



Tahoe Donner Association Finance Reports

January 2020

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: February 21, 2020
Re: **January 2020 –Financial Results**



Keynotes

1. Consolidated All Funds Net Results before Annual Assessment Revenues (NR) of negative (\$164,000) are favorable \$154,000/54% to Budget and favorable \$42,000/21% to Prior Year.
2. Operating Fund's Net Operating Results before Annual Assessment Revenues (NOR) positive \$157,000 are favorable \$125,000/390% to Budget and favorable \$53,000/51% to Prior Year.
3. Winter 19/20 snowpack is at ~50% of average at end of January 2020 and February 2020 essentially a drought. Despite the lack of snowfall, enough snowmaking (Downhill) and natural snowfall in December/January has kept skiing conditions relatively good (but thin) through 3rd week of February. 18/19 snowfall/snowpack was 4th highest on record and approximately 200% of average for this region.
4. January 2020 Operating Fund had record Revenue, Costs, and record positive (favorable) NORBO and NOR. (F03.1).
5. February 2020 is currently forecasted to be at or above Budget for NR and NOR.
6. Operating Fund Members Equity balance is \$950,000 over policy target balance as of January 31, 2020.

Month – Operating Fund

Month financials for the Association indicate NOR for the month was a positive of \$157,000 which was favorable to budget by \$125,000/390%. Month's operating revenues of \$2,042,000 were \$174,000/9% favorable to budget and total expenses of \$1,885,000 were \$49,000/3% unfavorable to budget. Compared to last year same month, revenues are up \$64,000/3%, costs up \$11,000/1%, with resulting NOR up favorable \$53,000/51%.

Refer to Key Metrics (F-2) for summary information related to month performance. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be referenced at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

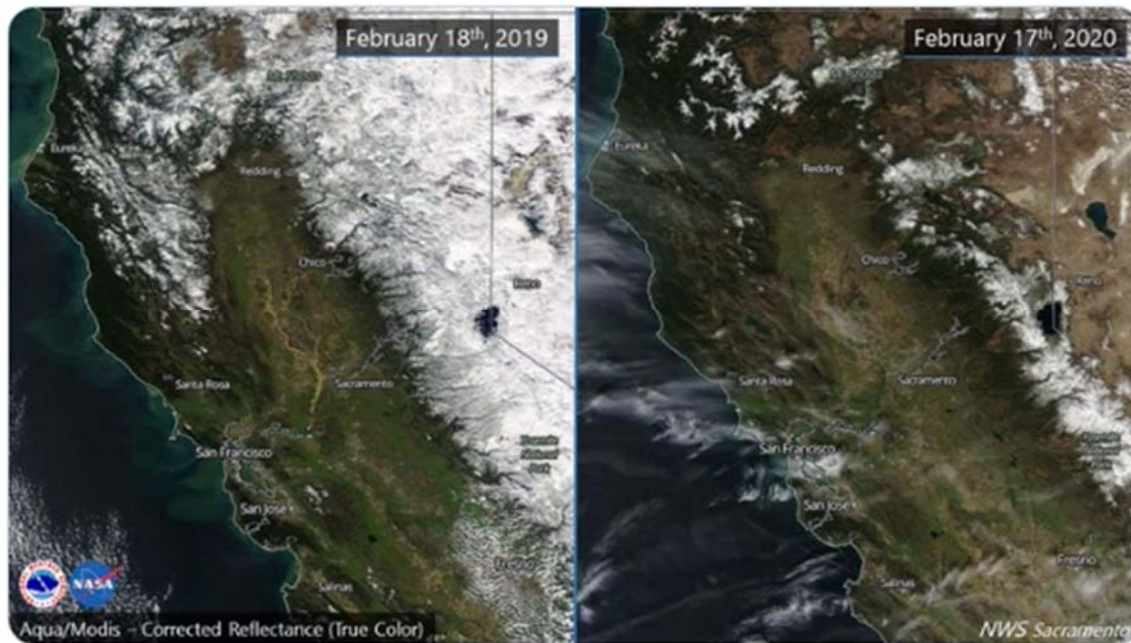
10 KEY FINANCIAL Related METRICS – Operating Fund

		for the month of January 2020			Month PRIOR YEAR		
		Value	Variance to Budget		PY Value	CY VS PY	
1	Operating Revenue	\$ 2,041,756	\$ 173,756	9%	\$ 1,977,499	\$ 64,258	3%
2	Operating Costs	\$ (1,884,865)	\$ (48,865)	-3%	\$ (1,873,682)	\$ (11,183)	-1%
3	Net Operating Result	\$ 156,891	\$ 124,891	390%	\$ 103,817	\$ 53,074	51%
3.1 Flow-thru %			72%			83%	
4	Operating Expenses	\$ (499,564)	\$ (39,647)	-9%	\$ (449,727)	\$ (49,837)	-11%
5	Payroll Direct	\$ (981,951)	\$ (6,201)	-1%	\$ (993,169)	\$ 11,218	1%
6	Payroll Direct % of Rev	-48%	0.041	8%	-50%	0.021	4%
7	Non-Exempt FTEs	219	(15.8)	-8%	225	6.9	3%
8	F&B COGS % of F&B Rev	-33.1%	(0.052)	-19%	-31.3%	(0.018)	-6%
9	Downhill Ski NOR	543,241	74,609	16%	528,160	15,081	3%
10	OPFd Members' Equity Value and Variance to Policy 10% - \$2.375 million, over target by \$954,126						

Overall Operating Conditions



What a difference a year makes! Left: 2019, Right: 2020. Sierra snow pack is below normal for this time of year, at about 58% statewide. Dry weather is expected to continue. #CAwx



✓ **January** saw little snowfall. Downhill conditions are thin, but holding up due primarily to the snowmaking in Snowbird zone. As of late-February, Eagle Rock zone is very thin and suspect to areas of closure. Cross Country has the majority of trails open with very thin coverage, suspect to areas of closure toward end of February if no snowfall. Snowplay has limited offering at reduced prices due to the lack of snow.

Snowmaking investments at Downhill Eagle Rock, Cross Country, and Snowplay are planned and budgeted for in 2020. All three would significantly improve conditions compared to current situation.

Financial Notables of Operating Units

Downhill Ski. YTD NOR of \$544,000 is favorable \$75k/16% to budget and favorable \$15k/3% to prior year. This was driven by good snow conditions and favorable Martin Luther King holiday weather, as well as, aggressive Public pricing increases (peak and nonpeak). For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail. Downhill last day of 18/19 season was 4/14 as planned. For 19/20 season, skiing opened on 12/13 with favorable conditions that were a combination of natural and man-made snow. Little snowfall in January 2020 and essentially no snow in February 2020 (contrasting to a record wet February 2019).

Cross Country Ski. YTD NOR of \$167,000 is favorable \$64k/62% to budget and favorable \$43k/35% to prior year. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations. XC last day for 18/19 was 4/21, two weeks after budgeted end date of 4/7. Skiing opened for the 19/20 season on November 29th with favorable conditions, good conditions for the holidays, holding up, but thin through end of February.

The Lodge. YTD NOR loss of (\$80,000) is unfavorable \$26,000/48% to budget and unfavorable \$4k/5% to prior year. YTD cogs of 37% compares to budget 28% and prior year 33%. Results versus budget driven primarily by Cogs % \$15k and increased payroll costs \$13k. The Cogs variance is due to a bad budget spread, variance expected to normalize over remainder of 2020. Payroll variance is being reviewed by management, as budget has efficiency improvement expectations which were not achieved in January.

Alder Creek Café. YTD NOR loss of (\$22,000) is unfavorable \$9k to budget and unfavorable \$5k to prior year. YTD cogs of 34% compares to budget 32% and prior year 34%. The Café benefited from the favorable cross country ski conditions and skier volumes. The addition of nightly dinner service beginning December 20th, 2019 has increased revenues and costs, which was Budgeted for starting in 2020. A post-winter dinners financial analysis will be performed in April.

Other Financial Noteworthy items:

- YTD Pizza NOR loss of (\$11,000) being closed is favorable to being open YTD 2019 by \$7,000/37%.
- The Golf Course is budgeted not to operate in 2020 due to construction (remodeling several holes and 18 new greens). The driving range will be open for business.

a) Season Pass Products

Winter 19/20 passes sold as of 01/31/2020, **\$858,000**/3835 versus prior year \$610,000/3105 passes. Revenue up \$245,000/40% and passes sold up 730/23%. Passes went on sale 3/19/19 versus 5/1/18.

b) Recreation Fee.

- o 01/31/2020 -- 2020/2021- sold 1,672 revenues of \$566,000, (vs py pace; volume down 5%, revenue up 14%)
- o 01/31/2020 -- 2019/2020 – sold 4,678 revenues of \$1,189,000, (vs py pace; volume up 2%, revenue up 11%)
- o 18/19 Cycle (17/18 Cycle) Mix to 6473: 3595/56% (3581/55%) Base up to 4p | 845/13% (714/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- o 18/19 Cycle Quantity Variance to 17/18 Cycle: +14/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th

- o 4/30/19 – 2018/2019 – sold 4,582, revenues of \$1,069,000 | Base up to 4p – 3595 or 56% of 6473 | 845 or 13% add 5th 6th | 142 or 2% add 6th 7th
- o 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- o 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- o 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th

For 2020/2021 cycle: \$350 (21%) core up to 4p, \$145 add 5&6, \$145 add 7&8.

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 01/31/xx:	as of 12/31/xx:
01/31/20 - 2020 3206 or 49.5% of units	12/31/19 - 2019 31 or 0.5% of units
01/31/19 - 2019 3114 or 48.1% of units	12/31/18 - 2018 26 or 0.4% of units
01/31/18 - 2018 2944 or 45.5% of units	12/31/17 - 2017 24 or 0.4% of units
01/31/17 - 2017 3283 or 50.7% of units	12/31/16 - 2016 31 or 0.5% of units
as of 11/30/xx:	as of 10/31/xx:
11/30/19 - 2019 31 or 0.5% of units	10/31/19 - 2019 38 or 0.6% of units
11/28/18 - 2018 31 or 0.4% of units	10/31/18 - 2018 31 or 0.5% of units
11/30/17 - 2017 28 or 0.4% of units	10/31/17 - 2017 31 or 0.5% of units
11/30/16 - 2016 39 or 0.6% of units	10/31/16 - 2016 44 or 0.7% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

Personnel Report January 2020

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2019 January		2020 January	
	Status	2 / 7 / 2019	1 / 7 / 2020	2 / 7 / 2020	Change	% Chg	Change	% Chg	Terms	NewHires	Terms	NewHires
Exempt	101	42	39	40	-2	-5%	1	3%	0	1	0	1
NonExempt	102	43	40	59	16	37%	19	48%	0	0	1	0
NonExempt	103	338	345	318	-20	-6%	-27	-8%	18	8	24	21
NonExempt	104	19	13	1	-18	-95%	-12	-92%	0	0	0	0
Totals	Total	442	437	418	-24	-5%	-19	-4%	18	9	25	22
Totals (FTYR)	101 + 102	85	79	99	14	16%	20	25%	0	1	1	1

101 - FT Exempt

102 - FT NonExempt

103 - PT/Seasonal/Temp

104 - Contractor

- Seasonal Employment – all operating departments/amenities were adequately staffed this winter 19/20. Bus drivers, lift operators, and custodians are the three most challenging areas to fill adequately.
- Full Time Year Round Employment – vacancies include General Manager, Financial Analyst (new for 2020), Lead Copywriter, and Associate Inspector. IT Help position just gave notice (obtained ~2X compensation with a similar position with Town of Truckee).

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

Trout Creek Recreation Center							Guest Mix and %tl %G						Guest	Member Mix and %tl %M					
	TL Visits	Mbr V	Mbrv %	Guest V	GstV %		w/Mbr			onGCard			Revenue	Rec Fee			Non Rec Fee		
Total 2018	144,809	101,231	70%	23,296	16%		9,354	6%	40%	13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%
Total 2019	136,715	101,042	74%	22,153	16%		11,141	8%	50%	12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%
Jan-Apr17	39,828	26,448	66%	7,890	20%	0				0	0%	0%	\$ 58,948	25,384	64%	96%	1,064	3%	4%
Jan-Apr18	41,597	29,077	70%	6,108	15%	2,455	6%	40%		3,653	9%	60%	\$ 62,820	27,894	67%	96%	1,183	3%	4%
Jan-Apr19	40,171	27,222	68%	6,251	16%	2,531	6%	40%		3,720	9%	60%	\$ 80,022	25,857	64%	95%	1,365	3%	5%
May- Oct17	85,267	57,792	68%	16,639	20%	-				-			\$ 119,410	50,477	59%	87%	7,315	9%	13%
May- Oct18	78,605	54,763	70%	13,585	17%	5,314	7%	39%		8,271	11%	61%	\$ 138,030	50,416	64%	92%	4,347	6%	8%
May- Oct19	78,296	59,013	75%	14,628	19%	7,426	9%	51%		7,202	9%	49%	\$ 165,897	54,340	69%	92%	4,673	6%	8%
Nov17	9,977	7,396	74%	797	8%								\$ 6,190	7,211	72%	97%	185	2%	3%
Nov18	11,054	8,012	72%	1,239	11%	542	5%	44%		697	6%	56%	\$ 12,504	7,546	68%	94%	466	4%	6%
Nov19	7,749	6,533	84%	701	9%	418	5%	60%		283	4%	40%	\$ 8,215	6,369	82%	97%	164	2%	3%
Dec17	12,726	8,768	69%	2,270	18%								\$ 17,958	8,327	65%	95%	441	3%	5%
Dec18	13,553	9,379	69%	2,364	17%	1,043	8%	44%		1,321	10%	56%	\$ 23,888	8,661	64%	92%	718	5%	8%
Dec19	10,499	8,274	79%	1,658	16%	766	7%	46%		892	8%	54%	\$ 20,911	7,886	75%	95%	388	4%	5%
YTD Dec17	147,798	100,404	68%	25,904	18%								\$ 202,506	91,399	62%	91%	9,005	6%	9%
YTD Dec18	144,809	101,231	70%	23,296	16%	9,354	6%	40%		13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%
YTD Dec19	136,715	101,042	74%	22,153	16%	11,141	8%	50%		12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%
Jan18	12,619	8,704	69%	2,000	16%	849	7%	42%		1,151	9%	58%	\$ 20,430	8,395	67%	96%	309	2%	4%
Jan19	12,102	8,149	67%	2,023	17%	857	7%	42%		1,166	10%	58%	\$ 25,828	7,734	64%	95%	415	3%	5%
Jan20	9,929	7,877	79%	1,284	17%	595	6%	46%		689	7%	54%	\$ 17,072	7,661	77%	97%	216	2%	3%
2020/day 31	320	254		41		19				22			\$ 551	247			7		

YTD - Trout Creek Visits Mix

79% Member
6% Guests with Member
7% Guests on Guest Card
8% Employee
0% Fitness/Childcare/Massage

Beach Club Marina

Beach Club Marina				Guest Mix and %tl %G							Guest Revenue	
	TL Visits	Guest V	GstV %	w/Mbr			onGCard					
May17	1,316	305	23%							\$	2,374	
May18	781	192	25%	170	22%	89%	22	3%	11%	\$	1,814	
May19	140	4	3%	4	3%	100%	-	0%	0%	\$	260	
Jun17	7,160	2,331	23%							\$	18,660	
Jun18	6,992	2,169	25%	1,217	22%	56%	952	3%	44%	\$	22,034	
Jun19	5,471	1,504	27%	956	17%	64%	548	10%	36%	\$	18,773	
Jul17	16,926	6,763	23%							\$	68,520	
Jul18	18,732	7,726	25%	4,191	22%	54%	3,535	3%	46%	\$	75,274	
Jul19	16,188	6,497	40%	3,382	21%	52%	3,115	19%	48%	\$	80,232	
Aug17	11,351	4,721	23%							\$	37,706	
Aug18	11,197	4,224	25%	1,939	22%	46%	2,285	3%	54%	\$	42,612	
Aug19	11,772	4,197	36%	2,262	19%	54%	1,935	16%	46%	\$	51,318	
Sep17	4,386	1,718	39%							\$	13,626	
Sep18	4,065	1,229	30%	734	18%	60%	495	12%	40%	\$	11,944	
Sep19	2,885	768	27%	501	17%	65%	267	9%	35%	\$	8,945	
Oct 17	208	37	18%							\$	290	
Oct 18	85	-	0%	-	0%	0%	-	0%	0%	\$	-	
Oct 19	158	15	9%	15	9%	100%	-	0%	0%	\$	150	
YTD Oct17	41,347	15,875	23%								\$141,176	
YTD Oct18	41,852	15,540	25%	8,251	22%	53%	7,289	3%	47%		\$153,678	
YTD Oct19	36,614	12,985	35%	7,120	19%	55%	5,865	16%	45%		\$159,678	
2019/day 136	269	95		52			43			\$	1,174	
opened May 24		YTD										
closing day Oct 6		Member	65%									
		Guest w/member	19%									
		Guest on Guest Card	16%									

Tennis

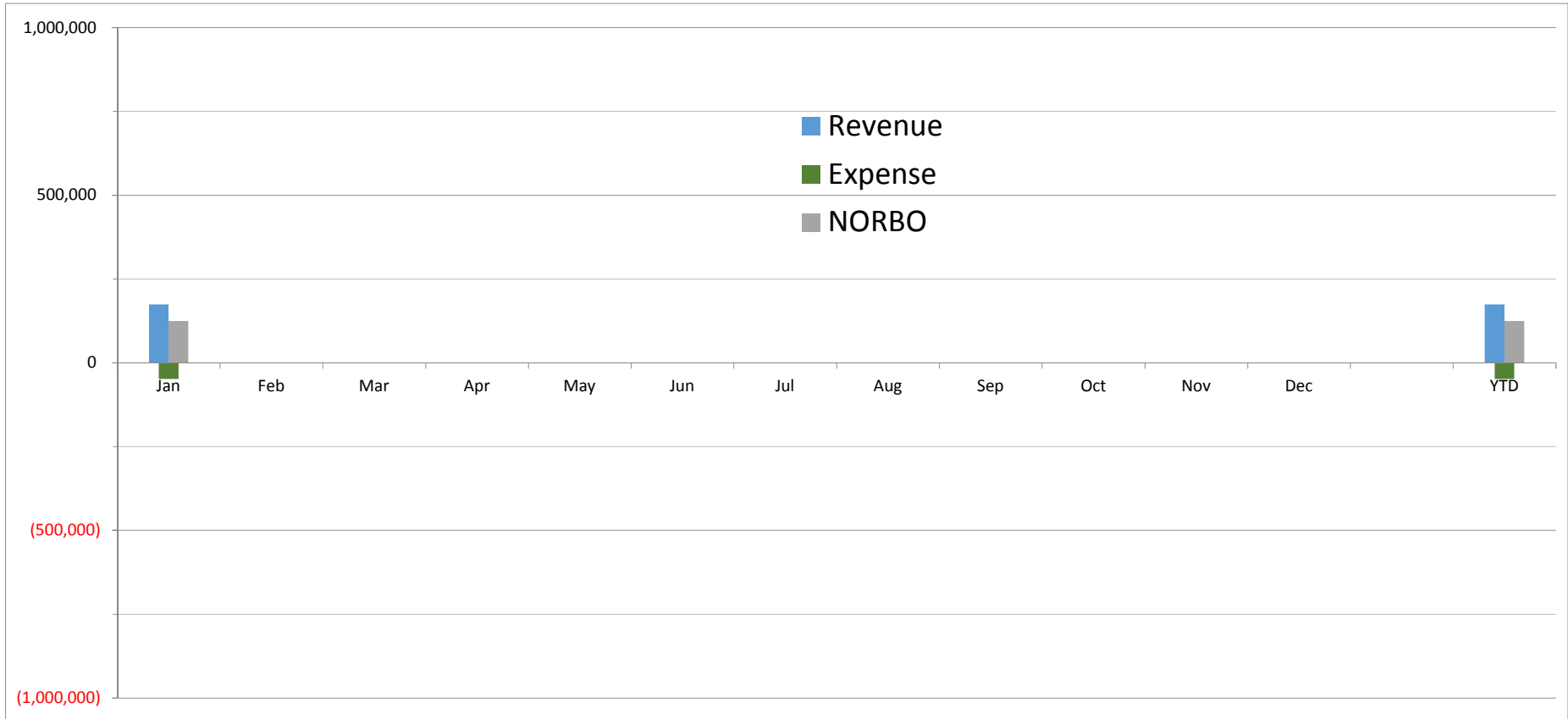
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May17	1,313	330	25%							\$ 2,572
May18	1,428	422	30%	-	0%	0%	-	0%	0%	\$ 3,326
May19	844	246	29%	243	29%	99%	3	0%	1%	\$ 2,439
Jun17	3,654	439	12%							\$ 3,308
Jun18	3,432	285	8%	234	7%	82%	51	1%	18%	\$ 2,390
Jun19	2,862	453	16%	418	15%	92%	35	1%	8%	\$ 4,574
Jul17	5,763	471	8%							\$ 3,584
Jul18	5,619	702	12%	590	11%	84%	112	2%	16%	\$ 5,819
Jul19	6,111	681	11%	574	9%	84%	107	2%	16%	\$ 7,001
Aug17	4,503	356	8%							\$ 2,730
Aug18	5,008	500	10%	347	7%	69%	153	3%	31%	\$ 4,320
Aug19	7,651	554	7%	441	6%	80%	113	1%	20%	\$ 5,883
Sep17	2,731	240	9%							\$ 1,834
Sep18	2,640	269	10%	238	9%	88%	31	1%	12%	\$ 2,126
Sep19	3,554	214	6%	197	6%	92%	17	0%	8%	\$ 2,121
Oct17	1,020	24	2%							\$ 192
Oct18	1,404	17	1%	15	1%	88%	2	0%	12%	\$ 134
Oct19	1,909	15	1%	15	1%	100%	-	0%	0%	\$ 144
YTD Oct17	18,984	1,860	10%							\$ 14,220
YTD Oct18	19,531	2,195	11%	1,424	7%	65%	349	2%	16%	\$ 18,115
YTD Oct19	22,931	2,163	9%	1,888	8%	87%	272	1%	13%	\$ 22,162
2019/day 150	153	14		13			2			\$ 148
opened May 10		YTD								
last day- Oct 6th	Member	87%								
	Guest w/member	8%								
	Guest on Guest Card	1%								
	Employee	1%								
	Other	3%								

Tahoe Donner Association

Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the one month ending January 2020

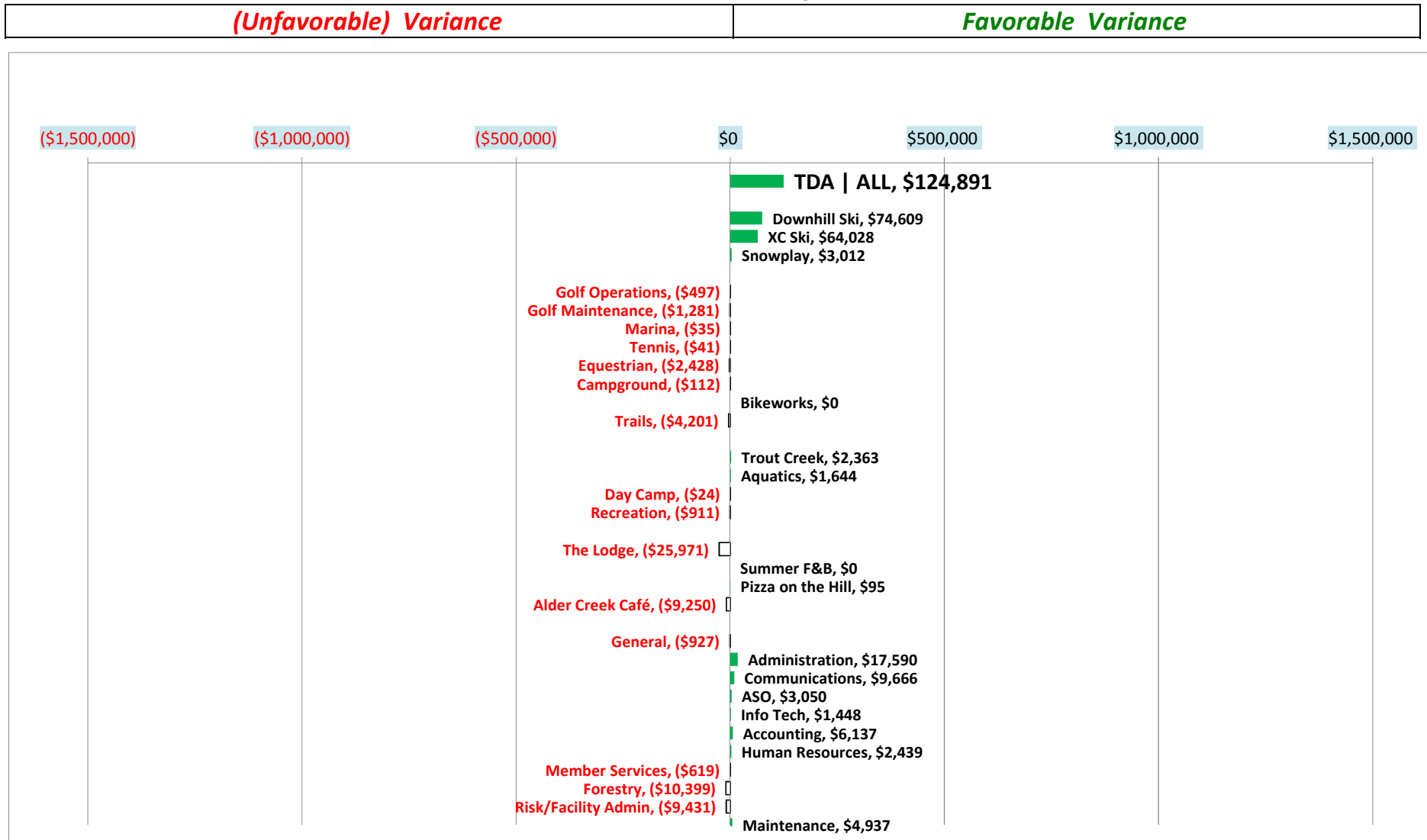
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	173,756	0	0	0	0	0	0	0	0	0	0	0	173,756
Expense	(48,865)	0	0	0	0	0	0	0	0	0	0	0	(48,865)
NORBO	124,891	0	0	0	0	0	0	0	0	0	0	0	124,891



Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

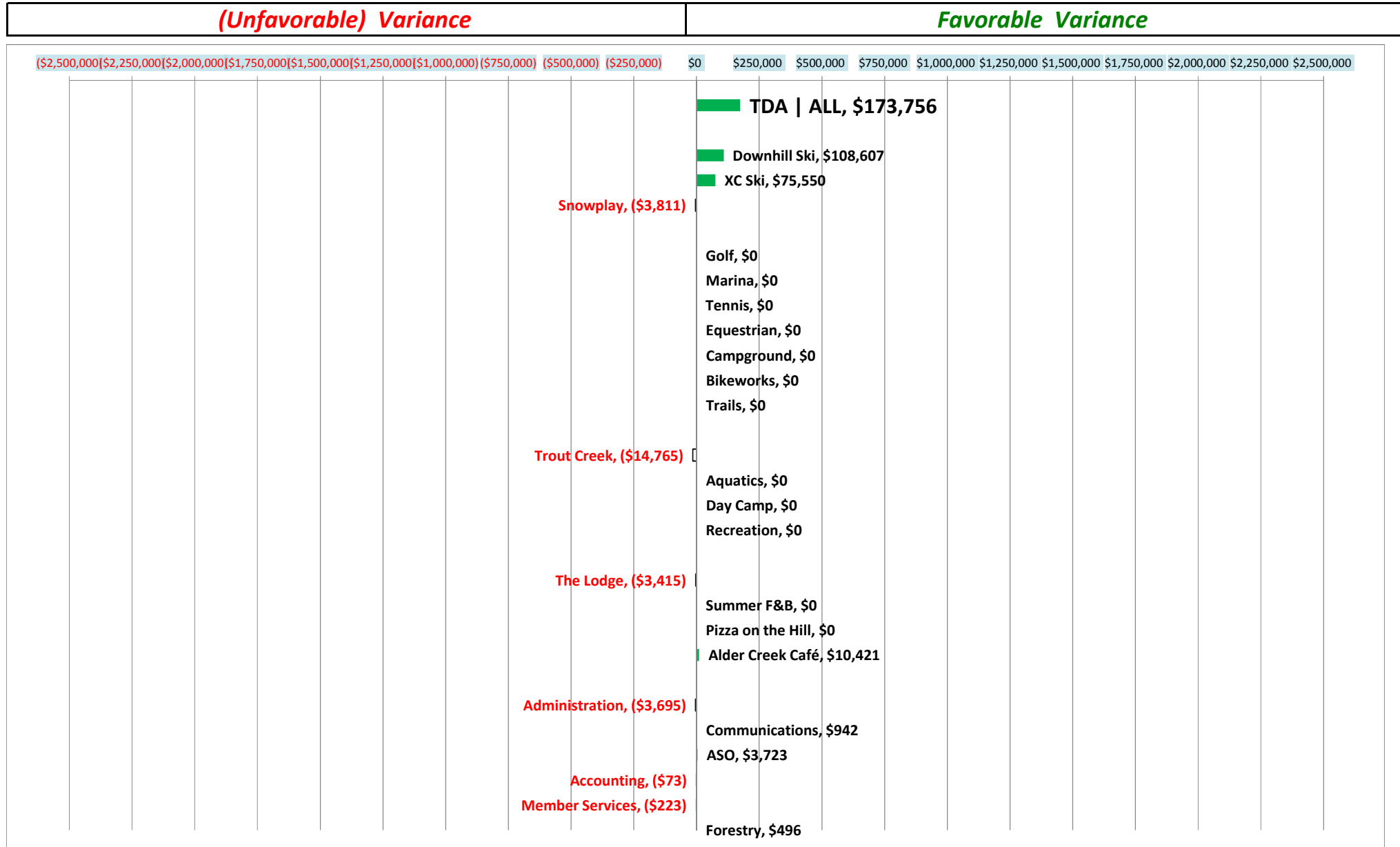
Year to Date January 2020



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date January 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report **(operating revenue - operating costs = NORBO)**

Year to Date January 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 124,891	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,891
Downhill Ski	74,609	-	-	-	-	-	-	-	-	-	-	-	74,609
XC Ski	64,028	-	-	-	-	-	-	-	-	-	-	-	64,028
Snowplay	3,012	-	-	-	-	-	-	-	-	-	-	-	3,012
Golf Operations	(497)	-	-	-	-	-	-	-	-	-	-	-	(497)
Golf Maintenance	(1,281)	-	-	-	-	-	-	-	-	-	-	-	(1,281)
Marina	(35)	-	-	-	-	-	-	-	-	-	-	-	(35)
Tennis	(41)	-	-	-	-	-	-	-	-	-	-	-	(41)
Equestrian	(2,428)	-	-	-	-	-	-	-	-	-	-	-	(2,428)
Campground	(112)	-	-	-	-	-	-	-	-	-	-	-	(112)
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	(4,201)	-	-	-	-	-	-	-	-	-	-	-	(4,201)
Trout Creek	2,363	-	-	-	-	-	-	-	-	-	-	-	2,363
Aquatics	1,644	-	-	-	-	-	-	-	-	-	-	-	1,644
Day Camp	(24)	-	-	-	-	-	-	-	-	-	-	-	(24)
Recreation	(911)	-	-	-	-	-	-	-	-	-	-	-	(911)
The Lodge	(25,971)	-	-	-	-	-	-	-	-	-	-	-	(25,971)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	95	-	-	-	-	-	-	-	-	-	-	-	95
Alder Creek Café	(9,250)	-	-	-	-	-	-	-	-	-	-	-	(9,250)
General	(927)	-	-	-	-	-	-	-	-	-	-	-	(927)
Administration	17,590	-	-	-	-	-	-	-	-	-	-	-	17,590
Communications	9,666	-	-	-	-	-	-	-	-	-	-	-	9,666
ASO	3,050	-	-	-	-	-	-	-	-	-	-	-	3,050
Info Tech	1,448	-	-	-	-	-	-	-	-	-	-	-	1,448
Accounting	6,137	-	-	-	-	-	-	-	-	-	-	-	6,137
Human Resources	2,439	-	-	-	-	-	-	-	-	-	-	-	2,439
Member Services	(619)	-	-	-	-	-	-	-	-	-	-	-	(619)
Forestry	(10,399)	-	-	-	-	-	-	-	-	-	-	-	(10,399)
Risk/Facility Admin	(9,431)	-	-	-	-	-	-	-	-	-	-	-	(9,431)
Maintenance	4,937	-	-	-	-	-	-	-	-	-	-	-	4,937

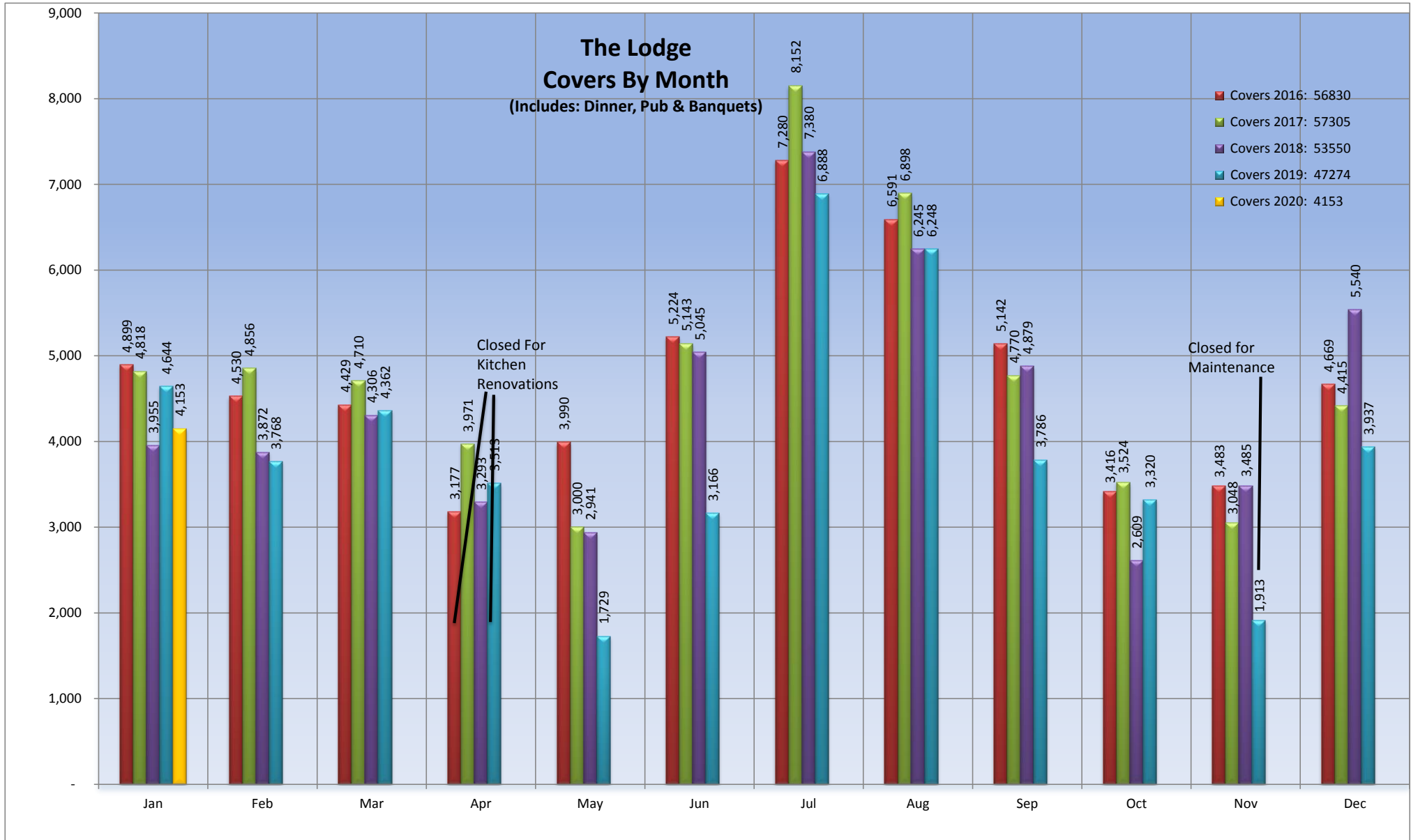
Tahoe Donner Association

Operating Revenue Variances Report

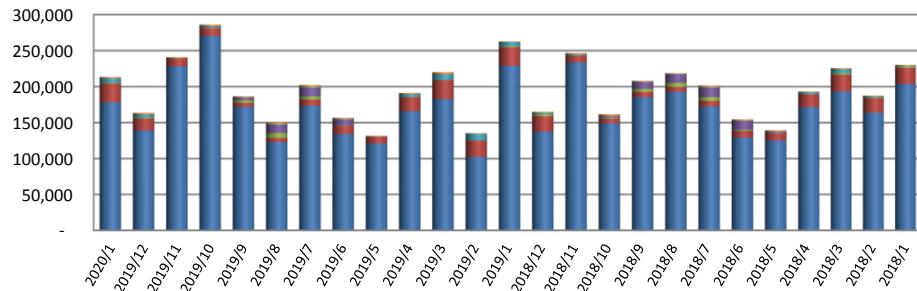
Year to Date January 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

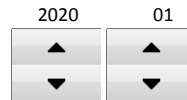
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 173,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 173,756
Downhill Ski	108,607	-	-	-	-	-	-	-	-	-	-	-	108,607
XC Ski	75,550	-	-	-	-	-	-	-	-	-	-	-	75,550
Snowplay	(3,811)	-	-	-	-	-	-	-	-	-	-	-	(3,811)
Golf	-	-	-	-	-	-	-	-	-	-	-	-	-
Marina	-	-	-	-	-	-	-	-	-	-	-	-	-
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	(14,765)	-	-	-	-	-	-	-	-	-	-	-	(14,765)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	(3,415)	-	-	-	-	-	-	-	-	-	-	-	(3,415)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	-	-	-	-	-	-	-	-	-	-	-	-	-
Alder Creek Café	10,421	-	-	-	-	-	-	-	-	-	-	-	10,421
Administration	(3,695)	-	-	-	-	-	-	-	-	-	-	-	(3,695)
Communications	942	-	-	-	-	-	-	-	-	-	-	-	942
ASO	3,723	-	-	-	-	-	-	-	-	-	-	-	3,723
Accounting	(73)	-	-	-	-	-	-	-	-	-	-	-	(73)
Member Services	(223)	-	-	-	-	-	-	-	-	-	-	-	(223)
Forestry	496	-	-	-	-	-	-	-	-	-	-	-	496



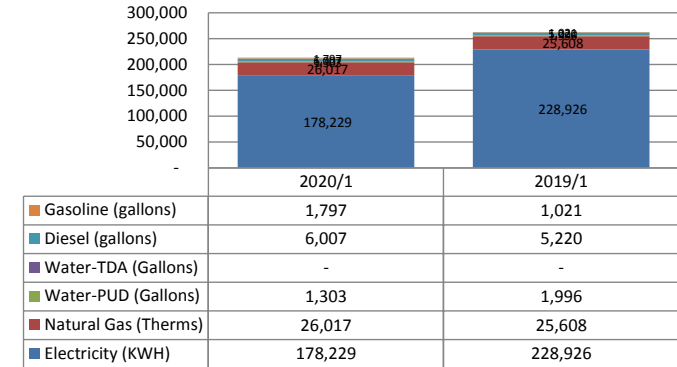
Tahoe Donner Association Energy Consumption - Last 25Months



Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$3.41 7% -5%	\$3.78 5% -5%	\$3.91 14% 22%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		



Tahoe Donner Association Energy Consumption YTD

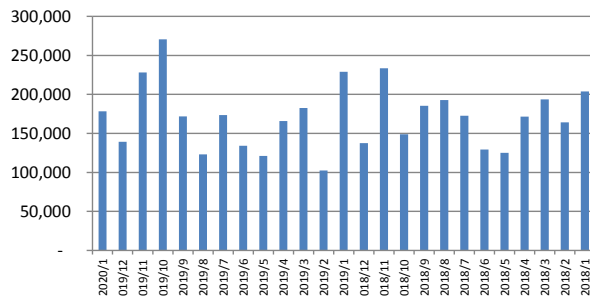


Data Available thru (yyyy/mm) - 2020/01

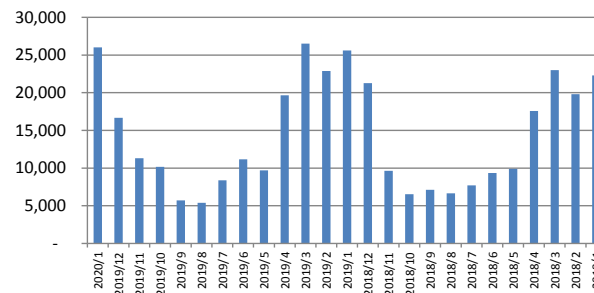
This Report is volumes not dollars

Note the scale varies with each Chart presented.

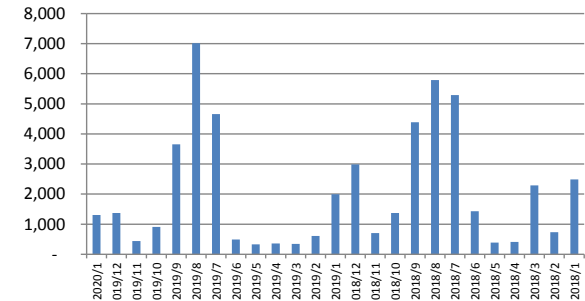
Electricity (KWH)



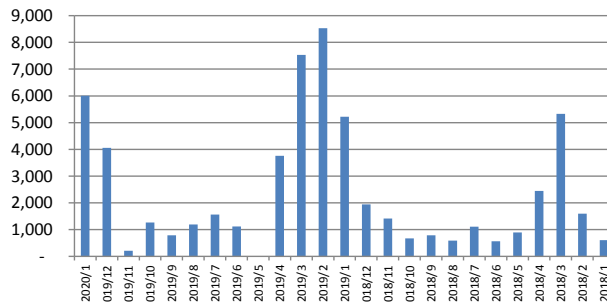
Natural Gas (Therms)



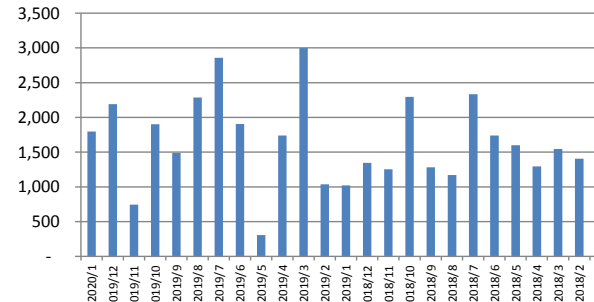
Water-PUD (000 Gallons)



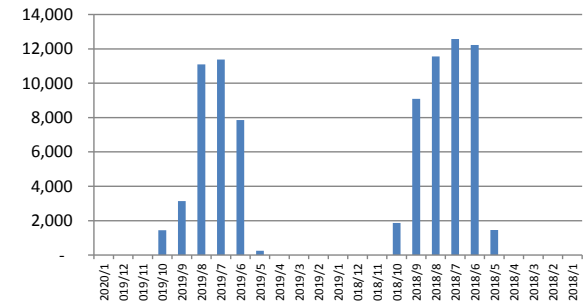
Diesel (gallons)



Gasoline (gallons)

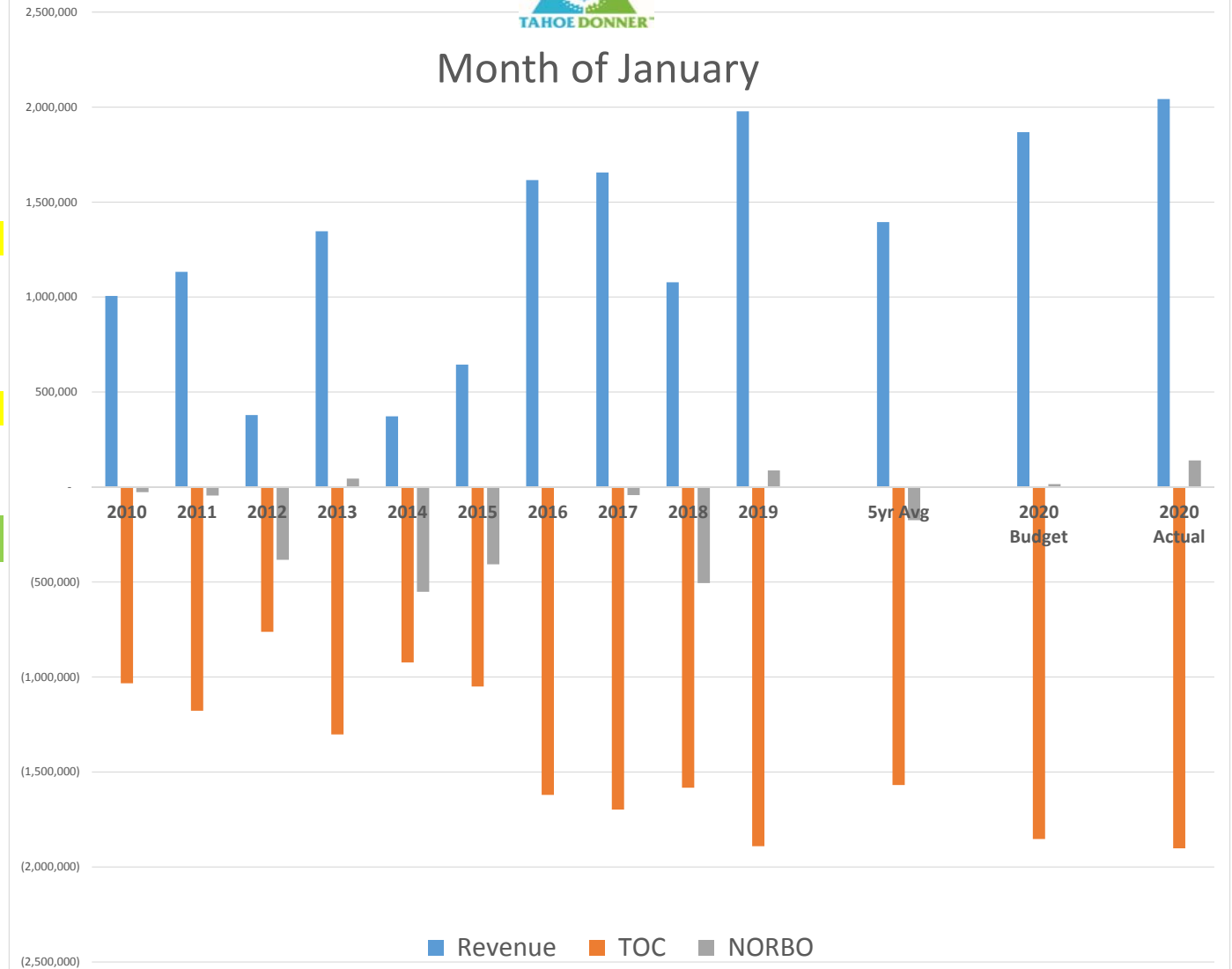


Water-TDA (000 Gallons)





Month of January



Var to Bdg	173,756 9%	(48,882) -3%	124,874 -832%
Var to PY	64,258 3%	(11,200) -1%	53,057 -61%

Variance FlowThru
vs Bdg 72%
vs PY 83%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
January 2020**

Month							Department	Year to Date							ANNUAL BUDGET	
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg		
9,929	11,800	12,102	(1,871)	-16%	(2,173)	-18%	Private Amenities	9,929	11,800	12,102	(1,871)	-16%	(2,173)	-18%	212,600	
9,929	11,800	12,102	(1,871)	-16%	(2,173)	-18%		Trout Creek Rec Ctr	9,929	11,800	12,102	(1,871)	-16%	(2,173)	-18%	143,000
-	-	-	-	0%	-	0%		NW Pool	-	-	-	-	0%	-	0%	4,100
-	-	-	-	0%	-	0%		Beach Club Marina	-	-	-	-	0%	-	0%	40,800
-	-	-	-	0%	-	0%		Tennis Center	-	-	-	-	0%	-	0%	19,900
-	-	-	-	0%	-	0%		Day Camps	-	-	-	-	0%	-	0%	4,800
35,846	29,255	36,835	6,591	23%	(989)	-3%	Public Amenities	35,846	29,255	36,835	6,591	23%	(989)	-3%	233,700	
11,886	10,200	11,577	1,686	17%	309	3%	DH Ski - Total Skier Visits	11,886	10,200	11,577	1,686	17%	309	3%	45,000	
10,632	6,200	9,833	4,432	71%	799	8%	XC Ski - Total Skier Visits	10,632	6,200	9,833	4,432	71%	799	8%	27,000	
3,091	3,435	2,864	(344)	-10%	227	8%	Snowplay - Total Tubers	3,091	3,435	2,864	(344)	-10%	227	8%	16,000	
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	2,100	
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,500	
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500	
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-	
4,153	4,240	4,644	(87)	-2%	(491)	-11%	The Lodge Covers	4,153	4,240	4,644	(87)	-2%	(491)	-11%	52,000	
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	10,600	
-	-	2,919	-	0%	(2,919)	-100%	Pizza on the Hill Covers	-	-	2,919	-	0%	(2,919)	-100%	24,000	
6,084	5,180	4,998	904	17%	1,086	22%	Alder Creek Café Covers	6,084	5,180	4,998	904	17%	1,086	22%	49,000	
45,775	41,055	48,937	4,720	11%	(3,162)	-6%	Amenities Total	45,775	41,055	48,937	4,720	11%	(3,162)	-6%	446,300	
7,402	6,473	6,871	929	14%	531	8%	HOA & Amenities Support Services	7,402	6,473	6,871	929	14%	531	8%	6,473	
6,473	6,473	6,473	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473	
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-	
929	-	398	929	0%	531	133%	STR Registrants (916 @ 12/31/2019)	929	-	398	929	0%	531	133%	-	
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-	
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-	

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the one month ending January 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 2,041,756	\$ 1,868,000	\$ 1,977,499	\$ 173,756	9%	\$ 64,258	3%
Operating Costs	(1,884,882)	(1,836,000)	(1,873,682)	(48,882)	-3%	(11,200)	-1%
Net Operating Result	156,874	32,000	103,817	124,874	-390%	53,057	-51%
Assessment Revenue	(32,000)	(32,000)	132,000	-	0%	(164,000)	-124%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 124,874	\$ -	\$ 235,817	\$ 124,874	NA	\$ (110,943)	47%
Replacement Reserve Fund							
Investment Income	\$ 21,444	\$ 20,333	\$ 22,263	\$ 1,111	5%	\$ (819)	-4%
Expenditures - Capital	(44,686)	(497,167)	(44,176)	452,481	91%	(509)	-1%
Expenditures - Expense	(61,549)	(85,167)	(51,384)	23,618	28%	(10,165)	-20%
Fund Expenses (allocated OH new 2019)	(8,551)	(8,551)	(7,664)	-	0%	(887)	-12%
Assets Sale Proceeds	5,173	2,500	1,452	2,673	107%	3,721	256%
Net Result	(88,169)	(568,052)	(79,510)	479,883	84%	(8,659)	-11%
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 4,896,831	\$ 4,416,948	\$ 4,581,490	\$ 479,883	11%	\$ 315,341	7%
Development Fund							
Investment Income	\$ 13,107	\$ 10,833	\$ 10,421	\$ 2,274	21%	\$ 2,686	26%
Expenditures - Capital	(20,757)	(257,417)	(19,404)	236,660	92%	(1,354)	-7%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses (alloacted OH new 2019)	(11,282)	(11,282)	(11,086)	-	0%	(196)	-2%
Net Result	(18,932)	(257,866)	(20,068)	238,934	93%	1,136	6%
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%
Change in Members' Equity	\$ 2,279,068	\$ 2,040,134	\$ 2,147,932	\$ 238,934	12%	\$ 131,136	6%
New Equipment Fund							
Investment Income	\$ 338	\$ 417	\$ 245	\$ (79)	-19%	\$ 93	38%
Expenditures - Capital	-	(6,667)	(6,882)	6,667	100%	6,882	100%
Expenditures - Expense	-	-	-	-	0%	-	0%
Net Result	338	(6,250)	(6,637)	6,588	105%	6,975	105%
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%
Change in Members' Equity	\$ 194,338	\$ 187,750	\$ 187,363	\$ 6,588	4%	\$ 6,975	4%
Property Fund							
Expenditures - Capital (<i>increase ME in Fund</i>)	\$ 65,443	\$ 761,251	\$ 70,462	\$ (695,808)	-91%	\$ (5,019)	-7%
Depreciation Expense / Chg in ME for Fund	(280,000)	(280,000)	(275,000)	-	0%	(5,000)	-2%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (214,557)	\$ 481,251	\$ (204,538)	\$ (695,808)	-145%	\$ (10,019)	5%
Consolidated Change in Members' Equity	\$ 7,280,554	\$ 7,126,083	\$ 6,948,064	\$ 154,471	2%	\$ 332,490	5%

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the one month ending January 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 2,041,756	\$ 1,868,000	\$ 1,977,499	\$ 173,756	9%	\$ 64,258	3%
Operating Costs	(1,884,882)	(1,836,000)	(1,873,682)	(48,882)	-3%	(11,200)	-1%
Net Operating Result	156,874	32,000	103,817	124,874	-390%	53,057	-51%
Replacement Reserve Fund							
Investment Income	21,444	20,333	22,263	1,111	5%	(819)	-4%
Expenditures - Expense	(61,549)	(85,167)	(51,384)	23,618	28%	(10,165)	-20%
Fund Expenses (allocated OH new 2019)	(8,551)	(8,551)	(7,664)	-	0%	(887)	-12%
Assets Sale Proceeds	5,173	2,500	1,452	2,673	107%	3,721	256%
Net Result	(43,483)	(70,885)	(35,333)	27,402	39%	(8,150)	-23%
Development Fund							
Investment Income	13,107	10,833	10,421	2,274	21%	2,686	26%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses (allocated OH new 2019)	(11,282)	(11,282)	(11,086)	-	0%	(196)	-2%
Net Result	1,825	(449)	(665)	2,274	507%	2,490	-375%
New Equipment Fund							
Investment Income	338	417	245	(79)	-19%	93	38%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses	-	-	-	-	0%	-	0%
Net Result	338	417	245	(79)	-19%	93	38%
Property Fund							
Depreciation Expense	(280,000)	(280,000)	(275,000)	-	0%	(5,000)	-2%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Net Result, Before Assessment Revenue	\$ (164,446)	\$ (318,917)	\$ (206,936)	\$ 154,471	48%	\$ 42,490	21%
Assessment Revenue	7,445,000	7,445,000	7,155,000	-	0%	290,000	4%
Consolidated Change in Members' Equity	\$ 7,280,554	\$ 7,126,083	\$ 6,948,064	\$ 154,471	2%	\$ 332,490	5%
Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)							
Replacement Reserve Fund	(44,686)	(497,167)	(44,176)	452,481	91%	(509)	-1%
Development Fund	(20,757)	(257,417)	(19,404)	236,660	92%	(1,354)	-7%
New Equipment Fund	-	(6,667)	(6,882)	6,667	100%	6,882	100%
Total Capital Expenditures	\$ (65,443)	\$ (761,251)	\$ (70,462)	\$ 695,808	91%	\$ 5,019	7%
Members Equity Transfers:							
From - Operating Fund	-	-	-	-		-	
To - Replacement Reserve Fund	-	-	-	-		-	
To - Development Fund	-	-	-	-		-	

Tahoe Donner Association
Operating Fund - Consolidated P&L by Component
For the one month ending January 2020

Total Operating Fund - YTD							Component	Amenities - YTD					Homeowners Association - YTD				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 2,041,756	\$ 1,868,000	\$ 1,977,499	\$ 173,756	9%	\$ 64,258	3%	Revenue	\$ 1,997,926	\$ 172,586	9%	\$ 58,964	3%	\$ 43,830	\$ 1,170	3%	\$ 5,293	14%
63,000	63,000	54,000	-	0%	9,000	17%	Recreation Fee	63,000	-	0%	9,000	17%	-	-	0%	-	0%
836,680	706,700	742,952	129,980	18%	93,728	13%	Access & Use Fees	836,680	129,980	18%	93,728	13%	-	-	0%	-	0%
387,609	375,740	421,640	11,869	3%	(34,030)	-8%	Food and Beverage	387,609	11,869	3%	(34,030)	-8%	-	-	0%	-	0%
62,561	60,700	64,912	1,861	3%	(2,350)	-4%	Retail Product	62,002	2,002	3%	(2,082)	-3%	559	(141)	-20%	(268)	-32%
605,590	584,000	618,248	21,590	4%	(12,658)	-2%	Lessons & Rentals	605,590	21,590	4%	(12,658)	-2%	-	-	0%	-	0%
86,316	77,860	75,747	8,456	11%	10,569	14%	Other	43,045	7,145	20%	5,007	13%	43,271	1,311	3%	5,562	15%
(159,350)	(136,000)	(163,987)	(23,350)	-17%	4,638	3%	Cost of Goods Sold	(159,350)	(23,350)	-17%	4,638	3%	-	-	0%	-	0%
(981,951)	(975,750)	(993,169)	(6,201)	-1%	11,218	1%	Payroll Direct	(675,554)	(48,013)	-8%	(4,940)	-1%	(306,397)	41,812	12%	16,158	5%
(244,001)	(264,333)	(266,799)	20,332	8%	22,798	9%	Payroll Burden	(157,595)	559	0%	17,541	10%	(86,406)	19,773	19%	5,256	6%
(1,225,952)	(1,240,083)	(1,259,967)	14,131	1%	34,015	3%	Payroll Total	(833,149)	(47,454)	-6%	12,601	1%	(392,803)	61,585	14%	21,414	5%
(499,564)	(459,917)	(449,727)	(39,647)	-9%	(49,837)	-11%	Expenses	(580,300)	(784)	0%	(24,532)	-4%	80,736	(38,863)	32%	(25,304)	24%
(76,428)	(46,065)	(55,491)	(30,363)	-66%	(20,937)	-38%	Personnel Costs	(37,491)	(3,386)	-10%	(453)	-1%	(38,937)	(26,977)	-226%	(20,484)	-111%
(75,614)	(85,385)	(84,777)	9,771	11%	9,163	11%	Utililtes	(56,520)	9,210	14%	9,181	14%	(19,094)	561	3%	(18)	0%
(26,940)	(22,045)	(30,231)	(4,895)	-22%	3,291	11%	Fuel Costs	(22,774)	(6,649)	-41%	1,582	6%	(4,166)	1,754	30%	1,709	29%
(99,654)	(88,375)	(94,103)	(11,279)	-13%	(5,552)	-6%	Supplies	(74,731)	(5,996)	-9%	(3,790)	-5%	(24,923)	(5,283)	-27%	(1,762)	-8%
(71,853)	(72,135)	(72,499)	282	0%	647	1%	Repairs & Maintenance	(44,227)	2,913	6%	897	2%	(27,626)	(2,631)	-11%	(250)	-1%
(10,957)	(250)	(1,504)	(10,707)	#####	(9,453)	-629%	Forestry Land Maint	-	200	100%	530	100%	(10,957)	(10,907)	#####	(9,983)	#####
(76,270)	(76,270)	(60,500)	-	0%	(15,770)	-26%	Insurance	(50,920)	-	0%	(12,820)	-34%	(25,350)	-	0%	(2,950)	-13%
(25,400)	(25,400)	(23,463)	-	0%	(1,937)	-8%	Taxes-Property&Income	(16,500)	-	0%	(16,500)	0%	(8,900)	-	0%	14,563	62%
(51,015)	(37,310)	(51,336)	(13,705)	-37%	322	1%	Credit Card Fees	(50,211)	(13,351)	-36%	815	2%	(804)	(354)	-79%	(493)	-159%
(19,244)	(12,190)	(11,621)	(7,054)	-58%	(7,623)	-66%	Licenses Permits Fees	(2,888)	(978)	-51%	(832)	-40%	(16,356)	(6,076)	-59%	(6,791)	-71%
16,811	(11,492)	18,798	28,303	246%	(1,987)	11%	All other expenses	16,493	17,253	2270%	3,893	-31%	318	11,050	103%	(5,880)	95%
17,000	17,000	17,000	-	0%	-	0%	Allocated Overhead	(240,531)	-	0%	(7,035)	-3%	257,531	-	0%	7,035	-3%
\$ 156,891	\$ 32,000	\$ 103,817	\$ 124,891	-390%	\$ 53,074	-51%	Net Operating Result	\$ 425,128	\$ 100,999	-31%	\$ 51,671	-14%	\$ (268,237)	\$ 23,892	-8%	\$ 1,403	-1%
(1,884,865)	(1,836,000)	(1,873,682)	(48,865)	-3%	(11,183)	-1%	Total Operating Costs	(1,572,798)	(71,587)	-5%	(7,293)	0%	(312,067)	22,722	7%	(3,890)	-1%
7,445,000	7,445,000	7,155,000	-	0%	290,000	4%	Assessment Revenue						7,445,000	-	0%	290,000	4%
(4,985,000)	(4,985,000)	(4,661,000)	-	0%	(324,000)	7%	Replacement Reserve Fund						(4,985,000)	-	0%	(324,000)	7%
(194,000)	(194,000)	(194,000)	-	0%	-	0%	Development Fund						(194,000)	-	0%	-	0%
(2,298,000)	(2,298,000)	(2,168,000)	-	0%	(130,000)	6%	New Equipment Fund						(2,298,000)	-	0%	(130,000)	6%
(32,000)	(32,000)	132,000	-	0%	(164,000)	-124%	Net, Operating Fund Portion						(32,000)	-	0%	(164,000)	-124%
\$ 124,891	\$ -	\$ 235,817	\$ 124,891	NA	\$ (110,926)	-47%	Net Result	\$ 425,128	\$ 100,999	31%	\$ 51,671	-14%	\$ (300,237)	\$ 23,892	-7%	\$ (162,597)	-118%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of January 2020

Including Allocated Overhead					Department	Revenue				Including Allocated Overhead				
Net Operating Results (NOR)						Total Operating Expenses								
		Variance to Budget						Variance to Budget					Variance to Budget	
Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg		Actual	Budget	Amount	Pctg	
\$ (102,226)	\$ (105,221)	\$ 2,995	3%	Private Amenities	\$ 78,335	\$ 93,100	\$ (14,765)	-16%		\$ (180,561)	\$ (198,321)	\$ 17,760	9%	
(37,057)	(39,420)	2,363	6%	Trout Creek Rec Ctr	63,335	78,100	(14,765)	-19%		(100,393)	(117,520)	17,128	15%	
(17,836)	(19,480)	1,644	8%	Aquatics	15,000	15,000	-	0%		(32,836)	(34,480)	1,644	5%	
(16,903)	(16,868)	(35)	0%	Beach Club Marina	-	-	-	0%		(16,903)	(16,868)	(35)	0%	
(9,653)	(9,612)	(41)	0%	Tennis Center	-	-	-	0%		(9,653)	(9,612)	(41)	0%	
(5,934)	(5,910)	(24)	0%	Day Camps	-	-	-	0%		(5,934)	(5,910)	(24)	0%	
(14,842)	(13,931)	(911)	-7%	Recreation Programs	-	-	-	0%		(14,842)	(13,931)	(911)	-7%	
527,354	429,350	98,004	23%	Public Amenities	1,919,591	\$ 1,732,240	187,351	11%		(1,392,237)	\$ (1,302,890)	(89,347)	-7%	
543,241	468,632	74,609	16%	Downhill Ski	1,212,707	1,104,100	108,607	10%		(669,466)	(635,468)	(33,998)	-5%	
166,632	102,604	64,028	62%	Cross Country Ski	378,150	302,600	75,550	25%		(211,517)	(199,996)	(11,521)	-6%	
28,749	25,737	3,012	12%	Snowplay	59,889	63,700	(3,811)	-6%		(31,140)	(37,963)	6,823	18%	
(50,096)	(48,318)	(1,778)	-4%	Golf	-	-	-	0%		(50,096)	(48,318)	(1,778)	-4%	
(5,911)	(5,799)	(112)	-2%	Campground	-	-	-	0%		(5,911)	(5,799)	(112)	-2%	
(14,152)	(11,724)	(2,428)	-21%	Equestrian	-	-	-	0%		(14,152)	(11,724)	(2,428)	-21%	
(2,935)	(2,935)	-	0%	Bikeworks	-	-	-	0%		(2,935)	(2,935)	-	0%	
(20,895)	(16,694)	(4,201)	-25%	Trails	-	-	-	0%		(20,895)	(16,694)	(4,201)	-25%	
(80,049)	(54,078)	(25,971)	-48%	The Lodge	182,425	185,840	(3,415)	-2%		(262,474)	(239,918)	(22,556)	-9%	
(4,450)	(4,450)	-	0%	Summer Food and Bev	-	-	-	0%		(4,450)	(4,450)	-	0%	
(11,220)	(11,315)	95	1%	Pizza on the Hill	-	-	-	0%		(11,220)	(11,315)	95	1%	
(21,560)	(12,310)	(9,250)	-75%	Alder Creek Café	86,421	76,000	10,421	14%		(107,981)	(88,310)	(19,671)	-22%	
425,128	324,129	100,999	31%	Amenities Total	1,997,926	1,825,340	172,586	9%		(1,572,798)	(1,501,211)	(71,587)	-5%	
(268,237)	(292,129)	23,892	8%	HOA & Amenities Support Services	43,830	\$ 42,660	1,170	3%		(312,067)	\$ (334,789)	22,722	7%	
(183,277)	(182,350)	(927)	-1%	General	-	-	-	0%		(183,277)	(182,350)	(927)	-1%	
17,590	-	17,590	#####	Administration	12,566	16,260	(3,695)	-23%		5,025	(16,260)	21,285	131%	
9,666	-	9,666	#####	Communications	15,442	14,500	942	6%		(5,776)	(14,500)	8,724	60%	
1,448	-	1,448	#####	Information Tech	-	-	-	0%		1,448	-	1,448	#####	
6,137	-	6,137	#####	Accounting	527	600	(73)	-12%		5,609	(600)	6,209	1035%	
2,439	-	2,439	#####	Human Resources	-	-	-	0%		2,439	-	2,439	#####	
(37,558)	(40,608)	3,050	8%	Architectural Standards	10,923	7,200	3,723	52%		(48,480)	(47,808)	(672)	-1%	
(619)	-	(619)	#####	Member Services	1,077	1,300	(223)	-17%		(1,696)	(1,300)	(396)	-30%	
(9,431)	-	(9,431)	#####	Risk & Facility Admin	-	-	-	0%		(9,431)	-	(9,431)	#####	
(79,570)	(69,171)	(10,399)	-15%	Forestry	3,296	2,800	496	18%		(82,866)	(71,971)	(10,895)	-15%	
4,937	-	4,937	#####	Maintenance	-	-	-	0%		4,937	-	4,937	#####	
\$ 156,891	\$ 32,000	\$ 124,891	390%	TDA Operating Fund	\$ 2,041,756	\$ 1,868,000	\$ 173,756	9%		\$ (1,884,865)	\$ (1,836,000)	\$ (48,865)	-3%	

For the one month ending January 2020

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Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of January 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Actual		Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (23,779)	\$ (26,774)	\$ (22,399)	\$ 2,995	11%	\$ (1,379)	-6%	Private Amenities	\$ 78,335	\$ (14,765)	-16%	\$ (11,204)	-13%	\$ (102,114)	\$ 17,760	15%	\$ 9,825	9%	
(12,672)	(15,035)	(10,232)	2,363	16%	(2,440)	-24%	Trout Creek Rec Ctr	63,335	(14,765)	-19%	(14,204)	-18%	(76,008)	17,128	18%	11,764	13%	
(641)	(2,285)	(1,986)	1,644	72%	1,344	68%	Aquatics	15,000	-	0%	3,000	25%	(15,641)	1,644	10%	(1,656)	-12%	
(5,272)	(5,237)	(5,919)	(35)	-1%	648	11%	Beach Club Marina	-	-	0%	-	0%	(5,272)	(35)	-1%	648	11%	
(1,825)	(1,784)	(1,993)	(41)	-2%	167	8%	Tennis Center	-	-	0%	-	0%	(1,825)	(41)	-2%	167	8%	
(114)	(90)	(377)	(24)	-27%	263	70%	Day Camps	-	-	0%	-	0%	(114)	(24)	-27%	263	70%	
(3,254)	(2,343)	(1,893)	(911)	-39%	(1,361)	-72%	Recreation Programs	-	-	0%	-	0%	(3,254)	(911)	-39%	(1,361)	-72%	
689,438	591,434	629,352	98,004	17%	60,085	10%	Public Amenities	1,919,591	187,351	11%	70,169	4%	(1,230,153)	(89,347)	-8%	(10,083)	-1%	
585,247	510,638	568,906	74,609	15%	16,341	3%	Downhill Ski	1,212,707	108,607	10%	39,096	3%	(627,460)	(33,998)	-6%	(22,754)	-4%	
185,776	121,748	141,944	64,028	53%	43,832	31%	Cross Country Ski	378,150	75,550	25%	56,800	18%	(192,373)	(11,521)	-6%	(12,968)	-7%	
33,675	30,663	24,836	3,012	10%	8,839	36%	Snowplay	59,889	(3,811)	-6%	5,180	9%	(26,214)	6,823	21%	3,659	12%	
(30,722)	(28,944)	(30,133)	(1,778)	-6%	(589)	-2%	Golf	-	-	0%	-	0%	(30,722)	(1,778)	-6%	(589)	-2%	
(2,771)	(2,659)	(2,879)	(112)	-4%	108	4%	Campground	-	-	0%	-	0%	(2,771)	(112)	-4%	108	4%	
(7,592)	(5,164)	(5,461)	(2,428)	-47%	(2,130)	-39%	Equestrian	-	-	0%	-	0%	(7,592)	(2,428)	-47%	(2,130)	-39%	
-	-	-	-	0%	-	0%	Bikeworks	-	-	0%	-	0%	-	-	0%	-	0%	
(15,543)	(11,342)	(8,409)	(4,201)	-37%	(7,134)	-85%	Trails	-	-	0%	-	0%	(15,543)	(4,201)	-37%	(7,134)	-85%	
(43,804)	(17,833)	(41,043)	(25,971)	-146%	(2,761)	-7%	The Lodge	182,425	(3,415)	-2%	(16,056)	-8%	(226,229)	(22,556)	-11%	13,295	6%	
-	-	(1,358)	-	0%	1,358	100%	Summer Food and Bev	-	-	0%	-	0%	-	-	0%	1,358	100%	
(925)	(1,020)	(7,775)	95	9%	6,850	88%	Pizza on the Hill	-	-	0%	(41,294)	-100%	(925)	95	9%	48,144	98%	
(13,903)	(4,653)	(9,275)	(9,250)	-199%	(4,628)	-50%	Alder Creek Café	86,421	10,421	14%	26,442	44%	(100,324)	(19,671)	-24%	(31,071)	-45%	
665,659	564,660	606,953	100,999	18%	58,706	10%	Amenities Total	1,997,926	172,586	9%	58,964	3%	(1,332,267)	(71,587)	-6%	(258)	0%	
(525,768)	(549,660)	(520,136)	23,892	4%	(5,632)	-1%	HOA & Amenities Support Services	43,830	1,170	3%	5,293	14%	(569,598)	22,722	4%	(10,925)	-2%	
(78,618)	(77,691)	(74,790)	(927)	-1%	(3,828)	-5%	General	-	-	0%	-	0%	(78,618)	(927)	-1%	(3,828)	-5%	
(28,176)	(45,766)	(46,653)	17,590	38%	18,477	40%	Administration	12,566	(3,695)	-23%	(2,605)	-17%	(40,741)	21,285	34%	21,083	34%	
(37,928)	(47,594)	(44,497)	9,666	20%	6,569	15%	Communications	15,442	942	6%	5,119	50%	(53,370)	8,724	14%	1,450	3%	
(57,160)	(58,608)	(53,804)	1,448	2%	(3,356)	-6%	Information Tech	-	-	0%	-	0%	(57,160)	1,448	2%	(3,356)	-6%	
(79,182)	(85,319)	(78,371)	6,137	7%	(811)	-1%	Accounting	527	(73)	-12%	(76)	-13%	(79,710)	6,209	7%	(735)	-1%	
(27,006)	(29,445)	(34,433)	2,439	8%	7,427	22%	Human Resources	-	-	0%	-	0%	(27,006)	2,439	8%	7,427	22%	
(26,769)	(29,819)	(30,576)	3,050	10%	3,807	12%	Architectural Standards	10,923	3,723	52%	2,370	28%	(37,691)	(672)	-2%	1,437	4%	
(22,718)	(22,099)	(19,273)	(619)	-3%	(3,445)	-18%	Member Services	1,077	(223)	-17%	(380)	-26%	(23,795)	(396)	-2%	(3,065)	-15%	
(37,860)	(28,429)	(34,142)	(9,431)	-33%	(3,717)	-11%	Risk & Facility Admin	-	-	0%	-	0%	(37,860)	(9,431)	-33%	(3,717)	-11%	
(63,549)	(53,150)	(36,589)	(10,399)	-20%	(26,959)	-74%	Forestry	3,296	496	18%	866	36%	(66,845)	(10,895)	-19%	(27,825)	-71%	
(66,803)	(71,740)	(67,009)	4,937	7%	206	0%	Maintenance	-	-	0%	-	0%	(66,803)	4,937	7%	206	0%	
\$ 139,891	\$ 15,000	\$ 86,817	\$ 124,891	833%	\$ 53,074	61%	TDA Operating Fund	\$ 2,041,756	\$ 173,756	9%	\$ 64,258	3%	\$ (1,901,865)	\$ (48,865)	-3%	\$ (11,183)	-1%	

Before Allocated Overhead

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the one month ending January 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (23,779)	\$ (26,774)	\$ (22,399)	\$ 2,995	11%	\$ (1,379)	-6%	Private Amenities	\$ 78,335	\$ (14,765)	-16%	\$ (11,204)	-13%	\$ (102,114)	\$ 17,760	15%	\$ 9,825	9%	
(12,672)	(15,035)	(10,232)	2,363	16%	(2,440)	-24%		Trout Creek Rec Ctr	63,335	(14,765)	-19%	(14,204)	-18%	(76,008)	17,128	18%	11,764	13%
(641)	(2,285)	(1,986)	1,644	72%	1,344	68%		Aquatics	15,000	-	0%	3,000	25%	(15,641)	1,644	10%	(1,656)	-12%
(5,272)	(5,237)	(5,919)	(35)	-1%	648	11%		Beach Club Marina	-	-	0%	-	0%	(5,272)	(35)	-1%	648	11%
(1,825)	(1,784)	(1,993)	(41)	-2%	167	8%		Tennis Center	-	-	0%	-	0%	(1,825)	(41)	-2%	167	8%
(114)	(90)	(377)	(24)	-27%	263	70%		Day Camps	-	-	0%	-	0%	(114)	(24)	-27%	263	70%
(3,254)	(2,343)	(1,893)	(911)	-39%	(1,361)	-72%		Recreation Programs	-	-	0%	-	0%	(3,254)	(911)	-39%	(1,361)	-72%
689,438	591,434	629,352	98,004	17%	60,085	10%	Public Amenities	1,919,591	187,351	11%	70,169	4%	(1,230,153)	(89,347)	-8%	(10,083)	-1%	
585,247	510,638	568,906	74,609	15%	16,341	3%	Downhill Ski	1,212,707	108,607	10%	39,096	3%	(627,460)	(33,998)	-6%	(22,754)	-4%	
185,776	121,748	141,944	64,028	53%	43,832	31%	Cross Country Ski	378,150	75,550	25%	56,800	18%	(192,373)	(11,521)	-6%	(12,968)	-7%	
33,675	30,663	24,836	3,012	10%	8,839	36%	Snowplay	59,889	(3,811)	-6%	5,180	9%	(26,214)	6,823	21%	3,659	12%	
(30,722)	(28,944)	(30,133)	(1,778)	-6%	(589)	-2%	Golf	-	-	0%	-	0%	(30,722)	(1,778)	-6%	(589)	-2%	
(2,771)	(2,659)	(2,879)	(112)	-4%	108	4%	Campground	-	-	0%	-	0%	(2,771)	(112)	-4%	108	4%	
(7,592)	(5,164)	(5,461)	(2,428)	-47%	(2,130)	-39%	Equestrian	-	-	0%	-	0%	(7,592)	(2,428)	-47%	(2,130)	-39%	
-	-	-	-	#####	-	#####	Bikeworks	-	-	0%	-	0%	-	-	#####	-	#####	
(15,543)	(11,342)	(8,409)	(4,201)	-37%	(7,134)	-85%	Trails	-	-	0%	-	0%	(15,543)	(4,201)	-37%	(7,134)	-85%	
(43,804)	(17,833)	(41,043)	(25,971)	-146%	(2,761)	-7%	The Lodge	182,425	(3,415)	-2%	(16,056)	-8%	(226,229)	(22,556)	-11%	13,295	6%	
-	-	(1,358)	-	#####	1,358	100%	Summer Food and Bev	-	-	0%	-	0%	-	-	#####	1,358	100%	
(925)	(1,020)	(7,775)	95	9%	6,850	88%	Pizza on the Hill	-	-	0%	(41,294)	-100%	(925)	95	9%	48,144	98%	
(13,903)	(4,653)	(9,275)	(9,250)	-199%	(4,628)	-50%	Alder Creek Café	86,421	10,421	14%	26,442	44%	(100,324)	(19,671)	-24%	(31,071)	-45%	
665,659	564,660	606,953	100,999	18%	58,706	10%	Amenities Total	1,997,926	172,586	9%	58,964	3%	(1,332,267)	(71,587)	-6%	(258)	0%	
(525,768)	(549,660)	(520,136)	23,892	4%	(5,632)	-1%	HOA & Amenities Support Services	43,830	1,170	3%	5,293	14%	(569,598)	22,722	4%	(10,925)	-2%	
(78,618)	(77,691)	(74,790)	(927)	-1%	(3,828)	-5%	General	-	-	0%	-	0%	(78,618)	(927)	-1%	(3,828)	-5%	
(28,176)	(45,766)	(46,653)	17,590	38%	18,477	40%	Administration	12,566	(3,695)	-23%	(2,605)	-17%	(40,741)	21,285	34%	21,083	34%	
(37,928)	(47,594)	(44,497)	9,666	20%	6,569	15%	Communications	15,442	942	6%	5,119	50%	(53,370)	8,724	14%	1,450	3%	
(57,160)	(58,608)	(53,804)	1,448	2%	(3,356)	-6%	Information Tech	-	-	0%	-	0%	(57,160)	1,448	2%	(3,356)	-6%	
(79,182)	(85,319)	(78,371)	6,137	7%	(811)	-1%	Accounting	527	(73)	-12%	(76)	-13%	(79,710)	6,209	7%	(735)	-1%	
(27,006)	(29,445)	(34,433)	2,439	8%	7,427	22%	Human Resources	-	-	0%	-	0%	(27,006)	2,439	8%	7,427	22%	
(26,769)	(29,819)	(30,576)	3,050	10%	3,807	12%	Architectural Standards	10,923	3,723	52%	2,370	28%	(37,691)	(672)	-2%	1,437	4%	
(22,718)	(22,099)	(19,273)	(619)	-3%	(3,445)	-18%	Member Services	1,077	(223)	-17%	(380)	-26%	(23,795)	(396)	-2%	(3,065)	-15%	
(37,860)	(28,429)	(34,142)	(9,431)	-33%	(3,717)	-11%	Risk & Facility Admin	-	-	0%	-	0%	(37,860)	(9,431)	-33%	(3,717)	-11%	
(63,549)	(53,150)	(36,589)	(10,399)	-20%	(26,959)	-74%	Forestry	3,296	496	18%	866	36%	(66,845)	(10,895)	-19%	(27,825)	-71%	
(66,803)	(71,740)	(67,009)	4,937	7%	206	0%	Maintenance	-	-	0%	-	0%	(66,803)	4,937	7%	206	0%	
\$ 139,891	\$ 15,000	\$ 86,817	\$ 124,891	833%	\$ 53,074	61%	TDA Operating Fund	\$ 2,041,756	\$ 173,756	9%	\$ 64,258	3%	\$ (1,901,865)	\$ (48,865)	-3%	\$ (11,183)	-1%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Three Months (Nov-Jan) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 8,370	\$ (44,849)	\$ (55,361)	\$ 53,219	119%	\$ 63,731	115%	Private Amenities	\$ 302,621	\$ 6,521	2%	\$ 18,189	6%	\$ (294,251)	\$ 46,698	14%	\$ 45,542	13%
(6,031)	(14,446)	(12,181)	8,415	58%	6,150	50%	Trout Creek Rec Ctr	209,395	(44,405)	-17%	(38,794)	-16%	(215,426)	52,820	20%	44,944	17%
800	3,695	397	(2,895)	-78%	403	101%	Aquatics	39,202	(1,798)	-4%	3,202	9%	(38,402)	(1,097)	-3%	(2,800)	-8%
(33,184)	(16,728)	(16,853)	(16,456)	-98%	(16,331)	-97%	Beach Club Marina	(18,056)	(18,056)	0%	(18,056)	0%	(15,128)	1,600	10%	1,725	10%
65,294	(5,340)	(5,977)	70,634	1323%	71,271	1192%	Tennis Center	71,913	71,913	0%	71,913	0%	(6,619)	(1,279)	-24%	(642)	-11%
(825)	(230)	(15)	(595)	-259%	(810)	#####	Day Camps	-	-	0%	-	0%	(825)	(595)	-259%	(810)	#####
(17,683)	(11,800)	(20,731)	(5,883)	-50%	3,048	15%	Recreation Programs	167	(1,133)	-87%	(76)	-31%	(17,850)	(4,750)	-36%	3,124	15%
1,069,731	448,616	972,657	621,115	138%	97,074	10%	Public Amenities	3,884,262	519,622	15%	18,887	0%	(2,814,531)	101,493	3%	78,188	3%
952,359	426,322	937,820	526,037	123%	14,539	2%	Downhill Ski	2,329,664	454,564	24%	79,344	4%	(1,377,305)	71,473	5%	(64,805)	-5%
343,595	176,735	226,209	166,860	94%	117,386	52%	Cross Country Ski	791,591	226,591	40%	146,942	23%	(447,996)	(59,731)	-15%	(29,556)	-7%
73,921	63,074	59,921	10,847	17%	14,001	23%	Snowplay	126,243	(25,457)	-17%	(1,094)	-1%	(52,322)	36,304	41%	15,095	22%
(109,034)	(95,127)	(86,977)	(13,907)	-15%	(22,058)	-25%	Golf	(120)	(1,120)	-112%	(3,801)	-103%	(108,914)	(12,787)	-13%	(18,257)	-20%
(7,451)	(7,685)	(6,756)	234	3%	(695)	-10%	Campground	-	-	0%	-	0%	(7,451)	234	3%	(695)	-10%
(19,499)	(16,286)	(16,631)	(3,213)	-20%	(2,869)	-17%	Equestrian	-	-	0%	-	0%	(19,499)	(3,213)	-20%	(2,869)	-17%
(988)	-	(190)	(988)	#####	(798)	-421%	Bikeworks	-	-	0%	-	0%	(988)	(988)	#####	(798)	-421%
(30,138)	(26,983)	(2,118)	(3,155)	-12%	(28,020)	#####	Trails	-	-	0%	-	0%	(30,138)	(3,155)	-12%	(28,020)	#####
(99,850)	(41,596)	(88,011)	(58,254)	-140%	(11,838)	-13%	The Lodge	458,648	(92,892)	-17%	(105,649)	-19%	(558,497)	34,639	6%	93,811	14%
18	(3,027)	(4,587)	3,045	101%	4,605	100%	Summer Food and Bev	500	500	0%	-	0%	(482)	2,545	84%	4,605	91%
(2,969)	(13,144)	(32,844)	10,175	77%	29,875	91%	Pizza on the Hill	-	(73,000)	-100%	(112,687)	-100%	(2,969)	83,175	97%	142,562	98%
(30,234)	(13,667)	(13,180)	(16,567)	-121%	(17,054)	-129%	Alder Creek Café	177,736	30,436	21%	15,833	10%	(207,970)	(47,003)	-29%	(32,886)	-19%
1,078,101	403,767	917,296	674,334	167%	160,805	18%	Amenities Total	4,186,883	526,143	14%	37,076	1%	(3,108,782)	148,191	5%	123,730	4%
(1,913,666)	(1,660,767)	(1,428,542)	(252,899)	-15%	(485,124)	-34%	HOA & Amenities Support Services	174,425	41,165	31%	7,717	5%	(2,088,090)	(294,063)	-16%	(492,841)	-31%
(259,566)	(242,513)	(99,440)	(17,053)	-7%	(160,126)	-161%	General	-	-	0%	-	0%	(259,566)	(17,053)	-7%	(160,126)	-161%
(424,963)	(151,430)	(274,832)	(273,533)	-181%	(150,130)	-55%	Administration	35,501	341	1%	3,928	12%	(460,463)	(273,873)	-147%	(154,059)	-50%
(116,694)	(143,314)	(132,557)	26,620	19%	15,863	12%	Communications	50,162	2,962	6%	11,196	29%	(166,856)	23,658	12%	4,668	3%
(165,675)	(169,945)	(156,237)	4,270	3%	(9,438)	-6%	Information Tech	-	-	0%	-	0%	(165,675)	4,270	3%	(9,438)	-6%
(213,156)	(222,721)	(196,054)	9,565	4%	(17,101)	-9%	Accounting	1,087	(113)	-9%	(388)	-26%	(214,243)	9,678	4%	(16,713)	-8%
(95,071)	(118,326)	(105,641)	23,255	20%	10,571	10%	Human Resources	-	-	0%	-	0%	(95,071)	23,255	20%	10,571	10%
(60,730)	(70,636)	(68,503)	9,906	14%	7,773	11%	Architectural Standards	41,467	8,667	26%	4,725	13%	(102,197)	1,239	1%	3,048	3%
(62,854)	(66,308)	(54,004)	3,454	5%	(8,850)	-16%	Member Services	3,610	(1,290)	-26%	(1,348)	-27%	(66,464)	4,744	7%	(7,502)	-13%
(97,128)	(85,431)	(79,381)	(11,697)	-14%	(17,747)	-22%	Risk & Facility Admin	-	-	0%	-	0%	(97,128)	(11,697)	-14%	(17,747)	-22%
(208,832)	(170,718)	(73,118)	(38,114)	-22%	(135,713)	-186%	Forestry	42,598	30,598	255%	(10,397)	-20%	(251,430)	(68,712)	-38%	(125,317)	-99%
(208,999)	(219,425)	(188,774)	10,426	5%	(20,225)	-11%	Maintenance	-	-	0%	-	0%	(208,999)	10,426	5%	(20,225)	-11%
\$ (835,564)	\$ (1,257,000)	\$ (511,246)	\$ 421,436	34%	\$ (324,319)	-63%	TDA Operating Fund	\$ 4,361,308	\$ 567,308	15%	\$ 44,792	1%	\$ (5,196,872)	\$ (145,872)	-3%	\$ (369,111)	-8%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the one month ending January 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (102,226)	\$ (105,221)	\$ 2,995	3%	Private Amenities	\$ (15.79)	\$ (16.26)	\$ 0	3%
(37,057)	(39,420)	2,363	6%	Trout Creek Rec Ctg	(5.72)	(6.09)	0	6%
(17,836)	(19,480)	1,644	8%	Aquatics	(2.76)	(3.01)	0	8%
(16,903)	(16,868)	(35)	0%	Beach Club Marina	(2.61)	(2.61)	(0)	0%
(9,653)	(9,612)	(41)	0%	Tennis Center	(1.49)	(1.48)	(0)	0%
(5,934)	(5,910)	(24)	0%	Day Camps	(0.92)	(0.91)	(0)	0%
(14,842)	(13,931)	(911)	-7%	Recreation Programs	(2.29)	(2.15)	(0)	-7%
527,354	429,350	98,004	23%	Public Amenities	\$ 81.47	\$ 66.33	15	23%
543,241	468,632	74,609	16%	Downhill Ski	83.92	72.40	12	16%
166,632	102,604	64,028	62%	Cross Country Ski	25.74	15.85	10	62%
28,749	25,737	3,012	12%	Snowplay	4.44	3.98	0	12%
(50,096)	(48,318)	(1,778)	-4%	Golf	(7.74)	(7.46)	(0)	-4%
(5,911)	(5,799)	(112)	-2%	Campground	(0.91)	(0.90)	(0)	-2%
(14,152)	(11,724)	(2,428)	-21%	Equestrian	(2.19)	(1.81)	(0)	-21%
(2,935)	(2,935)	-	0%	Bikeworks	(0.45)	(0.45)	-	0%
(20,895)	(16,694)	(4,201)	-25%	Trails	(3.23)	(2.58)	(1)	-25%
(80,049)	(54,078)	(25,971)	-48%	The Lodge	(12.37)	(8.35)	(4)	-48%
(4,450)	(4,450)	-	0%	Summer Food and Bev	(0.69)	(0.69)	-	0%
(11,220)	(11,315)	95	1%	Pizza on the Hill	(1.73)	(1.75)	0	1%
(21,560)	(12,310)	(9,250)	-75%	Alder Creek Café	(3.33)	(1.90)	(1)	-75%
425,128	324,129	100,999	31%	Amenities Total	\$ 65.68	\$ 50.07	16	31%
(268,237)	(292,129)	23,892	8%	HOA & Amenities Support Services	\$ (41.44)	\$ (45.13)	4	8%
(183,277)	(182,350)	(927)	-1%	General	(28.31)	(28.17)	(0)	-1%
17,590	-	17,590	#####	Administration	2.72	-	3	0%
9,666	-	9,666	#####	Communications	1.49	-	1	0%
1,448	-	1,448	#####	Information Tech	0.22	-	0	0%
6,137	-	6,137	#####	Accounting	0.95	-	1	0%
2,439	-	2,439	#####	Human Resources	0.38	-	0	0%
(37,558)	(40,608)	3,050	8%	Architectural Standards	(5.80)	(6.27)	0	8%
(619)	-	(619)	#####	Member Services	(0.10)	-	(0)	0%
(9,431)	-	(9,431)	#####	Risk & Facility Admin	(1.46)	-	(1)	0%
(79,570)	(69,171)	(10,399)	-15%	Forestry	(12.29)	(10.69)	(2)	-15%
4,937	-	4,937	#####	Maintenance	0.76	-	1	0%
\$ 156,891	\$ 32,000	\$ 124,891	-390%	Net Operating Result	\$ 24.24	\$ 4.94	\$ 19.29	390%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of January 2020

Month							Department	Year to Date							
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
1,138	1,577	1,849	440	28%	712	38%	Private Amenities	1,138	1,577	1,849	440	28%	712	38%	
1,105	1,571	1,832	466	30%	727	40%		Trout Creek Rec Ctr	1,105	1,571	1,832	466	30%	727	40%
-	-	-	-	0%	-	0%		Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Day Camps	-	-	-	-	0%	-	0%
32	6	17	(26)	-437%	(15)	-89%		Recreation Programs	32	6	17	(26)	-437%	(15)	-89%
30,659	28,045	30,819	(2,613)	-9%	160	1%	Public Amenities	30,659	28,045	30,819	(2,613)	-9%	160	1%	
18,378	16,250	17,872	(2,128)	-13%	(506)	-3%		Downhill Ski Area	18,378	16,250	17,872	(2,128)	-13%	(506)	-3%
4,916	4,257	4,997	(660)	-15%	81	2%		Cross Country Ski Area	4,916	4,257	4,997	(660)	-15%	81	2%
789	1,166	1,124	377	32%	334	30%		Snowplay - Total Tubers	789	1,166	1,124	377	32%	334	30%
-	-	-	-	0%	-	0%		Golf Operations	-	-	-	-	0%	-	0%
172	157	171	(16)	-10%	(1)	-1%		Golf Maintenance	172	157	171	(16)	-10%	(1)	-1%
-	-	-	-	0%	-	0%		Campground	-	-	-	-	0%	-	0%
25	10	14	(15)	-147%	(11)	-77%		Equestrian	25	10	14	(15)	-147%	(11)	-77%
-	-	-	-	0%	-	0%		Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%		Trails	-	-	-	-	0%	-	0%
3,836	3,792	3,823	(44)	-1%	(13)	0%		The Lodge	3,836	3,792	3,823	(44)	-1%	(13)	0%
-	-	-	-	0%	-	0%		Summer Food and Bev	-	-	-	-	0%	-	0%
-	-	1,158	-	0%	1,158	100%		Pizza on the Hill	-	-	1,158	-	0%	1,158	100%
2,542	2,414	1,660	(128)	-5%	(882)	-53%		Alder Creek Café	2,542	2,414	1,660	(128)	-5%	(882)	-53%
31,796	29,623	32,668	(2,173)	-7%	872	3%		Amenities Total	31,796	29,623	32,668	(2,173)	-7%	872	3%
6,095	6,898	6,411	804	12%	316	5%	HOA & Amenities Support Services	6,095	6,898	6,411	804	12%	316	5%	
-	-	-	-	0%	-	0%		General	-	-	-	-	0%	-	0%
211	152	454	(59)	-39%	243	54%		Administration	211	152	454	(59)	-39%	243	54%
455	517	261	63	12%	(193)	-74%		Communications	455	517	261	63	12%	(193)	-74%
606	717	584	111	16%	(22)	-4%		Information Tech	606	717	584	111	16%	(22)	-4%
907	1,133	1,082	226	20%	175	16%		Accounting	907	1,133	1,082	226	20%	175	16%
-	-	186	-	0%	186	100%		Human Resources	-	-	186	-	0%	186	100%
822	812	902	(10)	-1%	80	9%		Architectural Standards	822	812	902	(10)	-1%	80	9%
536	521	371	(15)	-3%	(164)	-44%		Member Services	536	521	371	(15)	-3%	(164)	-44%
319	216	273	(103)	-48%	(46)	-17%		Risk & Facility Admin	319	216	273	(103)	-48%	(46)	-17%
678	872	339	194	22%	(339)	-100%		Forestry	678	872	339	194	22%	(339)	-100%
1,562	1,959	1,958	397	20%	396	20%		Maintenance	1,562	1,959	1,958	397	20%	396	20%
37,891	36,521	39,079	(1,370)	-4%	1,188	3%		Total Payroll Hours	37,891	36,521	39,079	(1,370)	-4%	1,188	3%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of January 2020

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages				
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual		Variance		
																									Prior Yr	Amount	Pctg		
7	-	-	-	-	-	-	-	-	-	-	-	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	11	9	9	10	16	52	88	55	16	12	8	7	7	11	11	4.1	38%
6	-	-	-	-	-	-	-	-	-	-	-		11	9	9	9	9	11	9	8	7	8	7	7	6	11	4.2	40%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	1	5	15	8	1	-	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	3	11	22	16	5	1	0	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	1	5	7	6	3	1	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	1	17	28	12	0	-	-	-	-	-	-	0%	
177	-	-	-	-	-	-	-	-	-	-	-	178	153	136	72	39	82	122	116	76	52	33	150	177	178	0.9	1%		
106	-	-	-	-	-	-	-	-	-	-	-	103	91	74	32	3	3	3	3	3	3	8	88	106	103	(2.9)	-3%		
28	-	-	-	-	-	-	-	-	-	-	-	29	22	23	11	0	0	0	0	0	1	6	25	28	29	0.5	2%		
5	-	-	-	-	-	-	-	-	-	-	-	6	6	4	1	-	-	-	-	-	0	-	4	5	6	1.9	30%		
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	5	14	13	9	5	-	-	-	-	-	0%		
1	-	-	-	-	-	-	-	-	-	-	-	1	1	2	4	12	19	22	21	20	18	3	1	1	1	(0.0)	-1%		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	-	0%		
0	-	-	-	-	-	-	-	-	-	-	-	0	-	0	0	0	9	11	9	4	1	0	-	0	0	(0.1)	-77%		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	2	2	0	0	-	-	-	-	-	0%		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	4	2	3	0	-	-	-	-	-	0%		
22	-	-	-	-	-	-	-	-	-	-	-	22	19	21	17	18	29	35	30	23	18	14	21	22	22	(0.1)	0%		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	14	15	7	1	-	0	-	-	-	-	0%		
-	-	-	-	-	-	-	-	-	-	-	-	7	6	4	3	1	5	9	11	2	0	-	-	-	7	6.7	100%		
15	-	-	-	-	-	-	-	-	-	-	-	10	8	8	3	3	5	7	6	4	4	4	11	15	10	(5.1)	-53%		
183	-	-	-	-	-	-	-	-	-	-	-	188	162	145	82	54	134	210	171	92	64	41	157	183	188	5.0	3%		
35	-	-	-	-	-	-	-	-	-	-	-	37	32	34	33	40	48	48	48	44	47	41	39	35	37	1.8	5%		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%		
1	-	-	-	-	-	-	-	-	-	-	-	3	2	2	1	1	1	1	1	1	1	1	1	1	3	1.4	54%		
3	-	-	-	-	-	-	-	-	-	-	-	2	2	3	3	3	3	3	3	3	3	2	3	3	2	(1.1)	-74%		
3	-	-	-	-	-	-	-	-	-	-	-	3	2	2	3	4	3	2	3	4	4	4	4	3	3	(0.1)	-4%		
5	-	-	-	-	-	-	-	-	-	-	-	6	5	6	6	6	6	6	6	6	6	6	6	5	6	1.0	16%		
-	-	-	-	-	-	-	-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	-	1	1.1	100%		
5	-	-	-	-	-	-	-	-	-	-	-	5	4	5	5	5	3	4	4	4	5	4	5	5	5	0.5	9%		
3	-	-	-	-	-	-	-	-	-	-	-	2	3	3	3	2	3	2	3	3	3	3	3	3	2	(0.9)	-44%		
2	-	-	-	-	-	-	-	-	-	-	-	2	1	1	1	0	1	1	2	1	1	2	2	2	2	(0.3)	-17%		
4	-	-	-	-	-	-	-	-	-	-	-	2	1	2	2	8	19	18	17	14	16	10	7	4	2	(2.0)	-100%		
9	-	-	-	-	-	-	-	-	-	-	-	11	11	11	9	10	10	10	9	8	9	9	9	9	11	2.3	20%		
219	-	-	-	-	-	-	-	-	-	-	-	225	194	179	115	95	182	259	219	136	111	82	196	219	225	6.9	3%		

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period January 2020

Month - FTEs							Department	Year to Date - FTEs							
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
6.6	9.3	10.7	2.8	30%	4.1	38%	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	7	9	11	3	30%	4	38%	
6.4	9.3	10.6	3	31%	4	40%		6	9	11	3	31%	4	40%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
0.2	0.1	0.1	(0)	-168%	(0)	-89%		0	0	0	(0)	-168%	(0)	-89%	
176.9	153.2	177.8	(23.7)	-15%	0.9	1%		177	153	178	(24)	-15%	1	1%	
106.0	87.5	103.1	(19)	-21%	(3)	-3%	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay - Total Tubers Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	106	88	103	(19)	-21%	(3)	-3%	
28.4	24.5	28.8	(4)	-16%	0	2%		28	25	29	(4)	-16%	0	2%	
4.6	5.1	6.5	1	10%	2	30%		5	5	6	1	10%	2	30%	
-	0.2	-	0	100%	-	0%		-	0	-	0	100%	-	0%	
1.0	0.9	1.0	(0)	-13%	(0)	-1%		1	1	1	(0)	-13%	(0)	-1%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
0.1	0.1	0.1	(0)	-147%	(0)	-77%		0	0	0	(0)	-147%	(0)	-77%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
22.1	21.9	22.1	(0)	-1%	(0)	0%		22	22	22	(0)	-1%	(0)	0%	
-	-	-	-	0%	-	0%		-	-	-	-	0%	-	0%	
-	4.5	6.7	4	100%	7	100%		-	4	7	4	100%	7	100%	
14.7	8.5	9.6	(6)	-72%	(5)	-53%		15	9	10	(6)	-72%	(5)	-53%	
183.4	162.5	188.5	(20.9)	-13%	5.0	3%		Amenities Total	183	162	188	(21)	-13%	5	3%
35.2	40.3	37.0	5	13%	1.8	5%		HOA & Amenities Support Services	35	40	37	5	13%	2	5%
-	-	-	-	0%	-	0%			-	-	-	-	0%	-	0%
1.2	2.5	2.6	1	51%	1	54%	1		2	3	1	51%	1	54%	
2.6	2.0	1.5	(1)	-32%	(1)	-74%	3		2	2	(1)	-32%	(1)	-74%	
3.5	3.7	3.4	0	4%	(0)	-4%	3		4	3	0	4%	(0)	-4%	
5.2	6.5	6.2	1	20%	1	16%	5		7	6	1	20%	1	16%	
-	1.2	1.1	1	100%	1	100%	-		1	1	1	100%	1	100%	
4.7	4.7	5.2	(0)	0%	0	9%	5		5	5	(0)	0%	0	9%	
3.1	3.1	2.1	(0)	-1%	(1)	-44%	3		3	2	(0)	-1%	(1)	-44%	
1.8	1.0	1.6	(1)	-81%	(0)	-17%	2		1	2	(1)	-81%	(0)	-17%	
3.9	4.7	2.0	1	16%	(2)	-100%	4		5	2	1	16%	(2)	-100%	
9.0	11.0	11.3	2	18%	2	20%	9		11	11	2	18%	2	20%	
218.6	202.8	225.5	(15.8)	-8%	6.9	3%	Total nonExempt FTEs	219	203	225	(15.8)	-7.8%	6.9	3.0%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of January 2020

Month							Department	Year to Date				
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg	Amount			Pctg		
31	44	49	14	31%	18	37%	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	31	49	18	37%	
31	43	49	12	29%	18	37%		31	49	18	37%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	1	-	1	100%	-	0%		-	-	-	0%	
2,011	1,496	1,936	(515)	-34%	(75)	-4%	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay - Total Tubers Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	2,011	1,936	(75)	-4%	
1,372	970	1,312	(402)	-41%	(60)	-5%		1,372	1,312	(60)	-5%	
223	224	269	1	1%	46	17%		223	269	46	17%	
49	42	75	(7)	-16%	26	35%		49	75	26	35%	
-	-	-	-	0%	-	0%		-	-	-	0%	
1	2	2	1	45%	1	56%		1	2	1	56%	
-	-	-	-	0%	-	0%		-	-	-	0%	
4	-	-	(4)	0%	(4)	0%		4	-	(4)	0%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	-	-	-	0%	-	0%		-	-	-	0%	
134	106	131	(27)	-26%	(3)	-2%		134	131	(3)	-2%	
-	-	-	-	0%	-	0%		-	-	-	0%	
-	-	29	-	0%	29	100%		-	29	29	100%	
229	152	118	(77)	-51%	(111)	-94%		229	118	(111)	-94%	
2,042	1,540	1,985	(501)	-33%	(57)	-3%	Amenities Total	2,042	1,985	(57)	-3%	
226	253	349	27	11%	123	35%		HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	226	349	123	35%
-	-	-	-	0%	-	0%	-		-	-	0%	
18	18	89	-	0%	72	80%	18		89	72	80%	
0	5	2	5	94%	1	83%	0		2	1	83%	
6	-	1	(6)	0%	(5)	-733%	6		1	(5)	-733%	
16	16	23	0	0%	7	31%	16		23	7	31%	
-	-	3	-	0%	3	100%	-		3	3	100%	
11	12	64	1	11%	53	83%	11		64	53	83%	
11	10	5	(1)	-7%	(6)	-130%	11		5	(6)	-130%	
24	22	9	(2)	-11%	(16)	-176%	24		9	(16)	-176%	
74	123	15	48	39%	(59)	-403%	74		15	(59)	-403%	
66	47	139	(19)	-39%	72	52%	66		139	72	52%	
2,268	1,793	2,333	(474)	-26%	66	3%	Total Payroll Hours		2,268	2,333	66	3%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

January 2020

	Current Month as of Jan 31, 2020	Last Month as of Dec 31, 2019	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jan 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 253,349	\$ 253,090	\$ 253,090	\$ 337,878	259	0%	259	0%	(84,529)	-25%
Cash & Investments, non-Restricted	30,953,892	28,165,899	28,165,899	26,730,119	2,787,993	10%	2,787,993	10%	4,223,773	16%
Cash and Investments total	31,207,241	28,418,989	28,418,989	27,067,997	2,788,252	10%	2,788,252	10%	4,139,244	15%
Member's Dues & Receivables, Net	6,828,928	254,621	254,621	6,274,573	6,574,307	2582%	6,574,307	2582%	554,355	9%
Other Receivables	152,919	301,230	301,230	263,919	(148,311)	-49%	(148,311)	-49%	(111,001)	-42%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	310,122	319,338	319,338	312,428	(9,216)	-3%	(9,216)	-3%	(2,306)	-1%
Prepaid Expenses & Other Assets	827,205	860,059	860,059	751,673	(32,854)	-4%	(32,854)	-4%	75,531	10%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(41,704,804)	(41,424,804)	(41,424,804)	(38,539,352)	(280,000)	-1%	(280,000)	-1%	(3,165,452)	-8%
NBV of Property & Equipment	39,975,262	40,255,262	40,255,262	41,261,706	(280,000)	-1%	(280,000)	-1%	(1,286,444)	-3%
Construction In Progress	1,141,588	1,076,145	1,076,145	88,610	65,443	6%	65,443	6%	1,052,978	1188%
Net Property and Equipment	41,116,850	41,331,407	41,331,407	41,350,316	(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
Total Assets	\$ 80,443,264	\$ 71,485,644	\$ 71,485,644	\$ 76,020,906	8,957,620	13%	8,957,620	13%	4,422,358	6%
Liabilities										
Accounts Payable	\$ 350,404	\$ 756,298	\$ 756,298	\$ 404,841	(405,895)	-54%	(405,895)	-54%	(54,437)	-13%
Accrued Liabilities	1,365,698	1,467,435	1,467,435	1,473,456	(101,737)	-7%	(101,737)	-7%	(107,759)	-7%
Deferred Revenue, Annual Assessment	5,905,546	3,773,671	3,773,671	5,554,120	2,131,874	56%	2,131,874	56%	351,426	6%
Deferred Revenue, Recreation Fee	746,010	583,945	583,945	674,360	162,065	28%	162,065	28%	71,650	11%
Deferred Revenue, All Other	800,804	893,151	893,151	595,838	(92,346)	-10%	(92,346)	-10%	204,966	34%
Deposits	538,500	555,395	555,395	555,022	(16,895)	-3%	(16,895)	-3%	(16,522)	-3%
Total Liabilities	9,706,961	8,029,895	8,029,895	9,257,637	1,677,066	21%	1,677,066	21%	449,324	5%
Members' Equity	70,736,303	63,455,749	63,455,749	66,763,269	7,280,554	11%	7,280,554	11%	3,973,034	6%
Total Liabilities and Members' Equity	\$ 80,443,264	\$ 71,485,644	\$ 71,485,644	\$ 76,020,906	8,957,620	13%	8,957,620	13%	4,422,358	6%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,928	\$ 9,803	\$ 9,803	\$ 10,314	1,125	11%	1,125	11%	614	6%
OPF/RRF/DVF/NEF	\$ 4,576		\$ 3,418				1,158	34%		
PROPERTY FUND	\$ 6,352		\$ 6,385				(33)	-1%		

Financial Position (Balance Sheet)

TDA CONSOLIDATED

F10

**Tahoe Donner Association
Statement of Financial Position**

**Operating Fund
January 2020**

Audited						Variance of Current Month Increase (Decrease)					
	TB	Current Month	Last Month	Last Year End	12Mths Ago	to Last Month		to Last Year End		to 12 Months Ago	
	REF	as of Jan 31, 2020	as of Dec 31, 2019	as of Dec 31, 2019	as of Jan 31, 2019	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets											
Cash & Investments, Restricted	2	\$ 253,349	\$ 253,090	\$ 253,090	\$ 337,878	259	0%	259	0%	(84,529)	-25%
Cash & Investments, non-Restricted	1	7,810,119	6,046,086	6,046,086	8,054,225	1,764,033	29%	1,764,033	29%	(244,106)	-3%
Cash and Investments total		8,063,468	6,299,176	6,299,176	8,392,104	1,764,292	28%	1,764,292	28%	(328,636)	-4%
Member's Dues & Receivables, Net	3	6,828,213	253,906	253,906	6,273,858	6,574,307	2589%	6,574,307	2589%	554,355	9%
Other Receivables	4	70,368	227,101	227,101	165,858	(156,733)	-69%	(156,733)	-69%	(95,490)	-58%
Due From (To) Other Funds	5	(4,089,846)	(125,056)	(125,056)	(3,986,829)	(3,964,790)	-3170%	(3,964,790)	-3170%	(103,017)	-3%
Inventory	6	310,122	319,338	319,338	312,428	(9,216)	-3%	(9,216)	-3%	(2,306)	-1%
Prepaid Expenses & Other Assets	7	824,697	860,059	860,059	749,292	(35,362)	-4%	(35,362)	-4%	75,405	10%
Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
Total Assets		\$ 12,007,022	\$ 7,834,524	\$ 7,834,524	\$ 11,906,710	4,172,498	53%	4,172,498	53%	100,312	1%
Liabilities											
Accounts Payable	11	\$ 288,137	\$ 440,070	\$ 440,070	\$ 391,553	(151,933)	-35%	(151,933)	-35%	(103,415)	-26%
Accrued Liabilities	12	1,352,399	1,448,381	1,448,381	1,458,107	(95,982)	-7%	(95,982)	-7%	(105,709)	-7%
Deferred Revenue, Annual Assessment	13	5,905,546	1,662,831	1,662,831	5,554,120	4,242,715	255%	4,242,715	255%	351,426	6%
Deferred Revenue, Recreation Fee	14	746,010	583,945	583,945	674,360	162,065	28%	162,065	28%	71,650	11%
Deferred Revenue, All Other	15	800,804	893,151	893,151	595,838	(92,346)	-10%	(92,346)	-10%	204,966	34%
Deposits	16	538,500	555,395	555,395	555,022	(16,895)	-3%	(16,895)	-3%	(16,522)	-3%
Total Liabilities		9,631,396	5,583,772	5,583,772	9,229,000	4,047,624	72%	4,047,624	72%	402,396	4%
Members' Equity	17	2,375,626	2,250,752	2,250,752	2,677,710	124,874	6%	124,874	6%	(302,084)	-11%
Total Liabilities and Members' Equity		\$ 12,007,022	\$ 7,834,524	\$ 7,834,524	\$ 11,906,710	4,172,498	53%	4,172,498	53%	100,312	1%
Balance Check		-	-	-	-	(t) Operating Fund's policy target balance is 10% of budgeted revenues					
Members' Equity policy target(t) balance		1,421,500	1,421,500	1,100,000	1,100,000	-	0%	321,500	29%	321,500	29%
Members' Equity variance Over (under) Target		954,126	829,252	1,150,752	1,577,710	124,874	15%	(196,626)	-17%	(623,584)	-40%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	124,891	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)	
Net Change in Members Equity	124,891	(A)	to DVF

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
January 2020

	Current Month as of Jan 31, 2020	Last Month as of Dec 31, 2019	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jan 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	15,456,619	14,445,706	14,445,706	12,504,155	1,010,913	7%	1,010,913	7%	2,952,465	24%
Cash and Investments total	15,456,619	14,445,706	14,445,706	12,504,155	1,010,913	7%	1,010,913	7%	2,952,465	24%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	45,471	37,448	37,448	64,618	8,023	21%	8,023	21%	(19,147)	-30%
Due From (To) Other Funds	2,329,161	103,580	103,580	2,435,894	2,225,581	2149%	2,225,581	2149%	(106,733)	-4%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	2,507	(0)	(0)	2,381	2,507	#####	2,507	#####	126	5%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 17,833,759	\$ 14,586,734	\$ 14,586,734	\$ 15,007,048	3,247,025	22%	3,247,025	22%	2,826,711	19%
Liabilities										
Accounts Payable	\$ 49,806	\$ 290,151	\$ 290,151	\$ 13,288	(240,344)	-83%	(240,344)	-83%	36,518	275%
Accrued Liabilities	9,058	15,646	15,646	11,621	(6,588)	-42%	(6,588)	-42%	(2,563)	-22%
Deferred Revenue, Annual Assessment	-	1,402,874	1,402,874	-	(1,402,874)	-100%	(1,402,874)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	58,864	1,708,672	1,708,672	24,909	(1,649,807)	-97%	(1,649,807)	-97%	33,955	136%
Members' Equity	17,774,894	12,878,063	12,878,063	14,982,139	4,896,832	38%	4,896,832	38%	2,792,756	19%
Total Liabilities and Members' Equity	\$ 17,833,759	\$ 14,586,734	\$ 14,586,734	\$ 15,007,048	3,247,025	22%	3,247,025	22%	2,826,711	19%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

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Replacement Reserve Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	4,896,831	F14	
Members' Equity Transfers In (Out)	-	< \$1.0m from OPF (10/2019 BoD)	
Net Change in Members Equity	4,896,831	(A)	

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
January 2020

	Current Month as of Jan 31, 2020	Last Month as of Dec 31, 2019	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jan 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount				Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	7,427,965	7,414,919	7,414,919	5,993,248	13,046	0%	13,046	0%	1,434,717	24%
Cash and Investments total	7,427,965	7,414,919	7,414,919	5,993,248	13,046	0%	13,046	0%	1,434,717	24%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	35,871	35,809	35,809	32,442	62	0%	62	0%	3,429	11%
Due From (To) Other Funds	1,618,468	14,061	14,061	1,430,042	1,604,407	11410%	1,604,407	11410%	188,426	13%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 9,083,019	\$ 7,465,505	\$ 7,465,505	\$ 7,456,448	1,617,514	22%	1,617,514	22%	1,626,571	22%
Liabilities										
Accounts Payable	\$ 12,460	\$ 26,078	\$ 26,078	\$ -	(13,618)	-52%	(13,618)	-52%	12,460	0%
Accrued Liabilities	4,241	3,408	3,408	3,728	833	24%	833	24%	513	14%
Deferred Revenue, Annual Assessment	-	648,770	648,770	-	(648,770)	-100%	(648,770)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	16,701	678,255	678,255	3,728	(661,554)	-98%	(661,554)	-98%	12,973	348%
Members' Equity	9,066,318	6,787,249	6,787,249	7,452,720	2,279,068	34%	2,279,068	34%	1,613,598	22%
Total Liabilities and Members' Equity	\$ 9,083,019	\$ 7,465,505	\$ 7,465,505	\$ 7,456,448	1,617,514	22%	1,617,514	22%	1,626,571	22%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,279,068	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	2,279,068	(A)

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
January 2020

	Current Month as of Jan 31, 2020	Last Month as of Dec 31, 2019	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jan 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	259,189	259,188	259,188	178,491	0	0%	0	0%	80,698	45%
Cash and Investments total	259,189	259,188	259,188	178,491	0	0%	0	0%	80,698	45%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	1,209	871	871	1,001	338	39%	338	39%	208	21%
Due From (To) Other Funds	142,218	7,415	7,415	120,893	134,803	1818%	134,803	1818%	21,325	18%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 402,616	\$ 267,475	\$ 267,475	\$ 300,385	135,141	51%	135,141	51%	102,231	34%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, Annual Assessment	-	59,197	59,197	-	(59,197)	-100%	(59,197)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	-	59,197	59,197	-	(59,197)	-100%	(59,197)	-100%	-	0%
Members' Equity	402,616	208,278	208,278	300,385	194,338	93%	194,338	93%	102,231	34%
Total Liabilities and Members' Equity	\$ 402,616	\$ 267,475	\$ 267,475	\$ 300,385	135,141	51%	135,141	51%	102,231	34%
Balance Check	-	-	-	-						
For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14										

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

January 2020

	Current Month as of Jan 31, 2020	Last Month as of Dec 31, 2019	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jan 31, 2019
Assets				
Cash and Investments total	-	-	-	-
Member's Dues & Receivables, Net	-	-	-	-
Other Receivables	-	-	-	-
Due From (To) Other Funds	-	-	-	-
Inventory	-	-	-	-
Prepaid Expenses & Other Assets	-	-	-	-
 Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058
Less Accumulated Depreciation	(41,704,804)	(41,424,804)	(41,424,804)	(38,539,352)
NBV of Property & Equipment	39,975,262	40,255,262	40,255,262	41,261,706
 Construction In Progress	1,141,588	1,076,145	1,076,145	88,610
Net Property and Equipment	41,116,850	41,331,407	41,331,407	41,350,316
 Total Assets	\$ 41,116,850	\$ 41,331,407	\$ 41,331,407	\$ 41,350,316
 Liabilities				
Total Liabilities	-	-	-	-
 Members' Equity	41,116,850	41,331,407	41,331,407	41,350,316
 Total Liabilities and Members' Equity	\$ 41,116,850	\$ 41,331,407	\$ 41,331,407	\$ 41,350,316
Balance Check	-	-	-	-
Depreciation Expense YTD	280,000	3,440,155	3,440,155	275,000
Retirement/disposal of Fixed Assets	-	-	-	-
AccDep removal YTD	-	-	-	-
Book Loss (Gain) on Asset Disposals	-	30,927	30,927	-
Net Change in Accum Deprec YTD	280,000	-	-	-

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Variance of Current Month Increase (Decrease)					
to Last Month		to Last Year End		to 12 Months Ago	
Amount	Pctg	Amount	Pctg	Amount	Pctg
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	1,879,008	2%
(280,000)	-1%	(280,000)	-1%	(3,165,452)	-8%
(280,000)	-1%	(280,000)	-1%	(1,286,444)	-3%
65,443	6%	65,443	6%	1,052,978	1188%
(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
-	0%	-	0%	-	0%
(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
(214,557)	-1%	(214,557)	-1%	(233,466)	-1%
(3,160,155)	-92%	(3,160,155)	-92%	5,000	2%

Property Fund Fund - Members' Equity Recon:

Depreciation Expense/chg in AD (see left)	(280,000) F14
Net Capital Expenditure additions	65,443
Net Change in Members Equity	(214,557) (A)

Tahoe Donner Association
Cash and Investments Summary Report
Report for January 2020

		<i>last year end - audited</i>	<i>WIP</i>	<i>Last Month</i>	<i>Current Month</i>	
		12/31/2019		12/31/2019	1/31/2020	
Consolidated TDA Total		28,418,989	100%	28,418,989	31,207,241	100%
Cash/Money Market		1,748,430	6%	1,748,430	2,439,273	8%
Certificates of Deposit		1,129,197	4%	1,129,197	1,129,197	4%
US Treasuries/GovOblig		19,710,631	69%	19,710,631	21,807,781	70%
Bonds, Corporate		3,231,195	11%	3,231,195	3,231,195	10%
Bonds, Municipal		2,346,447	8%	2,346,447	2,346,447	8%
Restricted Other		253,090	1%	253,090	253,349	1%
Operating Fund	(O)	6,299,176	100%	6,299,176	8,063,468	100%
Cash/Money Market		1,541,941	24%	1,541,941	1,713,437	21%
Certificates of Deposit		129,197	2%	129,197	129,197	2%
US Treasuries/GovOblig		4,374,948	69%	4,374,948	5,967,485	74%
Bonds, Corporate		-	0%	-	-	0%
Bonds, Municipals		-	0%	-	-	0%
Restricted Other		253,090	4%	253,090	253,349	3%
Replacement Reserve Fund	(R)	14,445,706	100%	14,445,706	15,456,619	100%
Cash/Money Market		170,074	1%	170,074	187,946	1%
Certificates of Deposit		1,000,000	7%	1,000,000	1,000,000	6%
US Treasuries/GovOblig		10,152,021	70%	10,152,021	11,145,062	72%
Bonds, Corporate		1,536,063	11%	1,536,063	1,536,063	10%
Bonds, Municipals		1,587,548	11%	1,587,548	1,587,548	10%
Development Fund	(D)	7,414,919	100%	7,414,919	7,427,965	100%
Cash/Money Market		23,705	0%	23,705	525,178	7%
Certificates of Deposit		-	0%	-	-	0%
US Treasuries/GovOblig		4,937,183	67%	4,937,183	4,448,755	60%
Bonds, Corporate		1,695,133	23%	1,695,133	1,695,133	23%
Bonds, Municipals		758,899	10%	758,899	758,899	10%
New Equipment Fund	(N)	259,188	100%	259,188	259,189	100%
Cash/Money Market		12,710	5%	12,710	12,710	5%
Certificates of Deposit		-	0%	-	-	0%
US Treasuries/GovOblig		246,478	95%	246,478	246,478	95%

(O)Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.

(R)Stifel, EatonVance & Wells Fargo Securities

(D) (N) Stifel

	YTD	YTD	YTD	YTD	YTD	YTD	For the Month	For the Month
	2019	2020	2019	2020	2019	2020	2019	2020
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	7,244,673	7,177,343	7,735	6,529	1.3%	1.1%	1.3%	1.1%
RR Fund	12,192,029	14,951,163	22,263	21,444	2.2%	1.7%	2.2%	1.7%
DEV Fund	5,992,492	7,421,442	10,421	13,107	2.1%	2.1%	2.1%	2.1%
NE Fund	178,486	259,189	245	338	1.6%	1.6%	1.6%	1.6%
Combined Totals	25,607,680	29,809,136	40,665	41,418	1.9%	1.7%	1.9%	1.7%

CASH FLOW RECON

\$ Thousands

	Month	YTD
OPF NOR Gain (Loss)	157	157
CurrAssets Decr (incr)	190	190
CurrLiab Incr (decr)	(455)	(455)
CapFds Expenditures	(127)	(127)
CapFds AAs Rev	7,477	7,477
OPFds AA Rev	(32)	(32)
AR/DefRevAA change	(4,442)	(4,442)
AA 3rows subtotal	3,003	3,003
All other changes, net	20	20
Net Change in Cash and Investments	\$ 2,788	\$ 2,788

Cash & Investments - Current Balance Flow Thru:

Current Month End Balance	31,207
OPF NOR Loss (remaining Mths @ Bdg)	(5,922)
RRF Spend 2020 forecast to go	(6,909)
NEF Spend 2020 forecast to go	(80)
DVF Spend 2020 forecast to go	(3,085)
less AA payments received FNY (def rev)	-
All other cash flow, net working capital	4,165
Raw Ending Balance *	19,376

Distribution of Raw Ending Balance:

YE Forecasted Members Equity, RRF	10,882
YE Forecasted Members Equity, NEF	327
YE Forecasted Members Equity, DVF	5,792
PYE Members Equity, OPF	2,251
YTD NOR Performance to Bdg, OPF	125
ME Transfer to RRF, OPF	-

* Raw Ending Balance * - excludes misc working capital items and AA pmts FNY

Director of Finance and Accounting

Board Treasurer

Consolidated TDA Total

	Stifel	WFBkr	EatonV	Plumas Bk	MutOmh	TriCoBk	Bkf West	WF Bank	Trusts	Internal	Total
<i>last month</i> 12/31/2019	18,019,817	5,429,907	3,189,759	-	129,197	1,235,430	56,291	261,645	33,813	63,130	28,418,989
Transfers IN (Out)	1,000,000	1,600,000	-	-	-	(2,600,000)	-	-	-	-	-
All other Activities	16,666	155	7,213	-	-	2,761,817	2	11	250	2,138	2,788,252
<i>current month</i> 1/31/2020	19,036,482	7,030,062	3,196,972	-	129,197	1,397,247	56,294	261,656	34,063	65,268	31,207,241

Replacement Reserve Fund

	Stifel	WFBkr	EatonCB	EatonMB	Total
12/31/2019	7,875,014	3,380,932	1,574,859	1,614,901	14,445,706
Transfers IN (Out)	1,000,000				1,000,000
All other Activities	3,617	84	2,990	4,223	10,913
1/31/2020	8,878,631	3,381,016	1,577,849	1,619,123	15,456,619

Development Fund

Stifel
7,414,919
13,046
7,427,965

New Equipment Fund

Stifel
259,188
0
259,189

Operating Fund

	Stifel	WFBkr	PlumasBk	MutOmh	TriCoBk	Bkf West	WF Bank	WFB ASO	Trusts	Internal	Total
12/31/2019	2,470,694	2,048,975	-	129,197	1,235,430	56,291	42,369	219,277	33,813	63,130	6,299,176
Transfers IN (Out)		1,600,000			(2,600,000)						(1,000,000)
All other Activities	3	71	-	-	2,761,817	2	2	9	250	2,138	2,764,292
1/31/2020	2,470,697	3,649,046	-	129,197	1,397,247	56,294	42,370	219,286	34,063	65,268	8,063,468

see next page for Maturities by Fund				Yield To	ALL FUNDS - Maturity Values by # of Months from 01/31/2020										TOTAL	
FUND	Investment Category	Investment Description		Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0	
					1	2	3	6	12	24	36	48	60	72	72	
				wgt avgs												
ALL FUNDS	cash/mm	cash and money market funds		0.5%	878,094	-	-	-	-	-	-	-	-	-	878,094	3%
ALL FUNDS	UST	US Treasuries		1.6%	2,000,000	3,800,000	2,600,000	6,650,000	6,450,000	500,000	-	-	-	-	22,000,000	75%
ALL FUNDS	CD	Bank Certificates of Deposit		2.1%	-	-	-	383,166	-	750,000	-	-	-	-	1,133,166	4%
ALL FUNDS	Bonds-M	Municipal Bonds		2.4%	-	-	-	225,000	125,000	525,000	695,000	530,000	75,000	-	2,175,000	7%
ALL FUNDS	Bonds-C	Corporate Bonds		2.8%	-	281,000	-	250,000	566,000	473,000	726,000	597,000	334,000	-	3,227,000	11%
				1.7%	2,878,094	4,081,000	2,600,000	7,508,166	7,141,000	2,248,000	1,421,000	1,127,000	409,000	-	29,413,260	100%
	11.3	WghtAvg Maturity in Months			10%	14%	9%	26%	24%	8%	5%	4%	1%	0%	100%	
		Wght Avg Yield by Maturity Range		1.7%	1.5%	1.7%	1.5%	1.5%	1.6%	2.1%	2.7%	3.0%	2.9%	#DIV/0!		

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.

Tahoe Donner Association - Investments Report - Maturity Bands Schedule as of January 31, 2020

Replacement Reserve Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 01/31/2020										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
RRF	cash/mm	cash and money market funds	0.5%	187,946	-	-	-	-	-	-	-	-	-	187,946
RRF	UST	US Treasuries	1.6%	1,500,000	2,300,000	1,200,000	2,500,000	3,250,000	500,000	-	-	-	-	11,250,000
RRF	CD	Bank Certificates of Deposit	2.1%	-	-	-	250,000	-	750,000	-	-	-	-	1,000,000
RRF	Bonds-M	Municipal Bonds	2.0%	-	-	-	225,000	125,000	325,000	405,000	270,000	75,000	-	1,425,000
RRF	Bonds-C	Corporate Bonds	2.7%	-	31,000	-	-	66,000	398,000	401,000	297,000	334,000	-	1,527,000
			1.7%	1,687,946	2,331,000	1,200,000	2,975,000	3,441,000	1,973,000	806,000	567,000	409,000	-	15,389,946
			100%											100%
		12.8 WghtAvg Maturity in Months	11%	15%	8%	19%	22%	13%	5%	4%	3%	0%		100%
		Wght Avg Yield by Maturity Range	1.7%	1.7%	1.7%	1.5%	1.5%	1.6%	1.9%	2.5%	2.8%	2.9%	0.0%	

Development Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 01/31/2020										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
DVF	cash/mm	cash and money market funds	0.5%	525,178	-	-	-	-	-	-	-	-	-	525,178
DVF	UST	US Treasuries	1.6%	500,000	700,000	-	1,300,000	2,000,000	-	-	-	-	-	4,500,000
DVF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-
DVF	Bonds-M	Municipal Bonds	3.0%	-	-	-	-	-	200,000	290,000	260,000	-	-	750,000
DVF	Bonds-C	Corporate Bonds	2.9%	-	250,000	-	250,000	500,000	75,000	325,000	300,000	-	-	1,700,000
			2.0%	1,025,178	950,000	-	1,550,000	2,500,000	275,000	615,000	560,000	-	-	7,475,178
			100%											100%
		13.1 WghtAvg Maturity in Months	14%	13%	0%	21%	33%	4%	8%	7%	0%	0%		100%
		Wght Avg Yield by Maturity Range	2.0%	1.3%	2.0%	0.0%	1.6%	1.8%	3.0%	3.0%	3.1%	0.0%	0.0%	

New Equipment Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 01/31/2020										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
NEF	cash/mm	cash and money market funds	0.5%	12,710	-	-	-	-	-	-	-	-	-	12,710
NEF	UST	US Treasuries	1.6%	-	-	-	50,000	200,000	-	-	-	-	-	250,000
NEF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-
NEF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
NEF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
			1.6%	12,710	-	-	50,000	200,000	-	-	-	-	-	262,710
			100%											100%
		10.3 WghtAvg Maturity in Months	5%	0%	0%	19%	76%	0%	0%	0%	0%	0%	0%	100%
		Wght Avg Yield by Maturity Range	1.6%	0.5%	0.0%	0.0%	1.4%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	

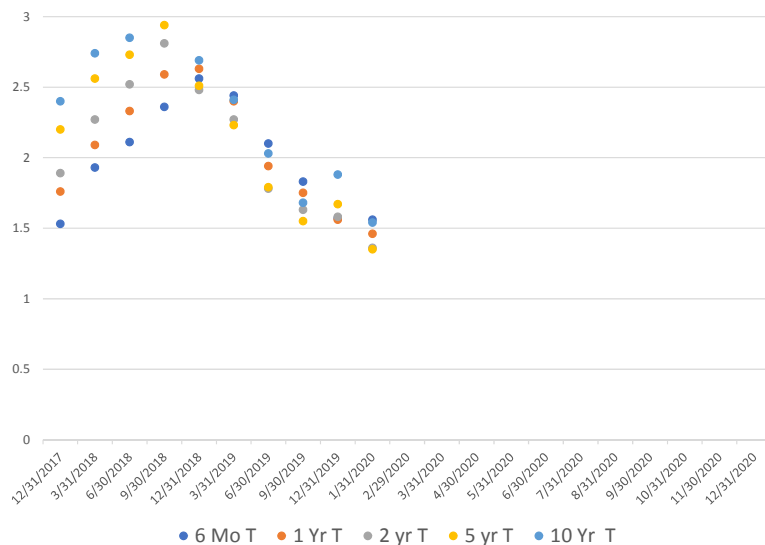
Operating Fund

FUND	Investment Category	Investment Description	Yield To	Maturity Values by # of Months from 01/31/2020										TOTAL
			Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0
				1	2	3	6	12	24	36	48	60	72	72
			wgt avgs											
OPF	cash/mm	cash and money market funds	0.5%	152,258	-	-	-	-	-	-	-	-	-	152,258
OPF	UST	US Treasuries	1.5%	-	800,000	1,400,000	2,800,000	1,000,000	-	-	-	-	-	6,000,000
OPF	CD	Bank Certificates of Deposit	2.3%	-	-	-	133,166	-	-	-	-	-	-	133,166
OPF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
OPF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-
			1.5%	152,258	800,000	1,400,000	2,933,166	1,000,000	-	-	-	-	-	6,285,424
			100%											100%
		5.7 WghtAvg Maturity in Months	2%	13%	22%	47%	16%	0%	0%	0%	0%	0%	0%	100%
		Wght Avg Yield by Maturity Range	1.5%	0.5%	1.5%	1.5%	1.5%	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%	

Note1 - Operating Cash Accounts excluded from this Maturities Report

Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.

US Treasury Yields



Kiplinger's - as of 2/17/2020

GDP	2019 growth will be 2.3%; 1.8% in 2020 More »
JOBS	Job gains of about 150,000 per month in '20 More »
INTEREST RATES	10-year T-notes staying well below 2% until coronavirus fears ease More »
INFLATION	2.1% by the end of '20, from 2.3% at end '19 More »
BUSINESS SPENDING	Unchanged in '20- coronavirus makes global outlook uncertain More »
ENERGY	Crude trading from \$50 to \$55 per barrel until coronavirus fears ebb More »
HOUSING	Total starts up 3.2% in '20 More »
RETAIL SALES	Retail and food service sales, excluding autos and gas, should rise 3.5% in 2020 More »
TRADE DEFICIT	Widening 6% in '20 More »

Source: Vanguard 2/17/2020

CDs and Treasuries	1 - 3 months	4 - 6 months	7 - 9 months	10 - 12 months	13 - 18 months	2 years	3 years	4 years	5 years	7 years	10 years
CDs	1.60%	1.60%	1.65%	1.65%	1.65%	1.70%	1.75%	1.55%	—	—	—
Treasuries	Debt obligations backed by the full faith and credit of the U.S. government.	1.52%	1.48%	1.44%	1.43%	1.42%	1.39%	1.39%	1.42%	1.50%	1.58%

Bonds	1 year	2 year	3 year	5 year	7 year	10 year	20 year	30 year
Agencies	1.67%	1.69%	1.78%	2.04%	2.22%	2.49%	2.46%	2.56%
Municipals highest grade	1.00%	0.90%	1.00%	1.16%	1.05%	1.42%	2.16%	2.28%
Municipals high grade	1.00%	1.11%	1.08%	2.00%	1.47%	1.90%	2.51%	2.40%
Municipals upper-medium grade	1.05%	1.05%	1.15%	1.25%	1.60%	1.89%	2.65%	2.90%
Municipals investment grade	—	1.00%	1.28%	1.35%	1.60%	2.22%	2.90%	—
Corporates highest grade	1.65%	1.53%	1.54%	1.53%	1.74%	1.92%	—	2.66%
Corporates high grade	1.64%	1.63%	1.63%	1.87%	1.99%	2.20%	2.87%	2.94%
Corporates upper-medium grade	1.73%	2.13%	2.14%	2.09%	2.35%	2.72%	3.65%	3.50%
Corporates investment grade	1.93%	2.18%	2.80%	3.98%	4.34%	5.26%	5.39%	4.24%

S&P 500

3,380.16
-6.22 (-0.18%)

Dow 30

29,398.08
-25.22 (-0.09%)

Nasdaq

9,731.18
+19.21 (+0.20%)

Russell 2000

1,687.58
-6.16 (-0.36%)

<February 17, 2020

Dow Jones Industrial Average ("DJIA")
DJIA Real Time Price Chart (1/1/2019 - 2/17/2020)
At close: February 14 3:00PM EST

Indicators Comparison Date Range 1D 5D 1M 3M 6M 1Y 2Y 5Y Max Interval 1D Live Date

DJIA 27460.08

S&P 3000.67



On 7/21/2019, Fed Rate lowered .25 from 2.50% to 2.25%. Prime chg to 5.25%

On 9/18/2019, Fed Rate lowered .25 from 2.25% to 2.00%. Prime to 5.00%

On 10/30/2019, Fed Rate lowered .25 from 2.00% to 1.75%. Prime to 4.75%

CA Avg, Reg Unleaded (\$)

1/31/2019	12/31/2019	3/31/2019	6/30/2019	12/31/2019	1/31/2020
\$ 3.16	\$ 3.53	\$ 3.27	\$ 3.72	\$ 3.53	\$ 3.41

(\$ source = average for month - regular

https://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_sca_m.htm

Current Month Change to

LTM PYE Last Mth

\$ 0.25 \$ (0.12) (\$0.12)

8% -3% -3%

CPI

FED BLS - Monthly - CPI-U - Jan 2020 - 1yr : 2.5%, US City (2.3% last month)

FED BLS - Monthly - CPI-U - Jan 2020 - 1yr : 2.9%, West (2.8% last month)

FED BLS - Bi-Monthly CPI-U - Dec 2019 - 1yr : 2.5%, SF-Oak-Hay (3.0% Nov19)

Unemployment, USA 3.6% / 3.5% / 4.0%

< USA Jan20/Dec19/Jan19

Unemployment, CA 3.9% / 3.9% / 4.1%

< CA Dec19/Nov19/Dec18 (1mthlag)

Tahoe Donner Association

Inventory Balances Report

January 2020

		Last Three Months			12Mths Ago	Last YE
		as of Nov 30, 2019	as of Dec 31, 2019	as of Jan 31, 2020	as of Jan 31, 2019	as of Dec 31, 2019
Total, ALL		296,630	319,338	310,122	312,326	319,338
subtotal	Food and Beverage accounts (F&B)	100,421	127,830	123,169	121,492	127,830
subtotal	Retail Merchandise accounts	196,209	191,508	186,954	190,835	191,508
subtotal	The Lodge F&B accounts	65,769	74,574	74,393	66,084	74,574
Inventory Account						
11412	Inv Retail Trout Creek	11,275	8,991	8,908	13,506	8,991
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	16,545	17,814	18,599	14,884	17,814
11415	Inv Retail Bikeworks	18,234	18,234	18,234	21,105	18,234
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	257	200	200	219	200
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	57,878	67,934	67,035	64,552	67,934
11422	Inv Retail Cross Country	58,331	46,285	41,845	34,126	46,285
11423	Inv Retail Snowplay	0	111	193	297	111
11424	Inv Retail Golf Pro Shop	19,256	17,618	17,618	32,294	17,618
11425	Inv Retail Tennis	9,404	9,404	9,404	6,801	9,404
11426	Inv Retail Marina	215	103	103	514	103
11427	Inv Retail Equestrian	4,790	4,790	4,790	2,379	4,790
11428	Inv Retail Recreation	24	24	24	158	24
11429	Inv Retail Golf Special Order	(0)	(0)	-	-	(0)
		-	-	-	-	-
11611	Inv DHS Food Meat	2,352	3,022	2,113	2,210	3,022
11612	Inv DHS Food Seafood	113	139	67	184	139
11613	Inv DHS Food Produce	25	282	352	422	282
11614	Inv DHS Food Dairy	319	1,330	1,244	1,041	1,330
11615	Inv DHS Food NABev	583	3,312	2,997	3,278	3,312
11616	Inv DHS Food Other	1,792	7,847	5,971	7,284	7,847
11617	Inv DHS Bev Beer	258	1,645	2,132	1,665	1,645
11618	Inv DHS Bev Liquor	7,584	10,135	7,881	7,875	10,135
11619	Inv DHS Bev Wine	1,455	1,795	1,785	1,821	1,795
11621	Inv Trailer Food Meat	122	122	122	146	122
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	58	58	58	104	58
11625	Inv Trailer Food NABev	110	110	110	121	110
11626	Inv Trailer Food Other	422	422	422	350	422
11631	Inv ACAC Food Meat	1,848	2,840	3,281	1,600	2,840
11632	Inv ACAC Food Seafood	157	608	1,081	557	608
11633	Inv ACAC Food Produce	510	1,229	1,189	899	1,229
11634	Inv ACAC Food Dairy	557	968	1,096	650	968
11635	Inv ACAC Food NABev	854	685	909	935	685
11636	Inv ACAC Food Other	4,144	4,453	4,261	4,487	4,453
11637	Inv ACAC Bev Beer	1,299	1,206	1,850	1,034	1,206
11639	Inv ACAC Bev Wine	2,712	3,376	2,518	2,748	3,376

		Last Three Months			12Mths Ago	Last YE
		as of Nov 30, 2019	as of Dec 31, 2019	as of Jan 31, 2020	as of Jan 31, 2019	as of Dec 31, 2019
Inventory Account						
11641	Inv Marina Food Meat	-	-	-	-	-
11642	Inv Marina Food Seafood	-	-	-	-	-
11643	Inv Marina Food Produce	-	-	-	-	-
11644	Inv Marina Food Dairy	0	0	-	-	0
11645	Inv Marina Food NABev	340	340	340	-	340
11646	Inv Marina Food Other	711	711	711	346	711
11647	Inv Marina Bev Beer	80	80	80	-	80
11648	Inv Marina Bev Liquor	770	770	770	524	770
11649	Inv Marina Bev Wine	23	23	23	328	23
11661	Inv Pizza Food Meat	878	1,978	1,978	1,579	1,978
11663	Inv Pizza Food Produce	0	0	-	548	0
11664	Inv Pizza Food Dairy	289	134	134	1,193	134
11665	Inv Pizza Food NABev	704	733	733	1,290	733
11666	Inv Pizza Food Other	2,702	2,344	2,344	5,486	2,344
11667	Inv Pizza Bev Beer	-	-	-	1,662	-
11669	Inv Pizza Bev Wine	856	533	199	2,407	533
11671	Inv SMRFaB Food Meat	0	0	-	185	0
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	0	0	-	-	0
11674	Inv SMRFaB Food Dairy	0	0	-	100	0
11675	Inv SMRFaB Food NABev	(0)	(0)	-	93	(0)
11676	Inv SMRFaB Food Other	0	0	-	226	0
11677	Inv SMRFaB Bev Beer	0	0	-	-	0
11678	Inv SMRFaB Bev Liquor	(0)	(0)	-	-	(0)
11679	Inv SMRFaB Bev Wine	-	-	-	-	-
11681	Inv Lodge Food Meat	3,741	6,311	5,995	3,127	6,311
11682	Inv Lodge Food Seafood	1,421	3,909	1,548	1,041	3,909
11683	Inv Lodge Food Produce	1,785	1,992	1,363	1,429	1,992
11684	Inv Lodge Food Dairy	1,647	1,504	1,492	1,623	1,504
11685	Inv Lodge Food NABev	933	1,055	958	710	1,055
11686	Inv Lodge Food Other	6,707	6,979	6,756	8,008	6,979
11687	Inv Lodge Bev Beer	2,609	2,511	2,885	2,757	2,511
11688	Inv Lodge Bev Liquor	18,833	16,294	19,207	18,488	16,294
11689	Inv Lodge Bev Wine	28,093	34,019	34,189	28,900	34,019
11695	Inventory-Tennis Beverage	27	27	27	28	27
11696	Inventory-Tennis Food	-	-	-	-	-
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the One Month Ending January 31, 2020

TAHOE DONNER ASSOCIATION			1-month YTD	12-months	12-months		
Capital Funds Summary					w/Actual FBCF		
For the One Month Ending January 31, 2020							
			2020 YTD Actual	2020 Budget	YTD Actual vs Budget	2020 FORECAST	Forecast vs Budget
REPLACEMENT RESERVE FUND (902)							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 12,878,063	\$ 12,300,000	\$ 578,063	\$ 12,878,063	\$ 578,063 5%
ASSESSMENT CONTRIBUTION			4,985,000	4,985,000	-	4,985,000	- 0%
Operating Fund Balance Transfer In (if any)			-	-	-	-	- na
INTEREST INCOME			21,444	244,000	(222,556)	244,000	- 0%
SALVAGE RECEIPTS			5,173	30,000	(24,827)	30,000	- 0%
INCOME TAX EXPENSE			(2,000)	(24,000)	22,000	(24,000)	- 0%
BAD DEBT EXPENSE			-	(13,000)	13,000	(13,000)	- 0%
PAYROLL COSTS			(11,500)	(138,000)	126,500	(138,000)	- 0%
ALLOCATED OVERHEAD			(6,551)	(77,000)	70,449	(77,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C			(44,686)	(5,966,000)	5,921,314	(5,981,237) F	(15,237) 0%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M			(50,049)	(1,022,000)	971,951	(1,021,825)	175 0%
Replacement Reserve Fund Balance			\$ 17,774,894	\$ 10,319,000	\$ 7,455,894	\$ 10,882,000 F	\$ 563,000 5%
NEW EQUIPMENT FUND (905)							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 208,278	\$ 120,000	\$ 88,278	\$ 208,278	\$ 88,278 74%
ASSESSMENT CONTRIBUTION			194,000	194,000	-	194,000	- 0%
INTEREST INCOME			338	5,000	(4,662)	5,000	- 0%
INCOME TAX EXPENSE			-	-	-	-	- na
EXPENDITURES FOR CAPITAL ADDITIONS C			-	(80,000)	80,000	(80,278)	(278) 0%
NM&E Fund Balance			\$ 402,616	\$ 239,000	\$ 163,616	\$ 327,000	\$ 88,000 37%
DEVELOPMENT FUND (903) -							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 6,787,250	\$ 6,200,000	\$ 587,250	\$ 6,787,250	\$ 587,250 9%
ASSESSMENT CONTRIBUTION - Regular			2,298,000	2,298,000	-	2,298,000	- 0%
Operating Fund Balance Transfer - IN			-	-	-	-	- na
INTEREST INCOME			13,107	130,000	(116,893)	130,000	- 0%
INCOME TAX EXPENSE			(833)	(10,000)	9,167	(10,000)	- 0%
BAD DEBT EXPENSE			-	(7,000)	7,000	(7,000)	- 0%
ALLOCATED OVERHEAD			(10,449)	(120,000)	109,551	(120,000)	- 0%
PAYROLL COSTS C			(16,417)	(197,000)	180,583	(197,000)	- 0%
EXPENDITURES FOR CAPITAL ADDITIONS C			(4,340)	(3,089,000)	3,084,660	(3,089,000) D	- 0%
MAJOR R&M, PROJECTS & LEASE EXPENSES M			-	-	-	-	- na
Development Fund Balance			\$ 9,066,318	\$ 5,205,000	\$ 3,861,318	\$ 5,792,250 F	\$ 587,250 11%
					DHSki Lodge replacement designed savings	\$ 5,205,000	<@Dec'20 YE (subject to review)
					All other DVF Projects designed savings	\$ 587,250	<@Dec'20 YE (subject to review)
Combined CAPITAL FUNDS ACTIVITY - Year to Date							
EXPENDITURES FOR CAPITAL ADDITIONS C			(65,443)	(9,135,000)	9,069,557	(9,150,515)	(15,515)
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M			(50,049)	(1,022,000)	971,951	(1,021,825)	175
YTD CAPITAL FUNDS TOTAL			(115,492)	(10,157,000)	10,041,508	(10,172,341)	(15,341)
CIP beginning balance (@ 1/1/2020)			\$ 1,076,145				
Net, CIP YTD Activity C			\$ 65,443				
Less Capitalized/place in service to Property Fund - PP&E			-				
CIP Balance (g/l # 904-16510)			\$ 1,141,588				

F - see Recon, next page,
D - see page 3 for Development Fund Activity Schedule

See last page for Breakout by Location by Capital and Expense for RRF

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the One Month Ending January 31, 2020

Replacement Reserve Fund				
Change		Budget	Actual	diff
578,063	2020 Beginning Fund Balance > Budget	12,300,000	12,878,063	578,063
		Budget	Forecast	diff
	Carryover Projects:			
(6,096)	2018 projects, capital	-	6,096	(6,096)
(8,375)	2019 projects, capital	-	8,375	(8,375)
-	2019 projects, expense	-	-	-
	2020 Projects:			
(766)	2020 projects, capital	5,966,000	5,966,766	(766)
175	2020 projects, expense	1,022,000	1,021,825	175
-	Projects to carry-over to 2021+, capital	-	-	-
-	Projects to carry-over to 2021+, expense	-	-	-
-	2020 projects, net, capital, accelerations	-	-	-
-	2020 projects, net, expense, accelerations	-	-	-
-	Salvage Receipts Forecast adjustment, 2020	30,000	30,000	-
-	Interest Income Forecast adjustment, 2020	244,000	244,000	-
-	Income Tax Forecast adjustment, 2020	(24,000)	(24,000)	-
-	Transfer in from Operating Fund	-	-	-
-	rounding/other			
563,000	Total, change schedule above			
		Budget	Forecast	diff
563,000	Variance of Ending Fund Balance 2020	10,319,000	10,882,000	563,000
0	Reconciliation difference	Above recons fund balance flux.		

Development Fund				
Change		Budget	Actual	diff
587,250	2020 Beginning Fund Balance > Budget	6,200,000	6,787,250	587,250
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	150,000	150,000	-
-	Cross Country Ski, Snowmaking	550,000	550,000	-
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft co	350,000	350,000	-
-	Downhill Ski - Snowmaking phase 2 (Eagle Rock)	550,000	550,000	-
-	Downhill Ski - regrading mile run	500,000	500,000	-
-	The Lodge, covered walkway in parking lot	150,000	150,000	-
-	Trails, new trail(s) per trails master plan	150,000	150,000	-
-	Trout Creek Recreation Facility, Remodel DF portio	275,000	275,000	-
-	Snowplay, snowmaking	185,000	185,000	-
-	Association, Feasability Studies (Aquatics for 2020)	70,000	70,000	-
-	Land Acquisition, Other Projects	60,000	60,000	-
-	Contingency/Inflation Factor	99,000	99,000	-
 Carry-Over Projects (not budgeted to carry-over) and Added Projects:				
-		-	-	-
-		-	-	-
-		-	-	-
		Timing between years		
		Board Approved in prior years		
-	Interest Income Forecast adjustment, 2020	130,000	130,000	-
-	Income Tax Forecast adjustment, 2020	(10,000)	(10,000)	-
-	other recon / rounding item			
587,250	Total, change schedule above			
note - not all DF projects listed above, only this with flux. See next page for full DF spend report.				
		Budget	Forecast	diff
587,250	Variance of Ending Fund Balance 2020	5,205,000	5,792,250	587,250
-	Reconciliation difference	Above recons fund balance flux.		

TAHOE DONNER ASSOCIATION

Capital Projection Schedule- Development Fund

For the One Month Ending January 31, 2020
202001

	YYYY	Mo	2020	1-months YTD	12-months	12-months	Forecast
	2020	1	YTD Actual	Budget (B)	2020 FORECAST	vs Budget	
DEVELOPMENT FUND (903) -							
w/Actual FBCF							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 6,787,250	\$ 6,200,000	\$ 6,787,250	\$ 587,250	9%
ASSESSMENT CONTRIBUTION - Regular			2,298,000	2,298,000	2,298,000	-	0%
Operating Fund Balance Transfer - IN			-	-	-	-	na
INTEREST INCOME			13,107	130,000	130,000	-	0%
INCOME TAX EXPENSE			(833)	(10,000)	(10,000)	-	0%
BAD DEBT EXPENSE			-	(7,000)	(7,000)	-	0%
ALLOCATED OVERHEAD			(10,449)	(120,000)	(120,000)	-	0%
PAYROLL COSTS	C		(16,417)	(197,000)	(197,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(4,340)	(3,089,000)	(3,089,000)	-	0%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-	-	na
Development Fund Balance			\$ 9,066,318	\$ 5,205,000	\$ 5,792,250 (F)	\$ 587,250	11%

		YEAR 2019 SPEND			
Project YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below		4,340	3,089,000	3,089,000	
Association, New Accessibility ImprovementSS	2020 C	-	150,000	150,000	
Cross Country Ski, Snowmaking	2020 C	-	550,000	550,000	
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2020 C	-	350,000	350,000	
Downhill Ski - Snowmaking phase 2 (Eagle Rock)	2020 C	-	550,000	550,000	
Downhill Ski - regrading mile run	2020 C	-	500,000	500,000	
The Lodge, covered walkway in parking lot	2019 C	4,340	150,000	150,000 (S)	931-128-280
Trails, new trail(s) per trails master plan	2020 C	-	150,000	150,000	
Trout Creek Recreation Facility, Remodel DF portion	2020 C	-	275,000	275,000	
Snowplay, snowmaking	2020 C	-	185,000	185,000	
Association, Feasability Studies (Aquatics for 2020)	2020 C	-	70,000	70,000	
Land Acquisition, Other Projects	2020 C	-	60,000	60,000	
Contingency/Inflation Factor	2020 C	-	99,000	99,000	(F rounding)
Carry-Over Projects (not budgeted to carry-over) and Added Projects:					
	C	-	-	-	
	C	-	-	-	
	C	-	-	-	

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current estimates.

(S) project scope WIP

0	NEF Fund TL, Capital	80,000	80,000	80,278	(278)	-	-	80,278	(278)
1	2020 NMEF-CAP	80,000	80,000	80,278	(278)	-	-	80,278	(278)
0	2020 NMEF-ADD	-	-	-	-	-	-	-	-
0	2019 NMEF-CAP	-	-	-	-	-	-	-	-

Project #	Category	Component	Location	Type	2020 Planned Month	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020 SPEND Carryover\$ s
	2020 NMEF-CAP	Zendesk Expansion	Forestry ?	C	12	20,000	20,000	20,000	-	-	-	20,000	-
	2020 NMEF-CAP	Bear Boxes	Trails	C	12	4,000	4,000	4,000	-	-	-	4,000	-
	2020 NMEF-CAP	Computer Setup (FinAnalyst)	Accounting	C	12	3,000	3,000	3,000	-	-	-	3,000	-
	2020 NMEF-CAP	Broadband Solution	Forestry	C	12	10,000	10,000	10,000	-	-	-	10,000	-
	2020 NMEF-CAP	Website Enhancements	Communications	C	12	15,000	15,000	15,000	-	-	-	15,000	-
	2020 NMEF-ADD			C	12	-	-	-	-	-	-	-	-
	2020 NMEF-CAP	NEF Contingency 2019	Various	C	99	28,000	28,000	28,278	(278)	-	-	28,278	(278)

RRF Expenditures - SubSchedule
Replacement Reserve Fund

Replacement Reserve		44,686	50,049	94,734	44,686	50,049	94,734	5,981,237	1,021,825	7,003,063	182	73	255
as VALUE		MONTH - Actual			Year to Date - Actual			Forecast for Year			Count of Projects		
Dept#	by Location	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total
005	General	-	-	-	-	-	-	779	-	779	1	-	1
010	Administration	-	7,574	7,574	-	7,574	7,574	528,379	42,125	570,504	7	3	10
010	Northwoods	-	-	-	-	-	-	18,066	38,057	56,123	2	3	5
025	IT	15,033	42,475	57,508	15,033	42,475	57,508	158,198	467,703	625,900	19	22	41
050	Forestry	-	-	-	-	-	-	45,895	121,982	167,877	7	3	10
051	Trails	-	-	-	-	-	-	988,209	22,100	1,010,309	12	2	14
060	Marina	-	-	-	-	-	-	84,096	30,123	114,218	9	6	15
080	Equestrian Center	-	-	-	-	-	-	13,029	4,099	17,128	3	1	4
090	Tennis Complex	-	-	-	-	-	-	56,942	14,544	71,486	8	3	11
100	Campground	-	-	-	-	-	-	-	2,018	2,018	-	1	1
110	Cross Country	6,939	-	6,939	6,939	-	6,939	124,879	31,969	156,848	9	4	13
125	Golf Complex	-	-	-	-	-	-	-	2,018	2,018	-	1	1
125	Golf Course	10,215	-	10,215	10,215	-	10,215	2,414,211	67,143	2,481,355	20	3	23
128	The Lodge	379	-	379	379	-	379	50,978	12,456	63,434	7	3	10
130	No.Woods Pool-Bldg.	-	-	-	-	-	-	2,947	-	2,947	1	-	1
130	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek POOLSPA	2,154	-	2,154	2,154	-	2,154	213,463	5,578	219,041	23	1	24
132	Trout Creek BLDG	5,792	-	5,792	5,792	-	5,792	768,253	59,930	828,182	16	5	21
132	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	-	-	-	-
140	Recreation	-	-	-	-	-	-	10,529	8,087	18,615	2	1	3
141	Bikeworks	-	-	-	-	-	-	23,238	-	23,238	2	-	2
145	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-
150	Pizza	-	-	-	-	-	-	5,106	-	5,106	2	-	2
155	Alder Creek Café	-	-	-	-	-	-	-	-	-	-	-	-
160	General Maintenance	-	-	-	-	-	-	-	8,185	8,185	-	2	2
160	Maintenance	-	-	-	-	-	-	76,635	-	76,635	9	-	9
160	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
160	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-
165	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-
170	Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-
210	Chalet House	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Lift Maintenance	-	-	-	-	-	-	130,924	14,491	145,414	8	2	10
210	Ski Area - Mtn Ops - Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Rental-Retail	-	-	-	-	-	-	97,497	-	97,497	8	-	8
210	Ski Area - Mtn Ops	4,172	-	4,172	4,172	-	4,172	164,331	33,449	197,779	6	5	11
210	Ski Area - Mtn Ops - Top Shop	-	-	-	-	-	-	-	10,124	10,124	-	1	1
210	Ski Area - Mtn Ops - Winter Food-Bever	-	-	-	-	-	-	4,657	-	4,657	1	-	1
216	Snowplay	-	-	-	-	-	-	-	25,646	25,646	-	1	1
999	Various	-	-	-	-	-	-	-	-	-	-	-	-

Year	Month	2020 01	2020 Capital Spending Master Schedule															:Date Last Modified	
2020	01	< Report Month	Replacement Reserve Fund															2/20/20	
202001			Replacement Reserve TL		A-Active		6,988,000	7,002,472	7,003,063	(591)	94,734	94,734	371,092	6,225,027	-	-			
			Capital		C-Completed		5,966,000	5,980,471	5,981,237	(766)	44,686	44,686	307,378	5,253,251	-	-			
			Expense		Blank- deferred or Cancelled		1,022,000	1,022,000	1,021,825	175	50,049	50,049	63,714	971,776	-	-			
Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes		
# of Projects																			
2		by Project Yr/Fund Type					-	-	-	-	-	-	-	-	-	-			
0		2017 RR-CAP					-	-	-	-	-	-	-	-	-	-	carry-over projects		
1		2018 RR-CAP					-	6,096	6,096	-	2,891	2,891	11,500	3,206	-	-	carry-over projects		
7		2019 RR-CAP					-	8,375	8,375	-	8,375	8,375	209,589	-	-	-	carry-over projects		
1		2019 RR-EXP					-	-	-	-	4,577	4,577	18,242	(4,577)	-	-	carry-over projects		
0		2019 RR-ACC-CAP					-	-	-	-	-	-	-	-	-	-	carry-over projects		
0		2019 RR-ACC-EXP					-	-	-	-	-	-	-	-	-	-	carry-over projects		
176		2020 RR-CAP					5,966,000	5,966,000	5,966,766	(766)	33,420	33,420	86,290	5,250,045	-	-	Budget 2018 projects		
74		2020 RR-EXP					1,022,000	1,022,000	1,021,825	175	45,472	45,472	45,472	976,353	-	-	Budget 2018 projects		
1		2020 RR-ACC-CAP					-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018		
1		2020 RR-ACC-EXP					-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018		
259		by Location	See last page for Breakout by Location by Capital and Expense				-	-	-	-	-	-	-	-	-	-			
11		Administration					570,504	570,504	570,504	-	7,574	7,574	21,239	562,930	-	-			
0		Alder Creek Café					-	-	-	-	-	-	-	-	-	-			
2		Bikeworks					23,238	23,238	23,238	-	-	-	-	23,238	-	-			
1		Campground					2,018	2,018	2,018	-	-	-	-	2,018	-	-			
0		Chalet House					-	-	-	-	-	-	-	-	-	-			
13		Cross Country					156,802	156,848	156,848	-	6,939	6,939	7,443	149,908	-	-			
0		Day Camps					-	-	-	-	-	-	-	-	-	-			
4		Equestrian Center					17,128	17,128	17,128	-	-	-	-	9,979	-	-			
0		Facilities Administration					-	-	-	-	-	-	-	-	-	-			
10		Forestry					167,877	167,877	167,877	-	-	-	-	167,877	-	-			
2		General					178	178	779	(601)	-	-	-	779	-	-			
2		General Maintenance					8,185	8,185	8,185	-	-	-	-	8,185	-	-			
23		Golf Course					2,478,549	2,481,355	2,481,355	-	10,215	10,215	116,008	1,794,983	-	-			
1		Golf Complex					2,018	2,018	2,018	-	-	-	-	2,018	-	-			
9		Maintenance					76,635	76,635	76,635	-	-	-	-	76,634	-	-			
15		Marina					114,218	114,218	114,218	-	-	-	-	114,219	-	-			
42		IT					621,668	625,910	625,900	10	57,508	57,508	117,941	568,393	-	-			
1		No Woods Pool-Bldg					2,947	2,947	2,947	-	-	-	-	2,947	-	-			
5		Northwoods					56,123	56,123	56,123	-	-	-	-	56,123	-	-			
0		Northwoods Pool					-	-	-	-	-	-	-	-	-	-			
2		Pizza					5,106	5,106	5,106	-	-	-	-	5,106	-	-			
3		Recreation					18,615	18,615	18,615	-	-	-	-	18,615	-	-			
11		Ski Area - Mtn Ops					190,401	197,779	197,779	-	4,172	4,172	100,136	193,608	-	-			
8		Ski Area - Mtn Ops - Rental-Retail					97,497	97,497	97,497	-	-	-	-	97,497	-	-			
10		Ski Area - Mtn Ops - Lift Maintenance					145,414	145,414	145,414	-	-	-	-	145,413	-	-			
1		Ski Area - Mtn Ops - Top Shop					10,124	10,124	10,124	-	-	-	-	10,124	-	-			
0		Ski Area - Mtn Ops - Vehicle Maintenance					-	-	-	-	-	-	-	-	-	-			
1		Ski Area - Mtn Ops - Winter Food-Beverage					4,657	4,657	4,657	-	-	-	-	4,657	-	-			
1		Snowplay					25,646	25,646	25,646	-	-	-	-	25,646	-	-			
11		Tennis Complex					71,486	71,486	71,486	-	-	-	-	71,487	-	-			
10		The Lodge					63,434	63,434	63,434	-	379	379	379	63,055	-	-			
14		Trails					1,010,309	1,010,309	1,010,309	-	-	-	-	1,010,310	-	-			
22		Trout Creek BLDG					828,182	828,182	828,182	-	5,792	5,792	5,792	822,391	-	-			
24		Trout Creek POOLSPA					219,041	219,041	219,041	-	2,154	2,154	2,154	216,887	-	-			
0		Trout Creek FITNESSSEQ					-	-	-	-	-	-	-	-	-	-			
0		Trout Creek OTHER					-	-	-	-	-	-	-	-	-	-			
0		Various					-	-	-	-	-	-	-	-	-	-			
0		Vehicle Maintenance					-	-	-	-	-	-	-	-	-	-			
0		Vehicle/Fleet					-	-	-	-	-	-	-	-	-	-			
2019 & prior Carryovers in 2019 RR Expenditures Total							-	-	0,000 carry-over variance										
2020 RR Expenditures Total, per 2020 Budget Report/Reserve Study							6,988,000												

2020	01	< Report Month		Replacement Reserve Fund					10,882,000	SPEND FOR MONTH				2/20/20	2/20/2020		
202001		Replacement Reserve TL				A-Active	6,988,000	7,002,472	7,003,063	(591)	94,734	94,734	371,092	6,225,027	-	-	
		Capital				C-Completed	5,966,000	5,980,471	5,981,237	(766)	44,686	44,686	307,378	5,253,251	-	-	
		Expense				Blank- deferred or Cancelled	1,022,000	1,022,000	1,021,825	175	50,049	50,049	63,714	971,776	-	-	
Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
Project #	Category	Component	Location	Type	2020 Plan	PROJECT STATUS	2020 BUDG	2020 REVIS	2020 FOREC	2020 Revised F	2020 MONTH	2020 YTD Actual	ITD Actual	2020 SPEND	2020+ SPEND Carryover\$	Reset in Study	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area - Mtn Ops	C	12	A	-	6,096	6,096	-	2,891	2,891	11,500	3,206	-	-	
921 025 086	2019 RR-CAP	Workstations - Managers (A)	IT	C	12	A	-	810	810	-	810	810	21,496	-	-	-	
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	A	-	433	433	-	433	433	3,306	-	-	-	
921 025 111	2019 RR-CAP	POS Terminals - Hardware	IT	C	12	A	-	(433)	(433)	-	(433)	(433)	19,511	-	-	-	
921 110 031	2019 RR-CAP	Wayfinding Signage	Cross Country	C	12	A	-	46	46	-	46	46	550	-	-	-	
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	A	-	2,805	2,805	-	2,805	2,805	55,728	-	-	-	
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	A	-	3,432	3,432	-	3,432	3,432	20,363	-	-	-	
921 210 310	2019 RR-CAP	Bus replacement (#142)	Ski Area - Mtn Ops	C	12	A	-	1,282	1,282	-	1,282	1,282	88,636	-	-	-	
021 110 027	2020 RR-CAP	CASp Improvements Year 2	Administration	C	12	A	509,971	509,971	509,971	-	-	-	-	509,971	-	-	
	2020 RR-CAP	Radio Batteries	Administration	C	12	A	2,206	2,206	2,206	-	-	-	-	2,206	-	-	
	2020 RR-CAP	Managerial Desk Replacement	Administration	C	12	A	5,055	5,055	5,055	-	-	-	-	5,055	-	-	
	2020 RR-CAP	AED Trainer	Administration	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Bank-Misc Safes -9-	Administration	C	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
	2020 RR-CAP	Association Signage - General	Administration	C	12	A	2,035	2,035	2,035	-	-	-	-	2,035	-	-	
	2020 RR-CAP	No Smoking Signage	Administration	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Bikes & Helmets - Day Camps - Yr 1	Bikeworks	C	12	A	3,031	3,031	3,031	-	-	-	-	3,031	-	-	
	2020 RR-CAP	Bikes & Helmets - Rentals - Yr 1	Bikeworks	C	12	A	20,207	20,207	20,207	-	-	-	-	20,207	-	-	
	2020 RR-CAP	Trail maintenance 2020 only	Cross Country	C	12	A	16,219	16,219	16,219	-	-	-	-	16,219	-	-	
	2020 RR-CAP	Umbrellas / Stands	Cross Country	C	12	A	2,103	2,103	2,103	-	-	-	-	2,103	-	-	
	2020 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	A	2,002	2,002	2,002	-	-	-	-	2,002	-	-	
	2020 RR-CAP	High End Demo Equipment - Year 1	Cross Country	C	12	A	20,405	20,405	20,405	-	-	-	-	20,405	-	-	
	2020 RR-CAP	Ski- Boot- Poles Rental - 2020	Cross Country	C	12	A	40,084	40,084	40,084	-	-	-	-	40,084	-	-	
	2020 RR-CAP	Groomer Tiller no3	Cross Country	C	12	A	15,314	15,314	15,314	-	6,893	6,893	6,893	8,421	-	-	
	2020 RR-CAP	Groomer-Tracks no1	Cross Country	C	12	A	12,149	12,149	12,149	-	-	-	-	12,149	-	-	
	2020 RR-CAP	Uniforms - Jackets	Cross Country	C	12	A	16,556	16,556	16,556	-	-	-	-	16,556	-	-	
	2020 RR-CAP	Horses Yr 1	Equestrian Center	C	12	A	5,880	5,880	5,880	-	-	-	-	5,880	-	-	
	2020 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	A	3,085	3,085	3,085	-	-	-	-	-	-	-	
	2020 RR-CAP	Signage - Amenity	Equestrian Center	C	12	A	4,064	4,064	4,064	-	-	-	-	-	-	-	
	2020 RR-CAP	Building - Roll Up Doors -5-	Forestry	C	12	A	15,186	15,186	15,186	-	-	-	-	15,186	-	-	
	2020 RR-CAP	Building Doors - Ext	Forestry	C	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
	2020 RR-CAP	Garage Door Openers - 3	Forestry	C	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
	2020 RR-CAP	Chainsaws Stihl 460- 4 660-1 Blowers-2	Forestry	C	12	A	6,369	6,369	6,369	-	-	-	-	6,369	-	-	
	2020 RR-CAP	Metal Detectors (3)	Forestry	C	12	A	2,042	2,042	2,042	-	-	-	-	2,042	-	-	
	2020 RR-CAP	Small Tools & Equipment	Forestry	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Gate - Forestry Campus	Forestry	C	12	A	5,087	5,087	5,087	-	-	-	-	5,087	-	-	
	2020 RR-CAP	Fairways / Rough Hole # 10	Golf Course	C	12	A	250,091	250,091	250,091	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole # 11	Golf Course	C	12	A	347,684	347,684	347,684	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #15-A	Golf Course	C	12	A	78,380	78,380	78,380	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #16	Golf Course	C	12	A	108,653	108,653	108,653	-	-	-	-	108,653	-	-	
	2020 RR-CAP	Fairways / Rough Hole #4	Golf Course	C	12	A	50,163	50,163	50,163	-	-	-	-	50,163	-	-	
	2020 RR-CAP	Fairways / Rough Hole #8	Golf Course	C	12	A	74,863	74,863	74,863	-	-	-	-	74,863	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Tee Repairs and Modifications	Golf Course	C	12	A	273,342	273,342	273,342	-	-	-	-	273,342	-	-	
021 125 046	2020 RR-CAP	Fairways/Rough Remodel - Agency and	Golf Course	C	12	A	438,359	438,359	438,359	-	7,410	7,410	60,280	430,949	-	-	
	2020 RR-CAP	Tee Markers	Golf Course	C	12	A	5,624	5,624	5,624	-	-	-	-	5,624	-	-	
	2020 RR-CAP	Toro Greens Mower Reels	Golf Course	C	12	A	3,305	3,305	3,305	-	-	-	-	3,305	-	-	
	2020 RR-CAP	Weedeaters -6-	Golf Course	C	12	A	2,874	2,874	2,874	-	-	-	-	2,874	-	-	
2020 RR-CAP	Irrigation Heads	Golf Course	C	12	A	21,296	21,296	21,296	-	-	-	-	21,296	-	-		
2020 RR-CAP	Snowblower -3-	Golf Course	C	12	A	10,934	10,934	10,934	-	-	-	-	10,934	-	-		
2020 RR-CAP	Bridges Year 3	Golf Course	C	12	A	21,427	21,427	21,427	-	-	-	-	21,427	-	-		
2020 RR-CAP	VMWare Maintenance	IT	C	12	A	10,205	10,205	10,205	-	-	-	-	10,205	-	-		
021 025 058	2020 RR-CAP	Amenity Security Cameras	IT	C	12	A	18,168	18,168	18,168	-	2,875	2,875	2,875	15,294	-	-	

2020	01	< Report Month	Replacement Reserve Fund						10,882,000		SPEND FOR MONTH			2/20/20		2/20/2020		
202001			Replacement Reserve TL		A-Active		6,988,000	7,002,472	7,003,063	(591)	94,734	94,734	371,092	6,225,027	-	-		
			Capital		C-Completed		5,966,000	5,980,471	5,981,237	(766)	44,686	44,686	307,378	5,253,251	-	-		
			Expense		Blank- deferred or Cancelled		1,022,000	1,022,000	1,021,825	175	50,049	50,049	63,714	971,776	-	-		
Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes	
021 025 065	2020 RR-CAP	Ntwrk Softwr- AntiVirus	IT	C	12	A	8,157	8,157	8,157	-	-	-	-	8,157	-	-		
	2020 RR-CAP	Server- Hardware - C	IT	C	12	A	6,074	6,074	6,074	-	3,810	3,810	3,810	2,264	-	-		
	2020 RR-CAP	UPS Units- Network	IT	C	12	A	7,116	7,116	7,116	-	-	-	-	7,116	-	-		
021 025 069	2020 RR-CAP	UPS Units- Server	IT	C	12	A	2,039	2,039	2,039	-	1,624	1,624	1,624	416	-	-		
	2020 RR-CAP	Website Framework	IT	C	12	A	31,208	31,208	31,208	-	-	-	-	31,208	-	-		
	2020 RR-CAP	Amenity -TIVO TV controllers	IT	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-		
021 025 072	2020 RR-CAP	AV Systems Amenities - Alder Room & IT	IT	C	12	A	15,186	15,186	15,186	-	853	853	853	14,332	-	-		
	021 025 073	2020 RR-CAP	POS Equip- Ticket Printers	IT	C	12	A	5,500	5,500	5,500	-	1,405	1,405	1,405	4,095	-	-	
	021 025 077	2020 RR-CAP	Likemojie Hdwr - iPads, Stands, Otterbox	IT	C	12	A	6,655	6,655	6,655	-	-	-	-	6,655	-	-	
2020 RR-CAP		Annual Conference Room Improvements	IT	C	12	A	5,014	5,014	5,014	-	224	224	224	4,790	-	-		
2020 RR-CAP		ARC GIS Forestry Software	IT	C	12	A	3,512	3,512	3,512	-	-	-	-	3,512	-	-		
	2020 RR-CAP	Performance Dashboard Module	IT	C	12	A	8,427	8,427	8,427	-	-	-	-	8,427	-	-		
	2020 RR-CAP	Server- Hardware	IT	C	12	A	12,838	12,838	12,838	-	-	-	-	12,838	-	-		
	2020 RR-CAP	Zendesk - Member Services	IT	C	12	A	11,831	11,831	11,831	-	-	-	-	11,831	-	-		
	2020 RR-CAP	Fuel Tanks	Maintenance	C	12	A	47,612	47,612	47,612	-	-	-	-	47,612	-	-		
	2020 RR-CAP	Hoist - Overhead	Maintenance	C	12	A	3,697	3,697	3,697	-	-	-	-	3,697	-	-		
	2020 RR-CAP	Honda Snow Thrower	Maintenance	C	12	A	3,645	3,645	3,645	-	-	-	-	3,645	-	-		
	2020 RR-CAP	Honda Snow Thrower #2	Maintenance	C	12	A	3,694	3,694	3,694	-	-	-	-	3,694	-	-		
	2020 RR-CAP	Honda Snow Thrower #3	Maintenance	C	12	A	3,694	3,694	3,694	-	-	-	-	3,694	-	-		
	2020 RR-CAP	Tire Chains Ldr no. HE101	Maintenance	C	12	A	6,132	6,132	6,132	-	-	-	-	6,132	-	-		
	2020 RR-CAP	Tool - Air Compressor	Maintenance	C	12	A	3,872	3,872	3,872	-	-	-	-	3,872	-	-		
	2020 RR-CAP	Tool Inventory	Maintenance	C	12	A	2,039	2,039	2,039	-	-	-	-	2,039	-	-		
	2020 RR-CAP	SnapOn Software Upgrade	Maintenance	C	12	A	2,249	2,249	2,249	-	-	-	-	2,249	-	-		
	2020 RR-CAP	Kayaks-One Man (2)	Marina	C	12	A	2,460	2,460	2,460	-	-	-	-	2,460	-	-		
	2020 RR-CAP	Kayaks-Two Man (2)	Marina	C	12	A	2,936	2,936	2,936	-	-	-	-	2,936	-	-		
	2020 RR-CAP	Paddleboat-Four Man (2)	Marina	C	12	A	4,050	4,050	4,050	-	-	-	-	4,050	-	-		
	2020 RR-CAP	Paddleboat-Two Man	Marina	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-		
	2020 RR-CAP	Windsurfer (2)	Marina	C	12	A	2,922	2,922	2,922	-	-	-	-	2,922	-	-		
	2020 RR-CAP	Marina Beach Repairs	Marina	C	12	A	2,322	2,322	2,322	-	-	-	-	2,322	-	-		
	2020 RR-CAP	State Land Commission Lease	Marina	C	12	A	6,504	6,504	6,504	-	-	-	-	6,504	-	-		
	2020 RR-CAP	Furniture- Beach - Chaises	Marina	C	12	A	45,674	45,674	45,674	-	-	-	-	45,674	-	-		
	2020 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	12	A	15,203	15,203	15,203	-	-	-	-	15,203	-	-		
	2020 RR-CAP	Contrlr- Chem NWDS Pool	No.Woods Pool-Bldg.	C	12	A	2,947	2,947	2,947	-	-	-	-	2,947	-	-		
	2020 RR-CAP	Server Room Door	Northwoods	C	12	A	3,061	3,061	3,061	-	-	-	-	3,061	-	-		
	2020 RR-CAP	Mezzanine - Upstrs Tables-Chairs	Northwoods	C	12	A	15,005	15,005	15,005	-	-	-	-	15,005	-	-		
	2020 RR-CAP	China / Glassware	Pizza	C	12	A	2,047	2,047	2,047	-	-	-	-	2,047	-	-		
	2020 RR-CAP	Smallwares / Flatware	Pizza	C	12	A	3,059	3,059	3,059	-	-	-	-	3,059	-	-		
	2020 RR-CAP	Trailer - Event Furniture Storage	Recreation	C	12	A	4,454	4,454	4,454	-	-	-	-	4,454	-	-		
	2020 RR-CAP	Event Furniture	Recreation	C	12	A	6,074	6,074	6,074	-	-	-	-	6,074	-	-		
	2020 RR-CAP	DSL Asphalt Repairs	Ski Area - Mtn Ops	C	12	A	25,795	25,795	25,795	-	-	-	-	25,795	-	-		
	2020 RR-CAP	Furniture - Outdoor Lounge - Cushion Re	Ski Area - Mtn Ops	C	12	A	5,117	5,117	5,117	-	-	-	-	5,117	-	-		
	2020 RR-CAP	Alpina - Sherpa Sled Trailer ST600	Ski Area - Mtn Ops	C	12	A	9,618	9,618	9,618	-	-	-	-	9,618	-	-		
	2020 RR-CAP	No. 054 - Shuttlebus- Eldorado - 6Y0447	Ski Area - Mtn Ops	C	12	A	116,423	116,423	116,423	-	-	-	-	116,423	-	-		
	2020 RR-CAP	Conveyor Summer Covers	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,336	15,336	15,336	-	-	-	-	15,336	-	-		
	2020 RR-CAP	Eagle Lift-CAT D10 Fin Drive	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	40,495	40,495	40,495	-	-	-	-	40,495	-	-		
	2020 RR-CAP	Eagle Rock Chair Pads	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	16,278	16,278	16,278	-	-	-	-	16,278	-	-		
	2020 RR-CAP	Eagle Rock Grips (10)	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,429	15,429	15,429	-	-	-	-	15,429	-	-		
	2020 RR-CAP	Eagle Rock Lift Nosecone	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	6,074	6,074	6,074	-	-	-	-	6,074	-	-		
	2020 RR-CAP	Eagle Rock Tower Bushings	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	30,371	30,371	30,371	-	-	-	-	30,371	-	-		
	2020 RR-CAP	Eagle Rock Tower Pads	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	4,880	4,880	4,880	-	-	-	-	4,880	-	-		
	2020 RR-CAP	Fall Protection Equip	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	2,060	2,060	2,060	-	-	-	-	2,060	-	-		
	2020 RR-CAP	AD Skis & Bindings - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	18,010	18,010	18,010	-	-	-	-	18,010	-	-		
	2020 RR-CAP	Child Skis & Bindings - B (Starting 2020)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-		
	2020 RR-CAP	Demo Skis - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	11,481	11,481	11,481	-	-	-	-	11,481	-	-		
	2020 RR-CAP	Poles - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	4,612	4,612	4,612	-	-	-	-	4,612	-	-		
	2020 RR-CAP	Ski Boots - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	19,668	19,668	19,668	-	-	-	-	19,668	-	-		
	2020 RR-CAP	Snowboard Bindings - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	18,555	18,555	18,555	-	-	-	-	18,555	-	-		
	2020 RR-CAP	Snowboard Boots - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-		

2020	01	< Report Month
202001		

Replacement Reserve Fund

10,882,000

SPEND FOR
MONTH

2/20/20

2/20/2020

Replacement Reserve TL
Capital
Expense

A-Active
C-Completed
Blank- deferred or Cancelled

6,988,000
5,966,000
1,022,000

7,002,472
5,980,471
1,022,000

7,003,063
5,981,237
1,021,825

(591)
(766)
175

94,734
44,686
50,049

94,734
44,686
50,049

371,092
307,378
63,714

6,225,027
5,253,251
971,776

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Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
	2020 RR-CAP	Snowboards - B (Starting 2020 - 5 yr c	yc Ski Area - Mtn Ops - Rental-Retail	C	12	A	10,573	10,573	10,573	-	-	-	-	10,573	-	-	
	2020 RR-CAP	Appliance - Steam Tables	Ski Area - Mtn Ops - Winter Food-Bever	C	12	A	4,657	4,657	4,657	-	-	-	-	4,657	-	-	
	2020 RR-CAP	Divider Net Skirts Supplemental	Tennis Complex	C	12	A	2,036	2,036	2,036	-	-	-	-	2,036	-	-	
	2020 RR-CAP	Divider netting and hardware Supplement	Tennis Complex	C	12	A	5,090	5,090	5,090	-	-	-	-	5,090	-	-	
	2020 RR-CAP	Trash Receptacles Supplemental	Tennis Complex	C	12	A	2,036	2,036	2,036	-	-	-	-	2,036	-	-	
	2020 RR-CAP	Furn Crts Bench-22--Ump-2-	Tennis Complex	C	12	A	5,186	5,186	5,186	-	-	-	-	5,186	-	-	
	2020 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	12	A	3,089	3,089	3,089	-	-	-	-	3,089	-	-	
	2020 RR-CAP	Cabanas Repairs - Supplemental	Tennis Complex	C	12	A	4,072	4,072	4,072	-	-	-	-	4,072	-	-	
	2020 RR-CAP	Court Resurf. 1-2-3	Tennis Complex	C	12	A	28,347	28,347	28,347	-	-	-	-	28,347	-	-	
	2020 RR-CAP	Rolleymaster Backboard System - Court	Tennis Complex	C	12	A	7,087	7,087	7,087	-	-	-	-	7,087	-	-	
	2020 RR-CAP	Building Doors - Loading Dock Roll	The Lodge	C	12	A	2,550	2,550	2,550	-	-	-	-	2,550	-	-	
	2020 RR-CAP	Carpet - Banquet Room	The Lodge	C	12	A	10,262	10,262	10,262	-	-	-	-	10,262	-	-	
	2020 RR-CAP	Carpet - Porch	The Lodge	C	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
	2020 RR-CAP	Landscaping Supplemental	The Lodge	C	12	A	5,175	5,175	5,175	-	-	-	-	5,175	-	-	
	2020 RR-CAP	Outdoor Furniture - Deck - Chairs -56-	The Lodge	C	12	A	12,794	12,794	12,794	-	-	-	-	12,794	-	-	
	2020 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	12	A	2,072	2,072	2,072	-	-	-	-	2,072	-	-	
021 128 174	2020 RR-CAP	China - Glassware - Flatware - Smallwar	The Lodge	C	12	A	8,001	8,001	8,001	-	379	379	379	7,622	-	-	
	2020 RR-CAP	Tool Inventory - Trails	Trails	C	12	A	3,256	3,256	3,256	-	-	-	-	3,256	-	-	
	2020 RR-CAP	Dog Valet Stations (12)	Trails	C	12	A	12,222	12,222	12,222	-	-	-	-	12,222	-	-	
	2020 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	12	A	2,548	2,548	2,548	-	-	-	-	2,548	-	-	
	2020 RR-CAP	Trail - Nature Loop - Interpretive Signag	Trails	C	12	A	8,099	8,099	8,099	-	-	-	-	8,099	-	-	
	2020 RR-CAP	Trail - Coyote Crossing - Soft Costs	Trails	C	12	A	151,857	151,857	151,857	-	-	-	-	151,857	-	-	
	2020 RR-CAP	Trail - Equestrian - Trails Repairs	Trails	C	12	A	5,038	5,038	5,038	-	-	-	-	5,038	-	-	
	2020 RR-CAP	Trail - Glacier Way Connector to Tiwino	Trails	C	12	A	3,116	3,116	3,116	-	-	-	-	3,116	-	-	
	2020 RR-CAP	Trail - Nature Loop - Bridge Replacemen	Trails	C	12	A	152,942	152,942	152,942	-	-	-	-	152,942	-	-	
	2020 RR-CAP	Trail - Nature Loop - Construction	Trails	C	12	A	285,491	285,491	285,491	-	-	-	-	285,491	-	-	
	2020 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	A	200,502	200,502	200,502	-	-	-	-	200,502	-	-	
	2020 RR-CAP	Trail - South Euer Valley Road Repair -	Trails	C	12	A	122,354	122,354	122,354	-	-	-	-	122,354	-	-	
	2020 RR-CAP	Trail - Whoop it Up remodel	Trails	C	12	A	40,785	40,785	40,785	-	-	-	-	40,785	-	-	
021 132 206	2020 RR-CAP	Court R-R Basketball & Path	Trout Creek BLDG	C	12	A	40,594	40,594	40,594	-	-	-	-	40,594	-	-	
	2020 RR-CAP	TC Remodel - 2020 Capital	Trout Creek BLDG	C	12	A	-	-	-	-	5,792	5,792	5,792	(5,792)	-	-	
	2020 RR-CAP	Building Doors- 2020 only	Trout Creek BLDG	C	12	A	37,409	37,409	37,409	-	-	-	-	37,409	-	-	
	2020 RR-CAP	Building - Lighting & Electrical - 2020 o	Trout Creek BLDG	C	12	A	60,355	60,355	60,355	-	-	-	-	60,355	-	-	
	2020 RR-CAP	Exercise Equipment - Ellipticals w/P30 -	Trout Creek POOLSPA	C	12	A	13,436	13,436	13,436	-	-	-	-	13,436	-	-	
	2020 RR-CAP	Exercise Equipment - Precor Elliptical w.	Trout Creek POOLSPA	C	12	A	6,213	6,213	6,213	-	-	-	-	6,213	-	-	
	2020 RR-CAP	Exercise Equipment - Recumbent Bicycl	Trout Creek POOLSPA	C	12	A	11,183	11,183	11,183	-	-	-	-	11,183	-	-	
021 132 189	2020 RR-CAP	Exercise Equipment - Recumbent Bik	Trout Creek POOLSPA	C	12	A	9,484	9,484	9,484	-	-	-	-	9,484	-	-	
	2020 RR-CAP	Exercise Equipment - Rowing Maching	Trout Creek POOLSPA	C	12	A	4,604	4,604	4,604	-	2,154	2,154	2,154	2,450	-	-	
	2020 RR-CAP	Exercise Equipment - Spin Bikes -2-	Trout Creek POOLSPA	C	12	A	3,471	3,471	3,471	-	-	-	-	3,471	-	-	
	2020 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek POOLSPA	C	12	A	17,709	17,709	17,709	-	-	-	-	17,709	-	-	
	2020 RR-CAP	Exercise Equipment - Treadmills -3-	Trout Creek POOLSPA	C	12	A	26,536	26,536	26,536	-	-	-	-	26,536	-	-	
	2020 RR-CAP	Exercise Equipment - Upright Bicycles -	Trout Creek POOLSPA	C	12	A	3,531	3,531	3,531	-	-	-	-	3,531	-	-	
	2020 RR-CAP	Exercise Equipment - Upright Bicycles -	Trout Creek POOLSPA	C	12	A	10,603	10,603	10,603	-	-	-	-	10,603	-	-	
	2020 RR-CAP	TRX Equipment	Trout Creek POOLSPA	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Fence - 2020 only	Trout Creek BLDG	C	12	A	30,356	30,356	30,356	-	-	-	-	30,356	-	-	
	2020 RR-CAP	Building Flooring - 2020 only	Trout Creek BLDG	C	12	A	79,679	79,679	79,679	-	-	-	-	79,679	-	-	
	2020 RR-CAP	HVAC - 2020 only	Trout Creek BLDG	C	12	A	23,791	23,791	23,791	-	-	-	-	23,791	-	-	
	2020 RR-CAP	Landscaping-Lawns-Ir - Phase 2	Trout Creek BLDG	C	12	A	17,717	17,717	17,717	-	-	-	-	17,717	-	-	
	2020 RR-CAP	Kids Club Equipment	Trout Creek BLDG	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Kids Club Furniture	Trout Creek BLDG	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Restrooms - Gymside - 2020 only	Trout Creek BLDG	C	12	A	293,589	293,589	293,589	-	-	-	-	293,589	-	-	
	2020 RR-CAP	Signage - Facility Int and Ext - 2020 only	Trout Creek BLDG	C	12	A	9,105	9,105	9,105	-	-	-	-	9,105	-	-	
	2020 RR-CAP	Snowblower - TCRC -	Trout Creek BLDG	C	12	A	3,640	3,640	3,640	-	-	-	-	3,640	-	-	
	2020 RR-CAP	Building Siding (new) - 2020 only	Trout Creek BLDG	C	12	A	92,387	92,387	92,387	-	-	-	-	92,387	-	-	
	2020 RR-CAP	Building - Int Trim - 2020 only	Trout Creek BLDG	C	12	A	18,071	18,071	18,071	-	-	-	-	18,071	-	-	
	2020 RR-CAP	Window Screens - 2020 only	Trout Creek BLDG	C	12	A	2,632	2,632	2,632	-	-	-	-	2,632	-	-	
	2020 RR-CAP	Building Windows - (new) - 2020 only	Trout Creek BLDG	C	12	A	54,879	54,879	54,879	-	-	-	-	54,879	-	-	
	2020 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	12	A	3,133	3,133	3,133	-	-	-	-	3,133	-	-	

2020	01	< Report Month		Replacement Reserve Fund						10,882,000		SPEND FOR MONTH			2/20/20		2/20/2020	
202001		Replacement Reserve TL		A-Active		6,988,000	7,002,472	7,003,063	(591)	94,734	94,734	371,092	6,225,027	-	-			
		Capital		C-Completed		5,966,000	5,980,471	5,981,237	(766)	44,686	44,686	307,378	5,253,251	-	-			
		Expense		Blank- deferred or Cancelled		1,022,000	1,022,000	1,021,825	175	50,049	50,049	63,714	971,776	-	-			
Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes	
	2020 RR-EXP	Roofing Repairs	Marina	E	12	A	4,072	4,072	4,072	-	-	-	-	4,072	-			
	2020 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	A	5,143	5,143	5,143	-	-	-	-	5,143	-			
	2020 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	A	11,962	11,962	11,962	-	-	-	-	11,962	-			
	2020 RR-EXP	Building Paint and Stain Exterior	Northwoods	E	12	A	20,952	20,952	20,952	-	-	-	-	20,952	-			
	2020 RR-EXP	Bocce Courts Repair	Recreation	E	12	A	8,087	8,087	8,087	-	-	-	-	8,087	-			
	2020 RR-EXP	Vehicle Bus Wrap - Yr 1	Ski Area - Mtn Ops	E	12	A	10,203	10,203	10,203	-	-	-	-	10,203	-			
	2020 RR-EXP	DSL Prking - Stripe	Ski Area - Mtn Ops	E	12	A	7,083	7,083	7,083	-	-	-	-	7,083	-			
	2020 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area - Mtn Ops	E	12	A	5,571	5,571	5,571	-	-	-	-	5,571	-			
	2020 RR-EXP	Stormwater - Containment- Clean out Lot	Ski Area - Mtn Ops	E	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-			
	2020 RR-EXP	Yurt Deck Repair/Stain	Ski Area - Mtn Ops	E	12	A	5,530	5,530	5,530	-	-	-	-	5,530	-			
	2020 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Mtn Ops - Lift Maintenance	E	12	A	12,420	12,420	12,420	-	-	-	-	12,420	-			
	2020 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Mtn Ops - Lift Maintenance	E	12	A	2,070	2,070	2,070	-	-	-	-	2,070	-			
	2020 RR-EXP	Building Roof Repairs	Ski Area - Mtn Ops - Top Shop	E	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-			
	2020 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	12	A	25,646	25,646	25,646	-	-	-	-	25,646	-			
	2020 RR-EXP	Fence Perim Repairs	Tennis Complex	E	12	A	4,990	4,990	4,990	-	-	-	-	4,990	-			
	2020 RR-EXP	Handrail Repairs	Tennis Complex	E	12	A	3,070	3,070	3,070	-	-	-	-	3,070	-			
	2020 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	A	6,484	6,484	6,484	-	-	-	-	6,484	-			
	2020 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	A	8,157	8,157	8,157	-	-	-	-	8,157	-			
	2020 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	A	2,055	2,055	2,055	-	-	-	-	2,055	-			
	2020 RR-EXP	Bus Station Cabinets Repairs	The Lodge	E	12	A	2,244	2,244	2,244	-	-	-	-	2,244	-			
	2020 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	A	2,050	2,050	2,050	-	-	-	-	2,050	-			
	2020 RR-EXP	Trail Repair	Trails	E	12	A	20,050	20,050	20,050	-	-	-	-	20,050	-			
	2020 RR-EXP	Concrete Curb Repairs - 2020 only	Trout Creek BLDG	E	12	A	12,161	12,161	12,161	-	-	-	-	12,161	-			
	2020 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	A	2,055	2,055	2,055	-	-	-	-	2,055	-			
	2020 RR-EXP	Building Painting Exterior - 2020 only	Trout Creek BLDG	E	12	A	21,435	21,435	21,435	-	-	-	-	21,435	-			
	2020 RR-EXP	Building Painting Interior (old) - 2020 on	Trout Creek BLDG	E	12	A	12,196	12,196	12,196	-	-	-	-	12,196	-			
	2020 RR-EXP	Roof Repair - Trout Creek - 2020 only	Trout Creek BLDG	E	12	A	12,082	12,082	12,082	-	-	-	-	12,082	-			
	2020 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	A	5,578	5,578	5,578	-	-	-	-	5,578	-			
	2020 RR-ACC-EXP			E	12	A	-	-	-	-	-	-	-	-	-			
	2020 RR-CAP	Contingency, capex	General	C	12	A	13	13	779	(766)	-	-	-	779	-		rounding in Forecast	
	2020 RR-EXP	Contingency, expense	General	E	12	A	165	165	-	165	-	-	-	-	-		rounding in Forecast	

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Year-to-Date January 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
63,000	63,000	54,000	0	0%	9,000	17%	36053	Revenue	63,000	63,000	54,000	0	0%	9,000	17%	1,270,000
								ALLOCATED RECREATION FEES								
374,794	365,900	357,975	8,894	2%	16,819	5%	35560	Ski Lift Revenue - Public	374,794	365,900	357,975	8,894	2%	16,819	5%	1,676,800
0	0	12,925	0	0%	-12,925	-100%	35562	Ski Lift Revenue - Guest	0	0	12,925	0	0%	-12,925	-100%	0
49,513	32,000	48,255	17,513	55%	1,258	3%	35565	Ski Lift Revenue - P.O.	49,513	32,000	48,255	17,513	55%	1,258	3%	117,000
87,629	57,300	67,340	30,329	53%	20,289	30%	35570	Ski Passes - Public	87,629	57,300	67,340	30,329	53%	20,289	30%	244,000
108,468	62,400	66,143	46,068	74%	42,325	64%	35575	Ski Passes - P.O.	108,468	62,400	66,143	46,068	74%	42,325	64%	264,000
5,547	1,300	2,879	4,247	327%	2,668	93%	35597	Ski Team - Public	5,547	1,300	2,879	4,247	327%	2,668	93%	4,000
6,901	3,000	4,716	3,901	130%	2,184	46%	35598	Ski Team - P.O.	6,901	3,000	4,716	3,901	130%	2,184	46%	10,000
556	600	417	-44	-7%	139	33%	35599	Snowplay Member	556	600	417	-44	-7%	139	33%	2,700
20,644	15,900	13,895	4,744	30%	6,749	49%	35596	Snowplay Guest	20,644	15,900	13,895	4,744	30%	6,749	49%	75,700
31,346	39,000	31,812	-7,654	-20%	-466	-1%	35595	Snowplay Public	31,346	39,000	31,812	-7,654	-20%	-466	-1%	186,300
16,324	11,000	15,804	5,324	48%	519	3%	35610	P.O. Daily Trail Fee	16,324	11,000	15,804	5,324	48%	519	3%	50,000
71,727	70,000	66,760	1,727	2%	4,968	7%	35615	Public Daily Trail Fee	71,727	70,000	66,760	1,727	2%	4,968	7%	285,000
23,710	25,000	25,386	-1,290	-5%	-1,676	-7%	35620	Guest Daily Trail Fee	23,710	25,000	25,386	-1,290	-5%	-1,676	-7%	89,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	43,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	12,500
0	100	0	-100	-100%	0	0%	36012	Special Events Revenue	0	100	0	-100	-100%	0	0%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
1,862	2,200	3,224	-338	-15%	-1,362	-42%	36054	Daily Usage Fee - Member	1,862	2,200	3,224	-338	-15%	-1,362	-42%	59,100
17,082	21,000	25,828	-3,918	-19%	-8,746	-34%	36055	Daily Usage Fee - Guest	17,082	21,000	25,828	-3,918	-19%	-8,746	-34%	472,350
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	95,400
816,102	706,700	743,359	109,402	15%	72,743	10%		Total Direct Access & Use	816,102	706,700	743,359	109,402	15%	72,743	10%	3,942,150
284,084	273,301	314,997	10,783	4%	-30,914	-10%	3310...	Food	284,084	273,301	314,997	10,783	4%	-30,914	-10%	3,148,157
-23,268	-18,500	-25,391	-4,768	-26%	2,123	8%		Food Discounts	-23,268	-18,500	-25,391	-4,768	-26%	2,123	8%	-285,800
-10,008	-10,800	-12,237	792	7%	2,229	18%	33152	EE Discounts	-10,008	-10,800	-12,237	792	7%	2,229	18%	-102,050
-1,394	-2,000	-440	606	30%	-954	-217%	33154	Guest Relations aka Manager	-1,394	-2,000	-440	606	30%	-954	-217%	-32,500
0	0	0	0	0%	0	0%	33156	InterDept Discounts	0	0	0	0	0%	0	0%	-1,350
-11,865	-5,700	-12,713	-6,165	-108%	848	7%	3316...	Marketing Discounts	-11,865	-5,700	-12,713	-6,165	-108%	848	7%	-149,900
25,354	26,800	27,303	-1,446	-5%	-1,949	-7%	33180	Food NA Beverage	25,354	26,800	27,303	-1,446	-5%	-1,949	-7%	195,050
286,170	281,601	316,910	4,569	2%	-30,740	-10%		Food subtotal	286,170	281,601	316,910	4,569	2%	-30,740	-10%	3,057,407
33,752	31,351	36,237	2,401	8%	-2,485	-7%	3322...	Beer	33,752	31,351	36,237	2,401	8%	-2,485	-7%	348,447
-845	0	-460	-845	0%	-385	-84%	3322...	Beer Discounts	-845	0	-460	-845	0%	-385	-84%	0
34,151	25,500	33,182	8,651	34%	969	3%	33242	Liquor	34,151	25,500	33,182	8,651	34%	969	3%	275,470
-472	0	-800	-472	0%	328	41%	3324...	Liquor Discounts	-472	0	-800	-472	0%	328	41%	0
33,209	35,728	35,827	-2,519	-7%	-2,618	-7%	33262	Wine	33,209	35,728	35,827	-2,519	-7%	-2,618	-7%	462,176
-591	0	-1,047	-591	0%	455	43%	3326...	Wine Discounts	-591	0	-1,047	-591	0%	455	43%	0
1,580	0	2,078	1,580	0%	-498	-24%	33268	Corkage Fees	1,580	0	2,078	1,580	0%	-498	-24%	0
-900	0	-1,300	-900	0%	400	31%	33269	Corkage Fee Discounts	-900	0	-1,300	-900	0%	400	31%	0
99,883	92,579	103,719	7,304	8%	-3,836	-4%		Beverage subtotal	99,883	92,579	103,719	7,304	8%	-3,836	-4%	1,086,093
1,557	1,560	1,012	-3	0%	545	54%	3328...	Misc other F&B	1,557	1,560	1,012	-3	0%	545	54%	68,650
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	0	0	0	0%	0	0%	4,100
1,557	1,560	1,012	-3	0%	545	54%		Other F&B subtotal	1,557	1,560	1,012	-3	0%	545	54%	64,550
387,609	375,740	421,640	11,869	3%	-34,030	-8%		Total Food and Beverage	387,609	375,740	421,640	11,869	3%	-34,030	-8%	4,208,050
268,017	261,840	301,498	6,177	2%	-33,481	-11%		F&B Revenue by Segment:	268,017	261,840	301,498	6,177	2%	-33,481	-11%	3,219,000
109,899	144,200	163,544	-34,301	-24%	-53,645	-33%	33910	F&B-Dining Room	109,899	144,200	163,544	-34,301	-24%	-53,645	-33%	1,433,300
71,575	68,640	75,570	2,935	4%	-3,995	-5%	33920	F&B-Pub	71,575	68,640	75,570	2,935	4%	-3,995	-5%	823,700
5,318	9,100	660	-3,782	-42%	4,658	706%	33930	F&B-Banquets	5,318	9,100	660	-3,782	-42%	4,658	706%	355,000
0	0	0	0	0%	0	0%	33940	F&B-Lunch	0	0	0	0	0%	0	0%	31,200
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	60,700
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	45,100
81,226	39,900	59,360	41,326	104%	21,865	37%	33980	Snowplay Food Truck	81,226	39,900	59,360	41,326	104%	21,865	37%	448,000
0	0	0	0	0%	0	0%	33989	Cafeteria	0	0	0	0	0%	0	0%	22,000
-2,294	0	-2,484	-2,294	0%	191	8%	33163	Employee Housing	-2,294	0	-2,484	-2,294	0%	191	8%	0
-502	0	-502	-502	0%	-231	-85%	33226	Mkt Discounts, Happy Hour Foo	-502	0	-2,484	-502	0%	-231	-85%	0
-47	0	-52	-47	0%	6	11%	33246	Mkt Discounts, Happy Hour Bev	-47	0	-52	-47	0%	6	11%	0
-193	0	-418	-193	0%	225	54%	33266	Mkt Discounts, Happy Hour Bev	-193	0	-418	-193	0%	225	54%	0
-742	0	-742	-742	0%	0	0%		Mkt Discounts, Happy Hour Bev	-742	0	-742	-742	0%	0	0%	0
-3,035	0	-3,226	-3,035	0%	191	6%		Mkt Discounts, Happy Hour F	-3,035	0	-3,226	-3,035	0%	191	6%	0
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
67,150	67,300	70,952	-150	0%	-3,802	-5%	36030	Sales - Retail	67,150	67,300	70,952	-150	0%	-3,802	-5%	527,900
-1,319	-1,200	-1,351	-119	-10%	32	2%	38015	Employee Discounts	-1,319	-1,200	-1,351	-119	-10%	32	2%	-12,000
0	0	0	0	0%	0	0%	38017	Homeowner Discounts	0	0	0	0	0%	0	0%	-1,800

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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-3,269	-5,400	-4,690	2,131	39%	1,421	30%	38020	Discounts - Retail	-3,269	-5,400	-4,690	2,131	39%	1,421	30%	-47,000
-824	-500	-117	-324	-65%	-707	-604%	38025	Promotion Discounts	-824	-500	-117	-324	-65%	-707	-604%	-2,000
61,738	60,200	64,795	1,538	3%	-3,057	-5%		Total Retail Product Reven	61,738	60,200	64,795	1,538	3%	-3,057	-5%	470,100
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	30,000
113,984	193,800	104,026	-79,816	-41%	9,957	10%	(355...	Lessons - Group	113,984	193,800	104,026	-79,816	-41%	9,957	10%	728,800
159,939	84,000	142,895	75,939	90%	17,045	12%	(355...	Lessons - Private	159,939	84,000	142,895	75,939	90%	17,045	12%	375,500
1,552	700	1,722	852	122%	-170	-10%	35585	Lessons - Masters Program	1,552	700	1,722	852	122%	-170	-10%	2,500
72,563	62,600	83,951	9,963	16%	-11,389	-14%	3559...	Snowflakes	72,563	62,600	83,951	9,963	16%	-11,389	-14%	260,800
24,149	8,300	19,741	15,849	191%	4,409	22%	(355...	TD Tykes	24,149	8,300	19,741	15,849	191%	4,409	22%	26,400
251,310	222,200	254,292	29,110	13%	-2,982	-1%	3604...	Rentals	251,310	222,200	254,292	29,110	13%	-2,982	-1%	1,171,600
0	0	0	0	0%	0	0%	36042	Rentals, Storage	0	0	0	0	0%	0	0%	13,500
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	43,200
292	800	-328	-508	-64%	620	189%	3604...	Child Care	292	800	-328	-508	-64%	620	189%	10,600
499	9,500	9,376	-9,001	-95%	-8,877	-95%	36050	Aerobics	499	9,500	9,376	-9,001	-95%	-8,877	-95%	158,800
220	400	420	-180	-45%	-200	-48%	36056	Fitness/Training	220	400	420	-180	-45%	-200	-48%	5,000
0	0	0	0	0%	0	0%	36058	Rec Programs	0	0	0	0	0%	0	0%	14,400
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	292,000
1,520	1,600	1,686	-81	-5%	-166	-10%	36051	Massage	1,520	1,600	1,686	-81	-5%	-166	-10%	17,300
140	100	60	40	40%	80	133%	36057	Towels/Lockers	140	100	60	40	40%	80	133%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	1,500
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	0	0	0%	0	0%	57,700
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	30,500
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	32,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	71,500
626,167	584,000	617,841	42,167	7%	8,327	1%		Total Lessons & Rental Re	626,167	584,000	617,841	42,167	7%	8,327	1%	3,344,800
3,890	1,800	975	2,090	116%	2,915	299%	32010	Aso - Fees	3,890	1,800	975	2,090	116%	2,915	299%	55,000
1,260	500	270	760	152%	990	367%	32020	Inspection Fees	1,260	500	270	760	152%	990	367%	23,000
538	500	1,650	38	8%	-1,113	-67%	32030	Fines	538	500	1,650	38	8%	-1,113	-67%	9,000
6,529	9,010	7,735	-2,481	-28%	-1,206	-16%	34010	Interest	6,529	9,010	7,735	-2,481	-28%	-1,206	-16%	108,120
2,843	3,100	2,411	-257	-8%	432	18%	34020	Late Charges	2,843	3,100	2,411	-257	-8%	432	18%	36,000
0	0	0	0	0%	0	0%	34030	Lien Fees	0	0	0	0	0%	0	0%	12,000
0	0	0	0	0%	0	0%	34040	Delinquency Fees	0	0	0	0	0%	0	0%	41,500
9,880	9,260	10,450	620	7%	-570	-5%	34050	Transfer Fees	9,880	9,260	10,450	620	7%	-570	-5%	158,200
1,375	0	0	1,375	0%	1,375	0%	34075	Sponsorships	1,375	0	0	1,375	0%	1,375	0%	8,000
15,442	14,500	10,322	942	6%	5,119	50%	34080	Communications Ad Revenue	15,442	14,500	10,322	942	6%	5,119	50%	210,000
1,739	1,700	2,438	39	2%	-699	-29%	37018	Lease Revenue	1,739	1,700	2,438	39	2%	-699	-29%	21,700
11,548	8,990	10,180	2,558	28%	1,368	13%	37020	Other Revenue	11,548	8,990	10,180	2,558	28%	1,368	13%	110,380
32,096	29,000	29,432	3,096	11%	2,664	9%	38005	Employee Housing Revenue	32,096	29,000	29,432	3,096	11%	2,664	9%	112,000
87,139	78,360	75,864	8,779	11%	11,275	15%		Total Other Revenue	87,139	78,360	75,864	8,779	11%	11,275	15%	904,900
2,041,756	1,868,000	1,977,499	173,756	9%	64,258	3%		GROSS REVENUE (GREV)	2,041,756	1,868,000	1,977,499	173,756	9%	64,258	3%	14,140,000
COST OF GOODS SOLD (COGS)																
-26,974	-27,290	-30,580	316	1%	3,606	12%	43110	Meat	-26,974	-27,290	-30,580	316	1%	3,606	12%	-299,770
-18,397	-13,830	-16,290	-4,567	-33%	-2,106	-13%	43120	Seafood	-18,397	-13,830	-16,290	-4,567	-33%	-2,106	-13%	-195,090
-18,106	-12,030	-16,738	-6,076	-51%	-1,368	-8%	43130	Produce	-18,106	-12,030	-16,738	-6,076	-51%	-1,368	-8%	-145,200
-7,686	-11,150	-10,282	3,464	31%	2,597	25%	43140	Dairy	-7,686	-11,150	-10,282	3,464	31%	2,597	25%	-136,660
-6,842	-7,400	-6,971	558	8%	128	2%	43150	NA Beverage	-6,842	-7,400	-6,971	558	8%	128	2%	-69,770
-29,357	-18,000	-32,196	-11,357	-63%	2,839	9%	43160	Food Other	-29,357	-18,000	-32,196	-11,357	-63%	2,839	9%	-190,261
1,001	4,940	5,512	-3,939	-80%	-4,511	-82%	43190	Mktg Discounts credit	1,001	4,940	5,512	-3,939	-80%	-4,511	-82%	63,290
2,279	3,130	2,821	-852	-27%	-543	-19%	43192	EE Meals credit	2,279	3,130	2,821	-852	-27%	-543	-19%	40,091
-104,083	-81,630	-104,725	-22,453	-28%	642	1%		Food Cogs	-104,083	-81,630	-104,725	-22,453	-28%	642	1%	-933,370
-7,761	-7,970	-8,596	209	3%	835	10%	43270	Beer	-7,761	-7,970	-8,596	209	3%	835	10%	-84,270
-5,672	-4,920	-6,588	-752	-15%	916	14%	43280	Liquor	-5,672	-4,920	-6,588	-752	-15%	916	14%	-56,720
-10,844	-10,880	-11,788	36	0%	944	8%	43290	Wine	-10,844	-10,880	-11,788	36	0%	944	8%	-136,640
-24,277	-23,770	-26,972	-507	-2%	2,695	10%		Beverage Cogs	-24,277	-23,770	-26,972	-507	-2%	2,695	10%	-277,630
-30,990	-30,600	-32,291	-390	-1%	1,300	4%		Retail Product Cogs	-30,990	-30,600	-32,291	-390	-1%	1,300	4%	-265,000
-159,350	-136,000	-163,987	-23,350	-17%	4,638	3%		Total COGS	-159,350	-136,000	-163,987	-23,350	-17%	4,638	3%	-1,476,000
-07.8%	-07.3%	-08.3%	-00.5%	-07.2%	00.5%	05.9%		Total Cogs / GREV %	-07.8%	-07.3%	-08.3%	-00.5%	-07.2%	00.5%	05.9%	-10.4%
-50.2%	-50.8%	-49.8%	00.6%	01.2%	-00.4%	-00.7%		Retail Product Cogs / Retail R	-50.2%	-50.8%	-49.8%	00.6%	01.2%	-00.4%	-00.7%	-56.4%
-46.2%	-45.5%	-45.5%	-00.7%	-01.5%	-00.6%	-01.4%		Retail Product Cogs / Retail R	-46.2%	-45.5%	-45.5%	-00.7%	-01.5%	-00.6%	-01.4%	-49.7%
-33.1%	-28.1%	-31.2%	-05.1%	-18.1%	-01.9%	-06.0%		F&B Cogs / F&B Rev %	-33.1%	-28.1%	-31.2%	-05.1%	-18.1%	-01.9%	-06.0%	-28.8%
-33.6%	-27.2%	-30.6%	-06.4%	-23.7%	-03.0%	-09.9%		Food %, preDiscounts	-33.6%	-27.2%	-30.6%	-06.4%	-23.7%	-03.0%	-09.9%	-27.9%
-36.4%	-29.0%	-33.0%	-07.4%	-25.5%	-03.3%	-10.1%		Food %, postDiscounts	-36.4%	-29.0%	-33.0%	-07.4%	-25.5%	-03.3%	-10.1%	-30.5%
-27.0%	-27.6%	-25.5%	00.6%	02.3%	-01.5%	-05.7%		Food NA Beverage %	-27.0%	-27.6%	-25.5%	00.6%	02.3%	-01.5%	-05.7%	-35.8%
-24.3%	-25.7%	-26.0%	01.4%	05.3%	01.7%	06.5%		COGS % Beverage, incld CF,ne	-24.3%	-25.7%	-26.0%	01.4%	05.3%	01.7%	06.5%	-25.6%

Tahoe Donner Association
Department P&L Detail (D01)
For the Month Ending January 31, 2020
Operating Fund Consolidated

January 2020

Year-to-Date January 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-23.6%	-25.4%	-24.0%	01.8%	07.2%	00.4%	01.8%		COGS % Beer,net	-23.6%	-25.4%	-24.0%	01.8%	07.2%	00.4%	01.8%	-24.2%
-16.8%	-19.3%	-20.3%	02.5%	12.7%	03.5%	17.2%		COGS % Liquor,net	-16.8%	-19.3%	-20.3%	02.5%	12.7%	03.5%	17.2%	-20.6%
-33.2%	-30.5%	-33.9%	-02.8%	-09.2%	00.6%	01.9%		COGS % Wine,net	-33.2%	-30.5%	-33.9%	-02.8%	-09.2%	00.6%	01.9%	-29.6%
1,882,407	1,732,000	1,813,511	150,407	9%	68,895	4%		Gross Margin (GREV-COG)	1,882,407	1,732,000	1,813,511	150,407	9%	68,895	4%	12,664,000
PAYROLL																
SALARIES & WAGES																
-308,097	-327,954	-331,408	19,857	6%	23,311	7%	5110...	Salaries - Exempt - Regular & Ot	-308,097	-327,954	-331,408	19,857	6%	23,311	7%	-4,032,000
0	0	0	0	0%	0	0%	51106	Salaries - Exempt - Commissions	0	0	0	0	0%	0	0%	-23,000
-170,467	-197,987	-183,393	27,520	14%	12,926	7%	5122...	Wages - FTRRegular	-170,467	-197,987	-183,393	27,520	14%	12,926	7%	-2,249,540
-507,250	-456,359	-465,899	-50,891	-11%	-41,351	-9%	5124...	Wages - Seasonal & PartTime	-507,250	-456,359	-465,899	-50,891	-11%	-41,351	-9%	-3,931,560
0	-250	-186	250	100%	186	100%	5122...	Wages-FTR-Commissions	0	-250	-186	250	100%	186	100%	-10,000
-4,963	-9,200	-10,615	4,237	46%	5,652	53%	51246	Wages-Seasonal-Commissions	-4,963	-9,200	-10,615	4,237	46%	5,652	53%	-107,900
-12,250	-12,250	-13,012	0	0%	762	6%	5110...	Incentive Program, Exempt	-12,250	-12,250	-13,012	0	0%	762	6%	-147,000
-5,053	-2,500	-5,784	-2,553	-102%	732	13%	51227	Incentive Program, FTR, NonExe	-5,053	-2,500	-5,784	-2,553	-102%	732	13%	-31,000
-4,621	0	-6,372	-4,621	0%	1,751	27%	51247	Incentive Program, Seasonal, N	-4,621	0	-6,372	-4,621	0%	1,751	27%	0
30,750	30,750	23,500	0	0%	7,250	31%	51299	Capitalized Payroll Direct S&W	30,750	30,750	23,500	0	0%	7,250	31%	343,000
-981,951	-975,750	-993,169	-6,201	-1%	11,218	1%		Total Salaries & Wages, DIRECT	-981,951	-975,750	-993,169	-6,201	-1%	11,218	1%	-10,189,000
-289,597	-309,454	-320,920	19,857	6%	31,322	10%		Salaries sub-total	-289,597	-309,454	-320,920	19,857	6%	31,322	10%	-3,859,000
-692,354	-666,296	-672,249	-26,058	-4%	-20,104	-3%		Wage sub-total	-692,354	-666,296	-672,249	-26,058	-4%	-20,104	-3%	-6,330,000
-175,520	-200,737	-189,363	25,217	13%	13,843	7%		Wage-FTR subsubtotal	-175,520	-200,737	-189,363	25,217	13%	13,843	7%	-2,290,540
-516,834	-465,559	-482,887	-51,275	-11%	-33,947	-7%		Wage-Seasonal subsubto	-516,834	-465,559	-482,887	-51,275	-11%	-33,947	-7%	-4,039,460
-48.1%	-52.2%	-50.2%	04.1%	07.9%	02.1%	04.2%		PayrollDirect %ofRevenue	-48.1%	-52.2%	-50.2%	04.1%	07.9%	02.1%	04.2%	-72.1%
-16,302	-4,000	-14,953	-12,302	-308%	-1,349	-9%	51108	PTO net\$ accrual, in Salaries	-16,302	-4,000	-14,953	-12,302	-308%	-1,349	-9%	-17,952
-9,360	-1,244	-6,959	-8,116	-652%	-2,401	-34%	51228	PTO net\$ accrual, in Wages FTR	-9,360	-1,244	-6,959	-8,116	-652%	-2,401	-34%	-12,000
-25,662	-5,244	-21,912	-20,418	-389%	-3,750	-17%		PTO net accrual, in PD Total	-25,662	-5,244	-21,912	-20,418	-389%	-3,750	-17%	-29,952
-2267.7	0.0	-2333.3	-2267.7	0.0	65.6	0.0		Wage Overtime Hours	-2267.7	0.0	-2333.3	-2267.7	0.0	65.6	0.0	0.0
-37890.7	-36521.2	-39078.9	-1369.5	0.0	1188.2	0.0		Wage Total Hours	-37890.7	-36521.2	-39078.9	-1369.5	0.0	1188.2	0.0	-340029.3
18.03	18.21	17.02	-0.18	-0.01	1.00	0.06		Wage ROP avg	18.03	18.21	17.02	-0.18	-0.01	1.00	0.06	18.58
-6835.3	-7282.3	-7274.5	446.9	0.1	439.1	0.1		EXEMPT Hours	-6835.3	-7282.3	-7274.5	446.9	0.1	439.1	0.1	-92780.3
PAYROLL BURDEN																
-122,782	-122,206	-124,741	-576	0%	1,960	2%	5130...	Payroll Taxes	-122,782	-122,206	-124,741	-576	0%	1,960	2%	-1,135,000
-42,709	-47,690	-56,630	4,981	10%	13,922	25%	5130...	Workers Compensation	-42,709	-47,690	-56,630	4,981	10%	13,922	25%	-450,000
-72,153	-81,095	-74,929	8,942	11%	2,776	4%	5130...	Group Insurance	-72,153	-81,095	-74,929	8,942	11%	2,776	4%	-970,000
-10,934	-17,009	-14,082	6,075	36%	3,148	22%	5130...	Retirement Plan	-10,934	-17,009	-14,082	6,075	36%	3,148	22%	-205,000
4,577	3,667	3,584	910	25%	993	28%	51499	Capitalized Payroll Burden	4,577	3,667	3,584	910	25%	993	28%	44,000
-244,001	-264,333	-266,799	20,332	8%	22,798	9%		PAYROLL BURDEN Total	-244,001	-264,333	-266,799	20,332	8%	22,798	9%	-2,716,000
-84,623	-94,316	-96,140	9,693	10%	11,517	12%	(513...	subtotal, Burden-Salary	-84,623	-94,316	-96,140	9,693	10%	11,517	12%	-1,105,000
-64,419	-79,574	-70,327	15,155	19%	5,908	8%	(514...	subtotal, Burden-Wage-FTR	-64,419	-79,574	-70,327	15,155	19%	5,908	8%	-888,120
-99,535	-94,110	-103,915	-5,425	-6%	4,379	4%	(514...	subtotal, Burden-Wage-Seasonal	-99,535	-94,110	-103,915	-5,425	-6%	4,379	4%	-766,880
24.8%	27.1%	26.9%	-02.2%	-08.3%	-02.0%	-07.5%		Burden % - on all Payroll	24.8%	27.1%	26.9%	-02.2%	-08.3%	-02.0%	-07.5%	26.7%
29.2%	30.5%	30.0%	-01.3%	-04.1%	-00.7%	-02.5%		Burden % - Salary	29.2%	30.5%	30.0%	-01.3%	-04.1%	-00.7%	-02.5%	28.6%
36.7%	39.6%	37.1%	-02.9%	-07.4%	-00.4%	-01.2%		Burden % - Wage-FTR	36.7%	39.6%	37.1%	-02.9%	-07.4%	-00.4%	-01.2%	38.8%
19.3%	20.2%	21.5%	-01.0%	-04.7%	-02.3%	-10.5%		Burden % - Wage-Season	19.3%	20.2%	21.5%	-01.0%	-04.7%	-02.3%	-10.5%	19.0%
23.7%	26.1%	25.9%	-02.4%	-09.2%	-02.2%	-08.6%		Burden % - Wage-FTR&Se	23.7%	26.1%	25.9%	-02.4%	-09.2%	-02.2%	-08.6%	26.1%
-1,225,952	-1,240,083	-1,259,967	14,131	1%	34,016	3%		PAYROLL TOTAL (Direct&Burde	-1,225,952	-1,240,083	-1,259,967	14,131	1%	34,016	3%	-12,905,000
24.8%	27.1%	26.9%	-2.2%	-8.3%	-2.0%	-7.5%		Burden % TL	24.8%	27.1%	26.9%	-2.2%	-8.3%	-2.0%	-7.5%	26.7%
12.5%	12.5%	12.6%	0.0%	-0.2%	-0.1%	-0.4%		Payroll Taxes %	12.5%	12.5%	12.6%	0.0%	-0.2%	-0.1%	-0.4%	11.1%
4.3%	4.9%	5.7%	-0.5%	-11.0%	-1.4%	-23.7%		Workers Comp %	4.3%	4.9%	5.7%	-0.5%	-11.0%	-1.4%	-23.7%	4.4%
7.3%	8.3%	7.5%	-1.0%	-11.6%	-0.2%	-2.6%		Group Insurance %	7.3%	8.3%	7.5%	-1.0%	-11.6%	-0.2%	-2.6%	9.5%
1.1%	1.7%	1.4%	-0.6%	-36.1%	-0.3%	-21.5%		Retirement %	1.1%	1.7%	1.4%	-0.6%	-36.1%	-0.3%	-21.5%	2.0%
-0.5%	-0.4%	-0.4%	-0.1%	-24.0%	-0.1%	-29.2%		Capz PB %	-0.5%	-0.4%	-0.4%	-0.1%	-24.0%	-0.1%	-29.2%	-0.4%
OPERATING EXPENSES (OE)																
-3,338	-3,330	-3,914	-8	0%	576	15%	50530	Employee Meals	-3,338	-3,330	-3,914	-8	0%	576	15%	-42,641
-24,643	-22,000	-25,108	-2,643	-12%	466	2%	50605	Employee Housing expenses	-24,643	-22,000	-25,108	-2,643	-12%	466	2%	-142,200
-875	0	0	-875	0%	-875	0%	50610	Educational Reimbursement	-875	0	0	-875	0%	-875	0%	0
-26,472	-200	-640	-26,272	-13136%	-25,833	-4038%	50615	Employee Recruiting	-26,472	-200	-640	-26,272	-13136%	-25,833	-4038%	-11,000
-1,770	-3,525	-9,462	1,755	50%	7,692	81%	50620	Employee Dev/Training	-1,770	-3,525	-9,462	1,755	50%	7,692	81%	-59,460
-5,209	-7,790	-7,361	2,581	33%	2,153	29%	50625	Employee Relations	-5,209	-7,790	-7,361	2,581	33%	2,153	29%	-71,540
-522	-800	-1,069	278	35%	547	51%	50626	PreEmployment Testing	-522	-800	-1,069	278	35%	547	51%	-18,000
-740	-400	-370	-340	-85%	-370	-100%	50627	EAP Services	-740	-400	-370	-340	-85%	-370	-100%	-4,800
-3,195	-2,700	-2,262	-495	-18%	-933	-41%	50628	Benefit Administration Services	-3,195	-2,700	-2,262	-495	-18%	-933	-41%	-39,000
-692	-2,000	-1,467	1,308	65%	775	53%	50630	Uniforms	-692	-2,000	-1,467	1,308	65%	775	53%	-39,200

Tahoe Donner Association
Department P&L Detail (D01)
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Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-6,377	-1,100	-490	-5,277	-480%	-5,887	-1200%	51080	Seminars & Conferences	-6,377	-1,100	-490	-5,277	-480%	-5,887	-1200%	-26,850
-2,596	-2,220	-3,348	-376	-17%	752	22%	51095	Travel/Meeting Expense	-2,596	-2,220	-3,348	-376	-17%	752	22%	-24,670
-76,428	-46,065	-55,491	-30,363	-66%	-20,937	-38%		Total Staff Expense	-76,428	-46,065	-55,491	-30,363	-66%	-20,937	-38%	-479,361
-9,915	-10,055	-8,842	140	1%	-1,073	-12%	51090	Telephone	-9,915	-10,055	-8,842	140	1%	-1,073	-12%	-120,810
-2,017	-1,850	-1,824	-167	-9%	-193	-11%	55003	Cable/Sat TV Service	-2,017	-1,850	-1,824	-167	-9%	-193	-11%	-22,160
-9,920	-8,975	-7,746	-945	-11%	-2,173	-28%	55005	Disposal Fees	-9,920	-8,975	-7,746	-945	-11%	-2,173	-28%	-113,305
-19,431	-25,875	-26,312	6,444	25%	6,881	26%	5501...	Electricity	-19,431	-25,875	-26,312	6,444	25%	6,881	26%	-304,370
-10,943	-11,800	-10,804	857	7%	-139	-1%	55020	Natural Gas - Pools	-10,943	-11,800	-10,804	857	7%	-139	-1%	-75,600
-14,003	-14,335	-14,634	332	2%	631	4%	55025	Natural Gas - Buildings	-14,003	-14,335	-14,634	332	2%	631	4%	-85,725
-26,940	-22,045	-30,231	-4,895	-22%	3,291	11%	(530...	Fuel & Oil	-26,940	-22,045	-30,231	-4,895	-22%	3,291	11%	-161,100
-1,368	-510	-1,216	-858	-168%	-152	-12%	55027	Propane (LPG)	-1,368	-510	-1,216	-858	-168%	-152	-12%	-5,820
-7,470	-7,515	-7,343	45	1%	-127	-2%	55030	Sewer Fees	-7,470	-7,515	-7,343	45	1%	-127	-2%	-92,390
-3,371	-3,290	-4,417	-81	-2%	1,047	24%	5503...	Water - Building/Facility	-3,371	-3,290	-4,417	-81	-2%	1,047	24%	-44,585
2,824	-1,180	-1,638	4,004	339%	4,462	272%	55040	Water - Grounds	2,824	-1,180	-1,638	4,004	339%	4,462	272%	-83,220
-102,554	-107,430	-115,008	4,876	5%	12,454	11%		TOTAL UTILITIES	-102,554	-107,430	-115,008	4,876	5%	12,454	11%	-1,109,085
								SUPPLIES & MAINTENANCE EXPENSE								
-1,590	-430	-3,143	-1,160	-270%	1,553	49%	56010	Security Exp	-1,590	-430	-3,143	-1,160	-270%	1,553	49%	-12,250
-59	-250	-35	191	77%	-24	-67%	52505	Hazardous Waste Clean Up	-59	-250	-35	191	77%	-24	-67%	-1,500
-12,332	-11,750	-10,470	-582	-5%	-1,862	-18%	56520	Linen Service	-12,332	-11,750	-10,470	-582	-5%	-1,862	-18%	-128,659
-9,332	-10,000	-10,165	668	7%	833	8%	56530	Janitorial Services & Supplies	-9,332	-10,000	-10,165	668	7%	833	8%	-98,655
-346	-895	-643	549	61%	298	46%	56535	Pest Control	-346	-895	-643	549	61%	298	46%	-10,570
-1,303	-3,975	-4,608	2,672	67%	3,304	72%	52020	Contract Fees	-1,303	-3,975	-4,608	2,672	67%	3,304	72%	-83,660
0	0	0	0	0%	0	0%	52022	Veterinary Services	0	0	0	0	0%	0	0%	-7,400
-1,211	0	0	-1,211	0%	-1,211	0%	52023	Equine Care Services	-1,211	0	0	-1,211	0%	-1,211	0%	-9,000
-2,626	-2,200	-2,380	-426	-19%	-246	-10%	52024	Offsite Pasturing	-2,626	-2,200	-2,380	-426	-19%	-246	-10%	-18,400
-779	-1,170	-831	391	33%	52	6%	53705	Equipment Rental	-779	-1,170	-831	391	33%	52	6%	-21,890
-106	0	-253	-106	0%	146	58%	56505	Feed Hay Grain	-106	0	-253	-106	0%	146	58%	-15,100
-537	-500	-487	-37	-7%	-50	-10%	51560	Mbr Srv - Retail COGS	-537	-500	-487	-37	-7%	-50	-10%	-7,000
-3,962	-2,690	-1,641	-1,272	-47%	-2,321	-141%	56503	Printed Forms/Ticket Stock	-3,962	-2,690	-1,641	-1,272	-47%	-2,321	-141%	-15,150
-99	-400	-1,139	301	75%	1,040	91%	51037	Computer Software	-99	-400	-1,139	301	75%	1,040	91%	-5,300
0	-750	0	750	100%	0	0%	51038	Computer Hardware	0	-750	0	750	100%	0	0%	-2,200
-1,254	-2,045	-344	791	39%	-910	-265%	51050	Furniture and Office Equip	-1,254	-2,045	-344	791	39%	-910	-265%	-12,265
-1,292	-2,865	-2,292	1,573	55%	1,000	44%	51060	Office Supplies	-1,292	-2,865	-2,292	1,573	55%	1,000	44%	-28,290
-646	-2,035	-1,126	1,389	68%	480	43%	51061	Toner Cartridges	-646	-2,035	-1,126	1,389	68%	480	43%	-25,520
-1,914	-1,000	-114	-914	-91%	-1,800	-1584%	53530	Signs	-1,914	-1,000	-114	-914	-91%	-1,800	-1584%	-11,380
-4,821	-4,005	-3,438	-816	-20%	-1,383	-40%	56501	Operating Supplies	-4,821	-4,005	-3,438	-816	-20%	-1,383	-40%	-61,820
-7,430	-6,800	-8,409	-630	-9%	979	12%	56502	Paper Products - Restaurant	-7,430	-6,800	-8,409	-630	-9%	979	12%	-74,270
-282	-100	-242	-182	-182%	-39	-16%	56504	Candle & TableTop Supplies	-282	-100	-242	-182	-182%	-39	-16%	-2,200
-1,877	-2,600	-2,770	723	28%	893	32%	56511	Cleaning Supplies - Restaurant	-1,877	-2,600	-2,770	723	28%	893	32%	-31,500
-1,847	-4,170	-2,329	2,323	56%	483	21%	56540	Small Tools & Equipment	-1,847	-4,170	-2,329	2,323	56%	483	21%	-31,280
-1,080	-2,075	-1,612	995	48%	532	33%	56545	Safety Equipment	-1,080	-2,075	-1,612	995	48%	532	33%	-27,045
-640	0	-1,215	-640	0%	575	47%	56550	Spoilage	-640	0	-1,215	-640	0%	575	47%	0
-300	-800	0	500	63%	-300	0%	51025	Entertainment	-300	-800	0	500	63%	-300	0%	-6,250
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-21,660
-3,453	-1,775	-1,858	-1,678	-95%	-1,595	-86%	55532	Special Programs	-3,453	-1,775	-1,858	-1,678	-95%	-1,595	-86%	-55,880
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	0	0	0%	0	0%	-4,200
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	0	0	0	0%	0	0%	-71,035
-641	-800	-826	159	20%	185	22%	55550	Ski Team Expense	-641	-800	-826	159	20%	185	22%	-2,700
								Repairs & Maintenance								
-6,561	-3,600	-2,612	-2,961	-82%	-3,950	-151%	54210	General/PM	-6,561	-3,600	-2,612	-2,961	-82%	-3,950	-151%	-50,500
-566	-550	-458	-16	-3%	-108	-24%	54220	Plumbing	-566	-550	-458	-16	-3%	-108	-24%	-3,550
-415	-250	-377	-165	-66%	-38	-10%	54240	Lighting and Electrical	-415	-250	-377	-165	-66%	-38	-10%	-3,805
-864	-250	-465	-614	-246%	-400	-86%	54250	HVAC	-864	-250	-465	-614	-246%	-400	-86%	-1,025
0	-450	-35	450	100%	35	100%	54252	Carpentry	0	-450	-35	450	100%	35	100%	-2,440
-607	-700	-1,375	93	13%	767	56%	54254	Elevators	-607	-700	-1,375	93	13%	767	56%	-7,800
0	-600	-106	600	100%	106	100%	54256	Fire Suppression	0	-600	-106	600	100%	106	100%	-12,600
0	0	-47	0	0%	47	100%	54274	Painting	0	0	-47	0	0%	47	100%	-700
-393	-570	-186	177	31%	-207	-112%	54290	Other Building	-393	-570	-186	177	31%	-207	-112%	-15,960
-9,406	-6,970	-5,661	-2,436	-35%	-3,745	-66%		R&M Building	-9,406	-6,970	-5,661	-2,436	-35%	-3,745	-66%	-98,380
-30	0	0	-30	0%	0	0%	54310	Asphalt	-30	0	0	-30	0%	0	0%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-2,250
0	-200	0	200	100%	0	0%	54350	Ski Trails	0	-200	0	200	100%	0	0%	-1,000
-23,411	-31,100	-35,979	7,689	25%	12,568	35%	54380	Snow Removal	-23,411	-31,100	-35,979	7,689	25%	12,568	35%	-150,800
-1,000	-1,000	-1,000	0	0%	0	0%	54390	Other Grounds Maint	-1,000	-1,000	-1,000	0	0%	0	0%	-32,400
-24,441	-32,300	-36,979	7,859	24%	12,538	34%		R&M Grounds (nonGolf)	-24,441	-32,300	-36,979	7,859	24%	12,538	34%	-186,450
-128	0	0	-128	0%	-128	0%	54400	R&M Equipment (non-posting)	-128	0	0	-128	0%	-128	0%	0
-1,681	-1,300	-1,191	-381	-29%	-491	-41%	54412	Ski Lifts, Fixed Grip	-1,681	-1,300	-1,191	-381	-29%	-491	-41%	-15,100
-121	-500	-228	379	76%	107	47%	54416	Ski Lifts, Surface	-121	-500	-228	379	76%	107	47%	-3,900

Tahoe Donner Association
Department P&L Detail (D01)
 For the Month Ending January 31, 2020
 Operating Fund Consolidated

January 2020

Year-to-Date January 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-632	0	0	-632	0%	-632	0%	54418	Terrain Parks	-632	0	0	-632	0%	-632	0%	0
0	-500	-379	500	100%	379	100%	54419	Snowmaking	0	-500	-379	500	100%	379	100%	-6,900
-7,510	-7,600	-8,953	90	1%	1,443	16%	54421	Snowcats	-7,510	-7,600	-8,953	90	1%	1,443	16%	-76,200
-36	-1,400	-237	1,364	97%	200	85%	54426	Snowmobiles	-36	-1,400	-237	1,364	97%	200	85%	-9,600
-83	-200	-85	117	59%	2	3%	54434	Golf Maint Eq	-83	-200	-85	117	59%	2	3%	-11,500
0	0	-135	0	0%	135	100%	54438	Golf Carts Fleet	0	0	-135	0	0%	135	100%	0
-9,815	-3,900	-4,912	-5,915	-152%	-4,903	-100%	54443	Rolling, Heavy	-9,815	-3,900	-4,912	-5,915	-152%	-4,903	-100%	-49,725
-9,454	-5,862	-4,150	-3,592	-61%	-5,304	-128%	54448	Rolling, Car/Truck/Bus/Van	-9,454	-5,862	-4,150	-3,592	-61%	-5,304	-128%	-69,270
-126	-2,800	-1,889	2,674	96%	1,763	93%	54452	F&B Kitchen Equip	-126	-2,800	-1,889	2,674	96%	1,763	93%	-20,480
-102	-175	0	73	42%	-102	0%	54454	F&B Glass/SilverChina	-102	-175	0	73	42%	-102	0%	-880
0	-300	0	300	100%	0	0%	54461	Bicycles	0	-300	0	300	100%	0	0%	-1,700
-205	-100	0	-105	-105%	-205	0%	54463	Fitness Equipment	-205	-100	0	-105	-105%	-205	0%	-1,600
0	-50	0	50	100%	0	0%	54470	Office Equip R&M	0	-50	0	50	100%	0	0%	-1,280
-4,942	-5,088	-4,855	146	3%	-86	-2%	54481	Computer Software Maint	-4,942	-5,088	-4,855	146	3%	-86	-2%	-62,530
-464	-500	708	36	7%	-1,172	-165%	54483	Computer Hardware Maint	-464	-500	708	36	7%	-1,172	-165%	-6,590
-190	-650	-2,044	460	71%	1,854	91%	54499	Other Operating Equip R&M	-190	-650	-2,044	460	71%	1,854	91%	-7,820
-35,488	-30,925	-28,350	-4,563	-15%	-7,138	-25%		R&M Equipment	-35,488	-30,925	-28,350	-4,563	-15%	-7,138	-25%	-345,075
0	0	0	0	0%	0	0%	54510	Seed & Sod	0	0	0	0	0%	0	0%	-6,500
0	0	0	0	0%	0	0%	54520	Fertilizer	0	0	0	0	0%	0	0%	-9,000
0	0	0	0	0%	0	0%	54530	Top Dressing	0	0	0	0	0%	0	0%	-5,400
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	0	0	0	0	0%	0	0%	-1,500
0	0	0	0	0%	0	0%	54560	Pesticides	0	0	0	0	0%	0	0%	-5,900
-462	0	0	-462	0%	-462	0%	54570	Irrigation and Drainage	-462	0	0	-462	0%	-462	0%	-2,300
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	0	0	0	0%	0	0%	-500
-462	0	0	-462	0%	-462	0%		R&M Golf Course	-462	0	0	-462	0%	-462	0%	-31,100
-2,055	-1,800	-1,509	-255	-14%	-547	-36%	54710	chemicals	-2,055	-1,800	-1,509	-255	-14%	-547	-36%	-38,000
0	-140	0	140	100%	0	0%	54720	equipment	0	-140	0	140	100%	0	0%	-2,010
-2,055	-1,940	-1,509	-115	-6%	-547	-36%		R&M Pool Spa	-2,055	-1,940	-1,509	-115	-6%	-547	-36%	-40,010
-10,957	-50	-974	-10,907	-21814%	-9,983	-1025%	(575...	Forestry Management	-10,957	-50	-974	-10,907	-21814%	-9,983	-1025%	-479,560
0	-200	-530	200	100%	530	100%	57528	Trails Maintenance	0	-200	-530	200	100%	530	100%	-1,300
-10,957	-250	-1,504	-10,707	-4283%	-9,453	-629%		R&M Forestry/Trails	-10,957	-250	-1,504	-10,707	-4283%	-9,453	-629%	-480,860
22,068	26,300	31,899	-4,232	-16%	-9,832	-31%	59010	Contra - Inter-Dept. Charges	22,068	26,300	31,899	-4,232	-16%	-9,832	-31%	205,500
-60,742	-46,085	-42,104	-14,657	-32%	-18,638	-44%		R&M subtotal	-60,742	-46,085	-42,104	-14,657	-32%	-18,638	-44%	-976,375
-122,499	-112,165	-104,472	-10,334	-9%	-18,027	-17%		TOTAL SUPPLIES & MAIN	-122,499	-112,165	-104,472	-10,334	-9%	-18,027	-17%	-1,880,404
ADMINISTRATIVE & OTHER EXPENSE																
-8,400	-8,400	0	0	0%	-8,400	0%	52010	Audit & Tax Services	-8,400	-8,400	0	0	0%	-8,400	0%	-33,000
0	-1,775	-997	1,775	100%	997	100%	52015	Consulting Expense	0	-1,775	-997	1,775	100%	997	100%	-71,500
-193	0	0	-193	0%	-193	0%	52017	Po Survey	-193	0	0	-193	0%	-193	0%	-10,000
-2,070	-8,333	-9,300	6,263	75%	7,230	78%	52030	Legal Services	-2,070	-8,333	-9,300	6,263	75%	7,230	78%	-100,000
0	0	0	0	0%	0	0%	52035	Governing Docs	0	0	0	0	0%	0	0%	-100,000
-1,441	-650	-2,299	-791	-122%	858	37%	51070	Public Relations	-1,441	-650	-2,299	-791	-122%	858	37%	-11,950
0	-2,000	-319	2,000	100%	319	100%	55520	Promotion Expense	0	-2,000	-319	2,000	100%	319	100%	-6,500
-6,811	-8,850	-5,138	2,039	23%	-1,673	-33%	55540	Resort Advertising	-6,811	-8,850	-5,138	2,039	23%	-1,673	-33%	-83,650
0	-1,600	0	1,600	100%	0	0%	55545	Brochure Distribution	0	-1,600	0	1,600	100%	0	0%	-7,000
0	-100	-203	100	100%	203	100%	55560	Sales specific	0	-100	-203	100	100%	203	100%	-2,500
-50	-200	-300	150	75%	250	83%	51520	Charitable Contributions	-50	-200	-300	150	75%	250	83%	-12,800
0	0	0	0	0%	0	0%	51530	Community Relations	0	0	0	0	0%	0	0%	-20,000
-1,052	-1,200	-1,322	149	12%	271	20%	55538	Reservation Services	-1,052	-1,200	-1,322	149	12%	271	20%	-11,700
-1,001	-4,940	-5,512	3,939	80%	4,511	82%	55525	Marketing Discounts CoGS	-1,001	-4,940	-5,512	3,939	80%	4,511	82%	-63,290
-3,514	-2,990	-3,114	-524	-18%	-400	-13%	51020	Dues & Subscriptions	-3,514	-2,990	-3,114	-524	-18%	-400	-13%	-33,570
-19,244	-12,190	-11,621	-7,054	-58%	-7,623	-66%	51035	Licenses, Permits, Fees	-19,244	-12,190	-11,621	-7,054	-58%	-7,623	-66%	-135,710
-841	-415	-838	-426	-103%	-4	0%	51096	Mileage Reimbursement	-841	-415	-838	-426	-103%	-4	0%	-7,330
-384	-3,000	-2,240	2,616	87%	1,856	83%	51515	Board Expense	-384	-3,000	-2,240	2,616	87%	1,856	83%	-41,400
-3,875	0	0	-3,875	0%	-3,875	0%	51516	Annual Meeting Expense	-3,875	0	0	-3,875	0%	-3,875	0%	-41,000
-2,192	-2,600	-2,056	408	16%	-136	-7%	51063	Postage - TDNews	-2,192	-2,600	-2,056	408	16%	-136	-7%	-33,600
-1,426	-935	-896	-491	-53%	-530	-59%	51065	Postage - General	-1,426	-935	-896	-491	-53%	-530	-59%	-11,700
-1,564	-1,500	-1,283	-64	-4%	-281	-22%	51510	Assessment Billing	-1,564	-1,500	-1,283	-64	-4%	-281	-22%	-10,400
-1,252	-900	-936	-352	-39%	-316	-34%	51535	Digital Content	-1,252	-900	-936	-352	-39%	-316	-34%	-10,800
-5,510	-5,800	-6,196	290	5%	686	11%	51545	Printing - TD News	-5,510	-5,800	-6,196	290	5%	686	11%	-80,000
-1,187	-1,000	-1,798	-187	-19%	611	34%	51546	Printing - Brochures	-1,187	-1,000	-1,798	-187	-19%	611	34%	-21,200
-246	0	-316	-246	0%	70	22%	51547	Printing - Other	-246	0	-316	-246	0%	70	22%	-100
0	-1,000	0	1,000	100%	0	0%	56601	Claims Expense	0	-1,000	0	1,000	100%	0	0%	-20,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-60	-500	-81	440	88%	21	26%	52215	Collection Expense	-60	-500	-81	440	88%	21	26%	-6,000
-51,015	-37,310	-51,336	-13,705	-37%	322	1%	52220	Credit Card Expense	-51,015	-37,310	-51,336	-13,705	-37%	322	1%	-291,250
115	0	310	115	0%	-194	-63%	52225	Over/Short	115	0	310	115	0%	-194	-63%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Month Ending January 31, 2020
Operating Fund Consolidated

January 2020								Year-to-Date January 2020								
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-200	0	0	-200	0%	-200	0%	57009	Inter-Department Food Costs	-200	0	0	-200	0%	-200	0%	800
0	-1,399	0	1,399	100%	0	0%	59999	Contingency	0	-1,399	0	1,399	100%	0	0%	-16,000
-76,270	-76,270	-60,500	0	0%	-15,770	-26%	52025	Insurance Expense	-76,270	-76,270	-60,500	0	0%	-15,770	-26%	-750,000
-22,100	-22,100	-19,713	0	0%	-2,387	-12%	57030	Taxes - Property	-22,100	-22,100	-19,713	0	0%	-2,387	-12%	-279,000
-3,300	-3,300	-3,750	0	0%	450	12%	5702...	Taxes - Income	-3,300	-3,300	-3,750	0	0%	450	12%	-40,000
-215,082	-211,257	-191,756	-3,825	-2%	-23,326	-12%		TOTAL ADMINISTRATIVE & OT	-215,082	-211,257	-191,756	-3,825	-2%	-23,326	-12%	-2,377,150
-516,564	-476,917	-466,727	-39,647	-8%	-49,837	-11%		TOTAL OPERATING EXPENSES	-516,564	-476,917	-466,727	-39,647	-8%	-49,837	-11%	-5,846,000
-1,742,516	-1,717,000	-1,726,695	-25,516	-1%	-15,821	-1%		TOTAL PAYROLL AND OPERATI	-1,742,516	-1,717,000	-1,726,695	-25,516	-1%	-15,821	-1%	-18,751,000
139,891	15,000	86,817	124,891	833%	53,074	61%		NORBO (before AO)	139,891	15,000	86,817	124,891	833%	53,074	61%	-6,087,000
17,000	17,000	17,000	0	0%	0	0%	59025	ALLOCATED OVERHEAD (AO)	17,000	17,000	17,000	0	0%	0	0%	197,000
156,891	32,000	103,817	124,891	390%	53,074	51%		NOR (after AO)	156,891	32,000	103,817	124,891	390%	53,074	51%	-5,890,000
-1,884,865	-1,836,000	-1,873,682	-48,865	-3%	-11,183	-1%		T O C post AO	-1,884,865	-1,836,000	-1,873,682	-48,865	-3%	-11,183	-1%	-20,030,000
-1,901,865	-1,853,000	-1,890,682	-48,865	-3%	-11,183	-1%		T O C pre AO	-1,901,865	-1,853,000	-1,890,682	-48,865	-3%	-11,183	-1%	-20,227,000
-108.3%	-101.7%	-105.5%	-06.6%	-06.5%	-02.8%	-02.6%		REV to TOC (CRR%)	-108.3%	-101.7%	-105.5%	-06.6%	-06.5%	-02.8%	-02.6%	-70.6%
-32,000	-32,000	132,000	0	0%	-164,000	-124%		Assessment Revenue, Operatin	-32,000	-32,000	132,000	0	0%	-164,000	-124%	5,890,000
124,891	0	235,817	124,891	0%	-110,926	-47%		NOR AFTER Assessment Reven	124,891	0	235,817	124,891	0%	-110,926	-47%	0