkt Discounts, Happy Hour Foo	-10,572	0	-11,627	-10,572	0%	1,055	9%	0
-527	0	-169	-527	0%	-359	-213%	33226	Mkt Discounts, Happy Hour Bev	-1,582	0	-428	-1,582	0%	-1,154	-269%	0
-66	0	-230	-66	0%	164	71%	33246	Mkt Discounts, Happy Hour Bev	-241	0	-872	-241	0%	631	72%	0
-355	0	-562	-355	0%	207	37%	33266	Mkt Discounts, Happy Hour Bev	-1,437	0	-2,458	-1,437	0%	1,020	42%	0
-949	0	-960	-949	0%	12	1%		Mkt Discounts, Happy Hour Bev,	-3,261	0	-3,758	-3,261	0%	498	13%	0

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %		
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-5,504	0	-5,311	-5,504	0%	-192	-4%										
0	0	0	0	0%	0	0%										
33,152	20,800	31,564	12,352	59%	1,589	5%	36015	0	0	0	0	0%	0	0%	5,000	
-2,847	-400	-1,550	-2,447	-612%	-1,297	-84%	36030	258,203	221,300	206,934	36,903	17%	51,269	25%	605,400	
0	0	0	0	0%	0	0%	38015	-6,289	-2,800	-4,039	-3,489	-125%	-2,249	-56%	-12,900	
-3,687	-5,800	-6,718	2,113	36%	3,031	45%	38017	0	0	0	0	0%	0	0%	-4,000	
-232	-500	-291	269	54%	59	20%	38020	-26,500	-27,900	-30,026	1,400	5%	3,525	12%	-62,000	
26,386	14,100	23,004	12,286	87%	3,382	15%	38025	-1,244	-2,000	-2,521	756	38%	1,277	51%	-2,000	
								Total Retail Product Reven	224,170	188,600	170,347	35,570	19%	53,822	32%	529,500
0	0	425	0	0%	-425	-100%	(350...	0	0	425	0	0%	-425	-100%	161,000	
0	0	0	0	0%	0	0%	35020	0	0	0	0	0%	0	0%	53,000	
20,307	15,000	9,153	5,307	35%	11,154	122%	(355...	301,382	305,200	183,326	-3,818	-1%	118,056	64%	370,800	
33,002	27,100	37,191	5,902	22%	-4,189	-11%	(355...	395,272	271,600	285,564	123,672	46%	109,708	38%	360,500	
0	200	0	-200	-100%	0	0%	35585	3,694	2,300	2,699	1,394	61%	996	37%	2,500	
17,144	13,400	8,043	3,744	28%	9,101	113%	35590	268,140	198,700	181,873	69,440	35%	86,268	47%	260,800	
3,522	1,000	0	3,522	252%	3,522	0%	(355...	48,970	26,400	31,764	22,570	85%	17,206	54%	26,400	
86,071	67,500	76,463	18,571	28%	9,608	13%	3604...	794,391	796,400	551,607	-2,009	0%	242,784	44%	1,145,000	
0	0	375	0	0%	-375	-100%	36042	0	0	375	0	0%	-375	-100%	12,000	
0	0	0	0	0%	0	0%	36043	0	0	0	0	0%	0	0%	44,000	
396	1,300	1,389	-904	-70%	-993	-71%	3604...	119	4,700	5,379	-4,581	-97%	-5,260	-98%	14,000	
5,050	4,800	3,824	250	5%	1,226	32%	36050	22,961	24,800	24,141	-1,839	-7%	-1,180	-5%	87,000	
970	300	630	670	223%	340	54%	36056	2,710	1,700	2,520	1,010	59%	190	8%	5,000	
0	0	0	0	0%	0	0%	36058	0	0	0	0	0%	0	0%	11,000	
0	0	0	0	0%	0	0%	36059	0	0	0	0	0%	0	0%	275,000	
890	1,100	1,148	-211	-19%	-258	-22%	36051	4,966	6,000	6,677	-1,034	-17%	-1,711	-26%	18,000	
350	0	60	350	0%	290	483%	36057	1,275	300	220	975	325%	1,055	480%	1,000	
0	0	0	0	0%	0	0%	36060	0	0	0	0	0%	0	0%	2,300	
0	0	0	0	0%	0	0%	36070	0	0	0	0	0%	0	0%	48,500	
0	0	0	0	0%	0	0%	36080	0	0	0	0	0%	0	0%	38,000	
0	0	0	0	0%	0	0%	37090	0	0	0	0	0%	0	0%	27,000	
0	0	15	0	0%	-15	-100%	37095	0	0	15	0	0%	-15	-100%	67,000	
167,701	131,700	138,716	36,001	27%	28,985	21%		Total Lessons & Rental Re	1,843,880	1,638,100	1,276,586	205,780	13%	567,294	44%	3,029,800
2,840	12,700	7,765	-9,860	-78%	-4,925	-63%	32010	7,120	21,700	16,625	-14,580	-67%	-9,505	-57%	79,000	
1,080	2,000	1,865	-920	-46%	-785	-42%	32020	2,410	6,000	6,680	-3,591	-60%	-4,271	-64%	30,000	
2,038	500	175	1,538	308%	1,863	1064%	32030	4,350	2,000	1,233	2,350	118%	3,118	253%	6,000	
15,552	4,710	8,946	10,842	230%	6,606	74%	34010	51,209	19,640	25,933	31,569	161%	25,276	97%	49,120	
4,422	4,900	4,342	-478	-10%	79	2%	34020	11,060	12,300	10,484	-1,240	-10%	576	5%	34,000	
0	-100	0	100	100%	0	0%	34030	0	-400	0	400	100%	0	0%	9,000	
-3,164	-500	-3,439	-2,664	-533%	274	8%	34040	41,683	45,500	43,051	-3,817	-8%	-1,368	-3%	42,000	
11,745	9,900	10,270	1,845	19%	1,475	14%	34050	37,170	38,200	41,405	-1,030	-3%	-4,235	-10%	148,000	
0	0	-10	0	0%	10	100%	34060	60	0	30	60	0%	30	100%	0	
0	0	0	0	0%	0	0%	34075	1,000	0	0	1,000	0%	1,000	0%	5,000	
16,757	13,700	14,166	3,057	22%	2,591	18%	34080	54,352	53,500	46,413	852	2%	7,939	17%	210,000	
2,438	2,500	2,389	-62	-2%	49	2%	37018	34,933	10,000	9,556	-247	-2%	197	2%	30,000	
5,674	4,590	4,871	1,084	24%	803	16%	37020	34,330	32,660	26,010	1,670	5%	8,320	32%	104,980	
-1,000	0	0	-1,000	0%	-1,000	0%	38005	70,260	36,000	73,347	34,260	95%	-3,087	-4%	69,000	
58,381	54,900	51,340	3,481	6%	7,041	14%		Total Other Revenue	324,757	277,100	300,767	47,657	17%	23,990	8%	816,100
738,465	600,000	663,358	138,465	23%	75,107	11%		GROSS REVENUE (GREV)	6,376,037	5,581,000	4,493,232	795,037	14%	1,882,805	42%	14,215,000
COST OF GOODS SOLD (COGS)																
-17,252	-14,650	-14,622	-2,602	-18%	-2,630	-18%	43110	-97,892	-98,790	-82,746	898	1%	-15,146	-18%	-321,400	
-11,030	-8,840	-9,525	-2,190	-25%	-1,505	-16%	43120	-49,979	-44,440	-40,167	-5,539	-12%	-9,812	-24%	-205,270	
-11,100	-6,910	-11,110	-4,190	-61%	10	0%	43130	-60,969	-43,660	-52,646	-17,309	-40%	-8,323	-16%	-154,280	
-6,028	-5,900	-5,825	-128	-2%	-203	-3%	43140	-33,883	-41,110	-31,957	7,227	18%	-1,926	-6%	-143,250	
-2,704	-2,680	-2,527	-24	-1%	-177	-7%	43150	-22,543	-24,070	-17,999	1,527	6%	-4,544	-25%	-68,010	
-17,719	-12,060	-13,464	-5,659	-47%	-4,254	-32%	43160	-108,033	-84,347	-92,646	-23,686	-28%	-15,387	-17%	-226,891	
5,614	3,890	4,532	1,724	44%	1,082	24%	43190	20,188	18,360	22,343	1,828	10%	-2,155	-10%	76,200	
2,506	3,020	2,730	-514	-17%	-224	-8%	43192	10,854	13,267	10,920	-2,414	-18%	-67	-1%	41,951	
-57,712	-44,130	-49,810	-13,582	-31%	-7,902	-16%		Food Cogs	-342,258	-304,790	-284,898	-37,468	-12%	-57,360	-20%	-1,000,950
-4,582	-3,810	-3,492	-772	-20%	-1,090	-31%	43270	-28,658	-28,750	-24,102	92	0%	-4,556	-19%	-92,070	
-2,881	-2,690	-3,410	-191	-7%	529	16%	43280	-21,433	-17,850	-18,551	-3,583	-20%	-2,882	-16%	-60,190	
-6,539	-7,070	-6,833	531	8%	294	4%	43290	-37,421	-38,710	-33,198	1,289	3%	-4,223	-13%	-151,980	
-14,002	-13,570	-13,734	-432	-3%	-267	-2%		Beverage Cogs	-87,513	-85,310	-75,852	-2,203	-3%	-11,661	-15%	-304,240
-15,454	-9,680	-15,293	-5,774	-60%	-161	-1%		Retail Product Cogs	-117,423	-97,680	-94,474	-19,743	-20%	-22,950	-24%	-307,810
-87,168	-67,380	-78,838	-19,788	-29%	-8,330	-11%		Total COGS	-547,193	-487,780	-455,223	-59,413	-12%	-91,970	-20%	-1,613,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %					Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
-11.8%	-11.2%	-11.9%	-00.6%	-05.1%	00.1%	00.7%		-08.6%	-08.7%	-10.1%	00.2%	01.8%	01.5%	15.3%	-11.3%
-58.6%	-68.7%	-66.5%	10.1%	14.7%	07.9%	11.9%		-52.4%	-51.8%	-55.5%	-00.6%	-01.1%	03.1%	05.6%	-58.1%
-46.6%	-46.5%	-48.5%	-00.1%	-00.2%	01.8%	03.8%		-45.5%	-44.1%	-45.7%	-01.3%	-03.0%	00.2%	00.4%	-50.4%
-33.7%	-29.7%	-34.2%	-04.0%	-13.5%	00.5%	01.6%		-30.8%	-29.1%	-29.1%	-01.7%	-05.9%	02.0%	06.0%	-28.4%
-32.4%	-27.7%	-31.8%	-04.7%	-16.9%	-00.6%	-01.9%		-30.3%	-28.2%	-31.1%	-02.1%	-07.5%	00.8%	02.6%	-28.1%
-36.2%	-31.4%	-35.5%	-04.8%	-15.2%	-00.6%	-01.8%		-32.8%	-30.5%	-34.4%	-02.4%	-07.7%	01.6%	04.6%	-30.7%
-32.1%	-28.8%	-29.1%	-03.3%	-11.4%	-03.0%	-10.3%		-26.7%	-26.1%	-27.4%	-00.6%	-02.3%	00.7%	02.4%	-33.7%
-26.6%	-26.0%	-30.8%	-00.7%	-02.6%	04.2%	13.6%		-25.3%	-25.7%	-28.6%	00.4%	01.7%	03.3%	11.7%	-25.9%
-28.3%	-24.7%	-25.3%	-03.6%	-14.7%	-03.0%	-11.9%		-24.1%	-25.1%	-27.4%	01.1%	04.2%	03.3%	12.0%	-24.5%
-17.3%	-20.4%	-24.9%	03.0%	14.8%	07.5%	30.3%		-19.4%	-20.0%	-23.5%	00.6%	03.0%	04.1%	17.4%	-20.6%
-33.7%	-29.9%	-40.6%	-03.8%	-12.8%	06.8%	16.9%		-32.6%	-30.2%	-34.4%	-02.5%	-08.1%	01.8%	05.2%	-30.1%
651,297	532,620	584,520	118,677	22%	66,777	11%		5,828,844	5,093,220	4,038,009	735,624	14%	1,790,835	44%	12,602,000
Gross Margin (GREV-COG)															
PAYROLL															
SALARIES & WAGES															
-307,957	-317,696	-281,851	9,739	3%	-26,106	-9%	5110...	-1,312,679	-1,273,484	-1,216,530	-39,195	-3%	-96,149	-8%	-3,918,000
0	0	0	0	0%	0	0%	51106	0	0	0	0	0%	0	0%	-23,000
-156,833	-168,302	-145,631	11,469	7%	-11,201	-8%	5122...	-673,776	-692,238	-616,675	18,462	3%	-57,101	-9%	-2,107,637
-206,011	-182,705	-180,319	-23,306	-13%	-25,692	-14%	5124...	-1,441,501	-1,350,820	-1,201,877	-90,681	-7%	-239,624	-20%	-4,163,463
-218	-100	-268	-118	-118%	51	19%	5122...	-849	-400	-4,610	-449	-112%	3,760	82%	-30,000
-5,946	-6,200	-7,082	254	4%	1,136	16%	51246	-37,161	-33,500	-41,506	-3,661	-11%	4,345	10%	-89,900
-11,917	-11,917	-14,675	0	0%	2,758	19%	5110...	-48,763	-47,667	-47,675	-1,096	-2%	-1,088	-2%	-143,000
-4,279	-2,500	-4,642	-1,779	-71%	363	8%	51227	-21,002	-10,200	-10,200	-11,002	-110%	-3,309	-19%	-30,000
-10,337	-5,000	-3,675	-5,337	-107%	-6,662	-181%	51247	-26,775	-5,000	-14,033	-21,775	-436%	-12,742	-91%	-10,000
23,500	23,500	22,750	0	0%	750	3%	51299	94,000	94,000	92,242	0	0%	1,758	2%	282,000
-679,997	-670,920	-615,394	-9,077	-1%	-64,602	-10%		-3,468,506	-3,319,109	-3,068,357	-149,397	-5%	-400,149	-13%	-10,233,000
-296,374	-306,113	-273,776	9,739	3%	-22,598	-8%		-1,267,441	-1,227,151	-1,171,963	-40,290	-3%	-95,479	-8%	-3,802,000
-383,623	-364,807	-341,618	-18,816	-5%	-42,005	-12%		-2,201,065	-2,091,958	-1,896,394	-109,107	-5%	-304,670	-16%	-6,431,000
-161,329	-170,902	-150,542	9,573	6%	-10,788	-7%		-695,627	-702,638	-638,978	7,011	1%	-56,650	-9%	-2,167,637
-222,293	-193,905	-191,076	-28,388	-15%	-31,217	-16%		-1,505,437	-1,389,320	-1,257,417	-116,117	-8%	-248,021	-20%	-4,263,363
-92.1%	-111.8%	-92.8%	19.7%	17.7%	00.7%	00.7%		-54.4%	-59.5%	-68.3%	05.1%	08.5%	13.9%	20.3%	-72.0%
7,614	-1,300	16,501	8,914	686%	-8,887	-54%	51108	-30,267	-7,900	-19,794	-22,367	-283%	-10,473	-53%	-17,909
8,688	-1,000	2,016	9,688	969%	6,672	331%	51228	-6,882	-4,000	-6,073	-2,882	-72%	-809	-13%	-12,000
16,302	-2,300	18,517	18,602	809%	-2,215	-12%		-37,149	-11,900	-25,868	-25,249	-212%	-11,282	-44%	-29,909
-678.1	0.0	-783.1	-678.1	0.0	105.0	0.1		-6983.5	0.0	-5259.5	-6983.5	0.0	-1724.0	-0.3	0.0
-19939.2	-18926.8	-18830.0	-1012.4	-0.1	-1109.2	-0.1		-123702.9	-117547.6	-111949.3	-6155.3	-0.1	-11753.6	-0.1	-362184.4
19.68	19.22	18.25	0.45	0.02	1.43	0.08		17.74	17.76	16.89	-0.03	0.00	0.85	0.05	17.72
PAYROLL BURDEN															
-63,457	-69,560	-62,553	6,103	9%	-905	-1%	5130...	-362,480	-385,160	-334,504	22,680	6%	-27,976	-8%	-1,149,000
-33,389	-33,510	-33,694	121	0%	305	1%	5130...	-188,532	-200,190	-193,700	11,658	6%	5,168	3%	-569,000
-77,238	-77,782	-65,010	544	1%	-12,228	-19%	5130...	-308,666	-311,128	-266,805	2,462	1%	-41,861	-16%	-937,000
-13,245	-16,942	-12,514	3,697	22%	-731	-6%	5130...	-54,604	-67,768	-49,619	13,164	19%	-4,986	-10%	-205,000
3,584	3,584	3,500	0	0%	84	2%	51499	14,336	14,336	14,224	0	0%	112	1%	43,000
-183,745	-194,210	-170,271	10,465	5%	-13,475	-8%		-899,947	-949,910	-830,405	49,963	5%	-69,542	-8%	-2,817,000
-87,085	-91,199	-80,579	4,114	5%	-6,506	-8%	(513...	-358,917	-373,926	-336,153	15,009	4%	-22,764	-7%	-1,130,000
-59,115	-69,415	-53,211	10,300	15%	-5,904	-11%	(514...	-254,603	-288,550	-234,526	33,947	12%	-20,077	-9%	-853,700
-41,129	-37,180	-39,981	-3,949	-11%	-1,148	-3%	(514...	-300,763	-301,770	-273,949	1,007	0%	-26,814	-10%	-876,300
27.0%	28.9%	27.7%	-01.9%	-06.7%	-00.6%	-02.3%		25.9%	28.6%	27.1%	-02.7%	-09.3%	-01.1%	-04.1%	27.5%
29.4%	29.8%	29.4%	-00.4%	-01.4%	00.0%	-00.2%		28.3%	30.5%	28.7%	-02.2%	-07.1%	-00.4%	-01.3%	29.7%
36.6%	40.6%	35.3%	-04.0%	-09.8%	01.3%	03.7%		36.6%	41.1%	36.7%	-04.5%	-10.9%	-00.1%	-00.3%	39.4%
18.5%	19.2%	20.9%	-00.7%	-03.5%	-02.4%	-11.6%		20.0%	21.7%	21.8%	-01.7%	-08.0%	-01.8%	-08.3%	20.6%
26.1%	29.2%	27.3%	-03.1%	-10.6%	-01.1%	-04.2%		25.2%	28.2%	26.8%	-03.0%	-10.6%	-01.6%	-05.9%	26.9%
-863,742	-865,130	-785,665	1,388	0%	-78,077	-10%		-4,368,453	-4,269,019	-3,898,762	-99,434	-2%	-469,691	-12%	-13,050,000
27.0%	28.9%	27.7%	-1.9%	-6.7%	-0.6%	-2.3%		25.9%	28.6%	27.1%	-2.7%	-9.3%	-1.1%	-4.1%	27.5%
9.3%	10.4%	10.2%	-1.0%	-10.0%	-0.8%	-8.2%		10.5%	11.6%	10.9%	-1.2%	-9.9%	-0.5%	-4.1%	11.2%
4.9%	5.0%	5.5%	-0.1%	-1.7%	-0.6%	-10.3%		5.4%	6.0%	6.3%	-0.6%	-9.9%	-0.9%	-13.9%	5.6%
11.4%	11.6%	10.6%	-0.2%	-2.0%	0.8%	7.5%		8.9%	9.4%	8.7%	-0.5%	-5.1%	0.2%	2.3%	9.2%
1.9%	2.5%	2.0%	-0.6%	-22.9%	-0.1%	-4.2%		1.6%	2.0%	1.6%	-0.5%	-22.9%	0.0%	-2.6%	2.0%
-0.5%	-0.5%	-0.6%	0.0%	1.3%	0.0%	7.3%		-0.4%	-0.4%	-0.5%	0.0%	4.3%	0.1%	10.8%	-0.4%
OPERATING EXPENSES (OE)															
-2,904	-3,170	-2,981	266	8%	78	3%	50530	-14,076	-14,167	-13,790	91	1%	-286	-2%	-44,301

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-21,872	-17,500	-5,860	-4,372	-25%	-16,012	-273%	50605	Employee Housing expenses	-95,029	-70,000	-86,505	-25,029	-36%	-8,524	-10%	-137,400
0	0	0	0	0%	0	0%	50610	Educational Reimbursement	-240	0	0	-240	0%	-240	0%	0
-1,084	-400	-1,071	-684	-171%	-13	-1%	50615	Employee Recruiting	-4,726	-2,300	-7,586	-2,426	-105%	2,860	38%	-10,100
-3,934	-3,775	-2,073	-159	-4%	-1,862	-90%	50620	Employee Dev/Training	-18,862	-14,800	-10,262	-4,062	-27%	-8,600	-84%	-56,900
-5,949	-5,555	-6,121	-394	-7%	173	3%	50625	Employee Relations	-29,496	-21,670	-19,434	-7,826	-36%	-10,061	-52%	-61,750
-830	-700	-236	-130	-19%	-594	-252%	50626	PreEmployment Testing	-3,604	-5,000	-2,115	1,396	28%	-1,490	-70%	-22,400
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-1,481	-2,300	-3,188	819	36%	1,707	54%	-6,600
-3,561	-2,200	-2,951	-1,361	-62%	-611	-21%	50628	Benefit Administration Services	-11,077	-10,800	-13,690	-277	-3%	2,612	19%	-33,200
-1,798	-350	-728	-1,448	-414%	-1,069	-147%	50630	Uniforms	-4,563	-3,180	-3,227	-1,383	-43%	-1,336	-41%	-47,050
-2,150	-4,650	0	2,500	54%	-2,150	0%	51080	Seminars & Conferences	-5,229	-10,830	-2,487	5,601	52%	-2,743	-110%	-30,520
-632	-2,870	-2,006	2,238	78%	1,374	68%	51095	Travel/Meeting Expense	-7,653	-12,330	-4,121	4,677	38%	-3,532	-86%	-32,090
-45,085	-41,570	-24,398	-3,515	-8%	-20,687	-85%		Total Staff Expense	-196,036	-167,377	-166,404	-28,659	-17%	-29,632	-18%	-482,311
-9,011	-12,145	-13,982	3,134	26%	4,971	36%	51090	Telephone	-35,652	-48,790	-52,769	13,138	27%	17,117	32%	-144,760
-1,986	-2,185	-1,815	199	9%	-170	-9%	55003	Cable/Sat TV Service	-7,482	-8,740	-6,772	1,258	14%	-710	-10%	-25,900
-7,729	-6,925	-7,915	-804	-12%	186	2%	55005	Disposal Fees	-32,646	-31,700	-29,010	-946	-3%	-3,635	-13%	-105,200
-25,840	-24,270	-25,937	-1,570	-6%	97	0%	5501...	Electricity	-110,417	-97,970	-101,115	-12,447	-13%	-9,302	-9%	-299,410
-8,184	-5,300	-6,075	-2,884	-54%	-2,109	-35%	55020	Natural Gas - Pools	-39,948	-31,500	-30,640	-8,448	-27%	-9,308	-30%	-70,000
-9,742	-8,150	-7,573	-1,592	-20%	-2,170	-29%	55025	Natural Gas - Buildings	-49,395	-44,790	-36,994	-4,605	-10%	-12,401	-34%	-83,750
-17,948	-11,990	-11,626	-5,958	-50%	-6,322	-54%	(530...	Fuel & Oil	-108,210	-75,260	-56,393	-32,950	-44%	-51,817	-92%	-158,740
-109	-200	-106	91	45%	-3	-3%	55027	Propane (LPG)	-1,726	-1,520	-1,772	-206	-14%	46	3%	-6,750
-7,343	-7,400	-7,165	57	1%	-178	-2%	55030	Sewer Fees	-29,372	-29,600	-28,659	228	1%	-712	-2%	-91,570
-3,068	-3,000	-2,970	-68	-2%	-98	-3%	5503...	Water - Building/Facility	-14,530	-12,250	-12,501	-2,280	-19%	-2,029	-16%	-43,090
-1,811	-1,470	-1,840	-341	-23%	29	2%	55040	Water - Grounds	-7,004	-5,580	-22,986	-1,424	-26%	15,981	70%	-97,170
-92,772	-83,035	-87,004	-9,737	-12%	-5,767	-7%		TOTAL UTILITIES	-436,382	-387,700	-379,611	-48,682	-13%	-56,771	-15%	-1,126,340
								SUPPLIES & MAINTENANCE EXPENSE								
-106	-430	-148	324	75%	42	29%	56010	Security Exp	-6,729	-3,420	-3,749	-3,309	-97%	-2,981	-80%	-12,250
-2,871	-250	0	-2,621	-1048%	-2,871	0%	52505	Hazardous Waste Clean Up	-4,183	-1,000	0	-3,183	-318%	-4,183	0%	-1,500
-9,185	-8,200	-8,916	-985	-12%	-269	-3%	56520	Linen Service	-38,340	-42,649	-42,649	-1,253	-3%	3,055	7%	-128,159
-6,790	-6,725	-6,070	-65	-1%	-721	-12%	56530	Janitorial Services & Supplies	-33,009	-29,650	-30,073	-3,359	-11%	-2,936	-10%	-94,050
-905	-805	-989	-100	-12%	84	8%	56535	Pest Control	-2,594	-3,090	-2,624	496	16%	30	1%	-10,575
-3,505	-5,871	-6,463	2,366	40%	2,958	46%	52020	Contract Fees	-12,073	-23,804	-23,805	11,732	49%	11,732	49%	-70,852
-432	-500	-1,408	68	14%	976	69%	52022	Veterinary Services	-432	-500	-1,408	68	14%	976	69%	-5,800
-1,143	0	0	-1,143	0%	-1,143	0%	52023	Equine Care Services	-1,249	-1,700	-1,117	451	27%	-132	-12%	-9,300
-2,380	-2,100	-2,234	-280	-13%	-146	-7%	52024	Offsite Pasturing	-9,520	-8,200	-8,937	-1,320	-16%	-583	-7%	-17,100
-810	-1,270	-919	460	36%	108	12%	53705	Equipment Rental	-2,977	-4,730	-3,302	1,753	37%	325	10%	-20,650
-74	0	0	-74	0%	-74	0%	56505	Feed Hay Grain	-656	0	0	-656	0%	-656	0%	-13,500
-396	-500	-550	104	21%	154	28%	51560	Mbr Srv - Retail COGS	-1,404	-1,900	-1,883	496	26%	479	25%	-8,400
-1,634	-1,340	-1,957	-294	-22%	324	17%	56503	Printed Forms/Ticket Stock	-6,243	-12,110	-8,337	5,867	48%	2,094	25%	-19,860
-138	-400	-394	262	66%	256	65%	51037	Computer Software	-1,953	-1,700	-1,182	-253	-15%	-771	-65%	-5,300
-48	-250	0	202	81%	-48	0%	51038	Computer Hardware	-150	-1,200	-394	1,050	87%	244	62%	-2,200
-311	-95	-675	-216	-227%	364	54%	51050	Furniture and Office Equip	-1,690	-3,980	-3,141	2,290	58%	1,451	46%	-13,115
-1,098	-1,965	-1,082	867	44%	-16	-1%	51060	Office Supplies	-6,675	-9,110	-5,738	2,435	27%	-937	-16%	-28,510
-820	-2,555	-1,707	1,735	68%	887	52%	51061	Toner Cartridges	-7,741	-9,620	-7,120	1,879	20%	-621	-9%	-27,360
-117	-100	-116	-17	-17%	-1	-1%	53530	Signs	-2,977	-1,950	-2,062	-1,027	-53%	-915	-44%	-12,290
-1,580	-5,185	-4,435	3,605	70%	2,855	64%	56501	Operating Supplies	-11,404	-19,950	-16,862	8,546	43%	5,458	32%	-71,770
-4,115	-3,600	-3,022	-515	-14%	-1,093	-36%	56502	Paper Products - Restaurant	-29,116	-26,900	-24,195	-2,216	-8%	-4,921	-20%	-83,520
-303	-300	-243	-3	-1%	-60	-25%	56504	Candle & TableTop Supplies	-847	-700	-813	-147	-21%	-34	-4%	-2,000
-2,504	-2,150	-2,075	-354	-16%	-428	-21%	56511	Cleaning Supplies - Restaurant	-9,548	-10,250	-10,481	702	7%	932	9%	-34,550
-1,059	-2,390	-2,677	1,331	56%	1,618	60%	56540	Small Tools & Equipment	-7,415	-13,050	-6,888	5,635	43%	-527	-8%	-34,930
-1,077	-1,850	-338	773	42%	-739	-218%	56545	Safety Equipment	-4,693	-7,625	-2,932	2,932	38%	-2,295	-96%	-28,100
-1,270	0	-796	-1,270	0%	-474	-59%	56550	Spoilage	-5,262	0	-2,672	-5,262	0%	-2,591	-97%	0
0	-1,450	0	1,450	100%	0	0%	51025	Entertainment	0	-4,050	0	4,050	100%	0	0%	-7,850
0	-100	0	100	100%	0	0%	55530	Recreation Programs	0	-100	0	100	100%	0	0%	-24,200
-2,101	-2,425	-779	324	13%	-1,321	-170%	55532	Special Programs	-9,826	-9,600	-6,722	-226	-2%	-3,103	-46%	-56,070
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	-143	0	0%	143	100%	-7,400
0	0	-347	0	0%	347	100%	56013	Concert Expenses	-22	0	-847	-22	0%	825	97%	-77,000
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,798	-1,500	-1,730	-298	-20%	-68	-4%	-1,500
								Repairs & Maintenance								
-5,972	-3,600	-3,573	-2,372	-66%	-2,398	-67%	54210	General/PM	-13,905	-12,200	-15,082	-1,705	-14%	1,177	8%	-46,500
-1,257	-120	-15	-1,137	-947%	-1,241	-806%	54220	Plumbing	-2,121	-1,180	-2,074	-941	-80%	-47	-2%	-3,520
-405	-300	-39	-105	-35%	-365	-926%	54240	Lighting and Electrical	-1,410	-1,370	-421	-40	-3%	-990	-235%	-4,080
-169	-100	-213	-69	-69%	44	21%	54250	HVAC	-989	-250	-213	-739	-296%	-776	-364%	-800
0	0	0	0	0%	0	0%	54252	Carpentry	-35	-850	0	815	96%	-35	0%	-3,000
-592	-550	-571	-42	-8%	-21	-4%	54254	Elevators	-3,150	-2,300	-2,693	-850	-37%	-457	-17%	-7,200
-478	-350	-28	-128	-37%	-451	-1640%	54256	Fire Suppression	-2,393	-1,750	-1,177	-643	-37%	-1,216	-103%	-12,000
0	-100	0	100	100%	0	0%	54274	Painting	-47	-100	0	53	53%	-47	0%	-900
-593	-2,267	-1,827	1,674	74%	1,234	68%	54290	Other Building	-1,642	-5,248	-2,924	3,606	69%	1,282	44%	-19,730
-9,465	-7,387	-6,267	-2,078	-28%	-3,198	-51%		R&M Building	-25,694	-25,248	-24,584	-446	-2%	-1,110	-5%	-97,730

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-51	0	-876	-51	0%	825	94%	54310	Asphalt	-109	0	-876	-109	0%	766	88%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-2,500
-45	0	0	-45	0%	-45	0%	54350	Ski Trails	-208	-600	-147	392	65%	-60	-41%	-1,000
-9,776	-16,215	-15,531	6,439	40%	5,755	37%	54380	Snow Removal	-139,218	-96,060	-90,079	-43,158	-45%	-49,139	-55%	-134,100
-9,872	-16,215	-16,406	6,343	39%	6,534	40%	54390	Other Grounds Maint	-3,137	-3,000	-3,000	-137	-5%	-137	-5%	-37,700
0	-100	-91	100	100%	91	100%	54412	R&M Grounds (nonGolf)	-142,672	-99,660	-94,101	-43,012	-43%	-48,570	-52%	-175,300
0	-100	-82	100	100%	82	100%	54416	Ski Lifts, Fixed Grip	-2,719	-1,200	-2,005	-1,519	-127%	-714	-36%	-9,300
0	0	0	0	0%	0	0%	54418	Ski Lifts, Surface	-646	-400	-159	-246	-62%	-487	-306%	-2,400
0	0	-165	0	0%	165	100%	54419	Terrain Parks	0	0	-141	0	0%	141	100%	-500
-9,349	-3,700	-3,065	-5,649	-153%	-6,284	-205%	54421	Snowmaking	-379	-500	-165	121	24%	-214	-130%	-5,400
0	-550	0	550	100%	0	0%	54426	Snowcats	-37,194	-28,800	-15,115	-8,394	-29%	-22,079	-146%	-92,000
-466	-500	0	34	7%	-466	0%	54434	Snowmobiles	-696	-5,150	-4,454	4,454	86%	2,704	80%	-12,600
-7,359	-3,000	-4,832	-4,359	-145%	-2,527	-52%	54438	Golf Maint Eq	-551	-800	-274	249	31%	-278	-101%	-14,000
-8,138	-5,289	-3,470	-2,849	-54%	-4,668	-135%	54443	Golf Carts Fleet	-204	0	0	-204	0%	-204	0%	-2,000
-2,132	-1,100	-458	-1,032	-94%	-1,674	-365%	54443	Rolling, Heavy	-21,731	-12,600	-11,423	-9,131	-72%	-10,308	-90%	-40,400
0	-175	0	175	100%	0	0%	54448	Rolling, Car/Truck/Bus/Van	-19,199	-20,384	-25,177	1,185	6%	5,977	24%	-67,840
0	0	0	0	0%	0	0%	54452	F&B Kitchen Equip	-4,275	-5,500	-5,046	1,225	22%	771	15%	-16,200
0	-200	0	200	100%	0	0%	54454	F&B GlassSilverChina	0	-700	-138	700	100%	138	100%	-2,100
0	-100	0	100	100%	0	0%	54461	Bicycles	0	-500	-673	500	100%	673	100%	-1,400
-5,003	-5,938	-4,676	935	16%	-326	-7%	54463	Fitness Equipment	-97	-800	-632	703	88%	534	85%	-3,000
-372	-560	-481	188	34%	109	23%	54470	Office Equip R&M	0	-420	0	420	100%	0	0%	-1,580
-702	-450	-70	-252	-56%	-631	-898%	54481	Computer Software Maint	-19,629	-23,523	-15,398	3,894	17%	-4,231	-27%	-69,730
-33,520	-21,762	-17,391	-11,758	-54%	-16,129	-92%	54483	Computer Hardware Maint	-23	-2,410	-1,334	2,387	99%	1,311	98%	-7,250
-1,500	-1,500	-1,500	0	0%	0	0%	54499	Other Operating Equip R&M	-3,027	-1,900	-1,457	-1,127	-59%	-1,570	-108%	-8,600
-1,500	-1,500	-1,500	0	0%	0	0%	54510	R&M Equipment	-110,373	-105,587	-82,539	-4,786	-5%	-27,834	-34%	-356,300
-2,000	-2,000	-2,000	0	0%	2,500	100%	54510	Seed & Sod	-1,500	-1,500	-1,500	0	0%	0	0%	-7,500
-200	-200	-200	0	0%	0	0%	54520	Fertilizer	0	-100	0	100	100%	100	100%	-16,500
-940	-940	-940	0	0%	0	0%	54530	Top Dressing	0	0	-2,500	0	0%	2,500	100%	-9,000
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	-2,949	-2,000	-3,000	-949	-47%	51	2%	-3,000
-4,640	-4,740	-7,240	100	2%	2,600	36%	54560	Pesticides	-3,600	-3,600	-3,600	0	0%	0	0%	-9,300
-919	-1,500	-921	581	39%	2	0%	54570	Irrigation and Drainage	-940	-940	-940	0	0%	0	0%	-3,000
0	-150	0	150	100%	0	0%	54590	All Other Golf Course	0	0	0	0	0%	0	0%	-500
0	0	0	0	0%	0	0%	54710	R&M Golf Course	-8,989	-8,140	-11,640	-849	-10%	2,651	23%	-48,800
-919	-1,650	-921	731	44%	2	0%	54720	chemicals	-5,152	-6,300	-5,273	1,148	18%	121	2%	-28,000
-7,200	-7,000	0	-200	-3%	-7,200	0%	54790	equipment	0	-600	0	600	100%	0	0%	-1,800
0	0	-2	0	0%	0	0%	(575...	other	0	-86	0	86	100%	0	0%	0
-7,200	-7,000	-2	-200	-3%	-7,199	-479900%	57528	R&M Pool Spa	-5,152	-6,900	-5,359	1,748	25%	207	4%	-29,800
14,579	9,300	12,223	5,279	57%	2,356	19%	59010	Forestry Management	-20,337	-7,600	-1,004	-12,737	-168%	-19,333	-1926%	-262,560
-51,038	-49,454	-36,005	-1,584	-3%	-15,033	-42%	57528	Trails Maintenance	-580	0	-2	-580	0%	-578	-38537%	-1,600
-97,810	-102,260	-84,347	4,450	4%	-13,463	-16%	59010	R&M Forestry/Trails	-20,917	-7,600	-1,005	-13,317	-175%	-19,911	-1980%	-264,160
								Contra - Inter-Dept. Charges	113,982	72,800	75,295	41,182	57%	38,687	51%	187,910
								R&M subtotal	-199,814	-180,335	-143,933	-19,479	-11%	-55,881	-39%	-784,180
								TOTAL SUPPLIES & MAIN	-421,594	-430,064	-365,206	8,470	2%	-56,388	-15%	-1,713,841
								ADMINISTRATIVE & OTHER EXPENSE								
-13,000	-15,000	-15,000	2,000	13%	2,000	13%	52010	Audit & Tax Services	-22,000	-22,000	-22,000	0	0%	0	0%	-27,000
0	-9,325	525	9,325	100%	-525	-100%	52015	Consulting Expense	-997	-18,800	-4,157	17,803	95%	3,160	76%	-56,100
0	-833	-408	833	100%	408	100%	52017	Po Survey	0	-3,333	-1,633	3,333	100%	1,633	100%	-10,000
-5,569	-8,750	-17,046	3,181	36%	11,477	67%	52030	Legal Services	-42,200	-35,000	-36,289	-7,200	-21%	-5,911	-16%	-105,000
-156	-650	-3,845	494	76%	3,689	96%	51070	Public Relations	-2,946	-3,100	-16,084	154	5%	13,137	82%	-11,950
0	-500	0	500	100%	816	100%	55520	Promotion Expense	-675	-4,500	-6,234	3,825	85%	5,558	89%	-6,500
-6,057	-8,400	-3,860	2,343	28%	-2,198	-57%	55540	Resort Advertising	-28,184	-46,200	-31,721	18,017	39%	3,537	11%	-119,130
-1,358	-200	-144	-1,158	-579%	-1,214	-844%	55545	Brochure Distribution	0	-4,800	-3,000	4,800	100%	3,000	100%	-7,000
-63	-2,100	-2,732	2,037	97%	2,669	98%	55560	Sales specific	-1,968	-1,000	-901	-968	-97%	-1,067	-118%	-3,700
0	0	-20	0	0%	20	100%	51520	Charitable Contributions	-922	-2,700	-3,097	2,178	66%	2,176	70%	-12,400
-756	-600	-904	-156	-26%	148	16%	51530	Community Relations	-351	-3,334	-297	2,983	89%	-54	-18%	-20,000
-5,614	-3,890	-4,532	-1,724	-44%	-1,082	-24%	55538	Reservation Services	-4,300	-4,000	-4,329	-300	-7%	29	1%	-11,200
-2,294	-2,200	-1,437	-94	-4%	-857	-60%	55525	Marketing Discounts CoGS	-20,188	-18,360	-22,343	-1,828	-10%	2,155	10%	-76,200
-8,200	-8,752	-5,744	552	6%	-2,456	-43%	51020	Dues & Subscriptions	-9,306	-9,875	-8,811	569	6%	-495	-6%	-27,840
-590	-415	-592	-175	-42%	1	0%	51035	Licenses, Permits, Fees	-45,307	-32,652	-38,714	-12,655	-39%	-6,593	-17%	-119,050
-3,610	-2,900	-27,428	-710	-24%	23,817	87%	51096	Mileage Reimbursement	-2,092	-1,880	-2,479	-212	-11%	387	16%	-8,010
0	0	-83	0	0%	83	100%	51515	Board Expense	-9,115	-11,600	-39,698	2,485	21%	30,583	77%	-36,000
-2,158	-2,200	-3,012	42	2%	854	28%	51516	Annual Meeting Expense	-935	0	-165	-935	0%	-770	-467%	-41,000
-718	-1,150	-578	432	38%	-140	-24%	51063	Postage - TDNews	-8,573	-8,800	-11,981	227	3%	3,408	28%	-30,450
-1,299	-1,400	-1,387	101	7%	87	6%	51065	Postage - General	-3,179	-4,665	-2,722	1,486	32%	-457	-17%	-15,450
-1,199	-774	-1,631	-425	-55%	432	27%	51510	Assessment Billing	-3,744	-1,400	-4,682	-2,344	-167%	939	20%	-10,400
							51535	Digital Content	-6,492	-3,096	-8,344	-3,396	-110%	1,852	22%	-9,288

Tahoe Donner Association
Department P&L Detail (D01)
 For the Four Months Ending April 30, 2019
 Operating Fund Consolidated

April 2019

Year-to-Date April 2019

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-6,196	-6,200	-5,108	4	0%	-1,088	-21%	51545	Printing - TD News	-24,783	-24,800	-23,488	17	0%	-1,295	-6%	-84,400
-12,401	-9,300	-9,300	-3,101	-33%	-3,101	-33%	51546	Printing - Brochures	-17,290	-12,300	-9,300	-4,990	-41%	-7,990	-86%	-28,400
-245	0	0	-245	0%	-245	0%	51547	Printing - Other	-685	0	-244	-685	0%	-442	-181%	-100
-25,000	-500	0	-24,500	-4900%	-25,000	0%	56601	Claims Expense	-55,008	-1,800	-5,327	-53,208	-2956%	-49,681	-933%	-5,000
-5,000	-5,000	-5,000	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-5,000	0	0%	0	0%	-14,000
-75	-833	-130	758	91%	55	42%	52215	Collection Expense	-156	-3,333	-338	3,177	95%	181	54%	-10,000
-18,452	-14,340	-16,523	-4,112	-29%	-1,929	-12%	52220	Credit Card Expense	-152,073	-124,520	-94,849	-27,553	-22%	-57,223	-60%	-307,140
784	0	-62	784	0%	846	1361%	52225	Over/Short	-153	0	-172	-153	0%	19	11%	0
-1,253	100	0	-1,353	-1353%	-1,253	0%	57009	Inter-Department Food Costs	-1,253	400	0	-1,653	-413%	-1,253	0%	1,200
0	-2,213	0	2,213	100%	0	0%	59999	Contingency	0	-10,412	0	10,412	100%	0	0%	-30,000
-60,500	-60,500	-50,500	0	0%	-10,000	-20%	52025	Insurance Expense	-242,000	-242,000	-202,000	0	0%	-40,000	-20%	-590,000
-19,713	-20,050	-19,188	337	2%	-525	-3%	57030	Taxes - Property	-78,852	-80,200	-76,752	1,348	2%	-2,100	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-15,000	-15,000	-15,000	0	0%	0	0%	-45,000
-204,444	-192,625	-200,234	-11,819	-6%	-4,210	-2%		TOTAL ADMINISTRATIVE & OT	-805,726	-760,060	-702,150	-45,666	-6%	-103,576	-15%	-2,122,508
-440,110	-419,490	-395,983	-20,620	-5%	-44,127	-11%		TOTAL OPERATING EXPENSES	-1,859,738	-1,745,201	-1,613,371	-114,537	-7%	-246,367	-15%	-5,445,000
-1,303,852	-1,284,620	-1,181,648	-19,232	-1%	-122,204	-10%		TOTAL PAYROLL AND OPERATI	-6,228,191	-6,014,220	-5,512,133	-213,971	-4%	-716,058	-13%	-18,495,000
-652,555	-752,000	-597,128	99,445	13%	-55,427	-9%		NORBO (before AO)	-399,347	-921,000	-1,474,124	521,653	57%	1,074,777	73%	-5,893,000
17,000	17,000	0	0	0%	17,000	0%	59025	ALLOCATED OVERHEAD (AO)	65,000	65,000	0	0	0%	65,000	0%	197,000
-635,555	-735,000	-597,128	99,445	14%	-38,427	-6%		NOR (after AO)	-334,347	-856,000	-1,474,124	521,653	61%	1,139,777	77%	-5,696,000
-1,374,020	-1,335,000	-1,260,486	-39,020	-3%	-113,534	-9%		T O C post AO	-6,710,384	-6,437,000	-5,967,356	-273,384	-4%	-743,029	-12%	-19,911,000
-1,391,020	-1,352,000	-1,260,486	-39,020	-3%	-130,534	-10%		T O C pre AO	-6,775,384	-6,502,000	-5,967,356	-273,384	-4%	-808,029	-14%	-20,108,000
-53.7%	-44.9%	-52.6%	-08.8%	-19.6%	-01.1%	-02.1%		REV to TOC (CRR%)	-95.0%	-86.7%	-75.3%	-08.3%	-09.6%	-19.7%	-26.2%	-71.4%
735,000	735,000	792,000	0	0%	-57,000	-7%		Assessment Revenue, Operatin	856,000	856,000	1,324,000	0	0%	-468,000	-35%	5,696,000
99,445	0	194,872	99,445	0%	-95,427	-49%		NOR AFTER Assessment Reven	521,653	0	-150,124	521,653	0%	671,777	447%	0