

## OVERVIEW

- Process and cost pressures
- High-volume product examples
- Results



## PROCESS

## Staff forecasted initial direct cost increases to Downhill and XC operations

- Primary impacts for the upcoming season: employee labor and housing, but inflation continues to have nearly every expense increasing over last season
- Initial estimates for expense increases at both operations are approx. 6-7\%


## 2023-24 Pass and Program Pricing Considerations

- Cover the increased cost through revenue opportunities
- After three consecutive seasons with strong pass and program sales volume growth with rate increases, 2022-23 volumes plateaued, indicating that demand is showing to be elastic - especially with the combo passes
- Continue the effort to standardize member discounts from public pricing
- Increases to public rates are to be greater than increases to member rates


## HIGH-VOLUME PRODUCT EXAMPLES

| XC PASSES |
| :--- |
| Age |
| $18-60$ |
| $60-69$ |
| $70+$ |
| $70+$ midweek |


|  | PUBLIC |  |  |
| :---: | :---: | :---: | :---: |
| Fall 2022 <br> Price | Fall 2023 <br> Price | Fall to Fall <br> Change |  |
| $\$ 504$ | $\$ 535$ | $\$ 31$ |  |
| $\$ 428$ | $\$ 459$ | $\$ 31$ |  |
| $\$ 428$ | $\$ 459$ | $\$ 31$ |  |
| $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |  |


| MEMBER |  |  |
| :---: | :---: | :---: |
| Fall 2022 <br> Price | Fall 2023 <br> Price | Fall to Fall <br> Change |
| $\$ 378$ | $\$ 401$ | $\$ 23$ |
| $\$ 321$ | $\$ 344$ | $\$ 23$ |
| $\$ 321$ | $\$ 344$ | $\$ 23$ |
| $\$ 109$ | $\$ 117$ | $\$ 8$ |


| Members Save |  |
| :---: | :---: |
| $\$ 134$ | $25 \%$ |
| $\$ 115$ | $25 \%$ |
| $\$ 115$ | $25 \%$ |
| n/a | $\mathrm{n} / \mathrm{a}$ |
| Target Discount $-25 \%$ |  |


| DH PASSES |  |  |
| :--- | :---: | :---: | :---: |
| Age | Fall 2022 | Fall 2023 |
| Price |  |  |$\quad$| Fall to Fall |
| :---: |
| Change |


| Fall 2022 <br> Price | Fall 2023 <br> Price | Fall to Fall <br> Change |
| :---: | :---: | :---: |
| $\$ 377$ | $\$ 400$ | $\$ 23$ |
| $\$ 266$ | $\$ 282$ | $\$ 16$ |
| $\$ 266$ | $\$ 282$ | $\$ 16$ |
| $\$ 93$ | $\$ 99$ | $\$ 6$ |


| Members Save |  |
| :---: | ---: |
| $\$ 207$ | $34 \%$ |
| $\$ 109$ | $28 \%$ |
| $\$ 109$ | $28 \%$ |
| n/a | n/a |
| Target Discount $-30 \%$ |  |

## COMBO PASSES

| Age |
| :--- | :--- |
| $18-60$ |
| $60-69$ |
| $70+$ |
| $70+$ midweek |


| Fall 2022 <br> Price | Fall 2023 <br> Price | Fall to Fall <br> Change |
| :---: | :---: | :---: |
| $\$ 794$ | $\$ 841$ | $\$ 47$ |
| $\$ 598$ | $\$ 634$ | $\$ 36$ |
| $\$ 598$ | $\$ 634$ | $\$ 36$ |
| $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |


| Fall 2022 <br> Price | Fall 2023 <br> Price | Fall to Fall <br> Change |
| :---: | :---: | :---: |
| $\$ 559$ | $\$ 589$ | $\$ 30$ |
| $\$ 382$ | $\$ 406$ | $\$ 24$ |
| $\$ 382$ | $\$ 406$ | $\$ 24$ |
| $\$ 132$ | $\$ 144$ | $\$ 12$ |


| Members Save |  |
| :---: | ---: |
| \$252 | $30 \%$ |
| $\$ 228$ | $36 \%$ |
| $\$ 228$ | $36 \%$ |
| n/a | n/a |
| Target Discount $-30 \%$ |  |

## RESULTS

The impact of the 2023-24 season pass rate changes, assuming a similar volume to last season, include:

- XC season pass forecasted revenue increase: ~7\%
- DH season pass forecasted revenue increase: ~6\%
- Combo season pass forecasted revenue increase: ~6\%


## DISCOUNTS + COST COVERAGES

- Discount targets are the end goal, and while many product prices are right on target, some products will require a few years to transition to the discount target rate
- Forecasted revenue increases from the changes are conservatively targeting $\$ 100,000-115,000$, leaving $\$ 235,000-\$ 250,000$ in additional revenue to be captured through the daily lift ticket and trail pass fees to offset the forecasted total direct cost increase of $\sim \$ 350,000$



## THANK YOU

