INFORMATION



December 6, 2019

Subject: 5501 Committee Report – 11/26/19 Meeting on October 2019 Financial Records

BACKGROUND:

California recently passed AB2912, effective January 1, 2019, that created new civil code 5500/5501.

- 1. Civil Code 5500 Items Monthly Review Meeting Items
 - a. Current reconciliation of the association's operating accounts,
 - b. Current reconciliation of the association's reserve accounts,
 - c. Current year's actual operating revenues and expenses compared to budget,
 - d. Latest account statements prepared by the financial institutions for all accounts,
 - e. An income and expense statement for the association's operating and reserve accounts, and
 - f. Check register, monthly general ledger, and delinquent assessment receivable reports
- 2. Civil Code Monthly CA5501 Report
 - a. A statement that subcommittee members have reviewed the items in (1) above,
 - b. A statement regarding any noteworthy findings, including any corrections to be made in a further review of the month and or subsequent months, and
 - c. Acknowledgment by subcommittee participants of their participation in the review.

REPORT:

- a. The committee met on November 26, 2019 from 2:00pm to 3:30pm and reviewed items in (1) above for October 2019 financial records.
- b. The committee reviewed October Financial Statements/Report. October Operating Fund NOR loss of \$895,000 was on Budget, favorable \$1,000. YTD October Operating Fund NOR is favorable \$536,00/12% to Budget. Golf had an under-performing season, with October revenue off budget \$24,000/38% and NOR off \$37,000/46%. Golf YTD October to budget, revenue off \$452,000/39% and NOR is off \$408,000.
- c. The committee performed a review of October investments reconciliation and reporting. Investments remain heavy in US Treasuries and short on maturities. The investments subcommittee continues to evaluate the long-term strategy. Review noted no exceptions to compliance with current Investment Policy # 2015-5.
- d. The committee reviewed the trial balance, General Ledger, check register and supporting reconciliations. Several check payments were reviewed and reconciliations for Catering Deposits, Incentive Accrual and PTO accrual were reviewed in detail.
- e. The committee reviewed member delinquent accounts receivable reports. Note, the full Board is briefed in executive session monthly on this matter.

INFORMATION



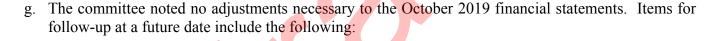
f. Other discussion items included:

Consolidated Results reporting. The committee reviewed the new section F05 Consolidated All Funds report and thanks Accounting staff for developing this new requested report; providing a company asa-whole financial results, comparative to Budget and Prior Year. See Attachment A of this report for further information.

Potential need for legal clarification regarding annual approval of financial transfers under AB2912.

Need for communication to members for remaining banquet events taking place in the Tent. Salmon to discuss with Marketing. Report to the Board the date of the last tent event scheduled for 2020. Below are the eight Lodge tent events booked for 2020, event date and guest count:

06/27/20	Lawn & Tent	150
06/28/20	Tent, Grotto, Lawn	100
07/11/20	Tent, Grotto, Lawn	150
07/18/20	Tent, Grotto, Lawn	150
07/25/20	Tent, Grotto, Lawn	125
08/29/20	Pavillion	150
09/12/20	Tent, Grotto, Lawn	220
09/19/20	Tent, Grotto, Lawn	100



Old, remains outstanding:

- 1. Investments accounting and reconciliation, cross-training (target by June 2020). [Salmon]
- 2. Report to the Board on the ADA remodel of Northwoods bathrooms (contractors, costs) [Salmon]
- h. Committee Attendees (Acknowledgment received via email confirmation for all listed below)
 - 1. Jeff Connors, Treasurer
 - 2. Jennifer Jennings, Board Member
 - 3. Steve Mahoney, Finance Committee designee
 - 4. Marty Anderson, Finance Committee designee
 - 5. John Dundas, Finance Committee designee
 - 6. Michael Salmon, Director of Finance
 - 7. Melanie Rives, Controller
- i. Next 5501 Meeting November Review is scheduled for December 23, 2019 (Board Treasurer and Wu) (Finance Committee Dundas)

Prepared by: Michael Salmon, Director of F	inance
Board Agenda Meeting Date for Ratification	: December 14, 2019
GM Approval for Agenda:	

Attachment A

Forecast YE 12/31/2019 - Consolidated Members' Equity Change

\$ 4,234,000 YTD October Actuals - change in consolidated members' equity < see next 2 pages, yellow highlight									
(1,239,000) OPF - Nov.Dec - NOR at Budget (\$947k Nov) (\$292k Dec)									
1,239,000 OPF - Nov.Dec - Assessment Revenue									
(394,000) RRF - Nov.Dec - Expenditure - Expenses (F14, pg5of13) diff between YTD Act and Forc									
(33,000) RRF - Nov.Dec - other income/expense, net									
(29,000) DVF - Nov.Dec - Expenditure - Expenses diff between YTD Act and Forc									
9,000 DVF - Nov.Dec - other income/expense, net									
 (550,000) PF - Nov.Dec - Depreciation Expense									
\$ 3,237,000 Forecast 2019 - change in consolidated members' equity									
\$ 500 per owner									
5.4% increase over YE 12/31/2018 ME									

Forecast YE 12/31/2019 - Members' Equity Changes - Recap by Fund

536,000	OPF - NOR fav to Budget
900,000	PF - Capital Additions (4.2m) in excess of Depreciation (\$3.3m)
730,000	RRF - Expenditures (\$3,931,000) less than Assessment Revenues (\$4,661,000)
753,000	DVF - Expenditures (\$1,415,000) less than Assessment Revenues (\$2,168,000)
-	NEF - Expenditures (\$194,000) less than Assessment Revenues (\$194,000)
169,000	RRF - investment income > expenses net change
142,000	DVF - investment income > expenses net change
7,000	NEF - investment income > expenses net change
 -	OPF to RRF Transfer of \$1m (no change in consolidated ME)
\$ 3,237,000	Forecast 2019 - change in consolidated members' equity

Tahoe Donner Association

Consolidated Statement of Revenues, Expenses and Changes in Members' Equity

For the ten months ending October 2019

See next page for same information presented different	tly.				Variance to Bu	ıdget	Variance to PriorYr				
	Actual	Budget	Prior Yr		Amount	Pctg		Amount	Pctg		
Operating Fund											
Operating Revenue	\$ 12,375,967	\$ 12,289,000	\$ 11,014,029	\$	86,967	1%	\$	1,361,937	12%		
Operating Costs	(16,296,612)	(16,746,000)	(15,850,333)		449,388	3%		(446,280)	-3%		
Net Operating Result	(3,920,645)	(4,457,000)	(4,836,303)		536,355	12%		915,658	19%		
Assessment Revenue	4,457,000	4,457,000	4,863,000		-	0%		(406,000)	-8%		
Members Equity Transfer	(1,000,000)	<u> </u>	(500,000)		(1,000,000) #	#DIV/0!		(500,000)	100%		
Change in Members' Equity	\$ (463,645)	\$ -	\$ (473,303)	\$	(463,645)	NA	\$	9,658	2%		
Replacement Reserve Fund											
Investment Income	\$ 241,638	\$ 143,330	\$ 176,272	\$	98,308	69%	\$	65,366	37%		
Expenditures - Capital	(1,744,429)	(3,100,830)	(2,695,509)		1,356,401	44%		951,080	35%		
Expenditures - Expense	(806,029)	(1,099,170)	(780,536)		293,141	27%		(25,493)	-3%		
Fund Expenses (allocated OH new 2019)	(84,126)	(84,126)	(19,500)		-	0%		(64,626)	-331%		
Assets Sale Proceeds	45,143	25,000	64,054		20,143	81%		(18,911)	-30%		
Net Result	(2,347,803)	(4,115,796)	(3,255,219)		1,767,993	43%		907,416	28%		
Assessment Revenue	4,661,000	4,661,000	4,013,000		-	0%		648,000	16%		
Members Equity Transfer	1,000,000	-	500,000		1,000,000 #	#DIV/0!		500,000	100%		
Change in Members' Equity	\$ 3,313,197	\$ 545,204	\$ 1,257,781	\$	2,767,993	508%	\$	2,055,416	163%		
Development Fund											
Investment Income	\$ 143,084	\$ 71,670	\$ 68,468	\$	71,414	100%	S	74,616	109%		
Expenditures - Capital	(516,406)	(1,583,330)	(337,228)	Ψ	1,066,924	67%	Ψ	(179,178)	-53%		
Expenditures - Expense	(10,309)	(1,303,330)	(557,220)		(10,309) #			(10,309)			
Fund Expenses (alloacted OH new 2019)	(110,378)	(110,377)	(11,833)		(10,505)	0%		(98,545)	-833%		
Net Result	(494,009)	(1,622,037)	(280,593)		1,128,028	70%		(213,416)	-76%		
Assessment Revenue	2,168,000	2,168,000	2,007,000		-	0%		161,000	8%		
Change in Members' Equity	\$ 1,673,991	\$ 545,963	\$ 1,726,407	\$	1,128,028	207%	\$	(52,416)	-3%		
	,-,-,-	-	+ -,,,,,	_	-,,		•	(,)			
New Equipment Fund Investment Income	\$ 5,995	\$ 2,500	\$ 2,808	\$	2 405	140%	S	3,187	114%		
	-,		-,	Ф	3,495	31%	•		36%		
Expenditures - Capital Expenditures - Expense	(108,302)	(155,830)	(167,976)		47,528	#DIV/0!		59,674 -	#DIV/0!		
Net Result	(102,306)	(153,330)	(165,168)		51,024	33%		62,862	#DIV/0!		
Assessment Revenue	194,000	194,000	194,000		-	0%		-	0%		
Change in Members' Equity	\$ 91,694	\$ 40,670	\$ 28,832	\$	51,024	125%	\$	62,862	218%		
Property Fund	Ψ 71,071	Ψ 10,070	Ψ 20,032	Ψ	31,021	12370	Ψ	02,002	21070		
Expenditures - Capital (increase ME in Fund)	\$ 2,369,136	\$ 4,839,990	\$ 3,200,712	\$	(2,470,854)	-51%	\$	(831,576)	-26%		
Depreciation Expense / Chg in ME for Fund	(2,750,000)	(2,750,000)	(2,701,000)		-	0%		(49,000)	-2%		
Change in Members' Equity	\$ (380,864)	\$ 2,089,990	\$ 499,712	\$	(2,470,854)	-118%	\$	(880,576)	-176%		
Consolidated Change in Members' Equity	\$ 4,234,372	\$ 3,221,827	\$ 3,039,429	\$	1,012,545	31%	\$	1,194,943	39%		

Tahoe Donner Association

Consolidated Statement of Revenues, Expenses and Changes in Members' Equity

For the ten months ending October 2019

See prior page for same information presented differen	ently.						•	Variance to E	Budget	V	ariance to Pi	riorYr				
	Actual Budget					Prior Yr		Amount	Pctg	Amount Pctg						
Operating Fund				_					_			_				
Operating Revenue	\$	12,375,967	\$	12,289,000	\$	11,014,029	\$	86,967	1%	\$	1,361,937	12%				
Operating Costs		(16,296,612)		(16,746,000)		(15,850,333)		449,388	3%		(446,280)	-3%				
Net Operating Result		(3,920,645)	-	(4,457,000)		(4,836,303)		536,355	12%		915,658	19%				
1																
Replacement Reserve Fund																
Investment Income		241,638		143,330		176,272		98,308	69%		65,366	37%				
Expenditures - Expense		(806,029)		(1,099,170)		(780,536)		293,141	27%		(25,493)	-3%				
Fund Expenses (allocated OH new 2019)		(84,126)		(84,126)		(19,500)		-	0%		(64,626)	-331%				
Assets Sale Proceeds		45,143		25,000		64,054		20,143	81%		(18,911)	-30%				
Net Result		(603,374)		(1,014,966)		(559,711)		411,592	41%		(43,664)	-8%				
Development Fund																
Investment Income		143,084		71,670		68,468		71,414	100%		74,616	109%				
Expenditures - Expense		(10,309)		-		-		(10,309)	#DIV/0!		(10,309)	#DIV/0!				
Fund Expenses (allocated OH new 2019)		(110,378)		(110,377)		(11,833)		(1)	0%		(98,545)	-833%				
Net Result		22,397		(38,707)		56,635		61,104	158%		(34,238)	-60%				
		_														
New Equipment Fund																
Investment Income		5,995		2,500		2,808		3,495	140%		3,187	114%				
Expenditures - Expense		-	-			-		-	#DIV/0!		-	#DIV/0!				
Fund Expenses				-		-		-	#DIV/0!		-	#DIV/0!				
Net Result		5,995		2,500		2,808		3,495	140%		3,187	114%				
Property Fund																
Depreciation Expense		(2,750,000)		(2,750,000)		(2,701,000)		-	0%		(49,000)	-2%				
Net Result, Before Assessment Revenue	\$	(7,245,628)	\$	(8,258,173)	\$	(8,037,571)	\$	1,012,545	12%	\$	791,943	10%				
Assessment Revenue		11,480,000		11,480,000		11,077,000		-	0%		403,000	4%				
Consolidated Change in Members' Equity	\$	4,234,372	\$	3,221,827	\$	3,039,429	\$	1,012,545	31%	\$	1,194,943	39%				
Capital Funds - Capital Expenditures (cash asso	et to ca	pital asset, no ch	ange ir	n Consolidated I	Member	rs' Equity)										
Replacement Reserve Fund		(1,744,429)	Ü	(3,100,830)		(2,695,509)		1,356,401	44%		951,080	35%				
Development Fund		(516,406)		(1,583,330)		(337,228)		1,066,924	67%		(179,178)	-53%				
New Equipment Fund		(108,302)		(155,830)		(167,976)		47,528	31%		59,674	36%				
Total Capital Expenditures	\$	(2,369,136)	\$ (4,839,990)		\$	(3,200,712)	\$	2,470,854	51%	\$	831,576	26%				
Members Equity Transfers:		(1,000,000)				(500,000)		(1,000,000)			(500,000)					
From - Operating Fund To - Replacement Reserve Fund		(1,000,000)		-		(500,000)					(500,000)					
		1,000,000		-		500,000		1,000,000			500,000					
To - Development Fund		-		-		-		-			-					

Tahoe Donner Association Operating Fund - Consolidated P&L by Component

For the ten months ending October 2019

	Tot	tal Operatir	ng F	und - Y	ΓD			Component		Amenities - YTD						Homeowners Association - YTD						
			v	ariance to Bu	udget	Variance to Pri	orYr		Variance to Budget Variance to PriorYr									Variance to B	udget	Variance to PriorYr		
Actual	Budget	Prior Yr		Amount	Pctg	Amount	Pctg			Actual		Amount	Pctg	Amount	Pctg	Α	Actual	Amount	Pctg	Amount	Pctg	
	\$ 12,289,000		\$	86,967	1%	\$ 1,361,937	12%	Revenue		,710,455	\$	16,855	0%	\$ 1,393,408	14%	\$ 665	5,512	\$ 70,112	12%	\$ (31,470)		
996,450	973,000	938,610		23,450	2%	57,840	6%	Recreation Fee		996,450		23,450	2%	57,840	6%		-	-	0%	-	0%	
3,683,883	3,625,600	2,946,413		58,283	2%	737,470	25%	Access & Use Fees		,683,883		58,283	2%	737,470	25%	(1	-	(0.101)	0%	(2.007)	0%	
3,721,856	3,995,000	3,633,951		(273,144)	-7%	87,905	2%	Food and Beverage		,731,847		(264,953)	-7%	89,912	2%		9,991)	(8,191)	455%	(2,007)	25%	
499,562	457,700	451,101		41,862	9%	48,461	11%	Retail Product		473,949		33,049	7%	55,748	13%		5,613	8,813	52%	(7,287)	-22%	
2,674,837	2,533,400	2,214,603		141,437	6%	460,235	21%	Lessons & Rentals		,661,562		140,162	6%	459,610	21%		3,275	1,275	11%	625	5%	
799,378	704,300	829,352		95,078	13%	(29,973)	-4%	Other		162,763		26,863	20%	(7,172)	-4%	630	6,615	68,215	12%	(22,801)	-3%	
(1,351,893)	(1,404,250)	(1,311,564)		52,357	4%	(40,329)	-3%	Cost of Goods Sold	(1,	,351,893)		52,357	4%	(40,329)	-3%		-	-	0%	-	0%	
(8,494,560)	(8,637,056)	(8,159,093)		142,496	2%	(335,467)	-4%	Payroll Direct	(5.	,164,337)		44,700	1%	(325,776)	-7%	(3,330	0,222)	97,797	3%	(9,691)	0%	
(2,069,598)	(2,351,720)	(2,043,525)		282,122	12%	(26,074)	-1%	Payroll Burden		,249,010)		151,998	11%	(16,240)	-1%	. ,	0,588)	130,124	14%	(9,834)	-1%	
(10,564,158)	(10,988,776)	(10,202,618)		424,618	4%	(361,541)	-4%	Payroll Total		,413,348)		196,697	3%	(342,016)	-6%	(4,150	0,810)	227,921	5%	(19,525)	0%	
(4,380,561)	(4,352,974)	(4,336,151)		(27,587)	-1%	(44,410)	-1%	Expenses	(4	,868,950)		(38,138)	-1%	(2,387,013)	-96%	489	8,389	10,551	-2%	2,342,603	126%	
(335,632)	(369,212)	(329,177)		33.580	9%	(6,455)	-2%	Personnel Costs		(209,343)		4.594	2%	(12,183)	-6%		6,289)	28,986	19%	5.728	4%	
(806,758)	(787,785)	(781,832)		(18,973)	-2%	(24,926)	-3%	Utiliites	,	(626,586)		(35,451)	-6%	(27,440)	-5%	,	0,172)	16,478	8%	2,514	1%	
(174,987)	(138,150)	(124,245)		(36,837)	-27%	(50,742)	-41%	Fuel Costs		(114,566)		(29,666)	-35%	(40,046)	-54%		0,421)	(7,171)	-13%	(10,695)		
(1,231,813)	(1,182,700)	(1,186,580)		(49,113)	-4%	(45,233)	-4%	Supplies		(701,698)		(12,458)	-2%	(6,639)	-1%		0,116)	(36,656)	-7%	(38,594)		
(624,043)	(580,292)	(553,462)		(43,751)	-8%	(70,581)	-13%	Repairs & Maintenance	,	(401,287)		(13,082)	-3%	(23,396)	-6%		2,756)	(30,669)	-16%	(47,184)		
(357,306)	(263,660)	(273,944)		(93,646)	-36%	(83,361)	-30%	Forestry Land Maint	,	(1,143)		457	29%	1,354	54%		6,162)	(94,102)	-36%	(84,715)		
(468,800)	(468,800)	(379,000)		(23,010)	0%	(89,800)	-24%	Insurance	((244,800)		-	0%	(10,800)	-5%		4,000)	(>1,102)	0%	(79,000)		
(234,631)	(241,800)	(229,380)		7,169	3%	(5,251)	-2%	Taxes-Property&Income	,	(211,000)			0%	(10,000)	0%		4,631)	7,169	3%	(5,251)		
(281,851)	(261,790)	(231,566)		(20,061)	-8%	(50,285)	-22%	Credit Card Fees	((267,823)		(17,693)	-7%	(49,951)	-23%		4,028)	(2,368)	-20%	(334)		
(131,965)	(95,339)	(109,931)		(36,626)	-38%	(22,034)	-20%	Licenses Permits Fees	,	(46,282)		(6,642)	-17%	(6,622)	-17%	,	5,683)	(29,984)	-54%	(15,412)		
103,225	(127,446)	(137,033)		230,671	181%	200	175%	All other expenses		25,179			154%	69,310	157%		8,046	158,867	197%	170,947	184%	
164,000	164,000	-		-	0%	164,000 #	######	Allocated Overhead	(2,	,280,600)		-	0%	(2,280,600)	0%	2,444	4,600	-	0%	2,444,600	######	
\$ (3,920,645)	\$ (4,457,000)	\$ (4,836,303)	\$	536,355	12%	\$ 915,658	19%	Net Operating Result	\$ ((923,736)	\$	227,771	20%	\$ (1,375,950)	-304%	\$ (2,996	6,910)	\$ 308,583	-9%	\$ 2,291,608	-43%	
(16,296,612)	(16,746,000)	(15,850,333)		449,388	3%	(446,280)	-3%	Total Operating Costs	(12,	,634,191)		210,916	2%	(2,769,358)	-28%	(3,662	2,421)	238,472	6%	2,323,078	39%	
11,480,000	11,480,000	11,077,000		-	0%	403,000	4%	Assessment Revenue								11,480	0,000	-	0%	403,000	4%	
(4,661,000)	(4,661,000)	(4,013,000)		-	0%	(648,000)	16%	Replacement Reserve Fur	nd							(4,66	1,000)	-	0%	(648,000)	16%	
(194,000)	(194,000)	(194,000)		-	0%	-	0%	Development Fund								(194	4,000)	-	0%	-	0%	
(2,168,000)	(2,168,000)	(2,007,000)		-	0%	(161,000)	8%	New Equipment Fund								(2,168	8,000)		0%	(161,000)	8%	
4,457,000	4,457,000	4,863,000		-	0%	(406,000)	-8%	Net, Operating Fund Po	rtion							4,457	7,000		0%	(406,000)	-8%	
\$ 536.355	s -	\$ 26.697	\$	536,355	NA	\$ 509,658	1000%	Net Result	\$ ((923,736)	\$	227 771	20%	\$ (1,375,950)	20/19/	\$ 1.460	0.000	\$ 308.583	27%	\$ 1,885,608	-443%	
φ 330,333 .	φ -	φ 20,097		330,333	INA	φ 507,038	1707/0	Net Kesuit	э ((243,130)	J.	221,111	-20/0	φ (1,575,930)	-304/0	\$ 1,400	0,070	9 300,383	21/0	9 1,000,000	- 111 3/0	