



Tahoe Donner Association Finance Reports

August 2020

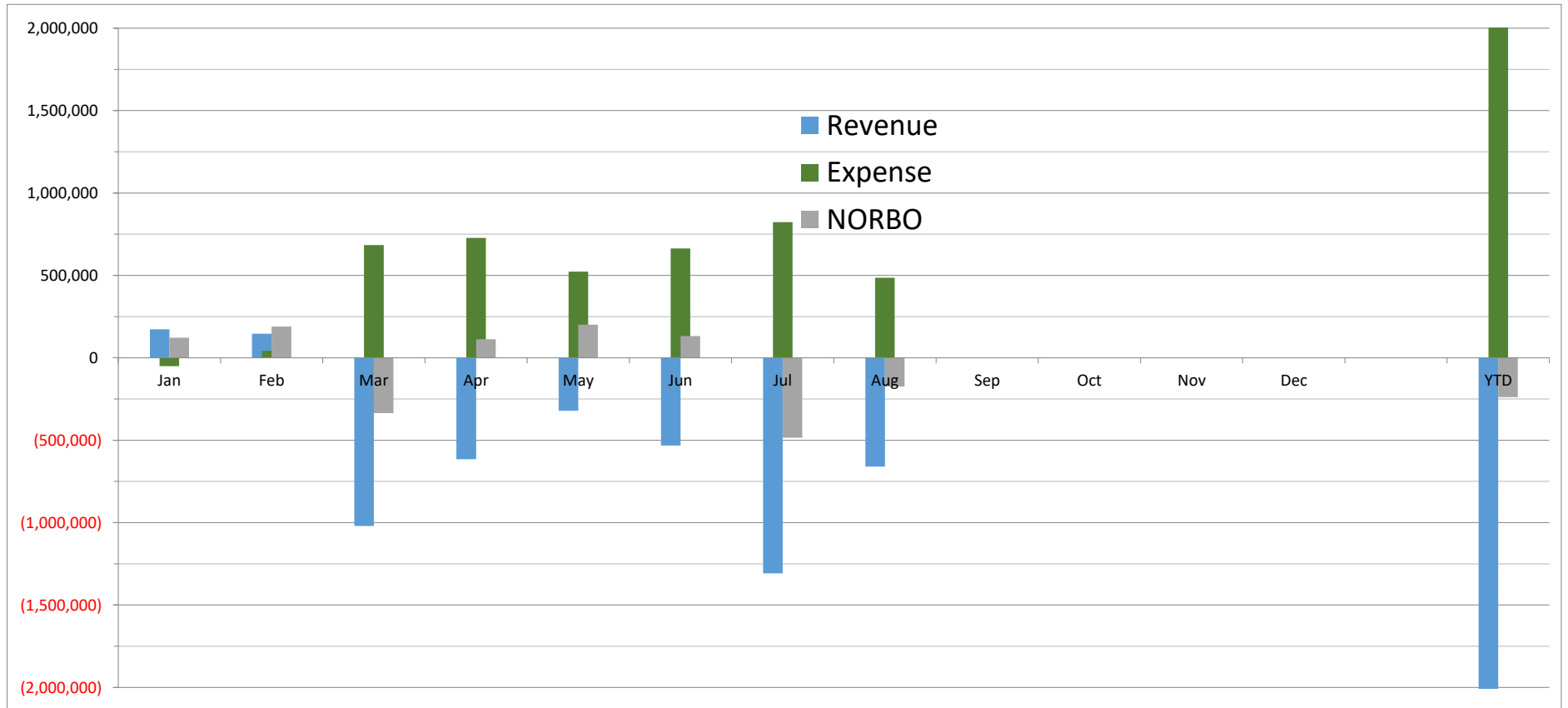
Table of Contents

Viewer Navigation Tip:
Use the Bookmarks feature at any time to quickly jump to a specific F## section of the document.

Page#	
F-1	Finance Memorandum - Financial Results (not available this month)
F-2	Charts - Revenue, Expense and NOR
F-3	Historical Results for Month and Visitation Report
F-4	Q2 Financial Briefing (not available this quarter)
F-5	Consolidated Cross-Fund P&L Summary Reports and Operating Fund P&L by Component - YTD
F-6	Operating Fund P&L Summary by Dept - NOR (incl'd Allocated Overhead) - Month and YTD
F-7	Operating Fund P&L Summary by Dept - NORBO (before Allocated Overhead): for the following periods: Month, Year to Date, Summer Season to Date, and Winter Season (Nov'18 to Apr'19), Q1, Q2, Q3
F-8	Financial Performance per Owner - Year to Date
F-9	Hourly Payroll - Hours, FTEs, and Overtime Reports
F-10	Statement of Financial Position - Consolidated
F-11	Statement of Financial Position - by Fund
F-12	Cash and Investments Summary Report (not available this month.)
F-13	Inventory Balances Report
F-14	Capital Funds Summary Report (not available this month)
F-15	Operating Fund Consolidated P&L Detail - Month and YTD

Tahoe Donner Association
Operating Fund - excluding Annual Assessment Revenues
Variance to Budget - by Month - For the eight months ending August 2020

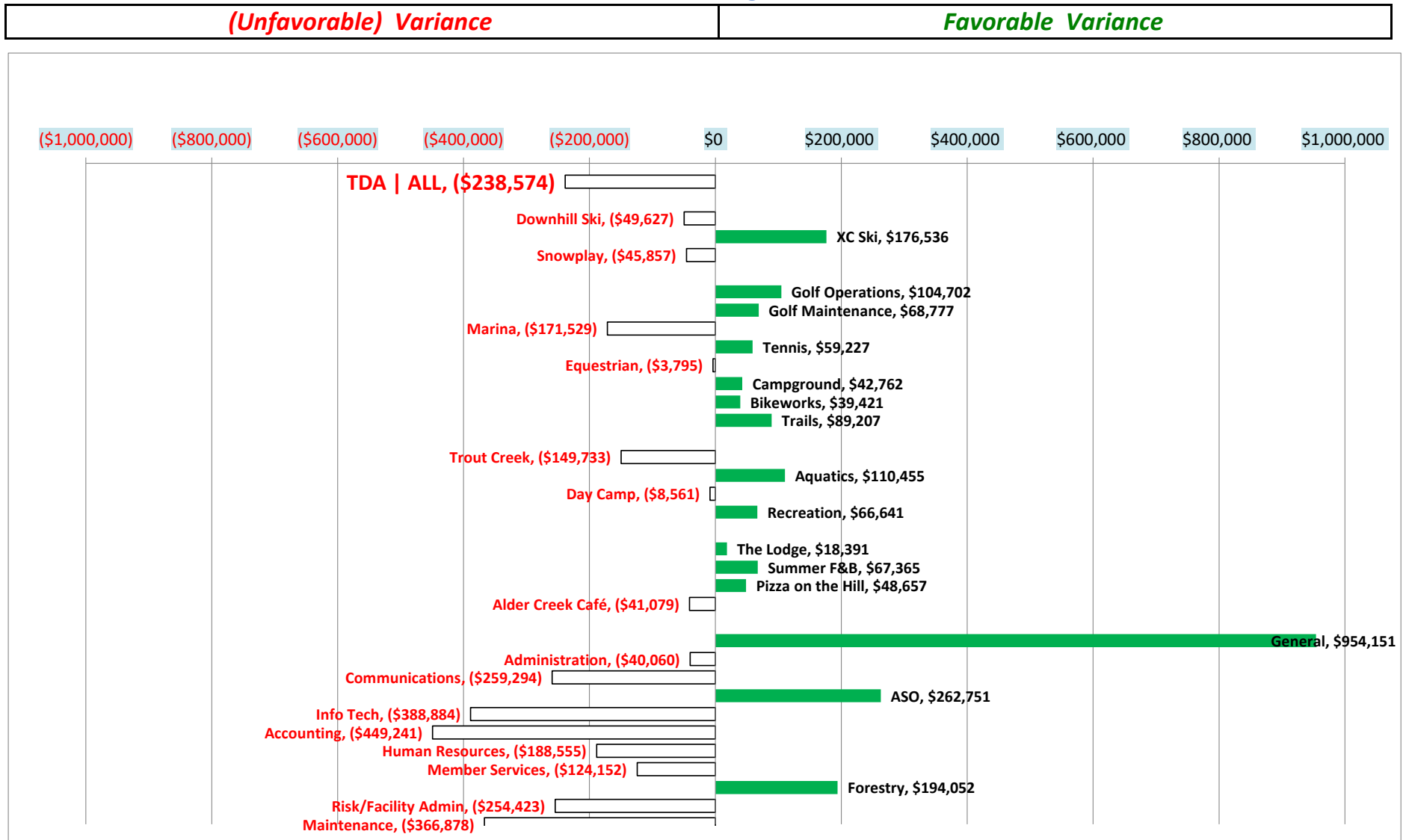
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	172,475	145,946	(1,020,054)	(615,120)	(321,352)	(531,760)	(1,308,368)	(659,704)	0	0	0	0	(4,137,936)
Expense	(50,425)	43,190	683,927	727,729	522,711	663,992	822,765	485,474	0	0	0	0	3,899,363
NORBO	122,050	189,136	(336,127)	112,610	201,359	132,232	(485,604)	(174,230)	0	0	0	0	(238,574)



Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

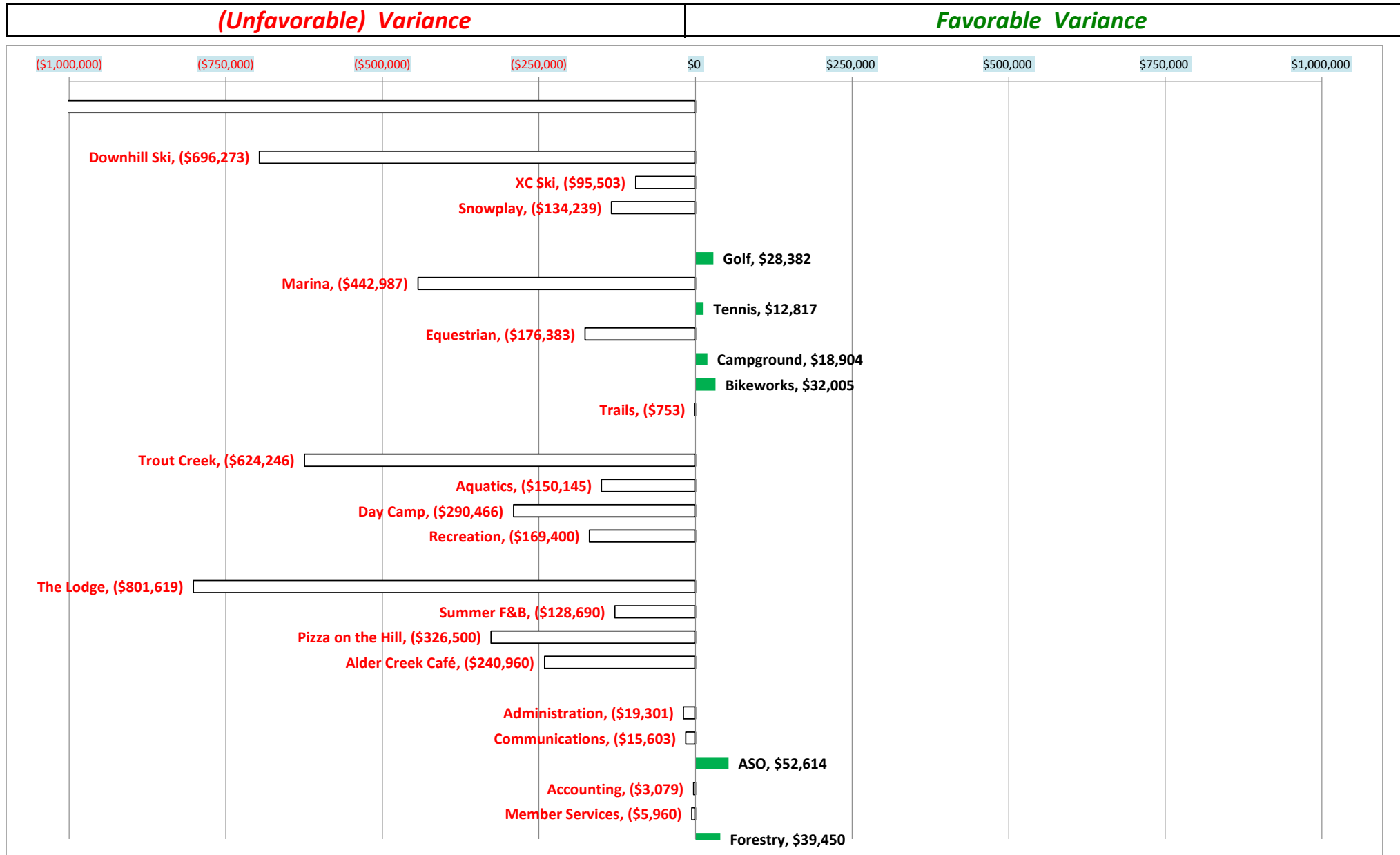
Year to Date August 2020



Tahoe Donner Association

Operating Revenue Variances Report

Year to Date August 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report **(operating revenue - operating costs = NORBO)**

Year to Date August 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 122,050	\$ 189,136	\$ (336,127)	\$ 112,610	\$ 201,359	\$ 132,232	\$ (485,604)	\$ (174,230)	\$ -	\$ -	\$ -	\$ -	\$ (238,574)
Downhill Ski	118,915	164,841	(398,852)	(137,204)	60,166	60,652	41,660	40,195	-	-	-	-	(49,627)
XC Ski	85,472	84,088	(98,330)	(9,741)	26,072	27,638	34,915	26,422	-	-	-	-	176,536
Snowplay	7,938	(35,884)	(38,980)	3,017	3,856	4,164	4,409	5,622	-	-	-	-	(45,857)
Golf Operations	11,602	10,704	12,557	13,674	7,902	11,052	14,595	22,616	-	-	-	-	104,702
Golf Maintenance	10,434	4,394	20,630	33,057	18,440	12,708	(16,204)	(14,681)	-	-	-	-	68,777
Marina	11,596	11,147	14,496	15,585	20,797	4,113	(152,275)	(96,989)	-	-	-	-	(171,529)
Tennis	7,787	7,452	6,775	8,106	17,491	26,683	(1,261)	(13,804)	-	-	-	-	59,227
Equestrian	4,132	6,749	8,052	10,850	20,616	2,618	(36,453)	(20,360)	-	-	-	-	(3,795)
Campground	3,028	3,169	3,269	3,350	3,233	4,903	7,948	13,861	-	-	-	-	42,762
Bikeworks	2,935	2,769	4,519	5,039	9,734	(26)	11,128	3,323	-	-	-	-	39,421
Trails	1,151	3,907	7,501	12,422	17,838	13,858	20,644	11,887	-	-	-	-	89,207
Trout Creek	26,748	32,212	24,401	58,111	(73,039)	(42,234)	(116,876)	(59,056)	-	-	-	-	(149,733)
Aquatics	18,839	17,496	19,139	24,345	12,739	25,803	899	(8,805)	-	-	-	-	110,455
Day Camp	5,796	5,489	5,248	4,124	15,263	27,694	(74,080)	1,905	-	-	-	-	(8,561)
Recreation	10,677	10,148	10,614	13,466	17,286	23,616	(42,106)	22,940	-	-	-	-	66,641
The Lodge	10,274	5,373	(12,775)	23,849	34,011	(8,768)	(36,195)	2,624	-	-	-	-	18,391
Summer F&B	4,450	4,188	3,969	4,518	12,730	18,162	5,846	13,501	-	-	-	-	67,365
Pizza on the Hill	10,390	9,550	9,241	11,483	19,297	4,676	(14,433)	(1,547)	-	-	-	-	48,657
Alder Creek Café	(1,593)	(9,501)	(17,026)	14,896	8,892	(13,677)	(9,854)	(13,216)	-	-	-	-	(41,079)
General	110,132	128,696	88,314	98,454	120,765	146,297	133,525	127,968	-	-	-	-	954,151
Administration	(29,457)	(22,509)	173,183	(14,186)	(23,307)	(24,508)	(47,793)	(51,484)	-	-	-	-	(40,060)
Communications	(37,928)	(35,880)	(30,230)	(22,313)	(30,564)	(33,596)	(37,477)	(31,305)	-	-	-	-	(259,294)
ASO	13,839	19,192	32,959	30,582	29,024	33,356	50,386	53,414	-	-	-	-	262,751
Info Tech	(57,160)	(52,005)	(44,254)	(36,206)	(47,324)	(51,630)	(50,346)	(49,958)	-	-	-	-	(388,884)
Accounting	(79,182)	(78,438)	(58,890)	(37,547)	(31,740)	(56,289)	(57,351)	(49,804)	-	-	-	-	(449,241)
Human Resources	(27,006)	(25,838)	(24,793)	(21,774)	(18,332)	(23,111)	(20,062)	(27,639)	-	-	-	-	(188,555)
Member Services	(22,718)	(19,418)	(14,300)	996	(11,009)	(19,372)	(20,139)	(18,192)	-	-	-	-	(124,152)
Forestry	5,622	19,515	19,946	39,949	25,751	34,547	8,822	39,899	-	-	-	-	194,052
Risk/Facility Admin	(37,860)	(32,016)	(21,652)	(13,689)	(33,292)	(29,206)	(31,695)	(55,014)	-	-	-	-	(254,423)
Maintenance	(66,803)	(50,453)	(40,859)	(24,603)	(31,937)	(47,891)	(55,782)	(48,550)	-	-	-	-	(366,878)

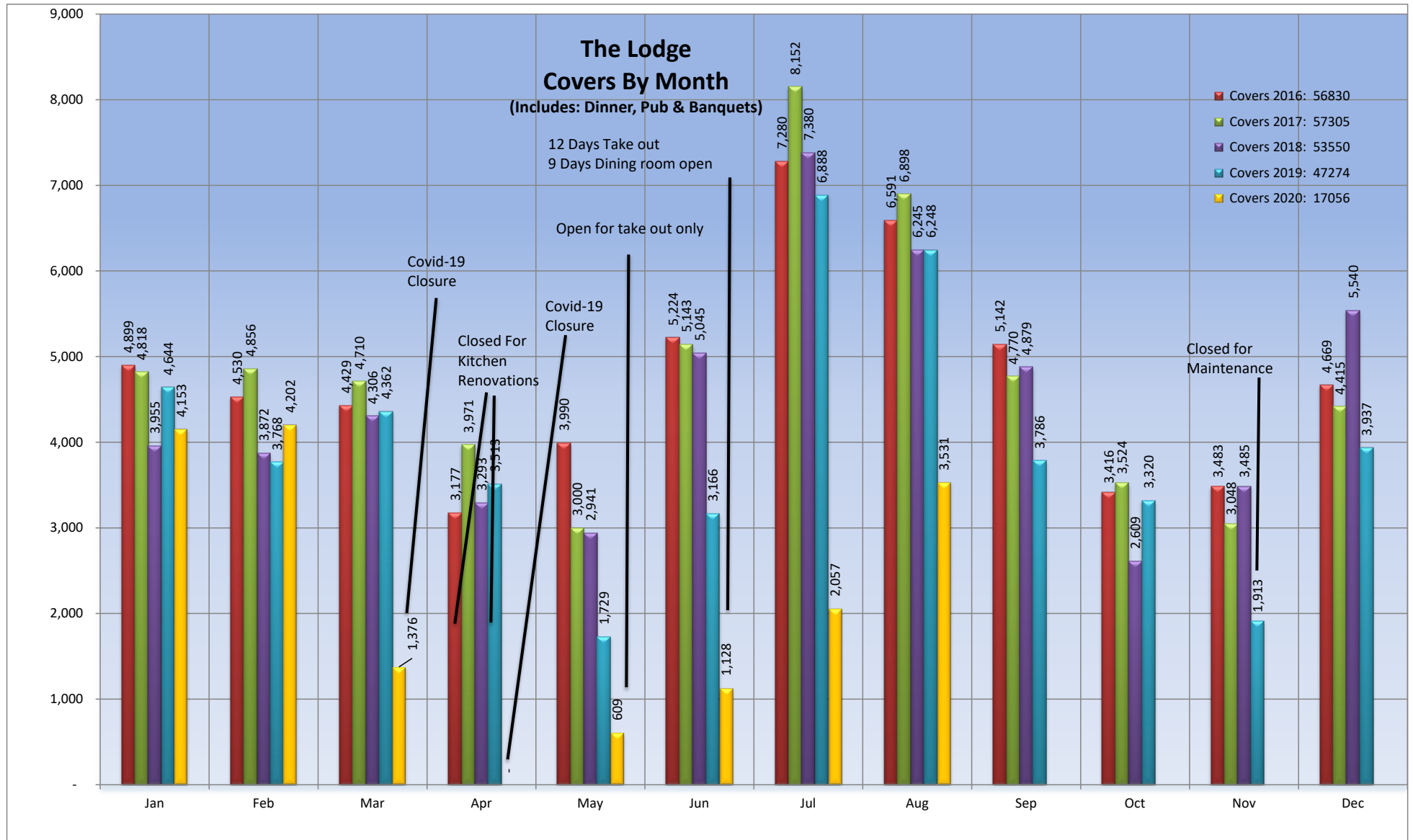
Tahoe Donner Association

Operating Revenue Variances Report

Year to Date August 2020

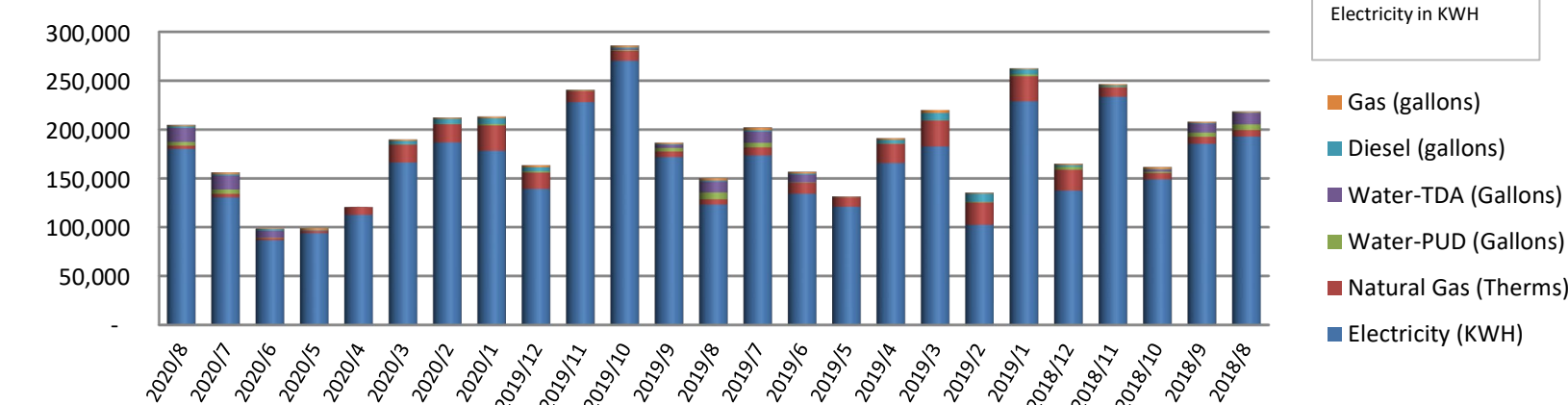
Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 172,475	\$ 145,946	\$ (1,020,054)	\$ (615,120)	\$ (321,352)	\$ (531,760)	\$ (1,308,368)	\$ (659,704)	\$ -	\$ -	\$ -	\$ -	\$ (4,137,936)
Downhill Ski	108,607	138,089	(598,084)	(347,541)	-	-	200	2,455	-	-	-	-	(696,273)
XC Ski	75,550	73,055	(171,035)	(73,073)	-	-	-	-	-	-	-	-	(95,503)
Snowplay	(3,811)	(61,117)	(60,449)	(8,862)	-	-	-	-	-	-	-	-	(134,239)
Golf	-	-	-	-	(2,100)	2,354	10,082	18,046	-	-	-	-	28,382
Marina	-	20	-	-	(12,670)	(40,114)	(236,902)	(153,322)	-	-	-	-	(442,987)
Tennis	-	-	-	-	(5,744)	21,027	9,557	(12,023)	-	-	-	-	12,817
Equestrian	-	-	-	1,617	-	(29,827)	(89,209)	(58,964)	-	-	-	-	(176,383)
Campground	-	-	-	-	(1,600)	(58)	8,951	11,611	-	-	-	-	18,904
Bikeworks	-	-	-	-	38,691	(8,246)	2,424	(865)	-	-	-	-	32,005
Trails	-	-	-	-	-	435	(625)	(563)	-	-	-	-	(753)
Trout Creek	(14,765)	4,487	(22,054)	(22,638)	(158,600)	(114,444)	(178,960)	(117,272)	-	-	-	-	(624,246)
Aquatics	-	-	-	-	(18,000)	(29,340)	(60,300)	(42,505)	-	-	-	-	(150,145)
Day Camp	-	-	50	-	-	(54,558)	(188,644)	(47,314)	-	-	-	-	(290,466)
Recreation	-	-	-	-	-	(3,800)	(158,400)	(7,200)	-	-	-	-	(169,400)
The Lodge	(3,415)	(5,493)	(122,998)	(137,990)	(74,926)	(153,680)	(217,257)	(85,860)	-	-	-	-	(801,619)
Summer F&B	-	-	-	-	(1,900)	(13,500)	(66,378)	(46,912)	-	-	-	-	(128,690)
Pizza on the Hill	-	-	-	-	(11,000)	(67,500)	(143,000)	(105,000)	-	-	-	-	(326,500)
Alder Creek Café	10,421	(14,949)	(55,111)	(25,026)	(23,000)	(51,312)	(34,804)	(47,179)	-	-	-	-	(240,960)
	-	-	-	-	-	-	-	-	-	-	-	-	
Administration	(4,975)	175	3,138	(4,751)	(19,990)	11,125	2,560	(6,581)	-	-	-	-	(19,301)
Communications	942	4,549	904	(162)	(20,455)	79	-	(1,460)	-	-	-	-	(15,603)
ASO	3,723	4,841	8,188	(3,551)	(7,546)	2,215	19,084	25,660	-	-	-	-	52,614
Accounting	(73)	(68)	(242)	(297)	(200)	(500)	(900)	(800)	-	-	-	-	(3,079)
Member Services	(223)	(544)	(345)	9,270	(340)	(4,844)	(4,464)	(4,471)	-	-	-	-	(5,960)
Forestry	496	2,900	(2,018)	(2,115)	(1,972)	2,727	18,617	20,815	-	-	-	-	39,450



* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

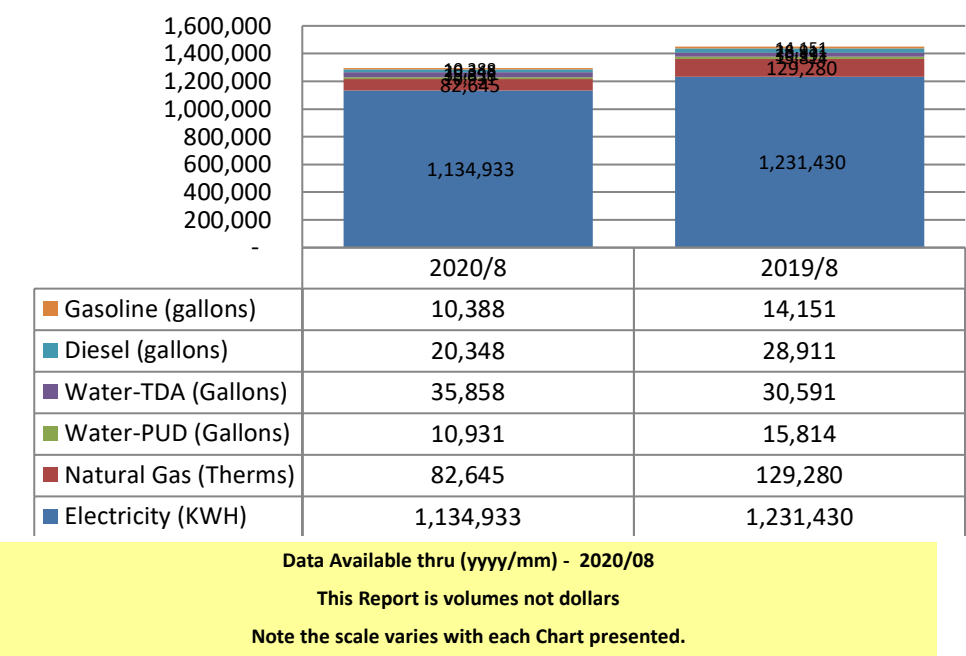
Tahoe Donner Association Energy Consumption - Last 25Months



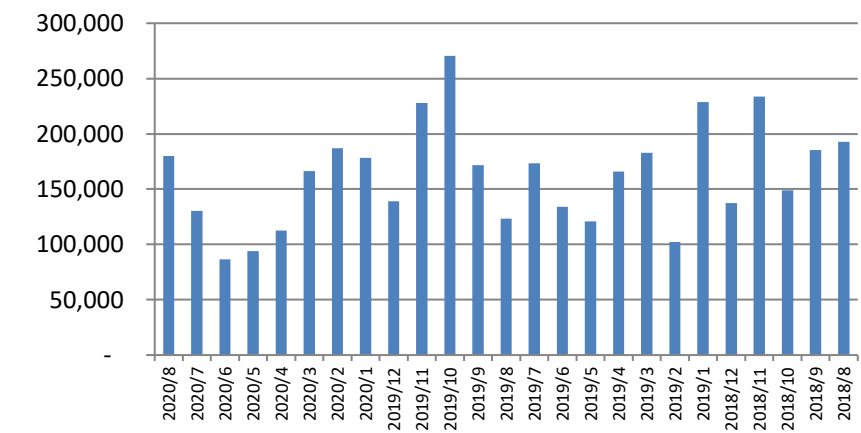
Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
\$2.87 -22% 2%	\$3.44 -17% 1%	\$3.50 11% 0%
LTM Trend Sparkline	\$Cost Current Mth	%Chg Same Mth PY
	%Chg Last Month	

2020	08
▲	▲
▼	▼

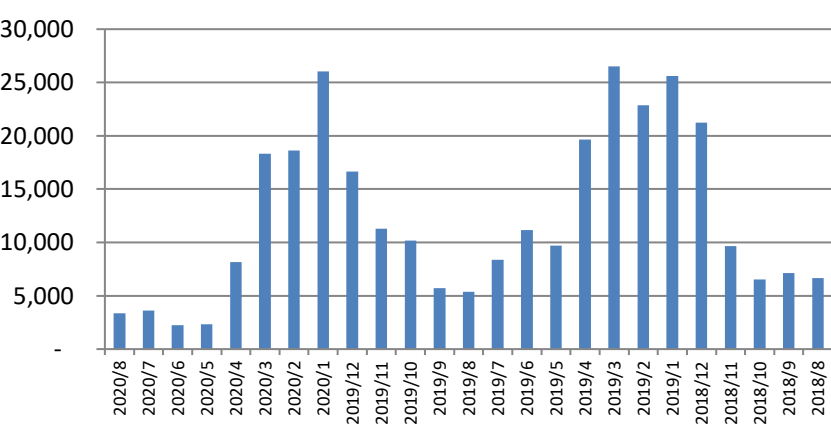
Tahoe Donner Association Energy Consumption YTD



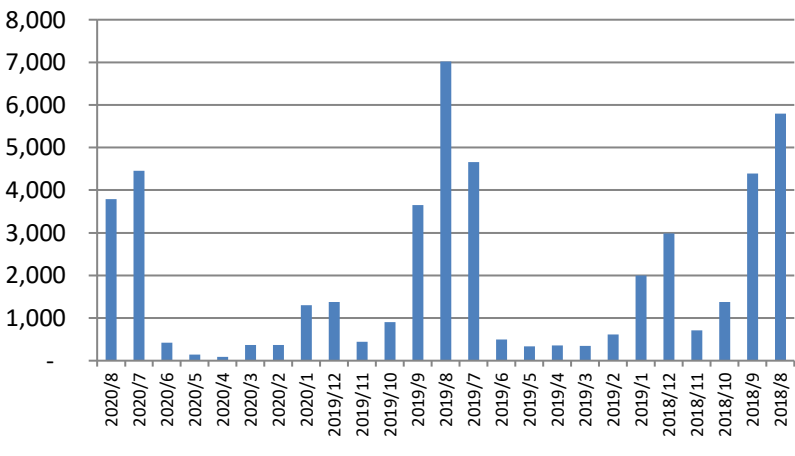
Electricity (KWH)



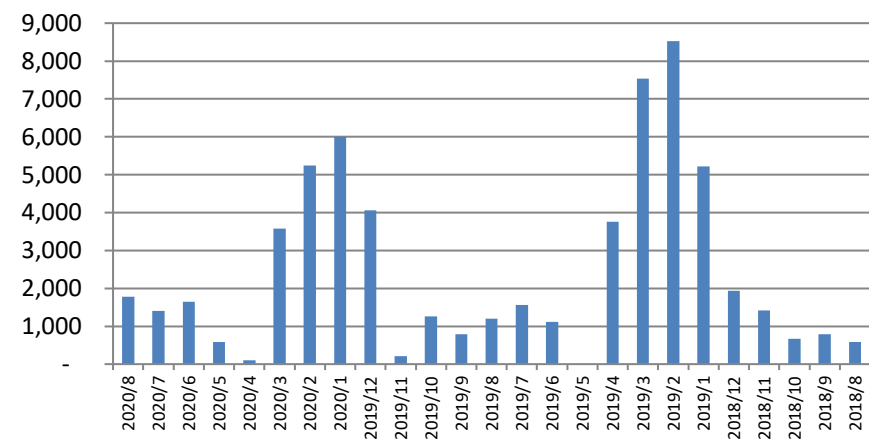
Natural Gas (Therms)



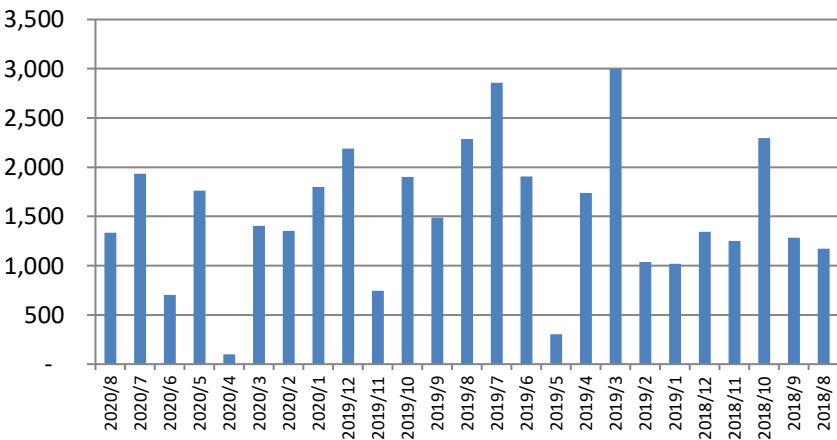
Water-PUD (000 Gallons)



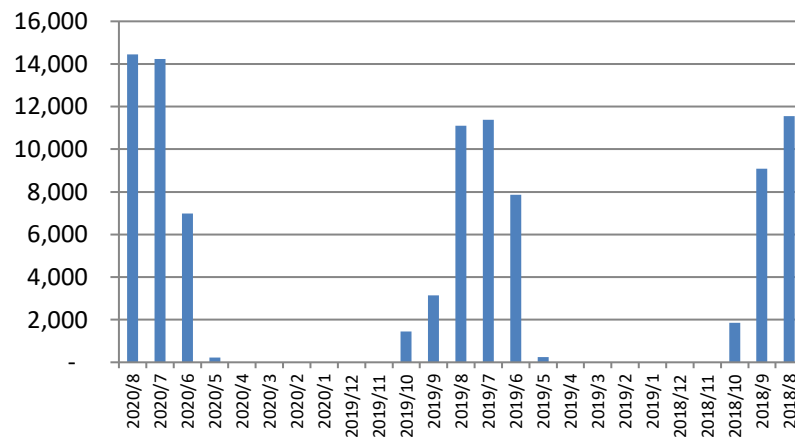
Diesel (gallons)



Gasoline (gallons)

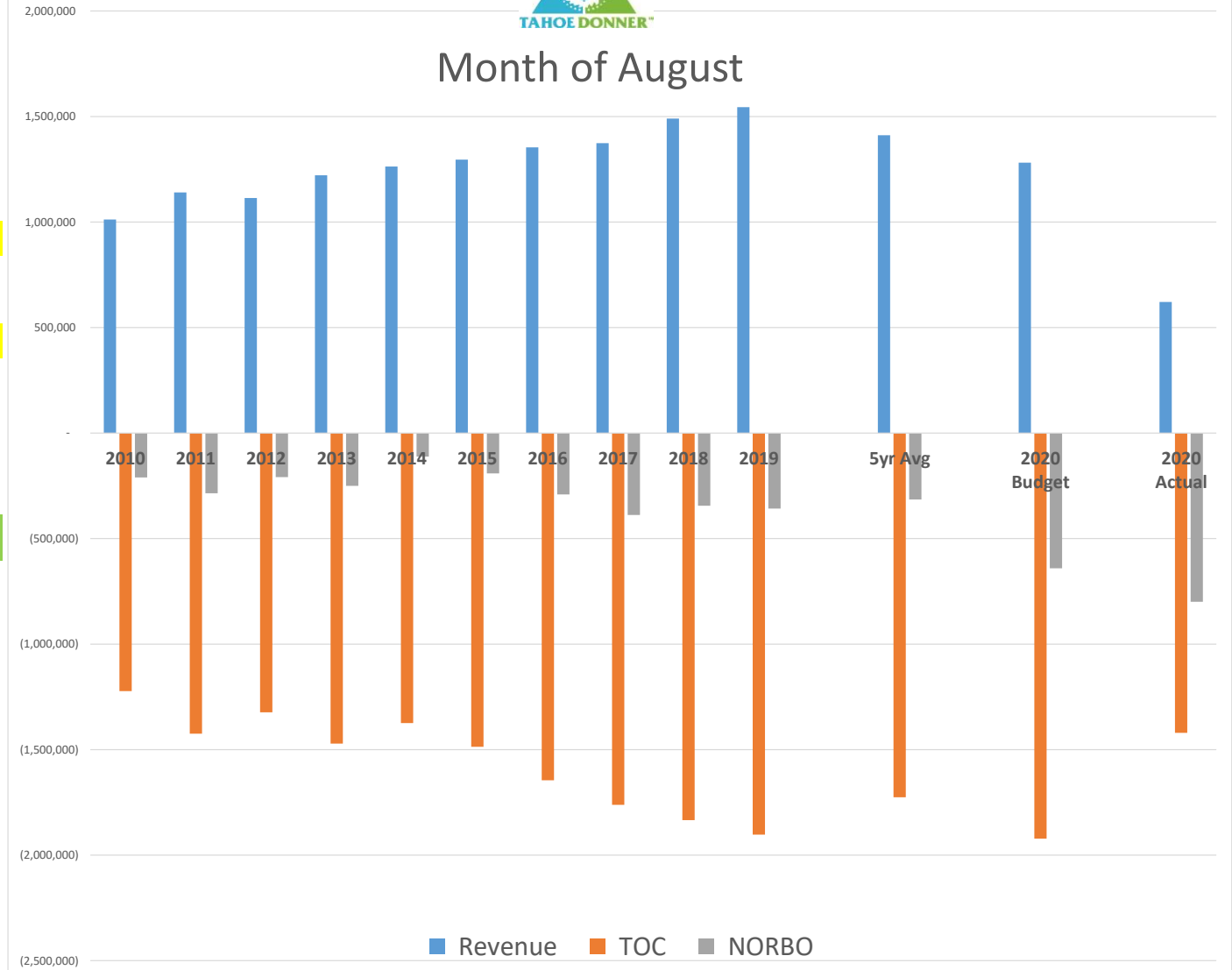


Water-TDA (000 Gallons)





Month of August



Month of August			
	Revenue	TOC	NORBO
2010	1,012,126	(1,222,602)	(210,476)
2011	1,139,812	(1,424,878)	(285,067)
2012	1,114,250	(1,323,280)	(209,030)
2013	1,221,403	(1,471,268)	(249,866)
2014	1,262,936	(1,374,105)	(111,169)
2015	1,295,317	(1,486,767)	(191,450)
2016	1,354,026	(1,645,253)	(291,227)
2017	1,373,616	(1,761,508)	(387,891)
2018	1,490,375	(1,834,658)	(344,283)
2019	1,544,731	(1,902,577)	(357,847)
5yr Avg	1,411,613	(1,726,153)	(314,540)
2020 Budget	1,281,000	(1,922,000)	(641,000)
2020 Actual	621,296	(1,420,526)	(799,230)
Var to Bdg	(659,704) -51%	501,474 26%	(158,230) -25%
Var to PY	(923,435) -60%	482,051 25%	(441,384) -123%

Variance FlowThru
vs Bdg 24%
vs PY 48%

PY Records
New Record(s) if applicable

Tahoe Donner Association
Visitation Report
August 2020

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
29,512	37,210	39,982	(7,698)	-21%	(10,470)	-26%	Private Amenities	98,159	166,700	160,260	(68,541)	-41%	(62,101)	-39%	212,600
11,617	18,300	18,568	(6,683)	-37%	(6,951)	-37%	Trout Creek Rec Ctr	47,711	106,000	101,029	(58,289)	-55%	(53,318)	-53%	143,000
-	1,100	1,236	(1,100)	-100%	(1,236)	-100%	NW Pool	-	3,900	3,787	(3,900)	-100%	(3,787)	-100%	4,100
12,985	11,500	11,772	1,485	13%	1,213	10%	Beach Club Marina	36,413	36,800	33,571	(387)	-1%	2,842	8%	40,800
4,910	5,600	7,651	(690)	-12%	(2,741)	-36%	Tennis Center	14,035	15,600	17,468	(1,565)	-10%	(3,433)	-20%	19,900
-	710	755	(710)	-100%	(755)	-100%	Day Camps	-	4,400	4,405	(4,400)	-100%	(4,405)	-100%	4,800
6,300	25,020	27,140	(18,720)	-75%	(20,840)	-77%	Public Amenities	102,244	184,605	189,746	(82,361)	-45%	(87,502)	-46%	233,700
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	29,061	36,000	36,567	(6,939)	-19%	(7,506)	-21%	45,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	25,085	22,000	28,727	3,085	14%	(3,642)	-13%	27,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	5,689	12,380	9,667	(6,691)	-54%	(3,978)	-41%	16,000
-	-	4,190	-	0%	(4,190)	-100%	Golf Rounds	-	-	9,167	-	0%	(9,167)	-100%	-
860	700	728	160	23%	132	18%	Campground Campers	2,328	2,000	2,098	328	16%	230	11%	2,100
916	1,700	1,469	(784)	-46%	(553)	-38%	Equestrian Visitors	2,823	4,800	3,802	(1,977)	-41%	(979)	-26%	5,500
854	700	796	154	22%	58	7%	Bikeworks Rentals	3,297	2,100	2,157	1,197	57%	1,140	53%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
3,531	5,865	6,248	(2,334)	-40%	(2,717)	-43%	The Lodge Covers	17,056	37,855	34,318	(20,799)	-55%	(17,262)	-50%	52,000
139	3,245	4,983	(3,106)	-96%	(4,844)	-97%	Summer Food and Bev	313	9,150	12,190	(8,837)	-97%	(11,877)	-97%	10,600
-	7,520	4,801	(7,520)	-100%	(4,801)	-100%	Pizza on the Hill Covers	-	23,390	22,656	(23,390)	-100%	(22,656)	-100%	24,000
-	5,290	3,925	(5,290)	-100%	(3,925)	-100%	Alder Creek Café Covers	16,592	34,930	28,397	(18,338)	-52%	(11,805)	-42%	49,000
35,812	62,230	67,122	(26,418)	-42%	(31,310)	-47%	Amenities Total	200,403	351,305	350,006	(150,902)	-43%	(149,603)	-43%	446,300
8	-	17	8	0%	(9)	-53%	HOA & Amenities Support Services	7,417	6,473	7,351	944	15%	66	1%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
8	-	17	8	0%	(9)	-53%	STR Registrants (916 @ 12/31/2019)	944	-	878	944	0%	66	8%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the eight months ending August 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 6,855,064	\$ 10,993,000	\$ 11,075,550	\$ (4,137,936)	-38%	\$ (4,220,487)	-38%
Operating Costs	(9,918,654)	(13,818,000)	(13,452,053)	3,899,346	28%	3,533,398	26%
Net Operating Result	(3,063,591)	(2,825,000)	(2,376,502)	(238,591)	-8%	(687,088)	-29%
Assessment Revenue	2,200,000	2,825,000	2,909,000	(625,000)	22%	(709,000)	-24%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (863,591)	\$ -	\$ 532,498	\$ (863,591)	NA	\$ (1,396,088)	262%
Replacement Reserve Fund							
Investment Income	\$ 127,929	\$ 162,664	\$ 203,049	\$ (34,735)	-21%	\$ (75,120)	-37%
Expenditures - Capital	(2,445,327)	(3,977,334)	(1,382,181)	1,532,007	39%	(1,063,145)	-77%
Expenditures - Expense	(497,985)	(681,334)	(492,474)	183,349	27%	(5,511)	-1%
Fund Expenses (allocated OH new 2019)	(28,822)	(70,592)	(63,747)	41,770	59%	34,925	55%
Assets Sale Proceeds	14,343	20,000	32,874	(5,657)	-28%	(18,531)	-56%
Net Result	(2,829,861)	(4,546,596)	(1,702,478)	1,716,735	38%	(1,127,383)	-66%
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 2,155,139	\$ 438,404	\$ 2,958,522	\$ 1,716,735	392%	\$ (803,383)	-27%
Development Fund							
Investment Income	\$ 78,083	\$ 86,666	\$ 116,923	\$ (8,583)	-10%	\$ (38,840)	-33%
Expenditures - Capital	(176,999)	(2,059,334)	(409,943)	1,882,335	91%	232,945	57%
Expenditures - Expense	-	-	(10,309)	-	0%	10,309	100%
Fund Expenses (alloacted OH new 2019)	(8,666)	(88,074)	(85,756)	79,408	90%	77,090	90%
Net Result	(107,582)	(2,060,742)	(389,085)	1,953,160	95%	281,503	72%
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%
Change in Members' Equity	\$ 2,190,418	\$ 237,258	\$ 1,778,915	\$ 1,953,160	823%	\$ 411,503	23%
New Equipment Fund							
Investment Income	\$ 2,270	\$ 3,334	\$ 5,085	\$ (1,064)	-32%	\$ (2,815)	-55%
Expenditures - Capital	(6,691)	(53,334)	(102,229)	46,643	87%	95,538	93%
Expenditures - Expense	-	-	-	-	0%	-	0%
Net Result	(4,421)	(50,000)	(97,144)	45,579	91%	92,723	95%
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%
Change in Members' Equity	\$ 189,579	\$ 144,000	\$ 96,856	\$ 45,579	32%	\$ 92,723	96%
Property Fund							
Expenditures - Capital (increase ME in Fund)	\$ 2,329,716	\$ 6,090,002	\$ 1,894,354	\$ (3,760,286)	-62%	\$ 435,362	23%
Depreciation Expense / Chg in ME for Fund	(2,333,330)	(2,333,334)	(2,200,000)	4	0%	(133,330)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (3,614)	\$ 3,756,668	\$ (305,646)	\$ (3,760,282)	-100%	\$ 302,032	-99%
Consolidated Change in Members' Equity	\$ 3,667,932	\$ 4,576,330	\$ 5,061,144	\$ (908,398)	-20%	\$ (1,393,212)	-28%

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the eight months ending August 2020

See prior page for same information presented differently.

	Actual		Budget		Prior Yr		Variance to Budget		Variance to PriorYr	
							Amount	Pctg	Amount	Pctg
Operating Fund										
Operating Revenue	\$	6,855,064	\$	10,993,000	\$	11,075,550	\$ (4,137,936)	-38%	\$ (4,220,487)	-38%
Operating Costs		(9,918,654)		(13,818,000)		(13,452,053)	3,899,346	28%	3,533,398	26%
Net Operating Result		<u>(3,063,591)</u>		<u>(2,825,000)</u>		<u>(2,376,502)</u>	(238,591)	-8%	(687,088)	-29%
Replacement Reserve Fund										
Investment Income		127,929		162,664		203,049	(34,735)	-21%	(75,120)	-37%
Expenditures - Expense		(497,985)		(681,334)		(492,474)	183,349	27%	(5,511)	-1%
Fund Expenses (allocated OH new 2019)		(28,822)		(70,592)		(63,747)	41,770	59%	34,925	55%
Assets Sale Proceeds		14,343		20,000		32,874	(5,657)	-28%	(18,531)	-56%
Net Result		<u>(384,534)</u>		<u>(569,262)</u>		<u>(320,297)</u>	184,728	32%	(64,237)	-20%
Development Fund										
Investment Income		78,083		86,666		116,923	(8,583)	-10%	(38,840)	-33%
Expenditures - Expense		-		-		(10,309)	-	0%	10,309	100%
Fund Expenses (allocated OH new 2019)		(8,666)		(88,074)		(85,756)	79,408	90%	77,090	90%
Net Result		<u>69,417</u>		<u>(1,408)</u>		<u>20,858</u>	70,825	5030%	48,559	233%
New Equipment Fund										
Investment Income		2,270		3,334		5,085	(1,064)	-32%	(2,815)	-55%
Expenditures - Expense		-		-		-	-	0%	-	0%
Fund Expenses		-		-		-	-	0%	-	0%
Net Result		<u>2,270</u>		<u>3,334</u>		<u>5,085</u>	(1,064)	-32%	(2,815)	-55%
Property Fund										
Depreciation Expense		(2,333,330)		(2,333,334)		(2,200,000)	4	0%	(133,330)	-6%
Book Gain (Loss) on Asset Disposals		-		-		-	-	0%	-	0%
Net Result, Before Assessment Revenue	\$	<u>(5,709,768)</u>	\$	<u>(5,725,670)</u>	\$	<u>(4,870,856)</u>	\$ 15,902	0%	\$ (838,912)	17%
Assessment Revenue		9,677,000		10,302,000		9,932,000	(625,000)	6%	(255,000)	-3%
Consolidated Change in Members' Equity	\$	<u>3,967,232</u>	\$	<u>4,576,330</u>	\$	<u>5,061,144</u>	\$ (609,098)	-13%	\$ (1,093,912)	-22%
Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)										
Replacement Reserve Fund		(2,445,327)		(3,977,334)		(1,382,181)	1,532,007	39%	(1,063,145)	-77%
Development Fund		(176,999)		(2,059,334)		(409,943)	1,882,335	91%	232,945	57%
New Equipment Fund		(6,691)		(53,334)		(102,229)	46,643	87%	95,538	93%
Total Capital Expenditures	\$	<u>(2,629,017)</u>	\$	<u>(6,090,002)</u>	\$	<u>(1,894,354)</u>	\$ 3,460,985	57%	\$ (734,663)	-39%

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-
To - Development Fund	-	-	-	-	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
August 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 621,296	\$ 1,281,000	\$ 1,544,731	\$ (659,704)	-51%	\$ (923,435)	-60%
Operating Costs	(1,420,526)	(1,906,000)	(1,886,577)	485,474	25%	466,051	25%
Net Operating Result	(799,230)	(625,000)	(341,847)	(174,230)	-28%	(457,384)	-134%
Replacement Reserve Fund							
Investment Income	-	20,333	24,402	(20,333)	-100%	(24,402)	-100%
Expenditures - Expense	(15,022)	(85,167)	(98,603)	70,145	82%	83,581	85%
Fund Expenses (allocated OH new 2019)	(2,000)	(8,164)	(7,509)	6,164	76%	5,509	73%
Assets Sale Proceeds	949	2,500	19,087	(1,551)	-62%	(18,139)	-95%
Net Result	(16,073)	(70,498)	(62,622)	54,425	77%	46,549	74%
Development Fund							
Investment Income	-	10,833	14,702	(10,833)	-100%	(14,702)	-100%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses (allocated OH new 2019)	(833)	(10,669)	(10,241)	9,836	92%	9,408	92%
Net Result	(833)	164	4,461	(997)	608%	(5,294)	-119%
New Equipment Fund							
Investment Income	-	417	660	(417)	-100%	(660)	-100%
Expenditures - Expense	-	-	-	-	0%	-	0%
Fund Expenses	-	-	-	-	0%	-	0%
Net Result	-	417	660	(417)	-100%	(660)	-100%
Property Fund							
Depreciation Expense	(291,666)	(291,667)	(275,000)	1	0%	(16,666)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Net Result, Before Assessment Revenue	\$ (1,107,803)	\$ (986,584)	\$ (674,349)	\$ (121,219)	12%	\$ (433,454)	64%
Assessment Revenue	-	625,000	344,000	(625,000)	100%	(344,000)	-100%
Consolidated Change in Members' Equity	\$ (1,107,803)	\$ (361,584)	\$ (330,349)	\$ (746,219)	206%	\$ (777,454)	235%
Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)							
Replacement Reserve Fund	(273,771)	(497,167)	(220,606)	223,396	45%	(53,165)	-24%
Development Fund	(25,529)	(257,417)	(69,427)	231,888	90%	43,898	63%
New Equipment Fund	-	(6,667)	(4,011)	6,667	100%	4,011	100%
Total Capital Expenditures	\$ (299,300)	\$ (761,251)	\$ (294,045)	\$ 461,951	61%	\$ (5,256)	-2%
Members Equity Transfers:							
From - Operating Fund	-	-	-	-		-	
To - Replacement Reserve Fund	-	-	-	-		-	
To - Development Fund	-	-	-	-		-	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of **August 2020**

Including Allocated Overhead					Department	Including Allocated Overhead									
Net Operating Results (NOR)						Total Operating Expenses									
Variance to Budget			Variance to PriorYr			Variance to Budget			Variance to PriorYr						
Actual	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg					
\$ (34,461)	\$ (153,809)	-129%	\$ (116,336)	-142%	Private Amenities	\$ 164,005	\$ (379,636)	-70%	\$ (336,697)	-67%	\$ (198,466)	\$ 225,827	53%	\$ 220,361	53%
(31,880)	(59,056)	-217%	(63,178)	-202%	Trout Creek Rec Ctr	27,228	(117,272)	-81%	(110,161)	-80%	(59,108)	58,216	50%	46,983	44%
(24,055)	(8,805)	-58%	(3,391)	-16%	Aquatics	95	(42,505)	-100%	(38,399)	-100%	(24,150)	33,700	58%	35,008	59%
32,342	(96,989)	-75%	(70,744)	-69%	Beach Club Marina	86,119	(153,322)	-64%	(125,071)	-59%	(53,777)	56,333	51%	54,326	50%
(6,308)	(13,804)	-184%	(9,446)	-301%	Tennis Center	49,877	(12,023)	-19%	(13,731)	-22%	(56,185)	(1,781)	-3%	4,285	7%
(1,514)	1,905	56%	9,497	86%	Day Camps	686	(47,314)	-99%	(41,799)	-98%	(2,200)	49,219	96%	51,296	96%
(3,046)	22,940	88%	20,927	87%	Recreation Programs	-	(7,200)	-100%	(7,537)	-100%	(3,046)	30,140	91%	28,463	90%
(153,674)	90,245	37%	(98,500)	-179%	Public Amenities	359,709	(313,231)	-47%	(607,424)	-63%	(513,383)	403,476	44%	508,924	50%
(58,165)	40,195	41%	37,283	39%	Downhill Ski	2,455	2,455	0%	1,893	337%	(60,621)	37,739	38%	35,390	37%
(19,891)	26,422	57%	12,533	39%	Cross Country Ski	-	-	0%	-	0%	(19,891)	26,422	57%	12,533	39%
(1,282)	5,622	81%	5,631	81%	Snowplay	-	-	0%	-	0%	(1,282)	5,622	81%	5,631	81%
(56,293)	7,934	12%	(79,402)	-344%	Golf	26,046	18,046	226%	(225,811)	-90%	(82,339)	(10,112)	-14%	146,409	64%
23,953	13,861	137%	13,395	127%	Campground	40,811	11,611	40%	12,423	44%	(16,858)	2,250	12%	972	5%
(9,774)	(20,360)	-192%	(19,356)	-202%	Equestrian	20,336	(58,964)	-74%	(58,123)	-74%	(30,110)	38,604	56%	38,766	56%
5,941	3,323	127%	3,048	105%	Bikeworks	30,635	(865)	-3%	635	2%	(24,694)	4,188	14%	2,413	9%
(21,969)	11,887	35%	412	2%	Trails	137	(563)	-80%	(1,165)	-89%	(22,106)	12,450	36%	1,577	7%
(1,062)	2,624	71%	(89,795)	-101%	The Lodge	206,380	(85,860)	-29%	(185,958)	-47%	(207,442)	88,484	30%	96,163	32%
(6,157)	13,501	69%	17,389	74%	Summer Food and Bev	2,088	(46,912)	-96%	(65,716)	-97%	(8,244)	60,414	88%	83,105	91%
(2,361)	(1,547)	-190%	(1,693)	-254%	Pizza on the Hill	-	(105,000)	-100%	(68,822)	-100%	(2,361)	103,453	98%	67,129	97%
(6,614)	(13,216)	-200%	2,056	24%	Alder Creek Café	30,821	(47,179)	-60%	(16,780)	-35%	(37,434)	33,964	48%	18,836	33%
(188,135)	(63,564)	-51%	(214,836)	-805%	Amenities Total	523,714	(692,867)	-57%	(944,120)	-64%	(711,849)	629,303	47%	729,285	51%
(611,096)	(110,667)	-22%	(242,548)	-66%	HOA & Amenities	97,582	33,163	51%	20,685	27%	(708,677)	(143,829)	-25%	(263,233)	-59%
(42,030)	127,968	75%	134,415	76%	Support Services	-	-	0%	-	0%	(42,030)	127,968	75%	134,415	76%
(51,484)	(51,484) #DIV/0!		(19,884)	-63%	General	9,288	(6,581)	-41%	(5,198)	-36%	(60,772)	(44,903)	-283%	(14,686)	-32%
(31,305)	(31,305) #DIV/0!		(44,989)	-329%	Administration	18,440	(1,460)	-7%	(2,493)	-12%	(49,745)	(29,845)	-150%	(42,496)	-586%
(49,958)	(49,958) #DIV/0!		(57,146)	-795%	Communications	-	-	0%	-	0%	(49,958)	(49,958) #####		(57,146)	-795%
(49,804)	(49,804) #DIV/0!		(52,182)	-2195%	Information Tech	-	(800)	-100%	(535)	-100%	(49,804)	(49,004)	-6125%	(51,646)	#####
(27,639)	(27,639) #DIV/0!		(29,604)	-1507%	Accounting	-	-	0%	-	0%	(27,639)	(27,639) #####		(29,604)	#####
10,596	53,414	125%	34,681	144%	Human Resources	42,360	25,660	154%	24,619	139%	(31,764)	27,754	47%	10,062	24%
(18,192)	(18,192) #DIV/0!		(20,473)	-898%	Architectural Standards	529	(4,471)	-89%	(4,860)	-90%	(18,721)	(13,721)	-274%	(15,613)	-502%
(55,014)	(55,014) #DIV/0!		(69,725)	-474%	Member Services	-	-	0%	-	0%	(55,014)	(55,014) #####		(69,725)	-474%
(247,714)	39,899	14%	(58,473)	-31%	Risk & Facility Admin	26,965	20,815	338%	9,152	51%	(274,679)	19,084	6%	(67,626)	-33%
(48,550)	(48,550) #DIV/0!		(59,170)	-557%	Forestry	-	-	0%	-	0%	(48,550)	(48,550) #####		(59,170)	-557%
\$ (799,230)	\$ (174,230)	28%	\$ (457,384)	-134%	TDA Operating Fund	\$ 621,296	\$ (659,704)	-51%	\$ (923,435)	-60%	\$ (1,420,526)	\$ 485,474	25%	\$ 466,051	25%

Tahoe Donner Association

Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD

For the eight months ending August 2020

Including Allocated Overhead					Department	Including Allocated Overhead					Including Allocated Overhead					ANNUAL BUDGET AMOUNTS		
Net Operating Results (NOR)						Revenue					Total Operating Expenses					Revenue	T O E	N O R
Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr			Variance to Budget		Variance to PriorYr			BUDGET	BUDGET	BUDGET
Actual	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg			
\$ (178,470)	\$ (93,501)	-110%	\$ 12,565	7%	Private Amenities	\$ 791,893	\$ (1,664,427)	-68%	\$ (1,405,194)	-64%	\$ (970,362)	\$ 1,570,927	62%	\$ 1,417,759	59%	\$ 3,026,000	\$ (3,453,000)	\$ (427,000)
(191,273)	(149,733)	-360%	(115,103)	-151%	Trout Creek Rec Ctr	250,654	(624,246)	-71%	(513,035)	-67%	(441,927)	474,513	52%	397,932	47%	1,221,000	(1,365,400)	(144,400)
(43,175)	110,455	72%	121,739	74%	Aquatics	61,055	(150,145)	-71%	(130,589)	-68%	(104,230)	260,600	71%	252,328	71%	281,000	(481,600)	(200,600)
82,148	(171,529)	-68%	(112,060)	-58%	Beach Club Marina	275,633	(442,987)	-62%	(354,446)	-56%	(193,485)	271,458	58%	242,386	56%	798,000	(597,500)	200,500
13,801	59,227	130%	71,467	124%	Tennis Center	203,017	12,817	7%	17,726	10%	(189,215)	46,411	20%	53,741	22%	244,000	(321,100)	(77,100)
(12,019)	(8,561)	-248%	12,175	50%	Day Camps	1,534	(290,466)	-99%	(246,185)	-99%	(13,553)	281,905	95%	258,360	95%	292,000	(330,600)	(38,600)
(27,951)	66,641	70%	34,347	55%	Recreation Programs	-	(169,400)	-100%	(178,665)	-100%	(27,951)	236,041	89%	213,012	88%	190,000	(356,800)	(166,800)
587,275	515,459	718%	533,372	990%	Public Amenities	5,492,901	(2,521,629)	-31%	(2,830,545)	-34%	(4,905,626)	3,037,088	38%	3,363,918	41%	10,395,000	(11,499,000)	(1,104,000)
1,071,424	(49,627)	-4%	(65,542)	-6%	Downhill Ski	3,007,327	(696,273)	-19%	(644,670)	-18%	(1,935,903)	646,646	25%	579,128	23%	4,782,000	(3,810,900)	971,100
314,054	176,536	128%	160,643	105%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(564,043)	272,039	33%	249,886	31%	1,242,000	(1,231,300)	10,700
31,418	(45,857)	-59%	(9,707)	-24%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(62,543)	88,382	59%	74,023	54%	296,000	(233,900)	62,100
(307,858)	173,479	36%	191,743	38%	Golf	53,782	28,382	112%	(438,103)	-89%	(361,640)	145,097	29%	629,845	64%	30,000	(782,400)	(752,400)
40,498	42,762	1889%	44,390	1140%	Campground	103,704	18,904	22%	19,069	23%	(63,207)	23,857	27%	25,321	29%	96,000	(121,700)	(25,700)
(73,174)	(3,795)	-5%	(877)	-1%	Equestrian	56,217	(176,383)	-76%	(163,768)	-74%	(129,391)	172,588	57%	162,890	56%	254,000	(412,100)	(158,100)
35,522	39,421	1011%	42,607	601%	Bikeworks	147,005	32,005	28%	34,895	31%	(111,483)	7,416	6%	7,712	6%	139,000	(159,900)	(20,900)
(104,169)	89,207	46%	34,974	25%	Trails	1,067	(753)	-41%	(2,447)	-70%	(105,236)	89,960	46%	37,421	26%	2,000	(274,700)	(272,700)
(297,524)	18,391	6%	(44,634)	-18%	The Lodge	869,591	(801,619)	-48%	(905,426)	-51%	(1,167,115)	820,010	41%	860,793	42%	2,337,000	(2,885,200)	(548,200)
(22,005)	67,365	75%	62,722	74%	Summer Food and Bev	8,110	(128,690)	-94%	(170,174)	-95%	(30,114)	196,055	87%	232,897	89%	159,000	(295,600)	(136,600)
(12,569)	48,657	79%	100,631	89%	Pizza on the Hill	-	(326,500)	-100%	(319,785)	-100%	(12,569)	375,157	97%	420,416	97%	335,000	(455,000)	(120,000)
(88,342)	(41,079)	-87%	16,422	16%	Alder Creek Café	274,040	(240,960)	-47%	(67,163)	-20%	(362,382)	199,881	36%	83,585	19%	723,000	(836,300)	(113,300)
408,805	421,958	3208%	545,938	398%	Amenities Total	6,284,794	(4,186,056)	-40%	(4,235,739)	-40%	(5,875,989)	4,608,014	44%	4,781,677	45%	13,421,000	(14,952,000)	(1,531,000)
(3,472,379)	(660,532)	-23%	(1,233,009)	-55%	HOA & Amenities	570,270	48,120	9%	15,253	3%	(4,042,649)	(708,652)	-21%	(1,248,261)	-45%	719,000	(5,078,000)	(4,359,000)
(502,844)	954,151	65%	1,039,237	67%	Support Services	-	-	0%	-	0%	(502,844)	954,151	65%	1,039,237	67%	-	(2,175,900)	(2,175,900)
(40,060)	(40,060)	#####	(122,348)	-149%	General	175,949	(19,301)	-10%	(39,131)	-18%	(216,009)	(20,759)	-11%	(83,217)	-63%	240,000	(240,000)	-
(259,294)	(259,294)	#####	(352,240)	-379%	Administration	133,097	(15,603)	-10%	(28,732)	-18%	(392,390)	(243,690)	-164%	(323,508)	-470%	210,000	(210,000)	-
(388,884)	(388,884)	#####	(443,574)	-811%	Communications	-	-	0%	-	0%	(388,884)	(388,884)	#####	(443,574)	-811%	-	-	-
(449,241)	(449,241)	#####	(428,413)	#####	Information Tech	1,321	(3,079)	-70%	(2,287)	-63%	(450,561)	(446,161)	#####	(426,126)	#####	6,000	(6,000)	-
(188,555)	(188,555)	#####	(179,937)	#####	Accounting	-	-	0%	-	0%	(188,555)	(188,555)	#####	(179,937)	#####	-	-	-
(45,868)	262,751	85%	186,453	80%	Human Resources	168,314	52,614	45%	61,226	57%	(214,182)	210,137	50%	125,227	37%	175,000	(624,800)	(449,800)
(124,152)	(124,152)	#####	(139,604)	-903%	Architectural Standards	18,540	(5,960)	-24%	(4,605)	-20%	(142,692)	(118,192)	-482%	(134,999)	#####	32,000	(32,000)	-
(254,423)	(254,423)	#####	(268,563)	#####	Member Services	-	-	0%	-	0%	(254,423)	(254,423)	#####	(268,563)	#####	-	-	-
(852,181)	194,052	19%	(99,862)	-13%	Risk & Facility Admin	73,050	39,450	117%	28,783	65%	(925,231)	154,602	14%	(128,645)	-16%	56,000	(1,789,300)	(1,733,300)
(366,878)	(366,878)	#####	(424,156)	-741%	Forestry	-	-	0%	-	0%	(366,878)	(366,878)	#####	(424,156)	-741%	-	-	-
					Maintenance													
\$ (3,063,574)	\$ (238,574)	-8%	\$ (687,071)	-29%	TDA Operating Fund	\$ 6,855,064	\$ (4,137,936)	-38%	\$ (4,220,487)	-38%	\$ (9,918,637)	\$ 3,899,363	28%	\$ 3,533,415	26%	\$ 14,140,000	\$ (20,030,000)	\$ (5,890,000)

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the eight months ending August 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 6,855,064	\$ 10,993,000	\$ 11,075,550	\$ (4,137,936)	-38%	\$ (4,220,487)	-38%
Operating Costs	(9,918,654)	(13,818,000)	(13,452,053)	3,899,346	28%	3,533,398	26%
Net Operating Result	(3,063,591)	(2,825,000)	(2,376,502)	(238,591)	-8%	(687,088)	-29%
Assessment Revenue	2,200,000	2,825,000	2,909,000	(625,000)	22%	(709,000)	-24%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (863,591)	\$ -	\$ 532,498	\$ (863,591)	NA	\$ (1,396,088)	262%
Replacement Reserve Fund							
Investment Income	\$ 127,929	\$ 162,664	\$ 203,049	\$ (34,735)	-21%	\$ (75,120)	-37%
Expenditures - Capital	(2,445,327)	(3,977,334)	(1,382,181)	1,532,007	39%	(1,063,145)	-77%
Expenditures - Expense	(497,985)	(681,334)	(492,474)	183,349	27%	(5,511)	-1%
Fund Expenses (allocated OH new 2019)	(28,822)	(70,592)	(63,747)	41,770	59%	34,925	55%
Assets Sale Proceeds	14,343	20,000	32,874	(5,657)	-28%	(18,531)	-56%
Net Result	(2,829,861)	(4,546,596)	(1,702,478)	1,716,735	38%	(1,127,383)	-66%
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ 2,155,139	\$ 438,404	\$ 2,958,522	\$ 1,716,735	392%	\$ (803,383)	-27%
Development Fund							
Investment Income	\$ 78,083	\$ 86,666	\$ 116,923	\$ (8,583)	-10%	\$ (38,840)	-33%
Expenditures - Capital	(176,999)	(2,059,334)	(409,943)	1,882,335	91%	232,945	57%
Expenditures - Expense	-	-	(10,309)	-	0%	10,309	100%
Fund Expenses (alloacted OH new 2019)	(8,666)	(88,074)	(85,756)	79,408	90%	77,090	90%
Net Result	(107,582)	(2,060,742)	(389,085)	1,953,160	95%	281,503	72%
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%
Change in Members' Equity	\$ 2,190,418	\$ 237,258	\$ 1,778,915	\$ 1,953,160	823%	\$ 411,503	23%
New Equipment Fund							
Investment Income	\$ 2,270	\$ 3,334	\$ 5,085	\$ (1,064)	-32%	\$ (2,815)	-55%
Expenditures - Capital	(6,691)	(53,334)	(102,229)	46,643	87%	95,538	93%
Expenditures - Expense	-	-	-	-	0%	-	0%
Net Result	(4,421)	(50,000)	(97,144)	45,579	91%	92,723	95%
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%
Change in Members' Equity	\$ 189,579	\$ 144,000	\$ 96,856	\$ 45,579	32%	\$ 92,723	96%
Property Fund							
Expenditures - Capital (increase ME in Fund)	\$ 2,329,716	\$ 6,090,002	\$ 1,894,354	\$ (3,760,286)	-62%	\$ 435,362	23%
Depreciation Expense / Chg in ME for Fund	(2,333,330)	(2,333,334)	(2,200,000)	4	0%	(133,330)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Change in Members' Equity	\$ (3,614)	\$ 3,756,668	\$ (305,646)	\$ (3,760,282)	-100%	\$ 302,032	-99%
Consolidated Change in Members' Equity	\$ 3,667,932	\$ 4,576,330	\$ 5,061,144	\$ (908,398)	-20%	\$ (1,393,212)	-28%

Tahoe Donner Association																		
Operating Fund - Summary P&L by Department - NORBO - MONTH																		
for the month of August 2020																		
Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Before Allocated Overhead				
														Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ (34,461)	\$ 193,157	\$ 156,229	\$ (227,618)	-118%	\$ (190,690)	-122%	Private Amenities	\$ 164,005	\$ (379,636)	-70%	\$ (336,697)	-67%	\$ (198,466)	\$ 152,018	43%	\$ 146,007	42%	
(31,880)	50,119	54,419	(81,999)	-164%	(86,299)	-159%	Trout Creek Rec Ctr	27,228	(117,272)	-81%	(110,161)	-80%	(59,108)	35,273	37%	23,862	29%	
(24,055)	929	(4,371)	(24,984)	-2689%	(19,683)	-450%	Aquatics	95	(42,505)	-100%	(38,399)	-100%	(24,150)	17,521	42%	18,716	44%	
32,342	140,274	114,107	(107,932)	-77%	(81,765)	-72%	Beach Club Marina	86,119	(153,322)	-64%	(125,071)	-59%	(53,777)	45,390	46%	43,305	45%	
(6,308)	14,861	10,559	(21,169)	-142%	(16,867)	-160%	Tennis Center	49,877	(12,023)	-19%	(13,731)	-22%	(56,185)	(9,146)	-19%	(3,136)	-6%	
(1,514)	2,057	(5,492)	(3,571)	-174%	3,978	72%	Day Camps	686	(47,314)	-99%	(41,799)	-98%	(2,200)	43,743	95%	45,777	95%	
(3,046)	(15,083)	(12,993)	12,037	80%	9,947	77%	Recreation Programs	-	(7,200)	-100%	(7,537)	-100%	(3,046)	19,237	86%	17,483	85%	
(153,674)	(91,420)	98,409	(62,254)	-68%	(252,083)	-256%	Public Amenities	359,709	(313,231)	-47%	(607,424)	-63%	(513,383)	250,977	33%	355,341	41%	
(58,165)	(58,838)	(55,674)	673	1%	(2,492)	-4%	Downhill Ski	2,455	2,455	0%	1,893	337%	(60,621)	(1,783)	-3%	(4,385)	-8%	
(19,891)	(28,300)	(14,277)	8,410	30%	(5,613)	-39%	Cross Country Ski	-	-	0%	-	0%	(19,891)	8,410	30%	(5,613)	-39%	
(1,282)	(2,269)	(2,243)	987	44%	961	43%	Snowplay	-	-	0%	-	0%	(1,282)	987	44%	961	43%	
(56,293)	(46,000)	41,470	(10,293)	-22%	(97,762)	-236%	Golf	26,046	18,046	226%	(225,811)	-90%	(82,339)	(28,339)	-52%	128,049	61%	
23,953	13,046	13,531	10,907	84%	10,422	77%	Campground	40,811	11,611	40%	12,423	44%	(16,858)	(704)	-4%	(2,001)	-13%	
(9,774)	16,758	15,801	(26,532)	-158%	(25,575)	-162%	Equestrian	20,336	(58,964)	-74%	(58,123)	-74%	(30,110)	32,432	52%	32,547	52%	
5,941	5,380	5,677	561	10%	264	5%	Bikeworks	30,635	(865)	-3%	635	2%	(24,694)	1,426	5%	(371)	-2%	
(21,969)	(28,821)	(17,307)	6,852	24%	(4,662)	-27%	Trails	137	(563)	-80%	(1,165)	-89%	(22,106)	7,415	25%	(3,497)	-19%	
(1,062)	30,416	123,079	(31,478)	-103%	(124,142)	-101%	The Lodge	206,380	(85,860)	-29%	(185,958)	-47%	(207,442)	54,382	21%	61,816	23%	
(6,157)	(15,471)	(19,329)	9,314	60%	13,172	68%	Summer Food and Bev	2,088	(46,912)	-96%	(65,716)	-97%	(8,244)	56,227	87%	78,888	91%	
(2,361)	8,872	9,093	(11,233)	-127%	(11,454)	-126%	Pizza on the Hill	-	(105,000)	-100%	(68,822)	-100%	(2,361)	93,767	98%	57,368	96%	
(6,614)	13,807	(1,413)	(20,421)	-148%	(5,201)	-368%	Alder Creek Café	30,821	(47,179)	-60%	(16,780)	-35%	(37,434)	26,759	42%	11,579	24%	
(188,135)	101,737	254,638	(289,872)	-285%	(442,773)	-174%	Amenities Total	523,714	(692,867)	-57%	(944,120)	-64%	(711,849)	402,995	36%	501,348	41%	
(611,096)	(742,737)	(612,485)	131,642	18%	1,389	0%	HOA & Amenities Support Services	97,582	33,163	51%	20,685	27%	(708,677)	98,479	12%	(19,296)	-3%	
(42,030)	(71,531)	(76,785)	29,501	41%	34,754	45%	General	-	-	0%	-	0%	(42,030)	29,501	41%	34,754	45%	
(51,484)	(52,632)	(89,516)	1,148	2%	38,032	42%	Administration	9,288	(6,581)	-41%	(5,198)	-36%	(60,772)	7,729	11%	43,230	42%	
(31,305)	(41,276)	(28,093)	9,971	24%	(3,212)	-11%	Communications	18,440	(1,460)	-7%	(2,493)	-12%	(49,745)	11,431	19%	(719)	-1%	
(49,958)	(56,790)	(49,047)	6,832	12%	(912)	-2%	Information Tech	-	-	0%	-	0%	(49,958)	6,832	12%	(912)	-2%	
(49,804)	(76,746)	(65,819)	26,942	35%	16,015	24%	Accounting	-	(800)	-100%	(535)	-100%	(49,804)	27,742	36%	16,551	25%	
(27,639)	(27,095)	(28,198)	(544)	-2%	558	2%	Human Resources	-	-	0%	-	0%	(27,639)	(544)	-2%	558	2%	
10,596	(32,667)	(13,863)	43,263	132%	24,459	176%	Architectural Standards	42,360	25,660	154%	24,619	139%	(31,764)	17,603	36%	(160)	-1%	
(18,192)	(17,892)	(15,869)	(300)	-2%	(2,323)	-15%	Member Services	529	(4,471)	-89%	(4,860)	-90%	(18,721)	4,171	18%	2,537	12%	
(55,014)	(26,166)	(12,969)	(28,848)	-110%	(42,046)	-324%	Risk & Facility Admin	-	-	0%	-	0%	(55,014)	(28,848)	-110%	(42,046)	-324%	
(247,714)	(272,539)	(174,061)	24,825	9%	(73,653)	-42%	Forestry	26,965	20,815	338%	9,152	51%	(274,679)	4,010	1%	(82,806)	-43%	
(48,550)	(67,403)	(58,265)	18,853	28%	9,715	17%	Maintenance	-	-	0%	-	0%	(48,550)	18,853	28%	9,715	17%	
\$ (799,230)	\$ (641,000)	\$ (357,847)	\$ (158,230)	25%	\$ (441,384)	-123%	TDA Operating Fund	\$ 621,296	\$ (659,704)	-51%	\$ (923,435)	-60%	\$ (1,420,526)	\$ 501,474	26%	\$ 482,051	25%	

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the eight months ending August 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (178,470)	\$ 520,828	\$ 399,964	\$ (699,298)	-134%	\$ (578,434)	-145%	Private Amenities	\$ 791,893	\$ (1,664,427)	-68%	\$ (1,405,194)	-64%	\$ (970,362)	\$ 965,130	50%	\$ 826,760	46%
(191,273)	146,769	107,605	(338,042)	-230%	(298,879)	-278%	Trout Creek Rec Ctr	250,654	(624,246)	-71%	(513,035)	-67%	(441,927)	286,204	39%	214,156	33%
(43,175)	(20,840)	(35,413)	(22,335)	-107%	(7,762)	-22%	Aquatics	61,055	(150,145)	-71%	(130,589)	-68%	(104,230)	127,810	55%	122,827	54%
82,148	343,495	281,807	(261,347)	-76%	(199,659)	-71%	Beach Club Marina	275,633	(442,987)	-62%	(354,446)	-56%	(193,485)	181,640	48%	154,787	44%
13,801	15,022	1,321	(1,221)	-8%	12,480	945%	Tennis Center	203,017	12,817	7%	17,726	10%	(189,215)	(14,037)	-8%	(5,246)	-3%
(12,019)	41,485	19,671	(53,504)	-129%	(31,690)	-161%	Day Camps	1,534	(290,466)	-99%	(246,185)	-99%	(13,553)	236,962	95%	214,495	94%
(27,951)	(5,103)	24,973	(22,848)	-448%	(52,924)	-212%	Recreation Programs	-	(169,400)	-100%	(178,665)	-100%	(27,951)	146,552	84%	125,741	82%
587,275	1,323,481	1,274,658	(736,206)	-56%	(687,383)	-54%	Public Amenities	5,492,901	(2,521,629)	-31%	(2,830,545)	-34%	(4,905,626)	1,785,423	27%	2,143,163	30%
1,071,424	1,445,433	1,453,122	(374,009)	-26%	(381,698)	-26%	Downhill Ski	3,007,327	(696,273)	-19%	(644,670)	-18%	(1,935,903)	322,264	14%	262,972	12%
314,054	285,353	297,641	28,701	10%	16,413	6%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(564,043)	124,204	18%	105,656	16%
31,418	115,317	78,248	(83,899)	-73%	(46,829)	-60%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(62,543)	50,340	45%	36,901	37%
(307,858)	(331,728)	(353,669)	23,870	7%	45,812	13%	Golf	53,782	28,382	112%	(438,103)	-89%	(361,640)	(4,512)	-1%	483,914	57%
40,498	21,982	19,741	18,516	84%	20,756	105%	Campground	103,704	18,904	22%	19,069	23%	(63,207)	(389)	-1%	1,687	3%
(73,174)	(18,721)	(22,868)	(54,453)	-291%	(50,306)	-220%	Equestrian	56,217	(176,383)	-76%	(163,768)	-74%	(129,391)	121,930	49%	113,461	47%
35,522	18,768	15,044	16,754	89%	20,478	136%	Bikeworks	147,005	32,005	28%	34,895	31%	(111,483)	(15,251)	-16%	(14,417)	-15%
(104,169)	(152,048)	(98,814)	47,879	31%	(5,355)	-5%	Trails	1,067	(753)	-41%	(2,447)	-70%	(105,236)	48,632	32%	(2,908)	-3%
(297,524)	(36,016)	20,121	(261,508)	-726%	(317,645)	#####	The Lodge	869,591	(801,619)	-48%	(905,426)	-51%	(1,167,115)	540,111	32%	587,782	33%
(22,005)	(55,006)	(51,206)	33,002	60%	29,201	57%	Summer Food and Bev	8,110	(128,690)	-94%	(170,174)	-95%	(30,114)	161,692	84%	199,376	87%
(12,569)	18,276	(35,618)	(30,845)	-169%	23,049	65%	Pizza on the Hill	-	(326,500)	-100%	(319,785)	-100%	(12,569)	295,655	96%	342,834	96%
(88,342)	11,871	(47,083)	(100,213)	-844%	(41,259)	-88%	Alder Creek Café	274,040	(240,960)	-47%	(67,163)	-20%	(362,382)	140,747	28%	25,904	7%
408,805	1,844,309	1,674,622	(1,435,504)	-78%	(1,265,816)	-76%	Amenities Total	6,284,794	(4,186,056)	-40%	(4,235,739)	-40%	(5,875,989)	2,750,552	32%	2,969,923	34%
(3,472,379)	(4,799,309)	(4,181,124)	1,326,930	28%	708,745	17%	HOA & Amenities Support Services	570,270	48,120	9%	15,253	3%	(4,042,649)	1,278,810	24%	693,493	15%
(502,844)	(647,492)	(752,744)	144,648	22%	249,901	33%	General	-	-	0%	-	0%	(502,844)	144,648	22%	249,901	33%
(40,060)	(344,016)	(312,644)	303,956	88%	272,584	87%	Administration	175,949	(19,301)	-10%	(39,131)	-18%	(216,009)	323,257	60%	311,715	59%
(259,294)	(369,689)	(254,555)	110,395	30%	(4,739)	-2%	Communications	133,097	(15,603)	-10%	(28,732)	-18%	(392,390)	125,999	24%	23,993	6%
(388,884)	(487,765)	(399,429)	98,881	20%	10,546	3%	Information Tech	-	-	0%	-	0%	(388,884)	98,881	20%	10,546	3%
(449,241)	(629,449)	(561,561)	180,208	29%	112,320	20%	Accounting	1,321	(3,079)	-70%	(2,287)	-63%	(450,561)	183,288	29%	114,607	20%
(188,555)	(229,856)	(262,678)	41,301	18%	74,123	28%	Human Resources	-	-	0%	-	0%	(188,555)	41,301	18%	74,123	28%
(45,868)	(225,305)	(151,072)	179,437	80%	105,204	70%	Architectural Standards	168,314	52,614	45%	61,226	57%	(214,182)	126,823	37%	43,978	17%
(124,152)	(165,153)	(149,191)	41,001	25%	25,039	17%	Member Services	18,540	(5,960)	-24%	(4,605)	-20%	(142,692)	46,961	25%	29,644	17%
(254,423)	(217,094)	(211,480)	(37,329)	-17%	(42,943)	-20%	Risk & Facility Admin	-	-	0%	-	0%	(254,423)	(37,329)	-17%	(42,943)	-20%
(852,181)	(922,512)	(631,657)	70,331	8%	(220,523)	-35%	Forestry	73,050	39,450	117%	28,783	65%	(925,231)	30,881	3%	(249,306)	-37%
(366,878)	(560,978)	(494,113)	194,100	35%	127,235	26%	Maintenance	-	-	0%	-	0%	(366,878)	194,100	35%	127,235	26%
\$ (3,063,574)	\$ (2,955,000)	\$ (2,506,502)	\$ (108,574)	-4%	\$ (557,071)	-22%	TDA Operating Fund	\$ 6,855,064	\$ (4,137,936)	-38%	\$ (4,220,487)	-38%	\$ (9,918,637)	\$ 4,029,363	29%	\$ 3,663,415	27%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (40,248)	\$ (107,953)	\$ (83,265)	\$ 67,705	63%	\$ 43,016	52%	Private Amenities	\$ 291,500	\$ (54,900)	-16%	\$ (47,814)	-14%	\$ (331,749)	\$ 122,604	27%	\$ 90,831	21%
(24,718)	(72,285)	(33,496)	47,567	66%	8,778	26%	Trout Creek Rec Ctr	230,430	(54,970)	-19%	(62,435)	-21%	(255,148)	102,537	29%	71,213	22%
18,861	5,260	6,740	13,601	259%	12,120	180%	Aquatics	61,000	-	0%	1,041	2%	(42,139)	13,601	24%	11,079	21%
(12,573)	(20,608)	(16,875)	8,035	39%	4,303	25%	Beach Club Marina	20	20	0%	(5,965)	-100%	(12,593)	8,015	39%	10,267	45%
(7,611)	(7,586)	(27,279)	(25)	0%	19,668	72%	Tennis Center	-	-	0%	19,643	100%	(7,611)	(25)	0%	25	0%
(2,114)	(360)	(1,191)	(1,754)	-487%	(923)	-78%	Day Camps	50	50	0%	(70)	-58%	(2,164)	(1,804)	-501%	(853)	-65%
(12,094)	(12,374)	(11,164)	280	2%	(930)	-8%	Recreation Programs	-	-	0%	(29)	-100%	(12,094)	280	2%	(901)	-8%
1,280,161	1,887,868	1,674,348	(607,707)	-32%	(394,186)	-24%	Public Amenities	4,587,846	(1,281,614)	-22%	(1,220,809)	-21%	(3,307,685)	673,907	17%	826,622	20%
1,286,377	1,700,436	1,688,214	(414,059)	-24%	(401,837)	-24%	Downhill Ski	3,004,672	(698,928)	-19%	(644,068)	-18%	(1,718,295)	284,869	14%	242,231	12%
372,044	384,275	361,212	(12,231)	-3%	10,831	3%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(506,053)	83,272	14%	100,074	17%
38,513	121,392	83,474	(82,879)	-68%	(44,960)	-54%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(55,448)	51,360	48%	38,770	41%
(100,973)	(143,420)	(165,244)	42,447	30%	64,271	39%	Golf	-	-	0%	(100)	-100%	(100,973)	42,447	30%	64,371	39%
(9,610)	(10,336)	(10,818)	726	7%	1,208	11%	Campground	-	-	0%	-	0%	(9,610)	726	7%	1,208	11%
(20,223)	(24,744)	(23,994)	4,521	18%	3,771	16%	Equestrian	1,617	1,617	0%	1,617	0%	(21,840)	2,904	12%	2,154	9%
3,959	-	76	3,959	#####	3,883	5114%	Bikeworks	-	-	0%	(7,009)	-100%	3,959	3,959	#####	10,892	157%
(40,617)	(44,988)	(31,034)	4,371	10%	(9,584)	-31%	Trails	-	-	0%	-	0%	(40,617)	4,371	10%	(9,584)	-31%
(187,965)	(75,108)	(158,005)	(112,857)	-150%	(29,960)	-19%	The Lodge	420,164	(269,896)	-39%	(259,771)	-38%	(608,129)	157,039	21%	229,811	27%
(10)	-	(4,872)	(10)	#####	4,862	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	4,862	100%
(4,361)	(5,380)	(34,243)	1,019	19%	29,882	87%	Pizza on the Hill	-	-	0%	(140,392)	-100%	(4,361)	1,019	19%	170,273	98%
(56,972)	(14,259)	(30,417)	(42,713)	-300%	(26,554)	-87%	Alder Creek Café	189,335	(84,665)	-31%	1,886	1%	(246,306)	41,953	15%	(28,441)	-13%
1,239,913	1,779,915	1,591,083	(540,002)	-30%	(351,170)	-22%	Amenities Total	4,879,346	(1,336,514)	-22%	(1,268,623)	-21%	(3,639,434)	796,511	18%	917,453	20%
(1,403,244)	(2,095,915)	(1,990,430)	692,671	33%	587,185	30%	HOA & Amenities Support Services	248,901	19,761	9%	20,833	9%	(1,652,146)	672,909	29%	566,352	26%
(276,199)	(298,294)	(380,854)	22,095	7%	104,656	27%	General	-	-	0%	-	0%	(276,199)	22,095	7%	104,656	27%
107,032	(138,592)	(112,659)	245,624	177%	219,691	195%	Administration	109,326	(6,414)	-6%	(11,053)	-9%	(2,294)	252,038	99%	230,744	99%
(126,351)	(206,688)	(160,591)	80,337	39%	34,239	21%	Communications	59,732	6,232	12%	4,380	8%	(186,084)	74,104	28%	29,859	14%
(189,625)	(251,050)	(195,849)	61,425	24%	6,224	3%	Information Tech	-	-	0%	-	0%	(189,625)	61,425	24%	6,224	3%
(254,057)	(318,359)	(288,878)	64,302	20%	34,821	12%	Accounting	1,321	(679)	-34%	(679)	-34%	(255,378)	64,981	20%	35,501	12%
(99,411)	(112,880)	(153,669)	13,469	12%	54,258	35%	Human Resources	-	-	0%	-	0%	(99,411)	13,469	12%	54,258	35%
(48,117)	(103,143)	(102,737)	55,026	53%	54,620	53%	Architectural Standards	51,901	13,201	34%	16,885	48%	(100,018)	41,825	29%	37,735	27%
(55,440)	(86,162)	(82,791)	30,722	36%	27,352	33%	Member Services	13,058	8,158	166%	8,943	217%	(68,498)	22,564	25%	18,409	21%
(105,217)	(110,318)	(122,586)	5,101	5%	17,369	14%	Risk & Facility Admin	-	-	0%	-	0%	(105,217)	5,101	5%	17,369	14%
(173,141)	(196,478)	(149,675)	23,337	12%	(23,465)	-16%	Forestry	13,563	(737)	-5%	2,358	21%	(186,704)	24,074	11%	(25,823)	-16%
(182,718)	(273,951)	(240,140)	91,233	33%	57,422	24%	Maintenance	-	-	0%	-	0%	(182,718)	91,233	33%	57,422	24%
\$ (163,331)	\$ (316,000)	\$ (399,347)	\$ 152,669	48%	\$ 236,016	59%	TDA Operating Fund	\$ 5,128,248	\$ (1,316,752)	-20%	\$ (1,247,789)	-20%	\$ (5,291,579)	\$ 1,469,421	22%	\$ 1,483,805	22%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Summer Months (May-Aug) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (138,221)	\$ 628,781	\$ 483,229	\$ (767,002)	-122%	\$ (621,450)	-129%	Private Amenities	\$ 500,392	\$ (1,609,528)	-76%	\$ (1,357,380)	-73%	\$ (638,614)	\$ 842,525	57%	\$ 735,929	54%
(166,556)	219,054	141,101	(385,610)	-176%	(307,657)	-218%	Trout Creek Rec Ctr	20,224	(569,276)	-97%	(450,601)	-96%	(186,779)	183,667	50%	142,943	43%
(62,036)	(26,100)	(42,153)	(35,936)	-138%	(19,883)	-47%	Aquatics	55	(150,145)	-100%	(131,631)	-100%	(62,091)	114,209	65%	111,748	64%
94,720	364,103	298,682	(269,383)	-74%	(203,961)	-68%	Beach Club Marina	275,613	(443,007)	-62%	(348,481)	-56%	(180,893)	173,624	49%	144,519	44%
21,412	22,608	28,600	(1,196)	-5%	(7,188)	-25%	Tennis Center	203,017	12,817	7%	(1,917)	-1%	(181,605)	(14,013)	-8%	(5,271)	-3%
(9,905)	41,845	20,862	(51,750)	-124%	(30,767)	-147%	Day Camps	1,484	(290,516)	-99%	(246,115)	-99%	(11,389)	238,766	95%	215,348	95%
(15,857)	7,271	36,137	(23,128)	-318%	(51,994)	-144%	Recreation Programs	-	(169,400)	-100%	(178,636)	-100%	(15,857)	146,272	90%	126,642	89%
(692,886)	(564,387)	(399,690)	(128,499)	-23%	(293,196)	-73%	Public Amenities	905,055	(1,240,015)	-58%	(1,609,737)	-64%	(1,597,941)	1,111,516	41%	1,316,541	45%
(214,953)	(255,003)	(235,092)	40,050	16%	20,139	9%	Downhill Ski	2,655	2,655	0%	(602)	-18%	(217,608)	37,395	15%	20,741	9%
(57,990)	(98,922)	(63,572)	40,932	41%	5,582	9%	Cross Country Ski	-	-	0%	-	0%	(57,990)	40,932	41%	5,582	9%
(7,095)	(6,075)	(5,226)	(1,020)	-17%	(1,869)	-36%	Snowplay	-	-	0%	-	0%	(7,095)	(1,020)	-17%	(1,869)	-36%
(206,885)	(188,308)	(188,425)	(18,577)	-10%	(18,459)	-10%	Golf	53,782	28,382	112%	(438,003)	-89%	(260,667)	(46,959)	-22%	419,543	62%
50,108	32,318	30,560	17,790	55%	19,548	64%	Campground	103,704	18,904	22%	19,069	23%	(53,596)	(1,114)	-2%	479	1%
(52,951)	6,023	1,126	(58,974)	-979%	(54,078)	#####	Equestrian	54,600	(178,000)	-77%	(165,385)	-75%	(107,551)	119,026	53%	111,307	51%
31,563	18,768	14,968	12,795	68%	16,595	111%	Bikeworks	147,005	32,005	28%	41,903	40%	(115,442)	(19,210)	-20%	(25,308)	-28%
(63,552)	(107,060)	(67,781)	43,508	41%	4,229	6%	Trails	1,067	(753)	-41%	(2,447)	-70%	(64,619)	44,261	41%	6,676	9%
(109,559)	39,092	178,126	(148,651)	-380%	(287,685)	-162%	The Lodge	449,426	(531,724)	-54%	(645,656)	-59%	(558,986)	383,072	41%	357,971	39%
(21,995)	(55,006)	(46,333)	33,012	60%	24,339	53%	Summer Food and Bev	8,110	(128,690)	-94%	(170,174)	-95%	(30,104)	161,702	84%	194,513	87%
(8,208)	23,656	(1,375)	(31,864)	-135%	(6,832)	-497%	Pizza on the Hill	-	(326,500)	-100%	(179,393)	-100%	(8,208)	294,636	97%	172,561	95%
(31,371)	26,130	(16,666)	(57,501)	-220%	(14,705)	-88%	Alder Creek Café	84,705	(156,295)	-65%	(69,050)	-45%	(116,076)	98,794	46%	54,345	32%
(831,108)	64,394	83,539	(895,502)	-1391%	(914,646)	-1095%	Amenities Total	1,405,447	(2,849,543)	-67%	(2,967,116)	-68%	(2,236,555)	1,954,041	47%	2,052,470	48%
(2,069,135)	(2,703,394)	(2,190,694)	634,259	23%	121,560	6%	HOA & Amenities Support Services	321,368	28,358	10%	(5,581)	-2%	(2,390,503)	605,901	20%	127,141	5%
(226,645)	(349,198)	(371,890)	122,553	35%	145,245	39%	General	-	-	0%	-	0%	(226,645)	122,553	35%	145,245	39%
(147,092)	(205,424)	(199,985)	58,332	28%	52,893	26%	Administration	66,623	(12,887)	-16%	(28,078)	-30%	(213,714)	71,220	25%	80,971	27%
(132,943)	(163,001)	(93,964)	30,058	18%	(38,979)	-41%	Communications	73,364	(21,836)	-23%	(33,113)	-31%	(206,307)	51,894	20%	(5,866)	-3%
(199,258)	(236,715)	(203,580)	37,457	16%	4,322	2%	Information Tech	-	-	0%	-	0%	(199,258)	37,457	16%	4,322	2%
(195,184)	(311,090)	(272,682)	115,906	37%	77,499	28%	Accounting	-	(2,400)	-100%	(1,608)	-100%	(195,184)	118,306	38%	79,107	29%
(89,144)	(116,976)	(109,009)	27,832	24%	19,865	18%	Human Resources	-	-	0%	-	0%	(89,144)	27,832	24%	19,865	18%
2,249	(122,162)	(48,334)	124,411	102%	50,584	105%	Architectural Standards	116,413	39,413	51%	44,341	62%	(114,163)	84,999	43%	6,243	5%
(68,712)	(78,991)	(66,399)	10,279	13%	(2,313)	-3%	Member Services	5,481	(14,119)	-72%	(13,548)	-71%	(74,193)	24,398	25%	11,235	13%
(149,206)	(106,776)	(88,895)	(42,430)	-40%	(60,311)	-68%	Risk & Facility Admin	-	-	0%	-	0%	(149,206)	(42,430)	-40%	(60,311)	-68%
(679,040)	(726,034)	(481,982)	46,994	6%	(197,058)	-41%	Forestry	59,487	40,187	208%	26,425	80%	(738,527)	6,807	1%	(223,483)	-43%
(184,160)	(287,027)	(253,974)	102,867	36%	69,813	27%	Maintenance	-	-	0%	-	0%	(184,160)	102,867	36%	69,813	27%
\$ (2,900,242)	\$ (2,639,000)	\$ (2,107,155)	\$ (261,242)	10%	\$ (793,087)	-38%	TDA Operating Fund	\$ 1,726,816	\$ (2,821,184)	-62%	\$ (2,972,697)	-63%	\$ (4,627,058)	\$ 2,559,942	36%	\$ 2,179,610	32%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
na 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (34,461)	\$ 193,157	\$ 156,229	\$ (227,618)	-118%	\$ (190,690)	-122%	Private Amenities	\$ 164,005	\$ (379,636)	-70%	\$ (336,697)	-67%	\$ (198,466)	\$ 152,018	43%	\$ 146,007	42%
(31,880)	50,119	54,419	(81,999)	-164%	(86,299)	-159%	Trout Creek Rec Ctr	27,228	(117,272)	-81%	(110,161)	-80%	(59,108)	35,273	37%	23,862	29%
(24,055)	929	(4,371)	(24,984)	#####	(19,683)	-450%	Aquatics	95	(42,505)	-100%	(38,399)	-100%	(24,150)	17,521	42%	18,716	44%
32,342	140,274	114,107	(107,932)	-77%	(81,765)	-72%	Beach Club Marina	86,119	(153,322)	-64%	(125,071)	-59%	(53,777)	45,390	46%	43,305	45%
(6,308)	14,861	10,559	(21,169)	-142%	(16,867)	-160%	Tennis Center	49,877	(12,023)	-19%	(13,731)	-22%	(56,185)	(9,146)	-19%	(3,136)	-6%
(1,514)	2,057	(5,492)	(3,571)	-174%	3,978	72%	Day Camps	686	(47,314)	-99%	(41,799)	-98%	(2,200)	43,743	95%	45,777	95%
(3,046)	(15,083)	(12,993)	12,037	80%	9,947	77%	Recreation Programs	-	(7,200)	-100%	(7,537)	-100%	(3,046)	19,237	86%	17,483	85%
(153,674)	(91,420)	98,409	(62,254)	-68%	(252,083)	-256%	Public Amenities	359,709	(313,231)	-47%	(607,424)	-63%	(513,383)	250,977	33%	355,341	41%
(58,165)	(58,838)	(55,674)	673	1%	(2,492)	-4%	Downhill Ski	2,455	2,455	0%	1,893	337%	(60,621)	(1,783)	-3%	(4,385)	-8%
(19,891)	(28,300)	(14,277)	8,410	30%	(5,613)	-39%	Cross Country Ski	-	-	0%	-	0%	(19,891)	8,410	30%	(5,613)	-39%
(1,282)	(2,269)	(2,243)	987	44%	961	43%	Snowplay	-	-	0%	-	0%	(1,282)	987	44%	961	43%
(56,293)	(46,000)	41,470	(10,293)	-22%	(97,762)	-236%	Golf	26,046	18,046	226%	(225,811)	-90%	(82,339)	(28,339)	-52%	128,049	61%
23,953	13,046	13,531	10,907	84%	10,422	77%	Campground	40,811	11,611	40%	12,423	44%	(16,858)	(704)	-4%	(2,001)	-13%
(9,774)	16,758	15,801	(26,532)	-158%	(25,575)	-162%	Equestrian	20,336	(58,964)	-74%	(58,123)	-74%	(30,110)	32,432	52%	32,547	52%
5,941	5,380	5,677	561	10%	264	5%	Bikeworks	30,635	(865)	-3%	635	2%	(24,694)	1,426	5%	(371)	-2%
(21,969)	(28,821)	(17,307)	6,852	24%	(4,662)	-27%	Trails	137	(563)	-80%	(1,165)	-89%	(22,106)	7,415	25%	(3,497)	-19%
(1,062)	30,416	123,079	(31,478)	-103%	(124,142)	-101%	The Lodge	206,380	(85,860)	-29%	(185,958)	-47%	(207,442)	54,382	21%	61,816	23%
(6,157)	(15,471)	(19,329)	9,314	60%	13,172	68%	Summer Food and Bev	2,088	(46,912)	-96%	(65,716)	-97%	(8,244)	56,227	87%	78,888	91%
(2,361)	8,872	9,093	(11,233)	-127%	(11,454)	-126%	Pizza on the Hill	-	(105,000)	-100%	(68,822)	-100%	(2,361)	93,767	98%	57,368	96%
(6,614)	13,807	(1,413)	(20,421)	-148%	(5,201)	-368%	Alder Creek Café	30,821	(47,179)	-60%	(16,780)	-35%	(37,434)	26,759	42%	11,579	24%
(188,135)	101,737	254,638	(289,872)	-285%	(442,773)	-174%	Amenities Total	523,714	(692,867)	-57%	(944,120)	-64%	(711,849)	402,995	36%	501,348	41%
(611,096)	(742,737)	(612,485)	131,642	18%	1,389	0%	HOA & Amenities Support Services	97,582	33,163	51%	20,685	27%	(708,677)	98,479	12%	(19,296)	-3%
(42,030)	(71,531)	(76,785)	29,501	41%	34,754	45%	General	-	-	0%	-	0%	(42,030)	29,501	41%	34,754	45%
(51,484)	(52,632)	(89,516)	1,148	2%	38,032	42%	Administration	9,288	(6,581)	-41%	(5,198)	-36%	(60,772)	7,729	11%	43,230	42%
(31,305)	(41,276)	(28,093)	9,971	24%	(3,212)	-11%	Communications	18,440	(1,460)	-7%	(2,493)	-12%	(49,745)	11,431	19%	(719)	-1%
(49,958)	(56,790)	(49,047)	6,832	12%	(912)	-2%	Information Tech	-	-	0%	-	0%	(49,958)	6,832	12%	(912)	-2%
(49,804)	(76,746)	(65,819)	26,942	35%	16,015	24%	Accounting	-	(800)	-100%	(535)	-100%	(49,804)	27,742	36%	16,551	25%
(27,639)	(27,095)	(28,198)	(544)	-2%	558	2%	Human Resources	-	-	0%	-	0%	(27,639)	(544)	-2%	558	2%
10,596	(32,667)	(13,863)	43,263	132%	24,459	176%	Architectural Standards	42,360	25,660	154%	24,619	139%	(31,764)	17,603	36%	(160)	-1%
(18,192)	(17,892)	(15,869)	(300)	-2%	(2,323)	-15%	Member Services	529	(4,471)	-89%	(4,860)	-90%	(18,721)	4,171	18%	2,537	12%
(55,014)	(26,166)	(12,969)	(28,848)	-110%	(42,046)	-324%	Risk & Facility Admin	-	-	0%	-	0%	(55,014)	(28,848)	-110%	(42,046)	-324%
(247,714)	(272,539)	(174,061)	24,825	9%	(73,653)	-42%	Forestry	26,965	20,815	338%	9,152	51%	(274,679)	4,010	1%	(82,806)	-43%
(48,550)	(67,403)	(58,265)	18,853	28%	9,715	17%	Maintenance	-	-	0%	-	0%	(48,550)	18,853	28%	9,715	17%
\$ (799,230)	\$ (641,000)	\$ (357,847)	\$ (158,230)	25%	\$ (441,384)	-123%	TDA Operating Fund	\$ 621,296	\$ (659,704)	-51%	\$ (923,435)	-60%	\$ (1,420,526)	\$ 501,474	26%	\$ 482,051	25%



Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (8,099)	\$ (126,028)	\$ (116,226)	\$ 117,929	94%	\$ 108,127	93%	Private Amenities	\$ 515,786	\$ (33,614)	-6%	\$ (18,421)	-3%	\$ (523,885)	\$ 151,543	22%	\$ 126,547	19%
(18,077)	(71,696)	(35,445)	53,619	75%	17,368	49%	Trout Creek Rec Ctr	376,490	(84,610)	-18%	(87,025)	-19%	(394,567)	138,229	26%	104,393	21%
20,302	11,240	9,124	9,062	81%	11,178	123%	Aquatics	85,202	(1,798)	-2%	1,243	1%	(64,900)	10,860	14%	9,935	13%
(40,485)	(32,099)	(27,809)	(8,386)	-26%	(12,676)	-46%	Beach Club Marina	(18,036)	(18,036)	0%	(24,021)	-401%	(22,449)	9,650	30%	11,345	34%
59,509	(11,142)	(31,263)	70,651	634%	90,772	290%	Tennis Center	71,913	71,913	0%	91,556	466%	(12,404)	(1,262)	-11%	(784)	-7%
(2,825)	(500)	(829)	(2,325)	-465%	(1,996)	-241%	Day Camps	50	50	0%	(70)	-58%	(2,875)	(2,375)	-475%	(1,926)	-203%
(26,523)	(21,831)	(30,003)	(4,692)	-21%	3,480	12%	Recreation Programs	167	(1,133)	-87%	(105)	-38%	(26,690)	(3,559)	-15%	3,584	12%
1,660,455	1,745,050	2,017,652	(84,595)	-5%	(357,197)	-18%	Public Amenities	6,552,517	(949,343)	-13%	(1,272,091)	-16%	(4,892,062)	864,748	15%	914,894	16%
1,653,489	1,616,120	2,057,128	37,369	2%	(403,640)	-20%	Downhill Ski	4,121,629	(352,971)	-8%	(603,821)	-13%	(2,468,140)	390,340	14%	200,181	8%
529,863	439,262	445,477	90,601	21%	84,386	19%	Cross Country Ski	1,291,538	55,538	4%	899	0%	(761,676)	35,062	4%	83,486	10%
78,760	153,803	118,558	(75,043)	-49%	(39,798)	-34%	Snowplay	160,316	(155,884)	-49%	(90,004)	-36%	(81,556)	80,841	50%	50,206	38%
(179,286)	(209,603)	(222,088)	30,317	14%	42,803	19%	Golf	(120)	(1,120)	-112%	(3,901)	-103%	(179,166)	31,437	15%	46,704	21%
(14,290)	(15,362)	(14,695)	1,072	7%	405	3%	Campground	-	-	0%	-	0%	(14,290)	1,072	7%	405	3%
(32,130)	(35,866)	(35,163)	3,736	10%	3,033	9%	Equestrian	1,617	1,617	0%	1,617	0%	(33,747)	2,119	6%	1,416	4%
2,971	-	(114)	2,971	#####	3,085	2716%	Bikeworks	-	-	0%	(7,009)	-100%	2,971	2,971	#####	10,094	142%
(55,212)	(60,629)	(24,743)	5,417	9%	(30,469)	-123%	Trails	-	-	0%	-	0%	(55,212)	5,417	9%	(30,469)	-123%
(244,010)	(98,871)	(204,973)	(145,139)	-147%	(39,037)	-19%	The Lodge	696,387	(359,373)	-34%	(349,364)	-33%	(940,398)	214,233	19%	310,327	25%
8	(3,027)	(8,101)	3,035	100%	8,109	100%	Summer Food and Bev	500	500	0%	-	0%	(492)	2,535	84%	8,109	94%
(6,405)	(17,504)	(59,312)	11,099	63%	52,907	89%	Pizza on the Hill	-	(73,000)	-100%	(211,785)	-100%	(6,405)	84,099	93%	264,692	98%
(73,302)	(23,273)	(34,323)	(50,029)	-215%	(38,980)	-114%	Alder Creek Café	280,650	(64,650)	-19%	(8,723)	-3%	(353,953)	14,620	4%	(30,256)	-9%
1,652,355	1,619,022	1,901,426	33,333	2%	(249,071)	-13%	Amenities Total	7,068,303	(982,957)	-12%	(1,290,512)	-15%	(5,415,948)	1,016,290	16%	1,041,441	16%
(2,799,440)	(3,207,022)	(2,898,835)	407,582	13%	99,395	3%	HOA & Amenities Support Services	379,496	59,756	19%	23,257	7%	(3,178,936)	347,826	10%	76,138	2%
(465,445)	(463,116)	(405,504)	(2,329)	-1%	(59,940)	-15%	General	-	-	0%	-	0%	(465,445)	(2,329)	-1%	(59,940)	-15%
(289,755)	(244,256)	(340,838)	(45,499)	-19%	51,083	15%	Administration	132,261	(2,379)	-2%	(4,519)	-3%	(422,016)	(43,120)	-11%	55,603	12%
(205,117)	(302,408)	(248,651)	97,291	32%	43,534	18%	Communications	94,453	8,253	10%	10,457	12%	(299,570)	89,038	23%	33,077	10%
(298,140)	(362,387)	(298,282)	64,247	18%	142	0%	Information Tech	-	-	0%	-	0%	(298,140)	64,247	18%	142	0%
(388,031)	(455,761)	(406,561)	67,730	15%	18,531	5%	Accounting	1,881	(719)	-28%	(992)	-35%	(389,911)	68,450	15%	19,523	5%
(167,476)	(201,761)	(224,877)	34,285	17%	57,402	26%	Human Resources	-	-	0%	-	0%	(167,476)	34,285	17%	57,402	26%
(82,079)	(143,960)	(140,665)	61,881	43%	58,586	42%	Architectural Standards	82,445	18,145	28%	19,241	30%	(164,523)	43,737	21%	39,345	19%
(95,576)	(130,371)	(117,523)	34,795	27%	21,947	19%	Member Services	15,591	7,091	83%	7,975	105%	(111,167)	27,704	20%	13,972	11%
(164,485)	(167,320)	(167,824)	2,835	2%	3,339	2%	Risk & Facility Admin	-	-	0%	-	0%	(164,485)	2,835	2%	3,339	2%
(318,424)	(314,046)	(186,204)	(4,378)	-1%	(132,220)	-71%	Forestry	52,865	29,365	125%	(8,905)	-14%	(371,289)	(33,743)	-10%	(123,315)	-50%
(324,914)	(421,636)	(361,905)	96,722	23%	36,991	10%	Maintenance	-	-	0%	-	0%	(324,914)	96,722	23%	36,991	10%
\$ (1,147,085)	\$ (1,588,000)	\$ (997,409)	\$ 440,915	28%	\$ (149,676)	-15%	TDA Operating Fund	\$ 7,447,799	\$ (923,201)	-11%	\$ (1,267,255)	-15%	\$ (8,594,884)	\$ 1,364,116	14%	\$ 1,117,580	12%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr							Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg	
\$ (57,040)	\$ (80,664)	\$ (77,800)	\$ 23,624	29%	\$ 20,760	27%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (290,478)	\$ 55,886	16%	\$ 33,784	10%	
(37,967)	(52,185)	(45,185)	14,218	27%	7,218	16%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(226,336)	46,549	17%	28,311	11%	
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%	
(11,171)	(15,431)	(17,044)	4,260	28%	5,873	34%	Beach Club Marina	20	20	0%	20	0%	(11,191)	4,240	27%	5,853	34%	
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%	
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%	
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%	
1,499,573	1,931,909	1,822,563	(432,336)	-22%	(322,990)	-18%	Public Amenities	4,551,031	(690,739)	-13%	(668,683)	-13%	(3,051,458)	258,403	8%	345,693	10%	
1,400,760	1,634,962	1,689,280	(234,202)	-14%	(288,520)	-17%	Downhill Ski	2,991,913	(351,387)	-11%	(359,185)	-11%	(1,591,153)	117,185	7%	70,666	4%	
385,403	368,454	366,798	16,949	5%	18,605	5%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(470,467)	39,379	8%	39,360	8%	
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%	
(77,310)	(92,698)	(105,810)	15,388	17%	28,499	27%	Golf	-	-	0%	(50)	-100%	(77,310)	15,388	17%	28,549	27%	
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%	
(17,397)	(17,729)	(15,969)	332	2%	(1,428)	-9%	Equestrian	-	-	0%	-	0%	(17,397)	332	2%	(1,428)	-9%	
1,901	-	-	1,901	#####	1,901	#####	Bikeworks	-	-	0%	-	0%	1,901	1,901	#####	1,901	#####	
(36,293)	(33,676)	(24,085)	(2,617)	-8%	(12,208)	-51%	Trails	-	-	0%	-	0%	(36,293)	(2,617)	-8%	(12,208)	-51%	
(142,099)	(42,197)	(111,352)	(99,902)	-237%	(30,747)	-28%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(562,263)	32,004	5%	93,973	14%	
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%	
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%	
(47,388)	2,445	(19,740)	(49,833)	#####	(27,647)	-140%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(236,748)	9,807	4%	(49,921)	-27%	
1,442,534	1,851,245	1,744,763	(408,711)	-22%	(302,230)	-17%	Amenities Total	4,784,470	(723,000)	-13%	(681,707)	-12%	(3,341,936)	314,289	9%	379,477	10%	
(1,125,475)	(1,557,245)	(1,491,555)	431,770	28%	366,081	25%	HOA & Amenities Support Services	196,898	21,368	12%	25,502	15%	(1,322,372)	410,403	24%	340,579	20%	
(198,503)	(228,683)	(275,728)	30,180	13%	77,225	28%	General	-	-	0%	-	0%	(198,503)	30,180	13%	77,225	28%	
121,218	(94,725)	(80,416)	215,943	228%	201,633	251%	Administration	94,367	(1,663)	-2%	(4,501)	-5%	26,850	217,605	114%	206,135	115%	
(104,038)	(145,665)	(119,309)	41,627	29%	15,271	13%	Communications	46,195	6,395	16%	7,600	20%	(150,233)	35,232	19%	7,672	5%	
(153,419)	(184,568)	(141,455)	31,149	17%	(11,964)	-8%	Information Tech	-	-	0%	-	0%	(153,419)	31,149	17%	(11,964)	-8%	
(216,510)	(240,232)	(218,271)	23,722	10%	1,761	1%	Accounting	1,318	(382)	-22%	(329)	-20%	(217,828)	24,104	10%	2,089	1%	
(77,637)	(86,485)	(125,636)	8,848	10%	47,999	38%	Human Resources	-	-	0%	-	0%	(77,637)	8,848	10%	47,999	38%	
(46,846)	(82,245)	(83,083)	35,399	43%	36,237	44%	Architectural Standards	40,552	16,752	70%	18,742	86%	(87,398)	18,647	18%	17,495	17%	
(56,436)	(64,426)	(62,471)	7,990	12%	6,035	10%	Member Services	2,688	(1,112)	-29%	(498)	-16%	(59,124)	9,102	13%	6,534	10%	
(91,528)	(82,465)	(95,098)	(9,063)	-11%	3,571	4%	Risk & Facility Admin	-	-	0%	-	0%	(91,528)	(9,063)	-11%	3,571	4%	
(143,660)	(143,317)	(106,682)	(343)	0%	(36,978)	-35%	Forestry	11,778	1,378	13%	4,488	62%	(155,438)	(1,721)	-1%	(41,466)	-36%	
(158,115)	(204,434)	(183,406)	46,319	23%	25,291	14%	Maintenance	-	-	0%	-	0%	(158,115)	46,319	23%	25,291	14%	
\$ 317,059	\$ 294,000	\$ 253,208	\$ 23,059	8%	\$ 63,851	25%	TDA Operating Fund	\$ 4,981,367	\$ (701,633)	-12%	\$ (656,205)	-12%	\$ (4,664,308)	\$ 724,692	13%	\$ 720,056	13%	

Tahoe Donner Association Operating Fund - Summary P&L by Department Q2 Apr-Jun, 2020																					
Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses								
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr					Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg				
\$ (20,757)	\$ 10,805	\$ (56,442)	\$ (31,562)	-292%	\$ 35,685	63%	Private Amenities	\$ 236,716	\$ (438,880)	-65%	\$ (305,328)	-56%	\$ (257,472)	\$ 407,319	61%	\$ 341,013	57%				
(51,918)	77,208	28,474	(129,126)	-167%	(80,392)	-282%	Trout Creek Rec Ctr	42,118	(295,682)	-88%	(216,004)	-84%	(94,036)	166,556	64%	135,611	59%				
230	(11,909)	(8,099)	12,139	102%	8,329	103%	Aquatics	15,960	(47,340)	-75%	(47,472)	-75%	(15,730)	59,479	79%	55,801	78%				
20,782	14,612	7,582	6,170	42%	13,200	174%	Beach Club Marina	90,112	(52,784)	-37%	(29,877)	-25%	(69,330)	58,954	46%	43,077	38%				
30,866	1,687	(21,055)	29,179	1730%	51,921	247%	Tennis Center	89,083	15,283	21%	39,192	79%	(58,217)	13,896	19%	12,729	18%				
(8,746)	(38,653)	(36,239)	29,907	77%	27,493	76%	Day Camps	(558)	(54,558)	-101%	(46,909)	-101%	(8,188)	84,465	91%	74,402	90%				
(11,971)	(32,140)	(27,104)	20,169	63%	15,133	56%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(11,971)	23,969	67%	19,392	62%				
(610,465)	(502,091)	(665,157)	(108,374)	-22%	54,692	8%	Public Amenities	272,147	(988,043)	-78%	(933,701)	-77%	(882,612)	879,669	50%	988,393	53%				
(211,081)	(70,731)	(128,089)	(140,350)	-198%	(82,992)	-65%	Downhill Ski	12,759	(347,541)	-96%	(287,074)	-96%	(223,839)	207,192	48%	204,082	48%				
(38,629)	(26,101)	(36,715)	(12,528)	-48%	(1,914)	-5%	Cross Country Ski	22,227	(73,073)	-77%	(68,488)	-75%	(60,856)	60,545	50%	66,574	52%				
(7,900)	(4,400)	4,302	(3,500)	-80%	(12,202)	-284%	Snowplay	238	(8,862)	-97%	(14,677)	-98%	(8,138)	5,362	40%	2,475	23%				
(110,154)	(149,812)	(255,190)	39,658	26%	145,037	57%	Golf	8,654	254	3%	(53,750)	-86%	(118,808)	39,404	25%	198,786	63%				
186	(2,034)	(4,463)	2,220	109%	4,650	104%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(18,456)	3,878	17%	8,145	31%				
(41,297)	(56,023)	(61,791)	14,726	26%	20,494	33%	Equestrian	12,390	(28,210)	-69%	(25,242)	-67%	(53,687)	42,936	44%	45,736	46%				
5,541	(543)	(3,582)	6,084	1120%	9,123	255%	Bikeworks	67,946	30,446	81%	28,483	72%	(62,405)	(24,362)	-64%	(19,360)	-45%				
(30,611)	(58,935)	(33,131)	28,324	48%	2,520	8%	Trails	855	435	104%	(180)	-17%	(31,466)	27,889	47%	2,700	8%				
(131,360)	(73,486)	(56,977)	(57,874)	-79%	(74,383)	-131%	The Lodge	116,374	(366,596)	-76%	(371,533)	-76%	(247,733)	308,723	55%	297,150	55%				
(9,099)	(31,377)	(31,613)	22,278	71%	22,515	71%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(12,499)	37,678	75%	30,740	71%				
(4,966)	(10,040)	(27,060)	5,074	51%	22,094	82%	Pizza on the Hill	-	(78,500)	-100%	(63,782)	-100%	(4,966)	83,574	94%	85,876	95%				
(31,097)	(18,609)	(30,848)	(12,488)	-67%	(249)	-1%	Alder Creek Café	8,663	(99,337)	-92%	(65,738)	-88%	(39,760)	86,849	69%	65,489	62%				
(631,222)	(491,286)	(721,599)	(139,936)	-28%	90,377	13%	Amenities Total	508,863	(1,426,923)	-74%	(1,239,029)	-71%	(1,140,085)	1,286,987	53%	1,329,406	54%				
(1,168,577)	(1,803,714)	(1,568,060)	635,137	35%	399,483	25%	HOA & Amenities	174,906	(41,308)	-19%	(78,116)	-31%	(1,343,483)	676,445	33%	477,599	26%				
(212,529)	(268,007)	(338,331)	55,478	21%	125,802	37%	Support Services	-	-	0%	-	0%	(212,529)	55,478	21%	125,802	37%				
(62,001)	(138,818)	(131,838)	76,817	55%	69,837	53%	General	56,977	(13,617)	-19%	(35,957)	-39%	(118,978)	90,434	43%	105,794	47%				
(86,473)	(137,779)	(80,237)	51,306	37%	(6,236)	-8%	Administration	50,062	(20,538)	-29%	(34,120)	-41%	(136,535)	71,844	34%	27,884	17%				
(135,160)	(188,609)	(162,942)	53,449	28%	27,782	17%	Communications	-	-	0%	-	0%	(135,160)	53,449	28%	27,782	17%				
(125,575)	(233,319)	(204,932)	107,744	46%	79,356	39%	Information Tech	3	(997)	-100%	(734)	-100%	(125,578)	108,741	46%	80,090	39%				
(63,216)	(86,731)	(80,457)	23,515	27%	17,241	21%	Accounting	-	-	0%	-	0%	(63,216)	23,515	27%	17,241	21%				
(20,741)	(81,863)	(39,398)	61,122	75%	18,658	47%	Human Resources	43,318	(8,882)	-17%	(9,559)	-18%	(64,059)	70,004	52%	28,217	31%				
(29,385)	(64,375)	(53,478)	34,990	54%	24,093	45%	Architectural Standards	14,086	4,086	41%	5,218	59%	(43,471)	30,904	42%	18,874	30%				
(76,187)	(81,373)	(82,792)	5,186	6%	6,605	8%	Member Services	-	-	0%	-	0%	(76,187)	5,186	6%	6,605	8%				
(252,878)	(305,844)	(209,613)	52,966	17%	(43,264)	-21%	Risk & Facility Admin	10,460	(1,360)	-12%	(2,965)	-22%	(263,338)	54,326	17%	(40,299)	-18%				
(104,432)	(216,996)	(184,041)	112,564	52%	79,609	43%	Forestry	-	-	0%	-	0%	(104,432)	112,564	52%	79,609	43%				
\$ (1,799,799)	\$ (2,295,000)	\$ (2,289,658)	\$ 495,201	22%	\$ 489,860	21%	TDA Operating Fund	\$ 683,769	\$ (1,468,231)	-68%	\$ (1,317,145)	-66%	\$ (2,483,567)	\$ 1,963,433	44%	\$ 1,807,005	42%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q3 Jul-Sep, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg		Actual	Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg
\$ (100,674)	\$ 622,253	\$ 561,285	\$ (722,927)	-116%	\$ (661,959)	-118%	Private Amenities	\$ 321,739	\$ (1,418,484)	-82%	\$ (1,284,109)	-80%	\$ (422,412)	\$ 695,558	62%	\$ 622,150	60%
(101,388)	140,142	141,849	(241,530)	-172%	(243,237)	-171%	Trout Creek Rec Ctr	20,168	(396,032)	-95%	(364,426)	-95%	(121,556)	154,502	56%	121,189	50%
(50,268)	(2,566)	(20,360)	(47,702)	#####	(29,907)	-147%	Aquatics	95	(124,605)	-100%	(110,026)	-100%	(50,363)	76,903	60%	80,118	61%
72,536	360,945	306,727	(288,409)	-80%	(234,191)	-76%	Beach Club Marina	185,501	(455,122)	-71%	(379,153)	-67%	(112,964)	166,714	60%	144,963	56%
(11,560)	24,286	31,184	(35,846)	-148%	(42,744)	-137%	Tennis Center	113,933	(40,167)	-26%	(55,784)	-33%	(125,494)	4,320	3%	13,040	9%
(3,034)	74,499	52,987	(77,533)	-104%	(56,021)	-106%	Day Camps	2,042	(235,958)	-99%	(199,326)	-99%	(5,076)	158,425	97%	143,305	97%
(6,960)	24,947	48,899	(31,907)	-128%	(55,859)	-114%	Recreation Programs	-	(166,600)	-100%	(175,394)	-100%	(6,960)	134,693	95%	119,535	94%
(301,833)	(366,003)	30,837	64,170	18%	(332,669)	#####	Public Amenities	669,723	(1,155,167)	-63%	(1,823,179)	-73%	(971,556)	1,219,338	56%	1,490,510	61%
(118,255)	(185,128)	(159,597)	66,873	36%	41,342	26%	Downhill Ski	2,655	2,655	0%	443	20%	(120,911)	64,217	35%	40,899	25%
(32,720)	(86,700)	(50,651)	53,980	62%	17,931	35%	Cross Country Ski	-	-	0%	-	0%	(32,720)	53,980	62%	17,931	35%
(3,043)	(4,807)	(5,597)	1,764	37%	2,555	46%	Snowplay	-	-	0%	-	0%	(3,043)	1,764	37%	2,555	46%
(120,394)	(144,785)	13,610	24,391	17%	(134,004)	-985%	Golf	45,128	24,128	115%	(560,192)	-93%	(165,522)	263	0%	426,189	72%
47,545	31,505	30,509	16,040	51%	17,036	56%	Campground	85,062	9,362	12%	11,810	16%	(37,517)	6,678	15%	5,226	12%
(14,480)	32,812	24,566	(47,292)	-144%	(39,046)	-159%	Equestrian	43,827	(169,573)	-79%	(155,411)	-78%	(58,307)	122,281	68%	116,365	67%
28,080	13,976	11,876	14,104	101%	16,205	136%	Bikeworks	79,059	(15,441)	-16%	(10,877)	-12%	(50,979)	29,545	37%	27,082	35%
(37,265)	(82,586)	(60,430)	45,321	55%	23,165	38%	Trails	212	(1,368)	-87%	(2,303)	-92%	(37,477)	46,689	55%	25,468	40%
(24,066)	58,106	253,079	(82,172)	-141%	(277,144)	-110%	The Lodge	333,053	(483,757)	-59%	(714,465)	-68%	(357,118)	401,586	53%	437,321	55%
(12,896)	(37,884)	(38,296)	24,988	66%	25,400	66%	Summer Food and Bev	4,710	(132,690)	-97%	(184,455)	-98%	(17,606)	157,678	90%	209,855	92%
(4,483)	20,249	9,627	(24,732)	-122%	(14,110)	-147%	Pizza on the Hill	-	(256,500)	-100%	(156,026)	-100%	(4,483)	231,768	98%	141,916	97%
(9,858)	19,239	2,141	(29,097)	-151%	(11,999)	-560%	Alder Creek Café	76,017	(131,983)	-63%	(51,703)	-40%	(85,874)	102,887	55%	39,704	32%
(402,506)	256,250	592,122	(658,756)	-257%	(994,628)	-168%	Amenities Total	991,461	(2,573,652)	-72%	(3,107,288)	-76%	(1,393,968)	1,914,895	58%	2,112,660	60%
(1,178,328)	(2,234,250)	(1,727,682)	1,055,922	47%	549,354	32%	HOA & Amenities Support Services	198,466	9,579	5%	8,759	5%	(1,376,794)	1,046,343	43%	540,595	28%
(91,812)	(222,673)	(202,385)	130,861	59%	110,573	55%	General	-	-	0%	-	0%	(91,812)	130,861	59%	110,573	55%
(99,277)	(165,368)	(177,261)	66,091	40%	77,984	44%	Administration	24,604	(16,043)	-39%	(11,289)	-31%	(123,881)	82,134	40%	89,273	42%
(68,782)	(131,298)	(87,356)	62,516	48%	18,574	21%	Communications	36,840	(16,860)	-31%	(17,843)	-33%	(105,622)	79,376	43%	36,416	26%
(100,305)	(171,087)	(143,073)	70,782	41%	42,769	30%	Information Tech	-	-	0%	-	0%	(100,305)	70,782	41%	42,769	30%
(107,155)	(235,506)	(205,406)	128,351	55%	98,251	48%	Accounting	-	(2,200)	-100%	(1,648)	-100%	(107,155)	130,551	55%	99,898	48%
(47,702)	(87,965)	(82,968)	40,263	46%	35,266	43%	Human Resources	-	-	0%	-	0%	(47,702)	40,263	46%	35,266	43%
21,719	(89,498)	(38,768)	111,217	124%	60,487	156%	Architectural Standards	84,444	24,344	41%	30,578	57%	(62,725)	86,873	58%	29,909	32%
(38,331)	(55,858)	(47,443)	17,527	31%	9,112	19%	Member Services	1,765	(12,635)	-88%	(13,014)	-88%	(40,096)	30,162	43%	22,126	36%
(86,709)	(80,149)	(54,939)	(6,560)	-8%	(31,770)	-58%	Risk & Facility Admin	-	-	0%	-	0%	(86,709)	(6,560)	-8%	(31,770)	-58%
(455,643)	(791,079)	(507,277)	335,436	42%	51,634	10%	Forestry	50,812	32,972	185%	21,975	76%	(506,455)	302,464	37%	29,659	6%
(104,332)	(203,769)	(180,806)	99,437	49%	76,474	42%	Maintenance	-	-	0%	-	0%	(104,332)	99,437	49%	76,474	42%
\$ (1,580,834)	\$ (1,978,000)	\$ (1,135,560)	\$ 397,166	20%	\$ (445,274)	-39%	TDA Operating Fund	\$ 1,189,927	\$ (2,564,073)	-68%	\$ (3,098,529)	-72%	\$ (2,770,761)	\$ 2,961,239	52%	\$ 2,653,255	49%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q4 Oct-Dec, 2020

Net Operating Results Before Allocated Overhead (NORBO)								Department	Revenue					Total Operating Expenses						
			Variance to Budget		Variance to PriorYr						Variance to Budget		Variance to PriorYr				Variance to Budget		Variance to PriorYr	
Actual	Budget	Prior Yr	Amount	Pctg	Amount	Pctg	Actual		Amount	Pctg	Amount	Pctg	Actual	Amount	Pctg	Amount	Pctg			
\$	-	\$ (57,394)	\$ 15,455	\$ 57,394	100%	\$ (15,455)	-100%	Private Amenities	\$	-	\$ (344,481)	-100%	\$ (353,693)	-100%	\$	-	\$ 401,875	100%	\$ 338,238	100%
-	(22,965)	(3,887)	22,965	100%	3,887	100%	Trout Creek Rec Ctr	-	(246,300)	-100%	(207,561)	-100%	-	269,265	100%	211,448	100%			
-	15,830	6,582	(15,830)	-100%	(6,582)	-100%	Aquatics	-	(48,000)	-100%	(40,202)	-100%	-	32,170	100%	33,620	100%			
-	(22,926)	(32,627)	22,926	100%	32,627	100%	Beach Club Marina	-	(14,481)	-100%	3,889	100%	-	37,407	100%	28,738	100%			
-	(5,751)	67,551	5,751	100%	(67,551)	-100%	Tennis Center	-	(16,100)	-100%	(88,451)	-100%	-	21,851	100%	20,900	100%			
-	(5,776)	(5,415)	5,776	100%	5,415	100%	Day Camps	-	-	0%	-	0%	-	5,776	100%	5,415	100%			
-	(15,806)	(16,750)	15,806	100%	16,750	100%	Recreation Programs	-	(19,600)	-100%	(21,368)	-100%	-	35,406	100%	38,118	100%			
-	(262,815)	138,566	262,815	100%	(138,566)	-100%	Public Amenities	-	(2,068,150)	-100%	(2,232,902)	-100%	-	2,330,965	100%	2,094,336	100%			
-	85,697	299,912	(85,697)	-100%	(299,912)	-100%	Downhill Ski	-	(1,078,400)	-100%	(1,117,407)	-100%	-	992,703	100%	817,495	100%			
-	(19,953)	138,507	19,953	100%	(138,507)	-100%	Cross Country Ski	-	(268,400)	-100%	(413,776)	-100%	-	288,353	100%	275,269	100%			
-	5,952	35,204	(5,952)	-100%	(35,204)	-100%	Snowplay	-	(67,800)	-100%	(66,354)	-100%	-	61,848	100%	31,150	100%			
-	(137,405)	(176,784)	137,405	100%	176,784	100%	Golf	-	(600)	-100%	(38,747)	-100%	-	138,005	100%	215,531	100%			
-	(10,474)	(8,266)	10,474	100%	8,266	100%	Campground	-	-	0%	(423)	-100%	-	10,474	100%	8,689	100%			
-	(40,060)	(38,398)	40,060	100%	38,398	100%	Equestrian	-	-	0%	(1,765)	-100%	-	40,060	100%	40,162	100%			
-	167	(1,244)	(167)	-100%	1,244	100%	Bikeworks	-	(7,000)	-100%	(5,239)	-100%	-	6,833	100%	6,483	100%			
-	(34,603)	(24,582)	34,603	100%	24,582	100%	Trails	-	-	0%	718	100%	-	34,603	100%	23,864	100%			
-	(64,623)	(43,114)	64,623	100%	43,114	100%	The Lodge	-	(485,150)	-100%	(460,394)	-100%	-	549,773	100%	503,508	100%			
-	(15,039)	(17,940)	15,039	100%	17,940	100%	Summer Food and Bev	-	(2,800)	-100%	(736)	-100%	-	17,839	100%	18,676	100%			
-	(6,099)	(4,677)	6,099	100%	4,677	100%	Pizza on the Hill	-	-	0%	(7,560)	-100%	-	6,099	100%	12,237	100%			
-	(26,375)	(20,052)	26,375	100%	20,052	100%	Alder Creek Café	-	(158,000)	-100%	(121,218)	-100%	-	184,375	100%	141,270	100%			
-	(320,209)	154,020	320,209	100%	(154,020)	-100%	Amenities Total	-	(2,412,631)	-100%	(2,586,594)	-100%	-	2,732,840	100%	2,432,574	100%			
-	(1,787,791)	(2,050,409)	1,787,791	100%	2,050,409	100%	HOA & Amenities	-	(138,369)	-100%	(181,981)	-100%	-	1,926,160	100%	2,232,389	100%			
-	(223,637)	(256,287)	223,637	100%	256,287	100%	Support Services	-	-	0%	-	0%	-	223,637	100%	256,287	100%			
-	(156,089)	(476,013)	156,089	100%	476,013	100%	General	-	(32,729)	-100%	(37,044)	-100%	-	188,818	100%	513,057	100%			
-	(136,258)	(124,242)	136,258	100%	124,242	100%	Administration	-	(45,900)	-100%	(49,604)	-100%	-	182,158	100%	173,846	100%			
-	(173,736)	(165,726)	173,736	100%	165,726	100%	Communications	-	-	0%	-	0%	-	173,736	100%	165,726	100%			
-	(236,943)	(205,781)	236,943	100%	205,781	100%	Information Tech	-	(1,100)	-100%	(771)	-100%	-	238,043	100%	206,552	100%			
-	(117,819)	(94,687)	117,819	100%	94,687	100%	Accounting	-	-	0%	-	0%	-	117,819	100%	94,687	100%			
-	(69,394)	(53,291)	69,394	100%	53,291	100%	Human Resources	-	(38,900)	-100%	(46,108)	-100%	-	108,294	100%	99,398	100%			
-	(67,341)	(60,056)	67,341	100%	60,056	100%	Architectural Standards	-	(3,800)	-100%	(3,032)	-100%	-	71,141	100%	63,088	100%			
-	(82,013)	(82,585)	82,013	100%	82,585	100%	Member Services	-	-	0%	-	0%	-	82,013	100%	82,585	100%			
-	(304,760)	(330,327)	304,760	100%	330,327	100%	Risk & Facility Admin	-	(15,940)	-100%	(45,422)	-100%	-	320,700	100%	375,749	100%			
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Forestry	-	-	0%	-	0%	-	219,801	100%	201,415	100%			
\$	-	\$ (2,108,000)	\$ (1,896,388)	\$ 2,108,000	100%	\$ 1,896,388	100%	TDA Operating Fund	\$	-	\$ (2,551,000)	-100%	\$ (2,768,575)	-100%	\$	-	\$ 4,659,000	100%	\$ 4,664,963	100%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics
For the eight months ending August 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ (178,470)	\$ (84,969)	\$ (93,501)	-110%	Private Amenities	\$ (27.57)	\$ (13.13)	\$ (14)	-110%
(191,273)	(41,540)	(149,733)	-360%	Trout Creek Rec Ctg	(29.55)	(6.42)	(23)	-360%
(43,175)	(153,630)	110,455	72%	Aquatics	(6.67)	(23.73)	17	72%
82,148	253,677	(171,529)	-68%	Beach Club Marina	12.69	39.19	(26)	-68%
13,801	(45,426)	59,227	130%	Tennis Center	2.13	(7.02)	9	130%
(12,019)	(3,458)	(8,561)	-248%	Day Camps	(1.86)	(0.53)	(1)	-248%
(27,951)	(94,592)	66,641	70%	Recreation Programs	(4.32)	(14.61)	10	70%
587,275	71,816	515,459	718%	Public Amenities	\$ 90.73	\$ 11.09	80	718%
1,071,424	1,121,051	(49,627)	-4%	Downhill Ski	165.52	173.19	(8)	-4%
314,054	137,518	176,536	128%	Cross Country Ski	48.52	21.24	27	128%
31,418	77,275	(45,857)	-59%	Snowplay	4.85	11.94	(7)	-59%
(307,858)	(481,337)	173,479	36%	Golf	(47.56)	(74.36)	27	36%
40,498	(2,264)	42,762	1889%	Campground	6.26	(0.35)	7	1889%
(73,174)	(69,379)	(3,795)	-5%	Equestrian	(11.30)	(10.72)	(1)	-5%
35,522	(3,899)	39,421	1011%	Bikeworks	5.49	(0.60)	6	1011%
(104,169)	(193,376)	89,207	46%	Trails	(16.09)	(29.87)	14	46%
(297,524)	(315,915)	18,391	6%	The Lodge	(45.96)	(48.81)	3	6%
(22,005)	(89,369)	67,365	75%	Summer Food and Bev	(3.40)	(13.81)	10	75%
(12,569)	(61,226)	48,657	79%	Pizza on the Hill	(1.94)	(9.46)	8	79%
(88,342)	(47,263)	(41,079)	-87%	Alder Creek Café	(13.65)	(7.30)	(6)	-87%
408,805	(13,153)	421,958	3208%	Amenities Total	\$ 63.16	\$ (2.03)	65	3208%
(3,472,379)	(2,811,847)	(660,532)	-23%	HOA & Amenities Support Services	\$ (536.44)	\$ (434.40)	(102)	-23%
(502,844)	(1,456,995)	954,151	65%	General	(77.68)	(225.09)	147	65%
(40,060)	-	(40,060)	#####	Administration	(6.19)	-	(6)	0%
(259,294)	-	(259,294)	#####	Communications	(40.06)	-	(40)	0%
(388,884)	-	(388,884)	#####	Information Tech	(60.08)	-	(60)	0%
(449,241)	-	(449,241)	#####	Accounting	(69.40)	-	(69)	0%
(188,555)	-	(188,555)	#####	Human Resources	(29.13)	-	(29)	0%
(45,868)	(308,619)	262,751	85%	Architectural Standards	(7.09)	(47.68)	41	85%
(124,152)	-	(124,152)	#####	Member Services	(19.18)	-	(19)	0%
(254,423)	-	(254,423)	#####	Risk & Facility Admin	(39.31)	-	(39)	0%
(852,181)	(1,046,233)	194,052	19%	Forestry	(131.65)	(161.63)	30	19%
(366,878)	-	(366,878)	#####	Maintenance	(56.68)	-	(57)	0%
\$ (3,063,574)	\$ (2,825,000)	\$ (238,574)	8%	Net Operating Result	\$ (473.28)	\$ (436.43)	\$ (36.86)	-8%

Operating Fund - NOR and Per Unit Metrics - YEAR TO DATE

F08

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **August 2020**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg
3,490	8,782	9,447	5,292	60%	5,957	63%	Private Amenities	12,967	42,428	43,201	29,461	69%	30,233	70%
1,028	1,475	1,462	446	30%	434	30%	Trout Creek Rec Ctr	6,689	12,095	13,018	5,406	45%	6,329	49%
818	1,031	1,412	213	21%	594	42%	Aquatics	1,646	4,182	5,154	2,536	61%	3,508	68%
1,197	2,903	2,810	1,706	59%	1,612	57%	Beach Club Marina	3,133	9,807	8,983	6,674	68%	5,850	65%
446	951	964	505	53%	518	54%	Tennis Center	1,362	3,333	3,299	1,971	59%	1,936	59%
-	1,776	2,140	1,776	100%	2,140	100%	Day Camps	32	10,249	10,057	10,217	100%	10,025	100%
-	646	658	646	100%	658	100%	Recreation Programs	105	2,761	2,690	2,656	96%	2,585	96%
7,895	14,683	20,159	6,788	46%	12,264	61%	Public Amenities	98,519	140,015	155,678	41,496	30%	57,159	37%
589	509	571	(80)	-16%	(18)	-3%	Downhill Ski Area	47,357	52,312	54,087	4,955	9%	6,730	12%
59	-	19	(59)	0%	(40)	-211%	Cross Country Ski Area	11,845	12,663	14,944	818	6%	3,099	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1,308	3,602	3,006	2,294	64%	1,698	56%
431	-	2,328	(431)	0%	1,897	81%	Golf Operations	861	-	5,665	(861)	0%	4,804	85%
949	840	3,711	(109)	-13%	2,762	74%	Golf Maintenance	3,778	5,141	14,420	1,362	26%	10,642	74%
221	220	220	(1)	0%	(1)	0%	Campground	606	771	808	165	21%	202	25%
537	1,468	1,641	931	63%	1,104	67%	Equestrian	1,586	5,021	5,176	3,435	68%	3,590	69%
280	346	324	66	19%	44	14%	Bikeworks	808	1,217	1,132	410	34%	324	29%
424	837	391	413	49%	(33)	-9%	Trails	1,302	2,795	1,313	1,493	53%	11	1%
3,361	5,489	5,277	2,128	39%	1,916	36%	The Lodge	19,802	33,740	33,115	13,937	41%	13,313	40%
115	1,641	2,653	1,527	93%	2,538	96%	Summer Food and Bev	268	4,343	5,539	4,075	94%	5,271	95%
-	2,158	1,925	2,158	100%	1,925	100%	Pizza on the Hill	-	6,656	7,906	6,656	100%	7,906	100%
930	1,174	1,099	244	21%	169	15%	Alder Creek Café	8,997	11,754	8,566	2,757	23%	(431)	-5%
11,385	23,464	29,606	12,080	51%	18,221	62%	Amenities Total	111,486	182,443	198,879	70,957	39%	87,392	44%
6,588	9,327	8,323	2,739	29%	1,735	21%	HOA & Amenities Support Services	44,050	62,799	55,578	18,749	30%	11,528	21%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
178	142	213	(37)	-26%	35	16%	Administration	1,455	1,163	2,166	(292)	-25%	711	33%
333	470	523	137	29%	190	36%	Communications	3,233	3,919	3,659	687	18%	426	12%
505	684	566	179	26%	61	11%	Information Tech	3,596	5,504	4,101	1,907	35%	505	12%
707	1,062	1,038	356	33%	331	32%	Accounting	5,447	8,401	8,257	2,954	35%	2,810	34%
75	-	-	(75)	0%	(75)	0%	Human Resources	96	-	298	(96)	0%	202	68%
555	992	713	437	44%	158	22%	Architectural Standards	4,440	7,159	6,067	2,719	38%	1,627	27%
352	512	476	160	31%	124	26%	Member Services	2,919	4,153	3,694	1,234	30%	775	21%
369	172	304	(197)	-114%	(65)	-21%	Risk & Facility Admin	2,237	1,462	1,346	(775)	-53%	(891)	-66%
2,313	3,560	2,885	1,247	35%	572	20%	Forestry	11,749	16,576	11,874	4,827	29%	125	1%
1,201	1,733	1,605	532	31%	404	25%	Maintenance	8,877	14,461	14,116	5,584	39%	5,238	37%
17,973	32,791	37,929	14,818	45%	19,956	53%	Total Payroll Hours	155,537	245,242	254,457	89,705	37%	98,920	39%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of August 2020

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Variance			
																										Actual	Prior Yr	Amount
7	8	6	2	1	9	22	20	-	-	-	-	Private Amenities	11	9	9	10	16	52	88	55	16	12	8	7	9	31	21.8	70%
6	8	5	2	0	2	8	6	-	-	-	-	Trout Creek Rec Ctr	11	9	9	9	9	11	9	8	7	8	7	7	5	9	4.6	49%
-	-	-	-	-	0	5	5	-	-	-	-	Aquatics	-	-	-	-	1	5	15	8	1	-	-	-	1	4	2.5	68%
-	-	-	-	1	4	6	7	-	-	-	-	Beach Club Marina	-	-	-	-	3	11	22	16	5	1	0	-	2	6	4.2	65%
-	-	-	-	-	2	3	3	-	-	-	-	Tennis Center	-	-	-	-	1	5	7	6	3	1	-	-	1	2	1.4	59%
-	-	-	-	0	-	-	-	-	-	-	-	Day Camps	-	-	-	-	1	17	28	12	0	-	-	-	0	7	7.2	100%
0	0	0	-	-	-	-	-	-	-	-	-	Recreation Programs	0	0	-	1	0	3	7	4	1	2	1	0	0	2	1.9	96%
177	159	85	19	17	26	40	46	-	-	-	-	Public Amenities	178	153	136	72	39	82	122	116	76	52	33	150	71	112	41.2	37%
106	98	48	8	5	2	3	3	-	-	-	-	Downhill Ski Area	103	91	74	32	3	3	3	3	3	3	8	88	34	39	4.9	12%
28	24	14	1	-	0	0	0	-	-	-	-	Cross Country Ski Area	29	22	23	11	0	0	0	0	0	1	6	25	9	11	2.2	21%
5	2	1	-	-	-	-	-	-	-	-	-	Snowplay	6	6	4	1	-	-	-	-	-	0	-	4	1	2	1.2	56%
-	-	-	-	-	1	1	2	-	-	-	-	Golf Operations	-	0	-	-	0	5	14	13	9	5	-	-	1	4	3.5	85%
1	1	1	2	5	2	5	5	-	-	-	-	Golf Maintenance	1	1	2	4	12	19	22	21	20	18	3	1	3	10	7.7	74%
-	-	-	-	-	1	1	1	-	-	-	-	Campground	-	-	-	-	1	1	1	1	1	-	-	-	0	1	0.1	25%
0	-	-	-	0	3	3	3	-	-	-	-	Equestrian	0	-	0	0	0	9	11	9	4	1	0	-	1	4	2.6	69%
-	-	-	-	-	1	2	2	-	-	-	-	Bikeworks	-	-	-	-	0	2	2	2	0	0	-	-	1	1	0.2	29%
-	-	-	-	0	1	4	2	-	-	-	-	Trails	-	-	-	-	-	1	4	2	3	0	-	-	1	1	0.0	1%
22	20	13	7	6	13	13	19	-	-	-	-	The Lodge	22	19	21	17	18	29	35	30	23	18	14	21	14	24	9.6	40%
-	-	-	-	-	0	1	1	-	-	-	-	Summer Food and Bev	-	-	-	-	-	3	14	15	7	1	-	0	0	4	3.8	95%
-	-	-	-	-	-	-	-	-	-	-	-	Pizza on the Hill	7	6	4	3	1	5	9	11	2	0	-	-	-	6	5.7	100%
15	13	7	2	1	2	6	5	-	-	-	-	Alder Creek Café	10	8	8	3	3	5	7	6	4	4	4	11	6	6	(0.3)	-5%
183	167	91	21	19	34	62	66	-	-	-	-	Amenities Total	188	162	145	82	54	134	210	171	92	64	41	157	80	143	63.0	44%
35	30	28	17	24	38	44	38	-	-	-	-	HOA & Amenities Support Services	37	32	34	33	40	48	48	48	44	47	41	39	32	40	8.3	21%
-	-	-	-	-	-	-	-	-	-	-	-	General	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%
1	1	1	1	1	1	1	1	-	-	-	-	Administration	3	2	2	1	1	1	1	1	1	1	1	1	1	2	0.5	33%
3	2	2	2	2	2	3	2	-	-	-	-	Communications	2	2	3	3	3	3	3	3	3	3	2	3	2	3	0.3	12%
3	3	3	2	1	3	3	3	-	-	-	-	Information Tech	3	2	2	3	4	3	2	3	4	4	4	4	3	3	0.4	12%
5	5	5	2	2	3	4	4	-	-	-	-	Accounting	6	5	6	6	6	6	6	6	6	6	6	6	4	6	2.0	34%
-	-	-	-	0	-	-	0	-	-	-	-	Human Resources	1	1	-	-	-	-	-	-	-	-	-	-	0	0	0.1	68%
5	3	3	2	2	3	4	3	-	-	-	-	Architectural Standards	5	4	5	5	5	3	4	4	4	5	4	5	3	4	1.2	27%
3	3	3	2	1	2	2	2	-	-	-	-	Member Services	2	3	3	3	2	3	2	3	3	3	3	3	2	3	0.6	21%
2	2	2	1	0	2	2	2	-	-	-	-	Risk & Facility Admin	2	1	1	1	0	1	1	2	1	1	2	2	2	1	(0.6)	-66%
4	2	2	2	10	17	17	13	-	-	-	-	Forestry	2	1	2	2	8	19	18	17	14	16	10	7	8	9	0.1	1%
9	7	7	3	5	6	7	7	-	-	-	-	Maintenance	11	11	11	9	10	10	10	9	8	9	9	9	6	10	3.8	37%
219	197	119	38	43	73	106	104	-	-	-	-	Total Payroll Hours	225	194	179	115	95	182	259	219	136	111	82	196	112	184	71.3	39%

FTE - NonExempt Employees

Tahoe Donner Association

[note, this report excludes Exempt Employees (salaried)]

for the period August 2020

Month - FTEs							Department	Year to Date - FTEs							
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg					Amount	Pctg	Amount	Pctg	
20.1	50.7	54.5	30.5	60%	34.4	63%	Private Amenities	9	31	31	21	69%	22	70%	
5.9	8.5	8.4	3	30%	3	30%		5	9	9	4	45%	5	49%	
4.7	5.9	8.1	1	21%	3	42%		1	3	4	2	61%	3	68%	
6.9	16.7	16.2	10	59%	9	57%		2	7	6	5	68%	4	65%	
2.6	5.5	5.6	3	53%	3	54%		1	2	2	1	59%	1	59%	
-	10.2	12.3	10	100%	12	100%		0	7	7	7	100%	7	100%	
-	3.7	3.8	4	100%	4	100%		0	2	2	2	96%	2	96%	
45.5	84.7	116.3	39.2	46%	70.8	61%		71	101	112	30	30%	41	37%	
3.4	2.9	3.3	(0)	-16%	(0)	-3%	Public Amenities	34	38	39	4	9%	5	12%	
0.3	-	0.1	(0)	0%	(0)	-211%		9	9	11	1	6%	2	21%	
-	-	-	-	0%	-	0%		1	3	2	2	64%	1	56%	
2.5	-	13.4	(2)	0%	11	81%		1	-	4	(1)	0%	3	85%	
5.5	4.8	21.4	(1)	-13%	16	74%		3	4	10	1	26%	8	74%	
1.3	1.3	1.3	(0)	0%	(0)	0%		0	1	1	0	21%	0	25%	
3.1	8.5	9.5	5	63%	6	67%		1	4	4	2	68%	3	69%	
1.6	2.0	1.9	0	19%	0	14%		1	1	1	0	34%	0	29%	
2.4	4.8	2.3	2	49%	(0)	-9%		1	2	1	1	53%	0	1%	
19.4	31.7	30.4	12	39%	11	36%		14	24	24	10	41%	10	40%	
0.7	9.5	15.3	9	93%	15	96%		0	3	4	3	94%	4	95%	
-	12.5	11.1	12	100%	11	100%		-	5	6	5	100%	6	100%	
5.4	6.8	6.3	1	21%	1	15%		6	8	6	2	23%	(0)	-5%	
65.7	135.4	170.8	69.7	51%	105.1	62%		Amenities Total	80	132	143	51	39%	63	44%
38.0	53.8	48.0	16	29%	10.0	21%		HOA & Amenities Support Services	32	45	40	14	30%	8	21%
-	-	-	-	0%	-	0%			-	-	-	-	0%	-	0%
1.0	0.8	1.2	(0)	-26%	0	16%			1	1	2	(0)	-25%	1	33%
1.9	2.7	3.0	1	29%	1	36%	2		3	3	0	18%	0	12%	
2.9	3.9	3.3	1	26%	0	11%	3		4	3	1	35%	0	12%	
4.1	6.1	6.0	2	33%	2	32%	4		6	6	2	35%	2	34%	
0.4	-	-	(0)	0%	(0)	0%	0		-	0	(0)	0%	0	68%	
3.2	5.7	4.1	3	44%	1	22%	3		5	4	2	38%	1	27%	
2.0	3.0	2.7	1	31%	1	26%	2		3	3	1	30%	1	21%	
2.1	1.0	1.8	(1)	-114%	(0)	-21%	2		1	1	(1)	-53%	(1)	-66%	
13.3	20.5	16.6	7	35%	3	20%	8		12	9	3	29%	0	1%	
6.9	10.0	9.3	3	31%	2	25%	6		10	10	4	39%	4	37%	
103.7	189.2	218.8	85.5	45%	115.1	53%	Total nonExempt FTEs		112	177	184	64.7	36.6%	71.3	38.9%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of August 2020

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr			Actual	Prior Yr	Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg
58	66	341	8	12%	283	83%	Private Amenities	351	993	643	65%
39	25	72	(15)	-60%	33	45%	Trout Creek Rec Ctr	282	330	48	15%
11	31	176	19	63%	165	94%	Aquatics	42	336	294	87%
1	3	28	2	77%	27	97%	Beach Club Marina	8	115	107	93%
6	7	23	1	14%	17	73%	Tennis Center	18	86	68	79%
-	-	-	-	0%	-	0%	Day Camps	-	13	13	100%
-	-	41	-	0%	41	100%	Recreation Programs	-	114	114	100%
327	217	1,210	(111)	-51%	883	73%	Public Amenities	4,949	9,132	4,183	46%
3	2	2	(1)	-46%	(2)	-98%	Downhill Ski Area	3,253	3,848	595	15%
-	-	-	-	0%	-	0%	Cross Country Ski Area	397	798	401	50%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	56	206	151	73%
17	18	43	0	2%	26	60%	Golf Operations	57	87	30	35%
138	96	350	(42)	-44%	212	61%	Golf Maintenance	315	1,652	1,337	81%
50	43	45	(7)	-16%	(5)	-11%	Campground	114	176	62	35%
30	7	34	(22)	-310%	4	12%	Equestrian	53	124	71	57%
2	3	-	1	47%	(2)	0%	Bikeworks	7	3	(4)	-123%
16	1	35	(16)	#####	19	53%	Trails	20	56	35	63%
56	13	152	(43)	-320%	96	63%	The Lodge	271	924	653	71%
-	-	97	-	0%	97	100%	Summer Food and Bev	-	222	222	100%
-	-	420	-	0%	420	100%	Pizza on the Hill	-	672	672	100%
16	34	34	18	54%	19	54%	Alder Creek Café	406	364	(42)	-12%
385	283	1,551	(102)	-36%	1,166	75%	Amenities Total	5,299	10,125	4,826	48%
213	192	354	(21)	-11%	141	40%	HOA & Amenities Support Services	1,108	2,422	1,314	54%
-	-	-	-	0%	-	0%	General	-	-	-	0%
3	18	38	15	81%	35	91%	Administration	73	375	302	81%
5	1	7	(3)	-341%	3	39%	Communications	27	36	9	26%
0	0	5	0	46%	5	97%	Information Tech	9	15	7	43%
11	2	20	(9)	-545%	9	44%	Accounting	56	175	119	68%
-	-	-	-	0%	-	0%	Human Resources	-	3	3	100%
18	21	24	3	13%	6	24%	Architectural Standards	79	254	175	69%
4	9	12	5	53%	8	67%	Member Services	39	76	38	49%
7	11	18	4	35%	12	63%	Risk & Facility Admin	125	80	(45)	-57%
154	128	195	(26)	-20%	41	21%	Forestry	570	632	61	10%
11	3	34	(8)	-298%	23	68%	Maintenance	131	776	645	83%
598	474	1,904	(124)	-26%	1,306	69%	Total Payroll Hours	6,407	12,547	6,140	49%

Tahoe Donner Association Statement of Financial Position

Consolidated

August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 234,319	\$ 232,319	\$ 253,090	\$ 339,678	2,000	1%	(18,771)	-7%	(105,359)	-31%
Cash & Investments, non-Restricted	31,749,548	33,048,731	28,061,425	28,488,306	(1,299,183)	-4%	3,688,123	13%	3,261,242	11%
Cash and Investments total	31,983,867	33,281,050	28,314,515	28,827,984	(1,297,183)	-4%	3,669,352	13%	3,155,883	11%
Member's Dues & Receivables, Net	245,176	356,111	254,621	313,849	(110,935)	-31%	(9,445)	-4%	(68,673)	-22%
Other Receivables	294,969	214,894	348,414	123,477	80,076	37%	(53,445)	-15%	171,492	139%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	272,535	282,140	319,338	275,843	(9,605)	-3%	(46,803)	-15%	(3,307)	-1%
Prepaid Expenses & Other Assets	351,960	303,289	860,059	328,694	48,671	16%	(508,099)	-59%	23,266	7%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(43,758,134)	(43,466,468)	(41,424,804)	(40,464,352)	(291,666)	-1%	(2,333,330)	-6%	(3,293,782)	-8%
NBV of Property & Equipment	37,921,932	38,213,598	40,255,262	39,336,706	(291,666)	-1%	(2,333,330)	-6%	(1,414,774)	-4%
Construction In Progress	3,405,861	3,405,861	1,076,145	1,912,501	-	0%	2,329,716	216%	1,493,360	78%
Net Property and Equipment	41,327,793	41,619,459	41,331,407	41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Total Assets	\$ 74,476,301	\$ 76,056,942	\$ 71,428,354	\$ 71,119,054	(1,580,642)	-2%	3,047,947	4%	3,357,247	5%
Liabilities										
Accounts Payable	\$ 749,314	\$ 878,436	\$ 756,298	\$ 372,953	(129,122)	-15%	(6,984)	-1%	376,361	101%
Accrued Liabilities	1,108,713	1,129,003	1,469,598	1,425,452	(20,290)	-2%	(360,885)	-25%	(316,739)	-22%
Deferred Revenue, Annual Assessment	3,689,745	3,689,745	3,773,671	2,787,445	-	0%	(83,926)	-2%	902,300	32%
Deferred Revenue, Recreation Fee	839,834	826,349	583,945	597,830	13,485	2%	255,889	44%	242,004	40%
Deferred Revenue, All Other	472,355	518,962	893,151	518,290	(46,607)	-9%	(420,796)	-47%	(45,935)	-9%
Deposits	551,203	542,207	555,395	540,736	8,996	2%	(4,192)	-1%	10,467	2%
Total Liabilities	7,411,163	7,584,702	8,032,058	6,242,705	(173,539)	-2%	(620,895)	-8%	1,168,458	19%
Members' Equity	67,065,137	68,472,240	63,396,295	64,876,349	(1,407,103)	-2%	3,668,842	6%	2,188,788	3%
Total Liabilities and Members' Equity	\$ 74,476,301	\$ 76,056,942	\$ 71,428,354	\$ 71,119,054	(1,580,642)	-2%	3,047,947	4%	3,357,247	5%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,361	\$ 10,578	\$ 9,794	\$ 10,023	(217)	-2%	567	6%	338	3%
OPF/RRF/DVF/NEF	\$ 3,976		\$ 3,409				567	17%		
PROPERTY FUND	\$ 6,385		\$ 6,385				(1)	0%		

**Tahoe Donner Association
Statement of Financial Position**

Consolidated

August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 234,319	\$ 232,319	\$ 253,090	\$ 339,678	2,000	1%	(18,771)	-7%	(105,359)	-31%
Cash & Investments, non-Restricted	31,749,548	33,048,731	28,061,425	28,488,306	(1,299,183)	-4%	3,688,123	13%	3,261,242	11%
Cash and Investments total	31,983,867	33,281,050	28,314,515	28,827,984	(1,297,183)	-4%	3,669,352	13%	3,155,883	11%
Member's Dues & Receivables, Net	245,176	356,111	254,621	313,849	(110,935)	-31%	(9,445)	-4%	(68,673)	-22%
Other Receivables	294,969	214,894	348,414	123,477	80,076	37%	(53,445)	-15%	171,492	139%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	272,535	282,140	319,338	275,843	(9,605)	-3%	(46,803)	-15%	(3,307)	-1%
Prepaid Expenses & Other Assets	351,960	303,289	860,059	328,694	48,671	16%	(508,099)	-59%	23,266	7%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(43,758,134)	(43,466,468)	(41,424,804)	(40,464,352)	(291,666)	-1%	(2,333,330)	-6%	(3,293,782)	-8%
NBV of Property & Equipment	37,921,932	38,213,598	40,255,262	39,336,706	(291,666)	-1%	(2,333,330)	-6%	(1,414,774)	-4%
Construction In Progress	3,405,861	3,405,861	1,076,145	1,912,501	-	0%	2,329,716	216%	1,493,360	78%
Net Property and Equipment	41,327,793	41,619,459	41,331,407	41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Total Assets	\$ 74,476,301	\$ 76,056,942	\$ 71,428,354	\$ 71,119,054	(1,580,642)	-2%	3,047,947	4%	3,357,247	5%
Liabilities										
Accounts Payable	\$ 749,314	\$ 878,436	\$ 756,298	\$ 372,953	(129,122)	-15%	(6,984)	-1%	376,361	101%
Accrued Liabilities	1,108,713	1,129,003	1,469,598	1,425,452	(20,290)	-2%	(360,885)	-25%	(316,739)	-22%
Deferred Revenue, Annual Assessment	3,689,745	3,689,745	3,773,671	2,787,445	-	0%	(83,926)	-2%	902,300	32%
Deferred Revenue, Recreation Fee	839,834	826,349	583,945	597,830	13,485	2%	255,889	44%	242,004	40%
Deferred Revenue, All Other	472,355	518,962	893,151	518,290	(46,607)	-9%	(420,796)	-47%	(45,935)	-9%
Deposits	551,203	542,207	555,395	540,736	8,996	2%	(4,192)	-1%	10,467	2%
Total Liabilities	7,411,163	7,584,702	8,032,058	6,242,705	(173,539)	-2%	(620,895)	-8%	1,168,458	19%
Members' Equity	67,065,137	68,472,240	63,396,295	64,876,349	(1,407,103)	-2%	3,668,842	6%	2,188,788	3%
Total Liabilities and Members' Equity	\$ 74,476,301	\$ 76,056,942	\$ 71,428,354	\$ 71,119,054	(1,580,642)	-2%	3,047,947	4%	3,357,247	5%
Balance Check	-	-	-	-						
Members Equity Per Owner (#6473)	\$ 10,361	\$ 10,578	\$ 9,794	\$ 10,023	(217)	-2%	567	6%	338	3%
OPF/RRF/DVF/NEF	\$ 3,976		\$ 3,409				567	17%		
PROPERTY FUND	\$ 6,385		\$ 6,385				(1)	0%		

**Financial Position (Balance Sheet)
TDA CONSOLIDATED**

F10

**Tahoe Donner Association
Statement of Financial Position**

Operating Fund

August 2020

Audited						Variance of Current Month Increase (Decrease)					
	TB	Current Month	Last Month	Last Year End	12Mths Ago	to Last Month		to Last Year End		to 12 Months Ago	
	REF	as of Aug 31, 2020	as of Jul 31, 2020	as of Dec 31, 2019	as of Aug 31, 2019	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets											
Cash & Investments, Restricted	2	\$ 234,319	\$ 232,319	\$ 253,090	\$ 339,678	2,000	1%	(18,771)	-7%	(105,359)	-31%
Cash & Investments, non-Restricted	1	5,437,614	6,736,797	6,046,086	6,734,038	(1,299,183)	-19%	(608,472)	-10%	(1,296,424)	-19%
Cash and Investments total		5,671,933	6,969,116	6,299,176	7,073,716	(1,297,183)	-19%	(627,243)	-10%	(1,401,783)	-20%
Member's Dues & Receivables, Net	3	244,461	355,396	253,906	313,134	(110,935)	-31%	(9,445)	-4%	(68,673)	-22%
Other Receivables	4	290,632	304,028	227,211	60,550	(13,395)	-4%	63,421	28%	230,082	380%
Due From (To) Other Funds	5	365,037	365,037	(131,222)	1,109,454	-	0%	496,259	378%	(744,417)	-67%
Inventory	6	272,535	282,140	319,338	275,843	(9,605)	-3%	(46,803)	-15%	(3,307)	-1%
Prepaid Expenses & Other Assets	7	349,363	300,692	860,059	327,425	48,671	16%	(510,696)	-59%	21,938	7%
Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
Total Assets		\$ 7,193,962	\$ 8,576,408	\$ 7,828,468	\$ 9,160,121	(1,382,447)	-16%	(634,506)	-8%	(1,966,160)	-21%
Liabilities											
Accounts Payable	11	\$ 559,137	\$ 695,818	\$ 440,070	\$ 343,580	(136,680)	-20%	119,067	27%	215,558	63%
Accrued Liabilities	12	1,075,660	1,098,783	1,450,623	1,397,850	(23,123)	-2%	(374,963)	-26%	(322,190)	-23%
Deferred Revenue, Annual Assessment	13	3,689,745	3,689,745	1,662,831	2,787,445	-	0%	2,026,914	122%	902,300	32%
Deferred Revenue, Recreation Fee	14	839,834	826,349	583,945	597,830	13,485	2%	255,889	44%	242,004	40%
Deferred Revenue, All Other	15	472,355	518,962	893,151	518,290	(46,607)	-9%	(420,796)	-47%	(45,935)	-9%
Deposits	16	551,203	542,207	555,395	540,736	8,996	2%	(4,192)	-1%	10,467	2%
Total Liabilities		7,187,934	7,371,863	5,586,014	6,185,730	(183,930)	-2%	1,601,920	29%	1,002,204	16%
Members' Equity	17	6,028	1,204,545	2,242,454	2,974,391	(1,198,517)	-99%	(2,236,427)	-100%	(2,968,363)	-100%
Total Liabilities and Members' Equity		\$ 7,193,962	\$ 8,576,408	\$ 7,828,468	\$ 9,160,121	(1,382,447)	-16%	(634,506)	-8%	(1,966,160)	-21%
Balance Check		-	-	-	-	(t) Operating Fund's policy target balance is 10% of budgeted revenues					
Members' Equity policy target(t) balance		1,414,000	1,414,000	1,100,000	1,100,000	-	0%	314,000	29%	314,000	29%
Members' Equity variance Over (under) Target		(1,407,972)	(209,455)	1,142,454	1,874,391	(1,198,517)	-572%	(2,550,427)	-223%	(3,282,363)	-175%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	(238,574)	F06.2	
Annual Assessment revenue variance to Budget	(625,000)		
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)	
Net Change in Members Equity	(863,574)	(A)	toDVF

**Financial Position (Balance Sheet)
OPERATING FUND**

F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount				Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	17,558,124	17,558,124	14,341,231	13,727,954	-	0%	3,216,893	22%	3,830,170	28%
Cash and Investments total	17,558,124	17,558,124	14,341,231	13,727,954	-	0%	3,216,893	22%	3,830,170	28%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	(32,923)	(32,923)	84,522	28,717	-	0%	(117,445)	-139%	(61,640)	-215%
Due From (To) Other Funds	(1,018,729)	(1,018,729)	109,638	(356,822)	-	0%	(1,128,367)	-1029%	(661,907)	-186%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	2,597	2,597	(0)	1,269	-	0%	2,597	#####	1,327	105%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 16,509,069	\$ 16,509,069	\$ 14,535,392	\$ 13,401,119	-	0%	1,973,678	14%	3,107,951	23%
Liabilities										
Accounts Payable	\$ 177,717	\$ 170,159	\$ 290,151	\$ 22,159	7,558	4%	(112,434)	-39%	155,558	702%
Accrued Liabilities	22,273	20,273	14,861	19,790	2,000	10%	7,412	50%	2,483	13%
Deferred Revenue, Annual Assessment	-	-	1,402,874	-	-	0%	(1,402,874)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	199,990	190,432	1,707,887	41,949	9,558	5%	(1,507,897)	-88%	158,041	377%
Members' Equity	16,309,080	16,318,638	12,827,505	13,359,170	(9,558)	0%	3,481,575	27%	2,949,910	22%
							(A)			
Total Liabilities and Members' Equity	\$ 16,509,069	\$ 16,509,069	\$ 14,535,392	\$ 13,401,119	-	0%	1,973,678	14%	3,107,951	23%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Replacement Reserve Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	2,155,139	F14	
Members' Equity Transfers In (Out)	-	< \$1.0m from OPF (10/2019 BoD)	
Net Change in Members Equity	2,155,139	(A)	

Financial Position (Balance Sheet)
REPLACEMENT RESERVE FUND

F11.2

Tahoe Donner Association
Statement of Financial Position
Development Fund
August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	8,494,286	8,494,286	7,414,919	7,648,811	-	0%	1,079,366	15%	845,475	11%
Cash and Investments total	8,494,286	8,494,286	7,414,919	7,648,811	-	0%	1,079,366	15%	845,475	11%
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%
Other Receivables	34,464	34,464	35,809	33,382	-	0%	(1,346)	-4%	1,082	3%
Due From (To) Other Funds	517,334	517,334	14,604	(584,178)	-	0%	502,730	3442%	1,101,512	189%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 9,046,798	\$ 9,046,798	\$ 7,466,048	\$ 7,098,729	-	0%	1,580,751	21%	1,948,069	27%
Liabilities										
Accounts Payable	\$ 12,460	\$ 12,460	\$ 26,078	\$ 7,214	-	0%	(13,618)	-52%	5,246	73%
Accrued Liabilities	10,612	9,779	3,946	7,812	833	9%	6,666	169%	2,800	36%
Deferred Revenue, Annual Assessment	-	-	648,770	-	-	0%	(648,770)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	23,072	22,239	678,793	15,026	833	4%	(655,721)	-97%	8,046	54%
Members' Equity	9,023,726	9,024,559	6,787,254	7,083,703	(833)	0%	2,236,472	33%	1,940,023	27%
Total Liabilities and Members' Equity	\$ 9,046,798	\$ 9,046,798	\$ 7,466,048	\$ 7,098,729	-	0%	(A) 1,580,751	21%	1,948,069	27%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,190,418	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	2,190,418	(A)

Financial Position (Balance Sheet)
DEVELOPMENT FUND

F11.3

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	259,524	259,524	259,188	377,503	-	0%	336	0%	(117,979)	-31%
Cash and Investments total	259,524	259,524	259,188	377,503	-	0%	336	0%	(117,979)	-31%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	2,805	2,805	871	828	-	0%	1,934	222%	1,977	239%
Due From (To) Other Funds	136,358	136,358	6,980	(168,455)	-	0%	129,378	1854%	304,813	181%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 398,687	\$ 398,687	\$ 267,040	\$ 209,876	-	0%	131,648	49%	188,811	90%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	168	168	168	-	-	0%	-	0%	168	0%
Deferred Revenue, Annual Assessment	-	-	59,197	-	-	0%	(59,197)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	168	168	59,365	-	-	0%	(59,197)	-100%	168	0%
Members' Equity	398,519	398,519	207,675	209,876	-	0%	190,844	92%	188,643	90%
Total Liabilities and Members' Equity	\$ 398,687	\$ 398,687	\$ 267,040	\$ 209,876	-	0%	131,648	49%	188,811	90%
Balance Check	-	-	-	-						

For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

**Tahoe Donner Association
Statement of Financial Position**

Property Fund

August 2020

	Current Month as of Aug 31, 2020	Last Month as of Jul 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Aug 31, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month Amount	Pctg	to Last Year End Amount	Pctg	to 12 Months Ago Amount	Pctg
Assets										
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(43,758,134)	(43,466,468)	(41,424,804)	(40,464,352)	(291,666)	-1%	(2,333,330)	-6%	(3,293,782)	-8%
NBV of Property & Equipment	37,921,932	38,213,598	40,255,262	39,336,706	(291,666)	-1%	(2,333,330)	-6%	(1,414,774)	-4%
Construction In Progress	3,405,861	3,405,861	1,076,145	1,912,501	-	0%	2,329,716	216%	1,493,360	78%
Net Property and Equipment	41,327,793	41,619,459	41,331,407	41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Total Assets	\$ 41,327,793	\$ 41,619,459	\$ 41,331,407	\$ 41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Liabilities										
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	41,327,793	41,619,459	41,331,407	41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Total Liabilities and Members' Equity	\$ 41,327,793	\$ 41,619,459	\$ 41,331,407	\$ 41,249,208	(291,666)	-1%	(3,614)	0%	78,586	0%
Balance Check	-	-	-	-						
Depreciation Expense YTD	2,333,330	2,041,664	3,440,155	2,200,000	291,666	14%	(1,106,825)	-32%	133,330	6%
Retirement/disposal of Fixed Assets	-	-	-	-						
AccDep removal YTD	-	-	-	-						
Book Loss (Gain) on Asset Disposals	-	-	30,927	-						
Net Change in Accum Deprec YTD	2,333,330	-	-	-						
For Capital Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14										

Property Fund Fund - Members' Equity Recon:			
Depreciation Expense/chg in AD (see left)	(2,333,330)	F14	
Net Capital Expenditure additions	2,329,716		
Net Change in Members Equity	(3,614)	(A)	

Tahoe Donner Association

Inventory Balances Report

August 2020

		Last Three Months			12Mths Ago	Last YE			Last Three Months			12Mths Ago	Last YE
		as of Jun 30, 2020	as of Jul 31, 2020	as of Aug 31, 2020	as of Aug 31, 2019	as of Dec 31, 2019			as of Jun 30, 2020	as of Jul 31, 2020	as of Aug 31, 2020	as of Aug 31, 2019	as of Dec 31, 2019
Total, ALL		277,793	282,140	272,535	275,741	319,338							
Inventory Account													
subtotal	Food and Beverage accounts (F&B)	111,697	104,995	96,000	122,288	127,830							
subtotal	Retail Merchandise accounts	166,097	177,145	176,536	153,453	191,508	11641	Inv Marina Food Meat	1,208	554	778	1,226	-
subtotal	The Lodge F&B accounts	69,887	63,823	56,583	73,477	74,574	11642	Inv Marina Food Seafood	-	-	-	38	-
							11643	Inv Marina Food Produce	148	168	29	134	-
							11644	Inv Marina Food Dairy	390	315	141	212	0
11412	Inv Retail Trout Creek	9,297	9,861	9,502	14,348	8,991	11645	Inv Marina Food NABev	1,829	1,571	786	903	340
11413	Inv Retail eStore	-	-	-	-	-	11646	Inv Marina Food Other	2,700	2,466	2,252	1,944	711
11414	Inv Retail Member Services	19,080	28,976	28,731	16,109	17,814	11647	Inv Marina Bev Beer	540	651	406	747	80
11415	Inv Retail Bikeworks	21,885	20,835	21,424	20,771	18,234	11648	Inv Marina Bev Liquor	1,373	1,032	723	1,294	770
11416	Inv Retail The Lodge	-	-	-	-	-	11649	Inv Marina Bev Wine	252	206	3	88	23
11417	Inv Retail Alder Creek Cafe	158	439	390	140	200							
11418	Inv Retail Vending Machine	-	-	-	-	-	11661	Inv Pizza Food Meat	1,978	1,978	1,978	2,047	1,978
11419	Inv Retail DHSki Shop	55,292	55,292	55,292	33,260	67,934	11663	Inv Pizza Food Produce	-	-	-	332	0
11422	Inv Retail Cross Country	28,015	27,950	27,950	9,420	46,285	11664	Inv Pizza Food Dairy	134	134	134	691	134
11423	Inv Retail Snowplay	127	127	127	0	111	11665	Inv Pizza Food NABev	733	733	733	799	733
11424	Inv Retail Golf Pro Shop	17,618	17,618	17,468	36,600	17,618	11666	Inv Pizza Food Other	2,344	2,344	2,344	6,691	2,344
11425	Inv Retail Tennis	8,391	10,070	10,240	10,465	9,404	11667	Inv Pizza Bev Beer	-	-	-	1,094	-
11426	Inv Retail Marina	1,116	1,163	599	644	103	11669	Inv Pizza Bev Wine	199	199	199	1,091	533
11427	Inv Retail Equestrian	4,790	4,790	4,790	7,424	4,790							
11428	Inv Retail Recreation	24	24	24	359	24	11671	Inv SMRFaB Food Meat	-	57	57	1,103	0
11429	Inv Retail Golf Special Order	302	-	-	3,913	(0)	11672	Inv SMRFaB Food Seafood	-	-	-	66	-
		-	-	-	-	-	11673	Inv SMRFaB Food Produce	-	-	-	165	0
11611	Inv DHS Food Meat	857	857	857	1,216	3,022	11674	Inv SMRFaB Food Dairy	-	39	39	268	0
11612	Inv DHS Food Seafood	52	52	52	4	139	11675	Inv SMRFaB Food NABev	-	212	303	639	(0)
11613	Inv DHS Food Produce	0	0	0	0	282	11676	Inv SMRFaB Food Other	276	367	263	1,381	0
11614	Inv DHS Food Dairy	311	311	311	(4)	1,330	11677	Inv SMRFaB Bev Beer	-	73	43	891	0
11615	Inv DHS Food NABev	1,818	1,818	1,818	929	3,312	11678	Inv SMRFaB Bev Liquor	-	71	61	711	(0)
11616	Inv DHS Food Other	3,461	3,461	3,461	1,099	7,847	11679	Inv SMRFaB Bev Wine	-	10	26	461	-
11617	Inv DHS Bev Beer	680	680	680	204	1,645							
11618	Inv DHS Bev Liquor	6,781	6,781	6,781	7,510	10,135	11681	Inv Lodge Food Meat	4,708	5,184	5,061	4,490	6,311
11619	Inv DHS Bev Wine	1,631	1,631	1,631	1,455	1,795	11682	Inv Lodge Food Seafood	1,414	1,926	1,383	2,086	3,909
							11683	Inv Lodge Food Produce	1,690	1,478	2,041	2,024	1,992
11621	Inv Trailer Food Meat	-	-	-	122	122	11684	Inv Lodge Food Dairy	1,445	1,286	1,448	1,725	1,504
11622	Inv Trailer Food Seafood	-	-	-	-	-	11685	Inv Lodge Food NABev	1,103	926	638	942	1,055
11623	Inv Trailer Food Produce	-	-	-	-	-	11686	Inv Lodge Food Other	7,467	6,932	7,437	6,575	6,979
11624	Inv Trailer Food Dairy	-	-	-	58	58	11687	Inv Lodge Bev Beer	3,765	3,402	2,558	1,839	2,511
11625	Inv Trailer Food NABev	-	-	-	110	110	11688	Inv Lodge Bev Liquor	17,763	16,032	15,324	18,322	16,294
11626	Inv Trailer Food Other	-	-	-	422	422	11689	Inv Lodge Bev Wine	30,531	26,656	20,694	35,473	34,019
11631	Inv ACAC Food Meat	1,729	1,741	1,493	1,962	2,840	11695	Inventory-Tennis Beverage	165	189	197	177	27
11632	Inv ACAC Food Seafood	368	209	139	153	608	11696	Inventory-Tennis Food	-	-	-	102	-
11633	Inv ACAC Food Produce	478	655	692	766	1,229							
11634	Inv ACAC Food Dairy	421	410	402	556	968	11411	Inv Transfer	-	-	-	-	-
11635	Inv ACAC Food NABev	825	938	945	828	685							
11636	Inv ACAC Food Other	4,448	4,847	5,188	2,982	4,453							
11637	Inv ACAC Bev Beer	1,474	1,466	1,178	1,067	1,206							
11639	Inv ACAC Bev Wine	2,207	1,945	2,295	2,076	3,376							

Tahoe Donner Association
Department P&L Detail (D01)
 For the Eight Months Ending August 31, 2020
 Operating Fund Consolidated

August 2020							Year-to-Date August 2020									
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
0	188,671	165,000	-188,671	-100%	-165,000	-100%	36053	Revenue								
								ALLOCATED RECREATION FE	352,291	886,800	792,450	-534,509	-60%	-440,159	-56%	1,270,000
0	0	18,467	0	0%	-18,467	-100%	(350...	Golf Passes	0	0	61,576	0	0%	-61,576	-100%	0
0	0	30,939	0	0%	-30,939	-100%	3502...	Golf Passes - Packs	0	0	30,614	0	0%	-30,614	-100%	0
0	0	42,120	0	0%	-42,120	-100%	35035	Golf Green Fees - Member	0	0	85,422	0	0%	-85,422	-100%	0
0	0	64,117	0	0%	-64,117	-100%	35025	Golf Green Fees - Guest	0	0	107,812	0	0%	-107,812	-100%	0
0	0	32,392	0	0%	-32,392	-100%	3503...	Golf Green Fees - Public	0	0	60,538	0	0%	-60,538	-100%	0
0	0	0	0	0%	0	0%	35560	Ski Lift Revenue - Public	966,783	1,278,400	1,161,772	-311,617	-24%	-194,989	-17%	1,676,800
0	0	0	0	0%	0	0%	35562	Ski Lift Revenue - Guest	0	0	46,017	0	0%	-46,017	-100%	0
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	103,403	80,000	136,184	23,403	29%	-32,781	-24%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	207,620	191,600	216,626	16,020	8%	-9,006	-4%	244,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	264,461	208,300	210,735	56,161	27%	53,726	25%	264,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	13,956	3,500	8,863	10,456	299%	5,094	57%	4,000
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	17,836	9,000	13,766	8,836	98%	4,070	30%	10,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	656	2,100	1,474	-1,444	-69%	-818	-55%	2,700
0	0	0	0	0%	0	0%	35596	Snowplay Guest	28,342	58,600	58,409	-30,258	-52%	-30,067	-51%	75,700
0	0	0	0	0%	0	0%	35595	Snowplay Public	44,838	144,300	89,682	-99,462	-69%	-44,844	-50%	186,300
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	33,098	38,000	44,527	-4,902	-13%	-11,429	-26%	50,000
137	700	302	-563	-80%	-165	-55%	35615	Public Daily Trail Fee	170,396	235,820	203,327	-65,424	-28%	-32,931	-16%	285,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	54,783	71,000	73,000	-16,217	-23%	-18,217	-25%	89,000
0	15,000	13,319	-15,000	-100%	-13,319	-100%	37040	P.O. Trail Rides	0	39,000	35,648	-39,000	-100%	-35,648	-100%	43,000
0	17,000	16,835	-17,000	-100%	-16,835	-100%	37060	Guest Trail Rides	0	48,000	40,937	-48,000	-100%	-40,937	-100%	52,000
0	4,500	2,653	-4,500	-100%	-2,653	-100%	37080	Public Trail Rides	0	11,500	6,428	-11,500	-100%	-6,428	-100%	12,500
0	15,900	16,005	-15,900	-100%	-16,005	-100%	36012	Special Events Revenue	784	37,800	31,983	-37,016	-98%	-31,199	-98%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	140,000	141,552	-140,000	-100%	-141,552	-100%	140,000
20,959	8,900	8,794	12,059	135%	12,165	138%	36054	Daily Usage Fee - Member	57,073	48,500	38,754	8,573	18%	18,319	47%	59,100
58,191	113,400	111,643	-55,209	-49%	-53,452	-48%	36055	Daily Usage Fee - Guest	179,724	413,900	421,327	-234,176	-57%	-241,603	-57%	472,350
40,727	29,000	28,282	11,727	40%	12,445	44%	38013	Campground Revenue	103,467	84,300	84,313	19,167	23%	19,153	23%	95,400
120,014	204,400	385,867	-84,386	-41%	-265,853	-69%		Total Direct Access & Use	2,247,221	3,143,620	3,411,285	-896,399	-29%	-1,164,064	-34%	3,942,150
188,698	437,501	411,034	-248,803	-57%	-222,336	-54%	3310...	Food	1,090,159	2,399,915	2,190,248	-1,309,756	-55%	-1,100,088	-50%	3,148,157
-4,584	-36,500	-29,588	31,916	87%	25,005	85%		Food Discounts	-64,795	-212,100	-170,347	147,305	69%	105,552	62%	-285,800
-1,689	-11,300	-10,191	9,611	85%	8,502	83%	33152	EE Discounts	-27,672	-77,100	-68,847	49,428	64%	41,175	60%	-102,050
-629	-5,400	-5,240	4,771	88%	4,611	88%	33154	Guest Relations aka Manager	-5,775	-24,600	-17,026	18,825	77%	11,250	66%	-32,500
0	-400	-637	400	100%	637	100%	33156	InterDept Discounts	0	-1,150	-5,594	1,150	100%	5,594	100%	-1,350
-2,265	-19,400	-13,520	17,135	88%	11,254	83%	3316...	Marketing Discounts	-31,348	-109,250	-78,880	77,902	71%	47,532	60%	-149,900
5,719	19,200	18,701	-13,481	-70%	-12,981	-69%	33180	Food NA Beverage	73,474	156,400	136,243	-82,926	-53%	-62,769	-46%	195,050
189,834	420,201	400,146	-230,367	-55%	-210,313	-53%		Food subtotal	1,098,839	2,344,215	2,156,144	-1,245,376	-53%	-1,057,305	-49%	3,057,407
11,028	47,516	50,305	-36,488	-77%	-39,277	-78%	3322...	Beer	110,216	268,087	262,160	-157,871	-59%	-151,945	-58%	348,447
-37	0	-1,317	-37	0%	1,280	97%	3322...	Beer Discounts	-2,481	0	-5,892	-2,481	0%	3,411	58%	0
27,170	34,290	61,754	-7,120	-21%	-34,584	-56%	33242	Liquor	135,928	206,530	283,680	-70,602	-34%	-147,751	-52%	275,470
-326	0	-740	-326	0%	414	56%	3324...	Liquor Discounts	-1,857	0	-5,524	-1,857	0%	3,667	66%	0
24,658	62,493	61,744	-37,835	-61%	-37,086	-60%	33262	Wine	130,074	337,328	293,016	-207,254	-61%	-162,942	-56%	462,176
-815	0	-875	-815	0%	60	7%	3326...	Wine Discounts	-3,269	0	-8,121	-3,269	0%	2,852	47%	0
1,020	0	3,997	1,020	0%	-2,977	-74%	33268	Corkage Fees	5,118	0	16,451	5,118	0%	-11,333	-69%	0
-620	0	-1,520	-620	0%	900	59%	33269	Corkage Fee Discounts	-2,600	0	-9,980	-2,600	0%	7,380	74%	0
62,078	144,299	173,348	-82,221	-57%	-111,270	-64%		Beverage subtotal	371,130	811,945	827,791	-440,815	-54%	-456,660	-55%	1,086,093
0	9,640	46,294	-9,640	-100%	-46,294	-100%	3328...	Misc other F&B	2,397	48,450	140,798	-46,053	-95%	-138,401	-98%	68,650
0	100	0	-100	-100%	0	0%	33299	InterDept Food Sales	0	-4,100	-4,398	4,100	100%	4,398	100%	-4,100
0	9,740	46,294	-9,740	-100%	-46,294	-100%		Other F&B subtotal	2,397	44,350	136,400	-41,953	-95%	-134,003	-98%	64,550
251,912	574,240	619,789	-322,328	-56%	-367,877	-59%		Total Food and Beverage	1,472,366	3,200,510	3,120,335	-1,728,144	-54%	-1,647,969	-53%	4,208,050
238,886	419,240	572,104	-180,354	-43%	-333,217	-58%		F&B Revenue by Segment:	1,145,161	2,323,010	2,602,050	-1,177,849	-51%	-1,456,889	-56%	3,219,000
160,020	178,400	224,464	-18,380	-10%	-64,444	-29%	33910	F&B-Dining Room	669,214	1,047,200	1,146,026	-377,986	-36%	-476,812	-42%	1,433,300
46,361	87,840	93,154	-41,479	-47%	-46,793	-50%	33920	F&B-Pub	273,660	578,010	538,379	-304,350	-53%	-264,718	-49%	823,700
0	59,700	151,856	-59,700	-100%	-151,856	-100%	33930	F&B-Banquets	6,492	238,500	446,782	-232,008	-97%	-440,290	-99%	355,000
0	10,000	8,045	-10,000	-100%	-8,045	-100%	33940	F&B-Lunch	0	28,600	41,675	-28,600	-100%	-41,675	-100%	31,200
0	16,000	20,717	-16,000	-100%	-20,717	-100%	33950	SmrF&B-Snack Bar	0	47,800	52,805	-47,800	-100%	-52,805	-100%	60,700
2,088	17,000	35,934	-14,912	-88%	-33,846	-94%	33970	SmrF&B-Pool BBQ	4,710	42,500	73,755	-37,790	-89%	-69,045	-94%	45,100
0	0	0	0	0%	0	0%	33980	Snowplay Food Truck	0	0	5,629	0	0%	-5,629	-100%	0
30,419	44,300	37,935	-13,881	-31%	-7,516	-20%	33990	Cafeteria	191,085	322,500	297,000	-131,415	-41%	-105,915	-36%	448,000
0	6,000	0	-6,000	-100%	0	0%	33989	Employee Housing	0	17,900	0	-17,900	-100%	0	0%	22,000
0	0	-2,011	0	0%	2,011	100%	33163	Mkt Discounts, Happy Hour Fo	-4,952	0	-17,563	-4,952	0%	12,611	72%	0
0	0	-823	0	0%	823	100%	33226	Mkt Discounts, Happy Hour Be	-1,609	0	-3,917	-1,609	0%	2,308	59%	0
0	0	-132	0	0%	132	100%	33246	Mkt Discounts, Happy Hour Be	-81	0	-602	-81	0%	521	87%	0
0	0	-356	0	0%	356	100%	33266	Mkt Discounts, Happy Hour Be	-616	0	-2,742	-616	0%	2,125	78%	0
0	0	-1,311	0	0%	1,311	100%		Mkt Discounts, Happy Hour Be	-2,306	0	-7,261	-2,306	0%	4,955	68%	0
0	0	-3,322	0	0%	3,322	100%		Mkt Discounts, Happy Hour	-7,259	0	-24,824	-7,259	0%	17,566	71%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Eight Months Ending August 31, 2020
Operating Fund Consolidated

August 2020						Year-to-Date August 2020										
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
900	950	650	-50	-5%	250	38%	36015	Sales - Firewood	2,900	3,000	4,020	-100	-3%	-1,120	-28%	5,000
0	0	0	0	0%	0	0%	36016	Sales - Timber	3,393	0	0	3,393	0%	3,393	0%	0
16,977	0	11,088	16,977	0%	5,889	53%	36017	Sales - Chips	21,921	0	11,088	21,921	0%	10,834	98%	0
22,402	49,300	75,343	-26,898	-55%	-52,941	-70%	36030	Sales - Retail	278,101	414,200	477,810	-136,099	-33%	-199,709	-42%	527,900
-478	-1,500	-1,910	1,022	68%	1,432	75%	38015	Employee Discounts	-16,849	-9,100	-18,256	-7,749	-85%	1,407	8%	-12,000
-1,174	-500	-1,491	-674	-135%	317	21%	38017	Homeowner Discounts	-4,373	-1,500	-4,118	-2,873	-192%	-255	-6%	-1,800
-816	-2,430	-3,492	1,614	66%	2,675	77%	38020	Discounts - Retail	-11,621	-38,980	-34,975	27,359	70%	23,353	67%	-47,000
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,821	-2,000	-1,244	-821	-41%	-1,577	-127%	-2,000
37,812	45,820	80,188	-8,008	-17%	-42,377	-53%		Total Retail Product Reve	270,651	365,620	434,327	-94,969	-26%	-163,675	-38%	470,100
6,750	0	24,537	6,750	0%	-17,787	-72%	(350...	Golf Cart Rentals	6,750	0	55,500	6,750	0%	-48,750	-88%	0
0	0	2,885	0	0%	-2,885	-100%	35018	Golf Club Set Rentals	0	0	5,674	0	0%	-5,674	-100%	0
19,180	8,000	11,098	11,180	140%	8,082	73%	35020	Golf - Driving Range	46,490	25,400	30,372	21,090	83%	16,119	53%	30,000
0	0	0	0	0%	0	0%	(355...	Lessons - Group	268,730	567,000	301,382	-298,270	-53%	-32,652	-11%	728,800
0	0	0	0	0%	0	0%	(355...	Lessons - Private	365,107	282,400	395,272	82,707	29%	-30,165	-8%	375,500
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	4,035	2,300	3,694	1,735	75%	340	9%	2,500
0	0	0	0	0%	0	0%	3559...	Snowflakes	192,282	198,700	268,140	-6,418	-3%	-75,859	-28%	260,800
0	0	0	0	0%	0	0%	(355...	TD Tykes	56,438	26,400	48,970	30,038	114%	7,468	15%	26,400
19,666	46,300	39,476	-26,634	-58%	-19,810	-50%	3604...	Rentals	690,772	941,000	908,546	-250,228	-27%	-217,774	-24%	1,171,600
8,048	2,700	10,629	5,348	198%	-2,581	-24%	36042	Rentals, Storage	40,509	10,800	36,285	29,709	275%	4,225	12%	13,500
16,643	13,500	14,173	3,143	23%	2,470	17%	36043	Rentals, Bikes	65,679	38,700	37,830	26,979	70%	27,849	74%	43,200
0	1,200	154	-1,200	-100%	-154	-100%	3604...	Child Care	292	7,100	804	-6,808	-96%	-512	-64%	10,600
0	11,000	13,696	-11,000	-100%	-13,696	-100%	36050	Aerobics	-23,540	129,800	59,333	-153,340	-118%	-82,873	-140%	158,800
0	300	0	-300	-100%	0	0%	36056	Fitness/Training	1,140	3,300	4,790	-2,160	-65%	-3,650	-76%	5,000
0	4,300	5,090	-4,300	-100%	-5,090	-100%	36058	Rec Programs	0	14,400	15,057	-14,400	-100%	-15,057	-100%	14,400
686	48,000	42,485	-47,314	-99%	-41,799	-98%	36059	Day Camps	1,484	292,000	246,499	-290,516	-99%	-245,015	-99%	292,000
0	1,900	1,625	-1,900	-100%	-1,625	-100%	36051	Massage	3,623	12,200	9,814	-8,578	-70%	-6,192	-63%	17,300
-60	100	70	-160	-160%	-130	-186%	36057	Towels/Lockers	220	800	1,740	-580	-73%	-1,520	-87%	1,200
0	500	692	-500	-100%	-692	-100%	36060	Lessons - Public	0	1,300	2,374	-1,300	-100%	-2,374	-100%	1,500
21,352	13,300	16,406	8,052	61%	4,946	30%	36070	Lessons - P.O.	59,867	49,300	56,519	10,567	21%	3,348	6%	57,700
9,646	10,300	9,950	-654	-6%	-303	-3%	36080	Lessons - Guest	27,354	25,500	33,921	1,854	7%	-6,567	-19%	30,500
14,653	11,000	10,014	3,653	33%	4,639	46%	37090	Equestrian - Boarding	35,408	26,000	23,535	9,408	36%	11,873	50%	32,000
554	15,000	17,170	-14,446	-96%	-16,616	-97%	37095	Equestrian - Camps	5,151	71,500	76,864	-66,349	-93%	-71,713	-93%	71,500
5,572	0	0	5,572	0%	5,572	0%	(370...	Equestrian - Horse Lease	16,281	0	0	16,281	0%	16,281	0%	0
122,690	187,400	220,149	-64,710	-35%	-97,459	-44%		Total Lessons & Rental R	1,864,070	2,725,900	2,622,913	-861,830	-32%	-758,843	-29%	3,344,800
16,400	3,700	2,745	12,700	343%	13,655	497%	32010	Aso - Fees	52,020	40,400	32,100	11,620	29%	19,920	62%	55,000
7,420	3,000	1,685	4,420	147%	5,735	340%	32020	Inspection Fees	24,870	16,500	13,425	8,370	51%	11,446	85%	23,000
4,150	1,300	2,713	2,850	219%	1,438	53%	32030	Fines	26,338	6,500	9,725	19,838	305%	16,613	171%	9,000
0	8,010	6,872	-8,010	-100%	-6,872	-100%	34010	Interest	54,487	89,080	94,631	-34,593	-39%	-40,144	-42%	108,120
3,284	3,100	3,103	184	6%	181	6%	32042	Collection Costs Recovery	0	0	16,150	0	0%	-16,150	-100%	0
0	0	0	0	0%	0	0%	34020	Late Charges	28,715	26,200	24,309	2,515	10%	4,406	18%	36,000
0	0	0	0	0%	0	0%	34030	Lien Fees	14,580	12,200	13,500	2,380	20%	1,080	8%	12,000
208	0	0	208	0%	208	0%	34040	Delinquency Fees	44,556	42,000	40,891	2,556	6%	3,665	9%	41,500
27,200	16,269	18,225	10,931	67%	8,975	49%	34050	Transfer Fees	125,095	95,250	91,440	29,845	31%	33,655	37%	158,200
0	0	0	0	0%	0	0%	34060	NSF Charges	80	0	60	80	0%	20	33%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	2	0	0	2	0%	2	0%	0
0	0	2,267	0	0%	-2,267	-100%	34075	Sponsorships	7,636	6,000	21,700	1,636	27%	-14,064	-65%	8,000
18,440	19,900	20,933	-1,460	-7%	-2,493	-12%	34080	Communications Ad Revenue	133,097	148,700	160,829	-15,603	-10%	-27,732	-17%	210,000
1,763	1,700	2,462	63	4%	-699	-28%	37018	Lease Revenue	13,936	13,600	19,530	336	2%	-5,594	-29%	21,700
7,547	17,490	9,627	-9,943	-57%	-2,080	-22%	37020	Other Revenue	51,222	90,220	71,853	-38,998	-43%	-20,631	-29%	110,380
2,455	6,000	3,107	-3,545	-59%	-652	-21%	38005	Employee Housing Revenue	72,035	83,900	84,100	-11,865	-14%	-12,065	-14%	112,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	-203	0	-1	-203	0%	-203	-40500%	0
88,868	80,469	73,737	8,399	10%	15,131	21%		Total Other Revenue	648,465	670,550	694,241	-22,085	-3%	-45,773	-7%	904,900
621,296	1,281,000	1,544,731	-659,704	-51%	-923,435	-60%		GROSS REVENUE (GREV)	6,855,064	10,993,000	11,075,550	-4,137,936	-38%	-4,220,487	-38%	14,140,000
COST OF GOODS SOLD (COGS)																
-18,415	-39,750	-38,302	21,335	54%	19,887	52%	43110	Meat	-103,560	-227,140	-202,715	123,580	54%	99,156	49%	-299,770
-14,960	-28,100	-23,519	13,140	47%	8,559	36%	43120	Seafood	-73,575	-143,200	-117,449	69,625	49%	43,874	37%	-195,090
-13,685	-20,200	-26,740	6,515	32%	13,054	49%	43130	Produce	-73,586	-109,300	-140,895	35,714	33%	67,308	48%	-145,200
-5,744	-20,510	-14,120	14,766	72%	8,376	59%	43140	Dairy	-30,566	-105,310	-71,709	74,744	71%	41,143	57%	-136,660
-2,715	-8,370	-6,890	5,655	68%	4,174	61%	43150	NA Beverage	-21,392	-53,770	-40,139	32,378	60%	18,747	47%	-69,770
-13,135	-25,418	-31,792	12,283	48%	18,657	59%	43160	Food Other	-100,794	-148,625	-201,997	47,831	32%	101,204	50%	-190,261
1,530	9,710	8,588	-8,180	-84%	-7,058	-82%	43190	Mktg Discounts credit	14,077	47,300	42,101	-33,223	-70%	-28,024	-67%	63,290
2,279	4,308	3,906	-2,030	-47%	-1,628	-42%	43192	EE Meals credit	12,369	28,005	23,804	-15,636	-56%	-11,435	-48%	40,091
-64,847	-128,330	-128,868	63,483	49%	64,021	50%		Food Cogs	-377,026	-712,040	-708,999	335,014	47%	331,973	47%	-933,370
-2,720	-11,340	-11,464	8,620	76%	8,744	76%	43270	Beer	-25,592	-64,654	-64,654	39,408	61%	39,062	60%	-84,270
-4,727	-7,230	-11,259	2,503	35%	6,533	58%	43280	Liquor	-21,996	-42,580	-48,683	20,584	48%	26,687	55%	-56,720
-7,020	-18,550	-18,198	11,530	62%	11,178	61%	43290	Wine	-40,992	-99,900	-88,625	58,908	59%	47,632	54%	-136,640

Tahoe Donner Association
Department P&L Detail (D01)
 For the Eight Months Ending August 31, 2020
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August 2020						Year-to-Date August 2020										
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
-14,467	-37,120	-40,922	22,653	61%	26,455	65%	Beverage Cogs	-88,580	-207,480	-201,962	118,900	57%	113,382	56%	-277,630	
-13,520	-27,550	-40,003	14,030	51%	26,483	66%	Retail Product Cogs	-148,873	-207,480	-238,941	58,607	28%	90,067	38%	-265,000	
-92,833	-193,000	-209,792	100,167	52%	116,959	56%	Total COGS	-614,479	-1,127,000	-1,149,902	512,521	45%	535,422	47%	-1,476,000	
-14.9%	-15.1%	-13.6%	00.1%	00.8%	-01.4%	-10.0%	Total Cogs / GREV %	-09.0%	-10.3%	-10.4%	01.3%	12.6%	01.4%	13.7%	-10.4%	
-35.8%	-60.1%	-49.9%	24.4%	40.5%	14.1%	28.3%	Retail Product Cogs / Retail R	-55.0%	-56.7%	-55.0%	01.7%	03.1%	00.0%	00.0%	-56.4%	
-33.6%	-54.8%	-45.9%	21.3%	38.8%	12.4%	26.9%	Retail Product Cogs / Retail R	-48.6%	-49.7%	-48.5%	01.1%	02.3%	-00.1%	-00.3%	-49.7%	
-31.5%	-28.8%	-27.4%	-02.7%	-09.3%	-04.1%	-14.9%	F&B Cogs / F&B Rev %	-31.6%	-28.7%	-29.2%	-02.9%	-10.1%	-02.4%	-08.3%	-28.8%	
-33.4%	-28.1%	-30.0%	-05.3%	-18.7%	-03.4%	-11.2%	Food %, preDiscounts	-32.4%	-27.9%	-30.5%	-04.5%	-16.3%	-01.9%	-06.3%	-27.9%	
-34.2%	-30.5%	-32.2%	-03.6%	-11.9%	-02.0%	-06.1%	Food %, postDiscounts	-34.3%	-30.4%	-32.9%	-03.9%	-13.0%	-01.4%	-04.3%	-30.5%	
-47.5%	-43.6%	-36.8%	-03.9%	-08.9%	-10.6%	-28.9%	Food NA Beverage %	-29.1%	-34.4%	-29.5%	05.3%	15.3%	00.3%	01.2%	-35.8%	
-23.3%	-25.7%	-23.6%	02.4%	09.4%	00.3%	01.3%	COGS % Beverage, incld CF,n	-23.9%	-25.6%	-24.4%	01.7%	06.6%	00.5%	02.2%	-25.6%	
-24.7%	-23.9%	-23.4%	-00.9%	-03.7%	-01.3%	-05.7%	COGS % Beer,net	-23.8%	-24.2%	-25.2%	00.5%	02.0%	01.5%	05.8%	-24.2%	
-17.6%	-21.1%	-18.5%	03.5%	16.5%	00.8%	04.6%	COGS % Liquor,net	-16.4%	-20.6%	-17.5%	04.2%	20.4%	01.1%	06.3%	-20.6%	
-29.4%	-29.7%	-29.9%	00.2%	00.8%	00.5%	01.5%	COGS % Wine,net	-32.3%	-29.6%	-30.9%	-02.7%	-09.2%	-01.4%	-04.6%	-29.6%	
528,463	1,088,000	1,334,939	-559,537	-51%	-806,476	-60%	Gross Margin (GREV-CO)	6,240,584	9,866,000	9,925,648	-3,625,416	-37%	-3,685,064	-37%	12,664,000	
PAYROLL																
SALARIES & WAGES																
-265,903	-351,550	-306,216	85,647	24%	40,312	13%	5110...	Salaries - Exempt - Regular & Ot	-1,944,122	-2,698,500	-2,577,705	754,378	28%	633,583	25%	-4,032,000
-7,833	-4,100	-9,151	-3,733	-91%	1,318	14%	51106	Salaries - Exempt - Commissions	-19,141	-16,200	-30,429	-2,941	-18%	11,288	37%	-23,000
-178,622	-186,955	-152,323	8,333	4%	-26,299	-17%	5122...	Wages - FTRRegular	-1,148,222	-1,500,347	-1,267,197	352,125	23%	118,974	9%	-2,249,540
-198,319	-388,445	-476,649	190,126	49%	278,330	58%	5124...	Wages - Seasonal & PartTime	-1,762,816	-2,897,103	-3,034,783	1,134,287	39%	1,271,966	42%	-3,931,560
-64	-1,300	0	1,236	95%	-64	0%	5122...	Wages-FTR-Commissions	-64	-6,950	-900	6,886	99%	836	93%	-10,000
-17,713	-9,400	-11,377	-8,313	-88%	-6,336	-56%	51246	Wages-Seasonal-Commissions	-74,389	-73,400	-70,407	-989	-1%	-3,983	-6%	-107,900
-12,250	-12,250	-43,587	0	0%	31,337	72%	5110...	Incentive Program, Exempt	8,663	-98,000	-146,196	106,663	109%	154,859	106%	-147,000
-4,279	-2,500	-10,603	-1,779	-71%	6,324	60%	51227	Incentive Program, FTR, NonEx	-15,733	-20,500	-49,467	4,767	23%	33,734	68%	-31,000
-2,107	0	-7,055	-2,107	0%	4,948	70%	51247	Incentive Program, Seasonal, N	-19,401	0	-49,581	-19,401	0%	30,181	61%	0
0	30,750	31,646	-30,750	-100%	-31,646	-100%	51299	Capitalized Payroll Direct S&W	205,342	246,000	199,885	-40,658	-17%	5,457	3%	343,000
-687,091	-925,750	-985,314	238,659	26%	298,224	30%		Total Salaries & Wages, DIREC	-4,769,884	-7,065,000	-7,026,779	2,295,116	32%	2,256,895	32%	-10,189,000
-285,987	-337,150	-327,308	51,163	15%	41,321	13%		Salaries sub-total	-1,749,258	-2,566,700	-2,554,445	817,442	32%	805,186	32%	-3,859,000
-401,104	-588,600	-658,007	187,496	32%	256,902	39%		Wage sub-total	-3,020,626	-4,498,300	-4,472,334	1,477,674	33%	1,451,708	32%	-6,330,000
-182,965	-190,755	-162,925	7,790	4%	-20,040	-12%		Wage-FTR subsubtotal	-1,164,019	-1,527,797	-1,317,563	363,778	24%	153,544	12%	-2,290,540
-218,139	-397,845	-495,081	179,706	45%	276,942	56%		Wage-Seasonal subsub	-1,856,606	-2,970,503	-3,154,771	1,113,897	37%	1,298,164	41%	-4,039,460
-110.6%	-72.3%	-63.8%	-38.3%	-53.0%	-46.8%	-73.4%		PayrollDirect %ofRevenue	-69.6%	-64.3%	-63.4%	-05.3%	-08.3%	-06.1%	-09.7%	-72.1%
2,049	-1,300	-786	3,349	258%	2,834	361%	51108	PTO net\$ accrual, in Salaries	-28,406	-13,000	12,541	-15,406	-119%	-40,947	-327%	-17,952
-21,602	-487	-934	-21,115	-4336%	-20,668	-2214%	51228	PTO net\$ accrual, in Wages FTR	-61,916	-6,542	-8,221	-55,374	-846%	-53,695	-653%	-12,000
-19,553	-1,787	-1,719	-17,766	-994%	-17,834	-1037%		PTO net accrual, in PD Total	-90,322	-19,542	4,320	-70,780	-362%	-94,642	-2191%	-29,952
-597.9	0.0	-1904.4	-597.9	0.0	1306.4	0.7		Wage Overtime Hours	-6407.4	0.0	-12547.1	-6407.4	0.0	6139.7	0.5	0.0
-17972.7	-32790.9	-37928.8	14818.2	0.5	19956.1	0.5		Wage Total Hours	-155536.6	-245241.9	-254456.5	89705.4	0.4	98920.0	0.4	-340029.3
21.12	17.94	17.32	3.18	0.18	3.79	0.22		Wage ROP avg	19.02	18.32	17.54	0.71	0.04	1.48	0.08	18.58
-5194.8	-8374.3	-7453.6	3179.5	0.4	2258.8	0.3		EXEMPT Hours	-45004.1	-62249.0	-60466.7	17244.8	0.3	15462.6	0.3	-92780.3
PAYROLL BURDEN																
-60,709	-102,792	-95,723	42,083	41%	35,014	37%	5130...	Payroll Taxes	-496,622	-787,684	-720,812	291,062	37%	224,190	31%	-1,135,000
-20,371	-40,050	-44,932	19,679	49%	24,562	55%	5130...	Workers Compensation	-183,424	-316,470	-349,187	133,046	42%	165,763	47%	-450,000
-67,892	-81,957	-60,107	14,065	17%	-7,785	-13%	5130...	Group Insurance	-601,687	-652,231	-591,989	50,544	8%	-9,698	-2%	-970,000
-8,436	-17,201	-11,680	8,765	51%	3,244	28%	5130...	Retirement Plan	-52,893	-136,615	-104,496	83,722	61%	51,603	49%	-205,000
0	3,667	5,050	-3,667	-100%	-5,050	-100%	51499	Capitalized Payroll Burden	31,296	29,336	30,811	1,960	7%	484	2%	44,000
-157,408	-238,333	-207,393	80,925	34%	49,985	24%		PAYROLL BURDEN Total	-1,303,330	-1,863,664	-1,735,672	560,334	30%	432,342	25%	-2,716,000
-69,327	-93,708	-76,545	24,381	26%	7,218	9%	(513...	subtotal, Burden-Salary	-564,341	-737,054	-694,280	172,713	23%	129,940	19%	-1,105,000
-51,400	-72,922	-50,500	21,522	30%	-1,400	-3%	(514...	subtotal, Burden-Wage-FTR	-439,972	-594,346	-469,099	154,374	26%	29,126	6%	-888,120
-36,680	-75,370	-85,897	38,690	51%	49,218	57%	(514...	subtotal, Burden-Wage-Seasona	-330,313	-561,600	-603,105	231,287	41%	272,792	45%	-766,880
22.9%	25.7%	21.0%	-02.8%	-11.0%	01.9%	08.8%		Burden % - on all Payroll	27.3%	26.4%	24.7%	00.9%	03.6%	02.6%	10.6%	26.7%
24.2%	27.8%	23.4%	-03.6%	-12.8%	00.9%	03.7%		Burden % - Salary	32.3%	28.7%	27.2%	03.5%	12.3%	05.1%	18.7%	28.6%
28.1%	38.2%	30.7%	-10.1%	-26.5%	-02.6%	-08.5%		Burden % - Wage-FTR	-02.6%	38.9%	35.6%	-01.1%	-02.8%	02.2%	06.2%	38.8%
16.8%	18.9%	17.4%	-02.1%	-11.2%	-00.5%	-03.1%		Burden % - Wage-Season	17.8%	18.9%	19.1%	-01.1%	-05.9%	-01.3%	-06.9%	19.0%
22.0%	25.2%	20.7%	-03.2%	-12.8%	01.3%	06.3%		Burden % - Wage-FTR&	25.5%	25.7%	24.0%	-00.2%	-00.8%	01.5%	06.4%	26.1%
-844,498	-1,164,083	-1,192,707	319,585	27%	348,209	29%		PAYROLL TOTAL (Direct&Burd	-6,073,214	-8,928,664	-8,762,451	2,855,450	32%	2,689,237	31%	-12,905,000
22.9%	25.7%	21.0%	-2.8%	-11.0%	1.9%	8.8%		Burden % TL	27.3%	26.4%	24.7%	0.9%	3.6%	2.6%	10.6%	26.7%
8.8%	11.1%	9.7%	-2.3%	-20.4%	-0.9%	-9.1%		Payroll Taxes %	10.4%	11.1%	10.3%	-0.7%	-6.6%	0.2%	1.5%	11.1%
3.0%	4.3%	4.6%	-1.4%	-31.5%	-1.6%	-35.0%		Workers Comp %	3.8%	4.5%	5.0%	-0.6%	-14.2%	-1.1%	-22.6%	4.4%
9.9%	8.9%	6.1%	1.0%	11.6%	3.8%	62.0%		Group Insurance %	12.6%	9.2%	8.4%	3.4%	36.6%	4.2%	49.7%	9.5%
1.2%	1.9%	1.2%	-0.6%	-33.9%	0.0%	3.6%		Retirement %	1.1%	1.9%	1.5%	-0.8%	-42.7%	-0.4%	-25.4%	2.0%
0.0%	-0.4%	-0.5%	0.4%	100.0%	0.5%	100.0%		Capz PB %	-0.7%	-0.4%	-0.4%	-0.2%	-58.0%	-0.2%	-49.6%	-0.4%

Tahoe Donner Association
Department P&L Detail (D01)
For the Eight Months Ending August 31, 2020
Operating Fund Consolidated

August 2020						Year-to-Date August 2020										
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var			
\$	\$	\$	\$	%	\$	%			\$	\$	\$	\$	%	\$	%	\$
OPERATING EXPENSES (OE)																
-2,383	-4,908	-4,624	2,525	51%	2,240	48%	50530	Employee Meals	-14,953	-30,055	-28,392	15,102	50%	13,439	47%	-42,641
-5,026	-6,000	-2,593	974	16%	-2,433	-94%	50605	Employee Housing expenses	-108,703	-106,000	-111,038	-2,703	-3%	2,335	2%	-142,200
-350	0	0	-350	0%	-350	0%	50610	Educational Reimbursement	-1,670	0	-240	-1,670	0%	-1,430	-596%	0
-1,423	-400	-1,208	-1,023	-256%	-215	-18%	50615	Employee Recruiting	-98,948	-5,800	-8,748	-93,148	-1606%	-90,200	-1031%	-11,000
-3,456	-2,275	-1,465	-1,181	-52%	-1,991	-136%	50620	Employee Dev/Training	-7,776	-38,100	-27,907	30,324	80%	20,130	72%	-59,460
-1,915	-4,815	-4,462	2,900	60%	2,547	57%	50625	Employee Relations	-22,844	-39,845	-42,808	17,001	43%	19,964	47%	-71,540
-276	-1,000	-980	724	72%	704	72%	50626	PreEmployment Testing	-4,228	-10,800	-8,543	6,572	61%	4,314	51%	-18,000
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-2,961	-3,200	-2,961	239	7%	0	0%	-4,800
-1,984	-1,400	-2,359	-584	-42%	375	16%	50628	Benefit Administration Services	-18,914	-18,000	-23,658	-914	-5%	4,744	20%	-39,000
-1,190	-580	-1,390	-610	-105%	200	14%	50630	Uniforms	-6,469	-19,720	-20,734	13,251	67%	14,265	69%	-39,200
0	-950	-474	950	100%	474	100%	51080	Seminars & Conferences	-8,716	-18,450	-9,857	9,734	53%	1,142	12%	-26,850
0	-1,120	-812	1,120	100%	812	100%	51095	Travel/Meeting Expense	-6,124	-18,390	-11,829	12,266	67%	5,705	48%	-24,670
-18,374	-23,848	-20,737	5,474	23%	2,363	11%		Total Staff Expense	-302,306	-308,360	-296,715	6,054	2%	-5,592	-2%	-479,361
-11,124	-10,045	-9,805	-1,079	-11%	-1,319	-13%	51090	Telephone	-83,056	-80,650	-70,766	-2,406	-3%	-12,290	-17%	-120,810
-2,206	-1,805	-1,507	-401	-22%	-700	-46%	55003	Cable/Sat TV Service	-16,600	-14,630	-13,882	-1,970	-13%	-2,718	-20%	-22,160
-10,580	-11,650	-17,190	1,070	9%	6,610	38%	55005	Disposal Fees	-83,338	-76,275	-91,279	-7,063	-9%	7,941	9%	-113,305
-28,988	-24,135	-31,050	-4,853	-20%	2,062	7%	5501...	Electricity	-180,296	-196,500	-210,925	16,204	8%	30,629	15%	-304,370
-1,536	-3,400	-2,666	1,864	55%	1,130	42%	55020	Natural Gas - Pools	-30,746	-54,000	-57,777	23,254	43%	27,031	47%	-75,600
-1,559	-2,970	-2,876	1,411	48%	1,317	46%	55025	Natural Gas - Buildings	-47,562	-62,175	-65,337	14,613	24%	17,775	27%	-85,725
-12,026	-12,670	-13,250	644	5%	1,224	9%	(530...	Fuel & Oil	-101,363	-121,160	-152,349	19,797	16%	50,986	33%	-161,100
-478	-230	-414	-248	-108%	-64	-16%	55027	Propane (LPG)	-3,724	-3,280	-4,259	-444	-14%	535	13%	-5,820
-7,651	-7,885	-7,470	234	3%	-180	-2%	55030	Sewer Fees	-60,502	-60,880	-58,998	378	1%	-1,504	-3%	-92,390
-3,593	-4,950	-4,684	1,357	27%	1,092	23%	5503...	Water - Building/Facility	-25,010	-29,305	-30,176	4,295	15%	5,166	17%	-44,585
-16,027	-3,950	-23,266	-12,077	-306%	7,239	31%	55040	Water - Grounds	-39,618	-14,920	-49,375	-24,698	-166%	9,757	20%	-83,220
-95,769	-83,690	-114,178	-12,079	-14%	18,409	16%		TOTAL UTILITIES	-671,815	-713,775	-805,124	41,960	6%	133,309	17%	-1,109,085
SUPPLIES & MAINTENANCE EXPENSE																
-1,338	-410	-389	-928	-226%	-949	-244%	56010	Security Exp	-10,292	-7,560	-10,777	-2,732	-36%	485	5%	-12,250
-45	0	-621	-45	0%	576	93%	52505	Hazardous Waste Clean Up	-492	-1,000	-5,281	508	51%	4,788	91%	-1,500
-3,929	-15,650	-17,681	11,721	75%	13,752	78%	56520	Linen Service	-37,741	-91,090	-90,477	53,349	59%	52,737	58%	-128,659
-10,342	-8,650	-7,624	-1,692	-20%	-2,718	-36%	56530	Janitorial Services & Supplies	-57,705	-69,265	-66,407	11,560	17%	8,702	13%	-98,655
-763	-835	-1,066	72	9%	303	28%	56535	Pest Control	-4,922	-7,610	-7,185	2,688	35%	2,263	31%	-10,570
-1,066	-12,655	-1,798	11,589	92%	732	41%	52020	Contract Fees	-7,461	-63,420	-18,070	55,959	88%	10,609	59%	-83,660
-16,000	0	0	-16,000	0%	-16,000	0%	50201	Contract Labor	-60,305	0	0	-60,305	0%	-60,305	0%	0
-668	-2,200	-2,071	1,532	70%	1,403	68%	52022	Veterinary Services	-2,961	-6,300	-4,401	3,339	53%	1,440	33%	-7,400
-1,750	-1,500	-193	-250	-17%	-1,557	-805%	52023	Equine Care Services	-8,086	-6,300	-5,671	-1,786	-28%	-2,415	-43%	-9,000
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-14,107	-10,600	-11,900	-3,507	-33%	-2,207	-19%	-18,400
-4,939	-1,775	-519	-3,164	-178%	-4,420	-851%	53705	Equipment Rental	-19,980	-14,130	-8,463	-5,850	-41%	-11,517	-136%	-21,890
0	0	0	0	0%	0	0%	57035	Rental Property Expense	0	0	88	0	0%	-88	-100%	0
0	0	0	0	0%	0	0%	53013	reserved for future use	0	0	-200	0	0%	200	100%	0
-3,513	-2,700	-1,166	-813	-30%	-2,347	-201%	56505	Feed Hay Grain	-12,390	-12,600	-13,374	210	2%	984	7%	-15,100
-244	-900	-1,101	656	73%	856	78%	51560	Mbr Srv - Retail COGS	-1,290	-5,200	-4,262	3,910	75%	2,972	70%	-7,000
0	-40	0	40	100%	0	0%	56503	Printed Forms/Ticket Stock	-11,123	-10,640	-6,755	-483	-5%	-4,368	-65%	-15,150
0	-400	0	400	100%	0	0%	51037	Computer Software	-246	-3,400	-1,777	3,154	93%	1,530	86%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-41	-1,700	-150	1,659	98%	109	73%	-2,200
-163	-645	-607	482	75%	444	73%	51050	Furniture and Office Equip	-4,353	-7,460	-7,814	3,107	42%	3,461	44%	-12,265
-1,188	-2,350	-1,574	1,162	49%	386	25%	51060	Office Supplies	-8,688	-18,555	-14,310	9,867	53%	5,621	39%	-28,290
-1,084	-1,835	-2,695	751	41%	1,611	60%	51061	Toner Cartridges	-11,305	-16,980	-17,634	5,675	33%	6,329	36%	-25,520
-1,016	-600	-309	-416	-69%	-707	-229%	53530	Signs	-6,805	-6,590	-6,636	-215	-3%	-169	-3%	-11,380
-3,304	-5,275	-5,425	1,971	37%	2,121	39%	56501	Operating Supplies	-32,574	-47,220	-51,813	14,646	31%	19,239	37%	-61,820
-5,645	-9,300	-8,166	3,655	39%	2,522	31%	56502	Paper Products - Restaurant	-34,268	-55,260	-59,048	20,992	38%	24,780	42%	-74,270
0	-100	-154	100	100%	154	100%	56504	Candle & TableTop Supplies	-579	-1,300	-1,304	721	55%	726	56%	-2,200
-2,445	-3,400	-2,252	955	28%	-193	-9%	56511	Cleaning Supplies - Restaurant	-11,244	-21,800	-18,005	10,556	48%	6,761	38%	-31,500
-610	-2,150	-2,882	1,540	72%	2,272	79%	56540	Small Tools & Equipment	-11,819	-22,030	-18,506	10,211	46%	6,687	36%	-31,280
-1,730	-1,775	-2,337	45	3%	607	26%	56545	Safety Equipment	-16,584	-15,845	-13,977	-739	-5%	-2,607	-19%	-27,045
-151	0	-543	-151	0%	392	72%	56550	Spoilage	-12,003	0	-11,899	-12,003	0%	-104	-1%	0
0	-400	0	400	100%	0	0%	51025	Entertainment	-1,300	-4,850	-132	3,550	73%	-1,168	-883%	-6,250
0	-6,158	-5,691	6,158	100%	5,691	100%	55530	Recreation Programs	0	-21,560	-19,653	21,560	100%	19,653	100%	-21,660
350	-6,125	-7,304	6,475	106%	7,654	105%	55532	Special Programs	-5,382	-28,260	-26,395	22,878	81%	21,013	80%	-55,880
0	-500	-380	500	100%	380	100%	55537	Catering Rentals	0	-1,800	-4,985	1,800	100%	4,985	100%	-4,200
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	-71,035	-62,733	71,035	100%	62,733	100%	-71,035
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,329	-2,500	-1,821	1,171	47%	492	27%	-2,700
Repairs & Maintenance																
0	0	-8	0	0%	8	100%	54200	R&M Building (non-posting)	0	0	-368	0	0%	368	100%	0
-2,306	-4,500	-5,200	2,194	49%	2,894	56%	54210	General/PM	-30,578	-34,400	-39,280	3,822	11%	8,701	22%	-50,500
0	-100	-261	100	100%	261	100%	54220	Plumbing	-1,391	-2,500	-3,308	1,109	44%	1,917	58%	-3,550
0	-125	-26	125	100%	26	100%	54240	Lighting and Electrical	-1,672	-1,965	-1,863	293	15%	191	10%	-3,805
-103	-75	-75	-28	-37%	-28	-38%	54250	HVAC	-1,493	-575	-1,064	-918	-160%	-429	-40%	-1,025
0	0	0	0	0%	0	0%	54252	Carpentry	0	-890	-72	890	100%	72	100%	-2,440
-607	-700	-592	93	13%	-16	-3%	54254	Elevators	-4,859	-5,100	-5,868	241	5%	1,009	17%	-7,800
-545	-1,100	-106	555	50%	-439	-413%	54256	Fire Suppression	-7,116	-6,800	-9,7,					

Operating Fund Consolidated

Year-to-Date August 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
0	0	0	0	0%	0	0%	54274	Painting	-32	-300	-47	268	89%	15	32%	-700
-249	-1,171	-160	922	79%	-89	-55%	54290	Other Building	-5,678	-9,154	-4,502	3,476	38%	-1,176	-26%	-15,960
-3,809	-7,771	-6,427	3,962	51%	2,618	41%		R&M Building	-52,820	-61,684	-66,118	8,864	14%	13,298	20%	-98,380
0	0	0	0	0%	0	0%	54300	R&M Grounds (nonGolf) (non-p	-19	0	0	-19	0%	-19	0%	0
-13	0	0	-13	0%	-13	0%	54310	Asphalt	-1,693	0	-179	-1,693	0%	-1,515	-848%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	0	0	-178	0	0%	0	100%	0
0	-50	0	50	100%	0	0%	54340	GrassFlowersSeedFertilizers	-23	-2,250	-937	2,227	99%	914	98%	-2,250
0	0	0	0	0%	0	0%	54350	Ski Trails	0	-600	-208	600	100%	208	100%	-1,000
0	0	0	0	0%	0	0%	54380	Snow Removal	-74,635	-113,200	-139,218	38,565	34%	64,582	46%	-150,800
-5,597	-4,300	-5,210	-1,297	-30%	-388	-7%	54390	Other Grounds Maint	-25,502	-22,700	-24,941	-2,802	-12%	-562	-2%	-32,400
-5,610	-4,350	-5,210	-1,260	-29%	-400	-8%		R&M Grounds (nonGolf)	-101,874	-138,750	-165,659	36,876	27%	63,785	39%	-186,450
0	0	0	0	0%	0	0%	54400	R&M Equipment (non-posting)	-128	0	-1,207	-128	0%	1,079	89%	0
-1,525	-1,800	-1,611	275	15%	86	5%	54412	Ski Lifts, Fixed Grip	-5,691	-8,600	-4,465	2,909	34%	-1,226	-27%	-15,100
0	-500	0	500	100%	0	0%	54416	Ski Lifts, Surface	-850	-2,000	-646	1,150	58%	-203	-31%	-3,900
0	0	0	0	0%	0	0%	54418	Terrain Parks	-746	0	0	-746	0%	-746	0%	0
-3,325	-1,000	0	-2,325	-232%	-3,325	0%	54419	Snowmaking	-3,546	-3,500	-379	-46	-1%	-3,167	-835%	-6,900
0	-9,000	-1,024	9,000	100%	1,024	100%	54421	Snowcats	-17,101	-47,600	-46,779	30,499	64%	29,678	63%	-76,200
0	-100	0	100	100%	0	0%	54426	Snowmobiles	-1,892	-6,200	-1,116	4,308	69%	-776	-70%	-9,600
-5,144	-3,000	-3,030	-2,144	-71%	-2,114	-70%	54434	Golf Maint Eq	-8,543	-7,800	-9,283	-743	-10%	741	8%	-11,500
0	0	-149	0	0%	149	100%	54438	Golf Carts Fleet	0	0	-1,759	0	0%	1,759	100%	0
-4,923	-4,075	-7,948	-848	-21%	3,025	38%	54443	Rolling, Heavy	-42,503	-28,325	-46,820	-14,178	-50%	4,317	9%	-49,725
-2,091	-9,372	-6,311	7,281	78%	4,220	67%	54448	Rolling, Car/Truck/Bus/Van	-30,219	-50,024	-40,503	19,805	40%	10,284	25%	-69,270
-576	-970	-755	394	41%	179	24%	54452	F&B Kitchen Equip	-4,005	-11,510	-10,229	7,505	65%	6,224	61%	-20,480
0	-25	0	25	100%	0	0%	54454	F&B GlassSilverChina	-102	-575	-195	473	82%	93	48%	-880
0	-100	0	100	100%	0	0%	54461	Bicycles	-901	-1,200	-834	299	25%	-67	-8%	-1,700
0	-200	-409	200	100%	409	100%	54463	Fitness Equipment	-426	-1,100	-523	674	61%	97	19%	-1,600
-5,644	-5,138	-5,021	-506	-10%	-623	-12%	54481	Office Equip R&M	0	-630	-530	630	100%	530	100%	-1,280
-103	-500	-237	397	79%	134	57%	54483	Computer Software Maint	-41,766	-41,676	-38,972	-90	0%	-2,794	-7%	-62,530
0	-1,120	-1,012	1,120	100%	1,012	100%	54499	Computer Hardware Maint	-3,982	-4,350	-1,950	368	8%	-2,333	-141%	-6,590
-23,329	-36,900	-27,506	13,571	37%	4,177	15%		Other Operating Equip R&M	-2,318	-6,020	-5,487	3,702	61%	3,168	58%	-7,820
0	-500	0	500	100%	0	0%	54510	R&M Equipment	-164,719	-221,110	-211,377	56,391	26%	46,658	22%	-345,075
-5,751	-2,100	-4,601	-3,651	-174%	-1,150	-25%	54520	Seed & Sod	1,500	-5,500	-9,600	7,000	127%	11,100	116%	-6,500
0	-900	0	900	100%	0	0%	54530	Fertilizer	-9,400	-7,200	-12,219	-2,200	-31%	2,819	23%	-9,000
0	0	0	0	0%	0	0%	54540	Top Dressing	0	-3,400	-6,733	3,400	100%	6,733	100%	-5,400
0	0	0	0	0%	0	0%	54560	Sand, Gravel, Rock	1,397	-1,500	-3,449	2,897	193%	4,846	141%	-1,500
-1,952	-240	-1,386	-1,712	-713%	-565	-41%	54570	Pesticides	-57	-5,300	-6,476	5,243	99%	6,419	99%	-5,900
0	0	0	0	0%	0	0%	54590	Irrigation and Drainage	-9,308	-1,500	-3,780	-7,808	-521%	-5,528	-146%	-2,300
-7,703	-3,740	-5,987	-3,963	-106%	-1,716	-29%		All Other Golf Course	0	-250	0	250	100%	0	0%	-500
-2,900	-150	0	3,050	203%	3,050	203%		R&M Golf Course	-15,869	-24,650	-42,259	8,781	36%	26,390	62%	-31,100
0	-150	0	150	100%	0	0%	54710	chemicals	-16,051	-30,400	-36,773	14,349	47%	20,723	56%	-36,000
-1,085	0	0	-1,085	0%	-1,085	0%	54720	equipment	0	-1,260	0	1,260	100%	0	0%	-2,010
-3,985	-6,050	-8,240	2,065	34%	4,255	52%	54730	service, regular	-1,085	0	0	-1,085	0%	-1,085	0%	0
-160,886	-146,966	-90,956	-13,920	-9%	-69,930	-77%	(575...	R&M Pool Spa	-17,136	-31,660	-36,773	14,524	46%	19,638	53%	-40,010
0	-200	-461	200	100%	461	100%	57528	Forestry Management	-298,288	-239,666	-152,841	-58,622	-24%	-145,447	-95%	-479,560
-160,886	-147,166	-91,416	-13,720	-9%	-69,470	-76%		Trails Maintenance	0	-1,200	-1,143	1,200	100%	1,143	100%	-1,300
11,031	12,466	11,926	-1,435	-12%	-895	-8%	59010	R&M Forestry/Trails	-298,288	-240,866	-153,985	-57,422	-24%	-144,304	-94%	-480,860
-194,291	-193,511	-132,860	-780	0%	-61,432	-46%		Contra - Inter-Dept. Charges	92,995	144,568	167,393	-51,573	-36%	-74,398	-44%	205,500
								R&M subtotal	-557,710	-574,152	-508,778	16,442	3%	-48,933	-10%	-976,375
-255,876	-281,939	-207,408	26,063	9%	-48,467	-23%		TOTAL SUPPLIES & MAI	-965,087	-1,228,012	-1,100,506	262,925	21%	135,419	12%	-1,880,404
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-26,968	-33,000	-27,950	6,032	18%	982	4%	-33,000
-4,549	-1,775	0	-2,774	-156%	-4,549	0%	52015	Consulting Expense	-4,755	-64,200	-1,317	59,446	93%	-3,438	-261%	-71,500
-175	0	0	-175	0%	-175	0%	52016	Environmental Services / Fees	-405	0	0	-405	0%	-405	0%	0
0	0	0	0	0%	0	0%	52017	Po Survey	-577	-10,000	0	9,423	94%	-577	0%	-10,000
-2,928	-8,333	-8,457	5,406	65%	5,530	65%	52030	Legal Services	-40,842	-66,666	-57,500	25,825	39%	16,658	29%	-100,000
0	-12,500	0	12,500	100%	0	0%	52035	Governing Docs	0	-50,000	-27,353	50,000	100%	27,353	100%	-100,000
0	-5,100	-5,654	5,100	100%	5,654	100%	51070	Public Relations	-2,047	-9,000	-10,177	6,953	77%	8,130	80%	-11,950
0	0	-550	0	0%	550	100%	55520	Promotion Expense	-1,936	-4,500	2,019	2,564	57%	-3,955	-196%	-6,500
-717	-3,900	-5,642	3,183	82%	4,925	87%	55540	Resort Advertising	-29,363	-52,650	-42,233	23,287	44%	12,870	30%	-83,650
0	0	0	0	0%	0	0%	55545	Brochure Distribution	0	-4,800	0	4,800	100%	0	0%	-7,000
-100	-200	0	200	100%	0	0%	55560	Sales specific	0	-1,700	-2,634	1,700	100%	2,634	100%	-2,500
0	-800	-306	700	88%	206	67%	51520	Charitable Contributions	-300	-10,900	-8,396	10,600	97%	8,096	96%	-12,800
0	-3,333	-88	3,333	100%	88	100%	51530	Community Relations	-10,393	-20,000	-673	9,607	48%	-9,719	-1444%	-20,000
-200	-1,300	-1,300	1,000	83%	1,100	85%	55538	Reservation Services	-3,701	-8,100	-8,318	4,399	54%	4,617	56%	-11,700
-1,530	-9,710	-8,588	8,180	84%	7,058	82%	55525	Marketing Discounts CoGS	-14,077	-47,300	-42,101	33,223	70%	28,024	67%	-63,290
-2,796	-3,140	-3,099	344	11%	304	10%	51020	Dues & Subscriptions	-21,677	-21,170	-19,135	-507	-2%	-2,543	-13%	-33,570
-10,240	-7,356	-10,217	-2,884	-39%	-23	0%	51035	Licenses, Permits, Fees	-101,285	-85,442	-101,706	-15,843	-19%	421	0%	-135,710
-602	-790	-668	188	24%	67	10%	51096	Mileage Reimbursement	-3,353	-4,980	-4,015	1,627	33%	663	17%	-7,330

Tahoe Donner Association
Department P&L Detail (D01)
For the Eight Months Ending August 31, 2020
Operating Fund Consolidated

August 2020							Year-to-Date August 2020									
Actual \$	Budget \$	Prior Yr \$	Actual vs Budget		Actual vs Prior Yr Variance \$	Var %	Account Number		Actual \$	Budget \$	Prior Year \$	Actual vs Budget		Actual vs Prior Yr Variance \$	Var %	Full Year Budget \$
			Variance \$	Var %								Variance \$	Var %			
-442	-4,100	-7,809	3,658	89%	7,367	94%	51515	Board Expense	-7,983	-29,300	-36,604	21,317	73%	28,621	78%	-41,400
0	0	0	0	0%	0	0%	51516	Annual Meeting Expense	-44,401	-41,000	-38,058	-3,401	-8%	-6,343	-17%	-41,000
-2,290	-2,300	-2,254	10	0%	-36	-2%	51063	Postage - TDNews	-18,893	-24,800	-22,414	5,907	24%	3,520	16%	-33,600
-766	-950	-1,509	184	19%	743	49%	51065	Postage - General	-9,474	-7,935	-7,818	-1,539	-19%	-1,656	-21%	-11,700
0	0	0	0	0%	0	0%	51510	Assessment Billing	-2,595	-4,400	-3,744	1,805	41%	1,149	31%	-10,400
-599	-900	-628	301	33%	29	5%	51535	Digital Content	-5,986	-7,200	-9,774	1,214	17%	3,788	39%	-10,800
-5,510	-5,800	-6,196	290	5%	686	11%	51545	Printing - TD News	-49,554	-51,600	-52,178	2,046	4%	2,625	5%	-80,000
0	0	0	0	0%	0	0%	51546	Printing - Brochures	-8,297	-17,700	-22,647	9,403	53%	14,350	63%	-21,200
-281	0	0	-281	0%	-281	0%	51547	Printing - Other	-3,824	-100	-1,388	-3,724	-3724%	-2,436	-176%	-100
0	-1,000	-1,850	1,000	100%	1,850	100%	56601	Claims Expense	-4,379	-12,000	-79,995	7,621	64%	75,616	95%	-20,000
0	0	0	0	0%	0	0%	52210	Bad Debt Expense	-6,000	-6,000	-5,000	0	0%	-1,000	-20%	-15,000
-30	-500	-5	470	94%	-25	-500%	52215	Collection Expense	-2,817	-4,000	-161	1,183	30%	-2,655	-1644%	-6,000
-17,923	-25,030	-32,115	7,107	28%	14,191	44%	52220	Credit Card Expense	-171,063	-224,960	-256,931	53,897	24%	85,868	33%	-291,250
-61	0	444	-61	0%	-504	-114%	52225	Over/Short	-1,774	0	-1,019	-1,774	0%	-754	-74%	0
-24	100	0	-124	-124%	-24	0%	57009	Inter-Department Food Costs	-2,219	600	2,772	-2,819	-470%	-4,990	-180%	800
0	-583	0	583	100%	0	0%	59999	Contingency	0	-9,946	0	9,946	100%	0	0%	-16,000
-48,830	-48,640	-37,800	-190	0%	-11,030	-29%	52025	Insurance Expense	-499,830	-499,640	-393,200	-190	0%	-106,630	-27%	-750,000
-22,320	-24,300	-19,713	1,980	8%	-2,607	-13%	57030	Taxes - Property	-177,460	-181,200	-157,705	3,740	2%	-19,754	-13%	-279,000
-3,300	-3,300	-3,750	0	0%	450	12%	5702...	Taxes - Income	-26,600	-26,600	-30,000	0	0%	3,400	11%	-40,000
-126,212	-175,440	-157,755	49,228	28%	31,544	20%		TOTAL ADMINISTRATIVE & O	-1,304,825	-1,642,189	-1,467,355	337,364	21%	162,530	11%	-2,377,150
-496,230	-564,917	-500,078	68,687	12%	3,848	1%		TOTAL OPERATING EXPENSES	-3,244,033	-3,892,336	-3,669,700	648,303	17%	425,667	12%	-5,846,000
-1,340,728	-1,729,000	-1,692,785	388,272	22%	352,057	21%		TOTAL PAYROLL AND OPERAT	-9,317,248	-12,821,000	-12,432,151	3,503,752	27%	3,114,903	25%	-18,751,000
-812,266	-641,000	-357,847	-171,266	-27%	-454,419	-127%		NORBO (before AO)	-3,076,663	-2,955,000	-2,506,502	-121,663	-4%	-570,161	-23%	-6,087,000
0	16,000	16,000	-16,000	-100%	-16,000	-100%	59025	ALLOCATED OVERHEAD (AO)	0	130,000	130,000	-130,000	-100%	-130,000	-100%	197,000
-812,266	-625,000	-341,847	-187,266	-30%	-470,419	-138%		NOR (after AO)	-3,076,663	-2,825,000	-2,376,502	-251,663	-9%	-700,161	-29%	-5,890,000
-1,433,561	-1,906,000	-1,886,577	472,439	25%	453,016	24%		T O C post AO	-9,931,727	-13,818,000	-13,452,053	3,886,273	28%	3,520,326	26%	-20,030,000
-1,433,561	-1,922,000	-1,902,577	488,439	25%	469,016	25%		T O C pre AO	-9,931,727	-13,948,000	-13,582,053	4,016,273	29%	3,650,326	27%	-20,227,000
-43.3%	-67.2%	-81.9%	23.9%	35.5%	38.5%	47.1%		REV to TOC (CRR%)	-69.0%	-79.6%	-82.3%	10.5%	13.2%	13.3%	16.2%	-70.6%
0	625,000	344,000	-625,000	-100%	-344,000	-100%		Assessment Revenue, Operati	2,200,000	2,825,000	2,909,000	-625,000	-22%	-709,000	-24%	5,890,000
-812,266	0	2,153	-812,266	0%	-814,419	-37824%		NOR AFTER Assessment Reve	-876,663	0	532,498	-876,663	0%	-1,409,161	-265%	0