

EXHIBIT A
TAHOE DONNER ASSOCIATION
Budget - Draft
2021

DATE PREPARED:
October 21, 2020

Summary Operating Fund P&L							
According to Revenue and Expense Categories	2021	2020	2020	2019	2019	2021 vs 2019	2021 v 2020 Budget
	Budget	Forecast	Budget	Actual	Budget		
Rec Fee Income	\$ 1,400,000	\$ 1,058,007	\$ 1,270,000	\$ 1,180,445	\$ 1,110,000	\$ 219,555	\$ 130,000
Access Fees	\$ 4,116,034	\$ 2,737,172	\$ 3,942,150	\$ 4,445,118	\$ 4,188,800	\$ (329,084)	\$ 173,884
Food & Beverage	\$ 3,282,695	\$ 2,104,912	\$ 4,208,050	\$ 4,192,381	\$ 4,593,800	\$ (909,686)	\$ (925,355)
Retail	\$ 455,076	\$ 326,468	\$ 470,100	\$ 601,026	\$ 531,500	\$ (145,950)	\$ (15,024)
Lessons & Rentals	\$ 3,046,586	\$ 1,906,241	\$ 3,344,800	\$ 3,315,431	\$ 2,976,800	\$ (268,845)	\$ (298,214)
Other HOA Income	\$ 693,000	\$ 944,114	\$ 904,900	\$ 961,116	\$ 814,100	\$ (268,116)	\$ (211,900)
Gross Income	\$ 12,993,391	\$ 9,076,914	\$ 14,140,000	\$ 14,695,517	\$ 14,215,000	\$ (1,702,126)	\$ (1,146,609)
COGS	(\$1,260,142)	\$ (845,406)	\$ (1,476,000)	\$ (1,554,428)	\$ (1,613,000)	\$ (294,286)	\$ (215,857.67)
Gross Margin	\$ 11,733,248	\$ 8,231,508	\$ 12,664,000	\$ 13,141,089	\$ 12,602,000	\$ (1,407,841)	\$ (930,752)
Payroll	\$ (12,509,027)	\$ (10,066,778)	\$ (12,905,000)	\$ (12,729,963)	\$ (13,050,000)	\$ (220,936)	\$ (395,973.48)
Operating Expenses	\$ (5,865,050)	\$ (4,374,256)	\$ (5,846,000)	\$ (5,479,525)	\$ (5,445,000)	\$ 385,525	\$ 19,049.81
Net Operating Revenue	\$ (6,640,828)	\$ (6,209,526)	\$ (6,087,000)	\$ (5,068,399)	\$ (5,893,000)	\$ (1,572,429)	\$ (553,828)
Overhead Charged to Other Funds	\$ 197,000	\$ 197,000	\$ 197,000	\$ 172,514	\$ 197,000	\$ (24,486)	\$ -
Net Operating Revenue after Overhead Allocation	\$ (6,443,828)	\$ (6,012,526)	\$ (5,890,000)	\$ (4,895,885)	\$ (5,696,000)	\$ (1,547,943)	\$ (553,828)
Per PO	\$ 996.00	\$ (928.86)	\$ (909.93)	\$ (756.35)			\$ (85.56)
	\$ 86.00						

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue																		
Interest	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 48,000		\$ 108,000	\$ 114,046	
Other Revenue	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 162,000	\$ 251,671	\$ 132,000	\$ 150,695	
Total Revenue	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 210,000	\$ 251,671	\$ 240,000	\$ 264,741	
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Gross Margin	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 210,000	\$ 251,671	\$ 240,000	\$ 264,741	
Expenses																		
Payroll	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 37,114	\$ 445,373	\$ 414,815	\$ 478,500	\$ 653,215	
Incentive Compensation Accrual	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 240,000	\$ 51,900	\$ 178,000	\$ 350,194	
Staff Expenses	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 30,000	\$ 15,889	\$ 39,300	\$ 25,789	
Facility Expenses	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000	\$ 12,676	\$ 15,100	\$ 15,529	
Supplies & Maintenance	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 36,000	\$ 38,529	\$ 39,790	\$ 37,747	
Administrative & Other Expenses	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 42,000	\$ 48,022	\$ 39,310	\$ 42,993	
Insurance	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 6,667	\$ 4,800	\$ 5,000	\$ 4,800	
Property Taxes	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 300,000	\$ -			
Total Payroll & Operating Expenses	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 92,670	\$ 1,112,040	\$ 586,631	\$ 795,000	\$ 1,130,267	
Net Ordinary Income	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (902,040)	\$ (337,718)	\$ (555,000)	\$ (865,526)	
Other Income														\$ -	\$ -		\$ -	
Other Expense														\$ -	\$ -		\$ -	
Net Income before Overhead	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (902,040)	\$ (337,718)	\$ (555,000)	\$ (865,526)	
Overhead Allocation														\$ -				
Net Income	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (75,170)	\$ (902,040)				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 210,000	\$ 209,657	\$ 210,000	\$ 227,063	
Total Revenue	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 210,000	\$ 209,657	\$ 210,000	\$ 227,063	
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Gross Margin	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 210,000	\$ 209,657	\$ 210,000	\$ 227,063	
Expenses																		
Payroll	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 45,285	\$ 543,420	\$ 450,107	\$ 563,800	\$ 451,535	
Staff Expenses	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 1,200	\$ 131	\$ 4,720	\$ 1,348	
Facility Expenses	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 1,800	\$ 1,320	\$ 1,800	\$ 1,208	
Supplies & Maintenance	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 30,000	\$ 14,932	\$ 29,180	\$ 40,907	
Administrative & Other Expenses	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,450	\$ 13,500	\$ 13,500	\$ 161,500	\$ 143,261	\$ 161,500	\$ 143,210	
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Property Taxes														\$ -	\$ -	\$ -	\$ -	
Total Payroll & Operating Expenses	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,485	\$ 61,535	\$ 61,535	\$ 737,920	\$ 609,751	\$ 761,000	\$ 638,208	
Net Ordinary Income	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (44,035)	\$ (44,035)	\$ (527,920)	\$ (400,094)	\$ (551,000)	\$ (411,145)
Other Income														\$ -	\$ -	\$ -	\$ -	
Other Expense														\$ -	\$ -	\$ -	\$ -	
Net Income before Overhead	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (44,035)	\$ (44,035)	\$ (527,920)	\$ (400,094)	\$ (551,000)	\$ (411,145)
Overhead Allocation														\$ -				
Net Income	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (43,985)	\$ (44,035)	\$ (44,035)	\$ (527,920)			

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 180,000	\$ 201,959	\$ 175,000	\$ 174,660
Total Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 180,000	\$ 201,959	\$ 175,000	\$ 174,660
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 180,000	\$ 201,959	\$ 175,000	\$ 174,660
Expenses																		
Payroll	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 33,651	\$ 403,807	\$ 289,497	\$ 405,300	\$ 360,149
Staff Expenses	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 4,200	\$ 2,122	\$ 4,650	\$ 2,978
Facility Expenses	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 3,600	\$ 2,400	\$ 3,500	\$ 2,796
Supplies & Maintenance	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 68,000	\$ 5,279	\$ 71,850	\$ 11,420
Administrative & Other Expenses	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000	\$ 40,699	\$ 9,700	\$ 10,657
Insurance	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 4,000	\$ 1,750	\$ 3,000	\$ 1,200
Property Taxes															\$ -	\$ -	\$ -	
Total Payroll & Operating Expenses	\$ 37,134	\$ 37,134	\$ 37,134	\$ 37,134	\$ 47,134	\$ 47,134	\$ 47,134	\$ 47,134	\$ 47,134	\$ 47,134	\$ 47,134	\$ 37,134	\$ 37,134	\$ 37,134	\$ 495,607	\$ 341,747	\$ 498,000	\$ 389,200
Net Ordinary Income	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (315,607)	\$ (139,788)	\$ (323,000)	\$ (214,540)
Other Income															\$ -	\$ -	\$ -	\$ -
Other Expense															\$ -	\$ -	\$ -	\$ -
Net Income before Overhead	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (315,607)	\$ (139,788)	\$ (323,000)	\$ (214,540)
Overhead Allocation															\$ -			
Net Income	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (32,134)	\$ (22,134)	\$ (22,134)	\$ (22,134)	\$ (315,607)			

FISCAL YEAR CALENDAR MONTH	2021												2021	2020	2020	2019
	1	2	3	4	5	6	7	8	9	10	11	12	Budget	Forecast	Budget	Actual
Revenue													\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses																
Payroll	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 43,208	\$ 518,496	\$ 449,748	\$ 532,400	\$ 469,030
Staff Expenses	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 4,800	\$ 1,187	\$ 4,410	\$ 7,107
Facility Expenses	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 6,300	\$ 75,600	\$ 79,839	\$ 80,800	\$ 75,703
Supplies & Maintenance	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,333	\$ 13,337	\$ 160,000	\$ 57,057	\$ 60,330	\$ 47,741
Administrative & Other Expenses	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 15,000	\$ 12,520	\$ 40,060	\$ 13,616
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Taxes													\$ -	\$ -	\$ -	\$ -
Total Payroll & Operating Expenses	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,491	\$ 64,495	\$ 773,896	\$ 600,351	\$ 718,000	\$ 613,197
Net Ordinary Income	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,495)	\$ (773,896)	\$ (600,351)	\$ (718,000)	\$ (613,197)
Other Income													\$ -	\$ -	\$ -	\$ -
Other Expense													\$ -	\$ -	\$ -	\$ -
Net Income before Overhead	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,495)	\$ (773,896)	\$ (600,351)	\$ (718,000)	\$ (613,197)
Overhead Allocation													\$ -			
Net Income	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,491)	\$ (64,495)	\$ (773,896)			

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 6,000	\$ 1,320	\$ 6,000	\$ 4,802
Total Revenue	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 6,000	\$ 1,320	\$ 6,000	\$ 4,802
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 6,000	\$ 1,320	\$ 6,000	\$ 4,802
Expenses																		
Payroll	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 67,118	\$ 805,412	\$ 652,045	\$ 863,500	\$ 737,527
Staff Expenses	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	\$ 6,600	\$ 1,231	\$ 7,000	\$ 3,571
Facility Expenses	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 3,000	\$ 2,705	\$ 3,500	\$ 2,567
Supplies & Maintenance	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 24,000	\$ 25,700	\$ 27,340	\$ 23,035
Administrative & Other Expenses	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 60,000	\$ 62,009	\$ 50,660	\$ 72,490
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Taxes															\$ -	\$ -	\$ -	\$ -
Total Payroll & Operating Expenses	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 74,918	\$ 899,012	\$ 743,690	\$ 952,000	\$ 839,190
Net Ordinary Income	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (893,012)	\$ (742,370)	\$ (946,000)	\$ (834,388)
Other Income															\$ -	\$ -	\$ -	\$ -
Other Expense															\$ -	\$ -	\$ -	\$ -
Net Income before Overhead	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (893,012)	\$ (742,370)	\$ (946,000)	\$ (834,388)
Overhead Allocation															\$ -	\$ -	\$ -	\$ -
Net Income	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (74,418)	\$ (893,012)	\$ (893,012)	\$ (893,012)	\$ (893,012)

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 30,000	\$ 30,510	\$ 32,000	\$ 29,865
Total Revenue	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 30,000	\$ 30,510	\$ 32,000	\$ 29,865
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ (15)
Gross Margin	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 30,000	\$ 30,410	\$ 32,000	\$ 29,880
Expenses																		
Payroll	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 18,667	\$ 223,998	\$ 167,440	\$ 244,200	\$ 225,221
Staff Expenses	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 3,000	\$ 248	\$ 3,780	\$ 2,588
Facility Expenses	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 360	\$ 210	\$ 360	\$ 360
Supplies & Maintenance	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 24,000	\$ 4,241	\$ 24,720	\$ 13,785
Administrative & Other Expenses	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 12,000	\$ 22,829	\$ 10,940	\$ 11,374
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Taxes															\$ -	\$ -	\$ -	\$ -
Total Payroll & Operating Expenses	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 21,947	\$ 263,358	\$ 194,968	\$ 284,000	\$ 253,328
Net Ordinary Income	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (233,358)	\$ (164,558)	\$ (252,000)	\$ (223,448)
Other Income															\$ -	\$ -	\$ -	\$ -
Other Expense															\$ -	\$ -	\$ -	\$ -
Net Income before Overhead	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (233,358)	\$ (164,558)	\$ (252,000)	\$ (223,448)
Overhead Allocation															\$ -	\$ -	\$ -	\$ -
Net Income	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (19,447)	\$ (233,358)	\$ (233,358)	\$ (233,358)	\$ (233,358)

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 54,000	\$ 74,635	\$ 56,000	\$ 94,975
Total Revenue	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 54,000	\$ 74,635	\$ 56,000	\$ 94,975
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 54,000	\$ 74,635	\$ 56,000	\$ 94,975
Expenses																		
Payroll	\$ 33,690	\$ 33,690	\$ 33,690	\$ 105,828	\$ 105,828	\$ 105,828	\$ 105,828	\$ 105,828	\$ 105,828	\$ 105,828	\$ 105,828	\$ 90,690	\$ 36,216	\$ 968,772	\$ 876,085	\$ 911,000	\$ 679,228	
Staff Expenses	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 3,600	\$ 700	\$ 3,600	\$ 2,797	
Facility Expenses	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 36,000	\$ 15,168	\$ 35,780	\$ 36,214	
Supplies & Maintenance	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 47,500	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 552,500	\$ 563,717	\$ 552,320	\$ 464,488	
Administrative & Other Expenses	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 9,600	\$ 54,546	\$ 9,300	\$ 49,347	
Insurance	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 24,000	\$ 18,000	\$ 18,000	\$ 16,800	
Property Taxes														\$ -	\$ 67,312	\$ 71,000	\$ -	
Total Payroll & Operating Expenses	\$ 84,790	\$ 84,790	\$ 84,790	\$ 156,928	\$ 156,928	\$ 161,928	\$ 161,928	\$ 159,428	\$ 156,928	\$ 156,928	\$ 156,928	\$ 141,790	\$ 87,316	\$ 1,594,472	\$ 1,595,528	\$ 1,601,000	\$ 1,248,874	
Net Ordinary Income	\$ (80,290)	\$ (80,290)	\$ (80,290)	\$ (152,428)	\$ (152,428)	\$ (157,428)	\$ (157,428)	\$ (154,928)	\$ (152,428)	\$ (152,428)	\$ (152,428)	\$ (137,290)	\$ (82,816)	\$ (1,540,472)	\$ (1,520,893)	\$ (1,545,000)	\$ (1,153,899)	
Other Income														\$ -	\$ -	\$ -	\$ -	
Other Expense														\$ -	\$ -	\$ -	\$ -	
Net Income before Overhead	\$ (80,290)	\$ (80,290)	\$ (80,290)	\$ (152,428)	\$ (152,428)	\$ (157,428)	\$ (157,428)	\$ (154,928)	\$ (152,428)	\$ (152,428)	\$ (152,428)	\$ (137,290)	\$ (82,816)	\$ (1,540,472)	\$ (1,520,893)	\$ (1,545,000)	\$ (1,153,899)	
Overhead Allocation														\$ -				
Net Income	\$ (80,290)	\$ (80,290)	\$ (80,290)	\$ (152,428)	\$ (152,428)	\$ (157,428)	\$ (157,428)	\$ (154,928)	\$ (152,428)	\$ (152,428)	\$ (152,428)	\$ (137,290)	\$ (82,816)	\$ (1,540,472)				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual
	1	2	3	4	5	6	7	8	9	10	11	12				
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 930	\$ 2,000	\$ 2,832
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 930	\$ 2,000	\$ 2,832
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 930	\$ 2,000	\$ 2,832
Expenses																
Payroll	\$ 7,154	\$ 7,154	\$ 7,154	\$ 9,321	\$ 22,321	\$ 33,154	\$ 33,154	\$ 33,154	\$ 33,154	\$ 22,321	\$ 7,154	\$ 7,154	\$ 222,350	\$ 128,423	\$ 160,800	\$ 121,614
Staff Expenses	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 250	\$ 250						\$ 750	\$ 2,970	\$ 880	\$ 863
Facility Expenses	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 2,400	\$ 803	\$ 2,550	\$ 2,515
Supplies & Maintenance	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 9,600	\$ 5,343	\$ 5,110	\$ 9,495
Administrative & Other Expenses	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 6,000	\$ 4,621	\$ (540)	\$ 5,773
Insurance	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 6,667	\$ 5,040	\$ 5,000	\$ 4,800
Property Taxes													\$ -	\$ 36,060	\$ 38,000	\$ -
Total Payroll & Operating Expenses	\$ 9,210	\$ 9,210	\$ 9,210	\$ 11,376	\$ 24,626	\$ 35,460	\$ 35,460	\$ 35,210	\$ 35,210	\$ 24,376	\$ 9,210	\$ 9,210	\$ 247,767	\$ 183,260	\$ 211,800	\$ 145,060
Net Ordinary Income	\$ (9,210)	\$ (9,210)	\$ (9,210)	\$ (11,376)	\$ (24,626)	\$ (34,460)	\$ (34,460)	\$ (34,210)	\$ (35,210)	\$ (24,376)	\$ (9,210)	\$ (9,210)	\$ (244,767)	\$ (182,330)	\$ (209,800)	\$ (142,228)
Other Income													\$ -	\$ -	\$ -	\$ -
Other Expense													\$ -	\$ -	\$ -	\$ -
Net Income before Overhead	\$ (9,210)	\$ (9,210)	\$ (9,210)	\$ (11,376)	\$ (24,626)	\$ (34,460)	\$ (34,460)	\$ (34,210)	\$ (35,210)	\$ (24,376)	\$ (9,210)	\$ (9,210)	\$ (244,767)	\$ (182,330)	\$ (209,800)	\$ (142,228)
Overhead Allocation													\$ -			
Net Income	\$ (9,210)	\$ (9,210)	\$ (9,210)	\$ (11,376)	\$ (24,626)	\$ (34,460)	\$ (34,460)	\$ (34,210)	\$ (35,210)	\$ (24,376)	\$ (9,210)	\$ (9,210)	\$ (244,767)			

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Ordinary Income/Expense																	
Revenue																	
Rec Fee Allocation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Daily Access Fees	\$0	\$0	\$0	\$0	\$500	\$20,000	\$86,000	\$56,000	\$12,000	\$0	\$0	\$0	\$174,500	\$110,016	\$187,150	\$172,462	
Food & Beverage	\$0	\$0	\$0	\$0	\$200	\$22,000	\$80,000	\$54,000	\$10,000	\$0	\$0	\$0	\$166,200	\$39,316	\$177,350	\$153,432	
Retail	\$0	\$0	\$0	\$0	\$0	\$2,500	\$7,500	\$5,000	\$1,000	\$0	\$0	\$0	\$16,000	\$48,162	\$18,400	\$15,688	
Lessons & Storage Fees	\$0	\$0	\$0	\$0	\$2,000	\$26,000	\$68,000	\$48,000	\$17,000	\$0	\$0	\$0	\$161,000		\$186,100	\$151,381	
Total Revenue	\$0	\$0	\$0	\$0	\$2,700	\$70,500	\$241,500	\$163,000	\$40,000	\$0	\$0	\$0	\$517,700	\$197,494	\$569,000	\$492,963	
Cost of Goods Sold																	
Food & Beverage (60% GM)	\$0	\$0	\$0	\$0	\$70	\$7,700	\$28,000	\$18,900	\$3,500	\$0	\$0	\$0	\$58,170	\$16,619	\$49,800	\$51,486	
Retail COGS	\$0	\$0	\$0	\$0	\$0	\$1,250	\$3,750	\$2,500	\$500	\$0	\$0	\$0	\$8,000				
Total Cost of Goods Sold	\$0	\$0	\$0	\$0	\$70	\$8,950	\$31,750	\$21,400	\$4,000	\$0	\$0	\$0	\$66,170	\$16,619	\$49,800	\$51,486	
Total COGS	\$0	\$0	\$0	\$0	\$70	\$8,950	\$31,750	\$21,400	\$4,000	\$0	\$0	\$0	\$66,170	\$16,619	\$49,800	\$51,486	
Gross Profit	\$0	\$0	\$0	\$0	\$2,630	\$61,550	\$209,750	\$141,600	\$36,000	\$0	\$0	\$0	\$451,530	\$180,875	\$519,200	\$441,477	
Expenses																	
Payroll	\$2,657	\$2,657	\$2,657	\$2,657	\$32,873	\$49,492	\$83,084	\$73,184	\$36,056	\$20,423	\$2,657	\$2,657	\$311,058	\$183,233	\$321,200	\$291,926	
Staff Expense	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$3,650	\$2,796	
Facility Expenses	\$1,000	\$1,000	\$1,000	\$1,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$1,000	\$1,000	\$18,000	\$8,477	\$22,435	\$22,189	
Supplies and Maintenance	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$0	\$0	\$25,000	\$7,987	\$28,495	\$28,956	
Administrative & Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,258	\$2,110	\$12,764	
Credit Card Expense	\$0	\$0	\$0	\$0	\$54	\$1,370	\$4,650	\$3,080	\$680	\$0	\$0	\$0	\$9,834	\$0	\$11,110	\$0	
Insurance	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 1,889	\$ 22,667	\$8,400	\$17,000	\$6,000	
Property Taxes													\$0	\$2,808	\$5,000	\$0	
Total Payroll & Operating Expenses	\$5,546	\$5,546	\$5,546	\$5,546	\$42,816	\$59,751	\$96,623	\$85,153	\$45,625	\$24,312	\$5,546	\$5,546	\$387,559	\$221,163	\$411,000	\$364,631	
Net Ordinary Income	(\$5,546)	(\$5,546)	(\$5,546)	(\$5,546)	(\$40,186)	\$1,799	\$113,127	\$56,447	(\$9,625)	(\$24,312)	(\$5,546)	(\$5,546)	\$63,971	(\$40,288)	\$108,200	\$76,846	
Other Income													\$0	\$0	\$0	\$0	
Other Expense													\$0	\$0	\$0	\$0	
Net Income before Overhead	(\$5,546)	(\$5,546)	(\$5,546)	(\$5,546)	(\$40,186)	\$1,799	\$113,127	\$56,447	(\$9,625)	(\$24,312)	(\$5,546)	(\$5,546)	\$63,971	(\$40,288)	\$108,200	\$76,846	
Overhead Allocation													\$0	\$0	\$0	\$0	
Net Income	(\$5,546)	(\$5,546)	(\$5,546)	(\$5,546)	(\$40,186)	\$1,799	\$113,127	\$56,447	(\$9,625)	(\$24,312)	(\$5,546)	(\$5,546)	\$63,971				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual
	1	2	3	4	5	6	7	8	9	10	11	12				
Revenue																
Access Fees													\$0		\$129,000	\$106,413
Retail						\$3,000	\$3,000	\$3,000	\$3,000				\$12,000		\$14,500	\$14,909
Lessons & Rental						\$15,000	\$43,000	\$17,000	\$0				\$75,000		\$110,500	\$114,713
Boarding	\$0	\$0	\$0	\$0	\$0	\$7,000	\$14,000	\$7,000	\$4,000	\$0	\$0	\$0	\$32,000	\$32,354		\$0
Horse Leases	\$0	\$0	\$0	\$0	\$0	\$3,000	\$6,000	\$6,000	\$3,000	\$0	\$0	\$0	\$18,000	\$13,709		\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,415		\$2,600
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$28,000	\$66,000	\$33,000	\$10,000	\$0	\$0	\$0	\$137,000	\$50,478	\$254,000	\$238,635
Cost of Goods Sold	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0	\$6,000	\$0	\$6,500	\$7,731
Gross Margin	\$0	\$0	\$0	\$0	\$0	\$26,500	\$64,500	\$31,500	\$8,500	\$0	\$0	\$0	\$131,000	\$50,478	\$247,500	\$230,904
Expenses																
Payroll	\$1,577	\$1,577	\$1,577	\$1,577	\$15,478	\$17,390	\$18,538	\$17,773	\$16,052	\$12,609	\$1,577	\$930	\$106,655	\$98,632	\$222,500	\$214,170
Staff Expenses	\$0	\$0	\$0	\$0	\$0	\$200	\$200	\$200	\$200	\$0	\$0	\$0	\$800	\$0	\$1,250	\$1,205
Facility Expenses	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$2,500	\$2,500	\$3,500	\$3,500	\$1,000	\$1,000	\$1,000	\$20,000	\$15,286	\$20,580	\$20,514
Supplies & Maintenance	\$4,000	\$3,000	\$3,000	\$3,000	\$4,500	\$10,000	\$11,000	\$10,000	\$3,500	\$3,000	\$3,000	\$3,000	\$61,000	\$39,243	\$61,700	\$67,666
Administrative & Other Expenses	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$3,000	\$3,000	\$0	\$0	\$0	\$9,000	\$8,321	\$3,400	\$12,340
Credit Card Expense	\$0	\$0	\$0	\$0	\$0	\$560	\$1,320	\$660	\$200	\$0	\$0	\$0			\$6,070	
Insurance	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 1,444	\$ 17,333	\$11,000	\$13,000	\$6,600
Property Taxes	\$0	\$0	\$0	\$0									\$0	\$0		\$0
Total Payroll & Operating Expenses	\$8,021	\$7,021	\$7,021	\$7,021	\$23,422	\$33,094	\$36,002	\$36,577	\$27,896	\$18,053	\$7,021	\$6,374	\$217,528	\$172,482	\$328,500	\$322,495
Net Ordinary Income	(\$8,021)	(\$7,021)	(\$7,021)	(\$7,021)	(\$23,422)	(\$6,594)	\$28,498	(\$5,077)	(\$19,396)	(\$18,053)	(\$7,021)	(\$6,374)	(\$86,528)	(\$122,004)	(\$81,000)	(\$91,591)
Other Income													\$0	\$0	\$0	\$0
Other Expense													\$0	\$0	\$0	\$0
Net Income before Overhead	(\$8,021)	(\$7,021)	(\$7,021)	(\$7,021)	(\$23,422)	(\$6,594)	\$28,498	(\$5,077)	(\$19,396)	(\$18,053)	(\$7,021)	(\$6,374)	(\$86,528)	(\$122,004)	(\$81,000)	(\$91,591)
Overhead Allocation													\$0			
Net Income	(\$8,021)	(\$7,021)	(\$7,021)	(\$7,021)	(\$23,422)	(\$6,594)	\$28,498	(\$5,077)	(\$19,396)	(\$18,053)	(\$7,021)	(\$6,374)	(\$86,528)			

FISCAL YEAR CALENDAR MONTH Ordinary Income/Expense	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Revenue																		
Rec Fee Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Daily Access Fees	\$ -	\$ -	\$ -	\$ -	\$ 3,700	\$ 11,000	\$ 8,500	\$ 11,500	\$ 6,000	\$ 500	\$ -	\$ -	\$ -	\$ 41,200	\$ 30,303	\$ 40,900	\$ 38,370	
Retail	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 12,000	\$ 14,000	\$ 14,000	\$ 7,500	\$ 1,500	\$ -	\$ -	\$ -	\$ 52,000	\$ 25,490	\$ 48,600	\$ 53,890	
Lessons	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ 25,000	\$ 40,000	\$ 15,000	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 101,000	\$ 112,538	\$ 57,500	\$ 78,529	
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 12,700	\$ 48,000	\$ 62,500	\$ 40,500	\$ 23,500	\$ 7,000	\$ -	\$ -	\$ -	\$ 194,200	\$ 168,331	\$ 147,000	\$ 170,789	
Cost of Goods Sold																		
Retail (75% GM)	\$ -	\$ -	\$ -	\$ -	\$ 2,250	\$ 9,000	\$ 10,500	\$ 10,500	\$ 5,625	\$ 1,125	\$ -	\$ -	\$ -	\$ 39,000	\$ 16,844	\$ 34,000	\$ 35,643	
Total Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ 2,250	\$ 9,000	\$ 10,500	\$ 10,500	\$ 5,625	\$ 1,125	\$ -	\$ -	\$ -	\$ 39,000	\$ 16,844	\$ 34,000	\$ 35,643	
Total COGS	\$ -	\$ -	\$ -	\$ -	\$ 2,250	\$ 9,000	\$ 10,500	\$ 10,500	\$ 5,625	\$ 1,125	\$ -	\$ -	\$ -	\$ 39,000	\$ 16,844	\$ 34,000	\$ 35,643	
Gross Profit	\$ -	\$ -	\$ -	\$ -	\$ 10,450	\$ 39,000	\$ 52,000	\$ 30,000	\$ 17,875	\$ 5,875	\$ -	\$ -	\$ -	\$ 155,200	\$ 151,487	\$ 113,000	\$ 135,146	
Expenses																		
Payroll	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 9,542	\$ 9,542	\$ 9,542	\$ 9,542	\$ 9,542	\$ 9,542	\$ 2,657	\$ 2,657	\$ 73,200	\$ 109,401	\$ 122,700	\$ 95,957		
Lesson Commissions	\$ -	\$ -	\$ -	\$ -	\$ 4,800	\$ 20,000	\$ 32,000	\$ 12,000	\$ 8,000	\$ 4,000	\$ -	\$ -	\$ 80,800	\$ 49,363	\$ 23,000	\$ 53,966		
Employer Taxes on Commissions	\$ -	\$ -	\$ -	\$ -	\$ 384	\$ 1,600	\$ 960	\$ 640	\$ 320	\$ -	\$ -	\$ -	\$ 3,904	\$ 3,305	\$ -	\$ -		
Total Payroll Expenses	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 14,726	\$ 31,142	\$ 41,542	\$ 22,502	\$ 18,182	\$ 13,862	\$ 2,657	\$ 2,657	\$ 157,904	\$ 162,069	\$ 145,700	\$ 149,923		
Staff Expense						\$ 300							\$ 300	\$ 32	\$ 500	\$ 413		
Facility Expenses	\$ 500	\$ 500	\$ 500	\$ 500	\$ 1,750	\$ 1,600	\$ 1,950	\$ 1,850	\$ 2,450	\$ 2,250	\$ 750	\$ 550	\$ 15,150	\$ 6,091	\$ 14,950	\$ 14,865		
Supplies and Maintenance	\$ -	\$ -	\$ -	\$ 500	\$ 5,200	\$ 6,150	\$ 2,750	\$ 4,550	\$ 3,500	\$ 850	\$ -	\$ -	\$ 23,500	\$ 7,236	\$ 23,470	\$ 25,369		
Administrative & Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ 800	\$ 4,550	\$ 3,500	\$ 850	\$ -	\$ -	\$ -	\$ 10,100	\$ 3,451	\$ 930	\$ 6,485		
Credit Card Expense	\$ -	\$ -	\$ -	\$ -	\$ 254	\$ 960	\$ 1,250	\$ 810	\$ 470	\$ 140	\$ -	\$ -	\$ 3,884	\$ -	\$ 4,550	\$ -		
Insurance	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 556	\$ 6,667	\$ 2,400	\$ 5,000	\$ 3,000		
Property Taxes																		
Total Payroll & Operating Expenses	\$ 3,713	\$ 3,713	\$ 3,713	\$ 4,213	\$ 22,886	\$ 41,508	\$ 52,598	\$ 33,768	\$ 26,008	\$ 17,658	\$ 3,963	\$ 3,763	\$ 217,505	\$ 181,279	\$ 195,100	\$ 200,055		
Net Ordinary Income	\$ (3,713)	\$ (3,713)	\$ (3,713)	\$ (4,213)	\$ (12,436)	\$ (2,508)	\$ (598)	\$ (3,768)	\$ (8,133)	\$ (11,783)	\$ (3,963)	\$ (3,763)	\$ (62,305)	\$ (29,792)	\$ (82,100)	\$ (64,909)		
Other Income																		
Other Expense																		
Net Income before Overhead	\$ (3,713)	\$ (3,713)	\$ (3,713)	\$ (4,213)	\$ (12,436)	\$ (2,508)	\$ (598)	\$ (3,768)	\$ (8,133)	\$ (11,783)	\$ (3,963)	\$ (3,763)	\$ (62,305)	\$ (29,792)	\$ (82,100)	\$ (64,909)		
Overhead Allocation																		
Net Income	\$ (3,713)	\$ (3,713)	\$ (3,713)	\$ (4,213)	\$ (12,436)	\$ (2,508)	\$ (598)	\$ (3,768)	\$ (8,133)	\$ (11,783)	\$ (3,963)	\$ (3,763)	\$ (62,305)	\$ (29,792)	\$ (82,100)	\$ (64,909)		

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Revenue					\$ 1,500	\$ 18,600	\$ 40,000	\$ 35,000	\$ 10,000					\$ 105,100	\$ 95,893	\$ 96,000	\$ 95,813
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 18,600	\$ 40,000	\$ 35,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 105,100	\$ 95,893	\$ 96,000	\$ 95,813
Cost of Goods Sold	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gross Margin	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 18,600	\$ 40,000	\$ 35,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 105,100	\$ 95,893	\$ 96,000	\$ 95,813
Expenses																	
Payroll	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 6,216	\$ 11,486	\$ 11,486	\$ 11,486	\$ 6,599	\$ 1,329	\$ 1,329	\$ 1,329	\$ 56,575	\$ 41,943	\$ 47,900	\$ 48,067	
Staff Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 155	
Facility Expenses	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 3,000	\$ 4,500	\$ 5,000	\$ 4,500	\$ 3,000	\$ 1,250	\$ 1,250	\$ 28,750	\$ 27,862	\$ 29,240	\$ 29,135	
Supplies & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 500	\$ -	\$ -	\$ -	\$ 5,500	\$ 4,655	\$ 4,050	\$ 7,418	
Administrative & Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,058	\$ 410	\$ 541	
Credit Card Expense	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ 372	\$ 800	\$ 700	\$ 200	\$ -	\$ -	\$ -	\$ 2,102				
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ 600	
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Payroll & Operating Expenses	\$ 2,579	\$ 2,579	\$ 2,579	\$ 2,579	\$ 7,996	\$ 16,358	\$ 18,286	\$ 18,686	\$ 11,799	\$ 4,329	\$ 2,579	\$ 2,579	\$ 92,927	\$ 79,518	\$ 84,800	\$ 85,916	
Net Ordinary Income	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (6,496)	\$ 2,242	\$ 21,714	\$ 16,314	\$ (1,799)	\$ (4,329)	\$ (2,579)	\$ (2,579)	\$ 12,173	\$ 16,375	\$ 11,200	\$ 9,897	
Other Income													\$ -	\$ -	\$ -	\$ -	
Other Expense													\$ -	\$ -	\$ -	\$ -	
Net Income before Overhead	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (6,496)	\$ 2,242	\$ 21,714	\$ 16,314	\$ (1,799)	\$ (4,329)	\$ (2,579)	\$ (2,579)	\$ 12,173	\$ 16,375	\$ 11,200	\$ 9,897	
Overhead Allocation													\$ -				
Net Income	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (2,579)	\$ (6,496)	\$ 2,242	\$ 21,714	\$ 16,314	\$ (1,799)	\$ (4,329)	\$ (2,579)	\$ (2,579)	\$ 12,173				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Ordinary Income/Expense																		
Revenue																		
Daily Access Fees	\$ 250,000	\$ 250,000	\$ 100,000	\$ 25,000								\$ 12,500	\$ 200,000	\$ 837,500		\$ 779,000	\$ 809,380	
Retail	\$ 40,000	\$ 40,000	\$ 20,000	\$ -								\$ 10,000	\$ 40,000	\$ 150,000		\$ 113,000	\$ 152,470	
Lessons & Rentals	\$ 120,000	\$ 120,000	\$ 35,000	\$ -								\$ 1,000	\$ 100,000	\$ 376,000		\$ 341,000	\$ 404,163	
Other Revenue	\$ 5,000	\$ 4,000	\$ 2,000	\$ -								\$ 200	\$ 2,000	\$ 13,200		\$ 9,000	\$ 15,103	
Total Revenue	\$ 415,000	\$ 414,000	\$ 157,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,700	\$ 342,000	\$ 1,376,700	\$ -	\$ 1,242,000	\$ 1,381,116	
Cost of Goods Sold																		
Retail	\$ 20,000	\$ 20,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ 75,000		\$ 68,500	\$ 85,840	
														\$ -				
Total Cost of Goods Sold	\$ 20,000	\$ 20,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ 75,000	\$ -	\$ 68,500	\$ 85,840	
Total COGS	\$ 20,000	\$ 20,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ 75,000	\$ -	\$ 68,500	\$ 85,840	
Gross Profit	\$ 395,000	\$ 394,000	\$ 147,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,700	\$ 322,000	\$ 1,301,700	\$ -	\$ 1,173,500	\$ 1,295,276	
Expense																		
Payroll	\$ 101,181	\$ 92,079	\$ 90,405	\$ 43,128	\$ 14,954	\$ 12,486	\$ 12,486	\$ 12,486	\$ 12,486	\$ 19,902	\$ 45,231	\$ 95,492	\$ 552,316		\$ 552,200	\$ 568,126		
Staff Expense	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ -						\$ 1,500	\$ 1,500	\$ 7,500		\$ 10,250	\$ 7,809		
Facility Expenses	\$ 20,000	\$ 20,000	\$ 15,000	\$ 2,500	\$ -	\$ -	\$ -	\$ 200	\$ 200	\$ 8,000	\$ 8,000	\$ 10,000	\$ 75,900		\$ 68,340	\$ 72,761		
Supplies and Maintenance	\$ 20,000	\$ 20,000	\$ 20,000	\$ 8,000	\$ 500	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 20,000	\$ 112,500		\$ 121,260	\$ 110,588		
Administrative & Other Expenses	\$ 15,000	\$ 14,000	\$ 8,000	\$ 2,000	\$ 150	\$ 150	\$ 150					\$ 10,000	\$ 49,450		\$ 29,200	\$ 77,252		
Credit Card Expense	\$ 8,300	\$ 8,280	\$ 3,140	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 474	\$ 6,840	\$ 27,534		\$ 36,550			
Insurance	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 6,222	\$ 74,667		\$ 56,000	\$ 40,800		
Property Taxes													\$ -		\$ 64,000	\$ -		
Total Payroll & Operating Expenses	\$ 172,204	\$ 162,082	\$ 144,268	\$ 62,350	\$ 21,827	\$ 18,858	\$ 18,858	\$ 18,708	\$ 26,908	\$ 34,325	\$ 69,427	\$ 150,054	\$ 899,867	\$ -	\$ 937,800	\$ 877,336		
Net Ordinary Income	\$ 222,796	\$ 231,918	\$ 2,732	\$ (37,350)	\$ (21,827)	\$ (18,858)	\$ (18,858)	\$ (18,708)	\$ (26,908)	\$ (34,325)	\$ (50,727)	\$ 171,946	\$ 401,833	\$ -	\$ 235,700	\$ 417,940		
Other Income													\$ -	\$ -	\$ -	\$ -		
Other Expense													\$ -	\$ -	\$ -	\$ -		
Net Income before Overhead	\$ 222,796	\$ 231,918	\$ 2,732	\$ (37,350)	\$ (21,827)	\$ (18,858)	\$ (18,858)	\$ (18,708)	\$ (26,908)	\$ (34,325)	\$ (50,727)	\$ 171,946	\$ 401,833	\$ -	\$ 235,700	\$ 417,940		
Overhead Allocation													\$ -					
Net Income	\$ 222,796	\$ 231,918	\$ 2,732	\$ (37,350)	\$ (21,827)	\$ (18,858)	\$ (18,858)	\$ (18,708)	\$ (26,908)	\$ (34,325)	\$ (50,727)	\$ 171,946	\$ 401,833					

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Ordinary Income/Expense																	
Daily Access Fees	\$0	\$0	\$0	\$0	\$15,000	\$45,000	\$180,000	\$250,000	\$230,000	\$50,000	\$0	\$0	\$770,000	\$0	\$30,000	\$706,521	
Ball Fees	\$0	\$0	\$0	\$0	\$2,500	\$9,000	\$20,000	\$10,000	\$6,500	\$3,500	\$0	\$0	\$51,500	\$46,276			
Retail	\$0	\$0	\$0	\$0	\$2,500	\$4,500	\$23,000	\$25,000	\$17,000	\$14,000	\$0	\$0	\$86,000				
Lessons/Rentals	\$0	\$0	\$0	\$0	\$3,750	\$11,250	\$45,000	\$62,500	\$57,500	\$12,500	\$0	\$0	\$192,500				
Total Revenue	\$0	\$0	\$0	\$0	\$23,750	\$69,750	\$268,000	\$347,500	\$311,000	\$80,000	\$0	\$0	\$1,100,000	\$46,276	\$30,000	\$706,521	
Cost of Goods Sold	\$0	\$0	\$0	\$0	\$1,250	\$2,250	\$11,500	\$12,500	\$8,500	\$7,000	\$0	\$0	\$43,000	\$302	\$0	\$49,814	
Total Cost of Goods Sold	\$0	\$0	\$0	\$0	\$1,250	\$2,250	\$11,500	\$12,500	\$8,500	\$7,000	\$0	\$0	\$43,000	\$302	\$0	\$49,814	
Total COGS	\$0	\$0	\$0	\$0	\$1,250	\$2,250	\$11,500	\$12,500	\$8,500	\$7,000	\$0	\$0	\$43,000	\$302	\$0	\$49,814	
Gross Profit	\$0	\$0	\$0	\$0	\$22,500	\$67,500	\$256,500	\$335,000	\$302,500	\$73,000	\$0	\$0	\$1,057,000	\$45,974	\$30,000	\$656,707	
Expenses																	
Payroll	\$26,315	\$26,315	\$32,565	\$50,622	\$98,659	\$127,780	\$143,192	\$142,846	\$117,541	\$87,560	\$27,035	\$24,603	\$905,031	\$343,995	\$360,800	\$848,265	
Staff Expense	\$0	\$0	\$0	\$0	\$1,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$1,421	\$3,800	\$9,346	
Facility Expenses	\$7,000	\$7,000	\$7,000	\$9,000	\$8,000	\$8,000	\$32,000	\$32,000	\$25,000	\$16,000	\$7,000	\$7,000	\$165,000	\$71,345	\$85,780	\$166,047	
Supplies and Maintenance	\$1,500	\$1,500	\$3,000	\$7,000	\$18,000	\$14,000	\$10,000	\$11,000	\$1,500	\$3,000	\$5,000	\$2,000	\$77,500	\$14,493	\$23,780	\$77,581	
Administrative & Other Expenses	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	\$0	\$6,000	\$2,850	\$4,540	\$24,442	
Credit Card Expense	\$0	\$0	\$0	\$0	\$475	\$1,395	\$5,360	\$6,950	\$6,220	\$1,600	\$0	\$0	\$22,000				
Insurance	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 4,889	\$ 58,667	\$24,900	\$44,000	\$55,200	
Property Taxes													\$0	\$17,550	\$32,000	\$0	
Total Payroll & Operating Expenses	\$39,703	\$39,703	\$47,453	\$71,511	\$132,523	\$158,564	\$196,441	\$198,685	\$156,150	\$114,049	\$43,924	\$38,492	\$1,237,198	\$476,554	\$554,700	\$1,180,881	
Net Ordinary Income	(\$39,703)	(\$39,703)	(\$47,453)	(\$71,511)	(\$110,023)	(\$91,064)	\$60,059	\$136,315	\$146,350	(\$41,049)	(\$43,924)	(\$38,492)	(\$180,198)	(\$430,580)	(\$524,700)	(\$524,174)	
Other Income													\$0	\$0	\$0	\$0	
Other Expense													\$0	\$0	\$0	\$0	
Net Income before Overhead	(\$39,703)	(\$39,703)	(\$47,453)	(\$71,511)	(\$110,023)	(\$91,064)	\$60,059	\$136,315	\$146,350	(\$41,049)	(\$43,924)	(\$38,492)	(\$180,198)	(\$430,580)	(\$524,700)	(\$524,174)	
Overhead Allocation													\$0				
Net Income	(\$39,703)	(\$39,703)	(\$47,453)	(\$71,511)	(\$110,023)	(\$91,064)	\$60,059	\$136,315	\$146,350	(\$41,049)	(\$43,924)	(\$38,492)	(\$180,198)				

FISCAL YEAR CALENDAR MONTH Ordinary Income/Expense	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Revenue																	
Food	\$80,000	\$70,000	\$70,000	\$60,000	\$75,000	\$150,000	\$250,000	\$250,000	\$125,000	\$100,000	\$100,000	\$156,000	\$1,486,000		\$1,686,700	\$1,753,357	
Beverage						\$50,000	\$100,000	\$100,000	\$58,000	\$35,000	\$0	\$64,000	\$407,000		\$736,850	\$787,517	
Other													\$0		\$72,450	\$201,355	
Carryout Dining	\$60,000	\$50,000	\$50,000	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$39,204			
Dinner-Inside	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$585,000			
Dinner-Outside	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$443,145			
Bar	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
Total Revenue	\$140,000	\$120,000	\$120,000	\$100,000	\$75,000	\$200,000	\$350,000	\$350,000	\$183,000	\$135,000	\$100,000	\$220,000	\$2,093,000	\$1,487,513	\$2,496,000	\$2,742,229	
Cost of Goods Sold	\$42,000	\$36,000	\$36,000	\$30,000	\$22,500	\$60,000	\$105,000	\$105,000	\$54,900	\$40,500	\$30,000	\$66,000	\$627,900	\$509,335	\$722,200	\$784,377	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0				
Gross Margin	\$98,000	\$84,000	\$84,000	\$70,000	\$52,500	\$140,000	\$245,000	\$245,000	\$128,100	\$94,500	\$70,000	\$154,000	\$1,465,100	\$978,178	\$1,773,800	\$1,957,852	
Expenses																	
Payroll	\$65,000	\$65,000	\$65,000	\$65,000	\$102,280	\$127,352	\$171,500	\$170,000	\$140,000	\$113,714	\$90,000	\$134,234	\$1,309,080	\$1,150,023	\$1,484,400	\$1,508,178	
Staff Expense	\$4,000	\$4,000	\$4,000	\$2,000	\$2,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$1,000	\$4,000	\$41,000	\$22,515	\$50,125	\$44,869	
Facility Expenses	\$12,000	\$8,000	\$8,000	\$4,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$96,000	\$87,472	\$93,000	\$96,032	
Supplies and Maintenance	\$4,000	\$4,000	\$4,000	\$6,000	\$6,000	\$6,000	\$23,000	\$18,000	\$18,000	\$18,000	\$6,000	\$6,000	\$119,000	\$87,930	\$170,775	\$177,657	
Administrative & Other Expenses	\$8,000	\$8,000	\$8,000	\$8,000	\$4,000	\$8,000	\$8,000	\$8,000	\$8,000	\$4,000	\$4,000	\$8,000	\$84,000	\$45,486	\$83,960	\$77,248	
Credit Card Expense	\$4,340	\$3,720	\$3,720	\$3,100	\$2,325	\$6,200	\$10,850	\$10,850	\$5,673	\$4,185	\$3,100	\$6,820	\$64,883	\$21,510	\$70,040	\$85,330	
Insurance	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 2,444	\$ 29,333	\$21,510	\$22,000	\$18,600	
Property Taxes													\$0	\$6,010	\$6,000	\$0	
Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Payroll & Operating Expenses	\$99,784	\$95,164	\$95,164	\$90,544	\$127,049	\$161,997	\$227,794	\$221,294	\$186,117	\$154,344	\$114,544	\$169,498	\$1,743,296	\$1,420,946	\$1,980,300	\$2,007,914	
Net Ordinary Income	(\$1,784)	(\$11,164)	(\$11,164)	(\$20,544)	(\$74,549)	(\$21,997)	\$17,206	\$23,706	(\$58,017)	(\$59,844)	(\$44,544)	(\$15,498)	(\$278,196)	(\$442,768)	(\$206,500)	(\$50,062)	
Other Income													\$0	\$0	\$0	\$0	
Other Expense													\$0	\$0	\$0	\$0	
Net Income before Overhead	(\$1,784)	(\$11,164)	(\$11,164)	(\$20,544)	(\$74,549)	(\$21,997)	\$17,206	\$23,706	(\$58,017)	(\$59,844)	(\$44,544)	(\$15,498)	(\$278,196)	(\$442,768)	(\$206,500)	(\$50,062)	
													\$0				
Net Income	(\$1,784)	(\$11,164)	(\$11,164)	(\$20,544)	(\$74,549)	(\$21,997)	\$17,206	\$23,706	(\$58,017)	(\$59,844)	(\$44,544)	(\$15,498)	(\$278,196)				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Ordinary Income/Expense																	
Revenue																	
Rec Fee Allocation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bike Rentals	\$0	\$0	\$0	\$0	\$4,000	\$13,000	\$32,500	\$15,000	\$5,000	\$2,500	\$0	\$0	\$72,000	\$69,676	\$43,200	\$43,698	\$66,813
Retail	\$0	\$0	\$0	\$0	\$8,000	\$8,000	\$8,000	\$8,000	\$4,000	\$0	\$0	\$0	\$36,000	\$53,818	\$70,400	\$66,813	\$66,813
Repairs	\$0	\$0	\$0	\$0	\$1,500	\$4,000	\$6,000	\$8,000	\$0	\$0	\$0	\$0	\$19,500	\$0	\$0	\$0	\$0
Camps	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,516	\$25,400	\$24,128
Total Revenue	\$0	\$0	\$0	\$0	\$13,500	\$25,000	\$46,500	\$31,000	\$9,000	\$2,500	\$0	\$0	\$127,500	\$137,010	\$139,000	\$134,639	
Cost of Goods Sold																	
Retail (50% GM)	\$0	\$0	\$9	\$0	\$35,764	\$6,430	\$5,657	\$4,000	\$0	\$0	\$0	\$0	\$51,860	\$47,860	\$50,000	\$55,263	\$55,263
Total Cost of Goods Sold	\$0	\$0	\$9	\$0	\$35,764	\$6,430	\$5,657	\$4,000	\$0	\$0	\$0	\$0	\$51,860	\$47,860	\$50,000	\$55,263	
Total COGS	\$0	\$0	\$9	\$0	\$35,764	\$6,430	\$5,657	\$4,000	\$0	\$0	\$0	\$0	\$51,860	\$47,860	\$50,000	\$55,263	
Gross Profit	\$0	\$0	(\$9)	\$0	(\$22,264)	\$18,570	\$40,843	\$27,000	\$9,000	\$2,500	\$0	\$0	\$75,640	\$89,150	\$89,000	\$79,376	\$79,376
Expense																	
Payroll	\$1,329	\$1,329	\$1,329	\$1,329	\$1,329	\$9,179	\$9,179	\$9,179	\$9,179	\$1,329	\$1,329	\$1,329	\$47,346	\$41,030	\$57,900	\$53,649	\$53,649
Staff Expense													\$0	\$0	\$450	\$216	\$216
Facility Expenses	\$0	\$0	\$0	\$0	\$900	\$1,600	\$1,200	\$1,200	\$1,200	\$1,200	\$0	\$0	\$7,300	\$4,087	\$6,635	\$7,214	\$7,214
Supplies and Maintenance	\$0	\$0	\$0	\$0	\$500	\$500	\$500	\$500	\$500	\$0	\$0	\$0	\$2,500	\$1,767	\$1,715	\$2,728	\$2,728
Administrative & Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,195	\$1,000	\$6,118	\$6,118
Credit Card Expense	\$0	\$0	\$0	\$0	\$270	\$500	\$930	\$620	\$180	\$50	\$0	\$0	\$2,550	\$3,700	\$3,700	\$3,700	\$3,700
Insurance	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 444	\$ 5,333	\$2,100	\$4,000	\$2,400	\$2,400
Property Taxes													\$0	\$0	\$0	\$0	\$0
Other Expenses													\$0	\$1,142	\$0	\$0	\$0
Total Payroll & Operating Expenses	\$1,773	\$1,773	\$1,773	\$1,773	\$3,443	\$12,223	\$12,253	\$11,943	\$11,503	\$3,023	\$1,773	\$1,773	\$65,029	\$54,321	\$75,400	\$72,325	\$72,325
Net Ordinary Income	(\$1,773)	(\$1,773)	(\$1,782)	(\$1,773)	(\$25,707)	\$6,347	\$28,590	\$15,057	(\$2,503)	(\$523)	(\$1,773)	(\$1,773)	\$10,611	\$34,829	\$13,600	\$7,051	\$7,051
Other Income													\$0	\$0	\$0	\$0	\$0
Other Expense													\$0	\$0	\$0	\$0	\$0
Net Income before Overhead	(\$1,773)	(\$1,773)	(\$1,782)	(\$1,773)	(\$25,707)	\$6,347	\$28,590	\$15,057	(\$2,503)	(\$523)	(\$1,773)	(\$1,773)	\$10,611	\$34,829	\$13,600	\$7,051	\$7,051
Overhead Allocation													\$0	\$0	\$0	\$0	\$0
Net Income	(\$1,773)	(\$1,773)	(\$1,782)	(\$1,773)	(\$25,707)	\$6,347	\$28,590	\$15,057	(\$2,503)	(\$523)	(\$1,773)	(\$1,773)	\$10,611	\$34,829	\$13,600	\$7,051	\$7,051

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Ordinary Income/Expense																	
Revenue																	
Food	\$0	\$0	\$0	\$0	\$4,000	\$30,000	\$90,000	\$68,000	\$7,000	\$0	\$0	\$0	\$199,000		\$270,300	\$260,721	
Beverage	\$0	\$0	\$0	\$0	\$1,000	\$15,000	\$40,000	\$24,000	\$2,000	\$0	\$0	\$0	\$82,000		\$56,200	\$71,058	
Other-Rent	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$8,500	\$12,783	
Other	\$0	\$0	\$0	\$0	\$200	\$4,700	\$2,400	\$1,500	\$500	\$0	\$0	\$0	\$9,300				
Total Revenue	\$0	\$0	\$0	\$0	\$5,200	\$49,700	\$132,400	\$93,500	\$9,500	\$0	\$0	\$0	\$290,300	\$0	\$335,000	\$344,562	
Cost of Goods Sold (flat 40%)	\$0	\$0	\$0	\$0	\$1,820	\$17,395	\$46,340	\$32,725	\$3,325	\$0	\$0	\$0	\$101,605				
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!		\$91,000	\$99,622	
Gross Margin	\$0	\$0	\$0	\$0	\$3,380	\$32,305	\$86,060	\$60,775	\$6,175	\$0	\$0	\$0	\$188,695	\$0	\$244,000	\$244,940	
Expenses																	
Payroll	\$0	\$0	\$0	\$0	\$13,342	\$28,083	\$58,292	\$49,000	\$11,942	\$0	\$0	\$0	\$160,658	\$1,530	\$190,900	\$228,732	
Staff Expense	\$0	\$0	\$0	\$0	\$250	\$250	\$250	\$250	\$250	\$0	\$0	\$0	\$1,250	\$0	\$3,075	\$4,165	
Facility Expenses	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$3,000	\$3,381	\$6,710	\$6,264	
Supplies and Maintenance	\$0	\$0	\$0	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$0	\$0	\$3,500	\$3,482	\$22,905	\$32,081	
Administrative & Other Expenses	\$0	\$0	\$0	\$0	\$100	\$100	\$100	\$100	\$100	\$0	\$0	\$0	\$500	\$646	\$7,810	\$16,567	
Credit Card Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,600		
Insurance	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 4,000	\$1,500	\$3,000	\$2,400	
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Payroll & Operating Expenses	\$583	\$583	\$583	\$1,083	\$14,775	\$29,517	\$59,725	\$50,433	\$13,375	\$1,083	\$583	\$583	\$172,908	\$10,539	\$243,000	\$290,209	
Net Ordinary Income	(\$583)	(\$583)	(\$583)	(\$1,083)	(\$11,395)	\$2,788	\$26,335	\$10,342	(\$7,200)	(\$1,083)	(\$583)	(\$583)	\$15,787	(\$10,539)	\$1,000	(\$45,269)	
Other Income													\$0	\$0	\$0	\$0	
Other Expense													\$0	\$0	\$0	\$0	
Net Income before Overhead	(\$583)	(\$583)	(\$583)	(\$1,083)	(\$11,395)	\$2,788	\$26,335	\$10,342	(\$7,200)	(\$1,083)	(\$583)	(\$583)	\$15,787	(\$10,539)	\$1,000	(\$45,269)	
Overhead Allocation													\$0				
Net Income	(\$583)	(\$583)	(\$583)	(\$1,083)	(\$11,395)	\$2,788	\$26,335	\$10,342	(\$7,200)	(\$1,083)	(\$583)	(\$583)	\$15,787				

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual
	1	2	3	4	5	6	7	8	9	10	11	12				
Ordinary Income/Expense																
Revenue														\$ 189,336		
Food	\$26,000	\$26,000	\$26,000	\$7,000	\$16,000	\$25,000	\$36,000	\$36,000	\$28,000	\$24,000	\$15,000	\$60,000	\$325,000		\$578,657	\$360,508
Beverage	\$8,000	\$8,000	\$6,000	\$1,000	\$4,000	\$8,000	\$12,000	\$12,000	\$12,000	\$6,000	\$5,000	\$15,000	\$97,000		\$135,543	\$106,463
Retail	\$250	\$250	\$250	\$250	\$250	\$500	\$1,000	\$1,200	\$300	\$200	\$100	\$300	\$4,850		\$8,800	\$23,454
Total Revenue	\$34,250	\$34,250	\$32,250	\$8,250	\$20,250	\$33,500	\$49,000	\$49,200	\$40,300	\$30,200	\$20,100	\$75,300	\$426,850	\$189,336	\$723,000	\$490,425
Cost of Goods Sold	\$10,275	\$10,275	\$9,675	\$2,475	\$6,075	\$10,050	\$14,700	\$14,760	\$12,090	\$9,060	\$6,030	\$22,590	\$128,055	\$82,740	\$222,000	\$164,450
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gross Margin	\$23,975	\$23,975	\$22,575	\$5,775	\$14,175	\$23,450	\$34,300	\$34,440	\$28,210	\$21,140	\$14,070	\$52,710	\$298,795	\$106,596	\$501,000	\$325,975
Expenses																
Payroll	\$26,431	\$25,017	\$26,431	\$19,075	\$12,783	\$19,870	\$24,096	\$24,096	\$24,906	\$18,400	\$22,825	\$25,094	\$269,024	\$248,670	\$421,100	\$310,742
Staff Expense													\$0	\$2,478	\$12,700	\$8,855
Facility Expenses	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$18,000	\$10,760	\$20,280	\$17,651
Supplies and Maintenance	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$36,000	\$23,977	\$43,600	\$39,006
Administrative & Other Expenses													\$0	\$8,383	\$6,720	\$4,810
Credit Card Expense	\$1,062	\$1,062	\$1,000	\$256	\$628	\$1,039	\$1,519	\$1,525	\$1,249	\$936	\$623	\$2,334	\$13,233	\$0	\$16,900	\$11,010
Insurance	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 333	\$ 4,000	\$1,750	\$3,000	\$2,400
Property Taxes													\$0	\$0	\$0	\$0
Other Expenses													\$0	\$0	\$0	\$0
Total Payroll & Operating Expenses	\$32,327	\$30,912	\$32,265	\$24,164	\$18,244	\$25,743	\$30,448	\$30,454	\$30,989	\$24,169	\$28,281	\$32,261	\$340,257	\$296,018	\$524,300	\$394,474
Net Ordinary Income	(\$8,352)	(\$6,937)	(\$9,690)	(\$18,389)	(\$4,069)	(\$2,293)	\$3,852	\$3,986	(\$2,779)	(\$3,029)	(\$14,211)	\$20,449	(\$41,462)	(\$189,422)	(\$23,300)	(\$68,499)
Other Income													\$0	\$0	\$0	\$0
Other Expense													\$0	\$0	\$0	\$0
Net Income before Overhead	(\$8,352)	(\$6,937)	(\$9,690)	(\$18,389)	(\$4,069)	(\$2,293)	\$3,852	\$3,986	(\$2,779)	(\$3,029)	(\$14,211)	\$20,449	(\$41,462)	(\$189,422)	(\$23,300)	(\$68,499)
Overhead Allocation													\$0	\$0	\$0	\$0
Net Income	(\$8,352)	(\$6,937)	(\$9,690)	(\$18,389)	(\$4,069)	(\$2,293)	\$3,852	\$3,986	(\$2,779)	(\$3,029)	(\$14,211)	\$20,449	(\$41,462)	(\$189,422)	(\$23,300)	(\$68,499)

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual	
	1	2	3	4	5	6	7	8	9	10	11	12					
Revenue														\$0	\$0	\$0	\$0
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cost of Goods Sold	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gross Margin	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenses																	
Payroll	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$60,624	\$727,488	\$573,829	\$811,700	\$728,561
Staff Expenses	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$7,200	\$1,597	\$7,200	\$7,952
Facility Expenses	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$60,000	\$30,329	\$55,870	\$55,997
Supplies & Maintenance	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$60,000)	(\$24,394)	(\$64,970)	(\$77,075)
Administrative & Other Expenses	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$9,000	\$17,385	\$9,200	\$10,232
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$26,400	\$26,000	\$24,000
Property Taxes	\$0	\$0												\$0	\$0	\$0	
Total Payroll & Operating Expenses	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$61,974	\$743,688	\$625,146	\$845,000	\$749,667
Net Ordinary Income	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$743,688)	(\$625,146)	(\$845,000)	(\$749,667)
Other Income														\$0	\$0	\$0	\$0
Other Expense														\$0	\$0	\$0	\$0
Net Income before Overhead	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$743,688)	(\$625,146)	(\$845,000)	(\$749,667)
Overhead Allocation														\$0			
Net Income	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$61,974)	(\$743,688)			

Maintenance

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual		
	1	2	3	4	5	6	7	8	9	10	11	12						
Ordinary Income/Expense																		
Revenue																		
Daily Access Fees	\$ 400,532	\$ 386,892	\$ 356,268	\$ 117,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,188	\$ 1,625,272	\$ 1,469,732	\$ 1,960,800	\$ 2,017,461
Food	\$ 74,189	\$ 71,663	\$ 65,991	\$ 21,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,458	\$ 301,045	\$ 326,017	\$ 386,700	\$ 365,068
Beverage														\$ -			\$ 109,900	\$ 121,700
Retail	\$ 18,206	\$ 17,586	\$ 16,194	\$ 5,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,554	\$ 73,876	\$ 71,105	\$ 146,200	\$ 148,267
Lessons & Rentals	\$ 263,987	\$ 254,997	\$ 234,813	\$ 77,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,033	\$ 1,071,202	\$ 1,397,625	\$ 2,066,000	\$ 1,992,834
Other Revenue	\$ 163,854	\$ 158,274	\$ 145,746	\$ 48,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 148,986	\$ 664,884	\$ 155,391	\$ 112,400	\$ 125,221
Total Revenue	\$ 920,768	\$ 889,412	\$ 819,012	\$ 269,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 837,219	\$ 3,736,279	\$ 3,419,870	\$ 4,782,000	\$ 4,770,551
Cost of Goods Sold																		
Food COGS	\$ 19,660	\$ 18,991	\$ 17,487	\$ 5,762	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,876	\$ 79,777	\$ 66,763	\$ 105,900	\$ 103,340
Beverage COGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,471	\$ 26,100	\$ 25,541
Retail COGS	\$ 8,739	\$ 8,441	\$ 7,773	\$ 2,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,946	\$ 35,460	\$ 31,597	\$ 70,000	\$ 67,939
Total Cost of Goods Sold	\$ 28,399	\$ 27,432	\$ 25,261	\$ 8,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,822	\$ 115,237	\$ 112,831	\$ 202,000	\$ 196,820
Gross Profit	\$ 892,369	\$ 861,980	\$ 793,751	\$ 261,545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 811,396	\$ 3,621,041	\$ 3,307,039	\$ 4,580,000	\$ 4,573,731
Expenses																		
Payroll	\$ 367,991	\$ 321,241	\$ 321,241	\$ 167,701	\$ 47,805	\$ 47,805	\$ 47,805	\$ 47,805	\$ 47,805	\$ 47,805	\$ 58,531	\$ 127,293	\$ 367,991	\$ 1,971,014	\$ 1,843,787	\$ 2,128,500	\$ 2,008,676	
Staff Expense														\$ -	\$ 150,813	\$ 171,771	\$ 175,814	
Facility Expenses														\$ -	\$ 162,504	\$ 222,560	\$ 197,950	
Supplies and Maintenance														\$ -	\$ 138,819	\$ 191,239	\$ 166,198	
Administrative & Other Expenses	\$ 106,889	\$ 100,889	\$ 95,889	\$ 65,889	\$ 25,000	\$ 17,000	\$ 17,500	\$ 17,000	\$ 17,000	\$ 25,000	\$ 17,000	\$ 70,889	\$ 182,889	\$ 741,834	\$ 54,145	\$ 92,810	\$ 60,997	
Credit Card Expense														\$ -	\$ 85,760	\$ 88,320	\$ 102,075	
Insurance	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 19,111	\$ 229,333	\$ 172,000	\$ 172,000	\$ 160,514	
Property Taxes														\$ -	\$ 47,676	\$ 48,000	\$ -	
Total Payroll & Operating Expenses	\$ 493,991	\$ 441,241	\$ 436,241	\$ 252,701	\$ 91,916	\$ 83,916	\$ 84,416	\$ 83,916	\$ 91,916	\$ 94,642	\$ 217,293	\$ 569,991	\$ 2,942,181	\$ 2,655,504	\$ 3,115,200	\$ 2,872,224		
Net Ordinary Income	\$ 398,379	\$ 420,739	\$ 357,510	\$ 8,843	\$ (91,916)	\$ (83,916)	\$ (84,416)	\$ (83,916)	\$ (91,916)	\$ (94,642)	\$ (217,293)	\$ 241,406	\$ 678,861	\$ 651,535	\$ 1,464,800	\$ 1,701,507		
Other Income														\$ -	\$ -	\$ -	\$ -	
Other Expense														\$ -	\$ -	\$ -	\$ -	
Net Income before Overhead	\$ 398,379	\$ 420,739	\$ 357,510	\$ 8,843	\$ (91,916)	\$ (83,916)	\$ (84,416)	\$ (83,916)	\$ (91,916)	\$ (94,642)	\$ (217,293)	\$ 241,406	\$ 678,861	\$ 651,535	\$ 1,464,800	\$ 1,701,507		
Overhead Allocation														\$ -				
Net Income	\$ 398,379	\$ 420,739	\$ 357,510	\$ 8,843	\$ (91,916)	\$ (83,916)	\$ (84,416)	\$ (83,916)	\$ (91,916)	\$ (94,642)	\$ (217,293)	\$ 241,406	\$ 678,861					

FISCAL YEAR CALENDAR MONTH	2021												2021 Budget	2020 Forecast	2020 Budget	2019 Actual				
	1	2	3	4	5	6	7	8	9	10	11	12								
Ordinary Income/Expense																				
Revenue																				
Rec Fee Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Daily Access Fees	\$ 55,500	\$ 80,400	\$ 60,200	\$ 8,900									\$ 2,400	\$ 57,300	\$ 264,700		\$ 264,700	\$ 208,244		
Food & Beverage	\$ 1,200	\$ 1,600	\$ 1,200	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100	\$ 5,300			\$ 6,457		
Other Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 5,300	\$ 238		
Total Revenue	\$ 56,700	\$ 82,000	\$ 61,400	\$ 9,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400	\$ 58,400	\$ 270,000	\$ -	\$ 270,000	\$ 214,939		
Total Cost of Goods Sold	\$ 600	\$ 800	\$ 600	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550	\$ 2,650		\$ 3,000	\$ 1,911		
Total COGS	\$ 600	\$ 800	\$ 600	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550	\$ 2,650	\$ -	\$ 3,000	\$ 1,911		
Gross Profit	\$ 56,100	\$ 81,200	\$ 60,800	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400	\$ 57,850	\$ 267,350	\$ -	\$ 267,000	\$ 213,028		
Expenses																				
Payroll	\$ 22,787	\$ 22,787	\$ 16,287	\$ 10,762	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 1,329	\$ 9,787	\$ 19,537	\$ 109,920		\$ 113,500	\$ 92,522		
Staff Expense	\$ 50	\$ 50	\$ 50	\$ 200										\$ 550	\$ 900		\$ 900	\$ -		
Facility Expenses	\$ 1,650	\$ 1,650	\$ 1,650										\$ 4,000	\$ 5,650	\$ 14,600		\$ 14,600	\$ 7,327		
Supplies and Maintenance	\$ 4,200	\$ 2,600	\$ 4,060	\$ 500									\$ 1,850	\$ 5,790	\$ 19,000		\$ 20,000	\$ 18,116		
Administrative & Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 2,000	\$ 7,727		
Credit Card Expense	\$ 1,500	\$ 2,000	\$ 1,500	\$ 250											\$ 5,250		\$ 7,000			
Insurance	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 20,000		\$ 15,000	\$ 4,200		
Property Taxes															\$ -			\$ -		
Total Payroll & Operating Expenses	\$ 31,854	\$ 30,754	\$ 25,214	\$ 13,379	\$ 2,995	\$ 2,995	\$ 2,995	\$ 2,995	\$ 2,995	\$ 2,995	\$ 2,995	\$ 2,995	\$ 17,304	\$ 33,194	\$ 169,670	\$ -	\$ 173,000	\$ 129,892		
Net Ordinary Income	\$ 24,846	\$ 51,246	\$ 36,186	\$ (4,279)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (14,904)	\$ 25,206	\$ 100,330	\$ -	\$ 94,000	\$ 83,136		
Other Income															\$ -	\$ -	\$ -	\$ -		
Other Expense															\$ -	\$ -	\$ -	\$ -		
Net Income before Overhead	\$ 24,846	\$ 51,246	\$ 36,186	\$ (4,279)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (14,904)	\$ 25,206	\$ 100,330	\$ -	\$ 94,000	\$ 83,136		
Overhead Allocation															\$ -					
Net Income	\$ 24,846	\$ 51,246	\$ 36,186	\$ (4,279)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (2,995)	\$ (14,904)	\$ 25,206	\$ 100,330					