



Tahoe Donner Association Finance Reports

June 2020

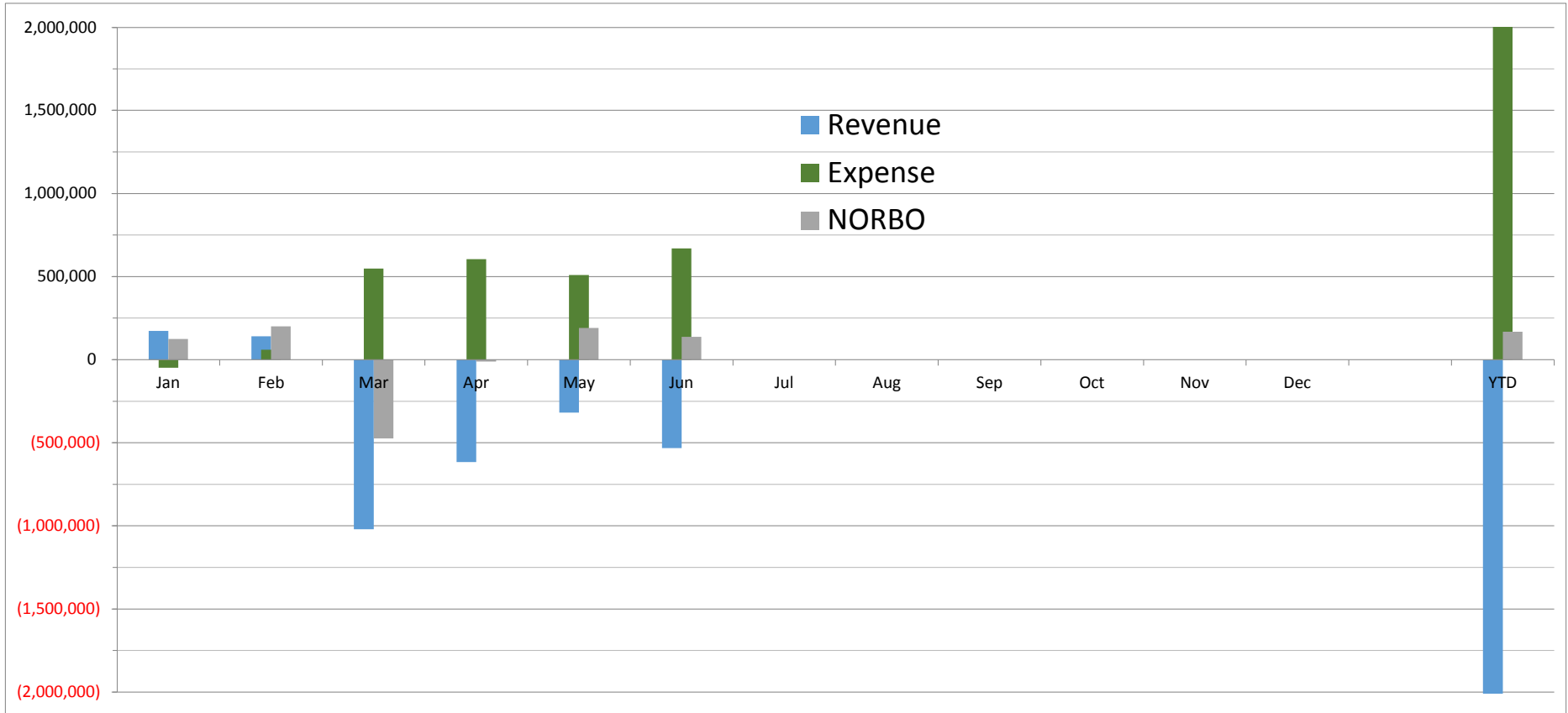
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Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the six months ending June 2020

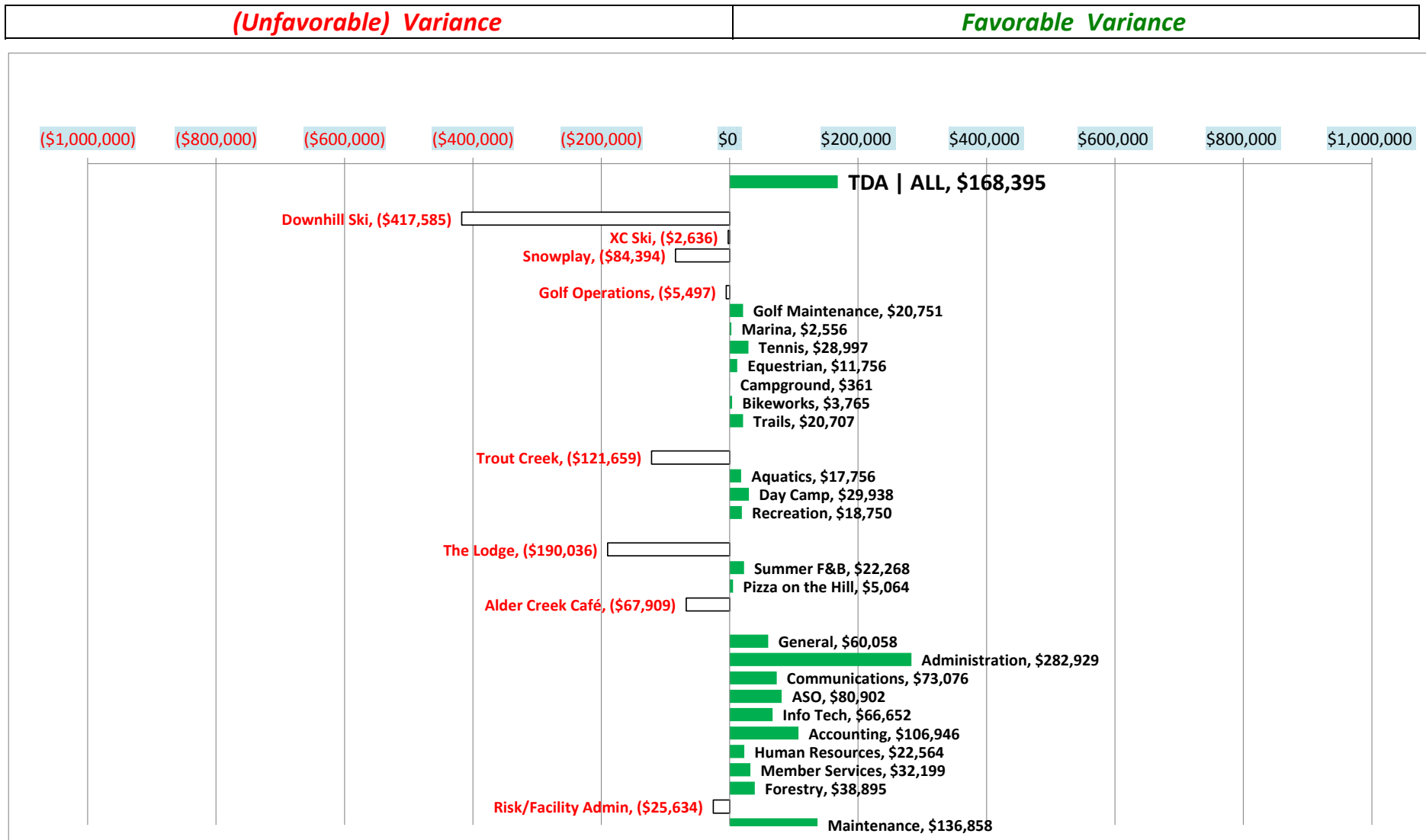
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	173,756	140,577	(1,020,721)	(616,334)	(319,323)	(531,760)	0	0	0	0	0	0	(2,173,804)
Expense	(48,865)	59,190	547,656	604,658	509,811	669,749	0	0	0	0	0	0	2,342,199
NORBO	124,891	199,767	(473,065)	(11,675)	190,488	137,990	0	0	0	0	0	0	168,395



Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

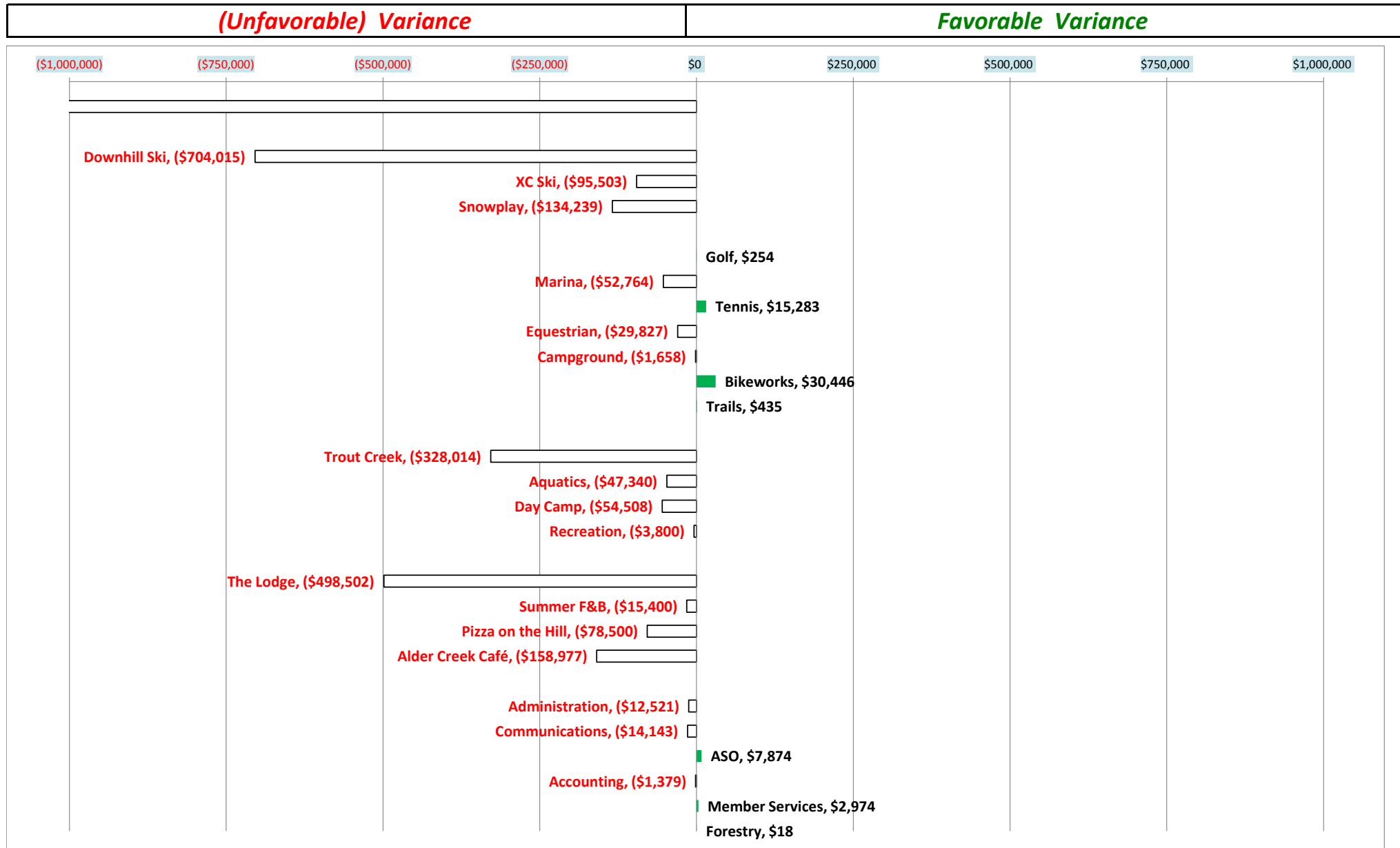
Year to Date June 2020



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date June 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report **(operating revenue - operating costs = NORBO)**

Year to Date June 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

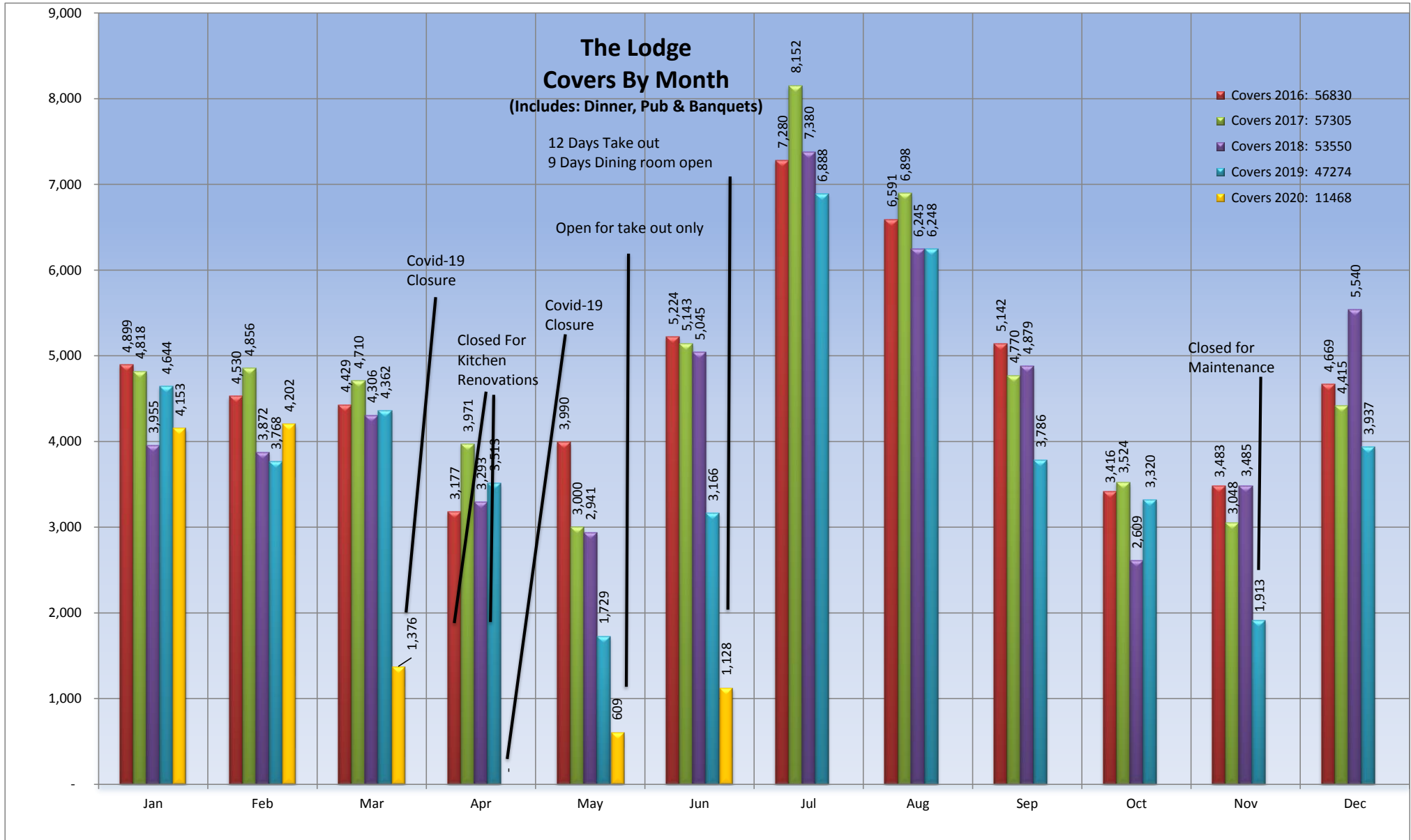
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 124,891	\$ 199,767	\$ (473,065)	\$ (11,675)	\$ 190,488	\$ 137,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,395
Downhill Ski	74,609	120,124	(451,395)	(196,130)	19,184	16,023	-	-	-	-	-	-	(417,585)
XC Ski	64,028	66,027	(117,785)	(31,558)	8,306	8,347	-	-	-	-	-	-	(2,636)
Snowplay	3,012	(40,532)	(43,374)	(1,985)	(716)	(800)	-	-	-	-	-	-	(84,394)
Golf Operations	(497)	(711)	276	(99)	(3,326)	(1,140)	-	-	-	-	-	-	(5,497)
Golf Maintenance	(1,281)	(2,469)	5,203	17,332	(1,411)	3,377	-	-	-	-	-	-	20,751
Marina	(35)	174	444	98	9,003	(7,128)	-	-	-	-	-	-	2,556
Tennis	(41)	67	(208)	158	10,227	18,795	-	-	-	-	-	-	28,997
Equestrian	(2,428)	560	1,357	1,730	14,528	(3,992)	-	-	-	-	-	-	11,756
Campground	(112)	207	468	162	319	(684)	-	-	-	-	-	-	361
Bikeworks	-	-	(209)	(52)	7,010	(2,984)	-	-	-	-	-	-	3,765
Trails	(4,201)	(1,142)	227	4,488	12,871	8,465	-	-	-	-	-	-	20,707
Trout Creek	2,363	9,206	(476)	30,224	(96,169)	(66,807)	-	-	-	-	-	-	(121,659)
Aquatics	1,644	1,273	3,800	6,884	(4,319)	8,475	-	-	-	-	-	-	17,756
Day Camp	(24)	(2)	57	(1,785)	9,862	21,829	-	-	-	-	-	-	29,938
Recreation	(911)	(785)	277	1,699	6,532	11,938	-	-	-	-	-	-	18,750
The Lodge	(25,971)	(28,823)	(60,638)	(28,485)	(826)	(45,293)	-	-	-	-	-	-	(190,036)
Summer F&B	-	(10)	-	-	8,600	13,678	-	-	-	-	-	-	22,268
Pizza on the Hill	95	(163)	57	1,029	9,743	(5,698)	-	-	-	-	-	-	5,064
Alder Creek Café	(9,250)	(16,725)	(26,652)	4,326	1,786	(21,394)	-	-	-	-	-	-	(67,909)
General	(927)	29,917	(15,210)	(3,285)	13,864	35,699	-	-	-	-	-	-	60,058
Administration	17,590	24,115	169,774	22,286	12,744	36,418	-	-	-	-	-	-	282,929
Communications	9,666	10,201	11,832	28,782	1,119	11,477	-	-	-	-	-	-	73,076
ASO	3,050	9,014	15,523	11,817	19,014	22,484	-	-	-	-	-	-	80,902
Info Tech	1,448	8,654	12,074	21,303	18,512	4,661	-	-	-	-	-	-	66,652
Accounting	6,137	(2,441)	7,767	28,321	45,916	21,247	-	-	-	-	-	-	106,946
Human Resources	2,439	837	673	(278)	8,803	10,091	-	-	-	-	-	-	22,564
Member Services	(619)	1,028	2,190	17,341	11,598	660	-	-	-	-	-	-	32,199
Forestry	(10,399)	4,400	(1,209)	16,817	10,883	18,402	-	-	-	-	-	-	38,895
Risk/Facility Admin	(9,431)	(5,057)	(5,454)	3,285	(6,499)	(2,479)	-	-	-	-	-	-	(25,634)
Maintenance	4,937	12,824	17,545	33,901	43,328	24,323	-	-	-	-	-	-	136,858

Tahoe Donner Association Operating Revenue Variances Report

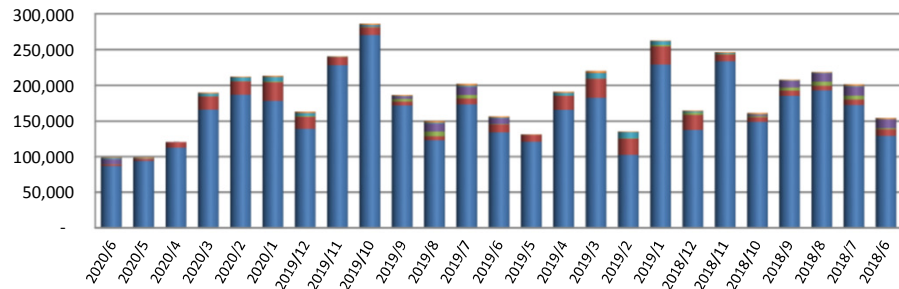
Year to Date June 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 173,756	\$ 140,577	\$ (1,020,721)	\$ (616,334)	\$ (319,323)	\$ (531,760)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,173,804)
Downhill Ski	108,607	133,002	(598,084)	(347,541)	-	-	-	-	-	-	-	-	(704,015)
XC Ski	75,550	73,055	(171,035)	(73,073)	-	-	-	-	-	-	-	-	(95,503)
Snowplay	(3,811)	(61,117)	(60,449)	(8,862)	-	-	-	-	-	-	-	-	(134,239)
Golf	-	-	-	-	(2,100)	2,354	-	-	-	-	-	-	254
Marina	-	20	-	-	(12,670)	(40,114)	-	-	-	-	-	-	(52,764)
Tennis	-	-	-	-	(5,744)	21,027	-	-	-	-	-	-	15,283
Equestrian	-	-	-	-	-	(29,827)	-	-	-	-	-	-	(29,827)
Campground	-	-	-	-	(1,600)	(58)	-	-	-	-	-	-	(1,658)
Bikeworks	-	-	-	-	38,691	(8,246)	-	-	-	-	-	-	30,446
Trails	-	-	-	-	-	435	-	-	-	-	-	-	435
Trout Creek	(14,765)	4,487	(22,054)	(22,638)	(158,600)	(114,444)	-	-	-	-	-	-	(328,014)
Aquatics	-	-	-	-	(18,000)	(29,340)	-	-	-	-	-	-	(47,340)
Day Camp	-	-	50	-	-	(54,558)	-	-	-	-	-	-	(54,508)
Recreation	-	-	-	-	-	(3,800)	-	-	-	-	-	-	(3,800)
The Lodge	(3,415)	(5,493)	(122,998)	(137,990)	(74,926)	(153,680)	-	-	-	-	-	-	(498,502)
Summer F&B	-	-	-	-	(1,900)	(13,500)	-	-	-	-	-	-	(15,400)
Pizza on the Hill	-	-	-	-	(11,000)	(67,500)	-	-	-	-	-	-	(78,500)
Alder Creek Café	10,421	(14,949)	(55,111)	(25,026)	(23,000)	(51,312)	-	-	-	-	-	-	(158,977)
Administration	(3,695)	(108)	2,471	(4,351)	(17,964)	11,125	-	-	-	-	-	-	(12,521)
Communications	942	4,549	904	(162)	(20,455)	79	-	-	-	-	-	-	(14,143)
ASO	3,723	4,841	8,188	(3,548)	(7,544)	2,215	-	-	-	-	-	-	7,874
Accounting	(73)	(68)	(242)	(297)	(200)	(500)	-	-	-	-	-	-	(1,379)
Member Services	(223)	(544)	(345)	9,270	(340)	(4,844)	-	-	-	-	-	-	2,974
Forestry	496	2,900	(2,018)	(2,115)	(1,972)	2,727	-	-	-	-	-	-	18



Tahoe Donner Association Energy Consumption - Last 25Months



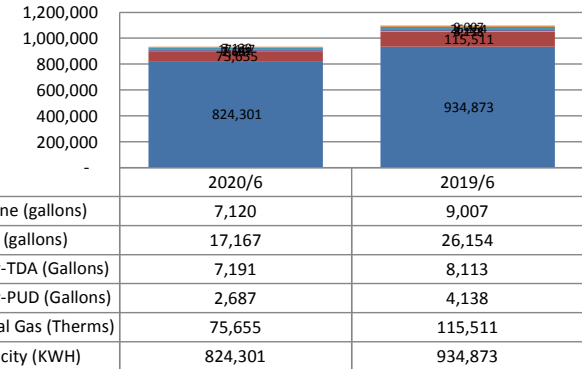
Water in 000 Gallons
NatGas in Therms
Electricity in KWH

Gas (gallons)
Diesel (gallons)
Water-TDA (Gallons)
Water-PUD (Gallons)
Natural Gas (Therms)
Electricity (KWH)

2020 06
▲ ▼

Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.91 -21% -1%	\$3.49 -12% -3%	\$3.49 -3% -10%
LTM Trend Sparkline	\$Cost Current Mth	%Chg Same Mth PY
	%Chg Last Month	

Tahoe Donner Association Energy Consumption YTD

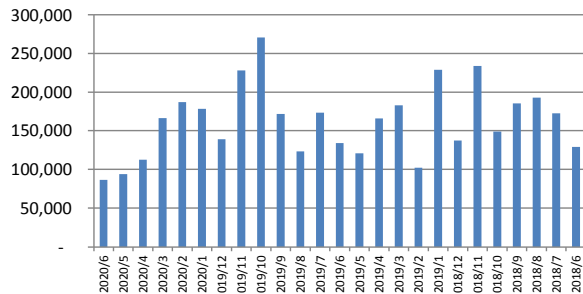


Data Available thru (yyyy/mm) - 2020/06

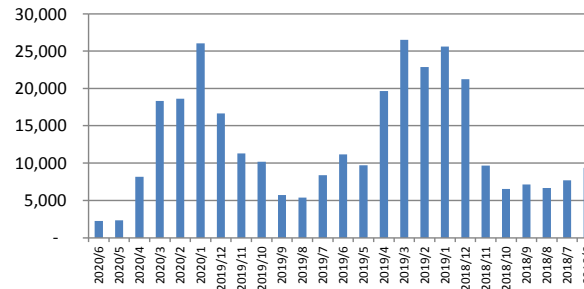
This Report is volumes not dollars

Note the scale varies with each Chart presented.

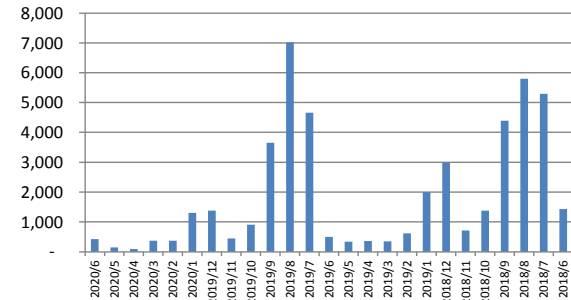
Electricity (KWH)



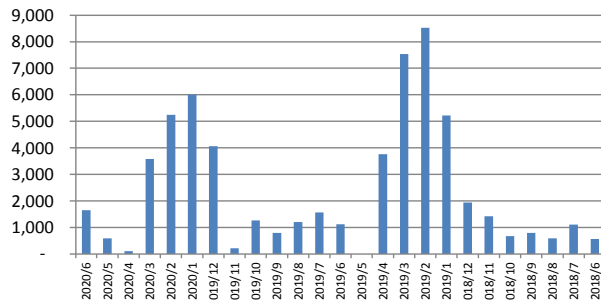
Natural Gas (Therms)



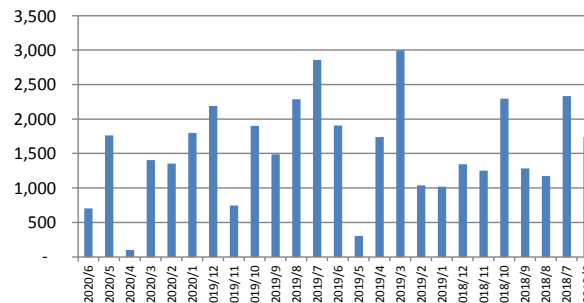
Water-PUD (000 Gallons)



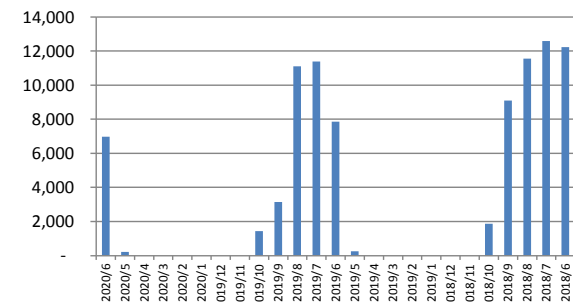
Diesel (gallons)



Gasoline (gallons)

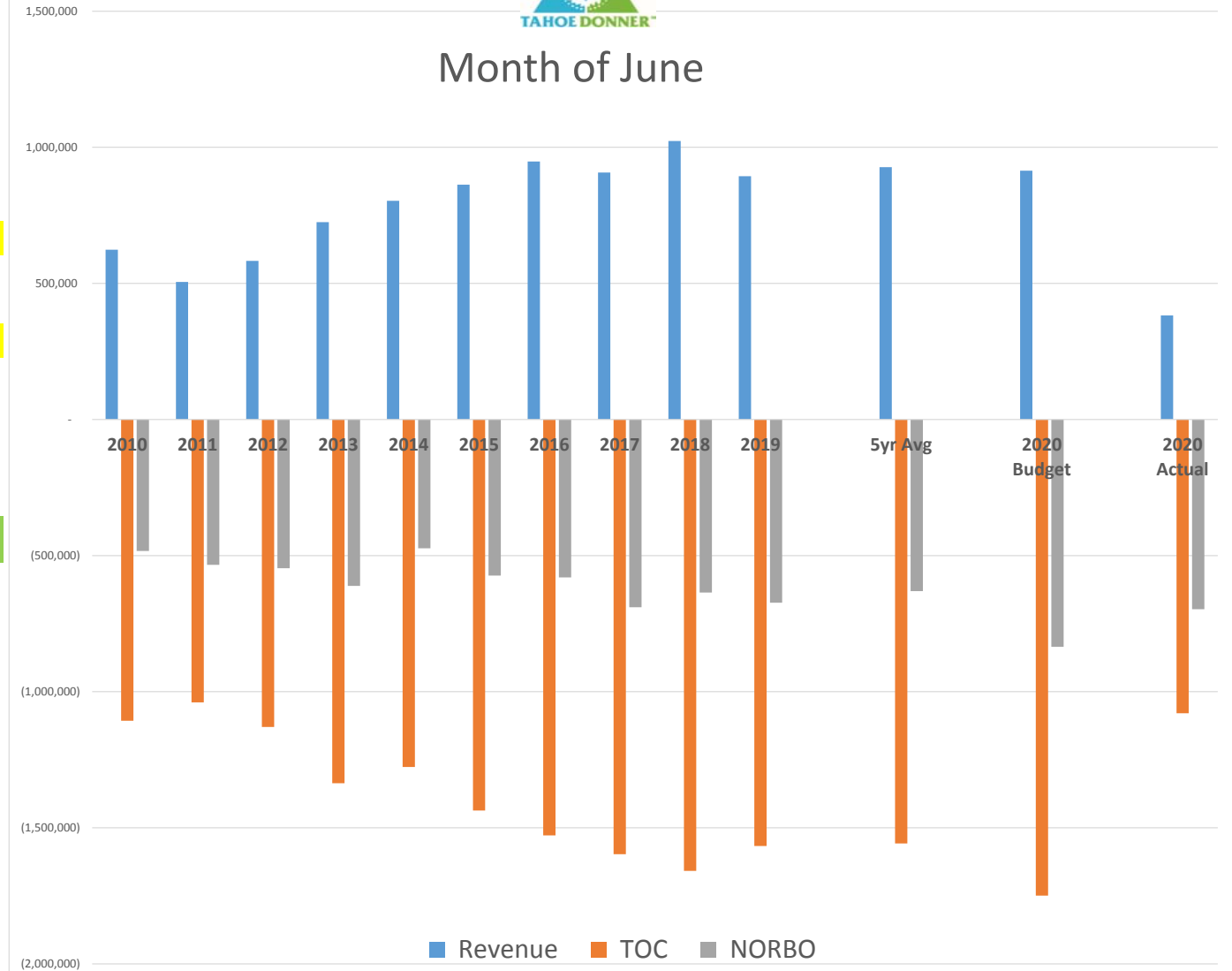


Water-TDA (000 Gallons)





Month of June



Month of June			
	Revenue	TOC	NORBO
2010	623,905	(1,106,842)	(482,937)
2011	505,362	(1,039,341)	(533,979)
2012	582,824	(1,129,340)	(546,516)
2013	724,894	(1,336,318)	(611,424)
2014	803,484	(1,276,560)	(473,076)
2015	862,809	(1,436,322)	(573,513)
2016	947,735	(1,528,036)	(580,301)
2017	907,281	(1,597,117)	(689,836)
2018	1,022,899	(1,658,480)	(635,581)
2019	893,919	(1,566,987)	(673,068)
5yr Avg	926,928	(1,557,388)	(630,460)
2020 Budget	914,000	(1,749,000)	(835,000)
2020 Actual	382,240	(1,079,251)	(697,011)
Var to Bdg	(531,760) -58%	669,749 38%	137,990 17%
Var to PY	(511,679) -57%	487,736 31%	(23,942) -4%
Variance FlowThru			
vs Bdg -26%			
vs PY 5%			
PY Records			
New Record(s)	if applicable		

Tahoe Donner Association
Visitation Report
June 2020

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
10,590	25,100	22,194	(14,510)	-58%	(11,604)	-52%	Private Amenities	36,862	77,000	71,169	(40,138)	-52%	(34,307)	-48%	212,600
586	14,100	12,834	(13,514)	-96%	(12,248)	-95%	Trout Creek Rec Ctr	25,353	64,300	60,825	(38,947)	-61%	(35,472)	-58%	143,000
-	500	207	(500)	-100%	(207)	-100%	NW Pool	-	500	207	(500)	-100%	(207)	-100%	4,100
6,676	6,500	5,471	176	3%	1,205	22%	Beach Club Marina	7,396	7,100	5,611	296	4%	1,785	32%	40,800
3,328	3,200	2,862	128	4%	466	16%	Tennis Center	4,113	4,300	3,706	(187)	-4%	407	11%	19,900
-	800	820	(800)	-100%	(820)	-100%	Day Camps	-	800	820	(800)	-100%	(820)	-100%	4,800
3,051	17,385	12,421	(14,334)	-82%	(9,370)	-75%	Public Amenities	87,062	128,125	132,640	(41,063)	-32%	(45,578)	-34%	233,700
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	29,061	36,000	36,567	(6,939)	-19%	(7,506)	-21%	45,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	25,085	22,000	28,727	3,085	14%	(3,642)	-13%	27,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	5,689	12,380	9,667	(6,691)	-54%	(3,978)	-41%	16,000
-	-	918	-	0%	(918)	-100%	Golf Rounds	-	-	918	-	0%	(918)	-100%	-
450	500	530	(50)	-10%	(80)	-15%	Campground Campers	450	600	597	(150)	-25%	(147)	-25%	2,100
803	900	714	(97)	-11%	89	12%	Equestrian Visitors	803	900	714	(97)	-11%	89	12%	5,500
670	300	387	370	123%	283	73%	Bikeworks Rentals	882	400	387	482	121%	495	128%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
1,128	5,520	3,166	(4,392)	-80%	(2,038)	-64%	The Lodge Covers	11,468	24,665	21,182	(13,197)	-54%	(9,714)	-46%	52,000
-	1,280	894	(1,280)	-100%	(894)	-100%	Summer Food and Bev	-	1,345	894	(1,345)	-100%	(894)	-100%	10,600
-	4,820	2,887	(4,820)	-100%	(2,887)	-100%	Pizza on the Hill Covers	-	5,610	12,862	(5,610)	-100%	(12,862)	-100%	24,000
-	4,065	2,925	(4,065)	-100%	(2,925)	-100%	Alder Creek Café Covers	13,624	24,225	20,125	(10,601)	-44%	(6,501)	-32%	49,000
13,641	42,485	34,615	(28,844)	-68%	(20,974)	-61%	Amenities Total	123,924	205,125	203,809	(81,201)	-40%	(79,885)	-39%	446,300
6	-	25	6	0%	(19)	-76%	HOA & Amenities Support Services	7,400	6,473	7,319	927	14%	81	1%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
6	-	25	6	0%	(19)	-76%	STR Registrants (916 @ 12/31/2019)	927	-	846	927	0%	81	10%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the six months ending June 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 5,661,196	\$ 7,835,000	\$ 7,638,486	\$ (2,173,804)	-28%	\$ (1,977,291)	-26%
Operating Costs	(7,396,818)	(9,739,000)	(9,577,937)	2,342,182	24%	2,181,119	23%
Net Operating Result	(1,735,622)	(1,904,000)	(1,939,450)	168,378	9%	203,829	11%
Assessment Revenue	1,904,000	1,904,000	2,469,000	-	0%	(565,000)	-23%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 168,378	\$ -	\$ 529,550	\$ 168,378	NA	\$ (361,171)	68%
Replacement Reserve Fund							
Investment Income	\$ 123,628	\$ 121,998	\$ 153,989	\$ 1,630	1%	\$ (30,361)	-20%
Expenditures - Capital	(1,088,160)	(2,983,000)	(982,897)	1,894,840	64%	(105,263)	-11%
Expenditures - Expense	(443,095)	(511,000)	(338,533)	67,905	13%	(104,561)	-31%
Fund Expenses (allocated OH new 2019)	(53,910)	(53,910)	(48,557)	-	0%	(5,353)	-11%
Assets Sale Proceeds	12,624	15,000	13,524	(2,376)	-16%	(900)	-7%
Net Result	(1,448,913)	(3,410,912)	(1,202,475)	1,961,999	58%	(246,438)	-20%
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 3,536,087	\$ 1,574,088	\$ 3,458,525	\$ 1,961,999	125%	\$ 77,562	2%
Development Fund							
Investment Income	\$ 71,369	\$ 65,000	\$ 87,436	\$ 6,369	10%	\$ (16,067)	-18%
Expenditures - Capital	(130,940)	(1,544,500)	(279,157)	1,413,560	92%	148,217	53%
Expenditures - Expense	-	-	(309)	-	0%	309	100%
Fund Expenses (alloacted OH new 2019)	(66,090)	(66,090)	(64,446)	-	0%	(1,644)	-3%
Net Result	(125,661)	(1,545,590)	(256,476)	1,419,929	92%	130,815	51%
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%
Change in Members' Equity	\$ 2,172,339	\$ 752,410	\$ 1,911,524	\$ 1,419,929	189%	\$ 260,815	14%
New Equipment Fund							
Investment Income	\$ 1,923	\$ 2,500	\$ 3,740	\$ (577)	-23%	\$ (1,817)	-49%
Expenditures - Capital	(5,424)	(40,000)	(94,588)	34,576	86%	89,163	94%
Expenditures - Expense	-	-	-	-	0%	-	0%
Net Result	(3,502)	(37,500)	(90,848)	33,998	91%	87,346	96%
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%
Change in Members' Equity	\$ 190,498	\$ 156,500	\$ 103,152	\$ 33,998	22%	\$ 87,346	85%
Property Fund							
Expenditures - Capital (<i>increase ME in Fund</i>)	\$ 1,224,525	\$ 4,567,500	\$ 1,356,642	\$ (3,342,975)	-73%	\$ (132,117)	-10%
Depreciation Expense / Chg in ME for Fund	(1,749,998)	(1,750,000)	(1,650,000)	2	0%	(99,998)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (525,473)	\$ 2,817,500	\$ (293,358)	\$ (3,342,973)	-119%	\$ (232,115)	79%
Consolidated Change in Members' Equity	\$ 5,541,829	\$ 5,300,498	\$ 5,709,393	\$ 241,331	5%	\$ (167,564)	-3%

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the six months ending June 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 5,661,196	\$ 7,835,000	\$ 7,638,486	\$ (2,173,804)	-28%	\$ (1,977,291)	-26%
Operating Costs	(7,396,818)	(9,739,000)	(9,577,937)	2,342,182	24%	2,181,119	23%
Net Operating Result	(1,735,622)	(1,904,000)	(1,939,450)	168,378	9%	203,829	11%
Replacement Reserve Fund							
Investment Income	123,628	121,998	153,989	1,630	1%	(30,361)	-20%
Expenditures - Expense	(443,095)	(511,000)	(338,533)	67,905	13%	(104,561)	-31%
Fund Expenses (allocated OH new 2019)	(53,910)	(53,910)	(48,557)	-	0%	(5,353)	-11%
Assets Sale Proceeds	12,624	15,000	13,524	(2,376)	-16%	(900)	-7%
Net Result	(360,753)	(427,912)	(219,578)	67,159	16%	(141,175)	-64%
Development Fund							
Investment Income	71,369	65,000	87,436	6,369	10%	(16,067)	-18%
Expenditures - Expense	-	-	(309)	-	0%	309	100%
Fund Expenses (allocated OH new 2019)	(66,090)	(66,090)	(64,446)	-	0%	(1,644)	-3%
Net Result	5,279	(1,090)	22,681	6,369	584%	(17,402)	-77%
New Equipment Fund							
Investment Income	1,923	2,500	3,740	(577)	-23%	(1,817)	-49%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses	-	-	-	-	0%	-	0%
Net Result	1,923	2,500	3,740	(577)	-23%	(1,817)	-49%
Property Fund							
Depreciation Expense	(1,749,998)	(1,750,000)	(1,650,000)	2	0%	(99,998)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Net Result, Before Assessment Revenue	\$ (3,839,171)	\$ (4,080,502)	\$ (3,782,607)	\$ 241,331	6%	\$ (56,564)	1%
Assessment Revenue	9,381,000	9,381,000	9,492,000	-	0%	(111,000)	-1%
Consolidated Change in Members' Equity	\$ 5,541,829	\$ 5,300,498	\$ 5,709,393	\$ 241,331	5%	\$ (167,564)	-3%

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(1,088,160)	(2,983,000)	(982,897)	1,894,840	64%	(105,263)	-11%
Development Fund	(130,940)	(1,544,500)	(279,157)	1,413,560	92%	148,217	53%
New Equipment Fund	(5,424)	(40,000)	(94,588)	34,576	86%	89,163	94%
Total Capital Expenditures	\$ (1,224,525)	\$ (4,567,500)	\$ (1,356,642)	\$ 3,342,975	73%	\$ 132,117	10%

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
June 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 382,240	\$ 914,000	\$ 893,919	\$ (531,760)	-58%	\$ (511,679)	-57%
Operating Costs	(1,062,251)	(1,732,000)	(1,550,987)	669,749	39%	488,736	32%
Net Operating Result	(680,011)	(818,000)	(657,068)	137,990	17%	(22,942)	-3%
Replacement Reserve Fund							
Investment Income	14,532	20,333	26,100	(5,801)	-29%	(11,568)	-44%
Expenditures - Expense	(41,862)	(85,166)	(97,847)	43,304	51%	55,985	57%
Fund Expenses (allocated OH new 2019)	(8,602)	(8,602)	(7,337)	-	0%	(1,265)	-17%
Assets Sale Proceeds	1,559	2,500	1,122	(941)	-38%	437	39%
Net Result	(34,373)	(70,935)	(77,961)	36,562	52%	43,589	56%
Development Fund							
Investment Income	9,531	10,834	14,246	(1,303)	-12%	(4,716)	-33%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses (allocated OH new 2019)	(11,232)	(11,232)	(10,414)	-	0%	(818)	-8%
Net Result	(1,701)	(398)	3,832	(1,303)	-328%	(5,534)	-144%
New Equipment Fund							
Investment Income	329	416	663	(87)	-21%	(334)	-50%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses	-	-	-	-	0%	-	0%
Net Result	329	416	663	(87)	-21%	(334)	-50%
Property Fund							
Depreciation Expense	(291,666)	(291,666)	(275,000)	-	0%	(16,666)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Net Result, Before Assessment Revenue	\$ (1,007,422)	\$ (1,180,583)	\$ (1,005,534)	\$ 173,161	15%	\$ (1,888)	0%
Assessment Revenue	818,000	818,000	658,000	-	0%	160,000	24%
Consolidated Change in Members' Equity	\$ (189,422)	\$ (362,583)	\$ (347,534)	\$ 173,161	48%	\$ 158,112	45%

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(520,989)	(497,166)	(229,657)	(23,823)	-5%	(291,332)	-127%
Development Fund	(18,283)	(257,416)	(67,205)	239,133	93%	48,922	73%
New Equipment Fund	(1,202)	(6,666)	(76,791)	5,464	82%	75,589	98%
Total Capital Expenditures	\$ (540,473)	\$ (761,248)	\$ (373,653)	\$ 220,775	29%	\$ (166,821)	-45%

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of June 2020

Including Allocated Overhead					Department	Including Allocated Overhead									
Net Operating Results (NOR)						Total Operating Expenses									
Variance to Budget			Variance to PriorYr			Variance to Budget			Variance to PriorYr						
Actual	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg					
\$ (69,193)	\$ (12,898)	-23%	\$ (10,546)	-18%	Private Amenities	\$ 152,600	\$ (221,229)	-59%	\$ (176,845)	-54%	\$ (221,793)	\$ 208,331	48%	\$ 166,299	43%
(63,825)	(66,807)	-2240%	(66,756)	-2277%	Trout Creek Rec Ctr	56	(114,444)	-100%	(105,686)	-100%	(63,881)	47,637	43%	38,929	38%
(25,086)	8,475	25%	5,993	19%	Aquatics	(40)	(29,340)	-100%	(24,513)	-100%	(25,046)	37,815	60%	30,506	55%
23,353	(7,128)	-23%	3,005	15%	Beach Club Marina	79,615	(40,114)	-34%	(19,728)	-20%	(56,262)	32,986	37%	22,733	29%
21,336	18,795	740%	18,761	729%	Tennis Center	73,527	21,027	40%	23,802	48%	(52,192)	(2,233)	-4%	(5,041)	-11%
(9,585)	21,829	69%	16,536	63%	Day Camps	(558)	(54,558)	-101%	(46,549)	-101%	(9,027)	76,387	89%	63,085	87%
(15,386)	11,938	44%	11,916	44%	Recreation Programs	-	(3,800)	-100%	(4,171)	-100%	(15,386)	15,738	51%	16,087	51%
(368,819)	(32,095)	-10%	(28,305)	-8%	Public Amenities	153,437	(321,333)	-68%	(347,331)	-69%	(522,256)	289,238	36%	319,026	38%
(86,300)	16,023	16%	11,196	11%	Downhill Ski	-	-	0%	(2,241)	-100%	(86,300)	16,023	16%	13,437	13%
(31,941)	8,347	21%	322	1%	Cross Country Ski	-	-	0%	-	0%	(31,941)	8,347	21%	322	1%
(7,032)	(800)	-13%	(407)	-6%	Snowplay	-	-	0%	-	0%	(7,032)	(800)	-13%	(407)	-6%
(59,610)	2,237	4%	54,637	48%	Golf	8,654	2,354	37%	(42,910)	-83%	(68,264)	(117)	0%	97,548	59%
605	(684)	-53%	(1,771)	-75%	Campground	18,642	(58)	0%	(1,055)	-5%	(18,037)	(626)	-4%	(716)	-4%
(31,677)	(3,992)	-14%	3,975	11%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(42,450)	25,835	38%	30,834	42%
(3,735)	(2,984)	-397%	165	4%	Bikeworks	25,254	(8,246)	-25%	(6,736)	-21%	(28,989)	5,262	15%	6,902	19%
(24,023)	8,465	26%	(3,931)	-20%	Trails	855	435	104%	(180)	-17%	(24,878)	8,030	24%	(3,751)	-18%
(83,739)	(45,293)	-118%	(102,115)	-556%	The Lodge	77,170	(153,680)	-67%	(192,147)	-71%	(160,909)	108,387	40%	90,032	36%
(7,444)	13,678	65%	15,326	67%	Summer Food and Bev	3,400	(13,500)	-80%	(8,225)	-71%	(10,844)	27,178	71%	23,552	68%
(13,118)	(5,698)	-77%	2,683	17%	Pizza on the Hill	-	(67,500)	-100%	(40,584)	-100%	(13,118)	61,802	82%	43,267	77%
(20,805)	(21,394)	-3632%	(8,386)	-68%	Alder Creek Café	8,688	(51,312)	-86%	(26,393)	-75%	(29,494)	29,917	50%	18,007	38%
(438,011)	(44,992)	-11%	(38,852)	-10%	Amenities Total	306,037	(542,562)	-64%	(524,176)	-63%	(744,049)	497,569	40%	485,325	39%
(241,999)	182,982	43%	15,909	6%	HOA & Amenities Support Services	76,203	10,802	17%	12,498	20%	(318,202)	172,180	35%	3,411	1%
(188,564)	35,699	16%	57,603	23%	General	-	-	0%	-	0%	(188,564)	35,699	16%	57,603	23%
36,418	36,418	#####	(79,656)	-69%	Administration	28,806	11,125	63%	10,046	54%	7,613	25,294	143%	(89,702)	-92%
11,477	11,477	#####	10,561	1153%	Communications	18,979	79	0%	110	1%	(7,502)	11,398	60%	10,450	58%
4,661	4,661	#####	2,771	147%	Information Tech	-	-	0%	-	0%	4,661	4,661	#####	2,771	147%
21,247	21,247	#####	22,481	1822%	Accounting	-	(500)	-100%	(237)	-100%	21,247	21,747	4349%	22,717	1545%
10,091	10,091	#####	339	3%	Human Resources	-	-	0%	-	0%	10,091	10,091	#####	339	3%
(19,066)	22,484	54%	1,776	9%	Architectural Standards	21,215	2,215	12%	5,444	35%	(40,281)	20,269	33%	(3,669)	-10%
660	660	#####	(1,336)	-67%	Member Services	56	(4,844)	-99%	(4,418)	-99%	604	5,504	112%	3,082	124%
(2,479)	(2,479)	#####	(1,289)	-108%	Risk & Facility Admin	-	-	0%	-	0%	(2,479)	(2,479)	#####	(1,289)	-108%
(140,766)	18,402	12%	(20,141)	-17%	Forestry	7,147	2,727	62%	1,552	28%	(147,913)	15,675	10%	(21,693)	-17%
24,323	24,323	#####	22,800	1498%	Maintenance	-	-	0%	-	0%	24,323	24,323	#####	22,800	1498%
\$ (680,011)	\$ 137,990	17%	\$ (22,942)	-3%	TDA Operating Fund	\$ 382,240	\$ (531,760)	-58%	\$ (511,679)	-57%	\$ (1,062,251)	\$ 669,749	39%	\$ 488,736	32%

Tahoe Donner Association

Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the six months ending June 2020

Including Allocated Overhead					Department	Including Allocated Overhead					Including Allocated Overhead					ANNUAL BUDGET AMOUNTS		
Net Operating Results (NOR)						Revenue					Total Operating Expenses					Revenue	T O E	N O R
Variance to Budget			Variance to PriorYr			Variance to Budget			Variance to PriorYr		Variance to Budget			Variance to PriorYr		BUDGET	BUDGET	BUDGET
Actual	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg			
\$ (547,467)	\$ (23,663)	-5%	\$ 27,052	5%	Private Amenities	\$ 470,154	\$ (471,142)	-50%	\$ (318,351)	-40%	\$ (1,017,621)	\$ 447,479	31%	\$ 345,404	25%	\$ 3,026,000	\$ (3,453,000)	\$ (427,000)
(237,743)	(121,659)	-105%	(84,125)	-55%	Trout Creek Rec Ctr	230,486	(328,014)	-59%	(237,097)	-51%	(468,230)	206,354	31%	152,973	25%	1,221,000	(1,365,400)	(144,400)
(93,512)	17,756	16%	14,793	14%	Aquatics	60,960	(47,340)	-44%	(39,472)	-39%	(154,472)	65,096	30%	54,265	26%	281,000	(481,600)	(200,600)
(65,567)	2,556	4%	9,154	12%	Beach Club Marina	90,132	(52,764)	-37%	(29,857)	-25%	(155,700)	55,319	26%	39,011	20%	798,000	(597,500)	200,500
(19,934)	28,997	59%	50,384	72%	Tennis Center	89,083	15,283	21%	39,192	79%	(109,018)	13,713	11%	11,191	9%	244,000	(321,100)	(77,100)
(42,662)	29,938	41%	26,793	39%	Day Camps	(508)	(54,508)	-101%	(46,859)	-101%	(42,154)	84,446	67%	73,652	64%	292,000	(330,600)	(38,600)
(88,048)	18,750	18%	10,053	10%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(88,048)	22,550	20%	14,311	14%	190,000	(356,800)	(166,800)
(191,485)	(683,386)	-139%	(439,462)	-177%	Public Amenities	4,816,474	(1,685,486)	-26%	(1,609,088)	-25%	(5,007,960)	1,002,099	17%	1,169,626	19%	10,395,000	(11,499,000)	(1,104,000)
903,576	(417,585)	-32%	(422,087)	-32%	Downhill Ski	2,999,585	(704,015)	-19%	(651,347)	-18%	(2,096,009)	286,430	12%	229,259	10%	4,782,000	(3,810,900)	971,100
228,939	(2,636)	-1%	6,303	3%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(649,158)	92,867	13%	95,545	13%	1,242,000	(1,231,300)	10,700
5,955	(84,394)	-93%	(49,025)	-89%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(88,007)	49,844	36%	34,705	28%	296,000	(233,900)	62,100
(339,364)	15,254	4%	130,350	28%	Golf	8,654	254	3%	(53,800)	-86%	(348,018)	15,000	4%	184,150	35%	30,000	(782,400)	(752,400)
(27,639)	361	1%	2,314	8%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(46,282)	2,018	4%	5,809	11%	96,000	(121,700)	(25,700)
(99,956)	11,756	11%	14,627	13%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(110,730)	41,582	27%	41,486	27%	254,000	(412,100)	(158,100)
(13,763)	3,765	21%	6,305	31%	Bikeworks	67,946	30,446	81%	28,483	72%	(81,708)	(26,680)	-48%	(22,178)	-37%	139,000	(159,900)	(20,900)
(102,873)	20,707	17%	(15,613)	-18%	Trails	855	435	104%	(180)	-17%	(103,728)	20,272	16%	(15,433)	-17%	2,000	(274,700)	(272,700)
(515,457)	(190,036)	-58%	(143,742)	-39%	The Lodge	536,538	(498,502)	-48%	(496,252)	-48%	(1,051,995)	308,466	23%	352,510	25%	2,337,000	(2,885,200)	(548,200)
(34,858)	22,268	39%	25,577	42%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(38,258)	37,668	50%	33,802	47%	159,000	(295,600)	(136,600)
(67,660)	5,064	7%	40,355	37%	Pizza on the Hill	-	(78,500)	-100%	(180,976)	-100%	(67,660)	83,564	55%	221,331	77%	335,000	(455,000)	(120,000)
(128,384)	(67,909)	-112%	(34,825)	-37%	Alder Creek Café	198,023	(158,977)	-45%	(43,464)	-18%	(326,407)	91,068	22%	8,639	3%	723,000	(836,300)	(113,300)
(738,952)	(707,049) #####		(412,410)	-126%	Amenities Total	5,286,629	(2,156,627)	-29%	(1,927,439)	-27%	(6,025,581)	1,449,578	19%	1,515,030	20%	13,421,000	(14,952,000)	(1,531,000)
(996,652)	875,445	47%	616,256	38%	HOA & Amenities	374,567	(17,177)	-4%	(49,851)	-12%	(1,371,220)	892,621	39%	666,107	33%	719,000	(5,078,000)	(4,359,000)
(1,043,632)	60,058	5%	158,303	13%	Support Services	-	-	0%	-	0%	(1,043,632)	60,058	5%	158,303	13%	-	(2,175,900)	(2,175,900)
282,929	282,929	#####	220,342	352%	General	154,103	(12,521)	-8%	(37,700)	-20%	128,826	295,450	177%	258,042	200%	240,000	(240,000)	-
73,076	73,076	#####	8,277	13%	Administration	96,257	(14,143)	-13%	(26,520)	-22%	(23,180)	87,220	79%	34,797	60%	210,000	(210,000)	-
66,652	66,652	#####	30,837	86%	Communications	-	-	0%	-	0%	66,652	66,652	#####	30,837	86%	-	-	-
106,946	106,946	#####	126,048	660%	Information Tech	1,321	(1,379)	-51%	(1,063)	-45%	105,625	108,325	4012%	127,111	592%	6,000	(6,000)	-
22,564	22,564	#####	36,804	258%	Accounting	-	-	0%	-	0%	22,564	22,564	#####	36,804	258%	-	-	-
(145,636)	80,902	36%	37,374	20%	Human Resources	83,874	7,874	10%	9,188	12%	(229,510)	73,028	24%	28,186	11%	175,000	(624,800)	(449,800)
32,199	32,199	#####	20,657	179%	Architectural Standards	16,774	2,974	22%	4,720	39%	15,424	29,224	212%	15,937	3110%	32,000	(32,000)	-
(25,634)	(25,634)	#####	(17,295)	-207%	Member Services	-	-	0%	-	0%	(25,634)	(25,634)	#####	(17,295)	-207%	-	-	-
(502,974)	38,895	7%	(96,789)	-24%	Risk & Facility Admin	22,238	18	0%	1,523	7%	(525,212)	38,877	7%	(98,312)	-23%	56,000	(1,789,300)	(1,733,300)
136,858	136,858	#####	91,698	203%	Forestry	-	-	0%	-	0%	136,858	136,858	#####	91,698	203%	-	-	-
					Maintenance	-	-	0%	-	0%								
\$ (1,735,605)	\$ 168,395	9%	\$ 203,846	11%	TDA Operating Fund	\$ 5,661,196	\$ (2,173,804)	-28%	\$ (1,977,291)	-26%	\$ (7,396,801)	\$ 2,342,199	24%	\$ 2,181,136	23%	\$ 14,140,000	\$ (20,030,000)	\$ (5,890,000)

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of June 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ 9,861	\$ 22,758	\$ 13,692	\$ (12,898)	-57%	\$ (3,831)	-28%	Private Amenities	\$ 152,600	\$ (221,229)	-59%	\$ (176,845)	-54%	\$ (142,740)	\$ 208,331	59%	\$ 173,014	55%
(39,252)	27,555	25,426	(66,807)	-242%	(64,677)	-254%	Trout Creek Rec Ctr	56	(114,444)	-100%	(105,686)	-100%	(39,308)	47,637	55%	41,008	51%
(7,758)	(16,233)	(15,228)	8,475	52%	7,470	49%	Aquatics	(40)	(29,340)	-100%	(24,513)	-100%	(7,718)	37,815	83%	31,983	81%
35,074	42,202	31,070	(7,128)	-17%	4,004	13%	Beach Club Marina	79,615	(40,114)	-34%	(19,728)	-20%	(44,541)	32,986	43%	23,732	35%
29,224	10,429	9,795	18,795	180%	19,429	198%	Tennis Center	73,527	21,027	40%	23,802	48%	(44,304)	(2,233)	-5%	(4,373)	-11%
(3,720)	(25,549)	(20,752)	21,829	85%	17,032	82%	Day Camps	(558)	(54,558)	-101%	(46,549)	-101%	(3,162)	76,387	96%	63,581	95%
(3,708)	(15,646)	(16,619)	11,938	76%	12,912	78%	Recreation Programs	-	(3,800)	-100%	(4,171)	-100%	(3,708)	15,738	81%	17,083	82%
(205,487)	(173,392)	(191,092)	(32,095)	-19%	(14,395)	-8%	Public Amenities	153,437	(321,333)	-68%	(347,331)	-69%	(358,924)	289,238	45%	332,936	48%
(43,971)	(59,994)	(58,798)	16,023	27%	14,827	25%	Downhill Ski	-	-	0%	(2,241)	-100%	(43,971)	16,023	27%	17,068	28%
(12,650)	(20,997)	(14,609)	8,347	40%	1,959	13%	Cross Country Ski	-	-	0%	-	0%	(12,650)	8,347	40%	1,959	13%
(2,068)	(1,268)	(2,081)	(800)	-63%	13	1%	Snowplay	-	-	0%	-	0%	(2,068)	(800)	-63%	13	1%
(40,087)	(42,324)	(96,386)	2,237	5%	56,298	58%	Golf	8,654	2,354	37%	(42,910)	-83%	(48,741)	(117)	0%	99,209	67%
3,769	4,453	5,269	(684)	-15%	(1,500)	-28%	Campground	18,642	(58)	0%	(1,055)	-5%	(14,873)	(626)	-4%	(445)	-3%
(25,067)	(21,075)	(29,602)	(3,992)	-19%	4,535	15%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(35,840)	25,835	42%	31,394	47%
(777)	2,207	(1,191)	(2,984)	-135%	414	35%	Bikeworks	25,254	(8,246)	-25%	(6,736)	-21%	(26,031)	5,262	17%	7,151	22%
(18,630)	(27,095)	(15,155)	8,465	31%	(3,474)	-23%	Trails	855	435	104%	(180)	-17%	(19,485)	8,030	29%	(3,294)	-20%
(47,214)	(1,921)	51,793	(45,293)	-2358%	(99,007)	-191%	The Lodge	77,170	(153,680)	-67%	(192,147)	-71%	(124,384)	108,387	47%	93,140	43%
(2,960)	(16,638)	(18,668)	13,678	82%	15,707	84%	Summer Food and Bev	3,400	(13,500)	-80%	(8,225)	-71%	(6,360)	27,178	81%	23,933	79%
(2,744)	2,954	(6,305)	(5,698)	-193%	3,561	56%	Pizza on the Hill	-	(67,500)	-100%	(40,584)	-100%	(2,744)	61,802	96%	44,145	94%
(13,088)	8,306	(5,359)	(21,394)	-258%	(7,729)	-144%	Alder Creek Café	8,688	(51,312)	-86%	(26,393)	-75%	(21,777)	29,917	58%	18,664	46%
(195,626)	(150,634)	(177,400)	(44,992)	-30%	(18,227)	-10%	Amenities Total	306,037	(542,562)	-64%	(524,176)	-63%	(501,664)	497,569	50%	505,950	50%
(501,384)	(684,366)	(495,668)	182,982	27%	(5,716)	-1%	HOA & Amenities Support Services	76,203	10,802	17%	12,498	20%	(577,587)	172,180	23%	(18,214)	-3%
(82,966)	(118,665)	(149,642)	35,699	30%	66,675	45%	General	-	-	0%	-	0%	(82,966)	35,699	30%	66,675	45%
(24,508)	(60,926)	56,118	36,418	60%	(80,626)	-144%	Administration	28,806	11,125	63%	10,046	54%	(53,313)	25,294	32%	(90,672)	-243%
(33,596)	(45,073)	(28,269)	11,477	25%	(5,327)	-19%	Communications	18,979	79	0%	110	1%	(52,575)	11,398	18%	(5,438)	-12%
(51,630)	(56,291)	(53,635)	4,661	8%	2,005	4%	Information Tech	-	-	0%	-	0%	(51,630)	4,661	8%	2,005	4%
(56,289)	(77,536)	(67,708)	21,247	27%	11,419	17%	Accounting	-	(500)	-100%	(237)	-100%	(56,289)	21,747	28%	11,655	17%
(23,111)	(33,201)	(26,076)	10,091	30%	2,965	11%	Human Resources	-	-	0%	-	0%	(23,111)	10,091	30%	2,965	11%
(8,194)	(30,678)	(10,897)	22,484	73%	2,703	25%	Architectural Standards	21,215	2,215	12%	5,444	35%	(29,409)	20,269	41%	(2,742)	-10%
(19,372)	(20,032)	(17,807)	660	3%	(1,565)	-9%	Member Services	56	(4,844)	-99%	(4,418)	-99%	(19,428)	5,504	22%	2,853	13%
(29,206)	(26,727)	(29,008)	(2,479)	-9%	(198)	-1%	Risk & Facility Admin	-	-	0%	-	0%	(29,206)	(2,479)	-9%	(198)	-1%
(124,621)	(143,023)	(105,856)	18,402	13%	(18,765)	-18%	Forestry	7,147	2,727	62%	1,552	28%	(131,768)	15,675	11%	(20,317)	-18%
(47,891)	(72,214)	(62,890)	24,323	34%	14,998	24%	Maintenance	-	-	0%	-	0%	(47,891)	24,323	34%	14,998	24%
\$ (697,011)	\$ (835,000)	\$ (673,068)	\$ 137,990	17%	\$ (23,942)	-4%	TDA Operating Fund	\$ 382,240	\$ (531,760)	-58%	\$ (511,679)	-57%	\$ (1,079,251)	\$ 669,749	38%	\$ 487,736	31%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the six months ending June 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (93,522)	\$ (69,859)	\$ (134,241)	\$ (23,663)	-34%	\$ 40,719	30%	Private Amenities	\$ 470,154	\$ (471,142)	-50%	\$ (318,351)	-40%	\$ (563,676)	\$ 447,479	44%	\$ 359,071	39%
(96,636)	25,023	(16,711)	(121,659)	-486%	(79,926)	-478%	Trout Creek Rec Ctr	230,486	(328,014)	-59%	(237,097)	-51%	(327,123)	206,354	39%	157,172	32%
5,992	(11,764)	(11,830)	17,756	151%	17,822	151%	Aquatics	60,960	(47,340)	-44%	(39,472)	-39%	(54,968)	65,096	54%	57,294	51%
1,737	(819)	(9,462)	2,556	312%	11,199	118%	Beach Club Marina	90,132	(52,764)	-37%	(29,857)	-25%	(88,396)	55,319	38%	41,056	32%
25,362	(3,635)	(26,374)	28,997	798%	51,736	196%	Tennis Center	89,083	15,283	21%	39,192	79%	(63,722)	13,713	18%	12,543	16%
(8,985)	(38,923)	(36,777)	29,938	77%	27,792	76%	Day Camps	(508)	(54,508)	-101%	(46,859)	-101%	(8,477)	84,446	91%	74,651	90%
(20,991)	(39,741)	(33,087)	18,750	47%	12,096	37%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(20,991)	22,550	52%	16,354	44%
746,432	1,429,818	1,157,406	(683,386)	-48%	(410,974)	-36%	Public Amenities	4,816,474	(1,685,486)	-26%	(1,609,088)	-25%	(4,070,043)	1,002,099	20%	1,198,114	23%
1,146,646	1,564,231	1,561,191	(417,585)	-27%	(414,545)	-27%	Downhill Ski	2,999,585	(704,015)	-19%	(651,347)	-18%	(1,852,939)	286,430	13%	236,801	11%
339,717	342,353	330,083	(2,636)	-1%	9,634	3%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(538,380)	92,867	15%	98,876	16%
34,461	118,855	82,635	(84,394)	-71%	(48,174)	-58%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(59,501)	49,844	46%	35,556	37%
(227,256)	(242,510)	(361,000)	15,254	6%	133,744	37%	Golf	8,654	254	3%	(53,800)	-86%	(235,910)	15,000	6%	187,544	44%
(9,470)	(9,831)	(12,346)	361	4%	2,876	23%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(28,113)	2,018	7%	6,371	18%
(61,996)	(73,752)	(77,760)	11,756	16%	15,764	20%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(72,770)	41,582	36%	42,623	37%
3,222	(543)	(3,582)	3,765	693%	6,804	190%	Bikeworks	67,946	30,446	81%	28,483	72%	(64,723)	(26,680)	-70%	(21,679)	-50%
(71,904)	(92,611)	(57,216)	20,707	22%	(14,688)	-26%	Trails	855	435	104%	(180)	-17%	(72,759)	20,272	22%	(14,508)	-25%
(305,719)	(115,683)	(168,329)	(190,036)	-164%	(137,390)	-82%	The Lodge	536,538	(498,502)	-48%	(496,252)	-48%	(842,257)	308,466	27%	358,862	30%
(9,109)	(31,377)	(35,463)	22,268	71%	26,354	74%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(12,509)	37,668	75%	34,579	73%
(8,086)	(13,150)	(50,219)	5,064	39%	42,133	84%	Pizza on the Hill	-	(78,500)	-100%	(180,976)	-100%	(8,086)	83,564	91%	223,109	97%
(84,073)	(16,164)	(50,588)	(67,909)	-420%	(33,485)	-66%	Alder Creek Café	198,023	(158,977)	-45%	(43,464)	-18%	(282,096)	91,068	24%	9,979	3%
652,910	1,359,959	1,023,164	(707,049)	-52%	(370,255)	-36%	Amenities Total	5,286,629	(2,156,627)	-29%	(1,927,439)	-27%	(4,633,719)	1,449,578	24%	1,557,185	25%
(2,485,514)	(3,360,959)	(3,059,615)	875,445	26%	574,101	19%	HOA & Amenities Support Services	374,567	(17,177)	-4%	(49,851)	-12%	(2,860,082)	892,621	24%	623,952	18%
(436,632)	(496,690)	(614,059)	60,058	12%	177,427	29%	General	-	-	0%	-	0%	(436,632)	60,058	12%	177,427	29%
49,386	(233,543)	(212,253)	282,929	121%	261,639	123%	Administration	154,103	(12,521)	-8%	(37,700)	-20%	(104,717)	295,450	74%	299,339	74%
(210,368)	(283,444)	(199,547)	73,076	26%	(10,821)	-5%	Communications	96,257	(14,143)	-13%	(26,520)	-22%	(306,624)	87,220	22%	15,699	5%
(306,525)	(373,177)	(304,397)	66,652	18%	(2,128)	-1%	Information Tech	-	-	0%	-	0%	(306,525)	66,652	18%	(2,128)	-1%
(366,605)	(473,551)	(423,202)	106,946	23%	56,597	13%	Accounting	1,321	(1,379)	-51%	(1,063)	-45%	(367,926)	108,325	23%	57,660	14%
(150,652)	(173,216)	(206,093)	22,564	13%	55,441	27%	Human Resources	-	-	0%	-	0%	(150,652)	22,564	13%	55,441	27%
(83,206)	(164,108)	(122,482)	80,902	49%	39,276	32%	Architectural Standards	83,874	7,874	10%	9,188	12%	(167,080)	73,028	30%	30,088	15%
(96,602)	(128,801)	(115,949)	32,199	25%	19,347	17%	Member Services	16,774	2,974	22%	4,720	39%	(113,377)	29,224	20%	14,627	11%
(189,472)	(163,838)	(177,890)	(25,634)	-16%	(11,582)	-7%	Risk & Facility Admin	-	-	0%	-	0%	(189,472)	(25,634)	-16%	(11,582)	-7%
(410,266)	(449,161)	(316,296)	38,895	9%	(93,970)	-30%	Forestry	22,238	18	0%	1,523	7%	(432,504)	38,877	8%	(95,493)	-28%
(284,572)	(421,430)	(367,447)	136,858	32%	82,875	23%	Maintenance	-	-	0%	-	0%	(284,572)	136,858	32%	82,875	23%
\$ (1,832,605)	\$ (2,001,000)	\$ (2,036,450)	\$ 168,395	8%	\$ 203,846	10%	TDA Operating Fund	\$ 5,661,196	\$ (2,173,804)	-28%	\$ (1,977,291)	-26%	\$ (7,493,801)	\$ 2,342,199	24%	\$ 2,181,136	23%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (53,854)	\$ (107,953)	\$ (83,265)	\$ 54,099	50%	\$ 29,411	35%	Private Amenities	\$ 291,500	\$ (54,900)	-16%	\$ (47,814)	-14%	\$ (345,355)	\$ 108,998	24%	\$ 77,225	18%
(30,969)	(72,285)	(33,496)	41,316	57%	2,527	8%	Trout Creek Rec Ctr	230,430	(54,970)	-19%	(62,435)	-21%	(261,399)	96,286	27%	64,962	20%
18,861	5,260	6,740	13,601	259%	12,120	180%	Aquatics	61,000	-	0%	1,041	2%	(42,139)	13,601	24%	11,079	21%
(19,927)	(20,608)	(16,875)	681	3%	(3,052)	-18%	Beach Club Marina	20	20	0%	(5,965)	-100%	(19,947)	661	3%	2,912	13%
(7,611)	(7,586)	(27,279)	(25)	0%	19,668	72%	Tennis Center	-	-	0%	19,643	100%	(7,611)	(25)	0%	25	0%
(2,114)	(360)	(1,191)	(1,754)	-487%	(923)	-78%	Day Camps	50	50	0%	(70)	-58%	(2,164)	(1,804)	-501%	(853)	-65%
(12,094)	(12,374)	(11,164)	280	2%	(930)	-8%	Recreation Programs	-	-	0%	(29)	-100%	(12,094)	280	2%	(901)	-8%
1,160,508	1,887,868	1,674,348	(727,360)	-39%	(513,839)	-31%	Public Amenities	4,581,142	(1,288,318)	-22%	(1,227,513)	-21%	(3,420,634)	560,958	14%	713,673	17%
1,247,643	1,700,436	1,688,214	(452,793)	-27%	(440,571)	-26%	Downhill Ski	2,999,585	(704,015)	-19%	(649,155)	-18%	(1,751,942)	251,222	13%	208,585	11%
364,987	384,275	361,212	(19,288)	-5%	3,774	1%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(513,110)	76,215	13%	93,017	15%
38,513	121,392	83,474	(82,879)	-68%	(44,960)	-54%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(55,448)	51,360	48%	38,770	41%
(125,665)	(143,420)	(165,244)	17,755	12%	39,579	24%	Golf	-	-	0%	(100)	-100%	(125,665)	17,755	12%	39,679	24%
(9,610)	(10,336)	(10,818)	726	7%	1,208	11%	Campground	-	-	0%	-	0%	(9,610)	726	7%	1,208	11%
(23,525)	(24,744)	(23,994)	1,219	5%	469	2%	Equestrian	-	-	0%	-	0%	(23,525)	1,219	5%	469	2%
(260)	-	76	(260) #####		(336)	-443%	Bikeworks	-	-	0%	(7,009)	-100%	(260)	(260) #####		6,672	96%
(45,617)	(44,988)	(31,034)	(629)	-1%	(14,584)	-47%	Trails	-	-	0%	-	0%	(45,617)	(629)	-1%	(14,584)	-47%
(219,025)	(75,108)	(158,005)	(143,917)	-192%	(61,020)	-39%	The Lodge	420,164	(269,896)	-39%	(259,771)	-38%	(639,190)	125,978	16%	198,750	24%
(10)	-	(4,872)	(10) #####		4,862	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10) #####		4,862	100%
(4,361)	(5,380)	(34,243)	1,019	19%	29,882	87%	Pizza on the Hill	-	-	0%	(140,392)	-100%	(4,361)	1,019	19%	170,273	98%
(62,560)	(14,259)	(30,417)	(48,301)	-339%	(32,143)	-106%	Alder Creek Café	189,335	(84,665)	-31%	1,886	1%	(251,895)	36,364	13%	(34,029)	-16%
1,106,654	1,779,915	1,591,083	(673,261)	-38%	(484,429)	-30%	Amenities Total	4,872,642	(1,343,218)	-22%	(1,275,327)	-21%	(3,765,988)	669,957	15%	790,898	17%
(1,582,736)	(2,095,915)	(1,990,430)	513,179	24%	407,694	20%	HOA & Amenities Support Services	249,636	20,496	9%	21,568	9%	(1,832,373)	492,682	21%	386,125	17%
(287,799)	(298,294)	(380,854)	10,495	4%	93,056	24%	General	-	-	0%	-	0%	(287,799)	10,495	4%	93,056	24%
95,174	(138,592)	(112,659)	233,766	169%	207,833	184%	Administration	110,058	(5,682)	-5%	(10,321)	-9%	(14,884)	239,448	94%	218,154	94%
(146,208)	(206,688)	(160,591)	60,480	29%	14,383	9%	Communications	59,732	6,232	12%	4,380	8%	(205,940)	54,248	21%	10,003	5%
(207,571)	(251,050)	(195,849)	43,479	17%	(11,722)	-6%	Information Tech	-	-	0%	-	0%	(207,571)	43,479	17%	(11,722)	-6%
(278,577)	(318,359)	(288,878)	39,783	12%	10,302	4%	Accounting	1,321	(679)	-34%	(679)	-34%	(279,897)	40,462	13%	10,981	4%
(109,210)	(112,880)	(153,669)	3,670	3%	44,459	29%	Human Resources	-	-	0%	-	0%	(109,210)	3,670	3%	44,459	29%
(63,739)	(103,143)	(102,737)	39,404	38%	38,998	38%	Architectural Standards	51,904	13,204	34%	16,887	48%	(115,642)	26,201	18%	22,111	16%
(66,221)	(86,162)	(82,791)	19,941	23%	16,570	20%	Member Services	13,058	8,158	166%	8,943	217%	(79,280)	11,782	13%	7,627	9%
(126,975)	(110,318)	(122,586)	(16,657)	-15%	(4,389)	-4%	Risk & Facility Admin	-	-	0%	-	0%	(126,975)	(16,657)	-15%	(4,389)	-4%
(186,868)	(196,478)	(149,675)	9,610	5%	(37,193)	-25%	Forestry	13,563	(737)	-5%	2,358	21%	(200,431)	10,347	5%	(39,551)	-25%
(204,744)	(273,951)	(240,140)	69,207	25%	35,396	15%	Maintenance	-	-	0%	-	0%	(204,744)	69,207	25%	35,396	15%
\$ (476,082)	\$ (316,000)	\$ (399,347)	\$ (160,082)	51%	\$ (76,735)	-19%	TDA Operating Fund	\$ 5,122,279	\$ (1,322,721)	-21%	\$ (1,253,759)	-20%	\$ (5,598,361)	\$ 1,162,639	17%	\$ 1,177,023	17%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Two Summer Months (May-Jun) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses					
		Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ (39,668)	\$ 38,094	\$ (50,976)	\$ (77,762)	-204%	\$ 11,308	22%	Private Amenities	\$ 178,654	\$ (416,242)	-70%	\$ (270,537)	-60%	\$ (218,321)	\$ 338,481	61%	\$ 281,846	56%	
(65,668)	97,308	16,785	(162,976)	-167%	(82,453)	-491%	Trout Creek Rec Ctr	56	(273,044)	-100%	(174,663)	-100%	(65,724)	110,068	63%	92,210	58%	
(12,868)	(17,024)	(18,571)	4,156	24%	5,702	31%	Aquatics	(40)	(47,340)	-100%	(40,513)	-100%	(12,828)	51,496	80%	46,215	78%	
21,664	19,789	7,413	1,875	9%	14,251	192%	Beach Club Marina	90,112	(52,784)	-37%	(23,892)	-21%	(68,448)	54,659	44%	38,143	36%	
32,972	3,951	905	29,021	735%	32,067	3543%	Tennis Center	89,083	15,283	21%	19,549	28%	(56,111)	13,738	20%	12,518	18%	
(6,871)	(38,563)	(35,586)	31,692	82%	28,715	81%	Day Camps	(558)	(54,558)	-101%	(46,789)	-101%	(6,313)	86,250	93%	75,504	92%	
(8,897)	(27,367)	(21,923)	18,470	67%	13,026	59%	Recreation Programs	-	(3,800)	-100%	(4,229)	-100%	(8,897)	22,270	71%	17,255	66%	
(414,077)	(458,050)	(516,942)	43,973	10%	102,866	20%	Public Amenities	235,332	(397,168)	-63%	(381,575)	-62%	(649,409)	441,141	40%	484,441	43%	
(100,997)	(136,205)	(127,023)	35,208	26%	26,025	20%	Downhill Ski	-	-	0%	(2,191)	-100%	(100,997)	35,208	26%	28,217	22%	
(25,270)	(41,922)	(31,129)	16,652	40%	5,859	19%	Cross Country Ski	-	-	0%	-	0%	(25,270)	16,652	40%	5,859	19%	
(4,052)	(2,537)	(839)	(1,515)	-60%	(3,214)	-383%	Snowplay	-	-	0%	-	0%	(4,052)	(1,515)	-60%	(3,214)	-383%	
(101,591)	(99,090)	(195,755)	(2,501)	-3%	94,165	48%	Golf	8,654	254	3%	(53,700)	-86%	(110,245)	(2,755)	-3%	147,865	57%	
140	505	(1,528)	(365)	-72%	1,668	109%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(18,502)	1,293	7%	5,163	22%	
(38,471)	(49,008)	(53,766)	10,537	21%	15,295	28%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(49,245)	40,363	45%	42,153	46%	
3,483	(543)	(3,658)	4,026	741%	7,141	195%	Bikeworks	67,946	30,446	81%	35,492	109%	(64,463)	(26,420)	-69%	(28,351)	-79%	
(26,287)	(47,623)	(26,182)	21,336	45%	(105)	0%	Trails	855	435	104%	(180)	-17%	(27,142)	20,901	44%	75	0%	
(86,694)	(40,575)	(10,324)	(46,119)	-114%	(76,370)	-740%	The Lodge	116,374	(228,606)	-66%	(236,482)	-67%	(203,067)	182,488	47%	160,112	44%	
(9,099)	(31,377)	(30,591)	22,278	71%	21,492	70%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(12,499)	37,678	75%	29,717	70%	
(3,725)	(7,770)	(15,977)	4,045	52%	12,252	77%	Pizza on the Hill	-	(78,500)	-100%	(40,584)	-100%	(3,725)	82,545	96%	52,836	93%	
(21,513)	(1,905)	(20,171)	(19,608)	#####	(1,342)	-7%	Alder Creek Café	8,688	(74,312)	-90%	(45,350)	-84%	(30,201)	54,704	64%	44,008	59%	
(453,744)	(419,956)	(567,918)	(33,788)	-8%	114,174	20%	Amenities Total	413,986	(813,410)	-66%	(652,113)	-61%	(867,730)	779,622	47%	766,287	47%	
(902,778)	(1,265,044)	(1,069,185)	362,266	29%	166,407	16%	HOA & Amenities Support Services	124,931	(37,673)	-23%	(71,420)	-36%	(1,027,709)	399,939	28%	237,827	19%	
(148,833)	(198,396)	(233,204)	49,563	25%	84,371	36%	General	-	-	0%	-	0%	(148,833)	49,563	25%	84,371	36%	
(45,789)	(94,951)	(99,594)	49,162	52%	53,806	54%	Administration	44,044	(6,840)	-13%	(27,379)	-38%	(89,833)	56,002	38%	81,185	47%	
(64,160)	(76,756)	(38,956)	12,596	16%	(25,204)	-65%	Communications	36,524	(20,376)	-36%	(30,900)	-46%	(100,685)	32,971	25%	5,696	5%	
(98,954)	(122,127)	(108,548)	23,173	19%	9,594	9%	Information Tech	-	-	0%	-	0%	(98,954)	23,173	19%	9,594	9%	
(88,029)	(155,192)	(134,324)	67,163	43%	46,295	34%	Accounting	-	(700)	-100%	(383)	-100%	(88,029)	67,863	44%	46,679	35%	
(41,442)	(60,336)	(52,424)	18,894	31%	10,982	21%	Human Resources	-	-	0%	-	0%	(41,442)	18,894	31%	10,982	21%	
(19,467)	(60,965)	(19,744)	41,498	68%	277	1%	Architctural Standards	31,971	(5,329)	-14%	(7,699)	-19%	(51,438)	46,827	48%	7,976	13%	
(30,381)	(42,639)	(33,158)	12,258	29%	2,777	8%	Member Services	3,716	(5,184)	-58%	(4,223)	-53%	(34,097)	17,442	34%	6,999	17%	
(62,497)	(53,520)	(55,305)	(8,977)	-17%	(7,193)	-13%	Risk & Facility Admin	-	-	0%	-	0%	(62,497)	(8,977)	-17%	(7,193)	-13%	
(223,397)	(252,683)	(166,620)	29,286	12%	(56,777)	-34%	Forestry	8,675	755	10%	(835)	-9%	(232,073)	28,530	11%	(55,942)	-32%	
(79,828)	(147,479)	(127,307)	67,651	46%	47,479	37%	Maintenance	-	-	0%	-	0%	(79,828)	67,651	46%	47,479	37%	
\$ (1,356,522)	\$ (1,685,000)	\$ (1,637,104)	\$ 328,478	19%	\$ 280,581	17%	TDA Operating Fund	\$ 538,917	\$ (851,083)	-61%	\$ (723,532)	-57%	\$ (1,895,439)	\$ 1,179,561	38%	\$ 1,004,113	35%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department
na 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ 9,861	\$ 22,758	\$ 13,692	\$ (12,898)	-57%	\$ (3,831)	-28%	Private Amenities	\$ 152,600	\$ (221,229)	-59%	\$ (176,845)	-54%	\$ (142,740)	\$ 208,331	59%	\$ 173,014	55%				
(39,252)	27,555	25,426	(66,807)	-242%	(64,677)	-254%	Trout Creek Rec Ctr	56	(114,444)	-100%	(105,686)	-100%	(39,308)	47,637	55%	41,008	51%				
(7,758)	(16,233)	(15,228)	8,475	52%	7,470	49%	Aquatics	(40)	(29,340)	-100%	(24,513)	-100%	(7,718)	37,815	83%	31,983	81%				
35,074	42,202	31,070	(7,128)	-17%	4,004	13%	Beach Club Marina	79,615	(40,114)	-34%	(19,728)	-20%	(44,541)	32,986	43%	23,732	35%				
29,224	10,429	9,795	18,795	180%	19,429	198%	Tennis Center	73,527	21,027	40%	23,802	48%	(44,304)	(2,233)	-5%	(4,373)	-11%				
(3,720)	(25,549)	(20,752)	21,829	85%	17,032	82%	Day Camps	(558)	(54,558)	-101%	(46,549)	-101%	(3,162)	76,387	96%	63,581	95%				
(3,708)	(15,646)	(16,619)	11,938	76%	12,912	78%	Recreation Programs	-	(3,800)	-100%	(4,171)	-100%	(3,708)	15,738	81%	17,083	82%				
(205,487)	(173,392)	(191,092)	(32,095)	-19%	(14,395)	-8%	Public Amenities	153,437	(321,333)	-68%	(347,331)	-69%	(358,924)	289,238	45%	332,936	48%				
(43,971)	(59,994)	(58,798)	16,023	27%	14,827	25%	Downhill Ski	-	-	0%	(2,241)	-100%	(43,971)	16,023	27%	17,068	28%				
(12,650)	(20,997)	(14,609)	8,347	40%	1,959	13%	Cross Country Ski	-	-	0%	-	0%	(12,650)	8,347	40%	1,959	13%				
(2,068)	(1,268)	(2,081)	(800)	-63%	13	1%	Snowplay	-	-	0%	-	0%	(2,068)	(800)	-63%	13	1%				
(40,087)	(42,324)	(96,386)	2,237	5%	56,298	58%	Golf	8,654	2,354	37%	(42,910)	-83%	(48,741)	(117)	0%	99,209	67%				
3,769	4,453	5,269	(684)	-15%	(1,500)	-28%	Campground	18,642	(58)	0%	(1,055)	-5%	(14,873)	(626)	-4%	(445)	-3%				
(25,067)	(21,075)	(29,602)	(3,992)	-19%	4,535	15%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(35,840)	25,835	42%	31,394	47%				
(777)	2,207	(1,191)	(2,984)	-135%	414	35%	Bikeworks	25,254	(8,246)	-25%	(6,736)	-21%	(26,031)	5,262	17%	7,151	22%				
(18,630)	(27,095)	(15,155)	8,465	31%	(3,474)	-23%	Trails	855	435	104%	(180)	-17%	(19,485)	8,030	29%	(3,294)	-20%				
(47,214)	(1,921)	51,793	(45,293)	#####	(99,007)	-191%	The Lodge	77,170	(153,680)	-67%	(192,147)	-71%	(124,384)	108,387	47%	93,140	43%				
(2,960)	(16,638)	(18,668)	13,678	82%	15,707	84%	Summer Food and Bev	3,400	(13,500)	-80%	(8,225)	-71%	(6,360)	27,178	81%	23,933	79%				
(2,744)	2,954	(6,305)	(5,698)	-193%	3,561	56%	Pizza on the Hill	-	(67,500)	-100%	(40,584)	-100%	(2,744)	61,802	96%	44,145	94%				
(13,088)	8,306	(5,359)	(21,394)	-258%	(7,729)	-144%	Alder Creek Café	8,688	(51,312)	-86%	(26,393)	-75%	(21,777)	29,917	58%	18,664	46%				
(195,626)	(150,634)	(177,400)	(44,992)	-30%	(18,227)	-10%	Amenities Total	306,037	(542,562)	-64%	(524,176)	-63%	(501,664)	497,569	50%	505,950	50%				
(501,384)	(684,366)	(495,668)	182,982	27%	(5,716)	-1%	HOA & Amenities Support Services	76,203	10,802	17%	12,498	20%	(577,587)	172,180	23%	(18,214)	-3%				
(82,966)	(118,665)	(149,642)	35,699	30%	66,675	45%	General	-	-	0%	-	0%	(82,966)	35,699	30%	66,675	45%				
(24,508)	(60,926)	56,118	36,418	60%	(80,626)	-144%	Administration	28,806	11,125	63%	10,046	54%	(53,313)	25,294	32%	(90,672)	-243%				
(33,596)	(45,073)	(28,269)	11,477	25%	(5,327)	-19%	Communications	18,979	79	0%	110	1%	(52,575)	11,398	18%	(5,438)	-12%				
(51,630)	(56,291)	(53,635)	4,661	8%	2,005	4%	Information Tech	-	-	0%	-	0%	(51,630)	4,661	8%	2,005	4%				
(56,289)	(77,536)	(67,708)	21,247	27%	11,419	17%	Accounting	-	(500)	-100%	(237)	-100%	(56,289)	21,747	28%	11,655	17%				
(23,111)	(33,201)	(26,076)	10,091	30%	2,965	11%	Human Resources	-	-	0%	-	0%	(23,111)	10,091	30%	2,965	11%				
(8,194)	(30,678)	(10,897)	22,484	73%	2,703	25%	Architectural Standards	21,215	2,215	12%	5,444	35%	(29,409)	20,269	41%	(2,742)	-10%				
(19,372)	(20,032)	(17,807)	660	3%	(1,565)	-9%	Member Services	56	(4,844)	-99%	(4,418)	-99%	(19,428)	5,504	22%	2,853	13%				
(29,206)	(26,727)	(29,008)	(2,479)	-9%	(198)	-1%	Risk & Facility Admin	-	-	0%	-	0%	(29,206)	(2,479)	-9%	(198)	-1%				
(124,621)	(143,023)	(105,856)	18,402	13%	(18,765)	-18%	Forestry	7,147	2,727	62%	1,552	28%	(131,768)	15,675	11%	(20,317)	-18%				
(47,891)	(72,214)	(62,890)	24,323	34%	14,998	24%	Maintenance	-	-	0%	-	0%	(47,891)	24,323	34%	14,998	24%				
\$ (697,011)	\$ (835,000)	\$ (673,068)	\$ 137,990	17%	\$ (23,942)	-4%	TDA Operating Fund	\$ 382,240	\$ (531,760)	-58%	\$ (511,679)	-57%	\$ (1,079,251)	\$ 669,749	38%	\$ 487,736	31%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (21,705)	\$ (126,028)	\$ (116,226)	\$ 104,323	83%	\$ 94,521	81%	Private Amenities	\$ 515,786	\$ (33,614)	-6%	\$ (18,421)	-3%	\$ (537,491)	\$ 137,937	20%	\$ 112,942	17%
(24,328)	(71,696)	(35,445)	47,368	66%	11,117	31%	Trout Creek Rec Ctr	376,490	(84,610)	-18%	(87,025)	-19%	(400,817)	131,979	25%	98,142	20%
20,302	11,240	9,124	9,062	81%	11,178	123%	Aquatics	85,202	(1,798)	-2%	1,243	1%	(64,900)	10,860	14%	9,935	13%
(47,840)	(32,099)	(27,809)	(15,741)	-49%	(20,031)	-72%	Beach Club Marina	(18,036)	(18,036)	0%	(24,021)	-401%	(29,804)	2,295	7%	3,990	12%
59,509	(11,142)	(31,263)	70,651	634%	90,772	290%	Tennis Center	71,913	71,913	0%	91,556	466%	(12,404)	(1,262)	-11%	(784)	-7%
(2,825)	(500)	(829)	(2,325)	-465%	(1,996)	-241%	Day Camps	50	50	0%	(70)	-58%	(2,875)	(2,375)	-475%	(1,926)	-203%
(26,523)	(21,831)	(30,003)	(4,692)	-21%	3,480	12%	Recreation Programs	167	(1,133)	-87%	(105)	-38%	(26,690)	(3,559)	-15%	3,584	12%
1,540,802	1,745,050	2,017,652	(204,248)	-12%	(476,851)	-24%	Public Amenities	6,545,813	(956,047)	-13%	(1,278,795)	-16%	(5,005,011)	751,799	13%	801,945	14%
1,614,755	1,616,120	2,057,128	(1,365)	0%	(442,373)	-22%	Downhill Ski	4,116,542	(358,058)	-8%	(608,908)	-13%	(2,501,786)	356,694	12%	166,535	6%
522,806	439,262	445,477	83,544	19%	77,329	17%	Cross Country Ski	1,291,538	55,538	4%	899	0%	(768,733)	28,005	4%	76,429	9%
78,760	153,803	118,558	(75,043)	-49%	(39,798)	-34%	Snowplay	160,316	(155,884)	-49%	(90,004)	-36%	(81,556)	80,841	50%	50,206	38%
(203,978)	(209,603)	(222,088)	5,625	3%	18,110	8%	Golf	(120)	(1,120)	-112%	(3,901)	-103%	(203,858)	6,745	3%	22,011	10%
(14,290)	(15,362)	(14,695)	1,072	7%	405	3%	Campground	-	-	0%	-	0%	(14,290)	1,072	7%	405	3%
(35,432)	(35,866)	(35,163)	434	1%	(269)	-1%	Equestrian	-	-	0%	-	0%	(35,432)	434	1%	(269)	-1%
(1,248)	-	(114)	(1,248)	#####	(1,134)	-999%	Bikeworks	-	-	0%	(7,009)	-100%	(1,248)	(1,248)	#####	5,874	82%
(60,212)	(60,629)	(24,743)	417	1%	(35,469)	-143%	Trails	-	-	0%	-	0%	(60,212)	417	1%	(35,469)	-143%
(275,071)	(98,871)	(204,973)	(176,200)	-178%	(70,098)	-34%	The Lodge	696,387	(359,373)	-34%	(349,364)	-33%	(971,458)	183,173	16%	279,267	22%
8	(3,027)	(8,101)	3,035	100%	8,109	100%	Summer Food and Bev	500	500	0%	-	0%	(492)	2,535	84%	8,109	94%
(6,405)	(17,504)	(59,312)	11,099	63%	52,907	89%	Pizza on the Hill	-	(73,000)	-100%	(211,785)	-100%	(6,405)	84,099	93%	264,692	98%
(78,891)	(23,273)	(34,323)	(55,618)	-239%	(44,568)	-130%	Alder Creek Café	280,650	(64,650)	-19%	(8,723)	-3%	(359,541)	9,032	2%	(35,845)	-11%
1,519,096	1,619,022	1,901,426	(99,926)	-6%	(382,330)	-20%	Amenities Total	7,061,599	(989,661)	-12%	(1,297,216)	-16%	(5,542,503)	889,735	14%	914,886	14%
(2,978,932)	(3,207,022)	(2,898,835)	228,090	7%	(80,097)	-3%	HOA & Amenities Support Services	380,231	60,491	19%	23,992	7%	(3,359,163)	167,599	5%	(104,088)	-3%
(477,045)	(463,116)	(405,504)	(13,929)	-3%	(71,540)	-18%	General	-	-	0%	-	0%	(477,045)	(13,929)	-3%	(71,540)	-18%
(301,613)	(244,256)	(340,838)	(57,357)	-23%	39,226	12%	Administration	132,994	(1,646)	-1%	(3,787)	-3%	(434,606)	(55,710)	-15%	43,013	9%
(224,973)	(302,408)	(248,651)	77,435	26%	23,678	10%	Communications	94,453	8,253	10%	10,457	12%	(319,426)	69,182	18%	13,221	4%
(316,086)	(362,387)	(298,282)	46,301	13%	(17,804)	-6%	Information Tech	-	-	0%	-	0%	(316,086)	46,301	13%	(17,804)	-6%
(412,550)	(455,761)	(406,561)	43,211	9%	(5,989)	-1%	Accounting	1,881	(719)	-28%	(992)	-35%	(414,431)	43,930	10%	(4,997)	-1%
(177,274)	(201,761)	(224,877)	24,487	12%	47,603	21%	Human Resources	-	-	0%	-	0%	(177,274)	24,487	12%	47,603	21%
(97,700)	(143,960)	(140,665)	46,260	32%	42,964	31%	Architectural Standards	82,447	18,147	28%	19,243	30%	(180,147)	28,113	13%	23,721	12%
(106,357)	(130,371)	(117,523)	24,014	18%	11,165	10%	Member Services	15,591	7,091	83%	7,975	105%	(121,948)	16,923	12%	3,191	3%
(186,243)	(167,320)	(167,824)	(18,923)	-11%	(18,419)	-11%	Risk & Facility Admin	-	-	0%	-	0%	(186,243)	(18,923)	-11%	(18,419)	-11%
(332,151)	(314,046)	(186,204)	(18,105)	-6%	(145,947)	-78%	Forestry	52,865	29,365	125%	(8,905)	-14%	(385,016)	(47,470)	-14%	(137,042)	-55%
(346,940)	(421,636)	(361,905)	74,696	18%	14,965	4%	Maintenance	-	-	0%	-	0%	(346,940)	74,696	18%	14,965	4%
\$ (1,459,836)	\$ (1,588,000)	\$ (997,409)	\$ 128,164	8%	\$ (462,426)	-46%	TDA Operating Fund	\$ 7,441,830	\$ (929,170)	-11%	\$ (1,273,224)	-15%	\$ (8,901,666)	\$ 1,057,334	11%	\$ 810,798	8%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (63,842)	\$ (80,664)	\$ (77,800)	\$ 16,822	21%	\$ 13,957	18%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (297,281)	\$ 49,083	14%	\$ 26,981	8%				
(41,093)	(52,185)	(45,185)	11,092	21%	4,092	9%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(229,461)	43,424	16%	25,186	10%				
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%				
(14,848)	(15,431)	(17,044)	583	4%	2,196	13%	Beach Club Marina	20	20	0%	20	0%	(14,868)	563	4%	2,176	13%				
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%				
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%				
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%				
1,433,792	1,931,909	1,822,563	(498,117)	-26%	(388,771)	-21%	Public Amenities	4,545,944	(695,826)	-13%	(673,770)	-13%	(3,112,153)	197,708	6%	284,999	8%				
1,378,299	1,634,962	1,689,280	(256,663)	-16%	(310,980)	-18%	Downhill Ski	2,986,826	(356,474)	-11%	(364,272)	-11%	(1,608,527)	99,811	6%	53,292	3%				
380,724	368,454	366,798	12,270	3%	13,926	4%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(475,146)	34,700	7%	34,681	7%				
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%				
(92,176)	(92,698)	(105,810)	522	1%	13,633	13%	Golf	-	-	0%	(50)	-100%	(92,176)	522	1%	13,683	13%				
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%				
(18,240)	(17,729)	(15,969)	(511)	-3%	(2,271)	-14%	Equestrian	-	-	0%	-	0%	(18,240)	(511)	-3%	(2,271)	-14%				
(209)	-	-	(209)	#####	(209)	#####	Bikeworks	-	-	0%	-	0%	(209)	(209)	#####	(209)	#####				
(38,793)	(33,676)	(24,085)	(5,117)	-15%	(14,708)	-61%	Trails	-	-	0%	-	0%	(38,793)	(5,117)	-15%	(14,708)	-61%				
(157,629)	(42,197)	(111,352)	(115,432)	-274%	(46,277)	-42%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(577,793)	16,474	3%	78,442	12%				
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%				
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%				
(50,182)	2,445	(19,740)	(52,627)	#####	(30,441)	-154%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(239,542)	7,013	3%	(52,715)	-28%				
1,369,949	1,851,245	1,744,763	(481,296)	-26%	(374,814)	-21%	Amenities Total	4,779,383	(728,087)	-13%	(686,794)	-13%	(3,409,434)	246,791	7%	311,980	8%				
(1,224,356)	(1,557,245)	(1,491,555)	332,889	21%	267,199	18%	HOA & Amenities Support Services	197,230	21,700	12%	25,834	15%	(1,421,586)	311,189	18%	241,366	15%				
(214,903)	(228,683)	(275,728)	13,780	6%	60,825	22%	General	-	-	0%	-	0%	(214,903)	13,780	6%	60,825	22%				
116,755	(94,725)	(80,416)	211,480	223%	197,170	245%	Administration	94,699	(1,331)	-1%	(4,169)	-4%	22,055	212,810	112%	201,340	112%				
(113,966)	(145,665)	(119,309)	31,699	22%	5,343	4%	Communications	46,195	6,395	16%	7,600	20%	(160,161)	25,304	14%	(2,257)	-1%				
(162,392)	(184,568)	(141,455)	22,176	12%	(20,937)	-15%	Information Tech	-	-	0%	-	0%	(162,392)	22,176	12%	(20,937)	-15%				
(228,770)	(240,232)	(218,271)	11,462	5%	(10,499)	-5%	Accounting	1,318	(382)	-22%	(329)	-20%	(230,088)	11,844	5%	(10,171)	-5%				
(82,537)	(86,485)	(125,636)	3,948	5%	43,100	34%	Human Resources	-	-	0%	-	0%	(82,537)	3,948	5%	43,100	34%				
(54,658)	(82,245)	(83,083)	27,587	34%	28,425	34%	Architectural Standards	40,552	16,752	70%	18,742	86%	(95,210)	10,835	10%	9,683	9%				
(61,827)	(64,426)	(62,471)	2,600	4%	645	1%	Member Services	2,688	(1,112)	-29%	(498)	-16%	(64,515)	3,711	5%	1,143	2%				
(102,407)	(82,465)	(95,098)	(19,942)	-24%	(7,308)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(102,407)	(19,942)	-24%	(7,308)	-8%				
(150,524)	(143,317)	(106,682)	(7,207)	-5%	(43,842)	-41%	Forestry	11,778	1,378	13%	4,488	62%	(162,302)	(8,585)	-6%	(48,330)	-42%				
(169,127)	(204,434)	(183,406)	35,307	17%	14,278	8%	Maintenance	-	-	0%	-	0%	(169,127)	35,307	17%	14,278	8%				
\$ 145,593	\$ 294,000	\$ 253,208	\$ (148,407)	-50%	\$ (107,615)	-43%	TDA Operating Fund	\$ 4,976,612	\$ (706,388)	-12%	\$ (660,960)	-12%	\$ (4,831,019)	\$ 557,981	10%	\$ 553,345	10%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q2 Apr-Jun, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (29,680)	\$ 10,805	\$ (56,442)	\$ (40,485)	-375%	\$ 26,762	47%	Private Amenities	\$ 236,716	\$ (438,880)	-65%	\$ (305,328)	-56%	\$ (266,395)	\$ 398,396	60%	\$ 332,090	55%				
(55,543)	77,208	28,474	(132,751)	-172%	(84,018)	-295%	Trout Creek Rec Ctr	42,118	(295,682)	-88%	(216,004)	-84%	(97,661)	162,931	63%	131,986	57%				
(870)	(11,909)	(8,099)	11,039	93%	7,229	89%	Aquatics	15,960	(47,340)	-75%	(47,472)	-75%	(16,830)	58,379	78%	54,701	76%				
16,585	14,612	7,582	1,973	14%	9,003	119%	Beach Club Marina	90,112	(52,784)	-37%	(29,877)	-25%	(73,528)	54,756	43%	38,880	35%				
30,866	1,687	(21,055)	29,179	1730%	51,921	247%	Tennis Center	89,083	15,283	21%	39,192	79%	(58,217)	13,896	19%	12,729	18%				
(8,746)	(38,653)	(36,239)	29,907	77%	27,493	76%	Day Camps	(558)	(54,558)	-101%	(46,909)	-101%	(8,188)	84,465	91%	74,402	90%				
(11,971)	(32,140)	(27,104)	20,169	63%	15,133	56%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(11,971)	23,969	67%	19,392	62%				
(687,360)	(502,091)	(665,157)	(185,269)	-37%	(22,203)	-3%	Public Amenities	270,530	(989,660)	-79%	(935,318)	-78%	(957,890)	804,391	46%	913,115	49%				
(231,654)	(70,731)	(128,089)	(160,923)	-228%	(103,565)	-81%	Downhill Ski	12,759	(347,541)	-96%	(287,074)	-96%	(244,413)	186,618	43%	183,509	43%				
(41,007)	(26,101)	(36,715)	(14,906)	-57%	(4,293)	-12%	Cross Country Ski	22,227	(73,073)	-77%	(68,488)	-75%	(63,235)	58,167	48%	64,195	50%				
(7,900)	(4,400)	4,302	(3,500)	-80%	(12,202)	-284%	Snowplay	238	(8,862)	-97%	(14,677)	-98%	(8,138)	5,362	40%	2,475	23%				
(135,080)	(149,812)	(255,190)	14,732	10%	120,110	47%	Golf	8,654	254	3%	(53,750)	-86%	(143,734)	14,478	9%	173,860	55%				
(2,237)	(2,034)	(4,463)	(203)	-10%	2,227	50%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(20,879)	1,455	7%	5,722	22%				
(43,757)	(56,023)	(61,791)	12,266	22%	18,035	29%	Equestrian	10,773	(29,827)	-73%	(26,859)	-71%	(54,530)	42,093	44%	44,893	45%				
3,431	(543)	(3,582)	3,974	732%	7,013	196%	Bikeworks	67,946	30,446	81%	28,483	72%	(64,515)	(26,472)	-70%	(21,470)	-50%				
(33,111)	(58,935)	(33,131)	25,824	44%	20	0%	Trails	855	435	104%	(180)	-17%	(33,966)	25,389	43%	200	1%				
(148,090)	(73,486)	(56,977)	(74,604)	-102%	(91,113)	-160%	The Lodge	116,374	(366,596)	-76%	(371,533)	-76%	(264,464)	291,992	52%	280,420	51%				
(9,099)	(31,377)	(31,613)	22,278	71%	22,515	71%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(12,499)	37,678	75%	30,740	71%				
(4,966)	(10,040)	(27,060)	5,074	51%	22,094	82%	Pizza on the Hill	-	(78,500)	-100%	(63,782)	-100%	(4,966)	83,574	94%	85,876	95%				
(33,891)	(18,609)	(30,848)	(15,282)	-82%	(3,043)	-10%	Alder Creek Café	8,663	(99,337)	-92%	(65,738)	-88%	(42,554)	84,055	66%	62,694	60%				
(717,039)	(491,286)	(721,599)	(225,753)	-46%	4,559	1%	Amenities Total	507,246	(1,428,540)	-74%	(1,240,646)	-71%	(1,224,285)	1,202,787	50%	1,245,205	50%				
(1,261,158)	(1,803,714)	(1,568,060)	542,556	30%	306,901	20%	HOA & Amenities Support Services	177,338	(38,876)	-18%	(75,685)	-30%	(1,438,496)	581,432	29%	382,586	21%				
(221,729)	(268,007)	(338,331)	46,278	17%	116,602	34%	General	-	-	0%	-	0%	(221,729)	46,278	17%	116,602	34%				
(67,369)	(138,818)	(131,838)	71,449	51%	64,469	49%	Administration	59,403	(11,191)	-16%	(33,530)	-36%	(126,773)	82,639	39%	97,999	44%				
(96,401)	(137,779)	(80,237)	41,378	30%	(16,164)	-20%	Communications	50,062	(20,538)	-29%	(34,120)	-41%	(146,463)	61,916	30%	17,956	11%				
(144,133)	(188,609)	(162,942)	44,476	24%	18,809	12%	Information Tech	-	-	0%	-	0%	(144,133)	44,476	24%	18,809	12%				
(137,835)	(233,319)	(204,932)	95,484	41%	67,096	33%	Accounting	3	(997)	-100%	(734)	-100%	(137,838)	96,481	41%	67,830	33%				
(68,115)	(86,731)	(80,457)	18,616	21%	12,342	15%	Human Resources	-	-	0%	-	0%	(68,115)	18,616	21%	12,342	15%				
(28,548)	(81,863)	(39,398)	53,315	65%	10,851	28%	Architectural Standards	43,323	(8,877)	-17%	(9,554)	-18%	(71,871)	62,192	46%	20,405	22%				
(34,776)	(64,375)	(53,478)	29,599	46%	18,702	35%	Member Services	14,086	4,086	41%	5,218	59%	(48,862)	25,513	34%	13,484	22%				
(87,066)	(81,373)	(82,792)	(5,693)	-7%	(4,274)	-5%	Risk & Facility Admin	-	-	0%	-	0%	(87,066)	(5,693)	-7%	(4,274)	-5%				
(259,741)	(305,844)	(209,613)	46,103	15%	(50,128)	-24%	Forestry	10,460	(1,360)	-12%	(2,965)	-22%	(270,202)	47,462	15%	(47,163)	-21%				
(115,445)	(216,996)	(184,041)	101,551	47%	68,597	37%	Maintenance	-	-	0%	-	0%	(115,445)	101,551	47%	68,597	37%				
\$ (1,978,198)	\$ (2,295,000)	\$ (2,289,658)	\$ 316,802	14%	\$ 311,461	14%	TDA Operating Fund	\$ 684,583	\$ (1,467,417)	-68%	\$ (1,316,331)	-66%	\$ (2,662,781)	\$ 1,784,219	40%	\$ 1,627,791	38%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q3 Jul-Sep, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ -	\$ 622,253	\$ 561,285	\$ (622,253)	-100%	\$ (561,285)	-100%	Private Amenities	\$ -	\$ (1,740,223)	-100%	\$ (1,605,848)	-100%	\$ -	\$ 1,117,970	100%	\$ 1,044,562	100%
-	140,142	141,849	(140,142)	-100%	(141,849)	-100%	Trout Creek Rec Ctr	-	(416,200)	-100%	(384,594)	-100%	-	276,058	100%	242,745	100%
-	(2,566)	(20,360)	2,566	100%	20,360	100%	Aquatics	-	(124,700)	-100%	(110,121)	-100%	-	127,266	100%	130,481	100%
-	360,945	306,727	(360,945)	-100%	(306,727)	-100%	Beach Club Marina	-	(640,623)	-100%	(564,654)	-100%	-	279,678	100%	257,927	100%
-	24,286	31,184	(24,286)	-100%	(31,184)	-100%	Tennis Center	-	(154,100)	-100%	(169,717)	-100%	-	129,814	100%	138,534	100%
-	74,499	52,987	(74,499)	-100%	(52,987)	-100%	Day Camps	-	(238,000)	-100%	(201,368)	-100%	-	163,501	100%	148,381	100%
-	24,947	48,899	(24,947)	-100%	(48,899)	-100%	Recreation Programs	-	(166,600)	-100%	(175,394)	-100%	-	141,653	100%	126,496	100%
-	(366,003)	30,837	366,003	100%	(30,837)	-100%	Public Amenities	-	(1,824,890)	-100%	(2,492,902)	-100%	-	2,190,893	100%	2,462,065	100%
-	(185,128)	(159,597)	185,128	100%	159,597	100%	Downhill Ski	-	-	0%	(2,213)	-100%	-	185,128	100%	161,809	100%
-	(86,700)	(50,651)	86,700	100%	50,651	100%	Cross Country Ski	-	-	0%	-	0%	-	86,700	100%	50,651	100%
-	(4,807)	(5,597)	4,807	100%	5,597	100%	Snowplay	-	-	0%	-	0%	-	4,807	100%	5,597	100%
-	(144,785)	13,610	144,785	100%	(13,610)	-100%	Golf	-	(21,000)	-100%	(605,320)	-100%	-	165,785	100%	591,711	100%
-	31,505	30,509	(31,505)	-100%	(30,509)	-100%	Campground	-	(75,700)	-100%	(73,252)	-100%	-	44,195	100%	42,743	100%
-	32,812	24,566	(32,812)	-100%	(24,566)	-100%	Equestrian	-	(213,400)	-100%	(199,237)	-100%	-	180,588	100%	174,671	100%
-	13,976	11,876	(13,976)	-100%	(11,876)	-100%	Bikeworks	-	(94,500)	-100%	(89,936)	-100%	-	80,524	100%	78,061	100%
-	(82,586)	(60,430)	82,586	100%	60,430	100%	Trails	-	(1,580)	-100%	(2,515)	-100%	-	84,166	100%	62,945	100%
-	58,106	253,079	(58,106)	-100%	(253,079)	-100%	The Lodge	-	(816,810)	-100%	(1,047,518)	-100%	-	758,704	100%	794,439	100%
-	(37,884)	(38,296)	37,884	100%	38,296	100%	Summer Food and Bev	-	(137,400)	-100%	(189,165)	-100%	-	175,284	100%	227,460	100%
-	20,249	9,627	(20,249)	-100%	(9,627)	-100%	Pizza on the Hill	-	(256,500)	-100%	(156,026)	-100%	-	236,251	100%	146,399	100%
-	19,239	2,141	(19,239)	-100%	(2,141)	-100%	Alder Creek Café	-	(208,000)	-100%	(127,720)	-100%	-	188,761	100%	125,578	100%
-	256,250	592,122	(256,250)	-100%	(592,122)	-100%	Amenities Total	-	(3,565,113)	-100%	(4,098,750)	-100%	-	3,308,863	100%	3,506,628	100%
-	(2,234,250)	(1,727,682)	2,234,250	100%	1,727,682	100%	HOA & Amenities Support Services	-	(188,887)	-100%	(189,707)	-100%	-	2,423,137	100%	1,917,389	100%
-	(222,673)	(202,385)	222,673	100%	202,385	100%	General	-	-	0%	-	0%	-	222,673	100%	202,385	100%
-	(165,368)	(177,261)	165,368	100%	177,261	100%	Administration	-	(40,647)	-100%	(35,894)	-100%	-	206,015	100%	213,155	100%
-	(131,298)	(87,356)	131,298	100%	87,356	100%	Communications	-	(53,700)	-100%	(54,683)	-100%	-	184,998	100%	142,039	100%
-	(171,087)	(143,073)	171,087	100%	143,073	100%	Information Tech	-	-	0%	-	0%	-	171,087	100%	143,073	100%
-	(235,506)	(205,406)	235,506	100%	205,406	100%	Accounting	-	(2,200)	-100%	(1,648)	-100%	-	237,706	100%	207,053	100%
-	(87,965)	(82,968)	87,965	100%	82,968	100%	Human Resources	-	-	0%	-	0%	-	87,965	100%	82,968	100%
-	(89,498)	(38,768)	89,498	100%	38,768	100%	Architectural Standards	-	(60,100)	-100%	(53,866)	-100%	-	149,598	100%	92,634	100%
-	(55,858)	(47,443)	55,858	100%	47,443	100%	Member Services	-	(14,400)	-100%	(14,779)	-100%	-	70,258	100%	62,223	100%
-	(80,149)	(54,939)	80,149	100%	54,939	100%	Risk & Facility Admin	-	-	0%	-	0%	-	80,149	100%	54,939	100%
-	(791,079)	(507,277)	791,079	100%	507,277	100%	Forestry	-	(17,840)	-100%	(28,837)	-100%	-	808,919	100%	536,114	100%
-	(203,769)	(180,806)	203,769	100%	180,806	100%	Maintenance	-	-	0%	-	0%	-	203,769	100%	180,806	100%
\$ -	\$ (1,978,000)	\$ (1,135,560)	\$ 1,978,000	100%	\$ 1,135,560	100%	TDA Operating Fund	\$ -	\$ (3,754,000)	-100%	\$ (4,288,456)	-100%	\$ -	\$ 5,732,000	100%	\$ 5,424,016	100%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q4 Oct-Dec, 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses							
			Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr		
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ -	\$ (57,394)	\$ 15,455	\$ 57,394	100%	\$ (15,455)	-100%	Private Amenities	\$ -	\$ (344,481)	-100%	\$ (353,693)	-100%	\$ -	\$ 401,875	100%	\$ 338,238	100%				
-	(22,965)	(3,887)	22,965	100%	3,887	100%	Trout Creek Rec Ctr	-	(246,300)	-100%	(207,561)	-100%	-	269,265	100%	211,448	100%				
-	15,830	6,582	(15,830)	-100%	(6,582)	-100%	Aquatics	-	(48,000)	-100%	(40,202)	-100%	-	32,170	100%	33,620	100%				
-	(22,926)	(32,627)	22,926	100%	32,627	100%	Beach Club Marina	-	(14,481)	-100%	3,889	100%	-	37,407	100%	28,738	100%				
-	(5,751)	67,551	5,751	100%	(67,551)	-100%	Tennis Center	-	(16,100)	-100%	(88,451)	-100%	-	21,851	100%	20,900	100%				
-	(5,776)	(5,415)	5,776	100%	5,415	100%	Day Camps	-	-	0%	-	0%	-	5,776	100%	5,415	100%				
-	(15,806)	(16,750)	15,806	100%	16,750	100%	Recreation Programs	-	(19,600)	-100%	(21,368)	-100%	-	35,406	100%	38,118	100%				
-	(262,815)	138,566	262,815	100%	(138,566)	-100%	Public Amenities	-	(2,068,150)	-100%	(2,232,902)	-100%	-	2,330,965	100%	2,094,336	100%				
-	85,697	299,912	(85,697)	-100%	(299,912)	-100%	Downhill Ski	-	(1,078,400)	-100%	(1,117,407)	-100%	-	992,703	100%	817,495	100%				
-	(19,953)	138,507	19,953	100%	(138,507)	-100%	Cross Country Ski	-	(268,400)	-100%	(413,776)	-100%	-	288,353	100%	275,269	100%				
-	5,952	35,204	(5,952)	-100%	(35,204)	-100%	Snowplay	-	(67,800)	-100%	(66,354)	-100%	-	61,848	100%	31,150	100%				
-	(137,405)	(176,784)	137,405	100%	176,784	100%	Golf	-	(600)	-100%	(38,747)	-100%	-	138,005	100%	215,531	100%				
-	(10,474)	(8,266)	10,474	100%	8,266	100%	Campground	-	-	0%	(423)	-100%	-	10,474	100%	8,689	100%				
-	(40,060)	(38,398)	40,060	100%	38,398	100%	Equestrian	-	-	0%	(1,765)	-100%	-	40,060	100%	40,162	100%				
-	167	(1,244)	(167)	-100%	1,244	100%	Bikeworks	-	(7,000)	-100%	(5,239)	-100%	-	6,833	100%	6,483	100%				
-	(34,603)	(24,582)	34,603	100%	24,582	100%	Trails	-	-	0%	718	100%	-	34,603	100%	23,864	100%				
-	(64,623)	(43,114)	64,623	100%	43,114	100%	The Lodge	-	(485,150)	-100%	(460,394)	-100%	-	549,773	100%	503,508	100%				
-	(15,039)	(17,940)	15,039	100%	17,940	100%	Summer Food and Bev	-	(2,800)	-100%	(736)	-100%	-	17,839	100%	18,676	100%				
-	(6,099)	(4,677)	6,099	100%	4,677	100%	Pizza on the Hill	-	-	0%	(7,560)	-100%	-	6,099	100%	12,237	100%				
-	(26,375)	(20,052)	26,375	100%	20,052	100%	Alder Creek Café	-	(158,000)	-100%	(121,218)	-100%	-	184,375	100%	141,270	100%				
-	(320,209)	154,020	320,209	100%	(154,020)	-100%	Amenities Total	-	(2,412,631)	-100%	(2,586,594)	-100%	-	2,732,840	100%	2,432,574	100%				
-	(1,787,791)	(2,050,409)	1,787,791	100%	2,050,409	100%	HOA & Amenities Support Services	-	(138,369)	-100%	(181,981)	-100%	-	1,926,160	100%	2,232,389	100%				
-	(223,637)	(256,287)	223,637	100%	256,287	100%	General	-	-	0%	-	0%	-	223,637	100%	256,287	100%				
-	(156,089)	(476,013)	156,089	100%	476,013	100%	Administration	-	(32,729)	-100%	(37,044)	-100%	-	188,818	100%	513,057	100%				
-	(136,258)	(124,242)	136,258	100%	124,242	100%	Communications	-	(45,900)	-100%	(49,604)	-100%	-	182,158	100%	173,846	100%				
-	(173,736)	(165,726)	173,736	100%	165,726	100%	Information Tech	-	-	0%	-	0%	-	173,736	100%	165,726	100%				
-	(236,943)	(205,781)	236,943	100%	205,781	100%	Accounting	-	(1,100)	-100%	(771)	-100%	-	238,043	100%	206,552	100%				
-	(117,819)	(94,687)	117,819	100%	94,687	100%	Human Resources	-	-	0%	-	0%	-	117,819	100%	94,687	100%				
-	(69,394)	(53,291)	69,394	100%	53,291	100%	Architectural Standards	-	(38,900)	-100%	(46,108)	-100%	-	108,294	100%	99,398	100%				
-	(67,341)	(60,056)	67,341	100%	60,056	100%	Member Services	-	(3,800)	-100%	(3,032)	-100%	-	71,141	100%	63,088	100%				
-	(82,013)	(82,585)	82,013	100%	82,585	100%	Risk & Facility Admin	-	-	0%	-	0%	-	82,013	100%	82,585	100%				
-	(304,760)	(330,327)	304,760	100%	330,327	100%	Forestry	-	(15,940)	-100%	(45,422)	-100%	-	320,700	100%	375,749	100%				
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Maintenance	-	-	0%	-	0%	-	219,801	100%	201,415	100%				
\$ -	\$ (2,108,000)	\$ (1,896,388)	\$ 2,108,000	100%	\$ 1,896,388	100%	TDA Operating Fund	\$ -	\$ (2,551,000)	-100%	\$ (2,768,575)	-100%	\$ -	\$ 4,659,000	100%	\$ 4,664,963	100%				

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics

For the six months ending June 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (547,467)	\$ (523,804)	\$ (23,663)	-5%	Private Amenities	\$ (84.58)	\$ (80.92)	\$ (4)	-5%
(237,743)	(116,084)	(121,659)	-105%	Trout Creek Rec Ctg	(36.73)	(17.93)	(19)	-105%
(93,512)	(111,268)	17,756	16%	Aquatics	(14.45)	(17.19)	3	16%
(65,567)	(68,123)	2,556	4%	Beach Club Marina	(10.13)	(10.52)	0	4%
(19,934)	(48,931)	28,997	59%	Tennis Center	(3.08)	(7.56)	4	59%
(42,662)	(72,600)	29,938	41%	Day Camps	(6.59)	(11.22)	5	41%
(88,048)	(106,798)	18,750	18%	Recreation Programs	(13.60)	(16.50)	3	18%
(191,485)	491,901	(683,386)	-139%	Public Amenities	\$ (29.58)	\$ 75.99	(106)	-139%
903,576	1,321,161	(417,585)	-32%	Downhill Ski	139.59	204.10	(65)	-32%
228,939	231,575	(2,636)	-1%	Cross Country Ski	35.37	35.78	(0)	-1%
5,955	90,349	(84,394)	-93%	Snowplay	0.92	13.96	(13)	-93%
(339,364)	(354,618)	15,254	4%	Golf	(52.43)	(54.78)	2	4%
(27,639)	(28,000)	361	1%	Campground	(4.27)	(4.33)	0	1%
(99,956)	(111,712)	11,756	11%	Equestrian	(15.44)	(17.26)	2	11%
(13,763)	(17,528)	3,765	21%	Bikeworks	(2.13)	(2.71)	1	21%
(102,873)	(123,580)	20,707	17%	Trails	(15.89)	(19.09)	3	17%
(515,457)	(325,421)	(190,036)	-58%	The Lodge	(79.63)	(50.27)	(29)	-58%
(34,858)	(57,126)	22,268	39%	Summer Food and Bev	(5.39)	(8.83)	3	39%
(67,660)	(72,724)	5,064	7%	Pizza on the Hill	(10.45)	(11.23)	1	7%
(128,384)	(60,475)	(67,909)	-112%	Alder Creek Café	(19.83)	(9.34)	(10)	-112%
(738,952)	(31,903)	(707,049)	#####	Amenities Total	\$ (114.16)	\$ (4.93)	(109)	-2216%
(996,652)	(1,872,097)	875,445	47%	HOA & Amenities Support Services	\$ (153.97)	\$ (289.22)	135	47%
(1,043,632)	(1,103,690)	60,058	5%	General	(161.23)	(170.51)	9	5%
282,929	-	282,929	#####	Administration	43.71	-	44	0%
73,076	-	73,076	#####	Communications	11.29	-	11	0%
66,652	-	66,652	#####	Information Tech	10.30	-	10	0%
106,946	-	106,946	#####	Accounting	16.52	-	17	0%
22,564	-	22,564	#####	Human Resources	3.49	-	3	0%
(145,636)	(226,538)	80,902	36%	Architectural Standards	(22.50)	(35.00)	12	36%
32,199	-	32,199	#####	Member Services	4.97	-	5	0%
(25,634)	-	(25,634)	#####	Risk & Facility Admin	(3.96)	-	(4)	0%
(502,974)	(541,869)	38,895	7%	Forestry	(77.70)	(83.71)	6	7%
136,858	-	136,858	#####	Maintenance	21.14	-	21	0%
\$ (1,735,605)	\$ (1,904,000)	\$ 168,395	9%	Net Operating Result	\$ (268.13)	\$ (294.14)	\$ 26.02	9%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

F08

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of June 2020

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
1,519	9,204	9,081	7,686	84%	7,563	83%	Private Amenities	5,643	18,506	18,505	12,862	70%	12,862	70%
404	1,431	1,878	1,027	72%	1,473	78%	Trout Creek Rec Ctr	4,212	9,053	10,031	4,842	53%	5,820	58%
26	1,000	940	974	97%	914	97%	Aquatics	26	1,131	1,157	1,106	98%	1,131	98%
760	2,131	1,913	1,371	64%	1,152	60%	Beach Club Marina	941	2,887	2,424	1,946	67%	1,483	61%
328	892	849	564	63%	520	61%	Tennis Center	328	1,248	1,065	920	74%	737	69%
-	3,204	2,934	3,204	100%	2,934	100%	Day Camps	32	3,402	3,065	3,370	99%	3,033	99%
-	546	569	546	100%	569	100%	Recreation Programs	105	784	763	679	87%	658	86%
4,425	11,691	14,169	7,266	62%	9,744	69%	Public Amenities	83,713	108,072	114,324	24,359	23%	30,611	27%
288	569	518	280	49%	230	44%	Downhill Ski Area	46,266	51,269	53,082	5,003	10%	6,816	13%
30	-	7	(30)	0%	(23)	-335%	Cross Country Ski Area	11,729	12,663	14,908	934	7%	3,179	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1,308	3,602	3,006	2,294	64%	1,698	56%
182	-	875	(182)	0%	693	79%	Golf Operations	182	-	896	(182)	0%	714	80%
345	880	3,323	535	61%	2,978	90%	Golf Maintenance	1,980	3,354	6,900	1,374	41%	4,920	71%
157	212	205	55	26%	48	23%	Campground	157	320	365	163	51%	208	57%
451	1,299	1,501	847	65%	1,050	70%	Equestrian	509	1,469	1,576	960	65%	1,066	68%
200	351	328	151	43%	128	39%	Bikeworks	200	434	386	234	54%	186	48%
221	728	256	507	70%	35	14%	Trails	263	1,120	256	857	77%	(6)	-2%
2,168	4,850	4,961	2,682	55%	2,792	56%	The Lodge	14,102	21,942	21,747	7,840	36%	7,645	35%
2	622	541	620	100%	539	100%	Summer Food and Bev	2	854	541	852	100%	539	100%
-	1,358	813	1,358	100%	813	100%	Pizza on the Hill	-	1,749	4,365	1,749	100%	4,365	100%
380	823	842	443	54%	461	55%	Alder Creek Café	7,014	9,295	6,296	2,281	25%	(719)	-11%
5,944	20,895	23,251	14,952	72%	17,307	74%	Amenities Total	89,356	126,577	132,829	37,221	29%	43,473	33%
6,642	9,485	8,376	2,844	30%	1,734	21%	HOA & Amenities Support Services	29,919	43,394	38,883	13,475	31%	8,964	23%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
172	141	209	(32)	-23%	37	18%	Administration	1,075	868	1,734	(207)	-24%	659	38%
422	496	442	74	15%	21	5%	Communications	2,363	2,928	2,607	565	19%	244	9%
487	651	591	164	25%	104	18%	Information Tech	2,609	4,103	3,115	1,494	36%	506	16%
513	1,008	979	495	49%	467	48%	Accounting	4,074	6,201	6,128	2,126	34%	2,054	34%
-	-	-	-	0%	-	0%	Human Resources	20	-	298	(20)	0%	277	93%
553	992	558	440	44%	5	1%	Architectural Standards	3,140	5,072	4,668	1,932	38%	1,528	33%
280	520	499	240	46%	219	44%	Member Services	2,201	3,097	2,793	896	29%	592	21%
261	172	102	(89)	-52%	(159)	-155%	Risk & Facility Admin	1,500	1,101	923	(398)	-36%	(576)	-62%
2,964	3,720	3,334	756	20%	371	11%	Forestry	6,481	9,120	5,826	2,640	29%	(654)	-11%
991	1,786	1,661	795	44%	670	40%	Maintenance	6,456	10,903	10,791	4,447	41%	4,335	40%
12,586	30,381	31,627	17,795	59%	19,041	60%	Total Payroll Hours	119,275	169,971	171,713	50,696	30%	52,438	31%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of June 2020

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12			Variance	
																									Actual	Prior Yr	Amount	Pctg
7	8	6	2	1	9	-	-	-	-	-	-	11	9	9	10	16	52	88	55	16	12	8	7	5	18	12.4	70%	
6	8	5	2	0	2	-	-	-	-	-	-	11	9	9	9	9	11	9	8	7	8	7	7	4	10	5.6	58%	
-	-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	1	5	15	8	1	-	-	-	0	1	1.1	98%	
-	-	-	-	1	4	-	-	-	-	-	-	-	-	-	-	3	11	22	16	5	1	0	-	1	2	1.4	61%	
-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	1	5	7	6	3	1	-	-	0	1	0.7	69%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	17	28	12	0	-	-	-	0	3	2.9	99%	
0	0	0	-	-	-	-	-	-	-	-	-	0	0	-	1	0	3	7	4	1	2	1	0	0	1	0.6	86%	
177	159	85	19	17	26	-	-	-	-	-	-	178	153	136	72	39	82	122	116	76	52	33	150	80	110	29.4	27%	
106	98	48	8	5	2	-	-	-	-	-	-	103	91	74	32	3	3	3	3	3	3	8	88	44	51	6.6	13%	
28	24	14	1	-	0	-	-	-	-	-	-	29	22	23	11	0	0	0	0	0	1	6	25	11	14	3.1	21%	
5	2	1	-	-	-	-	-	-	-	-	-	6	6	4	1	-	-	-	-	-	0	-	4	1	3	1.6	56%	
-	-	-	-	-	1	-	-	-	-	-	-	-	0	-	-	0	5	14	13	9	5	-	-	0	1	0.7	80%	
1	1	1	2	5	2	-	-	-	-	-	-	1	1	2	4	12	19	22	21	20	18	3	1	2	7	4.7	71%	
-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	-	-	-	0	0	0.2	57%	
0	-	-	-	0	3	-	-	-	-	-	-	0	-	0	0	0	9	11	9	4	1	0	-	0	2	1.0	68%	
-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	0	2	2	2	0	0	-	-	0	0	0.2	48%	
-	-	-	-	0	1	-	-	-	-	-	-	-	-	-	-	-	1	4	2	3	0	-	-	0	0	(0.0)	-2%	
22	20	13	7	6	13	-	-	-	-	-	-	22	19	21	17	18	29	35	30	23	18	14	21	14	21	7.4	35%	
-	-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	3	14	15	7	1	-	0	0	1	0.5	100%	
-	-	-	-	-	-	-	-	-	-	-	-	7	6	4	3	1	5	9	11	2	0	-	-	-	4	4.2	100%	
15	13	7	2	1	2	-	-	-	-	-	-	10	8	8	3	3	5	7	6	4	4	4	11	7	6	(0.7)	-11%	
183	167	91	21	19	34	-	-	-	-	-	-	188	162	145	82	54	134	210	171	92	64	41	157	86	128	41.8	33%	
35	30	28	17	24	38	-	-	-	-	-	-	37	32	34	33	40	48	48	48	44	47	41	39	29	37	8.6	23%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
1	1	1	1	1	1	-	-	-	-	-	-	3	2	2	1	1	1	1	1	1	1	1	1	1	2	0.6	38%	
3	2	2	2	2	2	-	-	-	-	-	-	2	2	3	3	3	3	3	3	3	3	2	3	2	3	0.2	9%	
3	3	3	2	1	3	-	-	-	-	-	-	3	2	2	3	4	3	2	3	4	4	4	4	3	3	0.5	16%	
5	5	5	2	2	3	-	-	-	-	-	-	6	5	6	6	6	6	6	6	6	6	6	6	4	6	2.0	34%	
-	-	-	-	0	-	-	-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	0	0	0.3	93%	
5	3	3	2	2	3	-	-	-	-	-	-	5	4	5	5	5	3	4	4	4	5	4	5	3	4	1.5	33%	
3	3	3	2	1	2	-	-	-	-	-	-	2	3	3	3	2	3	2	3	3	3	3	3	2	3	0.6	21%	
2	2	2	1	0	2	-	-	-	-	-	-	2	1	1	1	0	1	1	2	1	1	2	2	1	1	(0.6)	-62%	
4	2	2	2	10	17	-	-	-	-	-	-	2	1	2	2	8	19	18	17	14	16	10	7	6	6	(0.6)	-11%	
9	7	7	3	5	6	-	-	-	-	-	-	11	11	11	9	10	10	10	9	8	9	9	9	6	10	4.2	40%	
219	197	119	38	43	73	-	-	-	-	-	-	225	194	179	115	95	182	259	219	136	111	82	196	115	165	50.4	31%	
Total Payroll Hours																												

Tahoe Donner Association
FTE - NonExempt Employees **[note, this report excludes Exempt Employees (salaried)]**
for the period June 2020

Month - FTEs							Department	Year to Date - FTEs							
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
8.8	53.1	52.4	44.3	84%	43.6	83%	Private Amenities Trout Creek Rec Ctr Aquatics Beach Club Marina Tennis Center Day Camps Recreation Programs	5	18	18	12	70%	12	70%	
2.3	8.3	10.8	6	72%	8	78%		4	9	10	5	53%	6	58%	
0.1	5.8	5.4	6	97%	5	97%		0	1	1	1	98%	1	98%	
4.4	12.3	11.0	8	64%	7	60%		1	3	2	2	67%	1	61%	
1.9	5.1	4.9	3	63%	3	61%		0	1	1	1	74%	1	69%	
-	18.5	16.9	18	100%	17	100%		0	3	3	3	99%	3	99%	
-	3.2	3.3	3	100%	3	100%		0	1	1	1	87%	1	86%	
25.5	67.4	81.7	41.9	62%	56.2	69%		80	104	110	23	23%	29	27%	
1.7	3.3	3.0	2	49%	1	44%	Public Amenities Downhill Ski Area Cross Country Ski Area Snowplay - Total Tubers Golf Operations Golf Maintenance Campground Equestrian Bikeworks Trails The Lodge Summer Food and Bev Pizza on the Hill Alder Creek Café	44	49	51	5	10%	7	13%	
0.2	-	0.0	(0)	0%	(0)	-335%		11	12	14	1	7%	3	21%	
-	-	-	-	0%	-	0%		1	3	3	2	64%	2	56%	
1.1	-	5.0	(1)	0%	4	79%		0	-	1	(0)	0%	1	80%	
2.0	5.1	19.2	3	61%	17	90%		2	3	7	1	41%	5	71%	
0.9	1.2	1.2	0	26%	0	23%		0	0	0	0	51%	0	57%	
2.6	7.5	8.7	5	65%	6	70%		0	1	2	1	65%	1	68%	
1.2	2.0	1.9	1	43%	1	39%		0	0	0	0	54%	0	48%	
1.3	4.2	1.5	3	70%	0	14%		0	1	0	1	77%	(0)	-2%	
12.5	28.0	28.6	15	55%	16	56%		14	21	21	8	36%	7	35%	
0.0	3.6	3.1	4	100%	3	100%		0	1	1	1	100%	1	100%	
-	7.8	4.7	8	100%	5	100%		-	2	4	2	100%	4	100%	
2.2	4.7	4.9	3	54%	3	55%		7	9	6	2	25%	(1)	-11%	
34.3	120.6	134.1	86.3	72%	99.8	74%		Amenities Total	86	122	128	36	29%	42	33%
38.3	54.7	48.3	16	30%	10.0	21%		HOA & Amenities Support Services General Administration Communications Information Tech Accounting Human Resources Architectural Standards Member Services Risk & Facility Admin Forestry Maintenance	29	42	37	13	31%	9	23%
-	-	-	-	0%	-	0%			-	-	-	-	0%	-	0%
1.0	0.8	1.2	(0)	-23%	0	18%			1	1	2	(0)	-24%	1	38%
2.4	2.9	2.6	0	15%	0	5%			2	3	3	1	19%	0	9%
2.8	3.8	3.4	1	25%	1	18%	3		4	3	1	36%	0	16%	
3.0	5.8	5.6	3	49%	3	48%	4		6	6	2	34%	2	34%	
-	-	-	-	0%	-	0%	0		-	0	(0)	0%	0	93%	
3.2	5.7	3.2	3	44%	0	1%	3		5	4	2	38%	1	33%	
1.6	3.0	2.9	1	46%	1	44%	2		3	3	1	29%	1	21%	
1.5	1.0	0.6	(1)	-52%	(1)	-155%	1		1	1	(0)	-36%	(1)	-62%	
17.1	21.5	19.2	4	20%	2	11%	6		9	6	3	29%	(1)	-11%	
5.7	10.3	9.6	5	44%	4	40%	6		10	10	4	41%	4	40%	
72.6	175.3	182.5	102.7	59%	109.9	60%	Total nonExempt FTEs	115	163	165	48.7	29.8%	50.4	30.5%	

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of June 2020

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to Prior Yr			Actual	Prior Yr	Variance to Prior Yr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
9	2	173	(7)	-306%	164	95%	Private Amenities	227	370	143	39%
3	-	68	(3)	0%	65	96%	Trout Creek Rec Ctr	218	247	29	12%
-	-	49	-	0%	49	100%	Aquatics	-	59	59	100%
2	2	12	0	11%	10	83%	Beach Club Marina	4	12	8	64%
4	-	27	(4)	0%	23	84%	Tennis Center	4	35	31	87%
-	-	2	-	0%	2	100%	Day Camps	-	2	2	100%
-	-	16	-	0%	16	100%	Recreation Programs	-	16	16	100%
125	62	948	(63)	-101%	823	87%	Public Amenities	4,405	7,007	2,602	37%
4	23	29	19	83%	25	87%	Downhill Ski Area	3,248	3,845	597	16%
-	-	-	-	0%	-	0%	Cross Country Ski Area	397	798	401	50%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	56	206	151	73%
22	-	5	(22)	0%	(18)	-393%	Golf Operations	22	5	(18)	-393%
42	36	592	(6)	-17%	550	93%	Golf Maintenance	81	935	854	91%
21	-	44	(21)	0%	24	53%	Campground	21	96	75	79%
13	-	46	(13)	0%	34	73%	Equestrian	16	48	32	66%
3	-	3	(3)	0%	0	11%	Bikeworks	3	3	0	11%
4	-	2	(4)	0%	(1)	-59%	Trails	4	2	(1)	-59%
9	4	167	(5)	-129%	158	95%	The Lodge	201	563	362	64%
-	-	18	-	0%	18	100%	Summer Food and Bev	-	18	18	100%
-	-	35	-	0%	35	100%	Pizza on the Hill	-	171	171	100%
8	-	7	(8)	0%	(1)	-15%	Alder Creek Café	357	317	(40)	-13%
135	65	1,122	(70)	-108%	987	88%	Amenities Total	4,632	7,377	2,746	37%
186	65	327	(122)	-189%	141	43%	HOA & Amenities Support Services	704	1,731	1,028	59%
-	-	-	-	0%	-	0%	General	-	-	-	0%
4	6	29	2	36%	26	87%	Administration	51	317	266	84%
9	3	5	(5)	-157%	(4)	-67%	Communications	21	20	(1)	-7%
0	0	1	(0)	#####	1	64%	Information Tech	8	9	0	3%
1	-	31	(1)	0%	30	96%	Accounting	43	121	77	64%
-	-	-	-	0%	-	0%	Human Resources	-	3	3	100%
1	1	12	1	50%	11	96%	Architectural Standards	40	218	177	82%
4	0	12	(4)	#####	8	69%	Member Services	26	53	27	51%
23	-	6	(23)	0%	(17)	-293%	Risk & Facility Admin	107	44	(63)	-141%
144	49	153	(95)	-195%	9	6%	Forestry	288	285	(3)	-1%
2	6	78	4	67%	76	98%	Maintenance	118	661	544	82%
321	129	1,449	(192)	-148%	1,128	78%	Total Payroll Hours	5,335	9,109	3,773	41%

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

June 2020

	Current Month as of Jun 30, 2020	Last Month as of May 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jun 30, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount Pctg		to Last Year End Amount Pctg		to 12 Months Ago Amount Pctg	
Assets										
Cash & Investments, Restricted	\$ 230,324	\$ 228,319	\$ 253,090	\$ 339,152	2,005 1%		(22,766) -9%		(108,829) -32%	
Cash & Investments, non-Restricted	34,069,602	34,916,114	28,061,425	30,232,324	(846,513) -2%		6,008,177 21%		3,837,278 13%	
Cash and Investments total	34,299,925	35,144,433	28,314,515	30,571,476	(844,508) -2%		5,985,411 21%		3,728,449 12%	
Member's Dues & Receivables, Net	392,815	450,261	254,621	342,806	(57,446) -13%		138,194 54%		50,010 15%	
Other Receivables	190,308	228,797	348,414	234,565	(38,490) -17%		(158,106) -45%		(44,258) -19%	
Due From (To) Other Funds	-	-	-	-	- 0%		- 0%		- 0%	
Inventory	277,793	264,257	319,338	316,724	13,536 5%		(41,545) -13%		(38,931) -12%	
Prepaid Expenses & Other Assets	358,226	469,779	860,059	435,357	(111,553) -24%		(501,833) -58%		(77,131) -18%	
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	- 0%		- 0%		1,879,008 2%	
Less Accumulated Depreciation	(43,174,802)	(42,883,136)	(41,424,804)	(39,914,352)	(291,666) -1%		(1,749,998) -4%		(3,260,450) -8%	
NBV of Property & Equipment	38,505,264	38,796,930	40,255,262	39,886,706	(291,666) -1%		(1,749,998) -4%		(1,381,442) -3%	
Construction In Progress	2,300,669	1,760,196	1,076,145	1,374,789	540,473 31%		1,224,525 114%		925,880 67%	
Net Property and Equipment	40,805,934	40,557,126	41,331,407	41,261,496	248,807 1%		(525,473) -1%		(455,562) -1%	
Total Assets	\$ 76,325,002	\$ 77,114,654	\$ 71,428,354	\$ 73,162,424	(789,652) -1%		4,896,648 7%		3,162,578 4%	
Liabilities										
Accounts Payable	\$ 323,773	\$ 392,285	\$ 756,298	\$ 631,293	(68,512) -17%		(432,525) -57%		(307,520) -49%	
Accrued Liabilities	1,130,151	971,263	1,469,598	1,367,970	158,888 16%		(339,447) -23%		(237,819) -17%	
Deferred Revenue, Annual Assessment	3,985,745	4,803,745	3,773,671	3,227,445	(818,000) -17%		212,074 6%		758,300 23%	
Deferred Revenue, Recreation Fee	868,124	882,570	583,945	837,060	(14,446) -2%		284,179 49%		31,064 4%	
Deferred Revenue, All Other	523,951	637,717	893,151	1,017,057	(113,767) -18%		(369,200) -41%		(493,106) -48%	
Deposits	554,671	299,065	555,395	557,001	255,606 85%		(723) 0%		(2,329) 0%	
Total Liabilities	7,386,415	7,986,646	8,032,058	7,637,826	(600,231) -8%		(645,643) -8%		(251,411) -3%	
Members' Equity	68,938,587	69,128,008	63,396,295	65,524,598	(189,422) 0%		5,542,291 9%		3,413,988 5%	
Total Liabilities and Members' Equity	\$ 76,325,002	\$ 77,114,654	\$ 71,428,354	\$ 73,162,424	(789,652) -1%		4,896,648 7%		3,162,578 4%	
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,650	\$ 10,679	\$ 9,794	\$ 10,123	(29) 0%		856 9%		527 5%	
OPF/RRF/DVF/NEF	\$ 4,346		\$ 3,409				937 27%			
PROPERTY FUND	\$ 6,304		\$ 6,385				(81) -1%			

**Financial Position (Balance Sheet)
TDA CONSOLIDATED**

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

June 2020

Audited						Variance of Current Month Increase (Decrease)					
	TB	Current Month	Last Month	Last Year End	12Mths Ago	to Last Month		to Last Year End		to 12 Months Ago	
	REF	as of Jun 30, 2020	as of May 31, 2020	as of Dec 31, 2019	as of Jun 30, 2019	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets											
Cash & Investments, Restricted	2	\$ 230,324	\$ 228,319	\$ 253,090	\$ 339,152	2,005	1%	(22,766)	-9%	(108,829)	-32%
Cash & Investments, non-Restricted	1	7,910,386	8,788,494	6,046,086	7,389,184	(878,108)	-10%	1,864,301	31%	521,203	7%
Cash and Investments total		8,140,710	9,016,813	6,299,176	7,728,336	(876,103)	-10%	1,841,534	29%	412,374	5%
Member's Dues & Receivables, Net	3	392,100	449,546	253,906	342,091	(57,446)	-13%	138,194	54%	50,010	15%
Other Receivables	4	33,777	66,318	227,211	89,147	(32,541)	-49%	(193,434)	-85%	(55,370)	-62%
Due From (To) Other Funds	5	457,793	(113,565)	(131,222)	1,642,614	571,358	503%	589,015	449%	(1,184,821)	-72%
Inventory	6	277,793	264,257	319,338	316,724	13,536	5%	(41,545)	-13%	(38,931)	-12%
Prepaid Expenses & Other Assets	7	361,881	472,179	860,059	435,343	(110,298)	-23%	(498,178)	-58%	(73,463)	-17%
Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
Total Assets		\$ 9,664,054	\$ 10,155,548	\$ 7,828,468	\$ 10,554,255	(491,494)	-5%	1,835,586	23%	(890,201)	-8%
Liabilities											
Accounts Payable	11	\$ 217,505	\$ 312,435	\$ 440,070	\$ 600,382	(94,930)	-30%	(222,565)	-51%	(382,877)	-64%
Accrued Liabilities	12	1,102,764	946,710	1,450,623	1,343,868	156,054	16%	(347,859)	-24%	(241,104)	-18%
Deferred Revenue, Annual Assessment	13	3,985,745	4,803,745	1,662,831	3,227,445	(818,000)	-17%	2,322,914	140%	758,300	23%
Deferred Revenue, Recreation Fee	14	868,124	882,570	583,945	837,060	(14,446)	-2%	284,179	49%	31,064	4%
Deferred Revenue, All Other	15	523,951	637,717	893,151	1,017,057	(113,767)	-18%	(369,200)	-41%	(493,106)	-48%
Deposits	16	554,671	299,065	555,395	557,001	255,606	85%	(723)	0%	(2,329)	0%
Total Liabilities		7,252,760	7,882,243	5,586,014	7,582,812	(629,483)	-8%	1,666,746	30%	(330,053)	-4%
Members' Equity	17	2,411,294	2,273,305	2,242,454	2,971,443	137,990	6%	168,840	8%	(560,148)	-19%
Total Liabilities and Members' Equity		\$ 9,664,054	\$ 10,155,548	\$ 7,828,468	\$ 10,554,255	(491,494)	-5%	1,835,586	23%	(890,201)	-8%
Balance Check		-	-	-	-	(t) Operating Fund's policy target balance is 10% of budgeted revenues					
Members' Equity policy target(t) balance		1,414,000	1,414,000	1,100,000	1,100,000	-	0%	314,000	29%	314,000	29%
Members' Equity variance Over (under) Target		997,294	859,305	1,142,454	1,871,443	137,990	16%	(145,160)	-13%	(874,148)	-47%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	168,395	F06.2	
Annual Assessment revenue variance to Budget	-		
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)	
Net Change in Members Equity	168,395	(A)	to DVF

Financial Position (Balance Sheet)

OPERATING FUND

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F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
June 2020

	Current Month as of Jun 30, 2020	Last Month as of May 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jun 30, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	17,421,767	17,404,360	14,341,231	14,861,397	17,407	0%	3,080,536	21%	2,560,370	17%
Cash and Investments total	17,421,767	17,404,360	14,341,231	14,861,397	17,407	0%	3,080,536	21%	2,560,370	17%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	109,899	111,519	84,522	97,469	(1,620)	-1%	25,376	30%	12,430	13%
Due From (To) Other Funds	(1,052,332)	(510,857)	109,638	(1,056,906)	(541,475)	-106%	(1,161,970)	-1060%	4,574	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	(3,654)	(2,400)	(0)	14	(1,254)	-52%	(3,654)	#####	(3,668)	-26409%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 16,475,680	\$ 17,002,622	\$ 14,535,392	\$ 13,901,974	(526,943)	-3%	1,940,288	13%	2,573,706	19%
Liabilities										
Accounts Payable	\$ 93,808	\$ 67,390	\$ 290,151	\$ 25,345	26,418	39%	(196,342)	-68%	68,464	270%
Accrued Liabilities	18,273	16,273	14,861	17,456	2,000	12%	3,412	23%	817	5%
Deferred Revenue, Annual Assessment	-	-	1,402,874	-	-	0%	(1,402,874)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	112,081	83,663	1,707,887	42,801	28,418	34%	(1,595,805)	-93%	69,281	162%
Members' Equity	16,363,598	16,918,959	12,827,505	13,859,173	(555,361)	-3%	3,536,093	28%	2,504,425	18%
Total Liabilities and Members' Equity	\$ 16,475,680	\$ 17,002,622	\$ 14,535,392	\$ 13,901,974	(526,943)	-3%	1,940,288	13%	2,573,706	19%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Replacement Reserve Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	3,536,087	F14	
Members' Equity Transfers In (Out)	-	< \$1.0m from OPF (10/2019 BoD)	
Net Change in Members Equity	3,536,087	(A)	

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
June 2020

	Current Month as of Jun 30, 2020	Last Month as of May 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jun 30, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	8,477,923	8,464,069	7,414,919	7,606,619	13,854	0%	1,063,004	14%	871,304	11%
Cash and Investments total	8,477,923	8,464,069	7,414,919	7,606,619	13,854	0%	1,063,004	14%	871,304	11%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	44,175	48,499	35,809	46,087	(4,324)	-9%	8,365	23%	(1,912)	-4%
Due From (To) Other Funds	458,182	486,863	14,604	(424,895)	(28,681)	-6%	443,578	3037%	883,077	208%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 8,980,995	\$ 9,000,145	\$ 7,466,048	\$ 7,228,526	(19,150)	0%	1,514,947	20%	1,752,469	24%
Liabilities										
Accounts Payable	\$ 12,460	\$ 12,460	\$ 26,078	\$ 5,567	-	0%	(13,618)	-52%	6,893	124%
Accrued Liabilities	8,946	8,112	3,946	6,646	834	10%	5,000	127%	2,300	35%
Deferred Revenue, Annual Assessment	-	-	648,770	-	-	0%	(648,770)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	21,406	20,572	678,793	12,213	834	4%	(657,387)	-97%	9,193	75%
Members' Equity	8,959,589	8,979,573	6,787,254	7,216,313	(19,984)	0%	2,172,334	32%	1,743,275	24%
Total Liabilities and Members' Equity	\$ 8,980,995	\$ 9,000,145	\$ 7,466,048	\$ 7,228,526	(19,150)	0%	1,514,947	20%	1,752,469	24%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	2,172,339	F14	
Members' Equity Transfers In (Out)	-		
Net Change in Members Equity	2,172,339	(A)	

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
June 2020

	Current Month as of Jun 30, 2020	Last Month as of May 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jun 30, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	259,525	259,191	259,188	375,124	334	0%	337	0%	(115,599)	-31%
Cash and Investments total	259,525	259,191	259,188	375,124	334	0%	337	0%	(115,599)	-31%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	2,457	2,462	871	1,862	(5)	0%	1,586	182%	595	32%
Due From (To) Other Funds	136,357	137,559	6,980	(160,813)	(1,202)	-1%	129,377	1854%	297,170	185%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 398,340	\$ 399,212	\$ 267,040	\$ 216,173	(873)	0%	131,300	49%	182,166	84%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	168	168	168	-	-	0%	-	0%	168	0%
Deferred Revenue, Annual Assessment	-	-	59,197	-	-	0%	(59,197)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	168	168	59,365	-	-	0%	(59,197)	-100%	168	0%
Members' Equity	398,172	399,044	207,675	216,173	(873)	0%	190,497	92%	181,998	84%
Total Liabilities and Members' Equity	\$ 398,340	\$ 399,212	\$ 267,040	\$ 216,173	(873)	0%	131,300	49%	182,166	84%
Balance Check	-	-	-	-						
For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14										

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

June 2020

	Current Month as of Jun 30, 2020	Last Month as of May 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Jun 30, 2019
Assets				
Cash and Investments total	-	-	-	-
Member's Dues & Receivables, Net	-	-	-	-
Other Receivables	-	-	-	-
Due From (To) Other Funds	-	-	-	-
Inventory	-	-	-	-
Prepaid Expenses & Other Assets	-	-	-	-
 Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058
Less Accumulated Depreciation	(43,174,802)	(42,883,136)	(41,424,804)	(39,914,352)
NBV of Property & Equipment	38,505,264	38,796,930	40,255,262	39,886,706
 Construction In Progress	2,300,669	1,760,196	1,076,145	1,374,789
Net Property and Equipment	40,805,934	40,557,126	41,331,407	41,261,496
 Total Assets	\$ 40,805,934	\$ 40,557,126	\$ 41,331,407	\$ 41,261,496
 Liabilities				
Total Liabilities	-	-	-	-
 Members' Equity	40,805,934	40,557,126	41,331,407	41,261,496
 Total Liabilities and Members' Equity	\$ 40,805,934	\$ 40,557,126	\$ 41,331,407	\$ 41,261,496
Balance Check	-	-	-	-
Depreciation Expense YTD	1,749,998	1,458,332	3,440,155	1,650,000
Retirement/disposal of Fixed Assets	-	-	-	-
AccDep removal YTD	-	-	-	-
Book Loss (Gain) on Asset Disposals	-	-	30,927	-
Net Change in Accum Deprec YTD	1,749,998	-	-	-

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Variance of Current Month Increase (Decrease)					
to Last Month		to Last Year End		to 12 Months Ago	
Amount	Pctg	Amount	Pctg	Amount	Pctg
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	-	0%
-	0%	-	0%	1,879,008	2%
(291,666)	-1%	(1,749,998)	-4%	(3,260,450)	-8%
(291,666)	-1%	(1,749,998)	-4%	(1,381,442)	-3%
540,473	31%	1,224,525	114%	925,880	67%
248,807	1%	(525,473)	-1%	(455,562)	-1%
248,807	1%	(525,473)	-1%	(455,562)	-1%
-	0%	-	0%	-	0%
248,807	1%	(525,473)	-1%	(455,562)	-1%
248,807	1%	(525,473)	-1%	(455,562)	-1%
291,666	20%	(1,690,157)	-49%	99,998	6%

Property Fund Fund - Members' Equity Recon:

Depreciation Expense/chg in AD (see left)	(1,749,998) F14
Net Capital Expenditure additions	1,224,525
Net Change in Members Equity	(525,473) (A)

Tahoe Donner Association Inventory Balances Report June 2020

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2020	as of May 31, 2020	as of Jun 30, 2020	as of Jun 30, 2019	as of Dec 31, 2019
Total, ALL		273,739	264,257	277,793	316,623	319,338
subtotal	Food and Beverage accounts (F&B)	105,120	100,540	111,697	141,939	127,830
subtotal	Retail Merchandise accounts	168,620	163,717	166,097	174,683	191,508
subtotal	The Lodge F&B accounts	67,800	63,220	69,887	81,402	74,574
Inventory Account						
11412	Inv Retail Trout Creek	9,297	9,297	9,297	13,704	8,991
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	19,080	19,080	19,080	12,741	17,814
11415	Inv Retail Bikeworks	24,766	20,741	21,885	25,753	18,234
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	103	103	158	135	200
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	55,292	55,292	55,292	33,260	67,934
11422	Inv Retail Cross Country	28,015	28,015	28,015	9,420	46,285
11423	Inv Retail Snowplay	127	127	127	0	111
11424	Inv Retail Golf Pro Shop	17,618	17,618	17,618	58,116	17,618
11425	Inv Retail Tennis	9,404	8,527	8,391	12,251	9,404
11426	Inv Retail Marina	103	103	1,116	1,212	103
11427	Inv Retail Equestrian	4,790	4,790	4,790	7,976	4,790
11428	Inv Retail Recreation	24	24	24	116	24
11429	Inv Retail Golf Special Order	-	-	302	-	(0)
		-	-	-	-	-
11611	Inv DHS Food Meat	1,587	1,587	857	616	3,022
11612	Inv DHS Food Seafood	52	52	52	4	139
11613	Inv DHS Food Produce	0	0	0	0	282
11614	Inv DHS Food Dairy	525	525	311	(4)	1,330
11615	Inv DHS Food NABev	1,932	1,932	2,540	929	3,312
11616	Inv DHS Food Other	4,119	4,119	3,461	1,099	7,847
11617	Inv DHS Bev Beer	1,286	1,286	680	204	1,645
11618	Inv DHS Bev Liquor	6,826	6,826	6,781	7,455	10,135
11619	Inv DHS Bev Wine	1,631	1,631	1,631	1,455	1,795
11621	Inv Trailer Food Meat	122	122	-	122	122
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	58	58	-	58	58
11625	Inv Trailer Food NABev	110	110	-	110	110
11626	Inv Trailer Food Other	422	422	-	422	422
11631	Inv ACAC Food Meat	1,507	1,507	1,729	1,227	2,840
11632	Inv ACAC Food Seafood	176	176	368	79	608
11633	Inv ACAC Food Produce	57	57	478	537	1,229
11634	Inv ACAC Food Dairy	753	753	421	377	968
11635	Inv ACAC Food NABev	1,063	1,063	825	1,376	685
11636	Inv ACAC Food Other	4,905	4,905	4,448	3,714	4,453
11637	Inv ACAC Bev Beer	920	920	1,474	1,472	1,206
11639	Inv ACAC Bev Wine	1,932	1,932	2,207	2,329	3,376

		Last Three Months			12Mths Ago	Last YE
		as of Apr 30, 2020	as of May 31, 2020	as of Jun 30, 2020	as of Jun 30, 2019	as of Dec 31, 2019
Inventory Account						
11641	Inv Marina Food Meat	-	-	1,208	1,403	-
11642	Inv Marina Food Seafood	-	-	-	166	-
11643	Inv Marina Food Produce	-	-	148	324	-
11644	Inv Marina Food Dairy	-	-	390	241	0
11645	Inv Marina Food NABev	340	340	1,107	2,340	340
11646	Inv Marina Food Other	711	711	2,700	3,975	711
11647	Inv Marina Bev Beer	80	80	540	1,372	80
11648	Inv Marina Bev Liquor	770	770	1,373	1,790	770
11649	Inv Marina Bev Wine	23	23	252	497	23
11661	Inv Pizza Food Meat	1,978	1,978	1,978	2,047	1,978
11663	Inv Pizza Food Produce	-	-	-	623	0
11664	Inv Pizza Food Dairy	134	134	134	762	134
11665	Inv Pizza Food NABev	733	733	733	1,063	733
11666	Inv Pizza Food Other	2,344	2,344	2,344	6,027	2,344
11667	Inv Pizza Bev Beer	-	-	-	2,919	-
11669	Inv Pizza Bev Wine	199	199	199	2,666	533
11671	Inv SMRFaB Food Meat	-	-	-	1,679	0
11672	Inv SMRFaB Food Seafood	-	-	-	110	-
11673	Inv SMRFaB Food Produce	-	-	-	263	0
11674	Inv SMRFaB Food Dairy	-	-	-	225	0
11675	Inv SMRFaB Food NABev	-	-	-	1,427	(0)
11676	Inv SMRFaB Food Other	-	-	276	1,883	0
11677	Inv SMRFaB Bev Beer	-	-	-	758	0
11678	Inv SMRFaB Bev Liquor	-	-	-	1,664	(0)
11679	Inv SMRFaB Bev Wine	-	-	-	489	-
11681	Inv Lodge Food Meat	4,189	2,236	4,708	3,428	6,311
11682	Inv Lodge Food Seafood	1,234	1,258	1,414	1,659	3,909
11683	Inv Lodge Food Produce	621	621	1,690	1,692	1,992
11684	Inv Lodge Food Dairy	1,267	878	1,445	1,820	1,504
11685	Inv Lodge Food NABev	855	154	1,103	1,090	1,055
11686	Inv Lodge Food Other	7,531	6,743	7,467	6,718	6,979
11687	Inv Lodge Bev Beer	2,911	2,911	3,765	2,491	2,511
11688	Inv Lodge Bev Liquor	17,571	17,170	17,763	23,162	16,294
11689	Inv Lodge Bev Wine	31,621	31,249	30,531	39,344	34,019
11695	Inventory-Tennis Beverage	27	27	165	172	27
11696	Inventory-Tennis Food	-	-	-	72	-
11411	Inv Transfer	-	-	-	-	-

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2020
 Operating Fund Consolidated

June 2020

Year-to-Date June 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
91,766	151,349	132,000	-59,583	-39%	-40,234	-30%	36053	Revenue								
								ALLOCATED RECREATION FE	352,291	496,516	452,450	-144,225	-29%	-100,159	-22%	1,270,000
0	0	22,882	0	0%	-22,882	-100%	(350...	Golf Passes	0	0	32,327	0	0%	-32,327	-100%	0
0	0	-325	0	0%	325	100%	3502...	Golf Passes - Packs	0	0	-325	0	0%	325	100%	0
0	0	7,030	0	0%	-7,030	-100%	35035	Golf Green Fees - Member	0	0	7,030	0	0%	-7,030	-100%	0
0	0	4,390	0	0%	-4,390	-100%	35025	Golf Green Fees - Guest	0	0	4,390	0	0%	-4,390	-100%	0
0	0	3,210	0	0%	-3,210	-100%	3503...	Golf Green Fees - Public	0	0	3,210	0	0%	-3,210	-100%	0
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	966,783	1,278,400	1,161,772	-311,617	-24%	-194,989	-17%	1,676,800
0	0	0	0	0%	0	0%	35562	Ski Lift Revenue - Guest	0	0	46,017	0	0%	-46,017	-100%	0
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	103,403	80,000	136,184	23,403	29%	-32,781	-24%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	207,620	191,600	216,626	16,020	8%	-9,006	-4%	244,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	264,461	208,300	210,735	56,161	27%	53,726	25%	264,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	13,956	3,500	8,863	10,456	299%	5,094	57%	4,000
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	17,836	9,000	13,766	8,836	98%	4,070	30%	10,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	656	2,100	1,474	-1,444	-69%	-818	-55%	2,700
0	0	0	0	0%	0	0%	35596	Snowplay Guest	28,342	58,600	58,409	-30,258	-52%	-30,067	-51%	75,700
0	0	0	0	0%	0	0%	35595	Snowplay Public	44,838	144,300	89,682	-99,462	-69%	-44,844	-50%	186,300
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	33,098	38,000	44,527	-4,902	-13%	-11,429	-26%	50,000
30	420	35	-390	-93%	-5	-14%	35615	Public Daily Trail Fee	170,184	234,420	202,848	-64,236	-27%	-32,664	-16%	285,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	54,783	71,000	73,000	-16,217	-23%	-18,217	-25%	89,000
0	7,000	6,575	-7,000	-100%	-6,575	-100%	37040	P.O. Trail Rides	0	7,000	6,575	-7,000	-100%	-6,575	-100%	43,000
0	7,000	6,253	-7,000	-100%	-6,253	-100%	37060	Guest Trail Rides	0	7,000	6,253	-7,000	-100%	-6,253	-100%	52,000
0	2,000	1,231	-2,000	-100%	-1,231	-100%	37080	Public Trail Rides	0	2,000	1,231	-2,000	-100%	-1,231	-100%	12,500
0	10,300	7,843	-10,300	-100%	-7,843	-100%	36012	Special Events Revenue	784	12,900	9,073	-12,116	-94%	-8,289	-91%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	0	0	0	0%	0	0%	140,000
5,451	5,300	4,540	151	3%	911	20%	36054	Daily Usage Fee - Member	10,862	25,500	16,836	-14,638	-57%	-5,974	-35%	59,100
14,873	49,100	49,820	-34,227	-70%	-34,947	-70%	36055	Daily Usage Fee - Guest	63,776	132,000	140,141	-68,224	-52%	-76,365	-54%	472,350
18,489	18,600	19,892	-111	-1%	-1,404	-7%	38013	Campground Revenue	18,489	20,100	22,026	-1,611	-8%	-3,537	-16%	95,400
38,843	99,720	133,375	-60,877	-61%	-94,533	-71%		Total Direct Access & Use	1,999,872	2,525,720	2,512,668	-525,848	-21%	-512,796	-20%	3,942,150
66,192	308,475	229,103	-242,283	-79%	-162,912	-71%	3310...	Food	758,218	1,433,548	1,346,451	-675,330	-47%	-588,233	-44%	3,148,157
-1,033	-39,100	-15,399	38,067	97%	14,366	93%		<i>Food Discounts</i>	-56,455	-135,200	-111,921	78,745	58%	55,465	50%	-285,800
-287	-9,700	-6,106	9,414	97%	5,819	95%	33152	EE Discounts	-24,994	-52,700	-47,504	27,706	53%	22,510	47%	-102,050
-457	-4,100	-1,256	3,643	89%	799	64%	33154	Guest Relations aka Manager	-4,291	-13,200	-4,725	8,909	67%	434	9%	-32,500
0	-400	0	400	100%	0	0%	33156	InterDept Discounts	0	-450	-559	450	100%	559	100%	-1,350
-290	-24,900	-8,038	24,610	99%	7,748	96%	3316...	Marketing Discounts	-27,171	-68,850	-59,133	41,679	61%	31,962	54%	-149,900
1,733	10,900	8,015	-9,167	-84%	-6,281	-78%	33180	Food NA Beverage	60,932	110,100	94,167	-49,168	-45%	-33,234	-35%	195,050
66,892	280,275	221,719	-213,383	-76%	-154,827	-70%		Food subtotal	762,695	1,408,448	1,328,698	-645,753	-46%	-566,003	-43%	3,057,407
4,359	32,187	27,561	-27,828	-86%	-23,202	-84%	3322...	Beer	87,232	158,033	156,113	-70,801	-45%	-68,882	-44%	348,447
-41	0	-490	-41	0%	449	92%	3322...	Beer Discounts	-2,400	0	-3,447	-2,400	0%	1,048	30%	0
9,111	24,290	35,352	-15,179	-62%	-26,242	-74%	33242	Liquor	91,065	128,890	157,885	-37,825	-29%	-66,820	-42%	275,470
-125	0	-585	-125	0%	460	79%	3324...	Liquor Discounts	-1,264	0	-3,766	-1,264	0%	2,503	66%	0
7,783	48,018	40,444	-40,235	-84%	-32,661	-81%	33262	Wine	87,896	201,969	171,123	-114,073	-56%	-83,227	-49%	462,176
-106	0	-452	-106	0%	346	77%	3326...	Wine Discounts	-1,820	0	-4,280	-1,820	0%	2,460	57%	0
140	0	1,238	140	0%	-1,098	-89%	33268	Corkage Fees	3,758	0	9,974	3,758	0%	-6,215	-62%	0
-80	0	-800	-80	0%	720	90%	33269	Corkage Fee Discounts	-1,880	0	-7,040	-1,880	0%	5,160	73%	0
21,040	104,495	102,268	-83,455	-80%	-81,228	-79%		Beverage subtotal	262,588	488,892	476,561	-226,304	-46%	-213,973	-45%	1,086,093
0	13,280	54,004	-13,280	-100%	-54,004	-100%	3328...	Misc other F&B	2,397	21,500	69,288	-19,103	-89%	-66,891	-97%	68,650
0	100	0	-100	-100%	0	0%	33299	InterDept Food Sales	0	100	0	-100	-100%	0	0%	-4,100
0	13,380	54,004	-13,380	-100%	-54,004	-100%		Other F&B subtotal	2,397	21,600	69,288	-19,203	-89%	-66,891	-97%	64,550
87,931	398,150	377,991	-310,219	-78%	-290,060	-77%		Total Food and Beverage	1,027,680	1,918,940	1,874,546	-891,260	-46%	-846,867	-45%	4,208,050
85,729	307,750	356,080	-222,021	-72%	-270,351	-76%		F&B Revenue by Segment:	732,460	1,410,840	1,470,100	-678,380	-48%	-737,640	-50%	3,219,000
49,114	117,500	108,901	-68,386	-58%	-59,786	-55%	33910	F&B-Dining Room	417,766	673,400	675,514	-255,634	-38%	-257,748	-38%	1,433,300
28,055	77,350	51,066	-49,295	-64%	-23,011	-45%	33920	F&B-Pub	192,055	393,640	351,262	-201,585	-51%	-159,207	-45%	823,700
0	60,300	157,597	-60,300	-100%	-157,597	-100%	33930	F&B-Banquets	6,492	98,500	201,768	-92,008	-93%	-195,277	-97%	355,000
0	2,500	5,732	-2,500	-100%	-5,732	-100%	33940	F&B-Lunch	0	2,600	8,289	-2,600	-100%	-8,289	-100%	31,200
0	11,000	4,007	-11,000	-100%	-4,007	-100%	33950	SmrF&B-Snack Bar	0	11,800	4,007	-11,800	-100%	-4,007	-100%	60,700
0	1,500	1,887	-1,500	-100%	-1,887	-100%	33970	SmrF&B-Pool BBQ	0	1,500	1,887	-1,887	-100%	-1,887	-100%	45,100
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	0	0	5,629	0	0%	-5,629	-100%	0
8,560	35,700	26,891	-27,140	-76%	-18,331	-68%	33990	Cafeteria	116,147	226,500	221,743	-110,353	-49%	-105,597	-48%	448,000
0	1,900	0	-1,900	-100%	0	0%	33989	Employee Housing	0	2,900	0	-2,900	-100%	0	0%	22,000
0	0	-2,195	0	0%	2,195	100%	33163	Mkt Discounts, Happy Hour Fo	-4,952	0	-14,251	-4,952	0%	9,298	65%	0
0	0	-321	0	0%	321	100%	33226	Mkt Discounts, Happy Hour Be	-1,609	0	-2,224	-1,609	0%	615	28%	0
0	0	-45	0	0%	45	100%	33246	Mkt Discounts, Happy Hour Be	-81	0	-331	-81	0%	251	76%	0
0	0	-219	0	0%	219	100%	33266	Mkt Discounts, Happy Hour Be	-616	0	-1,947	-616	0%	1,330	68%	0
0	0	-585	0	0%	585	100%		Mkt Discounts, Happy Hour Be	-2,306	0	-4,503	-2,306	0%	2,196	49%	0
0	0	-2,780	0	0%	2,780	100%		Mkt Discounts, Happy Hour	-7,259	0	-18,753	-7,259	0%	11,495	61%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2020
Operating Fund Consolidated

June 2020

Year-to-Date June 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
1,150	1,020	1,951	130	13%	-801	-41%	36015	Sales - Firewood	1,400	1,020	1,951	380	37%	-551	-28%	5,000
19,786	45,500	50,745	-25,714	-57%	-30,959	-61%	36030	Sales - Retail	229,233	298,500	314,430	-69,267	-23%	-85,197	-27%	527,900
-1,350	-900	-5,308	-450	-50%	3,958	75%	38015	Employee Discounts	-15,866	-6,300	-12,145	-9,566	-152%	-3,721	-31%	-12,000
-729	-200	-702	-529	-264%	-27	-4%	38017	Homeowner Discounts	-1,100	-300	-702	-800	-267%	-397	-57%	-1,800
-487	-2,520	-1,321	2,033	81%	834	63%	38020	Discounts - Retail	-10,340	-33,720	-28,180	23,380	69%	17,839	63%	-47,000
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,821	-2,000	-1,244	-821	-41%	-1,577	-127%	-2,000
18,370	42,900	45,365	-24,530	-57%	-26,995	-60%		Total Retail Product Reve	200,506	257,200	274,110	-56,694	-22%	-73,605	-27%	470,100
0	0	7,029	0	0%	-7,029	-100%	(350...	Golf Cart Rentals	0	0	8,373	0	0%	-8,373	-100%	0
0	0	408	0	0%	-408	-100%	35018	Golf Club Set Rentals	0	0	408	0	0%	-408	-100%	0
8,654	6,300	2,322	2,354	37%	6,332	273%	35020	Golf - Driving Range	8,654	8,400	2,322	254	3%	6,332	273%	30,000
0	0	0	0	0%	0	0%	(355...	Lessons - Group	268,730	567,000	301,382	-298,270	-53%	-32,652	-11%	728,800
0	0	0	0	0%	0	0%	(355...	Lessons - Private	365,107	282,400	395,272	82,707	29%	-30,165	-8%	375,500
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	4,035	2,300	3,694	1,735	75%	340	9%	2,500
0	0	0	0	0%	0	0%	3559...	Snowflakes	192,282	198,700	268,140	-6,418	-3%	-75,859	-28%	260,800
0	0	0	0	0%	0	0%	(355...	TD Tykes	56,438	26,400	48,970	30,038	114%	7,468	15%	26,400
5,260	24,300	17,281	-19,040	-78%	-12,021	-70%	3604...	Rentals	649,959	824,700	813,140	-174,741	-21%	-163,811	-20%	1,171,600
7,890	2,700	10,280	5,190	192%	-2,390	-23%	36042	Rentals, Storage	24,414	5,400	14,901	19,014	352%	9,513	64%	13,500
12,844	7,500	7,088	5,344	71%	5,757	81%	36043	Rentals, Bikes	16,683	8,000	7,088	8,683	109%	9,596	135%	43,200
0	700	114	-700	-100%	-114	-100%	3604...	Child Care	292	4,400	-87	-4,108	-93%	379	437%	10,600
0	9,000	8,053	-9,000	-100%	-8,053	-100%	36050	Aerobics	5,210	109,400	38,326	-104,190	-95%	-33,116	-86%	158,800
0	500	0	-500	-100%	0	0%	36056	Fitness/Training	1,140	2,600	3,530	-1,460	-56%	-2,390	-68%	5,000
0	2,600	2,942	-2,600	-100%	-2,942	-100%	36058	Rec Programs	0	2,600	2,942	-2,600	-100%	-2,942	-100%	14,400
-558	54,000	45,411	-54,558	-101%	-45,969	-101%	36059	Day Camps	-558	54,000	45,511	-54,558	-101%	-46,069	-101%	292,000
0	1,200	735	-1,200	-100%	-735	-100%	36051	Massage	3,623	8,200	6,582	-4,578	-56%	-2,959	-45%	17,300
0	100	135	-100	-100%	-135	-100%	36057	Towels/Lockers	280	600	1,600	-320	-53%	-1,320	-83%	1,200
0	200	691	-200	-100%	-691	-100%	36060	Lessons - Public	0	200	691	-200	-100%	-691	-100%	1,500
12,156	8,300	9,756	3,856	46%	2,400	25%	36070	Lessons - P.O.	12,156	9,900	9,822	2,256	23%	2,334	24%	57,700
4,633	8,700	4,558	-4,067	-47%	76	2%	36080	Lessons - Guest	11,400	8,967	8,967	-6,767	-59%	-4,334	-48%	30,500
6,880	5,000	3,650	1,880	38%	3,230	89%	37090	Equestrian - Boarding	6,880	5,000	3,650	1,880	38%	3,230	89%	32,000
1,108	14,500	15,872	-13,392	-92%	-14,764	-93%	37095	Equestrian - Camps	1,108	14,500	15,872	-13,392	-92%	-14,764	-93%	71,500
2,785	0	0	2,785	0%	2,785	0%	(370...	Equestrian - Horse Lease	2,785	0	0	2,785	0%	2,785	0%	0
61,653	145,600	136,322	-83,947	-58%	-74,670	-55%		Total Lessons & Rental R	1,623,849	2,146,100	2,001,095	-522,251	-24%	-377,246	-19%	3,344,800
6,300	8,500	5,175	-2,200	-26%	1,125	22%	32010	Aso - Fees	26,920	28,800	25,130	-1,880	-7%	1,790	7%	55,000
4,100	3,000	2,850	1,100	37%	1,250	44%	32020	Inspection Fees	13,330	9,500	8,860	3,830	40%	4,471	50%	23,000
3,150	1,000	1,163	2,150	215%	1,988	171%	32030	Fines	16,438	3,900	6,500	12,538	321%	9,938	153%	9,000
6,987	12,010	12,325	-5,023	-42%	-5,338	-43%	34010	Interest	53,308	72,060	78,316	-18,752	-26%	-25,008	-32%	108,120
0	0	0	0	0%	0	0%	32042	Collection Costs Recovery	0	0	16,150	0	0%	-16,150	-100%	0
3,882	3,600	3,412	282	8%	470	14%	34020	Late Charges	22,006	19,800	17,903	2,206	11%	4,103	23%	36,000
15,120	-800	-810	15,920	1990%	15,930	1967%	34030	Lien Fees	15,120	12,200	13,500	2,920	24%	1,620	12%	12,000
-1,031	-500	-203	-531	-106%	-829	-409%	34040	Delinquency Fees	44,764	42,000	40,891	2,764	7%	3,874	9%	41,500
14,025	11,081	10,935	2,944	27%	3,090	28%	34050	Transfer Fees	53,230	62,624	60,255	-9,394	-15%	-7,025	-12%	158,200
0	0	-10	0	0%	10	100%	34060	NSF Charges	80	0	60	80	0%	20	33%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	2	0	0	2	0%	2	0%	0
2,136	0	1,667	2,136	0%	470	28%	34075	Sponsorships	7,636	0	2,667	7,636	0%	4,970	186%	8,000
18,979	18,900	18,869	79	0%	110	1%	34080	Communications Ad Revenue	96,257	110,400	121,777	-14,143	-13%	-25,520	-21%	210,000
1,739	1,700	2,438	39	2%	-699	-29%	37018	Lease Revenue	10,433	10,200	14,630	233	2%	-4,196	-29%	21,700
4,891	15,890	9,376	-11,000	-69%	-4,485	-48%	37020	Other Revenue	33,385	50,140	45,541	-16,755	-33%	-12,157	-27%	110,380
3,400	1,900	1,679	1,500	79%	1,721	103%	38005	Employee Housing Revenue	64,292	68,900	71,439	-4,608	-7%	-7,147	-10%	112,000
0	0	-1	0	0%	1	100%	37030	Forestry Grant Revenue	-203	0	-1	-203	0%	-203	-40500%	0
83,677	76,281	68,865	7,396	10%	14,812	22%		Total Other Revenue	456,999	490,524	523,617	-33,525	-7%	-66,618	-13%	904,900
382,240	914,000	893,919	-531,760	-58%	-511,679	-57%		GROSS REVENUE (GREV)	5,661,196	7,835,000	7,638,486	-2,173,804	-28%	-1,977,291	-26%	14,140,000
COST OF GOODS SOLD (COGS)																
-6,739	-28,150	-21,195	21,411	76%	14,456	68%	43110	Meat	-72,548	-139,530	-125,977	66,982	48%	53,429	42%	-299,770
-6,387	-20,630	-12,028	14,243	69%	5,640	47%	43120	Seafood	-47,647	-82,010	-67,910	34,363	42%	20,262	30%	-195,090
-5,119	-14,700	-15,615	9,581	65%	10,496	67%	43130	Produce	-49,687	-65,150	-83,050	15,463	24%	33,363	40%	-145,200
-2,558	-14,280	-8,530	11,722	82%	5,972	70%	43140	Dairy	-21,363	-60,140	-44,468	38,777	64%	23,105	52%	-136,660
460	-5,240	-2,960	5,700	109%	3,420	116%	43150	NA Beverage	-15,256	-35,180	-26,254	19,924	57%	10,998	42%	-69,770
-5,425	-18,434	-18,817	13,009	71%	13,392	71%	43160	Food Other	-76,006	-93,289	-132,476	17,283	19%	56,470	43%	-190,261
389	7,020	3,959	-6,631	-94%	-3,570	-90%	43190	Mktg Discounts credit	11,360	26,460	26,821	-15,100	-57%	-15,461	-58%	63,290
1,355	4,114	2,730	-2,760	-67%	-1,376	-50%	43192	EE Meals credit	7,812	19,329	15,642	-11,517	-60%	-7,830	-50%	40,091
-24,025	-90,300	-72,455	66,275	73%	48,430	67%		Food Cogs	-263,336	-429,510	-437,673	166,174	39%	174,337	40%	-933,370
-22	-7,670	-7,691	7,648	100%	7,669	100%	43270	Beer	-19,578	-38,700	-39,237	19,122	49%	19,659	50%	-84,270
-1,494	-5,070	-4,477	3,576	71%	2,982	67%	43280	Liquor	-14,582	-26,070	-27,847	11,488	44%	13,265	48%	-56,720
-874	-14,240	-10,244	13,366	94%	9,370	91%	43290	Wine	-28,214	-59,650	-51,987	31,436	53%	23,773	46%	-136,640
-2,391	-26,980	-22,411	24,589	91%	20,021	89%		Beverage Cogs	-62,374	-124,420	-119,071	62,046	50%	56,697	48%	-277,630
-12,077	-25,720	-30,358	13,643	53%	18,282	60%		Retail Product Cogs	-119,151	-143,070	-151,184	23,919	17%	32,033	21%	-265,000
-38,492	-143,000	-125,225	104,508	73%	86,733	69%		Total COGS	-444,861	-697,000	-707,928	252,139	36%	263,067	37%	-1,476,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2020
 Operating Fund Consolidated

June 2020

Year-to-Date June 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr		Full Year Budget \$
			Variance \$	Var %	Variance \$	Var %						Variance \$	Var %	Variance \$	Var %	
-10.1%	-15.6%	-14.0%	05.6%	35.6%	03.9%	28.1%		Total Cogs / GREV %	-07.9%	-08.9%	-09.3%	01.0%	11.7%	01.4%	15.2%	-10.4%
-65.7%	-60.0%	-66.9%	-05.8%	-09.7%	01.2%	01.8%		Retail Product Cogs / Retail R	-59.4%	-55.6%	-55.2%	-03.8%	-06.8%	-04.3%	-07.7%	-56.4%
-57.7%	-55.3%	-57.6%	-02.4%	-04.3%	-00.1%	-00.1%		Retail Product Cogs / Retail R	-51.7%	-47.8%	-47.8%	-03.9%	-08.2%	-03.9%	-08.1%	-49.7%
-30.0%	-29.5%	-25.1%	-00.6%	-02.0%	-04.9%	-19.7%		F&B Cogs / F&B Rev %	-31.7%	-28.9%	-29.7%	-02.8%	-09.8%	-02.0%	-06.7%	-28.8%
-35.4%	-28.3%	-30.6%	-07.1%	-25.1%	-04.8%	-15.8%		Food %, preDiscounts	-32.1%	-27.8%	-30.4%	-04.3%	-15.5%	-01.8%	-05.8%	-27.9%
-35.9%	-32.2%	-32.7%	-03.7%	-11.5%	-03.2%	-09.9%		Food %, postDiscounts	-34.5%	-30.5%	-32.9%	-04.0%	-13.2%	-01.6%	-04.8%	-30.5%
26.5%	-48.1%	-36.9%	74.6%	155.2%	63.5%	171.8%		Food NA Beverage %	-25.0%	-32.0%	-27.9%	06.9%	21.6%	02.8%	10.2%	-35.8%
-11.4%	-25.8%	-21.9%	14.5%	56.0%	10.8%	48.1%		COGS % Beverage, incld CF,n	-23.8%	-25.4%	-25.0%	01.7%	06.7%	01.2%	04.9%	-25.6%
-00.5%	-23.8%	-28.4%	23.3%	97.9%	27.9%	98.2%		COGS % Beer,net	-23.1%	-24.5%	-25.7%	01.4%	05.8%	02.6%	10.2%	-24.2%
-16.6%	-20.9%	-12.9%	04.2%	20.3%	-03.8%	-29.2%		COGS % Liquor,net	-16.2%	-20.2%	-18.1%	04.0%	19.7%	01.8%	10.1%	-20.6%
-11.4%	-29.7%	-25.6%	18.3%	61.6%	14.2%	55.5%		COGS % Wine,net	-32.8%	-29.5%	-31.2%	-03.2%	-11.0%	-01.6%	-05.2%	-29.6%
343,748	771,000	768,694	-427,252	-55%	-424,946	-55%		Gross Margin (GREV-CO)	5,216,335	7,138,000	6,930,559	-1,921,665	-27%	-1,714,224	-25%	12,664,000
PAYROLL																
SALARIES & WAGES																
-232,133	-350,422	-332,236	118,289	34%	100,102	30%	5110...	Salaries - Exempt - Regular & Ot	-1,536,331	-1,995,400	-1,971,039	459,069	23%	434,708	22%	-4,032,000
-2,680	-2,700	-7,736	20	1%	5,056	65%	51106	Salaries - Exempt - Commissions	-3,255	-5,900	-12,226	2,645	45%	8,971	73%	-23,000
-171,827	-185,475	-146,017	13,648	7%	-25,810	-18%	5122...	Wages - FTRRegular	-947,359	-1,112,843	-959,127	165,484	15%	11,768	1%	-2,249,540
-124,891	-357,303	-385,262	232,412	65%	260,371	68%	5124...	Wages - Seasonal & PartTime	-1,372,639	-1,975,407	-1,989,131	602,768	31%	616,492	31%	-3,931,560
0	-1,800	0	1,800	100%	0	0%	5122...	Wages-FTR-Commissions	0	-3,050	-849	3,050	100%	849	100%	-10,000
-11,364	-7,800	-5,755	-3,564	-46%	-5,609	-97%	51246	Wages-Seasonal-Commissions	-32,978	-53,400	-48,857	20,422	38%	15,879	33%	-107,900
-12,250	-12,250	47,108	0	0%	-59,358	-126%	5110...	Incentive Program, Exempt	33,163	-73,500	-121,632	106,663	145%	154,795	127%	-147,000
-4,803	-2,750	11,212	-2,053	-75%	-16,015	-143%	51227	Incentive Program, FTR, NonEx	-7,202	-15,500	-37,381	8,298	54%	30,178	81%	-31,000
-274	0	-3,010	274	0%	2,737	91%	51247	Incentive Program, Seasonal, N	-16,746	0	-34,665	-16,746	0%	17,919	52%	0
30,800	30,750	25,076	50	0%	5,724	23%	51299	Capitalized Payroll Direct S&W	171,550	184,500	142,804	-12,950	-7%	28,746	20%	343,000
-529,421	-889,750	-796,619	360,329	40%	267,199	34%		Total Salaries & Wages, DIREC	-3,711,798	-5,050,500	-5,032,103	1,338,702	27%	1,320,305	26%	-10,189,000
-216,263	-334,622	-267,787	118,359	35%	51,524	19%		Salaries sub-total	-1,334,873	-1,890,300	-1,962,092	555,428	29%	627,220	32%	-3,859,000
-313,158	-555,128	-528,832	241,970	44%	215,674	41%		Wage sub-total	-2,376,925	-3,160,200	-3,070,011	783,275	25%	693,085	23%	-6,330,000
-176,629	-190,025	-134,805	13,396	7%	-41,824	-31%		Wage-FTR subsubtotal	-954,562	-1,131,393	-997,357	176,831	16%	42,796	4%	-2,290,540
-136,529	-365,103	-394,027	228,574	63%	257,499	65%		Wage-Seasonal subsubt	-1,422,363	-2,028,807	-2,072,653	606,444	30%	650,290	31%	-4,039,460
-138.5%	-97.3%	-89.1%	-41.2%	-42.3%	-49.4%	-55.4%		PayrollDirect %ofRevenu	-65.6%	-64.5%	-65.9%	-01.1%	-01.7%	00.3%	00.5%	-72.1%
-10,561	-1,300	10,152	-9,261	-712%	-20,713	-204%	51108	PTO net\$ accrual, in Salaries	-19,810	-10,400	-18,124	-9,410	-90%	-1,686	-9%	-17,952
-19,790	-551	-2,943	-19,239	-3492%	-16,847	-572%	51228	PTO net\$ accrual, in Wages FTR	-57,263	-4,932	-4,297	-52,331	-1061%	-52,966	-1233%	-12,000
-30,351	-1,851	7,209	-28,500	-1540%	-37,560	-521%		PTO net accrual, in PD Total	-77,073	-15,332	-22,421	-61,741	-403%	-54,652	-244%	-29,952
-321.2	0.0	-1448.7	-321.2	0.0	1127.6	0.8		Wage Overtime Hours	-5335.2	0.0	-9108.5	-5335.2	0.0	3773.4	0.4	0.0
-12585.8	-30380.9	-31626.8	17795.1	0.6	19041.0	0.6		Wage Total Hours	-119275.1	-169971.4	-171712.6	50696.4	0.3	52437.5	0.3	-340029.3
23.31	18.25	16.63	5.06	0.28	6.68	0.40		Wage ROP avg	19.45	18.56	17.85	0.88	0.05	1.59	0.09	18.58
-4893.5	-8343.8	-8292.9	3450.3	0.4	3399.4	0.4		EXEMPT Hours	-33564.5	-45500.4	-45316.3	11935.9	0.3	11751.8	0.3	-92780.3
PAYROLL BURDEN																
-47,261	-97,782	-83,253	50,521	52%	35,992	43%	5130...	Payroll Taxes	-372,250	-560,640	-514,387	188,390	34%	142,137	28%	-1,135,000
-15,723	-38,060	-35,731	22,337	59%	20,008	56%	5130...	Workers Compensation	-141,878	-226,830	-254,617	84,952	37%	112,739	44%	-450,000
-72,233	-81,957	-73,205	9,724	12%	972	1%	5130...	Group Insurance	-464,058	-488,317	-456,740	24,259	5%	-7,318	-2%	-970,000
-7,190	-17,201	-10,176	10,011	58%	2,986	29%	5130...	Retirement Plan	-35,167	-102,213	-81,429	67,046	66%	46,262	57%	-205,000
4,846	3,667	3,868	1,179	32%	978	25%	51499	Capitalized Payroll Burden	25,911	22,002	21,829	3,909	18%	4,082	19%	44,000
-137,561	-231,333	-198,497	93,772	41%	60,936	31%		PAYROLL BURDEN Total	-987,442	-1,355,998	-1,285,345	368,556	27%	297,903	23%	-2,716,000
-64,896	-93,268	-77,134	28,372	30%	12,238	16%	(513...	subtotal, Burden-Salary	-422,585	-549,418	-539,519	126,833	23%	116,934	22%	-1,105,000
-52,666	-73,192	-50,801	20,526	28%	-1,865	-4%	(514...	subtotal, Burden-Wage-FTR	-334,841	-446,242	-362,667	111,402	25%	27,826	8%	-888,120
-24,845	-68,540	-74,430	43,695	64%	49,585	67%	(514...	subtotal, Burden-Wage-Seasona	-255,928	-382,340	-404,989	126,412	33%	149,061	37%	-766,880
26.0%	24.9%	26.0%	00.0%	-00.1%	01.1%	04.3%		Burden % - on all Payroll	26.8%	26.8%	25.5%	-00.2%	-00.9%	01.1%	04.1%	26.7%
30.0%	27.9%	28.8%	02.1%	07.7%	01.2%	04.2%		Burden % - Salary	31.7%	29.1%	27.5%	02.6%	08.9%	04.2%	15.1%	28.6%
29.8%	38.5%	37.7%	-08.7%	-22.6%	-07.9%	-20.9%		Burden % - Wage-FTR	35.1%	39.4%	36.4%	-04.4%	-11.1%	-01.3%	-03.5%	38.8%
18.2%	18.8%	18.9%	-00.6%	-03.1%	-00.7%	-03.7%		Burden % - Wage-Season	18.0%	18.8%	19.5%	-00.9%	-04.5%	-01.5%	-07.9%	19.0%
24.8%	25.5%	23.7%	-00.8%	-03.1%	01.1%	04.5%		Burden % - Wage-FTR&	24.9%	26.2%	25.0%	-01.4%	-05.2%	-00.2%	-00.6%	26.1%
-666,982	-1,121,083	-995,117	454,101	41%	328,135	33%		PAYROLL TOTAL (Direct&Burd	-4,699,240	-6,406,498	-6,317,448	1,707,258	27%	1,618,208	26%	-12,905,000
26.0%	26.0%	24.9%	0.0%	-0.1%	1.1%	4.3%		Burden % TL	26.6%	26.8%	25.5%	-0.2%	-0.9%	1.1%	4.1%	26.7%
8.9%	11.0%	10.5%	-2.1%	-18.8%	-1.5%	-14.6%		Payroll Taxes %	10.0%	11.1%	10.2%	-1.1%	-9.7%	-0.2%	-1.9%	11.1%
3.0%	4.3%	4.5%	-1.3%	-30.6%	-1.5%	-33.8%		Workers Comp %	3.8%	4.5%	5.1%	-0.7%	-14.9%	-1.2%	-24.5%	4.4%
13.6%	9.2%	9.2%	4.4%	48.1%	4.5%	48.5%		Group Insurance %	12.5%	9.7%	9.1%	2.8%	29.3%	3.4%	37.7%	9.5%
1.4%	1.9%	1.3%	-0.6%	-29.8%	0.1%	6.3%		Retirement %	0.9%	2.0%	1.6%	-1.1%	-53.2%	-0.7%	-41.5%	2.0%
-0.9%	-0.4%	-0.5%	-0.5%	-122.1%	-0.4%	-88.5%		Capz PB %	-0.7%	-0.4%	-0.4%	-0.3%	-60.2%	-0.3%	-60.9%	-0.4%
OPERATING EXPENSES (OE)																
-1,355	-4,364	-2,986	3,010	69%	1,631	55%	50530	Employee Meals	-10,291	-20,379	-19,159	10,088	50%	8,867	46%	-42,641
-5,355	-2,000	-3,167	-3,355	-168%	-2,188	-69%	50605	Employee Housing expenses	-98,594	-91,000	-106,141	-7,594	-8%	7,547	7%	-142,200
0	0	0	0	0%	0	0%	50610	Educational Reimbursement	-1,320	0	-240	-1,320	0%	-1,080	-450%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Six Months Ending June 30, 2020
Operating Fund Consolidated

June 2020

Year-to-Date June 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
-424	-400	-1,420	-24	-6%	996	70%	50615	Employee Recruiting	-90,825	-3,900	-6,941	-86,925	-2229%	-83,884	-1209%	-11,000
-628	-10,275	-2,806	9,647	94%	2,177	78%	50620	Employee Dev/Training	-2,997	-34,150	-23,790	31,153	91%	20,793	87%	-59,460
-177	-3,390	-1,859	3,213	95%	1,681	90%	50625	Employee Relations	-20,657	-31,905	-35,013	11,248	35%	14,356	41%	-71,540
-140	-3,700	-1,623	3,560	96%	1,483	91%	50626	PreEmployment Testing	-3,860	-8,200	-6,668	4,340	53%	2,808	42%	-18,000
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-2,221	-2,400	-2,221	179	7%	0	0%	-4,800
-1,775	-2,600	-2,106	825	32%	332	16%	50628	Benefit Administration Services	-15,013	-14,000	-15,373	-1,013	-7%	360	2%	-39,000
-1,265	-4,480	-4,221	3,215	72%	2,955	70%	50630	Uniforms	-8,362	-17,460	-17,855	9,098	52%	9,493	53%	-39,200
-645	-1,900	-319	1,255	66%	-326	-102%	51080	Seminars & Conferences	-8,716	-16,200	-7,885	7,484	46%	-830	-11%	-26,850
0	-3,120	-2,016	3,120	100%	2,016	100%	51095	Travel/Meeting Expense	-6,063	-16,050	-10,889	9,987	62%	4,826	44%	-24,670
-12,135	-36,629	-22,893	24,494	67%	10,759	47%		Total Staff Expense	-268,919	-255,644	-252,175	-13,275	-5%	-16,744	-7%	-479,361
-10,756	-10,445	-8,903	-311	-3%	-1,853	-21%	51090	Telephone	-61,657	-60,560	-54,156	-1,097	-2%	-7,502	-14%	-120,810
-2,375	-1,805	-1,556	-570	-32%	-819	-53%	55003	Cable/Sat TV Service	-12,118	-11,020	-11,032	-1,098	-10%	-1,087	-10%	-22,160
-21,529	-10,350	-12,940	-11,179	-108%	-8,588	-66%	55005	Disposal Fees	-57,552	-51,425	-51,708	-6,127	-12%	-5,845	-11%	-113,305
-15,696	-21,045	-21,372	5,349	25%	5,675	27%	5501...	Electricity	-128,624	-149,420	-152,368	20,796	14%	23,744	16%	-304,370
-264	-5,500	-6,066	5,236	95%	5,802	96%	55020	Natural Gas - Pools	-27,544	-46,600	-50,457	19,056	41%	22,914	45%	-75,600
-1,983	-4,290	-4,610	2,307	54%	2,627	57%	55025	Natural Gas - Buildings	-44,283	-55,975	-58,837	11,692	21%	14,554	25%	-85,725
-8,112	-9,770	-9,302	1,658	17%	1,190	13%	(530...	Fuel & Oil	-78,194	-98,620	-124,898	20,426	21%	46,705	37%	-161,100
-820	-350	-426	-470	-134%	-394	-92%	55027	Propane (LPG)	-3,154	-2,710	-2,911	-444	-16%	-242	-8%	-5,820
-7,470	-7,525	-7,343	55	1%	-127	-2%	55030	Sewer Fees	-45,201	-45,110	-44,058	-91	0%	-1,143	-3%	-92,390
-3,178	-3,440	-3,697	262	8%	519	14%	5503...	Water - Building/Facility	-17,891	-19,540	-21,167	1,649	8%	3,276	15%	-44,585
-1,939	-2,650	-1,913	711	27%	-27	-1%	55040	Water - Grounds	-6,462	-8,620	-10,702	2,158	25%	4,240	40%	-83,220
-74,122	-77,170	-78,127	3,048	4%	4,006	5%		TOTAL UTILITIES	-482,681	-549,600	-582,294	66,919	12%	99,614	17%	-1,109,085
								SUPPLIES & MAINTENANCE EXPENSE								
0	-2,910	-3,295	2,910	100%	3,295	100%	56010	Security Exp	-7,805	-6,740	-10,130	-1,065	-16%	2,325	23%	-12,250
0	0	-476	0	0%	476	100%	52505	Hazardous Waste Clean Up	-287	-1,000	-4,659	713	71%	4,372	94%	-1,500
-1,975	-11,500	-9,586	9,525	83%	7,611	79%	56520	Linen Service	-30,486	-59,840	-58,293	29,354	49%	27,808	48%	-128,659
-7,223	-8,100	-9,301	877	11%	2,078	22%	56530	Janitorial Services & Supplies	-39,137	-51,425	-49,368	12,288	24%	10,231	21%	-98,655
-950	-1,235	-1,611	285	23%	661	41%	56535	Pest Control	-3,338	-5,780	-5,298	2,442	42%	1,960	37%	-10,570
-569	-12,555	-1,125	11,986	95%	556	49%	52020	Contract Fees	-6,076	-36,790	-14,748	30,714	83%	8,672	59%	-83,660
-16,000	0	0	-16,000	0%	-16,000	0%	50201	Contract Labor	-28,305	0	0	-28,305	0%	-28,305	0%	0
-1,394	-2,400	-1,574	1,006	42%	180	11%	52022	Veterinary Services	-1,394	-3,300	-2,006	1,906	58%	612	31%	-7,400
-3,127	-2,800	-3,632	-327	-12%	505	14%	52023	Equine Care Services	-5,813	-4,400	-4,881	-1,413	-32%	-932	-19%	-9,000
-975	0	0	-975	0%	-975	0%	52024	Offsite Pasturing	-14,107	-10,600	-11,900	-3,507	-33%	-2,207	-19%	-18,400
-4,989	-1,875	-654	-3,114	-166%	-4,334	-662%	53705	Equipment Rental	-10,273	-10,480	-7,043	207	2%	-3,230	-46%	-21,890
0	0	88	0	0%	-88	-100%	57035	Rental Property Expense	0	0	88	0	0%	-88	-100%	0
-7,442	-4,600	-8,937	-2,842	-62%	1,495	17%	56505	Feed Hay Grain	-7,739	-7,300	-11,911	-439	-6%	4,172	35%	-15,100
0	-800	-614	800	100%	614	100%	51560	Mbr Srv - Retail COGS	-905	-3,300	-2,230	2,395	73%	1,325	59%	-7,000
0	-40	0	40	100%	0	0%	56503	Printed Forms/Ticket Stock	-11,123	-10,560	-6,243	-563	-5%	-4,880	-78%	-15,150
-100	-500	-100	400	80%	0	0%	51037	Computer Software	-246	-2,600	-1,777	2,354	91%	1,530	86%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-41	-1,400	-150	1,359	97%	109	73%	-2,200
-1,518	-1,345	-1,687	-173	-13%	170	10%	51050	Furniture and Office Equip	-2,934	-6,570	-6,069	3,636	55%	3,135	52%	-12,265
-1,196	-2,785	-2,837	1,589	57%	1,641	58%	51060	Office Supplies	-5,811	-13,885	-11,822	8,074	58%	6,010	51%	-28,290
-3,744	-1,835	-1,060	-1,909	-104%	-2,684	-253%	51061	Toner Cartridges	-8,439	-13,510	-12,509	5,071	38%	4,070	33%	-25,520
-1,196	-2,900	-1,242	1,704	59%	46	4%	53530	Signs	-4,550	-5,490	-5,209	940	17%	659	13%	-11,380
-7,606	-14,505	-17,419	6,899	48%	9,812	56%	56501	Operating Supplies	-22,453	-36,165	-35,727	13,712	38%	13,273	37%	-61,820
-4,391	-7,000	-6,300	2,609	37%	1,909	30%	56502	Paper Products - Restaurant	-25,159	-33,460	-37,871	8,301	25%	12,712	34%	-74,270
0	-200	-303	200	100%	303	100%	56504	Candle & TableTop Supplies	-579	-1,000	-1,151	421	42%	572	50%	-2,200
-2,186	-2,700	-1,456	514	19%	-730	-50%	56511	Cleaning Supplies - Restaurant	-8,332	-14,800	-12,657	6,468	44%	4,326	34%	-31,500
-2,544	-2,820	-1,655	276	10%	-889	-54%	56540	Small Tools & Equipment	-10,655	-16,860	-11,965	6,205	37%	1,310	11%	-31,280
-3,557	-2,745	-3,699	-812	-30%	142	4%	56545	Safety Equipment	-10,719	-11,920	-10,028	1,201	10%	-691	-7%	-27,045
-1,626	0	-1,181	-1,626	0%	-446	-38%	56550	Spoilage	-10,258	0	-10,343	-10,258	0%	85	1%	0
0	-400	0	400	100%	0	0%	51025	Entertainment	-1,300	-4,150	-132	2,850	69%	-1,168	-883%	-6,250
0	-4,773	-3,551	4,773	100%	3,551	100%	55530	Recreation Programs	0	-4,873	-3,551	4,873	100%	3,551	100%	-21,660
0	-5,285	-3,826	5,285	100%	3,826	100%	55532	Special Programs	-5,732	-15,610	-14,188	9,878	63%	8,456	60%	-55,880
0	-900	-3,402	900	100%	3,402	100%	55537	Catering Rentals	0	-1,200	-3,781	1,200	100%	3,781	100%	-4,200
0	0	-1,027	0	0%	1,027	100%	56013	Concert Expenses	0	0	-1,048	0	0%	1,048	100%	-71,035
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,329	-2,500	-1,821	1,171	47%	492	27%	-2,700
0	0	-79	0	0%	79	100%		Repairs & Maintenance								
-5,344	-6,200	-5,889	856	14%	545	9%	54200	R&M Building (non-posting)	0	0	-360	0	0%	360	100%	0
-151	-100	0	-51	-51%	145	0%	54210	General/PM	-23,078	-25,500	-26,283	2,422	9%	3,205	12%	-50,500
0	-320	-345	320	100%	345	100%	54220	Plumbing	-1,391	-1,600	-2,121	209	13%	730	34%	-3,550
0	-100	0	100	100%	0	0%	54240	Lighting and Electrical	-1,633	-1,740	-1,755	107	6%	122	7%	-3,805
0	-40	-37	40	100%	37	100%	54250	HVAC	-1,390	-500	-989	-890	-178%	-401	-41%	-1,025
-607	-600	-592	-7	-1%	-16	-3%	54252	Carpentry	0	-890	-72	890	100%	72	100%	-2,440
0	0	-106	0	0%	106	100%	54254	Elevators	-3,644	-3,800	-4,334	156	4%	690	16%	-7,800
0	0	0	0	0%	0	0%	54									

For the Six Months Ending June 30, 2020

Operating Fund Consolidated

Operating Fund Consolidated

Year-to-Date June 2020

Operating Fund Consolidated

Tahoe Donner Association
Department P&L Detail (D01)
 For the Six Months Ending June 30, 2020
 Operating Fund Consolidated

June 2020

Year-to-Date June 2020

Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Variance \$	Var %	Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Variance \$	Var %	Full Year Budget \$
			Variance \$	Var %								Variance \$	Var %			
-599	-900	-628	301	33%	29	5%	51535	Digital Content	-4,788	-5,400	-7,719	612	11%	2,931	38%	-10,800
-5,510	-5,800	-6,140	290	5%	630	10%	51545	Printing - TD News	-36,942	-40,000	-40,097	3,058	8%	3,155	8%	-80,000
-1,710	-200	-538	-1,510	-755%	-1,172	-218%	51546	Printing - Brochures	-9,633	-15,800	-20,661	6,167	39%	11,028	53%	-21,200
0	-100	0	100	100%	0	0%	51547	Printing - Other	-3,543	-100	-1,115	-3,443	-3443%	-2,428	-218%	-100
0	-3,000	-13,785	3,000	100%	13,785	100%	56601	Claims Expense	-4,379	-10,000	-77,976	5,621	56%	73,597	94%	-20,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-6,000	-6,000	-5,000	0	0%	-1,000	-20%	-15,000
-60	-500	0	440	88%	-60	0%	52215	Collection Expense	-2,697	-3,000	-156	303	10%	-2,540	-1623%	-6,000
-14,807	-20,310	-19,588	5,503	27%	4,781	24%	52220	Credit Card Expense	-135,023	-162,340	-181,893	27,317	17%	46,871	26%	-291,250
-378	0	-1,209	-378	0%	830	69%	52225	Over/Short	-1,966	0	-1,746	-1,966	0%	-221	-13%	0
0	100	-373	-100	-100%	373	100%	57009	Inter-Department Food Costs	-2,194	400	-1,626	-2,594	-649%	-568	-35%	800
0	-652	0	652	100%	0	0%	59999	Contingency	0	-8,989	0	8,989	100%	0	0%	-16,000
-48,640	-48,640	-37,800	0	0%	-10,840	-29%	52025	Insurance Expense	-402,360	-402,360	-317,600	0	0%	-84,760	-27%	-750,000
-22,320	-22,100	-19,714	-220	-1%	-2,606	-13%	57030	Taxes - Property	-132,820	-132,600	-118,279	-220	0%	-14,541	-12%	-279,000
-3,400	-3,400	-3,750	0	0%	350	9%	5702...	Taxes - Income	-20,000	-20,000	-22,500	0	0%	2,500	11%	-40,000
-170,730	-222,562	-210,462	51,832	23%	39,731	19%		TOTAL ADMINISTRATIVE & O	-1,062,304	-1,261,760	-1,158,257	199,456	16%	95,952	8%	-2,377,150
-373,776	-484,917	-446,645	111,141	23%	72,869	16%		TOTAL OPERATING EXPENSES	-2,349,699	-2,732,502	-2,649,561	382,803	14%	299,861	11%	-5,846,000
-1,040,759	-1,606,000	-1,441,762	565,241	35%	401,004	28%		TOTAL PAYROLL AND OPERAT	-7,048,939	-9,139,000	-8,967,009	2,090,061	23%	1,918,070	21%	-18,751,000
-697,011	-835,000	-673,068	137,990	17%	-23,942	-4%		NORBO (before AO)	-1,832,605	-2,001,000	-2,036,450	168,395	8%	203,846	10%	-6,087,000
17,000	17,000	16,000	0	0%	1,000	6%	59025	ALLOCATED OVERHEAD (AO)	97,000	97,000	97,000	0	0%	0	0%	197,000
-680,011	-818,000	-657,068	137,990	17%	-22,942	-3%		NOR (after AO)	-1,735,605	-1,904,000	-1,939,450	168,395	9%	203,846	11%	-5,890,000
-1,062,251	-1,732,000	-1,550,987	669,749	39%	488,736	32%		T O C post AO	-7,396,801	-9,739,000	-9,577,937	2,342,199	24%	2,181,136	23%	-20,030,000
-1,079,251	-1,749,000	-1,566,987	669,749	38%	487,736	31%		T O C pre AO	-7,493,801	-9,836,000	-9,674,937	2,342,199	24%	2,181,136	23%	-20,227,000
-36.0%	-52.8%	-57.6%	16.8%	31.8%	21.7%	37.6%		REV to TOC (CRR%)	-76.5%	-80.4%	-79.8%	03.9%	04.9%	03.2%	04.0%	-70.6%
818,000	818,000	658,000	0	0%	160,000	24%		Assessment Revenue, Operati	1,904,000	1,904,000	2,469,000	0	0%	-565,000	-23%	5,890,000
137,990	0	932	137,990	0%	137,058	14706%		NOR AFTER Assessment Reve	168,395	0	529,550	168,395	0%	-361,154	-68%	0

Tahoe Donner Association
Department P&L Detail (D01)

For the Six Months Ending June 30, 2020

Operating Fund Consolidated
Exception Report - Missing and Duplicate Accounts

<u>Account Code</u>	<u>Occurrences</u>	<u>Row Number (dups)</u>	<u>Row Code (dups)</u>
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Unit:TDA:SUMMARY
No Exceptions Found
No Duplicate Accounts