



Tahoe Donner Association Finance Reports

May 2020

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MEMORANDUM

To: General Manager, Board of Directors, Finance Committee, and Members
Cc: Executive Assistant
From: Melanie Rives, Controller
Date: June 16, 2020
Re: **May 2020 – Financial Results**



Keynotes

1. Consolidated All Funds Net Results before Annual Assessment Revenues (NR):
 - a. Month (F05.2) – a Net Result loss of \$985,000 is favorable \$210,000/18% to Budget and favorable \$274,000/22% to Prior Year.
 - b. Year to Date (F05.1a) - a Net Result loss of (\$2,748,000) is favorable \$152,000/5% to Budget and favorable \$29,000/1% to Prior Year.
2. Operating Fund's Net Operating Results before Annual Assessment Revenues (NOR):
 - a. Month (F06.1) – a NOR loss of \$560,000 is favorable \$275,000/33% to Budget and unfavorable \$388,000/41% to Prior Year.
 - b. Year to Date (F06.2) - a NOR loss of \$972,000 is favorable \$114,000/11% to Budget and unfavorable \$311,000/24% to Prior Year.
3. Covid-19 Pandemic and Shelter in Place Orders have slowly begun to be lifted based on Nevada County's reopening plans, allowing for limited operations at some amenities. Forecasting of various scenarios for remainder of 2020 are being prepared. Despite numerous cost reduction measures being implemented, the operating fund contingency (next item) is forecasted to be significantly eroded in 2020.
4. Operating Fund members equity contingency balance is currently \$2.4 million as of the end of May, \$943,000 in excess of policy balance. This contingency is forecasted to erode materially through the remainder of at least the summer months of 2020, due to Covid-19 pandemic.

Month – Operating Fund

Month financials for the Association indicate NOR for the month was a loss of \$560,000 which was favorable to budget by \$275,000/33%. Month's operating revenues of \$241,000 were \$236,000/49% unfavorable to budget and total expenses of \$801,000 were \$510,000/39% favorable to budget. Compared to last year same month, revenues are down \$128,000/35%, costs down \$515,000/39%, with resulting NOR favorable \$388,000/41%. COVID-19 shelter in place orders began to be lifted in May which allowed the Lodge to open on a modified schedule for curbside pickup beginning May 2nd, and Tennis, Marina, and Bikeworks to open on a limited basis beginning May 23rd.

Year to Date – Operating Fund

YTD financials for the Association indicate a NOR loss of \$972,000 which was favorable to budget by \$114,000/11%. YTD operating revenues of \$5.4 million were \$1,558,000/23% unfavorable to budget and total expenses of \$6.3 million were \$1,672,000/21% favorable to budget. Compared to last year, revenues are down \$1.4 million/20%, costs down \$1.7million/21%, with resulting NOR favorable \$311,000/24%. Conditions were good in January, no snow thin in February to mid-March, then snow came, as did the COVID-19 shelter in place and closure of all amenities which continued into April, with limited operations in May.

Refer to Key Metrics (F-2) for summary information related to month performance. Consolidated Operating Fund P&L (F-15) provides details by line item. Section F07 provides by amenity/department financial performance. All monthly financials and other key financial reports can be referenced at www.tahoedonner.com. **The internal monthly financial statements are unaudited and subject to change. The Association’s financial statements are audited for each calendar year annual basis in 1st quarter. The Annual Report is published in the May issue of Tahoe Donner News and online.**

10 KEY FINANCIAL Related METRICS – Operating Fund

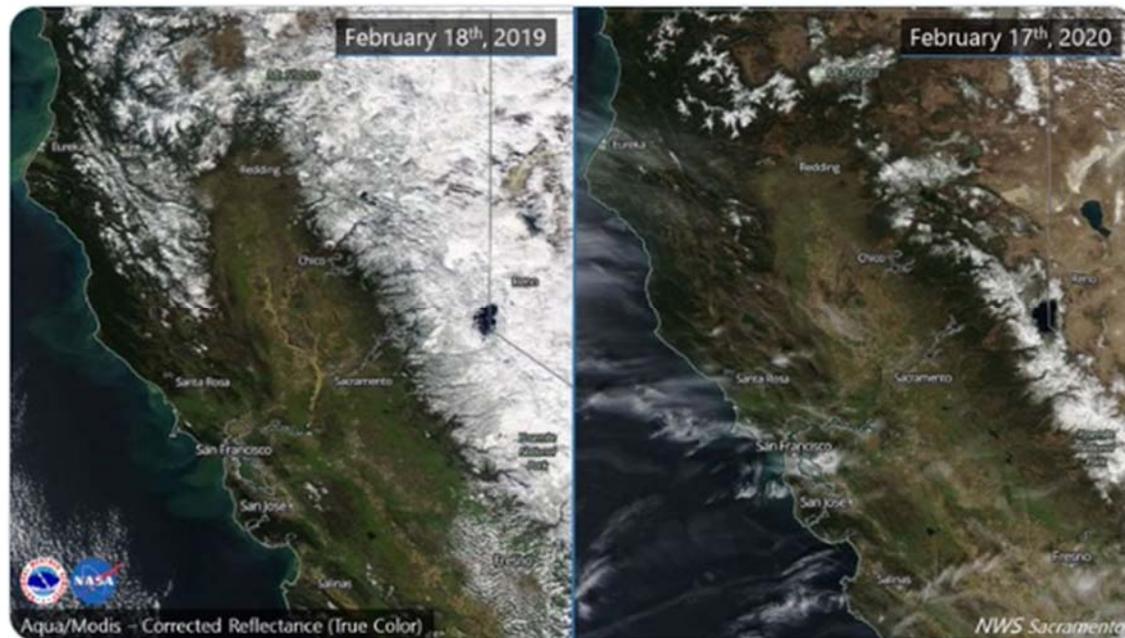
	for the month of May 2020			For the five months ending May 2020			Month PRIOR YEAR		YTD PRIOR YEAR	
	Value	Variance to Budget		Value	Variance to Budget		CY VS PY		CY VS PY	
1 Operating Revenue	\$ 240,747	\$ (235,253) -49%		\$ 5,363,026	\$ (1,557,974) -23%		\$ (127,783) -35%		\$ (1,381,542) -20%	
2 Operating Costs	\$ (801,189)	\$ 509,811 39%		\$ (6,334,550)	\$ 1,672,450 21%		\$ 515,377 39%		\$ 1,692,400 21%	
3 Net Operating Result	\$ (560,442)	\$ 274,558 33%		\$ (971,524)	\$ 114,476 11%		\$ 387,594 41%		\$ 310,858 24%	
	3.1 Flow-thru %		-117%			-7%	-303%		-23%	
4 Operating Expenses	\$ (258,437)	\$ 121,480 32%		\$ (1,895,923)	\$ 271,662 13%		\$ 68,741 21%		\$ 225,993 11%	
5 Payroll Direct	\$ (374,583)	\$ 313,167 46%		\$ (3,182,377)	\$ 978,373 24%		\$ 392,395 51%		\$ 1,053,107 25%	
6 Payroll Direct % of Rev	-156%	(0.111) -8%		-59%	0.008 1%		0.525 25%		0.035 6%	
7 Non-Exempt FTEs	43	62.4 59%		123	38.0 24%		51.8 55%		(38.534) -24%	
8 F&B COGS % of F&B Rev	-40.1%	(0.103) -34%		-31.9%	(0.032) -11%		(0.089) -29%		(0.010) -3%	
9 Downhill Ski NOR	(96,009)	19,184 17%		989,875	(433,609) -30%		11,668 11%		(433,283) -30%	
10 OPFd Members' Equity Value and Variance to Policy 10%				\$ 2,357,375	\$ 943,375 67%					

Overall Operating Conditions



NWS Sacramento ✓
@NWSSacramento

What a difference a year makes! Left: 2019, Right: 2020. Sierra snow pack is below normal for this time of year, at about 58% statewide. Dry weather is expected to continue. #CAwx



January saw little snowfall. Downhill conditions are thin, but holding up due primarily to the snowmaking in Snowbird zone. As of late-February, Eagle Rock zone is very thin and suspect to areas of closure. Cross Country has the majority of trails open with very thin coverage, suspect to areas of closure toward end of February if no snowfall. Snowplay has limited offering at reduced prices due to the lack of snow. Weather in February 2020 was the exact opposite of Feb 2019, with no snow entire month of Feb'2020. It did snow in mid-March, however, all amenities then shut down due to the pandemic. Conditions for April and May were irrelevant due to COVID-19 due to amenity closures.

Snowmaking investments at Downhill Eagle Rock, Cross Country, and Snowplay are planned and budgeted for in 2020. All three would significantly improve conditions compared to current situation.

Financial Notables of Operating Units

Downhill Ski. YTD NOR positive of \$990,000 is unfavorable \$434k/30% to budget and unfavorable \$335k/30% to prior year. While good snow conditions, favorable Martin Luther King holiday weather, and aggressive public pricing increases (peak and nonpeak) were creating strong results through February, the closure of operations on 3/15 due to COVID-19 eroded any previous gains. For 18/19 season, Downhill Ski managed to open on December 7th as planned and with the debut of new Snowbird Triple chairlift; primarily on snowmaking snow and Eagle Rock chair/terrain open, thin and ungroomed other than mile run trail. Downhill last day of 18/19 season was 4/14 as planned. For 19/20 season, skiing opened on 12/13 with favorable conditions that were a combination of natural and man-made snow. Little snowfall in January 2020 and essentially no snow in February 2020 (contrasting to a record wet February 2019). Due to COVID-19, last day of operations for the 19/20 season was 3/15.

Cross Country Ski. YTD NOR positive of \$261,000 is unfavorable \$11k/4% to budget and favorable \$6k/2% to prior year. Skiing opened for the 18/19 season on November 30th with thin snow trails and fortunately colder temps holding the snow, particularly at higher elevations. XC last day for 18/19 was 4/21, two weeks after budgeted end date of 4/7. Skiing opened for the 19/20 season on November 29th with favorable conditions, good conditions for the holidays. Conditions were holding up, but thin through end of February. Due to COVID-19, last day of operations for the 19/20 season was 3/15.

The Lodge. YTD NOR loss of (\$432,000) is unfavorable \$145,000/50% to budget and unfavorable \$42k/11% to prior year. Due to COVID-19, operations ceased March 15th thru May 1st. Beginning May 2nd, The Lodge began offering curbside pick-up on a Thursday thru Sunday basis.

Alder Creek Café. YTD NOR loss of (\$108,000) is unfavorable \$47k to budget and unfavorable \$26k to prior year. Due to COVID-19, last day of business was March 15th.

Other Financial Noteworthy items:

- YTD Pizza NOR loss of (\$54,000) being closed is favorable to being open YTD 2019 by \$38,000/41%.
- The Golf Course is budgeted not to operate in 2020 due to construction (remodeling several holes and 18 new greens). The driving range will be open for business.

a) Season Pass Products

Winter 19/20 passes sold as of 03/31/2020, **\$860,000**/3917 versus prior year \$634,000/3357 passes. Revenue up \$226,000/36% and passes sold up 560/17%. Passes went on sale 3/19/19 versus 5/1/18.

Winter 20/21 passes sold as of 05/31/2020, **\$33,000**/142 versus prior year \$231,000/1005 passes. Revenue down \$214,000/86% and passes sold down 863/86%. Passes went on sale 3/17/20 versus 3/19/19.

b) Recreation Fee.

- 05/31/2020 -- 2020/2021- sold 2,696 revenues of \$899,000, (vs py pace; volume down 9%, revenue down 4%)
- 04/30/2020 -- 2019/2020 – sold 4,688 revenues of \$1,191,000, (vs py pace; volume up 2%, revenue up 11%)
- 18/19 Cycle (17/18 Cycle) Mix to 6473: 3595/56% (3581/55%) Base up to 4p | 845/13% (714/10%) 5th 6th | 142/2% (132/2%) 6th 7th
- 18/19 Cycle Quantity Variance to 17/18 Cycle: +14/0.3% for Base up to 4p, +131/18% for 5th 6th, +10/8% for 7th 8th

- 4/30/19 – 2018/2019 – sold 4,582, revenues of \$1,069,000 | Base up to 4p – 3595 or 56% of 6473 | 845 or 13% add 5th 6th | 142 or 2% add 6th 7th
- 4/30/18 – 2017/2018 – sold 4,426, revenues of \$1,051,000 | Base up to 4p – 3581 or 55% of 6473 | 714 or 11% add 5th 6th | 131 or 2% add 6th 7th
- 4/30/17 – 2016/2017 – sold 4,366, revenues of \$1,042,000 | Base up to 4p – 3561 or 55% of 6473 | 688 or 11% add 5th 6th | 117 or 2% add 6th 7th
- 4/30/16 – 2015/2016 – sold 4,156, revenues of \$972,000 | Base up to 4p – 3475 or 54% of 6473 | 580 or 9% add 5th 6th | 101 or 2% add 6th 7th

For 2020/2021 cycle: \$350 (21%) core up to 4p, \$145 add 5&6, \$145 add 7&8.

For 2019/2020 cycle: \$290 (7%) core up to 4p, \$125 add 5&6, \$125 add 7&8.

For 2018/2019 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2017/2018 cycle: \$270 (0%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2016/2017 cycle: \$270 (+4%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

For 2015/2016 cycle: \$260 (+6%) core up to 4p, \$100 add 5&6, \$100 add 7&8.

c) Assessment Receivable.

as of 05/31/xx:	as of 04/30/xx:
5/31/20 - 2020 107 or 1.7% of units	4/30/20 - 2020 144 or 2.2% of units
5/31/19 - 2019 73 or 1.1% of units	4/30/19 - 2019 90 or 1.4% of units
5/31/18 - 2018 64 or 1.0% of units	4/30/18 - 2018 84 or 1.3% of units
5/31/17 - 2017 116 or 1.8% of units	4/30/17 - 2017 116 or 1.8% of units

as of 03/31/xx:	as of 02/28/xx:
3/31/20 - 2020 190 or 2.9% of units	02/29/20 - 2020 927 or 14.3% of units
3/31/19 - 2019 156 or 2.4% of units	02/28/19 - 2019 793 or 12.3% of units
3/31/18 - 2018 154 or 2.4% of units	02/28/18 - 2018 781 or 12.1% of units
3/31/17 - 2017 228 or 3.5% of units	02/28/17 - 2017 1243 or 19.2% of units

For the Current Year's Assessment Only, Assessment Receivable balances:

Year to Date assessment lost to foreclosures amounts to \$22,257. Note: while the assessment is due 1/1/xx, approximately 50% pay during the month of February, with the assessment becoming delinquent 3/1/xx.

d) Personnel Metrics

**Tahoe Donner Association
Personnel Report May 2020**

	Payroll Runs on 7th of Month				Y2Y Change		M2M Change		2019 May		2020 May	
	Status	5/7/2019	4/7/2020	5/7/2020	Change	%Chg	Change	%Chg	Terms	NewHires	Terms	NewHires
Exempt	101	46	21	21	-25	-54%	0	0%	0	0	0	1
NonExempt	102	40	57	49	9	23%	-8	-14%	0	2	0	0
NonExempt	103	157	8	26	-131	-83%	18	225%	7	23	4	19
NonExempt	104	20	0	0	-20	-100%	0	0%	0	0	0	0
Totals	Total	263	86	96	-167	-63%	10	12%	7	25	4	20
Totals (FTYR)	101 + 102	86	78	70	-16	-19%	-8	-10%	0	2	0	1

101 - FT Exempt 102 - FT NonExmpt 103 - PT/Seasonal/Temp 104 - Contractor

- Seasonal Employment – all operating departments/amenities were adequately staffed this winter 19/20. Bus drivers, lift operators, and custodians are the three most challenging areas to fill adequately.
- Note that a number of 102 – FT Non-Exempt were transferred back to 101 – FT Exempt

e) Guest Visitations - See F03.2 for Month/YTD for all locations. Below is presented for specific Guest Detail information

Trout Creek Recreation Center							Guest Mix and %tl %G						Guest	Member Mix and %tl %M					
	TL Visits	Mbr V	Mbrv %	Guest V	GstV %	w/Mbr			onGCard			Revenue	Rec Fee			Non Rec Fee			
Total 2018	144,809	101,231	70%	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%	
Total 2019	136,715	101,042	74%	22,153	16%	11,141	8%	50%	12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%	
Jan-Apr17	39,828	26,448	66%	7,890	20%	0			0	0%	0%	\$ 58,948	25,384	64%	96%	1,064	3%	4%	
Jan-Apr18	41,597	29,077	70%	6,108	15%	2,455	6%	40%	3,653	9%	60%	\$ 62,820	27,894	67%	96%	1,183	3%	4%	
Jan-Apr19	40,171	27,222	68%	6,251	16%	2,531	6%	40%	3,720	9%	60%	\$ 80,022	25,857	64%	95%	1,365	3%	5%	
May- Oct17	85,267	57,792	68%	16,639	20%	-			-			\$ 119,410	50,477	59%	87%	7,315	9%	13%	
May- Oct18	78,605	54,763	70%	13,585	17%	5,314	7%	39%	8,271	11%	61%	\$ 138,030	50,416	64%	92%	4,347	6%	8%	
May- Oct19	78,296	59,013	75%	14,628	19%	7,426	9%	51%	7,202	9%	49%	\$ 165,897	54,340	69%	92%	4,673	6%	8%	
Nov17	9,977	7,396	74%	797	8%							\$ 6,190	7,211	72%	97%	185	2%	3%	
Nov18	11,054	8,012	72%	1,239	11%	542	5%	44%	697	6%	56%	\$ 12,504	7,546	68%	94%	466	4%	6%	
Nov19	7,749	6,533	84%	701	9%	418	5%	60%	283	4%	40%	\$ 8,215	6,369	82%	97%	164	2%	3%	
Dec17	12,726	8,768	69%	2,270	18%							\$ 17,958	8,327	65%	95%	441	3%	5%	
Dec18	13,553	9,379	69%	2,364	17%	1,043	8%	44%	1,321	10%	56%	\$ 23,888	8,661	64%	92%	718	5%	8%	
Dec19	10,499	8,274	79%	1,658	16%	766	7%	46%	892	8%	54%	\$ 20,911	7,886	75%	95%	388	4%	5%	
YTD Dec17	147,798	100,404	68%	25,904	18%							\$ 202,506	91,399	62%	91%	9,005	6%	9%	
YTD Dec18	144,809	101,231	70%	23,296	16%	9,354	6%	40%	13,942	10%	60%	\$ 237,242	94,517	65%	93%	6,714	5%	7%	
YTD Dec19	136,715	101,042	74%	22,153	16%	11,141	8%	50%	12,097	9%	55%	\$ 275,045	94,452	69%	93%	6,590	5%	7%	
Jan18	12,619	8,704	69%	2,000	16%	849	7%	42%	1,151	9%	58%	\$ 20,430	8,395	67%	96%	309	2%	4%	
Jan19	12,102	8,149	67%	2,023	17%	857	7%	42%	1,166	10%	58%	\$ 25,828	7,734	64%	95%	415	3%	5%	
Jan20	9,929	7,877	79%	1,284	17%	595	6%	46%	689	7%	54%	\$ 17,072	7,661	77%	97%	216	2%	3%	
Feb18	10,170	7,094	70%	1,595	16%	547	5%	34%	1,048	10%	66%	\$ 16,870	6,788	67%	96%	306	3%	4%	
Feb19	8,274	5,424	66%	1,482	17%	581	7%	39%	901	11%	61%	\$ 19,084	5,131	62%	95%	293	4%	5%	
Feb20	10,562	7,981	76%	1,859	17%	732	7%	39%	1,127	11%	61%	\$ 25,638	7,728	73%	97%	253	2%	3%	
Mar18	9,915	6,865	69%	1,501	16%	639	6%	43%	862	9%	57%	\$ 15,174	6,539	66%	95%	326	3%	5%	
Mar19	10,671	7,187	67%	1,661	17%	693	6%	42%	968	9%	58%	\$ 21,023	6,835	64%	95%	352	3%	5%	
Mar20	4,276	3,456	81%	444	17%	252	6%	57%	192	4%	43%	\$ 5,715	3,350	78%	97%	106	2%	3%	
YTD Mar18	32,704	22,663	69%	5,096	16%	2,035	6%	40%	3,061	9%	60%	\$ 52,474	21,722	66%	96%	941	3%	4%	
YTD Mar19	31,047	20,760	67%	5,166	17%	2,131	7%	41%	3,035	10%	59%	\$ 65,935	19,700	63%	95%	1,060	3%	5%	
YTD Mar20	24,767	19,314	78%	3,587	17%	1,579	6%	44%	2,008	8%	56%	\$ 48,425	18,739	76%	97%	575	2%	3%	
2020/day 73	339	265		49		22			28			\$ 663	257			8			

YTD - Trout Creek Visits Mix

- 78% Member
- 6% Guests with Member
- 8% Guests on Guest Card
- 8% Employee
- 0% Fitness/Childcare/Massage

Beach Club Marina

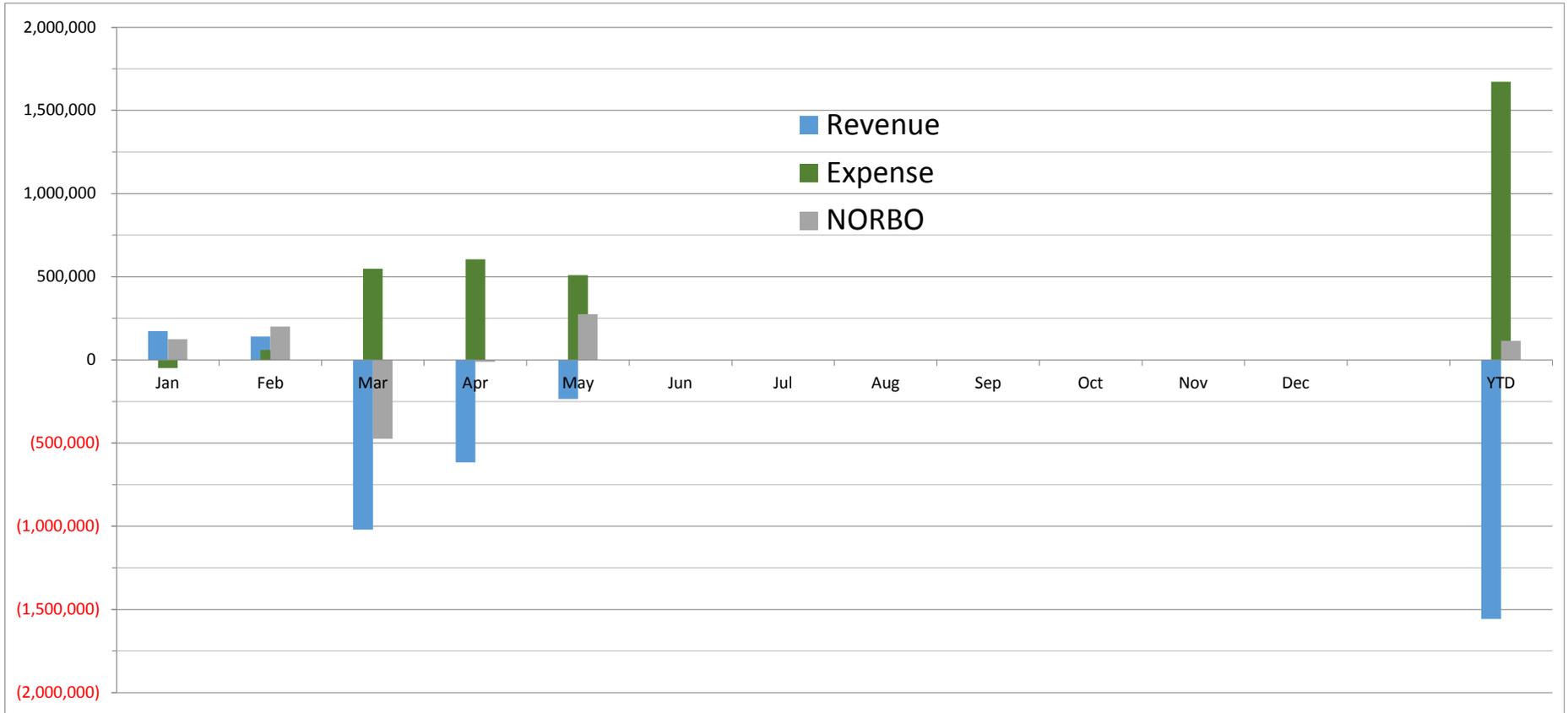
	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
YTD Oct17	41,347	15,875	38%							\$ 141,176
YTD Oct18	41,852	15,540	37%	8,251	20%	53%	7,289	17%	47%	\$ 153,678
YTD Oct19	36,614	12,985	35%	7,120	19%	55%	5,865	16%	45%	\$ 159,678
May18	781	192	25%	170	22%	89%	22	3%	11%	\$ 1,814
May19	140	4	3%	4	3%	100%	-	0%	0%	\$ 260
May 20	720	20	3%	20	3%	100%	-	0%	0%	\$ 220
YTD May18	781	192	25%	170	22%	89%	22	3%	11%	\$ 1,814
YTD May19	140	4	3%	4	3%	100%	-	0%	0%	\$ 260
YTD May20	720	20	3%	20	3%	100%	-	0%	0%	\$ 220
2020/day 9	80	2		2			0			\$ 24
<i>opened May 23</i>		YTD								
Member		97%								
Guest w/member		3%								
Guest on Guest Card		0%								

Tennis

	TL Visits	Guest V	GstV %	Guest Mix and %tl %G						Guest Revenue
				w/Mbr			onGCard			
YTD Oct17	18,984	1,860	10%							\$ 14,220
YTD Oct18	19,531	2,195	11%	1,424	7%	65%	349	2%	16%	\$ 18,115
YTD Oct19	22,931	2,163	9%	1,888	8%	87%	272	1%	13%	\$ 22,162
May18	1,428	422	30%	-	0%	0%	-	0%	0%	\$ 3,326
May19	844	246	29%	243	29%	99%	3	0%	1%	\$ 2,439
May20	785	20	3%	20	3%	100%	-	0%	0%	\$ 196
YTD May18	1,428	422	30%	-	0%	0%	-	0%	0%	\$ 3,326
YTD May19	844	246	29%	243	29%	99%	3	0%	1%	\$ 2,439
YTD May20	785	20	3%	20	3%	100%	-	0%	0%	\$ 196
2020/day 9	87	2		2			0			\$ 22
<i>opened May 23</i>		YTD								
	Member	96%								
	Guest w/member	3%								
	Guest on Guest Card	0%								
	Employee	0%								
	Other	1%								

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the five months ending May 2020

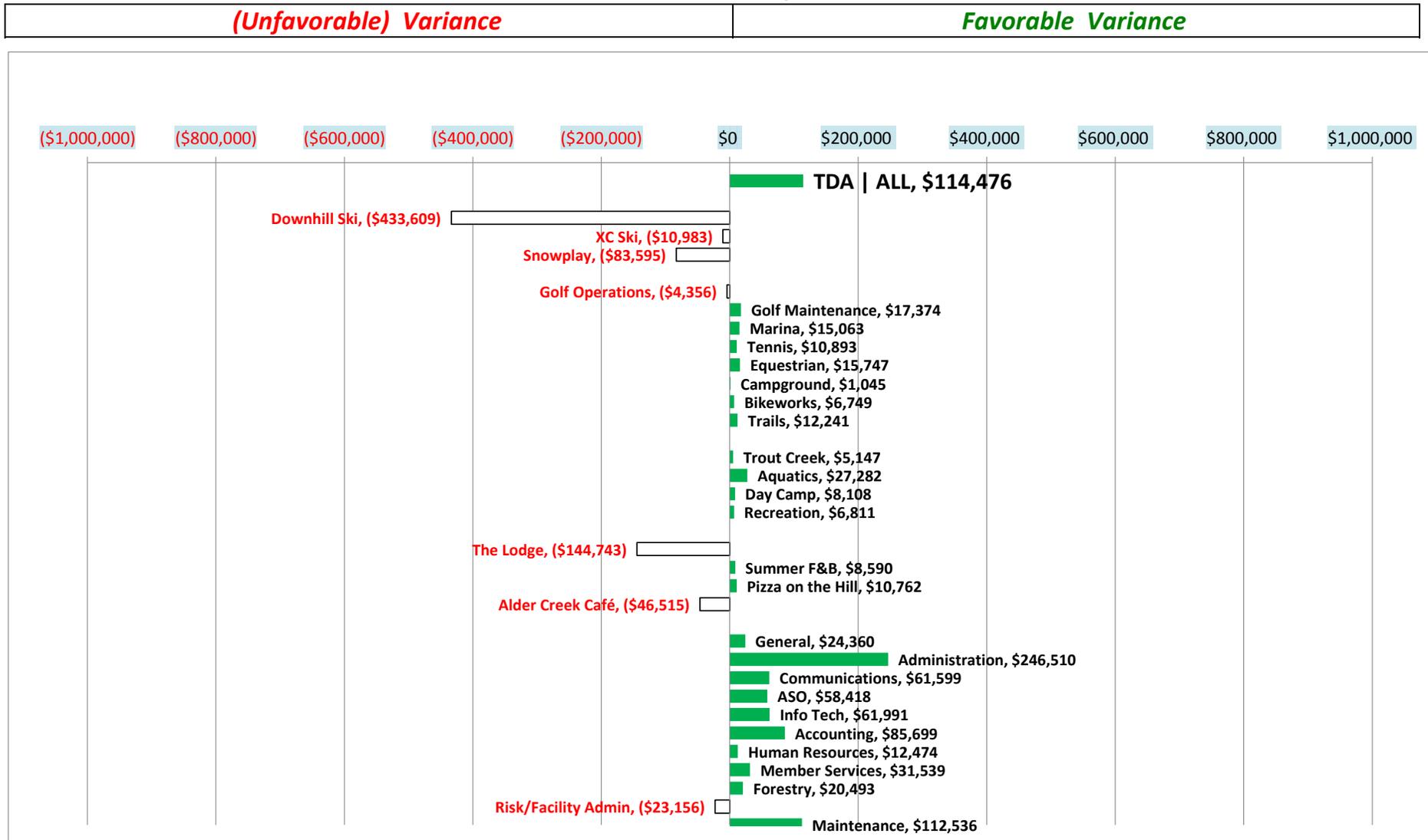
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	173,756	140,577	(1,020,721)	(616,334)	(235,253)	0	0	0	0	0	0	0	(1,557,974)
Expense	(48,865)	59,190	547,656	604,658	509,811	0	0	0	0	0	0	0	1,672,450
NORBO	124,891	199,767	(473,065)	(11,675)	274,558	0	0	0	0	0	0	0	114,476



Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date May 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date May 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

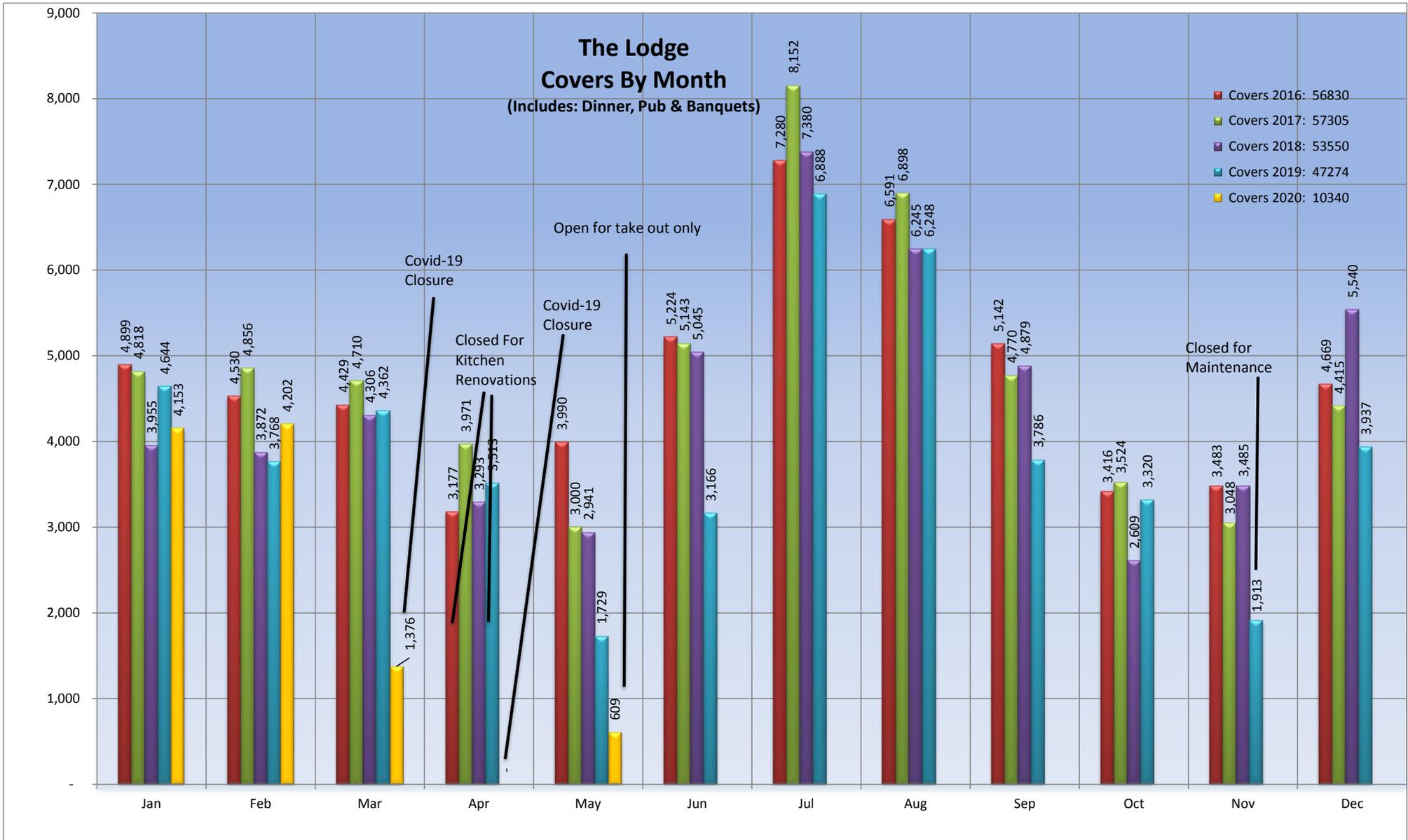
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 124,891	\$ 199,767	\$ (473,065)	\$ (11,675)	\$ 274,558	\$ -	\$ 114,476						
Downhill Ski	74,609	120,124	(451,395)	(196,130)	19,184	-	-	-	-	-	-	-	(433,609)
XC Ski	64,028	66,027	(117,785)	(31,558)	8,306	-	-	-	-	-	-	-	(10,983)
Snowplay	3,012	(40,532)	(43,374)	(1,985)	(716)	-	-	-	-	-	-	-	(83,595)
Golf Operations	(497)	(711)	276	(99)	(3,326)	-	-	-	-	-	-	-	(4,356)
Golf Maintenance	(1,281)	(2,469)	5,203	17,332	(1,411)	-	-	-	-	-	-	-	17,374
Marina	(35)	174	444	98	14,382	-	-	-	-	-	-	-	15,063
Tennis	(41)	67	(208)	158	10,918	-	-	-	-	-	-	-	10,893
Equestrian	(2,428)	560	1,357	1,730	14,528	-	-	-	-	-	-	-	15,747
Campground	(112)	207	468	162	319	-	-	-	-	-	-	-	1,045
Bikeworks	-	-	(209)	(52)	7,010	-	-	-	-	-	-	-	6,749
Trails	(4,201)	(1,142)	227	4,488	12,871	-	-	-	-	-	-	-	12,241
Trout Creek	2,363	9,206	(476)	30,224	(36,169)	-	-	-	-	-	-	-	5,147
Aquatics	1,644	1,273	3,800	6,884	13,681	-	-	-	-	-	-	-	27,282
Day Camp	(24)	(2)	57	(1,785)	9,862	-	-	-	-	-	-	-	8,108
Recreation	(911)	(785)	277	1,699	6,532	-	-	-	-	-	-	-	6,811
The Lodge	(25,971)	(28,823)	(60,638)	(28,485)	(826)	-	-	-	-	-	-	-	(144,743)
Summer F&B	-	(10)	-	-	8,600	-	-	-	-	-	-	-	8,590
Pizza on the Hill	95	(163)	57	1,029	9,743	-	-	-	-	-	-	-	10,762
Alder Creek Café	(9,250)	(16,725)	(26,652)	4,326	1,786	-	-	-	-	-	-	-	(46,515)
General	(927)	29,917	(15,210)	(3,285)	13,864	-	-	-	-	-	-	-	24,360
Administration	17,590	24,115	169,774	22,286	12,744	-	-	-	-	-	-	-	246,510
Communications	9,666	10,201	11,832	28,782	1,119	-	-	-	-	-	-	-	61,599
ASO	3,050	9,014	15,523	11,817	19,014	-	-	-	-	-	-	-	58,418
Info Tech	1,448	8,654	12,074	21,303	18,512	-	-	-	-	-	-	-	61,991
Accounting	6,137	(2,441)	7,767	28,321	45,916	-	-	-	-	-	-	-	85,699
Human Resources	2,439	837	673	(278)	8,803	-	-	-	-	-	-	-	12,474
Member Services	(619)	1,028	2,190	17,341	11,598	-	-	-	-	-	-	-	31,539
Forestry	(10,399)	4,400	(1,209)	16,817	10,883	-	-	-	-	-	-	-	20,493
Risk/Facility Admin	(9,431)	(5,057)	(5,454)	3,285	(6,499)	-	-	-	-	-	-	-	(23,156)
Maintenance	4,937	12,824	17,545	33,901	43,328	-	-	-	-	-	-	-	112,536

Tahoe Donner Association
Operating Revenue Variances Report

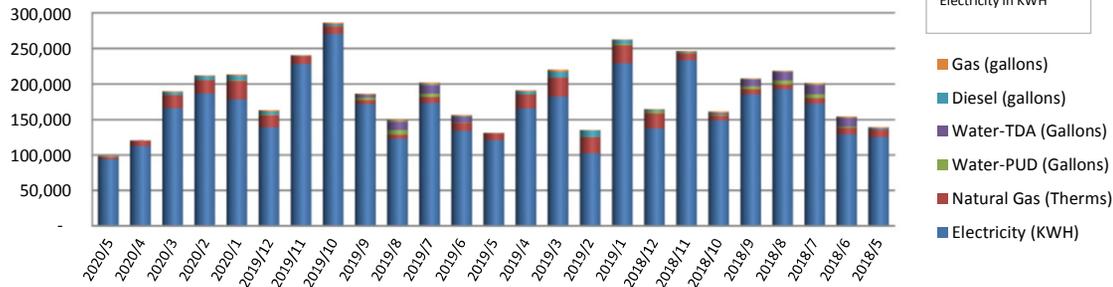
Year to Date May 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 173,756	\$ 140,577	\$ (1,020,721)	\$ (616,334)	\$ (235,253)	-	\$ -	\$ (1,557,974)					
Downhill Ski	108,607	133,002	(598,084)	(347,541)	-	-	-	-	-	-	-	-	(704,015)
XC Ski	75,550	73,055	(171,035)	(73,073)	-	-	-	-	-	-	-	-	(95,503)
Snowplay	(3,811)	(61,117)	(60,449)	(8,862)	-	-	-	-	-	-	-	-	(134,239)
Golf	-	-	-	-	(2,100)	-	-	-	-	-	-	-	(2,100)
Marina	-	20	-	-	(7,291)	-	-	-	-	-	-	-	(7,271)
Tennis	-	-	-	-	(5,053)	-	-	-	-	-	-	-	(5,053)
Equestrian	-	-	-	-	-	-	-	-	-	-	-	-	-
Campground	-	-	-	-	(1,600)	-	-	-	-	-	-	-	(1,600)
Bikeworks	-	-	-	-	38,691	-	-	-	-	-	-	-	38,691
Trails	-	-	-	-	-	-	-	-	-	-	-	-	-
Trout Creek	(14,765)	4,487	(22,054)	(22,638)	(98,600)	-	-	-	-	-	-	-	(153,570)
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-	-
Day Camp	-	-	50	-	-	-	-	-	-	-	-	-	50
Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
The Lodge	(3,415)	(5,493)	(122,998)	(137,990)	(74,926)	-	-	-	-	-	-	-	(344,822)
Summer F&B	-	-	-	-	(1,900)	-	-	-	-	-	-	-	(1,900)
Pizza on the Hill	-	-	-	-	(11,000)	-	-	-	-	-	-	-	(11,000)
Alder Creek Café	10,421	(14,949)	(55,111)	(25,026)	(23,000)	-	-	-	-	-	-	-	(107,665)
Administration	(3,695)	(108)	2,471	(4,351)	(17,964)	-	-	-	-	-	-	-	(23,646)
Communications	942	4,549	904	(162)	(20,455)	-	-	-	-	-	-	-	(14,222)
ASO	3,723	4,841	8,188	(3,548)	(7,544)	-	-	-	-	-	-	-	5,660
Accounting	(73)	(68)	(242)	(297)	(200)	-	-	-	-	-	-	-	(879)
Member Services	(223)	(544)	(345)	9,270	(340)	-	-	-	-	-	-	-	7,818
Forestry	496	2,900	(2,018)	(2,115)	(1,972)	-	-	-	-	-	-	-	(2,709)



Tahoe Donner Association Energy Consumption - Last 25Months



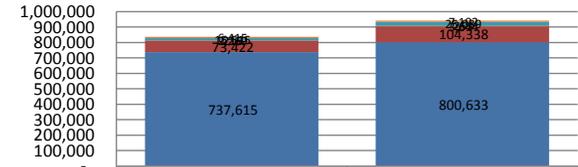
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2020 05
▲ ▲
▼ ▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.93 -10% -2%	\$3.61 -5% 5%	\$3.87 8% 11%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD



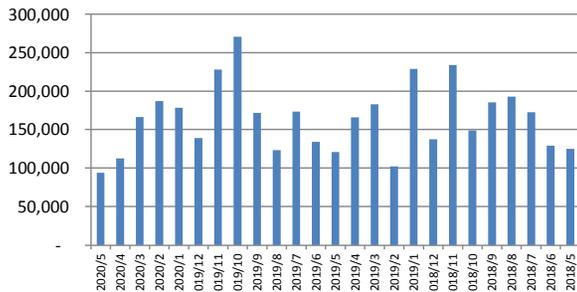
	2020/5	2019/5
Gasoline (gallons)	6,415	7,102
Diesel (gallons)	15,515	25,039
Water-TDA (Gallons)	216	253
Water-PUD (Gallons)	2,269	3,644
Natural Gas (Therms)	73,422	104,338
Electricity (KWH)	737,615	800,633

Data Available thru (yyyy/mm) - 2020/05

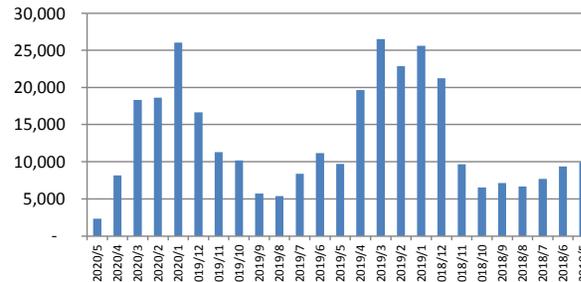
This Report is volumes not dollars

Note the scale varies with each Chart presented.

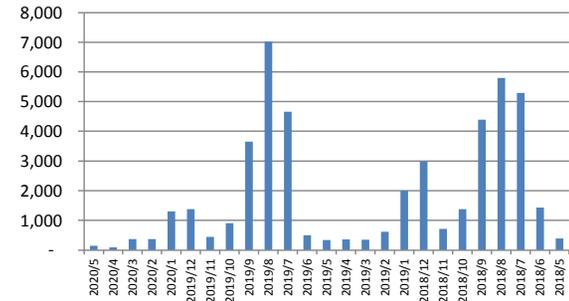
Electricity (KWH)



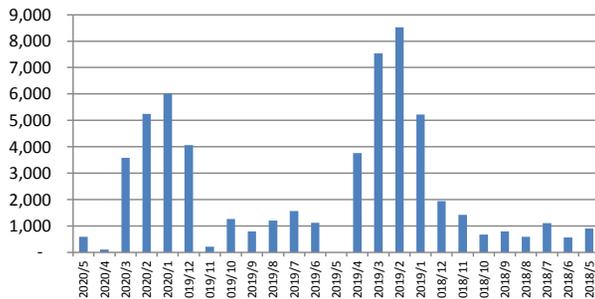
Natural Gas (Therms)



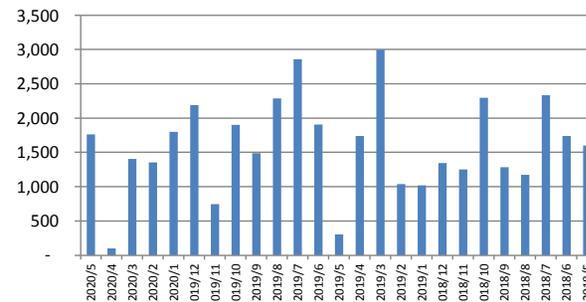
Water-PUD (000 Gallons)



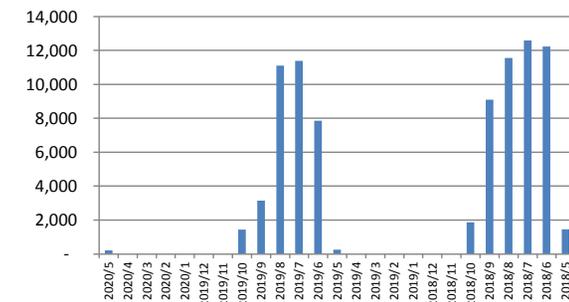
Diesel (gallons)



Gasoline (gallons)

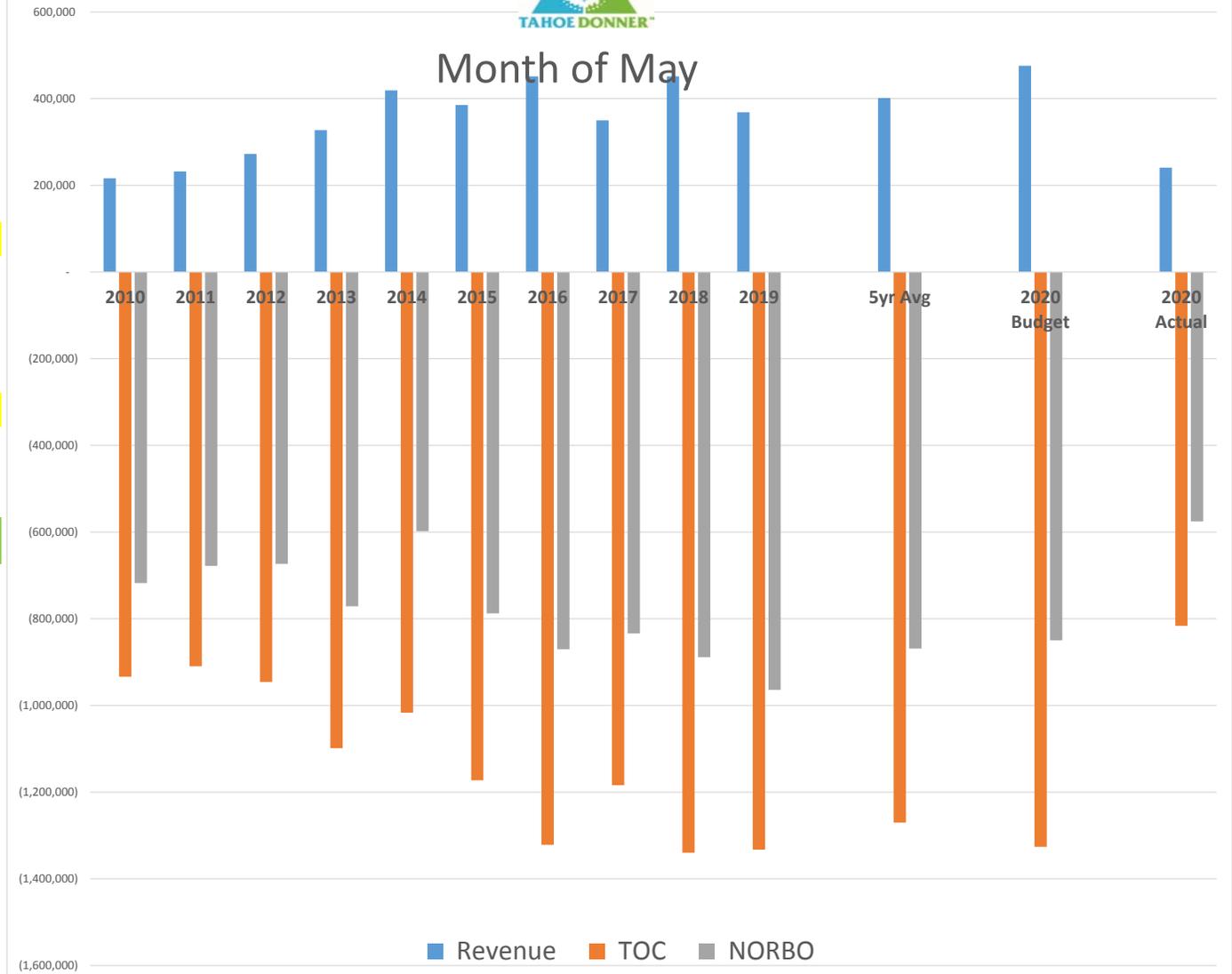


Water-TDA (000 Gallons)





Month of May



	Revenue	TOC	NORBO
2010	216,200	(933,752)	(717,552)
2011	231,863	(909,725)	(677,863)
2012	272,530	(945,773)	(673,243)
2013	327,312	(1,098,556)	(771,244)
2014	418,914	(1,016,785)	(597,871)
2015	385,401	(1,172,804)	(787,403)
2016	451,254	(1,321,670)	(870,416)
2017	349,800	(1,183,760)	(833,960)
2018	451,273	(1,339,865)	(888,591)
2019	368,530	(1,332,566)	(964,036)
5yr Avg	401,252	(1,270,133)	(868,881)
2020 Budget	476,000	(1,326,000)	(850,000)
2020 Actual	240,747	(816,189)	(575,442)
Var to Bdg	(235,253) -49%	509,811 38%	274,558 32%
Var to PY	(127,783) -35%	516,377 39%	388,594 40%

Variance FlowThru
vs Bdg -117%
vs PY -304%

PY Records
New Record(s) if applicable

**Tahoe Donner Association
Visitation Report
May 2020**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
1,505	10,200	8,804	(8,695)	-85%	(7,299)	-83%	Private Amenities	26,272	51,900	48,975	(25,628)	-49%	(22,703)	-46%	212,600
-	8,500	7,820	(8,500)	-100%	(7,820)	-100%	Trout Creek Rec Ctr	24,767	50,200	47,991	(25,433)	-51%	(23,224)	-48%	143,000
-	-	-	-	0%	-	0%	NW Pool	-	-	-	-	0%	-	0%	4,100
720	600	140	120	20%	580	414%	Beach Club Marina	720	600	140	120	20%	580	414%	40,800
785	1,100	844	(315)	-29%	(59)	-7%	Tennis Center	785	1,100	844	(315)	-29%	(59)	-7%	19,900
-	-	-	-	0%	-	0%	Day Camps	-	-	-	-	0%	-	0%	4,800
821	5,210	3,375	(4,389)	-84%	(2,554)	-76%	Public Amenities	84,011	110,740	120,219	(26,729)	-24%	(36,208)	-30%	233,700
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	29,061	36,000	36,567	(6,939)	-19%	(7,506)	-21%	45,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	25,085	22,000	28,727	3,085	14%	(3,642)	-13%	27,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	5,689	12,380	9,667	(6,691)	-54%	(3,978)	-41%	16,000
-	-	-	-	0%	-	0%	Golf Rounds	-	-	-	-	0%	-	0%	-
-	100	67	(100)	-100%	(67)	-100%	Campground Campers	-	100	67	(100)	-100%	(67)	-100%	2,100
-	-	-	-	0%	-	0%	Equestrian Visitors	-	-	-	-	0%	-	0%	5,500
212	100	-	112	112%	212	0%	Bikeworks Rentals	212	100	-	112	112%	212	0%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
609	2,595	1,729	(1,986)	-77%	(1,120)	-65%	The Lodge Covers	10,340	19,145	18,016	(8,805)	-46%	(7,676)	-43%	52,000
-	65	-	(65)	-100%	-	0%	Summer Food and Bev	-	65	-	(65)	-100%	-	0%	10,600
-	790	-	(790)	-100%	-	0%	Pizza on the Hill Covers	-	790	9,975	(790)	-100%	(9,975)	-100%	24,000
-	1,560	1,579	(1,560)	-100%	(1,579)	-100%	Alder Creek Café Covers	13,624	20,160	17,200	(6,536)	-32%	(3,576)	-21%	49,000
2,326	15,410	12,179	(13,084)	-85%	(9,853)	-81%	Amenities Total	110,283	162,640	169,194	(52,357)	-32%	(58,911)	-35%	446,300
3	-	35	3	0%	(32)	-91%	HOA & Amenities Support Services	7,394	6,473	7,294	921	14%	100	1%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
3	-	35	3	0%	(32)	-91%	STR Registrants (916 @ 12/31/2019)	921	-	821	921	0%	100	12%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the five months ending May 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 5,363,026	\$ 6,921,000	\$ 6,744,568	\$ (1,557,974)	-23%	\$ (1,381,542)	-20%	
Operating Costs	(6,334,567)	(8,007,000)	(8,026,950)	1,672,433	21%	1,692,383	21%	
Net Operating Result	(971,541)	(1,086,000)	(1,282,382)	114,459	11%	310,841	24%	
Assessment Revenue	1,086,000	1,086,000	1,811,000	-	0%	(725,000)	-40%	
Members Equity Transfer	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ 114,459	\$ -	\$ 528,618	\$ 114,459	NA	\$ (414,159)	78%	
Replacement Reserve Fund								
Investment Income	\$ 109,095	\$ 101,665	\$ 127,888	\$ 7,430	7%	\$ (18,793)	-15%	
Expenditures - Capital	(567,172)	(2,485,834)	(753,240)	1,918,662	77%	186,069	25%	
Expenditures - Expense	(401,232)	(425,834)	(240,686)	24,602	6%	(160,546)	-67%	
Fund Expenses (allocated OH new 2019)	(45,308)	(45,308)	(41,220)	-	0%	(4,088)	-10%	
Assets Sale Proceeds	11,065	12,500	12,401	(1,435)	-11%	(1,337)	-11%	
Net Result	(893,552)	(2,842,811)	(894,857)	1,949,259	69%	1,305	0%	
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%	
Members Equity Transfer	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ 4,091,448	\$ 2,142,189	\$ 3,766,143	\$ 1,949,259	91%	\$ 325,305	9%	
Development Fund								
Investment Income	\$ 61,838	\$ 54,166	\$ 73,190	\$ 7,672	14%	\$ (11,352)	-16%	
Expenditures - Capital	(112,657)	(1,287,084)	(211,952)	1,174,427	91%	99,295	47%	
Expenditures - Expense	-	-	(309)	-	0%	309	100%	
Fund Expenses (alloacted OH new 2019)	(54,858)	(54,858)	(54,032)	-	0%	(826)	-2%	
Net Result	(105,677)	(1,287,776)	(193,103)	1,182,099	92%	87,426	45%	
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%	
Change in Members' Equity	\$ 2,192,323	\$ 1,010,224	\$ 1,974,897	\$ 1,182,099	117%	\$ 217,426	11%	
New Equipment Fund								
Investment Income	\$ 1,594	\$ 2,084	\$ 3,077	\$ (490)	-24%	\$ (1,483)	-48%	
Expenditures - Capital	(4,223)	(33,334)	(17,797)	29,111	87%	13,574	76%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Net Result	(2,629)	(31,250)	(14,720)	28,621	92%	12,091	82%	
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%	
Change in Members' Equity	\$ 191,371	\$ 162,750	\$ 179,280	\$ 28,621	18%	\$ 12,091	7%	
Property Fund								
Expenditures - Capital (increase ME in Fund)	\$ 582,687	\$ 3,806,252	\$ 982,989	\$ (3,223,565)	-85%	\$ (400,303)	-41%	
Depreciation Expense / Chg in ME for Fund	(1,458,332)	(1,458,334)	(1,375,000)	2	0%	(83,332)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Change in Members' Equity	\$ (875,645)	\$ 2,347,918	\$ (392,011)	\$ (3,223,563)	-137%	\$ (483,635)	123%	
Consolidated Change in Members' Equity	\$ 5,713,956	\$ 5,663,081	\$ 6,056,927	\$ 50,875	1%	\$ (342,971)	-6%	

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the five months ending May 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 5,363,026	\$ 6,921,000	\$ 6,744,568	\$ (1,557,974)	-23%	\$ (1,381,542)	-20%	
Operating Costs	(6,334,567)	(8,007,000)	(8,026,950)	1,672,433	21%	1,692,383	21%	
Net Operating Result	<u>(971,541)</u>	<u>(1,086,000)</u>	<u>(1,282,382)</u>	114,459	11%	310,841	24%	
Replacement Reserve Fund								
Investment Income	109,095	101,665	127,888	7,430	7%	(18,793)	-15%	
Expenditures - Expense	(401,232)	(425,834)	(240,686)	24,602	6%	(160,546)	-67%	
Fund Expenses (allocated OH new 2019)	(45,308)	(45,308)	(41,220)	-	0%	(4,088)	-10%	
Assets Sale Proceeds	11,065	12,500	12,401	(1,435)	-11%	(1,337)	-11%	
Net Result	<u>(326,380)</u>	<u>(356,977)</u>	<u>(141,617)</u>	30,597	9%	(184,764)	-130%	
Development Fund								
Investment Income	61,838	54,166	73,190	7,672	14%	(11,352)	-16%	
Expenditures - Expense	-	-	(309)	-	0%	309	100%	
Fund Expenses (allocated OH new 2019)	(54,858)	(54,858)	(54,032)	-	0%	(826)	-2%	
Net Result	<u>6,980</u>	<u>(692)</u>	<u>18,849</u>	7,672	1109%	(11,869)	-63%	
New Equipment Fund								
Investment Income	1,594	2,084	3,077	(490)	-24%	(1,483)	-48%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>1,594</u>	<u>2,084</u>	<u>3,077</u>	(490)	-24%	(1,483)	-48%	
Property Fund								
Depreciation Expense	(1,458,332)	(1,458,334)	(1,375,000)	2	0%	(83,332)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	<u>\$ (2,747,679)</u>	<u>\$ (2,899,919)</u>	<u>\$ (2,777,073)</u>	<u>\$ 152,240</u>	<u>5%</u>	<u>\$ 29,394</u>	<u>1%</u>	
Assessment Revenue	8,563,000	8,563,000	8,834,000	-	0%	(271,000)	-3%	
Consolidated Change in Members' Equity	<u>\$ 5,815,321</u>	<u>\$ 5,663,081</u>	<u>\$ 6,056,927</u>	<u>\$ 152,240</u>	<u>3%</u>	<u>\$ (241,606)</u>	<u>-4%</u>	

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(567,172)	(2,485,834)	(753,240)	1,918,662	77%	186,069	25%
Development Fund	(112,657)	(1,287,084)	(211,952)	1,174,427	91%	99,295	47%
New Equipment Fund	(4,223)	(33,334)	(17,797)	29,111	87%	13,574	76%
Total Capital Expenditures	<u>\$ (684,052)</u>	<u>\$ (3,806,252)</u>	<u>\$ (982,989)</u>	<u>\$ 3,122,201</u>	<u>82%</u>	<u>\$ 298,938</u>	<u>30%</u>

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
May 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 240,747	\$ 476,000	\$ 368,530	\$ (235,253)	-49%	\$ (127,783)	-35%	
Operating Costs	(801,189)	(1,311,000)	(1,316,566)	509,811	39%	515,377	39%	
Net Operating Result	<u>(560,442)</u>	<u>(835,000)</u>	<u>(948,036)</u>	274,558	33%	387,594	41%	
Replacement Reserve Fund								
Investment Income	22,392	20,333	26,804	2,059	10%	(4,412)	-16%	
Expenditures - Expense	(150,779)	(85,167)	(60,075)	(65,612)	-77%	(90,704)	-151%	
Fund Expenses (allocated OH new 2019)	(8,080)	(8,080)	(7,458)	-	0%	(622)	-8%	
Assets Sale Proceeds	716	2,500	-	(1,784)	-71%	716	#DIV/0!	
Net Result	<u>(135,751)</u>	<u>(70,414)</u>	<u>(40,729)</u>	(65,337)	-93%	(95,022)	-233%	
Development Fund								
Investment Income	12,035	10,833	14,147	1,202	11%	(2,112)	-15%	
Expenditures - Expense	-	-	(309)	-	0%	309	100%	
Fund Expenses (allocated OH new 2019)	(9,753)	(9,753)	(10,293)	-	0%	540	5%	
Net Result	<u>2,282</u>	<u>1,080</u>	<u>3,545</u>	1,202	-111%	(1,263)	-36%	
New Equipment Fund								
Investment Income	301	417	689	(116)	-28%	(388)	-56%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>301</u>	<u>417</u>	<u>689</u>	(116)	-28%	(388)	-56%	
Property Fund								
Depreciation Expense	(291,666)	(291,667)	(275,000)	1	0%	(16,666)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	\$ (985,276)	\$ (1,195,584)	\$ (1,259,530)	\$ 210,308	18%	\$ 274,254	22%	
Assessment Revenue	835,000	835,000	955,000	-	0%	(120,000)	-13%	
Consolidated Change in Members' Equity	\$ (150,276)	\$ (360,584)	\$ (304,530)	\$ 210,308	58%	\$ 154,254	51%	

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(71,830)	(497,167)	(272,950)	425,337	86%	201,120	74%
Development Fund	(29,535)	(257,417)	(70,274)	227,882	89%	40,739	58%
New Equipment Fund	-	(6,667)	(2,040)	6,667	100%	2,040	100%
Total Capital Expenditures	<u>\$ (101,365)</u>	<u>\$ (761,251)</u>	<u>\$ (345,264)</u>	<u>\$ 659,886</u>	<u>87%</u>	<u>\$ 243,899</u>	<u>71%</u>

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of **May 2020**

Including Allocated Overhead					Department	Revenue					Including Allocated Overhead				
Net Operating Results (NOR)						Total Operating Expenses									
Actual	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
	Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ (38,259)	\$ 19,206	33%	\$ 100,158	72%	Private Amenities	\$ 110,123	\$ (110,944)	-50%	\$ (9,622)	-8%	\$ (148,383)	\$ 130,149	47%	\$ 109,780	43%
10,954	(36,169)	-77%	42,527	135%	Trout Creek Rec Ctr	60,000	(98,600)	-62%	(8,977)	-13%	(49,046)	62,431	56%	51,504	51%
(3,068)	13,681	82%	16,434	84%	Aquatics	18,000	-	0%	2,000	13%	(21,068)	13,681	39%	14,434	41%
(18,825)	14,382	43%	15,763	46%	Beach Club Marina	15,876	(7,291)	-31%	1,215	8%	(34,701)	21,673	38%	14,549	30%
(2,824)	10,918	79%	13,427	83%	Tennis Center	16,247	(5,053)	-24%	(3,562)	-18%	(19,071)	15,971	46%	16,988	47%
(8,553)	9,862	54%	11,756	58%	Day Camps	-	-	0%	(240)	-100%	(8,553)	9,862	54%	11,996	58%
(15,943)	6,532	29%	250	2%	Recreation Programs	-	-	0%	(58)	-100%	(15,943)	6,532	29%	308	2%
(359,008)	76,068	17%	119,176	25%	Public Amenities	81,895	(75,835)	-48%	(34,244)	-29%	(440,903)	151,903	26%	153,420	26%
(96,009)	19,184	17%	11,668	11%	Downhill Ski	-	-	0%	50	100%	(96,009)	19,184	17%	11,618	11%
(30,385)	8,306	21%	4,132	12%	Cross Country Ski	-	-	0%	-	0%	(30,385)	8,306	21%	4,132	12%
(6,557)	(716)	-12%	(3,167)	-93%	Snowplay	-	-	0%	-	0%	(6,557)	(716)	-12%	(3,167)	-93%
(79,482)	(4,737)	-6%	38,097	32%	Golf	-	(2,100)	-100%	(10,789)	-100%	(79,482)	(2,637)	-3%	48,887	38%
(6,543)	319	5%	3,203	33%	Campground	-	(1,600)	-100%	(2,441)	-100%	(6,543)	1,919	23%	5,644	46%
(19,493)	14,528	43%	10,840	36%	Equestrian	-	-	0%	-	0%	(19,493)	14,528	43%	10,840	36%
1,536	7,010	128%	6,763	129%	Bikeworks	42,691	38,691	967%	42,228	9115%	(41,156)	(31,682)	-334%	(35,465)	-623%
(12,624)	12,871	50%	3,436	21%	Trails	-	-	0%	-	0%	(12,624)	12,871	50%	3,436	21%
(73,116)	(826)	-1%	23,069	24%	The Lodge	39,204	(74,926)	-66%	(44,335)	-53%	(112,319)	74,101	40%	67,404	38%
(10,269)	8,600	46%	5,837	36%	Summer Food and Bev	-	(1,900)	-100%	-	0%	(10,269)	10,500	51%	5,837	36%
(10,535)	9,743	48%	8,818	46%	Pizza on the Hill	-	(11,000)	-100%	-	0%	(10,535)	20,743	66%	8,818	46%
(15,531)	1,786	10%	6,479	29%	Alder Creek Café	-	(23,000)	-100%	(18,957)	-100%	(15,531)	24,786	61%	25,436	62%
(397,267)	95,274	19%	219,334	36%	Amenities Total	192,019	(186,778)	-49%	(43,866)	-19%	(589,286)	282,052	32%	263,200	31%
(163,175)	179,284	52%	168,260	51%	HOA & Amenities Support Services	48,728	(48,475)	-50%	(83,917)	-63%	(211,903)	227,759	52%	252,177	54%
(163,768)	13,864	8%	18,517	10%	General	-	-	0%	-	0%	(163,768)	13,864	8%	18,517	10%
12,744	12,744	#####	123,380	112%	Administration	15,239	(17,964)	-54%	(37,424)	-71%	(2,495)	30,708	92%	160,804	98%
1,119	1,119	#####	(30,822)	-96%	Communications	17,545	(20,455)	-54%	(31,011)	-64%	(16,426)	21,574	57%	189	1%
18,512	18,512	#####	17,007	1130%	Information Tech	-	-	0%	-	0%	18,512	18,512	#####	17,007	1130%
45,916	45,916	#####	44,313	2763%	Accounting	-	(200)	-100%	(147)	-100%	45,916	46,116	#####	44,459	3052%
8,803	8,803	#####	4,932	127%	Human Resources	-	-	0%	-	0%	8,803	8,803	#####	4,932	127%
(21,285)	19,014	47%	(2,298)	-12%	Architectural Standards	10,756	(7,544)	-41%	(13,144)	-55%	(32,041)	26,558	45%	10,845	25%
11,598	11,598	#####	4,242	58%	Member Services	3,660	(340)	-9%	195	6%	7,938	11,938	298%	4,047	104%
(6,499)	(6,499)	#####	(8,492)	-426%	Risk & Facility Admin	-	-	0%	-	0%	(6,499)	(6,499)	#####	(8,492)	-426%
(113,645)	10,883	9%	(37,823)	-50%	Forestry	1,528	(1,972)	-56%	(2,387)	-61%	(115,173)	12,855	10%	(35,436)	-44%
43,328	43,328	#####	35,306	440%	Maintenance	-	-	0%	-	0%	43,328	43,328	#####	35,306	440%
\$ (560,442)	\$ 274,558	33%	\$ 387,594	41%	TDA Operating Fund	\$ 240,747	\$ (235,253)	-49%	\$ (127,783)	-35%	\$ (801,189)	\$ 509,811	39%	\$ 515,377	39%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the five months ending May 2020

Including Allocated Overhead					Department	Revenue					Including Allocated Overhead					Including Allocated Overhead		
Net Operating Results (NOR)											Total Operating Expenses					ANNUAL BUDGET AMOUNTS		
Actual	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Revenue	T O E	N O R
	Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg	BUDGET	BUDGET
\$ (394,205)	\$ 73,304	16%	\$ 121,668	24%	\$ 401,624	\$ (165,843)	-29%	\$ (57,436)	-13%	\$ (795,828)	\$ 239,148	23%	\$ 179,105	18%	\$ 3,026,000	\$ (3,453,000)	\$ (427,000)	
(113,919)	5,147	4%	42,632	27%	290,430	(153,570)	-35%	(71,412)	-20%	(404,349)	158,717	28%	114,043	22%	1,221,000	(1,365,400)	(144,400)	
(50,425)	27,282	35%	26,800	35%	79,000	-	0%	3,041	4%	(129,425)	27,282	17%	23,759	16%	281,000	(481,600)	(200,600)	
(83,541)	15,063	15%	11,528	12%	15,896	(7,271)	-31%	(4,750)	-23%	(99,438)	22,333	18%	16,278	14%	798,000	(597,500)	200,500	
(40,579)	10,893	21%	32,314	44%	16,247	(5,053)	-24%	16,081	9705%	(56,826)	15,946	22%	16,233	22%	244,000	(321,100)	(77,100)	
(33,078)	8,108	20%	10,257	24%	50	50	0%	(310)	-86%	(33,128)	8,058	20%	10,567	24%	292,000	(330,600)	(38,600)	
(72,663)	6,811	9%	(1,863)	-3%	-	-	0%	(87)	-100%	(72,663)	6,811	9%	(1,776)	-3%	190,000	(356,800)	(166,800)	
177,334	(651,291)	-79%	(411,157)	-70%	4,663,037	(1,364,153)	-23%	(1,261,757)	-21%	(4,485,704)	712,861	14%	850,600	16%	10,395,000	(11,499,000)	(1,104,000)	
989,875	(433,609)	-30%	(433,283)	-30%	2,999,585	(704,015)	-19%	(649,105)	-18%	(2,009,710)	270,406	12%	215,822	10%	4,782,000	(3,810,900)	971,100	
260,880	(10,983)	-4%	5,981	2%	878,097	(95,503)	-10%	(89,242)	-9%	(617,217)	84,520	12%	95,223	13%	1,242,000	(1,231,300)	10,700	
12,986	(83,595)	-87%	(48,619)	-79%	93,961	(134,239)	-59%	(83,730)	-47%	(80,975)	50,644	38%	35,112	30%	296,000	(233,900)	62,100	
(279,754)	13,017	4%	75,713	21%	-	(2,100)	-100%	(10,889)	-100%	(279,754)	15,117	5%	86,602	24%	30,000	(782,400)	(752,400)	
(28,244)	1,045	4%	4,085	13%	-	(1,600)	-100%	(2,441)	-100%	(28,244)	2,645	9%	6,525	19%	96,000	(121,700)	(25,700)	
(68,280)	15,747	19%	10,652	13%	-	-	0%	-	0%	(68,280)	15,747	19%	10,652	13%	254,000	(412,100)	(158,100)	
(10,028)	6,749	40%	6,140	38%	42,691	38,691	967%	35,219	471%	(52,719)	(31,942)	-154%	(29,079)	-123%	139,000	(159,900)	(20,900)	
(78,851)	12,241	13%	(11,682)	-17%	-	-	0%	-	0%	(78,851)	12,241	13%	(11,682)	-17%	2,000	(274,700)	(272,700)	
(431,718)	(144,743)	-50%	(41,627)	-11%	459,368	(344,822)	-43%	(304,106)	-40%	(891,086)	200,079	18%	262,479	23%	2,337,000	(2,885,200)	(548,200)	
(27,414)	8,590	24%	10,251	27%	-	(1,900)	-100%	-	0%	(27,414)	10,490	28%	10,251	27%	159,000	(295,600)	(136,600)	
(54,542)	10,762	16%	37,672	41%	-	(11,000)	-100%	(140,392)	-100%	(54,542)	21,762	29%	178,064	77%	335,000	(455,000)	(120,000)	
(107,579)	(46,515)	-76%	(26,439)	-33%	189,335	(107,665)	-36%	(17,071)	-8%	(296,914)	61,150	17%	(9,368)	-3%	723,000	(836,300)	(113,300)	
(216,871)	(577,987)	-160%	(289,488)	-399%	5,064,661	(1,529,996)	-23%	(1,319,193)	-21%	(5,281,532)	952,009	15%	1,029,705	16%	13,421,000	(14,952,000)	(1,531,000)	
(754,653)	692,463	48%	600,346	44%	298,365	(27,978)	-9%	(62,349)	-17%	(1,053,018)	720,441	41%	662,695	39%	719,000	(5,078,000)	(4,359,000)	
(855,067)	24,360	3%	100,700	11%	-	-	0%	-	0%	(855,067)	24,360	3%	100,700	11%	-	(2,175,900)	(2,175,900)	
246,510	246,510	#####	299,998	561%	125,297	(23,646)	-16%	(47,745)	-28%	121,213	270,156	181%	347,743	154%	240,000	(240,000)	-	
61,599	61,599	#####	(2,284)	-4%	77,278	(14,222)	-16%	(26,630)	-26%	(15,678)	75,822	83%	24,347	61%	210,000	(210,000)	-	
61,991	61,991	#####	28,066	83%	-	-	0%	-	0%	61,991	61,991	#####	28,066	83%	-	-	-	
85,699	85,699	#####	103,567	580%	1,321	(879)	-40%	(826)	-38%	84,378	86,578	3935%	104,393	522%	6,000	(6,000)	-	
12,474	12,474	#####	36,465	152%	-	-	0%	-	0%	12,474	12,474	#####	36,465	152%	-	-	-	
(126,570)	58,418	32%	35,598	22%	62,660	5,660	10%	3,744	6%	(189,229)	52,759	22%	31,854	14%	175,000	(624,800)	(449,800)	
31,539	31,539	#####	21,993	230%	16,718	7,818	88%	9,138	121%	14,821	23,721	267%	12,855	654%	32,000	(32,000)	-	
(23,156)	(23,156)	#####	(16,006)	-224%	-	-	0%	-	0%	(23,156)	(23,156)	#####	(16,006)	-224%	-	-	-	
(362,208)	20,493	5%	(76,648)	-27%	15,091	(2,709)	-15%	(29)	0%	(377,299)	23,202	6%	(76,619)	-25%	56,000	(1,789,300)	(1,733,300)	
112,536	112,536	#####	68,898	158%	-	-	0%	-	0%	112,536	112,536	#####	68,898	158%	-	-	-	
\$ (971,524)	\$ 114,476	11%	\$ 310,858	24%	\$ 5,363,026	\$ (1,557,974)	-23%	\$ (1,381,542)	-20%	\$ (6,334,550)	\$ 1,672,450	21%	\$ 1,692,400	21%	\$ 14,140,000	\$ (20,030,000)	\$ (5,890,000)	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of **May 2020**

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Before Allocated Overhead					
			Variance to Budget		Variance to PriorYr							Total Operating Expenses					
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ 34,542	\$ 15,336	\$ (64,668)	\$ 19,206	125%	\$ 99,210	153%	Private Amenities	\$ 110,123	\$ (110,944)	-50%	\$ (9,622)	-8%	\$ (75,582)	\$ 130,149	63%	\$ 108,832	59%
33,584	69,753	(8,640)	(36,169)	-52%	42,224	489%	Trout Creek Rec Ctr	60,000	(98,600)	-62%	(8,977)	-13%	(26,416)	62,431	70%	51,201	66%
12,890	(791)	(3,342)	13,681	1730%	16,232	486%	Aquatics	18,000	-	0%	2,000	13%	(5,110)	13,681	73%	14,232	74%
(8,031)	(22,413)	(23,657)	14,382	64%	15,626	66%	Beach Club Marina	15,876	(7,291)	-31%	1,215	8%	(23,907)	21,673	48%	14,412	38%
4,440	(6,478)	(8,890)	10,918	169%	13,330	150%	Tennis Center	16,247	(5,053)	-24%	(3,562)	-18%	(11,807)	15,971	57%	16,891	59%
(3,152)	(13,014)	(14,835)	9,862	76%	11,683	79%	Day Camps	-	-	0%	(240)	-100%	(3,152)	9,862	76%	11,923	79%
(5,189)	(11,721)	(5,304)	6,532	56%	114	2%	Recreation Programs	-	-	0%	(58)	-100%	(5,189)	6,532	56%	172	3%
(208,590)	(284,658)	(325,851)	76,068	27%	117,261	36%	Public Amenities	81,895	(75,835)	-48%	(34,244)	-29%	(290,485)	151,903	34%	151,505	34%
(57,027)	(76,211)	(68,225)	19,184	25%	11,198	16%	Downhill Ski	-	-	0%	50	100%	(57,027)	19,184	25%	11,148	16%
(12,619)	(20,925)	(16,520)	8,306	40%	3,900	24%	Cross Country Ski	-	3,900	0%	-	0%	(12,619)	8,306	40%	3,900	24%
(1,985)	(1,269)	1,242	(716)	-56%	(3,227)	-260%	Snowplay	-	-	0%	-	0%	(1,985)	(716)	-56%	(3,227)	-260%
(61,503)	(56,766)	(99,370)	(4,737)	-8%	37,866	38%	Golf	-	(2,100)	-100%	(10,789)	-100%	(61,503)	(2,637)	-4%	48,656	44%
(3,629)	(3,948)	(6,797)	319	8%	3,168	47%	Campground	-	(1,600)	-100%	(2,441)	-100%	(3,629)	1,919	35%	5,609	61%
(13,405)	(27,933)	(24,164)	14,528	52%	10,760	45%	Equestrian	-	-	0%	-	0%	(13,405)	14,528	52%	10,760	45%
4,260	(2,750)	(2,467)	7,010	255%	6,726	273%	Bikeworks	42,691	38,691	967%	42,228	9115%	(38,432)	(31,682)	-469%	(35,502)	#####
(7,657)	(20,528)	(11,027)	12,871	63%	3,370	31%	Trails	-	-	0%	-	0%	(7,657)	12,871	63%	3,370	31%
(39,480)	(38,654)	(62,117)	(825)	-2%	22,637	36%	The Lodge	39,204	(74,926)	-66%	(44,335)	-53%	(78,683)	74,101	49%	66,972	46%
(6,139)	(14,739)	(11,923)	8,600	58%	5,784	49%	Summer Food and Bev	-	(1,900)	-100%	-	0%	(6,139)	10,500	63%	5,784	49%
(981)	(10,724)	(9,672)	9,743	91%	8,691	90%	Pizza on the Hill	-	(11,000)	-100%	-	0%	(981)	20,743	95%	8,691	90%
(8,425)	(10,211)	(14,812)	1,786	17%	6,387	43%	Alder Creek Café	-	(23,000)	-100%	(18,957)	-100%	(8,425)	24,786	75%	25,344	75%
(174,048)	(269,322)	(390,519)	95,274	35%	216,471	55%	Amenities Total	192,019	(186,778)	-49%	(43,866)	-19%	(366,067)	282,052	44%	260,337	42%
(401,394)	(580,678)	(573,517)	179,284	31%	172,123	30%	HOA & Amenities Support Services	48,728	(48,475)	-50%	(83,917)	-63%	(450,122)	227,759	34%	256,040	36%
(65,867)	(79,731)	(83,563)	13,864	17%	17,696	21%	General	-	-	0%	-	0%	(65,867)	13,864	17%	17,696	21%
(21,281)	(34,025)	(155,712)	12,744	37%	134,432	86%	Administration	15,239	(17,964)	-54%	(37,424)	-71%	(36,520)	30,708	46%	171,856	82%
(30,564)	(31,683)	(10,687)	1,119	4%	(19,877)	-186%	Communications	17,545	(20,455)	-54%	(31,011)	-64%	(48,109)	21,574	31%	11,134	19%
(47,324)	(65,836)	(54,913)	18,512	28%	7,589	14%	Information Tech	-	-	0%	-	0%	(47,324)	18,512	28%	7,589	14%
(31,740)	(77,656)	(66,616)	45,916	59%	34,877	52%	Accounting	-	(200)	-100%	(147)	-100%	(31,740)	46,116	59%	35,023	52%
(18,332)	(27,135)	(26,349)	8,803	32%	8,017	30%	Human Resources	-	-	0%	-	0%	(18,332)	8,803	32%	8,017	30%
(11,273)	(30,287)	(8,848)	19,014	63%	(2,425)	-27%	Architectural Standards	10,756	(7,544)	-41%	(13,144)	-55%	(22,029)	26,558	55%	10,718	33%
(11,009)	(22,607)	(15,350)	11,598	51%	4,342	28%	Member Services	3,660	(340)	-9%	195	6%	(14,669)	11,938	45%	4,147	22%
(33,292)	(26,793)	(26,297)	(6,499)	-24%	(6,995)	-27%	Risk & Facility Admin	-	-	0%	-	0%	(33,292)	(6,499)	-24%	(6,995)	-27%
(98,777)	(109,660)	(60,765)	10,883	10%	(38,012)	-63%	Forestry	1,528	(1,972)	-56%	(2,387)	-61%	(100,305)	12,855	11%	(35,625)	-55%
(31,937)	(75,265)	(64,418)	43,328	58%	32,481	50%	Maintenance	-	-	0%	-	0%	(31,937)	43,328	58%	32,481	50%
\$ (575,442)	\$ (850,000)	\$ (964,036)	\$ 274,558	32%	\$ 388,594	40%	TDA Operating Fund	\$ 240,747	\$ (235,253)	-49%	\$ (127,783)	-35%	\$ (816,189)	\$ 509,811	38%	\$ 516,377	39%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the five months ending May 2020

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
\$	\$	\$	\$	Pctg	\$	Pctg	\$	\$	Pctg	\$	Pctg	\$	\$	Pctg	\$	Pctg	
951,919	1,603,210	1,348,497	(651,291)	-41%	(396,579)	-29%	Private Amenities	4,663,037	(1,364,153)	-23%	(1,261,757)	-21%	(3,711,119)	712,861	16%	865,178	19%
2,615	(2,532)	(42,136)	5,147	203%	44,752	106%	Trout Creek Rec Ctr	290,430	(153,570)	-35%	(71,412)	-20%	(287,815)	158,717	36%	116,163	29%
31,751	4,469	3,398	27,282	610%	28,352	834%	Aquatics	79,000	-	0%	3,041	4%	(47,249)	27,282	37%	25,311	35%
(27,958)	(43,021)	(40,532)	15,063	35%	12,574	31%	Beach Club Marina	15,896	(7,271)	-31%	(4,750)	-23%	(43,855)	22,333	34%	17,324	28%
(3,171)	(14,064)	(36,169)	10,893	77%	32,998	91%	Tennis Center	16,247	(5,053)	-24%	16,081	9705%	(19,418)	15,946	45%	16,917	47%
(5,266)	(13,374)	(16,026)	8,108	61%	10,760	67%	Day Camps	50	50	0%	(310)	-86%	(5,316)	8,058	60%	11,070	68%
(17,284)	(24,095)	(16,468)	6,811	28%	(816)	-5%	Recreation Programs	-	-	0%	(87)	-100%	(17,284)	6,811	28%	(729)	-4%
1,190,616	1,624,225	1,619,989	(433,609)	-27%	(429,372)	-27%	Public Amenities	2,999,585	(704,015)	-19%	(649,105)	-18%	(1,808,969)	270,406	13%	219,733	11%
352,367	363,350	344,692	(10,983)	-3%	7,675	2%	Downhill Ski	878,097	(95,503)	-10%	(89,242)	-9%	(525,730)	84,520	14%	96,917	16%
36,528	120,123	84,716	(83,595)	-70%	(48,188)	-57%	Cross Country Ski	93,961	(134,239)	-59%	(83,730)	-47%	(57,433)	50,644	47%	35,543	38%
(187,169)	(200,186)	(264,614)	13,017	7%	77,446	29%	Snowplay	-	(2,100)	-100%	(10,889)	-100%	(187,169)	15,117	7%	88,335	32%
(13,239)	(14,284)	(17,615)	1,045	7%	4,376	25%	Golf	-	(1,600)	-100%	(2,441)	-100%	(13,239)	2,645	17%	6,816	34%
(36,930)	(52,677)	(48,159)	15,747	30%	11,229	23%	Campground	-	-	0%	-	0%	(36,930)	15,747	30%	11,229	23%
3,999	(2,750)	(2,391)	6,749	245%	6,390	267%	Equestrian	-	-	0%	-	0%	(38,692)	(31,942)	-473%	(28,829)	-292%
(53,275)	(65,516)	(42,061)	12,241	19%	(11,214)	-27%	Bikeworks	42,691	38,691	967%	35,219	471%	(53,275)	12,241	19%	(11,214)	-27%
(258,505)	(113,762)	(220,122)	(144,743)	-127%	(38,383)	-17%	Trails	-	-	0%	-	0%	(717,873)	200,079	22%	265,723	27%
(6,149)	(14,739)	(16,795)	8,590	58%	10,647	63%	The Lodge	459,368	(344,822)	-43%	(304,106)	-40%	(6,149)	10,490	63%	10,647	63%
(5,342)	(16,104)	(43,914)	10,762	67%	38,572	88%	Summer Food and Bev	-	(1,900)	-100%	-	0%	(5,342)	21,762	80%	178,964	97%
(70,985)	(24,470)	(45,229)	(46,515)	-190%	(25,756)	-57%	Pizza on the Hill	-	(11,000)	-100%	(140,392)	-100%	(260,320)	61,150	19%	(8,685)	-3%
932,606	1,510,593	1,200,564	(577,987)	-38%	(267,958)	-22%	Amenities Total	5,064,661	(1,529,996)	-23%	(1,319,193)	-21%	(4,132,055)	952,009	19%	1,051,235	20%
(1,984,130)	(2,676,593)	(2,563,947)	692,463	26%	579,816	23%	HOA & Amenities Support Services	298,365	(27,978)	-9%	(62,349)	-17%	(2,282,495)	720,441	24%	642,165	22%
(353,665)	(378,025)	(464,417)	24,360	6%	110,752	24%	General	-	-	0%	-	0%	(353,665)	24,360	6%	110,752	24%
73,893	(172,617)	(268,372)	246,510	143%	342,265	128%	Administration	125,297	(23,646)	-16%	(47,745)	-28%	(51,404)	270,156	84%	390,010	88%
(176,772)	(238,371)	(171,278)	61,599	26%	(5,494)	-3%	Communications	77,278	(14,222)	-16%	(26,630)	-26%	(254,049)	75,822	23%	21,137	8%
(254,895)	(316,886)	(250,762)	61,991	20%	(4,133)	-2%	Information Tech	-	-	0%	-	0%	(254,895)	61,991	20%	(4,133)	-2%
(310,316)	(396,015)	(355,495)	85,699	22%	45,178	13%	Accounting	1,321	(879)	-40%	(826)	-38%	(311,637)	86,578	22%	46,004	13%
(127,541)	(140,015)	(180,018)	12,474	9%	52,476	29%	Human Resources	-	-	0%	-	0%	(127,541)	12,474	9%	52,476	29%
(75,012)	(133,430)	(111,585)	58,418	44%	36,573	33%	Architectural Standards	62,660	5,660	10%	3,744	6%	(137,671)	52,759	28%	32,829	19%
(77,230)	(108,769)	(98,142)	31,539	29%	20,912	21%	Member Services	16,718	7,818	88%	9,138	121%	(93,948)	23,721	20%	11,774	11%
(160,267)	(137,111)	(148,883)	(23,156)	-17%	(11,384)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(160,267)	(23,156)	-17%	(11,384)	-8%
(285,645)	(306,138)	(210,440)	20,493	7%	(75,205)	-36%	Forestry	15,091	(2,709)	-15%	(29)	0%	(300,736)	23,202	7%	(75,176)	-33%
(236,680)	(349,216)	(304,557)	112,536	32%	67,877	22%	Maintenance	-	-	0%	-	0%	(236,680)	112,536	32%	67,877	22%
\$ (1,051,524)	\$ (1,166,000)	\$ (1,363,382)	\$ 114,476	10%	\$ 311,858	23%	TDA Operating Fund	\$ 5,363,026	\$ (1,557,974)	-23%	\$ (1,381,542)	-20%	\$ (6,414,550)	\$ 1,672,450	21%	\$ 1,693,400	21%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (53,854)	\$ (107,953)	\$ (83,265)	\$ 54,099	50%	\$ 29,411	35%	Private Amenities	\$ 291,500	\$ (54,900) -16%	\$ (47,814) -14%	\$ (345,355)	\$ 108,998 24%	\$ 77,225 18%			
(30,969)	(72,285)	(33,496)	41,316	57%	2,527	8%	Trout Creek Rec Ctr	230,430	(54,970) -19%	(62,435) -21%	(261,399)	96,286 27%	64,962 20%			
18,861	5,260	6,740	13,601	259%	12,120	180%	Aquatics	61,000	-	1,041 2%	(42,139)	13,601 24%	11,079 21%			
(19,927)	(20,608)	(16,875)	681	3%	(3,052)	-18%	Beach Club Marina	20	20 0%	(5,965) -100%	(19,947)	661 3%	2,912 13%			
(7,611)	(7,586)	(27,279)	(25)	0%	19,668	72%	Tennis Center	-	-	19,643 100%	(7,611)	(25) 0%	25 0%			
(2,114)	(360)	(1,191)	(1,754)	-487%	(923)	-78%	Day Camps	50	50 0%	(70) -58%	(2,164)	(1,804) -501%	(853) -65%			
(12,094)	(12,374)	(11,164)	280	2%	(930)	-8%	Recreation Programs	-	-	(29) -100%	(12,094)	280 2%	(901) -8%			
1,160,508	1,887,868	1,674,348	(727,360) -39%		(513,839) -31%		Public Amenities	4,581,142	(1,288,318) -22%	(1,227,513) -21%	(3,420,634)	560,958 14%	713,673 17%			
1,247,643	1,700,436	1,688,214	(452,793)	-27%	(440,571)	-26%	Downhill Ski	2,999,585	(704,015) -19%	(649,155) -18%	(1,751,942)	251,222 13%	208,585 11%			
364,987	384,275	361,212	(19,288)	-5%	3,774	1%	Cross Country Ski	878,097	(95,503) -10%	(89,242) -9%	(513,110)	76,215 13%	93,017 15%			
38,513	121,392	83,474	(82,879)	-68%	(44,960)	-54%	Snowplay	93,961	(134,239) -59%	(83,730) -47%	(55,448)	51,360 48%	38,770 41%			
(125,665)	(143,420)	(165,244)	17,755	12%	39,579	24%	Golf	-	-	(100) -100%	(125,665)	17,755 12%	39,679 24%			
(9,610)	(10,336)	(10,818)	726	7%	1,208	11%	Campground	-	-	-	(9,610)	726 7%	1,208 11%			
(23,525)	(24,744)	(23,994)	1,219	5%	469	2%	Equestrian	-	-	-	(23,525)	1,219 5%	469 2%			
(260)	-	76	(260) #####		(336)	-443%	Bikeworks	-	-	(7,009) -100%	(260)	(260) #####	6,672 96%			
(45,617)	(44,988)	(31,034)	(629)	-1%	(14,584)	-47%	Trails	-	-	-	(45,617)	(629) -1%	(14,584) -47%			
(219,025)	(75,108)	(158,005)	(143,917)	-192%	(61,020)	-39%	The Lodge	420,164	(269,896) -39%	(259,771) -38%	(639,190)	125,978 16%	198,750 24%			
(10)	-	(4,872)	(10) #####		4,862	100%	Summer Food and Bev	-	-	-	(10)	(10) #####	4,862 100%			
(4,361)	(5,380)	(34,243)	1,019	19%	29,882	87%	Pizza on the Hill	-	-	(140,392) -100%	(4,361)	1,019 19%	170,273 98%			
(62,560)	(14,259)	(30,417)	(48,301)	-339%	(32,143)	-106%	Alder Creek Café	189,335	(84,665) -31%	1,886 1%	(251,895)	36,364 13%	(34,029) -16%			
1,106,654	1,779,915	1,591,083	(673,261) -38%		(484,429) -30%		Amenities Total	4,872,642	(1,343,218) -22%	(1,275,327) -21%	(3,765,988)	669,957 15%	790,898 17%			
(1,582,736)	(2,095,915)	(1,990,430)	513,179 24%		407,694 20%		HOA & Amenities	249,636	20,496 9%	21,568 9%	(1,832,373)	492,682 21%	386,125 17%			
(287,799)	(298,294)	(380,854)	10,495	4%	93,056	24%	Support Services	-	-	-	(287,799)	10,495 4%	93,056 24%			
95,174	(138,592)	(112,659)	233,766	169%	207,833	184%	General	110,058	(5,682) -5%	(10,321) -9%	(14,884)	239,448 94%	218,154 94%			
(146,208)	(206,688)	(160,591)	60,480	29%	14,383	9%	Administration	59,732	6,232 12%	4,380 8%	(205,940)	54,248 21%	10,003 5%			
(207,571)	(251,050)	(195,849)	43,479	17%	(11,722)	-6%	Information Tech	-	-	-	(207,571)	43,479 17%	(11,722) -6%			
(278,577)	(318,359)	(288,878)	39,783	12%	10,302	4%	Accounting	1,321	(679) -34%	(679) -34%	(279,897)	40,462 13%	10,981 4%			
(109,210)	(112,880)	(153,669)	3,670	3%	44,459	29%	Human Resources	-	-	-	(109,210)	3,670 3%	44,459 29%			
(63,739)	(103,143)	(102,737)	39,404	38%	38,998	38%	Architectural Standards	51,904	13,204 34%	16,887 48%	(115,642)	26,201 18%	22,111 16%			
(66,221)	(86,162)	(82,791)	19,941	23%	16,570	20%	Member Services	13,058	8,158 166%	8,943 217%	(79,280)	11,782 13%	7,627 9%			
(126,975)	(110,318)	(122,586)	(16,657)	-15%	(4,389)	-4%	Risk & Facility Admin	-	-	-	(126,975)	(16,657) -15%	(4,389) -4%			
(186,868)	(196,478)	(149,675)	9,610	5%	(37,193)	-25%	Forestry	13,563	(737) -5%	2,358 21%	(200,431)	10,347 5%	(39,551) -25%			
(204,744)	(273,951)	(240,140)	69,207	25%	35,396	15%	Maintenance	-	-	-	(204,744)	69,207 25%	35,396 15%			
\$ (476,082)	\$ (316,000)	\$ (399,347)	\$ (160,082) 51%		\$ (76,735) -19%		TDA Operating Fund	\$ 5,122,279	\$ (1,322,721) -21%	\$ (1,253,759) -20%	\$ (5,598,361)	\$ 1,162,639 17%	\$ 1,177,023 17%			

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the One Summer Month (May) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 34,542	\$ 15,336	\$ (64,668)	\$ 19,206	125%	\$ 99,210	153%	Private Amenities	\$ 110,123	\$ (110,944)	-50%	\$ (9,622)	-8%	\$ (75,582)	\$ 130,149	63%	\$ 108,832	59%
33,584	69,753	(8,640)	(36,169)	-52%	42,224	489%	Trout Creek Rec Ctr	60,000	(98,600)	-62%	(8,977)	-13%	(26,416)	62,431	70%	51,201	66%
12,890	(791)	(3,342)	13,681	1730%	16,232	486%	Aquatics	18,000	-	0%	2,000	13%	(5,110)	13,681	73%	14,232	74%
(8,031)	(22,413)	(23,657)	14,382	64%	15,626	66%	Beach Club Marina	15,876	(7,291)	-31%	1,215	8%	(23,907)	21,673	48%	14,412	38%
4,440	(6,478)	(8,890)	10,918	169%	13,330	150%	Tennis Center	16,247	(5,053)	-24%	(3,562)	-18%	(11,807)	15,971	57%	16,891	59%
(3,152)	(13,014)	(14,835)	9,862	76%	11,683	79%	Day Camps	-	-	0%	(240)	-100%	(3,152)	9,862	76%	11,923	79%
(5,189)	(11,721)	(5,304)	6,532	56%	114	2%	Recreation Programs	-	-	0%	(58)	-100%	(5,189)	6,532	56%	172	3%
(208,590)	(284,658)	(325,851)	76,068	27%	117,261	36%	Public Amenities	81,895	(75,835)	-48%	(34,244)	-29%	(290,485)	151,903	34%	151,505	34%
(57,027)	(76,211)	(68,225)	19,184	25%	11,198	16%	Downhill Ski	-	-	0%	50	100%	(57,027)	19,184	25%	11,148	16%
(12,619)	(20,925)	(16,520)	8,306	40%	3,900	24%	Cross Country Ski	-	-	0%	-	0%	(12,619)	8,306	40%	3,900	24%
(1,985)	(1,269)	1,242	(716)	-56%	(3,227)	-260%	Snowplay	-	-	0%	-	0%	(1,985)	(716)	-56%	(3,227)	-260%
(61,503)	(56,766)	(99,370)	(4,737)	-8%	37,866	38%	Golf	-	(2,100)	-100%	(10,789)	-100%	(61,503)	(2,637)	-4%	48,656	44%
(3,629)	(3,948)	(6,797)	319	8%	3,168	47%	Campground	-	(1,600)	-100%	(2,441)	-100%	(3,629)	1,919	35%	5,609	61%
(13,405)	(27,933)	(24,164)	14,528	52%	10,760	45%	Equestrian	-	-	0%	-	0%	(13,405)	14,528	52%	10,760	45%
4,260	(2,750)	(2,467)	7,010	255%	6,726	273%	Bikeworks	42,691	38,691	967%	42,228	9115%	(38,432)	(31,682)	-469%	(35,502)	#####
(7,657)	(20,528)	(11,027)	12,871	63%	3,370	31%	Trails	-	-	0%	-	0%	(7,657)	12,871	63%	3,370	31%
(39,480)	(38,654)	(62,117)	(825)	-2%	22,637	36%	The Lodge	39,204	(74,926)	-66%	(44,335)	-53%	(78,683)	74,101	49%	66,972	46%
(6,139)	(14,739)	(11,923)	8,600	58%	5,784	49%	Summer Food and Bev	-	(1,900)	-100%	-	0%	(6,139)	10,500	63%	5,784	49%
(981)	(10,724)	(9,672)	9,743	91%	8,691	90%	Pizza on the Hill	-	(11,000)	-100%	-	0%	(981)	20,743	95%	8,691	90%
(8,425)	(10,211)	(14,812)	1,786	17%	6,387	43%	Alder Creek Café	-	(23,000)	-100%	(18,957)	-100%	(8,425)	24,786	75%	25,344	75%
(174,048)	(269,322)	(390,519)	95,274	35%	216,471	55%	Amenities Total	192,019	(186,778)	-49%	(43,866)	-19%	(366,067)	282,052	44%	260,337	42%
(401,394)	(580,678)	(573,517)	179,284	31%	172,123	30%	HOA & Amenities Support Services	48,728	(48,475)	-50%	(83,917)	-63%	(450,122)	227,759	34%	256,040	36%
(65,867)	(79,731)	(83,563)	13,864	17%	17,696	21%	General	-	-	0%	-	0%	(65,867)	13,864	17%	17,696	21%
(21,281)	(34,025)	(155,712)	12,744	37%	134,432	86%	Administration	15,239	(17,964)	-54%	(37,424)	-71%	(36,520)	30,708	46%	171,856	82%
(30,564)	(31,683)	(10,687)	1,119	4%	(19,877)	-186%	Communications	17,545	(20,455)	-54%	(31,011)	-64%	(48,109)	21,574	31%	11,134	19%
(47,324)	(65,836)	(54,913)	18,512	28%	7,589	14%	Information Tech	-	-	0%	-	0%	(47,324)	18,512	28%	7,589	14%
(31,740)	(77,656)	(66,616)	45,916	59%	34,877	52%	Accounting	-	(200)	-100%	(147)	-100%	(31,740)	46,116	59%	35,023	52%
(18,332)	(27,135)	(26,349)	8,803	32%	8,017	30%	Human Resources	-	-	0%	-	0%	(18,332)	8,803	32%	8,017	30%
(11,273)	(30,287)	(8,848)	19,014	63%	(2,425)	-27%	Architectural Standards	10,756	(7,544)	-41%	(13,144)	-55%	(22,029)	26,558	55%	10,718	33%
(11,009)	(22,607)	(15,350)	11,598	51%	4,342	28%	Member Services	3,660	(340)	-9%	195	6%	(14,669)	11,938	45%	4,147	22%
(33,292)	(26,793)	(26,297)	(6,499)	-24%	(6,995)	-27%	Risk & Facility Admin	-	-	0%	-	0%	(33,292)	(6,499)	-24%	(6,995)	-27%
(98,777)	(109,660)	(60,765)	10,883	10%	(38,012)	-63%	Forestry	1,528	(1,972)	-56%	(2,387)	-61%	(100,305)	12,855	11%	(35,625)	-55%
(31,937)	(75,265)	(64,418)	43,328	58%	32,481	50%	Maintenance	-	-	0%	-	0%	(31,937)	43,328	58%	32,481	50%
\$ (575,442)	\$ (850,000)	\$ (964,036)	\$ 274,558	32%	\$ 388,594	40%	TDA Operating Fund	\$ 240,747	\$ (235,253)	-49%	\$ (127,783)	-35%	\$ (816,189)	\$ 509,811	38%	\$ 516,377	39%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
na 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 34,542	\$ 15,336	\$ (64,668)	\$ 19,206	125%	\$ 99,210	153%	Private Amenities	\$ 110,123	\$ (110,944)	-50%	\$ (9,622)	-8%	\$ (75,582)	\$ 130,149	63%	\$ 108,832	59%
33,584	69,753	(8,640)	(36,169)	-52%	42,224	489%	Trout Creek Rec Ctr	60,000	(98,600)	-62%	(8,977)	-13%	(26,416)	62,431	70%	51,201	66%
12,890	(791)	(3,342)	13,681	1730%	16,232	486%	Aquatics	18,000	-	0%	2,000	13%	(5,110)	13,681	73%	14,232	74%
(8,031)	(22,413)	(23,657)	14,382	64%	15,626	66%	Beach Club Marina	15,876	(7,291)	-31%	1,215	8%	(23,907)	21,673	48%	14,412	38%
4,440	(6,478)	(8,890)	10,918	169%	13,330	150%	Tennis Center	16,247	(5,053)	-24%	(3,562)	-18%	(11,807)	15,971	57%	16,891	59%
(3,152)	(13,014)	(14,835)	9,862	76%	11,683	79%	Day Camps	-	-	0%	(240)	-100%	(3,152)	9,862	76%	11,923	79%
(5,189)	(11,721)	(5,304)	6,532	56%	114	2%	Recreation Programs	-	-	0%	(58)	-100%	(5,189)	6,532	56%	172	3%
(208,590)	(284,658)	(325,851)	76,068	27%	117,261	36%	Public Amenities	81,895	(75,835)	-48%	(34,244)	-29%	(290,485)	151,903	34%	151,505	34%
(57,027)	(76,211)	(68,225)	19,184	25%	11,198	16%	Downhill Ski	-	-	0%	50	100%	(57,027)	19,184	25%	11,148	16%
(12,619)	(20,925)	(16,520)	8,306	40%	3,900	24%	Cross Country Ski	-	3,900	0%	-	0%	(12,619)	8,306	40%	3,900	24%
(1,985)	(1,269)	1,242	(716)	-56%	(3,227)	-260%	Snowplay	-	-	0%	-	0%	(1,985)	(716)	-56%	(3,227)	-260%
(61,503)	(56,766)	(99,370)	(4,737)	-8%	37,866	38%	Golf	-	(2,100)	-100%	(10,789)	-100%	(61,503)	(2,637)	-4%	48,656	44%
(3,629)	(3,948)	(6,797)	319	8%	3,168	47%	Campground	-	(1,600)	-100%	(2,441)	-100%	(3,629)	1,919	35%	5,609	61%
(13,405)	(27,933)	(24,164)	14,528	52%	10,760	45%	Equestrian	-	-	0%	-	0%	(13,405)	14,528	52%	10,760	45%
4,260	(2,750)	(2,467)	7,010	255%	6,726	273%	Bikeworks	42,691	38,691	967%	42,228	915%	(38,432)	(31,682)	-469%	(35,502)	#####
(7,657)	(20,528)	(11,027)	12,871	63%	3,370	31%	Trails	-	-	0%	-	0%	(7,657)	12,871	63%	3,370	31%
(39,480)	(38,654)	(62,117)	(825)	-2%	22,637	36%	The Lodge	39,204	(74,926)	-66%	(44,335)	-53%	(78,683)	74,101	49%	66,972	46%
(6,139)	(14,739)	(11,923)	8,600	58%	5,784	49%	Summer Food and Bev	-	(1,900)	-100%	-	0%	(6,139)	10,500	63%	5,784	49%
(981)	(10,724)	(9,672)	9,743	91%	8,691	90%	Pizza on the Hill	-	(11,000)	-100%	-	0%	(981)	20,743	95%	8,691	90%
(8,425)	(10,211)	(14,812)	1,786	17%	6,387	43%	Alder Creek Café	-	(23,000)	-100%	(18,957)	-100%	(8,425)	24,786	75%	25,344	75%
(174,048)	(269,322)	(390,519)	95,274	35%	216,471	55%	Amenities Total	192,019	(186,778)	-49%	(43,866)	-19%	(366,067)	282,052	44%	260,337	42%
(401,394)	(580,678)	(573,517)	179,284	31%	172,123	30%	HOA & Amenities Support Services	48,728	(48,475)	-50%	(83,917)	-63%	(450,122)	227,759	34%	256,040	36%
(65,867)	(79,731)	(83,563)	13,864	17%	17,696	21%	General	-	-	0%	-	0%	(65,867)	13,864	17%	17,696	21%
(21,281)	(34,025)	(155,712)	12,744	37%	134,432	86%	Administration	15,239	(17,964)	-54%	(37,424)	-71%	(36,520)	30,708	46%	171,856	82%
(30,564)	(31,683)	(10,687)	1,119	4%	(19,877)	-186%	Communications	17,545	(20,455)	-54%	(31,011)	-64%	(48,109)	21,574	31%	11,134	19%
(47,324)	(65,836)	(54,913)	18,512	28%	7,589	14%	Information Tech	-	-	0%	-	0%	(47,324)	18,512	28%	7,589	14%
(31,740)	(77,656)	(66,616)	45,916	59%	34,877	52%	Accounting	-	(200)	-100%	(147)	-100%	(31,740)	46,116	59%	35,023	52%
(18,332)	(27,135)	(26,349)	8,803	32%	8,017	30%	Human Resources	-	-	0%	-	0%	(18,332)	8,803	32%	8,017	30%
(11,273)	(30,287)	(8,848)	19,014	63%	(2,425)	-27%	Architectural Standards	10,756	(7,544)	-41%	(13,144)	-55%	(22,029)	26,558	55%	10,718	33%
(11,009)	(22,607)	(15,350)	11,598	51%	4,342	28%	Member Services	3,660	(340)	-9%	195	6%	(14,669)	11,938	45%	4,147	22%
(33,292)	(26,793)	(26,297)	(6,499)	-24%	(6,995)	-27%	Risk & Facility Admin	-	-	0%	-	0%	(33,292)	(6,499)	-24%	(6,995)	-27%
(98,777)	(109,660)	(60,765)	10,883	10%	(38,012)	-63%	Forestry	1,528	(1,972)	-56%	(2,387)	-61%	(100,305)	12,855	11%	(35,625)	-55%
(31,937)	(75,265)	(64,418)	43,328	58%	32,481	50%	Maintenance	-	-	0%	-	0%	(31,937)	43,328	58%	32,481	50%
\$ (575,442)	\$ (850,000)	\$ (964,036)	\$ 274,558	32%	\$ 388,594	40%	TDA Operating Fund	\$ 240,747	\$ (235,253)	-49%	\$ (127,783)	-35%	\$ (816,189)	\$ 509,811	38%	\$ 516,377	39%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (21,705)	\$ (126,028)	\$ (116,226)	\$ 104,323	83%	\$ 94,521	81%	Private Amenities	\$ 515,786	\$ (33,614) -6%	\$ (18,421) -3%	\$ (537,491)	\$ 137,937 20%	\$ 112,942 17%			
(24,328)	(71,696)	(35,445)	47,368	66%	11,117	31%	Trout Creek Rec Ctr	376,490	(84,610) -18%	(87,025) -19%	(400,817)	131,979 25%	98,142 20%			
20,302	11,240	9,124	9,062	81%	11,178	123%	Aquatics	85,202	(1,798) -2%	1,243 1%	(64,900)	10,860 14%	9,935 13%			
(47,840)	(32,099)	(27,809)	(15,741)	-49%	(20,031)	-72%	Beach Club Marina	(18,036)	(18,036) 0%	(24,021) -401%	(29,804)	2,295 7%	3,990 12%			
59,509	(11,142)	(31,263)	70,651	634%	90,772	290%	Tennis Center	71,913	71,913 0%	91,556 466%	(12,404)	(1,262) -11%	(784) -7%			
(2,825)	(500)	(829)	(2,325)	-465%	(1,996)	-241%	Day Camps	50	50 0%	(70) -58%	(2,875)	(2,375) -475%	(1,926) -203%			
(26,523)	(21,831)	(30,003)	(4,692)	-21%	3,480	12%	Recreation Programs	167	(1,133) -87%	(105) -38%	(26,690)	(3,559) -15%	3,584 12%			
1,540,802	1,745,050	2,017,652	(204,248)	-12%	(476,851)	-24%	Public Amenities	6,545,813	(956,047) -13%	(1,278,795) -16%	(5,005,011)	751,799 13%	801,945 14%			
1,614,755	1,616,120	2,057,128	(1,365)	0%	(442,373)	-22%	Downhill Ski	4,116,542	(358,058) -8%	(608,908) -13%	(2,501,786)	356,694 12%	166,535 6%			
522,806	439,262	445,477	83,544	19%	77,329	17%	Cross Country Ski	1,291,538	55,538 4%	899 0%	(768,733)	28,005 4%	76,429 9%			
78,760	153,803	118,558	(75,043)	-49%	(39,798)	-34%	Snowplay	160,316	(155,884) -49%	(90,004) -36%	(81,556)	80,841 50%	50,206 38%			
(203,978)	(209,603)	(222,088)	5,625	3%	18,110	8%	Golf	(120)	(1,120) -112%	(3,901) -103%	(203,858)	6,745 3%	22,011 10%			
(14,290)	(15,362)	(14,695)	1,072	7%	405	3%	Campground	-	- 0%	- 0%	(14,290)	1,072 7%	405 3%			
(35,432)	(35,866)	(35,163)	434	1%	(269)	-1%	Equestrian	-	- 0%	- 0%	(35,432)	434 1%	(269) -1%			
(1,248)	-	(114)	(1,248)	#####	(1,134)	-999%	Bikeworks	-	- 0%	(7,009) -100%	(1,248)	(1,248) #####	5,874 82%			
(60,212)	(60,629)	(24,743)	417	1%	(35,469)	-143%	Trails	-	- 0%	- 0%	(60,212)	417 1%	(35,469) -143%			
(275,071)	(98,871)	(204,973)	(176,200)	-178%	(70,098)	-34%	The Lodge	696,387	(359,373) -34%	(349,364) -33%	(971,458)	183,173 16%	279,267 22%			
8	(3,027)	(8,101)	3,035	100%	8,109	100%	Summer Food and Bev	500	500 0%	- 0%	(492)	2,535 84%	8,109 94%			
(6,405)	(17,504)	(59,312)	11,099	63%	52,907	89%	Pizza on the Hill	-	(73,000) -100%	(211,785) -100%	(6,405)	84,099 93%	264,692 98%			
(78,891)	(23,273)	(34,323)	(55,618)	-239%	(44,568)	-130%	Alder Creek Café	280,650	(64,650) -19%	(8,723) -3%	(359,541)	9,032 2%	(35,845) -11%			
1,519,096	1,619,022	1,901,426	(99,926)	-6%	(382,330)	-20%	Amenities Total	7,061,599	(989,661) -12%	(1,297,216) -16%	(5,542,503)	889,735 14%	914,886 14%			
(2,978,932)	(3,207,022)	(2,898,835)	228,090	7%	(80,097)	-3%	HOA & Amenities Support Services	380,231	60,491 19%	23,992 7%	(3,359,163)	167,599 5%	(104,088) -3%			
(477,045)	(463,116)	(405,504)	(13,929)	-3%	(71,540)	-18%	General	-	- 0%	- 0%	(477,045)	(13,929) -3%	(71,540) -18%			
(301,613)	(244,256)	(340,838)	(57,357)	-23%	39,226	12%	Administration	132,994	(1,646) -1%	(3,787) -3%	(434,606)	(55,710) -15%	43,013 9%			
(224,973)	(302,408)	(248,651)	77,435	26%	23,678	10%	Communications	94,453	8,253 10%	10,457 12%	(319,426)	69,182 18%	13,221 4%			
(316,086)	(362,387)	(298,282)	46,301	13%	(17,804)	-6%	Information Tech	-	- 0%	- 0%	(316,086)	46,301 13%	(17,804) -6%			
(412,550)	(455,761)	(406,561)	43,211	9%	(5,989)	-1%	Accounting	1,881	(719) -28%	(992) -35%	(414,431)	43,930 10%	(4,997) -1%			
(177,274)	(201,761)	(224,877)	24,487	12%	47,603	21%	Human Resources	-	- 0%	- 0%	(177,274)	24,487 12%	47,603 21%			
(97,700)	(143,960)	(140,665)	46,260	32%	42,964	31%	Architectural Standards	82,447	18,147 28%	19,243 30%	(180,147)	28,113 13%	23,721 12%			
(106,357)	(130,371)	(117,523)	24,014	18%	11,165	10%	Member Services	15,591	7,091 83%	7,975 105%	(121,948)	16,923 12%	3,191 3%			
(186,243)	(167,320)	(167,824)	(18,923)	-11%	(18,419)	-11%	Risk & Facility Admin	-	- 0%	- 0%	(186,243)	(18,923) -11%	(18,419) -11%			
(332,151)	(314,046)	(186,204)	(18,105)	-6%	(145,947)	-78%	Forestry	52,865	29,365 125%	(8,905) -14%	(385,016)	(47,470) -14%	(137,042) -55%			
(346,940)	(421,636)	(361,905)	74,696	18%	14,965	4%	Maintenance	-	- 0%	- 0%	(346,940)	74,696 18%	14,965 4%			
\$ (1,459,836)	\$ (1,588,000)	\$ (997,409)	\$ 128,164	8%	\$ (462,426)	-46%	TDA Operating Fund	\$ 7,441,830	\$ (929,170) -11%	\$ (1,273,224) -15%	\$ (8,901,666)	\$ 1,057,334 11%	\$ 810,798 8%			

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (63,842)	\$ (80,664)	\$ (77,800)	\$ 16,822	21%	\$ 13,957	18%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (297,281)	\$ 49,083	14%	\$ 26,981	8%
(41,093)	(52,185)	(45,185)	11,092	21%	4,092	9%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(229,461)	43,424	16%	25,186	10%
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%
(14,848)	(15,431)	(17,044)	583	4%	2,196	13%	Beach Club Marina	20	20	0%	20	0%	(14,868)	563	4%	2,176	13%
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%
1,433,792	1,931,909	1,822,563	(498,117)	-26%	(388,771)	-21%	Public Amenities	4,545,944	(695,826)	-13%	(673,770)	-13%	(3,112,153)	197,708	6%	284,999	8%
1,378,299	1,634,962	1,689,280	(256,663)	-16%	(310,980)	-18%	Downhill Ski	2,986,826	(356,474)	-11%	(364,272)	-11%	(1,608,527)	99,811	6%	53,292	3%
380,724	368,454	366,798	12,270	3%	13,926	4%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(475,146)	34,700	7%	34,681	7%
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%
(92,176)	(92,698)	(105,810)	522	1%	13,633	13%	Golf	-	-	0%	(50)	-100%	(92,176)	522	1%	13,683	13%
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%
(18,240)	(17,729)	(15,969)	(511)	-3%	(2,271)	-14%	Equestrian	-	-	0%	-	0%	(18,240)	(511)	-3%	(2,271)	-14%
(209)	-	-	(209)	#####	(209)	#####	Bikeworks	-	-	0%	-	0%	(209)	(209)	#####	(209)	#####
(38,793)	(33,676)	(24,085)	(5,117)	-15%	(14,708)	-61%	Trails	-	-	0%	-	0%	(38,793)	(5,117)	-15%	(14,708)	-61%
(157,629)	(42,197)	(111,352)	(115,432)	-274%	(46,277)	-42%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(577,793)	16,474	3%	78,442	12%
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%
(50,182)	2,445	(19,740)	(52,627)	#####	(30,441)	-154%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(239,542)	7,013	3%	(52,715)	-28%
1,369,949	1,851,245	1,744,763	(481,296)	-26%	(374,814)	-21%	Amenities Total	4,779,383	(728,087)	-13%	(686,794)	-13%	(3,409,434)	246,791	7%	311,980	8%
(1,224,356)	(1,557,245)	(1,491,555)	332,889	21%	267,199	18%	HOA & Amenities Support Services	197,230	21,700	12%	25,834	15%	(1,421,586)	311,189	18%	241,366	15%
(214,903)	(228,683)	(275,728)	13,780	6%	60,825	22%	General	-	-	0%	-	0%	(214,903)	13,780	6%	60,825	22%
116,755	(94,725)	(80,416)	211,480	223%	197,170	245%	Administration	94,699	(1,331)	-1%	(4,169)	-4%	22,055	212,810	112%	201,340	112%
(113,966)	(145,665)	(119,309)	31,699	22%	5,343	4%	Communications	46,195	6,395	16%	7,600	20%	(160,161)	25,304	14%	(2,257)	-1%
(162,392)	(184,568)	(141,455)	22,176	12%	(20,937)	-15%	Information Tech	-	-	0%	-	0%	(162,392)	22,176	12%	(20,937)	-15%
(228,770)	(240,232)	(218,271)	11,462	5%	(10,499)	-5%	Accounting	1,318	(382)	-22%	(329)	-20%	(230,088)	11,844	5%	(10,171)	-5%
(82,537)	(86,485)	(125,636)	3,948	5%	43,100	34%	Human Resources	-	-	0%	-	0%	(82,537)	3,948	5%	43,100	34%
(54,658)	(82,245)	(83,083)	27,587	34%	28,425	34%	Architectural Standards	40,552	16,752	70%	18,742	86%	(95,210)	10,835	10%	9,683	9%
(61,827)	(64,426)	(62,471)	2,600	4%	645	1%	Member Services	2,688	(1,112)	-29%	(498)	-16%	(64,515)	3,711	5%	1,143	2%
(102,407)	(82,465)	(95,098)	(19,942)	-24%	(7,308)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(102,407)	(19,942)	-24%	(7,308)	-8%
(150,524)	(143,317)	(106,682)	(7,207)	-5%	(43,842)	-41%	Forestry	11,778	1,378	13%	4,488	62%	(162,302)	(8,585)	-6%	(48,330)	-42%
(169,127)	(204,434)	(183,406)	35,307	17%	14,278	8%	Maintenance	-	-	0%	-	0%	(169,127)	35,307	17%	14,278	8%
\$ 145,593	\$ 294,000	\$ 253,208	\$ (148,407)	-50%	\$ (107,615)	-43%	TDA Operating Fund	\$ 4,976,612	\$ (706,388)	-12%	\$ (660,960)	-12%	\$ (4,831,019)	\$ 557,981	10%	\$ 553,345	10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q2 Apr-Jun, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr			Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 44,530	\$ 10,805	\$ (56,442)	\$ 33,725	312%	\$ 100,972	179%	Private Amenities	\$ 168,185	\$ (507,411)	-75%	\$ (373,858)	-69%	\$ (123,655)	\$ 541,136	81%	\$ 474,830	79%
43,708	77,208	28,474	(33,500)	-43%	15,234	54%	Trout Creek Rec Ctr	102,062	(235,738)	-70%	(156,060)	-60%	(58,354)	202,238	78%	171,294	75%
24,889	(11,909)	(8,099)	36,798	309%	32,988	407%	Aquatics	34,000	(29,300)	-46%	(29,432)	-46%	(9,111)	66,098	88%	62,420	87%
(13,110)	14,612	7,582	(27,722)	-190%	(20,692)	-273%	Beach Club Marina	15,876	(127,020)	-89%	(104,113)	-87%	(28,986)	99,298	77%	83,421	74%
2,333	1,687	(21,055)	646	38%	23,389	111%	Tennis Center	16,247	(57,553)	-78%	(33,644)	-67%	(13,914)	58,199	81%	57,032	80%
(5,026)	(38,653)	(36,239)	33,627	87%	31,213	86%	Day Camps	-	(54,000)	-100%	(46,351)	-100%	(5,026)	87,627	95%	77,564	94%
(8,264)	(32,140)	(27,104)	23,876	74%	18,841	70%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(8,264)	27,676	77%	23,099	74%
(481,873)	(502,091)	(665,157)	20,218	4%	183,284	28%	Public Amenities	117,093	(1,143,097)	-91%	(1,088,755)	-90%	(598,966)	1,163,315	66%	1,272,039	68%
(187,683)	(70,731)	(128,089)	(116,952)	-165%	(59,595)	-47%	Downhill Ski	12,759	(347,541)	-96%	(287,074)	-96%	(200,442)	230,589	53%	227,480	53%
(28,357)	(26,101)	(36,715)	(2,256)	-9%	8,358	23%	Cross Country Ski	22,227	(73,073)	-77%	(68,488)	-75%	(50,584)	70,817	58%	76,845	60%
(5,832)	(4,400)	4,302	(1,432)	-33%	(10,134)	-236%	Snowplay	238	(8,862)	-97%	(14,677)	-98%	(6,070)	7,430	55%	4,543	43%
(94,992)	(149,812)	(255,190)	54,820	37%	160,198	63%	Golf	-	(8,400)	-100%	(62,404)	-100%	(94,992)	63,220	40%	222,602	70%
(6,006)	(2,034)	(4,463)	(3,972)	-195%	(1,542)	-35%	Campground	-	(20,300)	-100%	(22,138)	-100%	(6,006)	16,328	73%	20,595	77%
(18,690)	(56,023)	(61,791)	37,333	67%	43,101	70%	Equestrian	-	(40,600)	-100%	(37,632)	-100%	(18,690)	77,933	81%	80,733	81%
4,208	(543)	(3,582)	4,751	875%	7,790	217%	Bikeworks	42,691	5,191	14%	3,229	8%	(38,483)	(440)	-1%	4,561	11%
(14,482)	(58,935)	(33,131)	44,453	75%	18,650	56%	Trails	-	(420)	-100%	(1,035)	-100%	(14,482)	44,873	76%	19,685	58%
(100,876)	(73,486)	(56,977)	(27,390)	-37%	(43,899)	-77%	The Lodge	39,204	(443,766)	-92%	(448,702)	-92%	(140,080)	416,376	75%	404,804	74%
(6,139)	(31,377)	(31,613)	25,238	80%	25,475	81%	Summer Food and Bev	-	(18,800)	-100%	(11,625)	-100%	(6,139)	44,038	88%	37,100	86%
(2,222)	(10,040)	(27,060)	7,818	78%	24,838	92%	Pizza on the Hill	-	(78,500)	-100%	(63,782)	-100%	(2,222)	86,318	97%	88,620	98%
(20,803)	(18,609)	(30,848)	(2,194)	-12%	10,045	33%	Alder Creek Café	(26)	(108,026)	-100%	(74,426)	-100%	(20,777)	105,832	84%	84,471	80%
(437,343)	(491,286)	(721,599)	53,943	11%	284,256	39%	Amenities Total	285,278	(1,650,508)	-85%	(1,462,613)	-84%	(722,621)	1,704,451	70%	1,746,869	71%
(759,774)	(1,803,714)	(1,568,060)	1,043,940	58%	808,285	52%	HOA & Amenities	101,135	(115,079)	-53%	(151,887)	-60%	(860,909)	1,159,019	57%	960,173	53%
(138,763)	(268,007)	(338,331)	129,244	48%	199,568	59%	Support Services	-	-	0%	-	0%	(138,763)	129,244	48%	199,568	59%
(42,861)	(138,818)	(131,838)	95,957	69%	88,976	67%	General	30,598	(39,996)	-57%	(62,336)	-67%	(73,459)	135,953	65%	151,312	67%
(62,805)	(137,779)	(80,237)	74,974	54%	17,432	22%	Administration	31,083	(39,517)	-56%	(53,099)	-63%	(93,888)	114,491	55%	70,531	43%
(92,503)	(188,609)	(162,942)	96,106	51%	70,439	43%	Communications	-	-	0%	-	0%	(92,503)	96,106	51%	70,439	43%
(81,546)	(233,319)	(204,932)	151,773	65%	123,385	60%	Information Tech	3	(997)	-100%	(734)	-100%	(81,549)	152,770	65%	124,119	60%
(45,005)	(86,731)	(80,457)	41,726	48%	35,452	44%	Accounting	-	-	0%	-	0%	(45,005)	41,726	48%	35,452	44%
(20,354)	(81,863)	(39,398)	61,509	75%	19,045	48%	Human Resources	-	-	0%	-	0%	(20,354)	61,509	75%	19,045	48%
(15,404)	(64,375)	(53,478)	48,971	76%	38,074	71%	Architectural Standards	22,108	(30,092)	-58%	(30,769)	-58%	(42,462)	91,601	68%	49,814	54%
(57,860)	(81,373)	(82,792)	23,513	29%	24,932	30%	Member Services	14,030	4,030	40%	5,162	58%	(29,434)	44,941	60%	32,912	53%
(135,121)	(305,844)	(209,613)	170,723	56%	74,493	36%	Risk & Facility Admin	-	-	0%	-	0%	(57,860)	23,513	29%	24,932	30%
(67,553)	(216,996)	(184,041)	149,443	69%	116,488	63%	Forestry	3,313	(8,507)	-72%	(10,112)	-75%	(138,434)	179,230	56%	84,605	38%
							Maintenance	-	-	0%	-	0%	(67,553)	149,443	69%	116,488	63%
\$ (1,197,117)	\$ (2,295,000)	\$ (2,289,658)	\$ 1,097,883	48%	\$ 1,092,541	48%	TDA Operating Fund	\$ 386,413	\$ (1,765,587)	-82%	\$ (1,614,501)	-81%	\$ (1,583,530)	\$ 2,863,470	64%	\$ 2,707,042	63%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q3 Jul-Sep, 2020

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ -	\$ 622,253	\$ 561,285	\$ (622,253)	-100%	\$ (561,285)	-100%	Private Amenities	\$ -	\$ (1,740,223)	-100%	\$ (1,605,848)	-100%	\$ -	\$ 1,117,970	100%	\$ 1,044,562	100%
-	140,142	141,849	(140,142)	-100%	(141,849)	-100%	Trout Creek Rec Ctr	-	(416,200)	-100%	(384,594)	-100%	-	276,058	100%	242,745	100%
-	(2,566)	(20,360)	2,566	100%	20,360	100%	Aquatics	-	(124,700)	-100%	(110,121)	-100%	-	127,266	100%	130,481	100%
-	360,945	306,727	(360,945)	-100%	(306,727)	-100%	Beach Club Marina	-	(640,623)	-100%	(564,654)	-100%	-	279,678	100%	257,927	100%
-	24,286	31,184	(24,286)	-100%	(31,184)	-100%	Tennis Center	-	(154,100)	-100%	(169,717)	-100%	-	129,814	100%	138,534	100%
-	74,499	52,987	(74,499)	-100%	(52,987)	-100%	Day Camps	-	(238,000)	-100%	(201,368)	-100%	-	163,501	100%	148,381	100%
-	24,947	48,899	(24,947)	-100%	(48,899)	-100%	Recreation Programs	-	(166,600)	-100%	(175,394)	-100%	-	141,653	100%	126,496	100%
-	(366,003)	30,837	366,003	100%	(30,837)	-100%	Public Amenities	-	(1,824,890)	-100%	(2,492,902)	-100%	-	2,190,893	100%	2,462,065	100%
-	(185,128)	(159,597)	185,128	100%	159,597	100%	Downhill Ski	-	-	0%	(2,213)	-100%	-	185,128	100%	161,809	100%
-	(86,700)	(50,651)	86,700	100%	50,651	100%	Cross Country Ski	-	-	0%	-	0%	-	86,700	100%	50,651	100%
-	(4,807)	(5,597)	4,807	100%	5,597	100%	Snowplay	-	-	0%	-	0%	-	4,807	100%	5,597	100%
-	(144,785)	13,610	144,785	100%	(13,610)	-100%	Golf	-	(21,000)	-100%	(605,320)	-100%	-	165,785	100%	591,711	100%
-	31,505	30,509	(31,505)	-100%	(30,509)	-100%	Campground	-	(75,700)	-100%	(73,252)	-100%	-	44,195	100%	42,743	100%
-	32,812	24,566	(32,812)	-100%	(24,566)	-100%	Equestrian	-	(213,400)	-100%	(199,237)	-100%	-	180,588	100%	174,671	100%
-	13,976	11,876	(13,976)	-100%	(11,876)	-100%	Bikeworks	-	(94,500)	-100%	(89,936)	-100%	-	80,524	100%	78,061	100%
-	(82,586)	(60,430)	82,586	100%	60,430	100%	Trails	-	(1,580)	-100%	(2,515)	-100%	-	84,166	100%	62,945	100%
-	58,106	253,079	(58,106)	-100%	(253,079)	-100%	The Lodge	-	(816,810)	-100%	(1,047,518)	-100%	-	758,704	100%	794,439	100%
-	(37,884)	(38,296)	37,884	100%	38,296	100%	Summer Food and Bev	-	(137,400)	-100%	(189,165)	-100%	-	175,284	100%	227,460	100%
-	20,249	9,627	(20,249)	-100%	(9,627)	-100%	Pizza on the Hill	-	(256,500)	-100%	(156,026)	-100%	-	236,251	100%	146,399	100%
-	19,239	2,141	(19,239)	-100%	(2,141)	-100%	Alder Creek Café	-	(208,000)	-100%	(127,720)	-100%	-	188,761	100%	125,578	100%
-	256,250	592,122	(256,250)	-100%	(592,122)	-100%	Amenities Total	-	(3,565,113)	-100%	(4,098,750)	-100%	-	3,308,863	100%	3,506,628	100%
-	(2,234,250)	(1,727,682)	2,234,250	100%	1,727,682	100%	HOA & Amenities Support Services	-	(188,887)	-100%	(189,707)	-100%	-	2,423,137	100%	1,917,389	100%
-	(222,673)	(202,385)	222,673	100%	202,385	100%	General	-	-	0%	-	0%	-	222,673	100%	202,385	100%
-	(165,368)	(177,261)	165,368	100%	177,261	100%	Administration	-	(40,647)	-100%	(35,894)	-100%	-	206,015	100%	213,155	100%
-	(131,298)	(87,356)	131,298	100%	87,356	100%	Communications	-	(53,700)	-100%	(54,683)	-100%	-	184,998	100%	142,039	100%
-	(171,087)	(143,073)	171,087	100%	143,073	100%	Information Tech	-	-	0%	-	0%	-	171,087	100%	143,073	100%
-	(235,506)	(205,406)	235,506	100%	205,406	100%	Accounting	-	(2,200)	-100%	(1,648)	-100%	-	237,706	100%	207,053	100%
-	(87,965)	(82,968)	87,965	100%	82,968	100%	Human Resources	-	-	0%	-	0%	-	87,965	100%	82,968	100%
-	(89,498)	(38,768)	89,498	100%	38,768	100%	Architectural Standards	-	(60,100)	-100%	(53,866)	-100%	-	149,598	100%	92,634	100%
-	(55,858)	(47,443)	55,858	100%	47,443	100%	Member Services	-	(14,400)	-100%	(14,779)	-100%	-	70,258	100%	62,223	100%
-	(80,149)	(54,939)	80,149	100%	54,939	100%	Risk & Facility Admin	-	-	0%	-	0%	-	80,149	100%	54,939	100%
-	(791,079)	(507,277)	791,079	100%	507,277	100%	Forestry	-	(17,840)	-100%	(28,837)	-100%	-	808,919	100%	536,114	100%
-	(203,769)	(180,806)	203,769	100%	180,806	100%	Maintenance	-	-	0%	-	0%	-	203,769	100%	180,806	100%
\$ -	\$ (1,978,000)	\$ (1,135,560)	\$ 1,978,000	100%	\$ 1,135,560	100%	TDA Operating Fund	\$ -	\$ (3,754,000)	-100%	\$ (4,288,456)	-100%	\$ -	\$ 5,732,000	100%	\$ 5,424,016	100%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q4 Oct-Dec, 2020

Net Operating Results Before Allocated Overhead (NORBO)						Department	Revenue				Total Operating Expenses						
Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		Actual	Variance to Budget		Variance to Prior Yr		
			Amount	Pctg	Amount			Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount	Pctg
\$ -	\$ (57,394)	\$ 15,455	\$ 57,394	100%	\$ (15,455)	-100%	\$ -	\$ (344,481)	-100%	\$ (353,693)	-100%	\$ -	\$ 401,875	100%	\$ 338,238	100%	
-	(22,965)	(3,887)	22,965	100%	3,887	100%	Private Amenities	-	-	-	-	-	-	-	-	-	
-	15,830	6,582	(15,830)	-100%	(6,582)	-100%	Trout Creek Rec Ctr	-	(246,300)	-100%	(207,561)	-100%	-	269,265	100%	211,448	100%
-	(22,926)	(32,627)	22,926	100%	32,627	100%	Aquatics	-	(48,000)	-100%	(40,202)	-100%	-	32,170	100%	33,620	100%
-	(5,751)	67,551	5,751	100%	(67,551)	-100%	Beach Club Marina	-	(14,481)	-100%	3,889	100%	-	37,407	100%	28,738	100%
-	(5,776)	(5,415)	5,776	100%	5,415	100%	Tennis Center	-	(16,100)	-100%	(88,451)	-100%	-	21,851	100%	20,900	100%
-	(15,806)	(16,750)	15,806	100%	16,750	100%	Day Camps	-	-	0%	-	0%	-	5,776	100%	5,415	100%
-	(262,815)	138,566	262,815	100%	(138,566)	-100%	Recreation Programs	-	(19,600)	-100%	(21,368)	-100%	-	35,406	100%	38,118	100%
-	85,697	299,912	(85,697)	-100%	(299,912)	-100%	Public Amenities	-	(2,068,150)	-100%	(2,232,902)	-100%	-	2,330,965	100%	2,094,336	100%
-	(19,953)	138,507	19,953	100%	(138,507)	-100%	Downhill Ski	-	(1,078,400)	-100%	(1,117,407)	-100%	-	992,703	100%	817,495	100%
-	5,952	35,204	(5,952)	-100%	(35,204)	-100%	Cross Country Ski	-	(268,400)	-100%	(413,776)	-100%	-	288,353	100%	275,269	100%
-	(137,405)	(176,784)	137,405	100%	176,784	100%	Snowplay	-	(67,800)	-100%	(66,354)	-100%	-	61,848	100%	31,150	100%
-	(10,474)	(8,266)	10,474	100%	8,266	100%	Golf	-	(600)	-100%	(38,747)	-100%	-	138,005	100%	215,531	100%
-	(40,060)	(38,398)	40,060	100%	38,398	100%	Campground	-	-	0%	(423)	-100%	-	10,474	100%	8,689	100%
-	167	(1,244)	(167)	-100%	1,244	100%	Equestrian	-	-	0%	(1,765)	-100%	-	40,060	100%	40,162	100%
-	(34,603)	(24,582)	34,603	100%	24,582	100%	Bikeworks	-	(7,000)	-100%	(5,239)	-100%	-	6,833	100%	6,483	100%
-	(64,623)	(43,114)	64,623	100%	43,114	100%	Trails	-	-	0%	718	100%	-	34,603	100%	23,864	100%
-	(15,039)	(17,940)	15,039	100%	17,940	100%	The Lodge	-	(485,150)	-100%	(460,394)	-100%	-	549,773	100%	503,508	100%
-	(6,099)	(4,677)	6,099	100%	4,677	100%	Summer Food and Bev	-	(2,800)	-100%	(736)	-100%	-	17,839	100%	18,676	100%
-	(26,375)	(20,052)	26,375	100%	20,052	100%	Pizza on the Hill	-	-	0%	(7,560)	-100%	-	6,099	100%	12,237	100%
-	(320,209)	154,020	320,209	100%	(154,020)	-100%	Alder Creek Café	-	(158,000)	-100%	(121,218)	-100%	-	184,375	100%	141,270	100%
-	(1,787,791)	(2,050,409)	1,787,791	100%	2,050,409	100%	Amenities Total	-	(2,412,631)	-100%	(2,586,594)	-100%	-	2,732,840	100%	2,432,574	100%
-	(223,637)	(256,287)	223,637	100%	256,287	100%	HOA & Amenities	-	(138,369)	-100%	(181,981)	-100%	-	1,926,160	100%	2,232,389	100%
-	(156,089)	(476,013)	156,089	100%	476,013	100%	Support Services	-	-	0%	-	0%	-	223,637	100%	256,287	100%
-	(136,258)	(124,242)	136,258	100%	124,242	100%	General	-	-	0%	-	0%	-	188,818	100%	513,057	100%
-	(173,736)	(165,726)	173,736	100%	165,726	100%	Administration	-	(32,729)	-100%	(37,044)	-100%	-	182,158	100%	173,846	100%
-	(236,943)	(205,781)	236,943	100%	205,781	100%	Communications	-	(45,900)	-100%	(49,604)	-100%	-	173,736	100%	165,726	100%
-	(117,819)	(94,687)	117,819	100%	94,687	100%	Information Tech	-	-	0%	-	0%	-	238,043	100%	206,552	100%
-	(69,394)	(53,291)	69,394	100%	53,291	100%	Accounting	-	(1,100)	-100%	(771)	-100%	-	117,819	100%	94,687	100%
-	(67,341)	(60,056)	67,341	100%	60,056	100%	Human Resources	-	-	0%	-	0%	-	108,294	100%	99,398	100%
-	(82,013)	(82,585)	82,013	100%	82,585	100%	Architectural Standards	-	(38,900)	-100%	(46,108)	-100%	-	71,141	100%	63,088	100%
-	(304,760)	(330,327)	304,760	100%	330,327	100%	Member Services	-	(3,800)	-100%	(3,032)	-100%	-	82,013	100%	82,585	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Risk & Facility Admin	-	-	0%	-	0%	-	320,700	100%	375,749	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Forestry	-	(15,940)	-100%	(45,422)	-100%	-	219,801	100%	201,415	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Maintenance	-	-	0%	-	0%	-	219,801	100%	201,415	100%
\$ -	\$ (2,108,000)	\$ (1,896,388)	\$ 2,108,000	100%	\$ 1,896,388	100%	TDA Operating Fund	\$ -	\$ (2,551,000)	-100%	\$ (2,768,575)	-100%	\$ -	\$ 4,659,000	100%	\$ 4,664,963	100%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics

For the five months ending May 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (394,205)	\$ (467,509)	\$ 73,304	16%	Private Amenities	\$ (60.90)	\$ (72.22)	\$ 11	16%
(113,919)	(119,066)	5,147	4%	Trout Creek Rec Ctg	(17.60)	(18.39)	1	4%
(50,425)	(77,707)	27,282	35%	Aquatics	(7.79)	(12.00)	4	35%
(83,541)	(98,604)	15,063	15%	Beach Club Marina	(12.91)	(15.23)	2	15%
(40,579)	(51,472)	10,893	21%	Tennis Center	(6.27)	(7.95)	2	21%
(33,078)	(41,186)	8,108	20%	Day Camps	(5.11)	(6.36)	1	20%
(72,663)	(79,474)	6,811	9%	Recreation Programs	(11.23)	(12.28)	1	9%
177,334	828,625	(651,291)	-79%	Public Amenities	\$ 27.40	\$ 128.01	(101)	-79%
989,875	1,423,484	(433,609)	-30%	Downhill Ski	152.92	219.91	(67)	-30%
260,880	271,863	(10,983)	-4%	Cross Country Ski	40.30	42.00	(2)	-4%
12,986	96,581	(83,595)	-87%	Snowplay	2.01	14.92	(13)	-87%
(279,754)	(292,771)	13,017	4%	Golf	(43.22)	(45.23)	2	4%
(28,244)	(29,289)	1,045	4%	Campground	(4.36)	(4.52)	0	4%
(68,280)	(84,027)	15,747	19%	Equestrian	(10.55)	(12.98)	2	19%
(10,028)	(16,777)	6,749	40%	Bikeworks	(1.55)	(2.59)	1	40%
(78,851)	(91,092)	12,241	13%	Trails	(12.18)	(14.07)	2	13%
(431,718)	(286,975)	(144,743)	-50%	The Lodge	(66.70)	(44.33)	(22)	-50%
(27,414)	(36,004)	8,590	24%	Summer Food and Bev	(4.24)	(5.56)	1	24%
(54,542)	(65,304)	10,762	16%	Pizza on the Hill	(8.43)	(10.09)	2	16%
(107,579)	(61,064)	(46,515)	-76%	Alder Creek Café	(16.62)	(9.43)	(7)	-76%
(216,871)	361,116	(577,987)	-160%	Amenities Total	\$ (33.50)	\$ 55.79	(89)	-160%
(754,653)	(1,447,116)	692,463	48%	HOA & Amenities Support Services	\$ (116.58)	\$ (223.56)	107	48%
(855,067)	(879,427)	24,360	3%	General	(132.10)	(135.86)	4	3%
246,510	-	246,510	#####	Administration	38.08	-	38	0%
61,599	-	61,599	#####	Communications	9.52	-	10	0%
61,991	-	61,991	#####	Information Tech	9.58	-	10	0%
85,699	-	85,699	#####	Accounting	13.24	-	13	0%
12,474	-	12,474	#####	Human Resources	1.93	-	2	0%
(126,570)	(184,988)	58,418	32%	Architectural Standards	(19.55)	(28.58)	9	32%
31,539	-	31,539	#####	Member Services	4.87	-	5	0%
(23,156)	-	(23,156)	#####	Risk & Facility Admin	(3.58)	-	(4)	0%
(362,208)	(382,701)	20,493	5%	Forestry	(55.96)	(59.12)	3	5%
112,536	-	112,536	#####	Maintenance	17.39	-	17	0%
\$ (971,524)	\$ (1,086,000)	\$ 114,476	11%	Net Operating Result	\$ (150.09)	\$ (167.77)	\$ 17.69	11%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **May 2020**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
253	3,250	2,746	2,997	92%	2,494	91%	Private Amenities	4,125	9,301	9,424	5,176	56%	5,299	56%
40	1,625	1,597	1,585	98%	1,557	97%	Trout Creek Rec Ctr	3,807	7,622	8,154	3,815	50%	4,346	53%
-	131	217	131	100%	217	100%	Aquatics	-	131	217	131	100%	217	100%
181	756	511	575	76%	331	65%	Beach Club Marina	181	756	511	575	76%	331	65%
-	356	217	356	100%	217	100%	Tennis Center	-	356	217	356	100%	217	100%
32	198	131	166	84%	99	76%	Day Camps	32	198	131	166	84%	99	76%
-	184	74	184	100%	74	100%	Recreation Programs	105	238	194	133	56%	89	46%
3,020	6,323	6,686	3,303	52%	3,665	55%	Public Amenities	79,287	96,381	100,155	17,093	18%	20,868	21%
792	606	557	(186)	-31%	(235)	-42%	Downhill Ski Area	45,978	50,701	52,564	4,723	9%	6,586	13%
-	-	21	-	0%	21	100%	Cross Country Ski Area	11,700	12,663	14,901	964	8%	3,202	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1,308	3,602	3,006	2,294	64%	1,698	56%
-	-	15	-	0%	15	100%	Golf Operations	-	-	21	-	0%	21	100%
830	840	2,092	10	1%	1,262	60%	Golf Maintenance	1,635	2,474	3,578	839	34%	1,942	54%
-	108	160	108	100%	160	100%	Campground	-	108	160	108	100%	160	100%
34	76	45	42	56%	12	26%	Equestrian	58	171	74	112	66%	16	22%
-	83	58	83	100%	58	100%	Bikeworks	-	83	58	83	100%	58	100%
41	392	-	351	90%	(41)	0%	Trails	41	392	-	351	90%	(41)	0%
1,081	3,075	3,055	1,994	65%	1,974	65%	The Lodge	11,934	17,092	16,786	5,158	30%	4,852	29%
-	232	-	232	100%	-	0%	Summer Food and Bev	-	232	-	232	100%	-	0%
-	391	94	391	100%	94	100%	Pizza on the Hill	-	391	3,553	391	100%	3,553	100%
243	521	589	278	53%	346	59%	Alder Creek Café	6,634	8,472	5,454	1,838	22%	(1,180)	-22%
3,273	9,573	9,432	6,301	66%	6,159	65%	Amenities Total	83,412	105,682	109,579	22,270	21%	26,167	24%
4,135	8,651	6,951	4,516	52%	2,816	41%	HOA & Amenities Support Services	23,277	33,909	30,507	10,631	31%	7,230	24%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
168	148	216	(20)	-14%	47	22%	Administration	903	728	1,525	(175)	-24%	622	41%
370	470	550	99	21%	180	33%	Communications	1,941	2,432	2,165	491	20%	224	10%
191	717	635	526	73%	444	70%	Information Tech	2,122	3,452	2,524	1,330	39%	402	16%
367	905	1,058	538	59%	690	65%	Accounting	3,562	5,193	5,149	1,631	31%	1,587	31%
20	-	-	(20)	0%	(20)	0%	Human Resources	20	-	298	(20)	0%	277	93%
323	940	814	618	66%	491	60%	Architectural Standards	2,588	4,080	4,110	1,492	37%	1,523	37%
116	512	416	396	77%	300	72%	Member Services	1,921	2,577	2,293	656	25%	372	16%
74	180	25	107	59%	(49)	-198%	Risk & Facility Admin	1,238	929	821	(309)	-33%	(417)	-51%
1,655	2,968	1,452	1,314	44%	(202)	-14%	Forestry	3,517	5,400	2,492	1,883	35%	(1,025)	-41%
851	1,810	1,786	959	53%	935	52%	Maintenance	5,464	9,117	9,129	3,653	40%	3,665	40%
7,408	18,224	16,383	10,816	59%	8,975	55%	Total Payroll Hours	106,689	139,591	140,086	32,901	24%	33,397	24%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **May 2020**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12			Variance	
																									Actual	Prior Yr	Amount	Pctg
7	8	6	2	1	-	-	-	-	-	-	-	11	9	9	10	16	52	88	55	16	12	8	7	5	11	6.1	56%	
6	8	5	2	0	-	-	-	-	-	-	-	11	9	9	9	9	11	9	8	7	8	7	7	4	9	5.0	53%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	5	15	8	1	-	-	-	-	0	0.3	100%	
-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	3	11	22	16	5	1	0	-	0	1	0.4	65%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	5	7	6	3	1	-	-	-	0	0.3	100%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	17	28	12	0	-	-	-	0	0	0.1	76%	
0	0	0	-	-	-	-	-	-	-	-	-	0	0	-	1	0	3	7	4	1	2	1	0	0	0	0.1	46%	
177	159	85	19	17	-	-	-	-	-	-	-	178	153	136	72	39	82	122	116	76	52	33	150	91	116	24.1	21%	
106	98	48	8	5	-	-	-	-	-	-	-	103	91	74	32	3	3	3	3	3	3	8	88	53	61	7.6	13%	
28	24	14	1	-	-	-	-	-	-	-	-	29	22	23	11	0	0	0	0	0	1	6	25	13	17	3.7	21%	
5	2	1	-	-	-	-	-	-	-	-	-	6	6	4	1	-	-	-	-	-	0	-	4	2	3	2.0	56%	
-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	5	14	13	9	5	-	-	-	0	0.0	100%	
1	1	1	2	5	-	-	-	-	-	-	-	1	1	2	4	12	19	22	21	20	18	3	1	2	4	2.2	54%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	-	-	-	-	0	0.2	100%	
0	-	-	-	0	-	-	-	-	-	-	-	0	-	0	0	0	9	11	9	4	1	0	-	0	0	0.0	22%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	2	2	2	0	0	-	-	-	0	0.1	100%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	4	2	3	0	0	-	-	0	-	(0.0)	0%	
22	20	13	7	6	-	-	-	-	-	-	-	22	19	21	17	18	29	35	30	23	18	14	21	14	19	5.6	29%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3	14	15	7	1	-	0	-	-	-	0%	
-	-	-	-	-	-	-	-	-	-	-	-	7	6	4	3	1	5	9	11	2	0	-	-	-	4	4.1	100%	
15	13	7	2	1	-	-	-	-	-	-	-	10	8	8	3	3	5	7	6	4	4	4	11	8	6	(1.4)	-22%	
183	167	91	21	19	-	-	-	-	-	-	-	188	162	145	82	54	134	210	171	92	64	41	157	96	126	30.2	24%	
35	30	28	17	24	-	-	-	-	-	-	-	37	32	34	33	40	48	48	48	44	47	41	39	27	35	8.3	24%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
1	1	1	1	1	-	-	-	-	-	-	-	3	2	2	1	1	1	1	1	1	1	1	1	1	2	0.7	41%	
3	2	2	2	2	-	-	-	-	-	-	-	2	2	3	3	3	3	3	3	3	3	2	3	2	2	0.3	10%	
3	3	3	2	1	-	-	-	-	-	-	-	3	2	2	3	4	3	2	3	4	4	4	4	2	3	0.5	16%	
5	5	5	2	2	-	-	-	-	-	-	-	6	5	6	6	6	6	6	6	6	6	6	6	4	6	1.8	31%	
-	-	-	-	0	-	-	-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	0	0	0.3	93%	
5	3	3	2	2	-	-	-	-	-	-	-	5	4	5	5	5	3	4	4	4	5	4	5	3	5	1.8	37%	
3	3	3	2	1	-	-	-	-	-	-	-	2	3	3	3	2	3	2	3	3	3	3	3	2	3	0.4	16%	
2	2	2	1	0	-	-	-	-	-	-	-	2	1	1	1	0	1	1	2	1	1	2	2	1	1	(0.5)	-51%	
4	2	2	2	10	-	-	-	-	-	-	-	2	1	2	8	19	18	17	14	16	10	7	7	4	3	(1.2)	-41%	
9	7	7	3	5	-	-	-	-	-	-	-	11	11	11	9	10	10	10	9	8	9	9	9	6	11	4.2	40%	
219	197	119	38	43	-	-	-	-	-	-	-	225	194	179	115	95	182	259	219	136	111	82	196	123	162	38.5	24%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period May 2020

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1.5	18.7	15.8	17.3	92%	14.4	91%	Private Amenities	5	11	11	6	56%	6	56%
0.2	9.4	9.2	9	98%	9	97%	Trout Creek Rec Ctr	4	9	9	4	50%	5	53%
-	0.8	1.3	1	100%	1	100%	Aquatics	-	0	0	0	100%	0	100%
1.0	4.4	2.9	3	76%	2	65%	Beach Club Marina	0	1	1	1	76%	0	65%
-	2.1	1.3	2	100%	1	100%	Tennis Center	-	0	0	0	100%	0	100%
0.2	1.1	0.8	1	84%	1	76%	Day Camps	0	0	0	0	84%	0	76%
-	1.1	0.4	1	100%	0	100%	Recreation Programs	0	0	0	0	56%	0	46%
17.4	36.5	38.6	19.1	52%	21.1	55%	Public Amenities	91	111	116	20	18%	24	21%
4.6	3.5	3.2	(1)	-31%	(1)	-42%	Downhill Ski Area	53	59	61	5	9%	8	13%
-	-	0.1	-	0%	0	100%	Cross Country Ski Area	13	15	17	1	8%	4	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	2	4	3	3	64%	2	56%
-	-	0.1	-	0%	0	100%	Golf Operations	-	-	0	-	0%	0	100%
4.8	4.8	12.1	0	1%	7	60%	Golf Maintenance	2	3	4	1	34%	2	54%
-	0.6	0.9	1	100%	1	100%	Campground	-	0	0	0	100%	0	100%
0.2	0.4	0.3	0	56%	0	26%	Equestrian	0	0	0	0	66%	0	22%
-	0.5	0.3	0	100%	0	100%	Bikeworks	-	0	0	0	100%	0	100%
0.2	2.3	-	2	90%	(0)	0%	Trails	0	0	-	0	90%	(0)	0%
6.2	17.7	17.6	12	65%	11	65%	The Lodge	14	20	19	6	30%	6	29%
-	1.3	-	1	100%	-	0%	Summer Food and Bev	-	0	-	0	100%	-	0%
-	2.3	0.5	2	100%	1	100%	Pizza on the Hill	-	0	4	0	100%	4	100%
1.4	3.0	3.4	2	53%	2	59%	Alder Creek Café	8	10	6	2	22%	(1)	-22%
18.9	55.2	54.4	36.3	66%	35.5	65%	Amenities Total	96	122	126	26	21%	30	24%
23.9	49.9	40.1	26	52%	16.2	41%	HOA & Amenities Support Services	27	39	35	12	31%	8	24%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.0	0.9	1.2	(0)	-14%	0	22%	Administration	1	1	2	(0)	-24%	1	41%
2.1	2.7	3.2	1	21%	1	33%	Communications	2	3	2	1	20%	0	10%
1.1	4.1	3.7	3	73%	3	70%	Information Tech	2	4	3	2	39%	0	16%
2.1	5.2	6.1	3	59%	4	65%	Accounting	4	6	6	2	31%	2	31%
0.1	-	-	(0)	0%	(0)	0%	Human Resources	0	-	0	(0)	0%	0	93%
1.9	5.4	4.7	4	66%	3	60%	Architectural Standards	3	5	5	2	37%	2	37%
0.7	3.0	2.4	2	77%	2	72%	Member Services	2	3	3	1	25%	0	16%
0.4	1.0	0.1	1	59%	(0)	-198%	Risk & Facility Admin	1	1	1	(0)	-33%	(0)	-51%
9.5	17.1	8.4	8	44%	(1)	-14%	Forestry	4	6	3	2	35%	(1)	-41%
4.9	10.4	10.3	6	53%	5	52%	Maintenance	6	11	11	4	40%	4	40%
42.7	105.1	94.5	62.4	59%	51.8	55%	Total nonExempt FTEs	123	161	162	38.0	23.6%	38.5	23.8%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **May 2020**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
2	-	47	(2)	0%	45	95%	Private Amenities	217	197	(21)	-10%
-	-	30	-	0%	30	100%	Trout Creek Rec Ctr	215	179	(36)	-20%
-	-	9	-	0%	9	100%	Aquatics	-	9	9	100%
2	-	-	(2)	0%	(2)	0%	Beach Club Marina	2	-	(2)	0%
-	-	8	-	0%	8	100%	Tennis Center	-	8	8	100%
-	-	-	-	0%	-	0%	Day Camps	-	-	-	0%
-	-	0	-	0%	0	100%	Recreation Programs	-	0	0	100%
62	4	349	(58)	#####	287	82%	Public Amenities	4,280	6,059	1,780	29%
23	3	6	(19)	-593%	(17)	-308%	Downhill Ski Area	3,244	3,817	572	15%
-	-	-	-	0%	-	0%	Cross Country Ski Area	397	798	401	50%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	56	206	151	73%
-	-	-	-	0%	-	0%	Golf Operations	-	-	-	0%
36	1	263	(35)	#####	228	86%	Golf Maintenance	39	343	304	89%
-	-	52	-	0%	52	100%	Campground	-	52	52	100%
-	-	-	-	0%	-	0%	Equestrian	4	2	(2)	-88%
-	-	-	-	0%	-	0%	Bikeworks	-	-	-	0%
-	-	-	-	0%	-	0%	Trails	-	-	-	0%
4	-	18	(4)	0%	14	77%	The Lodge	192	396	204	52%
-	-	-	-	0%	-	0%	Summer Food and Bev	-	-	-	0%
-	-	-	-	0%	-	0%	Pizza on the Hill	-	136	136	100%
-	-	11	-	0%	11	100%	Alder Creek Café	348	310	(39)	-13%
65	4	397	(61)	#####	332	84%	Amenities Total	4,497	6,256	1,759	28%
65	16	280	(48)	-301%	215	77%	HOA & Amenities Support Services	517	1,404	887	63%
-	-	-	-	0%	-	0%	General	-	-	-	0%
6	1	38	(5)	-610%	32	85%	Administration	47	288	240	84%
3	4	2	1	15%	(1)	-49%	Communications	12	15	2	15%
0	1	4	1	95%	4	99%	Information Tech	8	7	(1)	-8%
-	1	14	1	100%	14	100%	Accounting	42	90	48	53%
-	-	-	-	0%	-	0%	Human Resources	-	3	3	100%
1	-	8	(1)	0%	7	88%	Architectural Standards	40	206	166	81%
0	0	17	(0)	-50%	17	100%	Member Services	23	42	19	46%
-	2	1	2	100%	1	100%	Risk & Facility Admin	85	39	(46)	-119%
49	7	72	(42)	-588%	24	33%	Forestry	145	132	(13)	-10%
6	0	123	(5)	#####	117	95%	Maintenance	116	583	467	80%
129	20	676	(109)	-535%	547	81%	Total Payroll Hours	5,014	7,660	2,646	35%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

May 2020

	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 228,319	\$ 261,124	\$ 253,090	\$ 338,889	(32,805)	-13%	(24,771)	-10%	(110,570)	-33%
Cash & Investments, non-Restricted	34,916,114	35,418,726	28,061,425	31,119,199	(502,612)	-1%	6,854,689	24%	3,796,916	12%
Cash and Investments total	35,144,433	35,679,850	28,314,515	31,458,088	(535,417)	-2%	6,829,918	24%	3,686,345	12%
Member's Dues & Receivables, Net	450,261	539,241	254,621	352,897	(88,980)	-17%	195,640	77%	97,364	28%
Other Receivables	228,797	182,542	348,414	300,321	46,255	25%	(119,616)	-34%	(71,523)	-24%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	264,257	273,739	319,338	274,500	(9,482)	-3%	(55,081)	-17%	(10,243)	-4%
Prepaid Expenses & Other Assets	469,779	456,714	860,059	486,067	13,065	3%	(390,280)	-45%	(16,288)	-3%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(42,883,136)	(42,591,470)	(41,424,804)	(39,639,352)	(291,666)	-1%	(1,458,332)	-4%	(3,243,784)	-8%
NBV of Property & Equipment	38,796,930	39,088,596	40,255,262	40,161,706	(291,666)	-1%	(1,458,332)	-4%	(1,364,776)	-3%
Construction In Progress	1,760,196	1,658,831	1,076,145	1,001,137	101,365	6%	684,052	64%	759,059	76%
Net Property and Equipment	40,557,126	40,747,428	41,331,407	41,162,843	(190,301)	0%	(774,281)	-2%	(605,716)	-1%
Total Assets	\$ 77,114,654	\$ 77,879,513	\$ 71,428,354	\$ 74,034,716	(764,860)	-1%	5,686,300	8%	3,079,938	4%
Liabilities										
Accounts Payable	\$ 392,285	\$ 129,977	\$ 756,298	\$ 319,097	262,308	202%	(364,014)	-48%	73,188	23%
Accrued Liabilities	971,263	888,460	1,469,598	1,459,974	82,804	9%	(498,335)	-34%	(488,710)	-33%
Deferred Revenue, Annual Assessment	4,803,745	5,638,745	3,773,671	3,885,445	(835,000)	-15%	1,030,074	27%	918,300	24%
Deferred Revenue, Recreation Fee	798,500	861,755	583,945	853,760	(63,255)	-7%	214,555	37%	(55,260)	-6%
Deferred Revenue, All Other	637,717	649,727	893,151	983,807	(12,009)	-2%	(255,433)	-29%	(346,089)	-35%
Deposits	299,065	348,496	555,395	660,502	(49,431)	-14%	(256,329)	-46%	(361,437)	-55%
Total Liabilities	7,902,576	8,517,159	8,032,058	8,162,584	(614,584)	-7%	(129,483)	-2%	(260,008)	-3%
Members' Equity	69,212,078	69,362,354	63,396,295	65,872,132	(150,276)	0%	5,815,783	9%	3,339,946	5%
Total Liabilities and Members' Equity	\$ 77,114,654	\$ 77,879,513	\$ 71,428,354	\$ 74,034,716	(764,860)	-1%	5,686,300	8%	3,079,938	4%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,692	\$ 10,716	\$ 9,794	\$ 10,176	(23)	0%	898	9%	516	5%
OPF/RRF/DVF/NEF	\$ 4,427		\$ 3,409				1,018	30%		
PROPERTY FUND	\$ 6,266		\$ 6,385				(120)	-2%		

Financial Position (Balance Sheet)

TDA CONSOLIDATED

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**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

May 2020

TB REF	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 228,319	\$ 261,124	\$ 253,090	\$ 338,889	(32,805)	-13%	(24,771)	-10%	(110,570)	-33%
	Cash & Investments, non-Restricted	1	8,788,494	9,291,234	6,046,086	8,307,910	(502,740)	-5%	2,742,408	45%	480,584	6%
	Cash and Investments total		9,016,813	9,552,358	6,299,176	8,646,799	(535,545)	-6%	2,717,637	43%	370,014	4%
	Member's Dues & Receivables, Net	3	449,546	538,526	253,906	352,182	(88,980)	-17%	195,640	77%	97,364	28%
	Other Receivables	4	66,318	55,863	227,211	165,286	10,455	19%	(160,893)	-71%	(98,968)	-60%
	Due From (To) Other Funds	5	(113,565)	(378,595)	(131,222)	1,163,669	265,030	70%	17,657	13%	(1,277,234)	-110%
	Inventory	6	264,257	273,739	319,338	274,500	(9,482)	-3%	(55,081)	-17%	(10,243)	-4%
	Prepaid Expenses & Other Assets	7	472,179	457,914	860,059	484,829	14,265	3%	(387,880)	-45%	(12,650)	-3%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 10,155,548	\$ 10,499,804	\$ 7,828,468	\$ 11,087,265	(344,256)	-3%	2,327,080	30%	(931,718)	-8%
Liabilities												
	Accounts Payable	11	\$ 312,435	\$ 51,525	\$ 440,070	\$ 295,617	260,909	506%	(127,635)	-29%	16,817	6%
	Accrued Liabilities	12	946,710	866,740	1,450,623	1,437,623	79,971	9%	(503,913)	-35%	(490,912)	-34%
	Deferred Revenue, Annual Assessment	13	4,803,745	5,638,745	1,662,831	3,885,445	(835,000)	-15%	3,140,914	189%	918,300	24%
	Deferred Revenue, Recreation Fee	14	798,500	861,755	583,945	853,760	(63,255)	-7%	214,555	37%	(55,260)	-6%
	Deferred Revenue, All Other	15	637,717	649,727	893,151	983,807	(12,009)	-2%	(255,433)	-29%	(346,089)	-35%
	Deposits	16	299,065	348,496	555,395	660,502	(49,431)	-14%	(256,329)	-46%	(361,437)	-55%
	Total Liabilities		7,798,173	8,416,987	5,586,014	8,116,754	(618,815)	-7%	2,212,159	40%	(318,581)	-4%
	Members' Equity	17	2,357,375	2,082,816	2,242,454	2,970,511	274,558	13%	114,921	5%	(613,137)	-21%
	Total Liabilities and Members' Equity		\$ 10,155,548	\$ 10,499,804	\$ 7,828,468	\$ 11,087,265	(344,256)	-3%	2,327,080	30%	(931,718)	-8%
	Balance Check		-	-	-	-						
	Members' Equity policy target(t) balance		1,414,000	1,414,000	1,100,000	1,100,000	-	0%	314,000	29%	314,000	29%
	Members' Equity variance Over (under) Target		943,375	668,816	1,142,454	1,870,511	274,558	41%	(199,079)	-17%	(927,137)	-50%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	114,476	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)	
Net Change in Members Equity	114,476	(A)	toDVF

Financial Position (Balance Sheet)

**OPERATING FUND
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Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
May 2020

	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	17,404,360	17,404,268	14,341,231	14,843,271	92	0%	3,063,129	21%	2,561,089	17%
Cash and Investments total	17,404,360	17,404,268	14,341,231	14,843,271	92	0%	3,063,129	21%	2,561,089	17%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	111,519	88,019	84,522	88,270	23,500	27%	26,997	32%	23,249	26%
Due From (To) Other Funds	(510,857)	(284,282)	109,638	(729,712)	(226,575)	-80%	(620,495)	-566%	218,855	30%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	(2,400)	(1,200)	(0)	1,239	(1,200)	-100%	(2,400)	#####	(3,639)	-294%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 17,002,622	\$ 17,206,805	\$ 14,535,392	\$ 14,203,067	(204,183)	-1%	2,467,231	17%	2,799,555	20%
Liabilities										
Accounts Payable	\$ 67,390	\$ 65,992	\$ 290,151	\$ 19,986	1,398	2%	(222,761)	-77%	47,404	237%
Accrued Liabilities	16,273	14,273	14,861	16,289	2,000	14%	1,412	9%	(16)	0%
Deferred Revenue, Annual Assessment	-	-	1,402,874	-	-	0%	(1,402,874)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	83,663	80,265	1,707,887	36,275	3,398	4%	(1,624,224)	-95%	47,388	131%
Members' Equity	16,918,959	17,126,541	12,827,505	14,166,792	(207,581)	-1%	4,091,455	32%	2,752,167	19%
							(A)			
Total Liabilities and Members' Equity	\$ 17,002,622	\$ 17,206,805	\$ 14,535,392	\$ 14,203,067	(204,183)	-1%	2,467,231	17%	2,799,555	20%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Replacement Reserve Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	4,091,448 F14
Members' Equity Transfers In (Out)	- < \$1.0m from OPF (10/2019 BoD)
Net Change in Members Equity	4,091,448 (A)

**Tahoe Donner Association
Statement of Financial Position**

Development Fund

May 2020

	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	8,464,069	8,464,034	7,414,919	7,592,902	35	0%	1,049,149	14%	871,166	11%	
Cash and Investments total	8,464,069	8,464,034	7,414,919	7,592,902	35	0%	1,049,149	14%	871,166	11%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	48,499	36,499	35,809	45,557	12,000	33%	12,689	35%	2,941	6%	
Due From (To) Other Funds	486,863	525,318	14,604	(349,934)	(38,455)	-7%	472,259	3234%	836,797	239%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 9,000,145	\$ 9,026,565	\$ 7,466,048	\$ 7,289,241	(26,420)	0%	1,534,097	21%	1,710,905	23%	
Liabilities											
Accounts Payable	\$ 12,460	\$ 12,460	\$ 26,078	\$ 3,493	-	0%	(13,618)	-52%	8,967	257%	
Accrued Liabilities	8,112	7,279	3,946	6,062	833	11%	4,166	106%	2,050	34%	
Deferred Revenue, Annual Assessment	-	-	648,770	-	-	0%	(648,770)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	20,572	19,739	678,793	9,555	833	4%	(658,221)	-97%	11,017	115%	
Members' Equity	8,979,573	9,006,826	6,787,254	7,279,686	(27,253)	0%	2,192,319	32%	1,699,888	23%	
							(A)				
Total Liabilities and Members' Equity	\$ 9,000,145	\$ 9,026,565	\$ 7,466,048	\$ 7,289,241	(26,420)	0%	1,534,097	21%	1,710,905	23%	
Balance Check	-	-	-	-							

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:	
YTD Revenue less Expenditures	2,192,323 F14
Members' Equity Transfers In (Out)	-
Net Change in Members Equity	2,192,323 (A)

Financial Position (Balance Sheet)

DEVELOPMENT FUND

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F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
May 2020

	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	259,191	259,190	259,188	375,116	1	0%	3	0%	(115,924)	-31%
Cash and Investments total	259,191	259,190	259,188	375,116	1	0%	3	0%	(115,924)	-31%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	2,462	2,162	871	1,207	300	14%	1,591	183%	1,255	104%
Due From (To) Other Funds	137,559	137,559	6,980	(84,022)	-	0%	130,579	1871%	221,581	264%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 399,212	\$ 398,911	\$ 267,040	\$ 292,301	301	0%	132,173	49%	106,911	37%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	168	168	168	-	-	0%	-	0%	168	0%
Deferred Revenue, Annual Assessment	-	-	59,197	-	-	0%	(59,197)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	168	168	59,365	-	-	0%	(59,197)	-100%	168	0%
Members' Equity	399,044	398,743	207,675	292,301	301	0%	191,370	92%	106,743	37%
Total Liabilities and Members' Equity	\$ 399,212	\$ 398,911	\$ 267,040	\$ 292,301	301	0%	132,173	49%	106,911	37%
Balance Check	-	-	-	-	-	-	-	-	-	-

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

May 2020

	Current Month as of May 31, 2020	Last Month as of Apr 30, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of May 31, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(42,883,136)	(42,591,470)	(41,424,804)	(39,639,352)	(291,666)	-1%	(1,458,332)	-4%	(3,243,784)	-8%
NBV of Property & Equipment	38,796,930	39,088,596	40,255,262	40,161,706	(291,666)	-1%	(1,458,332)	-4%	(1,364,776)	-3%
Construction In Progress	1,760,196	1,658,831	1,076,145	1,001,137	101,365	6%	684,052	64%	759,059	76%
Net Property and Equipment	40,557,126	40,747,428	41,331,407	41,162,843	(190,301)	0%	(774,281)	-2%	(605,716)	-1%
Total Assets	\$ 40,557,126	\$ 40,747,428	\$ 41,331,407	\$ 41,162,843	(190,301)	0%	(774,281)	-2%	(605,716)	-1%
Liabilities										
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	40,557,126	40,747,428	41,331,407	41,162,843	(190,301)	0%	(774,281)	-2%	(605,716)	-1%
Total Liabilities and Members' Equity	\$ 40,557,126	\$ 40,747,428	\$ 41,331,407	\$ 41,162,843	(190,301)	0%	(774,281)	-2%	(605,716)	-1%
Balance Check	-	-	-	-						
Depreciation Expense YTD	1,458,332	1,166,666	3,440,155	1,375,000	291,666	25%	(1,981,823)	-58%	83,332	6%
Retirement/disposal of Fixed Assets	-	-	-	-						
AccDep removal YTD	-	-	-	-						
Book Loss (Gain) on Asset Disposals	-	-	30,927	-						
Net Change in Accum Deprec YTD	1,458,332	-	-	-						

Property Fund Fund - Members' Equity Recon:	
Depreciation Expense/chg in AD (see left)	(1,458,332) F14
Net Capital Expenditure additions	684,052
Net Change in Members Equity	(774,281) (A)

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Tahoe Donner Association
Inventory Balances Report
May 2020

	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>
	as of	as of	as of	as of	as of
	Mar 31, 2020	Apr 30, 2020	May 31, 2020	May 31, 2019	Dec 31, 2019
Total, ALL	270,540	273,739	264,257	274,399	319,338
subtotal Food and Beverage accounts (F&B)	104,238	105,120	100,540	112,261	127,830
subtotal Retail Merchandise accounts	166,302	168,620	163,717	162,138	191,508
subtotal The Lodge F&B accounts	66,988	67,800	63,220	69,405	74,574
Inventory Account					
11412 Inv Retail Trout Creek	9,297	9,297	9,297	13,846	8,991
11413 Inv Retail eStore	-	-	-	-	-
11414 Inv Retail Member Services	19,080	19,080	19,080	13,451	17,814
11415 Inv Retail Bikeworks	24,766	24,766	20,741	24,876	18,234
11416 Inv Retail The Lodge	-	-	-	-	-
11417 Inv Retail Alder Creek Cafe	103	103	103	202	200
11418 Inv Retail Vending Machine	-	-	-	-	-
11419 Inv Retail DHSki Shop	52,975	55,292	55,292	33,260	67,934
11422 Inv Retail Cross Country	28,015	28,015	28,015	9,420	46,285
11423 Inv Retail Snowplay	127	127	127	0	111
11424 Inv Retail Golf Pro Shop	17,618	17,618	17,618	53,554	17,618
11425 Inv Retail Tennis	9,404	9,404	8,527	10,084	9,404
11426 Inv Retail Marina	103	103	103	907	103
11427 Inv Retail Equestrian	4,790	4,790	4,790	2,379	4,790
11428 Inv Retail Recreation	24	24	24	158	24
11429 Inv Retail Golf Special Order	-	-	-	-	(0)
11611 Inv DHS Food Meat	1,587	1,587	1,587	616	3,022
11612 Inv DHS Food Seafood	52	52	52	4	139
11613 Inv DHS Food Produce	0	0	0	0	282
11614 Inv DHS Food Dairy	525	525	525	(19)	1,330
11615 Inv DHS Food NABev	1,932	1,932	1,932	929	3,312
11616 Inv DHS Food Other	4,119	4,119	4,119	1,155	7,847
11617 Inv DHS Bev Beer	1,286	1,286	1,286	204	1,645
11618 Inv DHS Bev Liquor	6,826	6,826	6,826	7,455	10,135
11619 Inv DHS Bev Wine	1,631	1,631	1,631	1,455	1,795
11621 Inv Trailer Food Meat	122	122	122	122	122
11622 Inv Trailer Food Seafood	-	-	-	-	-
11623 Inv Trailer Food Produce	-	-	-	-	-
11624 Inv Trailer Food Dairy	58	58	58	58	58
11625 Inv Trailer Food NABev	110	110	110	110	110
11626 Inv Trailer Food Other	422	422	422	422	422
11631 Inv ACAC Food Meat	1,507	1,507	1,507	993	2,840
11632 Inv ACAC Food Seafood	176	176	176	552	608
11633 Inv ACAC Food Produce	57	57	57	579	1,229
11634 Inv ACAC Food Dairy	753	753	753	470	968
11635 Inv ACAC Food NABev	993	1,063	1,063	681	685
11636 Inv ACAC Food Other	4,905	4,905	4,905	3,544	4,453
11637 Inv ACAC Bev Beer	920	920	920	1,257	1,206
11639 Inv ACAC Bev Wine	1,932	1,932	1,932	1,747	3,376

	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>
	as of	as of	as of	as of	as of
	Mar 31, 2020	Apr 30, 2020	May 31, 2020	May 31, 2019	Dec 31, 2019
Inventory Account					
11641 Inv Marina Food Meat	-	-	-	846	-
11642 Inv Marina Food Seafood	-	-	-	147	-
11643 Inv Marina Food Produce	-	-	-	37	-
11644 Inv Marina Food Dairy	-	-	-	377	0
11645 Inv Marina Food NABev	340	340	340	1,134	340
11646 Inv Marina Food Other	711	711	711	2,694	711
11647 Inv Marina Bev Beer	80	80	80	717	80
11648 Inv Marina Bev Liquor	770	770	770	1,237	770
11649 Inv Marina Bev Wine	23	23	23	412	23
11661 Inv Pizza Food Meat	1,978	1,978	1,978	977	1,978
11663 Inv Pizza Food Produce	-	-	-	145	0
11664 Inv Pizza Food Dairy	134	134	134	706	134
11665 Inv Pizza Food NABev	733	733	733	558	733
11666 Inv Pizza Food Other	2,344	2,344	2,344	5,165	2,344
11667 Inv Pizza Bev Beer	-	-	-	908	-
11669 Inv Pizza Bev Wine	199	199	199	3,012	533
11671 Inv SMRFaB Food Meat	-	-	-	308	0
11672 Inv SMRFaB Food Seafood	-	-	-	-	-
11673 Inv SMRFaB Food Produce	-	-	-	-	0
11674 Inv SMRFaB Food Dairy	-	-	-	129	0
11675 Inv SMRFaB Food NABev	-	-	-	93	(0)
11676 Inv SMRFaB Food Other	-	-	-	660	0
11677 Inv SMRFaB Bev Beer	-	-	-	-	0
11678 Inv SMRFaB Bev Liquor	-	-	-	-	(0)
11679 Inv SMRFaB Bev Wine	-	-	-	-	-
11681 Inv Lodge Food Meat	4,189	4,189	2,236	3,417	6,311
11682 Inv Lodge Food Seafood	1,296	1,234	1,258	1,110	3,909
11683 Inv Lodge Food Produce	0	621	621	441	1,992
11684 Inv Lodge Food Dairy	1,134	1,267	878	1,382	1,504
11685 Inv Lodge Food NABev	855	855	154	781	1,055
11686 Inv Lodge Food Other	7,411	7,531	6,743	7,147	6,979
11687 Inv Lodge Bev Beer	2,911	2,911	2,911	2,243	2,511
11688 Inv Lodge Bev Liquor	17,571	17,571	17,170	15,886	16,294
11689 Inv Lodge Bev Wine	31,621	31,621	31,249	36,998	34,019
11695 Inventory-Tennis Beverage	27	27	27	186	27
11696 Inventory-Tennis Food	-	-	-	73	-
11411 Inv Transfer	-	-	-	-	-

Tahoe Donner Association
Department P&L Detail (D01)
 For the Five Months Ending May 31, 2020
 Operating Fund Consolidated

May 2020

Year-to-Date May 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var	Variance	Var		
			\$	%	\$	%					\$	%	\$	%		
100,000	101,167	86,000	-1,167	-1%	14,000	16%	36053	Revenue								
								ALLOCATED RECREATION FE	344,595	345,167	320,450	-572	0%	24,145	8%	1,270,000
0	0	9,445	0	0%	-9,445	-100%	(350...	Golf Passes	0	0	9,445	0	0%	-9,445	-100%	0
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	966,783	1,278,400	1,161,772	-311,617	-24%	-194,989	-17%	1,676,800
0	0	0	0	0%	0	0%	35562	Ski Lift Revenue - Guest	0	0	46,017	0	0%	-46,017	-100%	0
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	103,403	80,000	136,184	23,403	29%	-32,781	-24%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	207,620	191,600	216,626	16,020	8%	-9,006	-4%	244,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	264,461	208,300	210,735	56,161	27%	53,726	25%	264,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	13,956	3,500	8,863	10,456	299%	5,094	57%	4,000
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	17,836	9,000	13,766	8,836	98%	4,070	30%	10,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	656	2,100	1,474	-1,444	-69%	-818	-55%	2,700
0	0	0	0	0%	0	0%	35596	Snowplay Guest	28,342	58,600	58,400	-30,258	-52%	-30,067	-51%	75,700
0	0	0	0	0%	0	0%	35595	Snowplay Public	44,838	144,300	89,682	-99,462	-69%	-44,844	-50%	186,300
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	33,098	38,000	44,527	-4,902	-13%	-11,429	-26%	50,000
0	0	0	0	0%	0	0%	35615	Public Daily Trail Fee	170,154	234,000	202,813	-63,846	-27%	-32,659	-16%	285,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	54,783	71,000	73,000	-16,217	-23%	-18,217	-25%	89,000
0	0	0	0	0%	0	0%	37040	P.O. Trail Rides	0	0	0	0	0%	0	0%	43,000
0	0	0	0	0%	0	0%	37050	Guest Trail Rides	0	0	0	0	0%	0	0%	52,000
0	0	0	0	0%	0	0%	37080	Public Trail Rides	0	0	0	0	0%	0	0%	12,500
304	1,000	1,041	-696	-70%	-737	-71%	36012	Special Events Revenue	784	2,600	1,230	-1,816	-70%	-446	-36%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
309	11,900	1,632	-11,591	-97%	-1,323	-81%	36054	Daily Usage Fee - Member	5,411	20,200	12,296	-14,789	-73%	-6,885	-56%	59,100
416	12,400	10,289	-11,984	-97%	-9,873	-96%	36055	Daily Usage Fee - Guest	48,903	82,900	90,321	-33,997	-41%	-41,418	-46%	472,350
0	1,500	2,134	-1,500	-100%	-2,134	-100%	38013	Campground Revenue	0	1,500	2,134	-1,500	-100%	-2,134	-100%	95,400
1,029	26,800	24,541	-25,771	-96%	-23,512	-96%		Total Direct Access & Use	1,961,029	2,426,000	2,379,293	-464,971	-19%	-418,264	-18%	3,942,150
37,081	118,598	71,597	-81,517	-69%	-34,516	-48%	3310...	Food	692,026	1,125,073	1,117,348	-433,047	-38%	-425,322	-38%	3,148,157
-578	-17,100	-8,462	16,522	97%	7,884	93%		Food Discounts	-55,422	-96,100	-96,521	40,678	42%	41,099	43%	-285,800
0	-3,700	-2,364	3,700	100%	2,364	100%	33152	EE Discounts	-24,708	-43,000	-41,399	18,292	43%	16,691	40%	-102,050
-578	-1,400	-283	822	59%	-295	-105%	33154	Guest Relations aka Manager	-3,834	-9,100	-3,469	5,266	58%	-365	-11%	-32,500
0	-50	0	50	100%	0	0%	33156	InterDept Discounts	0	-50	-59	50	100%	59	100%	-1,350
0	-11,950	-5,815	11,950	100%	5,815	100%	3316...	Marketing Discounts	-26,881	-43,950	-51,095	17,069	39%	24,214	47%	-149,900
41	3,500	1,631	-3,459	-99%	-1,590	-97%	33180	Food NA Beverage	59,199	99,200	86,152	-40,001	-40%	-26,953	-31%	195,050
36,544	104,998	64,767	-68,454	-65%	-28,222	-44%		Food subtotal	695,803	1,128,173	1,106,979	-432,370	-38%	-411,176	-37%	3,057,407
97	11,291	7,112	-11,194	-99%	-7,015	-99%	3322...	Beer	82,873	125,846	128,553	-42,973	-34%	-45,679	-36%	348,447
0	0	445	0	0%	445	100%	3322...	Beer Discounts	-2,359	0	-2,957	-2,359	0%	599	20%	0
1,540	10,550	9,479	-9,010	-85%	-7,939	-84%	33242	Liquor	81,954	104,600	122,532	-22,646	-22%	-40,578	-33%	275,470
0	0	-483	0	0%	483	100%	3324...	Liquor Discounts	-1,139	0	-3,181	-1,139	0%	2,042	64%	0
1,059	22,441	12,587	-21,382	-95%	-11,528	-92%	33262	Wine	80,113	153,951	130,679	-73,838	-48%	-50,565	-39%	462,176
-36	0	-370	-36	0%	334	90%	3326...	Wine Discounts	-1,714	0	-3,828	-1,714	0%	2,114	55%	0
0	0	860	0	0%	-860	-100%	33268	Corkage Fees	3,618	0	8,735	3,618	0%	-5,117	-59%	0
0	0	-660	0	0%	660	100%	33269	Corkage Fee Discounts	-1,800	0	-6,240	-1,800	0%	4,440	71%	0
2,660	44,282	28,080	-41,622	-94%	-25,421	-91%		Beverage subtotal	241,548	384,397	374,293	-142,849	-37%	-132,745	-35%	1,086,093
0	1,950	9,680	-1,950	-100%	-9,680	-100%	3328...	Misc other F&B	2,397	8,220	15,284	-5,823	-71%	-12,887	-84%	68,650
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	0	0	0	0%	0	0%	-4,100
0	1,950	9,680	-1,950	-100%	-9,680	-100%		Other F&B subtotal	2,397	8,220	15,284	-5,823	-71%	-12,887	-84%	64,550
39,204	151,230	102,527	-112,026	-74%	-63,323	-62%		Total Food and Beverage	939,748	1,520,790	1,496,556	-581,042	-38%	-556,807	-37%	4,208,050
39,204	139,030	102,399	-99,826	-72%	-63,195	-62%		F&B Revenue by Segment:	646,731	1,103,090	1,114,020	-456,359	-41%	-467,289	-42%	3,219,000
39,204	57,900	26,252	-18,696	-32%	12,952	49%	33910	F&B-Dining Room	368,652	555,900	566,613	-187,248	-34%	-197,961	-35%	1,433,300
0	49,230	34,071	-49,230	-100%	-34,071	-100%	33920	F&B-Pub	164,000	316,290	300,196	-152,290	-48%	-136,196	-45%	823,700
0	10,100	28,826	-10,100	-100%	-28,826	-100%	33930	F&B-Banquets	6,492	38,200	44,172	-31,708	-83%	-37,680	-85%	355,000
0	100	0	-100	-100%	0	0%	33940	F&B-Lunch	0	100	2,558	-100	-100%	-2,558	-100%	31,200
0	800	0	-800	-100%	0	0%	33950	SmrF&B-Snack Bar	0	800	0	-800	-100%	0	0%	60,700
0	0	0	0	0%	0	0%	33970	SmrF&B-Pool BBQ	0	0	0	0	0%	0	0%	45,100
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	0	0	5,629	0	0%	-5,629	-100%	0
0	19,900	13,250	-19,900	-100%	-13,250	-100%	33990	Cafeteria	107,587	190,800	194,852	-83,213	-44%	-87,265	-45%	448,000
0	1,000	0	-1,000	-100%	0	0%	33989	Employee Housing	0	1,000	0	-1,000	-100%	0	0%	22,000
0	0	-1,484	0	0%	1,484	100%	33163	Mkt Discounts, Happy Hour Fo	-4,952	0	-12,056	-4,952	0%	7,103	59%	0
0	0	-321	0	0%	321	100%	33226	Mkt Discounts, Happy Hour Be	-1,609	0	-1,903	-1,609	0%	294	15%	0
0	0	-45	0	0%	45	100%	33246	Mkt Discounts, Happy Hour Be	-81	0	-286	-81	0%	206	72%	0
0	0	-290	0	0%	290	100%	33266	Mkt Discounts, Happy Hour Be	-616	0	-1,728	-616	0%	1,111	64%	0
0	0	-657	0	0%	657	100%		Mkt Discounts, Happy Hour Be	-2,306	0	-3,917	-2,306	0%	1,611	41%	0
0	0	-2,141	0	0%	2,141	100%		Mkt Discounts, Happy Hour	-7,259	0	-15,973	-7,259	0%	8,715	55%	0
250	0	0	250	0%	250	0%	36015	Sales - Firewood	250	0	0	250	0%	250	0%	5,000
53,510	12,400	5,482	41,110	332%	48,028	876%	36030	Sales - Retail	209,447	253,000	263,685	-43,553	-17%	-54,238	-21%	527,900
-12,124	-2,300	-548	-9,824	-427%	-11,576	-2111%	38015	Employee Discounts	-14,516	-5,400	-6,837	-9,116	-169%	-7,679	-112%	-12,000
-371	-100	0	-271	-271%	-371	0%	38017	Homeowner Discounts	-371	-100	0	-271	-271%	-371	0%	-1,800

Tahoe Donner Association
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May 2020

Year-to-Date May 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
			\$	%	\$	%						\$	%			
-50	-1,000	-358	950	95%	308	86%	38020	Discounts - Retail	-9,853	-31,200	-26,859	21,347	68%	17,006	63%	-47,000
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,821	-2,000	-1,244	-821	-41%	-1,577	-127%	-2,000
41,215	9,000	4,575	32,215	358%	36,639	801%		Total Retail Product Reve	182,136	214,300	228,745	-32,164	-15%	-46,610	-20%	470,100
0	0	1,344	0	0%	-1,344	-100%	(350...	Golf Cart Rentals	0	0	1,344	0	0%	-1,344	-100%	0
0	2,100	0	-2,100	-100%	0	0%	35020	Golf - Driving Range	0	2,100	0	-2,100	-100%	0	0%	30,000
0	0	0	0	0%	0	0%	(355...	Lessons - Group	268,730	567,000	301,382	-298,270	-53%	-32,652	-11%	728,800
0	0	0	0	0%	0	0%	(355...	Lessons - Private	365,107	282,400	395,272	82,707	29%	-30,165	-8%	375,500
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	4,035	2,300	3,694	1,735	75%	340	9%	2,500
0	0	0	0	0%	0	0%	3559...	Snowflakes	192,282	198,700	268,140	-6,418	-3%	-75,859	-28%	260,800
0	0	0	0	0%	0	0%	(355...	TD Tykes	56,438	26,400	48,970	30,038	114%	7,468	15%	26,400
3,358	4,100	1,468	-742	-18%	1,890	129%	3604...	Rentals	644,699	800,400	795,859	-155,701	-19%	-151,161	-19%	1,171,600
6,154	2,700	4,622	3,454	128%	1,532	33%	36042	Rentals, Storage	16,524	2,700	4,622	13,824	512%	11,902	258%	13,500
3,839	500	0	3,339	668%	3,839	0%	36043	Rentals, Bikes	3,839	500	0	3,339	668%	3,839	0%	43,200
0	400	-320	-400	-100%	320	100%	3604...	Child Care	292	3,700	-201	-3,408	-92%	493	245%	10,600
0	75,000	7,312	-75,000	-100%	-7,312	-100%	36050	Aerobics	5,210	100,400	30,273	-95,190	-95%	-25,063	-83%	158,800
0	400	820	-400	-100%	-820	-100%	36056	Fitness/Training	1,140	2,100	3,530	-960	-46%	-2,390	-68%	5,000
0	0	0	0	0%	0	0%	36058	Rec Programs	0	0	0	0	0%	0	0%	14,400
0	100	0	0	0%	-100	-100%	36059	Day Camps	0	0	100	0	0%	-100	-100%	292,000
0	1,200	881	-1,200	-100%	-881	-100%	36051	Massage	3,623	7,000	5,847	-3,378	-48%	-2,224	-38%	17,300
0	100	190	-100	-100%	-190	-100%	36057	Towels/Lockers	280	500	1,465	-220	-44%	-1,185	-81%	1,200
0	0	0	0	0%	0	0%	36060	Lessons - Public	0	0	0	0	0%	0	0%	1,500
0	1,600	66	-1,600	-100%	-66	-100%	36070	Lessons - P.O.	0	1,600	66	-1,600	-100%	-66	-100%	57,700
0	2,700	4,410	-2,700	-100%	-4,410	-100%	36080	Lessons - Guest	0	2,700	4,410	-2,700	-100%	-4,410	-100%	30,500
0	0	0	0	0%	0	0%	37090	Equestrian - Boarding	0	0	0	0	0%	0	0%	32,000
0	0	0	0	0%	0	0%	37095	Equestrian - Camps	0	0	0	0	0%	0	0%	71,500
13,351	90,800	20,892	-77,449	-85%	-7,541	-36%		Total Lessons & Rental R	1,562,196	2,000,500	1,864,772	-438,304	-22%	-302,576	-16%	3,344,800
3,100	8,300	12,835	-5,200	-63%	-9,735	-76%	32010	Aso - Fees	20,620	20,300	19,955	320	2%	665	3%	55,000
2,390	3,000	3,600	-610	-20%	-1,210	-34%	32020	Inspection Fees	9,230	6,500	6,010	2,730	42%	3,221	54%	23,000
3,150	500	988	2,650	530%	2,163	219%	32030	Fines	13,288	2,900	5,338	10,388	358%	7,950	149%	9,000
10,366	13,010	14,782	-2,644	-20%	-4,416	-30%	34010	Interest	46,321	60,050	65,991	-13,729	-23%	-19,670	-30%	108,120
0	0	16,150	0	0%	-16,150	-100%	32042	Collection Costs Recovery	0	0	16,150	0	0%	-16,150	-100%	0
4,446	3,800	3,431	646	17%	1,015	30%	34020	Late Charges	18,125	16,200	14,491	1,925	12%	3,634	25%	36,000
0	13,000	14,310	-13,000	-100%	-14,310	-100%	34030	Lien Fees	0	13,000	14,310	-13,000	-100%	-14,310	-100%	12,000
-1,871	-500	-590	-1,371	-274%	-1,282	-217%	34040	Delinquency Fees	45,796	42,500	41,093	3,296	8%	4,703	11%	41,500
3,825	11,703	12,150	-7,878	-67%	-8,325	-69%	34050	Transfer Fees	39,205	51,543	49,320	-12,338	-24%	-10,115	-21%	158,200
0	0	10	0	0%	-10	-100%	34060	NSF Charges	80	0	70	80	0%	10	14%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	2	0	2	2	0%	2	0%	0
0	0	0	0	0%	0	0%	34075	Sponsorships	5,500	0	1,000	5,500	0%	4,500	450%	8,000
17,545	38,000	48,556	-20,455	-54%	-31,011	-64%	34080	Communications Ad Revenue	77,278	91,500	102,908	-14,222	-16%	-25,630	-25%	210,000
1,739	1,700	2,438	39	2%	-699	-29%	37018	Lease Revenue	8,695	8,500	12,191	195	2%	-3,497	-29%	21,700
1,258	3,490	1,835	-2,232	-64%	-577	-31%	37020	Other Revenue	28,494	34,250	36,166	-5,756	-17%	-7,671	-21%	110,380
0	1,000	-500	-1,000	-100%	500	100%	38005	Employee Housing Revenue	60,892	67,000	69,760	-6,108	-9%	-8,868	-13%	112,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	-203	0	0	-203	0%	-203	0%	0
45,948	97,003	129,995	-51,055	-53%	-84,047	-65%		Total Other Revenue	373,322	414,243	454,752	-40,921	-10%	-81,430	-18%	904,900
240,747	476,000	368,530	-235,253	-49%	-127,783	-35%		GROSS REVENUE (GREV)	5,363,026	6,921,000	6,744,568	-1,557,974	-23%	-1,381,542	-20%	14,140,000
COGS OF GOODS SOLD (COGS)																
-3,404	-10,940	-6,890	7,536	69%	3,486	51%	43110	Meat	-65,809	-111,380	-104,782	45,571	41%	38,973	37%	-299,770
-3,128	-9,230	-5,903	6,102	66%	2,775	47%	43120	Seafood	-41,260	-61,380	-55,882	20,120	33%	14,622	26%	-195,090
-3,902	-6,010	-6,466	2,108	35%	2,564	40%	43130	Produce	-44,569	-50,450	-67,436	5,881	12%	22,867	34%	-145,200
-1,218	-5,060	-2,055	3,842	76%	837	41%	43140	Dairy	-18,805	-45,860	-35,938	27,055	59%	17,133	48%	-136,660
-872	-1,640	-752	768	47%	-121	-16%	43150	NA Beverage	-15,716	-29,940	-23,294	14,224	48%	7,579	33%	-69,770
-3,271	-6,778	-5,626	3,507	52%	2,355	42%	43160	Food Other	-70,581	-74,855	-113,659	4,274	6%	43,079	38%	-190,260
256	2,880	2,674	-2,624	-91%	-2,418	-90%	43190	Mktg Discounts credit	10,971	19,440	22,862	-8,469	-44%	-11,891	-52%	63,290
945	3,248	2,058	-2,303	-71%	-1,113	-54%	43192	EE Meals credit	6,458	15,215	12,912	-8,758	-58%	-6,454	-50%	40,091
-14,595	-33,530	-22,960	18,935	56%	8,365	36%		Food Cogs	-239,311	-339,210	-365,218	99,899	29%	125,907	34%	-933,370
-56	-2,710	-2,888	2,654	98%	2,833	98%	43270	Beer	-19,556	-31,030	-31,546	11,474	37%	11,990	38%	-84,270
-401	-2,160	-1,937	1,759	81%	1,536	79%	43280	Liquor	-13,088	-21,000	-23,730	7,912	38%	10,282	44%	-56,720
-684	-6,650	-4,322	5,966	90%	3,638	84%	43290	Wine	-27,340	-45,410	-41,743	18,070	40%	14,404	35%	-136,640
-1,141	-11,520	-9,147	10,379	90%	8,006	88%		Beverage Cogs	-59,983	-97,440	-96,659	37,457	38%	36,676	38%	-277,630
-37,956	-6,950	-3,402	-31,006	-446%	-34,554	-1016%		Retail Product Cogs	-107,074	-117,350	-120,826	10,276	9%	13,751	11%	-265,000
-53,692	-52,000	-35,510	-1,692	-3%	-18,182	-51%		Total COGS	-406,369	-554,000	-582,703	147,631	27%	176,334	30%	-1,476,000
-22.3%	-10.9%	-9.6%	-11.4%	-104.2%	-12.7%	-131.5%		Total Cogs / GREV %	-7.6%	-8.0%	-8.6%	0.4%	0.5%	0.1%	12.3%	-10.4%
-92.1%	-77.2%	-74.4%	-14.9%	-19.3%	-17.7%	-23.8%		Retail Product Cogs / Retail R	-58.8%	-54.8%	-52.8%	-0.4%	-0.7%	-0.6%	-11.3%	-56.4%
-70.6%	-56.0%	-62.1%	-14.6%	-26.1%	-08.5%	-13.8%		Retail Product Cogs / Retail R	-51.1%	-46.4%	-45.8%	-0.7%	-1.0%	-0.5%	-11.4%	-49.7%
-40.1%	-29.8%	-31.3%	-10.3%	-34.7%	-08.8%	-28.2%		F&B Cogs / F&B Rev %	-31.8%	-28.7%	-30.9%	-0.3%	-1.0%	-0.1%	-0.3%	-28.8%

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-39.3%	-27.5%	-31.4%	-11.9%	-43.2%	-08.0%	-25.4%		Food % , preDiscounts	-31.9%	-27.7%	-30.3%	-04.1%	-15.0%	-01.5%	-05.0%	-27.9%
-39.9%	-31.9%	-25.1%	-08.0%	-25.1%	-04.5%	-12.7%		Food % , postDiscounts	-34.4%	-30.1%	-33.0%	-04.3%	-14.4%	-01.4%	-04.2%	-30.5%
-2111.4%	-46.9%	-46.1%	-2064.6%	-4406.1%	-2065.3%	-4482.3%		Food NA Beverage %	-26.5%	-30.2%	-27.0%	03.6%	12.0%	00.5%	01.8%	-35.8%
-42.9%	-26.0%	-32.6%	-16.9%	-64.9%	-10.3%	-31.7%		COGS % Beverage, incld CF,n	-24.8%	-25.3%	-25.8%	00.5%	02.0%	01.0%	03.8%	-25.6%
-57.6%	-24.0%	-43.3%	-33.6%	-140.1%	-14.3%	-33.0%		COGS % Beer,net	-24.3%	-24.7%	-25.1%	00.4%	01.5%	00.8%	03.3%	-24.2%
-26.1%	-20.5%	-21.5%	-05.6%	-27.2%	-04.5%	-21.0%		COGS % Liquor,net	-16.2%	-20.1%	-19.6%	03.9%	19.3%	03.4%	17.3%	-20.6%
-66.8%	-29.6%	-35.4%	-37.2%	-125.6%	-31.5%	-89.0%		COGS % Wine,net	-34.9%	-29.5%	-32.9%	-05.4%	-18.2%	-02.0%	-06.0%	-29.6%
187,055	424,000	333,021	-236,945	-56%	-145,966	-44%		Gross Margin (GREV-CO)	4,956,657	6,367,000	6,161,865	-1,410,343	-22%	-1,205,208	-20%	12,664,000
PAYROLL																
SALARIES & WAGES																
-207,076	-341,262	-326,125	134,186	39%	119,049	37%	5110...	Salaries - Exempt - Regular & Ot	-1,304,198	-1,644,978	-1,638,804	340,780	21%	334,606	20%	-4,032,000
-575	-3,200	-4,490	2,625	82%	3,915	87%	51106	Salaries - Exempt - Commissions	-575	-3,200	-4,490	2,625	82%	3,915	87%	-23,000
-140,387	-178,658	-139,334	38,271	21%	1,052	-1%	5122...	Wages - FTRRegular	-775,533	-927,368	-813,110	151,835	16%	37,578	5%	-2,249,540
-34,974	-173,180	-162,368	138,206	80%	127,394	78%	5124...	Wages - Seasonal & PartTime	-1,247,748	-1,618,104	-1,603,869	370,356	23%	356,121	22%	-3,931,560
0	-350	0	350	100%	0	0%	5122...	Wages-FTR-Commissions	0	-1,250	-849	1,250	100%	849	100%	-10,000
0	-7,100	-5,941	7,100	100%	5,941	100%	51246	Wages-Seasonal-Commissions	-21,614	-45,600	-43,102	23,986	53%	21,488	50%	-107,900
-12,250	-119,977	-119,977	0	0%	107,727	90%	5110...	Incentive Program, Exempt	45,413	-61,250	-168,740	106,663	174%	214,153	127%	-147,000
-3,434	-2,500	-27,591	-934	-37%	24,157	88%	51227	Incentive Program, FTR, NonEx	-2,400	-12,750	-48,593	10,350	81%	46,193	95%	-31,000
-137	0	-4,880	-137	0%	4,743	97%	51247	Incentive Program, Seasonal, N	-16,473	0	-31,655	-16,473	0%	15,182	48%	0
24,250	30,750	23,728	-6,500	-21%	522	2%	51299	Capitalized Payroll Direct S&W	140,750	153,750	117,728	-13,000	-8%	23,022	20%	343,000
-374,583	-687,750	-766,977	313,167	46%	392,395	51%		Total Salaries & Wages, DIREC	-3,182,377	-4,160,750	-4,235,484	978,373	24%	1,053,107	25%	-10,189,000
-195,651	-325,962	-426,864	130,311	40%	231,212	54%		Salaries sub-total	-1,118,609	-1,555,678	-1,694,305	437,069	28%	575,696	34%	-3,859,000
-178,931	-361,788	-340,114	182,857	51%	161,182	47%		Wage sub-total	-2,063,768	-2,605,072	-2,541,179	541,305	21%	477,411	19%	-6,330,000
-143,821	-181,508	-166,925	37,687	21%	23,104	14%		Wage-FTR subsubtotal	-777,933	-941,368	-862,553	163,435	17%	84,620	10%	-2,290,540
-35,111	-180,280	-173,189	145,169	81%	138,078	80%		Wage-Seasonal subsub	-1,285,835	-1,663,704	-1,678,626	377,869	23%	392,791	23%	-4,039,460
-155.6%	-144.5%	-208.1%	-11.1%	-07.7%	52.5%	25.2%		PayrollDirect %ofRevenu	-59.3%	-60.1%	-62.8%	00.8%	01.3%	03.5%	05.5%	-72.1%
-18,303	-1,200	1,991	-17,103	-1425%	-20,293	-1019%	51108	PTO net\$ accrual, in Salaries	-9,249	-9,100	-28,276	-149	-2%	19,027	67%	-17,952
-7,710	-978	5,528	-6,732	-688%	-13,238	-239%	51228	PTO net\$ accrual, in Wages FTR	-37,473	-4,381	-1,354	-33,092	-755%	-36,119	-2668%	-12,000
-26,013	-2,178	7,519	-23,835	-1094%	-33,532	-446%		PTO net accrual, in PD Total	-46,722	-13,481	-29,630	-33,241	-247%	-17,092	-58%	-29,952
-129.4	0.0	-676.3	-129.4	0.0	547.0	0.8		Wage Overtime Hours	-5014.0	0.0	-7859.8	-5014.0	0.0	2645.8	0.3	0.0
-7407.9	-18223.9	-16382.9	10816.0	0.6	8975.0	0.5		Wage Total Hours	-106689.3	-139590.5	-140085.8	32901.2	0.2	33396.5	0.2	-340029.3
23.11	19.80	21.10	3.31	0.17	2.02	0.10		Wage ROP avg	18.99	18.63	18.13	0.36	0.02	0.86	0.05	18.58
-3530.5	-8027.6	-7855.5	4497.1	0.6	4325.0	0.6		EXEMPT Hours	-28671.0	-37156.6	-37023.4	8485.7	0.2	8352.4	0.2	-92780.3
PAYROLL BURDEN																
-29,702	-69,994	-68,654	40,292	58%	38,952	57%	5130...	Payroll Taxes	-324,989	-462,858	-431,134	137,869	30%	106,145	25%	-1,135,000
-10,336	-26,050	-30,354	15,714	60%	20,018	66%	5130...	Workers Compensation	-126,155	-188,770	-188,886	62,615	33%	92,731	42%	-450,000
-85,280	-81,980	-74,869	-3,300	-4%	-10,411	-14%	5130...	Group Insurance	-391,825	-406,360	-383,535	14,535	4%	-8,290	-2%	-970,000
7,175	-16,976	-16,648	24,151	142%	23,823	143%	5130...	Retirement Plan	-27,977	-85,012	-71,253	57,035	67%	43,276	61%	-205,000
3,667	3,667	3,625	0	0%	42	1%	51499	Capitalized Payroll Burden	21,065	18,335	17,961	2,730	15%	3,104	17%	44,000
-114,478	-191,333	-186,901	76,855	40%	72,423	39%		PAYROLL BURDEN Total	-849,881	-1,124,665	-1,086,848	274,784	24%	236,967	22%	-2,716,000
-56,592	-91,726	-103,468	35,134	38%	46,876	45%	(513...	subtotal, Burden-Salary	-357,689	-456,150	-462,385	98,461	22%	104,696	23%	-1,105,000
-55,487	-71,304	-57,262	15,817	22%	1,776	3%	(514...	subtotal, Burden-Wage-FTR	-282,174	-373,050	-311,866	90,876	24%	29,691	10%	-888,120
-6,066	-31,970	-29,796	25,904	81%	23,730	80%	(514...	subtotal, Burden-Wage-Seasona	-231,083	-313,800	-330,559	82,717	26%	99,476	30%	-766,880
30.6%	27.8%	24.4%	02.7%	09.9%	06.2%	25.4%		Burden % - on all Payroll	26.7%	27.0%	25.7%	-00.3%	-01.2%	01.0%	04.1%	26.7%
28.9%	28.1%	24.2%	00.8%	02.8%	04.7%	19.3%		Burden % - Salary	32.0%	29.3%	27.3%	02.7%	09.1%	04.7%	17.2%	28.6%
38.6%	39.3%	34.3%	-00.7%	-01.8%	04.3%	12.5%		Burden % - Wage-FTR	36.3%	39.6%	36.2%	-03.4%	-08.5%	00.1%	00.3%	38.8%
17.3%	17.7%	17.2%	-00.5%	-02.6%	00.1%	00.4%		Burden % - Wage-Season	18.0%	18.9%	19.7%	-00.9%	-04.7%	-01.7%	-08.7%	19.0%
34.4%	28.5%	25.6%	05.9%	20.5%	08.8%	34.4%		Burden % - Wage-FTR&	24.9%	26.4%	25.3%	-01.5%	-05.7%	-00.4%	-01.6%	26.1%
-489,060	-879,083	-953,879	390,023	44%	464,818	49%		PAYROLL TOTAL (Direct&Burd	-4,032,258	-5,285,415	-5,322,332	1,253,157	24%	1,290,074	24%	-12,905,000
30.6%	27.8%	24.4%	2.7%	9.9%	6.2%	25.4%		Burden % TL	26.7%	27.0%	25.7%	-0.3%	-1.2%	1.0%	4.1%	26.7%
7.9%	10.2%	9.0%	-2.2%	-22.1%	-1.0%	-11.4%		Payroll Taxes %	10.2%	11.1%	10.2%	-0.9%	-8.2%	0.0%	0.3%	11.1%
2.8%	3.8%	4.0%	-1.0%	-27.1%	-1.2%	-30.3%		Workers Comp %	4.0%	4.5%	5.2%	-1.2%	-12.6%	-1.2%	-23.3%	4.4%
22.8%	11.9%	9.8%	10.8%	91.0%	13.0%	133.2%		Group Insurance %	12.3%	9.8%	9.1%	2.5%	26.1%	3.3%	36.0%	9.5%
-1.9%	2.5%	2.2%	-4.4%	-177.6%	-4.1%	-188.2%		Retirement %	0.9%	2.0%	1.7%	-1.2%	-57.0%	-0.8%	-47.7%	2.0%
-1.0%	-0.5%	-0.5%	-0.4%	-83.6%	-0.5%	-107.1%		Capz PB %	-0.7%	-0.4%	-0.4%	-0.2%	-50.2%	-0.2%	-56.1%	-0.4%
OPERATING EXPENSES (OE)																
-945	-3,298	-2,097	2,353	71%	1,152	55%	50530	Employee Meals	-8,937	-16,015	-16,173	7,078	44%	7,236	45%	-42,641
-7,531	-1,000	-7,945	-6,531	-653%	413	5%	50605	Employee Housing expenses	-93,239	-89,000	-102,973	-4,239	-5%	9,735	9%	-142,200
0	0	0	0	0%	0	0%	50610	Educational Reimbursement	-1,320	0	-240	-1,320	0%	-1,080	-450%	0
-2,132	-800	-794	-1,332	-166%	-1,337	-168%	50615	Employee Recruiting	-90,401	-3,500	-5,520	-86,901	-2483%	-84,880	-1538%	-11,000
-15	-7,425	-2,122	7,410	100%	2,107	99%	50620	Employee Dev/Training	-2,369	-23,875	-20,984	21,506	90%	18,615	89%	-59,460
-342	-3,440	-3,659	3,098	90%	3,317	91%	50625	Employee Relations	-20,479	-28,515	-33,154	8,036	28%	12,675	38%	-71,540
-167	-1,100	-1,441	933	85%	1,274	88%	50626	PreEmployment Testing	-3,720	-4,500	-5,045	780	17%	1,325	26%	-18,000

Tahoe Donner Association
Department P&L Detail (D01)
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May 2020

Year-to-Date May 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var %	Variance	Var %						Variance	Var %	Variance	Var %	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-1,851	-2,000	-1,851	149	7%	0	0%	-4,800
-1,861	-1,400	-2,190	-461	-33%	329	15%	50628	Benefit Administration Services	-13,238	-11,400	-13,267	-1,838	-16%	29	0%	-39,000
-4,667	-9,200	-9,072	4,533	49%	4,405	49%	50630	Uniforms	-7,096	-12,980	-13,634	5,884	45%	6,538	48%	-39,200
0	-5,270	-2,337	5,270	100%	2,337	100%	51080	Seminars & Conferences	-8,071	-14,300	-7,566	6,229	44%	-504	-7%	-26,850
0	-4,570	-1,220	4,570	100%	1,220	100%	51095	Travel/Meeting Expense	-6,063	-12,930	-8,873	6,867	53%	2,810	32%	-24,670
-18,030	-37,903	-33,246	19,873	52%	15,216	46%		Total Staff Expense	-256,784	-219,015	-229,282	-37,769	-17%	-27,502	-12%	-479,361
-10,717	-9,995	-9,601	-722	-7%	-1,116	-12%	51090	Telephone	-50,902	-50,115	-45,253	-787	-2%	-5,649	-12%	-120,810
-2,143	-1,815	-1,993	-328	-18%	-149	-7%	55003	Cable/Sat TV Service	-9,743	-9,215	-9,475	-528	-6%	-268	-3%	-22,160
-4,472	-8,325	-6,122	3,853	46%	1,650	27%	55005	Disposal Fees	-36,024	-41,075	-38,768	5,051	12%	2,744	7%	-113,305
-15,805	-20,975	-20,580	5,170	25%	4,774	23%	5501...	Electricity	-112,927	-128,375	-130,997	15,448	12%	18,069	14%	-304,370
-205	-4,000	-4,444	3,795	95%	4,239	95%	55020	Natural Gas - Pools	-27,280	-41,100	-44,392	13,820	34%	17,111	39%	-75,600
-2,179	-5,095	-4,831	2,916	57%	2,652	55%	55025	Natural Gas - Buildings	-42,300	-51,685	-54,227	9,385	18%	11,927	22%	-85,725
-4,919	-5,945	-7,386	1,026	17%	2,467	33%		Fuel & Oil	-70,082	-88,580	-115,596	18,768	21%	45,514	39%	-161,100
-688	-840	-759	152	18%	71	9%	55027	Propane (LPG)	-2,334	-2,360	-2,485	26	1%	151	6%	-5,820
-7,470	-7,525	-7,343	55	1%	-127	-2%	55030	Sewer Fees	-37,730	-37,585	-36,715	-145	0%	-1,016	-3%	-92,390
-2,422	-3,140	-2,940	718	23%	518	18%	5503...	Water - Building/Facility	-14,713	-16,100	-17,470	1,387	9%	2,757	16%	-44,585
-1,736	-1,250	-1,786	-486	-39%	50	3%	55040	Water - Grounds	-4,523	-5,970	-8,790	1,447	24%	4,267	49%	-83,220
-52,756	-68,905	-67,785	16,149	23%	15,029	22%		TOTAL UTILITIES	-408,559	-472,430	-504,167	63,871	14%	95,608	19%	-1,109,085
								SUPPLIES & MAINTENANCE EXPENSE								
-2,298	-410	-106	-1,888	-460%	-2,192	-2067%	56010	Security Exp	-7,805	-3,830	-6,835	-3,975	-104%	-970	-14%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	-287	-1,000	-4,183	713	71%	3,896	93%	-1,500
-72	-8,500	-9,114	8,428	99%	9,042	99%	56520	Line Service	-28,510	-48,340	-48,707	19,830	41%	20,197	41%	-128,659
-2,182	-7,475	-7,058	5,293	71%	4,876	69%	56530	Janitorial Services & Supplies	-31,914	-43,325	-40,067	11,411	26%	8,153	20%	-98,655
-520	-1,385	-1,094	865	62%	574	52%	56535	Pest Control	-2,388	-4,545	-4,545	2,157	47%	1,299	35%	-10,570
-699	-12,775	-1,550	12,076	95%	851	55%	52020	Contract Fees	-5,507	-24,235	-13,623	18,728	77%	8,116	60%	-83,660
-12,000	0	0	-12,000	0%	-12,000	0%	50201	Contract Labor	-12,305	0	0	-12,305	0%	-12,305	0%	0
0	-300	0	300	100%	0	0%	52022	Veterinary Services	0	-900	-432	900	100%	432	100%	-7,400
-1,475	-200	0	-1,275	-638%	-1,475	0%	52023	Equine Care Services	-2,686	-1,600	-1,249	-1,086	-68%	-1,437	-115%	-9,000
-2,628	-1,800	-2,380	-828	-46%	-248	-10%	52024	Offsite Pasturing	-13,132	-10,600	-11,900	-2,532	-24%	-1,232	-10%	-18,400
-2,142	-3,875	-3,411	1,733	45%	1,269	37%	53705	Equipment Rental	-5,285	-8,605	-6,388	3,320	39%	1,104	17%	-21,890
-84	-2,700	-2,318	2,616	97%	2,234	96%	56505	Feed Hay Grain	-297	-2,700	-2,974	2,403	89%	2,677	90%	-15,100
0	-600	-212	600	100%	212	100%	51560	Mbr Srv - Retail COGS	-905	-2,500	-1,616	1,595	64%	711	44%	-7,000
-676	-810	0	134	17%	-676	0%	56503	Printed Forms/Ticket Stock	-11,123	-10,520	-6,243	-603	-6%	-4,880	-78%	-15,150
0	-400	276	400	100%	-276	-100%	51037	Computer Software	-146	-2,100	-1,677	1,954	93%	1,530	91%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-41	-1,300	-150	1,259	97%	109	73%	-2,200
0	-1,845	-2,692	1,845	100%	2,692	100%	51050	Furniture and Office Equip	-1,417	-5,225	-4,382	3,808	73%	2,965	68%	-12,265
-630	-2,190	-2,310	1,560	71%	1,680	73%	51060	Office Supplies	-4,616	-11,100	-8,985	6,484	58%	4,369	49%	-28,290
-359	-2,335	-3,708	1,976	85%	3,349	90%	51061	Toner Cartridges	-4,695	-11,675	-11,449	6,980	60%	6,754	59%	-25,520
-1,265	-790	-990	-475	-60%	-275	-28%	53530	Signs	-3,354	-2,590	-3,967	-764	-29%	613	15%	-11,380
-4,431	-8,020	-6,904	3,589	45%	2,473	36%		Operating Supplies	-14,847	-21,660	-31,578	6,813	31%	3,461	19%	-61,820
-2,901	-3,100	-2,454	199	6%	-446	-18%	56502	Paper Products - Restaurant	-20,767	-26,460	-31,501	5,693	22%	10,804	34%	-74,270
0	0	0	0	0%	0	0%	56504	Candle & TableTop Supplies	-579	-800	-847	221	28%	269	32%	-2,200
-1,595	-2,550	-1,653	955	37%	58	4%	56511	Cleaning Supplies - Restaurant	-6,146	-12,100	-11,201	5,954	49%	5,055	45%	-31,500
-870	-3,140	-2,895	2,270	72%	2,025	70%	56540	Small Tools & Equipment	-8,111	-14,040	-10,310	5,929	42%	2,199	21%	-31,280
-2,562	-2,750	-1,636	188	7%	-926	-57%	56545	Safety Equipment	-7,162	-9,175	-6,329	2,013	22%	-833	-13%	-27,045
0	0	-3,900	0	0%	3,900	100%	56550	Spoilage	-8,632	0	-9,163	-8,632	0%	531	6%	0
0	-300	-132	300	100%	132	100%	51025	Entertainment	-1,300	-3,750	-132	2,450	65%	-1,168	-883%	-6,250
0	-100	0	100	100%	0	0%	55530	Recreation Programs	0	-100	0	100	100%	0	0%	-21,660
0	-1,225	-537	1,225	100%	537	100%	55532	Special Programs	-5,732	-10,325	-10,362	4,593	44%	4,630	45%	-55,880
0	-300	-380	300	100%	380	100%	55537	Catering Rentals	0	-300	-380	300	100%	380	100%	-4,200
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	0	-22	0	0%	22	100%	-71,035
0	0	-23	0	0%	23	100%	55550	Ski Team Expense	-1,329	-2,500	-1,821	1,171	47%	492	27%	-2,700
0	0	-281	0	0%	281	100%	54200	R&M Building (non-posting)	0	0	-281	0	0%	281	100%	0
-1,680	-5,200	-6,489	3,520	68%	4,809	74%	54210	General/PM	-17,734	-19,300	-20,394	1,566	8%	2,660	13%	-50,500
0	0	0	0	0%	0	0%	54220	Plumbing	-1,240	-1,500	-2,121	260	17%	881	42%	-3,550
-21	-250	0	229	92%	-21	0%	54240	Lighting and Electrical	-1,633	-1,420	-1,410	-213	-15%	-223	-16%	-3,805
0	0	0	0	0%	0	0%	54250	HVAC	-1,390	-400	-989	-990	-248%	-401	-41%	-1,025
0	0	0	0	0%	0	0%	54252	Carpentry	0	-850	-35	850	100%	35	100%	-2,440
-607	-700	-592	93	13%	-16	-3%	54254	Elevators	-3,037	-3,200	-3,742	163	5%	705	19%	-7,800
0	-2,900	-1,811	2,900	100%	1,811	100%	54256	Fire Suppression	-1,874	-4,600	-4,204	2,726	59%	2,331	55%	-12,600
0	-300	0	300	100%	0	0%	54274	Painting	0	-300	-47	300	100%	47	100%	-700
-110	-2,021	-487	1,911	95%	377	77%	54290	Other Building	-949	-5,467	-2,128	4,518	83%	1,179	55%	-15,960
-2,417	-11,371	-9,659	8,954	79%	7,242	75%		R&M Building	-27,857	-37,037	-35,353	9,180	25%	7,496	21%	-98,380
0	0	0	0	0%	0	0%	54300	R&M Grounds (nonGolf) (non-p	-19	0	0	-19	0%	-19	0%	0
-823	0	-10	-823	0%	-813	-8125%	54310	Asphalt	-1,512	0	-119	-1,512	0%	-1,392	-1167%	0
0	0	-81	0	0%	81	100%	54320	Irrigation and Drainage	0	0	-81	0	0%	81	100%	0
-23	-1,150	-677	1,127	98%	653	97%	54340	GrassFlowersSeedFertilizers	-23	-1,150	-677	1,127	98%	653	97%	-2,250
0	0	0	0	0%	0	0%	54350	Ski Trails	0	-600	-208	600	100%	208	100%	-1,000
0	0	0	0	0%	0	0%	54380	Snow Removal	-74,635	-113,200	-139,218	38,565	34%	64,582	46%	-150,800
-5,170	-6,550	-5,869	1,380	21%	699	12%	54390	Other Grounds Maint	-8,318	-9,550	-9,006	1,232	13%	689	8%	-32,400

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Year-to-Date May 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-201	-500	0	299	60%	-201	0%	52215	Collection Expense	-2,637	-2,500	-156	-137	-5%	-2,480	-1585%	-6,000
-4,721	-10,150	-10,233	5,429	53%	5,512	54%	52220	Credit Card Expense	-120,216	-142,030	-162,306	21,814	15%	42,090	26%	-291,250
-19	0	-383	-19	0%	365	95%	52225	Over/Short	-1,588	0	-537	-1,588	0%	-1,051	-196%	0
0	100	0	-100	-100%	0	0%	57009	Inter-Department Food Costs	-2,194	300	-1,253	-2,494	-831%	-942	-75%	800
0	-1,258	0	1,258	100%	0	0%	59999	Contingency	0	-8,337	0	8,337	100%	0	0%	-16,000
-48,640	-48,640	-37,800	0	0%	-10,840	-29%	52025	Insurance Expense	-353,720	-353,720	-279,800	0	0%	-73,920	-26%	-750,000
-22,100	-22,100	-19,713	0	0%	-2,387	-12%	57030	Taxes - Property	-110,500	-110,500	-98,565	0	0%	-11,935	-12%	-279,000
-3,300	-3,300	-3,750	0	0%	450	12%	5702...	Taxes - Income	-16,600	-16,600	-18,750	0	0%	2,150	11%	-40,000
-133,390	-174,455	-142,069	41,065	24%	8,679	6%		TOTAL ADMINISTRATIVE & O	-891,574	-1,039,198	-947,795	147,624	14%	56,221	6%	-2,377,150
-273,437	-394,917	-343,177	121,480	31%	69,741	20%		TOTAL OPERATING EXPENSES	-1,975,923	-2,247,585	-2,202,916	271,662	12%	226,993	10%	-5,846,000
-762,497	-1,274,000	-1,297,056	511,503	40%	534,559	41%		TOTAL PAYROLL AND OPERAT	-6,008,181	-7,533,000	-7,525,247	1,524,819	20%	1,517,066	20%	-18,751,000
-575,442	-850,000	-964,036	274,558	32%	388,594	40%		NORBO (before AO)	-1,051,524	-1,166,000	-1,363,382	114,476	10%	311,858	23%	-6,087,000
15,000	15,000	16,000	0	0%	-1,000	-6%	59025	ALLOCATED OVERHEAD (AO)	80,000	80,000	81,000	0	0%	-1,000	-1%	197,000
-560,442	-835,000	-948,036	274,558	33%	387,594	41%		NOR (after AO)	-971,524	-1,086,000	-1,282,382	114,476	11%	310,858	24%	-5,890,000
-801,189	-1,311,000	-1,316,566	509,811	39%	515,377	39%		T O C post AO	-6,334,550	-8,007,000	-8,026,950	1,672,450	21%	1,692,400	21%	-20,030,000
-816,189	-1,326,000	-1,332,566	509,811	38%	516,377	39%		T O C pre AO	-6,414,550	-8,087,000	-8,107,950	1,672,450	21%	1,693,400	21%	-20,227,000
-30.0%	-36.3%	-28.0%	06.3%	17.2%	-02.1%	-07.3%		REV to TOC (CRR%)	-84.7%	-86.4%	-84.0%	01.8%	02.1%	-00.6%	-00.8%	-70.6%
835,000	835,000	955,000	0	0%	-120,000	-13%		Assessment Revenue, Operati	1,086,000	1,086,000	1,811,000	0	0%	-725,000	-40%	5,890,000
274,558	0	6,964	274,558	0%	267,594	3842%		NOR AFTER Assessment Reve	114,476	0	528,618	114,476	0%	-414,142	-78%	0

Tahoe Donner Association
Department P&L Detail (D01)

For the Five Months Ending May 31, 2020

Operating Fund Consolidated
Exception Report - Missing and Duplicate Accounts

Account Code Occurrences Row Number (dups) Row Code (dups)

Unit:TDA:SUMMARY
No Exceptions Found
No Duplicate Accounts