

MONTHLY FINANCIAL UPDATE - JANUARY 2023

## OPERATING FUND NOTES JANUARY 2023

Downhill Ski recorded strong visitation $+23 \%$ to budget while the excessive snowfall hampered visitation by -9\% at Cross Country for the month of January

Snowfall recorded at Downhill 14 days thru to Jan 19, which then saw a clear stretch of weather until the end of the month where 5 inches fell Jan 30

Consolidated F\&B operating result variance to budget $+\$ 6,000$, NOR greater than Jan 2022 of \$42,000

## YTD Net Operating Result \$98,744

variance to Budget -\$76,229, see following slides for detail

## OPERATING REVENUE + COST OF GOODS SOLD

OPERATING REVENUE: Gross revenue ended the month $\mathbf{\$ 5 1 , 0 0 0}$ or $\mathbf{2 . 0 6 \%}$ favorable to budget

- Consolidated Downhill Ski revenue $\mathbf{\$ 1 9 , 0 0 0}$ or $\mathbf{8 \%}$ better than budget, favorable to budget over all revenue streams
- With a full compliment of International Employees working in Downhill Ski School, revenue was $\$ 69,000$ or $19 \%$ better than budget
- Cross Country revenue $\mathbf{- \$ 6 4 , 0 0 0}$ or $\mathbf{- 1 2 \%}$ unfavorable to budget, excessive snowfall impacting visitation and revenues
- The Lodge revenue unfavorable to budget by $\mathbf{- \$ 1 3 , 0 0 0}$ or $\mathbf{- 8 \%}$, ACAC revenue favorable for the month $\mathbf{\$ 7 , 0 0 0}$ or $\mathbf{1 4 \%}$, Winter F\&B favorable to budget $\mathbf{\$ 1 6 , 0 0 0}$ or $\mathbf{1 2 \%}$, Pizza on the Hill better to budget $\$ 12,000$ or 39\%
COST OF GOODS SOLD: - $\mathbf{\$ 1 2 , 0 0 0}$ or $\mathbf{- 2 2 \%}$ unfavorable to budget in COGS expense for the month, due to higher-than-budgeted Retail and F\&B sales
- 34\% F\&B COGS for the month, on budget
- Retail COGS 49\% also on budget


## OPERATING LABOR + EXPENSES

TOTAL PAYROLL (INCLUDING BURDEN): Salaries and wages unfavorable to budget by -\$8,000 or -0.52\%

- Downhill Ski School -\$10,000 or -7\% unfavorable to budget for the month, offset with increased revenues \$69,000
- Savings in Maintenance labor along with Winter F\&B and ASO
- Downhill Mountain Operations unfavorable to budget -\$10,000 due to additional resources needed for snow clearing, lift preparation

OTHER OPERATING EXPENSES: Operating expense unfavorable to budget by $\mathbf{-} \mathbf{\$ 1 0 8 , 0 0 0}$ or -18\%

-     - $\$ 40,000$ due to recognizing full cost of TDPUD invoice, $\$ 40 \mathrm{k}$ accrued in 2022
- $\mathbf{\$ 5 , 0 0 0}$ credit card fees due to higher than budgeted revenues
- -\$5,000 linen service across applicable amenities
- -\$8,000 snowcat maintenance
-     - $\mathbf{\$ 7 , 0 0 0}$ greater natural gas expense within Aquatics, $\$ 13,500$ budgeted for the month
- -\$7,000 greater diesel usage in snow removal and pushing snow at Downhill and XC


## CONSOLIDATED OPERATING INCOME STATEMENT

## January 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |
| \$50,452 | \$50,452 | \$0 | 0.00\% | \$45,500 | \$4,952 | 10.88\% | Recreation Fee |
| \$1,192,248 | \$1,180,885 | \$11,363 | 0.96\% | \$1,113,464 | \$78,784 | 7.08\% | Direct Access and Use |
| \$397,316 | \$371,921 | \$25,395 | 6.83\% | \$336,867 | \$60,450 | 17.94\% | Food and Beverage |
| \$99,838 | \$98,740 | \$1,098 | 1.11\% | \$96,899 | \$2,939 | 3.03\% | Retail |
| \$716,473 | \$677,246 | \$39,227 | 5.79\% | \$565,316 | \$151,156 | 26.74\% | Lessons and Rentals |
| \$88,296 | \$114,126 | -\$25,830 | -22.63\% | \$109,465 | -\$21,170 | -19.34\% | Other Revenue |
| \$2,544,623 | \$2,493,370 | \$51,253 | 2.06\% | \$2,267,512 | \$277,112 | 12.22\% | Total Revenue |
| \$183,984 | \$172,855 | -\$11,129 | -6.44\% | \$156,345 | -\$27,639 | -17.68\% | Cost of Goods Sold |
| \$2,360,640 | \$2,320,515 | \$40,125 | 1.73\% | \$2,111,167 | \$304,751 | 14.44\% | Gross Margin |
| \$1,549,083 | \$1,541,093 | -\$7,990 | -0.52\% | \$1,407,963 | -\$141,119 | -10.02\% | Payroll (incl burden) |
| \$712,814 | \$604,449 | -\$108,365 | -17.93\% | \$584,193 | -\$128,621 | -22.02\% | Other Operating Expense |
| \$2,261,897 | \$2,145,542 | -\$116,355 | -5.42\% | \$1,992,156 | -\$269,741 | -13.54\% | Total Operating Cost |

Operating Result

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$50,452 | \$50,452 | \$0 | 0.00\% | \$45,500 | \$4,952 | 10.88\% |
| \$1,192,248 | \$1,180,885 | \$11,363 | 0.96\% | \$1,113,464 | \$78,784 | 7.08\% |
| \$397,316 | \$371,921 | \$25,395 | 6.83\% | \$336,867 | \$60,450 | 17.94\% |
| \$99,838 | \$98,740 | \$1,098 | 1.11\% | \$96,899 | \$2,939 | 3.03\% |
| \$716,473 | \$677,246 | \$39,227 | 5.79\% | \$565,316 | \$151,156 | 26.74\% |
| \$88,296 | \$114,126 | -\$25,830 | -22.63\% | \$109,465 | -\$21,170 | -19.34\% |
| \$2,544,623 | \$2,493,370 | \$51,253 | 2.06\% | \$2,267,512 | \$277,112 | 12.22\% |
| \$183,984 | \$172,855 | -\$11,129 | -6.44\% | \$156,345 | -\$27,639 | -17.68\% |
| \$2,360,640 | \$2,320,515 | \$40,125 | 1.73\% | \$2,111,167 | \$304,751 | 14.44\% |
| \$1,549,083 | \$1,541,093 | -\$7,990 | -0.52\% | \$1,407,963 | -\$141,119 | -10.02\% |
| \$712,814 | \$604,449 | -\$108,365 | -17.93\% | \$584,193 | -\$128,621 | -22.02\% |
| \$2,261,897 | \$2,145,542 | -\$116,355 | -5.42\% | \$1,992,156 | -\$269,741 | -13.54\% |
| \$98,743 | \$174,973 | -\$76,229 | -43.57\% | \$119,011 | -\$20,268 | -17.03\% |

## SUMMARY - OPERATING VARIANCES TO BUDGET



## YTD TO BUDGET

NET OPERATING RESULT
-\$76,229

## SUMMARY INCOME STATEMENT BY AMENITY - MONTH

| Net Operating Results |  |  |  |  |  |  | Department | Revenue |  |  |  |  |  |  | Total Operating Expenses |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Variance to Budget |  |  |  |  |  |  | Variance to Budget |  |  |  |  |  |  | Variance to Budget |  |  |  |  |  |
|  | Actual |  | Budget |  | Amount | \% |  |  | Actual |  | Budget |  | Amount | \% |  | Actual | Budget |  | Amount | \% |
| \$ | $(65,695)$ | \$ | $(75,757)$ | \$ | 10,062 | 13\% | Private Amenities | \$ | 68,769 | \$ | 57,389 | \$ | 11,380 | 20\% | \$ | $(134,464)$ | \$ (133,146) | \$ | $(1,318)$ | -1\% |
|  | $(17,852)$ |  | $(38,392)$ |  | 20,540 | 53\% | Trout Creek Rec Ctr |  | 68,769 |  | 57,389 |  | 11,380 | 20\% |  | $(86,621)$ | $(95,781)$ | \$ | 9,160 | 10\% |
|  | $(29,752)$ |  | $(20,378)$ |  | $(9,374)$ | -46\% | Aquatics |  | - |  | - |  | - | - |  | $(29,752)$ | $(20,378)$ | \$ | $(9,374)$ | -46\% |
|  | $(8,926)$ |  | $(8,121)$ |  | (805) | -10\% | Beach Club Marina |  | - |  | - |  | - |  |  | $(8,926)$ | $(8,121)$ | \$ | (805) | -10\% |
|  | $(4,317)$ |  | $(4,343)$ |  | 26 | 1\% | Tennis Center |  | - |  | - |  | - |  |  | $(4,317)$ | $(4,343)$ |  | 26 | 1\% |
|  | $(1,774)$ |  | $(1,165)$ |  | (609) | -52\% | Day Camps |  | - |  | - |  | - | - |  | $(1,774)$ | $(1,165)$ | \$ | (609) | -52\% |
|  | $(3,074)$ |  | $(3,358)$ |  | 284 | 8\% | Recreation Programs |  | - |  | - |  | - | "\#DIV/0! |  | $(3,074)$ | $(3,358)$ | \$ | 284 | 8\% |
|  | 901,896 |  | 928,703 |  | $(26,807)$ | -3\% | Public Amenities |  | 2,459,411 |  | 2,380,405 | \$ | 79,006 | 3\% |  | $(1,557,515)$ | \$ (1,451,702) | \$ | $(105,813)$ | -7\% |
|  | 831,060 |  | 754,048 |  | 77,012 | 10\% | Downhill Ski |  | 1,630,871 |  | 1,511,831 |  | 119,040 | 8\% |  | $(799,811)$ | $(757,783)$ | \$ | $(42,028)$ | -6\% |
|  | 261,952 |  | 326,937 |  | $(64,985)$ | -20\% | Cross Country Ski |  | 488,657 |  | 553,050 |  | $(64,393)$ | -12\% |  | $(226,705)$ | $(226,113)$ | \$ | (592) | 0\% |
|  | 49,893 |  | 41,052 |  | 8,841 | 22\% | Snowplay |  | 86,431 |  | 70,819 |  | 15,612 | 22\% |  | $(36,537)$ | $(29,767)$ | \$ | $(6,770)$ | -23\% |
|  | $(99,531)$ |  | $(60,836)$ |  | $(38,695)$ | -64\% | Golf |  | 2,162 |  | - |  | 2,162 | \#DIV/0! |  | $(101,693)$ | $(60,836)$ | \$ | $(40,857)$ | -67\% |
|  | $(3,153)$ |  | $(3,030)$ |  | (123) | -4\% | Campground |  | - |  | - |  | - | - |  | $(3,153)$ | $(3,030)$ | \$ | (123) | -4\% |
|  | $(11,402)$ |  | $(9,414)$ |  | $(1,988)$ | -21\% | Equestrian |  | - |  | - |  |  |  |  | $(11,402)$ | $(9,414)$ | \$ | $(1,988)$ | -21\% |
|  | $(2,645)$ |  | $(2,026)$ |  | (619) ${ }^{\prime}$ | -31\% | Bikeworks |  | - |  | - |  | - | - |  | $(2,645)$ | $(2,026)$ | \$ | (619) | -31\% |
|  | $(16,786)$ |  | $(17,665)$ |  | 879 | 5\% | Trails |  | - |  | - |  | - |  |  | $(16,786)$ | $(17,665)$ | \$ | 879 | 5\% |
|  | $(80,482)$ |  | $(67,518)$ |  | $(12,964)$ | -19\% |  |  | 149,928 |  | 162,755 |  | $(12,827)$ | -8\% |  | $(230,410)$ | $(230,273)$ | \$ | (137) | 0\% |
|  | (764) |  |  |  | (764) ${ }^{\prime}$ | \#IV/0! | Summer Food and Bev |  |  |  |  |  |  |  |  | (764) |  | \$ | (764) ${ }^{\prime}$ | DIV/0! |
|  | $(12,909)$ |  | $(25,088)$ |  | 12,179 | 49\% | Pizza on the Hill |  | 43,553 |  | 31,300 |  | 12,253 | 39\% |  | $(56,462)$ | $(56,388)$ | \$ | (74) | 0\% |
|  | $(13,338)$ |  | $(7,757)$ |  | $(5,581)$ | -72\% | Alder Creek Café |  | 57,809 |  | 50,650 |  | 7,159 | 14\% |  | $(71,147)$ | $(58,407)$ | + | $(12,740)$ | -22\% |
|  | 836,201 |  | 852,946 |  | $(16,745)$ | -2\% | Amenities Total |  | 2,528,180 |  | 2,437,794 |  | 90,386 | 4\% |  | $(1,691,979)$ | $(1,584,848)$ |  | $(107,131)$ | -7\% |
|  | $(737,456)$ |  | $(677,973)$ |  | $(59,483)$ | -9\% | HOA \& Amenities Support Services |  | 16,444 |  | 55,576 | \$ | $(39,132)$ | -70\% |  | $(753,900)$ | $(733,549)$ | \$ | $(20,351)$ | -3\% |
|  | $(71,945)$ |  | $(71,498)$ |  | (447) | -1\% | General |  | - |  | - |  | - | - |  | $(71,945)$ | $(71,498)$ | \$ | (447) | -1\% |
|  | $(99,468)$ |  | $(103,694)$ |  | 4,226 | 4\% | Administration |  | 4,440 |  | 4,995 |  | (555) | -11\% |  | $(103,907)$ | $(108,689)$ | \$ | 4,782 | 4\% |
|  | $(55,893)$ |  | $(50,716)$ |  | $(5,177)$ | -10\% | Communications |  | 19,263 |  | 21,150 |  | $(1,888)$ | -9\% |  | $(75,156)$ | $(71,866)$ | \$ | $(3,290)$ | -5\% |
|  | $(68,277)$ |  | $(72,168)$ |  | 3,891 | 5\% | Information Tech |  | - |  | - |  | - | - |  | $(68,277)$ | $(72,168)$ | \$ | 3,891 | 5\% |
|  | $(94,835)$ |  | $(94,856)$ |  | 21 | 0\% | Accounting |  | - |  | - |  | - | "\#DIV/0! |  | $(94,835)$ | $(94,856)$ | \$ | 21 | 0\% |
|  | $(48,981)$ |  | $(44,187)$ |  | $(4,794)$ | -11\% | Human Resources |  | - |  | - |  | - | - |  | $(48,981)$ | $(44,187)$ | \$ | $(4,794)$ | -11\% |
|  | $(41,542)$ |  | $(27,094)$ |  | $(14,448)$ | -53\% | Architectural Standards |  | $(9,098)$ |  | 23,980 |  | $(33,078)$ | -138\% |  | $(32,444)$ | $(51,074)$ | \$ | 18,630 | 36\% |
|  | $(31,691)$ |  | $(32,113)$ |  | 422 | 1\% | Member Services |  | 988 |  | 951 |  | 37 | 4\% |  | $(32,678)$ | $(33,064)$ | \$ | 386 | 1\% |
|  | $(65,433)$ |  | $(38,532)$ |  | $(26,901)$ | -70\% | Risk \& Facility Admin |  | - |  | - |  | - | - |  | $(65,433)$ | $(38,532)$ | \$ | $(26,901)$ | -70\% |
|  | $(59,753)$ |  | $(54,701)$ |  | $(5,052)$ | -9\% | Forestry |  | 852 |  | 4,500 |  | $(3,648)$ | -81\% |  | $(60,605)$ | $(59,201)$ | \$ | $(1,404)$ | -2\% |
|  | $(99,639)$ |  | $(88,414)$ |  | $(11,225)$ | -13\% | Maintenance |  | - |  | - |  | (3, | - |  | $(99,639)$ | $(88,414)$ | \$ | $(11,225)$ | -13\% |
| \$ | 98,744 | \$ | 174,973 | \$ | $(76,229)$ | -44\% | TDA Operating Fund |  | 2,544,623 |  | 2,493,370 | \$ | 51,253 | 2\% |  | $(2,445,879)$ | \$ (2,318,397) | \$ | $(127,482)$ | -5\% |

## VARIANCES TO BUDGET BY AMENITY - YTD



## DOWNHILL SKI SUMMARY

## January 2023

January 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$765,850 | \$748,235 | \$17,615 | 2.35\% | \$689,914 | \$75,936 | 11.01\% | Direct Access and Use | \$765,850 | \$748,235 | \$17,615 | 2.35\% | \$689,914 | \$75,936 | 11.01\% |
| \$144,368 | \$128,760 | \$15,608 | 12.12\% | \$127,242 | \$17,126 | 13.46\% | Food and Beverage | \$144,368 | \$128,760 | \$15,608 | 12.12\% | \$127,242 | \$17,126 | 13.46\% |
| \$42,032 | \$31,540 | \$10,492 | 33.27\% | \$30,435 | \$11,597 | 38.11\% | Retail | \$42,032 | \$31,540 | \$10,492 | 33.27\% | \$30,435 | \$11,597 | 38.11\% |
| \$612,483 | \$550,796 | \$61,687 | 11.20\% | \$443,700 | \$168,784 | 38.04\% | Lessons \& Rentals | \$612,483 | \$550,796 | \$61,687 | 11.20\% | \$443,700 | \$168,784 | 38.04\% |
| \$66,137 | \$52,500 | \$13,637 | 25.98\% | \$61,263 | \$4,874 | 7.96\% | Other Revenue | \$66,137 | \$52,500 | \$13,637 | 25.98\% | \$61,263 | \$4,874 | 7.96\% |
| \$1,630,871 | \$1,511,831 | \$119,040 | 7.87\% | \$1,352,554 | \$278,318 | 20.58\% | Total Revenue | \$1,630,871 | \$1,511,831 | \$119,040 | 7.87\% | \$1,352,554 | \$278,318 | 20.58\% |
| \$66,166 | \$54,290 | -\$11,876 | -21.87\% | \$50,302 | -\$15,864 | -31.54\% | Cost of Goods Sold | \$66,166 | \$54,290 | -\$11,876 | -21.87\% | \$50,302 | -\$15,864 | -31.54\% |
| \$1,564,705 | \$1,457,541 | \$107,164 | 7.35\% | \$1,302,252 | \$294,181 | 22.59\% | Gross Margin | \$1,564,705 | \$1,457,541 | \$107,164 | 7.35\% | \$1,302,252 | \$294,181 | 22.59\% |
| \$513,099 | \$485,287 | -\$27,812 | -5.73\% | \$460,697 | -\$52,402 | -11.37\% | Payroll (incl burden) | \$513,099 | \$485,287 | -\$27,812 | -5.73\% | \$460,697 | -\$52,402 | -11.37\% |
| \$220,693 | \$218,206 | -\$2,487 | -1.14\% | \$179,098 | -\$41,595 | -23.22\% | Other Operating Expenses | \$220,693 | \$218,206 | -\$2,487 | -1.14\% | \$179,098 | -\$41,595 | -23.22\% |
| \$733,792 | \$703,493 | -\$30,299 | -4.31\% | \$639,795 | -\$93,997 | -14.69\% | Total Operating Cost | \$733,792 | \$703,493 | -\$30,299 | -4.31\% | \$639,795 | -\$93,997 | -14.69\% |
| \$830,913 | \$754,048 | \$76,865 | 10.19\% | \$662,457 | \$168,456 | $\underline{-25.43 \%}$ | Operating Result | \$830,913 | \$754,048 | \$76,865 | 10.19\% | \$662,457 | \$168,456 | 25.43\% |
| 15,331 | 12,456 | 2,875 | 23\% | 15,038 | 293 | 2\% | Total Skier Visits | 15,331 | 12,456 | 2,875 | 23\% | 50,613 | -35,282 | 2\% |
| 9,583 | 9,235 | 348 | 4\% | 9,693 | -110 | -1\% | Paid Skier Visits | 9,583 | 9,235 | 348 | 4\% | 9,693 | -110 | -1\% |
| 4,987 | 2,641 | 2,346 | 89\% | 4,776 | 211 | 4\% | Pass Visits | 4,987 | 2,641 | 2,346 | 89\% | 4,776 | 211 | 4\% |
| 761 | 580 | 181 | 31\% | 569 | 192 | $34 \%$ | Comp | 761 | 580 | 181 | 31\% | 569 | 192 | 34\% |

## CROSS COUNTRY SUMMARY

| January 2023 |  |  |  |  |  |  |  | January 2023 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$326,467 | \$359,450 | -\$32,983 | -9\% | \$344,288 | -\$17,822 | -5.18\% | Direct Access and Use | \$326,467 | \$359,450 | -\$32,983 | -9\% | \$344,288 | -\$17,822 | -5.18\% |
| \$54,824 | \$65,900 | -\$11,076 | -17\% | \$63,988 | -\$9,164 | -14.32\% | Retail | \$54,824 | \$65,900 | -\$11,076 | -17\% | \$63,988 | -\$9,164 | -14.32\% |
| \$102,145 | \$121,200 | -\$19,055 | -16\% | \$119,957 | -\$17,812 | -14.85\% | Lessons and Rentals | \$102,145 | \$121,200 | -\$19,055 | -16\% | \$119,957 | -\$17,812 | -14.85\% |
| \$5,221 | \$6,500 | -\$1,280 | -20\% | \$6,478 | -\$1,257 | -19.41\% | Other Revenue | \$5,221 | \$6,500 | -\$1,280 | -20\% | \$6,478 | -\$1,257 | -19.41\% |
| \$488,657 | \$553,050 | -\$64,393 | -12\% | \$534,711 | -\$46,054 | -8.61\% | Total Revenue | \$488,657 | \$553,050 | -\$64,393 | -12\% | \$534,711 | -\$46,054 | -8.61\% |
| \$28,923 | \$33,600 | \$4,677 | 14\% | \$33,994 | \$5,071 | 14.92\% | Cost of Goods Sold | \$28,923 | \$33,600 | \$4,677 | 14\% | \$33,994 | \$5,071 | 14.92\% |
| \$459,734 | \$519,450 | -\$59,716 | -11\% | \$500,717 | -\$51,125 | -10.21\% | Gross Margin | \$459,734 | \$519,450 | -\$59,716 | -11\% | \$500,717 | -\$51,125 | -10.21\% |
| \$133,541 | \$128,326 | -\$5,215 | -4\% | \$139,755 | \$6,214 | 4.45\% | Payroll (incl burden) | \$133,541 | \$128,326 | -\$5,215 | -4\% | \$139,755 | \$6,214 | 4.45\% |
| \$64,241 | \$64,187 | -\$54 | 0\% | \$54,500 | -\$9,741 | -17.87\% | Other Operating Expenses | \$64,241 | \$64,187 | -\$54 | 0\% | \$54,500 | -\$9,741 | -17.87\% |
| \$197,782 | \$192,513 | -\$5,269 | -3\% | \$194,255 | -\$3,527 | -1.82\% | Total Operating Cost | \$197,782 | \$192,513 | -\$5,269 | -3\% | \$194,255 | -\$3,527 | -1.82\% |
| \$261,952 | \$326,937 | -\$64,985 | 20\% | \$306,462 | -\$44,510 | 14.52\% | Operating Result | \$261,952 | \$326,937 | -\$64,985 | -20\% | \$306,462 | -\$44,510 | -14.52\% |
| 13,451 | 14,719 | -1,268 | -9\% | 17,272 | $-3,821$ | -22\% | XC Skier Visits | 13,451 | 14,719 | -1,268 | -9\% | 17,272 | -3,821 | -22\% |

## CONSOLIDATED FOOD AND BEVERAGE SUMMARY

## January 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$305,683 | \$286,360 | \$19,323 | 6.75\% | \$253,228 | \$52,455 | 20.71\% | Food and N/A Beverage | \$305,683 | \$286,360 | \$19,323 | 6.75\% | \$253,228 | \$52,455 | 20.71\% |
| \$32,147 | \$33,790 | -\$1,643 | -4.86\% | \$31,295 | \$852 | 2.72\% | Beer | \$32,147 | \$33,790 | -\$1,643 | -4.86\% | \$31,295 | \$852 | 2.72\% |
| \$32,949 | \$23,380 | \$9,569 | 40.93\% | \$25,818 | \$7,131 | 27.62\% | Liquor | \$32,949 | \$23,380 | \$9,569 | 40.93\% | \$25,818 | \$7,131 | 27.62\% |
| \$24,337 | \$29,385 | -\$5,048 | -17.18\% | \$24,376 | -\$39 | -0.16\% | Wine | \$24,337 | \$29,385 | -\$5,048 | -17.18\% | \$24,376 | -\$39 | -0.16\% |
| \$543 | \$850 | -\$307 | -36.10\% | \$0 | \$543 | \# $\#$ DIV/0! | Other Revenue | \$543 | \$850 | -\$307 | -36.10\% | \$0 | \$543 | \#DIV/0! |
| \$395,659 | \$373,765 | \$21,894 | 5.86\% | \$334,717 | \$60,942 | 18.21\% | Total Revenue | \$395,659 | \$373,765 | \$21,894 | 5.86\% | \$334,717 | \$60,942 | 18.21\% |
| \$134,724 | \$124,955 | -\$9,769 | -7.82\% | \$109,962 | -\$24,762 | -22.52\% | Cost of Goods Sold | \$134,724 | \$124,955 | -\$9,769 | -7.82\% | \$109,962 | -\$24,762 | -22.52\% |
| \$260,934 | \$248,810 | \$12,124 | 4.87\% | \$224,755 | \$85,704 | 38.13\% | Gross Margin | \$260,934 | \$248,810 | \$12,124 | 4.87\% | \$224,755 | \$85,704 | 38.13\% |
| \$267,759 | \$263,033 | -\$4,726 | -1.80\% | \$281,943 | \$14,184 | 5.03\% | Payroll (incl burden) | \$267,759 | \$263,033 | -\$4,726 | -1.80\% | \$281,943 | \$14,184 | 5.03\% |
| \$73,209 | \$71,545 | -\$1,664 | -2.33\% | \$65,034 | -\$8,175 | -12.57\% | Other Operating Expenses | \$73,209 | \$71,545 | -\$1,664 | -2.33\% | \$65,034 | -\$8,175 | -12.57\% |
| \$340,968 | \$334,578 | -\$6,390 | -1.91\% | \$346,977 | \$6,009 | 1.73\% | Total Operating Cost | \$340,968 | \$334,578 | -\$6,390 | -1.91\% | \$346,977 | \$6,009 | 1.73\% |
| -\$80,034 | -\$85,768 | \$5,734 | -6.69\% | -\$122,222 | \$42,188 | 34.52\% | Operating Result | -\$80,034 | -\$85,768 | \$5,734 | -6.69\% | -\$122,222 | \$42,188 | -34.52\% |

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN MEMBER EQUITY 

|  | Actual |  | Budget |  | Prior Yr |  | Variance to Budget |  |  | Variance to PriorYr |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount |  |  | Pctg |  | Amount | Pctg |
| Operating Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Revenue | \$ | 2,544,623 |  |  | \$ | 2,493,370 | \$ | 2,267,512 | \$ | 51,253 | 2\% | \$ | 277,111 | 12\% |
| Operating Costs |  | (2,445,879) |  | $(2,318,397)$ |  | $(2,148,501)$ |  | $(127,482)$ | -5\% |  | $(297,378)$ | -14\% |
| Net Operating Result |  | 98,744 |  | 174,973 |  | 119,011 |  | (76,229) | 44\% |  | $(20,267)$ | 17\% |
| Assessment Revenue |  |  |  |  |  |  |  |  |  |  |  | - |
| Members Equity Transfer |  |  |  |  |  |  |  | - | - |  | - | - |
| Change in Members' Equity | \$ | 98,744 | \$ | 174,973 | \$ | 119,011 | \$ | $(76,229)$ | - | \$ | $(20,267)$ | 17\% |
| Replacement Reserve Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment licome | \$ | 40,372 | \$ | 9,698 | \$ | - | \$ | 30,674 | 316\% | \$ | 40,372 ${ }^{\prime}$ | \#DIV/0! |
| Expenditures - Capital |  | $(79,219)$ |  | $(240,380)$ |  | $(291,377)$ |  | 161,161 | 67\% |  | 212,159 | 73\% |
| Expenditures - Expense |  | $(39,651)$ |  | $(86,024)$ |  | $(47,708)$ |  | 46,373 | 54\% |  | 8,057 | 17\% |
| Fund Expenses |  | $(2,306)$ |  | $(3,816)$ |  | $(2,083)$ |  | 1,510 | 40\% |  | (223) | -11\% |
| Assets Sale Proceeds |  | 160 |  | 3,910 |  | 10 |  | $(3,750)$ | -96\% |  | 150 " | 1500\% |
| Net Result |  | $(80,644)$ |  | (316,612) |  | $(341,159)$ |  | 235,968 | 75\% |  | 260,515 | 76\% |
| Assessment Revenue |  | 5,598,886 |  | 5,598,886 |  | 5,489,104 |  | - | 0\% |  | 109,782 | 2\% |
| Members Equity Transfer |  | - |  | - |  | - |  | ' | \#DIV0! |  | - ${ }^{\prime}$ | \#DIV/0! |
| Change in Members' Equity | \$ | 5,518,242 | \$ | 5,282,274 | \$ | 5,147,945 | \$ | 235,968 | 4\% | \$ | 370,297 | 7\% |
| Development Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | \$ | 46,358 | \$ | 11,333 | \$ | - | \$ | 35,025 | 309\% | \$ | 46,358 ${ }^{\prime}$ | \#Div/0! |
| Expenditures - Capital |  | $(203,019)$ |  | $(475,000)$ |  | $(16,133)$ |  | 271,981 | 57\% |  | $(186,885)$ | -1158\% |
| Expenditures - Expense |  | - |  | $(14,167)$ |  | $(6,780)$ |  | 14,167 | 100\% |  | 6,780 | 100\% |
| Fund Expenses |  | (583) |  | $(1,500)$ |  | (583) |  | 917 | 61\% |  | - | 0\% |
| Operating Fund Surplus Transfer |  | - |  |  |  |  |  |  |  |  |  |  |
| Net Result |  | $(157,244)$ |  | (479,334) |  | $(23,496)$ |  | 322,090 | 67\% |  | (133,747) | -569\% |
| Assessment Revenue |  | 4,492,262 |  | 4,492,262 |  | 3,592,515 |  | - | 0\% |  | 899,747 | 25\% |
| Change in Members' Equity | \$ | 4,335,018 | \$ | 4,012,928 | \$ | 3,569,019 | \$ | 322,090 | 8\% | \$ | 766,000 | 21\% |
| New Equipment Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | \$ | 790 | \$ | 18 | \$ | - | \$ | 772 | 4289\% | \$ | $790{ }^{\prime}$ | \#DV/0! |
| Expenditures - Capital |  | $(1,187)$ |  | $(10,083)$ |  | (3,214) |  | 8,896 | 88\% |  | 2,027 | 63\% |
| Expenditures - Expense |  |  |  |  |  |  |  | - | - |  | - | - |
| Net Result |  | (397) |  | $(10,065)$ |  | $(3,214)$ |  | 9,668 | 96\% |  | 2,817 | 88\% |
| Assessment Revenue |  | - |  | - |  | - |  | - | - |  | - | - |
| Change in Members' Equity | \$ | (397) | \$ | $(10,065)$ | \$ | $(3,214)$ | \$ | 9,668 | -96\% | \$ | 2,817 | -88\% |
| Property Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenditures - Capital (increase ME in Fund) | \$ | 283,424 | \$ | 725,463 | \$ | 310,725 | \$ | $(442,039)$. | -61\% | \$ | $(27,301)$ | -9\% |
| Depreciation Expense / Chg in ME for Fund |  | $(312,000)$ |  | $(312,000)$ |  | (288,000) |  | - | 0\% |  | $(24,000)$ | -8\% |
| Change in Members' Equity | \$ | $(28,576)$ | \$ | 413,463 | \$ | 22,725 | \$ | $(442,039)$ | -107\% | \$ | $(51,301)$ | -226\% |
| Consolidated Change in Members' Equity | \$ | 9,923,032 | \$ | 9,873,573 | \$ | 8,855,486 | \$ | 49,459 | 1\% | \$ | 1,067,546 | 12\% |

## STATEMENT OF FINANCIAL POSITION BY FUND

As Of $1 / 31 / 2023$

| Name | Development Fund | Operating Fund | Replacement Reserve Fund | New Machinery and Equipment | Property Fund | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash - Operating | 0.00 | 9,921,473.56 | 0.00 | 0.00 | 0.00 | 9,921,473.56 |
| Cash - Invested | 12,861,536.35 | 3,421,514.12 | 16,897,343.41 | 270,459.46 | 0.00 | 33,450,853.34 |
| Inventory | 0.00 | 402,941.07 | 0.00 | 0.00 | 0.00 | 402,941.07 |
| Member Receivables, Net | 0.00 | 7,933,755.00 | 0.00 | 0.00 | 0.00 | 7,933,755.00 |
| Other Receivables | 20,357.51 | 551,796.86 | 18,948.06 | 0.00 | 0.00 | 591,102.43 |
| Prepaid Expenses | 0.00 | 1,581,955.01 | 39,113.08 | 0.00 | 0.00 | 1,621,068.09 |
| Due From (To) Other Funds | 4,163,292.74 | (8,710,486.75) | 4,549,822.04 | $(2,627.03)$ | 0.00 | 1.00 |
| Property and Equipment | 0.00 | 0.00 | 0.00 | 0.00 | 45,269,025.51 | 45,269,025.51 |
| Total Assets | 17,045,186.60 | 15,102,948.87 | 21,505,226.59 | 267,832.43 | 0.00 | 99,190,220.00 |
| Accounts Payable | 0.00 | 880,383.26 | 0.00 | 0.00 | 0.00 | 880,383.26 |
| Accrued Liabilities | 6,413.00 | 1,430,540.93 | 22,913.00 | 0.00 | 0.00 | 1,459,866.93 |
| Deferred Revenue, Assessment | 0.00 | 6,695,184.16 | 0.00 | 0.00 | 0.00 | 6,695,184.16 |
| Deferred Revenue, Recreation Fee | 0.00 | 795,674.78 | 0.00 | 0.00 | 0.00 | 795,674.78 |
| Deferred Revenue, Other | 0.00 | 1,320,742.00 | 0.00 | 0.00 | 0.00 | 1,320,742.00 |
| Deposits | 0.00 | 915,163.35 | 0.00 | 0.00 | 0.00 | 915,163.35 |
| Total Liabilities | 6,413.00 | 12,037,688.48 | 22,913.00 | 0.00 | 0.00 | 12,067,014.48 |
| Members Equity | 17,196,017.60 | 1,249,233.69 | 21,562,957.59 | 268,229.43 | 45,297,601.51 | 85,574,039.82 |
| Operating Fund Contingency Reserve | 0.00 | 1,717,282.70 | 0.00 | 0.00 | 0.00 | 1,717,282.70 |
| Net Operating Result | $(157,244.00)$ | 98,744.00 | (80,644.00) | (397.00) | (28,576.00) | $(168,117.00)$ |
| Total Liabilities and Equity | 17,045,186.60 | 15,102,948.87 | 21,505,226.59 | 267,832.43 | 45,269,025.51 | 99,190,220.00 |

## STATEMENT OF FINANCIAL POSITION PERIOD COMPARISON

| Name | As Of 01/31/2023 | As Of 12/31/2022 | Diff | As Of 01/31/2022 | Diff |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash - Operating | 9,921,473.56 | 7,555,657.62 | 2,365,815.94 | 8,940,881.04 | 980,592.52 |
| Cash - Invested | 33,450,853.34 | 33,307,194.80 ${ }^{\text {² }}$ | 143,658.54 | 30,964,363.52 | 2,486,489.82 |
| Inventory | 402,941.07 | 422,556.72 | $(19,615.65)$ | 329,188.98 | 73,752.09 |
| Member Receivables, Net | 7,933,755.00 | 116,281.83 | 7,817,473.17 | 7,715,492.89 | 218,262.11 |
| Other Receivables | 591,102.43 | 591,349.21 | (246.78) | 233,726.94 | 357,375.49 |
| Prepaid Expenses | 1,621,068.09 | 1,639,382.94 | $(18,314.85)$ | 1,346,649.97 | 274,418.12 |
| Due From (To) Other Funds | 1.00 | 1.00 | 0.00 | 1.00 | 0.00 |
| Property and Equipment | 45,269,025.51 | 45,276,011.96 | $(6,986.45)$ | 42,868,622.85 | 2,400,402.66 |
| Total Assets | 99,190,220.00 | 88,908,436.08 | 10,281,783.92 | 92,398,927.19 | 6,791,292.81 |
| Accounts Payable | 880,383.26 | 946,848.12 | $(66,464.86)$ | 862,829.44 | 17,553.82 |
| Accrued Liabilities | 1,459,866.93 | 1,946,819.60 | $(486,952.67)$ | 1,313,014.31 | 146,852.62 |
| Deferred Revenue, Assessment | 6,695,184.16 | 5,825,391.11 | 869,793.05 | 6,207,874.09 | 487,310.07 |
| Deferred Revenue, Recreation Fee | 795,674.78 | 614,426.78 | 181,248.00 | 809,842.00 | $(14,167.22)$ |
| Deferred Revenue, Other | 1,320,742.00 | 1,582,162.57 | $(261,420.57)$ | 1,474,245.27 | $(153,503.27)$ |
| Deposits | 915,163.35 | 814,461.95 | 100,701.40 | 808,961.79 | 106,201.56 |
| Total Liabilities | 12,067,014.48 | 11,730,110.13 | 336,904.35 | 11,476,766.90 | 590,247.58 |
| Members Equity | 85,574,039.82 | 79,783,205.95 | 5,790,833.87 | 79,590,796.29 | 5,983,243.53 |
| Operating Fund Contingency Reserve | 1,717,282.70 | 1,557,497.00 | 159,785.70 | 1,557,497.00 | 159,785.70 |
| Net Operating Result | $(168,117.00)$ | (4,162,377.00) | 3,994,260.00 | $(226,133.00)$ | 58,016.00 |
| Total Liabilities and Equity | 99,190,220.00 | 88,908,436.08 | 10,281,783.92 | 92,398,927.19 | 6,791,292.81 |

## VISITATION BY AMENITY - JANUARY 2023

Private Amenities
Trout Creek
Public Amenities

## Downhill Ski

| Day Tickets |
| ---: |
| Season Pass |
| Comp |

Total Downhill Ski
Cross Country Ski
Day Tickets
Season Pa
Comp

Actual Budget
Variance
Variance
$10405 \quad 8624 \quad 1781$
21\%

| 9583 | 9235 | 348 | $4 \%$ |
| ---: | ---: | ---: | ---: |
| 4987 | 2641 | 2346 | $89 \%$ |
| 761 | 580 | 181 | $31 \%$ |
|  |  |  |  |
| 15331 | 12456 | 2875 | $23 \%$ |
|  |  |  |  |
|  |  |  |  |
| 4928 | 6014 | -1086 | $-18 \%$ |
| 7996 | 9590 | -1594 | $-17 \%$ |
| 527 | 487 | 40 | $8 \%$ |
|  |  |  |  |
| 13451 | 16091 | -2640 | $-16 \%$ |
|  |  |  |  |
| 3457 | 2832 | 625 | $22 \%$ |
| 3332 | 3385 | -53 | $-2 \%$ |
| 1453 | 1335 | 118 | $9 \%$ |
| 4817 | 4240 | 577 | $14 \%$ |

Prior Year Variance

## Variance

$37 \%$
$7612 \quad 2793$ 37\%

| 9693 | -110 | $-1 \%$ |
| ---: | ---: | ---: |
| 4776 | 211 | $4 \%$ |
| 569 | 192 | $34 \%$ |
|  |  |  |
| 15038 | 293 | $2 \%$ |
|  |  |  |
|  |  |  |
| 5815 | -887 | $-15 \%$ |
| 10893 | -2897 | $-27 \%$ |
| 564 | -37 | $-7 \%$ |
|  |  |  |
| 17272 | -3821 | $\mathbf{1 9 9 1 2}$ |
|  |  |  |
| 3276 | 181 | $6 \%$ |
| 2978 | 354 | $12 \%$ |
| 1005 | 448 | $45 \%$ |
| 4063 | 754 | $19 \%$ |

## PERSONNEL REPORT - JANUARY 2023



January 2023 December 2022 January 2022 Variance 23 MTM Variance 23/22 Terms / EOS Layoff
New Hires

| Full Time Salaried | 42 | 40 | 39 | 5\% | 8\% | 0 | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full Time Hourly | 44 | 46 | 48 | -4\% | -8\% | 2 |  |
| Total Full Time Year Round | 86 | 86 | 87 | 0\% | -1\% | 2 | 2 |
| Seasonal / Part Time Hourly | 423 | 482 | 338 | -12\% | 25\% | 0 | -59 |
| Contractor |  | 0 | 0 |  |  |  |  |
| Total Employees | 509 | 568 | 425 | -10\% | 20\% | 2 | -57 |

1) Vacancies - Safety and Training Specialist, FT Hourly Maintenance, Assistant Trout Creek Manager 2) Financial Analyst commencing March 1st, Exec Sous Chef commenced Jan 25th

## ANNUAL ASSESSMENT PACE REPORT

Tahoe Donner Association
Annual Assessment Pace Report @ 01/31/2023
Source: MSDL - Period Sensitive Aged AR


## LOOKING AHEAD

- Clear weather for Presidents Weekend, snow showers expected during the $2^{\text {nd }}$ half of Ski Skate Week
- Winter season pass revenue $1 \%$ up on prior year or $\$ 8,569$, volume down $-10 \%$ as at Jan 23, 2023
- The Winter Music Series continues each Thursday at ACAC and Saturdays at Pizza on the Hill
- March $2^{\text {nd }}$ Happy Hour with the GM David Mickaelian along with Edi Bol Thursday at ACAC


## THANK YOU

