



Tahoe Donner Association

Finance Reports

June 2019

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: July 17, 2019
Re: **June 2019 – Operating Fund Financial Results**



Keynotes

1. June NOR loss of \$657,000 was favorable \$1,000 or 0% to Budget. YTD NOR loss of \$1,939,000 is favorable \$530,000/21% to Budget.
2. Operating Fund Members' Equity balance of \$3.0 million is \$1,560,000 over the policy peg balance of 10% of revenue budget.
3. Winter 18/19 snowfall/snowpack is 4th highest on record and approximately 200% of average for this region.
4. **Record favorable Winter (Nov-Apr) 18/19 Season Revenue and NORBO.** Operating revenues of \$8,715,000 are favorable to budget \$1.4 million and favorable \$1.2 million to prior season record in Winter 16/17. NORBO loss of 997,000 favorable to budget \$1.1 million and favorable \$350,000 to prior season record in Winter 12/13. The record winter 18/19 results are attributed to double whammy favorable impacts of great snow conditions and aggressive pricing increases (primarily Peak period premium pricing for Guests/Public, not Members) at Downhill, Cross Country and Snowplay; this revenue increase more than offsetting costs increases due to CA Minimum Wage increase and extreme weather costs burdens.
5. Summer Season (May-Oct) has record revenues Budget of \$6.7 million and is not probable due to known delayed golf season start. Despite golf projected headwinds, the Summer currently forecasted to achieve Budgeted NORBO results loss of \$3.7 million.

Month

Month financials for the Association indicate that net operating results before overhead allocation (NORBO) (and before assessment revenues) for the month was a loss of (\$673,000) which was favorable to budget by \$1,000/0%. Month's operating revenues of \$894,000 were \$196,000/18% unfavorable to budget and total expenses of \$1,567,000 were \$197,000/11% favorable to budget. Compared to last year same month, revenues are down \$129,000/13% and NORBO is unfavorable \$37,000/6%. Golf NORBO off \$112,000 due to delayed opening and conditions, offset by summer incentive accrual made in May, reversal in June of \$101,000. Governing documents revision costs of \$18,000 not budgeted. Majority of other variances timing between months.

Year to Date

Six months in, the NORBO of loss of (\$2,036,000) is favorable \$530,000 or 21% to budget. These results are driven by excellent winter skiing conditions, with record snowfall for month of February for the region. Compared to the 1st six months of last year, revenue is up \$1.7 million and NORBO is up \$962,000. The weather tapered just enough over the Presidents holiday week to have very strong visitations and record revenues. Similarly, while March also had variable weather conditions, visitation remained steady. April conditions allowed Cross Country to remain open two weeks beyond their scheduled closing

date, whereas May presented operational challenges due to excess winter snowfall that hampered efforts to open the golf course. Unfortunately, these same challenges continued into June, forcing the further postponement of golf course operations to June 21st.

Refer to Key Metrics (F-2) for summary information related to month performance and see Variance to Budget Report (F-4) for more detailed variance report. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/departments financial performance. All monthly financials and other key financial reports can be reference at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS

	for the month of June 2019				For the six months ending June 2019			
	Value	Variance to Budget			Value	Variance to Budget		
1 Operating Revenue	\$ 893,919	\$	(196,081)	-18%	\$ 7,638,486	\$	526,486	7%
2 Operating Costs	\$ (1,550,987)	\$	197,013	11%	\$ (9,577,937)	\$	3,063	0%
3 Net Operating Result	\$ (657,068)	\$	932	0%	\$ (1,939,450)	\$	529,550	21%
<i>3.1 Flow-thru %</i>		0%			101%			
4 Operating Expenses	\$ (430,645)	\$	9,000	2%	\$ (2,552,561)	\$	(48,692)	-2%
5 Payroll Direct	\$ (796,619)	\$	117,455	13%	\$ (5,032,103)	\$	(63,001)	-1%
6 Payroll Direct % of Rev	-89%		(0.053)	-6%	-66%		0.040	6%
7 Non-Exempt FTEs	183		15.6	8%	165		2.3	1%
8 F&B COGS % of F&B Rev	-25.2%		0.033	12%	-29.8%		(0.009)	-3%
9 Downhill Ski NOR	(97,496)		(5,258)	-6%	1,325,663		444,628	50%
10 OPFd Members' Equity Value and Variance to Policy 10%					\$ 2,971,443	\$	1,549,943	109%

Overall Operating Conditions

January saw a snow pack that was 115% of normal prompting strong visitation. January 2018 was in stark contrast with extreme drought conditions (snowpack only 22% of normal) and full reliance on snowmaking. **February** was inundated with powerful storms that brought record snowfall as well as some challenges for operations.

DEEP SNOWPACK CAUSES HEADACHES IN SIERRA NEVADA

While much media has focused on the avalanches in Colorado, snowfall in the Truckee-Lake Tahoe area of the Sierra Nevada has been both a thrill and a curse, says the San Jose Mercury News. February was a month for the history books. It wasn't just the whitest February on record. It was the whitest month, period. There have been bigger winters, but not bigger months - ever. Driving is difficult to impossible, and high wind and avalanches limit terrain access. Blissful conditions come with major headaches - nearly buried homes, unsafe driving, high avalanche danger, collapsed roofs and elevated risk of carbon monoxide poisoning due to clogged vents. And near constant shoveling. That shoveling includes roofs that are so loaded with snow that windows are shattering from stress. It seeps into cracks, then freezes, ripping roofs apart," said Tim Smith of Mountain Valley Roofing in Lake Tahoe. "These are the worst conditions that I've seen in 30 to 40 years," he added. But the snowpack will be good for California's reservoirs, which had not fully recovered from extended drought, despite a big, big winter just two years ago.

.....THE SNOW INDUSTRY LETTER March 12, 2019

March had unsettled weather, but fewer impacts to operations, and conditions that continued to drive favorable visitation.

April 1st snowpack measurements are reporting this winter as 4th highest on record, with Tahoe region approximately 200% of average and statewide approximately 162% of average. Squaw Valley USA's reported season total snowfall as of 4/15/19, 677 inches or 56 feet and Sugar Bowl 619"! Tahoe Donner Downhill Ski's reported season total snowfall 482" or 40 feet (17/18 season total was 246" or 20.5 feet). **April** conditions allowed for unencumbered operations and an extended (by two weeks) season for Cross Country. Downhill last day 4/14 as planned and Cross Country last day was 4/21 (planned 4/7). **May** proved to be unseasonably cold and wet, further postponing golf course operations. Similarly, rain and snow throughout much of the Memorial Day weekend negatively impacted operations at locations that were open. Cooler daytime highs and cold overnight lows throughout much of **June** directly impacted Marina visitation and more importantly delayed the opening of the Golf Course, which opened on June 21st with reduced pricing.

Financial Notables of Operating Units

Downhill Ski. YTD NORBO of \$1,561,000 is favorable \$445k/40% to budget and favorable \$1M/200% to prior year. This was driven by excellent snow conditions and momentum for 18/19 winter season, as well as, aggressive Public pricing increases (peak and nonpeak). For the 17/18 season, skiing opened on Friday, 12/8/2017 with thin limited terrain on Snowbird lift only, and would clearly not have opened at all without snowmaking. Reliance on snowmaking continued through January and February as dry and unseasonably warm conditions persisted. March saw record snowfall, creating increased volume and

revenue. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail. Downhill last day of 18/19 season was 4/14 as planned.

Cross Country Ski. YTD NORBO of \$330,000 is favorable \$92k/39% to budget and favorable \$130k/65% to prior year. For the 17/18 season, skiing opened on 12/21/2017 with thin limited terrain. Continued dry conditions forced the suspension of operations on 2/5/18, closed 18 days, reopening on 2/23rd. Season ending rain resulted in XC closing on 4/7/18. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations. XC last day for 18/19 was 4/21, two weeks after budgeted end date of 4/7.

The Lodge. YTD NORBO loss of (\$168,000) is unfavorable \$91k/119% to budget and unfavorable \$10k/6% to prior year. YTD cogs of 30% compares to budget 29% and prior year 30%. Results versus budget driven primarily by unfavorable cogs, increased payroll cost, weather impacts of ~\$10,000 (snow removal primarily) and the unexpected closure due to building repairs at the end of May. The cogs and payroll are being researched and addressed with management, with a portion of both these fluxes attributable to budget spread, which should offset in future months.

Pizza. YTD NORBO loss of (\$504,000) is unfavorable \$10k/26% to budget and favorable \$6k/11% to prior year. YTD cogs of 28% compares to budget 27% and prior year 30%. Results versus budget driven primarily by the severe weather impacting customer volume (unable to see restaurant from Northwoods), with May closure benefiting financial results ~\$5,000+.

Alder Creek Café. YTD NORBO loss of (\$51,000) is favorable \$7k/12% to budget and favorable \$22k/30% to prior year. YTD cogs of 36% compares to budget 32% and prior year 36%. The Café benefited from the favorable cross country ski conditions and skier volumes.

Other

a) Season Pass Products

Winter 18/19 passes sold as of 04/30/2019, \$632,000/2623 versus prior year \$467,000/1994 passes. Revenue up \$164,000/35% and passes sold up 572/21%. Passes went on sale 5/1/18 versus 3/1/17. Fall sale began 9/5/18 versus 9/1/17.

Winter 19/20 passes sold as of 04/30/2019, \$231,000/1005 versus prior year \$89,000/360 passes. Revenue up \$142,000/159% and passes sold up 645/179%. Passes went on sale 3/19/19 versus 5/1/18. Based on days spring sale is open.

Golf 2019 Pass/Pack sales sold as of 6/27/2019, sales of \$202,000 are \$33,000 or 14% behind 2018 pace, attributed to the large winter impacting. Total golf pass/pack sales were \$247,000 for 2018 season and \$217,000 for 2017 season.

b) Recreation Fee.

- o 06/30/2019 -- **2019/2020** – sold 4,020 revenues of \$1,055,000, (vs py pace; volume up 1%, revenue up 10%)
- o For full year cycle **2018/2019** – sold 4,582 revenues of \$1,069,000, (vs py cycle; volume up 4%, revenue up 2%)
- o 18/19 Cycle (17/18 Cycle) Mix to 6473: 3595/56% (3581/55%) Base up to 4p | 845/13% (714/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- o 18/19 Cycle Quantity Variance to 17/18 Cycle: +14/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th

- o 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th
- o 4/30/15 – 2014/2015 – sold 4,170, revenues of \$928,000

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2014/2015 cycle: \$245 (+9%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 06/30/xx:

06/30/19 - 2019 62 or 1.0% of units

06/30/18 - 2018 59 or 0.9% of units

06/30/17 - 2017 64 or 1.0% of units

06/30/16 - 2016 73 or 1.1% of units

as of 05/31/xx:

05/31/19 - 2019 73 or 1.1% of units

05/31/18 - 2018 64 or 1.0% of units

05/31/17 - 2017 116 or 1.8% of units

05/31/16 - 2016 112 or 1.7% of units

as of 04/30/xx:

04/30/19 - 2019 90 or 1.4% of units

04/30/18 - 2018 84 or 1.3% of units

04/30/17 - 2017 116 or 1.8% of units

04/30/16 - 2016 112 or 1.7% of units

as of 03/31/xx:

03/31/19 - 2019 156 or 2.4% of units

03/31/18 - 2018 154 or 2.4% of units

03/31/17 - 2017 228 or 3.5% of units

03/31/16 - 2016 194 or 3.0% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of March, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

Tahoe Donner Association Personnel Report June 2019

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2018 June		2019 June	
	Status	7/7/2018	6/7/2019	7/7/2019	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	45	46	47	2	4%	1	2%	0	0	1	0
NonExempt	102	44	40	41	-3	-7%	1	3%	1	2	1	2
NonExempt	103	350	157	343	-7	-2%	186	118%	11	31	6	83
NonExempt	104	20	20	21	1	5%	1	5%	0	0	0	0
Totals	Total	459	263	452	-7	-2%	189	72%	12	33	8	85
Totals (FTYR)	101 + 102	89	86	88	-1	-1%	2	2%	1	2	2	2

101 - FT Exempt

102 - FT NonExempt

103 - PT/Seasonal/Temp

104 - Contractor

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

Trout Creek Recreation Center						Guest Mix and %tl %G						Member Mix and %tl %M						Guest
	TL Visits	Mbr V	Mbrv %	Guest V	GstV %	w/Mbr			onGCard			Rec Fee			Non Rec Fee			Revenue
2018	144,626	30,218	21%	23,296	16%	9,354	6%	40%	13,942	10%	60%	23,504	16%	78%	6,714	5%	22%	\$ 181,452
Jan17	9,623	6,436	67%	1,924	20%							6,244	65%	97%	192	2%	3%	\$ 14,474
Jan18	12,619	8,704	69%	2,000	16%	849	7%	42%	1,151	9%	58%	8,395	67%	96%	309	2%	4%	\$ 20,430
Jan19	12,102	8,149	67%	2,023	17%	857	7%	42%	1,166	10%	58%	7,734	64%	95%	415	3%	5%	\$ 25,828
Feb17	10,182	6,454	63%	2,344	23%							6,159	60%	95%	295	3%	5%	\$ 17,312
Feb18	10,170	7,094	70%	1,595	16%	547	5%	34%	1,048	10%	66%	6,788	67%	96%	306	3%	4%	\$ 16,870
Feb19	8,274	5,424	66%	1,482	18%	581	7%	39%	901	11%	61%	5,131	62%	95%	293	4%	5%	\$ 19,084
Mar17	10,196	6,755	66%	1,930	19%							6,444	63%	95%	311	3%	5%	\$ 14,338
Mar18	9,915	6,865	69%	1,501	15%	639	6%	43%	862	9%	57%	6,539	66%	95%	326	3%	5%	\$ 15,174
Mar19	10,671	7,187	67%	1,661	16%	693	6%	42%	968	9%	58%	6,835	64%	95%	352	3%	5%	\$ 21,023
Apr17	9,859	6,803	69%	1,692	17%							6,537	66%	96%	266	3%	4%	\$ 12,824
Apr18	8,893	6,414	72%	1,012	11%	420	5%	42%	592	7%	58%	6,172	69%	96%	242	3%	4%	\$ 10,346
Apr19	9,124	6,462	71%	1,085	12%	400	4%	37%	685	8%	63%	6,157	67%	95%	305	3%	5%	\$ 14,087
May17	8,661	6,131	71%	1,135	13%							5,826	67%	95%	305	4%	5%	\$ 8,196
May18	8,414	6,286	75%	683	8%	378	4%	55%	305	4%	45%	6,013	71%	96%	273	3%	4%	\$ 6,424
May19	7,820	6,443	82%	670	9%	394	5%	59%	276	4%	41%	6,235	80%	97%	208	3%	3%	\$ 7,830
Jun17	13,762	10,144	74%	2,846	21%							8,843	64%	87%	1,301	9%	13%	\$ 19,164
Jun18	13,426	9,795	73%	1,996	15%	911	7%	46%	1,085	8%	54%	8,810	66%	90%	985	7%	10%	\$ 19,626
Jun19	12,834	9,731	76%	2,129	17%	1,068	8%	50%	1,061	8%	50%	9,382	73%	96%	349	3%	4%	\$ 26,243
YTD Jun17	62,283	42,723	69%	10,179	16%							40,053	64%	94%	2,670	4%	6%	\$ 86,308
YTD Jun18	63,437	45,158	71%	7,775	12%	3,744	6%	48%	5,043	8%	65%	42,717	67%	95%	2,441	4%	5%	\$ 88,870
YTD Jun19	60,825	43,396	71%	9,050	15%	3,993	7%	44%	5,057	8%	56%	41,474	68%	96%	1,922	3%	4%	\$ 114,095
2019/day 181	336	240		50		22			28			229			11			\$ 630

YTD - Trout Creek Visits Mix

71% Member
7% Guests with Member
8% Guests on Guest Card
8% Employee
6% Fitness/Childcare/Massage

Beach Club Marina

Beach Club Marina				Guest Mix and %tl %G						Guest Revenue	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard				
2016 Total	39,743	14,555	37%								\$ 116,314
2017 Total	43,787	20,051	46%								\$ 141,176
2018 Total	41,852	15,540	37%	8,251	20%	53%		7,289	17%	47%	\$ 153,678
May17	1,316	305	23%								\$ 2,374
May18	781	192	25%	170	22%	89%		22	3%	11%	\$ 1,814
May19	140	4	3%	4	3%	100%		-	0%	0%	\$ 260
Jun17	7,160	2,331	23%								\$ 18,660
Jun18	6,992	2,169	25%	1,217	22%	56%		952	3%	44%	\$ 22,034
Jun19	5,471	1,504	27%	956	17%	64%		548	10%	36%	\$ 18,773
YTD Jun17	8,476	305	23%								\$ 21,034
YTD Jun18	7,773	2,361	25%	1,387	22%	59%		974	3%	41%	\$ 23,848
YTD Jun19	5,611	1,508	27%	960	17%	64%		548	10%	36%	\$ 19,033
2019/day 38	148	40		25				14			\$ 501
opend May 24		YTD									
Member		73%									
Guest w/member		17%									
Guest on Guest Card		10%									

Tennis

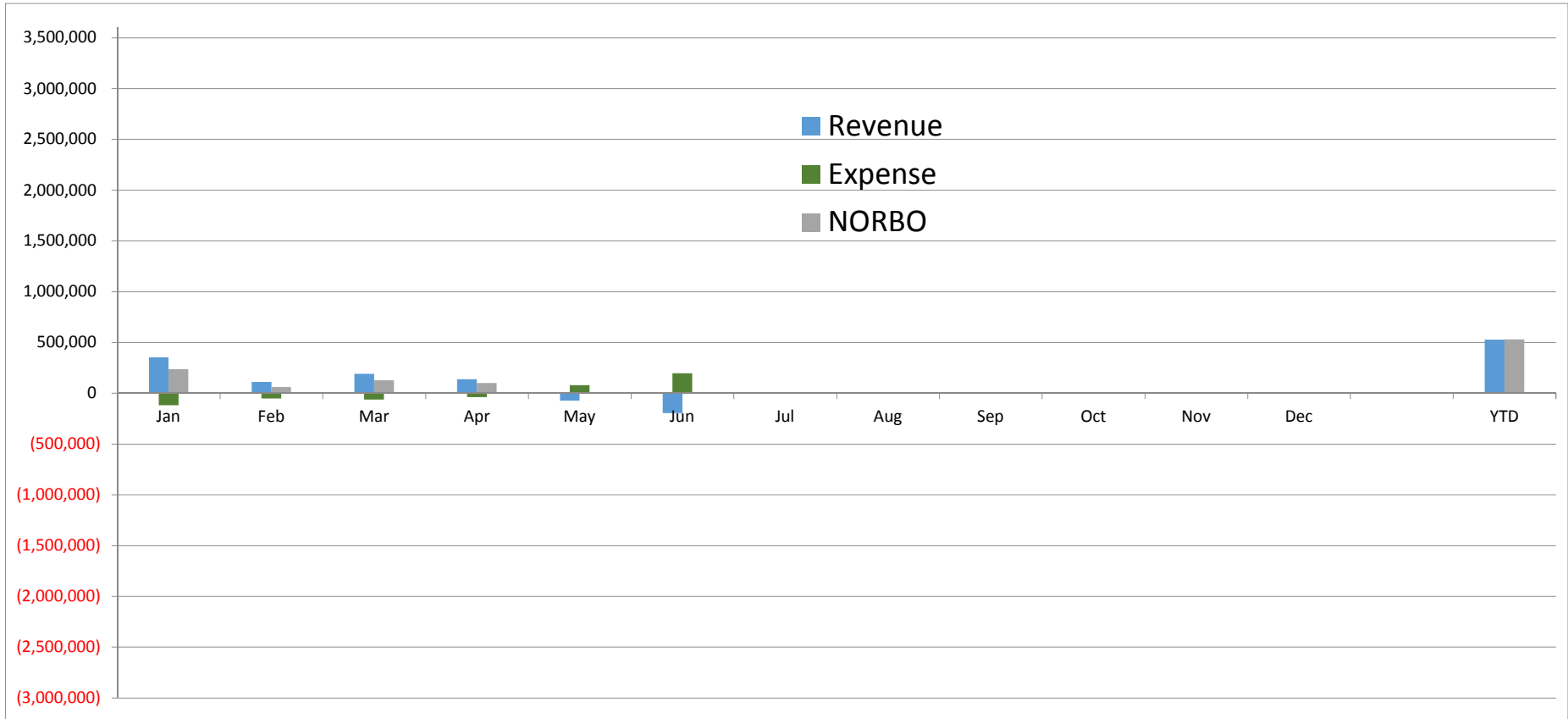
Tennis		TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue		
					w/Mbr			onGCard					
	May17	1,313	330	25%								\$	2,572
	May18	1,428	422	30%	-	0%	0%		-	0%	0%	\$	3,326
	May19	844	246	29%	243	29%	99%		3	0%	1%	\$	2,439
	Jun17	3654	439									\$	3,308
	Jun18	3432	285	8%	234	7%	82%		51	1%	18%	\$	2,390
	Jun19	2862	453	16%	418	15%	92%		35	1%	8%	\$	4,574
	YTD Jun17	4,967	769	15%								\$	5,880
	YTD Jun18	4,860	707	15%	234	5%	33%		51	1%	7%	\$	5,716
	YTD Jun19	3,706	699	19%	661	18%	95%		38	1%	5%	\$	7,013
	2019/day 52	71	13		13				1			\$	135
opened May 10			YTD										
	Member		68%										
	Guest w/member		19%										
	Guest on Guest Card		1%										
	Employee		1%										
	Other		11%										

Tahoe Donner Association

Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the six months ending June 2019

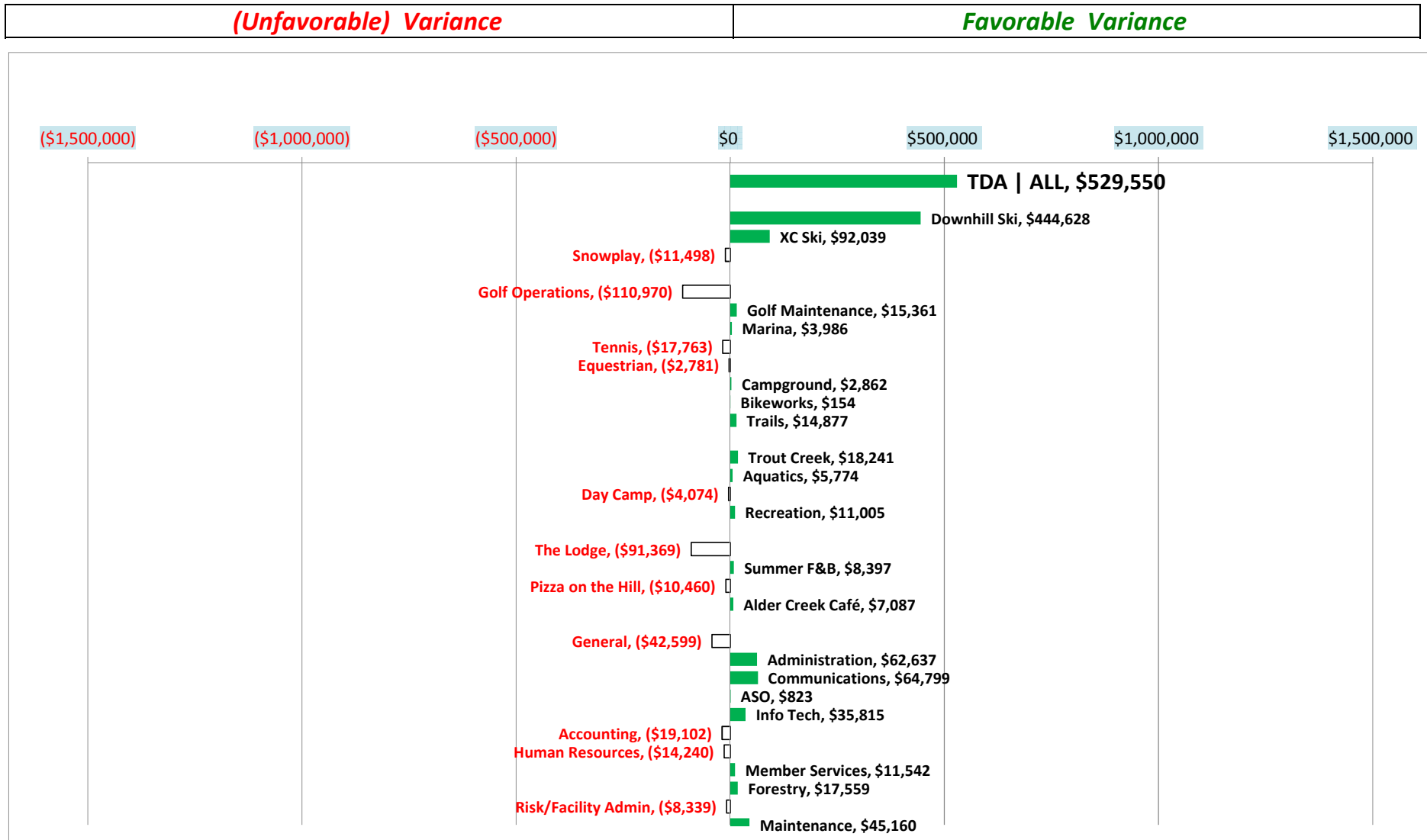
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	354,499	111,765	190,309	138,465	(72,470)	(196,081)	0	0	0	0	0	0	526,486
Expense	(118,682)	(52,251)	(63,432)	(39,020)	79,434	197,013	0	0	0	0	0	0	3,063
NORBO	235,817	59,514	126,877	99,445	6,964	932	0	0	0	0	0	0	529,550



Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

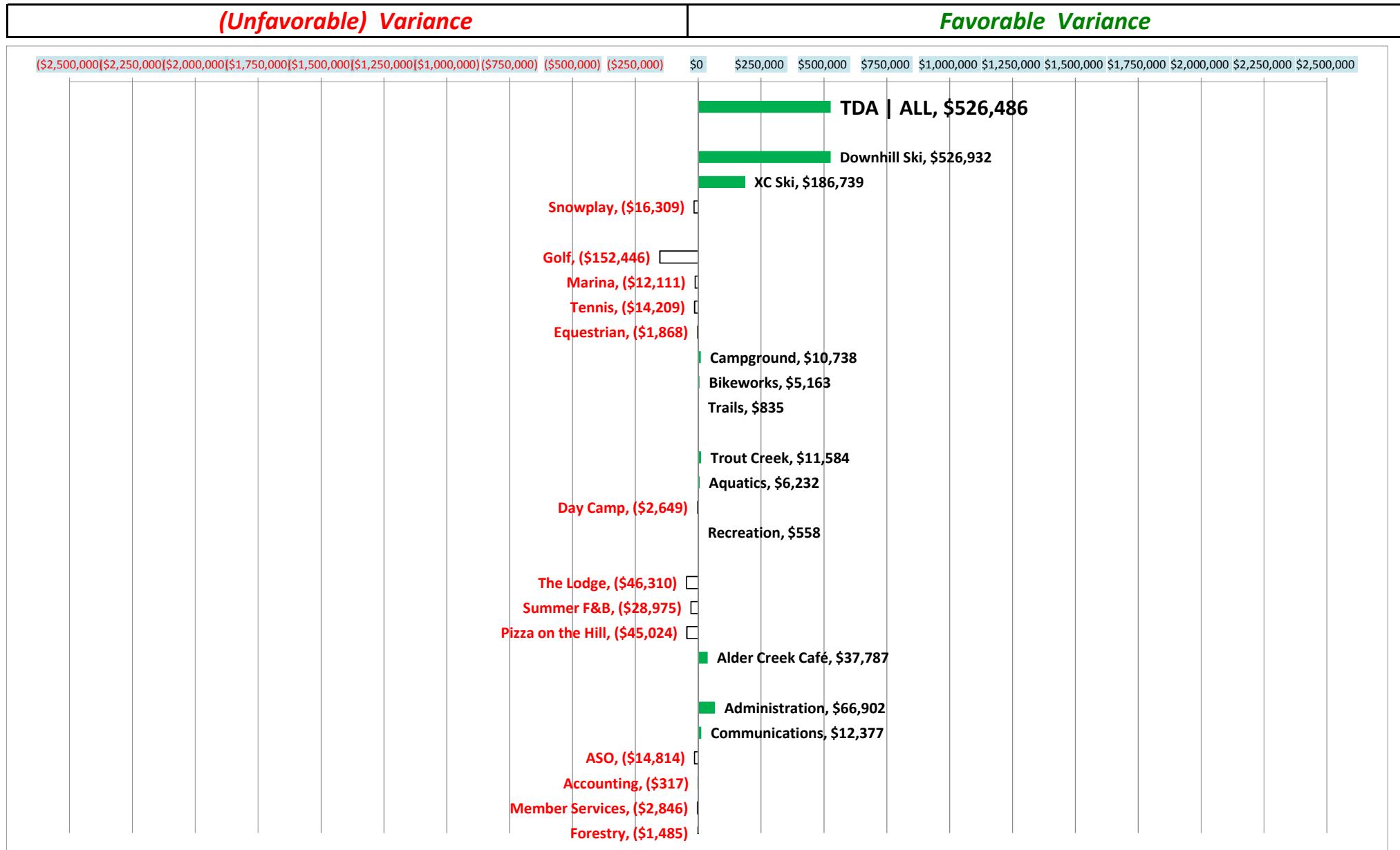
Year to Date June 2019



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date June 2019



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report **(operating revenue - operating costs = NORBO)**

Year to Date June 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 235,817	\$ 59,514	\$ 126,877	\$ 99,445	\$ 6,964	\$ 932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 529,550
Downhill Ski	198,348	132,393	91,309	19,245	8,591	(5,258)	-	-	-	-	-	-	444,628
XC Ski	57,449	10,401	33,939	(8,168)	(1,783)	201	-	-	-	-	-	-	92,039
Snowplay	(13,754)	(29,753)	13,310	14,817	3,603	280	-	-	-	-	-	-	(11,498)
Golf Operations	(404)	(1,736)	(1,267)	(1,515)	(1,086)	(104,963)	-	-	-	-	-	-	(110,970)
Golf Maintenance	602	(2,954)	(2,037)	5,920	21,366	(7,535)	-	-	-	-	-	-	15,361
Marina	(125)	342	52	5,913	(146)	(2,049)	-	-	-	-	-	-	3,986
Tennis	(285)	93	(22)	(19,863)	(2,685)	4,999	-	-	-	-	-	-	(17,763)
Equestrian	(646)	(72)	1,808	(1,556)	7,986	(10,301)	-	-	-	-	-	-	(2,781)
Campground	(391)	(53)	(5)	(467)	(3,179)	6,957	-	-	-	-	-	-	2,862
Bikeworks	-	-	-	76	(2,432)	2,510	-	-	-	-	-	-	154
Trails	(364)	211	(177)	1,206	4,862	9,139	-	-	-	-	-	-	14,877
Trout Creek	3,414	(11,593)	(256)	30,978	(2,092)	(2,209)	-	-	-	-	-	-	18,241
Aquatics	564	458	(3,303)	8,022	2,581	(2,547)	-	-	-	-	-	-	5,774
Day Camp	(307)	(11)	(11)	(553)	3,220	(6,414)	-	-	-	-	-	-	(4,074)
Recreation	7	525	973	(678)	7,581	2,597	-	-	-	-	-	-	11,005
The Lodge	(13,596)	(31,089)	(7,872)	(3,090)	(44,319)	8,597	-	-	-	-	-	-	(91,369)
Summer F&B	173	329	222	498	8,423	(1,248)	-	-	-	-	-	-	8,397
Pizza on the Hill	(5,388)	(10,596)	(839)	825	3,791	1,746	-	-	-	-	-	-	(10,460)
Alder Creek Café	2,178	(2,836)	3,404	6,134	334	(2,127)	-	-	-	-	-	-	7,087
General	8,948	(22,701)	(9,976)	(918)	6,014	(23,966)	-	-	-	-	-	-	(42,599)
Administration	4,798	10,942	16,485	24,972	(110,635)	116,074	-	-	-	-	-	-	62,637
Communications	1,521	5,854	12,074	12,493	31,941	916	-	-	-	-	-	-	64,799
ASO	(3,569)	890	(8,050)	(6,390)	12,325	5,617	-	-	-	-	-	-	823
Info Tech	2,748	12,572	15,282	1,818	1,505	1,890	-	-	-	-	-	-	35,815
Accounting	(8,128)	(5,560)	(2,409)	(3,375)	1,604	(1,234)	-	-	-	-	-	-	(19,102)
Human Resources	29	(17,477)	(11,970)	1,555	3,871	9,751	-	-	-	-	-	-	(14,240)
Member Services	2,657	172	(1,913)	1,273	7,357	1,996	-	-	-	-	-	-	11,542
Forestry	3,144	7,098	(14,273)	(3,939)	28,350	(2,821)	-	-	-	-	-	-	17,559
Risk/Facility Admin	(5,727)	(1,421)	(3,676)	1,682	1,993	(1,190)	-	-	-	-	-	-	(8,339)
Maintenance	1,920	15,087	6,077	12,531	8,022	1,522	-	-	-	-	-	-	45,160

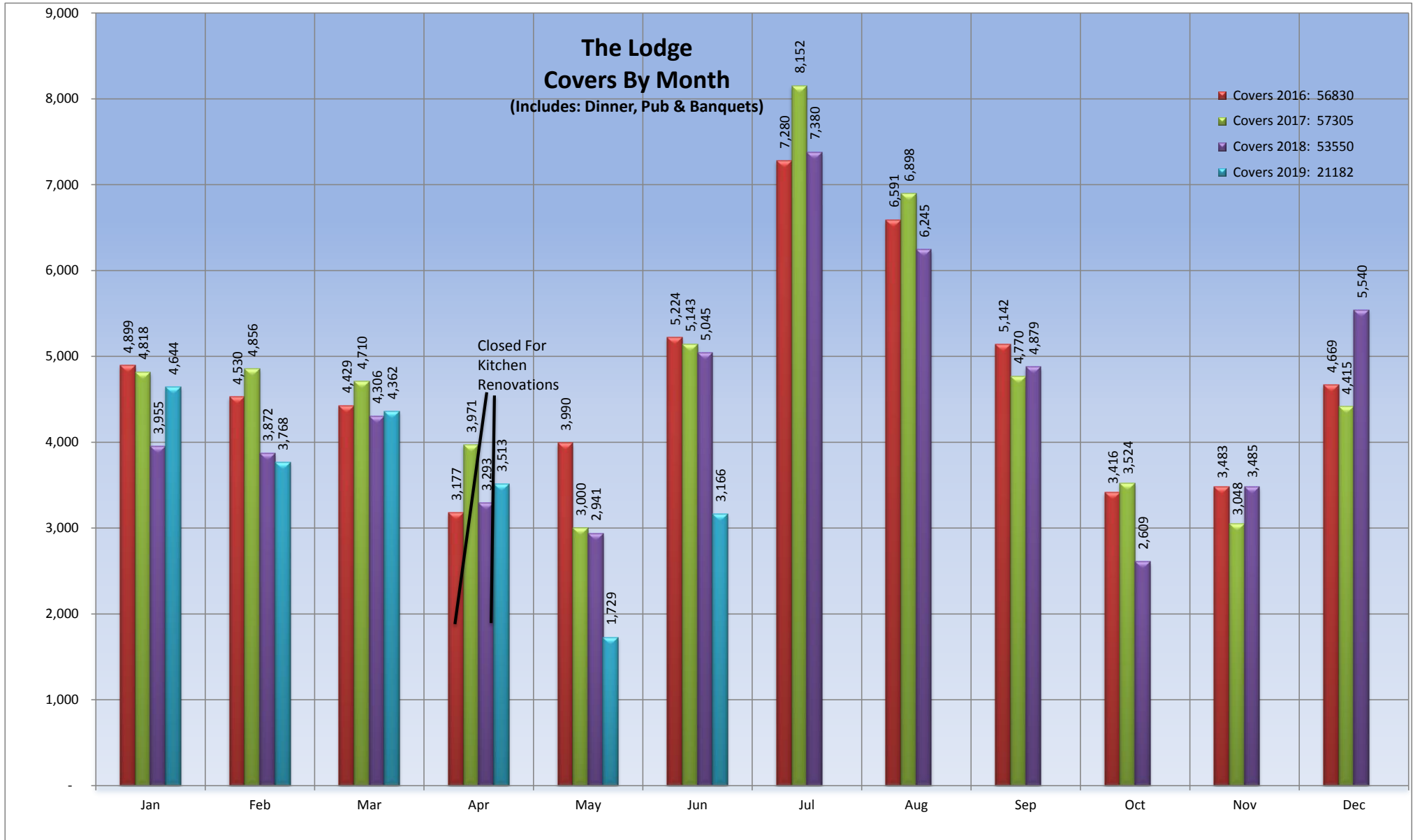
Tahoe Donner Association

Operating Revenue Variances Report

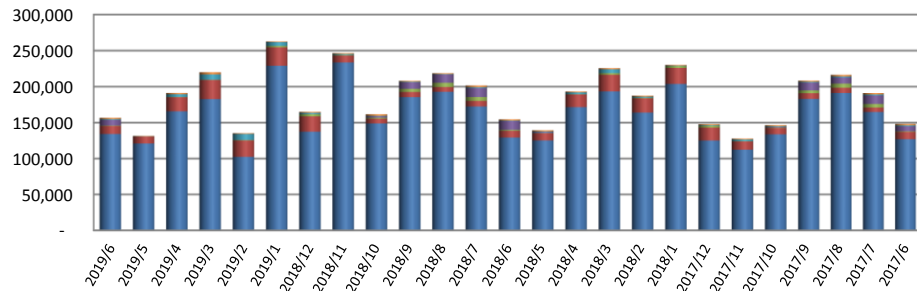
Year to Date June 2019

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 354,499	\$ 111,765	\$ 190,309	\$ 138,465	\$ (72,470)	\$ (196,081)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 526,486
Downhill Ski	245,612	122,781	103,706	52,642	(50)	2,241	-	-	-	-	-	-	526,932
XC Ski	73,149	32,507	51,368	29,715	-	-	-	-	-	-	-	-	186,739
Snowplay	(12,291)	(23,910)	10,978	8,915	-	-	-	-	-	-	-	-	(16,309)
Golf	(500)	(500)	(450)	(450)	(22,711)	(127,836)	-	-	-	-	-	-	(152,446)
Marina	-	-	-	5,985	(8,338)	(9,757)	-	-	-	-	-	-	(12,111)
Tennis	-	-	-	(19,643)	109	5,325	-	-	-	-	-	-	(14,209)
Equestrian	-	-	-	-	-	(1,868)	-	-	-	-	-	-	(1,868)
Campground	-	-	-	-	2,441	8,297	-	-	-	-	-	-	10,738
Bikeworks	-	-	-	7,009	(14,337)	12,491	-	-	-	-	-	-	5,163
Trails	-	-	-	-	-	835	-	-	-	-	-	-	835
Trout Creek	4,140	(8,830)	252	23,603	(4,623)	(2,958)	-	-	-	-	-	-	11,584
Aquatics	-	-	-	9,959	-	(3,727)	-	-	-	-	-	-	6,232
Day Camp	-	-	-	120	240	(3,009)	-	-	-	-	-	-	(2,649)
Recreation	-	-	-	(71)	58	571	-	-	-	-	-	-	558
The Lodge	30,180	(9,329)	5,132	12,051	(62,561)	(21,784)	-	-	-	-	-	-	(46,310)
Summer F&B	-	-	-	-	(4,500)	(24,475)	-	-	-	-	-	-	(28,975)
Pizza on the Hill	(1,706)	(9,811)	3,711	(802)	(23,000)	(13,416)	-	-	-	-	-	-	(45,024)
Alder Creek Café	16,978	(202)	17,111	4,861	6,957	(7,919)	-	-	-	-	-	-	37,787
Administration	3,471	6,852	9,046	8,610	29,563	9,360	-	-	-	-	-	-	66,902
Communications	(4,178)	1,973	1,000	3,057	23,956	(13,431)	-	-	-	-	-	-	12,377
ASO	(47)	1,488	(8,932)	(6,893)	4,900	(5,329)	-	-	-	-	-	-	(14,814)
Accounting	3	(53)	(3)	54	(53)	(263)	-	-	-	-	-	-	(317)
Member Services	57	(490)	(581)	(271)	(935)	(626)	-	-	-	-	-	-	(2,846)
Forestry	(370)	(710)	(2,030)	15	415	1,195	-	-	-	-	-	-	(1,485)

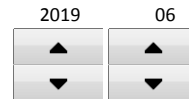


Tahoe Donner Association Energy Consumption - Last 25Months



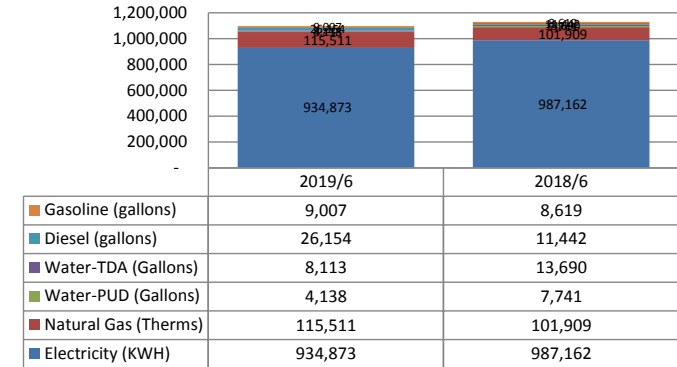
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.67 15% 13%	\$3.97 9% 4%	\$3.59 28% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

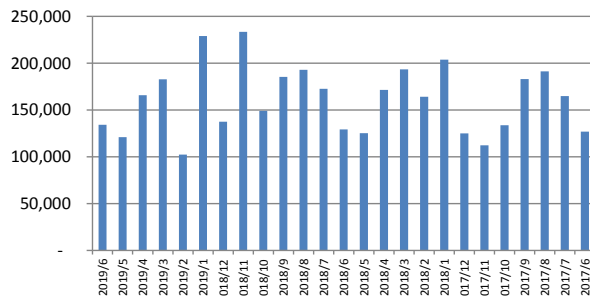


Data Available thru (yyyy/mm) - 2019/06

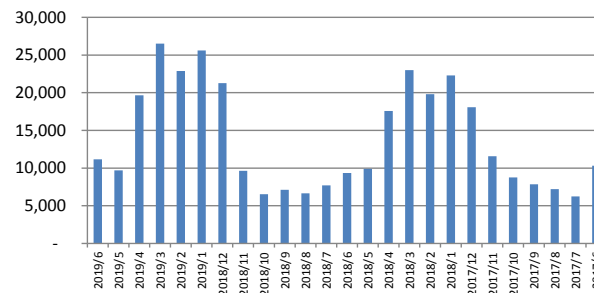
This Report is volumes not dollars

Note the scale varies with each Chart presented.

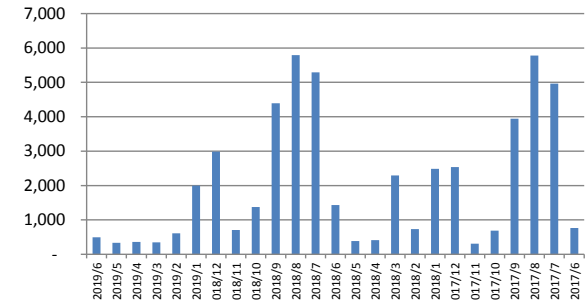
Electricity (KWH)



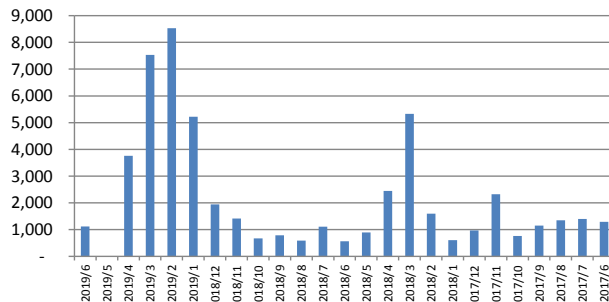
Natural Gas (Therms)



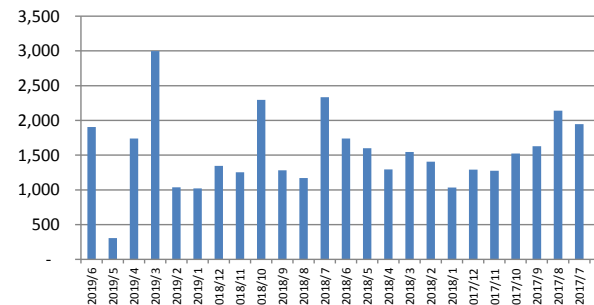
Water-PUD (000 Gallons)



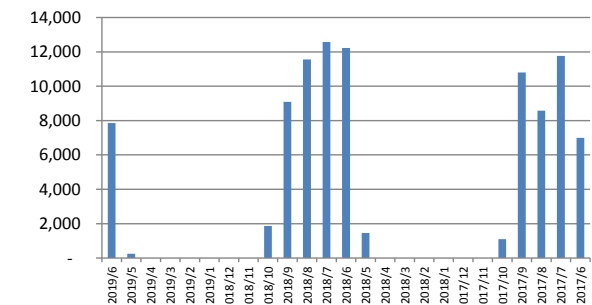
Diesel (gallons)



Gasoline (gallons)

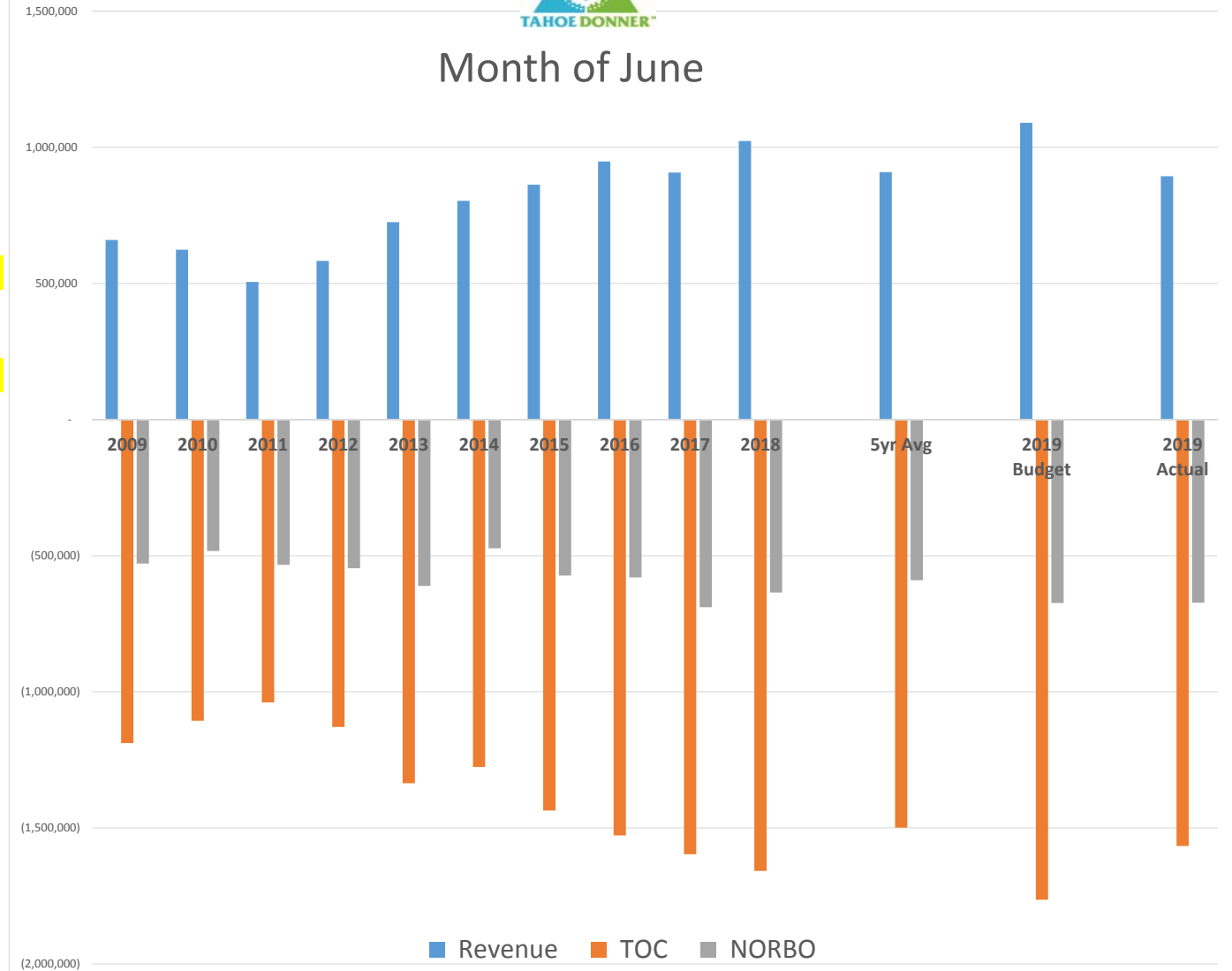


Water-TDA (000 Gallons)





Month of June



Month of June			
	Revenue	TOC	NORBO
2009	659,362	(1,188,659)	(529,298)
2010	623,905	(1,106,842)	(482,937)
2011	505,362	(1,039,341)	(533,979)
2012	582,824	(1,129,340)	(546,516)
2013	724,894	(1,336,318)	(611,424)
2014	803,484	(1,276,560)	(473,076)
2015	862,809	(1,436,322)	(573,513)
2016	947,735	(1,528,036)	(580,301)
2017	907,281	(1,597,117)	(689,836)
2018	1,022,899	(1,658,480)	(635,581)
5yr Avg	908,841	(1,499,303)	(590,461)
2019 Budget	1,090,000	(1,764,000)	(674,000)
2019 Actual	893,919	(1,566,987)	(673,068)
Var to Bdg	(196,081) -18%	197,013 11%	932 0%
Var to PY	(128,980) -13%	91,493 6%	(37,487) -6%
		Variance FlowThru	
		vs Bdg 0%	
		vs PY 29%	
PY Records			
New Record(s)	if applicable		

Tahoe Donner Association
Visitation Report
June 2019

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
22,194	29,730	25,265	(7,536)	-25%	(3,071)	-12%	Private Amenities	71,169	81,330	77,485	(10,161)	-12%	(6,316)	-8%	216,300
12,834	15,400	13,426	(2,566)	-17%	(592)	-4%	Trout Creek Rec Ctr	60,825	64,200	63,437	(3,375)	-5%	(2,612)	-4%	143,000
207	1,000	545	(793)	-79%	(338)	-62%	NW Pool	207	1,100	545	(893)	-81%	(338)	-62%	8,100
5,471	8,800	6,992	(3,329)	-38%	(1,521)	-22%	Beach Club Marina	5,611	10,100	7,773	(4,489)	-44%	(2,162)	-28%	42,000
2,862	3,700	3,432	(838)	-23%	(570)	-17%	Tennis Center	3,706	5,100	4,860	(1,394)	-27%	(1,154)	-24%	18,500
820	830	870	(10)	-1%	(50)	-6%	Day Camps	820	830	870	(10)	-1%	(50)	-6%	4,700
12,156	21,146	18,927	(8,990)	-43%	(6,771)	-36%	Public Amenities	132,375	133,681	116,433	(1,306)	-1%	15,942	14%	270,000
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	36,567	36,900	28,594	(333)	-1%	7,973	28%	45,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	28,727	17,700	14,866	11,027	62%	13,861	93%	22,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	9,667	12,375	8,634	(2,708)	-22%	1,033	12%	18,000
918	3,300	3,092	(2,382)	-72%	(2,174)	-70%	Golf Rounds	918	3,950	3,677	(3,032)	-77%	(2,759)	-75%	18,000
265	271	560	(6)	-2%	(295)	-53%	Campground Campers	332	271	560	61	23%	(228)	-41%	1,700
714	830	563	(116)	-14%	151	27%	Equestrian Visitors	714	830	563	(116)	-14%	151	27%	5,300
387	300	447	87	29%	(60)	-13%	Bikeworks Rentals	387	400	558	(13)	-3%	(171)	-31%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,166	6,245	5,045	(3,079)	-49%	(1,879)	-37%	The Lodge Covers	21,182	24,890	23,412	(3,708)	-15%	(2,230)	-10%	56,000
894	2,760	2,506	(1,866)	-68%	(1,612)	-64%	Summer Food and Bev	894	3,120	2,506	(2,226)	-71%	(1,612)	-64%	20,800
2,887	3,850	4,517	(963)	-25%	(1,630)	-36%	Pizza on the Hill Covers	12,862	16,130	18,077	(3,268)	-20%	(5,215)	-29%	43,000
2,925	3,590	2,197	(665)	-19%	728	33%	Alder Creek Café Covers	20,125	17,115	14,986	3,010	18%	5,139	34%	37,700
34,350	50,876	44,192	(16,526)	-32%	(9,842)	-22%	Amenities Total	203,544	215,011	193,918	(11,467)	-5%	9,626	5%	486,300
25	-	-	25	0%	25	0%	HOA & Amenities Support Services	7,319	7,173	6,473	146	2%	846	13%	7,173
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
25	-	-	25	0%	25	0%	STR Registrants	846	700	-	146	21%	846	0%	700
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Financial Highlights
for the Month of June 2019
variances presented as | Favorable - Unfavorable

7/16/2019

Revenue \$ 893,900 | -196,100 / -18% to Budget
| -129,000 / -13% to Prior Year

Variance amount & % versus Budget for the Dept

r1	-127,800	-71%	Golf. Direct result of course conditions forcing delayed opening (June 21st) and corresponding special pricing.
r2	-24,500	-68%	Summer F&B. Affected by delayed opening of golf course.
r3	-21,800	-7%	The Lodge. Result of unplanned May closure continuing through June 10th. Compares negatively to PY by \$12k/4%.
r4	-13,400	-42%	Communications. Timing of ad revenue/budget spread.
r5	-13,400	-25%	POTH. Partial June closure directly affecting results. Compares negatively to PY by \$14k/26%.
r6	12,500	64%	Bikeworks. Profiting from strong retail sales. Overall up \$16k/106% to PY.
r7	-9,800	-9%	Marina. Cooler temps directly affecting visitation, down \$7k/26% to budget, \$4k/16% to PY. All other variances net.
r8	9,400	100%	Administration. Interest income up \$8k to budget, \$4k/52% to PY.
r9	8,300	73%	Campground. Continuing to see benefits of greater visibility with Reserve America. Up \$5k/31% to PY.
r10	-15,600	-	all other variances, net
tl	-196,100	-18%	

Expense \$ 1,551,000 | 197,000 / 11% to Budget
| 107,500 / 6% to Prior Year

Variance amount & % versus Budget for the Dept

e1	106,700	1135%	Administration. Summer Incentive Program accrual reversal (off-budget in June) \$101k.
e2	30,400	11%	The Lodge. Cost savings due to closure first part of June.
e3	-24,000	-11%	General. \$18k in unbudgeted Governing Docs expense, originally earmarked as capital. Increase in claims expense related to Lodge repairs.
e4	23,200	40%	Summer F&B. Cost savings directly related to postponed golf course operations.
e5	15,300	8%	Golf. Cost savings due to partial delayed opening.
e6	15,200	21%	POTH. Cost savings due to partial June closure.
e7	14,300	44%	Communications. Payroll cost savings, temporary position vacancy.
e8	10,900	23%	ASO. Payroll cost savings, position vacancy.
e9	-10,000	39%	Bikeworks. COGS up \$11k/200%, reflective of increased retail sales.
e10	15,000	-	all other variances, net (primarily timing variances between months)
tl	197,000	11%	

197,000 Expense Variances to BDG co-wide recap			107,500 Expense Variances to Prior Year, co-wide		
29,000	19%	Cogs	8,000	6%	Cogs
117,500	13%	Payroll Direct	71,100	8%	Payroll Direct
41,500	5%	Payroll Burden	10,900	5%	Payroll Burden
9,000	2%	Expenses	17,500	4%	Expenses

N O R \$ (657,100) | 0,900 / 0% to Budget
| -21,500 / -3% to Prior Year

Tahoe Donner Association Financial Highlights

Year to Date June 2019 {6 of 12 months }

variances presented as | Favorable -Unfavorable

7/16/2019

Revenue \$ 7,638,500 | 526,500 / 7% to Budget
| 1,671,100 / 28% to Prior Year

Variance amount & % versus Budget for the Dept

r1	526,900	17%	Downhill Ski. Access and usage up \$353k/30% to budget, comparing favorably \$735k/91% to PY. Lessons & Rentals favorable \$139k/10% to budget, favorable \$423k to PY.
r2	186,700	24%	Cross Country . Access and usage up \$87k/18% to budget, up \$151k/36% to PY. Lessons and Rentals favorable to budget by \$72k/33%, compares favorably to PY by \$152k/112%.
r3	-152,400	-71%	Golf. Unable to open course until June 21st, due to course conditions that were adversely affected by above average snowfall and unfavorable spring weather.
r4	66,900	54%	Administration. Interest income up \$50k to budget, \$36k PYTD. Yields improving.
r5	-46,300	-4%	The Lodge. Heavily impacted by the loss of sales during unscheduled closure (May 28th-June 11th).
r6	-45,000	-20%	POTH. Directly impacted by May and early June closure.
r7	-29,000	-71%	Summer F&B. Directly impacted by delayed opening of golf course.
r8	-16,300	8%	Snowplay. Weather challenges resulting in reduced visitation. Up \$49k/38% PYTD.
r9	-14,800	-17%	ASO. Attributed to decrease in fees due to fewer construction projects being initiated. Compares negatively to PYTD by \$10k/12%.
r10	49,800	-	all other variances, net
tl	526,500	7%	

Expense \$ 9,577,900 | 3,100 / 0% to Budget
| -612,200 / -7% to Prior Year

Variance amount & % versus Budget for the Dept

e1	-94,700	-15%	Cross Country. Payroll up \$52k/16% to budget due to increased visitation and extended season. Snow removal up \$9k to budget, \$12k PYTD.
e2	-82,300	-4%	Downhill Ski. Increased costs with increased volumes/revenues. Payroll up \$71k, compares unfavorably to PY by \$158k/13%.
e3	53,800	10%	Golf. Cost savings due to delayed opening.
e4	52,400	47%	Communications. Payroll down \$18k/7% due to position vacancy. Contract fees favorable \$14k/51%. All other variances timing between months.
e5	45,200	-11%	Maintenance. Timing between months.
e6	-45,100	-3%	The Lodge. Payroll up \$38k/6% to budget. Some cost savings in May and June due to reduced operations.
e7	-42,600	-4%	General. Primarily increase in claims expense. Overall compares negatively to PY by \$95k/18%. GovDocs \$27k not in OpFd budget.
e8	37,400	34%	Summer F&B. Cost savings associated with delayed start to operations.
e9	35,800	11%	Information Tech. Payroll savings of \$16k/6% due to vacancies. All other variances timing between months.
e10	43,200	-	all other variances, net (mix of timing variances between months and real savings).
tl	3,100	0%	

3,100 Expense Variances to BDG co-wide recap

6,900	1%	Cogs
-63,000	-1%	Payroll Direct
107,800	-5%	Payroll Burden
-48,600	-2%	Expenses

(612,200) Expense Variances to Prior Year, co-wide

-45,700	-7%	Cogs
-397,100	-9%	Payroll Direct
-66,100	-5%	Payroll Burden
-103,300	-4%	Expenses

NOR \$ (1,939,500) | 529,500 / 21% to Budget
| 1,058,800 / 35% to Prior Year



Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
for the month of June 2019



Total Operating Fund - Month

Component

Amenities - Month

Homeowners Association - Month

			Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr		Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg
\$ 893,919	\$ 1,090,000	\$ 1,022,899	\$ (196,081)	-18%	\$ (128,980)	-13%	Revenue	\$ 830,214	\$ (186,986)	-18%	\$ (133,940)	-14%	\$ 63,705	\$ (9,095)	-12%
132,000	132,000	121,000	-	0%	11,000	9%	Recreation Fee	132,000	-	0%	11,000	9%	-	-	0%
136,105	236,450	222,084	(100,345)	-42%	(85,980)	-39%	Access & Use Fees	136,105	(100,345)	-42%	(85,980)	-39%	-	-	0%
377,991	445,730	410,869	(67,739)	-15%	(32,878)	-8%	Food and Beverage	377,991	(67,939)	-15%	(32,878)	-8%	-	200	-100%
45,365	44,870	44,154	495	1%	1,211	3%	Retail Product	42,291	421	1%	619	1%	3,074	74	2%
134,039	148,700	158,019	(14,661)	-10%	(23,980)	-15%	Lessons & Rentals	131,433	(14,867)	-10%	(26,586)	-17%	2,606	206	9%
68,419	82,250	66,772	(13,831)	-17%	1,647	2%	Other	10,394	(4,256)	-29%	(116)	-1%	58,025	(9,575)	-14%
(125,225)	(154,260)	(133,183)	29,035	19%	7,958	6%	Cost of Goods Sold	(125,225)	29,035	19%	7,958	6%	-	-	0%
(796,619)	(914,074)	(867,703)	117,455	13%	71,083	8%	Payroll Direct	(526,405)	38,198	7%	(6,163)	-1%	(270,215)	79,256	23%
(198,497)	(240,021)	(209,403)	41,524	17%	10,905	5%	Payroll Burden	(128,172)	16,566	11%	788	1%	(70,326)	24,957	26%
(995,117)	(1,154,095)	(1,077,106)	158,978	14%	81,989	8%	Payroll Total	(654,577)	54,764	8%	(5,375)	-1%	(340,540)	104,214	23%
(430,645)	(439,645)	(448,191)	9,000	2%	17,546	4%	Expenses	(449,572)	(4,438)	-1%	(217,467)	-94%	18,927	13,438	-245%
(22,893)	(41,549)	(30,090)	18,656	45%	7,196	24%	Personnel Costs	(11,305)	8,794	44%	5,262	32%	(11,589)	9,861	46%
(68,825)	(70,995)	(70,131)	2,170	3%	1,306	2%	Utilities	(51,731)	1,084	2%	(2,030)	-4%	(17,094)	1,086	6%
(9,302)	(11,230)	(9,891)	1,928	17%	589	6%	Fuel Costs	(3,203)	1,787	36%	1,376	30%	(6,100)	140	2%
(101,733)	(111,032)	(120,329)	9,299	8%	18,595	15%	Supplies	(79,604)	(9,693)	-14%	3,048	4%	(22,129)	18,992	46%
(57,969)	(49,450)	(60,112)	(8,519)	-17%	2,144	4%	Repairs & Maintenance	(40,447)	(7,537)	-23%	5,309	12%	(17,521)	(981)	-6%
(970)	(15,600)	(14,747)	14,630	94%	13,777	93%	Forestry Land Maint	-	1,100	100%	527	100%	(970)	13,530	93%
(37,800)	(37,800)	(29,500)	-	0%	(8,300)	-28%	Insurance	(15,400)	-	0%	(400)	-3%	(22,400)	-	0%
(23,464)	(23,800)	(22,938)	336	1%	(526)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(23,464)	336	1%
(19,588)	(24,500)	(22,986)	4,912	20%	3,399	15%	Credit Card Fees	(17,001)	4,840	22%	3,596	17%	(2,587)	73	3%
(13,439)	(8,269)	(6,625)	(5,170)	-63%	(6,814)	-103%	Licenses Permits Fees	(6,195)	(3,245)	-110%	(3,408)	-122%	(7,244)	(1,925)	-36%
(90,663)	(61,420)	(60,842)	(29,243)	-48%	(29,821)	-49%	All other expenses	(2,928)	(1,569)	-115%	(8,988)	148%	(87,735)	(27,674)	-46%
16,000	16,000	-	-	0%	16,000	#####	Allocated Overhead	(221,760)	-	0%	(221,760)	0%	237,760	-	0%
\$ (657,068)	\$ (658,000)	\$ (635,581)	\$ 932	0%	\$ (21,487)	3%	Net Operating Result	\$ (399,160)	\$ (107,625)	37%	\$ (348,824)	693%	\$ (257,908)	\$ 108,557	-30%
(1,550,987)	(1,748,000)	(1,658,480)	197,013	11%	107,493	6%	Total Operating Costs	(1,229,374)	79,361	6%	(214,884)	-21%	(321,613)	117,652	27%
658,000	658,000	640,000	-	0%	18,000	3%	Assessment Revenue						658,000	-	0%
-	-	-	-	0%	-	0%	Replacement Reserve Fund						-	-	0%
-	-	-	-	0%	-	0%	Development Fund						-	-	0%
-	-	-	-	0%	-	0%	New Equipment Fund						-	-	0%
658,000	658,000	640,000	-	0%	18,000	3%	Net, Operating Fund Portion						658,000	-	0%
\$ 932	\$ -	\$ 4,419	\$ 932	NA	\$ (3,487)	-79%	Net Result	\$ (399,160)	\$ (107,625)	37%	\$ (348,824)	693%	\$ 400,092	\$ 108,557	37%
														\$ 345,337	631%

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the six months ending June 2019

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 7,638,486	\$ 7,112,000	\$ 5,967,404	\$ 526,486	7%	\$ 1,671,082	28%	Revenue	\$ 7,214,068	\$ 466,668	7%	\$ 1,617,872	29%	\$ 424,418	\$ 59,818	16%	\$ 53,210	14%
452,450	429,000	430,610	23,450	5%	21,840	5%	Recreation Fee	452,450	23,450	5%	21,840	5%	-	-	0%	-	0%
2,514,474	2,206,750	1,681,281	307,724	14%	833,193	50%	Access & Use Fees	2,514,474	307,724	14%	833,193	50%	-	-	0%	-	0%
1,874,546	1,973,330	1,685,044	(98,784)	-5%	189,502	11%	Food and Beverage	1,875,105	(99,225)	-5%	190,061	11%	(559)	441	-44%	(559)	0%
275,354	259,670	243,088	15,684	6%	32,266	13%	Retail Product	269,386	16,716	7%	34,278	15%	5,969	(1,031)	-15%	(2,012)	-25%
1,999,735	1,811,450	1,473,484	188,285	10%	526,251	36%	Lessons & Rentals	1,994,437	187,787	10%	533,603	37%	5,298	498	10%	(7,352)	-58%
521,927	431,800	453,897	90,127	21%	68,030	15%	Other	108,216	30,216	39%	4,897	5%	413,711	59,911	17%	63,133	18%
(707,928)	(714,840)	(662,262)	6,912	1%	(45,666)	-7%	Cost of Goods Sold	(707,928)	6,912	1%	(45,666)	-7%	-	-	0%	-	0%
(5,032,103)	(4,969,102)	(4,634,978)	(63,001)	-1%	(397,125)	-9%	Payroll Direct	(3,077,625)	(74,537)	-2%	(310,958)	-11%	(1,954,478)	11,536	1%	(86,167)	-5%
(1,285,345)	(1,393,189)	(1,219,246)	107,844	8%	(66,099)	-5%	Payroll Burden	(781,580)	51,055	6%	(41,425)	-6%	(503,765)	56,789	10%	(24,674)	-5%
(6,317,448)	(6,362,291)	(5,854,224)	44,843	1%	(463,224)	-8%	Payroll Total	(3,859,205)	(23,482)	-1%	(352,383)	-10%	(2,458,243)	68,325	3%	(110,841)	-5%
(2,552,561)	(2,503,869)	(2,449,215)	(48,692)	-2%	(103,346)	-4%	Expenses	(2,973,478)	(74,604)	-3%	(1,504,006)	-102%	420,917	25,912	-7%	1,400,660	143%
(252,175)	(260,529)	(223,731)	8,354	3%	(28,444)	-13%	Personnel Costs	(173,490)	(6,801)	-4%	(18,459)	-12%	(78,685)	15,155	16%	(9,985)	-15%
(457,396)	(450,405)	(457,422)	(6,991)	-2%	26	0%	Utilites	(351,600)	(20,625)	-6%	(15,319)	-5%	(105,796)	13,634	11%	15,345	13%
(124,898)	(93,130)	(74,761)	(31,768)	-34%	(50,137)	-67%	Fuel Costs	(92,275)	(25,835)	-39%	(40,775)	-79%	(32,623)	(5,933)	-22%	(9,363)	-40%
(518,307)	(524,805)	(485,841)	6,498	1%	(32,466)	-7%	Supplies	(393,396)	(20,997)	-6%	(52,848)	-16%	(124,912)	27,494	18%	20,382	14%
(404,982)	(359,260)	(344,156)	(45,722)	-13%	(60,826)	-18%	Repairs & Maintenance	(263,451)	(28,306)	-12%	(25,205)	-11%	(141,531)	(17,416)	-14%	(35,621)	-34%
(22,987)	(23,600)	(19,548)	613	3%	(3,439)	-18%	Forestry Land Maint	(580)	620	52%	782	57%	(22,407)	(7)	0%	(4,221)	-23%
(317,600)	(317,600)	(261,000)	-	0%	(56,600)	-22%	Insurance	(183,200)	-	0%	(9,200)	-5%	(134,400)	-	0%	(47,400)	-54%
(140,779)	(142,800)	(137,628)	2,021	1%	(3,151)	-2%	Taxes-Property&Income	-	-	0%	-	0%	(140,779)	2,021	1%	(3,151)	-2%
(181,893)	(159,760)	(136,962)	(22,133)	-14%	(44,931)	-33%	Credit Card Fees	(172,893)	(20,173)	-13%	(45,184)	-35%	(9,000)	(1,960)	-28%	253	3%
(70,931)	(49,841)	(61,469)	(21,090)	-42%	(9,461)	-15%	Licenses Permits Fees	(20,991)	809	4%	(1,335)	-7%	(49,940)	(21,899)	-78%	(8,127)	-19%
(157,613)	(219,139)	(246,696)	61,526	28%	89,083	36%	All other expenses	28,105	46,704	251%	53,244	212%	(185,718)	14,822	7%	35,839	16%
97,000	97,000	-	-	0%	97,000	#####	Allocated Overhead	(1,349,707)	-	0%	(1,349,707)	0%	1,446,707	-	0%	1,446,707	#####
\$ (1,939,450)	\$ (2,469,000)	\$ (2,998,296)	\$ 529,550	21%	\$ 1,058,845	35%	Net Operating Result	\$ (326,543)	\$ 375,494	53%	\$ (284,183)	671%	\$ (1,612,908)	\$ 154,055	-9%	\$ 1,343,028	-45%
(9,577,937)	(9,581,000)	(8,965,700)	3,063	0%	(612,237)	-7%	Total Operating Costs	(7,540,611)	(91,174)	-1%	(1,902,055)	-34%	(2,037,326)	94,237	4%	1,289,818	39%
9,492,000	9,492,000	9,070,000	-	0%	422,000	5%	Assessment Revenue						9,492,000	-	0%	422,000	5%
(4,661,000)	(4,661,000)	(4,013,000)	-	0%	(648,000)	16%	Replacement Reserve Fund						(4,661,000)	-	0%	(648,000)	16%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,168,000)	(2,168,000)	(2,007,000)	-	0%	(161,000)	8%	New Equipment Fund						(2,168,000)	-	0%	(161,000)	8%
2,469,000	2,469,000	2,856,000	-	0%	(387,000)	-14%	Net, Operating Fund Portion						2,469,000	-	0%	(387,000)	-14%
\$ 529,550	\$ -	\$ (142,296)	\$ 529,550	NA	\$ 671,845	472%	Net Result	\$ (326,543)	\$ 375,494	-53%	\$ (284,183)	671%	\$ 856,092	\$ 154,055	22%	\$ 956,028	-957%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of June 2019

Including Allocated Overhead				Department	Revenue				Including Allocated Overhead				
Net Operating Results (NOR)					Total Operating Expenses								
Variance to Budget				Variance to Budget				Variance to Budget					
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg
\$ (58,646)	\$ (53,023)	\$ (5,623)	-11%	Private Amenities	\$ 329,446	\$ 343,000	\$ (13,554)	-4%		\$ (388,092)	\$ (396,023)	\$ 7,931	2%
2,932	5,141	(2,209)	-43%	Trout Creek Rec Ctr	105,742	108,700	(2,958)	-3%		(102,810)	(103,559)	749	1%
(31,079)	(28,532)	(2,547)	-9%	Aquatics	24,473	28,200	(3,727)	-13%		(55,552)	(56,732)	1,180	2%
20,348	22,397	(2,049)	-9%	Beach Club Marina	99,343	109,100	(9,757)	-9%		(78,995)	(86,703)	7,708	9%
2,575	(2,424)	4,999	206%	Tennis Center	49,725	44,400	5,325	12%		(47,150)	(46,824)	(326)	-1%
(26,121)	(19,707)	(6,414)	-33%	Day Camps	45,991	49,000	(3,009)	-6%		(72,112)	(68,707)	(3,405)	-5%
(27,301)	(29,898)	2,597	9%	Recreation Programs	4,171	3,600	571	16%		(31,473)	(33,498)	2,025	6%
(340,514)	(238,512)	(102,002)	-43%	Public Amenities	500,768	\$ 674,200	(173,432)	-26%		(841,282)	\$ (912,712)	71,430	8%
(97,496)	(92,238)	(5,258)	-6%	Downhill Ski	2,241	-	2,241	0%		(99,737)	(92,238)	(7,499)	-8%
(32,263)	(32,464)	201	1%	Cross Country Ski	-	-	-	0%		(32,263)	(32,464)	201	1%
(6,625)	(6,905)	280	4%	Snowplay	-	-	-	0%		(6,625)	(6,905)	280	4%
(114,248)	(1,750)	(112,498)	-6428%	Golf	51,564	179,400	(127,836)	-71%		(165,812)	(181,150)	15,338	8%
2,376	(4,581)	6,957	152%	Campground	19,697	11,400	8,297	73%		(17,321)	(15,981)	(1,340)	-8%
(35,652)	(25,351)	(10,301)	-41%	Equestrian	37,632	39,500	(1,868)	-5%		(73,284)	(64,851)	(8,433)	-13%
(3,900)	(6,410)	2,510	39%	Bikeworks	31,991	19,500	12,491	64%		(35,891)	(25,910)	(9,981)	-39%
(20,091)	(29,230)	9,139	31%	Trails	1,035	200	835	418%		(21,126)	(29,430)	8,304	28%
18,376	9,779	8,597	88%	The Lodge	269,316	291,100	(21,784)	-7%		(250,941)	(281,321)	30,380	11%
(22,771)	(21,523)	(1,248)	-6%	Summer Food and Bev	11,625	36,100	(24,475)	-68%		(34,396)	(57,623)	23,227	40%
(15,801)	(17,547)	1,746	10%	Pizza on the Hill	40,584	54,000	(13,416)	-25%		(56,385)	(71,547)	15,162	21%
(12,419)	(10,292)	(2,127)	-21%	Alder Creek Café	35,081	43,000	(7,919)	-18%		(47,500)	(53,292)	5,792	11%
(399,160)	(291,535)	(107,625)	-37%	Amenities Total	830,214	1,017,200	(186,986)	-18%		(1,229,374)	(1,308,735)	79,361	6%
(257,908)	(366,465)	108,557	30%	HOA & Amenities	63,705	\$ 72,800	(9,095)	-12%		(321,613)	\$ (439,265)	117,652	27%
(246,168)	(222,202)	(23,966)	-11%	Support Services	-	-	-	0%		(246,168)	(222,202)	(23,966)	-11%
116,074	-	116,074	#####	General	18,760	9,400	9,360	100%		97,314	(9,400)	106,714	1135%
916	-	916	#####	Administration	18,869	32,300	(13,431)	-42%		(17,953)	(32,300)	14,347	44%
1,890	-	1,890	#####	Communications	-	-	-	0%		1,890	-	1,890	#####
(1,234)	-	(1,234)	#####	Information Tech	237	500	(263)	-53%		(1,470)	(500)	(970)	-194%
9,751	-	9,751	#####	Accounting	-	-	-	0%		9,751	-	9,751	#####
(20,842)	(26,459)	5,617	21%	Human Resources	15,771	21,100	(5,329)	-25%		(36,612)	(47,559)	10,947	23%
1,996	-	1,996	#####	Architectural Standards	4,474	5,100	(626)	-12%		(2,478)	(5,100)	2,622	51%
(1,190)	-	(1,190)	#####	Member Services	-	-	-	0%		(1,190)	-	(1,190)	#####
(120,625)	(117,804)	(2,821)	-2%	Risk & Facility Admin	5,595	4,400	1,195	27%		(126,220)	(122,204)	(4,016)	-3%
1,522	-	1,522	#####	Forestry	-	-	-	0%		1,522	-	1,522	#####
\$ (657,068)	\$ (658,000)	\$ 932	0%	TDA Operating Fund	\$ 893,919	\$ 1,090,000	\$ (196,081)	-18%		\$ (1,550,987)	\$ (1,748,000)	\$ 197,013	11%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the six months ending June 2019

Including Allocated Overhead					Department	Including Allocated Overhead					Including Allocated Overhead					ANNUAL BUDGET AMOUNTS		
Net Operating Results (NOR)						Revenue				Total Operating Expenses				Revenue	T O E	N O R		
		Variance to Budget						Variance to Budget				Variance to Budget		BUDGET	BUDGET	BUDGET		
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg	Actual	Budget	Amount	Pctg						
\$ (574,519)	\$ (591,688)	\$ 17,169	3%	Private Amenities	\$ 788,506	\$ 799,100	\$ (10,595)	-1%	\$ (1,363,025)	\$ (1,390,788)	\$ 27,763	2%	\$ 2,753,000	\$ (3,310,800)	\$ (557,800)			
(153,619)	(171,860)	18,241	11%	Trout Creek Rec Ctr	467,584	456,000	11,584	3%	(621,202)	(627,860)	6,658	1%	1,094,000	(1,281,600)	(187,600)			
(108,305)	(114,079)	5,774	5%	Aquatics	100,432	94,200	6,232	7%	(208,737)	(208,279)	(458)	0%	241,000	(450,200)	(209,200)			
(74,721)	(78,707)	3,986	5%	Beach Club Marina	119,989	132,100	(12,111)	-9%	(194,711)	(210,807)	16,096	8%	750,000	(602,700)	147,300			
(70,318)	(52,555)	(17,763)	-34%	Tennis Center	49,891	64,100	(14,209)	-22%	(120,209)	(116,655)	(3,554)	-3%	213,000	(306,300)	(93,300)			
(69,455)	(65,381)	(4,074)	-6%	Day Camps	46,351	49,000	(2,649)	-5%	(115,806)	(114,381)	(1,425)	-1%	275,000	(305,900)	(30,900)			
(98,101)	(109,106)	11,005	10%	Recreation Programs	4,258	3,700	558	15%	(102,360)	(112,806)	10,446	9%	180,000	(364,100)	(184,100)			
247,977	(110,349)	358,326	325%	Public Amenities	6,425,563	\$ 5,948,300	477,263	8%	(6,177,586)	\$ (6,058,649)	(118,937)	-2%	10,776,000	(12,017,300)	(1,241,300)			
1,325,663	881,035	444,628	50%	Downhill Ski	3,650,932	3,124,000	526,932	17%	(2,325,269)	(2,242,965)	(82,304)	-4%	3,895,000	(3,600,900)	294,100			
222,636	130,597	92,039	70%	Cross Country Ski	967,339	780,600	186,739	24%	(744,703)	(650,003)	(94,700)	-15%	1,043,000	(1,065,600)	(22,600)			
54,980	66,478	(11,498)	-17%	Snowplay	177,691	194,000	(16,309)	-8%	(122,711)	(127,522)	4,811	4%	282,000	(222,600)	59,400			
(469,714)	(374,104)	(95,610)	-26%	Golf	62,454	214,900	(152,446)	-71%	(532,168)	(589,004)	56,836	10%	1,160,000	(1,487,300)	(327,300)			
(29,953)	(32,815)	2,862	9%	Campground	22,138	11,400	10,738	94%	(52,091)	(44,215)	(7,876)	-18%	70,000	(111,600)	(41,600)			
(114,583)	(111,802)	(2,781)	-2%	Equestrian	37,632	39,500	(1,868)	-5%	(152,215)	(151,302)	(913)	-1%	255,000	(395,500)	(140,500)			
(20,068)	(20,222)	154	1%	Bikeworks	39,463	34,300	5,163	15%	(59,531)	(54,522)	(5,009)	-9%	117,000	(146,500)	(29,500)			
(87,260)	(102,137)	14,877	15%	Trails	1,035	200	835	418%	(88,295)	(102,337)	14,042	14%	1,000	(234,700)	(233,700)			
(371,715)	(280,346)	(91,369)	-33%	The Lodge	1,032,790	1,079,100	(46,310)	-4%	(1,404,505)	(1,359,446)	(45,059)	-3%	2,630,000	(2,967,000)	(337,000)			
(60,435)	(68,832)	8,397	12%	Summer Food and Bev	11,625	40,600	(28,975)	-71%	(72,060)	(109,432)	37,372	34%	270,000	(409,200)	(139,200)			
(108,015)	(97,555)	(10,460)	-11%	Pizza on the Hill	180,976	226,000	(45,024)	-20%	(288,991)	(323,555)	34,564	11%	603,000	(754,700)	(151,700)			
(93,559)	(100,646)	7,087	7%	Alder Creek Café	241,487	203,700	37,787	19%	(335,046)	(304,346)	(30,700)	-10%	450,000	(621,700)	(171,700)			
(326,543)	(702,037)	375,494	53%	Amenities Total	7,214,068	6,747,400	466,668	7%	(7,540,611)	(7,449,437)	(91,174)	-1%	13,529,000	(15,328,100)	(1,799,100)			
(1,612,908)	(1,766,963)	154,055	9%	HOA & Amenities Support Services	424,418	\$ 364,600	59,818	16%	(2,037,326)	\$ (2,131,563)	94,237	4%	686,000	(4,582,900)	(3,896,900)			
(1,201,985)	(1,159,386)	(42,599)	-4%	General	-	-	-	0%	(1,201,985)	(1,159,386)	(42,599)	-4%	-	(2,267,800)	(2,267,800)			
62,637	-	62,637	#####	Administration	191,802	124,900	66,902	54%	(129,166)	(124,900)	(4,266)	-3%	184,000	(184,000)	-			
64,799	-	64,799	#####	Communications	122,777	110,400	12,377	11%	(57,978)	(110,400)	52,422	47%	210,000	(210,000)	-			
35,815	-	35,815	#####	Information Tech	-	-	-	0%	35,815	-	35,815	#####	-	-	-			
(19,102)	-	(19,102)	#####	Accounting	2,383	2,700	(317)	-12%	(21,486)	(2,700)	(18,786)	-696%	6,000	(6,000)	-			
(14,240)	-	(14,240)	#####	Human Resources	-	-	-	0%	(14,240)	-	(14,240)	#####	-	-	-			
(183,010)	(183,833)	823	0%	Architectural Standards	74,686	89,500	(14,814)	-17%	(257,696)	(273,333)	15,637	6%	196,000	(561,700)	(365,700)			
11,542	-	11,542	#####	Member Services	12,054	14,900	(2,846)	-19%	(512)	(14,900)	14,388	97%	34,000	(34,000)	-			
(8,339)	-	(8,339)	#####	Risk & Facility Admin	-	-	-	0%	(8,339)	-	(8,339)	#####	-	-	-			
(406,185)	(423,744)	17,559	4%	Forestry	20,715	22,200	(1,485)	-7%	(426,900)	(445,944)	19,044	4%	56,000	(1,319,400)	(1,263,400)			
45,160	-	45,160	#####	Maintenance	-	-	-	0%	45,160	-	45,160	#####	-	-	-			
\$ (1,939,450)	\$ (2,469,000)	\$ 529,550	21%	TDA Operating Fund	\$ 7,638,486	\$ 7,112,000	\$ 526,486	7%	\$ (9,577,937)	\$ (9,581,000)	\$ 3,063	0%	\$ 14,215,000	\$ (19,911,000)	\$ (5,696,000)			

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of June 2019

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ 13,692	\$ 19,315	\$ 30,837	\$ (5,623)	-29%	\$ (17,146)	-56%	Private Amenities	\$ 329,446	\$ (13,554)	-4%	\$ 4,061	1%	\$ (315,754)	\$ 7,931	2%	\$ (21,206)	-7%				
25,426	27,635	25,558	(2,209)	-8%	(133)	-1%	Trout Creek Rec Ctr	105,742	(2,958)	-3%	4,874	5%	(80,316)	749	1%	(5,006)	-7%				
(15,228)	(12,681)	(7,894)	(2,547)	-20%	(7,334)	-93%	Aquatics	24,473	(3,727)	-13%	2,717	12%	(39,701)	1,180	3%	(10,051)	-34%				
31,070	33,119	30,818	(2,049)	-6%	252	1%	Beach Club Marina	99,343	(9,757)	-9%	(360)	0%	(68,273)	7,708	10%	612	1%				
9,795	4,796	7,005	4,999	104%	2,790	40%	Tennis Center	49,725	5,325	12%	(3,347)	-6%	(39,930)	(326)	-1%	6,137	13%				
(20,752)	(14,338)	(10,678)	(6,414)	-45%	(10,073)	-94%	Day Camps	45,991	(3,009)	-6%	67	0%	(66,743)	(3,405)	-5%	(10,141)	-18%				
(16,619)	(19,216)	(13,971)	2,597	14%	(2,648)	-19%	Recreation Programs	4,171	571	16%	109	3%	(20,791)	2,025	9%	(2,757)	-15%				
(191,092)	(89,090)	(81,173)	(102,002)	-114%	(109,919)	-135%	Public Amenities	500,768	(173,432)	-26%	(138,001)	-22%	(691,860)	71,430	9%	28,082	4%				
(58,798)	(53,540)	(38,418)	(5,258)	-10%	(20,379)	-53%	Downhill Ski	2,241	2,241	0%	1,679	298%	(61,039)	(7,499)	-14%	(22,058)	-57%				
(14,609)	(14,810)	(21,414)	201	1%	6,805	32%	Cross Country Ski	-	-	0%	-	0%	(14,609)	201	1%	6,805	32%				
(2,081)	(2,361)	(3,309)	280	12%	1,229	37%	Snowplay	-	-	0%	-	0%	(2,081)	280	12%	1,229	37%				
(96,386)	16,112	5,144	(112,498)	-698%	(101,529)	-1974%	Golf	51,564	(127,836)	-71%	(127,607)	-71%	(147,950)	15,338	9%	26,077	15%				
5,269	(1,688)	479	6,957	412%	4,790	999%	Campground	19,697	8,297	73%	4,455	29%	(14,428)	(1,340)	-10%	335	2%				
(29,602)	(19,301)	(20,002)	(10,301)	-53%	(9,599)	-48%	Equestrian	37,632	(1,868)	-5%	3,859	11%	(67,234)	(8,433)	-14%	(13,459)	-25%				
(1,191)	(3,701)	(4,010)	2,510	68%	2,819	70%	Bikeworks	31,991	12,491	64%	16,453	106%	(33,182)	(9,981)	-43%	(13,634)	-70%				
(15,155)	(24,294)	(23,951)	9,139	38%	8,796	37%	Trails	1,035	835	418%	990	2200%	(16,190)	8,304	34%	7,806	33%				
51,793	43,196	59,026	8,597	20%	(7,233)	-12%	The Lodge	269,316	(21,784)	-7%	(12,214)	-4%	(217,524)	30,380	12%	4,981	2%				
(18,668)	(17,420)	(15,722)	(1,248)	-7%	(2,946)	-19%	Summer Food and Bev	11,625	(24,475)	-68%	(23,906)	-67%	(30,293)	23,227	43%	20,960	41%				
(6,305)	(8,051)	(2,955)	1,746	22%	(3,351)	-113%	Pizza on the Hill	40,584	(13,416)	-25%	(14,262)	-26%	(46,889)	15,162	24%	10,912	19%				
(5,359)	(3,232)	(16,040)	(2,127)	-66%	10,681	67%	Alder Creek Café	35,081	(7,919)	-18%	12,552	56%	(40,440)	5,792	13%	(1,870)	-5%				
(177,400)	(69,775)	(50,336)	(107,625)	-154%	(127,064)	-252%	Amenities Total	830,214	(186,986)	-18%	(133,940)	-14%	(1,007,614)	79,361	7%	6,876	1%				
(495,668)	(604,225)	(585,245)	108,557	18%	89,577	15%	HOA & Amenities Support Services	63,705	(9,095)	-12%	4,960	8%	(559,373)	117,652	17%	84,617	13%				
(149,642)	(125,676)	(122,498)	(23,966)	-19%	(27,144)	-22%	General	-	-	0%	-	0%	(149,642)	(23,966)	-19%	(27,144)	-22%				
56,118	(59,956)	(42,418)	116,074	194%	98,536	232%	Administration	18,760	9,360	100%	1,344	8%	37,358	106,714	154%	97,192	162%				
(28,269)	(29,185)	(38,201)	916	3%	9,932	26%	Communications	18,869	(13,431)	-42%	1,292	7%	(47,138)	14,347	23%	8,640	15%				
(53,635)	(55,525)	(56,955)	1,890	3%	3,319	6%	Information Tech	-	-	0%	-	0%	(53,635)	1,890	3%	3,319	6%				
(67,708)	(66,474)	(62,827)	(1,234)	-2%	(4,880)	-8%	Accounting	237	(263)	-53%	(178)	-43%	(67,944)	(970)	-1%	(4,703)	-7%				
(26,076)	(35,827)	(35,640)	9,751	27%	9,564	27%	Human Resources	-	-	0%	-	0%	(26,076)	9,751	27%	9,564	27%				
(10,897)	(16,514)	(9,139)	5,617	34%	(1,758)	-19%	Architectural Standards	15,771	(5,329)	-25%	(4,391)	-22%	(26,667)	10,947	29%	2,633	9%				
(17,807)	(19,803)	(18,072)	1,996	10%	265	1%	Member Services	4,474	(626)	-12%	1,948	77%	(22,281)	2,622	11%	(1,683)	-8%				
(29,008)	(27,818)	(29,937)	(1,190)	-4%	929	3%	Risk & Facility Admin	-	-	0%	-	0%	(29,008)	(1,190)	-4%	929	3%				
(105,856)	(103,035)	(104,061)	(2,821)	-3%	(1,794)	-2%	Forestry	5,595	1,195	27%	4,945	761%	(111,451)	(4,016)	-4%	(6,740)	-6%				
(62,890)	(64,412)	(65,497)	1,522	2%	2,608	4%	Maintenance	-	-	0%	-	0%	(62,890)	1,522	2%	2,608	4%				
\$ (673,068)	\$ (674,000)	\$ (635,581)	\$ 932	0%	\$ (37,487)	-6%	TDA Operating Fund	\$ 893,919	\$ (196,081)	-18%	\$ (128,980)	-13%	\$ (1,566,987)	\$ 197,013	11%	\$ 91,493	6%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the six months ending June 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (134,241)	\$ (151,410)	\$ (83,287)	\$ 17,169	11%	\$ (50,954)	-61%	Private Amenities	\$ 788,506	\$ (10,595)	-1%	\$ 4,147	1%	\$ (922,747)	\$ 27,763	3%	\$ (55,101)	-6%
(16,711)	(34,952)	32,500	18,241	52%	(49,210)	-151%	Trout Creek Rec Ctr	467,584	11,584	3%	(13,945)	-3%	(484,294)	6,658	1%	(35,265)	-8%
(11,830)	(17,604)	13,612	5,774	33%	(25,442)	-187%	Aquatics	100,432	6,232	7%	(2,438)	-2%	(112,262)	(458)	0%	(23,004)	-26%
(9,462)	(13,448)	(25,913)	3,986	30%	16,450	63%	Beach Club Marina	119,989	(12,111)	-9%	6,625	6%	(129,452)	16,096	11%	9,825	7%
(26,374)	(8,611)	(44,255)	(17,763)	-206%	17,881	40%	Tennis Center	49,891	(14,209)	-22%	13,823	38%	(76,265)	(3,554)	-5%	4,058	5%
(36,777)	(32,703)	(25,860)	(4,074)	-12%	(10,917)	-42%	Day Camps	46,351	(2,649)	-5%	172	0%	(83,128)	(1,425)	-2%	(11,090)	-15%
(33,087)	(44,092)	(33,372)	11,005	25%	284	1%	Recreation Programs	4,258	558	15%	(90)	-2%	(37,346)	10,446	22%	374	1%
1,157,406	799,080	40,927	358,326	45%	1,116,478	2728%	Public Amenities	6,425,563	477,263	8%	1,613,725	34%	(5,268,157)	(118,937)	-2%	(497,247)	-10%
1,561,191	1,116,563	520,842	444,628	40%	1,040,349	200%	Downhill Ski	3,650,932	526,932	17%	1,299,232	55%	(2,089,741)	(82,304)	-4%	(258,883)	-14%
330,083	238,044	199,651	92,039	39%	130,432	65%	Cross Country Ski	967,339	186,739	24%	334,096	53%	(637,256)	(94,700)	-17%	(203,664)	-47%
82,635	94,133	46,569	(11,498)	-12%	36,066	77%	Snowplay	177,691	(16,309)	-8%	48,748	38%	(95,056)	4,811	5%	(12,682)	-15%
(361,000)	(265,390)	(247,051)	(95,610)	-36%	(113,949)	-46%	Golf	62,454	(152,446)	-71%	(164,341)	-72%	(423,454)	56,836	12%	50,392	11%
(12,346)	(15,208)	(12,704)	2,862	19%	358	3%	Campground	22,138	10,738	94%	6,895	45%	(34,484)	(7,876)	-30%	(6,538)	-23%
(77,760)	(74,979)	(73,353)	(2,781)	-4%	(4,408)	-6%	Equestrian	37,632	(1,868)	-5%	3,649	11%	(115,392)	(913)	-1%	(8,056)	-8%
(3,582)	(3,736)	(4,286)	154	4%	704	16%	Bikeworks	39,463	5,163	15%	6,515	20%	(43,045)	(5,009)	-13%	(5,812)	-16%
(57,216)	(72,093)	(63,118)	14,877	21%	5,902	9%	Trails	1,035	835	418%	975	1625%	(58,251)	14,042	19%	4,927	8%
(168,329)	(76,960)	(158,582)	(91,369)	-119%	(9,747)	-6%	The Lodge	1,032,790	(46,310)	-4%	54,415	6%	(1,201,119)	(45,059)	-4%	(64,162)	-6%
(35,463)	(43,860)	(37,952)	8,397	19%	2,489	7%	Summer Food and Bev	11,625	(28,975)	-71%	(27,712)	-70%	(47,088)	37,372	44%	30,202	39%
(50,219)	(39,759)	(56,368)	(10,460)	-26%	6,149	11%	Pizza on the Hill	180,976	(45,024)	-20%	(37,355)	-17%	(231,195)	34,564	13%	43,504	16%
(50,588)	(57,675)	(72,722)	7,087	12%	22,134	30%	Alder Creek Café	241,487	37,787	19%	88,608	58%	(292,075)	(30,700)	-12%	(66,474)	-29%
1,023,164	647,670	(42,360)	375,494	58%	1,065,524	2515%	Amenities Total	7,214,068	466,668	7%	1,617,872	29%	(6,190,904)	(91,174)	-1%	(552,348)	-10%
(3,059,615)	(3,213,670)	(2,955,936)	154,055	5%	(103,679)	-4%	HOA & Amenities Support Services	424,418	59,818	16%	53,210	14%	(3,484,033)	94,237	3%	(156,889)	-5%
(614,109)	(571,510)	(519,058)	(42,599)	-7%	(95,050)	-18%	General	-	-	0%	-	0%	(614,109)	(42,599)	-7%	(95,050)	-18%
(212,203)	(274,840)	(226,759)	62,637	23%	14,556	6%	Administration	191,802	66,902	54%	35,363	23%	(404,006)	(4,266)	-1%	(20,807)	-5%
(199,547)	(264,346)	(254,563)	64,799	25%	55,016	22%	Communications	122,777	12,377	11%	18,006	17%	(322,324)	52,422	14%	37,010	10%
(304,397)	(340,212)	(335,340)	35,815	11%	30,942	9%	Information Tech	-	-	0%	-	0%	(304,397)	35,815	11%	30,942	9%
(423,202)	(404,100)	(393,107)	(19,102)	-5%	(30,096)	-8%	Accounting	2,383	(317)	-12%	(113)	-5%	(425,586)	(18,786)	-5%	(29,982)	-8%
(206,093)	(191,853)	(185,153)	(14,240)	-7%	(20,940)	-11%	Human Resources	-	-	0%	-	0%	(206,093)	(14,240)	-7%	(20,940)	-11%
(122,482)	(123,305)	(89,957)	823	1%	(32,525)	-36%	Architectural Standards	74,686	(14,814)	-17%	(9,882)	-12%	(197,168)	15,637	7%	(22,642)	-13%
(115,949)	(127,491)	(107,451)	11,542	9%	(8,499)	-8%	Member Services	12,054	(2,846)	-19%	(9,778)	-45%	(128,003)	14,388	10%	1,280	1%
(177,890)	(169,551)	(171,559)	(8,339)	-5%	(6,331)	-4%	Risk & Facility Admin	-	-	0%	-	0%	(177,890)	(8,339)	-5%	(6,331)	-4%
(316,296)	(333,855)	(306,030)	17,559	5%	(10,266)	-3%	Forestry	20,715	(1,485)	-7%	19,615	1783%	(337,011)	19,044	5%	(29,881)	-10%
(367,447)	(412,607)	(366,960)	45,160	11%	(487)	0%	Maintenance	-	-	0%	-	0%	(367,447)	45,160	11%	(487)	0%
\$ (2,036,450)	\$ (2,566,000)	\$ (2,998,296)	\$ 529,550	21%	\$ 961,845	32%	TDA Operating Fund	\$ 7,638,486	\$ 526,486	7%	\$ 1,671,082	28%	\$ (9,674,937)	\$ 3,063	0%	\$ (709,237)	-8%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (83,265)	\$ (97,598)	\$ (50,331)	\$ 14,333	15%	\$ (32,934)	-65%	Private Amenities	\$ 339,315	\$ 15,515	5%	\$ (2,647)	-1%	\$ (422,579)	\$ (1,181)	0%	\$ (30,287)	-8%	
(33,496)	(56,039)	15,373	22,543	40%	(48,869)	-318%		Trout Creek Rec Ctr	292,865	19,165	7%	(22,730)	-7%	(326,361)	3,378	1%	(26,140)	-9%
6,740	1,000	23,249	5,740	574%	(16,509)	-71%		Aquatics	59,959	9,959	20%	(9,143)	-13%	(53,218)	(4,218)	-9%	(7,366)	-16%
(16,875)	(23,056)	(28,828)	6,181	27%	11,953	41%		Beach Club Marina	5,985	5,985	0%	9,312	280%	(22,860)	196	1%	2,641	10%
(27,279)	(7,202)	(47,891)	(20,077)	-279%	20,612	43%		Tennis Center	(19,643)	(19,643)	0%	20,065	51%	(7,636)	(434)	-6%	547	7%
(1,191)	(310)	(351)	(881)	-284%	(840)	-239%		Day Camps	120	120	0%	105	700%	(1,311)	(1,001)	-323%	(945)	-258%
(11,164)	(11,991)	(11,883)	827	7%	719	6%		Recreation Programs	29	(71)	-71%	(256)	-90%	(11,193)	898	7%	975	8%
1,674,348	1,220,178	421,874	454,170	37%	1,252,473	297%	Public Amenities	5,808,655	768,455	15%	1,868,352	47%	(4,134,307)	(314,285)	-8%	(615,879)	-18%	
1,688,214	1,246,919	626,313	441,295	35%	1,061,901	170%		Downhill Ski	3,648,740	524,740	17%	1,297,911	55%	(1,960,527)	(83,446)	-4%	(236,011)	-14%
361,212	267,591	238,855	93,621	35%	122,357	51%		Cross Country Ski	967,339	186,739	24%	334,297	53%	(606,127)	(93,118)	-18%	(211,940)	-54%
83,474	98,855	52,613	(15,381)	-16%	30,860	59%		Snowplay	177,691	(16,309)	-8%	48,748	38%	(94,218)	927	1%	(17,887)	-23%
(165,244)	(161,853)	(153,342)	(3,391)	-2%	(11,902)	-8%		Golf	100	(1,900)	-95%	(1,925)	-95%	(165,344)	(1,491)	-1%	(9,977)	-6%
(10,818)	(9,902)	(9,455)	(916)	-9%	(1,364)	-14%		Campground	-	-	0%	-	0%	(10,818)	(916)	-9%	(1,364)	-14%
(23,994)	(23,528)	(27,416)	(466)	-2%	3,422	12%		Equestrian	-	-	0%	(15)	-100%	(23,994)	(466)	-2%	3,437	13%
76	-	117	76	#####	(41)	-35%		Bikeworks	7,009	7,009	0%	3,128	81%	(6,933)	(6,933)	#####	(3,168)	-84%
(31,034)	(31,910)	(22,565)	876	3%	(8,469)	-38%		Trails	-	-	0%	-	0%	(31,034)	876	3%	(8,469)	-38%
(158,005)	(102,358)	(194,790)	(55,647)	-54%	36,785	19%		The Lodge	679,935	38,035	6%	114,747	20%	(837,940)	(93,682)	-13%	(77,962)	-10%
(4,872)	(6,094)	(4,935)	1,222	20%	63	1%		Summer Food and Bev	-	-	0%	-	0%	(4,872)	1,222	20%	63	1%
(34,243)	(18,245)	(35,392)	(15,998)	-88%	1,149	3%		Pizza on the Hill	140,392	(8,608)	-6%	489	0%	(174,634)	(7,389)	-4%	660	0%
(30,417)	(39,297)	(48,129)	8,880	23%	17,711	37%		Alder Creek Café	187,448	38,748	26%	70,973	61%	(217,866)	(29,869)	-16%	(53,261)	-32%
1,591,083	1,122,580	371,543	468,503	42%	1,219,539	328%	Amenities Total		6,147,969	783,969	15%	1,865,705	44%	(4,556,887)	(315,467)	-7%	(646,166)	-17%
(1,990,430)	(2,043,580)	(1,845,667)	53,150	3%	(144,763)	-8%	HOA & Amenities Support Services		228,068	11,068	5%	17,100	8%	(2,218,498)	42,082	2%	(161,863)	-8%
(380,904)	(356,257)	(314,474)	(24,647)	-7%	(66,431)	-21%	General		-	-	0%	-	0%	(380,904)	(24,647)	-7%	(66,431)	-21%
(112,609)	(169,807)	(119,802)	57,198	34%	7,193	6%	Administration		120,379	27,979	30%	10,132	9%	(232,988)	29,219	11%	(2,939)	-1%
(160,591)	(192,533)	(182,743)	31,942	17%	22,153	12%	Communications		55,352	1,852	3%	8,939	19%	(215,943)	30,090	12%	13,213	6%
(195,849)	(228,269)	(220,846)	32,420	14%	24,997	11%	Information Tech		-	-	0%	-	0%	(195,849)	32,420	14%	24,997	11%
(288,878)	(269,406)	(264,551)	(19,472)	-7%	(24,327)	-9%	Accounting		2,000	0	0%	113	6%	(290,878)	(19,472)	-7%	(24,440)	-9%
(153,669)	(125,806)	(122,614)	(27,863)	-22%	(31,055)	-25%	Human Resources		-	-	0%	-	0%	(153,669)	(27,863)	-22%	(31,055)	-25%
(102,737)	(85,618)	(68,179)	(17,119)	-20%	(34,558)	-51%	Architectural Standards		35,016	(14,384)	-29%	(11,902)	-25%	(137,753)	(2,735)	-2%	(22,656)	-20%
(82,791)	(84,981)	(79,761)	2,190	3%	(3,030)	-4%	Member Services		4,115	(1,285)	-24%	(1,387)	-25%	(86,907)	3,474	4%	(1,643)	-2%
(122,586)	(113,443)	(118,310)	(9,143)	-8%	(4,276)	-4%	Risk & Facility Admin		-	-	0%	-	0%	(122,586)	(9,143)	-8%	(4,276)	-4%
(149,675)	(141,705)	(121,169)	(7,970)	-6%	(28,506)	-24%	Forestry		11,205	(3,095)	-22%	11,205	0%	(160,880)	(4,875)	-3%	(39,711)	-33%
(240,140)	(275,755)	(233,218)	35,615	13%	(6,922)	-3%	Maintenance		-	-	0%	-	0%	(240,140)	35,615	13%	(6,922)	-3%
\$ (399,347)	\$ (921,000)	\$ (1,474,124)	\$ 521,653	57%	\$ 1,074,777	73%	TDA Operating Fund		\$ 6,376,037	\$ 795,037	14%	\$ 1,882,805	42%	\$ (6,775,384)	\$ (273,384)	-4%	\$ (808,029)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Summer Months (May-Jun) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (50,976)	\$ (53,812)	\$ (32,956)	\$ 2,836	5%	\$ (18,020)	-55%	Private Amenities	\$ 449,191	\$ (26,109)	-5%	\$ 6,794	2%	\$ (500,167)	\$ 28,945	5%	\$ (24,815)	-5%				
16,785	21,087	17,127	(4,302)	-20%	(341)	-2%	Trout Creek Rec Ctr	174,719	(7,581)	-4%	8,784	5%	(157,933)	3,280	2%	(9,125)	-6%				
(18,571)	(18,604)	(9,637)	34	0%	(8,933)	-93%	Aquatics	40,473	(3,727)	-8%	6,705	20%	(59,044)	3,761	6%	(15,638)	-36%				
7,413	9,608	2,916	(2,195)	-23%	4,497	154%	Beach Club Marina	114,005	(18,095)	-14%	(2,687)	-2%	(106,592)	15,900	13%	7,184	6%				
905	(1,409)	3,636	2,314	164%	(2,731)	-75%	Tennis Center	69,534	5,434	8%	(6,243)	-8%	(68,629)	(3,120)	-5%	3,511	5%				
(35,586)	(32,393)	(25,509)	(3,193)	-10%	(10,077)	-40%	Day Camps	46,231	(2,769)	-6%	67	0%	(81,818)	(425)	-1%	(10,145)	-14%				
(21,923)	(32,101)	(21,489)	10,178	32%	(434)	-2%	Recreation Programs	4,229	629	17%	167	4%	(26,152)	9,549	27%	(601)	-2%				
(516,942)	(421,098)	(380,947)	(95,844)	-23%	(135,995)	-36%	Public Amenities	616,908	(291,192)	-32%	(254,627)	-29%	(1,133,850)	195,348	15%	118,632	9%				
(127,023)	(130,356)	(105,471)	3,333	3%	(21,552)	-20%	Downhill Ski	2,191	2,191	0%	1,321	152%	(129,214)	1,142	1%	(22,873)	-22%				
(31,129)	(29,547)	(39,203)	(1,582)	-5%	8,074	21%	Cross Country Ski	-	-	0%	(201)	-100%	(31,129)	(1,582)	-5%	8,275	21%				
(839)	(4,722)	(6,044)	3,883	82%	5,206	86%	Snowplay	-	-	0%	-	0%	(839)	3,883	82%	5,206	86%				
(195,755)	(103,537)	(93,709)	(92,218)	-89%	(102,047)	-109%	Golf	62,354	(150,546)	-71%	(162,416)	-72%	(258,109)	58,328	18%	60,369	19%				
(1,528)	(5,306)	(3,249)	3,778	71%	1,721	53%	Campground	22,138	10,738	94%	6,895	45%	(23,666)	(6,960)	-42%	(5,174)	-28%				
(53,766)	(51,451)	(45,936)	(2,315)	-4%	(7,830)	-17%	Equestrian	37,632	(1,868)	-5%	3,664	11%	(91,398)	(447)	0%	(11,493)	-14%				
(3,658)	(3,736)	(4,402)	78	2%	745	17%	Bikeworks	32,454	(1,846)	-5%	3,388	12%	(36,112)	1,924	5%	(2,643)	-8%				
(26,182)	(40,183)	(40,553)	14,001	35%	14,371	35%	Trails	1,035	835	418%	975	1625%	(27,217)	13,166	33%	13,396	33%				
(10,324)	25,398	36,208	(35,722)	-141%	(46,532)	-129%	The Lodge	352,855	(84,345)	-19%	(60,333)	-15%	(363,179)	48,623	12%	13,800	4%				
(30,591)	(37,766)	(33,017)	7,175	19%	2,427	7%	Summer Food and Bev	11,625	(28,975)	-71%	(27,712)	-70%	(42,216)	36,150	46%	30,139	42%				
(15,977)	(21,514)	(20,977)	5,537	26%	5,000	24%	Pizza on the Hill	40,584	(36,416)	-47%	(37,844)	-48%	(56,561)	41,953	43%	42,843	43%				
(20,171)	(18,378)	(24,593)	(1,793)	-10%	4,422	18%	Alder Creek Café	54,039	(961)	-2%	17,635	48%	(74,210)	(832)	-1%	(13,213)	-22%				
(567,918)	(474,910)	(413,903)	(93,008)	-20%	(154,015)	-37%	Amenities Total	1,066,099	(317,301)	-23%	(247,833)	-19%	(1,634,017)	224,293	12%	93,818	5%				
(1,069,185)	(1,170,090)	(1,110,269)	100,905	9%	41,084	4%	HOA & Amenities Support Services	196,350	48,750	33%	36,110	23%	(1,265,536)	52,154	4%	4,974	0%				
(233,204)	(215,253)	(204,585)	(17,951)	-8%	(28,620)	-14%	General	-	-	0%	-	0%	(233,204)	(17,951)	-8%	(28,620)	-14%				
(99,594)	(105,033)	(106,957)	5,439	5%	7,363	7%	Administration	71,423	38,923	120%	25,231	55%	(171,017)	(33,484)	-24%	(17,868)	-12%				
(38,956)	(71,813)	(71,819)	32,857	46%	32,863	46%	Communications	67,425	10,525	18%	9,067	16%	(106,381)	22,332	17%	23,797	18%				
(108,548)	(111,943)	(114,493)	3,395	3%	5,945	5%	Information Tech	-	-	0%	-	0%	(108,548)	3,395	3%	5,945	5%				
(134,324)	(134,694)	(128,556)	370	0%	(5,768)	-4%	Accounting	383	(317)	-45%	(226)	-37%	(134,707)	687	1%	(5,542)	-4%				
(52,424)	(66,047)	(62,540)	13,623	21%	10,115	16%	Human Resources	-	-	0%	-	0%	(52,424)	13,623	21%	10,115	16%				
(19,744)	(37,687)	(21,778)	17,943	48%	2,034	9%	Architectural Standards	39,670	(430)	-1%	2,020	5%	(59,415)	18,372	24%	14	0%				
(33,158)	(42,510)	(27,689)	9,352	22%	(5,469)	-20%	Member Services	7,939	(1,561)	-16%	(8,391)	-51%	(41,097)	10,914	21%	2,923	7%				
(55,305)	(56,108)	(53,249)	803	1%	(2,055)	-4%	Risk & Facility Admin	-	-	0%	-	0%	(55,305)	803	1%	(2,055)	-4%				
(166,620)	(192,150)	(184,860)	25,530	13%	18,240	10%	Forestry	9,510	1,610	20%	8,410	765%	(176,131)	23,919	12%	9,830	5%				
(127,307)	(136,852)	(133,742)	9,545	7%	6,435	5%	Maintenance	-	-	0%	-	0%	(127,307)	9,545	7%	6,435	5%				
\$ (1,637,104)	\$ (1,645,000)	\$ (1,524,172)	\$ 7,896	0%	\$ (112,931)	-7%	TDA Operating Fund	\$ 1,262,449	\$ (268,551)	-18%	\$ (211,723)	-14%	\$ (2,899,553)	\$ 276,447	9%	\$ 98,792	3%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (116,226)	\$ (131,801)	\$ (94,386)	\$ 15,575	12%	\$ (21,840)	-23%	Private Amenities	\$ 534,207	\$ 28,507	6%	\$ 26,038	5%	\$ (650,433)	\$ (12,932)	-2%	\$ (47,878)	-8%
(35,445)	(59,049)	481	23,604	40%	(35,927)	#####	Trout Creek Rec Ctr	463,514	33,514	8%	5,092	1%	(498,959)	(9,910)	-2%	(41,019)	-9%
9,124	3,400	23,953	5,724	168%	(14,830)	-62%	Aquatics	83,959	9,959	13%	(7,143)	-8%	(74,835)	(4,235)	-6%	(7,687)	-11%
(27,809)	(35,451)	(43,599)	7,642	22%	15,790	36%	Beach Club Marina	5,985	5,985	0%	9,304	280%	(33,794)	1,657	5%	6,486	16%
(31,263)	(10,929)	(51,435)	(20,334)	-186%	20,171	39%	Tennis Center	(19,643)	(19,643)	0%	19,807	50%	(11,620)	(691)	-6%	364	3%
(829)	(450)	(796)	(379)	-84%	(33)	-4%	Day Camps	120	120	0%	105	700%	(949)	(499)	-111%	(138)	-17%
(30,003)	(29,322)	(22,991)	(681)	-2%	(7,012)	-31%	Recreation Programs	272	(1,428)	-84%	(1,127)	-81%	(30,275)	747	2%	(5,886)	-24%
2,017,652	1,057,655	(8,289)	959,997	91%	2,025,941	#####	Public Amenities	7,824,608	1,334,608	21%	2,805,753	56%	(5,806,956)	(374,611)	-7%	(779,812)	-16%
2,057,128	1,251,004	501,456	806,124	64%	1,555,672	310%	Downhill Ski	4,725,449	873,349	23%	1,829,644	63%	(2,668,321)	(67,225)	-3%	(273,971)	-11%
445,477	273,638	181,343	171,839	63%	264,134	146%	Cross Country Ski	1,290,639	305,039	31%	563,249	77%	(845,162)	(133,200)	-19%	(299,115)	-55%
118,558	129,672	38,678	(11,114)	-9%	79,880	207%	Snowplay	250,320	(24,680)	-9%	106,755	74%	(131,762)	13,566	9%	(26,875)	-26%
(222,088)	(240,101)	(243,508)	18,013	8%	21,420	9%	Golf	3,781	781	26%	(1,271)	-25%	(225,869)	17,232	7%	22,691	9%
(14,695)	(14,835)	(9,612)	140	1%	(5,083)	-53%	Campground	-	-	0%	(5,510)	-100%	(14,695)	140	1%	428	3%
(35,163)	(34,773)	(40,229)	(390)	-1%	5,066	13%	Equestrian	-	-	0%	495	100%	(35,163)	(390)	-1%	4,571	12%
(114)	-	(259)	(114)	#####	145	56%	Bikeworks	7,009	7,009	0%	1,009	17%	(7,122)	(7,122)	#####	(864)	-14%
(24,743)	(44,752)	(33,440)	20,009	45%	8,698	26%	Trails	-	-	0%	(752)	-100%	(24,743)	20,009	45%	9,450	28%
(204,973)	(155,594)	(275,494)	(49,379)	-32%	70,521	26%	The Lodge	1,045,752	73,752	8%	188,125	22%	(1,250,725)	(123,131)	-11%	(117,604)	-10%
(8,101)	(8,970)	(7,168)	869	10%	(934)	-13%	Summer Food and Bev	500	500	0%	(374)	-43%	(8,601)	369	4%	(559)	-7%
(59,312)	(29,092)	(54,462)	(30,220)	-104%	(4,850)	-9%	Pizza on the Hill	211,785	(9,115)	-4%	6,384	3%	(271,097)	(21,105)	-8%	(11,234)	-4%
(34,323)	(68,542)	(65,595)	34,219	50%	31,272	48%	Alder Creek Café	289,374	107,974	60%	118,001	69%	(323,696)	(73,754)	-30%	(86,729)	-37%
1,901,426	925,854	(102,675)	975,572	105%	2,004,101	1952%	Amenities Total	8,358,815	1,363,115	19%	2,831,791	51%	(6,457,389)	(387,543)	-6%	(827,690)	-15%
(2,898,835)	(3,068,854)	(2,624,251)	170,019	6%	(274,584)	-10%	HOA & Amenities Support Services	356,239	59,939	20%	53,809	18%	(3,255,075)	110,079	3%	(328,394)	-11%
(405,554)	(493,171)	(385,608)	87,617	18%	(19,946)	-5%	General	-	-	0%	-	0%	(405,554)	87,617	18%	(19,946)	-5%
(340,788)	(273,068)	(206,706)	(67,720)	-25%	(134,083)	-65%	Administration	136,781	24,181	21%	(5,964)	-4%	(477,569)	(91,901)	-24%	(128,119)	-37%
(248,651)	(288,279)	(273,374)	39,628	14%	24,723	9%	Communications	83,996	(504)	-1%	9,073	12%	(332,647)	40,132	11%	15,650	4%
(298,282)	(337,543)	(324,810)	39,261	12%	26,528	8%	Information Tech	-	-	0%	-	0%	(298,282)	39,261	12%	26,528	8%
(406,561)	(401,075)	(388,601)	(5,486)	-1%	(17,960)	-5%	Accounting	2,872	372	15%	552	24%	(409,434)	(5,859)	-1%	(18,512)	-5%
(224,877)	(204,835)	(197,787)	(20,042)	-10%	(27,090)	-14%	Human Resources	-	-	0%	-	0%	(224,877)	(20,042)	-10%	(27,090)	-14%
(140,665)	(123,620)	(92,860)	(17,045)	-14%	(47,804)	-51%	Architectural Standards	63,204	(10,896)	-15%	(11,084)	-15%	(203,869)	(6,149)	-3%	(36,720)	-22%
(117,523)	(128,916)	(118,749)	11,393	9%	1,226	1%	Member Services	7,616	(684)	-8%	(200)	-3%	(125,139)	12,077	9%	1,426	1%
(167,824)	(168,183)	(171,796)	359	0%	3,972	2%	Risk & Facility Admin	-	-	0%	-	0%	(167,824)	359	0%	3,972	2%
(186,204)	(240,403)	(95,960)	54,199	23%	(90,245)	-94%	Forestry	61,770	47,470	332%	61,432	#####	(247,974)	6,729	3%	(151,677)	-158%
(361,905)	(409,761)	(367,999)	47,856	12%	6,094	2%	Maintenance	-	-	0%	-	0%	(361,905)	47,856	12%	6,094	2%
\$ (997,409)	\$ (2,143,000)	\$ (2,726,926)	\$ 1,145,591	53%	\$ 1,729,517	63%	TDA Operating Fund	\$ 8,715,054	\$ 1,423,054	20%	\$ 2,885,600	50%	\$ (9,712,463)	\$ (277,463)	-3%	\$ (1,156,084)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (77,800)	\$ (68,314)	\$ (67,758)	\$ (9,486)	-14%	\$ (10,042)	-15%	Private Amenities	\$ 246,462	\$ (4,438)	-2%	\$ 9,735	4%	\$ (324,261)	\$ (5,047)	-2%	\$ (19,777)	-6%
(45,185)	(36,750)	(34,232)	(8,435)	-23%	(10,953)	-32%	Trout Creek Rec Ctr	209,462	(4,438)	-2%	8,759	4%	(254,647)	(3,997)	-2%	(19,711)	-8%
(3,731)	(1,450)	(1,426)	(2,281)	-157%	(2,305)	-162%	Aquatics	37,000	-	0%	976	3%	(40,731)	(2,281)	-6%	(3,281)	-9%
(17,044)	(17,312)	(19,177)	268	2%	2,133	11%	Beach Club Marina	-	-	0%	-	0%	(17,044)	268	2%	2,133	11%
(5,319)	(5,104)	(5,410)	(215)	-4%	92	2%	Tennis Center	-	-	0%	-	0%	(5,319)	(215)	-4%	92	2%
(538)	(210)	(287)	(328)	-156%	(251)	-87%	Day Camps	-	-	0%	-	0%	(538)	(328)	-156%	(251)	-87%
(5,983)	(7,488)	(7,225)	1,505	20%	1,242	17%	Recreation Programs	-	-	0%	-	0%	(5,983)	1,505	20%	1,242	17%
1,822,563	1,402,317	551,181	420,246	30%	1,271,382	231%	Public Amenities	5,219,714	654,514	14%	1,787,734	52%	(3,397,152)	(234,269)	-7%	(516,353)	-18%
1,689,280	1,267,230	590,793	422,050	33%	1,098,487	186%	Downhill Ski	3,351,098	472,098	16%	1,293,682	63%	(1,661,819)	(50,049)	-3%	(195,195)	-13%
366,798	265,008	226,050	101,790	38%	140,748	62%	Cross Country Ski	876,624	157,024	22%	311,298	55%	(509,827)	(55,235)	-12%	(170,550)	-50%
78,333	108,531	70,528	(30,198)	-28%	7,805	11%	Snowplay	162,777	(25,223)	-13%	23,286	17%	(84,443)	(4,974)	-6%	(15,481)	-22%
(105,810)	(98,013)	(91,027)	(7,797)	-8%	(14,783)	-16%	Golf	50	(1,450)	-97%	(262)	-84%	(105,860)	(6,347)	-6%	(14,520)	-16%
(7,883)	(7,434)	(7,220)	(449)	-6%	(663)	-9%	Campground	-	-	0%	-	0%	(7,883)	(449)	-6%	(663)	-9%
(15,969)	(17,059)	(19,408)	1,090	6%	3,439	18%	Equestrian	-	-	0%	-	0%	(15,969)	1,090	6%	3,439	18%
-	-	(58)	-	#####	58	100%	Bikeworks	-	-	0%	-	0%	-	-	#####	58	100%
(24,085)	(23,755)	(14,532)	(330)	-1%	(9,553)	-66%	Trails	-	-	0%	-	0%	(24,085)	(330)	-1%	(9,553)	-66%
(111,352)	(58,795)	(144,583)	(52,557)	-89%	33,231	23%	The Lodge	544,884	25,984	5%	97,265	22%	(656,236)	(78,541)	-14%	(64,034)	-11%
(3,849)	(4,573)	(3,806)	724	16%	(43)	-1%	Summer Food and Bev	-	-	0%	-	0%	(3,849)	724	16%	(43)	-1%
(23,160)	(6,337)	(22,011)	(16,823)	-265%	(1,148)	-5%	Pizza on the Hill	117,194	(7,806)	-6%	(1,416)	-1%	(140,354)	(9,017)	-7%	268	0%
(19,740)	(22,486)	(33,543)	2,746	12%	13,803	41%	Alder Creek Café	167,087	33,887	25%	63,881	62%	(186,827)	(31,141)	-20%	(50,078)	-37%
1,744,763	1,334,003	483,423	410,760	31%	1,261,340	261%	Amenities Total	5,466,176	650,076	13%	1,797,469	49%	(3,721,413)	(239,316)	-7%	(536,129)	-17%
(1,491,555)	(1,503,003)	(1,360,420)	11,448	1%	(131,136)	-10%	HOA & Amenities Support Services	171,396	6,496	4%	10,229	6%	(1,662,951)	4,952	0%	(141,365)	-9%
(275,728)	(251,998)	(202,892)	(23,730)	-9%	(72,836)	-36%	General	-	-	0%	-	0%	(275,728)	(23,730)	-9%	(72,836)	-36%
(80,416)	(112,641)	(81,541)	32,225	29%	1,125	1%	Administration	98,869	19,369	24%	6,449	7%	(179,284)	12,857	7%	(5,325)	-3%
(119,309)	(138,759)	(135,672)	19,450	14%	16,363	12%	Communications	38,595	(1,205)	-3%	6,348	20%	(157,904)	20,655	12%	10,015	6%
(141,455)	(172,057)	(170,038)	30,602	18%	28,583	17%	Information Tech	-	-	0%	-	0%	(141,455)	30,602	18%	28,583	17%
(218,271)	(202,173)	(195,639)	(16,098)	-8%	(22,632)	-12%	Accounting	1,647	(53)	-3%	99	6%	(219,917)	(16,044)	-8%	(22,732)	-12%
(125,636)	(96,218)	(94,710)	(29,418)	-31%	(30,926)	-33%	Human Resources	-	-	0%	-	0%	(125,636)	(29,418)	-31%	(30,926)	-33%
(83,083)	(72,354)	(55,773)	(10,729)	-15%	(27,310)	-49%	Architectural Standards	21,809	(7,491)	-26%	(9,367)	-30%	(104,892)	(3,238)	-3%	(17,943)	-21%
(62,471)	(63,388)	(58,853)	917	1%	(3,618)	-6%	Member Services	3,187	(1,013)	-24%	(591)	-16%	(65,658)	1,930	3%	(3,027)	-5%
(95,098)	(84,274)	(96,631)	(10,824)	-13%	1,533	2%	Risk & Facility Admin	-	-	0%	-	0%	(95,098)	(10,824)	-13%	1,533	2%
(106,682)	(102,651)	(91,805)	(4,031)	-4%	(14,878)	-16%	Forestry	7,290	(3,110)	-30%	7,290	0%	(113,972)	(921)	-1%	(22,168)	-24%
(183,406)	(206,490)	(176,865)	23,084	11%	(6,540)	-4%	Maintenance	-	-	0%	-	0%	(183,406)	23,084	11%	(6,540)	-4%
\$ 253,208	\$ (169,000)	\$ (876,996)	\$ 422,208	250%	\$ 1,130,204	129%	TDA Operating Fund	\$ 5,637,572	\$ 656,572	13%	\$ 1,807,698	47%	\$ (5,384,365)	\$ (234,365)	-5%	\$ (677,494)	-14%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q2 Apr-Jun, 2019

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (56,442)	\$ (83,096)	\$ (15,529)	\$ 26,654	32%	\$ (40,912)	-263%	Private Amenities	\$ 542,044	\$ (6,156)	-1%	\$ (5,588)	-1%	\$ (598,485)	\$ 32,811	5%	\$ (35,325)	-6%				
28,474	1,798	66,732	26,676	1484%	(38,258)	-57%	Trout Creek Rec Ctr	258,122	16,022	7%	(22,704)	-8%	(229,647)	10,655	4%	(15,554)	-7%				
(8,099)	(16,154)	15,038	8,055	50%	(23,137)	-154%	Aquatics	63,432	6,232	11%	(3,414)	-5%	(71,531)	1,823	2%	(19,723)	-38%				
7,582	3,864	(6,735)	3,718	96%	14,317	213%	Beach Club Marina	119,989	(12,111)	-9%	6,625	6%	(112,407)	15,829	12%	7,692	6%				
(21,055)	(3,507)	(38,845)	(17,548)	-500%	17,789	46%	Tennis Center	49,891	(14,209)	-22%	13,823	38%	(70,946)	(3,339)	-5%	3,967	5%				
(36,239)	(32,493)	(25,572)	(3,746)	-12%	(10,667)	-42%	Day Camps	46,351	(2,649)	-5%	172	0%	(82,590)	(1,097)	-1%	(10,839)	-15%				
(27,104)	(36,604)	(26,147)	9,500	26%	(957)	-4%	Recreation Programs	4,258	558	15%	(90)	-2%	(31,363)	8,941	22%	(868)	-3%				
(665,157)	(603,237)	(510,254)	(61,920)	-10%	(154,903)	-30%	Public Amenities	1,205,848	(177,252)	-13%	(174,009)	-13%	(1,871,005)	115,332	6%	19,106	1%				
(128,089)	(150,667)	(69,951)	22,578	15%	(58,138)	-83%	Downhill Ski	299,833	54,833	22%	5,550	2%	(427,922)	(32,255)	-8%	(63,688)	-17%				
(36,715)	(26,964)	(26,398)	(9,751)	-36%	(10,316)	-39%	Cross Country Ski	90,715	29,715	49%	22,798	34%	(127,430)	(39,466)	-45%	(33,114)	-35%				
4,302	(14,398)	(23,959)	18,700	130%	28,261	118%	Snowplay	14,915	8,915	149%	25,461	241%	(10,613)	9,785	48%	2,799	21%				
(255,190)	(167,377)	(156,024)	(87,813)	-52%	(99,166)	-64%	Golf	62,404	(150,996)	-71%	(164,079)	-72%	(317,594)	63,183	17%	64,912	17%				
(4,463)	(7,774)	(5,483)	3,311	43%	1,020	19%	Campground	22,138	10,738	94%	6,895	45%	(26,601)	(7,427)	-39%	(5,875)	-28%				
(61,791)	(57,920)	(53,944)	(3,871)	-7%	(7,847)	-15%	Equestrian	37,632	(1,868)	-5%	3,649	11%	(99,423)	(2,003)	-2%	(11,496)	-13%				
(3,582)	(3,736)	(4,227)	154	4%	645	15%	Bikeworks	39,463	5,163	15%	6,515	20%	(43,045)	(5,009)	-13%	(5,870)	-16%				
(33,131)	(48,338)	(48,586)	15,207	31%	15,455	32%	Trails	1,035	835	418%	975	1625%	(34,166)	14,372	30%	14,480	30%				
(56,977)	(18,165)	(13,999)	(38,812)	-214%	(42,978)	-307%	The Lodge	487,906	(72,294)	-13%	(42,851)	-8%	(544,884)	33,482	6%	(127)	0%				
(31,613)	(39,287)	(34,146)	7,674	20%	2,533	7%	Summer Food and Bev	11,625	(28,975)	-71%	(27,712)	-70%	(43,239)	36,648	46%	30,245	41%				
(27,060)	(33,422)	(34,357)	6,362	19%	7,297	21%	Pizza on the Hill	63,782	(37,218)	-37%	(35,939)	-36%	(90,841)	43,581	32%	43,236	32%				
(30,848)	(35,189)	(39,179)	4,341	12%	8,331	21%	Alder Creek Café	74,400	3,900	6%	24,727	50%	(105,248)	441	0%	(16,396)	-18%				
(721,599)	(686,333)	(525,783)	(35,266)	-5%	(195,816)	-37%	Amenities Total	1,747,892	(183,408)	-9%	(179,597)	-9%	(2,469,490)	148,143	6%	(16,218)	-1%				
(1,568,060)	(1,710,667)	(1,595,517)	142,607	8%	27,457	2%	HOA & Amenities Support Services	253,022	53,322	27%	42,981	20%	(1,821,082)	89,285	5%	(15,524)	-1%				
(338,381)	(319,512)	(316,167)	(18,869)	-6%	(22,214)	-7%	General	-	-	0%	-	0%	(338,381)	(18,869)	-6%	(22,214)	-7%				
(131,788)	(162,199)	(145,219)	30,411	19%	13,431	9%	Administration	92,934	47,534	105%	28,913	45%	(224,721)	(17,122)	-8%	(15,483)	-7%				
(80,237)	(125,587)	(118,890)	45,350	36%	38,653	33%	Communications	84,182	13,582	19%	11,658	16%	(164,419)	31,768	16%	26,995	14%				
(162,942)	(168,155)	(165,301)	5,213	3%	2,359	1%	Information Tech	-	-	0%	-	0%	(162,942)	5,213	3%	2,359	1%				
(204,932)	(201,927)	(197,468)	(3,005)	-1%	(7,464)	-4%	Accounting	737	(263)	-26%	(213)	-22%	(205,668)	(2,741)	-1%	(7,251)	-4%				
(80,457)	(95,635)	(90,443)	15,178	16%	9,986	11%	Human Resources	-	-	0%	-	0%	(80,457)	15,178	16%	9,986	11%				
(39,398)	(50,951)	(34,184)	11,553	23%	(5,214)	-15%	Architectural Standards	52,877	(7,323)	-12%	(515)	-1%	(92,275)	18,876	17%	(4,699)	-5%				
(53,478)	(64,103)	(48,597)	10,625	17%	(4,881)	-10%	Member Services	8,868	(1,832)	-17%	(9,187)	-51%	(62,346)	12,457	17%	4,307	6%				
(82,792)	(85,277)	(74,927)	2,485	3%	(7,865)	-10%	Risk & Facility Admin	-	-	0%	-	0%	(82,792)	2,485	3%	(7,865)	-10%				
(209,613)	(231,204)	(214,225)	21,591	9%	4,612	2%	Forestry	13,425	1,625	14%	12,325	1120%	(223,039)	19,965	8%	(7,714)	-4%				
(184,041)	(206,117)	(190,095)	22,076	11%	6,053	3%	Maintenance	-	-	0%	-	0%	(184,041)	22,076	11%	6,053	3%				
\$ (2,289,658)	\$ (2,397,000)	\$ (2,121,300)	\$ 107,342	4%	\$ (168,359)	-8%	TDA Operating Fund	\$ 2,000,914	\$ (130,086)	-6%	\$ (136,616)	-6%	\$ (4,290,572)	\$ 237,428	5%	\$ (31,743)	-1%				

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics

For the six months ending June 2019

Net Operating Results (NOR)				Department	Per Property Metrics			
		Variance to Budget					Variance to Budget	
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (574,519)	\$ (591,688)	\$ 17,169	3%	Private Amenities	\$ (88.76)	\$ (91.41)	\$ 3	3%
(153,619)	(171,860)	18,241	11%	Trout Creek Rec Ctg	(23.73)	(26.55)	3	11%
(108,305)	(114,079)	5,774	5%	Aquatics	(16.73)	(17.62)	1	5%
(74,721)	(78,707)	3,986	5%	Beach Club Marina	(11.54)	(12.16)	1	5%
(70,318)	(52,555)	(17,763)	-34%	Tennis Center	(10.86)	(8.12)	(3)	-34%
(69,455)	(65,381)	(4,074)	-6%	Day Camps	(10.73)	(10.10)	(1)	-6%
(98,101)	(109,106)	11,005	10%	Recreation Programs	(15.16)	(16.86)	2	10%
247,977	(110,349)	358,326	325%	Public Amenities	\$ 38.31	\$ (17.05)	55	325%
1,325,663	881,035	444,628	50%	Downhill Ski	204.80	136.11	69	50%
222,636	130,597	92,039	70%	Cross Country Ski	34.39	20.18	14	70%
54,980	66,478	(11,498)	-17%	Snowplay	8.49	10.27	(2)	-17%
(469,714)	(374,104)	(95,610)	-26%	Golf	(72.57)	(57.79)	(15)	-26%
(29,953)	(32,815)	2,862	9%	Campground	(4.63)	(5.07)	0	9%
(114,583)	(111,802)	(2,781)	-2%	Equestrian	(17.70)	(17.27)	(0)	-2%
(20,068)	(20,222)	154	1%	Bikeworks	(3.10)	(3.12)	0	1%
(87,260)	(102,137)	14,877	15%	Trails	(13.48)	(15.78)	2	15%
(371,715)	(280,346)	(91,369)	-33%	The Lodge	(57.43)	(43.31)	(14)	-33%
(60,435)	(68,832)	8,397	12%	Summer Food and Bev	(9.34)	(10.63)	1	12%
(108,015)	(97,555)	(10,460)	-11%	Pizza on the Hill	(16.69)	(15.07)	(2)	-11%
(93,559)	(100,646)	7,087	7%	Alder Creek Café	(14.45)	(15.55)	1	7%
(326,543)	(702,037)	375,494	53%	Amenities Total	\$ (50.45)	\$ (108.46)	58	53%
(1,612,908)	(1,766,963)	154,055	9%	HOA & Amenities Support Services	\$ (249.17)	\$ (272.97)	24	9%
(1,201,985)	(1,159,386)	(42,599)	-4%	General	(185.69)	(179.11)	(7)	-4%
62,637	-	62,637	#####	Administration	9.68	-	10	0%
64,799	-	64,799	#####	Communications	10.01	-	10	0%
35,815	-	35,815	#####	Information Tech	5.53	-	6	0%
(19,102)	-	(19,102)	#####	Accounting	(2.95)	-	(3)	0%
(14,240)	-	(14,240)	#####	Human Resources	(2.20)	-	(2)	0%
(183,010)	(183,833)	823	0%	Architectural Standards	(28.27)	(28.40)	0	0%
11,542	-	11,542	#####	Member Services	1.78	-	2	0%
(8,339)	-	(8,339)	#####	Risk & Facility Admin	(1.29)	-	(1)	0%
(406,185)	(423,744)	17,559	4%	Forestry	(62.75)	(65.46)	3	4%
45,160	-	45,160	#####	Maintenance	6.98	-	7	0%
\$ (1,939,450)	\$ (2,469,000)	\$ 529,550	21%	Net Operating Result	\$ (299.62)	\$ (381.43)	\$ 81.81	21%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of June 2019

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
9,081	9,106	7,704	24	0%	(1,377)	-18%	Private Amenities	18,505	18,605	16,706	100	1%	(1,799)	-11%
1,878	1,434	1,251	(444)	-31%	(627)	-50%	Trout Creek Rec Ctr	10,031	9,050	8,552	(981)	-11%	(1,479)	-17%
940	1,099	762	159	14%	(178)	-23%	Aquatics	1,157	1,310	806	154	12%	(351)	-44%
1,913	2,185	1,962	273	12%	49	3%	Beach Club Marina	2,424	3,030	2,815	606	20%	391	14%
849	884	884	35	4%	36	4%	Tennis Center	1,065	1,206	1,249	140	12%	183	15%
2,934	2,755	2,492	(179)	-7%	(443)	-18%	Day Camps	3,065	2,863	2,576	(202)	-7%	(489)	-19%
569	749	354	180	24%	(215)	-61%	Recreation Programs	763	1,146	709	383	33%	(54)	-8%
14,193	16,772	17,170	2,579	15%	2,977	17%	Public Amenities	114,360	113,034	108,498	(1,326)	-1%	(5,862)	-5%
518	547	519	29	5%	1	0%	Downhill Ski Area	53,082	48,620	48,680	(4,462)	-9%	(4,402)	-9%
30	-	95	(30)	0%	65	68%	Cross Country Ski Area	14,944	11,984	8,482	(2,959)	-25%	(6,462)	-76%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	3,006	2,982	2,303	(24)	-1%	(703)	-31%
875	1,768	1,876	893	51%	1,002	53%	Golf Operations	896	2,777	2,414	1,881	68%	1,518	63%
3,323	3,648	3,813	325	9%	491	13%	Golf Maintenance	6,900	9,369	9,505	2,469	26%	2,605	27%
205	203	222	(2)	-1%	17	8%	Campground	365	203	222	(162)	-80%	(143)	-64%
1,501	1,325	1,039	(176)	-13%	(463)	-45%	Equestrian	1,576	1,595	1,322	19	1%	(253)	-19%
328	346	387	18	5%	59	15%	Bikeworks	386	420	460	34	8%	75	16%
256	740	985	484	65%	728	74%	Trails	256	1,078	1,267	822	76%	1,011	80%
4,961	4,600	4,951	(361)	-8%	(10)	0%	The Lodge	21,747	21,600	21,920	(148)	-1%	173	1%
541	1,186	1,160	645	54%	619	53%	Summer Food and Bev	541	1,426	1,383	885	62%	841	61%
813	1,401	1,334	588	42%	521	39%	Pizza on the Hill	4,365	4,591	5,288	226	5%	923	17%
842	1,008	789	166	17%	(52)	-7%	Alder Creek Café	6,296	6,389	5,251	93	1%	(1,044)	-20%
23,274	25,877	24,874	2,603	10%	1,600	6%	Amenities Total	132,865	131,639	125,205	(1,226)	-1%	(7,660)	-6%
8,376	8,479	8,520	103	1%	144	2%	HOA & Amenities Support Services	38,883	42,499	40,466	3,616	9%	1,583	4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
209	389	391	180	46%	182	47%	Administration	1,734	2,405	2,369	670	28%	634	27%
442	302	276	(140)	-46%	(166)	-60%	Communications	2,607	1,935	1,624	(672)	-35%	(983)	-61%
591	616	598	25	4%	7	1%	Information Tech	3,115	3,726	3,574	611	16%	459	13%
979	935	981	(44)	-5%	1	0%	Accounting	6,128	6,143	5,950	15	0%	(178)	-3%
-	202	197	202	100%	197	100%	Human Resources	298	1,142	1,095	844	74%	797	73%
558	1,016	714	458	45%	156	22%	Architectural Standards	4,668	5,220	3,990	552	11%	(678)	-17%
499	512	399	12	2%	(100)	-25%	Member Services	2,793	3,121	3,164	328	11%	371	12%
102	164	348	62	38%	246	71%	Risk & Facility Admin	923	1,039	2,101	116	11%	1,178	56%
3,334	2,704	2,923	(630)	-23%	(411)	-14%	Forestry	5,826	7,272	5,898	1,446	20%	72	1%
1,661	1,640	1,693	(21)	-1%	32	2%	Maintenance	10,791	10,497	10,701	(293)	-3%	(89)	-1%
31,650	34,357	33,395	2,706	8%	1,744	5%	Total Payroll Hours	171,748	174,138	165,671	2,390	1%	(6,078)	-4%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of June 2019

Current Year Actual - by month											
1	2	3	4	5	6	7	8	9	10	11	12

Department

Prior Year Actual - by month											
1	2	3	4	5	6	7	8	9	10	11	12

Year to Date - Averages			
		Variance	

Actual	Prior Yr	Amount	Pctg
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11	9	9	10	16	52	-	-	-	-	-	-
11	9	9	9	9	11	-	-	-	-	-	-
-	-	-	-	1	5	-	-	-	-	-	-
-	-	-	-	3	11	-	-	-	-	-	-
-	-	-	-	1	5	-	-	-	-	-	-
-	-	-	-	1	17	-	-	-	-	-	-
0	0	-	1	0	3	-	-	-	-	-	-

Private Amenities
Trout Creek Rec Ctr
Aquatics
Beach Club Marina
Tennis Center
Day Camps
Recreation Programs

10	9	8	8	17	44	82	54	20	13	12	12
10	9	7	8	8	7	9	9	8	9	11	11
-	0	-	-	0	4	9	6	1	0	-	-
-	-	-	-	5	11	23	16	7	1	-	0
-	-	-	-	2	5	7	6	3	1	-	-
-	-	-	-	0	14	25	14	-	-	-	-
0	0	0	0	1	2	8	3	1	2	2	1

18	16	(1.7)	-11%
10	8	(1.4)	-17%
1	1	(0.3)	-44%
2	3	0.4	14%
1	1	0.2	15%
3	2	(0.5)	-19%
1	1	(0.1)	-8%

178	153	136	72	39	82	-	-	-	-	-	-
103	91	74	32	3	3	-	-	-	-	-	-
29	22	23	11	0	0	-	-	-	-	-	-
6	6	4	1	-	-	-	-	-	-	-	-

Public Amenities
Downhill Ski Area
Cross Country Ski Area
Snowplay

137	136	133	67	53	99	130	120	83	58	47	160
86	89	72	28	3	3	3	3	3	4	8	90
14	9	21	4	0	1	0	1	0	2	8	27
4	5	4	1	-	-	-	-	-	-	0	6

110	104	(5.6)	-5%
51	47	(4.2)	-9%
14	8	(6.2)	-76%
3	2	(0.7)	-31%

-	0	-	-	0	5	-	-	-	-	-	-
1	1	2	4	12	19	-	-	-	-	-	-
-	-	-	-	1	1	-	-	-	-	-	-
0	-	0	0	0	9	-	-	-	-	-	-
-	-	-	-	0	2	-	-	-	-	-	-
-	-	-	-	-	1	-	-	-	-	-	-

Golf Operations
Golf Maintenance
Campground
Equestrian
Bikeworks
Trails

-	-	-	-	3	11	15	14	11	4	-	-
1	1	3	8	20	22	20	22	17	15	4	1
-	-	-	-	-	1	1	1	1	-	-	-
-	0	0	0	1	6	11	8	4	1	0	0
-	-	-	-	0	2	3	2	1	0	-	-
0	-	-	-	2	6	5	5	4	3	0	-

1	2	1.5	63%
7	9	2.5	27%
0	0	(0.1)	-64%
2	1	(0.2)	-19%
0	0	0.1	16%
0	1	1.0	80%

22	19	21	17	18	29	-	-	-	-	-	-
-	-	-	-	-	3	-	-	-	-	-	-
7	6	4	3	1	5	-	-	-	-	-	-
10	8	8	3	3	5	-	-	-	-	-	-

The Lodge
Summer Food and Bev
Pizza on the Hill
Alder Creek Café

22	20	22	18	16	29	33	31	26	19	19	22
-	-	-	-	1	7	16	13	7	2	-	-
5	6	5	4	4	8	17	14	5	6	4	7
7	6	7	4	2	5	7	5	5	3	4	9

21	21	0.2	1%
1	1	0.8	61%
4	5	0.9	17%
6	5	(1.0)	-20%

188	162	145	82	54	134	-	-	-	-	-	-
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Amenities Total

147	144	141	75	70	144	212	174	103	72	59	172
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128	120	(7.4)	-6%
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37	32	34	33	40	48	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
3	2	2	1	1	1	-	-	-	-	-	-
2	2	3	3	3	3	-	-	-	-	-	-
3	2	2	3	4	3	-	-	-	-	-	-
6	5	6	6	6	6	-	-	-	-	-	-
1	1	-	-	-	-	-	-	-	-	-	-

HOA & Amenities Support Services
General
Administration
Communications
Information Tech
Accounting
Human Resources

38	31	34	33	47	49	51	51	45	53	49	37
-	-	-	-	-	-	-	-	-	-	-	-
2	2	2	2	2	2	2	2	2	3	3	3
2	2	2	1	2	2	2	2	1	2	1	1
3	3	3	3	4	3	3	4	3	2	3	4
6	5	5	5	6	6	6	6	5	6	6	6
1	1	1	1	1	1	1	1	1	1	1	1

37	39	1.5	4%
-	-	-	0%
2	2	0.6	27%
3	2	(0.9)	-61%
3	3	0.4	13%
6	6	(0.2)	-3%
0	1	0.8	73%

5	4	5	5	5	3	-	-	-	-	-	-
2	3	3	3	2	3	-	-	-	-	-	-
2	1	1	1	0	1	-	-	-	-	-	-
2	1	2	2	8	19	-	-	-	-	-	-
11	11	11	9	10	10	-	-	-	-	-	-

Architectural Standards
Member Services
Risk & Facility Admin
Forestry
Maintenance

4	3	4	4	4	4	5	6	5	5	4	5
4	3	3	3	3	2	2	3	3	3	3	2
2	2	2	2	2	2	2	2	2	2	2	2
3	1	0	1	12	17	17	16	15	19	14	3
11	10	11	10	10	10	11	10	9	10	11	11

4	4	(0.7)	-17%
3	3	0.4	12%
1	2	1.1	56%
6	6	0.1	1%
10	10	(0.1)	-1%

225	194	179	115	95	183	-	-	-	-	-	-
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Total Payroll Hours

186	176	176	109	117	193	263	224	148	125	108	209
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165	159	(5.8)	-4%
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Tahoe Donner Association
FTE - NonExempt Employees **[note, this report excludes Exempt Employees (salaried)]**
for the period June 2019

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
52.4	52.5	44.4	0.1	0%	(7.9)	-18%	Private Amenities	18	18	16	0	1%	(2)	-11%
10.8	8.3	7.2	(3)	-31%	(4)	-50%	Trout Creek Rec Ctr	10	9	8	(1)	-11%	(1)	-17%
5.4	6.3	4.4	1	14%	(1)	-23%	Aquatics	1	1	1	0	12%	(0)	-44%
11.0	12.6	11.3	2	12%	0	3%	Beach Club Marina	2	3	3	1	20%	0	14%
4.9	5.1	5.1	0	4%	0	4%	Tennis Center	1	1	1	0	12%	0	15%
16.9	15.9	14.4	(1)	-7%	(3)	-18%	Day Camps	3	3	2	(0)	-7%	(0)	-19%
3.3	4.3	2.0	1	24%	(1)	-61%	Recreation Programs	1	1	1	0	33%	(0)	-8%
81.9	96.8	99.1	14.9	15%	17.2	17%	Public Amenities	110	109	104	(1)	-1%	(6)	-5%
3.0	3.2	3.0	0	5%	0	0%	Downhill Ski Area	51	47	47	(4)	-9%	(4)	-9%
0.2	-	0.5	(0)	0%	0	68%	Cross Country Ski Area	14	12	8	(3)	-25%	(6)	-76%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	3	3	2	(0)	-1%	(1)	-31%
5.0	10.2	10.8	5	51%	6	53%	Golf Operations	1	3	2	2	68%	1	63%
19.2	21.0	22.0	2	9%	3	13%	Golf Maintenance	7	9	9	2	26%	3	27%
1.2	1.2	1.3	(0)	-1%	0	8%	Campground	0	0	0	(0)	-80%	(0)	-64%
8.7	7.6	6.0	(1)	-13%	(3)	-45%	Equestrian	2	2	1	0	1%	(0)	-19%
1.9	2.0	2.2	0	5%	0	15%	Bikeworks	0	0	0	0	8%	0	16%
1.5	4.3	5.7	3	65%	4	74%	Trails	0	1	1	1	76%	1	80%
28.6	26.5	28.6	(2)	-8%	(0)	0%	The Lodge	21	21	21	(0)	-1%	0	1%
3.1	6.8	6.7	4	54%	4	53%	Summer Food and Bev	1	1	1	1	62%	1	61%
4.7	8.1	7.7	3	42%	3	39%	Pizza on the Hill	4	4	5	0	5%	1	17%
4.9	5.8	4.6	1	17%	(0)	-7%	Alder Creek Café	6	6	5	0	1%	(1)	-20%
134.3	149.3	143.5	15.0	10%	9.2	6%	Amenities Total	128	127	120	(1)	-1%	(7)	-6%
48.3	48.9	49.2	1	1%	0.8	2%	HOA & Amenities Support Services	37	41	39	3	9%	2	4%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.2	2.2	2.3	1	46%	1	47%	Administration	2	2	2	1	28%	1	27%
2.6	1.7	1.6	(1)	-46%	(1)	-60%	Communications	3	2	2	(1)	-35%	(1)	-61%
3.4	3.6	3.5	0	4%	0	1%	Information Tech	3	4	3	1	16%	0	13%
5.6	5.4	5.7	(0)	-5%	0	0%	Accounting	6	6	6	0	0%	(0)	-3%
-	1.2	1.1	1	100%	1	100%	Human Resources	0	1	1	1	74%	1	73%
3.2	5.9	4.1	3	45%	1	22%	Architectural Standards	4	5	4	1	11%	(1)	-17%
2.9	3.0	2.3	0	2%	(1)	-25%	Member Services	3	3	3	0	11%	0	12%
0.6	0.9	2.0	0	38%	1	71%	Risk & Facility Admin	1	1	2	0	11%	1	56%
19.2	15.6	16.9	(4)	-23%	(2)	-14%	Forestry	6	7	6	1	20%	0	1%
9.6	9.5	9.8	(0)	-1%	0	2%	Maintenance	10	10	10	(0)	-3%	(0)	-1%
182.6	198.2	192.7	15.6	8%	10.1	5%	Total nonExempt FTEs	165	167	159	2.3	1.4%	(5.8)	-3.7%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of June 2019

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to Prior Yr			Actual	Prior Yr	Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
173	47	183	(126)	-265%	10	5%	Private Amenities	370	517	147	28%
68	30	35	(38)	-126%	(33)	-95%	Trout Creek Rec Ctr	247	359	112	31%
49	9	31	(40)	-426%	(18)	-57%	Aquatics	59	31	(27)	-86%
12	-	38	(12)	0%	25	68%	Beach Club Marina	12	40	28	69%
27	8	31	(19)	-243%	4	14%	Tennis Center	35	38	3	8%
2	-	7	(2)	0%	6	78%	Day Camps	2	8	6	78%
16	0	41	(15)	#####	25	62%	Recreation Programs	16	41	25	62%
948	349	908	(599)	-172%	(40)	-4%	Public Amenities	7,007	5,726	(1,281)	-22%
29	6	5	(23)	-418%	(24)	-499%	Downhill Ski Area	3,845	2,591	(1,254)	-48%
-	-	1	-	0%	1	100%	Cross Country Ski Area	798	424	(374)	-88%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	206	152	(54)	-36%
5	-	11	(5)	0%	7	60%	Golf Operations	5	12	8	63%
592	263	539	(329)	-125%	(53)	-10%	Golf Maintenance	935	1,167	232	20%
44	52	46	8	15%	2	4%	Campground	96	46	(50)	-108%
46	-	19	(46)	0%	(27)	-146%	Equestrian	48	40	(8)	-19%
3	-	2	(3)	0%	(1)	-41%	Bikeworks	3	2	(1)	-41%
2	-	17	(2)	0%	15	87%	Trails	2	19	16	88%
167	18	163	(149)	-847%	(4)	-2%	The Lodge	563	508	(55)	-11%
18	-	34	(18)	0%	16	47%	Summer Food and Bev	18	36	18	50%
35	-	52	(35)	0%	18	33%	Pizza on the Hill	171	625	453	73%
7	11	18	4	36%	11	61%	Alder Creek Café	317	103	(214)	-208%
1,122	397	1,092	(725)	-183%	(30)	-3%	Amenities Total	7,377	6,243	(1,134)	-18%
327	280	345	(47)	-17%	18	5%	HOA & Amenities Support Services	1,731	1,289	(442)	-34%
-	-	-	-	0%	-	0%	General	-	-	-	0%
29	38	45	9	23%	15	34%	Administration	317	311	(6)	-2%
5	2	9	(3)	-130%	4	42%	Communications	20	51	31	61%
1	4	2	2	66%	0	19%	Information Tech	9	19	11	55%
31	14	16	(17)	-122%	(15)	-90%	Accounting	121	92	(28)	-31%
-	-	22	-	0%	22	100%	Human Resources	3	63	60	95%
12	8	19	(3)	-42%	7	38%	Architectural Standards	218	116	(101)	-87%
12	17	7	6	32%	(4)	-59%	Member Services	53	18	(35)	-188%
6	1	15	(4)	-358%	9	62%	Risk & Facility Admin	44	44	(1)	-1%
153	72	83	(81)	-111%	(70)	-85%	Forestry	285	153	(132)	-86%
78	123	128	45	36%	50	39%	Maintenance	661	421	(241)	-57%
1,449	676	1,437	(772)	-114%	(12)	-1%	Total Payroll Hours	9,109	7,532	(1,576)	-21%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

June 2019

	Current Month as of Jun 30, 2019	Last Month as of May 31, 2019	Audited Last Year End as of Dec 31, 2018	12Mths Ago as of Jun 30, 2018	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 339,152	\$ 338,889	\$ 337,615	\$ 319,760	263	0%	1,537	0%	19,392	6%
Cash & Investments, non-Restricted	30,232,324	31,119,199	23,669,418	26,493,351	(886,875)	-3%	6,562,906	28%	3,738,973	14%
Cash and Investments total	30,571,476	31,458,088	24,007,033	26,813,111	(886,612)	-3%	6,564,443	27%	3,758,365	14%
Member's Dues & Receivables, Net	342,806	352,897	241,528	294,450	(10,091)	-3%	101,277	42%	48,356	16%
Other Receivables	234,565	300,321	259,249	163,883	(65,755)	-22%	(24,684)	-10%	70,683	43%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	316,724	274,500	314,923	333,379	42,224	15%	1,801	1%	(16,655)	-5%
Prepaid Expenses & Other Assets	435,357	486,067	748,910	390,227	(50,710)	-10%	(313,553)	-42%	45,130	12%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(39,914,352)	(39,639,352)	(38,264,352)	(37,284,508)	(275,000)	-1%	(1,650,000)	-4%	(2,629,844)	-7%
NBV of Property & Equipment	39,886,706	40,161,706	41,536,706	39,058,541	(275,000)	-1%	(1,650,000)	-4%	828,165	2%
Construction In Progress	1,374,789	1,001,137	18,147	1,568,454	373,653	37%	1,356,642	7476%	(193,665)	-12%
Net Property and Equipment	41,261,496	41,162,843	41,554,854	40,626,995	98,653	0%	(293,358)	-1%	634,500	2%
Total Assets	\$ 73,162,424	\$ 74,034,716	\$ 67,126,497	\$ 68,622,044	(872,292)	-1%	6,035,927	9%	4,540,380	7%
Liabilities										
Accounts Payable	\$ 631,293	\$ 319,097	\$ 487,502	\$ 863,703	312,196	98%	143,791	29%	(232,410)	-27%
Accrued Liabilities	1,367,970	1,459,974	1,488,616	1,261,328	(92,003)	-6%	(120,646)	-8%	106,642	8%
Deferred Revenue, Annual Assessment	3,227,445	3,885,445	3,653,015	3,228,769	(658,000)	-17%	(425,570)	-12%	(1,324)	0%
Deferred Revenue, Recreation Fee	837,060	853,760	529,630	761,391	(16,700)	-2%	307,430	58%	75,669	10%
Deferred Revenue, All Other	1,017,057	983,807	619,597	807,560	33,250	3%	397,459	64%	209,496	26%
Deposits	557,001	660,502	532,931	496,326	(103,501)	-16%	24,070	5%	60,675	12%
Total Liabilities	7,637,826	8,162,584	7,311,291	7,419,077	(524,758)	-6%	326,534	4%	218,749	3%
Members' Equity	65,524,598	65,872,132	59,815,205	61,202,967	(347,534)	-1%	5,709,393	10%	4,321,631	7%
Total Liabilities and Members' Equity	\$ 73,162,424	\$ 74,034,716	\$ 67,126,497	\$ 68,622,044	(872,292)	-1%	6,035,927	9%	4,540,380	7%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,123	\$ 10,176	\$ 9,241	\$ 9,455	(54)	-1%	882	10%	668	7%

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

June 2019

Audited						Variance of Current Month Increase (Decrease)					
	TB	Current Month	Last Month	Last Year End	12Mths Ago	to Last Month		to Last Year End		to 12 Months Ago	
	REF	as of Jun 30, 2019	as of May 31, 2019	as of Dec 31, 2018	as of Jun 30, 2018	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets											
Cash & Investments, Restricted	2	\$ 339,152	\$ 338,889	\$ 337,615	\$ 319,760	263	0%	1,537	0%	19,392	6%
Cash & Investments, non-Restricted	1	7,389,184	8,307,910	5,619,298	7,284,590	(918,726)	-11%	1,769,886	31%	104,594	1%
Cash and Investments total		7,728,336	8,646,799	5,956,913	7,604,350	(918,463)	-11%	1,771,423	30%	123,986	2%
Member's Dues & Receivables, Net	3	342,091	352,182	240,813	293,735	(10,091)	-3%	101,277	42%	48,356	16%
Other Receivables	4	89,147	165,286	165,962	68,880	(76,139)	-46%	(76,815)	-46%	20,267	29%
Due From (To) Other Funds	5	1,642,614	1,163,669	130,684	842,748	478,945	41%	1,511,930	1157%	799,866	95%
Inventory	6	316,724	274,500	314,923	333,379	42,224	15%	1,801	1%	(16,655)	-5%
Prepaid Expenses & Other Assets	7	435,343	484,829	748,910	390,227	(49,486)	-10%	(313,566)	-42%	45,116	12%
Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
Total Assets		\$ 10,554,255	\$ 11,087,265	\$ 7,558,205	\$ 9,533,318	(533,010)	-5%	2,996,050	40%	1,020,937	11%
Liabilities											
Accounts Payable	11	\$ 600,382	\$ 295,617	\$ 315,280	\$ 842,761	304,764	103%	285,102	90%	(242,380)	-29%
Accrued Liabilities	12	1,343,868	1,437,623	1,475,017	1,247,248	(93,754)	-7%	(131,149)	-9%	96,620	8%
Deferred Revenue, Annual Assessment	13	3,227,445	3,885,445	1,643,857	3,228,769	(658,000)	-17%	1,583,588	96%	(1,324)	0%
Deferred Revenue, Recreation Fee	14	837,060	853,760	529,630	761,391	(16,700)	-2%	307,430	58%	75,669	10%
Deferred Revenue, All Other	15	1,017,057	983,807	619,597	807,560	33,250	3%	397,459	64%	209,496	26%
Deposits	16	557,001	660,502	532,931	496,326	(103,501)	-16%	24,070	5%	60,675	12%
Total Liabilities		7,582,812	8,116,754	5,116,312	7,384,056	(533,941)	-7%	2,466,501	48%	198,757	3%
Members' Equity	17	2,971,443	2,970,511	2,441,893	2,149,263	931	0%	529,549	22%	822,180	38%
Total Liabilities and Members' Equity		\$ 10,554,255	\$ 11,087,265	\$ 7,558,205	\$ 9,533,318	(533,010)	-5%	2,996,050	40%	1,020,937	11%
Balance Check		-	-	-	-	(t) Operating Fund's policy target balance is 10% of budgeted revenues					
Members' Equity policy target(t) balance		1,421,500	1,421,500	1,100,000	1,100,000	-	0%	321,500	29%	321,500	29%
Members' Equity variance to target		1,549,943	1,549,011	1,341,893	1,049,263	931	0%	208,049	16%	500,680	48%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:					
YTD NOR results Favorable (Unfavorable)	529,550	F06.2			
Annual Assessment revenue variance to Budget	-				
Members' Equity Transfers In (Out)	-	< GPC CFP Forecast has \$1.0m OUT toDVF			
Net Change in Members Equity	529,550	(A)			

Financial Position (Balance Sheet)

OPERATING FUND

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
June 2019

	Current Month as of Jun 30, 2019	Last Month as of May 31, 2019	Audited Last Year End as of Dec 31, 2018	12Mths Ago as of Jun 30, 2018	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	14,861,397	14,843,271	11,879,903	13,250,047	18,126	0%	2,981,494	25%	1,611,350	12%
Cash and Investments total	14,861,397	14,843,271	11,879,903	13,250,047	18,126	0%	2,981,494	25%	1,611,350	12%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	97,469	88,270	68,988	71,687	9,199	10%	28,481	41%	25,782	36%
Due From (To) Other Funds	(1,056,906)	(729,712)	(23,640)	(597,942)	(327,194)	-45%	(1,033,266)	-4371%	(458,964)	-77%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	14	1,239	(0)	(0)	(1,225)	-99%	14	#####	14	#####
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 13,901,974	\$ 14,203,067	\$ 11,925,251	\$ 12,723,792	(301,094)	-2%	1,976,723	17%	1,178,182	9%
Liabilities										
Accounts Payable	\$ 25,345	\$ 19,986	\$ 162,533	\$ 11,734	5,358	27%	(137,189)	-84%	13,611	116%
Accrued Liabilities	17,456	16,289	10,454	10,172	1,167	7%	7,002	67%	7,284	72%
Deferred Revenue, Annual Assessment	-	-	1,351,616	-	-	0%	(1,351,616)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	42,801	36,275	1,524,603	21,906	6,525	18%	(1,481,802)	-97%	20,895	95%
Members' Equity	13,859,173	14,166,792	10,400,648	12,701,886	(307,619)	-2%	3,458,525	33%	1,157,287	9%
Total Liabilities and Members' Equity	\$ 13,901,974	\$ 14,203,067	\$ 11,925,251	\$ 12,723,792	(301,094)	-2%	1,976,723	17%	1,178,182	9%
Balance Check	-	-	-	-						

Replacement Reserve Fund - Members' Equity Recon:

YTD Revenue less Expenditures	3,458,525	F14
Members' Equity Transfers In (Out)		
Net Change in Members Equity	3,458,525	(A)

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

Tahoe Donner Association
Statement of Financial Position
Development Fund
June 2019

	Current Month as of Jun 30, 2019	Last Month as of May 31, 2019	Audited Last Year End as of Dec 31, 2018	12Mths Ago as of Jun 30, 2018	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	7,606,619	7,592,902	5,991,735	5,763,529	13,717	0%	1,614,884	27%	1,843,090	32%
Cash and Investments total	7,606,619	7,592,902	5,991,735	5,763,529	13,717	0%	1,614,884	27%	1,843,090	32%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	46,087	45,557	23,535	22,515	530	1%	22,552	96%	23,572	105%
Due From (To) Other Funds	(424,895)	(349,934)	(77,349)	(236,892)	(74,961)	-21%	(347,546)	-449%	(188,003)	-79%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 7,228,526	\$ 7,289,241	\$ 5,938,635	\$ 5,549,867	(60,715)	-1%	1,289,890	22%	1,678,659	30%
Liabilities										
Accounts Payable	\$ 5,567	\$ 3,493	\$ 9,689	\$ 9,208	2,074	59%	(4,123)	-43%	(3,641)	-40%
Accrued Liabilities	6,646	6,062	3,145	3,908	584	10%	3,501	111%	2,738	70%
Deferred Revenue, Annual Assessment	-	-	621,013	-	-	0%	(621,013)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	12,213	9,555	633,847	13,116	2,658	28%	(621,634)	-98%	(903)	-7%
Members' Equity	7,216,313	7,279,686	5,304,789	5,536,751	(63,372)	-1%	1,911,524	36%	1,679,562	30%
Total Liabilities and Members' Equity	\$ 7,228,526	\$ 7,289,241	\$ 5,938,635	\$ 5,549,867	(60,715)	-1%	1,289,890	22%	1,678,659	30%
Balance Check	-	-	-	-						

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	1,911,524	F14
Members' Equity Transfers In (Out)	-	< GPC's CFP Forecast has \$1.0m IN
Net Change in Members Equity	1,911,524	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
June 2019

	Current Month as of Jun 30, 2019	Last Month as of May 31, 2019	Audited Last Year End as of Dec 31, 2018	12Mths Ago as of Jun 30, 2018	Variance of Current Month Increase (Decrease)					
	Amount	Pctg	Amount	Pctg	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -		\$ -		-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	375,124		375,116		8	0%	196,642	110%	179,939	92%
Cash and Investments total	375,124		375,116		8	0%	196,642	110%	179,939	92%
Member's Dues & Receivables, Net	-		-		-	0%	-	0%	-	0%
Other Receivables	1,862		1,207		655	54%	1,098	144%	1,061	133%
Due From (To) Other Funds	(160,813)		(84,022)		(76,791)	-91%	(131,118)	-442%	(152,898)	-1932%
Inventory	-		-		-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-		-		-	0%	-	0%	-	0%
Gross, Property & Equipment	-		-		-	0%	-	0%	-	0%
Less Accumulated Depreciation	-		-		-	0%	-	0%	-	0%
NBV of Property & Equipment	-		-		-	0%	-	0%	-	0%
Construction In Progress	-		-		-	0%	-	0%	-	0%
Net Property and Equipment	-		-		-	0%	-	0%	-	0%
Total Assets	\$ 216,173		\$ 292,301		(76,128)	-26%	66,622	45%	28,102	15%
Liabilities										
Accounts Payable	\$ -		\$ -		-	0%	-	0%	-	0%
Accrued Liabilities	-		-		-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-		36,530		-	0%	(36,530)	-100%	-	0%
Deferred Revenue, Recreation Fee	-		-		-	0%	-	0%	-	0%
Deferred Revenue, All Other	-		-		-	0%	-	0%	-	0%
Deposits	-		-		-	0%	-	0%	-	0%
Total Liabilities	-		36,530		-	0%	(36,530)	-100%	-	0%
Members' Equity	216,173		292,301		(76,128)	-26%	103,152	91%	28,102	15%
Total Liabilities and Members' Equity	\$ 216,173		\$ 292,301		(76,128)	-26%	66,622	45%	28,102	15%
Balance Check	-		-		-		-		-	

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

June 2019

	Current Month as of Jun 30, 2019	Last Month as of May 31, 2019	Audited Last Year End as of Dec 31, 2018	12Mths Ago as of Jun 30, 2018	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount				Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	-	-	-	-	-	0%	-	0%	-	0%
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	79,801,058	79,801,058	79,801,058	76,343,050	-	0%	-	0%	3,458,009	5%
Less Accumulated Depreciation	(39,914,352)	(39,639,352)	(38,264,352)	(37,284,508)	(275,000)	-1%	(1,650,000)	-4%	(2,629,844)	-7%
NBV of Property & Equipment	39,886,706	40,161,706	41,536,706	39,058,541	(275,000)	-1%	(1,650,000)	-4%	828,165	2%
Construction In Progress	1,374,789	1,001,137	18,147	1,568,454	373,653	37%	1,356,642	7476%	(193,665)	-12%
Net Property and Equipment	41,261,496	41,162,843	41,554,854	40,626,995	98,653	0%	(293,358)	-1%	634,500	2%
Total Assets	\$ 41,261,496	\$ 41,162,843	\$ 41,554,854	\$ 40,626,995	98,653	0%	(293,358)	-1%	634,500	2%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	41,261,496	41,162,843	41,554,854	40,626,995	98,653	0%	(293,358)	-1%	634,500	2%
Total Liabilities and Members' Equity	\$ 41,261,496	\$ 41,162,843	\$ 41,554,854	\$ 40,626,995	98,653	0%	(293,358)	-1%	634,500	2%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,650,000	1,375,000	3,284,225	1,620,600	275,000	20%	(1,634,225)	-50%	29,400	2%
Retirement/disposal of Fixed Assets	-	-	-	-						
AD removal YTD	-	-	-	-						
Net Change in Accum Deprec YTD	1,650,000	-	-	-						

**Financial Position (Balance Sheet)
PROPERTY FUND**

Tahoe Donner Association
Cash and Investments Summary Report
Report for June 2019

		<i>last year end - audited</i>		Q1		Q2	
		12/31/2018		3/31/2019		6/30/2019	
Consolidated TDA Total		24,007,033	100%	32,714,206	100%	32,225,914	100%
Cash/Money Market		1,786,473	7%	2,684,285	8%	1,500,406	5%
Certificates of Deposit		2,340,160	10%	1,629,197	5%	1,629,197	5%
US Treasuries/GovOblig		13,681,624	57%	22,192,602	68%	21,565,795	64%
Bonds, Corporate		3,552,534	15%	3,558,330	11%	3,507,881	12%
Bonds, Municipal		2,308,627	10%	2,311,388	7%	2,311,388	8%
Restricted Other		337,615	1%	338,405	1%	338,889	1%
Operating Fund	(O)	5,956,913	100%	9,970,547	100%	9,467,548	100%
Cash/Money Market		1,504,482	25%	1,669,072	17%	966,601	10%
Certificates of Deposit		340,160	6%	129,197	1%	129,197	2%
US Treasuries/GovOblig		3,774,657	63%	7,833,874	79%	8,033,124	73%
Bonds, Corporate		-	0%	-	0%	-	0%
Bonds, Municipals		-	0%	-	0%	-	0%
Restricted Other		337,615	6%	338,405	3%	338,889	4%
Replacement Reserve Fund	(R)	11,879,903	100%	14,801,083	100%	14,809,648	100%
Cash/Money Market		141,863	1%	872,107	6%	186,875	7%
Certificates of Deposit		1,750,000	15%	1,250,000	8%	1,250,000	8%
US Treasuries/GovOblig		6,631,359	56%	9,313,739	63%	10,007,536	62%
Bonds, Corporate		1,806,952	15%	1,812,748	12%	1,812,748	12%
Bonds, Municipals		1,549,729	13%	1,552,489	10%	1,552,489	11%
Development Fund	(D)	5,991,735	100%	7,568,332	100%	7,574,466	100%
Cash/Money Market		111,058	2%	115,645	2%	319,460	8%
Certificates of Deposit		250,000	4%	250,000	3%	250,000	3%
US Treasuries/GovOblig		3,126,196	52%	4,698,206	62%	4,500,525	57%
Bonds, Corporate		1,745,582	29%	1,745,582	23%	1,695,133	22%
Bonds, Municipals		758,899	13%	758,899	10%	758,899	10%
New Equipment Fund	(N)	178,482	100%	374,244	100%	374,252	100%
Cash/Money Market		29,070	16%	27,462	7%	27,470	8%
Certificates of Deposit		-	0%	-	0%	-	0%
US Treasuries/GovOblig		149,412	84%	346,782	93%	346,782	92%

(O)Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

(R)Stifel, EatonVance & Wells Fargo Securities

(D) (N) Stifel

	YTD 2018	YTD 2019	YTD 2018	YTD 2019	YTD 2018	YTD 2019	For the Month 2018	For the Month 2019
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	7,431,882	8,494,378	42,769	78,316	1.2%	1.8%	1.2%	1.8%
RR Fund	13,549,825	14,070,399	94,543	153,989	1.4%	2.2%	1.6%	2.1%
DEV Fund	5,357,331	7,126,968	30,719	87,436	1.1%	2.5%	1.5%	2.2%
NE Fund	244,345	318,564	1,744	3,740	1.4%	2.3%	1.2%	2.1%
Combined Totals	26,583,383	30,010,309	169,775	323,481	1.3%	2.2%	1.5%	2.1%

CASH FLOW RECON

\$ Thousands		
	Month	YTD
OPF NOR Gain (Loss)	(657)	(1,939)
CurrAssets Decr (incr)	74	336
CurrLiab Incr (decr)	133	752
CapFds Expenditures	(471)	(1,695)
CapFds AAs Rev	-	7,023
OPFds AA Rev	658	2,469
AR/DefRevAA change	(648)	(527)
AA 3rows subtotal	10	8,965
All other changes, net	24	145
Net Change in Cash and Investments	\$ (887)	\$ 6,564
Cash & Investments - Current Balance Flow Thru:		
Current Month End Balance		30,571
OPF NOR Loss (remaining Mths @ Bdg)		(3,227)
RRF Spend 2019 forecast to go		(3,259)
NEF Spend 2019 forecast to go		(150)
DVF Spend 2019 forecast to go		(1,858)
All other cash flow, net working capital		(3,071)
Raw Ending Balance *		19,006
Distribution of Raw Ending Balance:		
YE Forecasted Members Equity, RRF		10,650
YE Forecasted Members Equity, NEF		65
YE Forecasted Members Equity, DVF		5,320
PYE Members Equity, OPF		2,442
YTD NOR Performance to Bdg, OPF		529
OPF ME excess to target \$1.5m		
* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY		19,006

Director of Finance and Accounting

Board Treasurer

Consolidated TDA Total

	Stifel	WFBkr	EatonV	Plumas Bk	MutOmh	TriCoBk	Bkf West	WF Bank	Trusts	Internal	Total
<i>last month</i> 5/31/2019	19,368,915	7,622,742	3,138,254	-	129,197	763,258	56,268	261,627	82,301	35,526	31,458,088
Transfers IN (Out)	(300,000)	(1,250,000)	-	-	-	1,550,000	-	-	-	-	-
All other Activities	21,996	21,921	8,081	-	-	(938,131)	3	3	250	(735)	(886,612)
<i>current month</i> 6/30/2019	19,090,911	6,394,663	3,146,335	-	129,197	1,375,127	56,272	261,631	82,551	34,791	30,571,476

Replacement Reserve Fund

	Stifel	WFBkr	EatonCB	EatonMB	Total
5/31/2019	7,141,915	4,563,103	1,555,104	1,583,150	14,843,271
Transfers IN (Out)					-
All other Activities	7,105	2,940	2,504	5,577	18,126
6/30/2019	7,149,020	4,566,043	1,557,607	1,588,727	14,861,397

Development Fund

Stifel
5/31/2019
7,592,902
13,717
6/30/2019
7,606,619

New Equipment Fund

Stifel
5/31/2019
375,116
8
6/30/2019
375,124

Operating Fund

	Stifel	WFBkr	PlumasBk	MutOmh	TriCoBk	Bkf West	WF Bank	WFB ASO	Trusts	Internal	Total
5/31/2019	4,258,982	3,059,639	-	129,197	763,258	56,268	5,039	256,588	82,301	35,526	8,646,799
Transfers IN (Out)	(300,000)	(1,250,000)			1,550,000						-
All other Activities	1,166	18,981	-	-	(938,131)	3	(10)	13	250	(735)	(918,463)
6/30/2019	3,960,148	1,828,620	-	129,197	1,375,127	56,272	5,029	256,601	82,551	34,791	7,728,336

see next page for Maturities by Fund			Yield To Maturity	ALL FUNDS - Maturity Values by # of Months from 06/30/2019											TOTAL
FUND	Investment Category	Investment Description		0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	72	0
				1	2	3	6	12	24	36	48	60	72		72
ALL FUNDS	cash/mm	cash and money market funds	0.5%	1,727,085	-	-	-	-	-	-	-	-	-	-	1,727,085
ALL FUNDS	UST	US Treasuries	2.2%	5,300,000	7,850,000	-	2,900,000	1,300,000	1,000,000	-	-	-	-	-	18,350,000
ALL FUNDS	CD	Bank Certificates of Deposit	2.0%	750,000	-	250,000	250,000	133,166	250,000	-	-	-	-	-	1,633,166
ALL FUNDS	Bonds-M	Municipal Bonds	2.4%	-	-	-	-	485,000	590,000	740,000	315,000	30,000	-	-	2,160,000
ALL FUNDS	Bonds-C	Corporate Bonds	2.8%	-	-	300,000	-	500,000	742,000	515,000	855,000	505,000	164,000	-	3,581,000
			2.2%	7,777,085	7,850,000	550,000	3,150,000	1,933,166	2,477,000	1,105,000	1,595,000	820,000	194,000	-	27,451,251
	11.2	WghtAvg Maturity in Months		28%	29%	2%	11%	7%	9%	4%	6%	3%	1%	-	100%
		Wght Avg Yield by Maturity Range	2.2%	1.8%	2.2%	2.0%	2.3%	2.4%	2.0%	2.5%	2.8%	3.0%	3.1%	-	

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.

Tahoe Donner Association - Investments Report - Maturity Bands Schedule as of June 30, 2019

Replacement Reserve Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 06/30/2019										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
RRF	cash/mm	cash and money market funds	0.5%	969,807	-	-	-	-	-	-	-	-	-	969,807
RRF	UST	US Treasuries	2.2%	2,500,000	4,300,000	-	1,650,000	300,000	-	-	-	-	-	8,750,000
RRF	CD	Bank Certificates of Deposit	2.0%	750,000	-	250,000	-	-	250,000	-	-	-	-	1,250,000
RRF	Bonds-M	Municipal Bonds	2.0%	-	-	-	-	-	485,000	390,000	360,000	145,000	30,000	1,410,000
RRF	Bonds-C	Corporate Bonds	2.7%	-	-	300,000	-	-	242,000	365,000	405,000	355,000	164,000	1,831,000
			2.1%	4,219,807	4,300,000	550,000	1,650,000	300,000	977,000	755,000	765,000	500,000	194,000	14,210,807
			11.2 WghtAvg Maturity in Months	30%	30%	4%	12%	2%	7%	5%	5%	4%	1%	100%
			Wght Avg Yield by Maturity Range	2.1%	1.8%	2.1%	2.0%	2.4%	2.2%	2.1%	2.3%	2.6%	2.9%	3.1%

Development Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 06/30/2019										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
DVF	cash/mm	cash and money market funds	0.5%	599,017	-	-	-	-	-	-	-	-	-	599,017
DVF	UST	US Treasuries	2.3%	-	1,850,000	-	700,000	1,000,000	-	-	-	-	-	3,550,000
DVF	CD	Bank Certificates of Deposit	1.8%	-	-	-	250,000	-	-	-	-	-	-	250,000
DVF	Bonds-M	Municipal Bonds	3.0%	-	-	-	-	-	-	200,000	380,000	170,000	-	750,000
DVF	Bonds-C	Corporate Bonds	2.9%	-	-	-	-	500,000	500,000	150,000	450,000	150,000	-	1,750,000
			2.3%	599,017	1,850,000	-	950,000	1,500,000	500,000	350,000	830,000	320,000	-	6,899,017
			16.2 WghtAvg Maturity in Months	9%	27%	0%	14%	22%	7%	5%	12%	5%	0%	100%
			Wght Avg Yield by Maturity Range	2.3%	0.5%	2.4%	0.0%	1.9%	2.5%	2.7%	3.0%	3.1%	3.2%	0.0%

New Equipment Fund

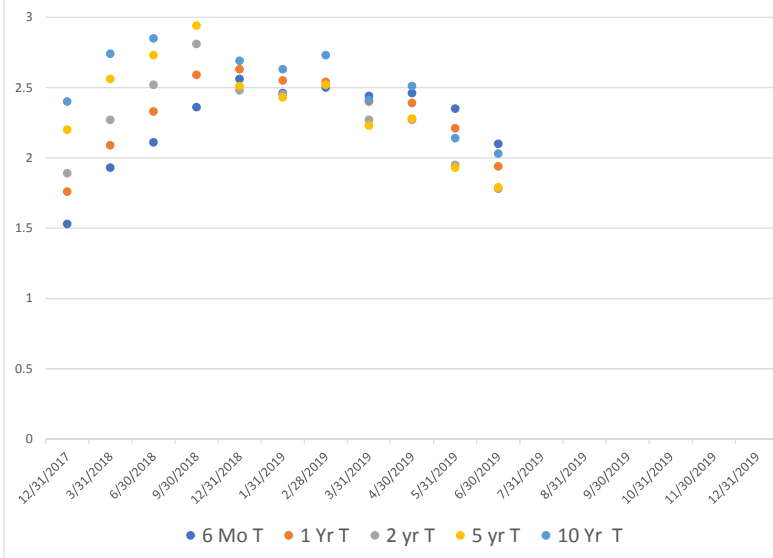
FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 06/30/2019										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
NEF	cash/mm	cash and money market funds	0.5%	29,121	-	-	-	-	-	-	-	-	-	29,121
NEF	UST	US Treasuries	2.3%	-	200,000	-	150,000	-	-	-	-	-	-	350,000
NEF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-
NEF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
NEF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
			2.2%	29,121	200,000	-	150,000	-	-	-	-	-	-	379,121
			3.5 WghtAvg Maturity in Months	8%	53%	0%	40%	0%	0%	0%	0%	0%	0%	100%
			Wght Avg Yield by Maturity Range	2.2%	0.5%	2.4%	0.0%	2.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Operating Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 06/30/2019										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
OPF	cash/mm	cash and money market funds	0.5%	129,140	-	-	-	-	-	-	-	-	-	129,140
OPF	UST	US Treasuries	2.1%	2,800,000	1,500,000	-	400,000	-	1,000,000	-	-	-	-	5,700,000
OPF	CD	Bank Certificates of Deposit	2.3%	-	-	-	-	133,166	-	-	-	-	-	133,166
OPF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
OPF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
			2.0%	2,929,140	1,500,000	-	400,000	133,166	1,000,000	-	-	-	-	5,962,306
			5.7 WghtAvg Maturity in Months	49%	25%	0%	7%	2%	17%	0%	0%	0%	0%	100%
			Wght Avg Yield by Maturity Range	2.0%	2.2%	2.0%	0.0%	2.4%	2.3%	1.6%	0.0%	0.0%	0.0%	0.0%

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturies, as well as, upcoming transfers Out for working capital needs.

US Treasury Yields



Kiplinger's - as of 7/5/2019

GDP	2.6% growth in '19 More »
JOBS	Job gains of about 175,000 per month in '19 More »
INTEREST RATES	10-year T-notes at 2.8% by end '19 More »
INFLATION	2.0% in '19, up from 1.9% in '18 More »
BUSINESS SPENDING	Up 5% in '19 as global growth slows More »
ENERGY	Crude trading from \$60 to \$65 per barrel in August More »
HOUSING	5.35 million existing-home sales in '19, up 0.2% More »
RETAIL SALES	Growing 4.3% in '19 (excluding gas and autos) More »
TRADE DEFICIT	Widening 7%-8% in '19 More »

Source: Vanguard 7/5/2019

	Yield										
New Issue CDs	1 - 3 months	6 month	9 month	1 year	18 month	2 year	3 year	4 year	5 year	7 year	10 year
New Issue CDs	2.05%	2.00%	2.00%	1.95%	2.00%	2.15%	2.15%	2.00%	2.30%	2.45%	2.60%

	Yield									
Bonds	1 year	2 year	3 year	5 year	7 year	10 year	20 year	30 year		
Treasuries	2.20%	1.97%	1.86%	1.85%	1.93%	2.05%	2.47%	2.55%		
Agencies	2.30%	2.35%	2.50%	2.55%	2.79%	3.01%	3.57%	3.09%		
Municipals highest grade	1.45%	1.50%	1.58%	1.66%	2.02%	2.27%	3.01%	2.79%		
Municipals high grade	1.61%	2.34%	1.67%	2.18%	2.29%	2.60%	3.11%	3.22%		
Municipals upper-medium grade	1.65%	1.67%	1.79%	2.23%	2.31%	2.79%	3.36%	3.26%		
Municipals investment grade	1.66%	2.00%	2.28%	2.71%	2.94%	3.26%	3.76%	3.27%		
Corporates highest grade	2.15%	2.13%	2.03%	2.07%	2.31%	2.43%	3.18%	3.12%		
Corporates high grade	2.21%	2.33%	2.25%	2.38%	2.69%	2.91%	3.46%	3.50%		
Corporates upper-medium grade	2.34%	2.50%	2.60%	2.74%	3.09%	3.44%	4.39%	4.16%		
Corporates investment grade	2.77%	4.56%	4.27%	5.02%	6.22%	6.59%	7.33%	7.44%		

S&P 500

2,990.41

-5.41 (-0.18%)

Dow 30

26,922.12

-43.88 (-0.16%)

Nasdaq

8,161.79

-8.44 (-0.10%)

Russell 2000

1,575.62

+3.50 (+0.22%)

<< July 5, 2019



CA Avg. Reg Unleaded (\$)

6/30/2018	12/31/2018	3/31/2019	4/30/2019	5/31/2019	6/30/2019
\$ 3.60	\$ 3.29	\$ 3.27	\$ 3.82	\$ 3.95	\$ 3.72

(\$ source = average for month - regular

https://www.eia.gov/dnav/pet/pet_pri_and_dcus_sca_m.htm

Current Month Change to

LTM PYE Last Mth

\$ 0.12 \$ 0.43 (\$0.23)

3% 13% -6%

C P I

FED BLS - Monthly - CPI-U - June 2019 - 1yr : 1.6%, US City (1.8% last month)

FED BLS - Monthly - CPI-U - June 2019 - 1yr : 2.7%, West (2.9% last month)

FED BLS - Bi-Monthly CPI-U - June 2019 - 1yr : 3.2%, SF-Oak-Hay (4.0% Apr19)

Unemployment, USA 3.7% / 3.6% / 4.0% < USA Jun19/Apr19/Jun18

Unemployment, CA 4.2% / 4.3% / 4.2% < CA May19/Apr19/May18

Tahoe Donner Association

Inventory Balances Report

June 2019

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2019	as of May 31, 2019	as of Jun 30, 2019	as of Jun 30, 2018	as of Dec 31, 2018
Total, ALL		246,360	274,399	316,623	333,379	314,822
subtotal	Food and Beverage accounts (F&B)	102,449	112,261	141,939	129,656	119,438
subtotal	Retail Merchandise accounts	143,912	162,138	174,683	203,722	195,383
subtotal	The Lodge F&B accounts	66,300	69,405	81,402	70,657	64,590
Inventory Account						
11412	Inv Retail Trout Creek	13,678	13,846	13,704	16,885	13,154
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	13,727	13,451	12,741	16,452	13,510
11415	Inv Retail Bikeworks	21,015	24,876	25,753	23,506	21,105
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	187	202	135	226	155
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	33,260	33,260	33,260	37,631	60,043
11422	Inv Retail Cross Country	10,321	9,420	9,420	28,397	46,281
11423	Inv Retail Snowplay	325	0	0	26	370
11424	Inv Retail Golf Pro Shop	41,547	53,554	58,116	59,823	30,915
11425	Inv Retail Tennis	6,801	10,084	12,251	11,568	6,801
11426	Inv Retail Marina	514	907	1,212	1,551	514
11427	Inv Retail Equestrian	2,379	2,379	7,976	7,083	2,379
11428	Inv Retail Recreation	158	158	116	575	158
11429	Inv Retail Golf Special Order	-	-	-	-	-
11611	Inv DHS Food Meat	1,190	616	616	396	2,340
11612	Inv DHS Food Seafood	151	4	4	97	241
11613	Inv DHS Food Produce	0	0	0	35	290
11614	Inv DHS Food Dairy	138	(19)	(4)	268	983
11615	Inv DHS Food NABev	1,217	929	929	1,041	2,745
11616	Inv DHS Food Other	1,990	1,155	1,099	2,019	8,518
11617	Inv DHS Bev Beer	204	204	204	841	1,191
11618	Inv DHS Bev Liquor	7,476	7,455	7,455	6,804	8,346
11619	Inv DHS Bev Wine	1,455	1,455	1,455	952	1,910
11621	Inv Trailer Food Meat	122	122	122	162	161
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	58	58	58	(0)	97
11625	Inv Trailer Food NABev	110	110	110	-	76
11626	Inv Trailer Food Other	422	422	422	320	359
11631	Inv ACAC Food Meat	616	993	1,227	1,838	1,239
11632	Inv ACAC Food Seafood	126	552	79	171	518
11633	Inv ACAC Food Produce	144	579	537	499	1,306
11634	Inv ACAC Food Dairy	416	470	377	473	667
11635	Inv ACAC Food NABev	575	681	1,376	837	672
11636	Inv ACAC Food Other	2,823	3,544	3,714	2,641	4,621
11637	Inv ACAC Bev Beer	984	1,257	1,472	1,126	1,232
11639	Inv ACAC Bev Wine	2,005	1,747	2,329	1,816	1,377

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2019	as of May 31, 2019	as of Jun 30, 2019	as of Jun 30, 2018	as of Dec 31, 2018
Inventory Account						
11641	Inv Marina Food Meat	-	846	1,403	2,080	-
11642	Inv Marina Food Seafood	-	147	166	262	0
11643	Inv Marina Food Produce	-	37	324	518	(0)
11644	Inv Marina Food Dairy	-	377	241	608	(0)
11645	Inv Marina Food NABev	-	1,134	2,340	1,907	0
11646	Inv Marina Food Other	202	2,694	3,975	4,277	346
11647	Inv Marina Bev Beer	-	717	1,372	1,252	0
11648	Inv Marina Bev Liquor	524	1,237	1,790	1,606	524
11649	Inv Marina Bev Wine	328	412	497	675	328
11661	Inv Pizza Food Meat	977	977	2,047	1,400	2,057
11663	Inv Pizza Food Produce	145	145	623	751	642
11664	Inv Pizza Food Dairy	706	706	762	2,167	1,481
11665	Inv Pizza Food NABev	558	558	1,063	1,239	1,123
11666	Inv Pizza Food Other	5,165	5,165	6,027	4,028	4,169
11667	Inv Pizza Bev Beer	1,036	908	2,919	1,741	1,671
11669	Inv Pizza Bev Wine	3,066	3,012	2,666	3,008	2,984
11671	Inv SMRFaB Food Meat	308	308	1,679	1,796	185
11672	Inv SMRFaB Food Seafood	-	-	110	151	0
11673	Inv SMRFaB Food Produce	-	-	263	211	-
11674	Inv SMRFaB Food Dairy	129	129	225	592	100
11675	Inv SMRFaB Food NABev	93	93	1,427	1,741	93
11676	Inv SMRFaB Food Other	660	660	1,883	2,496	226
11677	Inv SMRFaB Bev Beer	-	-	758	1,235	(0)
11678	Inv SMRFaB Bev Liquor	-	-	1,664	427	-
11679	Inv SMRFaB Bev Wine	-	-	489	116	(0)
11681	Inv Lodge Food Meat	3,033	3,417	3,428	3,406	5,766
11682	Inv Lodge Food Seafood	932	1,110	1,659	2,344	3,004
11683	Inv Lodge Food Produce	1,272	441	1,692	2,433	1,895
11684	Inv Lodge Food Dairy	1,546	1,382	1,820	1,800	1,636
11685	Inv Lodge Food NABev	805	781	1,090	1,366	972
11686	Inv Lodge Food Other	6,965	7,147	6,718	7,004	6,124
11687	Inv Lodge Bev Beer	2,054	2,243	2,491	2,548	2,672
11688	Inv Lodge Bev Liquor	16,589	15,886	23,162	17,966	17,282
11689	Inv Lodge Bev Wine	33,105	36,998	39,344	31,790	25,239
11695	Inventory-Tennis Beverage	28	186	172	269	28
11696	Inventory-Tennis Food	-	73	72	114	-
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION

Capital Funds Summary

For the Six Months Ending June 30, 2019

TAHOE DONNER ASSOCIATION			6-months YTD	12-months	12-months w/Actual FBCF	
Capital Funds Summary						
For the Six Months Ending June 30, 2019						
			2019 YTD Actual	2019 Budget	YTD Actual vs Budget	2019 FORECAST Forecast vs Budget
REPLACEMENT RESERVE FUND (902)						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 10,400,649	\$ 9,900,000	\$ 500,649	\$ 10,400,649 \$ 500,649 5%
ASSESSMENT CONTRIBUTION			4,661,000	4,661,000	-	4,661,000 - 0%
Operating Fund Balance Transfer - IN			-	-	-	- - na
INTEREST INCOME			153,989	172,000	(18,011)	250,000 78,000 45%
SALVAGE RECEIPTS			13,524	30,000	(16,476)	30,000 - 0%
INCOME TAX EXPENSE			(7,002)	(14,000)	6,998	(22,000) (8,000) 57%
BAD DEBT EXPENSE			(4,000)	(12,000)	8,000	(12,000) - 0%
ALLOCATED OVERHEAD			(37,555)	(77,000)	39,445	(77,000) - 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(982,897)	(3,721,000)	2,738,103	(3,317,646) F 403,354 -11%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M		(338,533)	(1,319,000)	980,467	(1,263,003) 55,997 -4%
Replacement Reserve Fund Balance			\$ 13,859,173	\$ 9,620,000	\$ 4,239,173	\$ 10,650,000 F \$ 1,030,000 11%
NEW EQUIPMENT FUND (905)						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 113,021	\$ 54,000	\$ 59,021	\$ 113,021 \$ 59,021 109%
ASSESSMENT CONTRIBUTION			194,000	194,000	-	194,000 - 0%
INTEREST INCOME			3,740	3,000	740	3,000 - 0%
INCOME TAX EXPENSE			-	-	-	- - na
EXPENDITURES FOR CAPITAL ADDITIONS	C		(94,588)	(187,000)	92,412	(245,021) (58,021) 31%
NM&E Fund Balance			\$ 216,173	\$ 64,000	\$ 152,173	\$ 65,000 \$ 1,000 2%
DEVELOPMENT FUND (903) -						
2018 YEAR END 12/31/2018, Beginning Balance			\$ 5,304,788	\$ 4,950,000	\$ 354,788	\$ 5,304,788 \$ 354,788 7%
ASSESSMENT CONTRIBUTION - Regular			2,168,000	2,168,000	-	2,168,000 - 0%
Operating Fund Balance Transfer - IN			-	-	-	- - na
INTEREST INCOME			87,436	86,000	1,436	140,000 54,000 63%
INCOME TAX EXPENSE			(3,501)	(7,000)	3,499	(11,000) (4,000) 57%
BAD DEBT EXPENSE			(1,500)	(5,000)	3,500	(5,000) - 0%
ALLOCATED OVERHEAD			(59,445)	(120,000)	60,555	(120,000) - 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(279,157)	(1,850,000)	1,570,843	(2,136,788) D (286,788) 16%
MAJOR R&M, PROJECTS & LEASE EXPENSES	M		(309)	(50,000)	49,691	(20,000) 30,000 -60%
Development Fund Balance			\$ 7,216,313	\$ 5,172,000	\$ 2,044,313	\$ 5,320,000 F \$ 148,000 3%
			DHSki Lodge replacement designed savings \$ 2,075,000 < subject to review			
			All other DVF Projects designed savings \$ 3,245,000 < subject to review			
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS	C		(1,356,642)	(5,758,000)	4,401,358	(5,699,455) 58,545
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES	M		(338,842)	(1,369,000)	1,030,158	(1,283,003) 85,997
YTD CAPITAL FUNDS TOTAL			(1,695,484)	(7,127,000)	5,431,516	(6,982,458) 144,542
CIP beginning balance (@ 1/1/2019)			\$ 18,147			
Net, CIP YTD Activity			C \$ 1,356,642			
Less Capitalized/place in service to Property Fund - PP&E			-			
CIP Balance (g/l # 904-16510)			\$ 1,374,789			

F - see Recon, next page,

D - see page 3 for Development Fund Activity Schedule
D Forecast to updated in March for February Reporting

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Six Months Ending June 30, 2019

Replacement Reserve Fund				
Change		Budget	Actual	diff
500,649	2019 Beginning Fund Balance > Budget	9,900,000	10,400,649	500,649
		Budget	Forecast	diff
(4,826)	2019 projects, net, capital	-	4,826	(4,826)
174,912	2018 projects, net, capital	3,721,000	3,546,088	174,912
23,420	2018 projects, net, expense	1,319,000	1,295,580	23,420
(36,281)	2018 projects, net, capital, accellerations	-	36,281	(36,281)
(15,096)	2018 projects, net, expense, accellerations	-	15,096	(15,096)
(61,297)	2017 projects, net, capital	-	61,297	(61,297)
-	2017 projects, net, expense	-	-	-
-	2017 accellerations, capital	-	-	-
-	2017 accellerations, expense	-	-	-
-	2016 projects, net, capital	-	-	-
330,846	projects to carry-over to 2019+, capital	-	(330,846)	330,846
47,673	projects to carry-over to 2019+, expense	-	(47,673)	47,673
-	rounding/other			
-	Salvage Receipts Forecast adjustment, 2019	30,000	30,000	-
78,000	Interest Income Forecast adjustment, 2019	172,000	250,000	78,000
(8,000)	Income Tax Forecast adjustment, 2019	(14,000)	(22,000)	(8,000)
-	Bad Debt Exp Forecast adjustment, 2019	(12,000)	(12,000)	-
-	Transfer in from Operating Fund	-	-	-
S 2018 carryovers, TBD refine for Febuary Reporting, rough estimate currently				
1,030,000	Total, change schedule above			
		Budget	Forecast	diff
1,030,000	Variance of Ending Fund Balance 2019	9,620,000	10,650,000	1,030,000
(0) Reconciliation difference		Above recons fund balance flux.		

Development Fund				
Change		Budget	Actual	diff
354,788	2019 Beginning Fund Balance > Budget	4,950,000	5,304,788	354,788
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	50,000	50,000	-
30,000	Association, Member Surveys	50,000	20,000	30,000
-	Alder Creek Adventure Center, Master Plan	10,000	10,000	-
-	Cross Country Ski, Snowmaking	100,000	100,000	-
-	Northwoods Clubhouse, Master Plan	10,000	10,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	200,000	200,000	-
-	Downhill Ski - Snowmaking phase 2	600,000	600,000	-
-	Downhill Ski - regrading mile run, soft costs	50,000	50,000	-
-	Beach Club Marina, Master Plan	10,000	10,000	-
(50,000)	The Lodge, covered walkway in parking lot	75,000	125,000	(50,000)
-	Trails, new trail(s) per trails master plan	100,000	100,000	-
-	Trout Creek Recreation Facility, Master Plan	10,000	10,000	-
(121,000)	Trout Creek Recreation Facility, Remodel 2019 DF	275,000	396,000	(121,000)
-	Snowplay, snowmaking	100,000	100,000	-
-	Association, Feasability Studies	10,000	10,000	-
-	Direct Payroll Charge	191,000	191,000	-
(78,984)	Land Acquisition, Other Projects, Contingency	59,000	137,984	(78,984)
Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
(7,304)	DHSki Eagle Rock Shrouding and Charlift Relocati	-	7,304	(7,304)
(4,500)	Alder Creek Adv Center, Building (PUD deposit mi	-	4,500	(4,500)
(25,000)	Equine Campus - Asphalt Parking/Walkways (permi	-	25,000	(25,000)
Timing between years				
Board Approved in prior years				
-	Bad Debt Expense Forc vs Budget, 2019	(5,000)	(5,000)	-
-	Allocated Overhead Expense Forc vs Budget, 2019	(120,000)	(120,000)	-
54,000	Interest Income Forecast adjustment, 2019	86,000	140,000	54,000
(4,000)	Income Tax Forecast adjustment, 2019	(7,000)	(11,000)	(4,000)
-	other recon / rounding item			
148,000	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
148,000	Variance of Ending Fund Balance 2019	5,172,000	5,320,000	148,000
0 Reconciliation difference		Above recons fund balance flux.		

Forecast vs Budget

see Blue shade note below

DHSki Eagle Rock Shrouding and Charlift Relocation	2018	C	7,304	-	7,304	831-211-311
Alder Creek Adv Center, Building (PUD deposit misapplied)	2012	C	4,500	-	4,500	231-110-554
Equine Campus - Asphalt Parking/Walkways (permit reqm)	2017	C	955	-	25,000	731-080-311

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Year	Month	2019 06	Tahoe Donner Associati				2019 Capital Spending Master Sch		65,000	Act>Forc	:Date Last Modified :Date Last Modified				
2019	06	< Report Month	New Machinery & Equipment Fund											7/16/19	7/16/2019
0		NEF Fund TL, Capital				240,800	241,322	245,021	(3,700)	94,588	126,499	150,433	(40)		
1		2019 NMEF-CAP				240,800	240,800	244,500	(3,700)	94,066	94,066	150,433	(40)	Budget 2019 projects	
0		2019 NMEF-ADD				-	-	-	-	-	-	-	-	projects added (via contingency) in 2019	
0		2018 NMEF-CAP				-	522	522	-	522	32,433	-	-	carry over projects	
0		2017 NMEF-CAP				-	-	-	-	-	-	-	-	carry over projects	
0		2016 NMEF-CAP				-	-	-	-	-	-	-	-	carry over projects	
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2019 SPEND Carryover\$ s	Notes	
851 010 315	2018 NMEF-CAP	ASO Workstation	ASO	C	12	-	271	271	-	271	2,766	-	-	carryover project from py	
851 010 294	2018 NMEF-CAP	HVAC for Mezzanine	ASO	C	12	-	251	251	-	251	29,667	-	-	carryover project from py	
951 025 257	2019 NMEF-CAP	CRM Software - Marketing	MIS	C	12	30,000	30,000	30,000	-	10,398	10,398	19,602	-		
951 025 258	2019 NMEF-CAP	Cellphone Booster - Trout Creek	Trout Creek	C	12	30,000	30,000	30,000	-	1,894	1,894	28,106	-	Changed from The Lodge during TCRC remc	
951 025 259	2019 NMEF-CAP	Forestry Workstation - Defensible Space	Forestry	C	12	2,800	2,800	2,800	-	-	-	2,800	-		
951 050 260	2019 NMEF-CAP	Chipper Brush Bandit Model 250XP	Forestry	C	03	54,000	54,000	54,000	-	50,520	50,520	3,480	-		
951 051 261	2019 NMEF-CAP	Trail Counters	Trails	C	12	5,000	5,000	5,000	-	-	-	5,000	-		
951 080 262	2019 NMEF-CAP	Toro Workman (1 New) - Equestrian	Equestrian	C	12	31,000	31,000	31,000	-	26,215	26,215	4,785	-		
951 090 263	2019 NMEF-CAP	Pickleball windscreen	Tennis	C	12	2,000	2,000	2,040	(40)	2,040	2,040	-	(40)		
951 100 264	2019 NMEF-CAP	Bear Boxes	Campground	C	12	8,000	8,000	8,000	-	-	-	8,000	-		
951 145 265	2019 NMEF-CAP	Rolling Canoe Racks	Day Camps	C	12	3,000	3,000	3,000	-	2,998	2,998	2	-		
	2019 NMEF-CAP			C	12	-	-	-	-	-	-	-	-		
	2019 NMEF-CAP	NEF Contingency 2019	Various	C	99	75,000	75,000	78,660	(3,660)	-	-	78,660	-		

Year	Month	2019 06
2019	06	< Report Month

Tahoe Donner Association

2019 Capital Spending Master Schedule
Replacement Reserve Fund

10,650,000

Act>Forc

:Date Last Modified :Date Last Modified
7/16/19 7/16/2019

Replacement Reserve TL
Capital
Expense

5,040,000 4,564,603 4,580,648 (16,045) 1,321,431 3,126,810 3,259,212 378,519
3,721,000 3,302,322 3,317,646 (15,323) 982,897 2,714,672 2,334,745 330,846
1,319,000 1,262,281 1,263,003 (722) 338,533 412,138 924,467 47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover Reset in Study	Notes
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of Projects

by Project Yr/Fund Type													
19	2016 RR-CAP	-	-	-	-	-	-	-	-	-	-	-	-
0	2017 RR-CAP	-	-	-	-	-	-	-	-	-	-	-	-
1	2018 RR-CAP	-	4,826	4,826	-	4,826	47,889	-	-	-	-	-	-
15	2018 RR-EXP	-	61,297	61,297	-	31,297	1,710,861	30,000	-	-	-	-	-
3	2018 RR-ACC-CAP	-	-	-	-	3,781	40,342	(3,781)	-	-	-	-	-
0	2018 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	-
0	2019 RR-CAP	-	-	-	-	-	-	-	-	-	-	-	-
207	2019 RR-EXP	3,721,000	3,199,714	3,215,242	(15,528)	934,804	943,951	2,280,435	330,846	-	-	-	-
106	2019 RR-ACC-CAP	1,319,000	1,248,385	1,247,907	478	318,642	355,685	929,262	47,673	-	-	-	-
4	2019 RR-ACC-EXP	-	36,485	36,281	204	11,971	24,310	-	-	-	-	-	-
4	2019 RR-ACC-EXP	-	13,896	15,096	(1,200)	16,110	16,110	(1,014)	-	-	-	-	-

carry-over projects
carry-over projects
carry-over projects
carry-over projects
carry-over projects
carry-over projects
Budget 2018 projects
Budget 2018 projects
2018 projects added in 2018
2018 projects added in 2018

by Location													
340	Administration	880,499	577,019	577,019	-	89,316	142,054	487,703	-	-	-	-	-
16	Alder Creek Café	7,121	7,121	7,121	-	490	490	6,631	-	-	-	-	-
2	Bikeworks	26,187	26,187	26,187	-	21,185	21,185	5,002	-	-	-	-	-
4	Campground	28,549	28,549	28,549	-	2,322	2,322	26,227	-	-	-	-	-
3	Chalet House	24,891	24,891	24,891	-	-	-	24,891	-	-	-	-	-
15	Cross Country	113,583	137,645	137,645	-	35,218	80,030	102,428	-	-	-	-	-
0	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-
4	Equestrian Center	17,660	17,660	17,660	-	1,290	1,290	16,369	-	-	-	-	-
0	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-
9	Forestry	382,264	382,444	393,134	(10,690)	86,940	138,133	306,194	-	-	-	-	-
3	General	1,849	26,849	27,558	(709)	-	-	27,558	-	-	-	-	-
6	General Maintenance	30,382	30,382	30,382	-	11,974	11,974	18,409	-	-	-	-	-
18	Golf Course	736,358	301,977	301,977	-	114,819	168,248	187,155	-	-	-	-	-
1	Golf Complex	13,675	13,675	13,675	-	12,596	12,596	1,079	-	-	-	-	-
11	Maintenance	101,435	105,396	105,396	-	3,790	3,790	101,605	-	-	-	-	-
19	Marina	109,542	50,915	51,045	(131)	31,071	31,071	19,973	59,508	-	-	-	-
53	IT	480,841	499,760	499,855	(95)	241,475	241,475	258,378	7,152	-	-	-	-
3	No. Woods Pool-Bldg.	59,134	59,134	59,134	-	-	-	59,134	53,696	-	-	-	-
8	Northwoods	46,470	261,470	264,224	(2,754)	234,687	248,414	29,537	-	-	-	-	-
0	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-
9	Pizza	38,430	44,051	44,051	-	7,863	8,748	36,188	20,346	-	-	-	-
3	Recreation	29,100	29,100	29,566	(467)	29,314	29,314	253	-	-	-	-	-
13	Ski Area-Mtn Ops	114,667	121,200	121,200	-	6,532	85,185	114,667	-	-	-	-	-
8	Ski Area Rentl-Rtl	84,428	84,428	84,428	-	-	-	84,429	-	-	-	-	-
7	Ski Area - Lift Maintenance	92,531	94,184	94,184	-	10,695	1,436,160	83,489	-	-	-	-	-
3	Ski Area - Vehicle Maintenance	43,806	43,806	43,806	-	-	-	43,807	-	-	-	-	-
0	Ski-Ops	-	-	-	-	-	-	-	-	-	-	-	-
3	Snowplay	31,303	31,303	31,303	-	-	-	31,304	-	-	-	-	-
8	Tennis Complex	48,882	53,817	53,817	-	19,249	19,249	34,568	-	-	-	-	-
22	The Lodge	85,425	95,457	96,657	(1,200)	27,520	92,633	69,136	12,739	-	-	-	-
19	Trails	348,456	352,551	352,551	-	4,095	22,485	348,457	145,324	-	-	-	-
53	Trout Creek BLDG	869,002	870,103	870,103	-	303,378	304,352	566,724	19,016	-	-	-	-
15	Trout Creek POOLSPA	193,530	193,530	193,530	-	25,612	25,612	167,917	60,738	-	-	-	-
0	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	-	-	-	-
0	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-
0	Various	-	-	-	-	-	-	-	-	-	-	-	-
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
0	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-
0	Winter Food-Beverge	-	-	-	-	-	-	-	-	-	-	-	-

2018 & prior Carryovers in 2019 RR Expenditures Total - - 0,000 carry-over variance

2019		06	< Report Month		Replacement Reserve Fund										10,650,000		7/16/2019	
Replacement Reserve TL						5,040,000	4,564,603	4,580,648	(16,045)	1,321,431	3,126,810	3,259,212	378,519					
Capital						3,721,000	3,302,322	3,317,646	(15,323)	982,897	2,714,672	2,334,745	330,846					
Expense						1,319,000	1,262,281	1,263,003	(722)	338,533	412,138	924,467	47,673					
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	Notes				
2019 RR Expenditures Total, per 2019 Budget Report						5,040,000												
Project #	Category	Component	Location	Type	2019 Plan 2019	BUDG 2019	REVIS 2019	FOREC/2019 Revised I 2019	YTD Act	ITD Actual	2019 SPEND	2020+ SPEND	Carryover\$	Reset in Study				
821 128 314	2018 RR-CAP	White Tent 40x80	The Lodge	C	12	-	7,532	7,532	-	7,532	62,968	-	-					
821 051 207	2018 RR-CAP	Trail TC Trailhead Remodel	Trails	C	12	-	4,095	4,095	-	4,095	22,485	-	-					
821 110 024	2018 RR-CAP	Wayfinding Signage Winter	Cross Country	C	12	-	62	62	-	62	13,608	-	-					
821 010 291	2018 RR-CAP	Com Dep Office Furniture	Administration	C	12	-	-	-	-	-	2,538	-	-					
821 110 023	2018 RR-CAP	Signage Exterior Trail Maps	Cross Country	C	12	-	521	521	-	521	4,572	-	-					
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area-Mtn Ops	C	12	-	1,081	1,081	-	1,081	3,594	-	-					
821 150 364	2018 RR-CAP	Prep snk and refurbish - Ice Machine Ro	Pizza	C	12	-	3,087	3,087	-	3,087	3,972	-	-					
821 150 131	2018 RR-CAP	Service Station Cabinets -2	Pizza	C	12	-	2,533	2,533	-	2,533	2,533	-	-					
	2018 RR-CAP	Placeholder Estimate (all locations)	General	C	12	-	25,000	25,000	-	-	-	25,000	-	need to review carryovers with Capital Projects				
821 125 359	2018 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	-	5,000	5,000	-	-	10,366	5,000	-					
821 211 310	2018 RR-CAP	Snowbird Chairlift	Ski Area - Lift Maintenance	C	12	-	1,653	1,653	-	1,653	1,427,118	-	-					
821 110 019	2018 RR-CAP	Trail Improvements - 2018	Cross Country	C	12	-	4,000	4,000	-	4,000	22,066	-	-					
821 050 038	2018 RR-CAP	Chipper Brush Bandit 250 xp 2008	Forestry	C	12	-	180	180	-	180	51,373	-	-					
821 215 167	2018 RR-CAP	Rental Equipment	Ski Area-Mtn Ops	C	12	-	5,451	5,451	-	5,451	81,591	-	-					
821 132 353	2018 RR-CAP	Light Pole Replacement	Trout Creek BLDG	C	12	-	1,101	1,101	-	1,101	2,075	-	-	late invoice in '19, total project \$2075				
721 125 265	2017 RR-CAP	Driving Range Netting	Golf Course	C	12	-	4,826	4,826	-	4,826	47,889	-	-	mods not done initially, still in TL Proj Bdg				
921 010 001	2019 RR-CAP	CASp Improvements Year 1	Administration	C	12	509,930	294,930	294,930	-	-	-	294,930	-					
921 010 270	2019 RR-CAP	NWCH Exterior Restrooms CASp Impr	Northwoods	C	12	-	215,000	215,000	-	205,455	205,455	9,545	-					
921 010 002	2019 RR-CAP	Holiday Decorations	Administration	C	12	3,082	3,082	3,082	-	-	-	3,082	-					
921 010 003	2019 RR-CAP	Radio Equipment -5-	Administration	C	12	3,536	3,536	3,536	-	-	-	3,536	-					
921 010 282	2019 RR-ACC-CAP	Radio Repeater Equipment	Administration	C	06		12,750	12,750	-	-	-	12,750	-	DP-Accel				
921 010 004	2019 RR-CAP	Managerial Desk Replacement	Administration	C	12	5,027	5,027	5,027	-	2,983	2,983	2,045	-					
921 010 005	2019 RR-CAP	NW & NW Monument Sign Landscape	Administration	C	12	7,459	7,459	7,459	-	-	-	7,459	-					
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	2,035	2,035	2,035	-	-	-	2,035	-					
921 010 013	2019 RR-CAP	No. 141 - Ford 15 - Explorer Sport - 7Kt	Administration	C	12	67,474	67,474	67,474	-	-	-	67,474	-					
921 155 014	2019 RR-CAP	China / Glassware	Alder Creek Café	C	12	5,087	5,087	5,087	-	457	457	4,629	-					
921 155 015	2019 RR-CAP	Smallwares / Flatware	Alder Creek Café	C	12	2,035	2,035	2,035	-	32	32	2,002	-					
921 141 016	2019 RR-CAP	Bike Rentals	Bikeworks	C	12	21,989	21,989	21,989	-	18,761	18,761	3,228	-					
921 141 017	2019 RR-CAP	Bikes - Day Camps	Bikeworks	C	12	4,198	4,198	4,198	-	2,424	2,424	1,774	-					
921 100 019	2019 RR-CAP	Tables-Picnic - Supplemental	Campground	C	12	5,087	5,087	5,087	-	-	-	5,087	-					
923 010 023	2019 RR-CAP	Building - Roof & Decking Repairs	Chalet House	C	12	15,107	15,107	15,107	-	-	-	15,107	-					
923 010 024	2019 RR-CAP	Building - Siding Repairs	Chalet House	C	12	5,087	5,087	5,087	-	-	-	5,087	-					
921 110 027	2019 RR-CAP	Trail maintenance 2019 only	Cross Country	C	12	28,786	28,786	28,786	-	565	565	28,221	-					
921 110 030	2019 RR-CAP	Umbrellas / Stands	Cross Country	C	12	2,052	2,052	2,052	-	-	-	2,052	-					
921 110 031	2019 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	3,054	3,054	3,054	-	503	503	2,551	-					
921 110 032	2019 RR-CAP	Ski- Boot- Poles Rental - 2019 only	Cross Country	C	12	20,243	20,243	20,243	-	760	760	19,483	-					
921 110 033	2019 RR-CAP	Biathlon Equipment	Cross Country	C	12	9,224	9,224	9,224	-	-	9,148	9,224	-					
921 110 034	2019 RR-CAP	Groomer Tracks no3	Cross Country	C	12	15,313	15,313	15,313	-	-	-	15,313	-					
921 110 035	2019 RR-CAP	Skandic Skidoo	Cross Country	C	12	17,750	17,750	17,750	-	16,078	16,078	1,672	-					
921 110 269	2019 RR-ACC-CAP	Building-Rental Room-Exterior Doors	Cross Country	C	06		11,235	11,235	-	26	26	11,210	-	DP-Accel				
921 080 036	2019 RR-CAP	English Tack	Equestrian Center	C	12	4,538	4,538	4,538	-	-	-	4,538	-					
921 080 037	2019 RR-CAP	Horses	Equestrian Center	C	12	5,817	5,817	5,817	-	1,290	1,290	4,527	-					
921 080 038	2019 RR-CAP	Paddock Sets - 4 -	Equestrian Center	C	12	3,255	3,255	3,255	-	-	-	3,255	-					
921 050 040	2019 RR-CAP	Gate: Alder Creek/Euer Valley - 2	Forestry	C	12	11,961	11,961	11,961	-	-	-	11,961	-					
921 050 041	2019 RR-CAP	Gate: Crabtree Access - 2	Forestry	C	12	11,844	11,844	11,844	-	-	-	11,844	-					
921 050 042	2019 RR-CAP	Gate: Lower Carpenter Valley	Forestry	C	12	6,074	6,074	6,074	-	-	-	6,074	-					
921 050 047	2019 RR-CAP	No. 089 - Ford 03 - F550 Chip Truck - 7	Forestry	C	12	77,137	77,137	87,827	(10,690)	86,760	86,760	1,067	-	DP-Increase				
921 005 053	2019 RR-CAP	Signage-Boat & Trailer - Spaces	General Maintenance	C	12	2,036	2,036	2,036	-	1,330	1,330	705	-					
921 125 057	2019 RR-CAP	Tee Markers	Golf Course	C	12	5,555	5,555	5,555	-	-	-	5,555	-					
921 125 058	2019 RR-CAP	Broyhill Greens Keeper	Golf Course	C	12	4,787	4,787	4,787	-	-	-	4,787	-					
921 125 059	2019 RR-CAP	Mower Walk Bhnd Grns -1a-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-					
921 125 060	2019 RR-CAP	Mower Walk Bhnd Grns -1b-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-					
921 125 061	2019 RR-CAP	Mower Walk Bhnd Grns -1c-	Golf Course	C	12	11,438	11,438	11,438	-	-	-	11,438	-					

2019	06	< Report Month		Replacement Reserve Fund							10,650,000	7/16/19 7/16/2019				
Replacement Reserve TL						5,040,000	4,564,603	4,580,648	(16,045)	1,321,431	3,126,810	3,259,212	378,519			
Capital						3,721,000	3,302,322	3,317,646	(15,323)	982,897	2,714,672	2,334,745	330,846			
Expense						1,319,000	1,262,281	1,263,003	(722)	338,533	412,138	924,467	47,673			
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$\$ Reset in Study	Notes		
921 125 062	2019 RR-CAP	Rollers Greens Turfs -3-	Golf Course	C	12	18,063	18,063	18,063	-	-	-	18,063	-			
921 125 063	2019 RR-CAP	Sand - Seed Buckets	Golf Course	C	12	10,413	10,413	10,413	-	-	-	10,413	-			
921 125 064	2019 RR-CAP	Toro Workman hd-xd	Golf Course	C	12	30,605	30,605	30,605	-	26,215	26,215	4,389	-			
921 125 065	2019 RR-CAP	Irrigation Heads	Golf Course	C	12	21,126	21,126	21,126	-	21,065	21,065	60	-			
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	500,207	56,000	56,000	-	25,004	25,004	30,996	-	forecast is delayed to 2020, 2019 planning only		
921 125 069	2019 RR-CAP	Bridges Year 2	Golf Course	C	12	21,258	21,258	21,258	-	3,294	3,294	17,964	-			
921 125 070	2019 RR-CAP	No. 137 - Ford 07 - F150 - 8M11322 - C	Golf Course	C	12	49,400	49,400	49,400	-	-	-	49,400	-			
921 025 071	2019 RR-CAP	Desktop Printers -10-	IT	C	12	3,216	3,216	3,216	-	1,245	1,245	1,971	-			
921 025 075	2019 RR-CAP	POS Hardware	IT	C	12	4,337	4,337	4,337	-	4,109	4,109	228	-			
921 025 076	2019 RR-CAP	POS Terminal	IT	C	12	11,331	11,331	11,331	-	10,741	10,741	589	-			
921 025 077	2019 RR-CAP	POS(1) Aloha	IT	C	12	2,259	2,259	2,259	-	1,082	1,082	1,178	-			
921 025 078	2019 RR-CAP	RTP Systems(2) Hardware and Software	IT	C	12	8,098	8,098	8,098	-	-	-	8,098	-			
921 025 079	2019 RR-CAP	Server- Hardware - B	IT	C	12	6,036	6,036	6,036	-	4,604	4,604	1,432	-			
921 025 082	2019 RR-CAP	UPS Units- Network	IT	C	12	6,470	6,470	6,470	-	1,862	1,862	4,608	-			
921 025 083	2019 RR-CAP	UPS Units- Workstation	IT	C	12	3,444	3,444	3,444	-	1,236	1,236	2,208	-			
921 025 085	2019 RR-CAP	Workstations- Communics.	IT	C	12	9,596	9,596	9,596	-	5,312	5,312	4,284	-			
921 025 086	2019 RR-CAP	Workstations- Managers (A)	IT	C	12	25,307	25,307	25,307	-	14,264	14,264	11,044	-			
921 025 087	2019 RR-CAP	ACAC -TIVO TV controllers (9)	IT	C	12	2,025	2,025	2,025	-	-	-	2,025	-			
921 025 088	2019 RR-CAP	AV Systems Amenities - Meadow Room	IT	C	12	10,629	10,629	10,629	-	10,079	10,079	550	-			
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	20,424	20,424	20,424	-	16,931	16,931	3,493	-			
921 025 090	2019 RR-CAP	VOIP-Physical Phones	IT	C	12	36,443	36,443	36,443	-	7,709	7,709	28,734	-			
921 025 091	2019 RR-CAP	Weather Station - Marina	IT	C	12	2,100	2,100	2,100	-	-	-	2,100	-			
921 025 092	2019 RR-CAP	Workstations- Laptop (B)	IT	C	12	3,387	3,387	3,387	-	2,702	2,702	685	-			
921 025 093	2019 RR-CAP	Network Wiring - Amenity Fiber	IT	C	12	10,123	10,123	10,123	-	22	22	10,101	-			
921 025 096	2019 RR-CAP	Annual Conference Room Improvements	IT	C	12	5,002	5,002	5,002	-	4,585	4,585	417	-			
923 025 103	2019 RR-CAP	Loyalty Software	IT	C	12	12,510	12,510	12,510	-	-	-	12,510	-			
921 025 107	2019 RR-CAP	Marketing Webcam	IT	C	12	4,112	4,112	4,112	-	959	959	3,153	-			
921 025 108	2019 RR-CAP	Ntwrk Softwr- OS	IT	C	12	2,596	2,596	2,596	-	19	19	2,576	-			
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	3,084	3,084	3,084	-	2,873	2,873	211	3,000			
921 025 111	2019 RR-CAP	POS Terminals- Hardware	IT	C	12	18,523	18,523	18,523	-	6,512	6,512	12,011	-			
921 025 113	2019 RR-CAP	Security Video Systems	IT	C	12	24,056	24,056	24,056	-	8,017	8,017	16,038	700			
921 025 116	2019 RR-CAP	Unitrends Enterprise Backup	IT	C	12	6,087	6,087	6,087	-	-	-	6,087	-			
	2019 RR-CAP	Zendesk - Member Services	IT	C	12	11,743	-	-	-	-	-	-	300	reclass to E, see E section		
921 025 118	2019 RR-CAP	Cell Phones - Supplemental	IT	C	12	3,847	3,847	3,847	-	3,071	3,071	776	-			
921 025 284	2019 RR-ACC-CAP	Table Safe EMV Units (10) Lodge	IT	C	12	-	10,000	9,796	204	9,796	9,796	-	-	cc processing replacement to become EMV compliant		
921 160 122	2019 RR-CAP	Fuel Tanks	Maintenance	C	12	48,084	48,084	48,084	-	-	-	48,084	-			
921 160 123	2019 RR-CAP	Tire Chains Ldr no. HE102	Maintenance	C	12	7,971	7,971	7,971	-	-	-	7,971	-			
921 160 124	2019 RR-CAP	Tool - Bandsaw-metal / Wet Saw	Maintenance	C	12	2,834	2,834	2,834	-	-	-	2,834	-			
921 160 125	2019 RR-CAP	Tool Inventory	Maintenance	C	12	2,039	2,039	2,039	-	-	-	2,039	-			
923 160 126	2019 RR-CAP	Building - Flooring Epoxy	Maintenance	C	12	10,123	10,123	10,123	-	-	-	10,123	-			
923 160 127	2019 RR-CAP	Vehicle Maint Bay - Epoxy Flooring	Maintenance	C	12	11,190	11,190	11,190	-	-	-	11,190	-			
921 160 128	2019 RR-CAP	Office Furniture	Maintenance	C	12	5,281	5,281	5,281	-	-	-	5,281	-			
923 160 129	2019 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	1,130	1,130	1,130	-	-	-	1,130	-			
921 060 132	2019 RR-CAP	Kayaks-One Man (2)	Marina	C	12	2,025	2,025	2,025	-	4,079	4,079	(2,054)	-	need to research, probable coding reclasss required		
921 060 133	2019 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	2,610	2,610	2,610	-	229	229	2,381	-			
921 060 134	2019 RR-CAP	Sailboat-Getaway Rig	Marina	C	12	2,227	2,227	2,227	-	2,210	2,210	17	-			
921 060 135	2019 RR-CAP	Sailboat-Wave Rigs (2)	Marina	C	12	2,733	2,733	2,864	(131)	2,864	2,864	-	-			
921 060 136	2019 RR-CAP	Windsurfer Rigs	Marina	C	12	2,030	2,030	2,030	-	1,918	1,918	111	-			
921 060 138	2019 RR-CAP	Inflatables - WIBIT	Marina	C	12	2,024	2,024	2,024	-	1,514	1,514	511	-			
921 060 139	2019 RR-CAP	Tool Inventory - Marina	Marina	C	12	2,050	2,050	2,050	-	899	899	1,151	-			
921 060 142	2019 RR-CAP	Marina Beach Repairs	Marina	C	12	2,300	-	-	-	-	-	-	-	reclass to E, see E section		
921 060 143	2019 RR-CAP	State Land Commission Lease	Marina	C	12	3,527	-	-	-	-	-	-	-	reclass to E, see E section		
921 060 145	2019 RR-CAP	Furniture- Beach - Chaises	Marina	C	99	45,605	540	540	-	540	540	-	45,065	Defer to 2020		
921 060 146	2019 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	99	15,202	759	759	-	759	759	-	14,443	Defer to 2020		
921 130 147	2019 RR-CAP	NWDS Furniture- Pool Deck - Chaise	No.Woods Pool-Bldg.	C	99	35,798	35,798	35,798	-	-	-	35,798	35,798	Defer to 2020		
921 130 148	2019 RR-CAP	NWDS Furniture- Pool Deck - Tables & No.Woods Pool-Bldg.	No.Woods Pool-Bldg.	C	99	17,898	17,898	17,898	-	-	-	17,898	17,898	Defer to 2020		

2019		06		< Report Month		Replacement Reserve Fund							10,650,000		7/16/19		7/16/2019				
Replacement Reserve TL						5,040,000		4,564,603		4,580,648		(16,045)		1,321,431		3,126,810		3,259,212		378,519	
Capital						3,721,000		3,302,322		3,317,646		(15,323)		982,897		2,714,672		2,334,745		330,846	
Expense						1,319,000		1,262,281		1,263,003		(722)		338,533		412,138		924,467		47,673	
Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$\$ Reset in Study	Notes							
921 130 149	2019 RR-CAP	Pool Cover - Winter	No.Woods Pool-Bldg.	C	12	5,438	5,438	5,438	-	-	-	5,438	-								
921 005 153	2019 RR-CAP	Furniture Banq-Meet- Chairs	Northwoods	C	12	6,074	6,074	6,074	-	6,003	6,003	71	-								
921 005 154	2019 RR-CAP	Air Compressor - Sprinkler System	Northwoods	C	12	2,046	2,046	4,800	(2,754)	4,345	4,345	455	-	DP - Increase							
923 005 155	2019 RR-CAP	Design costs - NWCH - 1-Office	Northwoods	C	12	14,265	14,265	14,265	-	-	-	14,265	-								
921 150 156	2019 RR-CAP	Flooring Kitchen	Pizza	C	99	20,346	20,346	20,346	-	-	-	20,346	20,346	Deferred							
921 150 157	2019 RR-CAP	Cold Box Sandwch Prp - Large and Sma	Pizza	C	12	3,087	3,087	3,087	-	-	-	3,087	-								
921 150 158	2019 RR-CAP	Cold Box Sandwch Prp - Medium	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-								
921 150 159	2019 RR-CAP	Ice Cream-Freezer	Pizza	C	12	1,316	1,316	1,316	-	-	-	1,316	-								
921 150 160	2019 RR-CAP	Smallwares / Flatware	Pizza	C	12	2,039	2,039	2,039	-	1,844	1,844	195	-	or is this China and Glassware? ACC							
921 150 161	2019 RR-CAP	Tableware	Pizza	C	12	7,592	7,592	7,592	-	398	398	7,194	-								
921 150 162	2019 RR-CAP	Warming Cabinet	Pizza	C	12	2,025	2,025	2,025	-	-	-	2,025	-								
921 140 163	2019 RR-CAP	Event Sound & Communication System	Recreation	C	12	6,061	6,061	6,102	(41)	6,102	6,102	-	-								
921 140 164	2019 RR-CAP	EZ Up - Logo'd Event Equipment - incl I	Recreation	C	12	21,003	21,003	21,003	-	20,750	20,750	253	-								
921 140 165	2019 RR-CAP	Umbrellas/Stands - Bocce courts	Recreation	C	12	2,037	2,037	2,462	(425)	2,462	2,462	-	-								
921 211 167	2019 RR-CAP	Eagle Rock Chair Pads	Ski Area - Lift Maintenance	C	12	16,277	16,277	16,277	-	-	-	16,277	-								
921 211 168	2019 RR-CAP	Eagle Rock Grips (10)	Ski Area - Lift Maintenance	C	12	15,271	15,271	15,271	-	-	-	15,271	-								
921 211 169	2019 RR-CAP	Eagle Rock Sheaves	Ski Area - Lift Maintenance	C	12	10,195	10,195	10,195	-	9,042	9,042	1,153	-								
921 211 171	2019 RR-CAP	Rhino Utility Vehicle 2008	Ski Area - Lift Maintenance	C	12	18,221	18,221	18,221	-	-	-	18,221	-								
921 210 173	2019 RR-CAP	Groomer - Tiller no 2	Ski Area - Vehicle Maintenance	C	12	16,197	16,197	16,197	-	-	-	16,197	-								
921 210 174	2019 RR-CAP	Groomer Tracks no. 1	Ski Area - Vehicle Maintenance	C	12	12,307	12,307	12,307	-	-	-	12,307	-								
921 215 175	2019 RR-CAP	AD Skis and Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	16,096	16,096	16,096	-	-	-	16,096	-								
921 215 176	2019 RR-CAP	Child Skis & Bindings - A (Starting 2019	Ski Area Rentl-Rtl	C	12	9,786	9,786	9,786	-	-	-	9,786	-								
921 215 177	2019 RR-CAP	Demo Skis - A (Starting 2019 - 5 yr cycl	Ski Area Rentl-Rtl	C	12	10,244	10,244	10,244	-	-	-	10,244	-								
921 215 178	2019 RR-CAP	Poles - A (Starting 2019 - 5 yr cycle)	Ski Area Rentl-Rtl	C	12	4,122	4,122	4,122	-	-	-	4,122	-								
921 215 179	2019 RR-CAP	Ski Boots - A (Starting 2019 - 5 yr cycle	Ski Area Rentl-Rtl	C	12	12,926	12,926	12,926	-	-	-	12,926	-								
921 215 180	2019 RR-CAP	Snowboard Bindings - A (Starting 2019 -	Ski Area Rentl-Rtl	C	12	16,584	16,584	16,584	-	-	-	16,584	-								
921 215 181	2019 RR-CAP	Snowboard Boots - A (Starting 2019 - 5	Ski Area Rentl-Rtl	C	12	5,220	5,220	5,220	-	-	-	5,220	-								
921 215 182	2019 RR-CAP	Snowboards - A (Starting 2019 - 5 yr cy	Ski Area Rentl-Rtl	C	12	9,451	9,451	9,451	-	-	-	9,451	-								
923 210 183	2019 RR-CAP	DSL Asphalt Repairs	Ski Area-Mtn Ops	C	12	10,085	10,085	10,085	-	-	-	10,085	-								
921 210 190	2019 RR-CAP	Trail maintenance 2019 only	Ski Area-Mtn Ops	C	12	39,915	39,915	39,915	-	-	-	39,915	-								
921 210 192	2019 RR-CAP	Ski Area Signage - Supplemental	Ski Area-Mtn Ops	C	12	5,087	5,087	5,087	-	-	-	5,087	-								
921 210 193	2019 RR-CAP	Ski School Learning Equipment	Ski Area-Mtn Ops	C	12	20,246	20,246	20,246	-	-	-	20,246	-								
921 216 194	2019 RR-CAP	Snowplay Fencing	Snowplay	C	12	2,648	2,648	2,648	-	-	-	2,648	-								
921 216 196	2019 RR-CAP	Snowplay Fire Pits - 4 -	Snowplay	C	12	3,473	3,473	3,473	-	-	-	3,473	-								
921 090 199	2019 RR-CAP	Furn Lounge	Tennis Complex	C	12	9,111	9,111	9,111	-	5,539	5,539	3,571	-								
921 090 200	2019 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	3,044	3,044	3,044	-	-	-	3,044	-								
921 090 201	2019 RR-CAP	Outdoor Patio and Deck Furniture Repai	Tennis Complex	C	12	3,037	3,037	3,037	-	2,998	2,998	38	-								
923 090 203	2019 RR-CAP	Court Resurf. 10-11	Tennis Complex	C	12	18,930	18,930	18,930	-	-	-	18,930	-								
921 128 204	2019 RR-CAP	Appliance - Ice Maker - Manitowoc	The Lodge	C	99	3,454	3,454	3,454	-	-	-	3,454	3,454	deferred to 2020							
921 128 205	2019 RR-CAP	Appliance - Kegerator - Banquets	The Lodge	C	12	3,242	3,242	3,242	-	-	-	3,242	-								
921 128 206	2019 RR-CAP	Appliance - Remote Condenser - Refi	The Lodge	C	12	4,792	4,792	4,792	-	-	-	4,792	-								
see notes	2019 RR-CAP	Appliance - Drop-In - Cold - Bar	The Lodge	C	12	4,079	4,079	4,079	-	-	-	4,079	-	Accelerated in 2018							
921 128 208	2019 RR-CAP	Art and Accessories - Lodge and Banquet	The Lodge	C	12	5,649	5,649	5,649	-	2,190	2,190	3,459	-								
	2019 RR-CAP	Bar - Mahogany	The Lodge	C	99	5,099	5,099	5,099	-	-	-	5,099	5,099	Defer to 2020							
923 128 211	2019 RR-CAP	Deck - Pavers - Grotto and Walkway	The Lodge	C	12	11,167	11,167	11,167	-	-	-	11,167	-								
921 128 213	2019 RR-CAP	Furniture - Bar - Bar Stools	The Lodge	C	99	4,186	4,186	4,186	-	-	-	4,186	4,186	Defer to 2020							
923 128 214	2019 RR-CAP	Landscaping Supplemental	The Lodge	C	12	5,087	5,087	5,087	-	-	-	5,087	-								
921 128 216	2019 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	2,061	2,061	2,061	-	-	-	2,061	-								
921 128 218	2019 RR-CAP	Banquet Service - trays and plate covers	The Lodge	C	12	2,200	2,200	2,200	-	-	-	2,200	-								
921 128 219	2019 RR-CAP	China and Glassware	The Lodge	C	12	7,405	7,405	7,405	-	7,382	7,382	23	-								
921 128 220	2019 RR-CAP	Menu Covers	The Lodge	C	12	2,528	2,528	2,528	-	1,940	1,940	589	-								
921 128 266	2019 RR-ACC-CAP	Wine Rack - The Pub	The Lodge	C	06	-	2,500	2,500	-	2,150	2,150	350	-	DP							
921 051 222	2019 RR-CAP	Trails Master Plan - Consultant	Trails	C	12	45,553	45,553	45,553	-	-	-	45,553	-								
	2019 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	99	2,547	2,547	2,547	-	-	-	2,547	2,547	Defer to 2020							
921 051 224	2019 RR-CAP	Trail - Nature Loop Bridge	Trails	C	12	48,530	48,530	48,530	-	-	-	48,530	-								
923 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote Creek Cross	Trails	C	12	35,430	35,430	35,430	-	-	-	35,430	-								

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923 051 226	2019 RR-CAP	Trail - Glacier Way Trailhead Remodel (Trails		C	99	15,303	15,303	15,303	-	-	-	15,303	15,303	Deferred			
923 051 227	2019 RR-CAP	Trail - Nature Loop Construction Trails		C	99	76,465	76,465	76,465	-	-	-	76,465	76,465	Deferred			
923 051 228	2019 RR-CAP	Trail - Trout Creek Trailhead Remodel - Trails		C	99	20,404	20,404	20,404	-	-	-	20,404	20,404	Deferred			
923 051 233	2019 RR-CAP	Trail 46 Remodel Schussing Crossing - S Trails		C	99	5,101	5,101	5,101	-	-	-	5,101	5,101	Deferred			
923 051 235	2019 RR-CAP	Trail 7-12 Remodel - Alder Creek - Soft Trails		C	12	15,303	15,303	15,303	-	-	-	15,303	-				
921 132 241	2019 RR-CAP	TCRC Expansion Project	Trout Creek BLDG	C	12	-	760,347	760,347	-	293,587	293,587	466,760	-	need to group the projects using this code in Feb/19			
	2019 RR-CAP	Court S-S Basketball & Path	Trout Creek BLDG	C	12	3,543			-	-	-	-	-				
	2019 RR-CAP	Audio System -PA System - TCRC	Trout Creek BLDG	C	12	5,637			-	-	-	-	-				
	2019 RR-CAP	Building Doors- Exterior -7-	Trout Creek BLDG	C	12	20,246			-	-	-	-	-				
	2019 RR-CAP	Building Doors- Interior -7-	Trout Creek BLDG	C	12	7,086			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Doors	Trout Creek BLDG	C	12	4,001			-	-	-	-	-				
	2019 RR-CAP	Parking Lot Post Lamps -10-	Trout Creek BLDG	C	12	45,553			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Lighting & Electric	Trout Creek BLDG	C	12	35,430			-	-	-	-	-				
	2019 RR-CAP	Building Lighting	Trout Creek BLDG	C	12	14,577			-	-	-	-	-				
	2019 RR-CAP	Audio System - Fitness Classroom	Trout Creek BLDG	C	12	2,746			-	-	-	-	-				
	2019 RR-CAP	Fence Repairs	Trout Creek BLDG	C	12	25,507			-	-	-	-	-				
	2019 RR-CAP	Lobby-Hallway Flooring	Trout Creek BLDG	C	12	40,492			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Epoxy Flooring	Trout Creek BLDG	C	12	20,246			-	-	-	-	-				
	2019 RR-CAP	Flooring - Aerobic Room - Refinish	Trout Creek BLDG	C	12	8,562			-	-	-	-	-				
	2019 RR-CAP	Flooring- Mateflex	Trout Creek BLDG	C	12	6,571			-	-	-	-	-				
	2019 RR-CAP	Carpet Trout Crk - Kids Club, Office, B	Trout Creek BLDG	C	12	5,082			-	-	-	-	-				
	2019 RR-CAP	Furniture - Lounge	Trout Creek BLDG	C	12	10,574			-	-	-	-	-				
	2019 RR-CAP	Office Furniture	Trout Creek BLDG	C	12	4,049			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside HVAC	Trout Creek BLDG	C	12	10,123			-	-	-	-	-				
	2019 RR-CAP	HVAC	Trout Creek BLDG	C	12	9,508			-	-	-	-	-				
	2019 RR-CAP	Landscaping-Lawns-Ir - Phase 1	Trout Creek BLDG	C	12	17,715			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside FF&E	Trout Creek BLDG	C	12	41,504			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Partitions	Trout Creek BLDG	C	12	12,148			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Counters	Trout Creek BLDG	C	12	10,123			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Mirrors	Trout Creek BLDG	C	12	6,580			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Plumbing & Fixtur	Trout Creek BLDG	C	12	40,492			-	-	-	-	-				
	2019 RR-CAP	Water Fountain and Bottle Filler - 2 -	Trout Creek BLDG	C	12	6,074			-	-	-	-	-				
	2019 RR-CAP	Alarm Detection Control Panel - Trout C	Trout Creek BLDG	C	12	2,627			-	-	-	-	-				
	2019 RR-CAP	Retail Fixtures	Trout Creek BLDG	C	12	2,035			-	-	-	-	-				
	2019 RR-CAP	Signage - Facility Int and Ext	Trout Creek BLDG	C	12	7,651			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Signage	Trout Creek BLDG	C	12	2,025			-	-	-	-	-				
	2019 RR-CAP	Building Siding (new)	Trout Creek BLDG	C	12	76,304			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Structural Remode	Trout Creek BLDG	C	12	32,393			-	-	-	-	-				
	2019 RR-CAP	Concrete Capping Entryway/ADA	Trout Creek BLDG	C	12	12,779			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Tile	Trout Creek BLDG	C	12	80,984			-	-	-	-	-				
	2019 RR-CAP	Building - Int Trim	Trout Creek BLDG	C	12	15,184			-	-	-	-	-				
	2019 RR-CAP	Window Screens	Trout Creek BLDG	C	12	2,278			-	-	-	-	-				
	2019 RR-CAP	Building Windows - (new)	Trout Creek BLDG	C	12	45,553			-	-	-	-	-				
	2019 RR-CAP	Steam Room/Sauna Area - Windows & T	Trout Creek BLDG	C	12	35,736			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Gynside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-				
	2019 RR-CAP	Restrooms - Poolside Windows	Trout Creek BLDG	C	12	15,315			-	-	-	-	-				
921 132 239	2019 RR-CAP	Playground Furniture & Umbrellas	Trout Creek BLDG	C	12	9,920	9,920	9,920	-	8,690	8,690	1,230	-				
921 132 242	2019 RR-CAP	Rec Pool - Electrical/FRP Upgrade/Repl	Trout Creek POOLSPA	C	12	7,850	7,850	7,850	-	-	-	7,850	-				
921 132 244	2019 RR-CAP	Contrllr- Chem Spas	Trout Creek POOLSPA	C	12	2,952	2,952	2,952	-	-	-	2,952	-				
921 132 245	2019 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	12	3,133	3,133	3,133	-	-	-	3,133	-				
921 132 246	2019 RR-CAP	Furniture - Patio - Lap -	Trout Creek POOLSPA	C	12	27,332	27,332	27,332	-	20,553	20,553	6,779	-				
921 132 247	2019 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA	C	99	45,553	45,553	45,553	-	-	-	45,553	45,553	deferred to 2020			
921 132 248	2019 RR-CAP	Furniture - Patio - Rec - Tables & Chairs	Trout Creek POOLSPA	C	99	15,184	15,184	15,184	-	-	-	15,184	15,184	deferred to 2020			
921 132 249	2019 RR-CAP	Dolphin 2x2 Pool Sweeper	Trout Creek POOLSPA	C	12	5,519	5,519	5,519	-	5,060	5,060	459	-				
921 132 250	2019 RR-CAP	Filter Sand - L- K-Spa	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-				
see notes	2019 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	12	5,199	5,199	5,199	-	-	-	5,199	-	Accelerated in 2018			

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921 132 251	2019 RR-CAP	Filters Sand - Rec- Hdwr Replace	Trout Creek POOLSPA	C	12	20,246	20,246	20,246	-	-	-	20,246	-						
921 132 252	2019 RR-CAP	Heat Exchangers - Rec Pool -2 backup-	Trout Creek POOLSPA	C	12	5,445	5,445	5,445	-	-	-	5,445	-						
921 132 253	2019 RR-CAP	Heater- Rec Pool -4-	Trout Creek POOLSPA	C	12	29,589	29,589	29,589	-	-	-	29,589	-						
921 132 254	2019 RR-CAP	Inflatable - WIBIT Aquatrack Elements I	Trout Creek POOLSPA	C	12	8,125	8,125	8,125	-	-	-	8,125	-						
921 132 255	2019 RR-CAP	Pool Cover- Rec Pool	Trout Creek POOLSPA	C	12	6,627	6,627	6,627	-	-	-	6,627	-						
823 025 109	2018 RR-EXP	E-Store	Administration	E	12	-	-	-	-	-	13,156	-	-	to reclass in Feb to 2019 Project					
823 010 003	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	-	-	-	-	-	37,044	-	-	to reclass in Feb to 2019 Project					
723 010 259	2018 RR-EXP	Northwoods Poolside Restromm Design	Northwoods	E	12	-	-	-	-	2,600	16,327	(2,600)	-	needs to be reclassified to 2019 Project C					
723 128 260	2018 RR-EXP	Engnrg Svcs and Constr Docs - Covrd W	The Lodge	E	12	-	-	-	-	1,181	10,858	(1,181)	-	needs to be reclassified to 2019 Project C					
923 025 117	2019 RR-EXP	Zendesk - Member Services	IT	C	12	-	11,743	11,743	-	6,340	6,340	5,403	300	reclassified to E from C					
923 025 096	2019 RR-EXP	Conference Room Improvements	IT	E	12	-	-	-	-	-	-	-	-	to reclass to 2019 Project 'C'					
923 010 006	2019 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	33,908	33,908	33,908	-	17,151	17,151	16,758	-						
923 010 007	2019 RR-EXP	Mail Machine - Lease	Administration	E	12	4,117	4,117	4,117	-	2,157	2,157	1,960	-						
923 165 268	2019 RR-EXP	Reserve Payroll Allocation	Administration	E	12	136,650	136,650	136,650	-	67,002	67,002	69,648	-						
923 010 009	2019 RR-EXP	Governing Document Complete Redo	Administration	E	12	101,230	-	-	-	-	-	-	-	4/2019, the Board change to OPF Expense					
923 010 011	2019 RR-EXP	Amenity Signage Maintenance	Administration	E	12	6,050	6,050	6,050	-	24	24	6,026	-						
923 100 018	2019 RR-EXP	Campground - Asphalt - Seal-Stripe	Campground	E	12	8,429	8,429	8,429	-	-	-	8,429	-						
923 100 020	2019 RR-EXP	Bath House - Int. Paint	Campground	E	12	2,885	2,885	2,885	-	2,322	2,322	563	-						
923 100 021	2019 RR-EXP	Plumbing Fixtures Repairs	Campground	E	12	12,148	12,148	12,148	-	-	-	12,148	-						
923 010 022	2019 RR-EXP	Building Paint and Stain - Exterior	Chalet House	E	12	4,697	4,697	4,697	-	-	-	4,697	-						
923 110 025	2019 RR-EXP	Asphalt - ACAC Stripe	Cross Country	E	12	2,045	2,045	2,045	-	2,045	2,045	-	-						
923 110 026	2019 RR-EXP	Fencing - repair	Cross Country	E	12	10,969	10,969	10,969	-	317	317	10,652	-						
923 110 028	2019 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	2,096	10,341	10,341	-	10,341	10,341	-	-	inclcd 3yrs back billing					
923 110 029	2019 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	2,050	2,050	2,050	-	-	-	2,050	-						
923 080 039	2019 RR-EXP	South Arena rock removal	Equestrian Center	E	12	4,049	4,049	4,049	-	-	-	4,049	-						
923 050 043	2019 RR-EXP	Common Area Tree Damage	Forestry	E	12	10,286	10,286	10,286	-	-	-	10,286	-						
923 050 044	2019 RR-EXP	Mastication - Plantation Management	Forestry	E	12	84,893	84,893	84,893	-	-	-	84,893	-						
923 050 045	2019 RR-EXP	Mastication - Small Equipment	Forestry	E	12	26,793	26,793	26,793	-	-	-	26,793	-						
923 050 046	2019 RR-EXP	Year 3 - Forestry Storm Damage	Forestry	E	12	153,276	153,276	153,276	-	-	-	153,276	-						
923 005 048	2019 RR-EXP	Boat Strg. Stripe	General Maintenance	E	12	2,970	2,970	2,970	-	1,910	1,910	1,060	-						
923 005 049	2019 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	12,516	12,516	12,516	-	874	874	11,642	-						
923 005 050	2019 RR-EXP	Postal Sites Seal - 4 locations	General Maintenance	E	12	4,657	4,657	4,657	-	3,160	3,160	1,497	-						
923 005 051	2019 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	12	3,116	3,116	3,116	-	-	-	3,116	-						
923 005 052	2019 RR-EXP	Boat and Trailer Storage Fence repairs	General Maintenance	E	12	5,089	5,089	5,089	-	4,700	4,700	389	-						
923 120 054	2019 RR-EXP	GC Pking Seal-Stripe	Golf Complex	E	12	13,675	13,675	13,675	-	12,596	12,596	1,079	-						
923 125 055	2019 RR-EXP	Asphalt Cart Path Repair	Golf Course	E	12	11,565	11,565	11,565	-	11,495	11,495	70	-						
923 125 056	2019 RR-EXP	Sod Repair	Golf Course	E	12	20,855	20,855	20,855	-	20,855	20,855	-	-						
923 125 067	2019 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	6,144	6,144	6,144	-	-	-	6,144	-						
923 125 068	2019 RR-EXP	GC Tree Damage	Golf Course	E	12	2,064	2,064	2,064	-	2,064	2,064	-	-						
923 025 072	2019 RR-EXP	Fiber Optic Leases	IT	E	12	43,414	43,414	43,414	-	23,459	23,459	19,955	-						
923 025 073	2019 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	1,685	1,685	1,685	-	-	-	1,685	-						
923 025 074	2019 RR-EXP	Golf Module- 4 tees	IT	E	12	6,298	6,298	6,298	-	-	-	6,298	-						
923 025 080	2019 RR-EXP	Service Microsoft 365 license	IT	E	12	33,912	33,912	33,912	-	29,517	29,517	4,395	-						
923 025 081	2019 RR-EXP	Timeclocks - Paychex - Lease	IT	E	12	19,269	19,269	19,269	-	17,746	17,746	1,523	-						
923 025 084	2019 RR-EXP	VICOMAP - Website	IT	E	12	1,600	1,600	1,600	-	-	-	1,600	-						
923 025 094	2019 RR-EXP	Security Cameras Repairs	IT	E	12	5,087	5,087	5,087	-	362	362	4,725	-						
923 025 095	2019 RR-EXP	Adobe-Macromedia Software	IT	E	12	7,673	7,673	7,673	-	607	607	7,066	-						
923 025 097	2019 RR-EXP	Arc GIS - Forestry - Software	IT	E	12	1,100	1,100	1,100	-	-	-	1,100	-						
923 025 098	2019 RR-EXP	ConnectWise Automate Software	IT	E	12	7,213	7,213	7,213	-	3,555	3,555	3,658	-						
923 025 099	2019 RR-EXP	Digital Board Portal	IT	E	12	4,082	8,000	8,000	-	8,000	8,000	-	-						
923 025 100	2019 RR-EXP	E-Store	IT	E	12	27,332	27,332	27,332	-	11,514	11,514	15,818	-						
923 025 101	2019 RR-EXP	Gold Mine Software	IT	E	12	1,537	1,537	1,537	-	-	-	1,537	-						
923 025 102	2019 RR-EXP	Goldmine - Lama - Maintenance	IT	E	12	13,223	13,223	13,223	-	-	-	13,223	-						
923 025 104	2019 RR-EXP	LPMS - Risk - Case Mngmnt	IT	E	12	6,937	6,937	6,937	-	6,780	6,780	157	-						
923 025 105	2019 RR-EXP	Maintenance Work Order-M+ Software I	IT	E	12	2,070	2,070	2,070	-	1,631	1,631	439	-						
923 025 106	2019 RR-EXP	Marketing Interactive Web Features	IT	E	12	3,150	3,150	3,150	-	238	238	2,913	-						

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923 025 110	2019 RR-EXP	POS Licenses	IT	E	12	8,351	8,351	8,351	-	-	-	8,351	-							
923 025 112	2019 RR-EXP	Reserve Fund Software	IT	E	12	3,040	3,040	3,040	-	1,200	1,200	1,840	-							
923 025 114	2019 RR-EXP	Stored Value Software	IT	E	12	14,548	14,548	14,548	-	-	-	14,548	-							
923 025 115	2019 RR-EXP	Trails User Smartphone App	IT	E	12	7,500	7,500	7,800	(300)	7,800	7,800	-	1,652							
923 025 287	2019 RR-ACC-EXP	Marketing/Trails - Phone App - Summer IT		E	12		5,000	5,000	-	5,000	5,000	-	-							
923 025 119	2019 RR-EXP	IT Wiring Upgrades - Amenities Non FibIT		E	12	5,037	5,037	5,037	-	-	-	5,037	1,200							
923 160 120	2019 RR-EXP	Maint.Yd. Asphalt Repairs	Maintenance	E	12	5,087	5,087	5,087	-	-	-	5,087	-							
923 160 121	2019 RR-EXP	Maint.Yd. Seal-Stripe	Maintenance	E	12	7,695	7,695	7,695	-	-	-	7,695	-							
923 160 286	2019 RR-ACC-EXP	HE101 Wheel Loader Steering Pump Repair	Maintenance	E	12		3,961	3,961	-	3,790	3,790	171	-							
923 060 130	2019 RR-EXP	Marina Asphalt Repairs	Marina	E	12	5,087	5,087	5,087	-	3,440	3,440	1,647	-							
923 060 131	2019 RR-EXP	Marina Pkg-Stripe	Marina	E	12	1,524	1,524	1,524	-	880	880	644	-							
923 060 137	2019 RR-EXP	Dock Repairs	Marina	E	12	6,188	6,188	6,188	-	5,933	5,933	255	-							
923 060 140	2019 RR-EXP	Fencing- Repairs	Marina	E	12	2,026	2,026	2,026	-	1,400	1,400	626	-							
923 060 141	2019 RR-EXP	Landscaping-Lawns-Irrigation - Repairs	Marina	E	12	8,138	8,138	8,138	-	-	-	8,138	-							
923 060 144	2019 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	4,246	4,246	4,246	-	-	-	4,246	-							
923 060 143	2019 RR-EXP	State Land Commission Lease	Marina	E	12	-	4,408	4,408	-	4,408	4,408	-	-	budget was C in error						
923 060 142	2019 RR-EXP	Marina Beach Repairs	Marina	C	12	-	2,300	2,300	-	-	-	2,300	-	budget was C in error						
923 005 150	2019 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	5,087	5,087	5,087	-	4,440	4,440	647	-							
923 005 151	2019 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	11,844	11,844	11,844	-	11,844	11,844	-	-							
923 005 152	2019 RR-EXP	Deck-Pavers Repair	Northwoods	E	12	7,154	7,154	7,154	-	-	-	7,154	-							
923 211 166	2019 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Lift Maintenance	E	12	12,208	12,208	12,208	-	-	-	12,208	-							
923 211 170	2019 RR-EXP	Tower Painting - Eagle Rock	Ski Area - Lift Maintenance	E	12	20,359	20,359	20,359	-	-	-	20,359	-							
923 210 172	2019 RR-EXP	Building/Fence Stain - Top Shop	Ski Area - Vehicle Maintenance	E	12	15,303	15,303	15,303	-	-	-	15,303	-							
923 210 184	2019 RR-EXP	DSL Lower 500 Dr Seal (35%)	Ski Area-Mtn Ops	E	12	1,711	1,711	1,711	-	-	-	1,711	-							
923 210 185	2019 RR-EXP	DSL Prking Seal-Stripe	Ski Area-Mtn Ops	E	12	17,294	17,294	17,294	-	-	-	17,294	-							
923 210 186	2019 RR-EXP	DSL-AccRd. Seal (45%)	Ski Area-Mtn Ops	E	12	4,733	4,733	4,733	-	-	-	4,733	-							
923 210 187	2019 RR-EXP	DSL-Fire Lane Seal	Ski Area-Mtn Ops	E	12	5,438	5,438	5,438	-	-	-	5,438	-							
923 210 188	2019 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area-Mtn Ops	E	12	3,038	3,038	3,038	-	-	-	3,038	-							
923 210 189	2019 RR-EXP	Yurt Deck Repair/Stain	Ski Area-Mtn Ops	E	12	2,059	2,059	2,059	-	-	-	2,059	-							
923 210 191	2019 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area-Mtn Ops	E	12	5,061	5,061	5,061	-	-	-	5,061	-							
923 216 195	2019 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	12	25,183	25,183	25,183	-	-	-	25,183	-							
923 090 197	2019 RR-EXP	Tennis Access Rd. - Parking - Seal - Strip	Tennis Complex	E	12	6,309	6,309	6,309	-	4,798	4,798	1,511	-							
923 090 198	2019 RR-EXP	Display Case-Counter Repairs	Tennis Complex	E	12	2,035	2,035	2,035	-	1,213	1,213	822	-							
923 090 202	2019 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	6,417	6,417	6,417	-	-	-	6,417	-							
923 090 285	2019 RR-ACC-EXP	Tennis Center Perimeter Fence Repairs	Tennis Complex	E	12		4,935	4,935	-	4,700	4,700	235	-	Accelerated in 2019 due to large winter damage						
923 128 207	2019 RR-EXP	Appliance - Walk-in Refrigeration Repair	The Lodge	E	12	2,039	2,039	2,039	-	-	-	2,039	-							
923 128 210	2019 RR-EXP	Concrete Repairs	The Lodge	E	12	10,087	10,087	10,087	-	311	311	9,776	-							
923 128 212	2019 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	8,078	8,078	8,078	-	-	-	8,078	-							
923 128 215	2019 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	2,055	2,055	2,055	-	-	-	2,055	-							
923 128 217	2019 RR-EXP	Paint - Exterior Deck, Railing & West El	The Lodge	E	12	2,216	2,216	2,216	-	2,215	2,215	1	-							
923 128 283	2019 RR-ACC-EXP	Golf Pro Shop Closet Remediation	The Lodge	E	12		-	1,200	(1,200)	2,620	2,620	(1,420)	-	to net to zero, insurance claim item						
923 051 222	2019 RR-EXP	Trails Master Plan - Consultant	Trails	E	12	-	-	-	-	-	-	-	-	needs to be reclassified to C project, as Budgeted						
923 051 221	2019 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	2,050	2,050	2,050	-	-	-	2,050	-							
923 051 229	2019 RR-EXP	Trail 23-24 Repair - Glacier Way - Cons	Trails	E	12	3,061	3,061	3,061	-	-	-	3,061	-							
923 051 230	2019 RR-EXP	Trail 25-26 Repair - Const	Trails	E	12	2,041	2,041	2,041	-	-	-	2,041	-							
923 051 231	2019 RR-EXP	Trail 27-28 Repair - Teton Way - Const	Trails	E	12	2,040	2,040	2,040	-	-	-	2,040	-							
923 051 232	2019 RR-EXP	Trail 42-43 repair - E. Perimeter near Mt	Trails	E	12	3,569	3,569	3,569	-	-	-	3,569	-							
923 051 234	2019 RR-EXP	Trail 6-7 Repair - Hansel to Campground	Trails	E	99	25,505	25,505	25,505	-	-	-	25,505	25,505	deferred						
923 051 236	2019 RR-EXP	Trail 7-8 Repair - Alder Creek Trail - So	Trails	E	12	25,505	25,505	25,505	-	-	-	25,505	-							
923 051 237	2019 RR-EXP	Trail Repair/Improvement	Trails	E	12	20,050	20,050	20,050	-	-	-	20,050	-							
923 132 241	2019 RR-EXP	TCRC Expansion Project	Trout Creek BLDG	E	12	-	77,663	77,663	-	-	-	77,663	-							
	2019 RR-EXP	Asphalt Repairs	Trout Creek BLDG	E	12	11,092			-	-	-	-	-							
	2019 RR-EXP	Concrete Curb Repairs	Trout Creek BLDG	E	12	10,218			-	-	-	-	-							
	2019 RR-EXP	Door Safety Upgrade	Trout Creek BLDG	E	12	8,098			-	-	-	-	-							
	2019 RR-EXP	Building Painting Exterior	Trout Creek BLDG	E	12	17,855			-	-	-	-	-							
	2019 RR-EXP	Building Painting Interior (old)	Trout Creek BLDG	E	12	10,123			-	-	-	-	-							

Replacement Reserve TL	5,040,000	4,564,603	4,580,648	(16,045)	1,321,431	3,126,810	3,259,212	378,519
Capital	3,721,000	3,302,322	3,317,646	(15,323)	982,897	2,714,672	2,334,745	330,846
Expense	1,319,000	1,262,281	1,263,003	(722)	338,533	412,138	924,467	47,673

Project #	Category	Component	Location	Type	2019 Planned Month	2019 BUDGET	2019 REVISED BUDGET	2019 FORECAST	2019 Revised Budget vs Forecast	2019 YTD Actual	ITD Actual	2019 SPEND TO GO	2020+ SPEND Carryover\$\$ Reset in Study	Notes
	2019 RR-EXP	Restrooms - Gymside Paint	Trout Creek BLDG	E	12	10,123			-	-	-	-	-	
	2019 RR-EXP	Roof Repair - Trout Creek	Trout Creek BLDG	E	12	10,152			-	-	-	-	-	
	2019 RR-EXP	Trout Creek Seal-Stripe	Trout Creek BLDG	E	99	19,016	19,016	19,016	-	-	-	19,016	19,016	Defer to 2020
923 132 238	2019 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	2,055	2,055	2,055	-	-	-	2,055	-	
923 132 243	2019 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	5,577	5,577	5,577	-	-	-	5,577	-	
	2019 RR-CAP	Contingency, capex	General	C	12	(38)	(38)	1,449	(1,487)	-	-	1,449	-	rounding in Forecast
	2019 RR-EXP	Contingency, expense	General	E	12	1,887	1,887	1,109	778	-	-	1,109	-	rounding in Forecast

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June 2019										Year-to-Date June 2019									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number			Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget		
			Variance	Var	Variance	Var							Variance	Var	Variance	Var			
			\$	%	\$	%							\$	%	\$	%			
132,000	132,000	121,000	0	0%	11,000	9%	36053	Revenue		452,450	429,000	430,610	23,450	5%	21,840	5%	1,110,000		
								ALLOCATED RECREATION FEES											
22,882	27,100	27,448	-4,218	-16%	-4,566	-17%	(350...	Golf Passes		32,327	35,200	37,923	-2,873	-8%	-5,596	-15%	135,000		
-325	14,000	16,824	-14,325	-102%	-17,149	-102%	3502...	Golf Passes - Packs		-325	15,600	19,524	-15,925	-102%	-19,849	-102%	85,000		
7,030	32,900	34,415	-25,870	-79%	-27,385	-80%	35035	Golf Green Fees - Member		7,030	40,200	43,765	-33,170	-83%	-36,735	-84%	229,000		
4,390	28,500	25,442	-24,110	-85%	-21,052	-83%	35025	Golf Green Fees - Guest		4,390	31,400	29,012	-27,010	-86%	-24,622	-85%	238,000		
3,210	26,000	19,082	-22,790	-88%	-15,872	-83%	3503...	Golf Green Fees - Public		3,210	27,800	20,093	-24,590	-88%	-16,883	-84%	154,000		
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public		1,161,772	1,033,400	620,729	128,372	12%	541,043	87%	1,271,800		
0	0	0	0	0%	0	0%	35562	Ski Lift Revenue - Guest		46,017	0	0	46,017	0%	46,017	0%	0		
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.		136,184	80,000	69,726	56,184	70%	66,458	95%	117,000		
0	0	0	0	0%	0	0%	35570	Ski Passes - Public		216,626	116,800	160,026	99,826	85%	56,599	35%	156,000		
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.		210,735	169,900	201,548	40,835	24%	9,187	5%	224,000		
0	0	0	0	0%	0	0%	35597	Ski Team - Public		8,863	3,500	4,467	5,363	153%	4,396	98%	4,000		
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.		13,766	9,000	9,503	4,766	53%	4,264	45%	10,000		
0	0	0	0	0%	0	0%	35599	Race Events		0	0	135	0	0%	-135	-100%	0		
0	0	0	0	0%	0	0%	35594	Snowplay Member		1,474	3,500	750	-2,026	-58%	724	97%	5,100		
0	0	0	0	0%	0	0%	35596	Snowplay Guest		58,409	46,100	33,572	12,309	27%	24,838	74%	67,400		
0	0	0	0	0%	0	0%	35595	Snowplay Public		89,682	118,600	80,956	-28,918	-24%	8,727	11%	173,600		
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee		44,527	32,700	19,632	11,827	36%	24,895	127%	45,000		
35	200	45	-165	-83%	-10	-22%	35615	Public Daily Trail Fee		202,848	199,600	128,014	3,248	2%	74,834	58%	244,000		
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee		73,000	27,800	14,624	45,200	163%	58,376	399%	42,000		
6,575	5,700	5,014	875	15%	1,561	31%	37040	P.O. Trail Rides		6,575	5,700	5,014	875	15%	1,561	31%	50,000		
6,253	7,000	6,557	-747	-11%	-304	-5%	37060	Guest Trail Rides		6,253	7,000	6,557	-747	-11%	-304	-5%	52,000		
1,231	2,400	1,161	-1,169	-49%	70	6%	37080	Public Trail Rides		1,231	2,400	1,161	-1,169	-49%	70	6%	17,000		
7,843	10,300	9,002	-2,457	-24%	-1,159	-13%	36012	Special Events Revenue		9,073	12,800	9,972	-3,727	-29%	-899	-9%	63,000		
0	0	0	0	0%	0	0%	36013	Concert Revenue		0	0	0	0	0%	0	0%	135,000		
4,540	5,900	4,762	-1,360	-23%	-222	-5%	36054	Daily Usage Fee - Member		16,836	17,100	13,182	-264	-2%	3,654	28%	53,950		
49,820	53,900	44,474	-4,080	-8%	5,346	12%	36055	Daily Usage Fee - Guest		140,141	144,400	118,832	-4,259	-3%	21,309	18%	494,650		
19,892	11,350	15,219	8,542	75%	4,674	31%	38013	Campground Revenue		22,026	11,350	15,219	10,676	94%	6,807	45%	69,300		
133,375	225,250	209,444	-91,875	-41%	-76,069	-36%		Total Direct Access & Use		2,512,668	2,191,850	1,663,932	320,818	15%	848,736	51%	4,135,800		
229,103	327,449	264,061	-98,346	-30%	-34,958	-13%	3310...	Food		1,346,451	1,459,515	1,240,821	-113,064	-8%	105,631	9%	3,354,400		
-15,399	-39,370	-20,936	23,971	61%	5,536	26%		Food Discounts		-111,921	-141,570	-123,177	29,650	21%	11,256	9%	-297,800		
-6,106	-9,470	-7,405	3,364	36%	1,300	18%	33152	EE Discounts		-47,504	-54,020	-42,867	6,516	12%	-4,637	-11%	-103,600		
-1,256	-4,000	-2,256	2,744	69%	1,000	44%	33154	Guest Relations aka Manager		-4,725	-12,800	-10,552	8,075	63%	5,827	55%	-31,800		
0	-400	-387	400	100%	387	100%	33156	InterDept Discounts		-559	-650	-1,242	91	14%	683	55%	-2,000		
-8,038	-25,500	-10,888	17,462	68%	2,850	26%	3316...	Marketing Discounts		-59,133	-74,100	-68,516	14,967	20%	9,383	14%	-160,400		
7,949	13,000	11,980	-5,051	-39%	-4,031	-34%	33180	Food NA Beverage		93,751	109,300	81,001	-15,549	-14%	12,749	16%	201,900		
221,653	301,079	255,105	-79,426	-26%	-33,453	-13%		Food subtotal		1,328,282	1,427,245	1,198,645	-98,963	-7%	129,636	11%	3,258,500		
28,460	34,137	35,707	-5,677	-17%	-7,248	-20%	3322...	Beer		157,362	162,430	139,389	-5,068	-3%	17,973	13%	376,000		
-490	0	-803	-490	0%	313	39%	3322...	Beer Discounts		-3,447	0	-3,011	-3,447	0%	-437	-15%	0		
35,352	28,140	36,444	7,212	26%	-1,091	-3%	33242	Liquor		157,885	130,410	133,479	27,475	21%	24,405	18%	292,100		
-585	0	-1,078	-585	0%	493	46%	3324...	Liquor Discounts		-3,766	0	-4,749	-3,766	0%	983	21%	0		
39,611	54,094	42,518	-14,483	-27%	-2,907	-7%	33262	Wine		170,290	210,305	164,154	-40,015	-19%	6,136	4%	505,100		
-452	0	-1,136	-452	0%	684	60%	3326...	Wine Discounts		-4,280	0	-6,955	-4,280	0%	2,675	38%	0		
1,238	0	926	1,238	0%	312	34%	33268	Corkage Fees		9,974	0	5,741	9,974	0%	4,233	74%	0		
-800	0	-454	-800	0%	-346	-76%	33269	Corkage Fee Discounts		-7,040	0	-3,443	-7,040	0%	-3,598	-105%	0		
102,334	116,371	112,124	-14,037	-12%	-9,790	-9%		Beverage subtotal		476,977	503,145	424,606	-26,168	-5%	52,371	12%	1,173,200		
54,004	28,380	43,639	25,624	90%	10,365	24%	3328...	Misc other F&B		69,288	42,340	61,793	26,948	64%	7,495	12%	162,100		
0	-100	0	100	100%	0	0%	33299	InterDept Food Sales		0	600	0	-600	-100%	0	0%	0		
54,004	28,280	43,639	25,724	91%	10,365	24%		Other F&B subtotal		69,288	42,940	61,793	26,348	61%	7,495	12%	162,100		
377,991	445,730	410,869	-67,739	-15%	-32,878	-8%		Total Food and Beverage		1,874,546	1,973,330	1,685,044	-98,784	-5%	189,502	11%	4,593,800		
356,080	370,200	388,422	-14,120	-4%	-32,342	-8%		F&B Revenue by Segment:		1,470,100	1,323,400	1,388,694	146,700	11%	81,407	6%	3,350,000		
108,901	115,300	146,818	-6,399	-6%	-37,917	-26%	33910	F&B-Dining Room		675,514	555,800	689,559	119,714	22%	-14,045	-2%	1,262,000		
51,066	75,800	67,991	-24,734	-33%	-16,925	-25%	33920	F&B-Pub		351,262	378,300	339,115	-27,038	-7%	12,147	4%	793,000		
157,597	124,300	114,837	33,297	27%	42,759	37%	33930	F&B-Banquets		201,768	182,500	168,395	19,268	11%	33,374	20%	730,000		
5,732	15,000	17,082	-9,268	-62%	-11,351	-66%	33940	F&B-Lunch		8,289	15,000	21,369	-6,711	-45%	-13,080	-61%	86,000		
4,007	17,100	19,904	-13,093	-77%	-15,897	-80%	33950	SmrF&B-Snack Bar		4,007	20,100	23,335	-16,093	-80%	-19,328	-83%	107,000		
1,887	2,000	1,965	-113	-6%	-78	-4%	33970	SmrF&B-Pool BBQ		1,887	2,000	1,965	-113	-6%	-78	-4%	58,000		
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck		5,629	0	7,392	5,629	0%	-1,762	-24%	0		
26,891	18,700	19,825	8,191	44%	7,066	36%	33990	Cafeteria		221,743	166,200	137,564	55,543	33%	84,180	61%	295,000		
0	2,000	0	-2,000	-100%	0	0%	33989	Employee Housing		0	3,500	0	-3,500	-100%	0	0%	19,000		
-2,195	0	-2,578	-2,195	0%	383	15%	33163	Mkt Discounts, Happy Hour Foo		-14,251	0	-16,780	-14,251	0%	2,529	15%	0		
-321	0	-516	-321	0%	195	38%	33226	Mkt Discounts, Happy Hour Bev		-2,224	0	-1,186	-2,224	0%	-1,038	-88%	0		
-45	0	-429	-45	0%	384	90%	33246	Mkt Discounts, Happy Hour Bev		-33									

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June 2019

Year-to-Date June 2019

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-2,780	0	-4,273	-2,780	0%	1,492	35%		Mkt Discounts, Happy Hour F	-18,753	0	-23,395	-18,753	0%	4,641	20%	0
1,951	1,000	650	951	95%	1,301	200%	36015	Sales - Firewood	1,951	1,000	1,100	951	95%	851	77%	5,000
50,745	49,500	50,621	1,245	3%	124	0%	36030	Sales - Retail	314,430	301,100	291,789	13,330	4%	22,641	8%	605,400
-5,308	-1,100	-1,162	-4,208	-383%	-4,146	-357%	38015	Employee Discounts	-12,145	-7,200	-8,458	-4,945	-69%	-3,687	-44%	-12,900
-702	-600	-993	-102	-17%	290	29%	38017	Homeowner Discounts	-702	-1,000	-1,252	298	30%	549	44%	-4,000
-1,321	-3,930	-4,962	2,609	66%	3,642	73%	38020	Discounts - Retail	-28,180	-34,230	-40,091	6,051	18%	11,911	30%	-62,000
0	0	-1,193	0	0%	1,193	100%	38025	Promotion Discounts	-1,244	-2,000	-3,749	756	38%	2,505	67%	-2,000
45,365	44,870	42,961	495	1%	2,404	6%		Total Retail Product Reven	274,110	257,670	239,339	16,440	6%	34,771	15%	529,500
7,029	22,300	28,318	-15,271	-68%	-21,289	-75%	(350...	Golf Cart Rentals	8,373	26,000	34,691	-17,627	-68%	-26,317	-76%	161,000
408	0	2,008	408	0%	-1,600	-80%	35018	Golf Club Set Rentals	408	0	2,328	408	0%	-1,920	-82%	0
2,322	11,200	10,633	-8,878	-79%	-8,311	-78%	35020	Golf - Driving Range	2,322	14,900	15,021	-12,578	-84%	-12,699	-85%	53,000
0	0	0	0	0%	0	0%	(355...	Lessons - Group	301,382	305,200	183,505	-3,818	-1%	117,877	64%	370,800
0	0	0	0	0%	0	0%	(355...	Lessons - Private	395,272	271,600	285,564	123,672	46%	109,708	38%	360,500
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	3,694	2,300	2,699	1,394	61%	996	37%	2,500
0	0	0	0	0%	0	0%	35590	Snowflakes	268,140	198,700	181,873	69,440	35%	86,268	47%	260,800
0	0	0	0	0%	0	0%	(355...	TD Tykes	48,970	26,400	31,764	22,570	85%	17,206	54%	26,400
17,281	20,100	18,408	-2,820	-14%	-1,128	-6%	3604...	Rentals	813,140	820,500	574,570	-7,360	-1%	238,570	42%	1,145,000
10,280	2,400	4,516	7,880	328%	5,764	128%	36042	Rentals, Storage	14,901	4,800	18,201	10,101	210%	-3,300	-18%	12,000
7,088	7,200	6,856	-113	-2%	231	3%	36043	Rentals, Bikes	7,088	8,700	8,109	-1,613	-19%	-1,021	-13%	44,000
114	1,000	512	-886	-89%	-398	-78%	3604...	Child Care	-87	6,500	6,690	-6,587	-101%	-6,777	-101%	14,000
8,053	8,000	10,830	53	1%	-2,777	-26%	36050	Aerobics	38,326	40,100	41,949	-1,774	-4%	-3,624	-9%	87,000
0	500	940	-500	-100%	-940	-100%	36056	Fitness/Training	3,530	2,600	4,430	930	36%	-900	-20%	5,000
2,942	2,000	2,810	942	47%	132	5%	36058	Rec Programs	2,942	2,000	2,810	942	47%	132	5%	11,000
45,411	49,000	45,504	-3,589	-7%	-93	0%	36059	Day Camps	45,511	49,000	45,504	-3,489	-7%	7	0%	275,000
735	1,200	1,008	-465	-39%	-273	-27%	36051	Massage	6,582	8,400	8,839	-1,818	-22%	-2,257	-26%	18,000
135	100	140	35	35%	-5	-4%	36057	Towels/Lockers	1,600	500	480	1,100	220%	1,120	233%	1,000
691	400	40	291	73%	651	1628%	36060	Lessons - Public	691	450	48	241	54%	643	1340%	2,300
3,985	6,500	7,510	-2,515	-39%	-3,525	-47%	36070	Lessons - P.O.	4,051	8,400	8,413	-4,349	-52%	-4,362	-52%	48,500
10,774	9,000	13,253	1,774	20%	-2,478	-19%	36080	Lessons - Guest	15,184	10,300	15,927	4,884	47%	-743	-5%	38,000
3,650	5,000	4,238	-1,350	-27%	-588	-14%	37090	Equestrian - Boarding	3,650	5,000	4,238	-1,350	-27%	-588	-14%	27,000
15,872	14,000	13,136	1,872	13%	2,736	21%	37095	Equestrian - Camps	15,872	14,000	13,181	1,872	13%	2,691	20%	67,000
136,768	159,900	170,659	-23,132	-14%	-33,891	-20%		Total Lessons & Rental Re	2,001,540	1,826,350	1,490,833	175,190	10%	510,708	34%	3,029,800
5,175	11,500	9,475	-6,325	-55%	-4,300	-45%	32010	Aso - Fees	25,130	43,100	33,020	-17,970	-42%	-7,890	-24%	79,000
2,850	3,000	2,915	-150	-5%	-65	-2%	32020	Inspection Fees	8,860	12,000	12,835	-3,141	-26%	-3,976	-31%	30,000
1,163	500	275	663	133%	888	323%	32030	Fines	6,500	3,000	1,683	3,500	117%	4,818	286%	6,000
0	0	2,000	0	0%	-2,000	-100%	32040	Fines - Forestry	0	0	2,000	0	0%	-2,000	-100%	0
12,325	4,010	8,122	8,315	207%	4,203	52%	34010	Interest	78,316	28,060	42,769	50,256	179%	35,547	83%	49,120
0	0	0	0	0%	0	0%	32042	Collection Costs Recovery	16,150	0	0	16,150	0%	16,150	0%	0
3,412	3,300	3,111	112	3%	300	10%	34020	Late Charges	17,903	19,200	16,910	-1,297	-7%	993	6%	34,000
-810	-800	-185	-10	-1%	-625	-338%	34030	Lien Fees	13,500	10,300	9,435	3,200	31%	4,065	43%	9,000
-203	-900	-380	698	78%	178	47%	34040	Delinquency Fees	40,891	44,400	41,721	-3,509	-8%	-830	-2%	42,000
10,935	10,500	9,085	435	4%	1,850	20%	34050	Transfer Fees	60,255	58,800	62,340	1,455	2%	-2,085	-3%	148,000
-10	0	0	-10	0%	-10	0%	34060	NSF Charges	60	0	30	60	0%	30	100%	0
1,667	0	0	1,667	0%	1,667	0%	34075	Sponsorships	2,667	0	0	2,667	0%	2,667	0%	5,000
18,869	32,300	17,577	-13,431	-42%	1,292	7%	34080	Communications Ad Revenue	121,777	110,400	104,771	11,377	10%	17,006	16%	210,000
2,438	2,500	4,389	-62	-2%	-1,951	-44%	37018	Lease Revenue	14,630	15,000	16,335	-370	-2%	-1,705	-10%	30,000
8,930	14,340	8,122	-5,410	-38%	808	10%	37020	Other Revenue	45,095	50,040	36,617	-4,945	-10%	8,478	23%	104,980
1,679	2,000	3,458	-321	-16%	-1,780	-51%	38005	Employee Housing Revenue	71,439	39,500	77,181	31,939	81%	-5,742	-7%	69,000
-1	0	0	-1	0%	-1	0%	37030	Forestry Grant Revenue	-1	0	0	-1	0%	-1	0%	0
68,419	82,250	67,965	-13,831	-17%	454	1%		Total Other Revenue	523,171	433,800	457,646	89,371	21%	65,525	14%	816,100
893,919	1,090,000	1,022,899	-196,081	-18%	-128,980	-13%		GROSS REVENUE (GREV)	7,638,486	7,112,000	5,967,404	526,486	7%	1,671,082	28%	14,215,000
COST OF GOODS SOLD (COGS)																
-21,195	-30,310	-22,262	9,115	30%	1,067	5%	43110	Meat	-125,977	-142,230	-118,880	16,253	11%	-7,097	-6%	-321,400
-12,028	-23,950	-14,766	11,922	50%	2,738	19%	43120	Seafood	-67,910	-79,270	-64,242	11,360	14%	-3,667	-6%	-205,270
-15,615	-15,720	-16,496	105	1%	881	5%	43130	Produce	-83,050	-66,350	-78,925	-16,700	-25%	-4,125	-5%	-154,280
-8,530	-14,110	-8,692	5,580	40%	162	2%	43140	Dairy	-44,468	-60,870	-44,831	16,402	27%	363	1%	-143,250
-2,960	-5,800	-5,574	2,840	49%	2,615	47%	43150	NA Beverage	-26,254	-31,530	-24,993	5,276	17%	-1,261	-5%	-68,010
-18,817	-18,224	-21,466	-593	-3%	2,650	12%	43160	Food Other	-132,476	-111,309	-126,086	-21,167	-19%	-6,390	-5%	-226,891
3,959	8,390	6,514	-4,431	-53%	-2,555	-39%	43190	Mktg Discounts credit	26,821	30,500	34,162	-3,679	-12%	-7,341	-21%	76,200
2,730	3,844	3,810	-1,114	-29%	-1,080	-28%	43192	EE Meals credit	15,642	20,489	17,839	-4,848	-24%	-2,198	-12%	41,951
-72,455	-95,880	-78,933	23,425	24%	6,478	8%		Food Cogs	-437,673	-440,570	-405,957	2,897	1%	-31,716	-8%	-1,000,950
-7,691	-8,260	-8,503	569	7%	812	10%	43270	Beer	-39,237	-40,400	-35,775	1,163	3%	-3,462	-10%	-92,070
-4,477	-5,870	-7,805	1,393	24%	3,329	43%	43280	Liquor	-27,847	-26,420	-29,793	-1,427	-5%	1,946	7%	-60,190
-10,244	-16,270	-11,647	6,026	37%	1,403	12%	43290	Wine	-51,987	-63,390	-50,156	11,403	18%	-1,831	-4%	-151,980

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2019
Operating Fund Consolidated

June 2019						Year-to-Date June 2019										
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-22,411	-30,400	-27,955	7,989	26%	5,544	20%		Beverage Cogs	-119,071	-130,210	-115,724	11,139	9%	-3,346	-3%	-304,240
-30,358	-27,980	-26,294	-2,378	-9%	-4,064	-15%		Retail Product Cogs	-151,184	-144,060	-140,581	-7,124	-5%	-10,603	-8%	-307,810
-125,225	-154,260	-133,183	29,035	19%	7,958	6%		Total COGS	-707,928	-714,840	-662,262	6,912	1%	-45,666	-7%	-1,613,000
-14.0%	-14.2%	-13.0%	00.1%	01.0%	-01.0%	-07.6%		Total Cogs / GREV %	-09.3%	-10.1%	-11.1%	00.8%	07.8%	01.8%	16.5%	-11.3%
-66.9%	-62.4%	-61.2%	-04.6%	-07.3%	-05.7%	-09.3%		Retail Product Cogs / Retail R	-55.2%	-55.9%	-58.7%	00.8%	01.3%	03.6%	06.1%	-58.1%
-57.6%	-55.4%	-51.3%	-02.2%	-04.0%	-06.3%	-12.3%		Retail Product Cogs / Retail R	-47.8%	-47.7%	-48.0%	-00.1%	-00.2%	00.2%	00.4%	-50.4%
-25.1%	-28.3%	-26.0%	03.2%	11.4%	00.9%	03.5%		F&B Cogs / F&B Rev %	-29.7%	-28.9%	-31.0%	-00.8%	-02.7%	01.3%	04.1%	-28.4%
-30.6%	-28.2%	-28.6%	-02.4%	-08.5%	-02.0%	-06.9%		Food %, preDiscounts	-30.4%	-28.1%	-30.7%	-02.3%	-08.2%	00.3%	01.0%	-28.1%
-32.7%	-31.8%	-30.9%	-00.8%	-02.6%	-01.7%	-05.6%		Food %, postDiscounts	-33.0%	-30.9%	-33.9%	-02.1%	-06.7%	00.9%	02.7%	-30.7%
-37.2%	-44.6%	-46.5%	07.4%	16.5%	09.3%	20.0%		Food NA Beverage %	-28.0%	-28.8%	-30.9%	00.8%	02.9%	02.9%	09.2%	-33.7%
-21.9%	-26.1%	-24.9%	04.2%	16.2%	03.0%	12.2%		COGS % Beverage, incld CF,ne	-25.0%	-25.9%	-27.3%	00.9%	03.5%	02.3%	08.4%	-25.9%
-27.5%	-24.2%	-24.4%	-03.3%	-13.6%	-03.1%	-12.9%		COGS % Beer,net	-25.5%	-24.9%	-26.2%	-00.6%	-02.5%	00.7%	02.8%	-24.5%
-12.9%	-20.9%	-22.1%	08.0%	38.3%	09.2%	41.7%		COGS % Liquor,net	-18.1%	-20.3%	-23.1%	02.2%	10.8%	05.1%	21.9%	-20.6%
-26.2%	-30.1%	-28.1%	03.9%	13.0%	02.0%	07.1%		COGS % Wine,net	-31.3%	-30.1%	-31.9%	-01.2%	-03.9%	00.6%	01.9%	-30.1%
768,694	935,740	889,716	-167,046	-18%	-121,022	-14%		Gross Margin (GREV-COG)	6,930,559	6,397,160	5,305,143	533,399	8%	1,625,416	31%	12,602,000
PAYROLL																
SALARIES & WAGES																
-332,236	-335,477	-316,541	3,241	1%	-15,694	-5%	5110...	Salaries - Exempt - Regular & Ot	-1,971,039	-1,940,802	-1,842,592	-30,237	-2%	-128,448	-7%	-3,918,000
-3,780	-2,700	-5,075	-1,080	-40%	1,296	26%	51106	Salaries - Exempt - Commissions	-8,269	-5,900	-8,360	-2,369	-40%	90	1%	-23,000
-146,017	-174,631	-167,492	28,614	16%	21,475	13%	5122...	Wages - FTRRegular	-959,127	-1,046,527	-938,280	87,400	8%	-20,848	-2%	-2,107,637
-385,262	-402,250	-376,339	16,988	4%	-8,923	-2%	5124...	Wages - Seasonal	-1,989,131	-1,977,773	-1,782,635	-11,358	-1%	-206,496	-12%	-4,163,463
-3,956	-2,100	-3,401	-1,856	-88%	-555	-16%	5122...	Wages-FTR-Commissions	-4,806	-3,000	-8,882	-1,806	-60%	4,077	46%	-30,000
-5,755	-6,000	-6,030	245	4%	275	5%	51246	Wages-Seasonal-Commissions	-48,857	-44,600	-53,112	-4,257	-10%	4,255	8%	-89,900
47,108	-11,916	-10,790	59,024	495%	57,898	537%	5110...	Incentive Program, Exempt	-121,632	-71,500	-90,302	-50,132	-70%	-31,330	-35%	-143,000
11,212	-2,500	-8,604	13,712	548%	19,816	230%	51227	Incentive Program, FTR, NonExe	-37,381	-15,000	-36,207	-22,381	-149%	-1,173	-3%	-30,000
-3,010	0	-3,508	-3,010	0%	497	14%	51247	Incentive Program, Seasonal, N	-34,665	-5,000	-20,146	-29,665	-593%	-14,520	-72%	-10,000
25,076	23,500	30,078	1,576	7%	-5,002	-17%	51299	Capitalized Payroll Direct S&W	142,804	141,000	145,537	1,804	1%	-2,733	-2%	282,000
-796,619	-914,074	-867,703	117,455	13%	71,083	8%		Total Salaries & Wages, DIRECT	-5,032,103	-4,969,102	-4,634,978	-63,001	-1%	-397,125	-9%	-10,233,000
-263,831	-326,593	-302,328	62,762	19%	38,497	13%		Salaries sub-total	-1,958,136	-1,877,202	-1,795,716	-80,934	-4%	-162,421	-9%	-3,802,000
-532,788	-587,481	-565,374	54,693	9%	32,586	6%		Wage sub-total	-3,073,967	-3,091,900	-2,839,262	17,933	1%	-234,705	-8%	-6,431,000
-138,761	-179,231	-179,497	40,470	23%	40,736	23%		Wage-FTR subsubtotal	-1,001,314	-1,064,527	-983,370	63,213	6%	-17,944	-2%	-2,167,637
-394,027	-408,250	-385,877	14,223	3%	-8,150	-2%		Wage-Seasonal subsubto	-2,072,653	-2,027,373	-1,855,893	-45,280	-2%	-216,761	-12%	-4,263,363
-89.1%	-83.9%	-84.8%	-05.3%	-06.3%	-04.3%	-05.1%		PayrollDirect %ofRevenue	-65.9%	-69.9%	-77.7%	04.0%	05.7%	11.8%	15.2%	-72.0%
10,152	-1,300	-696	11,452	881%	10,848	1558%	51108	PTO net\$ accrual, in Salaries	-18,124	-10,400	-26,238	-7,724	-74%	8,114	31%	-17,909
-2,943	-1,000	-5,583	-1,943	-194%	2,640	47%	51228	PTO net\$ accrual, in Wages FTR	-4,297	-6,000	-8,074	1,703	28%	3,778	47%	-12,000
7,209	-2,300	-6,279	9,509	413%	13,488	215%		PTO net accrual, in PD Total	-22,421	-16,400	-34,313	-6,021	-37%	11,892	35%	-29,909
-1448.7	0.0	-1436.6	-1448.7	0.0	-12.1	0.0		Wage Overtime Hours	-9108.5	0.0	-7532.4	-9108.5	0.0	-1576.1	-0.2	0.0
-31650.4	-34356.6	-33394.7	2706.2	0.1	1744.3	0.1		Wage Total Hours	-171748.4	-174138.4	-165670.7	2390.0	0.0	-6077.7	0.0	-362184.4
16.74	17.07	16.76	-0.33	-0.02	-0.02	0.00		Wage ROP avg	17.87	17.72	17.09	0.15	0.01	0.78	0.05	17.72
PAYROLL BURDEN																
-83,253	-100,350	-94,980	17,097	17%	11,727	12%	5130...	Payroll Taxes	-514,387	-561,240	-500,889	46,853	8%	-13,498	-3%	-1,149,000
-35,731	-47,370	-44,006	11,639	25%	8,275	19%	5130...	Workers Compensation	-254,617	-282,980	-270,488	28,363	10%	15,871	6%	-569,000
-73,205	-78,631	-62,720	5,426	7%	-10,485	-17%	5130...	Group Insurance	-456,740	-468,409	-395,083	11,669	2%	-61,657	-16%	-937,000
-10,176	-17,254	-12,517	7,078	41%	2,340	19%	5130...	Retirement Plan	-81,429	-102,064	-75,413	20,635	20%	-6,017	-8%	-205,000
3,868	3,584	4,819	284	8%	-951	-20%	51499	Capitalized Payroll Burden	21,829	21,504	22,626	325	2%	-798	-4%	43,000
-198,497	-240,021	-209,403	41,524	17%	10,905	5%		PAYROLL BURDEN Total	-1,285,345	-1,393,189	-1,219,246	107,844	8%	-66,099	-5%	-2,817,000
-77,134	-94,888	-82,014	17,754	19%	4,880	6%	(513...	subtotal, Burden-Salary	-539,519	-563,399	-504,455	23,880	4%	-35,064	-7%	-1,130,000
-50,801	-69,927	-52,873	19,126	27%	2,072	4%	(514...	subtotal, Burden-Wage-FTR	-362,667	-428,564	-340,967	65,897	15%	-21,700	-6%	-853,700
-74,430	-78,790	-79,334	4,360	6%	4,905	6%	(514...	subtotal, Burden-Wage-Seasonal	-404,989	-422,730	-396,451	17,741	4%	-8,537	-2%	-876,300
24.9%	26.3%	24.1%	-01.3%	-05.1%	00.8%	03.3%		Burden % - on all Payroll	25.5%	28.0%	26.3%	-02.5%	-08.9%	-00.8%	-02.9%	27.5%
29.2%	29.1%	27.1%	00.2%	00.6%	02.1%	07.8%		Burden % - Salary	27.6%	30.0%	28.1%	-02.5%	-08.2%	-00.5%	-01.9%	29.7%
36.6%	39.0%	29.5%	-02.4%	-06.2%	07.2%	24.3%		Burden % - Wage-FTR	36.2%	40.3%	34.7%	-04.0%	-10.0%	01.5%	04.5%	39.4%
18.9%	19.3%	20.6%	-00.4%	-02.1%	-01.7%	-08.1%		Burden % - Wage-Season	19.5%	20.9%	21.4%	-01.3%	-06.3%	-01.8%	-08.5%	20.6%
23.5%	25.3%	23.4%	-01.8%	-07.1%	00.1%	00.5%		Burden % - Wage-FTR&Se	25.0%	27.5%	26.0%	-02.6%	-09.3%	-01.0%	-03.8%	26.9%
-995,117	-1,154,095	-1,077,106	158,978	14%	81,989	8%		PAYROLL TOTAL (Direct&Burde	-6,317,448	-6,362,291	-5,854,224	44,843	1%	-463,224	-8%	-13,050,000
24.9%	26.3%	24.1%	-1.3%	-5.1%	0.8%	3.3%		Burden % TL	25.5%	28.0%	26.3%	-2.5%	-8.9%	-0.8%	-2.9%	27.5%
10.5%	11.0%	10.9%	-0.5%	-4.8%	-0.5%	-4.5%		Payroll Taxes %	10.2%	11.3%	10.8%	-1.1%	-9.5%	-0.6%	-5.4%	11.2%
4.5%	5.2%	5.1%	-0.7%	-13.4%	-0.6%	-11.6%		Workers Comp %	5.1%	5.7%	5.8%	-0.6%	-11.1%	-0.8%	-13.3%	5.6%
9.2%	8.6%	7.2%	0.6%	6.8%	2.0%	27.1%		Group Insurance %	9.1%	9.4%	8.5%	-0.3%	-3.7%	0.6%	6.5%	9.2%
1.3%	1.9%	1.4%	-0.6%	-32.3%	-0.2%	-11.4%		Retirement %	1.6%	2.1%	1.6%	-0.4%	-21.2%	0.0%	-0.5%	2.0%
-0.5%	-0.4%	-0.6%	-0.1%	-23.8%	0.1%	12.6%		Capz PB %	-0.4%	-0.4%	-0.5%	0.0%	-0.2%	0.1%	11.1%	-0.4%

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2019
 Operating Fund Consolidated

June 2019

Year-to-Date June 2019

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
OPERATING EXPENSES (OE)																
-2,986	-4,094	-3,985	1,108	27%	999	25%	50530	Employee Meals	-19,159	-21,689	-20,884	2,530	12%	1,726	8%	-44,301
-3,167	-5,400	-4,819	2,233	41%	1,651	34%	50605	Employee Housing expenses	-106,141	-80,800	-92,796	-25,341	-31%	-13,345	-14%	-137,400
0	0	0	0	0%	0	0%	50610	Educational Reimbursement	-240	0	0	-240	0%	-240	0%	0
-1,420	-400	-140	-1,020	-255%	-1,280	-915%	50615	Employee Recruiting	-6,941	-3,000	-8,316	-3,941	-131%	1,376	17%	-10,100
-2,806	-13,125	-2,873	10,319	79%	68	2%	50620	Employee Dev/Training	-23,790	-36,000	-15,421	12,210	34%	-8,369	-54%	-56,900
-1,859	-2,160	-1,944	301	14%	85	4%	50625	Employee Relations	-35,013	-26,720	-22,774	-8,293	-31%	-12,239	-54%	-61,750
-1,623	-3,700	-8,510	2,077	56%	6,887	81%	50626	PreEmployment Testing	-6,668	-10,400	-12,162	3,732	36%	5,493	45%	-22,400
-370	-600	-370	230	38%	0	0%	50627	EAP Services	-2,221	-3,300	-4,498	1,079	33%	2,277	51%	-6,600
-2,106	-1,800	-2,467	-306	-17%	360	15%	50628	Benefit Administration Services	-15,373	-13,600	-17,977	-1,773	-13%	2,604	14%	-33,200
-4,221	-3,530	-4,811	-691	-20%	591	12%	50630	Uniforms	-17,855	-25,560	-18,639	7,705	30%	784	4%	-47,050
-319	-2,800	0	2,481	89%	-319	0%	51080	Seminars & Conferences	-7,885	-18,500	-3,377	10,615	57%	-4,509	-134%	-30,520
-2,016	-3,940	-171	1,924	49%	-1,846	-1082%	51095	Travel/Meeting Expense	-10,889	-20,960	-6,888	10,071	48%	-4,001	-58%	-32,090
-22,893	-41,549	-30,090	18,656	45%	7,196	24%		Total Staff Expense	-252,175	-260,529	-223,731	8,354	3%	-28,444	-13%	-482,311
-8,903	-12,000	-14,798	3,097	26%	5,896	40%	51090	Telephone	-54,156	-72,640	-80,004	18,484	25%	25,849	32%	-144,760
-1,556	-2,135	-1,599	579	27%	43	3%	55003	Cable/Sat TV Service	-11,032	-13,010	-9,961	1,978	15%	-1,071	-11%	-25,900
-12,940	-10,700	-9,720	-2,240	-21%	-3,220	-33%	55005	Disposal Fees	-51,708	-52,075	-47,495	367	1%	-4,212	-9%	-105,200
-21,372	-20,810	-20,581	-562	-3%	-791	-4%	5501...	Electricity	-152,368	-138,840	-141,559	-13,528	-10%	-10,810	-8%	-299,410
-6,066	-5,200	-3,796	-866	-17%	-2,270	-60%	55020	Natural Gas - Pools	-50,457	-40,900	-37,791	-9,557	-23%	-12,666	-34%	-70,000
-4,610	-4,190	-3,323	-420	-10%	-1,287	-39%	55025	Natural Gas - Buildings	-58,837	-54,070	-44,849	-4,767	-9%	-13,988	-31%	-83,750
-9,302	-11,230	-9,891	1,928	17%	589	6%		Fuel & Oil	-124,898	-93,130	-74,761	-31,768	-34%	-50,137	-67%	-158,740
-426	-230	-1,167	-196	-85%	741	64%	55027	Propane (LPG)	-2,911	-3,550	-4,482	639	18%	1,571	35%	-6,750
-7,343	-7,500	-7,165	157	2%	-178	-2%	55030	Sewer Fees	-44,058	-44,600	-42,989	542	1%	-1,069	-2%	-91,570
-3,697	-3,680	-3,242	-17	0%	-455	-14%	5503...	Water - Building/Facility	-21,167	-18,940	-18,609	-2,227	-12%	-2,558	-14%	-43,090
-1,913	-4,550	-4,740	2,637	58%	2,827	60%	55040	Water - Grounds	-10,702	-11,780	-29,683	1,078	9%	18,981	64%	-97,170
-78,127	-82,225	-80,022	4,098	5%	1,895	2%		TOTAL UTILITIES	-582,294	-543,535	-532,183	-38,759	-7%	-50,112	-9%	-1,126,340
SUPPLIES & MAINTENANCE EXPENSE																
-3,295	-2,910	-3,525	-385	-13%	231	7%	56010	Security Exp	-10,130	-6,740	-7,422	-3,390	-50%	-2,708	-36%	-12,250
-476	0	0	-476	0%	-476	0%	52505	Hazardous Waste Clean Up	-4,659	-1,000	0	-3,659	-366%	-4,659	0%	-1,500
-9,586	-11,800	-11,487	2,214	19%	1,901	17%	56520	Linen Service	-58,293	-57,740	-62,799	-553	-1%	4,506	7%	-128,159
-9,444	-8,525	-9,702	-919	-11%	258	3%	56530	Janitorial Services & Supplies	-49,511	-46,100	-47,893	-3,411	-7%	-1,618	-3%	-94,050
-1,468	-1,008	-1,042	-460	-46%	-426	-41%	56535	Pest Control	-5,155	-5,441	-4,830	286	5%	-324	-7%	-10,575
-1,125	-5,671	-4,723	4,546	80%	3,598	76%	52020	Contract Fees	-14,748	-35,566	-43,425	20,819	59%	28,677	66%	-70,852
-1,574	-2,200	-2,166	626	28%	593	27%	52022	Veterinary Services	-2,006	-3,000	-4,433	994	33%	2,427	55%	-5,800
-3,632	-2,500	-2,688	-1,132	-45%	-943	-35%	52023	Equine Care Services	-4,881	-4,400	-4,279	-481	-11%	-602	-14%	-9,300
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-11,900	-9,800	-8,937	-2,100	-21%	-2,963	-33%	-17,100
-654	-660	-3,852	6	1%	3,198	83%	53705	Equipment Rental	-7,043	-8,800	-10,281	1,757	20%	3,238	31%	-20,650
88	0	0	88	0%	88	0%	57035	Rental Property Expense	88	0	0	88	0%	88	0%	0
-8,937	-2,000	-3,118	-6,937	-347%	-5,820	-187%	56505	Feed Hay Grain	-11,911	-6,000	-4,453	-5,911	-99%	-7,459	-168%	-13,500
-614	-1,100	-1,017	486	44%	403	40%	51560	Mbr Srv - Retail COGS	-2,230	-3,800	-3,781	1,570	41%	1,551	41%	-8,400
0	-340	-314	340	100%	314	100%	56503	Printed Forms/Ticket Stock	-6,243	-13,660	-8,651	7,417	54%	2,408	28%	-19,860
-100	-500	-494	400	80%	394	80%	51037	Computer Software	-1,777	-2,600	-2,070	823	32%	293	14%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-150	-1,400	-394	1,250	89%	244	62%	-2,200
-1,687	-1,045	-1,929	-642	-61%	242	13%	51050	Furniture and Office Equip	-6,069	-6,945	-6,679	876	13%	610	9%	-13,115
-2,837	-2,400	-1,551	-437	-18%	-1,286	-83%	51060	Office Supplies	-11,822	-14,010	-8,937	2,188	16%	-2,885	-32%	-28,510
-1,060	-2,055	-2,430	995	48%	1,369	56%	51061	Toner Cartridges	-12,509	-13,630	-10,523	1,121	8%	-1,986	-19%	-27,360
-1,242	-2,050	-1,798	808	39%	556	31%	53530	Signs	-5,209	-5,800	-4,816	591	10%	-393	-8%	-12,290
-17,419	-7,285	-12,104	-10,134	-139%	-5,315	-44%		Operating Supplies	-35,727	-42,370	-43,318	6,643	16%	7,592	18%	-71,770
-6,300	-7,370	-7,804	1,070	15%	1,504	19%	56502	Paper Products - Restaurant	-37,871	-38,470	-36,830	599	2%	-1,040	-3%	-83,520
-303	-100	-250	-203	-203%	-53	-21%	56504	Candle & TableTop Supplies	-1,151	-800	-1,063	-351	-44%	-87	-8%	-2,000
-1,456	-3,300	-3,075	1,844	56%	1,619	53%	56511	Cleaning Supplies - Restaurant	-12,657	-16,150	-16,613	3,493	22%	3,955	24%	-34,550
-1,655	-3,970	-3,419	2,315	58%	1,764	52%	56540	Small Tools & Equipment	-11,965	-20,990	-13,703	9,025	43%	1,738	13%	-34,930
-3,699	-2,725	-1,701	-974	-36%	-1,999	-118%	56545	Safety Equipment	-10,028	-13,100	-4,226	3,072	23%	-4,226	-73%	-28,100
-1,181	0	-403	-1,181	0%	-778	-193%	56550	Spoilage	-10,343	0	-3,483	-10,343	0%	-6,860	-197%	0
0	-600	-250	600	100%	250	100%	51025	Entertainment	-132	-4,950	-250	4,818	97%	118	47%	-7,850
-3,551	-5,673	-5,665	2,122	37%	2,114	37%	55530	Recreation Programs	-3,551	-5,773	-5,984	2,222	38%	2,433	41%	-24,200
-3,826	-5,415	-6,872	1,589	29%	3,046	44%	55532	Special Programs	-14,188	-16,040	-14,852	1,852	12%	616	4%	-56,070
-3,402	-900	-2,087	-2,502	-278%	-1,315	-63%	55537	Catering Rentals	-3,781	-1,500	-2,904	-2,281	-152%	-877	-30%	-7,400
-1,027	0	-226	-1,027	0%	-800	-354%	56013	Concert Expenses	-1,048	0	-445	-1,048	0%	-604	-136%	-77,000
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,821	-1,500	-1,730	-321	-21%	-91	-5%	-1,500
-79	0	0	-79	0%	-79	0%	54200	R&M Building (non-posting)	-360	0	0	-360	0%	-360	0%	0
-5,889	-6,700	-8,834	811	12%	2,945	33%	54210	General/PM	-26,283	-23,900	-28,778	-2,383	-10%	2,495	9%	-46,500
0	-720	-1,027	720	100%	1,027	100%	54220	Plumbing	-2,121	-2,000	-3,136	-121	-6%	1,014	32%	-3,520
-345	-320	-178	-25	-8%	-167	-93%	54240	Lighting and Electrical	-1,755	-1,915	-782	160	8%	-973	-125%	-4,080
0	0	-134	0	0%	134	100%	54250	HVAC	-989	-250	-444	-739	-296%	-545	-123%	-800
-37	-300	0	263	88%	-37	0%	54252	Carpentry	-72	-1,450	0	1,378	95%	-72	0%	-3,000

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2019
Operating Fund Consolidated

June 2019

Year-to-Date June 2019

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-592	-550	-571	-42	-8%	-21	-4%	54254	Elevators	-4,334	-3,500	-3,836	-834	-24%	-498	-13%	-7,200
-106	0	-505	-106	0%	399	79%	54256	Fire Suppression	-4,310	-5,050	-7,613	740	15%	3,303	43%	-12,000
0	0	-35	0	0%	35	100%	54274	Painting	-47	-400	-35	353	88%	-12	-35%	-900
-1,728	-1,747	-1,690	19	1%	-38	-2%	54290	Other Building	-3,856	-8,912	-6,422	5,056	57%	2,565	40%	-19,730
-8,776	-10,337	-12,976	1,561	15%	4,199	32%		R&M Building	-44,129	-47,377	-51,045	3,248	7%	6,916	14%	-97,730
-54	0	0	-54	0%	-54	0%	54310	Asphalt	-173	0	-876	-173	0%	702	80%	0
0	0	-270	0	0%	270	100%	54320	Irrigation and Drainage	-81	0	-270	-81	0%	189	70%	0
-158	-1,050	-447	892	85%	289	65%	54340	GrassFlowersSeedFertilizers	-835	-2,400	-883	1,565	65%	48	5%	-2,500
0	0	0	0	0%	0	0%	54350	Ski Trails	-208	-600	-206	392	65%	-1	-1%	-1,000
0	0	-5	0	0%	5	100%	54380	Snow Removal	-139,218	-96,060	-90,084	-43,158	-45%	-49,134	-55%	-134,100
-5,392	-5,400	-6,250	8	0%	858	14%	54390	Other Grounds Maint	-14,399	-15,300	-21,073	901	6%	6,675	32%	-37,700
-5,604	-6,450	-6,972	846	13%	1,368	20%		R&M Grounds (nonGolf)	-154,913	-114,360	-113,391	-40,553	-35%	-41,521	-37%	-175,300
0	0	0	0	0%	0	0%	54400	R&M Equipment (non-posting)	-1,737	0	0	-1,737	0%	-1,737	0%	0
0	-1,000	-1,343	1,000	100%	1,343	100%	54412	Ski Lifts, Fixed Grip	-2,854	-3,200	-3,348	346	11%	494	15%	-9,300
0	-100	0	100	100%	0	0%	54416	Ski Lifts, Surface	-646	-600	-159	-46	-8%	-487	-306%	-2,400
0	0	0	0	0%	0	0%	54418	Terrain Parks	0	0	-141	0	0%	141	100%	-500
0	-1,000	0	1,000	100%	0	0%	54419	Snowmaking	-379	-1,500	-165	1,121	75%	-214	-130%	-5,400
-1,592	-1,000	-6,543	-592	-59%	4,952	76%	54421	Snowcats	-39,181	-32,300	-21,659	-6,881	-21%	-17,523	-81%	-92,000
0	-1,100	-1,840	1,100	100%	1,840	100%	54426	Snowmobiles	-1,116	-6,850	-5,241	5,734	84%	4,125	79%	-12,600
-2,135	-1,700	-132	-435	-26%	-2,003	-1521%	54434	Golf Maint Eq	-3,142	-3,000	-529	-142	-5%	-2,613	-494%	-14,000
-1,149	-300	-247	-849	-283%	-902	-365%	54438	Golf Carts Fleet	-1,353	-400	-247	-953	-238%	-1,106	-447%	-2,000
-7,560	-2,500	-1,781	-5,060	-202%	-5,779	-324%	54443	Rolling, Heavy	-33,233	-17,600	-15,341	-15,633	-89%	-17,892	-117%	-40,400
-6,925	-3,559	-7,010	-3,366	-95%	85	1%	54448	Rolling, Car/Truck/Bus/Van	-31,392	-33,133	-46,654	1,741	5%	15,262	33%	-67,840
-1,206	-2,400	-2,499	1,194	50%	1,293	52%	54452	F&B Kitchen Equip	-7,311	-8,400	-8,122	1,089	13%	811	10%	-16,200
0	-175	0	175	100%	0	0%	54454	F&B GlassSilverChina	-195	-1,050	-138	855	81%	-56	-41%	-2,100
-375	-100	-262	-275	-275%	-113	-43%	54461	Bicycles	-375	-800	-1,041	425	53%	666	64%	-1,400
0	-200	-486	200	100%	486	100%	54463	Fitness Equipment	-115	-1,400	-1,117	1,285	92%	1,003	90%	-3,000
0	-220	0	220	100%	0	0%	54470	Office Equip R&M	0	-730	0	730	100%	0	0%	-1,580
-4,855	-5,739	-4,371	884	15%	-484	-11%	54481	Computer Software Maint	-29,062	-35,000	-24,150	5,938	17%	-4,912	-20%	-69,730
-377	-730	-489	353	48%	112	23%	54483	Computer Hardware Maint	-957	-3,640	-2,917	2,683	74%	1,960	67%	-7,250
-428	-1,450	-1,409	1,022	71%	982	70%	54499	Other Operating Equip R&M	-3,504	-5,050	-2,917	1,546	31%	-588	-20%	-8,600
-26,601	-23,273	-28,412	-3,328	-14%	1,811	6%		R&M Equipment	-156,552	-154,653	-133,886	-1,899	-1%	-22,666	-17%	-356,300
-6,600	-1,500	-1,975	-5,100	-340%	-4,626	-234%	54510	Seed & Sod	-9,600	-4,500	-4,163	-5,100	-113%	-5,437	-131%	-7,500
-1,418	-1,400	-276	-18	-1%	-1,142	-413%	54520	Fertilizer	-7,617	-7,700	-7,557	82	1%	-61	-1%	-16,500
-449	-400	-1,053	-49	-12%	603	57%	54530	Top Dressing	-3,949	-3,900	-7,053	-49	-1%	3,103	44%	-9,000
0	-500	-2,362	500	100%	2,362	100%	54540	Sand, Gravel, Rock	-3,449	-3,000	-5,362	-449	-15%	1,913	36%	-3,000
-176	-200	-226	24	12%	49	22%	54560	Pesticides	-6,476	-6,500	-6,783	24	0%	307	5%	-9,300
-625	-240	5	-385	-160%	-630	-13284%	54570	Irrigation and Drainage	-1,679	-1,420	-1,261	-259	-18%	-417	-33%	-3,000
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	-250	0	250	100%	0	0%	-500
-9,269	-4,240	-5,887	-5,029	-119%	-3,382	-57%		R&M Golf Course	-32,772	-27,270	-32,180	-5,502	-20%	-592	-2%	-48,800
-7,718	-5,000	-5,865	-2,718	-54%	-1,853	-32%	54710	chemicals	-16,616	-14,700	-13,568	-1,916	-13%	-3,048	-22%	-28,000
0	-150	0	150	100%	0	0%	54720	equipment	0	-900	0	900	100%	0	0%	-1,800
0	0	0	0	0%	0	0%	54790	other	0	0	-86	0	0%	86	100%	0
-7,718	-5,150	-5,865	-2,568	-50%	-1,853	-32%		R&M Pool Spa	-16,616	-15,600	-13,654	-1,016	-7%	-2,962	-22%	-29,800
-970	-14,500	-14,220	13,530	93%	13,250	93%	(575...	Forestry Management	-22,407	-22,400	-18,185	-7	0%	-4,223	-23%	-262,560
0	-1,100	-527	1,100	100%	527	100%	57528	Trails Maintenance	-580	-1,200	-1,363	620	52%	784	57%	-1,600
-970	-15,600	-14,747	14,630	94%	13,777	93%		R&M Forestry/Trails	-22,987	-23,600	-19,548	613	3%	-3,439	-18%	-264,160
15,237	16,566	20,930	-1,330	-8%	-5,694	-27%	59010	Contra - Inter-Dept. Charges	141,556	99,736	110,213	41,820	42%	31,343	28%	187,910
-43,702	-48,484	-53,929	4,782	10%	10,227	19%		R&M subtotal	-286,413	-283,124	-253,491	-3,289	-1%	-32,921	-13%	-784,180
-135,163	-132,686	-149,620	-2,477	-2%	14,457	10%		TOTAL SUPPLIES & MAIN	-656,835	-691,199	-645,024	34,364	5%	-11,811	-2%	-1,713,841
0	0	0	0	0%	0	0%	52010	ADMINISTRATIVE & OTHER EXPENSE	-27,950	-27,000	-22,000	-950	-4%	-5,950	-27%	-27,000
0	-9,325	0	9,325	100%	0	0%	52015	Audit & Tax Services	-997	-37,450	-4,157	36,453	97%	3,160	76%	-56,100
0	-834	-408	834	100%	408	100%	52017	Consulting Expense	0	-5,000	-2,450	5,000	100%	2,450	100%	-10,000
-8,321	-8,750	-34,365	429	5%	26,043	76%	52030	Po Survey	-56,257	-52,500	-89,623	-3,757	-7%	33,366	37%	-105,000
-18,358	0	0	-18,358	0%	-18,358	0%	52035	Legal Services	-27,353	0	0	-27,353	0%	-27,353	0%	0
-275	-100	-1,083	-175	-175%	808	75%	51070	Governing Docs	-3,221	-3,700	-17,267	479	13%	14,045	81%	-11,950
-154	0	-1,281	-154	0%	1,126	88%	55520	Public Relations	-1,010	-4,500	-7,706	3,490	78%	6,697	87%	-6,500
-3,933	-8,350	-3,918	4,417	53%	-16	0%	55540	Promotion Expense	-34,768	-62,060	-37,681	27,292	44%	2,913	8%	-119,130
0	0	0	0	0%	0	0%	55545	Resort Advertising	0	-4,800	-3,000	4,800	100%	3,000	100%	-7,000
-222	-700	-203	478	68%	-19	-9%	55560	Brochure Distribution	-2,412	-2,000	-1,376	-412	-21%	-1,036	-75%	-3,700
-1,579	-700	-1,247	-879	-126%	-331	-27%	51520	Sales specific	-2,450	-4,700	-4,651	2,250	48%	2,201	47%	-12,400
-39	-3,333	-100	3,294	99%	61	61%	51530	Charitable Contributions	-440	-6,667	-597	6,227	93%	157	26%	-20,000
-800	-600	0	-200	-33%	-800	0%	55538	Community Relations	-5,545	-5,500	-5,086	-45	-1%	-459	-9%	-11,200
-3,959	-8,390	-6,514	4,431	53%	2,555	39%	55525	Reservation Services	-26,821	-30,500	-34,102	3,679	12%	7,281	21%	-76,200
-3,361	-3,635	-3,140	274	8%	-221	-7%	51020	Marketing Discounts CoGS	-13,796	-14,610	-13,192	814	6%	-603	-5%	-27,840
								Dues & Subscriptions								

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2019
Operating Fund Consolidated

June 2019							Year-to-Date June 2019									
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-13,439	-8,269	-6,625	-5,170	-63%	-6,814	-103%	51035	Licenses, Permits, Fees	-70,931	-49,841	-61,469	-21,090	-42%	-9,461	-15%	-119,050
-632	-955	-449	323	34%	-183	-41%	51096	Mileage Reimbursement	-2,933	-3,540	-3,246	607	17%	313	10%	-8,010
-10,650	-2,900	-3,539	-7,750	-267%	-7,111	-201%	51515	Board Expense	-20,093	-17,600	-57,062	-2,493	-14%	36,969	65%	-36,000
-36,768	-41,000	-38,683	4,232	10%	1,915	5%	51516	Annual Meeting Expense	-37,784	-41,000	-39,011	3,216	8%	1,227	3%	-41,000
-3,342	-2,200	-3,006	-1,142	-52%	-336	-11%	51063	Postage - TDNews	-17,977	-15,250	-22,097	-2,727	-18%	4,121	19%	-30,450
-1,105	-1,300	-967	195	15%	-138	-14%	51065	Postage - General	-5,407	-7,545	-4,710	2,138	28%	-697	-15%	-15,450
0	0	0	0	0%	0	0%	51510	Assessment Billing	-3,744	-1,400	-4,682	-2,344	-167%	939	20%	-10,400
-628	-774	-1,631	146	19%	1,003	62%	51535	Digital Content	-7,719	-4,644	-11,617	-3,075	-66%	3,898	34%	-9,288
-6,140	-6,200	-5,672	60	1%	-468	-8%	51545	Printing - TD News	-40,097	-42,200	-37,684	2,103	5%	-2,413	-6%	-84,400
-538	-1,050	0	512	49%	-538	0%	51546	Printing - Brochures	-20,661	-14,350	-11,619	-6,311	-44%	-9,042	-78%	-28,400
0	-100	-403	100	100%	403	100%	51547	Printing - Other	-1,115	-100	-1,725	-1,015	-1015%	610	35%	-100
-13,785	-400	0	-13,385	-3346%	-13,785	0%	56601	Claims Expense	-77,976	-2,600	-9,477	-75,376	-2899%	-68,499	-723%	-5,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-5,000	-5,000	-5,000	0	0%	0	0%	-14,000
0	-834	-279	834	100%	279	100%	52215	Collection Expense	-156	-5,000	-617	4,844	97%	460	75%	-10,000
-19,588	-24,500	-22,986	4,912	20%	3,399	15%	52220	Credit Card Expense	-181,893	-159,760	-136,962	-22,133	-14%	-44,931	-33%	-307,140
-1,209	0	479	-1,209	0%	-1,688	-352%	52225	Over/Short	-1,746	0	218	-1,746	0%	-1,963	-901%	0
-373	100	0	-473	-473%	-373	0%	57009	Inter-Department Food Costs	-1,626	600	0	-2,226	-371%	-1,626	0%	1,200
0	-2,486	0	2,486	100%	0	0%	59999	Contingency	0	-14,989	0	14,989	100%	0	0%	-30,000
-37,800	-37,800	-29,500	0	0%	-8,300	-28%	52025	Insurance Expense	-317,600	-317,600	-261,000	0	0%	-56,600	-22%	-590,000
-19,714	-20,050	-19,188	336	2%	-526	-3%	57030	Taxes - Property	-118,279	-120,300	-115,128	2,021	2%	-3,151	-3%	-246,000
-3,750	-3,750	-3,750	0	0%	0	0%	5702...	Taxes - Income	-22,500	-22,500	-22,500	0	0%	0	0%	-45,000
-210,462	-199,185	-188,459	-11,277	-6%	-22,002	-12%		TOTAL ADMINISTRATIVE & OT	-1,158,257	-1,105,606	-1,048,277	-52,651	-5%	-109,980	-10%	-2,122,508
-446,645	-455,645	-448,191	9,000	2%	1,546	0%		TOTAL OPERATING EXPENSES	-2,649,561	-2,600,869	-2,449,215	-48,692	-2%	-200,346	-8%	-5,445,000
-1,441,762	-1,609,740	-1,525,297	167,978	10%	83,535	5%		TOTAL PAYROLL AND OPERATI	-8,967,009	-8,963,160	-8,303,439	-3,849	0%	-663,571	-8%	-18,495,000
-673,068	-674,000	-635,581	932	0%	-37,487	-6%		NORBO (before AO)	-2,036,450	-2,566,000	-2,998,296	529,550	21%	961,845	32%	-5,893,000
16,000	16,000	0	0	0%	16,000	0%	59025	ALLOCATED OVERHEAD (AO)	97,000	97,000	0	0	0%	97,000	0%	197,000
-657,068	-658,000	-635,581	932	0%	-21,487	-3%		NOR (after AO)	-1,939,450	-2,469,000	-2,998,296	529,550	21%	1,058,845	35%	-5,696,000
-1,550,987	-1,748,000	-1,658,480	197,013	11%	107,493	6%		T O C post AO	-9,577,937	-9,581,000	-8,965,700	3,063	0%	-612,237	-7%	-19,911,000
-1,566,987	-1,764,000	-1,658,480	197,013	11%	91,493	6%		T O C pre AO	-9,674,937	-9,678,000	-8,965,700	3,063	0%	-709,237	-8%	-20,108,000
-57.6%	-62.4%	-61.7%	04.7%	07.6%	04.0%	06.6%		REV to TOC (CRR%)	-79.8%	-74.2%	-66.6%	-05.5%	-07.4%	-13.2%	-19.8%	-71.4%
658,000	658,000	640,000	0	0%	18,000	3%		Assessment Revenue, Operatin	2,469,000	2,469,000	2,856,000	0	0%	-387,000	-14%	5,696,000
932	0	4,419	932	0%	-3,487	-79%		NOR AFTER Assessment Reven	529,550	0	-142,296	529,550	0%	671,845	472%	0