## Monthly Financial Update April 2023

## OPERATING FUND NOTES APRIL 2023

Cross Country season extended 7 days, Downhill Ski extended 3 days resulting in a further \$119,000 of unbudgeted revenue

Consolidated F\&B Net Operating Result positive to budget YTD \$29,000 and \$159,000 to Prior Year

During the audit, it was determined to recognize the full cost of the TDPUD invoice dispute in 2022. Correction was made in April 2023 crediting back $\$ 40 \mathrm{k}$ to the Operating Fund resulting in Utilities approx. \$40k under budget for the month

## YTD Net Operating Result -\$239,723

surplus to Budget $\$ 379,278$, see following slides for detail

## OPERATING REVENUE + COST OF GOODS SOLD

OPERATING REVENUE: Gross revenue favorable to budget $\mathbf{\$ 3 2 0 , 0 0 0}$ or $\mathbf{5 4 \%}$

- Consolidated Downhill Ski revenue $\mathbf{\$ 2 2 8 , 0 0 0}$ or $\mathbf{1 1 1 \%}$ favorable to budget, additional 3 days of operations contributed $\$ 83,000$ of the revenue surplus for the month
- Cross Country revenue $\mathbf{\$ 3 9 , 0 0 0}$ or $\mathbf{3 5 \%}$ favorable to budget, the additional 7 days of operations resulted in $\$ \mathbf{3 6 , 0 0 0}$ of the monthly surplus
- Strong visitation at The Lodge saw revenue $\mathbf{\$ 1 3 , 0 0 0}$ or $\mathbf{1 0 \%}$ better than budget for the month

COST OF GOODS SOLD: - $\mathbf{\$ 2 8 , 0 0 0}$ or -43\% unfavorable to budget in COGS expense for the month, due to higher-than-budgeted Retail and F\&B sales as a result of additional days of operations

- $28.24 \%$ F\&B COGS for the month, budgeted at $32.33 \%$
- Retail COGS $67.23 \%$, budgeted at $60.23 \%$


## OPERATING LABOR + EXPENSES

TOTAL PAYROLL (including BURDEN): Salaries and wages favorable to budget by \$24,000 or 2\%

- Labor savings at Downhill Ski of $\mathbf{\$ 9 , 0 0 0}$ for the month, inclusive of being open an extra 3 days for the month
- With the additional 7 days of XC operations, labor was unfavorable to budget for the month of - $\$ 19,000$ or $-45 \%$
- Other labor savings in Forestry, Accounting, IT, and Member Services while The Lodge and Pizza on the Hill were right on budget for the month

OTHER OPERATING EXPENSES: Operating expense favorable to budget by $\mathbf{\$ 1 4 , 0 0 0}$ or $\mathbf{3 \%}$

- \$45,000 utilities favorable to budget for the month due to reversal of TDPUD water expense
- $\mathbf{\$ 3 2 , 0 0 0}$ savings in Supplies and Maintenance, $\$ 15,000$ of Defensible Space expense deferred due to snow coverage, deferred golf course maintenance additionally of $\$ 6,500$ again due to snow
-     - $\$ \mathbf{1 7 , 0 0 0}$ unfavorable in Employee Housing expense due to additional property leases under contract
- Credit Card fees $\mathbf{-} \mathbf{\$ 1 8 , 0 0 0}$ unfavorable to budget due to higher sales, other expense timing differences


## CONSOLIDATED OPERATING INCOME STATEMENT

| April 2023 |  |  |  |  |  |  |  | January to April 2023 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$69,161 | \$37,952 | \$31,209 | 82.23\% | \$17,480 | \$51,681 | 295.66\% | Recreation Fee | \$238,217 | \$181,906 | \$56,311 | 30.96\% | \$161,980 | \$76,237 | 47.07\% |
| \$336,774 | \$198,260 | \$138,514 | 69.86\% | \$229,083 | \$107,691 | 47.01\% | Direct Access and Use | \$3,603,180 | \$3,561,540 | \$41,640 | 1.17\% | \$3,374,717 | \$228,463 | 6.77\% |
| \$257,844 | \$182,817 | \$75,027 | 41.04\% | \$153,094 | \$104,750 | 68.42\% | Food and Beverage | \$1,378,205 | \$1,321,579 | \$56,626 | 4.28\% | \$1,175,218 | \$202,988 | 17.27\% |
| \$28,580 | \$9,464 | \$19,116 | 201.99\% | \$11,132 | \$17,448 | 156.74\% | Retail | \$266,942 | \$246,608 | \$20,334 | 8.25\% | \$247,170 | \$19,772 | 8.00\% |
| \$177,927 | \$100,627 | \$77,300 | 76.82\% | \$65,440 | \$112,487 | 171.89\% | Lessons and Rentals | \$2,177,648 | \$1,996,330 | \$181,318 | 9.08\% | \$1,687,361 | \$490,287 | 29.06\% |
| \$40,121 | \$60,900 | -\$20,779 | -34.12\% | \$40,760 | -\$639 | -1.57\% | Other Revenue | \$397,810 | \$454,999 | -\$57,189 | -12.57\% | \$389,199 | \$8,611 | 2.21\% |
| \$910,407 | \$590,020 | \$320,387 | 54.30\% | \$516,989 | \$393,418 | 76.10\% | Total Revenue | \$8,062,002 | \$7,762,962 | \$299,040 | 3.85\% | \$7,035,644 | \$1,026,359 | 14.59\% |
| \$92,748 | \$64,917 | -\$27,831 | -42.87\% | \$65,370 | -\$27,377 | -41.88\% | Cost of Goods Sold | \$574,032 | \$556,119 | -\$17,913 | -3.22\% | \$510,157 | -\$63,875 | -12.52\% |
| \$817,659 | \$525,103 | \$292,556 | 55.71\% | \$451,619 | \$420,796 | 93.17\% | Gross Margin | \$7,487,970 | \$7,206,843 | \$281,127 | 3.90\% | \$6,525,487 | \$1,090,234 | 16.71\% |
| \$1,092,000 | \$1,116,313 | \$24,313 | 2.18\% | \$921,887 | -\$170,113 | -18.45\% | Payroll (incl burden) | \$5,302,452 | \$5,564,794 | \$262,342 | 4.71\% | \$4,854,727 | -\$447,724 | -9.22\% |
| \$484,118 | \$498,587 | \$14,469 | 2.90\% | \$392,480 | -\$91,638 | -23.35\% | Other Operating Expenses | \$2,424,792 | \$2,260,599 | -\$164,193 | -7.26\% | \$2,175,590 | -\$249,202 | -11.45\% |
| \$1,576,118 | \$1,614,900 | \$38,782 | 2.40\% | \$1,314,367 | -\$261,751 | -19.91\% | Total Operating Cost | \$7,727,243 | \$7,825,393 | \$98,150 | 1.25\% | \$7,030,317 | -\$696,926 | -9.91\% |
| -\$758,458 | -\$1,089,797 | \$331,339 | 30.40\% | -\$862,748 | \$104,290 | 12.09\% | Operating Result | -\$239,273 | -\$618,550 | \$379,278 | 61.32\% | -\$504,830 | \$265,557 | $\underline{-52.60 \%}$ |

## SUMMARY - OPERATING VARIANCES TO BUDGET



TOTAL PAYROLL

MONTH
\$14,469
2.90\%

YTD
-\$164,193
-7.26\%


MONTH TO BUDGET

NET OPERATING RESULT \$331,339 | 30.00\%

YTD TO BUDGET

NET OPERATING RESULT
\$379,278|61.32\%

## SUMMARY INCOME STATEMENT BY AMENITY - MONTH <br> Net Operating Results



| Department | Revenue |  |  |  |  |  |  | nses |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Variance to Budget |  |  |  |  |  |  | Variance to Budget |  |  |  |  |  |  |
|  |  | Actual |  | Budget |  | Amount | \% |  | Actual |  | Budget |  | Amount | \% |
| Private Amenities | \$ | 90,925 | \$ | 56,002 | \$ | 34,923 | 62\% | \$ | $(140,485)$ | \$ | $(134,660)$ | \$ | $(5,825)$ | -4\% |
| Trout Creek Rec Ctr |  | 90,375 |  | 56,002 |  | 34,373 | 61\% |  | $(94,920)$ |  | $(90,987)$ | \$ | $(3,933)$ | -4\% |
| Aquatics |  | - |  | - |  | - | - |  | $(21,273)$ |  | $(20,588)$ | \$ | (685) | -3\% |
| Beach Club Marina |  | - |  | - |  | - | - |  | $(10,084)$ |  | $(8,131)$ | \$ | $(1,953)$ | -24\% |
| Tennis Center |  | - |  |  |  | - | - |  | $(5,186)$ |  | $(5,303)$ | \$ | 117 | 2\% |
| Day Camps |  | 530 |  |  |  | 530 | - |  | $(1,843)$ |  | $(1,165)$ | \$ | (678) | -58\% |
| Recreation Programs | 20 - 20 \#\#DIV/0! |  |  |  |  |  |  |  | $(7,177)$ |  | $(8,486)$ | \$ | 1,309 | 15\% |
| Public Amenities |  | 782,045 |  | 477,765 | \$ | 304,280 | 64\% |  | $(821,899)$ | \$ | $(811,914)$ | \$ | $(9,985)$ | -1\% |
| Downhill Ski |  | 433,744 |  | 205,348 |  | 228,396 | 111\% |  | $(365,599)$ |  | $(331,034)$ | \$ | $(34,565)$ | -10\% |
| Cross Country Ski |  | 151,154 |  | 112,150 |  | 39,004 | 35\% |  | $(107,959)$ |  | $(77,817)$ | \$ | $(30,142)$ | -39\% |
| Snowplay |  | (70) |  |  | (70) "\#DIV/0! |  |  |  | $(6,680)$ |  | $(7,935)$ | \$ | 1,255 | 16\% |
| Golf |  | 1,011 |  |  | 1,011 "\#DIV/0! |  |  |  | $(27,988)$ |  | $(103,277)$ | \$ | 75,289 | 73\% |
| Campground |  | 124 |  |  | 124 |  |  |  | $(4,194)$ |  | $(3,040)$ | \$ | $(1,154)$ | -38\% |
| Equestrian |  | - |  |  | - - |  |  |  | $(18,004)$ |  | $(11,417)$ | \$ | $(6,587)$ | -58\% |
| Bikeworks |  | 27 |  |  | 27 |  |  |  | $(1,918)$ |  | $(2,036)$ | \$ | 118 | 6\% |
| Trails |  | - |  | - | - - |  |  |  | $(15,563)$ |  | $(17,164)$ | \$ | 1,601 | 9\% |
| The Lodge |  | 137,292 |  | 124,472 | 12,820 10\% |  |  |  | $(200,623)$ |  | $(195,142)$ | \$ | $(5,481)$ | -3\% |
| Summer Food and Bev |  | - |  |  | - - |  |  |  | (649) |  | - | \$ | (649) | DIV/0! |
| Pizza on the Hill |  | 33,062 |  | 26,450 | 6,61216,357 |  | 25\% |  | $(45,987)$ |  | $(44,913)$ | \$ | $(1,074)$ | -2\% |
| Alder Creek Café |  | 25,702 |  | 9,345 |  |  | 16,357 175\% |  | $(26,734)$ |  | $(18,139)$ | \$ | $(8,595)$ | -47\% |
| Amenities Total | 872,970 |  | 533,767 |  |  | 339,203 | 64\% | $(962,384)$ |  | $(946,574)$ |  |  | $(15,810)$ | -2\% |
| HOA \& Amenities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General |  | - |  |  |  | - | - |  | $(69,041)$ |  | $(70,748)$ | \$ | 1,707 | 2\% |
| Administration |  | $(2,883)$ |  | 8,295 |  | $(11,178)$ | -135\% |  | $(144,179)$ |  | $(109,444)$ | \$ | $(34,735)$ | -32\% |
| Communications |  | 23,112 |  | 21,150 |  | 1,962 | 9\% |  | $(76,039)$ |  | $(74,858)$ | \$ | $(1,181)$ | -2\% |
| Information Tech |  | - |  | - |  | - | - |  | $(61,686)$ |  | $(70,873)$ | \$ | 9,187 | 13\% |
| Accounting |  | - |  | - |  | - | "\#DIV/0! |  | $(84,429)$ |  | $(88,750)$ | \$ | 4,321 | 5\% |
| Human Resources |  | - |  | - |  | - | - |  | $(30,608)$ |  | $(42,919)$ | \$ | 12,311 | 29\% |
| Architectural Standards |  | 15,891 |  | 21,410 |  | $(5,519)$ | -26\% |  | $(34,775)$ |  | $(48,506)$ | \$ | 13,731 | 28\% |
| Member Services |  | 465 |  | 898 |  | (433) | -48\% |  | $(26,558)$ |  | $(33,325)$ | \$ | 6,767 | 20\% |
| Risk \& Facility Admin |  | - |  | - |  | - | - |  | $(43,698)$ |  | $(37,460)$ | \$ | $(6,238)$ | -17\% |
| Forestry |  | 852 |  | 4,500 |  | $(3,648)$ | -81\% |  | $(60,796)$ |  | $(85,138)$ | \$ | 24,342 | 29\% |
| Maintenance |  | - |  | - |  | - | - |  | $(74,673)$ |  | $(71,222)$ | \$ | $(3,451)$ | -5\% |
| TDA Operating Fund | \$ | 910,407 | \$ | 590,020 | \$ | 320,387 | 54\% |  | (1,668,865) |  | (1,679,817) | \$ | 10,952 | 1\% |

## SUMMARY INCOME STATEMENT BY AMENITY - YTD



| Department | Revenue |  |  |  |  |  |  | Total Operating Expenses |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual |  | Variance to Budget |  |  |  | \% | Actual |  | Variance to Budget |  |  |  | \% |
|  |  |  |  | Budget |  | Amount |  |  |  |  | Budget |  | Amount |  |
| Private Amenities | \$ | 316,497 | \$ | 228,032 | \$ | 88,465 | 39\% | \$ | $(535,010)$ | \$ | $(534,183)$ | \$ | (827) | 0\% |
| Trout Creek Rec Ctr |  | 315,722 |  | 228,032 |  | 87,690 | 38\% |  | $(357,608)$ |  | $(374,714)$ | \$ | 17,106 | 5\% |
| Aquatics |  | - |  | - |  |  | \#DIV/0! |  | $(95,123)$ |  | $(84,322)$ | \$ | $(10,801)$ | -13\% |
| Beach Club Marina |  | 10 |  | - |  |  | \#DIV/0! |  | $(37,266)$ |  | $(32,494)$ | \$ | $(4,772)$ | -15\% |
| Tennis Center |  | - |  | - |  |  | \#DIV/0! |  | $(19,374)$ |  | $(18,332)$ | \$ | $(1,042)$ | -6\% |
| Day Camps |  | 745 |  | - |  |  | \#DIV/0! |  | $(6,684)$ |  | $(4,640)$ | \$ | $(2,044)$ | -44\% |
| Recreation Programs |  | 20 |  | - |  |  | \#DIV/0! |  | $(18,956)$ |  | $(19,681)$ | \$ | 725 | 4\% |
| Public Amenities |  | 7,513,268 |  | 7,236,230 | \$ | 277,038 | 4\% |  | $(4,943,823)$ | \$ | $(4,936,384)$ | \$ | $(7,439)$ | 0\% |
| Downhill Ski |  | 4,927,662 |  | 4,481,287 |  | 446,375 | 10\% |  | $(2,480,821)$ |  | $(2,467,007)$ | \$ | $(13,814)$ | -1\% |
| Cross Country Ski |  | 1,473,569 |  | 1,587,100 |  | $(113,531)$ | -7\% |  | $(685,999)$ |  | $(702,887)$ | \$ | 16,888 | 2\% |
| Snowplay |  | 200,793 |  | 232,005 |  | $(31,212)$ | -13\% |  | $(93,665)$ |  | $(89,816)$ | \$ | $(3,849)$ | -4\% |
| Golf |  | 5,192 |  | - |  | 5,192 | \#DIV/0! |  | $(265,671)$ |  | $(299,738)$ | \$ | 34,067 | 11\% |
| Campground |  | 124 |  | - |  | 124 | \#DIV/0! |  | $(15,438)$ |  | $(12,130)$ | \$ | $(3,308)$ | -27\% |
| Equestrian |  | - |  |  |  |  | \#DIV/0! |  | $(59,740)$ |  | $(38,785)$ | \$ | $(20,955)$ | -54\% |
| Bikeworks |  | 27 |  |  |  | 27 | \#DIV/0! |  | $(10,278)$ |  | $(8,123)$ | \$ | $(2,155)$ | -27\% |
| Trails |  | - |  | - |  | - | \#DIV/0! |  | $(62,877)$ |  | $(69,259)$ | \$ | 6,382 | 9\% |
| The Lodge |  | 582,737 |  | 639,163 |  | $(56,426)$ | -9\% |  | $(852,599)$ |  | $(858,593)$ | \$ | 5,994 | 1\% |
| Summer Food and Bev |  |  |  |  |  |  | \#DIV/0! |  | $(3,411)$ |  |  | \$ | $(3,411)$ | 0\% |
| Pizza on the Hill |  | 142,863 |  | 131,080 |  | 11,783 | 9\% |  | $(203,023)$ |  | $(206,377)$ | \$ | 3,354 | 2\% |
| Alder Creek Café |  | 180,300 |  | 165,595 |  | 14,705 | 9\% |  | $(210,301)$ |  | $(183,669)$ | \$ | $(26,632)$ | -14\% |
| Amenities Total |  | 7,829,765 |  | 7,464,262 |  | 365,503 | 5\% |  | (5,478,833) |  | $(5,470,567)$ |  | $(8,266)$ | 0\% |
| HOA \& Amenities Support Services |  | 232,236 |  | 298,700 | \$ | (66,464) | -22\% |  | $(2,822,441)$ |  | (2,910,946) | \$ | 88,505 | 3\% |
| General |  | - |  | - |  | - | - |  | $(288,650)$ |  | $(301,592)$ | \$ | 12,942 | 4\% |
| Administration |  | 109,630 |  | 96,480 |  | 13,150 | 14\% |  | $(465,909)$ |  | $(436,021)$ | \$ | $(29,888)$ | -7\% |
| Communications |  | 85,167 |  | 84,600 |  | 567 | 1\% |  | $(285,498)$ |  | $(293,427)$ | \$ | 7,929 | 3\% |
| Information Tech |  | - |  | - |  | - | 0\% |  | $(244,161)$ |  | $(286,198)$ | \$ | 42,037 | 15\% |
| Accounting |  | - |  | - |  |  | \#DIV/0! |  | $(346,509)$ |  | $(364,202)$ | \$ | 17,694 | 5\% |
| Human Resources |  | - |  | - |  |  | 0\% |  | $(182,723)$ |  | $(178,476)$ | \$ | $(4,247)$ | -2\% |
| Architectural Standards |  | 28,516 |  | 95,820 |  | $(67,304)$ | -70\% |  | $(148,892)$ |  | $(201,534)$ | \$ | 52,642 | 26\% |
| Member Services |  | 2,998 |  | 3,800 |  | (802) | -21\% |  | $(113,170)$ |  | $(132,668)$ | \$ | 19,498 | 15\% |
| Risk \& Facility Admin |  | - |  | - |  | - | 0\% |  | $(177,552)$ |  | $(156,931)$ | \$ | $(20,621)$ | -13\% |
| Forestry |  | 5,924 |  | 18,000 |  | $(12,076)$ | -67\% |  | $(226,053)$ |  | $(263,992)$ | \$ | 37,939 | 14\% |
| Maintenance |  | - |  | - |  | - | 0\% |  | $(343,324)$ |  | $(295,905)$ | \$ | $(47,419)$ | -16\% |

## VARIANCES TO BUDGET BY AMENITY - YTD



## DOWNHILL SKI SUMMARY

April 2023
January to April 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$216,079 | \$89,560 | \$126,519 | 141.27\% | \$121,853 | \$94,225 | 77.33\% | Direct Access and Use | \$2,327,841 | \$2,214,690 | \$113,151 | 5.11\% | \$2,092,359 | \$235,482 | 11.25\% |
| \$61,789 | \$22,800 | \$38,989 | 171.00\% | \$16,472 | \$45,317 | 275.12\% | Food and Beverage | \$467,812 | \$385,260 | \$82,552 | 21.43\% | \$384,344 | \$83,468 | 21.72\% |
| \$12,486 | \$4,161 | \$8,325 | 200.07\% | \$2,785 | \$9,701 | 348.31\% | Retail | \$115,349 | \$84,807 | \$30,542 | 36.01\% | \$83,901 | \$31,448 | 37.48\% |
| \$142,765 | \$84,327 | \$58,438 | 69.30\% | \$62,738 | \$80,026 | 127.56\% | Lessons \& Rentals | \$1,864,994 | \$1,654,130 | \$210,864 | 12.75\% | \$1,372,382 | \$492,613 | 35.89\% |
| \$626 | \$4,500 | -\$3,874 | -86.08\% | \$1,421 | -\$795 | -55.93\% | Other Revenue | \$151,666 | \$142,400 | \$9,266 | 6.51\% | \$104,206 | \$47,460 | 45.54\% |
| \$433,744 | \$205,348 | \$228,396 | 111.22\% | \$205,269 | \$228,475 | 111.30\% | Total Revenue | \$4,927,662 | \$4,481,287 | \$446,375 | 9.96\% | \$4,037,191 | \$890,471 | 22.06\% |
| \$22,626 | \$9,422 | -\$13,204 | -140.14\% | \$10,212 | -\$12,414 | -121.56\% | Cost of Goods Sold | \$184,811 | \$158,230 | -\$26,581 | -16.80\% | \$152,429 | -\$32,382 | -21.24\% |
| \$411,118 | \$195,926 | \$215,192 | 109.83\% | \$195,057 | \$240,888 | 123.50\% | Gross Margin | \$4,742,851 | \$4,323,057 | \$419,794 | 9.71\% | \$3,884,762 | \$922,853 | 23.76\% |
| \$190,455 | \$199,416 | \$8,961 | 4.49\% | \$162,226 | -\$28,230 | -17.40\% | Payroll (incl burden) | \$1,516,802 | \$1,588,886 | \$72,084 | 4.54\% | \$1,382,605 | -\$134,197 | -9.71\% |
| \$152,518 | \$122,196 | -\$30,322 | -24.81\% | \$105,259 | -\$47,259 | -44.90\% | Other Operating Expenses | \$779,208 | \$719,891 | -\$59,317 | -8.24\% | \$607,339 | -\$171,870 | -28.30\% |
| \$342,973 | \$321,612 | -\$21,361 | -6.64\% | \$267,484 | -\$75,489 | -28.22\% | Total Operating Cost | \$2,296,010 | \$2,308,777 | \$12,767 | 0.55\% | \$1,989,943 | -\$306,066 | -15.38\% |
| \$68,145 | -\$125,686 | \$193,831 | -154.22\% | -\$72,427 | \$140,573 | 194.09\% | Operating Result | \$2,446,841 | \$2,014,280 | \$432,561 | 21.47\% | \$1,894,819 | \$552,022 | $\underline{\text { 29.13\% }}$ |
| 4,004 | 1,678 | 2,326 | 139\% | 1,637 | 2,367 | 145\% | Total Skier Visits | 41,591 | 39,514 | 2,077 | 5\% | 45,552 | -3,961 | -9\% |
| 2,603 | 1024 | 1,579 | 154\% | 849 | 1,754 | 207\% | Paid Skier Visits | 26,178 | 26,476 | -298 | -1\% | 28,217 | -2,039 | -7\% |
| 859 | 436 | 423 | 97\% | 535 | 324 | 61\% | Pass Visits | 12,817 | 10,712 | 2,105 | 20\% | 14,651 | -1,834 | -13\% |
| 542 | 218 | 324 | 149\% | 253 | 289 | 114\% | Comp | 2,596 | 2,325 | 271 | 12\% | 2,684 | -88 | -3\% |

## CROSS COUNTRY SUMMARY

## April 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$101,752 | \$96,000 | \$5,752 | 5.99\% | \$89,721 | \$12,031 | 13.41\% | Direct Access and Use | \$1,012,201 | \$1,092,000 | -\$79,799 | -7.31\% | \$1,044,098 | -\$31,898 | -3.06\% |
| \$14,661 | \$4,000 | \$10,661 | 266.53\% | \$3,616 | \$11,045 | 305.43\% | Retail | \$142,756 | \$156,600 | -\$13,844 | -8.84\% | \$150,298 | -\$7,542 | -5.02\% |
| \$33,063 | \$11,650 | \$21,413 | 183.81\% | \$11,199 | \$21,865 | 195.24\% | Lessons and Rentals | \$304,786 | \$322,900 | -\$18,114 | -5.61\% | \$318,005 | -\$13,219 | -4.16\% |
| \$1,677 | \$500 | \$1,177 | 235.43\% | \$349 | \$1,328 | 380.56\% | Other Revenue | \$13,827 | \$15,600 | -\$1,773 | -11.36\% | \$15,130 | -\$1,303 | -8.61\% |
| \$151,154 | \$112,150 | \$39,004 | 34.78\% | \$104,885 | \$46,269 | 44.11\% | Total Revenue | \$1,473,569 | \$1,587,100 | -\$113,531 | -7.15\% | \$1,527,531 | -\$53,962 | -3.53\% |
| \$9,806 | \$2,900 | -\$6,906 | -238.15\% | \$2,692 | -\$7,114 | -264.21\% | Cost of Goods Sold | \$81,390 | \$86,900 | \$5,510 | 6.34\% | \$84,968 | \$3,578 | 4.21\% |
| \$141,347 | \$109,250 | \$32,097 | 29.38\% | \$102,192 | \$53,383 | 52.24\% | Gross Margin | \$1,392,180 | \$1,500,200 | -\$108,020 | -7.20\% | \$1,442,563 | -\$57,540 | -3.99\% |
| \$62,676 | \$43,331 | -\$19,345 | -44.64\% | \$27,770 | -\$34,906 | -125.70\% | Payroll (incl burden) | \$410,226 | \$403,525 | -\$6,701 | -1.66\% | \$386,897 | -\$23,329 | -6.03\% |
| \$35,477 | \$31,586 | -\$3,891 | -12.32\% | \$27,621 | -\$7,856 | -28.44\% | Other Operating Expenses | \$194,383 | \$212,462 | \$18,079 | 8.51\% | \$179,799 | -\$14,584 | -8.11\% |
| \$98,153 | \$74,917 | -\$23,236 | -31.02\% | \$55,390 | -\$42,762 | -77.20\% | Total Operating Cost | \$604,609 | \$615,987 | \$11,378 | 1.85\% | \$566,696 | -\$37,913 | -6.69\% |
| \$43,195 | \$34,333 | \$8,862 | -25.81\% | \$46,802 | -\$3,607 | 7.71\% | Operating Result | \$787,571 | \$884,213 | -\$96,642 | -10.93\% | \$875,867 | -\$88,296 | -10.08\% |
| 5,372 | 1,266 | 4,106 | 324.33\% | 681 | 4,691 | 688.84\% | XC Skier Visits | 39,549 | 38,836 | 713 | 1.84\% | 42,281 | $-2,732$ | -6.46\% |

## CONSOLIDATED FOOD AND BEVERAGE SUMMARY

April 2023
January to April 2023

| Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |  | Actual | Budget | Variance \$ | Variance \% | Prior Year | Variance \$ | Variance \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Revenue |  |  |  |  |  |  |  |
| \$190,831 | \$138,545 | \$52,286 | 37.74\% | \$109,428 | \$81,403 | 74.39\% | Food and N/A Beverage | \$1,038,105 | \$1,029,985 | \$8,120 | 0.79\% | \$878,408 | \$159,697 | 18.18\% |
| \$22,247 | \$12,440 | \$9,807 | 78.84\% | \$11,096 | \$11,151 | 100.49\% | Beer | \$120,080 | \$106,470 | \$13,610 | 12.78\% | \$100,053 | \$20,027 | 20.02\% |
| \$23,703 | \$11,320 | \$12,383 | 109.39\% | \$14,919 | \$8,784 | 58.88\% | Liquor | \$117,677 | \$77,430 | \$40,247 | 51.98\% | \$95,142 | \$22,535 | 23.69\% |
| \$19,589 | \$20,412 | -\$823 | -4.03\% | \$17,651 | \$1,938 | 10.98\% | Wine | \$95,724 | \$105,213 | -\$9,489 | -9.02\% | \$90,149 | \$5,575 | 6.18\% |
| \$1,475 | \$450 | \$1,025 | 227.68\% | \$0 | \$1,475 | \# \#DIV/0! | Other Revenue | \$2,126 | \$3,000 | -\$874 | -29.15\% | \$523 | \$1,603 | 306.61\% |
| \$257,844 | \$183,167 | \$74,677 | 40.77\% | \$153,094 | \$104,750 | 68.42\% | Total Revenue | \$1,373,712 | \$1,322,098 | \$51,614 | 3.90\% | \$1,164,275 | \$209,437 | 17.99\% |
| \$72,818 | \$59,217 | -\$13,601 | -22.97\% | \$57,115 | -\$15,703 | -27.49\% | Cost of Goods Sold | \$432,044 | \$427,510 | -\$4,534 | -1.06\% | \$378,573 | -\$53,471 | -14.12\% |
| \$185,026 | \$123,950 | \$61,076 | 49.27\% | \$95,979 | \$120,453 | 125.50\% | Gross Margin | \$941,668 | \$894,588 | \$47,080 | 5.26\% | \$785,702 | \$262,908 | 33.46\% |
| \$193,034 | \$181,409 | -\$11,625 | -6.41\% | \$186,195 | -\$6,839 | -3.67\% | Payroll (incl burden) | \$929,215 | \$923,866 | -\$5,349 | -0.58\% | \$945,930 | \$16,715 | 1.77\% |
| \$48,905 | \$46,877 | -\$2,028 | -4.33\% | \$53,646 | \$4,742 | 8.84\% | Other Operating Expenses | \$259,286 | \$246,711 | -\$12,575 | -5.10\% | \$245,882 | -\$13,404 | -5.45\% |
| \$241,939 | \$228,286 | -\$13,653 | -5.98\% | \$239,841 | -\$2,097 | -0.87\% | Total Operating Cost | \$1,188,501 | \$1,170,577 | -\$17,924 | -1.53\% | \$1,191,813 | \$3,311 | 0.28\% |
| -\$56,913 | -\$104,336 | \$47,423 | -45.45\% | -\$143,862 | \$86,950 | 60.44\% | Operating Result | -\$246,833 | -\$275,989 | \$29,156 | -10.56\% | -\$406,111 | \$159,278 | $\underline{-39.22 \%}$ |
| 28.24\% | 32.33\% |  | 4.09\% | 37.31\% |  | 9.07\% | COGS \% to Revenue | 31.45\% | 32.34\% |  | 0.88\% | 32.52\% |  | 1.06\% |
| 74.86\% | 99.04\% |  | 24.18\% | 121.62\% |  | 46.76\% | Labor \% to Revenue | 67.64\% | 69.88\% |  | 2.24\% | 81.25\% |  | 13.60\% |

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN MEMBER EQUITY 

|  | Actual |  | Budget |  | Prior Yr |  | Variance to Budget |  |  | Variance to PriorYr |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount |  |  | Pctg |  | Amount | Pctg |
| Operating Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Revenue | \$ | 8,062,002 |  |  | \$ | 7,762,962 | \$ | 7,035,644 | \$ | 299,040 | 4\% | \$ | 1,026,358 | 15\% |
| Operating Costs |  | $(8,301,275)$ |  | $(8,381,512)$ |  | $(7,540,474)$ |  | 80,237 | 1\% |  | (760,801) | -10\% |
| Net Operating Result |  | (239,273) |  | $(618,550)$ |  | (504,830) |  | 379,277 | 61\% |  | 265,557 | 53\% |
| Assessment Revenue |  | 618,550 |  | 618,550 |  | 504,830 |  | - | - |  | 113,720 | - |
| Members Equity Transfer |  |  |  |  |  |  |  |  | - |  | - |  |
| Change in Members' Equity | \$ | 379,277 | \$ | - | \$ | - | \$ | 379,277 | - | \$ | 379,277 | \#DIV/0! |
| Replacement Reserve Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | \$ | 100,533 | \$ | 38,792 | \$ | 11,092 | \$ | 61,741 | 159\% | \$ | 89,441 | 806\% |
| Expenditures - Capital |  | $(515,786)$ |  | $(2,060,761)$ |  | $(1,366,911)$ |  | 1,544,975 | 75\% |  | 841,125 | 62\% |
| Expenditures - Expense |  | $(281,386)$ |  | $(296,216)$ |  | $(189,381)$ |  | 14,830 | 5\% |  | $(92,006)$ | -49\% |
| Fund Expenses |  | $(17,118)$ |  | $(86,932)$ |  | $(16,308)$ |  | 69,814 | 80\% |  | (810) | -5\% |
| Assets Sale Proceeds |  | 10,083 |  | 15,640 |  | 19,814 |  | $(5,557)$ | -36\% |  | (9,731) | -49\% |
| Net Result |  | (703,675) |  | $(2,389,477)$ |  | $(1,531,694)$ |  | 1,685,802 | 71\% |  | 828,019 ${ }^{\text { }}$ | 54\% |
| Assessment Revenue |  | 5,598,886 |  | 5,598,886 |  | 5,489,104 |  | - | 0\% |  | 109,782 | 2\% |
| Members Equity Transfer |  | - |  | - |  | - |  | - ${ }^{\prime}$ | \#DIV/0! |  | - ' | \#DV/0! |
| Change in Members' Equity | \$ | 4,895,211 | \$ | 3,209,409 | \$ | 3,957,410 | \$ | 1,685,802 | 53\% | \$ | 937,801 | 24\% |
| Development Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | \$ | 85,950 | \$ | 45,333 | \$ | 18,038 | \$ | 40,617 | 90\% | \$ | 67,912 | 376\% |
| Expenditures - Capital |  | $(625,236)$ |  | $(1,250,000)$ |  | $(418,518)$ |  | 624,764 | 50\% |  | $(206,718)$ | -49\% |
| Expenditures - Expense |  | $(36,983)$ |  | $(62,667)$ |  | $(7,886)$ |  | 25,684 | 41\% |  | $(29,098)$ | -369\% |
| Fund Expenses |  | $(6,749)$ |  | $(4,500)$ |  | $(4,749)$ |  | $(2,249)$ | -50\% |  | $(2,000)$ | -42\% |
| Operating Fund Surplus Transfer |  | - |  | - |  | - |  |  |  |  |  |  |
| Net Result |  | (583,019) |  | (1,271,834) |  | (413,115) |  | 688,815 | 54\% |  | $(169,904)$ | -41\% |
| Assessment Revenue |  | 4,492,262 |  | 4,492,262 |  | 3,592,515 |  |  | 0\% |  | 899,747 | 25\% |
| Change in Members' Equity | \$ | 3,909,243 | \$ | 3,220,428 | \$ | 3,179,400 | \$ | 688,815 | 21\% | \$ | 729,843 | 23\% |
| New Equipment Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment Income | \$ | 3,424 | \$ | 73 | \$ | 12 | \$ | 3,351 | 4569\% | \$ | 3,413 | 29117\% |
| Expenditures - Capital |  | $(59,313)$ |  | $(33,750)$ |  | $(8,763)$ |  | $(25,563)$ | -76\% |  | $(50,551)$ | -577\% |
| Expenditures - Expense |  | - |  | - |  |  |  | - | - |  | - | - |
| Net Result |  | $(55,889)$ |  | $(33,677)$ |  | $(8,751)$ |  | (22,212) | -66\% |  | $(47,138)$ | -539\% |
| Assessment Revenue |  | - |  | - |  | - |  | - | - |  | - | - |
| Change in Members' Equity | \$ | (55,889) | \$ | (33,677) | \$ | (8,751) | \$ | (22,212) | 66\% | \$ | $(47,138)$ | 539\% |
| Property Fund |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenditures - Capital (increase ME in Fund) | \$ | 1,200,336 | \$ | 3,344,511 | \$ | 1,784,192 | \$ | (2,144,175). | -64\% | \$ | $(583,857)$. | -33\% |
| Depreciation Expense / Chg in ME for Fund |  | (864,000) |  | $(895,000)$ |  | $(864,000)$ |  | 31,000 | 3\% |  | - | 0\% |
| Change in Members' Equity | \$ | 336,336 | \$ | 2,449,511 | \$ | 920,192 | \$ | (2,113,175) | -86\% | \$ | $(583,857)$ | -63\% |
| Consolidated Change in Members' Equity | \$ | 9,464,178 | \$ | 8,845,672 | \$ | 8,048,252 | \$ | 618,506 | 7\% | \$ | 1,415,926 | 18\% |

## STATEMENT OF FINANCIAL POSITION BY FUND

As of April 30, 2023

| Name | Development Fund | Operating Fund | Replacement Reserve Fund | New Machinery and Equipment | Property Fund | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash - Operating | 0.00 | 4,969,192.57 | 0.00 | 0.00 | 0.00 | 4,969,192.57 |
| Cash - Investments | 16,803,593.00 | 6,448,513.22 | 21,193,971.09 | 218,935.57 | 0.00 | 44,665,012.88 |
| Inventory | 0.00 | 360,934.06 | 0.00 | 0.00 | 0.00 | 360,934.06 |
| Member Receivables, Net | 0.00 | 421,804.36 | 0.00 | 0.00 | 0.00 | 421,804.36 |
| Other Receivables | 61,249.25 | 179,657.62 | 47,233.39 | 0.00 | 0.00 | 288,140.26 |
| Prepaid Expenses | 0.00 | 915,612.97 | 39,067.04 | 0.00 | 0.00 | 954,680.01 |
| Due From (To) Other Funds | $(241,448.81)$ | 571,324.04 | (314,554.50) | (15,320.73) | 0.00 | 0.00 |
| Property and Equipment | 0.00 | 0.00 | 0.00 | 0.00 | 45,255,587.34 | 45,255,587.34 |
| Total Assets | 16,623,393.44 | 13,867,038.84 | 20,965,717.02 | 203,614.84 | 45,255,587.34 | 96,915,351.48 |
| Accounts Payable | 0.00 | 382,380.19 | 0.00 | 0.00 | 0.00 | 382,380.19 |
| Accrued Liabilities | 1,166.00 | 1,141,590.63 | 4,166.00 | 0.00 | 0.00 | 1,146,922.63 |
| Deferred Revenue, Assessment | 0.00 | 6,847,058.40 | 0.00 | 0.00 | 0.00 | 6,847,058.40 |
| Deferred Revenue, Recreation Fee | 0.00 | 1,081,005.00 | 0.00 | 0.00 | 0.00 | 1,081,005.00 |
| Deferred Revenue, Other | 0.00 | 1,349,368.66 | 0.00 | 0.00 | 0.00 | 1,349,368.66 |
| Deposits | 0.00 | 445,269.52 | 0.00 | 0.00 | 0.00 | 445,269.52 |
| Total Liabilities | 1,166.00 | 11,246,672.40 | 4,166.00 | 0.00 | 0.00 | 11,252,004.40 |
| Members Equity | 12,712,984.37 | 1,141,536.84 | 16,066,080.57 | 259,503.83 | 45,199,169.73 | 75,379,275.34 |
| Operating Fund Contingency Reserve | 0.00 | 1,717,282.70 | 0.00 | 0.00 | 0.00 | 1,717,282.70 |
| Net Operating Result | 3,909,243.07 | $(238,453.10)$ | 4,895,470.45 | $(55,888.99)$ | 56,417.61 | 8,566,789.04 |
| Total Liabilities and Equity | 16,623,393.44 | 13,867,038.84 | 20,965,717.02 | 203,614.84 | 45,255,587.34 | 96,915,351.48 |

## STATEMENT OF FINANCIAL POSITION PERIOD COMPARISON

| Name | As Of 04/30/2023 | As Of 03/31/2023 | Variance | As Of 04/30/2022 | Variance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash - Operating | 4,969,192.57 | 4,732,986.23 | 236,206.34 | 14,310,604.72 | (9,341,412.15) |
| Cash - Investments | 44,665,012.88 | 45,216,410.65 | $(551,397.77)$ | 30,474,459.96 | 14,190,552.92 |
| Inventory | 360,934.06 | 378,297.30 | $(17,363.24)$ | 284,387.69 | 76,546.37 |
| Member Receivables, Net | 421,804.36 | 925,055.01 | $(503,250.65)$ | 627,470.13 | $(205,665.77)$ |
| Other Receivables | 288,140.26 | 280,200.08 | 7,940.18 | 222,728.76 | 65,411.50 |
| Prepaid Expenses | 954,680.01 | 1,069,994.26 | $(115,314.25)$ | 921,989.96 | 32,690.05 |
| Due From (To) Other Funds | 0.00 | 0.00 | 0.00 | 1.00 | (1.00) |
| Property and Equipment | 45,255,587.34 | 45,124,345.57 | 131,241.77 | 42,004,622.85 | 3,250,964.49 |
| Total Assets | 96,915,351.48 | 97,727,289.10 | (811,937.62) | 88,846,265.07 | 8,069,086.41 |
| Accounts Payable | 382,380.19 | 161,338.64 | 221,041.55 | 403,688.68 | $(21,308.49)$ |
| Accrued Liabilities | 1,146,922.63 | 1,294,636.71 | $(147,714.08)$ | 1,152,316.86 | $(5,394.23)$ |
| Deferred Revenue, Assessment | 6,847,058.40 | 6,869,155.82 | $(22,097.42)$ | 6,191,075.29 | 655,983.11 |
| Deferred Revenue, Recreation Fee | 1,081,005.00 | 1,044,695.78 | 36,309.22 | 1,174,517.00 | $(93,512.00)$ |
| Deferred Revenue, Other | 1,349,368.66 | 975,201.46 | 374,167.20 | 1,531,518.34 | $(182,149.68)$ |
| Deposits | 445,269.52 | 542,980.52 | (97,711.00) | 544,519.55 | $(99,250.03)$ |
| Total Liabilities | 11,252,004.40 | 10,888,008.93 | 363,995.47 | 10,997,635.72 | 254,368.68 |
| Members Equity | 75,379,275.34 | 75,379,275.34 | 0.00 | 70,762,220.16 | 4,617,055.18 |
| Operating Fund Contingency Reserve | 1,717,282.70 | 1,717,282.70 | 0.00 | 1,557,496.80 | 159,785.90 |
| Net Operating Result | 8,566,789.04 | 9,742,722.13 | (1,175,933.09) | 5,528,912.39 | 3,037,876.65 |
| Total Liabilities and Equity | 96,915,351.48 | 97,727,289.10 | (811,937.62) | 88,846,265.07 | 8,069,086.41 |

## VISITATION BY AMENITY - APRIL 2023

|  | Actual | Budget | Variance | Variance \% | Prior Year | Variance | Varianc \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Private Amenities |  |  |  |  |  |  |  |
| Trout Creek | 7469 | 5930 | 1539 | 26\% | 7050 | 419 | 6\% |
| Public Amenities |  |  |  |  |  |  |  |
| Downhill Ski |  |  |  |  |  |  |  |
| Day Tickets | 2,603 | 1,024 | 1579 | 154\% | 849 | 1754 | 207\% |
| Season Pass | 859 | 436 | 423 | 97\% | 535 | 324 | 61\% |
| Comp | 542 | 218 | 324 | 149\% | 253 | 289 | 114\% |
| Total Downhill Ski | 4004 | 1678 | 2326.14 | 139\% | 1637 | 2367 | 145\% |
| Cross Country Ski |  |  |  |  |  |  |  |
| Day Tickets | 1985 | 468 | 1517 | 324\% | 192 | 1793 | 934\% |
| Season Pass | 3103 | 731 | 2372 | 324\% | 432 | 2671 | 618\% |
| Comp | 284 | 67 | 217 | 324\% | 57 | 227 | 398\% |
| Total Cross Country | 5372 | 1266 | 4106 | 324\% | 681 | 4691 | 689\% |
| The Lodge | 3039 | 2130 | 909 | 43\% | 2189 | 850 | 39\% |
| Pizza on the Hill | 1102 | 1023 | 79 | 8\% | 593 | 509 | 86\% |
| Alder Creek Café | 2066 | 375 | 1691 | 451\% | 630 | 1436 | 228\% |

## PERSONNEL REPORT - APRIL 2023



|  | April 2023 | March 2023 | April 2022 | Variance 23 MTM | Variance 23/22 | Terms / EOS Layoff | New Hires |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full Time Salaried | 44 | 43 | 39 | 2\% | 13\% | 0 | 1 |
| Full Time Hourly | 44 | 41 | 47 | 7\% | -6\% | 0 | 3 |
| Total Full Time Year Round | 88 | 84 | 86 | 5\% | 2\% | 0 | 4 |
| Seasonal / Part Time Hourly | 244 | 348 | 178 | -30\% | 37\% | -104 | 0 |
| Contractor | 0 | 0 |  |  |  |  |  |
| Total Employees | 332 | 432 | 264 | -23\% | 26\% | -104 | 4 |

## ANNUAL ASSESSMENT PACE REPORT



## LOOKING AHEAD

- 2023/24 Ski Season Passes thru 05/04, Sales up 17\% volume up 2\% to prior year
- Tennis Center opens for summer May 20, Beach Club Marina opens for the season May 26 and the Driving Range opens June 9 (conditions permitting on all projected openings)
- Summer Concert (July 1 and 2) ticket sales pacing ahead of last year, get yours before they sell out
- Sales of 2023/24 Recreation Fee passes up 7\% on last year while volume is down 5\%


## THANK YOU

