



Tahoe Donner Association

Finance Reports

September 2020

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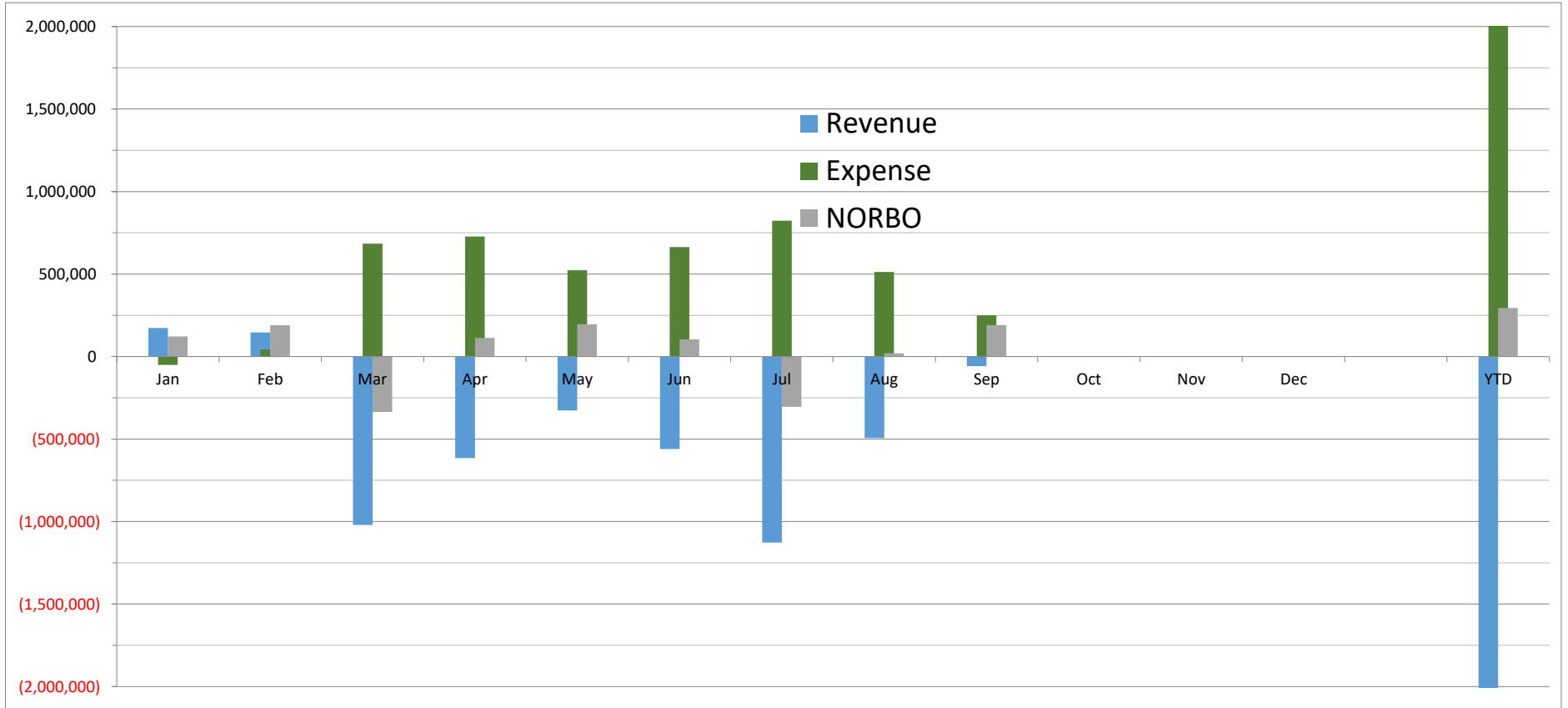
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Tahoe Donner Association Operating Fund - excluding Annual Assessment Revenues

Variance to Budget - by Month - For the nine months ending September 2020

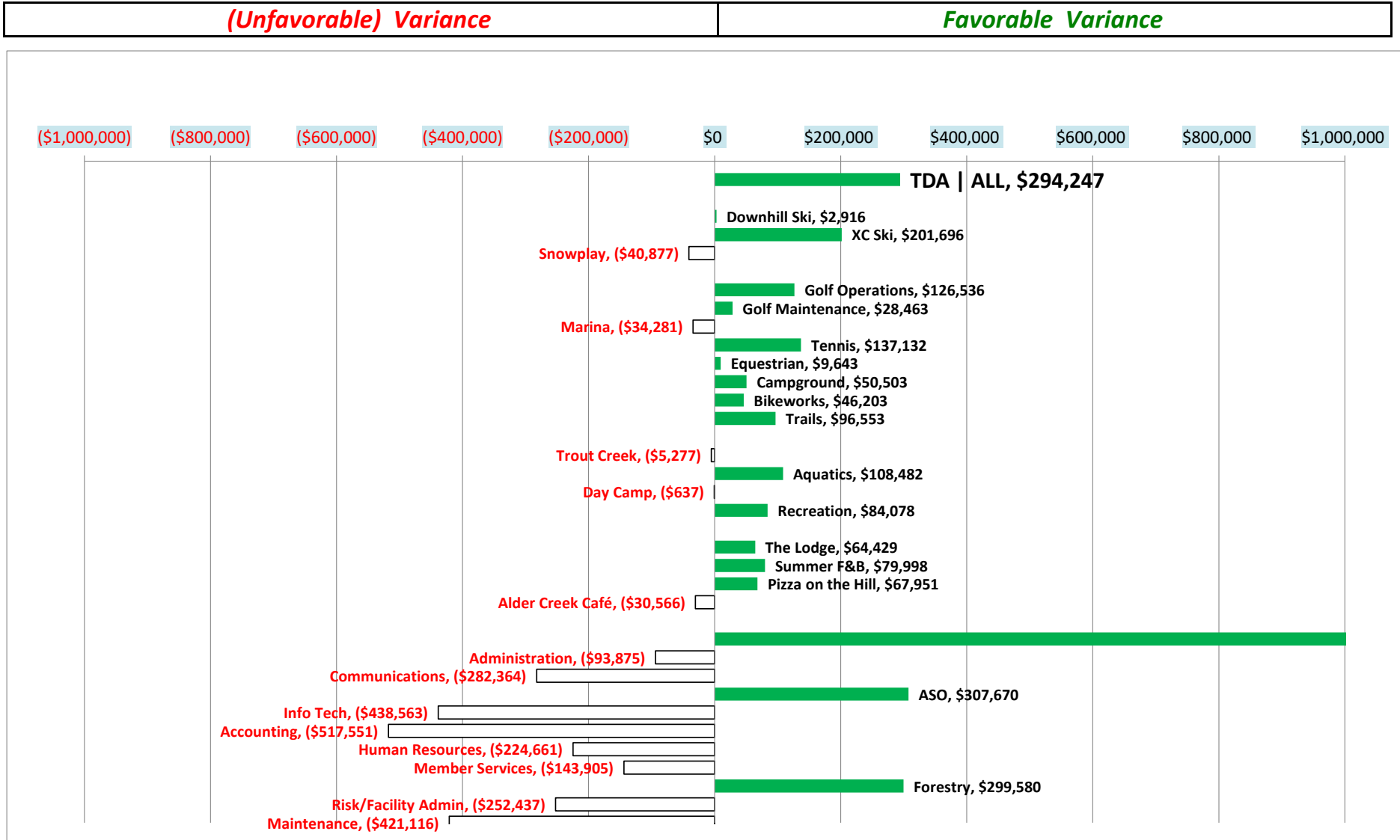
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Revenue	172,475	145,946	(1,020,054)	(615,120)	(326,215)	(559,847)	(1,127,481)	(493,707)	(58,007)	0	0	0	(3,882,009)
Expense	(50,425)	43,190	683,927	727,729	522,711	663,992	822,765	513,391	248,976	0	0	0	4,176,256
NORBO	122,050	189,136	(336,127)	112,610	196,496	104,145	(304,717)	19,684	190,969	0	0	0	294,247



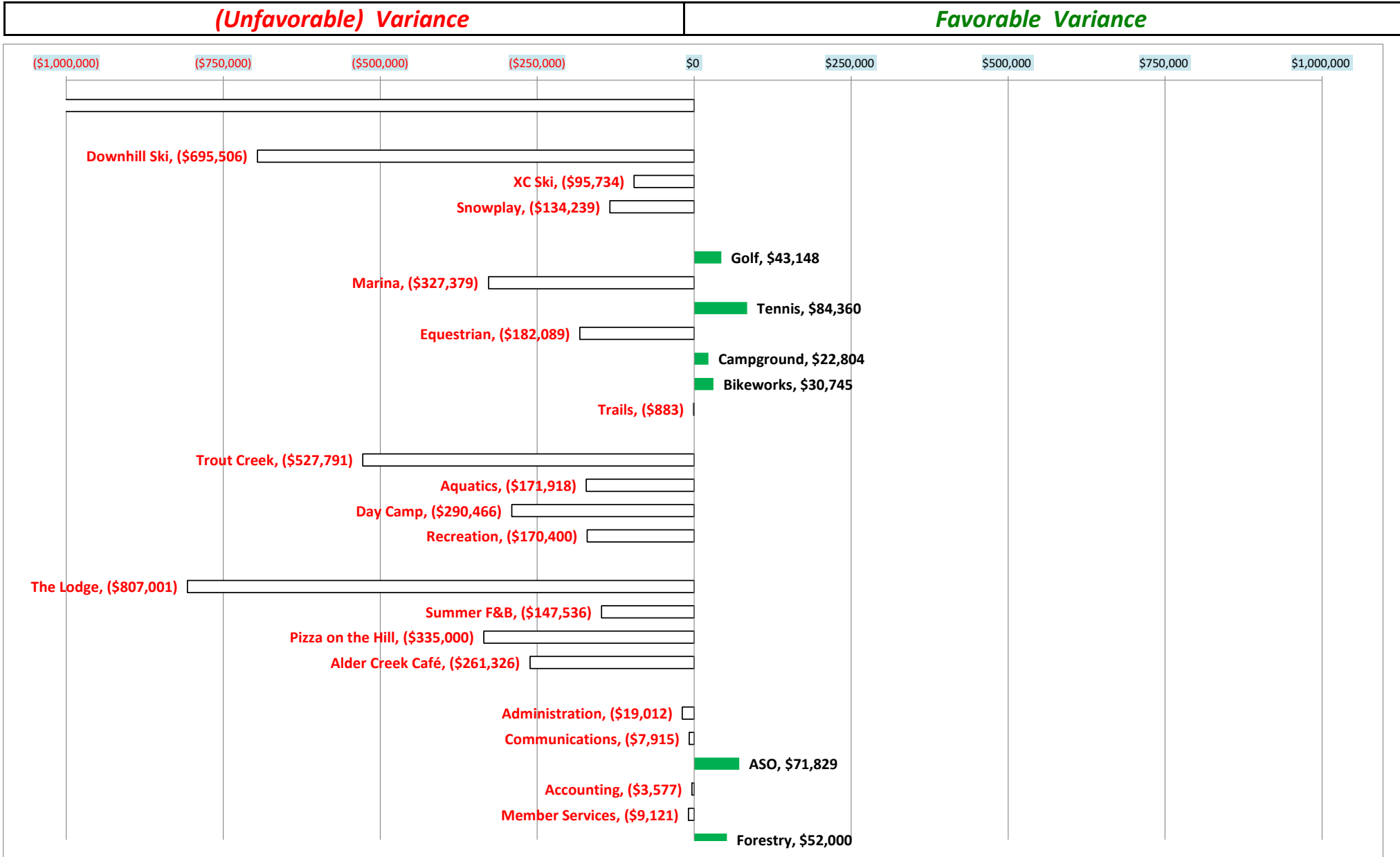
Tahoe Donner Association

Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date September 2020



Tahoe Donner Association Operating Revenue Variances Report Year to Date September 2020



Tahoe Donner Association
Net Operating Results Before Overhead (NORBO) Variances Report (operating revenue - operating costs = NORBO)

Year to Date September 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

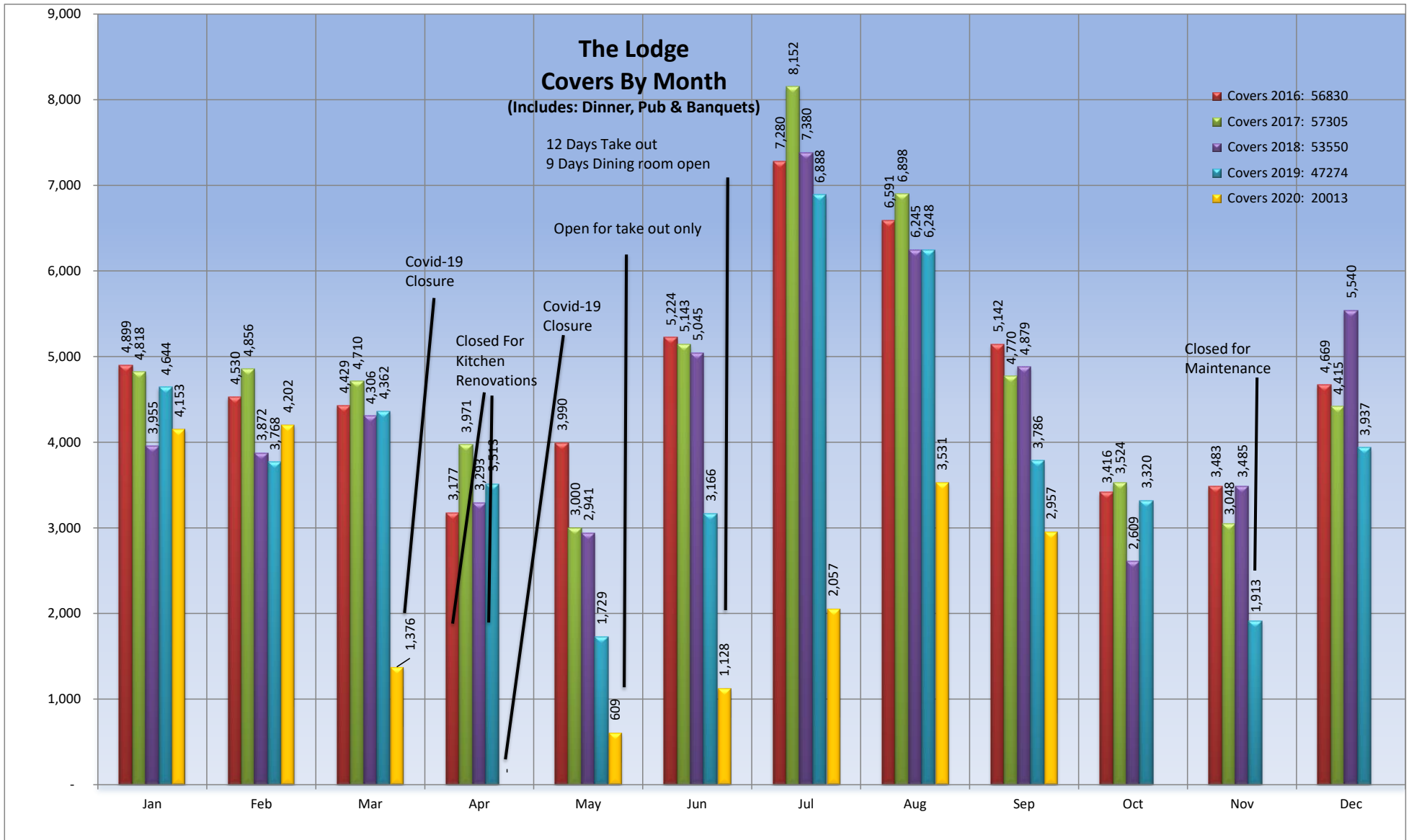
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 122,050	\$ 189,136	\$ (336,127)	\$ 112,610	\$ 196,496	\$ 104,145	\$ (304,717)	\$ 19,684	\$ 190,969	\$ -	\$ -	\$ -	\$ 294,247
Downhill Ski	118,915	164,841	(398,852)	(137,204)	60,166	60,652	41,660	40,195	52,543	-	-	-	2,916
XC Ski	85,472	84,088	(98,330)	(9,741)	26,072	27,638	34,915	26,422	25,160	-	-	-	201,696
Snowplay	7,938	(35,884)	(38,980)	3,017	3,856	4,164	4,409	5,622	4,980	-	-	-	(40,877)
Golf Operations	11,602	10,704	12,557	13,674	7,902	11,052	14,595	22,616	21,834	-	-	-	126,536
Golf Maintenance	10,434	4,394	20,630	33,057	18,440	12,708	(16,204)	(14,681)	(40,314)	-	-	-	28,463
Marina	11,596	11,147	14,496	15,585	18,470	(11,986)	(70,706)	(32,400)	9,516	-	-	-	(34,281)
Tennis	7,787	7,452	6,775	8,106	14,955	14,695	37,202	19,263	20,899	-	-	-	137,132
Equestrian	4,132	6,749	8,052	10,850	20,616	2,618	(36,453)	(20,360)	13,438	-	-	-	9,643
Campground	3,028	3,169	3,269	3,350	3,233	4,903	7,948	13,861	7,741	-	-	-	50,503
Bikeworks	2,935	2,769	4,519	5,039	9,734	(26)	11,128	3,323	6,781	-	-	-	46,203
Trails	1,151	3,907	7,501	12,422	17,838	13,858	20,644	11,887	7,346	-	-	-	96,553
Trout Creek	26,748	32,212	24,401	58,111	(73,039)	(42,234)	(56,021)	6,396	18,149	-	-	-	(5,277)
Aquatics	18,839	17,496	19,139	24,345	12,739	25,803	899	(8,805)	(1,973)	-	-	-	108,482
Day Camp	5,796	5,489	5,248	4,124	15,263	27,694	(74,080)	1,905	7,924	-	-	-	(637)
Recreation	10,677	10,148	10,614	13,466	17,286	23,616	(42,106)	22,940	17,437	-	-	-	84,078
The Lodge	10,274	5,373	(12,775)	23,849	34,011	(8,768)	(36,195)	2,624	46,038	-	-	-	64,429
Summer F&B	4,450	4,188	3,969	4,518	12,730	18,162	5,846	13,501	12,634	-	-	-	79,998
Pizza on the Hill	10,390	9,550	9,241	11,483	19,297	4,676	(14,433)	(1,547)	19,294	-	-	-	67,951
Alder Creek Café	(1,593)	(9,501)	(17,026)	14,896	8,892	(13,677)	(9,854)	(13,216)	10,513	-	-	-	(30,566)
General	110,132	128,696	88,314	98,454	120,765	146,297	133,525	127,968	114,374	-	-	-	1,068,525
Administration	(29,457)	(22,509)	173,183	(14,186)	(23,307)	(24,508)	(47,793)	(48,594)	(56,705)	-	-	-	(93,875)
Communications	(37,928)	(35,880)	(30,230)	(22,313)	(30,564)	(33,596)	(37,477)	(31,305)	(23,070)	-	-	-	(282,364)
ASO	13,839	19,192	32,959	30,582	29,024	33,356	50,386	53,414	44,919	-	-	-	307,670
Info Tech	(57,160)	(52,005)	(44,254)	(36,206)	(47,324)	(51,630)	(50,346)	(49,958)	(49,680)	-	-	-	(438,563)
Accounting	(79,182)	(78,438)	(58,890)	(37,547)	(31,740)	(56,289)	(57,351)	(49,804)	(68,311)	-	-	-	(517,551)
Human Resources	(27,006)	(25,838)	(24,793)	(21,774)	(18,332)	(23,111)	(20,062)	(27,639)	(36,106)	-	-	-	(224,661)
Member Services	(22,718)	(19,418)	(14,300)	996	(11,009)	(19,372)	(20,139)	(18,192)	(19,754)	-	-	-	(143,905)
Forestry	5,622	19,515	19,946	39,949	25,751	34,547	8,822	39,899	105,527	-	-	-	299,580
Risk/Facility Admin	(37,860)	(32,016)	(21,652)	(13,689)	(33,292)	(29,206)	(31,695)	(27,097)	(25,931)	-	-	-	(252,437)
Maintenance	(66,803)	(50,453)	(40,859)	(24,603)	(31,937)	(47,891)	(55,782)	(48,550)	(54,238)	-	-	-	(421,116)

Tahoe Donner Association
Operating Revenue Variances Report

Year to Date September 2020

Operating Revenue excludes Annual Assessment | All amounts are variances to Budget | Favorable (Unfavorable)

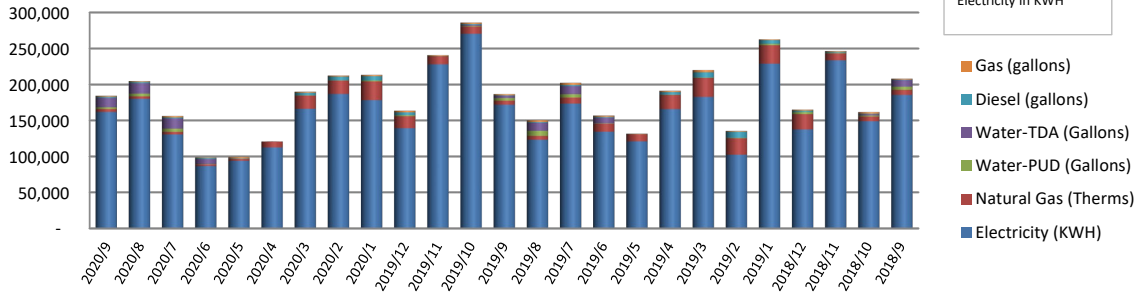
Department	January	February	March	April	May	June	July	August	September	October	November	December	Year to Date
TDA ALL	\$ 172,475	\$ 145,946	\$ (1,020,054)	\$ (615,120)	\$ (326,215)	\$ (559,847)	\$ (1,127,481)	\$ (493,707)	\$ (58,007)	\$ -	\$ -	\$ -	\$ (3,882,009)
Downhill Ski	108,607	138,089	(598,084)	(347,541)	-	-	200	2,455	766	-	-	-	(695,506)
XC Ski	75,550	73,055	(171,035)	(73,073)	-	-	-	-	(231)	-	-	-	(95,734)
Snowplay	(3,811)	(61,117)	(60,449)	(8,862)	-	-	-	-	-	-	-	-	(134,239)
Golf	-	-	-	-	(2,100)	2,354	10,082	18,046	14,766	-	-	-	43,148
Marina	-	20	-	-	(14,997)	(56,213)	(155,333)	(88,733)	(12,124)	-	-	-	(327,379)
Tennis	-	-	-	-	(8,280)	9,039	48,020	21,044	14,538	-	-	-	84,360
Equestrian	-	-	-	1,617	-	(29,827)	(89,209)	(58,964)	(5,706)	-	-	-	(182,089)
Campground	-	-	-	-	(1,600)	(58)	8,951	11,611	3,900	-	-	-	22,804
Bikeworks	-	-	-	-	38,691	(8,246)	2,424	(865)	(1,260)	-	-	-	30,745
Trails	-	-	-	-	-	435	(625)	(563)	(130)	-	-	-	(883)
Trout Creek	(14,765)	4,487	(22,054)	(22,638)	(158,600)	(114,444)	(118,105)	(51,820)	(29,852)	-	-	-	(527,791)
Aquatics	-	-	-	-	(18,000)	(29,340)	(60,300)	(42,505)	(21,773)	-	-	-	(171,918)
Day Camp	-	-	50	-	-	(54,558)	(188,644)	(47,314)	-	-	-	-	(290,466)
Recreation	-	-	-	-	-	(3,800)	(158,400)	(7,200)	(1,000)	-	-	-	(170,400)
The Lodge	(3,415)	(5,493)	(122,998)	(137,990)	(74,926)	(153,680)	(217,257)	(85,860)	(5,381)	-	-	-	(807,001)
Summer F&B	-	-	-	-	(1,900)	(13,500)	(66,378)	(46,912)	(18,846)	-	-	-	(147,536)
Pizza on the Hill	-	-	-	-	(11,000)	(67,500)	(143,000)	(105,000)	(8,500)	-	-	-	(335,000)
Alder Creek Café	10,421	(14,949)	(55,111)	(25,026)	(23,000)	(51,312)	(34,804)	(47,179)	(20,366)	-	-	-	(261,326)
Administration	(4,975)	175	3,138	(4,751)	(19,990)	11,125	2,560	(3,691)	(2,601)	-	-	-	(19,012)
Communications	942	4,549	904	(162)	(20,455)	79	-	(1,460)	7,688	-	-	-	(7,915)
ASO	3,723	4,841	8,188	(3,551)	(7,546)	2,215	19,084	25,660	19,215	-	-	-	71,829
Accounting	(73)	(68)	(242)	(297)	(200)	(500)	(900)	(800)	(498)	-	-	-	(3,577)
Member Services	(223)	(544)	(345)	9,270	(340)	(4,844)	(4,464)	(4,471)	(3,161)	-	-	-	(9,121)
Forestry	496	2,900	(2,018)	(2,115)	(1,972)	2,727	18,617	20,815	12,549	-	-	-	52,000



■ Covers 2016: 56830
■ Covers 2017: 57305
■ Covers 2018: 53550
■ Covers 2019: 47274
■ Covers 2020: 20013

* The Lodge was closed from 4/20/2015 - 5/4/2015 for kitchen renovations
 ** The Lodge was closed from 4/15/2013 - 5/2/2013 for renovations
 *** All data excludes Lunch/Snack Bar (170 - Summer F&B)

Tahoe Donner Association Energy Consumption - Last 25Months



Water in 000 Gallons
NatGas in Therms
Electricity in KWH

- Gas (gallons)
- Diesel (gallons)
- Water-TDA (Gallons)
- Water-PUD (Gallons)
- Natural Gas (Therms)
- Electricity (KWH)

2020

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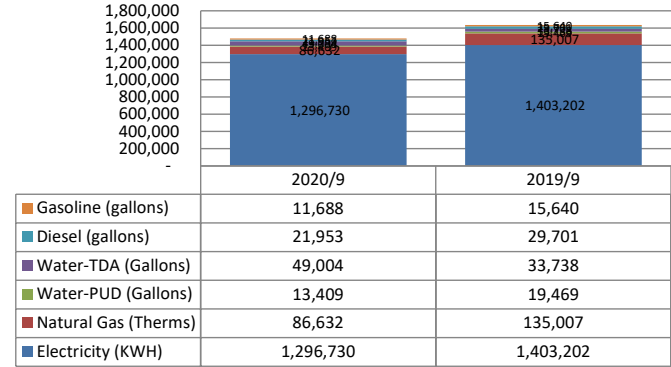
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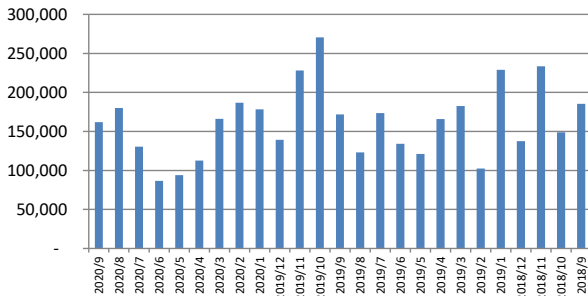
Gasoline Cost / Gallon	Diesel Cost / Gallon	Propane Cost / Gallon
 \$2.91 -22% 2%	 \$3.49 -15% 1%	 \$3.50 10% 0%
LTM Trend Sparkline \$Cost Current Mth %Chg Same Mth PY %Chg Last Month		

Tahoe Donner Association Energy Consumption YTD

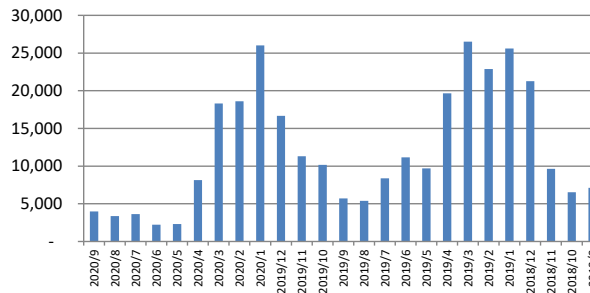


Data Available thru (yyyy/mm) - 2020/09
This Report is volumes not dollars
Note the scale varies with each Chart presented.

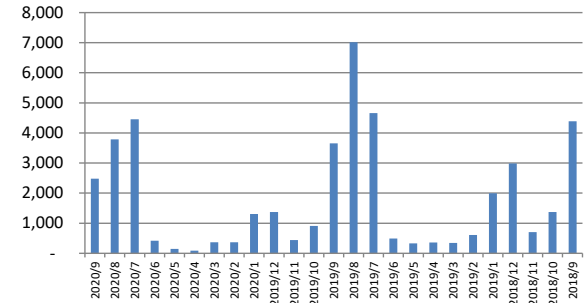
Electricity (KWH)



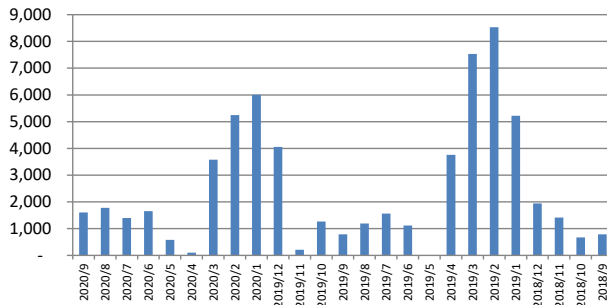
Natural Gas (Therms)



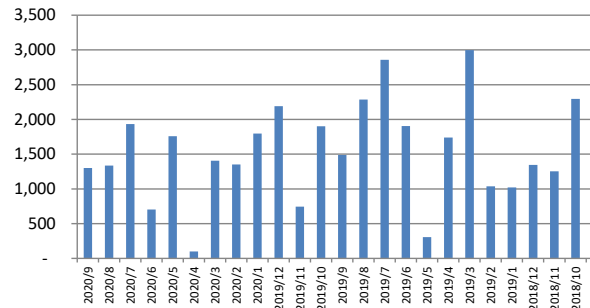
Water-PUD (000 Gallons)



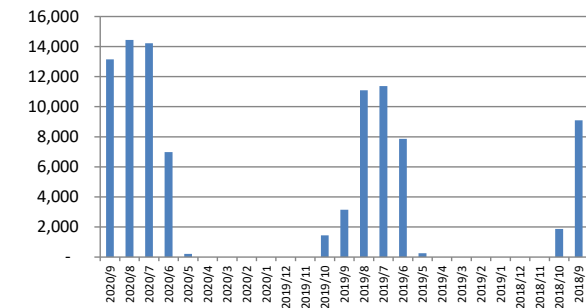
Diesel (gallons)



Gasoline (gallons)



Water-TDA (000 Gallons)



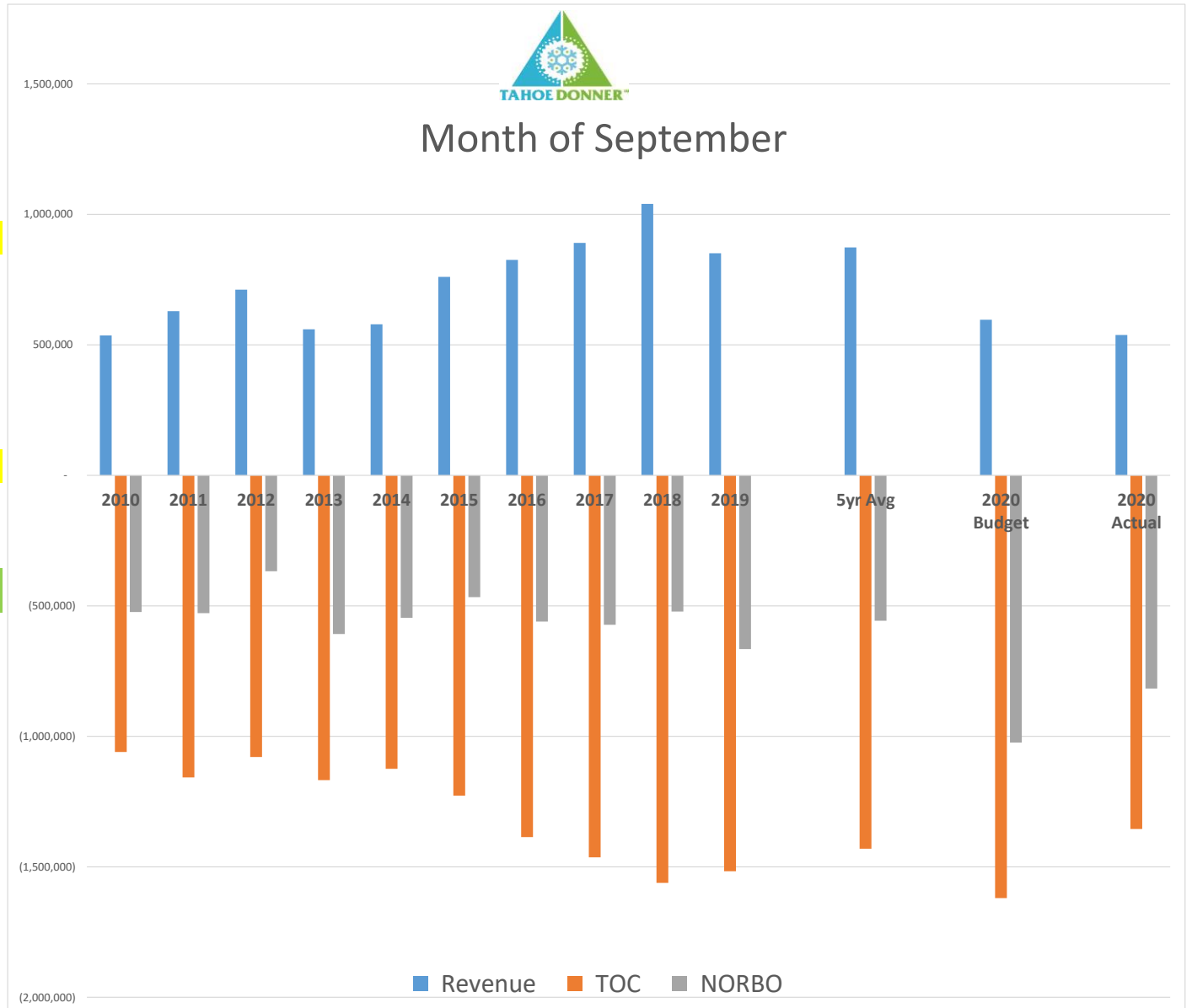


Month of September

	Revenue	TOC	NORBO
2010	536,194	(1,059,683)	(523,489)
2011	629,305	(1,157,548)	(528,242)
2012	711,832	(1,079,166)	(367,335)
2013	559,953	(1,168,137)	(608,184)
2014	578,758	(1,124,601)	(545,843)
2015	760,707	(1,227,119)	(466,412)
2016	825,518	(1,385,879)	(560,361)
2017	890,852	(1,463,654)	(572,802)
2018	1,039,983	(1,561,649)	(521,665)
2019	851,393	(1,516,901)	(665,508)
5yr Avg	873,690	(1,431,040)	(557,350)
2020 Budget	596,000	(1,620,000)	(1,024,000)
2020 Actual	537,993	(1,355,024)	(817,031)
Var to Bdg	(58,007) -10%	264,976 16%	206,969 20%
Var to PY	(313,400) -37%	161,877 11%	(151,523) -23%

PY Records
New Record(s) if applicable

Variance FlowThru
 vs Bdg -357%
 vs PY 48%



**Tahoe Donner Association
Visitation Report
September 2020**

Month							Department	Year to Date							ANNUAL BUDGET
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg		
17,445	17,300	16,593	145	1%	852	5%	Private Amenities	115,604	184,000	176,853	(68,396)	-37%	(61,249)	-35%	212,600
8,385	10,400	9,958	(2,015)	-19%	(1,573)	-16%	Trout Creek Rec Ctr	56,096	116,400	110,987	(60,304)	-52%	(54,891)	-49%	143,000
-	200	196	(200)	-100%	(196)	-100%	NW Pool	-	4,100	3,983	(4,100)	-100%	(3,983)	-100%	4,100
6,444	3,800	2,885	2,644	70%	3,559	123%	Beach Club Marina	42,857	40,600	36,456	2,257	6%	6,401	18%	40,800
2,616	2,900	3,554	(284)	-10%	(938)	-26%	Tennis Center	16,651	18,500	21,022	(1,849)	-10%	(4,371)	-21%	19,900
-	-	-	-	0%	-	0%	Day Camps	-	4,400	4,405	(4,400)	-100%	(4,405)	-100%	4,800
6,855	9,815	12,146	(2,960)	-30%	(5,291)	-44%	Public Amenities	109,099	194,420	201,892	(85,321)	-44%	(92,793)	-46%	233,700
-	-	-	-	0%	-	0%	DH Ski - Total Skier Visits	29,061	36,000	36,567	(6,939)	-19%	(7,506)	-21%	45,000
-	-	-	-	0%	-	0%	XC Ski - Total Skier Visits	25,085	22,000	28,727	3,085	14%	(3,642)	-13%	27,000
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	5,689	12,380	9,667	(6,691)	-54%	(3,978)	-41%	16,000
-	-	2,562	-	0%	(2,562)	-100%	Golf Rounds	-	-	11,729	-	0%	(11,729)	-100%	-
271	100	104	171	171%	167	161%	Campground Campers	2,599	2,100	2,202	499	24%	397	18%	2,100
687	700	493	(13)	-2%	194	39%	Equestrian Visitors	3,510	5,500	4,295	(1,990)	-36%	(785)	-18%	5,500
454	300	226	154	51%	228	101%	Bikeworks Rentals	3,751	2,400	2,383	1,351	56%	1,368	57%	2,500
-	-	-	-	0%	-	0%	Trails Access Tickets	-	-	-	-	0%	-	0%	-
2,957	3,460	3,786	(503)	-15%	(829)	-22%	The Lodge Covers	20,013	41,315	38,104	(21,302)	-52%	(18,091)	-47%	52,000
37	1,250	1,411	(1,213)	-97%	(1,374)	-97%	Summer Food and Bev	350	10,400	13,601	(10,050)	-97%	(13,251)	-97%	10,600
-	610	1,230	(610)	-100%	(1,230)	-100%	Pizza on the Hill Covers	-	24,000	23,886	(24,000)	-100%	(23,886)	-100%	24,000
2,449	3,395	2,334	(946)	-28%	115	5%	Alder Creek Café Covers	19,041	38,325	30,731	(19,284)	-50%	(11,690)	-38%	49,000
24,300	27,115	28,739	(2,815)	-10%	(4,439)	-15%	Amenities Total	224,703	378,420	378,745	(153,717)	-41%	(154,042)	-41%	446,300
3	-	16	3	0%	(13)	-81%	HOA & Amenities Support Services	7,420	6,473	7,367	947	15%	53	1%	6,473
-	-	-	-	0%	-	0%	General - # of Assessments	6,473	6,473	6,473	-	0%	-	0%	6,473
-	-	-	-	0%	-	0%	Administration	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Communications	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Information Tech	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Accounting	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Human Resources	-	-	-	-	0%	-	0%	-
3	-	16	3	0%	(13)	-81%	STR Registrants (916 @ 12/31/2019)	947	-	894	947	0%	53	6%	-
-	-	-	-	0%	-	0%	Member Services	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Risk & Facility Admin	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Forestry	-	-	-	-	0%	-	0%	-
-	-	-	-	0%	-	0%	Maintenance	-	-	-	-	0%	-	0%	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the nine months ending September 2020

See next page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr	
				Amount	Pctg	Amount	Pctg
Operating Fund							
Operating Revenue	\$ 7,706,991	\$ 11,589,000	\$ 11,926,943	\$ (3,882,009)	-33%	\$ (4,219,952)	-35%
Operating Costs	(11,245,761)	(15,422,000)	(14,952,953)	4,176,239	27%	3,707,192	25%
Net Operating Result	<u>(3,538,770)</u>	<u>(3,833,000)</u>	<u>(3,026,011)</u>	294,230	8%	(512,759)	-17%
Assessment Revenue	2,272,812	3,833,000	3,561,000	(1,560,188)	41%	(1,288,188)	-36%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	<u>\$ (1,265,958)</u>	<u>\$ -</u>	<u>\$ 534,989</u>	<u>\$ (1,265,958)</u>	NA	<u>\$ (1,800,947)</u>	<u>337%</u>
Replacement Reserve Fund							
Investment Income	\$ 151,444	\$ 182,997	\$ 221,934	\$ (31,553)	-17%	\$ (70,490)	-32%
Expenditures - Capital	(3,141,121)	(4,474,500)	(1,561,432)	1,333,379	30%	(1,579,689)	-101%
Expenditures - Expense	(577,308)	(766,500)	(629,729)	189,192	25%	52,421	8%
Fund Expenses (allocated OH new 2019)	(33,419)	(78,958)	(71,084)	45,539	58%	37,665	53%
Assets Sale Proceeds	33,942	22,500	36,085	11,442	51%	(2,143)	-6%
Net Result	<u>(3,566,462)</u>	<u>(5,114,461)</u>	<u>(2,004,226)</u>	1,547,999	30%	(1,562,235)	-78%
Assessment Revenue	4,985,000	4,985,000	4,661,000	-	0%	324,000	7%
Members Equity Transfer	-	-	-	-	0%	-	0%
Change in Members' Equity	<u>\$ 1,418,538</u>	<u>\$ (129,461)</u>	<u>\$ 2,656,774</u>	<u>\$ 1,547,999</u>	<u>-1196%</u>	<u>\$ (1,238,235)</u>	<u>-47%</u>
Development Fund							
Investment Income	\$ 91,552	\$ 97,500	\$ 129,414	\$ (5,948)	-6%	\$ (37,862)	-29%
Expenditures - Capital	(242,519)	(2,316,750)	(471,369)	2,074,231	90%	228,850	49%
Expenditures - Expense	-	-	(10,309)	-	0%	10,309	100%
Fund Expenses (alloacted OH new 2019)	(9,500)	(98,542)	(96,170)	89,042	90%	86,670	90%
Net Result	<u>(160,467)</u>	<u>(2,317,792)</u>	<u>(448,434)</u>	2,157,325	93%	287,967	64%
Assessment Revenue	2,298,000	2,298,000	2,168,000	-	0%	130,000	6%
Change in Members' Equity	<u>\$ 2,137,533</u>	<u>\$ (19,792)</u>	<u>\$ 1,719,566</u>	<u>\$ 2,157,325</u>	<u>-10900%</u>	<u>\$ 417,967</u>	<u>24%</u>
New Equipment Fund							
Investment Income	\$ 2,636	\$ 3,750	\$ 5,436	\$ (1,114)	-30%	\$ (2,801)	-52%
Expenditures - Capital	(11,441)	(60,000)	(100,335)	48,559	81%	88,894	89%
Expenditures - Expense	-	-	-	-	0%	-	0%
Net Result	<u>(8,806)</u>	<u>(56,250)</u>	<u>(94,899)</u>	47,444	84%	86,093	91%
Assessment Revenue	194,000	194,000	194,000	-	0%	-	0%
Change in Members' Equity	<u>\$ 185,194</u>	<u>\$ 137,750</u>	<u>\$ 99,101</u>	<u>\$ 47,444</u>	<u>34%</u>	<u>\$ 86,093</u>	<u>87%</u>
Property Fund							
Expenditures - Capital (<i>increase ME in Fund</i>)	\$ 3,395,081	\$ 6,851,250	\$ 2,133,136	\$ (3,456,169)	-50%	\$ 1,261,945	59%
Depreciation Expense / Chg in ME for Fund	(2,624,996)	(2,625,000)	(2,475,000)	4	0%	(149,996)	-6%
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%
Change in Members' Equity	<u>\$ 770,085</u>	<u>\$ 4,226,250</u>	<u>\$ (341,864)</u>	<u>\$ (3,456,165)</u>	<u>-82%</u>	<u>\$ 1,111,949</u>	<u>-325%</u>
Consolidated Change in Members' Equity	\$ 3,245,393	\$ 4,214,747	\$ 4,668,567	\$ (969,354)	-23%	\$ (1,423,174)	-30%

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
For the nine months ending September 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 7,706,991	\$ 11,589,000	\$ 11,926,943	\$ (3,882,009)	-33%	\$ (4,219,952)	-35%	
Operating Costs	(11,245,761)	(15,422,000)	(14,952,953)	4,176,239	27%	3,707,192	25%	
Net Operating Result	<u>(3,538,770)</u>	<u>(3,833,000)</u>	<u>(3,026,011)</u>	294,230	8%	(512,759)	-17%	
Replacement Reserve Fund								
Investment Income	151,444	182,997	221,934	(31,553)	-17%	(70,490)	-32%	
Expenditures - Expense	(577,308)	(766,500)	(629,729)	189,192	25%	52,421	8%	
Fund Expenses (allocated OH new 2019)	(33,419)	(78,958)	(71,084)	45,539	58%	37,665	53%	
Assets Sale Proceeds	33,942	22,500	36,085	11,442	51%	(2,143)	-6%	
Net Result	<u>(425,341)</u>	<u>(639,961)</u>	<u>(442,794)</u>	214,620	34%	17,453	4%	
Development Fund								
Investment Income	91,552	97,500	129,414	(5,948)	-6%	(37,862)	-29%	
Expenditures - Expense	-	-	(10,309)	-	0%	10,309	100%	
Fund Expenses (allocated OH new 2019)	(9,500)	(98,542)	(96,170)	89,042	90%	86,670	90%	
Net Result	<u>82,052</u>	<u>(1,042)</u>	<u>22,935</u>	83,094	7974%	59,117	258%	
New Equipment Fund								
Investment Income	2,636	3,750	5,436	(1,114)	-30%	(2,801)	-52%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>2,636</u>	<u>3,750</u>	<u>5,436</u>	(1,114)	-30%	(2,801)	-52%	
Property Fund								
Depreciation Expense	(2,624,996)	(2,625,000)	(2,475,000)	4	0%	(149,996)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	<u>\$ (6,504,419)</u>	<u>\$ (7,095,253)</u>	<u>\$ (5,915,433)</u>	<u>\$ 590,834</u>	<u>8%</u>	<u>\$ (588,986)</u>	<u>10%</u>	
Assessment Revenue	9,749,812	11,310,000	10,584,000	(1,560,188)	14%	(834,188)	-8%	
Consolidated Change in Members' Equity	<u>\$ 3,245,393</u>	<u>\$ 4,214,747</u>	<u>\$ 4,668,567</u>	<u>\$ (969,354)</u>	<u>-23%</u>	<u>\$ (1,423,174)</u>	<u>-30%</u>	

Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)

Replacement Reserve Fund	(3,141,121)	(4,474,500)	(1,561,432)	1,333,379	30%	(1,579,689)	-101%
Development Fund	(242,519)	(2,316,750)	(471,369)	2,074,231	90%	228,850	49%
New Equipment Fund	(11,441)	(60,000)	(100,335)	48,559	81%	88,894	89%
Total Capital Expenditures	<u>\$ (3,395,081)</u>	<u>\$ (6,851,250)</u>	<u>\$ (2,133,136)</u>	<u>\$ 3,456,169</u>	<u>50%</u>	<u>\$ (1,261,945)</u>	<u>-59%</u>

Members Equity Transfers:

From - Operating Fund	-	-	-	-	-	-	-
To - Replacement Reserve Fund	-	-	-	-	-	-	-
To - Development Fund	-	-	-	-	-	-	-

Tahoe Donner Association
Consolidated Statement of Revenues, Expenses and Changes in Members' Equity
September 2020

See prior page for same information presented differently.

	Actual	Budget	Prior Yr	Variance to Budget		Variance to Prior Yr		
				Amount	Pctg	Amount	Pctg	
Operating Fund								
Operating Revenue	\$ 537,993	\$ 596,000	\$ 851,393	\$ (58,007)	-10%	\$ (313,400)	-37%	
Operating Costs	(1,355,024)	(1,604,000)	(1,500,901)	248,976	16%	145,877	10%	
Net Operating Result	<u>(817,031)</u>	<u>(1,008,000)</u>	<u>(649,508)</u>	190,969	19%	(167,523)	-26%	
Replacement Reserve Fund								
Investment Income	10,606	20,333	18,884	(9,727)	-48%	(8,278)	-44%	
Expenditures - Expense	(67,823)	(85,166)	(137,255)	17,343	20%	69,432	51%	
Fund Expenses (allocated OH new 2019)	(3,298)	(8,366)	(7,337)	5,068	61%	4,039	55%	
Assets Sale Proceeds	19,599	2,500	3,211	17,099	684%	16,389	510%	
Net Result	<u>(40,916)</u>	<u>(70,699)</u>	<u>(122,497)</u>	29,783	42%	81,581	67%	
Development Fund								
Investment Income	6,095	10,834	12,491	(4,739)	-44%	(6,396)	-51%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses (allocated OH new 2019)	(834)	(10,468)	(10,414)	9,634	92%	9,580	92%	
Net Result	<u>5,261</u>	<u>366</u>	<u>2,077</u>	4,895	-1337%	3,184	153%	
New Equipment Fund								
Investment Income	92	416	351	(324)	-78%	(259)	-74%	
Expenditures - Expense	-	-	-	-	0%	-	0%	
Fund Expenses	-	-	-	-	0%	-	0%	
Net Result	<u>92</u>	<u>416</u>	<u>351</u>	(324)	-78%	(259)	-74%	
Property Fund								
Depreciation Expense	(291,666)	(291,666)	(275,000)	-	0%	(16,666)	-6%	
Book Gain (Loss) on Asset Disposals	-	-	-	-	0%	-	0%	
Net Result, Before Assessment Revenue	<u>\$ (1,144,259)</u>	<u>\$ (1,369,583)</u>	<u>\$ (1,044,577)</u>	<u>\$ 225,324</u>	<u>16%</u>	<u>\$ (99,682)</u>	<u>10%</u>	
Assessment Revenue	-	1,008,000	652,000	(1,008,000)	100%	(652,000)	-100%	
Consolidated Change in Members' Equity	\$ (1,144,259)	\$ (361,583)	\$ (392,577)	\$ (782,676)	216%	\$ (751,682)	191%	
Capital Funds - Capital Expenditures (cash asset to capital asset, no change in Consolidated Members' Equity.....re-investing in the Association)								
Replacement Reserve Fund	(695,794)	(497,166)	(179,251)	(198,628)	-40%	(516,543)	-288%	
Development Fund	(49,103)	(257,416)	(61,426)	208,313	81%	12,322	20%	
New Equipment Fund	(4,750)	(6,666)	1,894	1,916	29%	(6,644)	351%	
Total Capital Expenditures	<u>\$ (749,647)</u>	<u>\$ (761,248)</u>	<u>\$ (238,782)</u>	<u>\$ 11,601</u>	<u>2%</u>	<u>\$ (510,865)</u>	<u>-214%</u>	
Members Equity Transfers:								
From - Operating Fund	-	-	-	-	-	-	-	
To - Replacement Reserve Fund	-	-	-	-	-	-	-	
To - Development Fund	-	-	-	-	-	-	-	

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - MONTH
for the month of September 2020

Including Allocated Overhead					Department	Revenue					Including Allocated Overhead				
Net Operating Results (NOR)						Total Operating Expenses									
Actual	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
	Amount	Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	Amount		Pctg	Amount	Pctg	
\$ 27,291	\$ 71,953	161%	\$ 72,549	160%	Private Amenities	\$ 174,987	\$ (50,212)	-22%	\$ (22,280)	-11%	\$ (147,696)	\$ 122,165	45%	\$ 94,829	39%
12,850	18,149	343%	17,812	359%	Trout Creek Rec Ctr	69,948	(29,852)	-30%	(18,541)	-21%	(57,097)	48,002	46%	36,352	39%
(12,172)	(1,973)	-19%	457	4%	Aquatics	27	(21,773)	-100%	(18,881)	-100%	(12,199)	19,800	62%	19,338	61%
14,845	9,516	179%	10,109	213%	Beach Club Marina	52,775	(12,124)	-19%	(1,790)	-3%	(37,929)	21,641	36%	11,899	24%
18,922	20,899	1057%	22,653	607%	Tennis Center	52,238	14,538	39%	17,920	52%	(33,316)	6,361	16%	4,733	12%
(3,640)	7,924	69%	5,190	59%	Day Camps	-	-	0%	-	0%	(3,640)	7,924	69%	5,190	59%
(3,515)	17,437	83%	16,329	82%	Recreation Programs	-	(1,000)	-100%	(988)	-100%	(3,515)	18,437	84%	17,316	83%
(229,176)	187,989	45%	6,662	3%	Public Amenities	271,332	(40,988)	-13%	(323,686)	-54%	(500,508)	228,977	31%	330,347	40%
(54,605)	52,543	49%	35,621	39%	Downhill Ski	766	766	0%	(380)	-33%	(55,371)	51,777	48%	36,001	39%
(23,142)	25,160	52%	12,721	35%	Cross Country Ski	(231)	(231)	0%	(231)	0%	(22,911)	25,391	53%	12,952	36%
(1,076)	4,980	82%	4,678	81%	Snowplay	-	-	0%	-	0%	(1,076)	4,980	82%	4,678	81%
(92,874)	(18,481)	-25%	(81,291)	-702%	Golf	18,766	14,766	369%	(157,124)	-89%	(111,640)	(33,247)	-42%	75,833	40%
4,382	7,741	230%	8,854	198%	Campground	15,100	3,900	35%	4,346	40%	(10,718)	3,841	26%	4,508	30%
(15,155)	13,438	47%	21,222	58%	Equestrian	15,694	(5,706)	-27%	(1,191)	-7%	(30,849)	19,144	38%	22,413	42%
(1,406)	6,781	83%	8,054	85%	Bikeworks	15,740	(1,260)	-7%	(1,549)	-9%	(17,145)	8,042	32%	9,603	36%
(21,003)	7,346	26%	2,765	12%	Trails	50	(130)	-72%	14	39%	(21,053)	7,476	26%	2,751	12%
(10,743)	46,038	81%	(41,955)	-134%	The Lodge	175,259	(5,381)	-3%	(130,032)	-43%	(186,001)	51,420	22%	88,078	32%
(5,945)	12,634	68%	20,710	78%	Summer Food and Bev	554	(18,846)	-97%	(21,952)	-98%	(6,500)	31,479	83%	42,662	87%
(1,887)	19,294	91%	12,583	87%	Pizza on the Hill	-	(8,500)	-100%	(17,217)	-100%	(1,887)	27,794	94%	29,800	94%
(5,724)	10,513	65%	2,699	32%	Alder Creek Café	29,634	(20,366)	-41%	1,630	6%	(35,358)	30,879	47%	1,069	3%
(201,885)	259,942	56%	79,210	28%	Amenities Total	446,319	(91,200)	-17%	(345,966)	-44%	(648,204)	351,142	35%	425,176	40%
(615,145)	(68,972)	-13%	(246,733)	-67%	HOA & Amenities	91,674	33,193	57%	32,566	55%	(706,820)	(102,166)	-17%	(279,299)	-65%
(59,719)	114,374	66%	100,507	63%	Support Services	-	-	0%	-	0%	(59,719)	114,374	66%	100,507	63%
(56,705)	(56,705)	#DIV/0!	(35,518)	-168%	General	9,420	(2,601)	-22%	(3,196)	-25%	(66,125)	(54,104)	-450%	(32,323)	-96%
(23,070)	(23,070)	#DIV/0!	(33,583)	-319%	Administration	23,088	7,688	50%	7,457	48%	(46,158)	(30,758)	-200%	(41,041)	-802%
(49,680)	(49,680)	#DIV/0!	(57,012)	-778%	Communications	-	-	0%	-	0%	(49,680)	(49,680)	#####	(57,012)	-778%
(68,311)	(68,311)	#DIV/0!	(68,772)	#####	Information Tech	2	(498)	-100%	(421)	-100%	(68,312)	(67,812)	#####	(68,351)	#####
(36,106)	(36,106)	#DIV/0!	(43,044)	-620%	Accounting	-	-	0%	-	0%	(36,106)	(36,106)	#####	(43,044)	-620%
6,135	44,919	116%	26,258	130%	Human Resources	-	-	0%	-	0%	(36,106)	(36,106)	#####	(43,044)	-620%
(19,754)	(19,754)	#DIV/0!	(24,543)	-512%	Architectural Standards	39,615	19,215	94%	18,150	85%	(33,480)	25,704	43%	8,108	19%
(25,931)	(25,931)	#DIV/0!	(32,550)	-492%	Member Services	539	(3,161)	-85%	(3,150)	-85%	(20,293)	(16,593)	-448%	(21,393)	#####
(227,769)	105,527	32%	(21,084)	-10%	Risk & Facility Admin	-	-	0%	-	0%	(25,931)	(25,931)	#####	(32,550)	-492%
(54,238)	(54,238)	#DIV/0!	(57,391)	-1820%	Forestry	19,009	12,549	194%	13,724	260%	(246,778)	92,978	27%	(34,809)	-16%
					Maintenance	-	-	0%	-	0%	(54,238)	(54,238)	#####	(57,391)	#####
\$ (817,031)	\$ 190,969	19%	\$ (167,523)	-26%	TDA Operating Fund	\$ 537,993	\$ (58,007)	-10%	\$ (313,400)	-37%	\$ (1,355,024)	\$ 248,976	16%	\$ 145,877	10%

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NOR (including Allocated Overhead) - YTD
For the nine months ending September 2020

Including Allocated Overhead					Department	Including Allocated Overhead					Including Allocated Overhead							
Net Operating Results (NOR)						Revenue					Total Operating Expenses					ANNUAL BUDGET AMOUNTS		
Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr		Revenue	TO E	NOR	
	Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	Amount	Pctg	BUDGET	BUDGET
\$ 159,866	\$ 289,497	223%	\$ 396,159	168%	Private Amenities	\$ 1,277,925	\$(1,403,594)	-52%	\$(1,116,429)	-47%	\$ (1,118,059)	\$ 1,693,091	60%	\$ 1,512,587	57%	\$ 3,026,000	\$ (3,453,000)	\$ (427,000)
(52,116)	(5,277)	-11%	29,016	36%	Trout Creek Rec Ctr	446,909	(527,791)	-54%	(405,269)	-48%	(499,025)	522,514	51%	434,285	47%	1,221,000	(1,365,400)	(144,400)
(55,347)	108,482	66%	122,195	69%	Aquatics	61,082	(171,918)	-74%	(149,470)	-71%	(116,429)	280,400	71%	271,666	70%	281,000	(481,600)	(200,600)
224,725	(34,281)	-13%	25,781	13%	Beach Club Marina	456,140	(327,379)	-42%	(228,504)	-33%	(231,415)	293,099	56%	254,285	52%	798,000	(597,500)	200,500
89,729	137,132	289%	151,126	246%	Tennis Center	312,260	84,360	37%	92,652	42%	(222,531)	52,772	19%	58,474	21%	244,000	(321,100)	(77,100)
(15,659)	(637)	-4%	17,365	53%	Day Camps	1,534	(290,466)	-99%	(246,185)	-99%	(17,193)	289,829	94%	263,550	94%	292,000	(330,600)	(38,600)
(31,466)	84,078	73%	50,675	62%	Recreation Programs	-	(170,400)	-100%	(179,653)	-100%	(31,466)	254,478	89%	230,328	88%	190,000	(356,800)	(166,800)
358,099	703,448	204%	540,034	297%	Public Amenities	5,764,233	(2,562,617)	-31%	(3,154,231)	-35%	(5,406,134)	3,266,065	38%	3,694,265	41%	10,395,000	(11,499,000)	(1,104,000)
1,016,819	2,916	0%	(29,921)	-3%	Downhill Ski	3,008,094	(695,506)	-19%	(645,051)	-18%	(1,991,274)	698,423	26%	615,130	24%	4,782,000	(3,810,900)	971,100
290,912	201,696	226%	173,364	147%	Cross Country Ski	877,866	(95,734)	-10%	(89,473)	-9%	(586,954)	297,430	34%	262,837	31%	1,242,000	(1,231,300)	10,700
30,342	(40,877)	-57%	(5,029)	-14%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(63,619)	93,362	59%	78,701	55%	296,000	(233,900)	62,100
(400,731)	154,999	28%	110,452	22%	Golf	72,548	43,148	147%	(595,226)	-89%	(473,279)	111,851	19%	705,678	60%	30,000	(782,400)	(752,400)
44,880	50,503	898%	53,244	637%	Campground	118,804	22,804	24%	23,415	25%	(73,925)	27,698	27%	29,830	29%	96,000	(121,700)	(25,700)
(88,329)	9,643	10%	20,344	19%	Equestrian	71,911	(182,089)	-72%	(164,958)	-70%	(160,240)	191,732	54%	185,303	54%	254,000	(412,100)	(158,100)
34,117	46,203	382%	50,661	306%	Bikeworks	162,745	30,745	23%	33,346	26%	(128,628)	15,458	11%	17,315	12%	139,000	(159,900)	(20,900)
(125,172)	96,553	44%	37,739	23%	Trails	1,117	(883)	-44%	(2,433)	-69%	(126,289)	97,436	44%	40,172	24%	2,000	(274,700)	(272,700)
(308,267)	64,429	17%	(86,588)	-39%	The Lodge	1,044,849	(807,001)	-44%	(1,035,459)	-50%	(1,353,116)	871,430	39%	948,871	41%	2,337,000	(2,885,200)	(548,200)
(27,950)	79,998	74%	83,433	75%	Summer Food and Bev	8,664	(147,536)	-94%	(192,126)	-96%	(36,614)	227,534	86%	275,559	88%	159,000	(295,600)	(136,600)
(14,456)	67,951	82%	113,214	89%	Pizza on the Hill	-	(335,000)	-100%	(337,002)	-100%	(14,456)	402,951	97%	450,216	97%	335,000	(455,000)	(120,000)
(94,066)	(30,566)	-48%	19,122	17%	Alder Creek Café	303,674	(261,326)	-46%	(65,533)	-18%	(397,740)	230,760	37%	84,655	18%	723,000	(836,300)	(113,300)
517,965	992,945	209%	936,193	224%	Amenities Total	7,042,158	(3,966,211)	-36%	(4,270,660)	-38%	(6,524,193)	4,959,156	43%	5,206,853	44%	13,421,000	(14,952,000)	(1,531,000)
(4,056,718)	(698,698)	-21%	(1,448,935)	-56%	HOA & Amenities Support Services	664,834	84,203	15%	50,708	8%	(4,721,551)	(782,900)	-20%	(1,499,643)	-47%	719,000	(5,078,000)	(4,359,000)
(562,563)	1,068,525	66%	1,139,743	67%	General	-	-	0%	-	0%	(562,563)	1,068,525	66%	1,139,743	67%	-	(2,175,900)	(2,175,900)
(93,875)	(93,875)	#####	(154,977)	-254%	Administration	188,259	(19,012)	-9%	(39,437)	-17%	(282,134)	(74,863)	-36%	(115,540)	-69%	240,000	(240,000)	-
(282,364)	(282,364)	#####	(385,824)	-373%	Communications	156,185	(7,915)	-5%	(21,275)	-12%	(438,549)	(274,449)	-167%	(364,549)	-493%	210,000	(210,000)	-
(438,563)	(438,563)	#####	(500,586)	-807%	Information Tech	-	-	0%	-	0%	(438,563)	(438,563)	#####	(500,586)	-807%	-	-	-
(517,551)	(517,551)	#####	(497,185)	#####	Accounting	1,323	(3,577)	-73%	(2,708)	-67%	(518,874)	(513,974)	#####	(494,477)	#####	6,000	(6,000)	-
(224,661)	(224,661)	#####	(222,981)	#####	Human Resources	-	-	0%	-	0%	(224,661)	(224,661)	#####	(222,981)	#####	-	-	-
(39,733)	307,670	89%	212,711	84%	Architectural Standards	207,929	71,829	53%	79,376	62%	(247,661)	235,842	49%	133,335	35%	175,000	(624,800)	(449,800)
(143,905)	(143,905)	#####	(164,147)	-811%	Member Services	19,079	(9,121)	-32%	(7,755)	-29%	(162,985)	(134,785)	-478%	(156,393)	#####	32,000	(32,000)	-
(252,437)	(252,437)	#####	(273,196)	#####	Risk & Facility Admin	-	-	0%	-	0%	(252,437)	(252,437)	#####	(273,196)	#####	-	-	-
(1,079,949)	299,580	22%	(120,947)	-13%	Forestry	92,060	52,000	130%	42,507	86%	(1,172,009)	247,580	17%	(163,454)	-16%	56,000	(1,789,300)	(1,733,300)
(421,116)	(421,116)	#####	(481,547)	-797%	Maintenance	-	-	0%	-	0%	(421,116)	(421,116)	#####	(481,547)	-797%	-	-	-
\$ (3,538,753)	\$ 294,247	8%	\$ (512,742)	-17%	TDA Operating Fund	\$ 7,706,991	\$ (3,882,009)	-33%	\$ (4,219,952)	-35%	\$ (11,245,744)	\$ 4,176,256	27%	\$ 3,707,209	25%	\$ 14,140,000	\$(20,030,000)	\$ (5,890,000)

Tahoe Donner Association
Operating Fund - Summary P&L by Department - NORBO - MONTH
for the month of **September 2020**

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					<i>Before Allocated Overhead</i> Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 27,291	\$ 31,566	\$ 27,080	\$ (4,275)	-14%	\$ 211	1%	\$ 174,987	\$ (50,212)	-22%	\$ (22,280)	-11%	\$ (147,696)	\$ 45,937	24%	\$ 22,491	13%	
12,850	18,396	17,533	(5,546)	-30%	(4,682)	-27%	Trout Creek Rec Ctr	69,948	(29,852)	-30%	(18,541)	-21%	(57,097)	24,307	30%	13,858	20%
(12,172)	6,510	3,222	(18,682)	-287%	(15,394)	-478%	Aquatics	27	(21,773)	-100%	(18,881)	-100%	(12,199)	3,091	20%	3,487	22%
14,845	16,631	15,459	(1,786)	-11%	(613)	-4%	Beach Club Marina	52,775	(12,124)	-19%	(1,790)	-3%	(37,929)	10,339	21%	1,177	3%
18,922	5,629	3,489	13,293	236%	15,433	442%	Tennis Center	52,238	14,538	39%	17,920	52%	(33,316)	(1,245)	-4%	(2,487)	-8%
(3,640)	(5,909)	(3,461)	2,269	38%	(179)	-5%	Day Camps	-	-	0%	-	0%	(3,640)	2,269	38%	(179)	-5%
(3,515)	(9,691)	(9,161)	6,176	64%	5,647	62%	Recreation Programs	-	(1,000)	-100%	(988)	-100%	(3,515)	7,176	67%	6,634	65%
(229,176)	(259,666)	(86,416)	30,490	12%	(142,760)	-165%	Private Amenities	271,332	(40,988)	-13%	(323,686)	-54%	(500,508)	71,478	12%	180,925	27%
(54,605)	(66,330)	(51,528)	11,725	18%	(3,077)	-6%	Downhill Ski	766	766	0%	(380)	-33%	(55,371)	10,959	17%	(2,697)	-5%
(23,142)	(29,700)	(18,208)	6,558	22%	(4,933)	-27%	Cross Country Ski	(231)	(231)	0%	(231)	0%	(22,911)	6,789	23%	(4,702)	-26%
(1,076)	(1,269)	(1,210)	193	15%	134	11%	Snowplay	-	-	0%	-	0%	(1,076)	193	15%	134	11%
(92,874)	(55,567)	6,279	(37,307)	-67%	(99,153)	-1579%	Golf	18,766	14,766	369%	(157,124)	-89%	(111,640)	(52,073)	-87%	57,971	34%
4,382	(308)	(1,579)	4,690	1523%	5,961	378%	Campground	15,100	3,900	35%	4,346	40%	(10,718)	790	7%	1,615	13%
(15,155)	(22,219)	(30,326)	7,064	32%	15,172	50%	Equestrian	15,694	(5,706)	-27%	(1,191)	-7%	(30,849)	12,770	29%	16,363	35%
(1,406)	(5,335)	(6,750)	3,929	74%	5,345	79%	Bikeworks	15,740	(1,260)	-7%	(1,549)	-9%	(17,145)	5,190	23%	6,894	29%
(21,003)	(23,149)	(18,832)	2,146	9%	(2,171)	-12%	Trails	50	(130)	-72%	14	39%	(21,053)	2,276	10%	(2,185)	-12%
(10,743)	(21,561)	64,629	10,818	50%	(75,372)	-117%	The Lodge	175,259	(5,381)	-3%	(130,032)	-43%	(186,001)	16,200	8%	54,661	23%
(5,945)	(14,255)	(22,553)	8,310	58%	16,607	74%	Summer Food and Bev	554	(18,846)	-97%	(21,952)	-98%	(6,500)	27,155	81%	38,559	86%
(1,887)	(11,177)	(4,974)	9,290	83%	3,087	62%	Pizza on the Hill	-	(8,500)	-100%	(17,217)	-100%	(1,887)	17,790	90%	20,304	91%
(5,724)	(8,796)	(1,364)	3,072	35%	(4,361)	-320%	Alder Creek Café	29,634	(20,366)	-41%	1,630	6%	(35,358)	23,438	40%	(5,991)	-20%
(201,885)	(228,100)	(59,336)	26,215	11%	(142,550)	-240%	Amenities Total	446,319	(91,200)	-17%	(345,966)	-44%	(648,204)	117,415	15%	203,416	24%
(615,145)	(795,900)	(606,173)	180,755	23%	(8,973)	-1%	HOA & Amenities	91,674	33,193	57%	32,566	55%	(706,820)	147,562	17%	(41,539)	-6%
(59,719)	(71,871)	(63,700)	12,152	17%	3,981	6%	Support Services	-	-	0%	-	0%	(59,719)	12,152	17%	3,981	6%
(56,705)	(54,895)	(76,871)	(1,810)	-3%	20,166	26%	General	-	-	0%	-	0%	(66,125)	791	1%	23,361	26%
(23,070)	(45,053)	(32,348)	21,983	49%	9,278	29%	Administration	9,420	(2,601)	-22%	(3,196)	-25%	(46,158)	14,295	24%	1,820	4%
(49,680)	(56,499)	(48,041)	6,819	12%	(1,639)	-3%	Communications	23,088	7,688	50%	7,457	48%	(49,680)	6,819	12%	(1,639)	-3%
(68,311)	(79,608)	(67,047)	11,297	14%	(1,263)	-2%	Information Tech	-	-	0%	-	0%	(68,312)	11,796	15%	(842)	-1%
(36,106)	(31,325)	(26,383)	(4,781)	-15%	(9,723)	-37%	Accounting	2	(498)	-100%	(421)	-100%	(36,106)	(4,781)	-15%	(9,723)	-37%
6,135	(28,301)	(10,178)	34,436	122%	16,313	160%	Human Resources	-	-	0%	-	0%	(33,480)	15,221	31%	(1,837)	-6%
(19,754)	(19,506)	(14,202)	(248)	-1%	(5,552)	-39%	Architectural Standards	39,615	19,215	94%	18,150	85%	(20,293)	2,913	13%	(2,402)	-13%
(25,931)	(26,893)	(21,348)	963	4%	(4,582)	-21%	Member Services	539	(3,161)	-85%	(3,150)	-85%	(25,931)	963	4%	(4,582)	-21%
(227,769)	(317,728)	(191,915)	89,959	28%	(35,853)	-19%	Risk & Facility Admin	-	-	0%	-	0%	(246,778)	77,410	24%	(49,578)	-25%
(54,238)	(64,221)	(54,140)	9,983	16%	(98)	0%	Forestry	19,009	12,549	194%	13,724	260%	(54,238)	9,983	16%	(98)	0%
\$ (817,031)	\$ (1,024,000)	\$ (665,508)	\$ 206,969	20%	\$ (151,523)	-23%	TDA Operating Fund	\$ 537,993	\$ (58,007)	-10%	\$ (313,400)	-37%	\$ (1,355,024)	\$ 264,976	16%	\$ 161,877	11%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the nine months ending September 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 159,866	\$ 552,394	\$ 427,044	\$ (392,528)	-71%	\$ (267,178)	-63%	Private Amenities	\$ 1,277,925	\$ (1,403,594)	-52%	\$ (1,116,429)	-47%	\$ (1,118,059)	\$ 1,011,066	47%	\$ 849,250	43%
(52,116)	165,165	125,138	(217,281)	-132%	(177,254)	-142%	Trout Creek Rec Ctr	446,909	(527,791)	-54%	(405,269)	-48%	(499,025)	310,510	38%	228,015	31%
(55,347)	(14,330)	(32,191)	(41,017)	-286%	(23,157)	-72%	Aquatics	61,082	(171,918)	-74%	(149,470)	-71%	(116,429)	130,901	53%	126,314	52%
224,725	360,126	297,265	(135,401)	-38%	(72,540)	-24%	Beach Club Marina	456,140	(327,379)	-42%	(228,504)	-33%	(231,415)	191,979	45%	155,964	40%
89,729	20,651	4,810	69,078	335%	84,919	1766%	Tennis Center	312,260	84,360	37%	92,652	42%	(222,531)	(15,282)	-7%	(7,733)	-4%
(15,659)	35,576	16,210	(51,235)	-144%	(31,869)	-197%	Day Camps	1,534	(290,466)	-99%	(246,185)	-99%	(17,193)	239,231	93%	214,316	93%
(31,466)	(14,794)	15,812	(16,672)	-113%	(47,278)	-299%	Recreation Programs	-	(170,400)	-100%	(179,653)	-100%	(31,466)	153,728	83%	132,375	81%
358,099	1,063,815	1,188,242	(705,716)	-66%	(830,143)	-70%	Public Amenities	5,764,233	(2,562,617)	-31%	(3,154,231)	-35%	(5,406,134)	1,856,901	26%	2,324,088	30%
1,016,819	1,379,103	1,401,594	(362,284)	-26%	(384,775)	-27%	Downhill Ski	3,008,094	(695,506)	-19%	(645,051)	-18%	(1,991,274)	333,223	14%	260,276	12%
290,912	255,653	279,432	35,259	14%	11,480	4%	Cross Country Ski	877,866	(95,734)	-10%	(89,473)	-9%	(586,954)	130,993	18%	100,953	15%
30,342	114,048	77,038	(83,706)	-73%	(46,695)	-61%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(63,619)	50,533	44%	37,035	37%
(400,731)	(387,295)	(347,390)	(13,436)	-3%	(53,341)	-15%	Golf	72,548	43,148	147%	(595,226)	-89%	(473,279)	(56,584)	-14%	541,885	53%
44,880	21,674	18,162	23,206	107%	26,717	147%	Campground	118,804	22,804	24%	23,415	25%	(73,925)	401	1%	3,303	4%
(88,329)	(40,940)	(53,194)	(47,389)	-116%	(35,135)	-66%	Equestrian	71,911	(182,089)	-72%	(164,958)	-70%	(160,240)	134,700	46%	129,824	45%
34,117	13,433	8,294	20,684	154%	25,823	311%	Bikeworks	162,745	30,745	23%	33,346	26%	(128,628)	(10,061)	-8%	(7,523)	-6%
(125,172)	(175,197)	(117,646)	50,025	29%	(7,526)	-6%	Trails	1,117	(883)	-44%	(2,433)	-69%	(126,289)	50,908	29%	(5,093)	-4%
(308,267)	(57,577)	84,750	(250,690)	-435%	(393,016)	-464%	The Lodge	1,044,849	(807,001)	-44%	(1,035,459)	-50%	(1,353,116)	556,311	29%	642,443	32%
(27,950)	(69,261)	(73,758)	41,311	60%	45,809	62%	Summer Food and Bev	8,664	(147,536)	-94%	(192,126)	-96%	(36,614)	188,847	84%	237,935	87%
(14,456)	7,099	(40,592)	(21,555)	-304%	26,136	64%	Pizza on the Hill	-	(335,000)	-100%	(337,002)	-100%	(14,456)	313,445	96%	363,138	96%
(94,066)	3,075	(48,447)	(97,141)	#####	(45,619)	-94%	Alder Creek Café	303,674	(261,326)	-46%	(65,533)	-18%	(397,740)	164,185	29%	19,914	5%
517,965	1,616,209	1,615,286	(1,098,244)	-68%	(1,097,321)	-68%	Amenities Total	7,042,158	(3,966,211)	-36%	(4,270,660)	-38%	(6,524,193)	2,867,967	31%	3,173,339	33%
(4,056,718)	(5,595,209)	(4,787,297)	1,538,491	27%	730,579	15%	HOA & Amenities Support Services	664,834	84,203	15%	50,708	8%	(4,721,551)	1,454,289	24%	679,871	13%
(562,563)	(719,363)	(816,444)	156,800	22%	253,881	31%	General	-	-	0%	-	0%	(562,563)	156,800	22%	253,881	31%
(93,875)	(398,911)	(389,514)	305,036	76%	295,639	76%	Administration	188,259	(19,012)	-9%	(39,437)	-17%	(282,134)	324,048	53%	335,077	54%
(282,364)	(414,742)	(286,903)	132,378	32%	4,538	2%	Communications	156,185	(7,915)	-5%	(21,275)	-12%	(438,549)	140,293	24%	25,813	6%
(438,563)	(544,264)	(447,470)	105,701	19%	8,907	2%	Information Tech	-	-	0%	-	0%	(438,563)	105,701	19%	8,907	2%
(517,551)	(709,057)	(628,608)	191,506	27%	111,057	18%	Accounting	1,323	(3,577)	-73%	(2,708)	-67%	(518,874)	195,083	27%	113,765	18%
(224,661)	(261,181)	(289,061)	36,520	14%	64,400	22%	Human Resources	-	-	0%	-	0%	(224,661)	36,520	14%	64,400	22%
(39,733)	(253,606)	(161,250)	213,873	84%	121,517	75%	Architectural Standards	207,929	71,829	53%	79,376	62%	(247,661)	142,045	36%	42,141	15%
(143,905)	(184,659)	(163,392)	40,754	22%	19,487	12%	Member Services	19,079	(9,121)	-32%	(7,755)	-29%	(162,985)	49,874	23%	27,241	14%
(252,437)	(243,987)	(232,829)	(8,450)	-3%	(19,608)	-8%	Risk & Facility Admin	-	-	0%	-	0%	(252,437)	(8,450)	-3%	(19,608)	-8%
(1,079,949)	(1,240,240)	(823,572)	160,291	13%	(256,377)	-31%	Forestry	92,060	52,000	130%	42,507	86%	(1,172,009)	108,291	8%	(298,884)	-34%
(421,116)	(625,199)	(548,253)	204,083	33%	127,137	23%	Maintenance	-	-	0%	-	0%	(421,116)	204,083	33%	127,137	23%
\$ (3,538,753)	\$ (3,979,000)	\$ (3,172,011)	\$ 440,247	11%	\$ (366,742)	-12%	TDA Operating Fund	\$ 7,706,991	\$ (3,882,009)	-33%	\$ (4,219,952)	-35%	\$ (11,245,744)	\$ 4,322,256	28%	\$ 3,853,209	26%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Four Winter Months (Jan-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue				Total Operating Expenses					
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr		Department	Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (40,248)	\$ (107,953)	\$ (83,265)	\$ 67,705	63%	\$ 43,016	52%	Private Amenities	\$ 291,500	\$ (54,900)	-16%	\$ (47,814)	-14%	\$ (331,749)	\$ 122,604	27%	\$ 90,831	21%
(24,718)	(72,285)	(33,496)	47,567	66%	8,778	26%	Trout Creek Rec Ctr	230,430	(54,970)	-19%	(62,435)	-21%	(255,148)	102,537	29%	71,213	22%
18,861	5,260	6,740	13,601	259%	12,120	180%	Aquatics	61,000	-	0%	1,041	2%	(42,139)	13,601	24%	11,079	21%
(12,573)	(20,608)	(16,875)	8,035	39%	4,303	25%	Beach Club Marina	20	20	0%	(5,965)	-100%	(12,593)	8,015	39%	10,267	45%
(7,611)	(7,586)	(27,279)	(25)	0%	19,668	72%	Tennis Center	-	-	0%	19,643	100%	(7,611)	(25)	0%	25	0%
(2,114)	(360)	(1,191)	(1,754)	-487%	(923)	-78%	Day Camps	50	50	0%	(70)	-58%	(2,164)	(1,804)	-501%	(853)	-65%
(12,094)	(12,374)	(11,164)	280	2%	(930)	-8%	Recreation Programs	-	-	0%	(29)	-100%	(12,094)	280	2%	(901)	-8%
1,280,161	1,887,868	1,674,348	(607,707)	-32%	(394,186)	-24%	Public Amenities	4,587,846	(1,281,614)	-22%	(1,220,809)	-21%	(3,307,685)	673,907	17%	826,622	20%
1,286,377	1,700,436	1,688,214	(414,059)	-24%	(401,837)	-24%	Downhill Ski	3,004,672	(698,928)	-19%	(644,068)	-18%	(1,718,295)	284,869	14%	242,231	12%
372,044	384,275	361,212	(12,231)	-3%	10,831	3%	Cross Country Ski	878,097	(95,503)	-10%	(89,242)	-9%	(506,053)	83,272	14%	100,074	17%
38,513	121,392	83,474	(82,879)	-68%	(44,960)	-54%	Snowplay	93,961	(134,239)	-59%	(83,730)	-47%	(55,448)	51,360	48%	38,770	41%
(100,973)	(143,420)	(165,244)	42,447	30%	64,271	39%	Golf	-	-	0%	(100)	-100%	(100,973)	42,447	30%	64,371	39%
(9,610)	(10,336)	(10,818)	726	7%	1,208	11%	Campground	-	-	0%	-	0%	(9,610)	726	7%	1,208	11%
(20,223)	(24,744)	(23,994)	4,521	18%	3,771	16%	Equestrian	1,617	1,617	0%	1,617	0%	(21,840)	2,904	12%	2,154	9%
3,959	-	76	3,959	#####	3,883	5114%	Bikeworks	-	-	0%	(7,009)	-100%	3,959	3,959	#####	10,892	157%
(40,617)	(44,988)	(31,034)	4,371	10%	(9,584)	-31%	Trails	-	-	0%	-	0%	(40,617)	4,371	10%	(9,584)	-31%
(187,965)	(75,108)	(158,005)	(112,857)	-150%	(29,960)	-19%	The Lodge	420,164	(269,896)	-39%	(259,771)	-38%	(608,129)	157,039	21%	229,811	27%
(10)	-	(4,872)	(10)	#####	4,862	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	4,862	100%
(4,361)	(5,380)	(34,243)	1,019	19%	29,882	87%	Pizza on the Hill	-	-	0%	(140,392)	-100%	(4,361)	1,019	19%	170,273	98%
(56,972)	(14,259)	(30,417)	(42,713)	-300%	(26,554)	-87%	Alder Creek Café	189,335	(84,665)	-31%	1,886	1%	(246,306)	41,953	15%	(28,441)	-13%
1,239,913	1,779,915	1,591,083	(540,002)	-30%	(351,170)	-22%	Amenities Total	4,879,346	(1,336,514)	-22%	(1,268,623)	-21%	(3,639,434)	796,511	18%	917,453	20%
(1,403,244)	(2,095,915)	(1,990,430)	692,671	33%	587,185	30%	HOA & Amenities	248,901	19,761	9%	20,833	9%	(1,652,146)	672,909	29%	566,352	26%
(276,199)	(298,294)	(380,854)	22,095	7%	104,656	27%	Support Services	-	-	0%	-	0%	(276,199)	22,095	7%	104,656	27%
107,032	(138,592)	(112,659)	245,624	177%	219,691	195%	General	-	-	0%	-	0%	(2,294)	252,038	99%	230,744	99%
(126,351)	(206,688)	(160,591)	80,337	39%	34,239	21%	Administration	109,326	(6,414)	-6%	(11,053)	-9%	(186,084)	74,104	28%	29,859	14%
(189,625)	(251,050)	(195,849)	61,425	24%	6,224	3%	Communications	59,732	6,232	12%	4,380	8%	(189,625)	61,425	24%	6,224	3%
(254,057)	(318,359)	(288,878)	64,302	20%	34,821	12%	Information Tech	-	-	0%	-	0%	(189,625)	61,425	24%	6,224	3%
(99,411)	(112,880)	(153,669)	13,469	12%	54,258	35%	Accounting	1,321	(679)	-34%	(679)	-34%	(255,378)	64,981	20%	35,501	12%
(48,117)	(103,143)	(102,737)	55,026	53%	54,620	53%	Human Resources	-	-	0%	-	0%	(99,411)	13,469	12%	54,258	35%
(55,440)	(86,162)	(82,791)	30,722	36%	27,352	33%	Architectural Standards	51,901	13,201	34%	16,885	48%	(100,018)	41,825	29%	37,735	27%
(105,217)	(110,318)	(122,586)	5,101	5%	17,369	14%	Member Services	13,058	8,158	166%	8,943	217%	(68,498)	22,564	25%	18,409	21%
(173,141)	(196,478)	(149,675)	23,337	12%	(23,465)	-16%	Risk & Facility Admin	-	-	0%	-	0%	(105,217)	5,101	5%	17,369	14%
(182,718)	(273,951)	(240,140)	91,233	33%	57,422	24%	Forestry	13,563	(737)	-5%	2,358	21%	(186,704)	24,074	11%	(25,823)	-16%
							Maintenance	-	-	0%	-	0%	(182,718)	91,233	33%	57,422	24%
\$ (163,331)	\$ (316,000)	\$ (399,347)	\$ 152,669	48%	\$ 236,016	59%	TDA Operating Fund	\$ 5,128,248	\$ (1,316,752)	-20%	\$ (1,247,789)	-20%	\$ (5,291,579)	\$ 1,469,421	22%	\$ 1,483,805	22%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Five Summer Months (May-Sep) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 200,114	\$ 660,347	\$ 510,309	\$ (460,233)	-70%	\$ (310,195)	-61%	Private Amenities	\$ 986,424	\$ (1,348,695)	-58%	\$ (1,068,614)	-52%	\$ (786,310)	\$ 888,462	53%	\$ 758,420	49%
(27,398)	237,450	158,634	(264,848)	-112%	(186,033)	-117%	Trout Creek Rec Ctr	216,478	(472,822)	-69%	(342,834)	-61%	(243,877)	207,974	46%	156,802	39%
(74,208)	(19,590)	(38,931)	(54,618)	-279%	(35,277)	-91%	Aquatics	82	(171,918)	-100%	(150,512)	-100%	(74,290)	117,300	61%	115,234	61%
237,298	380,734	314,140	(143,436)	-38%	(76,843)	-24%	Beach Club Marina	456,120	(327,399)	-42%	(222,539)	-33%	(218,822)	183,963	46%	145,696	40%
97,339	28,237	32,089	69,102	245%	65,251	203%	Tennis Center	312,260	84,360	37%	73,009	31%	(214,921)	(15,258)	-8%	(7,758)	-4%
(13,545)	35,936	17,401	(49,481)	-138%	(30,946)	-178%	Day Camps	1,484	(290,516)	-99%	(246,115)	-99%	(15,029)	241,035	94%	215,169	93%
(19,372)	(2,420)	26,976	(16,952)	-700%	(46,348)	-172%	Recreation Programs	-	(170,400)	-100%	(179,624)	-100%	(19,372)	153,448	89%	133,276	87%
(922,062)	(824,053)	(486,106)	(98,009)	-12%	(435,957)	-90%	Public Amenities	1,176,387	(1,281,003)	-52%	(1,933,422)	-62%	(2,098,449)	1,182,994	36%	1,497,466	42%
(269,557)	(321,333)	(286,620)	51,776	16%	17,062	6%	Downhill Ski	3,422	3,422	0%	(982)	-22%	(272,979)	48,354	15%	18,044	6%
(81,132)	(128,622)	(81,780)	47,490	37%	648	1%	Cross Country Ski	(231)	(231)	0%	(231)	0%	(80,901)	47,721	37%	879	1%
(8,171)	(7,344)	(6,436)	(827)	-11%	(1,735)	-27%	Snowplay	-	-	0%	-	0%	(8,171)	(827)	-11%	(1,735)	-27%
(299,758)	(243,875)	(182,146)	(55,883)	-23%	(117,613)	-65%	Golf	72,548	43,148	147%	(595,126)	-89%	(372,306)	(99,031)	-36%	477,514	56%
54,490	32,010	28,981	22,480	70%	25,509	88%	Campground	118,804	22,804	24%	23,415	25%	(64,314)	(324)	-1%	2,095	3%
(68,106)	(16,196)	(29,200)	(51,910)	-321%	(38,906)	-133%	Equestrian	70,294	(183,706)	-72%	(166,575)	-70%	(138,400)	131,796	49%	127,669	48%
30,158	13,433	8,218	16,725	125%	21,940	267%	Bikeworks	162,745	30,745	23%	40,354	33%	(132,587)	(14,020)	-12%	(18,415)	-16%
(84,555)	(130,209)	(86,612)	45,654	35%	2,058	2%	Trails	1,117	(883)	-44%	(2,433)	-69%	(85,672)	46,537	35%	4,491	5%
(120,302)	17,531	242,755	(137,833)	-786%	(363,056)	-150%	The Lodge	624,685	(537,105)	-46%	(775,688)	-55%	(744,987)	399,272	35%	412,632	36%
(27,940)	(69,261)	(68,886)	41,321	60%	40,946	59%	Summer Food and Bev	8,664	(147,536)	-94%	(192,126)	-96%	(36,604)	188,857	84%	233,073	86%
(10,095)	12,479	(6,350)	(22,574)	-181%	(3,745)	-59%	Pizza on the Hill	-	(335,000)	-100%	(196,610)	-100%	(10,095)	312,426	97%	192,865	95%
(37,095)	17,334	(18,030)	(54,429)	-314%	(19,065)	-106%	Alder Creek Café	114,339	(176,661)	-61%	(67,419)	-37%	(151,434)	122,232	45%	48,354	24%
(721,948)	(163,706)	24,203	(558,242)	-341%	(746,151)	-3083%	Amenities Total	2,162,811	(2,629,698)	-55%	(3,002,037)	-58%	(2,884,759)	2,071,456	42%	2,255,886	44%
(2,653,473)	(3,499,294)	(2,796,867)	845,821	24%	143,394	5%	HOA & Amenities Support Services	415,932	64,441	18%	29,875	8%	(3,069,405)	781,380	20%	113,519	4%
(286,364)	(421,069)	(435,590)	134,705	32%	149,225	34%	General	-	-	0%	-	0%	(286,364)	134,705	32%	149,225	34%
(200,907)	(260,319)	(276,855)	59,412	23%	75,948	27%	Administration	78,933	(12,598)	-14%	(28,384)	-26%	(279,840)	72,010	20%	104,333	27%
(156,013)	(208,054)	(126,312)	52,041	25%	(29,701)	-24%	Communications	96,452	(14,148)	-13%	(25,655)	-21%	(252,465)	66,189	21%	(4,046)	-2%
(248,938)	(293,214)	(251,621)	44,276	15%	2,683	1%	Information Tech	-	-	0%	-	0%	(248,938)	44,276	15%	2,683	1%
(263,494)	(390,698)	(339,730)	127,204	33%	76,235	22%	Accounting	2	(2,898)	-100%	(2,029)	-100%	(263,496)	130,102	33%	78,265	23%
(125,250)	(148,301)	(135,392)	23,051	16%	10,142	7%	Human Resources	-	-	0%	-	0%	(125,250)	23,051	16%	10,142	7%
8,385	(150,463)	(58,512)	158,848	106%	66,897	114%	Architectural Standards	156,028	58,628	60%	62,491	67%	(147,643)	100,220	40%	4,406	3%
(88,466)	(98,497)	(80,601)	10,031	10%	(7,865)	-10%	Member Services	6,021	(17,279)	-74%	(16,697)	-73%	(94,486)	27,311	22%	8,833	9%
(147,220)	(133,669)	(110,243)	(13,551)	-10%	(36,976)	-34%	Risk & Facility Admin	-	-	0%	-	0%	(147,220)	(13,551)	-10%	(36,976)	-34%
(906,808)	(1,043,762)	(673,897)	136,954	13%	(232,911)	-35%	Forestry	78,497	52,737	205%	40,149	105%	(985,305)	84,217	8%	(273,060)	-38%
(238,399)	(351,248)	(308,113)	112,849	32%	69,715	23%	Maintenance	-	-	0%	-	0%	(238,399)	112,849	32%	69,715	23%
\$ (3,375,421)	\$ (3,663,000)	\$ (2,772,664)	\$ 287,579	8%	\$ (602,758)	-22%	TDA Operating Fund	\$ 2,578,743	\$ (2,565,257)	-50%	\$ (2,972,162)	-54%	\$ (5,954,165)	\$ 2,852,835	32%	\$ 2,369,404	28%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
na 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 27,291	\$ 31,566	\$ 27,080	\$ (4,275)	-14%	\$ 211	1%	Private Amenities	\$ 174,987	\$ (50,212)	-22%	\$ (22,280)	-11%	\$ (147,696)	\$ 45,937	24%	\$ 22,491	13%
12,850	18,396	17,533	(5,546)	-30%	(4,682)	-27%	Trout Creek Rec Ctr	69,948	(29,852)	-30%	(18,541)	-21%	(57,097)	24,307	30%	13,858	20%
(12,172)	6,510	3,222	(18,682)	-287%	(15,394)	-478%	Aquatics	27	(21,773)	-100%	(18,881)	-100%	(12,199)	3,091	20%	3,487	22%
14,845	16,631	15,459	(1,786)	-11%	(613)	-4%	Beach Club Marina	52,775	(12,124)	-19%	(1,790)	-3%	(37,929)	10,339	21%	1,177	3%
18,922	5,629	3,489	13,293	236%	15,433	442%	Tennis Center	52,238	14,538	39%	17,920	52%	(33,316)	(1,245)	-4%	(2,487)	-8%
(3,640)	(5,909)	(3,461)	2,269	38%	(179)	-5%	Day Camps	-	-	0%	-	0%	(3,640)	2,269	38%	(179)	-5%
(3,515)	(9,691)	(9,161)	6,176	64%	5,647	62%	Recreation Programs	-	(1,000)	-100%	(988)	-100%	(3,515)	7,176	67%	6,634	65%
(229,176)	(259,666)	(86,416)	30,490	12%	(142,760)	-165%	Public Amenities	271,332	(40,988)	-13%	(323,686)	-54%	(500,508)	71,478	12%	180,925	27%
(54,605)	(66,330)	(51,528)	11,725	18%	(3,077)	-6%	Downhill Ski	766	766	0%	(380)	-33%	(55,371)	10,959	17%	(2,697)	-5%
(23,142)	(29,700)	(18,208)	6,558	22%	(4,933)	-27%	Cross Country Ski	(231)	(231)	0%	(231)	0%	(22,911)	6,789	23%	(4,702)	-26%
(1,076)	(1,269)	(1,210)	193	15%	134	11%	Snowplay	-	-	0%	-	0%	(1,076)	193	15%	134	11%
(92,874)	(55,567)	6,279	(37,307)	-67%	(99,153)	#####	Golf	18,766	14,766	369%	(157,124)	-89%	(111,640)	(52,073)	-87%	57,971	34%
4,382	(308)	(1,579)	4,690	1523%	5,961	378%	Campground	15,100	3,900	35%	4,346	40%	(10,718)	790	7%	1,615	13%
(15,155)	(22,219)	(30,326)	7,064	32%	15,172	50%	Equestrian	15,694	(5,706)	-27%	(1,191)	-7%	(30,849)	12,770	29%	16,363	35%
(1,406)	(5,335)	(6,750)	3,929	74%	5,345	79%	Bikeworks	15,740	(1,260)	-7%	(1,549)	-9%	(17,145)	5,190	23%	6,894	29%
(21,003)	(23,149)	(18,832)	2,146	9%	(2,171)	-12%	Trails	50	(130)	-72%	14	39%	(21,053)	2,276	10%	(2,185)	-12%
(10,743)	(21,561)	64,629	10,818	50%	(75,372)	-117%	The Lodge	175,259	(5,381)	-3%	(130,032)	-43%	(186,001)	16,200	8%	54,661	23%
(5,945)	(14,255)	(22,553)	8,310	58%	16,607	74%	Summer Food and Bev	554	(18,846)	-97%	(21,952)	-98%	(6,500)	27,155	81%	38,559	86%
(1,887)	(11,177)	(4,974)	9,290	83%	3,087	62%	Pizza on the Hill	-	(8,500)	-100%	(17,217)	-100%	(1,887)	17,790	90%	20,304	91%
(5,724)	(8,796)	(1,364)	3,072	35%	(4,361)	-320%	Alder Creek Café	29,634	(20,366)	-41%	1,630	6%	(35,358)	23,438	40%	(5,991)	-20%
(201,885)	(228,100)	(59,336)	26,215	11%	(142,550)	-240%	Amenities Total	446,319	(91,200)	-17%	(345,966)	-44%	(648,204)	117,415	15%	203,416	24%
(615,145)	(795,900)	(606,173)	180,755	23%	(8,973)	-1%	HOA & Amenities	91,674	33,193	57%	32,566	55%	(706,820)	147,562	17%	(41,539)	-6%
(59,719)	(71,871)	(63,700)	12,152	17%	3,981	6%	Support Services	-	-	0%	-	0%	(59,719)	12,152	17%	3,981	6%
(56,705)	(54,895)	(76,871)	(1,810)	-3%	20,166	26%	General	-	-	0%	-	0%	(66,125)	791	1%	23,361	26%
(23,070)	(45,053)	(32,348)	21,983	49%	9,278	29%	Administration	9,420	(2,601)	-22%	(3,196)	-25%	(46,158)	14,295	24%	1,820	4%
(49,680)	(56,499)	(48,041)	6,819	12%	(1,639)	-3%	Communications	23,088	7,688	50%	7,457	48%	(49,680)	6,819	12%	(1,639)	-3%
(68,311)	(79,608)	(67,047)	11,297	14%	(1,263)	-2%	Information Tech	-	-	0%	-	0%	(68,312)	11,796	15%	(842)	-1%
(36,106)	(31,325)	(26,383)	(4,781)	-15%	(9,723)	-37%	Accounting	2	(498)	-100%	(421)	-100%	(36,106)	(4,781)	-15%	(9,723)	-37%
6,135	(28,301)	(10,178)	34,436	122%	16,313	160%	Human Resources	-	-	0%	-	0%	(33,480)	15,221	31%	(1,837)	-6%
(19,754)	(19,506)	(14,202)	(248)	-1%	(5,552)	-39%	Architectural Standards	39,615	19,215	94%	18,150	85%	(20,293)	2,913	13%	(2,402)	-13%
(25,931)	(26,893)	(21,348)	963	4%	(4,582)	-21%	Member Services	539	(3,161)	-85%	(3,150)	-85%	(25,931)	963	4%	(4,582)	-21%
(227,769)	(317,728)	(191,915)	89,959	28%	(35,853)	-19%	Risk & Facility Admin	-	-	0%	-	0%	(246,778)	77,410	24%	(49,578)	-25%
(54,238)	(64,221)	(54,140)	9,983	16%	(98)	0%	Forestry	19,009	12,549	194%	13,724	260%	(54,238)	9,983	16%	(98)	0%
							Maintenance	-	-	0%	-	0%					
\$ (817,031)	\$ (1,024,000)	\$ (665,508)	\$ 206,969	20%	\$ (151,523)	-23%	TDA Operating Fund	\$ 537,993	\$ (58,007)	-10%	\$ (313,400)	-37%	\$ (1,355,024)	\$ 264,976	16%	\$ 161,877	11%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
For the Six Months (Nov-Apr) 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg	
\$ (8,099)	\$ (126,028)	\$ (116,226)	\$ 117,929	94%	\$ 108,127	93%	Private Amenities	\$ 515,786	\$ (33,614) -6%	\$ (18,421) -3%	\$ (523,885)	\$ 151,543 22%	\$ 126,547 19%				
(18,077)	(71,696)	(35,445)	53,619	75%	17,368	49%	Trout Creek Rec Ctr	376,490	(84,610) -18%	(87,025) -19%	(394,567)	138,229 26%	104,393 21%				
20,302	11,240	9,124	9,062	81%	11,178	123%	Aquatics	85,202	(1,798) -2%	1,243 1%	(64,900)	10,860 14%	9,935 13%				
(40,485)	(32,099)	(27,809)	(8,386)	-26%	(12,676)	-46%	Beach Club Marina	(18,036)	(18,036) 0%	(24,021) -401%	(22,449)	9,650 30%	11,345 34%				
59,509	(11,142)	(31,263)	70,651	634%	90,772	290%	Tennis Center	71,913	71,913 0%	91,556 466%	(12,404)	(1,262) -11%	(784) -7%				
(2,825)	(500)	(829)	(2,325)	-465%	(1,996)	-241%	Day Camps	50	50 0%	(70) -58%	(2,875)	(2,375) -475%	(1,926) -203%				
(26,523)	(21,831)	(30,003)	(4,692)	-21%	3,480	12%	Recreation Programs	167	(1,133) -87%	(105) -38%	(26,690)	(3,559) -15%	3,584 12%				
1,660,455	1,745,050	2,017,652	(84,595)	-5%	(357,197)	-18%	Public Amenities	6,552,517	(949,343) -13%	(1,272,091) -16%	(4,892,062)	864,748 15%	914,894 16%				
1,653,489	1,616,120	2,057,128	37,369	2%	(403,640)	-20%	Downhill Ski	4,121,629	(352,971) -8%	(603,821) -13%	(2,468,140)	390,340 14%	200,181 8%				
529,863	439,262	445,477	90,601	21%	84,386	19%	Cross Country Ski	1,291,538	55,538 4%	899 0%	(761,676)	35,062 4%	83,486 10%				
78,760	153,803	118,558	(75,043)	-49%	(39,798)	-34%	Snowplay	160,316	(155,884) -49%	(90,004) -36%	(81,556)	80,841 50%	50,206 38%				
(179,286)	(209,603)	(222,088)	30,317	14%	42,803	19%	Golf	(120)	(1,120) -112%	(3,901) -103%	(179,166)	31,437 15%	46,704 21%				
(14,290)	(15,362)	(14,695)	1,072	7%	405	3%	Campground	-	- 0%	- 0%	(14,290)	1,072 7%	405 3%				
(32,130)	(35,866)	(35,163)	3,736	10%	3,033	9%	Equestrian	1,617	1,617 0%	1,617 0%	(33,747)	2,119 6%	1,416 4%				
2,971	-	(114)	2,971	#####	3,085	2716%	Bikeworks	-	- 0%	(7,009) -100%	2,971	2,971 #####	10,094 142%				
(55,212)	(60,629)	(24,743)	5,417	9%	(30,469)	-123%	Trails	-	- 0%	- 0%	(55,212)	5,417 9%	(30,469) -123%				
(244,010)	(98,871)	(204,973)	(145,139)	-147%	(39,037)	-19%	The Lodge	696,387	(359,373) -34%	(349,364) -33%	(940,398)	214,233 19%	310,327 25%				
8	(3,027)	(8,101)	3,035	100%	8,109	100%	Summer Food and Bev	500	500 0%	- 0%	(492)	2,535 84%	8,109 94%				
(6,405)	(17,504)	(59,312)	11,099	63%	52,907	89%	Pizza on the Hill	-	(73,000) -100%	(211,785) -100%	(6,405)	84,099 93%	264,692 98%				
(73,302)	(23,273)	(34,323)	(50,029)	-215%	(38,980)	-114%	Alder Creek Café	280,650	(64,650) -19%	(8,723) -3%	(353,953)	14,620 4%	(30,256) -9%				
1,652,355	1,619,022	1,901,426	33,333	2%	(249,071)	-13%	Amenities Total	7,068,303	(982,957) -12%	(1,290,512) -15%	(5,415,948)	1,016,290 16%	1,041,441 16%				
(2,799,440)	(3,207,022)	(2,898,835)	407,582	13%	99,395	3%	HOA & Amenities Support Services	379,496	59,756 19%	23,257 7%	(3,178,936)	347,826 10%	76,138 2%				
(465,445)	(463,116)	(405,504)	(2,329)	-1%	(59,940)	-15%	General	-	- 0%	- 0%	(465,445)	(2,329) -1%	(59,940) -15%				
(289,755)	(244,256)	(340,838)	(45,499)	-19%	51,083	15%	Administration	132,261	(2,379) -2%	(4,519) -3%	(422,016)	(43,120) -11%	55,603 12%				
(205,117)	(302,408)	(248,651)	97,291	32%	43,534	18%	Communications	94,453	8,253 10%	10,457 12%	(299,570)	89,038 23%	33,077 10%				
(298,140)	(362,387)	(298,282)	64,247	18%	142	0%	Information Tech	-	- 0%	- 0%	(298,140)	64,247 18%	142 0%				
(388,031)	(455,761)	(406,561)	67,730	15%	18,531	5%	Accounting	1,881	(719) -28%	(992) -35%	(389,911)	68,450 15%	19,523 5%				
(167,476)	(201,761)	(224,877)	34,285	17%	57,402	26%	Human Resources	-	- 0%	- 0%	(167,476)	34,285 17%	57,402 26%				
(82,079)	(143,960)	(140,665)	61,881	43%	58,586	42%	Architectural Standards	82,445	18,145 28%	19,241 30%	(164,523)	43,737 21%	39,345 19%				
(95,576)	(130,371)	(117,523)	34,795	27%	21,947	19%	Member Services	15,591	7,091 83%	7,975 105%	(111,167)	27,704 20%	13,972 11%				
(164,485)	(167,320)	(167,824)	2,835	2%	3,339	2%	Risk & Facility Admin	-	- 0%	- 0%	(164,485)	2,835 2%	3,339 2%				
(318,424)	(314,046)	(186,204)	(4,378)	-1%	(132,220)	-71%	Forestry	52,865	29,365 125%	(8,905) -14%	(371,289)	(33,743) -10%	(123,315) -50%				
(324,914)	(421,636)	(361,905)	96,722	23%	36,991	10%	Maintenance	-	- 0%	- 0%	(324,914)	96,722 23%	36,991 10%				
\$ (1,147,085)	\$ (1,588,000)	\$ (997,409)	\$ 440,915	28%	\$ (149,676)	-15%	TDA Operating Fund	\$ 7,447,799	\$ (923,201) -11%	\$ (1,267,255) -15%	\$ (8,594,884)	\$ 1,364,116 14%	\$ 1,117,580 12%				

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q1 Jan-Mar, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (57,040)	\$ (80,664)	\$ (77,800)	\$ 23,624	29%	\$ 20,760	27%	Private Amenities	\$ 233,438	\$ (32,262)	-12%	\$ (13,024)	-5%	\$ (290,478)	\$ 55,886	16%	\$ 33,784	10%
(37,967)	(52,185)	(45,185)	14,218	27%	7,218	16%	Trout Creek Rec Ctr	188,368	(32,332)	-15%	(21,094)	-10%	(226,336)	46,549	17%	28,311	11%
6,862	145	(3,731)	6,717	4632%	10,593	284%	Aquatics	45,000	-	0%	8,000	22%	(38,138)	6,717	15%	2,593	6%
(11,171)	(15,431)	(17,044)	4,260	28%	5,873	34%	Beach Club Marina	20	20	0%	20	0%	(11,191)	4,240	27%	5,853	34%
(5,504)	(5,322)	(5,319)	(182)	-3%	(186)	-3%	Tennis Center	-	-	0%	-	0%	(5,504)	(182)	-3%	(186)	-3%
(239)	(270)	(538)	31	11%	299	56%	Day Camps	50	50	0%	50	0%	(289)	(19)	-7%	249	46%
(9,020)	(7,601)	(5,983)	(1,419)	-19%	(3,037)	-51%	Recreation Programs	-	-	0%	-	0%	(9,020)	(1,419)	-19%	(3,037)	-51%
1,499,573	1,931,909	1,822,563	(432,336)	-22%	(322,990)	-18%	Public Amenities	4,551,031	(690,739)	-13%	(668,683)	-13%	(3,051,458)	258,403	8%	345,693	10%
1,400,760	1,634,962	1,689,280	(234,202)	-14%	(288,520)	-17%	Downhill Ski	2,991,913	(351,387)	-11%	(359,185)	-11%	(1,591,153)	117,185	7%	70,666	4%
385,403	368,454	366,798	16,949	5%	18,605	5%	Cross Country Ski	855,870	(22,430)	-3%	(20,755)	-2%	(470,467)	39,379	8%	39,360	8%
42,361	123,255	78,333	(80,894)	-66%	(35,972)	-46%	Snowplay	93,724	(125,376)	-57%	(69,053)	-42%	(51,363)	44,482	46%	33,080	39%
(77,310)	(92,698)	(105,810)	15,388	17%	28,499	27%	Golf	-	-	0%	(50)	-100%	(77,310)	15,388	17%	28,549	27%
(7,234)	(7,797)	(7,883)	563	7%	649	8%	Campground	-	-	0%	-	0%	(7,234)	563	7%	649	8%
(17,397)	(17,729)	(15,969)	332	2%	(1,428)	-9%	Equestrian	-	-	0%	-	0%	(17,397)	332	2%	(1,428)	-9%
1,901	-	-	1,901	#####	1,901	#####	Bikeworks	-	-	0%	-	0%	1,901	1,901	#####	1,901	#####
(36,293)	(33,676)	(24,085)	(2,617)	-8%	(12,208)	-51%	Trails	-	-	0%	-	0%	(36,293)	(2,617)	-8%	(12,208)	-51%
(142,099)	(42,197)	(111,352)	(99,902)	-237%	(30,747)	-28%	The Lodge	420,164	(131,906)	-24%	(124,720)	-23%	(562,263)	32,004	5%	93,973	14%
(10)	-	(3,849)	(10)	#####	3,839	100%	Summer Food and Bev	-	-	0%	-	0%	(10)	(10)	#####	3,839	100%
(3,120)	(3,110)	(23,160)	(10)	0%	20,039	87%	Pizza on the Hill	-	-	0%	(117,194)	-100%	(3,120)	(10)	0%	137,233	98%
(47,388)	2,445	(19,740)	(49,833)	#####	(27,647)	-140%	Alder Creek Café	189,361	(59,639)	-24%	22,274	13%	(236,748)	9,807	4%	(49,921)	-27%
1,442,534	1,851,245	1,744,763	(408,711)	-22%	(302,230)	-17%	Amenities Total	4,784,470	(723,000)	-13%	(681,707)	-12%	(3,341,936)	314,289	9%	379,477	10%
(1,125,475)	(1,557,245)	(1,491,555)	431,770	28%	366,081	25%	HOA & Amenities	196,898	21,368	12%	25,502	15%	(1,322,372)	410,403	24%	340,579	20%
(198,503)	(228,683)	(275,728)	30,180	13%	77,225	28%	Support Services	-	-	0%	-	0%	(198,503)	30,180	13%	77,225	28%
121,218	(94,725)	(80,416)	215,943	228%	201,633	251%	General	94,367	(1,663)	-2%	(4,501)	-5%	26,850	217,605	114%	206,135	115%
(104,038)	(143,665)	(119,309)	41,627	29%	15,271	13%	Administration	46,195	6,395	16%	7,600	20%	(150,233)	35,232	19%	7,672	5%
(153,419)	(184,568)	(141,455)	31,149	17%	(11,964)	-8%	Communications	-	-	0%	-	0%	(153,419)	31,149	17%	(11,964)	-8%
(216,510)	(240,232)	(218,271)	23,722	10%	1,761	1%	Information Tech	1,318	(382)	-22%	(329)	-20%	(217,828)	24,104	10%	2,089	1%
(77,637)	(86,485)	(125,636)	8,848	10%	47,999	38%	Accounting	-	-	0%	-	0%	(77,637)	8,848	10%	47,999	38%
(46,846)	(82,245)	(83,083)	35,399	43%	36,237	44%	Human Resources	40,552	16,752	70%	18,742	86%	(87,398)	18,647	18%	17,495	17%
(56,436)	(64,426)	(62,471)	7,990	12%	6,035	10%	Architectural Standards	2,688	(1,112)	-29%	(498)	-16%	(59,124)	9,102	13%	6,534	10%
(91,528)	(82,465)	(95,098)	(9,063)	-11%	3,571	4%	Member Services	-	-	0%	-	0%	(91,528)	(9,063)	-11%	3,571	4%
(143,660)	(143,317)	(106,682)	(343)	0%	(36,978)	-35%	Risk & Facility Admin	11,778	1,378	13%	4,488	62%	(155,438)	(1,721)	-1%	(41,466)	-36%
(158,115)	(204,434)	(183,406)	46,319	23%	25,291	14%	Forestry	-	-	0%	-	0%	(158,115)	46,319	23%	25,291	14%
							Maintenance	-	-	0%	-	0%					
\$ 317,059	\$ 294,000	\$ 253,208	\$ 23,059	8%	\$ 63,851	25%	TDA Operating Fund	\$ 4,981,367	\$ (701,633)	-12%	\$ (656,205)	-12%	\$ (4,664,308)	\$ 724,692	13%	\$ 720,056	13%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q2 Apr-Jun, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ (53,707)	\$ 10,805	\$ (56,442)	\$ (64,512)	-597%	\$ 2,735	5%	Private Amenities	\$ 203,766	\$ (471,830)	-70%	\$ (338,278)	-62%	\$ (257,472)	\$ 407,319	61%	\$ 341,013	57%
(51,918)	77,208	28,474	(129,126)	-167%	(80,392)	-282%	Trout Creek Rec Ctr	42,118	(295,682)	-88%	(216,004)	-84%	(94,036)	166,556	64%	135,611	59%
230	(11,909)	(8,099)	12,139	102%	8,329	103%	Aquatics	15,960	(47,340)	-75%	(47,472)	-75%	(15,730)	59,479	79%	55,801	78%
2,356	14,612	7,582	(12,256)	-84%	(5,226)	-69%	Beach Club Marina	71,686	(71,210)	-50%	(48,303)	-40%	(69,330)	58,954	46%	43,077	38%
16,342	1,687	(21,055)	14,655	869%	37,397	178%	Tennis Center	74,559	759	1%	24,668	49%	(58,217)	13,896	19%	12,729	18%
(8,746)	(38,653)	(36,239)	29,907	77%	27,493	76%	Day Camps	(558)	(54,558)	-101%	(46,909)	-101%	(8,188)	84,465	91%	74,402	90%
(11,971)	(32,140)	(27,104)	20,169	63%	15,133	56%	Recreation Programs	-	(3,800)	-100%	(4,258)	-100%	(11,971)	23,969	67%	19,392	62%
(610,465)	(502,091)	(665,157)	(108,374)	-22%	54,692	8%	Public Amenities	272,147	(988,043)	-78%	(933,701)	-77%	(882,612)	879,669	50%	988,393	53%
(211,081)	(70,731)	(128,089)	(140,350)	-198%	(82,992)	-65%	Downhill Ski	12,759	(347,541)	-96%	(287,074)	-96%	(223,839)	207,192	48%	204,082	48%
(38,629)	(26,101)	(36,715)	(12,528)	-48%	(1,914)	-5%	Cross Country Ski	22,227	(73,073)	-77%	(68,488)	-75%	(60,856)	60,545	50%	66,574	52%
(7,900)	(4,400)	4,302	(3,500)	-80%	(12,202)	-284%	Snowplay	238	(8,862)	-97%	(14,677)	-98%	(8,138)	5,362	40%	2,475	23%
(110,154)	(149,812)	(255,190)	39,658	26%	145,037	57%	Golf	8,654	254	3%	(53,750)	-86%	(118,808)	39,404	25%	198,786	63%
186	(2,034)	(4,463)	2,220	109%	4,650	104%	Campground	18,642	(1,658)	-8%	(3,496)	-16%	(18,456)	3,878	17%	8,145	31%
(41,297)	(56,023)	(61,791)	14,726	26%	20,494	33%	Equestrian	12,390	(28,210)	-69%	(25,242)	-67%	(53,687)	42,936	44%	45,736	46%
5,541	(543)	(3,582)	6,084	1120%	9,123	255%	Bikeworks	67,946	30,446	81%	28,483	72%	(62,405)	(24,362)	-64%	(19,360)	-45%
(30,611)	(58,935)	(33,131)	28,324	48%	2,520	8%	Trails	855	435	104%	(180)	-17%	(31,466)	27,889	47%	2,700	8%
(131,360)	(73,486)	(56,977)	(57,874)	-79%	(74,383)	-131%	The Lodge	116,374	(366,596)	-76%	(371,533)	-76%	(247,733)	308,723	55%	297,150	55%
(9,099)	(31,377)	(31,613)	22,278	71%	22,515	71%	Summer Food and Bev	3,400	(15,400)	-82%	(8,225)	-71%	(12,499)	37,678	75%	30,740	71%
(4,966)	(10,040)	(27,060)	5,074	51%	22,094	82%	Pizza on the Hill	-	(78,500)	-100%	(63,782)	-100%	(4,966)	83,574	94%	85,876	95%
(31,097)	(18,609)	(30,848)	(12,488)	-67%	(249)	-1%	Alder Creek Café	8,663	(99,337)	-92%	(65,738)	-88%	(39,760)	86,849	69%	65,489	62%
(664,172)	(491,286)	(721,599)	(172,886)	-35%	57,427	8%	Amenities Total	475,913	(1,459,873)	-75%	(1,271,979)	-73%	(1,140,085)	1,286,987	53%	1,329,406	54%
(1,168,577)	(1,803,714)	(1,568,060)	635,137	35%	399,483	25%	HOA & Amenities Support Services	174,906	(41,308)	-19%	(78,116)	-31%	(1,343,483)	676,445	33%	477,599	26%
(212,529)	(268,007)	(338,331)	55,478	21%	125,802	37%	General	-	-	0%	-	0%	(212,529)	55,478	21%	125,802	37%
(62,001)	(138,818)	(131,838)	76,817	55%	69,837	53%	Administration	56,977	(13,617)	-19%	(35,957)	-39%	(118,978)	90,434	43%	105,794	47%
(86,473)	(137,779)	(80,237)	51,306	37%	(6,236)	-8%	Communications	50,062	(20,538)	-29%	(34,120)	-41%	(136,535)	71,844	34%	27,884	17%
(135,160)	(188,609)	(162,942)	53,449	28%	27,782	17%	Information Tech	-	-	0%	-	0%	(135,160)	53,449	28%	27,782	17%
(125,575)	(233,319)	(204,932)	107,744	46%	79,356	39%	Accounting	3	(997)	-100%	(734)	-100%	(125,578)	108,741	46%	80,090	39%
(63,216)	(86,731)	(80,457)	23,515	27%	17,241	21%	Human Resources	-	-	0%	-	0%	(63,216)	23,515	27%	17,241	21%
(20,741)	(81,863)	(39,398)	61,122	75%	18,658	47%	Architectural Standards	43,318	(8,882)	-17%	(9,559)	-18%	(64,059)	70,004	52%	28,217	31%
(29,385)	(64,375)	(53,478)	34,990	54%	24,093	45%	Member Services	14,086	4,086	41%	5,218	59%	(43,471)	30,904	42%	18,874	30%
(76,187)	(81,373)	(82,792)	5,186	6%	6,605	8%	Risk & Facility Admin	-	-	0%	-	0%	(76,187)	5,186	6%	6,605	8%
(252,878)	(305,844)	(209,613)	52,966	17%	(43,264)	-21%	Forestry	10,460	(1,360)	-12%	(2,965)	-22%	(263,338)	54,326	17%	(40,299)	-18%
(104,432)	(216,996)	(184,041)	112,564	52%	79,609	43%	Maintenance	-	-	0%	-	0%	(104,432)	112,564	52%	79,609	43%
\$ (1,832,749)	\$ (2,295,000)	\$ (2,289,658)	\$ 462,251	20%	\$ 456,910	20%	TDA Operating Fund	\$ 650,819	\$ (1,501,181)	-70%	\$ (1,350,095)	-67%	\$ (2,483,567)	\$ 1,963,433	44%	\$ 1,807,005	42%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q3 Jul-Sep, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ 270,612	\$ 622,253	\$ 561,285	\$ (351,641)	-57%	\$ (290,673)	-52%	Private Amenities	\$ 840,720	\$ (899,503)	-52%	\$ (765,127)	-48%	\$ (570,108)	\$ 547,862	49%	\$ 474,454	45%
37,769	140,142	141,849	(102,373)	-73%	(104,080)	-73%	Trout Creek Rec Ctr	216,422	(199,778)	-48%	(168,171)	-44%	(178,653)	97,405	35%	64,092	26%
(62,440)	(2,566)	(20,360)	(59,874)	#####	(42,079)	-207%	Aquatics	122	(124,578)	-100%	(109,999)	-100%	(62,562)	64,704	51%	67,919	52%
233,540	360,945	306,727	(127,405)	-35%	(73,188)	-24%	Beach Club Marina	384,433	(256,190)	-40%	(180,221)	-32%	(150,894)	128,784	46%	107,033	41%
78,891	24,286	31,184	54,605	225%	47,707	153%	Tennis Center	237,701	83,601	54%	67,984	40%	(158,810)	(28,996)	-22%	(20,276)	-15%
(6,674)	74,499	52,987	(81,173)	-109%	(59,661)	-113%	Day Camps	2,042	(235,958)	-99%	(199,326)	-99%	(8,716)	154,785	95%	139,665	94%
(10,475)	24,947	48,899	(35,422)	-142%	(59,374)	-121%	Recreation Programs	-	(166,600)	-100%	(175,394)	-100%	(10,475)	131,178	93%	116,021	92%
(531,009)	(366,003)	30,837	(165,006)	-45%	(561,845)	#####	Public Amenities	941,055	(883,835)	-48%	(1,551,847)	-62%	(1,472,063)	718,830	33%	990,002	40%
(172,860)	(185,128)	(159,597)	12,268	7%	(13,263)	-8%	Downhill Ski	3,422	3,422	0%	1,209	55%	(176,282)	8,846	5%	(14,472)	-9%
(55,862)	(86,700)	(50,651)	30,838	36%	(5,211)	-10%	Cross Country Ski	(231)	(231)	0%	(231)	0%	(55,631)	31,069	36%	(4,980)	-10%
(4,118)	(4,807)	(5,597)	689	14%	1,479	26%	Snowplay	-	-	0%	-	0%	(4,118)	689	14%	1,479	26%
(213,268)	(144,785)	13,610	(68,483)	-47%	(226,877)	#####	Golf	63,894	42,894	204%	(541,426)	-89%	(277,162)	(111,377)	-67%	314,549	53%
51,927	31,505	30,509	20,422	65%	21,418	70%	Campground	100,162	24,462	32%	26,910	37%	(48,235)	(4,040)	-9%	(5,492)	-13%
(29,634)	32,812	24,566	(62,446)	-190%	(54,201)	-221%	Equestrian	59,521	(153,879)	-72%	(139,716)	-70%	(89,155)	91,433	51%	85,516	49%
26,675	13,976	11,876	12,699	91%	14,799	125%	Bikeworks	94,799	299	0%	4,863	5%	(68,124)	12,400	15%	9,937	13%
(58,268)	(82,586)	(60,430)	24,318	29%	2,162	4%	Trails	262	(1,318)	-83%	(2,253)	-90%	(58,530)	25,636	30%	4,415	7%
(34,808)	58,106	253,079	(92,914)	-160%	(287,887)	-114%	The Lodge	508,311	(308,499)	-38%	(539,206)	-51%	(543,120)	215,584	28%	251,320	32%
(18,841)	(37,884)	(38,296)	19,043	50%	19,455	51%	Summer Food and Bev	5,264	(132,136)	-96%	(183,901)	-97%	(24,105)	151,179	86%	203,355	89%
(6,370)	20,249	9,627	(26,619)	-131%	(15,997)	-166%	Pizza on the Hill	-	(256,500)	-100%	(156,026)	-100%	(6,370)	229,881	97%	140,029	96%
(15,582)	19,239	2,141	(34,821)	-181%	(17,723)	-828%	Alder Creek Café	105,651	(102,349)	-49%	(22,069)	-17%	(121,232)	67,529	36%	4,346	3%
(260,397)	256,250	592,122	(516,647)	-202%	(852,518)	-144%	Amenities Total	1,781,775	(1,783,338)	-50%	(2,316,974)	-57%	(2,042,172)	1,266,691	38%	1,464,456	42%
(1,762,666)	(2,234,250)	(1,727,682)	471,584	21%	(34,985)	-2%	HOA & Amenities Support Services	293,030	104,143	55%	103,323	54%	(2,055,696)	367,441	15%	(138,308)	-7%
(151,531)	(222,673)	(202,385)	71,142	32%	50,854	25%	General	-	-	0%	-	0%	(151,531)	71,142	32%	50,854	25%
(153,092)	(165,368)	(177,261)	12,276	7%	24,169	14%	Administration	36,915	(3,732)	-9%	1,021	3%	(190,007)	16,008	8%	23,148	11%
(91,853)	(131,298)	(87,356)	39,445	30%	(4,497)	-5%	Communications	59,928	6,228	12%	5,245	10%	(151,781)	33,217	18%	(9,742)	-7%
(149,984)	(171,087)	(143,073)	21,103	12%	(6,911)	-5%	Information Tech	-	-	0%	-	0%	(149,984)	21,103	12%	(6,911)	-5%
(175,466)	(235,506)	(205,406)	60,040	25%	29,940	15%	Accounting	2	(2,198)	-100%	(1,646)	-100%	(175,467)	62,239	26%	31,586	15%
(83,807)	(87,965)	(82,968)	4,158	5%	(840)	-1%	Human Resources	-	-	0%	-	0%	(83,807)	4,158	5%	(840)	-1%
27,854	(89,498)	(38,768)	117,352	131%	66,622	172%	Architectural Standards	124,059	63,959	106%	70,193	130%	(96,205)	53,393	36%	(3,571)	-4%
(58,084)	(55,858)	(47,443)	(2,226)	-4%	(10,641)	-22%	Member Services	2,305	(12,095)	-84%	(12,474)	-84%	(60,389)	9,869	14%	1,833	3%
(84,722)	(80,149)	(54,939)	(4,573)	-6%	(29,784)	-54%	Risk & Facility Admin	-	-	0%	-	0%	(84,722)	(4,573)	-6%	(29,784)	-54%
(683,411)	(791,079)	(507,277)	107,668	14%	(176,134)	-35%	Forestry	69,821	51,981	291%	40,984	142%	(753,232)	55,687	7%	(217,118)	-40%
(158,570)	(203,769)	(180,806)	45,199	22%	22,236	12%	Maintenance	-	-	0%	-	0%	(158,570)	45,199	22%	22,236	12%
\$ (2,023,063)	\$ (1,978,000)	\$ (1,135,560)	\$ (45,063)	2%	\$ (887,503)	-78%	TDA Operating Fund	\$ 2,074,805	\$ (1,679,195)	-45%	\$ (2,213,651)	-52%	\$ (4,097,868)	\$ 1,634,132	29%	\$ 1,326,148	24%

Tahoe Donner Association
Operating Fund - Summary P&L by Department
Q4 Oct-Dec, 2020

Net Operating Results Before Allocated Overhead (NORBO)							Department	Revenue					Total Operating Expenses				
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Variance to Budget		Variance to PriorYr		Actual	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg			Amount	Pctg	Amount	Pctg		Amount	Pctg	Amount	Pctg
\$ -	\$ (57,394)	\$ 15,455	\$ 57,394	100%	\$ (15,455)	-100%	Private Amenities	\$ -	\$ (344,481)	-100%	\$ (353,693)	-100%	\$ -	\$ 401,875	100%	\$ 338,238	100%
-	(22,965)	(3,887)	22,965	100%	3,887	100%	Trout Creek Rec Ctr	-	(246,300)	-100%	(207,561)	-100%	-	269,265	100%	211,448	100%
-	15,830	6,582	(15,830)	-100%	(6,582)	-100%	Aquatics	-	(48,000)	-100%	(40,202)	-100%	-	32,170	100%	33,620	100%
-	(22,926)	(32,627)	22,926	100%	32,627	100%	Beach Club Marina	-	(14,481)	-100%	3,889	100%	-	37,407	100%	28,738	100%
-	(5,751)	67,551	5,751	100%	(67,551)	-100%	Tennis Center	-	(16,100)	-100%	(88,451)	-100%	-	21,851	100%	20,900	100%
-	(5,776)	(5,415)	5,776	100%	5,415	100%	Day Camps	-	-	0%	-	0%	-	5,776	100%	5,415	100%
-	(15,806)	(16,750)	15,806	100%	16,750	100%	Recreation Programs	-	(19,600)	-100%	(21,368)	-100%	-	35,406	100%	38,118	100%
-	(262,815)	138,566	262,815	100%	(138,566)	-100%	Public Amenities	-	(2,068,150)	-100%	(2,232,902)	-100%	-	2,330,965	100%	2,094,336	100%
-	85,697	299,912	(85,697)	-100%	(299,912)	-100%	Downhill Ski	-	(1,078,400)	-100%	(1,117,407)	-100%	-	992,703	100%	817,495	100%
-	(19,953)	138,507	19,953	100%	(138,507)	-100%	Cross Country Ski	-	(268,400)	-100%	(413,776)	-100%	-	288,353	100%	275,269	100%
-	5,952	35,204	(5,952)	-100%	(35,204)	-100%	Snowplay	-	(67,800)	-100%	(66,354)	-100%	-	61,848	100%	31,150	100%
-	(137,405)	(176,784)	137,405	100%	176,784	100%	Golf	-	(600)	-100%	(38,747)	-100%	-	138,005	100%	215,531	100%
-	(10,474)	(8,266)	10,474	100%	8,266	100%	Campground	-	-	0%	(423)	-100%	-	10,474	100%	8,689	100%
-	(40,060)	(38,398)	40,060	100%	38,398	100%	Equestrian	-	-	0%	(1,765)	-100%	-	40,060	100%	40,162	100%
-	167	(1,244)	(167)	-100%	1,244	100%	Bikeworks	-	(7,000)	-100%	(5,239)	-100%	-	6,833	100%	6,483	100%
-	(34,603)	(24,582)	34,603	100%	24,582	100%	Trails	-	-	0%	718	100%	-	34,603	100%	23,864	100%
-	(64,623)	(43,114)	64,623	100%	43,114	100%	The Lodge	-	(485,150)	-100%	(460,394)	-100%	-	549,773	100%	503,508	100%
-	(15,039)	(17,940)	15,039	100%	17,940	100%	Summer Food and Bev	-	(2,800)	-100%	(736)	-100%	-	17,839	100%	18,676	100%
-	(6,099)	(4,677)	6,099	100%	4,677	100%	Pizza on the Hill	-	-	0%	(7,560)	-100%	-	6,099	100%	12,237	100%
-	(26,375)	(20,052)	26,375	100%	20,052	100%	Alder Creek Café	-	(158,000)	-100%	(121,218)	-100%	-	184,375	100%	141,270	100%
-	(320,209)	154,020	320,209	100%	(154,020)	-100%	Amenities Total	-	(2,412,631)	-100%	(2,586,594)	-100%	-	2,732,840	100%	2,432,574	100%
-	(1,787,791)	(2,050,409)	1,787,791	100%	2,050,409	100%	HOA & Amenities	-	(138,369)	-100%	(181,981)	-100%	-	1,926,160	100%	2,232,389	100%
-	(223,637)	(256,287)	223,637	100%	256,287	100%	Support Services	-	-	0%	-	0%	-	223,637	100%	256,287	100%
-	(156,089)	(476,013)	156,089	100%	476,013	100%	General	-	-	0%	-	0%	-	188,818	100%	513,057	100%
-	(136,258)	(124,242)	136,258	100%	124,242	100%	Administration	-	(32,729)	-100%	(37,044)	-100%	-	182,158	100%	173,846	100%
-	(173,736)	(165,726)	173,736	100%	165,726	100%	Communications	-	(45,900)	-100%	(49,604)	-100%	-	173,736	100%	165,726	100%
-	(236,943)	(205,781)	236,943	100%	205,781	100%	Information Tech	-	-	0%	-	0%	-	238,043	100%	206,552	100%
-	(117,819)	(94,687)	117,819	100%	94,687	100%	Accounting	-	(1,100)	-100%	(771)	-100%	-	117,819	100%	94,687	100%
-	(69,394)	(53,291)	69,394	100%	53,291	100%	Human Resources	-	-	0%	-	0%	-	108,294	100%	99,398	100%
-	(67,341)	(60,056)	67,341	100%	60,056	100%	Architectural Standards	-	(38,900)	-100%	(46,108)	-100%	-	71,141	100%	63,088	100%
-	(82,013)	(82,585)	82,013	100%	82,585	100%	Member Services	-	(3,800)	-100%	(3,032)	-100%	-	82,013	100%	82,585	100%
-	(304,760)	(330,327)	304,760	100%	330,327	100%	Risk & Facility Admin	-	-	0%	-	0%	-	320,700	100%	375,749	100%
-	(219,801)	(201,415)	219,801	100%	201,415	100%	Forestry	-	(15,940)	-100%	(45,422)	-100%	-	219,801	100%	201,415	100%
-							Maintenance	-	-	0%	-	0%	-				
\$ -	\$ (2,108,000)	\$ (1,896,388)	\$ 2,108,000	100%	\$ 1,896,388	100%	TDA Operating Fund	\$ -	\$ (2,551,000)	-100%	\$ (2,768,575)	-100%	\$ -	\$ 4,659,000	100%	\$ 4,664,963	100%

Tahoe Donner Association
Operating Fund - NOR and Per Property Metrics

For the nine months ending September 2020

Net Operating Results (NOR)				Department	Per Property Metrics			
Actual	Budget	Variance to Budget			Actual	Budget	Variance to Budget	
		Amount	Pctg				Amount	Pctg
				# of Assessed Lots	6473	6473	-	0%
\$ 159,866	\$ (129,631)	\$ 289,497	223%	Private Amenities	\$ 24.70	\$ (20.03)	\$ 45	223%
(52,116)	(46,839)	(5,277)	-11%	Trout Creek Rec Ctg	(8.05)	(7.24)	(1)	-11%
(55,347)	(163,829)	108,482	66%	Aquatics	(8.55)	(25.31)	17	66%
224,725	259,006	(34,281)	-13%	Beach Club Marina	34.72	40.01	(5)	-13%
89,729	(47,403)	137,132	289%	Tennis Center	13.86	(7.32)	21	289%
(15,659)	(15,022)	(637)	-4%	Day Camps	(2.42)	(2.32)	(0)	-4%
(31,466)	(115,544)	84,078	73%	Recreation Programs	(4.86)	(17.85)	13	73%
358,099	(345,349)	703,448	204%	Public Amenities	\$ 55.32	\$ (53.35)	109	204%
1,016,819	1,013,903	2,916	0%	Downhill Ski	157.09	156.64	0	0%
290,912	89,216	201,696	226%	Cross Country Ski	44.94	13.78	31	226%
30,342	71,219	(40,877)	-57%	Snowplay	4.69	11.00	(6)	-57%
(400,731)	(555,730)	154,999	28%	Golf	(61.91)	(85.85)	24	28%
44,880	(5,623)	50,503	898%	Campground	6.93	(0.87)	8	898%
(88,329)	(97,972)	9,643	10%	Equestrian	(13.65)	(15.14)	1	10%
34,117	(12,086)	46,203	382%	Bikeworks	5.27	(1.87)	7	382%
(125,172)	(221,725)	96,553	44%	Trails	(19.34)	(34.25)	15	44%
(308,267)	(372,696)	64,429	17%	The Lodge	(47.62)	(57.58)	10	17%
(27,950)	(107,948)	79,998	74%	Summer Food and Bev	(4.32)	(16.68)	12	74%
(14,456)	(82,407)	67,951	82%	Pizza on the Hill	(2.23)	(12.73)	10	82%
(94,066)	(63,500)	(30,566)	-48%	Alder Creek Café	(14.53)	(9.81)	(5)	-48%
517,965	(474,980)	992,945	209%	Amenities Total	\$ 80.02	\$ (73.38)	153	209%
(4,056,718)	(3,358,020)	(698,698)	-21%	HOA & Amenities Support Services	\$ (626.71)	\$ (518.77)	(108)	-21%
(562,563)	(1,631,088)	1,068,525	66%	General	(86.91)	(251.98)	165	66%
(93,875)	-	(93,875)	#####	Administration	(14.50)	-	(15)	0%
(282,364)	-	(282,364)	#####	Communications	(43.62)	-	(44)	0%
(438,563)	-	(438,563)	#####	Information Tech	(67.75)	-	(68)	0%
(517,551)	-	(517,551)	#####	Accounting	(79.96)	-	(80)	0%
(224,661)	-	(224,661)	#####	Human Resources	(34.71)	-	(35)	0%
(39,733)	(347,403)	307,670	89%	Architectural Standards	(6.14)	(53.67)	48	89%
(143,905)	-	(143,905)	#####	Member Services	(22.23)	-	(22)	0%
(252,437)	-	(252,437)	#####	Risk & Facility Admin	(39.00)	-	(39)	0%
(1,079,949)	(1,379,529)	299,580	22%	Forestry	(166.84)	(213.12)	46	22%
(421,116)	-	(421,116)	#####	Maintenance	(65.06)	-	(65)	0%
\$ (3,538,753)	\$ (3,833,000)	\$ 294,247	8%	Net Operating Result	\$ (546.69)	\$ (592.15)	\$ 45.46	8%

Tahoe Donner Association
Payroll Hours for nonExempt Employees
for the month of **September 2020**

Month							Department	Year to Date						
Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
1,901	3,040	2,820	1,138	37%	919	33%	Private Amenities	14,869	45,468	46,021	30,599	67%	31,152	68%
1,021	1,386	1,159	365	26%	138	12%	Trout Creek Rec Ctr	7,711	13,481	14,177	5,771	43%	6,467	46%
82	71	198	(12)	-16%	116	59%	Aquatics	1,728	4,253	5,352	2,525	59%	3,624	68%
556	983	844	427	43%	288	34%	Beach Club Marina	3,689	10,790	9,827	7,101	66%	6,138	62%
242	440	456	198	45%	214	47%	Tennis Center	1,605	3,773	3,755	2,169	57%	2,150	57%
-	-	5	-	0%	5	100%	Day Camps	32	10,249	10,062	10,217	100%	10,030	100%
-	160	159	160	100%	159	100%	Recreation Programs	105	2,921	2,848	2,816	96%	2,744	96%
6,798	9,925	13,177	3,127	32%	6,379	48%	Public Amenities	105,317	149,940	168,855	44,623	30%	63,537	38%
498	509	480	11	2%	(18)	-4%	Downhill Ski Area	47,856	52,822	54,567	4,966	9%	6,712	12%
(67)	-	12	67	0%	79	661%	Cross Country Ski Area	11,778	12,663	14,956	885	7%	3,178	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1,308	3,602	3,006	2,294	64%	1,698	56%
273	-	1,612	(273)	0%	1,339	83%	Golf Operations	1,134	-	7,277	(1,134)	0%	6,143	84%
1,121	880	3,503	(241)	-27%	2,383	68%	Golf Maintenance	4,899	6,021	17,923	1,121	19%	13,024	73%
-	119	102	119	100%	102	100%	Campground	606	890	910	284	32%	304	33%
644	733	758	89	12%	113	15%	Equestrian	2,230	5,754	5,934	3,524	61%	3,704	62%
129	136	82	7	5%	(47)	-57%	Bikeworks	936	1,353	1,214	417	31%	277	23%
431	572	486	142	25%	55	11%	Trails	1,733	3,367	1,799	1,634	49%	67	4%
3,011	4,394	3,959	1,383	31%	948	24%	The Lodge	22,813	38,133	37,074	15,320	40%	14,261	38%
24	692	1,212	668	97%	1,188	98%	Summer Food and Bev	292	5,035	6,751	4,743	94%	6,459	96%
-	305	361	305	100%	361	100%	Pizza on the Hill	-	6,961	8,267	6,961	100%	8,267	100%
735	1,585	610	850	54%	(125)	-21%	Alder Creek Café	9,732	13,339	9,175	3,607	27%	(556)	-6%
8,700	12,965	15,997	4,265	33%	7,298	46%	Amenities Total	120,186	195,408	214,876	75,222	38%	94,690	44%
6,964	9,283	7,614	2,320	25%	650	9%	HOA & Amenities Support Services	51,014	72,082	63,192	21,068	29%	12,178	19%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
171	147	195	(24)	-16%	24	12%	Administration	1,626	1,310	2,361	(316)	-24%	735	31%
367	504	517	137	27%	151	29%	Communications	3,600	4,423	4,176	823	19%	577	14%
485	662	621	177	27%	136	22%	Information Tech	4,081	6,166	4,722	2,084	34%	641	14%
811	1,080	981	269	25%	170	17%	Accounting	6,258	9,481	9,238	3,223	34%	2,980	32%
131	-	-	(131)	0%	(131)	0%	Human Resources	227	-	298	(227)	0%	71	24%
685	968	735	283	29%	51	7%	Architectural Standards	5,125	8,127	6,802	3,002	37%	1,677	25%
473	528	487	56	11%	14	3%	Member Services	3,392	4,681	4,180	1,289	28%	789	19%
366	180	238	(186)	-103%	(128)	-54%	Risk & Facility Admin	2,603	1,643	1,585	(961)	-58%	(1,019)	-64%
2,270	3,592	2,444	1,322	37%	174	7%	Forestry	14,019	20,168	14,318	6,149	30%	299	2%
1,205	1,622	1,395	417	26%	190	14%	Maintenance	10,082	16,083	15,510	6,001	37%	5,428	35%
15,664	22,248	23,611	6,584	30%	7,948	34%	Total Payroll Hours	171,200	267,490	278,068	96,290	36%	106,868	38%

Hours are Pre-capitalization to capital project, if any

Tahoe Donner Association
Payroll Hours - Full Time Equivalents Schedule (nonExempt Employees)
for the month of **September 2020**

Current Year Actual - by month												Department	Prior Year Actual - by month												Year to Date - Averages			
1	2	3	4	5	6	7	8	9	10	11	12		1	2	3	4	5	6	7	8	9	10	11	12	Variance			
													Actual	Prior Yr	Amount	Pctg												
7	8	6	2	1	9	22	20	11	-	-	-	11	9	9	10	16	52	88	55	16	12	8	7	10	30	20.0	68%	
6	8	5	2	0	2	8	6	6	-	-	-	11	9	9	9	9	11	9	8	7	8	7	7	5	9	4.1	46%	
-	-	-	-	-	0	5	5	0	-	-	-	-	-	-	-	1	5	15	8	1	-	-	-	1	3	2.3	68%	
-	-	-	-	1	4	6	7	3	-	-	-	-	-	-	-	3	11	22	16	5	1	0	-	2	6	3.9	62%	
-	-	-	-	-	2	3	3	1	-	-	-	-	-	-	-	1	5	7	6	3	1	-	-	1	2	1.4	57%	
-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	1	17	28	12	0	-	-	-	0	6	6.4	100%	
0	0	0	-	-	-	-	-	-	-	-	-	0	0	-	1	0	3	7	4	1	2	1	0	0	2	1.8	96%	
177	159	85	19	17	26	40	46	39	-	-	-	178	153	136	72	39	82	122	116	76	52	33	150	68	108	40.7	38%	
106	98	48	8	5	2	3	3	3	-	-	-	103	91	74	32	3	3	3	3	3	3	8	88	31	35	4.3	12%	
28	24	14	1	-	0	0	0	(0)	-	-	-	29	22	23	11	0	0	0	0	0	1	6	25	8	10	2.0	21%	
5	2	1	-	-	-	-	-	-	-	-	-	6	6	4	1	-	-	-	-	-	0	-	4	1	2	1.1	56%	
-	-	-	-	-	1	1	2	2	-	-	-	-	0	-	-	0	5	14	13	9	5	-	-	1	5	3.9	84%	
1	1	1	2	5	2	5	5	6	-	-	-	1	1	2	4	12	19	22	21	20	18	3	1	3	11	8.3	73%	
-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	-	1	1	1	1	1	-	-	-	0	1	0.2	33%	
0	-	-	-	0	3	3	3	4	-	-	-	0	-	0	0	0	9	11	9	4	1	0	-	1	4	2.4	62%	
-	-	-	-	-	1	2	2	1	-	-	-	-	-	-	-	0	2	2	2	0	0	-	-	1	1	0.2	23%	
-	-	-	-	0	1	4	2	2	-	-	-	-	-	-	-	-	1	4	2	3	0	-	-	1	1	0.0	4%	
22	20	13	7	6	13	13	19	17	-	-	-	22	19	21	17	18	29	35	30	23	18	14	21	15	24	9.1	38%	
-	-	-	-	-	0	1	1	0	-	-	-	-	-	-	-	-	3	14	15	7	1	-	0	0	4	4.1	96%	
-	-	-	-	-	-	-	-	-	-	-	-	7	6	4	3	1	5	9	11	2	0	-	-	-	5	5.3	100%	
15	13	7	2	1	2	6	5	4	-	-	-	10	8	8	3	3	5	7	6	4	4	4	11	6	6	(0.4)	-6%	
183	167	91	21	19	34	62	66	50	-	-	-	188	162	145	82	54	134	210	171	92	64	41	157	77	138	60.7	44%	
35	30	28	17	24	38	44	38	40	-	-	-	37	32	34	33	40	48	48	48	44	47	41	39	33	41	7.8	19%	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	
1	1	1	1	1	1	1	1	1	-	-	-	3	2	2	1	1	1	1	1	1	1	1	1	1	2	0.5	31%	
3	2	2	2	2	2	3	2	2	-	-	-	2	2	3	3	3	3	3	3	3	3	2	3	2	3	0.4	14%	
3	3	3	2	1	3	3	3	3	-	-	-	3	2	2	3	4	3	2	3	4	4	4	4	3	3	0.4	14%	
5	5	5	2	2	3	4	4	5	-	-	-	6	5	6	6	6	6	6	6	6	6	6	6	4	6	1.9	32%	
-	-	-	-	0	-	-	0	1	-	-	-	1	1	-	-	-	-	-	-	-	-	-	-	0	0	0.0	24%	
5	3	3	2	2	3	4	3	4	-	-	-	5	4	5	5	5	3	4	4	4	5	4	5	3	4	1.1	25%	
3	3	3	2	1	2	2	2	3	-	-	-	2	3	3	3	2	3	2	3	3	3	3	3	2	3	0.5	19%	
2	2	2	1	0	2	2	2	2	-	-	-	2	1	1	1	0	1	1	2	1	1	2	2	2	1	(0.7)	-64%	
4	2	2	2	10	17	17	13	13	-	-	-	2	1	2	2	8	19	18	17	14	16	10	7	9	9	0.2	2%	
9	7	7	3	5	6	7	7	7	-	-	-	11	11	11	9	10	10	10	9	8	9	9	9	6	10	3.5	35%	
219	197	119	38	43	73	106	104	90	-	-	-	225	194	179	115	95	182	259	219	136	111	82	196	110	178	68.5	38%	

Tahoe Donner Association
FTE - NonExempt Employees [note, this report excludes Exempt Employees (salaried)]
for the period September 2020

Month - FTEs							Department	Year to Date - FTEs						
Actual	Budget	Prior Yr	Variance Budget		Variance to PriorYr			Actual	Budget	Prior Yr	Variance to Budget		Variance to PriorYr	
			Amount	Pctg	Amount	Pctg				Amount	Pctg	Amount	Pctg	
11.0	17.5	16.3	6.6	37%	5.3	33%	Private Amenities	10	29	30	20	67%	20	68%
5.9	8.0	6.7	2	26%	1	12%	Trout Creek Rec Ctr	5	9	9	4	43%	4	46%
0.5	0.4	1.1	(0)	-16%	1	59%	Aquatics	1	3	3	2	59%	2	68%
3.2	5.7	4.9	2	43%	2	34%	Beach Club Marina	2	7	6	5	66%	4	62%
1.4	2.5	2.6	1	45%	1	47%	Tennis Center	1	2	2	1	57%	1	57%
-	-	0.0	-	0%	0	100%	Day Camps	0	7	6	7	100%	6	100%
-	0.9	0.9	1	100%	1	100%	Recreation Programs	0	2	2	2	96%	2	96%
39.2	57.3	76.0	18.0	32%	36.8	48%	Public Amenities	68	96	108	29	30%	41	38%
2.9	2.9	2.8	0	2%	(0)	-4%	Downhill Ski Area	31	34	35	3	9%	4	12%
(0.4)	-	0.1	0	0%	0	661%	Cross Country Ski Area	8	8	10	1	7%	2	21%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	1	2	2	1	64%	1	56%
1.6	-	9.3	(2)	0%	8	83%	Golf Operations	1	-	5	(1)	0%	4	84%
6.5	5.1	20.2	(1)	-27%	14	68%	Golf Maintenance	3	4	11	1	19%	8	73%
-	0.7	0.6	1	100%	1	100%	Campground	0	1	1	0	32%	0	33%
3.7	4.2	4.4	1	12%	1	15%	Equestrian	1	4	4	2	61%	2	62%
0.7	0.8	0.5	0	5%	(0)	-57%	Bikeworks	1	1	1	0	31%	0	23%
2.5	3.3	2.8	1	25%	0	11%	Trails	1	2	1	1	49%	0	4%
17.4	25.3	22.8	8	31%	5	24%	The Lodge	15	24	24	10	40%	9	38%
0.1	4.0	7.0	4	97%	7	98%	Summer Food and Bev	0	3	4	3	94%	4	96%
-	1.8	2.1	2	100%	2	100%	Pizza on the Hill	-	4	5	4	100%	5	100%
4.2	9.1	3.5	5	54%	(1)	-21%	Alder Creek Café	6	9	6	2	27%	(0)	-6%
50.2	74.8	92.3	24.6	33%	42.1	46%	Amenities Total	77	125	138	48	38%	61	44%
40.2	53.6	43.9	13	25%	3.8	9%	HOA & Amenities Support Services	33	46	41	14	29%	8	19%
-	-	-	-	0%	-	0%	General	-	-	-	-	0%	-	0%
1.0	0.8	1.1	(0)	-16%	0	12%	Administration	1	1	2	(0)	-24%	0	31%
2.1	2.9	3.0	1	27%	1	29%	Communications	2	3	3	1	19%	0	14%
2.8	3.8	3.6	1	27%	1	22%	Information Tech	3	4	3	1	34%	0	14%
4.7	6.2	5.7	2	25%	1	17%	Accounting	4	6	6	2	34%	2	32%
0.8	-	-	(1)	0%	(1)	0%	Human Resources	0	-	0	(0)	0%	0	24%
4.0	5.6	4.2	2	29%	0	7%	Architectural Standards	3	5	4	2	37%	1	25%
2.7	3.0	2.8	0	11%	0	3%	Member Services	2	3	3	1	28%	1	19%
2.1	1.0	1.4	(1)	-103%	(1)	-54%	Risk & Facility Admin	2	1	1	(1)	-58%	(1)	-64%
13.1	20.7	14.1	8	37%	1	7%	Forestry	9	13	9	4	30%	0	2%
7.0	9.4	8.0	2	26%	1	14%	Maintenance	6	10	10	4	37%	3	35%
90.4	128.4	136.2	38.0	30%	45.9	34%	Total nonExempt FTEs	110	171	178	61.7	36.0%	68.5	38.4%

Tahoe Donner Association
Overtime Payroll Hours Report
for the month of **September 2020**

Month							Department	Year to Date			
Actual	Last Month	Prior Yr	Variance Last Month		Variance to PriorYr		Actual	Prior Yr	Variance to PriorYr		
			Amount	Pctg	Amount	Pctg			Amount	Pctg	
41	58	41	17	30%	1	2%	Private Amenities	391	1,035	644	62%
25	39	24	14	37%	(1)	-6%	Trout Creek Rec Ctr	307	354	47	13%
10	11	6	2	17%	(3)	-57%	Aquatics	52	342	290	85%
2	1	2	(1)	-143%	0	4%	Beach Club Marina	10	117	107	91%
4	6	6	2	32%	2	29%	Tennis Center	22	92	70	76%
-	-	-	-	0%	-	0%	Day Camps	-	13	13	100%
-	-	4	-	0%	4	100%	Recreation Programs	-	117	117	100%
219	327	605	108	33%	386	64%	Public Amenities	5,168	9,737	4,569	47%
3	3	10	0	7%	7	70%	Downhill Ski Area	3,256	3,858	602	16%
-	-	-	-	0%	-	0%	Cross Country Ski Area	397	798	401	50%
-	-	-	-	0%	-	0%	Snowplay - Total Tubers	56	206	151	73%
14	17	10	3	19%	(4)	-34%	Golf Operations	71	98	27	27%
127	138	329	11	8%	202	61%	Golf Maintenance	442	1,981	1,539	78%
-	50	18	50	100%	18	100%	Campground	114	194	80	41%
1	30	24	28	95%	23	94%	Equestrian	54	148	94	63%
-	2	-	2	100%	-	0%	Bikeworks	7	3	(4)	-123%
3	16	18	13	83%	15	84%	Trails	23	74	50	68%
45	56	79	11	19%	34	43%	The Lodge	316	1,003	687	68%
-	-	33	-	0%	33	100%	Summer Food and Bev	-	255	255	100%
-	-	50	-	0%	50	100%	Pizza on the Hill	-	722	722	100%
26	16	34	(10)	-65%	9	25%	Alder Creek Caf�	432	399	(33)	-8%
260	385	647	126	33%	387	60%	Amenities Total	5,559	10,772	5,213	48%
244	213	220	(31)	-14%	(23)	-10%	HOA & Amenities Support Services	1,352	2,642	1,291	49%
-	-	-	-	0%	-	0%	General	-	-	-	0%
11	3	20	(7)	-208%	9	47%	Administration	83	394	311	79%
28	5	4	(23)	-512%	(24)	-631%	Communications	54	40	(15)	-37%
9	0	0	(9)	#####	(9)	-1967%	Information Tech	18	16	(2)	-14%
2	11	12	9	78%	10	80%	Accounting	59	187	128	69%
-	-	-	-	0%	-	0%	Human Resources	-	3	3	100%
29	18	13	(11)	-62%	(16)	-121%	Architectural Standards	108	267	160	60%
13	4	7	(9)	-236%	(6)	-82%	Member Services	52	84	32	38%
15	7	10	(8)	-122%	(5)	-47%	Risk & Facility Admin	140	90	(50)	-55%
124	154	127	30	20%	3	3%	Forestry	694	759	65	9%
12	11	26	(1)	-12%	14	54%	Maintenance	143	802	659	82%
503	598	867	95	16%	364	42%	Total Payroll Hours	6,911	13,414	6,504	48%

**Tahoe Donner Association
Statement of Financial Position**

**Consolidated
September 2020**

	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ 236,324	\$ 234,322	\$ 253,090	\$ 339,941	2,002	1%	(16,766)	-7%	(103,617)	-30%
Cash & Investments, non-Restricted	30,849,885	31,787,719	28,061,425	27,285,953	(937,834)	-3%	2,788,460	10%	3,563,933	13%
Cash and Investments total	31,086,209	32,022,041	28,314,515	27,625,893	(935,832)	-3%	2,771,695	10%	3,460,316	13%
Member's Dues & Receivables, Net	234,642	245,176	254,621	301,873	(10,533)	-4%	(19,979)	-8%	(67,230)	-22%
Other Receivables	241,253	280,239	348,414	151,025	(38,986)	-14%	(107,160)	-31%	90,229	60%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	262,314	272,535	319,338	253,424	(10,222)	-4%	(57,025)	-18%	8,890	4%
Prepaid Expenses & Other Assets	249,493	350,662	860,059	239,065	(101,169)	-29%	(610,566)	-71%	10,427	4%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(44,049,800)	(43,758,134)	(41,424,804)	(40,739,352)	(291,666)	-1%	(2,624,996)	-6%	(3,310,448)	-8%
NBV of Property & Equipment	37,630,266	37,921,932	40,255,262	39,061,706	(291,666)	-1%	(2,624,996)	-7%	(1,431,440)	-4%
Construction In Progress	4,471,225	3,721,578	1,076,145	2,151,283	749,647	20%	3,395,081	315%	2,319,942	108%
Net Property and Equipment	42,101,492	41,643,511	41,331,407	41,212,989	457,981	1%	770,085	2%	888,502	2%
Total Assets	\$ 74,175,403	\$ 74,814,164	\$ 71,428,354	\$ 69,784,269	(638,761)	-1%	2,747,050	4%	4,391,134	6%
Liabilities										
Accounts Payable	\$ 1,223,121	\$ 749,314	\$ 756,298	\$ 340,630	473,807	63%	466,822	62%	882,491	259%
Accrued Liabilities	1,077,444	1,108,713	1,469,598	1,321,102	(31,269)	-3%	(392,154)	-27%	(243,657)	-18%
Deferred Revenue, Annual Assessment	3,616,933	3,616,933	3,773,671	2,135,445	-	0%	(156,738)	-4%	1,481,488	69%
Deferred Revenue, Recreation Fee	443,013	528,789	583,945	486,055	(85,776)	-16%	(140,932)	-24%	(43,042)	-9%
Deferred Revenue, All Other	884,588	472,355	893,151	480,296	412,233	87%	(8,563)	-1%	404,291	84%
Deposits	287,794	551,203	555,395	536,970	(263,409)	-48%	(267,601)	-48%	(249,176)	-46%
Total Liabilities	7,532,892	7,027,306	8,032,058	5,300,497	505,586	7%	(499,166)	-6%	2,232,395	42%
Members' Equity	66,642,511	67,786,858	63,396,295	64,483,772	(1,144,347)	-2%	3,246,216	5%	2,158,739	3%
Total Liabilities and Members' Equity	\$ 74,175,403	\$ 74,814,164	\$ 71,428,354	\$ 69,784,269	(638,761)	-1%	2,747,050	4%	4,391,134	6%
Balance Check	-	-	-	-	-	-	-	-	-	-
Members Equity Per Owner (#6473)	\$ 10,295	\$ 10,472	\$ 9,794	\$ 9,962	(177)	-2%	502	5%	333	3%
OPF/RRF/DVF/NEF	\$ 3,791		\$ 3,409				383	11%		
PROPERTY FUND	\$ 6,504		\$ 6,385				119	2%		

Tahoe Donner Association
Statement of Financial Position

Operating Fund
September 2020

TB REF	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited		Variance of Current Month Increase (Decrease)							
			Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	to Last Month		to Last Year End		to 12 Months Ago			
					Amount	Pctg	Amount	Pctg	Amount	Pctg		
Assets												
	Cash & Investments, Restricted	2	\$ 236,324	\$ 234,322	\$ 253,090	\$ 339,941	2,002	1%	(16,766)	-7%	(103,617)	-30%
	Cash & Investments, non-Restricted	1	4,459,818	5,444,018	6,046,086	5,505,777	(984,201)	-18%	(1,586,268)	-26%	(1,045,960)	-19%
	Cash and Investments total		4,696,142	5,678,341	6,299,176	5,845,718	(982,199)	-17%	(1,603,034)	-25%	(1,149,577)	-20%
	Member's Dues & Receivables, Net	3	233,927	244,461	253,906	301,158	(10,533)	-4%	(19,979)	-8%	(67,230)	-22%
	Other Receivables	4	278,475	280,564	227,211	81,022	(2,088)	-1%	51,265	23%	197,453	244%
	Due From (To) Other Funds	5	2,499,888	1,773,258	(131,222)	1,491,269	726,630	41%	2,631,110	2005%	1,008,619	68%
	Inventory	6	262,314	272,535	319,338	253,424	(10,222)	-4%	(57,025)	-18%	8,890	4%
	Prepaid Expenses & Other Assets	7	249,493	349,363	860,059	239,051	(99,871)	-29%	(610,566)	-71%	10,441	4%
	Gross, Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Less Accumulated Depreciation		-	-	-	-	-	0%	-	0%	-	0%
	NBV of Property & Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Construction In Progress		-	-	-	-	-	0%	-	0%	-	0%
	Net Property and Equipment		-	-	-	-	-	0%	-	0%	-	0%
	Total Assets		\$ 8,220,239	\$ 8,598,522	\$ 7,828,468	\$ 8,211,643	(378,283)	-4%	391,771	5%	8,596	0%
Liabilities												
	Accounts Payable	11	\$ 981,407	\$ 559,137	\$ 440,070	\$ 304,246	422,269	76%	541,336	123%	677,161	223%
	Accrued Liabilities	12	1,041,557	1,075,660	1,450,623	1,291,749	(34,103)	-3%	(409,066)	-28%	(250,191)	-19%
	Deferred Revenue, Annual Assessment	13	3,616,933	3,616,933	1,662,831	2,135,445	-	0%	1,954,102	118%	1,481,488	69%
	Deferred Revenue, Recreation Fee	14	443,013	528,789	583,945	486,055	(85,776)	-16%	(140,932)	-24%	(43,042)	-9%
	Deferred Revenue, All Other	15	884,588	472,355	893,151	480,296	412,233	87%	(8,563)	-1%	404,291	84%
	Deposits	16	287,794	551,203	555,395	536,970	(263,409)	-48%	(267,601)	-48%	(249,176)	-46%
	Total Liabilities		7,255,291	6,804,077	5,586,014	5,234,760	451,214	7%	1,669,277	30%	2,020,531	39%
	Members' Equity	17	964,948	1,794,445	2,242,454	2,976,883	(829,497)	-46%	(1,277,506)	-57%	(2,011,935)	-68%
	Total Liabilities and Members' Equity		\$ 8,220,239	\$ 8,598,522	\$ 7,828,468	\$ 8,211,643	(378,283)	-4%	391,771	5%	8,596	0%
	Balance Check		-	-	-	-	-	-	-	-	-	-
	Members' Equity policy target(t) balance		1,414,000	1,414,000	1,100,000	1,100,000	-	0%	314,000	29%	314,000	29%
	Members' Equity variance Over (under) Target		(449,052)	380,445	1,142,454	1,876,883	(829,497)	-218%	(1,591,506)	-139%	(2,325,935)	-124%

(t) Operating Fund's policy target balance is 10% of budgeted revenues

Operating Fund - Members' Equity Recon:			
YTD NOR results Favorable (Unfavorable)	294,247	F06.2	
Annual Assessment revenue variance to Budget	(1,560,188)		
Members' Equity Transfers In (Out)	-	< \$1.0m to RRF (10/2019 BoD)	
Net Change in Members Equity	(1,265,941)	(A)	toDVF

Financial Position (Balance Sheet)

OPERATING FUND

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F11.1

Tahoe Donner Association
Statement of Financial Position
Replacement Reserve Fund
September 2020

	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	17,601,258	17,577,926	14,341,231	13,745,732	23,332	0%	3,260,027	23%	3,855,526	28%
Cash and Investments total	17,601,258	17,577,926	14,341,231	13,745,732	23,332	0%	3,260,027	23%	3,855,526	28%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	(52,542)	(33,267)	84,522	31,079	(19,276)	-58%	(137,065)	-162%	(83,621)	-269%
Due From (To) Other Funds	(3,041,034)	(2,363,209)	109,638	(671,379)	(677,825)	-29%	(3,150,672)	-2874%	(2,369,655)	-353%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	0	1,299	(0)	14	(1,298)	-100%	0	#####	(14)	-100%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 14,507,682	\$ 15,182,749	\$ 14,535,392	\$ 13,105,446	(675,067)	-4%	(27,710)	0%	1,402,236	11%
Liabilities										
Accounts Payable	\$ 229,254	\$ 177,717	\$ 290,151	\$ 27,066	51,538	29%	(60,897)	-21%	202,188	747%
Accrued Liabilities	24,273	22,273	14,861	20,957	2,000	9%	9,412	63%	3,316	16%
Deferred Revenue, Annual Assessment	-	-	1,402,874	-	-	0%	(1,402,874)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	253,527	199,990	1,707,887	48,023	53,538	27%	(1,454,359)	-85%	205,504	428%
Members' Equity	14,254,154	14,982,759	12,827,505	13,057,422	(728,605)	-5%	1,426,649	11%	1,196,732	9%
Total Liabilities and Members' Equity	\$ 14,507,682	\$ 15,182,749	\$ 14,535,392	\$ 13,105,446	(675,067)	-4%	(27,710)	0%	1,402,236	11%
Balance Check	-	-	-	-	-				-	

For Captial Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Replacement Reserve Fund - Members' Equity Recon:			
YTD Revenue less Expenditures	1,418,538	F14	
Members' Equity Transfers In (Out)	-	< \$1.0m from OPF (10/2019 BoD)	
Net Change in Members Equity	1,418,538	(A)	

Tahoe Donner Association
Statement of Financial Position
Development Fund
September 2020

	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited		Variance of Current Month Increase (Decrease)						
			Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	to Last Month		to Last Year End		to 12 Months Ago		
					Amount	Pctg	Amount	Pctg	Amount	Pctg	
Assets											
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%	
Cash & Investments, non-Restricted	8,526,096	8,506,250	7,414,919	7,656,902	19,845	0%	1,111,176	15%	869,194	11%	
Cash and Investments total	8,526,096	8,506,250	7,414,919	7,656,902	19,845	0%	1,111,176	15%	869,194	11%	
Member's Dues & Receivables, Net	715	715	715	715	-	0%	-	0%	-	0%	
Other Receivables	16,123	29,873	35,809	37,782	(13,750)	-46%	(19,687)	-55%	(21,659)	-57%	
Due From (To) Other Funds	410,805	454,859	14,604	(653,330)	(44,054)	-10%	396,201	2713%	1,064,135	163%	
Inventory	-	-	-	-	-	0%	-	0%	-	0%	
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%	
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%	
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%	
Total Assets	\$ 8,953,738	\$ 8,991,697	\$ 7,466,048	\$ 7,042,068	(37,959)	0%	1,487,691	20%	1,911,670	27%	
Liabilities											
Accounts Payable	\$ 12,460	\$ 12,460	\$ 26,078	\$ 9,318	-	0%	(13,618)	-52%	3,142	34%	
Accrued Liabilities	11,446	10,612	3,946	8,396	834	8%	7,500	190%	3,050	36%	
Deferred Revenue, Annual Assessment	-	-	648,770	-	-	0%	(648,770)	-100%	-	0%	
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%	
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%	
Deposits	-	-	-	-	-	0%	-	0%	-	0%	
Total Liabilities	23,906	23,072	678,793	17,714	834	4%	(654,887)	-96%	6,192	35%	
Members' Equity	8,929,832	8,968,625	6,787,254	7,024,355	(38,793)	0%	2,142,578	32%	1,905,478	27%	
							(A)				
Total Liabilities and Members' Equity	\$ 8,953,738	\$ 8,991,697	\$ 7,466,048	\$ 7,042,068	(37,959)	0%	1,487,691	20%	1,911,670	27%	
Balance Check	-	-	-	-							

For Captial Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Development Fund - Members' Equity Recon:		
YTD Revenue less Expenditures	2,137,533	F14
Members' Equity Transfers In (Out)	-	
Net Change in Members Equity	2,137,533	(A)

Tahoe Donner Association
Statement of Financial Position
New Equipment Fund
September 2020

	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited		Variance of Current Month Increase (Decrease)					
			Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	to Last Month		to Last Year End		to 12 Months Ago	
					Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash & Investments, Restricted	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Cash & Investments, non-Restricted	262,714	259,524	259,188	377,542	3,190	1%	3,526	1%	(114,828)	-30%
Cash and Investments total	262,714	259,524	259,188	377,542	3,190	1%	3,526	1%	(114,828)	-30%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	(19)	3,078	871	1,141	(3,097)	-101%	(891)	-102%	(1,161)	-102%
Due From (To) Other Funds	130,341	135,092	6,980	(166,560)	(4,751)	-4%	123,361	1767%	296,901	178%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
NBV of Property & Equipment	-	-	-	-	-	0%	-	0%	-	0%
Construction In Progress	-	-	-	-	-	0%	-	0%	-	0%
Net Property and Equipment	-	-	-	-	-	0%	-	0%	-	0%
Total Assets	\$ 393,036	\$ 397,694	\$ 267,040	\$ 212,123	(4,659)	-1%	125,996	47%	180,913	85%
Liabilities										
Accounts Payable	\$ -	\$ -	\$ -	\$ -	-	0%	-	0%	-	0%
Accrued Liabilities	168	168	168	-	-	0%	-	0%	168	0%
Deferred Revenue, Annual Assessment	-	-	59,197	-	-	0%	(59,197)	-100%	-	0%
Deferred Revenue, Recreation Fee	-	-	-	-	-	0%	-	0%	-	0%
Deferred Revenue, All Other	-	-	-	-	-	0%	-	0%	-	0%
Deposits	-	-	-	-	-	0%	-	0%	-	0%
Total Liabilities	168	168	59,365	-	-	0%	(59,197)	-100%	168	0%
Members' Equity	392,868	397,526	207,675	212,123	(4,659)	-1%	185,193	89%	180,745	85%
Total Liabilities and Members' Equity	\$ 393,036	\$ 397,694	\$ 267,040	\$ 212,123	(4,659)	-1%	125,996	47%	180,913	85%
Balance Check	-	-	-	-	-	-	-	-	-	-

For Captial Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14

Tahoe Donner Association
Statement of Financial Position
Property Fund
September 2020

	Current Month as of Sep 30, 2020	Last Month as of Aug 31, 2020	Audited Last Year End as of Dec 31, 2019	12Mths Ago as of Sep 30, 2019	Variance of Current Month Increase (Decrease)					
					to Last Month		to Last Year End		to 12 Months Ago	
	Amount	Pctg	Amount	Pctg	Amount	Pctg	Amount	Pctg	Amount	Pctg
Assets										
Cash and Investments total	-	-	-	-	-	0%	-	0%	-	0%
Member's Dues & Receivables, Net	-	-	-	-	-	0%	-	0%	-	0%
Other Receivables	-	-	-	-	-	0%	-	0%	-	0%
Due From (To) Other Funds	-	-	-	-	-	0%	-	0%	-	0%
Inventory	-	-	-	-	-	0%	-	0%	-	0%
Prepaid Expenses & Other Assets	-	-	-	-	-	0%	-	0%	-	0%
Gross, Property & Equipment	81,680,066	81,680,066	81,680,066	79,801,058	-	0%	-	0%	1,879,008	2%
Less Accumulated Depreciation	(44,049,800)	(43,758,134)	(41,424,804)	(40,739,352)	(291,666)	-1%	(2,624,996)	-6%	(3,310,448)	-8%
NBV of Property & Equipment	37,630,266	37,921,932	40,255,262	39,061,706	(291,666)	-1%	(2,624,996)	-7%	(1,431,440)	-4%
Construction In Progress	4,471,225	3,721,578	1,076,145	2,151,283	749,647	20%	3,395,081	315%	2,319,942	108%
Net Property and Equipment	42,101,492	41,643,511	41,331,407	41,212,989	457,981	1%	770,085	2%	888,502	2%
Total Assets	\$ 42,101,492	\$ 41,643,511	\$ 41,331,407	\$ 41,212,989	457,981	1%	770,085	2%	888,502	2%
Liabilities										
Total Liabilities	-	-	-	-	-	0%	-	0%	-	0%
Members' Equity	42,101,492	41,643,511	41,331,407	41,212,989	457,981	1%	770,085	2%	888,502	2%
Total Liabilities and Members' Equity	\$ 42,101,492	\$ 41,643,511	\$ 41,331,407	\$ 41,212,989	457,981	1%	770,085	2%	888,502	2%
Balance Check	-	-	-	-	-	0%	-	0%	-	0%
Depreciation Expense YTD	2,624,996	2,333,330	3,440,155	2,475,000	291,666	12%	(815,159)	-24%	149,996	6%
Retirement/disposal of Fixed Assets	-	-	-	-	-	0%	-	0%	-	0%
AccDep removal YTD	-	-	-	-	-	0%	-	0%	-	0%
Book Loss (Gain) on Asset Disposals	-	-	30,927	-	-	0%	-	0%	-	0%
Net Change in Accum Deprec YTD	2,624,996	-	30,927	-	-	0%	-	0%	-	0%
For Captial Funds (RRF/DVF/NEF) P&L ACTIVITIES - REFER TO SECTION F14										

Property Fund Fund - Members' Equity Recon:		
Depreciation Expense/chg in AD (see left)	(2,624,996)	F14
Net Capital Expenditure additions	3,395,081	
Net Change in Members Equity	770,085	(A)

**Tahoe Donner Association
Inventory Balances Report
September 2020**

	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>	
	as of	as of	as of	as of	as of	
	Jul 31, 2020	Aug 31, 2020	Sep 30, 2020	Sep 30, 2019	Dec 31, 2019	
Total, ALL	282,140	272,535	262,314	253,323	319,338	
subtotal Food and Beverage accounts (F&B)	104,995	96,000	86,331	98,500	127,830	
subtotal Retail Merchandise accounts	177,145	176,536	175,982	154,823	191,508	
subtotal The Lodge F&B accounts	63,823	56,583	53,160	63,624	74,574	
Inventory Account						
11412	Inv Retail Trout Creek	9,861	9,502	9,558	11,422	8,991
11413	Inv Retail eStore	-	-	-	-	-
11414	Inv Retail Member Services	28,976	28,731	28,730	15,690	17,814
11415	Inv Retail Bikeworks	20,835	21,424	21,139	19,818	18,234
11416	Inv Retail The Lodge	-	-	-	-	-
11417	Inv Retail Alder Creek Cafe	439	390	333	210	200
11418	Inv Retail Vending Machine	-	-	-	-	-
11419	Inv Retail DHSki Shop	55,292	55,292	55,206	33,260	67,934
11422	Inv Retail Cross Country	27,950	27,950	28,388	27,216	46,285
11423	Inv Retail Snowplay	127	127	127	0	111
11424	Inv Retail Golf Pro Shop	17,618	17,468	17,468	29,247	17,618
11425	Inv Retail Tennis	10,070	10,240	9,754	9,047	9,404
11426	Inv Retail Marina	1,163	599	466	859	103
11427	Inv Retail Equestrian	4,790	4,790	4,790	6,446	4,790
11428	Inv Retail Recreation	24	24	24	(4)	24
11429	Inv Retail Golf Special Order	-	-	-	1,613	(0)
11611	Inv DHS Food Meat	857	857	857	2,317	3,022
11612	Inv DHS Food Seafood	52	52	52	42	139
11613	Inv DHS Food Produce	0	0	0	0	282
11614	Inv DHS Food Dairy	311	311	396	171	1,330
11615	Inv DHS Food NABev	1,818	1,818	1,818	929	3,312
11616	Inv DHS Food Other	3,461	3,461	4,009	1,814	7,847
11617	Inv DHS Bev Beer	680	680	680	204	1,645
11618	Inv DHS Bev Liquor	6,781	6,781	6,781	7,510	10,135
11619	Inv DHS Bev Wine	1,631	1,631	1,631	1,455	1,795
11621	Inv Trailer Food Meat	-	-	-	122	122
11622	Inv Trailer Food Seafood	-	-	-	-	-
11623	Inv Trailer Food Produce	-	-	-	-	-
11624	Inv Trailer Food Dairy	-	-	-	58	58
11625	Inv Trailer Food NABev	-	-	-	110	110
11626	Inv Trailer Food Other	-	-	-	422	422
11631	Inv ACAC Food Meat	1,741	1,493	942	1,441	2,840
11632	Inv ACAC Food Seafood	209	139	242	284	608
11633	Inv ACAC Food Produce	655	692	855	454	1,229
11634	Inv ACAC Food Dairy	410	402	396	447	968
11635	Inv ACAC Food NABev	938	945	569	660	685
11636	Inv ACAC Food Other	4,847	5,188	3,862	3,136	4,453
11637	Inv ACAC Bev Beer	1,466	1,178	772	747	1,206
11639	Inv ACAC Bev Wine	1,945	2,295	1,777	2,235	3,376

Inventory Account	<u>Last Three Months</u>			<u>12Mths Ago</u>	<u>Last YE</u>	
	as of	as of	as of	as of	as of	
	Jul 31, 2020	Aug 31, 2020	Sep 30, 2020	Sep 30, 2019	Dec 31, 2019	
11641	Inv Marina Food Meat	554	778	-	-	-
11642	Inv Marina Food Seafood	-	-	-	-	-
11643	Inv Marina Food Produce	168	29	0	-	-
11644	Inv Marina Food Dairy	315	141	-	12	0
11645	Inv Marina Food NABev	1,571	786	476	839	340
11646	Inv Marina Food Other	2,466	2,252	755	760	711
11647	Inv Marina Bev Beer	651	406	141	325	80
11648	Inv Marina Bev Liquor	1,032	723	628	940	770
11649	Inv Marina Bev Wine	206	3	-	23	23
11661	Inv Pizza Food Meat	1,978	1,978	1,978	878	1,978
11663	Inv Pizza Food Produce	-	-	-	0	0
11664	Inv Pizza Food Dairy	134	134	134	289	134
11665	Inv Pizza Food NABev	733	733	733	704	733
11666	Inv Pizza Food Other	2,344	2,344	2,344	2,741	2,344
11667	Inv Pizza Bev Beer	-	-	-	-	-
11669	Inv Pizza Bev Wine	199	199	199	856	533
11671	Inv SMRFaB Food Meat	57	57	0	202	0
11672	Inv SMRFaB Food Seafood	-	-	-	-	-
11673	Inv SMRFaB Food Produce	-	-	-	0	0
11674	Inv SMRFaB Food Dairy	39	39	-	140	0
11675	Inv SMRFaB Food NABev	212	303	-	145	(0)
11676	Inv SMRFaB Food Other	367	263	(0)	646	0
11677	Inv SMRFaB Bev Beer	73	43	-	163	0
11678	Inv SMRFaB Bev Liquor	71	61	0	252	(0)
11679	Inv SMRFaB Bev Wine	10	26	-	285	-
11681	Inv Lodge Food Meat	5,184	5,061	4,008	3,529	6,311
11682	Inv Lodge Food Seafood	1,926	1,383	881	884	3,909
11683	Inv Lodge Food Produce	1,478	2,041	1,360	1,165	1,992
11684	Inv Lodge Food Dairy	1,286	1,448	1,666	1,548	1,504
11685	Inv Lodge Food NABev	926	638	777	729	1,055
11686	Inv Lodge Food Other	6,932	7,437	6,558	5,840	6,979
11687	Inv Lodge Bev Beer	3,402	2,558	3,268	3,643	2,511
11688	Inv Lodge Bev Liquor	16,032	15,324	15,504	19,377	16,294
11689	Inv Lodge Bev Wine	26,656	20,694	19,138	26,909	34,019
11695	Inventory-Tennis Beverage	189	197	143	120	27
11696	Inventory-Tennis Food	-	-	-	-	-
11411	Inv Transfer	-	-	-	-	-

TAHOE DONNER ASSOCIATION
Capital Funds Summary
For the Nine Months Ending September 30, 2020

	9-month YTD	12-months		12-months														
	2020	2020	YTD Actual	w/Actual FBCF	Forecast													
	YTD Actual	Budget	vs Budget	2020 FORECAST	vs Budget													
REPLACEMENT RESERVE FUND (902)																		
2019 YEAR END 12/31/2019, Beginning Balance	\$ 12,827,511	\$ 12,300,000	\$ 527,511	\$ 12,827,511	\$ 527,511	4%												
ASSESSMENT CONTRIBUTION	4,985,000	4,985,000	-	4,985,000	-	0%												
<i>Operating Fund Balance Transfer In (if any)</i>		-	-	-	-	na												
INTEREST INCOME	151,444	244,000	(92,556)	120,000	(124,000)	-51%												
SALVAGE RECEIPTS	33,942	30,000	3,942	30,000	-	0%												
CONSULTING EXPENSE	(11,419)																	
INCOME TAX EXPENSE	(18,000)	(24,000)	6,000	(10,000)	14,000	-58%												
BAD DEBT EXPENSE	(4,000)	(13,000)	9,000	(13,000)	-	0%												
PAYROLL COSTS	(103,500)	(138,000)	34,500	(138,000)	-	0%												
ALLOCATED OVERHEAD	-	(77,000)	77,000	(77,000)	-	0%												
EXPENDITURES FOR CAPITAL ADDITIONS C	(3,141,121)	(5,966,000)	2,824,879	(6,217,979)	(251,979)	4%												
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(473,808)	(1,022,000)	548,192	(1,066,886)	(44,886)	4%												
Replacement Reserve Fund Balance	\$ 14,246,050	\$ 10,319,000	\$ 3,938,469	\$ 10,439,646	\$ 120,646	1%												
NEW EQUIPMENT FUND (905)																		
2019 YEAR END 12/31/2019, Beginning Balance	\$ 207,674	\$ 120,000	\$ 87,674	\$ 207,674	\$ 87,674	73%												
ASSESSMENT CONTRIBUTION	194,000	194,000	-	194,000	-	0%												
INTEREST INCOME	2,636	5,000	(2,364)	2,500	(2,500)	-50%												
INCOME TAX EXPENSE	-	-	-	(500)	(500)	na												
EXPENDITURES FOR CAPITAL ADDITIONS C	(11,441)	(80,000)	68,559	(88,583)	(8,583)	11%												
NM&E Fund Balance	\$ 392,868	\$ 239,000	\$ 153,868	\$ 315,091	\$ 76,091	32%												
DEVELOPMENT FUND (903) -																		
2019 YEAR END 12/31/2019, Beginning Balance	\$ 6,787,250	\$ 6,200,000	\$ 587,250	\$ 6,787,250	\$ 587,250	9%												
ASSESSMENT CONTRIBUTION - Regular	2,298,000	2,298,000	-	2,298,000	-	0%												
<i>Operating Fund Balance Transfer - IN</i>		-	-	-	-	na												
INTEREST INCOME	91,552	130,000	(38,448)	61,000	(69,000)	-53%												
INCOME TAX EXPENSE	(7,500)	(10,000)	2,500	(5,000)	5,000	-50%												
BAD DEBT EXPENSE	(2,000)	(7,000)	5,000	(7,000)	-	0%												
ALLOCATED OVERHEAD	-	(120,000)	120,000	(120,000)	-	0%												
PAYROLL COSTS C	(147,753)	(197,000)	49,247	(197,000)	-	0%												
EXPENDITURES FOR CAPITAL ADDITIONS C	(94,766)	(3,089,000)	2,994,234	(2,137,250)	951,750	-31%												
MAJOR R&M, PROJECTS & LEASE EXPENSES M	-	-	-	-	-	na												
Development Fund Balance	\$ 8,924,782	\$ 5,205,000	\$ 3,719,782	\$ 6,680,000	\$ 1,475,000	28%												
			DHSki Lodge replacement designed savings	\$ 5,205,000	<@Dec'20 YE (subject to review)													
			All other DVF Projects designed savings	\$ 1,475,000	<@Dec'20 YE (subject to review)													
Combined CAPITAL FUNDS ACTIVITY - Year to Date																		
EXPENDITURES FOR CAPITAL ADDITIONS C	(3,395,081)	(9,135,000)	5,739,919	(8,443,812)	691,188													
MAJOR REPAIRS, MAINTENANCE & LEASE EXPENSES M	(473,808)	(1,022,000)	548,192	(1,066,886)	(44,886)													
YTD CAPITAL FUNDS TOTAL	(3,868,889)	(10,157,000)	6,288,111	(9,510,698)	646,302													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">CIP beginning balance (@ 1/1/2020)</td> <td style="width: 10%;">\$</td> <td style="width: 40%;">1,076,145</td> </tr> <tr> <td>Net, CIP YTD Activity C</td> <td>\$</td> <td>3,395,081</td> </tr> <tr> <td>Less Capitalized/place in service to Property Fund - PP&E</td> <td></td> <td>-</td> </tr> <tr> <td>CIP Balance (g/l # 904-16510)</td> <td>\$</td> <td>4,471,225</td> </tr> </table>							CIP beginning balance (@ 1/1/2020)	\$	1,076,145	Net, CIP YTD Activity C	\$	3,395,081	Less Capitalized/place in service to Property Fund - PP&E		-	CIP Balance (g/l # 904-16510)	\$	4,471,225
CIP beginning balance (@ 1/1/2020)	\$	1,076,145																
Net, CIP YTD Activity C	\$	3,395,081																
Less Capitalized/place in service to Property Fund - PP&E		-																
CIP Balance (g/l # 904-16510)	\$	4,471,225																

F - see Recon, next page,
D - see page 3 for Development Fund Activity Schedule

See last page for Breakout by Location by Capital and Expense for RRF

Tahoe Donner Association
 Capital Funds Ending Balance Reconciliation - Budget versus Forecast
 For the Nine Months Ending September 30, 2020

Replacement Reserve Fund				
Change		Budget	Actual	diff
527,511	2020 Beginning Fund Balance > Budget	12,300,000	12,827,511	527,511
		Budget	Forecast	diff
	Carryover Projects:			
(1,400)	2017 projects, capital	-	1,400	(1,400)
(5,966)	2017 projects, expense	-	5,966	(5,966)
(6,096)	2018 projects, capital	-	6,096	(6,096)
(122,397)	2019 projects, capital	-	122,397	(122,397)
(51,622)	2019 projects, expense	-	51,622	(51,622)
	2020 Projects:			
7,825	2020 projects, capital	6,808,179	6,800,354	7,825
7,268	2020 projects, expense	1,118,335	1,111,066	7,268
712,268	Projects to carry-over to 2021+, capital	712,268	-	712,268
101,769	Projects to carry-over to 2021+, expense	101,769	-	101,769
-	2020 projects, net, capital, accelerations	-	-	-
-	2020 projects, net, expense, accelerations	-	-	-
-	Salvage Receipts Forecast adjustment, 2020	30,000	30,000	-
(124,000)	Interest Income Forecast adjustment, 2020	244,000	120,000	(124,000)
14,000	Income Tax Forecast adjustment, 2020	(24,000)	(10,000)	14,000
-	Transfer in from Operating Fund	-	-	-
-	rounding/other			
<u>1,059,160</u>	Total, change schedule above			
		Budget	Forecast	diff
120,646	Variance of Ending Fund Balance 2020	10,319,000	10,439,646	120,646
938,514	Reconciliation difference			

Above recons fund balance flux.

Development Fund				
Change		Budget	Actual	diff
587,250	2020 Beginning Fund Balance > Budget	6,200,000	6,787,250	587,250
		Budget	Forecast	diff
-	Association, New Accessibility ImprovementSS	150,000	150,000	-
(342,000)	Cross Country Ski, Snowmaking (phs1 & 2 now in)	550,000	892,000	(342,000)
-	Downhill Ski - Daylodge/SkierServices/Lifts, soft co	350,000	350,000	-
550,000	Downhill Ski - Snowmaking phase 2 (Eagle Rock) I	550,000	-	550,000
499,060	Downhill Ski - regrading mile run deferred	500,000	940	499,060
120,000	The Lodge, walkway in parking lot. Scope refined	150,000	30,000	120,000
-	Trails, new trail(s) per trails master plan	150,000	150,000	-
185,000	Trout Creek Recreation Facility, Remodel DF portion	275,000	90,000	185,000
(16,000)	Snowplay, snowmaking	185,000	201,000	(16,000)
70,000	Association, Feasability Studies (Aquatics for 2020)	70,000	-	70,000
-	Land Acquisition, Other Projects (contingency, part a)	60,000	60,000	-
70,690	Contingency/Inflation Factor (contignecy part b)	99,000	28,310	70,690
	Carry-Over Projects (not budgeted to carry-over) and Added Projects:			
(40,000)	Alder Creek Adventure Center - backup generator, s	-	40,000	(40,000)
(25,000)	Marina - BBQ pits	-	25,000	(25,000)
-	Snowmaking- DH Ski- Engineering & Permiting	-	-	-
		Timing between years		
		Board Approved in prior years		
(69,000)	Interest Income Forecast adjustment, 2020	130,000	61,000	(69,000)
5,000	Income Tax Forecast adjustment, 2020	(10,000)	(5,000)	5,000
-	other recon / rounding item			
<u>1,595,000</u>	Total, change schedule above			
	<i>note - not all DF projects listed above, only this with flux. See next page for full DF spend report.</i>			
		Budget	Forecast	diff
1,475,000	Variance of Ending Fund Balance 2020	5,205,000	6,680,000	1,475,000
120,000	Reconciliation difference			

Above recons fund balance flux.

TAHOE DONNER ASSOCIATION
Capital Projection Schedule- Development Fund
For the Nine Months Ending September 30, 2020
202009

	YYYY	Mo	2020	9-months YTD	12-months	12-months	Forecast vs Budget
	2020	9	YTD Actual	Budget (B)	2020 FORECAST	w/Actual FBCF	
DEVELOPMENT FUND (903) -							
2019 YEAR END 12/31/2019, Beginning Balance			\$ 6,787,250	\$ 6,200,000	\$ 6,787,250		\$ 587,250 9%
ASSESSMENT CONTRIBUTION - Regular			2,298,000	2,298,000	2,298,000		- 0%
Operating Fund Balance Transfer - IN			-	-	-		- na
INTEREST INCOME			91,552	130,000	61,000		(69,000) -53%
INCOME TAX EXPENSE			(7,500)	(10,000)	(5,000)		5,000 -50%
BAD DEBT EXPENSE			(2,000)	(7,000)	(7,000)		- 0%
ALLOCATED OVERHEAD			-	(120,000)	(120,000)		- 0%
PAYROLL COSTS		C	(147,753)	(197,000)	(197,000)		- 0%
EXPENDITURES FOR CAPITAL ADDITIONS		C	(94,766)	(3,089,000)	(2,137,250)		951,750 -31%
MAJOR R&M, PROJECTS & LEASE EXPENSES		E	-	-	-		- na
Development Fund Balance			\$ 8,924,782	\$ 5,205,000	\$ 6,680,000 (F)		\$ 1,475,000 28%

	Project	YR	YEAR 2019 SPEND			PROJECT #
			YTD Actual	BUDGET (B)	FORECAST (F)	
Total, all below			94,766	3,179,000	2,137,250	
Association, New Accessibility ImprovementSS	2020	C	-	150,000	150,000	
Cross Country Ski, Snowmaking (phs1 & 2 now in 2020)	2020	C	21,585	550,000	892,000	031-110-224
Downhill Ski - Daylodge/SkierServices/Lifts, soft costs	2020	C	27,375	350,000	350,000	031-210-220
Downhill Ski - Snowmaking phase 2 (Eagle Rock) Deferred	2020	C	-	550,000	-	
Downhill Ski - regrading mile run deferred	2020	C	940	500,000	940	931-210-275
The Lodge, walkway in parking lot. Scope refined	2019	C	5,116	150,000	30,000	931-128-280
Trails, new trail(s) per trails master plan	2020	C	-	150,000	150,000	
Trout Creek Recreation Facility, Remodel DF portion	2020	C	8,714	275,000	90,000	931-132-256
Snowplay, snowmaking	2020	C	4,025	185,000	201,000	031-216-226
Association, Feasibility Studies (Aquatics for 2020) defrred	2020	C	-	70,000	-	
Land Acquisition, Other Projects (contingency, part a)	2020	C	-	60,000	60,000	
Contingency/Inflation Factor (contignecy part b)	2020	C	-	99,000	28,310	(F rounding)
Carry-Over Projects (not budgeted to carry-over) and Added Projects:						
Alder Creek Adventure Center - backup generator, soft costs		C	-	-	40,000	CFP has \$160k hard in 20
Marina - BBQ pits		C	-	-	25,000	
Cross Country - Trailhead Boardwalk and Trail Restoration S	2020	C	17,968	45,000	60,000	031-110-227
Bermgarten - Parking Lot - Trailhead	2020	C	3,500	45,000	60,000	031-051-228
Snowmaking- DH Ski- Engineering & Permitting	2019	C	5,168	-	-	931-210-272
Equestrian Relocation - Phase 3	2017	S	376	-	-	731-080-311

B) - Budget as approved in fall and published in Budget Report

F) - Forecast Spend and YE Balance Projection are current spend estimates, as briefed with Board at April 9th, 2020 Board Meeting.

Year	Month	2020 09
2020	09	< Report Month

Tahoe Donner Associati **2020 Capital Spending Master Schedule**
New Machinery & Equipment Fund

315,091

Act>Fore

:Date Last Modified :Date Last Modified

10/23/20 10/23/2020

0	NEF Fund TL, Capital	91,720	91,700	88,583	3,117	11,441	11,441	77,142	3,117	
0	2012 NMEF-CAP	-	-	-	-	-	-	-	-	
0	2012 NMEF-ADD	-	-	-	-	-	-	-	-	
1	2020 NMEF-CAP	82,720	82,700	79,583	3,117	7,218	7,218	72,365	3,117	Budget 2020 projects
0	2020 NMEF-ADD	9,000	9,000	9,000	-	4,223	4,223	4,777	-	projects added (via contingency) in 2020
0	2019 NMEF-CAP	-	-	-	-	-	-	-	-	carry over projects

Project #	Category	Component	Location	Type	2020 Planned Month	2020 BUDGET	Color Code #, used for Formulas	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020 SPEND Carryovers	Notes
	2020 NMEF-CAP	Zendesk Expansion	Forestry ?	C	12	20,000		20,000	20,000	-	-	-	20,000	-	
	2020 NMEF-CAP	Bear Boxes	Trails	C	12	4,000		4,000	4,000	-	-	-	4,000	-	
	2020 NMEF-CAP	Computer Setup (FinAnalyst)	Accounting	C	12	3,000		3,000	3,000	-	-	-	3,000	-	
	2020 NMEF-CAP	Broadband Solution	Forestry	C	12	10,000		10,000	10,000	-	-	-	10,000	-	
	2020 NMEF-CAP	Website Enhancements	Communications	C	12	15,000		15,000	15,000	-	-	-	15,000	-	
051 025 217	2020 NMEF-ADD	Desktop w Dual Screen incl Software an	IT	C	12	3,000		3,000	3,000	-	1,084	1,084	1,916	-	
051 025 218	2020 NMEF-ADD	2 Desktops-Screens-Software an Licensi	IT	C	12	6,000		6,000	6,000	-	3,139	3,139	2,861	-	
051 132 230	2020 NMEF-CAP	TCRC - Air Purifier - Filter Systems - C	Trout Creek	C	12	2,700		2,700	2,700	-	2,468	2,468	232	-	
051 025 231	2020 NMEF-CAP	ARC GIS Forestry-Trails Software (3) - C	IT	C	12	20		-	-	-	4,750	4,750	(4,750)	-	
	2020 NMEF-CAP	NEF Contingency 2019	Various	C	99	28,000	-	28,000	24,883	3,117	-	-	24,883	3,117	

RRF Expenditures - SubSchedule
Replacement Reserve Fund

Replacement Reserve		690,600	41,814	732,414	3,135,927	442,726	3,578,653	6,196,061	1,048,529	7,244,590	105	74	179
as VALUE		MONTH - Actual			Year to Date - Actual			Forecast for Year			Count of Projects		
Dept#	by Location	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total	Capital	Expense	Total
005	General	-	-	-	-	-	-	-	20,123	20,123	-	2	2
010	Administration	15,517	549	16,066	21,955	18,231	40,186	527,770	42,125	569,895	4	3	7
010	Northwoods	-	1,573	1,573	14,526	1,573	16,099	18,066	38,057	56,123	2	3	5
025	IT	1,498	23,123	24,621	66,814	295,231	362,045	146,803	455,344	602,146	17	24	41
050	Forestry	11,737	10,287	22,024	115,606	10,287	125,893	128,131	121,982	250,113	6	3	9
051	Trails	218,106	53	218,158	625,981	18,623	644,605	903,715	42,612	946,327	11	5	16
060	Marina	1,084	276	1,360	1,084	4,753	5,837	1,084	29,840	30,924	1	7	8
080	Equestrian Center	-	-	-	2,957	-	2,957	3,085	-	3,085	1	-	1
090	Tennis Complex	16,990	-	16,990	16,990	-	16,990	45,337	14,544	59,880	2	3	5
100	Campground	2,470	-	2,470	2,470	-	2,470	2,470	2,018	4,488	1	1	2
110	Cross Country	231	5,954	6,185	10,195	7,355	17,550	51,841	48,188	100,029	5	5	10
125	Golf Complex	-	-	-	-	-	-	-	2,018	2,018	-	1	1
125	Golf Course	417,385	-	417,385	1,833,295	4,042	1,837,337	3,003,046	67,143	3,070,189	8	3	11
128	The Lodge	-	-	-	3,224	12,962	16,186	35,026	23,175	58,201	5	3	8
130	No.Woods Pool-Bldg.	-	-	-	3,049	-	3,049	3,049	-	3,049	1	-	1
130	Northwoods Pool	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek OTHER	-	-	-	-	-	-	-	-	-	-	-	-
130	Trout Creek POOLSPA	-	-	-	13,771	4,183	17,954	117,106	5,578	122,684	11	1	12
132	Trout Creek BLDG	-	-	-	352,358	63,178	415,536	988,831	63,686	1,052,517	11	2	13
132	Trout Creek FITNESSEQ	-	-	-	-	-	-	-	-	-	-	-	-
140	Recreation	-	-	-	-	-	-	-	-	-	-	-	-
141	Bikeworks	-	-	-	20,632	-	20,632	23,238	-	23,238	2	-	2
145	Day Camps	-	-	-	-	-	-	-	-	-	-	-	-
150	Pizza	-	-	-	-	-	-	-	-	-	-	-	-
155	Alder Creek Café	-	-	-	-	-	-	-	-	-	-	-	-
160	General Maintenance	-	-	-	-	-	-	-	5,069	5,069	-	1	1
160	Maintenance	-	-	-	14,342	-	14,342	19,205	7,862	27,067	3	1	4
160	Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
160	Vehicle/Fleet	-	-	-	-	-	-	-	-	-	-	-	-
165	Facilities Administration	-	-	-	-	-	-	-	-	-	-	-	-
170	Summer F&B	-	-	-	-	-	-	-	-	-	-	-	-
210	Chalet House	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Lift Maintenance	5,583	-	5,583	12,440	-	12,440	73,320	-	73,320	4	-	4
210	Ski Area - Mtn Ops - Vehicle Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
210	Ski Area - Mtn Ops - Rental-Retail	-	-	-	-	-	-	97,497	-	97,497	8	-	8
210	Ski Area - Mtn Ops	-	-	-	4,237	2,308	6,545	7,443	49,041	56,483	2	5	7
210	Ski Area - Mtn Ops - Top Shop	-	-	-	-	-	-	-	10,124	10,124	-	1	1
210	Ski Area - Mtn Ops - Winter Food-Bever	-	-	-	-	-	-	-	-	-	-	-	-
216	Snowplay	-	-	-	-	-	-	-	-	-	-	-	-
999	Various	-	-	-	-	-	-	-	-	-	-	-	-

Year	Month	2020 09	Tahoe Donner Association	2020 Capital Spending Master Schedule	Act>Forc	:Date Last Modified	:Date Last Modified							
2020	09	< Report Month		Replacement Reserve Fund	10,439,646	10/23/20	10/23/2020							
202009														
		Replacement Reserve TL		A-Active	7,926,514	7,810,710	7,284,865	522,923	752,117	3,614,929	5,015,562	3,574,175	814,037	-
		Capital		C-Completed	6,808,179	6,675,901	6,217,979	455,000	695,794	3,141,121	4,387,887	2,985,096	712,268	-
		Expense		Blank- deferred or Cancelled	1,118,335	1,134,809	1,066,886	67,923	56,323	473,808	627,674	589,079	101,769	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
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of Projects

29	by Project Yr/Fund Type						27,825	-	40,275	(40,275)	19,703	36,275	141,311	-	-	-	
1	2017 RR-CAP						-	1,400	1,400	-	-	1,400	14,457	-	-	-	carry-over projects
1	2017 RR-EXP						-	-	5,966	(5,966)	-	5,966	78,541	-	-	-	carry-over projects
1	2018 RR-CAP						-	6,096	6,096	-	-	2,891	11,500	3,206	-	-	carry-over projects
16	2019 RR-CAP						-	96,659	122,397	(25,738)	(108,362)	122,397	1,291,018	-	-	-	carry-over projects
10	2019 RR-EXP						-	-	51,622	(51,622)	14,509	47,622	128,914	-	-	-	carry-over projects
0	2019 RR-ACC-CAP						-	-	-	-	-	-	-	-	-	-	carry-over projects
0	2019 RR-ACC-EXP						-	-	-	-	-	-	-	-	-	-	carry-over projects
172	2020 RR-CAP						6,808,179	6,571,746	6,088,086	480,738	804,156	3,014,433	3,070,913	2,981,890	712,268	-	Budget 2018 projects
85	2020 RR-EXP						1,118,335	1,134,809	1,009,297	125,511	41,814	420,219	420,219	589,079	101,769	-	Budget 2018 projects
1	2020 RR-ACC-CAP						-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018
1	2020 RR-ACC-EXP						-	-	-	-	-	-	-	-	-	-	2018 projects added in 2018
227	by Location		See last page for Breakout by Location by Capital and Expense				(27,825)	-	(40,275)	40,275	(19,703)	(36,275)	(141,311)	-	-	-	
13	Administration						596,881	577,577	569,895	7,682	16,066	40,186	40,210	529,709	13,353	-	
0	Alder Creek Café						-	-	-	-	-	-	-	-	-	-	
2	Bikeworks						23,238	23,238	23,238	-	-	20,632	20,632	2,606	-	-	
2	Campground						2,018	2,018	4,488	(2,470)	2,470	2,470	2,470	2,018	-	-	
0	Chalet House						-	-	-	-	-	-	-	-	-	-	
13	Cross Country						156,802	158,772	100,029	58,743	6,185	17,550	18,053	82,479	58,743	-	
0	Day Camps						-	-	-	-	-	-	-	-	-	-	
4	Equestrian Center						17,128	17,128	3,085	14,043	-	2,957	2,957	-	14,043	-	
0	Facilities Administration						-	-	-	-	-	-	-	-	-	-	
11	Forestry						259,877	167,877	250,113	(82,236)	22,024	125,893	125,893	124,221	8,394	-	
2	General						178	178	20,123	(19,945)	-	-	-	20,123	-	-	
2	General Maintenance						8,185	8,185	5,069	3,116	-	-	-	5,069	3,116	-	
23	Golf Course						2,478,549	3,089,621	3,070,189	19,432	417,385	1,837,337	1,946,739	1,141,211	19,432	-	
1	Golf Complex						2,018	2,018	2,018	-	-	-	-	2,018	-	-	
10	Maintenance						84,497	84,497	27,067	57,430	-	14,342	14,342	12,725	57,430	-	
16	Marina						114,218	114,218	30,924	80,372	1,360	5,837	11,954	25,088	84,378	-	
44	IT						645,554	653,308	602,146	51,162	24,621	362,045	436,143	240,103	20,704	-	
1	No. Woods Pool-Bldg.						2,947	3,049	3,049	-	-	3,049	3,049	-	-	-	
5	Northwoods						56,123	56,123	56,123	-	1,573	16,099	16,099	40,024	-	-	
0	Northwoods Pool						-	-	-	-	-	-	-	-	-	-	
2	Pizza						5,106	5,106	-	5,106	-	-	-	-	5,106	-	
3	Recreation						18,615	18,615	-	18,615	-	-	-	-	18,615	-	
11	Ski Area - Mtn Ops						190,401	197,844	56,483	141,361	-	6,545	102,509	49,939	141,361	-	
8	Ski Area - Mtn Ops - Rental-Retail						97,497	97,497	97,497	-	-	-	-	97,497	-	-	
10	Ski Area - Mtn Ops - Lift Maintenance						145,414	145,414	73,320	72,094	5,583	12,440	12,440	60,880	72,094	-	
1	Ski Area - Mtn Ops - Top Shop						10,124	10,124	10,124	-	-	-	-	10,124	-	-	
0	Ski Area - Mtn Ops - Vehicle Maintenance						-	-	-	-	-	-	-	-	-	-	
1	Ski Area - Mtn Ops - Winter Food-Beverage						4,657	4,657	-	4,657	-	-	-	-	4,657	-	
1	Snowplay						25,646	25,646	-	25,646	-	-	-	-	25,646	-	
12	Tennis Complex						71,486	71,486	59,880	11,605	16,990	16,990	16,990	42,891	28,596	-	
12	The Lodge						63,434	77,861	58,201	19,660	-	16,186	20,655	42,015	19,660	-	
19	Trails						1,010,309	930,853	946,327	(15,474)	218,158	644,605	758,018	301,722	122,354	-	
24	Trout Creek BLDG						1,588,746	1,048,761	1,052,517	(3,756)	-	415,536	1,307,143	636,982	-	-	
24	Trout Creek POOLSPA						219,041	219,040	122,684	96,356	-	17,954	17,954	104,731	96,356	-	
0	Trout Creek FITNESSEQ						-	-	-	-	-	-	-	-	-	-	
0	Trout Creek OTHER						-	-	-	-	-	-	-	-	-	-	
0	Various						-	-	-	-	-	-	-	-	-	-	
0	Vehicle Maintenance						-	-	-	-	-	-	-	-	-	-	
0	Vehicle/Fleet						-	-	-	-	-	-	-	-	-	-	

2019 & prior Carryovers in 2019 RR Expenditures Total - 12,999 12,999 carry-over variance

2020 RR Expenditures Total, per 2020 Budget Report/Reserve Study 6,765,303

Project #	Category	Component	Location	Type	2020 Plan	PROJECT	2020 BUDG	2020 REVIS	2020 FOREC	2020 Revised E	MONTH	YTD Act	ITD Actual	2020 SPEND	2020+ SPEND	Carryover\$	Reset in Study
721 051 154	2017 RR-CAP	Trail 31A-32A Remodel S Euer vally trail-Road	Trails	C	12	A	-	1,400	1,400	-	-	1,400	14,457	-	-	-	
821 210 182	2018 RR-CAP	Trail Map Signage 4	Ski Area - Mtn Ops	C	12	A	-	6,096	6,096	-	-	2,891	11,500	3,206	-	-	

Replacement Reserve Fund

10,439,646

SPEND FOR

10/23/20

10/23/2020

202009

Replacement Reserve TL

Capital
Expense

A-Active

C-Completed

Blank- deferred or Cancelled

7,926,514	7,810,710	7,284,865	522,923	752,117	3,614,929	5,015,562	3,574,175	814,037	-
6,808,179	6,675,901	6,217,979	455,000	695,794	3,141,121	4,387,887	2,985,096	712,268	-
1,118,335	1,134,809	1,066,886	67,923	56,323	473,808	627,674	589,079	101,769	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
921 025 086	2019 RR-CAP	Workstations - Managers (A)	IT	C	12	A	-	810	810	-	-	810	21,496	-	-		
921 025 109	2019 RR-CAP	POS Equip- Barcode Scanners	IT	C	12	A	-	433	433	-	-	433	3,306	-	-		
921 025 111	2019 RR-CAP	POS Terminals - Hardware	IT	C	12	A	-	(433)	(433)	-	-	(433)	19,511	-	-		
921 010 012	2019 RR-CAP	Association Signage - General	Administration	C	12	A	-	7,073	7,073	-	7,073	7,073	7,073	-	-		
921 110 031	2019 RR-CAP	Wayfinding Signage	Cross Country	C	12	A	-	1,970	1,970	-	231	1,970	2,474	-	-		
921 125 066	2019 RR-CAP	Fairways/Rough Remodel - Agency and Construction Cos	Golf Course	C	12	A	-	44,253	44,253	-	8,156	44,253	97,175	-	-		
921 025 089	2019 RR-CAP	Digital Signage - TV's	IT	C	12	A	-	3,432	3,432	-	-	3,432	20,363	-	-		
921 210 310	2019 RR-CAP	Bus replacement (#142)	Ski Area - Mtn Ops	C	12	A	-	1,347	1,347	-	-	1,347	88,701	-	-		
921 132 241	2019 RR-CAP	TCRC Remodel 2019 project yr	Trout Creek BLDG	C	12	A	-	2,910	2,910	-	-	2,910	894,517	-	-		to reclas to 2020 project yr
921 051 227	2019 RR-CAP	Trail - Nature Loop Construction	Trails	C	12	A	-	31,194	31,194	-	(149,560)	31,194	50,465	-	-		to reclas to 2020 project yr
921 051 225	2019 RR-CAP	Trail - Euer Valley - Coyote soft costs	Trails	C	12	A	-	2,205	2,205	-	-	2,205	10,716	-	-		to reclas to 2020 project yr
921 128 274	2019 RR-CAP	Lodge ADA CASp	Lodge	C	12	A	-	5,194	5,194	(5,194)	5,194	5,194	42,626	-	-		
921 060 279	2019 RR-CAP	Marina ADA CASp	Marina	C	12	A	-	1,084	1,084	(1,084)	1,084	1,084	7,201	-	-		
921 090 307	2019 RR-CAP	Tennis Center ADA CASp	Tennis Complex	C	12	A	-	16,990	16,990	(16,990)	16,990	16,990	16,990	-	-		
921 100 308	2019 RR-CAP	Campground ADA CASp	Campground	C	12	A	-	2,470	2,470	(2,470)	2,470	2,470	2,470	-	-		
921 128 208	2019 RR-CAP	Art Accessories	The Lodge	C	12	A	-	1,465	1,465	-	-	1,465	5,933	-	-		
021 010 003	2020 RR-CAP	Radio Batteries	Administration	C	99	A	2,206	2,206	-	2,206	-	-	-	-	-	2,206	
021 010 004	2020 RR-CAP	Managerial Desk Replacement	Administration	C	12	A	5,055	5,055	5,055	-	-	2,696	2,696	2,359	-	-	
021 010 008	2020 RR-CAP	AED Trainer	Administration	C	99	A	2,025	2,025	-	2,025	-	-	-	-	-	2,025	
021 010 009	2020 RR-CAP	Bank-Misc Safes -9-	Administration	C	99	A	5,062	5,062	-	5,062	-	-	-	-	-	5,062	
021 010 010	2020 RR-CAP	Association Signage - General	Administration	C	99	A	2,035	2,035	-	2,035	-	-	-	-	-	2,035	
021 010 011	2020 RR-CAP	No Smoking Signage	Administration	C	99	A	2,025	2,025	-	2,025	-	-	-	-	-	2,025	
021 150 014	2020 RR-CAP	China / Glassware	Pizza	C	99	A	2,047	2,047	-	2,047	-	-	-	-	-	2,047	
021 150 015	2020 RR-CAP	Smallwares / Flatware	Pizza	C	99	A	3,059	3,059	-	3,059	-	-	-	-	-	3,059	
021 141 016	2020 RR-CAP	Bikes & Helmets - Day Camps - Yr 1	Bikeworks	C	12	A	3,031	3,031	3,031	-	-	2,575	2,575	456	-	-	
021 141 017	2020 RR-CAP	Bikes & Helmets - Rentals - Yr 1	Bikeworks	C	12	A	20,207	20,207	20,207	-	-	18,057	18,057	2,150	-	-	
021 110 023	2020 RR-CAP	Umbrellas / Stands	Cross Country	C	99	A	2,103	2,103	-	2,103	-	-	-	-	-	2,103	
021 110 024	2020 RR-CAP	Wayfinding Signage - Winter - Supplemental	Cross Country	C	12	A	2,002	2,002	2,002	-	-	-	-	2,002	-	-	
021 110 025	2020 RR-CAP	High End Demo Equipment - Year 1	Cross Country	C	12	A	20,405	20,405	20,405	-	-	-	-	20,405	-	-	
021 110 026	2020 RR-CAP	Ski- Boot- Poles Rental - 2020	Cross Country	C	99	A	40,084	40,084	-	40,084	-	-	-	-	-	40,084	
021 110 027	2020 RR-CAP	Groomer Tiller no3	Cross Country	C	12	A	15,314	15,314	15,314	-	-	8,225	8,225	7,089	-	-	
021 110 028	2020 RR-CAP	Groomer-Tracks no1	Cross Country	C	12	A	12,149	12,149	12,149	-	-	-	-	12,149	-	-	
021 110 030	2020 RR-CAP	Uniforms - Jackets	Cross Country	C	99	A	16,556	16,556	-	16,556	-	-	-	-	-	16,556	
021 080 031	2020 RR-CAP	Horses Yr 1	Equestrian Center	C	99	A	5,880	5,880	-	5,880	-	-	-	-	-	5,880	
021 080 032	2020 RR-CAP	Round Pen and Paddocks Footing	Equestrian Center	C	12	A	3,085	3,085	3,085	-	-	2,957	2,957	-	-	-	
021 080 033	2020 RR-CAP	Signage - Amenity	Equestrian Center	C	99	A	4,064	4,064	-	4,064	-	-	-	-	-	4,064	
021 050 035	2020 RR-CAP	Building - Roll Up Doors -5-	Forestry	C	12	A	15,186	15,186	15,186	(0)	3,450	15,186	15,186	-	-	-	
021 050 036	2020 RR-CAP	Building Doors - Ext	Forestry	C	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
021 050 037	2020 RR-CAP	Garage Door Openers - 3	Forestry	C	12	A	10,124	10,124	10,124	-	8,287	8,287	8,287	1,837	-	-	
021 050 038	2020 RR-CAP	Chainsaws Stihl 460- 4 660-1 Blowers-2	Forestry	C	99	A	6,369	6,369	-	6,369	-	-	-	-	-	6,369	
021 050 039	2020 RR-CAP	Metal Detectors (3)	Forestry	C	12	A	2,042	2,042	2,042	-	-	1,503	1,503	540	-	-	
021 050 040	2020 RR-CAP	Small Tools & Equipment	Forestry	C	99	A	2,025	2,025	-	2,025	-	-	-	-	-	2,025	
021 050 041	2020 RR-CAP	Gate - Forestry Campus	Forestry	C	12	A	5,087	5,087	5,087	-	-	-	-	5,087	-	-	
021 125 046	2020 RR-CAP	Fairways / Rough Hole # 10	Golf Course	C	12	A	250,091	1,621,535	1,621,535	-	436,387	1,529,895	1,582,764	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole # 11	Golf Course	C	12	A	347,684	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #15-A	Golf Course	C	12	A	78,380	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #16	Golf Course	C	12	A	108,653	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #4	Golf Course	C	12	A	50,163	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fairways / Rough Hole #8	Golf Course	C	12	A	74,863	-	-	-	-	-	-	-	-	-	
021 125 047	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	579,529	579,529	-	(27,158)	259,148	259,148	320,381	-	-	All one project 579,529 total budget
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Greens -4-	Golf Course	C	12	A	144,882	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Tee Repairs and Modifications	Golf Course	C	12	A	273,342	273,342	273,342	-	-	-	-	273,342	-	-	
	2020 RR-CAP	Fairways/Rough Remodel - Agency and Construction Cos	Golf Course	C	12	A	438,359	438,359	438,359	-	-	-	-	438,359	-	-	
021 125 048	2020 RR-CAP	Tee Markers	Golf Course	C	99	A	5,624	5,624	-	5,624	-	-	-	-	-	5,624	
021 125 049	2020 RR-CAP	Toro Greens Mower Reels	Golf Course	C	12	A	3,305	3,305	3,305	-	-	-	-	3,305	-	-	
021 125 050	2020 RR-CAP	Weedeaters -6-	Golf Course	C	99	A	2,874	2,874	-	2,874	-	-	3,610	-	-	2,874	
021 125 051	2020 RR-CAP	Irrigation Heads	Golf Course	C	12	A	21,296	21,296	21,296	-	-	-	-	21,296	-	-	
021 125 055	2020 RR-CAP	Snowblower -3-	Golf Course	C	99	A	10,934	10,934	-	10,934	-	-	-	-	-	10,934	

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7,926,514	7,810,710	7,284,865	522,923	752,117	3,614,929	5,015,562	3,574,175	814,037	-
6,808,179	6,675,901	6,217,979	455,000	695,794	3,141,121	4,387,887	2,985,096	712,268	-
1,118,335	1,134,809	1,066,886	67,923	56,323	473,808	627,674	589,079	101,769	-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
021 125 056	2020 RR-CAP	Bridges Year 3	Golf Course	C	12	A	21,427	21,427	21,427	-	-	-	-	21,427	-	-	
021 025 057	2020 RR-CAP	VMWare Maintenance	IT	C	12	A	10,205	10,205	10,480	(274)	-	10,480	10,480	-	-	-	
021 025 058	2020 RR-CAP	Amenity Security Cameras	IT	C	12	A	18,168	18,168	18,168	-	-	16,673	16,673	1,495	-	-	
021 025 065	2020 RR-CAP	Server- Hardware - C	IT	C	12	A	6,074	6,074	6,074	-	-	5,575	5,575	499	-	-	
021 025 068	2020 RR-CAP	UPS Units- Network	IT	C	12	A	7,116	7,116	7,116	-	-	2,345	2,345	4,771	-	-	
021 025 069	2020 RR-CAP	UPS Units- Server	IT	C	12	A	2,039	2,039	2,039	-	-	1,624	1,624	416	-	-	
021 025 070	2020 RR-CAP	Website Framework	IT	C	12	A	31,208	31,208	31,208	-	-	-	-	31,208	-	-	
021 025 071	2020 RR-CAP	Amenity -TIVO TV controllers	IT	C	12	A	2,025	2,025	2,025	-	-	127	127	1,898	-	-	
021 025 072	2020 RR-CAP	AV Systems Amenities - Alder Room & Gathering Room	IT	C	12	A	15,186	15,186	15,186	-	-	2,421	2,421	12,765	-	-	
021 025 073	2020 RR-CAP	POS Equip- Ticket Printers	IT	C	12	A	5,500	5,500	5,500	-	-	2,341	2,341	3,159	-	-	
021 025 074	2020 RR-CAP	Security Cameras - Includes License	IT	C	12	A	7,032	7,032	-	7,032	-	70	70	(70)	-	-	coded to 021, need to reclass to 023 #074
021 025 075	2020 RR-CAP	Likemojie Hdwr - iPads, Stands, Otterboxes	IT	C	12	A	6,655	6,655	6,655	-	-	423	423	6,232	-	-	
021 025 077	2020 RR-CAP	Annual Conference Room Improvements	IT	C	12	A	5,014	5,014	5,014	-	-	492	492	4,522	-	-	
021 025 089	2020 RR-CAP	Performance Dashboard Module	IT	C	12	A	8,427	8,427	8,427	-	-	1,920	1,920	6,507	-	-	
021 025 091	2020 RR-CAP	Server- Hardware	IT	C	12	A	12,838	12,838	12,838	-	1,498	7,141	7,141	5,697	-	-	
021 025 092	2020 RR-CAP	Zendesk - Member Services	IT	C	12	A	11,831	11,831	11,831	-	-	10,940	10,940	891	-	-	
021 025 093	2020 RR-CAP	SnapOn Software Upgrade	Maintenance	C	99	A	2,249	2,249	-	2,249	-	-	-	-	2,249	-	
021 160 094	2020 RR-CAP	Fuel Tanks	Maintenance	C	99	A	47,612	47,612	-	47,612	-	-	-	-	47,612	-	
	2020 RR-CAP	Hoist - Overhead	Maintenance	C	99	A	3,697	3,697	-	3,697	-	-	-	-	3,697	-	
021 160 095	2020 RR-CAP	Honda Snow Thrower	Maintenance	C	12	A	3,645	11,033	11,033	-	-	9,425	9,425	1,608	-	-	combined 3 rows projects, split asset in FA ledger
	2020 RR-CAP	Honda Snow Thrower #2	Maintenance	C	12	A	3,694	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Honda Snow Thrower #3	Maintenance	C	12	A	3,694	-	-	-	-	-	-	-	-	-	
021 160 098	2020 RR-CAP	Tire Chains Ldr no. HE101	Maintenance	C	12	A	6,132	6,132	6,132	-	-	3,835	3,835	2,297	-	-	
	2020 RR-CAP	Tool - Air Compressor	Maintenance	C	99	A	3,872	3,872	-	3,872	-	-	-	-	3,872	-	
021 160 099	2020 RR-CAP	Tool Inventory	Maintenance	C	12	A	2,039	2,039	2,039	-	-	1,081	1,081	958	-	-	
021 060 103	2020 RR-CAP	Kayaks-One Man (2)	Marina	C	99	A	2,460	2,460	-	2,460	-	-	-	-	2,460	-	
021 060 104	2020 RR-CAP	Kayaks-Two Man (2)	Marina	C	99	A	2,936	2,936	-	2,936	-	-	-	-	2,936	-	
021 060 105	2020 RR-CAP	Paddleboat-Four Man (2)	Marina	C	99	A	4,050	4,050	-	4,050	-	-	-	-	4,050	-	
021 060 106	2020 RR-CAP	Paddleboat-Two Man	Marina	C	99	A	2,025	2,025	-	2,025	-	-	-	-	2,025	-	
021 060 107	2020 RR-CAP	Windsurfer (2)	Marina	C	99	A	2,922	2,922	-	-	-	-	-	-	2,922	-	
021 060 112	2020 RR-CAP	Furniture- Beach - Chaises	Marina	C	99	A	45,674	45,674	-	45,674	-	-	-	-	45,674	-	
021 060 113	2020 RR-CAP	Furniture- Beach - Tables & Chairs	Marina	C	99	A	15,203	15,203	-	15,203	-	-	-	-	15,203	-	
021 130 115	2020 RR-CAP	Contrllr- Chem NWDS Pool	No.Woods Pool-Bldg.	C	12	A	2,947	3,049	3,049	-	-	3,049	3,049	-	-	-	
021 005 118	2020 RR-CAP	Server Room Door	Northwoods	C	12	A	3,061	3,061	3,061	-	-	-	-	3,061	-	-	
021 005 119	2020 RR-CAP	Mezzanine - Upstrs Tables-Chairs	Northwoods	C	12	A	15,005	15,005	15,005	-	-	14,526	14,526	479	-	-	
021 140 121	2020 RR-CAP	Trailer - Event Furniture Storage	Recreation	C	99	A	4,454	4,454	-	4,454	-	-	-	-	4,454	-	
021 140 122	2020 RR-CAP	Event Furniture	Recreation	C	99	A	6,074	6,074	-	6,074	-	-	-	-	6,074	-	
021 210 124	2020 RR-EXP	Vehicle Bus Wrap - Yr 1	Ski Area - Mtn Ops	E	99	A	10,203	10,203	-	10,203	-	-	-	-	10,203	-	
021 210 129	2020 RR-CAP	Furniture - Outdoor Lounge - Cushion Replacement	Ski Area - Mtn Ops	C	99	A	5,117	5,117	-	5,117	-	-	-	-	5,117	-	
021 210 131	2020 RR-CAP	Alpina - Sherpa Sled Trailer ST600	Ski Area - Mtn Ops	C	99	A	9,618	9,618	-	9,618	-	-	-	-	9,618	-	
021 210 132	2020 RR-CAP	No. 054 - Shuttlebus- Eldorado - 6Y04470 - DSL	Ski Area - Mtn Ops	C	99	A	116,423	116,423	-	116,423	-	-	-	-	116,423	-	order in fall 2020 for Jan 2 2021 delivery
021 211 133	2020 RR-CAP	Conveyor Summer Covers	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,336	15,336	15,336	-	2,283	2,283	2,283	13,053	-	-	
021 211 134	2020 RR-CAP	Eagle Lift-CAT D10 Fin Drive	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	40,495	40,495	40,495	-	3,300	10,157	10,157	30,338	-	-	
021 211 136	2020 RR-CAP	Eagle Rock Chair Pads	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	16,278	16,278	-	16,278	-	-	-	-	16,278	-	
021 211 138	2020 RR-CAP	Eagle Rock Grips (10)	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	15,429	15,429	15,429	-	-	-	-	15,429	-	-	
021 211 139	2020 RR-CAP	Eagle Rock Lift Nosecone	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	6,074	6,074	-	6,074	-	-	-	-	6,074	-	
021 211 140	2020 RR-CAP	Eagle Rock Tower Bushings	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	30,371	30,371	-	30,371	-	-	-	-	30,371	-	
021 211 141	2020 RR-CAP	Eagle Rock Tower Pads	Ski Area - Mtn Ops - Lift Maintenance	C	99	A	4,880	4,880	-	4,880	-	-	-	-	4,880	-	
021 211 142	2020 RR-CAP	Fall Protection Equip	Ski Area - Mtn Ops - Lift Maintenance	C	12	A	2,060	2,060	2,060	-	-	-	-	2,060	-	-	
021 215 143	2020 RR-CAP	AD Skis & Bindings - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	18,010	18,010	18,010	-	-	-	-	18,010	-	-	
021 215 144	2020 RR-CAP	Child Skis & Bindings - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-	
021 215 145	2020 RR-CAP	Demo Skis - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	11,481	11,481	11,481	-	-	-	-	11,481	-	-	
021 215 146	2020 RR-CAP	Poles - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	4,612	4,612	4,612	-	-	-	-	4,612	-	-	
021 215 147	2020 RR-CAP	Ski Boots - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	19,668	19,668	19,668	-	-	-	-	19,668	-	-	
021 215 148	2020 RR-CAP	Snowboard Bindings - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	18,555	18,555	18,555	-	-	-	-	18,555	-	-	
021 215 149	2020 RR-CAP	Snowboard Boots - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	7,299	7,299	7,299	-	-	-	-	7,299	-	-	
021 215 150	2020 RR-CAP	Snowboards - B (Starting 2020 - 5 yr cycle)	Ski Area - Mtn Ops - Rental-Retail	C	12	A	10,573	10,573	10,573	-	-	-	-	10,573	-	-	
021 180 152	2020 RR-CAP	Appliance - Steam Tables	Ski Area - Mtn Ops - Winter Food-Beve	C	99	A	4,657	4,657	-	4,657	-	-	-	-	4,657	-	
021 090 154	2020 RR-CAP	Divider Net Skirts Supplemental	Tennis Complex	C	99	A	2,036	2,036	-	2,036	-	-	-	-	2,036	-	
021 090 155	2020 RR-CAP	Divider netting and hardware Supplemental	Tennis Complex	C	99	A	5,090	5,090	-	5,090	-	-	-	-	5,090	-	
021 090 157	2020 RR-CAP	Trash Receptacles Supplemental	Tennis Complex	C	99	A	2,036	2,036	-	2,036	-	-	-	-	2,036	-	
021 090 158	2020 RR-CAP	Furn Crts Bench-22--Ump-2-	Tennis Complex	C	99	A	5,186	5,186	-	5,186	-	-	-	-	5,186	-	

Replacement Reserve Fund

10,439,646

SPEND FOR MONTH

10/23/20

10/23/2020

202009

Replacement Reserve TL
Capital
Expense

A-Active 7,926,514
C-Completed 6,808,179
Blank- deferred or Cancelled 1,118,335

7,926,514	7,810,710	7,284,865	522,923	752,117	3,614,929	5,015,562	3,574,175	814,037
6,808,179	6,675,901	6,217,979	455,000	695,794	3,141,121	4,387,887	2,985,096	712,268
1,118,335	1,134,809	1,066,886	67,923	56,323	473,808	627,674	589,079	101,769

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
021 090 159	2020 RR-CAP	Furn Patio Umbrella	Tennis Complex	C	99	A	3,089	3,089	-	3,089	-	-	-	-	3,089	-	
021 090 163	2020 RR-CAP	Court Resurf. 1-2-3	Tennis Complex	C	12	A	28,347	28,347	28,347	-	-	-	-	28,347	-	-	
021 090 164	2020 RR-CAP	Rolleymaster Backboard System - Court 3	Tennis Complex	C	99	A	7,087	7,087	-	7,087	-	-	-	-	-	7,087	
021 128 166	2020 RR-CAP	Building Doors - Loading Dock Roll	The Lodge	C	99	A	2,550	2,550	-	2,550	-	-	-	-	-	2,550	
021 128 167	2020 RR-CAP	Carpet - Banquet Room	The Lodge	C	12	A	10,262	10,262	10,262	-	-	-	-	10,262	-	-	
021 128 168	2020 RR-CAP	Carpet - Porch	The Lodge	C	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
021 128 169	2020 RR-CAP	Landscaping Supplemental	The Lodge	C	12	A	5,175	5,175	5,175	-	-	-	-	5,175	-	-	
021 128 171	2020 RR-CAP	Outdoor Furniture - Deck - Chairs -56-	The Lodge	C	99	A	12,794	12,794	-	12,794	-	-	-	-	-	12,794	
021 128 172	2020 RR-CAP	Furniture - Deck - Umbrellas	The Lodge	C	99	A	2,072	2,072	-	2,072	-	-	-	-	-	2,072	
021 128 174	2020 RR-CAP	China - Glassware - Flatware - Smallwares	The Lodge	C	12	A	8,001	8,001	8,001	-	-	1,759	1,759	6,242	-	-	
021 051 175	2020 RR-CAP	Tool Inventory - Trails	Trails	C	12	A	3,256	3,256	3,256	-	-	254	254	3,002	-	-	
021 051 176	2020 RR-CAP	Dog Valet Stations (12)	Trails	C	12	A	12,222	12,222	12,222	-	-	-	-	12,222	-	-	
021 051 177	2020 RR-CAP	Picnic Tables-Bnchs - Supplemental	Trails	C	12	A	2,548	2,548	2,548	-	-	-	-	2,548	-	-	
	2020 RR-CAP	Trail - Nature Loop - Interpretive Signage	Trails	C	12	A	8,099	8,099	8,099	-	-	-	-	8,099	-	-	
021 051 178	2020 RR-CAP	Trail - Coyote Crossing - Soft Costs	Trails	C	12	A	151,857	151,857	151,857	-	-	-	-	151,857	-	-	
021 051 180	2020 RR-CAP	Trail - Glacier Way Connector to Tiwinot Trail - Construct	Trails	C	12	A	3,116	3,116	3,116	-	-	-	-	3,116	-	-	
021 051 181	2020 RR-CAP	Trail - Nature Loop - Bridge Replacement	Trails	C	12	A	152,942	647,034	647,034	-	367,666	568,257	568,257	78,777	-	-	
	2020 RR-CAP	Trail - Nature Loop - Construction	Trails	C	12	A	285,491	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Trail - Nature Loop - Elevated Walkway	Trails	C	12	A	200,502	-	-	-	-	-	-	-	-	-	
021 051 182	2020 RR-CAP	Trail - South Euer Valley Road Repair - Soft Costs	Trails	C	99	A	122,354	-	-	-	-	-	-	-	-	122,354	
021 051 183	2020 RR-CAP	Trail - Whoop it Up remodel	Trails	C	12	A	40,785	40,785	40,785	-	-	22,672	22,672	18,113	-	-	
	2020 RR-CAP	Court R-R Basketball & Path	Trout Creek BLDG	C	12	A	40,594	40,594	40,594	-	-	-	-	40,594	-	-	
	2020 RR-CAP	Building Doors- 2020 only	Trout Creek BLDG	C	12	A	37,409	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Building - Lighting & Electrical - 2020 only	Trout Creek BLDG	C	12	A	60,355	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Fence - 2020 only	Trout Creek BLDG	C	12	A	30,356	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Building Flooring - 2020 only	Trout Creek BLDG	C	12	A	79,679	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	HVAC - 2020 only	Trout Creek BLDG	C	12	A	23,791	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Landscaping-Lawns-Ir - Phase 2	Trout Creek BLDG	C	12	A	17,717	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Restrooms - Gynside - 2020 only	Trout Creek BLDG	C	12	A	293,589	-	-	-	-	-	-	-	-	-	
021 132 185	2020 RR-CAP	Exercise Equipment - Ellipticals w/P30 -2-	Trout Creek POOLSPA	C	12	A	13,436	13,436	13,436	-	-	-	-	13,436	-	-	
021 132 186	2020 RR-CAP	Exercise Equipment - Precor Elliptical w/P30 console -2-	Trout Creek POOLSPA	C	12	A	6,213	6,213	6,213	-	-	-	-	6,213	-	-	
021 132 187	2020 RR-CAP	Exercise Equipment - Recumbent Bicycles w/P80 -2-	Trout Creek POOLSPA	C	99	A	11,183	11,183	-	11,183	-	-	-	-	-	11,183	
021 132 188	2020 RR-CAP	Exercise Equipment - Recumbent Bike-1-	Trout Creek POOLSPA	C	99	A	9,484	9,484	-	9,484	-	-	-	-	-	9,484	
021 132 189	2020 RR-CAP	Exercise Equipment - Rowing Maching	Trout Creek POOLSPA	C	12	A	4,604	4,604	4,604	-	-	2,154	2,154	2,450	-	-	
021 132 190	2020 RR-CAP	Exercise Equipment - Spin Bikes -2-	Trout Creek POOLSPA	C	12	A	3,471	3,471	3,471	-	-	-	-	3,471	-	-	
021 132 191	2020 RR-CAP	Exercise Equipment - Treadmills -2-	Trout Creek POOLSPA	C	12	A	17,709	44,244	44,244	-	-	-	-	44,244	-	-	
	2020 RR-CAP	Exercise Equipment - Treadmills -3-	Trout Creek POOLSPA	C	12	A	26,536	-	-	-	-	-	-	-	-	-	
021 132 193	2020 RR-CAP	Exercise Equipment - Upright Bicycles -1-	Trout Creek POOLSPA	C	12	A	3,531	14,134	14,134	-	-	-	-	14,134	-	-	
	2020 RR-CAP	Exercise Equipment - Upright Bicycles -3-	Trout Creek POOLSPA	C	12	A	10,603	-	-	-	-	-	-	-	-	-	
021 132 195	2020 RR-CAP	TRX Equipment	Trout Creek POOLSPA	C	12	A	2,025	2,025	2,025	-	-	2,023	2,023	2	-	-	
021 132 196	2020 RR-CAP	Kids Club Equipment	Trout Creek BLDG	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
021 135 197	2020 RR-CAP	Kids Club Furniture	Trout Creek BLDG	C	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
	2020 RR-CAP	Signage - Facility Int and Ext - 2020 only	Trout Creek BLDG	C	12	A	9,105	9,105	9,105	-	-	-	-	9,105	-	-	
021 139 199	2020 RR-CAP	Snowblower - TCRC -	Trout Creek BLDG	C	12	A	3,640	3,640	3,640	-	-	-	-	3,640	-	-	
	2020 RR-CAP	Building Siding (new) - 2020 only	Trout Creek BLDG	C	12	A	92,387	92,387	92,387	-	-	-	-	92,387	-	-	
	2020 RR-CAP	Building - Int Trim - 2020 only	Trout Creek BLDG	C	12	A	18,071	18,071	18,071	-	-	-	-	18,071	-	-	
	2020 RR-CAP	Window Screens - 2020 only	Trout Creek BLDG	C	12	A	2,632	2,632	2,632	-	-	-	-	2,632	-	-	
021 132 206	2020 RR-CAP	Trout Creek Remodel 2020- Capital	Trout Creek BLDG	C	12	A	760,564	760,564	760,564	-	-	349,448	349,448	411,116	-	-	
	2020 RR-CAP	Building Windows - (new) - 2020 only	Trout Creek BLDG	C	12	A	54,879	54,879	54,879	-	-	-	-	54,879	-	-	
021 130 208	2020 RR-CAP	Furn Patio Umbr-Stnd	Trout Creek POOLSPA	C	99	A	3,133	3,133	-	3,133	-	-	-	-	-	3,133	
021 130 209	2020 RR-CAP	Furniture - Patio - Rec - Chaise	Trout Creek POOLSPA	C	99	A	46,117	46,117	-	46,117	-	-	-	-	-	46,117	
021 130 210	2020 RR-CAP	Furniture - Patio - Rec - Tables & Chairs	Trout Creek POOLSPA	C	99	A	15,372	15,372	-	15,372	-	-	-	-	-	15,372	
021 130 211	2020 RR-CAP	TCRC Furniture - Benches - 10	Trout Creek POOLSPA	C	12	A	7,593	7,593	7,593	-	-	-	-	7,593	-	-	
021 130 212	2020 RR-CAP	Cover Wheel Asmb Reel - Lap Pool	Trout Creek POOLSPA	C	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
	2020 RR-CAP	Filter Sand - REC Pool	Trout Creek POOLSPA	C	99	A	2,942	2,942	-	2,942	-	-	-	-	-	2,942	
021 130 213	2020 RR-CAP	Inflatable - WIBIT Aquatrack Elements Partial R/R (A)	Trout Creek POOLSPA	C	99	A	8,125	8,125	-	8,125	-	-	-	-	-	8,125	
021 130 214	2020 RR-CAP	Pool Cover- Rec Pool	Trout Creek POOLSPA	C	12	A	6,628	6,628	6,628	-	-	-	-	6,628	-	-	
021 130 215	2020 RR-CAP	Pumps - Chem -3- Spas	Trout Creek POOLSPA	C	12	A	3,579	9,697	9,697	-	-	9,593	9,593	103	-	-	review, combined into 1 project the next 4 rows
	2020 RR-CAP	Pumps- Chem-2- Kiddy	Trout Creek POOLSPA	C	12	A	2,039	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Pumps- Chem-2- Lap	Trout Creek POOLSPA	C	12	A	2,039	-	-	-	-	-	-	-	-	-	
	2020 RR-CAP	Pumps- Chem-2- Rec	Trout Creek POOLSPA	C	12	A	2,039	-	-	-	-	-	-	-	-	-	

Replacement Reserve Fund

10,439,646

SPEND FOR

10/23/20

10/23/2020

202009

Replacement Reserve TL

Capital

Expense

A-Active

C-Completed

Blank- deferred or Cancelled

7,926,514

7,810,710

7,284,865

522,923

752,117

3,614,929

5,015,562

3,574,175

814,037

-

6,808,179

6,675,901

6,217,979

455,000

695,794

3,141,121

4,387,887

2,985,096

712,268

-

1,118,335

1,134,809

1,066,886

67,923

56,323

473,808

627,674

589,079

101,769

-

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
021 120 221	2020 RR-CAP	CASp Improvements Year 2	Administration	C	12	A	509,971	509,971	509,971	-	5,200	6,516	6,516	503,456	-	-	
021 210 229	2020 RR-CAP	Downhill Ski - Eagle Rock Grips	DHS	C	12	A	27,825	-	-	-	-	-	-	-	-	-	
021 050 232	2020 RR-CAP	Ford 550 Chipper Truck	Forestry	C	12	A	92,000	-	90,630	(90,630)	-	90,630	90,630	-	-	-	
021 025 233	2020 RR-CAP	Workstations - Managers	Administration	C	12	A	26,377	-	5,671	(5,671)	3,244	5,671	5,671	-	-	-	
	2020 RR-ACC-CAP			C	99		-	-	-	-	-	-	-	-	-	-	
923 025 100	2019 RR-EXP	E-Store	IT	E	12	A	-	-	7,033	(7,033)	-	7,033	20,698	-	-	-	to reclass to 2020 Project #
923 025 099	2019 RR-EXP	Digital Board Portal - Pervasent Software Exp										(4,000)	4,000	-	-	-	
923 110 026	2019 RR-EXP							2,460	(2,460)	918	2,460	4,472	-	-	-	-	
923 010 011	2019 RR-EXP	Association Signage - General	Administration	E	12	A	-	-	-	-	-	-	24	-	-	-	
923 128 306	2019 RR-EXP							300	(300)	-	300	8,375	-	-	-	-	
723 051 148	2017 RR-EXP	Trail - Nature Loop Repair	Trails	E	12	A	-	-	5,966	(5,966)	-	5,966	78,541	-	-	-	
923 050 045	2019 RR-EXP							29,890	(29,890)	12,600	29,890	29,890	-	-	-	-	
923 051 222	2019 RR-EXP	Trails Master Plan	Trails	E	12	A	-	-	9,508	(9,508)	-	9,508	9,508	-	-	-	
923 160 127	2019 RR-EXP	Maintenance Vehilce Mait Bat - Epoxy		E	12	A	-	-	100	(100)	100	100	3,703	-	-	-	
923 210 187	2019 RR-EXP	DSI- Fire Lane	DHS	E	12	A	-	-	891	(891)	891	891	891	-	-	-	
923 110 309	2019 RR-EXP	ACAC Driveway Repair	ACAC					1,440	(1,440)	-	1,440	47,353	-	-	-	-	
023 005 001	2020 RR-EXP	Misc. Pav. Crack Repairs	General Maintenance	E	12	A	5,069	5,069	5,069	-	-	-	-	5,069	-	-	
023 005 002	2020 RR-EXP	Mailbox Cluster Repair-Replace	General Maintenance	E	99	A	3,116	3,116	-	3,116	-	-	-	-	-	3,116	
023 010 005	2020 RR-EXP	Copier Lease- Admin/ASO	Administration	E	12	A	33,911	33,911	33,911	-	549	13,633	13,633	20,277	-	-	
023 010 006	2020 RR-EXP	Mail Machine - Lease	Administration	E	12	A	4,117	4,117	4,117	-	-	2,158	2,158	1,960	-	-	
023 010 007	2020 RR-EXP	AED Pads	Administration	E	12	A	4,097	4,097	4,097	-	-	2,440	2,440	1,657	-	-	
023 100 018	2020 RR-EXP	Campground - Asphalt - Stripe	Campground	E	12	A	2,018	2,018	2,018	-	-	-	-	2,018	-	-	
023 110 019	2020 RR-EXP	Asphalt - ACAC Seal-Stripe-Sweep	Cross Country	E	12	A	16,197	16,197	16,197	-	-	-	-	16,197	-	-	
023 110 020	2020 RR-EXP	Trail maintenance 2020 only	Cross Country	E	12	A	16,219	16,219	16,219	-	1,584	1,750	1,750	14,469	-	-	
023 110 021	2020 RR-EXP	Forest Service Special Use Permit	Cross Country	E	12	A	4,039	4,039	4,039	-	-	-	-	4,039	-	-	
023 110 022	2020 RR-EXP	Stormwater - Containment- Repair	Cross Country	E	12	A	2,075	2,075	2,075	-	-	-	-	2,075	-	-	
023 110 029	2020 RR-EXP	Warming Hut Repair - Stain	Cross Country	E	12	A	9,658	9,658	9,658	-	4,370	5,604	5,604	4,054	-	-	
023 080 034	2020 RR-EXP	South Arena rock removal	Equestrian Center	E	99	A	4,099	4,099	-	4,099	-	-	-	-	-	4,099	
023 050 042	2020 RR-EXP	Common Area Tree Damage	Forestry	E	12	A	10,287	10,287	10,287	(0)	10,287	10,287	10,287	-	-	-	
023 050 043	2020 RR-EXP	Mastication - Plantation Management	Forestry	E	12	A	84,900	84,900	84,900	-	-	-	-	84,900	-	-	
023 050 044	2020 RR-EXP	Mastication - Small Equipment	Forestry	E	12	A	26,795	26,795	26,795	-	-	-	-	26,795	-	-	
023 120 045	2020 RR-EXP	GC/Lodge Pking Stripe	Golf Complex	E	12	A	2,018	2,018	2,018	-	-	-	-	2,018	-	-	
023 125 052	2020 RR-EXP	Irrigation Repairs - Greens	Golf Course	E	12	A	56,933	56,933	56,933	-	-	-	-	56,933	-	-	
023 125 053	2020 RR-EXP	Fuel Tank Cleaning	Golf Course	E	12	A	6,168	6,168	6,168	-	-	-	-	6,168	-	-	
023 125 054	2020 RR-EXP	GC Tree Damage	Golf Course	E	12	A	4,042	4,042	4,042	-	-	4,042	4,042	-	-	-	
023 025 059	2020 RR-EXP	CRM - EZ Texting	IT	E	12	A	6,108	6,108	6,108	-	-	4,005	4,005	2,103	-	-	
023 025 060	2020 RR-EXP	Fiber Optic Leases	IT	E	12	A	48,705	48,705	48,705	-	4,308	46,975	46,975	1,730	-	-	
023 025 061	2020 RR-EXP	Gasboy - Maintenance Software License	IT	E	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
023 025 062	2020 RR-EXP	Golf Module- 4 tees	IT	E	99	A	6,299	6,299	6,000	299	-	6,000	6,000	-	299	-	
023 025 063	2020 RR-EXP	Infoneige/Lumiplan - Website	IT	E	12	A	2,025	2,025	2,025	-	-	1,676	1,676	349	-	-	
023 025 064	2020 RR-EXP	Ntwrk Softwr- AntiVirus	IT	E	12	A	8,157	8,157	8,157	-	-	-	-	8,157	-	-	
023 025 066	2020 RR-EXP	Service Microsoft 365 license	IT	E	12	A	37,090	37,090	37,090	-	34	28,877	28,877	8,213	-	-	
023 025 067	2020 RR-EXP	Timeclocks - Paychex - Lease - SAAS	IT	E	12	A	25,611	25,611	12,277	13,334	-	12,277	12,277	-	-	-	
023 025 076	2020 RR-EXP	Adobe-Macromedia Software - Enterprise	IT	E	12	A	8,330	8,330	8,330	-	1,800	1,920	1,920	6,410	-	-	
023 025 078	2020 RR-EXP	ARC GIS Forestry Software	IT	E	12	A	-	3,512	3,512	-	-	2,000	2,000	1,512	-	-	BDG C, Actual E
023 025 079	2020 RR-EXP	ConnectWise Automate Software	IT	E	12	A	7,251	7,251	7,251	-	-	4,023	4,023	3,228	-	-	
023 025 080	2020 RR-EXP	Digital Board Portal - Pervasent Software Exp	IT	E	12	A	4,087	4,087	4,087	-	-	4,000	4,000	87	-	-	
023 025 081	2020 RR-EXP	Digital Signage - Navori Software	IT	E	12	A	17,817	17,817	17,817	-	-	6,564	6,564	11,253	-	-	
023 025 082	2020 RR-EXP	EmojiLike - Likemoji Software	IT	E	12	A	4,210	4,210	4,210	-	-	-	-	4,210	-	-	
023 025 083	2020 RR-EXP	E-Store - replaced by Aspenware	IT	E	12	A	27,398	27,398	10,000	17,398	-	-	-	10,000	-	-	
023 025 083	2020 RR-EXP	Risk/HR Video Safety Platform	IT	E	99	A	20,405	20,405	-	20,405	-	-	-	-	20,405	-	
023 025 084	2020 RR-EXP	Lama - Maintenance - Software	IT	E	12	A	13,416	13,416	13,416	-	-	13,187	13,187	229	-	-	
023 025 085	2020 RR-EXP	LPMS - Risk - Case Mngmnt	IT	E	12	A	6,938	6,938	6,938	-	-	6,780	6,780	158	-	-	
023 025 086	2020 RR-EXP	Maintenance Work Order-M+ Software License	IT	E	12	A	2,075	2,075	2,075	-	-	1,631	1,631	443	-	-	
023 025 087	2020 RR-EXP	Marketing Interactive Web Features	IT	E	12	A	3,165	3,165	3,165	-	400	1,279	1,279	1,886	-	-	
023 025 088	2020 RR-EXP	Marketing - User Smartphone App - Platform - Lumiplan	IT	E	12	A	7,501	7,501	7,501	-	-	6,024	6,024	1,477	-	-	
023 025 090	2020 RR-EXP	Reserve Fund Software	IT	E	12	A	3,111	3,111	3,111	-	-	2,400	2,400	711	-	-	
023 060 100	2020 RR-EXP	Marina Asphalt Repairs	Marina	E	12	A	5,143	5,143	5,143	-	-	-	-	5,143	-	-	
023 060 101	2020 RR-EXP	Marina Pkg Seal-Stripe	Marina	E	12	A	8,386	8,386	8,386	-	-	-	-	8,386	-	-	
023 060 102	2020 RR-EXP	Marina Pthwys-Ramp Seal	Marina	E	12	A	2,025	2,025	2,025	-	-	-	-	2,025	-	-	
023 060 108	2020 RR-EXP	Dock Repairs	Marina	E	99	A	6,251	6,251	1,215	5,036	276	1,215	1,215	-	5,036	-	

Replacement Reserve Fund

10,439,646

SPEND FOR MONTH

10/23/20

10/23/2020

Replacement Reserve TL
Capital
Expense

A-Active 7,926,514
C-Completed 6,808,179
Blank- deferred or Cancelled 1,118,335

7,810,710 7,284,865 522,923 752,117 3,614,929 5,015,562 3,574,175 814,037
6,675,901 6,217,979 455,000 695,794 3,141,121 4,387,887 2,985,096 712,268
1,134,809 1,066,886 67,923 56,323 473,808 627,674 589,079 101,769

Project #	Category	Component	Location	Type	2020 Planned Month	PROJECT STATUS	2020 BUDGET	2020 REVISED BUDGET	2020 FORECAST	2020 Revised Budget vs Forecast	2020 MONTH Actual	2020 YTD Actual	ITD Actual	2020 SPEND TO GO	2020+ SPEND Carryover\$ Reset in Study	\$ to SPEND in 2020 for Active but not Complete Projects	Notes
023 060 109	2020 RR-EXP	Marina Beach Repairs	Marina	E	12	A	2,322	2,322	2,322	-	-	-	-	2,322	-	-	
023 060 110	2020 RR-EXP	State Land Commission Lease	Marina	E	12	A	6,504	6,504	6,504	-	-	3,538	3,538	2,966	-	-	
023 060 111	2020 RR-EXP	Stormwater - Containment- Repair	Marina	E	12	A	4,246	4,246	4,246	-	-	-	-	4,246	-	-	
023 060 114	2020 RR-EXP	Roofing Repairs	Marina	E	99	A	4,072	4,072	-	4,072	-	-	-	-	4,072	-	
023 005 116	2020 RR-EXP	NWDS Asphalt Repairs	Northwoods	E	12	A	5,143	5,143	5,143	-	-	-	-	5,143	-	-	
023 005 117	2020 RR-EXP	NWDS Prking Seal-Stripe	Northwoods	E	12	A	11,962	11,962	11,962	-	-	-	-	11,962	-	-	
023 005 120	2020 RR-EXP	Building Paint and Stain Exterior	Northwoods	E	12	A	20,952	20,952	20,952	-	1,573	1,573	1,573	19,379	-	-	
023 140 123	2020 RR-EXP	Bocce Courts Repair	Recreation	E	99	A	8,087	8,087	-	8,087	-	-	-	-	8,087	-	
023 210 125	2020 RR-EXP	DSL Asphalt Repairs	Ski Area - Mtn Ops	E	12	A	25,795	25,795	25,795	-	-	-	-	25,795	-	-	
023 210 126	2020 RR-EXP	DSL Prking - Stripe	Ski Area - Mtn Ops	E	12	A	7,083	7,083	7,083	-	-	-	-	7,083	-	-	
023 210 127	2020 RR-EXP	DSL Deck Concrete Urethane Coating	Ski Area - Mtn Ops	E	12	A	5,571	5,571	5,571	-	-	-	-	5,571	-	-	
023 210 128	2020 RR-EXP	Stormwater - Containment- Clean out Lots 3 & 5	Ski Area - Mtn Ops	E	12	A	5,062	5,062	5,062	-	-	-	-	5,062	-	-	
023 210 130	2020 RR-EXP	Yurt Deck Repair/Stain	Ski Area - Mtn Ops	E	12	A	5,530	5,530	5,530	-	-	2,308	2,308	3,222	-	-	
023 211 135	2020 RR-EXP	Eagle Rock - Haul Rope Splice	Ski Area - Mtn Ops - Lift Maintenance	E	99	A	12,420	12,420	-	12,420	-	-	-	-	12,420	-	
023 211 137	2020 RR-EXP	Eagle Rock Communication Lines Repairs	Ski Area - Mtn Ops - Lift Maintenance	E	99	A	2,070	2,070	-	2,070	-	-	-	-	2,070	-	
023 210 151	2020 RR-EXP	Building Roof Repairs	Ski Area - Mtn Ops - Top Shop	E	12	A	10,124	10,124	10,124	-	-	-	-	10,124	-	-	
023 216 153	2020 RR-EXP	Snowplay ADA Ramp, Stairs, Walkway Repairs	Snowplay	E	99	A	25,646	25,646	-	25,646	-	-	-	-	25,646	-	
023 090 156	2020 RR-EXP	Fence Perim Repairs	Tennis Complex	E	12	A	4,990	4,990	4,990	-	-	-	-	4,990	-	-	
023 090 160	2020 RR-EXP	Cabanas Repairs - Supplemental	Tennis Complex	E	99	A	4,072	4,072	-	4,072	-	-	-	-	4,072	-	
023 090 161	2020 RR-EXP	Handrail Repairs	Tennis Complex	E	12	A	3,070	3,070	3,070	-	-	-	-	3,070	-	-	
023 090 162	2020 RR-EXP	Court Crack Repairs	Tennis Complex	E	12	A	6,484	6,484	6,484	-	-	-	-	6,484	-	-	
023 128 165	2020 RR-EXP	Deck - Pavers - Repairs	The Lodge	E	12	A	8,157	8,157	8,157	-	-	-	-	8,157	-	-	
023 128 170	2020 RR-EXP	Stormwater - Containment- Repair	The Lodge	E	12	A	2,055	2,055	2,055	-	-	-	-	2,055	-	-	
023 128 173	2020 RR-EXP	Bus Station Cabinets Repairs	The Lodge	E	99	A	2,244	2,244	-	2,244	-	-	-	-	2,244	-	
023 051 179	2020 RR-EXP	Trail - Equestrian - Trails Repairs	Trails	E	12	A	5,038	5,038	5,038	-	-	3,062	3,062	1,975	-	-	
023 051 184	2020 RR-EXP	Wildland Perimeter Fencing Repair	Trails	E	12	A	2,050	2,050	2,050	-	-	-	-	2,050	-	-	
023 051 184	2020 RR-EXP	Trail Repair	Trails	E	12	A	20,050	20,050	20,050	-	53	87	87	19,963	-	-	
023 132 198	2020 RR-EXP	Stormwater - Containment- Repair	Trout Creek BLDG	E	12	A	2,055	-	-	-	-	-	-	-	-	-	
023 132 205	2020 RR-EXP	TC Remodel - 2020 Expense portion	Trout Creek BLDG	E	12	A	-	59,930	59,930	-	-	59,422	59,422	508	-	-	
023 128 225	2020 RR-EXP	Concrete Curb Repairs - 2020 only	Trout Creek BLDG	E	12	A	12,161	-	-	-	-	-	-	-	-	-	
023 128 225	2020 RR-EXP	Building Painting Exterior - 2020 only	Trout Creek BLDG	E	12	A	21,435	-	3,756	(3,756)	-	3,756	3,756	-	-	-	
023 128 225	2020 RR-EXP	Building Painting Interior (old) - 2020 only	Trout Creek BLDG	E	12	A	12,196	-	-	-	-	-	-	-	-	-	
023 128 225	2020 RR-EXP	Roof Repair - Trout Creek - 2020 only	Trout Creek BLDG	E	12	A	12,082	-	-	-	-	-	-	-	-	-	
023 130 207	2020 RR-EXP	Chemical Probes (12)	Trout Creek POOLSPA	E	12	A	5,578	5,578	5,578	-	-	4,183	4,183	1,395	-	-	
023 128 216	2020 RR-EXP	Emergency Repairs to Cast Iron Pipe and Flooring	The Lodge	E	12	A	-	12,962	12,962	(0)	-	12,962	12,962	-	-	-	
023 025 222	2020 RR-EXP	Aspenware-Unity - to replace E-Store	IT	E	12	A	207,115	207,115	207,115	-	7,350	129,350	129,350	77,765	-	-	review for Capital not Expense
023 025 223	2020 RR-EXP	E-store	IT	E	12	A	27,398	27,398	27,398	-	9,231	9,231	9,231	18,167	-	-	
023 160 234	2020 RR-EXP	Fuel Tank Cleaning	Maintenance	E	12	A	7,862	7,862	7,862	-	-	-	-	7,862	-	-	
2020 RR-ACC-EXP				E	12	A	-	-	-	-	-	-	-	-	-	-	
2020 RR-CAP	Contingency, capex	General		E	12	A	13	13	16,724	(16,711)	-	-	-	16,724	-	-	rounding in Forecast. 1439.35 need to research
2020 RR-EXP	Contingency, expense	General		E	12	A	165	165	3,399	(3,234)	-	-	-	3,399	-	-	rounding in Forecast

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2020
 Operating Fund Consolidated

September 2020

Year-to-Date September 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget	
			Variance	Var	Variance	Var					Variance	Var				
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$	
98,296	134,619	118,000	-36,323	-27%	-19,704	-17%	36053	Revenue								
								ALLOCATED RECREATION FEE	761,632	1,021,419	910,450	-259,787	-25%	-148,818	-16%	1,270,000
0	0	18,524	0	0%	-18,524	-100%	(350...	Golf Passes	0	0	80,099	0	0%	-80,099	-100%	0
0	0	11,779	0	0%	-11,779	-100%	3502...	Golf Passes - Packs	0	0	42,393	0	0%	-42,393	-100%	0
0	0	19,460	0	0%	-19,460	-100%	35035	Golf Green Fees - Member	0	0	104,882	0	0%	-104,882	-100%	0
0	0	52,991	0	0%	-52,991	-100%	35025	Golf Green Fees - Guest	0	0	160,803	0	0%	-160,803	-100%	0
0	0	27,383	0	0%	-27,383	-100%	3503...	Golf Green Fees - Public	0	0	87,921	0	0%	-87,921	-100%	0
40	0	0	40	0%	40	0%	35560	Ski Lift Revenue - Public	966,823	1,278,400	1,161,772	-311,577	-24%	-194,950	-17%	1,676,800
0	0	0	0	0%	0	0%	35562	Ski Lift Revenue - Guest	0	0	46,017	0	0%	-46,017	-100%	0
0	0	0	0	0%	0	0%	35565	Ski Lift Revenue - P.O.	103,403	80,000	136,184	23,403	29%	-32,781	-24%	117,000
0	0	0	0	0%	0	0%	35570	Ski Passes - Public	207,620	191,800	216,626	16,020	8%	-9,006	-4%	244,000
0	0	0	0	0%	0	0%	35575	Ski Passes - P.O.	264,461	208,300	210,735	56,161	27%	53,726	25%	264,000
0	0	0	0	0%	0	0%	35597	Ski Team - Public	13,956	3,500	8,863	10,456	299%	5,094	57%	4,000
0	0	0	0	0%	0	0%	35598	Ski Team - P.O.	17,836	9,000	13,766	8,836	98%	4,070	30%	10,000
0	0	0	0	0%	0	0%	35594	Snowplay Member	656	2,100	1,474	-1,444	-69%	-818	-55%	2,700
0	0	0	0	0%	0	0%	35596	Snowplay Guest	28,342	58,600	58,409	-30,258	-52%	-30,067	-51%	75,700
0	0	0	0	0%	0	0%	35595	Snowplay Public	44,838	144,300	89,682	-99,462	-69%	-44,844	-50%	186,300
0	0	0	0	0%	0	0%	35610	P.O. Daily Trail Fee	33,098	38,000	44,527	-4,902	-13%	-11,429	-26%	50,000
50	180	36	-130	-72%	14	39%	35615	Public Daily Trail Fee	170,446	236,000	203,363	-65,554	-28%	-32,917	-16%	285,000
0	0	0	0	0%	0	0%	35620	Guest Daily Trail Fee	54,783	71,000	73,000	-16,217	-23%	-18,217	-25%	89,000
0	4,000	2,701	-4,000	-100%	-2,701	-100%	37040	P.O. Trail Rides	0	43,000	38,349	-43,000	-100%	-38,349	-100%	43,000
0	4,000	2,704	-4,000	-100%	-2,704	-100%	37060	Guest Trail Rides	0	52,000	43,641	-52,000	-100%	-43,641	-100%	52,000
0	1,000	0	-1,000	-100%	0	0%	37080	Public Trail Rides	0	12,500	6,428	-12,500	-100%	-6,428	-100%	12,500
0	8,100	5,334	-8,100	-100%	-5,334	-100%	36012	Special Events Revenue	784	45,900	37,318	-45,116	-98%	-36,534	-98%	63,300
0	0	0	0	0%	0	0%	36013	Concert Revenue	0	140,000	141,552	-140,000	-100%	-141,552	-100%	140,000
10,811	4,100	3,358	6,711	164%	7,453	222%	36054	Daily Usage Fee - Member	67,884	52,600	42,112	15,284	29%	25,772	61%	59,100
24,461	25,800	24,572	-1,339	-5%	-111	0%	36055	Daily Usage Fee - Guest	204,185	439,700	445,899	-235,515	-54%	-241,714	-54%	472,500
15,100	11,100	10,730	4,000	36%	4,370	41%	38013	Campground Revenue	118,567	95,400	95,044	23,167	24%	23,523	25%	95,400
50,462	58,280	179,572	-7,818	-13%	-129,110	-72%		Total Direct Access & Use	2,297,683	3,201,900	3,590,856	-904,217	-28%	-1,293,174	-36%	3,942,150
157,442	191,034	227,109	-33,592	-18%	-69,667	-31%	3310...	Food	1,247,601	2,590,949	2,417,357	-1,343,348	-52%	-1,169,755	-48%	3,148,157
-5,590	-23,250	-14,892	17,660	76%	9,302	62%		Food Discounts	-70,385	-235,350	-185,238	164,965	70%	114,853	62%	-285,800
-2,256	-6,400	-4,779	4,144	65%	2,523	53%	33152	EE Discounts	-29,928	-83,500	-73,626	53,572	64%	43,698	59%	-102,050
-778	-2,500	-1,752	1,722	69%	974	56%	33154	Guest Relations aka Manager	-6,553	-27,100	-18,778	20,547	76%	12,225	65%	-32,500
0	-200	0	200	100%	0	0%	33156	InterDept Discounts	0	-1,350	-5,594	1,350	100%	5,594	100%	-1,350
-2,556	-14,150	-8,360	11,594	82%	5,805	69%	3316...	Marketing Discounts	-33,904	-123,400	-87,240	89,496	73%	53,337	61%	-149,900
3,363	7,750	7,223	-4,387	-57%	-3,860	-53%	33180	Food NA Beverage	76,837	164,150	143,466	-87,313	-53%	-66,629	-46%	195,050
155,215	175,534	219,440	-20,319	-12%	-64,226	-29%		Food subtotal	1,254,054	2,519,749	2,375,585	-1,265,695	-50%	-1,121,531	-47%	3,057,407
9,248	23,679	25,137	-14,431	-61%	-15,889	-63%	3322...	Beer	119,464	291,766	287,298	-172,302	-59%	-167,834	-58%	348,447
-118	0	-1,226	1,108	90%	1,108	90%	3322...	Beer Discounts	0	-2,599	0	-2,599	0%	4,519	63%	0
20,784	19,330	37,658	1,454	8%	-16,875	-45%	33242	Liquor	156,712	225,860	321,338	-69,148	-31%	-164,626	-51%	275,470
-525	0	-711	-525	0%	186	26%	3324...	Liquor Discounts	0	-2,382	0	-6,235	0%	3,853	62%	0
24,140	36,147	43,683	-12,007	-33%	-19,543	-45%	33262	Wine	154,215	373,475	336,699	-219,260	-59%	-182,485	-54%	462,176
-870	0	-517	-870	0%	-353	-68%	3326...	Wine Discounts	-4,139	0	-6,638	-4,139	0%	2,499	38%	0
1,320	0	2,946	1,320	0%	-1,626	-55%	33268	Corkage Fees	6,438	0	19,397	6,438	0%	-12,959	-67%	0
-820	0	-773	-820	0%	-47	-6%	33269	Corkage Fee Discounts	-3,420	0	-10,753	-3,420	0%	7,333	68%	0
53,158	79,156	106,198	-25,998	-33%	-53,039	-50%		Beverage subtotal	424,289	891,101	933,988	-466,812	-52%	-509,700	-55%	1,086,093
0	11,050	54,224	-11,050	-100%	-54,224	-100%	3328...	Misc other F&B	2,397	59,500	195,022	-57,103	-96%	-192,625	-99%	68,650
0	0	0	0	0%	0	0%	33299	InterDept Food Sales	0	-4,100	0	-4,398	100%	4,398	100%	-4,100
0	11,050	54,224	-11,050	-100%	-54,224	-100%		Other F&B subtotal	2,397	55,400	190,624	-53,003	-96%	-188,227	-99%	64,550
208,373	265,740	379,863	-57,367	-22%	-171,490	-45%		Total Food and Beverage	1,680,739	3,466,250	3,500,197	-1,185,511	-52%	-1,819,458	-52%	4,208,050
205,201	250,040	371,773	-44,839	-18%	-166,572	-45%		F&B Revenue by Segment:	1,350,362	2,573,050	2,973,823	-1,222,688	-48%	-1,623,462	-55%	3,219,000
133,576	89,900	87,844	43,676	49%	45,732	52%	33910	F&B-Dining Room	802,791	1,137,100	1,233,870	-334,309	-29%	-431,080	-35%	1,433,300
41,682	62,740	67,112	-21,058	-34%	-25,430	-38%	33920	F&B-Pub	315,342	640,750	605,491	-325,408	-51%	-290,148	-48%	823,700
0	51,900	189,185	-51,900	-100%	-189,185	-100%	33930	F&B-Banquets	6,492	290,400	635,967	-283,908	-98%	-629,475	-99%	355,000
0	2,500	3,204	-2,500	-100%	-3,204	-100%	33940	F&B-Lunch	0	31,100	44,879	-31,100	-100%	-44,879	-100%	31,200
0	12,000	13,041	-12,000	-100%	-13,041	-100%	33950	SmrF&B-Snack Bar	0	59,800	65,846	-59,800	-100%	-65,846	-100%	60,700
554	2,500	2,031	-1,946	-78%	-1,477	-73%	33970	SmrF&B-Pool BBQ	5,264	45,000	75,786	-39,736	-88%	-70,522	-93%	45,100
29,388	26,100	9,356	3,288	13%	20,032	214%	33980	Snowplay Food Truck	0	0	5,629	0	0%	-5,629	-100%	0
0	2,400	0	-2,400	-100%	0	0%	33990	Cafeteria	220,473	348,600	306,356	-128,127	-37%	-85,883	-28%	448,000
0	0	0	0	0%	0	0%	33989	Employee Housing	0	20,300	0	-20,300	-100%	0	0%	22,000
-4	0	-2,565	-4	0%	2,562	100%	33163	Mkt Discounts, Happy Hour Fo	-4,956	0	-20,129	-4,956	0%	15,173	75%	0
0	0	-914	0	0%	914	100%	33226	Mkt Discounts, Happy Hour Bev	-1,609	0	-4,831	-1,609	0%	3,222	67%	0
0	0	-119	0	0%	119	100%	33246	Mkt Discounts, Happy Hour Bev	-81	0	-721	-81	0%	640	89%	0
0	0	-190	0	0%	190	100%	33266	Mkt Discounts, Happy Hour Be	-616	0	-2,931	-616	0%	2,315	79%	0
0	0	-1,222	0	0%	1,222	100%		Mkt Discounts, Happy Hour Bev	-2,306	0	-8,483	-2,306	0%	6,177	73%	0
-4	0	-3,788	-4	0%	3,7											

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2020
 Operating Fund Consolidated

September 2020

Year-to-Date September 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
850	1,060	1,100	-210	-20%	-250	-23%	36015	Sales - Firewood	3,750	4,060	5,120	-310	-8%	-1,370	-27%	5,000
9,213	0	0	9,213	0%	9,213	0%	36016	Sales - Timber	12,606	0	0	12,606	0%	12,606	0%	0
0	0	0	0	0%	0	0%	36017	Sales - Chips	21,921	0	11,088	21,921	0%	10,834	98%	0
10,935	28,800	50,812	-17,865	-62%	-39,877	-78%	36030	Sales - Retail	289,036	443,000	528,622	-153,964	-35%	-239,586	-45%	527,900
-225	-700	-4,306	475	68%	4,081	95%	38015	Employee Discounts	-17,074	-9,800	-22,562	-7,274	-74%	5,488	24%	-12,000
-1,386	-200	-500	-1,186	-593%	-886	-177%	38017	Homeowner Discounts	-5,759	-1,700	-4,617	-4,059	-239%	-1,141	-25%	-1,800
-602	-1,820	-4,111	1,218	67%	3,509	85%	38020	Discounts - Retail	-12,223	-40,800	-39,086	28,577	70%	26,862	69%	-47,000
0	0	0	0	0%	0	0%	38025	Promotion Discounts	-2,821	-2,000	-1,244	-821	-41%	-1,577	-127%	-2,000
18,786	27,140	42,995	-8,354	-31%	-24,209	-56%		Total Retail Product Reve	289,437	392,760	477,321	-103,323	-26%	-187,885	-39%	470,100
4,445	0	22,973	4,445	0%	-18,528	-81%	(350...	Golf Cart Rentals	11,195	0	78,474	11,195	0%	-67,279	-86%	0
0	0	1,548	0	0%	-1,548	-100%	35018	Golf Club Set Rentals	0	0	7,221	0	0%	-7,221	-100%	0
14,164	4,000	4,660	10,164	254%	9,504	204%	35020	Golf - Driving Range	60,654	29,400	35,032	31,254	106%	25,623	73%	30,000
100	0	0	100	0%	100	0%	(355...	Lessons - Group	268,830	567,000	301,382	-298,170	-53%	-32,552	-11%	728,800
0	0	0	0	0%	0	0%	(355...	Lessons - Private	365,107	282,400	395,272	82,707	29%	30,165	-8%	375,500
0	0	0	0	0%	0	0%	35585	Lessons - Masters Program	4,035	2,300	3,694	1,735	75%	340	9%	2,500
0	0	0	0	0%	0	0%	3559...	Snowflakes	192,282	198,700	268,140	-6,418	-3%	-75,859	-28%	260,800
0	0	0	0	0%	0	0%	(355...	TD Tykes	56,438	26,400	48,970	30,038	114%	7,468	15%	26,400
10,716	13,500	8,161	-2,784	-21%	2,555	31%	3604...	Rentals	701,487	954,500	916,706	-253,013	-27%	-215,219	-23%	1,171,600
8,093	2,700	10,273	5,393	200%	-2,180	-21%	36042	Rentals, Storage	48,602	13,500	46,558	35,102	260%	2,045	4%	13,500
9,310	3,500	4,138	5,810	166%	5,172	125%	36043	Rentals, Bikes	74,989	42,200	41,968	32,789	78%	33,021	79%	43,200
290	300	22	-10	-3%	268	1218%	3604...	Child Care	582	7,400	826	-6,818	-92%	-244	-30%	10,600
0	6,000	5,964	-6,000	-100%	-5,964	-100%	36050	Aerobics	-23,540	135,800	65,297	-159,340	-117%	-88,837	-136%	158,800
0	500	300	-500	-100%	-300	-100%	36056	Fitness/Training	1,140	3,800	5,090	-2,660	-70%	-3,950	-78%	5,000
0	0	0	0	0%	0	0%	36058	Rec Programs	0	14,400	15,057	-14,400	-100%	-15,057	-100%	14,400
0	0	0	0	0%	0	0%	36059	Day Camps	1,484	292,000	246,499	-290,516	-99%	-245,015	-99%	292,000
0	1,400	729	-1,400	-100%	-729	-100%	36051	Massage	3,623	13,600	10,543	-9,978	-73%	-6,921	-66%	17,300
-42	100	70	-142	-142%	-112	-160%	36057	Towels/Lockers	178	900	1,810	-722	-80%	-1,632	-90%	1,200
0	200	413	-200	-100%	-413	-100%	36060	Lessons - Public	0	1,500	2,787	-1,500	-100%	-2,787	-100%	1,500
8,504	4,400	3,823	4,104	93%	4,682	122%	36070	Lessons - P.O.	68,371	53,700	60,341	14,671	27%	8,030	13%	57,700
5,288	4,000	3,348	1,288	32%	1,941	58%	36080	Lessons - Guest	32,643	29,500	37,269	3,143	11%	-4,626	-12%	30,500
12,073	6,000	6,861	6,073	101%	5,212	78%	37090	Equestrian - Boarding	47,480	32,000	30,396	15,480	48%	17,084	56%	32,000
4,439	0	0	0	0%	0	0%	37095	Equestrian - Camps	5,151	71,500	76,864	-66,349	-93%	-71,713	-93%	71,500
0	0	0	4,439	0%	4,439	0%	(370...	Equestrian - Horse Lease	20,720	0	20,720	20,720	0%	20,720	0%	0
77,379	46,600	73,282	30,779	66%	4,097	6%		Total Lessons & Rental R	1,941,449	2,772,500	2,696,195	-831,051	-30%	-754,746	-28%	3,344,800
7,500	7,400	7,685	100	1%	-185	-2%	32010	Aso - Fees	59,520	47,800	39,785	11,720	25%	19,735	50%	55,000
5,010	3,500	5,220	1,510	43%	-210	-4%	32020	Inspection Fees	29,880	20,000	18,645	9,880	49%	11,236	60%	23,000
11,350	1,000	1,388	10,350	1035%	9,963	718%	32030	Fines	37,688	7,500	11,113	30,188	403%	26,575	239%	9,000
982	6,010	6,027	-5,028	-84%	-5,045	-84%	34010	Interest	58,359	95,090	100,658	-36,731	-39%	-42,300	-42%	108,120
0	0	0	0	0%	0	0%	32042	Collection Costs Recovery	0	0	16,150	0	0%	-16,150	-100%	0
3,018	2,800	3,070	218	8%	-51	-2%	34020	Late Charges	31,734	29,000	27,379	2,734	9%	4,355	16%	36,000
0	0	-270	0	0%	270	100%	34030	Lien Fees	14,580	12,200	13,230	2,380	20%	1,350	10%	12,000
-340	-200	-197	-140	-70%	-144	-73%	34040	Delinquency Fees	44,216	41,800	40,694	2,416	6%	3,522	9%	41,500
26,775	15,121	12,555	11,654	77%	14,220	113%	34050	Transfer Fees	151,870	110,371	103,995	41,499	38%	47,875	46%	158,200
0	0	0	0	0%	0	0%	34060	NSF Charges	80	0	60	80	0%	20	33%	0
0	0	0	0	0%	0	0%	34070	Shopping Bags	2	0	0	2	0%	2	0%	0
0	0	0	0	0%	0	0%	34075	Sponsorships	7,636	6,000	21,700	1,636	27%	-14,064	-65%	8,000
23,088	15,400	15,631	7,688	50%	7,457	48%	34080	Communications Ad Revenue	156,185	164,100	176,460	-7,915	-5%	-20,275	-11%	210,000
1,791	1,700	2,139	91	5%	-348	-16%	37018	Lease Revenue	15,727	15,300	21,669	427	3%	-5,942	-27%	21,700
4,955	8,490	2,738	-3,535	-42%	2,217	81%	37020	Other Revenue	56,177	98,710	74,590	-42,533	-43%	-18,414	-25%	110,380
568	2,400	1,697	-1,832	-67%	-1,129	-67%	38005	Employee Housing Revenue	72,603	86,300	85,796	-13,697	-16%	-13,194	-15%	112,000
0	0	0	0	0%	0	0%	37030	Forestry Grant Revenue	-203	0	-1	-203	0%	-203	-40500%	0
84,697	63,621	57,682	21,076	33%	27,016	47%		Total Other Revenue	736,052	734,171	751,923	1,881	0%	-15,871	-2%	904,900
537,993	596,000	851,393	-58,007	-10%	-313,400	-37%		GROSS REVENUE (GREV)	7,706,991	11,589,000	11,926,943	-3,882,009	-33%	-4,219,952	-35%	14,140,000
COST OF GOODS SOLD (COGS)																
-16,537	-17,660	-18,337	1,123	6%	1,800	10%	43110	Meat	-120,096	-244,800	-221,052	124,704	51%	100,956	46%	-299,770
-11,752	-14,980	-14,115	3,228	22%	2,364	17%	43120	Seafood	-85,327	-158,180	-131,564	72,853	46%	46,237	35%	-195,090
-10,647	-9,710	-15,038	-937	-10%	4,391	29%	43130	Produce	-84,233	-119,010	-155,933	34,777	29%	71,699	46%	-145,200
-4,618	-8,610	-6,061	3,992	46%	1,443	24%	43140	Dairy	-35,184	-113,920	-77,770	78,736	69%	42,587	55%	-136,660
-2,055	-3,620	-2,441	1,565	43%	386	16%	43150	NA Beverage	-23,447	-57,390	-42,580	33,943	59%	19,133	45%	-69,770
-12,522	-9,674	-19,416	-2,848	-29%	6,894	36%	43160	Food Other	-113,316	-158,299	-221,413	44,983	28%	108,098	49%	-190,261
2,159	4,890	5,004	-2,731	-56%	-2,844	-57%	43190	Mktg Discounts credit	16,236	52,190	47,105	-35,954	-69%	-30,869	-66%	63,290
2,205	3,664	3,325	-1,459	-40%	-1,120	-34%	43192	EE Meals credit	14,574	31,669	27,129	-17,095	-54%	-12,555	-46%	40,091
-53,766	-55,700	-67,080	1,934	3%	13,314	20%		Food Cogs	-430,792	-767,740	-776,029	336,948	44%	345,287	44%	-933,370
-2,996	-5,670	-6,413	2,674	47%	3,417	53%	43270	Beer	-28,588	-70,670	-71,068	42,082	60%	42,480	60%	-84,270

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Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
-3,928	-4,020	-6,081	92	2%	2,154	35%	43280	Liquor	-25,923	-46,600	-54,765	20,677	44%	28,841	53%	-56,720
-9,609	-10,710	-22,001	1,101	10%	12,392	56%	43290	Wine	-50,602	-110,610	-110,626	60,008	54%	60,024	54%	-136,640
-16,533	-20,400	-34,496	3,867	19%	17,963	52%		Beverage Cogs	-105,114	-227,880	-236,458	122,766	54%	131,345	56%	-277,630
-5,619	-16,900	-33,014	11,281	67%	27,395	83%		Retail Product Cogs	-154,492	-224,380	-271,954	69,888	31%	117,662	43%	-265,000
-75,918	-93,000	-134,590	17,082	18%	58,675	44%		Total COGS	-690,398	-1,220,000	-1,284,492	529,602	43%	594,094	46%	-1,476,000
-14.1%	-15.6%	-15.8%	01.5%	09.6%	01.7%	10.7%		Total Cogs / GREV %	-09.0%	-10.5%	-10.8%	01.6%	14.9%	01.8%	16.8%	-10.4%
-29.9%	-62.3%	-76.8%	32.4%	52.0%	46.9%	61.0%		Retail Product Cogs / Retail R	-53.4%	-57.1%	-57.0%	03.8%	06.6%	03.6%	06.3%	-56.4%
-26.8%	-56.6%	-63.6%	29.8%	52.7%	36.8%	57.9%		Retail Product Cogs / Retail R	-47.2%	-50.2%	-49.9%	03.0%	06.0%	02.7%	05.4%	-49.7%
-33.7%	-28.6%	-26.7%	-05.1%	-17.8%	-07.0%	-26.2%		F&B Cogs / F&B Rev %	-31.9%	-28.7%	-28.9%	-03.2%	-11.0%	-03.0%	-10.2%	-28.8%
-33.4%	-28.0%	-28.6%	-05.4%	-19.3%	-04.8%	-16.8%		Food %, preDiscounts	-32.5%	-27.9%	-30.3%	-04.7%	-16.7%	-02.2%	-07.3%	-27.9%
-34.6%	-31.7%	-30.6%	-02.9%	-09.2%	-04.1%	-13.3%		Food %, postDiscounts	-34.4%	-30.5%	-32.7%	-03.9%	-12.7%	-01.7%	-05.2%	-30.5%
-61.1%	-46.7%	-33.8%	-14.4%	-30.9%	-27.3%	-80.9%		Food NA Beverage %	-30.5%	-35.0%	-29.7%	04.4%	12.7%	-00.8%	-02.8%	-35.8%
-31.1%	-25.8%	-32.5%	-05.3%	-20.7%	01.4%	04.3%		COGS % Beverage, incld CF,n	-24.8%	-25.6%	-25.3%	00.8%	03.1%	00.5%	02.1%	-25.6%
-32.8%	-23.9%	-26.8%	-08.9%	-37.0%	-06.0%	-22.3%		COGS % Beer,net	-24.5%	-24.2%	-25.4%	-00.2%	-01.0%	00.9%	03.6%	-24.2%
-19.4%	-20.8%	-16.5%	01.4%	06.8%	-02.9%	-17.8%		COGS % Liquor,net	-16.8%	-20.6%	-17.4%	03.8%	18.6%	00.6%	03.4%	-20.6%
-41.3%	-29.6%	-51.0%	-11.7%	-39.4%	09.7%	19.0%		COGS % Wine,net	-33.7%	-29.6%	-33.5%	-04.1%	-13.8%	-00.2%	-00.6%	-29.6%
462,075	503,000	716,803	-40,925	-8%	-254,728	-36%		Gross Margin (GREV-COG)	7,016,594	10,369,000	10,642,451	-3,352,406	-32%	-3,625,858	-34%	12,664,000
PAYROLL																
SALARIES & WAGES																
-287,416	-344,150	-299,437	56,734	16%	12,020	4%	5110...	Salaries - Exempt - Regular & Ot	-2,237,055	-3,042,650	-2,877,142	805,595	26%	640,087	22%	-4,032,000
-4,981	-4,000	-7,637	-981	-25%	2,656	35%	51106	Salaries - Exempt - Commissions	-24,122	-20,200	-38,066	-3,922	-19%	13,944	37%	-23,000
-156,370	-183,670	-139,019	27,300	15%	-17,351	-12%	5122...	Wages - FTRRegular	-1,286,041	-1,684,017	-1,406,216	397,976	24%	120,175	9%	-2,249,540
-184,445	-229,480	-277,639	45,035	20%	93,194	34%	5124...	Wages - Seasonal & PartTime	-1,947,261	-3,126,583	-3,312,422	1,179,322	38%	1,365,161	41%	-3,931,560
64	-1,400	0	1,464	105%	64	0%	5122...	Wages-FTR-Commissions	0	-8,350	-900	8,350	100%	900	100%	-10,000
-6,661	-7,300	-5,199	639	9%	-1,462	-28%	51246	Wages-Seasonal-Commissions	-81,050	-80,700	-75,605	-350	0%	-5,445	-7%	-107,900
-12,250	-12,250	-46,367	0	0%	34,117	74%	5110...	Incentive Program, Exempt	-3,587	-110,250	-192,563	106,663	97%	188,976	98%	-147,000
-6,677	-2,750	-11,255	-3,927	-143%	4,578	41%	51227	Incentive Program, FTR, NonEx	-22,410	-23,250	-60,721	840	4%	38,312	63%	-31,000
-4,110	0	-10,743	-4,110	0%	6,633	62%	51247	Incentive Program, Seasonal, N	-23,511	0	-60,325	-23,511	0%	36,814	61%	0
28,037	24,250	24,189	3,787	16%	3,848	16%	51299	Capitalized Payroll Direct S&W	257,629	270,250	224,074	-12,621	-5%	33,555	15%	343,000
-634,809	-760,750	-773,107	125,941	17%	138,297	18%		Total Salaries & Wages, DIRECT	-5,367,408	-7,825,750	-7,799,885	2,458,342	31%	2,432,477	31%	-10,189,000
-276,611	-336,150	-329,252	59,539	18%	52,641	16%		Salaries sub-total	-2,007,135	-2,902,850	-2,883,697	895,715	31%	876,562	30%	-3,859,000
-358,199	-424,600	-443,855	66,401	16%	85,656	19%		Wage sub-total	-3,360,273	-4,922,900	-4,916,189	1,562,627	32%	1,555,916	32%	-6,330,000
-162,983	-187,820	-150,274	24,837	13%	-12,709	-8%		Wage-FTR subsubtotal	-1,308,450	-1,715,617	-1,467,837	407,167	24%	159,386	11%	-2,290,540
-195,216	-236,780	-293,581	41,564	18%	98,365	34%		Wage-Seasonal subsubtot	-2,051,823	-3,207,283	-3,448,352	1,155,460	36%	1,396,530	40%	-4,039,460
-118.0%	-127.6%	-90.8%	09.6%	07.6%	-27.2%	-29.9%		PayrollDirect %ofRevenue	-69.6%	-67.5%	-65.4%	-02.1%	-03.1%	-04.2%	-06.5%	
987	-1,241	-1,891	2,228	180%	2,878	152%	51108	PTO net\$ accrual, in Salaries	-32,935	-14,241	10,651	-18,694	-131%	-43,586	-409%	-17,952
2,221	-1,201	237	3,422	285%	1,984	837%	51228	PTO net\$ accrual, in Wages FTR	-41,143	-7,743	-7,984	-33,400	-431%	-33,159	-415%	-12,000
3,208	-2,442	-1,654	5,650	231%	4,862	294%		PTO net accrual, in PD Total	-74,078	-21,984	2,667	-52,094	-237%	-76,745	-2878%	-29,952
-503.2	0.0	-867.2	-503.2	0.0	364.0	0.4		Wage Overtime Hours	-6910.6	0.0	-13414.3	-6910.6	0.0	6503.7	0.5	0.0
-15663.7	-22248.1	-23611.3	6584.4	0.3	7947.6	0.3		Wage Total Hours	-171200.2	-267490.0	-278067.8	96289.8	0.4	106867.6	0.4	-340029.3
23.01	19.03	18.81	3.98	0.21	4.20	0.22		Wage ROP avg	19.39	18.38	17.65	1.01	0.06	1.74	0.10	18.58
-6355.8	-8114.3	-7390.9	1758.5	0.2	1035.1	0.1		EXEMPT Hours	-51359.9	-70363.2	-67857.6	19003.3	0.3	16497.7	0.2	-92780.3
PAYROLL BURDEN																
-56,662	-80,943	-66,911	24,281	30%	10,249	15%	5130...	Payroll Taxes	-553,284	-868,627	-787,723	315,343	36%	234,439	30%	-1,135,000
-19,336	-29,030	-33,594	9,694	33%	14,258	42%	5130...	Workers Compensation	-202,760	-345,500	-382,781	142,740	41%	180,021	47%	-450,000
-82,296	-81,826	-64,160	-470	-1%	-18,135	-28%	5130...	Group Insurance	-683,983	-734,057	-656,149	50,074	7%	-27,834	-4%	-970,000
-8,269	-17,201	-14,745	8,932	52%	6,476	44%	5130...	Retirement Plan	-61,162	-153,816	-119,241	92,654	60%	58,079	49%	-205,000
4,281	3,667	3,708	614	17%	573	15%	51499	Capitalized Payroll Burden	39,243	33,003	34,519	6,240	19%	4,724	14%	44,000
-162,282	-205,333	-175,703	43,051	21%	13,420	8%		PAYROLL BURDEN Total	-1,461,946	-2,068,997	-1,911,375	607,051	29%	449,430	24%	-2,716,000
-76,634	-94,279	-82,176	17,645	19%	5,541	7%	(513...	subtotal, Burden-Salary	-640,975	-831,333	-776,456	190,358	23%	135,481	17%	-1,105,000
-59,898	-71,961	-50,419	12,063	17%	-9,479	-19%	(514...	subtotal, Burden-Wage-FTR	-499,870	-666,307	-519,518	166,437	25%	19,648	4%	-888,120
-30,031	-42,760	-46,816	16,785	36%	16,785	36%	(514...	subtotal, Burden-Wage-Seasona	-360,344	-604,360	-649,921	244,016	40%	289,577	45%	-766,880
25.6%	27.0%	22.7%	-01.4%	-05.3%	02.8%	12.5%		Burden % - on all Payroll	27.2%	26.4%	24.5%	00.8%	03.0%	02.7%	11.1%	26.7%
27.7%	28.0%	25.0%	-00.3%	-01.2%	02.7%	11.0%		Burden % - Salary	31.9%	28.6%	26.9%	03.3%	11.5%	05.0%	18.6%	28.6%
36.8%	38.3%	33.6%	-01.6%	-04.1%	03.2%	09.5%		Burden % - Wage-FTR	38.2%	38.8%	35.4%	-00.6%	-01.6%	02.8%	07.9%	38.8%
15.4%	18.1%	15.9%	-02.7%	-14.8%	-00.6%	-03.5%		Burden % - Wage-Season	17.6%	18.8%	18.8%	-01.3%	-06.8%	-01.3%	-06.8%	19.0%
25.1%	27.0%	21.9%	-01.9%	-07.1%	03.2%	14.6%		Burden % - Wage-FTR&S	25.6%	25.8%	23.8%	-00.2%	-00.8%	01.8%	07.6%	26.1%
-797,092	-966,083	-948,810	168,991	17%	151,718	16%		PAYROLL TOTAL (Direct&Burde	-6,829,354	-9,894,747	-9,711,261	3,065,393	31%	2,881,907	30%	-12,905,000
25.6%	27.0%	22.7%	-1.4%	-5.3%	2.8%	12.5%		Burden % TL	27.2%	26.4%	24.5%	0.8%	3.0%	2.7%	11.1%	26.7%
8.9%	10.6%	8.7%	-1.7%	-16.1%	0.3%	3.1%		Payroll Taxes %	10.3%	11.1%	10.1%	-0.8%	-7.1%	0.2%	2.1%	11.1%
3.0%	3.8%	4.3%	-0.8%	-20.2%	-1.3%	-29.9%		Workers Comp %	3.8%	4.4%	4.9%	-0.6%	-14.4%	-1.1%	-23.0%	4.4%

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2020
 Operating Fund Consolidated

September 2020

Year-to-Date September 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Description	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
13.0%	10.8%	8.3%	2.2%	20.5%	4.7%	56.2%		Group Insurance %	12.7%	9.4%	8.4%	3.4%	35.9%	4.3%	51.5%	9.5%
1.3%	2.3%	1.9%	-1.0%	-42.4%	-0.6%	-31.7%		Retirement %	1.1%	2.0%	1.5%	-0.8%	-42.0%	-0.4%	-25.5%	2.0%
-0.7%	-0.5%	-0.5%	-0.2%	-39.9%	-0.2%	-40.6%		Capz PB %	-0.7%	-0.4%	-0.4%	-0.3%	-73.4%	-0.3%	-65.2%	-0.4%
OPERATING EXPENSES (OE)																
-2,386	-3,764	-3,374	1,378	37%	988	29%	50530	Employee Meals	-17,339	-33,819	-31,766	16,480	49%	14,427	45%	-42,641
-4,927	-2,500	-2,903	-2,427	-97%	-2,025	-70%	50605	Employee Housing expenses	-113,631	-108,500	-113,941	-5,131	-5%	310	0%	-142,200
0	0	0	0	0%	0	0%	50610	Educational Reimbursement	-1,670	0	-240	-1,670	0%	-1,430	-596%	0
-714	-2,000	-1,108	1,286	64%	394	36%	50615	Employee Recruiting	-99,662	-7,800	-9,856	-91,862	-1178%	-89,806	-911%	-11,000
-788	-7,875	-1,543	7,087	90%	755	49%	50620	Employee Dev/Training	-8,564	-45,975	-29,450	37,411	81%	20,886	71%	-59,460
-6,433	-4,015	-1,917	-2,418	-60%	-4,516	-236%	50625	Employee Relations	-29,277	-43,860	-44,725	14,583	33%	15,448	35%	-71,540
-189	-700	-566	511	73%	377	67%	50626	PreEmployment Testing	-4,417	-11,500	-9,109	7,083	62%	4,692	52%	-18,000
-370	-400	-370	30	7%	0	0%	50627	EAP Services	-3,332	-3,600	-3,332	268	7%	0	0%	-4,800
-6,672	-3,500	-3,672	-3,172	-91%	-2,999	-82%	50628	Benefit Administration Services	-25,586	-21,500	-27,330	-4,086	-19%	1,744	6%	-39,000
-660	-480	-150	-180	-37%	-510	-341%	50630	Uniforms	-7,128	-20,200	-20,884	13,072	65%	13,755	66%	-39,200
0	-1,000	-499	1,000	100%	499	100%	51080	Seminars & Conferences	-8,716	-19,450	-10,356	10,734	55%	1,641	16%	-26,850
0	-1,120	-1,813	1,120	100%	1,813	100%	51095	Travel/Meeting Expense	-6,124	-19,510	-13,642	13,386	69%	7,518	55%	-24,670
-23,139	-27,354	-17,916	4,215	15%	-5,223	-29%		Total Staff Expense	-325,445	-335,714	-314,630	10,269	3%	-10,815	-3%	-479,361
-10,362	-10,045	-10,459	-317	-3%	97	1%	51090	Telephone	-93,419	-90,695	-81,225	-2,724	-3%	-12,194	-15%	-120,810
-2,184	-1,915	-2,464	-269	-14%	279	11%	55003	Cable/Sat TV Service	-18,784	-16,545	-16,345	-2,239	-14%	-2,439	-15%	-22,160
-10,719	-12,850	-13,176	2,131	17%	2,456	19%	55005	Disposal Fees	-94,057	-89,125	-104,454	-4,932	-6%	10,398	10%	-113,305
-26,530	-23,935	-27,423	-2,595	-11%	893	3%	5501...	Electricity	-206,826	-220,435	-238,348	13,609	6%	31,522	13%	-304,370
-1,956	-4,000	-3,101	1,145	37%	1,145	37%	55020	Natural Gas - Pools	-32,702	-58,000	-60,878	25,298	44%	28,176	46%	-75,600
-1,656	-2,930	-2,712	1,274	43%	1,055	39%	55025	Natural Gas - Buildings	-49,218	-65,105	-68,049	15,887	24%	18,831	28%	-85,725
-12,575	-8,495	-8,825	-4,080	-48%	-2,751	-28%	(530...	Fuel & Oil	-113,938	-129,655	-162,174	15,717	12%	48,236	30%	-161,100
-1,068	-810	-1,571	-258	-32%	503	32%	55027	Propane (LPG)	-4,792	-4,090	-5,830	-702	-17%	1,038	18%	-5,820
-7,651	-7,885	-7,470	234	3%	-180	-2%	55030	Sewer Fees	-68,153	-68,775	-68,468	612	1%	-1,684	-3%	-92,390
-3,594	-5,250	-4,333	1,656	32%	739	17%	5503...	Water - Building/Facility	-28,605	-34,555	-34,510	5,950	17%	5,905	17%	-44,585
-9,065	-2,850	-11,829	-6,215	-218%	2,764	23%	55040	Water - Grounds	-48,683	-17,770	-61,204	-30,913	-174%	12,521	20%	-83,220
-87,361	-80,965	-94,362	-6,396	-8%	7,000	7%		TOTAL UTILITIES	-759,176	-794,740	-899,486	35,564	4%	140,309	16%	-1,109,085
SUPPLIES & MAINTENANCE EXPENSE																
-1,855	-1,910	-183	55	3%	-1,672	-916%	56010	Security Exp	-12,146	-9,470	-10,959	-2,676	-28%	-1,187	-11%	-12,250
0	0	0	0	0%	0	0%	52505	Hazardous Waste Clean Up	-492	-1,000	-5,281	508	51%	4,788	91%	-1,500
-3,548	-10,450	-10,959	6,902	66%	7,411	68%	56520	Linen Service	-41,288	-101,540	-101,436	60,252	59%	60,148	59%	-128,659
-7,980	-6,150	-5,925	-1,830	-30%	-2,055	-35%	56530	Janitorial Services & Supplies	-65,685	-75,415	-72,332	9,730	13%	6,647	9%	-98,655
-495	-895	-821	400	45%	327	40%	56535	Pest Control	-5,417	-8,505	-8,006	3,088	36%	2,590	32%	-10,570
-1,843	-12,775	-1,829	10,932	86%	-13	-1%	52020	Contract Fees	-9,304	-76,195	-19,899	66,891	88%	10,596	53%	-83,660
-20,813	0	0	-20,813	0%	-20,813	0%	50201	Contract Labor	-81,118	0	0	-81,118	0%	-81,118	0%	0
0	-800	-2,396	800	100%	2,396	100%	52022	Veterinary Services	-2,961	-7,100	-6,797	4,139	58%	3,836	56%	-7,400
-1,458	-600	-1,325	-858	-143%	-133	-10%	52023	Equine Care Services	-9,543	-6,900	-6,996	-2,643	-38%	-2,548	-36%	-9,000
0	0	0	0	0%	0	0%	52024	Offsite Pasturing	-14,107	-10,600	-11,900	-3,507	-33%	-2,207	-19%	-18,400
-3,520	-1,875	-692	-1,645	-88%	-2,829	-409%	53705	Equipment Rental	-23,500	-16,005	-9,155	-7,495	-47%	-14,346	-157%	-21,890
0	0	0	0	0%	0	0%	57035	Rental Property Expense	0	0	88	0	0%	-88	-100%	0
0	0	0	0	0%	0	0%	53013	reserved for future use	0	0	-200	0	0%	200	100%	0
-4,717	-2,500	-3,646	-2,217	-89%	-1,070	-29%	56505	Feed Hay Grain	-17,106	-15,100	-17,020	-2,006	-13%	-86	-1%	-15,100
-2	-400	-420	398	100%	418	100%	51560	Mbr Srv - Retail COGS	-1,292	-5,600	-4,682	4,308	77%	3,390	72%	-7,000
0	-40	0	40	100%	0	0%	56503	Printed Forms/Ticket Stock	-11,123	-10,680	-6,755	-443	-4%	-4,368	-65%	-15,150
0	-550	0	550	100%	0	0%	51037	Computer Software	-246	-3,950	-1,777	3,704	94%	1,530	86%	-5,300
0	-100	0	100	100%	0	0%	51038	Computer Hardware	-41	-1,800	-150	1,759	98%	109	73%	-2,200
-737	-470	71	-267	-57%	-808	-1143%	51050	Furniture and Office Equip	-5,090	-7,930	-7,743	2,840	36%	2,653	34%	-12,265
-1,155	-1,790	-1,266	635	35%	110	9%	51060	Office Supplies	-9,844	-20,345	-15,575	10,501	52%	5,732	37%	-28,290
-1,298	-1,635	-2,036	337	21%	737	36%	51061	Toner Cartridges	-12,604	-18,615	-19,670	6,011	32%	7,066	36%	-25,520
0	0	0	38	0%	38	100%	53530	Signs	-6,805	-6,590	-6,674	-215	-3%	-131	-2%	-11,380
-3,463	-3,605	-2,277	142	4%	-1,186	-52%	56501	Operating Supplies	-36,037	-50,825	-54,091	14,788	29%	18,053	33%	-61,820
-3,565	-5,000	-3,748	1,435	29%	183	5%	56502	Paper Products - Restaurant	-37,833	-60,260	-62,796	22,427	37%	24,963	40%	-74,270
0	-100	0	100	100%	0	0%	56504	Candle & TableTop Supplies	-579	-1,400	-1,304	821	59%	726	56%	-2,200
-1,169	-3,200	-2,554	2,031	63%	1,385	54%	56511	Cleaning Supplies - Restaurant	-12,413	-25,000	-20,558	12,587	50%	8,146	40%	-31,500
-992	-1,550	-903	558	36%	-88	-10%	56540	Small Tools & Equipment	-12,811	-23,580	-19,410	10,769	46%	6,598	34%	-31,280
-1,237	-1,275	-718	38	3%	-519	-72%	56545	Safety Equipment	-17,821	-17,120	-14,694	-701	-4%	-3,126	-21%	-27,045
-468	0	-1,253	-468	0%	785	63%	56550	Spoilage	-12,471	0	-13,152	-12,471	0%	681	5%	0
0	-200	0	200	100%	0	0%	51025	Entertainment	-1,300	-5,050	-132	3,750	74%	-1,168	-883%	-6,250
0	0	0	0	0%	0	0%	55530	Recreation Programs	0	-21,560	-19,653	21,560	100%	19,653	100%	-21,660
0	-3,825	-3,948	3,825	100%	3,948	100%	55532	Special Programs	-5,382	-32,085	-30,343	26,703	83%	24,961	82%	-55,880
0	-800	-2,001	800	100%	2,001	100%	55537	Catering Rentals	0	-2,600	-6,985	2,600	100%	6,985	100%	-4,200
0	0	0	0	0%	0	0%	56013	Concert Expenses	0	-71,035	-62,733	71,035	100%	62,733	100%	-71,035
0	0	0	0	0%	0	0%	55550	Ski Team Expense	-1,329	-2,500	-1,821	1,171	47%	492	27%	-2,700
Repairs & Maintenance																
0	0	-31	0	0%	31	100%	54200	R&M Building (non-posting)	0	0	-399	0	0%	399	100%	0
-3,375	-3,800	-2,667	425	11%	-707	-27%	54210	General/PM	-33,953	-38,200	-41,947	4,247	11%	7,994	19%	-50,500

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2020
 Operating Fund Consolidated

September 2020

Year-to-Date September 2020

Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number		Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var						Variance	Var	Variance	Var	
			\$	%	\$	%						\$	%	\$	%	
0	-50	-1,564	50	100%	1,564	100%	54220	Plumbing	-1,391	-2,550	-4,873	1,159	45%	3,481	71%	-3,550
0	-320	-748	320	100%	748	100%	54240	Lighting and Electrical	-1,672	-2,285	-2,611	613	27%	939	36%	-3,805
0	0	0	0	0%	0	0%	54250	HVAC	-1,493	-575	-1,064	-918	-160%	-429	-40%	-1,025
0	0	0	0	0%	0	0%	54252	Carpentry	0	-890	-72	890	100%	72	100%	-2,440
-607	-700	-592	93	13%	-16	-3%	54254	Elevators	-5,467	-5,800	-6,460	333	6%	993	15%	-7,800
-326	-450	-2,158	124	27%	1,832	85%	54256	Fire Suppression	-7,442	-7,250	-11,904	-192	-3%	4,462	37%	-12,600
0	-400	0	400	100%	0	0%	54274	Painting	-32	-700	-47	668	95%	15	32%	-700
-880	-1,211	-462	331	27%	-418	-91%	54290	Other Building	-6,558	-10,365	-4,964	3,807	37%	-1,594	-32%	-15,960
-5,188	-6,931	-8,223	1,743	25%	3,034	37%		R&M Building	-58,008	-68,615	-74,341	10,607	15%	16,333	22%	-98,380
0	0	0	0	0%	0	0%	54300	R&M Grounds (nonGolf) (non-p)	-19	0	0	-19	0%	-19	0%	0
-34	0	-10	-34	0%	-24	-241%	54310	Asphalt	-1,727	0	-188	-1,727	0%	-1,538	-816%	0
0	0	0	0	0%	0	0%	54320	Irrigation and Drainage	0	0	-178	0	0%	178	100%	0
0	0	0	0	0%	0	0%	54340	GrassFlowersSeedFertilizers	-23	-2,250	-937	2,227	99%	914	98%	-2,250
0	0	0	0	0%	0	0%	54350	Ski Trails	0	-600	-208	600	100%	208	100%	-1,000
0	0	0	0	0%	0	0%	54380	Snow Removal	-74,635	-113,200	-139,218	38,565	34%	64,582	46%	-150,800
-5,166	-4,400	-5,166	-766	-17%	0	0%	54390	Other Grounds Maint	-30,668	-27,100	-30,107	-3,568	-13%	-562	-2%	-32,400
-5,200	-4,400	-5,176	-800	-18%	-24	0%		R&M Grounds (nonGolf)	-107,073	-143,150	-170,835	36,077	25%	63,762	37%	-186,450
0	0	0	0	0%	0	0%	54400	R&M Equipment (non-posting)	-128	0	-128	0	0%	1,079	89%	0
-988	-1,800	-1,035	812	45%	46	4%	54412	Ski Lifts, Fixed Grip	-6,679	-10,400	-5,499	3,721	36%	-1,180	-21%	-15,100
0	-900	-39	900	100%	39	100%	54416	Ski Lifts, Surface	-850	-2,900	-686	2,050	71%	-164	-24%	-3,900
0	0	0	0	0%	0	0%	54418	Terrain Parks	-746	0	0	-746	0%	-746	0%	0
-178	-1,000	-1,000	822	82%	822	82%	54419	Snowmaking	-3,724	-4,500	-1,379	776	17%	-2,344	-170%	-6,900
-5,980	-10,500	-3,317	4,520	43%	-2,663	-80%	54421	Snowcats	-23,081	-58,100	-50,096	35,019	60%	27,014	54%	-76,200
0	0	0	0	0%	0	0%	54426	Snowmobiles	-1,892	-6,200	-1,116	4,308	69%	-776	-70%	-9,600
-5,211	-1,500	-2,830	-3,711	-247%	-2,380	-84%	54434	Golf Maint Eq	-13,753	-9,300	-12,113	-4,453	-48%	-1,640	-14%	-11,500
-30	0	-712	-30	0%	682	96%	54438	Golf Carts Fleet	-30	0	-2,471	-30	0%	2,441	99%	0
-4,045	-5,600	-7,666	1,556	28%	3,622	47%	54443	Rolling, Heavy	-46,547	-33,925	-54,486	-12,622	-37%	7,939	15%	-49,725
-5,320	-3,467	-10,479	-1,853	-53%	5,159	49%	54448	Rolling, Car/Truck/Bus/Van	-35,540	-53,491	-50,983	17,951	34%	15,443	30%	-69,270
-813	-2,520	-4,287	1,707	68%	3,474	81%	54452	F&B Kitchen Equip	-4,818	-14,030	-14,516	9,212	66%	9,698	67%	-20,480
0	-25	0	25	100%	0	0%	54454	F&B GlassSilverChina	-102	-600	-195	498	83%	93	48%	-880
-360	-100	-146	-260	-260%	-214	-146%	54461	Bicycles	-1,261	-1,300	-981	39	3%	-281	-29%	-1,700
0	-100	0	100	100%	0	0%	54463	Fitness Equipment	-426	-1,200	-523	774	64%	97	19%	-1,600
0	-300	0	300	100%	0	0%	54470	Office Equip R&M	0	-930	-530	930	100%	530	100%	-1,280
-2,478	-5,139	-4,699	2,661	52%	2,221	47%	54481	Computer Software Maint	-44,243	-46,815	-43,670	2,572	5%	-573	-1%	-62,530
-149	-620	-23	471	76%	-126	-557%	54483	Computer Hardware Maint	-4,131	-4,970	-1,672	839	17%	-2,459	-147%	-6,590
0	-300	-95	300	100%	95	100%	54499	Other Operating Equip R&M	-2,318	-6,320	-5,582	4,002	63%	3,263	58%	-7,820
-25,551	-33,871	-36,328	8,320	25%	10,777	30%		R&M Equipment	-190,270	-254,981	-247,705	64,711	25%	57,436	23%	-345,075
-3,451	-500	0	-2,951	-590%	-3,451	0%	54510	Seed & Sod	-1,951	-6,000	-9,600	4,049	67%	7,650	80%	-6,500
0	-900	0	900	100%	0	0%	54520	Fertilizer	-9,400	-8,100	-12,219	-1,300	-16%	2,819	23%	-9,000
0	-1,000	0	1,000	100%	0	0%	54530	Top Dressing	0	-4,400	-6,733	4,400	100%	6,733	100%	-5,400
0	0	0	0	0%	0	0%	54540	Sand, Gravel, Rock	1,397	-1,500	-3,449	2,897	193%	4,846	141%	-1,500
-446	0	-9	-446	0%	-437	-5060%	54560	Pesticides	-503	-5,300	-6,485	4,797	91%	5,982	92%	-5,900
-946	-400	-306	-546	-137%	-640	-209%	54570	Irrigation and Drainage	-10,254	-1,900	-4,087	-8,354	-440%	-6,168	-151%	-2,300
0	0	0	0	0%	0	0%	54590	All Other Golf Course	0	-250	0	250	100%	0	0%	-500
-4,843	-2,800	-315	-2,043	-73%	-4,528	-1438%		R&M Golf Course	-20,711	-27,450	-42,573	6,739	25%	21,862	51%	-31,100
-3,343	-2,500	-4,827	-843	-34%	1,485	31%	54710	chemicals	-19,394	-32,900	-41,601	13,506	41%	22,207	53%	-38,000
0	-320	0	320	100%	0	0%	54720	equipment	0	-1,580	0	1,580	100%	0	0%	-2,010
0	0	0	0	0%	0	0%	54730	service, regular	-1,085	0	0	-1,085	0%	-1,085	0%	0
-3,343	-2,820	-4,827	-523	-19%	1,485	31%		R&M Pool Spa	-20,479	-34,480	-41,601	14,001	41%	21,122	51%	-40,010
-143,882	-194,927	-104,965	51,045	26%	-38,917	-37%	575...	Forestry Management	-442,171	-434,593	-257,807	-7,578	-2%	-184,364	-72%	-479,560
0	0	0	0	0%	0	0%	57528	Trails Maintenance	0	-1,200	-1,143	1,200	100%	1,143	100%	-1,300
-143,882	-194,927	-104,965	51,045	26%	-38,917	-37%		R&M Forestry/Trails	-442,171	-435,793	-258,950	-6,378	-1%	-183,221	-71%	-480,860
16,364	13,266	15,305	3,098	23%	1,059	7%	59010	Contra - Inter-Dept. Charges	157,834	182,698	182,698	-48,476	-31%	-73,340	-40%	205,500
-171,643	-232,483	-144,529	60,840	26%	-27,114	-19%		R&M subtotal	-729,354	-806,635	-653,307	77,281	10%	-76,046	-12%	-976,375
-231,955	-294,978	-193,395	63,023	21%	-38,560	-20%		TOTAL SUPPLIES & MAIN	-1,197,042	-1,522,990	-1,293,901	325,948	21%	96,859	7%	-1,880,404
ADMINISTRATIVE & OTHER EXPENSE																
0	0	0	0	0%	0	0%	52010	Audit & Tax Services	-26,968	-33,000	-27,950	6,032	18%	982	4%	-33,000
-15,175	-1,775	-7,901	-13,400	-755%	-7,274	-92%	52015	Consulting Expense	-19,930	-65,975	-9,218	46,046	70%	-10,711	-116%	-71,500
-586	0	0	-586	0%	-586	0%	52016	Environmental Services / Fees	-991	0	0	-991	0%	-991	0%	0
0	0	-169	0	0%	169	100%	52017	Po Survey	-577	-10,000	-169	9,423	94%	-408	-241%	-10,000
-3,575	-8,334	-5,128	4,759	57%	1,553	30%	52030	Legal Services	-44,417	-75,000	-62,628	30,584	41%	18,211	29%	-100,000
0	-12,500	0	12,500	100%	0	0%	52035	Governing Docs	0	-62,500	0	62,500	100%	27,353	100%	-100,000
-454	-500	3,665	46	9%	-4,119	-112%	51070	Public Relations	-2,501	-9,500	-6,512	6,999	74%	4,011	62%	-11,950
0	0	-537	0	0%	537	100%	55520	Promotion Expense	-1,936	-4,500	1,482	2,564	57%	-3,418	-231%	-6,500
-1,680	-6,450	-4,818	4,770	74%	3,138	65%	55540	Resort Advertising	-31,043	-59,100	-47,052	28,057	47%	16,009	34%	-83,650
0	0	0	0	0%	0	0%	55545	Brochure Distribution	0	-4,800	0	4,800	100%	0	0%	-7,000

Tahoe Donner Association
Department P&L Detail (D01)
 For the Nine Months Ending September 30, 2020
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September 2020							Year-to-Date September 2020							Full Year	
Actual	Budget	Prior Yr	Actual vs Budget		Actual vs Prior Yr		Account Number	Actual	Budget	Prior Year	Actual vs Budget		Actual vs Prior Yr		Full Year Budget
			Variance	Var	Variance	Var					Variance	Var	Variance	Var	
\$	\$	\$	\$	%	\$	%		\$	\$	\$	\$	%	\$	%	\$
0	-200	0	200	100%	0	0%	55560	0	-1,900	-2,634	1,900	100%	2,634	100%	-2,500
-3,855	-500	-130	-3,355	-671%	-3,725	-2865%	51520	-4,155	-11,400	-8,526	7,245	64%	4,371	51%	-12,800
0	0	0	0	0%	0	0%	51530	-10,393	-20,000	-673	9,607	48%	-9,719	-1444%	-20,000
-200	-900	-707	700	78%	507	72%	55538	-3,901	-9,000	-9,025	5,099	57%	5,123	57%	-11,700
-2,159	-4,890	-5,004	2,731	56%	2,844	57%	55525	-16,236	-52,190	-47,105	35,954	69%	30,869	66%	-63,290
-3,959	-2,590	-2,143	-1,369	-53%	-1,816	-85%	51020	-25,636	-23,760	-21,277	-1,876	-8%	-4,359	-20%	-33,570
-8,901	-13,259	-10,587	4,358	33%	1,685	16%	51035	-110,186	-98,701	-112,292	-11,485	-12%	2,106	2%	-135,710
-398	-460	-382	62	14%	-15	-4%	51096	-3,751	-5,440	-4,398	1,689	31%	647	15%	-7,330
-1,800	-3,100	-3,772	1,300	42%	1,972	52%	51515	-9,783	-32,400	-40,376	22,617	70%	30,593	76%	-41,400
0	0	0	0	0%	0	0%	51516	-44,401	-41,000	-38,058	-3,401	-8%	-6,343	-17%	-41,000
-2,305	-2,300	-2,196	-5	0%	-109	-5%	51063	-21,199	-27,100	-24,610	5,901	22%	3,411	14%	-33,600
-897	-890	-1,159	-7	-1%	263	23%	51065	-10,371	-8,825	-8,977	-1,546	-18%	-1,394	-16%	-11,700
0	0	0	0	0%	0	0%	51510	-2,595	-4,400	-3,744	1,805	41%	1,149	31%	-10,400
-599	-900	-1,228	301	33%	629	51%	51535	-6,585	-8,100	-11,002	1,515	19%	4,417	40%	-10,800
-5,510	-5,800	-6,188	290	5%	678	11%	51545	-55,064	-57,400	-58,366	2,336	4%	3,303	6%	-80,000
-1,718	0	0	-1,718	0%	-1,718	0%	51546	-10,015	-17,700	-22,647	7,685	43%	12,632	56%	-21,200
0	0	-934	0	0%	934	100%	51547	-3,824	-100	-2,322	-3,724	-3724%	-1,502	-65%	-100
0	-3,000	0	3,000	100%	0	0%	56601	-4,379	-15,000	-79,995	10,621	71%	75,616	95%	-20,000
-237	0	0	-237	0%	-237	0%	57025	-237	0	0	-237	0%	-237	0%	0
0	0	0	0	0%	0	0%	52210	-6,000	-6,000	-5,000	0	0%	-1,000	-20%	-15,000
-90	-500	-60	410	82%	-30	-50%	52215	-2,907	-4,500	-221	1,593	35%	-2,685	-1212%	-6,000
-11,109	-11,610	-16,442	5,011	4%	5,333	32%	52220	-182,173	-236,570	-273,373	54,397	23%	91,200	33%	-291,250
-79	0	-511	-79	0%	432	85%	52225	-1,853	0	-1,530	-1,853	0%	-323	-21%	0
0	100	-234	-100	-100%	234	100%	57009	-2,219	700	2,537	-2,919	-417%	-4,756	-187%	800
0	-922	0	922	100%	0	0%	59999	0	-10,868	0	10,868	100%	0	0%	-16,000
-48,640	-48,640	-37,800	0	0%	-10,840	-29%	52025	-548,470	-548,280	-431,000	-190	0%	-117,470	-27%	-750,000
-22,320	-24,300	-19,713	1,980	8%	-2,607	-13%	57030	-199,779	-205,500	-177,418	5,721	3%	-22,361	-13%	-279,000
-3,400	-3,400	-3,750	0	0%	350	9%	5702...	-30,000	-30,000	-33,750	0	0%	3,750	11%	-40,000
-139,646	-157,620	-127,829	17,974	11%	-11,817	-9%		-1,444,471	-1,799,809	-1,595,184	355,338	20%	150,713	9%	-2,377,150
-482,101	-560,917	-433,501	78,816	14%	-48,600	-11%		-3,726,135	-4,453,253	-4,103,201	727,118	16%	377,067	9%	-5,846,000
-1,279,193	-1,527,000	-1,382,311	247,807	16%	103,118	7%		-10,555,488	-14,348,000	-13,814,462	3,792,512	26%	3,258,973	24%	-18,751,000
-817,118	-1,024,000	-665,508	206,882	20%	-151,610	-23%		-3,538,895	-3,979,000	-3,172,011	440,105	11%	-366,884	-12%	-6,087,000
0	16,000	16,000	-16,000	-100%	-16,000	-100%	59025	0	146,000	146,000	-146,000	-100%	-146,000	-100%	197,000
-817,118	-1,008,000	-649,508	190,882	19%	-167,610	-26%		-3,538,895	-3,833,000	-3,026,011	294,105	8%	-512,884	-17%	-5,890,000
-1,355,111	-1,604,000	-1,500,901	248,889	16%	145,790	10%		-11,245,886	-15,422,000	-14,952,953	4,176,114	27%	3,707,067	25%	-20,030,000
-1,355,111	-1,620,000	-1,516,901	264,889	16%	161,790	11%		-11,245,886	-15,568,000	-15,098,953	4,322,114	28%	3,853,067	26%	-20,227,000
-39.7%	-37.2%	-56.7%	-02.5%	-06.8%	17.0%	30.0%		-68.5%	-75.1%	-79.8%	06.6%	08.8%	11.2%	14.1%	-70.6%
0	1,008,000	652,000	-1,008,000	-100%	-652,000	-100%		2,272,812	3,833,000	3,561,000	-1,560,188	-41%	-1,288,188	-36%	5,890,000
-817,118	0	2,492	-817,118	0%	-819,610	-32892%		-1,266,083	0	534,989	-1,266,083	0%	-1,801,072	-337%	0

Tahoe Donner Association
Department P&L Detail (D01)
For the Nine Months Ending September 30, 2020
Operating Fund Consolidated
Exception Report - Missing and Duplicate Accounts

Account Code Occurrences Row Number (dups) Row Code (dups)

Unit:TDA:SUMMARY
No Exceptions Found
No Duplicate Accounts