



Notes to the Financials – February 2022 PROVISIONAL

Tahoe Donner Association recorded an Actual Net Operating surplus of \$460,442 for the month of February, with a Budgeted surplus of

\$227,238, this saw us finish the month favorable to Budget by \$233,204 or 103%

Financial Notes:

- Season Pass revenue at Downhill exceeded Budget by \$38,000 for the month and \$99,000 at Cross Country
- Bluebird days continued throughout February resulting in strong visitation providing great conditions for our many beginners
- Consolidated Lessons and Rentals exceeded Budget by almost 19% for the month
- Labor including Burden was unfavorable to Budget by -\$97,000 or -8%
- No covid interruption to our workforce

Operating Revenue: Gross Revenue ended the month \$460,000 or 22% favorable to budget.

- Downhill revenue favorable to Budget by \$287,000 or 22%, Cross Country revenue favorable to Budget by \$152,000 or 43% and Snowplay favorable to Budget by \$5,000 or 3%
- The Lodge revenue was up \$7,000 to Budget, ACAC was favorable to Budget by \$10,000 and Pizza on the Hill favorable by \$5,000. Strong revenue for the month continued in February at Downhill F&B, positive to Budget by \$37,000 while TD Eats was \$5,000 up on Budget
- Trout Creek revenue was \$16,000 positive to Budget

Cost of Goods Sold: -\$31,000 unfavorable to Budget in COGS expense due to increased F&B revenue and cost of product

- 33% F&B COGS for the month, Budgeted at 30%
- Retail COGS 51% compared to a Budget of 50%



Total Payroll (incl burden): Salaries and Wages unfavorable to Budget by -\$97,000 or -8%

- Considerable overtime incurred due to employee workforce shortage, \$39,000 paid out in February + burden
- No Covid exclusion pay was incurred during the month

Other Operating Expenses: Operating Expense unfavorable to Budget by -\$99,000 or -19%

- Elements performed \$15k of Defensible Space work in February which was not budgeted
- Higher credit card expense due to higher revenues to Budget
- Increase cost in printing TD News due to paper shortages
- Due to increase fuel costs, over snow diesel usage was \$9k over Budget for the month
- Kivel Consulting expense of \$9k

Net Operating Result: Year to Date Net Operating Result \$221,471 or 61% ahead of Budget

Other:

- 18 inches of snow recorded at Downhill in the month of February, Saturday and Sunday of President's Weekend saw clear weather driving strong visitation
- Steve Hogan commenced March 7th in the role of Controller

Financial Snapshot - February 2022

Consolidated Operating Income Statement Comparison to Budget - PROVISIONAL

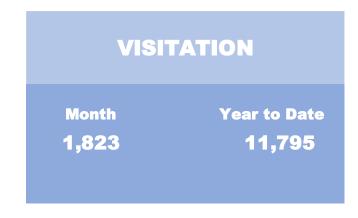
Month Year to Date \$459,518 \$685,139 22.34% 16.72%

C	OGS
Month	Year to Date
-\$30,808	-\$44,238
-23.47%	-16.13%



OTHER	OP EXPS
Month -\$98,554 -19.16%	Year to Date -\$153,604 -14.77%





Consolidated Operating Income Statement - February 2022

Month to Date

Year to Date

Actual	Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %
							Revenue							
\$50,500	\$40,500	\$10,000	24.69%	\$74,510	-\$24,010	-32.22%	Recreation Fee	\$96,000	\$86,000	\$10,000	11.63%	\$152,942	-\$56,942	-37.23%
\$1,250,202	\$947,595	\$302,607	31.93%	\$1,056,506	\$193,696	18.33%	Direct Access and Use	\$2,363,665	\$1,806,113	\$557,552	30.87%	\$1,815,130	\$548,535	30.22%
\$388,300	\$323,864	\$64,436	19.90%	\$174,326	\$213,974	122.74%	Food and Beverage	\$725,166	\$678,372	\$46,794	6.90%	\$280,067	\$445,099	158.93%
\$70,106	\$69,869	\$237	0.34%	\$52,505	\$17,601	33.52%	Retail	\$167,005	\$147,220	\$19,785	13.44%	\$105,397	\$61,608	58.45%
\$690,106	\$581,554	\$108,552	18.67%	\$450,094	\$240,012	53.32%	Lessons and Rentals	\$1,255,422	\$1,195,228	\$60,194	5.04%	\$715,170	\$540,252	75.54%
\$67,070	\$93,382	-\$26,312	-28.18%	\$69,415	-\$2,345	-3.38%	Other Revenue	\$176,535	\$185,722	-\$9,187	-4.95%	\$138,555	\$37,980	27.41%
\$2,516,282	\$2,056,764	\$459,518	22.34%	\$1,877,356	\$638,926	34.03%	Total Revenue	\$4,783,794	\$4,098,655	\$685,139	16.72%	\$3,207,261	\$1,576,533	49.16%
\$162,084	\$131,276	-\$30,808	-23.47%	\$83,667	-\$78,417	-93.73%	Cost of Goods Sold	\$318,429	\$274,191	-\$44,238	-16.13%	\$148,638	-\$169,791	-114.23%
\$2,354,198	\$1,925,488	\$428,710	22.27%	\$1,793,689	\$717,343	39.99%	Gross Margin	\$4,465,365	\$3,824,464	\$640,901	16.76%	\$3,058,623	\$1,746,323	57.10%
\$1,280,905	\$1,183,954	-\$96,951	-8.19%	\$995,143	-\$285,762	-28.72%	Payroll (incl burden)	\$2,688,869	\$2,423,043	-\$265,826	-10.97%	\$1,906,151	-\$782,718	-41.06%
\$612,850	\$514,296	-\$98,554	-19.16%	\$439,274	-\$173,576	-39.51%	Other Operating Expenses	\$1,193,801	\$1,040,197	-\$153,604	-14.77%	\$853,734	-\$340,067	-39.83%
\$1,893,756	\$1,698,250	-\$195,506	-11.51%	\$1,434,417	-\$459,339	-32.02%	Total Operating Cost	\$3,882,670	\$3,463,240	-\$419,430	-12.11%	\$2,759,885	-\$1,122,785	-40.68%
\$460,442	\$227,238	\$233,204	102.63%	\$359,272	\$101,170	-28.16%	Operating Result	\$582,695	\$361,224	\$221,471	61.31%	\$298,738	\$283,957	95.05%

Consolidated Downhill P&L - February 2022

Month to Date Year to Date

Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %
						Revenue							
\$648,515	\$172,811	26.65%	\$686,692	\$134,634	19.61%	Direct Access and Use	\$1,511,240	\$1,224,220	\$287,020	23.45%	\$1,112,156	\$399,084	35.88%
\$113,490	\$36,743	32.38%	\$74,839	\$75,394	100.74%	Food and Beverage	\$277,475	\$224,860	\$52,615	23.40%	\$107,562	\$169,913	157.97%
\$37,867	-\$9,836	-25.98%	\$18,816	\$9,215	48.97%	Retail	\$58,465	\$74,477	-\$16,012	-21.50%	\$32,311	\$26,154	80.94%
\$467,756	\$92,663	19.81%	\$379,277	\$181,142	47.76%	Lessons & Rentals	\$1,004,119	\$960,884	\$43,235	4.50%	\$585,704	\$418,415	71.44%
\$32,900	-\$5,655	-17.19%	\$9,904	\$17,341	175.09%	Other Revenue	\$88,504	\$65,600	\$22,904	34.91%	\$17,135	\$71,369	416.51%
\$1,300,528	\$286,726	22.05%	\$1,169,528	\$417,726	35.72%	Total Revenue	\$2,939,803	\$2,550,041	\$389,762	15.28%	\$1,854,868	\$1,084,935	58.49%
\$48,371	-\$8,244	-17.04%	\$27,664	-\$28,951	-104.65%	Cost of Goods Sold	\$106,918	\$95,741	-\$11,177	-11.67%	\$47,183	-\$59,735	-126.60%
\$1,252,157	\$278,481	22.24%	\$1,141,864	\$446,677	39.12%	Gross Margin	\$2,832,886	\$2,454,300	\$378,586	15.43%	\$1,807,685	\$1,144,670	63.32%
\$350,732	-\$56,087	-15.99%	\$291,116	-\$115,703	-39.74%	Payroll (incl burden)	\$867,371	\$719,325	-\$148,046	-20.58%	\$565,962	-\$301,409	-53.26%
\$148,062	-\$9,981	-6.74%	\$117,220	-\$40,823	-34.83%	Other Operating Expenses	\$336,509	\$309,656	-\$26,853	-8.67%	\$221,779	-\$114,730	-51.73%
\$498,794	-\$66,068	-13.25%	\$408,336	-\$156,526	-38.33%	Total Operating Cost	\$1,203,880	\$1,028,981	-\$174,899	-17.00%	\$787,741	-\$416,139	-52.83%
\$753,363	\$212,414	28.20%	\$733,528	\$232,249	-31.66%	Operating Result	\$1,629,005	\$1,425,319	\$203,686	14.29%	\$1,019,944	\$609,061	59.72%
12,205	5,462	45%	14,432	3,235	22%	Total Skier Visits	30,186	23,350	6,836	12%	23,906	6,280	22%
7,933	2,595	33%	9,710	818	8%	Paid Skier Visits	17,702	15,178	2,524	-1%	15,251	2,451	8%
3,906	2,198	56%	4,199	1,905	45%	Pass Visits	10,880	7,472	3,408	34%	7,632	3,248	45%
366	669	183%	523	512	98%	Comp	1,604	700	904	70%	1,023	581	98%
	\$648,515 \$113,490 \$37,867 \$467,756 \$32,900 \$1,300,528 \$48,371 \$1,252,157 \$350,732 \$148,062 \$498,794 \$753,363	\$648,515 \$172,811 \$113,490 \$36,743 \$37,867 -\$9,836 \$467,756 \$92,663 \$32,900 -\$5,655 \$1,300,528 \$286,726 \$48,371 -\$8,244 \$1,252,157 \$278,481 \$350,732 -\$56,087 \$148,062 -\$9,981 \$498,794 -\$66,068 \$753,363 \$212,414 12,205 5,462 7,933 2,595 3,906 2,198	\$648,515 \$172,811 26.65% \$113,490 \$36,743 32.38% \$37,867 -\$9,836 -25.98% \$467,756 \$92,663 19.81% \$32,900 -\$5,655 -17.19% \$1,300,528 \$286,726 22.05% \$48,371 -\$8,244 -17.04% \$1,252,157 \$278,481 22.24% \$350,732 -\$56,087 -15.99% \$148,062 -\$9,981 -6.74% \$498,794 -\$66,068 -13.25% \$753,363 \$212,414 28.20%	\$648,515 \$172,811 26.65% \$686,692 \$113,490 \$36,743 32.38% \$74,839 \$37,867 -\$9,836 -25.98% \$18,816 \$467,756 \$92,663 19.81% \$379,277 \$32,900 -\$5,655 -17.19% \$9,904 \$1,300,528 \$286,726 22.05% \$1,169,528 \$48,371 -\$8,244 -17.04% \$27,664 \$1,252,157 \$278,481 22.24% 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-25.98% \$18,816 \$9,215 48.97% \$467,756 \$92,663 19.81% \$379,277 \$181,142 47.76% \$32,900 -\$5,655 -17.19% \$9,904 \$17,341 175.09% \$1,300,528 \$286,726 22.05% \$1,169,528 \$417,726 35.72% \$48,371 -\$8,244 -17.04% \$27,664 -\$28,951 -104.65% \$1,252,157 \$278,481 22.24% \$1,141,864 \$446,677 39.12% \$350,732 -\$56,087 -15.99% \$291,116 -\$115,703 -39.74% \$148,062 -\$9,981 -6.74% \$117,220 -\$40,823 -34.83% \$498,794 -\$66,068 -13.25% \$408,336 -\$156,526 -38.33% \$753,363 \$212,414 28.20% \$733,528 \$232,249 -31.66% \$12,205 5,462 45% 14,432 3,235 22% 7,933 2,595 33% 9,710 818 8% 3,906 2,198 56% 4,199 1,905 45%	\$648,515 \$172,811 26.65% \$686,692 \$134,634 19.61% Direct Access and Use \$113,490 \$36,743 32.38% \$74,839 \$75,394 100.74% Food and Beverage \$37,867 -59,836 -25.98% \$18,816 \$9,215 48.97% Retail \$467,756 \$92,663 19.81% \$379,277 \$181,142 47.76% Lessons & Rentals \$32,900 -55,655 -17.19% \$9,904 \$17,341 175.09% Other Revenue \$1,300,528 \$286,726 22.05% \$1,169,528 \$417,726 35.72% Total Revenue \$48,371 -58,244 -17.04% \$27,664 -\$28,951 -104.65% Cost of Goods Sold \$1,252,157 \$278,481 22.24% \$1,141,864 \$446,677 39.12% Gross Margin \$350,732 -\$56,087 -15.99% \$291,116 -\$115,703 -39.74% Payroll (incl burden) \$148,062 -\$9,981 -6.74% \$117,220 -\$40,823 -34.83% Other Operating Expenses \$498,794 -\$66,068 -13.25% \$408,336 -\$156,526 -38.33% Total Operating Cost \$753,363 \$212,414 28.20% \$733,528 \$232,249 -31.66% Operating Result	\$648,515 \$172,811 26.65% \$686,692 \$134,634 19.61% Direct Access and Use \$1,511,240 \$113,490 \$36,743 32.38% \$74,839 \$75,394 100.74% Food and Beverage \$277,475 \$37,867 -\$9,836 -25.98% \$18,816 \$9,215 48.97% Retail \$58,465 \$467,756 \$92,663 19.81% \$379,277 \$181,142 47.76% Lessons & Rentals \$1,004,119 \$32,900 -\$5,655 -17.19% \$9,904 \$17,341 175.09% Other Revenue \$28,504 \$1,300,528 \$286,726 22.05% \$1,169,528 \$417,726 35.72% Total Revenue \$2,939,803 \$48,371 -\$8,244 -17.04% \$27,664 -\$28,951 -104.65% Cost of Goods Sold \$106,918 \$1,252,157 \$278,481 22.24% \$1,141,864 \$446,677 39.12% Gross Margin \$2,832,886 \$350,732 -\$56,087 -15.99% \$291,116 -\$115,703 -34.83% Other Operating Expenses <td>\$648,515 \$172,811 26.65% \$686,692 \$134,634 19.61% Direct Access and Use \$1,511,240 \$1,224,220 \$113,490 \$36,743 32.38% \$74,839 \$75,394 100.74% Food and Beverage \$277,475 \$224,860 \$37,867 \$99,836 -25.98% \$18,816 \$9,215 48.97% Retall \$58,465 \$74,477 \$467,756 \$92,663 -19.81% \$379,277 \$181,142 47.76% Lessons & Rentals \$1,004,119 \$960,884 \$32,900 -55,655 -17.19% \$9,904 \$17,726 35.72% Total Revenue \$2,939,803 \$2,550,041 \$48,371 -\$8,244 -17.04% \$27,664 -\$28,951 -104.65% Cost of Goods Sold \$106,918 \$95,741 \$1,252,157 \$278,481 22,24% \$1,141,864 \$446,677 39.12% Gross Margin \$2,832,886 \$2,454,300 \$350,732 -\$56,087 -15.99% \$291,116 -\$115,703 -39.74% Payroll (incl burden) \$867,371 \$719,32</td> <td>\$648,515 \$172,811 26,65% 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Lessons & Rentals \$1,004,119 \$960,884 \$32,900 -55,655 -17.19% \$9,904 \$17,726 35.72% Total Revenue \$2,939,803 \$2,550,041 \$48,371 -\$8,244 -17.04% \$27,664 -\$28,951 -104.65% Cost of Goods Sold \$106,918 \$95,741 \$1,252,157 \$278,481 22,24% \$1,141,864 \$446,677 39.12% Gross Margin \$2,832,886 \$2,454,300 \$350,732 -\$56,087 -15.99% \$291,116 -\$115,703 -39.74% Payroll (incl burden) \$867,371 \$719,32	\$648,515 \$172,811 26,65% \$686,692 \$134,634 19,61% Direct Access and Use \$1,511,240 \$1,224,220 \$287,020 \$113,490 \$36,743 32,38% \$74,839 \$75,394 100,74% Food and Beverage \$277,475 \$224,860 \$52,615 \$37,867 -99,836 -25,98% \$18,816 \$9,215 48,97% Retail \$58,465 \$74,477 -\$16,012 \$467,756 \$92,663 19,81% \$379,277 \$181,142 47,76% Lessons & Rentals \$1,004,119 \$960,884 \$43,235 \$329,900 -\$5,655 -17,19% \$9,904 \$41,7726 35,72% Total Revenue \$2,939,803 \$2,550,041 \$389,762 \$48,371 -\$8,244 -17.04% \$27,664 -\$28,951 -104,65% Cost of Goods Sold \$106,918 \$95,741 -\$11,177 \$1,252,157 \$278,481 22,24% \$1,141,864 \$446,677 39,12% Gross Margin \$2,832,886 \$2,454,300 \$378,586 \$148,062 -\$9,981	\$648,515 \$172,811 26.65% \$686,692 \$134,634 19.61% Direct Access and Use \$1,511,240 \$1,224,220 \$287,020 23.45% \$113,490 \$36,743 32.38% \$74,839 \$75,394 100.74% Food and Beverage \$277,475 \$224,860 \$52,615 23.40% \$37,867 \$99,836 -25.99% \$18,816 \$9,215 \$49.97% Retail \$58,465 \$74,477 \$-16,012 -21.50% \$467,756 \$92,633 19.81% \$379,277 \$181,142 47.76% Lessons & Rentals \$1,004,119 \$960,884 \$41,252 4.50% \$32,900 -\$5,655 -17.19% \$9,904 \$17,341 175.09% Other Revenue \$2,939,803 \$2,550,041 \$389,762 15.28% \$1,300,528 \$286,726 \$22.5% \$1,169,528 \$417,726 35.72% Cost of Goods Sold \$106,918 \$95,741 -\$11,177 -\$11.67% \$1,252,157 \$278,881 22.24% \$1,141,864 \$446,677 39,12% Gross Margin <	\$648,515 \$172,811 26.65% \$686,692 \$134,634 19.61% Direct Access and Use Process a	S648,515 \$172,811 26,65% \$686,692 \$134,634 19,61% 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Consolidated Cross Country P&L - February 2022

Month to Date

Year to Date

Actual	Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %	Prior Year	Variance \$	Variance %
							Revenue							
\$330,782	\$206,380	\$124,402	60%	\$278,208	\$52,574	18.90%	Direct Access and Use	\$675,071	\$419,593	\$255,478	61%	\$544,415	\$130,656	24.00%
\$38,258	\$31,400	\$6,858	22%	\$33,206	\$5,052	15.21%	Retail	\$102,247	\$71,400	\$30,847	43%	\$72,375	\$29,872	41.27%
\$53,907	\$45,200	\$8,707	19%	\$18,269	\$35,638	195.07%	Lessons	\$100,735	\$94,200	\$6,535	7%	\$34,957	\$65,778	188.17%
\$74,351	\$63,848	\$10,503	16%	\$52,548	\$21,803	41.49%	Rentals	\$147,481	\$130,144	\$17,337	13%	\$94,553	\$52,928	55.98%
\$5,459	\$4,400	\$1,059	24%	\$4,633	\$826	17.83%	Other Revenue	\$11,937	\$9,900	\$2,037	21%	\$8,172	\$3,765	46.07%
\$502,757	\$351,228	\$151,529	43%	\$386,864	\$115,893	29.96%	Total Revenue	\$1,037,471	\$725,237	\$312,234	43%	\$754,472	\$282,999	37.51%
\$20,468	\$17,000	-\$3,468	-20%	\$18,139	-\$2,329	-12.84%	Cost of Goods Sold	\$54,462	\$36,900	-\$17,562	-48%	\$40,072	-\$14,390	-35.91%
4		4			4			4						
\$482,289	\$334,228	\$148,061	44%	\$368,725	\$118,222	32.06%	Gross Margin	\$983,009	\$688,337	\$294,672	43%	\$714,400	\$297,389	41.63%
¢110.400	¢04.063	¢22 F00	250/	¢οπ 202	¢22.407	20.010/	Dayrall (in all by und a m)	¢250.224	Ć100 0E1	¢50,272	200/	Ć17F 200	¢02.016	47.200/
\$118,469	\$94,963	-\$23,506	-25%	\$85,282	-\$33,187	-38.91%	Payroll (incl burden)	\$258,224	\$198,951	-\$59,273	-30%	\$175,308	-\$82,916	-47.30%
\$50,355	\$64,864	\$14,509	22%	\$45,224	-\$5,131	-11.35%	Other Operating Expenses	\$104,786	\$138,033	\$33,247	24%	\$87,963	-\$16,823	-19.13%
\$30,333	304,804	714,303	22/0	743,224	-75,151	-11.33/0	Other Operating Expenses	\$104,780	7136,033	755,247	24/0	7 67,303	-310,823	-13.13/0
\$168,824	\$159,827	-\$8,997	-6%	\$130,506	-\$38,318	-29.36%	Total Operating Cost	\$363,010	\$336,984	-\$26,026	-8%	\$263,271	-\$99,739	-37.88%
\$100,024	Ψ 133,02 7	70,557	0,0	4130,300	430,31 0	23.3070	rotal operating cost	4303,010	4330,304	720,020	0,0	7203,271	433,73 3	37.0070
\$313,465	\$174,401	\$139,064	-80%	\$238,219	\$75,246	-31.59%	Operating Result	\$619,999	\$351,353	\$268,646	76%	\$451,129	\$168,870	37.43%
							·							
14,668	10,041	4,627	46%	14,889	-221	-1%	XC Skier Visits	31,347	18,599	12,748	69%	28,212	3,135	11%

Tahoe Donner Association

Consolidated Statement of Revenues, Expenses and Changes in Members' Equity

For the two months ending February 2022

				V	ariance to l	Budget	•	Variance to Pr	iorYr
	Actual	Budget	Prior Yr		Amount	Pctg		Amount	Pctg
Operating Fund									
Operating Revenue	\$ 4,783,794	\$ 4,098,655	\$ 3,207,260	\$	685,139	17%	\$	1,576,534	49%
Operating Costs	 (4,201,099)	(3,737,431)	(2,908,523)		(463,668)	-12%		(1,292,576)	-44%
Net Operating Result	582,695	 361,224	 298,738		221,471	-61%		283,957	-95%
Replacement Reserve Fund									
Investment Income	10,588	26,667	13,815		(16,079)	-60%		(3,227)	-23%
Expenditures - Expense	(83,065)	(68,000)	(75,797)		(15,065)	-22%		(7,268)	-10%
Fund Expenses (allocated OH new 2019)	(4,166)	(33,939)	(2,639)		29,773	88%		(1,527)	-58%
Assets Sale Proceeds	 658		4,077		658	#DIV/0!		(3,419)	-84%
Net Result	(75,985)	(75,272)	(60,543)		(713)	-1%		(15,442)	-26%
Development Fund									
Investment Income	13,015	15,500	7,444		(2,485)	-16%		5,572	75%
Expenditures - Expense	(7,886)	(6,500)	-		(1,386)	-21%		(7,886)	0%
Fund Expenses (allocated OH new 2019)	(1,166)	(19,513)	-		18,347	94%		(1,166)	#DIV/0!
Net Result	3,964	(10,513)	7,444		14,477	138%		(3,480)	-47%
New Equipment Fund									
Investment Income	4	804	4		(800)	-99%		0	6%
Expenditures - Expense	-	-	-		-	0%		-	0%
Fund Expenses	 	 			-	0%		-	0%
Net Result	 4	804	 4		(800)	-99%		0	6%
Property Fund									
Depreciation Expense	(576,000)	(572,000)	(571,566)		(4,000)	-1%		(4,434)	-1%
Book Gain (Loss) on Asset Disposals	-	-	-		-	0%		-	0%
Net Result, Before Assessment Revenue	\$ (65,322)	\$ (295,757)	\$ (325,924)	\$	230,435	78%	\$	260,602	80%
Assessment Revenue	9,081,619	9,081,619	 7,760,146		-	0%		1,321,473	17%
Consolidated Change in Members' Equity	\$ 9,016,297	\$ 8,785,862	\$ 7,434,222	\$	230,435	3%	\$	1,582,075	21%

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Tahoe Donner Association

Operating Fund - Summary Income Statement by Department

for the two months ended February 2022

Net O	perating R	esults		Department		Revenue	;	Total Operating Expenses						
		Variance to B	udget			Variance to l	Budget			Variance to B	udget			
Actual	Budget	Amount	%		Actual	Budget	Amount	%	Actual	Budget	Amount	%		
\$ (107,436) \$	(108,846) \$	1,410	1%	Private Amenities	\$ 122,552	\$ 101,200 \$	21,352	21%	\$ (229,987)	\$ (210,046) \$	(19,941)	-9%		
(31,308)	(49,699)	18,391	37%	Trout Creek Rec Ctr	122,552	101,200	21,352	21%	(153,860)	(150,899) \$	(2,961)	-2%		
(44,788)	(32,342)	(12,446)	-38%	Aquatics	-	-	-	0%	(44,788)	(32,342) \$	(12,446)	-38%		
(13,287)	(12,472)	(815)	-7%	Beach Club Marina	-	-	-	0%	(13,287)	(12,472) \$	(815)	-7%		
(8,668)	(8,036)	(632)	-8%	Tennis Center	-	-	-	0%	(8,668)	(8,036) \$	(632)	-8%		
(3,498)	(1,201)	(2,297)	-191%	Day Camps	-	-	-	0%	(3,498)	(1,201) \$	(2,297)	-191%		
(5,887)	(5,096)	(791)	-16%	Recreation Programs	-	-	-	0%	(5,887)	(5,096) \$	(791)	-16%		
 1,961,457	1,655,557	305,900	18%	Public Amenities	4,584,112	3,887,590 \$	696,522	18%	(2,622,655)	\$ (2,232,033) \$	(390,622)	-18%		
1,629,005	1,425,319	203,686	14%	Downhill Ski	2,939,803	2,550,041	389,762	15%	(1,310,798)	(1,124,722) \$	(186,076)	-17%		
619,999	351,353	268,646	76%	Cross Country Ski	1,037,471	725,237	312,234	43%	(417,472)	(373,884) \$	(43,588)	-12%		
109,914	99,413	10,501	11%	Snowplay	166,439	161,331	5,108	3%	(56,525)	(61,918) \$	5,393	9%		
(119,594)	(103,462)	(16,132)	-16%	Golf	(172)	-	(172)	0%	(119,422)	(103,462) \$	(15,960)	-15%		
(5,503)	(5,768)	265	5%	Campground	-	-	-	0%	(5,503)	(5,768) \$	265	5%		
(17,912)	(18,716)	804	4%	Equestrian	-	-	-	0%	(17,912)	(18,716) \$	804	4%		
(4,306)	(4,092)	(214)	-5%	Bikeworks	2,120	-	2,120	0%	(6,426)	(4,092) \$	(2,334)	-57%		
(27,346)	(31,728)	4,383	14%	Trails	-	-	-	0%	(27,346)	(31,728) \$	4,383	14%		
(160,864)	(45,909)	(114,955)	-250%	The Lodge	266,048	276,031	(9,983)	-4%	(426,912)	(321,940) \$	(104,972)	-33%		
(726)	-	(726)	0%	Summer Food and Bev	-	-	-	0%	(726)	- \$	(726)	0%		
(64,272)	(21,403)	(42,869)	-200%	Pizza on the Hill	61,829	59,700	2,129	4%	(126,101)	(81,103) \$	(44,998)	-55%		
3,061	10,550	(7,489)	-71%	Alder Creek Café	110,574	115,250	(4,676)	-4%	(107,513)	(104,700) \$	(2,813)	-3%		
1,854,021	1,546,711	307,310	20%	Amenities Total	4,706,664	3,988,790	717,874	18%	(2,852,643)	(2,442,079)	(410,564)	-17%		
				HOA & Amenities										
 (1,271,326)	(1,185,487)	(85,839)	-7%	Support Services	77,130	109,865 \$	(32,735)	-30%	(1,348,456)	(1,295,352) \$	(53,104)	-4%		
(197,913)	(159,808)	(38,105)	-24%	General	_	_	_	0%	(197,913)	(159,808) \$	(38,105)	-24%		
(187,115)	(172,016)	(15,099)	-9%	Administration	9,051	10,600	(1,549)	-15%	(196,166)	(182,616) \$	(13,550)	-7%		
(65,057)	(83,655)	18,598	22%	Communications	36,192	48,300	(12,108)	-25%	(101,249)	(131,955) \$	30,706	23%		
(135,911)	(136,917)	1,006	1%	Information Tech	-	-	-	0%	(135,911)	(136,917) \$	1,006	1%		
(146,855)	(151,850)	4,995	3%	Accounting	-	-	-	0%	(146,855)	(151,850) \$	4,995	3%		
(68,184)	(74,719)	6,535	9%	Human Resources	-	-	-	0%	(68,184)	(74,719) \$	6,535	9%		
(49,824)	(28,333)	(21,491)	-76%	Architectural Standards	25,423	38,430	(13,007)	-34%	(75,247)	(66,763) \$	(8,484)	-13%		
(68,050)	(52,512)	(15,538)	-30%	Member Services	2,204	3,535	(1,331)	-38%	(70,254)	(56,047) \$	(14,207)	-25%		
(93,549)	(98,377)	4,828	5%	Risk & Facility Admin	- -	-	-	0%	(93,549)	(98,377) \$	4,828	5%		
(136,574)	(86,862)	(49,712)	-57%	Forestry	4,260	9,000	(4,740)	-53%	(140,834)	(95,862) \$	(44,972)	-47%		
(122,294)	(140,438)	18,144	13%	Maintenance	-	-	-	0%	(122,294)	(140,438) \$	18,144	13%		
\$ 582,695 \$	361,224 \$	221,471	61%	TDA Operating Fund	\$ 4,783,794	\$4,098,655 \$	685,139	17%	\$ (4,201,099)	\$ (3,737,431) \$	(463,668)	-12%		

Balance Sheet Consolidated

Tahoe Donner Association

As Of 2/28/2022

Name	Development	Operating Fund	Replacement	New Machinery	Property Fund	Total
	Fund		Reserve Fund	and Equipment		
Total: Cash	10,614,418.74	17,732,072.96	15,639,612.01	315,828.02	0.00	44,301,931.73
Total: Inventory	0.00	303,563.54	0.00	0.00	0.00	303,563.54
Total: Member Receivables, Net	0.00	3,334,402.68	0.00	0.00	0.00	3,334,402.68
Total: Other Receivables	18,301.51	(79,650.20)	37,856.83	0.00	0.00	(23,491.86)
Total: Prepaid Expenses	0.00	1,367,596.79	0.02	0.00	0.00	1,367,596.81
Total: Due From (To) Other Funds	3,254,841.72	(6,655,838.32)	3,427,035.97	(26,039.37)	0.00	0.00
Total: Property and Equipment	0.00	0.00	0.00	0.00	42,392,645.06	42,392,645.06
Total: Assets	13,887,561.97	16,002,430.98	19,104,504.83	289,788.65	42,392,645.06	91,676,931.49
Total: Asset	13,887,561.97	16,002,430.98	19,104,504.83	289,788.65	42,392,645.06	91,676,931.49
Total: Accounts Payable	0.00	1,097,960.24	0.00	0.00	0.00	1,097,960.24
Total: Accrued Liabilities	4,664.00	1,278,682.32	42,047.00	22.00	0.00	1,325,415.32
Total: Deferred Revenue, Assessment	0.00	6,400,387.65	0.00	0.00	0.00	6,400,387.65
Total: Deferred Revenue, Recreation Fee	0.00	1,045,807.00	0.00	0.00	0.00	1,045,807.00
Total: Deferred Revenue, Other	0.00	1,089,760.65	0.00	0.00	0.00	1,089,760.65
Total: Deposits	0.00	597,664.54	0.00	0.00	0.00	597,664.54
Total: Liabilities	4,664.00	11,510,262.40	42,047.00	22.00	0.00	11,556,995.40
Total: Liability	4,664.00	11,510,262.40	42,047.00	22.00	0.00	11,556,995.40
Total: Retained Earnings	10,280,158.59	3,909,473.67	14,750,627.00	298,524.85	42,968,645.06	72,207,429.17
Total: Equity	10,280,158.59	3,909,473.67	14,750,627.00	298,524.85	42,968,645.06	72,207,429.17
Total: Equity	10,280,158.59	3,909,473.67	14,750,627.00	298,524.85	42,968,645.06	72,207,429.17
Net Income	3,602,739.38	582,694.91	4,311,830.83	(8,758.20)	(576,000.00)	7,912,506.92
Total Liabilities and Equity	13,887,561.97	16,002,430.98	19,104,504.83	289,788.65	42,392,645.06	91,676,931.49

Tahoe Donner Association Annual Assessment Pace Report @ 03/02/2022

Source: MSDL - Period Sensitive Aged AR

			2022	AA (eUn	ify)		2021 A	A (term	1 72	2)	2020 AA (term 71)					
		# Units	%	\$AA	\$Total	# Units	%	\$AA		\$Total	# Units	%	\$AA		\$Total	
Invoiced:	11/15/20XX	6,473	100%	\$2,349	\$ 15,205,077	6,473	100%	\$2,241	\$	14,505,993	6,473	100%	\$2,065	\$	13,366,745	
Payments Rcvd as of:	11/30/20XX	(390)	-6.0%	\$2,349	\$ (916,179)	(486)	-7.5%	\$2,241	\$	(1,088,873)	(423)	-6.5%	\$2,065	\$	(873,711	
Balance as of:	11/30/20XX	6,083	94.0%	\$2,349	\$ 14,288,898	5,987	92.5%	\$2,241	\$	13,417,120	6,050	93.5%	\$2,065	\$	12,493,034	
Payments Rcvd as of:	12/20/20XX	(954)	-14.7%	\$2,349	\$ (2,240,980)	(1,183)	-18.3%	\$2,241	\$	(2,650,343)	(1,150)	-17.8%	\$2,065	\$	(2,374,809	
Balance as of:	12/20/20XX	5,129	79.2%	\$2,349	\$ 12,047,918	4,804	74.2%	\$2,241	\$	10,766,777	4,900	75.7%	\$2,065	\$	10,118,225	
Payments Rcvd as of:	2/16/20XX	(2,951)	-45.6%	\$2,349	\$ (6,932,530)	(2,981)	-46.0%	\$2,241	\$	(6,679,701)	(2,861)	-44.2%	\$2,065	\$	(5,907,765	
Balance as of:	2/16/20XX	2,178	33.6%	\$2,349	\$ 5,115,388	1,824	28.2%	\$2,241	\$	4,087,076	2,039	31.5%	\$2,065	\$	4,210,460	
Payments Rcvd as of:		(620)			\$ (1,455,705)	(450)				(1,009,509)	(357)	-5.5%		\$	(736,565	
Balance as of:	2/23/20XX	1,558	24.1%	\$2,349	\$ 3,659,683	1,373	21.2%	\$2,241	\$	3,077,567	1,682	26.0%	\$2,065	\$	3,473,895	
Payments Rcvd as of:	2/28/20XX	(503)	-7.8%	\$2,349	\$ (1,181,166)	(378)	-5.8%	\$2,241	\$	(846,117)	(770)	-11.9%	\$2,065	\$	(1,590,748	
Balance as of:	2/28/20XX	1,055	16.3%	\$2,349	\$ 2,478,517	996	15.4%	\$2,241	\$	2,231,450	912	14.1%	\$2,065	\$	1,883,147	
Payments Receive	d Total:	(5,418)	-84%	\$2,349	\$ (12,726,560)	(5,477)	-85%	\$2,241	\$	(12,274,543)	(4,791)	-74%	\$2,065	\$ (11,483,598	
Variance (Qty/\$)	2022 vs 2021:	(59)		\$ 108	452,017											
%Variance	2022 vs 2021:	-1.08%		4.82%	3.68%	7,000										
Variance (Qty/\$)	2022 vs 2020:	627		\$ 284	1,242,962	6,000		1,055		996						
%Variance	2022 vs 2020:	13.09%		13.75%	10.82%							1,68	2			
	Annual Asses	sment as	of 03/02	/2022 vs (03/02/xx	5,000										
		2022	2021	2020	•	4,000		_								
	Paid	5,418	5,477	4,791												
	Unpaid	1,055	996	1,682		3,000				F 477					■ Paid	
		6,473	6,473	6,473				5,418		5,477		4,79	1			
						2,000										
	Paid	84%	85%	74%		1,000										
	Unpaid	16%	15%	26%		2,000										