



Tahoe Donner Association Finance Reports

March 2020

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Michael Salmon, Director of Finance and Accounting
Date: April 17, 2020
Re: **March 2020 – Financial Results**



Keynotes

1. Consolidated All Funds Net Results before Annual Assessment Revenues (NR):
 - a. Month (F05.2) – a Net Result loss of \$788,000 is unfavorable \$405,000/106% to Budget and unfavorable \$492,000/166% to Prior Year.
 - b. Year to Date (F05.1/F05.1a) - a Net Result loss of (\$820,000) is unfavorable \$77,000/10% to Budget and unfavorable \$228,000/38% to Prior Year.
2. Operating Fund's Net Operating Results before Annual Assessment Revenues (NOR):
 - a. Month (F06.1) – a NOR loss of \$496,000 is unfavorable \$473,000/2057% to Budget and unfavorable \$470,000/1799% to Prior Year.

Material adjustments in March 2020 include a) \$113,000 or 15% Season Pass hold-back in revenue recognition in anticipation of potential credit for pass holders toward next season b) winter season incentive accrual reversal of \$127,000.
 - b. Year to Date (F06.2) - a NOR gain of \$194,000 is unfavorable \$148,000/43% to Budget and unfavorable \$108,000/36% to Prior Year.
3. Winter 19/20 snowpack is at ~50% of average at end of January 2020 and February 2020 essentially a drought. Despite the lack of snowfall, enough snowmaking (Downhill) and natural snowfall in December/January has kept skiing conditions relatively good (but thin) through 3rd week of February. 18/19 snowfall/snowpack was 4th highest on record and approximately 200% of average for this region.
4. Year end 2019 audit is complete and year-end 12/31/2019 balance reflected audited amounts. In 2020, Depreciation Expense for Jan and Feb was corrected due to a budget posting error, each month's depreciation expense increased by \$11,667.
5. Covid-19 Pandemic and Shelter in Place Orders have effectively shut down all amenities within the association. Forecasting of various scenarios for remainder of 2020 are being prepared. Despite numerous cost reduction measures being implemented, the operating fund contingency (next item) is forecasted to be significantly eroded in 2020.
6. Operating Fund members equity contingency balance is currently \$2.1 million as of the end of March, \$680,000 in excess of policy balance. This contingency is forecasted to erode materially through the remainder of at least the summer months of 2020, due to Covid-19 pandemic.

Month – Operating Fund

Month financials for the Association indicate NOR for the month was a loss of \$496,000 which was unfavorable to budget by \$474,000/2057%. Month's operating revenues of \$675,000 were \$1,021,000/60% unfavorable to budget and total expenses of \$1,171,000 were \$548,000/32% favorable to budget. Compared to last year same month, revenues are down \$1,012,000/60%, costs down \$542,000/32%, with resulting NOR unfavorable \$470,000/1799%. Conditions were thin but holding on 1st half of March, then snow came, as did the COVID-19 shelter in place and closure of all amenities.

Year to Date – Operating Fund

YTD financials for the Association indicate NOR positive of \$194,000 which was unfavorable to budget by \$148,000/43%. YTD operating revenues of \$5.0 million were \$706,000/12% unfavorable to budget and total expenses of \$4.8 million were \$558,000/10% favorable to budget. Compared to last year, revenues are down \$661,000/12%, costs down \$553,000/10%, with resulting NOR unfavorable \$108,000/36%. Conditions were good in January, no snow thin in February to mid-March, then snow came, as did the COVID-19 shelter in place and closure of all amenities.

Refer to Key Metrics (F-2) for summary information related to month performance. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be referenced at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association's financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS – Operating Fund

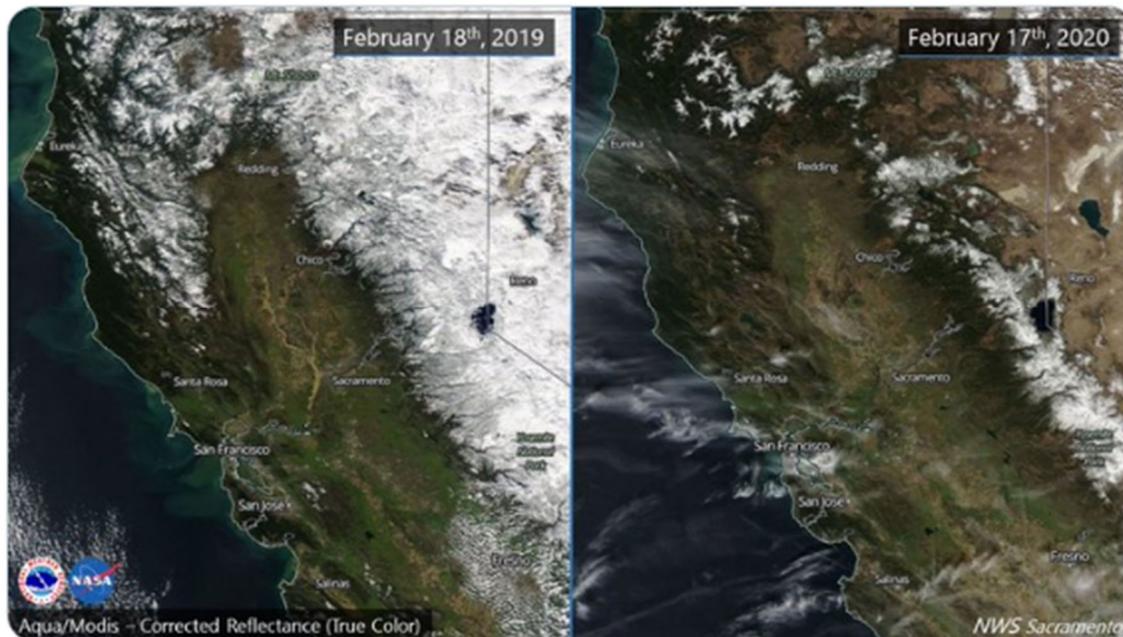
	for the month of March 2020			For the three months ending March 2020			Month PRIOR YEAR		YTD PRIOR YEAR	
	Value	Variance to Budget		Value	Variance to Budget		CY VS PY		CY VS PY	
1 Operating Revenue	\$ 675,279	\$ (1,020,721)	-60%	\$ 4,976,612	\$ (706,388)	-12%	\$ (1,012,030)	-60%	\$ (660,960)	-12%
2 Operating Costs	\$ (1,171,344)	\$ 547,656	32%	\$ (4,783,019)	\$ 557,981	10%	\$ 542,088	32%	\$ 553,345	10%
3 Net Operating Result	\$ (496,065)	\$ (473,065)	2057%	\$ 193,593	\$ (148,407)	-43%	\$ (469,942)	-1799%	\$ (107,615)	-36%
	3.1 Flow-thru %		46%			21%	46%		16%	
4 Operating Expenses	\$ (397,935)	\$ 64,982	14%	\$ (1,346,969)	\$ 25,782	2%	\$ 64,572	14%	\$ 24,659	2%
5 Payroll Direct	\$ (565,474)	\$ 317,276	36%	\$ (2,466,148)	\$ 332,102	12%	\$ 325,204	37%	\$ 322,362	12%
6 Payroll Direct % of Rev	-84%	(0.317)	-61%	-50%	(0.003)	-1%	(0.310)	-59%	(0.001)	0%
7 Non-Exempt FTEs	119	61.3	34%	178	19.2	10%	60.4	34%	(21.432)	-11%
8 F&B COGS % of F&B Rev	-31.7%	(0.030)	-10%	-31.5%	(0.033)	-12%	(0.027)	-9%	(0.012)	-4%
9 Downhill Ski NOR	(110,295)	(451,395)	-132%	1,259,193	(256,663)	-17%	(476,800)	-130%	(314,100)	-20%
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 1,899,432	\$ 485,432	34%				

Overall Operating Conditions



NWS Sacramento
@NWSSacramento

What a difference a year makes! Left: 2019, Right: 2020. Sierra snow pack is below normal for this time of year, at about 58% statewide. Dry weather is expected to continue. #CAwx



- ✓ January saw little snowfall. Downhill conditions are thin, but holding up due primarily to the snowmaking in Snowbird zone. As of late-February, Eagle Rock zone is very thin and suspect to areas of closure. Cross Country has the majority of trails open with very thin coverage, suspect to areas of closure toward end of February if no snowfall. Snowplay has limited offering at reduced prices due to the lack of snow. Weather in February 2020 was the exact opposite of Feb 2019, with no snow entire month of Feb'2020. It did snow in mid-March, however, all amenities then shut down due to the pandemic.

Snowmaking investments at Downhill Eagle Rock, Cross Country, and Snowplay are planned and budgeted for in 2020. All three would significantly improve conditions compared to current situation.

Financial Notables of Operating Units

Downhill Ski. YTD NOR positive of \$1,259,000 is unfavorable \$257k/17% to budget and unfavorable \$314k/20% to prior year. While good snow conditions, favorable Martin Luther King holiday weather, and aggressive public pricing increases (peak and nonpeak) were creating strong results through February, the closure of operations on 3/15 due to COVID-19 eroded any previous gains. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail. Downhill last day of 18/19 season was 4/14 as planned. For 19/20 season, skiing opened on 12/13 with favorable conditions that were a combination of natural and man-made snow. Little snowfall in January 2020 and essentially no snow in February 2020 (contrasting to a record wet February 2019).

Cross Country Ski. YTD NOR positive of \$326,000 is favorable \$12k/4% to budget and favorable \$12k/4% to prior year. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations. XC last day for 18/19 was 4/21, two weeks after budgeted end date of 4/7. Skiing opened for the 19/20 season on November 29th with favorable conditions, good conditions for the holidays. Conditions were holding up, but thin through end of February. Due to COVID-19, last day of operations for the 19/20 season was 3/15.

The Lodge. YTD NOR loss of (\$260,000) is unfavorable \$115,000/80% to budget and unfavorable \$49k/23% to prior year. YTD cogs of 35% compares to budget 28% and prior year 32%.

Alder Creek Café. YTD NOR loss of (\$72,000) is unfavorable \$53k to budget and unfavorable \$31k to prior year.

Other Financial Noteworthy items:

- YTD Pizza NOR loss of (\$32,000) being closed is favorable to being open YTD 2019 by \$19,000/37%.
- The Golf Course is budgeted not to operate in 2020 due to construction (remodeling several holes and 18 new greens). The driving range will be open for business.

a) Season Pass Products

Winter 19/20 passes sold as of 03/31/2020, **\$860,000**/3917 versus prior year \$634,000/3357 passes. Revenue up \$226,000/36% and passes sold up 560/17%. Passes went on sale 3/19/19 versus 5/1/18.

Winter 20/21 passes sold as of 03/31/2020, **\$22,000**/83 versus prior year \$75,000/343 passes. Revenue down \$52,000/70% and passes sold down 260/17%. Passes went on sale 3/17/20 versus 3/19/19.

b) Recreation Fee.

- 03/31/2020 -- 2020/2021- sold 2,547 revenues of \$857,000, (vs py pace; volume down 7%, revenue up 13%)
- 03/31/2020 -- 2019/2020 – sold 4,688 revenues of \$1,191,000, (vs py pace; volume up 2%, revenue up 11%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3595/56% (3581/55%) Base up to 4p | 845/13% (714/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +14/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th

- 4/30/19 – 2018/2019 – sold 4,582, revenues of \$1,069,000 | Base up to 4p – 3595 or 56% of 6473 | 845 or 13% add 5th 6th | 142 or 2% add 6th 7th
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th

For 2020/2021 cycle: \$350 (21%) core up to 4p, \$145 add 5&6, \$145 add 7&8.

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 03/31/xx:

3/31/20 - 2020 190 or 2.9% of units
 3/31/19 - 2019 156 or 2.4% of units
 3/31/18 - 2018 154 or 2.4% of units
 3/31/17 - 2017 228 or 3.5% of units

as of 02/28/xx:

02/29/20 - 2020 927 or 14.3% of units
 02/28/19 - 2019 793 or 12.3% of units
 02/28/18 - 2018 781 or 12.1% of units
 02/28/17 - 2017 1243 or 19.2% of units

as of 01/31/xx:

01/31/20 - 2020 3206 or 49.5% of units
 01/31/19 - 2019 3114 or 48.1% of units
 01/31/18 - 2018 2944 or 45.5% of units
 01/31/17 - 2017 3283 or 50.7% of units

as of 12/31/xx:

12/31/19 - 2019 31 or 0.5% of units
 12/31/18 - 2018 26 or 0.4% of units
 12/31/17 - 2017 24 or 0.4% of units
 12/31/16 - 2016 31 or 0.5% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$0. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

Personnel Report March 2020

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2019 March		2020 March	
	Status	4/7/2019	3/7/2020	4/7/2020	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	42	40	39	-3	-7%	-1	-3%	0	1	1	0
NonExempt	102	42	42	41	-1	-2%	-1	-2%	0	0	1	0
NonExempt	103	253	310	180	-73	-29%	-130	-42%	80	19	1	5
NonExempt	104	20	15	1	-19	-95%	-14	-93%	0	0	0	0
Totals	Total	357	407	261	-96	-27%	-146	-36%	80	20	3	5
Totals (FTYR)	101 + 102	84	82	80	-4	-5%	-2	-2%	0	1	2	0

101 - FT Exempt 102 - FT NonExmpt 103 - PT/Seasonal/Temp 104 - Contractor

- Seasonal Employment – all operating departments/amenities were adequately staffed this winter 19/20. Bus drivers, lift operators, and custodians are the three most challenging areas to fill adequately.
- Full Time Year Round Employment – vacancies include General Manager, Financial Analyst (new for 2020), Recreation Manager, and Associate Inspector. IT Help position just gave notice (obtained ~2X compensation with a similar position with Town of Truckee).

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

Trout Creek Recreation Center							Guest Mix and %tl %G						Guest	Member Mix and %tl %M					
	TL Visits	Mbr V	Mbrv %	Guest V	GstV %	w/Mbr			onGCard			Revenue	Rec Fee			Non Rec Fee			
Total 2018	144,809	101,231	70%	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%	
Total 2019	136,715	101,042	74%	22,153	16%	11,141	8%	50%	12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%	
Jan-Apr17	39,828	26,448	66%	7,890	20%	0			0	0%	0%	\$ 58,948	25,384	64%	96%	1,064	3%	4%	
Jan-Apr18	41,597	29,077	70%	6,108	15%	2,455	6%	40%	3,653	9%	60%	\$ 62,820	27,894	67%	96%	1,183	3%	4%	
Jan-Apr19	40,171	27,222	68%	6,251	16%	2,531	6%	40%	3,720	9%	60%	\$ 80,022	25,857	64%	95%	1,365	3%	5%	
May- Oct17	85,267	57,792	68%	16,639	20%	-			-			\$ 119,410	50,477	59%	87%	7,315	9%	13%	
May- Oct18	78,605	54,763	70%	13,585	17%	5,314	7%	39%	8,271	11%	61%	\$ 138,030	50,416	64%	92%	4,347	6%	8%	
May- Oct19	78,296	59,013	75%	14,628	19%	7,426	9%	51%	7,202	9%	49%	\$ 165,897	54,340	69%	92%	4,673	6%	8%	
Nov17	9,977	7,396	74%	797	8%							\$ 6,190	7,211	72%	97%	185	2%	3%	
Nov18	11,054	8,012	72%	1,239	11%	542	5%	44%	697	6%	56%	\$ 12,504	7,546	68%	94%	466	4%	6%	
Nov19	7,749	6,533	84%	701	9%	418	5%	60%	283	4%	40%	\$ 8,215	6,369	82%	97%	164	2%	3%	
Dec17	12,726	8,768	69%	2,270	18%							\$ 17,958	8,327	65%	95%	441	3%	5%	
Dec18	13,553	9,379	69%	2,364	17%	1,043	8%	44%	1,321	10%	56%	\$ 23,888	8,661	64%	92%	718	5%	8%	
Dec19	10,499	8,274	79%	1,658	16%	766	7%	46%	892	8%	54%	\$ 20,911	7,886	75%	95%	388	4%	5%	
YTD Dec17	147,798	100,404	68%	25,904	18%							\$ 202,506	91,399	62%	91%	9,005	6%	9%	
YTD Dec18	144,809	101,231	70%	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%	
YTD Dec19	136,715	101,042	74%	22,153	16%	11,141	8%	50%	12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%	
Jan18	12,619	8,704	69%	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430	8,395	67%	96%	309	2%	4%	
Jan19	12,102	8,149	67%	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828	7,734	64%	95%	415	3%	5%	
Jan20	9,929	7,877	79%	1,284	17%	595	6%	46%	689	7%	54%	\$ 17,072	7,661	77%	97%	216	2%	3%	
Feb18	10,170	7,094	70%	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870	6,788	67%	96%	306	3%	4%	
Feb19	8,274	5,424	66%	1,482	17%	581	7%	39%	901	11%	61%	\$ 19,084	5,131	62%	95%	293	4%	5%	
Feb20	10,562	7,981	76%	1,859	17%	732	7%	39%	1,127	11%	61%	\$ 25,638	7,728	73%	97%	253	2%	3%	
Mar18	9,915	6,865	69%	1,501	16%	639	6%	43%	862	9%	57%	\$ 15,174	6,539	66%	95%	326	3%	5%	
Mar19	10,671	7,187	67%	1,661	17%	693	6%	42%	968	9%	58%	\$ 21,023	6,835	64%	95%	352	3%	5%	
Mar20	4,276	3,456	81%	444	17%	252	6%	57%	192	4%	43%	\$ 5,715	3,350	78%	97%	106	2%	3%	
YTD Mar18	32,704	22,663	69%	5,096	16%	2,035	6%	40%	3,061	9%	60%	\$ 52,474	21,722	66%	96%	941	3%	4%	
YTD Mar19	31,047	20,760	67%	5,166	17%	2,131	7%	41%	3,035	10%	59%	\$ 65,935	19,700	63%	95%	1,060	3%	5%	
YTD Mar20	24,767	19,314	78%	3,587	17%	1,579	6%	44%	2,008	8%	56%	\$ 48,425	18,739	76%	97%	575	2%	3%	
2020/day 73	339	265		49		22			28			\$ 663	257			8			

YTD - Trout Creek Visits Mix

- 78% Member
- 6% Guests with Member
- 8% Guests on Guest Card
- 8% Employee
- 0% Fitness/Childcare/Massage

Beach Club Marina

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May17	1,316	305	23%							\$ 2,374
May18	781	192	25%	170	22%	89%	22	3%	11%	\$ 1,814
May19	140	4	3%	4	3%	100%	-	0%	0%	\$ 260
Jun17	7,160	2,331	23%							\$ 18,660
Jun18	6,992	2,169	25%	1,217	22%	56%	952	3%	44%	\$ 22,034
Jun19	5,471	1,504	27%	956	17%	64%	548	10%	36%	\$ 18,773
Jul17	16,926	6,763	23%							\$ 68,520
Jul18	18,732	7,726	25%	4,191	22%	54%	3,535	3%	46%	\$ 75,274
Jul19	16,188	6,497	40%	3,382	21%	52%	3,115	19%	48%	\$ 80,232
Aug17	11,351	4,721	23%							\$ 37,706
Aug18	11,197	4,224	25%	1,939	22%	46%	2,285	3%	54%	\$ 42,612
Aug19	11,772	4,197	36%	2,262	19%	54%	1,935	16%	46%	\$ 51,318
Sep17	4,386	1,718	39%							\$ 13,626
Sep18	4,065	1,229	30%	734	18%	60%	495	12%	40%	\$ 11,944
Sep19	2,885	768	27%	501	17%	65%	267	9%	35%	\$ 8,945
Oct 17	208	37	18%							\$ 290
Oct 18	85	-	0%	-	0%	0%	-	0%	0%	\$ -
Oct 19	158	15	9%	15	9%	100%	-	0%	0%	\$ 150
YTD Oct17	41,347	15,875	23%							\$ 141,176
YTD Oct18	41,852	15,540	25%	8,251	22%	53%	7,289	3%	47%	\$ 153,678
YTD Oct19	36,614	12,985	35%	7,120	19%	55%	5,865	16%	45%	\$ 159,678
2019/day 136	269	95		52			43			\$ 1,174

opened May 24
closing day Oct 6

YTD	
Member	65%
Guest w/member	19%
Guest on Guest Card	16%

Tennis

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
May17	1,313	330	25%							\$ 2,572
May18	1,428	422	30%	-	0%	0%	-	0%	0%	\$ 3,326
May19	844	246	29%	243	29%	99%	3	0%	1%	\$ 2,439
Jun17	3,654	439	12%							\$ 3,308
Jun18	3,432	285	8%	234	7%	82%	51	1%	18%	\$ 2,390
Jun19	2,862	453	16%	418	15%	92%	35	1%	8%	\$ 4,574
Jul17	5,763	471	8%							\$ 3,584
Jul18	5,619	702	12%	590	11%	84%	112	2%	16%	\$ 5,819
Jul19	6,111	681	11%	574	9%	84%	107	2%	16%	\$ 7,001
Aug17	4,503	356	8%							\$ 2,730
Aug18	5,008	500	10%	347	7%	69%	153	3%	31%	\$ 4,320
Aug19	7,651	554	7%	441	6%	80%	113	1%	20%	\$ 5,883
Sep17	2,731	240	9%							\$ 1,834
Sep18	2,640	269	10%	238	9%	88%	31	1%	12%	\$ 2,126
Sep19	3,554	214	6%	197	6%	92%	17	0%	8%	\$ 2,121
Oct17	1,020	24	2%							\$ 192
Oct18	1,404	17	1%	15	1%	88%	2	0%	12%	\$ 134
Oct19	1,909	15	1%	15	1%	100%	-	0%	0%	\$ 144
YTD Oct17	18,984	1,860	10%							\$ 14,220
YTD Oct18	19,531	2,195	11%	1,424	7%	65%	349	2%	16%	\$ 18,115
YTD Oct19	22,931	2,163	9%	1,888	8%	87%	272	1%	13%	\$ 22,162
2019/day	150	153		13			2			\$ 148

*opened May 10
last day- Oct 6th*

	YTD
Member	87%
Guest w/member	8%
Guest on Guest Card	1%
Employee	1%
Other	3%

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the three months ending March 2020

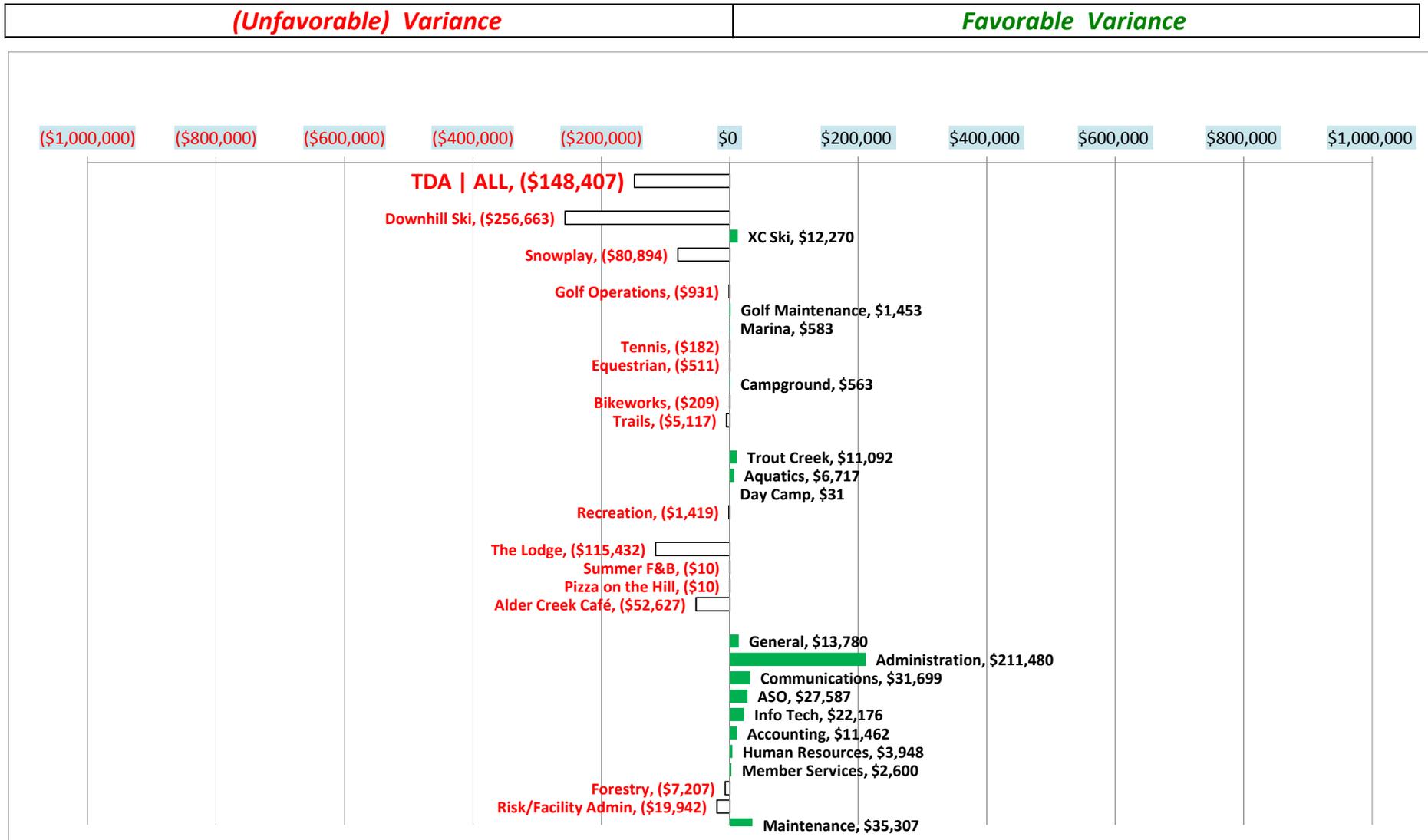
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	173,756	140,577	(1,020,721)	0	0	0	0	0	0	0	0	0	(706,388)
Expense	(48,865)	59,190	547,656	0	0	0	0	0	0	0	0	0	557,981
NORBO	124,891	199,767	(473,065)	0	0	0	0	0	0	0	0	0	(148,407)



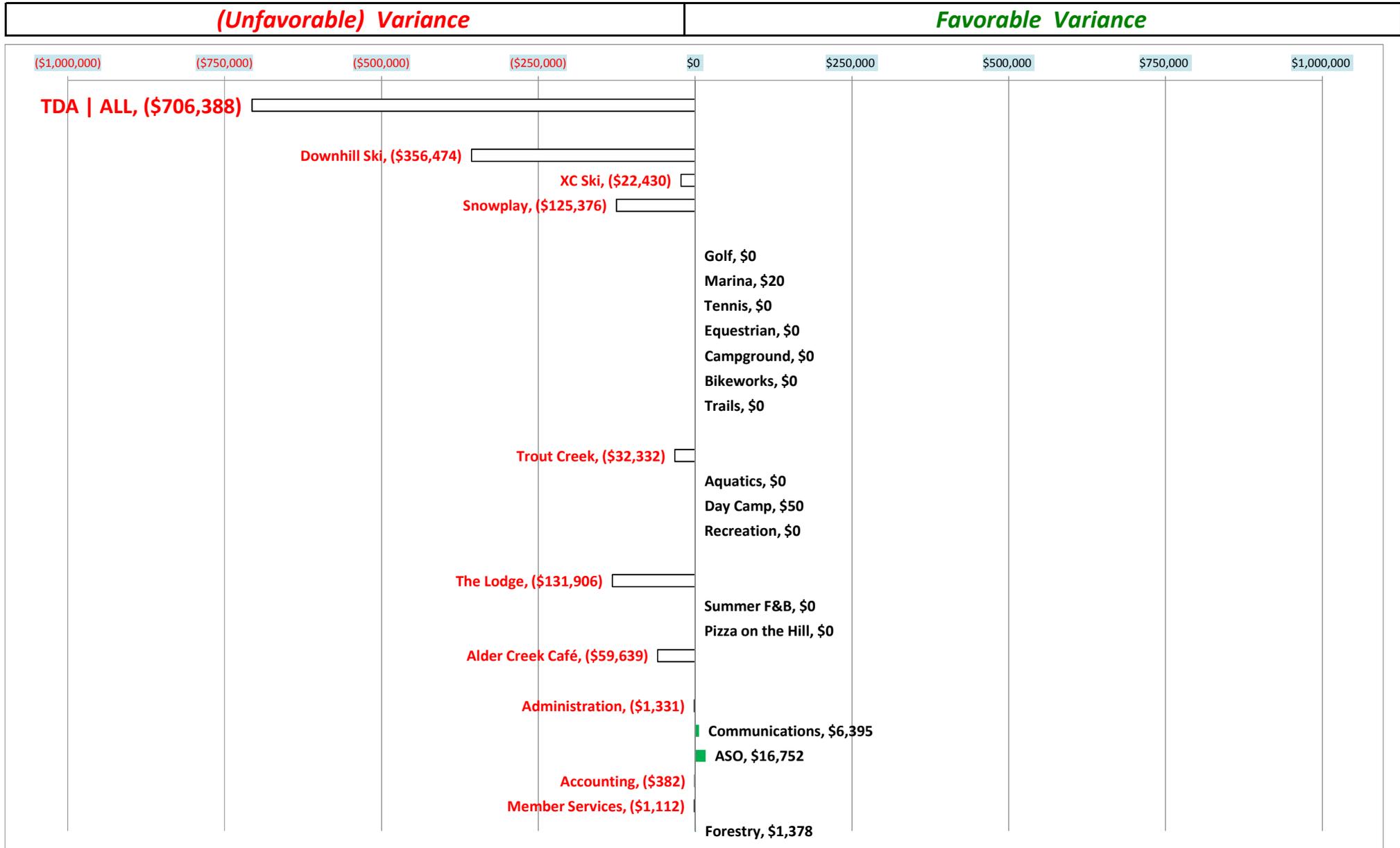
Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date March 2020



Tahoe Donner Association Operating Revenue Variances Report Year to Date March 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date March 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

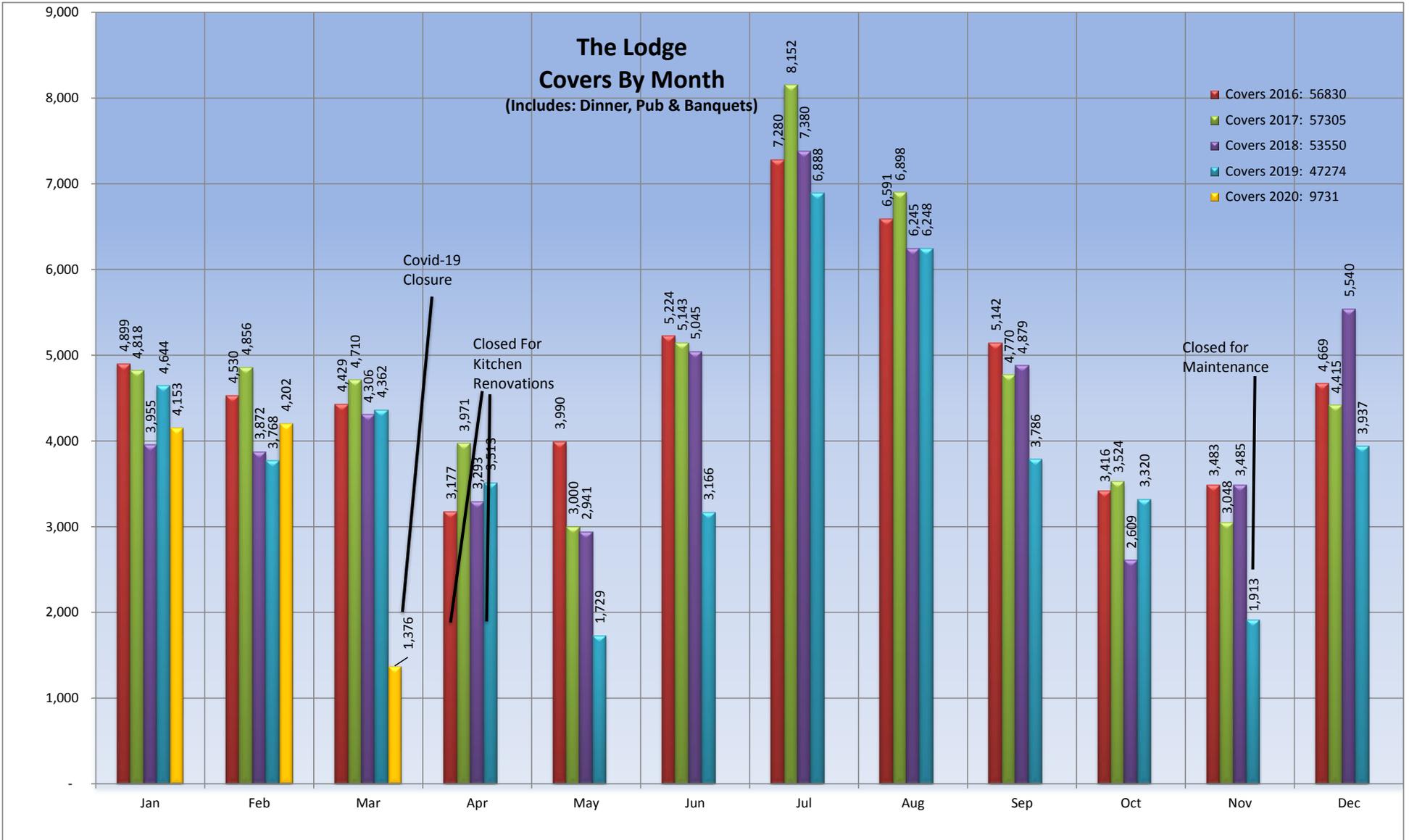
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 124,891	\$ 199,767	\$ (473,065)	\$ -	\$ (148,407)								
Downhill Ski	74,609	120,124	(451,395)	-	-	-	-	-	-	-	-	-	(256,663)
XC Ski	64,028	66,027	(117,785)	-	-	-	-	-	-	-	-	-	12,270
Snowplay	3,012	(40,532)	(43,374)	-	-	-	-	-	-	-	-	-	(80,894)
Golf Operations	(497)	(711)	276	-	-	-	-	-	-	-	-	-	(931)
Golf Maintenance	(1,281)	(2,469)	5,203	-	-	-	-	-	-	-	-	-	1,453
Marina	(35)	174	444	-	-	-	-	-	-	-	-	-	583
Tennis	(41)	67	(208)	-	-	-	-	-	-	-	-	-	(182)
Equestrian	(2,428)	560	1,357	-	-	-	-	-	-	-	-	-	(511)
Campground	(112)	207	468	-	-	-	-	-	-	-	-	-	563
Bikeworks	-	-	(209)	-	-	-	-	-	-	-	-	-	(209)
Trails	(4,201)	(1,142)	227	-	-	-	-	-	-	-	-	-	(5,117)
Trout Creek	2,363	9,206	(476)	-	-	-	-	-	-	-	-	-	11,092
Aquatics	1,644	1,273	3,800	-	-	-	-	-	-	-	-	-	6,717
Day Camp	(24)	(2)	57	-	-	-	-	-	-	-	-	-	31
Recreation	(911)	(785)	277	-	-	-	-	-	-	-	-	-	(1,419)
The Lodge	(25,971)	(28,823)	(60,638)	-	-	-	-	-	-	-	-	-	(115,432)
Summer F&B	-	(10)	-	-	-	-	-	-	-	-	-	-	(10)
Pizza on the Hill	95	(163)	57	-	-	-	-	-	-	-	-	-	(10)
Alder Creek Café	(9,250)	(16,725)	(26,652)	-	-	-	-	-	-	-	-	-	(52,627)
General	(927)	29,917	(15,210)	-	-	-	-	-	-	-	-	-	13,780
Administration	17,590	24,115	169,774	-	-	-	-	-	-	-	-	-	211,480
Communications	9,666	10,201	11,832	-	-	-	-	-	-	-	-	-	31,699
ASO	3,050	9,014	15,523	-	-	-	-	-	-	-	-	-	27,587
Info Tech	1,448	8,654	12,074	-	-	-	-	-	-	-	-	-	22,176
Accounting	6,137	(2,441)	7,767	-	-	-	-	-	-	-	-	-	11,462
Human Resources	2,439	837	673	-	-	-	-	-	-	-	-	-	3,948
Member Services	(619)	1,028	2,190	-	-	-	-	-	-	-	-	-	2,600
Forestry	(10,399)	4,400	(1,209)	-	-	-	-	-	-	-	-	-	(7,207)
Risk/Facility Admin	(9,431)	(5,057)	(5,454)	-	-	-	-	-	-	-	-	-	(19,942)
Maintenance	4,937	12,824	17,545	-	-	-	-	-	-	-	-	-	35,307

Tahoe Donner Association Operating Revenue Variances Report

Year to Date March 2020

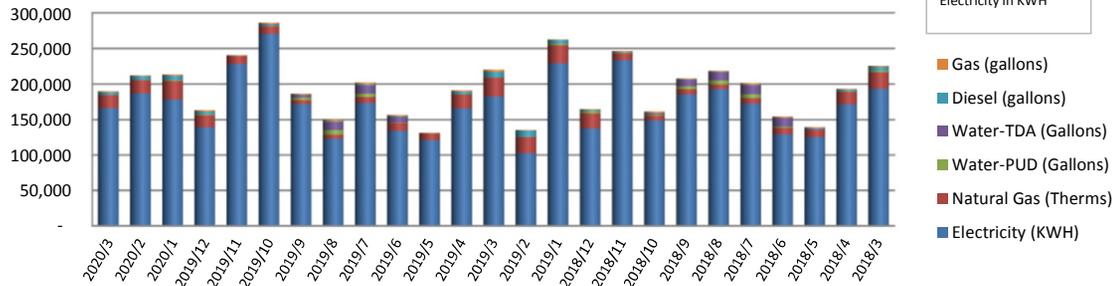
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 173,756	\$ 140,577	\$ (1,020,721)	\$ -	\$ (706,388)								
Downhill Ski	108,607	133,002	(598,084)	-	-	-	-	-	-	-	-	-	(356,474)
XC Ski	75,550	73,055	(171,035)	-	-	-	-	-	-	-	-	-	(22,430)
Snowplay	(3,811)	(61,117)	(60,449)	-	-	-	-	-	-	-	-	-	(125,376)
Golf	-	-	-	-	-	-	-	-	-	-	-	-	-
Marina	-	20	-	-	-	-	-	-	-	-	-	-	20
Tennis	-	-	-	-	-	-	-	-	-	-	-	-	-
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	-	-	-	-	-	-	-	-	-
Bikeworks	-	-	-	-	-	-	-	-	-	-	-	-	-
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	(14,765)	4,487	(22,054)	-	-	-	-	-	-	-	-	-	(32,332)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	50	-	-	-	-	-	-	-	-	-	50
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	(3,415)	(5,493)	(122,998)	-	-	-	-	-	-	-	-	-	(131,906)
Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-	-
Pizza on the Hill	-	-	-	-	-	-	-	-	-	-	-	-	-
Alder Creek Café	10,421	(14,949)	(55,111)	-	-	-	-	-	-	-	-	-	(59,639)
Administration	(3,695)	(108)	2,471	-	-	-	-	-	-	-	-	-	(1,331)
Communications	942	4,549	904	-	-	-	-	-	-	-	-	-	6,395
ASO	3,723	4,841	8,188	-	-	-	-	-	-	-	-	-	16,752
Accounting	(73)	(68)	(242)	-	-	-	-	-	-	-	-	-	(382)
Member Services	(223)	(544)	(345)	-	-	-	-	-	-	-	-	-	(1,112)
Forestry	496	2,900	(2,018)	-	-	-	-	-	-	-	-	-	1,378



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



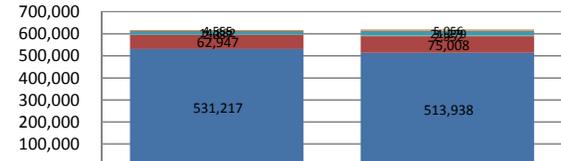
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2020 03
▲ ▲
▼ ▼

Gasoline Cost / Gallon \$3.04 -3% -5%	Diesel Cost / Gallon \$3.46 -9% -4%	Propane Cost / Gallon \$3.91 9% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

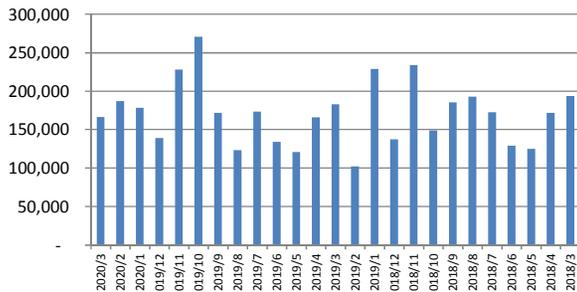
Tahoe Donner Association Energy Consumption YTD



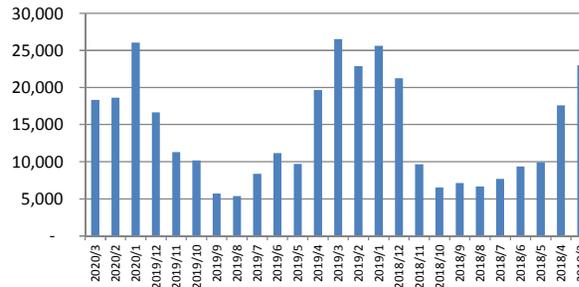
	2020/3	2019/3
Gasoline (gallons)	4,555	5,056
Diesel (gallons)	14,832	21,279
Water-TDA (Gallons)	-	-
Water-PUD (Gallons)	2,037	2,952
Natural Gas (Therms)	62,947	75,008
Electricity (KWH)	531,217	513,938

Data Available thru (yyyy/mm) - 2020/03
 This Report is volumes not dollars
 Note the scale varies with each Chart presented.

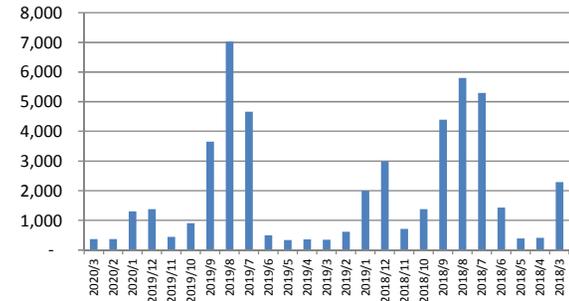
Electricity (KWH)



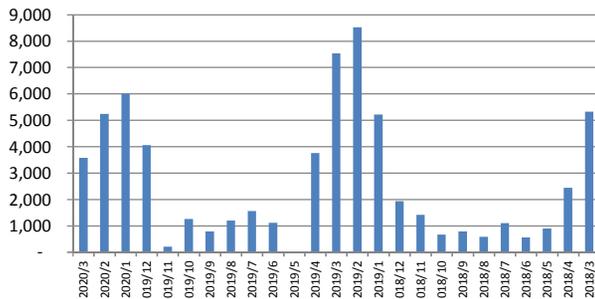
Natural Gas (Therms)



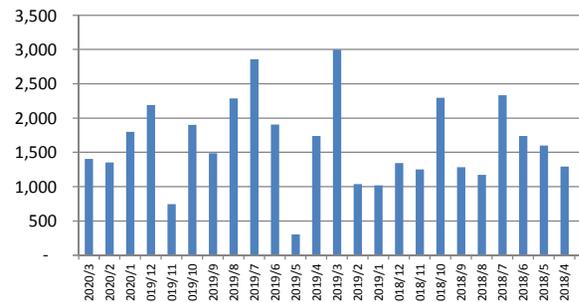
Water-PUD (000 Gallons)



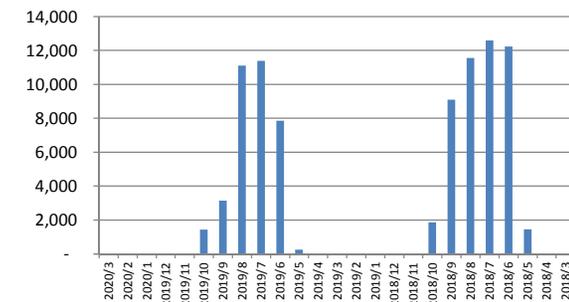
Diesel (gallons)



Gasoline (gallons)

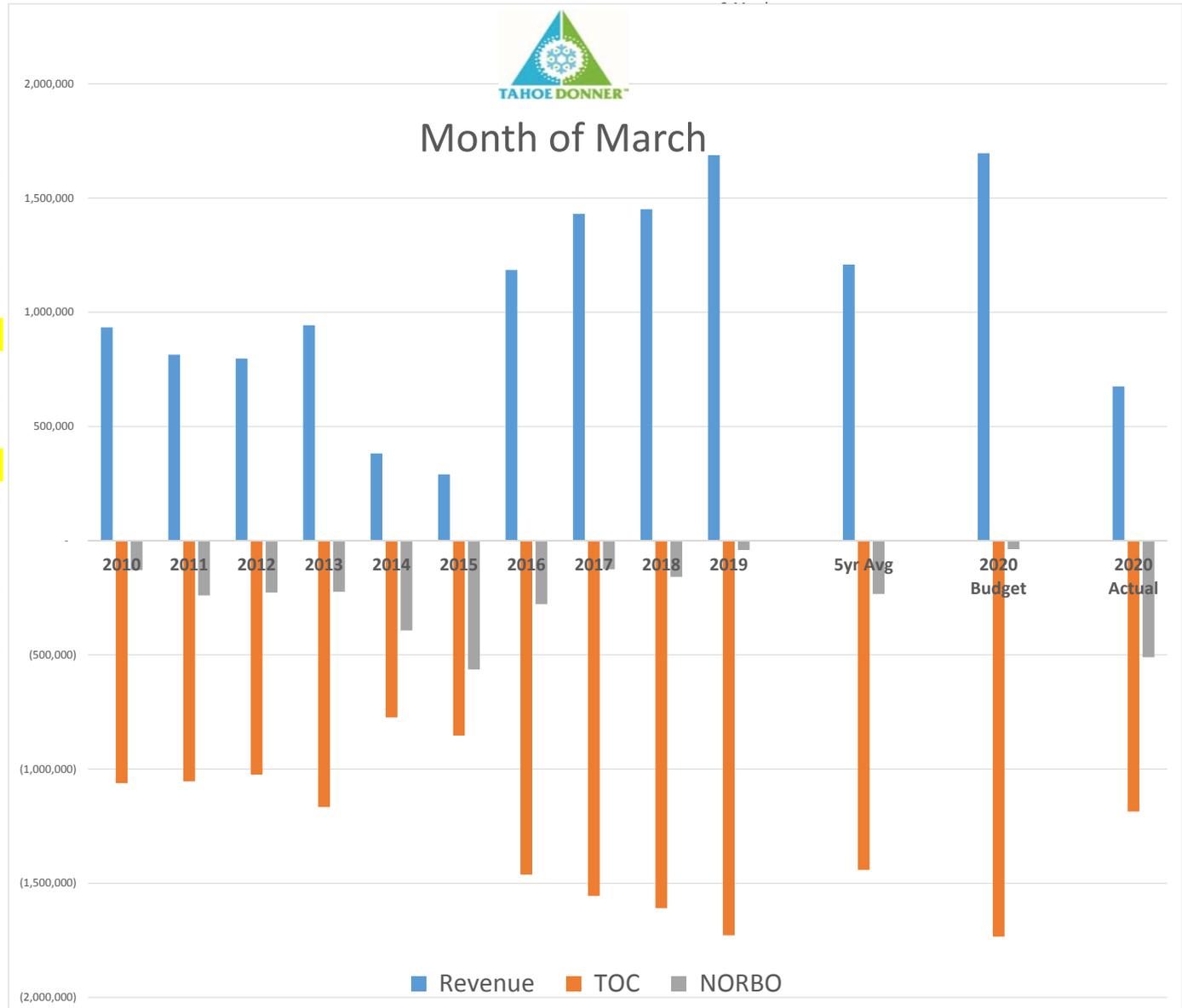


Water-TDA (000 Gallons)





Month of March



	Revenue	TOC	NORBO
2010	933,212	(1,062,260)	(129,048)
2011	814,028	(1,054,098)	(240,069)
2012	796,976	(1,024,854)	(227,877)
2013	942,493	(1,166,922)	(224,429)
2014	381,131	(774,170)	(393,039)
2015	289,791	(854,112)	(564,322)
2016	1,185,025	(1,462,928)	(277,902)
2017	1,430,662	(1,556,326)	(125,664)
2018	1,450,492	(1,609,197)	(158,705)
2019	1,687,309	(1,728,432)	(41,123)
5yr Avg	1,208,656	(1,442,199)	(233,543)
2020 Budget	1,696,000	(1,734,000)	(38,000)
2020 Actual	675,279	(1,186,344)	(511,065)
Var to Bdg	(1,020,721) -60%	547,656 32%	(473,065) -1245%
Var to PY	(1,012,030) -60%	542,088 31%	(469,942) -1143%

Variance FlowThru
vs Bdg 46%
vs PY 46%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
March 2020**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
4,276	10,500	10,671	(6,224)	-59%	(6,395)	-60%	Private Amenities	24,767	32,100	31,047	(7,333)	-23%	(6,280)	-20%	212,600
4,276	10,500	10,671	(6,224)	-59%	(6,395)	-60%	Trout Creek Rec Ctr	24,767	32,100	31,047	(7,333)	-23%	(6,280)	-20%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	4,100
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%	40,800
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%	19,900
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,800
11,407	31,045	33,880	(19,638)	-63%	(22,473)	-66%	Public Amenities	83,121	92,840	102,345	(9,719)	-10%	(19,224)	-19%	233,700
3,448	10,000	10,100	(6,552)	-66%	(6,652)	-66%	DH Ski - Total Skier Visits	29,061	31,700	33,206	(2,639)	-8%	(4,145)	-12%	45,000
4,531	7,500	8,902	(2,969)	-40%	(4,371)	-49%	XC Ski - Total Skier Visits	25,016	19,500	25,174	5,516	28%	(158)	-1%	27,000
97	3,600	2,952	(3,503)	-97%	(2,855)	-97%	Snowplay - Total Tubers	5,689	11,885	8,931	(6,196)	-52%	(3,242)	-36%	16,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Campground Campers	-	-	-	-	0%	-	0%	2,100
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,500
-	-	-	-	0%	-	0%	Bikeworks Rentals	-	-	-	-	0%	-	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
1,376	4,405	4,362	(3,029)	-69%	(2,986)	-68%	The Lodge Covers	9,731	12,840	12,774	(3,109)	-24%	(3,043)	-24%	52,000
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%	10,600
-	-	2,705	-	0%	(2,705)	-100%	Pizza on the Hill Covers	-	-	8,336	-	0%	(8,336)	-100%	24,000
1,955	5,540	4,859	(3,585)	-65%	(2,904)	-60%	Alder Creek Café Covers	13,624	16,915	13,924	(3,291)	-19%	(300)	-2%	49,000
15,683	41,545	44,551	(25,862)	-62%	(28,868)	-65%	Amenities Total	107,888	124,940	133,392	(17,052)	-14%	(25,504)	-19%	446,300
14	-	104	14	0%	(90)	-87%	HOA & Amenities Support Services	7,428	6,473	7,230	955	15%	198	3%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
14	-	104	14	0%	(90)	-87%	STR Registrants (916 @ 12/31/2019)	955	-	757	955	0%	198	26%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the three months ending March 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 4,976,612	\$ 5,683,000	\$ 5,637,572	\$ (706,388)	-12%	\$ (660,960)	-12%	
Operating Costs	(4,783,036)	(5,341,000)	(5,336,365)	557,964	10%	553,328	10%	
Net Operating Result	193,576	342,000	301,208	(148,424)	43%	(107,632)	36%	
Assessment Revenue	(342,000)	(342,000)	121,000	-	0%	(463,000)	-383%	
Members Equity Transfer	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ (148,424)	\$ -	\$ 422,208	\$ (148,424)	NA	\$ (570,632)	135%	
Replacement Reserve Fund								
Investment Income	\$ 64,311	\$ 60,999	\$ 74,819	\$ 3,312	5%	\$ (10,507)	-14%	
Expenditures - Capital	(379,783)	(1,491,500)	(337,280)	1,111,717	75%	(42,502)	-13%	
Expenditures - Expense	(195,632)	(255,500)	(144,315)	59,868	23%	(51,317)	-36%	
Fund Expenses (allocated OH new 2019)	(24,576)	(24,576)	(21,995)	-	0%	(2,581)	-12%	
Assets Sale Proceeds	10,349	7,500	7,513	2,849	38%	2,835	38%	
Net Result	(525,331)	(1,703,077)	(421,258)	1,177,746	69%	(104,073)	-25%	
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%	
Members Equity Transfer	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ 4,459,669	\$ 3,281,923	\$ 4,239,742	\$ 1,177,746	36%	\$ 219,927	5%	
Development Fund								
Investment Income	\$ 37,768	\$ 32,500	\$ 44,707	\$ 5,268	16%	\$ (6,939)	-16%	
Expenditures - Capital	(61,405)	(772,250)	(97,462)	710,845	92%	36,057	37%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses (alloacted OH new 2019)	(31,924)	(31,924)	(31,256)	-	0%	(668)	-2%	
Net Result	(55,561)	(771,674)	(84,011)	716,113	93%	28,450	34%	
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%	
Change in Members' Equity	\$ 2,242,439	\$ 1,526,326	\$ 2,083,989	\$ 716,113	47%	\$ 158,450	8%	
New Equipment Fund								
Investment Income	\$ 992	\$ 1,250	\$ 1,711	\$ (258)	-21%	\$ (719)	-42%	
Expenditures - Capital	(2,790)	(20,000)	(13,338)	17,210	86%	10,548	79%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Net Result	(1,798)	(18,750)	(11,627)	16,952	90%	9,829	85%	
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%	
Change in Members' Equity	\$ 192,202	\$ 175,250	\$ 182,373	\$ 16,952	10%	\$ 9,829	5%	
Property Fund								
Expenditures - Capital (increase ME in Fund)	\$ 256,465	\$ 2,283,750	\$ 448,080	\$ (2,027,285)	-89%	\$ (191,615)	-43%	
Depreciation Expense / Chg in ME for Fund	(875,000)	(875,000)	(825,000)	-	0%	(50,000)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ (618,535)	\$ 1,408,750	\$ (376,920)	\$ (2,027,285)	-144%	\$ (241,615)	64%	
Consolidated Change in Members' Equity	\$ 6,127,351	\$ 6,392,249	\$ 6,551,392	\$ (264,898)	-4%	\$ (424,041)	-6%	

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the three months ending March 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 4,976,612	\$ 5,683,000	\$ 5,637,572	\$ (706,388)	-12%	\$ (660,960)	-12%	
Operating Costs	(4,783,036)	(5,341,000)	(5,336,365)	557,964	10%	553,328	10%	
Net Operating Result	<u>193,576</u>	<u>342,000</u>	<u>301,208</u>	(148,424)	43%	(107,632)	36%	
Replacement Reserve Fund								
Investment Income	64,311	60,999	74,819	3,312	5%	(10,507)	-14%	
Expenditures - Expense	(195,632)	(255,500)	(144,315)	59,868	23%	(51,317)	-36%	
Fund Expenses (allocated OH new 2019)	(24,576)	(24,576)	(21,995)	-	0%	(2,581)	-12%	
Assets Sale Proceeds	10,349	7,500	7,513	2,849	38%	2,835	38%	
Net Result	<u>(145,548)</u>	<u>(211,577)</u>	<u>(83,978)</u>	66,029	31%	(61,570)	-73%	
Development Fund								
Investment Income	37,768	32,500	44,707	5,268	16%	(6,939)	-16%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses (allocated OH new 2019)	(31,924)	(31,924)	(31,256)	-	0%	(668)	-2%	
Net Result	<u>5,844</u>	<u>576</u>	<u>13,451</u>	5,268	-915%	(7,607)	-57%	
New Equipment Fund								
Investment Income	992	1,250	1,711	(258)	-21%	(719)	-42%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>992</u>	<u>1,250</u>	<u>1,711</u>	(258)	-21%	(719)	-42%	
Property Fund								
Depreciation Expense	(875,000)	(875,000)	(825,000)	-	0%	(50,000)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	<u>\$ (820,136)</u>	<u>\$ (742,751)</u>	<u>\$ (592,608)</u>	<u>\$ (77,385)</u>	<u>10%</u>	<u>\$ (227,528)</u>	<u>38%</u>	
Assessment Revenue	7,135,000	7,135,000	7,144,000	-	0%	(9,000)	0%	
Consolidated Change in Members' Equity	\$ 6,314,864	\$ 6,392,249	\$ 6,551,392	\$ (77,385)	-1%	\$ (236,528)	-4%	

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(379,783)	(1,491,500)	(337,280)	1,111,717	75%	(42,502)	-13%
Development Fund	(61,405)	(772,250)	(97,462)	710,845	92%	36,057	37%
New Equipment Fund	(2,790)	(20,000)	(13,338)	17,210	86%	10,548	79%
Total Capital Expenditures	<u>\$ (443,978)</u>	<u>\$ (2,283,750)</u>	<u>\$ (448,080)</u>	<u>\$ 1,839,772</u>	<u>81%</u>	<u>\$ 4,103</u>	<u>1%</u>

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
March 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 675,279	\$ 1,696,000	\$ 1,687,309	\$ (1,020,721)	-60%	\$ (1,012,030)	-60%	
Operating Costs	(1,171,344)	(1,719,000)	(1,713,432)	547,656	32%	542,088	32%	
Net Operating Result	<u>(496,065)</u>	<u>(23,000)</u>	<u>(26,123)</u>	(473,065)	-2057%	(469,942)	-1799%	
Replacement Reserve Fund								
Investment Income	22,683	20,333	30,277	2,350	12%	(7,594)	-25%	
Expenditures - Expense	(19,743)	(85,166)	(35,369)	65,423	77%	15,626	44%	
Fund Expenses (allocated OH new 2019)	(7,844)	(7,844)	(6,994)	-	0%	(850)	-12%	
Assets Sale Proceeds	1,406	2,500	4,266	(1,094)	-44%	(2,860)	-67%	
Net Result	<u>(3,498)</u>	<u>(70,177)</u>	<u>(7,820)</u>	66,679	95%	4,321	55%	
Development Fund								
Investment Income	12,353	10,834	21,749	1,519	14%	(9,396)	-43%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses (allocated OH new 2019)	(9,990)	(9,990)	(9,757)	-	0%	(233)	-2%	
Net Result	<u>2,363</u>	<u>844</u>	<u>11,992</u>	1,519	-180%	(9,629)	-80%	
New Equipment Fund								
Investment Income	338	416	699	(78)	-19%	(361)	-52%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>338</u>	<u>416</u>	<u>699</u>	(78)	-19%	(361)	-52%	
Property Fund								
Depreciation Expense	(291,666)	(291,666)	(275,000)	-	0%	(16,666)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	<u>\$ (788,528)</u>	<u>\$ (383,583)</u>	<u>\$ (296,252)</u>	<u>\$ (404,945)</u>	<u>106%</u>	<u>\$ (492,276)</u>	<u>166%</u>	
Assessment Revenue	23,000	23,000	153,000	-	0%	(130,000)	-85%	
Consolidated Change in Members' Equity	<u>\$ (765,528)</u>	<u>\$ (360,583)</u>	<u>\$ (143,252)</u>	<u>\$ (404,945)</u>	<u>112%</u>	<u>\$ (622,276)</u>	<u>434%</u>	

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(165,987)	(497,166)	(192,700)	331,179	67%	26,713	14%
Development Fund	(18,736)	(257,416)	(29,976)	238,680	93%	11,241	37%
New Equipment Fund	(2,790)	(6,666)	(1,729)	3,876	58%	(1,061)	-61%
Total Capital Expenditures	<u>\$ (187,513)</u>	<u>\$ (761,248)</u>	<u>\$ (224,406)</u>	<u>\$ 573,735</u>	<u>75%</u>	<u>\$ 36,893</u>	<u>16%</u>

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of **March 2020**

Including Allocated Overhead					Department	Revenue					Including Allocated Overhead				
Net Operating Results (NOR)						Total Operating Expenses									
Actual	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
	Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (90,957)	\$ 3,893	4%	\$ 2,207	2%	Private Amenities	\$ 64,996	\$ (22,004)	-25%	\$ (17,556)	-21%	\$ (155,953)	\$ 25,897	14%	\$ 19,763	11%
(37,912)	(476)	-1%	(3,983)	-12%	Trout Creek Rec Ctr	49,946	(22,054)	-31%	(19,606)	-28%	(87,859)	21,577	20%	15,623	15%
(10,924)	3,800	26%	6,498	37%	Aquatics	15,000	-	0%	2,000	15%	(25,924)	3,800	13%	4,498	15%
(15,018)	444	3%	809	5%	Beach Club Marina	-	-	0%	-	0%	(15,018)	444	3%	809	5%
(8,955)	(208)	-2%	(417)	-5%	Tennis Center	-	-	0%	-	0%	(8,955)	(208)	-2%	(417)	-5%
(5,224)	57	1%	(73)	-1%	Day Camps	50	50	0%	50	0%	(5,274)	7	0%	(123)	-2%
(12,923)	277	2%	(627)	-5%	Recreation Programs	-	-	0%	-	0%	(12,923)	277	2%	(627)	-5%
(367,342)	(692,464)	-213%	(685,204)	-216%	Public Amenities	509,074	(1,007,676)	-66%	(1,007,383)	-66%	(876,416)	315,212	26%	322,179	27%
(110,295)	(451,395)	-132%	(476,800)	-130%	Downhill Ski	300,116	(598,084)	-67%	(605,589)	-67%	(410,412)	146,688	26%	128,789	24%
(15,954)	(117,785)	-110%	(110,606)	-111%	Cross Country Ski	118,165	(171,035)	-59%	(162,903)	-58%	(129,120)	53,250	29%	52,297	29%
(9,382)	(43,374)	-128%	(34,592)	-137%	Snowplay	5,952	(60,449)	-91%	(45,026)	-88%	(15,334)	17,074	53%	10,435	40%
(47,731)	5,479	10%	11,328	19%	Golf	-	-	0%	(50)	-100%	(47,731)	5,479	10%	11,378	19%
(4,872)	468	9%	333	6%	Campground	-	-	0%	-	0%	(4,872)	468	9%	333	6%
(11,416)	1,357	11%	(462)	-4%	Equestrian	-	-	0%	-	0%	(11,416)	1,357	11%	(462)	-4%
(2,827)	(209)	-8%	(269)	-11%	Bikeworks	-	-	0%	-	0%	(2,827)	(209)	-8%	(269)	-11%
(15,699)	227	1%	(3,016)	-24%	Trails	-	-	0%	-	0%	(15,699)	227	1%	(3,016)	-24%
(108,520)	(60,638)	-127%	(54,575)	-101%	The Lodge	57,952	(122,998)	-68%	(124,680)	-68%	(166,472)	62,360	27%	70,106	30%
(3,969)	-	0%	1,204	23%	Summer Food and Bev	-	-	0%	-	0%	(3,969)	-	0%	1,204	23%
(10,047)	57	1%	5,023	33%	Pizza on the Hill	-	-	0%	(37,711)	-100%	(10,047)	57	1%	42,735	81%
(31,631)	(26,652)	-535%	(22,772)	-257%	Alder Creek Café	26,889	(55,111)	-67%	(31,422)	-54%	(58,519)	28,460	33%	8,650	13%
(458,299)	(688,571)	-299%	(682,997)	-304%	Amenities Total	574,070	(1,029,680)	-64%	(1,024,939)	-64%	(1,032,369)	341,109	25%	341,941	25%
(37,766)	215,506	85%	213,055	85%	HOA & Amenities Support Services	101,209	8,959	10%	12,909	15%	(138,975)	206,547	60%	200,147	59%
(179,455)	(15,210)	-9%	9,216	5%	General	-	-	0%	-	0%	(179,455)	(15,210)	-9%	9,216	5%
169,774	169,774	#####	153,289	930%	Administration	67,421	2,471	4%	775	1%	102,353	167,303	258%	152,514	304%
11,832	11,832	#####	(242)	-2%	Communications	12,704	904	8%	(96)	-1%	(872)	10,928	93%	(146)	-20%
12,074	12,074	#####	(3,208)	-21%	Information Tech	-	-	0%	-	0%	12,074	12,074	#####	(3,208)	-21%
7,767	7,767	#####	10,176	422%	Accounting	258	(242)	-48%	(238)	-48%	7,508	8,008	1602%	10,414	358%
673	673	#####	12,643	106%	Human Resources	-	-	0%	-	0%	673	673	#####	12,643	106%
(19,652)	15,523	44%	17,074	46%	Architectural Standards	17,188	8,188	91%	12,520	268%	(36,840)	7,335	17%	4,554	11%
2,190	2,190	#####	4,103	214%	Member Services	655	(345)	-35%	(64)	-9%	1,535	2,535	254%	4,167	158%
(5,454)	(5,454)	#####	(1,778)	-48%	Risk & Facility Admin	-	-	0%	-	0%	(5,454)	(5,454)	#####	(1,778)	-48%
(55,061)	(1,209)	-2%	314	1%	Forestry	2,982	(2,018)	-40%	12	0%	(58,043)	809	1%	302	1%
17,545	17,545	#####	11,468	189%	Maintenance	-	-	0%	-	0%	17,545	17,545	#####	11,468	189%
\$ (496,065)	\$ (473,065)	2057%	\$ (469,942)	-1799%	TDA Operating Fund	\$ 675,279	\$ (1,020,721)	-60%	\$ (1,012,030)	-60%	\$ (1,171,344)	\$ 547,656	32%	\$ 542,088	32%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD
For the three months ending March 2020

Including Allocated Overhead					Department	Revenue					Including Allocated Overhead					Including Allocated Overhead		
Net Operating Results (NOR)						Total Operating Expenses					ANNUAL BUDGET AMOUNTS							
Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Revenue	T O E	N O R	
	Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	Amount	Pctg	BUDGET	BUDGET
\$ (286,277)	\$ 16,822	6%	\$ 8,336	3%	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (519,716)	\$ 49,083	9%	\$ 21,360	4%	\$ 3,026,000	\$ (3,453,000)	\$ (427,000)	
(110,236)	11,092	9%	2,369	2%	188,368	(32,332)	-15%	(21,094)	-10%	(298,604)	43,424	13%	23,463	7%	1,221,000	(1,365,400)	(144,400)	
(41,895)	6,717	14%	9,345	18%	45,000	-	0%	8,000	22%	(86,895)	6,717	7%	1,345	2%	281,000	(481,600)	(200,600)	
(47,827)	583	1%	1,354	3%	20	20	0%	20	0%	(47,847)	563	1%	1,334	3%	798,000	(597,500)	200,500	
(27,700)	(182)	-1%	(742)	-3%	-	-	0%	-	0%	(27,700)	(182)	-1%	(742)	-3%	244,000	(321,100)	(77,100)	
(16,741)	31	0%	(111)	-1%	50	50	0%	50	0%	(16,791)	(19)	0%	(161)	-1%	292,000	(330,600)	(38,600)	
(41,878)	(1,419)	-4%	(3,879)	-10%	-	-	0%	-	0%	(41,878)	(1,419)	-4%	(3,879)	-10%	190,000	(356,800)	(166,800)	
974,207	(498,117)	-34%	(400,508)	-29%	4,545,944	(695,826)	-13%	(673,770)	-13%	(3,571,738)	197,708	5%	273,262	7%	10,395,000	(11,499,000)	(1,104,000)	
1,259,193	(256,663)	-17%	(314,100)	-20%	2,986,826	(356,474)	-11%	(364,272)	-11%	(1,727,633)	99,811	5%	50,172	3%	4,782,000	(3,810,900)	971,100	
326,442	12,270	4%	12,556	4%	855,870	(22,430)	-3%	(20,755)	-2%	(529,428)	34,700	6%	33,311	6%	1,242,000	(1,231,300)	10,700	
28,393	(80,894)	-74%	(36,321)	-56%	93,724	(125,376)	-57%	(69,053)	-42%	(65,331)	44,482	41%	32,731	33%	296,000	(233,900)	62,100	
(147,110)	522	0%	12,235	8%	-	-	0%	(50)	-100%	(147,110)	522	0%	12,285	8%	30,000	(782,400)	(752,400)	
(16,137)	563	3%	417	3%	-	-	0%	-	0%	(16,137)	563	3%	417	3%	96,000	(121,700)	(25,700)	
(36,841)	(511)	-1%	(2,739)	-8%	-	-	0%	-	0%	(36,841)	(511)	-1%	(2,739)	-8%	254,000	(412,100)	(158,100)	
(8,531)	(209)	-3%	(412)	-5%	-	-	0%	-	0%	(8,531)	(209)	-3%	(412)	-5%	139,000	(159,900)	(20,900)	
(53,968)	(5,117)	-10%	(15,088)	-39%	-	-	0%	-	0%	(53,968)	(5,117)	-10%	(15,088)	-39%	2,000	(274,700)	(272,700)	
(260,402)	(115,432)	-80%	(48,893)	-23%	420,164	(131,906)	-24%	(124,720)	-23%	(680,566)	16,474	2%	75,826	10%	2,337,000	(2,885,200)	(548,200)	
(12,627)	(10)	0%	3,519	22%	-	-	0%	-	0%	(12,627)	(10)	0%	3,519	22%	159,000	(295,600)	(136,600)	
(32,312)	(10)	0%	19,309	37%	-	-	0%	(117,194)	-100%	(32,312)	(10)	0%	136,503	81%	335,000	(455,000)	(120,000)	
(71,894)	(52,627)	-273%	(30,992)	-76%	189,361	(59,639)	-24%	22,274	13%	(261,254)	7,013	3%	(53,266)	-26%	723,000	(836,300)	(113,300)	
687,929	(481,296)	-41%	(392,172)	-36%	4,779,383	(728,087)	-13%	(686,794)	-13%	(4,091,454)	246,791	6%	294,622	7%	13,421,000	(14,952,000)	(1,531,000)	
(494,336)	332,889	40%	284,557	37%	197,230	21,700	12%	25,834	15%	(691,566)	311,189	31%	258,724	27%	719,000	(5,078,000)	(4,359,000)	
(511,865)	13,780	3%	53,128	9%	-	-	0%	-	0%	(511,865)	13,780	3%	53,128	9%	-	(2,175,900)	(2,175,900)	
211,480	211,480	#####	179,254	556%	94,699	(1,331)	-1%	(4,169)	-4%	116,780	212,810	222%	183,424	275%	240,000	(240,000)	-	
31,699	31,699	#####	12,249	63%	46,195	6,395	16%	7,600	20%	(14,496)	25,304	64%	4,649	24%	210,000	(210,000)	-	
22,176	22,176	#####	(8,426)	-28%	-	-	0%	-	0%	22,176	22,176	#####	(8,426)	-28%	-	-	-	
11,462	11,462	#####	27,560	171%	1,318	(382)	-22%	(329)	-20%	10,144	11,844	697%	27,888	157%	6,000	(6,000)	-	
3,948	3,948	#####	33,367	113%	-	-	0%	-	0%	3,948	3,948	#####	33,367	113%	-	-	-	
(85,249)	27,587	24%	27,641	24%	40,552	16,752	70%	18,742	86%	(125,801)	10,835	8%	8,899	7%	175,000	(624,800)	(449,800)	
2,600	2,600	#####	1,683	184%	2,688	(1,112)	-29%	(498)	-16%	(89)	3,711	98%	2,181	96%	32,000	(32,000)	-	
(19,942)	(19,942)	#####	(9,117)	-84%	-	-	0%	-	0%	(19,942)	(19,942)	#####	(9,117)	-84%	-	-	-	
(195,951)	(7,207)	-4%	(45,003)	-30%	11,778	1,378	13%	4,488	62%	(207,729)	(8,585)	-4%	(49,491)	-31%	56,000	(1,789,300)	(1,733,300)	
35,307	35,307	#####	12,222	53%	-	-	0%	-	0%	35,307	35,307	#####	12,222	53%	-	-	-	
\$ 193,593	\$ (148,407)	-43%	\$ (107,615)	-36%	\$ 4,976,612	\$ (706,388)	-12%	\$ (660,960)	-12%	\$ (4,783,019)	\$ 557,981	10%	\$ 553,345	10%	\$ 14,140,000	\$ (20,030,000)	\$ (5,890,000)	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of **March 2020**

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				<i>Before Allocated Overhead</i> Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (20,980)	\$ (24,873)	\$ (24,854)	\$ 3,893	16%	\$ 3,875	16%	Private Amenities	\$ 64,996	\$ (22,004)	-25%	\$ (17,556)	-21%	\$ (85,976)	\$ 25,897	23%	\$ 21,431	20%
(16,160)	(15,684)	(12,688)	(476)	-3%	(3,472)	-27%	Trout Creek Rec Ctr	49,946	(22,054)	-31%	(19,606)	-28%	(66,107)	21,577	25%	16,134	20%
4,415	615	(2,453)	3,800	618%	6,869	280%	Aquatics	15,000	-	0%	2,000	15%	(10,585)	3,800	26%	4,869	32%
(4,643)	(5,087)	(5,702)	444	9%	1,059	19%	Beach Club Marina	-	-	0%	-	0%	(4,643)	444	9%	1,059	19%
(1,972)	(1,764)	(1,720)	(208)	-12%	(252)	-15%	Tennis Center	-	-	0%	-	0%	(1,972)	(208)	-12%	(252)	-15%
(33)	(90)	(81)	57	63%	48	59%	Day Camps	50	50	0%	50	0%	(83)	7	8%	(2)	-3%
(2,586)	(2,863)	(2,209)	277	10%	(377)	-17%	Recreation Programs	-	-	0%	-	0%	(2,586)	277	10%	(377)	-17%
(222,758)	469,706	458,959	(692,464)	-147%	(681,717)	-149%	Public Amenities	509,074	(1,007,676)	-66%	(1,007,383)	-66%	(731,832)	315,212	30%	325,666	31%
(72,825)	378,570	403,047	(451,395)	-119%	(475,872)	-118%	Downhill Ski	300,116	(598,084)	-67%	(605,589)	-67%	(372,942)	146,688	28%	129,717	26%
6,123	123,908	116,321	(117,785)	-95%	(110,199)	-95%	Cross Country Ski	118,165	(171,035)	-59%	(162,903)	-58%	(112,043)	53,250	32%	52,704	32%
(4,988)	38,386	29,501	(43,374)	-113%	(34,489)	-117%	Snowplay	5,952	(60,449)	-91%	(45,026)	-88%	(10,940)	17,074	61%	10,538	49%
(30,449)	(35,928)	(42,192)	5,479	15%	11,743	28%	Golf	-	-	0%	(50)	-100%	(30,449)	5,479	15%	11,793	28%
(2,071)	(2,539)	(2,473)	468	18%	402	16%	Campground	-	-	0%	-	0%	(2,071)	468	18%	402	16%
(5,564)	(6,921)	(5,241)	1,357	20%	(323)	-6%	Equestrian	-	-	0%	-	0%	(5,564)	1,357	20%	(323)	-6%
(209)	-	-	(209)	0%	(209)	0%	Bikeworks	-	-	0%	-	0%	(209)	(209)	0%	(209)	0%
(10,925)	(11,152)	(8,022)	227	2%	(2,903)	-36%	Trails	-	-	0%	-	0%	(10,925)	227	2%	(2,903)	-36%
(76,188)	(15,550)	(22,390)	(60,638)	-390%	(53,798)	-240%	The Lodge	57,952	(122,998)	-68%	(124,680)	-68%	(134,140)	62,360	32%	70,883	35%
-	-	(1,299)	-	#####	1,299	100%	Summer Food and Bev	-	-	0%	-	0%	-	-	0%	1,299	100%
(863)	(920)	(6,103)	57	6%	5,240	86%	Pizza on the Hill	-	-	0%	(37,711)	-100%	(863)	57	6%	42,952	98%
(24,800)	1,852	(2,191)	(26,652)	-1439%	(22,608)	-1032%	Alder Creek Café	26,889	(55,111)	-67%	(31,422)	-54%	(51,688)	28,460	36%	8,814	15%
(243,738)	444,833	434,105	(688,571)	-155%	(677,842)	-156%	Amenities Total	574,070	(1,029,680)	-64%	(1,024,939)	-64%	(817,808)	341,109	29%	347,096	30%
(267,327)	(482,833)	(475,227)	215,506	45%	207,900	44%	HOA & Amenities	101,209	8,959	10%	12,909	15%	(368,536)	206,547	36%	194,992	35%
(85,931)	(70,721)	(97,413)	(15,210)	-22%	11,483	12%	Support Services	-	-	0%	-	0%	(85,931)	(15,210)	-22%	11,483	12%
167,721	(2,053)	5,919	169,774	8270%	161,802	2733%	General	67,421	2,471	4%	775	1%	100,300	167,303	250%	161,027	265%
(40,158)	(51,990)	(37,581)	11,832	23%	(2,577)	-7%	Administration	12,704	904	8%	(96)	-1%	(52,862)	10,928	17%	(2,481)	-5%
(53,227)	(65,301)	(41,716)	12,074	18%	(11,511)	-28%	Communications	-	-	0%	-	0%	(53,227)	12,074	18%	(11,511)	-28%
(71,149)	(78,916)	(69,271)	7,767	10%	(1,878)	-3%	Information Tech	258	(242)	-48%	(238)	-48%	(71,408)	8,008	10%	(1,640)	-2%
(29,692)	(30,365)	(44,665)	673	2%	14,973	34%	Accounting	-	-	0%	-	0%	(29,692)	673	2%	14,973	34%
(10,028)	(25,551)	(27,335)	15,523	61%	17,307	63%	Human Resources	17,188	8,188	91%	12,520	268%	(27,216)	7,335	21%	4,787	15%
(19,691)	(21,881)	(23,126)	2,190	10%	3,435	15%	Architectural Standards	655	(345)	-35%	(64)	-9%	(20,346)	2,535	11%	3,499	15%
(32,531)	(27,077)	(31,948)	(5,454)	-20%	(583)	-2%	Member Services	-	-	0%	-	0%	(32,531)	(5,454)	-20%	(583)	-2%
(40,770)	(39,561)	(41,429)	(1,209)	-3%	659	2%	Risk & Facility Admin	2,982	(2,018)	-40%	12	0%	(43,752)	809	2%	647	1%
(51,872)	(69,417)	(66,662)	17,545	25%	14,790	22%	Forestry	-	-	0%	-	0%	(51,872)	17,545	25%	14,790	22%
							Maintenance	-	-	0%	-	0%					
\$ (511,065)	\$ (38,000)	\$ (41,123)	\$ (473,065)	1245%	\$ (469,942)	-1143%	TDA Operating Fund	\$ 675,279	\$ (1,020,721)	-60%	\$ (1,012,030)	-60%	\$ (1,186,344)	\$ 547,656	32%	\$ 542,088	31%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the three months ending March 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (63,842)	\$ (80,664)	\$ (77,800)	\$ 16,822	21%	\$ 13,957	18%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (297,281)	\$ 49,083	14%	\$ 26,981	8%
(41,093)	(52,185)	(45,185)	11,092	21%	4,092	9%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(229,461)	43,424	16%	25,186	10%
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%
(14,848)	(15,431)	(17,044)	583	4%	2,196	13%	Beach Club Marina	20	20	0%	20	0%	(14,868)	563	4%	2,176	13%
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%
1,433,792	1,931,909	1,822,563	(498,117)	-26%	(388,771)	-21%	Public Amenities	4,545,944	(695,826)	-13%	(673,770)	-13%	(3,112,153)	197,708	6%	284,999	8%
1,378,299	1,634,962	1,689,280	(256,663)	-16%	(310,980)	-18%	Downhill Ski	2,986,826	(356,474)	-11%	(364,272)	-11%	(1,608,527)	99,811	6%	53,292	3%
380,724	368,454	366,798	12,270	3%	13,926	4%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(475,146)	34,700	7%	34,681	7%
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%
(92,176)	(92,698)	(105,810)	522	1%	13,633	13%	Golf	-	-	0%	(50)	-100%	(92,176)	522	1%	13,683	13%
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%
(18,240)	(17,729)	(15,969)	(511)	-3%	(2,271)	-14%	Equestrian	-	-	0%	-	0%	(18,240)	(511)	-3%	(2,271)	-14%
(209)	-	-	(209)	#####	(209)	#####	Bikeworks	-	-	0%	-	0%	(209)	(209)	#####	(209)	#####
(38,793)	(33,676)	(24,085)	(5,117)	-15%	(14,708)	-61%	Trails	-	-	0%	-	0%	(38,793)	(5,117)	-15%	(14,708)	-61%
(157,629)	(42,197)	(111,352)	(115,432)	-274%	(46,277)	-42%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(577,793)	16,474	3%	78,442	12%
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%
(50,182)	2,445	(19,740)	(52,627)	#####	(30,441)	-154%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(239,542)	7,013	3%	(52,715)	-28%
1,369,949	1,851,245	1,744,763	(481,296)	-26%	(374,814)	-21%	Amenities Total	4,779,383	(728,087)	-13%	(686,794)	-13%	(3,409,434)	246,791	7%	311,980	8%
(1,224,356)	(1,557,245)	(1,491,555)	332,889	21%	267,199	18%	HOA & Amenities Support Services	197,230	21,700	12%	25,834	15%	(1,421,586)	311,189	18%	241,366	15%
(214,903)	(228,683)	(275,728)	13,780	6%	60,825	22%	General	-	-	0%	-	0%	(214,903)	13,780	6%	60,825	22%
116,755	(94,725)	(80,416)	211,480	223%	197,170	245%	Administration	94,699	(1,331)	-1%	(4,169)	-4%	22,055	212,810	112%	201,340	112%
(113,966)	(145,665)	(119,309)	31,699	22%	5,343	4%	Communications	46,195	6,395	16%	7,600	20%	(160,161)	25,304	14%	(2,257)	-1%
(162,392)	(184,568)	(141,455)	22,176	12%	(20,937)	-15%	Information Tech	-	-	0%	-	0%	(162,392)	22,176	12%	(20,937)	-15%
(228,770)	(240,232)	(218,271)	11,462	5%	(10,499)	-5%	Accounting	1,318	(382)	-22%	(329)	-20%	(230,088)	11,844	5%	(10,171)	-5%
(82,537)	(86,485)	(125,636)	3,948	5%	43,100	34%	Human Resources	-	-	0%	-	0%	(82,537)	3,948	5%	43,100	34%
(54,658)	(82,245)	(83,083)	27,587	34%	28,425	34%	Architectural Standards	40,552	16,752	70%	18,742	86%	(95,210)	10,835	10%	9,683	9%
(61,827)	(64,426)	(62,471)	2,600	4%	645	1%	Member Services	2,688	(1,112)	-29%	(498)	-16%	(64,515)	3,711	5%	1,143	2%
(102,407)	(82,465)	(95,098)	(19,942)	-24%	(7,308)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(102,407)	(19,942)	-24%	(7,308)	-8%
(150,524)	(143,317)	(106,682)	(7,207)	-5%	(43,842)	-41%	Forestry	11,778	1,378	13%	4,488	62%	(162,302)	(8,585)	-6%	(48,330)	-42%
(169,127)	(204,434)	(183,406)	35,307	17%	14,278	8%	Maintenance	-	-	0%	-	0%	(169,127)	35,307	17%	14,278	8%
\$ 145,593	\$ 294,000	\$ 253,208	\$ (148,407)	-50%	\$ (107,615)	-43%	TDA Operating Fund	\$ 4,976,612	\$ (706,388)	-12%	\$ (660,960)	-12%	\$ (4,831,019)	\$ 557,981	10%	\$ 553,345	10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Months (Nov-Mar) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (31,693)	\$ (98,739)	\$ (110,761)	\$ 67,046	68%	\$ 79,067	71%	Private Amenities	\$ 457,724	\$ (10,976) -2%	\$ 16,370	4%	\$ (489,417)	\$ 78,022	14%	\$ 62,697	11%	
(34,452)	(51,596)	(47,134)	17,144	33%	12,682	27%	Trout Creek Rec Ctr	334,428	(61,972) -16%	(45,684)	-12%	(368,880)	79,116	18%	58,366	14%	
8,303	6,125	(1,348)	2,178	36%	9,651	716%	Aquatics	69,202	(1,798) -3%	8,202	13%	(60,899)	3,976	6%	1,449	2%	
(42,761)	(26,922)	(27,978)	(15,839)	-59%	(14,783)	-53%	Beach Club Marina	(18,036)	(18,036) 0%	(18,036)	0%	(24,725)	2,197	8%	3,253	12%	
61,615	(8,878)	(9,303)	70,493	794%	70,918	762%	Tennis Center	71,913	71,913 0%	71,913	0%	(10,298)	(1,420)	-16%	(995)	-11%	
(950)	(410)	(176)	(540)	-132%	(774)	-439%	Day Camps	50	50 0%	50	0%	(1,000)	(590)	-144%	(824)	-468%	
(23,449)	(17,058)	(24,822)	(6,391)	-37%	1,372	6%	Recreation Programs	167	(1,133) -87%	(76)	-31%	(23,616)	(5,258)	-29%	1,448	6%	
1,814,085	1,789,091	2,165,867	24,994	1%	(351,782)	-16%	Public Amenities	6,510,615	(363,555) -5%	(725,052)	-10%	(4,696,530)	388,549	8%	373,270	7%	
1,745,412	1,550,646	2,058,194	194,766	13%	(312,782)	-15%	Downhill Ski	4,103,783	(10,517) 0%	(324,025)	-7%	(2,358,371)	205,283	8%	11,242	0%	
538,543	423,441	451,063	115,102	27%	87,480	19%	Cross Country Ski	1,269,311	128,611 11%	69,387	6%	(730,768)	(13,509)	-2%	18,094	2%	
82,607	155,666	113,418	(73,059)	-47%	(30,810)	-27%	Snowplay	160,078	(147,022) -48%	(75,327)	-32%	(77,471)	73,963	49%	44,516	36%	
(170,489)	(158,881)	(162,653)	(11,608)	-7%	(7,835)	-5%	Golf	(120)	(1,120) -112%	(3,851)	-103%	(170,369)	(10,488)	-7%	(3,984)	-2%	
(11,913)	(12,823)	(11,760)	910	7%	(154)	-1%	Campground	-	- 0%	-	0%	(11,913)	910	7%	(154)	-1%	
(30,147)	(28,851)	(27,138)	(1,296)	-4%	(3,009)	-11%	Equestrian	-	- 0%	-	0%	(30,147)	(1,296)	-4%	(3,009)	-11%	
(1,196)	-	(190)	(1,196)	#####	(1,007)	-531%	Bikeworks	-	- 0%	-	0%	(1,196)	(1,196)	#####	(1,007)	-531%	
(53,387)	(49,317)	(17,794)	(4,070)	-8%	(35,594)	-200%	Trails	-	- 0%	-	0%	(53,387)	(4,070)	-8%	(35,594)	-200%	
(213,675)	(65,960)	(158,320)	(147,715)	-224%	(55,355)	-35%	The Lodge	696,387	(221,383) -24%	(214,314)	-24%	(910,062)	73,668	7%	158,959	15%	
8	(3,027)	(7,078)	3,035	100%	7,086	100%	Summer Food and Bev	500	500 0%	-	0%	(492)	2,535	84%	7,086	94%	
(5,165)	(15,234)	(48,229)	10,069	66%	43,064	89%	Pizza on the Hill	-	(73,000) -100%	(188,587)	-100%	(5,165)	83,069	94%	231,652	98%	
(66,512)	(6,569)	(23,645)	(59,943)	-913%	(42,867)	-181%	Alder Creek Café	280,676	(39,624) -12%	11,664	4%	(347,189)	(20,320)	-6%	(54,531)	-19%	
1,782,392	1,690,352	2,055,106	92,040	5%	(272,715)	-13%	Amenities Total	6,968,339	(374,531) -5%	(708,682)	-9%	(5,185,948)	466,570	8%	435,968	8%	
(2,620,552)	(2,668,352)	(2,399,961)	47,800	2%	(220,591)	-9%	HOA & Amenities Support Services	327,824	61,694	23%	28,257	9%	(2,948,376)	(13,894)	0%	(248,848)	-9%
(404,149)	(393,505)	(300,378)	(10,644)	-3%	(103,771)	-35%	General	-	- 0%	-	0%	(404,149)	(10,644)	-3%	(103,771)	-35%	
(280,032)	(200,389)	(308,595)	(79,643)	-40%	28,563	9%	Administration	117,635	2,705 2%	2,364	2%	(397,667)	(82,348)	-26%	26,198	6%	
(192,732)	(241,385)	(207,370)	48,653	20%	14,638	7%	Communications	80,915	8,415 12%	13,676	20%	(273,647)	40,238	13%	961	0%	
(270,907)	(295,905)	(243,888)	24,998	8%	(27,019)	-11%	Information Tech	-	- 0%	-	0%	(270,907)	24,998	8%	(27,019)	-11%	
(362,744)	(377,634)	(335,954)	14,890	4%	(26,790)	-8%	Accounting	1,878	(422) -18%	(641)	-25%	(364,621)	15,313	4%	(26,149)	-8%	
(150,601)	(175,366)	(196,844)	24,765	14%	46,243	23%	Human Resources	-	- 0%	-	0%	(150,601)	24,765	14%	46,243	23%	
(88,620)	(123,062)	(121,011)	34,442	28%	32,391	27%	Architectural Standards	71,095	21,695 44%	21,098	42%	(159,715)	12,747	7%	11,293	7%	
(101,963)	(108,635)	(97,203)	6,672	6%	(4,760)	-5%	Member Services	5,221	(2,179) -29%	(1,466)	-22%	(107,184)	8,851	8%	(3,294)	-3%	
(161,675)	(139,467)	(140,337)	(22,208)	-16%	(21,338)	-15%	Risk & Facility Admin	-	- 0%	-	0%	(161,675)	(22,208)	-16%	(21,338)	-15%	
(295,807)	(260,885)	(143,211)	(34,922)	-13%	(152,596)	-107%	Forestry	51,080	31,480 161%	(6,775)	-12%	(346,887)	(66,402)	-24%	(145,821)	-73%	
(311,323)	(352,119)	(305,171)	40,796	12%	(6,152)	-2%	Maintenance	-	- 0%	-	0%	(311,323)	40,796	12%	(6,152)	-2%	
\$ (838,160)	\$ (978,000)	\$ (344,854)	\$ 139,840	14%	\$ (493,306)	-143%	TDA Operating Fund	\$ 7,296,164	\$ (312,836) -4%	\$ (680,426)	-9%	\$ (8,134,324)	\$ 452,676	5%	\$ 187,120	2%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (63,842)	\$ (80,664)	\$ (77,800)	\$ 16,822	21%	\$ 13,957	18%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (297,281)	\$ 49,083	14%	\$ 26,981	8%
(41,093)	(52,185)	(45,185)	11,092	21%	4,092	9%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(229,461)	43,424	16%	25,186	10%
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%
(14,848)	(15,431)	(17,044)	583	4%	2,196	13%	Beach Club Marina	20	20	0%	20	0%	(14,868)	563	4%	2,176	13%
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%
1,433,792	1,931,909	1,822,563	(498,117)	-26%	(388,771)	-21%	Public Amenities	4,545,944	(695,826)	-13%	(673,770)	-13%	(3,112,153)	197,708	6%	284,999	8%
1,378,299	1,634,962	1,689,280	(256,663)	-16%	(310,980)	-18%	Downhill Ski	2,986,826	(356,474)	-11%	(364,272)	-11%	(1,608,527)	99,811	6%	53,292	3%
380,724	368,454	366,798	12,270	3%	13,926	4%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(475,146)	34,700	7%	34,681	7%
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%
(92,176)	(92,698)	(105,810)	522	1%	13,633	13%	Golf	-	-	0%	(50)	-100%	(92,176)	522	1%	13,683	13%
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%
(18,240)	(17,729)	(15,969)	(511)	-3%	(2,271)	-14%	Equestrian	-	-	0%	-	0%	(18,240)	(511)	-3%	(2,271)	-14%
(209)	-	-	(209)	#####	(209)	#####	Bikeworks	-	-	0%	-	0%	(209)	(209)	#####	(209)	#####
(38,793)	(33,676)	(24,085)	(5,117)	-15%	(14,708)	-61%	Trails	-	-	0%	-	0%	(38,793)	(5,117)	-15%	(14,708)	-61%
(157,629)	(42,197)	(111,352)	(115,432)	-274%	(46,277)	-42%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(577,793)	16,474	3%	78,442	12%
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%
(50,182)	2,445	(19,740)	(52,627)	#####	(30,441)	-154%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(239,542)	7,013	3%	(52,715)	-28%
1,369,949	1,851,245	1,744,763	(481,296)	-26%	(374,814)	-21%	Amenities Total	4,779,383	(728,087)	-13%	(686,794)	-13%	(3,409,434)	246,791	7%	311,980	8%
(1,224,356)	(1,557,245)	(1,491,555)	332,889	21%	267,199	18%	HOA & Amenities Support Services	197,230	21,700	12%	25,834	15%	(1,421,586)	311,189	18%	241,366	15%
(214,903)	(228,683)	(275,728)	13,780	6%	60,825	22%	General	-	-	0%	-	0%	(214,903)	13,780	6%	60,825	22%
116,755	(94,725)	(80,416)	211,480	223%	197,170	245%	Administration	94,699	(1,331)	-1%	(4,169)	-4%	22,055	212,810	112%	201,340	112%
(113,966)	(145,665)	(119,309)	31,699	22%	5,343	4%	Communications	46,195	6,395	16%	7,600	20%	(160,161)	25,304	14%	(2,257)	-1%
(162,392)	(184,568)	(141,455)	22,176	12%	(20,937)	-15%	Information Tech	-	-	0%	-	0%	(162,392)	22,176	12%	(20,937)	-15%
(228,770)	(240,232)	(218,271)	11,462	5%	(10,499)	-5%	Accounting	1,318	(382)	-22%	(329)	-20%	(230,088)	11,844	5%	(10,171)	-5%
(82,537)	(86,485)	(125,636)	3,948	5%	43,100	34%	Human Resources	-	-	0%	-	0%	(82,537)	3,948	5%	43,100	34%
(54,658)	(82,245)	(83,083)	27,587	34%	28,425	34%	Architectural Standards	40,552	16,752	70%	18,742	86%	(95,210)	10,835	10%	9,683	9%
(61,827)	(64,426)	(62,471)	2,600	4%	645	1%	Member Services	2,688	(1,112)	-29%	(498)	-16%	(64,515)	3,711	5%	1,143	2%
(102,407)	(82,465)	(95,098)	(19,942)	-24%	(7,308)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(102,407)	(19,942)	-24%	(7,308)	-8%
(150,524)	(143,317)	(106,682)	(7,207)	-5%	(43,842)	-41%	Forestry	11,778	1,378	13%	4,488	62%	(162,302)	(8,585)	-6%	(48,330)	-42%
(169,127)	(204,434)	(183,406)	35,307	17%	14,278	8%	Maintenance	-	-	0%	-	0%	(169,127)	35,307	17%	14,278	8%
\$ 145,593	\$ 294,000	\$ 253,208	\$ (148,407)	-50%	\$ (107,615)	-43%	TDA Operating Fund	\$ 4,976,612	\$ (706,388)	-12%	\$ (660,960)	-12%	\$ (4,831,019)	\$ 557,981	10%	\$ 553,345	10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q2 Apr-Jun, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ -	\$ 10,805	\$ (56,442)	\$ (10,805)	-100%	\$ 56,442	100%	\$ -	\$ (675,596)	-100%	\$ (542,044)	-100%	\$ -	\$ 664,791	100%	\$ 598,485	100%	
-	77,208	28,474	(77,208)	-100%	(28,474)	-100%	Private Amenities	-	(337,800)	-100%	(258,122)	-100%	-	260,592	100%	229,647	100%
-	(11,909)	(8,099)	11,909	100%	8,099	100%	Trout Creek Rec Ctr	-	(63,300)	-100%	(63,432)	-100%	-	75,209	100%	71,531	100%
-	14,612	7,582	(14,612)	-100%	(7,582)	-100%	Aquatics	-	(142,896)	-100%	(119,989)	-100%	-	128,284	100%	112,407	100%
-	1,687	(21,055)	(1,687)	-100%	21,055	100%	Beach Club Marina	-	(73,800)	-100%	(49,891)	-100%	-	72,113	100%	70,946	100%
-	(38,653)	(36,239)	38,653	100%	36,239	100%	Tennis Center	-	(54,000)	-100%	(46,351)	-100%	-	92,653	100%	82,590	100%
-	(32,140)	(27,104)	32,140	100%	27,104	100%	Day Camps	-	(3,800)	-100%	(4,258)	-100%	-	35,940	100%	31,363	100%
-	(502,091)	(665,157)	502,091	100%	665,157	100%	Recreation Programs	-	(1,260,190)	-100%	(1,205,848)	-100%	-	1,762,281	100%	1,871,005	100%
-	(70,731)	(128,089)	70,731	100%	128,089	100%	Public Amenities	-	(95,300)	-100%	(90,715)	-100%	-	431,031	100%	427,922	100%
-	(26,101)	(36,715)	26,101	100%	36,715	100%	Downhill Ski	-	(9,100)	-100%	(14,915)	-100%	-	121,401	100%	127,430	100%
-	(4,400)	4,302	4,400	100%	(4,302)	-100%	Cross Country Ski	-	(8,400)	-100%	(62,404)	-100%	-	158,212	100%	317,594	100%
-	(149,812)	(255,190)	149,812	100%	255,190	100%	Snowplay	-	(20,300)	-100%	(22,138)	-100%	-	22,334	100%	26,601	100%
-	(2,034)	(4,463)	2,034	100%	4,463	100%	Golf	-	(40,600)	-100%	(37,632)	-100%	-	96,623	100%	99,423	100%
-	(56,023)	(61,791)	56,023	100%	61,791	100%	Campground	-	(37,500)	-100%	(39,463)	-100%	-	38,043	100%	43,045	100%
-	(543)	(3,582)	543	100%	3,582	100%	Equestrian	-	(420)	-100%	(1,035)	-100%	-	59,355	100%	34,166	100%
-	(58,935)	(33,131)	58,935	100%	33,131	100%	Bikeworks	-	(482,970)	-100%	(487,906)	-100%	-	556,456	100%	544,884	100%
-	(73,486)	(56,977)	73,486	100%	56,977	100%	Trails	-	(18,800)	-100%	(11,625)	-100%	-	50,177	100%	43,239	100%
-	(31,377)	(31,613)	31,377	100%	31,613	100%	The Lodge	-	(78,500)	-100%	(63,782)	-100%	-	88,540	100%	90,841	100%
-	(10,040)	(27,060)	10,040	100%	27,060	100%	Summer Food and Bev	-	(108,000)	-100%	(74,400)	-100%	-	126,609	100%	105,248	100%
-	(18,609)	(30,848)	18,609	100%	30,848	100%	Pizza on the Hill	-	-	-	-	-	-	-	-	-	-
-	(18,609)	(30,848)	18,609	100%	30,848	100%	Alder Creek Café	-	-	-	-	-	-	-	-	-	-
-	(491,286)	(721,599)	491,286	100%	721,599	100%	Amenities Total	-	(1,935,786)	-100%	(1,747,892)	-100%	-	2,427,072	100%	2,469,490	100%
-	(1,803,714)	(1,568,060)	1,803,714	100%	1,568,060	100%	HOA & Amenities	-	(216,214)	-100%	(253,022)	-100%	-	2,019,928	100%	1,821,082	100%
-	(268,007)	(338,331)	268,007	100%	338,331	100%	Support Services	-	-	0%	-	0%	-	268,007	100%	338,331	100%
-	(138,818)	(131,838)	138,818	100%	131,838	100%	General	-	(70,594)	-100%	(92,934)	-100%	-	209,412	100%	224,771	100%
-	(137,779)	(80,237)	137,779	100%	80,237	100%	Administration	-	(70,600)	-100%	(84,182)	-100%	-	208,379	100%	164,419	100%
-	(188,609)	(162,942)	188,609	100%	162,942	100%	Communications	-	-	0%	-	0%	-	188,609	100%	162,942	100%
-	(233,319)	(204,932)	233,319	100%	204,932	100%	Information Tech	-	(1,000)	-100%	(737)	-100%	-	234,319	100%	205,668	100%
-	(86,731)	(80,457)	86,731	100%	80,457	100%	Accounting	-	-	0%	-	0%	-	86,731	100%	80,457	100%
-	(81,863)	(39,398)	81,863	100%	39,398	100%	Human Resources	-	(52,200)	-100%	(52,877)	-100%	-	134,063	100%	92,275	100%
-	(64,375)	(53,478)	64,375	100%	53,478	100%	Architectural Standards	-	(10,000)	-100%	(8,868)	-100%	-	74,375	100%	62,346	100%
-	(81,373)	(82,792)	81,373	100%	82,792	100%	Member Services	-	-	0%	-	0%	-	81,373	100%	82,792	100%
-	(305,844)	(209,613)	305,844	100%	209,613	100%	Risk & Facility Admin	-	(11,820)	-100%	(13,425)	-100%	-	317,664	100%	223,039	100%
-	(216,996)	(184,041)	216,996	100%	184,041	100%	Forestry	-	-	0%	-	0%	-	216,996	100%	184,041	100%
-	(216,996)	(184,041)	216,996	100%	184,041	100%	Maintenance	-	-	0%	-	0%	-	216,996	100%	184,041	100%
\$ -	\$ (2,295,000)	\$ (2,289,658)	\$ 2,295,000	100%	\$ 2,289,658	100%	TDA Operating Fund	\$ -	\$ (2,152,000)	-100%	\$ (2,000,914)	-100%	\$ -	\$ 4,447,000	100%	\$ 4,290,572	100%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q3 Jul-Sep, 2020

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
\$			Amount	Pctg	Amount	Pctg	\$	Amount	Pctg	Amount	Pctg	\$	Amount	Pctg	Amount	Pctg	
							Private Amenities										
\$ -	\$ 622,253	\$ 561,285	\$ (622,253)	-100%	\$ (561,285)	-100%	Private Amenities	\$ -	\$ (1,740,223)	-100%	\$ (1,605,848)	-100%	\$ -	\$ 1,117,970	100%	\$ 1,044,562	100%
-	140,142	141,849	(140,142)	-100%	(141,849)	-100%	Trout Creek Rec Ctr	-	(416,200)	-100%	(384,594)	-100%	-	276,058	100%	242,745	100%
-	(2,566)	(20,360)	2,566	100%	20,360	100%	Aquatics	-	(124,700)	-100%	(110,121)	-100%	-	127,266	100%	130,481	100%
-	360,945	306,727	(360,945)	-100%	(306,727)	-100%	Beach Club Marina	-	(640,623)	-100%	(564,654)	-100%	-	279,678	100%	257,927	100%
-	24,286	31,184	(24,286)	-100%	(31,184)	-100%	Tennis Center	-	(154,100)	-100%	(169,717)	-100%	-	129,814	100%	138,534	100%
-	74,499	52,987	(74,499)	-100%	(52,987)	-100%	Day Camps	-	(238,000)	-100%	(201,368)	-100%	-	163,501	100%	148,381	100%
-	24,947	48,899	(24,947)	-100%	(48,899)	-100%	Recreation Programs	-	(166,600)	-100%	(175,394)	-100%	-	141,653	100%	126,496	100%
-	(366,003)	30,837	366,003	100%	(30,837)	-100%	Public Amenities	-	(1,824,890)	-100%	(2,492,902)	-100%	-	2,190,893	100%	2,462,065	100%
-	(185,128)	(159,597)	185,128	100%	159,597	100%	Downhill Ski	-	-	0%	(2,213)	-100%	-	185,128	100%	161,809	100%
-	(86,700)	(50,651)	86,700	100%	50,651	100%	Cross Country Ski	-	-	0%	-	0%	-	86,700	100%	50,651	100%
-	(4,807)	(5,597)	4,807	100%	5,597	100%	Snowplay	-	-	0%	-	0%	-	4,807	100%	5,597	100%
-	(144,785)	13,610	144,785	100%	(13,610)	-100%	Golf	-	(21,000)	-100%	(605,320)	-100%	-	165,785	100%	591,711	100%
-	31,505	30,509	(31,505)	-100%	(30,509)	-100%	Campground	-	(75,700)	-100%	(73,252)	-100%	-	44,195	100%	42,743	100%
-	32,812	24,566	(32,812)	-100%	(24,566)	-100%	Equestrian	-	(213,400)	-100%	(199,237)	-100%	-	180,588	100%	174,671	100%
-	13,976	11,876	(13,976)	-100%	(11,876)	-100%	Bikeworks	-	(94,500)	-100%	(89,936)	-100%	-	80,524	100%	78,061	100%
-	(82,586)	(60,430)	82,586	100%	60,430	100%	Trails	-	(1,580)	-100%	(2,515)	-100%	-	84,166	100%	62,945	100%
-	58,106	253,079	(58,106)	-100%	(253,079)	-100%	The Lodge	-	(816,810)	-100%	(1,047,518)	-100%	-	758,704	100%	794,439	100%
-	(37,884)	(38,296)	37,884	100%	38,296	100%	Summer Food and Bev	-	(137,400)	-100%	(189,165)	-100%	-	175,284	100%	227,460	100%
-	20,249	9,627	(20,249)	-100%	(9,627)	-100%	Pizza on the Hill	-	(256,500)	-100%	(156,026)	-100%	-	236,251	100%	146,399	100%
-	19,239	2,141	(19,239)	-100%	(2,141)	-100%	Alder Creek Café	-	(208,000)	-100%	(127,720)	-100%	-	188,761	100%	125,578	100%
-	256,250	592,122	(256,250)	-100%	(592,122)	-100%	Amenities Total	-	(3,565,113)	-100%	(4,098,750)	-100%	-	3,308,863	100%	3,506,628	100%
-	(2,234,250)	(1,727,682)	2,234,250	100%	1,727,682	100%	HOA & Amenities Support Services	-	(188,887)	-100%	(189,707)	-100%	-	2,423,137	100%	1,917,389	100%
-	(222,673)	(202,385)	222,673	100%	202,385	100%	General	-	-	0%	-	0%	-	222,673	100%	202,385	100%
-	(165,368)	(177,261)	165,368	100%	177,261	100%	Administration	-	(40,647)	-100%	(35,894)	-100%	-	206,015	100%	213,155	100%
-	(131,298)	(87,356)	131,298	100%	87,356	100%	Communications	-	(53,700)	-100%	(54,683)	-100%	-	184,998	100%	142,039	100%
-	(171,087)	(143,073)	171,087	100%	143,073	100%	Information Tech	-	-	0%	-	0%	-	171,087	100%	143,073	100%
-	(235,506)	(205,406)	235,506	100%	205,406	100%	Accounting	-	(2,200)	-100%	(1,648)	-100%	-	237,706	100%	207,053	100%
-	(87,965)	(82,968)	87,965	100%	82,968	100%	Human Resources	-	-	0%	-	0%	-	87,965	100%	82,968	100%
-	(89,498)	(38,768)	89,498	100%	38,768	100%	Architectural Standards	-	(60,100)	-100%	(53,866)	-100%	-	149,598	100%	92,634	100%
-	(55,858)	(47,443)	55,858	100%	47,443	100%	Member Services	-	(14,400)	-100%	(14,779)	-100%	-	70,258	100%	62,223	100%
-	(80,149)	(54,939)	80,149	100%	54,939	100%	Risk & Facility Admin	-	-	0%	-	0%	-	80,149	100%	54,939	100%
-	(791,079)	(507,277)	791,079	100%	507,277	100%	Forestry	-	(17,840)	-100%	(28,837)	-100%	-	808,919	100%	536,114	100%
-	(203,769)	(180,806)	203,769	100%	180,806	100%	Maintenance	-	-	0%	-	0%	-	203,769	100%	180,806	100%
\$ -	\$ (1,978,000)	\$ (1,135,560)	\$ 1,978,000	100%	\$ 1,135,560	100%	TDA Operating Fund	\$ -	\$ (3,754,000)	-100%	\$ (4,288,456)	-100%	\$ -	\$ 5,732,000	100%	\$ 5,424,016	100%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q4 Oct-Dec, 2020

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ -	\$ (57,394)	\$ 15,455	\$ 57,394	100%	\$ (15,455)	-100%	\$ -	\$ (344,481)	-100%	\$ (353,693)	-100%	\$ -	\$ 401,875	100%	\$ 338,238	100%	
-	(22,965)	(3,887)	22,965	100%	3,887	100%	Private Amenities	-	-	-	-	-	-	-	-	-	
-	15,830	6,582	(15,830)	-100%	(6,582)	-100%	Trout Creek Rec Ctr	-	(246,300)	-100%	(207,561)	-100%	-	269,265	100%	211,448	100%
-	(22,926)	(32,627)	22,926	100%	32,627	100%	Aquatics	-	(48,000)	-100%	(40,202)	-100%	-	32,170	100%	33,620	100%
-	(5,751)	67,551	5,751	100%	(67,551)	-100%	Beach Club Marina	-	(14,481)	-100%	3,889	100%	-	37,407	100%	28,738	100%
-	(5,776)	(5,415)	5,776	100%	5,415	100%	Tennis Center	-	(16,100)	-100%	(88,451)	-100%	-	21,851	100%	20,900	100%
-	(15,806)	(16,750)	15,806	100%	16,750	100%	Day Camps	-	-	0%	-	0%	-	5,776	100%	5,415	100%
-	(262,815)	138,566	262,815	100%	(138,566)	-100%	Recreation Programs	-	(19,600)	-100%	(21,368)	-100%	-	35,406	100%	38,118	100%
-	85,697	299,912	(85,697)	-100%	(299,912)	-100%	Public Amenities	-	(2,068,150)	-100%	(2,232,902)	-100%	-	2,330,965	100%	2,094,336	100%
-	(19,953)	138,507	19,953	100%	(138,507)	-100%	Downhill Ski	-	(1,078,400)	-100%	(1,117,407)	-100%	-	992,703	100%	817,495	100%
-	5,952	35,204	(5,952)	-100%	(35,204)	-100%	Cross Country Ski	-	(268,400)	-100%	(413,776)	-100%	-	288,353	100%	275,269	100%
-	(137,405)	(176,784)	137,405	100%	176,784	100%	Snowplay	-	(67,800)	-100%	(66,354)	-100%	-	61,848	100%	31,150	100%
-	(10,474)	(8,266)	10,474	100%	8,266	100%	Golf	-	(600)	-100%	(38,747)	-100%	-	138,005	100%	215,531	100%
-	(40,060)	(38,398)	40,060	100%	38,398	100%	Campground	-	-	0%	(423)	-100%	-	10,474	100%	8,689	100%
-	167	(1,244)	(167)	-100%	1,244	100%	Equestrian	-	-	0%	(1,765)	-100%	-	40,060	100%	40,162	100%
-	(34,603)	(24,582)	34,603	100%	24,582	100%	Bikeworks	-	(7,000)	-100%	(5,239)	-100%	-	6,833	100%	6,483	100%
-	(64,623)	(43,114)	64,623	100%	43,114	100%	Trails	-	-	0%	718	100%	-	34,603	100%	23,864	100%
-	(15,039)	(17,940)	15,039	100%	17,940	100%	The Lodge	-	(485,150)	-100%	(460,394)	-100%	-	549,773	100%	503,508	100%
-	(6,099)	(4,677)	6,099	100%	4,677	100%	Summer Food and Bev	-	(2,800)	-100%	(736)	-100%	-	17,839	100%	18,676	100%
-	(26,375)	(20,052)	26,375	100%	20,052	100%	Pizza on the Hill	-	-	0%	(7,560)	-100%	-	6,099	100%	12,237	100%
-	(320,209)	154,020	320,209	100%	(154,020)	-100%	Alder Creek Café	-	(158,000)	-100%	(121,218)	-100%	-	184,375	100%	141,270	100%
-	(1,787,791)	(2,050,409)	1,787,791	100%	2,050,409	100%	Amenities Total	-	(2,412,631)	-100%	(2,586,594)	-100%	-	2,732,840	100%	2,432,574	100%
-	(223,637)	(256,287)	223,637	100%	256,287	100%	HOA & Amenities	-	(138,369)	-100%	(181,981)	-100%	-	1,926,160	100%	2,232,389	100%
-	(156,089)	(476,013)	156,089	100%	476,013	100%	Support Services	-	-	0%	-	0%	-	223,637	100%	256,287	100%
-	(136,258)	(124,242)	136,258	100%	124,242	100%	General	-	-	0%	-	0%	-	188,818	100%	513,057	100%
-	(173,736)	(165,726)	173,736	100%	165,726	100%	Administration	-	(32,729)	-100%	(37,044)	-100%	-	182,158	100%	173,846	100%
-	(236,943)	(205,781)	236,943	100%	205,781	100%	Communications	-	(45,900)	-100%	(49,604)	-100%	-	173,736	100%	165,726	100%
-	(117,819)	(94,687)	117,819	100%	94,687	100%	Information Tech	-	-	0%	-	0%	-	238,043	100%	206,552	100%
-	(69,394)	(53,291)	69,394	100%	53,291	100%	Accounting	-	(1,100)	-100%	(771)	-100%	-	117,819	100%	94,687	100%
-	(67,341)	(60,056)	67,341	100%	60,056	100%	Human Resources	-	-	0%	-	0%	-	108,294	100%	99,398	100%
-	(82,013)	(82,585)	82,013	100%	82,585	100%	Architectural Standards	-	(38,900)	-100%	(46,108)	-100%	-	71,141	100%	63,088	100%
-	(304,760)	(330,327)	304,760	100%	330,327	100%	Member Services	-	(3,800)	-100%	(3,032)	-100%	-	82,013	100%	82,585	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Risk & Facility Admin	-	-	0%	-	0%	-	320,700	100%	375,749	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Forestry	-	(15,940)	-100%	(45,422)	-100%	-	219,801	100%	201,415	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Maintenance	-	-	0%	-	0%	-	219,801	100%	201,415	100%
\$ -	\$ (2,108,000)	\$ (1,896,388)	\$ 2,108,000	100%	\$ 1,896,388	100%	TDA Operating Fund	\$ -	\$ (2,551,000)	-100%	\$ (2,768,575)	-100%	\$ -	\$ 4,659,000	100%	\$ 4,664,963	100%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the three months ending March 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (286,277)	\$ (303,099)	\$ 16,822	6%	Private Amenities	\$ (44.23)	\$ (46.83)	\$ 3	6%
(110,236)	(121,328)	11,092	9%	Trout Creek Rec Ctg	(17.03)	(18.74)	2	9%
(41,895)	(48,612)	6,717	14%	Aquatics	(6.47)	(7.51)	1	14%
(47,827)	(48,410)	583	1%	Beach Club Marina	(7.39)	(7.48)	0	1%
(27,700)	(27,518)	(182)	-1%	Tennis Center	(4.28)	(4.25)	(0)	-1%
(16,741)	(16,772)	31	0%	Day Camps	(2.59)	(2.59)	0	0%
(41,878)	(40,459)	(1,419)	-4%	Recreation Programs	(6.47)	(6.25)	(0)	-4%
974,207	1,472,324	(498,117)	-34%	Public Amenities	\$ 150.50	\$ 227.46	(77)	-34%
1,259,193	1,515,856	(256,663)	-17%	Downhill Ski	194.53	234.18	(40)	-17%
326,442	314,172	12,270	4%	Cross Country Ski	50.43	48.54	2	4%
28,393	109,287	(80,894)	-74%	Snowplay	4.39	16.88	(12)	-74%
(147,110)	(147,632)	522	0%	Golf	(22.73)	(22.81)	0	0%
(16,137)	(16,700)	563	3%	Campground	(2.49)	(2.58)	0	3%
(36,841)	(36,330)	(511)	-1%	Equestrian	(5.69)	(5.61)	(0)	-1%
(8,531)	(8,322)	(209)	-3%	Bikeworks	(1.32)	(1.29)	(0)	-3%
(53,968)	(48,851)	(5,117)	-10%	Trails	(8.34)	(7.55)	(1)	-10%
(260,402)	(144,970)	(115,432)	-80%	The Lodge	(40.23)	(22.40)	(18)	-80%
(12,627)	(12,617)	(10)	0%	Summer Food and Bev	(1.95)	(1.95)	(0)	0%
(32,312)	(32,302)	(10)	0%	Pizza on the Hill	(4.99)	(4.99)	(0)	0%
(71,894)	(19,267)	(52,627)	-273%	Alder Creek Café	(11.11)	(2.98)	(8)	-273%
687,929	1,169,225	(481,296)	-41%	Amenities Total	\$ 106.28	\$ 180.63	(74)	-41%
(494,336)	(827,225)	332,889	40%	HOA & Amenities Support Services	\$ (76.37)	\$ (127.80)	51	40%
(511,865)	(525,645)	13,780	3%	General	(79.08)	(81.21)	2	3%
211,480	-	211,480	#####	Administration	32.67	-	33	0%
31,699	-	31,699	#####	Communications	4.90	-	5	0%
22,176	-	22,176	#####	Information Tech	3.43	-	3	0%
11,462	-	11,462	#####	Accounting	1.77	-	2	0%
3,948	-	3,948	#####	Human Resources	0.61	-	1	0%
(85,249)	(112,836)	27,587	24%	Architectural Standards	(13.17)	(17.43)	4	24%
2,600	-	2,600	#####	Member Services	0.40	-	0	0%
(19,942)	-	(19,942)	#####	Risk & Facility Admin	(3.08)	-	(3)	0%
(195,951)	(188,744)	(7,207)	-4%	Forestry	(30.27)	(29.16)	(1)	-4%
35,307	-	35,307	#####	Maintenance	5.45	-	5	0%
\$ 193,593	\$ 342,000	\$ (148,407)	-43%	Net Operating Result	\$ 29.91	\$ 52.83	\$ (22.93)	-43%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **March 2020**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
986	1,409	1,603	422	30%	616	38%	Private Amenities	3,579	4,520	4,938	940	21%	1,358	28%
953	1,403	1,603	450	32%	650	41%	Trout Creek Rec Ctr	3,474	4,508	4,917	1,033	23%	1,443	29%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
33	6	-	(27)	-457%	(33)	0%	Recreation Programs	105	12	20	(93)	-775%	(85)	-420%
14,749	23,749	23,580	9,000	38%	8,831	37%	Public Amenities	72,902	79,029	80,961	6,127	8%	8,060	10%
8,387	13,022	12,818	4,635	36%	4,431	35%	Downhill Ski Area	43,723	45,412	46,484	1,689	4%	2,761	6%
2,460	3,580	4,057	1,120	31%	1,597	39%	Cross Country Ski Area	11,602	11,639	12,946	38	0%	1,344	10%
171	825	608	654	79%	437	72%	Snowplay - Total Tubers	1,308	3,298	2,795	1,990	60%	1,487	53%
-	-	-	-	0%	-	0%	Golf Operations	-	-	7	-	0%	7	100%
168	455	414	287	63%	247	60%	Golf Maintenance	489	754	757	265	35%	268	35%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	40	2	40	100%	2	100%	Equestrian	25	60	16	35	59%	(9)	-58%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	-	0%	-	0%
2,318	3,627	3,627	1,308	36%	1,309	36%	The Lodge	9,688	10,946	10,747	1,258	11%	1,059	10%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
-	-	747	-	0%	747	100%	Pizza on the Hill	-	-	2,934	-	0%	2,934	100%
1,246	2,201	1,307	955	43%	61	5%	Alder Creek Café	6,067	6,919	4,277	852	12%	(1,791)	-42%
15,736	25,158	25,183	9,422	37%	9,447	38%	Amenities Total	76,481	83,548	85,899	7,067	8%	9,418	11%
4,900	6,101	5,923	1,201	20%	1,024	17%	HOA & Amenities Support Services	16,138	19,071	17,865	2,933	15%	1,727	10%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
175	141	286	(34)	-24%	111	39%	Administration	578	433	1,072	(145)	-33%	495	46%
385	496	510	111	22%	126	25%	Communications	1,182	1,459	1,109	277	19%	(73)	-7%
436	684	422	248	36%	(14)	-3%	Information Tech	1,643	2,052	1,349	409	20%	(294)	-22%
926	1,096	1,015	170	15%	88	9%	Accounting	2,765	3,233	3,047	468	14%	282	9%
-	-	-	-	0%	-	0%	Human Resources	-	-	298	-	0%	298	100%
575	784	827	209	27%	251	30%	Architectural Standards	1,957	2,324	2,497	367	16%	540	22%
483	528	559	45	9%	76	14%	Member Services	1,523	1,537	1,403	13	1%	(120)	-9%
300	171	171	(130)	-76%	(129)	-75%	Risk & Facility Admin	916	568	608	(348)	-61%	(308)	-51%
354	336	283	(18)	-5%	(71)	-25%	Forestry	1,457	1,880	757	423	23%	(700)	-92%
1,265	1,866	1,851	601	32%	585	32%	Maintenance	4,117	5,585	5,725	1,468	26%	1,608	28%
20,636	31,258	31,106	10,622	34%	10,471	34%	Total Payroll Hours	92,619	102,619	103,764	10,000	10%	11,145	11%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **March 2020**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Actual	Prior Yr	Amount	Pctg
7	8	6	-	-	-	-	-	-	-	-	-	11	9	9	10	16	52	88	55	16	12	8	7	7	9	2.6	28%	
6	8	5	-	-	-	-	-	-	-	-	-	11	9	9	9	9	11	9	8	7	8	7	7	7	9	2.8	29%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	5	15	8	1	-	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	11	22	16	5	1	0	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	5	7	6	3	1	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	17	28	12	0	-	-	-	-	-	-	0%	
0	0	0	-	-	-	-	-	-	-	-	-	0	0	-	1	0	3	7	4	1	2	1	0	0	0	(0.2)	-420%	
177	159	85	-	-	-	-	-	-	-	-	-	178	153	136	72	39	82	122	116	76	52	33	150	140	156	15.5	10%	
106	98	48	-	-	-	-	-	-	-	-	-	103	91	74	32	3	3	3	3	3	3	8	88	84	89	5.3	6%	
28	24	14	-	-	-	-	-	-	-	-	-	29	22	23	11	0	0	0	0	0	1	6	25	22	25	2.6	10%	
5	2	1	-	-	-	-	-	-	-	-	-	6	6	4	1	-	-	-	-	-	0	-	4	3	5	2.9	53%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	5	14	13	9	5	-	-	-	0	0.0	100%	
1	1	1	-	-	-	-	-	-	-	-	-	1	1	2	4	12	19	22	21	20	18	3	1	1	1	0.5	35%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	-	-	-	-	-	-	-	0%	
0	-	-	-	-	-	-	-	-	-	-	-	0	-	0	0	0	9	11	9	4	1	0	-	0	0	(0.0)	-58%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	2	2	0	0	-	-	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	4	2	3	0	-	-	-	-	-	0%	
22	20	13	-	-	-	-	-	-	-	-	-	22	19	21	17	18	29	35	30	23	18	14	21	19	21	2.0	10%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	14	15	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	7	6	4	3	1	5	9	11	2	0	-	-	-	6	5.6	100%	
15	13	7	-	-	-	-	-	-	-	-	-	10	8	8	3	3	5	7	6	4	4	4	11	12	8	(3.4)	-42%	
183	167	91	-	-	-	-	-	-	-	-	-	188	162	145	82	54	134	210	171	92	64	41	157	147	165	18.1	11%	
35	30	28	-	-	-	-	-	-	-	-	-	37	32	34	33	40	48	48	48	44	47	41	39	31	34	3.3	10%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
1	1	1	-	-	-	-	-	-	-	-	-	3	2	2	1	1	1	1	1	1	1	1	1	1	2	1.0	46%	
3	2	2	-	-	-	-	-	-	-	-	-	2	2	3	3	3	3	3	3	3	3	2	3	2	2	(0.1)	-7%	
3	3	3	-	-	-	-	-	-	-	-	-	3	2	2	3	4	3	2	3	4	4	4	4	3	3	(0.6)	-22%	
5	5	5	-	-	-	-	-	-	-	-	-	6	5	6	6	6	6	6	6	6	6	6	6	5	6	0.5	9%	
-	-	-	-	-	-	-	-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	-	1	0.6	100%	
5	3	3	-	-	-	-	-	-	-	-	-	5	4	5	5	5	3	4	4	4	5	4	5	4	5	1.0	22%	
3	3	3	-	-	-	-	-	-	-	-	-	2	3	3	3	2	3	2	3	3	3	3	3	3	3	(0.2)	-9%	
2	2	2	-	-	-	-	-	-	-	-	-	2	1	1	1	0	1	1	2	1	1	2	2	2	1	(0.6)	-51%	
4	2	2	-	-	-	-	-	-	-	-	-	2	1	2	2	8	19	18	17	14	16	10	7	3	1	(1.3)	-92%	
9	7	7	-	-	-	-	-	-	-	-	-	11	11	11	9	10	10	10	9	8	9	9	9	8	11	3.1	28%	
219	197	119	-	-	-	-	-	-	-	-	-	225	194	179	115	95	182	259	219	136	111	82	196	178	200	21.4	11%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period March 2020

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
5.7	8.1	9.2	2.4	30%	3.6	38%	Private Amenities	7	9	9	2	21%	3	28%
5.5	8.1	9.2	3	32%	4	41%	Trout Creek Rec Ctr	7	9	9	2	23%	3	29%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%
0.2	0.0	-	(0)	-457%	(0)	0%	Recreation Programs	0	0	0	(0)	-775%	(0)	-420%
85.1	137.0	136.0	51.9	38%	50.9	37%	Public Amenities	140	152	156	12	8%	15	10%
48.4	75.1	73.9	27	36%	26	35%	Downhill Ski Area	84	87	89	3	4%	5	6%
14.2	20.7	23.4	6	31%	9	39%	Cross Country Ski Area	22	22	25	0	0%	3	10%
1.0	4.8	3.5	4	79%	3	72%	Snowplay - Total Tubers	3	6	5	4	60%	3	53%
-	-	-	-	0%	-	0%	Golf Operations	-	-	0	-	0%	0	100%
1.0	2.6	2.4	2	63%	1	60%	Golf Maintenance	1	1	1	1	35%	1	35%
-	-	-	-	0%	-	0%	Campground	-	-	-	-	0%	-	0%
-	0.2	0.0	0	100%	0	100%	Equestrian	0	0	0	0	59%	(0)	-58%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	-	0%	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	-	0%	-	0%
13.4	20.9	20.9	8	36%	8	36%	The Lodge	19	21	21	2	11%	2	10%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	-	0%	-	0%
-	-	4.3	-	0%	4	100%	Pizza on the Hill	-	-	6	-	0%	6	100%
7.2	12.7	7.5	6	43%	0	5%	Alder Creek Café	12	13	8	2	12%	(3)	-42%
90.8	145.1	145.3	54.4	37%	54.5	38%	Amenities Total	147	161	165	14	8%	18	11%
28.3	35.2	34.2	7	20%	5.9	17%	HOA & Amenities Support Services	31	37	34	6	15%	3	10%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.0	0.8	1.7	(0)	-24%	1	39%	Administration	1	1	2	(0)	-33%	1	46%
2.2	2.9	2.9	1	22%	1	25%	Communications	2	3	2	1	19%	(0)	-7%
2.5	3.9	2.4	1	36%	(0)	-3%	Information Tech	3	4	3	1	20%	(1)	-22%
5.3	6.3	5.9	1	15%	1	9%	Accounting	5	6	6	1	14%	1	9%
-	-	-	-	0%	-	0%	Human Resources	-	-	1	-	0%	1	100%
3.3	4.5	4.8	1	27%	1	30%	Architectural Standards	4	4	5	1	16%	1	22%
2.8	3.0	3.2	0	9%	0	14%	Member Services	3	3	3	0	1%	(0)	-9%
1.7	1.0	1.0	(1)	-76%	(1)	-75%	Risk & Facility Admin	2	1	1	(1)	-61%	(1)	-51%
2.0	1.9	1.6	(0)	-5%	(0)	-25%	Forestry	3	4	1	1	23%	(1)	-92%
7.3	10.8	10.7	3	32%	3	32%	Maintenance	8	11	11	3	26%	3	28%
119.1	180.3	179.5	61.3	34%	60.4	34%	Total nonExempt FTEs	178	197	200	19.2	9.7%	21.4	10.7%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **March 2020**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
46	138	18	92	67%	(28)	-162%	Private Amenities	215	85	(129)	-151%
46	138	18	92	67%	(28)	-162%	Trout Creek Rec Ctr	215	85	(129)	-151%
-	-	-	-	0%	-	0%	Aquatics	-	-	-	0%
-	-	-	-	0%	-	0%	Beach Club Marina	-	-	-	0%
-	-	-	-	0%	-	0%	Tennis Center	-	-	-	0%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	-	-	0%	-	0%	Recreation Programs	-	-	-	0%
454	1,748	1,317	1,295	74%	864	66%	Public Amenities	4,213	5,271	1,058	20%
366	1,480	862	1,114	75%	496	58%	Downhill Ski Area	3,218	3,522	304	9%
41	134	236	93	70%	195	83%	Cross Country Ski Area	397	744	347	47%
5	3	16	(2)	-78%	11	71%	Snowplay - Total Tubers	56	204	148	73%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
0	1	33	0	60%	33	99%	Golf Maintenance	2	54	53	97%
-	-	-	-	0%	-	0%	Campground	-	-	-	0%
-	-	-	-	0%	-	0%	Equestrian	4	-	(4)	0%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
7	47	76	41	86%	69	91%	The Lodge	188	322	134	42%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
-	-	11	11	100%	11	100%	Pizza on the Hill	-	134	134	100%
35	84	83	49	58%	48	58%	Alder Creek Café	348	291	(58)	-20%
499	1,886	1,335	1,387	74%	835	63%	Amenities Total	4,428	5,356	928	17%
90	121	236	30	25%	146	62%	HOA & Amenities Support Services	437	949	513	54%
-	-	-	-	0%	-	0%	General	-	-	-	0%
4	19	64	16	82%	61	94%	Administration	41	221	180	82%
3	1	6	(2)	-121%	3	47%	Communications	5	8	3	41%
-	2	2	2	100%	2	100%	Information Tech	7	2	(5)	-226%
9	16	14	8	46%	5	36%	Accounting	41	63	21	34%
-	-	-	-	0%	-	0%	Human Resources	-	3	3	100%
12	16	52	3	22%	39	76%	Architectural Standards	39	163	124	76%
4	8	7	3	44%	3	38%	Member Services	23	17	(5)	-29%
32	26	10	(5)	-21%	(22)	-223%	Risk & Facility Admin	82	24	(58)	-237%
2	13	14	11	84%	12	86%	Forestry	89	30	(59)	-197%
24	19	68	(5)	-27%	43	64%	Maintenance	110	417	307	74%
590	2,007	1,571	1,417	71%	981	62%	Total Payroll Hours	4,864	6,305	1,441	23%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

March 2020

	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 253,866	\$ 253,608	\$ 253,090	\$ 338,405	258	0%	776	0%	(84,539)	-25%
Cash & Investments, non-Restricted	36,398,144	35,808,901	28,061,425	32,375,802	589,244	2%	8,336,720	30%	4,022,343	12%
Cash and Investments total	36,652,010	36,062,508	28,314,515	32,714,206	589,502	2%	8,337,496	29%	3,937,804	12%
Member's Dues & Receivables, Net	639,432	2,149,651	254,621	516,010	(1,510,218)	-70%	384,811	151%	123,422	24%
Other Receivables	189,096	212,838	348,414	274,642	(23,742)	-11%	(159,318)	-46%	(85,547)	-31%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	270,540	285,768	319,338	251,986	(15,228)	-5%	(48,799)	-15%	18,554	7%
Prepaid Expenses & Other Assets	590,210	663,965	860,059	631,116	(73,755)	-11%	(269,849)	-31%	(40,906)	-6%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(42,299,804)	(42,008,138)	(41,424,804)	(39,089,352)	(291,666)	-1%	(875,000)	-2%	(3,210,452)	-8%
NBV of Property & Equipment	39,380,262	39,671,928	40,255,262	40,711,706	(291,666)	-1%	(875,000)	-2%	(1,331,444)	-3%
Construction In Progress	1,520,122	1,332,610	1,076,145	466,228	187,513	14%	443,978	41%	1,053,895	226%
Net Property and Equipment	40,900,385	41,004,538	41,331,407	41,177,934	(104,153)	0%	(431,022)	-1%	(277,549)	-1%
Total Assets	\$ 79,241,673	\$ 80,379,268	\$ 71,428,354	\$ 75,565,895	(1,137,595)	-1%	7,813,319	11%	3,675,778	5%
Liabilities										
Accounts Payable	\$ 285,063	\$ 341,940	\$ 756,298	\$ 284,489	(56,877)	-17%	(471,236)	-62%	574	0%
Accrued Liabilities	1,040,531	1,403,742	1,469,598	1,392,723	(363,211)	-26%	(429,067)	-29%	(352,192)	-25%
Deferred Revenue, Annual Assessment	6,232,052	6,247,313	3,773,671	5,565,506	(15,262)	0%	2,458,381	65%	666,545	12%
Deferred Revenue, Recreation Fee	915,185	917,110	583,945	829,995	(1,925)	0%	331,240	57%	85,190	10%
Deferred Revenue, All Other	662,086	566,126	893,151	610,690	95,960	17%	(231,064)	-26%	51,396	8%
Deposits	395,134	426,349	555,395	515,893	(31,215)	-7%	(160,261)	-29%	(120,758)	-23%
Total Liabilities	9,530,051	9,902,580	8,032,058	9,199,297	(372,529)	-4%	1,497,993	19%	330,754	4%
Members' Equity	69,711,622	70,476,688	63,396,295	66,366,598	(765,066)	-1%	6,315,326	10%	3,345,024	5%
Total Liabilities and Members' Equity	\$ 79,241,673	\$ 80,379,268	\$ 71,428,354	\$ 75,565,895	(1,137,595)	-1%	7,813,319	11%	3,675,778	5%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,770	\$ 10,888	\$ 9,794	\$ 10,253	(118)	-1%	976	10%	517	5%
OPF/RRF/DVF/NEF	\$ 4,451		\$ 3,409				1,042	31%		
PROPERTY FUND	\$ 6,319		\$ 6,385				(67)	-1%		

Financial Position (Balance Sheet)

TDA CONSOLIDATED

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**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

March 2020

TB REF	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 253,866	\$ 253,608	\$ 253,090	\$ 338,405	258	0%	776	0%	(84,539)	-25%
	Cash & Investments, non-Restricted	1	10,270,780	9,734,948	6,046,086	9,632,143	535,832	6%	4,224,694	70%	638,637	7%
	Cash and Investments total		10,524,646	9,988,556	6,299,176	9,970,547	536,090	5%	4,225,470	67%	554,098	6%
	Member's Dues & Receivables, Net	3	638,717	2,148,936	253,906	515,295	(1,510,218)	-70%	384,811	152%	123,422	24%
	Other Receivables	4	98,216	83,804	227,211	153,657	14,412	17%	(128,995)	-57%	(55,441)	-36%
	Due From (To) Other Funds	5	(591,351)	(786,411)	(131,222)	500,837	195,060	25%	(460,129)	-351%	(1,092,188)	-218%
	Inventory	6	270,540	285,768	319,338	251,986	(15,228)	-5%	(48,799)	-15%	18,554	7%
	Prepaid Expenses & Other Assets	7	590,210	662,712	860,059	631,116	(72,502)	-11%	(269,849)	-31%	(40,906)	-6%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 11,530,978	\$ 12,383,364	\$ 7,828,468	\$ 12,023,439	(852,386)	-7%	3,702,510	47%	(492,461)	-4%
Liabilities												
	Accounts Payable	11	\$ 210,385	\$ 271,683	\$ 440,070	\$ 263,380	(61,298)	-23%	(229,685)	-52%	(52,995)	-20%
	Accrued Liabilities	12	1,021,644	1,387,689	1,450,623	1,373,873	(366,045)	-26%	(428,979)	-30%	(352,229)	-26%
	Deferred Revenue, Annual Assessment	13	6,232,052	6,247,313	1,662,831	5,565,506	(15,262)	0%	4,569,221	275%	666,545	12%
	Deferred Revenue, Recreation Fee	14	915,185	917,110	583,945	829,995	(1,925)	0%	331,240	57%	85,190	10%
	Deferred Revenue, All Other	15	662,086	566,126	893,151	610,690	95,960	17%	(231,064)	-26%	51,396	8%
	Deposits	16	395,134	426,349	555,395	515,893	(31,215)	-7%	(160,261)	-29%	(120,758)	-23%
	Total Liabilities		9,436,486	9,816,270	5,586,014	9,159,338	(379,784)	-4%	3,850,472	69%	277,148	3%
	Members' Equity	17	2,094,492	2,567,095	2,242,454	2,864,101	(472,603)	-18%	(147,962)	-7%	(769,609)	-27%
	Total Liabilities and Members' Equity		\$ 11,530,978	\$ 12,383,364	\$ 7,828,468	\$ 12,023,439	(852,386)	-7%	3,702,510	47%	(492,461)	-4%
	Balance Check		-	-	-	-						
	Members' Equity policy target(t) balance		1,414,000	1,414,000	1,100,000	1,100,000	-	0%	314,000	29%	314,000	29%
	Members' Equity variance Over (under) Target		680,492	1,153,095	1,142,454	1,764,101	(472,603)	-41%	(461,962)	-40%	(1,083,609)	-61%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:		
YTD NOR results Favorable (Unfavorable)	(148,407)	F06.2
Annual Assessment revenue variance to Budget	-	
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)
Net Change in Members Equity	(148,407)	(A) toDVF

Financial Position (Balance Sheet)

**OPERATING FUND
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F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
March 2020

	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	17,404,176	17,376,799	14,341,231	14,801,083	27,378	0%	3,062,945	21%	2,603,094	18%	2,603,094	18%
Cash and Investments total	17,404,176	17,376,799	14,341,231	14,801,083	27,378	0%	3,062,945	21%	2,603,094	18%	2,603,094	18%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Other Receivables	64,519	89,330	84,522	78,627	(24,811)	-28%	(20,003)	-24%	(14,108)	-18%	(14,108)	-18%
Due From (To) Other Funds	(107,024)	57,348	109,638	(204,810)	(164,372)	-287%	(216,662)	-198%	97,786	48%	97,786	48%
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	0	1,254	(0)	(0)	(1,254)	-100%	0	#####	0	150%	0	150%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Assets	\$ 17,361,671	\$ 17,524,730	\$ 14,535,392	\$ 14,674,900	(163,059)	-1%	2,826,280	19%	2,686,771	18%	2,686,771	18%
Liabilities												
Accounts Payable	\$ 62,218	\$ 57,797	\$ 290,151	\$ 20,554	4,421	8%	(227,933)	-79%	41,664	203%	41,664	203%
Accrued Liabilities	12,273	10,273	14,861	13,955	2,000	19%	(2,588)	-17%	(1,682)	-12%	(1,682)	-12%
Deferred Revenue, Annual Assessment	-	-	1,402,874	-	-	0%	(1,402,874)	-100%	-	0%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-	0%
Total Liabilities	74,491	68,070	1,707,887	34,509	6,421	9%	(1,633,396)	-96%	39,982	116%	39,982	116%
Members' Equity	17,287,180	17,456,660	12,827,505	14,640,391	(169,479)	-1%	4,459,675	35%	2,646,790	18%	2,646,790	18%
Total Liabilities and Members' Equity	\$ 17,361,671	\$ 17,524,730	\$ 14,535,392	\$ 14,674,900	(163,059)	-1%	2,826,280	19%	2,686,771	18%	2,686,771	18%
Balance Check	-	-	-	-								

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Replacement Reserve Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	4,459,669	F14	
Members' Equity Transfers In (Out)	-	< \$1.0m from OPF (10/2019 BoD)	
Net Change in Members Equity	4,459,669	(A)	

Tahoe Donner Association
Statement of Financial Position
Development Fund
March 2020

	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	8,463,999	8,437,964	7,414,919	7,568,332	26,034	0%	1,049,079	14%	895,667	12%
Cash and Investments total	8,463,999	8,437,964	7,414,919	7,568,332	26,034	0%	1,049,079	14%	895,667	12%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	24,499	38,179	35,809	41,644	(13,681)	-36%	(11,311)	-32%	(17,146)	-41%
Due From (To) Other Funds	559,383	587,280	14,604	(216,464)	(27,897)	-5%	544,779	3730%	775,847	358%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 9,048,595	\$ 9,064,139	\$ 7,466,048	\$ 7,394,227	(15,544)	0%	1,582,547	21%	1,654,368	22%
Liabilities										
Accounts Payable	\$ 12,460	\$ 12,460	\$ 26,078	\$ 555	-	0%	(13,618)	-52%	11,905	2145%
Accrued Liabilities	6,446	5,612	3,946	4,895	834	15%	2,500	63%	1,551	32%
Deferred Revenue, Annual Assessment	-	-	648,770	-	-	0%	(648,770)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	18,906	18,072	678,793	5,450	834	5%	(659,887)	-97%	13,456	247%
Members' Equity	9,029,689	9,046,067	6,787,254	7,388,777	(16,378)	0%	2,242,435	33%	1,640,912	22%
							(A)			
Total Liabilities and Members' Equity	\$ 9,048,595	\$ 9,064,139	\$ 7,466,048	\$ 7,394,227	(15,544)	0%	1,582,547	21%	1,654,368	22%
Balance Check	-	-	-	-	-	-	-	-	-	-

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,242,439 F14
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	2,242,439 (A)

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
March 2020

	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Cash & Investments, non-Restricted	259,189	259,189	259,188	374,244	0	0%	1	0%	(115,055)	-31%	-
Cash and Investments total	259,189	259,189	259,188	374,244	0	0%	1	0%	(115,055)	-31%	-
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%	-
Other Receivables	1,862	1,524	871	713	338	22%	991	114%	1,149	161%	-
Due From (To) Other Funds	138,992	141,783	6,980	(79,563)	(2,791)	-2%	132,012	1891%	218,555	275%	-
Inventory	-	-	-	-	-	0%	-	0%	-	0%	-
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	-
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	-
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	-
Total Assets	\$ 400,043	\$ 402,497	\$ 267,040	\$ 295,394	(2,453)	-1%	133,004	50%	104,649	35%	-
Liabilities											
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	-
Accrued Liabilities	168	168	168	-	-	0%	-	0%	168	0%	-
Deferred Revenue, Annual Assessment	-	-	59,197	-	-	0%	(59,197)	-100%	-	0%	-
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	-
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	-
Deposits	-	-	-	-	-	0%	-	0%	-	0%	-
Total Liabilities	168	168	59,365	-	-	0%	(59,197)	-100%	168	0%	-
Members' Equity	399,875	402,329	207,675	295,394	(2,453)	-1%	192,201	93%	104,481	35%	-
Total Liabilities and Members' Equity	\$ 400,043	\$ 402,497	\$ 267,040	\$ 295,394	(2,453)	-1%	133,004	50%	104,649	35%	-
Balance Check	-	-	-	-	-		-		-		-

**Tahoe Donner Association
Statement of Financial Position**

**Property Fund
March 2020**

	Current Month as of Mar 31, 2020	Last Month as of Feb 28, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Mar 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(42,299,804)	(42,008,138)	(41,424,804)	(39,089,352)	(291,666)	-1%	(875,000)	-2%	(3,210,452)	-8%
NBV of Property & Equipment	39,380,262	39,671,928	40,255,262	40,711,706	(291,666)	-1%	(875,000)	-2%	(1,331,444)	-3%
Construction In Progress	1,520,122	1,332,610	1,076,145	466,228	187,513	14%	443,978	41%	1,053,895	226%
Net Property and Equipment	40,900,385	41,004,538	41,331,407	41,177,934	(104,153)	0%	(431,022)	-1%	(277,549)	-1%
Total Assets	\$ 40,900,385	\$ 41,004,538	\$ 41,331,407	\$ 41,177,934	(104,153)	0%	(431,022)	-1%	(277,549)	-1%
Liabilities										
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,900,385	41,004,538	41,331,407	41,177,934	(104,153)	0%	(431,022)	-1%	(277,549)	-1%
Total Liabilities and Members' Equity	\$ 40,900,385	\$ 41,004,538	\$ 41,331,407	\$ 41,177,934	(104,153)	0%	(431,022)	-1%	(277,549)	-1%
Balance Check	-	-	-	-						
Depreciation Expense YTD	875,000	583,334	3,440,155	825,000	291,666	50%	(2,565,155)	-75%	50,000	6%
Retirement/disposal of Fixed Assets	-	-	-	-						
AccDep removal YTD	-	-	-	-						
Book Loss (Gain) on Asset Disposals	-	-	30,927	-						
Net Change in Accum Deprec YTD	875,000	-	-	-						
For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14										

Property Fund Fund - Members' Equity Recon:	
Depreciation Expense/chg in AD (see left)	(875,000) F14
Net Capital Expenditure additions	443,978
Net Change in Members Equity	(431,022) (A)

Tahoe Donner Association
Cash and Investments Summary Report
Report for March 2020

	<i>last year end - audited WIP</i>			<i>Last Month</i>		<i>Current Month</i>		
	<u>12/31/2019</u>		<u>1/31/2020</u>		<u>2/29/2020</u>		<u>3/31/2020</u>	
Consolidated TDA Total	28,314,515	100%	31,102,767	36,062,508	36,652,010	100%		
Cash/Money Market	1,643,955	6%	2,334,798	2,769,619	6,407,002	17%		
Certificates of Deposit	1,129,197	4%	1,129,197	1,129,197	1,629,197	4%		
US Treasuries/GovOblig	19,710,631	70%	21,807,781	26,282,311	23,013,790	63%		
Bonds, Corporate	3,231,195	11%	3,231,195	3,263,199	2,983,581	8%		
Bonds, Municipal	2,346,447	8%	2,346,447	2,364,575	2,364,575	6%		
Restricted Other	253,090	1%	253,349	253,608	253,866	1%		
Operating Fund (O)	6,299,176	100%	8,063,468	9,988,556	10,524,646	100%		
Cash/Money Market	1,541,941	24%	1,713,437	1,649,100	1,982,447	19%		
Certificates of Deposit	129,197	2%	129,197	129,197	1,129,197	11%		
US Treasuries/GovOblig	4,374,948	69%	5,967,485	7,956,652	7,159,136	68%		
Bonds, Corporate	-	0%	-	-	-	0%		
Bonds, Municipals	-	0%	-	-	-	0%		
Restricted Other	253,090	4%	253,349	253,608	253,866	2%		
Replacement Reserve Fund (R)	14,341,231	100%	15,352,145	17,376,799	17,404,176	100%		
Cash/Money Market	65,599	0%	83,472	1,064,805	2,908,555	17%		
Certificates of Deposit	1,000,000	7%	1,000,000	1,000,000	500,000	3%		
US Treasuries/GovOblig	10,152,021	71%	11,145,062	12,138,251	10,853,355	62%		
Bonds, Corporate	1,536,063	11%	1,536,063	1,568,067	1,536,591	9%		
Bonds, Municipals	1,587,548	11%	1,587,548	1,605,676	1,605,676	9%		
Development Fund (D)	7,414,919	100%	7,427,965	8,437,964	8,463,999	100%		
Cash/Money Market	23,705	0%	525,178	43,003	1,503,289	18%		
Certificates of Deposit	-	0%	-	-	-	0%		
US Treasuries/GovOblig	4,937,183	67%	4,448,755	5,940,930	4,754,821	56%		
Bonds, Corporate	1,695,133	23%	1,695,133	1,695,133	1,446,990	17%		
Bonds, Municipals	758,899	10%	758,899	758,899	758,899	9%		
New Equipment Fund (N)	259,188	100%	259,189	259,189	259,189	100%		
Cash/Money Market	12,710	5%	12,710	12,711	12,711	5%		
Certificates of Deposit	-	0%	-	-	-	0%		
US Treasuries/GovOblig	246,478	95%	246,478	246,478	246,478	95%		

CASH FLOW RECON

	\$ Thousands	
	Month	YTD
OPF NOR Gain (Loss)	(496)	194
CurrAssets Decr (incr)	112	477
CurrLiab Incr (decr)	(357)	(960)
CapFds Expenditures	(207)	(640)
CapFds AAs Rev	-	7,477
OPFds AA Rev	23	(342)
AR/DefRevAA change	1,495	2,074
AA 3rows subtotal	1,518	9,209
All other changes, net	19	57
Net Change in Cash and Investments	\$ 590	\$ 8,337

(O)Tri Counties, Bank of West, M.ofOmaha,PlumasBk, Stifel & Wells Fargo Sec.
(R)Stifel, EatonVance & Wells Fargo Securities
(D) (N) Stifel

	YTD 2019	YTD 2020	YTD 2019	YTD 2020	YTD 2019	YTD 2020	For the Month 2019	For the Month 2020
	AVG ME BALANCE		INT INCOME		Earnings %		Earnings %	
OP Fund	8,391,088	8,704,223	35,657	25,589	1.7%	1.2%	2.0%	1.2%
RR Fund	13,494,620	16,118,588	74,819	64,311	2.2%	1.6%	2.5%	1.6%
DEV Fund	6,778,697	7,936,212	44,707	37,768	2.6%	1.9%	3.4%	1.8%
NE Fund	276,363	259,189	1,711	992	2.5%	1.5%	2.2%	1.6%
Combined Totals	28,940,768	33,018,212	156,894	128,660	2.2%	1.6%	2.6%	1.5%

Director of Finance and Accounting

Board Treasurer

Consolidated TDA Total

	Stifel	WFBkr	EatonV	Plumas Bk	MutOmh	TriCoBk	Bkf West	WF Bank	Trusts	Internal	Total
<i>last month</i> <u>2/29/2020</u>	23,046,867	8,043,875	3,103,039	-	129,197	1,284,570	56,296	261,667	34,313	102,685	36,062,508
Transfers IN (Out)	1,000,000	-	-	-	-	(1,000,000)	-	-	-	-	-
All other Activities	45,536	2,648	3,825	-	-	618,606	2	10	250	(81,375)	589,502
<i>current month</i> <u>3/31/2020</u>	24,092,402	8,046,524	3,106,864	-	129,197	903,176	56,298	261,676	34,563	21,310	36,652,010

Replacement Reserve Fund

	Stifel	WFBkr	EatonCB	EatonMB	Total
<u>2/29/2020</u>	10,879,012	3,394,748	1,564,001	1,539,038	17,376,799
Transfers IN (Out)					-
All other Activities	23,472	80	3,150	675	27,378
<u>3/31/2020</u>	10,902,485	3,394,828	1,567,150	1,539,713	17,404,176

Development Fund

	Stifel
<u>2/29/2020</u>	8,437,964
All other Activities	26,034
<u>3/31/2020</u>	8,463,999

New Equipment Fund

	Stifel
<u>2/29/2020</u>	259,189
All other Activities	0
<u>3/31/2020</u>	259,189

Operating Fund

	Stifel	WFBkr	PlumasBk	MutOmh	TriCoBk	Bkf West	WF Bank	WFB ASO	Trusts	Internal	Total
<u>2/29/2020</u>	3,470,701	4,649,128	-	129,197	1,284,570	56,296	42,372	219,295	34,313	102,685	9,988,556
Transfers IN (Out)	1,000,000				(1,000,000)						-
All other Activities	(3,971)	2,568	-	-	618,606	2	2	8	250	(81,375)	536,090
<u>3/31/2020</u>	4,466,730	4,651,696	-	129,197	903,176	56,298	42,374	219,303	34,563	21,310	10,524,646

see next page for Maturities by Fund			Yield To	ALL FUNDS - Maturity Values by # of Months from 03/31/2020											TOTAL
FUND	Investment Category	Investment Description	Maturity	0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1	0	
				1	2	3	6	12	24	36	48	60	72	72	
			wgt avgs												
ALL FUNDS	cash/mm	cash and money market funds	0.5%	5,477,914	-	-	-	-	-	-	-	-	-	5,477,914	15%
ALL FUNDS	UST	US Treasuries	1.4%	2,600,000	3,750,000	4,650,000	7,950,000	3,750,000	500,000	-	-	-	-	23,200,000	64%
ALL FUNDS	CD	Bank Certificates of Deposit	1.5%	-	133,166	-	1,250,000	-	750,000	-	-	-	-	2,133,166	6%
ALL FUNDS	Bonds-M	Municipal Bonds	2.4%	-	-	-	225,000	145,000	505,000	710,000	545,000	45,000	15,000	2,190,000	6%
ALL FUNDS	Bonds-C	Corporate Bonds	2.8%	-	-	250,000	250,000	350,000	551,000	727,000	552,000	266,000	29,000	2,975,000	8%
			1.5%	8,077,914	3,883,166	4,900,000	9,675,000	4,245,000	2,306,000	1,437,000	1,097,000	311,000	44,000	35,976,080	100%
		8.9 WghtAvg Maturity in Months		22%	11%	14%	27%	12%	6%	4%	3%	1%	0%	100%	
		Wght Avg Yield by Maturity Range	1.5%	0.8%	1.4%	1.5%	1.5%	1.5%	2.1%	2.7%	2.9%	3.0%	1.9%		

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturities, as well as, upcoming transfers Out for working capital needs.

Tahoe Donner Association - Investments Report - Maturity Bands Schedule as of March 31, 2020

Replacement Reserve Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2020										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
RRF	cash/mm	cash and money market funds	0.5%	3,002,625	-	-	-	-	-	-	-	-	-	3,002,625	17%
RRF	UST	US Treasuries	1.4%	1,200,000	2,000,000	1,000,000	3,500,000	2,750,000	500,000	-	-	-	-	10,950,000	61%
RRF	CD	Bank Certificates of Deposit	2.1%	-	-	-	250,000	-	750,000	-	-	-	-	1,000,000	6%
RRF	Bonds-M	Municipal Bonds	2.0%	-	-	-	225,000	145,000	305,000	420,000	285,000	45,000	15,000	1,440,000	8%
RRF	Bonds-C	Corporate Bonds	2.8%	-	-	-	-	100,000	401,000	402,000	327,000	266,000	29,000	1,525,000	9%
			1.5%	4,202,625	2,000,000	1,000,000	3,975,000	2,995,000	1,956,000	822,000	612,000	311,000	44,000	17,917,625	100%
	11.1	WghtAvg Maturity in Months		23%	11%	6%	22%	17%	11%	5%	3%	2%	0%	100%	
		Wght Avg Yield by Maturity Range	1.5%	0.8%	1.2%	1.4%	1.5%	1.4%	1.9%	2.5%	2.8%	3.0%	1.9%		

Development Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2020										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
DVF	cash/mm	cash and money market funds	0.5%	1,503,289	-	-	-	-	-	-	-	-	-	1,503,289	18%
DVF	UST	US Treasuries	1.4%	-	750,000	1,300,000	1,750,000	1,000,000	-	-	-	-	-	4,800,000	56%
DVF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
DVF	Bonds-M	Municipal Bonds	3.0%	-	-	-	-	-	200,000	290,000	260,000	-	-	750,000	9%
DVF	Bonds-C	Corporate Bonds	2.9%	-	-	250,000	250,000	250,000	150,000	325,000	225,000	-	-	1,450,000	17%
			1.7%	1,503,289	750,000	1,550,000	2,000,000	1,250,000	350,000	615,000	485,000	-	-	8,503,289	100%
	10.4	WghtAvg Maturity in Months		18%	9%	18%	24%	15%	4%	7%	6%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	1.7%	0.5%	1.4%	1.6%	1.7%	1.6%	3.0%	3.0%	3.1%	0.0%	0.0%		

New Equipment Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2020										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
NEF	cash/mm	cash and money market funds	0.5%	12,711	-	-	-	-	-	-	-	-	-	12,711	5%
NEF	UST	US Treasuries	1.6%	-	-	50,000	200,000	-	-	-	-	-	-	250,000	95%
NEF	CD	Bank Certificates of Deposit	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
NEF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			1.6%	12,711	-	50,000	200,000	-	-	-	-	-	-	262,711	100%
	5.2	WghtAvg Maturity in Months		5%	0%	19%	76%	0%	0%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	1.6%	0.5%	0.0%	1.4%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

Operating Fund

FUND	Investment Category	Investment Description	Yield To Maturity	Maturity Values by # of Months from 03/31/2020										TOTAL	
				0	1.1	2.1	3.1	6.1	12.1	24.1	36.1	48.1	60.1		
				1	2	3	6	12	24	36	48	60	72		
			Wgt avgs												
OPF	cash/mm	cash and money market funds	0.5%	959,289	-	-	-	-	-	-	-	-	-	959,289	10%
OPF	UST	US Treasuries	1.5%	1,400,000	1,000,000	2,300,000	2,500,000	-	-	-	-	-	-	7,200,000	77%
OPF	CD	Bank Certificates of Deposit	0.9%	-	133,166	-	1,000,000	-	-	-	-	-	-	1,133,166	12%
OPF	Bonds-M	Municipal Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
OPF	Bonds-C	Corporate Bonds	0.0%	-	-	-	-	-	-	-	-	-	-	-	0%
			1.3%	2,359,289	1,133,166	2,300,000	3,500,000	-	-	-	-	-	-	9,292,455	100%
	3.5	WghtAvg Maturity in Months		25%	12%	25%	38%	0%	0%	0%	0%	0%	0%	100%	
		Wght Avg Yield by Maturity Range	1.3%	1.1%	1.6%	1.5%	1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

Note1 - Operating Cash Accounts excluded from this Maturities Report Note2 - cash funds in investment accounts vary in part to near end of month maturies, as well as, upcoming transfers Out for working capital needs.

**Tahoe Donner Association
Inventory Balances Report
March 2020**

	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2020	Feb 28, 2020	Mar 31, 2020	Mar 31, 2019	Dec 31, 2019
Total, ALL	310,122	285,768	270,540	251,885	319,338
subtotal Food and Beverage accounts (F&B)	123,169	113,895	104,238	109,377	127,830
subtotal Retail Merchandise accounts	186,954	171,873	166,302	142,508	191,508
subtotal The Lodge F&B accounts	74,393	70,117	66,988	63,446	74,574
Inventory Account					
11412 Inv Retail Trout Creek	8,908	9,169	9,297	13,465	8,991
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	18,599	19,162	19,080	14,163	17,814
11415 Inv Retail Bikeworks	18,234	18,234	24,766	21,105	18,234
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	200	153	103	105	200
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	67,035	58,823	52,975	37,891	67,934
11422 Inv Retail Cross Country	41,845	34,225	28,015	13,306	46,285
11423 Inv Retail Snowplay	193	167	127	329	111
11424 Inv Retail Golf Pro Shop	17,618	17,618	17,618	32,294	17,618
11425 Inv Retail Tennis	9,404	9,404	9,404	6,801	9,404
11426 Inv Retail Marina	103	103	103	514	103
11427 Inv Retail Equestrian	4,790	4,790	4,790	2,379	4,790
11428 Inv Retail Recreation	24	24	24	158	24
11429 Inv Retail Golf Special Order	-	-	-	-	(0)
11611 Inv DHS Food Meat	2,113	2,316	1,587	1,858	3,022
11612 Inv DHS Food Seafood	67	67	52	198	139
11613 Inv DHS Food Produce	352	227	0	65	282
11614 Inv DHS Food Dairy	1,244	702	525	702	1,330
11615 Inv DHS Food NABev	2,997	2,739	1,932	1,851	3,312
11616 Inv DHS Food Other	5,971	5,256	4,119	4,756	7,847
11617 Inv DHS Bev Beer	2,132	1,699	1,286	979	1,645
11618 Inv DHS Bev Liquor	7,881	7,600	6,826	8,360	10,135
11619 Inv DHS Bev Wine	1,785	1,444	1,631	2,224	1,795
11621 Inv Trailer Food Meat	122	122	122	122	122
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	58	58	58	58	58
11625 Inv Trailer Food NABev	110	110	110	110	110
11626 Inv Trailer Food Other	422	422	422	422	422
11631 Inv ACAC Food Meat	3,281	1,413	1,507	783	2,840
11632 Inv ACAC Food Seafood	1,081	428	176	216	608
11633 Inv ACAC Food Produce	1,189	1,061	57	806	1,229
11634 Inv ACAC Food Dairy	1,096	747	753	521	968
11635 Inv ACAC Food NABev	909	815	993	638	685
11636 Inv ACAC Food Other	4,261	4,374	4,905	3,851	4,453
11637 Inv ACAC Bev Beer	1,850	1,546	920	689	1,206
11639 Inv ACAC Bev Wine	2,518	3,296	1,932	1,776	3,376

Inventory Account	Last Three Months			12Mths Ago	Last YE
	as of	as of	as of	as of	as of
	Jan 31, 2020	Feb 28, 2020	Mar 31, 2020	Mar 31, 2019	Dec 31, 2019
11641 Inv Marina Food Meat	-	-	-	-	-
11642 Inv Marina Food Seafood	-	-	-	-	-
11643 Inv Marina Food Produce	-	-	-	-	-
11644 Inv Marina Food Dairy	-	-	-	-	0
11645 Inv Marina Food NABev	340	340	340	-	340
11646 Inv Marina Food Other	711	711	711	202	711
11647 Inv Marina Bev Beer	80	80	80	-	80
11648 Inv Marina Bev Liquor	770	770	770	524	770
11649 Inv Marina Bev Wine	23	23	23	328	23
11661 Inv Pizza Food Meat	1,978	1,978	1,978	1,579	1,978
11663 Inv Pizza Food Produce	-	-	-	396	0
11664 Inv Pizza Food Dairy	134	134	134	587	134
11665 Inv Pizza Food NABev	733	733	733	1,153	733
11666 Inv Pizza Food Other	2,344	2,344	2,344	4,494	2,344
11667 Inv Pizza Bev Beer	-	-	-	1,663	-
11669 Inv Pizza Bev Wine	199	199	199	2,801	533
11671 Inv SMRFaB Food Meat	-	-	-	308	0
11672 Inv SMRFaB Food Seafood	-	-	-	-	-
11673 Inv SMRFaB Food Produce	-	-	-	-	0
11674 Inv SMRFaB Food Dairy	-	-	-	129	0
11675 Inv SMRFaB Food NABev	-	-	-	93	(0)
11676 Inv SMRFaB Food Other	-	-	-	660	0
11677 Inv SMRFaB Bev Beer	-	-	-	-	0
11678 Inv SMRFaB Bev Liquor	-	-	-	-	(0)
11679 Inv SMRFaB Bev Wine	-	-	-	-	-
11681 Inv Lodge Food Meat	5,995	3,462	4,189	2,672	6,311
11682 Inv Lodge Food Seafood	1,548	1,593	1,296	770	3,909
11683 Inv Lodge Food Produce	1,363	1,466	0	938	1,992
11684 Inv Lodge Food Dairy	1,492	1,532	1,134	1,391	1,504
11685 Inv Lodge Food NABev	958	870	855	631	1,055
11686 Inv Lodge Food Other	6,756	7,469	7,411	6,490	6,979
11687 Inv Lodge Bev Beer	2,885	2,912	2,911	2,882	2,511
11688 Inv Lodge Bev Liquor	19,207	19,021	17,571	16,553	16,294
11689 Inv Lodge Bev Wine	34,189	31,792	31,621	31,120	34,019
11695 Inventory-Tennis Beverage	27	27	27	28	27
11696 Inventory-Tennis Food	-	-	-	-	-
11411 Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary

For the Three Months Ending March 31, 2020

	3-month YTD	12-months		12-months		
	2020	2020	YTD Actual	w/Actual FBCF	2020	Forecast
	YTD Actual	Budget	vs Budget		FORECAST	vs Budget
REPLACEMENT RESERVE FUND (902)						
2019 YEAR END 12/31/2019, Beginning Balance	\$ 12,827,511	\$ 12,300,000	\$ 527,511	\$ 12,827,511	\$ 527,511	4%
ASSESSMENT CONTRIBUTION	4,985,000	4,985,000	-	4,985,000	-	0%
<i>Operating Fund Balance Transfer In (if any)</i>	-	-	-	-	-	na
INTEREST INCOME	64,311	244,000	(179,689)	120,000	(124,000)	-51%
SALVAGE RECEIPTS	10,349	30,000	(19,651)	30,000	-	0%
INCOME TAX EXPENSE	(6,000)	(24,000)	18,000	(10,000)	14,000	-58%
BAD DEBT EXPENSE	-	(13,000)	13,000	(13,000)	-	0%
PAYROLL COSTS	(34,500)	(138,000)	103,500	(138,000)	-	0%
ALLOCATED OVERHEAD	(18,576)	(77,000)	58,424	(77,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(379,783)	(5,966,000)	5,586,217	(5,305,449) F	660,551	-11%
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(161,132)	(1,022,000)	860,868	(919,063)	102,937	-10%
Replacement Reserve Fund Balance	\$ 17,287,181	\$ 10,319,000	\$ 6,968,181	\$ 11,500,000 F	\$ 1,181,000	11%
NEW EQUIPMENT FUND (905)						
2019 YEAR END 12/31/2019, Beginning Balance	\$ 207,674	\$ 120,000	\$ 87,674	\$ 207,674	\$ 87,674	73%
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%
INTEREST INCOME	992	5,000	(4,008)	2,500	(2,500)	-50%
INCOME TAX EXPENSE	-	-	-	(500)	(500)	na
EXPENDITURES FOR CAPITAL ADDITIONS C	(2,790)	(80,000)	77,210	(79,673)	327	0%
NM&E Fund Balance	\$ 399,875	\$ 239,000	\$ 160,875	\$ 324,000	\$ 85,000	36%
DEVELOPMENT FUND (903) -						
2019 YEAR END 12/31/2019, Beginning Balance	\$ 6,787,250	\$ 6,200,000	\$ 587,250	\$ 6,787,250	\$ 587,250	9%
ASSESSMENT CONTRIBUTION - Regular	2,298,000	2,298,000	-	2,298,000	-	0%
<i>Operating Fund Balance Transfer - IN</i>	-	-	-	-	-	na
INTEREST INCOME	37,768	130,000	(92,232)	61,000	(69,000)	-53%
INCOME TAX EXPENSE	(2,500)	(10,000)	7,500	(5,000)	5,000	-50%
BAD DEBT EXPENSE	-	(7,000)	7,000	(7,000)	-	0%
ALLOCATED OVERHEAD	(29,424)	(120,000)	90,576	(120,000)	-	0%
PAYROLL COSTS C	(49,251)	(197,000)	147,749	(197,000)	-	0%
EXPENDITURES FOR CAPITAL ADDITIONS C	(12,154)	(3,089,000)	3,076,846	(2,017,250) D	1,071,750	-35%
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na
Development Fund Balance	\$ 9,029,689	\$ 5,205,000	\$ 3,824,689	\$ 6,800,000 F	\$ 1,595,000	31%
				DHSki Lodge replacement designed savings \$ 5,205,000 <@Dec'20 YE (subject to review)		
				All other DVF Projects designed savings \$ 1,595,000 <@Dec'20 YE (subject to review)		
Combined CAPITAL FUNDS ACTIVITY - Year to Date						
EXPENDITURES FOR CAPITAL ADDITIONS C	(443,978)	(9,135,000)	8,691,022	(7,402,372)	1,732,628	
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(161,132)	(1,022,000)	860,868	(919,063)	102,937	
YTD CAPITAL FUNDS TOTAL	(605,110)	(10,157,000)	9,551,890	(8,321,434)	1,835,566	

CIP beginning balance (@ 1/1/2020)	\$ 1,076,145
Net, CIP YTD Activity C	\$ 443,978
Less Capitalized/place in service to Property Fund - PP&E	-
CIP Balance (g/l # 904-16510)	\$ 1,520,122

F - see Recon, next page,
D - see page 3 for Development Fund Activity Schedule

See last page for Breakout by Location by Capital and Expense for RRF

Tahoe Donner Association
Capital Funds Ending Balance Reconciliation - Budget versus Forecast
For the Three Months Ending March 31, 2020

Replacement Reserve Fund				
Change		Budget	Actual	diff
527,511	2020 Beginning Fund Balance > Budget	12,300,000	12,827,511	527,511
		Budget	Forecast	diff
Carryover Projects:				
(1,400)	2017 projects, capital	-	1,400	(1,400)
(5,966)	2017 projects, expense	-	5,966	(5,966)
(6,096)	2018 projects, capital	-	6,096	(6,096)
(31,205)	2019 projects, capital	-	31,205	(31,205)
(7,033)	2019 projects, expense	-	7,033	(7,033)
2020 Projects:				
(17,088)	2020 projects, capital	5,966,000	5,983,087	(17,088)
23,986	2020 projects, expense	1,022,000	998,014	23,986
716,340	Projects to carry-over to 2021+, capital	716,340	-	716,340
104,912	Projects to carry-over to 2021+, expense	104,912	-	104,912
-	2020 projects, net, capital, accelerations	-	-	-
(12,962)	2020 projects, net, expense, accelerations	-	12,962	(12,962)
<hr/>				
-	Salvage Receipts Forecast adjustment, 2020	30,000	30,000	-
(124,000)	Interest Income Forecast adjustment, 2020	244,000	120,000	(124,000)
14,000	Income Tax Forecast adjustment, 2020	(24,000)	(10,000)	14,000
-	Transfer in from Operating Fund	-	-	-
-	rounding/other			
1,181,000	Total, change schedule above			
		Budget	Forecast	diff
1,181,000	Variance of Ending Fund Balance 2020	10,319,000	11,500,000	1,181,000
0 Reconciliation difference		Above recons fund balance flux.		

Development Fund				
Change		Budget	Actual	diff
587,250	2020 Beginning Fund Balance > Budget	6,200,000	6,787,250	587,250
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	150,000	150,000	-
(342,000)	Cross Country Ski, Snowmaking (phs1 & 2 now in	550,000	892,000	(342,000)
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft cc	350,000	350,000	-
550,000	Downhill Ski - Snowmaking phase 2 (Eagle Rock) 1	550,000	-	550,000
499,060	Downhill Ski - regrading mile run deferred	500,000	940	499,060
120,000	The Lodge, walkway in parking lot. Scope refined	150,000	30,000	120,000
-	Trails, new trail(s) per trails master plan	150,000	150,000	-
185,000	Trout Creek Recreation Facility, Remodel DF portio	275,000	90,000	185,000
(16,000)	Snowplay, snowmaking	185,000	201,000	(16,000)
70,000	Association, Feasability Studies (Aquatics for 2020)	70,000	-	70,000
-	Land Acquisition, Other Projects (contingency, part	60,000	60,000	-
70,690	Contingency/Inflation Factor (contingency part b)	99,000	28,310	70,690
<i>Carry-Over Projects (not budgeted to carry-over) and Added Projects:</i>				
(40,000)	Alder Creek Adventure Center - backup generator, s	-	40,000	(40,000)
(25,000)	Marina - BBQ pits	-	25,000	(25,000)
-		-	-	-
		Timing between years		
		Board Approved in prior years		
(69,000)	Interest Income Forecast adjustment, 2020	130,000	61,000	(69,000)
5,000	Income Tax Forecast adjustment, 2020	(10,000)	(5,000)	5,000
-	other recon / rounding item			
1,595,000	Total, change schedule above			
<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>				
		Budget	Forecast	diff
1,595,000	Variance of Ending Fund Balance 2020	5,205,000	6,800,000	1,595,000
- Reconciliation difference		Above recons fund balance flux.		

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Three Months Ending March 31, 2020
202003

	YYYY	Mo	2020	3-months YTD	12-months	12-months	Forecast
	2020	3	YTD Actual	2020	2020	2020	vs Budget
				Budget (B)	FORECAST	w/Actual FBCF	
DEVELOPMENT FUND (903) -							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 6,787,250	\$ 6,200,000	\$ 6,787,250		\$ 587,250 9%
ASSESSMENT CONTRIBUTION - Regular			2,298,000	2,298,000	2,298,000		- 0%
Operating Fund Balance Transfer - IN			-	-	-		- na
INTEREST INCOME			37,768	130,000	61,000		(69,000) -53%
INCOME TAX EXPENSE			(2,500)	(10,000)	(5,000)		5,000 -50%
BAD DEBT EXPENSE			-	(7,000)	(7,000)		- 0%
ALLOCATED OVERHEAD			(29,424)	(120,000)	(120,000)		- 0%
PAYROLL COSTS	C		(49,251)	(197,000)	(197,000)		- 0%
EXPENDITURES FOR CAPITAL ADDITIONS	C		(12,154)	(3,089,000)	(2,017,250)		1,071,750 -35%
MAJOR R&M, PROJECTS & LEASE EXPENSES	E		-	-	-		- na
Development Fund Balance			\$ 9,029,689	\$ 5,205,000	\$ 6,800,000 (F)		\$ 1,595,000 31%

		YEAR 2019 SPEND			
Project YR		YTD Actual	BUDGET (B)	FORECAST (F)	PROJECT #
Total, all below		12,154	3,089,000	2,017,250	
Association, New Accessibility ImprovementSS	2020 C	-	150,000	150,000	
Cross Country Ski, Snowmaking (phs1 & 2 now in 2020)	2020 C	-	550,000	892,000	
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2020 C	-	350,000	350,000	
Downhill Ski - Snowmaking phase 2 (Eagle Rock) Deferred	2020 C	-	550,000	-	
Downhill Ski - regrading mile run deferred	2020 C	940	500,000	940	931-210-275
The Lodge, walkway in parking lot. Scope refined	2019 C	4,340	150,000	30,000	931-128-280
Trails, new trail(s) per trails master plan	2020 C	-	150,000	150,000	
Trout Creek Recreation Facility, Remodel DF portion	2020 C	6,874	275,000	90,000	931-132-256
Snowplay, snowmaking	2020 C	-	185,000	201,000	
Association, Feasibility Studies (Aquatics for 2020) defrred	2020 C	-	70,000	-	
Land Acquisition, Other Projects (contingency, part a)	2020 C	-	60,000	60,000	
Contingency/Inflation Factor (contignecy part b)	2020 C	-	99,000	28,310	(F rounding)
Carry-Over Projects (not budgeted to carry-over) and Added Projects:					
Alder Creek Adventure Center - backup generator, soft costs	C	-	-	40,000	CFP has \$160k hard in 2
Marina - BBQ pits	C	-	-	25,000	
	C	-	-	-	

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current spend estimates, as briefed with Board at April 9th, 2020 Board Meeting.

Year	Month	2020 03
2020	03	< Report Month

Tahoe Donner Associati 2020 Capital Spending Master Sc 324,000
 New Machinery & Equipment Fund

Act>Fore

:Date Last Modified :Date Last Modified
 4/16/20 4/16/2020

0	NEF Fund TL, Capital		80,000	80,000	79,673	327	2,790	2,790	76,883	327	
1	2020 NMEF-CAP		80,000	80,000	76,883	3,117	-	-	76,883	3,117	Budget 2020 projects
0	2020 NMEF-ADD		-	-	2,790	(2,790)	2,790	2,790	-	(2,790)	projects added (via contingency) in 2020
0	2019 NMEF-CAP		-	-	-	-	-	-	-	-	carry over projects

Project #	Category	Component	Location	Type	2020 Planned Month	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020 SPEND Carryovers	Notes
	2020 NMEF-CAP	Zendesk Expansion	Forestry ?	C	12	20,000	20,000	20,000	-	-	-	20,000	-	
	2020 NMEF-CAP	Bear Boxes	Trails	C	12	4,000	4,000	4,000	-	-	-	4,000	-	
	2020 NMEF-CAP	Computer Setup (FinAnalyst)	Accounting	C	12	3,000	3,000	3,000	-	-	-	3,000	-	
	2020 NMEF-CAP	Broadband Solution	Forestry	C	12	10,000	10,000	10,000	-	-	-	10,000	-	
	2020 NMEF-CAP	Website Enhancements	Communications	C	12	15,000	15,000	15,000	-	-	-	15,000	-	
051 025 217	2020 NMEF-ADD	Desktop w Dual Screen incl Software an	IT	C	12	-	-	116	(116)	116	116	-	(116)	
051 025 218	2020 NMEF-ADD	2 Desktops-Screens-Software an Licensi	IT	C	12	-	-	2,674	(2,674)	2,674	2,674	-	(2,674)	
	2020 NMEF-CAP	NEF Contingency 2019	Various	C	99	28,000	28,000	24,883	3,117	-	-	24,883	3,117	

RRF Expenditures - SubSchedule
Replacement Reserve Fund

Replacement Reserve		164,618	8,243	172,861	379,853	161,132	540,985	5,305,449	919,063	6,224,511	120	62	182
as VALUE		MONTH - Actual			Year to Date - Actual			Forecast for Year			Count of Projects		
Dept#	by Location	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total
005	General	-	-	-	1,439	-	1,439	16,724	3,399	20,123	1	1	2
010	Administration	1,327	3,001	4,328	1,327	10,073	11,400	515,026	42,125	557,151	2	3	5
010	Northwoods	10,000	-	10,000	10,000	-	10,000	18,066	38,057	56,123	2	3	5
025	IT	24,662	5,243	29,904	43,825	68,526	112,351	158,472	420,821	579,292	19	22	41
050	Forestry	-	-	-	-	-	-	37,501	121,982	159,483	5	3	8
051	Trails	8,055	-	8,055	16,191	5,966	22,158	882,047	28,066	910,113	14	3	17
060	Marina	-	-	-	-	-	-	8,826	19,799	28,625	2	4	6
080	Equestrian Center	-	-	-	-	-	-	3,085	-	3,085	1	-	1
090	Tennis Complex	-	-	-	-	-	-	28,347	14,544	42,890	1	3	4
100	Campground	-	-	-	-	-	-	-	2,018	2,018	-	1	1
110	Cross Country	1,332	-	1,332	9,162	-	9,162	67,027	31,969	98,996	6	4	10
125	Golf Complex	-	-	-	-	-	-	-	2,018	2,018	-	1	1
125	Golf Course	8,241	-	8,241	27,742	-	27,742	2,397,487	67,143	2,464,630	17	3	20
128	The Lodge	1,465	-	1,465	1,844	12,962	14,806	35,026	23,175	58,201	5	3	8
130	No.Woods Pool-Bldg.	-	-	-	3,049	-	3,049	3,049	-	3,049	1	-	1
130	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek POOLSPA	-	-	-	11,747	4,183	15,931	117,107	5,578	122,685	13	1	14
132	Trout Creek BLDG	90,871	-	90,871	221,197	59,422	280,619	771,163	59,930	831,093	11	1	12
132	Trout Creek FITNESSSEQ	-	-	-	-	-	-	-	-	-	-	-	-
140	Recreation	-	-	-	-	-	-	-	-	-	-	-	-
141	Bikeworks	17,584	-	17,584	17,584	-	17,584	23,238	-	23,238	2	-	2
145	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-
150	Pizza	-	-	-	-	-	-	-	-	-	-	-	-
155	Alder Creek Caf�	-	-	-	-	-	-	-	-	-	-	-	-
160	General Maintenance	-	-	-	-	-	-	-	5,069	5,069	-	1	1
160	Maintenance	1,081	-	1,081	10,507	-	10,507	19,205	-	19,205	3	-	3
160	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
160	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-
165	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-
170	Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-
210	Chalet House	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Lift Maintenance	-	-	-	-	-	-	73,320	-	73,320	4	-	4
210	Ski Area - Mtn Ops - Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Rental-Retail	-	-	-	-	-	-	97,497	-	97,497	8	-	8
210	Ski Area - Mtn Ops	-	-	-	4,237	-	4,237	33,238	23,246	56,483	3	4	7
210	Ski Area - Mtn Ops - Top Shop	-	-	-	-	-	-	-	10,124	10,124	-	1	1
210	Ski Area - Mtn Ops - Winter Food-Beve	-	-	-	-	-	-	-	-	-	-	-	-
216	Snowplay	-	-	-	-	-	-	-	-	-	-	-	-
999	Various	-	-	-	-	-	-	-	-	-	-	-	-

202003	Replacement Reserve TL	A-Active	6,988,000	7,043,278	6,224,511	815,845	172,791	540,915	1,825,322	5,004,364	821,252	-
	Capital	C-Completed	5,966,000	6,004,803	5,305,449	696,433	164,548	379,783	1,577,951	4,246,431	716,340	-
	Expense	Blank-deferred or Cancelled	1,022,000	1,038,475	919,063	119,412	8,243	161,132	247,372	757,933	104,912	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
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of Projects

by Project Yr/Fund Type																	
15	2017 RR-CAP	-	-	-	-	-	-	-	-	(70)	(70)	(70)	70	-	-	-	-
1	2017 RR-EXP	-	1,400	1,400	-	-	-	-	-	-	1,400	14,457	-	-	-	-	carry-over projects
1	2018 RR-CAP	-	-	-	-	-	-	-	-	-	5,966	78,541	-	-	-	-	carry-over projects
1	2019 RR-CAP	-	6,096	6,096	-	-	-	-	-	-	2,891	11,500	3,206	-	-	-	carry-over projects
11	2019 RR-EXP	-	31,205	31,205	-	-	-	-	-	10,351	31,205	1,156,276	-	-	-	-	carry-over projects
1	2019 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	7,033	20,698	-	-	-	-	carry-over projects
0	2019 RR-ACC-EXP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	carry-over projects
176	2020 RR-CAP	5,966,000	5,966,102	5,266,748	696,433	154,196	344,287	395,718	4,243,225	716,340	-	-	-	-	-	-	Budget 2018 projects
76	2020 RR-EXP	1,022,000	1,025,513	893,102	132,411	8,243	135,171	135,171	757,933	104,912	-	-	-	-	-	-	Budget 2018 projects
1	2020 RR-ACC-CAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018
2	2020 RR-ACC-EXP	-	12,962	12,962	(0)	-	-	-	-	-	12,962	12,962	-	-	-	-	2018 projects added in 2018

269 by Location See last page for Breakout by Location by Capital and Expense

10	Administration	570,504	570,504	557,151	13,353	4,328	11,400	11,400	545,752	13,353	-	-	-	-	-	-	-
0	Alder Creek Cafe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	Bikeworks	23,238	23,238	23,238	-	17,584	17,584	17,584	5,654	-	-	-	-	-	-	-	-
1	Campground	2,018	2,018	2,018	-	-	-	-	2,018	-	-	-	-	-	-	-	-
0	Chalet House	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13	Cross Country	156,802	157,739	98,996	58,743	1,332	9,162	9,665	89,833	58,743	-	-	-	-	-	-	-
0	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4	Equestrian Center	17,128	17,128	3,085	14,043	-	-	-	-	-	-	-	-	-	-	-	-
0	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10	Forestry	167,877	167,877	159,483	8,394	-	-	-	159,483	8,394	-	-	-	-	-	-	-
2	General	178	178	20,123	(19,945)	-	1,439	-	18,684	-	-	-	-	-	-	-	-
2	General Maintenance	8,185	8,185	5,069	3,116	-	-	-	5,069	3,116	-	-	-	-	-	-	-
23	Golf Course	2,478,549	2,484,062	2,464,630	19,432	8,241	27,742	133,535	1,760,731	19,432	-	-	-	-	-	-	-
1	Golf Complex	2,018	2,018	2,018	-	-	-	-	2,018	-	-	-	-	-	-	-	-
9	Maintenance	76,635	76,635	19,205	57,430	1,081	10,507	10,507	8,698	57,430	-	-	-	-	-	-	-
15	Marina	114,218	114,218	28,625	82,671	-	-	-	28,626	85,593	-	-	-	-	-	-	-
45	IT	621,668	629,422	579,292	50,130	29,904	112,351	186,449	466,945	26,704	-	-	-	-	-	-	-
1	No.Woods Pool-Bldg.	2,947	3,049	3,049	-	-	3,049	-	-	-	-	-	-	-	-	-	-
5	Northwoods	56,123	56,123	56,123	-	10,000	10,000	10,000	46,123	-	-	-	-	-	-	-	-
0	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	Pizza	5,106	5,106	-	5,106	-	-	-	-	-	-	-	-	-	-	-	-
3	Recreation	18,615	18,615	-	18,615	-	-	-	-	-	-	-	-	-	-	-	-
11	Ski Area - Mtn Ops	190,401	197,844	56,483	141,361	-	4,237	100,201	52,247	141,361	-	-	-	-	-	-	-
8	Ski Area - Mtn Ops - Rental-Retail	97,497	97,497	97,497	-	-	-	-	97,497	-	-	-	-	-	-	-	-
10	Ski Area - Mtn Ops - Lift Maintenance	145,414	145,414	73,320	72,094	-	-	-	73,320	72,094	-	-	-	-	-	-	-
1	Ski Area - Mtn Ops - Top Shop	10,124	10,124	10,124	-	-	-	-	10,124	-	-	-	-	-	-	-	-
0	Ski Area - Mtn Ops - Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	Ski Area - Mtn Ops - Winter Food-Beverage	4,657	4,657	-	4,657	-	-	-	-	4,657	-	-	-	-	-	-	-
1	Snowplay	25,646	25,646	-	25,646	-	-	-	-	-	-	-	-	-	-	-	-
11	Tennis Complex	71,486	71,486	42,890	28,596	-	-	-	42,891	28,596	-	-	-	-	-	-	-
12	The Lodge	63,434	77,861	58,201	19,660	1,465	14,806	19,274	43,395	19,660	-	-	-	-	-	-	-
18	Trails	1,010,309	1,026,501	910,113	116,387	8,055	22,158	135,571	887,956	122,354	-	-	-	-	-	-	-
24	Trout Creek BLDG	828,182	831,093	831,093	-	90,871	280,619	1,172,226	550,475	-	-	-	-	-	-	-	-
24	Trout Creek POOLSPA	219,041	219,041	122,685	96,356	-	15,931	15,931	106,755	96,356	-	-	-	-	-	-	-
0	Trout Creek FITNESSSEQ	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	Various	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
0	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

2019 & prior Carryovers in 2019 RR Expenditures Total - 12,999 12,999 carry-over variance

202003

Replacement Reserve TL

Capital

Expense

A-Active

C-Completed

Blank-deferred or Cancelled

6,988,000	7,043,278	6,224,511	815,845	172,791	540,915	1,825,322	5,004,364	821,252	-
5,966,000	6,004,803	5,305,449	696,433	164,548	379,783	1,577,951	4,246,431	716,340	-
1,022,000	1,038,475	919,063	119,412	8,243	161,132	247,372	757,933	104,912	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
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2020 RR Expenditures Total, per 2020 Budget Report/Reserve Study 6,988,000

Project #	Category	Component	Location	Type	2020 Plan	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally trai	Trails	C	12	A	-	1,400	1,400	-	-	1,400	14,457	-	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area - Mtn Ops	C	12	A	-	6,096	6,096	-	-	2,891	11,500	3,206	-	-	
921 025 086	2019 RR-CAP	Workstations - Managers (A)	IT	C	12	A	-	810	810	-	-	810	21,496	-	-	-	
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	A	-	433	433	-	-	433	3,306	-	-	-	
921 025 111	2019 RR-CAP	POS Terminals - Hardware	IT	C	12	A	-	(433)	(433)	-	-	(433)	19,511	-	-	-	
921 110 031	2019 RR-CAP	Wayfinding Signage	Cross Country	C	12	A	-	937	937	-	-	937	1,440	-	-	-	
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course	C	12	A	-	5,512	5,512	-	831	5,512	58,435	-	-	-	
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	A	-	3,432	3,432	-	-	3,432	20,363	-	-	-	
921 210 310	2019 RR-CAP	Bus replacement (#142)	Ski Area - Mtn Ops	C	12	A	-	1,347	1,347	-	-	1,347	88,701	-	-	-	
921 132 241	2019 RR-CAP	TCRC Remodel 2019 project yr	Trout Creek BLDG	C	12	A	-	2,910	2,910	-	-	2,910	894,517	-	-	-	to reclsas to 2020 project yr
921 051 227	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	12	A	-	12,586	12,586	-	5,850	12,586	31,857	-	-	-	to reclsas to 2020 project yr
921 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote soft costs	Trails	C	12	A	-	2,205	2,205	-	2,205	2,205	10,716	-	-	-	to reclsas to 2020 project yr
921 128 208	2019 RR-CAP	Art Accessories	The Lodge	C	12	A	-	1,465	1,465	-	1,465	1,465	5,933	-	-	-	
	2020 RR-CAP	CASp Improvements Year 2	Administration	C	12	A	509,971	509,971	509,971	-	-	-	-	509,971	-	-	
	2020 RR-CAP	Radio Batteries	Administration	C	99	A	2,206	2,206	-	2,206	-	-	-	-	2,206	-	
021 010 004	2020 RR-CAP	Managerial Desk Replacement	Administration	C	12	A	5,055	5,055	5,055	-	1,327	1,327	1,327	3,728	-	-	
	2020 RR-CAP	AED Trainer	Administration	C	99	A	2,025	2,025	-	2,025	-	-	-	-	2,025	-	
	2020 RR-CAP	Bank-Misc Safes -9-	Administration	C	99	A	5,062	5,062	-	5,062	-	-	-	-	5,062	-	
	2020 RR-CAP	Association Signage - General	Administration	C	99	A	2,035	2,035	-	2,035	-	-	-	-	2,035	-	
	2020 RR-CAP	No Smoking Signage	Administration	C	99	A	2,025	2,025	-	2,025	-	-	-	-	2,025	-	
021 141 016	2020 RR-CAP	Bikes & Helmets - Day Camps - Yr 1	Bikeworks	C	12	A	3,031	3,031	3,031	-	1,982	1,982	1,982	1,049	-	-	
021 141 017	2020 RR-CAP	Bikes & Helmets - Rentals - Yr 1	Bikeworks	C	12	A	20,207	20,207	20,207	-	15,602	15,602	15,602	4,605	-	-	
	2020 RR-CAP	Trail maintenance 2020 only	Cross Country	C	12	A	16,219	16,219	16,219	-	-	-	-	16,219	-	-	
	2020 RR-CAP	Umbrellas / Stands	Cross Country	C	99	A	2,103	2,103	-	2,103	-	-	-	-	2,103	-	
	2020 RR-CAP	Wayfinding Signage - Winter - Suppleme	Cross Country	C	12	A	2,002	2,002	2,002	-	-	-	-	2,002	-	-	
	2020 RR-CAP	High End Demo Equipment - Year 1	Cross Country	C	12	A	20,405	20,405	20,405	-	-	-	-	20,405	-	-	
	2020 RR-CAP	Ski- Boot- Poles Rental - 2020	Cross Country	C	99	A	40,084	40,084	-	40,084	-	-	-	-	40,084	-	
021 110 027	2020 RR-CAP	Groomer Tiller no3	Cross Country	C	12	A	15,314	15,314	15,314	-	1,332	8,225	8,225	7,089	-	-	
	2020 RR-CAP	Groomer-Tracks no1	Cross Country	C	12	A	12,149	12,149	12,149	-	-	-	-	12,149	-	-	
	2020 RR-CAP	Uniforms - Jackets	Cross Country	C	99	A	16,556	16,556	-	16,556	-	-	-	-	16,556	-	
	2020 RR-CAP	Horses Yr 1	Equestrian Center	C	99	A	5,880	5,880	-	5,880	-	-	-	-	5,880	-	
	2020 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	A	3,085	3,085	3,085	-	-	-	-	-	-	-	
	2020 RR-CAP	Signage - Amenity	Equestrian Center	C	99	A	4,064	4,064	-	4,064	-	-	-	-	4,064	-	
	2020 RR-CAP	Building - Roll Up Doors -5-	Forestry	C	12	A	15,186	15,186	15,186	-	-	-	-	15,186	-	-	
	2020 RR-CAP	Building Doors - Ext	Forestry	C	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
	2020 RR-CAP	Garage Door Openers - 3	Forestry	C	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
	2020 RR-CAP	Chainsaws Stihl 460- 4 660-1 Blowers-2	Forestry	C	99	A	6,369	6,369	-	6,369	-	-	-	-	6,369	-	
	2020 RR-CAP	Metal Detectors (3)	Forestry	C	12	A	2,042	2,042	2,042	-	-	-	-	2,042	-	-	
	2020 RR-CAP	Small Tools & Equipment	Forestry	C	99	A	2,025	2,025	-	2,025	-	-	-	-	2,025	-	
	2020 RR-CAP	Gate - Forestry Campus	Forestry	C	12	A	5,087	5,087	5,087	-	-	-	-	5,087	-	-	
	2020 RR-CAP	Fairways / Rough Hole # 10	Golf Course	C	12	A	250,091	250,091	250,091	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole # 11	Golf Course	C	12	A	347,684	347,684	347,684	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #15-A	Golf Course	C	12	A	78,380	78,380	78,380	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #16	Golf Course	C	12	A	108,653	108,653	108,653	-	-	-	-	108,653	-	-	
	2020 RR-CAP	Fairways / Rough Hole #4	Golf Course	C	12	A	50,163	50,163	50,163	-	-	-	-	50,163	-	-	
	2020 RR-CAP	Fairways / Rough Hole #8	Golf Course	C	12	A	74,863	74,863	74,863	-	-	-	-	74,863	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	144,882	144,882	-	-	-	-	144,882	-	-	
	2020 RR-CAP	Tee Repairs and Modifications	Golf Course	C	12	A	273,342	273,342	273,342	-	-	-	-	273,342	-	-	
021 125 046	2020 RR-CAP	Fairways/Rough Remodel - Agency and (Golf Course	C	12	A	438,359	438,359	438,359	-	7,410	22,230	75,100	416,129	-	-	
	2020 RR-CAP	Tee Markers	Golf Course	C	99	A	5,624	5,624	-	5,624	-	-	-	-	5,624	-	
	2020 RR-CAP	Toro Greens Mower Reels	Golf Course	C	12	A	3,305	3,305	3,305	-	-	-	-	3,305	-	-	

Replacement Reserve Fund

11,500,000

SPEND FOR

4/16/20

4/16/2020

Replacement Reserve TL
Capital
Expense

A-Active 6,988,000
C-Completed 5,966,000
Blank-deferred or Cancelled 1,022,000

7,043,278
6,004,803
1,038,475

6,224,511
5,305,449
919,063

815,845
696,433
119,412

MONTH

172,791
164,548
8,243

540,915
379,783
161,132

1,825,322
1,577,951
247,372

5,004,364
4,246,431
757,933

821,252
716,340
104,912

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-
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Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover/Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
	2020 RR-CAP	Weedeaters -6-	Golf Course	C	99	A	2,874	2,874	-	2,874	-	-	-	-	2,874		
	2020 RR-CAP	Irrigation Heads	Golf Course	C	12	A	21,296	21,296	21,296	-	-	-	-	21,296	-		
	2020 RR-CAP	Snowblower -3-	Golf Course	C	99	A	10,934	10,934	-	10,934	-	-	-	-	10,934		
	2020 RR-CAP	Bridges Year 3	Golf Course	C	12	A	21,427	21,427	21,427	-	-	-	-	21,427	-		
021 025 057	2020 RR-CAP	VMWare Maintenance	IT	C	12	A	10,205	10,205	10,480	(274)	10,480	10,480	10,480	-	-		
021 025 058	2020 RR-CAP	Amenity Security Cameras	IT	C	12	A	18,168	18,168	18,168	-	12,714	15,709	15,709	2,459	-		
	2020 RR-CAP	Ntwrk Softwr- AntiVirus	IT	C	12	A	8,157	8,157	8,157	-	-	-	-	-	8,157	-	
021 025 065	2020 RR-CAP	Server- Hardware - C	IT	C	12	A	6,074	6,074	6,074	-	128	5,987	5,987	87	-		
	2020 RR-CAP	UPS Units- Network	IT	C	12	A	7,116	7,116	7,116	-	-	-	-	-	7,116	-	
021 025 069	2020 RR-CAP	UPS Units- Server	IT	C	12	A	2,039	2,039	2,039	-	-	1,624	1,624	416	-		
	2020 RR-CAP	Website Framework	IT	C	12	A	31,208	31,208	31,208	-	-	-	-	31,208	-		
	2020 RR-CAP	Amenity -TIVO TV controllers	IT	C	12	A	2,025	2,025	2,025	-	-	-	-	-	2,025	-	
021 025 072	2020 RR-CAP	AV Systems Amenities - Alder Room & IT	IT	C	12	A	15,186	15,186	15,186	-	-	1,122	1,122	14,064	-		
021 025 073	2020 RR-CAP	POS Equip- Ticket Printers	IT	C	12	A	5,500	5,500	5,500	-	101	1,506	1,506	3,994	-		
021 025 075	2020 RR-CAP	Likemojie Hdwr - iPads, Stands, Otterbox	IT	C	12	A	6,655	6,655	6,655	-	-	423	423	6,232	-		
021 025 077	2020 RR-CAP	Annual Conference Room Improvements	IT	C	12	A	5,014	5,014	5,014	-	-	492	492	4,522	-		
	2020 RR-CAP	ARC GIS Forestry Software	IT	C	12	A	3,512	3,512	3,512	-	-	-	-	3,512	-		BDG C, Actual E
	2020 RR-CAP	Performance Dashboard Module	IT	C	12	A	8,427	8,427	8,427	-	-	-	-	8,427	-		
021 025 091	2020 RR-CAP	Server- Hardware	IT	C	12	A	12,838	12,838	12,838	-	1,169	1,169	1,169	11,669	-		
021 025 092	2020 RR-CAP	Zendesk - Member Services	IT	C	12	A	11,831	11,831	11,831	-	-	1,000	1,000	10,831	-		
021 025 074	2021 RR-CAP	Security Cameras - Includes License	IT	C	12	A	-	-	-	-	70	70	70	(70)	-		coded to 021, need to reclass to 023 #074
	2020 RR-CAP	Fuel Tanks	Maintenance	C	99	A	47,612	47,612	-	47,612	-	-	-	-	47,612		
	2020 RR-CAP	Hoist - Overhead	Maintenance	C	99	A	3,697	3,697	-	3,697	-	-	-	-	3,697		
021 160 095	2020 RR-CAP	Honda Snow Thrower	Maintenance	C	12	A	3,645	11,033	11,033	-	-	9,425	9,425	1,608	-		combined 3 rows projects, split asset in FA ledger
	2020 RR-CAP	Honda Snow Thrower #2	Maintenance	C	12	A	3,694	-	-	-	-	-	-	-	-		
	2020 RR-CAP	Honda Snow Thrower #3	Maintenance	C	12	A	3,694	-	-	-	-	-	-	-	-		
	2020 RR-CAP	Tire Chains Ldr no. HE101	Maintenance	C	12	A	6,132	6,132	6,132	-	-	-	-	6,132	-		
	2020 RR-CAP	Tool - Air Compressor	Maintenance	C	99	A	3,872	3,872	-	3,872	-	-	-	-	3,872		
021 160 099	2020 RR-CAP	Tool Inventory	Maintenance	C	12	A	2,039	2,039	2,039	-	1,081	1,081	1,081	958	-		
	2020 RR-CAP	SnapOn Software Upgrade	Maintenance	C	99	A	2,249	2,249	-	2,249	-	-	-	-	2,249		
	2020 RR-CAP	Kayaks-One Man (2)	Marina	C	99	A	2,460	2,460	-	2,460	-	-	-	-	2,460		
	2020 RR-CAP	Kayaks-Two Man (2)	Marina	C	99	A	2,936	2,936	-	2,936	-	-	-	-	2,936		
	2020 RR-CAP	Paddleboat-Four Man (2)	Marina	C	99	A	4,050	4,050	-	4,050	-	-	-	-	4,050		
	2020 RR-CAP	Paddleboat-Two Man	Marina	C	99	A	2,025	2,025	-	2,025	-	-	-	-	2,025		
	2020 RR-CAP	Windsurfer (2)	Marina	C	99	A	2,922	2,922	-	-	-	-	-	-	2,922		
	2020 RR-CAP	Marina Beach Repairs	Marina	C	12	A	2,322	2,322	2,322	-	-	-	-	2,322	-		
	2020 RR-CAP	State Land Commission Lease	Marina	C	12	A	6,504	6,504	6,504	-	-	-	-	6,504	-		
	2020 RR-CAP	Furniture- Beach - Chaises	Marina	C	99	A	45,674	45,674	-	45,674	-	-	-	-	45,674		
	2020 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	99	A	15,203	15,203	-	15,203	-	-	-	-	15,203		
021 130 115	2020 RR-CAP	Contrlr- Chem NWDS Pool	No. Woods Pool-Bldg.	C	12	A	2,947	3,049	3,049	-	-	3,049	3,049	-	-		
	2020 RR-CAP	Server Room Door	Northwoods	C	12	A	3,061	3,061	3,061	-	-	-	-	3,061	-		
021 005 119	2020 RR-CAP	Mezzanine - Upstrs Tables-Chairs	Northwoods	C	12	A	15,005	15,005	15,005	-	10,000	10,000	10,000	5,005	-		
	2020 RR-CAP	China / Glassware	Pizza	C	99	A	2,047	2,047	-	2,047	-	-	-	-	2,047		
	2020 RR-CAP	Smallwares / Flatware	Pizza	C	99	A	3,059	3,059	-	3,059	-	-	-	-	3,059		
	2020 RR-CAP	Trailer - Event Furniture Storage	Recreation	C	99	A	4,454	4,454	-	4,454	-	-	-	-	4,454		
	2020 RR-CAP	Event Furniture	Recreation	C	99	A	6,074	6,074	-	6,074	-	-	-	-	6,074		
	2020 RR-CAP	DSL Asphalt Repairs	Ski Area - Mtn Ops	C	12	A	25,795	25,795	25,795	-	-	-	-	25,795	-		
	2020 RR-CAP	Furniture - Outdoor Lounge - Cushion Re	Ski Area - Mtn Ops	C	99	A	5,117	5,117	-	5,117	-	-	-	-	5,117		
	2020 RR-CAP	Alpina - Sherpa Sled Trailer ST600	Ski Area - Mtn Ops	C	99	A	9,618	9,618	-	9,618	-	-	-	-	9,618		
	2020 RR-CAP	No. 054 - Shuttlebus- Eldorado- 6Y0447	Ski Area - Mtn Ops	C	99	A	116,423	116,423	-	116,423	-	-	-	-	116,423		order in fall 2020 for Jan 2 2021 delivery
	2020 RR-CAP	Conveyor Summer Covers	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,336	15,336	15,336	-	-	-	-	15,336	-		
	2020 RR-CAP	Eagle Lift-CAT D10 Fin Drive	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	40,495	40,495	40,495	-	-	-	-	40,495	-		
	2020 RR-CAP	Eagle Rock Chair Pads	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	16,278	16,278	-	16,278	-	-	-	-	16,278		
	2020 RR-CAP	Eagle Rock Grips (10)	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,429	15,429	15,429	-	-	-	-	15,429	-		
	2020 RR-CAP	Eagle Rock Lift Nosecone	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	6,074	6,074	-	6,074	-	-	-	-	6,074		
	2020 RR-CAP	Eagle Rock Tower Bushings	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	30,371	30,371	-	30,371	-	-	-	-	30,371		
	2020 RR-CAP	Eagle Rock Tower Pads	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	4,880	4,880	-	4,880	-	-	-	-	4,880		
	2020 RR-CAP	Fall Protection Equip	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	2,060	2,060	2,060	-	-	-	-	2,060	-		

Replacement Reserve Fund

11,500,000

SPEND FOR

4/16/20

4/16/2020

Replacement Reserve TL

Capital

Expense

A-Active

C-Completed

Blank-deferred or Cancelled

6,988,000	7,043,278	6,224,511	815,845
5,966,000	6,004,803	5,305,449	696,433
1,022,000	1,038,475	919,063	119,412

172,791	540,915	1,825,322	5,004,364	821,252	-
164,548	379,783	1,577,951	4,246,431	716,340	-
8,243	161,132	247,372	757,933	104,912	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover/Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
	2020 RR-CAP	AD Skis & Bindings - B (Starting 2020 - Ski Area - Mtn Ops - Rental-Retail		C	12	A	18,010	18,010	18,010	-	-	-	-	18,010	-	-	
	2020 RR-CAP	Child Skis & Bindings - B (Starting 2020 Ski Area - Mtn Ops - Rental-Retail		C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-	
	2020 RR-CAP	Demo Skis - B (Starting 2020 - 5 yr cycle) Ski Area - Mtn Ops - Rental-Retail		C	12	A	11,481	11,481	11,481	-	-	-	-	11,481	-	-	
	2020 RR-CAP	Poles - B (Starting 2020 - 5 yr cycle) Ski Area - Mtn Ops - Rental-Retail		C	12	A	4,612	4,612	4,612	-	-	-	-	4,612	-	-	
	2020 RR-CAP	Ski Boots - B (Starting 2020 - 5 yr cycle) Ski Area - Mtn Ops - Rental-Retail		C	12	A	19,668	19,668	19,668	-	-	-	-	19,668	-	-	
	2020 RR-CAP	Snowboard Bindings - B (Starting 2020 - Ski Area - Mtn Ops - Rental-Retail		C	12	A	18,555	18,555	18,555	-	-	-	-	18,555	-	-	
	2020 RR-CAP	Snowboard Boots - B (Starting 2020 - 5 Ski Area - Mtn Ops - Rental-Retail		C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-	
	2020 RR-CAP	Snowboards - B (Starting 2020 - 5 yr cye Ski Area - Mtn Ops - Rental-Retail		C	12	A	10,573	10,573	10,573	-	-	-	-	10,573	-	-	
	2020 RR-CAP	Appliance - Steam Tables Ski Area - Mtn Ops - Winter Food-Bevce		C	99	A	4,657	4,657	-	4,657	-	-	-	-	4,657	-	
	2020 RR-CAP	Divider Net Skirts Supplemental Tennis Complex		C	99	A	2,036	2,036	-	2,036	-	-	-	-	2,036	-	
	2020 RR-CAP	Divider netting and hardware Supplement Tennis Complex		C	99	A	5,090	5,090	-	5,090	-	-	-	-	5,090	-	
	2020 RR-CAP	Trash Receptacles Supplemental Tennis Complex		C	99	A	2,036	2,036	-	2,036	-	-	-	-	2,036	-	
	2020 RR-CAP	Furn Crts Bench-22--Ump-2- Tennis Complex		C	99	A	5,186	5,186	-	5,186	-	-	-	-	5,186	-	
	2020 RR-CAP	Furn Patio Umbrella Tennis Complex		C	99	A	3,089	3,089	-	3,089	-	-	-	-	3,089	-	
	2020 RR-CAP	Cabanas Repairs - Supplemental Tennis Complex		C	99	A	4,072	4,072	-	4,072	-	-	-	-	4,072	-	
	2020 RR-CAP	Court Resurf. 1-2-3 Tennis Complex		C	12	A	28,347	28,347	28,347	-	-	-	-	28,347	-	-	
	2020 RR-CAP	Rolleymaster Backboard System - Court Tennis Complex		C	99	A	7,087	7,087	-	7,087	-	-	-	-	7,087	-	
	2020 RR-CAP	Building Doors - Loading Dock Roll The Lodge		C	99	A	2,550	2,550	-	2,550	-	-	-	-	2,550	-	
	2020 RR-CAP	Carpet - Banquet Room The Lodge		C	12	A	10,262	10,262	10,262	-	-	-	-	10,262	-	-	
	2020 RR-CAP	Carpet - Porch The Lodge		C	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
	2020 RR-CAP	Landscaping Supplemental The Lodge		C	12	A	5,175	5,175	5,175	-	-	-	-	5,175	-	-	
	2020 RR-CAP	Outdoor Furniture - Deck - Chairs -56- The Lodge		C	99	A	12,794	12,794	-	12,794	-	-	-	-	12,794	-	
	2020 RR-CAP	Furniture - Deck - Umbrellas The Lodge		C	99	A	2,072	2,072	-	2,072	-	-	-	-	2,072	-	
021 128 174	2020 RR-CAP	China - Glassware - Flatware - Smallwar The Lodge		C	12	A	8,001	8,001	8,001	-	-	379	379	7,622	-	-	
	2020 RR-CAP	Tool Inventory - Trails Trails		C	12	A	3,256	3,256	3,256	-	-	-	-	3,256	-	-	
	2020 RR-CAP	Dog Valet Stations (12) Trails		C	12	A	12,222	12,222	12,222	-	-	-	-	12,222	-	-	
	2020 RR-CAP	Picnic Tables-Bnchs - Supplemental Trails		C	12	A	2,548	2,548	2,548	-	-	-	-	2,548	-	-	
	2020 RR-CAP	Trail - Nature Loop - Interpretive Signage Trails		C	12	A	8,099	8,099	8,099	-	-	-	-	8,099	-	-	
	2020 RR-CAP	Trail - Coyote Crossing - Soft Costs Trails		C	12	A	151,857	151,857	151,857	-	-	-	-	151,857	-	-	
	2020 RR-CAP	Trail - Equestrian - Trails Repairs Trails		C	12	A	5,038	5,038	5,038	-	-	-	-	5,038	-	-	
	2020 RR-CAP	Trail - Glacier Way Connector to Tiwino Trails		C	12	A	3,116	3,116	3,116	-	-	-	-	3,116	-	-	
	2020 RR-CAP	Trail - Nature Loop - Bridge Replacemen Trails		C	12	A	152,942	152,942	152,942	-	-	-	-	152,942	-	-	
	2020 RR-CAP	Trail - Nature Loop - Construction Trails		C	12	A	285,491	285,491	285,491	-	-	-	-	285,491	-	-	
	2020 RR-CAP	Trail - Nature Loop - Elevated Walkway Trails		C	12	A	200,502	200,502	200,502	-	-	-	-	200,502	-	-	
	2020 RR-CAP	Trail - South Euer Valley Road Repair - Trails		C	99	A	122,354	122,354	-	122,354	-	-	-	-	122,354	-	
	2020 RR-CAP	Trail - Whoop it Up remodel Trails		C	12	A	40,785	40,785	40,785	-	-	-	-	40,785	-	-	
021 132 206	2020 RR-CAP	Court R-R Basketball & Path Trout Creek BLDG		C	12	A	40,594	40,594	40,594	-	-	-	-	40,594	-	-	
	2020 RR-CAP	TC Remodel - 2020 Capital Trout Creek BLDG		C	12	A	-	542,896	542,896	-	90,871	218,287	218,287	324,609	-	-	
	2020 RR-CAP	Building Doors - 2020 only Trout Creek BLDG		C	12	A	37,409	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Building - Lighting & Electrical - 2020 o Trout Creek BLDG		C	12	A	60,355	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fence - 2020 only Trout Creek BLDG		C	12	A	30,356	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Building Flooring - 2020 only Trout Creek BLDG		C	12	A	79,679	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	HVAC - 2020 only Trout Creek BLDG		C	12	A	23,791	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Landscaping-Lawns-Ir - Phase 2 Trout Creek BLDG		C	12	A	17,717	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Restrooms - Gymside - 2020 only Trout Creek BLDG		C	12	A	293,589	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Kids Club Equipment Trout Creek BLDG		C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Kids Club Furniture Trout Creek BLDG		C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Exercise Equipment - Ellipticals w/P30 - Trout Creek POOLSPA		C	12	A	13,436	13,436	13,436	-	-	-	-	13,436	-	-	
	2020 RR-CAP	Exercise Equipment - Precor Elliptical w Trout Creek POOLSPA		C	12	A	6,213	6,213	6,213	-	-	-	-	6,213	-	-	
	2020 RR-CAP	Exercise Equipment - Recumbent Bicycle Trout Creek POOLSPA		C	99	A	11,183	11,183	-	11,183	-	-	-	-	11,183	-	
	2020 RR-CAP	Exercise Equipment - Recumbent Bik Trout Creek POOLSPA		C	99	A	9,484	9,484	-	9,484	-	-	-	-	9,484	-	
021 132 189	2020 RR-CAP	Exercise Equipment - Rowing Maching Trout Creek POOLSPA		C	12	A	4,604	4,604	4,604	-	-	2,154	2,154	2,450	-	-	
	2020 RR-CAP	Exercise Equipment - Spin Bikes -2- Trout Creek POOLSPA		C	12	A	3,471	3,471	3,471	-	-	-	-	3,471	-	-	
	2020 RR-CAP	Exercise Equipment - Treadmills -2- Trout Creek POOLSPA		C	12	A	17,709	17,709	17,709	-	-	-	-	17,709	-	-	
	2020 RR-CAP	Exercise Equipment - Treadmills -3- Trout Creek POOLSPA		C	12	A	26,536	26,536	26,536	-	-	-	-	26,536	-	-	
	2020 RR-CAP	Exercise Equipment - Upright Bicycles - Trout Creek POOLSPA		C	12	A	3,531	3,531	3,531	-	-	-	-	3,531	-	-	
	2020 RR-CAP	Exercise Equipment - Upright Bicycles - Trout Creek POOLSPA		C	12	A	10,603	10,603	10,603	-	-	-	-	10,603	-	-	
	2020 RR-CAP	TRX Equipment Trout Creek POOLSPA		C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	

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SPEND FOR

4/16/20

4/16/2020

202003

Replacement Reserve TL

Capital

Expense

A-Active

C-Completed

Blank-deferred or Cancelled

6,988,000 7,043,278 6,224,511 815,845

5,966,000 6,004,803 5,305,449 696,433

1,022,000 1,038,475 919,063 119,412

MONTH

172,791

164,548

540,915

379,783

161,132

1,825,322

1,577,951

247,372

5,004,364

4,246,431

757,933

821,252

716,340

104,912

Table with columns: Project #, Category, Component, Location, Type, 2020 Planned Month, PROJECT STATUS, 2020 BUDGET, 2020 REVISED BUDGET, 2020 FORECAST, 2020 Revised Budget vs Forecast, 2020 MONTH Actual, 2020 YTD Actual, ITD Actual, 2020 SPEND TO GO, 2020+ SPENDER Reset in Study, \$ to SPEND in 2020 for Active but not Complete Projects, Notes.

Replacement Reserve Fund

11,500,000

SPEND FOR

4/16/20

4/16/2020

Replacement Reserve TL
Capital
Expense

A-Active
C-Completed
Blank-deferred or Cancelled

6,988,000	7,043,278	6,224,511	815,845	172,791	540,915	1,825,322	5,004,364	821,252	-
5,966,000	6,004,803	5,305,449	696,433	164,548	379,783	1,577,951	4,246,431	716,340	-
1,022,000	1,038,475	919,063	119,412	8,243	161,132	247,372	757,933	104,912	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
023 025 086	2020 RR-EXP	Maintenance Work Order-M+ Software	IT	E	12	A	2,075	2,075	2,075	-	-	1,631	1,631	443	-	-	
023 025 087	2020 RR-EXP	Marketing Interactive Web Features	IT	E	12	A	3,165	3,165	3,165	-	-	24	24	3,141	-	-	
023 025 088	2020 RR-EXP	Marketing - User Smartphone App - Platf	IT	E	12	A	7,501	7,501	7,501	-	24	6,024	6,024	1,477	-	-	
023 025 090	2020 RR-EXP	Reserve Fund Software	IT	E	12	A	3,111	3,111	3,111	-	-	1,200	1,200	1,911	-	-	
023 128 216	2020 RR-ACC-EXP	Emergency Repairs to Cast Iron Pipe and The Lodge		E	12	A	-	12,962	12,962	(0)	-	12,962	12,962	-	-	-	
	2020 RR-EXP	Marina Asphalt Repairs	Marina	E	12	A	5,143	5,143	5,143	-	-	-	-	5,143	-	-	
	2020 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	12	A	8,386	8,386	8,386	-	-	-	-	8,386	-	-	
	2020 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-EXP	Dock Repairs	Marina	E	99	A	6,251	6,251	-	6,251	-	-	-	-	6,251	-	
	2020 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	A	4,246	4,246	4,246	-	-	-	-	4,246	-	-	
	2020 RR-EXP	Roofing Repairs	Marina	E	99	A	4,072	4,072	-	4,072	-	-	-	-	4,072	-	
	2020 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	A	5,143	5,143	5,143	-	-	-	-	5,143	-	-	
	2020 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	A	11,962	11,962	11,962	-	-	-	-	11,962	-	-	
	2020 RR-EXP	Building Paint and Stain Exterior	Northwoods	E	12	A	20,952	20,952	20,952	-	-	-	-	20,952	-	-	
	2020 RR-EXP	Bocce Courts Repair	Recreation	E	99	A	8,087	8,087	-	8,087	-	-	-	-	8,087	-	
	2020 RR-EXP	Vehicle Bus Wrap - Yr 1	Ski Area - Mtn Ops	E	99	A	10,203	10,203	-	10,203	-	-	-	-	10,203	-	
	2020 RR-EXP	DSL Prking - Stripe	Ski Area - Mtn Ops	E	12	A	7,083	7,083	7,083	-	-	-	-	7,083	-	-	
	2020 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area - Mtn Ops	E	12	A	5,571	5,571	5,571	-	-	-	-	5,571	-	-	
	2020 RR-EXP	Stormwater - Containment- Clean out Lo	Ski Area - Mtn Ops	E	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
	2020 RR-EXP	Yurt Deck Repair/Stain	Ski Area - Mtn Ops	E	12	A	5,530	5,530	5,530	-	-	-	-	5,530	-	-	
	2020 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Mtn Ops - Lift Maintenance	E	99	A	12,420	12,420	-	12,420	-	-	-	-	12,420	-	
	2020 RR-EXP	Eagle Rock Communication Lines Repair	Ski Area - Mtn Ops - Lift Maintenance	E	99	A	2,070	2,070	-	2,070	-	-	-	-	2,070	-	
	2020 RR-EXP	Building Roof Repairs	Ski Area - Mtn Ops - Top Shop	E	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
	2020 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway	Snowplay	E	99	A	25,646	25,646	-	25,646	-	-	-	-	25,646	-	
	2020 RR-EXP	Fence Perim Repairs	Tennis Complex	E	12	A	4,990	4,990	4,990	-	-	-	-	4,990	-	-	
	2020 RR-EXP	Handrail Repairs	Tennis Complex	E	12	A	3,070	3,070	3,070	-	-	-	-	3,070	-	-	
	2020 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	A	6,484	6,484	6,484	-	-	-	-	6,484	-	-	
	2020 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	A	8,157	8,157	8,157	-	-	-	-	8,157	-	-	
	2020 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	A	2,055	2,055	2,055	-	-	-	-	2,055	-	-	
	2020 RR-EXP	Bus Station Cabinets Repairs	The Lodge	E	99	A	2,244	2,244	-	2,244	-	-	-	-	2,244	-	
	2020 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	A	2,050	2,050	2,050	-	-	-	-	2,050	-	-	
	2020 RR-EXP	Trail Repair	Trails	E	12	A	20,050	20,050	20,050	-	-	-	-	20,050	-	-	
023 132 205	2020 RR-EXP	TC Remodel - 2020 Expense portion	Trout Creek BLDG	E	12	A	-	59,930	59,930	-	-	59,422	59,422	508	-	-	
	2020 RR-EXP	Concrete Curb Repairs - 2020 only	Trout Creek BLDG	E	12	A	12,161	-	-	-	-	-	-	-	-	-	
	2020 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	A	2,055	-	-	-	-	-	-	-	-	-	
	2020 RR-EXP	Building Painting Exterior - 2020 only	Trout Creek BLDG	E	12	A	21,435	-	-	-	-	-	-	-	-	-	
	2020 RR-EXP	Building Painting Interior (old) - 2020 on	Trout Creek BLDG	E	12	A	12,196	-	-	-	-	-	-	-	-	-	
	2020 RR-EXP	Roof Repair - Trout Creek - 2020 only	Trout Creek BLDG	E	12	A	12,082	-	-	-	-	-	-	-	-	-	
023 130 207	2020 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	A	5,578	5,578	5,578	-	-	4,183	4,183	1,395	-	-	
	2020 RR-ACC-EXP			E	12	A	-	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Contingency, capex	General	C	12	A	13	13	16,724	(16,711)	-	1,439	-	15,285	-	-	rounding in Forecast. 1439.35 need to research
	2020 RR-EXP	Contingency, expense	General	E	12	A	165	165	3,399	(3,234)	-	-	-	3,399	-	-	rounding in Forecast

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
61,000	61,000	54,000	0	0%	7,000	13%	36053	Revenue				0	0%	25,000	15%	1,270,000
								ALLOCATED RECREATION FEES	187,000	187,000	162,000	0	0%	25,000	15%	1,270,000
86,258	301,700	287,233	-215,442	-71%	-200,976	-70%	35560	Ski Lift Revenue - Public	963,576	1,156,700	1,066,033	-193,124	-17%	-102,456	-10%	1,676,800
0	0	12,875	0	0%	-12,875	-100%	35562	Ski Lift Revenue - Guest	0	0	42,295	0	0%	-42,295	-100%	0
14,083	14,000	33,580	83	1%	-19,498	-58%	35565	Ski Lift Revenue - P.O.	103,403	73,000	126,525	30,403	42%	-23,122	-18%	117,000
30,250	57,300	67,610	-27,050	-47%	-37,360	-55%	35570	Ski Passes - Public	192,336	169,400	201,354	22,936	14%	-9,018	-4%	244,000
39,218	62,400	67,346	-23,182	-37%	-28,128	-42%	35575	Ski Passes - P.O.	244,670	184,600	195,250	60,070	33%	49,420	25%	264,000
4,115	900	2,759	3,215	357%	1,357	49%	35597	Ski Team - Public	13,956	3,500	8,369	10,456	299%	5,588	67%	4,000
4,930	3,000	5,254	1,930	64%	-323	-6%	35598	Ski Team - P.O.	17,847	9,000	13,453	8,847	98%	4,394	33%	10,000
20	600	240	-580	-97%	-220	-92%	35594	Snowplay Member	656	2,000	1,329	-1,344	-67%	-673	-51%	2,700
118	17,200	17,377	-17,082	-99%	-17,259	-99%	35596	Snowplay Guest	28,342	56,100	54,285	-27,758	-49%	-25,943	-48%	75,700
576	42,400	27,128	-41,824	-99%	-26,552	-98%	35595	Snowplay Public	44,838	138,000	83,836	-93,162	-68%	-38,998	-47%	186,300
3,557	12,000	12,592	-8,443	-70%	-9,035	-72%	35610	P.O. Daily Trail Fee	33,098	33,000	39,761	98	0%	-6,663	-17%	50,000
23,885	70,000	59,830	-46,115	-66%	-35,945	-60%	35615	Public Daily Trail Fee	170,154	212,000	180,082	-41,846	-20%	-9,927	-6%	285,000
5,633	19,000	19,374	-13,367	-70%	-13,741	-71%	35620	Guest Daily Trail Fee	54,783	66,000	67,113	-11,217	-17%	-12,330	-18%	89,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	43,000
0	0	0	0	0%	0	0%	37060	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	12,500
0	600	0	-600	-100%	0	0%	36012	Special Events Revenue	480	1,300	160	-820	-63%	320	200%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
954	2,200	2,736	-1,246	-57%	-1,782	-65%	36054	Daily Usage Fee - Member	5,084	6,400	8,240	-1,316	-21%	-3,156	-38%	59,100
5,747	17,500	21,033	-11,753	-67%	-15,286	-73%	36055	Daily Usage Fee - Guest	48,487	57,500	65,945	-9,013	-16%	-17,458	-26%	472,350
0	0	0	0	0%	0	0%	38013	Campground Revenue	0	0	0	0	0%	0	0%	95,400
219,345	620,800	636,966	-401,455	-65%	-417,622	-66%		Total Direct Access & Use	1,921,711	2,168,500	2,154,030	-246,789	-11%	-232,318	-11%	3,942,150
84,276	281,071	286,260	-196,795	-70%	-201,984	-71%	3310...	Food	654,945	847,538	876,244	-192,593	-23%	-221,299	-25%	3,148,157
-10,234	-24,700	-23,937	14,466	59%	13,703	57%		<i>Food Discounts</i>	-54,818	-59,800	-69,680	4,982	8%	14,862	21%	-285,800
-5,122	-10,900	-10,297	5,778	53%	5,175	50%	33152	EE Discounts	-24,682	-33,200	-32,604	8,518	26%	7,922	24%	-102,050
-562	-2,100	-650	1,538	73%	88	14%	33154	Guest Relations aka Manager	-3,256	-6,100	-2,167	2,844	47%	-1,089	-50%	-32,500
0	0	0	0	0%	0	0%	33156	InterDept Discounts	0	0	559	0	0%	559	100%	-1,350
-4,550	-11,700	-12,989	7,151	61%	8,440	65%	3316...	Marketing Discounts	-26,881	-20,500	-34,351	-6,381	-31%	7,471	22%	-149,900
7,095	27,600	23,334	-20,505	-74%	-16,239	-70%	33180	Food NA Beverage	59,158	83,300	76,094	-24,142	-29%	-16,936	-22%	195,050
81,137	283,971	285,657	-202,834	-71%	-204,520	-72%		Food subtotal	659,285	871,038	882,658	-211,753	-24%	-223,374	-25%	3,057,407
14,007	32,506	37,540	-18,499	-57%	-23,533	-63%	3322...	Beer	82,777	99,151	104,519	-16,374	-17%	-21,743	-21%	348,447
-568	0	-793	-568	0%	225	28%	3322...	Beer Discounts	-2,359	0	-1,763	-2,359	0%	-596	-34%	0
12,484	25,520	32,813	-13,037	-51%	-20,330	-62%	33242	Liquor	80,414	78,130	95,829	2,284	3%	-15,415	-16%	275,470
-240	0	-771	-240	0%	531	69%	3324...	Liquor Discounts	-1,139	0	-2,085	-1,139	0%	946	45%	0
11,647	34,933	33,110	-23,286	-67%	-21,464	-65%	33262	Wine	79,054	106,821	97,949	-27,767	-26%	-18,894	-19%	462,176
-279	0	-1,123	-279	0%	844	75%	3326...	Wine Discounts	-1,678	0	-2,690	-1,678	0%	1,013	38%	0
240	0	2,420	240	0%	-2,180	-90%	33268	Corkage Fees	3,618	0	5,715	3,618	0%	-2,097	-37%	0
-140	0	-1,720	-140	0%	1,580	92%	33269	Corkage Fee Discounts	-1,800	0	-3,820	-1,800	0%	2,020	53%	0
37,151	92,959	101,477	-55,808	-60%	-64,327	-63%		Beverage subtotal	238,889	284,102	293,655	-45,213	-16%	-54,767	-19%	1,086,093
0	1,420	1,506	-1,420	-100%	-1,506	-100%	3328...	Misc other F&B	2,397	4,730	4,891	-2,333	-49%	-2,494	-51%	68,650
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	0	0	0	0%	0	0%	-4,100
0	1,420	1,506	-1,420	-100%	-1,506	-100%		Other F&B subtotal	2,397	4,730	4,891	-2,333	-49%	-2,494	-51%	64,550
118,288	378,350	388,641	-260,062	-69%	-270,353	-70%		Total Food and Beverage	900,570	1,159,870	1,181,204	-259,300	-22%	-280,634	-24%	4,208,050
84,556	262,950	279,115	-178,394	-68%	-194,559	-70%		F&B Revenue by Segment:	607,553	801,070	833,184	-193,517	-24%	-225,632	-27%	3,219,000
40,115	135,100	143,465	-94,985	-70%	-103,350	-72%	33910	F&B-Dining Room	329,448	421,600	439,934	-92,152	-22%	-110,486	-25%	1,433,300
28,526	71,350	72,038	-42,824	-60%	-43,512	-60%	33920	F&B-Pub	164,000	208,970	211,782	-44,782	-22%	-47,782	-23%	823,700
0	6,000	4,841	-6,000	-100%	-4,841	-100%	33930	F&B-Banquets	6,492	21,600	10,809	-15,108	-70%	-4,317	-40%	355,000
0	0	0	0	0%	0	0%	33940	F&B-Lunch	0	0	2,558	0	0%	-2,558	-100%	31,200
0	0	0	0	0%	0	0%	33950	SmrF&B-Snack Bar	0	0	0	0	0%	0	0%	60,700
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	45,100
0	0	1,087	0	0%	-1,087	-100%	33980	Snowplay Food Truck	0	0	5,629	0	0%	-5,629	-100%	0
15,914	50,500	57,684	-34,586	-68%	-41,770	-72%	33990	Cafeteria	107,613	148,900	162,472	-41,287	-28%	-54,859	-34%	448,000
0	0	0	0	0%	0	0%	33989	Employee Housing	0	0	0	0	0%	0	0%	22,000
-1,041	0	-2,099	-1,041	0%	1,058	50%	33163	Mkt Discounts, Happy Hour Foo	-4,952	0	-6,017	-4,952	0%	1,064	18%	0
-429	0	-535	-429	0%	106	20%	33226	Mkt Discounts, Happy Hour Bev	-1,609	0	-1,054	-1,609	0%	-555	-53%	0
-10	0	-80	-10	0%	70	88%	33246	Mkt Discounts, Happy Hour Bev	-81	0	-175	-81	0%	95	54%	0
-119	0	-396	-119	0%	277	70%	33266	Mkt Discounts, Happy Hour Bev	-616	0	-1,082	-616	0%	466	43%	0
-558	0	-1,011	-558	0%	454	45%		Mkt Discounts, Happy Hour Bev,	-2,306	0	-2,312	-2,306	0%	6	0%	0
-1,598	0	-3,110	-1,598	0%	1,511	49%		Mkt Discounts, Happy Hour F	-7,259	0	-8,329	-7,259	0%	1,070	13%	0
0	0	0	0	0%	0	0%	36015	Sales - Firewood	0	0	0	0	0%	0	0%	5,000
23,638	70,400	66,678	-46,762	-66%	-43,040	-65%	36030	Sales - Retail	155,937	213,400	225,051	-57,463	-27%	-69,113	-31%	527,900
-337	-600	-975	263	44%	638	65%	38015	Employee Discounts	-2,392	-2,600	-3,441	208	8%	1,049	30%	-12,000
0	0	0	0	0%	0	0%	38017	Homeowner Discounts	0	0	0	0	0%	0	0%	-1,800

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-2,287	-11,300	-9,439	9,013	80%	7,152	76%	38020	Discounts - Retail	-9,803	-23,600	-22,813	13,797	58%	13,010	57%	-47,000
-901	-500	-664	-401	-80%	-237	-36%	38025	Promotion Discounts	-2,821	-1,500	-1,013	-1,321	-88%	-1,809	-179%	-2,000
20,114	58,000	55,601	-37,886	-65%	-35,487	-64%		Total Retail Product Reven	140,921	185,700	197,784	-44,779	-24%	-56,863	-29%	470,100
0	0	0	0	0%	0	0%	35020	Golf - Driving Range	0	0	0	0	0%	0	0%	30,000
19,383	129,700	73,481	-110,317	-85%	-54,098	-74%	(355...	Lessons - Group	268,212	525,800	281,075	-257,588	-49%	-12,863	-5%	728,800
26,615	58,700	82,074	-32,085	-55%	-55,459	-68%	(355...	Lessons - Private	365,107	253,500	362,270	111,607	44%	2,837	1%	375,500
1,151	700	681	451	64%	470	69%	35585	Lessons - Masters Program	4,035	2,100	3,694	1,935	92%	340	9%	2,500
21,739	43,300	55,549	-21,561	-50%	-33,810	-61%	3559...	Snowflakes	192,282	185,300	250,997	6,982	4%	-58,715	-23%	260,800
14,176	9,500	10,901	4,676	49%	3,275	30%	(355...	TD Tykes	56,438	25,400	45,448	31,038	122%	10,990	24%	26,400
63,218	219,700	213,501	-156,482	-71%	-150,283	-70%	3604...	Rentals	641,701	698,900	708,320	-57,199	-8%	-66,619	-9%	1,171,600
0	0	0	0	0%	0	0%	36042	Rentals, Storage	0	0	0	0	0%	0	0%	13,500
0	0	0	0	0%	0	0%	36043	Rentals, Bikes	0	0	0	0	0%	0	0%	43,200
0	700	82	-700	-100%	-82	-100%	3604...	Child Care	292	2,300	-277	-2,008	-87%	569	206%	10,600
927	6,800	5,673	-5,873	-86%	-4,746	-84%	36050	Aerobics	4,761	20,400	17,911	-15,639	-77%	-13,150	-73%	158,800
600	700	1,320	-100	-14%	-720	-55%	36056	Fitness/Training	1,140	1,400	1,740	-260	-19%	-600	-34%	5,000
0	0	0	0	0%	0	0%	36058	Rec Programs	0	0	0	0	0%	0	0%	14,400
0	0	0	0	0%	0	0%	36059	Day Camps	0	0	0	0	0%	0	0%	292,000
470	1,500	1,254	-1,031	-69%	-785	-63%	36051	Massage	3,623	4,700	4,077	-1,078	-23%	-454	-11%	17,300
0	100	700	-100	-100%	-700	-100%	36057	Towels/Lockers	280	300	925	-20	-7%	-645	-70%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	1,500
0	0	0	0	0%	0	0%	36070	Lessons - P.O.	0	0	0	0	0%	0	0%	57,700
0	0	0	0	0%	0	0%	36080	Lessons - Guest	0	0	0	0	0%	0	0%	30,500
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	32,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	71,500
148,280	471,400	445,216	-323,120	-69%	-296,936	-67%		Total Lessons & Rental Re	1,537,868	1,720,100	1,676,179	-182,232	-11%	-138,311	-8%	3,344,800
7,220	1,500	125	5,720	381%	7,095	5676%	32010	Aso - Fees	14,270	5,000	4,280	9,270	185%	9,990	233%	55,000
2,590	500	-180	2,090	418%	2,770	1539%	32020	Inspection Fees	4,840	2,000	1,330	2,840	142%	3,511	264%	23,000
2,750	500	-350	2,250	886%	3,100	886%	32030	Fines	7,188	1,500	2,313	5,688	379%	4,875	211%	9,000
10,446	14,010	15,910	-3,564	-25%	-5,464	-34%	34010	Interest	25,589	33,030	35,657	-7,441	-23%	-10,068	-28%	108,120
2,565	2,200	1,921	365	17%	644	34%	34020	Late Charges	8,162	7,300	6,638	862	12%	1,524	23%	36,000
0	0	0	0	0%	0	0%	34030	Lien Fees	0	0	0	0	0%	0	0%	12,000
51,316	46,000	44,849	5,316	12%	6,467	14%	34040	Delinquency Fees	51,316	46,000	44,847	5,316	12%	6,469	14%	41,500
8,925	12,050	9,305	-3,125	-26%	-380	-4%	34050	Transfer Fees	29,430	29,030	25,425	400	1%	4,005	16%	158,200
40	0	30	40	0%	10	33%	34060	NSF Charges	80	0	60	80	0%	20	33%	0
1,375	0	1,000	1,375	0%	375	38%	34070	Shopping Bags	2	0	0	2	0%	2	0%	0
12,704	11,800	11,800	904	8%	904	8%	34075	Sponsorships	4,125	0	1,000	4,125	0%	3,125	313%	8,000
1,739	1,700	2,438	39	2%	-699	-29%	34080	Communications Ad Revenue	46,195	39,800	37,595	6,395	16%	8,600	23%	210,000
3,515	8,190	9,170	-4,675	-57%	-5,655	-62%	37018	Lease Revenue	5,217	5,100	7,315	117	2%	-2,098	-29%	21,700
3,067	8,000	10,866	-4,933	-62%	-7,799	-72%	37020	Other Revenue	26,657	27,070	28,656	-413	-2%	-1,999	-7%	110,380
108,253	106,450	106,885	1,803	2%	1,368	1%	38005	Employee Housing Revenue	65,472	66,000	71,260	-528	-1%	-5,788	-8%	112,000
675,279	1,696,000	1,687,309	-1,020,721	-60%	-1,012,030	-60%		Total Other Revenue	288,542	261,830	266,376	26,712	10%	22,166	8%	904,900
								GROSS REVENUE (GREV)	4,976,612	5,683,000	5,637,572	-706,388	-12%	-660,960	-12%	14,140,000
								COST OF GOODS SOLD (COGS)								
-8,366	-28,280	-25,259	19,914	70%	16,894	67%	43110	Meat	-62,622	-85,020	-80,640	22,398	26%	18,018	22%	-299,770
-4,592	-14,160	-11,988	9,568	68%	7,396	62%	43120	Seafood	-38,132	-41,800	-38,949	3,668	9%	817	2%	-195,090
-5,259	-12,340	-17,280	7,081	57%	12,021	70%	43130	Produce	-40,648	-37,020	-49,869	-3,628	-10%	9,221	18%	-145,200
-2,255	-11,580	-8,793	9,325	81%	6,537	74%	43140	Dairy	-17,587	-34,930	-27,855	17,343	50%	10,268	37%	-136,660
-967	-8,350	-5,848	7,383	88%	4,881	83%	43150	NA Beverage	-14,843	-24,860	-19,839	10,017	40%	4,995	25%	-69,770
-8,925	-18,569	-27,898	9,644	52%	18,973	68%	43160	Food Other	-67,320	-56,387	-90,315	-10,933	-19%	22,995	25%	-190,261
2,295	4,240	5,047	-1,945	-46%	-2,752	-55%	43190	Mktg Discounts credit	10,714	13,260	14,573	-2,546	-19%	-3,859	-26%	63,290
1,103	3,169	2,821	-2,067	-65%	-1,719	-61%	43192	EE Meals credit	5,513	9,217	8,348	-3,705	-40%	-2,835	-34%	40,091
-26,966	-85,870	-89,197	58,904	69%	62,231	70%		Food Cogs	-224,925	-257,540	-284,546	32,615	13%	59,620	21%	-933,370
-3,650	-7,920	-8,202	4,270	54%	4,551	55%	43270	Beer	-19,500	-24,490	-24,076	4,990	20%	4,576	19%	-84,270
-2,366	-5,180	-5,640	2,814	54%	3,275	58%	43280	Liquor	-12,686	-15,600	-18,552	2,914	19%	5,866	32%	-56,720
-4,593	-10,130	-9,177	5,537	55%	4,584	50%	43290	Wine	-26,656	-31,470	-30,882	4,814	15%	4,227	14%	-136,640
-10,608	-23,230	-23,019	12,622	54%	12,410	54%		Beverage Cogs	-58,843	-71,560	-73,511	12,717	18%	14,668	20%	-277,630
-10,366	-32,900	-30,127	22,534	68%	19,761	66%		Retail Product Cogs	-71,407	-97,900	-101,969	26,493	27%	30,562	30%	-265,000
-47,941	-142,000	-142,343	94,059	66%	94,402	66%		Total COGS	-355,175	-427,000	-460,026	71,825	17%	104,851	23%	-1,476,000
-07.1%	-08.4%	-08.4%	01.3%	15.2%	01.3%	15.8%		Total Cogs / GREV %	-07.1%	-07.5%	-08.2%	00.4%	05.0%	01.0%	12.5%	-10.4%
-51.5%	-56.7%	-54.2%	05.2%	09.1%	02.6%	04.9%		Retail Product Cogs / Retail R	-50.7%	-52.7%	-51.6%	02.0%	03.9%	00.9%	01.7%	-56.4%
-43.9%	-46.7%	-45.2%	02.9%	06.2%	01.3%	02.9%		Retail Product Cogs / Retail R	-45.8%	-45.9%	-45.3%	00.1%	00.2%	-00.5%	-01.1%	-49.7%
-31.8%	-28.8%	-28.9%	-02.9%	-10.2%	-02.9%	-10.0%		F&B Cogs / F&B Rev %	-31.5%	-28.4%	-30.3%	-03.1%	-11.1%	-01.2%	-03.9%	-28.8%
-29.5%	-27.8%	-28.8%	-00.7%	-06.1%	-00.7%	-02.4%		Food %, preDiscounts	-31.5%	-27.7%	-29.9%	-03.8%	-13.8%	-01.6%	-05.4%	-27.9%
-33.2%	-30.2%	-31.2%	-03.0%	-09.9%	-02.0%	-06.4%		Food %, postDiscounts	-34.1%	-29.6%	-32.2%	-04.5%	-15.4%	-01.9%	-05.8%	-30.5%

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Year-to-Date March 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-13.6%	-30.3%	-25.1%	16.6%	54.9%	11.4%	45.6%		Food NA Beverage %	-25.1%	-29.8%	-26.1%	04.8%	15.9%	01.0%	03.8%	-35.8%
-28.6%	-25.0%	-22.7%	-03.6%	-14.3%	-05.9%	-25.9%		COGS % Beverage, incld CF,ne	-24.6%	-25.2%	-25.0%	00.6%	02.2%	00.4%	01.6%	-25.6%
-27.2%	-24.4%	-22.3%	-02.8%	-11.5%	-04.8%	-21.7%		COGS % Beer,net	-24.2%	-24.7%	-23.4%	00.5%	01.8%	-00.8%	-03.5%	-24.2%
-19.3%	-20.3%	-17.6%	01.0%	04.8%	-01.7%	-09.8%		COGS % Liquor,net	-16.0%	-20.0%	-19.8%	04.0%	19.9%	03.8%	19.1%	-20.6%
-40.4%	-29.0%	-28.7%	-11.4%	-39.3%	-11.7%	-40.8%		COGS % Wine,net	-34.4%	-29.5%	-32.4%	-05.0%	-16.9%	-02.0%	-06.3%	-29.6%
627,338	1,554,000	1,544,966	-926,662	-60%	-917,627	-59%		Gross Margin (GREV-COG)	4,621,437	5,256,000	5,177,547	-634,563	-12%	-556,109	-11%	12,664,000
PAYROLL																
SALARIES & WAGES																
-297,010	-325,254	-333,642	28,244	9%	36,632	11%	5110...	Salaries - Exempt - Regular & Ot	-912,864	-978,462	-1,004,722	65,598	7%	91,858	9%	-4,032,000
0	0	0	0	0%	0	0%	51106	Salaries - Exempt - Commissions	0	0	0	0	0%	0	0%	-23,000
-146,527	-192,071	-170,497	45,544	24%	23,970	14%	5122...	Wages - FTRRegular	-474,738	-569,642	-516,943	94,904	17%	42,205	8%	-2,249,540
-254,440	-370,850	-376,580	116,410	31%	122,140	32%	5124...	Wages - Seasonal & PartTime	-1,207,427	-1,266,371	-1,235,491	58,944	5%	28,064	2%	-3,931,560
0	-225	-234	225	100%	234	100%	5122...	Wages-FTR-Commissions	0	-725	-632	725	100%	632	100%	-10,000
-3,759	-10,100	-9,765	6,341	63%	6,006	62%	51246	Wages-Seasonal-Commissions	-21,614	-30,800	-31,215	9,186	30%	9,601	31%	-107,900
94,413	-12,250	-11,917	106,663	871%	106,330	892%	5110...	Incentive Program, Exempt	69,913	-36,750	-36,846	106,663	290%	106,759	290%	-147,000
16,541	-2,750	-5,401	19,291	701%	21,942	408%	51227	Incentive Program, FTR, NonExe	3,308	-7,750	-16,723	11,058	143%	20,031	120%	-31,000
-5,441	0	-6,142	-5,441	0%	701	11%	51247	Incentive Program, Seasonal, N	-14,976	0	-16,438	-14,976	0%	1,463	9%	0
30,750	30,750	23,500	0	0%	7,250	31%	51299	Capitalized Payroll Direct S&W	92,250	92,250	70,500	0	0%	21,750	31%	343,000
-565,474	-882,750	-890,678	317,276	36%	325,204	37%		Total Salaries & Wages, DIRECT	-2,466,148	-2,798,250	-2,788,509	332,102	12%	322,362	12%	-10,189,000
-171,847	-306,754	-322,059	134,907	44%	150,212	47%		Salaries sub-total	-750,701	-922,962	-971,067	172,261	19%	220,366	23%	-3,859,000
-393,626	-575,996	-568,619	182,370	32%	174,992	31%		Wage sub-total	-1,715,447	-1,875,288	-1,817,442	159,841	9%	101,995	6%	-6,330,000
-129,986	-195,046	-176,132	65,060	33%	46,145	28%		Wage-FTR subsubtotal	-471,430	-578,117	-534,298	106,687	18%	62,868	12%	-2,290,540
-263,640	-380,950	-392,487	117,310	31%	128,847	33%		Wage-Seasonal subsubto	-1,244,017	-1,297,171	-1,283,144	53,154	4%	39,127	3%	-4,039,460
-83.7%	-52.0%	-52.8%	-31.7%	-60.9%	-31.0%	-58.6%		PayrollDirect %ofRevenue	-49.6%	-49.2%	-49.5%	-00.3%	-00.6%	-00.1%	-00.2%	-72.1%
3,374	-1,300	-10,165	4,674	360%	13,540	133%	51108	PTO net\$ accrual, in Salaries	-26,335	-6,600	-37,881	-19,735	-299%	11,546	30%	-17,900
-3,419	-852	-6,376	2,957	46%	2,957	46%	51228	PTO net\$ accrual, in Wages FTR	-21,092	-2,797	-5,522	-18,295	-654%	-5,522	-35%	-12,000
-44	-2,152	-16,541	2,108	98%	16,497	100%		PTO net accrual, in PD Total	-47,428	-9,397	-53,452	-38,031	-405%	6,024	11%	-29,952
-589.6	0.0	-1570.8	-589.6	0.0	981.2	0.6		Wage Overtime Hours	-4864.3	0.0	-6305.5	-4864.3	0.0	1441.2	0.2	0.0
-20635.6	-31258.0	-31106.3	10622.5	0.3	10470.7	0.3		Wage Total Hours	-92618.9	-102619.2	-103763.7	10000.3	0.1	11144.8	0.1	-340029.3
18.91	18.40	18.07	0.51	0.03	0.83	0.05		Wage ROP avg	18.29	18.25	17.37	0.05	0.00	0.93	0.05	18.58
-7132.2	-7282.3	-7158.9	150.0	0.0	26.7	0.0		EXEMPT Hours	-20875.5	-21846.8	-21667.4	971.3	0.0	791.9	0.0	-92780.3
PAYROLL BURDEN																
-50,625	-94,986	-82,061	44,361	47%	31,437	38%	5130...	Payroll Taxes	-266,579	-323,368	-299,023	56,789	18%	32,444	11%	-1,135,000
-23,097	-41,910	-48,162	18,813	45%	25,065	52%	5130...	Workers Compensation	-105,670	-136,320	-155,143	30,650	22%	49,473	32%	-450,000
-84,116	-81,095	-77,652	-3,021	-4%	-6,464	-8%	5130...	Group Insurance	-227,661	-243,285	-231,428	15,624	6%	3,768	2%	-970,000
-6,735	-17,009	-13,612	10,274	60%	6,877	51%	5130...	Retirement Plan	-28,549	-51,027	-41,359	22,478	44%	12,811	31%	-205,000
4,577	3,667	3,584	910	25%	993	28%	51499	Capitalized Payroll Burden	13,731	11,001	10,752	2,730	25%	2,979	28%	44,000
-159,995	-231,333	-217,904	71,338	31%	57,909	27%		PAYROLL BURDEN Total	-614,727	-742,999	-716,201	128,272	17%	101,474	14%	-2,716,000
-67,752	-90,006	-86,264	22,254	25%	18,511	21%	(513...)	subtotal, Burden-Salary	-230,912	-275,788	-271,832	44,876	16%	40,920	15%	-1,105,000
-55,591	-75,604	-61,284	20,013	26%	5,693	9%	(514...)	subtotal, Burden-Wage-FTR	-173,797	-229,232	-195,488	55,435	24%	21,690	11%	-888,120
-41,229	-69,390	-73,940	28,161	41%	32,711	44%	(514...)	subtotal, Burden-Wage-Seasonal	-223,748	-248,980	-259,633	25,232	10%	35,885	14%	-766,880
28.3%	26.2%	24.5%	02.1%	08.0%	03.8%	15.7%		Burden % - on all Payroll	24.9%	26.6%	25.7%	-01.6%	-06.1%	-00.8%	-02.9%	26.7%
39.4%	29.3%	26.8%	10.1%	34.4%	12.6%	47.2%		Burden % - Salary	30.8%	29.9%	28.0%	00.9%	02.9%	02.8%	09.9%	28.6%
42.8%	38.8%	34.8%	04.0%	10.3%	08.0%	22.9%		Burden % - Wage-FTR	36.9%	39.7%	36.6%	-02.8%	-07.0%	00.3%	00.8%	38.8%
15.6%	18.2%	18.8%	-02.6%	-14.1%	-03.2%	-17.0%		Burden % - Wage-Season	18.0%	19.2%	20.2%	-01.2%	-06.3%	-02.2%	-11.1%	19.0%
24.6%	25.2%	23.8%	-00.6%	-02.3%	00.8%	03.4%		Burden % - Wage-FTR&Se	23.2%	25.5%	25.0%	-02.3%	-09.1%	-01.9%	-07.5%	26.1%
-725,468	-1,114,083	-1,108,582	388,615	35%	383,113	35%		PAYROLL TOTAL (Direct&Burde	-3,080,875	-3,541,249	-3,504,711	460,374	13%	423,836	12%	-12,905,000
28.3%	26.2%	24.5%	2.1%	8.0%	3.8%	15.7%		Burden % TL	24.9%	26.6%	25.7%	-1.6%	-6.1%	-0.8%	-2.9%	26.7%
9.0%	10.8%	9.2%	-1.8%	-16.8%	-0.3%	-2.8%		Payroll Taxes %	10.8%	11.6%	10.7%	-0.7%	-6.5%	0.1%	0.8%	11.1%
4.1%	4.7%	5.4%	-0.7%	-14.0%	-1.3%	-24.5%		Workers Comp %	4.3%	4.9%	5.6%	-0.6%	-12.0%	-1.3%	-23.0%	4.4%
14.9%	9.2%	8.7%	5.7%	61.9%	6.2%	70.6%		Group Insurance %	9.2%	8.7%	8.3%	0.5%	6.2%	0.9%	11.2%	9.5%
1.2%	1.9%	1.5%	-0.7%	-38.2%	-0.3%	-22.1%		Retirement %	1.2%	1.8%	1.5%	-0.7%	-36.5%	-0.3%	-22.0%	2.0%
-0.8%	-0.4%	-0.4%	-0.4%	-94.8%	-0.4%	-101.2%		Capz PB %	-0.6%	-0.4%	-0.4%	-0.2%	-41.6%	-0.2%	-44.4%	-0.4%
OPERATING EXPENSES (OE)																
-1,488	-3,369	-3,558	1,881	56%	2,070	58%	50530	Employee Meals	-7,992	-9,817	-11,172	1,825	19%	3,180	28%	-42,641
-21,832	-22,000	-25,997	168	1%	4,165	16%	50605	Employee Housing expenses	-69,033	-66,000	-73,156	-3,033	-5%	4,124	6%	-142,200
-445	0	-240	-445	0%	-205	-85%	50610	Educational Reimbursement	-1,320	0	-240	-1,320	0%	-1,080	-450%	0
-34,852	-1,500	-1,534	-33,352	-2223%	-33,319	-2172%	50615	Employee Recruiting	-62,507	-1,900	-3,642	-60,607	-3190%	-58,865	-1616%	-11,000
-27	-7,025	-1,617	6,998	100%	1,590	98%	50620	Employee Dev/Training	-2,264	-12,175	-14,928	9,911	81%	12,664	85%	-59,460
-6,221	-5,465	-7,420	-756	-14%	1,200	16%	50625	Employee Relations	-18,953	-18,970	-23,547	17	0%	4,594	20%	-71,540
-70	-1,600	-781	1,531	96%	711	91%	50626	PreEmployment Testing	-3,175	-3,300	-2,774	125	4%	-401	-14%	-18,000
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-1,111	-1,200	-1,111	89	7%	0	0%	-4,800

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-2,374	-3,600	-2,849	1,226	34%	476	17%	50628	Benefit Administration Services	-7,948	-8,000	-7,516	52	1%	-432	-6%	-39,000
-176	-900	-310	724	80%	134	43%	50630	Uniforms	-1,331	-3,430	-2,765	2,099	61%	1,433	52%	-39,200
0	-2,180	-1,239	2,180	100%	1,239	100%	51080	Seminars & Conferences	-8,071	-5,130	-3,079	-2,941	-57%	-4,991	-162%	-26,850
-1,217	-2,120	-2,507	903	43%	1,290	51%	51095	Travel/Meeting Expense	-6,044	-5,860	-7,021	-184	-3%	977	14%	-24,670
-69,070	-50,159	-48,422	-18,911	-38%	-20,648	-43%		Total Staff Expense	-189,747	-135,782	-150,951	-53,965	-40%	-38,796	-26%	-479,361
-10,289	-10,055	-8,530	-234	-2%	-1,758	-21%	51090	Telephone	-30,490	-26,641	-325	-325	-1%	-3,849	-14%	-120,810
-1,833	-1,850	-1,895	17	1%	61	3%	55003	Cable/Sat TV Service	-5,623	-5,550	-5,497	-73	-1%	-127	-2%	-22,160
-7,421	-8,425	-7,758	1,004	12%	337	4%	55005	Disposal Fees	-27,245	-26,225	-24,916	-1,020	-4%	-2,329	-9%	-113,305
-26,878	-26,975	-28,278	97	0%	1,400	5%	5501...	Electricity	-76,521	-81,225	-84,577	4,704	6%	8,056	10%	-304,370
-6,859	-9,500	-11,250	2,641	28%	4,391	39%	55020	Natural Gas - Pools	-24,622	-30,600	-31,763	5,978	20%	7,141	22%	-75,600
-9,712	-12,445	-13,075	2,733	22%	3,363	26%	55025	Natural Gas - Buildings	-34,750	-38,625	-39,653	3,875	10%	4,903	12%	-85,725
-12,850	-26,045	-29,037	13,195	51%	16,188	56%		Fuel & Oil	-63,996	-70,360	-90,262	6,364	9%	26,267	29%	-161,100
-121	-400	-355	279	70%	233	66%	55027	Propane (LPG)	-1,532	-1,320	-1,617	-212	-16%	84	5%	-5,820
-7,470	-7,515	-7,343	45	1%	-127	-2%	55030	Sewer Fees	-22,790	-22,545	-22,029	-245	-1%	-761	-3%	-92,390
-3,311	-3,190	-3,054	-121	-4%	-257	-8%	5503...	Water - Building/Facility	-10,002	-9,570	-11,462	-432	-5%	1,460	13%	-44,585
-2,161	-1,180	-1,776	-981	-83%	-385	-22%	55040	Water - Grounds	-1,056	-3,540	-5,193	2,484	70%	4,137	80%	-83,220
-88,906	-107,580	-112,351	18,674	17%	23,445	21%		TOTAL UTILITIES	-298,627	-319,725	-343,610	21,098	7%	44,983	13%	-1,109,085
								SUPPLIES & MAINTENANCE EXPENSE								
-1,149	-2,130	-3,438	981	46%	2,290	67%	56010	Security Exp	-3,887	-2,990	-6,623	-897	-30%	2,736	41%	-12,250
-186	-250	-1,179	64	26%	993	84%	52505	Hazardous Waste Clean Up	-287	-750	-1,312	463	62%	1,025	78%	-1,500
-4,707	-10,240	-10,422	5,533	54%	5,715	55%	56520	Linen Service	-28,380	-31,240	-30,408	2,860	9%	2,027	7%	-128,659
-8,390	-9,700	-8,522	1,310	14%	132	2%	56530	Janitorial Services & Supplies	-27,470	-28,400	-26,219	930	3%	-1,251	-5%	-98,655
-457	-695	-452	238	34%	-5	-1%	56535	Pest Control	-1,098	-2,325	-1,688	1,227	53%	590	35%	-10,570
-624	-2,775	-390	2,151	78%	-234	-60%	52020	Contract Fees	-3,659	-8,505	-8,568	4,846	57%	4,909	57%	-83,660
-305	0	0	-305	0%	-305	0%	50201	Contract Labor	-305	0	0	-305	0%	-305	0%	0
0	0	0	0	0%	0	0%	52022	Veterinary Services	0	0	0	0	0%	0	0%	-7,400
0	-1,000	0	1,000	100%	0	0%	52023	Equine Care Services	-1,211	-1,000	-1,106	-211	-21%	-1,104	-1039%	-9,000
-2,626	-2,200	-2,380	-426	-19%	-246	-10%	52024	Offsite Pasturing	-7,878	-6,600	-7,140	-1,278	-19%	-738	-10%	-18,400
-1,003	-1,170	-668	167	14%	-335	-50%	53705	Equipment Rental	-2,660	-3,510	-2,167	850	24%	-493	-23%	-21,890
-106	0	-329	-106	0%	223	68%	56505	Feed Hay Grain	-213	0	-582	-213	0%	369	63%	-15,100
-82	-400	-267	318	80%	186	69%	51560	Mbr Srv - Retail COGS	-905	-1,400	-1,008	495	35%	103	10%	-7,000
-2,329	-2,940	-1,510	611	21%	-819	-54%	56503	Printed Forms/Ticket Stock	-8,434	-8,370	-4,610	-64	-1%	-3,825	-83%	-15,150
-47	-500	-138	453	91%	91	66%	51037	Computer Software	-146	-1,300	-1,815	1,154	89%	1,668	92%	-5,300
-41	-100	-102	59	59%	61	60%	51038	Computer Hardware	-41	-950	-102	909	96%	61	60%	-2,200
0	-845	-185	845	100%	185	100%	51050	Furniture and Office Equip	-1,417	-3,035	-1,379	1,618	53%	-38	-3%	-12,265
-729	-1,915	-1,315	1,186	62%	586	45%	51060	Office Supplies	-3,770	-6,845	-5,577	3,075	45%	1,807	32%	-28,290
-820	-2,735	-2,826	1,915	70%	2,007	71%	51061	Toner Cartridges	-4,032	-7,305	-6,921	3,273	45%	2,889	42%	-25,520
0	-350	-757	350	100%	757	100%	53530	Signs	-2,089	-1,700	-2,861	-389	-23%	772	27%	-11,380
-2,128	-3,225	-1,830	1,097	34%	-298	-16%		Operating Supplies	-9,687	-10,815	-9,824	1,128	10%	137	1%	-61,820
-2,321	-6,360	-7,039	4,039	64%	4,718	67%	56502	Paper Products - Restaurant	-17,402	-20,560	-25,001	3,158	15%	7,599	30%	-74,270
0	-100	-302	100	100%	302	100%	56504	Candle & TableTop Supplies	-579	-500	-544	-79	-16%	-35	-6%	-2,200
-326	-2,350	-2,259	2,024	86%	1,933	86%	56511	Cleaning Supplies - Restaurant	-4,387	-7,400	-7,045	3,013	41%	2,658	38%	-31,500
-676	-1,570	-2,133	894	57%	1,458	68%	56540	Small Tools & Equipment	-5,646	-9,160	-6,356	3,514	38%	710	11%	-31,280
-2,355	-1,275	-969	-1,080	-85%	-1,386	-143%	56545	Safety Equipment	-4,242	-4,675	-3,616	433	9%	-626	-17%	-27,045
-6,696	0	-766	-6,696	0%	-5,930	-774%	56550	Spoilage	-8,353	0	-3,992	-8,353	0%	-4,360	-109%	0
-1,000	-700	0	-300	-43%	-1,000	0%	51025	Entertainment	-1,300	-2,400	0	1,100	46%	-1,300	0%	-6,250
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	0	0	0	0%	0	0%	-21,660
-1,168	-2,025	-4,187	857	42%	3,019	72%	55532	Special Programs	-5,702	-7,075	-7,725	1,373	19%	2,023	28%	-55,880
0	0	0	0	0%	0	0%	55537	Catering Rentals	0	0	0	0	0%	0	0%	-4,200
0	0	-22	0	0%	22	100%	56013	Concert Expenses	0	0	-22	0	0%	22	100%	-71,035
-86	-800	-372	714	89%	286	77%	55550	Ski Team Expense	-1,329	-2,400	-1,798	1,071	45%	469	26%	-2,700
								Repairs & Maintenance								
-2,454	-3,100	-4,010	646	21%	1,556	39%	54210	General/PM	-13,213	-9,000	-7,934	-4,213	-47%	-5,280	-67%	-50,500
-60	-450	-248	390	87%	188	76%	54220	Plumbing	-1,240	-1,450	-864	210	14%	-376	-44%	-3,550
-237	-420	-341	183	43%	103	30%	54240	Lighting and Electrical	-1,612	-870	-1,005	-742	-85%	-607	-60%	-3,805
-20	-50	-192	30	61%	173	90%	54250	HVAC	-1,390	-300	-820	-1,090	-363%	-570	-69%	-1,025
0	-200	0	200	100%	0	0%	54252	Carpentry	0	-850	-35	850	100%	35	100%	-2,440
-607	-600	-592	-7	-1%	-16	-3%	54254	Elevators	-1,822	-1,900	-2,559	78	4%	736	29%	-7,800
-353	-200	-1,341	-153	-76%	988	74%	54256	Fire Suppression	-1,874	-1,000	-1,915	-874	-87%	41	2%	-12,600
0	0	0	0	0%	0	0%	54274	Painting	0	0	-47	0	0%	47	100%	-700
-126	-992	-628	866	87%	503	80%	54290	Other Building	-737	-2,227	-1,049	1,490	67%	312	30%	-15,960
-3,858	-6,012	-7,353	2,154	36%	3,495	48%		R&M Building	-21,889	-17,597	-16,228	-4,292	-24%	-5,661	-35%	-98,380
0	0	0	0	0%	0	0%	54300	R&M Grounds (nonGolf) (non-p	-19	0	0	-19	0%	-19	0%	0
0	0	-21	21	100%	0	0%	54310	Asphalt	-689	-58	0	-689	0%	-631	-1079%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	0	0	0	0	0%	0	0%	-2,250
0	-200	-162	200	100%	162	100%	54350	Ski Trails	0	-600	-162	600	100%	162	100%	-1,000
-21,487	-27,600	-25,818	6,113	22%	4,331	17%	54380	Snow Removal	-59,961	-95,800	-129,441	35,839	37%	69,480	54%	-150,800
-1,000	-1,000	-1,000	0	0%	0	0%	54390	Other Grounds Maint	-3,000	-3,000	-3,137	0	0%	137	4%	-32,400

Tahoe Donner Association
Department P&L Detail (D01)
 For the Three Months Ending March 31, 2020
 Operating Fund Consolidated

March 2020

Year-to-Date March 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %			
-802	-3,000	-20,008	2,198	73%	19,206	96%	56601	Claims Expense	-802	-5,000	-30,008	4,198	84%	29,206	97%	-20,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	0	0	0	0	0%	0	0%	-15,000
-2,296	-500	0	-1,796	-359%	-2,296	0%	52215	Collection Expense	-2,386	-1,500	-81	-886	-59%	-2,304	-2828%	-6,000
-15,606	-34,750	-38,716	19,144	55%	23,110	60%	52220	Credit Card Expense	-113,743	-115,030	-133,621	1,287	1%	19,878	15%	-291,250
-962	0	-207	-962	0%	-755	-364%	52225	Over/Short	-949	0	-937	-949	0%	-12	-1%	0
-1,172	100	0	-1,272	-1272%	-1,172	0%	57009	Inter-Department Food Costs	-2,194	100	0	-2,294	-2294%	-2,194	0%	800
0	-2,136	0	2,136	100%	0	0%	59999	Contingency	0	-5,699	0	5,699	100%	0	0%	-16,000
-76,270	-76,270	-60,500	0	0%	-15,770	-26%	52025	Insurance Expense	-228,810	-228,810	-181,500	0	0%	-47,310	-26%	-750,000
-22,100	-22,100	-19,713	0	0%	-2,387	-12%	57030	Taxes - Property	-66,300	-66,300	-59,139	0	0%	-7,161	-12%	-279,000
-3,400	-3,400	-3,750	0	0%	350	9%	5702...	Taxes - Income	-10,000	-10,000	-11,250	0	0%	1,250	11%	-40,000
-179,317	-220,137	-203,483	40,820	19%	24,167	12%		TOTAL ADMINISTRATIVE & OT	-603,889	-656,622	-601,282	52,733	8%	-2,607	0%	-2,377,150
-412,935	-477,917	-477,507	64,982	14%	64,572	14%		TOTAL OPERATING EXPENSES	-1,394,969	-1,420,751	-1,419,628	25,782	2%	24,659	2%	-5,846,000
-1,138,403	-1,592,000	-1,586,089	453,597	28%	447,686	28%		TOTAL PAYROLL AND OPERATI	-4,475,844	-4,962,000	-4,924,339	486,156	10%	448,495	9%	-18,751,000
-511,065	-38,000	-41,123	-473,065	-1245%	-469,942	-1143%		NORBO (before AO)	145,593	294,000	253,208	-148,407	-50%	-107,615	-43%	-6,087,000
15,000	15,000	15,000	0	0%	0	0%	59025	ALLOCATED OVERHEAD (AO)	48,000	48,000	48,000	0	0%	0	0%	197,000
-496,065	-23,000	-26,123	-473,065	-2057%	-469,942	-1799%		NOR (after AO)	193,593	342,000	301,208	-148,407	-43%	-107,615	-36%	-5,890,000
-1,171,344	-1,719,000	-1,713,432	547,656	32%	542,088	32%		T O C post AO	-4,783,019	-5,341,000	-5,336,365	557,981	10%	553,345	10%	-20,030,000
-1,186,344	-1,734,000	-1,728,432	547,656	32%	542,088	31%		T O C pre AO	-4,831,019	-5,389,000	-5,384,365	557,981	10%	553,345	10%	-20,227,000
-57.6%	-98.7%	-98.5%	41.0%	41.6%	40.8%	41.5%		REV to TOC (CRR%)	-104.0%	-106.4%	-105.6%	02.4%	02.2%	01.6%	01.5%	-70.6%
23,000	23,000	153,000	0	0%	-130,000	-85%		Assessment Revenue, Operatin	-342,000	-342,000	121,000	0	0%	-463,000	-383%	5,890,000
-473,065	0	126,877	-473,065	0%	-599,942	-473%		NOR AFTER Assessment Reven	-148,407	0	422,208	-148,407	0%	-570,615	-135%	0