

20-YEAR PLAN DRAFT

Amenity	Project	Strategic Plan Initiative	Proposed Year Const.	Funding Source	Notes for 2024
Association Wide	Mailboxes	5	2026	DF, RRF	Shifted from 2025 to 2026
	Workforce Housing Feasibility Study/Project	3, 5	2028	DF	Shifted from 2025 to 2028
	Fueling stations for equipment - Downhill Ski, XC Ski, Golf fueling pads	4	2031	DF	Set date added to CIP
	Traffic Calming/Mobility Master Plan	1	2033+	TOT	LRPC would like to accelerate
	Electric Vehicle Charging Stations & e-bikes at select amenities as parking lot renovation projects come up on RR	3, 4, 5	2033+	DF	LRPC recommends removing
	Tahoe Donner Facilities electric vehicles and charging stations	3, 4, 5	2033+	DF, RRF	Added by LRPC
	Solar Opportunities	3, 4	ongoing	DF	
Alder Creek Adventure Center	Bike parking enhancement throughout amenities	4, 5	ongoing	DF, RRF	Added by LRPC
	Fix North Parking Lot Drainage (CASP - RR)	1	2028	DF, RRF	Modified name shifted from 2025 to 2028
Campground	Snowmaking - Phase 2	5	2032	DF	Placed on CIP
	Bathhouse	5	2026	DF, RRF	Added by staff
Downhill Ski Area	Downhill Ski Lodge Replacement	2, 5	2024	DF, RRF	Shifted from 2023 to 2024
	Snowmaking Phase 2 - Eagle Rock	2	2028	DF	Shifted from 2025 to 2028
	Conveyor Replacement (C2 and C3) with covers improve beginner area layout (assumes yurt is gone) RR comp	2, 5	2030	RRF	Shifted from 2026 to 2030
	Mile Run Improvements	2	2033+	DF, RRF	
Forestry	New access road from Skislope with utilities including fiber - May be part of workforce housing above	5	2033	DF	Placed on CIP
	New storage building at Forestry Facility to replace multiple storage containers	5	2034	DF	Set start date
Golf Course	Golf Course Pedestrian Bridge on 18	2, 5	2024	RRF	Added by staff
	Cart Path Replacement – RR	2, 5	2024	RRF	Shifted from 2023 to 2024
	Golf Cart Storage Barn	2, 5	2032	DF, RRF	Added by staff
	Renovate Driving Range with shade structure include performance stage with power	5	2033+	DF, RRF	
	Ball Shed Building	5	2033+	RRF	
Maintenance	Maintenance Yard Fuel Station Replacement - Pump, tank replacement, and roof structure	1, 5	2024	DF, RRF	
Marina	Deck Expansion and Shade Structure	2	2024	DF, RRF	Shifted from 2023 to 2024
	Boat House/Snack Shack remodel	2, 5	2026	DF, RRF	Added by staff - code
	Marina and Day Camp Building Replacement	2, 5	2028	DF, RRF	Shifted from 2027 to 2028
	Revisit Beach Expansion Project - Expanded seating on hillside	2	2033+	DF	
	Dedicated walkway/safer parking lot	2, 5	2033+	DF, RRF	LRPC added
Northwoods Campus/Tennis	Campus Master Plan and Project	2, 5	2027	DF, RRF	
	Parking Capacity Expansion				
	Northwoods Clubhouse Remodel/Replace				
	Tennis Building Remodel/Replace				
	Pool Expansion/Hot Tub				
The Lodge	Rec Revamp (Playground, Horseshoe, Bocce, Archery, Volleyball, etc.)				
	Generator and Bar Shed	2, 5	2026	DF	Added by staff - code
	Host area remodel	2, 5	2033+	DF, RRF	Added by staff

KEY

DF - Development Fund

RRF - Replacement Reserve Fund

TSSA-1 - Truckee Special Service Area 1 Funding (Town of Truckee Tax Dollars)

TOT - Town of Truckee Jurisdiction

2033+ Project not scheduled and not currently on the 10-Year CIP

*GRANT – Truckee River Water Shed Council Grants

20-YEAR PLAN DRAFT

Amenity	Project	Strategic Plan Initiative	Proposed Year Const.	Funding Source	Notes for 2024
Trails and Open Space	South Euer Valley Road - Improvements	2, 4	2024	RRF, Grant*	Shifted from 2023 to 2024
	Euer Valley Restoration Phase 1 (Coyote Crossing)	2, 4	2024	RRF, Grant*	Shifted from 2023 to 2024
	Glacier Way Trailhead - Expansion and restroom improvement	2, 5	2024	DF, RRF	
	ADA Glacier way loop trail - TMP	2, 5	2024	DF, RRF	Added by staff
	Alder Creek Trail Fjord to Campground Improvements	2, 5	2025	RR	
	Paved class-1, 4-season trail from the Town's Trout Creek Trailhead to ACAC	2, 4, 5, 6	2026	TSSA-1	
	ACAC West Side Boardwalk - TMP	2, 5	2026	DF	Added by staff
	ACAC Family Flow Trail - TMP	2, 5	2026	DF	Added by staff
	Equestrian Arena Relocation TMP	2, 4, 5	2029	RRF	Added by staff
Trout Creek Recreation Center	Trail enhancements to align with updated trails and Open Space Master Plan	2, 4, 5, 6	ongoing	DF, RRF	
	Snowplay Building w/ restroom & adequate storage	2, 5	2029	DF	Set year and added to CIP
	Parking Lot Expansion and Entrance Reconfiguration - Needed for any future expansion at Trout Creek	5	2033+	DF	
	Expand Patio heating system - Hydronic heating rec. pool	5	2033+	DF	
	Splash Pad/Basketball Court revamp	2, 5	2033+	DF, RRF	
	Construct permanent Marco Polo Grill at rec pool	2, 5	2033+	DF	Added by staff
	Add proper storage facility	5	2033+	DF, RRF	Added by staff
IT	Micro trench fiber on cart path via TCRC-Lodge-Cart Barn-Golf Maintenance	5	2024	DF	Shifted from 2023 to 2024
	Fiber install from TCRC to Snowplay	5	2024	DF	Shifted from 2023 to 2024
	Fiber from NWCH to TCRC - If/when paving trail	5	2026	DF	
	Wireless from TCRC to cell tower	5	2033+	DF	
	Suddenlink fiber to Top Shop	5	2033+	DF	
	Network operations center expansion of Golf Maintenance Facility	5	2033+	DF	
	Suddenlink fiber to Forestry - If/when install new road	5	2033	DF	
Projects Placed in "Parking Lot"	Fiber and power in all parking lots	5	ongoing	DF	
	Teton Way Trailhead - Rustic improvement	2, 5	2033+	DF	
	Cook House at Euer Valley with year-round restrooms	2, 5	2033+	DF	
	Shade Structure at Bocce Courts	2, 5	2033+	DF	
	Mini Golf	2	2033+	DF	
	Adventure Park	2	2033+	DF	

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10-YEAR CAPITAL IMPROVEMENT PROJECT SCHEDULE DRAFT

Formerly 5-Year CIP. Showing projects using all funds, grants and TSSA-1 funds

Amenity	Project	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Changes from 2023
Assoc. Wide	Workforce Housing Feasibility Study/Project	-	-	100,000	250,000	1,500,000	2,500,000	-	-	-	-	- Shifted Construction start from 2025 to 2028
Assoc. Wide	Mailboxes	75,000	-	700,400	-	-	-	-	-	-	-	- Shifted construction start 2025 to 2026
Assoc. Wide	Fueling Stations for equipment - DH ski, XC, Golf	-	-	-	-	-	-	300,000	3,000,000	-	-	- Added project from 20yr
ACAC	Snowmaking Phase 2	-	-	-	-	-	-	-	200,000	2,000,000	-	- Added project from 20yr
ACAC	North Parking Lot Drainage Improvements	-	-	-	30,000	250,000	-	-	-	-	-	- Changed name & shifted from 2025 to 2028
Campground	Campground Bathhouse	-	51,000	450,000	-	-	-	-	-	-	-	-
Downhill Ski	Downhill Ski Lodge Replacement	19,000,000	11,000,000	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Downhill Ski	Snowmaking Phase 2 - Eagle Rock	-	-	-	50,000	1,025,000	-	-	-	-	-	- Shifted from 2025 to 2028
Downhill Ski	Conveyor Replacement	-	-	-	-	-	-	380,000	-	-	-	- Shifted from 2026 2030
Forestry	New Access Road	-	-	-	-	-	-	-	-	500,000	5,000,000	- Added project from 20yr
Forestry	New Storage Facility for Association	-	-	-	-	-	-	-	-	-	500,000	- Added project from 20yr
Golf	Pedestrian Bridge on 18	250,000	-	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Golf	Cart Path Replacement	1,620,000	-	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Golf	Golf Cart Storage Barn	-	-	-	-	-	-	-	500,000	4,000,000	-	- New Project off Bldg Repl sched
Maintenance	Maintenance Yard Fuel Station Replacement	1,106,000	-	-	-	-	-	-	-	-	-	- Reduced cost
Marina	Deck Expansion and Shade Structure	650,000	-	-	-	-	-	-	-	-	-	- Shifted 2023 to 2024 increased cost
Marina	Day Camp Building Replacement	-	-	-	100,000	600,000	-	-	-	-	-	- Shifted 2027 to 2028
Marina	Boat House/Snack Shack Remodel	-	50,000	400,000	-	-	-	-	-	-	-	- New Project
Northwoods	Campus Master Plan and Project	50,000	50,000	2,000,000	5,400,000	3,000,000	3,000,000	4,500,000	-	-	-	-
The Lodge	Lodge Generator and Bar Shed	-	50,000	400,000	-	-	-	-	-	-	-	- Changed project to include bar
Trails & Open Space	Implement trail/trailhead projects in the TMP	100,000	100,000	100,000	100,000	50,000	50,000	-	-	-	-	- Adjusted budget to reflect real projects
Trails & Open Space	Class-1 Trail from Trout Creek Trailhead to ACAC F	200,000	200,000	200,000	-	-	-	-	-	-	-	-
Trails & Open Space	Glacier Way Parking Lot Expansion	900,000	-	-	-	-	-	-	-	-	-	- Increased budget
Trails & Open Space	Euer Valley Restoration Phase 1 (Coyote Crossing)	1,856,164	-	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Trails & Open Space	South Euer Valley Road	137,000	-	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Trails & Open Space	Alder Creek Trail Fjord to Campground	50,000	85,000	-	-	-	-	-	-	-	-	- Added project from 20yr
Trails & Open Space	ADA Glacier Way Loop Trail	80,000	-	-	-	-	-	-	-	-	-	- Added project from TMP
Trails & Open Space	ACAC West Side Boardwalk	-	50,000	500,000	-	-	-	-	-	-	-	- Added project from TMP
Trails & Open Space	ACAC Family Flow Trail	-	10,000	50,000	-	-	-	-	-	-	-	- Added project from TMP
Snowplay	Snowplay Building with restroom and adequate stor.	-	-	-	-	100,000	800,000	-	-	-	-	- Added project from 20yr
Annual Project Total		\$ 26,074,164	\$ 11,646,000	\$ 4,900,400	\$ 5,930,000	\$ 6,525,000	\$ 6,350,000	\$ 5,180,000	\$ 3,700,000	\$ 6,500,000	\$ 5,500,000	
Replacement Reserve CIP Total		6,306,164	4,236,000	890,400	2,430,000	275,000	-	380,000	500,000	850,000	-	
Replacement Reserve General Asset Expenditure		4,633,480	6,990,264	5,970,028	5,299,655	6,046,282	7,694,058	7,495,365	6,574,805	4,360,949	7,381,304	
Total Capital Annual Spend		30,707,644	18,636,264	10,870,428	11,229,655	12,571,282	14,044,058	12,675,365	10,274,805	10,860,949	12,881,304	
Other outside funding (TTSA1 & Grant - Watershed Council)		1,712,000	200,000	200,000	-	-	-	-	-	-	-	

*Final 10-Year Capital Improvement Project (CIP) subject to Board approval

30-YEAR CASH FLOW/RESERVE STUDY FUNDING PLAN DRAFT

Year	Annual Percent Change to Capital / Reserve Assessment	Capital / Reserve Account Beginning Balance	Expired Useful Life of Components Expressed in Dollars aka "Fully Funded"	Percent Ratio of Fully Funded Value to Capital / Reserve Balance	Annual Dollar Change to Capital / Reserve Assessments	Annual Member Capital / Reserve Assessment	Annual Avg. Capital / Reserve Assessment / Members	Change in Avg. Annual Capital / Reserve Assessment / Members	Monthly Avg. Capital / Reserve Assessment / Members	Change in Avg. Monthly Capital / Reserve Assessment / Members	Estimated Interest, Net of Tax	Annual Expenditures	Capital Contingency	Ending Balance
1/1/2024	4.00%	16,176,787	45,236,387	35.76%	223,966	5,823,111	899.60	34.60	74.97	2.88	185,082	(11,353,187)	-	10,831,793
1/1/2025	10.00%	10,831,793	48,010,139	22.56%	582,311	6,405,422	989.56	89.96	82.46	7.50	113,276	(11,652,209)	-	5,698,281
1/1/2026	8.00%	5,698,281	45,384,573	12.56%	512,434	6,917,856	1,068.72	79.16	89.06	6.60	77,487	(7,084,350)	-	5,609,274
1/1/2027	5.00%	5,609,274	47,302,731	11.86%	345,893	7,263,748	1,122.16	53.44	93.51	4.45	72,602	(7,960,295)	-	4,985,329
1/1/2028	5.00%	4,985,329	48,550,352	10.27%	363,187	7,626,936	1,178.27	56.11	98.19	4.68	76,167	(6,558,841)	-	6,129,592
1/1/2029	5.00%	6,129,592	51,408,042	11.92%	381,347	8,008,283	1,237.18	58.91	103.10	4.91	85,068	(7,938,744)	-	6,284,199
1/1/2030	5.00%	6,284,199	53,128,078	11.83%	400,414	8,408,697	1,299.04	61.86	108.25	5.15	88,663	(8,127,391)	-	6,654,167
1/1/2031	5.00%	6,654,167	55,025,045	12.09%	420,435	8,829,132	1,363.99	64.95	113.67	5.41	102,141	(7,334,392)	-	8,251,047
1/1/2032	5.00%	8,251,047	57,729,200	14.29%	441,457	9,270,588	1,432.19	68.20	119.35	5.68	140,031	(5,478,324)	-	12,183,343
1/1/2033	5.00%	12,183,343	62,529,551	19.48%	463,529	9,734,118	1,503.80	71.61	125.32	5.97	182,464	(7,656,700)	-	14,443,225
1/1/2034	5.00%	14,443,225	65,343,357	22.10%	486,706	10,220,823	1,578.99	75.19	131.58	6.27	215,060	(7,939,196)	-	16,939,912
1/1/2035	4.00%	16,939,912	68,168,361	24.85%	408,833	10,629,656	1,642.15	63.16	136.85	5.26	247,477	(8,643,295)	-	19,173,751
1/1/2036	4.00%	19,173,751	70,599,508	27.16%	425,186	11,054,843	1,707.84	65.69	142.32	5.47	294,913	(6,661,276)	-	23,862,231
1/1/2037	4.00%	23,862,231	75,159,038	31.75%	442,194	11,497,036	1,776.15	68.31	148.01	5.69	333,969	(10,820,244)	-	24,872,992
1/1/2038	4.00%	24,872,992	76,026,864	32.72%	459,881	11,956,918	1,847.20	71.05	153.93	5.92	377,467	(6,997,587)	-	30,209,790
1/1/2039	4.00%	30,209,790	80,904,767	37.34%	478,277	12,435,195	1,921.09	73.89	160.09	6.16	442,585	(8,711,973)	-	34,375,596
1/1/2040	4.00%	34,375,596	84,310,118	40.77%	497,408	12,932,602	1,997.93	76.84	166.49	6.40	490,832	(10,548,748)	-	37,250,282
1/1/2041	4.00%	37,250,282	86,363,071	43.13%	517,304	13,449,906	2,077.85	79.92	173.15	6.66	528,458	(11,362,353)	-	39,866,293
1/1/2042	4.00%	39,866,293	88,009,717	45.30%	537,996	13,987,903	2,160.96	83.11	180.08	6.93	582,799	(9,256,929)	-	45,180,065
1/1/2043	4.00%	45,180,065	92,064,865	49.07%	559,516	14,547,419	2,247.40	86.44	187.28	7.20	641,212	(11,978,207)	-	48,390,489
1/1/2044	4.00%	48,390,489	93,831,588	51.57%	581,897	15,129,316	2,337.30	89.90	194.77	7.49	701,467	(10,248,386)	-	53,972,886
1/1/2045	4.00%	53,972,886	97,613,381	55.29%	605,173	15,734,488	2,430.79	93.49	202.57	7.79	740,820	(16,315,018)	-	54,133,176
1/1/2046	4.00%	54,133,176	95,936,701	56.43%	629,380	16,363,868	2,528.02	97.23	210.67	8.10	768,376	(13,271,444)	-	57,993,975
1/1/2047	4.00%	57,993,975	97,752,387	59.33%	654,555	17,018,422	2,629.14	101.12	219.09	8.43	846,557	(10,316,900)	-	65,542,055
1/1/2048	4.00%	65,542,055	102,862,633	63.72%	680,737	17,699,159	2,734.31	105.17	227.86	8.76	942,253	(12,224,930)	-	71,958,536
1/1/2049	4.00%	71,958,536	106,523,576	67.55%	707,966	18,407,126	2,843.68	109.37	236.97	9.11	1,012,915	(15,524,930)	-	75,853,647
1/1/2050	4.00%	75,853,647	107,362,124	70.65%	736,285	19,143,411	2,957.42	113.75	246.45	9.48	1,069,332	(15,875,122)	-	80,191,267
1/1/2051	4.00%	80,191,267	108,552,437	73.87%	765,736	19,909,147	3,075.72	118.30	256.31	9.86	1,145,913	(14,217,406)	-	87,028,921
1/1/2052	4.00%	87,028,921	111,849,870	77.81%	796,366	20,705,513	3,198.75	123.03	266.56	10.25	1,260,389	(12,098,258)	-	96,896,566
1/1/2053	4.00%	96,896,566	117,670,472	82.35%	828,221	21,533,733	3,326.70	127.95	277.23	10.66	1,361,158	(18,057,645)	-	101,733,812

Reserve study & funding plan subject to Board approval

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Tahoe Donner Main AICPA Report by Location January 1, 2024

Percent Funded: 35.76%

Location	Minimum Remaining Service Life	Maximum Remaining Service Life	Est. Current Replacement Cost	Average Percent of Expired Service Life by Location	Est. Future Replacement Cost	Fiscal Year Beginning Balance Allocation by Location	Annual Assessment Allocation by Location	Monthly Assessment Allocation by Location	Expired Useful Life of Component in Dollars aka "Fully Funded"
Administration	0.18	46.42	966,968	60.37%	1,530,832	208,757	93,584	7,799	583,763
Alder Creek Café	0.35	31.41	172,768	71.92%	221,797	44,435	13,559	1,130	124,257
Bikeworks	0.35	2.35	274,760	61.00%	284,909	59,932	17,417	1,451	167,593
Campground	0.41	37.42	553,628	68.40%	736,548	135,411	45,027	3,752	378,661
Capital Projects	0.01	3.58	457,650	92.99%	462,244	152,191	28,258	2,355	425,583
Chalet House	1.31	20.60	349,519	85.81%	421,385	107,250	25,760	2,147	299,911
Cross Country	0.01	31.60	4,065,050	59.43%	5,401,746	863,888	330,224	27,519	2,415,757
Equestrian Center	0.36	24.75	970,918	57.94%	1,462,672	201,173	89,417	7,451	562,556
Food Trailer	3.58	6.58	65,500	70.56%	77,844	16,526	4,759	397	46,214
Forestry	0.41	29.42	3,963,139	55.36%	5,232,089	784,615	319,852	26,654	2,194,080
General Maintenance	0.08	10.52	665,157	76.88%	714,234	182,879	43,663	3,639	511,398
Golf Complex	0.23	14.58	999,061	54.85%	1,199,740	195,978	73,343	6,112	548,027
Golf Complex - Cart Barn Parking	4.41	4.41	6,000	13.35%	6,837	286	418	35	801
Golf Course	0.12	29.41	10,945,953	68.87%	15,028,380	2,695,901	918,726	76,561	7,538,754
Golf Course - Lodge Golf	6.21	6.21	18,000	37.24%	21,626	2,397	1,322	110	6,704
IT	0.01	37.62	2,441,176	55.28%	2,752,953	482,545	168,296	14,025	1,349,378
Maintenance	0.08	49.42	3,779,229	73.18%	5,672,855	989,002	346,797	28,900	2,765,621
Marina	0.06	23.45	1,382,457	76.91%	1,616,623	380,231	98,829	8,236	1,063,269
No.Woods Pool-Bldg.	0.42	19.42	407,753	73.77%	476,677	107,570	29,141	2,428	300,806
Northwoods	0.08	39.76	3,809,901	76.18%	5,381,250	1,037,877	328,971	27,414	2,902,295
Pizza	0.23	42.42	545,854	64.13%	712,086	125,183	43,532	3,628	350,058
Recreation	0.12	19.59	490,533	71.11%	580,037	124,737	35,459	2,955	348,811
Ski Area - Mtn Ops	0.25	35.46	9,389,287	72.75%	10,197,298	2,442,767	623,389	51,949	6,830,895
Ski Area - Mtn Ops - DSL All Areas	0.41	2.41	165,000	95.95%	176,284	56,616	10,777	898	158,321
Ski Area - Mtn Ops - Lift Maintenance	0.58	34.50	4,180,094	62.44%	7,937,257	933,318	485,226	40,436	2,609,908
Ski Area - Mtn Ops - Rental-Retail	0.27	15.90	1,123,173	68.59%	1,359,221	275,477	83,093	6,924	770,336
Ski Area - Mtn Ops - Snowmaking	0.05	17.05	1,058,542	53.53%	1,737,506	202,628	106,219	8,852	566,624
Ski Area - Mtn Ops - Top Shop	0.04	14.87	270,874	84.43%	326,400	81,787	19,954	1,663	228,708
Ski Area - Mtn Ops - Top Shop Parking	3.42	17.42	64,000	22.64%	104,919	5,182	6,414	534	14,490
Ski Area - Mtn Ops - Winter Food-Beverage	1.09	1.87	502,812	94.09%	526,151	169,186	32,165	2,680	473,108
Ski Area Mountain Ops Parking	0.41	2.41	45,000	95.81%	47,867	15,418	2,926	244	43,114
Snowplay	0.04	7.00	145,270	74.20%	159,196	38,547	9,732	811	107,792
Tennis Complex	0.18	29.41	2,113,637	72.76%	2,723,480	549,985	166,494	13,874	1,537,965
Tennis Complex Access Road	1.41	15.33	67,250	59.14%	88,827	14,224	5,430	453	39,775
The Lodge	0.14	49.42	4,560,147	58.09%	8,080,079	947,294	493,958	41,163	2,648,992
Trails	0.09	29.92	4,009,500	47.14%	6,419,004	675,916	392,411	32,701	1,890,115
Trout Creek BLDG	0.01	29.70	2,424,465	57.07%	3,346,353	494,831	204,572	17,048	1,383,734
Trout Creek BLDG Basketball Area	1.50	1.50	10,000	73.20%	10,453	2,618	639	53	7,320
Trout Creek Parking	0.41	17.42	143,500	30.85%	219,928	15,830	13,445	1,120	44,268
Trout Creek POOLSPA	0.04	15.41	1,570,676	63.45%	1,797,938	356,398	109,913	9,159	996,624

DRAFT
Tahoe Donner Main
AICPA Report by Location
January 1, 2024

Percent Funded: 35.76%

Location	Minimum Remaining Service Life	Maximum Remaining Service Life	Est. Current Replacement Cost	Average Percent of Expired Service Life by Location	Est. Future Replacement Cost	Fiscal Year Beginning Balance Allocation by Location	Annual Assessment Allocation by Location	Monthly Assessment Allocation by Location	Expired Useful Life of Component in Dollars aka "Fully Funded"
	0.01	49.42	69,174,203	65.39%	95,253,526	16,176,787	5,823,111	485,259	45,236,387

2024 BUDGET CYCLE – DEVELOPMENT FUND EXPENSES

10-YEAR CAPITAL FUNDS PROJECTION DRAFT

Amenity	Project	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Changes from 2023
Assoc. Wide	Workforce Housing Feasibility Study/Project	-	-	100,000	250,000	1,500,000	2,500,000	-	-	-	-	- Shifted investment start from 2025 to 2028
Assoc. Wide	Mailboxes	-	-	300,000	-	-	-	-	-	-	-	- Shifted construction start 2025 to 2026
Assoc. Wide	Fueling Stations for equipment - DH ski, XC, Golf	-	-	-	-	-	-	300,000	3,000,000	-	-	- Added project from 20yr
ACAC	Snowmaking Phase 2	-	-	-	-	-	-	-	200,000	2,000,000	-	- Added project from 20yr
ACAC	North Parking Lot Drainage Improvements	-	-	-	-	100,000	-	-	-	-	-	- Changed name & Shifted from 2025 to 2028
Campground	Campground Bathhouse	-	-	360,000	-	-	-	-	-	-	-	-
Downhill Ski	Downhill Ski Lodge Replacement	16,500,000	7,000,000	-	-	-	-	-	-	-	-	- Shifted from 2023 to 2024
Downhill Ski	Phase 2 Snowmaking - Eagle Rock	-	-	-	50,000	1,025,000	-	-	-	-	-	- Shifted from 2025 to 2028
Forestry	New Access Road	-	-	-	-	-	-	-	-	500,000	5,000,000	- Added project from 20yr
Forestry	New Storage Facility for Association	-	-	-	-	-	-	-	-	-	500,000	- Added project from 20yr
Golf	Golf Cart Storage Barn	-	-	-	-	-	-	-	-	3,150,000	-	- New Project off Bldg Repl sched
Maintenance	Maintenance Yard Fuel Station Replacement	356,000	-	-	-	-	-	-	-	-	-	- Reduced cost
Marina	Deck Expansion and Shade Structure	225,000	-	-	-	-	-	-	-	-	-	- Shifted 2023 to 2024 increased cost
Marina	Day Camp Building Replacement	-	-	-	100,000	475,000	-	-	-	-	-	- Shifted 2027 to 2028
Northwoods	Campus Master Plan and Project	-	-	2,000,000	3,000,000	3,000,000	3,000,000	4,500,000	-	-	-	- Shifted 2026 to 2027
The Lodge	Lodge Generator and Bar shed	-	50,000	400,000	-	-	-	-	-	-	-	- Changed project to include bar
Trails & Open Space	Implement Trail/Trailhead Projects in the TMP	100,000	100,000	100,000	100,000	50,000	50,000	-	-	-	-	- Adjusted budget to reflect real projects
Trails & Open Space	Glacier Way Parking Lot Expansion	795,000	-	-	-	-	-	-	-	-	-	- Increased budget
Trails & Open Space	ADA Glacier Way Loop Trail	80,000	-	-	-	-	-	-	-	-	-	- Added project from TMP
Trails & Open Space	ACAC West Side Boardwalk	-	50,000	500,000	-	-	-	-	-	-	-	- Added project from TMP
Trails & Open Space	ACAC Family Flow Trail	-	10,000	50,000	-	-	-	-	-	-	-	- Added project from TMP
Snowplay	Snowplay Building with restroom and adequate storage	-	-	-	-	100,000	800,000	-	-	-	-	- Added project from 20yr

2024 BUDGET CYCLE – DEVELOPMENT FUND EXPENSES
10-YEAR CAPITAL FUNDS PROJECTION DRAFT

[illegible]